



2005

Base Realignment and Closure (BRAC) Recommendation

**Commissioner's Visit Book
Fort McPherson**



**Proudly Serving
Tomorrow's Army...Today!**



AGENDA



- ❑ **Installation mission brief**
- ❑ **Units/organization information**
- ❑ **Land usage**
- ❑ **Installation master plan**
- ❑ **Unique characteristics**
- ❑ **Conclusion**



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INSTALLATION MISSION



- ❑ **Support and execute Soldier readiness and well-being**
- ❑ **Train, mobilize, deploy, sustain, and reconstitute combat ready forces to meet requirements of combatant commanders**
- ❑ **Conduct homeland defense operations**
- ❑ **Support civil authorities**
- ❑ **Serve as Army component headquarters and joint forces land component for US Central Command**
- ❑ **Command and control for all Army Reserve forces**
- ❑ **Provide management of Army installations in the southeastern US**
- ❑ **Defense Information System Agency (DISA) Regional Communications hub**



INSTALLATION MISSION

(Continued)



- ❑ **Provide contracting oversight and mission contracting for the Southern US**
- ❑ **Conduct homeland defense and worldwide force protection operations to defeat or lessen effects of conventional, unconventional, (nuclear, biological, chemical) and terrorist munitions**
- ❑ **Conduct CONUS based operations in support of the Headquarters Department of the Army Southwest Asia Rest & Recuperation (R&R) program**
- ❑ **Provides support to Operation Exodus**
- ❑ **Medical Hold personnel**



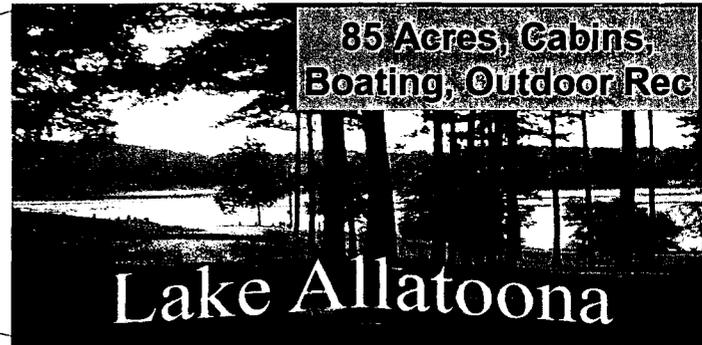
WHERE WE ARE



Lake Allatoona

Fort McPherson

Fort Gillem



Lake Allatoona



1427 Acres Command & Control and Logistics

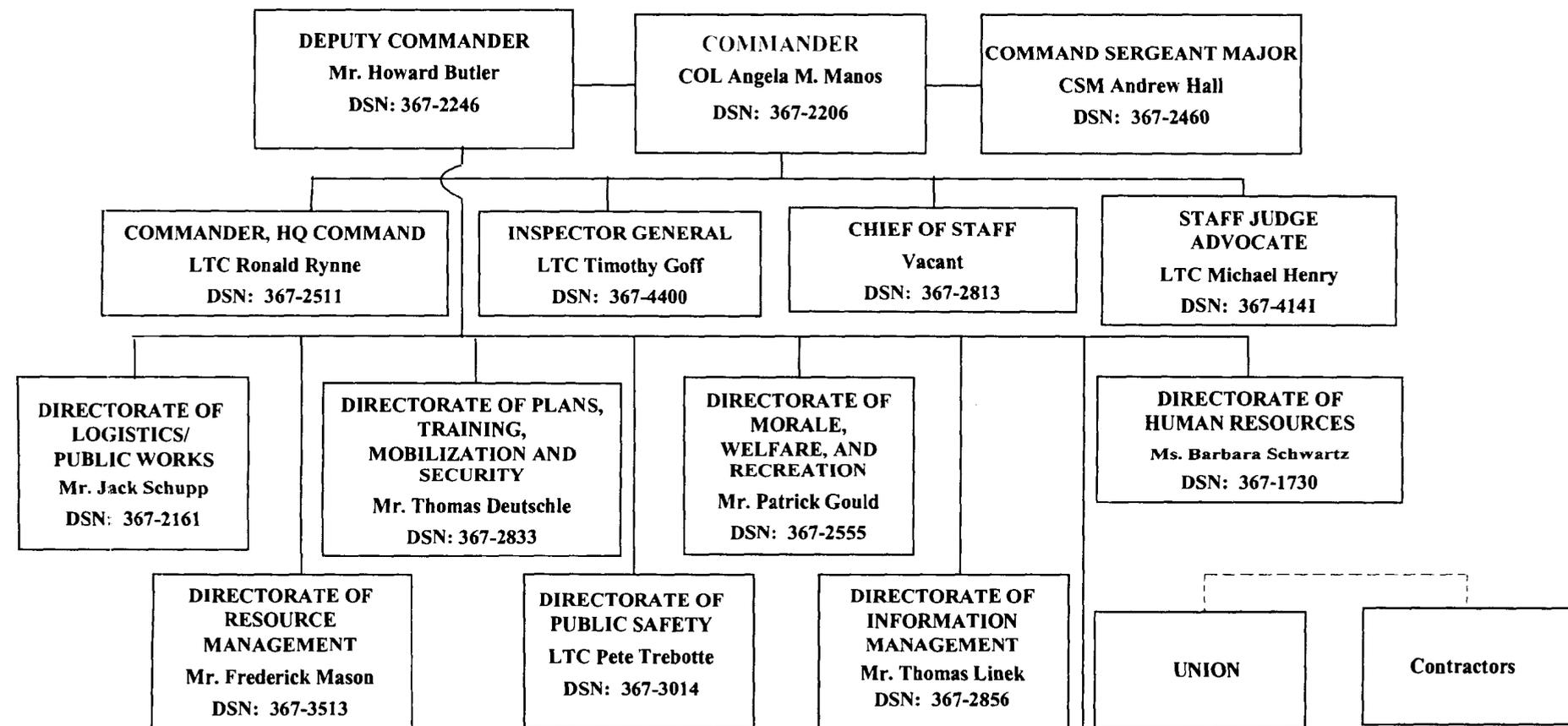


488 Acres, Several Major Headquarters



US ARMY GARRISON

FORT MCPHERSON/FORT GILLEM

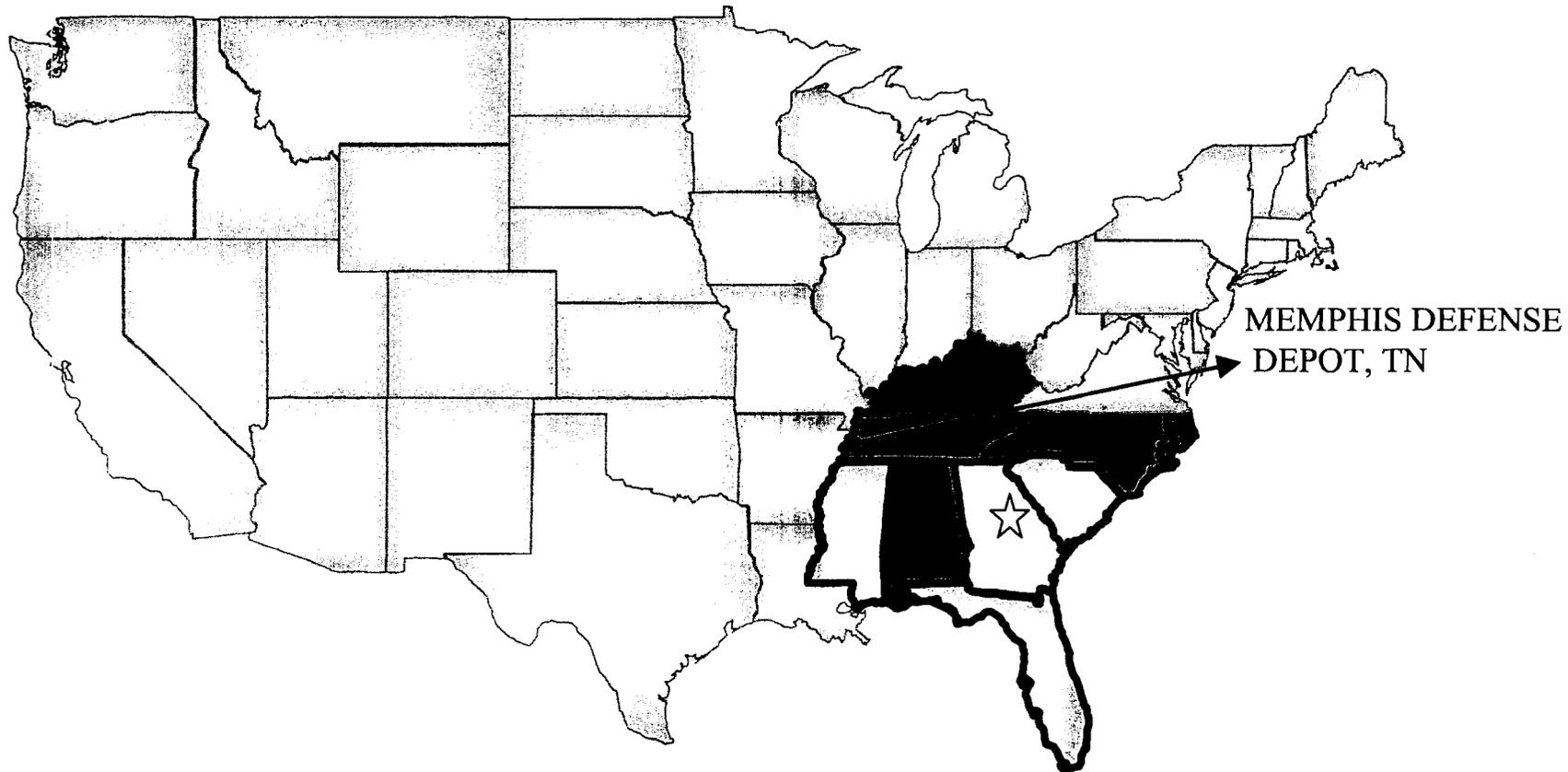


SPECIAL STAFF

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AREA SUPPORT SERVICES



**MILITARY PERSONNEL RECORDS
CIVILIAN PERSONNEL ASSISTANCE
CASUALTY/FUNERAL ASSISTANCE
SOLDIER READINESS CHECKS
MEDICAL SUPPORT
DENTAL SUPPORT
LEGAL SUPPORT
FINANCE**

**COMMUNITY ACTIVITIES
ARMY COMMUNITY SERVICES
RECREATIONAL SERVICES
LOGISTICS
MAINTENANCE
CONTRACTING
HOUSING REFERRAL
TRANSPORTATION**

**COMMUNICATIONS HUB
UCMJ (GCMCA)
ACCOUNTING
SECURITY
CRIMINAL INVESTIGATIONS**



WHO WE ARE



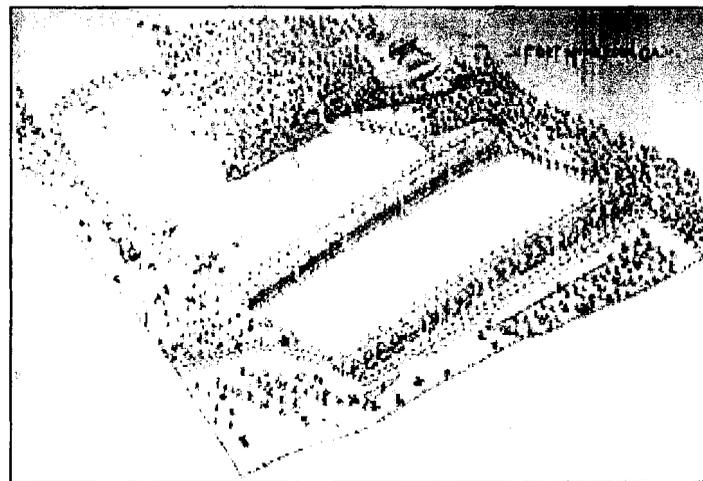
- **General officer HQS/ (1)★★★★,(2)★★★,(1)★★,(2)★**
- **40+ buildings on national historic register**
- **Active, Reserve, and National Guard components, federal agencies, other services and agencies**



FORT McPHERSON

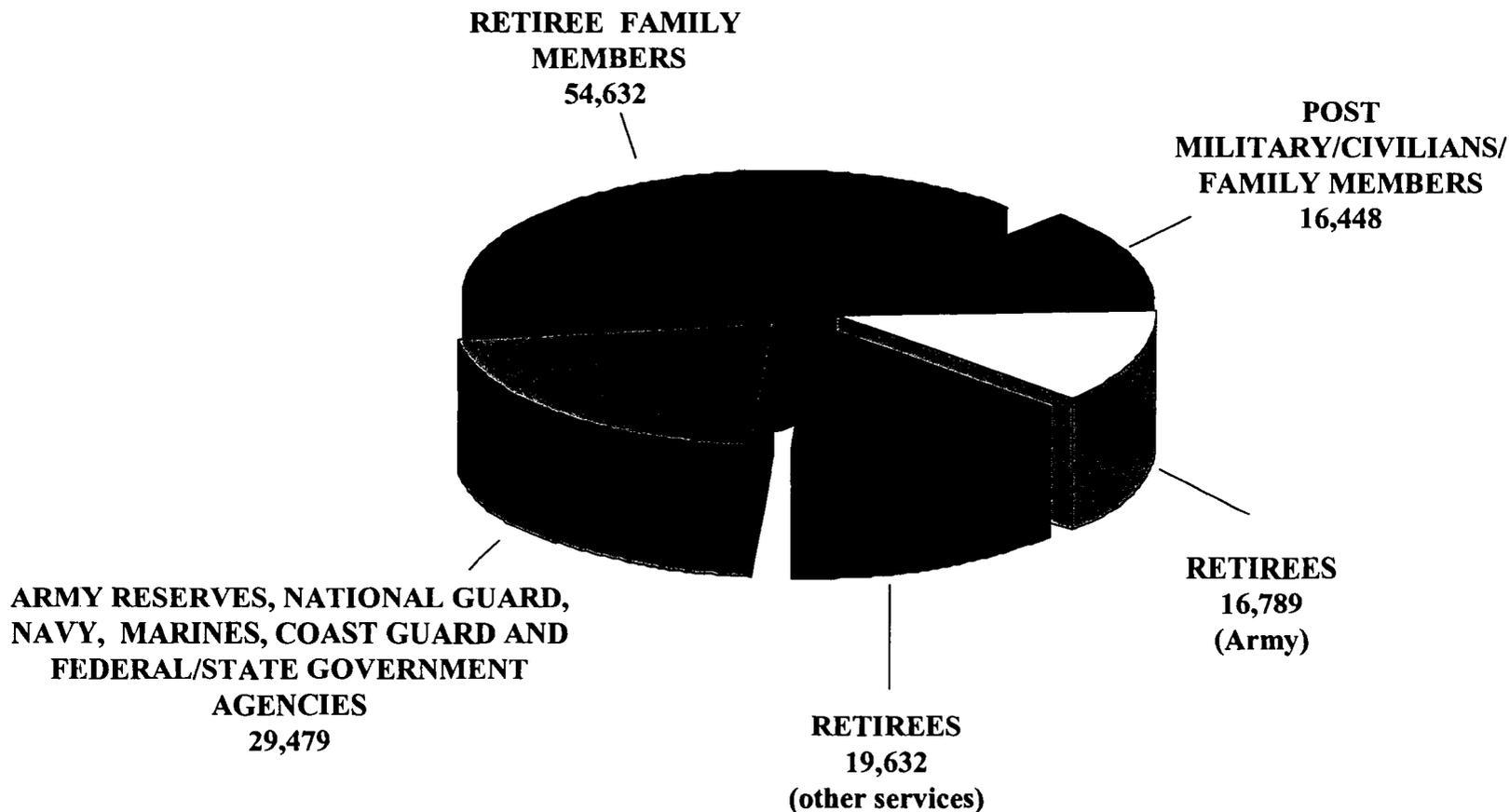


- 488 acres, 232 buildings; 2.22M sf
- 102 Family Housing Units and Audi Murphy Barracks Complex
- Medical/Dental Clinic
- 74 military & support activities
 - 1,587 Active duty Soldiers
 - 975 Army Reserve Soldiers
 - 2,294 Civilians
 - 5,752 Family members (AD)
- 91,053 Retirees
- Individual weapons qualification range
- 18 hole golf course





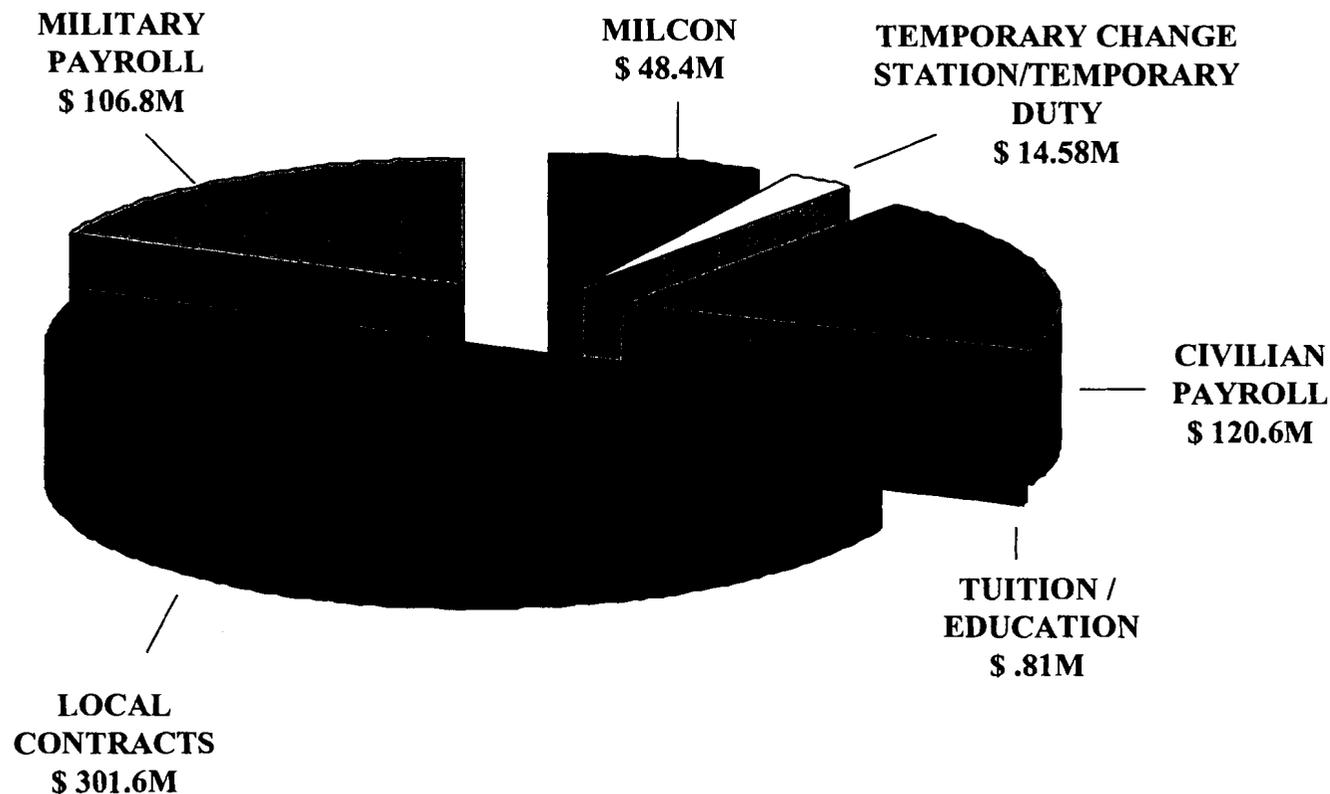
POPULATIONS SUPPORTED



TOTAL SUPPORTED:
136,980



ECONOMIC IMPACT



DIRECT IMPACT:
\$592.8M



ECONOMIC IMPACT



□ Surrounding communities:

– East Point, Georgia

Household income	\$31,874
Unemployment	8.7%

✓ National Average
Household income \$41,994
Unemployment 5.1%

– Forest Park, Georgia

Household income	\$30,846
Unemployment	8.3%

□ Operations and maintenance, Army (OMA) FY04

- Disadvantaged contractor (8A) set asides \$51M
- Small business \$218M
- Historically Underutilized Business (HUB) Zone \$25M
- Historically Black Colleges \$230K
- National Industry Severely Handicapped (NISH) \$2.6M
- Disabled Veterans \$9.6M
- Women owned business \$36.5M

} \$342.9M



COMMUNITY RELATIONS



- **Partners in education**
 - Transition Assistance for military school-aged children
 - Mentoring metro Atlanta schools
 - Special event support
- **Volunteering**
 - 982 volunteers
- **The Army in Atlanta Museum (The only one in greater metro-Atlanta)**
 - Educational tool for civic organizations and schools
 - Living history
- **Partnership Advisory Council**
 - 400+ initiatives supported since 1998
- **Scouting**
 - Provides annual support to Boy/Girl Scouts in the Atlanta area





COMMUNITY RELATIONS (Continued)



□ General David A. Bramlett Character Bound Program

– 136 Youth graduates/70+ Soldier mentors since 1999

□ Community Stewards:

- Neighborhood planning units
- Military Affairs Committees
- Chamber of Commerce
- Federal Executive Board Task Force
- United Serviceman's Organization (USO)

□ Better Opportunity for Single Soldiers (BOSS) members participate in Habitat for Humanity





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US ARMY FORCES COMMAND



- ❑ **As the Army component of Joint Forces Command, train, mobilize, deploy, sustain, and reconstitute combat ready forces to meet requirements of combatant commanders across the full spectrum of current and future operations**
- ❑ **Conduct homeland defense operations**
- ❑ **When directed, support civil authorities**

TDA Authorized: 920 in a building with a design capacity of 2000.



FORSCOM Building 200 Replacement Value: \$132 Million without DISA Hub





THIRD US ARMY

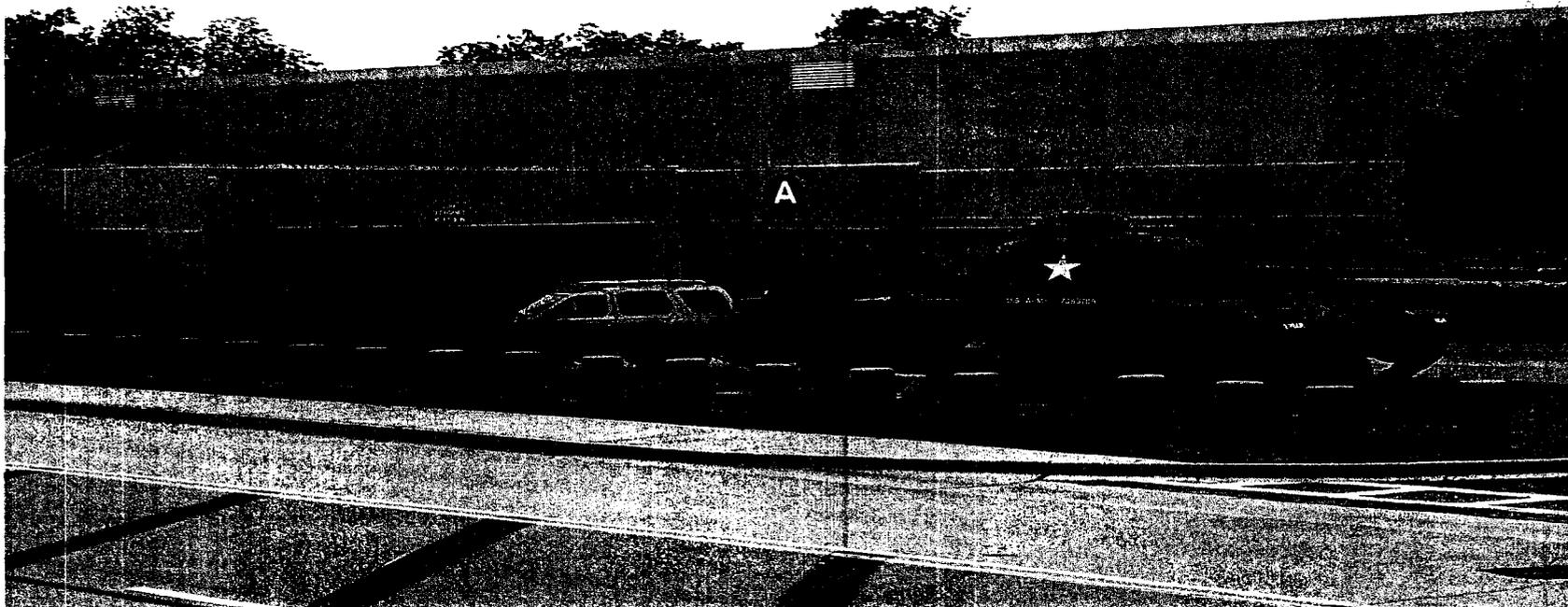
US Army Forces Central Command

- ❑ Serves as the Army component headquarters for US Central Command
- ❑ Functions as a Joint Forces Land Component Command (JFLCC) or Coalition Joint Task Force (C/JTF) when designated by Commander-in-Chief, US Central Command
- ❑ Executes Operational Control (OPCON) and Tactical Control (TACON) of ground forces operating within the US Central Command Area of Responsibility

**TDA Authorized: 884 in a building designed
for 1059 personnel**



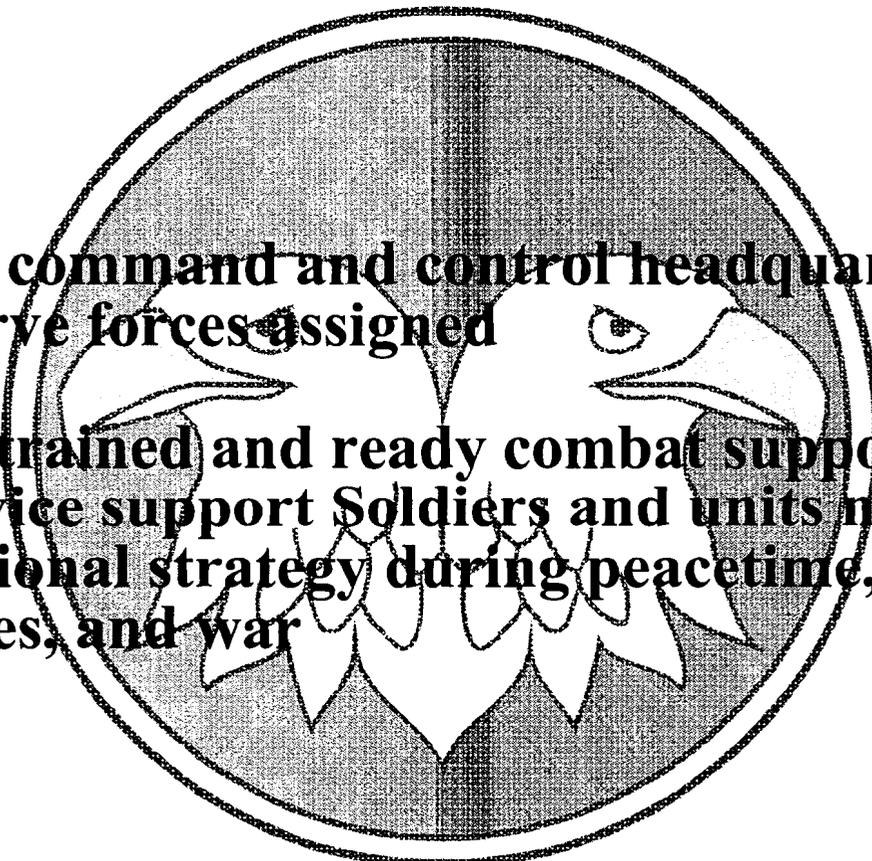
THIRD US ARMY Building 363 Replacement Value: \$59 Million





US ARMY RESERVE COMMAND



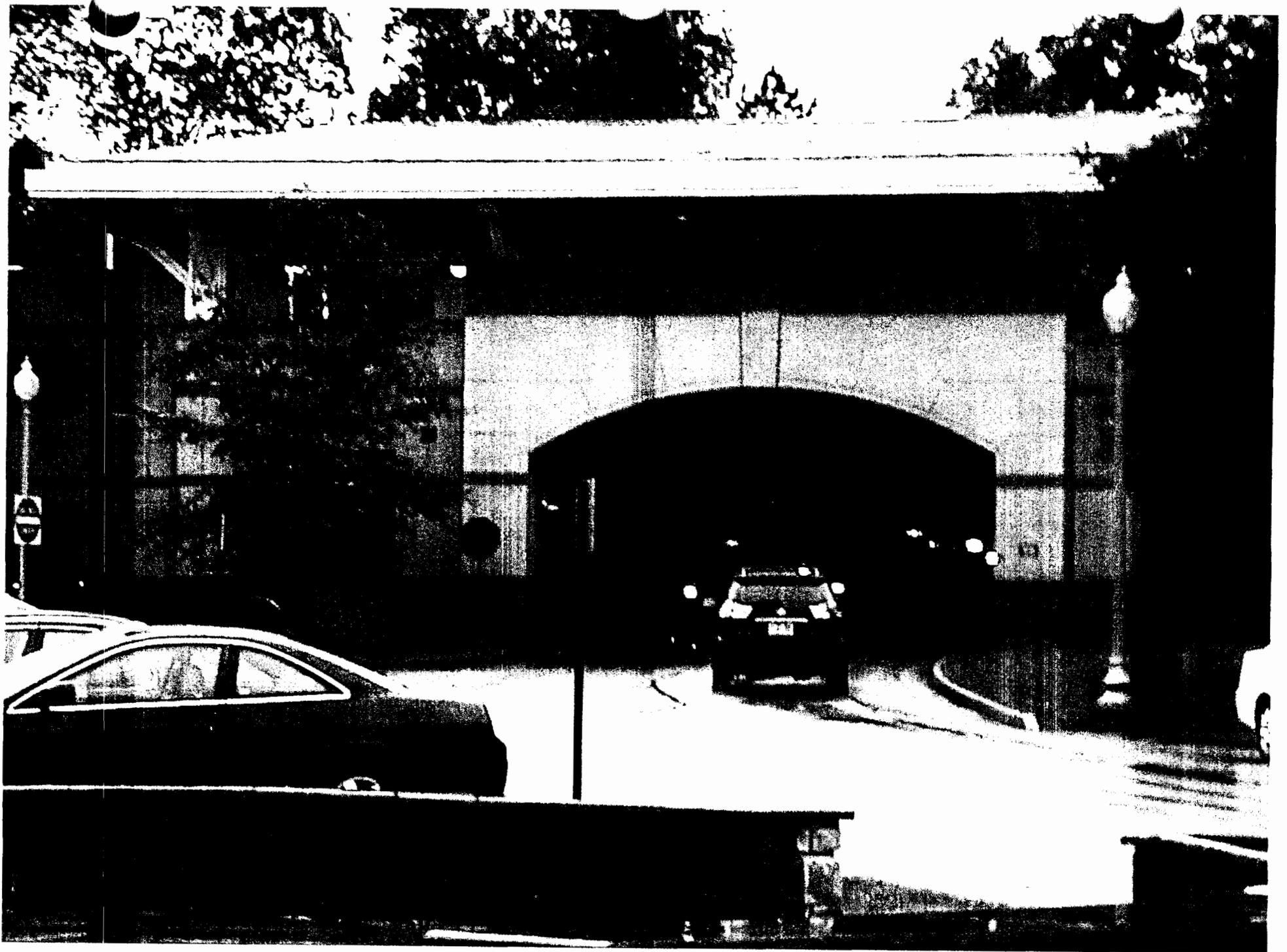
- 
- Serves as command and control headquarters for all Army Reserve forces assigned
 - Provides trained and ready combat support and combat service support Soldiers and units necessary to support national strategy during peacetime, contingencies, and war

**TDA Authorized: 828 in a building
designed for 1,323 personnel**



US Army Reserve Command Building 315 Replacement Value: \$82 Million







Reserve Command Leased Buildings

- **Office space *shortages* reflected by off-post leases:**
 - **US Army Reserve Command (USARC) leases two facilities off-post:**
 - Peachtree City
 - Morrow

- **Fort McPherson has excess barracks capacity that can be renovated to provide office space for USARC activities currently in leased facilities. The savings would be approximately \$1 Million dollars per year.**



335th THEATER SIGNAL COMMAND



- **Manage the telecommunications infrastructure for Southwest Asia (Arabian Peninsula and Iraq, the northern Red Sea, Horn of Africa, south and central Asia) in support of US Central Command and US Army Forces Central Command during peacetime and contingency operations**

TDA Authorized: 225



335th THEATER SIGNAL COMMAND





SOUTHEAST REGION OFFICE, INSTALLATION MANAGEMENT AGENCY



- **Provides equitable, effective and efficient management of Army installations in the Southeastern United States to support mission readiness and execution, enable the well-being of Soldiers, civilians and family members, improve infrastructure, and preserve the environment**

TDA Authorized: 128



Installation Management Agency Southeast Region Office





US ARMY CONTRACTING AGENCY SOUTHERN REGION



- Provides contracting oversight, policy implementation, mission contracting, acquisition management and career program management for the Southern Region of the Army Contracting Agency
- Ensures that contractors:
 - Meet customer requirements, reflect sound business judgment, and comply with laws and regulations
 - Provides the best value to the Government
 - Delivers quality goods and services that meet the Commanders' requirements, on time and at a reasonable cost
 - Are paid fair and reasonable compensation for their services

TDA Authorized: 128



AGENDA

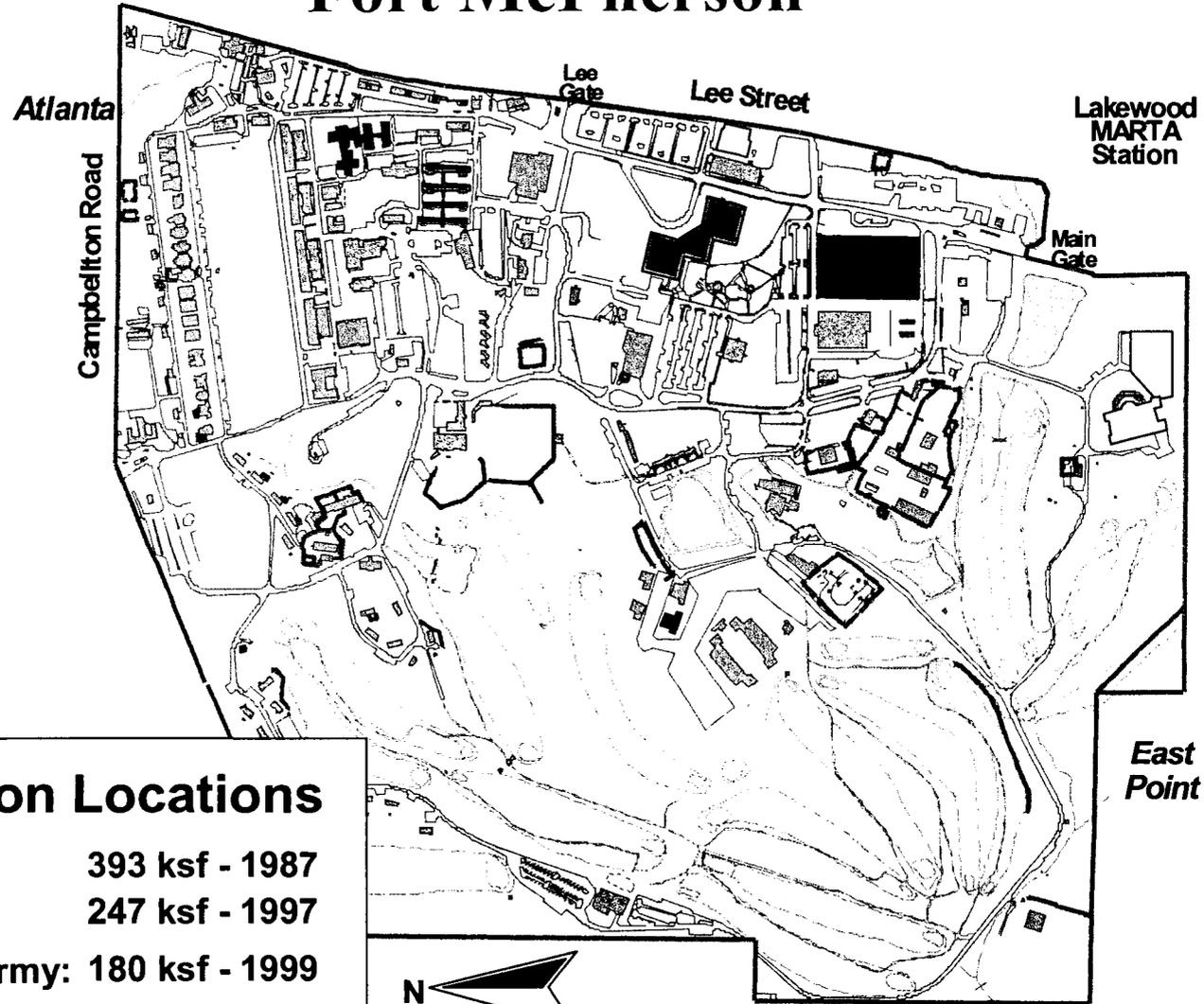


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UNIT LOCATIONS

Fort McPherson

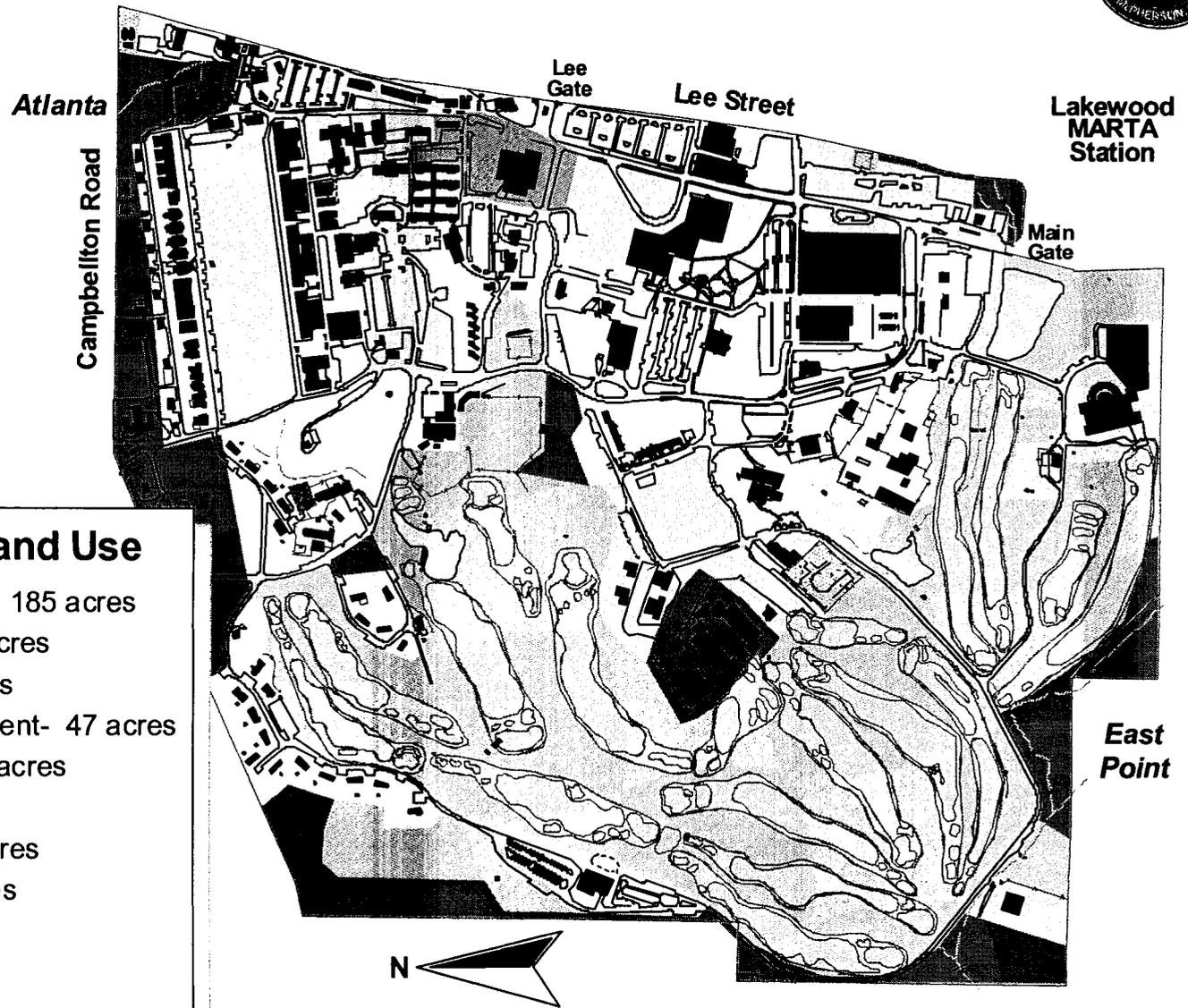


Major Mission Locations

Black	FORSCOM:	393 ksf - 1987
White	USARC:	247 ksf - 1997
Dark Grey	Third US Army:	180 ksf - 1999
Medium Grey	IMA SERO:	68 ksf - 2001
Light Grey	ACA:	47 ksf - 1940's



FORT MCPHERSON LAND USE



Fort McPherson Land Use

-  Outdoor Recreation- 185 acres
-  Administrative- 95 acres
-  Community- 56 acres
-  Restricted Development- 47 acres
-  Family Housing- 36 acres
-  Training- 23 acres
-  UPH/Lodging- 10 acres
-  Maintenance- 7 acres
-  Medical- 6 acres
-  Storage- 3 acres
-  Industrial- 3 acres



CURRENT REAL PROPERTY INVENTORY

Fort McPherson



- **Office space *shortages* reflected by off-post leases:**
 - **US Army Corps of Engineers (USACE)**
 - **Army Environmental Command,
Southern Region Environmental Office
(AEC SREO)**



AGENDA



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- ❑ **Tenant units/organization information**
- ❑ **Land Usage**
- ❑ **Installation master plan**
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COMPLETED PROJECTS

INSTL <i>Installation</i>	<u>RECENT MISSION ACTIVITY PROJECTS</u>			COST <i>\$M</i>	OCCUPANCY <i>Year</i>
	<i>Project Description</i>	<i>Scope</i>	<i>UM</i>		
New Construction and Revitalization					
McPherson	Post Exchange	24,695	SF	2.00	1986
McPherson	Post Library	10,206	SF	0.50	1988
McPherson	FORSCOM HQ	362,491	SF	39.90	1988
McPherson	FORSCOM DOIM	21,478	SF	1.60	1989
McPherson	Barracks and Admin Complex	145,570	SF	12.80	1996
McPherson	Lawrence Joel Health Clinic	72,428	SF	13.00	1997
McPherson	USARC HQ's	238,143	SF	29.50	1997
McPherson	Commissary	25,007	SF	3.40	1998
McPherson	Third Army HQ Facility (Conversion & Refurbishment)	171,560	SF	9.70	2001
McPherson	IMA South Eastern Region Office (Conversion & Refurbishment)	68,063	SF	9.20	2002
Infrastructure Replacement and Upgrades					
McPherson	Gas Line			0.20	1987
	Sanitary Sewer Upgrade			1.40	1990
	Domestic Water Distribution Upgrade			3.80	1997
	Storm Sewer Upgrade			1.10	2000
	Electrical Distribution			0.30	2003



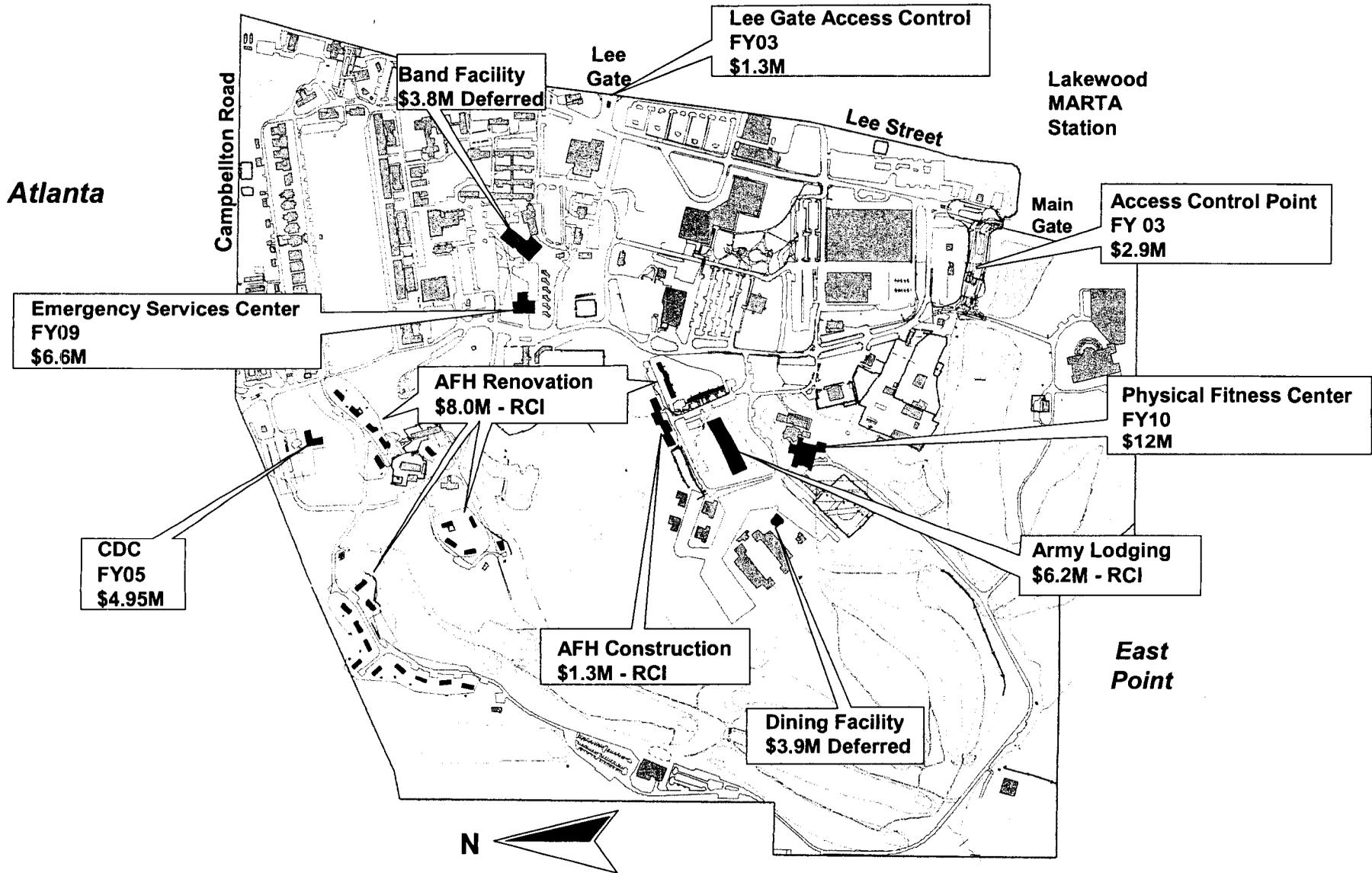
FUTURE MILCON PRIORITIES

INSTL	<u>REVITALIZATION</u>	Scope	UM	CWE
<i>Priority Installation</i>	<i>Project Description</i>			<i>\$M</i>
	<u>MISSION</u>			
McPherson	Band Training Facility	19,754	SF	3.80
McPherson	Dining Facility	13,500	SF	3.90
	<u>BASOPS</u>			
McPherson	Emergency Services Center	26,700	SF	6.60
McPherson	Physical Fitness Center	47,464	SF	12.00
McPherson	Army Lodging - Transient Quarters 150 rooms	46,000	SF	8.20



CURRENT/FUTURE DEVELOPMENT

Fort McPherson



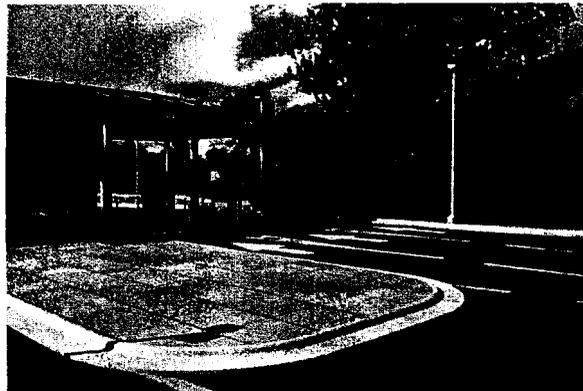


ACCESS CONTROL POINT

Fort McPherson



- **Scope:** Provides enhanced security at Main Gate access control with sentry house, multi-lane vehicle access gate, search area, surveillance, communications, lighting, and traffic control devices
- **Cost:** \$2.95 million Defense Emergency Response Funding in FY03





CHILD DEVELOPMENT CENTER

Fort McPherson



- ❑ **Scope: Standard design (198 child capacity) Child Development Center; 15,400 square feet**
- ❑ **Cost:**
 - Awarded - \$4.9 million
 - Under Construction 2005
- ❑ **Timeline:**
 - Concept design completed
 - Target completion Jul 2006



PHYSICAL FITNESS CENTER

Fort McPherson



- **Scope:** 47,464 square feet fitness center with racquetball courts, basketball court, exercise and weight rooms, running track, and two hard surface tennis courts with lights and bleacher seating. Also for use as a soldier deployment staging facility.

- **Cost:**
 - **Current working estimate is \$12.0 million**
 - **For Fiscal Year 2010 Future Years Defense Plan (FYDP)**

- **Timeline:**
 - **Start Design: 2 Mar 04**
 - **Design Charrette: Completed**
 - **Final Design: TBD**
 - **Ready to Advertise: TBD**
 - **Contract Award: TBD**



Nonappropriated Fund Capital Purchase and Minor Construction Projects

- **Two projects planned for Lake Allatoona Recreation Area:**
 - **\$300 thousand Cabin Duplex**
 - **\$500 thousand Activity/Conference Center**

(Both on hold)



EMERGENCY SERVICES CENTER

Fort McPherson



- ❑ **Scope:** 26,700 square feet facility to house a two-company fire station, safety and provost marshal personnel, emergency dispatch center, holding cells, classrooms, evidence and secure rooms; replaces undersized and obsolete WWII temporary buildings
- ❑ **Cost:** Currently in Future Years Defense Plan as a Military Construction Army project for FY09, with a Programmed Amount (PA) of \$5.5 million
- ❑ **Timeline:** Not yet established



FUTURE DEVELOPMENT AND ENHANCEMENTS



- **Projected future developments vicinity of both installations provide advantages:**
 - **Housing suitable for Soldiers and families**
 - **Potential low cost office space**
 - **Retail/transport hubs**
- **Examples:**
 - **Atlanta Development Agency sponsored Lakewood Transit Oriented Development: 200,000 square feet of office, 198 mixed income houses**
 - **East Point Land Development: 200+ town houses and single family homes**
 - **Liberty Development: 1,000 houses and 1,200,000 square feet of commercial space east of Fort Gillem**
- **On-Post Residential Communities Initiative (RCI)**



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MAJOR DoD COMMUNICATIONS



- **Defense Information System Agency (DISA) Regional Hub/Node**
 - **Represents \$1.1 billion DoD investment**
 - **Circuits provide DoD installations in Southeast US with**
 - Secure internet protocol network (SIPRNET)
 - Non-secure internet protocol network (NIPRNET)
 - Automatic transfer mode (ATM) switches for unclassified DoD VTC support
 - Require 24x7 two person support due to security requirements
 - If not relocated cost is \$750K annually just for node site manpower
 - **Defense Information Systems Network secure video global (DSVG) Video Teleconference System (VTC) hub**
 - One of only five DoD regional hubs in the world
 - World wide Secure VTC connectivity
 - \$28 million upgrade to this hub completed last year

**DISA
communications
node cannot be
moved without
concurrent capability
at new site!**



MAJOR DoD COMMUNICATIONS (Continued)

- **Classified DoD Transformational Wideband Communications Node**
 - **Fiber network connecting 90 military-related sites in the United States, Europe and Pacific region**

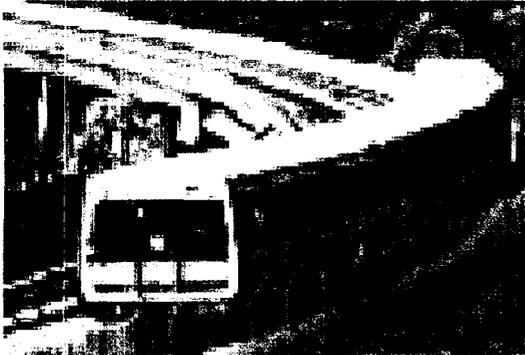
- **Atlanta Trunk Radio System (ATRS) – provides secure digital communications to support routine and emergency operations by DoD and federal agencies in the metro Atlanta area.**

- **Defense RED switch network (\$600 thousand completed this FY)**
 - **3 major circuit connections**
 - **36 terminal capability**

- **Automated directory assistance system (ADAS)**
 - **Provides after hours and weekend telephone connectivity and directory assistance for nine Army installations**
 - **After hours mission support as well as Morale, health and welfare calls**
 - **Rolls over to live operator assistance 24x7**



THE ATLANTA/ARMY SYNERGY



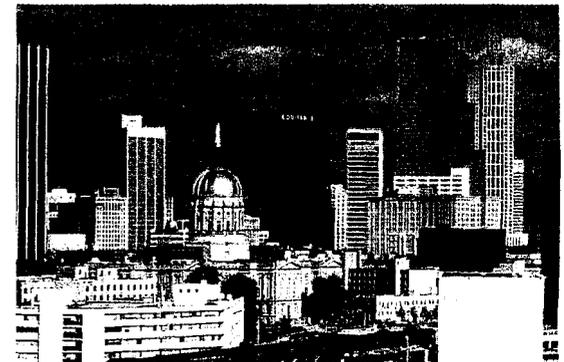
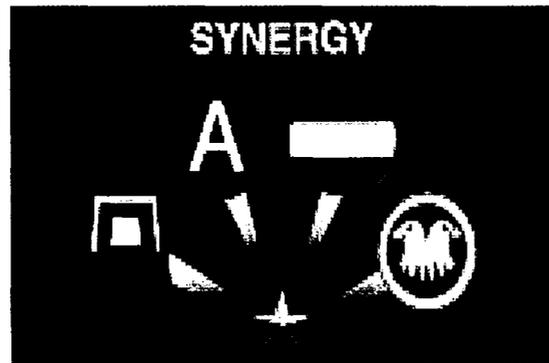
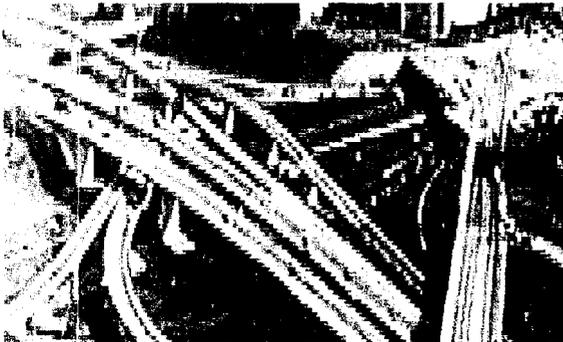
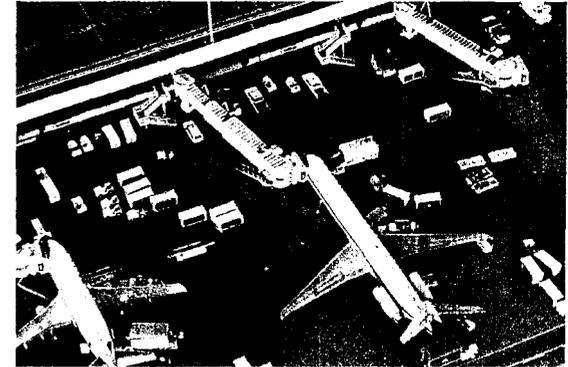
Transportation

Education and Training

Communications

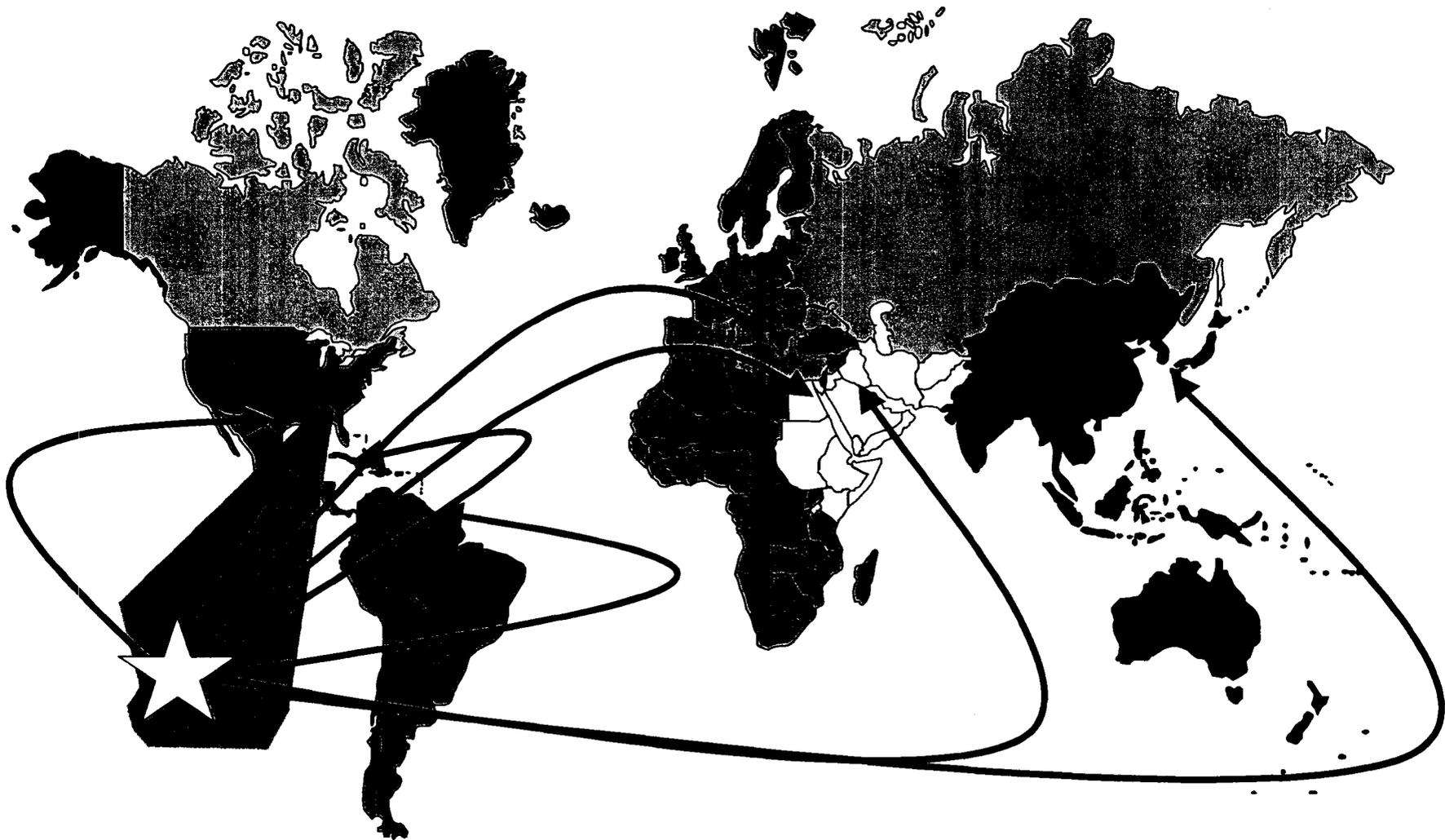
Medical

Workforce





WORLDWIDE SUPPORT





SYNERGISTIC LOCATION



**Proudly Serving
Tomorrow's Army...
Today!**





Fort McPherson Base Closure Fact Sheet

Major Organizational Missions



U.S. Army Forces Command: FORSCOM is the Army component of the Joint Forces Command (JFCOM) and is the Army's largest major command. FORSCOM consists of more than 760,000 Active Army, U.S. Army Reserve and Army National Guard Soldiers. FORSCOM trains, mobilizes, deploys and sustains combat ready forces capable of responding rapidly to crises world-wide.

Third U.S. Army / U.S. Army Forces Central Command / Coalition Forces Land Component Command: Third U.S. Army, in its role as Army Central Command (ARCENT), is the Army component of the U.S. Central Command with Joint command responsibility for Southwest Asia and the Horn of Africa. Most recently, Third U.S. Army earned recognition in another command capacity, Coalition Forces Land Component Command (CFLCC), when it commanded the Coalition Ground Forces in planning and executing Operation Iraqi Freedom. Third U.S. Army/USARCENT is headquartered at Fort McPherson with a forward-deployed headquarters in Kuwait.

U.S. Army Reserve Command: Commands, controls and supports all Army Reserve troop units in the continental United States, except psychological operations, civil affairs and Special Forces units. Ensures the readiness of its forces and prepares over 2,000 Troop Program Units under its command to mobilize in support of military contingencies and the Global War on Terrorism (GWOT).

Southeast Region, Installation Management Agency: Provides equitable, effective and efficient management of Army installations in the Southeastern United States to support mission readiness and execution; enable the well-being of Soldiers, civilians and family members; improve infrastructure; and preserve the environment.

Lawrence Joel Army Health Clinic (Fiscal Year 2004)

- Provided 230,149 prescriptions (\$7 million)
- Provided 125,241 patient visits and diagnostic tests
- Fielded 116,320 appointment requests
- Maintained 31,937 medical records
- Provided \$7.3 million in TRICARE network purchased care
- TRICARE Prime enrollees
 - 9,554 (LJAHC)
 - 39,000 (Network)
 - 118,000 (Eligible)
 - Highest patient satisfaction scores in SERMC, top 5 percent in MEDCOM

Range Information

The range at Fort McPherson is 31 meters and serves small arms qualifications standards. The range is also used by our state and local police departments as well as the Transportation Safety Administration, the FBI, and Federal Marshals.

Issues With COBRA Analysis & Data

- It appears the cost of relocating Army facilities is underestimated. Building new Command and Control facilities with all communication requirements for Headquarters FORSCOM, USARC, First and Third U.S. Armies is not accurately accounted for in the DoD analysis. We believe the costs are closer to \$315 million.
- The cost of relocating the Defense Information Systems Agency (DISA) regional communications hub located at Fort McPherson is not accounted for in the DoD analysis. The current investment stands at \$1.1 billion. DISA chose Atlanta as the location for this hub because of the significant communications infrastructure available.
- The BRAC 1993 Commission cost analysis of closing Forts McPherson and Gillem differs significantly from the DoD BRAC 2005 cost analysis.
- Impact of civilian workforce expertise when the Command and Control Headquarters move from Atlanta to smaller rural areas at a time when the commands are all actively engaged in the Global War on Terrorism.
- Impact to operational capabilities will be incurred by moving to an area with only regional airport capability.
- Fort McPherson also borders East Point, Georgia, which is a Historically Underutilized Business Zone (HUB),
- Fort McPherson and Atlanta are both major communications hubs.

Items of Special Interest

- Will the relocation of the headquarters organizations from Fort McPherson create an unacceptable impact on the Army's training, recruitment and installation management?
No appreciable impact
- Will the preservation and caretaking of Fort McPherson's significant historic sites be an issue? *Historic District is composed of 41 Buildings that are each individually on the National Registrar of Historic Places. Stewardship requirements, preservation and maintenance of these facilities and the District is entrusted to the Army as part of a National Trust.*
- Is there any concern that the Army will lose expertise that cannot be replaced as a result of this closure and relocations? *It is likely that a significant portion of personnel working in the headquarters organizations will choose not to relocate outside of the Atlanta metropolitan area*
- How significant will the cleanup of Fort McPherson be and is it doable? *Cleanup of Fort McPherson is doable at a total estimated cost of **\$19 million**. The dollar amount quoted in the Base Summary Sheet appears to have placed the decimal in the wrong place. The Annual Work Plans for Fort McPherson forecast **\$12 million** to complete onsite*

restoration of Underground Storage Tanks (UST), ground water contamination and onsite monitoring. Estimated cost of range site restoration at Fort McPherson is \$7 million.

Unique Transportation Synergy:

- Hartsfield Jackson International Airport: 9.11 miles and 19 minutes away
- Light and Heavy Rail Systems
- Three major interstates run through Atlanta
- Atlanta is a Hub for the Trucking Industry
- Metropolitan Atlanta Rapid Transit Authority (MARTA) Station: A MARTA station is directly across the street from Fort McPherson's front gate and provides both bus and light rail transit services throughout metropolitan Atlanta. The local MARTA transportation system results in low cost and low stress commuting for the high number of personnel who use it. MARTA also allows Fort McPherson to participate in the Federal government's clean air program by enabling employees to commute to work using mass transportation.
- In fiscal year 2004 Fort McPherson Transportation moved more than 29.5 million pounds of cargo, issued nearly 40,000 airline tickets, processed 2,600 rotator flight passengers, provided support to 48,500 Rest & Relaxation Soldiers, and provided 70 K-9 Kennels for Iraq at a total cost of \$1.98 million, all in support of the Global War on Terrorism.
- In fiscal year 2004, Fort McPherson supported 60 units, all elements of FORSCOM, 1st Army, 3rd Army, 81st RRC, 335th Sig, and many others, by transporting and redistributing equipment for deployment.
- In fiscal year 2004, Fort McPherson processed 4,230 in-bound household goods shipments and processed 4,180 out-bound household goods shipments.

Unique Communications Synergy:

- Fort McPherson and the Atlanta area have the required infrastructure to support a major communications hub for the Department of Defense. Over \$1 billion has been spent to upgrade these facilities to support the needs of all DoD installations within the Southeastern United States, which represents a significant part of DISA's worldwide communication system. This in depth infrastructure makes us a power projection platform for communications.
- The Defense Information Systems Network Video Service Global Hub connects to other DoD hubs in San Diego, California, Drainsville, Virginia, Pearl Harbor, Hawaii, and Vaihingen, Germany. The local hub provides support for over 10,000 annual video teleconferences around the world.
- The Classified DoD Transformation Wideband Communications Node is a project for increasing the bandwidth of the military networks around the globe. Fort McPherson has been upgraded to provide a major hub for the system.
- The Defense Red Switch is connected to Fort McPherson, Ga.; Offut AFB, Neb.; McDill Air Force Base, Fla.; and the Pentagon. This switch provides alternate switching and redundancy for direct secure communication between commanders and key staff.

- Automated Directory Assistance System connects to Forts Stewart, Bragg, Campbell, Drum, Irwin, Riley, Polk, Gillem, and Carson providing after-hours assistance. This system was put in place to reduce cost and provide for 24/7 support to the military services. This system is a primary means for Soldiers in the theater to place calls to families in the states.

Unique Educational Synergy: Produces educated, capable workforce

- | | | |
|--|---|--|
| <ul style="list-style-type: none"> • Georgia Tech • Georgia State University • Emory University • Clark Atlanta University • Morehouse College • Kennesaw State University • Clayton State University | <ul style="list-style-type: none"> • Southern Polytechnic State University • American Intercontinental University • DeVry Institute of Technology • Mercer University • Agnes Scott College • Morris Brown College • Brenau University | <ul style="list-style-type: none"> • Spelman College • West Georgia College • Life College • Oglethorpe College • Oxford College • Atlanta Christian College • Shorter College • University of Phoenix |
|--|---|--|

Unique Business Synergy:

- Coca Cola
- CNN
- Delta Airlines
- The Home Depot
- United Parcel Service

Spouse Employment Task Force

A significant synergy and impact on spousal employment has occurred in Atlanta due to the work of personnel at Fort McPherson in the founding of a Spouse Employment Task Force. Through this Task Force, post officials worked to educate state leaders in the area of employment compensation for military spouses who must leave employment in order to follow their military sponsor to the next duty station. The Governor of Georgia recently signed House Bill 404 into law in support of these spouses and it is being used as a model for other states.

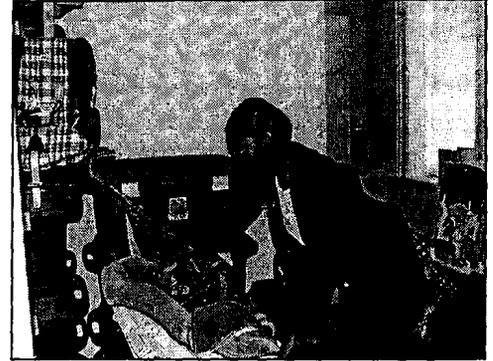
The Task Force has worked closely with The Home Depot Corporate Headquarters, located in Atlanta, in order to develop employment marketing and training materials aimed at the military market.

The Task Force efforts have resulted in a pilot program with the Georgia Department of Labor to increase community awareness of the tremendous pool of quality employees (in the greater metro area) coming from within the military family.

Spouse career and work opportunities hold a 53.1 percent dissatisfaction rate according to the 1st Quadrennial Quality of Life Review published in May of 2004. This dissatisfaction is not an issue in the Atlanta area.

Unique Partnerships with the Community:

- Fort McPherson provides more than 150 mentors for 9 metro Atlanta public schools
- Fort McPherson has Memorandums of Agreement (MOAs) with 12 area School Superintendents
- We actively participate in more than 50 special event activities with local schools annually
- In 2004, we had 982 individuals volunteer in the local communities, providing more than \$1.43 million worth of service
- The Army in Atlanta Museum is one of two Army museums in Greater Metro Atlanta. It is a unique educational forum for Civic Organizations and Schools. It provides more than 75 Living History tours annually. Additionally, USARC HQ's has both museum displays, artifacts and contains the Historical Archives for the United States Army Reserves.
- Partnership Advisory Council has initiated more than 400 initiatives since 1998
- General David A. Bramlett Character Bound Program promotes self confidence, character building, career exploration through team-based two-day event; 136 youth graduates and 70+ Soldier mentors since 1999
- Fort McPherson has Memorandums of Agreement with the Cities of Atlanta and East Point to be first responders and augment municipal capabilities dealing with emergency situations such as the release of hazardous materials (either biological or chemical).



City of East Point, Georgia

The communities surrounding both Fort McPherson and Fort Gillem have low per capita income, and suffer high unemployment rates. The unemployment rate for the City of East Point, which is outside Fort McPherson, is 8.7 percent. The National average is currently 5.1 percent. Both communities have high percentage minority populations. Loss of Fort McPherson to the City of East Point would result in an estimated negative economic impact of \$592.8 million to this already economically depressed, predominantly minority community.

Environmental Considerations

Note: Information in red was provided by the BRAC Commission.

- Closure of Fort McPherson will necessitate consultations with the State Historic Preservation Office. **Yes.** *The Garrison currently has a Memorandum of Understanding in place with the State Historic Preservation Office. In the event of closure, under NEPA Section 106 documentation, the State Historic Preservation Office would meet with impacted cities (Atlanta, Forest Park, East Point) to structure an agreement that would set restrictions and policies for continuing stewardship for these properties*
- Closure of operational ranges will likely necessitate clearance of munitions and remediation of any munitions constituents. The remediation costs (*estimated at \$7 million*) for these ranges may be significant and the time required for completing remediation is uncertain.

- Fort McPherson has contaminated water resources that will require restoration and/or monitoring. **Yes.** *Total cost of cleanup is estimated at \$12 million and projected out 10 years with most of outyears being in monitoring.*
- A new source review will be required at Fort Sam Houston.
- An Air Conformity determination and New Source Review and permitting effort will be required at Fort Eustis. *Ft McPherson maintains a Synthetic Minor air permit under Title V. Atlanta is a non-attainment zone. Fort Eustis works under an emergency permit.*
- A minor air permit revision may be necessary at Pope AFB.
- Significant mitigation measures to limit releases to impaired waterways may be required at Fort Sam Houston and Fort Eustis to reduce impacts to water quality and achieve U.S. EPA water quality standards.
- Construction at Pope AFB may have to occur on acreage already constrained by the Threatened and Endangered Species (TES) Act. This recommendation has the potential to impact wetlands at Pope AFB and Shaw AFB. This recommendation has no impact on dredging; marine mammals, resources, or sanctuaries; noise; threatened and endangered species or critical habitat; or waste management.
- This recommendation will require spending approximately \$2.5 million for environmental compliance activities. These costs were included in the payback calculation. *In fiscal year 2003 this figure was \$12.9 in the Annual Work Plan. Today the number is \$12 million. There is an additional \$7 million estimated for range cleanup for a total of \$19 million.*
- This recommendation does not otherwise impact the costs of environmental restoration, waste management, and environmental compliance activities. The aggregate environmental impact of all recommended BRAC actions affecting the installations in this recommendation has been reviewed. There are no known environmental impediments to implementation of this recommendation. *Environmental costs and impacts have been addressed in other areas of this fact sheet. Care should also be taken to factor in the stewardship of Historic properties and responsibilities of the National Trust.*
- The local Atlanta MARTA rail mass transit system impacts federal clean air efforts. **Yes.** *Fort McPherson has 539 Soldiers and civilian employees enrolled in the Federal Government Mass Transportation Program. This number does not include numerous contractors who also use mass transit.*
- The local area around Pope AFB will have to build significantly in order to house, transport, educate the increase number of personnel located there, where this infrastructure is already in existence in the Atlanta area

Political Representation

Governor: Sonny Perdue
Senator: Saxby Chambliss
Senator: Johnny Isakson
Representative: John Lewis
Representative: David Scott

Community Concerns/Issues

A review of community attributes revealed no significant issues regarding the ability of the infrastructures of the local communities to support missions, forces, and personnel.

- Fort McPherson is the seventh largest employer in Atlanta.
- When moving from Fort McPherson to Pope AFB, the following local capability is improved: Cost of Living. The following local area capabilities are not as robust: Housing, Employment, Medical and Safety.
- When moving from Fort McPherson to Fort Eustis, the following local capabilities are improved: Cost of Living and Transportation. The following local area capabilities are not as robust: Housing, Education, and Medical Health. *It is believed that the cost of living in Atlanta is no greater than Fort Eustis.*
- When moving from Fort McPherson to Fort Sam Houston, the following local capability is improved: Cost of Living. The following local area capabilities are not as robust: Employment, Medical and Safety. *It is believed that the cost of living in Atlanta is no greater than Fort Sam Houston.*
- When moving from Fort McPherson to Shaw AFB, the following local capability is improved: Cost of Living. The following local area capabilities are not as robust: Housing, Education, Medical and Safety.
- Southeastern rural communities normally have extremely limited employment opportunities for military family members which dramatically impacts the stability, readiness, and satisfaction of military families, which then negatively impacts retention. More than 86 percent of military spouses are employed Army wide, with more than 68 percent working because they need dual incomes. The Atlanta area fosters long term economic and career stability which positively impacts military retention.
- The lack of local community support systems impacts readiness because military families today are highly educated, sophisticated and demand high quality employment opportunities as evidenced through the Army Family Action Process.
- Military members and their families at many installations must travel great distances to obtain specialized care. That is not the case at Fort McPherson.

- Fort McPherson provides reliable, accessible and dependable service to tremendous numbers of National Guard and Reserve families following the activation of their military member in all areas

Cost Considerations Developed by DoD

Note: These figures are disputed in the narrative that follows.

One-Time Costs:	\$197.8 million
Net Savings (Cost) During Implementation:	\$111.4 million
Annual Recurring Savings:	\$ 82.1 million
Return on Investment Year:	2 calendar years
Net Present Value Over 20 Years:	\$895.2 million

It appears the cost considerations stated above are understated. Estimates for construction alone, of each of the major headquarters being built to support the missions being moved exceed the "one-time" costs being stated above. Cost of personnel moves, purchase of equipment, work stations, cost to establish and provide for the ability of the surrounding communities to support the infrastructure of travel, communications and connectivity required are not addressed in these numbers. Military construction alone, without infrastructure support, is \$315 million. DISA may go as high as \$1.1 billion.

BRAC 1993 Analysis

The BRAC 1993 Commission studied Fort McPherson as a possible addition to the base closure list. The Commission used the COBRA model to develop cost estimates, return on investment, and break even year. The costs, although they did not include the costs of moving and relocating the Defense Information System Agency's communications equipment (\$1.1 billion) or relocating the USARC Headquarters, were significantly higher in 1993 dollars than the current DoD 2005 estimate. Model calculations were as follows:

One-Time Costs:	\$284.5 million
Return on Investment:	33 years
Break Even Year:	Year 39

Employment and Payroll

People	Fort McPherson	Fort Gillem	Off Post	Total
Active Duty Officers	521	139	13	673
Warrant Officers	42	8		50
Enlisted	766	251	168	1,185
Total Active Duty	1,329	398	181	1,908
Army Reserve	878	1,454	1,066	3,398
Civilians*	2,064	1,796	811	4,671
Other Agencies**				18,727
Army Retirees				16,789

Retirees – Other Services				19,632
Retiree Family Members				54,632
Active Duty and Civilian Family Members				16,448
TOTAL ***	4,271	3,468	2,058	136,205

*Includes AAFES and NAF; **Totals based on FY 2003; ***Total paid personnel – Atlanta Metro area: 9,977

Money	Fort McPherson
Active Duty Payroll	\$106,835,210
Military Construction	\$48,400,000
Temporary Duty	\$14,583,664
Civilian Payroll	\$120,610,578
Tuition / Education	\$813,986
Local Contracts	\$301,612,740
TOTAL	\$592,856,178
School Impact Funds****	\$6,612

**** Total based on 2004 school year; 2005 totals should increase due to military connected student enrollment expansion.

Land Assets	Fort McPherson	Fort Gillem	Lake Allatoona
Building Space (sq. footage)	2,209,558	5,315,442	46,015
Family Quarters	102	10	N/A
Acreage	488	1,427	85*****

*****Land leased from the U.S. Army Corps of Engineers

DoD Recommendation and Justification

Recommendation	Justification
Close Fort McPherson GA (Atlanta Metro Area)	This closure allows the Army to employ excess capacities at installations that can accomplish more than administrative missions. The organization relocations in this recommendation also create multifunctional, multi-component and multi-Service installations that provide a better level of service at a reduced cost. The recommended relocations also retain or enhance vital linkages between the relocating organizations and other headquarters activities.
Relocate FORSCOM to Pope AFB NC	Will be co-located with a large concentration of operational forces.
Relocate USARC to Pope AFB NC	Has a mission relationship with FORSCOM that is enhanced by leaving the two co-located
Relocate HQ 3 rd U.S. Army to Shaw AFB SC	Collocated with the Air Force component command of CENTCOM
Relocate IMA SERO to Fort Eustis VA	IMA and NETCOM HQs move consolidates the Northeastern and Southeastern regions of these two commands into one Eastern Region at Fort Eustis
Relocate Army Network Enterprise Technology Command (NETCOM) SE Region HQ to Fort Eustis VA	See Above

Relocate Army Contracting Agency Southern Region HQ to Fort Sam Houston

Can consolidate with the ACA Southern Hemisphere Region HQs, and where it will co-locate with other Army service providing organizations

Miscellaneous Information of Importance

- There are 102 Army Family Housing Quarters on Fort McPherson. Several of them are on the National Historical Register. This means that 98 percent of our families live in the local Atlanta metropolitan area.
- We have 91,053 combined Army retirees, retirees from other Services, and retiree family members in the greater Atlanta metropolitan area. These retirees rely on the facilities and services located at both Fort McPherson and Fort Gillem.
- Our 18-hole golf course is profitable and receives no appropriated funds support. Net income before depreciation in fiscal year 2004 was \$128,800. Additionally, the acreage of the golf course can be converted to a staging area at any time it is needed in the event of a national or regional emergency.

Directorate of Information Management Relocation Analysis

1) Communications circuits and physical infrastructure that provide world-wide connectivity for mission support all organization on Fort McPherson and Fort Gillem and 42 counties in Georgia.

The current investment at Fort McPherson for existing sensitive and classified circuits is **\$1.1 billion**. Estimated costs for recreating and rerouting these circuits to another location would exceed that amount.

One essential key point under the present configuration is that FORSCOM, First Army, Third Army and the U.S. Army Reserve Command are essentially located together. Closing Fort McPherson will require the Army to establish three new 24/7 communications facilities to satisfy the listed major commands communications mission.

If the Defense Information Systems Agency (DISA) regional communications hub has to be relocated, or if those capabilities are not relocated, then the annual recurring cost just to continue to man the facility will be \$750,000 per year – this does not include the cost of manpower required to provide security. In addition, that cost will be duplicated wherever HQ FORSCOM is relocated as they too will continue to have this mission support requirement of 24/7 operational support requiring two person integrity at all times (i.e. minimum of two people with Top Secret clearance on duty within the facility monitoring the equipment at all times).

The relocation of this infrastructure will generate a ripple effect on DoD installations and facilities in the entire Southeastern United States. This includes some of the key gaining installations which obtain their connectivity from Fort McPherson. Connectivity must be in place and maintained at all times. A new communications hub would need to be established and fully operational prior to shutting down the one at Fort McPherson. Equipment cannot

simply be moved from one place to another, it would have to be duplicated at its new location at a cost of **hundreds of millions of dollars**.

To recreate the DISA physical infrastructure requires a modification to the network architecture in place to maintain its current connectivity.

2) Cost of Local and Wide Area Network enclaves (equipment, support and services) which support user workstations, which provides NIPRNET /SIPRNET Data and Telecommunications to users for daily operational use: **\$48.5 million**

3) Connectivity between buildings to the installation's Area Distribution Nodes. This connectivity requirement will be needed at all 14 gaining installations Computation based on Army's Installation Information Infrastructure Modernization Program (I3MP). Estimated cost for all gaining installations; **\$56 million**

4) Cost of installation's telephone system switches, operators and help desk to include upgrades or expansion for all gaining installations; **\$3.5 million**