



OFFICE OF THE ASSISTANT SECRETARY

NOV 29 2004

MEMORANDUM FOR RECORD

SUBJECT: Minutes of Air Force Base Closure Executive Group (AF/BCEG) Mtg, 2 Nov 2004

Maj Gen Heckman called the meeting to order at 0930, the Pentagon, Room 5C279. Attendance is at Atch 1. The meeting was categorized as both nondeliberative and deliberative. Maj Gen Heckman previewed the agenda and reviewed the BCEG schedules (Slides 3-5).  
is updated the data call status and requests for clarification (Slides 6-9).

Maj Gen Heckman and Mr. Pease noted the JCSG Update Brief schedule (Slide 10), and briefed the cueing tool outputs to the BCEG (Note: The slides for the cueing tool outputs are separate and were reviewed between Slides 13 and 14). The BCEG discussed the cueing tool inputs.

Brig Gen Holland introduced the Rules of Engagement (ROE) scenarios to the BCEG (Slides 15-18). The ROE Scenario Team chiefs attended the meeting and the BCEG reviewed the ROE scenarios. Mr. Pease called a deliberative session, at which time all non-BCEG members left the meeting. After further discussion, the BCEG unanimously approved the ROE scenarios.

The meeting concluded at 1215. The next BCEG meeting is scheduled for Nov 4, 2004 at 0830 in Pentagon Room 5C279.

The minutes above are approved.

Handwritten signature of Gerald F. Pease, Jr.

GERALD F. PEASE, JR.  
SAF/IEB  
Co-Chairman

Handwritten signature of Gary W. Heckman.

GARY HECKMAN, Maj Gen, USAF  
AF/XP (BRAC)  
Co-Chairman

Attachments:  
As Stated

Base Closure Executive Group Attendance

Date: 2 NOV 04

Chairs

- Mr. Fred Pease
- Maj Gen Gary Heckman

\*\*Voting members are underlined

Primary Members	Alternate Members	Representatives
<input checked="" type="checkbox"/> <u>BG William Holland</u>	<input type="checkbox"/> <u>Brig Gen Mike Lynch</u>	<input type="checkbox"/> _____
<input checked="" type="checkbox"/> <u>Brig Gen Hanferd Moen</u>	<input type="checkbox"/> <u>Brig Gen Ethridge</u>	<input type="checkbox"/> _____
<input checked="" type="checkbox"/> <u>Brig Gen Tony Haynes</u>	<input type="checkbox"/> <u>BG Butler</u>	<input type="checkbox"/> _____
<input checked="" type="checkbox"/> <u>Mr. Fred Kuhn</u>		<input type="checkbox"/> _____
<input checked="" type="checkbox"/> <u>Ms Kathy Ferguson</u>		<input type="checkbox"/> _____
<input checked="" type="checkbox"/> <u>Mr. Matt Mleziva</u>		<input type="checkbox"/> _____
<input checked="" type="checkbox"/> _____ *		<input type="checkbox"/> _____
<input checked="" type="checkbox"/> <u>Mr. Jay Jordan</u>		<input type="checkbox"/> _____
<input type="checkbox"/> <u>Mr. William Kelly</u>	<input checked="" type="checkbox"/> <u>Brig Gen William Ard</u>	<input type="checkbox"/> _____
<input checked="" type="checkbox"/> <u>Ms. Maureen Koetz</u>		<input type="checkbox"/> _____

\* Temporary appointment

Others

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**Headquarters U.S. Air Force**

*Integrity - Service - Excellence*

**BCEG**



**2 Nov 04**

**U.S. AIR FORCE**



# Agenda 2 Nov 04

0930-0945	<b>Opening Business</b>	Co-chairs
0945-1100	<b>Cueing Tool Output</b>	3
<i>Break</i>		
1115-1200	<b>Cueing Tool Output</b>	
1200-1300	<b>Scenario ROE</b>	3



# BCEG Schedule November

		November BCEG Meetings					
		Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
		1	2	3	4	5	6
			Scenario Development				
	JCSG updates	BCEG 1300-1700	BCEG 0830-1300		IEC		
		7	8	9	10	11	12
			Scenario Development				
	JCSG updates	BCEG 1300-1700	BCEG 0830-1300		BCEG 0830-1300	ISG 1030-1200	
		15	16	17	18	19	20
			Scenario Development				
	JCSG updates	BCEG 1300-1700	BCEG 0830-1300		BCEG 0830-1300	ISG 1030-1200	
		21	22	23	24	25	26
			Scenario Development				
	JCSG updates	BCEG 1300-1700	BCEG 0830-1300			ISG 1030-1200	
		28	29	30			
			Scenario Development				
	JCSG updates	BCEG 1300-1700	BCEG 0830-1300				
			All BCEGs are deliberative unless otherwise noted				



# BCEG Schedule Dec 04-Mar 05

Dec BCEG Meetings						
Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
		1	2	3	4	
		BCEG: Candidate recommendations		ISG		
5	6	7	8	9	10	11
		BCEG: Candidate recommendations		ISG		
12	13	14	15	16	17	18
				ISG		
19	20	21	22	23	24	25
	JCSG Scenarios Complete					ISG 1030-1200
26	27	28	29	30	31	

Jan BCEG Meetings						
Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
						1
				▲		ISG
2	3	4	5	6	7	8
		▲		▲	ISG 1030-1200	
9	10	11	12	13	14	15
				▲	ISG 1030-1200	
16	17	18	19	20	21	22
				MidDepts Scenarios Complete	ISG ?	
23	24	25	26	27	28	29
		▲		▲	ISG ?	

Feb BCEG Meetings						
Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
		1	2	3	4	5
				△		
6	7	8	9	10	11	12
		▲		△		
13	14	15	16	17	18	19
		▲		△		
20	21	22	23	24	25	26
		▲		△		
27	28	29	30	31		
		▲		△		

Mar BCEG Meetings						
Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
		1	2	3	4	5
				△		
6	7	8	9	10	11	12
		△		△		
13	14	15	16	17	18	19
		△		△		
20	21	22	23	24	25	26
		△		△		
27	28	29	30	31		
		△		△		



# Data Calls (as of 02 Nov)

- All Data Calls at HAF-level
  - 14 approval actions remaining; status by 2-Ltr

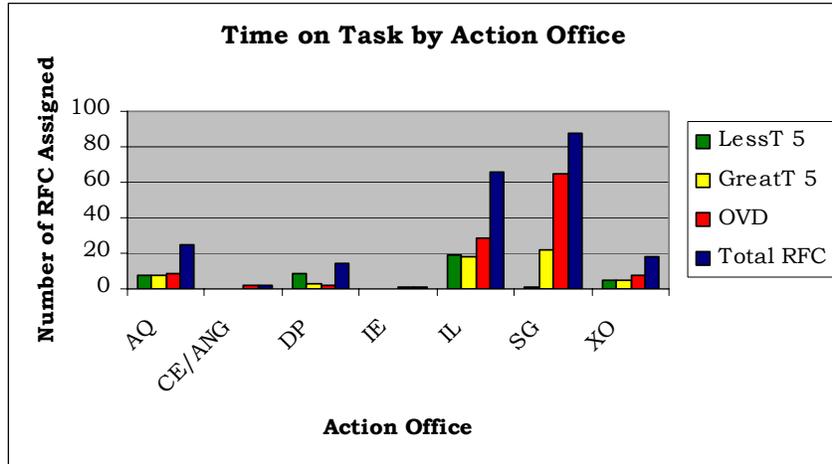
Org	Last Meeting	Today	Reduction
IL	0	0	0%
SG	1	1	0%
XO	0	0	100%
AQ	1	13	+1200%
ANG	143	0	100%
FM	0	0	0%
IE	0	0	0%

- 99.99% complete, 14 (of 51,281)
- Increases are questions in 'Change'



# Requests for Clarification

(as of 02 Nov)

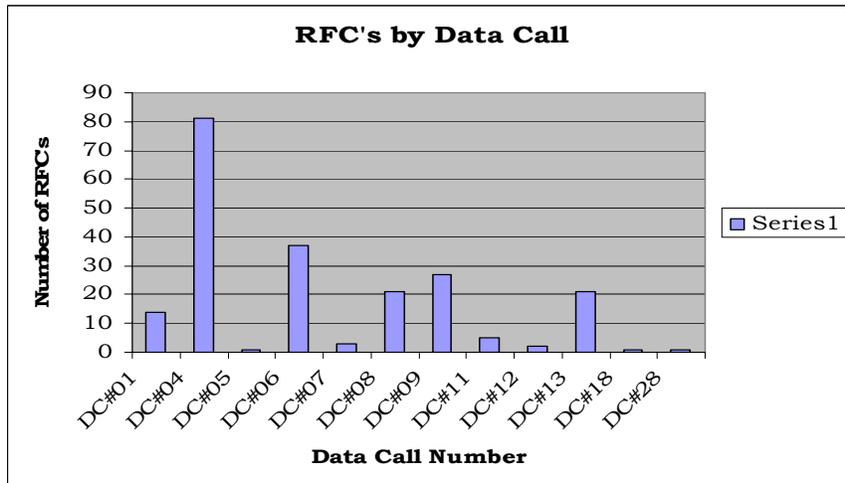


Currently 116 overdue (open > 10 days) RFCs



# Requests for Clarification

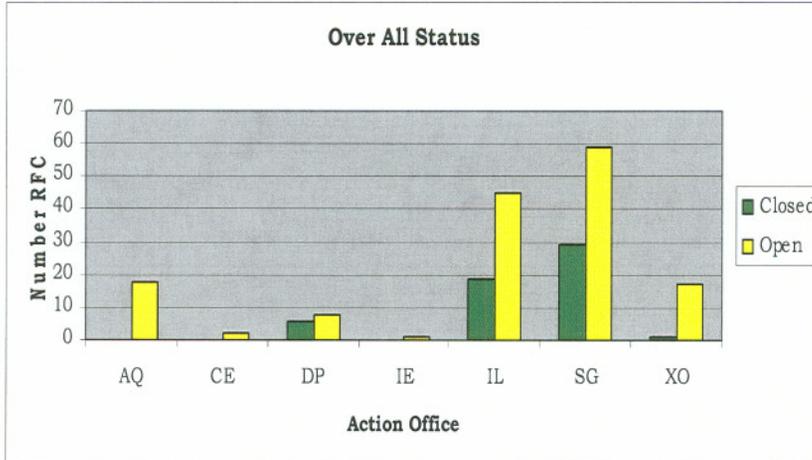
(as of 01 Nov)



TOTAL RFC's: 214



# Requests for Clarification (as of 01 Nov)



# JCSG Update Briefs

## ■ Thursday, 4 Nov

- [Redacted] (0830)
- [Redacted] (0900)

## ■ Monday, 8 Nov

- [Redacted] (1300)
- [Redacted] (1330)

## ■ Tuesday, 9 Nov

- [Redacted] (1300)
- [Redacted] (0900)
- [Redacted]



## Agenda 2 Nov 04

0930-0945	<b>Opening Business</b>	<i>Co-chairs</i>
0945-1100	<b>Cueing Tool Output</b>	<i>s</i>
<i>Break</i>		
1115-1200	<b>Cueing Tool Output</b>	
1200-1300	<b>Scenario ROE</b>	<i>BGen Holland</i>



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# Agenda

## 2 Nov 04

0930-0945 **Opening Business** *Co-chairs*

0945-1100 **Cueing Tool Output** ;

*Break*

1115-1200 **Cueing Tool Output** ;

1200-1300 **Scenario ROE** *BGen Holland*



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## 2 Nov 04

0930-0945 **Opening Business** *Co-chairs*

0945-1100 **Cueing Tool Output** ;S

*Break*

1115-1200 **Cueing Tool Output** ;

1200-1300 **Scenario ROE** *BGen Holland*



## ROE Scenario Teams

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- Will do
- Will not do
- Will consider / discuss



## Do's Scenario Teams

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- Cueing Tool
- MCIs
- Imperatives / Principles
- AEF White Paper (note deviations)
- BRAC 2025 Force Structure
- Active / ARC Force Structure mix (@ 2011, note deviations)
- Consider all 154 installations for all MCIs



## **Don'ts Scenario Teams**

- **Politics**
- **Personal opinions / QoL judgment**
- **Don't change non-BRAC overseas force structure**



## **Consider Scenario Teams**

- **Outside of ROE, advise on:**
  - **POM**
    - Force structure programmed location
    - Force structure programmed reductions (savings)
    - End strength reductions (savings)
  - **Costs**
  - **Recent new mission MILCON**
  - **Availability of physical and natural infrastructure**
    - Using IVT, MAJCOM capacity briefings, and environmental summaries
  - **Vanguard tenets**
  - **ACI tenets**