

DELIBERATIVE DOCUMENT-FOR DISCUSSION PURPOSES ONLY
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DEPARTMENT OF THE AIR FORCE
WASHINGTON, DC

DCN: 6006



APR 23 2005

MEMORANDUM FOR RECORD

SUBJECT: Minutes of Air Force Base Closure Executive Group (AF/BCEG) Mtg, 7 Apr 2005

Maj Gen Heckman called the meeting to order at 0830, the Pentagon, Room 5C279. Attendance is at Atch 1. The slides presented are included as Atch 2 and individually referenced herein. The meeting was categorized as deliberative. Maj Gen Heckman previewed the agenda and updated calendar (Slides 2-7). Respondents briefed Independent Candidate Recommendation Payback Changes (Slides 8-9). He also noted an April 22 target date for a draft Public Affairs plan.

Discussed:

S300.1c1: Close Scott (Slides 11-22).

The proposed Scott AFB closure was dismissed from further consideration as the JCSG has proposed this facility for other missions.

Discussed:

S803: Realign Minot (Slides 23-28).

The proposed Minot Realignment was removed from analysis as inconsistent with planned future force structure.

Discussed Scenario Changes:

S324: Close Gen Mitchell ARS (Slides 30-34).

S134c1: Close Willow Grove ARS (Slides 35-39).

The re-examination of the C-130 Scenario Group resulted in redistribution of C-130H aircraft from Gen Mitchell and realignment of Ops, MX, and ECS manpower. Upon deliberation, the BCEG concurred with the proposed Candidate Recommendation. In deliberation, the BCEG determined the Willow Grove scenario revisit should be divided into separate components for Air Force and Navy, with Air Force assets being redistributed to Boise and Little Rock. This is per new Candidate Recommendations S326: Realign Boise Air Terminal AGS (Slide 38), and Realign Martin State S326 (Slide 39). The Willow Grove closure was referred back to Navy as Candidate #DON-0084A/134.1 (Slide 37). This action is fenced for cost data only, with the data to be forwarded to Navy.

Introduced Independent Candidate Recommendation Payback Changes (Slides 40-41). The twelve Candidate Recommendations that have negative paybacks are to be reexamined to determine whether or not they should be removed from the recommended list submitted to OSD.

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fed:

- S119Zc3: Realign Seymour Johnson (Slide 42)
- S138c2: Realign Hancock Field AGS (Slide 43)
- S118Jc2: Realign Ellington AGS (Slide 44)

The BCEG discussed principles for reexamination of scenarios. The BCEG noted that Base X savings results should be analyzed to capture cost savings. Manpower must follow iron in Active, Reserve, and Guard components. Specifically the BCEG deliberated realignment of Seymour-Johnson and based on operational considerations continued this Candidate Recommendation to analysis. The Hancock and Ellington Candidate Recommendations were likewise continued for analysis.

- S440c2: Realign Dover AFB (Slide 45)
- S433c2: Realign Robins AFB (Slide 46)

Upon deliberation, the BCEG deferred action on the Dover AFB Candidate Recommendation pending review of manpower data. The Robins Candidate Recommendation was deferred, as analysis is incomplete.

- S317c2: Close Pittsburg IAP ARS (Slide 47)
- S705c3: Realign Eglin AFB (Slide 48)
- S322.1c1: Realign Maxwell AFB (Slide 49)
- S311Zc2: Realign Reno-Tahoe IAP AGS (Slide 50)
- S312Jc2: Realign Luis Munoz IAP AGS (Slide 51)
- S704c3: Close Kulis AGS (Slide 52)

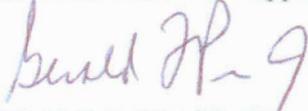
Upon deliberation, the BCEG determined the Pittsburg Closure is not viable. Therefore this Candidate Recommendation was deleted. Discussion of the Maxwell realignment was deferred because manpower data was not complete. The Luis Munoz Realignment was approved to move forward. The BCEG requested a reflow of the Kulis Candidate Recommendation to realize a change in aircraft numbers.

The BCEG determined the rest of the agenda (Slides 48,50) should be deferred pending review for manpower data consistency. Following closing remarks by the co-chairs, the meeting adjourned at 1430. The next BCEG meeting is scheduled for 12 April 05 at 1300 in Pentagon Room 5C279.


_____, DAF

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The minutes above are approved.



GERALD F. PEASE, JR.
SAF/IEB
Co-Chairman



GARY HECKMAN, Maj Gen, USAF
AF/XP (BRAC)
Co-Chairman

Attachments:
As Stated

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Base Closure Executive Group Attendance

Date: 7 Apr 05

Chairs

- Mr. Fred Pease
- Maj Gen Gary Heckman

**Voting members are underlined

Primary Members

Alternate Members

Representatives

- | | | |
|--|--|---|
| <input type="checkbox"/> <u>Brig Gen Dutch Holland</u> | <input type="checkbox"/> <u>Brig Gen Mike Lynch</u> | <input checked="" type="checkbox"/> <u>Brig Gen Dichter</u> |
| <input checked="" type="checkbox"/> <u>Brig Gen Hanferd Moen</u> | <input type="checkbox"/> <u>Brig Gen Ethridge</u> | <input type="checkbox"/> _____ |
| <input checked="" type="checkbox"/> <u>Brig Gen Tony Haynes</u> | <input type="checkbox"/> <u>Brig Gen Charles Ickes</u> | <input type="checkbox"/> _____ |
| <input checked="" type="checkbox"/> <u>Mr. Fred Kuhn</u> | | <input type="checkbox"/> _____ |
| <input checked="" type="checkbox"/> <u>Ms Kathy Ferguson</u> | <input type="checkbox"/> <u>Ms Cathy Sparks</u> | <input type="checkbox"/> _____ |
| <input checked="" type="checkbox"/> <u>Mr. Matt Mleziva</u> | | <input type="checkbox"/> _____ |
| <input type="checkbox"/> <u>Mr. Steven Rogers</u> | <input checked="" type="checkbox"/> _____ ty | <input type="checkbox"/> _____ |
| <input checked="" type="checkbox"/> <u>Mr. Jay Jordan</u> | <input type="checkbox"/> _____ | <input type="checkbox"/> _____ |
| <input checked="" type="checkbox"/> <u>Mr. Bill Booth</u> | <input type="checkbox"/> _____ | <input type="checkbox"/> _____ |
| <input checked="" type="checkbox"/> <u>Ms. Maureen Koetz</u> | <input type="checkbox"/> _____ | <input checked="" type="checkbox"/> <u>_____</u> |

* Temporary appointment

Others

- _____
- _____
- _____
- _____
- _____
- _____
- _____
- _____

Headquarters U.S. Air Force

Integrity - Service - Excellence

BCEG



7 Apr 05

U.S. AIR FORCE



Agenda 7 Apr 05

0830-0900	Opening Business -Calendar Review -Independent CR Payback Update	Co-chairs
0900-1015	Candidate Recommendations -S300.1c1 – Close Scott -S803 – Realign Minot	Scenario Team Leads
<i>Break</i>		
1030-A/R	Scenario Changes -Gen Mitchell -Willow Grove	Scenario Team Leads



AF BRAC

Schedule / Task Timeline

March / April BCEG Meetings						
Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
27 Easter	28 IEC 1645-1815	29 BCEG 0830-1700	30	31 BCEG 0830-1700 A	1 ISG 1030-1200	2
(5) Lock DB after Criterion 7 Inputs (6) Complete AF Refined Scenarios (7) Draft AF MV Report Complete (8) Begin Testimony Writing (9) Submit JAST / JCSG Integration Inputs to JCSGs (IEBJ)						
3	4 IEC 1645-1815	5 BCEG CAIX	6	7 BCEG 0830-1700	8 ISG 1030-1200 Briefing to SECDEF	9
(10) Risk Communication Training (IEBB) (11) Reconcile JCSG Integration results (IEBJ) (12) Obtain Top 2 Approval of Final Recommendation (Co-chairs)						



AF BRAC

Schedule / Task Timeline

April BCEG Meetings						
Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
10	11 IEC 1645-1815	12 BCEG 1300-1700	13	14 BCEG 0830-1700	15 ISG 1030-1200	16 IEC 0930-1330
(13) Draft Comm Plan to BCEG (SAF/PAM) (14) Draft PA Plan out for coord (SAF/PAM) (15) Comm Plan for MAJCOMs Complete (SAF/PAM) (16) Final Vectors from CSAF (Co-chairs)						
17	18 IEC 1645-1815	19 BCEG 0830-1700	20	21 BCEG 0830-1700	22 ISG 1030-1200	23
(17) PA Plan Complete and Approved (SAF/PAM) (18) Forward SECAF Testimony for Approval (I...) (19) Final AF Mil Value Report Complete (I...) (20) Build Final AF Commission Recommendation Folder						



AF BRAC

Schedule / Task Timeline

April / May BCEG Meetings						
Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
24	25 IEC 1645-1815	26 BCEG 1300-1700	27	28 BCEG 0830-1700	29 ISG 1030-1200	30
(21) Build Commission Library Binders (22) Deliver Final AF Report to OSD (23) Brief AF Board / Group (Co-chairs)						
1	2 IEC 1645-1815	3 BCEG 0830-1700	4	5 BCEG 0830-1700	6 ISG 1030-1200	7
(24) Make Copies of AF Report for Public (25) Co-chair Media Training						



AF BRAC

Schedule / Task Timeline

May BCEG Meetings						
Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
8	9 IEC 1645-1815	10 BCEG 1300-1700	11	12 BCEG 0830-1700	13 ISG 1030-1200	14
(26) Host Conference with MAJCOM XP's prior to Public Announcement (Co-chairs) (27) Forward Draft Q&As to MAJCOMs (SAF/PAM) (28) Skull with Acting SECAF (CSAF) (Co-chairs) (29) Dry Run Testimony (Co-chairs)						
15	16 SECDEF Final Recommendations Due	17	18	19	20	21



AF BRAC Schedule / Task Timeline

May / June BCEG Meetings						
Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
22	23 IEC 1645-1730	24 BCEG 1300-1700 ▲	25	26 BCEG 0830-1700 △	27 ISG 1030-1200	28
29	30 Memorial Day	31	1	2	3	4



Independent CR Payback Changes



Independent CR Payback Changes

Title	Total IT Cost (\$K)	Payback Years	Cost (Savings) 2011 (\$K)	Steady State (\$K)	NPV Savings (\$K)	Payback Category	Indep. Dispend	Annual Recurring Savings (\$K)	Delta	Payback Period (TRC)
Close Mansfield	\$28,649	4	\$4,793	(\$3,584)	(\$28,000)	2	I	(\$8,000)	(\$2,416)	1
Realign Nashville	\$22,027	100	\$21,922	(\$85)	\$20,000	N/A	I	(\$10,000)	(\$9,915)	2
Realign McGuire	\$3,450	2	(\$6,821)	(\$2,547)	(\$30,000)	1	I	(\$2,547)	N/C	2
Realign Bradley	\$3,277	2	(\$6,075)	(\$2,023)	(\$25,209)	1	I	(\$2,023)	N/C	2
Realign NAS New Orleans	\$29,538	Never	\$31,428	\$486	\$33,730	3	I	(\$10,000)	(\$10,486)	3
Realign Hecler	\$4,035	3	(\$1,511)	(\$1,006)	(\$11,000)	1	I	(\$1,006)	N/C	3
Realign New Castle	\$21,507	100+	\$17,680	(\$669)	\$10,838	N/A	I	(\$7,000)	(\$6,332)	4
Realign Duluth	\$2,129	4	(\$1,026)	(\$794)	(\$8,238)	1	I	(\$794)	N/C	4
Realign Andrews	\$26,007	31	\$19,289	(\$1,177)	\$7,187	3	I	(\$6,000)	(\$4,823)	5
Realign Hulman	\$5,875	5	(\$232)	(\$1,102)	(\$10,253)	1	I	(\$1,102)	N/C	5
Close Onizuka	\$116,536	5	\$43,304	(\$24,103)	(\$185,000)	2	I	(\$24,103)	N/C	5
Realign Hill	\$33,431	Never	\$34,253	\$140	\$33,506	3	I	(\$6,000)	(\$6,140)	6
Realign Schenectady	\$3,565	Never	\$3,704	\$30	\$3,778	3	I	(\$560)	(\$530)	6
Realign Ellington	\$1,456	23	\$1,170	(\$103)	\$180	3	I	(\$103)	N/C	23
Close Kille	\$55,414	25	\$47,484	(\$3,373)	\$14,162	3	I	\$1,000	\$4,373	50
Realign Robins	\$5,831	100	\$3,608	(\$66)	\$3,000	3	I	(\$66)	N/C	100
Realign Indian Springs	\$11,967	100	\$10,306	(\$178)	\$9,000	3	I	(\$178)	N/C	100
Realign Hancock Field	\$7,948	Never	\$5,391	\$78	\$6,000	N/A	I	\$0	(\$76)	Never
Realign Dover	\$15,626	Never	\$15,061	\$999	\$23,000	3	I	\$228	N/C	Never
Realign Reno-Tahoe	\$19,394	Never	\$19,294	\$417	\$22,000	3	I	\$999	N/C	Never
Realign Maxwell	\$31,602	Never	\$30,897	\$445	\$33,000	N/A	I	\$8,000	\$7,583	Never
Realign Eglin	\$28,493	Never	\$34,998	\$1,969	\$51,392	N/A	I	\$445	N/C	Never
Close Pittsburgh ARS	\$62,291	10	\$35,595	(\$6,483)	(\$28,000)	2	I	\$1,969	\$24,493	Never
Realign Seymour Johnson	\$32,143	Never	\$37,733	\$2,103	\$54,481	3	I	\$2,103	N/C	Never
Totals	\$576,600		\$411,207	(\$40,411)	\$11,311			(\$44,680)	(\$4,269)	

Improvement
In Payback
From Previous Round



Agenda 7 Apr 05

0830-0900	Opening Business -Calendar Review -Independent CR Payback Update	Co-Chair
0900-1015	Candidate Recommendations -S300.1c1 - Close Scott -S803 - Realign Minot	Scenario Team Leads
Break		
1030-AR	Scenario Changes -Gen Mitchell -Willow Grove	Scenario Team Leads



**Candidate #USAF-0128 / S300.1c1
Close Scott AFB, O’Fallon, IL**



**Candidate #USAF-0128 / S300.1c1
Close Scott AFB, O’Fallon, IL**

- **Jan-Mar 05: JCSG HSA considered scenarios consolidating TRANSCOM and service components at Scott (HSA 114), McGuire (HSA 136) and Ft Eustis (HSA 63)**
- **19 Mar 05: S300.1c1 – S300.4 briefed to BCEG**
 - BCEG placed scenarios on hold pending JCSG HSA’s analysis on military value of locations and HSA’s own assessment of proposed scenarios
- **24 Mar 05: HSA analysis selected HSA 114 (Consolidating at Scott) as the most optimal scenario option**
 - HSA briefed HSA 114 to ISG; approved for IEC review on 11 Apr
- **No BRAC action: Recommend BCEG cancel S300.1c1, 300.2, 300.3 and 300.4**



Candidate #USAF-0128 / S300.1c1 Close Scott AFB, O’Fallon, IL

Candidate Recommendation: Close Scott AFB. The 375th Airlift Wing will inactivate. The wings C-21 aircraft will be distributed to Andrews, Peterson, Wright-Patterson, and Randolph AFBs. C-40 aircraft originally programmed for Scott will be redirected to Andrews. The 126th Air Refueling Wing will remain in its current location and operate from Mid America Airport. Headquarters Air Mobility Command and United States Transportation Command will relocate to McGuire AFB/Fort Dix, New Jersey.
Issues: Andrews force structure 3 PAA additional C-40 aircraft not yet reflected in future force structure. C-21 numbers reflect AMC PPlan 03-04 recently approved.

<p style="text-align: center;">Justification</p> <ul style="list-style-type: none"> ■ Optimizes current locations, facilities, and workforce to ensure support for combat deployments and the war fighter 	<p style="text-align: center;">Military Value</p> <ul style="list-style-type: none"> ■ Relocates Air Mobility Command and US TRANSCOM to capitalize on available capacity ■ Retains ANG aerial refueling assets in proximity to their missions
<p style="text-align: center;">Payback</p> <ul style="list-style-type: none"> ■ One Time Cost: \$777M ■ Net Implementation Cost: \$552M ■ Annual Recurring Savings: \$87M ■ Payback period: 9 yrs/2020 ■ NPV Savings: \$284M 	<p style="text-align: center;">Impacts</p> <ul style="list-style-type: none"> ■ Criterion 6—Total Job Change: -19,770 (direct: -10,204, indirect: -9,566) ROI -1.18% ■ Criterion 7: A review of community attributes indicates no issues regarding the ability of the infrastructure of the communities to support missions, forces and personnel ■ Criterion 8: No natural infrastructure issues affecting candidate recommendation

- ✓ Strategy ✓ Capacity Analysis / Data Verification ✓ JCSG/MilDep Recommended ✓ Deconflicted w/JCSGs
 ✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ Deconflicted w/MilDeps



S300.1ch1, .2, .3, .4 Close Scott Scenario Comparison

	300.1ch1	300.2	300.3	300.4
	McGuire	WPAFB	DISA/DITCO WP/AFCA -MG	Tenants to WP
One-time Cost	\$777M	\$607M	\$674M	\$708M
Net Implementation Cost	\$552M	\$337M	\$536M	\$493M
Ann Recur Savs Payback	\$87M 9 yrs/2020	\$93M 5 yrs/2016	\$65M 14yrs/2023	\$76M 9 yrs/2020
NPV Savings	\$284M	\$549M	\$96M	\$242M



S300.1ch1, .2, .3, .4 Close Scott Scenario Comparison

- Recurring savings are less than for other complete closures Scenarios
 - Personnel saved slightly less: 1100 vs. 1300
 - Personnel relocated to higher cost areas
 - BAH
 - Locality pay
 - Recap and sustainment of \$400M+ new construction

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Scenario S300.1c1 Scott Manpower

	FY 09				Drill
	Off	Ent	Civ	Tot	
Source 30 Sept 03 UMD	1675	3773	2723	8171	1738
Source MAJCOM-Current/Projected 30 Sep 04	1639	3651	2773	8063	1682
(300.1) Realign 3 PAA C-21 to Andrews (AD)	+7	-1	0	-8	
(300.1) BOS to realign to Andrews (AD)	0	-1	0	-1	
(300.1) Realign 6 PAA C-21 to Randolph (AD)	-15	-4	0	-19	
(300.1) BOS to realign to Randolph (AD)	0	-1	-1	-2	
(300.1) Realign 3 PAA C-21 to Wright-Patterson (AD)	-7	-1	0	-8	
(300.1) BOS to realign to Wright-Patterson (AD)	0	-1	0	-1	
(300.1) Realign 2 PAA C-21 to Peterson (AD)	-5	-2	0	-7	
(300.1) BOS to realign to Peterson (AD)	0	0	0	0	
(300.1) Realign HQ AMC to McGuire/Ft Dix (AD)	-634	-627	-769	-2230	
(300.1) Realign TACC to McGuire/Ft Dix (AD)	-218	-256	-194	-668	
(300.1) Realign USTRANSCOM to McGuire/Ft Dix (AD)	-117	-119	-344	-580	
(300.1) Realign AF Comm Agency to McGuire/Ft Dix (AD)	-114	-139	-301	-554	
(300.1) Realign Air Mobility Warfare Center positions to McGuire/Ft Dix (AD)	-2	-3	-1	-6	
(300.1) Realign ANG Readiness Center to McGuire/Ft Dix	-17	-7	0	-24	
(300.1) Realign Communication Squadron support to AMC -- 805 and 868 CS to McGuire/Ft Dix (AD)	-21	-201	-122	-344	
(300.1) Realign 18 AF to McGuire/Ft Dix (AD)	-12	-12	-6	-30	
(300.1) BOS realignment to McGuire/Ft Dix due to AD moves (AD)	-20	-168	-147	-335	
(300.1) Realign AF Band to AD Base X	-2	-68	-1	-71	
(300.1) AFRC ECS manpower to AFRC Base X	0	-7	-13	-20	-602
(300.1) BOS realigns to AD BRAC Base X	-1	-7	-5	-13	
(300.1) Realign HQ AMC (AMC AGRs) and TRANSCOM JRU unit to McGuire/Ft Dix (AFRC)	-14	-4	-1	-19	-68
(300.1) BOS realignment to McGuire/Ft Dix due to AFRC moves (AD)	0	-2	-1	-3	
(300.1) Remaining AFRC manpower to AFRC Base X	0	0	-2	-2	-186
(300.1) BOS realignment to AD Base X (due to line above)	0	-2	-2	-4	
(300.1) Other mission realignments to AD Base X (efficiencies gained from C-21 moves plus other agencies not allocated to other bases)	-107	-373	-67	-547	
(300.1) Other support realignments to AD Base X (includes 80% medical, plus stressed AFSCs)	-225	-696	-177	-1098	
(300.1) Savings	-57	-676	-366	-1099	
(300.1) ANG leaves Scott AFB (ANG)	-44	-34	-254	-332	-838
(300.1) ANG Realigns to Mid-America (ANG)	44	84	254	382	838
(1133) Plus fire fighters from Lambert (ANG)	0	0	0	0	27
(420) Net gain of 4 PAA KC-135R from Grand Forks (also swaps 8 PAA KC-135E for KC-135R). Manpower from ANG Base X - this will go into Mid-America	12	19	43	74	46
Adjusted Baseline	58	102	298	454	899
COBRA Delta	-1583	-3540	-2477	-7600	-783



Scenario S300.1c1

One-Time Costs

Category	Cost	Sub-Total
Construction		
Military Construction	463,338,000	
Total - Construction		463,338,000
Personnel		
Civilian RIF	10,778,237	
Civilian Early Retirement	3,045,955	
Eliminated Military PCS	3,300,221	
Unemployment	832,337	
Total - Personnel		17,956,751
Overhead		
Program Management Cost	20,828,317	
Mothball / Shutdown	1,626,750	
Total - Overhead		22,455,067
Moving		
Civilian Moving	85,866,403	
Civilian PPP	2,626,704	
Military Moving	19,824,914	
Freight	3,874,333	
Information Technologies	15,254,200	
One-Time Moving Costs	330,000	
Total - Moving		127,776,554
Other		
Environmental Mitigation Costs	4,247,000	
One-Time Unique Costs	140,602,000	
Total - Other		144,849,000
Total One-Time Costs		776,375,372
One-Time Savings		
Military Moving	11,947,224	
One-Time Moving Savings	8,155,000	
Total One-Time Savings		20,102,224
Total Net One-Time Costs		756,273,148



Scenario S300.1c1

MILCON Summary

Department : USAF
 Scenario File : A:\S300.1c1 Close Scott.CBR
 Option Pkg Name: S300.1c1 Close Scott
 Std Fctrs File : C:\COBRA\COBRA 6.07\BRAC2005.SFF

All values in 2005 Constant Dollars

Base Name	Total MilCon*	Milcon Cost Avoidance	Total Net Costs
Scott AFB	7,319,000	0	7,319,000
McGuire AFB	449,028,000	0	449,028,000
Andrews AFB	698,000	0	698,000
Randolph AFB	6,293,000	0	6,293,000
Wright-Patterson AFB	0	0	0
Peterson AFB	0	0	0
BASE X (AIR FORCE)	0	0	0
Totals:	463,338,000	0	463,338,000

* All MilCon Costs include Design, Site Preparation, Contingency Planning, and SIOH Costs where applicable.



Scenario S300.1c1 MILCON

MilCon for Base: **Scott AFB, IL** (VDYD)

All values in 2005 Constant Dollars (\$K)

FAC Title	UM	New MilCon	New Cost*	Using Rehab Type	Rehab Cost*	Total Cost*
1498 Security Support Facility	SF	400	n/a**	0 Default	n/a**	143
5500 Dispensary and Clinic	SF	10,000	n/a**	0 Default	n/a**	3,661
8511 Road, Surfaced	SY	2,000	n/a**	0 Default	n/a**	80
8721 Fence and Wall	LF	2,500	n/a**	0 Default	n/a**	152
1718 Indoor Firing Range and Supporting Facili	SF	0	n/a**	2,400 Default	n/a**	157
7220 Dining Facility	SF	0	n/a**	8,500 Default	n/a**	1,093
7313 Police Station	SF	0	n/a**	11,500 Default	n/a**	2,033
Total Construction Cost:						7,319
- Construction Cost Avoid:						0
Total Net Milcon Cost:						7,319



Scenario S300.1c1 MILCON

MilCon for Base: **McGuire AFB, NJ** (PTFL)

All values in 2005 Constant Dollars (\$K)

FAC Title	UM	New MilCon	New Cost*	Using Rehab Type	Rehab Cost*	Total Cost*
6100 General Administrative Building	SF	34,510	n/a**	0 Default	n/a**	8,409
6102 Large Unit Headquarters Building	SF	1,421,000	n/a**	0 Default	n/a**	381,853
7220 Dining Facility	SF	11,742	n/a**	0 Default	n/a**	4,813
7362 Religious Education Facility	SF	43,812	n/a**	0 Default	n/a**	12,464
7371 Nursery and Child Care Facility	SF	54,298	n/a**	0 Default	n/a**	15,993
7416 Library, General Use	SF	6,642	n/a**	0 Default	n/a**	1,744
7417 Recreation Center	SF	33,323	n/a**	0 Default	n/a**	8,977
7421 Indoor Physical Fitness Facility	SF	50,059	n/a**	0 Default	n/a**	14,110
7372 Family Service Center	SF	0	n/a**	4,272 Default	n/a**	665
Total Construction Cost:						449,028
- Construction Cost Avoid:						0
Total Net Milcon Cost:						449,028



Scenario S300.1c1 MILCON

MilCon for Base: **Andrews AFB, MD** (AJXF)

All values in 2005 Constant Dollars (\$K)

FAC Title	UM	New MilCon	New Cost*	Using Rehab Rehab Type	Rehab Cost*	Total Cost*
6100 General Administrative Building	SF	3,230	n/a**	0 Default	n/a**	698
Total Construction Cost:						698
- Construction Cost Avoid:						0
Total Net Milcon Cost:						698



Scenario S300.1c1 MILCON

MilCon for Base: **Randolph AFB, TX** (TYMX)

All values in 2005 Constant Dollars (\$K)

FAC Title	UM	New MilCon	New Cost*	Using Rehab Rehab Type	Rehab Cost*	Total Cost*
1412 Aviation Operations Building	SF	11,815	n/a**	0 Default	n/a**	2,469
2111 Aircraft Maintenance Hangar	SF	4,200	n/a**	0 Default	n/a**	1,249
2184 Parachute And Dingy Maintenance Shop	SF	11,623	n/a**	0 Default	n/a**	2,575
Total Construction Cost:						6,293
- Construction Cost Avoid:						0
Total Net Milcon Cost:						6,293



**Candidate #USAF-0097 / S803
Realign Minot AFB, ND**



**Candidate #USAF-0097 / S803
Update**

-
- 17 Feb 05 - BCEG briefed
 - BCEG placed scenario on hold pending FS decision
 - 15 Mar 05 - FS submission to Congress
 - Unable to infer clear basing determination for BRAC
 - 4 Apr 05 - Institute for Defense Analysis/Gen Welch (Ret) outbrief to SECDEF/CJCS
 - te
 - No BRAC action—recommend BCEG cancel S803



Candidate #USAF-0097 / S803 Realign Minot AFB, ND

Candidate Recommendation: Realign Minot AFB. The 91st Space Wing will inactivate. The wing's 150 Minuteman-III intercontinental ballistic missiles will retire. The 5th Bomb Wing will remain in place.

Justification	Military Value
<ul style="list-style-type: none"> Force structure reduction 	<ul style="list-style-type: none"> Minot airfield infrastructure required to support bomber mission requirements
Payback	Impacts
<ul style="list-style-type: none"> One-Time Cost: \$21M Net Implementation Savings: \$15M Annual Recurring Savings: \$9M Payback Period: 3 yrs/2010 NPV Savings: \$97M 	<ul style="list-style-type: none"> Criterion 6 - Total Job Change -210 (direct: -127, indirect: -83) ROI -0.47% Criterion 7- A review of community attributes indicates no issues regarding the ability of the infrastructure of the communities to support missions, forces and personnel Criterion 8- No natural infrastructure issues affecting scenario recommendation

- ✓ Strategy ✓ Capacity Analysis / Data Verification ✓ JCSG/MilDep Recommended ✓ Deconflicted w/JCSGs
- ✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ Deconflicted w/MilDepts

Integrity - Service - Excellence



Scenario S803 Manpower

	FY 05					FY 06					FY 07					Off
	Off	Enl	Civ	Tot	Drill	Off	Enl	Civ	Tot	Drill	Off	Enl	Civ	Tot	Drill	
Source 30 Sept 03 UMD	574	4196	475	5205	0	574	4196	475	5205	0	574	4213	475	5262	0	574
Source MAJCOM-Current/Projected 30 Sep 04	575	4142	512	5229	0	575	4182	512	5269	0	575	4199	513	5287	2	575
(S803) Inactivate 91st Space Wing and all subordinate units - Manpower to AD Non-BRAC Programmatic												-290	-1267	-25	-1582	-290
(S803) Realign BOS to AD BRAC Base X												-8	-64	-55	-127	-8
Adjusted Baseline	575	4142	512	5229	0	575	4182	512	5269	0	277	2868	433	3578	2	277
COBRA Delta	0	0	0	0	0	0	0	0	0	0	-8	-64	-55	-127	0	0
	FY 09					FY 10					FY 11					
	Off	Enl	Civ	Tot	Drill	Off	Enl	Civ	Tot	Drill	Off	Enl	Civ	Tot	Drill	
Source 30 Sept 03 UMD	574	4213	475	5262	0	574	4213	475	5262	0	574	4213	475	5262	0	
Source MAJCOM-Current/Projected 30 Sep 04	575	4199	513	5287	2	575	4199	513	5287	2	575	4199	513	5287	2	
(S803) Inactivate 91st Space Wing and all subordinate units - Manpower to AD Non-BRAC Programmatic												-290	-1267	-25	-1582	
(S803) Realign BOS to AD BRAC Base X												-8	-64	-55	-127	
Adjusted Baseline	277	2868	433	3578	2	277	2868	433	3578	2	277	2868	433	3578	2	
COBRA Delta	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Tenant impacts	Strength					Programmed Installation Population Changes (non-BRAC) by Year (+incr)										
Unit	Off	Enl	Civ	Tot	Drill	COBRA Delta										
DECA	0	0	46	46	0	FY06	FY07	FY08	FY09	FY10	FY11					
DIS	0	0	2	2	0	Officer	1	0	0	0	0					
DRMO	0	0	2	2	0	Enlisted	26	17	0	0	0					
Army Corps of Engineers	0	0	5	5	0	Civilian	37	1	0	0	0					
USPS	0	0	6	6	0											

Integrity - Service - Excellence



Scenario S803 One-Time Cost

(All values in 2005 Constant Dollars)

Category	Cost	Sub-Total
-----	----	-----
Construction		
Total - Construction		0
Personnel		
Civilian RIF	172,195	
Civilian Early Retirement	47,956	
Unemployment	13,353	
Total - Personnel		233,504
Overhead		
Program Management Cost	151,888	
Total - Overhead		151,888
Moving		
Civilian Moving	1,207,126	
Military Moving	313,101	
Freight	66,160	
Information Technologies	22,800	
Total - Moving		1,609,188
Other		
HAP / RSE	82,080	
Environmental Mitigation Costs	1,150,000	
One-Time Unique Costs	18,000,000	
Total - Other		19,232,080
-----		-----
Total One-Time Costs		21,226,660



Scenario S803 MILCON

All values in 2005 Constant Dollars

Base Name	Total MilCon*	Milcon Cost Avoidance	Total Net Costs
-----	-----	-----	-----
Minot AFB	0	0	0
BASE X (AIR FORCE)	0	0	0
-----	-----	-----	-----
Totals:	0	0	0

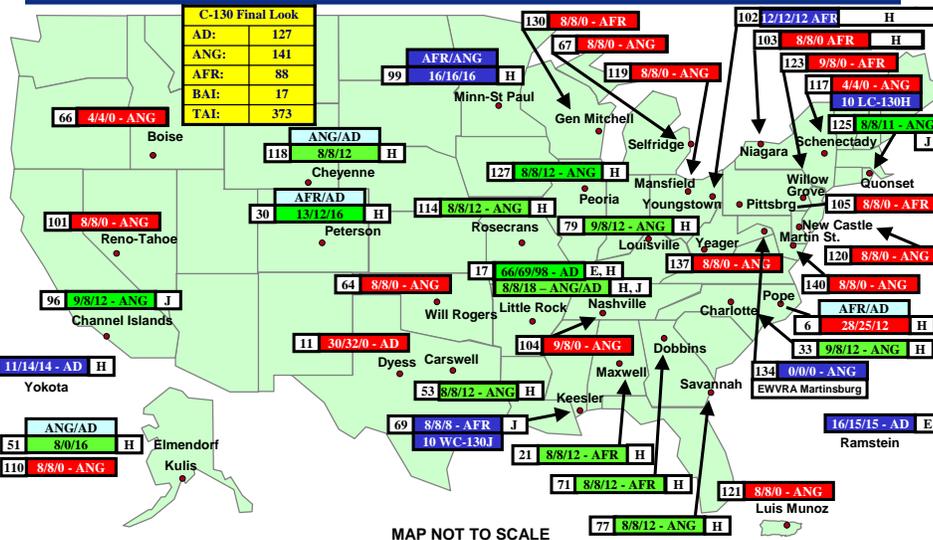
* All MilCon Costs include Design, Site Preparation, Contingency Planning, and SIOH Costs where applicable.



Scenario Changes (Gen Mitchell ARS)



Scenario Group Final Look (corrected) - C-130

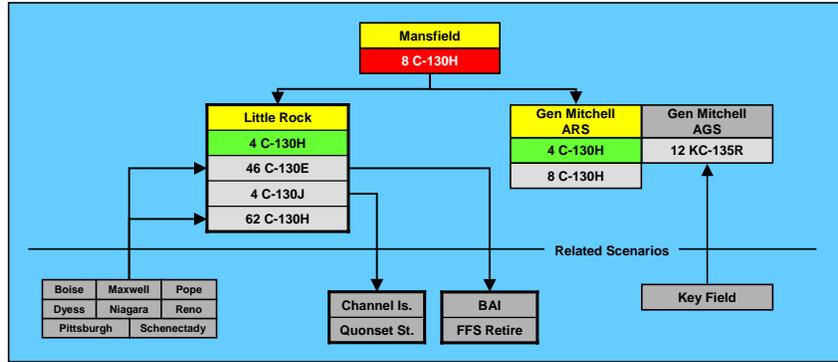




Candidate #USAF-0066V2 / S319c1 Close Mansfield Lahm MAP AGS, OH

Recommendation: Close Mansfield Lahm Municipal Airport AGS. The 179th Airlift Wing (ANG) will inactivate. The wing's C-130H aircraft will be distributed to the 440th Airlift Wing (AFRC), General Mitchell ARS, Wisconsin (4 PAA) and 314th Airlift Wing, Little Rock AFB (4 PAA). Flying related ECS moves to Louisville IAP AGS, Kentucky (Aerial Port), and Toledo Express Airport AGS, Ohio (Firefighters).

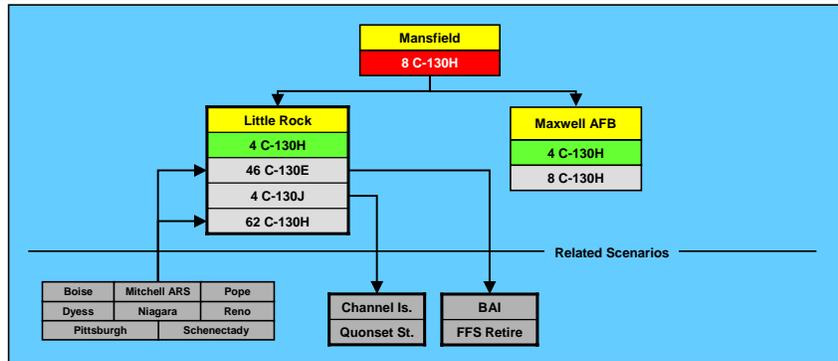
Issues: JAST scenario impacts?



Candidate #USAF-0066V2 / S319.1 Close Mansfield Lahm MAP AGS, OH

Recommendation: Close Mansfield Lahm Municipal Airport AGS. The 179th wing's C-130H aircraft will be distributed to the 908th Airlift Wing (AFRC), Maxwell AFB, AL (4 PAA) and 314th Airlift Wing, Little Rock AFB (4 PAA). Flying related ECS moves to Louisville IAP AGS, Kentucky (Aerial Port), and Toledo Express Airport AGS, Ohio (Firefighters).

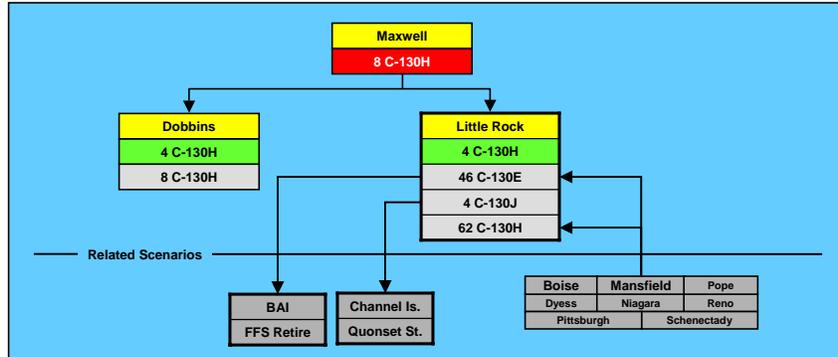
Issues: JAST scenario impacts?





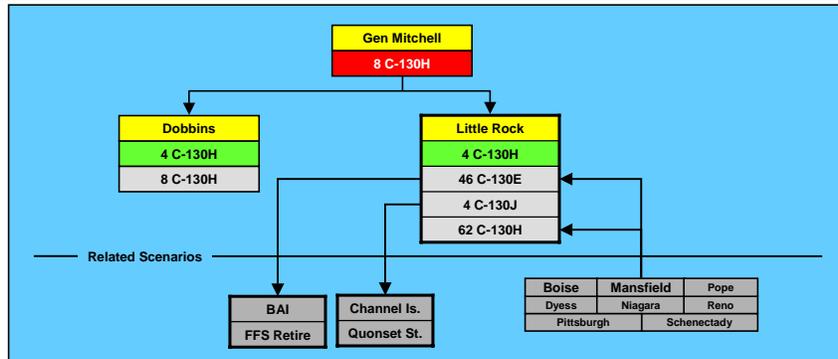
Candidate #USAF-0059V2 / S322.1c1 Realign Maxwell AFB, Montgomery, AL

Recommendation: Realign Maxwell AFB. The 908th Airlift Wing (AFRC) will realign. The wing's C-130H aircraft will be distributed to the 94th Airlift Wing (AFRC), Dobbins ARB, Georgia (4 PAA) and 314th Airlift Wing, Little Rock AFB, Arkansas (4 PAA). Transfer Air Traffic Control function at Maxwell AFB to contractor. The 908th Airlift Wing (AFRC) will move to Ft. Bragg.



Candidate #USAF-00XX / S324 Close Gen Mitchell ARS, Milwaukee, WS

Recommendation: Close General Mitchell ARS. The wing's C-130H aircraft will be distributed to the 94th Airlift Wing (AFRC), Dobbins ARB, Georgia (4 PAA) and 314th Airlift Wing, Little Rock AFB, Arkansas (4 PAA). The 440th Airlift Wing (AFRC) Ops, MX, and ECS manpower will realign to Ft. Bragg.



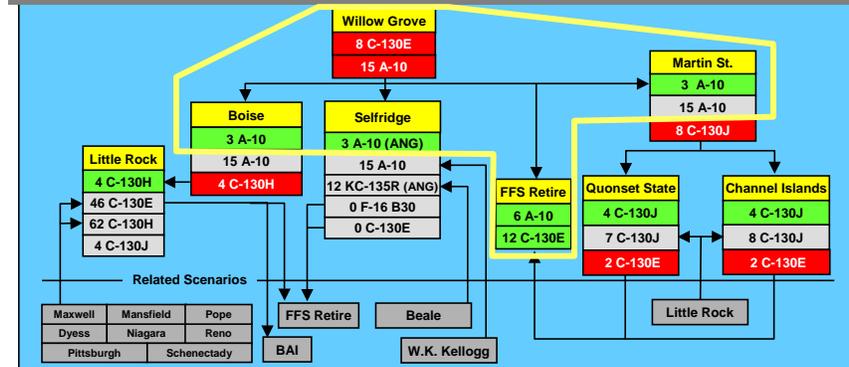


Scenario Changes (Willow Grove)



Candidate #USAF-0052V2 / S134c1 Close Willow Grove ARS, Willow Grove JRB, Hatboro, PA

Recommendation: Close Willow Grove ARS, Willow Grove JRB. The 913th Airlift Wing (AFRC) will inactivate and assigned C-130E aircraft (10 PAA) will retire. The 111th Fighter Wing (ANG) will inactivate and assigned A-10 aircraft will be distributed to the 124th Wing (ANG), Boise Air Terminal AGS, Idaho (3 PAA); 175th Wing (ANG), Martin State Airport AGS, Maryland, (3 PAA); 127th Wing (ANG), Selfridge ANGB, Michigan (3 PAA); and retire (6 PAA). The 124th Wing, Boise Air Terminal AGS, will distribute assigned C-130H aircraft to Little Rock AFB, Arkansas (2 PAA to ANG, 2 PAA to active duty). The 175th Wing, Martin State Airport AGS, will distribute assigned C-130J aircraft to the 146th Airlift Wing (ANG), Channel Islands AGS, California (4 PAA) and 143d Airlift Wing (ANG), Quonset State Airport AGS, Rhode Island (4 PAA). The 270th Engineering Installation Squadron (ANG) will remain as a geographically separated unit. AFRC ECS manpower will move to Eglin AFB, FL.
ISSUE: Disposition of DON #0084 at Willow Grove

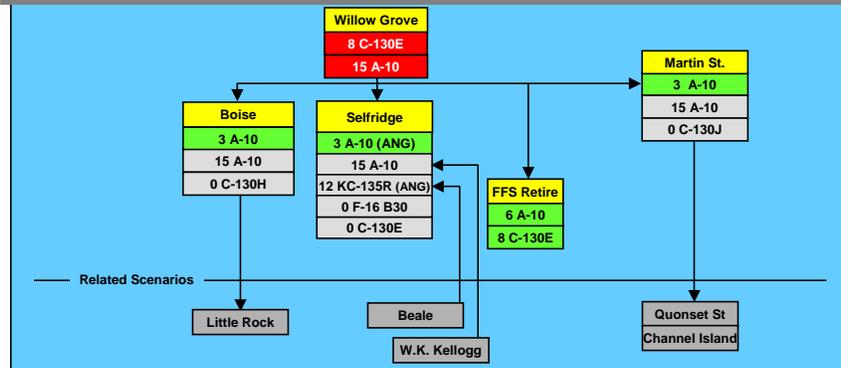




Candidate #DON-0084A / S134.1 Close NAS JRB Willow Grove, Hatboro, PA

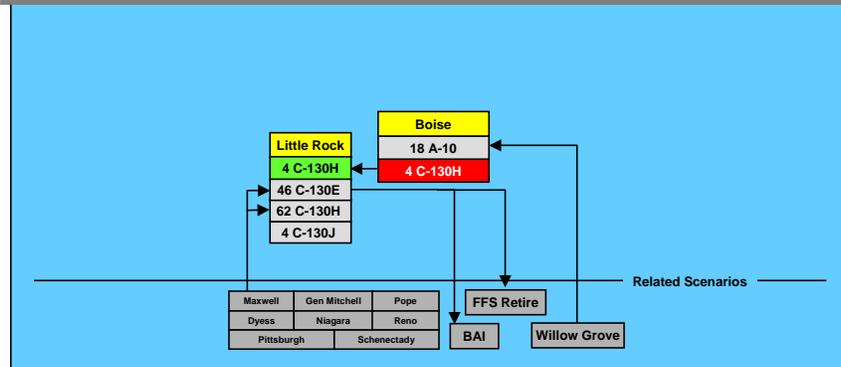
Cost Analysis: Close Willow Grove JRB. The 913th Airlift Wing's (AFRC) assigned C-130E aircraft (8 PAA) will retire. The 111th Fighter Wing's (ANG) assigned A-10 aircraft will be distributed to the 124th Wing (ANG), Boise Air Terminal AGS, Idaho (3 PAA); 175th Wing (ANG), Martin State Airport AGS, Maryland, (3 PAA); 127th Wing (ANG), Selfridge ANGB, Michigan (3 PAA); and retire (6 PAA). The 270th Engineering Installation Squadron (ANG) will remain in place as a geographically separated unit. AFRC ECS will move to Eglin AFB, FL.

Issue: Cost to enclave at McGuire AFB will be added to enable the DON move onto McGuire AFB.



Candidate #USAF-00XX / S325 Realign Boise Air Terminal AGS, Boise, ID

Recommendation: Realign Boise Air Terminal AGS. The 124th Wing, Boise Air Terminal AGS, will distribute assigned C-130H aircraft to Little Rock AFB, Arkansas (2 PAA to ANG, 2 PAA to active duty).

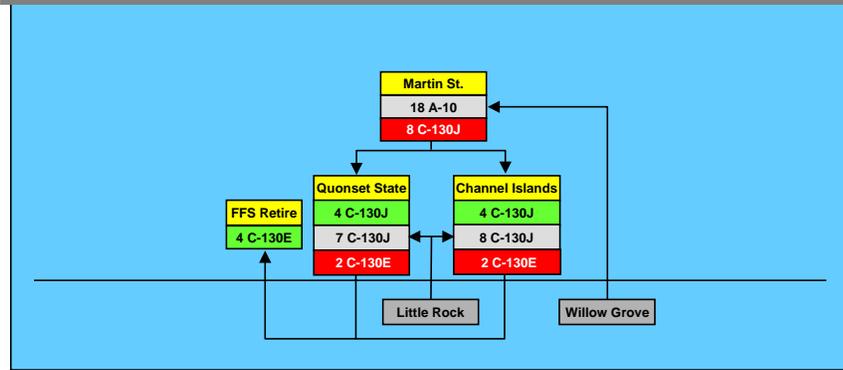




Candidate #USAF-00XX / S326 Realign Martin State APT AGS, Baltimore, MD

Recommendation: Realign Martin State APT AGS. The 175th Wing, Martin State Airport AGS, will distribute assigned C-130J aircraft to the 146th Airlift Wing (ANG), Channel Islands AGS, California (4 PAA) and 143d Airlift Wing (ANG), Quonset State Airport AGS, Rhode Island (4 PAA). The 143rd Airlift Wing will retire C-130E (2 PAA). The 146th Airlift Wing will retire C-130E (2 PAA).

Issues: C-130 model types are based on PBD 753



Independent CR Payback Changes



Independent CR Payback Changes

Title	Total 1T Cost (\$K)	Payback Years	Cost/(Savings) 2011 (\$K)	Steady State (\$K)	NPV Savings (\$K)	Payback Category	Indep / Depend	Annual Recurring Savings (\$K)	Delta	Payback Period (YRS)
Close Mansfield	\$28,049	4	\$4,793	(\$3,584)	(\$28,000)	2	I	(\$6,000)	(\$2,416)	1
Realign Nashville	\$22,027	100	\$21,922	(\$85)	\$20,000	N/A	I	(\$10,000)	(\$9,915)	2
Realign McGuire	\$3,450	2	(\$6,821)	(\$2,547)	(\$30,000)	1	I	(\$2,547)	N/C	2
Realign Bradley	\$3,277	2	(\$6,075)	(\$2,023)	(\$25,209)	1	I	(\$2,023)	N/C	2
Realign NAS New Orleans	\$29,536	Never	\$31,428	\$466	\$33,730	3	I	(\$10,000)	(\$10,486)	3
Realign Hector	\$4,035	3	(\$1,511)	(\$1,006)	(\$11,000)	1	I	(\$1,006)	N/C	3
Realign New Castle	\$21,507	100+	\$17,660	(\$668)	\$10,836	N/A	I	(\$7,000)	(\$6,332)	4
Realign Duluth	\$2,129	4	(\$1,026)	(\$794)	(\$8,236)	1	I	(\$794)	N/C	4
Realign Andrews	\$26,007	31	\$19,289	(\$1,177)	\$7,187	3	I	(\$6,000)	(\$4,823)	5
Realign Hulman	\$5,875	5	(\$232)	(\$1,102)	(\$10,253)	1	I	(\$1,102)	N/C	5
Close Onizuka	\$116,536	5	\$43,304	(\$24,103)	(\$185,000)	2	I	(\$24,103)	N/C	5
Realign Hill	\$33,431	Never	\$34,253	\$140	\$33,506	3	I	(\$6,000)	(\$6,140)	6
Realign Schenectady	\$3,965	Never	\$3,704	\$30	\$3,778	3	I	(\$500)	(\$530)	8
Realign Ellington	\$1,456	23	\$1,170	(\$103)	\$180	3	I	(\$103)	N/C	23
Close Kulis	\$55,414	25	\$47,404	(\$3,373)	\$14,162	3	I	\$1,000	\$4,373	50
Realign Robins	\$5,831	100	\$3,608	(\$66)	\$3,000	3	I	(\$66)	N/C	100
Realign Indian Springs	\$11,967	100	\$10,306	(\$178)	\$6,000	3	I	(\$178)	N/C	100
Realign Luis Munoz	\$5,009	Never	\$5,391	\$76	\$6,000	N/A	I	\$0	(\$76)	Never
Realign Hancock Field	\$7,948	Never	\$9,044	\$226	\$10,698	N/A	I	\$226	N/C	Never
Realign Dover	\$15,626	Never	\$15,061	\$999	\$23,000	3	I	\$999	N/C	Never
Realign Reno-Tahoe	\$19,394	Never	\$19,294	\$417	\$22,000	3	I	\$6,000	\$7,583	Never
Realign Maxwell	\$31,602	Never	\$30,897	\$445	\$33,059	N/A	I	\$445	N/C	Never
Realign Eglin	\$28,493	Never	\$34,998	\$1,969	\$51,392	N/A	I	\$1,969	N/C	Never
Close Pittsburgh ARS	\$62,291	10	\$35,595	(\$6,493)	(\$26,000)	2	I	\$18,000	\$24,493	Never
Realign Seymour Johnson	\$32,143	Never	\$37,733	\$2,103	\$54,481	3	I	\$2,103	N/C	Never
Totals	\$576,600		\$411,207	(\$40,411)	\$11,311			(\$44,680)	(\$4,269)	

Improvement
in Payback
From Previous Round



Candidate #USAF-0051V3 / S119Zc3 Realign Seymour Johnson AFB, Goldsboro, NC

Candidate Recommendation: Realign Seymour Johnson AFB. The 4th Fighter Wing will transfer F-15E aircraft (15 PAA) to the 366th Fighter Wing, Mountain Home AFB, Idaho. F-15E FTU will move to Mountain Home. Simulator and academic requirements will move.

<p>Justification</p> <ul style="list-style-type: none"> Creates more effective F-15E training due to weather and airspace considerations Sets Seymour Johnson to effective wing size (72 PAA) 	<p>Military Value</p> <ul style="list-style-type: none"> Moves Seymour Johnson (1) F-15E aircraft to Mountain Home (23) Military Judgment: Relocates F-15E FTU squadron to base with more suitable air-to-ground training environment
<p>Payback</p> <ul style="list-style-type: none"> One Time Cost: \$32M Net Implementation Cost: \$38M Annual Recurring Cost: \$2M Payback period: Never NPV Cost: \$54M 	<p>Impacts</p> <ul style="list-style-type: none"> Criterion 6—Total Job Change -1,188 (direct: -648, indirect: -540). ROI: -1.98% Criterion 7: A review of community attributes indicates no issues regarding the ability of the infrastructure of the communities to support missions, forces and personnel Criterion 8: No natural infrastructure issues affecting candidate recommendation

- ✓ Strategy
- ✓ Capacity Analysis / Data Verification
- ✓ JCSG/MilDep Recommended
- ✓ Deconflicted w/JCSGs
- ✓ COBRA
- ✓ Military Value Analysis / Data Verification
- ✓ Criteria 6-8 Analysis
- ✓ Deconflicted w/MilDeps



Candidate #USAF-0038V2 / S138c2 Realign Hancock Field AGS, Syracuse, NY

Candidate Recommendation: Realign Hancock Field AGS. The 174th Fighter Wing's (ANG) F-16 Block 30 aircraft are distributed to the 149th Fighter Wing (ANG) Lackland AFB, Texas (6 PAA) and retired (9 PAA). The wing's ECS elements, 152d Air Operations Group (ANG), and 274th Air Support Operations Squadron (ANG) remain in place.

Issues: Capacity for Predator mission at Hancock Field/Ft Drum

<p align="center">Justification</p> <ul style="list-style-type: none"> Eliminates excess infrastructure Consolidates F-16 fleet to reduce costs Enclave retains vital expeditionary mission capability Optimizes unit size at Lackland 	<p align="center">Military Value</p> <ul style="list-style-type: none"> Hancock (94) distributes F-16s to Lackland (47)
<p align="center">Payback</p> <ul style="list-style-type: none"> One Time Cost: \$8M Net Implementation Cost: \$9M Annual Recurring Costs: \$0.2M Payback period: Never NPV Cost: \$11M 	<p align="center">Impacts</p> <ul style="list-style-type: none"> Criterion 6: Total Job Change: -182 (direct -96, indirect -86) ROI: -0.05% Criterion 7: A review of community attributes indicates no issues regarding the ability of the infrastructure of the communities to support missions, forces and personnel Criterion 8: No natural infrastructure issues affecting candidate recommendation

- ✓ Strategy ✓ Capacity Analysis / Data Verification ✓ JCSG/MilDep Recommended ✓ Deconflicted w/JCSGs
- ✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ Deconflicted w/MilDeps



Candidate #USAF-0050V3 / S118Jc2 Realign Ellington AGS, Houston, TX

Candidate Recommendation: Realign Ellington Field AGS. The 147th Fighter Wing's (ANG) F-16 Block 25 aircraft (15 PAA) will retire and the wing's ECS elements will remain in place. The Air Sovereignty Alert (ASA) facility will remain at Ellington to fulfill ASA commitment. 272 EIS (GSU) moves into available space on Ellington.

<p align="center">Justification</p> <ul style="list-style-type: none"> Eliminates excess infrastructure Consolidates GSU onto Ellington Ellington enclave retains garrison to support expeditionary units and Homeland Defense role 	<p align="center">Military Value</p> <ul style="list-style-type: none"> Ellington (80 of 154) retires older F-16s (Block 25) Mil Judgment: Maintain Air Sovereignty Alert (ASA) site. Ellington is a strategic location for Homeland Defense
<p align="center">Payback</p> <ul style="list-style-type: none"> One Time Cost: \$1M Net Implementation Cost: \$1M Annual Recurring Savings: \$0.1M Payback period: 23 yrs/2029 NPV Cost: \$0.2M 	<p align="center">Impacts</p> <ul style="list-style-type: none"> Criterion 6: Total Job Change: 0 (direct: 0, indirect: 0) ROI: -0.0% Criterion 7: A review of community attributes indicates no issues regarding the ability of the infrastructure of the communities to support missions, forces and personnel Criterion 8: No natural infrastructure issues affecting candidate recommendation

- ✓ Strategy ✓ Capacity Analysis / Data Verification ✓ JCSG/MilDep Recommended ✓ Deconflicted w/JCSGs
- ✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ Deconflicted w/MilDeps



Candidate #USAF-0124V2 / S440c2 Realign Dover AFB, DE

Candidate Recommendation: Realign Dover AFB. The C-17 aircraft (12 PAA) programmed for the 436th Airlift Wing will transfer to the 62d Airlift Wing, McChord AFB, Washington (6 PAA); the 437th Airlift Wing, Charleston AFB, South Carolina (2 PAA); and to BAI (4 PAA). The 143d CBCS (ANG) geographically separated unit in Seattle, Washington, will be closed and consolidated into available space at McChord AFB.

<p align="center">Justification</p> <ul style="list-style-type: none"> Optimizes capacity and right sized squadrons at both McChord and Charleston—increases both wing's efficiency and capability Avoids C-17 MILCON costs at Dover 		<p align="center">Military Value</p> <ul style="list-style-type: none"> Align Dover (34) assets to Charleston (3) and McChord (27) 	
<p align="center">Payback</p> <ul style="list-style-type: none"> One Time Cost: \$16M Net Implementation Cost: \$15M Annual Recurring Cost: \$1M Payback period: Never NPV Cost: \$23M 		<p align="center">Impacts</p> <ul style="list-style-type: none"> Criterion 6: Total Job Change: -862 (direct: -460, indirect -402) ROI: -1.15% Criterion 7: A review of community attributes indicates no issues regarding the ability of the infrastructure of the communities to support missions, forces and personnel Criterion 8: Maintenance area for emissions; potential conformity determination required 	

- ✓ Strategy ✓ Capacity Analysis / Data Verification ✓ JCSG/MilDep Recommended ✓ Deconflicted w/JCSGs
- ✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ Deconflicted w/MilDepts



Candidate #USAF-0120V2 / S433c2 Realign Robins AFB, Warner Robins, GA

Candidate Recommendation: Realign Robins AFB. The 19th Air Refueling Group will inactivate. The Group's KC-135R aircraft will be distributed to the 22d Air Refueling Wing, McConnell AFB, Kansas (12 PAA). The 202 EIS geographically separated unit at Middle Georgia Regional Airport (Macon) will be closed and consolidated into available space at Warner Robins AFB.

<p align="center">Justification</p> <ul style="list-style-type: none"> Replaces high maintenance, aging KC-135Es at Forbes Increased PAA at Forbes robusts capacity and increases unit efficiency 		<p align="center">Military Value</p> <ul style="list-style-type: none"> Align Robins (18) tanker assets to Forbes (35) Military Judgment: Postures Robins for expanded C2ISR mission; frees capacity at Robins for relocation of US Navy air assets from NAS Atlanta closure (DON #0068) 	
<p align="center">Payback</p> <ul style="list-style-type: none"> One Time Cost: \$6M Net Implementation Cost: \$4M Annual Recurring Savings: \$0M Payback period: 100+ yrs NPV Cost: \$3M 		<p align="center">Impacts</p> <ul style="list-style-type: none"> Criterion 6: Total Job Change: -70 (direct: -42, indirect: -28) ROI: -0.11% Criterion 7: A review of community attributes indicates no issues regarding the ability of the infrastructure of the communities to support missions, forces and personnel Criterion 8: No natural infrastructure issues affecting candidate recommendation 	

- ✓ Strategy ✓ Capacity Analysis / Data Verification ✓ JCSG/MilDep Recommended ✓ Deconflicted w/JCSGs
- ✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ Deconflicted w/MilDepts



Candidate #USAF-0123V2 / S317c2 Close Pittsburgh IAP ARS, PA

Candidate Recommendation: Close Pittsburgh IAP ARS. The 911th Airlift Wing's (AFRC) C-130H aircraft (8 PAA) will be distributed to the 314th Airlift Wing, Little Rock AFB. The flight related ECS (Aeromed Squadron) will be moved to Youngstown-Warren Regional APT ARS. The remaining ECS will be moved to Offutt AFB, NE. AFRC Ops and Maintenance manpower will be transferred to Offutt AFB, NE in anticipation of an emerging mission.

<p align="center">Justification</p> <ul style="list-style-type: none"> ■ Bases aircraft at an installation where larger squadron size is possible ■ Adjusts active/ARC mix ■ Consolidates C-130 fleet 	<p align="center">Military Value</p> <ul style="list-style-type: none"> ■ Pittsburgh ARS (105) distributes assets to Little Rock (17).
<p align="center">Payback</p> <ul style="list-style-type: none"> ■ One Time Cost: \$62M ■ Net Implementation Cost: \$36M ■ Annual Recurring Savings: \$7M ■ Payback period: 10 yrs/2019 ■ NPV Savings: \$26M 	<p align="center">Impacts</p> <ul style="list-style-type: none"> ■ Criterion 6: Total Job Change: -597 (direct: -331, indirect -266) ROI: -0.04% ■ Criterion 7: A review of community attributes indicates no issues regarding the ability of the infrastructure of the communities to support missions, forces and personnel ■ Criterion 8: No natural infrastructure issues affecting candidate recommendation

- ✓ Strategy ✓ Capacity Analysis / Data Verification ✓ JCSG/MilDep Recommended ✓ Deconflicted w/JCSGs
- ✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ Deconflicted w/MilDepts



Candidate #USAF-0090V2 / S705c3 Realign Eglin AFB, Valparaiso, FL

Candidate Recommendation: Realign Eglin AFB. Assigned F-15C aircraft (8 PAA) will retire. Assigned MC-130P aircraft will be distributed to Hurlburt Field, Florida (7 PAA) and backup aircraft inventory (1 PAA). Distribute MC-130H aircraft (1 PAA) from Hurlburt Field to BAI.

Issues: Disposition of E&T 0055.

<p align="center">Justification</p> <ul style="list-style-type: none"> ■ Complements JCSG scenario to bed down Joint Strike Fighter FTU at Eglin (E&T 0055) ■ Complements US Army 7th Special Forces Group relocation from Fort Bragg, North Carolina (USA-0040) ■ Consolidates MC-130 fleet 	<p align="center">Military Value</p> <ul style="list-style-type: none"> ■ Eglin (3) distributes assets to Hurlburt (2)
<p align="center">Payback</p> <ul style="list-style-type: none"> ■ One Time Cost: \$28M ■ Net Implementation Cost: \$35M ■ Annual Recurring Cost: \$2M ■ Payback period: Never ■ NPV Cost: \$52M 	<p align="center">Impacts</p> <ul style="list-style-type: none"> ■ Criterion 6: Total Job Change: -902 (direct: -495, indirect -407) ROI: -0.75% ■ Criterion 7: A review of community attributes indicates no issues regarding the ability of the infrastructure of the communities to support missions, forces and personnel. ■ Criterion 8: No natural infrastructure issues affecting candidate recommendation

- ✓ Strategy ✓ Capacity Analysis / Data Verification ✓ JCSG/MilDep Recommended ✓ Deconflicted w/JCSGs
- ✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ Deconflicted w/MilDepts



Candidate #USAF-0059V2 / S322.1c1 Realign Maxwell AFB, Montgomery, AL

Candidate Recommendation: Realign Maxwell AFB. The 908th Airlift Wing (AFRC) will realign. The wing's C-130H aircraft will be distributed to the 94th Airlift Wing (AFRC), Dobbins ARB, Georgia (4 PAA) and 314th Airlift Wing, Little Rock AFB, Arkansas (4 PAA). Transport Air Traffic Control function at Maxwell AFB to contractor. The 908th Airlift Wing (AFRC) will move to Ft. Bragg.

<p>Justification</p> <ul style="list-style-type: none"> ■ Distributes aircraft to create larger squadrons ■ Consolidates C-130 fleet 		<p>Military Value</p> <ul style="list-style-type: none"> ■ Maxwell (27) distributes assets to Little Rock (17), and Dobbins (7) ■ ARC manpower is used to create active/ARC associate unit at Ft. Bragg ■ Mil Judgment: Moves C-130s from Maxwell to Dobbins where a larger squadron is possible 	
<p>Payback</p> <ul style="list-style-type: none"> ■ One Time Cost: \$32M ■ Net Implementation Cost: \$31M ■ Annual Recurring Cost: \$0.4M ■ Payback period: Never ■ NPV Cost: \$33M 		<p>Impacts</p> <ul style="list-style-type: none"> ■ Criterion 6: Total Job Change: -337 (direct: -189, indirect: -148) ROI: -0.16% ■ Criterion 7: A review of community attributes indicates no issues regarding the ability of the infrastructure of the communities to support missions, forces and personnel ■ Criterion 8: No natural infrastructure issues affecting candidate recommendation 	

- ✓ Strategy
- ✓ Capacity Analysis / Data Verification
- ✓ JCSG/MilDep Recommended
- ✓ Deconflicted w/JCSGs
- ✓ COBRA
- ✓ Military Value Analysis / Data Verification
- ✓ Criteria 6-8 Analysis
- ✓ Deconflicted w/MilDepts



Candidate #USAF-0068V2 / S311Zc2 Realign Reno-Tahoe IAP AGS, NV

Candidate Recommendation: Realign Reno-Tahoe IAP AGS. The 152d Airlift Wing's (ANG) C-130H aircraft (8 PAA) will be distributed to the 189th Airlift Wing (ANG), Little Rock AFB, Arkansas. Flying related ECS will be moved to Channel Islands (Aerial Port) and Fresno (Fire Fighters). The remaining ECS elements and the DCGS will remain in place. ANG Ops and Maintenance manpower will associate with the active duty aggressor unit at Nellis.

<p>Justification</p> <ul style="list-style-type: none"> ■ Consolidates C-130 fleet ■ Distributes aircraft to location where larger, more efficient squadrons are possible ■ Backfills retiring ANG aircraft at Little Rock 		<p>Military Value</p> <ul style="list-style-type: none"> ■ Reno (101) distributes assets to a base of higher military value; Little Rock (17) ■ Retains personnel at Reno for emerging DCGS mission ■ Frees manpower for aggressor mission at Nellis 	
<p>Payback</p> <ul style="list-style-type: none"> ■ One-Time Cost: \$19M ■ Net Implementation Cost: \$19M ■ Annual Recurring Cost: \$0.4M ■ Payback period: Never ■ NPV Cost: \$22M 		<p>Impacts</p> <ul style="list-style-type: none"> ■ Criterion 6: Total Job Change: -263 (direct: -147, indirect: -116) ROI: -0.11% ■ Criterion 7: A review of community attributes indicates no issues regarding the ability of the infrastructure of the communities to support missions, forces and personnel. ■ Criterion 8: Nellis is in non-attainment for NOx, CO, and Ozone. 	

- ✓ Strategy
- ✓ Capacity Analysis / Data Verification
- ✓ JCSG/MilDep Recommended
- ✓ Deconflicted w/JCSGs
- ✓ COBRA
- ✓ Military Value Analysis / Data Verification
- ✓ Criteria 6-8 Analysis
- ✓ Deconflicted w/MilDepts



Candidate #USAF-0069V2 / S312Jc2 Realign Luis Munoz IAP AGS, San Juan, PR

Candidate Recommendation: Realign Luis Munoz Marin IAP AGS. The 156th Airlift Wing (ANG) will inactivate. The wing's C-130E aircraft (8 PAA) will retire. The wing's ECS elements will remain in place.

<p align="center"><u>Justification</u></p> <ul style="list-style-type: none"> Consolidates C-130 fleet 	<p align="center"><u>Military Value</u></p> <ul style="list-style-type: none"> Force structure retires from a location of low military value (121) ECS is retained in place to capture intellectual capital
<p align="center"><u>Payback</u></p> <ul style="list-style-type: none"> One Time Cost: \$2M Net Implementation Cost: \$2M Annual Recurring Cost: \$.02M Payback Period: Never NPV Cost: \$2M 	<p align="center"><u>Impacts</u></p> <ul style="list-style-type: none"> Criterion 6: Total Job Change: -12 (direct: -6, indirect: -6) ROI: 0% Criterion 7: A review of community attributes indicates no issues regarding the ability of the infrastructure of the communities to support missions, forces and personnel. Criterion 8: No natural infrastructure issues affecting candidate recommendation

- ✓ Strategy ✓ Capacity Analysis / Data Verification ✓ JCSG/MilDep Recommended ✓ Deconflicted w/JCSGs
- ✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ Deconflicted w/MilDepts



Candidate #USAF-0089V3 / S704c3 Close Kulis AGS, Anchorage, AK

Candidate Recommendation: Close Kulis AGS. Relocate the 176th Wing (ANG) and all associated aircraft (C-130H, 8 PAA; HC-130N, 3 PAA; HH-60, 5 PAA) to Elmendorf AFB, Alaska. The 176th Wing (ANG) will include a total of 16 PAA C-130H aircraft. Active duty will associate on the 16 PAA C-130s with a 50/50 split.

<p align="center"><u>Justification</u></p> <ul style="list-style-type: none"> Consolidates two installations that are within 8 miles of each other 	<p align="center"><u>Military Value</u></p> <ul style="list-style-type: none"> Kulis (110 Airlift, 65 SOF) distributes assets to Elmendorf (51Airlift, 28 SOF) Enables active/ARC associate unit at Elmendorf
<p align="center"><u>Payback</u></p> <ul style="list-style-type: none"> One Time Cost: \$55M Net Implementation Cost: \$47M Annual Recurring Savings: \$3M Payback period: 25 yrs/2034 NPV Cost: \$14M 	<p align="center"><u>Impacts</u></p> <ul style="list-style-type: none"> Criterion 6: Total Job Change: 23 (direct 13, indirect 10) ROI: 0.01% (Anchorage MSA) Criterion 7: A review of community attributes indicates no issues regarding the ability of the infrastructure of the communities to support missions, forces and personnel. Criterion 8: No natural infrastructure issues affecting candidate recommendation

- ✓ Strategy ✓ Capacity Analysis / Data Verification ✓ JCSG/MilDep Recommended ✓ Deconflicted w/JCSGs
- ✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ Deconflicted w/MilDepts

