



OFFICE OF THE ASSISTANT SECRETARY

JAN 12 2005

MEMORANDUM FOR RECORD

SUBJECT: Minutes of Air Force Base Closure Executive Group (AF/BCEG) Mtg, 14 Dec 2004

Maj Gen Heckman called the meeting to order at 0830, the Pentagon, Room 5C279. Attendance is at Atch 1. The meeting was categorized as both non-deliberative and deliberative. Maj Gen Heckman previewed the agenda and reviewed the BCEG schedules (Slides 3-5).

Mr Michael Aimone briefed a historic perspective of AF Basing for information (Slides 7-16). He noted that prior BRAC efforts resulted in bases sized for their present force structure. In contrast, the 2005 BRAC is transformational and reshapes the future force. Military value remains the central selection criteria.

_____ presented the Scenario Presentation Format for information, and critique by the BCEG. The BCEG approved the format with split screens for "Quad" charts and "Spider" charts (Slides 18-21). A cascade that starts with a "Trigger" represents the proposed scenario.

_____ presented the Space Spider Chart for information (Slides 23-24). Additionally, _____ briefed the CAF Spider Charts for information (25-37). _____ briefed MAF Spider Charts (Slides 38-46) for information.

_____ provided a JCSG Scenario Update for information (Slides 48-51). He also briefed JCSG Scenarios with potential Base Conflicts (Slides 52-53), Doctrine/Policy Conflicts (Slides 54-56), and Potential Facility Conflicts (Slides 57-79). _____ briefed JCSG Scenario Data Call Status for information (Slides 80-82). Ms Ferguson offered a Future Logistics Support Center Scenario, on behalf of the Supply and Storage JCSG, for deliberation (Slide 84). The BCEG requested the proposed scenario be further developed to identify specific locations and to comport with the standard presentation format.

Following closing remarks by the co-chairs the meeting concluded at 1326. The next BCEG meeting is scheduled for 20 Dec 04 at 1330 in Pentagon Room 5C279.

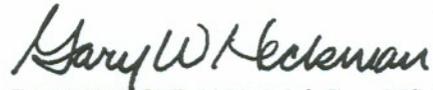
BCEG Recorder

DELIBERATIVE DOCUMENT-FOR DISCUSSION PURPOSES ONLY
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The minutes above are approved.



GERALD F. PEASE, JR.
SAF/IEB
Co-Chairman



GARY HECKMAN, Maj Gen, USAF
AF/XP (BRAC)
Co-Chairman

Attachments:
As Stated

Base Closure Executive Group Attendance

Date: 14 Dec 04

Chairs

- Mr. Fred Pease
- Maj Gen Gary Heckman

**Voting members are underlined

Primary Members

Alternate Members

Representatives

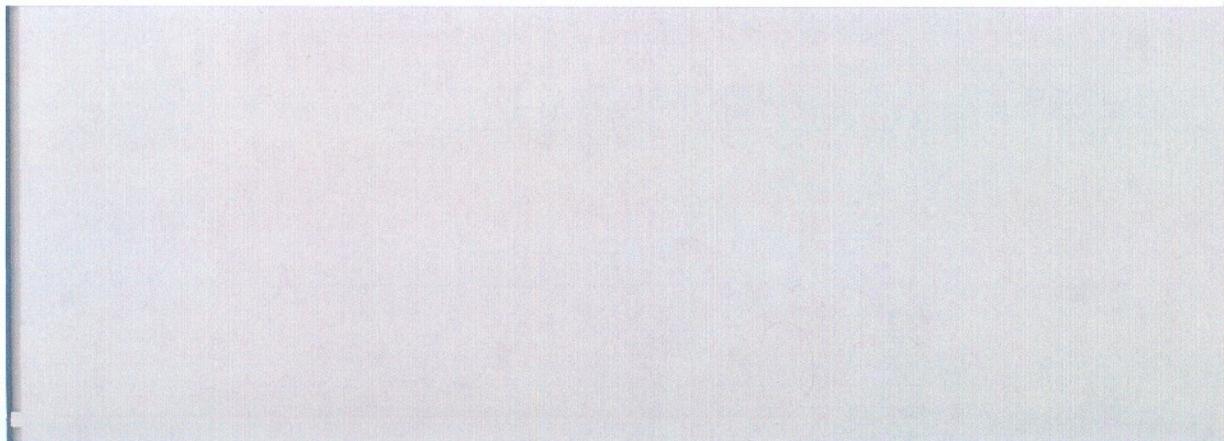
- | | | |
|---|---|--------------------------------|
| <input checked="" type="checkbox"/> <u>Brig Gen Dutch Holland</u> | <input type="checkbox"/> Brig Gen Mike Lynch | <input type="checkbox"/> _____ |
| <input checked="" type="checkbox"/> <u>Brig Gen Hanferd Moen</u> | <input type="checkbox"/> Brig Gen Ethridge | <input type="checkbox"/> _____ |
| <input checked="" type="checkbox"/> <u>Brig Gen Tony Haynes</u> | <input type="checkbox"/> Brig Gen Charles Ickes | <input type="checkbox"/> _____ |
| <input checked="" type="checkbox"/> <u>Mr. Fred Kuhn</u> | <input checked="" type="checkbox"/> | <input type="checkbox"/> _____ |
| <input checked="" type="checkbox"/> <u>Ms Kathy Ferguson</u> | <input type="checkbox"/> | <input type="checkbox"/> _____ |
| <input checked="" type="checkbox"/> <u>Mr. Matt Mleziva</u> | <input type="checkbox"/> | <input type="checkbox"/> _____ |
| <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input type="checkbox"/> _____ |
| <input checked="" type="checkbox"/> <u>Mr. Jay Jordan</u> | <input type="checkbox"/> | <input type="checkbox"/> _____ |
| <input type="checkbox"/> | <input checked="" type="checkbox"/> | <input type="checkbox"/> _____ |
| <input checked="" type="checkbox"/> <u>Ms. Maureen Koetz</u> | <input type="checkbox"/> | <input type="checkbox"/> _____ |

* Temporary appointment

Others

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- Mr _____
- C _____
- _____
- _____
- _____
- Lt _____
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Briefers
Mr. Aimone



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Headquarters U.S. Air Force

Integrity - Service - Excellence



BCEG

14 Dec 04

U.S. AIR FORCE



... Before WWI

- **Ideal Basing Locations:**
 - Near Ocean or Bay
 - Near Rail Hub
 - Good Weather Conditions
 - Favorable Topographical Relief and Divert Fields
 - Flying Field Level and Free of Obstructions
 - A Landing Beach Accessible from both Land and Water
 - Water should be Deep Close to the Shore w/o Tidal Flats



The WWI Perspective

- **Bases Selected for Weather, Political and Economic Purposes -- Not Military Reasons**
- **Use of Existing Army Installations Prevalent**
- **Technology at the Time Limited Air Activities**
- **Politics Drove Basing Decisions**
- **Air Threats to Garrison Basing not an Issue**
- **Naval Attacks to Mainland Possible; Airdromes near the Coasts Critical to National Security**



The Inter-War Years

- Larger, Faster Airplanes w/ Increased Range drove a Reassessment of Basing Considerations
 - Hard Surface Runways w/ Dedicated Support/Maintenance Facilities Critical
- Critical Area Protection outweighed Coastal Defense
- Politics (and Community Economic Impact) Prevalent
- 14 Flying Bases Concentrated in 7 Areas:
 - New England, Chesapeake Bay, Caribbean off FL Coast, Great Lakes, Puget Sound, San Francisco Bay, Los Angeles-San Diego



The WWII Perspective

- Rapid Zone of Interior (ZI) Air Base Expansion Mostly for Pilot/Navigator/Mechanic Training
 - Flight Training Bases Focused in FL, TX and CA
- Coastal Defense No Longer The Dominate Threat; Saturation Bombing w/in Theater w/ Fighter Escort the Mission; Ground Attack in support of the Army Critical
- Hard Runways the Norm
- Temporary Facilities (Wooden Structures) Presented A Facilities Engineer's Challenge
- By VJ Day, AAC's ZI bases & sites totaled 1,811 – down from 2,252 bases & sites on 31 Dec 43

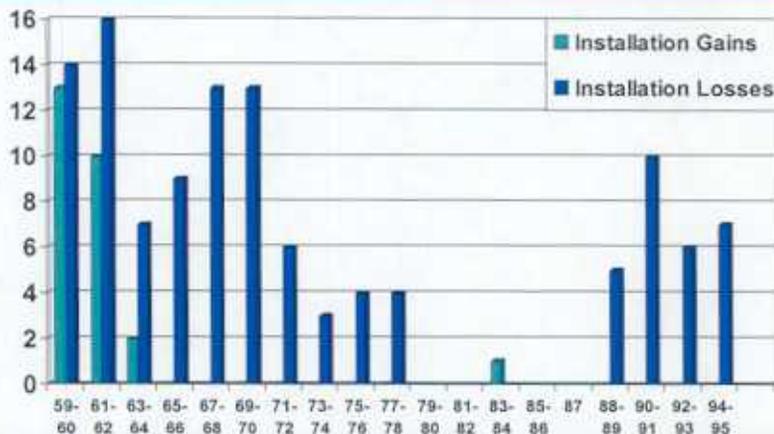


The Cold War Era

- Significant Post WWII Demobilization
 - Within 3 Years Bases Reduced to 290 Worldwide; 115 in CONUS
- Korean War Required New OCONUS Bases
 - 50 Korean Bases Built in 3 Years to Support Jet Aircraft
- Air Defense Command Required Northern Tier Bases for Air Inceptor Mission
- Strategic Defense Command Required Base Across the Nation for Dispersal
- 10,000 Foot Concrete Runways more the Norm
- Jet Noise, A/C & Potential Atomic Weapon Accident Complaints from Communities an Issue



BRAC – Where We’ve Been 1959-1995 (CONUS Only)



From 1959-1977 – Closed 89 Bases; gained 25
BRAC 1988-1995 – Closed 28 Bases; realigned 11



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Where We've Been 15 Years of BRAC

1988-1991: Bomber & Fighter Force plus Ed & Tng Alignments

1993: Mobility Force plus Ed & Tng Alignments

1995: Depot plus Ed & Tng Alignments

- *FYDP perspective*
- *A declining force structure*
- *Resizing the force*
...dealing with the present

2005: Transformational

- *20 year perspective*
- *A transforming force structure*
- *Reshaping the force*
...adapting to the future

"The BRAC 2005 process is critical to the Air Force's ability to successfully meet our future mission needs." SecAF, 26 Nov 02

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Concluding Thoughts

- **USAF has always used a Basing Process**
 - High Level "Boards" established for site selection purposes throughout the 1950s
 - Selection Criteria generally centered on Military Value, Community Support, and Economics
 - AF has consistently had a "bases and units" activity assigned within the GHQ/HAF
 - Air base planning is a warrior skill – established 23 expeditionary bases for OPERATION Enduring Freedom/Iraqi Freedom

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Agenda 14 Dec 04

0830-0845	Opening Business - Calendar Review - VCSAF Update	Co-chairs
0845-0915	IL Basing Brief	Mr. Aimone
0915-0945	Scenario Presentation Format	
	<i>Break</i>	
1000-1230	Arrow Charts	Scenario Teams
	<i>Lunch</i>	
1330-1530	Arrow Chart (cont'd)	Scenario Teams
	<i>Break</i>	
1545-1645	JCSG/JAST Update	
1645-1700	Future Logistics Support Center Scenario	Ms. Ferguson



Scenario Briefing Layout to BCEG

Left Screen

Right Screen

S000: Close Base X

Scenario Team	CAF/NAF	Deliberative	Approval / For Review
Operations (Operations II)			Approved / For Review
<ul style="list-style-type: none"> Principles, Capabilities, Support, Force Transformational Support, etc. 			<ul style="list-style-type: none"> Highlight current & future structure for use in presentation as far as possible as per scenario as available
<ul style="list-style-type: none"> Efficiency of operations Structure force available for 10-15Yr Structure scenario to provide a force out of inventory of a base X etc. 			<ul style="list-style-type: none"> None

SAMPLE

S000: Close Base X

Scenario Team	CAF	Deliberative	Approval / For Review
Operations (Operations II)			Approved / For Review
<ul style="list-style-type: none"> Force Structure Transformational Support Force Structure 			<ul style="list-style-type: none"> None
<ul style="list-style-type: none"> Structure Transformational Support 			<ul style="list-style-type: none"> None

Sample



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COBRA (Criterion 5) 1. Total Cost: \$XM 2. MILCON: \$XM 3. NPV: \$-XM 4. Payback Yrs/Break Even Yr: X years/200X 5. Steady State Savings: \$-XM 6. Mil/Civ Reductions: X/X 7. Mil/Civ Relocated: X/X		Environmental (Criterion 8) <ul style="list-style-type: none"> Base X – No significant impact Base Y – Air Conformity Determination required, Emission credits ~ \$##M Base Z - >3dB increase in off-base noise expected 	
Economic (Criterion 6) <ul style="list-style-type: none"> Direct/Indirect: 0/0 Employment base: 1.5M 		Community (Criterion 7) <ul style="list-style-type: none"> Factors considered: Child Care, Cost of Living, Education, Employment, Housing, Medical providers, Safety/Crime, Transportation/Utilities Base X: No impact Base Y: No impact Base Z: No impact See Criterion 7 installation reports for details. 	

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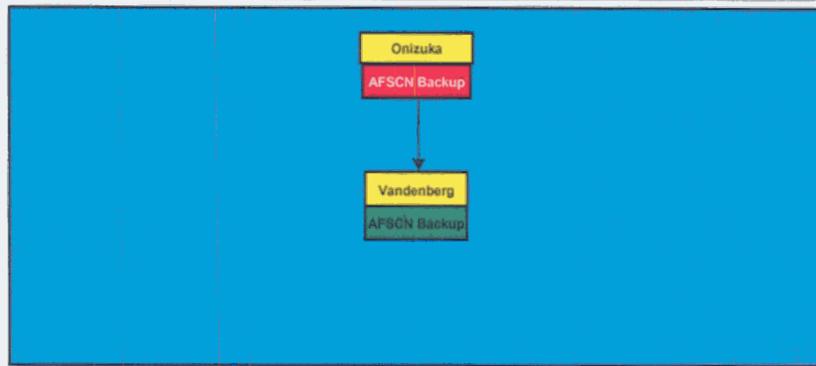
Space Spider Charts



Close Onizuka AFS

Recommendation: Close Onizuka AFS. The 21st Space Operations Squadron will inactivate. The Air Force Satellite Control Network (AFSCN) functions will relocate to Vandenberg AFB, California.

Issues:





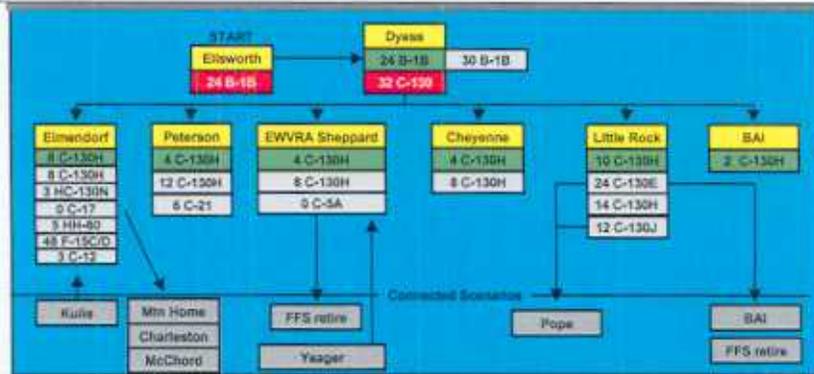
CAF Spider Charts



S200: Close Ellsworth

Recommendation: Close Ellsworth AFB. The 28th Bomb Wing will inactivate. The wing's 24 B-1B aircraft will be distributed to Dyess AFB, Texas. The C-130 aircraft at Dyess AFB will be distributed to Elmendorf AFB, Alaska (8 PAA); Peterson AFB, Colorado (4 PAA); Cheyenne Airport AGS, Wyoming (4 PAA); Eastern West Virginia Regional Airport (EWVRA) Shepherd Field AGS, West Virginia (4 PAA); Little Rock AFB, Arkansas (10 PAA: 2 PAA to the 314th Airlift Wing, 8 PAA to the 189th Airlift Wing) and to backup aircraft inventory (2 PAA).

Issues:

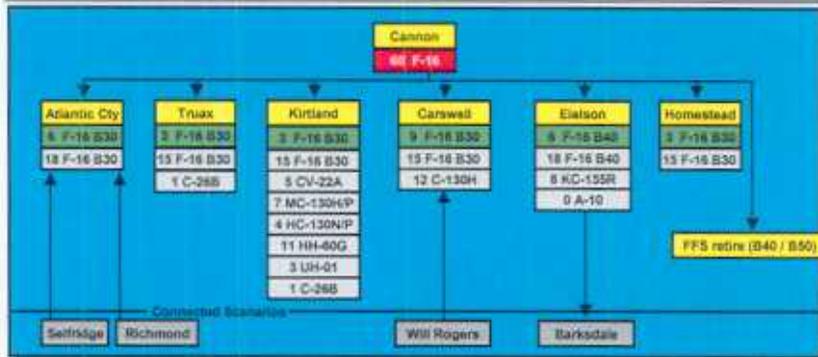




S100: Close Cannon AFB

Recommendation: Close Cannon AFB. The 27th Fighter Wing will inactivate. The wing's Block 30 F-16s will be distributed to Dane County Regional Airport, Truax Field AGS, Wisconsin (3 PAA); Homestead ARB, Florida (3 PAA); Kirtland AFB, New Mexico (3 PAA), Atlantic City, New Jersey (6 PAA); and Carswell ARS, NAS Fort Worth Joint Reserve Base, Texas (9 PAA). The wing's Block 40 F-16s will be distributed to Eielson AFB, Alaska (6 PAA), and will retire 30 PAA.

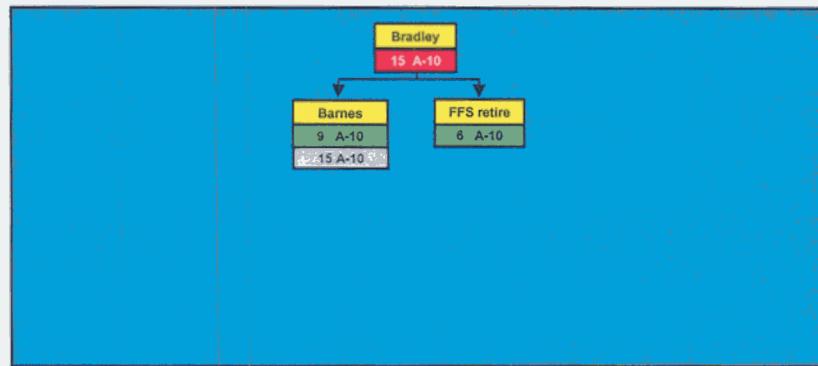
Issues:



S101: Realign Bradley AGS

Recommendation: Realign Bradley IAP AGS. The 103d Fighter Wing (AGS) will be disestablished. The wing's A-10 aircraft will be distributed to Barnes MAP, Massachusetts (9 PAA) and retire in place (6 PAA).

Issues: The wing's ECS elements will remain as an enclave.

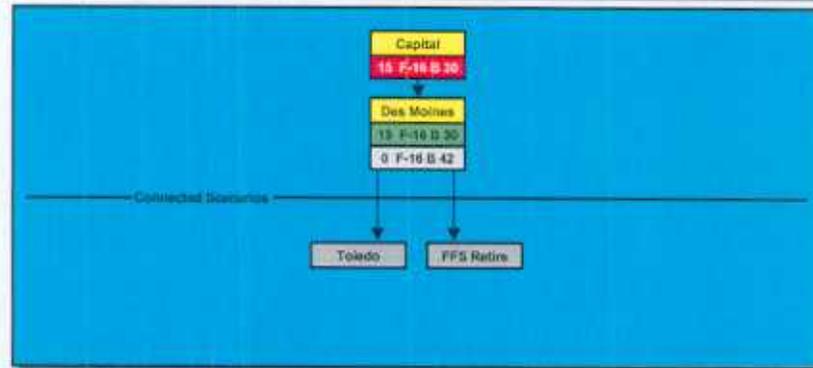




S102: Realign Capital AGS

Recommendation: Realign Capital APT AGS. The 183d Fighter Wing (ANG) will be disestablished. The wing's F-16 aircraft will be distributed to Des Moines IAP AGS, Iowa (15 PAA).

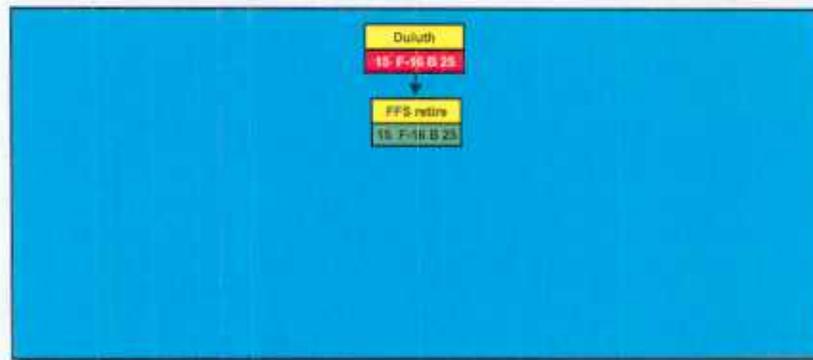
Issues: The wing's ECS elements, Guard State Headquarters, and 217th Engineering and Installation Squadron (ANG) will remain as an enclave.



S103: Realign Duluth AGS

Recommendation: Realign Duluth IAP AGS. The 148th Fighter Wing (ANG) will be disestablished. The wing's F-16 aircraft will retire in place (15 PAA).

Issues: The wing's ECS elements and Guard State Headquarters will remain as an enclave.

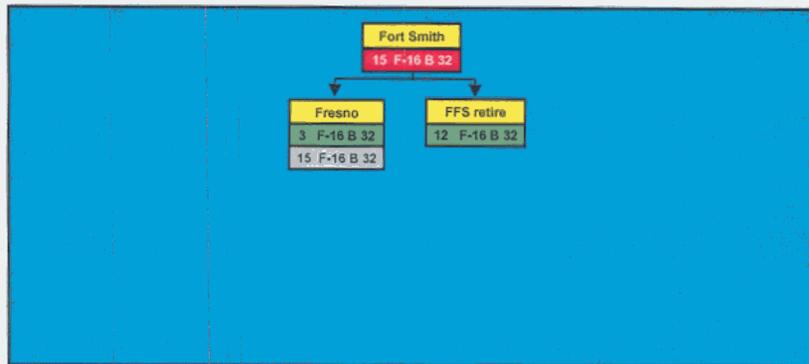




S104: Realign Fort Smith AGS

Recommendation: Realign Fort Smith MAP AGS. The 188th Fighter Wing (ANG) will be disestablished. The wing's F-16 aircraft will be distributed to Fresno Air Terminal AGS, California (3 PAA) and retire in Place (12 PAA).

Issues: The wing's ECS elements will remain as an enclave.



S105: Realign Great Falls AGS

Recommendation: Realign Great Falls IAP AGS. The 120th Fighter Wing (ANG) will be disestablished. The wing's F-16 aircraft will retire in place (15 PAA).

Issues: The wing's ECS elements will remain as an enclave.

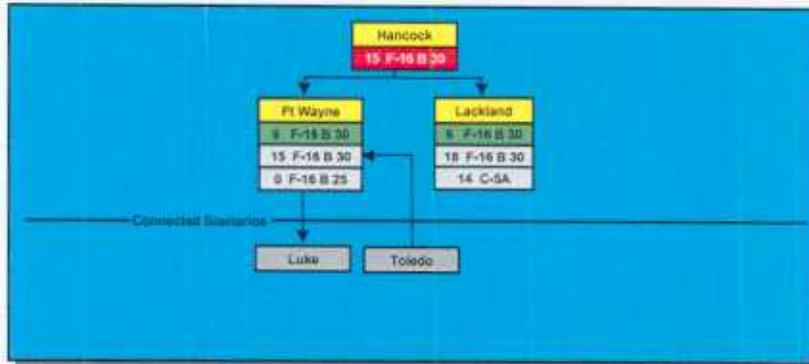




S106: Realign Hancock AGS

Recommendation: Realign Hancock Field AGS. The 174th Fighter Wing (ANG) will be disestablished. The wing's F-16 aircraft will be distributed to Fort Wayne IAP AGS, Indiana (6 PAA) and Lackland AFB, Kelly Field Annex (6 PAA).

Issues: The wing's ECS elements, 152d Air Operations Group (ANG), and 274th Air Support Operations Squadron (ANG) will remain as an enclave.



S107: Realign Hector AGS

Recommendation: Realign Hector IAP AGS. The 119th Fighter Wing (ANG) will be disestablished. The wing's F-16 aircraft will retire in place (15 PAA).

Issues: The wing's ECS elements will remain as an enclave.

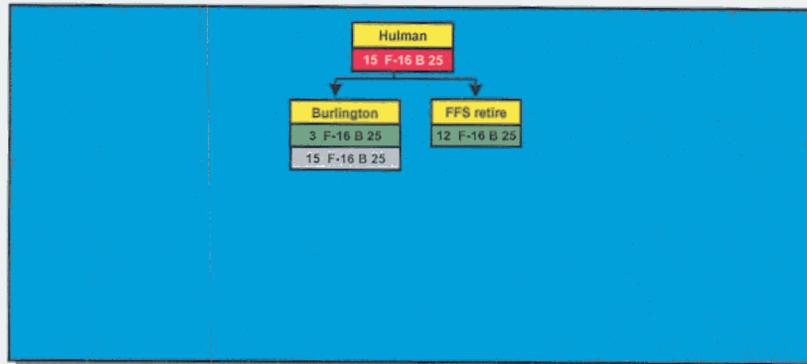




S108: Realign Hulman AGS

Recommendation: Realign Hulman Regional APT AGS. The 181st Fighter Wing (ANG) will be disestablished. The wing's F-16 aircraft will be distributed to Burlington IAP, Vermont (3 PAA) and retire in place (12 PAA).

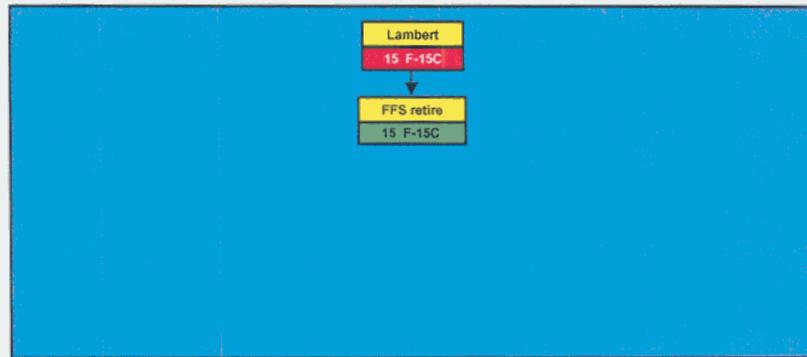
Issues: The wing's ECS elements will remain as an enclave.



S109: Realign Lambert AGS

Recommendation: The 131st Fighter Wing (ANG) will be disestablished. The wing's F-15 aircraft will retire (15 PAA).

Issues: The wing's expeditionary combat support elements, 239th Combat Communications Squadron (ANG), and Air Force Band (ANG) will remain as an enclave.

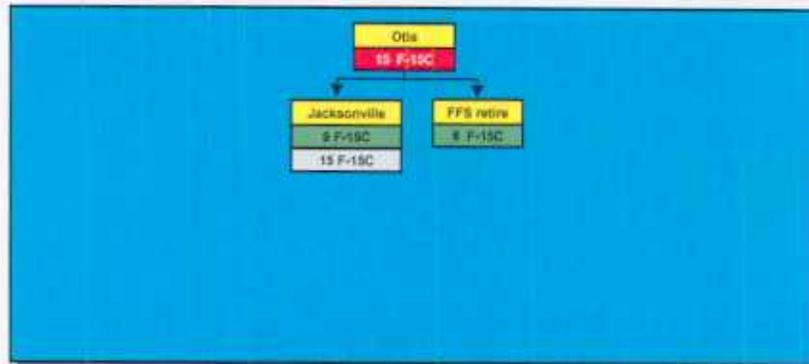




S112: Realign Otis AGS

Recommendation: Realign Otis ANGB. The 102d Fighter Wing (ANG) will be disestablished. The wing's F-15 aircraft will be distributed to the 125th Fighter Wing, Jacksonville IAP, Florida (9 PAA) and retire (6 PAA).

Issues: The wing's ECS elements, 253d Combat Communications Group (ANG), and 267th Communications Squadron (ANG) will remain as an enclave.



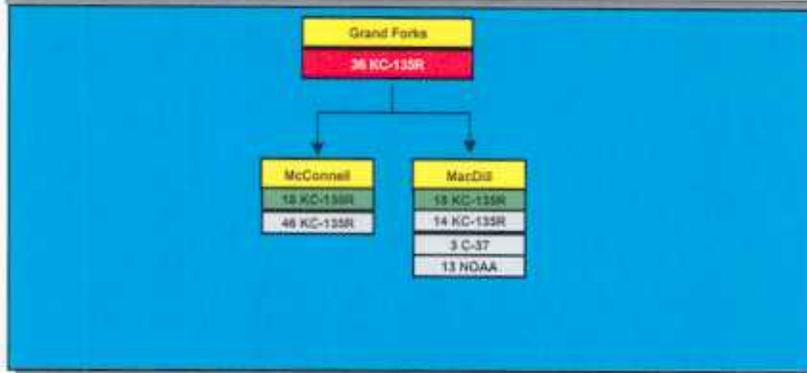
MAF Spider Charts



S400: Close Grand Forks AFB

Recommendation: Close Grand Forks AFB. The 319th Air Refueling Wing will inactivate. 18 PAA of the wing's 36 PAA KC-135R aircraft will be distributed to the Air Force active duty KC-135R unit at McConnell AFB, Kansas and the remaining 18 PAA will be distributed to the Air Force active duty KC-135R unit at MacDill AFB, Florida

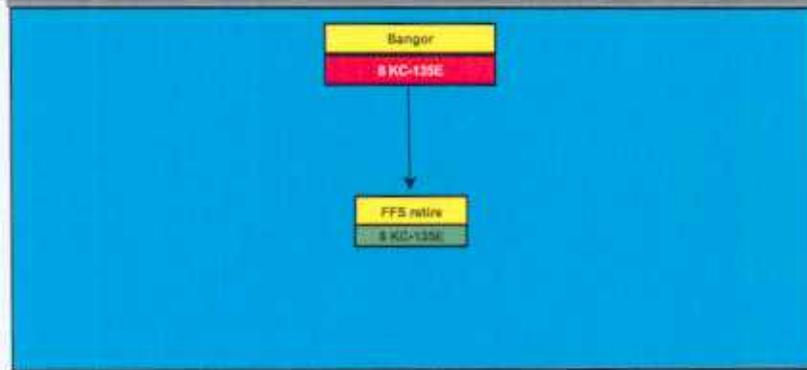
Issues:



S401: Realign Bangor IAP AGS

Recommendation: Realign Bangor IAP AGS. The 101st Air Refueling Wing (ANG) will disestablish. The wing's 8 PAA KC-135E aircraft will retire.

Issues: The ECS assigned to the 101st will remain in enclave.

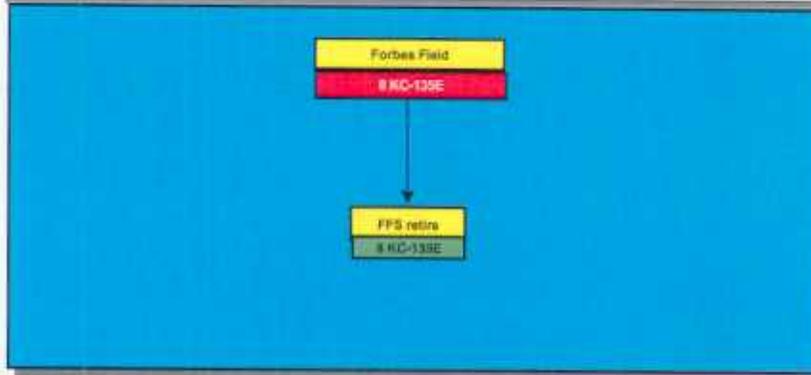




S402: Close Forbes Field AGB

Recommendation: Close Forbes AGB. The 190th Air Refueling Wing (ANG) will disestablish. The wing's 8 PAA KC-135E aircraft will retire.

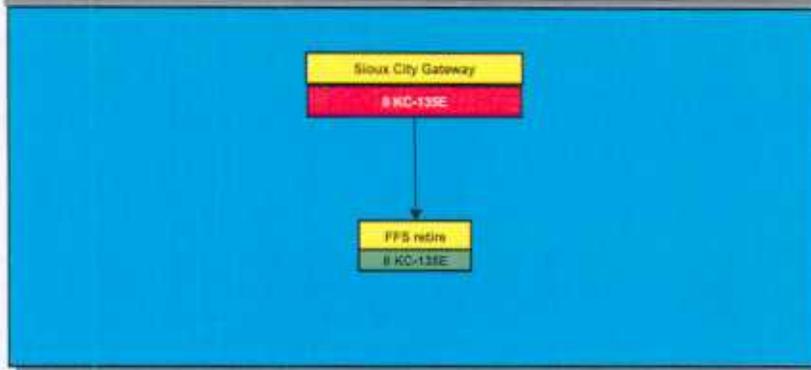
Issues:



S403: Realign Sioux City Gateway Airport AGS

Recommendation: Realign Sioux City Gateway AGS. The 185th Air Refueling Wing (ANG) will disestablish. The wing's 8 PAA KC135E aircraft will retire.

Issues: The ECS assigned to the 185th will remain in enclave.

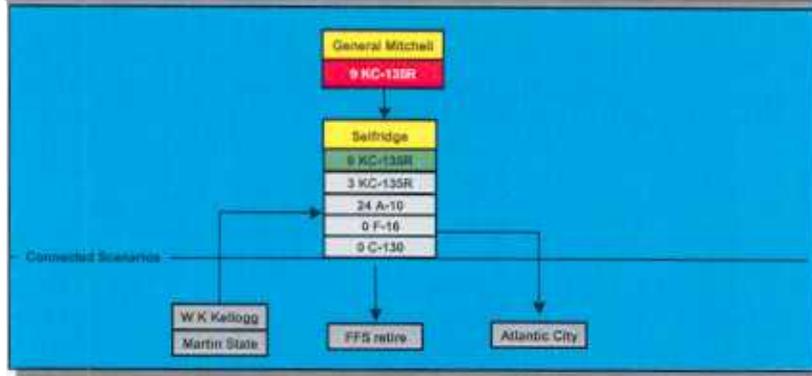




S404: Realign General Mitchell AGS

Recommendation: Realign General Mitchell AGS. Disestablish the 128th Air Refueling Wing (ANG). The wing's 9 PAA KC-135R model aircraft will be distributed to the newly formed ANG KC-135R unit at Selfridge Air National Guard Base, Michigan.

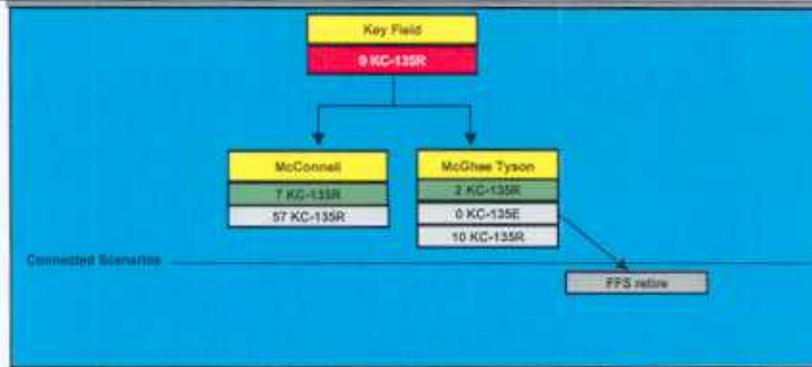
Issues: The ECS assigned to the 128th will remain in enclave.



S405: Realign Key Field AGS

Recommendation: Realign Key Field AGS. The 186th Air Refueling Wing (ANG) will disestablish. 7 PAA of the wing's 9 PAA KC-135R model aircraft will be distributed to the ANG wing at McConnell Air Force Base, Kansas and the remaining 2 PAA will be distributed to McGhee Tyson Air National Guard Base, Tennessee.

Issues: The ECS assigned to the 186th will remain in enclave.

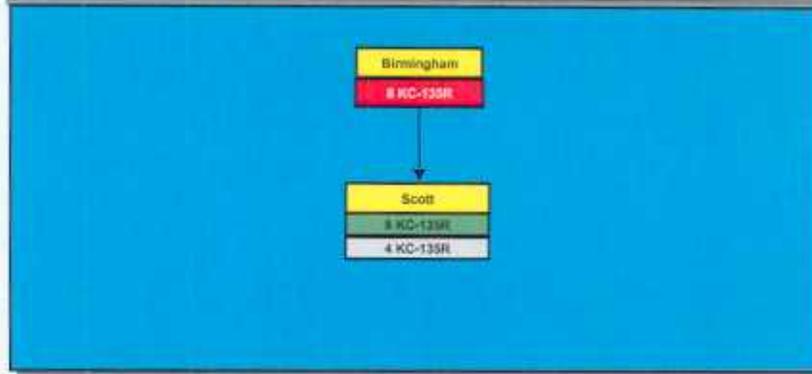




S408: Realign Birmingham Airport AGS

Recommendation: Realign Birmingham Airport AGS. The 117th Air Refueling Wing (ANG) will disestablish. The wing's 8 PAA KC-135R model aircraft will be distributed to the ANG KC-135 unit at Scott Air Force Base, Illinois.

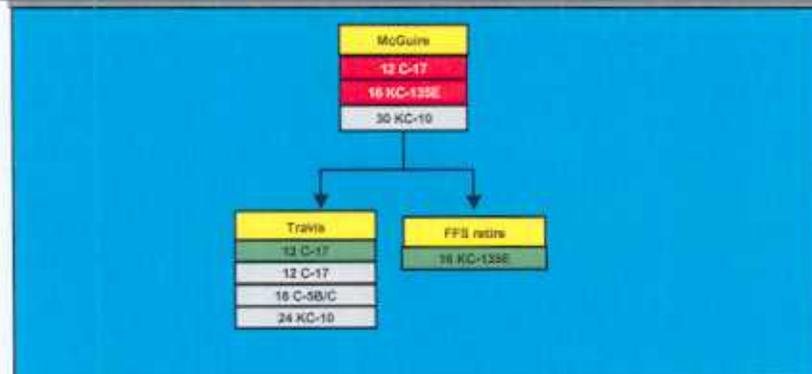
Issues: The ECS assigned to the 117th will remain in enclave.



S410: Realign McGuire AFB

Recommendation: : Realign McGuire AFB. The 108th Air Refueling Wing will disestablish and its 16 PAA KC-135E aircraft will retire. Transfer the 12 PAA currently assigned C-17 aircraft to the 60th Air Mobility Wing (AMC), Travis AFB, California.

Issues: The ECS assigned to the 108th will remain in enclave.





S000: Close Base X

Scenario Team:	CAF	Deliberative:	Approve for Candidate Recommendation Consideration
COBRA (Criterion 5) 1. Total Cost: \$XM 2. MILCON: \$XM 3. NPV: \$-XM 4. Payback Yrs/Break Even Yr: X years/200X 5. Steady State Savings: \$-XM 6. Mil/Civ Reductions: X/X 7. Mil/Civ Relocated: X/X		Environmental (Criterion 8) <ul style="list-style-type: none"> Base X - No significant impact Base Y - Air Conformity Determination required, Emission credits ~ \$##M Base Z - >3dB increase in off-base noise expected 	
Economic (Criterion 6) <ul style="list-style-type: none"> Direct/Indirect: 0/0 Employment base: 1.5M 		Community (Criterion 7) <ul style="list-style-type: none"> Factors considered: Child Care, Cost of Living, Education, Employment, Housing, Medical providers, Safety/Crime, Transportation/Utilities Base X: No impact Base Y: No impact Base Z: No impact See Criterion 7 installation reports for details. 	

Sample



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1645-1700	Future Logistics Support Center Scenario	Ms. Ferguson



Agenda

- **JCSG Scenario Statistics Update**
- **JCSG Scenarios with Potential Conflicts**
 - **Doctrine/Policy Conflicts**
 - **Potential Facility Conflicts**
 - **New Comments from AF 2 Ltrs**
- **JCSG Scenario Data Call Status**



JCSG Scenario Statistics Update



JCSG Scenario Update

Scenario Statistics – As of 10 Dec

• Total Scenarios Loaded into OSD Tracker:		805
• JCSG Scenarios Impacting AF Bases		<u>New</u>
▪ Navy	4	6
• DoN 134 – Naval Support to Ft Worth		
• DoN 140 – Close Oceana; to NAS Pensacola/Whiting/Beaufort		
• DoN 149 – Build AFRC Ft Worth		
• DoN 152 – Close NAS Whiting Field		
▪ HQs and Support Activities	0	54
▪ Education and Training	3	36
• E&T 52 – Realign Eglin to Host ITS for JSF Grad Pilot Trng (250/yr)		
▪ Medical		
• Med 40, 46, 49, 50, 51, 52 – Close In-Patient Med Care	6	39
▪ Elmendorf, Luke, MacDill, Keesler, Offutt, Scott		
• Med 50 – Relocate Grad Med from Keesler to Lackland		
▪ Technical	2	30
• Tech 47: Consolidate C4ISR DAT&E to Peterson AFB		
• Tech 49: Consolidate Space D&A to Schriever AFB		
▪ Industrial	0	19
▪ Supply and Storage	0	18
▪ Intel JCSG	0	3
TOTAL	15	205
• Conflict Scenarios (BCEG Assessed)		19
• 3 more working days until ISG meeting on 20 Dec		



JCSG Scenarios w/ Potential Conflicts



JCSG Scenario Update Potential Conflicts

- **Doctrine/Policy:** Conflicts Assessed by BCEG – 16 Scenarios

- **Facilities:** AF Base Facility Conflicts Assessed by BCEG – 3 Scenarios
 - **Potential Facility Conflict Bases – 4 AF Bases**
 - Andrews – HS&A 35 (High Risk)
 - Peterson – HS&A 49, 60, 90 (High Risk)
 - Randolph – HS&A 4 (Max Capacity)
 - Scott – Max Infra Capacity

- **Comments from AF 2 Ltrs**



Doctrine/Policy Conflicts



JCSG Scenario Update Doctrine/Policy Conflicts

AF Base	Scenario	Title	Doctrine/Policy	POC
Altus/Tinker AFB	E&T 8	Consolidate UPT (T-1) at E-3 base	AF UPT	XO
Andrews AFB	HS&A 12	Andrews/NAF Washington Joint Basing	Joint Basing	IL
Bolling AFB	HS&A 13	Bolling/Anacostia Joint Basing	Joint Basing	IL
Charleston AFB	HS&A 32	Charleston/NWS Charleston Joint Basing	Joint Basing	IL
Dobbins AFB	HS&A 119	Establish Joint Base Dobbins-Atlanta	Joint Basing	IL
Elmendorf AFB	HS&A 15	Elmendorf/Richardson Joint Basing	Joint Basing	IL
Hickam AFB	HS&A 16	Hickam/Pearl Harbor Joint Basing	Joint Basing	IL
Lackland AFB	HS&A 17	Lackland/Sam Houston Joint Basing	Joint Basing	IL
Langley AFB	HS&A 33	Langley/Monroe/Eustis/Yorktown Jnt Bsg	Joint Basing	IL
Little Rock AFB	E&T 8	Consolidate UPT (T-1) at C-130 base	AF UPT	XO
McChord AFB	HS&A 10	McChord/Ft Lewis Joint Basing	Joint Basing	IL
McGuire AFB	HS&A 11	McGuire/Dix/Lakehurst Joint Basing	Joint Basing	IL
Pope AFB	HS&A 9	Pope/Bragg Joint Basing	Joint Basing	IL
Tinker AFB	E&T 47/48	Realign UPT and JSF ITS (Option 1, 2)	AF UPT and JSF	XO
Wright-Pat	E&T 22	Realign AFIT to NPS (Monterey)	USAFA Education	DP
USAFA	E&T 24	Realign Service ILC & SSC w/Academy	USAFA Education	DP



JCSG Scenario Update Potential Doctrine Conflicts--Wright-Pat & USAFA

AF Base	Scenario	Title
Wright-Pat	E&T 22	Consolidate AFIT and NPS PDE Function at NPS (Monterey) -- AF/DP Objects per 7 Nov e-mail, AF/DP (Mr Blanchard) <i>"AF/DP Non-Concur; however, subject to SecAF determination"</i>
USAFA	E&T 23	Consolidate NPS and AFIT w/ Service Academies -- AF/DP Concurs per 7 Nov e-mail, AF/DP (Mr Blanchard)
USAFA	E&T 24	Realign Service ILC and SSC with Service Academies -- AF/DP Objects per 7 Nov e-mail, AF/DP (Mr Blanchard) <i>"Center of Excellence already established for air-centric studies. Synergy already exists with co-located ILC/SSC."</i>

Slides 57-70 were removed.

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JCSG Scenario Update Comments from AF 2 Ltrs – 14 Dec

<u>AF 2 Ltr</u>	<u># Objections</u>	<u>Remarks</u>
▪ AF/IL	6	HS&A and S&S scenarios
▪ AF/XO	3	E&T scenarios
▪ AF/DP	8	E&T & HS&A scenarios (38 comments)
▪ AF/RE	1	HS&A scenario Conflicts w/ Active Duty AF Position
▪ NGB/CF	4	Tech & USAF scenarios (34 comments)
▪ SAF/AQ	0	3 general comments, no objections
▪ AF/TE	0	Negative reply submitted
▪ SAF/FM	0	No comments
▪ SAF/GC	0	No comments
▪ AF/SG	0	No comments
TOTAL	22	



JCSG Scenario Update AF/IL Comments – 14 Dec

Scenario	Title/Issue	AF Objects
<ul style="list-style-type: none"> ▪ HS&A 9-13 15/16/17/32 33/119/121 	<p>Establish Joint Basing (12 Bases) -- Subject to using AF definition of Joint Base</p>	Yes
<ul style="list-style-type: none"> ▪ HS&A 56 	<p>Co-locate Leased Facilities to AAFB -- Subject to NCR Milvalue review/approval by ISG</p>	No
<ul style="list-style-type: none"> ▪ HS&A 59 	<p>Relocate SOUTHCOM to Homestead ARB -- Subject to limited BOS; legal review</p>	No
<ul style="list-style-type: none"> ▪ S&S 17 	<p>Close excess Distribution Depots -- Subject to all ALCs maintaining functions to support depot maintenance</p>	No
<ul style="list-style-type: none"> ▪ S&S 26 	<p>Consolidate AF ICP C2 -- Subject to small C2 remaining in each ICP</p>	No
<ul style="list-style-type: none"> ▪ S&S 34/35 	<p>Transfer Service ICPs to DLA -- Subject to AF retaining inventory mgmt for Repairable Items supporting the Warfighter</p>	No



JCSG Scenario Update AF/XO Comments – 14 Dec

Scenario	Title/Issue	AF Objects
<ul style="list-style-type: none"> ▪ E&T 8, 46 	<p>Consolidate UPT (T-1) at C-130, E-3, TACAMO FRS/FTU -- Increases installation and airspace capacity and may saturate air traffic control area at gaining AF UPT installations</p>	Yes
<ul style="list-style-type: none"> ▪ HS&A 47/48 	<p>Consolidate UPT, NAV/NFO/CSO w/ JSF ITS -- This is counter to proven AF training doctrine, combines undergraduate and formal flying training</p>	Yes
<ul style="list-style-type: none"> ▪ E&T 49/50 	<p>DoD/USG Cntr of Excellence, Undergrad UAV Trng to Ft Rucker/Indian Springs -- No synergies to be gained by this effort -- The platform missions, tactics, techniques and procedures (TTPs) are too distinctive to create a center of excellence</p>	Yes



JCSG Scenario Update AF/DP Comments – 14 Dec

Scenario	Title/Issue	AF Objects
▪ E&T 22	Consolidate AFIT & NPS PDE Function at NPS (Monterey) <i>-- AF/DP Non-Concur; subject to SecAF determination"</i>	No
▪ E&T 24	Realign Service ILC & SSC w/ Service Academies <i>--Center of Excellence already established for air-centric studies. Synergy already exists w/ co-located ILC/SSC."</i>	Yes
▪ E&T 26/27/28	Consolidate Service SLCs at Ft McNair, Quantico, or Ft Eustis <i>--Center of Excellence already established for air-centric studies. Synergy already exists w/ co-located ILC/SSC."</i>	Yes
▪ E&T 32/33/34	Realign SLCs under NDU and co-locate at Ft McNair, Quantico, or Ft Eustis <i>--Center of Excellence already established for air-centric studies. Synergy already exists w/ co-located ILC/SSC."</i>	Yes



JCSG Scenario Update AF/DP Comments – 14 Dec

Scenario	Title/Issue	AF Objects
▪ E&T 35/36	Realign SSCs under NDU and co-locate at Quantico, or Ft Eustis <i>--Center of Excellence already established for air-centric studies. Synergy already exists w/ co-located ILC/SSC."</i>	Yes
▪ HS&A 5	Consolidate/Co-locate all Military Personnel Centers at Ft Leavenworth, Kansas <i>-- Conflicts with AF Personnel Strat Plan -- Conflicts with investments in HR transformational activities -- Scenario will lead to large RIF separations, huge hiring and training surges at the gaining base causing tremendous mission impact.</i>	Yes



JCSG Scenario Update NGB/CF Comments – 14 Dec

Scenario	Title/Issue	AF Objects
▪ Tech 1 & 6	Establish Joint Cntrs, Air Platforms, RDAT&E Cntrs (1) Est. Joint Cntrs, Fixed Wing Platforms RDAT&E Cntrs (6) – NGB/CF Non-Concurs on Scenarios – Would significantly degrade "out of the box" development – Would limit "independent" thinking	Y/N
▪ USAF 6/7/8/12/15	Realign A-10, F-16, F-15, C-130, KC-135 Fleets – NGB/CF Non-Concurs on Scenarios – Non-Concurs on the transfer of ECS Squadrons from bases "Established Deployable Missions in sunk cost facilities"	BCEG



JCSG Scenario Data Call Status



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JCSG Scenario Data Call (SDC) Status

JCSG	Posted on Portal	Clarification Period >7 Days			Clarification + Answer Period >11 Days			Final to JCSG	
		DP	IL	HAF	OTHER	DP	IL		HAF/MAJCOM
Ed & Trng	35							5-MILDEps	15
HQ & Spt	48								46
Industrial	14								1
Intelligence	1								0
Medical	31								4
Supply/Storage	15								7
Technical	19							4-MILDEps	5
	163							9	78

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Proposals AF to JCSGs

Short Title	Progress	Team	Final to BCEG
Centralized Intermediate Repair Facilities (CIRF)	MAJCOMs providing data to AF/IL AF/IL, MAJCOM IPT telecon - 5 Jan Developing commodities list thru RAND, to brief alternatives thru BCEG NLT 15 Jan	LIC	TBD
Relocate AFFSA/Consolidate MILDEP Fit Agencies	AFFSA gathering data to present to team AF and Army scenario	L L A	10 Jan 05
Relocate Air Force Real Property Agency	SAF/IEI gathering data AF to do Criteria 5-8 only		6 Jan 05
Consolidate AF Leased locations at Langley AFB, Hanscom AFB, Randolph AFB, Peterson AFB, Hill AFB, Lackland AFB, Homestead ARB, Kirtland AFB, and WPAFB	To be conducted along with AF scenarios	COM	11 Jan 05
Consolidate AF leased space onto Installations within the NCR	Memo out to 2 Letters Supports HSA scenario #56		6 Jan 05

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Agenda 14 Dec 04

0830-0845	Opening Business - Calendar Review - VCSAF Update	Co-chairs
0845-0915	IL Basing Brief	Mr. Aimone
0915-0945	Scenario Presentation Format	
	Break	
1000-1230	Arrow Charts	Scenario Teams
	Lunch	
1330-1530	Arrow Chart (cont'd)	Scenario Teams
	Break	
1545-1645	JCSG/JAST Update	
1645-1700	Future Logistics Support Center Scenario	Ms. Ferguson



Future Logistics Support Center (LSC)

Scenario Team:	JCSG (S&S)	Deliberative:	Approve Scenario
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Scenario Proposal

- LSC provides materiel management support in reach-back mode for all AF weapon systems
- LSC structure will integrate entire supply chain
 - Maintenance, Distribution, spares allocation, materiel management at home and deployed
 - Fleet focus vs. MAJCOM weapon system
- Final vision: Combat Air Force (CAF)/Mobility Air Force (MAF) or CAF/MAF/Special Ops (SOF)

Drivers / Assumption

- Reduce logistics support seams between peacetime and contingency ops
- Provide single supply chain to warfighter ...no matter where warfighter is deployed
- Have base support mirror wartime support
- Total Force concept: ALL AF and Air Reserve Component (ARC) weapons systems supported by LSC

Justification / Impact

- Maturity of ACS C2 concepts emphasizes centralized management
- Seamless support from base to battlefield
- Total weapon system visibility--depot to flightline
- Raise decision level for allocation of critical spares
- Dedicated support to Combatant Commands

Potential Conflicts

- Integrating ARC/contractor operated units
- Facility issues at support center bases
- LSC ownership: AF/IL, Air Force Materiel Command or Lead Commands (ACC, AMC)
- Change management for AF leaders



Agenda 14 Dec 04

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0845-0915	IL Basing Brief	Mr. Aimone
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<i>Break</i>		
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1545-1645	JCSG/JAST Update	Lt Col Laffey
1645-1700	Future Logistics Support Center Scenario	Ms. Ferguson
<i>Integrity - Service - Excellence</i>		



Future Logistics Support Center (LSC)

Scenario Team:	JCSG (S&S)	Deliberative:	Approve Scenario
Scenario Proposal <ul style="list-style-type: none"> LSC provides materiel management support in reach-back mode for all AF weapon systems LSC structure will integrate entire supply chain <ul style="list-style-type: none"> Maintenance, Distribution, spares allocation, materiel management at home and deployed Fleet focus vs. MAJCOM weapon system Final vision: Combat Air Force (CAF)/Mobility Air Force (MAF) or CAF/MAF/Special Ops (SOF) 		Drivers / Assumption <ul style="list-style-type: none"> Reduce logistics support seams between peacetime and contingency ops Provide single supply chain to warfighter ...no matter where warfighter is deployed Have base support mirror wartime support Total Force concept: ALL AF and Air Reserve Component (ARC) weapons systems supported by LSC 	
Justification / Impact <ul style="list-style-type: none"> Maturity of ACS C2 concepts emphasizes centralized management Seamless support from base to battlefield Total weapon system visibility--depot to flightline Raise decision level for allocation of critical spares Dedicated support to Combatant Commands 		Potential Conflicts <ul style="list-style-type: none"> Integrating ARC/contractor operated units Facility issues at support center bases LSC ownership: AF/IL, Air Force Materiel Command or Lead Commands (ACC, AMC) Change management for AF leaders 	
<i>Integrity - Service - Excellence</i>			