

Indianapolis, August 13, 2005

The Honorable Anthony J. Principi  
Chairman  
Base Realignment and Closure Commission (BRAC)  
2521 South Clark Street, Suite 600  
Arlington, VA 22202

BRAC Commission

**AUG 16 2005**

Received

Dear Chairman Principi,

I am writing to urge the BRAC to remove the Armed Forces Institute of Pathology (AFIP) from the list of military facilities slated for closure. The AFIP is an irreplaceable resource for disease research and patient care. This exceptional institution not only provides outstanding service to our nation's military community, but also contributes significant knowledge and education to the broader medical field's understanding of human disease.

The AFIP tissue repository is a valuable national treasure that must remain accessible to researchers and experts in laboratory medicine. The AFIP's collection of specimens has helped medical professionals understand, develop vaccines and treatments for, and sometimes cure, often-fatal diseases. Access to both archived material as well as newly acquired specimens must be preserved.

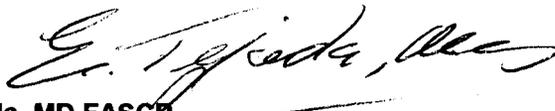
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The AFIP's leadership in the area of education and training advances the knowledge base and ensures the competence of thousands of medical professionals. It would be a major loss to both military and civilian medicine, especially at this time, if AFIP's consultative services were discontinued.

Should the AFIP be forced to close, our nation would lose a valuable resource that plays a key role in the advancement of medicine and contributes knowledge to improve the health of our nation's citizens. First, I respectfully request, that the BRAC eliminate its recommendation to dismantle the AFIP. Second, I urge the BRAC to ensure that the integrity of the tissue repository is preserved.

Thank you for your kind consideration.

Sincerely,



Eduardo Tejada, MD FASCP

**The Honorable Anthony J. Principi  
Chairman**

**AUG 16 2005**

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2521 South Clark Street, Suite 600  
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**Thank you for your kind consideration.**

**Sincerely,** *Paul Seneca*

3321 Swigart Road  
Bellbrook, OH 45305  
July 28, 2005

BRAC Commission

AUG 16 2005

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Anthony J Principi, Chairman  
2005 Defense Base Realignment and Closure Commission  
S. Clark Street, Suite 600  
Arlington, VA 22202

**BRAC Committee Members:**

Business people and community leaders have been meeting to support the keeping of AFIT in our community. As a **retired science teacher, mother, grandmother and school volunteer** I am sending this letter to share some of the valuable opportunities which were provided at Kettering Junior High for a period of years from 1985 to 1994. Three science teachers at Kettering Junior High were helped to form a Young Astronaut's Club sponsored by the air base. At first our after-school and Saturday activities were visiting museums and nature centers, experiencing use of electron microscopes in Cincinnati and annual day-long activities at WPAFB involving National Guardsmen, military dogs and aircraft tours. A grant enabled groups to participate at the McAuliff Space Simulation at Kiser Middle School. (Dayton and surrounding communities raised money to have the sixth one of these in the whole world.)

Because of our club activities we were invited to a teacher's symposium at AFIT. This really changed the level of our activities! T. S. Kelso was one of the presenters. He proposed his coming to a local school and helping to set up a computer weather station. We rushed to the stage at the first break. Actually he had hoped to volunteer in a high school, but we got his support. The station eventually turned out to be a black and white version of what we now see constantly on TV. The map and data had "Kettering Junior High" in addition to "Dayton, Columbus," etc. First Dr. Kelso sent out information and a California company donated an old IBM XT. This had the first hard drive in our building!! (Our technology at that time was an Apple IIe computer and floppy discs.) Dr. Kelso helped us go online. After school we could put a long phone wire down the hall to the counseling office and remove a phone to free up a plug. We downloaded schedules for the polar satellites' passages over our building. We set up an outside antenna made by Dr. Kelso. Eventually, through donations and several grants we had some really great software, an antenna on the building roof and a police radio with the proper frequencies to receive signals from polar-orbiting satellites. At first we just received pictures of the eastern U.S., but later software enabled us to put in state lines and large rivers. We learned a lot of geography before the donation of that software. When it was cloudy over the Great Lakes, Florida was our easiest reference point.

At the county science fair students demonstrated our station in a booth set up next to Air Force and commercial displays manned by adults. This was not a science project. One student did use our set-up to develop a math project. We received money for the science club from Dayton Power and Light for student demonstrations at some of their teacher workshops. Kettering had the only student presenters. As teachers, Mel Haines and I wrote a two-week curriculum and showed some activities in Columbus at a weekend teaching workshop. Parents brought three Kettering students to demonstrate our project one Saturday. We got a grant from the Ohio State University to get more software and also lab equipment to develop a related ecology project. No other schools outside Franklin County had ever been recipients in this program. We found it because we could go "on line." Two professors from The Ohio State University spent an afternoon in my classroom. Ohio Schools Magazine visited us and ran a three-page article and pictures of about five of our students with Dr. Kelso. As war was heating up in Iraq, students were excited our antenna was going overseas. It was not needed. I saw my first GPS when Dr. Kelso brought several and the kids took bicycles and tried them out. Around 1992 this was really new stuff and was not in textbooks! Dr. Kelso spent several **hundred** hours in our building during a period of more than two years!!

At Kiser Middle School AFIT also was largely responsible for an annual October workshop for area students of junior-high age. Each school could send six pupils. Dr. Kelso told us about this. I often could enroll up to twenty-five. The first six chose their spots. The rest filled in spaces that were left. Nearly every year a Kettering student won one of the free airplane rides in a propeller plane at the Base Aero Club. Many of my students got to build and actually fly a three-foot hot-air balloon using tissue paper and a hair dryer. Each year an astronaut was the featured speaker. Students met Katherine Sullivan. She was currently featured in one an IMAX film at the museum. They met Mark Brown who is presently working on a student aerospace activity center in Greene County. Cadie Coleman had done an assembly at our school and had come to my classroom. She has been back to Dayton several times after making two trips on space shuttles and appearing on several episodes of Tim Allen's TV show.

In business the importance of net-working is often mentioned. Classroom teaching can be very isolated. My teaching would have been much less up-to-date without Dr. Kelso's help and his connections. Personally it was rewarding for me. There was no extra pay for sponsoring the club, but it helped us get grants to provide a lot of hands-on equipment for our labs. I got a Governor's Award and free lunch as one of the top three junior high science teachers in Ohio. I got yearly "Governor's Awards for Science Activities" until I discovered I could nominate others. Then there were three or four of us each year. No other schools entered teacher teams like we did. Through the Ohio Academy of Science I was named a "Women in Science Association Exemplar." The Society of Automotive Engineers paid for plane tickets for six kids and three teachers to go to Washington, DC to race three Barbie-sized solar cars our teams built for the US Department of Energy's race at the Mall. It was my first commercial jet flight. The kids had all flown before and offered lots of advice. One of the grants sent me to Pennsylvania for a week to meet other teachers who had NOAA weather stations. They were mostly from eastern schools and were much more advanced than our program, but they had all heard of Dr. Kelso. Best of all, Battelle sent me for a week at the Huntsville Space Camp for teachers!!

Please consider the advantages of having the university people and the research people and the museum in one area. I am here because my electrical engineer father came to work at the base after being graduated during the Depression. My own three girls are all electrical engineers. Dayton was a good place for me to grow up in and a good place to raise my children. Please help us keep it this way for my grandchildren. Our area has a history of producing inventors. There already is a lot of cooperation between both the public and private universities and AFIT. Those who come to AFIT add a lot to our community. In addition to their studies and work, many volunteer and bring new ideas to our area. Help us to keep it this way.

Yours truly,

Charlotte K. Hopkins  
Retired Kettering Science Teacher

Received

SEP 17 2007

BRAC Commission

The Honorable Anthony J. Principi  
Chairman  
Base Realignment and Closure Commission (BRAC)  
2521 South Clark Street, Suite 600  
Arlington, VA 22202

Dear Chairman Principi,

It is my opinion that the Armed Forces Institute of Pathology (AFIP) is a highly valuable resource and the AFIP facility should not be closed. I worked seven years in the U.S. Air Force as a medical laboratory specialist and during that time AFIP was often used as a resource for Air Force laboratories. Having a central location with highly skilled medical personnel streamlined the process of sending tissue samples for additional study, thereby aiding patient diagnoses.

I now work at the Centers for Disease Control and Prevention and realize the importance of having a tissue repository. Tissue samples are a vital resource that epidemiologists can use to track and study disease.

Should the AFIP be forced to close, our nation would lose a valuable facility that plays a key role in the advancement of medicine and contributes knowledge to improve the health of our nation's citizens. I respectfully request that BRAC remove AFIP from the list of closures and maintain the tissue repository.

Thank you for your kind consideration.

Sincerely,



Donna Riddle, BSMT (ASCP),  
549 Lantern Wood Drive  
Scottsdale, GA 30079

AUG 17 2005

Received

Mary Patricia Mowat  
157 Orchard Place  
Ramsey, New Jersey 07446  
201 934 6465  
August 14, 2005

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Chairman  
Base Realignment and Closure Commission (BRAC)  
2521 South Clark Street, Suite 600  
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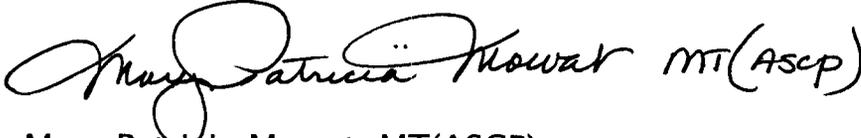
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Thank you for your kind consideration.

Sincerely,

A handwritten signature in black ink that reads "Mary Patricia Mowat MT(ASCP)". The signature is fluid and cursive, with the first name "Mary" being particularly prominent.

Mary Patricia Mowat MT(ASCP)

Truc Pham, MD  
Department of Pathology  
University of California San Diego  
200 West Arbor Drive  
San Diego, CA 92103-8720  
BRAC Commission

August 14, 2005

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Dear Chairman Principi,

As a pathologist in-training, the training and services provided by the Armed Forces Institute of Pathology (AFIP) have provided me with an invaluable education, helping me better take care of patients.

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Truc Pham, MD

10 August 2005

2005 Defense Base Closure and Realignment Commission  
2521 South Clark Street, Suite 600  
Arlington, VA 22202

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Dear Chairman Principi,

As a current member of the American Society for Clinical Pathology and as a former military dependent (my father was in the Air Force for 32 years) who witnessed 2 base closings (Harmon AFB in Newfoundland, Canada and Westover AFB, Massachusetts) I implore you to reconsider the closing of the Armed Forces Institute of Pathology in Washington, DC.

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Thank you for your kind consideration.

Sincerely,



Susan Raymond-Fic  
27 Truby Street  
Granby, MA 01033

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Chairman Base Realignment and Closure Commission (BRAC)  
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Sincerely,



Neda Laiteerapong, MD

AUG 17 2015

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Chairman  
Base Realignment and Closure Commission (BRAC)  
2521 South Clark Street, Suite 600  
Arlington, VA 22202

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The AFIP tissue repository is a valuable national treasure that must remain accessible to researchers and experts in infectious disease medicine. The AFIP's collection of specimens has helped medical professionals understand the pathogenesis of many vaccines and treatments for, and sometimes cure, often-fatal diseases. Access to these specimens as well as newly acquired specimens must be preserved.

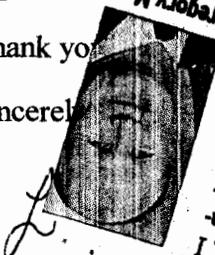
Each year the AFIP is visited by a diverse group of medical and infectious disease researchers, other health professionals, and sponsored venues.

The AFIP's leadership ensures the continuity of military and civilian research.

Should the AFIP be dismantled, the role in the advancement of the nation's citizenry would be lost. The AFIP is a key repository of our nation's medical history.

Thank you,

Sincerely,



Lisa



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ys a key  
of our  
ation to  
repository

*Handwritten note:* Please see all to keep AFIP

BRAC Commission

AUG 17 2005

Received

Mary Ann King  
18015 Edna Street  
Omaha, NE 68136

August 12, 2005

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Chairman  
Base Realignment and Closure Commission (BRAC)  
2521 South Clark Street, Suite 600  
Arlington, VA 22202

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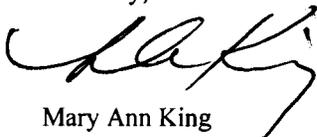
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Mary Ann King

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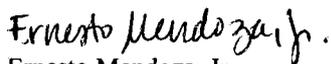
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Sincerely,



Ernesto Mendoza, Jr.  
Medical Student – Class of 2008  
University of Kansas School of Medicine\

Kristin A. Landis  
504 South 35<sup>th</sup> Avenue, Apt. 105  
Omaha, NE 68105

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Kristin A. Landis

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Jeremy B. Hollier

August 12, 2005

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Thank you for your kind consideration.

Sincerely,

A handwritten signature in black ink, appearing to read "M. Hollier". The signature is fluid and cursive, with a large initial "M" and a long, sweeping tail.

Maria L. Hollier

BRAC Commission  
BRAC COMMISSION

AUG 17 2005

Received  
Received

August 10, 2005

The Honorable Anthony J. Principi  
Chairman  
Base Realignment and Closure Commission (BRAC)  
2521 South Clark Street, Suite 600  
Arlington, VA 22202

Dear Chairman Principi,

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Thank you for your kind consideration.

Sincerely,



David Lopez MD (ASCP)

PO Box 91041  
Louisville, KY 40291  
August 12, 2005  
502-499-5974 Home  
BRAC Commission

The Honorable Anthony J. Principi  
Chairman  
Base Realignment and Closure Commission (BRAC)  
2521 South Clark Street, Suite 600  
Arlington, VA 22202

**AUG 17 2005**

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Thank you for your kind consideration.

Sincerely,

Sheron C'Learn, HT(ASCP)HTL, QIHC

*Nov 7, 2005 will mark my 45th year in Pathology. AFIP has been most valuable to me many times, esp in verification of a diagnosis, education & consultations. Please keep it going. The military from the Vietnam War + Desert Storm will miss AFIP.*

The Honorable Anthony J. Principi  
Chairman  
Base Realignment and Closure Commission (BRAC)  
2521 South Clark Street, Suite 600  
Arlington, VA 22202

BRAC  
AUG 17 2005  
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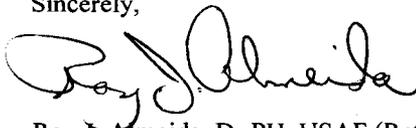
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Thank you for your kind consideration.

Sincerely,



Roy J. Almeida, Dr PH, USAF (Retired)

2010 E. 34<sup>th</sup> Avenue, Spokane, WA 99203

August 15, 2005

BRAC Commission

AUG 17 2005

Received

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Chairman  
Base Realignment & Closure Commission  
2521 S. Clark Street, Suite 600  
Arlington, VA. 22202

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Over 7,400 medical professionals were educated and trained in 2004 through AFIP's programs.

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Thank you for your kind consideration.

Sincerely,

Julia Gonzalez M.T. (ASCP)  
414 11000 St. P. 1111

528 W. Chestnut  
Houston, MO 65483  
August 12, 2005

BRAC Commission

AUG 17 2005

Received

The Honorable Anthony J. Principi  
Chairman  
Base Realignment and Closure Commission  
2521 South Clark Street, Suite 600  
Arlington, VA 22202

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Thank you for your kind consideration,

Sincerely,



Alice Wells, MT(ASCP)

2005 Defense Base Closure and Realignment Commission  
2521 S. Clark St., Ste. 600  
Arlington, VA 22202

BRAC Commission

AUG 18 2005

Received

**Summary: SUGGESTIONS about NPS, AFIT and DLI:**

(1) **Close AFIT and NPS.** The courses and research at AFIT and NPS are available to the military at any civilian universities. Given that all the nation's colleges and Universities are available for the Air Force and Navy **why USAF and Navy be running their own Graduate Schools for the officers.** Quite obviously closing down AFIT and NPS will save The Air Force and the Defence Department lot of money without sacrificing National Security. If necessary officers can be sent to civilian universities or to National Defence University at Washington D.C. I hope the commission is aware that NDU is a graduate school which offers Masters and Ph.D degrees and is deeply involved in National security issues and problems.

(2) **Realign DLI and NDU with a single Governing body at NDU :** This agrees with commissioner James Bilbray's idea of a graduate university with a single governing body at National Defence University. Perhaps the commissioners are not aware of the Defence National University which do offer accredited masters and Phd degrees and is greatly involved with national security. Alignment of DLI with NDU will surely save substantial funds without sacrificing our national security

(1)

I am Dr. B. N. Nagarsenker, retired faculty who had taught at AFIT for more than 25 years. Previously I taught at Civilian universities namely, University of Pittsburgh, Maryland and Wisconsin. I am therefore competent to comment on the quality of the courses and research at AFIT. The information and facts presented below are made in good faith in order to help you to make the appropriate decision about AFIT. I wish you had taken the testimony of some retired faculty who have no conflict of interest in AFIT or ties with Wright Patterson Air Force Base. I noticed that those who testified and lobbied to keep AFIT open had all much to gain personally and are not competent to comment on the quality of research and courses at AFIT.

(2)

It is ridiculous to say that AFIT is crucial to national security of this country. In fact AFIT has nothing to do with national security. Simply because it is an institution managed by the Air force it does not necessarily imply its existence is necessary for national security. This is ridiculous, The courses offered by AFIT and the research at AFIT has nothing to do with the national security. Even the research conducted by

AFIT is hardly beneficial to the Airforce and is hardly useful to the air force or the defence department. If one insists that AFIT is crucial to the security of this country, I must say then that every college and university in this country is crucial to the national security because the courses and research at AFIT are comparatively at a lower level and does not even compare with any well known quality civilian institutions like MIT, Harvard, Stanford etc.

**(3) Some Important Facts about AFIT:** During 1990-1996, Air Force leaders began to question whether Air Force needed or could afford to continue in residence AFIT training. At that time the commanders of the four major commands sent a memo to then -Air Force Secretary Sheila Widnall proposing to close down AFIT. The commanders are now all retired and they are: General Fogleman (former Air Force Chief of Staff), General Vicillio (Former commander of AFMC ) General Kelly (Former Commander of Air University); and commander of AETC. General Vicillio sent a memo to AFIT Faculty detailing prohibitive cost of keeping AFIT open and had a commanders call open to AFIT faculty. During the call, he questioned the quality of AFIT. He raised the point that if AFIT is a quality institute then how come its research or any accomplishments are never mentioned or reported in Wallstreet Journal or any other Media unlike MIT, Harvard etc or any other quality institutions. . In 1997 the secretary of the Air Force made a decision to close AFIT residential graduate program. AFIT prepared to shut down a substantial portion of its operation. . Upon Retirement of the Secretary of Force, Widnall in 1997, the acting secretary of Force F, W, Whitten Peters under congressional pressure announced reversal of the air force decision to terminate the AFIT resident program. Since then Congressional members from Ohio (specially Mr. David Hobson) are trying hard to use their power and proposing funding bills to favour AFIT in order that it stays open. The Ohio congressional members are so powerful that they will see that your decision will be to favour to keep AFIT open . So far I have observed that they always win

In closing the following suggestions are made. These are in the best interest of Air Force and above all, in the best interest of this nation. We, as citizens of this great nation are committed to the well-being of this country :

**Suggestion 1** Close AFIT and Nps. Neither air force nor Navy should in the business of running graduate schools when there are quality schools available to them. To run Schools can never be cost-effective and definitely is not a military mission.

**Suggestion 2** Realign DLI with NDU with Single Governing body at NDU

I am sure these suggestions are cost effective to the Defence Department and above all easy to implement and do not sacrifice national security.

## **About National Defence University**

**Perhaps the commissioners are not aware of the Defence national uni which do offer accredited masters and Phd degrees and is greatly involved with national security studies etc, Addition of Dli will greatly benefit national security of this country. Moreover this will satisfy the great important suggestion made by Sen.B,**

**The National Defense University (NDU) educates the nation's military officers in a variety of fields through four colleges, which are under the direction of the Chairman of the Joint Chiefs of Staff. An accredited graduate-level university, NDU awards a master of science degree in national resource strategy or national security strategy to students who complete their studies at two of NDU's schools, the National War College and the Industrial College of the Armed Forces. The university was formed in 1976 through the union of those two colleges (themselves founded after WWII), with the later addition of the Joint Forces Staff College (1981) and the Information Resources Management College.**

The Honorable Anthony J. Principi, Chairman  
Base Realignment and Closure Commission (BRAC)  
2521 South Clark Street, Suite 600  
Arlington, VA 22202

BRAC Commission  
AUG 18 2005  
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Thank you for your kind consideration.

Sincerely,

*Tanet Olmedo, MT (ASCP)*

**Shayna Riddle  
17 Willis Avenue  
Cherry Hill, New Jersey 08002**

BRAC Commission

**AUG 18 2005**

Received

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Chairman  
Base Realignment and Closure Commission (BRAC)  
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Thank you for your kind consideration.

Sincerely,

  
Shayna Riddle

Cc: The Honorable James Saxton  
United States Congress

**Ann L. Auerbach  
12 Wicklow Court  
Cherry Hill NJ 08003-2116  
856-751-9474  
856-489-9787 (fax)  
Annauer@comcast.net**

BRAC Commission

**AUG 18 2005**

Received

**Saturday, August 13, 2005**

The Honorable Anthony J. Principi  
Chairman  
Base Realignment and Closure Commission (BRAC)  
2521 South Clark Street, Suite 600  
Arlington, VA 22202

I am writing to urge the BRAC to remove the Armed Forces Institute of Pathology (AFIP) from the list of military facilities slated for closure.

This is an invaluable institution which provides an important service to our military community and to our nation at large. No where else in the world is there such a gathering of educated minds that are able to review tissue collectively, and provide significant diagnostic support to the medical community at large. These are highly trained individuals who have been recognized as world leaders in their respective fields. They receive and review tissue samples from all over our great country and indeed from all over the world. Their diagnostic skills are unmatched by the pathologist working in our local hospital. He/she has not been so trained and does not have exposure to such a diverse amount of samples. This leads me to a second important reason for removing the AFIP from the list of military facilities slated for closure.

This institution houses a tissue repository that is a significant resource for both the scientific and medical professionals who work to develop vaccines and treatments to cure disease as well as screening tests to prevent disease. The institution provides access to archived material as well as updates for newly acquired specimens.

Lastly, medical education is a key part of the mission of the AFIP. They are leaders and educators as well as scientists, and they share their expertise through a diverse number of conferences, courses, and Internet courses with both medical and other health professionals. Even the veterinarian who takes care of our cats took his Veterinary Pathology at the AFIP!

Please weigh your options carefully, and give full regard to the unique and valuable resource that the AFIP is to our country. I trust that in so doing you will eliminate it from your list of proposed closings.

Yours very truly,



Ann L. Auerbach

Cc: The Honorable James Saxton, 3<sup>rd</sup> Congressional District  
The Honorable Jon S. Corzine, Senator, New Jersey

BRAC Commission

AUG 18 2005

Received

Gen Newton was the AETC Commander. AETC is AFIT's Major Command.  
It is a conflict of interest to have him evaluate its outcome.

CAPTAIN Ginader is living with the Dayton Coalition key female who helped organize  
the community rally. Conflict of interest.

How can a NAVY CAPTAIN have been the commander of an Air Force school?  
It is against Air Force regulations.

Letter from a concerned parent of an AFIT student.

My son is getting a degree he already has so AFIT can increase the student numbers.

My son is sitting in some classes next to a student getting an 18 month degree in the same subject he is studying and getting a degree in 12 months.

Why are there two degrees in the same subject areas. He says it is to increase the AFIT student numbers and he was non-volunteered to attend. He said hundreds were non-volunteered to attend.

Have you asked the students how they feel?

## Maxwell-Gunter AFB -- OSSG

Since 1993, over \$275 million in military construction has been authorized to modernize Maxwell-Gunter including state-of-the-art dorms, educational facilities and the 1,500-foot runway expansion. In addition, \$12.8 million was appropriated for the Integrated Operation Support Facility to support the mission of the OSSG at Gunter. Furthermore, I recently met with Lt. Gen. Charles Johnson, Commander of the Air Force Electronic Systems Command, about leadership and funding issues that I had concerning the OSSG. Shortly thereafter, Greg Garcia was named as the new director of the OSSG, while other military leadership positions that have been vacant due to retirements are beginning to be filled.

Despite my efforts, the Pentagon has made an unwise decision and called for the realignment of 1,251 civilian and military jobs from Maxwell-Gunter AFB to Hanscom AFB, which is the parent organization of the OSSG. The OSSG has provided world-class combat operational support to Air Force bases and DoD agencies around the world from Montgomery for more than 30 years. It does not need to be moved in order to continue to perform this critical national security mission. Most significantly, the transfer of the OSSG to Hanscom AFB would necessitate a reproduction of infrastructure, personnel, and contractor base, and therefore could potentially harm the warfighter during this transition because of OSSG's combat support mission. Additionally, a move to a significantly higher cost area, like Massachusetts, is expected to bring a price tag of over \$254 million with any potential payback not expected for another eight years.

The OSSG is the only organization with experience fielding systems across the entire Air Force and DoD. Moreover, Gunter is home to one of four major Defense Information Systems Agency (DISA) nodes which provide the backbone on which Air Force Systems run -- a synergy that does not exist at Hanscom AFB. The DISA presence, along with the OSSG, enables testing of enterprise-wide combat support software applications in an operational environment. With its extensive background, experience, and expertise, this organization is truly a one of a kind national resource and belongs in Montgomery.

Further investigation of OSSG's mission, prompted by inquiries from the BRAC commission, led DoD to revise its original recommendation. Specifically, the Pentagon stated that it would not move "any operation activities" from the OSSG. In my estimation, these activities consist primarily of the Network Operations Center which employs over 450 people. It makes no sense if DoD has already stated that it intends to leave the Network Operations Center at Gunter to move the remaining 1,264 jobs associated with all the direct Operations Support activities that keep the current systems running on the network.

To further illustrate DoD's shortsighted decision to move the OSSG, a recent briefing on Integrated Network Operations and Security Centers given by the Commander of 8<sup>th</sup> Air Force, Lt. Gen. Bruce Carlson, stated that Gunter was one of the proposed locations to remain open after future consolidations. As such, moving the OSSG to Hanscom AFB would undermine future Air Force plans.

## **Fort Rucker – Aviation Technical Test Center (ATTC)**

While I am very pleased that DoD has recommended moving an important mission to Fort Rucker, I am very concerned about its proposal to realign the Aviation Technical Test Center (ATTC) to Redstone Arsenal. This issue is very close to me personally as I have been intimately involved with it for over 10 years. In the mid-90s, there was an effort made within the Pentagon to move the ATTC out of Fort Rucker. As is the case now, I was very troubled by this, and began to investigate in an effort to determine if this would be best for the Army, highlighted by a personal meeting with the then-Secretary of the Army, Togo West. This culminated when my amendment was included in the House version of Fiscal Year 1996 National Defense Authorization Act (HR 1530) which blocked the Army's proposal to relocate the ATTC until an outside independent study of the proposal could be completed. After an analysis of the move was completed, not only did the ATTC stay at Fort Rucker, but the Airworthiness Qualification Test Directorate was moved from Edwards AFB to Fort Rucker as well. I believe the arguments presented then still have substantial merit today.

At Fort Rucker, the ATTC is able to have their fleet of approximately 40 test aircraft maintained by the large maintenance and logistics operation on post that will be significantly bolstered by the relocation of the Aviation Logistics School from Fort Eustis, the group responsible for training our helicopter maintainers. A move to Redstone disregards these significant costs of keeping the test fleet flying. The vast pool of pilots and aircraft from the Aviation Center also facilitates the ATTC's ability to realize a greater return on the testing dollar invested.

Another problem with this recommendation revolves around airspace. As the home of Army Aviation, Fort Rucker is blessed with over 32,000 square miles of airspace to conduct its mission. This irreplaceable natural asset cannot be duplicated in Huntsville. A potential move also undermines the synergies that currently exist between the schoolhouse and the experimental pilots. Finally, with Fort Rucker being the Army proponent for unmanned aerial vehicles (UAVs), it is crucial that the ATTC be able to leverage the expertise associated with this proponenty to conduct its tests on UAVs. Fort Rucker also has Federal Aviation Administration (FAA) certified UAV air space, which may not be able to be duplicated at Redstone.

Pre-decisional

# ***Headquarters U.S. Air Force***

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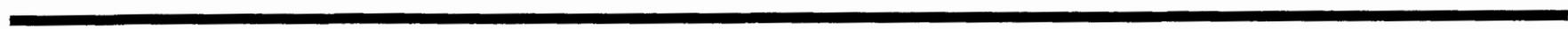
*Integrity - Service - Excellence*

## **Integrated Network Operations and Security Center (I-NOSC) Update**



**Lt General Bruce Carlson  
AFNETOPS/CC**

Pre-decisional

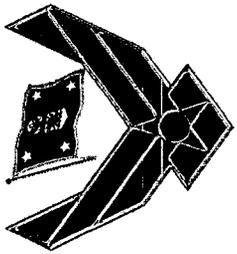




# Purpose

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- **CORONA South tasker:**
  - **Develop a plan for an appropriate number of AF I-NOSCs to standardize AFNETOPS**
- **Proposed Solution**
  - **Approve AFNETOPS/CC as AF Network DAA**
  - **Approve I-NOSC transformation roadmap**
- **Direct AFNETOPS/CC to stand up a DRU reporting to CSAF**
  - **Assign AF Network Operations and Security Center (AFNOSC) to WFHQ**



# AFNETOPS Future

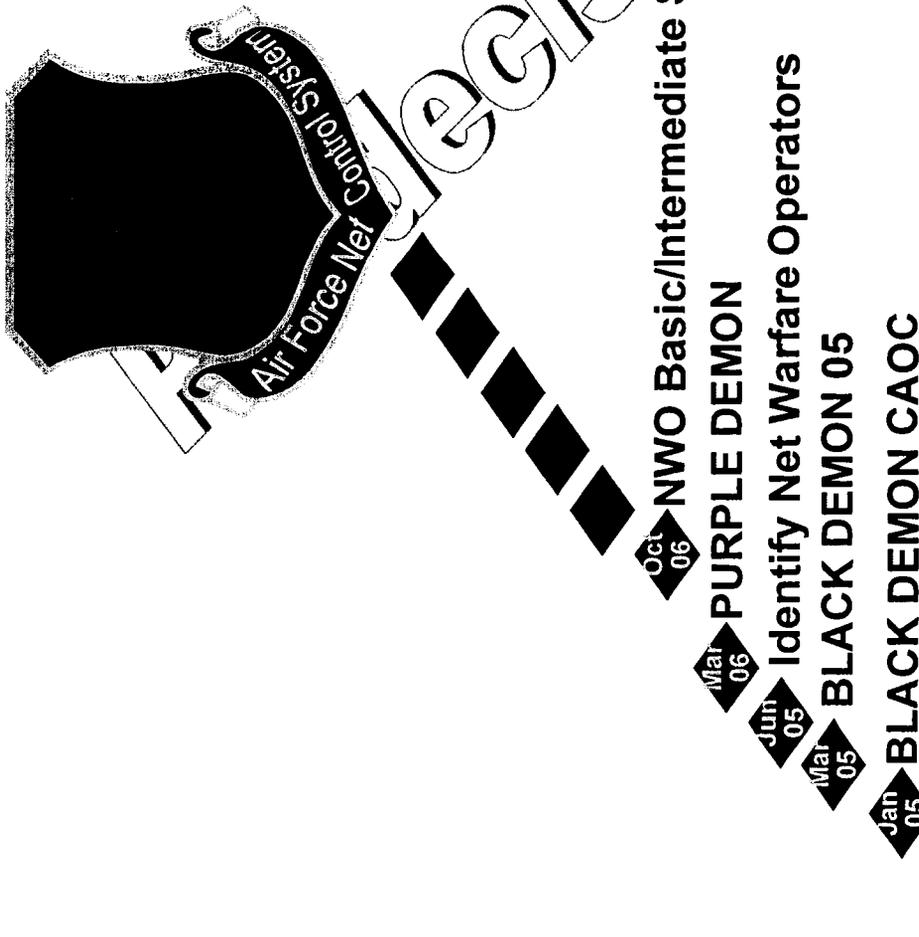
## Mission

Command and Control, operation, and defense of AF Nets

## Additional steps necessary to operationalize

### Air Force Net Control System

- AFNETOPS as WFHQ or DRU
- Stand-up I-NOSCs
  - Move NOD/NSD capabilities to CONUS I-NOSCs (COOP)
- Standardize Tools
- Review lead command responsibilities
- Review PE structure



2005    2006    2007

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# I-NOSC Desired End State (FY09+)

AFNETOPS/CC

- Unity of command (centralized control / de-centralized execution)
- MAJCOMS retain control of unique / functional systems
- AF Net managed as an enterprise
- Fewer sites to operate, maintain, and modernize
- Less duplication of effort
- Improved C2 & security
- Postured for ConstellationNet
- Consistent presentation of AFNETOPS forces to JTF-GNO
- Single I-NOSC is a high-payoff target for adversary – need at least two locations

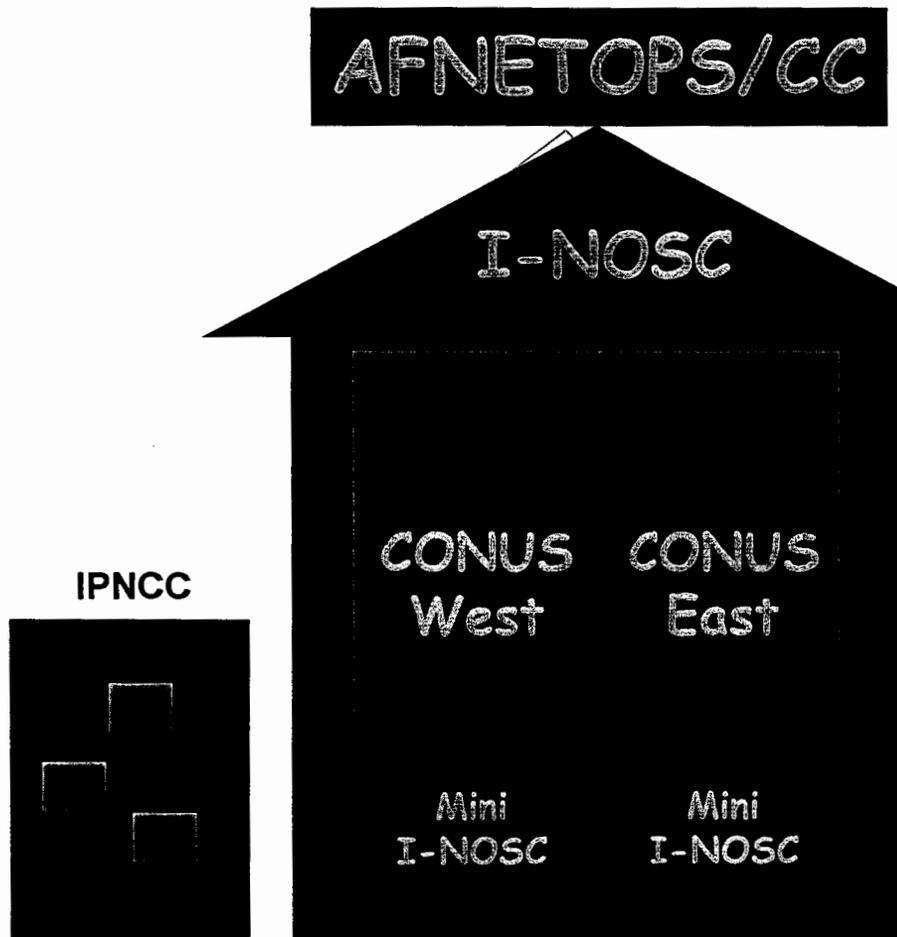
IPNCC

I-NOSC

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# I-NOSC Interim State (FY08)



- Short-term limitations require an additional 2 locations
  - 2 I-NOSCs\*
    - CONUS-East
    - CONUS-West
  - 2 Mini-I-NOSCs
    - Interim locations TBD
    - Geographically focused

- \*Currently proposed locations are:
- Gunter Annex
  - Randolph or Lackland AFB



# I-NOSC Operational Considerations

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- ✓ **AFNOSC Security Division & Ops Division are essential I-NOSC capabilities**
- ✓ **Near-term overseas requirements: Customer proximity, industry models, contingencies, excellent “I-NOSC launching points”**
- ✓ **Leverage existing capabilities (bandwidth and infrastructure)**
- ✓ **Establish COOP capability**
- ✓ **Minimize migration risks**
- ✓ **Mitigate vulnerability (environmental risks)**
- ✓ **Leverage economy (skilled/affordable/stable workforce)**



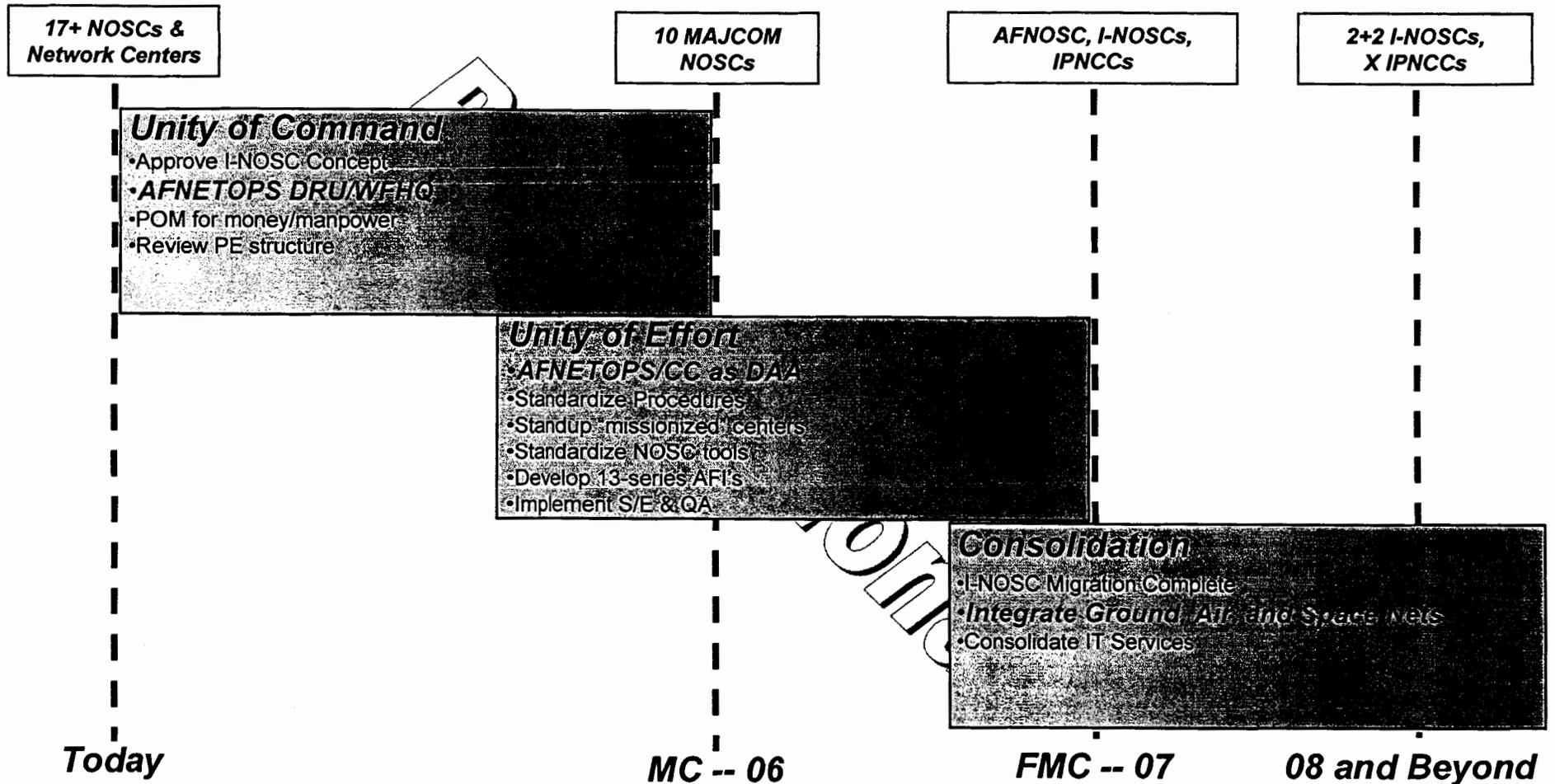
# Notional AFNETOPS Organization



*Integrity - Service - Excellence*



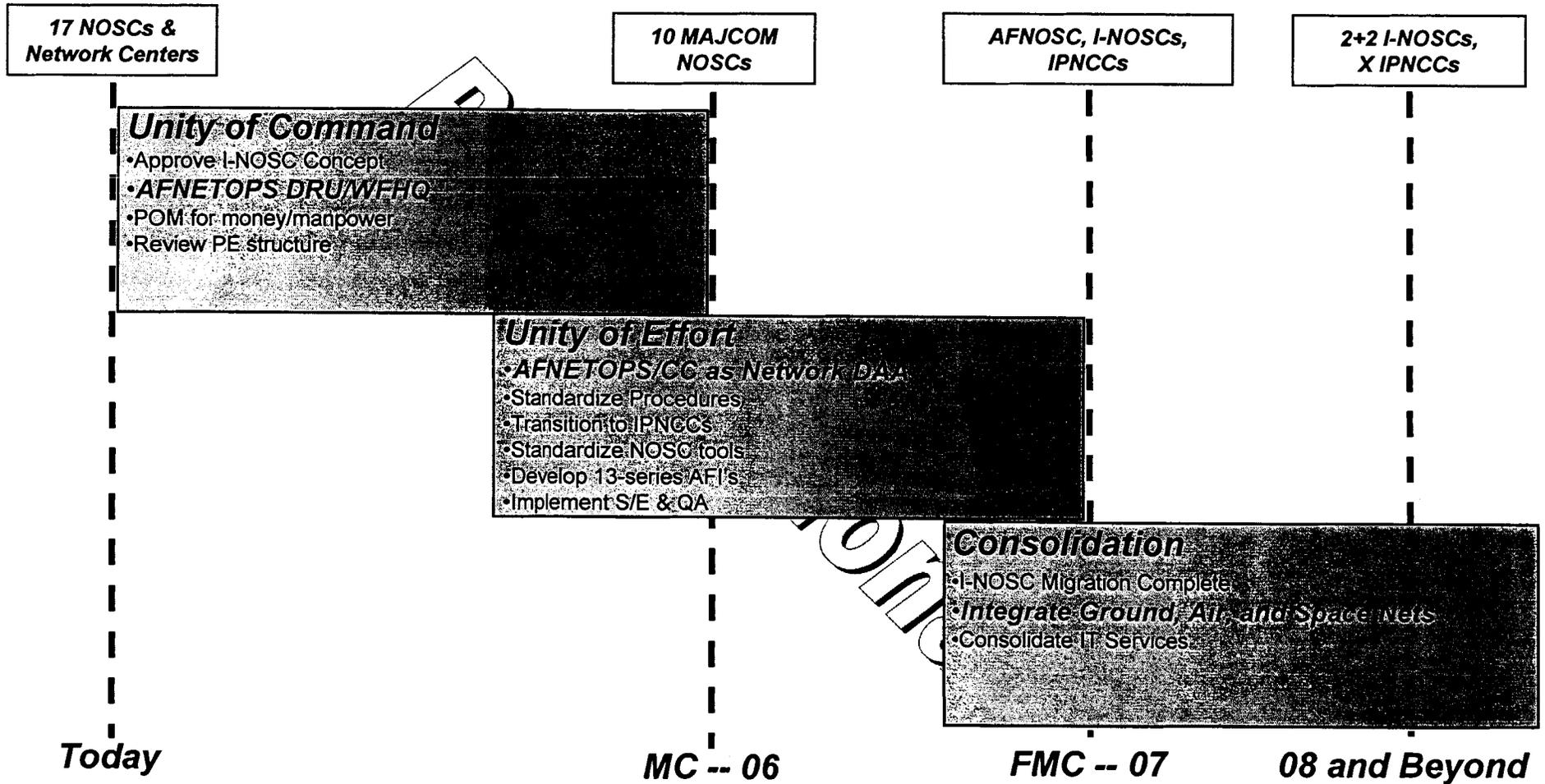
# I-NOSC Transformation Roadmap



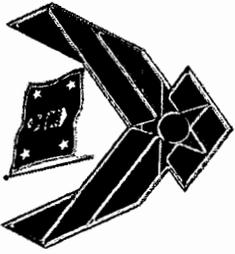
*Integrity - Service - Excellence*



# I-NOSC Transformation Roadmap



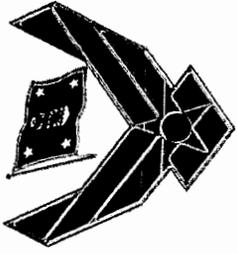
*Integrity - Service - Excellence*



# Network Designated Approval Authority (DAA)

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- Per CJCSI 6510.01D, "...a DAA will be designated as responsible for overall network security and will determine security and protection requirements for system connections to the network." Enclosure D, Section 12, Paragraph b., Subparagraph (6)
- AF Enterprise Network is a trusted Community of Interest/Enclaves requiring a strategic approving authority
- AF Network DAA ensures systems have met minimum security requirements before allowing connection to the network



# Way Ahead

---

- Approve AFNETOPS/CC as AF Network DAA
- Approve AFNOSC transformation roadmap
  - Report on reduction from 17 to 10 NOSCs at CORONA Fall
  - Brief plan for continued consolidation and further AFNETOPS transformation at CORONA Fall
- Direct AFNETOPS/CC to stand up a DRU reporting to CSAF
- Assign AF Network Operations and Security Center (AFNOSC) to WFHQ



OFFICE OF THE DIRECTOR OF  
DEFENSE RESEARCH AND ENGINEERING  
3040 DEFENSE PENTAGON  
WASHINGTON, DC 20301-3040

JUN 30 2005



RECEIVED

The Honorable Anthony Principi  
Chairman  
Defense Base Closure and Realignment Commission  
2521 South Clark Street, Suite 600  
Arlington, VA 22202

07052005

Dear-Chairman Principi:

During a Base Realignment and Closure Commission visit to Wright-Patterson Air Force Base, your staff asked several questions that the hosts were unable to answer. Technical Joint Cross Service Group responses to these questions are attached.

If you need further assistance please do not hesitate to contact us.

Sincerely,

A handwritten signature in black ink, appearing to read "Alan R. Shaffer".

Alan R. Shaffer  
Executive Director  
Technical Joint Cross-Service Group

Attachment:  
As stated.



BRAC Commission

August 15, 2005

AUG 18 2005

Received

The Honorable Anthony Principi  
Chairman, 2005 Defense Base Realignment  
And Closure Commission  
2521 S. Clark St., #600  
Arlington, VA 22202

Re: Wright Patterson Air Force Base  
Dayton, Ohio

Dear Mr. Principi:

My name is Tim Albro and I am a resident of Dayton, Ohio. Like so many others in the region, I am very concerned over the proposed relocation of two entities presently housed at our beloved air force base. Those groups are the Air Force Institute of Technology (AFIT) and the Developing & Fielding Systems Group (DFSG).

The media tells me AFIT will be consolidated to Monterey, California and merged with a naval graduate program. DFSG is to be relocated to Hanscom Air Force Base in Massachusetts. The media further states that both facilities in Monterey and Massachusetts are not large enough to accommodate the relocated units. Further, each facility would require substantial capital improvements, not to mention the cost of living increase each student or employee would be forced to bare.

AFIT and DFSG need to remain here in Dayton at the Wright Patterson Air Force Base. The WPAFB is a state of the art facility and is one of the largest military installations in the country. WPAFB has the available land, infrastructure and public support to accommodate the present and future needs of AFIT and DFSG.

As a hardworking taxpayer, it is my opinion the relocation of AFIT and DFSG will be tax dollars wasted. I urge you to consider keeping AFIT and DFSG at Wright Patterson Air Force Base.

Sincerely,



Timothy D. Albro  
11 West Monument Ave., 8<sup>th</sup> Floor  
Dayton, Ohio 45402

# Air Force Institute of Technology

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**U.S. AIR FORCE**

## AFIT Unit Climate Assessment Results

**CAPT Ken Ginader, USN  
Acting Commandant**



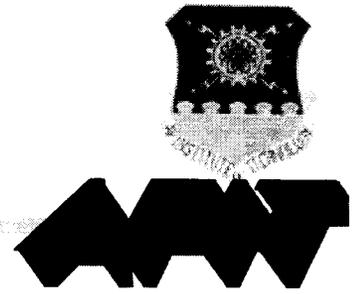
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*Educating the World's Best Air Force*



# UCA Purpose

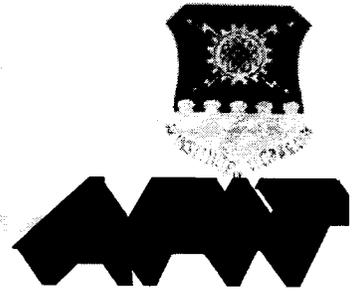
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- **Assist commanders at all levels in determining their human relations climate**
- **Identifies those human relations factors, both positive and negative, that may affect mission readiness**
  - **Unit morale, Equal Opportunity and Treatment (EOT), interpersonal relationships and communications**



# Evaluation Scale



- **7-point scale used for each question**

**7- Strongly Agree**

**6- Agree**

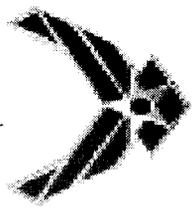
**5-Slightly Agree**

**4-Neither Agree or Disagree**

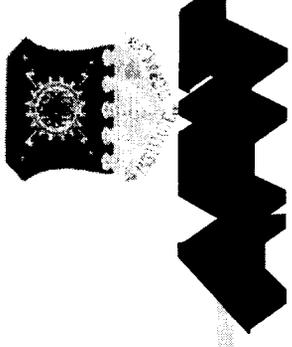
**3-Slightly Disagree**

**2-Disagree**

**1-Strongly Disagree**



# AFIT Demographics

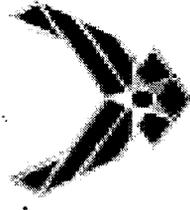


## TOTAL

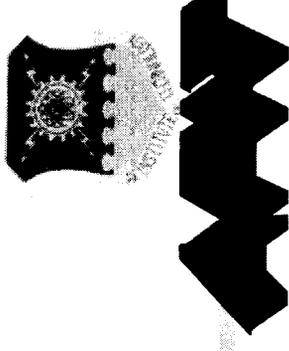
	<u>Assigned</u>	<u>Surveyed</u>
Total:	509	314 (61.7%)

## SEX

Male	358 (70.3%)	221 (61.7%)
Female	151 (29.7%)	93 (61.6%)

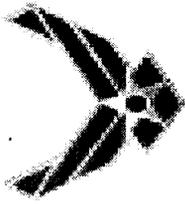


# AFIT Demographics (cont.)

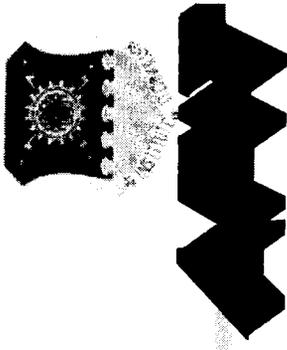


## RACE

	<u>Assigned</u>	<u>Surveyed</u>
American Indian or Alaskan Native	6 (1.2%)	3 (50%)
Asian	14 (2.8%)	4 (28.6%)
Black/African American	53 (10.4%)	25 (47.2%)
White	427 (83.9%)	227 (53.2%)
Multi-Racial	0 (0%)	6 (N/A)
Declined to Respond	9 (1.8%)	49 (N/A)
Hispanic or Latino	12 (2.4%)	9 (75%)



# AFIT Demographics (cont.)



## RANK/GRADE

### MILITARY

	<u>Assigned</u>	<u>Surveyed</u>
E1-E4	10 (2.0%)	6 (60%)
E5-E6	32 (6.3%)	22 (68.8%)
E7-E9	15 (12.3%)	10 (66.7%)
O1-O3	47 (9.2%)	28 (59.6%)
O4-Higher	102 (20%)	77 (75.5%)

### CIVIL SERVICE

Grades 1-7	77 (15.1%)	39 (50.6%)
Grades 8-11	68 (13.4%)	44 (64.7%)
Grades 12-Higher	158 (31.0%)	87 (55.1%)

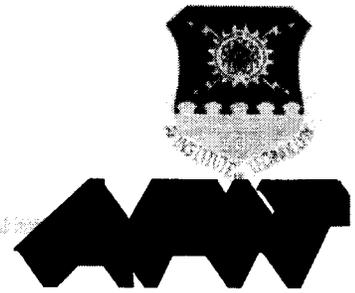
### OTHER

NAF	0 (0%)	1 (0%)
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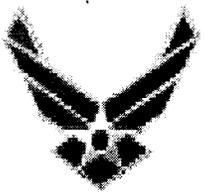


# Basic UCA Areas

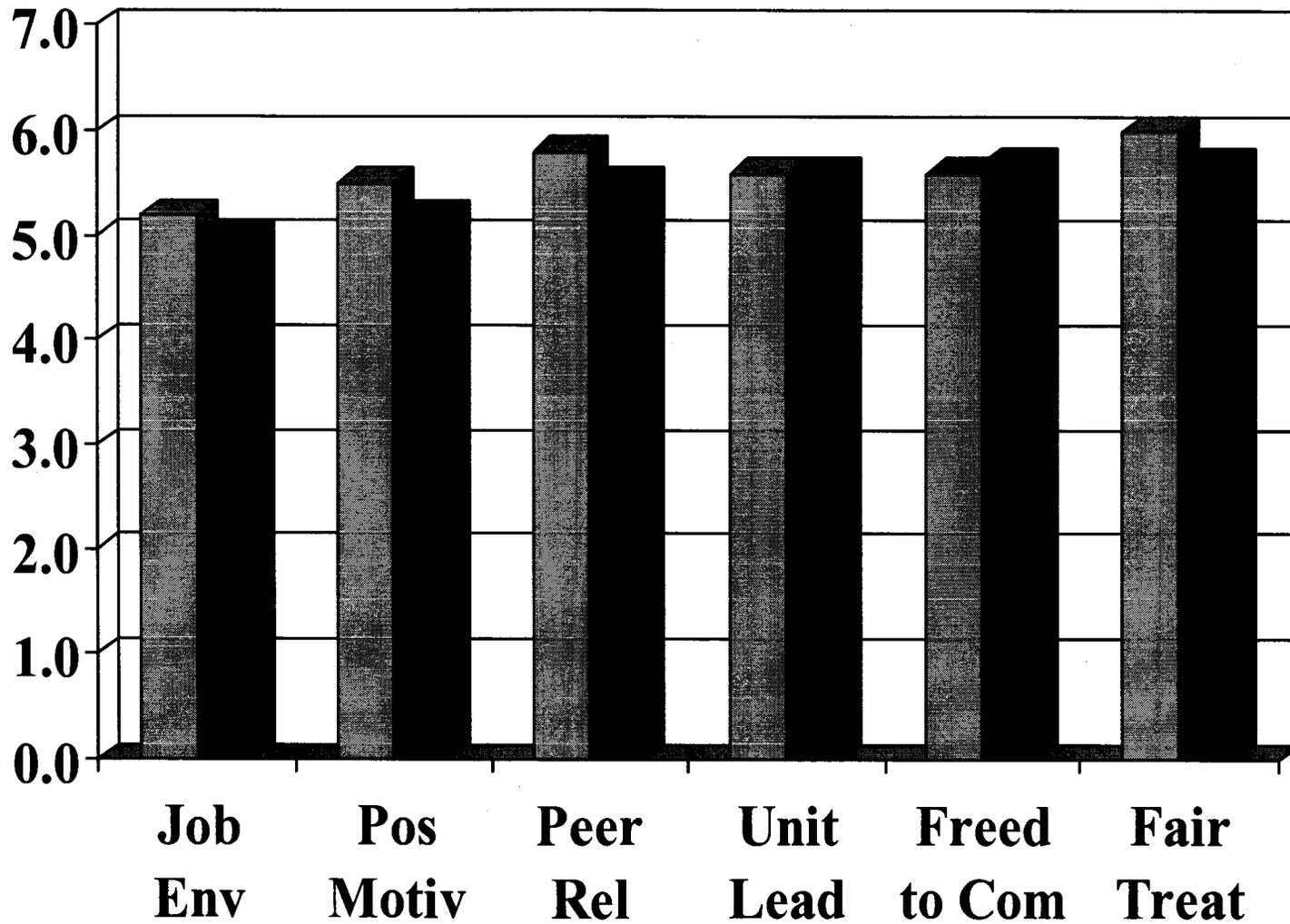
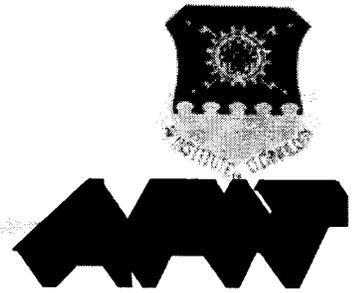
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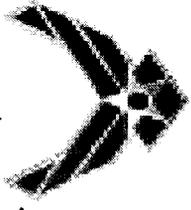


- **Job Environment (Job Env)**
- **Motivation/Pride/Recognition (Pos Motiv)**
- **Peer Relationships (Peer Rel)**
- **Unit Leadership (Unit Lead)**
- **Perception of Freedom to Complain (Freed to Com)**
- **Fair Treatment and Discrimination (Fair Treat)**



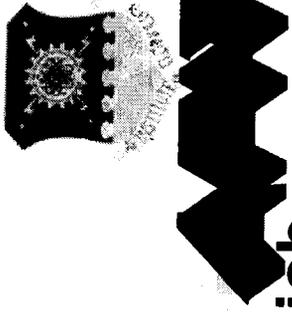
# AFIT vs AF



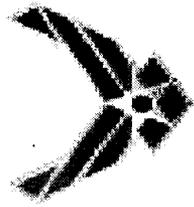


# Local Questions

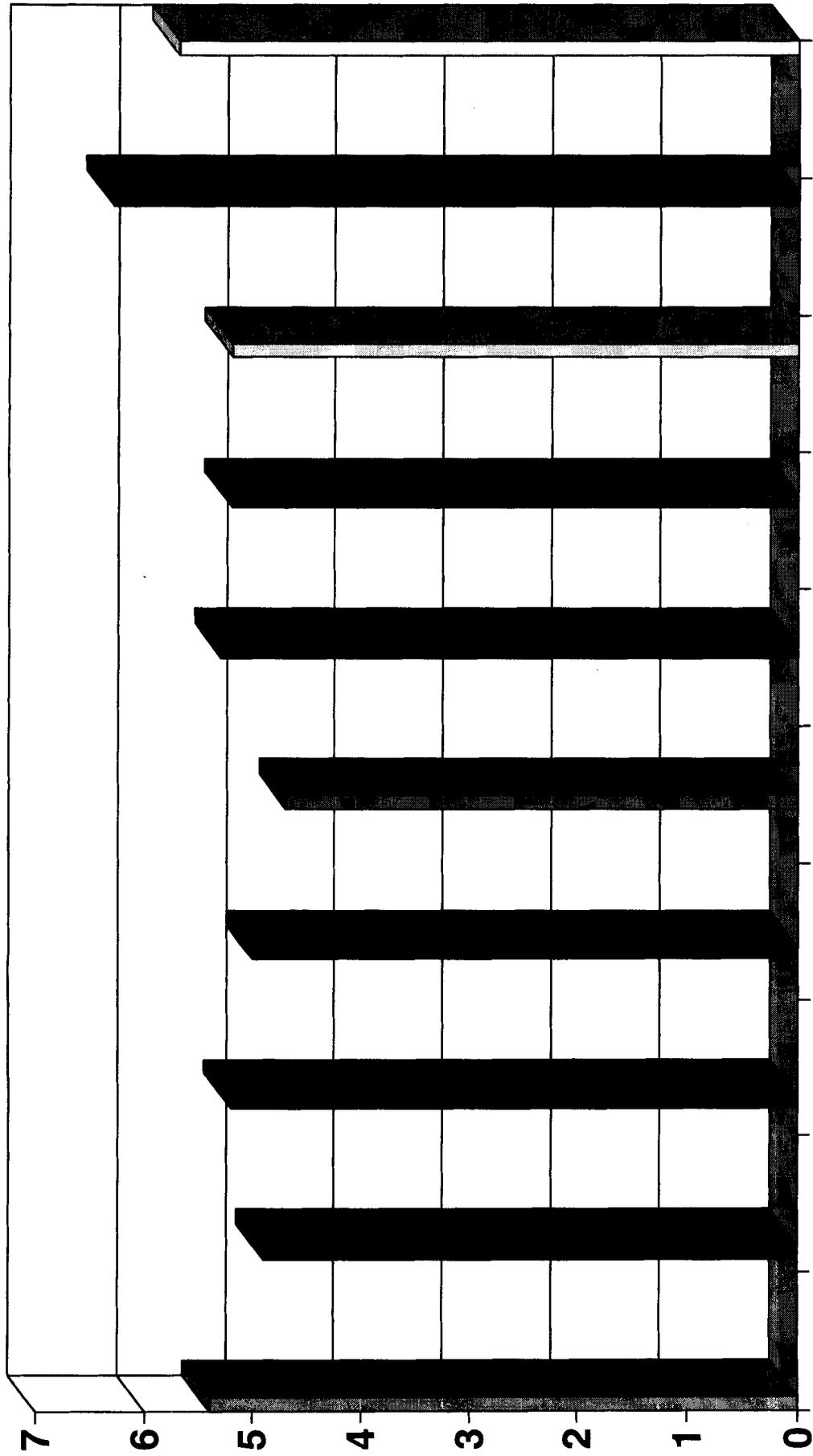
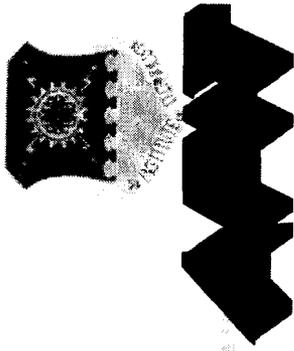
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- 41 “I am provided with the resources I need to do my job effectively”
- 42 “I am satisfied with the communication flow in my unit”
- 43 “Additional duties are assigned fairly”
- 44 “All unit personnel receive the same level of respect from leadership”
- 45 “Important information moves freely up and down the chain”
- 46 “I believe this unit works as a team”
- 47 “I am comfortable approaching the Commandant/Director with any issue”
- 48 “I can express my opinion within this organization without fear of reprisal”
- 49 “The installation’s zero tolerance policy on sexual assault is clear”
- 50 “I understand how to report a sexual assault”



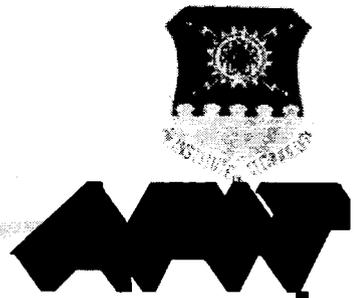
# Local Question Results



■ #41 ■ #42 ■ #43 ■ #44 ■ #45 ■ #46 ■ #47 ■ #48 ■ #49 ■ #50



# AFIT 05 vs AFIT 03



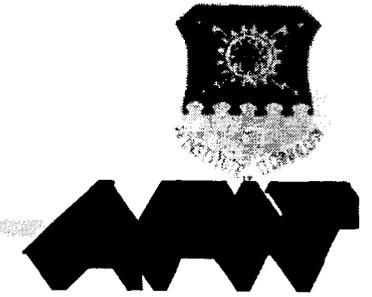
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**AFIT has maintained a *positive* work environment**

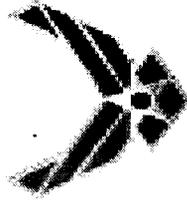
- a) Job Environment 92% satisfied now vs. 91% in 03**
- b) Motivation/Pride/Recognition 82% vs. 91%**
- c) Peer Relationships 87% vs. 93%**
- d) Unit Leadership 71% vs. 66%**
- e) Perception of Freedom to Address Concerns both 77%**
- f) Fair Treatment and Discrimination both 87%**



# Job Environment

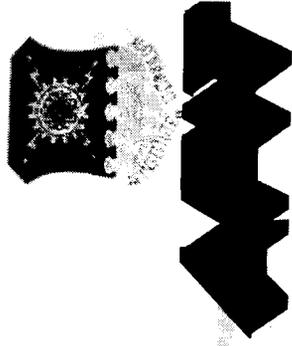


- **Overall positive feedback (77%) although some negative was portrayed**
- **Several comments stated that this is a wonderful place to work with great coworkers, the perfect/best job of career, and provides a rewarding experience**
- **Prejudice, sexism, lack of concern for enlisted/staff members, and racial discrimination in job advancement were concerns voiced throughout this section**
- **Many references to the lack of communication from the top down and the unresponsiveness from supervisors to assist members with task and issues**



# Job Environment

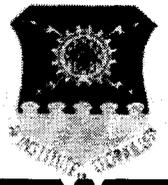
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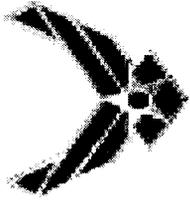
- **“AFIT is a wonderful place to work...”**
- **“There is not a program for civilian career progression or growth...”**
- **“ ...there is a feeling that female personnel are treated differently...ranked at the bottom”**
- **“ ...if you are not the same color and creed of certain individuals then you are shown in a less favorable light”**
- **“ ...frustrating to see personnel...loose track of the fact that they are in the military”**



# Motivation/Pride/Recognition

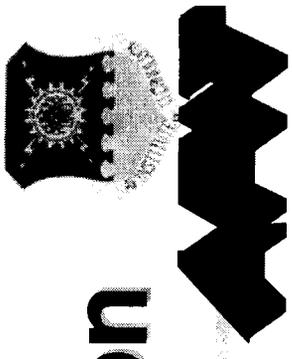


- **Overall positive feedback (82%) with several comments stating that members get recognized for the work that they do and the awards program is excellent**
- **Favoritism, “old boys club” and not giving credit where credit is due were several underlying themes in this category**
- **Several times self-motivation was mentioned as the reason for doing a good job and not because there is an award incentive**
- **Many individuals voiced that there are too many awards and they are going to the wrong individuals/same individuals each time**

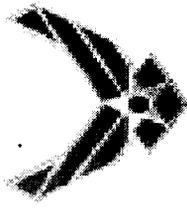


# Motivation/Pride/Recognition

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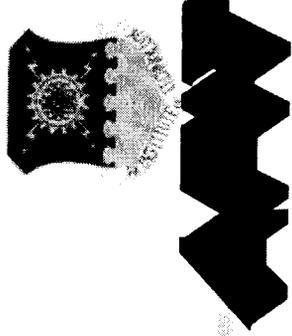


- “...motivation is high, but not because of leadership...most...are self-motivated”
- “I feel that recognition is given to those that ‘tow the company line’ vs those who truly deserve”
- “I feel that I am recognized for the work I do. However, I see individuals putting ‘themselves’ in for awards...and the awards not going through the proper chain of command”
- “Awards focus on departures and not performance”
- “Good recognition programs. Recognition of FG officers is appropriate for faculty who don’t have much supervisory opportunities...”



# Peer Relationships

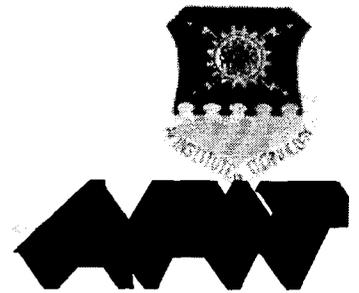
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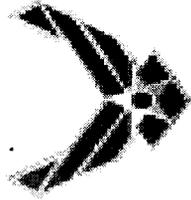
- **Overall positive feedback (87%) with members expressing great peer relationships and work distribution**
- **Distinct line between Civilian Employees and Military throughout the institute**
- **Many voice strong working relationships, but an underlying struggle is the understanding between civilian and military concerning leave, time off, and work requirements**
- **Lack of communication within departments is also addressed on numerous occasions**



# Peer Relationships

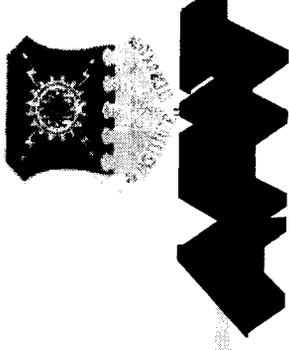


- **“The rift between the civilian and military workers...exist, because most of the military are new...also...the lack of information sharing between the more knowledgeable civilians...”**
- **“...day-to-day basis military and civilians get along well. However, management has made it clear that military are more important...lower ranking military are handed the reins when management is gone...”**
- **“We have an excellent mentoring network for new faculty.”**
- **“We have absolutely no strategic plan. We’re just a bunch of officers teaching classes.”**
- **“Military supervisors of civilians need to be trained...”**



# Unit Leadership

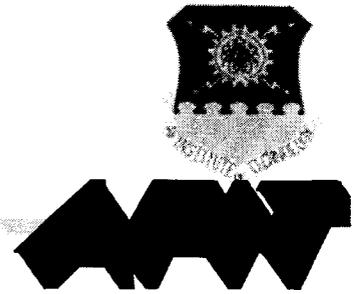
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- **Confidence is shown in unit leadership (77%) with individuals sited on their team building, open to discussion, and being approachable**
- **One clear issue is the lack of physical presence by the Deans and the Commandant within the schools—only seen at CC Call, etc.**
- **Many comments on the lack of knowing who senior leadership was based on never seeing him/her**



# Unit Leadership

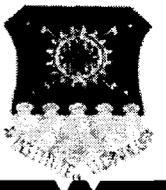


- **“Active leader, approachable, interested in tasks at hand”**
- **“...often hear observations that there is not enough visibility of the Command section throughout the work areas”**
- **“The interaction between the Commander and the faculty is limited”**
- **“Communication with in the unit is poor at best...”**
- **“AFIT has failed to provide guidance to the enlisted members of this organization...mis-utilized in their career fields...”**
- **“Our unit commander works very hard to achieve success within the programs and harmony among the workers.”**

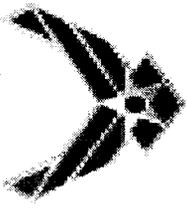


# **Freedom to Address Concerns**

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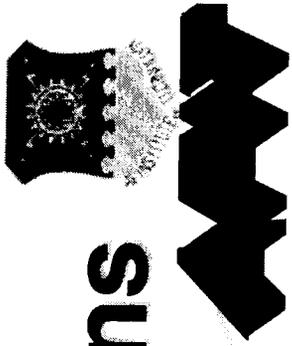


- **No issue of concern in this area (77% positive)**
- **Lack of communication avenues up the chain and the lack of knowing senior leadership seem to be a barriers for addressing concerns**
- **Fear of reprisal from the Dean is evident in many cases**
- **Military seem more comfortable utilizing the chain to address concerns**



# Freedom to Address Concerns

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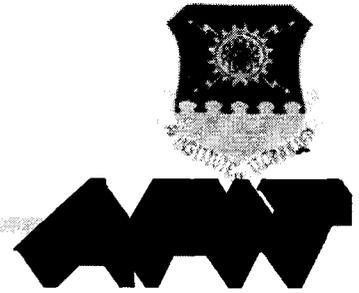


- **“Confrontational work related issues have been raised up the chain of command concerning civilians and military however, it has been conveniently swept under the rug...”**
- **“I’ve never encountered racial/harassment problems at this job”**
- **“Many faculty have raised concerns numerous times, but never seem to get support or even spark interest at the senior leader level”**
- **“I can address concerns all day. Leadership, however, turns a deaf ear/blind eye, so it doesn’t do any good”**

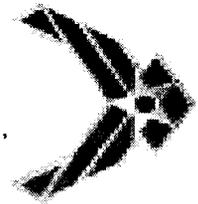


# Fair Treatment and Discrimination

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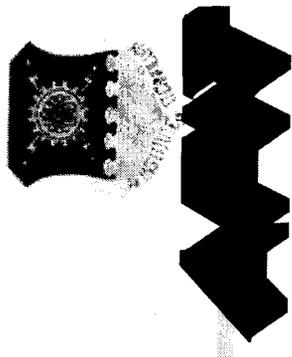


- **Fair treatment is sound (87% favorable)**
- **Responses show gender issues with preference being placed on males given priority over females**
- **Engineer vs Non-Engineer and Faculty vs Staff issues were also prevalent throughout the responses**
- **Biased discipline not strongly portrayed**
- **One major concern is the lack of action when unfair treatment/discrimination takes place**



# **Fair Treatment and Discrimination**

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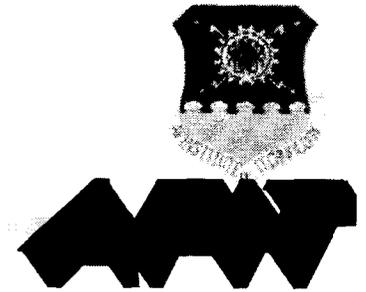


- **“The expectations are too different between genders. Preference is shown to the males”**
- **“Favoritism exists in this organization...”**
- **“Human nature to show favoritism...no gross inequality”**
- **“Certain members seem to get preferential treatment in the work area”**
- **“Absolutely no problems with any type of discrimination.”**

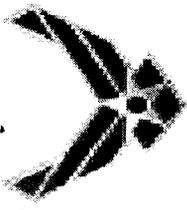


# Improvements Made

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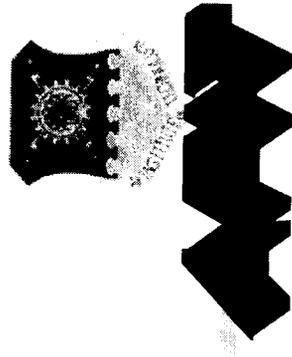


- **Interdepartmental teamwork has improved between support directorates**
- **Sexual harassment awareness and zero tolerance policy more strictly enforced**
- **Senior Leaders have worked to resolve personnel conflicts at the lowest level possible**
- **Supervisor to subordinate open communication has improved**
- **Changes in the decoration and evaluation programs have improved the quality of reports and citations throughout AFIT**



# **Future Improvements**

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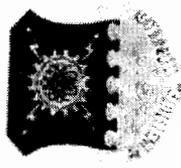


- **Utilize Enlisted members more in line with their AFSC**
- **Increase mentorship opportunities and provide adequate career counseling to mil and civilians**
- **Improve top-down communication**
- **Track/mandate training program for military supervision of civilian personnel**
- **Publish OI for awards program--supervisors/2 Lts take a more active approach in approval process**
- **Increase AFIT CC and CV visibility among faculty and staff—pop in during class time, have open forum meetings, etc.**



# Improvement Challenge

## Communication



- **“ ...lack of communication from the top down to my organization is not good...”**
  - **“ ...information is staying at the management level and not getting out to the workers...”**
  - **“ ...I have no idea what’s going on at AFIT because my Dept Head attends the Heads mtgs but never shares info with us...”**
- 
- **Each School and Directorate should work to improve top down communication**
  - **Faculty meetings, off sites, and other forums for open sharing and group discussion**

# Community Support Meeting for WPAFB



## START HERE!

### PLEASE READ!

The BRAC Commission is coming to the Dayton Region on **TUESDAY, AUGUST 2nd** to learn more about the Air Force Institute of Technology (AFIT) for possible closure or realignment to Monterey, California.

We believe AFIT should remain open and located at Wright-Patterson Air Force Base!



## WHAT CAN I DO?

You can do two things that will be a tremendous help to our region.

- 1) Please join us on August 2nd at the **Community Support Meeting!** The more Dayton Region citizens we have in show of support for our defense installations the better!
- 2) **Make and bring a sign** that shows your support for keeping AFIT open and here at Wright-Patterson Air Force Base.



## WHERE DO I GO TO HELP?

The Community Support Meeting will be held Tuesday, August 2nd at **STEBBINS HIGH SCHOOL** in **RIVERSIDE** from 3PM to 5PM.

STEBBINS HIGH SCHOOL is located at the intersection of ROUTE 4 and HARSHMAN ROAD, just North of Route 4.

When the BRAC Commissioners arrive from Wright-Patt, we intend to cheer and welcome them to the Dayton Region and let them know we support AFIT and our defense installations.

## FREE T-SHIRTS!

*[In limited supply, first come, first served!]*

T-Shirts come in two versions:

- 1) DAYTON SUPPORTS ITS MILITARY
- 2) DAYTON: The WRIGHT Place for AFIT

For more information, please contact Evan Scott at (937) 222-4422 or [escott@daytonregion.com](mailto:escott@daytonregion.com)

## Make a Sign and Show Your Support!

Ideas for supportive signs:  
*(Or use your own creativity!)*

- 1) THE DAYTON REGION SUPPORTS ITS MILITARY
- 2) DAYTON: The WRIGHT Place for AFIT
- 3) Educate in DAYTON
- 4) AFIT in OHIO: Smart Choice!
- 5) Monterey BAD  
Dayton GOOD
- 6) AFIT in CA = No Sense  
AFIT in OH = Good Cents
- 7) Monterey: They Surf  
Dayton: We SERVE

### OUR COMMUNITY MESSAGE

- 1) The Dayton Region supports its military
- 2) This region has a great future in educating our military through AFIT

AUG 22 2005

Received

The Honorable Anthony J. Principi  
Chairman  
Base Realignment and Closure Commission (BRAC)  
2521 South Clark Street, Suite 600  
Arlington, VA 222022

Dear Chairman Principi,

I am writing to urge the BRAC to remove the Armed Forces Institute of Pathology (AFIP) from the list of military facilities slated for closure. The AFIP is an irreplaceable resource for disease and patient care. This exceptional institution not only provides outstanding service to our nation's military community, but also contributes significant knowledge and education to the broader medical field's understanding of human disease.

The AFIP tissue repository is a valuable national treasure that must remain accessible to researchers and experts in laboratory medicine. The AFIP's collection of specimens has helped medical professionals understand, develop vaccines and treatments for, and sometimes cure, often-fatal diseases. Access to both archived material as well as newly acquired specimens must be preserved.

Each year the AFIP issues hundreds of thousands of hours in continuing medical education to a diverse group of medical professionals that specialize in pathology, forensics, radiology, emerging infectious disease, renal disease, ophthalmology, and urology. In fact, over 7,400 medical and other health professionals alone were educated and trained in 2004 through a variety of AFIP-sponsored venues including live courses, seminars and internet courses.

The AFIP's leadership in the area of education and training advances the knowledge base and ensures the competence of thousands of medical professionals. It would be a major loss to both military and civilian medicine, especially at this time; if AFIP's consultative services were discontinued.

Should the AFIP be forced to close, our nation would lose a valuable resource that plays a key role in the advancement of medicine and contributes knowledge to improve the health of our nation's citizens. First, I respectfully request, that the BRAC eliminate its recommendation to dismantle the AFIP. Second, I urge the BRAC to insure that the integrity of the tissue repository is preserved.

Thank you for your kind consideration,

Sincerely,

*Barbara J. Kermette, MT (ASCP) 01200914*

AUG 22 2005

Received

August 17, 2005

The Honorable Anthony J. Principi, Chairman  
Base Realignment and Closure Commission (BRAC)  
2521 South Clark Street, Suite 600  
Arlington, VA 22202

Dear Chairman Principi,

I am writing to urge the BRAC to remove the Armed Forces Institute of Pathology (AFIP) from the list of military facilities slated for closure. The AFIP is an irreplaceable resource for disease research and patient care. This exceptional institution not only provides outstanding service to our nation's military community, but also contributes significant knowledge and education to the broader medical field's understanding of human disease.

The AFIP tissue repository is extensive, and is a valuable national treasure that must remain accessible to researchers and experts in laboratory medicine. The AFIP's collection of specimens has helped medical professionals understand and develop vaccines and treatments, and sometimes cures, for often-fatal diseases. Access to both archived material as well as continued influx of newly acquired specimens must be preserved.

Each year the AFIP issues hundreds of thousands of hours in continuing medical education to a diverse group of medical professionals that specialize in pathology, forensics, radiology, emerging infectious disease, renal disease, ophthalmology, and urology. In fact, over 7,400 medical and other health professionals alone were educated and trained in 2004 through a variety of AFIP-sponsored venues including live courses, seminars and Internet courses.

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Should the AFIP be forced to close, our nation would lose a valuable resource that plays a key role in the advancement of medicine and contributes knowledge to improve the health of our nation's citizens. First, I respectfully request that the BRAC eliminate its recommendation to dismantle the AFIP. Second, I urge the BRAC to ensure that the integrity of the tissue repository is preserved.

Thank you for your consideration.

Sincerely,



Daniel W. Garland M.D.  
Dept of Pathology  
Obici Hospital  
2800 Godwin Blvd.  
Suffolk, VA 23434

AUG 22 2005

Received

Dear Chairman Principi,

I am writing to urge the BRAC to remove the Armed Forces Institute of Pathology (AFIP) from the list of military facilities slated for closure. The AFIP is an irreplaceable resource for disease research and patient care. This exceptional institution not only provides outstanding service to our nation's military community, but also contributes significant knowledge and education to the broader medical field's understanding of human disease.

The AFIP tissue repository is a valuable national treasure that must remain accessible to researchers and experts in laboratory medicine. The AFIP's collection of specimens has helped medical professionals understand, develop vaccines and treatments for, and sometimes cure, often-fatal diseases. Access to both archived material as well as newly acquired specimens must be preserved.

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The AFIP's leadership in the area of education and training advances the knowledge base and ensures the competence of thousands of medical professionals. It would be a major loss to both military and civilian medicine, especially at this time, if AFIP's consultative services were discontinued.

Should the AFIP be forced to close, our nation would lose a valuable resource that plays a key role in the advancement of medicine and contributes knowledge to improve the health of our nation's citizens. As a Medical Technologist and a former Sergeant Major of the Walter Reed Health Care System, I know first hand the value that military medicine brings to the greater society. First, I respectfully request, that the BRAC eliminate its recommendation to dismantle the AFIP. Second, I urge the BRAC to ensure that the integrity of the tissue repository is preserved.

Thank you for your kind consideration.

Sincerely,



Michael R. Wilson, MT(ASCP)  
Sergeant Major (Retired)  
United States Army

APR 2 2005

Received

The Honorable Anthony J. Principi  
Chairman  
Base Realignment and Closure Commission (BRAC)  
2521 South Clark Street, Suite 600  
Arlington, VA 22202

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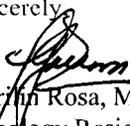
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Thank you for your kind consideration.

Sincerely,

  
Martin Rosa, MD  
Pathology Resident.  
University of Puerto Rico.

APR 22 2005

Received

The Honorable Anthony J. Principi  
Chairman  
Base Realignment and Closure Commission (BRAC)  
2521 South Clark Street, Suite 600  
Arlington, VA 22202

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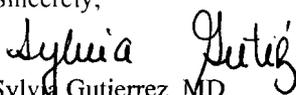
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Thank you for your kind consideration.

Sincerely,

  
Sylvia Gutierrez, MD

BRAC Commission

AUG 11 2005

Received

The Honorable Anthony J. Principi  
Chairman  
Base Realignment and Closure Commission (BRAC)  
2521 South Clark Street, Suite 600  
Arlington, VA 22202

Dear Chairman Principi,

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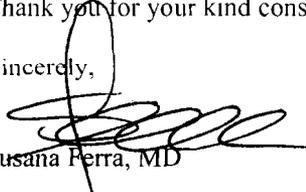
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Thank you for your kind consideration.

Sincerely,

  
Susana Ferra, MD

78 Paseo Mirasol  
Tiburon, California 94920  
August 16, 2005

BRAC Commission

AUG 16 2005

Received

The Honorable Anthony J. Principi  
Chairman  
Base Realignment and Closure Commission (BRAC)  
2521 South Clark Street, Suite 600  
Arlington, VA 22202

Dear Chairman Principi,

I am writing to urge the BRAC to remove the Armed Forces Institute of Pathology (AFIP) from the list of military facilities slated for closure. In each hospital and medical facility there are only a small number of pathologists, who may be overlooked by patients and the general public. However, pathology is the backbone of the hospital, in terms of providing laboratory and surgical pathology diagnoses. Therefore, although our numbers are small, we are critical to healthcare. I fear that you will hear from only a small number of people, and will take this to mean that the AFIP is dispensable. It is not! I myself have submitted cases to the AFIP in consultation and have attended a continuing medical education course, because the AFIP has worldwide experience and encompasses disease entities that other institutions may not have seen.

Because of television such as Quincy and now CSI, the public equates pathology with forensics, rather than with healthcare, whereas we working pathologists feel satisfaction in arriving at diagnoses that allow our patients to get the treatment they need. Also, in an age of technological advances, it is thought that pathology is in decline. Over time, we have heard successively that electron microscopy, immunohistochemistry, flow cytometry, and now molecular genetics will make pathology obsolete. These technologies contribute to our understanding of diseases but only in conjunction with surgical pathology, which remains the standard. New advances especially in molecular genetics make the existence of a tissue repository such as exists at the AFIP a wonderful asset, not idly to be discarded.

The AFIP is an irreplaceable resource for disease research and patient care. This exceptional institution not only provides outstanding service to our nation's military community, but also contributes significant knowledge and education to the broader medical field's understanding of human disease.

The AFIP tissue repository is a valuable national treasure that must remain accessible to researchers and experts in laboratory medicine. The AFIP's collection of specimens has helped medical

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Thank you for your kind consideration.

Sincerely,



Shirley J. Huang, M.D.  
Pathologist

BRAC Commission

AUG 22 2005

Received

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For disease research and patient care. This exceptional institution not only provides outstanding service to our nation's military community , but also contributes significant knowledge and education to the broader medical field's understanding of human disease.

Our nation would lose a valuable resource that plays a role in the advancement of medicine and contributes knowledge to improve the health of our nation's citizens,

I urge the BRAC to ensure that the integrity of the tissue repository is preserved.

Thank you for your kind consideration.

*Grace Esparza*

Sincerely,

.....

BRAC Commission  
AUG 22 2005  
Received

The Honorable Anthony J. Principi, Chairman

Base Realignment and Closure Commission (BRAC)

2521 South Clark Street, Suite 600

Arlington, VA 22202

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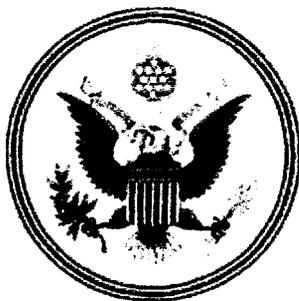
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Thank you for your kind consideration.

Sincerely,

*Milagros Maldonado, MT(ASCP)*



# Defense Base Closure and Realignment Commission

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## Contact Us

Thank you for your interest in contacting the 2005 BRAC Commission. We request that prior to submitting a comment to the Commission you review the detailed information outlined on the lower portion of the page. The information includes:

**Public Record Announcement:** Detailed explanation of the requirement that all information submitted to the Commission, including comments from this web page, be made part of the public record.

**Department of Defense Office of the Inspector General:** Information outlining when and how to contact the Inspector General to investigate allegations of fraud, waste and abuse within the Department of Defense.

**Copyrighted Information:** Important details on the handling of attachment material that may be covered by copyright restrictions.

Please provide your message in the space provided below. Fields marked with an asterisk (\*) are required to learn more about other opportunities for public input.

\* Subject:

Base/Installation/Facility:

State:

\* Comment:

BRAC Commission

AUG 22 2005

Received

August 10,2005

The Honorable Anthony J. Principi  
Chairman  
Base Realignment and Closure Commission(BRAC)  
2521 South Clark Street, Suite 600  
Arlington, VA 22202

Dear Chairman Principi,

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Thank you for your kind consideration.

Sincerely,

  
Evelyn R. Bautista  
Member ASCP  
Renton, Washington