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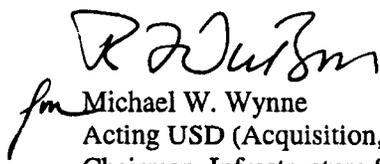
JUN 10 2004

**MEMORANDUM FOR INFRASTRUCTURE STEERING GROUP (ISG) MEMBERS****Subject: Military Value Principles and Imperatives**

As agreed upon by the ISG, a BRAC process that defines military value as the exercise of military judgment built upon a quantitative analytical foundation is the most appropriate way to ensure that military value is the primary consideration in making closure and realignment recommendations. The military judgment component of military value involves applying principles and imperatives in a deliberative means to implement the selection criteria in a way that fosters transformation, embraces change and/or avoids capacity reduction results that would violate strategic, force protection, or other military value considerations reflected in the selection criteria. Limited in number and written broadly, principles should enumerate the essential elements of military judgment applied to the BRAC process. Imperatives are specific, detailed statements that flow from the principles. Imperatives function chiefly to prevent scenarios from generating specific recommendations that would violate the principles.

As directed by the ISG at its last meeting, the BRAC Deputy Assistant Secretaries (DASs) were to review the draft principles submitted by the Services, Joint Staff, and Defense Logistics Agency to arrive at a consolidated draft document for deliberation at the ISG's Jun 25<sup>th</sup> meeting. The DASs were also directed to categorize the draft principles using an appropriate combination of the functions and responsibilities outlined in title 10, United States Code, and in the Army's submission. The attachment provides the draft principles developed by the DASs for your consideration in advance of the Jun 25<sup>th</sup> ISG meeting.

The ISG also agreed that its members should formulate imperatives for deliberation at the Jun 25<sup>th</sup> meeting. As imperatives should flow from the principles, please use the attached draft principles to guide the development and organization of your draft imperatives. I would appreciate submission of your draft imperatives to the OSD BRAC office by Jun 16<sup>th</sup> so that they can be assembled into a read-ahead for the meeting.

  
 Michael W. Wynne  
 Acting USD (Acquisition, Technology & Logistics)  
 Chairman, Infrastructure Steering Group

Attachment: As stated



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