

**ATLANTA, GEORGIA
REGIONAL HEARING**

JUNE 30, 2005

INFORMATION PACKET

ATLANTA, GEORGIA
REGIONAL HEARING
JUNE 30, 2005

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7. Important Phone Numbers	_____	#

Appendix 1: Maps and Directions

ITINERARY

Wednesday, June 29

- TBD Commissioner XXX arrives at Airport
- TBD Commissioner XXX arrives at Airport
- TBD Commissioner XXX arrives at Airport
- TBD Depart Airport en route to Hotel
Transported by whom?
Transported by what vehicle?
- TBD Arrive at Hotel
- TBD Dinner on your own / arranged dinner

Thursday, June 30

- TBD Depart Hotel en route to Hearing
Transported by whom?
Transported by what vehicle?
- TBD Arrive at Hearing Site; proceed to hold
- TBD Pre-Hearing Briefing by R&A
- 08:20 Depart Hold for Hearing Room
- 08:30 Hearing Begins
- 12:30 Hearing Concludes
Proceed to Press Availability
- 12:45 Press Availability
- 13:05 Press Availability Concludes

- 13:05 Depart Press Availability en route to Lunch
- 13:10 Lunch
Where? Who is responsible for arranging?
- TBD Additional Heaing
Depart to Aiport

FACT SHEET

COMMISSIONERS ATTENDING

Commissioner Bilbray
Commissioner Gehman
Commissioner Hill
Commissioner Skinner

STAFF ATTENDING

Advance

Shannon Graves
Ashley Dyer

Communications

Rob McCreary

Legal Counsel

Dan Cowhig

Legislative Affairs

Christine Hill

R&A

Frank Cirillo, Director, Review and Analysis
Bob Cook, Deputy Director, Review and Analysis
Tim Abrell, Joint Issues Team
Mike Avenick, Army Team
Ryan Dean, Joint Issues Team
Gary Dinsick, Army Team Leader
Bill Fetzer, Navy Team
Tim MacGregor, Air Force Team
Don Manuel, Army Team
Brad McRee, Joint Services Team
Dean Rhody, Army Team
Kathleen Robertson, Deputy Leader, Joint Services Team
Nat Sillin, Associate Analyst
Colleen Turner, Joint Services Team

FACT SHEET

HEARING LOCATION

Georgia Tech Hotel and Conference Center

HEARING ROOM

TBD

CAPACITY

TBD

COMMISSIONERS HOLDING ROOM

TBD

STAFF OFFICE

TBD

PARKING

TBD

STENOGRAPHER

TBD

SIGNERS

TBD

LUNCH

TBD

RON

TBD

STAFF ASSIGNMENT SHEET

Advance on site check _____ *Advance*

Signage _____ *Advance*

- Reserved seating (witness,press)
- Staff only
- Base closure hearing(with arrows)
- Public telephones, restrooms

Dais setting _____ *Advance*

- Nameplates and gavel
- Pad, pen, pencil, highlighter
- Water
- Post it notes

Lunch arrangement and logistics _____ *Legislative Affairs*
Advance

Testimony Collection _____ *Re/A*
Legislative Counsel
Advance

Timekeeper _____ *Advance*

VIP greeter _____ *Legislative Affairs*

Designated on-site supervisor during lunch _____ *Legislative Affairs*

General Runner _____ *Advance*

Computer Technician _____ *Advance*

Final site sweep _____ *Advance*

Thank you letters _____ *Legislative Affairs*

COMMISSIONERS ITINERARIES

COMMISSIONER BILBRAY

Arrives: TBD

Departs: TBD

COMMISSIONER GEHMAN

Arrives: TBD

Departs: TBD

COMMISSIONER HILL

Arrives: TBD

Departs: TBD

COMMISSIONER SKINNER

Arrives: TBD

Departs: TBD

HOTEL ACCOMODATIONS

Location

TBD

Phone number

TBD

Names and confirmation numbers

Commissioner Bilbray #

Commissioner Gehman #

Commissioner Hill #

Commissioner Skinner #

POINTS OF CONTACT

Onsite POC's

Fred Bryant
404.463.5232
770.883.9692

Senate POC's:

GEORGIA
SEN / SEN
Clyde Taylor

IMPORTANT PHONE NUMBERS

GEORGIA

SEN xxx

Name:

Phone:

SEN

ALABAMA

SEN xxx

Name:

Phone:

SEN



**DEFENSE BASE CLOSURE
AND REALIGNMENT COMMISSION**

**ATLANTA, GEORGIA REGIONAL HEARING
JUNE 30, 2005
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Hearing Chair: Commissioner Gehman

D. FACA Oath

E. STATE INFORMATION: GEORGIA

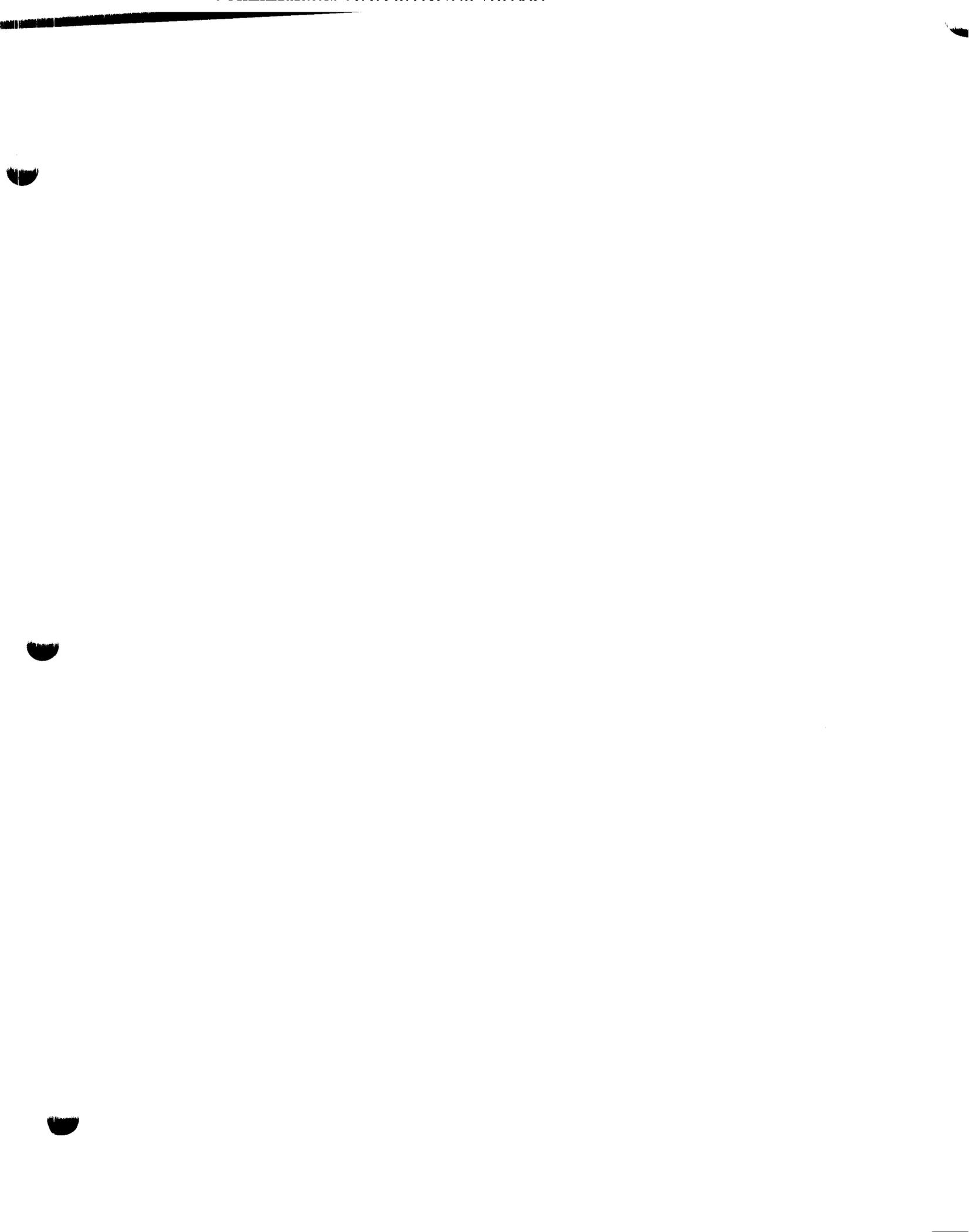
F. STATE INFORMATION: ALABAMA

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APPENDIX I

BRAC 2005 Closure and Realignment Impacts by State





BASE CLOSURE AND REALIGNMENT COMMISSION

REGIONAL HEARING
ATLANTA, GEORGIA

JUNE 30, 2005 8:30AM

Georgia Tech Convention Center

HEARING AGENDA

Presentation of Colors

National Anthem

Opening Statement by Chairman Gehman

I. State Testimony – Georgia (*approx 120 mins*)
Commissioner Questions

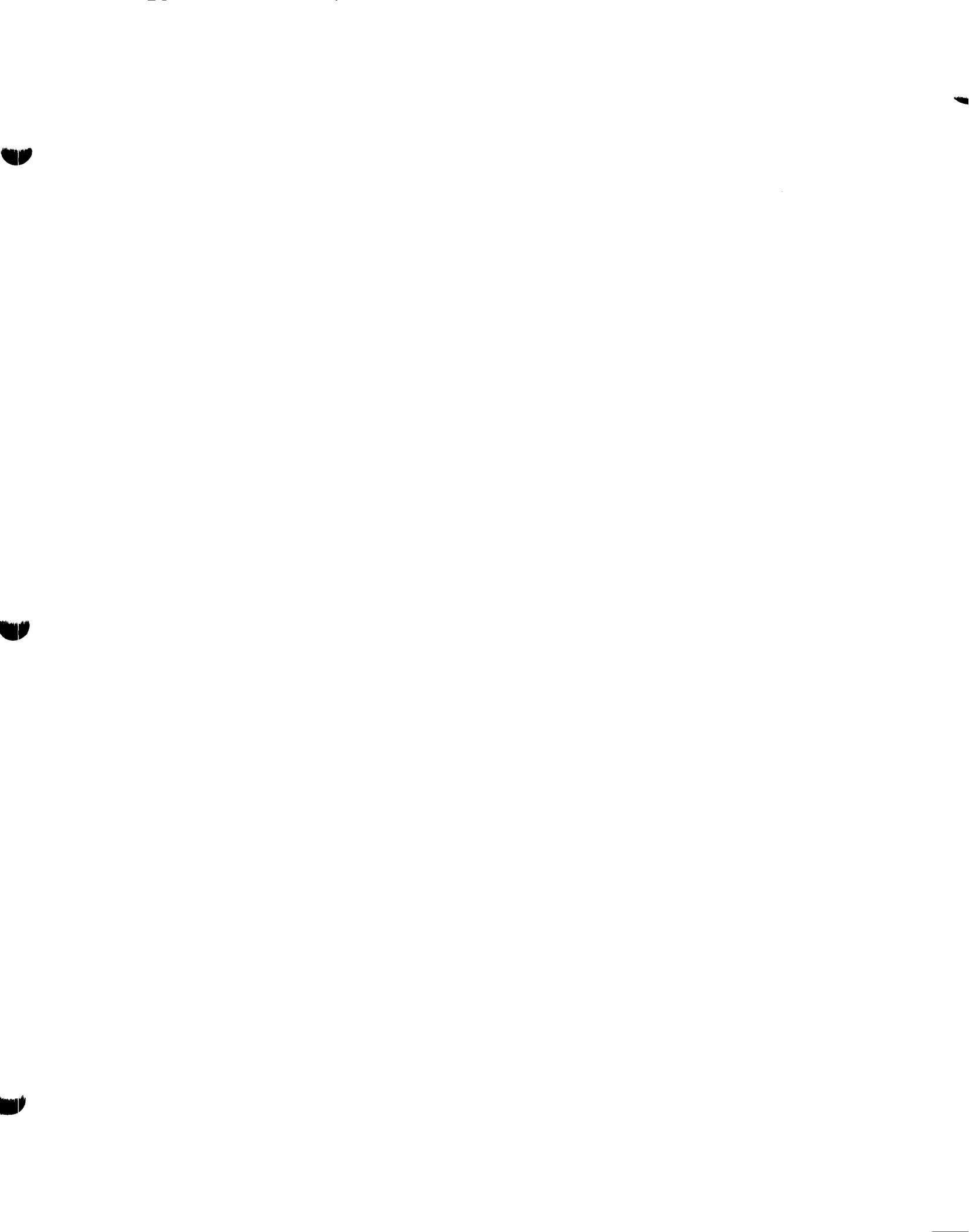
II. State Testimony – Alabama (*approx 60 mins*)
Commissioner Questions

III. State Testimony – Tennessee (*approx 30 mins*)
Commissioner Questions

Closing Statement by Chairman Gehman

Media Availability

Reset for afternoon Hearing



COMMISSION ATTENDEES

COMMISSIONERS

Commissioner Bilbray
Commissioner Coyle
Commissioner Gehman
Commissioner Skinner

STAFF

Advance

Shannon Graves
Ashley Dyer

Communications

Rob McCreary
Megan Riffle

Legal Counsel

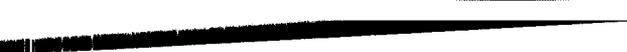
Dan Cowhig

Legislative Affairs

Christine Hill
Rory Cooper

R&A

Frank Cirillo, Director, Review and Analysis
Bob Cook, Deputy Director, Review and Analysis
Tim Abrell, Joint Issues Team
Mike Avenick, Army Team
Syd Carroll, Joint Issues Team
Ryan Dean, Joint Issues Team
Gary Dinsick, Army Team Leader
Bill Fetzer, Navy Team
Wes Hood, Army Team
Tim MacGregor, Air Force Team
Don Manuel, Army Team
Brad McRee, Joint Services Team
Kathleen Robertson, Deputy Leader, Joint Services Team
Ken Small, Air Force Team Leader





BASE CLOSURE AND REALIGNMENT COMMISSION

Chairman's
Opening Statement

Regional Hearing
of the
2005 Base Closure and Realignment Commission
for

Georgia, Alabama, Tennessee

8:30 a.m.
June 30, 2005

Atlanta, Georgia

Good Afternoon.

I'm Harold Gehman, and I will be the chairperson for this Regional Hearing of the Defense Base Closure and Realignment Commission. I'm also pleased to be joined by my fellow Commissioners James Bilbray, Philip Coyle, and Samuel Skinner for today's session.

As this Commission observed in our first hearing: Every dollar consumed in redundant, unnecessary, obsolete, inappropriately designed or located infrastructure is a dollar not available to provide the training that might save a Marine's life, purchase the munitions to win a soldier's firefight, or fund advances that could ensure continued dominance of the air or the seas.

The Congress entrusts our Armed Forces with vast, but not unlimited, resources. We have a responsibility to our nation, and to the men and women who bring the Army, Navy, Air Force and Marine Corps to life, to demand the best possible use of limited resources.

Congress recognized that fact when it authorized the Department of Defense to prepare a proposal to realign or close domestic bases. However, that authorization was not a blank check. The members of this Commission accepted the challenge, and necessity, of providing an independent, fair, and equitable assessment and evaluation of the Department of Defense's proposals and the data and methodology used to develop that proposal.

We committed to the Congress, to the President, and to the American people, that our deliberations and decisions will be open and transparent – and that our decisions will be based on the criteria set forth in statute.

We continue to examine the proposed recommendations set forth by the Secretary of Defense on May 13th and measure them against the criteria for military value set forth in law, especially the need for surge Manning and for homeland security. But be assured, we are not conducting this review as an exercise in sterile cost-accounting. This commission is committed to conducting a clear-eyed reality check that we know will not only shape our military capabilities for decades to come, but will also have profound effects on our communities and on the people who bring our communities to life.

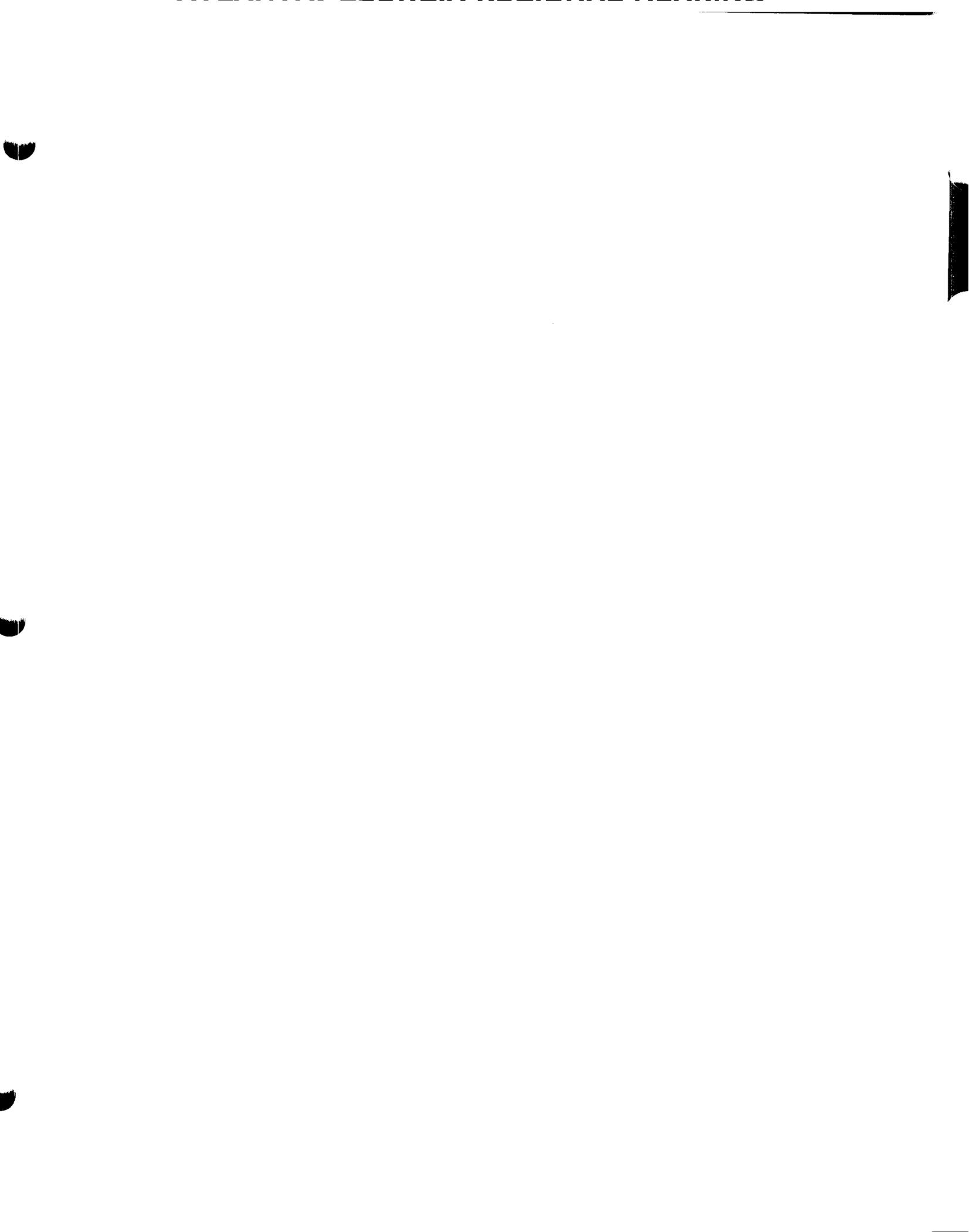
We also committed that our deliberations and decisions would be devoid of politics and that the people and communities affected by the BRAC proposals would have, through our site visits and public hearings, a chance to provide us with direct input on the substance of the proposals and the methodology and assumptions behind them.

I would like to take this opportunity to thank the thousands of involved citizens who have already contacted the Commission and shared with us their thoughts, concerns, and suggestions about the base closure and realignment proposals. Unfortunately, the volume of correspondence we have received makes it impossible for us to respond

directly to each one of you in the short time with which the Commission must complete its mission. But, we want everyone to know -- the public inputs we receive are appreciated and taken into consideration as a part of our review process. And while everyone in this room will not have an opportunity to speak, every piece of correspondence received by the commission will be made part of our permanent public record, as appropriate.

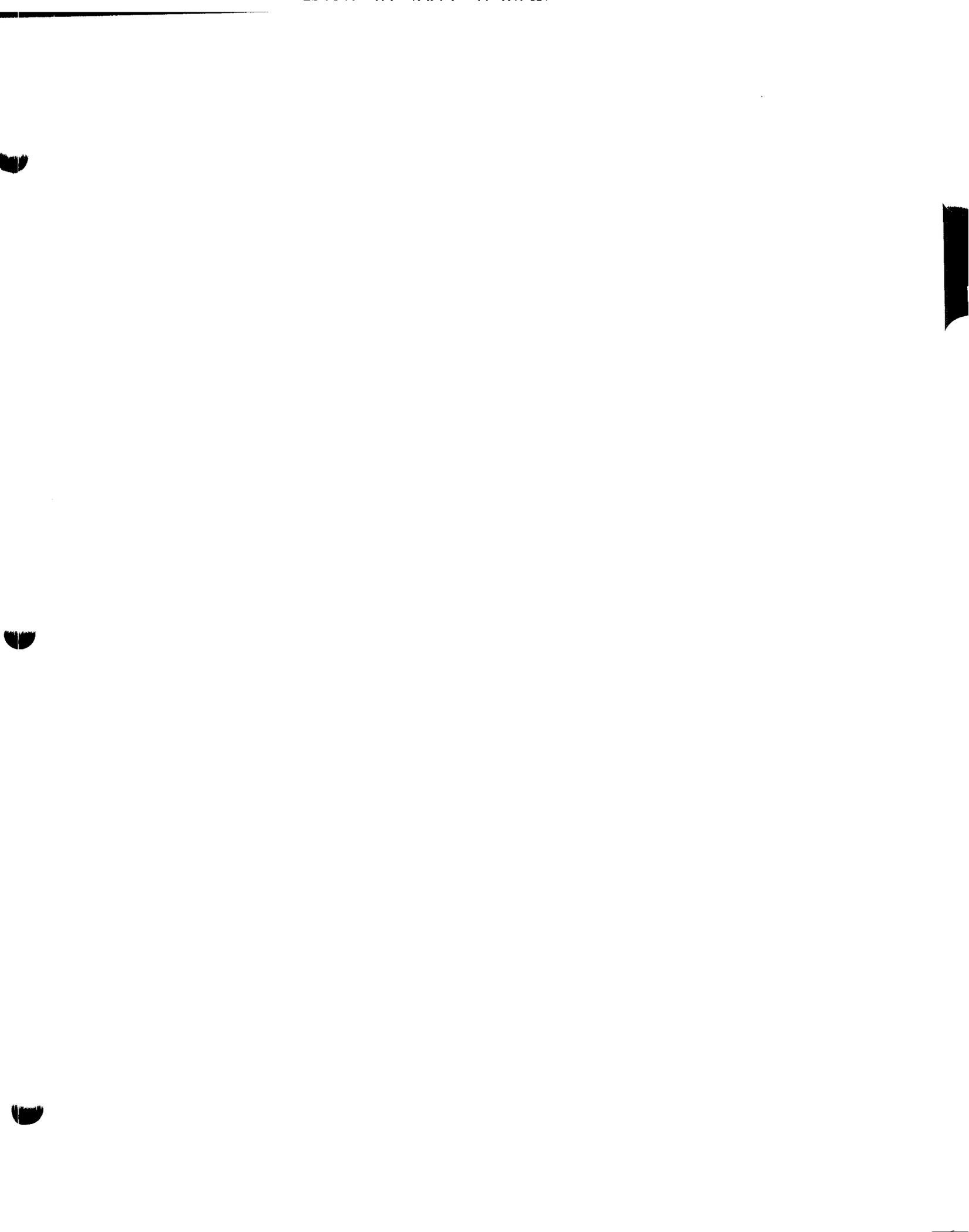
Today we will hear testimony from the states of Georgia, Alabama, and Tennessee. Each state's elected delegation has been allotted a block of time determined by the overall impact of the Department of Defense's closure and realignment recommendation on their states. The delegation members have worked closely with their communities to develop agendas that I am certain will provide information and insight that will make up a valuable part of our review. We would greatly appreciate it if you would adhere to your time limits, every voice today is important.

I now request our witnesses to stand for the administration of the oath required by the Base Closure and Realignment statute. The oath will be administered by Dan Cowhig, the Commission's Designated Federal Officer.



SWEARING IN OATH

Do you swear or affirm that the testimony you are about to give, and any other evidence that you may provide, are accurate and complete to the best of your knowledge and belief, so help you God?



Georgia

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 - i. Base Summary Sheet
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- I. **STATE CLOSURE INFORMATION**



ATLANTA, GA
REGIONAL HEARING

JUNE 30, 2005

8:30am

Presentation of Colors
National Anthem

GEORGIA

Panel 1-Statewide Overview
15 minutes

Governor Sonny Perdue - 5 minutes
Senator Saxby Chambliss - 5 minutes
Senator Johnny Isakson - 5 minutes

Panel 2 - Bases Recommended for Closure
63 minutes

Fort McPherson/Fort Gillem
Congressman John Lewis - 2 minutes
Congressman David Scott - 2 minutes
BG Phil Browning (Ret.), Executive Director,
GA Military Affairs Coordinating Committee - 25 minutes

Naval Air Station-Atlanta
Congressman Phil Gingrey - 2 minutes
Major Gen. Larry Taylor (Ret.), Cobb Chamber of
Commerce - 15 minutes

Navy Supply Corps School
Congressman John Barrow - 2 minutes
Capt George Huban (Ret.), The Navy School
In Athens Foundation and Athens Chamber - 15 minutes

Panel 3 - Bases Recommended to Gain
25 minutes

Kings Bay Naval Submarine Base
Congressman Jack Kingston - 2 minutes
Capt Walt Yourstone (Ret.), Executive Director,
Camden Partnership - 8 minutes

Fort Benning
Congressman Lynn Westmoreland - 2 minutes

Col. John Mitchell (Ret.) Chair Military Affairs Committee and the
Fort Benning Futures Partnership – 4 minutes

Col. Biff Hadden (Ret.), Vice President, Economic Development,
Columbus Chamber of Commerce and Fort Benning Futures-
4 minutes

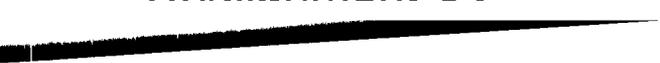
Marine Corps Logistics Base-Albany

Congressman Sanford Bishop – 2 minutes

Col. Jim Taylor (Ret.), Southwest Georgia Alliance
For Progress and Albany Chamber – 3 minutes

Closing

Senator Saxby Chambliss – 5 minutes



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

BASE SUMMARY SHEET

Fort McPherson, GA

INSTALLATION MISSION

Fort McPherson is home to Forces Command (FORSCOM), U.S. Army Reserve Command (USARC), and Third U.S. Army. Fort McPherson is located in Southwest Atlanta, approximately four miles from downtown Atlanta and eleven miles from Atlanta Hartsfield International Airport. The installation sits on 487 acres; historic district sits on 33 acres and has 40 buildings listed on the National Register of Historic Places.

As the Army's largest major command, FORSCOM supervises the training of Active, Army National Guard and U.S. Army Reserve soldiers to provide a strategic ground force capable of responding rapidly to crisis worldwide.

Third U.S. Army's principal mission as the Army component of United States Central Command (CENTCOM) is one of regional determent and the ability to deploy on short notice to its area of responsibility: 19 countries covering Southwest Asia, Northeast Africa, and the Persian Gulf. Functions as a Joint Forces Land Component Command (JFLCC) or Coalition Joint Task Force (C/JTF) when designated by Commander-in-Chief, U.S. Central Command (USCINCENT). Executes Operational Control (OPCON) and Tactical Control (TACON) of forces operating within the CENTCOM Area of Responsibility.

The U.S. Army Reserve Command (USARC), a major subordinate command of U.S. Army Forces Command, commands, controls, and supports all Army Reserve troop units in the Continental United States with the exception of Psychological Operations and Civil Affairs units. The USARC also ensures the readiness of its forces and prepares the nearly 1,700 units under its command to mobilize and deploy to a wartime theater of operation.

DOD RECOMMENDATION

Close Fort McPherson, GA. Relocate the Headquarters US Army Forces Command (FORSCOM), and the Headquarters US Army Reserve Command (USARC) to Pope Air Force Base, NC. Relocate the Headquarters 3rd US Army to Shaw Air Force Base, SC. Relocate the Installation Management Agency Southeastern Region Headquarters and the US Army Network Enterprise Technology Command (NETCOM) Southeastern Region Headquarters to Fort Eustis, VA. Relocate the Army Contracting Agency Southern Region Headquarters to Fort Sam Houston.

DOD JUSTIFICATION

This recommendation closes Fort McPherson, an administrative installation, and moves the tenant headquarters organizations to Fort Sam Houston, Fort Eustis, Pope AFB and Shaw AFB. It enhances the Army's military value, is consistent with the Army's Force Structure Plan, and

maintains adequate surge capabilities to address future unforeseen requirements. This closure allows the Army to employ excess capacities at installations that can accomplish more than administrative missions. The organization relocations in this recommendation also create multifunctional, multi-component and multi-Service installations that provide a better level of service at a reduced cost. The recommended relocations also retain or enhance vital linkages between the relocating organizations and other headquarters activities. FORSCOM HQs is relocated to Pope AFB where it will be co-located with a large concentration of operational forces. The USARC HQs has a mission relationship with FORSCOM that is enhanced by leaving the two co-located. 3rd Army is relocated to Shaw AFB where it will be collocated with the Air Force component command of CENTCOM. The IMA and NETCOM HQs are moved to Fort Eustis because of recommendations to consolidate the Northeastern and Southeastern regions of these two commands into one Eastern Region at Fort Eustis. The ACA Southern Region HQs is moved to Fort Sam Houston where it is recommended to consolidate with the ACA Southern Hemisphere Region HQs, and where it will co-locate with other Army service providing organizations.

COST CONSIDERATIONS DEVELOPED BY DOD

- ◆ One-Time Costs: \$197.8 million
- ◆ Net Savings (Cost) during Implementation: \$111.4 million
- ◆ Annual Recurring Savings: \$82.1 million
- ◆ Return on Investment Year: Calendar Year 2 years
- ◆ Net Present Value over 20 Years: \$895.2 million

MANPOWER IMPLICATIONS OF THIS RECOMMENDATION (EXCLUDES CONTRACTORS)

Baseline	<u>Military</u>	<u>Civilian</u>	<u>Students</u>
Reductions	288	652	0
Realignments	2,037	1,326	0
Total			

MANPOWER IMPLICATIONS OF ALL RECOMMENDATIONS AFFECTING THIS INSTALLATION (INCLUDES ON-BASE CONTRACTORS AND STUDENTS)

	Out		In		Net Gain (Loss)	
	<u>Military</u>	<u>Civilian</u>	<u>Military</u>	<u>Civilian</u>	<u>Military</u>	<u>Civilian</u>
This Recommendation	(2,260)	(1,881)	0	0	(2,260)	(1,881)
Other Recommendation(s)	0	0	0	0	0	0
Total	(2,260)	(1,881)	0	0	(2,260)	(1,881)

ENVIRONMENTAL CONSIDERATIONS

Closure of Fort McPherson will necessitate consultations with the State Historic Preservation Office. Closure of operational ranges will likely necessitate clearance of munitions and remediation of any munition constituents. The remediation costs for these ranges may be significant and the time required for completing remediation is uncertain. Fort McPherson has contaminated water resources that will require restoration and/or monitoring. A new source review will be required at Fort Sam Houston. An Air Conformity determination and New Source Review and permitting effort will be required at Fort Eustis. A minor air permit revision may be necessary at Pope AFB. Significant mitigation measures to limit releases to impaired waterways may be required at Fort Sam Houston and Fort Eustis to reduce impacts to water quality and achieve US EPA water quality standards. Construction at Pope AFB may have to occur on acreage already constrained by TES. This recommendation has the potential to impact wetlands at Pope AFB and Shaw AFB. This recommendation has no impact on dredging; marine mammals, resources, or sanctuaries; noise; threatened and endangered species or critical habitat; or waste management. This recommendation will require spending approximately \$2.5M for environmental compliance activities. These costs were included in the payback calculation. Fort McPherson reports \$129.7M in environmental restoration costs. Because the Department has a legal obligation to perform environmental restoration regardless of whether an installation is closed, realigned, or remains open, these costs were not included in the payback calculation. This recommendation does not otherwise impact the costs of environmental restoration, waste management, and environmental compliance activities. The aggregate environmental impact of all recommended BRAC actions affecting the installations in this recommendation has been reviewed. There are no known environmental impediments to implementation of this recommendation.

REPRESENTATION

Governor: Sonny Perdue
Senators: Saxby Chambliss
 Johnny Isakson
Representative: John Lewis

ECONOMIC IMPACT

◆ Potential Employment Loss:	6,846 jobs (4,141 direct and 2705 indirect)
◆ MSA Job Base:	2,777,548 jobs
◆ Percentage:	0.2 percent decrease
◆ Cumulative Economic Impact (Year-Year):	0.4 percent decrease

MILITARY ISSUES

The potential disruption of the relocation of the headquarters organizations responsible for training of Active, Army National Guard and U.S. Army Reserve soldiers to provide a strategic ground force capable of responding rapidly to crisis worldwide.

COMMUNITY CONCERNS/ISSUES

A review of community attributes revealed no significant issues regarding the ability of the infrastructures of the local communities to support missions, forces, and personnel. When moving from Fort McPherson to Pope AFB, the following local capability is improved: Cost of Living. The following local area capabilities are not as robust: Housing, Employment, Medical and Safety. When moving from Fort McPherson to Fort Eustis, the following local capabilities are improved: Cost of Living and Transportation. The following local area capabilities are not as robust: Housing, Education, and Medical Health. When moving from Fort McPherson to Fort Sam Houston, the following local capability is improved: Cost of Living. The following local area capabilities are not as robust: Employment, Medical and Safety. When moving from Fort McPherson to Shaw AFB, the following local capability is improved: Cost of Living. The following local area capabilities are not as robust: Housing, Education, Medical and Safety. There are no known community infrastructure impediments to implementation of all recommendations affecting the installations in this recommendation.

ITEMS OF SPECIAL EMPHASIS

Will the relocation of the headquarters organizations from Fort McPherson create an unacceptable impact on the Army's training, recruitment and installation management?

Will the preservation and caretaking of Fort McPherson's significant historic sites be an issue?

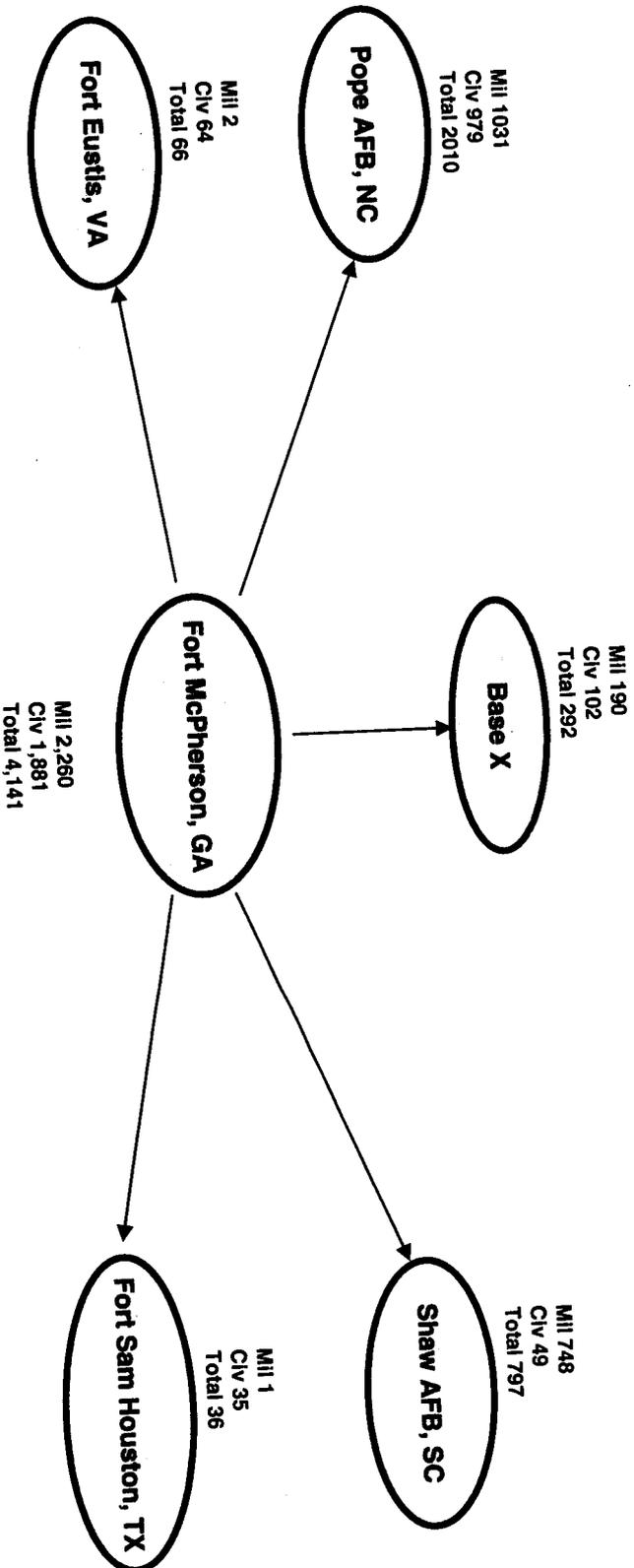
Is there any concern that the Army will lose expertise that cannot be replaced as a result of this closure and relocations?

How significant will the cleanup of Fort McPherson be and is it doable?

Donald Manuel/Army/June 1, 2005

Fort McPherson Close

Recommendation: Close Fort McPherson, GA. Relocate the Headquarters US Army Forces Command (FORSCOM), and the Headquarters US Army Reserve Command (USARC) to Pope Air Force Base, NC. Relocate the Headquarters 3rd US Army to Shaw Air Force Base, SC. Relocate the Installation Management Agency Southeastern Region Headquarters and the US Army Network Enterprise Technology Command (NETCOM) Southeastern Region Headquarters to Fort Eustis, VA. Relocate the Army Contracting Agency Southern Region Headquarters to Fort Sam Houston.



COST: \$197.8
SAVINGS: \$82.1 (288 MIL.; 652 CIV)
PAYBACK: 2 YRS
NET COST/SAVINGS IMPL PERIOD: \$111.4
NET PV 20YR PERIOD: \$895.2

23 June 2005

BASE VISIT REPORT
FORT MCPHERSON, GA

June 8, 2005

LEAD COMMISSIONER: General James T Hill (USA, Ret)

ACCOMPANYING COMMISSIONER: None

COMMISSION STAFF: Donald R Manuel & Aaron Butler

LIST OF ATTENDEES:

Attendees:

	Position
General Dan K. McNeill	FORSCOM and Installation Commander
General (RET) James Hill	2005 BRAC Commissioner
Mr. Joe Plunkett-Director	USA Installation Management Agency, SE Regional Office
COL Angela Manos	Installation & Garrison Cdr, Forts McPherson and Gillem
Ms. Patsy Jo Hilliard	Mayor, City of East Point
Mr. David Scott	Congressman, US Rep 13th District
MAJ Ken Casey	Senator Saxby Chambliss Staffer
CSM Andrew Hall	Command Sergeant Major, Forts McPherson and Gillem
Mr. Donald Manuel	BRAC Commission Analyst
Mr. Aaron Butler	BRAC Commission Analyst
Mr. Fred Bryant	Governor Sonny Perdue's Office
Ms Tuere Butler	Congressman John Lewis' Staffer
Mr. Chris Cumiskey	Senator Isakson's Office
Mr. Patrick Moore	Governor Sonny Perdue's Office
Mr. David Johnson	Congressman David Scott's Staffer
Mr. Joseph Johnson	Fulton County Economic Development
Ms. Chandra Harris	Deputy Press Secretary, David Scott's Office
Mr. Howard Butler	Deputy Garrison Commander
COL Grant Steffan	FORSCOM
Mr. Kenneth Williamson	USARC
MACOM & Garrison Staff	21 Members

BASE'S PRESENT MISSION: Fort McPherson is home to Forces Command (FORSCOM), U.S. Army Reserve Command (USARC), and Third U.S. Army. Fort McPherson is located in Southwest Atlanta, approximately four miles from downtown Atlanta and eleven miles from Atlanta Hartsfield International Airport. The installation sits on 487 acres; historic district sits on 33 acres and has 40 buildings listed on the National Register of Historic Places.

23 June 2005

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SECRETARY OF DEFENSE RECOMMENDATION: Close Fort McPherson, GA. Relocate the Headquarters US Army Forces Command (FORSCOM), and the Headquarters US Army Reserve Command (USARC) to Pope Air Force Base, NC. Relocate the Headquarters 3rd US Army to Shaw Air Force Base, SC. Relocate the Installation Management Agency Southeastern Region Headquarters and the US Army Network Enterprise Technology Command (NETCOM) Southeastern Region Headquarters to Fort Eustis, VA. Relocate the Army Contracting Agency Southern Region Headquarters to Fort Sam Houston.

SECRETARY OF DEFENSE JUSTIFICATION: This recommendation closes Fort McPherson, an administrative installation, and moves the tenant headquarters organizations to Fort Sam Houston, Fort Eustis, Pope AFB and Shaw AFB. It enhances the Army's military value, is consistent with the Army's Force Structure Plan, and maintains adequate surge capabilities to address future unforeseen requirements. This closure allows the Army to employ excess capacities at installations that can accomplish more than administrative missions. The organization relocations in this recommendation also create multifunctional, multi-component and multi-Service installations that provide a better level of service at a reduced cost. The recommended relocations also retain or enhance vital linkages between the relocating organizations and other headquarters activities. FORSCOM HQs is relocated to Pope AFB where it will be co-located with a large concentration of operational forces. The USARC HQs has a mission relationship with FORSCOM that is enhanced by leaving the two co-located. 3rd Army is relocated to Shaw AFB where it will be collocated with the Air Force component command of CENTCOM. The IMA and NETCOM HQs are moved to Fort Eustis because of recommendations to consolidate the Northeastern and Southeastern regions of these two commands into one Eastern Region at Fort Eustis. The ACA Southern Region HQs is moved to Fort Sam Houston where it is recommended to consolidate with the ACA Southern Hemisphere Region HQs, and where it will co-locate with other Army service providing organizations.

23 June 2005

MAIN FACILITIES REVIEWED: A tour was conducted of the entire installation and the installation's master plan was used as a guide during the tour. It was noted that Fort McPherson was about "built-out" with only a few sites remaining for new facility construction. Specific sites noted for potential new construction were sites for Residential Communities Initiative (RCI) for new housing (currently on hold) and future site for EOC. Morale Welfare and recreational facilities including golf course, bowling and swimming pool facilities were reviewed along with housing which dates from 1885 to a new barracks complex. The historic district's officer and troop housing was reviewed along with facilities that house the commissary, veterinary, PX, pharmacy and health/ dental clinics. Headquarters buildings for FORSCOM, 3rd Army, USARC including parking garage, SE Region of IMA and CID Field Office along with 3rd Army Training Center and the 31 meter range complex were reviewed. A new child development center is under contract for construction.

KEY ISSUES IDENTIFIED:

- Potential one-time cost variance with the DoD recommendation.
- The Defense Communications Regional Hub which is located in the basement of the FORSCOM Hq building is not addressed in DoD's analysis
- Significance variance between DoD's BRAC 2005 analysis to close Fort McPherson and the BRAC 1993 Commission's analysis to add Fort McPherson to its closure list.
- The Fort McPherson Garrison supports an 85 acre recreational area at Lake Allatoona, GA consisting cabins, boating and outdoor recreational activities with planned construction of \$300K on cabins and \$500K on a activity/conference center
- Leases – USARC (50.6K-SF/\$929K/y); USACE (128.4K-SF/\$1.9M/y) and AEC SREO (3.4K-SF/\$76.1K/y) leases space in Atlanta area

INSTALLATION CONCERNS RAISED:

- It appears the cost of relocating Army facilities is underestimated. Building new Command and Control facilities with all communication requirements for Headquarters FORSCOM, USARC, First and Third U.S. Armies is not accurately accounted for in the DoD analysis. The installation believes that the costs are closer to \$315 million.
- The cost of relocating the Defense Information Systems Agency (DISA) regional communications hub located at Fort McPherson is not accounted for in the DoD analysis. The current investment stands at \$1.1 billion. DISA chose Atlanta as the location for this hub because of the significant communications infrastructure available. The installation believes that Fort McPherson and Atlanta are both major communications hubs and that a new communications hub would need to be established and fully operational prior to shutting down the one at Fort McPherson. Equipment cannot simply be moved from one place to another, it would have to be duplicated at its new location at a cost of hundreds of millions of dollars.
- The BRAC 1993 Commission studied Fort McPherson as a possible addition to the base closure list. The BRAC 1993 Commission cost analysis of closing Forts McPherson and Gillem differs significantly from the DoD BRAC 2005 cost analysis. The Commission used the COBRA model to develop cost estimates, return on investment, and break even year. The costs were significantly higher in 1993 dollars than the current DoD 2005

23 June 2005

estimate. Model calculations were: One-Time Costs \$284.5 million; Return on Investment 33 years; Break Even 39 years.

- Impact of civilian workforce expertise when the Command and Control Headquarters move from Atlanta to smaller rural areas at a time when the commands are all actively engaged in the Global War on Terrorism.
- Impact to operational capabilities will be incurred by moving to an area with only regional airport capability.
- Fort McPherson also borders East Point, Georgia, which is a Historically Underutilized Business Zone (HUB),

COMMUNITY CONCERNS RAISED:

- Loss of a military presence in a major metropolitan area and its impact on Army recruiting of African Americans.
- Loss of military support to organizations such as FEMA and Homeland security for the Atlanta metro area.
- Loss of a military presence in a community with a major African American presence and the historical significance that the military has played in offering upward mobility opportunities to this community.
- The economic impact to the community of East Point which depends heavily on the economic stimulus that Fort McPherson has an unemployment rate of 8.7 percent. Loss of Fort McPherson to the City of East Point would result in an estimated negative economic impact of \$592.8 million in this already economically depressed, predominantly minority community.
- The lack of a military presence in the City of Atlanta which is believed to be a major terrorist target. Fort McPherson has Memorandums of Agreement with the Cities of Atlanta and East Point to be first responders and augment municipal capabilities dealing with emergency situations such as the release of hazardous materials (either biological or chemical).
- The Commission should look at moving Fort McPherson's missions to Fort Gillem.

REQUESTS FOR STAFF AS A RESULT OF VISIT:

- Determine the impact of closure on the DISA hub and whether it should be considered a factor in the closure decision.
- Determine the significance of the variation with the BRAC 1993 Commission's analysis
- Determine the impact on DoD's closure decision if one-time costs are understated.
- Determine the impact of leased activities on DoD's analysis
- Determine whether the Lake Allatoona Recreational Area should be considered as a Commission add if the closures of Fort McPherson & Fort Gillem are sustained by the Commission.

23 June 2005

ADDENDUM TO BASE VISIT REPORT

FORT MCPHERSON, GA

The following questions were forwarded to the DoD Clearinghouse and DoD's answers are below each question. Further analysis was undertaken on the issue of the Defense Information Systems Agency's (DISA) regional hub that is located in the FORSCOM Headquarters building at Fort McPherson. The installation reports that \$1.1 Billion has been invested in the regional communications hub. The Clearinghouse response below indicates that DISA provided the Army with a certified estimate of \$330,000 to relocate, close down or bypass DISA Service Delivery Nodes. Further insight was obtained during the Commission's visit to Fort Gillem where a DISA representative stated that no final decision had been made regarding the future of the communication hub. He confirmed that it could be taken off line for the amount the Army used in its COBRA analysis and that FORSCOM would have equivalent communication ability at Fort Bragg/Pope, AFB location. Given this understanding of DISA's regional hub, military value will not be greatly impacted by the DISA issue.

23 June 2005



DEPARTMENT OF THE ARMY
OFFICE OF THE ASSISTANT SECRETARY
INSTALLATIONS AND ENVIRONMENT
110 ARMY PENTAGON
WASHINGTON DC 20310-0110

SAIE-IA

MEMORANDUM FOR Army Team Leader, BRAC Commission

SUBJECT: Issues/Concerns/Questions on Fort McPherson, GA

The Commission requested a TABS response to several questions regarding the recommendation to close Ft. McPherson, GA.

Question: What will be the disposition of the DISA Regional communications located in building 200 at Fort McPherson? Local estimates to move and reestablish the DISA Regional Communications Hub ranges from \$4,000K to hundreds of millions depending upon final destination. Security cost will be significant if it remains in place once the Garrison and FORSCOM leave Fort McPherson.

Answer: The recommendation to close Ft. McPherson did not specify a destination or the communications hub. However, DISA provided the Army with a certified estimate of \$330,000 for costs to relocate, close down, or by-pass DISA Service Deliver Nodes on Ft. McPherson. This cost was included in the closure recommendation analysis.

Question: Headquarters Forces Command occupies 362,000 SF and Headquarters U.S. Army Reserve Command occupies 214,000 SF on Fort McPherson and 50,000 SF in off-post leased facilities. The original combined cost of these two headquarters facilities was about \$80M. The Headquarters Forces Command and Headquarters U.S. Army Reserve Command facility planned for Pope, AFB is 284,000SF at a cost of \$42.3M. Please explain the significance of the variations between the current and proposed facilities.

Answer: The current space occupied by a unit was not the determining factor when estimating construction requirements. The construction at Pope AFB is based on the Army standard unit requirements found in the Army Real Property Planning System (RPLANS). These indicate that FORSCOM and USARC HQs require 284,000 SF. The cost to construct this requirement is determined using the standard facility cost per square foot found in the DoD Facilities Pricing Guide and the Area Cost Factor 0.88 for Pope AFB (0.93 at Ft. McPherson). The total cost of construction on Pope AFB estimated by the Army recommendation also includes infrastructure improvement costs. \$42.3M only includes the administrative building. The total cost estimated by the Army is \$53.4M.

23 June 2005

SAIE-IA

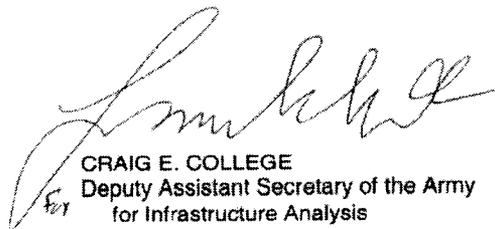
SUBJECT: Issues/Concerns/Questions on Fort McPherson, GA

Question: Headquarters Third U.S. Army occupies 172,000 SF and several mobile trailers and the plan to relocate to Shaw, AFB only provides 130,137 SF. What accounts for the downsizing?

Answer: The current space occupied by a unit was not the determining factor when estimating construction requirements. The construction at Pope AFB is based on the Army standard unit requirements found in the Army Real Property Planning System (RPLANS). These indicate that Third Army HQs requires 128,000 SF. Other administrative SF is constructed for Base Operations support functions per Air Force requirements.

Question: What is the plan for the 85 acre Lake Allatoona Recreational Area that is managed by the Fort McPherson/Gillem garrison?

Answer: There is no current plan for the Lake Allatoona Recreational Area, a Morale, Welfare and Recreation area in Northern Georgia. The area is a Non-appropriated fund facility that receives some garrison function support from Ft. McPherson. This support can be assumed by another Army installation if the Army decides it is to be retained.



CRAIG E. COLLEGE
Deputy Assistant Secretary of the Army
for Infrastructure Analysis



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

BASE SUMMARY SHEET

Fort Gillem

INSTALLATION MISSION

Fort Gillem, a 1,500-acre Military Camp, is a logistical support hub for Fort McPherson and is home to a number of tenants including organizations from the Active Component, Reserve Component, Georgia Army National Guard, and other Department of Defense and federal agencies. The fort houses the Army's Atlanta Distribution Center, the equipment concentration site #43 for the 81st Army Reserve Command, and the Army's CID Criminal Investigation Laboratory. A multi-phase capital investment program has been planned for the fort. It includes the expansion of the reserve center, the construction of a new crime investigation and forensics laboratory, and the location of a second recruitment brigade.

DOD RECOMMENDATION

Close Fort Gillem, GA. Relocate the Headquarters, 1st US Army to Rock Island Arsenal, IL. Relocate the 2nd Recruiting Brigade to Redstone Arsenal, AL. Relocate the 52nd Explosive Ordnance Disposal (EOD) Group to Fort Campbell, KY. Relocate the 81st RRC Equipment Concentration Site to Fort Benning, GA. Relocate the 3rd US Army Headquarters support office to Shaw Air Force Base, SC. Relocate the Headquarters US Forces Command (FORSCOM) VIP Explosive Ordnance Support to Pope Air Force Base, NC. Close the Army- Air Force Exchange System (AAFES) Atlanta Distribution Center and establish an enclave for the Georgia Army National Guard, the remainder of the 81st RRC units and the Criminal Investigation Division (CID) Forensics Laboratory.

DOD JUSTIFICATION

This recommendation closes Fort Gillem, an Army administrative installation and an AAFES distribution center. The recommendation moves the major tenant organizations to Rock Island Arsenal, Redstone Arsenal, Fort Benning, and Fort Campbell. It also moves small components of the Headquarters 3rd US Army and US Army Forces Command to Pope AFB and Shaw AFB. It enhances the Army's military value, is consistent with the Army's Force Structure Plan, and maintains adequate surge capabilities to address future unforeseen requirements. This closure allows the Army to employ excess capacities at installations that can accomplish more than administrative missions.

The closure of Fort Gillem also enables the stationing of its tenant units at locations that will increase their ability to associate with like units and promote coordination of efforts. Both the 52nd EOD Group and the 2nd Recruiting Brigade have regional missions in the Southeastern United States. The 52nd EOD Group was co-located with operational forces at Fort Campbell to provide training opportunities. The 2nd Recruiting Brigade is recommended to relocate to Redstone Arsenal because of its central location in the Southeast and its access to a transportation center in Huntsville, AL. The Army is converting the 1st US Army Headquarters into the single Headquarters for oversight of Reserve and National Guard mobilization and

demobilization. To support this conversion the Army decided to relocate 1st Army to Rock Island Arsenal, a central location in the United States. The 81st RRC Equipment concentration Site is relocated to Fort Benning Site where there are improved training opportunities with operational forces.

COST CONSIDERATIONS DEVELOPED BY DOD

◆ One-Time Costs:	\$56.8 million
◆ Net Savings (Cost) during Implementation:	\$85.5 million
◆ Annual Recurring Savings:	\$35.3 million
◆ Return on Investment Year:	Calendar Year (1 Year)
◆ Net Present Value over 20 Years:	\$421.5 million

MANPOWER IMPLICATIONS OF THIS RECOMMENDATION (EXCLUDES CONTRACTORS)

Baseline	<u>Military</u>	<u>Civilian</u>	<u>Students</u>
Reductions	71	211	0
Realignments	446	359	0
Total	517	570	0

MANPOWER IMPLICATIONS OF ALL RECOMMENDATIONS AFFECTING THIS INSTALLATION (INCLUDES ON-BASE CONTRACTORS AND STUDENTS)

	Out		In		Net Gain (Loss)	
	<u>Military</u>	<u>Civilian</u>	<u>Military</u>	<u>Civilian</u>	<u>Military</u>	<u>Civilian</u>
This Recommendation	(517)	(570)	6	0	(511)	(570)
Other Recommendation(s)	0	0	0	0	0	0
Total	(517)	(570)	(6)	0	(511)	(570)

ENVIRONMENTAL CONSIDERATIONS

Closure of Fort Gillem will necessitate consultations with the State Historic Preservation Office to ensure that historic properties are continued to be protected. The closure of ranges at Fort Gillem will require clearance of munitions and remediation of any munition constituents. The remediation costs for these ranges may be significant and the time required for completing remediation is uncertain. Groundwater and surface water resources will require restoration and/or monitoring to prevent further environmental impacts. Significant mitigation measures to limit releases to impaired waterways may be required at Rock Island, Fort Campbell, and Fort Benning to reduce impacts to water quality and achieve USEPA Water Quality Standards. Air Conformity determination and New Source Review and permitting effort and consultations with tribes regarding cultural resources will be required at Fort Campbell. This recommendation has the potential to impact noise and threatened and endangered species or critical habitat at Fort Campbell. An Air Conformity Analysis will be required at Fort Benning. Construction at Pope AFB may have to occur on acreage already constrained by TES. This recommendation has the

potential to impact wetlands at Pope AFB and Shaw AFB. This recommendation has no impact on dredging; marine mammals, resources, or sanctuaries; or waste management. This recommendation will require spending approximately \$1.3M for environmental compliance costs. These costs were included in the payback calculation. Fort Gillem reports \$18M in environmental restoration costs. Because the Department has a legal obligation to perform environmental restoration regardless of whether an installation is closed, realigned, or remains open, these costs were not included in the payback calculation. This recommendation does not otherwise impact the costs of environmental restoration, waste management, and environmental compliance activities. The aggregate environmental impact of all recommended BRAC actions affecting the installations in this recommendation has been reviewed. There are no known environmental impediments to implementation of this recommendation.

REPRESENTATION

Governor: Sonny Perdue
Senators: Saxby Chambliss
 Johnny Isakson
Representative: David Scott

ECONOMIC IMPACT

◆ Potential Employment Loss:	(1851) jobs (1081 direct and 734 indirect)
◆ MSA Job Base:	2,777,548 jobs
◆ Percentage:	-0.1 percent decrease
◆ Cumulative Economic Impact (Year-Year):	-0.4 percent decrease

MILITARY ISSUES

Potential mission disruption associated with the relocation of organizations and the support that they provide.

COMMUNITY CONCERNS/ISSUES

A review of community attributes revealed no significant issues regarding the ability of the infrastructures of the local communities to support missions, forces, and personnel. When moving from Fort Gillem to Rock Island Arsenal, the following local area capability improved: Cost of Living and Population. The following capabilities are less robust: Housing, Education, Employment, and Medical. When moving from Fort Gillem to Fort Campbell, the following local attributes are improved: Cost of Living and Population. The following capabilities are not as robust: Housing, Education, Employment, Medical, Safety and Transportation. When moving from Fort Gillem to Redstone Arsenal, the following local attributes are improved: Cost of Living and Population. The following capabilities are not as robust: Child Care, Housing, Medical, and Transportation. When moving from Fort Gillem to Fort Benning, the following local capability is improved: Population. The following capabilities are not as robust: Housing, Employment, Medical, and Safety. When moving from Fort Gillem to Pope AFB, the following capabilities are improved: Cost of Living and Population. The following capabilities are not as

robust: Housing, Employment, Medical, Safety and Transportation. When moving from Fort Gillem to Shaw AFB, the following local capabilities are improved: Cost of Living and Population. The following capabilities are not as robust: Housing, Education, Medical, Transportation and Safety. There are no known community infrastructure impediments to implementation of all recommendations affecting the installations in this recommendation.

ITEMS OF SPECIAL EMPHASIS

Will relocation of any of the organizations at Fort Gillem adversely affect their ability to perform their mission?

What will be the scope of the enclave that is planned for the Georgia National Guard?

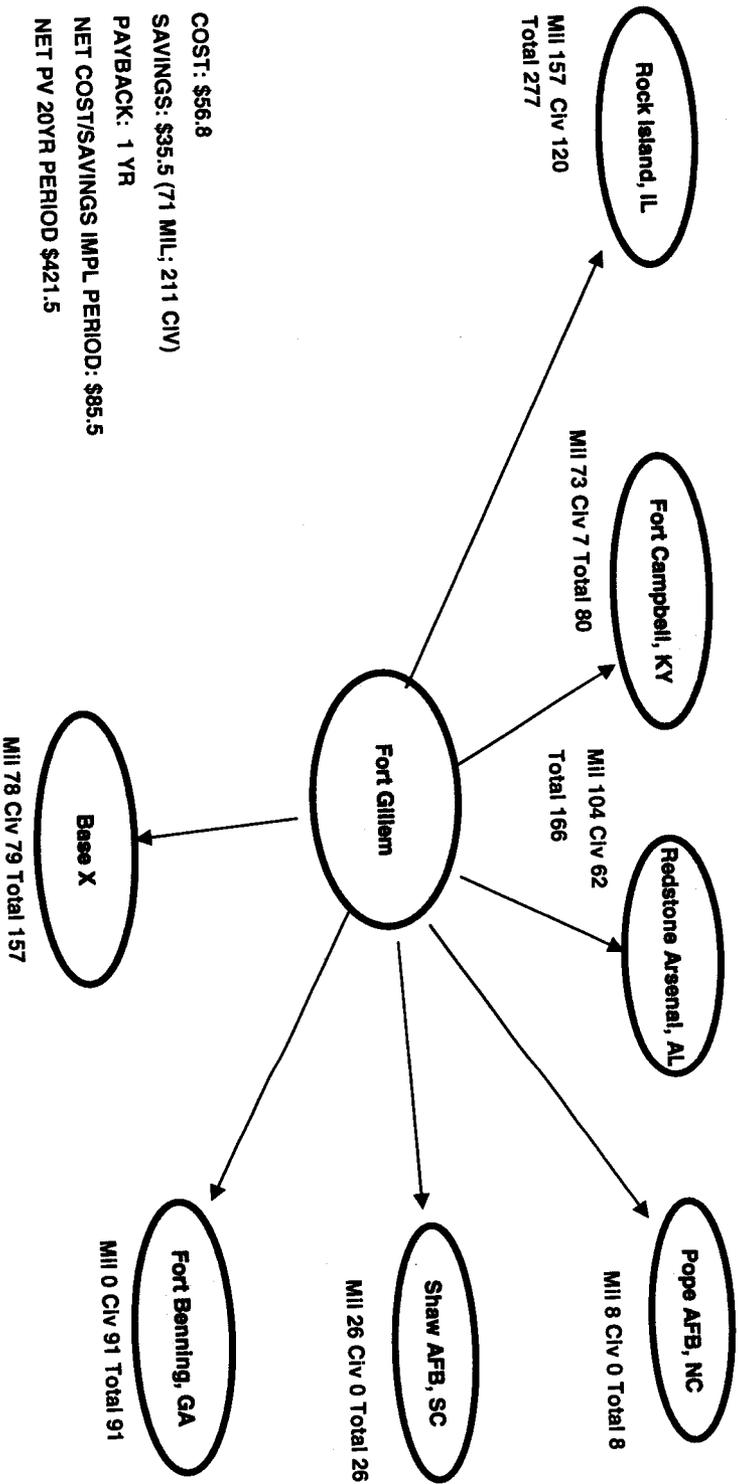
How significant will cleanup be at Fort Gillem and did the Department adequately describe the situation in its report?

What are the concerns regarding the tenants that were not addressed in the Department's report?

Donald Manuel/Army/June 1, 2005

Fort Gillem Close

Recommendation: Close Fort Gillem, GA. Relocate the Headquarters, 1st US Army to Rock Island Arsenal, IL. Relocate the 2nd Recruiting Brigade to Redstone Arsenal, AL. Relocate the 52nd Explosive Ordnance Disposal (EOD) Group to Fort Campbell, KY. Relocate the 81st RRC Equipment Concentration Site to Fort Banning, GA. Relocate the 3rd US Army Headquarters support office to Shaw Air Force Base, SC. Relocate the Headquarters US Forces Command (FORSCOM) VIP Explosive Ordnance Support to Pope Air Force Base, NC. Close the Army-Air Force Exchange System (AAFES) Atlanta Distribution Center and establish an enclave for the Georgia Army National Guard, the remainder of the 81st RRC units and the Criminal Investigation Division (CID) Forensics Laboratory.



COST: \$56.8

SAVINGS: \$35.5 (71 MIL; 211 CIV)

PAYBACK: 1 YR

NET COST/SAVINGS IMPL PERIOD: \$85.5

NET PV 20YR PERIOD: \$421.5

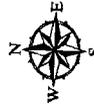
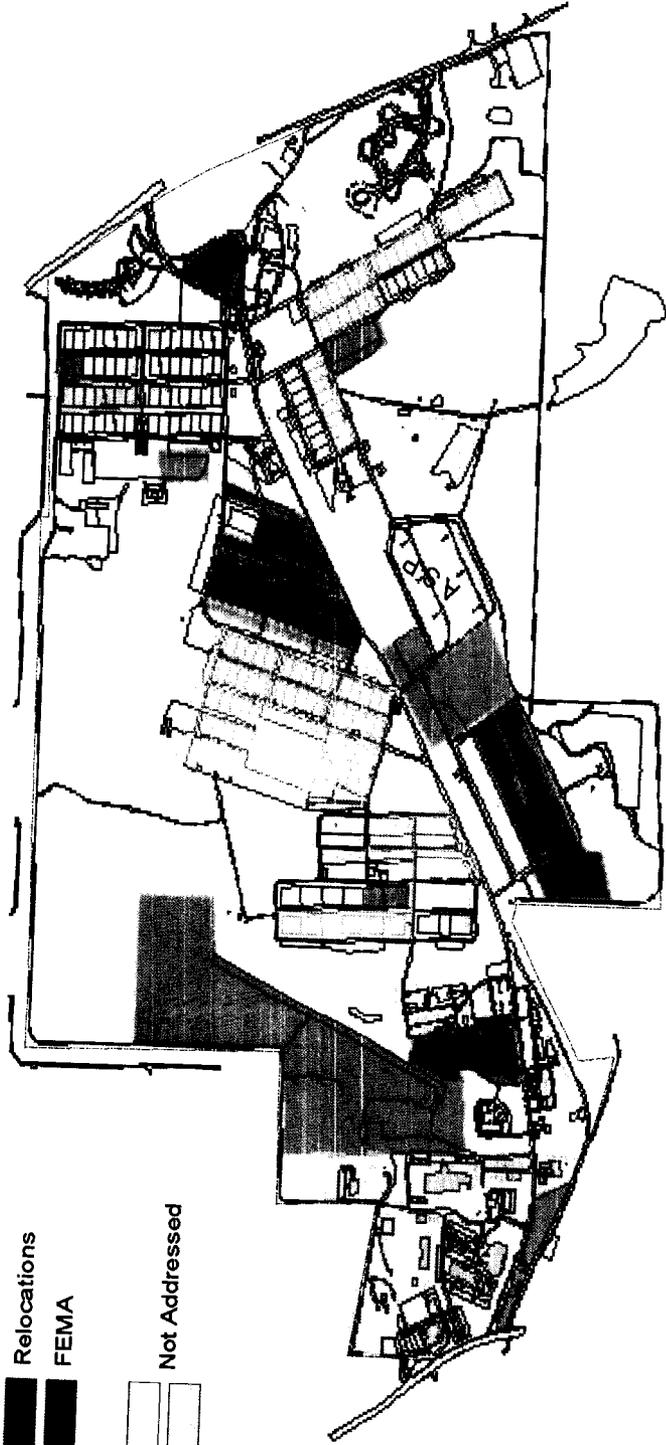
UNITS STAYING, CLOSING, RELOCATING, NOT ADDRESSED

Fort Gillem

BRAC Activities

Legend

-  Staying
-  Closing
-  Relocations
-  FEMA
-  Not Addressed



1 inch equals 800 feet

24 June 2005

BASE VISIT REPORT

FORT GILLEM, GA

10 JUNE , 2005

LEAD COMMISSIONER: The Honorable James H. Bilbray

ACCOMPANYING COMMISSIONER: None

COMMISSION STAFF: Donald Manuel & Aaron Butler

LIST OF ATTENDEES:

Attendees:

General Dan K. McNeill
The Honorable James H. Bilbray
Mr. Joe Plunkett-Director
COL Angela Manos
Ms. Patsy Jo Hilliard
Mr. Charles Hall
Mr. David Scott
MAJ Ken Casey
CSM Andrew Hall
Mr. Donald Manuel
Mr. Aaron Butler
Mr. Fred Bryant
Ms Tuere Butler
Mr. Chris Cumiskey
Mr. Patrick Moore
Mr. David Johnson
Mr. Tom Salter
Mr. Joseph Johnson
Ms. Chandra Harris
Mr. Howard Butler
MACOM & Garrison Staff

Position

FORSCOM and Installation Commander
2005 BRAC Commissioner
USA Installation Management Agency, SE Regional Office
Installation & Garrison Cdr, Forts McPherson and Gillem
Mayor, City of East Point
Mayor, City of Forest Park
Congressman, US Rep 13th District
Senator Saxby Chambliss Staffer
Command Sergeant Major, Forts McPherson and Gillem
BRAC Commission Analyst
BRAC Commission Analyst
Governor Sonny Perdue's Office
Congressman John Lewis' Staffer
Senator Isakson's Office
Governor Sonny Perdue's Office
Congressman David Scott's Staffer
Save Fort Mac & Fort Gillem Foundation
Fulton County Economic Development
Deputy Press Secretary, David Scott's Office
Deputy Garrison Commander
12 Members

BASE'S PRESENT MISSION: Fort Gillem, a 1,500-acre Military Camp, is a logistical support hub for Fort McPherson and is home to a number of tenants including organizations from the Active Component, Reserve Component, Georgia Army National Guard, and other Department of Defense and federal agencies. The fort houses the Army's Atlanta Distribution Center, the equipment concentration site #43 for the 81st Army Reserve Command, and the

24 June 2005

Army's CID Criminal Investigation Laboratory. A multi-phase capital investment program has been planned for the fort. It includes the expansion of the reserve center, the construction of a new crime investigation and forensics laboratory, and the location of a second recruitment brigade.

SECRETARY OF DEFENSE RECOMMENDATION: Close Fort Gillem, GA. Relocate the Headquarters, 1st US Army to Rock Island Arsenal, IL. Relocate the 2nd Recruiting Brigade to Redstone Arsenal, AL. Relocate the 52nd Explosive Ordnance Disposal (EOD) Group to Fort Campbell, KY. Relocate the 81st RRC Equipment Concentration Site to Fort Benning, GA. Relocate the 3rd US Army Headquarters support office to Shaw Air Force Base, SC. Relocate the Headquarters US Forces Command (FORSCOM) VIP Explosive Ordnance Support to Pope Air Force Base, NC. Close the Army- Air Force Exchange System (AAFES) Atlanta Distribution Center and establish an enclave for the Georgia Army National Guard, the remainder of the 81st RRC units and the Criminal Investigation Division (CID) Forensics Laboratory.

SECRETARY OF DEFENSE JUSTIFICATION: This recommendation closes Fort Gillem, an Army administrative installation and an AAFES distribution center. The recommendation moves the major tenant organizations to Rock Island Arsenal, Redstone Arsenal, Fort Benning, and Fort Campbell. It also moves small components of the Headquarters 3rd US Army and US Army Forces Command to Pope AFB and Shaw AFB. It enhances the Army's military value, is consistent with the Army's Force Structure Plan, and maintains adequate surge capabilities to address future unforeseen requirements. This closure allows the Army to employ excess capacities at installations that can accomplish more than administrative missions.

The closure of Fort Gillem also enables the stationing of its tenant units at locations that will increase their ability to associate with like units and promote coordination of efforts. Both the 52nd EOD Group and the 2nd Recruiting Brigade have regional missions in the Southeastern United States. The 52nd EOD Group was co-located with operational forces at Fort Campbell to provide training opportunities. The 2nd Recruiting Brigade is recommended to relocate to Redstone Arsenal because of its central location in the Southeast and its access to a transportation center in Huntsville, AL. The Army is converting the 1st US Army Headquarters into the single Headquarters for oversight of Reserve and National Guard mobilization and demobilization. To support this conversion the Army decided to relocate 1st Army to Rock Island Arsenal, a central location in the United States. The 81st RRC Equipment concentration Site is relocated to Fort Benning Site where there are improved training opportunities with operational forces.

MAIN FACILITIES REVIEWED: A tour was conducted of the entire installation and the installation's master plan was used as a guide during the tour. It was noted that most of Fort Gillem's square footage is contained in vintage WWII permanent warehousing. Army Air Force Exchange Service distribution center uses much of the warehouse area and actively employs 700-900 employees. The housing area is small with less than a dozen units. A future RCI housing privatization initiative is on hold. The 1st Army Headquarters building is the most distinguished facility on the installation and has been nominated for historic designation. The rail yard is active and is leased to Norfolk & Southern railroad and Fort Gillem has seven miles of track. FEMA has six storage sites throughout the installation where they store large numbers of trailers, mobile homes, water tankers, generators and have plans to build a FEMA

24 June 2005

Mobilization Center. The 81st RRC Equipment Concentration Site is spread out in a number of sites on the installation and a new maintenance shop for the equipment is well under construction. The new facilities housing the 52nd Explosive Ordnance Disposal Group, 3rd Medical Command, Criminal Investigation Lab the Military Enlistment Processing Center, Army Reserve Intelligence Readiness Center, DoD Mail Decontamination Center, The Forest Park Reserve Center as well as a FORSCOM intel facility and the Ammunition Supply Point.

KEY ISSUES IDENTIFIED

- Relocation of FEMA from Fort Gillem will be a significant cost to the federal government.
- 81st RRC plans to only relocate its headquarters with equipment remaining on Fort Gillem's hardstands making it difficult to envision how large the enclave will be
- The installation maintains that the cleanup costs projected for Fort Gillem only cleans the installation to industrial standards and that significant costs would be incurred to clean it to a greater standard.
- AAFES is a major employer on the installation and the economic impact of closure was not included in the DoD analysis.
- The relocation costs are significantly at variance with DoD's estimates.

INSTALLATION CONCERNS RAISED

- The COBRA report states no military construction is necessary at Rock Island for the First U.S. Army's relocation. Initial First U.S. Army visit to Rock Island indicates this is not true. The cost of replacing their 112,000 square foot building is \$42 million.
- The cost of relocating the Defense Information Systems Agency (DISA) regional communications hub located at Fort McPherson is not accounted for in the DoD analysis. The current investment stands at \$1.1 billion. DISA chose Atlanta as the location for this hub because of the significant communications infrastructure available. DISA is in the early stages of developing relocation options and decisions cannot be made until detailed research and analysis is completed.
- The BRAC 1993 Commission cost analysis of closing Forts McPherson and Gillem differs significantly from the DoD BRAC 2005 cost analysis.
- Impact of civilian workforce expertise when the Command and Control Headquarters move from Atlanta to smaller rural areas at a time when the commands are all actively engaged in the Global War on Terrorism.
- Impact to operational capabilities will be incurred by moving to an area with only regional airport capability.
- Fort Gillem borders Forest Park, Georgia, which is a Historically Underutilized Business Zone (HUB). The Garrison provides capital infusion to the community through contractual support of HUB Zone areas and contractual agreements with two apartment complexes and one hotel to provide continuing support to personnel on Temporary Change of Station at a lease cost of \$4.11 million per year.
- The Ammo Supply Point has six earth covered bunkers capable of holding various types of explosives. It is the only Army Ammo Supply Point in north Georgia and also supports the Federal Transportation Security Administration. The Ammo Supply Point is used by the Army Reserve Command, the National Guard, First Army, Third Army,

24 June 2005

81st Regional Readiness Command, 52nd Explosive Ordinance Group and other military units.

- Fort Gillem is the third largest employer in Clayton County.

COMMUNITY CONCERNS RAISED:

- Loss of a military presence in a major metropolitan area and its impact on Army recruiting of African Americans.
- Loss of military support to organizations such as FEMA and Homeland security for the Atlanta metro area.
- Loss of a military presence in a community with a major African American presence and the historical significance that the military has played in offering upward mobility opportunities to this community.
- The economic impact to the community of Forest Park which depends heavily on the economic stimulus that Fort McPherson has an unemployment rate of 8.3 percent. Loss of Fort Gillem to the City of Forest park would result in an estimated negative economic impact of \$366.2 million in this already economically depressed, predominantly minority community.
- The lack of a military presence in the City of Atlanta which is believed to be a major terrorist target. Fort McPherson has Memorandums of Agreement with the Cities of Atlanta and East Point to be first responders and augment municipal capabilities dealing with emergency situations such as the release of hazardous materials (either biological or chemical).
- The Commission should look at moving Fort McPherson's missions to Fort Gillem

REQUESTS FOR STAFF AS A RESULT OF VISIT:

- Determine if or how FEMA's relocation from Fort Gillem affects the economics of the closure
- The planned enclave needs to be better defined in order to calculate its cost and to determine how much of Fort Gillem will close under DoD's proposal.
- Determine if industrial cleanup standards are sufficient for BRAC sites.
- Determine if BRAC will have to absorb the cost of relocating AAFES.
- Determine if 1st Army's facilities at Rock Island can be occupied without construction

ADDENDUM TO BASE VISIT REPORT

FORT GILLEM, GA

The following questions were forwarded to the DoD Clearinghouse and DoD's answers are below each question. The response to these questions help resolve outstanding issues from the base visit. Based on DoD's response Rock Island Arsenal will have sufficient administrative space to accommodate 1st Army Headquarters without new construction. It is also clear from DoD's response that the Department's intent is to concentrate the enclave in the western portion of the installation where the reserve facilities are concentrated with the eastern boundary of the enclave including the new Criminal Investigation Lab. Funds to close AAFES are included in DoD's analysis and other issues would be resolved during implementation.

24 June 2005

24 June 2005



DEPARTMENT OF THE ARMY
OFFICE OF THE ASSISTANT SECRETARY
INSTALLATIONS AND ENVIRONMENT
110 ARMY PENTAGON
WASHINGTON DC 20310-0110

SAIE-IA

MEMORANDUM FOR Army Team Leader, BRAC Commission

SUBJECT: Issues/Concerns/Questions on Fort Gillem, GA

The Commission requested a TABS response to several questions regarding the recommendation to close Ft. Gillem, GA.

Question: First U.S. Army's relocation to Rock Island Arsenal indicates that no construction or renovation is required to replace their current 112,000 SF headquarters building. Can the Department verify that this is a correct assumption?

Answer: Yes, this assumption is correct. Rock Island Arsenal currently has 547,000 SF of excess administrative space. In addition, several administrative Headquarters move off of the installation providing a greater amount of available space.

Question: FEMA's has a significant amount of equipment stored throughout Fort Gillem. What is the Department's plan for FEMA? Remain in the enclave or relocate? Will relocation be a BRAC cost or FEMA's?

Answer: The closure recommendation does not include FEMA in the enclave. The final disposition of FEMA and any costs to relocate will be determined by FEMA and DoD during the implementation of the recommendation.

Question: The 81st RRC plans to leave its equipment at Fort Gillem and only move its headquarters. The equipment is spread throughout Fort Gillem on various hardstands. Was it the Department's intent that the equipment remain and if so it will be consolidated in the enclave?

Answer: The close Ft. Gillem recommendation moves the 81st RRC Equipment Concentration Site and all of the associated equipment to Ft. Benning, GA. Any equipment associated with the Forrest Park USAR Center will remain in the enclave.

Question: We understand that Fort Gillem can only be cleaned up to industrial standards. Is this level of cleanup sufficient for BRAC closure sites?

24 June 2005

SAIE-IA

SUBJECT: Issues/Concerns/Questions on Fort Gillem, GA

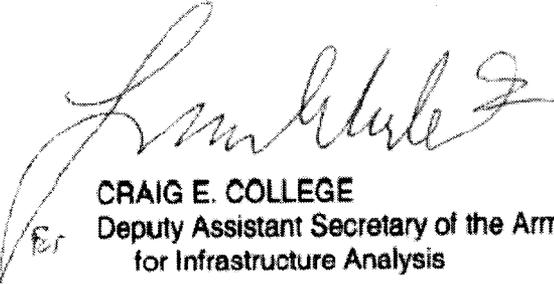
Answer: The level of environmental clean-up at Ft. Gillem will be based on the types of contaminants present and the eventual use of the land. The Assistant Chief of Staff for Installation Management (ACSIM) BRAC environmental office can answer this more fully.

Question: Does the Department plan to relocate AAFES and were the costs considered in the closure decision?

Answer: The Department does not plan to relocate AAFES. AAFES would close the distribution center at Ft. Gillem. \$10.5 Million was included in the Army analysis to account for personnel separation costs for NAF employees due to the closure.

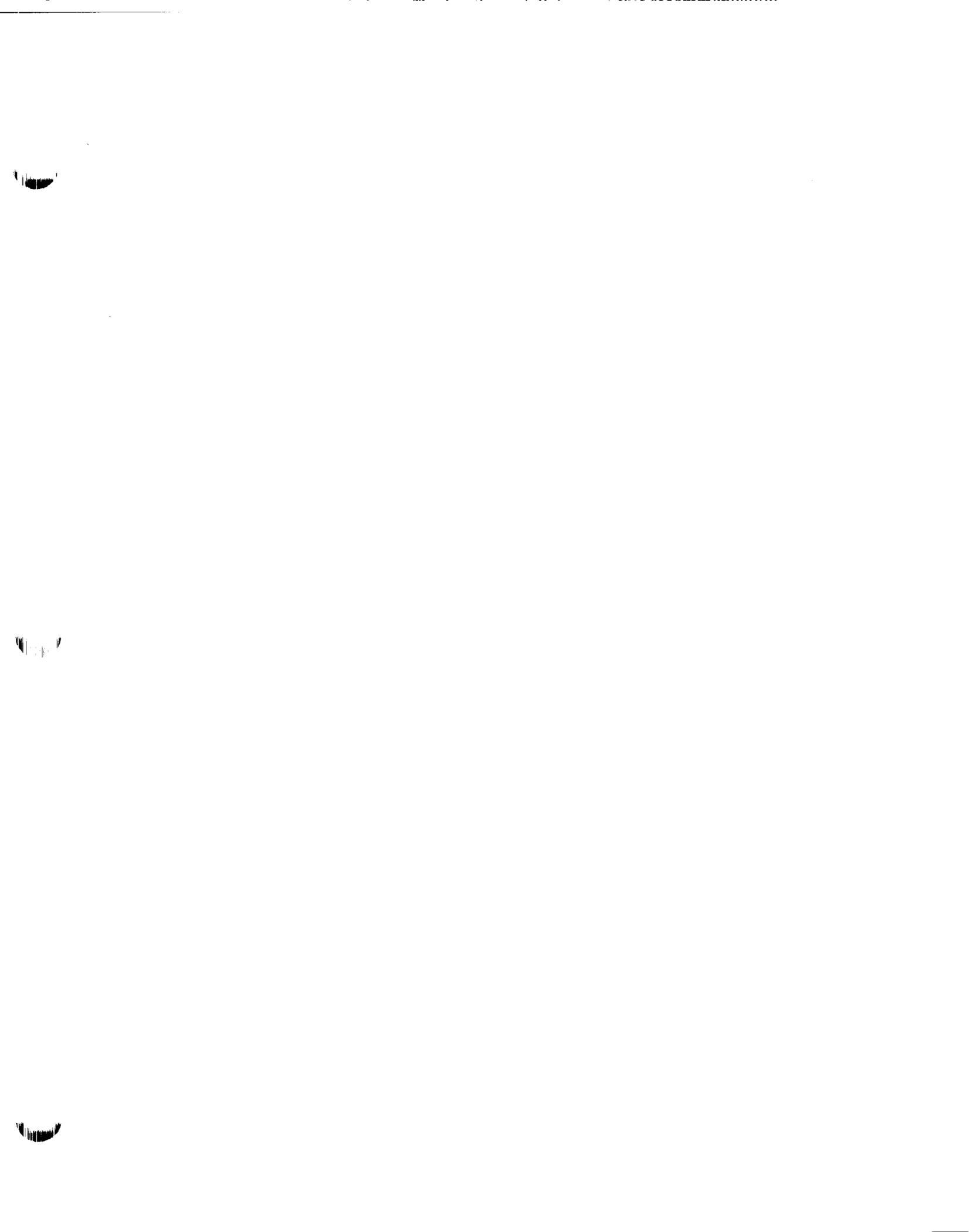
Question: Will the ammunition supply point at Fort Gillem remain in the enclave?

Answer: The closure recommendation does not include the ASP in the enclave. The disposition of the ASP will be determined during implementation.



Er

CRAIG E. COLLEGE
Deputy Assistant Secretary of the Army
for Infrastructure Analysis



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

BASE SUMMARY SHEET

NAS Atlanta

INSTALLATION MISSION

- The mission of Naval Air Station Atlanta is to provide readiness training for assigned active duty and selected reserve personnel while maintaining full commitment to support the requirements of tenant commands and the fleet.
- Major Commands are: VR-46, MAG-42, CAG-20, VMFA-142, VAW-77, RIPO/RIAC-14, HMLA-773, MWSS-472 and 4th LAAD. NAS Atlanta also provides support to Navy/Marine Corps Reserve Center and the Naval Air Reserve Center.

DoD RECOMMENDATION

- Close Naval Air Station Atlanta, GA.
- Relocate its aircraft and necessary personnel, equipment and support to Naval Air Station Joint Reserve Base New Orleans, LA; Naval Air Station Joint Reserve Base Fort Worth, TX; and Robins Air Force Base, Robins, GA.
- Relocate Reserve Intelligence Area 14 to Fort Gillem, Forest Park, GA.
- Relocate depot maintenance Aircraft Components, Aircraft Engines, Fabrication and Manufacturing, and Support Equipment in support of F/A-18, C-9 and C-12 aircraft to Fleet Readiness Center West Site Fort Worth at Naval Air Station Joint Reserve Base Fort Worth, TX.
- Relocate intermediate maintenance in support of E-2C aircraft to Fleet Readiness Center Mid-Atlantic Site New Orleans at Naval Air Station Joint Reserve Base New Orleans, LA.
- Consolidate the Naval Air Reserve Atlanta with Navy Marine Corps Reserve Center Atlanta located at Dobbins Air Reserve Base, Marietta, GA.
- Retain the Windy Hill Annex (for 4th LAAD and MWSS-472).

DoD JUSTIFICATION

- Reduces excess capacity while maintaining reserve forces in regions with favorable demographics.
- The aviation assets will be located closer to their theater of operations and/or will result in increased maintenance efficiencies and operational synergies.
- Relocating Reserve Intelligence Area 14 to Fort Gillem creates synergies with joint intelligence assets while maintaining the demographic base offered by the Atlanta area for this function.

- The Fleet Readiness Center portion of this recommendation realigns and merges depot and intermediate maintenance activities. It supports both DoD and Navy transformation goals by reducing the number of maintenance levels and streamlining the way maintenance is accomplished with associated significant cost reductions.

COST CONSIDERATIONS DEVELOPED BY DoD

- One-Time Costs: \$ 43.0 million
- Net Savings (Cost) during Implementation: \$ 289.9 million
- Annual Recurring Savings: \$ 66.1 million
- Return on Investment Year: Immediate
- Net Present Value over 20 Years: \$ 910.9 million

MANPOWER IMPLICATIONS OF THIS RECOMMENDATION (EXCLUDES CONTRACTORS)

	<u>Military</u>	<u>Civilian</u>	<u>Students</u>
Baseline (2005 COBRA)	1295	156	
Reductions			
Realignments	-1274	-156	
Total	21	0	

MANPOWER IMPLICATIONS OF ALL RECOMMENDATIONS AFFECTING THIS INSTALLATION (INCLUDES ON-BASE CONTRACTORS AND STUDENTS)

	<u>Out</u>		<u>In</u>		<u>Net Gain (Loss)</u>	
	<u>Military</u>	<u>Civilian</u>	<u>Military</u>	<u>Civilian</u>	<u>Military</u>	<u>Civilian</u>
This Recommendation	-1274	-156			-1274	-224 (68) *
Other						
Dobbins Air Reserve base			+64	+8	+64	+8
Total	-1274	-156	+64	+8	-1210	-216(68)

* (68) Net Mission Contractor Personnel

ENVIRONMENTAL CONSIDERATIONS

- **Environmental Impact:** There are no known environmental impediments to implementation of this recommendation. The aggregate environmental impact of all recommended BRAC actions affecting the installations in this recommendation has been reviewed and is located at TAB C.

REPRESENTATION

Governor: Sonny Perdue (R)

Senators: Saxby Chambliss (R)
Johnny Isakson (R)

Representative: Phil Gingrey (R) 11th District
Tom Price, 6th District

ECONOMIC IMPACT

- Potential Employment Loss: 2196 jobs (1430 direct and 766 indirect)
- MSA Job Base: 2,777,548 jobs
- Percentage: 0.1 percent decrease

MILITARY ISSUES

- Also closing Ft McPherson (4141) and Ft Gillem (1081)
- According to Navy/Marine Corps BRAC staff, Reserve leadership informed on pending closure of several Reserve bases and concurred that NAS Atlanta was least painful due to serious encroachment problems in the surrounding Atlanta metropolitan areas.
- Reduced combat readiness of Reserve units transferred to areas that cannot support personnel requirements.
- Dobbins AFB remains open

COMMUNITY CONCERNS/ISSUES

- No specific issues have surfaced yet, other than the economic impact of losing jobs in the Atlanta area. Local press releases provided at TAB G

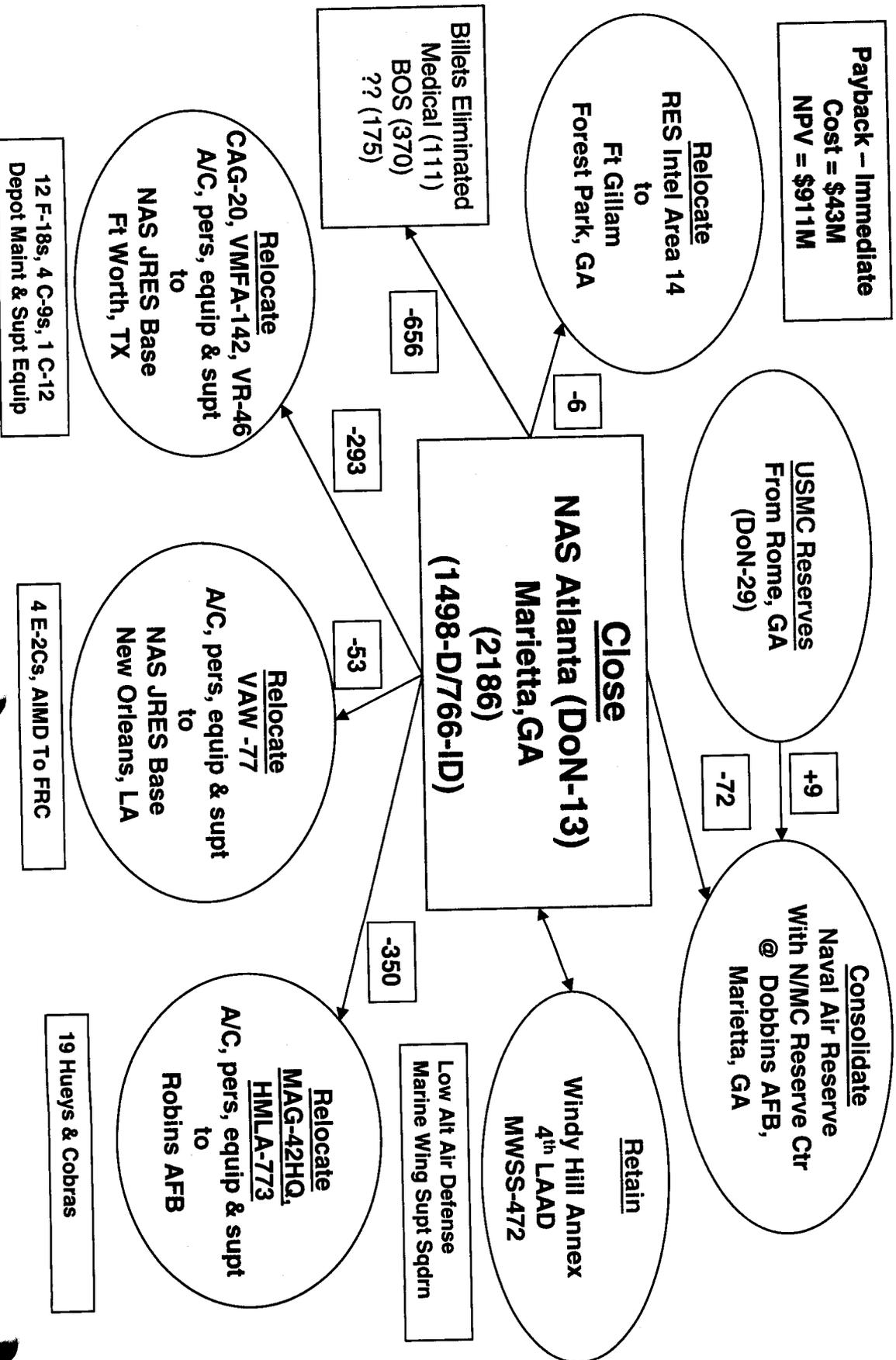
ITEMS OF SPECIAL EMPHASIS

- Reserve personnel demographics
- Remaining base infrastructure
- Unique reserve assets and capabilities
- Airspace issues

Bill Fetzer/Navy/23 May 2005

Recommendation for Closure NAS Atlanta, GA

Related Issues:
Ft McPherson Closing (4141-D)
Ft Gilliam Closing (1081-D)



Naval Air Station Atlanta, GA Recommendation for Closure

Recommendation: Close Naval Air Station Atlanta, GA. Relocate its aircraft and necessary personnel, equipment and support to Naval Air Station Joint Reserve Base New Orleans, LA; Naval Air Station Joint Reserve Base Fort Worth, TX; and Robins Air Force Base, Robins, GA. Relocate Reserve Intelligence Area 14 to Fort Gillem, Forest Park, GA. Relocate depot maintenance Aircraft Components, Aircraft Engines, Fabrication and Manufacturing, and Support Equipment in support of F/A-18, C-9 and C-12 aircraft to Fleet Readiness Center West Site Fort Worth at Naval Air Station Joint Reserve Base Fort Worth, TX. Relocate intermediate maintenance in support of E-2C aircraft to Fleet Readiness Center Mid-Atlantic Site New Orleans at Naval Air Station Joint Reserve Base New Orleans, LA. Consolidate the Naval Air Reserve Atlanta with Navy Marine Corps Reserve Center Atlanta located at Dobbins Air Reserve Base, Marietta, GA. Retain the Windy Hill Annex.

Justification: This recommendation reduces excess capacity while maintaining reserve forces in regions with favorable demographics. The aviation assets will be located closer to their theater of operations and/or will result in increased maintenance efficiencies and operational synergies. Relocating Reserve Intelligence Area 14 to Fort Gillem creates synergies with joint intelligence assets while maintaining the demographic base offered by the Atlanta area for this function. The Fleet Readiness Center portion of this recommendation realigns and merges depot and intermediate maintenance activities. It supports both DoD and Navy transformation goals by reducing the number of maintenance levels and streamlining the way maintenance is accomplished with associated significant cost reductions.

Payback: The total estimated one-time cost to the Department of Defense to implement this recommendation is \$43.0M. The net of all costs and savings to the Department during the implementation period is a savings of \$289.9M. Annual recurring savings to the Department after implementation are \$66.1M with an immediate payback expected. The net present value of the costs and savings to the Department over 20 years is a savings of \$910.9M.

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 2,186 jobs (1,420 direct jobs and 766 indirect jobs) over the 2006-2011 period in the Atlanta-Sandy Springs-Marietta, GA, Metropolitan Statistical Area, which is less than 0.1 percent of economic area employment. The aggregate economic impact of all recommended actions on this economic region of influence was considered and is at Appendix B of Volume I.

Community Infrastructure Assessment: A review of community attributes indicates no issues regarding the ability of the infrastructure of the communities to support missions, forces, and personnel. There are no known community infrastructure impediments to implementation of all recommendations affecting the installations in this recommendation.

Environmental Impact: Naval Air Station Joint Reserve Base Fort Worth, TX, is in Serious Non-attainment for Ozone (1-Hour) and an Air Conformity Determination may be required. There are potential impacts to waste management. Naval Air Station Joint Reserve Base New Orleans, LA is in Attainment. Robins Air Force Base, GA, is in Attainment. There are potential impacts to cultural, archeological, tribal resources; land use constraints or sensitive resource areas; noise; waste management; water resources; and wetlands. No impacts are anticipated for the resource areas of dredging, marine mammals, resources, or sanctuaries; or threatened and endangered species. For Fort Gillem, GA, and Dobbins Air Reserve Base, GA, there are no anticipated impacts regarding the resource areas of air quality; cultural, archeological, tribal resources; dredging; land use constraints or sensitive resource areas; marine mammals, resources, or sanctuaries; noise; threatened and endangered species; waste management; water resources; or wetlands. This recommendation indicates impacts of costs at the installations involved, which reported \$0.2M in costs for waste management and environmental compliance. These costs were included in the payback calculation. This recommendation does not otherwise impact the costs of environmental restoration, waste management or environmental compliance activities. The aggregate environmental impact of all recommended BRAC actions affecting the installations in this recommendation has been reviewed. There are no known environmental impediments to implementation of this recommendation.

BASE VISIT REPORT

NAS Atlanta
25 May 2005

LEAD COMMISSIONER: ADM Gehman

COMMISSION STAFF: William Fetzer, Senior Navy/Marine Corps Analyst

LIST OF ATTENDEES:

CAPT King - Commanding Officer, NAS Atlanta & Naval Air Reserve
CDR Bruni – Executive Officer, NAS Atlanta
CDR Ruppel – Executive Officer, Naval Air Reserve
COL Canty – Commanding Officer MAG-42
CAPT Cross – Commander, Carrier Air Group (CAG-20)
CDR Cassidy – Commanding Officer, VR-46
CDR Opatz – Executive Officer, VAW-77
Congressman Phil Gingrey - 11th District, Georgia
Mr. Patrick Moore – Deputy Chief of Staff, Governor Perdue, Georgia
Mr. Jim Irwin – Senior LA to Rep Gingrey
Mr. Chris Cumiskey – SEN Isakson's Office
Mr. Clyde Taylor – SEN Chambliss' Office
Don Beaver - Cobb County Chamber of Commerce

BASE'S PRESENT MISSION:

- The mission of Naval Air Station Atlanta is to provide readiness training for assigned active duty and selected reserve personnel while maintaining full commitment to support the requirements of tenant commands and the fleet.
- Tenant Commands include:
 - VR-46 Reserve C-9 Transport Squadron
 - MAG-42 Marine Air Group Headquarters Staff
 - CAG-20 Commander Reserve Air Group 20 Staff
 - VMFA-142 Marine Corps Reserve F-18 Squadron
 - VAW-77 Reserve Navy E-2 Airborne Early Warning Squadron
 - RIPO/RIAC-14 Reserve Intelligence Unit
 - HMLA-773 Marine Corps Reserve Helicopter Squadron
 - MWSS-472 Marine Wing Support Squadron
 - 4th LAAD Low Altitude Air Defense Unit (Stinger Missiles)
- NAS Atlanta also provides support to Navy/Marine Corps Reserve Center and the Naval Air Reserve Center.

SECRETARY OF DEFENSE RECOMMENDATION:

- Close Naval Air Station Atlanta, GA.
- Relocate its aircraft and necessary personnel, equipment and support to Naval Air Station Joint Reserve Base New Orleans, LA; Naval Air Station Joint Reserve Base Fort Worth, TX; and Robins Air Force Base, Robins, GA.
- Relocate Reserve Intelligence Area 14 to Fort Gillem, Forest Park, GA.
- Relocate depot maintenance Aircraft Components, Aircraft Engines, Fabrication and Manufacturing, and Support Equipment in support of F/A-18, C-9 and C-12 aircraft to Fleet Readiness Center West Site Fort Worth at Naval Air Station Joint Reserve Base Fort Worth, TX.
- Relocate intermediate maintenance in support of E-2C aircraft to Fleet Readiness Center Mid-Atlantic Site New Orleans at Naval Air Station Joint Reserve Base New Orleans, LA.
- Consolidate the Naval Air Reserve Atlanta with Navy Marine Corps Reserve Center Atlanta located at Dobbins Air Reserve Base, Marietta, GA.
- Retain the Windy Hill Annex as a small, equipment storage and staging site for MWSS-472 (Marine Wing Support Squadron) and the 4th LAAD (Low Altitude Air Defense Unit).

SECRETARY OF DEFENSE JUSTIFICATION:

- Reduces excess capacity while maintaining reserve forces in regions with favorable demographics.
- The aviation assets will be located closer to their theater of operations and/or will result in increased maintenance efficiencies and operational synergies.
- Relocating Reserve Intelligence Area 14 to Fort Gillem creates synergies with joint intelligence assets while maintaining the demographic base offered by the Atlanta area for this function.
- The Fleet Readiness Center portion of this recommendation realigns and merges depot and intermediate maintenance activities. It supports both DoD and Navy transformation goals by reducing the number of maintenance levels and streamlining the way maintenance is accomplished with associated significant cost reductions.

MAIN FACILITIES REVIEWED:

- NAS Atlanta and assigned Medical and Dental facility physically located on the Dobbins Air Force Base side (northwest) of the airfield.

Note: Dobbins AFB is not closing, but the Navy medical and dental facility is listed for closure.

KEY ISSUES IDENTIFIED

- **Reserve personnel demographics.** When the Reserve Squadrons relocate to a new base, there is concern that the Selected Reserve (SELRES) personnel who are affected may choose to leave the service, causing a gap in the squadron's manning and operational readiness until new members can be recruited and trained. Additionally, the receiving bases may not have sufficient personnel assets for recruitment and training.
- **Unique Navy/Marine Corps Reserve assets and capabilities.** The NAS Atlanta Navy/Marine Corps Reserve squadrons provide combat ready forces that are presently engaged in the Global War on Terror in the Mideast and monitoring and deterring the drug trafficking along the southern US coast.
- **Remaining base infrastructure.** Because the Navy inhabits only 166 acres of the whole Dobbins Air Force Base, the estimated \$ 900 million savings in personnel costs and base infrastructure support that the Navy realizes will be significantly offset by the increased costs that the USAF will accrue if they reoccupy the facilities that the Navy/Marine Corps units vacate.

INSTALLATION CONCERNS RAISED

- The Reserve demographics of the receiving sites for the relocated Navy and Marine Corps units may not support personnel requirements for the affected units, causing some loss of military readiness.
- COBRA savings cost data for military personnel positions eliminated at NAS Atlanta may be overstated.
- Functional facilities synergy between NAS Atlanta and Dobbins AFB may preclude total closure of the fence line at NAS Atlanta (i.e. the family support facilities and other hangars and ramps located at NAS Atlanta may require Dobbins AFB to retain recently constructed buildings resulting in little or no real savings to DoD in base support and operating costs).
- Loss of full time Navy medical and dental personnel may affect the medical readiness of the estimated 3000 remaining Navy and Marine Corps Reserve Augmentee personnel as well as the Dobbins Air Force personnel.

COMMUNITY CONCERNS RAISED:

- Loss of local civilian jobs.

REQUESTS FOR STAFF AS A RESULT OF VISIT:

- A staff visit was conducted by Bill Fetzer prior to Commissioner's visit with appropriate contact information exchanged. The Commanding Officer made no requests for additional visits.



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

BASE SUMMARY SHEET

Naval Supply Corps School (NSCS) Athens, GA

INSTALLATION MISSION

- NSCS provides professional development through logistics, administrative and media training for DOD and international personnel.

DOD RECOMMENDATION

- Close the naval installation at Athens, GA. Relocate the Navy Supply Corps School and the Center for Service Support to Naval Station Newport, RI. Disestablish the Supply Corps Museum.

DOD JUSTIFICATION

- This recommendation closes a single-function installation and relocates its activities to a multi-functional installation with higher military value. Naval Station Newport has a significantly higher military value than NSCS and the capacity to support the NSCS training mission with existing infrastructure, making relocation of NSCS to Naval Station Newport desirable and cost efficient. Relocation of this function support the Department of the Navy initiative to create a center for officer training at Naval Station Newport.
- Center for Service Support, which establishes curricula for other service support training, is relocated to Naval Station Newport with the NSCS to capitalize on existing resource and personnel efficiencies.

COST CONSIDERATIONS DEVELOPED BY DOD

- One-Time Costs: \$ 23.8 million
- Net Savings (Cost) during Implementation: \$ 13.6 million
- Annual Recurring Savings: \$ 3.5 million
- Return on Investment Year: Calendar Year (+7)
- Net Present Value over 20 Years: \$ 21.8 million

MANPOWER IMPLICATIONS OF THIS RECOMMENDATION (EXCLUDES CONTRACTORS)

Baseline	<u>Military</u>	<u>Civilian</u>	<u>Students</u>
Reductions	393	108	
Realignments	4	0	
Total			

MANPOWER IMPLICATIONS OF ALL RECOMMENDATIONS AFFECTING THIS INSTALLATION (INCLUDES ON-BASE CONTRACTORS AND STUDENTS)

	Out		In		Net Gain (Loss)	
	<u>Military</u>	<u>Civilian</u>	<u>Military</u>	<u>Civilian</u>	<u>Military</u>	<u>Civilian</u>
This Recommendation	393	108	4	0	389	108
Other Recommendation(s)	NA					
Total	393	108	4	0	389	108

* There are also 16 mission contractors.

ENVIRONMENTAL CONSIDERATIONS

- Naval Station Newport, RI is in a Serious Non-attainment for Ozone (1-Hour), however, an Air Conformity Determination will not be required. There are potential impacts for cultural, archeological, or tribal resources; and water resources. No impacts are anticipated for dredging; land use constraints or sensitive resource areas; marine mammals, resources, or sanctuaries; noise; threatened an endangered species; waste management; or wetlands. This recommendation will impact environmental costs at the installation involved, which reported \$0.03 M in costs for waste management and environmental compliance. These costs were included in the payback calculation. This recommendation does not otherwise impact the costs of environmental restoration, waste management or environmental compliance activities. The aggregate environmental impact of all recommended BRAC actions affecting the installation in this recommendation has been reviewed. **There are no known environmental impediments to implementation of this recommendation.**

REPRESENTATION

Governor: Sonny Perdue
 Senators: Saxby Chambliss and Johnny Isakson

Representative: John Barrow

ECONOMIC IMPACT

- Potential Employment Loss: 513 jobs (513 direct and ____ indirect)
- MSA Job Base: 95,829 jobs
- Percentage: 0.9 percent decrease
- Cumulative Economic Impact (Year-Year): ____ percent decrease

MILITARY ISSUES

- Collocating NSCS with Naval Officer Candidate School, located on the Newport facility, could eliminate some PCS costs for graduates who go directly to NSCS.

COMMUNITY CONCERNS/ISSUES

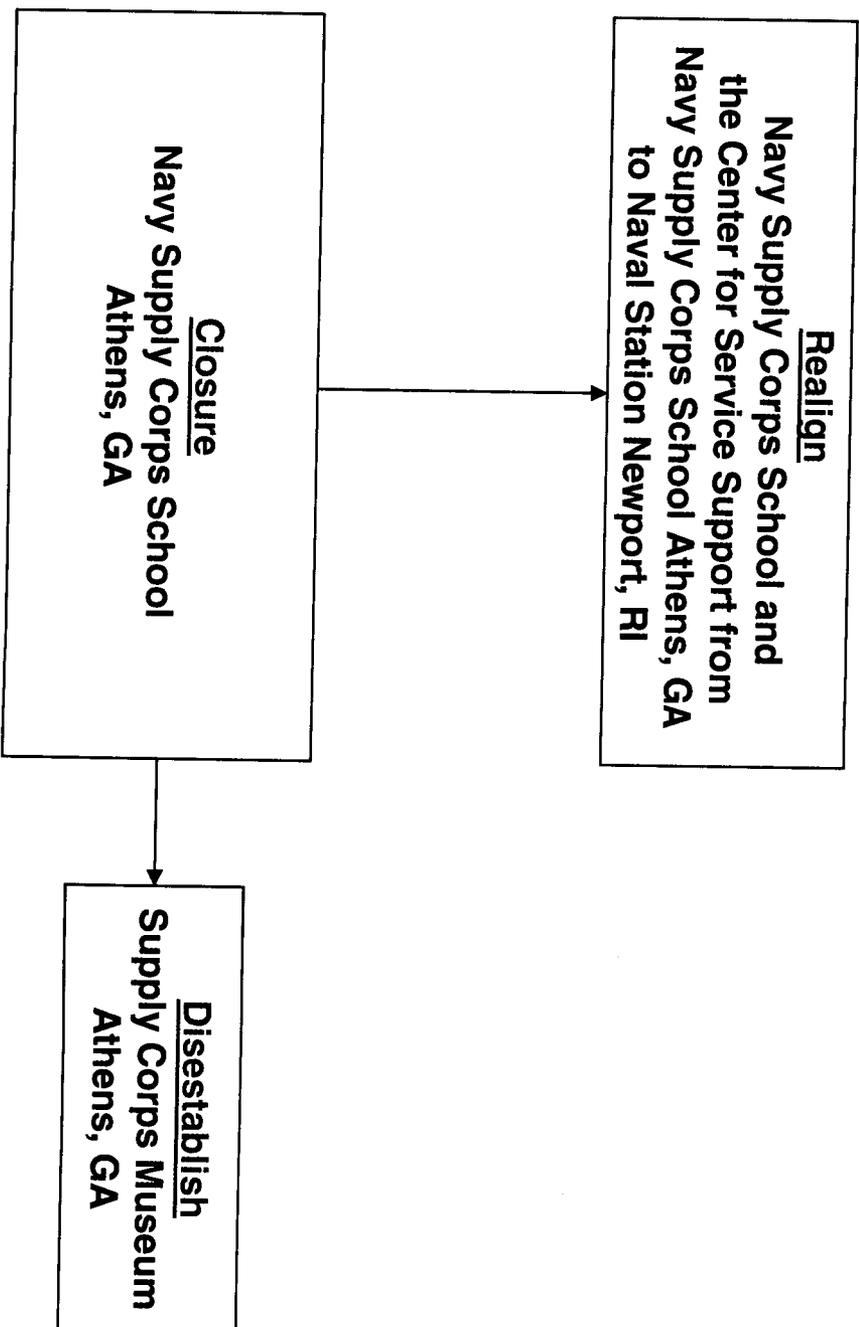
- Per diem and housing costs are significantly higher in Newport than in Athens.
- Naval War College lacks sufficient accommodations, including officer housing and both officer and enlisted TDY and bachelor accommodations.
- Staff comment – collocating NSCS with a Norfolk metropolitan area command would eliminate about the same number of PCS moves as would Newport and significantly more TDY travel and per diem than would Newport. In addition, locating in Norfolk would facilitate training through easy access to fleet resources.

ITEMS OF SPECIAL EMPHASIS

- -

David Epstein/Navy/May 25

**Recommendation for Closure
Navy Supply Corps School
Athens, GA**



Recommendation for Closure Navy Supply Corps School Athens, GA

Recommendation: Close the naval installation at Athens, GA. Relocate the Navy Supply Corps School and the Center for Service Support to Naval Station Newport, RI. Disestablish the Supply Corps Museum.

Justification: This recommendation closes a single-function installation and relocates its activities to a multi-functional installation with higher military value. Naval Station Newport has a significantly higher military value than Navy Supply Corps School and the capacity to support the Navy Supply Corps School training mission with existing infrastructure, making relocation of Navy Supply Corps School to Naval Station Newport desirable and cost efficient. Relocation of this function supports the Department of the Navy initiative to create a center for officer training at Naval Station Newport. Center for Service Support, which establishes curricula for other service support training, is relocated to Naval Station Newport with the Navy Supply Corps School to capitalize on existing resource and personnel efficiencies. Relocation of the Navy Supply Corps School and Center for Service Support to Naval Station Newport removes the primary mission from the naval installation at Athens and removes or relocates the entirety of the Navy workforce at the naval installation at Athens, except for those personnel associated with base support functions. As a result, retention of the naval installation at Athens is no longer required.

Payback: The total estimated one-time cost to the Department of Defense to implement this recommendation is \$23.8M. The net of all costs and savings to the Department during the implementation period is a cost of \$13.6M. Annual recurring savings to the Department after implementation are \$3.5M with a payback expected in 7 years. The net present value of the costs and savings to the Department over 20 years is a savings of \$21.8M.

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 831 jobs (513 direct jobs and 318 indirect jobs) over the 2006-2011 period in the Athens-Clark County, GA, Metropolitan Statistical Area, which is 0.9 percent of economic area employment. The aggregate economic impact of all recommended actions on this economic region of influence was considered and is at Appendix B of Volume I.

Community Infrastructure Assessment: A review of community attributes indicates no issues regarding the ability of the infrastructure of the communities to support missions, forces, and personnel. There are no known community infrastructure impediments to implementation of all recommendations affecting the installations in this recommendation.

Environmental Impact: Naval Station Newport, RI, is in Serious Non-attainment for Ozone (1-Hour), however, an Air Conformity Determination will not be required. There are potential impacts for cultural, archeological, or tribal resources; and water resources. No impacts are anticipated for dredging; land use constraints or sensitive resource areas; marine mammals, resources, or sanctuaries; noise; threatened and endangered species; waste management; or wetlands. This recommendation will impact environmental costs at the installations involved,

which reported \$0.03M in costs for waste management and environmental compliance. These costs were included in the payback calculation. This recommendation does not otherwise impact the costs of environmental restoration, waste management or environmental compliance activities. The aggregate environmental impact of all recommended BRAC actions affecting the installations in this recommendation has been reviewed. There are no known environmental impediments to implementation of this recommendation.

BASE VISIT REPORT

NAVY SUPPLY CORPS SCHOOL (NSCS)

May 25, 2005

LEAD COMMISSIONER: Admiral Harold W. Gehman Jr., USN (Ret)

ACCOMPANYING COMMISSIONER: None

COMMISSION STAFF: David Epstein

LIST OF ATTENDEES: CAPT Brian D. Sheppard (Commanding Officer, NSCS); CAPT Robert L. Monette (Commanding Officer, Center for Service Support). The names and phone numbers of the other participants are listed on an enclosure that is in the file.

BASE'S PRESENT MISSION: NSCS provides professional development through logistics, administrative and media training for DOD and international personnel. Besides the six-month basic course, whose students are primarily newly commissioned ensigns, there are a variety of short courses and an executive development course given four times each year. The Center for Service Support, which is collocated with NSCS, is the next higher office in the NSCS organization and it commands several "schools." CSS provides human performance solutions that meet the needs of the fleet using the most relevant and efficient delivery methods for continuous personal and professional development of Administrative, Media and Logistics professionals. The CSS is the only place in the Navy that designs training in those three areas. The courses themselves may be delivered elsewhere.

SECRETARY OF DEFENSE RECOMMENDATION: Close the naval installation at Athens, GA. Relocate the Navy Supply Corps School and the Center for Service Support to Naval Station Newport, RI. Disestablish the Supply Corps Museum.

SECRETARY OF DEFENSE JUSTIFICATION:

- This recommendation closes a single-function installation and relocates its activities to a multi-functional installation with higher military value. Naval Station Newport has a significantly higher military value than NSCS and the capacity to support the NSCS training mission with existing infrastructure, making relocation of NSCS to Naval Station Newport desirable and cost efficient. Relocation of this function support the Department of the Navy initiative to create a center for officer training at Naval Station Newport.

- Center for Service Support, which establishes curricula for other service support training, is relocated to Naval Station Newport with the NSCS to capitalize on existing resource and personnel efficiencies.

MAIN FACILITIES REVIEWED:

All of the facilities lie on an approximately 12 block residential area in Athens, GA. The commanding officer of NSCS is also the base commander. We visited two buildings on base, in addition to the one that houses the CSS and NSCS command offices.

The Executive Development Program occupies part of one building and includes a main meeting room, break-out rooms, facilities for group meals, and participant accommodations.

We also visited one of the classroom buildings where we toured a Marine Corps training facility for computer maintenance, and a Distance Training facility.

KEY ISSUES IDENTIFIED:

- BRAC Staff comment – collocating NSCS with a fleet concentration area might eliminate about the same number of PCS moves as would Newport and significantly more TDY travel and per diem than would Newport. In addition, locating in Norfolk could facilitate training through easy access to fleet resources.
- BRAC Staff comment – Elimination of military personnel is an illusion as the Navy does not reduce end strength, but instead moves personnel occupying the eliminated billets to different commands.
- Commissioner Gehman appeared to concur in the issue of savings associated with military personnel. Before the visit he seemed to think that this was an “open and shut” case. However, during the visit he appeared quite concerned that the Navy had underestimated the costs associated with operating in Newport.
- COBRA data shows 52 positions eliminated and 449 positions realigned for a total of 501 positions. However, the “Recommendation for Closure” shows 513 direct jobs as the maximum potential reduction – clarification is needed.
- The COBRA shows four enlisted personnel reported to Athens in 2009. An explanation or correction appears in order.
- USMC training for junior enlisted could be sent elsewhere according to the deputy director of the Marine Corps contingent. The Commanding Officer of NSCS said that the Marines could be sent elsewhere, but that it would probably be necessary to procure additional computer equipment. The USMC Commander confirmed that his unit has no particular ties to NSCS, but rather to Marine Corps aviation.
- There are very close ties between community, which provides fire protection and other services, and the Command.

INSTALLATION CONCERNS RAISED

- Per diem, housing costs, and civilian pay are significantly higher in Newport than in Athens.

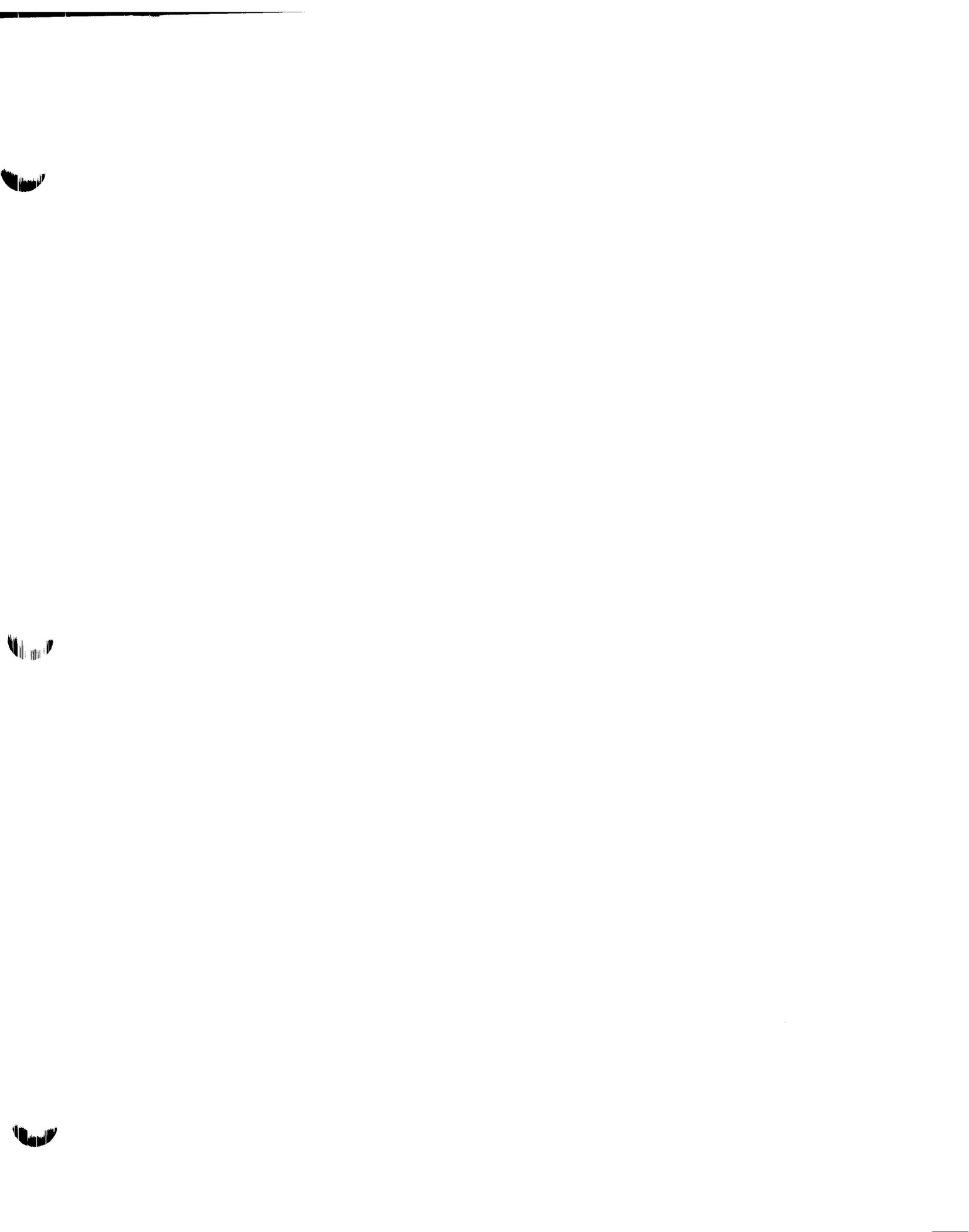
- Extremely lean overhead structure exists since Commanding Officer NSCS is double-hatted as Naval Installations official; as a result, all base functions except public works/housing would have to be moved to Newport.
- Naval Station Newport lacks sufficient accommodations, including officer housing and both officer and enlisted TDY and bachelor accommodations.
- Access to University of Georgia, also in Athens, provides educational opportunities for faculty and staff.
- It is not clear to the command what “disestablish” the Navy Supply Corps Museum means – what happens to the collection and how will the public gain access to it? This is one of only eleven official Navy museums.
- Although NSCS provided the estimate of the cost of computer and HVAC build-out of the special computer rooms, they believe that figure might understate the actual cost, and they will try to develop a refined estimate.
- NSCS runs an executive development program four times a year for three weeks. The participants eat, sleep, and work together. The cost of this program is substantially less than other comparable programs, including that at Charlottesville. Newport may not have the required facilities.

COMMUNITY CONCERNS RAISED:

- 22,000 Retirees in the area depend on medical clinic, and there would be additional costs for Tri-care and prescriptions. They also would have to drive a long distance to reach the nearest commissary and exchange if NSCS were closed.

REQUESTS FOR STAFF AS A RESULT OF VISIT:

- Pursue the per diem, housing cost, and civilian pay issue previously identified.
- Pursue the capacity of Newport to receive NSCS and other incoming organizations.
- Obtain refined estimate of VTT and other specialize classroom facilities.
- Verify reported savings – savings may have been overstated.



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

BASE SUMMARY SHEET

Submarine Base Kings Bay, GA

INSTALLATION MISSION

DOD RECOMMENDATION

- Close Naval Submarine Base New London, CT. Relocate its assigned submarines, Auxiliary Repair Dock 4 (ARDM-4), and Nuclear Research Submarine 1 (NR-1) along with their dedicated personnel, equipment and support to Submarine Base Kings Bay, GA, and Naval Station Norfolk, VA. Relocate the intermediate submarine repair function to Shore Intermediate Repair Activity Norfolk, at Naval Shipyard Norfolk, VA, and Trident Refit Facility Kings Bay, GA. Relocate the Naval Submarine School and Center for Submarine Learning to Submarine Base Kings Bay, GA.

DOD JUSTIFICATION

- The existing berthing capacity at surface/subsurface installations exceeds the capacity required to support the Force Structure Plan. The closure of Submarine Base New London materially contributes to the maximum reduction of excess capacity while increasing the average military value of the remaining bases in this functional area. Sufficient capacity and fleet dispersal is maintained with the East Coast submarine fleet homeports of Naval Station Norfolk and Submarine Base Kings Bay, without affecting operational capability. The intermediate submarine repair function is relocated to Shore Intermediate Maintenance Activity Norfolk at Norfolk Naval Shipyard, and the Trident Refit Facility Kings Bay, GA, in support of the relocating submarines.

COST CONSIDERATIONS DEVELOPED BY DOD

- One-Time Costs: \$679.6 million
- Net Savings (Cost) during Implementation: \$345.42 million
- Annual Recurring Savings: \$192.78 million
- Return on Investment Year: 2014 (Three)
- Net Present Value over 20 Years: \$1.58 billion

MANPOWER IMPLICATIONS OF THIS RECOMMENDATION (EXCLUDES CONTRACTORS)

	<u>Military</u>	<u>Civilian</u>	<u>Students</u>
Baseline	6,402	3,069	300
Additions	1,698	80	1,447
Total	8,100	3,149	1,747

ENVIRONMENTAL CONSIDERATIONS

- Naval Station Norfolk, VA is in Maintenance for Ozone (1-Hour) and Marginal Non-attainment for Ozone (8-Hour). An Air Conformity Determination may be required. There are potential impacts for dredging; marine mammals, resources, or sanctuaries; threatened and endangered species; and water resources. Naval Shipyard Norfolk, VA, has the same air status as Naval Station Norfolk. There may be similar water resource impacts. Submarine Base Kings Bay, GA, is in Attainment. There are potential impacts for dredging; marine mammals, resources, or sanctuaries; threatened and endangered species; and water resources. Naval Air Station Pensacola, FL, is in Attainment. There are potential impacts to cultural, archeological, tribal resources; waste management; and wetlands. Walter Reed Medical Center-Forrest Glen Annex, MD, is in Severe Non-attainment for Ozone (1-Hour and 8-Hour) and an Air Conformity Determination will be required. There are potential impacts to land use constraints or sensitive resources, and wetlands. Fort Sam Houston, TX, is in Attainment. There are potential impacts to cultural, archeological, tribal resources; threatened and endangered species; and water resources. No impacts are anticipated for the remaining resource areas of noise; or waste management. This recommendation indicates impacts of costs at the installations involved, which reported \$11.3M in costs for waste management and environmental compliance. These costs were included in the payback calculation. Naval Submarine Base New London, CT, the closing installation, reports \$23.9M in costs for environmental restoration. Because the Department has a legal obligation to perform environmental restoration regardless of whether an installation is closed, realigned, or remains open, this cost is not included in the payback calculation. The aggregate environmental impact of all recommended BRAC actions affecting the installations in this recommendation has been reviewed. There are no known environmental impediments to implementation of this recommendation.

REPRESENTATION

- Governor: The Honorable Sonny Perdue (R)
- Senators: The Honorable Saxby Chambliss (R)
The Honorable Johnny Isakson (R)
- Representative: The Honorable Jack Kingston (R)

ECONOMIC IMPACT

- Potential Employment Gain: 5,040 jobs
- MSA Job Base: 23,025 jobs
- Percentage: 21.9 percent increase

MILITARY ISSUES

- Capacity to accommodate transfer of submarines, submarine school, maintenance support and associated personnel and equipment
- Timely receipt of MILCON to support gains

COMMUNITY CONCERNS/ISSUES

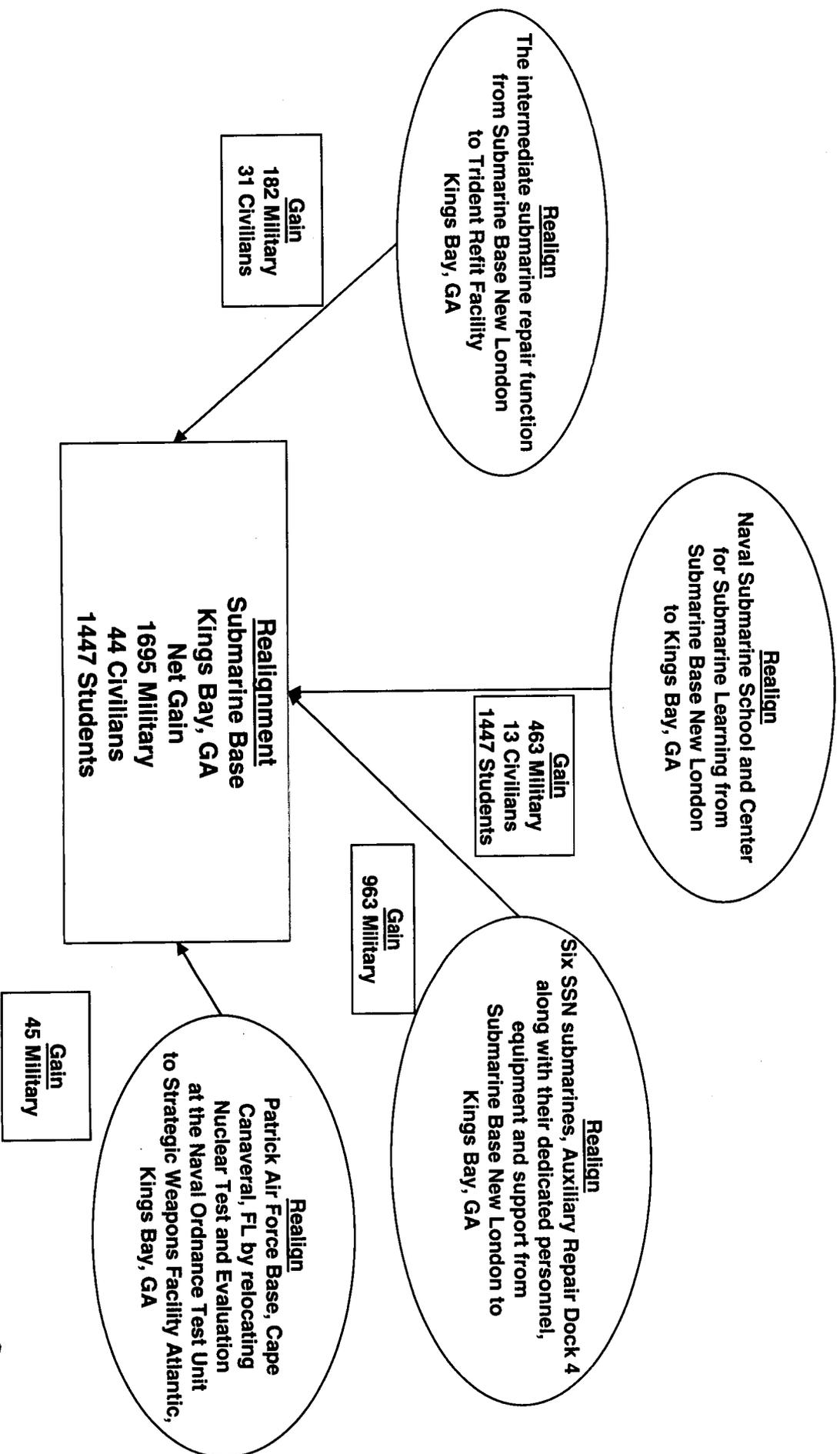
- Camden County's capacity to accommodate population growth

ITEMS OF SPECIAL EMPHASIS

- Continuity of submarine personnel training during transition of submarine school from New London to Kings Bay

Hal Tickle/Navy/06/17/2005

Recommendation for Realignment Submarine Base Kings Bay, GA



Recommendation: Close Naval Submarine Base New London, CT. Relocate its assigned submarines, Auxiliary Repair Dock 4 (ARDM-4), and Nuclear Research Submarine 1 (NR-1) along with their dedicated personnel, equipment and support to Submarine Base Kings Bay, GA, and Naval Station Norfolk, VA. Relocate the intermediate submarine repair function to Shore Intermediate Repair Activity Norfolk, at Naval Shipyard Norfolk, VA, and Trident Refit Facility Kings Bay, GA. Relocate the Naval Submarine School and Center for Submarine Learning to Submarine Base Kings Bay, GA. Consolidate the Naval Security Group Activity Groton, CT with Naval Security Group Activity Norfolk, VA at Naval Station Norfolk, VA. Consolidate Naval Submarine Medical Research Laboratory Groton, CT, with Naval Medical Research Center at Walter Reed Army Medical Center Forest Glenn Annex, MD. Relocate Naval Undersea Medical Institute Groton, CT to Naval Air Station Pensacola, FL, and Fort Sam Houston, TX. Consolidate Navy Region Northeast, New London, CT, with Navy Region, Mid-Atlantic, Norfolk, VA.

Justification: The existing berthing capacity at surface/subsurface installations exceeds the capacity required to support the Force Structure Plan. The closure of Submarine Base New London materially contributes to the maximum reduction of excess capacity while increasing the average military value of the remaining bases in this functional area. Sufficient capacity and fleet dispersal is maintained with the East Coast submarine fleet homeports of Naval Station Norfolk and Submarine Base Kings Bay, without affecting operational capability. The intermediate submarine repair function is relocated to Shore Intermediate Maintenance Activity Norfolk at Norfolk Naval Shipyard, and the Trident Refit Facility Kings Bay, GA, in support of the relocating submarines. Consolidating the Naval Submarine Medical Research Laboratory with assets at the Walter Reed Army Medical Center Forest Glenn Annex will create a DoD Center of Hyperbaric and Undersea Medicine that will increase synergy by consolidating previously separate animal and human research capabilities at a single location. The consolidation of Navy Region, Northeast with Navy Region, Mid-Atlantic is one element of the Department of the Navy efforts to reduce the number of Installation Management Regions from twelve to eight. Consolidation of the Regions rationalizes regional management structure and allows for opportunities to collocate regional entities to align management concepts and efficiencies.

Payback: The total estimated one-time cost to the Department of Defense to implement this recommendation is \$679.6M. The net of all costs and savings to the Department during the implementation period is a cost of \$345.4M. Annual recurring savings to the Department after implementation are \$192.8M with a payback expected in three years. The net present value of the costs and savings to the Department over 20 years is a savings of \$1,576.4M.

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 15,808 jobs (8,457 direct jobs and 7,351 indirect jobs) over the 2006-2011 period in the Norwich-New London, CT Metropolitan Statistical Area, which is 9.4 percent of economic area

employment. The aggregate economic impact of all recommended actions on this economic region of influence was considered and is at Appendix B of Volume I.

Community Infrastructure Assessment: A review of community attributes indicates no issues regarding the ability of the infrastructure of the communities to support missions, forces, and personnel. There are no known community infrastructure impediments to implementation of all recommendations affecting the installations in this recommendation.

Environmental Impact: Naval Station Norfolk, VA is in Maintenance for Ozone (1 Hour) and Marginal Non-attainment for Ozone (8-Hour). An Air Conformity Determination may be required. There are potential impacts for dredging; marine mammals, resources, or sanctuaries; threatened and endangered species; and water resources. Naval Shipyard Norfolk, VA, has the same air status as Naval Station Norfolk. There may be similar water resource impacts. Submarine Base Kings Bay, GA, is in Attainment. There are potential impacts for dredging; marine mammals, resources, or sanctuaries; threatened and endangered species; and water resources. Naval Air Station Pensacola, FL, is in Attainment. There are potential impacts to cultural, archeological, tribal resources; waste management; and wetlands. Walter Reed Medical Center-Forrest Glen Annex, MD, is in Severe Non-attainment for Ozone (1-Hour and 8-Hour) and an Air Conformity Determination will be required. There are potential impacts to land use constraints or sensitive resources, and wetlands. Fort Sam Houston, TX, is in Attainment. There are potential impacts to cultural, archeological, tribal resources; threatened and endangered species; and water resources. No impacts are anticipated for the remaining resource areas of noise; or waste management. This recommendation indicates impacts of costs at the installations involved, which reported \$11.3M in costs for waste management and environmental compliance. These costs were included in the payback calculation. Naval Submarine Base New London, CT, the closing installation, reports \$23.9M in costs for environmental restoration. Because the Department has a legal obligation to perform environmental restoration regardless of whether an installation is closed, realigned, or remains open, this cost is not included in the payback calculation. The aggregate environmental impact of all recommended BRAC actions affecting the installations in this recommendation has been reviewed. There are no known environmental impediments to implementation of this recommendation.

BASE VISIT REPORT

Naval Submarine Base Kings Bay

17 June 2005

LEAD ANALYST: Hal Tickle

LIST OF ATTENDEES:

Captain McKinnon - Commanding Officer, Naval Submarine Base Kings Bay
CDR Cole - Executive Officer, Naval Submarine Base Kings Bay
CDR Fahey - Public Works Officer, Submarine Base Kings Bay
CDR Tucker - Security Officer, Submarine Base Kings Bay
Ms. Dotson - Business Manager, Submarine Base Kings Bay
Mr. Buczek - Public Affairs Officer, Submarine Base Kings Bay
Mr. Carin - Planner, Submarine Base Kings Bay

Ms. Mungin - City of Kingsland - City Manager
Mr. Noble - Camden County Joint Development Authority - Executive Director
Mr. Yourstone - The Camden Partnership, Inc - Executive Director

The Honorable Cecily Hill - Georgia House of Representatives
Mr. Grismer - Legislative Assistant for Congressman Jack Kingston, 1st District

NAVAL SUBMARINE BASE KINGS BAY MISSION:

- Deliver support to the strategic warfighter
- 44 Tenant Commands including: one Flag Officer Command (Commander, Subgroup Ten), five Major Commands (Submarine Squadron Sixteen, Submarine Squadron Twenty, Trident Refit Facility, Strategic Weapons Facility Atlantic and Trident Training Facility), seven SSBNs (two will shift homeports to Bangor, Washington 10/2005) two SSGNs (undergoing shipyard conversion, one delivers next year and the second in 2007), 26 other Navy/Government and eight non-Government tenants with 4724 Active and Reserve Duty military, 2224 Civilians and 1605 Contractors.

SECRETARY OF DEFENSE RECOMMENDATION:

- Close Naval Submarine Base New London, CT. Relocate its assigned submarines, Auxiliary Repair Dock 4 (ARDM-4), and Nuclear Research Submarine 1 (NR-1) along with their dedicated personnel, equipment and support to Submarine Base Kings Bay, GA, and Naval Station Norfolk, VA. Relocate the intermediate submarine repair function to Shore Intermediate Repair Activity Norfolk, at Naval Shipyard Norfolk, VA, and Trident Refit Facility Kings Bay, GA. Relocate the Naval Submarine School and Center for Submarine Learning to Submarine Base Kings Bay, GA.

- Realign Patrick Air Force Base, Cape Canaveral, FL, by relocating Nuclear Test and Evaluation at the Naval Ordnance Test Unit to Strategic Weapons Facility Atlantic, Kings Bay, GA.

SECRETARY OF DEFENSE JUSTIFICATION:

- The existing berthing capacity at surface/subsurface installations exceeds the capacity required to support the Force Structure Plan. The closure of Submarine Base New London materially contributes to the maximum reduction of excess capacity while increasing the average military value of the remaining bases in this functional area. Sufficient capacity and fleet dispersal is maintained with the East Coast submarine fleet homeports of Naval Station Norfolk and Submarine Base Kings Bay, without affecting operational capability. The intermediate submarine repair function is relocated to Shore Intermediate Maintenance Activity Norfolk at Norfolk Naval Shipyard, and the Trident Refit Facility Kings Bay, GA, in support of the relocating submarines.
- This recommendation realigns the stand-alone east coast facility working in fullscale Nuclear Test & Evaluation at Cape Canaveral into a fully supported Navy nuclear operational site at Kings Bay to gain synergy in security (Anti-Terrorism Force Protection-ATFP), Fleet operational support and mission support infrastructure. Since 1956, the Fleet Ballistic Missile (FBM) Program, in support of the TRIDENT (D-Series) Missile, has executed land-based (pad) as well as sea-based (SSBN) test launches supported by the Naval Ordnance Test Unit (NOTU) at Cape Canaveral, FL. This facility provided both the launch support infrastructure as well as docking for sea-based pre- and post-launch events. Recent changes in ATFP requirements, the recent establishment of the Western Test Range in the Pacific, and the programmatic decision to no longer require land based (pad) launches at Cape Canaveral all lead to the realignment/relocation of this function to Kings Bay. This action aligns nicely with the overall Weapons and Armaments strategy to move smaller activities at remote sites into larger facilities to realize a significant synergy in support functions and costs while maintaining mission capability.

MAIN FACILITIES REVIEWED:

- Trident Refit Facility
- Strategic Weapons Facility Atlantic
- Trident Training Facility
- Piers, dry dock, weapons loading docks, housing, base support facilities, recreational areas, potential building sites

KEY ISSUES IDENTIFIED

- Capacity to accommodate submarines, training school and maintenance and associated personnel and equipment from Submarine Base New London
- Capacity to accommodate Naval Ordnance Test Unit relocation

INSTALLATION CONCERNS RAISED

- Timely receipt of all MILCON funds associated with recommended actions

COMMUNITY CONCERNS RAISED:

- Under estimating Camden County's ability to accommodate increase in personnel associated with DoD recommendation

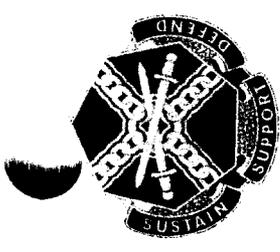
REQUESTS FOR STAFF AS A RESULT OF VISIT:

- There were no requests for additional visits



MIGRATION

UNIT TRANSFER AND ASSIGNMENTS



Fort Jackson

- Drill Sergeant School

Fort Benning

- US Army Reserve Center, Columbus

- Armor Center and School (incl OSUT)

- 81st RRC ECS

 GAINS

 LOSSES

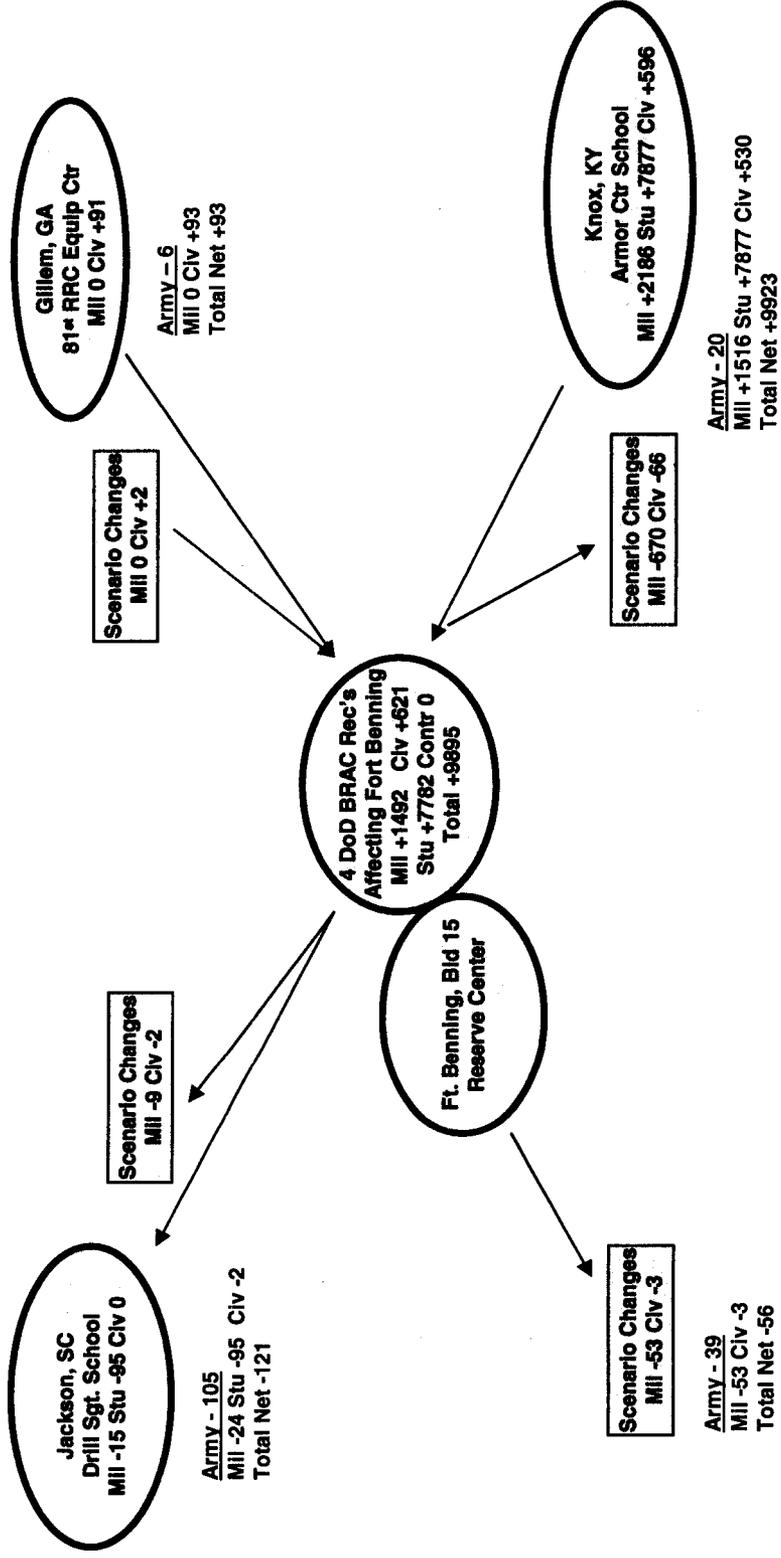
Fort Benning

Realign

4 DoD BRAC Recommendations Affecting Fort Benning, GA

Army-105/ USA-0046Rv2
Army-6 / USA-0121R

Army-39 / USA-0143v3
Army-20 / USA-0243R





BRAC 2005 - Query Response Manager



Response to E0343

Question:

Please provide requested information on the Armor School move to Ft. Benning

Answer:

Question:

Fort Benning indicates it can support the relocation of the Armor School and Center to Fort Benning. It believes its available training area acreage is sufficient. A question was raised on 26 May by Fort Knox regarding availability of training space at Fort Benning. Please confirm Fort Benning's training space adequacy.

Answer:

Fort Benning has the necessary capacity to effectively create the Maneuver Center. Maneuver/training area and range requirements of the Armor School were major areas of consideration in our analysis in determining the feasibility of creating the Maneuver Center at Fort Benning. To determine the adequacy, Training Circular 25-1 on Training Land, was used to determine maneuver/training area requirements. The primary purpose of this circular is to state the Army's core Maneuver/training area requirements for Army activities based on Army Training and Evaluation Program Mission Training Plans. This provided a solid doctrinal basis to determine requirements. Each course requirement of the Armor School was analyzed, by appropriate members of the Fort Benning Garrison staff, to determine if the installation could effectively train Armor School in addition to their current and projected requirements. Through the efficient use and scheduling of training/maneuver land and ranges, it was determined and certified that sufficient capacity was available to effectively train the Armor School's requirements. This analysis included the planned addition of a light brigade being stood up at Fort Benning. The decision to stand this brigade up at Fort Knox will free up additional training resources.

Question:

Please indicate whether there is a cost advantage to the Army to accomplish this BOLC II training mission at Fort Benning versus Fort Knox.

Answer:

This cost comparison was not analyzed as part of the Maneuver Center recommendation. Clearly the BOLC II training mission belongs to a school house; therefore, it would only make sense to train BOLC II at the Maneuver Center at Fort

Benning. If the commission chooses to leave the Armor Center & School at Fort Knox, then a detailed analysis comparing the costs of conducting BOLC II at each installation should be conducted.

Question:

Please indicate if DoD/DA does not concur with Fort Benning's concept or schedule for implementation of the Maneuver Center at Fort Benning.

Answer:

This question should be directed to the BRAC Division of ACSIM.

Question:

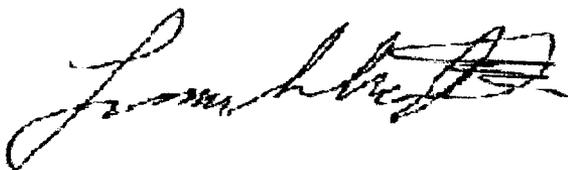
Please comment on whether or not the Maneuver Training recommendation's provision affecting ARI realignment correctly reflects the Army's intention.

Answer:

"The BRAC recommendation from the Technical Joint Cross Service Group (TJCSG) to move the Human Systems Research function from Ft. Knox to APG is not a part of the Maneuver Training Recommendation that moved the Armor School.. The TJCSG recommendation transforms C4ISR research and development for Land Combat to enable Network Centric Warfare. The C4ISR to APG Recommendation collocates the resources to integrate research in individual and networked human behavior with the more traditional C4ISR technologies. The Network is a network of humans. The research and development of concepts and training must be done in concert with that of the sensors, information systems, and communications systems if we are to achieve the potential of Network Centric Warfare. The ARI element at Ft. Knox is the Army element doing human systems research in networks and C4ISR. Their relocation to APG is an essential element of transforming for the future. ""

References:

Approved By:



Date: 13-Jun-05

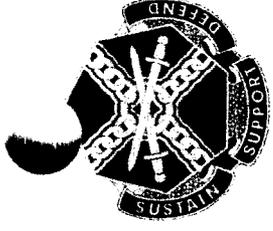
GEORGIA

Reserve Component	
Gains	Losses
<ul style="list-style-type: none"> Build 1 new Army Reserve Center on Ft Benning 	<ul style="list-style-type: none"> Close 1 Army Reserve Center Realign Army Reserve Units currently on Ft Benning
Ft Benning	
Gains	Losses
<ul style="list-style-type: none"> Armor Center and School from Ft Knox 81st RRC Equipment Concentration Site from Ft Gillem 	<ul style="list-style-type: none"> Drill Sergeant School to Ft Jackson
Ft Gillem	
Gains	Losses
<ul style="list-style-type: none"> None, close Ft Gillem Ft Gillem enclave receives Naval Reserve Intelligence unit from NAS Atlanta 	<ul style="list-style-type: none"> 1st US Army to Rock Island HQs 52nd EOD Group to Ft Campbell 2nd Recruiting Brigade to Redstone Arsenal 81st RRC Equipment Concentration Site to Ft Benning FORSCOM VIP EOD support unit to Pope Air Force Base HQs 3rd US Army offices to Shaw Air Force Base Close the Army-Air Force Exchange System (AAFES) Atlanta Distribution Center
Ft McPherson	
Gains	Losses
<ul style="list-style-type: none"> None, close Ft McPherson 	<ul style="list-style-type: none"> US Army Forces Command to Pope Air Force Base US Army Reserve Command to Pope Air Force Base Third US Army to Shaw Air Force Base Army Contracting Agency (ACA) Southern Region to Ft Sam Houston IMA SE Region Office and the NETCOM SE Region to Ft Eustis
Ft Stewart	
Gains	Losses
<ul style="list-style-type: none"> Validated the temporary stationing of a BCT 	<ul style="list-style-type: none"> None

Army Net Personnel Impacts			Active Army MILCON (\$M)	Army Economic Impact (\$M)
Military	Civilian	Student	Cost Estimate	Total State Salary Change
-1,400	-1,930	7,724	\$460.0	-\$209.0

- Each unit and activity transferred from Ft Gillem and Ft McPherson has been placed to enhance its operational or support capability through consolidations or co-locations. The result of these hard decisions is a basing configuration that better supports our transforming Army and saves money.
- The impact is mitigated by Ft McPherson's and Ft Gillem's proximity to Atlanta, with its robust economic development.
- Ft Benning will gain a new importance as the Center for Maneuver Training in the Army. It becomes a focal point for one of the most critical aspects of Army combat capability – the combat Soldier.
- Closing these Reserve Component facilities is offset by the construction of a modern AFRCs that will be the right size and design to support the Guard and Reserve units that will be stationed there. Transforming RC facilities in Georgia will improve training, readiness and quality of life for more than 395 RC soldiers, full-time unit support personnel, and their families.

DoD Base Closure and Realignment Recommendations Affecting Ft Benning



Recommendations Affecting Ft Benning	
<p>Maneuver Training</p> <p>Fort Gillem, GA</p>	<p>--Realign Fort Knox, KY, by relocating the Armor Center and School to Fort Benning, GA...</p> <p>--Close Ft. Gillem, GA. Relocate the 81st RRC Equipment Concentration Site to Ft. Benning, GA...</p>
<p>Single Drill Sergeant School</p>	<p>--Realign Fort Benning, GA, and Fort Leonard Wood, MO, by relocating the Drill Sergeant School at each location to Fort Jackson, SC.</p>
<p>RC Transformation in Georgia</p>	<p>--Close the United States Army Reserve Center, Columbus, Georgia and relocate and consolidate those units together with Army Reserve Units currently on Fort Benning into a new United States Army Reserve Center on Fort Benning, Georgia.</p>



Realign Installations to Create Joint and Combined Centers of Excellence

-- (Gain) Consolidate the Armor & Infantry Centers and Schools to create a Maneuver Center at Fort Benning, GA

Considerations:

1. Fully support and have a plan to implement the recommendation.
 2. Identify Command & Control architecture for Maneuver Center in order to implement no later than FY07.
 3. Identify Armor Center and School validated requirements for planning in order to fully integrate into Maneuver Center operations no later than FY07 and commence phased realignment actions no later than FY08.
 4. Identify Infantry Center and School validated requirements for planning in order to fully integrate into Maneuver Center operations no later than FY07.
-



Realign Installations to Create Joint and Combined Centers of Excellence

-- (Loss) Drill Sergeants Training is realigned from three locations (Fort Benning, GA; Fort Jackson, SC; and Fort Leonard Wood, MO) to one location (Fort Jackson)

Considerations:

1. Fully support the recommendation and prepared to execute Fort Jackson's plan to implement the recommendation.
 2. 21 enlisted TRADOC TDA positions. No significant adverse impacts.
 3. Can execute in FY06.
-



Close Fort Gillem, Georgia

-- (Gain) Relocate the 81st RRC Equipment Concentration Site to Ft. Benning, GA.

Considerations:

1. Fully support and have a plan to implement the recommendation.
2. 81st RRC/43rd Equipment Concentration Site requires construction of facilities programmed in existing DD 1391. Expect beneficial occupancy in FY09.



RC Transformation in Georgia

-- (Gain) Close the United States Army Reserve Center, Columbus, Georgia and relocate and consolidate those units together with Army Reserve Units currently on Fort Benning into a new United States Army Reserve Center on Fort Benning, Georgia

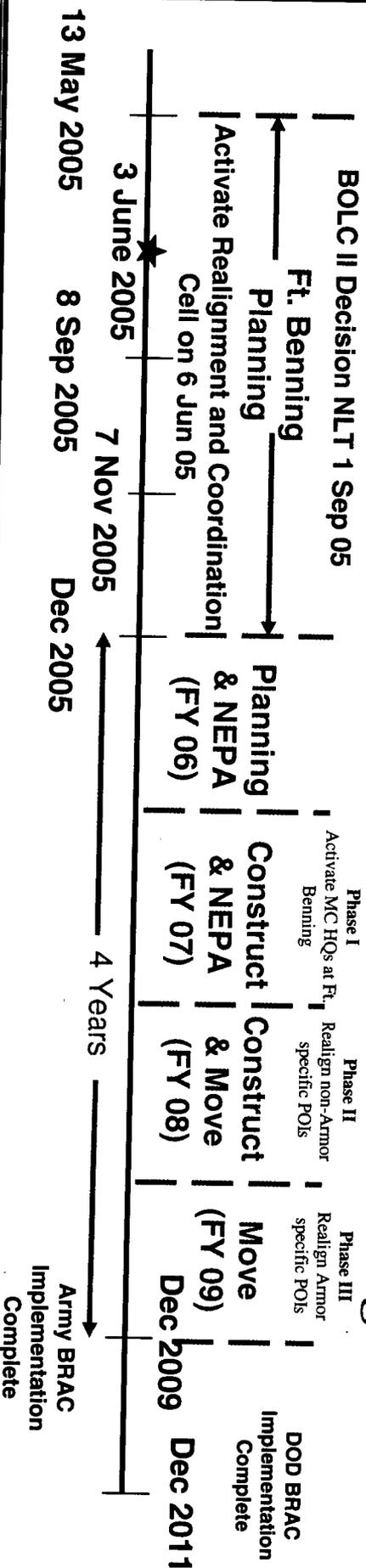
Considerations:

1. Fully support and have a plan to implement the recommendation.
2. US Army Reserve Center Fort Benning requires construction of facilities programmed in existing DD 1391. Expect beneficial occupancy in FY09.



Implementation Timelines

Armor Center & School Move to Ft Benning



Phase I: Activation of Maneuver Center at Ft. Benning

- Infantry School continues to operate at Ft. Benning
- Armor School continues to operate at Ft. Knox
- Realign Armor Center staff functions to Ft. Benning to initiate Maneuver Center command & control, doctrine, and futures
- Target date is August 07
- Begin Combined Arms Captains Career Course in FY07
- Maneuver Center is one of three BOLC II sites

Phase II: Realignment of 26 Armor School non-Tank specific POIs to Maneuver Center at Ft. Benning using existing or temporary facilities

- Move Basic Combat Training to Maneuver Center with start dates in early FY08
- Move Ft. Knox Regional PLDC in FY08
- Move Warrior Training Course to Maneuver Center in FY08
- Begin Combined Arms Advanced NCO Course in FY08
- This moves 20,334 students (annually) to Maneuver Center in FY08

Phase III: Move Armor School

- Move 32 remaining POIs and 10,848 students (annually) to Maneuver Center
- Move of individual POIs only occurs when facilities are ready for beneficial occupancy
- Sequence of moves:
 - 19D OSUT (Cavalry)
 - 63M OSUT (Bradley Mechanic)
 - 63A OSUT (Tank Mechanic)
 - 19K OSUT (Tank)
 - 19D, 19K, 63A, & 63M BNCCOC
 - Armor BOLC III

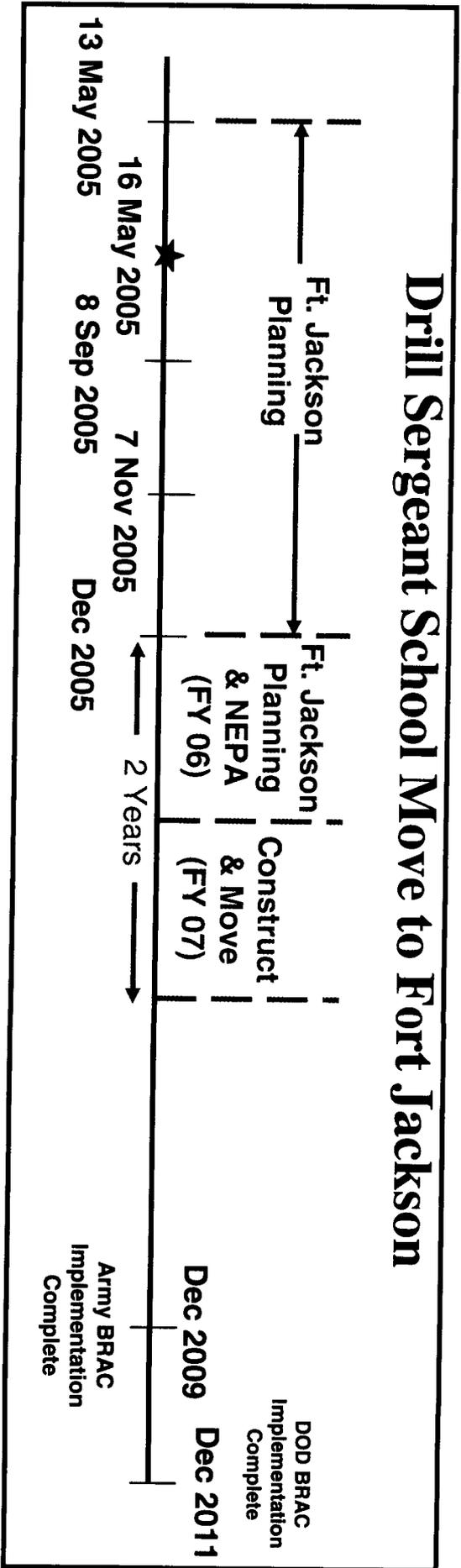
POI - Program of Instruction; OSUT - One Station Unit Training; BOLC - Basic Officer Leader Course; MC - Maneuver Center; PLDC - Primary Leadership Development Course; P-NSOC - Basic Noncommissioned Officers Course



Implementation Timelines

(continued)

Drill Sergeant School Move to Fort Jackson

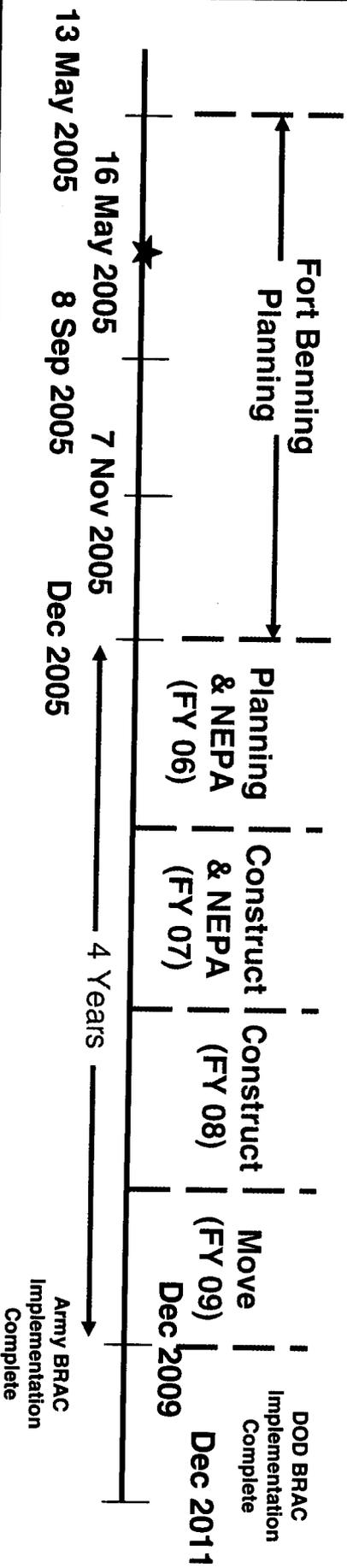




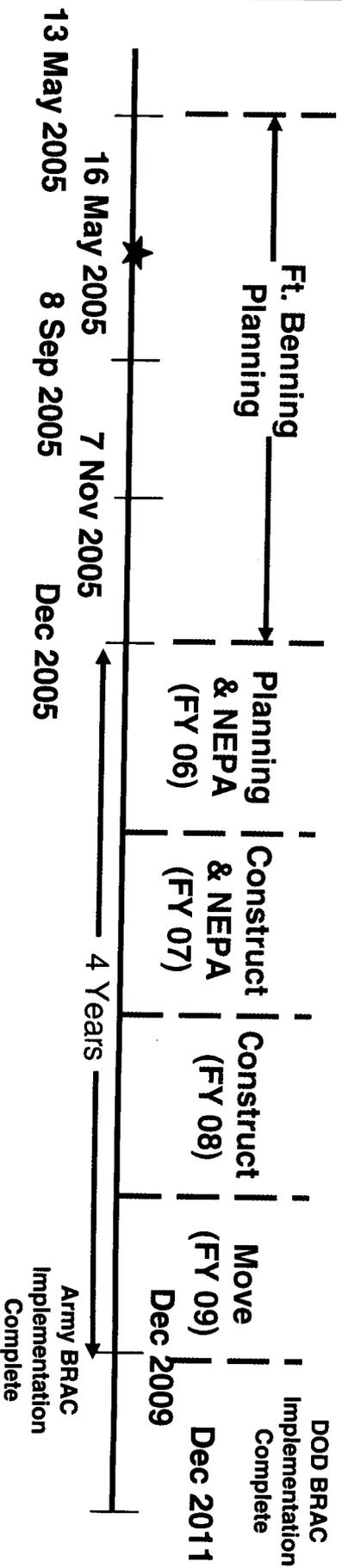
Implementation Timelines

(continued)

81st RRC Equipment Concentration Site Move to Fort Benning



Relocate & Consolidate Reserve Component Units on Fort Benning





“Train the Army Requirement”

Future Army Force Structure for Active Duty Combat Brigades

43 Brigade Combat Teams by Type	RSTA	MIB	SIB	LIB	ARB
18 - Infantry Brigade Combat Teams	18			36	
19 - Heavy Brigade Combat Teams	19	19			19
6 - Stryker Brigade Combat Teams	6		18		
Train & Sustain	43	19	18	36	19

RTSA = Reconnaissance, Surveillance, & Target Acquisition Squadron
 MIB = Mechanized Infantry Battalion (28 M1's, 30 M2's)
 SIB = Stryker Infantry Battalion
 LIB = Light Infantry Battalion
 ARB = Armor Battalion (30 M1's, 28 M2's)

•This information represents Active Duty only and does not include Reserve Component Brigades.

•Information based upon Table 5-1, page 31, Department of the Army – BRAC 2005 – Analyses and Recommendations



“Train the Army Requirement”

Future Army Force Structure for Reserve Component Combat Brigades

34 Brigade Combat Teams by Type	RSTA	MIB	SIB	LIB	ARB
23 - Infantry Brigade Combat Teams	23			46	
10 - Heavy Brigade Combat Teams	10	10			10
1 - Stryker Brigade Combat Teams	1		3		
Train & Sustain	34	10	3	46	10

RTSA = Reconnaissance, Surveillance, & Target Acquisition Squadron
 MIB = Mechanized Infantry Battalion
 SIB = Stryker Infantry Battalion
 LIB = Light Infantry Battalion
 ARB = Armor Battalion

•This information represents Reserve Component only and does not include the Active Duty.

•Information based upon Table 5-1, page 31, Department of the Army – BRAC 2005 – Analyses and Recommendations

•Assumption is the RC BCTs are configured the same as AC BCTs

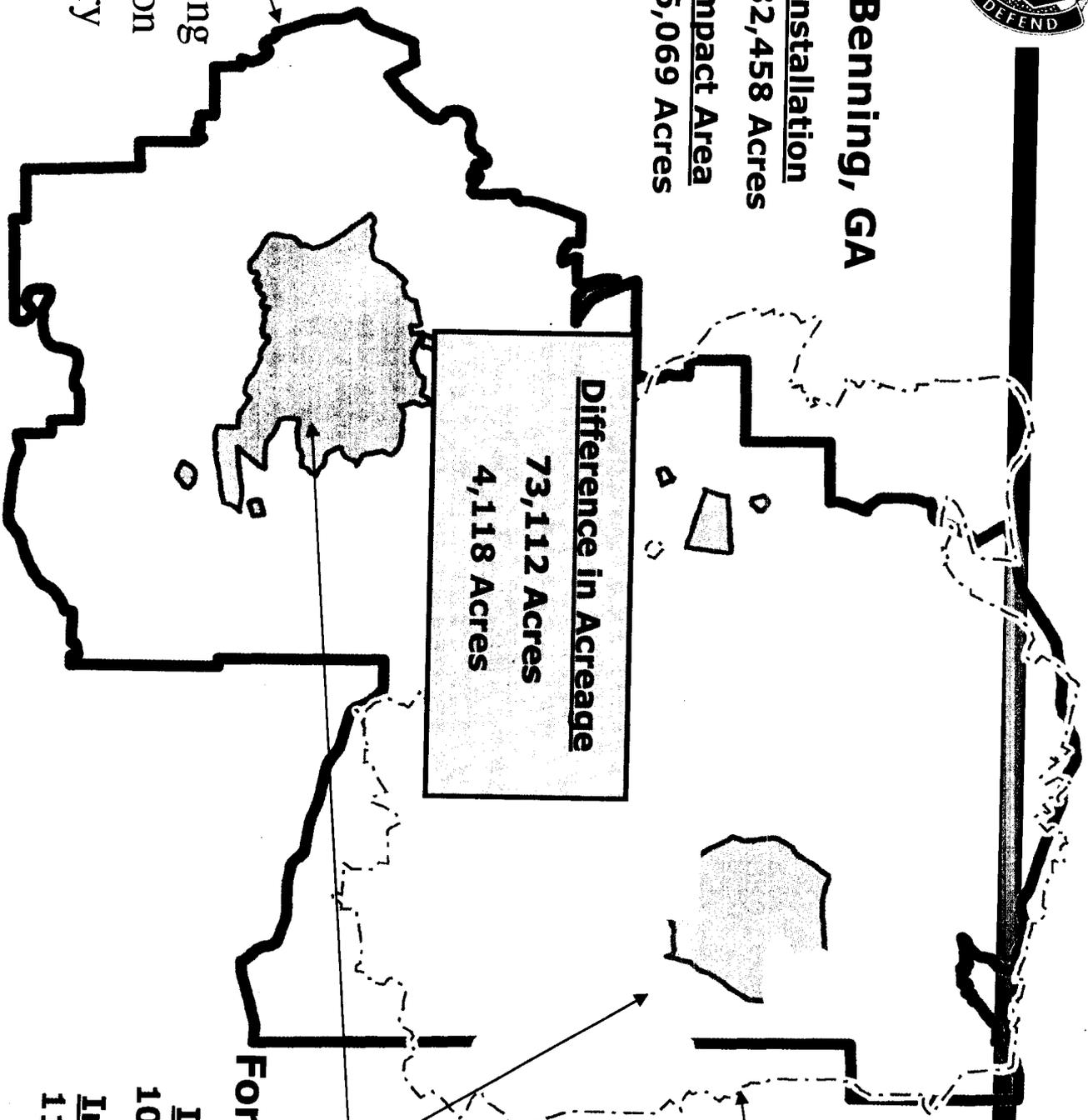


Fort Benning, GA

Installation
182,458 Acres

Impact Area
16,069 Acres

Ft. Benning
Installation
Boundary



Difference in Acreage
73,112 Acres
4,118 Acres

Ft. Knox
Installation
Boundary

Impact
Areas

Fort Knox, KY
Installation
109,346 Acres
Impact Area
11,951 Acres



Fort Knox

Firing Ranges

5,020 Acres

Difference in Acreage

Current: -1,847 Acres

FY09: +1,753 Acres

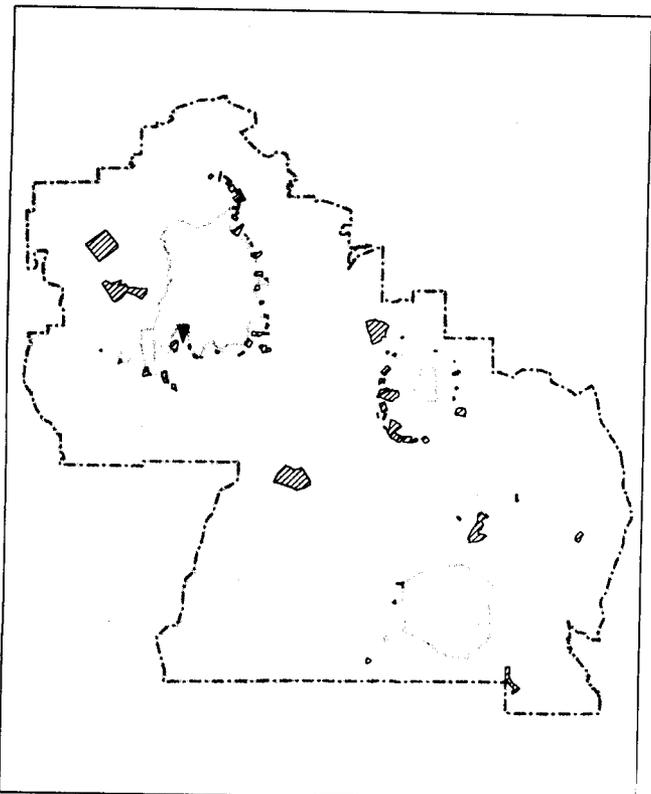
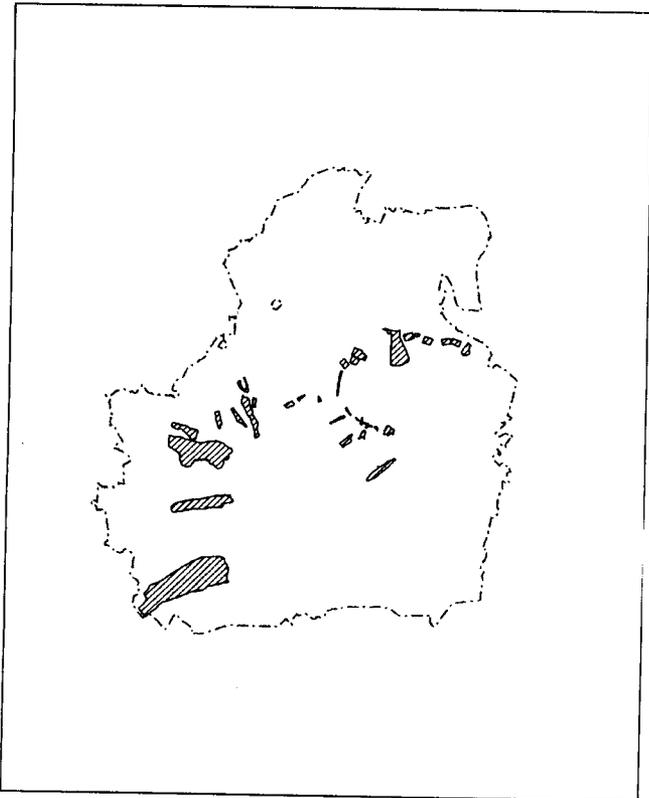
Fort Benning

Firing Ranges

3,173 Acres

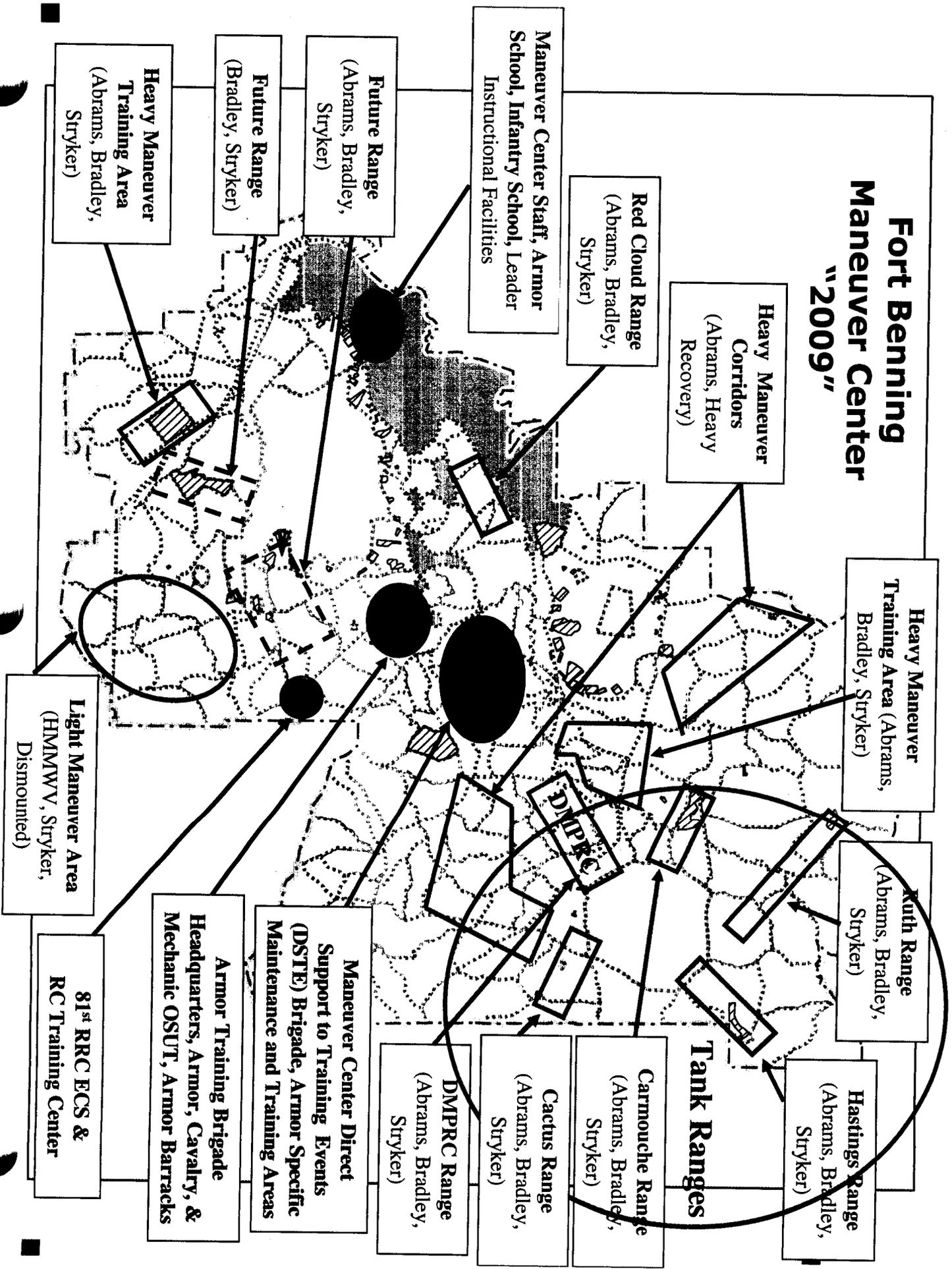
(DMPPRC & IPBC – 3,600 acres by FY 09)

Total by FY09 = 6,773 Acres



- The Fort Benning Digital Multi-Purpose Range Complex (DMPPRC) will be complete and operational by FY 08.
- This range is currently under construction and can meet all tank gunnery requirements.

Fort Benning Maneuver Center "2009"





**The United States Army
Maneuver Center will:**



- Provide the nation with the world's best trained Armor, Cavalry, Reconnaissance and Infantry Soldiers and adaptive leaders imbued with the Warrior Ethos.
- Act as a Power Projection Platform capable of deploying and redeploying Soldiers, civilians, and units anywhere in the world on short notice.
- Define Armor, Cavalry, Reconnaissance Surveillance, & Target Acquisition and Infantry requirements for materiel developers to meet the needs of the Future Force.

BASE VISIT REPORT
FORT BENNING, GA
3 JUNE 2005

COMMISSIONERS PRESENT

None

COMMISSION STAFF PRESENT

Mike Avenick, Army Analysts

List of Attendees

Military Officials

MG Freakley, USAIC Commanding General
COL Riera, USAG Fort Benning, Garrison Commander
COL Harmon, 29th Infantry Commander
Chuck Walls, USAG, Deputy Garrison Commander
Brandon Cockrell, USAG, Director Plans Analysis and Integration
Jay Brown, SAIC, BRAC Coordinator
Bob Brown, USAG, Director Plans, Training, Mobilization and Security
Fred Weekley, USAG, DPTMS, Chief, Range Division
Ken Holloway, USAG, Master Planner
Dean Miller, USAG, Master Planning Division
John Bastone, USAIC, Infantry Futures Group
Dewey Patrick, Installation Management Agency Southeast Region Office
CSM Winterfeld, Assistant Commandant, Non-Commissioned Officers Academy

Civilian Officials

Justin Clay, Senator Saxby Chambliss' Office, Defense Correspondence
Tucker Shumack, Senator Isakson's Office, Military Liaison

BASE'S PRESENT MISSION

- Fort Benning is a complex installation with a training mission that spans all five services and three US Army Major Commands. Fort Benning conducts institutional training for Training and Doctrine Command, supports the collective training and deployment of three Forces Command Brigades, one of which is a Modular Heavy Brigade Combat Team; and also supports the initial entry (Ranger Indoctrination Program and Ranger Orientation Program) and collective training of the Special Operations Command's 75th Ranger Regiment, as well as the cyclical deployment of the Regimental Headquarters and its 3rd Ranger Battalion in support of the Global War on Terror. This is why Fort Benning was rated number two by DoD for functional training and number nine for military value by the Army.
- Fort Benning, the home of the US Army Infantry School and Center, is a premier US Army warfighting school and deployment center. In peacetime

and in war, Fort Benning provides the ranges and maneuver areas principally designed to support the Training and Doctrine Command (TRADOC) mission of conducting to standard the initial entry training (IET) for Soldiers and officers; basic and advanced level noncommissioned officer (NCO) and officer training courses; the Department of Defense's only Airborne and the Army's Ranger schools; and the continued study, testing, and development of joint and combined Infantry doctrine, weapons testing, and tactics, techniques, and procedures (TTPs). The Infantry School and Center, has the primary mission of training over 71,000 Soldiers, NCOs, and officers annually through FY07 for the Combined Arms and Joint force. This includes over 1240 Marines, 575 Airmen, 440 Sailors, 5 Coast Guard, and 830 foreign military annually.

- In addition, Fort Benning provides the home station and training facilities for Forces Command's (FORSCOM) 3rd Brigade, 3rd Infantry Division (Mechanized); the 36th Engineer Group; the 14th Combat Support Hospital, and the 988th Military Police Company. The Special Operations Command's (SOCOM) 75th Ranger Regiment and its 3rd Battalion, 75th Ranger Regiment; and numerous other active duty deployable units are also tenants on Fort Benning.
- Fort Benning is also the home station for and provides training facilities for the Western Hemisphere Institute for Security Cooperation (WHINSEC), which has the mission to train cadets, NCOs, and officers from over 25 Western Hemisphere countries (over 1400 Soldiers annually).
- The only permanent Continental United States Replacement Center (CRC) is located at Fort Benning. The CONUS Replacement Center facilitates the individual readiness processing, training, and onward movement of non-unit related uniform service personnel from all service components, DoD civilian personnel, and civilian military contractors into and out of various combatant commanders areas of responsibility. In fiscal year 2003, the CRC processed over 13,000 and in fiscal year 2004 over 15,000 individuals that were further deployed or redeployed to and from 27 destinations around the globe. This was in support of six operational exercises and four operational contingencies.
- In support of the Global War on Terror a Mobilization Troop Command (MTC) executes unit mobilization operations on Fort Benning. The MTC supports all Reserve Components mobilizing and demobilizing through Fort Benning. Currently, the MTC manages up to 600 personnel daily with surge capacity of over 2,200 daily which we processed this past December.

SECRETARY OF DEFENSE RECOMMENDATIONS

RECOMMENDATION NAME	Recommendation's Impact on Fort Benning
Maneuver Training	-- (Gain) Relocate Armor Center & School from Ft. Knox to Ft. Benning
Single Drill SGT School	-- (Loss) Relocate Drill Sergeant School to Ft.

	Jackson
Fort Gillem, GA	-- (Gain) Relocate the 81 st RRC Equipment Concentration Site from Ft. Gillem to Ft. Benning
RC Transformation in Georgia	-- (Gain) Create an United States Army Reserve Center on Ft. Benning

SECRETARY OF DEFENSE JUSTIFICATION

- Establishes a Maneuver Center of Excellence combining the Armor and Infantry Centers and Schools. Locating the center at Fort Benning enhances training effectiveness, doctrine, combat development, and operational effectiveness. Additionally it consolidates both Infantry and Armor One Station Unit Training (OSUT) which allows the Army to reduce the total number of Basic Combat Training location from five to four.
- Relocating the Drill Sergeant School to Ft. Jackson fosters consistency, standardization and training proficiency. It enhances military value, supports the Army's force structure plan, and maintains sufficient surge capability to address future unforeseen requirements.
- Relocating the 81st RRC Equipment Concentration Site will provide improved training opportunities with operational forces, as well as, being consistent with the Army's force Structure Plan, and maintains adequate surge capabilities to address future unforeseen requirements.
- Establishing a new United States Army Reserve Center will enhance military value, improve homeland defense capability, greatly improve training and deployment capability, create significant efficiencies and cost savings, and is consistent with the Army's force structure plans and Army transformational objectives. Additionally, it provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

COST CONSIDERATIONS DEVELOPED BY DOD

	Maneuver Center	Single DSS	Fort Gillem, GA*	RC Transformation in GA
One-time Costs	\$773.1M	\$1.8M	\$56.8M	\$21.4M
Net Savings during Implementation	\$244.1M	\$7.6M	\$85.5M	\$3.54M
Annual Recurring Savings	\$123.3M	\$2.5M	\$35.3M	\$5.0M
Return on Investment Year	5	1	1	5
Net Present Value over 20 Years	\$948.1M	\$31.3M	\$421.5M	\$44.8M

* All of Ft. Gillem recommendations do not involve Ft. Benning.

MANPOWER IMPLICATIONS OF ALL RECOMMENDATIONS (EXCLUDES CONTRACTORS)

Title	Installation	Mil Net	Civ Net	Student Net
Maneuver Training	Fort Benning	2,186	596	7,877
Single Drill SGT School	Fort Benning	-18	0	-153
Fort Gillem, GA	Fort Benning	0	91	0
RC Transformation in Georgia	Fort Benning	0	0	0
		2,168	687	7,724

IMPACT

- Gain – 2,186 military, 687 civilians jobs, and 7,877 average daily students
- Loss – 18 military and 153 students

ENVIRONMENTAL CONSIDERATIONS

- Fort Benning has no significant environmental impact from the recommendations.

MILITARY ISSUES

- Fort Benning fully supports and is prepared to implement all BRAC recommendations proposed for the Maneuver Center.
- Fort Benning's net maneuver training area consists of 142,126 acres. The maneuver area is further divided into 63,694 acre for light maneuver and 78,432 acres for heavy maneuver. While utilization has increased over last three years, the utilization percentages for each training area varied from 1% to 23%. The available training days to support Armor School training is in excess of 190 days. Based on the data submitted by the Armor School (major training requirements, training land categories, and required days to train), Fort Benning can support the relocation of the Armor School and Center to Fort Benning.
- Fort Benning possesses unrestricted air space. Since first starting Airborne operations in the 1940's, military aircraft fly daily without civil airspace restrictions. Consequently, Fort Benning performs over 103,000 Airborne jumps annually, close air support training with Air Force aircraft during field exercises, and recently became the home of all RAVEN Unmanned Aerial Vehicles (UAVs) training.
- Fort Benning tested the second phase of Basic Officer's Leader's Course (BOLC II). In July Fort Benning will execute the pilot course to train initial students and certifies all BOLC II instructors in a train the trainer format. In January 2006 Fort Benning will stand-up two companies of BOLC II for classes. With the establishment of the Maneuver Center at Fort Benning, and the currently available facilities, Fort Benning can accept the additional two companies programmed to operate at Fort Knox in FY06. Additionally, Fort Benning can accommodate this decision for \$10M where Fort Knox requires \$15M to establish facilities for the two companies, train

for two years, and then relocate, at an unknown cost, to Fort Benning and Fort Leonard Wood. According to Fort Benning if \$10M of the \$15M is redirected to Fort Benning, BOLC II can begin with four companies in FY06 at Fort Benning.

COMMUNITY CONCERNS RAISED

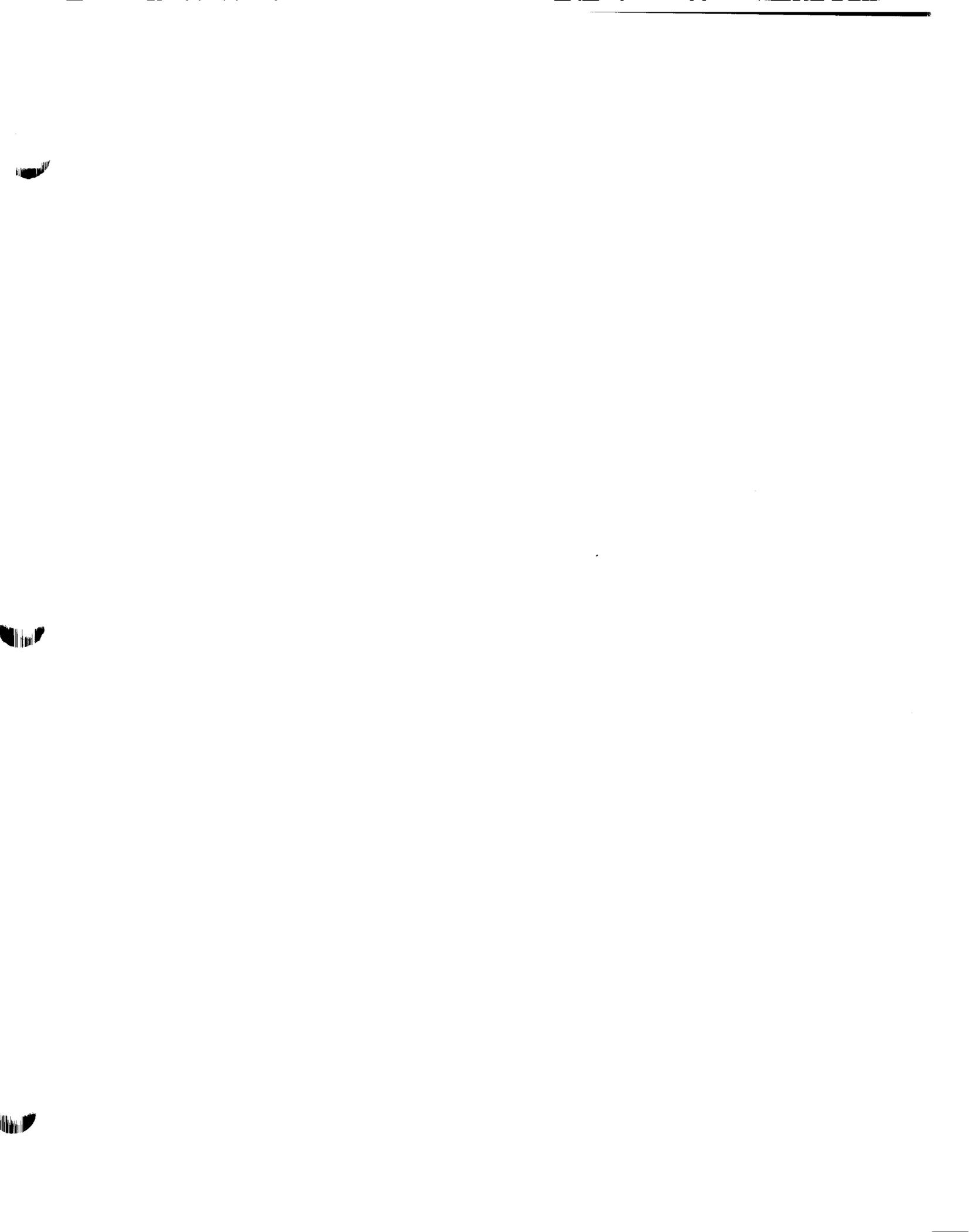
- The community fully supports the recommendations and is currently preparing to support and welcome the realigned Soldiers, families, civilians and support staff into the tri-community.

VISIT FINDINGS

- Fort Benning currently stated and showed (see attached Fort Benning Maneuver Center Plan) that it has a concept for the future Maneuver Center and a phased realignment plan that implements the recommendations to create a Maneuver Center that combines the Armor Center and School with the Infantry Center and School.
- MG Freakley, the Commanding General of the US Army Infantry Center and School, Fort Benning, GA, presented an initial concept plan and schedule for the Maneuver Center recommendation's implementation at Fort Benning. The plan will implement the recommendations by activating the Maneuver Center in FY07, consolidating the Armor School's non-tank specific programs of instruction in FY08, and consolidating the Armor School's tank specific programs of instruction in FY09.
- MG Freakley, on 3 June 05, directed the formation of a Maneuver Center Realignment Coordination Cell (MCRCC) led by an Armor Colonel in coordination with the US Army Armor Center and School. On 6 June 05 the MCRCC will begin operations and jointly work with Fort Benning's Maneuver Center 2009 Process Action Team established on 17 May 05. This organization will develop for consideration by the Army's leadership concepts and planning schedules for the BRAC Maneuver Center recommendations implementation.
- Fort Benning believes the synergy created by the Maneuver Center will provide a combined arms (Armor and Infantry) warrior culture that will produce the finest Soldiers and adaptive leaders for a joint and expeditionary force. Fort Benning indicates that Armor and Infantry training will be done to Army standards through the current, projected, and BRAC implementation constructed facilities.
- Fort Benning indicated that the scheduled and unobligated 2005 expenditure at Fort Knox of \$15M for construction to initiate an officer training course (Basic Officer Leadership Course – Phase II "BOLC II") in the next few years is uneconomical since that course will be transferred to Fort Benning and Fort Leonard Wood, and therefore would later incur duplicate construction costs.
- Fort Benning indicates it is ready to implement the recommendation to relocate the Drill Sergeants School from Fort Benning to Fort Jackson in 2006.

4 June 2005

- Fort Benning indicated it is ready to implement the recommendation to relocate the 81st RRC Equipment Concentration Site from Fort Gillem to Fort Benning in FY09.
- Fort Benning indicated it is ready to implement the recommendation to construct and facilitate occupancy of a new United States Army Reserve Center in FY09 to consolidate Fort Benning area Reserve Component units into one center.
- An Army Research Institute (ARI) field office at Fort Knox supports with research the Armor Center, and similarly at Fort Benning another ARI field office supports the Infantry Center. When the implementation of the Maneuver Center recommendation causes the Armor Center to relocate to Fort Benning, the Fort Knox ARI field office is directed by BRAC recommendation to relocate to Aberdeen Proving Grounds, MD, to perform assigned research. The Fort Knox ARI field office has indicated that the BRAC recommendation (Maneuver Training) for ARI realignment does not meet ARI research needs. ARI officials confirmed in an email (attached) on 3 June 05 via the Fort Benning ARI office that the recommendation as written is inconsistent with ARI's view of Army needs. The Army is being asked to comment on whether or not the recommendations affecting ARI realignment correctly reflects the Army's intention.



Marine Corps Logistics Base Albany, GA

The Marine Corps Logistics Base (MCLB) Albany Georgia is located in the Southwest section of the state known as Plantation Trace. Albany is approximately 3 hours South of Atlanta. On March 1, 1952, the Marine Corps Logistics Base (MCLB), Albany as it is now known, was commissioned as the Marine Corps Depot of Supplies. By 1954 the station was sufficiently complete with warehouses and administration buildings to assume supply support for Marines east of the Rocky Mountains and in the Atlantic area.

In 1967 the Center became a Storage Activity and Depot Maintenance Activity. Formal schools training in maintenance and supply sources of various types were conducted. On January 17, 1990, the Commandant of the Marine Corps designated the Commanding General, Marine Corps Logistics Base, Albany to also be Commander, Marine Corps Logistics Bases. The reorganization placed control of Marine Corps Logistics Base, Barstow, California; Blount Island Command, Jacksonville, Florida, as well as Marine Corps Logistics Base, Albany under this single command.

Albany provided exceptional support to the Marine Air Ground Task Forces sent to Southwest Asia. The MCLB, Albany military and civilian team's hard work and dedication, combined with equal efforts from MCLB, Barstow and Blount Island Command, reaped outstanding results, possibly the most successful logistical support in history.

The Base mission is to provide comprehensive logistics support to the MARFOR and other customers for the full spectrum of operating and combat requirements; perform the full range of Logistics Center functions for items assigned Integrated Materiel Management responsibility; perform the full range of Inventory Management functions for PEI's subsequent to the acquisition phase; perform the full range of logistics management functions to include accomplishing assigned LEM responsibilities in the acquisition of new items of equipment, monitoring fielded Marine Corps weapons systems readiness, cataloging and delegating standardization functions for the Marine Corps; provide central management for all assets held by the MARFOR, direct asset redistribution to enhance Marine Corps readiness and to eliminate excesses, ensure optimum use of all maintenance resources by ensuring coordination with MARFOR maintenance activities; provide the organization and resources, augmented by MARFOR personnel, for the BICmd; plan and conduct the maintenance cycle for MPS and NALMEB to achieve total MPS and NALMEB readiness; provide direct support to the operating forces on MPS and NALMEB operations/exercises on prepositioning deployment issues through deployed TAAT's, perform required storage functions in support of PEI's; provide fifth echelon depot level maintenance capability for support of all non-consumable items rebuild requirements and overflow fourth echelon maintenance support of operating forces nonconsumable item repair requirements; implement and operate a central logistics quality assurance program; conduct formal schools and training as directed; coordinate Marine Corps participation in CIM initiatives; perform project management functions for DoD standard systems; conduct analysis, design, development, implementation, training, and maintenance of logistics AIS; provide AIS production support to such commands as may be directed; certify and pay Marine Corps-wide transportation type bills for the movement of all Marine Corps sponsored traffic; serve as single source for Marine Corps Publications; design all Marine Corps unique uniforms; exercise

command and control over the financial and logistics support functions at MCLB Albany, BICmd, and MCLB Barstow; and perform such other tasks as may be directed by the CMC.

The Maintenance Center has a very active environmental staff that consists of four environmental protection specialists and three hazardous material handlers. In addition each cost work center has a representative assigned to coordinate the daily generation of waste and use of materials. A base environmental office fully staffed with complete multimedia accountability complements the staff of the Maintenance Center. Every year complete refresher training is provided to the environmental staff as well as the individual cost work center representatives. In addition awareness training is provided to all industrial employees with the Maintenance Center who have the opportunity to cause the Center to become out of compliance. The depot is in an attainment area, which means that air quality is within all applicable limits and therefore no unusual restraints are placed on the operations. All industrial effluent is discharged to the City of Albany municipal wastewater treatment works and the city maintains surveillance of the parameters of the wastewater discharge permit. The MCLB has good relations with local, state, and federal environmental agencies.

DoD Recommendation

Depot Level Repairable Procurement Management Consolidation

Realign Marine Corps Base, Albany, GA, as follows: relocate the Budget/Funding, Contracting, Cataloging, Requisition Processing, Customer Services, Item Management, Stock Control, Weapon System Secondary Item Support, Requirements Determination, Integrated Materiel Management Technical Support Inventory Control Point functions for any residual Consumable Items to Defense Supply Center Columbus, OH, and reestablish them as Defense Logistics Agency Inventory Control Point functions; disestablish the procurement management and related support functions for Depot Level Repairables and designate them as Defense Supply Center Columbus, OH, Inventory Control Point functions; and relocate the oversight of Budget/Funding, Contracting, Cataloging, Requisition Processing, Customer Services, Item Management, Stock Control, Weapon System Secondary Item Support, Requirements Determination, Integrated Materiel Management Technical Support Inventory Control Point functions for Consumable Items and the oversight of procurement management and related support functions for Depot Level Repairables to the Defense Logistics Agency, Fort Belvoir, VA.

Supply, Storage, and Distribution Management Reconfiguration

Realign Marine Corps Logistics Base, Albany, GA, by consolidating the supply, storage, and distribution functions and associated inventories of the Defense Distribution Depot Albany, GA, with all other supply, storage, and distribution functions and inventories that exist at the Maintenance Center Albany, GA, to support depot operations, maintenance, and production. Retain the minimum necessary supply, storage, and distribution functions and inventories required to support the Maintenance Center Albany, GA, and to serve as a wholesale Forward Distribution Point. Relocate all other wholesale storage and distribution functions and associated inventories to the Warner Robins Strategic Distribution Platform.



Moody Air Force Base, GA

Moody AFB is home to the 347th Rescue Wing, the only Combat Search and Rescue Wing in the Air Force. Their mission is to organize, train, and employ a combat-ready, HC-130, HH-60 rescue wing consisting of 3,400 military and civilian personnel. The wing supports the 479th AETC Flying Training and 820th Security Forces Groups in all operations. The 347th Rescue Wing executes worldwide peacetime and Combat Search and Rescue operations in support of humanitarian and U.S. national security interests.

The closest major cities to Moody AFB include Atlanta, approximately 230 miles to the north, and Jacksonville, Florida, about 120 miles to the southeast. Interstate 75 passes approximately twelve miles to the west and State Route 125 offers the primary access route to the base. Moody AFB occupies 11,402 acres of federally owned land. The facilities consist of the main base (5,039 acres), the Grand Bay Range (5,874 acres) and the Grassy Pond Recreational Annex (489 acres). The main base consists of 1,990 improved acres, 3,018 undeveloped (forested) acres, and Mission Lake with a surface area of 30 acres. In addition, easements and rights-of-way account for an additional 403 acres.

Moody AFB is located in South Georgia, just 30 miles north of the Florida border, with a majority of the base, including the entire main base, located within Lowndes County. The base is located approximately ten miles northeast of Valdosta and six miles southwest of Lakeland. Land uses in the areas surrounding Moody AFB consist primarily of undeveloped wetland areas to the east and the south, and rural, residential agriculture and wetlands towards the west and the north. In the immediate vicinity of the base, land uses consist mainly of sparsely populated open space and agricultural lands with several residential subdivisions located southwest of the base and small areas of commercial development along State Route 125. Moody sits between two huge bird attractants (Banks NWR and Grand Bay WMA). Species of concern are Turkey Vultures, Black Vultures, Sandhill Crane, Cattle Egret, and resident waders in the surrounding wetlands.

UNDERGRADUATE PILOT AND NAVIGATOR TRAINING
E&T - 14

MOODY AFB, GA

REALIGN

Out	In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
	Mil	Civ	Mil	Civ		
(557)	0	0	(557)	(145)	0	(702)

RANDOLPH AFB, TX

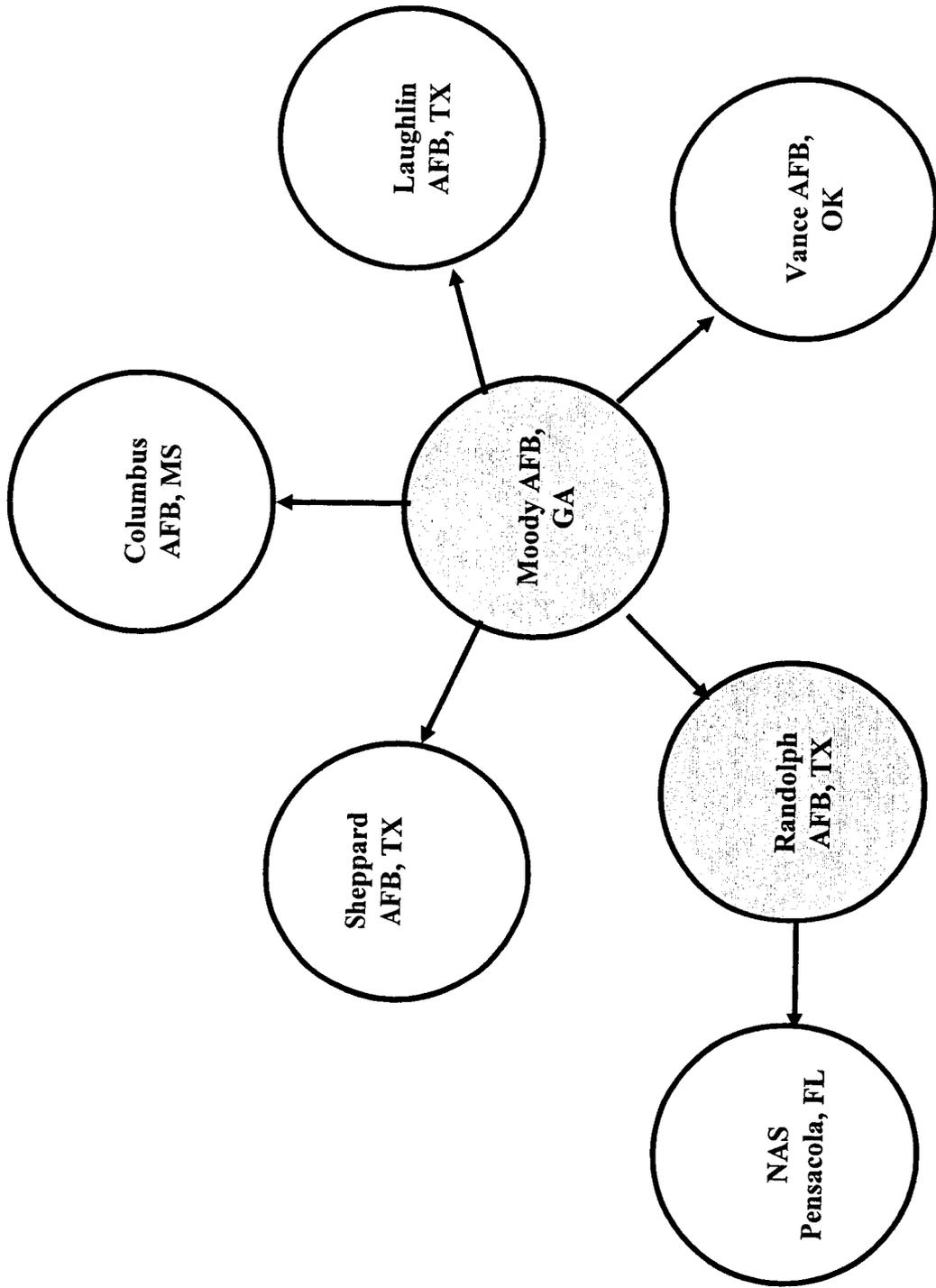
REALIGN

Out	In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
	Mil	Civ	Mil	Civ		
(576)	52	41	(472)	(99)	0	(571)

Recommendation: Realign Moody Air Force Base, GA, as follows: relocate the Primary Phase of Fixed-wing Pilot Training to Columbus Air Force Base, MS, Laughlin Air Force Base, TX, and Vance Air Force Base, OK; relocate Introduction to Fighter Fundamentals Training for Pilots to Columbus Air Force Base, MS, Laughlin Air Force Base, TX, Randolph Air Force Base, TX, Sheppard Air Force Base, TX, and Vance Air Force Base, OK; relocate Introduction to Fighter Fundamentals Training for Weapons Systems Officers to Columbus Air Force Base, MS, Laughlin Air Force Base, TX, Sheppard Air Force Base, TX, and Vance Air Force Base, OK; and relocate Introduction to Fighter Fundamentals Training for Instructor Pilots to Randolph Air Force Base, TX.

Recommendation: Realign Randolph Air Force Base, TX, by relocating Undergraduate Navigator Training to Naval Air Station, Pensacola, FL.

UNDERGRADUATE PILOT AND NAVIGATOR TRAINING



EIELSON AIR FORCE BASE, AK
Air Force - 6

EIELSON AIR FORCE BASE, AK

REALIGN

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
(2,821)	(319)	0	0	(2,821)	(319)	200	(2,940)

MOODY AIR FORCE BASE, GA

REALIGN

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
(27)	0	328	12	301	12	0	313

SHAW AIR FORCE BASE, SC

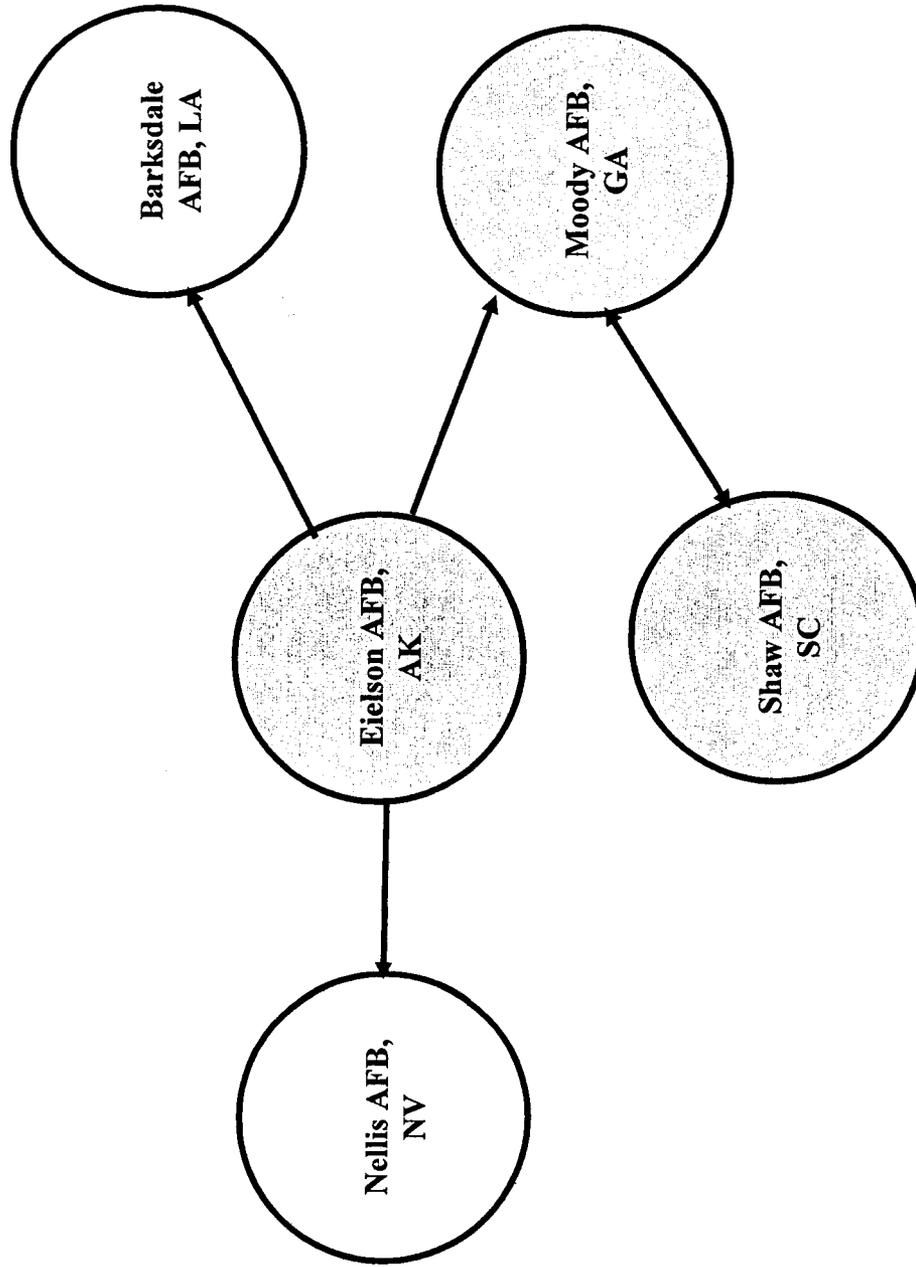
REALIGN

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
(46)	0	23	0	(23)	0	0	(23)

Recommendation: Realign Eielson Air Force Base, AK. The 354th Fighter Wing's assigned A-10 aircraft will be distributed to the 917th Wing Barksdale Air Force Base, LA (three aircraft); to a new active duty unit at Moody Air Force Base, GA (12 aircraft); and to backup inventory (three aircraft). The 354th Fighter Wing's F-16 aircraft will be distributed to the 57th Wing, Nellis Air Force Base, NV (18 aircraft). The Air National Guard Tanker unit and rescue alert detachment will remain as tenant on Eielson.

Recommendation: Realign Moody Air Force Base, by relocating base-level ALQ-184 intermediate maintenance to Shaw Air Force Base, SC, establishing a Centralized Intermediate Repair Facility (CIRF) at Shaw Air Force Base, SC for ALQ-184 pods.

Recommendation: Realign Shaw Air Force Base, relocating base-level TF-34 engine intermediate maintenance to Moody Air Force Base, establishing a CIRF at Moody Air Force Base for TF-34 engines.



POPE AIR FORCE BASE, NC, PITTSBURGH INTERNATIONAL AIRPORT AIR RESERVE STATION, PA, AND YEAGER AIR
GUARD STATION, WV
Air Force - 35

POPE AIR FORCE BASE, NC

REALIGN

Out		In		Net Gain/(Loss)		Net Mission	Total
Mil	Civ	Mil	Civ	Mil	Civ	Contractor	Direct
(5,969)	(364)	0	0	(5,969)	(384)	(132)	(6,485)

PITTSBURGH INTERNATIONAL AIRPORT AIR RESERVE STATION, PA

CLOSE

Out		In		Net Gain/(Loss)		Net Mission	Total
Mil	Civ	Mil	Civ	Mil	Civ	Contractor	Direct
(44)	(278)	0	0	(44)	(278)	0	(322)

YEAGER AIR GUARD STATION, WV

REALIGN

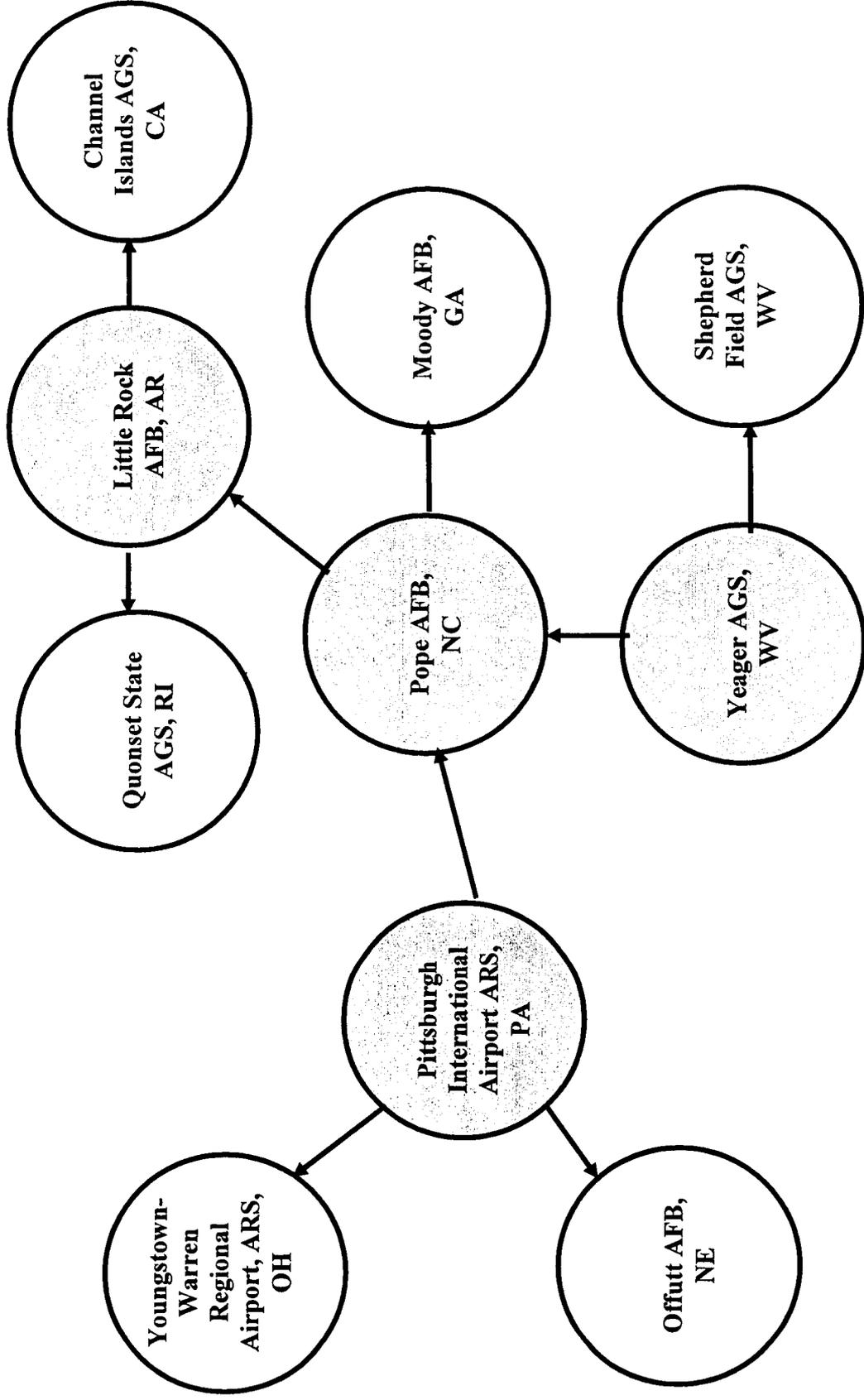
Out		In		Net Gain/(Loss)		Net Mission	Total
Mil	Civ	Mil	Civ	Mil	Civ	Contractor	Direct
(27)	(129)	0	0	(27)	(129)	0	(156)

Recommendation: Realign Pope Air Force Base (Air Force Base), NC. Distribute the 43d Airlift Wing's C-130E aircraft (25 aircraft) to the 314th Airlift Wing, Little Rock Air Force Base, AR; realign the 23d Fighter Group's A-10 aircraft (36 aircraft) to Moody Air Force Base, GA; transfer real property accountability to the Army; disestablish the 43rd Medical Group and establish a medical squadron. At Little Rock Air Force Base, AR, realign eight C-130E aircraft to backup inventory; retire 27 C-130Es; realign one C-130J aircraft to the 143d Airlift Wing (ANG), Quonset State Airport Air Guard Station, RI; two C-130Js to the 146th Airlift Wing (ANG), Channel Islands Air Guard Station, CA; and transfer four C-130Js from the 314th Airlift Wing (AD) to the 189th Airlift Wing (ANG), Little Rock Air Force Base.

Recommendation: Realign Yeager Airport Air Guard Station (AGS), WV, by realigning eight C-130H aircraft to Pope/Fort Bragg to form a 16 aircraft Air Force Reserve/active duty associate unit, and by relocating flying-related expeditionary combat support (ECS) to Eastern West Virginia Regional Airport/Shepherd Field AGS (aerial port and fire fighters).

Recommendation: Close Pittsburgh International Airport (IAP) Air Reserve Station (ARS), PA, and relocate 911th Airlift Wing's (AFRC) eight C-130H aircraft to Pope/Fort Bragg to form a 16 aircraft Air Force Reserve/active duty associate unit. Relocate AFRC operations and maintenance manpower to Pope/Fort Bragg. Relocate flight related ECS (aeromedical squadron) to Youngstown-Warren Regional APT ARS. Relocate all remaining Pittsburgh ECS and headquarters manpower to Offutt Air Force Base, NE. Air National Guard units at Pittsburgh are unaffected.

POPE AIR FORCE BASE, NC, PITTSBURGH INTERNATIONAL AIRPORT AIR RESERVE STATION, PA, AND YEAGER AIR
GUARD STATION, WV





GEORGIA

KINGS BAY:

1993: Navy Data Processing Center Trident Refit Facility Kings Bay - CLOSE

NAVAL RESERVE CENTER MACON

1993: CLOSE

DEFENSE CONTRACT MANAGEMENT DISTRICT SOUTH, MARIETTA

1995: DISESTABLISH



Alabama

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- G. **STATE CLOSURE INFORMATION**



ALABAMA

60 Minutes

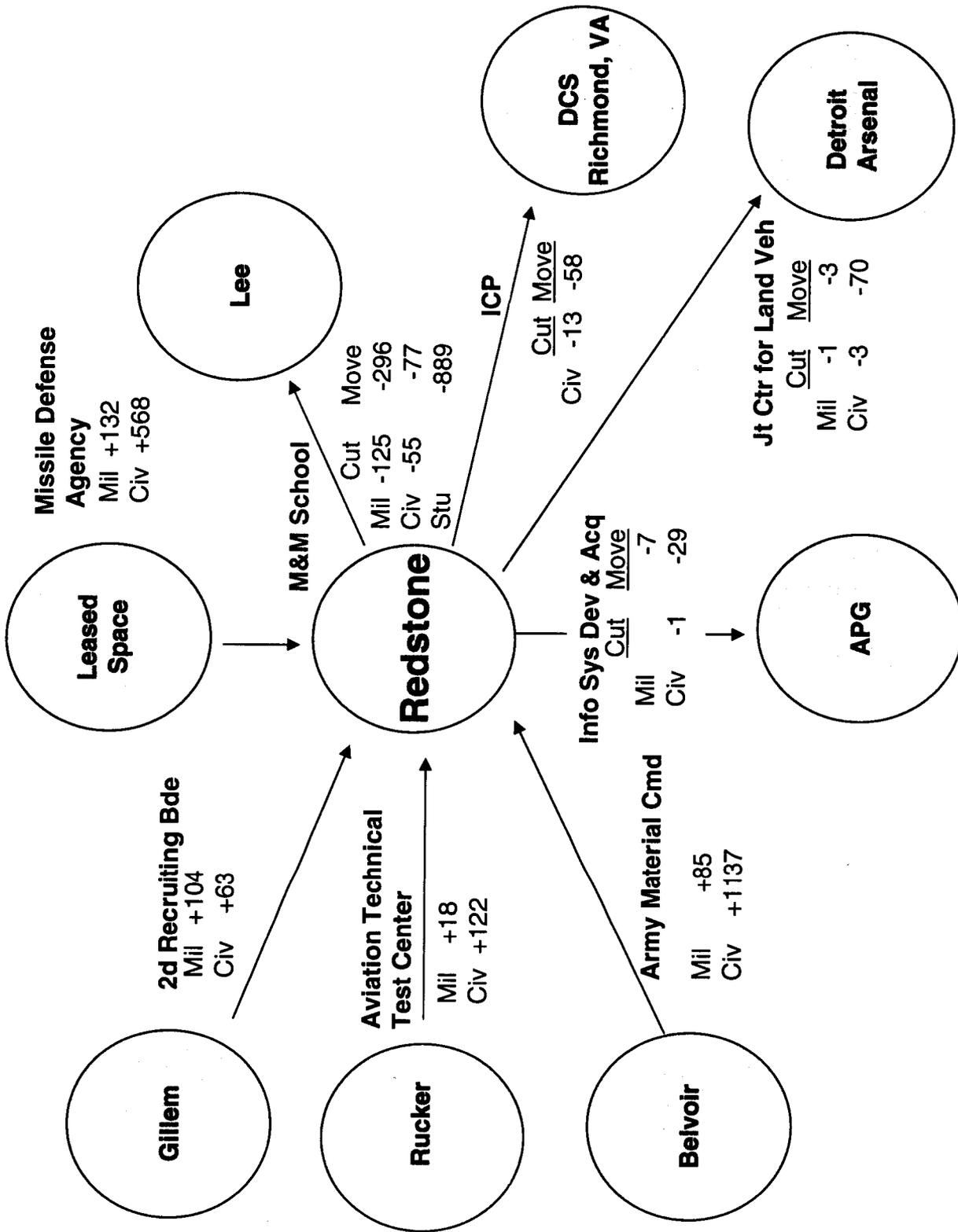
ATLANTA, GA REGIONAL HEARING - SCHEDULE OF WITNESS

(*actual clock time may slip based on time required for Commissioner questions following Georgia presentation)

*11:00AM-11:11AM	11 Minutes	<u>Opening Remarks</u> Senator Richard Shelby Senator Jeff Sessions
		<u>Redstone Arsenal</u>
11:11AM-11:19AM	8 Minutes	Ms. Irma Tuder Mr. Joe Fitzgerald, Tennessee Valley BRAC Committee
		<u>Anniston Army Depot</u>
11:19AM-11:26AM	7 Minutes	Mr. Nathan Hill, Calhoun County Chamber
		<u>Fort Rucker</u>
11:26AM-11:33AM	7 Minutes	Mr. Charles Nailen, Friends of Ft. Rucker
		<u>Maxwell-Gunter Air Force Base</u>
11:33AM-11:44AM	11 Minutes	BG Paul Hankins, USAF (Ret.), Montgomery Chamber
		<u>Birmingham Air National Guard</u>
11:44AM-11:53AM	9 Minutes	MG C. Mark Bowen The Adjutant General
		<u>Closing Remarks</u>
11:53AM-11:57AM	4 Minutes	Governor Bob Riley



Redstone Arsenal



Trip Report

Location: Redstone Arsenal, AL 35898-5000

Visit Date: 7 June, 2005

Purpose of Visit: Review proposed BRAC actions with functional and garrison personnel, examine plans to accommodate gains, conduct tours of critical sites, review requirements of functions leaving the installation.

Commissioner: This is a net gaining site. No Commissioner visited the site. No Commissioner visits are planned.

Lead Analyst: C. Dean Rhody, Army Team. No other BRAC personnel were on this trip.

Major BRAC Recommendations Affecting Installation:

Gains -

- Second Recruiting Brigade from Ft Gillem closure (167 personnel)
- Aviation Technical Test Center realigned from Ft Rucker (140 personnel)
- Army Material Command realigned from Ft Belvoir (1222 Personnel)
- Missile Defense Agency from various leased space (700 personnel)

Losses -

- Ordnance, Munitions & Electronic Maintenance School realignment to Ft Lee (1442 personnel)
- Information Systems Development & Acquisition realignment to Aberdeen Proving Grounds (37 Personnel)
- Joint Program Office Robotics (Robotic Development and Acquisition) realigned to PEO GCS at Detroit Arsenal (77 personnel)
- Inventory Control Point realigned to DCS, Richmond, VA (71 personnel)

Summary of actions: Agenda attached. Conducted interviews with garrison commander, Master Planner, Chief Robotics Systems Joint Projects Office, Deputy Commandant OMEMS, and various staff personnel.

Summary of findings:

Issues not requiring clarification -

- Infrastructures shortfalls may require additional augmentation in roads (widening of one road from two- to four-lanes) and water (minor increase to treated water distribution system). Handled through implementation.

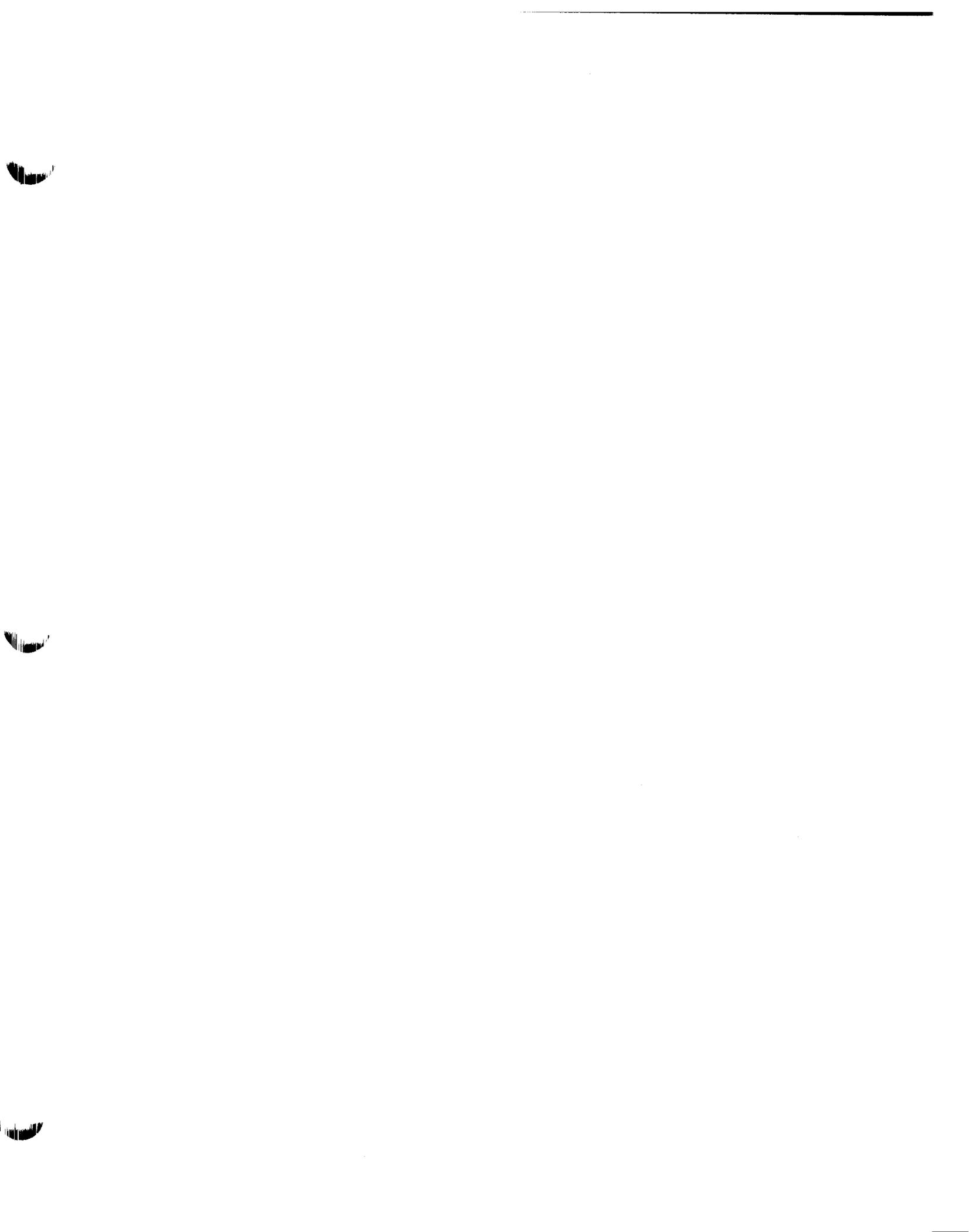
Issues requiring clarification –

- Joint Program Office Robotics (Robotic Development and Acquisition) is already a joint Army-Marine operation with Navy funding. Its mission is developing, testing, and even fielding cutting-edge robots for use in theater. Robotic devices essentially have three integrated components: the vehicle that carries the payload, the payload, and the software to make the robot work. The DOD proposal would split out the vehicle and transfer it to PEO GCS at Detroit Arsenal. Detroit Arsenal does not have the land necessary to test such devices. Additionally, the robot is usually developed as a unit. While the Redstone personnel indicated that the recommended split could work, there is no clarity on how such a split would increase military value over the present arrangement. Will require clarification from DOD on estimate of military value gained.
- OMEMS conducts training in hazardous devices with emphasis on explosive ordnance disposal (EOD). The school element that conducts the training is heavily involved in supporting the FBI Hazardous Devices Training facility, located on Redstone Arsenal. The training facility is a national resource, training both federal and state personnel. Additionally, the explosives used in the training may exceed the capacity of Ft Lee both in terms of range safety fans and noise abatement issues. No such problems exist at Redstone Arsenal. Will require clarification from DOD on intent for the location of the training and any mitigating actions required.

Other –

During his testimony before the Committee, Dr Craig College cited previous PCS experience for major RDT&E moves. He stated that only 25% of the existing workforce transferred to the new site. The local community of Huntsville has conducted previous highly successful efforts under such conditions to draw in as many of the existing workforce as possible. The actual number at Redstone in a previous BRAC move was 75% transfer. Recommend that the Commission defer any consideration of this issue unless additional information is provided.

C. Dean Rhody
Senior Analyst
Army Team, BRAC Commission



Net Site Impact for all Recommendations

0 Military

+1,034 Civilian

+1,034 Total Personnel

Red River Army Depot
Texarkana, Texas

Marine Corps Log Base
Barstow, California

Naval Weapons Station
Seal Beach, California

Rock Island Arsenal
Rock Island, Illinois

Realign Anniston Army Depot

1. Disestablish storage & distribution function for tires, packaged POL and compressed gasses
2. Consolidate the supply, storage and distr functions and associated inventories of the distribution portion of the depot with all other supply, storage, and distr functions and inventories at ANAD.
3. Retain the minimum necessary supply, storage and distr functions and inventories to support ANAD and serve as a Forward Distribution Point.
4. Relocate all other wholesale storage and distr functions and associated inventories to Warner Robbins Strategic Distribution Platform

BASE VISIT REPORT

ANNISTON ARMY DEPOT, ANNISTON, ALABAMA

23 JUNE 2005

LEAD COMMISSIONER:

none

ACCOMPANYING COMMISSIONER:

none

COMMISSION STAFF:

Elizabeth C. Bieri (Army Analyst)
George M. Delgado (Joint Cross Service Analyst)

LIST OF ATTENDEES:

Mr. Jack Cline, Deputy Commander, 256-235-7513
Mr. Michael Burke, Director of Quality Engineering, 256-235-7515
Mr. Steve Sparks, Directorate of Production, 256-235-7932
Mr. Chuck Gunnels, Directorate of Engineering, 256-235-7932
Mr. Paul Harper, General Manager of Production Operations, 256-235-4949
Ms. Ester Griguhn, Director of Missions, Plans and Operations, 256-235-7523
Ms. Terri Wyckoff, TACOM BRAC Office, 586-574-3895
Mr. Philip Dean, Anniston BRAC Representative, 256-235-7983
Mr. Mike Osborne, Business Management Specialist Lead, 256-235-6516

BASE'S PRESENT MISSION:

Anniston Army Depot (ANAD) performs maintenance on both heavy and light-tracked combat vehicles and their components. The depot is designated as the Center of Technical Excellence for the M1 Abrams Tank and is the designated candidate depot for the repair of the M60, AVLB, M728 and M88 combat vehicles. ANAD has assumed responsibility for the Towed and self-propelled artillery as well as the M113 Family of Vehicles (FOV).

Under partnership agreements a wide range of vehicle conversions and upgrades are currently underway. The depot also performs maintenance on individual and crew-served weapons as well as land combat missiles and small arms. Additionally, the maintenance and storage of conventional ammunition and missiles, as well as the storage of seven percent of the Nation's chemical munitions stockpile until the stockpile is demilitarized, are significant parts of the depot's overall missions and capabilities.

Key tenant organizations on the depot include the Defense Distribution Depot, Anniston (DDAA), the Anniston Munitions Center (ANMC) the Anniston Chemical Activity (ANCA), the Program Manager for Chemical Demilitarization (PMCD), the Center of Military History Clearing House, the 722nd Ordnance Company (Explosive Ordnance Disposal – EOD) and the Defense Reutilization and Marketing Office (DRMO).

SECRETARY OF DEFENSE RECOMMENDATION:

1. Commodity Management Privatization Recommendation: Realign Defense Supply Center Columbus, OH, Tobyhanna Army Depot, PA, Defense Distribution Depot Susquehanna, PA, Naval Station Norfolk, VA, Marine Corps Air Station Cherry Point, NC, Marine Corps Logistics Base, Albany, GA, Robins Air Force Base, GA, Anniston Army Depot, AL, Naval Air Station Jacksonville, FL, Tinker Air Force Base, OK, Corpus Christi Army Depot, TX, Naval Station Bremerton, WA, Naval Station San Diego, CA, Defense Distribution Depot Barstow, CA, Defense Distribution Depot San Joaquin, CA, and Naval Station Pearl Harbor, HI, by disestablishing storage and distribution functions for tires, packaged petroleum, oils, and lubricants, and compressed gases at each location.

2. Supply, Storage, and Distribution Management Reconfiguration Recommendation: Realign Anniston Army Depot, AL, by consolidating the supply, storage, and distribution functions and associated inventories of the Defense Distribution Depot Anniston, AL, with all other supply, storage, and distribution functions and inventories that exist at Anniston Army Depot, AL, to support depot operations, maintenance, and production. Retain the minimum necessary supply, storage, and distribution functions and inventories required to support Anniston Army Depot, AL, and to serve as a wholesale Forward Distribution Point. Relocate all other wholesale storage and distribution functions and associated inventories to the Warner Robins Strategic Distribution Platform.

3. All other impacts to ANAD are as a result of other base realignments as noted below:

- **Movements in from RRAD:**
 - Relocate the depot maintenance of Armament and Structural Components, Combat Vehicles, Depot Fleet/Field Support, Engines and Transmissions, Fabrication and Manufacturing, Fire Control Systems and Components, and Other to Anniston Army Depot, AL.
 - Relocate the depot maintenance of Construction Equipment to Anniston Army Depot, AL, and Marine Corps Logistics Base Albany, GA
- Realign Marine Corps Logistics Base Barstow, CA. Consolidate depot maintenance of Engines/Transmissions, Other Components, and Small Arms/Personal Weapons at Anniston Army Depot, AL.
- Realign Naval Weapons Station Seal Beach, CA, as follows: relocate the depot maintenance of Other Components to Anniston Army Depot, AL
- Realign Rock Island Arsenal, IL, by relocating the depot maintenance of Combat Vehicles and Other to Anniston Army Depot, AL

SECRETARY OF DEFENSE JUSTIFICATION:

Commodity Management Privatization Justification: This recommendation achieves economies and efficiencies that enhance the effectiveness of logistics support to forces as they transition to more joint and expeditionary operations. This recommendation disestablishes the wholesale supply, storage, and distribution functions for all tires; packaged petroleum, oils and lubricants; and compressed gases used by the Department of Defense, retaining only the supply contracting function for each commodity. The Department will privatize these functions and will rely on private industry for the performance of supply, storage, and distribution of these commodities. By doing so, the Department can divest itself of inventories and can eliminate infrastructure and personnel associated with these functions. This recommendation results in more responsive supply support to user organizations and thus adds to capabilities of the future force. The recommendation provides improved support during mobilization and deployment, and the sustainment of forces when deployed worldwide. Privatization enables the Department to take advantage of the latest technologies, expertise, and business practices, which translates to improved support to customers at less cost. It centralizes management of tires; packaged petroleum, oils, and lubricants; and compressed gases and eliminates unnecessary duplication of functions within the Department. Finally, this recommendation supports transformation by privatizing the wholesale storage and distribution processes from DoD activities.

In addition to the actions described in this recommendation, the Department is also disestablishing storage and distribution functions for tires, packaged petroleum, oils, and lubricants, and compressed gases at Red River Army Depot, TX. The storage and distribution functions at this additional location are now being disestablished as part of a recommendation for the full closure of the Red River Army Depot installation. The recommendation to close the installation fully supports all objectives intended by this recommendation.

Supply, Storage, and Distribution Management Reconfiguration Justification: This recommendation achieves economies and efficiencies that enhance the effectiveness of logistics support to operational joint and expeditionary forces. It reconfigures the Department's wholesale storage and distribution infrastructure to improve support to the future force, whether home-based or deployed. It transforms existing logistics processes by creating four CONUS support regions, with each having one Strategic Distribution Platform and multiple Forward Distribution Points. Each Strategic Distribution Platform will be equipped with state-of-the-art consolidation, containerization and palletization capabilities, and the entire structure will provide for in-transit cargo visibility and real-time accountability. Distribution Depots, no longer needed for regional supply, will be realigned as Forward Distribution Points and will provide dedicated receiving, storing, and issuing functions, solely in support of on-base industrial customers such as maintenance depots, shipyards and air logistics centers. Forward Distribution Points will consolidate all supply and storage functions supporting industrial activities, to include those internal to depots and shipyards, and those at any intermediate levels that may exist. This consolidation eliminates unnecessary redundancies and duplication, and streamlines supply and storage processes.

MAIN FACILITIES REVIEWED:

- Building 400, Combat Vehicle Assembly/Disassembly

- Building 130, Reciprocating Engine Facility
- Building 414, Stryker Production
- Small Arms Repair
- United Defense Steel Products Anniston Foundry and Track Shoes Manufacturing Site
- United Defense Steel Products Combat Vehicles Partnership with ANAD Buildings

KEY ISSUES IDENTIFIED

1. With the exception of the Supply, Storage, and Distribution Management Reconfiguration recommendation, Anniston Army Depot is a gaining installation from other closure or realignment recommendations.
2. Key issues are to ensure the depot's ability to integrate all new work and any building that will need to occur.

INSTALLATION CONCERNS RAISED

A copy of the installation briefing will be included with this report.

1. With the closure of Red River Army Depot, Anniston gains the combat vehicles, construction equipment, component workload and the rubber manufacturing facility. There is concern regarding the timeframes which are currently planned within the COBRA data. COBRA realigns personnel from RRAD to ANAD in 2007, however, the MILCON for facilities at ANAD is planned for 2007 (\$14,269K) and 2008 (\$134,283K). There seems to be a conflict between personnel moves in 2007 and the bulk of the MILCON in 2008 given the time required to construct said facilities at ANAD. What are the sequential plans for the integration of the personnel moves and MILCON?
2. What are the specific systems that are meant to transfer from Marine Corps Logistics Base Barstow and Naval Weapons Station Seal Beach? Hours of workload are noted, but what is the "other" quoted in each of the recommendations?
3. What is the interpretation of the Supply, Storage, and Distribution Management Reconfiguration recommendation? How far down and to what level will DLA take ownership through the retail or installation stocks?
4. Concern that all unique test equipment will transfer with the Bradley transmission mission and the timing of that movement from RRAD.

COMMUNITY CONCERNS RAISED:

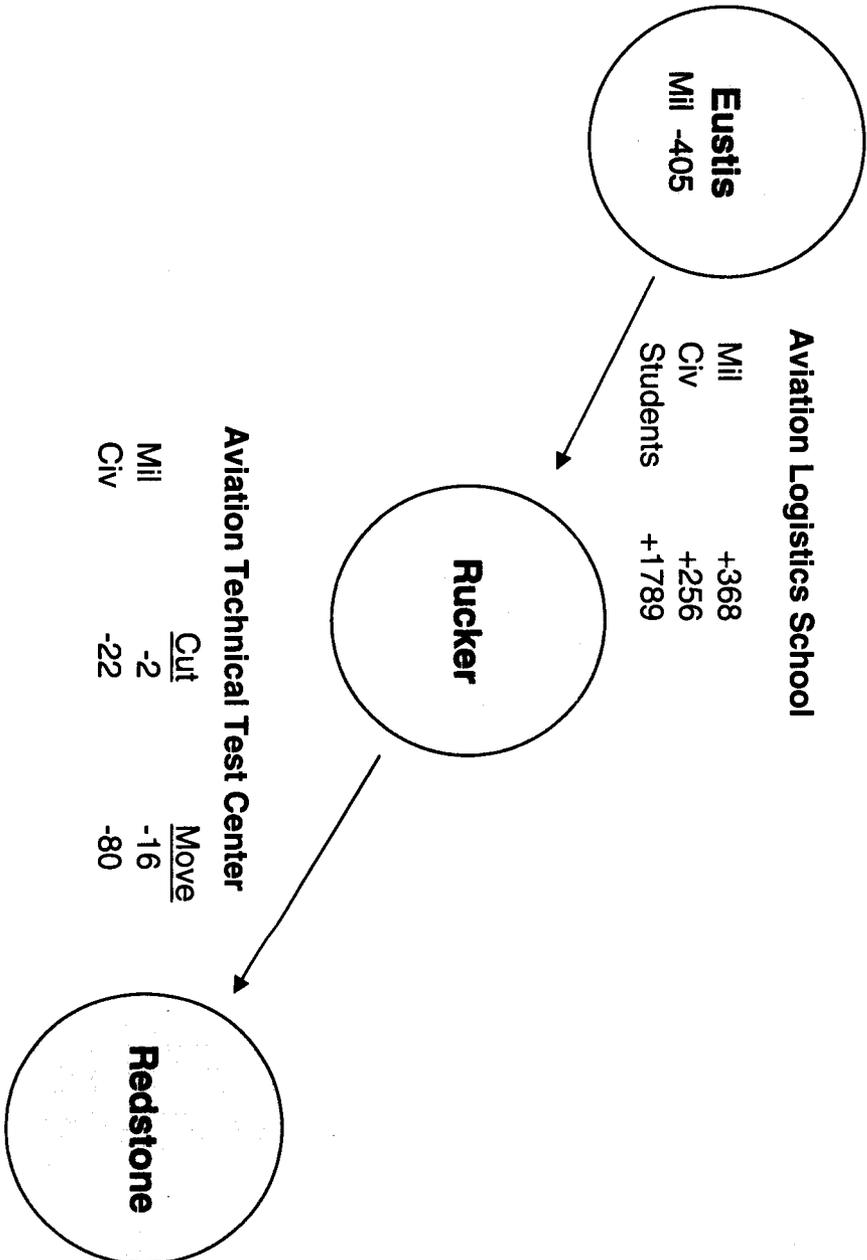
There was no community participation in this visit.

REQUESTS FOR STAFF AS A RESULT OF VISIT:

There were no requests of the staff as a result of this visit.



Ft Rucker



Trip Report

Location: Fort Rucker, AL

Visit Date: 9 June, 2005

Purpose of Visit: Review proposed BRAC actions with functional and garrison personnel, examine plans to accommodate gain, conduct tour of critical sites, review requirements of function leaving the installation.

Commissioner: This is a net gaining site. No Commissioner visits are planned.

Lead Analyst: C. Dean Rhody, Army Team. No other BRAC personnel present.

Major BRAC Recommendations Affecting Installation:

Gains -

- Aviation Logistic School realignment from Ft Eustis (724 personnel, 1789 students)

Losses -

- Aviation Technical Test Center realignment to Redstone Arsenal (120 personnel).

Summary of actions: Conducted interviews with garrison commander, Master Planner, Chief of Staff and Commander, 1st Aviation Bde. Conducted on-site tour of locations designated for construction or use by the Aviation Logistics School.

Summary of findings:

Issues not requiring clarification -

- None. Issues identified will be addressed during implementation.

Issues requiring clarification -

- None. Infrastructure is adequate for planned construction. There is sufficient land, well-sited for planned development. No environmental, legal or operational issues exist that would preclude the proposed DOD action.

Other -

Local communities support the planned action. While they have reserved time at the Atlanta Regional, they have done so in order to speak in favor of the recommendation.

C. Dean Rhody
Senior Analyst
Army Team, BRAC Commission

Trip Report

Location: Redstone Arsenal, AL 35898-5000

Visit Date: 7 June, 2005

Purpose of Visit: Review proposed BRAC actions with functional and garrison personnel, examine plans to accommodate gains, conduct tours of critical sites, review requirements of functions leaving the installation.

Commissioner: This is a net gaining site. No Commissioner visited the site. No Commissioner visits are planned.

Lead Analyst: C. Dean Rhody, Army Team. No other BRAC personnel were on this trip.

Major BRAC Recommendations Affecting Installation:

Gains -

- Second Recruiting Brigade from Ft Gillem closure (167 personnel)
- Aviation Technical Test Center realigned from Ft Rucker (140 personnel)
- Army Material Command realigned from Ft Belvoir (1222 Personnel)
- Missile Defense Agency from various leased space (700 personnel)

Losses -

- Ordnance, Munitions & Electronic Maintenance School realignment to Ft Lee (1442 personnel)
- Information Systems Development & Acquisition realignment to Aberdeen Proving Grounds (37 Personnel)
- Joint Program Office Robotics (Robotic Development and Acquisition) realigned to PEO GCS at Detroit Arsenal (77 personnel)
- Inventory Control Point realigned to DCS, Richmond, VA (71 personnel)

Summary of actions: Agenda attached. Conducted interviews with garrison commander, Master Planner, Chief Robotics Systems Joint Projects Office, Deputy Commandant OMEMS, and various staff personnel.

Summary of findings:

Issues not requiring clarification -

- Infrastructures shortfalls may require additional augmentation in roads (widening of one road from two- to four-lanes) and water (minor increase to treated water distribution system). Handled through implementation.

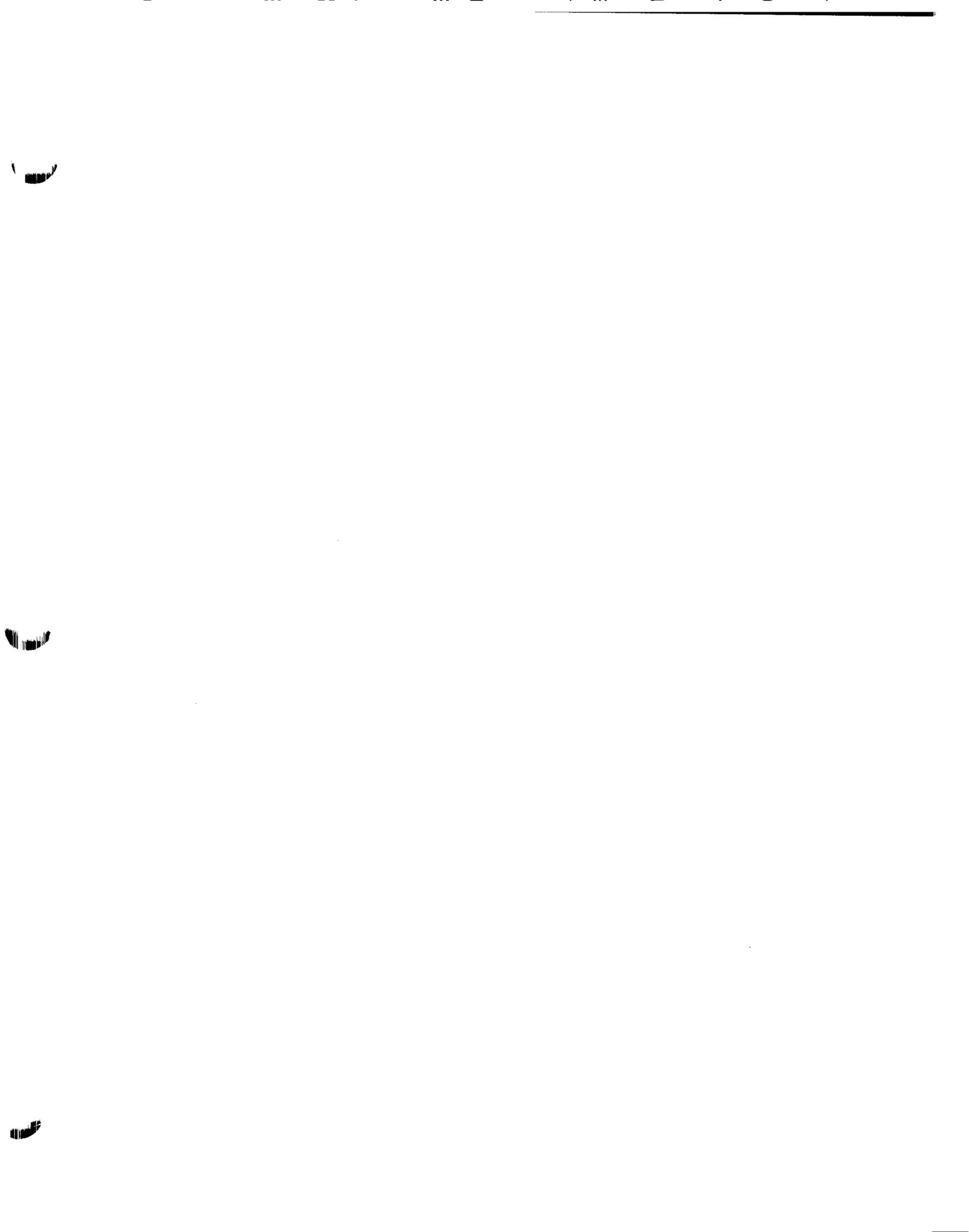
Issues requiring clarification –

- Joint Program Office Robotics (Robotic Development and Acquisition) is already a joint Army-Marine operation with Navy funding. Its mission is developing, testing, and even fielding cutting-edge robots for use in theater. Robotic devices essentially have three integrated components: the vehicle that carries the payload, the payload, and the software to make the robot work. The DOD proposal would split out the vehicle and transfer it to PEO GCS at Detroit Arsenal. Detroit Arsenal does not have the land necessary to test such devices. Additionally, the robot is usually developed as a unit. While the Redstone personnel indicated that the recommended split could work, there is no clarity on how such a split would increase military value over the present arrangement. Will require clarification from DOD on estimate of military value gained.
- OMEMS conducts training in hazardous devices with emphasis on explosive ordnance disposal (EOD). The school element that conducts the training is heavily involved in supporting the FBI Hazardous Devices Training facility, located on Redstone Arsenal. The training facility is a national resource, training both federal and state personnel. Additionally, the explosives used in the training may exceed the capacity of Ft Lee both in terms of range safety fans and noise abatement issues. No such problems exist at Redstone Arsenal. Will require clarification from DOD on intent for the location of the training and any mitigating actions required.

Other –

During his testimony before the Committee, Dr Craig College cited previous PCS experience for major RDT&E moves. He stated that only 25% of the existing workforce transferred to the new site. The local community of Huntsville has conducted previous highly successful efforts under such conditions to draw in as many of the existing workforce as possible. The actual number at Redstone in a previous BRAC move was 75% transfer. Recommend that the Commission defer any consideration of this issue unless additional information is provided.

C. Dean Rhody
Senior Analyst
Army Team, BRAC Commission



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

BASE SUMMARY SHEET

Maxwell Air Force Base, AL

INSTALLATION MISSION

- ◆ As part of Air Education Training Command, Air University conducts military, graduate and continuing education for precommissioned and commissioned officers, enlistee personnel and civilians. One of the major tenants is 908th Airlift Wing (C-130).

DoD RECOMMENDATION

- ◆ Consolidate Air and Space C4ISR Research, Development and Acquisition, Test and Evaluation.

DOD JUSTIFICATION

- ◆ Close Mansfield-Lahm Municipal Airport Air Guard Station, OH and move four C-130 aircraft to Maxwell AFB and four to Little Rock AFB, AR.
- ◆ Realign Maxwell, NAS-Meridian and Naval Station, Newport by relocating religious training and education To Ft. Jackson, SC.
- ◆ Realign WBAFB, Maxwell AFB and Lackland AFB by relocating air and space information systems research and development and acquisition to Hanscom. Realign Eglin AFB by relocating air and space sensors, electronic warfare & electronics and information systems to Edwards AFB.

COST CONSIDERATIONS DEVELOPED BY DoD

- | | |
|---|----------|
| ◆ One-Time Costs: | \$254.4M |
| ◆ Net Savings (Cost) during Implementation: | \$122.4M |
| ◆ Annual Recurring Savings: | \$45.7M |
| ◆ Return on Investment Year: | 8 yrs. |
| ◆ Net Present Value over 20 Years: | \$336.1 |

MANPOWER IMPLICATIONS OF THIS RECOMMENDATION (EXCLUDES CONTRACTORS)

	<u>Military</u>	<u>Civilian</u>	<u>Students</u>
Baseline			
Reductions	(740)	(511)	
Realignments			
Total	(740)	(511)	

MANPOWER IMPLICATIONS OF ALL RECOMMENDATIONS AFFECTING THIS INSTALLATION (INCLUDES ON-BASE CONTRACTORS AND STUDENTS)

	Out		In		Net Gain (Loss)	
	<u>Military</u>	<u>Civilian</u>	<u>Military</u>	<u>Civilian</u>	<u>Military</u>	<u>Civilian</u>
This Recommendation	(740)	(511)			(740)	(511)
Other Recommendation(s)						
Total						

JOINT CENTER OF EXCELLENCE FOR RELIGIOUS TRAINING & EDUCATION
E&T - 9

MAXWELL AFB, AL

REALIGN

Out	In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
	Mil	Civ	Mil	Civ		
(19)	0	0	(19)	(1)	0	(20)

NAS MERIDIAN, MS

REALIGN

Out	In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
	Mil	Civ	Mil	Civ		
(15)	0	0	(15)	0	(1)	(16)

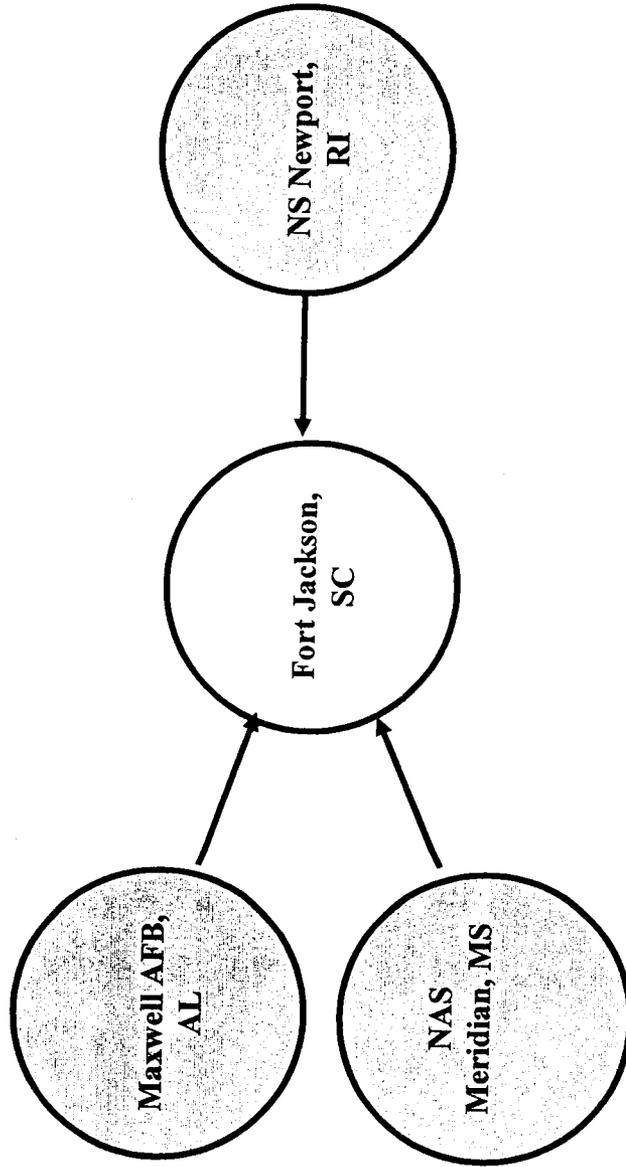
NS NEWPORT, RI

REALIGN

Out	In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
	Mil	Civ	Mil	Civ		
(37)	0	0	(37)	(2)	0	(39)

Recommendation: Realign Maxwell Air Force Base, AL; Naval Air Station Meridian, MS; and Naval Station Newport, RI, by relocating religious training and education to Fort Jackson, SC, establishing a Joint Center of Excellence for religious training and education.

JOINT CENTER OF EXCELLENCE FOR RELIGIOUS TRAINING & EDUCATION



of OSSG is to provide and support combat support information systems and networks (that is, non-Tactical Data networks) for Air Force and DOD components using innovative information and technology contracts to acquire and manage Enterprise services and commodities.

SECRETARY OF DEFENSE RECOMMENDATION:

- Close Mansfield-Lahm Municipal Airport Air Guard Station, OH and move 4 C-130 aircraft to Maxwell AFB and 4 to Little Rock AFB, AR.
- Realign Maxwell, NAS-Meridian and Naval Station, Newport by relocating religious training and education to Ft. Jackson, SC.
- Realign WPAFB, Maxwell AFB and Lackland AFB by relocating air and space information systems research and development and acquisition to Hanscom.

SECRETARY OF DEFENSE JUSTIFICATION:

This recommendation is intended to reduce the number of technical facilities engaged in Air & Space Sensors, Electronic Warfare, and Information Systems RDT&E from 6 to 2. Through this consolidation, the Department will increase efficiency of RDT&E operations resulting in a multi-functional center of excellence in the rapidly changing area of C4ISR.

MAIN FACILITIES REVIEWED:

1. Operations & Sustainment Systems Group-Gunter Annex, Maxwell AFB
2. Engineering & Integration Systems Squadron- Gunter Annex, Maxwell AFB

KEY ISSUES IDENTIFIED

- The move of OSSG from Maxwell to Hanscom would have an impact on Montgomery's economy. The impact would equate to a loss of \$750M in total revenue to the Montgomery area. A total of 711 contractors are involved, "inside the gate." According to officials, this loss was not quantified nor considered in BRAC data.
- Maxwell is to lose 1251 people (740 military, 511 civilian) to Hanscom. (Certified data provided by Maxwell on 12/06/04 showed 669 mil and 528 civ). The OSSG area at Maxwell consists of 7 buildings and 2 warehouses to be completely vacated by the move. The current vs. authorized occupancy as of 5/24/05 is as follows:
 - 1845 actual
 - 1937 authorized (670 mil, 554 civ, 713 contractors)
- Regeneration of the workforce at Hanscom is a concern. Moving from a low to high cost area in MA makes the move for many questionable. A transition plan has not been prepared and affected workers have not been polled. The belief is that few people will move out of Montgomery.

--OSSG essentially operates and maintains scores and scores of non-tactical, administrative data networks. OSSG's operational boss is the CG, 8th Air Force at Barksdale AFB in LA. What OSSG does could be done anywhere. OSSG does little or no R&D, T&E or acquisition, so the benefit of co-locating OSSG with the R&D and acquisition community at Hanscom AFB will have to be demonstrated.

--While some savings would be realized through consolidation, specific savings will have to be examined and verified at OSD. MILCON requirements at Hanscom and moving costs are documented in COBRA runs. None of this information was available at the time of the visit.

-- Receipt of the C-130's and required infrastructure present no problem. Relocation of religious training to Ft. Jackson to establish a joint center of excellence may not be the best move for the Air Force because the curriculum offered at the joint center may not adequately emphasize religious training from an individual service perspective and in the case of Air Force, how religious training will relate to Air Force policies and procedures. Commissioner Gehman questions the rationale for combining chaplain training.

INSTALLATION CONCERNS RAISED

--loss of people to Hanscom and the likelihood that many of the personnel affected by the move will not relocate to the higher cost of living area of New England.

--loss of the business base in the Montgomery area where over \$750M in contracts will be lost.

COMMUNITY CONCERNS RAISED:

One point paper provided to Commission staff after the Base Visit identified the following expected community and congressional concerns:

1. Allegation was made that pertinent data was excluded and are puzzled by certain logic in the proposal. BRAC data may have omitted all contractors, whether on or off base.
2. Question was raised whether BRAC data considered "sustainment and operations" missions in the recommendation to consolidate. Question raised whether it is appropriate to relocate proven, existing operations and sustainment missions into the consolidated RDT&E C4ISR centers.
3. Point was made that OSSG's ties with the Defense Information Systems Agency may not have been properly factored before the OSSG realignment was reached. A DISA site is co-located at Gunter next to OSSG and DISA relies on OSSG for its USAF Network Operations Center, operating platforms in the DISA facility, and shares and leverages infrastructure for long-haul communication with big pipes and trunks.
4. Given the high cost of living in the Boston area, issue raised whether there are tangible economic advantages of consolidating at Hanscom. Prospects of filling additional information technology civilian positions were claimed to be suspect.

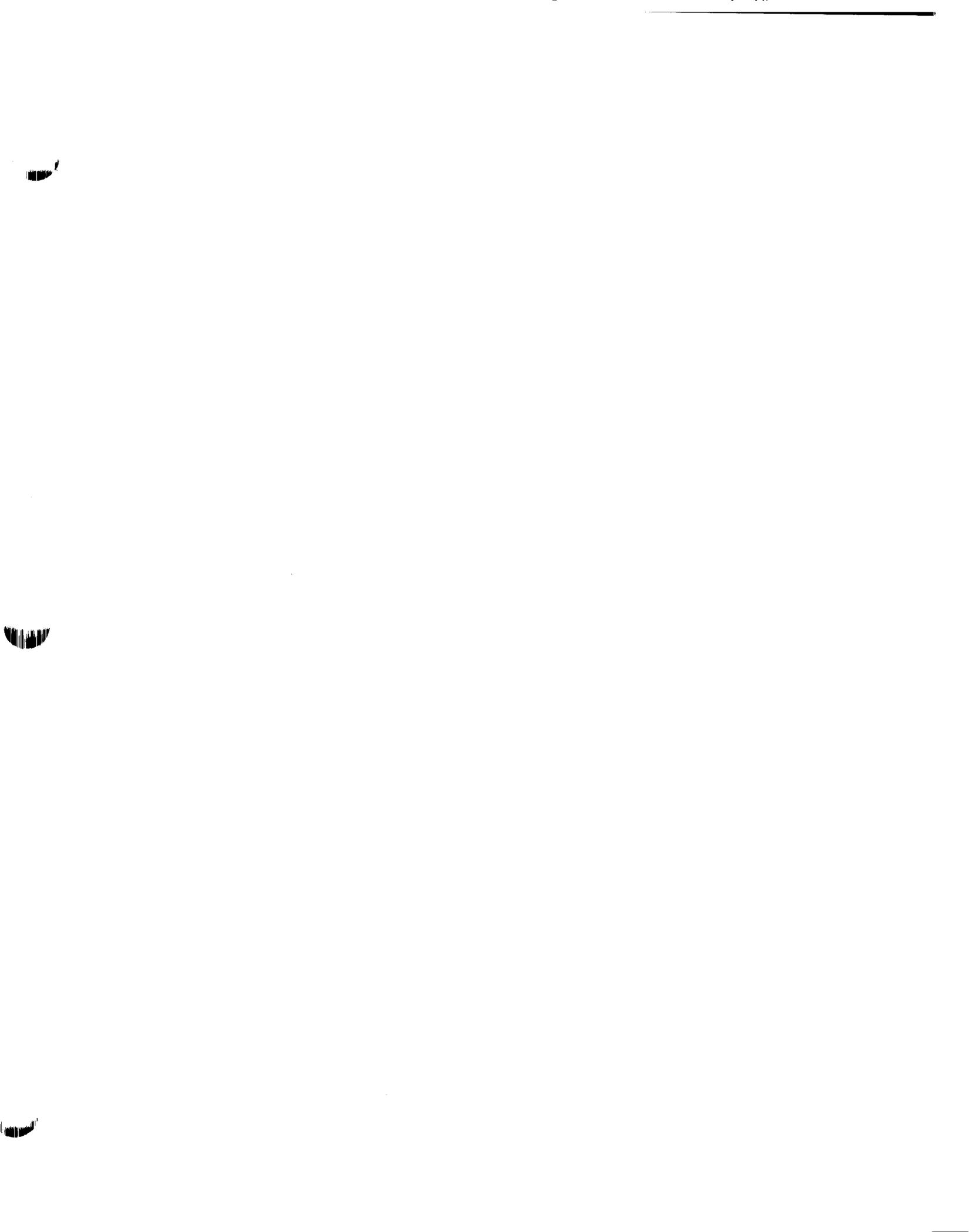
Another paper provided to Commission staff enumerated the above but focused on military value. Paper addressed the significant amount of IT intellectual capital accumulated in Montgomery over the last 34 years. The wealth of knowledge primarily centers around legacy systems the AF depends upon to accomplish its mission, and it primarily resides in a contractor base made up of retired military and civilian employees who will probably not be willing to move to another location. The paper also addressed the critical AF Network Operations Center that allows OSSG to provide end-to-end resolution, tracking, and status monitoring of all AF networks and applications.

The overall conclusion drawn by the community in this point paper was that the BRAC recommendation concerning consolidation of RDAT&E for IT systems is something that will pay dividends over time in efficiency, synergy, and innovation. However, the operations and sustainment missions performed by OSSG are totally separate from that vision. These missions could and should remain at Gunter without impacting the mission at Hanscom. Significant savings and efficiencies could be realized through the cost avoidance of not moving and rebuilding the extensive infrastructure associated with the 24-hour operations center, the contractor supported sustainment missions, and the total loss of joint connectivity with the DISA control center.

The issues raised by the community need to be researched by Commission staff.

REQUESTS OF STAFF AS A RESULT OF VISIT:

- All "claims" as to what was and what was not considered must be researched.
- The BRAC report lists one rolled-up number for all consolidations at Hanscom; the report we had at the time of the visit did not break out OSSG from Maxwell.
- Need better understanding of the chaplain training.



Birmingham International Airport Air Guard Station, AL

Birmingham IAP (ANG) consists of approximately 147 acres and essential facilities to support the mission of the 117th ARW and its assigned units. A lease between the Federal Government and The Armory Commission of Alabama, dated 22 January 1961, currently with four Supplemental Agreements, established the initial boundaries and conveyed the lands and buildings for the purpose of military aviation. A Lease Amendment between the Birmingham Airport Authority and the Commission in 1988 established the real estate relationship between the airport authority and the Armory Commission. The lease term expires in the year 2036 but shall continue year to year without notice unless terminated by the Commission.

Prior to 1996, the base was bisected by two city streets - East Lake Blvd and Shelby Blvd. As a part of the Master Plan update, East Lake Blvd was rerouted around the base perimeter, Shelby Blvd was transferred to the ANG with a lease amendment, and the individual land parcels were consolidated into one tract of land. This consolidation greatly improved internal traffic circulation, security and unit operations. Prior to the road relocation, this area was in a municipal environment with the utilities routed along the city street easements and rights of way. Electric service was initially supplied by overhead wires and buildings individually metered for consumption and billing. This was changed recently to economize energy costs by establishing with the utility a main feeder with a single primary meter. The ANG provides secondary distribution to the on-base facilities through a system of underground conduits. The overhead wiring remains in service to provide electrical service for street lights and other units occupying the base.

In September 1994, the 117th Air Refueling Wing and 106th Air Refueling Squadron were formed and equipped with KC-135 tanker aircraft. Simultaneously, a major revision outlined in the Base Master Plan was initiated to complete improvements in the infrastructure to support the new mission, to unify the existing real estate holdings into one contiguous environ and to implement facility improvements and additions necessary to support the mission. The Master Plan recommendations included the relocation of a city thoroughfare, consolidation of three real estate parcels and the completion of almost \$64 million in facility improvements and construction. To date, all but one of the recommended projects are complete, and it is in the final stages of design.

The 117th ARW occupies 101 facilities including offices, mission support structures, maintenance hangars, POL storage, a refueling station, and a Joint Hospital. The current compliment of personnel is 275, including military and civilian employees. This expands to 1,243 personnel for UTA weekends and during activation.

The Alabama Army National Guard (ARNG) has facilities and units co-located on the base. These facilities provide for aircraft hangar and maintenance, the 109th Evacuation Hospital and OMS storage facility. The 109th Evac Hospital also supports ARNG/ANG weekend drill activities and unit activation's. In addition, the Federal Aviation Administration has two radar sites within the confines of the base.

BIRMINGHAM INTERNATIONAL AIRPORT AIR GUARD STATION, AL

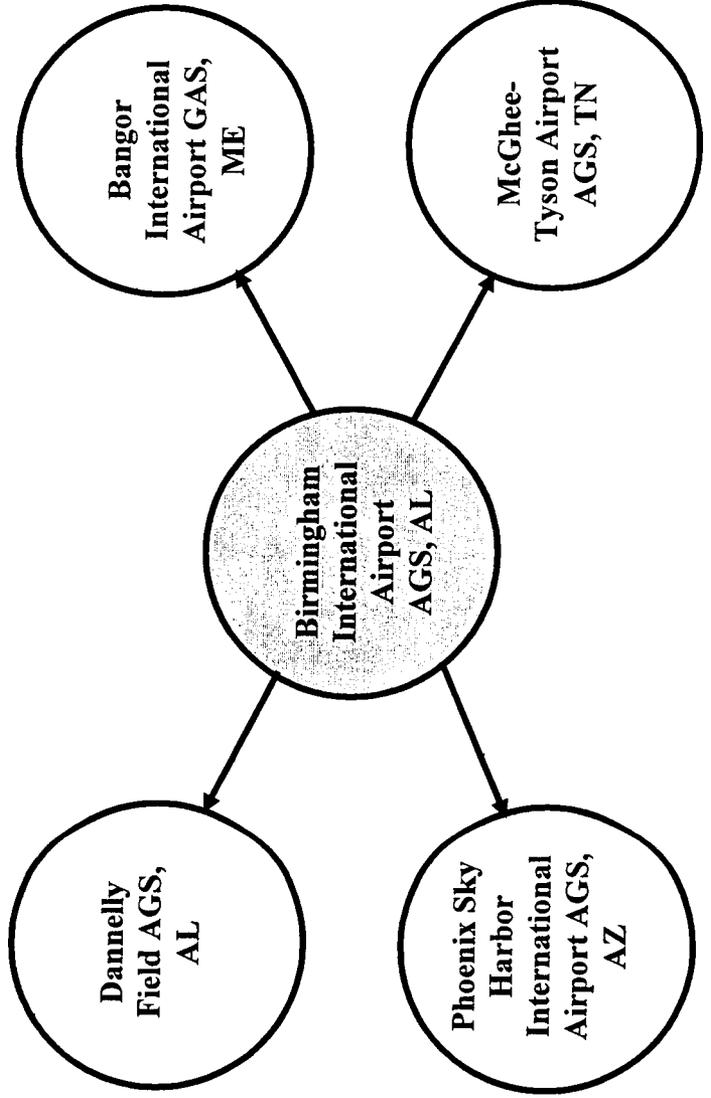
Air Force - 5

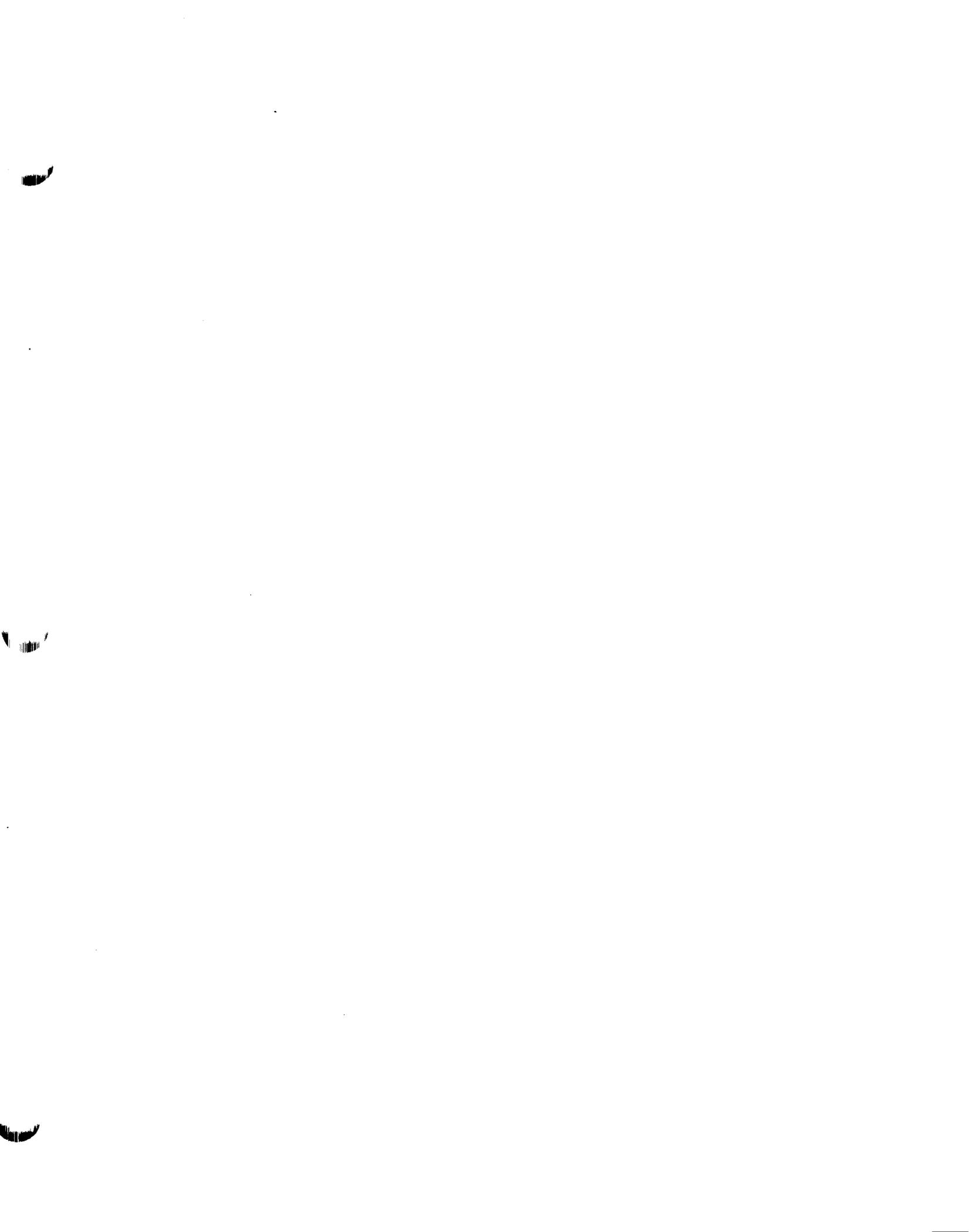
BIRMINGHAM INTERNATIONAL AIRPORT AIR GUARD STATION, AL

REALIGN

Out		In		Net Gain/(Loss)		Net Mission Contractor		Total Direct	
Mil	Civ	Mil	Civ	Mil	Civ				
(66)	(117)	0	0	(66)	(117)	0	0		(183)

Recommendation: Realign Birmingham International Airport Air Guard Station (AGS), AL. Distribute the 117th Air Refueling Wing's (ANG) KC-135R aircraft to the 101st Air Refueling Wing (ANG), Bangor International Airport AGS, ME (two aircraft); the 134th Air Refueling Wing (ANG), McGhee-Tyson Airport AGS, TN (four aircraft); and the 161st Air Refueling Wing (ANG), Phoenix Sky Harbor International Airport AGS, AZ (two aircraft). The 117th Air Refueling Wing's firefighter positions will move to Dannelly Field AGS, AL, and the remaining expeditionary combat support (ECS) will remain in place.





ALABAMA

ALABAMA ARMY AMMUNITION PLANT

1988: CLOSE

COOSA RIVER STORAGE ANNEX

1988: CLOSE

FORT RUCKER

1991: REALIGN

NAVAL STATION MOBILE

1993: CLOSE

NAVAL RESERVE CENTER GADSDEN

1993: CLOSE

NAVAL RESERVE CENTER MONTGOMERY

1993: CLOSE

ANNISTON ARMY DEPOT

1993: REALIGN

FORT MCCLELLAN

1995: CLOSE

NAVAL RESERVE CENTER HUNTSVILLE

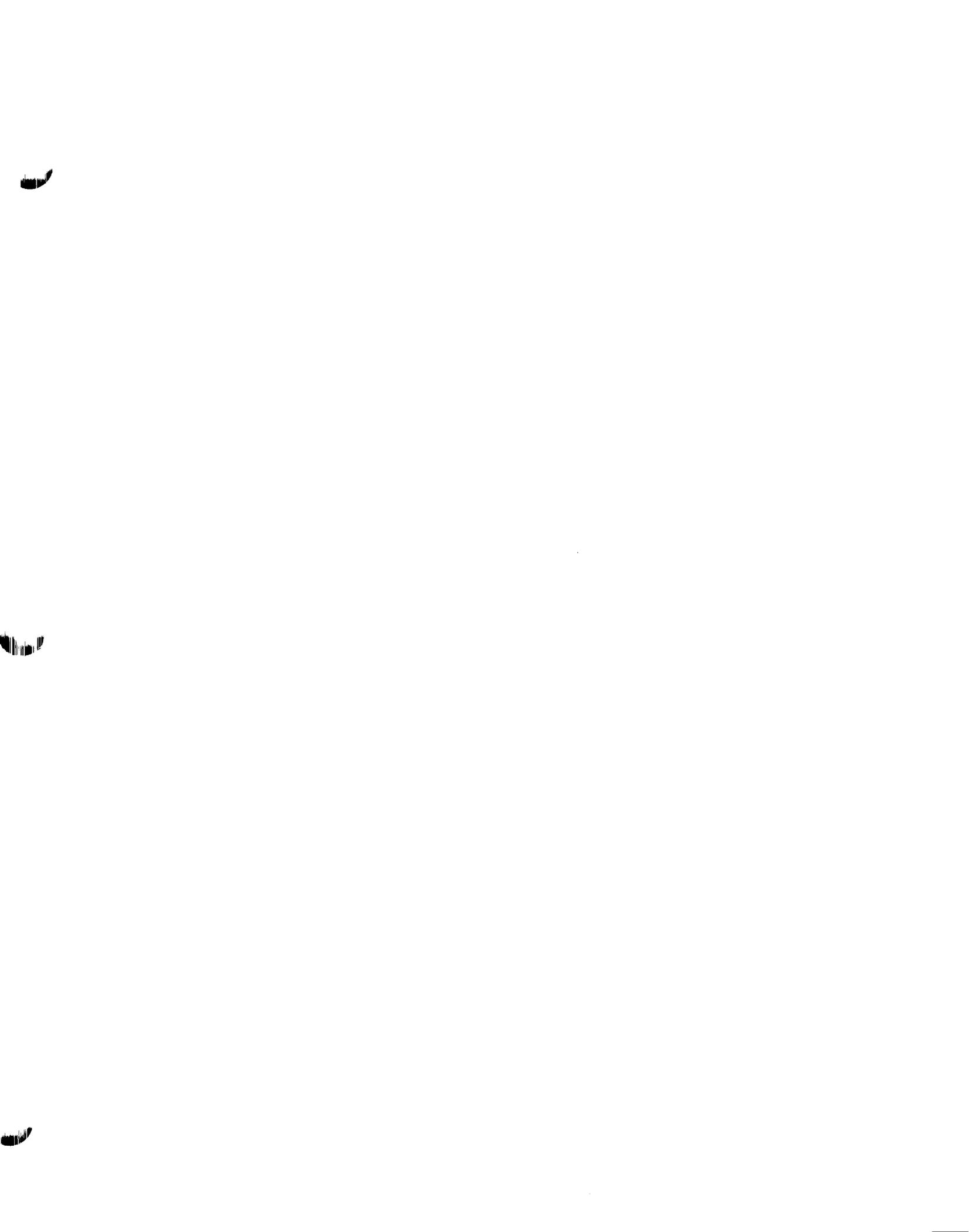
1995: CLOSE



Tennessee

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- B. INSTALLATION CONTENTS - NASHVILLE INTERNATIONAL AIRPORT AIR GUARD STATION
 - i. Base Summary Sheet
 - ii. DoD Recommendation
 - iii. Commission Base Visit (due to visit 28 Jun - may not be available)
- C. STATE CLOSURE INFORMATION



TENNESSEE

30 Minutes

ATLANTA, GA REGIONAL HEARING - SCHEDULE OF WITNESS

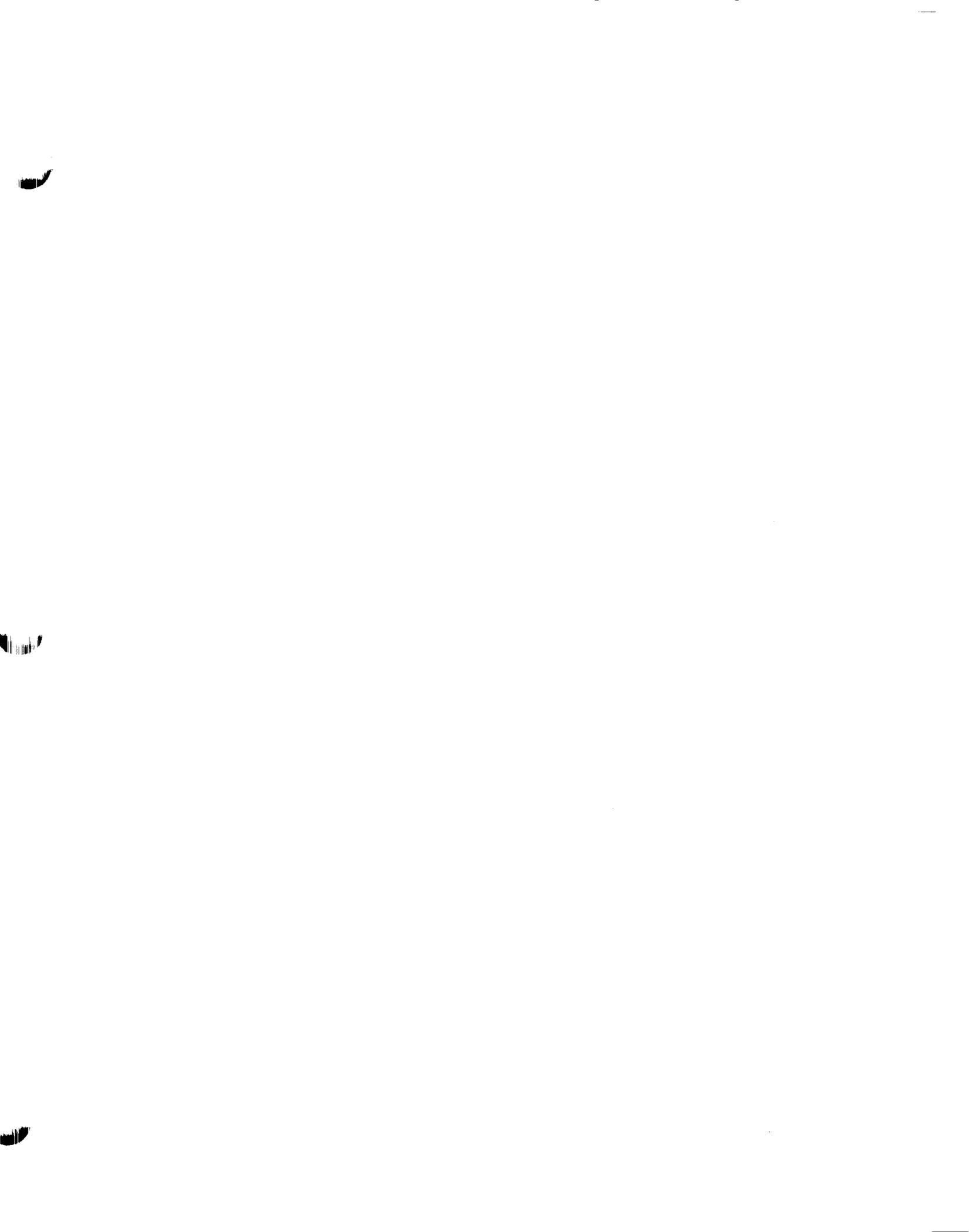
(*actual clock time may slip based on time required for Commissioner questions following Georgia and Alabama presentations)

Opening Remarks

*12:30PM-12:42PM	12 Minutes	Congressman Jim Cooper 5 th District
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Nashville Air National Guard

12:42PM- 1:00PM	18 Minutes	Major General Gus L. Hargett Jr. Adjutant General Tennessee
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Nashville International Airport Air Guard Station, TN

Nashville International Airport (NIA Berry Field) has been home to the Air National Guard since 1952. Berry Field remains the name of the Tennessee Air National Guard complex at Nashville International Airport. In 2000, Congress approved \$800,000 in Military Construction Appropriations to construct a new Composite Aircraft Maintenance Complex for the 118th Airlift Wing, which is headquartered at NIA Berry field.

In 1990, the 118th Airlift Wing received sixteen new C-130H2 aircraft from Lockheed. The Wing mobilized 462 personnel during 21 deployments for Operations Desert Shield/Desert Storm in southwest Asia and flew a record 7,500 flying hours. The unit has been involved in virtually every other major military operation to the present day.

NASHVILLE INTERNATIONAL AIRPORT AIR GUARD STATION, TN

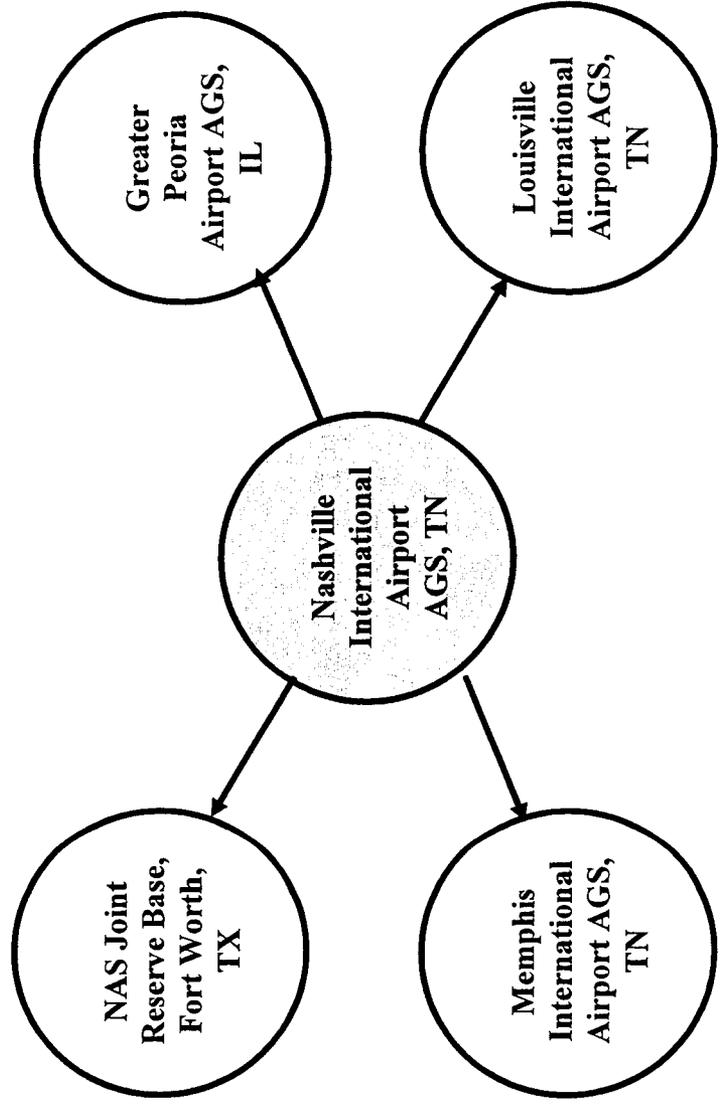
Air Force - 44

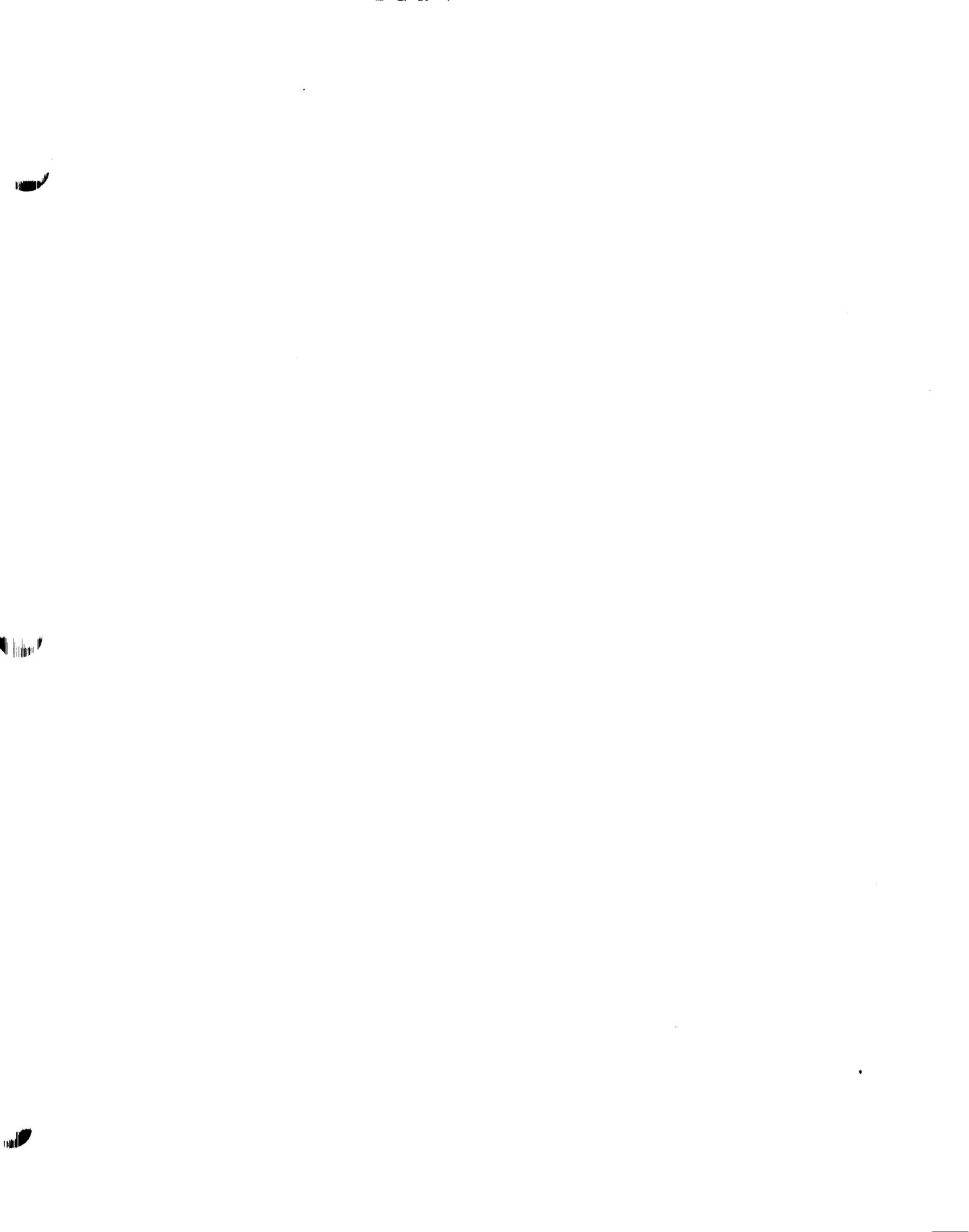
NASHVILLE INTERNATIONAL AIRPORT AIR GUARD STATION, TN

REALIGN

Out		In		Net Gain/(Loss)		Net Mission Contractor		Total Direct
Mil	Civ	Mil	Civ	Mil	Civ			
(19)	(172)	0	0	(19)	(172)	0	0	(191)

Recommendation: Realign Nashville International Airport (IAP) Air Guard Station (AGS), TN. This recommendation distributes the C-130H aircraft of the 118th Airlift Wing (ANG) to the 182d Airlift Wing (ANG), Greater Peoria Airport AGS, IL (four aircraft), and the 123d Airlift Wing (ANG), Louisville IAP AGS, KY (four aircraft). Flying related ECS (aerial port and fire fighters) moves to Memphis IAP AGS. The Aeromedical Squadron from Nashville moves to Naval Air Station Joint Reserve Base Fort Worth. Other ECS remains in place at Nashville.





TENNESSEE

NAVAL AIR STATION MEMPHIS

1993 - REALIGN

NAVAL RESERVE CENTER KINGSPORT

1993: CLOSE

NAVAL RESERVE CENTER MEMPHIS

1993: CLOSE

DEFENSE DISTRIBUTION DEPOT MEMPHIS

1995: CLOSE

NASHVILLE AIR GUARD STATION:

NO PRIOR CLOSURE OR REALIGNMENT RECOMMENDATIONS ON RECORD in 1988, 1991, 1993, and 1995.





BASE CLOSURE AND REALIGNMENT COMMISSION

Chairman's
Closing Statement

Regional Hearing
of the
2005 Base Closure and Realignment Commission

for

Georgia, Alabama, Tennessee

8:30 a.m.
June 30, 2005

Atlanta, Georgia

This concludes the Atlanta Regional Hearing of the Defense Base Closure and Realignment Commission. I want to thank all the witnesses who testified today. You have brought us very thoughtful and valuable information. I assure you, your statements will be given careful consideration by the commission members as we reach our decisions.

I also want to thank all the elected officials and community members who have assisted us during our base visits and in preparation for this hearing. In particular, I would like to thank Senator Chambliss and his staff for their assistance in obtaining and setting up this fine site.

Finally, I would like to thank the citizens of the communities represented here today that have supported the members of our Armed Services for so many years, making them feel welcome and valued in your towns. It is that spirit that makes America great.

This hearing is closed.



BRAC 2005 Closure and Realignment Impacts by State

State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
		Mil	Civ	Mil	Civ	Mil	Civ		
Alabama									
Abbott U.S. Army Reserve Center Tuskegee	Close	(2)	(1)	0	0	(2)	(1)	0	(3)
Anderson U.S. Army Reserve Center Troy	Close	(15)	0	0	0	(15)	0	0	(15)
Armed Forces Reserve Center Mobile	Close	(27)	0	22	0	(5)	0	0	(5)
BG William P. Screws U.S. Army Reserve Center Montgomery	Close	(15)	(3)	0	0	(15)	(3)	0	(18)
Fort Ganey Army National Guard Reserve Center Mobile	Close	(13)	0	0	0	(13)	0	0	(13)
Fort Hanna Army National Guard Reserve Center Birmingham	Close	(28)	0	0	0	(28)	0	0	(28)
Gary U.S. Army Reserve Center Enterprise	Close	(9)	(1)	0	0	(9)	(1)	0	(10)
Navy Recruiting District Headquarters Montgomery	Close	(31)	(5)	0	0	(31)	(5)	(5)	(41)
Navy Reserve Center Tuscaloosa AL	Close	(7)	0	0	0	(7)	0	0	(7)
The Adjutant General Bldg. AL Army National Guard Montgomery	Close	(85)	0	0	0	(85)	0	0	(85)
Wright U.S. Army Reserve Center	Close	(8)	(1)	0	0	(8)	(1)	0	(9)
Anniston Army Depot	Gain	0	(87)	0	1,121	0	1,034	0	1,034
Dannelly Field Air Guard Station	Gain	0	0	18	42	18	42	0	60
Fort Rucker	Gain	(423)	(80)	2,157	234	1,734	154	0	1,888
Redstone Arsenal	Gain	(1,322)	(288)	336	1,874	(986)	1,586	1,055	1,655
Birmingham Armed Forces Reserve Center	Realign	(146)	(159)	0	0	(146)	(159)	0	(305)
Birmingham International Airport Air Guard Station	Realign	(66)	(117)	0	0	(66)	(117)	0	(183)
Maxwell Air Force Base	Realign	(740)	(511)	0	0	(740)	(511)	0	(1,251)
Alabama Total		(2,937)	(1,253)	2,533	3,271	(404)	2,018	1,050	2,664

This list does not include locations where there were no changes in military or civilian jobs.
Military figures include student load changes.

State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
		Mil	Civ	Mil	Civ	Mil	Civ		
Alaska									
Kulis Air Guard Station	Close	(218)	(241)	0	0	(218)	(241)	0	(459)
Eielson Air Force Base	Realign	(2,821)	(319)	0	0	(2,821)	(319)	200	(2,940)
Eimendorf Air Force Base	Realign	(1,499)	(65)	397	233	(1,102)	168	0	(934)
Fort Richardson	Realign	(86)	(199)	0	0	(86)	(199)	(1)	(286)
Alaska Total		(4,624)	(824)	397	233	(4,227)	(591)	199	(4,619)
Arizona									
Air Force Research Lab, Mesa City	Close	(42)	(46)	0	0	(42)	(46)	0	(88)
Allen Hall Armed Forces Reserve Center, Tucson	Close	(60)	0	0	0	(60)	0	0	(60)
Leased Space - AZ	Close/Realign	0	(1)	0	0	0	(1)	0	(1)
Marine Corps Air Station Yuma	Gain	0	0	0	5	0	5	0	5
Phoenix Sky Harbor I	Gain	0	0	10	29	10	29	0	39
Fort Huachuca	Realign	0	(212)	0	44	0	(168)	1	(167)
Luke Air Force Base	Realign	(101)	(177)	0	0	(101)	(177)	0	(278)
Arizona Total		(203)	(436)	10	78	(193)	(358)	1	(550)
Arkansas									
El Dorado Armed Forces Reserve Center	Close	(24)	0	0	0	(24)	0	0	(24)
Stone U.S. Army Reserve Center, Pine Bluff	Close	(30)	(4)	0	0	(30)	(4)	0	(34)
Little Rock Air Force Base	Gain	(16)	0	3,595	319	3,579	319	0	3,898
Camp Pike (90th)	Realign	(86)	(91)	0	0	(86)	(91)	0	(177)
Fort Smith Regional	Realign	(19)	(59)	0	0	(19)	(59)	0	(78)
Arkansas Total		(175)	(154)	3,595	319	3,420	165	0	3,585

This list does not include locations where there were no changes in military or civilian jobs. Military figures include student load changes.

State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
		Mil	Civ	Mil	Civ	Mil	Civ		
California									
Armed Forces Reserve Center Bell	Close	(72)	0	48	0	(24)	0	0	(24)
Defense Finance and Accounting Service, Oakland	Close	0	(50)	0	0	0	(50)	0	(50)
Defense Finance and Accounting Service, San Bernardino	Close	0	(120)	0	0	0	(120)	0	(120)
Defense Finance and Accounting Service, San Diego	Close	(3)	(237)	0	0	(3)	(237)	0	(240)
Defense Finance and Accounting Service, Seaside	Close	(10)	(51)	0	0	(10)	(51)	0	(61)
Naval Support Activity Corona	Close	(6)	(886)	0	0	(6)	(886)	0	(892)
Naval Weapons Station Seal Beach Det Concord	Close	0	(71)	0	0	0	(71)	0	(71)
Navy-Marine Corps Reserve Center, Encino	Close	(33)	0	0	0	(33)	0	0	(33)
Navy-Marine Corps Reserve Center, Los Angeles	Close	(48)	0	0	0	(48)	0	0	(48)
Onizuka Air Force Station	Close	(107)	(171)	0	0	(107)	(171)	0	(278)
Riverbank Army Ammunition Plant	Close	0	(4)	0	0	0	(4)	(85)	(89)
Leased Space - CA	Close/Realign	(2)	(14)	0	0	(2)	(14)	0	(16)
AFRC Moffett Field	Gain	0	0	87	166	87	166	0	253
Channel Islands Air Guard Station	Gain	0	0	4	15	4	15	0	19
Edwards Air Force Base	Gain	(14)	0	23	42	9	42	0	51
Fort Hunter Liggett	Gain	0	0	25	18	25	18	0	43
Fresno Air Terminal	Gain	0	0	57	254	57	254	0	311
Marine Corps Base Miramar	Gain	(46)	(3)	87	34	41	31	0	72
Marine Corps Reserve Center Pasadena CA	Gain	0	0	25	0	25	0	0	25
Naval Air Station Lemoore	Gain	(39)	0	44	35	5	35	0	40
Naval Air Weapons Station China Lake	Gain	(44)	(14)	198	2,329	154	2,315	0	2,469
Naval Base Point Loma	Gain	(12)	(341)	312	350	300	9	0	309
Naval Station San Diego	Gain	(1)	(2)	1,085	86	1,084	84	2	1,170

This list does not include locations where there were no changes in military or civilian jobs. Military figures include student load changes.

State	Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
			Mil	Civ	Mil	Civ	Mil	Civ		
	Vandenberg Air Force Base	Gain	0	0	44	101	44	101	0	145
	Beale Air Force Base	Realign	(8)	(171)	0	0	(8)	(171)	0	(179)
	Camp Parks (91st)	Realign	(25)	(18)	0	0	(25)	(18)	0	(43)
	Defense Distribution Depot San Joaquin	Realign	0	(31)	0	0	0	(31)	0	(31)
	Human Resources Support Center Southwest	Realign	0	(164)	0	0	0	(164)	0	(164)
	Los Alamitos (63rd)	Realign	(92)	(78)	0	0	(92)	(78)	0	(170)
	March Air Reserve Base	Realign	(71)	(44)	0	4	(71)	(40)	0	(111)
	Marine Corps Base Camp Pendleton	Realign	(145)	(6)	0	7	(145)	1	0	(144)
	Marine Corps Logistics Base Barstow	Realign	(140)	(330)	0	0	(140)	(330)	51	(419)
	Naval Base Coronado	Realign	(71)	(587)	0	198	(71)	(389)	0	(460)
	Naval Base Ventura City	Realign	(244)	(2,149)	5	854	(239)	(1,295)	0	(1,534)
	Naval Medical Center San Diego	Realign	(1,596)	(33)	0	0	(1,596)	(33)	(1)	(1,630)
	Naval Weapons Station Fallbrook	Realign	0	(118)	0	0	0	(118)	0	(118)
	California Total		(2,829)	(5,693)	2,044	4,493	(785)	(1,200)	(33)	(2,018)
Colorado										
	Leased Space - CO	Close/Realign	0	(11)	0	0	0	(11)	0	(11)
	Buckley Air Force Base	Gain	0	0	13	81	13	81	0	94
	Fort Carson	Gain	0	0	4,178	199	4,178	199	0	4,377
	Peterson Air Force Base	Gain	0	(27)	482	19	482	(8)	36	510
	Schriever Air Force Base	Gain	0	0	44	51	44	51	0	95
	Air Reserve Personnel Center	Realign	(159)	(1,447)	57	1,500	(102)	53	(59)	(108)
	United States Air Force Academy	Realign	(30)	(9)	0	0	(30)	(9)	(1)	(40)
	Colorado Total		(189)	(1,494)	4,774	1,850	4,585	356	(24)	4,917

This list does not include locations where there were no changes in military or civilian jobs. Military figures include student load changes.

State	Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct	
			Mil	Civ	Mil	Civ	Mil	Civ			
Connecticut	SGT Libby U.S. Army Reserve Center, New Haven	Close	(14)	(7)	0	0	(14)	(7)	0	(21)	
	Submarine Base New London	Close	(7,096)	(952)	0	0	(7,096)	(952)	(412)	(8,460)	
	Turner U.S. Army Reserve Center, Fairfield	Close	(13)	(4)	0	0	(13)	(4)	0	(17)	
	U.S. Army Reserve Center Area Maintenance Support Facility Middletown	Close	(13)	(5)	0	0	(13)	(5)	0	(18)	
	Bradley International Airport Air Guard Station	Realign	(23)	(88)	26	15	3	(73)	0	(70)	
	Connecticut Total		(7,159)	(1,056)	26	15	(7,133)	(1,041)	(412)	(8,586)	
	Delaware	Kirkwood U.S. Army Reserve Center, Newark	Close	(7)	(2)	0	0	(7)	(2)	0	(9)
		Dover Air Force Base	Gain	0	0	115	133	115	133	0	248
		New Castle County Airport Air Guard Station	Realign	(47)	(101)	0	0	(47)	(101)	0	(148)
		Delaware Total		(54)	(103)	115	133	61	30	0	91
District of Columbia		Leased Space - DC	Close/Realign	(103)	(68)	0	79	(103)	11	0	(92)
	Bolling Air Force Base	Realign	(96)	(242)	0	0	(96)	(242)	(61)	(399)	
	Naval District Washington	Realign	(108)	(845)	28	522	(80)	(323)	40	(363)	
	Potomac Annex	Realign	(4)	(5)	0	0	(4)	(5)	(3)	(12)	
	Walter Reed Army Medical Center	Realign	(2,679)	(2,388)	28	31	(2,651)	(2,357)	(622)	(5,630)	
	District of Columbia Total		(2,990)	(3,548)	56	632	(2,934)	(2,916)	(646)	(6,496)	

This list does not include locations where there were no changes in military or civilian jobs. Military figures include student load changes.

State	Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
			Mil	Civ	Mil	Civ	Mil	Civ		
Florida										
	Defense Finance and Accounting Service, Orlando	Close	(9)	(200)	0	0	(9)	(200)	0	(209)
	Navy Reserve Center ST Petersburg	Close	(12)	0	0	0	(12)	0	0	(12)
	Eglin Air Force Base	Gain	(28)	(42)	2,168	120	2,140	78	0	2,218
	Homestead Air Reserve Station	Gain	0	(12)	0	83	0	71	0	71
	Jacksonville International Airport Air Guard Station	Gain	0	(6)	45	22	45	16	0	61
	MacDill Air Force Base	Gain	(292)	0	162	231	(130)	231	0	101
	Naval Air Station Jacksonville	Gain	(72)	(245)	1,974	310	1,902	65	58	2,025
	Naval Station Mayport	Gain	(6)	0	403	13	397	13	0	410
	Hurlburt Field	Realign	(48)	(6)	0	0	(48)	(6)	0	(54)
	Naval Air Station Pensacola	Realign	(857)	(1,304)	555	124	(302)	(1,180)	(97)	(1,579)
	Naval Support Activity Panama City	Realign	(12)	(12)	0	0	(12)	(12)	0	(24)
	Patrick Air Force Base	Realign	(136)	(59)	0	0	(136)	(59)	0	(195)
	Tyndall Air Force Base	Realign	(48)	(19)	11	0	(37)	(19)	0	(56)
Florida Total			(1,520)	(1,905)	5,318	903	3,798	(1,002)	(39)	2,757

This list does not include locations where there were no changes in military or civilian jobs. Military figures include student load changes.

State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
		Mil	Civ	Mil	Civ	Mil	Civ		
Georgia									
Fort Gillem	Close	(517)	(570)	6	0	(511)	(570)	0	(1,081)
Fort McPherson	Close	(2,260)	(1,881)	0	0	(2,260)	(1,881)	0	(4,141)
Inspector/Instructor Rome GA	Close	(9)	0	0	0	(9)	0	0	(9)
Naval Air Station Atlanta	Close	(1,274)	(156)	0	0	(1,274)	(156)	(68)	(1,498)
Naval Supply Corps School Athens	Close	(393)	(108)	4	0	(389)	(108)	(16)	(513)
Peachtree Leases Atlanta	Close	(65)	(97)	0	0	(65)	(97)	0	(162)
U.S. Army Reserve Center Columbus	Close	(9)	0	0	0	(9)	0	0	(9)
Dobbins Air Reserve Base	Gain	0	0	73	45	73	45	0	118
Fort Benning	Gain	(842)	(69)	10,063	687	9,221	618	0	9,839
Marine Corps Logistics Base Albany	Gain	(2)	(42)	1	193	(1)	151	0	150
Moody Air Force Base	Gain	(604)	(145)	1,274	50	670	(95)	0	575
Robins Air Force Base	Gain	(484)	(225)	453	224	(31)	(1)	781	749
Savannah International Airport Air Guard Station	Gain	0	0	17	21	17	21	0	38
Submarine Base Kings Bay	Gain	0	0	3,245	102	3,245	102	20	3,367
Georgia Total		(6,459)	(3,293)	15,136	1,322	8,677	(1,971)	717	7,423
Guam									
Andersen Air Force Base	Realign	(64)	(31)	0	0	(64)	(31)	0	(95)
Guam Total		(64)	(31)	0	0	(64)	(31)	0	(95)
Hawaii									
Army National Guard Reserve Center Honokaa	Close	(118)	0	0	0	(118)	0	0	(118)
Naval Station Pearl Harbor	Gain	(29)	(213)	0	324	(29)	111	0	82
Hickam Air Force Base	Realign	(311)	(117)	159	7	(152)	(110)	0	(262)
Hawaii Total		(458)	(330)	159	331	(299)	1	0	(298)

This list does not include locations where there were no changes in military or civilian jobs.
Military figures include student load changes.

State	Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
			Mil	Civ	Mil	Civ	Mil	Civ		
Idaho	Navy Reserve Center Pocatello	Close	(7)	0	0	0	(7)	0	0	(7)
	Boise Air Terminal Air Guard Station	Realign	(22)	(62)	0	1	(22)	(61)	0	(83)
	Mountain Home Air Force Base	Realign	(1,235)	(54)	697	23	(538)	(31)	0	(569)
	Idaho Total		(1,264)	(116)	697	24	(567)	(92)	0	(659)
Illinois	Armed Forces Reserve Center Carbondale	Close	(32)	0	0	0	(32)	0	0	(32)
	Navy Reserve Center Forest Park	Close	(15)	0	0	0	(15)	0	0	(15)
	Greater Peoria Regio	Gain	0	0	13	21	13	21	0	34
	Scott Air Force Base	Gain	(252)	0	131	832	(121)	832	86	797
	Capital Airport Air Guard Station	Realign	(52)	(133)	22	0	(30)	(133)	0	(163)
	Fort Sheridan	Realign	(17)	(17)	0	0	(17)	(17)	0	(34)
	Naval Station Great Lakes	Realign	(2,005)	(124)	16	101	(1,989)	(23)	(10)	(2,022)
	Rock Island Arsenal	Realign	(3)	(1,537)	157	120	154	(1,417)	0	(1,263)
	Illinois Total		(2,376)	(1,811)	339	1,074	(2,037)	(737)	76	(2,698)

This list does not include locations where there were no changes in military or civilian jobs.
 Military figures include student load changes.

State	Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct	
			Mil	Civ	Mil	Civ	Mil	Civ			
Indiana	Navy Marine Corps Reserve Center	Close	(7)	0	0	0	(7)	0	0	(7)	
	Grissom Air Reserve Base, Bunker Hill	Close	(27)	(5)	0	0	(27)	(5)	(6)	(38)	
	Navy Recruiting District Headquarters Indianapolis	Close	(7)	0	0	0	(7)	0	0	(7)	
	Navy Reserve Center Evansville	Close	(210)	(81)	0	0	(210)	(81)	(280)	(571)	
	Newport Chemical Depot	Close	(21)	0	0	0	(21)	0	0	(21)	
	U.S. Army Reserve Center Lafayette	Close	(12)	0	0	0	(12)	0	0	(12)	
	U.S. Army Reserve Center Seston	Close/Realign	(25)	(111)	0	0	(25)	(111)	0	(136)	
	Leased Space - IN	Gain	0	(100)	114	3,478	114	3,378	3	3,495	
	Defense Finance and Accounting Service, Indianapolis	Gain	(5)	0	62	256	57	256	0	313	
	Fort Wayne International Airport Air Guard Station	Realign	(12)	(124)	0	0	(12)	(124)	0	(136)	
	Hulman Professional Airport Air Guard Station	Realign	0	(672)	0	0	0	(672)	(11)	(683)	
	Naval Support Activity Crane	Total	(326)	(1,093)	176	3,734	(150)	2,641	(294)	2,197	
	Iowa	Navy Reserve Center Cedar Rapids	Close	(7)	0	0	0	(7)	0	0	(7)
		Navy Reserve Center Sioux City	Close	(7)	0	0	0	(7)	0	0	(7)
		Navy-Marine Corps Reserve Center Dubuque	Close	(19)	(5)	0	0	(19)	(5)	0	(24)
Des Moines International Airport Air Guard Station		Gain	(31)	(172)	54	196	23	24	0	47	
Sioux Gateway Airport Air Guard		Gain	0	0	33	170	33	170	0	203	
Armed Forces Reserve Center Camp Dodge		Realign	(217)	(1)	0	0	(217)	(1)	0	(218)	
Total			(281)	(178)	87	366	(194)	188	0	(6)	

This list does not include locations where there were no changes in military or civilian jobs. Military figures include student load changes.

State	Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
			Mil	Civ	Mil	Civ	Mil	Civ		
Kansas										
	Kansas Army Ammunition Plant	Close	0	(8)	0	0	0	(8)	(159)	(167)
	Forbes Field Air Guard Station	Gain	0	0	53	194	53	194	0	247
	Fort Leavenworth	Gain	(16)	0	211	8	195	8	0	203
	Fort Riley	Gain	0	0	2,415	440	2,415	440	0	2,855
	McConnell Air Force Base	Gain	(27)	(183)	704	28	677	(155)	0	522
	U.S. Army Reserve Center Wichita	Realign	(22)	(56)	0	0	(22)	(56)	0	(78)
	Kansas Total		(65)	(247)	3,383	670	3,318	423	(159)	3,582
Kentucky										
	Army National Guard Reserve Center Paducah	Close	(31)	0	0	0	(31)	0	0	(31)
	Defense Finance and Accounting Service, Lexington	Close	(5)	(40)	0	0	(5)	(40)	0	(45)
	Navy Reserve Center Lexington	Close	(9)	0	0	0	(9)	0	0	(9)
	U.S. Army Reserve Center Louisville	Close	(30)	(13)	0	0	(30)	(13)	0	(43)
	U.S. Army Reserve Center Maysville	Close	(16)	(2)	0	0	(16)	(2)	0	(18)
	Louisville International Airport Air Guard Station	Gain	0	0	0	6	0	6	0	6
	Fort Campbell	Realign	(433)	0	73	9	(360)	9	0	(351)
	Fort Knox	Realign	(10,159)	(772)	5,292	2,511	(4,867)	1,739	184	(2,944)
	Navy Recruiting Command Louisville	Realign	(6)	(217)	0	0	(6)	(217)	0	(223)
	Kentucky Total		(10,689)	(1,044)	5,365	2,526	(5,324)	1,482	184	(3,658)

This list does not include locations where there were no changes in military or civilian jobs. Military figures include student load changes.

State	Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
			Mil	Civ	Mil	Civ	Mil	Civ		
Louisiana										
	Baton Rouge Army National Guard Reserve Center	Close	(128)	0	11	0	(117)	0	0	(117)
	Naval Support Activity New Orleans	Close	(1,997)	(652)	0	0	(1,997)	(652)	(62)	(2,711)
	Navy-Marine Corps Reserve Center Baton Rouge	Close	(18)	0	0	0	(18)	0	0	(18)
	Roberts U.S. Army Reserve Center, Baton Rouge	Close	(30)	0	0	0	(30)	0	0	(30)
	Leased Space - Slidell	Close/Realign	(1)	(102)	0	0	(1)	(102)	(48)	(151)
	Barksdale Air Force Base	Gain	0	0	5	60	5	60	0	65
	Naval Air Station New Orleans	Gain	0	0	1,407	446	1,407	446	3	1,856
	Naval Air Station New Orleans Air Reserve Station	Realign	(4)	(308)	45	76	41	(232)	0	(191)
	Louisiana Total		(2,178)	(1,062)	1,468	582	(710)	(480)	(107)	(1,297)
Maine										
	Defense Finance and Accounting Service, Limestone	Close	0	(241)	0	0	0	(241)	0	(241)
	Naval Reserve Center, Bangor	Close	(7)	0	0	0	(7)	0	0	(7)
	Naval Shipyard Portsmouth	Close	(201)	(4,032)	0	0	(201)	(4,032)	(277)	(4,510)
	Bangor International Airport Air Guard Station	Gain	0	0	45	195	45	195	0	240
	Naval Air Station Brunswick	Realign	(2,317)	(61)	0	0	(2,317)	(61)	(42)	(2,420)
	Maine Total		(2,525)	(4,334)	45	195	(2,480)	(4,139)	(319)	(6,938)

This list does not include locations where there were no changes in military or civilian jobs. Military figures include student load changes.

State	Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
			Mil	Civ	Mil	Civ	Mil	Civ		
Maryland										
	Defense Finance and Accounting Service, Patuxent River	Close	0	(53)	0	0	0	(53)	0	(53)
	Navy Reserve Center Adelphi	Close	(17)	0	0	(17)	0	(17)	0	(17)
	PFC Flair U.S. Army Reserve Center, Frederick	Close	(20)	(2)	0	(20)	(2)	(22)	0	(22)
	Leased Space - MD	Close/Realign	(19)	(156)	0	(19)	(156)	(175)	0	(175)
	Aberdeen Proving Ground	Gain	(3,862)	(290)	451	(3,411)	5,371	2,176	216	2,176
	Andrews Air Force Base	Gain	(416)	(189)	607	191	300	400	(91)	400
	Fort Detrick	Gain	0	0	76	76	43	104	(15)	104
	Fort Meade	Gain	(2)	0	684	682	2,915	5,361	1,764	5,361
	National Naval Medical Center Bethesda	Gain	0	0	982	982	936	1,889	(29)	1,889
	Naval Air Station Patuxent River	Gain	(10)	(42)	7	(3)	84	87	6	87
	Naval Surface Weapons Station Carderock	Gain	0	0	0	0	6	6	0	6
	Army Research Laboratory, Adelphi	Realign	0	(43)	0	0	(43)	(43)	0	(43)
	Bethesda/Chevy Chase	Realign	(5)	(2)	0	(5)	(2)	(7)	0	(7)
	Fort Lewis	Realign	0	(164)	0	0	(164)	(164)	0	(164)
	Martin State Airport Air Guard Station	Realign	(17)	(106)	0	(17)	(106)	(123)	0	(123)
	Naval Air Facility Washington	Realign	(9)	(9)	0	(9)	(9)	(18)	0	(18)
	Naval Station Annapolis	Realign	0	(13)	0	0	(13)	(13)	0	(13)
	Naval Surface Warfare Center Indian Head	Realign	0	(137)	0	0	(95)	(95)	0	(95)
Maryland Total			(4,377)	(1,306)	2,807	(1,570)	9,012	1,851	9,293	9,293

This list does not include locations where there were no changes in military or civilian jobs. Military figures include student load changes.

State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
		Mil	Civ	Mil	Civ	Mil	Civ		
Massachusetts									
Malony U.S. Army Reserve Center	Close	(100)	(55)	0	0	(100)	(55)	0	(155)
Olis Air Guard Base	Close	(62)	(443)	0	0	(62)	(443)	0	(505)
Westover U.S. Army Reserve Center, Cicopee	Close	(13)	0	0	0	(13)	0	0	(13)
Barnes Municipal Airport Air Guard Station	Gain	0	(5)	23	89	23	84	0	107
Hanscom Air Force Base	Gain	(47)	(223)	546	828	499	605	0	1,104
Westover Air Force Base	Gain	0	0	69	11	69	11	0	80
Natick Soldier Systems Center	Realign	0	(19)	0	0	0	(19)	0	(19)
Naval Shipyard Puget Sound-Boston Detachment	Realign	0	(108)	0	0	0	(108)	0	(108)
Massachusetts Total		(222)	(853)	638	928	416	75	0	491
Michigan									
Navy Reserve Center Marquette	Close	(7)	0	0	0	(7)	0	0	(7)
Parian U.S. Army Reserve Center, Lansing	Close	(25)	0	0	0	(25)	0	0	(25)
Selfridge Army Activity	Close	(126)	(174)	0	0	(126)	(174)	0	(300)
W. K. Kellogg Airport Air Guard Station	Close	(68)	(206)	0	0	(68)	(206)	0	(274)
Detroit Arsenal	Gain	(4)	(104)	4	751	0	647	0	647
Selfridge Air National Guard Base	Gain	(3)	(76)	72	167	69	91	(76)	84
Michigan Total		(233)	(560)	76	918	(157)	358	(76)	125
Minnesota									
Navy Reserve Center Duluth	Close	(8)	0	0	0	(8)	0	0	(8)
Fort Snelling	Realign	(130)	(124)	0	0	(130)	(124)	0	(254)
Minnesota Total		(138)	(124)	0	0	(138)	(124)	0	(262)

This list does not include locations where there were no changes in military or civilian jobs.
Military figures include student lead changes.

State	Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
			Mil	Civ	Mil	Civ	Mil	Civ		
Mississippi										
	Mississippi Army Ammunition Plant	Close	0	(4)	0	0	0	(4)	(50)	(54)
	Naval Station Pascagoula	Close	(844)	(112)	0	0	(844)	(112)	(7)	(963)
	U.S. Army Reserve Center Vicksburg	Close	(26)	(2)	0	0	(26)	(2)	0	(28)
	Columbus Air Force Base	Gain	0	0	104	3	104	3	0	107
	Jackson International Airport Air Guard Station	Gain	0	0	0	1	0	1	0	1
	Human Resources Support Center Southeast	Realign	0	(138)	0	0	0	(138)	(10)	(148)
	Keesler Air Force Base	Realign	(181)	(31)	0	0	(181)	(31)	(190)	(402)
	Key Field Air Guard Station	Realign	(33)	(142)	0	0	(33)	(142)	0	(175)
	Naval Air Station Meridian	Realign	(15)	0	0	0	(15)	0	(1)	(16)
	Mississippi Total		(1,099)	(429)	104	4	(995)	(425)	(258)	(1,678)
Missouri										
	Army National Guard Reserve Center Jefferson Barracks	Close	(67)	0	0	0	(67)	0	0	(67)
	Defense Finance and Accounting Service, Kansas City	Close	(37)	(576)	0	0	(37)	(576)	0	(613)
	Defense Finance and Accounting Service, St. Louis	Close	(2)	(291)	0	0	(2)	(291)	0	(293)
	Marine Corps Support Center Kansas City	Close	(191)	(139)	0	0	(191)	(139)	(3)	(333)
	Navy Recruiting District Headquarters Kansas	Close	(21)	(6)	0	0	(21)	(6)	(6)	(33)
	Navy Reserve Center Cape Girardeau	Close	(7)	0	0	0	(7)	0	0	(7)
	Leased Space - MO	Close/Realign	(709)	(1,234)	0	0	(709)	(1,234)	(150)	(2,093)
	Rosecrans Memorial Airport Air Guard Station	Gain	0	0	8	27	8	27	0	35
	Whiteman Air Force Base	Gain	0	0	3	58	3	58	0	61
	Fort Leonard Wood	Realign	(181)	(2)	71	25	(110)	23	0	(87)
	Lambert International Airport- St Louis	Realign	(34)	(215)	0	0	(34)	(215)	0	(249)
	Missouri Total		(1,249)	(2,463)	82	110	(1,167)	(2,353)	(159)	(3,679)

This list does not include locations where there were no changes in military or civilian jobs. Military figures include student load changes.

State	Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
			Mil	Civ	Mil	Civ	Mil	Civ		
Montana										
	Galt Hall U.S. Army Reserve Center, Great Falls	Close	(14)	(3)	0	0	(14)	(3)	0	(17)
	Great Falls International Airport Air Guard Station	Realign	(26)	(81)	0	0	(26)	(81)	0	(107)
	Montana Total		(40)	(84)	0	0	(40)	(84)	0	(124)
Nebraska										
	Army National Guard Reserve Center Columbus	Close	(31)	0	0	0	(31)	0	0	(31)
	Army National Guard Reserve Center Grand Island	Close	(31)	0	0	0	(31)	0	0	(31)
	Army National Guard Reserve Center Kearney	Close	(8)	0	0	0	(8)	0	0	(8)
	Naval Recruiting District Headquarters Omaha	Close	(19)	(7)	0	0	(19)	(7)	(6)	(32)
	Navy Reserve Center Lincoln	Close	(7)	0	0	0	(7)	0	0	(7)
	Offutt Air Force Base	Realign	0	(227)	54	69	54	158	0	(104)
	Nebraska Total		(96)	(234)	54	69	(42)	(165)	(6)	(213)
Nevada										
	Hawthorne Army Depot	Close	(74)	(45)	0	0	(74)	(45)	(80)	(199)
	Nellis Air Force Base	Gain	(265)	(5)	1,414	268	1,149	263	0	1,412
	Naval Air Station Fallon	Realign	(7)	0	0	0	(7)	0	0	(7)
	Reno-Tahoe International Airport Air Guard Station	Realign	(23)	(124)	0	0	(23)	(124)	0	(147)
	Nevada Total		(369)	(174)	1,414	268	1,045	94	(80)	1,059
New Hampshire										
	Doble U.S. Army Reserve Center Portsmouth	Close	(39)	(5)	0	0	(39)	(5)	0	(44)
	Armed Forces Reserve Center Pease Air Force Base	Gain	0	0	20	28	20	28	0	48
	New Hampshire Total		(39)	(5)	20	28	(19)	23	0	4

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State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
		Mil	Civ	Mil	Civ	Mil	Civ		
New Jersey									
Fort Monmouth	Close	(620)	(4,652)	0	0	(620)	(4,652)	0	(5,272)
Inspector/Instructor Center West Trenton	Close	(11)	(1)	0	0	(11)	(1)	0	(12)
Kilmer U.S. Army Reserve Center, Edison	Close	(23)	(21)	0	0	(23)	(21)	0	(44)
SFC Nelson V. Brittin U.S. Army Reserve Center	Close	(34)	(1)	0	0	(34)	(1)	0	(35)
Atlantic City International Airport Air Guard Station	Gain	(3)	(53)	62	263	59	210	0	269
Fort Dix	Gain	0	0	209	144	209	144	0	353
McGuire Air Force Base	Gain	0	0	498	37	498	37	0	535
Picatiny Arsenal	Gain	0	0	5	688	5	688	0	693
Naval Air Engineering Station Lakehurst	Realign	(132)	(54)	0	0	(132)	(54)	0	(186)
Naval Weapons Station Eggen Trenton	Realign	0	(63)	2	0	2	(63)	0	(61)
New Jersey Total		(823)	(4,845)	776	1,132	(47)	(3,713)	0	(3,760)
New Mexico									
Cannon Air Force Base	Close	(2,385)	(384)	0	0	(2,385)	(384)	(55)	(2,824)
Jenkins Armed Forces Reserve Center Albuquerque	Close	(35)	(1)	0	0	(35)	(1)	0	(36)
Kirtland Air Force Base	Gain	(7)	0	37	176	30	176	0	206
Holloman Air Force Base	Realign	(17)	0	0	0	(17)	0	0	(17)
White Sands Missile Range	Realign	(13)	(165)	0	0	(13)	(165)	0	(178)
New Mexico Total		(2,457)	(550)	37	176	(2,420)	(374)	(55)	(2,849)

This list does not include locations where there were no changes in military or civilian jobs.
Military figures include student load changes.

State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
		Mil	Civ	Mil	Civ	Mil	Civ		
New York									
Armed Forces Reserve Center Amityville	Close	(24)	(4)	0	0	(24)	(4)	0	(28)
Army National Guard Reserve Center Niagara Falls	Close	(1)	0	0	0	(1)	0	0	(1)
Carpenter U.S. Army Reserve Center, Poughkeepsie	Close	(8)	(1)	0	0	(8)	(1)	0	(9)
Defense Finance and Accounting Service, Rome	Close	0	(290)	0	0	0	(290)	0	(290)
Navy Recruiting District Headquarters Buffalo	Close	(25)	(6)	0	0	(25)	(6)	(6)	(37)
Navy Reserve Center Glenn Falls	Close	(7)	0	0	0	(7)	0	0	(7)
Navy Reserve Center Horsehead	Close	(7)	0	0	0	(7)	0	0	(7)
Navy Reserve Center Watertown	Close	(9)	0	0	0	(9)	0	0	(9)
Niagara Falls International Airport Air Guard Station	Close	(115)	(527)	0	0	(115)	(527)	0	(642)
United States Military Academy	Gain	0	0	226	38	226	38	0	264
Fort Totten / Pyle	Realign	(75)	(74)	0	0	(75)	(74)	0	(149)
Rome Laboratory	Realign	(13)	(124)	0	0	(13)	(124)	0	(137)
Schenectady County Air Guard Station	Realign	(10)	(9)	0	0	(10)	(9)	0	(19)
New York Total		(294)	(1,035)	226	38	(68)	(997)	(6)	(1,071)

This list does not include locations where there were no changes in military or civilian jobs.
Military figures include student load changes.

State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
		Mil	Civ	Mil	Civ	Mil	Civ		
North Carolina									
Navy Reserve Center Asheville	Close	(7)	0	0	0	(7)	0	0	(7)
Niven U.S. Army Reserve Center, Albermarle	Close	(34)	0	0	5	(34)	5	0	(29)
Charlotte/Douglas International Airport	Gain	0	0	6	0	6	0	0	6
Fort Bragg	Gain	(1,352)	0	5,430	247	4,078	247	0	4,325
Seymore Johnson Air Force Base	Gain	0	0	345	17	345	17	0	362
Army Research Office, Durham	Realign	(1)	(113)	0	0	(1)	(113)	0	(114)
Marine Corps Air Station Cherry Point	Realign	(16)	(664)	64	8	48	(656)	(20)	(628)
Marine Corps Base Camp Lejeune	Realign	(182)	(16)	0	15	(182)	(1)	(9)	(192)
Pope Air Force Base	Realign	(5,969)	(345)	1,148	1,153	(4,821)	808	(132)	(4,145)
North Carolina Total		(7,561)	(1,138)	6,993	1,445	(551)	307	(161)	(422)
North Dakota									
Grand Forks Air Force Base	Realign	(2,290)	(355)	0	0	(2,290)	(355)	0	(2,645)
North Dakota Total		(2,290)	(355)	0	0	(2,290)	(355)	0	(2,645)

This list does not include locations where there were no changes in military or civilian jobs.
Military figures include student load changes.

State	Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
			Mil	Civ	Mil	Civ	Mil	Civ		
Ohio	Army National Guard Reserve Center Mansfield	Close	(59)	(2)	0	0	(59)	(2)	0	(61)
	Army National Guard Reserve Center Westerville	Close	(12)	0	0	0	(12)	0	0	(12)
	Defense Finance and Accounting Service, Dayton	Close	0	(230)	0	0	0	(230)	0	(230)
	Mansfield Lahm Municipal Airport Air Guard Station	Close	(63)	(171)	0	0	(63)	(171)	0	(234)
	Navy-Marine Corps Reserve Center Akron	Close	(26)	0	0	0	(26)	0	0	(26)
	Navy-Marine Corps Reserve Center Cleveland	Close	(24)	(1)	0	0	(24)	(1)	0	(25)
	Parrott U.S. Army Reserve Center Kenton	Close	(9)	(1)	0	0	(9)	(1)	0	(10)
	U.S. Army Reserve Center Whitehall	Close	(25)	0	0	0	(25)	0	0	(25)
	Leased Space - OH	Close/Realign	0	(187)	0	0	0	(187)	0	(187)
	Armed Forces Reserve Center Akron	Gain	0	0	0	0	37	0	0	37
	Defense Supply Center Columbus	Gain	(2)	(960)	65	2,655	63	1,695	0	1,758
	Rickenbacker International Airport Air Guard Station	Gain	0	0	0	1	0	1	0	1
	Toledo Express Airport Air Guard Station	Gain	0	0	14	112	14	112	0	126
	Wright Patterson Air Force Base	Gain	(69)	(729)	658	559	589	(170)	75	494
	Youngstown-Warren Regional Airport	Gain	0	0	0	8	0	8	0	8
	Defense Finance and Accounting Service, Cleveland	Realign	(15)	(1,013)	0	0	(15)	(1,013)	0	(1,028)
	Glenn Research Center	Realign	0	(50)	0	0	0	(50)	0	(50)
	Rickenbacker Army National Guard Bldg 943 Columbus	Realign	(4)	0	0	0	(4)	0	0	(4)
	Springfield-Beckley Municipal Airport Air Guard Station	Realign	(66)	(225)	0	0	(66)	(225)	0	(291)
	Ohio Total		(374)	(3,569)	774	3,335	400	(234)	75	241

This list does not include locations where there were no changes in military or civilian jobs. Military figures include student load changes.

State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
		MII	Civ	MII	Civ	MII	Civ		
Oklahoma									
Armed Forces Reserve Center Broken Arrow	Close	(26)	0	32	0	6	0	0	6
Armed Forces Reserve Center Muskogee	Close	(14)	(2)	0	0	(14)	(2)	0	(16)
Army National Guard Reserve Center Tishomingo	Close	(30)	0	0	0	(30)	0	0	(30)
Krowse U.S. Army Reserve Center Oklahoma City	Close	(78)	(6)	0	0	(78)	(6)	0	(84)
Navy-Marine Corps Reserve Center Tulsa	Close	(32)	0	0	0	(32)	0	0	(32)
Oklahoma City (95th)	Close	(31)	(22)	0	0	(31)	(22)	0	(53)
Fort Sill	Gain	(892)	(176)	4,336	337	3,444	161	(3)	3,602
Tinker Air Force Base	Gain	(9)	(197)	9	552	0	355	0	355
Tulsa International Airport Air Guard Station	Gain	0	0	22	81	22	81	0	103
Vance Air Force Base	Gain	0	0	93	6	93	6	0	99
Altus Air Force Base	Realign	(16)	0	0	0	(16)	0	0	(16)
Will Rogers World Airport Air Guard Station	Realign	(19)	(145)	103	46	84	(99)	0	(15)
Oklahoma Total		(1,147)	(548)	4,595	1,022	3,448	474	(3)	3,919
Oregon									
Navy Reserve Center Central Point	Close	(7)	0	0	0	(7)	0	0	(7)
Umatilla Army Depot	Close	(127)	(385)	0	0	(127)	(385)	0	(512)
Portland International Airport Air Guard Station	Realign	(112)	(452)	0	0	(112)	(452)	0	(564)
Oregon Total		(246)	(837)	0	0	(246)	(837)	0	(1,083)

This list does not include locations where there were no changes in military or civilian jobs. Military figures include student load changes.

State	Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
			Mil	Civ	Mil	Civ	Mil	Civ		
Pennsylvania										
	Bristol	Close	(9)	(2)	0	0	(9)	(2)	0	(11)
	Engineering Field Activity Northeast	Close	(4)	(188)	0	0	(4)	(188)	0	(192)
	Kelly Support Center	Close	(174)	(136)	0	0	(174)	(136)	0	(310)
	Naval Air Station Willow Grove	Close	(865)	(362)	0	0	(865)	(362)	(5)	(1,232)
	Navy Crane Center Lester	Close	(1)	(54)	0	0	(1)	(54)	0	(55)
	Navy-Marine Corps Reserve Center Reading	Close	(18)	0	0	0	(18)	0	0	(18)
	North Penn U.S. Army Reserve Center, Norristown	Close	(22)	(1)	0	0	(22)	(1)	0	(23)
	Pittsburgh International Airport Air Reserve Station	Close	(44)	(278)	0	0	(44)	(278)	0	(322)
	Serenti U.S. Army Reserve Center, Scranton	Close	(47)	(8)	0	0	(47)	(8)	0	(55)
	U.S. Army Reserve Center Bloomsburg	Close	(20)	(2)	0	0	(20)	(2)	0	(22)
	U.S. Army Reserve Center Lewisburg	Close	(9)	(2)	0	0	(9)	(2)	0	(11)
	U.S. Army Reserve Center Williamsport	Close	(25)	(4)	0	0	(25)	(4)	0	(29)
	W. Reese U.S. Army Reserve Center/OMS, Chester	Close	(9)	(1)	0	0	(9)	(1)	0	(10)
	Letterkenny Army Depot	Gain	0	0	0	409	0	409	0	409
	Naval Support Activity Philadelphia	Gain	0	(10)	0	301	0	291	0	291
	Navy-Marine Corps Reserve Center Lehigh	Gain	0	0	8	0	8	0	0	8
	Navy-Marine Corps Reserve Center Pittsburgh	Gain	0	0	7	0	7	0	0	7
	Tobyhanna Army Depot	Gain	(1)	(82)	3	355	2	273	0	275
	Defense Distribution Depot Susquehanna	Realign	0	(15)	0	0	0	(15)	0	(15)
	Human Resources Support Center Northeast	Realign	0	(174)	0	0	0	(174)	(9)	(183)
	Marine Corps Reserve Center Johnstown	Realign	(86)	0	0	0	(86)	0	0	(86)
	Naval Support Activity Mechanicsburg	Realign	0	(11)	0	0	0	(11)	0	(11)
	Navy Philadelphia Business Center	Realign	0	(63)	0	0	0	(63)	0	(63)

This list does not include locations where there were no changes in military or civilian jobs. Military figures include student load changes.

State Installation	Action	Out		In		Net Gain/(Loss)			Net Mission Contractor	Total Direct
		Mil	Civ	Mil	Civ	Mil	Civ	Civ		
Pitt U.S. Army Reserve Center, Corapolis	Realign	(119)	(101)	0	0	(119)	(101)	0	0	(220)
Pennsylvania Total		(1,453)	(1,494)	18	1,065	(1,435)	(429)	(14)		(1,878)
Puerto Rico										
Army National Guard Reserve Center Humacao	Close	(26)	0	0	0	(26)	0	0	0	(26)
Laverne U.S. Army Reserve Center Bayamon	Close	(25)	(1)	0	0	(25)	(1)	0	0	(26)
Aguacilla-Ramey U.S. Army Reserve Center/BMA-126	Realign	(10)	0	0	0	(10)	0	0	0	(10)
Camp Euripides Rubio, Puerto Nuevo	Realign	(43)	0	0	0	(43)	0	0	0	(43)
Fort Buchanan	Realign	(9)	(47)	0	0	(9)	(47)	0	0	(56)
Puerto Rico Total		(113)	(48)	0	0	(113)	(48)	0	0	(161)
Rhode Island										
Hancock U.S. Army Reserve Center, Providence	Close	(20)	(4)	0	0	(20)	(4)	0	0	(24)
USARC Bristol	Close	(24)	0	0	0	(24)	0	0	0	(24)
Naval Station Newport	Gain	(122)	(225)	647	309	525	84	(76)	(76)	533
Quonset State Airport Air Guard Station	Gain	0	0	17	29	17	29	0	0	46
Rhode Island Total		(166)	(229)	664	338	498	109	(76)	(76)	531
South Carolina										
Defense Finance and Accounting Service, Charleston	Close	0	(368)	0	0	0	(368)	0	0	(368)
South Naval Facilities Engineering Command	Close	(6)	(492)	0	0	(6)	(492)	(45)	(45)	(543)
Fort Jackson	Gain	0	0	435	180	435	180	0	0	615
Maine Corps Air Station Beaufort	Gain	0	0	0	12	0	12	0	0	12
McEntire Air Guard Station	Gain	0	0	418	8	418	8	0	0	426
Shaw Air Force Base	Gain	(74)	(1)	816	76	742	75	0	0	817
Naval Weapons Station Charleston	Realign	(170)	(149)	45	24	(125)	(125)	0	0	(250)
South Carolina Total		(250)	(1,010)	1,714	300	1,464	(710)	(45)	(45)	709

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State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
		MII	Civ	MII	Civ	MII	Civ		
South Dakota									
Ellsworth Air Force Base	Close	(3,315)	(438)	0	0	(3,315)	(438)	(99)	(3,852)
Joe Foss Field Air Guard Station	Gain	(4)	0	32	27	28	27	0	55
South Dakota Total		(3,319)	(438)	32	27	(3,287)	(411)	(99)	(3,797)
Tennessee									
U.S. Army Reserve Area Maintenance Support Facility Kingsport	Close	(30)	(2)	0	0	(30)	(2)	0	(32)
Leased Space - TN	Close/Realign	0	(6)	0	0	0	(6)	0	(6)
McGee Tyson APT Air Guard Station	Gain	0	0	58	190	58	190	0	248
Memphis International Airport Air Guard Station	Gain	0	0	2	6	2	6	0	8
Naval Support Activity Mid South	Gain	0	0	372	601	372	601	88	1,061
Nashville International Airport Air Guard Station	Realign	(9)	(172)	0	0	(19)	(172)	0	(191)
Tennessee Total		(49)	(180)	432	797	383	617	88	1,088

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State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
		MII	Civ	MII	Civ	MII	Civ		
Texas									
Army National Guard Reserve Center # 2 Dallas	Close	(90)	0	0	0	(90)	0	0	(90)
Army National Guard Reserve Center (Hondo Pass) El Paso	Close	(106)	0	0	0	(106)	0	0	(106)
Army National Guard Reserve Center California Crossing	Close	(47)	0	0	0	(47)	0	0	(47)
Army National Guard Reserve Center Ellington	Close	(14)	(45)	0	0	(14)	(45)	0	(59)
Army National Guard Reserve Center Lufkin	Close	(10)	0	0	0	(10)	0	0	(10)
Army National Guard Reserve Center Marshall	Close	(15)	(1)	0	0	(15)	(1)	0	(16)
Army National Guard Reserve Center New Braunfels	Close	(106)	0	0	0	(106)	0	0	(106)
Brooks City Base	Close	(1,297)	(1,268)	0	0	(1,297)	(1,268)	(358)	(2,923)
Defense Finance and Accounting Service, San Antonio	Close	(32)	(303)	0	0	(32)	(303)	0	(335)
Lone Star Army Ammunition Plant	Close	(2)	(18)	0	0	(2)	(18)	(129)	(149)
Naval Station Ingleside	Close	(1,901)	(260)	0	0	(1,901)	(260)	(57)	(2,218)
Navy Reserve Center Lubbock, TX	Close	(7)	0	0	0	(7)	0	0	(7)
Navy Reserve Center Orange, TX	Close	(11)	0	0	0	(11)	0	0	(11)
Red River Army Depot	Close	(9)	(2,491)	0	0	(9)	(2,491)	0	(2,500)
U.S. Army Reserve Center # 2 Houston	Close	(2)	0	0	0	(2)	0	0	(2)
Leased Space - TX	Close/Realign	(78)	(147)	0	0	(78)	(147)	0	(225)
Carswell ARS, Naval Air Station Fort Worth	Gain	0	(12)	8	116	8	104	0	112
Dyess Air Force Base	Gain	(1,615)	(65)	1,925	129	310	64	0	374
Fort Bliss	Gain	(4,564)	(223)	15,918	370	11,354	147	0	11,501
Fort Sam Houston	Gain	(117)	0	7,765	1,624	7,648	1,624	92	9,364
Laughlin Air Force Base	Gain	0	0	102	80	102	80	0	182
Naval Air Station Joint Reserve Base Ft. Worth	Gain	(54)	(5)	330	41	276	36	2	314
Randolph Air Force Base	Gain	(576)	(174)	164	705	(412)	531	63	182

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State	Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
			Mil	Civ	Mil	Civ	Mil	Civ		
Texas	Corpus Christi Army Depot	Realign	0	(92)	0	0	0	(92)	0	(92)
	Ellington Field Air Guard Station	Realign	0	(3)	0	0	0	(3)	0	(3)
	Fort Hood	Realign	(9,135)	(118)	9,062	0	(73)	(118)	0	(191)
	Lackland Air Force Base	Realign	(2,489)	(1,223)	235	453	(2,254)	(770)	(116)	(3,140)
	Naval Air Station Corpus Christi	Realign	(926)	(89)	0	0	(926)	(89)	(10)	(1,025)
	Sheppard Air Force Base	Realign	(2,519)	(158)	51	2	(2,468)	(156)	0	(2,624)
Texas Total			(6,695)		35,560	3,520	9,838	(3,175)	(513)	6,150
Utah	Deseret Chemical Depot	Close	(186)	(62)	0	0	(186)	(62)	0	(248)
	Fort Douglas	Realign	(15)	(38)	0	0	(15)	(38)	0	(53)
	Hill Air Force Base	Realign	(13)	447	291	24	278	(423)	0	(145)
	Utah Total		(214)	(547)	291	24	77	(523)	0	(446)
Vermont	Burlington International Airport Air Guard Station	Gain	0	0	3	53	3	53	0	56
	Vermont Total		0	0	3	53	3	53	0	56

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State	Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
			MI	Civ	MI	Civ	MI	Civ		
Virginia										
	Fort Monroe	Close	(1,393)	(1,948)	0	0	(1,393)	(1,948)	(223)	(3,564)
	Leased Space - VA	Close/Realign	(6,199)	(15,754)	0	0	(6,199)	(15,754)	(972)	(22,925)
	Defense Supply Center Richmond	Gain	0	(77)	0	83	0	6	0	6
	Fort Belvoir	Gain	(466)	(2,281)	4,537	8,010	4,071	5,729	2,058	11,858
	Fort Lee	Gain	(392)	(2)	6,531	1,151	6,139	1,149	56	7,344
	Headquarters Battalion, Headquarters Marine Corps, Henderson Hall	Gain	(52)	(22)	453	206	401	184	81	666
	Langley Air Force Base	Gain	(53)	(46)	780	68	727	22	0	749
	Marine Corps Base Quantico	Gain	(50)	0	496	1,357	446	1,357	1,210	3,013
	Naval Amphibious Base Little Creek	Gain	0	0	10	27	10	27	0	37
	Naval Shipyard Norfolk	Gain	0	0	177	1,774	177	1,774	85	2,036
	Naval Station Norfolk	Gain	(373)	(1,085)	3,820	356	3,447	(729)	89	2,807
	Naval Support Activity Norfolk	Gain	(6)	0	573	205	567	205	16	788
	Arlington Service Center	Realign	(224)	(516)	435	406	211	(110)	(383)	(282)
	Center for Naval Research	Realign	(25)	(313)	0	0	(25)	(313)	0	(338)
	Defense Finance and Accounting Service, Arlington	Realign	(7)	(401)	0	0	(7)	(401)	0	(408)
	Fort Eustis	Realign	(3,863)	(852)	962	1,432	(2,901)	580	169	(2,152)
	Naval Air Station Oceana	Realign	(110)	(3)	0	53	(110)	50	0	(60)
	Naval Medical Center Portsmouth	Realign	(463)	(25)	28	0	(435)	(25)	(1)	(461)
	Naval Surface Warfare Center Dahlgren	Realign	0	(503)	0	169	0	(334)	(17)	(351)
	Naval Weapons Station Yorktown	Realign	0	(179)	0	0	0	(179)	0	(179)
	Richmond International Airport Air Guard Station	Realign	(25)	(101)	0	0	(25)	(101)	0	(126)
	U.S. Marine Corps Direct Reporting Program Manager Advanced Amphibious Assault	Realign	0	(32)	0	0	0	(32)	0	(32)

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State	Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
			Mil	Civ	Mil	Civ	Mil	Civ		
	Virginia Total		(13,701)	(24,140)	18,802	15,297	5,101	(8,843)	2,168	(1,574)
	Washington									
	1LT Richard H. Walker U.S. Army Reserve Center	Close	(38)	0	0	0	(38)	0	0	(38)
	Army National Guard Reserve Center Everett	Close	(57)	0	0	0	(57)	0	0	(57)
	Navy-Marine Corps Reserve Center Tacoma	Close	(20)	0	0	0	(20)	0	0	(20)
	U.S. Army Reserve Center Fort Lawton	Close	(53)	(54)	0	0	(53)	(54)	0	(107)
	Vancouver Barracks	Close	(29)	(16)	0	0	(29)	(16)	0	(45)
	Fort Lewis	Gain	(2)	(1)	187	46	185	45	0	230
	Human Resources Support Center Northwest	Gain	0	0	0	23	0	23	0	23
	Naval Air Station Whidbey Island	Gain	(34)	0	0	173	(34)	173	0	139
	Naval Station Bremerton	Gain	0	0	0	1,401	0	1,401	0	1,401
	Fairchild Air Force Base	Realign	(26)	(172)	0	0	(26)	(172)	0	(198)
	McChord Air Force Base	Realign	(460)	(143)	36	7	(424)	(136)	(7)	(567)
	Submarine Base Bangor	Realign	0	(1)	0	0	0	(1)	0	(1)
	Washington Total		(719)	(387)	223	1,650	(496)	1,263	(7)	760
	West Virginia									
	Bias U.S. Army Reserve Center, Huntington	Close	(1)	0	0	0	(1)	0	0	(1)
	Fairmont U.S. Army Reserve Center	Close	(88)	0	0	0	(88)	0	0	(88)
	Navy-Marine Corps Reserve Center Moundsville	Close	(16)	0	0	0	(16)	0	0	(16)
	Ewra Sheppard Air Guard Station	Gain	0	0	7	3	7	3	0	10
	Yeager Airport Air Guard Station	Realign	(27)	(129)	0	0	(27)	(129)	0	(156)
	West Virginia Total		(132)	(129)	7	3	(125)	(126)	0	(251)

This list does not include locations where there were no changes in military or civilian jobs. Military figures include student load changes.

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State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
		Mil	Civ	Mil	Civ	Mil	Civ		
Wisconsin									
Gen Mitchell International Airport ARS	Close	(44)	(302)	24	56	(20)	(246)	0	(266)
Navy Reserve Center La Crosse	Close	(7)	0	0	0	(7)	0	0	(7)
Navy-Marine Corps Reserve Center Madison	Close	(23)	(3)	0	0	(23)	(3)	0	(26)
Olson U.S. Army Reserve Center, Madison	Close	(113)	0	0	0	(113)	0	0	(113)
U.S. Army Reserve Center O'Connell	Close	(11)	(1)	0	0	(11)	(1)	0	(12)
Armed Forces Reserve Center Madison	Gain	0	0	40	8	40	8	0	48
Dane County Airport	Gain	(4)	0	22	37	18	37	0	55
Fort McCoy	Realign	(379)	(82)	97	133	(282)	51	0	(231)
	Wisconsin Total	(581)	(388)	183	234	(398)	(154)	0	(552)
Wyoming									
Army Aviation Support Facility Cheyenne	Close	(23)	0	0	0	(23)	0	0	(23)
Army National Guard Reserve Center Thermopolis	Close	(19)	0	0	0	(19)	0	0	(19)
Cheyenne Airport Air Guard Station	Gain	0	0	21	58	21	58	0	79
	Wyoming Total	(42)	0	21	58	(21)	58	0	37
zz Germany, Korea, and Undistributed									
Undistributed or Overseas Reductions	Realign	(14,889)	(2)	718	670	(14,171)	668	0	(13,503)
	zz Germany, Korea, and Total Undistributed	(14,889)	(2)	718	670	(14,171)	668	0	(13,503)
	Grand Total	(133,769)	(84,801)	122,987	66,578	(10,782)	(18,223)	2,818	(26,187)

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