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DEPARTMENT OF THE ARMY  
OFFICE OF THE  
DEPUTY CHIEF OF STAFF G-3  
400 ARMY PENTAGON  
WASHINGTON DC 20310-0400



14 August 2003

MEMORANDUM FOR SEE DISTRIBUTION

SUBJECT: Army Stationing Strategy

1. We must begin a detailed analysis now to develop our stationing requirements to ensure that the Army is fully postured to successfully execute Transformation and the analysis in support of the 2005 Base Realignment and Closure (BRAC-05) effort. The first step in this process is publishing a stationing strategy that fully articulates the Army's stationing vision, goals, objectives, and principles.
2. Our stationing decisions can help or hinder our strategic responsiveness and overall institutional effectiveness. Location affects logistics, training capacity, operating costs, and environmental constraints. Layout affects operating efficiency and unit cohesion. The "look and feel" of an installation affects morale, recruiting, and retention. Lease or build decisions affect resources and operational flexibility.
3. I reviewed and approve the enclosed stationing strategy that fully embraces the tenets of Army Transformation. The strategy sets the stage for MACOMs to review their respective stationing plans, the next step in the Stationing process, and for BRAC 05 to begin.
4. With this strategy, our Army's installations of the 21st century will become the power projection/support platforms that fully support Army Transformation and the global war on terrorism with high quality, livable communities for our soldiers, civilians, and their families.

Encl

  
RICHARD A. CODY  
Lieutenant General, GS  
Deputy Chief of Staff, G-3

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