

1. The following is the Army response to the revised Principles and Corresponding Imperatives provided by OSD as of 8 July 2004. POC remains LTC Russ Hall, 588.0149.

2. **Recruit and Train.** The following items were recommended for deferral in the 8 July 2004 document pending provision of more specificity. Recommend approval with incorporation of the changes below:

a. The Military Departments and JCSGs will not recommend to the Secretary any closure or realignment recommendation that eliminates, due to insufficient infrastructure, maneuver space, or training ranges, a Service's ability, as required in operational plans, to respond to military contingencies, support RC mobilization, and meet institutional and collective training requirements.

Justification: Mobilization and training requirements are based on operational plans and operational capabilities that continue to evolve. We eliminate the offending reference to "timely response".

b. The Military Departments and JCSGs will not recommend to the Secretary any closure or realignment recommendation that fails to retain access to sufficient training area (air, land, and sea) and facilities in unique training environments including cold weather, tropical weather, swamps, littoral, mountainous, and desert conditions with operationally efficient access and proximity to meet current and future Service and Joint training and operational requirements for both Active and Reserve Component forces and weapons systems.

Justification: Required training area and facilities and their climatic and topographic conditions are based on operational plans and operational capabilities that continue to evolve. It is impractical to define "sufficient" in a more precise manner but we define "wide variety of topographic and climatic conditions" with a specific list.

3. **Organize.** The following item should be retained as written:

a. The Military Departments and JCSGs will not recommend to the Secretary any closure or realignment recommendation involving joint basing unless it increases average military value or decreases the cost for the same value, when compared to the status quo.

Justification: We believe the Services are in agreement to keep this imperative. We should support jointness when it constitutes an effective course of action.

DRAFT DELIBERATIVE DOCUMENT—FOR DISCUSSION PURPOSES ONLY—DO
NOT RELEASE UNDER FOIA

munitions; chemical and biological defense equipment; the manufacture of gun tubes, mortars, and cannon tubes; and rubber track and road wheels that are required by law, not commercially available, ensure competition, meet small volume and discontinued repair parts requirements, and provide sustainment, surge, and reconstitution in support of Joint expeditionary land warfare.

Justification: Added specificity.

d. The Military Departments and the Joint Cross Service Groups will not recommend to the Secretary any closure or realignment that eliminates production, storage, and distribution capabilities for conventional and service-unique munitions, including metal parts, explosives, and load, assemble, and pack operations required in order to support identified requirements, surge, and other recurring requirements such as Foreign Military Sales and support to Federal Agencies.

Justification: Rewritten to more closely align with other imperatives and added specificity.

4. Deploy and Employ. Recommend deletion of the first recommended deferral imperative as the concepts of supporting deployed forces and reach-back are included in the following item that is recommended for approval.

a. The Military Departments and JCSGs will not recommend to the Secretary any closure or realignment recommendation that eliminates the Army's ability to simultaneously deploy, support, and rotate forces from the Atlantic, Pacific, and Gulf coasts in support of operational plans due to reduced quantities of, or reduced access to port facilities, local/national transportation assets (highways and railroad), and airfields or lack of information infrastructure reach back capabilities