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DCN 8577

APR 26 2005

MEMORANDUM FOR DIRECTOR, OSD BRAC OFFICE

Subj: INFRASTRUCTURE EXECUTIVE COUNCIL (IEC) AND INFRASTRUCTURE  
STEERING GROUP (ISG) MEETING MINUTES

Ref: (a) OSD BRAC Office email of 15 Apr 05

As requested by reference (a), I have reviewed the subject minutes for the 28 January, 7 February, 23 February, 10 March, and 21 March 2005 IEC meetings and the 18 February, 25 February, 4 March, 11 March, 15 March, and 24 March 2005 ISG meetings and offer the following amendments. I am responding on behalf of the DON ISG members.

18 February 2005 ISG Minutes

- Page 2, paragraph 4: Request addition of a sentence after the first sentence that reads "The ISG directed the DON to work with the Technical JCSG to better understand the linkage of TECH-0020 to the Fleet meteorological center at Monterey, CA." This more completely captures the discussion.

25 February 2005 ISG Minutes

- Page 1, paragraph 2: Request addition of a sentence after the first sentence that reads "The IEC has asked the Military Departments to provide both philosophical concerns and specific objections to recommendations prior to its next meeting on 10 March 2005." This more completely captures the report of the IEC meeting.
- Page 1, paragraph 4, 3<sup>rd</sup> sentence: Suggest deleting the words "half of its (internal) bi-coastal support capability" and substituting the words "the only heavy equipment ground maintenance depot on the West Coast." This more accurately captures the objection posed at the ISG meeting.
- Page 2, paragraph 2, 4<sup>th</sup> sentence: Recommend the end of the sentence be amended to read "a loss of graduate medical education programs." I think this more completely reflects the Army objection (although I would defer to them to characterize it).

4 March 2005 ISG Minutes

- Page 1, paragraph 3, 4<sup>th</sup> sentence: Recommend changing the sentence to read, "...scenarios currently show negative payback..." This reflects the fact that this review was prior to any integration of recommendations.
- Page 2, paragraph 2: Recommend rewording this paragraph as follows: "For E&T-0003R The Department of the Navy expressed concerns about the COBRA not accounting for the possibility that military unique courses will be relocated or established elsewhere as allowed by the candidate recommendation language. Mr. Wynne asked the Navy to propose how to capture such costs." This change makes the sentence read more clearly and eliminates the negative characterization of the costs.

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- Page 2, paragraph 3, 1<sup>st</sup> sentence: Change the word “affect” to “effect” for grammatical correctness.
- Page 2, paragraph 3, 2<sup>nd</sup> sentence: Recommend rewording this sentence as follows: “The Air Force and Department of the Navy questioned the real military value of such a realignment, noting there is great synergy with other military education in the status quo configuration.” This provides a rationale for supporting status quo.
- Page 2, paragraph 4, 1<sup>st</sup> sentence: Suggest adding the words “the Department of the Navy and” before the words “the Air Force” for completeness. Also suggest adding a new second sentence that reads “The discussion focused on potential impacts on pilot production and on airspace availability.” This correctly characterizes the substance of the DON and Air Force comments.
- Page 2, paragraph 7, 1<sup>st</sup> sentence: Request adding the following to the end of the sentence: “noting that several needed additional analysis to address impacts on Navy activities.” This correctly characterizes the way the recommendations were briefed.

11 March 2005 ISG Minutes

- Page 1, paragraph 6: Suggest adding the words “Department of the Navy” before the words “Fleet Readiness Centers” in the first sentence and the word “aviation” before the word “depot” in the second sentence for completeness.
- Page 2, paragraph 1, 1<sup>st</sup> sentence: Recommend replacing the words “in New Orleans” with the words “centrally located in the U.S.” as more accurately stating the point made.
- Page 2, paragraph 5: Suggest replacing the words “crowding concerns at Ft. Belvoir” with the words “concerns of overloading Ft. Belvoir” as more accurately stating the point made.
- Page 2, paragraph 6, 2<sup>nd</sup> sentence: Replace the word “presenting” with the word “preserving” for accuracy.

15 March 2005 ISG Minutes

- Page 1, paragraph 4, 2<sup>nd</sup> sentence: Delete the comma after the word “reviewing” and add a comma after the word “Recommendations.” Make the word “Several” lower case and combine with the previous phrase for editorial correctness.
- Page 1, paragraph 7: Insert the word “environmental” before the word “input” in the first sentence. Change the second sentence to read “Several ISG members stated that the current funding scheme the Department uses for ranges does not fully support jointness and that financial management of the ranges would be improved if Activity Based Costing methods were used, although this is not a BRAC issue.” This more clearly portrays the discussion.
- Page 1, paragraph 8: Delete the parentheses at either end of the first phrase, delete the word “a” at the beginning of the phrase, and insert the words “The ISG reviewed the” at the beginning of the phrase to make it a complete sentence.
- Page 2, paragraph 3, 3<sup>rd</sup> sentence: Delete the words after the word “because” and insert the following: “...SOUTHCOM can be accommodated without a relocation,

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outside the BRAC process.” I think this more accurately portrays the decision, and does not suggest that anything that can be done faster outside of BRAC should be.

- Page 2, paragraph 5, 3<sup>rd</sup> sentence: Suggest putting dollar signs in front of “1.5” and “2.2” for completeness.
- Page 3, paragraph 2: Suggest deleting the last sentence and substituting the following as a phrase at the end of the next to last sentence: “, suggesting that site selection at Fort Belvoir would be better determined during implementation.” I think this more clearly represents the Army’s position (although I would defer to them on the wording).

24 March 2005 ISG Minutes

- Page 1, paragraph 2, 3<sup>rd</sup> sentence: Recommend deleting the specific names and the phrase “who are not members of the ISG or IEC” and substituting the words “key members of the OSD leadership.” I’m not sure why we would want to specifically call out whom the Secretary had asked to look at draft recommendations.
- Page 2, paragraph 4, 2<sup>nd</sup> sentence: Suggest revising the sentence to read: “The ISG approved forwarding the candidate recommendations to the IEC although noted the high costs and long payback.” This more accurately reflects the ISG discussion.

28 January 2005 IEC Minutes

- Page 1, paragraph 3: Recommend deleting the third sentence. My notes indicated only Mr. Wynne suggested the funding wedge might not be fully utilized; the CNO noted that the IEC had many more candidate recommendations to review and thus didn’t yet know the final tally.

7 February 2005 IEC Minutes

- Page 1, paragraph 2,: Suggest rewording the end of the second sentence as follows: “...rules so as not to discredit the BRAC process.” Suggest replacing the words “when nuances are added to the process: with the words “whenever additional factors are considered during the process” for clarity and completeness.

23 February 2005 IEC Minutes

- Page 1, paragraph 3, 2<sup>nd</sup> bullet: Suggest deleting the word “useful” and replacing the word “an” with “a,” and making the comma after the word “date” a semicolon.
- Page 1, paragraph 3, 3<sup>rd</sup> bullet: Recommend inserting the words “is important but” after the word “Payback” in the first sentence. Suggest replacing the word “combined” with the word “integrated” in the second sentence. Recommend adding a new final sentence as follows: “If they do not, the IEC should closely scrutinize them.” This more closely reflects this discussion.
- Page 1, paragraph 3, 4<sup>th</sup> bullet: Recommend revising to read “BRAC offers the Department an opportunity it does not normally have to transform its infrastructure. Transformation offers non-monetary benefits that cannot be ignored.” This more closely reflects this portion of the discussion.

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- Page 2, paragraph 1: At the end of the paragraph, recommend adding a sentence as follows: “The IEC members agreed to identify to the Chair in advance those specific candidate recommendations with which they have an issue and any philosophic issues or principles they would recommend being discussed.” This captures the promulgation of the procedures the IEC has been following since that meeting.

10 March 2005 IEC Minutes

- Page 1, paragraph 3, 2<sup>nd</sup> bullet: Suggest revising to say “Retirees could receive medical care in the private sector in the event of a surge in requirements.” This seems less contentious than the original wording.

21 March 2005 IEC Minutes

- Page 1, paragraph 5, 3<sup>rd</sup> bullet: Recommend rewriting as follows: Regarding E&T-0046, the IEC discussed concerns about how the recommendations would affect the training throughput for pilots and about saturation of airspace and pattern at proposed receiving sites. The Air Force and Navy agreed to work with the E&T JCSG to develop an alternative proposal that could be compared to the E&T recommendation. The IEC will revisit the issue at a future meeting.” I believe this more accurately reflects the discussion and, particularly in view of discussion at subsequent IEC meetings, does not establish inconsistent or contradictory records of deliberations.
- Page 2, 2<sup>nd</sup> bullet (continuation of paragraph 5 from page 1): Suggest adding the words “within Services” after the words “core competencies” for completeness.
- Page 2, paragraph 2: Recommend revising the second sentence as follows: “As requested at the 23 February IEC meeting, the Chief of Naval Operations outlined the following issues as ones that should be addressed by the IEC in its final deliberations:” I believe this more accurately reflects the object of the discussion.
- Page 2, paragraph 2, 4<sup>th</sup> bullet: Recommend adding the word “that” after the word “actions,” and adding the phrase “and recommendations should be reviewed to ensure full opportunities are taken” at the end of the sentence. This more accurately states the point being made.
- Page 2, paragraph 2, 5<sup>th</sup> bullet: Suggest replacing the word “that” with the word “whether” for clarity.

Thank you for the opportunity to comment on these minutes.



Anne Rathmell Davis  
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for Base Realignment and Closure