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**DEPARTMENT OF THE AIR FORCE**  
 WASHINGTON, DC



APR 21 2005

MEMORANDUM FOR RECORD

SUBJECT: Minutes of Air Force Base Closure Executive Group (AF/BCEG) Mtg, 14 Apr 2005

Mr Pease called the meeting to order at 0830, the Pentagon, Room 5C279. Attendance is at Atch 1. The slides presented are included as Atch 2 and individually referenced herein. The meeting was categorized as deliberative. Mr Pease previewed the agenda and updated calendar (Slides 2-5).

briefed, for information, the Air Force BRAC 2005 Communication Plan to the BCEG (Slides 7-15).

1:

S420c2: Close Grand Forks (Slides 17-25)

S429c2: Realign Selfridge (Slides 26-32)

S428.c2: Realign Beale AFB (Slides 33-41)

In deliberation, the BCEG requested the Scenario Team look at combining the Grand Forks and Selfridge Candidate Recommendations for the purpose of potential synergy. The BCEG returned the Beale Candidate Recommendation to the Scenario Team for further revision.

S303Jc2: Realign Nashville (Slides 42-51)

S306Zc2: Realign Andrews (Slides 52-62)

S326: Realign Martin State (Slides 63-69)

In deliberation, the BCEG determined, by consensus that S303Jc2, 306Zc2, and S326 should be forwarded as Candidate Recommendations.

S126: Realign Hill (Slides 70- 79)

In deliberation, the BCEG determined, by consensus that S126 should be forwarded as a Candidate Recommendation.

S904c1: Establish Logistics Support Centers (Slides 80-88)

S908.2c1: Establish F100 CIRF (Slides 89-100)

In deliberation, the BCEG determined, by consensus that S904c1 and 908.2c1 should be forwarded as Candidate Recommendations.

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S136c3: Realign New Orleans ARS (Slides 102-115)

In deliberation, the BCEG determined, by consensus that S136c3 should be forwarded as a Candidate Recommendation.

S307.1c2: Realign New Castle APT AGS (Slides 116-124)

In deliberation, the BCEG determined, by consensus that S307.1c2 should be forwarded as a Candidate Recommendation.

S428.1: Realign Beale AFB (Slides 125-126)

The BCEG discussed pulling back Selfridge into the Beale Candidate Recommendation and noted the resulting 4-year payback. In deliberation, the BCEG determined, by consensus that S307.1c2 should be forwarded as a Candidate Recommendation. The BCEG directed a rerun of the Grand Forks Candidate recommendation. Consequently, S429 is withdrawn from further consideration as an independent Candidate Recommendation.

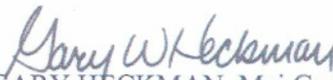
The co-chairs discussed the BRAC 2005 Program Action Directive (PAD). Mr Pease noted IEB would draft the PAD to incorporate policy and guidance directing the MAJCOMs how to implement approved BRAC 2005 actions.

Following closing remarks by the co-chairs, the meeting adjourned at 1515. The next BCEG meeting is scheduled for 19 April 05 at 0830 in Pentagon Room 5C279.

SARAH IN  
BCEG RECORD

The minutes above are approved.

  
GERALD F. PEASE, JR.  
SAF/IEB  
Co-Chairman

  
GARY HECKMAN, Maj Gen, USAF  
AF/XP (BRAC)  
Co-Chairman

Attachments:  
As Stated

Base Closure Executive Group Attendance

Date: 14 Apr 05

Chairs

- Mr. Fred Pease
- Maj Gen Gary Heckman

\*\*Voting members are underlined

Primary Members

Alternate Members

Representatives

- |  |  |   |
|--|--|---|
| <input type="checkbox"/> <u>Brig Gen Dutch Holland</u>           | <input type="checkbox"/> <u>Brig Gen Mike Lynch</u>    | <input checked="" type="checkbox"/> <u>Brig Gen Dichter</u> |
| <input checked="" type="checkbox"/> <u>Brig Gen Hanferd Moen</u> | <input type="checkbox"/> <u>Brig Gen Ethridge</u>      | <input type="checkbox"/> _____                              |
| <input checked="" type="checkbox"/> <u>Brig Gen Tony Haynes</u>  | <input type="checkbox"/> <u>Brig Gen Charles Ickes</u> | <input type="checkbox"/> _____                              |
| <input type="checkbox"/> <u>Mr. Fred Kuhn</u>                    |  | <input type="checkbox"/> _____                              |
| <input type="checkbox"/> <u>Ms Kathy Ferguson</u>                | <input type="checkbox"/> <u>Ms Cathy Sparks</u>        | <input checked="" type="checkbox"/> <u>Mr. Nimmo</u>        |
| <input type="checkbox"/> Mr. Matt Mleziva                        |  | <input type="checkbox"/> _____                              |
| <input type="checkbox"/> Mr. Steven Rogers                       |  | <input type="checkbox"/> _____                              |
| <input checked="" type="checkbox"/> Mr. Jay Jordan               |  | <input type="checkbox"/> _____                              |
| <input checked="" type="checkbox"/> Mr. Bill Booth               |  | <input type="checkbox"/> _____                              |
| <input type="checkbox"/> Ms. Maureen Koetz                       |  | <input checked="" type="checkbox"/> _____                   |

\* Temporary appointment

Others

- \_\_\_\_\_
- \_\_\_\_\_
- \_\_\_\_\_
- \_\_\_\_\_
- \_\_\_\_\_
- \_\_\_\_\_
- \_\_\_\_\_
- \_\_\_\_\_

*Brief*

# Headquarters U.S. Air Force

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## BCEG



14 Apr 05

U.S. AIR FORCE



## Agenda 14 Apr 05

|              |  |                        |
|--------------|--|------------------------|
| 0830-0900    | <b>Opening Business</b><br>-Calendar Review  | Co-chairs              |
| 0900-0930    | <b>AF BRAC Comm Plan</b>   |                        |
| 0930-1015    | <b>Candidate Recommendations</b><br>-S420c2 – Close Grand Forks<br>-S428c2 – Realign Beale   | Scenario Team<br>Leads |
| Break        |  |                        |
| 1030-A/R     | <b>Candidate Recommendations</b><br>-S303Jc2 – Realign Nashville<br>-S306Zc2 – Realign Andrews<br>-S326 – Realign Martin State<br>-S126 – Realign Hill<br>-S904c1 - Establish Logistics Support Centers<br>-S908.2c1 – Establish F100 CIRF | Scenario Team<br>Leads |
| <b>ADDED</b> | -S136c3 – Realign New Orleans ARS<br>-S307.1c2 – Realign New Castle APT AGS<br>-S428.1 – Realign Beale AFB   |                        |

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# AF BRAC

## Schedule / Task Timeline

| April BCEG Meetings   |                        |                         |           |                         |                        |          |
|---|------------------------|-------------------------|-----------|-------------------------|------------------------|----------|
| Sunday  | Monday                 | Tuesday                 | Wednesday | Thursday                | Friday                 | Saturday |
| 10  | 11<br>IEC<br>1645-1815 | 12<br>BCEG<br>1300-1700 | 13        | 14<br>BCEG<br>0830-1700 | 15<br>ISG<br>1030-1200 | 16       |
| (13) Draft Comm Plan to BCEG (SAF/PAM)<br>(14) Draft PA Plan out for coord (SAF/PAM)<br>(15) Comm Plan for MAJCOMs Complete (SAF/PAM)<br>(16) Final Vectors from CSAF (Co-chairs)             |                        |                         |           |                         |                        |          |
| 17  | 18<br>IEC<br>1645-1815 | 19<br>BCEG<br>0830-1700 | 20        | 21<br>BCEG<br>0830-1700 | 22<br>ISG<br>1030-1200 | 23       |
| (17) PA Plan Complete and Approved (SAF/PAM)<br>(18) Forward SECAF Testimony for Approval<br>(19) Final AF Mil Value Report Complete<br>(20) Build Final AF Commission Recommendation Folders |                        |                         |           |                         |                        |          |



# AF BRAC

## Schedule / Task Timeline

| April / May BCEG Meetings   |                        |                         |           |                         |                        |          |
|---|------------------------|-------------------------|-----------|-------------------------|------------------------|----------|
| Sunday  | Monday                 | Tuesday                 | Wednesday | Thursday                | Friday                 | Saturday |
| 24  | 25<br>IEC<br>1645-1815 | 26<br>BCEG<br>1300-1700 | 27        | 28<br>BCEG<br>0830-1700 | 29<br>ISG<br>1030-1200 | 30       |
| (21) Build Commission Library Binders (IEBF)<br>(22) Deliver Final AF Report to OSD (IEBf)<br>(23) Brief AF Board / Group (Co-chairs) |                        |                         |           |                         |                        |          |
| 1   | 2<br>IEC<br>1645-1815  | 3<br>BCEG<br>0830-1700  | 4         | 5<br>BCEG<br>0830-1700  | 6<br>ISG<br>1030-1200  | 7        |
| (24) Make Copies of AF Report for Public (IEBB / Media)<br>(25) Co-chair Media Training (IEBB / Media)                                |                        |                         |           |                         |                        |          |



# AF BRAC

## Schedule / Task Timeline

| May BCEG Meetings   |   |  |           |                         |                        |          |
|---|---|--|-----------|-------------------------|------------------------|----------|
| Sunday  | Monday                                    | Tuesday  | Wednesday | Thursday                | Friday                 | Saturday |
| 8   | 9<br>Brief MAJCOM XPs<br>IEC<br>1645-1815 | 10<br>Brief AF Senior Leaders<br>BCEG<br>1300-1700 | 11        | 12<br>BCEG<br>0830-1700 | 13<br>ISG<br>1030-1200 | 14       |
| (26) Host Conference with MAJCOM XP's prior to Public Announcement (Co-chairs)<br>(27) Forward Draft Q&As to MAJCOMs (SAF/PAM)<br>(28) Skull with Acting SECAF (CSAF) (Co-chairs)<br>(29) Dry Run Testimony (Co-chairs) |   |  |           |                         |                        |          |
| 15  | 16<br>SECDEF Final Recommendations Due    | 17   | 18        | 19                      | 20                     | 21       |



# Agenda

## 14 Apr 05

|              |  |                        |
|--------------|--|------------------------|
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| 0900-0930    | <b>AF BRAC Comm Plan</b>   |                        |
| 0930-1015    | <b>Candidate Recommendations</b><br>-S420c2 - Close Grand Forks<br>-S428c2 - Realign Beale   | Scenario Team<br>Leads |
| Break        |  |                        |
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| <b>ADDED</b> | -S136c3 - Realign New Orleans ARS<br>-S307.1c2 - Realign New Castle APT AGS<br>-S428.1 - Realign Beale AFB   |                        |

## **Headquarters U.S. Air Force**

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# **Air Force BRAC 2005 Communication Plan**



**Chief, Environmental Programs  
BRAC PA Point of Contact  
Secretary of the Air Force Public Affairs  
14 April 2005**

**U.S. AIR FORCE**



## **Key Elements**

### **■ Purpose**

- To provide guidance and strategies for dealing with internal and external audiences on May 16

### **■ Phased approach – pre/post May 16 announcement**

- Phase I – data gathering/pre-announcement
- Phase II – announcement
- Focus of this Comm Plan is Phase II



## ***Objectives, PA Posture***

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- **Objectives**
  - **Ensure accurate and releasable info is communicated**
  - **Reach internal and external audiences with desired messages and strategies**
  
- **Public Affairs Posture**
  - **Active = extensive outreach**



## ***Messages***

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- **DoD Overarching Messages**
  - **Transition process from DoD to Commission**
- **Air Force Key Messages**
  - **Transformation, consolidation, jointness**
- **Air Force Supporting Messages**
  - **Reinforce Key Messages**
- **Base Specific Messages**
  - **Developed at MAJCOM, base level**



## ***Air Force Roll-Out Plan***

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### **■ SAF/IEBB Plan**

- May 9 – SAF/IEBB hosts 3-hour briefing of MAJCOM XP's and MAJCOM PA's.
- May 11 – MAJCOM XP's and PA's brief wing commanders and PAO's. Attendees receive communication tools, ask questions, etc.
- May 12-13 – SAF/LL makes notification/ courtesy calls to Congressional members
- Wing Commanders develop and follow local implementation plan and suggested outreach



## ***Strategies and Tactics***

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- **Commanders and PAs develop and follow installation's engagement plan which may include:**
  - **Conducting mandatory Commander's Calls**
  - **Explaining impact to internal audience**
  - **Personal calls/visits to local elected officials**
  - **Inviting community leaders to watch televised or videotaped SecDef announcement**
  - **Conducting installation-community press conference following announcement**



## *Unresolved Issues*

### **AF MAJCOM XP/PA Briefing - May 9**

- Include wing commanders/PA's: ensure unfiltered info, questions answered, PA media training.

### **OSD Briefing to Army/Navy Installation Commanders - May 10**

- Include wing commanders/PA's via VTC to ensure message consistency and timeliness

### **AF Comm Plan**

- Will need two-letter coordination
- How will functional areas respond to questions from public/employees in their respective areas?



## *What's Next in Phase Two*

### **Air Force**

- 15 Apr – AF Comm plan due
- 9 May – Brief MAJCOM XP's/PA's, provide comm tools
- 10 May – Brief AF senior leaders
- 11 May – MAJCOM XP's/PA's brief wing commanders & PA's
- 12 May – Brief ANG
- 12-13 May – Notify Congress
- 16 May – Wing commanders implement engagement plan

### **OSD**

- 25 Apr – Release PAG, comm plan
- 9-11 May – Interview w/key national media
- 10-11 – Brief Army and Navy installation commanders
- 13-16 May - Conduct press conference, release DoD recommendations, post list on DefenseLink, release updated PAG with SecDef transcript



## Questions?



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## Agenda 14 Apr 05

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**S420c2**  
**Close Grand Forks AFB, Grand Forks, ND**

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**Candidate #USAF 0117V2 / 420c2  
One-Time Costs**

(All values in 2005 Constant Dollars)

| Category                       | Cost       | Sub-Total          |
|--------------------------------|------------|--------------------|
| -----                          | ----       | -----              |
| Construction                   |            |                    |
| Military Construction          | 27,627,000 |                    |
| Total - Construction           |            | 27,627,000         |
| Personnel                      |            |                    |
| Civilian RIF                   | 6,428,604  |                    |
| Civilian Early Retirement      | 599,450    |                    |
| Eliminated Military PCS        | 9,077,894  |                    |
| Unemployment                   | 498,512    |                    |
| Total - Personnel              |            | 16,604,460         |
| Overhead                       |            |                    |
| Program Management Cost        | 11,915,199 |                    |
| Support Contract Termination   | 22,778,000 |                    |
| Mothball / Shutdown            | 470,700    |                    |
| Total - Overhead               |            | 35,163,899         |
| Moving                         |            |                    |
| Civilian Moving                | 7,613,832  |                    |
| Civilian PFP                   | 2,307,240  |                    |
| Military Moving                | 5,617,173  |                    |
| Freight                        | 1,126,703  |                    |
| Information Technologies       | 3,760,000  |                    |
| One-Time Moving Costs          | 9,173,000  |                    |
| Total - Moving                 |            | 29,597,947         |
| Other                          |            |                    |
| HAP / RSE                      | 1,494,354  |                    |
| Environmental Mitigation Costs | 2,244,000  |                    |
| One-Time Unique Costs          | 3,839,300  |                    |
| Total - Other                  |            | 7,577,654          |
| <b>Total One-Time Costs</b>    |            | <b>116,570,960</b> |



### Candidate #USAF 0117V2 / 420c2 MILCON Summary

All values in 2005 Constant Dollars

| Base Name           | Total MilCon*     | Milcon Cost Avoidance | Total Net Costs   |
|---------------------|-------------------|-----------------------|-------------------|
| Grand Forks AFB     | 0                 | 0                     | 0                 |
| McConnell AFB       | 223,000           | 0                     | 223,000           |
| BASE X (AIR FORCE)  | 0                 | 0                     | 0                 |
| MacDill AFB         | 0                 | 0                     | 0                 |
| Scott AFB           | 3,187,000         | 0                     | 3,187,000         |
| Seymour Johnson AFB | 8,882,000         | 0                     | 8,882,000         |
| Hickam AFB          | 15,335,000        | 0                     | 15,335,000        |
| Peterson AFB        | 0                 | 0                     | 0                 |
| Forbes Field AGS    | 0                 | 0                     | 0                 |
| <b>Totals:</b>      | <b>27,627,000</b> | <b>0</b>              | <b>27,627,000</b> |

\* All MilCon Costs include Design, Site Preparation, Contingency Planning, and SIOH Costs where applicable.



### Candidate #USAF 0117V2 / 420c2 MILCON

MilCon for Base: **McConnell AFB, KS** (PRQE)

All values in 2005 Constant Dollars (\$K)

| FAC Title                    | UM | New MilCon | New Cost* | Using Rehab Rehab Type | Rehab Cost* | Total Cost* |
|------------------------------|----|------------|-----------|------------------------|-------------|-------------|
| 7110 Family Housing Dwelling | SF | 1,667      | n/a**     | 0 Default              | n/a**       | 223         |
| Total Construction Cost:     |    |            |           |                        |             | 223         |
| - Construction Cost Avoid:   |    |            |           |                        |             | 0           |
| Total Net Milcon Cost:       |    |            |           |                        |             | 223         |



### Candidate #USAF 0117V2 / 420c2 MILCON

MilCon for Base: **Scott AFB, IL** (VDYD)

All values in 2005 Constant Dollars (\$K)

| FAC Title                            | UM | New MilCon | New Cost* | Using Rehab Rehab Type | Rehab Cost* | Total Cost* |
|--------------------------------------|----|------------|-----------|------------------------|-------------|-------------|
| 1131 Aircraft Apron, Surfaced        | SY | 3,753      | n/a**     | 0 Default              | n/a**       | 627         |
| 1251 POL Pipeline                    | MI | 0          | n/a**     | 0 Default              | n/a**       | 271         |
| 1262 POL Pump Station                | SF | 275        | n/a**     | 0 Default              | n/a**       | 278         |
| 1464 Aircraft Blast Deflector        | EA | 6          | n/a**     | 0 Default              | n/a**       | 388         |
| 4111 Bulk Liquid Fuel Storage        | BL | 6,438      | n/a**     | 0 Default              | n/a**       | 604         |
| 6100 General Administrative Building | SF | 4,080      | n/a**     | 0 Default              | n/a**       | 1,019       |
| Total Construction Cost:             |    |            |           |                        |             | 3,187       |
| - Construction Cost Avoid:           |    |            |           |                        |             | 0           |
| Total Net Milcon Cost:               |    |            |           |                        |             | 3,187       |



### Candidate #USAF 0117V2 / 420c2 MILCON

MilCon for Base: **Seymour Johnson AFB, NC** (VKAG)

All values in 2005 Constant Dollars (\$K)

| FAC Title                        | UM | New MilCon | New Cost* | Using Rehab Rehab Type | Rehab Cost* | Total Cost* |
|----------------------------------|----|------------|-----------|------------------------|-------------|-------------|
| 1721 Flight Simulator Facility   | SF | 9,144      | n/a**     | 0 Default              | n/a**       | 2,024       |
| 2111 Aircraft Maintenance Hangar | SF | 18,500     | n/a**     | 0 Default              | n/a**       | 4,964       |
| 2112 Aircraft Maintenance Shop   | SF | 5,000      | n/a**     | 0 Default              | n/a**       | 1,090       |
| 4111 Bulk Liquid Fuel Storage    | BL | 12,443     | n/a**     | 0 Default              | n/a**       | 804         |
| Total Construction Cost:         |    |            |           |                        |             | 8,882       |
| - Construction Cost Avoid:       |    |            |           |                        |             | 0           |
| Total Net Milcon Cost:           |    |            |           |                        |             | 8,882       |



**Candidate #USAF 0117V2 / 420c2  
MILCON**

MilCon for Base: **Hickam AFB, HI** (KNMD)

All values in 2005 Constant Dollars (\$K)

| FAC Title                         | UM | New MilCon | New Cost* | Using Rehab Rehab Type | Rehab Cost* | Total Cost* |
|-----------------------------------|----|------------|-----------|------------------------|-------------|-------------|
| 1412 Aviation Operations Building | SF | 29,513     | n/a**     | 0 Default              | n/a**       | 11,246      |
| 1721 Flight Simulator Facility    | SF | 9,144      | n/a**     | 0 Default              | n/a**       | 4,089       |
| Total Construction Cost:          |    |            |           |                        |             | 15,335      |
| - Construction Cost Avoid:        |    |            |           |                        |             | 0           |
| Total Net Milcon Cost:            |    |            |           |                        |             | 15,335      |



**Candidate #USAF 0086V2 / 429c2  
Realign Selfridge ANGB, Mt. Clemons, Michigan**



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## **Candidate #USAF 00086V2 / 429c2 Errata**

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- Manpower moves from Selfridge in FY09
- Overall costs improved but still a Never payback

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**SLIDES 29-32  
REMOVED**

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**Candidate #USAF-0081V2 / S428c2  
Errata**

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- Manpower moves from Beale in FY09
- Scenario Payback from Cost to Savings due to remaining manpower designated as Base X savings



## Candidate #USAF-0081V2 / S428c2 Realign Beale AFB, Marysville, CA

**Candidate Recommendation:** Realign Beale AFB. The 940th Air Refueling Wing (AFRC) will be realigned and remain in place. The wing's KC-135R aircraft will be distributed to a new Air National Guard air refueling wing at Selfridge ANGB, Michigan (4 PAA), and the 134th Air Refueling Wing (ANG), McGhee Tyson Airport AGS, Tennessee (4 PAA).

|  |  |
|--|--|
| <p><b>Justification</b></p> <ul style="list-style-type: none"> <li>Retires aging, high maintenance KC-135Es consistent with force structure plan</li> <li>Increases PAA at Selfridge and McGhee Tyson-- increases unit efficiency and capability</li> </ul>                          | <p><b>Military Value</b></p> <ul style="list-style-type: none"> <li>Aligns tankers from Beale (10) to Selfridge (57) and McGhee Tyson (74)</li> <li>Military judgment: Frees Beale's capacity and AFRC intellectual capital for expanding UAV mission (Global Hawk)</li> </ul>   |
| <p><b>Payback</b></p> <ul style="list-style-type: none"> <li>One Time Cost: <b>\$9.1M</b></li> <li>Net Implementation Savings: <b>\$10M</b></li> <li>Annual Recurring Savings: <b>\$7.2M</b></li> <li>Payback Period: <b>1 yr/2010</b></li> <li>NPV Savings: <b>\$80M</b></li> </ul> | <p><b>Impacts</b></p> <ul style="list-style-type: none"> <li>Criterion 6: Total Job Change : -312 (direct -179, indirect -133) ROI -0.46%</li> <li>Criterion 7: A review of community attributes indicates no issues regarding the ability of the infrastructure of the communities to support missions, forces and personnel</li> <li>Criterion 8: No natural infrastructure issues affecting candidate recommendation</li> </ul> |

- ✓ Strategy      ✓ Capacity Analysis / Data Verification      ✓ JCSG/MilDep Recommended      ✓ Deconflicted w/JCSGs
- ✓ COBRA      ✓ Military Value Analysis / Data Verification      ✓ Criteria 6-8 Analysis      ✓ Deconflicted w/MilDeps

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## Candidate #USAF 0081V2 / 428c2 Beale Manpower

| SCENARIO #  |     | S428c2 |      | 6-Apr-05 |       |       |      |      |      |       |     |      |      |      |       |
|---|-----|--------|------|----------|-------|-------|------|------|------|-------|-----|------|------|------|-------|
| BASE NAME:  |     | Beale  |      |          |       |       |      |      |      |       |     |      |      |      |       |
|   |     | FY 09  |      | FY 10    |       | FY 11 |      |      |      |       |     |      |      |      |       |
|   | Off | Enl    | Civ  | Tot      | Drill | Off   | Enl  | Civ  | Tot  | Drill | Off | Enl  | Civ  | Tot  | Drill |
| Source 30 Sept 03 UMD   | 407 | 2920   | 711  | 4038     | 780   | 407   | 2920 | 711  | 4038 | 780   | 407 | 2920 | 711  | 4038 | 780   |
| Source MAJCOM-Current/Projected 30 Sep 04                                       | 440 | 3006   | 736  | 4182     | 780   | 440   | 3006 | 736  | 4182 | 780   | 440 | 3006 | 736  | 4182 | 780   |
| (S428c2) Minus 8 KC-135 (AFRC) To ANG: AFRC Ops/Mx Manpower to AFRC BRAC Base X | 0   | 0      | -165 | -165     | -371  | 0     | 0    | -165 | -165 | -371  | 0   | 0    | -165 | -165 | -371  |
| (S428c2) Minus BOS to AD BRAC Base X  | -1  | -7     | -6   | -14      |       | -1    | -7   | -6   | -14  |       | -1  | -7   | -6   | -14  |       |
| <b>Adjusted Baseline</b>  | 439 | 2999   | 565  | 4003     | 409   | 439   | 2999 | 565  | 4003 | 409   | 439 | 2999 | 565  | 4003 | 409   |
| <b>COBRA Delta</b>  | -1  | -7     | -171 | -179     | -371  | 0     | 0    | 0    | 0    | 0     | 0   | 0    | 0    | 0    | 0     |

| Tenant Impacts            |     | Strength |     |     |       |  |
|---------------------------|-----|----------|-----|-----|-------|--|
| Unit                      | Off | Enl      | Civ | Tot | Drill |  |
| Counter Drug Program CAJS | 2   | 21       | 0   | 23  | 0     |  |
| DECA                      | 0   | 0        | 34  | 34  | 0     |  |
| USPS                      | 0   | 0        | 9   | 9   | 0     |  |

| Programmed Installation Population Changes (non-BRAC) by Year (+/-inc) |      |      |      |      |      |      |
|--|------|------|------|------|------|------|
| COBRA Delta  |      |      |      |      |      |      |
|  | FY06 | FY07 | FY08 | FY09 | FY10 | FY11 |
| Officer  | 23   | 22   | 27   | 0    | 0    | 0    |
| Enlisted   | 94   | 16   | 17   | 0    | 0    | 0    |
| Civilian   | 24   | 3    | -3   | 0    | 0    | 0    |

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### Candidate #USAF 0081V2 / 428c2

### McGhee Tyson Manpower

| SCENARIO #  |     | S107Jc2, S421c2,<br>S428c2, S436c2,<br>S437c2 |     | 5-Apr-05 |       |       |     |       |     |       |     |     |      |      |       |
|---|-----|---|-----|----------|-------|-------|-----|-------|-----|-------|-----|-----|------|------|-------|
| BRAC ID: 159  |     | BASE NAME: McGhee Tyson                       |     |          |       |       |     |       |     |       |     |     |      |      |       |
|   |     | FY 05   |     | FY 06    |       | FY 07 |     | FY 08 |     |       |     |     |      |      |       |
|   | Off | Enl   | Civ | Tot      | Drill | Off   | Enl | Civ   | Tot | Drill | Off | Enl | Civ  | Tot  | Drill |
| Source 30 Sept 03 UMD   | 32  | 142   | 254 | 428      | 982   | 32    | 142 | 254   | 428 | 977   | 32  | 142 | 254  | 428  | 977   |
| Source MAJCOM-Current/Projected 30 Sep 04                                 | 30  | 142   | 254 | 428      | 986   | 30    | 142 | 254   | 428 | 981   | 30  | 142 | 254  | 428  | 981   |
| (421c2) Plus 1 KC-135R Ops and Maint from March (ANG)                     |     |   |     |          |       |       |     |       |     |       | 0   | 0   | 19   | 19   | 28    |
| (421c2) Plus 1 KC-135R from March, BOS from ANG Base X (ANG)              |     |   |     |          |       |       |     |       |     |       | 0   | 1   | 1    | 2    | 0     |
| (436c2) Non-BRAC Programmatic - Retire 8 KC-135E Ops and Mx (ANG)         |     |   |     |          |       |       |     |       |     |       | -3  | -22 | -144 | -169 | -342  |
| (436c2) Non-BRAC Programmatic - Retire 8 KC-135E BOS (ANG)                |     |   |     |          |       |       |     |       |     |       | -1  | -10 | -10  | -21  | 0     |
| (436c2) Plus 4 PAA KC-135R Ops and Maint from Birmingham (ANG)            |     |   |     |          |       |       |     |       |     |       | 10  | 31  | 52   | 93   | 177   |
| (436c2) Plus 4 PAA KC-135R BOS from Birmingham (ANG)                      |     |   |     |          |       |       |     |       |     |       | 1   | 4   | 6    | 11   | 0     |
| (437c2) Plus 3 KC-135R Ops and Maint from Key Field (ANG)                 |     |   |     |          |       |       |     |       |     |       |     |     |      |      |       |
| (437c2) Plus 3 KC-135R BOS from Key Field (ANG)                           |     |   |     |          |       |       |     |       |     |       |     |     |      |      |       |
| (107Jc2) Non BRAC Programmatic - Fire Fighters Resigned from Hector (ANG) |     |   |     |          |       |       |     |       |     |       | 0   | 0   | 0    | 0    | 12    |
| Adjusted Baseline   | 30  | 142   | 254 | 428      | 986   | 30    | 142 | 254   | 428 | 981   | 37  | 146 | 178  | 361  | 856   |
| COBRA Delta   | 0   | 0   | 0   | 0        | 0     | 0     | 0   | 0     | 0   | 0     | 11  | 36  | 76   | 125  | 205   |
|   |     |   |     |          |       |       |     |       |     |       | 5   | 3   | 56   | 64   | 76    |

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### Candidate #USAF 0081V2 / 428c2

### Selfridge Manpower

|   |     | FY 09 |      |      |       |     | FY 10 |      |      |       |     | FY 11 |      |      |       |  |
|---|-----|-------|------|------|-------|-----|-------|------|------|-------|-----|-------|------|------|-------|--|
|   | Off | Enl   | Civ  | Tot  | Drill | Off | Enl   | Civ  | Tot  | Drill | Off | Enl   | Civ  | Tot  | Drill |  |
| Source 30 Sept 03 UMD   | 18  | 119   | 906  | 1043 | 2406  | 18  | 119   | 906  | 1043 | 2406  | 18  | 119   | 906  | 1043 | 2406  |  |
| Source MAJCOM-Current/Projected 30 Sep 04   | 18  | 123   | 909  | 1050 | 2402  | 18  | 123   | 909  | 1050 | 2402  | 18  | 123   | 909  | 1050 | 2402  |  |
| (S428c2) Minus 8 KC-135R to Selfridge Guard unit - AFRC Ops/Mx Manpower to AFRC Base X      | 0   | 0     | -166 | -166 | -360  | 0   | 0     | -166 | -166 | -360  | 0   | 0     | -166 | -166 | -360  |  |
| (S429c2) Realign AFRC EOS/W/g Staff/MSS Manpower to MacDill                                 | 0   | -3    | -72  | -75  | -499  | 0   | -3    | -72  | -75  | -499  | 0   | -3    | -72  | -75  | -499  |  |
| (S429c2) Remaining AFRC Support manpower to AFRC Base X                                     | 0   | 0     | -23  | -23  | 0     | 0   | 0     | -23  | -23  | 0     | 0   | 0     | -23  | -23  | 0     |  |
| (S429c2) Non-BRAC Programmatic - Retire 8 C-130E Ops and Mx (ANG)                           | -8  | -10   | -119 | -137 | -410  | -8  | -10   | -119 | -137 | -410  | -8  | -10   | -119 | -137 | -410  |  |
| (S429c2) Non-BRAC Programmatic - Retire 8 C-130E BOS (ANG)                                  | -1  | -10   | -8   | -19  | 0     | -1  | -10   | -8   | -19  | 0     | -1  | -10   | -8   | -19  | 0     |  |
| (S429c2) Non BRAC Programmatic - Retire 15 PAA F-16 B30 Ops and Maint (ANG)                 | -1  | -28   | -135 | -164 | -473  | -1  | -28   | -135 | -164 | -473  | -1  | -28   | -135 | -164 | -473  |  |
| (S429c2) Non-BRAC Programmatic - Retire 15 F-16 B30 BOS (ANG)                               | -1  | -11   | -10  | -22  | 0     | -1  | -11   | -10  | -22  | 0     | -1  | -11   | -10  | -22  | 0     |  |
| (S429c2) Plus 8 KC135R from AFRC at Selfridge, Ops and Maint manpower from ANG Base X (ANG) | 12  | 22    | 155  | 189  | 304   | 12  | 22    | 155  | 189  | 304   | 12  | 22    | 155  | 189  | 304   |  |
| (S429c2) Plus 8 KC135R from AFRC at Selfridge, BOS from ANG Base X (ANG)                    | 1   | 9     | 9    | 19   | 0     | 1   | 9     | 9    | 19   | 0     | 1   | 9     | 9    | 19   | 0     |  |
| (S428c2) Plus 4 KC135R From Beale AFRC, Ops and Mx from ANG Base X (ANG)                    | 7   | 1     | 25   | 33   | 114   | 7   | 1     | 25   | 33   | 114   | 7   | 1     | 25   | 33   | 114   |  |
| (S428c2) Plus 4 KC135R From Beale AFRC, BOS from ANG Base X (ANG)                           | 0   | 2     | 3    | 5    | 0     | 0   | 2     | 3    | 5    | 0     | 0   | 2     | 3    | 5    | 0     |  |
| (134.1) Plus 3 A-10 Ops and Mx from Willow Grove (ANG)                                      | 0   | 7     | 23   | 30   | 72    | 0   | 7     | 23   | 30   | 72    | 0   | 7     | 23   | 30   | 72    |  |
| (134.1) Plus 3A-10 BOS from Willow Grove (ANG)  | 0   | 1     | 2    | 3    | 0     | 0   | 1     | 2    | 3    | 0     | 0   | 1     | 2    | 3    | 0     |  |
| (135c2) Plus 15 A-10 Ops and Maint from Kellogg (ANG)                                       | 2   | 4     | 154  | 160  | 422   | 2   | 4     | 154  | 160  | 422   | 2   | 4     | 154  | 160  | 422   |  |
| (135c2) Plus 15 A-10 BOS from Kellogg (ANG)   | 1   | 11    | 9    | 21   | 0     | 1   | 11    | 9    | 21   | 0     | 1   | 11    | 9    | 21   | 0     |  |
| (135c2) Plus Fire from Kellogg (ANG)  | 0   | 0     | 1    | 1    | 27    | 0   | 0     | 1    | 1    | 27    | 0   | 0     | 1    | 1    | 27    |  |
| (101Jc2) Minus CIRF to Bradley (ANG)  | 0   | 0     | -4   | -4   | 0     | 0   | 0     | -4   | -4   | 0     | 0   | 0     | -4   | -4   | 0     |  |
| Adjusted Baseline   | 30  | 118   | 753  | 901  | 1599  | 30  | 118   | 753  | 901  | 1599  | 30  | 118   | 753  | 901  | 1599  |  |
| COBRA Delta   | 20  | 39    | -44  | 15   | -369  | 0   | 0     | 0    | 0    | 0     | 0   | 0     | 0    | 0    | 0     |  |

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### Candidate #USAF 0081V2 / 428c2

### One-Time Costs

(All values in 2005 Constant Dollars)

| Category                       | Cost      | Sub-Total        |
|--------------------------------|-----------|------------------|
| Construction                   |           |                  |
| Military Construction          | 1,434,000 |                  |
| Total - Construction           |           | 1,434,000        |
| Personnel                      |           |                  |
| Civilian RIF                   | 4,017,878 |                  |
| Civilian Early Retirement      | 167,846   |                  |
| Eliminated Military PCS        | 38,467    |                  |
| Unemployment                   | 311,570   |                  |
| Total - Personnel              |           | 4,535,761        |
| Overhead                       |           |                  |
| Program Management Cost        | 471,808   |                  |
| Total - Overhead               |           | 471,808          |
| Moving                         |           |                  |
| Civilian PPP                   | 1,206,864 |                  |
| Freight                        | 315,612   |                  |
| Information Technologies       | 49,000    |                  |
| One-Time Moving Costs          | 272,000   |                  |
| Total - Moving                 |           | 1,843,476        |
| Other                          |           |                  |
| HAP / RSE                      | 605,211   |                  |
| Environmental Mitigation Costs | 225,000   |                  |
| Total - Other                  |           | 830,211          |
| <b>Total One-Time Costs</b>    |           | <b>9,115,256</b> |



### Candidate #USAF 0081V2 / 428c2

### MILCON

All values in 2005 Constant Dollars

| Base Name           | Total MilCon*    | Milcon Cost Avoidance | Total Net Costs  |
|---------------------|------------------|-----------------------|------------------|
| Beale AFB           | 0                | 0                     | 0                |
| McGee Tyson APT AGS | 1,434,000        | 0                     | 1,434,000        |
| Selfridge ANGB      | 0                | 0                     | 0                |
| BASE X (AIR FORCE)  | 0                | 0                     | 0                |
| <b>Totals:</b>      | <b>1,434,000</b> | <b>0</b>              | <b>1,434,000</b> |

\* All MilCon Costs include Design, Site Preparation, Contingency Planning, and SIOH Costs where applicable.

**SLIDES 41-44  
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**Candidate #USAF 0060V2 / 303Jc2**

**One-Time Costs**

(All values in 2005 Constant Dollars)

| Category                       | Cost      | Sub-Total  |
|--------------------------------|-----------|------------|
| -----                          | ----      | -----      |
| Construction                   |           |            |
| Military Construction          | 9,898,000 |            |
| Total - Construction           |           | 9,898,000  |
| Personnel                      |           |            |
| Civilian RIF                   | 3,099,505 |            |
| Civilian Early Retirement      | 167,846   |            |
| Eliminated Military PCS        | 22,473    |            |
| Unemployment                   | 240,354   |            |
| Total - Personnel              |           | 3,530,179  |
| Overhead                       |           |            |
| Program Management Cost        | 486,818   |            |
| Mothball / Shutdown            | 58,950    |            |
| Total - Overhead               |           | 545,768    |
| Moving                         |           |            |
| Civilian Moving                | 831,151   |            |
| Civilian PPP                   | 1,029,384 |            |
| Military Moving                | 37,387    |            |
| Freight                        | 244,772   |            |
| Information Technologies       | 1,241,100 |            |
| One-Time Moving Costs          | 24,000    |            |
| Total - Moving                 |           | 3,407,794  |
| Other                          |           |            |
| Environmental Mitigation Costs | 147,000   |            |
| One-Time Unique Costs          | 7,835,800 |            |
| Total - Other                  |           | 7,982,800  |
| -----                          | -----     | -----      |
| Total One-Time Costs           |           | 25,364,541 |

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## Candidate #USAF 0060V2 / 303Jc2

### Manpower

|  |  | SCENARIO # |     | S303Jc2   |     | 5-Apr-05 |     |     |     |     |       |      |     |      |      |       |      |     |
|--|--|------------|-----|-----------|-----|----------|-----|-----|-----|-----|-------|------|-----|------|------|-------|------|-----|
| BRAC ID: 161   |  | BASE NAME: |     | Nashville |     |          |     |     |     |     |       |      |     |      |      |       |      |     |
|  |  | FY 09      |     | FY 10     |     | FY 11    |     |     |     |     |       |      |     |      |      |       |      |     |
|  |  | Off        | Enl | Civ       | Tot | Drill    | Off | Enl | Civ | Tot | Drill | Off  | Enl | Civ  | Tot  | Drill |      |     |
| Source 30 Sept 03 UMD                                      |  | 8          | 56  | 227       | 291 | 1140     | 8   | 56  | 227 | 291 | 1140  | 8    | 56  | 227  | 291  | 1140  |      |     |
| Source MAJCOM-Current/Projected 30 Sep 04                  |  | 8          | 56  | 229       | 293 | 1161     | 8   | 56  | 229 | 293 | 1161  | 8    | 56  | 229  | 293  | 1161  |      |     |
| (303Jc2) Minus 4 PAA C-130H Ops/Mx to Greater Peoria (ANG) |  |            |     |           |     |          |     |     |     |     |       | -1   | -9  | -18  | -28  | -174  |      |     |
| (303Jc2) Minus BOS to Greater Peoria (ANG)                 |  |            |     |           |     |          |     |     |     |     |       | 0    | -3  | -3   | -6   | 0     |      |     |
| (303Jc2) Minus 4 PAA C-130H Ops and Mx to Louisville (ANG) |  |            |     |           |     |          |     |     |     |     |       | 0    | 0   | 0    | 0    | -59   |      |     |
| (303Jc2) Minus BOS to Louisville (ANG)                     |  |            |     |           |     |          |     |     |     |     |       | 0    | 0   | -1   | -1   | 0     |      |     |
| (303Jc2) Minus Aerial Port to Memphis (ANG)                |  |            |     |           |     |          |     |     |     |     |       | 0    | -2  | -5   | -7   | -97   |      |     |
| (303Jc2) Minus Aero-med to Carswell (ANG)                  |  |            |     |           |     |          |     |     |     |     |       | 0    | 0   | 0    | 0    | -124  |      |     |
| (303Jc2) Minus Fire Fighters to Memphis(ANG)               |  |            |     |           |     |          |     |     |     |     |       | 0    | 0   | -1   | -1   | -27   |      |     |
| (303Jc2) Minus remaining mission to ANG Base X (ANG)       |  |            |     |           |     |          |     |     |     |     |       | -1   | -2  | -128 | -131 | -216  |      |     |
| (303Jc2) Minus BOS to Base X (ANG)                         |  |            |     |           |     |          |     |     |     |     |       | 0    | -1  | -16  | -17  | 0     |      |     |
| <b>Adjusted Baseline</b>                                   |  | 8          | 56  | 229       | 293 | 1161     | 0   | 8   | 56  | 229 | 293   | 1161 | 0   | 6    | 39   | 57    | 102  | 464 |
| <b>COBRA Delta</b>   |  | 0          | 0   | 0         | 0   | 0        | 0   | 0   | 0   | 0   | 0     | 0    | -2  | -17  | -172 | -191  | -697 |     |



## Candidate #USAF 0060V2 / 303Jc2

### One-Time Costs

(All values in 2005 Constant Dollars)

| Category                       | Cost      | Sub-Total         |
|--------------------------------|-----------|-------------------|
| Construction                   |           |                   |
| Military Construction          | 9,898,000 |                   |
| Total - Construction           |           | 9,898,000         |
| Personnel                      |           |                   |
| Civilian RIF                   | 3,099,505 |                   |
| Civilian Early Retirement      | 167,846   |                   |
| Eliminated Military PCS        | 22,473    |                   |
| Unemployment                   | 240,354   |                   |
| Total - Personnel              |           | 3,530,179         |
| Overhead                       |           |                   |
| Program Management Cost        | 486,818   |                   |
| Mothball / Shutdown            | 58,950    |                   |
| Total - Overhead               |           | 545,768           |
| Moving                         |           |                   |
| Civilian Moving                | 831,151   |                   |
| Civilian PPP                   | 1,029,384 |                   |
| Military Moving                | 37,387    |                   |
| Freight                        | 244,772   |                   |
| Information Technologies       | 1,241,100 |                   |
| One-Time Moving Costs          | 24,000    |                   |
| Total - Moving                 |           | 3,407,794         |
| Other                          |           |                   |
| Environmental Mitigation Costs | 147,000   |                   |
| One-Time Unique Costs          | 7,835,800 |                   |
| Total - Other                  |           | 7,982,800         |
| <b>Total One-Time Costs</b>    |           | <b>25,364,541</b> |



### Candidate #USAF 0060V2 / 303Jc2

### MILCON Summary

All values in 2005 Constant Dollars

| Base Name            | Total MilCon* | Milcon Cost Avoidance | Total Net Costs |
|----------------------|---------------|-----------------------|-----------------|
| Nashville IAP AGS    | 160,000       | 0                     | 160,000         |
| Greater Peoria Regio | 4,381,000     | 0                     | 4,381,000       |
| Louisville IAP AGS   | 0             | 0                     | 0               |
| Memphis IAP AGS      | 2,086,000     | 0                     | 2,086,000       |
| Carswell ARS, NAS Fo | 3,271,000     | 0                     | 3,271,000       |
| BASE X (AIR FORCE)   | 0             | 0                     | 0               |
| Totals:              | 9,898,000     | 0                     | 9,898,000       |

\* All MilCon Costs include Design, Site Preparation, Contingency Planning, and SIOH Costs where applicable.



### Candidate #USAF 0060V2 / 303Jc2

### MILCON Summary

MilCon for Base: **Nashville IAP AGS, TN** (bktz)

All values in 2005 Constant Dollars (\$K)

| FAC Title                  | UM | New MilCon | New Cost* | Using Rehab Rehab Type | Rehab Cost* | Total Cost* |
|----------------------------|----|------------|-----------|------------------------|-------------|-------------|
| 8721 Fence and Wall        | LF | 3,650      | n/a**     | 0 Default              | n/a**       | 160         |
| Total Construction Cost:   |    |            |           |                        |             | 160         |
| - Construction Cost Avoid: |    |            |           |                        |             | 0           |
| Total Net Milcon Cost:     |    |            |           |                        |             | 160         |



### Candidate #USAF 0060V2 / 303Jc2

## MILCON Summary

MilCon for Base: **Greater Peoria Regio, IL** (j1qn)

All values in 2005 Constant Dollars (\$K)

| FAC Title                     | UM | New MilCon | New Cost* | Using Rehab Rehab Type | Rehab Cost* | Total Cost* |
|-------------------------------|----|------------|-----------|------------------------|-------------|-------------|
| 1121 Taxiway, Surfaced        | SY | 2,275      | n/a**     | 0 Default              | n/a**       | 390         |
| 1131 Aircraft Apron, Surfaced | SY | 23,310     | n/a**     | 0 Default              | n/a**       | 3,991       |
| Total Construction Cost:      |    |            |           |                        |             | 4,381       |
| - Construction Cost Avoid:    |    |            |           |                        |             | 0           |
| Total Net Milcon Cost:        |    |            |           |                        |             | 4,381       |



### Candidate #USAF 0060V2 / 303Jc2

## MILCON Summary

MilCon for Base: **Memphis IAP AGS, TN** (pykl)

All values in 2005 Constant Dollars (\$K)

| FAC Title                             | UM | New MilCon | New Cost* | Using Rehab Rehab Type | Rehab Cost* | Total Cost* |
|---------------------------------------|----|------------|-----------|------------------------|-------------|-------------|
| 1411 Airfield Fire and Rescue Station | SF | 800        | n/a**     | 0 Default              | n/a**       | 248         |
| 1712 Applied Instruction Building     | SF | 7,100      | n/a**     | 0 Default              | n/a**       | 1,838       |
| Total Construction Cost:              |    |            |           |                        |             | 2,086       |
| - Construction Cost Avoid:            |    |            |           |                        |             | 0           |
| Total Net Milcon Cost:                |    |            |           |                        |             | 2,086       |



### Candidate #USAF 0060V2 / 303Jc2

## MILCON Summary

MilCon for Base: **Carswell ARS, NAS Fo, TX** (ddpm)

All values in 2005 Constant Dollars (\$K)

| FAC Title                                 | UM | New MilCon | New Cost* | Using Rehab Rehab Type | Rehab Cost* | Total Cost* |
|---|----|------------|-----------|------------------------|-------------|-------------|
| 1711 General Purpose Instruction Building | SF | 16,000     | n/a**     | 0 Default              | n/a**       | 3,271       |
| Total Construction Cost:                  |    |            |           |                        |             | 3,271       |
| - Construction Cost Avoid:                |    |            |           |                        |             | 0           |
| Total Net Milcon Cost:                    |    |            |           |                        |             | 3,271       |



### S306Zc2 Realign Andrews AFB

**SLIDES 53-76**

**REMOVED**



### Candidate #USAF-0113V3 / S126.3c1 MILCON

MilCon for Base: **Hill AFB, UT** (KRSM)

| FAC Title                             | UM | MilCon | Cost* |
|---------------------------------------|----|--------|-------|
| 6100 General Administrative Building  | SF | 279    | 59    |
| 7220 Dining Facility                  | SF | 583    | 205   |
| 7371 Nursery and Child Care Facility  | SF | 600    | 152   |
| 7417 Recreation Center                | SF | 755    | 175   |
| 7421 Indoor Physical Fitness Facility | SF | 1,212  | 294   |
| Total Construction Cost:              |    |        | 885   |



### Candidate #USAF-0113V3 / S126.3c1 MILCON

MilCon for Base: **Carswell ARS, NAS Fo, TX** (DDPM)

| FAC Title                                     | UM | MilCon | Cost* |
|---|----|--------|-------|
| 1412 Aviation Operations Building             | SF | 28,890 | 5,982 |
| 2162 Ammunition Maintenance Shop, Depot       | SF | 7,100  | 1,510 |
| 2171 Electronic and Communication Maintenance | SF | 1,000  | 197   |
| 2181 Installation Support Vehicle Maintenance | SF | 600    | 123   |
| Total Construction Cost:                      |    |        | 7,812 |



**Candidate #USAF-0113V3 / S126.3c1  
MILCON**

MilCon for Base: **Homestead ARS, FL** (KYJM)

| FAC Title                                     | UM | MilCon | Cost* |
|---|----|--------|-------|
| 1412 Aviation Operations Building             | SF | 3,036  | 608   |
| 2112 Aircraft Maintenance Shop                | SF | 2,554  | 591   |
| 2151 Weapon Maintenance Shop                  | SF | 2,640  | 488   |
| 2171 Electronic and Communication Maintenance | SF | 5,280  | 1,003 |
| Total Construction Cost:                      |    |        | 2,690 |



**Candidate #USAF-0102V2 / S904c1  
Establish USAF Logistics Support Centers**

**SLIDES 81-84  
REMOVED**



### Candidate #USAF 0102V2 / 904c1 One-Time Costs

(All values in 2005 Constant Dollars)

| Category                       | Cost      | Sub-Total        |
|--------------------------------|-----------|------------------|
| Construction                   |           |                  |
| Military Construction          | 4,419,000 |                  |
| Total - Construction           |           | 4,419,000        |
| Personnel                      |           |                  |
| Civilian RIF                   | 64,696    |                  |
| Civilian Early Retirement      | 13,513    |                  |
| Eliminated Military PCS        | 218,401   |                  |
| Unemployment                   | 4,451     |                  |
| Total - Personnel              |           | 301,061          |
| Overhead                       |           |                  |
| Program Management Cost        | 781,425   |                  |
| Total - Overhead               |           | 781,425          |
| Moving                         |           |                  |
| Civilian Moving                | 949,368   |                  |
| Civilian PPP                   | 35,496    |                  |
| Military Moving                | 1,059,002 |                  |
| Freight                        | 131,590   |                  |
| Information Technologies       | 446,000   |                  |
| Total - Moving                 |           | 2,621,457        |
| Other                          |           |                  |
| HAP / RSE                      | 58,573    |                  |
| Environmental Mitigation Costs | 76,000    |                  |
| One-Time Unique Costs          | 1,076,000 |                  |
| Total - Other                  |           | 1,210,573        |
| <b>Total One-Time Costs</b>    |           | <b>9,333,516</b> |



### Candidate #USAF 0102V2 / 904c1 MILCON

All values in 2005 Constant Dollars

| Base Name       | Total MilCon*    | Milcon Cost Avoidance | Total Net Costs  |
|-----------------|------------------|-----------------------|------------------|
| Langley AFB     | 198,000          | 0                     | 198,000          |
| Scott AFB       | 4,221,000        | 0                     | 4,221,000        |
| Hickam AFB      | 0                | 0                     | 0                |
| Luke AFB        | 0                | 0                     | 0                |
| Little Rock AFB | 0                | 0                     | 0                |
| Altus AFB       | 0                | 0                     | 0                |
| Hurlburt Field  | 0                | 0                     | 0                |
| <b>Totals:</b>  | <b>4,419,000</b> | <b>0</b>              | <b>4,419,000</b> |

\* All MilCon Costs include Design, Site Preparation, Contingency



### Candidate #USAF 0102V2 / 904c1 MILCON

MilCon for Base: **Langley AFB, VA** (MUHJ)

All values in 2005 Constant Dollars (\$K)

| FAC Title                            | UM | New MilCon | New Cost* | Using Rehab Rehab Type | Rehab Cost* | Total Cost* |
|--------------------------------------|----|------------|-----------|------------------------|-------------|-------------|
| 6100 General Administrative Building | SF | 1,005      | n/a**     | 0 Default              | n/a**       | 198         |
| Total Construction Cost:             |    |            |           |                        |             | 198         |
| - Construction Cost Avoid:           |    |            |           |                        |             | 0           |
| Total Net Milcon Cost:               |    |            |           |                        |             | 198         |



### Candidate #USAF 0102V2 / 904c1 MILCON

MilCon for Base: **Scott AFB, IL** (VDYD)

All values in 2005 Constant Dollars (\$K)

| FAC Title                            | UM | New MilCon | New Cost* | Using Rehab Rehab Type | Rehab Cost* | Total Cost* |
|--------------------------------------|----|------------|-----------|------------------------|-------------|-------------|
| 6100 General Administrative Building | SF | 16,908     | n/a**     | 0 Default              | n/a**       | 4,221       |
| Total Construction Cost:             |    |            |           |                        |             | 4,221       |
| - Construction Cost Avoid:           |    |            |           |                        |             | 0           |
| Total Net Milcon Cost:               |    |            |           |                        |             | 4,221       |



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**Candidate #USAF-0106V2 / S908.2c1**  
**Establish F100 CIRF**

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### Candidate #USAF 0106V2 / 908.2c1 One-Time Costs

(All values in 2005 Constant Dollars)

| Category                       | Cost      | Sub-Total        |
|--------------------------------|-----------|------------------|
| Construction                   |           |                  |
| Military Construction          | 5,312,000 |                  |
| Total - Construction           |           | 5,312,000        |
| Personnel                      |           |                  |
| Eliminated Military PCS        | 39,985    |                  |
| Total - Personnel              |           | 39,985           |
| Overhead                       |           |                  |
| Program Management Cost        | 133,905   |                  |
| Total - Overhead               |           | 133,905          |
| Moving                         |           |                  |
| Civilian Moving                | 179,386   |                  |
| Military Moving                | 109,819   |                  |
| Freight                        | 26,924    |                  |
| Information Technologies       | 50,000    |                  |
| One-Time Moving Costs          | 2,823,000 |                  |
| Total - Moving                 |           | 3,189,129        |
| Other                          |           |                  |
| HAP / RSE                      | 67,382    |                  |
| Environmental Mitigation Costs | 409,000   |                  |
| Total - Other                  |           | 476,382          |
| <b>Total One-Time Costs</b>    |           | <b>9,151,402</b> |



### Candidate #USAF 0106V2 / 908.2c1 MILCON Summary

All values in 2005 Constant Dollars

| Base Name            | Total MilCon*    | Milcon Cost Avoidance | Total Net Costs  |
|----------------------|------------------|-----------------------|------------------|
| NAS New Orleans ARS  | 4,136,000        | 0                     | 4,136,000        |
| Langley AFB          | 0                | 0                     | 0                |
| Seymour Johnson AFB  | 1,176,000        | 0                     | 1,176,000        |
| Tyndall AFB          | 0                | 0                     | 0                |
| BASE X (AIR FORCE)   | 0                | 0                     | 0                |
| Jacksonville IAP AGS | 0                | 0                     | 0                |
| <b>Totals:</b>       | <b>5,312,000</b> | <b>0</b>              | <b>5,312,000</b> |

\* All MilCon Costs include Design, Site Preparation, Contingency Planning, and SIOH Costs where applicable.



### Candidate #USAF 0106V2 / 908.2c1 MILCON

MilCon for Base: **NAS New Orleans ARS, LA** (RQLB)

All values in 2005 Constant Dollars (\$K)

| FAC Title                             | UM | New MilCon | New Cost* | Using Rehab | Rehab Type | Rehab Cost* | Total Cost* |
|---------------------------------------|----|------------|-----------|-------------|------------|-------------|-------------|
| 2116 Aircraft Maintenance Shop, Depot | SF | 0          | n/a**     | 28,800      | Default    | n/a**       | 3,136       |
| 8526 Miscellaneous Paved Area         | SY | 1          | n/a**     | 0           | Default    | n/a**       | 1,000       |
| Total Construction Cost:              |    |            |           |             |            |             | 4,136       |
| - Construction Cost Avoid:            |    |            |           |             |            |             | 0           |
| Total Net Milcon Cost:                |    |            |           |             |            |             | 4,136       |



### Candidate #USAF 0106V2 / 908.2c1 MILCON

MilCon for Base: **Seymour Johnson AFB, NC** (VKAG)

All values in 2005 Constant Dollars (\$K)

| FAC Title                             | UM | New MilCon | New Cost* | Using Rehab | Rehab Type | Rehab Cost* | Total Cost* |
|---------------------------------------|----|------------|-----------|-------------|------------|-------------|-------------|
| 2116 Aircraft Maintenance Shop, Depot | SF | 5,912      | n/a**     | 0           | Default    | n/a**       | 1,176       |
| Total Construction Cost:              |    |            |           |             |            |             | 1,176       |
| - Construction Cost Avoid:            |    |            |           |             |            |             | 0           |
| Total Net Milcon Cost:                |    |            |           |             |            |             | 1,176       |



# Agenda 14 Apr 05

|           |  |                        |
|-----------|--|------------------------|
| 0830-0900 | <b>Opening Business</b><br>-Calendar Review  | Co-chairs              |
| 0900-0930 | <b>AF BRAC Comm Plan</b>   | Ms. Curry              |
| 0930-1015 | <b>Candidate Recommendations</b><br>-S420c2 – Close Grand Forks<br>-S428c2 – Realign Beale   | Scenario Team<br>Leads |
| Break     |  |                        |
| 1030-A/R  | <b>Candidate Recommendations</b><br>-S303Jc2 – Realign Nashville<br>-S306Zc2 – Realign Andrews<br>-S326 – Realign Martin State<br>-S126 – Realign Hill<br>-S904c1 - Establish Logistics Support Centers<br>-S908.2c1 – Establish F100 CIRF<br><b>ADDED</b><br>-S136c3 – Realign New Orleans ARS<br>-S307.1c2 – Realign New Castle APT AGS<br>-S428.1 – Realign Beale AFB | Scenario Team<br>Leads |



## Candidate #USAF-0055V2 / S136c3 Realign NAS New Orleans ARS, LA



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## Candidate #USAF 0055V2 / 136c3 Errata

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1. Time Phasing FY09 MILCON, FY10 Manpower

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## Candidate #USAF 0055V2 / 136c3 MILCON Summary

All values in 2005 Constant Dollars

| Base Name           | Total MilCon*     | Milcon Cost Avoidance | Total Net Costs   |
|---------------------|-------------------|-----------------------|-------------------|
| NAS New Orleans ARS | 0                 | 0                     | 0                 |
| Barksdale AFB       | 88,679            | 0                     | 88,679            |
| Whiteman AFB        | 6,619,000         | 0                     | 6,619,000         |
| Buckley AFB         | 10,414,000        | 0                     | 10,414,000        |
| Nellis AFB          | 9,933,000         | 0                     | 9,933,000         |
| BASE X (AIR FORCE)  | 0                 | 0                     | 0                 |
| <b>Totals:</b>      | <b>27,054,679</b> | <b>0</b>              | <b>27,054,679</b> |

\* All MilCon Costs include Design, Site Preparation, Contingency Planning, and SIOH Costs where applicable.



## Candidate #USAF 0055V2 / 136c3 MILCON

MilCon for Base: **Barksdale AFB, LA** (AWUB)

All values in 2005 Constant Dollars (\$K)

| FAC Title                             | UM | New MilCon | New Cost* | Using Rehab Rehab Type | Rehab Cost* | Total Cost* |
|---------------------------------------|----|------------|-----------|------------------------|-------------|-------------|
| 1412 Aviation Operations Building     | SF | 3,067      | n/a**     | 0 Default              | n/a**       | 628         |
| 2116 Aircraft Maintenance Shop, Depot | SF | 2,067      | n/a**     | 0 Default              | n/a**       | 446         |
| Total Construction Cost:              |    |            |           |                        |             | 89          |
| - Construction Cost Avoid:            |    |            |           |                        |             | 0           |
| Total Net Milcon Cost:                |    |            |           |                        |             | 89          |



## Candidate #USAF 0055V2 / 136c3 MILCON

MilCon for Base: **Whiteman AFB, MO** (YWHG)

All values in 2005 Constant Dollars (\$K)

| FAC Title                         | UM | New MilCon | New Cost* | Using Rehab Rehab Type | Rehab Cost* | Total Cost* |
|-----------------------------------|----|------------|-----------|------------------------|-------------|-------------|
| 1412 Aviation Operations Building | SF | 26,910     | n/a**     | 0 Default              | n/a**       | 6,619       |
| Total Construction Cost:          |    |            |           |                        |             | 6,619       |
| - Construction Cost Avoid:        |    |            |           |                        |             | 0           |
| Total Net Milcon Cost:            |    |            |           |                        |             | 6,619       |



## Candidate #USAF 0055V2 / 136c3 MILCON

MilCon for Base: **Buckley AFB, CO** (CRWU)

All values in 2005 Constant Dollars (\$K)

| FAC Title                                | UM | New MilCon | New Cost* | Using Rehab Rehab Type | Rehab Cost* | Total Cost* |
|--|----|------------|-----------|------------------------|-------------|-------------|
| 1714 Reserve Component Training Facility | SF | 50,790     | n/a**     | 0 Default              | n/a**       | 10,414      |
| Total Construction Cost:                 |    |            |           |                        |             | 10,414      |
| - Construction Cost Avoid:               |    |            |           |                        |             | 0           |
| Total Net Milcon Cost:                   |    |            |           |                        |             | 10,414      |



## Candidate #USAF 0055V2 / 136c3 MILCON

MilCon for Base: **Nellis AFB, NV** (RKMF)

All values in 2005 Constant Dollars (\$K)

| FAC Title                                | UM | New MilCon | New Cost* | Using Rehab Rehab Type | Rehab Cost* | Total Cost* |
|--|----|------------|-----------|------------------------|-------------|-------------|
| 1714 Reserve Component Training Facility | SF | 37,648     | n/a**     | 0 Default              | n/a**       | 9,678       |
| 6100 General Administrative Building     | SF | 282        | n/a**     | 0 Default              | n/a**       | 76          |
| 7220 Dining Facility                     | SF | 102        | n/a**     | 0 Default              | n/a**       | 46          |
| 7362 Religious Education Facility        | SF | 34         | n/a**     | 0 Default              | n/a**       | 11          |
| 7371 Nursery and Child Care Facility     | SF | 93         | n/a**     | 0 Default              | n/a**       | 30          |
| 7417 Recreation Center                   | SF | 116        | n/a**     | 0 Default              | n/a**       | 34          |
| 7421 Indoor Physical Fitness Facility    | SF | 186        | n/a**     | 0 Default              | n/a**       | 58          |

Total Construction Cost: 9,933

- Construction Cost Avoid: 0

Total Net Milcon Cost: 9,933



## S307.1c2 Realign New Castle APT AGS



### Candidate #USAF 0064V3 / 307.1c2 MILCON

MilCon for Base: **Dover AFB, DE** (FJXT)

All values in 2005 Constant Dollars (\$K)

| FAC Title                             | UM | New MilCon | New Cost* | Using Rehab Rehab Type | Rehab Cost* | Total Cost* |
|---------------------------------------|----|------------|-----------|------------------------|-------------|-------------|
| 1411 Airfield Fire and Rescue Station | SF | 1,200      | n/a**     | 0 Default              | n/a**       | 428         |
| 1712 Applied Instruction Building     | SF | 7,100      | n/a**     | 0 Default              | n/a**       | 2,117       |
| Total Construction Cost:              |    |            |           |                        |             | 2,545       |
| - Construction Cost Avoid:            |    |            |           |                        |             | 0           |
| Total Net Milcon Cost:                |    |            |           |                        |             | 2,545       |



### Candidate #USAF 0064V3 / 307.1c2 MILCON

MilCon for Base: **McGuire AFB, NJ** (PTFL)

All values in 2005 Constant Dollars (\$K)

| FAC Title                                 | UM | New MilCon | New Cost* | Using Rehab Rehab Type | Rehab Cost* | Total Cost* |
|---|----|------------|-----------|------------------------|-------------|-------------|
| 1711 General Purpose Instruction Building | SF | 0          | n/a**     | 16,000 Default         | n/a**       | 2,662       |
| Total Construction Cost:                  |    |            |           |                        |             | 2,662       |
| - Construction Cost Avoid:                |    |            |           |                        |             | 0           |
| Total Net Milcon Cost:                    |    |            |           |                        |             | 2,662       |

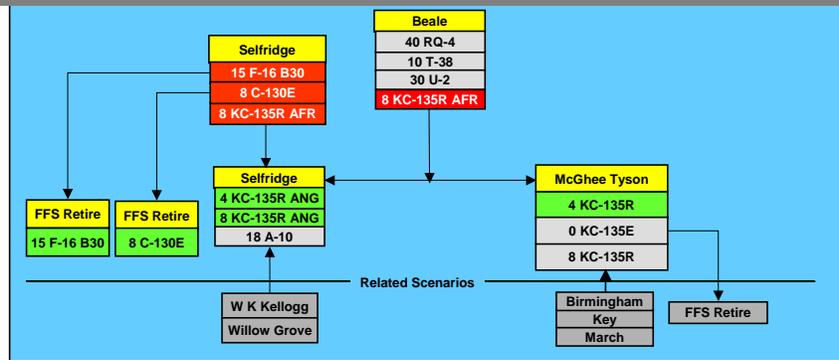


### Candidate #USAF 0081V2 / 428.1 Realign Beale AFB, Marysville, CA



### Candidate #USAF-0081V2 / S428.1 Realign Beale AFB, Marysville, CA

**Recommendation:** Realign Beale AFB. The 940th Air Refueling Wing (AFRC) will be realigned and remain in place. The wing's KC-135R aircraft will be distributed to the Air National Guard at Selfridge ANGB, Michigan (4 PAA) and the 134th Air Refueling Wing (ANG), McGhee Tyson Airport AGS, Tennessee (4 PAA). The 927th Air Refueling Wing (AFRC) at Selfridge will distribute its aircraft to the 127th Wing (ANG) at Selfridge ANGB (8 PAA). The 127th will retire its F-16 Block 30 aircraft (15 PAA) and C-130E aircraft (8 PAA). The 127th Wing will convert to A-10 and KC-135R aircraft.





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## Candidate #USAF 0055V2 / 136c3 MILCON

MilCon for Base: **Nellis AFB, NV** (RRMF)

All values in 2005 Constant Dollars (\$K)

| FAC Title                                | UM | New MilCon | New Cost* | Using Rehab Rehab Type | Rehab Cost* | Total Cost* |
|--|----|------------|-----------|------------------------|-------------|-------------|
| 1714 Reserve Component Training Facility | SF | 37,648     | n/a**     | 0 Default              | n/a**       | 9,678       |
| 6100 General Administrative Building     | SF | 282        | n/a**     | 0 Default              | n/a**       | 76          |
| 7220 Dining Facility                     | SF | 102        | n/a**     | 0 Default              | n/a**       | 46          |
| 7362 Religious Education Facility        | SF | 34         | n/a**     | 0 Default              | n/a**       | 11          |
| 7371 Nursery and Child Care Facility     | SF | 93         | n/a**     | 0 Default              | n/a**       | 30          |
| 7417 Recreation Center                   | SF | 116        | n/a**     | 0 Default              | n/a**       | 34          |
| 7421 Indoor Physical Fitness Facility    | SF | 186        | n/a**     | 0 Default              | n/a**       | 58          |
| Total Construction Cost:                 |    |            |           |                        |             | 9,933       |
| - Construction Cost Avoid:               |    |            |           |                        |             | 0           |
| Total Net Milcon Cost:                   |    |            |           |                        |             | 9,933       |

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**Candidate #USAF 0064V3 / 307.1c2  
MILCON**

MilCon for Base: **McGuire AFB, NJ** (PTFL)

All values in 2005 Constant Dollars (\$K)

| FAC Title                                 | UM | New MilCon | New Cost* | Using Rehab Rehab Type | Rehab Cost* | Total Cost* |
|---|----|------------|-----------|------------------------|-------------|-------------|
| 1711 General Purpose Instruction Building | SF | 0          | n/a**     | 16,000 Default         | n/a**       | 2,662       |
| Total Construction Cost:                  |    |            |           |                        |             | 2,662       |
| - Construction Cost Avoid:                |    |            |           |                        |             | 0           |
| Total Net Milcon Cost:                    |    |            |           |                        |             | 2,662       |



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**Candidate #USAF 0081V2 / 428.1  
Realign Beale AFB, Marysville, CA**

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**BACKUP SLIDES**



## ***BRAC 2005 Program Action Directive (PAD)***

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- **SAF IEB Responsible for Program Action Directive**
- **PAD Directs SAF/HAF Directorates to Create Appropriate Policy Guidance to Execute BRAC 2005**
- **PAD Annexes Includes Specific Direction from Each SAF/HAF Agency to MAJCOM Functional Offices to build Program Plan**
  - **Examples would include: Personnel, Logistics, MILCON, Operations, Services, Finance, Environmental and Timeline for Execution**
- **MAJCOM XPs Responsible for Building Program Plan to Execute PAD Guidance**
- **Installations Responsible for Closure/Realignment Plan to comply with MAJCOM Program Plan**
- **SAF/IEB Responsible for Oversight of BRAC 2005 Execution**