



DCN: 8833

DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

FINAL DELIBERATIONS

AUGUST 24 – 27, 2005

**HYATT CRYSTAL CITY
ARLINGTON, VIRGINIA**

AIR FORCE ACTIONS

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- A. AGENDA**
- B. AIR FORCE OVERVIEW**
- C. REVIEW & ANALYSIS PRESENTATION**



Order of Recommendations and Groupings for Final Vote

Friday, Aug 26, 2005 Morning Session

(Subject to Change)

AIR FORCE RECOMMENDATIONS

Briefing Separately:

1. Chapter 3, Section 112 - Lackland Air Force Base, TX (AF 46)
2. Chapter 3, Section 114 - Langley Air Force Base, VA (AF 49)
3. Chapter 3, Section 118 - Air Force Logistics Support Centers (AF 53)
4. Chapter 3, Section 119 - F100 Engine Centralized Intermediate Repair Facilities
(AF 55)
5. Chapter 3, Section 80 - Kulis Air Guard Station, AK, and Elmendorf Air Force Base,
AK (AF 7)
6. Chapter 3, Section 109 - Ellsworth Air Force Base SD and Dyess Air Force Base TX
(AF 37)
7. Chapter 3, Section 104 – Grand Forks Air Force Base, ND (AF 37)
8. Chapter 3, Section 100 - Cannon Air Force Base NM (AF 32)
9. Chapter 11, Section 194 - Close or Further Realign Pope Air Force Base, NC
(ADD 4)
10. Chapter 3, Section 103 - Pope Air Force Base, NC, Pittsburgh International Airport
ARS PA, and Yeager AGS, WV (AF 35)

* Order for remaining Air Force Recommendations pending





Air Force Introduction

- **Section 112 - Lackland AFB, TX**
- **Section 114 - Langley AFB, VA**
- **Section 118 - Air Force Logistics Support Centers**
- **Section 119 - F100 Engine Centralized Intermediate Repair Facilities**
- **Section 80 - Kulis AGS, AK and Elmendorf AFB, AK**
- **Section 109 - Ellsworth AFB, SD and Dyess AFB, TX**
- **Section 104 - Grand Forks AFB, ND**
- **Section 100 - Cannon AFB, NM**
- **Section 194 - ADD Pope AFB, NC**
- **Section 103 - Pope AFB, NC, Pittsburgh IAP ARS PA, and Yeager AGS, WV**







Sec. 112: Lackland AFB, TX

DoD Recommendation

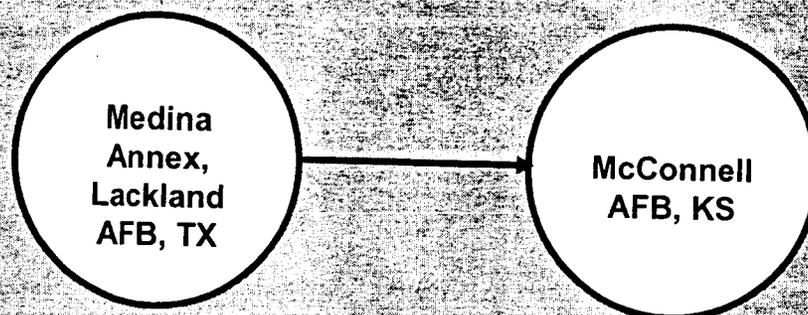
a. Realign Lackland Air Force Base, TX



EXIT



Sec. 112: Lackland AFB, TX Affected Installations



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Sec. 112: Lackland AFB, TX

DoD Justification

- Enables Air Force Total Force participation by converting one of two STAMP/STRAPP missions from active duty to ANG
- Eliminates transportation challenges and security risk

COBRA:

- \$8.1 M One-time costs
- 2 Year Payback
- \$32.4 M 20-year Net Present Value Savings
- 103 Military and 4 Civilians positions are eliminated



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Sec. 112: Lackland AFB, TX Issues Raised

C1.

- Manpower is projected to be eliminated by the end of FY07; yet munitions stockpile is does not leave in FY08

C3.

- MILCON requirements at receiving location not validated



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Sec. 112: Lackland AFB, TX

DoD Recommendation

A. Realign Lackland Air Force Base, TX



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Supporting Slides

For Commission Discussion & Questions
During Final Deliberation



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Sec. 112: Lackland AFB, TX

C1. Operational Readiness

DoD Position:

- Adequate manpower will remain in-place until mission ends

Community Position:

- None

Commission Staff Assessment:

- Unless adequate levels of personnel remain in-place, mission readiness is at risk



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Sec. 112: Lackland AFB, TX

C3. Infrastructure Capacity

DoD Position:

- Site survey will validate MILCON requirements; 40 percent of munitions stockpile not going to receiving location

Community Position:

- None

Commission Staff Assessment:

- The capacity at gaining location to receive stockpile must be validated



Staff Assessment

Deviation from Final Selection Criteria

	Military Value					Other		
Criterion	C1	C2	C3	C4	C5	C6	C7	C8
Deviation								

X=Deviation



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Sec. 112: Lackland AFB, TX
C5: Cost / (Savings)



COBRA DATA

Staff	DOD					
Excursion	COBRA Run	\$8.1 M	\$8.1 M	Net Implementation Cost/(Savings)	One Time Cost	
		\$4.7 M	\$4.7 M	Annual Recurring Cost/(Savings)		
		(\$2.9 M)	(\$2.9 M)	Payback Period		
2 year	2 Years	(\$32.4 M)	(\$32.4 M)	Net Present Value at 2025		
						(\$32.4 M)

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Sec. 112: Lackland AFB, TX

All Issues

ISSUE	DoD POSITION	COMMUNITY POSITION	R&A STAFF ASSESSMENT
OPERATIONAL READINESS	ADEQUATE MANPOWER IN PLACE UNTIL MISSION ENDS	NONE	NEED ADEQUATE LEVELS OF PERSONNEL IN-PLACE OR MISSION READINESS AT RISK
INFRASTRUCTURE CAPACITY	SITE SURVEY WILL VALIDATE MILCON; 40% OF MUNITIONS STOCKPILE NOT GOING TO RECEIVING LOCATION	NONE	CAPACITY AT LOCATION RECEIVING STOCKPILE NEEDS VALIDATION



Sec. 112: Lackland AFB, TX

C5. Cost / (Savings)

COBRA DATA			
	DoD Baseline	Staff Excursion	Staff Excursion without Mil Pers
One Time Cost	\$8.1 M	\$8.1 M	\$8.2
Net Implementation Cost / (Savings)	(\$4.7 M)	(\$4.7 M)	\$40.4M
Annual Recurring Cost / (Savings)	(\$2.9 M)	(\$2.9 M)	(\$6.9 M)
Payback Period	2 Years	2 year	Never
Net Present Value at 2025 Cost / (Savings)	(\$32.4 M)	(\$32.4 M)	\$105.7M



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Sec. 114: Langley AFB, VA

DOD Recommendation

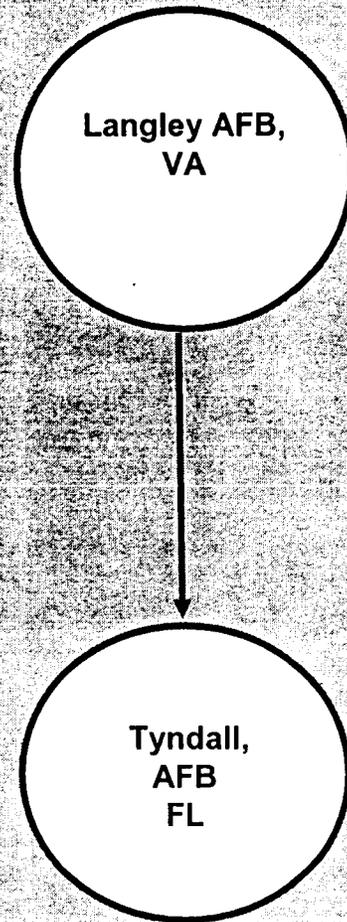
a. Realign Langley AFB, VA



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Sec. 114: Langley AFB, VA Affected Installations



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Sec. 114: Langley AFB, VA

DoD Justification

- Compliments other Centralized Intermediate Repair Facilities (CIRF) recommendations made by the Air Force
- Standardizes stateside intermediate maintenance for F-15 avionics
- Creates efficiencies through economics of scale

COBRA:

- \$ 1.8M One-time costs
- 3 Year Payback (2010)
- \$ 8.2M 20-year Net Present Value Savings
- 8 Military and 0 Civilian Positions Eliminated
- 11 Military and 0 Civilian Positions Realigned



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Sec. 114: Langley AFB, VA Issues Raised

C1.

- Unit readiness could be impacted due to customer wait times and transportation impacts



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Sec. 114: Langley AFB, VA DOD Recommendation

a. Realign Langley AFB, VA



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Supporting Slides

For Commission Discussion & Questions
During Final Deliberation



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Sec. 114: Langley AFB, VA

C1. Operational Readiness

DoD Position:

- Pooling of assets and sharing resources will significantly improve customer wait times, as well as asset prioritization

Community Position:

- None

Commission Staff Assessment:

- CIRF construct drives greater reliance on transportation system to support maintenance operations; transportation delays could impact mission readiness
- Savings achieved in equipment and manpower accounts will have to be transferred to the operations and maintenance accounts to pay for higher transportation costs



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Staff Assessment

Deviation from Final Selection Criteria

Criterion	Military Value					Other		
	C1	C2	C3	C4	C5	C6	C7	C8
Deviation								

X=Deviation



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Sec. 118: Logistics Support Centers All Issues

ISSUE	DoD POSITION	COMMUNITY POSITION	R&A STAFF ASSESSMENT
READINESS: MISSION IMPACT	ON-GOING TRANSITION SINCE 3/04; WORKING GROUPS HAVE BEEN MEETING FOR 13+ MONTHS TO PLAN AND MANAGE	NONE	DETAILED PLAN & WORKING GROUPS IN PLACE – WILL HELP MITIGATE TURBULANCE





Sec. 114: Langley AFB, VA

Cost C5. Cost / (Savings)

COBRA DATA

	DoD Base Line	Staff Excursion
One Time Cost	\$1.8 M	\$1.8 M
Net Implementation Cost	\$1.5 M	\$1.5 M
Annual Recurring (Savings)	\$0.70 M	\$0.70 M
Payback Period	3 Years	3 Years
Net Present Value at 2025	\$8.3 M	\$8.3 M



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Sec. 114: Langley AFB, VA

All Issues

ISSUE	DoD POSITION	COMMUNITY POSITION	R&A STAFF ASSESSMENT
OPERATIONAL READINESS	POOLING OF ASSETS WILL IMPROVE CUSTOMER WAIT TIMES & PRIORITIZATION OF ASSETS	NONE	GREATER RELIANCE ON TRANSPORTATION SYSTEM MAY IMPACT MISSION READINESS DUE TO DELAYS; SAVINGS ACHIEVED IN EQUIPMENT & MANPOWER ACCOUNTS WILL HAVE TO BE TRANSFERRED TO O&M ACCOUNTS TO PAY FOR HIGHER TRANSPORTATION COSTS



Sec. 114: Langley AFB, VA

Cost C5. Cost / (Savings)

COBRA DATA

	DoD Baseline	Staff Excursion	Staff Excursion without Mil Pers
One Time Cost	\$1.8 M	\$1.8 M	\$1.86 M
Net Implementation Cost / (Savings)	\$1.5 M	\$1.5 M	\$1.4 M
Annual Recurring Cost / (Savings)	\$0.70 M	\$0.70 M	.026 M
Payback Period	3 Years	3 Years	Never
Net Present Value at 2025 Cost / (Savings)	\$8.3 M	\$8.3 M	\$2.07 M



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Sec. 118: Logistics Support Centers DoD Recommendation

a. Realign:

- Altus Air Force Base, OK
- Hickam Air Force Base, HI
- Hurlburt Field, FL
- Langley Air Force Base, VA
- Little Rock Air Force Base, AR
- Luke Air Force Base, AZ
- Scott Air Force Base, IL

b. Langley AFB, VA

Establish: AF Logistics Support Center

c. Scott AFB, IL

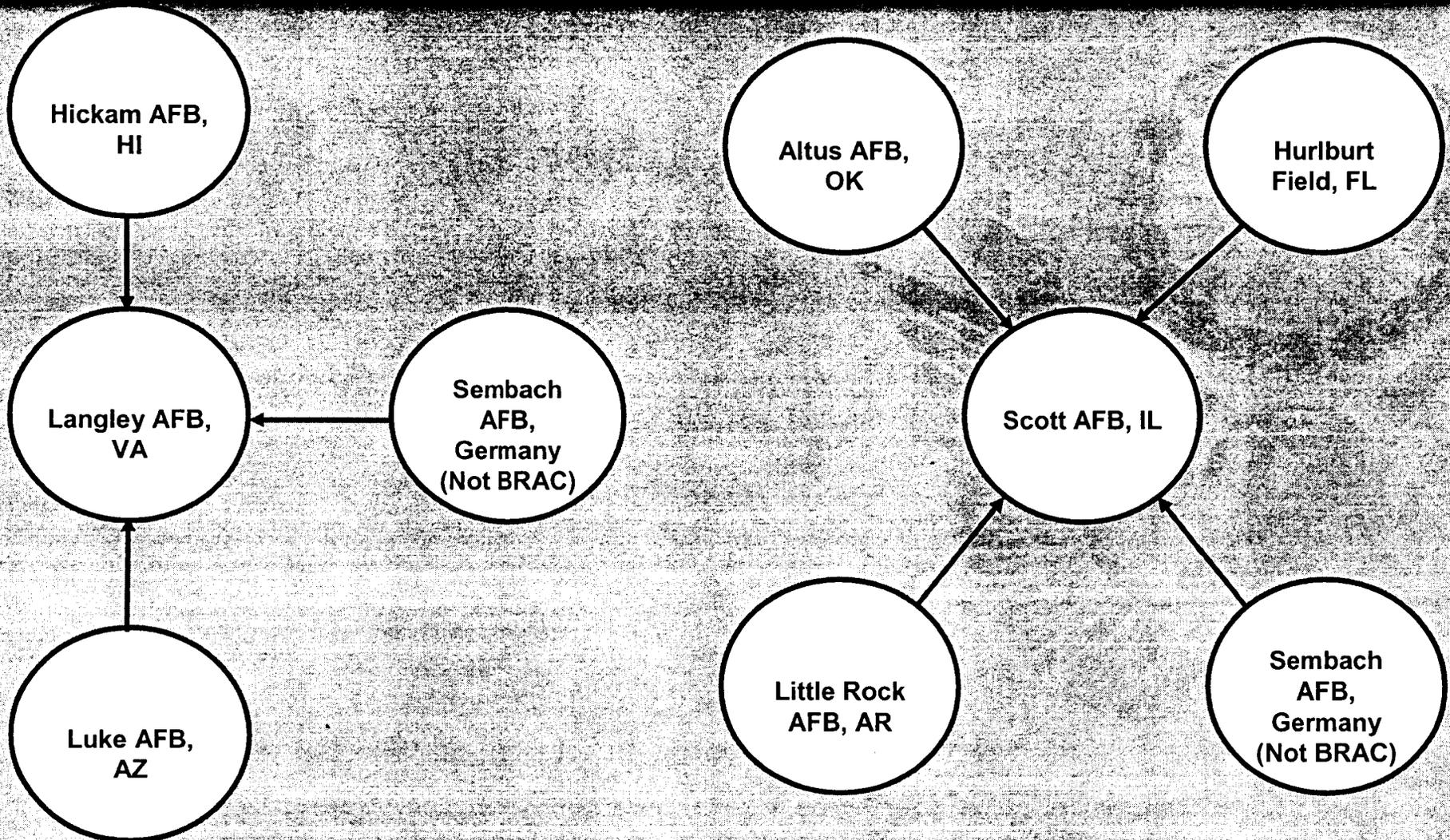
Establish: AF Logistics Support Center



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Sec. 118: Logistics Support Centers Affected Installations



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Sec. 118: Logistics Support Centers DoD Justification

- Transformational opportunity that standardizes Air Force materiel management command and control
- Creates efficiencies by consolidates 5 Regional Supply Squadrons into two Logistics Support Centers
- Provides single point of contact to customer in peace and war

COBRA:

- \$9.3 M One-time costs
- 1 Year Payback
- \$77 M 20-year Net Present Value
- 53 Military and 2 Civilian Positions Eliminated
- 177 Military and 21 Civilian Positions Realigned



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Sec. 118: Logistics Support Centers Issues Raised

C1.

- Risk to retail supply support during transition period is likely, without detail planning and coordination



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Sec. 118: Logistics Support Centers DoD Recommendation

a. Realign:

- Altus Air Force Base, OK
- Hickman Air Force Base, HI
- Hurlburt Field, FL
- Langley Air Force Base, VA
- Little Rock Air Force Base, AR
- Luke Air Force Base, AZ
- Scott Air Force Base, IL

b. Langley AFB, VA

Establish: AF Logistics Support Center

c. Scott AFB, IL

Establish: AF Logistics Support Center



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Supporting Slides

For Commission Discussion & Questions
During Final Deliberation



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Sec. 118: Logistics Support Centers

C1. Readiness: Mission Impact

DoD Position:

- Planning for transition to the LSC transition has been on-going since March 04; working groups have been meeting for over 13 months to help plan and manage transition

Community Position:

- None

Commission Staff Assessment:

- Detail implementation plan and working groups is in-place and will help mitigate against turbulence to customer support



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Staff Assessment

Deviation from Final Selection Criteria

Criterion	Military Value					Other		
	C1	C2	C3	C4	C5	C6	C7	C8
Deviation								

X=Deviation



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Sec. 118: Logistics Support Centers

C5. Cost / (Savings)

COBRA DATA		
	DoD Baseline	Staff Excursion
One Time Cost	\$9.3 M	\$9.4 M
Net Implementation Cost / (Savings)	\$19.2 M	\$3.2 M
Annual Recurring Cost / (Savings)	(\$6.1 M)	(\$1.2 M)
Payback Period	1 Year	8 Years
Net Present Value at 2025 Cost / (Savings)	(\$77 M)	(\$8.3)



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Sec. 118: Logistics Support Centers C5. Cost / (Savings)

COBRA DATA

	DoD Baseline	Staff Excursion	Staff Excursion without Mil Pers
One Time Cost	\$9.3 M	\$9.3 M	\$9.4 M
Net Implementation Cost / (Savings)	\$19.2 M	\$19.2 M	\$3.2 M
Annual Recurring Cost / (Savings)	(\$6.1 M)	(\$6.1 M)	(\$1.2 M)
Payback Period	1 Year	1 Year	8 Years
Net Present Value at 2025 Cost / (Savings)	(\$77 M)	(\$77 M)	(\$8.3)



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