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DEPARTMENT OF THE AIR FORCE
WASHINGTON, DC 20330-1000

DCN: 6226



OFFICE OF THE ASSISTANT SECRETARY

21 DEC 2004

MEMORANDUM FOR RECORD

SUBJECT: Minutes of Air Force Base Closure Executive Group (AF/BCEG) Mtg, 30 Nov 2004

Maj Gen Heckman called the meeting to order at 0830, the Pentagon, Room 5C279. Attendance is at Atch 1. The meeting was categorized as both nondeliberative and deliberative. Maj Gen Heckman previewed the agenda and reviewed the BCEG schedules (Slides 3-6).

SAF/IEBB, briefed the locations of foreign flying units training on and foreign military training being conducted on Air Force installations (Slides 8-25).

1. SAF/IEBB, briefed potential scenarios for re-alignment of C-130s (Slides 27-35).

SAF/IEBB, briefed potential scenarios for re-alignment of C-17s, C-5s, and KC-135s (Slides 36-53).

Maj Gen Heckman called a deliberative session, upon which all support personnel left the room. Scenario Group team chiefs remained in the room. The BCEG members discussed the scenarios for re-alignment of C-130s, C-17s, C-5s and KC-135s and provided additional guidance to the team chiefs for further scenario analysis.

Maj Gen Heckman concluded the deliberative session and continued the meeting as non-deliberative. SAF/IEB, briefed the Joint Cross Service Group Scenario Update (Slides 55-60). This included scenario statistics, doctrinal conflicts and potential capacity conflicts for discussion. The BCEG non-concurred on three items (HS&A 49, 60, 90) based on capacity conflicts. Maj Gen Heckman led the discussion on the Birds-eye View Rules of Engagement (Slide 62).

The meeting concluded at 1255. The next BCEG meeting is scheduled for 2 Dec 04 at 0830 in Pentagon Room 5C279.

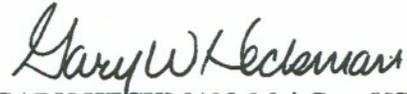
BCEG Recorder

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The minutes above are approved.



GERALD F. PEASE, JR.
SAF/IEB
Co-Chairman



GARY HECKMAN, Maj Gen, USAF
AF/XP (BRAC)
Co-Chairman

Attachments:
As Stated

Base Closure Executive Group Attendance

Date: 30 NOV 04

Chairs

- Mr. Fred Pease
- Maj Gen Gary Heckman

**Voting members are underlined

Primary Members

Alternate Members

Representatives

- | | | |
|--|---|--|
| <input checked="" type="checkbox"/> <u>BG William Holland</u> | <input type="checkbox"/> <u>Brig Gen Mike Lynch</u> | <input type="checkbox"/> _____ |
| <input checked="" type="checkbox"/> <u>Brig Gen Hanferd Moen</u> | <input type="checkbox"/> <u>Brig Gen Ethridge</u> | <input type="checkbox"/> _____ |
| <input checked="" type="checkbox"/> <u>Brig Gen Tony Haynes</u> | <input type="checkbox"/> <u>BG Butler</u> | <input type="checkbox"/> _____ |
| <input checked="" type="checkbox"/> <u>Mr. Fred Kuhn</u> | <input checked="" type="checkbox"/> | <input type="checkbox"/> _____ |
| <input checked="" type="checkbox"/> <u>Ms Kathy Ferguson</u> | <input type="checkbox"/> | <input type="checkbox"/> _____ |
| <input checked="" type="checkbox"/> <u>Mr. Matt Mleziva</u> | <input type="checkbox"/> | <input type="checkbox"/> _____ |
| <input checked="" type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> _____ |
| <input checked="" type="checkbox"/> <u>Mr. Jay Jordan</u> | <input type="checkbox"/> | <input type="checkbox"/> _____ |
| <input type="checkbox"/> <u>Mr. William Kelly</u> | <input type="checkbox"/> | <input checked="" type="checkbox"/> _____ <i>see</i> |
| <input type="checkbox"/> <u>Ms. Maureen Koetz</u> | <input checked="" type="checkbox"/> | <input type="checkbox"/> _____ |

* Temporary appointment

Brig Gen

Others

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BCEG



30 Nov 04

U.S. AIR FORCE



Agenda 30 Nov 04

| | | |
|-------------------------------------|---|-----------|
| 0830-0845 | Opening Business | Co-chairs |
| 0845-0915 | Foreign Military Training | |
| Scenario Groups (third look) | | |
| 0915-1130 | C-130 KC-135 C-5 / C-17 | |
| 1130-1230 | JCSG Scenario Updates | |
| 1230-1300 | Bird's Eye ROE (heartburn appeals) | Co-chairs |



BCEG Schedule November

| | | November BCEG Meetings | | | | | |
|--|----|------------------------|-------------------|----------------------|----------|--------|----------|
| | | Monday | Tuesday | Wednesday | Thursday | Friday | Saturday |
| • JCSGs • MCI and cueing tool | 1 | BCEG 1300-1700 | BCEG 0830-1300 | Scenario Development | | | |
| | 2 | | | | IEC | | |
| • JCSG updates | 3 | | | Scenario Development | | | |
| | 4 | BCEG 1300-1700 | BCEG 0830-1300 | | | | |
| • SOF/CSAR 1/2 • C-130 #3 • KC-135, C-130 • SOF/CSAR (del) | 5 | | | Scenario Development | | | |
| | 6 | BCEG 1300-1700 | BCEG 0830-1300 | | | | |
| • SOF/CSAR (1 / 2) • Bombers/Ftrs • C2ISR/Space/UAV • Reattacks | 7 | | | Scenario Development | | | |
| | 8 | BCEG 1300-1700 | BCEG 0830-1300 | | | | |
| • ACI (del) • Altus, Wright-Patt • 100 Mile look | 9 | | | Scenario Development | | | |
| | 10 | BCEG 1300-1700 | BCEG 0830-1300 | | | | |
| • Foreign Tng • C-130, C-5/C-17 • KC-135 • JCSG scenarios • Bird's eye ROE | 11 | | | Scenario Development | | | |
| | 12 | BCEG 1300-1700 | BCEG 0830-1300 | | | | |
| | | | | Final | | | |
| | | BCEG 1300-1700 | BCEG 0830-1300 | | | | |

All BCEGs are deliberative unless otherwise noted



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Agenda 30 Nov 04

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Foreign Military Training Locations



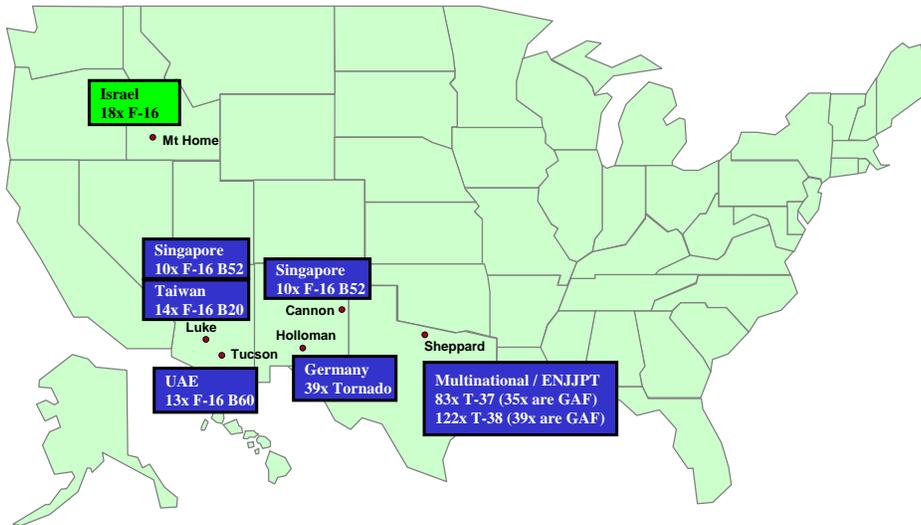
SAF/IEBB
30 Nov 04

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Foreign Military Training Foreign Flying Units



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FY05 AFSAT Scheduled Foreign Training

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Foreign Military Training FY05 Training Locations

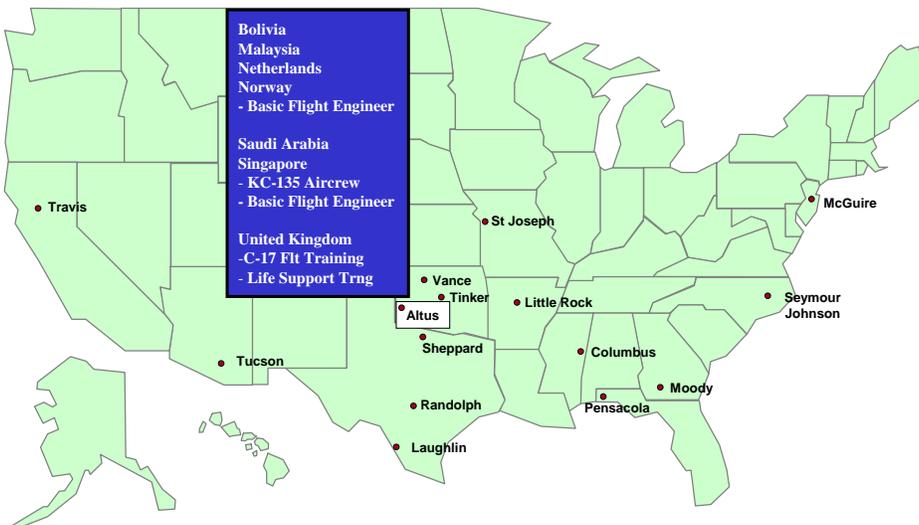


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Foreign Military Training Altus

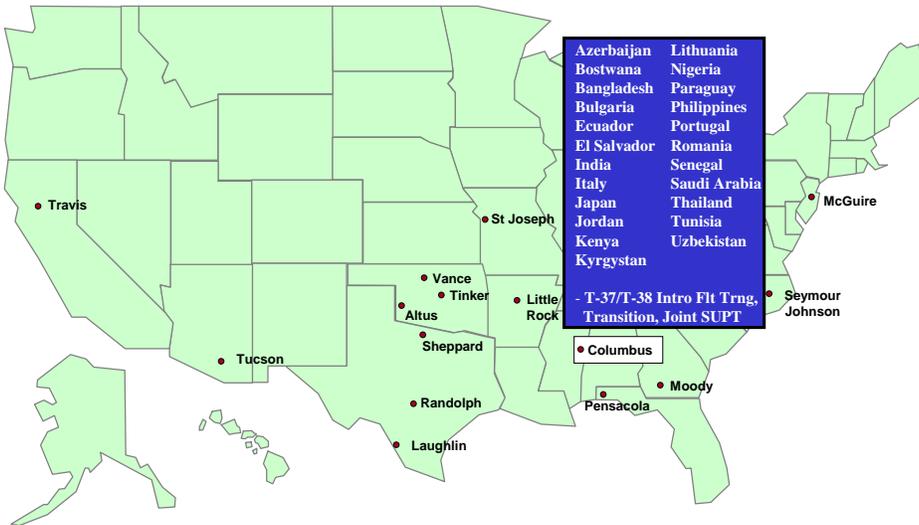


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Foreign Military Training Columbus

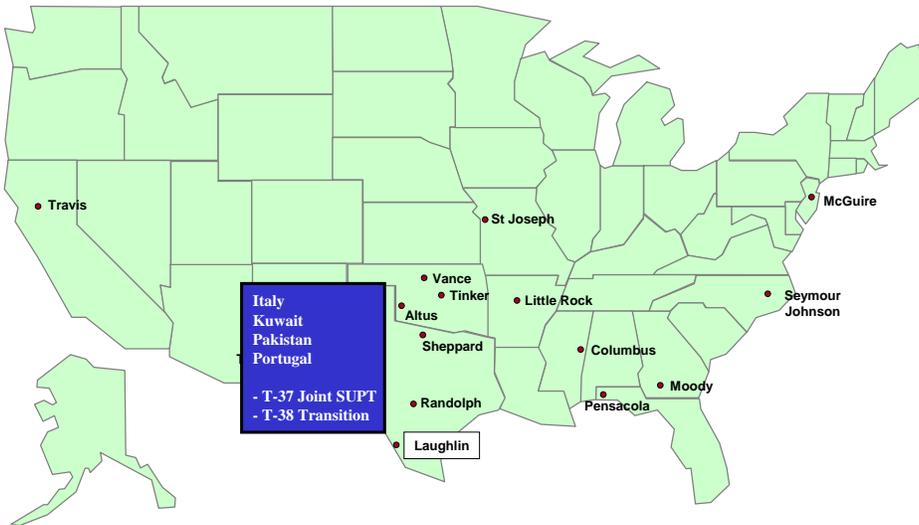


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Foreign Military Training Laughlin

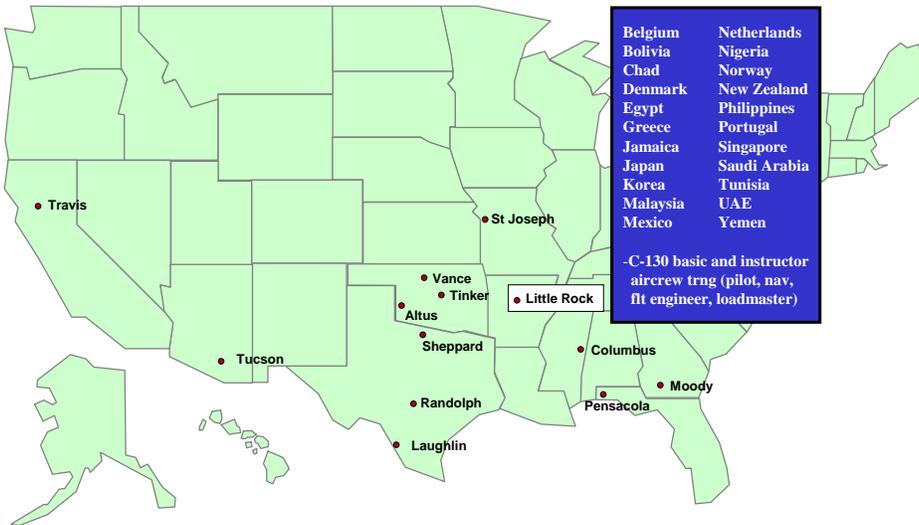


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Foreign Military Training Little Rock



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Foreign Military Training McGuire

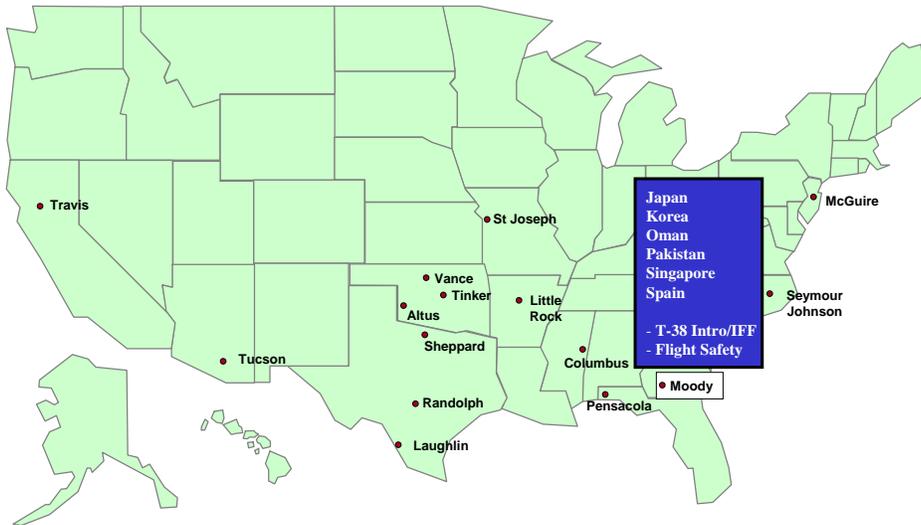


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Foreign Military Training Moody



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Foreign Military Training Pensacola

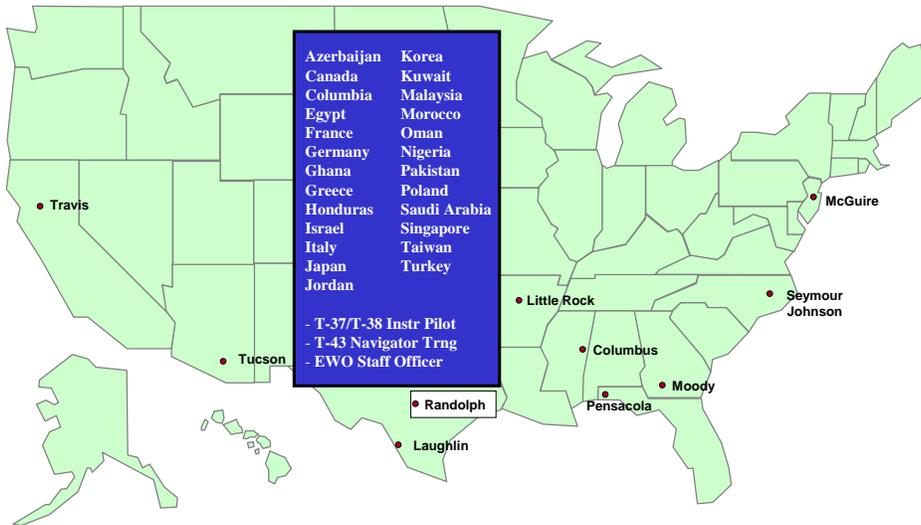


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Foreign Military Training Randolph



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Foreign Military Training St Joseph/Rosecrans

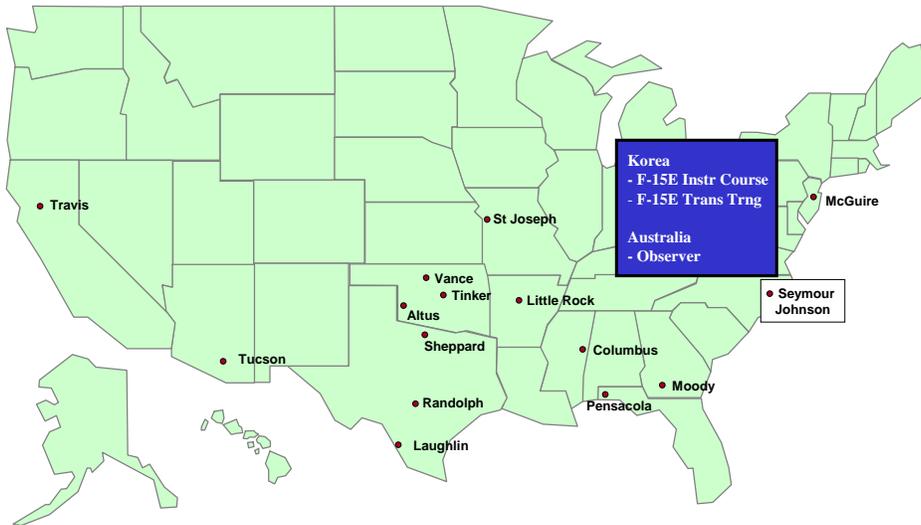


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Foreign Military Training Seymour Johnson



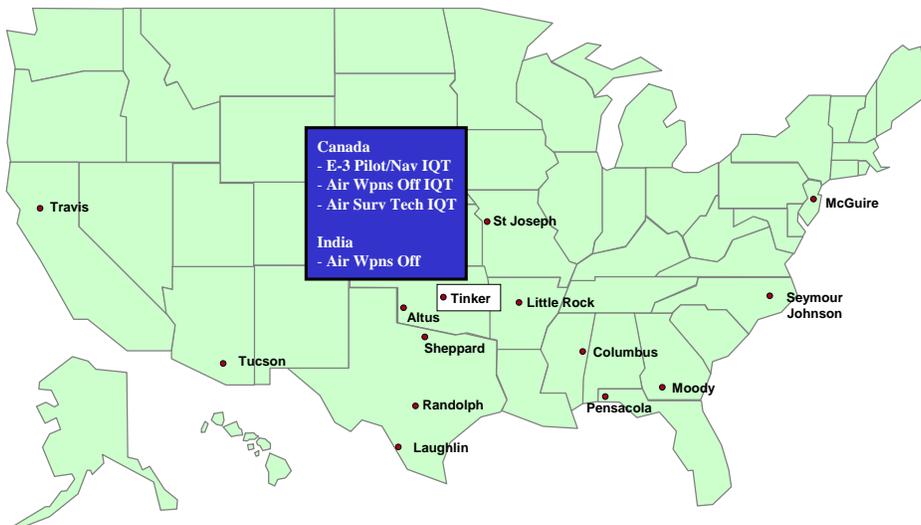
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Foreign Military Training Tinker



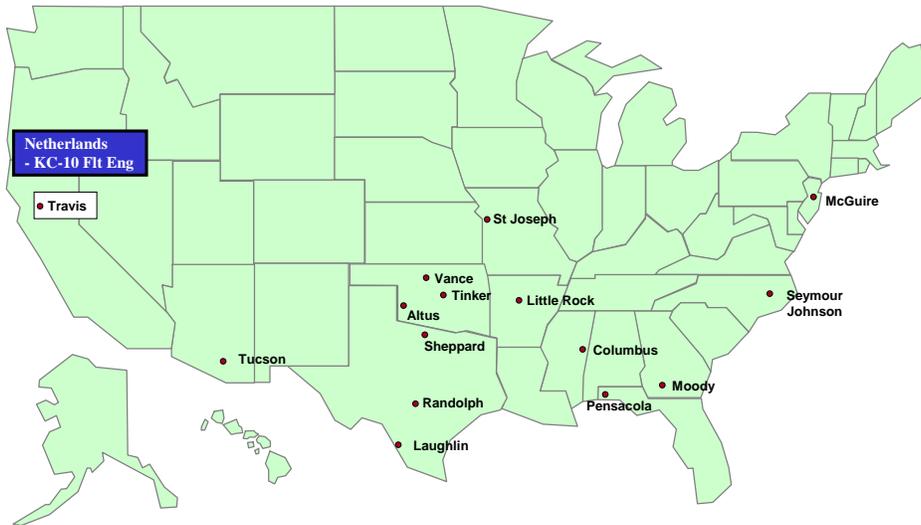
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Foreign Military Training Travis

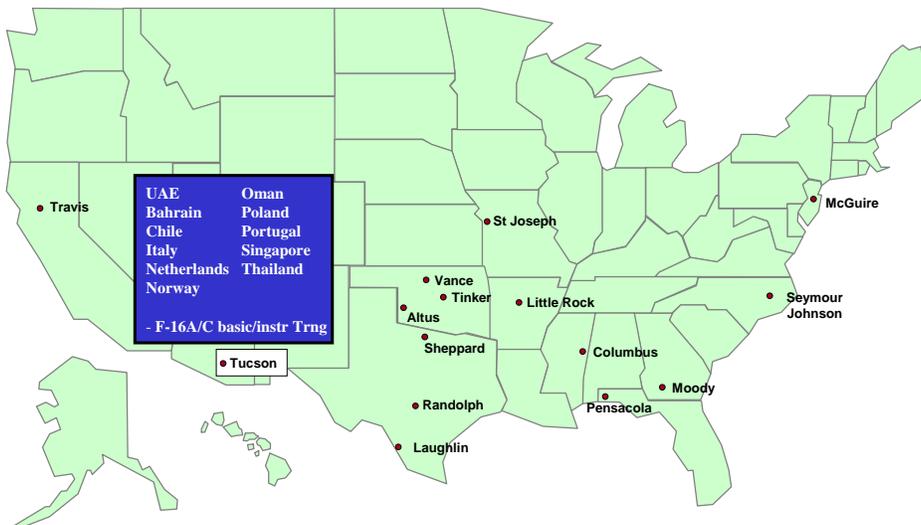


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Foreign Military Training Tucson



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Foreign Military Training Vance



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Agenda 30 Nov 04

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C-130
Potential Scenario Group
Third Look V2

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| DRAFT DELIBERATIVE DOCUMENT - FOR DISCUSSION PURPOSES ONLY NOT RELEASABLE UNDER FOIA | | Agenda 30 Nov 04 |
|---|---|-----------------------------------|
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JCSG Scenario Update



SAF/IEB
30 Nov 04

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Agenda

- JCSG Scenario Statistics Update
- JCSG Scenarios with Potential Conflicts
 - Doctrinal Conflicts -- 5 / 8 Approved
 - Capacity Conflicts -- 7 Potential Bases
 - *Andrews*
 - *Randolph*
 - *Robins*
 - *Peterson*
 - *Scott*
 - *Tinker*
 - *Wright-Pat*



JCSG Scenario Update Scenario Statistics – As of 26 Nov

| | | |
|---|------------|-------------|
| ▪ Total Scenarios Loaded into OSD Tracker | 621 | |
| ▪ JCSG Scenarios Impacting AF Bases | | <i>New</i> |
| ▪ HQs and Support Activities | 52 | (4) |
| ▪ Education and Training | 31 | |
| ▪ Medical | 30 | (3) |
| ▪ Technical | 26 | |
| ▪ Industrial | 18 | (16) |
| ▪ Supply and Storage | 16 | (2) |
| ▪ Intel JCSG | 3 | |
| TOTAL | 176 | (25) |
| Conflict Scenarios (BCEG Approved) | 5 | |



JCSG Scenario Update Doctrine Conflicts

| AF Base | Scenario | Title | Doctrine | BCEG |
|------------------|-----------|---------------------------------------|-----------------|------|
| Dobbins AFB | HS&A 119 | Establish Joint Base Dobbins-Atlanta | Joint Base | Yes |
| Hickam AFB | HS&A 16 | Hickam/Pearl Harbor Joint Basing | Joint Basing | Yes |
| Little Rock AFB | E&T 8 | Consolidate UPT (T-1) at C-130 base | AF UPT | Yes |
| McChord AFB | HS&A 10 | McChord/Ft Lewis Joint Basing | EA/Joint Basing | Yes |
| Tinker/Altus AFB | E&T 8 | Consolidate UPT (T-1) at E-3 base | AF UPT | Yes |
| Tinker AFB | E&T 47/48 | Realign UPT and JSF ITS (Option 1, 2) | AF UPT and JSF | Yes |
| USAFA | E&T 23 | Consolidate NPS and AFIT w/ Academy | USAFA Education | Yes |
| USAFA | E&T 24 | Realign Service ILC & SSC w/Academy | USAFA Education | Yes |



JCSG Scenario Update Potential Capacity Conflicts

| AF Base | Scenario | Title |
|--------------|------------|---|
| Andrews AFB | HS&A35/56 | Co-locate National Guard HQs |
| Andrews AFB | HS&A 56 | Co-locate Misc USAF leased Locations |
| Randolph AFB | HS&A | 2, 4, 8, 29, 30, 31, 85, 88, 96, 97 Consolidate AF/DoD Personnel Functions |
| Randolph AFB | USAF 30 | Relocate USAF Leased Fac., 166K from Community |
| Robins AFB | Ind 63, 83 | Realign all Depot Maint. Workload/Commodity Grps |
| Robins AFB | DoN 68 | Close NAS Atlanta |



JCSG Scenario Update Potential Capacity Conflicts

| AF Base | Scenario | Title |
|--------------|--------------------|---|
| Peterson AFB | Tech 14 | Relocate Space RDAT&E |
| Peterson AFB | USAF 30 | Relocate Misc Air Force Leased Facilities |
| Peterson AFB | HS&A 105 | Relocate USA Space and Missile Defense |
| Peterson AFB | HS&A 49, 60, 90 | Relocate MDA, FORSCOM, DISA <i>(recommend AF non-concur, capacity)</i> |
| Tinker AFB | Industrial | 63, 69, 79, 83, 89 Realign Depot Level Maint |
| Tinker AFB | S&S | 6, 12, 33 Strat Distribution, Consolidate ICPs |
| Scott AFB | HS&A 114 | Co-locate TRANSCOM |
| Wright-Pat | HS&A 88, 95, 98 | Consolidate CPOs, DSS/CIFA, MILDEP Adjud. |
| Wright-Pat | Med 12, 25 | Consolidate Aero Med Trng, Aero Med Cntr |
| Wright-Pat | Tech 1,6,8,9,33,34 | Jnt Cntr for Air Platforms, Fixed Wing RDAT&E Consolidate C4ISR, DRLs |



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BCEG Direction Birds-eye View ROE

1. Format: by state, then by base
 1. Priority: 1) uncovered bases, 2) most interest from JCSGs
2. Affected units, sequence (in and out), and scale (mpwr, PAA)
 1. Mpwr delta, by component
3. Installation loading
 1. Space avail (pre-move) / space used / space remaining (post- move)
 2. In terms of: facility SF, ramp, acreage, natural resources
 3. Flags
4. Impact of proposed JAST actions
5. Impact of proposed JCSG actions
6. Surge: world-wide FS and retained infrastructure (cueing tool)
7. HLD impacts
8. FS compare:
 1. 2011 to 2014
 2. Bird's eye force and objective force (AD/ARC and CAF/MAF/SOF)