



DEPARTMENT OF THE AIR FORCE

WASHINGTON, DC 20330-1000

OFFICE OF THE ASSISTANT SECRETARY

JUN 7 2004

MEMORANDUM FOR RECORD

SUBJECT: Minutes of Air Force Base Closure Executive Group (AF/BCEG) Meeting, 14 May 04

Maj Gen Heckman and Mr. Aimone called the meeting to order at 0830, the Pentagon, Room 5C279. Attendance is at Atch 1. The meeting was categorized as non-deliberative, with deliberative portions.

Maj Gen Heckman opened the meeting with the status of checklist items, BCEG meeting schedule for the next five months, and status of action items (Slides 3-6).

briefed the status of Data Call #1 (Slides 8-9). Mr. Aimone stated that the MilDep's would provide OSD with updates on a weekly basis.

Mr. Aimone categorized the following part of the meeting as deliberative and the BCEG working group left the meeting. briefed COBRA and Air Force Cost Questions related to manpower, support activities, facility office space, contract termination liabilities, and housing (Slides 11-29). Two questions, relating to facility office space for contractors and cost and use of government family housing, need further modification. The BCEG will vote to approve the remaining questions at a later meeting.

Maj Gen Heckman categorized the following part of the meeting as non-deliberative and the BCEG working group returned to the meeting. briefed Data Call #2 addressing Question summary, WIDGET structure, the timeline, and summary of steps need to certify the questions (Slides 31-38). The BCEG discussed the status of DST review of JCSG questions (Slide 40). briefed the BRAC analytical process, review and analysis of question filters, and topics to consider with respect to the filters (Slides 43-55). Analysis Tool Presentation, as listed on the agenda, was not briefed. , briefed whether Agile Combat Support (ACS) Filter should be developed (Slides 60-66). Maj Gen Heckman noted that the questions unique to ACS may either be introduced as a separate filter or may be integrated into existing filters.

DELIBERATIVE DOCUMENT-FOR DISCUSSION PURPOSES ONLY
NOT RELEASABLE UNDER FOIA

The next BCEG meeting was scheduled for 25 May 04 at 0830 in Pentagon Room 5C279. Whereupon the meeting concluded at 1030.

BCEG Recorder

The minutes above are approved.



MICHAEL A. AIMONE, P.E.
SAF/IEB
Co-Chairman



GARY W. HECKMAN, Maj Gen, USAF
AF/XP (BRAC)
Co-Chairman

Attachments:
As Stated

Base Closure Executive Group Attendance

Date: 14 May 04

Chairs

Mr. Mike Aimone

Maj Gen Gary Heckman

****Voting members are underlined**

Primary Members

Alternate Members

Representatives

Brig Gen Dave Brubaker

Brig Gen Tony Haynes

Brig Gen Rajczak

Brig Gen Michael Lynch

Mr. Fred Pease

Mr. Fred Kuhn

Ms. Cathy Sparks

Ms. Kathy Ferguson

Mr. Tim Beyland

Ms. Gina Guy

Mr. Jay Jordan

Mr. William Kelly

Brig Gen William Ard

Ms. Maureen Koetz

Others

- _____
- _____
- _____
- _____
- _____
- _____
- _____
- _____
- _____
- _____

AKAA

Briefers

- _____
- _____
- _____
- _____

Headquarters U.S. Air Force

Integrity - Service - Excellence

BCEG



14 May 04

U.S. AIR FORCE



Agenda 14 May 04

0830-0840	Opening Remarks	MG Heckman
	- Data Call 1 Status	
0840-0900	COBRA Questions (Deliberative)	
0900-0915	Data Call 2 HAF-level Answers	
0915-1000	DST Update	BCEG Members/ FPOCs
1000-1015	--Break--	
1015-1030	Analytical Process	
1030-1050	Question Filters	
1050-1110	Analysis Tool Presentation	
1110-1115	Wrap up	MG Heckman

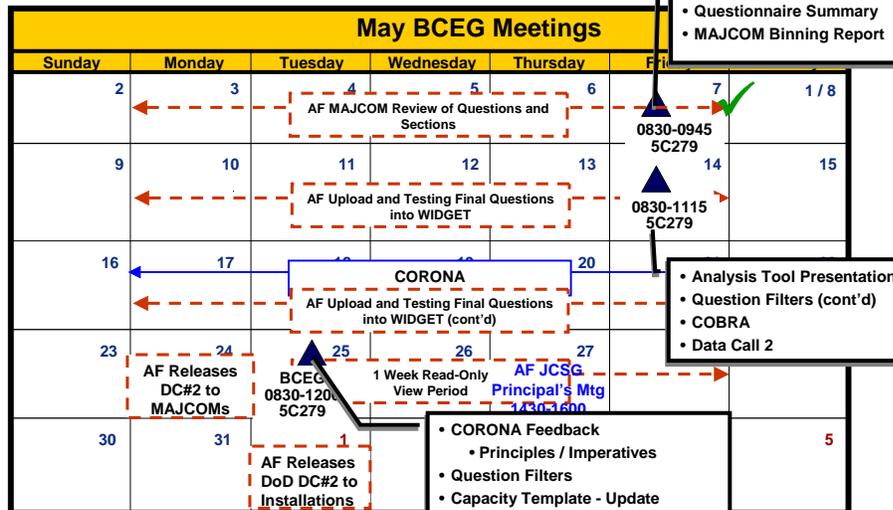


Weights and Questions A Modified 8 Step Program

- ✓ ■ Step 1: Review / approve questions
- ✓ ■ Step 2: Map approved questions to criteria
- ✓ ■ Step 3: Create attribute bins within the criteria
- ✓ ■ Step 4: Weight the criteria
- ✓ ■ Step 5: Review / approve filters (questions and weight)
- Step 6: Approve metrics
- Step 7: Sensitivity analysis
- Step 8: Lock weights

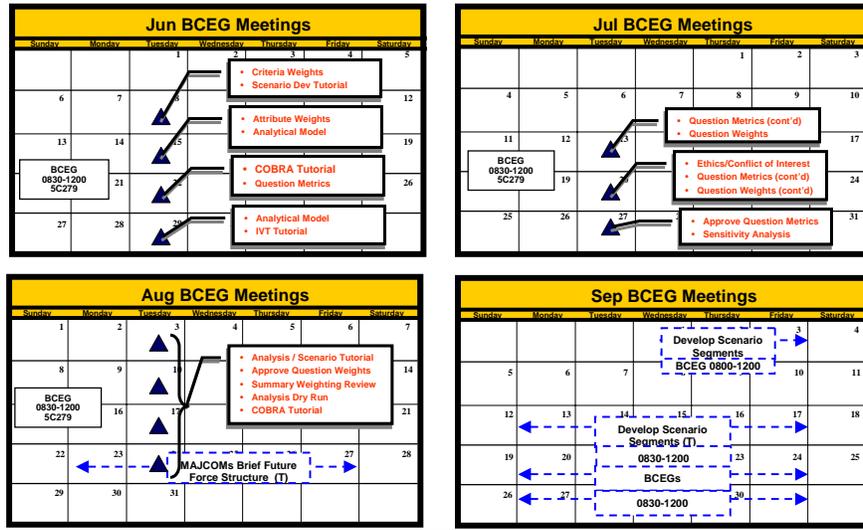


May BCEG Schedule





Jun - Sep BCEG Schedule



Admin Action Items

Complete?		Target Date
Y		
<input checked="" type="checkbox"/>	■ IEB Host meeting NLT Wed 12 May on Data Call 1 Updates	Complete
<input checked="" type="checkbox"/>	■ Produce an Updated CD for Data Call 1 – to OSD	Complete
<input checked="" type="checkbox"/>	■ BCEG sponsor review of JCSG questions - FPOCs	Complete
<input checked="" type="checkbox"/>	■ Resolve issue on post-population of data in WIDGET	Complete
<input checked="" type="checkbox"/>	■ Meet to discuss environmental criteria impact	17 May 04
<input type="checkbox"/>	■ Review of BOS Model with ILER	17 May 04
<input type="checkbox"/>	■ COBRA Tutorial	July 04



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Agenda 14 May 04

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Data Call #1 Questions Remaining



Lt Col Christopher Kapellas
Chief, Joint BRAC Initiatives

U.S. AIR FORCE



Questions Remaining Report

- There are 89 open questions (723 total)—12 less than last week
 - Assuming each question remains open awaiting adjudication, there are over 4,600 adjudications to be accomplished
 - 591 adjudications were closed out since 30 Apr 04
 - Measured by the number of outstanding adjudications remaining the following three areas need the attention:
 - Section 31 – Supply (87.4%)
 - Section 18 – Logistics (3.7%)
 - Section 33 – Trans (2.8%)
 - Section 22 – Medical (2.5%)
- Sections 4, 12, 15, 16, 30 and 35 have all questions approved, but have not been locked by HAF Reviewer/FPOC
 - These questions are not included in the “open” count



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COBRA and AF Cost Questions

	ANSWERED BY HAF	ANSWERED BY INSTALLATION	Total
COBRA JPAT	4	3	7
USAF COSTING		10	10
TOTAL	4	13	17



USAF Costing Non-AF Tenant Personnel

USAF #085: Non-AF DoD/Federal Agency Tenants (1 of 2)

IQT Ready

JCSG: Air Force

Function(s): AF ALL

Question: Complete the following table for each non-Air Force DoD or Federal Agency tenant unit or activity with functions and personnel located on the installation.

Source / Reference: Installation Tenant Manpower Documents

Amplification: Installation or servicing Manpower Office to collect/answer. Manpower data as of 30 Sep 03. Provide the manpower information for all DoD or Federal Agency tenants assigned to the installation. Do not report on USAF tenant organizations. For unit/organization name, spell out all acronyms. Examples of non-Air Force DoD tenants would be a Joint Communications Support Element, US Army Corps of Engineers field office, Navy flying unit, Joint Command, etc. Examples of non-DoD Federal Agencies would be a Department of State function, Homeland Security Department mission, etc.

Unit/Organization Name (-) string100	DoD Activity? (-) Yes/No	Non-DoD Federal Activity? (-) Yes/No	Permanent Party (Full-time) Officer Manpower Authorizations (#) numeric	Permanent Party (Full-time) Enlisted Manpower Authorizations (#) numeric	Permanent Party (Full-time) Civilian Manpower Authorizations (#) numeric	Total Permanent Party Manpower Authorizations (#) numeric	Drill Manpower Authorizations (#) numeric	Total Manpower Authorizations (#) numeric



USAF Costing

Non-AF Tenant Unit Information

USAF #086: Non-AF DoD/Federal Agency Tenants (2 of 2)

IQT Ready

JCSG: Air Force

Function(s): AF ALL

Question: Complete the following table for each non-Air Force DoD or Federal Agency tenant unit or activity with functions and personnel located on the installation.

Source / Reference: Installation Real Property Records; Tenant Organization Commander or Equivalent

Amplification: Provide the facility/equipment information for all DoD or Federal Agency tenants assigned to the installation. Do not report on USAF tenant organizations. For unit/organization name, spell out all acronyms. Examples of non-Air Force DoD tenants would be a Joint Communications Support Element, US Army Corps of Engineers field office, Navy flying unit, Joint Command, etc. Examples of non-DoD Federal Agencies would be a Department of State function, Homeland Security Department mission, etc.

For "Mission/Function" indicate one of the following: Operations, Maintenance, Admin/Mission Support, Communications, Other.

Admin facility space means space that is configured as a basic office environment with desks, chairs, meeting or conference rooms and may have cubicles or closed offices, to include dedicated admin space located within non-admin facilities. Non-admin facility space means space used for other than office purposes: examples include, but are not limited to, vehicle or communications maintenance, parachute rigging shops, storage facilities, hangars, vehicle parking areas. Admin equipment includes desks, chairs, modular furniture, desk/laptop computers, printers, copy and fax machines, etc. Non-admin equipment includes all other mission equipment such as tactical radios, communication antennas, mobilizers, missionized vans, powered vehicles, other rolling vehicles, etc.

An operational imperative is defined as an absolute requirement for that unit/organization/mission to reside on this particular installation.

Unit/ Organization Name (-) string100	Mission/ Function (-) multiple choice	Admin Facility Space Occupied (SF) numeric	Non-admin Facility Space Occupied (SF) numeric	Mission Equipment other than Admin Equip (Yes/No)	Location required by statute, treaty, or operational imperative? (Yes/No)
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USAF Costing

GSU Manpower

USAF #087: GSU - Manpower

IQT Ready

JCSG: Air Force

Function(s): AF ALL

Question: Complete the following table for each Air Force (active or reserve component) Geographically Separated Unit (GSU) /activity subordinate to or assigned to the installation.

Source / Reference: Installation Manpower Office

Amplification: Spell out acronyms for all unit/organization names. "Geographically Separated" means not located within the boundaries of the installation. Identify all GSUs within the installation's chain of command, including those outside the United States. Reserve component includes ANG and AFRC.

GSU/Organization Name (-) string100	UIC (-) numeric	Permanent Party (Full- Time) Officer Manpower Authorizations (#) numeric	Permanent Party (Full- Time) Enlisted Manpower Authorizations (#) numeric	Permanent Party (Full- Time) Civilian Manpower Authorizations (#) numeric	Total Permanent Party Manpower Authorizations (#) numeric	Drill Manpower Authorizations (#) numeric	Total Manpower Authorizations (#) numeric
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USAF Costing

GSU Support Requirements

USAF #088: GSU - Support Requirements

IQT Ready

JCSG: Air Force

Function(s): AF ALL

Question: Complete the following table for each Air Force (active or reserve component) Geographically Separated Unit (GSU) /activity subordinate to or assigned to the installation.

Source / Reference: Installation Manpower Office / GSU Support Function

Amplification: Spell out acronyms for all unit/organization names. "Geographically separated" means not located within the boundaries of the installation. Identify all GSUs within the installation's chain of command, including those outside the United States. Reserve component includes ANG and AFRC. For "Mission/Function" indicate one of the following: Operations, Maintenance, Admin/Mission Support, Communications, Other.

Admin facility space means space that is configured as a basic office environment with desks, chairs, meeting or conference rooms and may have cubicles or closed offices, to include dedicated admin space located within non-admin facilities. Non-admin facility space means space used for other than office purposes: examples include but are not limited to vehicle or communications maintenance, parachute rigging shops, storage facilities, hangars, vehicle parking areas. Admin Equipment includes desks, chairs, modular furniture, desk/laptop computers, printers, copy and fax machines, etc. Non-admin equipment includes tactical radios, communication antennas, mobilizers, missionized vans, powered vehicles, other rolling vehicles, etc.

An operational imperative is defined as an absolute requirement for that unit/organization/mission to reside on this particular installation.

GSU/Organization Name (-) string100	UIC (-) numeric	Mission/Function (-) multiple choice	Admin facility space required (SF) numeric	Non-admin facility space required (SF) numeric	Estimated tons mission equipment (#) numeric	Location required by statute, treaty, or operational imperative? (Yes/No)	Obtains some or all admin support from different base? (Yes/No)	Obtains some or all operations support from different base? (Yes/No)



USAF Costing

Off-Base Support

#USAF 089: Support to Off-Base Activities

IQT Ready

JCSG: Air Force

Function(s): AF ALL

Question: Complete the table below for units or activities not located on your installation to which you provide support under a Host Tenant Support Agreement (HTSA), Memorandum of Agreement (MOA), Interservice Support Agreement (ISSA) or other formal or informal support agreement. Select one or more of the types of support most closely describing the type of support provided.

Source / Reference: HTSAs, MOAs, ISSAs or other agreements maintained by installation logistics plans, contracting, or responsible office.

Amplification: Spell out all acronyms in unit/organization name. Select one or more of the types of support most closely describing the type of support provided.

Unit/Organization Name (-) string100	DoD Activity? (Yes/No) Yes/No	Non-DoD Federal Activity? (Yes/No) Yes/No	Type support provided (-) multiple choice



USAF Costing ARC Support

USAF #091: ARC Support

IQT Ready

JCSG: Air Force

Function(s): AF ALL

Question: For ANG and AFRC installations, complete the following table with requested information for all other DoD installations from which this installation obtains support because of geographic proximity to those location(s).

Source / Reference: HTSAs, MOAs, ISSAs or other agreements maintained by installation logistics plans, contracting, or responsible office.

Amplification: Select the types of support you currently receive. Qualifying support consists of facilities, manpower, or services which currently do not exist at your installation but would have to be created or obtained from another installation if the current source of support were no longer available.

Installation Name Providing Support (-)	Facilities (Yes/No) Yes/No	Manpower (Yes/No) Yes/No	Services (Yes/No) Yes/No	Other (Yes/No) Yes/No
String 50				



COBRA JPAT Authorized Personnel

USAF #128: Air Force Personnel Authorized

IQT Ready

Question: For the installation how many Air Force Officer, Enlisted, Student, and Civilians are authorized each year for FY05 through FY11?

Source / Reference: FY03 Unit manning document as of 30 Sep 03 that defines positions in terms of functions, organization, location, skill, grades, and other characteristics used to control and authorize personnel.

Amplification: 1. Total Officers is the number of officers, including warrant officers and full time reservists, authorized for FY05 through FY11. This entry should NOT include traditional reservists. 2. Total Enlisted is the number of enlisted personnel, including full time reservists, authorized for FY05 through FY11. This entry should NOT include traditional reservists. 3. Total Students is the number of military students authorized for FY05 through FY11. 5. Total Civilians / FTE's is the total number of DoD appropriated/revolving fund funded employees authorized for FY05 through FY11. This number should NOT include contractors or NAF employees. 5. Air Force Only - Click on "NA." Data will be provided by AF/DPM. AF/DPM: include total (officer and enlisted) drill positions in Drill column.

FY	Off Auth (Pers)	Enl Auth (Pers)	Civ Auth (Pers)	Stud Auth (Pers)	Drill Auth (Pers)
FY05					
FY06					
FY07					
FY08					
FY09					
FY10					
FY11					



USAF Costing

DoD Tenant Personnel

USAF #140: Number of Personnel Authorized (non-USAF DoD Tenants) **IQT Ready**

Question: For the non-USAF DoD Tenants on the installation how many Officer, Enlisted, Student, and Civilians are authorized each year for FY05 through FY11?

Source / Reference: FY03 Unit manning document that defines positions in terms of functions, organization, location, skill, grades, and other characteristics used to control and authorize personnel.

Amplification: 1. This number includes all non-USAF DoD tenants (e.g. DLA) including those from other Services, but NOT other government agencies (e.g. NASA, FBI). 2. Total Officers is the number of officers, including warrant officers and full time reservists, authorized for FY05 through FY11. This entry should NOT include traditional reservists. 3. Total Enlisted is the number of enlisted personnel, including full time reservists, authorized for FY05 through FY11. This entry should NOT include traditional reservists. 4. Total Students is the number of military students authorized for FY05 through FY11. 5. Total Civilians / FTE's is the total number of DoD appropriated/revolving fund funded employees authorized for FY05 through FY11. This number should NOT include contractors or NAF employees. 6. **Air Force Only - Installation or servicing Manpower Office to collect/answer. Manpower data as of 30 Sep 03. Provide the manpower information for all non-USAF DoD tenants assigned to the installation.**

FY	Officers Authorized (Pers)	Enlisted Authorized (Pers)	Civilians Authorized (Pers)	Students Authorized (Pers)
FY05				
FY06				
FY07				
FY08				
FY09				
FY10				
FY11				



COBRA JPAT

Sustainment Personnel

USAF #141: Personnel Involved in Sustainment **IQT Ready**

Question: For Officers, Enlisted, and Civilians, how many were authorized to perform sustainment based on the FY03 Unit Manning Document?

Source / Reference: FY03 Unit Manning Document

Amplification: 1. These are personnel authorized to the activity responsible for sustainment functions. 2. Sustainment provides resources for maintenance and repair activities necessary to keep a typical inventory of facilities in good working order over a 50-year service life. It includes regularly scheduled adjustments and inspections, preventive maintenance tasks, and emergency response and service calls for minor repairs. It also includes major repairs or replacement of facility components that are expected to occur periodically throughout the facility life cycle. This work includes regular roof replacement, refinishing wall surfaces, repairing and replacing electrical, heating, and cooling systems, replacing tiling and carpeting, and similar types of work. It does NOT include repairing or replacing non-attached equipment or furniture, or building components that typically last more than 50 years. Sustainment does NOT include restoration, modernization, environmental compliance, historical preservation, or cost related to acts of God, which are funded elsewhere. Other tasks associated with facilities operations, such as custodial services, grass cutting, landscaping, waste disposal, and the provision of central utilities, are also NOT included. 3. Do NOT include contractors. 4. NAVY ONLY - Include activities with the program element of 78N. 5. AIR FORCE ONLY - Include all authorized officer, enlisted and civilian personnel in PEs ***78. 6. **AIR FORCE ONLY - Click on "N/A." Data will be provided and certified by AF/DPM.**

Personnel	Personnel Authorized for Sustainment for FY03 (Pers)
Officer	
Enlisted	
Civilian	



COBRA JPAT BOS

USAF #142: Base Operating Support

IQT Ready

Question: What are the BOS non-payroll obligations for the installation and the number of personnel authorized to this function?

Source / Reference: Activity Comptroller and FY03 Unit Manning Document

Amplification: 1. BOS obligations, not including military or civilian payroll, for FY01, 02, and 03. 2. Include environmental costs for compliance, pollution prevention, and conservation. 3. Include communication costs if they are tracked separately and any BOS service contract costs. 4. Do NOT include additional funding for the war on terror, sustainment costs, family housing costs, or flight operations. 5. AIR FORCE ONLY - Click on "NA." Personnel authorized data will be provided and certified by AF/DPM for the following BOS and Base Support PE's: BOS PE***96F, RPS PE***79F, Communications PE***95F, Family Support PE***20F, Child Development Centers PE***19F, Environmental Conservation PE***53F, Environmental Pollution Prevention PE***54F, Environmental Compliance PE***56F, and Audio Visual PE***90F. BOS Obligations (\$000's) data will be provided by SAF/FMBO using the same PE's.

FY	BOS Obligations (\$1000's)	Officer Personnel Authorized (Pers)	Enlisted Personnel Authorized (Pers)	Civilian Personnel Authorized (Pers)
FY 01				
FY 02				
FY 03				



COBRA JPAT Housing Privatization Schedule

USAF #143: Housing Privatization Schedule

IQT Ready

Question: For your installation, what is the percentage of family housing that will be privatized for FY05 through FY11?

Source / Reference: Activity family housing privatization plan

Amplification: 1. Do NOT include "801/802" leased housing. For AF only – to be answered by AF/ILEH.

Example of how your grid will look

FY	Percentage of Family Housing Privatized (%)
FY05	
FY06	
FY07	
FY08	
FY09	
FY10	
FY11	



USAF Costing

Contractor Facility Office Space

USAF #129: Facility Office Space - Contractor

IQT Ready

JCSG: Air Force

Function(s): AF ALL

Question: For this installation, complete the following table with indicated information:

Source / Reference: Contract Statements of Work or equivalent

Amplification: Supported Organization/Activity means Wing or equivalent organization size or individual tenant. Spell out acronyms. Include all tenant organizations/activities. For example, at Scott AFB, HQ AMC and HQ USTRANSCOM will have separate lines. At Langley AFB, HQ ACC and 1 FW will have separate lines. Contractor Full Time Equivalents is the number of FTEs providing support to the activity. Include only those contract FTEs who are providing support to installation missions and are occupying space owned or leased by or on behalf of the installation. Administrative office space is the total required for the specified number of contractors. Do not include support contractors who do not require administrative space or whose space is otherwise included in an operations or maintenance facility requirement.

Supported Air Force or DoD Organization/Activity (Name or unit designation)	Contractor Full Time Equivalents (FTE)	Administrative Office Space Occupied (SF)

OPR: Installation Host Unit XP or Equivalent



USAF Costing

Contract Termination Liabilities (1 of 2)

USAF #133: (1 Of 2)

IQT Ready

This question captures the cost of terminating energy conservation contracts and any existing termination liability for a utility contract with either a connection charge or non-recurring service charge, e.g., a connection fee or non-recurring service charge may be paid over time when a utility company requires the installation to pay part or all of the cost of new facilities required to serve the base. Enter not applicable "N/A" in all columns if you do not have an ESPC, UESC (include old Demand Side Management (DSM) Agreements) or termination liability for a utility contract. Enter a new record for each ESPC or UESC contractor and each termination liability for a utility contract. Include the cost information for all delivery orders issued to the same contractor in the same record. Includes any old Demand Side Management Agreements with UESC. Include information for gas, electric, water, sewage and wastewater treatment.1. USAF:

- a. Installation Civil Engineer Squadron: ESPC, UESC and utility contract total termination liability costs.
- b. Installation Contracting Office: Official Contract File.
- c. Coordinate with both the Installation Contracting Squadron and Civil Engineer Squadron to provide/validate answers.
- d. Notes:
 1. Enter the name of the contractor or utility company.
 2. Provide the longest number of years remaining on any delivery order for ESPC and UESC. Provide the remaining years for utility contract connection fee or nonrecurring service charge. Begin counting with FY03 as zero – if last payment is FY05, enter "2".
 3. Enter the total termination liability for each contractor or utility and for each fiscal year listed.



USAF Costing

Contract Termination Liabilities

USAF #133 (2of 2)

Contract Type	Name of ESPC or UESC Contractor or Utility Company (1)	Longest number of years remaining on any delivery order (2)	Termination liability on 01 Mar 07 (3)	Termination liability on 01 Mar 08	Termination liability on 01 Mar 09	Termination liability on 01 Mar 10	Termination liability on 01 Mar 11
ESPC Contractor 1							
ESPC Contractor 2							
ESPC Contractor 3							
UESC Contractor							
Utility Electric							
Utility Gas							
Utility Water							
Utility Sewer							



USAF Costing

Utilities Privatization Contract Termination Liabilities

USAF #134

IQT Ready

Enter a new record for each contract. This question captures cost of terminating utilities privatization contracts for the convenience of the government. If you do not have a privatized utility system enter "N/A" for all columns. 1. USAF:

- a. Installation Civil Engineer Squadron: Utilities Privatization Contract.
- b. Installation, Defense Energy Supply Center, 21st CONS, or GSA Contracting Office: Official Contract File.
- c. Coordinate with both the Contracting Officer and Civil Engineer Squadron to provide/validate answers.
- d. Notes:
 - 1. Enter the name of the privatized utility system, e.g., main base electrical distribution system or family housing natural gas distribution systems.
 - 2. Enter the years remaining on the contract. Begin counting with FY03 as zero - if last payment is FY05, enter "2".
 - 3. Enter the cost to terminate the contract for the convenience of the government for each fiscal year. If your contract does not have a termination schedule included, estimate the worst-case scenario by adding the annual cost of the contract for all of the years remaining on the contract.

Name of Utility System (1)	Years remaining on the contract (2)	Estimated Cost to terminate contract on 01 Mar 2007? (3)	Estimated Cost to terminate contract on 01 Mar 2008?	Estimated Cost to terminate contract on 01 Mar 2009?	Estimated Cost to terminate contract on 01 Mar 2010?	Estimated Cost to terminate contract on 01 Mar 2011?



USAF Costing

801 Housing Termination Liabilities

USAF #135

IQT Ready

- This question captures cost of terminating 801-Leased Housing contracts for the convenience of the government. Include a brief description of any unique contract requirements, e.g., some contracts have specific language for land use after the expiration of the lease to include potential costs and savings.
 - 1. USAF:
 - a. Installation Civil Engineer Squadron: 801-Leased Housing Contract.
 - b. Installation Contracting Office: Official Contract File.
 - c. Coordinate with both the Installation Contracting Squadron and Civil Engineer Squadron to provide/validate answers.
 - d. Notes:
 - 1. If the installation does not have 801-leased housing enter "N/A" in all columns.
 - 2. Enter the name of the 801-leased housing area name, e.g., Sunnyside Housing, main base, etc.
 - 3. Enter the date that lease expires.
 - 4. Enter the cost to terminate the lease for the convenience of the government for each fiscal year. If your contract does not have a termination schedule included, estimate the worst-case scenario by adding the annual cost of the contract for all of the years remaining on the contract.
 - 5. Describe any unique contract requirements for the use of the land or properties after the initial performance period, i.e., access to the land, option to demolish structures, option to continue to rent the properties and reimburse the government, etc. Enter the date that any land use options expire. Include any economic impact for both parties.

Name Housing Area (2)	When does the lease expire? (3)	Estimated Cost to terminate lease on 01 Mar 2007? (4)	Estimated Cost to terminate lease on 01 Mar 2008?	Estimated Cost to terminate lease on 01 Mar 2009?	Estimated Cost to terminate lease on 01 Mar 2010?	Estimated Cost to terminate lease on 01 Mar 2011?	Describe any unique contract requirements after the lease expires. (5)



COBRA JPAT

Cost and Use of Gov't Family Housing

USAF #137: Cost and Utilization of Government Family Housing

IQT Ready

Question: For this installation, what were the family housing obligations for FY03 and what was the family housing utilization rate on 30 September 2003?

Source / Reference: CBAS.

Amplification: 1. Include military families that live in government family housing including "801/802" leased housing. 2. Do NOT include those families who receive BAH and those who live in privatized housing. Include only family housing operations and maintenance (O&M) obligations. Do NOT include recapitalization obligations.

FY	Accompanied Service Members Living in Family Housing (Pers)	Officer Housing Units Vacant (FA)	Enlisted Housing Units Vacant (FA)	Family Housing Expenditures (\$)
FY03				

OPR: AF/ILEH Installation or servicing Housing Office



COBRA JPAT

Surface Motor Freight

USAF #138: Surface Motor Freight Costs

IQT Ready

JCSG: Army

Index: COBRA

Sub Group: COBRA

Question: What was the average cost of surface freight movement from the installation for FY03?

Source / Reference: Base transportation office

Amplification: 1. Surface motor freight only. Do NOT include rail. 2. If you are co-located with other activities and utilize a common transportation office, ensure that all of the activities serviced by this office utilize the same rate. 3. Enter the Department of Defense Activity Code (DoDAC) of the transportation office that provided the data. 4. AIR FORCE ONLY - Determine your cost per ton-mile by executing the following steps:

- (1) Extract total number of full truckload shipments for the period FY 2003 from the existing CMOS database.
- (2) Record the total weight and mileage for each individual shipment from commercial bills of lading information
- (3) Extract the correlating total actual shipping cost for all these shipments from FY 2003 Powertrack billing statements
- (4) Utilize the following formula to determine cost per ton-mile:

(individual shipment mileage) X (individual shipment weight) = ton mile per shipment
 (total number of all shipments) X (ton mile per shipment) = total ton miles
 (total cost of all shipments) / (total ton miles) = cost per ton-mile

FY	Average Cost of Surface Motor Freight. (\$/ton/mile)	Transportation office DoDAC
FY03		

OPR: AF/ILG; Installation or servicing Transportation Office



Agenda

14 May 04

0830-0840	Opening Remarks	MG Heckman
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Headquarters U.S. Air Force

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U.S. AIR FORCE

Data Call #2 HAF-level Answers

SAF/IEBB



Overview

- Question Summary – HAF ownership
- WIDGET Structure
- Data Call #2 Timeline
- Post Population Summary



Data Call 2 Question Summary

QUESTION BREAKOUT

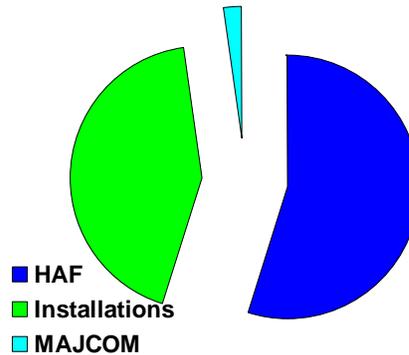
■ 95 Data Call 2 Questions Total

■ HAF	52
■ Installations	41
■ MAJCOM	2
	<u>95</u>

■ Total includes:

- JPAT 7
- Criteria 4
- COBRA

■ Does Not Include 5 EDT

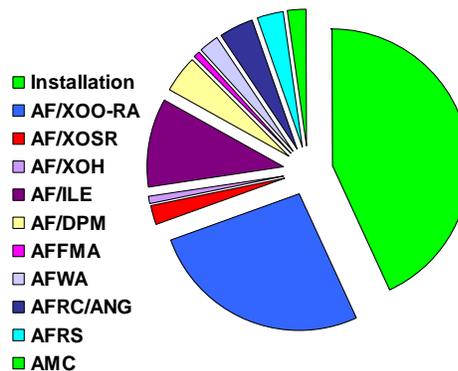


Data Call 2 Question Summary

QUESTION BREAKOUT

■ Total Includes

■ Installation	41
■ AF/XOO-RA	25
■ AF/XOSR	2
■ AF/XOH	1
■ AF/ILE	10
■ AF/DPM	4
■ AFFMA	1
■ AFWA	2
■ AFRC/ANG	4
■ AFRS	3
■ AMC	2
	<u>95</u>





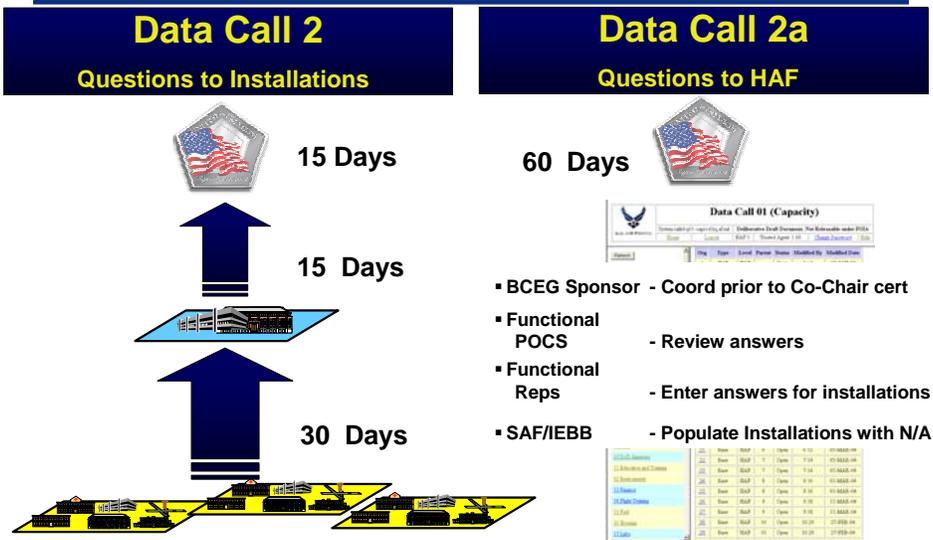
WIDGET Structure

- **Highly structured design build**
 - Supports consistent, reliable, auditable process
 - In lock-step with the AF ICP
 - Limited flexibility
 - Upward progress only – changes made at higher level
 - *New mod to allow MAJCOM / HAF coord
- **Installation-centric**
 - Data must be populated for all installations one by one

Item	Item ID	Item Name	Item Status	Item Date
1	MAJCOM	MAJCOM	Open	05/24/04
2	MAJCOM	MAJCOM	Open	05/24/04
3	MAJCOM	MAJCOM	Open	05/24/04
4	MAJCOM	MAJCOM	Open	05/24/04
5	MAJCOM	MAJCOM	Open	05/24/04
6	MAJCOM	MAJCOM	Open	05/24/04
7	MAJCOM	MAJCOM	Open	05/24/04
8	MAJCOM	MAJCOM	Open	05/24/04
9	MAJCOM	MAJCOM	Open	05/24/04
10	MAJCOM	MAJCOM	Open	05/24/04
11	MAJCOM	MAJCOM	Open	05/24/04
12	MAJCOM	MAJCOM	Open	05/24/04
13	MAJCOM	MAJCOM	Open	05/24/04
14	MAJCOM	MAJCOM	Open	05/24/04
15	MAJCOM	MAJCOM	Open	05/24/04
16	MAJCOM	MAJCOM	Open	05/24/04
17	MAJCOM	MAJCOM	Open	05/24/04
18	MAJCOM	MAJCOM	Open	05/24/04
19	MAJCOM	MAJCOM	Open	05/24/04
20	MAJCOM	MAJCOM	Open	05/24/04
21	MAJCOM	MAJCOM	Open	05/24/04
22	MAJCOM	MAJCOM	Open	05/24/04
23	MAJCOM	MAJCOM	Open	05/24/04
24	MAJCOM	MAJCOM	Open	05/24/04
25	MAJCOM	MAJCOM	Open	05/24/04
26	MAJCOM	MAJCOM	Open	05/24/04
27	MAJCOM	MAJCOM	Open	05/24/04
28	MAJCOM	MAJCOM	Open	05/24/04
29	MAJCOM	MAJCOM	Open	05/24/04
30	MAJCOM	MAJCOM	Open	05/24/04



Data Call 2 Timeline



Item	Item ID	Item Name	Item Status	Item Date
1	MAJCOM	MAJCOM	Open	05/24/04
2	MAJCOM	MAJCOM	Open	05/24/04
3	MAJCOM	MAJCOM	Open	05/24/04
4	MAJCOM	MAJCOM	Open	05/24/04
5	MAJCOM	MAJCOM	Open	05/24/04
6	MAJCOM	MAJCOM	Open	05/24/04
7	MAJCOM	MAJCOM	Open	05/24/04
8	MAJCOM	MAJCOM	Open	05/24/04
9	MAJCOM	MAJCOM	Open	05/24/04
10	MAJCOM	MAJCOM	Open	05/24/04
11	MAJCOM	MAJCOM	Open	05/24/04
12	MAJCOM	MAJCOM	Open	05/24/04
13	MAJCOM	MAJCOM	Open	05/24/04
14	MAJCOM	MAJCOM	Open	05/24/04
15	MAJCOM	MAJCOM	Open	05/24/04
16	MAJCOM	MAJCOM	Open	05/24/04
17	MAJCOM	MAJCOM	Open	05/24/04
18	MAJCOM	MAJCOM	Open	05/24/04
19	MAJCOM	MAJCOM	Open	05/24/04
20	MAJCOM	MAJCOM	Open	05/24/04
21	MAJCOM	MAJCOM	Open	05/24/04
22	MAJCOM	MAJCOM	Open	05/24/04
23	MAJCOM	MAJCOM	Open	05/24/04
24	MAJCOM	MAJCOM	Open	05/24/04
25	MAJCOM	MAJCOM	Open	05/24/04
26	MAJCOM	MAJCOM	Open	05/24/04
27	MAJCOM	MAJCOM	Open	05/24/04
28	MAJCOM	MAJCOM	Open	05/24/04
29	MAJCOM	MAJCOM	Open	05/24/04
30	MAJCOM	MAJCOM	Open	05/24/04

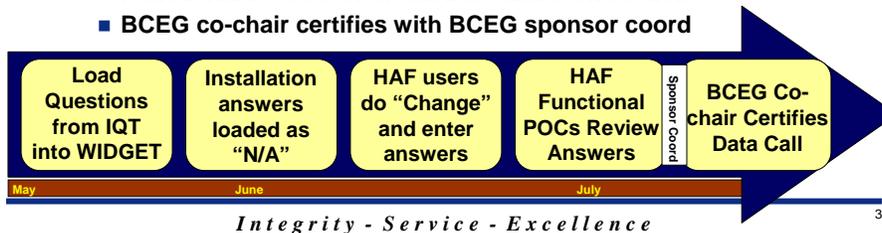


Data Call 2 HAF Post-population

■ HAF Post-population process:

- Questions loaded into WIDGET as “To be answered by HAF” as a **separate data call** (Data Call 2a)
- Installation answers **populated as N/As**
- Once questionnaire is “HAF open,” **HAF OPRs** enter prepared **answers directly into WIDGET**

- Certification steps:
 - HAF Reviewers enter data
 - Functional POCs review answers and lock sections
 - BCEG co-chair certifies with BCEG sponsor coord



Data Call 2 DST

HAF Functional DST Review of JCSG Questions

Supply and Storage	Technical	HQ Spt Admin
Education and Training	Medical	Industrial

Ready for coordination / release?

Open Issues?

- Wording
- Format
- Amplification
- Target Group
- Other



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Joint Cross Service Group

HAF Review OPRs

	AQ (AFP EO- CM)	IEB	IEI	IEE	ILP	DPX	FMC	NGB /CF	RE	XO	AA	TE	SG
Ind		X		X	X	X							
S/S		X		X	X								X
Tech	X	X			X	X	X			X		X	X
HSA		X	X	X	X	X	X	X	X	X	X		
Med		X		X									X
E&T		X		X		X		X	X	X		X	X
Intel		X								X			

X = OPR



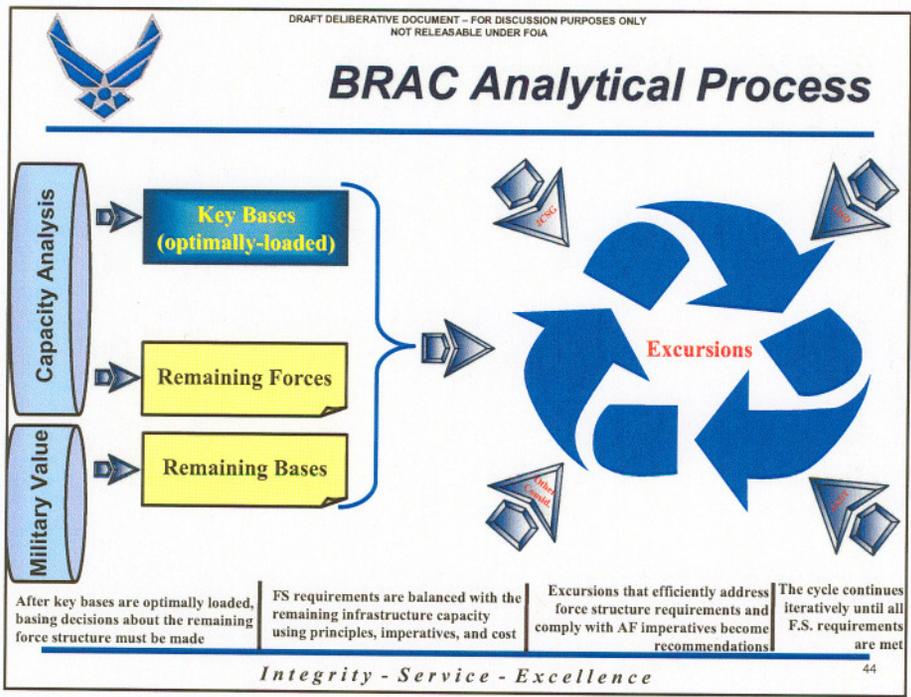
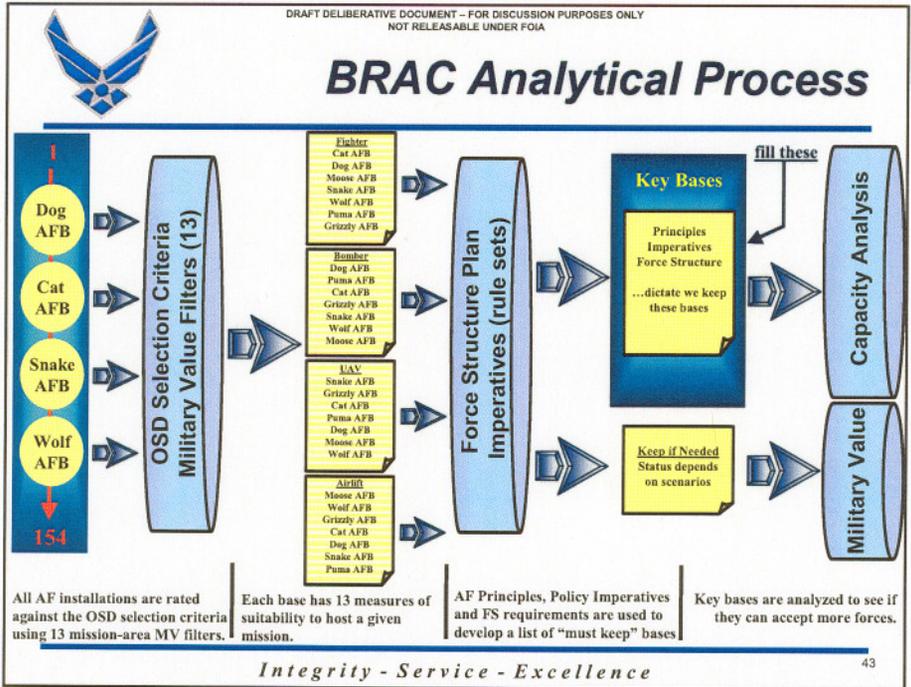
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45

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Filter Building Quick First Look



[Redacted]
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Briefing is UNCLASSIFIED



Purpose

- (Briefly) review the analytical framework
- Initial look at filters
- Some early analysis
 - Breadth and depth
 - Commonality
 - Coverage (data gaps)—Working
- Topics to consider

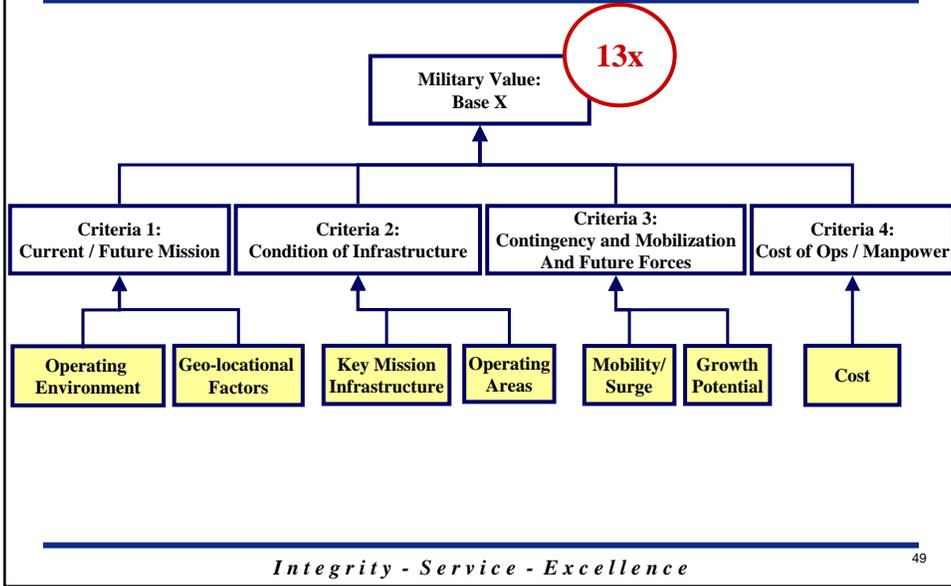


Weights and Questions A Modified 8 Step Program

- ✓ ■ Step 1: Review / approve questions
- ✓ ■ Step 2: Map approved questions to criteria
- ✓ ■ Step 3: Create attribute bins within the criteria
- ✓ ■ Step 4: Weight the criteria
- Step 5: Review / approve filters (questions and weight)
- Step 6: Approve metrics
- Step 7: Sensitivity analysis
- Step 8: Lock weights



Analytical Hierarchy Attributes



Example Filter

SOF/Helo/Attack

Questions	Wts	SME	Att Wt	Criteria	Wt
1	20	Operating Environment			
2	20	Operating Environment			
6	20	Operating Environment			
7	20	Operating Environment			
8	20	Operating Environment			
	100				
12	25	Geo-locational Factors		1: Current / Future Mission	25%
13	25	Geo-locational Factors			
14	25	Geo-locational Factors			
15	25	Geo-locational Factors			
	100				
22	25	Key Mission Infrastructure		2: Condition of Infrastructure	25%
23	25	Key Mission Infrastructure			
26	25	Key Mission Infrastructure			
29	25	Key Mission Infrastructure			
	100				
30	25	Operating Areas			
31	25	Operating Areas			
32	25	Operating Areas			
37	25	Operating Areas			
	100				
38	20	Mobility / Surge		3: Contingency, Mobilization, and Future Forces	25%
39	20	Mobility / Surge			
40	20	Mobility / Surge			
41	20	Mobility / Surge			
42	20	Mobility / Surge			
	100				
43	25	Growth Potential			
45	25	Growth Potential			
46	25	Growth Potential			
50	25	Growth Potential			
	100				
51	20	Cost Factors		4: Cost of Ops and Manpower Implications	25%
52	20	Cost Factors			
53	20	Cost Factors			
54	20	Cost Factors			
55	20	Cost Factors			
	100				

The table includes a vertical green line separating the 'SME' column from the 'Criteria' column. A red circle labeled **BCEG** highlights the 'Criteria' column. A blue circle highlights the 'SME' column. A red arrow points from the 'BCEG' circle to the 'Criteria' column. A blue arrow points from the 'SME' circle to the 'SME' column.

At the bottom of the slide, the text *Integrity - Service - Excellence* and the number 50 are displayed.



Example Filter

Questions	Wts	Attribute
1	20	Operating Environment
2	20	Operating Environment
6	20	Operating Environment
7	20	Operating Environment
8	20	Operating Environment
100		
12	25	Geo-locational Factors
13	25	Geo-locational Factors
14	25	Geo-locational Factors
15	25	Geo-locational Factors
100		
22	25	Key Mission Infrastructure
23	25	Key Mission Infrastructure
26	25	Key Mission Infrastructure
29	25	Key Mission Infrastructure
100		
30	25	Operating Areas
31	25	Operating Areas
32	25	Operating Areas
37	25	Operating Areas
100		
38	20	Mobility / Surge
39	20	Mobility / Surge
40	20	Mobility / Surge
41	20	Mobility / Surge
42	20	Mobility / Surge
100		
43	25	Growth Potential
45	25	Growth Potential
46	25	Growth Potential
50	25	Growth Potential
100		
51	20	Cost Factors
52	20	Cost Factors
53	20	Cost Factors
54	20	Cost Factors
55	20	Cost Factors
100		



Filter Review Commonality

Filter Comparison		% Common Questions
Fighter	UAV	90.5%
Fighter	Bomber	85.7%
ABL	Tanker/C2ISR	50.0%
Tanker/C2ISR	Airlift (Intra)	71.9%
Airlift (Inter)	Airlift (Intra)	90.6%

- Extent to which some filters selected the same questions
- Combine very similar filters?
 - It depends on the significance of the questions which represent the difference
- Does not address difference in metrics
 - Example: All the airplane filters will select the runway questions, but set different values and weights for the metrics





Topics to Consider

- Filters are meant to provide an indication of an installation's suitability to host a certain mission area
- As such they are “receiver” filters
- Who might receive the ICBM or space launch mission?

- May be able to combine big airlift with tanker/C2ISR
- May be able to combine big and little airlift



Way Ahead

- | | |
|--|----------|
| ■ Build into analytical tool | May-Jun |
| ■ Weight criteria and attributes (provisionally) | Jun |
| ■ Filter recommendations (combine/expand) | mid-Jun |
| ■ Develop metrics | May-Jun |
| ■ Approve metrics | Jul |
| ■ Sensitivity analysis | Jul-Aug |
| ■ Lock weights | late Aug |



Questions?



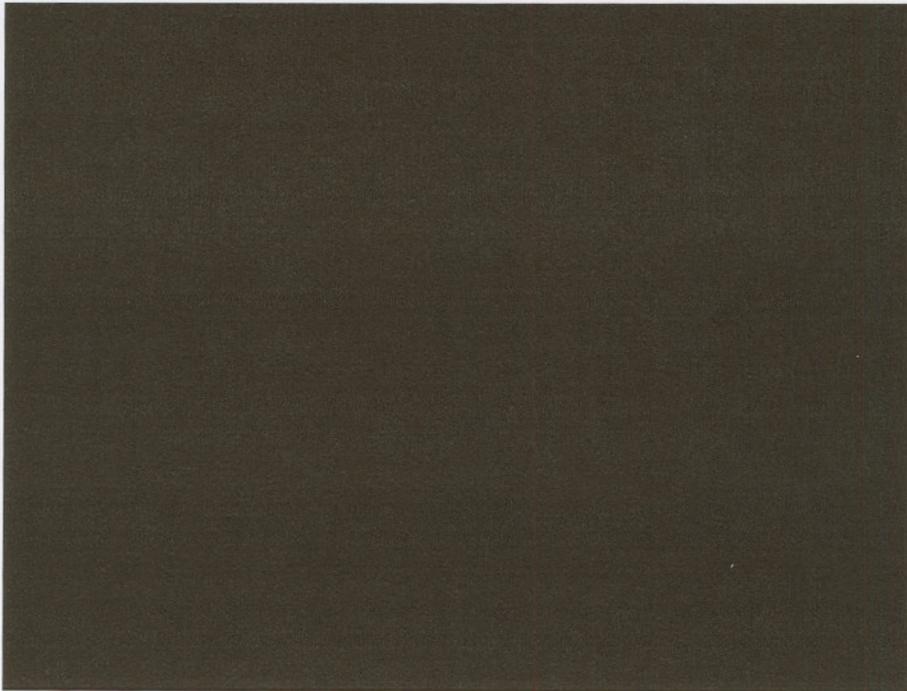
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Filter Review Commonality

<u>UAV / UCAV</u>	<u>Fighter</u>
1	1
	49
51	



} How important are these two?

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Agile Combat Support Filter Development



U.S. AIR FORCE



The Task: Do We Need an ACS Filter?

- Develop an ACS “filter” for use during military value analysis
- End Result: Assigning an order of merit to bases with regard to how they contribute to the Air Force’s Agile Combat Support capabilities



What’s ACS?

- From AFDD 1:

“Agile combat support (ACS) is the timely concentration, employment, and sustainment of US military power anywhere—at our initiative, speed, and tempo—that our adversaries cannot match.”

- From AFDD 1-1, Annex F:

“..the result of processes which create, sustain, and protect all air and space capabilities so they’re able to accomplish mission objectives across the spectrum of military operations”



ACS Areas

- **Logistics Readiness**
 - **Maintenance**
 - **Communications**
 - **Services**
 - **Postal**
 - **Munitions**
 - **Civil Engineer**
- **Contracting**
 - **Acquisition**
 - **Science and Technology**
- **Chaplain**
 - **JA**
 - **Health Services**
 - **Airfield Operations**
 - **OSI**
 - **Historian**
 - **Safety**
 - **Security Forces**
 - **Public Affairs**
 - **Manpower**
 - **Personnel**
 - **Financial Management/Comptroller**

*Red denotes areas with base-unique capabilities to be included in filter



ACS Attributes

- **Create the Force (Education and Training)**
 - **Recruit/Basic Training**
 - **Specialized Training Sites (Silver Flag/Eagle Flag)**
 - **Non-Privatized Utilities and other key infrastructure assets**
- **Protect the Force (AT/FP Vulnerabilities)**
- **Prepare and Sustain the Force**
 - **Mobilization/Surge Infrastructure**
 - **Specialized Munitions Storage**
 - **Communications Network**



Potential Questions For ACS Filter

<u>Attribute</u>	<u>Question #</u>	<u>Question</u>
Create Force	Proposed question	Identify specialized Engineering and Services training sites (Silver Flags/Eagle Flag)
	DoD 28.11/ (proposed) USAF 134	Identification of non-privatized utilities, runways, barriers, hydrant fueling systems and power gen plants
	Proposed question	Identification of installations that provide accession training (BMTS, OTS, and USAFA)
Protect Force	Proposed question	Anti-terrorist/Force Protection vulnerabilities associated with geographic locations, on/off-base infrastructure



Potential Questions For ACS Filter

<u>Attribute</u>	<u>Question #</u>	<u>Question</u>
Prepare/Sustain Force	7	Does the installation possess a currently certified Weapons Storage Area?
	32	If the installation has ramp space sited for explosives, list the number of explosives-licensed parking spots by MDS
	33(34)	What is the maximum explosive capacity for the munitions storage areas, in pounds, without (with) waivers, by hazard classification?
	16	What is the available growth capacity of the installation's data networks as they currently exist today?
	12	If the installation has in-ground hydrant refueling points, how many does the installation have, by class, and what is the spacing in feet?
	31	What is the current maximum and sustained jet fuel dispensing rate capability?
	10	What is the installation's parking MOG for C-17s using surveyed/approved transient parking ramps? For C-5s?
	11	What is the total amount of aircraft ramp space on the installation in square yards?
	13	How many aircraft maintenance hangars with access to the airfield ramp does the installation have? Of these, how many F-15 sized fighter aircraft (61' long x 45' wingspan x 19' high) can fit in each hangar without modification?
	17	For each active runway on the installation, list: Runway designator (first end); Runway designator (second end); Length; Width; does airfield have parallel runways?



Backup



Other Areas Impacting ACS

- **Education & Training JCSG excluded the following**
 - **Recruit/Basic Training**
 - **OTS**
 - **SOS (Junior Officer PME)**
 - **Enlisted Leadership Programs**

- **May need to write questions/filters to cover these areas**