



THE SECRETARY OF THE AIR FORCE
CHIEF OF STAFF, UNITED STATES AIR FORCE
WASHINGTON DC



MAY 1 2006

MEMORANDUM FOR DEPUTY SECRETARY OF DEFENSE

SUBJECT: Joint Cross Service Group Analysis within BRAC 2005 (Yr Memo, 22 Apr 03)

We concur with comments to the proposed report to the SECDEF outlining functions/activities to receive joint analysis during BRAC 2005. Our comments are:

Education & Training and Technical Joint Cross Service Groups (JCSGs): Strongly recommend that each of the Service's core competencies be a centerpiece of the philosophical approach to the groups' activity, and the service's core competencies be included as criteria in the analysis metrics. For the Air Force, our success in *Developing Airmen* (a key Air Force core competency) fundamentally requires that we "blue" our airmen before we integrate them into the joint environment. Likewise, the AF defined core competency of *Technology to the Warfighter* suggests a need for the Technical JCSG to reexamine the utility of a single land, sea, air and space vehicles working group. Separating land and sea working group from an aerospace vehicles working group would focus the group's analysis on the department's core competencies.

Administrative JCSG: Request that the auditing function be excluded from joint analysis. Auditing services fundamentally report to the Service Secretary, and must be responsive to the needs and requirements of the Service Secretary. Any consideration that might lead to joint auditing activities is inconsistent with the basic roles and missions of the Air Force Audit Agency. The confidentiality, responsiveness, and thoroughness of the Service's audit agencies, plus the personal nature of the relationship between the Service Secretary and his or her auditor must be retained. The auditing service must be retained as a service unique function.

Handwritten signature of John P. Jumper in black ink.

John P. Jumper
General USAF
Chief of Staff

Handwritten signature of James G. Roche in black ink.

James G. Roche
Secretary of the Air Force