



**DEPARTMENT OF THE ARMY
ASSISTANT SECRETARY
INSTALLATIONS AND ENVIRONMENT
110 ARMY PENTAGON
WASHINGTON DC 20310-0110**

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MEMORANDUM FOR CHAIRMAN, INFRASTRUCTURE STEERING GROUP

SUBJECT: Overarching Principles and Imperatives

The Army appreciates the opportunity to submit draft overarching principles and imperatives to the Infrastructure Steering Group for review at the May 14 meeting. We understand that these will be used to inform the discussion at the 14 May ISG, and these may change in the future as we calibrate the DOD use of these concepts. The Army POCs are LTC Russ Hall, SAIE-IA, DSN 425-0149 and MAJ Doug Tuttle, SAIE-IA, DSN 425-0192.


Geoffrey G. Prosch
Acting Assistant Secretary

OVERARCHING PRINCIPLES

A campaign quality Joint and Expeditionary Army positioned to provide relevant and ready combat power to Combatant Commanders from a portfolio of installations that:

- **Projects Power**—The Army requires secure installations and facilities to plan for and execute mobilization and deployment of forces and reach-back operations.
- **Trains**—Installations provide sustainable maneuver, live fire, and other training space in a wide variety of geographic, topographic, and climatic conditions in support of collective and institutional training and combat and doctrine development.
- **Sustains**—Installation activities, in partnership with industry, provide Joint, responsive and flexible worldwide logistics support and provide critical reach-back capability to Combatant Commanders.
- **Enhances Readiness**—The Army requires responsive Research, Development, Test, and Evaluation facilities to meet current and future threats opposing land forces.
- **Enhances Well-Being**—Soldiers and their families deserve a quality of life at least equal to that of the citizens they defend.

IMPERATIVES

Education and Training JCSG

- The Army requires the capacity to receive, station, train, and sustain forces reassigned from overseas.
- The Army requires training areas and schools to produce land warfare leaders capable of decisive action.

Headquarters and Support Activities JCSG

- The Army requires Battle Command capability in CONUS to support a Joint and expeditionary force.

Supply and Storage JCSG

- The Army requires the capability to safely store and eliminate chemical weapons.
- The Army requires the capability to store, maintain and deploy prepositioned stocks and equipment to support the expeditionary nature of Joint operations.

Industrial JCSG

- The Army requires a Product Center business model for life cycle support of materiel systems integral to the conduct of Joint expeditionary land warfare.
- The Army requires Joint maintenance and manufacturing capabilities, partnered with industry, to ensure the readiness of the Joint land warfare force and to provide redundancy.

Medical JCSG

- The Army requires quality and accessible medical care for Soldiers and their families.
- The Army requires the capability to conduct graduate medical/dental education (GME/GDE), practical clinical training, and research.

Technical JCSG

- The Army requires RDT&E infrastructure to provide required technological capabilities and capacity in support of the Army, DoD Transformation, and Joint operations.
- The Army requires unity of command in developmental testing, operational testing, and evaluation of land warfare systems. .