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DEPARTMENT OF THE AIR FORCE
WASHINGTON, DC

dcn: 9275



April 15, 2005

MEMORANDUM FOR RECORD

FROM: SAF/IEB

SUBJECT: Integrated Candidate Recommendation Policy

References: (a) Air Force Internal Control Plan, Change 3, Incorporated 8 Jun 04
(b) OSD Memo, Integrating and Finalizing Candidate Recommendations, 11 Apr 05

This memorandum defines the Air Force policy for consolidating tentatively approved candidate recommendations (CRs) to provide a more integrated set of recommendations. The OSD Memo, Integrating and Finalizing Candidate Recommendations (11 Apr 05) states, "As agreed at recent ISG meetings, consolidating tentatively approved candidate recommendations will allow the Secretary to be presented with an integrated set of recommendations tied to our overarching strategies." This memo also provides the guidance for scenario development teams to align Air Force CRs with the OSD policy.

Determine which approved candidate recommendations, if deleted, will fail to achieve the desired force structure laydown. The Air Force intends to deliver candidate recommendations that have a Net Present Value (NPV) savings. Scenario development teams will identify and review all scenarios with a NPV cost. Consider the impact on force structure laydown if such scenarios are not forwarded to the BRAC commission.

Considering all the above information, review single MDS scenarios and across different MDS scenarios to determine if an opportunity exists to consolidate linked approved candidate recommendations in accordance with the OSD policy. Strive to preserve the intended force structure laydown. In all cases, military value remains the predominant consideration. Consolidate the integrated linked candidate recommendations to produce operational and financial synergy tied to our "overarching strategy."

Scenario integration must be consistent with BRAC 2005 Selection Criteria, analytic process, DoD or AF Internal Control Plans.

Handwritten signature of Gerald F. Pease, Jr. in dark ink.

GERALD F. PEASE, JR.
SAF/IEB
Co-Chairman

Handwritten signature of Gary W. Heckman in dark ink.

GARY HECKMAN, Maj Gen, USAF
AF/XP (BRAC)
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