



OFFICE OF THE ASSISTANT SECRETARY

OCT 4 2004

MEMORANDUM FOR RECORD

SUBJECT: Minutes of Air Force Base Closure Executive Group (AF/BCEG) Mtg, 21 Sep 2004.

Mr Pease called the meeting to order at 0830, the Pentagon, Room 5C279. The meeting was categorized as deliberative. Attendance is at Atch 1. Mr Pease reviewed the JCSG and BCEG schedules (Slides 3-5). L updated the data calls (Slide 6). Mr Pease reviewed the Process and ISG Lexicon (Slides 8-9). The BCEG reviewed AF Proposals previously approved (Slide 10). led the BCEG through a re-visit of AF Proposals (Slide 11).

Following discussion the BCEG approved AF Proposals as follows:

- SOF/CSAR – Slide 12
- Tankers – Slide 13
- UAV/UCAS – Slide 14
- Geographic Co-location – Slide 15

riefed AF Proposals to JCSGs (Summary Slide 17). Following deliberation the BCEG approved AF Proposals to JCSGs as follows:

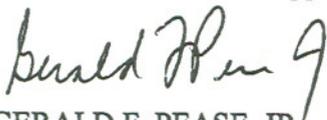
- JCSG: F-35 Initial Training Location - Slide 18
- JCSG: Basic Helicopter Training - Slide 19
- JCSG: Air armament RD&A Joint Center - Slide 20
- JCSG: EW RDAT&E Joint Center - Slide 21
- JCSG: C4ISR RDAT&E Joint Center - Slide 22

also offered the BCEG a preview of the JCSG Proposal Update to SAF/IE (Slides 24-37). The meeting concluded at 1200. The next BCEG meeting is scheduled for September 23, 2004 at 0830 in Pentagon Room 5C279.

SAF/GCN  
BCEG Recorder

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The minutes above are approved.



GERALD F. PEASE, JR.  
SAF/IEB  
Co-Chairman



GARY HECKMAN, Maj Gen, USAF  
AF/XP (BRAC)  
Co-Chairman

Attachments:  
As Stated

Base Closure Executive Group Attendance

Date: 21 Sep 04

Chairs

- Mr. Fred Pease
- Maj Gen Gary Heckman

\*\*Voting members are underlined

Primary Members

Alternate Members

Representatives

- |  |  |                                |
|--|--|--------------------------------|
| <input checked="" type="checkbox"/> <u>BG William Holland</u>    | <input type="checkbox"/> <u>Brig Gen Mike Lynch</u>      | <input type="checkbox"/> _____ |
| <input checked="" type="checkbox"/> <u>Brig Gen Hanferd Moen</u> | <input type="checkbox"/> <u>Brig Gen Ethridge</u>        | <input type="checkbox"/> _____ |
| <input checked="" type="checkbox"/> <u>Brig Gen Tony Haynes</u>  | <input type="checkbox"/> <u>BG Butler</u>                | <input type="checkbox"/> _____ |
| <input checked="" type="checkbox"/> <u>Mr. Fred Kuhn</u>         | <input type="checkbox"/> Col Karen Kohlhaas              | <input type="checkbox"/> _____ |
| <input checked="" type="checkbox"/> <u>Ms Kathy Ferguson</u>     | <input type="checkbox"/> <u>Ms Cathy Sparks</u>          | <input type="checkbox"/> _____ |
| <input checked="" type="checkbox"/> Mr. Matt Mleziva             | <input type="checkbox"/> _____                           | <input type="checkbox"/> _____ |
| <input checked="" type="checkbox"/> _____                        | <input checked="" type="checkbox"/> _____                | <input type="checkbox"/> _____ |
| <input checked="" type="checkbox"/> Mr. Jay Jordan               | <input type="checkbox"/> _____                           | <input type="checkbox"/> _____ |
| <input type="checkbox"/> Mr. William Kelly                       | <input checked="" type="checkbox"/> Brig Gen William Ard | <input type="checkbox"/> _____ |
| <input type="checkbox"/> Ms. Maureen Koetz                       | <input checked="" type="checkbox"/> _____                | <input type="checkbox"/> _____ |

\* Temporary appointment

Others

- \_\_\_\_\_
- \_\_\_\_\_
- \_\_\_\_\_
- \_\_\_\_\_
- \_\_\_\_\_
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- \_\_\_\_\_

# Headquarters U.S. Air Force

*Integrity - Service - Excellence*

## BCEG



21 Sep 04

U.S. AIR FORCE



## Agenda 21 Sep 04

0830-0900 **Opening Business** Co-chairs

*Calendar*  
*Data Calls*  
*Action Items*

0900-1000 **AF Proposals**

*-- Break --*

1015-1100 **AF Proposals (JCSG)**

1100-1145 **JCSG: AF Principal's Recap**

*-- Break --*

1200-1300 **AF Principles and Imperatives**





# BCEG Schedule Oct 04-Jan 05

Oct BCEG Meetings						
Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
					1	2
		Initial MCI Runs			ISG 1	1
					1030-1200	
3	4	5	6	7	8	9
		BCEG: Review Initial MCI Output			ISG 8	
					1030-1200	
10	11	12	13	14	15	16
	Columbus Day	BCEG: Scenarios			ISG 15	
					1030-1200	
17	18	19	20	21	22	23
		BCEG: JCSG cross-checks			ISG 22	
					1030-1200	
24/31	25	26	27	28	29	30
		BCEG: Scenarios			ISG 29	
					1030-1200	

Nov BCEG Meetings						
Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
		1	2	3	4	5
		BCEG: Candidate recommendations			ISG 030-1200	6
					030-1200	
7	8	9	10	11	12	13
				Veteran's	ISG 12	
		JCSG Updates			030-1200	
					030-1200	
		BCEG / JCSG Reconciliations			ISG 19	20
					030-1200	
		21	22	23	24	25
		BCEG / JCSG Reconciliations			Thanks	26
					030-1200	27
28	29	30				

Dec BCEG Meetings						
Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
			1	2	3	4
		BCEG: Candidate recommendations			ISG 10	
					1030-1200	
5	6	7	8	9	10	11
		BCEG: Candidate recommendations			ISG 17	
					1030-1200	
12	13	14	15	16	17	18
			AF Rec's Complete		ISG 17	
					1030-1200	
19	20	21	22	23	24	25
					Christmas	
26	27	28	29	30	31	

Jan BCEG Meetings						
Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
						1
						New Year's
2	3	4	5	6	7	8
					ISG ?	
9	10	11	12	13	14	15
					ISG ?	
16	17	18	19	20	21	22
					ISG ?	
23	24	25	26	27	28	29
					ISG ?	

As of: 1 Sep 04



# Data Calls (as of 20 Sep)

- All Data Calls at HAF-level
  - 17,882 approval actions remaining; status by 2-Ltr
    - IL (includes SG) 9,899
    - XO 4,407
    - AQ 1,108
    - DP 884
    - FM 320
  - 66% complete
  - Approx 500 corrections from audit (DCs 2-11)
  
- DC #1 RFC: 7 left over 4 questions
  - XO: 2 question ALL bases (41,000 data entries)
  - IL: 3 questions 5 bases



## Agenda 21 Sep 04

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0900-1000 **AF Proposals**

-- Break --

1015-1100 **AF Proposals (JCSG)**

1100-1145 **JCSG: AF Principal's Recap**

-- Break --

1200-1300 **AF Principles and Imperatives**

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## Process Review: ISG Lexicon

- 
- **Idea:** Concepts for stationing and supporting forces (or functions) that lack the specificity of a proposal or scenario
  - **Proposal:** A specific description of a potential closure or realignment action that has not been declared a 'scenario' by the service's deliberative body (BCEG)
    - Normally includes detail on transfer of units, missions, and/or work activity and locations
  - **Scenario:** A proposal that has been declared for formal analysis (i.e. COBRA) by the service's deliberative body (BCEG)
  - **Candidate recommendation:** A scenario recommended (by the ISG or service) to the IEC for SecDef approval
  - **Recommendation:** SecDef-approved and forwarded recommendations for the BRAC commission

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## Process Review: Service Context



- **Ideas**  are approved concepts which can develop into  **Proposals**
- **Proposals**  (approved by the BCEG) are referred to IEB / scenario teams
  - IEB / scenario teams report back to the BCEG with potential  **Scenarios**
- BCEG picks which potential  **Scenarios**  warrant formal analysis
- Scenario teams conduct formal analysis and brief the BCEG
- BCEG-approved  **Scenarios**  may become  **Candidate Recommendations**
- **Candidate Recommendations**  are submitted to IEC (info to ISG)
  - AF target: 15 Dec 04



## AF Proposals Approved

Short Title	Proposal
<u>Proposals based on AF Principles or Imperatives</u>	
Access to Space	Determine those specific installations that must be retained to ensure access to space launch through all inclinations
POTUS Support	Determine AF installation(s) best suited to support POTUS, SAM, foreign dignitary visits, and Continuity of Operations capabilities
Homeland Defense	Determine airfields and installations sufficient to support air sovereignty/air defense mission
Legacy Fleet Consolidation	Consider realigning / consolidating current (B-52 / B-1 / A-10 / F-16 / F-15) force structure at as few locations as practicable
<u>Proposals based on MCIs</u>	
Fighters	Base fighters at the optimum number of installations based on MCI rating and theoretical capacity
Bombers	Base bombers at the optimum number of installations based on MCI rating and theoretical capacity
C2ISR	Base C2ISR assets at the optimum number of installations based on MCI rating and theoretical capacity
Airlift	Base airlifters at the optimum number of installations based on MCI rating and theoretical capacity
Space Ops	Base space ops assets at the optimum number of installations based on MCI rating and theoretical capacity



# AF Proposals Re-visit

Short Title	Proposal
<u>Proposals based on MCIs</u>	
SOF / CSAR	Base SOF/CSAR at the optimum number of installations based on MCI rating and theoretical capacity
Tankers	Base tankers at the optimum number of installations based on MCI rating and theoretical capacity
UAV / UCAV	Base UAV / UCAV assets at the optimum number of installations based on MCI rating and theoretical capacity
<u>Other</u>	
Geographic Consolidation	Analyze consolidating Total Force presence among multiple installations when locations are within ? proximity of each other



# AF Proposals MCI: SOF/CSAR

<p style="text-align: center;">Drivers/Assumptions</p> <ul style="list-style-type: none"> <li>■ Principles: <ul style="list-style-type: none"> <li>- Primary determinant – MCI rating</li> <li>- Consolidate SOF assets</li> <li>- Consolidate CSAR assets</li> <li>- Consolidate A-10 assets</li> </ul> </li> </ul>	<p style="text-align: center;">Scenario Proposal</p> <ul style="list-style-type: none"> <li>■ Base SOF and CSAR and A-10 assets at the optimum number of installations based on MCI rating and theoretical capacity.</li> </ul>
<p style="text-align: center;">Justification/Impact</p> <ul style="list-style-type: none"> <li>■ Leverage common support requirements</li> </ul>	<p style="text-align: center;">Potential Conflicts</p> <ul style="list-style-type: none"> <li>■ MCI rating may be overcome by need for geographic specificity – Joint training ops</li> <li>■ Co-locate FTUs and operational units ?</li> <li>■ Consolidate legacy force structure (A-10s)</li> </ul>



## AF Proposals MCI: Tankers

<p style="text-align: center;">Drivers/Assumptions</p> <ul style="list-style-type: none"> <li>■ <b>Principles:</b> <ul style="list-style-type: none"> <li>- Primary determinant – MCI rating</li> <li>- Optimize squadron size at 16 PAA (KC-135s)/12 or 15 PAA (KC-10)</li> </ul> </li> <li>■ <b>Must maintain proximity to deployment routes</b></li> </ul>	<p style="text-align: center;">Scenario Proposal</p> <ul style="list-style-type: none"> <li>■ <b>Base at the optimum number of installations based on MCI rating and theoretical capacity.</b></li> </ul>
<p style="text-align: center;">Justification/Impact</p> <ul style="list-style-type: none"> <li>■ <b>Leverage common support requirements</b></li> <li>■ <b>Support of Homeland Defense</b></li> </ul>	<p style="text-align: center;">Potential Conflicts</p> <ul style="list-style-type: none"> <li>■ <b>Competition among MCIs for the same bases</b></li> </ul>



## AF Proposals MCI: UAV / UCAS

<p style="text-align: center;">Drivers/Assumptions</p> <ul style="list-style-type: none"> <li>■ <b>Principles:</b> <ul style="list-style-type: none"> <li>- Primary determinant – MCI rating</li> <li>- Consolidate similar UAV/UCAS assets</li> </ul> </li> <li>■ <b>Preserve capacity required for post-2011 (UAV/UCAS) force structure</b></li> </ul>	<p style="text-align: center;">Scenario Proposal</p> <ul style="list-style-type: none"> <li>■ <b>Base UAV/UCAS assets at the optimum number of installations based on MCI rating and theoretical capacity.</b></li> </ul>
<p style="text-align: center;">Justification/Impact</p> <ul style="list-style-type: none"> <li>■ <b>Leverage common support requirements</b> <ul style="list-style-type: none"> <li>■ <b>Including access to required electromagnetic bandwidth</b></li> </ul> </li> </ul>	<p style="text-align: center;">Potential Conflicts</p> <ul style="list-style-type: none"> <li>■ <b>MCI rating may be overcome by need for geographic specificity – Joint training ops</b></li> <li>■ <b>High dependence on restricted airspace and priorities</b></li> </ul>



## AF Proposal Geographic Co-location

<p>Drivers/Assumptions</p> <ul style="list-style-type: none"> <li>Principles:           <ul style="list-style-type: none"> <li>Primary determinant - Maintain/Place ARC units to meet the requirements of the Air Force at locations that meet the demographic and mission requirements unique to the ARC.</li> </ul> </li> </ul>	<p>Scenario Proposal</p> <ul style="list-style-type: none"> <li>Consider co-locating Total Force presence among multiple installations when locations are within proximity of each other.</li> </ul>
<p>Justification/Impact</p> <ul style="list-style-type: none"> <li>Optimize Total Force by co-locating capabilities and support</li> </ul>	<p>Potential Conflicts</p> <ul style="list-style-type: none"> <li>ARC to Active mix</li> <li>MDS compatibility</li> <li>State borders</li> <li>Title 10 / Title 32</li> </ul>



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0900-1000	<b>AF Proposals</b>	
<p>-- Break --</p>		
1015-1100	<b>AF Proposals (JCSG)</b>	
1100-1145	<b>JCSG: AF Principal's Recap</b>	
<p>-- Break --</p>		
1200-1300	<b>AF Principles and Imperatives</b>	



# Proposals AF to JCSGs

Short Title	Proposal
<a href="#">AF Proposals (suggested to JCSGs)</a>	
F-35 Initial Training Location	Consider, as a minimum, Luke AFB, Eglin AFB, Davis-Monthan AFB, NAS Whidbey Island, MCAS Yuma, NAS El Centro, and NAS Ft Worth for F-35 initial training
Basic Helicopter Training	Consolidate DoD basic helicopter training under the Army
Air Armament RD&A Joint Center of Excellence	Consolidation of air armament RD&A under AF lead in a joint center of excellence at Eglin AFB or in the Southwestern U.S.
Electronic Warfare RDAT&E, Joint Center of Excellence	Consolidation of EW RDAT&E under the Navy in a joint center of excellence in the Southwestern US
C2 RDAT&E, Joint Center of Excellence	Create a Consolidated Joint C2 RDAT&E Management HQ with Joint C2 RDAT&E Centers for Land, Maritime and Air/Space reporting to it



# AF Proposals JCSG: F-35 Initial Training Location

<p>Drivers/Assumptions</p> <ul style="list-style-type: none"> <li>Principles: Recruit and Train</li> <li>Proximity of Airspace</li> <li>Considerations: Optimize and consolidate advanced pilot training for similar platforms</li> </ul>	<p>Scenario Proposal</p> <ul style="list-style-type: none"> <li>Consider, as a minimum, Luke AFB, Eglin AFB, Davis-Monthan AFB, NAS Whidbey Island, MCAS Yuma, NAS El Centro, and NAS Ft Worth for F-35 initial training</li> </ul>
<p>Justification/Impact</p> <ul style="list-style-type: none"> <li>Joint beddown of the F-35 for initial training</li> </ul>	<p>Potential Conflicts</p> <ul style="list-style-type: none"> <li>Navy concept of co-located maintenance training vs. AF concept of non-collocated maintenance training</li> <li>Accommodation of foreign students</li> </ul>



# AF Proposals

## JCSG: Basic Helicopter Training

<p>Drivers/Assumptions</p> <ul style="list-style-type: none"> <li>■ Principles: Recruit and Train</li> <li>■ Considerations: Combine areas where instructional flight training syllabus is essentially the same</li> </ul>	<p>Scenario Proposal</p> <ul style="list-style-type: none"> <li>■ Consolidate DoD basic helicopter training under the Army</li> </ul>
<p>Justification/Impact</p> <ul style="list-style-type: none"> <li>■ Avoid duplicate training functions</li> </ul>	<p>Potential Conflicts</p> <ul style="list-style-type: none"> <li>■ Navy believes lead service should be “best fit”</li> <li>■ Army getting out of UH-1 business</li> <li>■ Army basic flight training capacity (UH-60)</li> </ul>



# AF Proposals

## JCSG: Air Armament RD&A Joint Center

<p>Drivers/Assumptions</p> <ul style="list-style-type: none"> <li>■ Principles: Equip</li> <li>■ Considerations: AF capability to retain the lead for design, development, and testing of air and space armaments and munitions</li> </ul>	<p>Scenario Proposal</p> <ul style="list-style-type: none"> <li>■ Consolidation of air armament RD&amp;A under AF-lead in a joint center at Eglin AFB or in the Southwestern U.S.</li> </ul>
<p>Justification/Impact</p> <ul style="list-style-type: none"> <li>■ Improved efficiency and synergy</li> </ul>	<p>Potential Conflicts</p> <ul style="list-style-type: none"> <li>■ Service leads vs location of function</li> </ul>



# AF Proposals

## JCSG: EW RDAT&E Joint Center

<p>Drivers/Assumptions</p> <ul style="list-style-type: none"> <li>■ Principles: Equip</li> <li>■ Considerations: Synergy among Services and with Joint National Training Capability (JNTC) in Southwestern U.S.</li> </ul>	<p>Scenario Proposal</p> <ul style="list-style-type: none"> <li>■ Consolidation of EW RDAT&amp;E under the Navy in a joint center in the Southwestern U.S.</li> </ul>
<p>Justification/Impact</p> <ul style="list-style-type: none"> <li>■ Improved synergy among Service EW / avoid duplicate capabilities</li> <li>■ Improved access to EW-capable ranges</li> </ul>	<p>Potential Conflicts</p> <ul style="list-style-type: none"> <li>■ Service leads vs location of function</li> </ul>



# AF Proposals

## JCSG: C4ISR RDAT&E Joint Center

<p>Drivers/Assumptions</p> <ul style="list-style-type: none"> <li>■ Principles: Equip</li> <li>■ Considerations: <ul style="list-style-type: none"> <li>■ AF capability to retain the lead for design, development, and testing of C4ISR systems for air and space operations</li> <li>■ Joint management of C4ISR RDAT&amp;E functions</li> </ul> </li> </ul>	<p>Scenario Proposal</p> <ul style="list-style-type: none"> <li>■ Create a consolidated joint C4ISR RDAT&amp;E management HQ with service-led C4ISR RDAT&amp;E centers for land, maritime, and air/space reporting to it</li> </ul>
<p>Justification/Impact</p> <ul style="list-style-type: none"> <li>■ Ensures C4ISR Systems are born joint yet retain service unique capabilities in land, maritime and air/space operations</li> <li>■ Reduces the number of facilities</li> <li>■ Life cycle management of C4ISR weapons systems</li> </ul>	<p>Potential Conflicts</p> <ul style="list-style-type: none"> <li>■ Conflicts with potential scenarios that consolidate functions (e.g., research)</li> <li>■ Service leads vs. location of function</li> <li>■ Service lead by function</li> </ul>



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0900-1000 **AF Proposals** *10:00-10:30*

-- Break --

1015-1100 **AF Proposals (JCSG)**

1100-1145 **JCSG: AF Principal's Recap**

-- Break --

1200-1300 **AF Principles and Imperatives**

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# JCSG Proposal Update

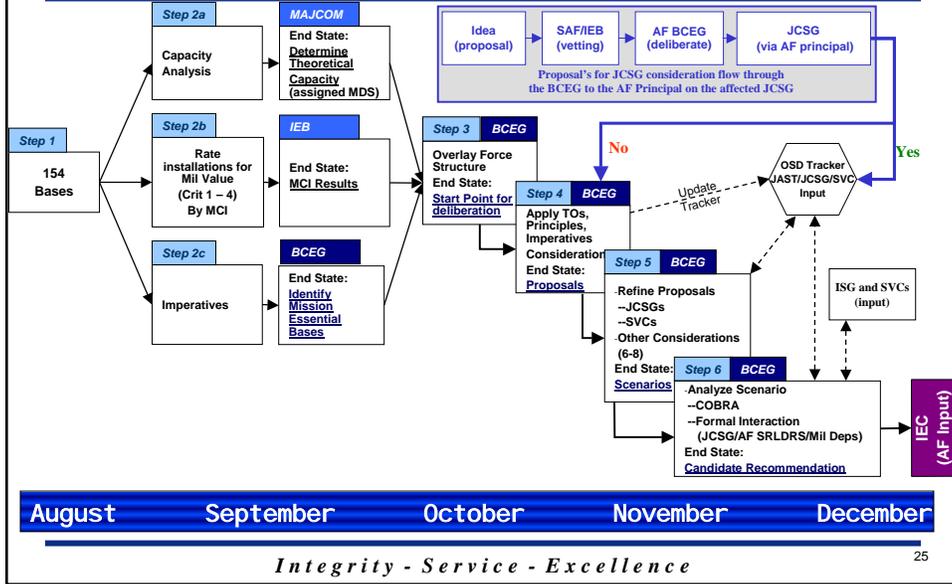


14 Sep 04

**U.S. AIR FORCE**



# Analysis Process Steps



# Proposals All JCSGs--Air Force Internal

- Industrial JCSG 6 Proposals
- S&S JCSG 4 Proposals
- Ed & Trng JCSG 7 Proposals
- Medical JCSG 6 Proposals
- Intelligence JCSG 6 Proposals
- HQ & Support JCSG 30 Proposals
- Tech JCSG 22 Proposals



# Proposals

## Industrial JCSG (Non-Approved Proposals)

### Ideas/Proposals

Based on Maximum Capacity of 1.5 shifts/60 hour work week

- Minimize *sites* by sizing to Core
- Minimize *sites* by sizing to Workload
- Minimize *available capacity* by sizing to Core
- Minimize *available capacity* for total Workload requirements
- Realign *entire depot's core* workload.
- Realign *entire depot's workload* (core/non-core)

### Drivers

- **Principles: service specific doctrinal requirements** (e.g., Retained Navy Doctrinal requirement for Depot Detachments, Army National Maintenance Program, etc.)

### Justification/Impact

- Environmental impacts not known at this time - workload moves
- Costs/Savings of movements not determined – COBRA
- Other JCSG potential impacts- Supply and Storage

### Potential Conflicts

- USC Title 10 Sec 2466 – 50/50



# Proposals

## S&S JCSG--AF Internal

- **Create a joint retail supply operation**
- **Privatize DLA Defense Distribution Centers (DDCs); DDCs are wholesale storage & distribution activities**
- **Create joint Inventory Control Points (ICPs)**
- **Within the AF, consolidate 4 AF ICPs into single ICP**



## Proposals

### Education & Training JCSG--AF Internal

- Consolidate rotary wing phase of undergraduate flight training at one location (Whiting/Ft Rucker)
- Consolidate advanced undergraduate flight training (T-1) at heavy lift/TACAMO FRS/FTU (Little Rock, Altus, Tinker)
- Close all DoD graduate education at NPS/AFIT to eliminate education infrastructure and privatize all graduate education
- Establish a joint Center of Excellence for supply/logistics at Ft Lee
- Establish a western T&E open air range complex
- Establish a joint urban operations Center of Excellence at a suitable installation proposed for closure
- Establish a gulf-panhandle range complex



## Proposals

### Medical JCSG--AF Internal

- Follow service force structure changes
- Match infrastructure to population medical demands
  - Close facilities in areas with below minimum demand
- Consolidate medical education in large multi-service markets:
  - NCA, San Antonio, Tidewater, Seattle
- Consolidate medical infrastructure at Pope/Bragg
- Consolidate medical initial training: eg flight medicine, public health, occ med, pharmacy, lab, admin, and etc
- Develop medical RDA centers of excellence, consolidate medical RDA functions



## Proposals Intelligence JCSG--AF Internal

- Collocate selected intelligence functions/activities to support COOP/mission assurance requirements
- Locate/upgrade facilities on protected installations, as appropriate, and reduce vulnerable leased commercial space
- Provide infrastructure to facilitate robust information flow between analysts, collectors and operators at all echelons
- Consider consolidating selected intelligence education and training functions
- Reconcile the footprint of the 27 Joint Reserve Intelligence Centers (JRIC) to provide for an enhanced construct in support of the intelligence mission
- Consider consolidating DoD Security Adjudication (CAF) functions into a single facility to provide for one-stop shopping and consolidation of processes and infrastructure



## Proposals HSA JCSG--AF Internal

- Create Joint bases:
  - Bragg/Pope, Lewis/McChord, McGuire/Dix/Lakehurst, Andrews AFB/NAF, Bolling/Anacostia/NRL, Elmendorf/Richardson, Hickam/Pearl, Charleston AFB/NWS, Lackland/Fort Sam Houston, Hampton Roads
- Consolidate MILDEP, 4th Estate CPOs into DoD CPOs
- Consolidate 4th Estate CPO's, realign with MILDEPs
- Reduce number of MILDEP CPOs
- Realign Tinker, Hill, Bolling, Robins CPOs at WPAFB
- Consolidate AC/RC MPCs, co-locate
- Consolidate AFPC/ARPC at Randolph
- Edwards/Kirtland/Lackland CFs, to Pensacola, Miramar



## Proposals HSA JCSG--AF Internal

- Consolidate NCR Force Protection
- Co-locate NGB, ARNG, ANG
- Create Joint administrative campus near DC
- Relocate SOUTHCOM to Homestead ARB
- Co-locate USARPAC/PACFLT/PACAF
- Co-locate Service Reserve commands
- Create Joint mobilization site, Dix/McGuire/Lakehurst
- Create Joint mobilization site, Lewis/McChord
- Create Joint mobilization site at Bliss/Holloman
- Create Joint mobilization site at Bragg/Pope
- Relocate HQ USA SMDC (alts: PAFB, OAFB)



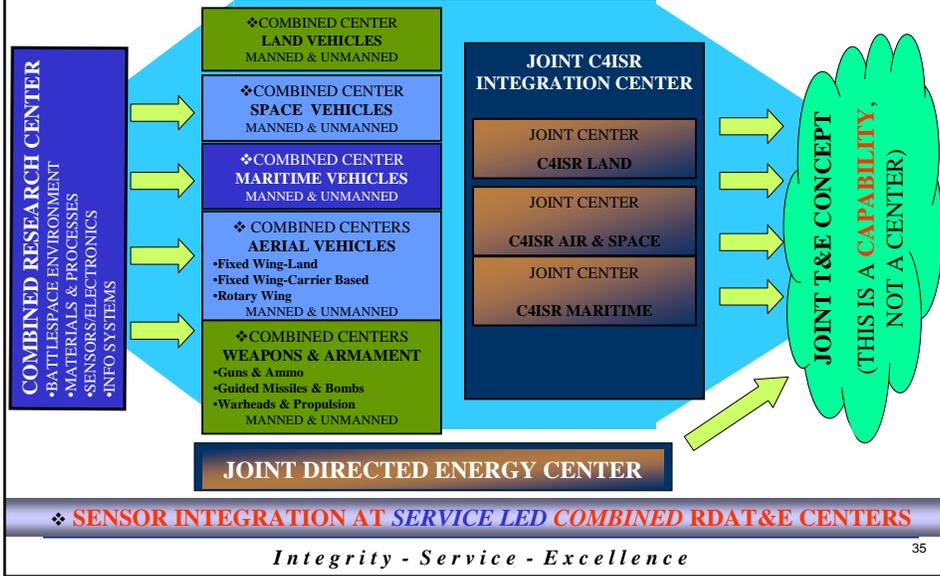
## Proposals HSA JCSG--AF Internal

- Co-locate MILDEP and DoD legal activities
- Co-locate MILDEP investigation agencies
- Co-locate MILDEP research agencies, DARPA
- Co-locate MILDEP and DoD medical activities
- Co-locate MILDEP acquisitions agencies
- Co-locate MILDEP analysis agencies
- Relocate Army Materiel Command (alt: WPAFB)
- Co-locate HQ AFRC with active component
- Co-locate AC/RC recruiting services at Randolph
- Consolidate, co-locate USAF legal activities
- Relocate USAF Flight Standards Agency



# TJCSG

## Transformational Ideas



# Proposals

## Tech JCSG--AF Internal (as of 8 Sep 04)

- Create Joint Centers for Air Platform RDAT&E
- Joint Centers for Directed Energy
- Joint Centers for Weapons & Armament
- Optimized C4ISR Alignment within Services plus a Joint HQ
- Consolidate C4ISR D&A and T&E environments
- Optimized W&A Alignment within each Service
- Combine RD&A C4ISR (Sensors & Info Systems)
- Create Joint Centers for Ground Vehicle RD&A
- Joint Research Centers for C4ISR and Human Factors
- Create Joint Centers for Space RDAT&E
- Joint Centers for Weapons and Platform Integration



## Proposals

### Tech JCSG--AF Internal (as of 8 Sep 04)

- Consolidation of Chem-Bio Defense technical facilities
- Consolidate Missiles and Bombs RDAT&E at a reduced number of centers
- Consolidation of RDAT&E Battlespace Environments
- Optimize Sea Vehicle RD&A
- Integrated Electronic Warfare T&E and Training
- Land Warfare LCM & Technology Centers
- Consolidate Guns and Ammunition RDAT&E at a reduced number of centers
- Land Network Warfare Cycle Mgt & Tech Centers
- Joint Centers for Nuclear Technology
- Army T&E Consolidation
- Consolidate AF RD&A Air Vehicles & Human Systems



## Agenda

### 23 Sep 04

0830-0845 **Opening Business**

*Co-chairs*

*Calendar*  
*Data Calls*  
*Action Items*

**JCSG Update Briefs**

**Scenario Discussions**