

THE DEFENSE BASE CLOSURE AND REALIGNMENT  
DCN 55

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950614-28

FROM: PIRIE, ROBERT B.  
ASST SEC OF NAVY

TO: DIXON

TITLE: CHAIRMAN

ORGANIZATION: DEPT OF NAVY

ORGANIZATION: DBCRC

INSTALLATION (S) DISCUSSED: MIL OCEAN TERMINAL; BAYONNE

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA	✓		
DIR./CONGRESSIONAL LIAISON	✓			COMMISSIONER ROBLES	✓		
				COMMISSIONER STEELE	✓		
				REVIEW AND ANALYSIS			
DIR./COMMUNICATIONS				DIRECTOR OF R & A	✓		
				ARMY TEAM LEADER	✓		
EXECUTIVE SECRETARIAT				NAVY TEAM LEADER	✓		
				AIR FORCE TEAM LEADER			
DIRECTOR OF ADMINISTRATION				INTERAGENCY TEAM LEADER	✓		
CHIEF FINANCIAL OFFICER				CROSS SERVICE TEAM LEADER			
DIRECTOR OF TRAVEL							
DIR./INFORMATION SERVICES							

**TYPE OF ACTION REQUIRED**

Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature		Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

STATING THEY WOULD PREFER THAT THE MILITARY SEALIFT COMMAND AND THE NAVY RESALE ACTIVITY BE MOVED TO HAMPTON ROADS IUA IF TERMINAL IS CLOSED.

Routing Date: 950614 Date Originated: 950613 Mail Date:



DEPARTMENT OF THE NAVY  
THE ASSISTANT SECRETARY OF THE NAVY  
(INSTALLATIONS AND ENVIRONMENT)  
1000 NAVY PENTAGON  
WASHINGTON, D.C. 20350-1000

JUN 13 1995

The Honorable Alan J. Dixon  
Chairman, Defense Base Closure  
and Realignment Commission  
1700 North Moore Street  
Suite 1425  
Arlington, VA 22209

Please refer to this number  
when responding 95064-28

Dear Chairman Dixon:

It is my understanding that your staff has recently made inquiries as to our views regarding the Department of the Army's (DOA) recommendation to close the Military Ocean Terminal in Bayonne, NJ and to retain the DON tenants in an enclave at the MOT site, particularly in light of DOA's latest analysis.

As you may be aware, the two DON activities, the Military Sealift Command, Atlantic, and the Navy Resale Activity, are quite small in size and if left in place would occupy a small part of a large activity. The DON believes that not only are there inefficiencies associated with the retention of these commands in Bayonne but also that retention of these activities in place would hinder any potential reuse plans. Further, the latest DOA COBRA analyses apparently show a greater savings to the Department of Defense should the DON activities be moved elsewhere. Should you and your commission choose to approve the closure of MOT Bayonne, we would prefer that the Navy activities leave Bayonne, preferably to the Hampton Roads, Virginia area. There are some operational benefits that may also accrue with such a relocation along with greater savings to the tax payers.

I trust this clearly presents the DON position. As always, if I can be of any further assistance, please let me know.

Sincerely,

ROBERT B. PIRIE, JR.

# Document Separator

STATEMENT BY  
THE HONORABLE TOGO D. WEST, JR  
SECRETARY OF THE ARMY  
BEFORE THE  
DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION  
JUNE 14, 1995  
WASHINGTON, D.C.

INTRODUCTION

Good morning, Mr. Chairman and members of the Commission. General Sullivan and I appreciate this final opportunity to discuss your alternatives to our closure and realignment recommendations as well as address your questions regarding the Army's original list. We hope our comments will be helpful as you begin your final deliberations.

To start, it is worth noting that the Army's recommendations are the product of over a year's worth of painstaking analysis, informed military judgment and comprehensive oversight and review. As I stated in earlier testimony, our decisions were not arrived at easily nor were they made in haste. They build upon the work done by the three previous Commissions and leave us with the infrastructure needed to keep our Army trained and ready into the 21st century.

Yet we understand it is the Commission's duty and obligation to consider making changes to the Secretary of Defense's list and, if supported by persuasive analysis and compelling justification, add more installations to that list. We would like to offer our assessment of these possible additions, considering both the financial and operational implications on our plans to support the national military strategy and posture the Army for the 21st century. I believe the Army has cooperated and assisted when asked to review and analyze closing or realigning installations in the manner suggested by the Commission at the hearing on May 10th.

ASSESSMENT OF PROPOSED ADDITIONS TO BRAC LIST

Other than Fort Holabird, MD, the Army does not see any merit in adding another installation to the original list. After Defense Investigative Service departs from Fort Holabird, we have no further use of the property. The other alternatives are a different matter:

Oakland Army Base. The Army studied the feasibility of closing the ports at both Bayonne and Oakland and concluded the loss of Oakland represents an unacceptable operational risk. The Army needs this critical port facility to support the rapid deployment of equipment during peace and war. Oakland is essential for the

deployment of our CONUS-based forces to respond to any national security threats that could emerge in the Pacific region. Its closure would leave the Army without a port facility on the west coast. The financial savings simply do not justify the risk.

Tobyhanna Depot. The Army has made the hard choices to divest itself of excess depot maintenance capacity and consolidate workload from five to three depots (ground, air and communication/electronics). DoD's recommendations on Letterkenny and Red River provide the optimum savings while supporting our core wartime requirements. They earned the support of the Secretary of Defense's Joint Cross Service Group. Tobyhanna is our center of excellence for communications and electronics. Closing it would directly contradict the Army's own military value assessment, which ranks Tobyhanna as the number one Army depot. It is the newest depot and least costly to operate. Our stationing strategy for the future calls for the retention of an electronics-oriented maintenance depot in order to meet the battlefield demands of the future. A fully digitized Army prepared to exploit information-age technology requires a modern depot capable of servicing and sustaining equipment. The cost to close Tobyhanna would be three times as great as realigning Letterkenny, DoD's current recommendation. Moreover, the savings would only be 25% as much over 20 years. Tobyhanna is an installation the Army must retain.

Letterkenny Depot. DoD's proposal to realign Letterkenny preserves DoD's missile consolidation effort, achieves substantial savings for a reasonable investment and reduces the overcapacity in ground equipment maintenance in the depot system. Alternatives to move tactical missile maintenance to Hill AFB would incur costs anywhere from four to nine times greater and produce significantly less in the way of savings. Extensive facility upgrades would be necessary to support tactical missile maintenance at Hill AFB. We do not see this as more feasible or desirable than the Army's and DoD's recommendation.

Space and Strategic Defense Command. The Army made a concerted effort to move activities out of leased space, when it was cost effective to do so. Our own analysis shows that moving Space and Strategic Defense Command to a nearby installation would have significant costs and take over 30 years to pay off. It would also disrupt preexisting plans to move SSDC along with the Program Executive Office - Missile Defense onto Redstone Arsenal at a later date. A decision to relocate Space and Strategic Defense Command from leased space would be a poor substitute for terminating the lease and disestablishing and redistributing the assets of Aviation and Troop Support Command. If unable to execute this plan as recommended, the Army will forfeit substantial savings from reductions in both management and facility overhead and forego the operational advantages of aligning its functions with related research and development centers at other locations.

Summary. Making the above four changes to the original list would cost

approximately \$200M more and save up to \$45M less than our original list and also incur greater operational risk. Investing in alternative BRAC recommendations that produce fewer savings would be at the expense of readiness and force modernization. We urge you to weigh the Army's assessment very carefully and hope you agree with us that these changes would be undesirable, unwarranted and unwise.

## ORIGINAL BRAC RECOMMENDATIONS

During the past few months, you have made extensive visits to our installations to observe their operations and listen to the sincere voices of the local communities and elected representatives. The Army has been listening, too. Their strong convictions and fervent opposition have our admiration. It is very moving to witness the great pride our friends and neighbors have in the Army and our installations. Nevertheless, with little exception, we are unaware of any compelling arguments that would cause us to change our original military judgment. However, we have learned new information which makes one realignment and two closures no longer viable. We have provided our recommendations to the Office of Secretary of Defense.

Dugway Proving Ground. The crux of our recommendation to close Dugway centered on the relocation of the chemical/biological testing elements to Aberdeen Proving Ground and smoke/obscurants testing elements to Yuma Proving Ground. Permit restrictions preclude conducting testing at these two sites, thereby obviating the relocation of the testing elements. Efforts to transfer English Village to the Utah National Guard were previously underway prior to the development of the BRAC 95 recommendation and would therefore require no action by the Commission to effect its disposal.

Caven Point, NJ, U.S. Army Reserve Center. The Army recommended closing and relocating this facility to Fort Hamilton, NY. While planning for implementation, it has been discovered that new construction (\$10.5M) is required to execute the move. The minor savings (\$137,000 annually) do not justify this expense. Furthermore, this new facility requires a larger area than is available for construction at Fort Hamilton.

Valley Grove, WV, Area Maintenance Support Activity. The Army recommended closing and relocating this facility to Kelly Support Center, PA. We have since learned that Congress added a construction project (\$6.8M) to build a new maintenance shop at the Wheeling-Ohio County Airport. The project is now underway, obviating the need to move to a new facility at Kelly Support Center.

We have also received new information which warrants minor modifications to several other recommendations:

Fitzsimons Medical Center, CO. The Army recommended closing this facility

and relocating its Medical Equipment and Optical School and Optical Fabrication Laboratory to Fort Sam Houston. We recently learned that the Assistant Secretary of Defense (Health Affairs) is evaluating several joint service training consolidation alternatives which might show it is more cost-effective to relocate the school elsewhere. Modifying the language of the recommendation so it does not specify the gaining location is desirable.

Sierra Army Depot, CA. The Army recommended realigning this facility, eliminating the conventional ammunition mission and retaining an enclave for operational project stocks. We have learned that we are unable to demilitarize all of the ammunition by 2001, necessitating the retention of some storage.

Bayonne Military Ocean Terminal. The Army recommended closing this facility, relocating the Eastern Area Command Headquarters and 1301st Major Port Command to Fort Monmouth and retaining an enclave for Navy tenants. The Army's Military Traffic Management Command is considering an internal reorganization which could result in the merger of their area commands at another eastern installation besides Fort Monmouth. The Navy has indicated a preference for moving their activities. Modifying the language of the recommendation so it does not specify the gaining location or retention of an enclave is desirable.

We understand that the Commission may have questions for the Army in a number of areas, including the following:

Leased Facilities. The Army performed a military value analysis on leased facilities and concluded they all had low military value. We provided a detailed description of our assessment regarding the leased facility that houses Aviation and Troop Support Command in a letter to the Commission dated April 14, 1995. Our determination that this leased facility had low military value, coupled with the resulting financial savings and operational advantages, formed the basis for our recommendation.

Depots. The Army's recommendations to close Red River Depot and realign Letterkenny eliminate excess capacity and achieve significant savings. A single ground combat vehicle depot (Anniston) supports our peacetime requirements and can meet surge requirements in the event there are two major regional contingencies.

Family Housing. Divestiture of family housing quarters reduces burdensome maintenance and repair costs and is a major part of the Army's overall housing strategy. The Army is closing housing areas that support small garrison and headquarters units and keeping those that support major troop concentrations. We must balance overall quality of life for the soldier with readiness and modernization of the U.S. Army.

Fort McClellan. We have furnished the environmental permits for Fort Leonard Wood in support of the training missions transferring from Fort McClellan. The Army is confident it can accomplish its smoke training mission while at the same time exercising good environmental stewardship.

## CONCLUSION

The Army's BRAC recommendations make it possible to stride confidently toward the 21st century unburdened by excess infrastructure. We continue to believe that our original recommendations are the right choices for the Army and for the nation. The Army must be allowed to divest of unnecessary infrastructure during this last round of BRAC or we run the risk of having scarce funds drain away from programs with higher priorities. We count on being able to reinvest these savings in the areas of equipment modernization, quality of life and training -- important components of current and future readiness.

Mr. Chairman, GEN Sullivan and I will be happy to answer your questions.

# Document Separator



U.S. Department  
of Transportation

**Maritime  
Administration**

Administrator

400 Seventh Street, S.W.  
Washington, D.C. 20590

June 14, 1995

Please refer to this number  
when responding 950515-19R1

The Honorable Alan J. Dixon  
Chairman  
The Defense Base Closure and Realignment Commission  
1700 North Moore Street, Suite 1425  
Arlington, VA 22209

Dear Mr. Dixon:

Please refer to your letter numbered 950515-19, in which you requested the Maritime Administration's (MARAD) views on the proposed closures of the Bayonne and Oakland military ocean terminals and the capability of commercial port facilities to absorb military shipping requirements both in peacetime and during a mobilization.

As a result of the drawdown in the military and increasing commercial cargoes in our ports, MARAD has been working very closely with the military to assure them of available port facilities to meet their shipping needs. As a result, my agency is currently developing a computerized port demand model to help identify (1) excess commercial port capacity and (2) the cost of a disruption to commercial cargo generated by military shipping requirements. The Military Traffic Management Command is cooperating with us on this project and has requested that the ports of New York, Oakland and Savannah be intensively studied as prime validation sites for our model. The results of this project should be available by the end of this year.

Furthermore, my staff met with Mr. Rick Brown on May 22, 1995. The existing Planning Order process administered by MARAD with commercial ports as it relates to these activities was discussed as well as the current actions we are taking with the MTMC to assure that its commercial port facility requirements will be met.

If you need additional information, please contact Bill Aird in our Office of Ports and Domestic Shipping at (202) 366-1901. Thank you for contacting MARAD on this important issue.

Sincerely,

A. J. Herberger  
Maritime Administrator

# Document Separator



THE SECRETARY OF DEFENSE

WASHINGTON, DC 20301-1000

14 JUN 1995

Honorable Alan J. Dixon, Chairman  
Defense Base Closure and  
Realignment Commission  
1700 North Moore Street Suite 1425  
Arlington, Virginia 22209

Dear Mr. Chairman:

Since I delivered the Department of Defense's base realignment and closure recommendations to the Commission in March, it has come to my attention that one significant change in the Army's list is justified. The Army has learned new information which makes the recommendation to realign one of its installations no longer supportable. I support removing the following recommendation:

Dugway Proving Ground. The Army recommended the realignment of Dugway, the relocation of some testing functions and disposal of the English Village base support area. Upon further consideration, the Army has determined that operational considerations no longer warrant relocating chemical/biological testing elements to Aberdeen Proving Ground and smoke/obscurants testing to Yuma Proving Ground. Since testing must remain because of facility restrictions and permit requirements, the base operating support, including English Village, should remain commensurate with the testing mission.

In addition, the Army has new information that warrants minor modification to several other recommendations. I support the following adjustments to the original list:

Caven Point, NJ, U.S. Army Reserve Center. The Army recommended closing this facility and relocating its units to Fort Hamilton, NY. It has been discovered that unanticipated new construction is required to execute the move. The minor savings from the closure do not justify this expense. This recommendation is no longer supportable.

Valley Grove, WV, Area Maintenance Support Activity. The Army recommended closing this leased site and relocating to Kelly Support Center, PA. We have since learned that construction of a new maintenance shop for this mission is in progress at the Wheeling-Ohio County Airport. With the project already underway, the recommendation is no longer viable.

Fitzsimons Medical Center, CO. The Army recommended closing this facility and relocating its Medical Equipment and Optical School and the Optical Fabrication Laboratory to Fort Sam Houston, Texas. DoD is evaluating a number of joint service training consolidation alternatives that could result in a decision to relocate the school elsewhere. Modifying the language of the recommendation so it does not specify the gaining location is desirable.

Sierra Army Depot, CA. The Army recommended realigning this facility, eliminating the conventional ammunition mission and retaining an enclave for materiel storage. The Army will be unable to demilitarize all of the obsolete conventional ammunition by 2001. Modifying the language of the recommendation to permit the retention of a conventional ammunition demilitarization capability is desirable.

Bayonne Military Ocean Terminal. The Army recommended closing this facility, relocating the Eastern Area Command Headquarters and 1301st Major Port Command to Fort Monmouth, New Jersey, and retaining an enclave for existing Navy tenants. The Army's Military Traffic Management Command is considering an internal reorganization which could result in the merger of their area commands at another eastern installation besides Fort Monmouth. Further, the Navy has indicated a preference for moving its activities. Modifying the language of the recommendation so it does not specify the gaining location or retention of an enclave is desirable.

I urge that you consider these recommendations in your final deliberations.  
Thank you for your consideration.

Sincerely,

*William J. Perry*

# Document Separator



## ISSUES

### BAYONNE MILITARY OCEAN TERMINAL, NEW JERSEY

ISSUE	DOD POSITION	COMMUNITY POSITION	R&A STAFF FINDINGS
<p><b>MILITARY CARGO CHARACTERISTICS</b></p> <p><i>P 11 D-PI</i></p>	<ul style="list-style-type: none"> <li>• COMMERCIAL PORTS CAN HANDLE MILITARY CARGO REQUIREMENTS</li> <li>• SUNNY POINT, NC, AVAILABLE FOR ANY TRULY UNIQUE REQUIREMENTS</li> </ul>	<ul style="list-style-type: none"> <li>• BAYONNE PROVIDES CAPABILITIES UNAVAILABLE AT COMMERCIAL PORTS</li> <li>⇒ ON-SITE STAGING</li> <li>⇒ OUTSIZE/OVERWEIGHT CARGO HANDLING</li> <li>⇒ NON-CONTAINER CARGO</li> <li>⇒ SECURE ENVIRONMENT</li> <li>⇒ SPECIALLY SKILLED WORK FORCE</li> <li>⇒ SHORT NOTICE / LOW VISIBILITY OPERATIONS</li> <li>• COMMERCIAL FACILITIES LACK UNIQUE CAPABILITIES</li> </ul>	<ul style="list-style-type: none"> <li>• MAJORITY OF MILITARY CARGO FOR DESERT STORM DEPLOYED THROUGH COMMERCIAL PORTS</li> <li>• COMMERCIAL PORTS WILLING TO WORK WITH DOD TO HANDLE MILITARY REQUIREMENTS</li> <li>• MILITARY OWNED PORTS ON EAST AND WEST COAST WILL STILL EXIST</li> </ul>

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## SCENARIO SUMMARY

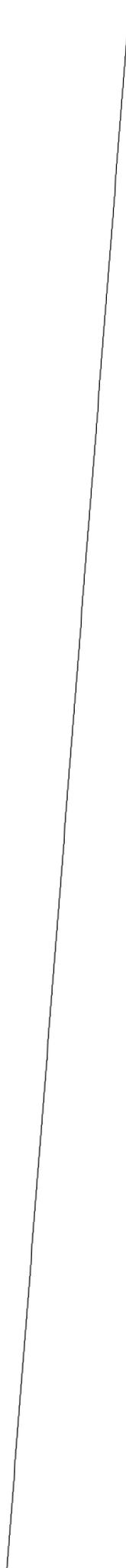
### BAYONNE MILITARY OCEAN TERMINAL, NEW JERSEY

DOD RECOMMENDATION		DOD ALTERNATIVE	
<p>Close Bayonne Military Ocean Terminal. Relocate the Military Transportation Management Command (MTMC) Eastern Area Command Headquarters and the traffic management portion of the 1301st Major Port Command to Fort Monmouth, New Jersey. Retain an enclave for the Navy Military Sealift Command, Atlantic, and Navy Resale and Fashion Distribution Center.</p>		<p>Close Bayonne Military Ocean Terminal. Relocate the Military Traffic Management Command (MTMC) Eastern Area Command Headquarters, the traffic management portion of the 1301st Major Port Command, the Military Sealift Command, Atlantic, and Navy Resale and Fashion Distribution Center to locations to be determined.</p>	
<p><b>One-Time Costs (\$M): 43.8</b>  <b>Annual Savings (\$M): 8.6</b>  <b>Return on Investment: 2004 (6 Years)</b>  <b>Net Present Value (\$M): 69.3</b></p>		<p><b>One-Time Costs (\$M): 79.7</b>  <b>Annual Savings (\$M): 17.1</b>  <b>Return on Investment: 2003 (5 Years)</b>  <b>Net Present Value (\$M): 143.5</b></p>	
PRO	CON	PRO	CON
<ul style="list-style-type: none"> <li>• REDUCES REDUNDANT INFRASTRUCTURE AND SAVES MONEY</li> <li>• KEEPS MILITARY TRANSPORTATION MANAGEMENT COMMAND - EASTERN AREA COMMAND IN THE NEW YORK CITY GEOGRAPHIC AREA</li> </ul>	<ul style="list-style-type: none"> <li>• POTENTIALLY REDUCES CAPABILITY TO CONDUCT SHORT NOTICE AND LOW VISIBILITY SURFACE DEPLOYMENTS OUT OF NEW YORK AREA</li> <li>• SEVERS CO-LOCATION OF MTMC-EA AND MSCLANT WITH LOSS IN SYNERGISM</li> <li>• ADDS AN ELEMENT OF UNCERTAINTY TO PORT AUTHORITY OF NEW YORK'S PLANNING PROCESS</li> </ul>	<ul style="list-style-type: none"> <li>• REDUCES EXCESS INFRASTRUCTURE AND SAVES MONEY</li> <li>• PROVIDES MAXIMUM FLEXIBILITY TO SENIOR LEADERSHIP</li> <li>• PROVIDES BETTER SAVINGS AND QUICKER PAYOFF THAN ORIGINAL RECOMMENDATION</li> </ul>	<ul style="list-style-type: none"> <li>• POTENTIALLY REDUCES CAPABILITY TO CONDUCT SHORT NOTICE AND LOW VISIBILITY SURFACE DEPLOYMENTS OUT OF NEW YORK AREA</li> <li>• POTENTIALLY SEVERS CO-LOCATION OF MTMC-EA AND MSCLANT WITH LOSS IN SYNERGISM</li> <li>• ADDS AN ELEMENT OF UNCERTAINTY TO PORT AUTHORITY OF NEW YORK'S PLANNING PROCESS</li> </ul>



**ISSUES**  
**BAYONNE MILITARY OCEAN TERMINAL, NEW JERSEY**  
(Continued)

<b>ISSUE</b>	<b>DOD POSITION</b>	<b>COMMUNITY POSITION</b>	<b>R&amp;A STAFF FINDINGS</b>
<b>SECARMY SUGGESTIONS ABOUT THE RECOMMENDATION LANGUAGE</b>	<ul style="list-style-type: none"><li>• MILITARY TRAFFIC MANAGEMENT COMMAND CONSIDERING STAFF REORGANIZATION &amp; CONSOLIDATION AT EASTERN INSTALLATION</li><li>• NAVY PREFERS TO RELOCATE TENANTS RATHER THAN ENCLAVE</li></ul>	<ul style="list-style-type: none"><li>• NO POSITION DEVELOPED</li></ul>	<ul style="list-style-type: none"><li>• WILL RESULT IN GREATER ECONOMIC IMPACT ON COMMUNITY DUE TO 625 ADDITIONAL JOBS RELOCATING</li><li>• COST ESTIMATE FOR RELOCATION REFLECTS HIGHER UP FRONT COSTS OFFSET BY QUICKER PAYOFF &amp; LARGER NPV</li></ul>

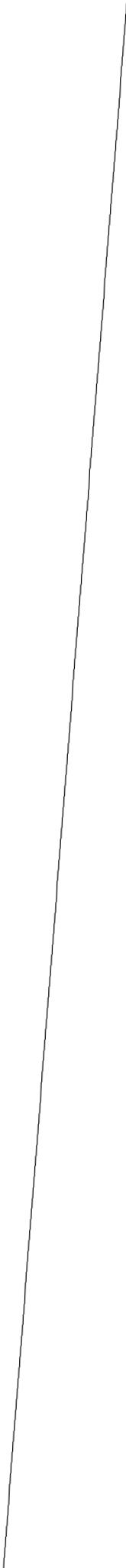


## ISSUES

### BAYONNE MILITARY OCEAN TERMINAL, NEW JERSEY

(Continued)

ISSUE	DOD POSITION	COMMUNITY POSITION	R&A STAFF FINDINGS
<p><b>COMMERCIAL PORT WILLINGNESS TO ABSORB MILITARY REQUIREMENTS</b></p>	<ul style="list-style-type: none"> <li>• ADEQUATE COMMERCIAL FACILITIES ALONG EAST AND GULF COAST TO SPREAD REQUIREMENTS</li> <li>• ADDITIONAL ARMY-OWNED FACILITY AT SUNNY POINT, NC</li> <li>• LEADERSHIP ON RECORD AS NOT HAVING A PROBLEM WITH ACCESS TO COMMERCIAL FACILITIES</li> <li>• LEGAL MEANS AVAILABLE THROUGH MARITIME ADMINISTRATION TO OBTAIN USE OF COMMERCIAL FACILITIES</li> </ul>	<ul style="list-style-type: none"> <li>• NEW YORK AREA PORTS OPERATING NEAR OR ABOVE CAPACITY</li> <li>• COMMERCIAL OPERATORS USING PART OF BAYONNE FOR AUTO STAGING</li> <li>• FORCING COMMERCIAL FACILITY TO HANDLE MILITARY CARGO WOULD CAUSE FINANCIAL DIFFICULTY</li> <li>• COMMERCIAL PORTS UNWILLING TO GUARANTEE SPACE TO MILITARY WITHIN 48 HOURS</li> <li>• ASKING 12 / 14 DAYS TO PROVIDE BERTHING AND STAGING SPACE</li> </ul>	<ul style="list-style-type: none"> <li>• EXISTING PORT PLANNING ORDERS AT EIGHT EAST COAST AND GULF FACILITIES</li> <li>• MARITIME ADMINISTRATION STATED DOD WILL RECEIVE PRIORITY WHEN NEEDED</li> <li>• COMMERCIAL AUTHORITIES REQUESTING MORE FLEXIBILITY TO MEET MILITARY NEEDS</li> <li>• MARITIME ADMINISTRATION DEVELOPING CAPABILITY TO MODEL COMMERCIAL PORT DISRUPTION</li> <li>• MARITIME ADMINISTRATION EXPLORING WAYS TO NOTIFY PORTS EARLIER IN THE DEPLOYMENT SEQUENCE</li> </ul>



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## ISSUES

### BAYONNE MILITARY OCEAN TERMINAL, NEW JERSEY

(Continued)

ISSUE	DOD POSITION	COMMUNITY POSITION	R&D STAFF FINDINGS
<p><b>COMMERCIAL PORT CAPABILITIES</b></p>	<ul style="list-style-type: none"> <li>• ADEQUATE FACILITIES ALONG EAST AND GULF COAST</li> <li>• ADDITIONAL ARMY-OWNED FACILITY AT SUNNY POINT, NC</li> </ul>	<ul style="list-style-type: none"> <li>• BAYONNE CRITICAL TO MILITARY DEPLOYMENTS</li> <li>• AREA PORTS OPERATING NEAR CAPACITY</li> <li>• NEWARK PORT ABOVE CAPACITY</li> <li>• COMMERCIAL OPERATOR USING PART OF BAYONNE FOR AUTO STAGING</li> </ul>	<ul style="list-style-type: none"> <li>• MILITARY TRAFFIC MANAGEMENT COMMAND (MTMC) STUDIES SHOW EAST COAST COMMERCIAL CAPACITY SUFFICIENT TO DEPLOY TEN DIVISIONS WITHIN SIX DAYS</li> <li>• CONVERSION OF MILITARY PORT TO COMMERCIAL FACILITY DOES NOT RULE OUT FUTURE USE BY MILITARY</li> <li>• TOTAL CAPACITY LESS THE ACTUAL ISSUE THAN WILLINGNESS TO DISRUPT COMMERCIAL BUSINESS</li> </ul>



# ISSUES REVIEWED BAYONNE MILITARY OCEAN TERMINAL, NEW JERSEY

<p><b>REQUIREMENT FOR BAYONNE</b></p> <p><b>COMMERCIAL PORTS CAPABILITY TO ABSORB MILITARY CARGO</b></p> <p><b>COMMERCIAL PORTS WILLINGNESS TO ABSORB MILITARY CARGO IN A TIMELY MANNER</b></p> <p><b>SECRETARY OF THE ARMY SUGGESTIONS ABOUT RECOMMENDATION LANGUAGE</b></p>	<p><b>MILITARY CARGO CHARACTERISTICS</b></p> <p><b>PORT PLANNING ORDERS</b></p>
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BEA  
1220

NOV 20 1974  
U.S. DEPARTMENT OF COMMERCE  
BUREAU OF MARITIME ADMINISTRATION  
WASHINGTON, D.C. 20540

## BASE ANALYSIS

### BAYONNE MILITARY OCEAN TERMINAL, NEW JERSEY

**DOD RECOMMENDATION:** Close Bayonne Military Ocean Terminal. Relocate the Military Transportation Management Command (MTMC) Eastern Area Command Headquarters and the traffic management portion of the 1301st Major Port Command to Fort Monmouth, New Jersey. Retain an enclave for the Navy Military Sealift Command, Atlantic, and Navy Resale and Fashion Distribution Center.

**DOD ALTERNATIVE:** Close Bayonne Military Ocean Terminal. Relocate the Military Traffic Management Command (MTMC) Eastern Area Command Headquarters, the traffic management portion of the 1301st Major Port Command, the Military Sealift Command, Atlantic, and Resale and Fashion Distribution Center to locations to be determined.

CRITERIA	DOD RECOMMENDATION	DOD ALTERNATIVE
MILITARY VALUE	2 of 3	2 of 3
FORCE STRUCTURE	No impact	No impact
ONE-TIME COSTS (\$ M)	43.8	79.7
ANNUAL SAVINGS (\$ M)	8.6	17.1
RETURN ON INVESTMENT	2004 (6 Years)	2003 (5 Years)
NET PRESENT VALUE (\$M)	69.3	143.5
BASE OPERATING BUDGET (\$ M)	19.6	19.6
PERSONNEL ELIMINATED (MIL / CIV)	8 / 149	7 / 179
PERSONNEL REALIGNED (MIL / CIV)	81 / 906	154 / 1,615
ECONOMIC IMPACT (BRAC 95 / CUM)	-1.1 % / -1.1 %	-1.3 % / -1.3 %
ENVIRONMENTAL	No known impediments	No known impediments

# Document Separator

## **REGIONAL HEARING ISSUE SUMMARY**

### **BAYONNE MILITARY OCEAN TERMINAL, NJ**

**NEW YORK CITY, NY / MAY 5, 1995**

- Issue # 1: Army ownership of Bayonne provides security and flexibility to Service deployments unavailable in commercial port facilities. Staging/temporary storage is extremely limited at area commercial ports. In fact, some commercial automobile cargo is staging on MOT property due to lack of commercial staging space. Commercial facilities also lack the reinforced hardstand necessary for certain heavy military equipment.
- Issue # 2: Commercial ports are operating near capacity. Willingness of commercial operators to guarantee priority access to military cargo is questionable.
- Issue # 3: The specialized contract work force at Bayonne provides skill in handling military cargo that would be unavailable at a commercial port.

N.Y. REGIONAL HRG  
- COMMUNITY PRESENTATION -

BRAC '95 PRESENTATION BY LILLIAN C. LIBURDI

Gov. Whitman

THANK YOU CONGRESSMAN MENENDEZ. GOOD AFTERNOON SENATORS, CHAIRMAN  
DIXON AND COMMISSIONERS.

MY NAME IS LILLIAN LIBURDI, AND I AM THE DIRECTOR OF THE PORT  
DEPARTMENT, PORT AUTHORITY OF NEW YORK AND NEW JERSEY, A POSITION I HAVE  
HELD FOR SEVEN YEARS. I AM ALSO AN ACTIVE MEMBER OF THE SURFACE COMMITTEE  
OF THE NATIONAL DEFENSE TRANSPORTATION ASSOCIATION - CURRENTLY CHAIRING THE  
INTERMODAL SUB-COMMITTEE WHICH HAS ENABLED ME TO BETTER APPRECIATE THE  
NEEDS OF THE MILITARY ON WORKING WITH AND THROUGH COMMERCIAL FACILITIES. I  
WILL FOCUS MY COMMENTS ON THE KEY ASSUMPTION IN THE BRAC ANALYSIS THAT  
THERE IS SUFFICIENT COMMERCIAL CAPACITY ON THE EAST AND GULF COASTS TO  
SUPPORT THE NATIONAL MILITARY STRATEGY. AS DIRECTOR OF THE PORT OF NEW  
YORK AND NEW JERSEY I HAVE FIRST HAND KNOWLEDGE THAT, IN FACT, THIS IS NOT  
THE CASE.

- TONNAGE UP 1988-94 - PORTS ADDING ADD'L CAPACITY TO MEET INCREASING  
COMMERCIAL DEMAND - PORTS ARE VERY BUSY -

THE GRAPHS BEFORE YOU DEPICT GROWTH IN CONTAINER PORT ACTIVITY AT  
SIX EAST COAST PORTS FROM 1988 TO 1994. PLEASE NOTE THAT THERE IS A  
SCALE DIFFERENCE IN EACH - NY/NJ RANGING UP TO 1.4MM TEU'S VERSUS  
JACKSONVILLE .18MM TEU'S. TRAFFIC AT ALL MAJOR PORTS WITH THE EXCEPTION  
OF BALTIMORE, HAS INCREASED SIGNIFICANTLY EACH YEAR. THESE INCREASES  
RANGED FROM 27% HERE IN THE PORT OF NEW YORK/NEW JERSEY TO 49% IN SAVANNAH,  
48% IN HAMPTON ROADS, 39% IN CHARLESTON AND 37% IN JACKSONVILLE. WHILE OUR  
PORTS DIFFER GREATLY IN SIZE, IT IS EVIDENT THAT THESE ARE ALL VERY BUSY  
AND PRODUCTIVE COMMERCIAL TERMINAL FACILITIES. SEVERAL, INCLUDING  
CHARLESTON AND JACKSONVILLE HAVE RECENTLY EXPANDED THEIR FACILITIES TO

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HANDLE INCREASING LEVELS OF COMMERCIAL FREIGHT. INDEED, HERE IN THE PORT OF NEW YORK AND NEW JERSEY, WE ARE ACTUALLY USING A PORTION OF MOTBY TO SATISFY COMMERCIAL NEEDS! LOOKING AT THE PHOTO - YOU CAN SEE THE MOTBY PENINSULA - ON THE ADJACENT PENINSULA IS THE PRIVATELY OWNED GLOBAL TERMINAL OPERATING AT 130% OF ITS DESIGN CAPACITY AND THE <sup>Auto Marine Terminal</sup> (AMT) - WHICH MOTBY IS SUPPLEMENTED BY ACCOMMODATING IMPORT/EXPORT AUTOMOBILES FOR WHICH WE HAVE OTHERWISE RUN OUT OF SPACE.

- PORTS WILL WORK WITH MILITARY - BUT NEED ADD'L TIME TO PROVIDE NEEDED SPACE, WITH SOME SAYING NO TO THE MILITARY -

I DO NOT MEAN TO IMPLY THAT IN A TIME OF NATIONAL EMERGENCY, CAPACITY COULD NOT BE MADE AVAILABLE. THE ABILITY OF COMMERCIAL PORTS TO WORK IN CONCERT WITH THE MILITARY OCEAN TERMINAL IS WELL DOCUMENTED. IT DOES NOT FOLLOW, HOWEVER, THAT A COMMERCIAL PORT CAN UNILATERALLY ACCEPT CARGO THAT A SINGLE OR MULTI-SCENARIO DEPLOYMENT MIGHT BRING. DESPITE A HISTORY OF SUCCESSFUL COOPERATIVE EFFORTS, COMMERCIAL PORTS ARE BECOMING INCREASINGLY UNABLE TO DEAL WITH THE DISRUPTIONS RESULTING FROM MILITARY ACTIVITY. WITHOUT A DECLARATION OF NATIONAL EMERGENCY, MANY PORTS ARE REQUIRING LEAD TIME, WELL BEYOND WHAT IS CURRENTLY ASSUMED IN JOINT PLANNING ORDERS, TO PROVIDE LAND & BERTHS FOR THE MILITARY. IN AN EXTREME CASE, THE PORT OF HOUSTON RECENTLY TURNED AWAY MILITARY BUSINESS DUE TO THE PRESSURES OF ITS COMMERCIAL BUSINESS. THIS IS CLEAR EVIDENCE OF THE INCREASING INABILITY OF PORT OPERATORS TO PROVIDE THE SPACE NEEDED TO MEET A PARTICULAR MILITARY NEED.

CLOSURE ASSUMPTIONS, AND INADEQUACY OF COMMERCIAL PORTS TO MEET MILITARY  
NEEDS -

WHILE I WOULD CERTAINLY AGREE WITH THE DEFENSE DEPARTMENT'S DETERMINATION THAT THERE ARE NO OPERATIONAL REQUIREMENTS TO RETAIN MILITARY PORTS WHOSE PRIMARY CAPABILITIES CAN BE DUPLICATED AT A COMMERCIAL PORT, I DO NOT AGREE, AS REPORTED IN THE FEDERAL REGISTER, THAT BAYONNE PROVIDES THE ARMY WITH FEW MILITARY CAPABILITIES THAT CANNOT BE ACCOMPLISHED AT COMMERCIAL PORTS. AN HONEST ASSESSMENT OF COMMERCIAL PORT FACILITIES WOULD REVEAL SEVERAL FUNDAMENTAL DIFFERENCES THAT WOULD LIMIT A COMMERCIAL PORTS ABILITY TO PROJECT THE POWER REQUIRED BY OUR NATIONAL MILITARY STRATEGY.

WHAT COMMERCIAL PORTS ARE VERY GOOD AT IS MEETING THE NEEDS OF THEIR CUSTOMERS WITH ESTABLISHED TIME TABLES OF VESSEL CALLS AND ESTIMATES HOW LONG CARGO WILL STAY IN STAGING AREAS. COMMERCIAL PORTS, HOWEVER, HAVE NOT BEEN DESIGNED TO ACCOMMODATE THE SPECIAL REQUIREMENTS OF MILITARY CARGO, AND THE DWELL TIME OFTEN ASSOCIATED WITH IT. NON-CONTAINERIZED MILITARY EQUIPMENT, ARMAMENTS, COMBAT VEHICLES AND SUSTAINING CARGOES REQUIRE SPECIALIZED STAGING, RE-STAGING, SECURITY, INTERMODAL ACCESS, AND TRAINED LABOR FORCES, DEDICATED SOLELY TO THIS ACTIVITY IF SAFETY AND TIMELINESS ARE TO BE ASSURED.

I WILL IN MY REMAINING TIME, DESCRIBE FOR YOU EACH OF THE CRITICAL FACILITY ELEMENTS NECESSARY FOR SUCCESSFUL DEPLOYMENT OF MILITARY CARGO, AND HOW THESE ESSENTIAL FACILITIES ARE SIMPLY NOT PRESENT AT COMMERCIAL PORTS TO THE DEGREE NEEDED TO SUPPORT A CONCLUSION THAT MOTBY SHOULD REMAIN ON THE BRAC LIST.

- STAGING AREAS -

I BELIEVE COMMISSIONERS KLING AND CORNELLA SAW FOR THEMSELVES ON TUESDAY THAT DETERMINATION OF WHETHER A STAGING AREA IS ADEQUATE DEPENDS ON THE TYPE OF CARGO BEING HANDLED. FOR MILITARY PURPOSES THE STAGING AREA MUST BE DESIGNED TO ACCOMMODATE IRREGULAR SHAPES, SIZES AND OTHER REQUIREMENTS OF SPECIALIZED MILITARY CARGO. THE WEIGHT AND OVERALL DIMENSIONS OF THIS MILITARY CARGO ALSO DICTATES THAT THE STAGING AREA BE DESIGNED TO SUPPORT THE LOADS PLACED BY M-1 TANKS AND BRADLEYS. MOTBY HAS SUBSTANTIAL AVAILABLE OPEN ACREAGE WHICH IS PROPERLY CONFIGURED FOR MILITARY NEEDS. (PAUSE) IT HAS A CONCRETE STAGING AREA ALONG ITS OPERATIONAL BERTHS, WHICH ALLOWS UNIQUE STAGING CONFIGURATIONS. THIS STAGING AREA IS INTEGRATED WITH ON DOCK RAIL AND WATER TRANSIT, FEATURES THAT NO COMMERCIAL PORT CAN MATCH TODAY.

- WHY - BECAUSE -

- WE DESIGN FOR BOXES WEIGHING 40 TONS - NOT TANKS WEIGHING 72 TONS
- WE USE ASPHALT WHICH GETS EATEN UP BY TRACKED VEHICLES
- WE HAVE GANTRY CRANES AND STACKED BOXES WHICH PRECLUDE HELICOPTER LANDINGS

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- SECURITY - COMMISSIONERS - UNFORTUNATELY I'VE EXPERIENCED FIRSTHAND THE EFFECT OF TERRORISM - FEBRUARY 1993 I WAS AT THE TRADE CENTER IN MY OFFICE THE DAY IT WAS BOMBED - SO I FULLY APPRECIATE WHY WE MUST ASSURE THE SAFETY OF OUR FACILITY PEOPLE AND EQUIPMENT.

FOR OBVIOUS REASONS THE NATIONAL MILITARY STRATEGY REQUIRES THE PERIMETER OF ANY FACILITY BE SECURED. MOTBY IS LOCATED ON A PENINSULA, AND HAS A PERIMETER SECURITY LINE AND ANOTHER, MORE FORTIFIED, SECURITY ARRANGEMENT AROUND THE ACTUAL CARGO HANDLING FACILITY. THIS LEVEL OF SECURITY, WHICH INCLUDES CCTV SURVEILLANCE THROUGHOUT THE COMPOUND, IS ESSENTIAL TO A MILITARY DEPLOYMENT. NEITHER THE PORT OF NEW YORK AND NEW JERSEY NOR ALTERNATE PORTS WHICH MAY BE CONSIDERED - NORFOLK, BALTIMORE, SAVANNAH, CHARLESTON OR WILMINGTON HAVE A SIMILAR CAPABILITY.

- YES OUR CARGOES ARE SECURED TO PREVENT THEFT - OF CONTAINERS OR VEHICLES BUT NOT TO THE DEGREE OF SOPHISTICATION/CONTROL THAT MOTBY PROVIDES -

- INTERMODAL CONNECTIONS -

THE CAPACITY TO PROJECT POWER, REQUIRES RAIL AND SWITCHING SYSTEMS ABLE TO ACCOMMODATE DEDICATED RAIL SHIPMENTS FROM INLAND WAREHOUSE DEPOTS AND MANUFACTURING SITES. THE RAIL INSTALLATION AT MOTBY IS FIRST RATE, HAVING BEEN TOTALLY REHABILITATED AS A RESULT OF "LESSONS LEARNED" DURING THE GULF WAR. THIS \$15 MILLION UPGRADE, DESIGNED BY USDOT PRODUCED FACILITIES WHICH PROVIDE AN EFFICIENT, TIME-SAVING TRANSPORTATION LINK TO THE BERTHING FACILITIES. MOST OF THE RAIL SHIPMENTS RECEIVED AT MOTBY ARE DIRECT RUNS, ELIMINATING TIME CONSUMING RAIL INTERCHANGES AMOUNTING TO DAYS WHICH WOULD BE REQUIRED IN SHIPMENTS TO NORFOLK, AND MOST OTHER ALTERNATE

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PORTS. IN CONTRAST TO THIS CAPABILITY, RAIL ACCESS TO THE PORT OF NEW YORK AND NEW JERSEY'S COMMERCIAL FACILITIES WAS NOT DESIGNED WITH THE SPECIFIC NEEDS OF THE MILITARY IN MIND, THE SAME IS TRUE IN BALTIMORE, VPI (NORFOLK), CHARLESTON AND SAVANNAH.

IN ADDITION TO ITS CUSTOM DESIGNED RAIL ACCESS, MOTBY ENJOYS UNPARALLELED HIGHWAY ACCESS BEING LOCATED ADJACENT TO THE MAJOR NORTH-SOUTH MOTOR CARRIER ROADWAY IN THE UNITED STATES (I-95) AND NEAR THE NATION'S MAJOR EAST-WEST ROADWAY (I-80). THIS IS IMPORTANT BECAUSE A SIGNIFICANT PERCENTAGE OF MILITARY CARGO IS DELIVERED OVER THE ROAD. THIS, TOGETHER WITH THE DEDICATED GATE ENTRANCE AT MOTBY, PROVIDES QUICK AND EFFICIENT DELIVERY OF THESE CARGOES AS WELL.

- TRAINED LABOR FORCE -

GIVEN THAT MILITARY CARGO IS DIFFERENT FROM THE TYPE OF VEHICLES AND EQUIPMENT NORMALLY HANDLED AT A COMMERCIAL PORT A TRAINED LABOR FORCE TO MOVE THESE PIECES IN AN EFFICIENT MANNER IS ESSENTIAL. ILA DRIVERS AT MOTBY HAVE MILITARY DRIVERS LICENSES, PERMITTING THEM TO OPERATE ALL MILITARY EQUIPMENT INCLUDING M-1 TANKS. TRAINING SESSIONS ARE UNDER WAY TO QUALIFY THEM ON THE NEW M1-A2 TANKS. IT IS NOT POSSIBLE DURING TIMES OF MILITARY MOBILIZATION TO FIRST TRAIN WORKERS AT COMMERCIAL PORTS TO DO THE SPECIALIZED TASKS ASSOCIATED WITH MILITARY CARGOES. IN PAST MOBILIZATION EFFORTS, TROOPS WERE REQUIRED TO BE AT COMMERCIAL PORTS TO MOVE THESE VEHICLES, "SHRINK WRAP" HELICOPTERS PRIOR TO LOADING, AND SO ON. IN SOME CASES STAGING HAD TO TAKE PLACE AT THE HOME BASE. THIS DEPRIVED MTMC OF FLEXIBILITY IN ITS USE OF SHIPS. IN CASES WHERE ALTERNATE SHIPS WERE USED, RE-STAGING WAS REQUIRED. RE-STAGING, OF COURSE, COSTS TIME, MONEY, AND COORDINATION EFFORT. THESE FACTORS WERE NOT CONSIDERED IN THE SECRETARY OF DEFENSE'S RECOMMENDATION. NEITHER DID THE RECOMMENDATION ASSESS THE EFFECT OF DIVERTING MILITARY FOCUS TO MANAGING PORT ACTIVITIES AT A TIME WHEN THE

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MILITARY LEADERSHIP SHOULD, INSTEAD, BE CONCENTRATING ON READYING TROOPS FOR DEPLOYMENT.

- COMMERCIAL PORT DISRUPTION -

JUST LAST MONTH, WE IN THE PORT COMMUNITY BEGAN AN ASSESSMENT PROCESS WITH MARAD AND THE MILITARY TRAFFIC MANAGEMENT COMMAND AND LOUISIANA STATE UNIVERSITY'S NATIONAL PORTS & WATERWAYS INSTITUTE WHICH WILL LEAD TO DEVELOPING A GENERIC COMPUTERIZED MODEL WHICH WILL EVALUATE THE DIRECT AND INDIRECT DISRUPTION EFFECTS ON COMMERCIAL CARGO OF MILITARY DEPLOYMENT. THIS MODEL WHICH WILL TAKE 12 MONTHS TO DEVELOP, WILL BE A PLANNING TOOL, AND WILL ALSO GENERATE SPECIFIC RECOMMENDATIONS FOR PORT UTILIZATION DURING A MILITARY MOBILIZATION. IT SEEMS CLEAR TO ME THAT THE RESULTS OF THIS STUDY, COUPLED WITH AN ANALYSIS OF EAST AND GULF COST PORT ALTERNATIVES, MUST BE AVAILABLE BEFORE THE DEPARTMENT OF DEFENSE CAN SERIOUSLY MAKE A CLOSURE RECOMMENDATION. THESE ANALYSES STILL WILL NOT, HOWEVER, ANSWER THE QUESTION OF WHETHER COMMERCIAL PORTS ARE WILLING TO HANDLE MILITARY TRAFFIC IN LIGHT OF THE COMMERCIAL DISRUPTIONS ATTENDANT WITH SUCH TRAFFIC.

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AS THE PORT DIRECTOR OF THE LARGEST GENERAL CARGO PORT ON THE EAST AND GULF COASTS, I MUST TELL YOU THAT I AM VERY CONCERNED, WHEN A KEY ELEMENT OF THE NATIONAL MILITARY STRATEGY REQUIRES COMMERCIAL PORTS TO HANDLE SIGNIFICANT AMOUNTS OF SPECIALIZED MILITARY CARGO WITHOUT THE APPROPRIATE PLANNING, STAGING AND INVESTMENT IN FACILITIES AND OPERATIONS NECESSARY TO ACHIEVE THIS STRATEGY. I BELIEVE THAT I CANNOT PROVIDE THE SPACE, SECURITY, ACCESS, AND TRAINED LABOR IN THE EFFICIENT, TIMELY MANNER NECESSARY TO SUPPORT THE MTMC MISSION. I ALSO SINCERELY DOUBT WHETHER MY COLLEAGUES AT OTHER PORTS COULD DO SO. ON THE OTHER HAND, MOTBY STANDS READY TO PERFORM THESE SERVICES WITH A PROVEN, AND UNPARALLELED, RECORD. COMMISSIONERS, I HAVE SEEN, FIRSTHAND, IN DESERT STORM, OPERATION RESTORE HOPE, AND OTHER DEPLOYMENTS, THE EFFICIENCIES CREATED BY THE UNIQUE FACILITIES, LABOR AND INTERMODAL CONNECTIONS AT MOTBY. AS AN EXPERT IN THE PORT COMMUNITY I TRULY BELIEVE THAT CLOSING THE MILITARY OCEAN TERMINAL, YONNE WILL NOT SERVE THE MILITARY WELL.

GENERAL DICK LARSON WILL NOW ELABORATE ON SOME OF THESE POINTS AND HOW THEY IMPACT ON MILITARY READINESS. AS HE DOES PLEASE ASK YOURSELF WHETHER THE THESIS THAT MOTBY'S CLOSURE WILL NOT AFFECT MTMC'S ABILITY TO MEET ITS MISSIONS REQUIREMENTS (BECAUSE COMMERCIAL FACILITIES CAN PICK UP THE SLACK) CAN BE SUSTAINED.

# Document Separator

## BASE VISIT REPORT

### MILITARY OCEAN TERMINAL - BAYONNE, NEW JERSEY

2 MAY 1995

**LEAD COMMISSIONER:** Mr. Al Cornella

**ACCOMPANYING COMMISSIONER:** Mr. S. Lee Kling

**COMMISSION STAFF:** Rick Brown, Army Team Analyst

#### **LIST OF ATTENDEES:**

##### **Congressional Delegation**

Congressman Robert Menendez

Ms. Lillian Liburdi, Director Port Department, Port Authority of New York and New Jersey

##### **Department of the Army**

Mr. Roy Anderson, Total Army Basing Study Office

Ms. Theresa Persick, Office of Army Assistant Chief of Staff- Installation Management

##### **Bayonne MOT**

Brigadier General Boyd King, USA, Commander Military Traffic Management Command,  
Eastern Area

Captain William Nurthen, USN, Commander Military Sealift Command - Atlantic

Rear Admiral Eastwood, USNR, Deputy Commander-Mobilization, Military Sealift  
Command - Atlantic

Colonel Tom Frazier, USA, MOT Bayonne Closure and Realignment Execution Team

Colonel Randy Pingley, USA, Garrison Commander MOT Bayonne

Colonel Chris Lamb, USA, Commander 1301st Military Port Command

Ms. Karen Lucas, Director National Archives and Records Administration, Federal Records  
Center New York

Mr. Nicholas Servidio, Garrison Engineer MOT Bayonne

##### **Community Representation**

Hon. Leonard Kiczek, Mayor, City of Bayonne, NJ

Hon. Joseph Azzolina, Assemblyman, New Jersey Legislature

Ms. Viola DiSantis, Save Bayonne MOT Committee

Mr. Lee George, President Local 325

Mr. Ron Fedorczyk, Local F16

Mr. John Angelone, President Local 1588

**BASE'S PRESENT MISSION:**

Manage movement of DoD cargo throughout the eastern US and Atlantic; manage port operations on the East Coast and at Atlantic locations in support of European, African, Mediterranean, and South American Theaters of Operations.

**DOD RECOMMENDATION:**

Close Bayonne Military Ocean Terminal. Relocate the Military Transportation Management Command (MTMC) Eastern Area Command Headquarters and the traffic management portion of the 1301st Major Port Command to Fort Monmouth, NJ. Retain an enclave for the Navy Military Sealift Command, Atlantic, and Navy Resale and Fashion Distribution Center.

**DOD'S JUSTIFICATION FOR ACTION:**

Recommendation is supported by the Army's long range operational assessment. Bayonne provides few military capabilities that cannot be accomplished at commercial ports.

**MAIN FACILITIES REVIEWED:**

The Commissioners' visit started with an aerial orientation of the New York and New Jersey commercial port facilities with a concurrent briefing by the Port Director, Port Authority of New York and New Jersey. The orientation highlighted the short distance from ports to the open sea, the ConRail lines serving commercial facilities, the container and "roll on - roll off" orientation of commercial facilities, and the scarcity of on-site staging/storage room and congestion at commercial facilities. The aerial orientation was courtesy of the Port Authority of New York and New Jersey.

The base visit continued with mission overview briefings from Bayonne's major tenants: the Army's Military Management Traffic Command - Eastern Area (MTMC-EA), the Navy's Military Sealift Command - Atlantic (MSCLANT), the Army's 1301st Military Port Command, the US Army Garrison Bayonne, and the National Archives New York Center. Following the mission overviews, the Commissioners participated in a base windshield tour. At the rail classification yard they were briefed on the rail yard upgrade. At the north pier the briefing was on loading operations, privately owned vehicle shipping, and the channel dredging permit. The tour included a drive-through of one household goods storage warehouse, a drive-by of the dry-dock (with a view of the south pier where a MSC Fast Support Ship (FSS) is lay-berthed), and a walk-through of MSCLANT and the National Archives facilities.

## **KEY ISSUES IDENTIFIED:**

Ownership of MOT Bayonne provides the Army with a secure facility to conduct on-site staging and temporary storage of military cargo that is difficult for commercial facilities to handle (i.e., heavy armored vehicles, containerized small arms ammunition).

Actual port operation is a contracted operation. Contract employees are specialized in handling military cargo. Use of commercial ports would require military personnel to augment port personnel to efficiently handle certain military cargo (routinely done when shipping through commercial ports). Little in way of material handling is kept on-site. The contractor brings cranes and container handling equipment to the site when ships arrive.

New York area commercial port facilities are operating near capacity. Their ability to respond to short-fused military cargo requirements is in direct proportion to the urgency of the crisis. No Port Planning Orders (PPOs) with New York area facilities currently exist. Previous PPOs were canceled in 1993 when MOT Bayonne returned to full operational status after pier bulkhead rehabilitation. Legal means exist to provide priority to military cargo during declared emergencies.

Commercial facilities provided the bulk of deployment and redeployment support to Operation Desert Shield/Desert Storm. Bayonne was used primarily for sustainment supplies, heavy equipment and containerized small caliber ammunition.

Planned Army force structure changes by 1997 will result in New York area ports being the logical "deployment facility of first choice" for only the 10th Infantry Division (minus), and two National Guard enhanced brigades (27th Infantry Brigade-NY and the 38th Infantry Brigade-IN) within the first 90 days after contingency mobilization. Some Army reserve units mobilizing at Fort Dix, NJ, may use New York area ports. US Army Reserve (USAR) units are mobilized on a case basis depending on needed unit skills, so identification of early deploying USAR is difficult.

Tenant units are unclear about the DoD recommendation's "enclave" language. Of particular concern is land ownership and base operations within an enclave. Neither the USN nor the National Archives desire to be an enclave "landlord" and responsible for base operations functions within remaining enclaves. Army cost estimates apparently did not consider continuing base operations costs in COBRA estimates supporting the DoD recommendation.

MSCLANT is concerned that the DoD recommendation requiring they remain within an enclave limits the Navy's flexibility to explore alternatives.

### **COMMUNITY CONCERNS RAISED:**

Army ownership of Bayonne provides security and flexibility unavailable in commercial port facilities. Commercial facilities lack the reinforced hardstand necessary for certain heavy military equipment.

The specialized contract work force at Bayonne provides skill in handling military cargo that would be unavailable at a commercial port.

Commercial ports are operating near capacity. In fact, some commercial automobile cargo is staging on MOT property due to lack of commercial staging space. Willingness of commercial operators to guarantee priority access to military cargo is doubtful.

Army cost estimates supporting the DoD recommendation failed to consider all appropriate costs. Examples include failure to include continuing base operations costs, cost to ship MSC flat racks and sea sheds to an alternate storage location, costs of alternatives to ship/store privately owned vehicles and service member household goods, costs of moving residual DoD families onto the economy, and the cost to layberth the MSC FSS at a commercial pier.

Information about MOT operations supporting the DoD recommendation was compiled at a time when the port was in a state of reduced operations. Since the information was gathered, the rail yard is now better than nearby commercial facilities, the north pier has been rehabilitated, and the facility has received the only dredging permit issued in the New York area.

### **REQUESTS FOR STAFF AS A RESULT OF VISIT:**

- Obtain Army comment on community group concerns.
- Review Army cost estimates in light of potential additional costs highlighted during the base visit.
- Consider alternatives available to the Commission to provide US Navy the flexibility to move MSCLANT and Retail Fashion facilities if they desire. Obtain Department of the Navy position on MSCLANT concerns.
- Obtain updated Army COBRA in view of information gained from the base visit.
- Identify and obtain additional information on commercial port facilities on the East and Gulf Coasts.

Rick Brown/Army Team Analyst/May 16, 1995

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# DRAFT

## DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

### RECOMMENDATION SUMMARY SHEET

#### MILITARY OCEAN TERMINAL-BAYONNE

#### INSTALLATION MISSION

Manage movement of DoD cargo throughout the eastern US and Atlantic; manage port operations on the East Coast and at Atlantic locations in support of European, African, Mediterranean, and South American Theaters of Operations.

#### DOD RECOMMENDATION

- Close Bayonne Military Ocean Terminal. Relocate the Military Transportation Management Command (MTMC) Eastern Area Command Headquarters and the traffic management portion of the 1301st Major Port Command to Fort Monmouth, NJ.
- Retain an enclave for the Navy Military Sealift Command, Atlantic, and Navy Resale and Fashion Distribution Center.

#### DOD JUSTIFICATION

- Recommendation is supported by the Army's long range operational assessment.
- Bayonne provides few military capabilities that cannot be accomplished at commercial ports.

#### COST CONSIDERATIONS

- One-Time Cost: \$ 44.1 million
- Net Costs During Implementation: \$ 7.64 million
- Annual Recurring Savings: \$ 10.06 million
- Break-Even Year: 5 years
- Net Present Value Over 20 Years: \$ 90.06 million

#### MANPOWER IMPLICATIONS OF THIS RECOMMENDATION (EXCLUDES CONTRACTORS)

	<u>Military</u>	<u>Civilian</u>	<u>Students</u>
<b>Baseline</b>	165	1,732	0
Reductions	8	185	0
Realignments	92	761	0
Total	100	946	0

# DRAFT

## MANPOWER IMPLICATIONS OF ALL RECOMMENDATIONS AFFECTING THIS INSTALLATION (INCLUDES ON-BASE CONTRACTORS AND STUDENTS)

Out		In		Net Gain (Loss)	
<u>Military</u>	<u>Civilian</u>	<u>Military</u>	<u>Civilian</u>	<u>Military</u>	<u>Civilian</u>
100	1,267	0	0	(100)	(1,267)

## ENVIRONMENTAL CONSIDERATIONS

- 20 acres are wetlands.
- Air quality region is non-attainment for ozone (marginal).
- Installation has identified two Defense Environment Restoration Account eligible sites.
- Of 13 active storage tanks, 2 of 3 failed tests; 8 are scheduled for replacement.

## REPRESENTATION

Senators: Bill Bradley  
Frank R. Lautenberg  
Representative: Robert Menendez  
Governor: Christine Todd Whitman

## ECONOMIC IMPACT

- Potential Employment Loss: 2,105 jobs (1,367 direct and 738 indirect)
- Jersey City PMSA Job Base: 265,405 jobs
- Percentage: 0.8 percent decrease
- Cumulative Economic Impact (1996-2001): 0.8 percent decrease

## MILITARY ISSUES

- Both Army and USN operate CONUS seaport facilities. Potential exists to consolidate operations.
- USN has now expressed interest in realigning USN elements (not enclaving at Bayonne). Change of plan will require cross-Service coordination and recomputation of costs.

## COMMUNITY CONCERNS/ISSUES

None at this point.

## ITEMS OF SPECIAL EMPHASIS

- The primary mission of Bayonne is the shipment of general bulk cargo. It has no capability to ship bulk munitions.

# DRAFT

- There are sufficient commercial port facilities on the East and Gulf Coasts to support power projection requirements with a minimal loss to operational capability.

Rick Brown/Army Team/03/16/95 3:53 PM

## **1995 DoD Recommendations and Justifications**

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### **Bayonne Military Ocean Terminal, New Jersey**

**Recommendation:** Close Bayonne Military Ocean Terminal. Relocate the Military Transportation Management Command (MTMC) Eastern Area Command Headquarters and the traffic management portion of the 1301st Major Port Command to Fort Monmouth, New Jersey. Retain an enclave for the Navy Military Sealift Command, Atlantic, and Navy Resale and Fashion Distribution Center.

**Justification:** This recommendation is supported by the Army's long range operational assessment. The primary mission of Bayonne is the shipment of general bulk cargo. It has no capability to ship bulk munitions. There are sufficient commercial port facilities on the East and Gulf Coasts to support power projection requirements with a minimal loss to operational capability. Bayonne provides the Army with few military capabilities that cannot be accomplished at commercial ports.

**Return on Investment:** The total one-time cost to implement this recommendation is \$44 million. The net of all costs and savings during the implementation period is a cost of \$8 million. Annual recurring savings after implementation are \$10 million with a return on investment expected in five years. The net present value of the costs and savings over 20 years is a savings of \$90 million.

**Impacts:** Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 2,105 jobs (1,367 direct jobs and 738 indirect jobs) over the 1996-to-2001 period in the Jersey City, NJ Primary Metropolitan Statistical Area, which represents 0.8 percent of the area's employment.

The cumulative economic impact of all BRAC 95 recommendations and all prior-round BRAC actions in this area over the 1994-to-2001 period could result in a maximum potential decrease equal to 0.8 percent of employment in the area. There are no known environmental impediments at the closing or receiving installations.

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ACQUISITION AND  
TECHNOLOGY

## OFFICE OF THE UNDER SECRETARY OF DEFENSE

3000 DEFENSE PENTAGON  
WASHINGTON DC 20301-3000

31 MAY 1995

DUSD (ES)

MEMORANDUM FOR THE DIRECTOR, JOINT STAFF

SUBJECT: Exercise TURBOCADS 95

Colonel Wright, Chairman, Department of Defense Explosives Safety Board (DDESB), recently informed me of his concerns on the explosives safety aspects of Exercise TURBOCADS 95. Specifically, he is concerned that shipping military ammunition and explosives through commercial ports in peacetime presents conditions which endanger life and property both inside and outside DoD or host nation country installations. The Services strongly echoed his concerns during a TURBOCADS 95 briefing presented by Transportation Command (TRANSCOM) representatives on May 16 at a DDESB briefing.

DoD policy is straight forward regarding this issue and is contained in **DoD Ammunition and Explosives Safety Standard, DoD 6055.9-STD**. Briefly, the DoD standards provide minimum guidelines for operations. These minimums limit exposures and may be only temporarily waived for strategic or other compelling reasons. The proper authority within the DoD Components must weigh the added risk to personnel and property against the strategic and other compelling reasons that necessitate such deviations. The DDESB believed the rationale supporting a compelling reason was not sufficient for a peacetime exercise that exposes the public to the hazards of ammunition and explosives. The decision to ship military ammunition through commercial ports during this exercise or during other resupply efforts should be reconsidered.

Colonel Wright also informed me that:

- 1) The DDESB encourages prompt completion of upgrades at the West Coast ports (Concord and Port Hadlock) as identified in the Mobility Requirements Study.
- 2) The DDESB recognizes and supports the need to plan for contingency ammunition and explosives shipments through commercial ports.
- 3) Testing of munitions loaded in MILVAN containers is needed to determine if explosion effects can be reduced from an explosion of munitions loaded containers.
- 4) There is a need to develop risk assessment methodology for port operations involving DoD ammunition and explosives where adequate explosives safety quantity distances cannot be met.



I apologize for relaying my concerns so late in the TURBOCADS 95 planning cycle, but Colonel Wright, his staff, and the Board were briefed on this exercise just recently. I hope that similar exercises involving DoD ammunition will be coordinated with the DDESB early in the planning stages. The DDESB is prepared to work with both the Joint Staff and TRANSCOM to achieve these ends.



Gary D. Vest  
Principal Assistant Deputy Under Secretary  
of Defense (Environmental Security)

cc:

ASA(I&L)DESOD

CNO(N41)

HQ USAF/SE

TRANSCOM/J4

USCINCPAC/J4

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DEPARTMENT OF THE ARMY  
OFFICE OF THE ASSISTANT SECRETARY  
INSTALLATIONS LOGISTICS AND ENVIRONMENT  
110 ARMY PENTAGON  
WASHINGTON DC 20310-0110



March 24, 1995

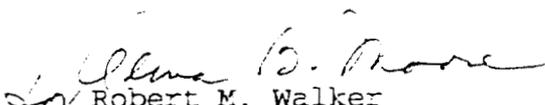
Honorable Alan J. Dixon  
Chairman  
Defense Base Closure and  
Realignment Commission  
1700 N. Moore Street, Suite 1425  
Arlington, VA 22209

Dear Senator Dixon:

Thank you for the recent opportunity to testify before the Commission regarding the Army's 1995 base closure and realignment recommendations.

In response to your request to the Secretary of the Army, dated March 9, 1995, enclosed are answers to your questions for the record. The information is accurate to the best of my knowledge and belief.

The Army hopes to continue its good working relationship with the Commission in the months ahead. Please let me know if you need any further assistance.

  
Robert M. Walker  
Assistant Secretary of the Army  
(Installations, Logistics & Environment)

*Select*  
Enclosures

Enclosures:

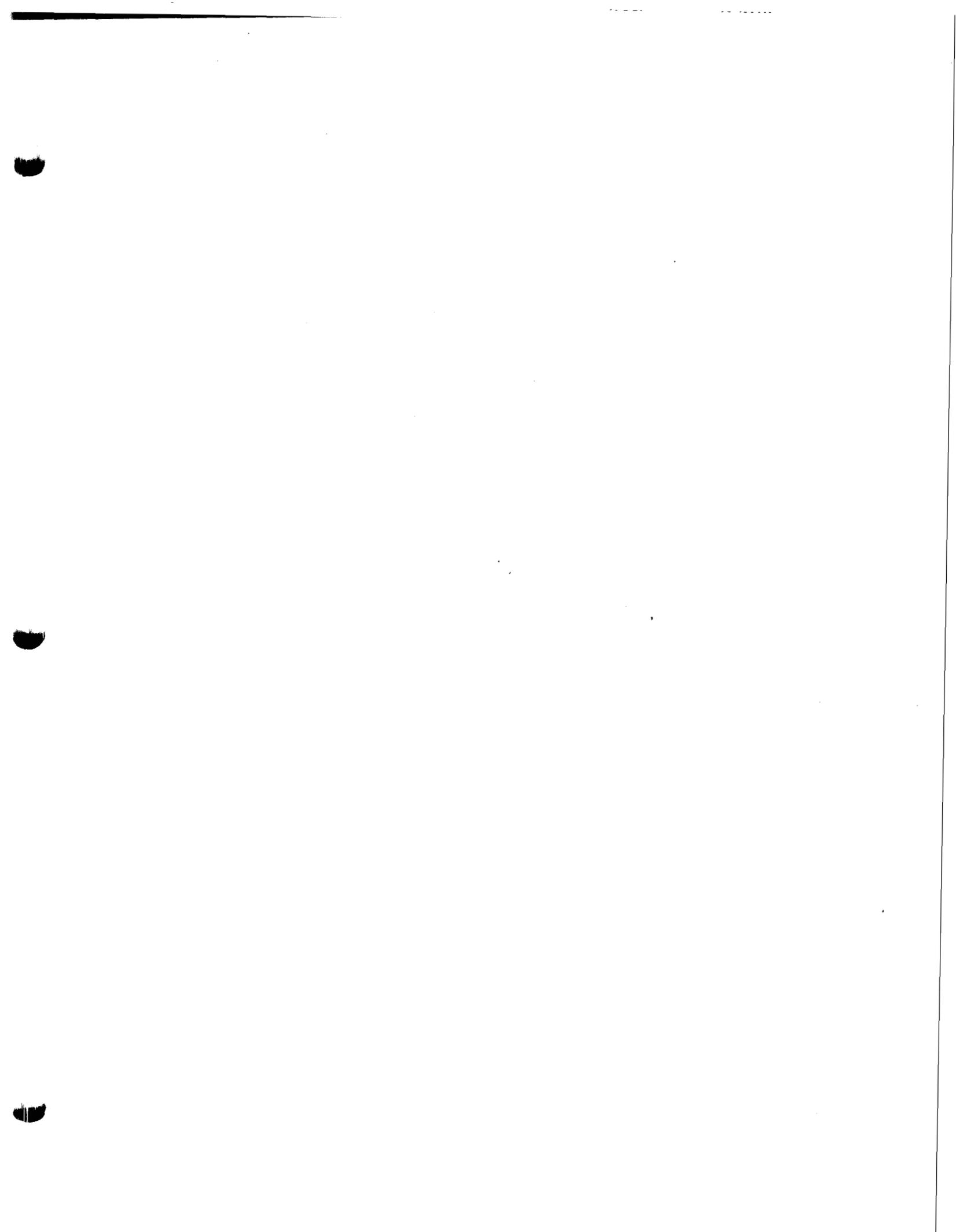
Tab 1	Joint Cross Service Groups/Army
Tab 2	General Army Issues
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Tab 26	Questions from Rep. George W. Gekas, Pennsylvania
Tab 27	Questions from Senator Carl Levin, Michigan
Tab 28	Questions from Senators Christopher Dodd and Joseph I. Lieberman and Reps. Rosa Delauro and Christopher Shays, Connecticut

## PORTS

**1. Sunny Point was retained because it is the sole ammunition terminal in the Army inventory. U.S. Navy port facilities accommodate USN and USMC bulk ammunition requirements. Please explain why a single Service could not accommodate Army, Navy and Marine Corps bulk ammunition shipping requirements?**

Sunny Point is DoD's sole East Coast containerized bulk ammunition terminal facility. It plans, coordinates and executes the movement of ammunition and other dangerous cargo in support of the Army, Navy, Air Force and the Marine Corps. Its primary mission is to support the theater CINC's force sustainment ammunition requirements during contingencies. Sunny Point possesses the largest net explosive weight capability of any DoD port and is DoD's only port with a fixed-container capability. Sunny Point handled over 90 percent of the ammunition resupply for Desert Storm. (Note: the Navy operates a West Coast bulk terminal at Concord, CA.)

Concerning U.S. Navy port facilities, Sunny Point Ocean Terminal has a unique but complimentary ammunition mission. Unlike Navy facilities, Sunny Point has no storage facilities or magazines for ammunition. In contrast, the primary mission of Navy facilities is supporting the Navy fleet. These facilities, which are much smaller, handle primarily break-bulk ammunition. Container operations at these ports are very slow and relatively inefficient compared to Sunny Point. Moreover, these facilities are constructed and configured to store large quantities of Navy ammunition and to load Navy ships.





**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**  
1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

May 11, 1995

ALAN J. DIXON, CHAIRMAN

**COMMISSIONERS:**

AL CORNELLA  
REBECCA COX  
GEN J. B. DAVIS, USAF (RET)  
S. LEE KLING  
RADM BENJAMIN F. MONTOYA, USN (RET)  
MG JOSUE ROBLES, JR., USA (RET)  
WENDI LOUISE STEELE

Colonel Michael G. Jones  
Director, The Army Basing Study  
200 Army Pentagon  
Washington, DC 20310-0200

Dear Colonel Jones:

The Commission visited Bayonne Military Ocean Terminal, NJ on May 2, 1995. During the visit several questions and issues arose that require Army review and comment, or additional information. The questions concern ports in general, issues specific to Bayonne MOT, and aspects surfaced by the Bayonne community interests. The requests are detailed at the enclosure.

Please provide your response to the Commission by May 25, 1995.

I appreciate your assistance and cooperation.

Sincerely,

  
Edward A. Brown III  
Army Team Leader

Encl as

## **Issues Concerning Ports**

1. What militarily significant commercial port facilities exist on the East and Gulf Coasts? What are their normal and mobilization through-put capacities? What are their capabilities (by facility) to handle break-bulk, container, and roll-on roll-off cargo? What known impediments to military cargo operations exist? Which facilities have current (or in negotiation) Port Planning Orders?
2. What is the normal and mobilization through-put capacity for Sunny Point, NC? Can Sunny Point be used for military cargo operations handling container and RORO ships? What are planning limitations (i.e., channel depth or pier-side depth, etc.)? Can military cargo operations and ammunition handling operations take place simultaneously?
3. How does Military Traffic Management Command operations schedule ports shipments? Specifically, is scheduling on a "first port available" sequence, or are particular ports reserved for specific units due to proximity, particular port capabilities? Is scheduling different for unit deployments versus general military cargo?

## **Issues Specific to Bayonne MOT**

1. Please provide ship visit data for 1993, 1994, and 1995 (to date). Include the number of visits by year, the turn-around time for loading/unloading, the tonnage handled, and the major type of operation (i.e., RORO armored vehicles, RORO privately owned vehicles, flat-rack handling of unit equipment and rolling stock, container handling household goods, etc.) If data are unavailable for three years, provide as a minimum 1994 and 1995 to date information.
2. Based on the revised Army stationing plan, and known active/ARNG/USAR force structure changes through FY 97, how many & what type of units would most likely deploy through MOTBY during the 1st 90 days of a future 2-MRC scenario? What are representative types of equipment these units would be shipping by sea?
3. Some residual record keeping operations by 1301st Military Port Command will have to remain in NY Port Authority area regardless of closure decision. Personnel cost estimates did not take this fact into consideration. What is the Army position?
4. What is the Army position on the contention that significant costs were not considered in the estimates supporting the decision process?
  - BASOPS and infrastructure estimates for enclaves were not included.
  - Estimates to relocate the large number of MSC flat-racks & sea-sheds were not included (estimates range up to \$12.5 million).

- Commercial alternatives to on-site non-temporary storage of household goods were not considered (estimates range up to \$2 million).
  - Lease costs of commercial alternatives to shipping/storing privately owned vehicles (POV) were not considered.
  - The cost of obtaining commercial layberth costs for the *Denebula* (Fast Support Ship) were not included. Commercial layberth cost for her sister ships run as high as \$300 thousand per year.
5. What is the correct continuing maintenance costs on the dry-dock? When was it last used?

### Community Group Concerns

1. Bayonne has a specialized work force: trained military cargo handlers, on-site security, and fire-fighters with unique skills. These specialized skills cannot be found in a commercial port facility.
2. New York area ports are operating at or near capacity. In fact, Newark & Port Elizabeth are operating at 106% of capacity. Consequently commercial facility operators' willingness to give priority to military cargo is low. Commercial operators cannot handle military shipping requirements without unacceptable degradation to their profitability.
3. The DA, ODCSOPS, War Plans, capability assessment was based on a period when Bayonne operations were reduced due to pier bulkhead deterioration. The bulkhead has been fixed and through-put capacity has significantly improved. Railyard and classification facilities have been recently upgraded, and capability now exceeds most commercial facilities. The senior leadership decision was based on information no longer valid. Consequently, the recommendation should be re-evaluated.
4. Commercial ports lack the reinforced hardstand necessary for movement of heavy armored vehicles. Armor will tear up commercial facility staging & pier surfaces.
5. Commercial ports lack the secure on-site staging space found on Bayonne MOT. Cannot ship armor vehicles (M1 tanks) without having a secure staging area.
6. Existing pier warehouses are not conducive to the transition of the MOT to commercial port operations. Commercial port container orientation will necessitate removal of the warehouses. Since asbestos, previous hazard material spills, and lead paint contamination are known impediments to removal, destruction of the warehouses could delay transition for several years. What is the Army position?

**DEFENSE BASE CLOSURE  
AND REALIGNMENT COMMISSION**

**1700 North Moore Street, Suite 1425  
Arlington, Virginia 22209**

**FAX COVER SHEET**

**DATE:** 5/11/95

**TO:** TABS; ATTN: Roy Anderson

**FAX #:**

**FROM:** Rick Brown, Army Team

**NUMBER OF PAGES (including cover):** 3

**COMMENTS:** Roy, requests for followup from Commissioners's base visit to Bayonne.  
If you have questions please call me at 696-0504 Ext 197

**PLEASE PASS TO ROY ANDERSON**

**IF YOU HAVE TROUBLE RECEIVING THIS FAX  
PLEASE CALL 703-696-0504.**



DEPARTMENT OF THE ARMY  
OFFICE OF THE CHIEF OF STAFF  
200 ARMY PENTAGON  
WASHINGTON DC 20310-0200



REPLY TO  
ATTENTION OF

June 2, 1995

Mr. Edward Brown  
Defense Base Closure and Realignment Commission  
1700N. Moore Street, Suite 1425, Arlington, VA. 22209

Dear Mr Brown:

Per request from Mr. Rick Brown, attached is Military Traffic Management Command response to ports data call.

Point of contact for this action is Roy H. Anderson, telephone (703) 693-0077.

  
 MICHAEL G. JONES  
COL. GS  
Director, TABS

Attachments



DEPARTMENT OF THE ARMY  
HEADQUARTERS  
MILITARY TRAFFIC MANAGEMENT COMMAND  
5611 COLUMBIA PIKE  
FALLS CHURCH, VA 22041-5050



REPLY TO  
ATTENTION OF

MTRM (5-10a)

02 JUN 1995

MEMORANDUM FOR HQDA(DACS-TABS), WASH DC 20310-0200

SUBJECT: Issues Concerning Ports

1. Reference Defense Base Closure and Realignment Commission (DBCRC) request, 15 May 95, subject as above.
2. The information requested by the DBCRC is provided below.

**COMMERCIAL PORTS:**

What militarily significant commercial port facilities exist on the East and Gulf Coasts? What are their normal and mobilization through-put capacities? What are their capabilities (by facility) to handle break-bulk, container, and roll-on roll-off cargo? What known impediments to military cargo operations exist? Which facilities have current (or in negotiation) Port Planning Orders?

**SEE ENCLOSURE 1**

**SUNNY POINT, NC:**

What is the normal and mobilization through-put capacity for Sunny Point, NC? Can Sunny Point be used for military cargo operations handling container and RORO ships? What are planning limitations (i.e. channel depth or pier-side depth, etc.)? Can military cargo operations and ammunition handling operations take place simultaneously?

**SEE ENCLOSURE 2** Unit deployments can be accomplished at Sunny Point, NC during peacetime without hindering ammunition operations, however, the same cannot be said during wartime, mobilization, or contingency periods.

**PORT SCHEDULING:**

How does Military Traffic Management Command operations schedule ports shipments? Specifically, is scheduling on a "first port available" sequence, or are particular ports reserved for specific units due to proximity, particular port capabilities? Is scheduling different for unit deployments versus general military cargo?

**SEE ENCLOSURE 3**

MTRM

SUBJECT: Issues Concerning Ports

3. The information that pertains to the Military Ocean Terminal, Bayonne, NJ is as follows.

- Please provide ship visit data for 1993, 1994, and 1995 (to date). Include the number of visits by year, the turn-around time for loading/unloading, the tonnage handled, and the major type of operation (i.e. RORO armored vehicles, RORO privately owned vehicles, flatrack handling of unit equipment and rolling stock, container handling household goods, etc.). If data are unavailable for three years, provide as a minimum 1994 and 1995 to date information.

SEE ENCLOSURE 4 (Ship visit data for 1993, 1994, and 1995 (to date))

Breakdown of the information is as follows:

<u>Total Discharge/Loaded</u>	<u>93</u>	<u>94</u>	<u>95</u>
Total Vessels	81	95	30
Total Hours	561.5	858	139.5
Total MTON	221,511	608,130	79,133

- Based on the revised Army Stationing plan, and known active/ARNG/USAR force structure changes through FY 97, how many & what type of units would most likely deploy through MOTBY during the first 90 days of a future 2-MRC scenario? What are representative types of equipment these units would be shipping by sea?

SEE ENCLOSURE 5 (Total 498 units and 1,841,710 MTON)

- Some residual record keeping operations by 1301st MPC will have to remain in NY Port Authority area regardless of closure decision. Personnel cost estimates did not take this fact into consideration. What is the Army position?

SEE ENCLOSURE 6 While we support the Army's position for closure, HQ MTMC strongly recommends the 1301st Major Port Command (MPC) relocate to commercial leased facilities upon closure of the government owned military ocean terminal at Bayonne, NJ.

- What is the correct continuing maintenance costs on the dry dock? When was it last used?

SEE ENCLOSURE 7 (Average yearly cost is \$211,000. Lease was terminated by the contractor on 29 February 1988.)

MTRM

SUBJECT: Issues Concerning Ports

4. Additional information detailing support to Operation Desert Storm is enclosed.

**SEE ENCLOSURE 8**

5. Points of contact for this action are N. Dianne Luna and Loretta Graves, (703) 756-1144.

FOR THE COMMANDER:

8 Encls



JOSEPH E. JENKINS, III  
Colonel, GS  
Deputy chief of Staff for  
Resource Management



COMMERCIAL PORTS

ENCLOSURE 1

The following reports on the Ports for National Defense were provided to Mr. Rick Brown:

MTMCTEA REPORT SE 90-3d-21, June 1992 (East Coast)

MTMCTEA REPORT SE 91-3d-31, September 1993 (Gulf Coast)

MTMCTEA REPORT SE 93-7a-13, September 1994 (West Coast)

*Filed Separately*

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SUNNY POINT, NC

ENCLOSURE 2

## CURRENT FACILITIES

### LOCATION

MOTSU is on the west bank of the Cape Fear River about 25 miles south of Wilmington, NC, and 5 miles north of Southport. The terminal is bordered by Brunswick Town and Orton Plantation on the north and by the Brunswick Nuclear Power Plant on the south. North Carolina Route 133 runs along the western border of the terminal. Total acreage of the terminal, including restrictive easements, is 16,325 acres. The terminal is about 75 miles south of Camp Lejeune, NC, 120 miles east of Fort Bragg, NC, and 170 miles northeast of Charleston, SC.

### ACCESS

#### Water

MOTSU has three 2,000 foot wharves: south, center and north. The distance between the south and center wharves is 3,240 feet. The distance between the center and north wharves is 3,400 feet.

Water access to the wharves is via a 40-foot deep and 500-foot wide channel from the Atlantic Ocean through the ocean bar to Southport. The channel from Southport to the terminal has a controlling depth of 38 feet MLW and width of 400 feet. There are three entrance channels from the main channel to the wharves. The controlling depth of the channels to the south and center wharves is 34 feet MLW. The third entrance channel, which provides access to the north wharf, is unusable for deep draft vessels because of silting.

There is an 800-foot turning basin along the south wharf and a 1,000-foot turning basin south of the center wharf. The entrance channel to the center wharf and the 1,000-foot turning basin are used to berth ships at the south and center wharves. While there is a turning basin at the north wharf, it is unusable due to silting. There is an approved Corps of Engineer project in place to dredge the turning basin along south/center wharf to 1,500-foot and 38 feet MLW, which is scheduled to begin in FY95.

The channels and turning basins require extensive dredging. The water depth along the outside face of the south and center wharves is maintained at 34 feet MLW with a two foot overcut. The north wharf has a water depth of 9 to 25 feet MLW. There are no plans to dredge the north wharf area except during mobilization.

**SUNNY POINT, NC**

Normal and mobilization throughput capacity for Sunny Point, NC is as follows:

Normal: 5,275 MTONS Daily normal throughput capability of 1600 MTONS of Breakbulk ammunition and 210 containers (20 foot equivalent unit) per 8 hour shift. An average weight of 17.5 MTONS was used per container to compute total MTONS.

Mobilization: 17,250 MTONS The mobilization throughput capability is over 5,000 MTONS of breakbulk ammunition and over 700 containers (20 foot equivalent unit) of ammunition per 24 hour shift. An average of 17.5 MTONS per container was used to compute total MTONS.

Data taken from BRAC 95 Installation Assessment (IA) Program BRAC 95 Data Call #1, dated 27 May 94.

# Conclusions

- The 1303rd can work one and possibly two RORO Unit Equipment vessels at a time in conjunction with ammunition operations depending on vessel characteristics, berth characteristics, and on-going operations.
- The 1303rd has the capability to conduct peacetime exercises and SEDRE's with minimal impact on on-going ammunition operations, or the exercise itself.
- The 1303rd has the capability to conduct contingency/peacekeeping mission deployments not involving ammunition deployments, with varying impact on the speed of the loadout and on-going ammunition operations depending on the size and duration of the deployment and the scope of the on-going operations.
- The 1303rd's ammunition mission workload in supporting a MRC would preclude it from conducting unit equipment deployments through MOTSU facilities, based on planned ammunition and equipment deployment requirements at day C through C+15.
- By working vessels at MOTSU as opposed to the NCSPA facilities, significant cost avoidances can be realized in areas such as vessel berthing and port tariff costs.
- Most vessels used to transport military vehicles and equipment can berth at MOTSU. FSS/LMSRs at present cannot, but a project to widen and deepen the basin will begin in FY95/96.
- In FY94 there were only ten days when the NEW of ammunition ships precluded the use of other berths for unit equipment loads.
- The south wharf is the preferred wharf for all types of cargo loading operations. The wharf mounted container cranes can lift up to 50 STON on non-self sustaining vessels. Only self-sustaining ships can load on the north end (berth 3) of the south wharf unless a mobile crane is procured, and the apron height will preclude most RORO's currently in service from using this berth.
- The center wharf with it's raised platform is suitable for loading non-containerized cargo from railcars and trucks to self-sustaining ships. The narrow width of the platform makes the wharf unsuitable for loading vehicles or equipment. However, at each end of the platform is suitable space to allow slewed ramp

RORO ships to berth. On the south end, only a vessel with a ramp slewable to port would be compatible, precluding many of the RORO's currently in service from berthing there.

- There is adequate staging space on the terminal to stage several shipload equivalents. The bridge crane can lift cargo up to 40 STONS from trucks or railcars, and there are two portable end ramps on hand to allow railcar or commercial truck discharge.

## Recommendations

- That **MOTSU be considered** as an SPOE/SPOD for exercises/SEDRE/ small unit deployments during peacetime, in conjunction with on-going ammunition operations.

- That **MOTSU be considered** as an SPOE/SPOD during peacekeeping contingency operations (such as Uphold Democracy) when there is little or no ammunition flow and the limitation of MOTSU berths vis-a-vis the vessels to be loaded (and time factors) are considered.

- That **MOTSU not be considered** as an SPOE/SPOD during mobilization/deployment to an MRC where a sustainment ammunition flow is planned.

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PORT SCHEDULING

ENCLOSURE 3

How does the Military Traffic Management Command schedule shipments through CONUS ports during the Deliberate Planning process? Major division size units will normally deploy through specific ports regardless of the scenario because of their close proximity to the port. The ports used are based on those critical units that are in the TPFDD. The following matrix shows the major units and POEs that will be used:

MAJOR UNIT	INSTALLATION	POE
1st Cav Div	Ft Hood, TX	Beaumont/Galveston, TX
2nd AMD Div	Ft Hood, TX	Beaumont/Galveston, TX
4th Inf Div	Ft Carson, CO	Norfolk/Tacoma
101 AB Div	Ft Campbell, KY	Jacksonville, FL
24th Inf Div	Ft Stewart, GA	Savannah, GA
1st Inf Div	Ft Riley, KS	Charleston, SC
82nd AB Div	Ft Bragg, NC	Wilmington, NC
10th Mtn Div	Ft Drum, NY	Bayonne, NY

The remaining units are scheduled to ports based on the following criteria:

- a. Proximity to port.
- b. Port capability.
- c. Port workload - combat units have priority.
- d. Cargo consolidation - fill ships at single port.
- e. Destination - establish POE/POD channels.
- f. Specialized cargo requirements, e.g., ammo, etc.

The plan designating the remaining divisions was developed by the Army Center of Military History which maintains records of Army unit lineage and honors. In determining which divisions should remain on active duty, the Center prepared an order of precedence list based on unit age, campaign participation, and awards and decorations. Units were then rank-ordered by category, providing a framework for the Army leadership to select the units to remain on active duty.

The brigade newly assigned to the 25th Infantry Division will be redesignated by the end of fiscal year 1995. Redesignation of the 1st, 3d and 4th Infantry Divisions will take place during fiscal year 1990.

When the restructuring and renaming is complete, the active Army will looklike this:

1st Infantry Division (Mechanized) - headquarters and two brigades in Germany, one brigade at Fort Riley, Kan.

1st Armored Division - headquarters and two brigades in Germany, one brigade at Fort Riley, Kan.

1st Cavalry Division - headquarters and three brigades at Fort Hood, Texas.

2d Infantry Division (Mechanized) - headquarters and two brigades in Korea, one brigade at Fort Lewis, Wash.

3d Infantry Division (Mechanized) - headquarters and two brigades at Fort Stewart, Ga., one brigade at Fort Benning, Ga.

4th Infantry Division (Mechanized) - headquarters and two brigades at Fort Hood, Texas, one brigade at Fort Carson, Colo.

10th Mountain Division (Light Infantry) - headquarters and two brigades at Fort Drum, N.Y., and the 1st Brigade, 5th Infantry Division (Light) at Fort Richardson, Alaska.

25th Infantry Division (Light) - headquarters and two brigades at Schofield Barracks, Hawaii, one brigade at Fort Lewis, Wash.

82d Airborne Division - headquarters and three brigades at Fort Bragg, N.C.

101st Airborne Division (Air Assault) - headquarters and three brigades at Fort Campbell, Ky.

-END-

\*\*\*\*\*  
\* BE ALL YOU CAN BE \*  
\*\*\*\*\*

(1)



MOTBY  
ENCLOSURE 4

Rick B.

Author: Judy Bryan at ~OAK06  
Date: 6/15/95 11:42 AM  
Priority: Normal  
TO: Dianne Luna at ~HQ03  
C: Robert Bellamy at ~OAK07  
C: Rueben Bangan  
C: COL Doug Foye at ~OAK07  
Subject: DS/DS WORKLOAD

DEPART STEAM PERIOD  
BAYONNE NOT WORKLOAD

----- Message Contents -----

DIANNE-

FIGURES ARE FOR FY91 AND FY92. NO WAY FOR US TO SEPARATE MTONS OF DS/DS WORKLOAD FROM THE ROUTINE WORKLOAD PROCESSED DURING THE PERIOD EXCEPT FOR HHG AND POV WHICH HAVE BEEN SUBTRACTED FROM FIGURES SHOWN BELOW:

	FY 91		FY92	
	EXP	IMP	EXP	IMP
CM'L*	1,339,572	159,919	1,145,419	144,836
1302*	179,959	155,223	111,001	176,042
1302**	223,026	97,601	125,353	208,004

\*SOURCE IS THE CARGO MISSION SUMMARY REPORT (FY91 AND FY92)

\*\*SOURCE IS MANUAL DAILY REPORT FROM 1302ND PIER OFFICE ON MTONS LOADED/DISCHARGED (LESS HHG AND POV MTONS). 1302ND BELIEVES THIS IS THE MORE ACCURATE FIGURE AND SHOULD BE USED FOR 1302ND WORKLOAD. RM CONCURS WITH USE OF THIS FIGURE AS WE KNOW THERE ARE SOMETIMES DISCREPANCIES IN THE AUTOMATED REPORTS AND WE HAVE NO WAY TO RECONCILE THE FIGURES AT THIS TIME.

BAYONNE

DEPARTMENT OF THE ARMY  
MILITARY TRAFFIC MANAGEMENT COMMAND  
HQ, EASTERN AREA  
BAYONNE, NEW JERSEY 07002-5302



REPLY TO  
ATTENTION OF:



MTEPE

18 May 1995

MEMORANDUM FOR RECORD

SUBJECT: Question No. 1

1. Enclosed is the ship visit data for 1993 (Encl 1), 1994 (Encl 2) and 1995 (to date) (Encl 3) to date including the breakdown of information requested.
2. Point of contact for additional information is Colonel Donald W. Lamb, Commander, 1301st, DSN 247-6321.

3 Encls

1. 1993 data
2. 1994 data
3. 1995 data

A handwritten signature in cursive script, appearing to read "Thomas P. Frazier".

THOMAS P. FRAZIER  
Colonel, GS  
ACofS, G1

VESSELS DISCHARGING AT MOTBY 1 JAN THRU DEC. 31 1993

NAME	DATE	HOURS	M/T	TYPE OF OPERATION
MS FAUST	1/8	1 1/2	1,045	POV
USNS POLLUX	1/25	3	3,388	RESTORE HOPE
USNS ALTAIR	2/1	10	5,723	UNIT EQUIP.
NOSAC RANGER	2/1	15	2,625	POV
MS FAUST	2/14	3	789	POV
GEN BESSON	3/5	5	992	LO-LO, UNIT EQUIP.
NOSAC RANGER	3/7	2	840	POV
USNS BELLATRIX	3/12	46	26,192	RESTORE HOPE
MS FAUST	3/24	1	981	POV
AMERICAN EAGLE	3/23	28	11,587	RESTORE HOPE
USNS DENEbola	3/28	38	18,637	RESTORE HOPE
MV ADVANTAGE	4/4	15	3,664	LO-LO, UNIT EQUIP
NOSAC RANGER	4/13	8	952	POV
SAUDI HAIL	4/26	4	6,314	RESTORE HOPE
MS FAUST	4/28	2 1/2	1,496	POV
MV ADVANTAGE	5/12	11	2,604	LO-LO, UNIT EQUIP
NOSAC RANGER	5/18	1	1,760	POV
AMERICAN FALCON	5/26	1	2,845	RETROGRADE
MS FAUST	6/3	2	3,531	POV, MIL VEH'S
AMERICAN CONDOR	6/8	18 1/2	8,423	RETROGRADE
NOSAC RANGER	6/22	14	2,473	POV
AMERICAN FALCON	7/3	13	5,993	RETROGRADE
AMERICAN CONDOR	7/9	2 1/2	2,422	RETROGRADE
USNS REGULUS	7/15	28 1/2	6,351	UNIT EQUIP.
AMERICAN FALCON	7/26	12	8,768	RETROGRADE

*(Continued on next page)*

CONT'D--- VESSELS DISCHARGING AT MOTBY 1 JAN THRU 31 DEC 1993.

NOSAC RANGER	8/15	2	1,141	POV
AMERICAN CONDOR	8/31	6	3,079	RETROGRADE
MS FAUST	9/2	2 1/2	1,284	POV
HELVETIA	9/7	3 1/2	2,146	UNIT EQUIP.
NOSAC RANGER	9/19	2	1,732	POV
AMERICAN FALCON	9/24	1 1/2	1,497	POV/RETROGRADE
AMERICAN CONDOR	10/5	8	6,841	POV/RETROGRADE
MS FAUST	10/7	1 1/2	221	POV
NOSAC RANGER	10/25	6	2,024	POV/RETROGRADE
MS FAUST	11/3	1 1/2	2,442	POV/RETROGRADE
AMERICAN FALCON	11/5	5	6,237	RETROGRADE
NOSAC RANGER	12/1	2	2,227	POV/RETROGRADE
MS FAUST	12/10	4 1/2	2,875	POV/RETROGRADE

TOTAL VESSELS	TOTAL HOURS	TOTAL M/T
38	330.5	164,141

AVERAGE HOURS 8.7.      AVERAGE M/T 4320.

Asst Loading Ops  
+4  

---

42

$4738.5 + 49,562$   

---

469 hrs      213,703 M/T TH  
Ave = 11.17 hrs/ship  
= 1.5 shift days

**= 63 days wk**

Barge Ops

Vessels	Hrs	M/T
14 barges	92.5	7808

Ave = 6.6 hrs.      Ave = ~~557~~ M/T

= .825 shift days

**= 11.5 days wk**

74.5 work days

$\frac{330.5}{+ 2.31}$   
TH - 561.5 hrs/c.  
71 barges

56

VESSELS LOADING AT MOTBY 1 JAN THRU 31 DEC. 1993

	NAME	DATE	HOURS	M/T	TYPE OF OPERATION
1	USNS DENEbola	1/6	39	5,634	RESTORE HOPE
<del>dup</del>	MV FAUST	1/8	2	1,250	POV/MIL VEHS.
2	AMERICAN EAGLE	1/18	6 1/2	4,413	RESTORE HOPE
<del>dup</del>	NOSAC RANGER	2/1	3	2,552	POV
	GREEN ISLAND	2/1	<del>6 1/2</del>	<del>685</del>	BARGE OP.
3	SAUDI HOFUF	2/5	6 1/2	1,504	LOLO, FMS
	MV FAUST	2/14	1	791	POV
	SAM HOUSTON	2/19	<del>7 1/2</del>	<del>696</del>	BARGE OP.
<del>dup</del>	NOSAC RANGER	3/7	2	1,511	POV
	ROBERT E LEE	3/22	<del>6</del>	<del>432</del>	BARGE OP.
<del>dup</del>	MV FAUST	3/24	1 1/2	1,266	POV
<del>dup</del>	NOSAC RANGER	4/13	2	1,752	POV
	STONEWALL JACKSON	4/26	<del>8</del>	<del>691</del>	BARGE OP.
<del>dup</del>	MV FAUST	4/28	1 1/2	1,304	POV
	GREEN ISLAND	5/9	<del>4</del>	<del>327</del>	BARGE OP.
<del>dup</del>	NOSAC RANGER	5/18	1	1,052	POV
<del>dup</del>	AMERICAN FALCON	5/26	1	532	POV
	SAM HOUSTON	5/28	<del>3</del>	<del>204</del>	BARGE OP.
<del>dup</del>	MV FAUST	6/3	1	607	POV
<del>dup</del>	AMERICAN CONDOR	6/9	1	298	POV
	ROBERT E LEE	6/22	<del>5</del>	<del>548</del>	BARGE OP.
<del>dup</del>	NOSAC RANGER	6/23	2	1,768	POV
<del>dup</del>	AMERICAN FALCON	7/4	2	1,086	POV
4	GREENRIDGE	7/6	42 1/2	11,407	AIR FORCE
<del>dup</del>	AMERICAN CONDOR	7/9	1	485	POV
<del>dup</del>	AMERICAN FALCON	7/26	1 1/2	1,255	POV

CONT'D -- VESSELS LOADED AT MOUTBY 1 JAN THRU 31 DEC 1993

GREEN ISLAND	8/1	<del>8</del>	<del>915</del>	BARGE OP.
<del>def</del> NOSAC RANGER	8/15	4	2,072	POV
STONEWALL JACKSON	8/23	<del>9</del>	<del>612</del>	BARGE OP.
<del>def</del> AMERICAN CONDOR	8/31	1	444	POV
<del>def</del> MV FAUST	9/2	1 1/2	1,152	POV
SAM HOUSTON	9/8	<del>3</del>	<del>181</del>	BARGE OP.
<del>def</del> NOSAC RANGER	9/19	1 1/2	1,142	POV
<del>def</del> AMERICAN FALCON	9/24	2	110	MSC
<del>def</del> MV FAUST	10/7	2	1,076	POV
ROBERT E LEE	10/12	<del>12</del>	<del>1,018</del>	BARGE OP.
<del>def</del> NOSAC RANGER	10/25	4 1/2	1,105	POV
GREEN ISLAND	11/1	<del>7 1/2</del>	<del>596</del>	BARGE OP.
<del>def</del> MV FAUST	11/3	1 1/2	654	POV
STONEWALL JACKSON	11/17	<del>6 1/2</del>	<del>557</del>	BARGE OP.
<del>def</del> NOSAC RANGER	12/1	1 1/2	996	POV
SAM HOUSTON	12/8	<del>6 1/2</del>	<del>246</del>	BARGE OP.
<del>def</del> MV FAUST	12/10	1	344	POV

TOTAL VESSELS

43

TOTAL HOURS

231

TOTAL M/T

57,370

AVERAGE HOURS 5.4

AVERAGE M/T 1334

COMBINED TOTAL OF DISCHARGE AND LOADING:

VESSELS 81  
 HOURS 561.5  
 M/T 221,155

# Document Separator

VESSELS LOADED AT MOTBY 1 JAN THRU 31 DEC. 1994

NAME	DATE	HOURS	M/T	TYPE OF OPERATION
NOSAC RANGER	1/06	2	1118	POV
ROBERT E LEE	1/12	12	617	BARGE OP. ✓
MV FAUST	1/26	2	789	POV
GREEN ISLAND	2/06	8 1/2	389	BARGE OP. ✓
NOSAC RANGER	2/10	2 1/4	559	POV
STONEWALL JACKSON	2/22	4	214	BARGE OP. ✓
MV FAUST	2/24	2 1/2	548	POV
NOSAC RANGER	3/11	3	1085	POV
SAM HOUSTON	3/22	8	423	BARGE OP. ✓
MV FAUST	4/04	2	1166	POV
ROBERT E LEE	4/08	6	405	BARGE OP. ✓
NOSAC RANGER	4/16	2 1/2	526	POV
MV FIDELIO	4/27	2	514	POV
MV FAUST	5/09	1	672	POV
GREEN ISLAND	5/13	8	434	BARGE OP. ✓
NOSAC RANGER	5/20	1	1113	POV & MIL TRL
STONEWALL JACKSON	5/31	4	230	BARGE OP. ✓
MV FIDELIO	6/01	2 1/2	636	POV
MV FAUST	6/09	2	602	POV
NOSAC RANGER	6/20	9	436	POV
SAM HOUSTON	6/22	6	424	BARGE OP. ✓
MV FIDELIO	7/02	2	1440	POV
GREENRIDGE	7/05	40	10279	A/F CGO (THULE)
MV FAUST	7/11	2	403	POV
ROBERT E. LEE	7/15	6	220	BARGE OP. ✓
NOSAC RANGER	7/22	1 1/2	560	POV
MV FIDELIO	8/03	2	760	POV
MV FAUST	8/11	3 1/2	1677	POV
NOSAC RANGER	8/23	2 1/2	938	POV
STONEWALL JAKCSON	8/28	7 1/2	390	BARGE OP. ✓
MV FIDELIO	9/03	1	830	POV
MV FAUST	9/11	2	288	POV
ADM. CALLAGHAN	9/13	48	18249	HAITI
CAPE DUCATO	9/15	24	12012	HAITI
CAPE TAYLOR	9/16	26	12560	HAITI
CAPE LOBOS	9/17	9	6762	HAITI
CAPE VINCENT	9/18	26	18695	HAITI
SAM HOUSTON	9/19	6	208	BARGE OP. ✓
AMER FALCON	9/20	8 1/2	13427	HAITI
NOSAC RANGER	9/23	2 3/4	697	POV

CONT'D -- VESSELS LOADED AT MOTBY 1 JAN THRU 31 DEC. 1994.

NAME	DATE	HOURS	M/T	TYPE OF OPERATION
MV FIDELIO	10/05	1 1/2	371	POV
ROBERT E LEE	10/11	7	222	BARGE OP. ✓
REEF X	10/12	4	582	TANKS
MV FAUST	10/13	7	500	POV
NOSAC RANGER	10/25	3	544	POV
GREEN ISLAND	11/07	10	555	BARGE OP. ✓
MV FIDELIO	11/08	1	381	POV
MV FAUST	11/15	2 3/4	156	POV
NOSAC RANGER	11/27	2 1/4	400	POV
STONEWALL JACKSON	11/29	4	225	BARGE OP. ✓
SAM HOUSTON	12/15	6	229	BARGE OP. ✓
MV FAUST	12/18	2	817	POV

<u>TOTAL VESSELS</u>	<u>TOTAL HOURS</u>	<u>TOTAL M/T</u>
52	365 + 435	118,277

AVERAGE HOURS 7 . ----- AVERAGE M/T 2275.

COMBINED TOTAL OF DISCHARGE AND LOADING:

VESSELS	95	<u>TOTAL</u>
HOURS	858	
M/T	608,130	

+ 13  
-----  
65 hrs  
(15 barges)

+ 858 TTK HRS  
(102 barge ops)  
 $\frac{858}{65} = 13.2 \text{ hours}$   
 $= 1.65 \text{ shift days}$   
 $\times 65$   
 $= 107.25 \text{ work days}$

VESSELS DISCHARGING AT MOTBY 1 JAN THRU 31 DEC. 1994

	<u>NAME</u>	<u>DATE</u>	<u>HOURS</u>	<u>M/T</u>	<u>TYPE OF OPERATION</u>
	dup NOSAC RANGER	1/06	4	1116	POV
	dup MV FAUST	1/26	6	2866	POV/RETRO.
	dup NOSAC RANGER	2/10	2	713	POV
	dup MV FAUST	2/24	18	4399	HELOS, RETRO.
	dup NOSAC RANGER	3/11	4	4611	RETROGRADE
	dup MV FAUST	4/04	8	3752	RETROGRADE
	dup NOSAC RANGER	4/16	4	1648	POV'S & RETROGRADE
1	NOBEL STAR	4/18	43	16150	RETROGRADE
2	AMER FALCON	4/26	15	5662	RETROGRADE
	dup MV FIDELIO	4/27	15	17500	RETROGRADE
	dup MV FAUST	5/09	5	3688	RETROGRADE
3	AMER FALCON	5/19	13	17446	RETROGRADE
	dup NOSAC RANGER	5/20	11	13223	RETROGRADE
	dup MV FIDELIO	5/31	7	8359	RETROGRADE
4	AMER CONDOR	6/01	9	20149	HOMEWARD BOUND
5	GREENRIDGE	6/06	15 1/4	8981	RETROGRADE
	dup MV FAUST	6/09	7	8313	RETROGRADE
	dup NOSAC RANGER	6/19	15	13765	RETROGRADE
6	AMER FALCON	6/28	13	23089	HOMEWARD BOUND
7	AMER CONDOR	6/23	18	20774	RETROGRADE
	dup MV FIDELIO	7/02	15	16893	RETROGRADE
8	AMER FALCON	7/10	14	10881	HOMEWARD BOUND
	dup MV FAUST	7/11	12	11014	TANKS
	dup NOSAC RANGER	7/22	9 1/2	7986	TANKS & RETRO.
	dup MV FIDELIO	8/03	11	19927	TANKS & RETRO.
9	AMER FALCON	8/08	15	13883	TANKS & RETRO.
	dup MV FAUST	8/11	14	16689	HELOS & RETRO.
	dup NOSAC RANGER	8/23	14	18337	HELOS & RETRO.
	dup MV FIDELIO	9/02	16	19072	RETROGRADE
	dup MV FAUST	9/11	18	18727	RETROGRADE
	dup NOSAC RANGER	9/23	23	15212	RETROGRADE
	dup MV FIDELIO	10/05	10	11222	RETROGRADE
	dup MV FAUST	10/12	24	21166	HELOS & RETRO
	dup NOSAC RANGER	10/25	14	18472	RETROGRADE
	dup MV FIDELIO	11/07	18	15850	RETROGRADE
	dup GREEN ISLAND	11/07	4	87	FMS
	dup MV FAUST	11/15	1 1/4	741	POV
	dup NOSAC RANGER	11/27	1 3/4	830	POV
10	CAPE VICTORY	11/29	5	12957	HAITI
11	CAPE TRINITY	12/02	9	17835	HAITI
12	CAPE VINCENT	12/04	5	9529	HAITI
13	CAPE VINCENT	12/17	5	14623	HAITI
	dup MV FAUST	12/18	2	1716	POV

TOTAL VESSELS  
43

TOTAL HRS.    TOTAL M/T  
493            489,853

AVERAGE HOURS 11.46.                      AVERAGE M/T'S 11392.

17655

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# Document Separator

VESSELS LOADING AT MOTBY 1 JAN THRU 6 MAY 1995.

	NAME	DATE	HOURS	M/T	TYPE OF OPERATION
	<del>dup</del> NOSAC RANGER	1/2	1 3/4	560	POV
	NOBLE STAR	1/5	11 1/2	3117	KUWAIT (UNIT EQ)
16	ROBERT E LEE	1/18	6 1/2	344	BARGE OP.
	<del>dup</del> MV FAUST	1/19	1 1/2	846	POV, MIL CGO.
17	DONETSK	2/8	4	2724	MIL. VEH.
	<del>dup</del> NOSAC RANGER	2/9	3/4	698	POV, MIL CGO.
18	GREEN ISLAND	2/15	7 1/2	349	BARGE OP.
	<del>dup</del> MV FIDELIO	2/20	1	387	POV, MIL CGO.
	<del>dup</del> MV FAUST	2/22	1 1/2	198	POV
19	STONEWALL JACKSON	3/6	5 1/2	319	BARGE OP.
	<del>dup</del> NOSAC RANGER	3/25	5	1134	POV, MIL CGO.
20	SAM HOUSTON	3/27	5 1/2	319	BARGE OP.
	<del>dup</del> MV FAUST	4/3	6 1/2	481	POV, MIL CGO.
21	ROBERT E LEE	4/20	6	397	BARGE OP.
	<del>dup</del> NOSAC RANGER	5/3	2	1922	POV, MIL CGO.
22	SAUDI DIYIRAH	5/5	2	1468	FMS. TANKS
	<del>dup</del> MV FAUST	5/6	1 1/2	146	POV,

<u>TOTAL VESSELS</u>	<u>TOTAL HRS.</u>	<u>TOTAL M/T</u>
17	68	15,409

AVERAGE HOURS 4. ----- AVERAGE M/T'S 906.

COMBINED TOTAL OF DISCHARGED AND LOADING:

VESSELS ~~30~~ 22  
 HOURS 139.5 / 8 = 17.5 workdays / 87 minutes  
 M/T 79,133

= 20% or 1 in 5 days

VESSELS DISCHARGING AT MOTBY 1 JAN THRU 6 MAY 1995.

NAME	DATE	HOURS	M/T	TYPE OF OPERATION
NOSAC RANGER	1/2	8 1/2	5264	POV, TANKS, RETRO
MV FAUST	1/19	1	176	POV
CAPE VICTORY	1/23	4 1/2	13672	HAITI
AMER CONDOR	1/30	5 1/2	10047	UPHOLD DEMOCRACY
CAPE VICTORY	2/3	8	9000	UPHOLD DEMOCRACY
NOSAC RANGER	2/9	2 1/2	1132	POV, RETROGRADE
MV FIDELIO	2/21	1	685	POV, RETROGRADE
MV FAUST	2/23	7 3/4	1159	POV, RETROGRADE
NOSAC RANGER	3/25	7	3028	POV, RETROGRADE
MV FIDELIO	3/27	6	6235	POV, RETROGRADE
MV FAUST	4/3	10	5347	POV, HELO, RETRO
NOSAC RANGER	5/3	8 3/4	6429	POV, RETROGRADE
MV FAUST	5/6	1	1550	POV.
<u>TOTAL VESSELS</u>		<u>TOTAL HOURS</u>	<u>TOTAL M/T</u>	
13		71.50	63,724	
AVERAGE HOURS	<u>6.</u>	-----	AVERAGE M/T'S	<u>4902.</u>



MOTBY  
ENCLOSURE 5



**DEPARTMENT OF THE ARMY**  
MILITARY TRAFFIC MANAGEMENT COMMAND  
HQ, 1301ST MAJOR PORT COMMAND  
BAYONNE, NEW JERSEY 07002-5301



REPLY TO  
ATTENTION OF:

MTEBY-C

17 May 1995

MEMORANDUM FOR RECORD

SUBJECT: Question No. 2

1. The following is provided in accordance with SAB.

The Army will deploy active and reserve forces through the 1301st Major Port Command at the Military Ocean Terminal, Bayonne.

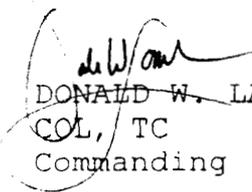
The 10th Mountain Division is the primary active duty division deploying through Bayonne.

Reserve units will mobilize at Fort Dix, New Jersey and Fort Indiantown Gap, PA. Their equipment seaport of embarkation is Bayonne.

Equipment will range from HHMVES to 5 ton trucks, fuel tanks, helicopters, recovery vehicles, containers, and engineer equipment. Reserve units range from truck units, to Military Intelligence, Combat Engineers, and other corps level support units. Listings provided by Fort Dix Operations Center enclosed.

2. The POC is the undersigned, X6321.

2 Encls  
1.MTEPL-P MFR/16 May  
2.Ft. Dix List/16 May

  
DONALD W. LAMB  
COL, TC  
Commanding

19 MAY 95

## MEMORANDUM FOR RECORD

SUBJECT: MOTBY MRC Support (90 Days)

1. Support of a Major Regional Contingency in the geographical region of Southwest Asia in accordance with current plans results in the deployment of 498 units through MOTBY during the first 90 days of deployment with the following oversize/outsize equipment:

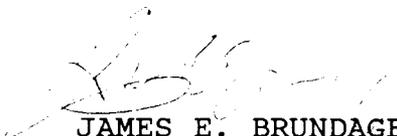
TRACKED VEHICLES:	680
LARGE WHEELED VEHICLES:	1352
HELICOPTERS:	154
ARTILLERY PIECES:	80
<u>ENGINEER EQUIPMENT:</u>	<u>46</u>
	2312

This portion of the total unit equipment (1,841,710 MTONs) is further broken down in enclosure 1. During the deployment to Desert Shield, unit equipment deployed through MOTBY consisted of 3,201 military vehicles and a total of 12,643 pieces of noncontainerized military equipment.

2. The deploying units are the 10th Mountain Division (Light), and reserve component Combat, Combat Support, and Combat Service Support units which will not be affected by drawdown of active duty forces as the Army realigns to support future contingencies. Enclosure 2 is the list of 291 Reserve Component units currently scheduled to mobilize through Ft. Dix and deploy through MOTBY.

4. POC undersigned, DSN#247-6958.

ENCLS

  
JAMES E. BRUNDAGE  
CPT, TC  
Chief, Plans/Strategic Mobility

ENCLOSURE 1 to MOTBY MRC Support

UNIT EQUIPMENT BY TYPE AND NO.

TRACKED VEHICLES: **680**

<u>TYPE</u>	<u>No.</u>
M60 TANK	180
M113 ARMD PERS CARR	427
COMBAT ENGINEER VEH	44
TANK RECOVERY VEH	29

HELICOPTERS: **154**

<u>TYPE</u>	<u>No.</u>
UH-60	34
SCOUT	25
OH-58	66
AH-1S	29

TRUCKS: **1352**

<u>TYPE</u>	<u>No.</u>
TRACTOR-TRLRS	960
DUMP TRUCKS	104
5-TON CARGO	240
HEAVY TRANSP	24

ENGINEER EQUIPMENT: **46**

<u>TYPE</u>	<u>No:</u>
SCOOP LOADERS	16
BULLDOZERS	22
BACKHOES	8

ARTILLERY PIECES: **80**

<u>TYPE</u>	<u>No.</u>
105-mm	72
155-mm	8

APPENDIX 4 (RC UNITS MOBILIZING AT FORT DIX) TO ANNEX A (TASK ORGANIZATION) TO  
FORT DIX MOBILIZATION PLAN

ANAME	UIC	HOSTATION	CMPO	AUTH	ASGD
0103 CM CO DECON	WPBCAA	ANSONIA, CT	2	125	106
0121 EN BN COMBAT CORPS	WPHRAA	ELLICOTT, MD	2	726	616
1207 TC CO MDM TRUCK	WPQFAA	E GREENWICK, RI	2	160	120
0150 FI DET	WPZ6AA	LAWRENCEVILLE, NJ	2	19	15
0242 EN BN COMBAT CORPS	WP1TAA	STRATFORD, CT	2	758	731
0119 CS HHD CORPS SPT BN	WP6EAA	LAWRENCEVILLE, NJ	2	59	60
0250 FI DET	WP6JAA	LAWRENCEVILLE, NJ	2	19	19
0350 FI DET	WP6QAA	LAWRENCEVILLE, NJ	2	19	20
0116 MD HSP MASH	WP9TAA	WILMINGTON, DE	2	236	191
0194 MD DET DENTAL SERVICE	WQAKAA	W ORANGE, NJ	2	59	61
0107 MP CO COMBAT SUPPORT	WQA7AA	UTICA, NY	2	158	132
0121 MD CO AIR AMBULANCE	WQBJAA	WASHINGTON, DC	2	130	0
0117 CS CO MAINT HV EQ GS	WQDWAA	BORDENTOWN, NJ	2	115	47
0101 SC BN CORPS AREA	WQFVAA	YONKERS, NY	2	0	0
0121 TC CO MDM TRUCK CARGO	WQHAA	LEBANON, PA	2	175	128
0131 TC CO MDM TRUCK CARGO	WQHAAA	WILLIAMSTOWN, PA	2	175	178
1049 TC CO TM DM TRK	WQJCAA	MIDDLETOWN, DE	2	0	0
0719 TC CO MDM TRUCK CARGO	WQJYAA	NEW YORK, NY	2	175	161
0105 MP CO SECURITY	WQK5AA	TROY, NY	2	143	110
0187 SC HHC BDE TA	WQQXAA	BROOKLYN, NY	2	94	116
0244 MD HHD GROUP	WQQ0AA	BROOKLYN, NY	2	65	59
0247 MD CO AMBULANCE	WQQ4AA	NEW YORK, NY	2	82	77
0824 MD DET DENTAL SERVICE	WQQ5AA	BROOKLYN, NY	2	59	47

0369	CS HHD CORPS SPT BN	WQQ7AA	NEW YORK, NY	2	58	58
1569	TC CO MDM TRUCK CARGO	WQQ8AA	NEW YORK, NY	2	175	178
0150	AG DET PSC	WQVEAA	LAWRENCEVILLE, NJ	2	48	0
0238	CS HHD SUP AND SVC BN	WTCNAA	MERIDEN, CT	2	63	57
0027	CS CTR HHC CORPS RAOC	WTC0AA	NEW YORK, NY	2	27	29
1729	QM CO SUP	WTC1AA	BALTIMORE, MD	2	140	129
0050	FI U SUP	WTD6AA	SEA GIRT, NJ	2	27	25
0250	AG DET PSC	WTH2AA	LAWRENCEVILLE, NJ	2	48	0
0838	MP CO COMBAT SUPPORT	WTJKAA	YOUNGSTOWN, OH	2	159	154
0323	MP CO COMBAT SUPPORT	WTJMAA	TOLEDO, OH	2	158	145
0290	MP CO GUARD	WTNDAA	TOWSON, MD	2	124	134
0945	CS CO MNT LT EQ GS	WTT9AA	MILFORD, DE	2	204	128
0249	EN DET UTILITIES	WTUAAA	NEW CASTLE, DE	2	60	69
0111	EN HHC GROUP	WTUGAA	ST. ALBANS, WV	2	104	118
0213	LG HHC REA SPT GP	WTU0AA	ALLENTOWN, PA	2	133	154
0143	MP CO COMBAT SUPPORT	WTVVAA	HARTFORD, CT	2	158	180
0253	TC CO LT MDM TRUCK	WTV3AA	CAPE MAY, NJ	2	108	146
0144	QM CO SUP HV MAT GS	WTV4AA	HAMMONTON, NJ	2	161	135
0154	CS HHD SUP AND SVC BN	WTV5AA	CAPE MAY, NJ	2	63	60
0108	MD HSP COMBAT SUPPORT	WTWYAA	PHILADELPHIA, PA	2	298	285
2729	TC DET MVMT CONTROL	WUANAA	BALTIMORE, MD	2	7	5
0328	TC DET MVMT CONTROL	WVNYAA	LAWRENCEVILLE, NJ	2	4	4
0154	TC HHD MOTOR TRNS BN	WXCMAA	PHILADELPHIA, PA	2	50	52
0200	MP CO GUARD	WXDWAA	ALISBURY, MD	2	124	119
0152	MP DET PWIC	WXF3AA	MOUNDSVILLE, WV	2	60	64

0142 IN DET LRS	WYQ8AA	PEEKSKILL, NY	2	66	70
0150 IN DET LRS	WYREAA	FORT DIX, NJ	2	66	0
W7WK USA HT REG TRNG CTR	W7WKAA	FORT DIX, NJ	2	98	83
W7WL USA RGNL MNT TRNG SITE	W7WLAA	FORT DIX, NJ	2	13	0
0228 AV N 02 HHC, THTR ARMY	WQZEAA	WILLOW GROVE, PA	3	62	74
0347 QM CO PETROEUM OP	WQZPAA	FARRELL, PA	3	105	163
0646 QM CO PETRL PL TML OP	WQZUAA	KINGWOOD, WV	3	106	179
0318 CS CO MAINT CO LE INT	WQZZAA	STATE COLL, PA	3	207	194
0366 MD DET SM AN VET SVC	WQOGAA	COLUMBUS, OH	3	6	8
0347 AG BN HQS PER SVCS BN	WQOWAA	COLUMBUS, OH	3	176	91
0321 OD HHC AMMO	WQ05AA	CHARLESTON, WV	3	69	71
0332 EN CO DUMP TRUCK	WQ1BAA	KITTANNING, PA	3	79	73
0408 AG CO PERS SVC TYPE E	WQ1VAA	FORT TOTTEN, NY	3	176	193
0314 MD DET SURG SVC TMS KA	WQ13AA	FORT TOTTEN, NY	3	3	0
0356 MD DET VET SVC LG	WQ18AA	FORT TOTTEN, NY	3	48	31
0386 MD DET NEUROSURG	WQ19AA	FORT TOTTEN, NY	3	7	0
0395 MD DET ORTHOPEDIC	WQ2AAA	HEMPSTEAD, NY	3	7	0
0514 MD DET THORACIC	WQ2BAA	FT HAMILTON, NY	3	7	0
0567 MD DET MAXILLOFACIAL	WQ2DAA	HEMPSTEAD, NY	3	7	0
0454 MD DET DENTAL SERVICE	WQ27AA	FORT DEVENS, MA	3	10	5
0455 MD DET DENTAL SERVICE	WQ28AA	LAURENCE G, MA	3	60	57
0459 TC DET MOVEMENT CNTRL	WQ6WAAQ	FORT DIX, NJ	3	48	9
0322 DT BN 02 TNG BN HQ	WRCVAA	SYRACUSE, NY	3	0	0
0068 AR BN 06 TK BN HVY DIV	WRGEAA	BETHLEHEM, PA	3	616	408
0157 IN BDE HHC, SIB, HVY M	WRGGAA	HORSHAM, PA	3	353	225

0157 CS BN HVY SEP BDE 1X2	WRGHAA	EDGEMONT, PA	3	715	461
0009 AR TR, TRP C, 9TH CAV	WRGJAA	WILKESBARRA, PA	3	156	118
0314 IN BN, 01 INF BN, MECH	WRGLAA	LOCK HAVE, PA	3	833	599
0315 IN BN 01 MECH	WRGMAA	PHILADELPHIA, PA	3	833	474
0042 FA BN 03 155 SP, SIB M	WRKXAA	BRISTOL, PA	3	731	318
0817 AG HHD, HHD, REPL BN	WRNQAA	CHESTER, PA	3	24	26
0303 AG CO, DS PSTL	WRPMAA	FORT DEVENS, MA	3	52	0
0413 AG CO, DS POSTAL	WRPYAA	BRISTOL, PA	3	36	0
0470 AG CO, DS	WRP6AA	CHICOPEE, MA	3	36	0
0405 MD HSP CBT SPT	WRV8AA	W. HARTFORD, CT	3	527	625
0412 EN CO, PANEL BRIDGE	WRZHAA	W HAZELTON, PA	3	95	90
0004 JA DET, LEGAL SPT ORG	WRO6AA	BRONX, NY	3	61	54
0153 JA DET, MIL LAW CTR AA	WR1QAA	WILLOW GROVE, PA	3	58	58
0301 LG HHC, SPT AREA	WR9CAA	FORT TOTTEN, NY	3	142	151
0424 MD BN, LOGISTICS REAR	WSAXAA	CHESTER, PA	3	309	339
0350 MD HSP, CBT HSP 300 BED	WSA2AA	CANTON, OH	3	602	306
0344 MD HSP, GEN HSP 500 BED	WSCCAA	FORT TOTTEN, NY	3	679	861
0348 MD HSP, GEN HSP 500 BED	WSCEAA	PEDRICKTOWN, NJ	3	667	948
0815 MD HSP, STA 300 BED	WSC4AA	BRONX, NY	3	239	0
0328 MD DET, DISPENSARY	WSEFAA	FOLSOM, PA	3	10	0
0338 MD DET, DENTAL SERVICE	WSFBAA	FORT DEVENS, MA	3	57	10
0531 MD DET, TM OM PSYCH SVC	WSFOAA	BALTIMORE, MD	3	85	81
0309 MD DET, SURG SVC TMS KA	WSF3AA	FORT TOTTEN, NY	3	7	0
0024 MI BN, IMAG ANALYSIS	WSGAAA	STATEN ISLAND, NY	3	332	463
0265 MI CO, LING	WSHZAA	FORT DIX, NJ	3	77	0

0310	MP HHD, BN HHD	WSKMAA	HEMPSTEAD, NY	3	56	60
0344	MP CO, ESCORT GUARD	WSKYAA	NEW HAVEN, CT	3	123	136
0348	MP DET, CRIM INVEST	WSLGAA	EDISON, NJ	3	27	29
0351	OD CO, AMMO, CONV, GS	WSMPAA	ROMNEY, WV	3	261	285
0445	CS CO, REP PARTS GS	WSMSAA	TRENTON, NJ	3	83	155
0811	OD CO, AMMO DS-GS	WSMVAA	RAINELLE, WV	3	174	157
0254	QM CO, FLD SVC CO DS	WSM3AA	YORK, PA	3	106	133
0361	PA DET, PRESS CAMP HQ	WSPZAA	FORT TOTTEN, NY	3	13	26
0475	QM CO, PETROLEUM SUP	WSS4AA	BEAVER FALLS, PA	3	119	178
0099	SC BN, CORPS AREA, MAN	WSVLAA	BROOKLYN, NY	3	629	673
0462	TC BN, HHD, MOTOR TRAN	WSYFAA	TRENTON, NJ	3	49	56
0354	TC HHD, MOTOR TRANS BN	WSYSAA	FORT TOTTEN, NY	3	49	60
0660	TC CO, MDM TRK CO	WSZTAA	CADIZ, OH	3	172	197
0298	TC CO, M TRK, 5000 G	WSZ9AA	FRANKLIN, PA	3	172	149
0623	TC CO, T MDM TRK 5000G	WSOHAA	FORT TOTTEN, NY	3	148	197
0310	TC CO, CARGO TRANSFER	WSOOAA	READING, PA	3	93	96
0920	TC CO, MDM TRK 5000 GAL	WSO3AA	JERSEY CITY, NJ	3	145	172
0946	TC CO, TERMINAL TRANS	WS1RAA	LEWES, DE	3	93	100
0139	TC DET, CARGO DOC	WS11AA	FORT TOTTEN, NY	3	8	10
0141	TC DET, CARGO DOC	WS12AA	FORT TOTTEN, NY	3	8	12
0142	TC DET, MOV CON	WS13AA	JAMAICA, NY	3	35	48
0411	EN HHC, HHC, EN BDE	WS46AA	FLOYD BENNETT, NY	3	126	174
0368	EN BN, CBT HVY	WS5FAA	MANCHESTER, NH	3	734	845
0237	CS CO, MNT DS NON DIV	WS64AA	FORT TOTTEN, NY	3	222	213
0140	QM CO, FLD SVC CO DS	W66AA	FORT TOTTEN, NY	3	106	129

0146	CS CO, GEN SUP GS	WS68AA	FORT TOTTEN, NY	3	202	268
0618	QM CO, HVY MAT SUP GS	WS7DAA	FORT TOTTEN, NY	3	150	180
0766	QM CO, REPAIR PARTS GS	WS7EAA	FORT TILDEN, NY	3	94	130
0695	CS BN, HHD MNT DS GS	WS7HAA	FORT TOTTEN, NY	3	55	72
0423	MP CO, CBT SPT CO	WTE1AA	HEMPSTEAD, NY	3	176	209
0812	MP CO, CBT SPT CO	WTE2AA	ORANGEBURG, NY	3	158	187
0340	MP CO, CBT SPT	WTE3AA	JAMAICA, NY	3	158	170
0441	MD CO, AMBULANCE	WTFWAA	WALLOPS ISLAND, VA	3	99	39
0449	CS CO, MNT DS NON DIV	WTKHAA	FORT TILDEN, NY	3	207	270
0943	AG DET REPLACEMENT REG	WTKNAA	FORT TOTTEN, NY	3	29	52
0430	AG CO, REPLACEMENT CO	WTKRAA	BROWNSVILLE, PA	3	29	35
0867	AG DET, REPLACEMENT REG	WTKUAA	BRONX, NY	3	29	54
0408	AG DET, ADMIN SVC	WTK8AA	FORT TOTTEN, NY	3	9	10
0320	MD HSP, EVACUATION SMBL	WTLHAA	NEWBURGH, NY	3	378	306
0343	MD HSP, CBT SPT 300 BED	WTLJAA	BROOKLYN, NY	3	602	660
0361	MD HSP, EVACUATION SMBL	WTL LAA	PEDRICKTOWN, NJ	3	376	0
0420	EN CO, HVY SEP BDE	WTMKAA	PITTSBURGH, PA	3	194	115
0305	EN DET, REAL ESTATE	WTMNA A	BROOKLYN, NY	3	15	19
0159	AVN BN 05 BN CBT AV CH47	WTS7AA	FORT MEADE, MD	3	260	300
0008	MD HHC, MEDICAL BDE	WTYXAA	FORT HAMILTON, NY	3	85	91
0542	MI BN, CPWI, HVY DIV	WVADAA	E. WINDSOR, CT	3	338	420
0402	QM HHD, BN PET SUP	WVHLAA	NEW CASTLE, PA	3	56	67
0094	MP CO, CBT SPT	WVPWAA	MANCHESTER, NH	3	158	208
0078	DT DIV, HHC, EX DIV	WVSUAA	EDISON, NJ	3	0	0
0078	AG BND, ARMY	WVS7AA	EDISON, NJ	3	41	0

0078 DT BDE 05 EXERCISE	WVTNAA	BALTIMORE, MD	3	0	0
0078 DT BDE, 01 HHD CPX SIM	WVT5AA	EDISON, NJ	3	0	0
0078 DT BDE, 02 HQ, EX DIV	WVT6AA	FORT DIX, NJ	3	0	0
0078 IN BDE, 04 HQ DIV TRNG	WVT7AA	EDISON, NJ	3	0	0
0309 DT BN, 01 HHC	WVV3AA	FORT DIX, NJ	3	0	0
0309 DT BN, 02 HHC	WVV4AA	FORT DIX, NJ	3	0	0
0309 DT BN, 03 HHC, CS FE EX	WVV5AA	FORT DIX, NJ	3	0	0
0311 DT BN, 03 HHC, RGT, EX	WVV6AA	RICHMOND, VA	3	0	0
0310 DT BN, 02 HHC, RGT, EX	WVV8AA	CRANSTON, RI	3	0	0
0310 DT BN, 03 HHC, RGT, TNG	WVV9AA	FORT DEVENS, MA	3	0	0
0311 DT BN, 01 HHC, RGT, EX	WVWAAA	RICHMOND, VA	3	0	0
0078 DT BN, 02 HHC, REGT	WVWBAA	BALTIMORE, MD	3	0	0
0078 DT BN, 03 HHC, RGT, EX	WVWCAA	BALTIMORE, MD	3	0	0
0311 DT BN, 02 HHC, RGT, EX	WVWDAA	FORT A.P. HILL, VA	3	0	0
0364 MD LAB	WV7DAA	FORT DEVENS, MA	3	35	11
0228 AV BN, 02 CO A THTR AVN	WYA5AA	WILLOW GROVE, PA	3	105	110
0325 MI BN, IMAGERY INTERPR	WYCKA	KANSAS CITY, KS	3	0	0
0337 MI CO, INTG&EXPL	WYCVAA	DANBURY, CT	3	116	115
0338 MI CO, INTG EXPL	WYCWAA	WATERBURY, CT	3	58	69
0211 MI CO, CI	WYCYAA	BRONX, NY	3	93	101
0362 MD LAB, DET AREA MD LAB	WYE2AA	FORT DEVENS, MA	3	5	0
0418 MD LAB, DET AREA MD LAB	WYE4AA	FORT DEVENS, MA	3	5	2
0419 MD LAB, DET AREA MD LAB	WY35AA	FORT DEVENS, MA	3	5	2
0420 MD LAB, DET AREA MD LAB	WYE6AA	FORT DEVENS, MA	3	5	0
0421 MD LAB, DET AREA MD LAB	WYE7AA	FORT DEVENS, MA	3	5	0
0372 MI CO, TECH INT EAC	WYHCAA	FORT DEVENS, MA	3	93	131

0383	MI CO, TECHINT EAC	WYHDAA	FORT DEVENS, MA	3	93	97
0638	CS DET, FOOD SERVICE	WYR4AA	BRONX, NY	3	0	0
0306	MP BN, HHC, EPW CI	WYTNAA	HEMPSTEAD, NY	3	88	123
0316	AG CO, POSTAL GEN SPT	WYT5AA	FORT TOTTEN, NY	3	49	58
0418	DT BN, 01 RGT TNG HQ	WZHTAA	TRENTON, NJ	3	93	18
0418	DT BN, 02 RGT TNG HQ	WZHUAA	CAMDEN, NJ	3	106	117
0418	DT BN, 03 RGT TNG HQ	WZHVAA	NORTHFIELD, NJ	3	106	123
0078	DT TM, 03 HHC 3D BDE EX	WZLUAA	CRANSTON, RI	3	0	0
0078	DT TM, 06 TNG BDE HQ	WZLVAA	OAKDALE, PA	3	0	0
0078	DT TM 07 TNG BDE HQ	WZLWAA	N SYRACUSE, NY	3	0	0
0312	DT TM, 02 TNG BN HQ	WZLZAA	UNIONTOWN, PA	3	0	0
0312	DT TM, 03 TNG BN HQ	WZLOAA	UNIONTOWN, PA	3	0	0
0322	DT BN, 03 HHC	WZL2AA	N SYRACUSE, NY	3	0	0
0157	MI CO, CEWI HVY SIB	WZMMAA	PEDRICKTOWN, NJ	3	116	0
0311	SC HHC, THEATER SC CMD	WZM2AA	DOVER, DE	3	0	0
W7TE	USA ELE ICELAND DEFORCES	W7TEAA	PROVIDENCE, RI	3	13	51
1278	LOGISTIC SPT BN	W8HEAA	FORT DIX, NJ	3	24	40
1204	USA DENTAL SVC DET	W8LLAA	FORT TOTTEN, NY	3	74	62



MOTBY  
ENCLOSURE 6

## 1301st MPC Concepts of Operations

### Commercial Facilities - Port of New York/New Jersey

Relocation of the 1301st Major Port Command (MPC) to commercially leased facilities is comparable to the operational capabilities of other MTMC CONUS port operations. A concept of operations plan (CONOP) for the 1301st MPC under this strategy is now being developed. However, there are several core capabilities which are key to terminal operations, and under any future concept are endemic to unity of operations.

The command's capability to plan, organize, direct, and document cargo is directly related to its ability to have an ongoing presence in the port community.

The facilities required will be administrative and command and control space, areas for cargo documentation, computer operations and training space. Cargo staging, warehouse operations, and POV Center facilities are envisioned. However, the need for a Container Freight Station (CFS) and a POV Processing Center rests with the outcome of the DLA CFS Study and the analysis of the P5 POV Program. If both are favorable then there may not be a requirement for either a CFS or a POV Processing Center.

The Port Newark/Port Elizabeth facilities, operated by the Port Authority of New York and New Jersey, provide facilities that may be available and can be made to meet our needs.

Relationships and an understanding of the complex processes cannot be overstated as an important part of the success in operating in a port environment. Access to the Port Authority, Stevedore contractors, U.S. Coast Guard, ILA Officials, U.S. Customs, U.S. Department of Agriculture, railroad managers, trucking firms, container haulers, waterfront commission, and port captains of the steamship lines is a necessity.

The administrative, command and control documentation, POV, and freight operations of the 1301st MPC represent an organizational capability and are packaged to operate as a unit. Splitting out functions and spreading over a 50+ mile geographic area is most disadvantageous. A consolidated move, will preserve the organizational and technical mission capabilities of the command.

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MOTBY  
ENCLOSURE 7



**DEPARTMENT OF THE ARMY**  
 MILITARY TRAFFIC MANAGEMENT COMMAND  
 HQ. U.S. ARMY GARRISON, BAYONNE  
 BAYONNE, NEW JERSEY 07002-5301



REPLY TO  
 ATTENTION OF

MTEGB-C

22 May 1995

MEMORANDUM FOR RECORD

SUBJECT: Question No. 5

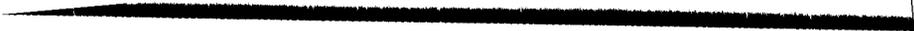
1. The correct continuing maintenance cost on the dry dock is as follows:

1 Feb 92 - 31 Jul 92	-----	\$100,000
1 Aug 92 - 31 Jul 93	-----	203,000
10 Aug 93 - 31 Jan 94	-----	102,000
1 Feb 94 - 31 Jan 95	-----	214,000
1 Feb 95 - 31 Jan 96	-----	225,000

Four Year Total Cost = \$844,000  
 Average Yearly Cost = \$211,000

2. The lease was terminated by the contactor on 29 Feb 1988.
3. Point of contact for further information is the undersigned, DSN 247-6640.

  
 RANDALE L. PINGLEY  
 Colonel, TC  
 Commanding



MOTBY  
ENCLOSURE 8

APPENDIX 25

SUMMARY OF DESERT SHIELD/DESERT STORM SHIPMENTS BY  
US AND FOREIGN PORTS  
(7 AUGUST 1990 - 10 MARCH 1991)

US PORTS

<u>PORT</u>	<u>NUMBER OF SHIPS*</u>	<u>TOTAL STONS (DRY CARGO)</u>	<u>MAJOR UNITS LOADED</u>
Bayonne, New Jersey	33	183,933	1st Corps Support Command
Beaumont, Texas	18 ✓	87,101 <sup>1</sup>	3d ACR, 1st BDE, 2d ARMD DIV
Charleston, South Carolina	14	46,957	XVIII ABN CORPS, 1st COSCOM
Cheatham Annex, Virginia	2	7,789	II Marine Expeditionary Force
Concord, California	9 ✓	68,361	Ammunition
Earle, New Jersey	2	11,701	Ammunition
Gulfport, Mississippi	1	3,398	Navy Construction Battalion 4
Houston, Texas	40 ✓	213,648	1st INF DIV, 13th COSCOM, 1st CAV DIV, III CORPS
Jacksonville, Florida	59	220,652 <sup>1</sup>	101st ABN DIV, 1st COSCOM, II MEF
Long Beach, California	17 ✓	39,538	I MEF, II MEF/5th MEB
Morehead City, North Carolina	7	13,054	II Marine Expeditionary Force
Newport News, Virginia	11	56,243	85th EVAC, 1st COSCOM/7th GRP
Norfolk, Virginia <sup>3</sup>	1	5,700	Landing Craft Utility/Lash Barges
Oakland MOTBA, California	19 ✓	42,380	1st COSCOM
Port Heuneme, California	12 <sup>2</sup> ✓	31,741	11th SIG BDE, Navy UE, 5th MEB
Roosevelt Roads, Puerto Rico	1	1,880	Navy Unit Equipment
South Atlantic Outport, South Carolina	2	3,534	XVIII Airborne Corps
Savannah, Georgia	12	124,987	24 INF DIV, 197 INF BDE
Sunny Point MOT, North Carolina	38	375,892	4th MEB, Ammunition
Tacoma, Washington	5 ✓	11,884	9th INF DIV, 864 ENG BN
Wilmington, North Carolina	<u>22</u>	<u>132,501</u>	II MEF, XVIII ABN CORPS, 1st COSCOM
<b>TOTAL</b>	<b>325</b>	<b>1,682,874</b>	
<b>TOTAL NUMBER OF US PORTS:</b>	<b>21</b>		

Does not include ships loaded in ports in Far East and Europe.

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***Itinerary for Commissioner Cornella  
and Commissioner Kling  
Military Ocean Terminal, Bayonne NJ  
2 May 1995***

- 0830** Office call with BG King
- 0840-0910** Aerial Tour of the Port of New York and New Jersey with BG King, Ms. Liburdi and Congressman Menendez.
- 0910-0915** Arrive at the Harbor View Community Club for briefings. Briefing on MTMCEA by BG King.
- 0915-0930** Briefing on Military Ocean Terminal by COL Lamb.
- 0930-0945** Briefing on US Army Garrison by COL Pingley.
- 0945-1000** Briefing on Military Sealift Command, Atlantic by CAPT Nurthen, Commander, MSCLANT.
- 1000-1015** Briefing on the National Archives by Ms. Lucas.
- 1025-1130** Installation Windshield Tour:

**Van #1:** BG King  
Commissioner Cornella  
Commissioner Kling  
Congressman Menendez  
Ms. Liburdi  
CAPT Nurthen  
RADM Eastwood

**Van #2:** COL Pingley  
COL Frazier  
Ms Gentner  
Mr. Brown  
Primary Staff Members

**Bus:** Local Groups and Press

**Sequence of Events:**

- 1025-1035 Metroplex Rail Rehabilitation Briefing by Mr. Servidio, Garrison Eng, U.S. Army Garrison, Bayonne. Drive to Goldsborough Village: View quarters, Child Development Center and Youth Center, 32d Street Gate.
- 1035-1045 Cargo Area Tour by COL Lamb, Commander, 1301st Major Port Command.
- 1045-1055 Dredging briefing by Mr. Servidio at Berth N-1. Drive by dry dock.
- 1055-1110 Tour of the National Archives by Ms. Lucas.
- 1110-1125 Tour of MSCLANT by CAPT Nurthen.
- 1125-1130 Move to MSCLANT Conference Room
- 1130-1200 Lunch at the MSCLANT Conference Room. (Invited Guests)
- 1205-1240 Community Presentations at Harbor View Community Club.
- 1240-1300 Press Conference at Harbor View Community Club.
- 1300 Depart Installation.

# Document Separator

# 2 MAY 95 BRAC COMMISSIONERS VISIT

- 0830 - 0900 AERIAL VIEW OF PORT
- 0910 - 0935 MTMC EA BRIEFING
- 0935 - 0950 MSC BRIEFING
- 0950 - 1005 NATIONAL ARCHIVES BRIEFING
- 1005 - 1015 NAVY RESALE BRIEFING
- 1025 - 1130 WINDSHIELD TOUR MOTBY
- 1130 - 1200 LUNCH
- 1205 - 1240 COMMUNITY PRESENTATIONS
- 1245 - 1300 PRESS CONFERENCE
- 1300 DEPART

HPF 20 95 14:51 No. 010 F. 00

10-201-823-8125

05 9 91

# 2 MAY 95 WINDSHIELD TOUR

- 1025 - 1040 RAIL/DREDGING BRIEF
- 1040 - 1055 NATIONAL ARCHIVES
- 1055 - 1110 1301ST PORT TOUR
- 1110 - 1125 MSC & BLDG 42
- 1125 - 1130 RETURN TO COMMUNITY CLUB

# Document Separator

# GULF WAR WORKLOAD

DEPLOYMENT	MOTBY	TOTAL	%
SQFT LOADED	2,440,525	17,019,208	14.34%
PIECES	12,643	118,522	10.67%
MTs	551,425	3,972,900	13.88%
REDEPLOYMENT			
SQFT LOADED	2,539,119	19,573,032	12.97%
PIECES	21,122	141,981	14.88%
MTs	571,509	4,456,714	12.82%
TOTAL DEPLOYMENT/REDEPLOYMENT			
SQFT LOADED	4,979,644	36,592,240	13.61%
PIECES	33,765	260,503	12.96%
MTs	1,122,934	8,429,614	13.32%

BAYONNE INSTALLATION POPULATION PROFILE  
31 MARCH 1995

DA AGENCIES	MILITARY			CIVILIAN	TOTAL
	OFF	EM	TOTAL		
MTMC					
HQ MTMCEA	21	10	31	416	447
1301ST	6	3	9	85	94
GARRISON	3	3	6	259	265
ACSIM			0	110	110
NAF PERSONNEL (MOTBY)			0	57	57
MS-3 (HQMTMC)			0	1	1
USA CORPS OF ENGINEERS			0	3	3
USA HEALTH CLINIC, BAYONNE	1	2	3	3	6
USA VET ACTIVITY	1	1	2	1	3
USAMC LOG CONTROL ACTY			0	4	4
USA DISTRICT RECRUITING BATTALION	1	1	2		2
KILL VAN KULL DREDGING OPERATION			0	9	9
<b>TOTAL DA AGENCIES</b>	<b>33</b>	<b>20</b>	<b>53</b>	<b>948</b>	<b>1001</b>
<b>FEDERAL AGENCIES</b>					
US POST OFFICE - MOTBY STATION			0	1	1
USAF WATER PORT LIAISON OFC	1		1	1	2
NY CONSOLIDATED EX (PX) (BARBER SHOP)			0	8	8
ARMY & AIRFORCE EXCHANGE			0	17	17
FED RECORD CTR			0	80	80
USN MILITARY SEALIFT COMMAND, ATL	11	28	39	467	506
USN MATERIAL TRANSPORTATION OFC	1	1	2	2	4
USN PERSONNEL SUPPORT ACTIVITY	1	21	22	5	27
US POSTAL SERVICES			0	2	2
NAVY RESALE			0	100	100
FEDERAL BUREAU OF INVESTIGATION (FBI)			0	3	3
RMF (DFAS)			0	51	51
DEFENSE PRINTING SERVICE			0	13	13
NAVAL INVESTIGATIVE SERVICE			0	3	3
<b>TOTAL FEDERAL AGENCIES</b>	<b>14</b>	<b>50</b>	<b>64</b>	<b>753</b>	<b>817</b>
<b>MILITARY FAMILY HOUSING</b>					
A. QUARTERS "A"	(1)			1	1
B. GOLDSBOROUGH RESIDENTS & DEP ASSIGNED TO MOTBY	(3)	(1)	(4)	11	11
C. GOLDSBOROUGH RESIDENTS & DEP ASSIGNED TO MTMCEA	(15)	(9)	(24)	32	32
D. RESIDENTS & DEPENDENTS ASSIGNED/ ATTACHED TO TENANT AGENCIES	(7)	(12)	(19)	32	32
E. GOLDSBOROUGH RES & DEP ASSIGNED TO GARRISON	(1)		(1)	0	0
F. RESIDENTS NOT ASG TO MOTBY OR TENANT AGENCIES	12	43	55	134	189
<b>TOTAL</b>	<b>12</b>	<b>43</b>	<b>55</b>	<b>210</b>	<b>265</b>
<b>CONTRACTOR PERSONNEL</b>					
INTERNATIONAL TERMINAL OPERATING CO. INC.					
ADMIN OFC				70	70
STEVEDORES				100	100
NYPOE CREDIT UNION				4	4
BRIDGEVIEW DINER				3	3
SATO ARMY				1	1
SATO NAVY				1	1
LBM INC.				32	32
LYCEUM DRY CLEANERS				1	1
MACRO CLEANERS				60	60
<b>TOTAL</b>				<b>272</b>	<b>272</b>
<b>GRAND TOTAL</b>	<b>59</b>	<b>113</b>	<b>172</b>	<b>2183</b>	<b>2355</b>

## NOTE:

- A. INCLUDES FTPS, TPTS, SIS, SEY & CAREER INTERNS, EXCLUDES ATLANTA RSMO, 1303D AND 1304TH CONTRACT ADMINISTRATIVE BRANCHES.  
 B. FIGURES IN BRACKETS NOT INCLUDED IN TOTALS. (THEY'RE ADDED ABOVE).  
 C. THIS REPORT IS PREPARED ON A QUARTERLY BASIS (MAR-JUN-SEP-DEC).  
 D. CIVILIANS UNDER "MILITARY FAMILY HOUSING" ARE DEPENDENTS.

# **1301ST MAJOR PORT COMMAND**

## **OPERATIONS - FY 94**

**o VESSELS**

- 88 Loads or Discharges

**o CONTAINERS**

- 5,132

**o RAIL CARS**

- 2,282

**o POVS**

- 8,748

**o TRUCKS**

- 7,009

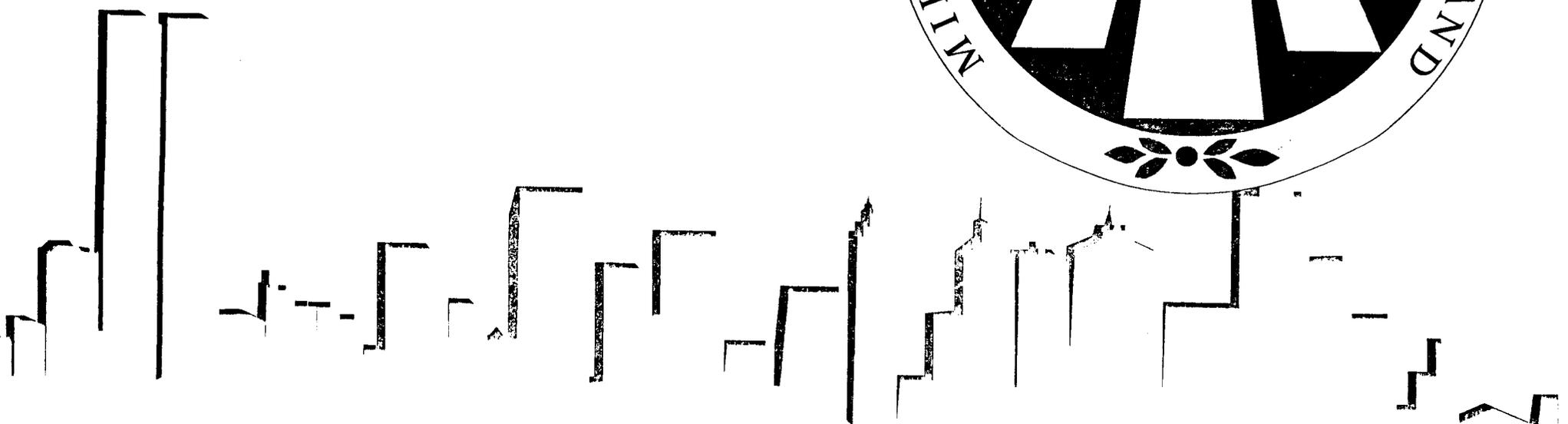
**o HHG STORED**

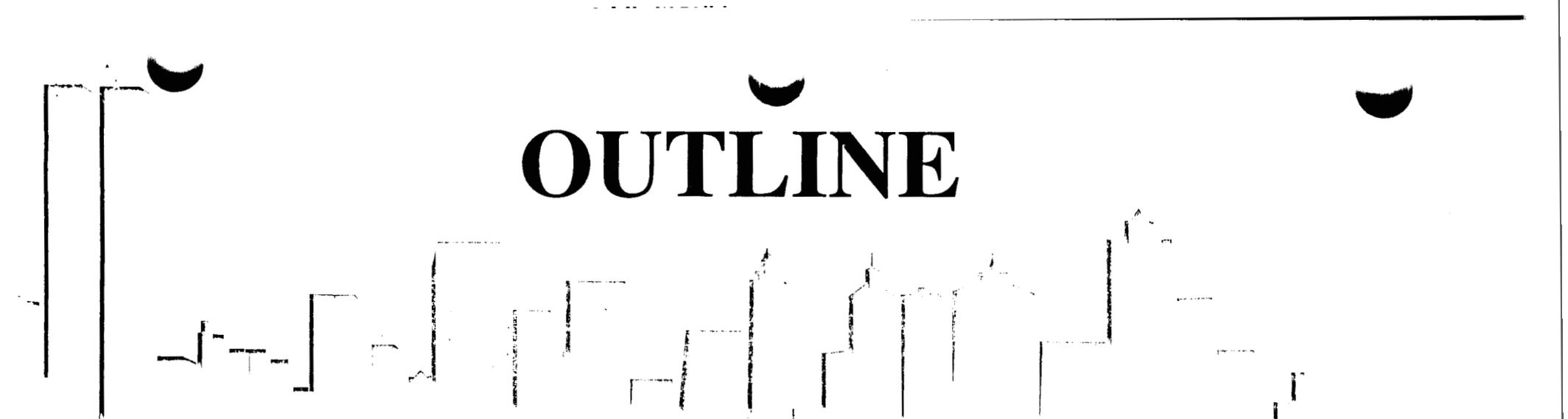
- 20,077,902 lbs.

# Document Separator

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*Route Visit  
Briefing*



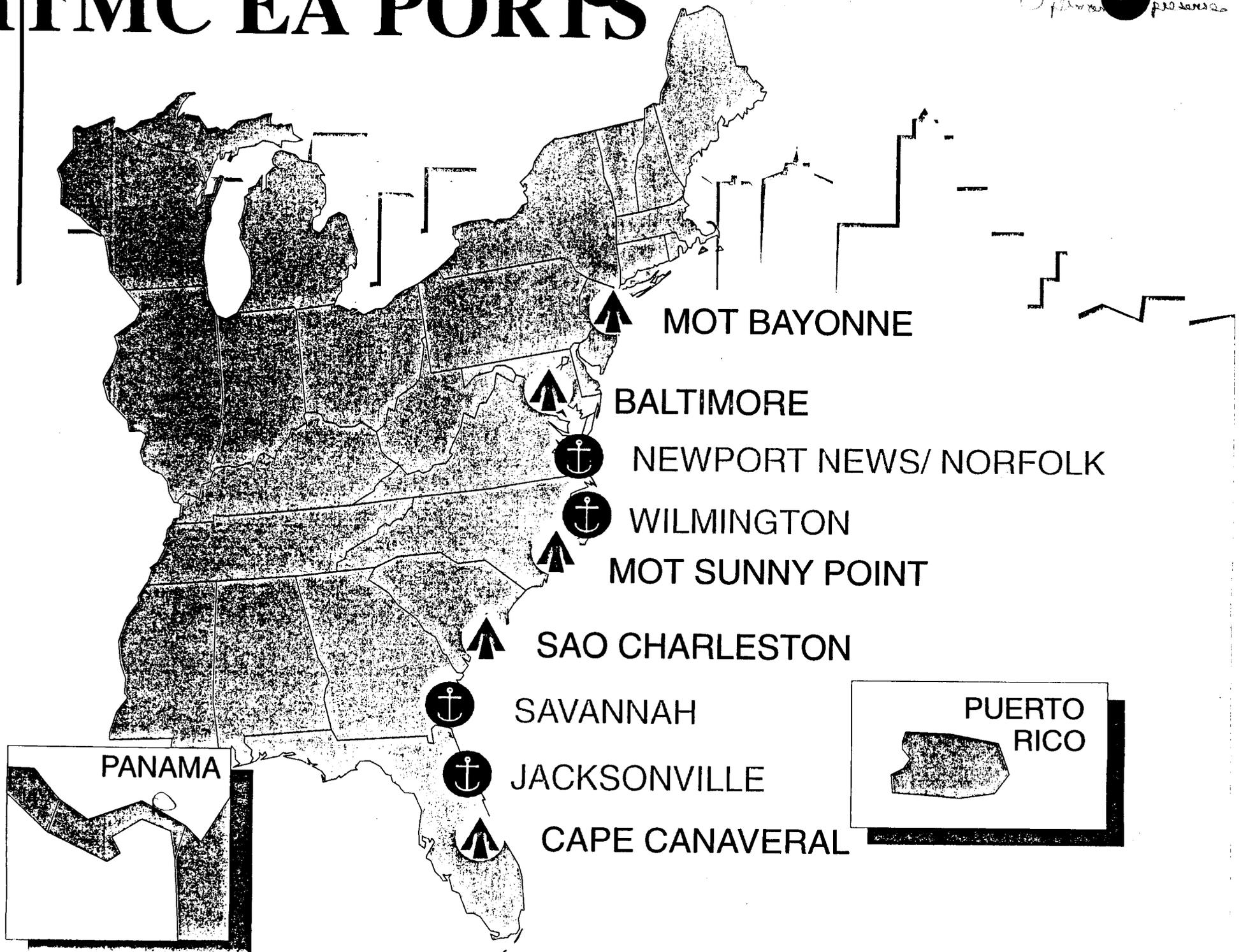


# OUTLINE

- HQ MTMC EA OVERVIEW
- MOT BAYONNE PORT
- US ARMY GARRISON
- MILITARY SEALIFT COMMAND
- NATIONAL ARCHIVES
- WINDSHIELD TOUR
- COMMUNITY BRIEF/ PRESS CONFERENCE

# MITMC EA PORTS

*Operated by*  *press*





# MILITARY VALUE (TANGIBLES)

88,000,000 in 1994  
9000 ± value

# OF PIERS: 4

STAGING/ STORAGE/ PREPO: 4.2 MILLION SQ FT

COVERED: 1.5 MILLION SQ FT

UNCOVERED: 2.7 MILLION SQ FT

RAIL:

18 MILES OF TRACK

400 CAR CAPACITY

CLASSIFICATION YARD (280 CAR CAPACITY)

SWITCHING AREA WITH 2 LOCOMOTIVES

STORAGE:

22,000,000 LBS HHGs

SEALIFT ENHANCEMENT PACKAGE

SECURITY:

M1 TANK PROCESSING

BERTHS:

CAPABLE OF WORKING/ LAYBERTHING FSS

# MILITARY VALUE (INTANGIBLES)

TRAINED/ STABLE WORKFORCE (GOV'T/ ILA)

HAZMAT WAREHOUSE & EXPERTISE

FLEXIBILITY OF CONTROL

- Costliest aspect of workforce -  
- 1 day's labor to install sweeps, then may  
be healthy, another 1 day.

NYA

# PORT CAPACITIES

	PORT ELIZABETH	PORT NEWARK	MOTBY
BERTH (FEET)	16,169	22,699	3,978
DEPTH (FEET)	36	34	31
OUTSIDE STAGING (ACRES)			
TOTAL	586	306	61
AVAILABLE	0	15	61 (SECURE)

# GULF WAR WORKLOAD

DEPLOYMENT	MOTBY	TOTAL	PERCENT
SQFT LOADED	2,440,525	17,019,208	14
PIECES	12,643	118,522	11
MTs	551,425	3,972,900	14
SHIPS LOADED (17 EAST COAST PORTS USED)	33	271	12
REDEPLOYMENT			
SQFT LOADED	2,539,119	19,573,032	13
PIECES	21,122	141,981	15
MTs	571,509	4,456,714	13
SHIPS LOADED (14 EAST COAST PORTS USED)	33	345	10
TOTAL DEPLOYMENT/ REDEPLOYMENT			
SQFT LOADED	4,979,644	36,592,240	14
PIECES	33,765	260,503	13
MTs	1,122,934	8,429,614	13
SHIPS LOADED	66	616	11

MT = 40 CUBIC FEET

# RESTORE HOPE WORKLOAD

MOTBY

TOTAL

PERCENTAGE

SQ FT

374,848

1, 202,339

31

PIECES

2,560

7,358

35

MTs

72,559

252,728

29

# MILITARY OCEAN TERMINAL INSTALLATION PAYROLL PROFILE

HQ MTMCEA, USAGBY  
1301ST MPC (FY 94)

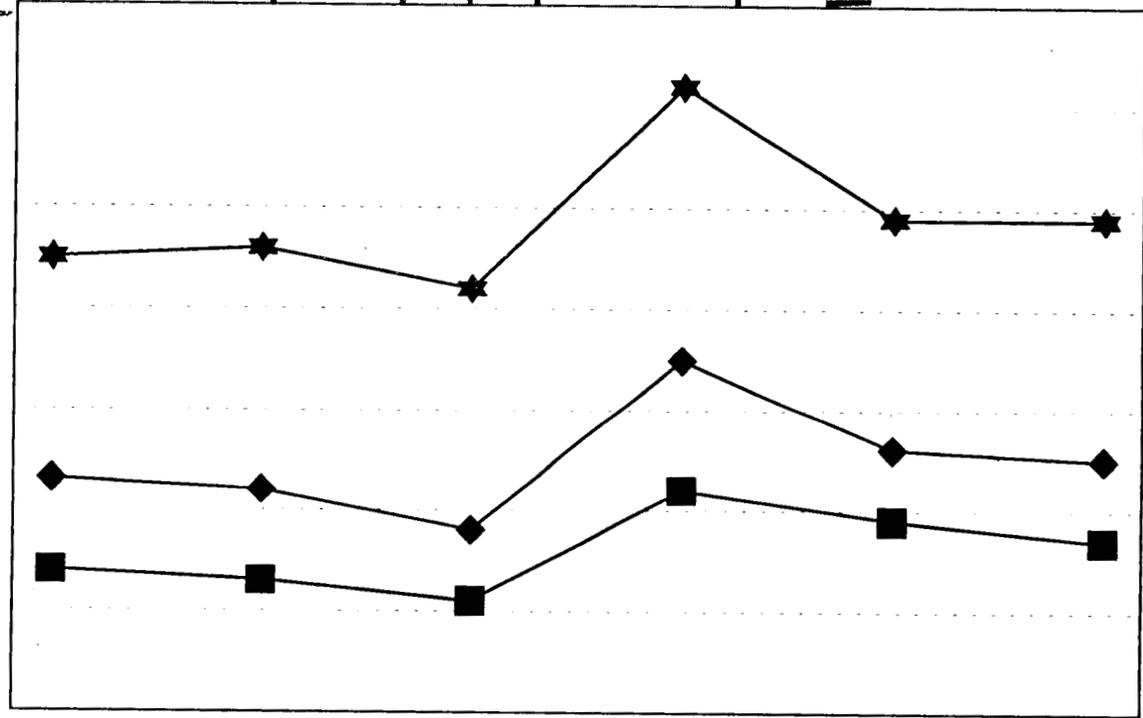
CIVILIAN	\$40,152,321
MILITARY	\$4,504,158
TENANT AGENCIES	
CIVILIAN	\$31,574,613
MILITARY	\$2,478,826
TOTAL	\$78,709,918

\$118,000,000 IMPACT ON LOCAL COMMUNITY( ASSUMING 50% OF TERMINAL WORKFORCE RESIDES IN HUDSON COUNTY AND A DOLLAR ROLLOVER OF 3 )

# UNEMPLOYMENT

PERCENT

11  
10  
9  
8  
7  
6  
5  
4



11/18/84 re Hudson co's largest employer  
57% of force hired in Hudson Co

		OCT	NOV	DEC	JAN	FEB	MAR
HUDSON CO	★	8.5	8.6	8.2	10.2	8.9	8.9
NEW JERSEY	◆	6.3	6.2	5.8	7.5	6.6	6.5
USA	■	5.4	5.3	5.1	6.2	5.9	5.7

# TENANTS

- ▶ DA
- ▶ HQ MTMCEA
- ▶ 1301ST MAJOR PORT COMMAND
- ▶ ACSIM
- ▶ MS-3
- ▶ USA CORPS OF ENGINEERS
- ▶ USA HEALTH CLINIC, BAYONNE
- ▶ USA VET ACTIVITY
- ▶ USAMC LOG CONTROL ACTY
- ▶ USA DISTRICT RECRUITING BATTALION
- ▶ KILL VAN KULL DREDGING OPERATION
- ▶ NAF PERSONNEL (MOTBY)

## FEDERAL

- ▶ US POST OFFICE - MOTBY STATION
- ▶ USAF WATER PORT LIAISON OFC
- ▶ NY CONSOLIDATED EX (PX)
- ▶ ARMY & AIR FORCE EXCHANGE
- ▶ FEDERAL RECORDS CENTER
- ▶ USN MILITARY SEALIFT CMD ATL
- ▶ USN MATERIAL TRANS OFC
- ▶ USN PERSONNEL SPT ACTIVITY
- ▶ US POSTAL SERVICES
- ▶ NAVY RESALE
- ▶ FBI
- ▶ RMF (DFAS)
- ▶ DEFENSE PRINTING SERVICE

114 MILITARY 1,572 CIVILIAN = 1,686 TOTAL

# MILITARY VALUE OF OWNERSHIP

- ▶ MOTBY OWNS/ CONTROLS/ OPERATES PORT; WHEREAS PORT AUTHORITY IS LANDLORD AT NY/ NJ TERMINALS.
- ▶ MOTBY HAS FLEXIBILITY TO STAGE/ SWITCH RAILCARS TO LOADING RAMPS; WHEREAS FLEXIBILITY DOES NOT EXIST AT NY/ NJ TERMINALS.
- ▶ SPECIALIZED LABOR FORCE TRAINED TO HANDLE MILITARY CARGO.
  - ✓ SPECIAL LOCAL
  - ✓ WITHOUT MOTBY, LOCAL DISPERSED
  - ✓ FUTURE IMMEDIATE RESPONSE WOULD BE HINDERED
  - ✓ SPECIAL DRIVERS' LICENSES; I.E., M1A1 TANKS

# Document Separator



REPLY TO  
ATTENTION OF

DAMO-SSW

UNCLASSIFIED  
DEPARTMENT OF THE ARMY  
OFFICE OF THE DEPUTY CHIEF OF STAFF FOR OPERATIONS AND PLANS  
400 ARMY PENTAGON  
WASHINGTON, DC 20310-0400



COMMISSION BASE VISIT  
BRIEFING

MEMORANDUM THRU CHIEF, FORCE STATIONING DIVISION

RW  
24 Feb 85

FOR DIRECTOR, THE ARMY BASING STUDY

SUBJECT: Impact of closing MOTBY (BY = Bayonne) and MOTBA (BA = Bay Area) --  
INFORMATION MEMORANDUM

1. Purpose: To provide operational impact of potential closure of MOTBA and MOTBY.

2. Discussion:

a. MRS BURU port data, provided by MTMC-TEA and MTMC-RM port data show that the New York port complex (w/MOTBY as a subset) provides 40% of the port thrupt capacity for the Atlantic coast. MOTBY provides 20% of the New York port complex thrupt or 8% of the Atlantic coast total.

b. MRS BURU port data, provided by MTMC-TEA and MTMC-RM port data show that the Bay Area port complex (w/MOTBA as a subset) provides 25% of the port thrupt capacity for the Pacific coast. MOTBA provides an undetermined total ranging from 15 - 40% of the Bay Area port complex thrupt.

c. MTMC coordinates Port Allocation Orders (PAOs) for use of civilian port facilities during emergencies. These agreements currently call for a 48 hour response time. On-going negotiations at some ports (including Oakland) reveal a resistance to 48 hours and a request to substitute a 7 days response time. In Oakland the current PAO increases the number of RO/RO berths from 2 to 5 in 48 hours.

d. MOTBY is contributing little to nothing to port thrupt at this time as it requires significant dredging to reopen.

3. Operational Impact: Marginal to negligible, considering PAOs can substitute for full time presence. Recommend should DoD divest itself of MOTBY and MOTBA, then the selling agreement should include a PAO with a longterm requirement for a 48-96 hour response time.

1. M. [Signature]



DEPARTMENT OF THE ARMY  
HEADQUARTERS  
MILITARY TRAFFIC MANAGEMENT COMMAND  
5611 COLUMBIA PIKE  
FALLS CHURCH, VA 22041-5050



REPLY TO  
ATTENTION OF

MTCS (570-4a)

27 MAR 1994

MEMORANDUM FOR HQDA(DACS-TABS), WASH DC 20310-0200

SUBJECT: BRAC 95 Installation Assessment (IA) Program  
BRAC 95 Data Call #1

1. References:

- a. Memorandum, DACS-TABS, 26 Apr 94, subject as above.
- b. Memorandum, Chief of Staff, United States Army, 21 Mar 94, subject: Base Realignment and Closure (BRAC) 95.
- c. Memorandum, Director of Management, 21 Mar 94, subject: Army Preparation for BRAC 95.

2. Enclosed are the Installation Assessment Data Call #1 submissions for the military ports (encl 1), along with a word processing disk (encl 2).

3. The three MTMC ports are all considered essential for the deployability mission and satisfy unique components of the mission. The 1301st Major Port Command (MPC), located in Bayonne, is the only Army-owned ocean terminal on the east coast. The 1302nd MPC, located in Oakland, is the only Army-owned ocean terminal for general cargo on the west coast. The 1303rd MPC, located in Sunny Point, is the only Army-owned ammunition terminal. The locations and one-of-a-kind nature of the three terminals preclude competition among them.

4. The information contained in this report is accurate and complete to the best of my knowledge and belief.

5. Points of contact for this action are Loretta Graves and N. Dianne Luna, MTRM-M, (703) 756-1144.

FOR THE COMMANDER:

*R. S. Smith*

## Bayonne Military Ocean Terminal New Jersey

### RECOMMENDATION:

Close Bayonne Military Ocean Terminal. Relocate the Military Transportation Management command (MTMC) Eastern Area Command Headquarters and the traffic management portion of the 1301st Major Port Command to Fort Monmouth, New Jersey. Retain an enclave for the Navy Military Sealift Command, Atlantic, and Navy Resale and Fashion Distribution Center.

### JUSTIFICATION:

This Recommendation is supported by the Army's log range operational assessment. The primary mission of Bayonne is the shipment of general bulk cargo. It has no capability to ship bulk munitions: **There are sufficient commercial port facilities on the East and Gulf Coasts to support power projection requirements with a minimal loss to operational capability. Bayonne provides the Army with few military capabilities that cannot be accomplished at commercial ports.**

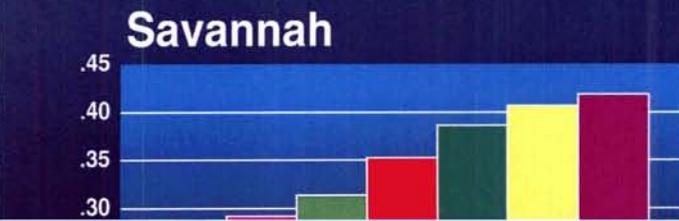
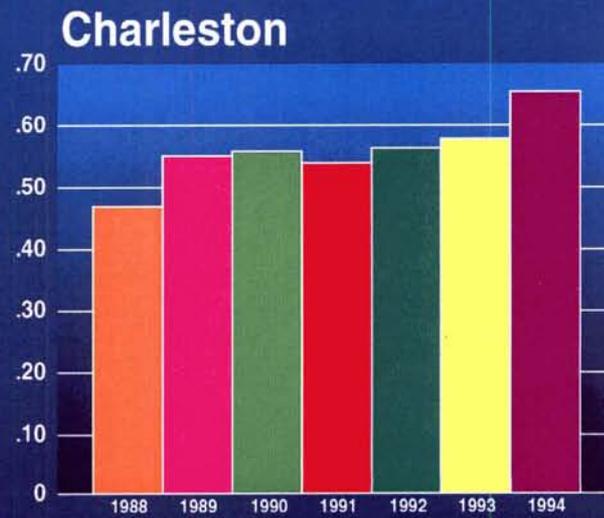
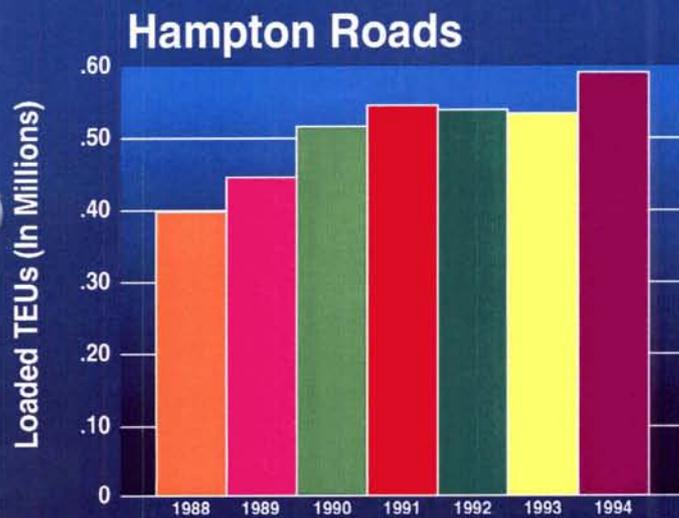
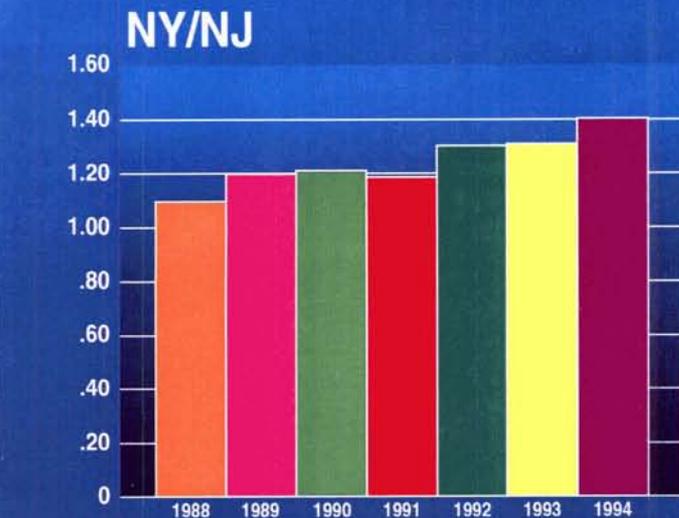
### RETURN ON INVESTMENT:

The total one-time cost to implement this recommendation is \$44 million: The net of all costs and savings during the implementation period is a cost of \$8 million. Annual recurring savings after implementation are \$120 million with a return on investment expected in five years. The net present value of the cost and saving over 20 years is a savings of \$90 million.

### IMPACTS:

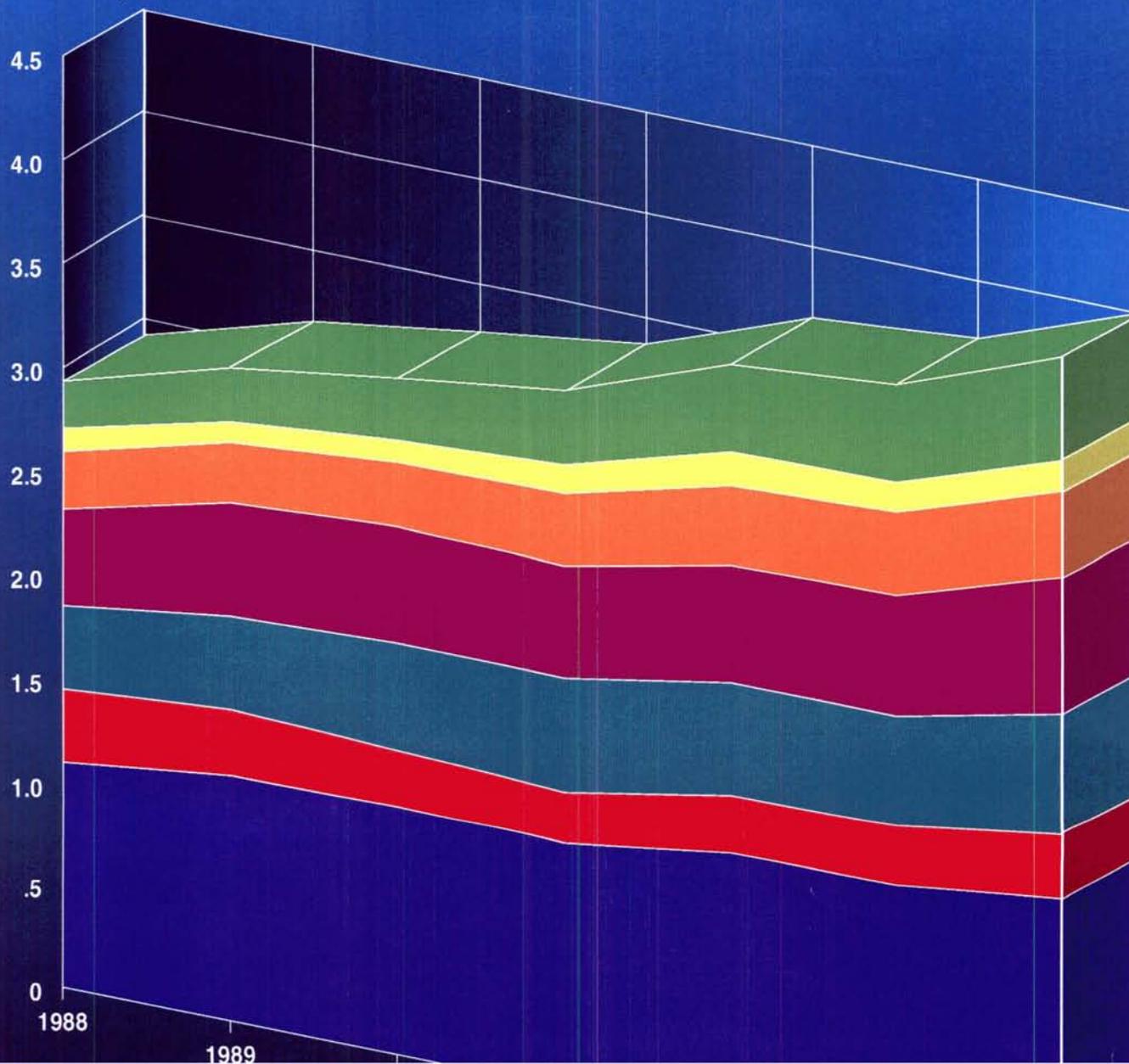
Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 2,105 jobs (1,367 direct jobs and 738 indirect jobs) over the 1996-to-2001 period in the Jersey City, NJ Primary Metropolitan Statistical Area.

# Growth in Container Port Activity (TEUs)



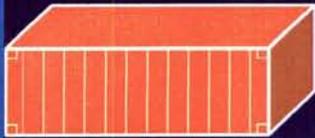
# TEUs Handled

Loaded TEUs  
(In Millions)

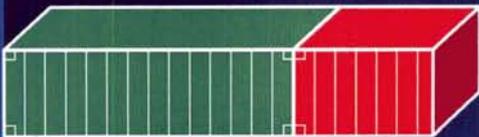


# Throughput Per 1000 Feet of Berth

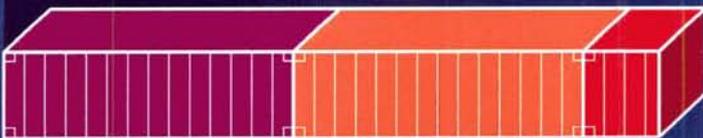
Baltimore



Hampton Roads



Savannah



NY/NJ



Charleston

# Gulf War Workload

	MOTBY	TOTAL	PERCENTAGE
<b>DEPLOYMENT</b>			
Sq. Ft. Loaded	2,440,525	17,019,208	14.34%
Pieces	12,643	118,522	10.67%
MTs	551,425	3,972,900	13.88%
Ships Loaded	33	271	12.18%
(17 East Coast Ports Used)			
<b>REDEPLOYMENT</b>			
Sq. Ft. Loaded	2,539,119	19,573,032	12.97%
Pieces	21,122	141,981	14.88%
MTs	571,509	4,456,714	12.82%
Ships Loaded	33	345	9.57%
(14 East Coast Ports Used)			
<b>TOTAL DEPLOYMENT/REDEPLOYMENT</b>			
Sq. Ft. Loaded	4,979,644	36,592,240	13.61%

# Deployment Flow Chart Comparison

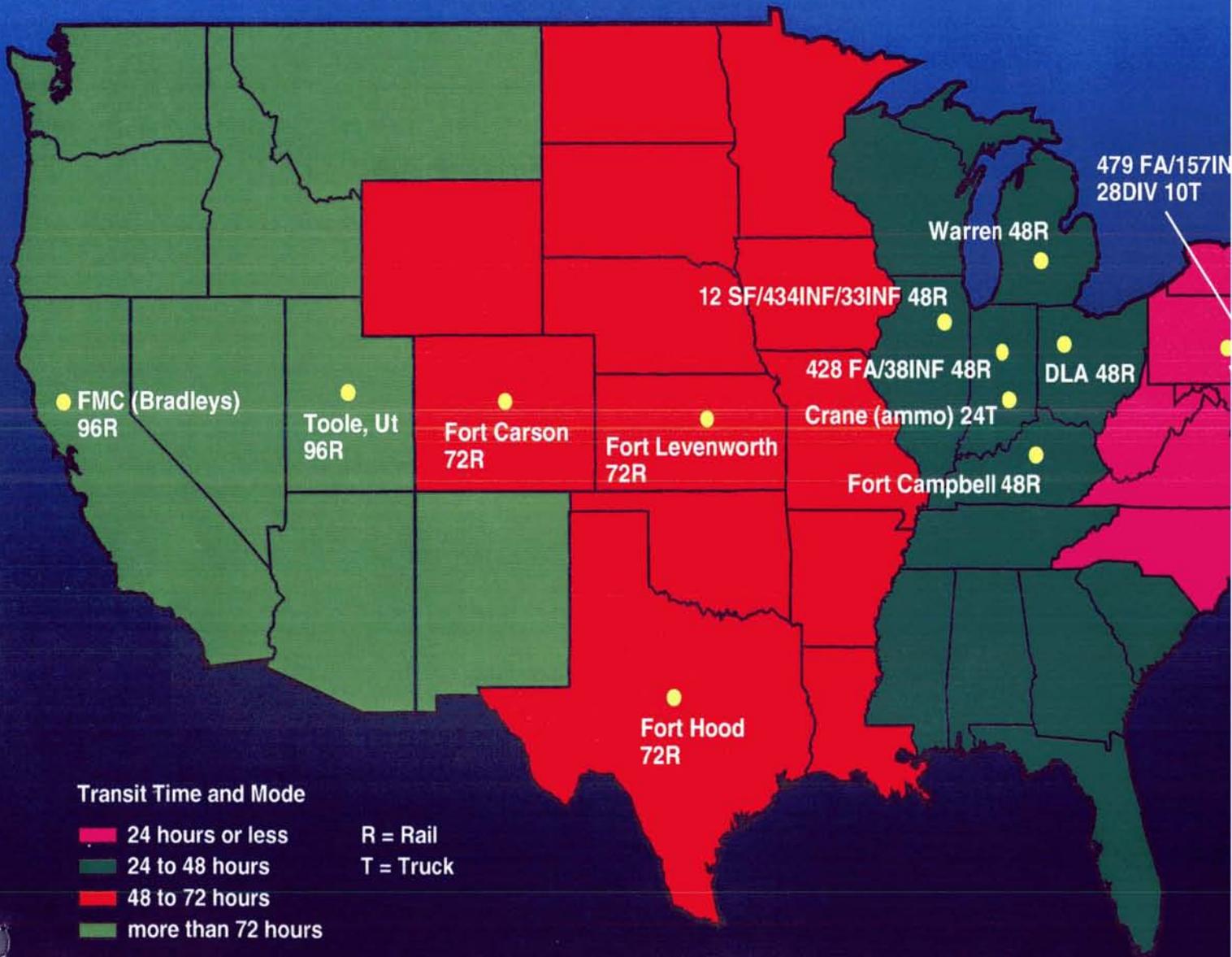
## MILITARY OCEAN TERMINAL

- Military Sealift Command issues orders to vessel(s) (Time - Immediately)
- Issue movement instructions to deploying unit(s)
- Receive cargo at port stage/prepare cargo at port
- Load
- Sail

## COMMERCIAL TERMINAL

- Coordinate with port(s) for staging/berthing availability permission to move munitions, etc. (Time - Determined by port(s))
- Activate special team to operate "military portion of port"
- Coordinate with UECG/Activate/Contract Security Units/Guards
- Issue movement instructions to units based on availability of staging/receiving space at or among port(s) (Time - After port determination of space)
- Military sealift command issues sail orders contingent upon vessel berthing space (Determined by port) (Time - After port determination in between commercial

# Major Bases Served by MOTBY



## **Military Value**

- **Guaranteed Availability**
- **Military Security**
- **Staging Area**
  - **Open**
  - **Under Roof**
- **Intermodal Access**
- **Lay Berthing (guaranteed availability and training)**
- **Experienced Labor**
- **Cannot Replicate on East Coast**

# BISTATE PORT VITAL SUPPLY LINK TO OPERA'

## Military Ocean Terminal, Bayonne Boasts Desert Shield Firsts

By Sue Hopkins, Public Affairs Specialist, Editor – *Eastern Arrow*  
Military Traffic Management Command, Eastern Area

Our Nation was called upon to prepare for war. Troops were mobilized for duty in the Middle East during Operations Desert Shield/Storm. And there was very little time, and a lot that needed to be done, to implement logistical arrangements to transport construction equipment, field supplies, materiel, and weapons to the battlefield. As Americans rallied around the war effort, it became evident that to outfit our armed forces in Saudi Arabia and the Persian Gulf meant going that extra mile – to be sure that they received their equipment on time and in good condition.

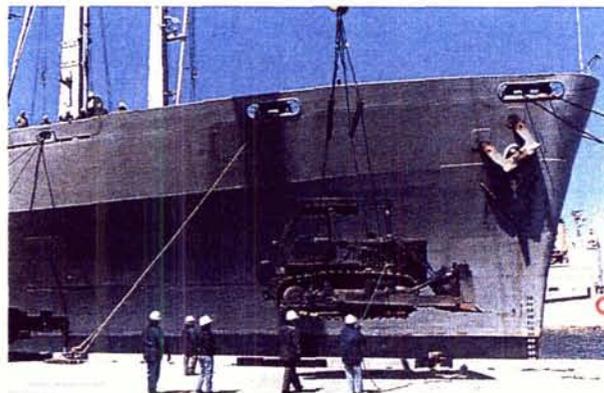
On the home front, the behind-the-scenes vital transportation and supply link to our troops in the theater of action was our Nation's marine ports and airports. The Port of New York and New Jersey is proud of the role it played in the on-going supply effort that contributed to the successful outcome of the Gulf War.

The Port of New York and New Jersey is a crucial national defense asset, as well as an important economic asset, to our bistate region and the Nation. The port is home to the Military Ocean Terminal Bayonne (MOTBY), Bayonne, New Jersey. This marine terminal complex, which is located on the Upper New York Bay, is the largest military ocean terminal in the free world. It is staffed with Army, Navy, military and civilian personnel.

MOTBY is an Army-owned and operated command, jointly staffed with personnel from the Army, Navy and Air Force. The terminal complex is situated on a 437-acre man-made peninsula, which encompasses 19 deep-water berths and one of the largest drydocks on the U.S. East Coast.

Personnel at the Military Ocean Terminal, Bayonne are accustomed to moving military hardware; that's their mission. In fact, the terminal moved 548 M1A1 tanks – the equivalent of nine armor battalions – to Europe in fiscal year 1990.

But Operation Desert Shield proved to be a challenge even for this experienced team



Stevedores at the Military Ocean Terminal, Bayonne guide a bulldozer coming off the *Meteor* during the redeployment of Operation Desert Storm.



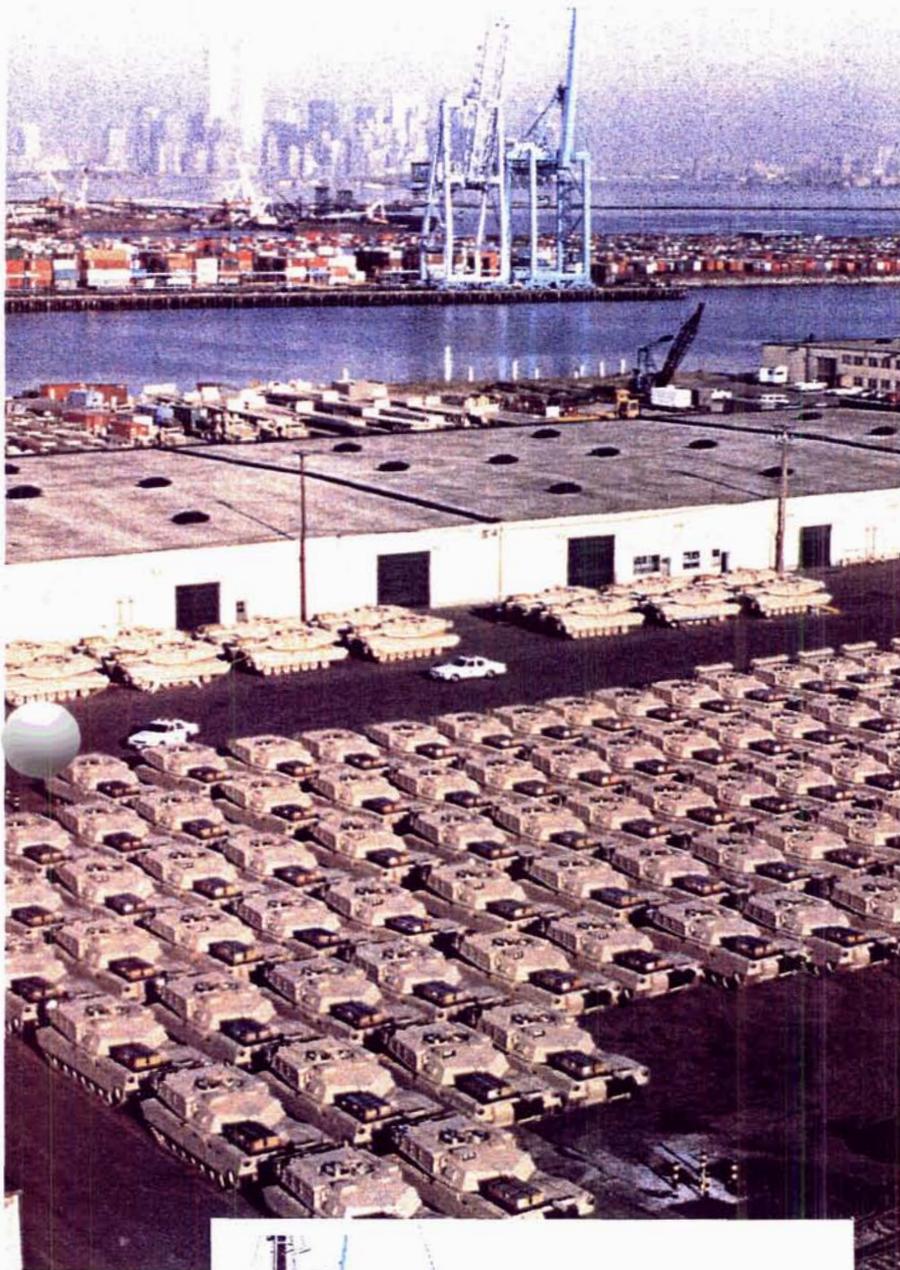
Vehicles that supported coalition forces in Southwest Asia roll off the *Tarkwa* at the Military Ocean Terminal, Bayonne.



**NS**

## Desert Shield/Storm

Rows upon rows of newly painted desert camouflage tanks await their turn for transport to the Middle East theater.



hours of August 30. Unloading and pre-staging was completed that day.

Then followed another Desert Shield first for the installation: putting this cargo on flat racks for loading aboard a container vessel. Flat rack assembly and loading began August 31.

When the *Cornhusker State* arrived on September 7, MOTBY terminal personnel – including personnel from the stevedore contractor, Universal Maritime Service Corporation – were ready to load.

Using flat racks allowed MOTBY to load a containership with wheeled cargo that otherwise would have had to wait for a breakbulk or roll-on/roll-off vessel. The loading demonstrated the value of sealift enhancement features such as flat racks in speeding cargo deployment.

MOTBY's third Desert Shield first was loading helicopters below deck aboard a containership. Loading crews used flat racks and pontoons to create a large enough area for Fort Drum's UH-1 Huey helicopters.

The Bayonne unit was the only port to load helicopters this way. It was another demonstration of the capability of containerships in contingency operations – when the right equipment is available. Without the flat racks and pontoons, the helicopters would have had to wait on the pier for a different vessel, which would have hampered the 548th's support mission.

After loading three ships sailing from MOTBY with cargo for Southwest Asia, the terminal geared up for another first.

More than 60 M1 Abrams tanks that had arrived at the terminal in early August en route to Europe were ordered made ready for shipment in support of Desert Shield. Since the tanks were painted green camouflage, shipping preparation meant painting the tanks.

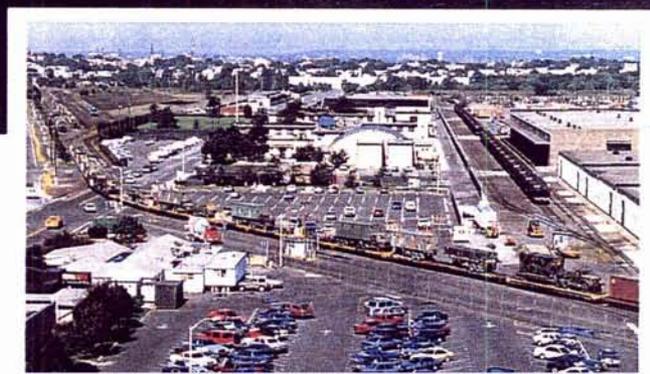
MOTBY personnel surveyed the terminal and determined the best location for the job. Labor, equipment and supplies for the job came from three New Jersey National Guard units – the 119th Maintenance Battalion (Combined Support Maintenance Shop) Bordentown; 250th Maintenance Support Battalion (CSMS), West Orange, and the 108th Tactical Fighter Wing, McGuire Air Force Base. Work was done under the direction of the Army's Tank and Automotive Command.

The tanks were thoroughly prepared for their new paint job, including taping and protecting all openings. The painters donned special suits and wore oxygen tanks and masks to protect themselves from the paint and fumes. Start to finish, it took about an hour a tank to change from green camouflage to sand color and ready the tanks for shipping.

MOTBY's other firsts included the challenge of

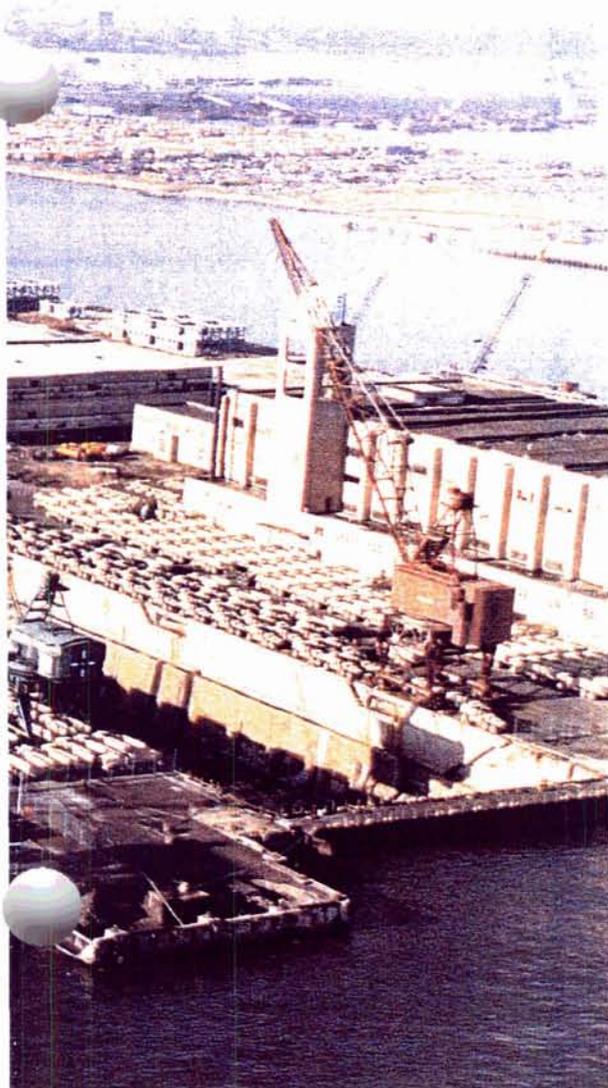


A view of activity at MOTBY as the terminal prepares vehicles and equipment for deployment to the Persian Gulf.



## Desert Shield/Storm

Continued from page 15



MOTBY into the early 1980s, was in Bayonne from mid-October through November, then completed a six-week assignment in Jacksonville, Florida, before returning to MOTBY in January. The 1176th remained in Bayonne until late March, then travelled to Wilmington, North Carolina, to handle returning cargo.

Also on hand were members of the 1302nd U.S. Army Port Security Detachment, Orangeburg, New York, a reserve military police unit that specializes in port security.

MOTBY's relationships with other agencies and organizations played a big part in assuring prompt, efficient loadouts of vital equipment.

MOTBY personnel worked closely with Conrail to coordinate equipment moves. The stevedores of International Longshoremen's Association Local No. 1588, Bayonne, often worked round-the-clock shifts to complete the loading. The base maintenance contractor, Basil Trataros Co., and equipment contractor, TECOM Inc., provided essential support. Waterman Lines, Sea-Land and the Red Hook Terminal, Moran Tug and Weeks Barge Derrick were there when needed.

As always, the U.S. Coast Guard maintained waterside security during loading operations. The U.S. Army Garrison, Bayonne, arranged for essential services, including quarters for military personnel transiting the terminal and for the port support activity from Fort Dix, and for the quality assurance surveillance ammunition specialists from Fort Drum. The Garrison arranged a variety of off-hours activities for supercargoes, a term for military personnel who accompany their unit's cargo to Southwest Asia aboard the deploying ships.

Now that the redeployment is under way, MOTBY is doing its Desert Shield mission in reverse as part of Operation Desert Sortie.

The first ship to make its way back to the terminal was the *Cape Hudson*, a roll-on/roll-off ship arriving March 4 with 1,040 pieces of cargo due to return to Fort McCoy, Wisconsin, Fort Dix and Fort Drum. Then the ro-ro vessel *Meteor* docked April 11, followed by the *Tarkwa*, also a ro-ro ship, later the same day.

MOTBY is working closely with many of the same agencies consulted during the deployment, with one added: U.S. Customs. Customs officers

# A COMMANDER IN CHARGE...

## Colonel Charles M. Andrean, Commander, MOTBY, at the Helm

*Colonel Charles M. Andrean, United States Army, is the Commander of the Military Ocean Terminal, Bayonne (MOTBY). He directed deployment operations of materiel and equipment at MOTBY during Operations Desert Shield/Storm. Colonel Andrean shares with VIA readers his experiences while at the helm at MOTBY during this critical time.*

**T**his story is about unsung heroes. We pay tribute with great pride to the sacrifice of our military service men and women who served on the front lines during Operations Desert Shield/Storm. But let us also recognize the tremendous contributions to the war effort made by both military personnel and civilian employees who worked around the clock to supply our troops in the Persian Gulf with the means to meet their objective – the liberation of Kuwait.

Illustrated here is the dedication and efforts of the "MOTBY team" at the Military Ocean Terminal, Bayonne, under the command of Colonel Charles M. Andrean, United States Army. These individuals are our heroes on the home front. They unheraldedly served as the supply lifeline to our troops in the Persian Gulf theater.

### The Job Ahead

The month is August 1990. Col. Andrean recalls that he saw the potential for U.S. involvement in the Middle East conflict following Iraq's invasion of Kuwait, and he needed to prepare his facility and operations should war break out. "At that time there was one operational berth on the northside of the terminal, and a partial one on the southside. Due to the number of vessels that were expected to call at the terminal, we rushed the completion of two berths on the northside," Col. Andrean noted.

High on MOTBY's priority list was the need to organize an operations and activities center. This project was more difficult than one would immediately assume. The task at hand was to redesign the facility's assets from a peace time modus operandi to one that had to spring into action should war emerge. Colonel Andrean pointed out that during the height of the Gulf crisis and peak of deployment movements, "Our operations



since 1962, and he assumed his post at MOTBY on September 1, 1989. Highly trained in transportation logistics, he utilized at MOTBY experience he earned while serving army tours of duty as Port Commander at the Port of Saigon in 1966 during the Vietnam War, and at Pusan, Korea, from 1982-84.

He earned a Master of Arts degree in Logistics Management from Ohio State University. Also, he is a graduate of the U.S. Army War College and is a distinguished graduate of the Army's Logistics Executive Development Course.

His other military educational background includes the Transportation Basic and Advanced Courses, the Army Installation Management Course, and Command and General Staff College.

### Getting the Job Done

The impressive load-out figures speak for themselves but are only part of the complete picture. A fitting example of cooperative teamwork is the patriotic zeal in which International Longshoremen Association (ILA) dock workers undertook their work. Universal Maritime Service Corp. is the current stevedore operating at MOTBY. (See page 30 of this issue of VIA.)

Colonel Andrean acknowledges that "Stevedoring at MOTBY earned the reputation of high professionalism. The work was done on time and under difficult and challenging conditions." He continued, "The ships they worked were older vessels and more difficult to load. Longshoremen had to contend with obstacles such as tight turns, steep ramps and support beams that often got in the way. One unique piece of equipment that they had to on-load was UH-1 Huey helicopters on flat racks."

ILA workers exhibited unparalleled patriotism to see that the job was done properly, on both sides of the ocean, if necessary, when they volunteered en masse to go to Saudi Arabia to help if needed.

All told, 124 military units deployed from 17 installations throughout the northeast were deployed from MOTBY. Going through this military ocean

# The **M**ilitary **O**cean **T**erminal at **Ba**Yonne

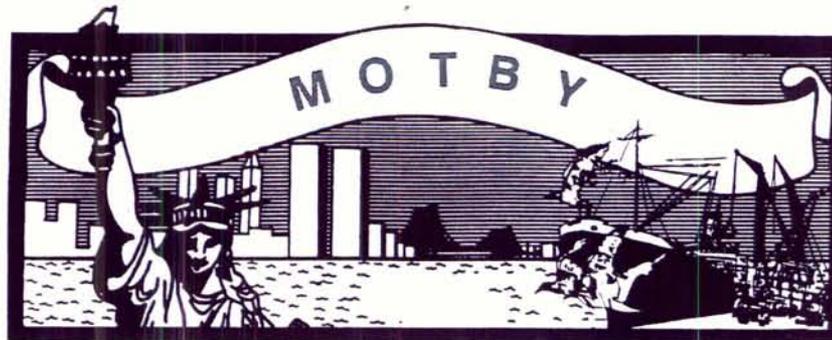
A Golden Anniversary for a Facility Destined to Make History



An aerial view of MOTBY as it demonstrates its presence in Upper New York Bay

**T**hree miles southwest of the Statue of Liberty is one of the great assets of not only the Port of New York-New Jersey but also of our country. It is a terminal claiming little publicity and only during time of war does the community recognize the amount of activity behind its tall fences. The acronym MOTBY (Military Ocean Terminal at Bayonne) is how the military establishment refers to the facility that most of us call the Bayonne Navy Yard.

The facility has an interesting history. During the 1930s, the city fathers of Bayonne made the decision to bring jobs and industry to their city by making use of the shallow waters and marshes that lay within the city limits on Upper New York Bay. The plan was implemented by bulkheading, dredging and landfilling one hundred-sixty acres which, when stabilized, became the



Third Naval District surveyed available sites for a depot. The Bayonne Port Terminal property was selected as the best available site meeting the criteria. With its 160 acres of man-made land, the

transshipment point for support of overseas naval bases in the Atlantic. However, an aggregate 85 percent of the shipments from Bayonne were directed to the Pacific Theater. This action resulted from a shift in the direction of the nation's war effort after V-E Day.

In September 1959, the U.S. Naval Supply Depot, Bayonne was designated as a Naval Supply Center (NSC) by the Secretary of the Navy.

The Military Ocean Terminal, Bayonne (MOTBY) was established on July 1, 1965, as an activity under the jurisdiction of Military Traffic Management and Terminal Service and assigned to Eastern Area, MTMTS on September 8, 1965. It became operational on October 1, 1965, as a tenant organization of the NSC Bayonne.

MOTBY assumed operations previously performed at MOT Brooklyn and similar ocean terminal operations accomplished by NSC Bayonne. Cargo input began in late fall of 1965, while the transfer of the MOT Brooklyn workload continued on a time-phased basis until November 1966.

On July 1, 1967, the Naval Supply Center was disestablished, the title was transferred to the Army, and the facility was officially designated as the Military Ocean Terminal, Bayonne.

The MOT saw more changes starting in June 1974, when Headquarters, Military Traffic Management and Terminal Service, Eastern Area began a move from the Brooklyn Army Terminal (which was deactivated) to MOTBY. Military Traffic Management Command, Eastern Area

took on its new name on July 31, 1974. Its move from Brooklyn to MOTBY was completed in September of 1975.

Throughout Operation Desert Shield and Desert Storm, the facility has once again played an important part in U.S. foreign policy. Over half a million tons of cargo was loaded at the terminal for the deployment. Even though the war is over, cargo still flows through the terminal bound for ports around the world.

MOTBY annually monitors and ships approximately 1.5 million measurement tons of general commodities – anything from pencils to tanks – from its numerous Department of Defense customers. Import cargo is received by ship and then transferred to truck or rail to destinations within the United States. The terminal's prime activity revolves around the shipment of export cargo via ocean carriage to over 150 destinations worldwide.

The terminal also handles over 15,000 service members' privately owned vehicles (POV) each year.

MOTBY is also the home of its parent headquarters, the Military Traffic Management Command, Eastern Area (MTMCEA), a jointly staffed Army Command having military traffic management responsibility for 26 states east of the Mississippi River plus Minnesota, Iowa and the District of Columbia, Panama, the Azores and Puerto Rico. ■

*(Prepared by the Military Ocean Terminal, Bayonne.)*

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## **A COMMANDER IN CHARGE...**

*Continued from page 18*

general range of military cargo shipped, including trucks, trailers, forklifts, cranes, armored combat engineered systems (ACES), mine sweepers and pipeline equipment, and even 256 M1A1 tanks." He also pointed out, "Large amounts of re-supply and force modernization equipment, parts and components, were shipped through MOTBY. These included sandbags, barbwire, lumber, and fence posts."

Reflecting on the almost 40 different ships of varying types and capacities that called at the terminal, Colonel Andrean noted that the prototype vessel best employed for such military cargo movements should be modeled after the ultra-modern *Saudi Diryaha*, a large roll-on/roll-off vessel.

included lodging, food, and transportation, along with daily administration and finances.

Work at on-site container freight stations where shipments are broken down and consolidated for forwarding from the terminal was kept to schedule despite severe time and work load constraints.

### **Open Doors**

The war is over, but this is not the final chapter. MOTBY continues to play a vital role in Operation Desert Sortie – the redeployment of equipment and materiel from the Middle East to the United States, albeit, under less hectic circumstances.

Recently, the public was invited for a first-hand look at the magnitude of transportation logistical operations undertaken at MOTBY, located in its own back yard. An Armed Forces Day Open House was held at MOTBY on May 17, at which time this proud military installation opened its doors to the public-at-large. Military and technical equipment was displayed. Information booths, food and music were available to both

# Document Separator

## **MSCLANT OPERATES**

- 75 Strategic Sealift Ships
- 13 Naval Fleet Auxiliary Ships
- 18 Special Mission Ships

- SSL includes Fast Sealift Ships, RRF, Hospital Ship
- Manned by contractors except for COMFORT
- NFAF includes fleet oilers, refrigerated stores ships and fleet tugs, all manned by civilian mariners
- Special mission includes: TAGOS Survey and CD, Range Instrumentation, noise measuring and oceanographic ships, manned by contractor and civilian mariners
- Responsible for: manning, scheduling, life cycle management: planning repairs, upkeep, ordering material. Also have offices along East Gulf Coast from Panama to Norfolk. This requires a staff.

FY 1994

FY 1995

Sub-Area: MSCLANT

15,716,100 CIVILIAN SALARY  
 20,015,343 CIV SALARY & BENEFITS  
 1,671,905 MIL SALARY & BENEFITS  
 21,687,248 CIV & MIL SAL & BENEFITS

15,834,702 CIVILIAN SALARY  
 20,016,766 CIV SALARY & BENEFITS  
 1,224,905 MIL SALARY & BENEFITS  
 21,241,671 CIV & MIL SAL & BENEFITS

13,337,300 OTHER EXPENSES  
 35,024,548 TOTAL OF ALL

11,796,500 OTHER EXPENSES  
 33,038,171 TOTAL OF ALL

*Includes -  
 outposts -*

OVERHEAD MONTHLY BUDGET STATUS REPORT, JANUARY FY-1995						
ALL FUND ADMINISTRATORS						N-81:NG
FUND ADMINISTRATOR	CURRENT EXPENSE	YTD EXPENSE	YTD BUDGET	VARIANCE	ANNUAL BUDGET	
ADMINISTRATION	89,091	365,798	350,153	(15,645)	891,100	
C,C,C & C	266,752	709,377	710,390	1,013	2,102,500	
COMPTROLLER	0	614	10,000	9,386	30,000	
COMPT. MTP ACCOUNTS	1,447,657	6,369,932	6,535,063	165,131	<del>19,606,789</del>	
COMPT. LEAVE & BENEFITS	1,112,763	3,667,985	3,787,120	119,136	<del>-10,657,044</del>	
COMPT. COMMAND ACCTS	519,965	2,068,633	2,046,499	(22,134)	6,138,896	
CONREP	(5,267)	247,627	262,200	14,573	785,000	
CONTRACTING	11,666	49,896	38,116	(11,780)	114,428	
COUNSEL	951	13,320	7,360	(5,960)	22,000	
EEO OFFICE	(83)	10,954	9,644	(1,310)	31,000	
ENGINEERING	28,849	162,158	196,640	34,482	590,000	
ENGINEERING REIMBURSABLE	0	144,291	141,000	(3,291)	423,000	
LOGISTICS	17,358	49,201	58,000	8,799	184,000	
MEDICAL	7,868	37,142	27,512	(9,630)	80,200	
N-5 & N-00S	6,627	18,849	27,667	8,818	73,000	
INSPECTOR GENERAL	6,306	19,949	35,640	15,691	107,000	
OPERATIONS	(5,098)	34,643	30,360	(4,283)	91,000	
PAO OFFICE	6,246	16,323	10,880	(5,443)	56,000	
PERSONNEL	21,501	75,215	103,880	28,665	291,000	
RESERVE AFFAIRS	534	8,079	19,350	11,271	57,300	
<b>TOTALS</b>	<b>3,533,685</b>	<b>14,069,985</b>	<b>14,407,473</b>	<b>337,488</b>	<b>42,329,624</b>	

## MSCLANT TODAY

### PEOPLE

- 1600 Civilian Mariners (Homeport - Bayonne)
- 470 Civilian Employees Bayonne
- 36 Military Bayonne, 382 at Sea
- 2 Headquarters Reserve Units Bayonne
- 52% of Ashore Employees Reside in Hudson County (40% of these Reside in Bayonne)
- 9 Enlisted Service Members Reside in BEQ
- 3 Officers and 8 Enlisted Members Reside in Goldsborough Village

- At sea component 1600 Mariners, 382 military, Ashore 470 Civilians, 36 Military
- 1600 civilian mariners don't live in Bayonne, but are processed through here: Assignments, Medical, Training
- 2 Headquarters Reserve Units Bayonne - 79 people
- 470 civilian employees translates to annual payroll of 30.5 Million
- Overall budget of about \$42 Million DBOF
- Do have people in barracks and Goldsborough Village - When these facilities go away they will have to find housing -Quality of life issue

## PROPERTY

- **MSCLANT Headquarters**
  - 104,990 SQ. FT. Administrative Spaces
  - 98,499 SQ. FT. Warehouse Storage
  - 428,275 SQ. FT. Open Storage
  - TOTAL 631,764 SQ. FT.**

**TOTAL MONTHLY COST \$321,721**

### Admin Space

- Includes classified material storage
- WINSITE (WWMCCS)

### Warehouse Storage

- Supplies, ADP equip., Historical items

### Open Storage

- About 400 each flat rack and sea sheds
  - Sea Sheds --- DRMO --- \$12 Million to ship out
  - Flat racks --- Charleston \$535k

MSC FY 1994  
FIRE FIGHTING SCHOOL COSTS

	EARLE LANT	TREASURE ISLAND PAC
SALARIES (INSTRUCTORS)	\$520,000	\$322,000
FRINGES @ 25%	\$130,000	\$80,500
FACILITY EXPENSE	\$200,000	\$367,600
 TOTAL COST	 \$850,000	 \$770,100
 OTHER		
MSC PAID INSTRUCTORS	12	7
TOTAL CLASSES	351	51
AVERAGE # STUDENTS	16	19
TOTAL TRAINING DAYS	10,036	5,644
MSC	6,421	3,870
MARAD	1,558	1,404
OTHER	2,057	570
 COST PER STUDENT TRAINING DAY	 \$84.70	 \$131.78

FIRE SCHOOL

1. Fire school is located on 8 acres of Navy property, including classrooms and simulators.

2. Thirteen different types of training courses are conducted.

3. Training is provided to MSCLANT Civants, contract mariners, maritime academies, MARAD personnel, U.S. Army, Navy and Coast Guard personnel.

4. Total number of students for FY 94 is 5,647 conducted over 10,036 man days.

Average student per day is 40. Total days that training has been conducted is 25

5. Total operating costs for the fire school including salaries for 12 personnel is \$704,280.00

6. For FY 95, LANT has trained approximately 30 MSCPAC personnel. In September 96, NITC Treasure Island is closing for good. This leaves PAC with no school. An option is to have LANT provide training to PAC.

7. The advantages of LANT'S fire school are the flexibility to meet emergent requirements by MSC and contractors and strategic seafire mariners. All

firefighting courses conducted at the fire school are Coast Guard approved.

7. (cont'd) Courses are specifically tailored to meet MSC needs such as; firefighting equipment used aboard our ships.

8. MSCLANT'S reputation for providing high quality training at low cost is well-known throughout the maritime industry.

RECRUITMENT

Over the last five years, 250 civants were hired from the academies.

## PROPERTY (CONT.)

- **Fire School at Earle, N.J.**
  - 8 Acres; Environmentally Certified
  - 13 Different Courses
  - MSC CIVMARS, Contract Mariners, Maritime Academies, MARAD, Navy, Coast Guard, Army
  - 5,647 Students, 10,036 Training Man Days - FY 94
  - Will Become Sole MSC Firefighting Facility

- 13 Different courses all Coast Guard approved
- Average 40 students/day
- Will become sole MSC Firefighting Facility Sept. 96 when PAC school closes
- Already trained about 30 PAC personnel

## **ROUTINE MSCLANT SUPPORT AT BAYONNE**

- Layberth for Fast Sealift Ship
- Operation Pacer Goose
  - Thule, Greenland Resupply

- Layberth \$60 k/yr. MOTBY \$300 k/yr. if somewhere else
- Denebola is layberthed here 1 of 8 FSS
- 1994: 614 pieces, over 10,000 M/TONS, 4-5 days of loading
- Other ships come for visits. Apache was here last week to tow ex USS Nitro from Earle
- UN Support: Croatia & Namibia

## MSCLANT IN BAYONNE

- Processing for Civilian Mariners
- *Proximity to:*
  - Three International Airports
  - USCG and Passport Offices
  - Maritime Recruitment Sources
  - Key Union Offices

- Recruitment Sources: Academies, unlicensed
- Hired 250 CIVMARS from academies over last 5 yrs.

The benefits for N8 of being co-located with MTMC are with our Payment Certification and Billing Division.

The Unit Level Billing/Bill Payment Division co-location with MTMCEA has given us the ability to readily interface on cargo billings and manifest matters and resolve disagreements/problems "on the spot". Direct meetings with MTMCEA documentation personnel have given us an extremely efficient way to resolve problems.

It facilitates the verification of detention charges.

It reduces the amount of days necessary for certifying any invoices not verifiable to a manifest. This includes detention charges, hazardous cargo surcharges, liquidated damages.

**CO-LOCATION  
MTMCEA/1301 MPC/  
MSCLANT**

- Headquarters Coordination in Crisis or Contingency
- Facilitates Resolution of Cargo Billing Problems

- Met every day during Haiti ops and coordinated operations for East Coast - not just Bayonne

- Interface directly on cargo billings and manifest matters. Resolve problems on the spot which allows us to certify invoices and reduce delay in paying bills.

MILITARY QUALITY OF LIFE

Base Closure will cause loss of:

- Barracks
- Medical Care
- Goldsborough Village
- Eating Facilities
- Exchange
- Family Life Center

## ARMY BRAC 95 LIST

- Close Bayonne Military Ocean Terminal
- Relocate Military Traffic Management Command, Eastern Area Headquarters and 1301st Major Port Command to Fort Monmouth
- Retain an **enclave for Naval Sealift Command, Naval Resale and Fashion Distribution Center, and National Archives**

- Retain an Enclave - Key

- NO Feasibility to move

- Who will be landlord

Sea Sheds - 399

CCSA - 145

Cost to move to Charleston by barge - \$12m

Due to be turned over to DRMO for disposal this calendar year

Flatracks - 397

Pontoons - 434 (to be converted to Flatracks at \$6k each)

To be trucked to Charleston - \$535,000.

(These are much smaller than Sea Sheds)

MILITARY SPACE REQUIREMENTS/COST

MOTBY (Per month cost shown)

Admin Space	104,990	Sq. ft@	\$.90	Sq. ft -	\$94,491
Warehouse	98,499	Sq. ft @	.23	Sq. ft -	\$19,294
Open Space	<u>428,275</u>	Sq. ft @	<u>.02</u>	Sq. ft -	<u>\$ 8,566</u>
	631,764	Sq. ft @			122,351
Additional Cost: G + A					<u>172,776</u>
		Custodial			<u>26,594</u>
					\$321,721

Earle \$4.00 per Sq. ft

Ft Monmouth - \$5.00 per Sq. ft

C Com Building - Commercial Landlord \$17.00 per Sq. ft

Northern New Jersey Commercial - \$25 per Sq. ft

## ISSUES OUTSTANDING

- Meaning of "Enclave"
- Future Landlord

- Don't want to be landlord and incur additional costs
- Add to per diem rates for our sponsors

1. Flexibility - Can not move Ft Monmouth (co-location), Norfolk, Quality of life
2. ENCLAVE NOT DEFINED
  - .. Who will be landlord (costs)
  - .. NAVY + HSC do not want to be landlord, because of additional cost

# Document Separator

*National Archives and Records Administration*



*National Archives*  
and Records Administration

KAREN L. LUCAS  
Director

Federal Records Center - New York  
Building 22, Military Ocean Terminal  
Bayonne, NJ 07002-5388

(201) 823-7161  
(201) 823-5432 Fax

*New York Federal Records Center*

*National Archives and Records Administration*



MISSION



Provide low cost storage to Federal agencies for non-current records

Provide reference service

Provide authenticated copies of Federal court records

Dispose of records having transitory value and transfer records of enduring value

Provide technical assistance and workshops

Provide reimbursable microfilming

*New York Federal Records Center*

*National Archives and Records Administration*

# CUSTOMERS SERVED



150 Federal agencies and Members of Congress



608 Locations

*New York Federal Records Center*

*National Archives and Records Administration*

## GEOGRAPHIC AREA SERVED



New York



New Jersey



Puerto Rico



U.S. Virgin Islands

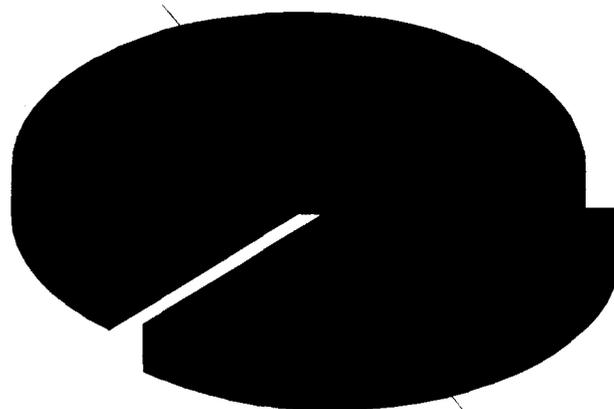
*New York Federal Records Center*

*National Archives and Records Administration*

CUSTOMER DISTRIBUTION  
Within a 50 Mile Radius

METRO AREA

63.5%



ALL OTHER AREAS

36.5%

TOTAL FEDERAL CUSTOMERS: 608

*New York Federal Records Center*

*National Archives and Records Administration*

# FACILITIES

*2 FLDs on FAYOMI*

★ 235,000 square feet of records storage

★ 1,600 square feet of classified storage

★ 6,300 square feet of temperature and humidity controlled storage

★ 242,900 square feet total storage

*New York Federal Records Center*

*National Archives and Records Administration*

# RENTAL COSTS



U. S. ARMY

Warehouse space

\$ 0.15 per square foot  
*# 1 mil per year*



Commercial

Warehouse space

\$ 7.00 per square foot

→ NOTE: There is no comparable, contiguous, commercial space currently available in New Jersey with NARA's square footage and height requirements.

*New York Federal Records Center*

# MOVING COSTS

★ Estimated at \$5 million *(move only)*

★ Does Not Include:  
environmental requirements  
lighting requirements  
security requirements  
removing and rebuilding shelving  
staging of records  
additional staff required by multiple facilities

*National Archives and Records Administration*

## ISSUES TO BE ADDRESSED

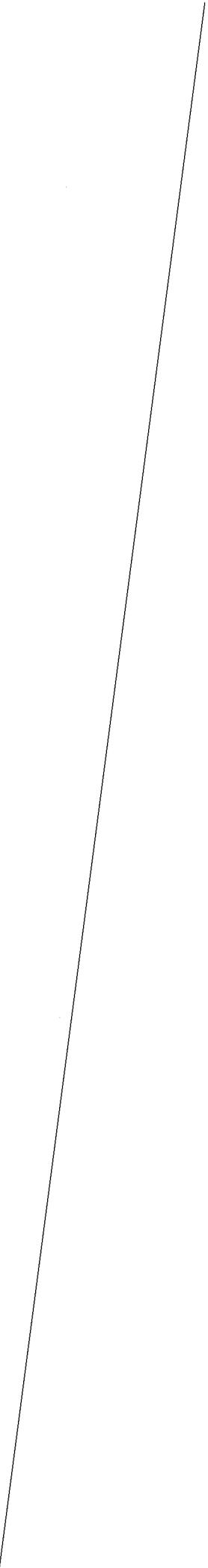


Definition of "enclave"



Who will be "landlord"?

*New York Federal Records Center*



# Document Separator

COMMUNITY BASE VISIT  
LITERATURE

**Community Presentation**

**at**

**Harbor View Community Club**

**Military Ocean Terminal**

**Bayonne, New Jersey**

**for the**

**Base Realignment and Closure  
Commission**

**on**

**MOTBY'S Military Value**

**Tuesday, May 2, 1995**

**Presenter**

**John J. Angelone**

**President**

**International Longshoremen's Association**

**Local 1588**

**and**

**Delegate to the District Council**

**for the**

**States of New York and New Jersey**

# **BRAC 95 Selection Criteria**

IN SELECTING MILITARY INSTALLATIONS FOR CLOSURE OR REALIGNMENT, THE DEPARTMENT OF DEFENSE, GIVING PRIORITY CONSIDERATION TO MILITARY VALUE (THE FIRST FOUR CRITERIA BELOW), WILL CONSIDER:

## **Military Value**

1. The current and future mission requirements and the **impact** on operational readiness of the Department of Defense's total force.
2. The availability and condition of land, facilities and associated airspace at both the existing and potential receiving locations.
3. The ability to accommodate contingency, mobilization, and future total force requirements at both the existing and potential receiving locations.
4. The cost and manpower implications.

## **Return on Investment**

5. The extent and timing of potential costs and savings, including the number of years, beginning with the date of completion of the closure or realignment, for the savings to exceed the costs.

## **Impacts**

6. The economic impact on communities.
7. The ability of both the existing and potential receiving communities' infrastructure to support forces, missions and personnel.
8. The environmental **impact**.

## BRAC 95 --SELECTION CRITERIA

### MILITARY VALUE

- ◆ 1. IN CONSIDERING THE MILITARY VALUE, THE MISSION REQUIREMENTS ARE THE IMPACT ON THE OPERATIONAL READINESS, WHAT THE MISSION REQUIREMENTS ARE, ARE IN DIRECT PROPORTION OF IMPACT. WHERE THE MISSION IS, IMPACTS THE TIME FOR READINESS, BE THE MISSION EUROPE OR THE PERSIAN GULF, MOTBY'S GEOGRAPHY ALLOWS SHIPS TO ARRIVE A DAY SOONER TO IT'S MILITARY OBJECTIVE THAN ANYWHERE ELSE IN THE UNITED STATES.
  
- ◆ LET'S NOT BE CONFUSED BY A DAY SOONER..... IN ORDER FOR OTHER BASES TO RECEIVE THE CARGO, IT MAY TAKE AS LONG AS 5 TO 7 DAYS BY RAIL TO BE UNLOADED AND RELOADED ON A SHIP, THAT NORMALLY TAKES LONGER TO LOAD THAN AT MOTBY, THAT NOW WILL SAIL TO IT'S MILITARY DESTINATION ARRIVING A WEEK OR TWO LATER THAN IF SHIPPED FROM MOTBY... ALL THIS WHILE THE AMERICAN SOLDIER WAITS AND WAITS.
  
- ◆ 2. THE CRITERIA DOES NOT APPLY, MOTBY HAS THE AVAILABILITY, LAND AND FACILITIES. FORT MONMOUTH HAS OFFICES AND NEEDS MORE MONEY TO BUILD MORE OFFICES!
  
- ◆ 3. THE ABILITY TO ACCOMMODATE. THIS IS KEY. BRAC FEELS THIS CAN BE DONE COMMERCIALY. AS I EXPLAINED BEFORE, THIS WOULD BE A TRAVESTY. NOT ONLY CAN A COMMERCIAL PORT NOT SUPPLY THE TOTAL FORCE, BUT THEY WILL NOT SUPPLY THE TOTAL FORCE.

- ◆ THE LAST WAR WE HAD WAS WORLD WAR II. SINCE THEN, KOREA, VIET NAM, DESERT STORM, HAITI AND SOMALIA, AT BEST WERE ONLY POLICE ACTIONS. IF THE NATION IS NOT RETOOLING FOR WAR, WHY WOULD A COMMERCIAL PIER GAMBLE ON ITS BUSINESS? IF THEY WERE KNOCKED OUT OF THE BOX FOR SIX MONTHS OR A YEAR, HOW COULD THEY POSSIBLY COME BACK TO COMPETE? THE EAST COAST SHIPPING COMMUNITY IS AT A PREMIUM, ENGAGED IN INCREASING ACTIVITY FROM DAY TO DAY. MOTBY'S LAND MASS ALONG WITH ITS GEOGRAPHY HAS THE TRUE ABILITY FOR ALL REQUIREMENTS OF THE FUTURE TOTAL FORCE.
  
- ◆ 4. IMPLICATIONS: THE COST OF A COMMERCIAL PIER, IF AVAILABLE, TO VACATE ITS PRESENT CARGO, STOP ITS ORDERED INCOMING CARGO AND READY ITSELF FOR A MILITARY OPERATION WOULD BE CATASTROPHIC AND NEAR IMPOSSIBLE. SPOILAGE, LATE SHIPMENTS, LOST SHIPMENTS, DAMAGE AND IRRECLAIMABLE GOODWILL WOULD CRIPPLE THE COMPANY FOREVER.....

COMMERCIAL PORTS CANNOT POSSIBLY ACCOMPLISH WHAT IS DONE AT MOTBY DUE TO THE INEXPERIENCE OF LABOR, THE INABILITY TO DRIVE THE MANY DIFFERENT ARMY VEHICLES AND M1A1 OR M1A2 ABRAMS TANKS, THE INCAPABILITY TO LIFT TANKS AND RETRIEVERS, THE LAND MASS TO STAGE AND RESTAGE DIVISIONS WHICH IS VERY IMPORTANT IN DEPLOYMENT, THE RECEIVING OF AND SHIPPING OF HELICOPTERS, RAILROAD TRACKS ALONGSIDE BERTHS AND ADJACENT TO WAREHOUSES, EXPERIENCED LABOR IN HAZARDOUS MATERIAL HANDLING, WAIVER RIGHTS TO SHIP CLASS A & B EXPLOSIVES AND AVIATION FUEL. A SECURE SAFE HAVEN (**ESPECIALLY IN TODAY'S TERRORIST CLIMATE**)..EASY ACCESS TO HIGHWAYS, RAILWAYS, AIRPORTS AND A STONE'S THROW TO THE OPEN SEA.

## MANPOWER COSTS IN THE AMERICAN SOLDIER

WHEN *GOD* CREATED THE EARTH, *HE* ALLOWED NORTH AMERICA TO BE THE LAST CONTINENT TO BE CIVILIZED. IN *HIS* INFINITE WISDOM, *HE* WAS ADDRESSING WORLD ASSURANCES.

HEROD, HITLER, STALIN, HESS, EICHMAN WERE NAMES NEVER TO BE ASSOCIATED WITH THIS GREAT COUNTRY. WE HAD WASHINGTON, LINCOLN, EISENHOWER, DR. MARTIN LUTHER KING, PEOPLE OF VISION, PEOPLE OF PEACE, PEOPLE WITH GREAT MILITARY AWARENESS. IT WAS AS THOUGH *GOD* LET THE REST OF THE COUNTRIES AROUND THE PLANET GO THROUGH THEIR TRIALS AND TRIBULATIONS AND THEN SAID, CHRISTOPHER, GO DISCOVER THE NEW WORLD.

WE ARE A NATION THAT FROM THE VERY BEGINNING WANTED OUR INDEPENDENCE AND WOULD FIGHT ANYONE TRYING TO TAKE IT AWAY FROM US.

*GOD* IN *HIS* GEOGRAPHICAL ARCHITECTURE GAVE MOTBY A JUMP ON THE ENTIRE NATION IN THE DEPLOYMENT OF SHIPS TO EUROPE AND THE PERSIAN GULF. THIS JUMP FIT RIGHT INTO *HIS* SCHEME ALLOWING *HIS* GREATEST CREATION TO BE THE MOST POWERFUL, STANDING FOR STRENGTH AND INDEPENDENCE. WE CANNOT THROW THIS GIFT AWAY.

THIS DAY JUMP, WHICH EQUATES INTO WEEKS, KEEPS AMERICA STRONG AND PROTECTS OUR SOLDIERS' LIVES, YES OUR SOLDIERS' LIVES. THE TRUEST MEANING OF MILITARY VALUE.

WAS IT SO LONG AGO, WE FORGET IN SOMALIA, ON OCTOBER 3, 1993, A DELAY IN MAKING A DECISION ABOUT A TANK DIVISION ONLY HOURS AWAY, LED TO A NEEDLESS, BLOODY MASSACRE OF AMERICAN LIVES.

NOW YOU ARE PROPOSING THE CLOSING OF MOTBY, WHICH IN TURN WILL DELAY THE DEPLOYMENT OF TRUCKS, AMBULANCES, HELICOPTERS, TANKS, AMMUNITION, AND WHATEVER IS INCIDENT TO SAVING OUR SOLDIERS' LIVES, BY WEEKS.

HEAVY HANGS THE HEAD OF THE PEOPLE WHO MAKE A DECISION THAT WILL LEAD TO THAT POTENTIAL PHONE CALL TO A SOLDIER'S MOTHER INFORMING HER, YOUR SON OR DAUGHTER FOUGHT GALLANTLY BUT WAS KILLED IN ACTION, KNOWING FAR TOO WELL WHAT REALLY ECHOES THROUGH THEIR BRAIN AND PULLS ON THE DEEPEST PITS OF THEIR STOMACHS TO THE VERY SOUL OF THEIR BEING, DUE TO DELAYS, DUE TO DELAYS, DUE TO DELAYS!!!

WHEN DID MILITARY VALUE BECOME MONEY AND THE AMERICAN SOLDIER EXPENDABLE. IF PRIVATIZING AND DOWNSIZING IS THE STATE OF BEING EQUIVALENT WITH AN AMERICAN SOLDIER'S LIFE, THESE ARE SAD BEGINNINGS.

THE COST AND MANPOWER IMPLICATIONS ARE INFINITE, BUT THE COST IMPLICATIONS OF OUR CHILDRENS' LIVES IS THEIR SILENCE FOREVER.

- ◆ 5 & 8 ONE TIME COST OF \$44,000,000 IS LUDICROUS.  
MOVING OR SHIPPING THE SEA SHEDS WILL COST \$13-37,000,000  
20,000,000 LBS OF HOUSEHOLD GOODS TO BE SHIPPED,  
RECEIVED, AND STOWED \$13-15,000,000....STORAGE \$1.7  
MILLION  
ENVIRONMENTAL IMPEDIMENTS RANGE \$50-250,000,000
- ◆ 6. ECONOMIC IMPACT WILL BE A DEVASTATION. MOTBY IS  
THE NUMBER ONE EMPLOYER OF THE CITY OF BAYONNE.  
THE ECONOMIC RIPPLES WILL DROWN THE CITY.
- ◆ 7. THE INFRASTRUCTURE IS IN PLACE AT MOTBY. IT NOW  
SUPPORTS FORCES, MISSIONS AND THE PERSONNEL. THE  
RECEIVING COMMUNITY IS ONLY OFFICE SPACE.

DEPARTMENT OF THE ARMY  
JACKSONVILLE, TRANSPORTATION TERMINAL UNIT (1176th)  
JACKSONVILLE, FLORIDA 32226-3093

December 4, 1990

Commanding  
Officer

Mr. Stan Lysick  
Universal Maritime Corporation  
Military Ocean Terminal, Bayonne  
Bayonne, New Jersey 07002

Dear Mr. Lysick,

The 1176th Transportation Terminal Unit wishes to thank Universal Maritime Corporation for its cooperation and professionalism during our stay at the Military Ocean Terminal, Bayonne, New Jersey, in support of Operation Desert Shield.

The excellent service you and your staff provided in coordinating the flow and loading of equipment through the terminal to reach our forces in the Middle East is commendable. The flexibility in the type of work gangs which you provided in response to the constant changing of vessel schedules and cargo arrivals enabled your role in Desert Shield to be noteworthy and appreciated.

The officers of your company and the IIA workers you employ exhibited a high level of dedication and performance which significantly contributed to the success of the overall operation.

Universal Maritime Corporation has deservedly earned a "job well done". I again thank you and all of your employees for the help and cooperation you gave my unit during our stay at Bayonne Military Ocean Terminal.

Sincerely,



Calvin S. Powell  
Colonel, U.S. Army  
Commanding

Copies Furnished:

BG Smith, Commander, MIMCEA  
COL Andrean, Commander, MOTBY

# UNIVERSAL



UNIVERSAL MARITIME SERVICE CORP.

ONE BROADWAY, NEW YORK, N.Y. 10004, TEL: 212-269-5121, TWX: 710-581-5934

January 14, 1991

Commander  
Military Ocean Terminal Bayonne  
ATTN: MTEA-BY-DC  
Bayonne, New Jersey 07002-5301

Dear LTC Byrne:

It has been brought to our attention that there are members of the ILA work force who consider it their patriotic duty to actively participate in Operation Desert Shield in Saudi Arabia.

In this regard, there are those individuals who would be willing to go to the Persian Gulf to perform the stevedoring labor now being done by government personnel. This would enable the government to utilize these individuals in areas where civilian personnel cannot perform.

Attached is a list of names of those individuals, currently employed in a stevedoring capacity at MOTBY, who are willing to go to the Persian Gulf.

Please be aware that whatever your decision in this matter, the ILA will be available for whatever it can do to support Operation Desert Shield.

Sincerely,

Stanley Lysick  
Terminal Manager

SL:vh  
Attach.

OPERATION DESERT SHIELD ILA VOLUNTEER LIST

Nick Furina  
Martin DiNicola  
Raymond Soriero  
Joseph Schettino  
Robert Kochanski  
Richard Wisniewski  
John Kenyon  
Harry Lupo  
Michael Benedetto  
Peter Patti  
Michael Marolda  
William Hurley  
Eduardo Cangiano  
Joseph Stiso

George Sheppard  
Richard Karczewski  
Peter Fiadini  
Anthony Senetore  
Patrick Ciaravolo  
Lloyd Beaver  
Thomas Russ  
Gerry Torello  
Joseph Torello  
Peter Libutti  
Carmine Vaccaro  
Anthony Orfanides  
Joseph Castelano  
Victor Russell



DEPARTMENT OF THE ARMY  
MILITARY TRAFFIC MANAGEMENT COMMAND  
HQ, MILITARY OCEAN TERMINAL, BAYONNE  
BAYONNE, NEW JERSEY 07002-5301

January 17, 1991

REPLY TO  
ATTENTION OF:

Office of the Commander

Mr. Stanley Lysick  
Universal Maritime Services Corp.  
Military Ocean Terminal, Bayonne  
Building 43  
Bayonne, New Jersey 07002

Dear Mr. Lysick:

I have received your letter concerning members of the ILA workforce volunteering for Desert Shield duty in Saudi Arabia on this, the sixteenth day of January nineteen hundred ninety-one, the two hundred fourteenth hour past the deadline issued under the U.N. resolution.

As I sit here pondering an adequate response to this unsolicited, from the heart request, several thoughts come to mind. The first is the dedication, superlative effort, morale and Esprit De Corps shown, not only by the gentlemen whose names appear on the list, but by all the longshoremen here at the Military Ocean Terminal. The second is that, selfishly, I would hate to lose the expertise and dedication to duty of these gentlemen from the terminal. Finally, I am sincerely overwhelmed at this magnanimous act of volunteering for what we pray will not be hazardous duty.

By way of explanation, and as a practical matter, this terminal does not have a direct or indirect line to contractors in Saudi. I shall, however, forward this letter to Mr. Joseph Madison, the Military Traffic Management Command Contracting Officer requesting that he further forward this to contractors for the U.S. Government.

As a Commander, it has always be my policy that when asked for help, to send the very best. It is so with this list of volunteers with whom it is my privilege to know and work. Whatever the outcome of this request I am personally and professionally proud to be associated with men of this calibre. May God be with us all in this time of crisis.

Encl  
ns

  
Charles M. Andrean  
Colonel, U.S. Army  
Commanding Officer

Copy Furnished:

BG Smith - CDR, MTMCEA



**Army Lt. Colonel Bill Byrne presents a plaque to Nicholas V. Furina, hiring agent for Universal Maritime at the Military Ocean Terminal in Bayonne, at a recent dinner honoring members of the International Longshoremen's Association's Local 1588 for their work in loading military cargo for Saudi Arabia.**



OFFICE OF:

**JOHN BOWERS**  
*President*

**International Longshoremen's Association**  
AFL-CIO

17 BATTERY PLACE, NEW YORK, NEW YORK 10004

TELEPHONE: (212) 425-1200

February 8, 1991

TO: All Vice Presidents and Locals

Dear Sir and Brother:

On January 31, I wrote to U.S. Defense Secretary Richard B. Cheney informing him that the ILA would, if invited, provide appropriate numbers of ILA members to perform longshore duties in various ports of Saudi Arabia, the Emirates, and Kuwait during the current Operation Desert Storm. I was instructed to write to Secretary Cheney following a recent ILA Executive Council meeting in which a number of vice presidents expressed an interest in assisting the U.S. Military during the war with Iraq.

I am awaiting Secretary Cheney's response to my invitation. In the meantime, I would ask that Local presidents compile lists of ILA volunteers and forward names to your respective International Vice President. They will, in turn, forward the list of volunteers to me.

Please convey my thanks and appreciation to the rank and file for the numerous expressions of patriotism. They have once again demonstrated that ILA also means "I Love America."

Fraternally,

John Bowers  
President

12 APR 1991

MEMORANDUM FOR MOTBY Personnel, Universal Maritime Services, and Other Involved Personnel

SUBJECT: Desert Sortie Redeployment Safety

1. I am extending my sincere thanks for your contributions to MOTBY'S fully successful mission accomplishment during Desert Shield/Storm deployment of cargo and troops to Saudi Arabia. Your enthusiasm, dedication and determination in the enactment of this mission's success were accomplished with a low accident/injury and property damage rate.

2. We are now beginning the mission of Desert Sortie redeployment. The word "Sortie" means the issuing of troops from a besieged place. We will not have many troops coming to Bayonne, but we will receive large quantities of their equipment, to be unloaded, staged, and forwarded to a home destination. Our goal is to ensure that this mission is performed in a safe manner, with no damage to equipment, and no injuries to our people.

3. Let's show the same enthusiasm, dedication and determination with the Desert Sortie mission as with Desert Shield/Storm. We must be safety conscious, alert at all times, and follow all safety rules.

4. Remember a successful mission is a safe one.

*Charles M. Andream*  
CHARLES M. ANDREAN  
COL, TC  
Commanding

## **BAYONNE MILITARY OCEAN TERMINAL NEW JERSEY**

**Recommendation:** Close Bayonne Military Ocean Terminal. Relocate the Military Transportation Management Command (MTMC) Eastern Area Command Headquarters and the traffic management portion of the 1301st Major Port Command to **Fort Monmouth**, New Jersey. Retain an enclave for the Navy Military Sealift Command, Atlantic, and Navy Resale and Fashion Distribution Center.

5-11

**Justification:** This Recommendation is supported by the Army's long range operational assessment. **The primary mission of Bayonne is the shipment of general bulk cargo. It has no capability to ship bulk munitions:** There **are** sufficient commercial port facilities on the East and Gulf Coasts to support power projection requirements with a **minimal loss** to operational capability. **Bayonne provides the Army with few military capabilities that cannot be accomplished at commercial ports.**

**Return on Investment:** The total **one-time cost** to implement this recommendation is \$44 million: The net of all costs and savings during the implementation period is a cost of \$8 million. Annual recurring savings after implementation are \$10 million with a return on investment expected in five years. The net present value of the costs and savings over 20 years is a savings of \$90 million.

5-12

**Impacts:** Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 2,105 jobs (1,367 direct jobs and 738 indirect jobs) over the 1996-to-2001 period in the Jersey City, NJ Primary Metropolitan Statistical Area, which represents 0.8 percent of the area's employment.

The cumulative economic impact of all BRAC 95 recommendations and all prior-round BRAC actions in this area over the 1994-to-2001 period could result in a maximum potential decrease equal to 0.8 percent of employment in the area. **There are no known environmental impediments** at the closing or receiving installations.

# ***BRAC 95 Selection Criteria***

IN SELECTING MILITARY INSTALLATIONS FOR CLOSURE OR REALIGNMENT, THE DEPARTMENT OF DEFENSE, GIVING PRIORITY CONSIDERATION TO MILITARY VALUE (THE FIRST FOUR CRITERIA BELOW), WILL CONSIDER:

## ***Military Value***

1. The current and future mission requirements and the ***impact*** on operational readiness of the Department of Defense's total force.
2. The availability and condition of land, facilities and associated airspace at both the existing and potential receiving locations.
3. The ability to accommodate contingency, mobilization, and future total force requirements at both the existing and potential receiving locations.
4. The cost and manpower implications.

## ***Return on Investment***

5. The extent and timing of potential costs and savings, including the number of years, beginning with the date of completion of the closure or realignment, for the savings to exceed the costs.

## ***Impacts***

6. The economic impact on communities.
7. The ability of both the existing and potential receiving communities' infrastructure to support forces, missions and personnel.
8. The environmental ***impact***.

## **BAYONNE MILITARY OCEAN TERMINAL NEW JERSEY**

**Recommendation:** Close Bayonne Military Ocean Terminal. Relocate the Military Transportation Management Command (MTMC) Eastern Area Command Headquarters and the traffic management portion of the 1301st Major Port Command to **Fort Monmouth**, New Jersey. Retain an enclave for the Navy Military Sealift Command, Atlantic, and Navy Resale and Fashion Distribution Center.

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The cumulative economic impact of all BRAC 95 recommendations and all prior-round BRAC actions in this area over the 1994-to-2001 period could result in a maximum potential decrease equal to 0.8 percent of employment in the area. **There are no known environmental impediments** at the closing or receiving installations.

## RECOMMENDATIONS --DEPARTMENT OF THE ARMY

ON PAGE 5-11 AND 5-12 BRAC RECOMMENDATIONS FOR CLOSURE AND REALIGNMENT TO THE DEPARTMENT OF THE ARMY, BAYONNE MILITARY OCEAN TERMINAL FIRST APPEARS.

THE COMMISSION BREAKS MOTBY DOWN INTO 4 CATEGORIES:

- ◆ RECOMMENDATION
- ◆ JUSTIFICATION
- ◆ RETURN ON INVESTMENT
- ◆ IMPACT

FIRST WE LOOK AT RECOMMENDATIONS:

- ◆ CLOSE MOTBY OCEAN PORT OF THE 1301ST MAJOR "PORT" COMMAND TO A "FORT" IN MONMOUTH, NJ.

FROM A PORT TO A FORT, SEPARATING THE ON HAND FACTS AND REALITIES OF A COMMAND, THEREBY LOSING ITS ABILITY FOR IMMEDIATE CHANGE.

1-FIRST HAND EXPERIENCE, TO THEORY OF HOW A MILITARY OPERATION SHOULD AND WILL PERFORM BUT NEVER DOES.

2-CHANGING MILITARY VALUE ON PROPOSED PROCEDURE RATHER THAN THEOREM

3-ON A HYPOTHESIS RATHER THAN AN AXIOM

4-ON RISK RATHER THAN LIFE

5-ON MONEY RATHER THAN S-E-N-S-E.

**NEXT IS JUSTIFICATION:**

- ◆ THE PRIMARY MISSION OF BAYONNE IS THE SHIPMENT OF GENERAL BULK CARGO. IS THIS NOT THE WAY THE ENTIRE WORLD RECEIVES GOODS? THIS IS THE PRIMARY MISSION OF MOST PORTS, DURING PEACE TIME. BAYONNE SHIPS EVERY POSSIBLE ITEM NEEDED FOR A GOVERNMENT COMMUNITY FROM TOOTHPICKS TO M1A1 TANKS, FROM FOOD TO AMMUNITION, FROM PATRIOT AND TRIDENT MISSILE LAUNCHERS TO SPACE SHUTTLE WINGS.

THE VERY NEXT SENTENCE, "IT HAS NO CAPACITY TO SHIP BULK MUNITIONS." MOTBY HAS A CLASS C REGISTRATION AND SHIPS A AND B EXPLOSIVES WITH WAIVERS WHICH IS ONLY A PHONE CALL AWAY. WE HAVE SHIPPED 3530 MTONS OF AMMUNITION.

- ◆ THE PARAGRAPH GOES ON TO SAY, "BAYONNE PROVIDES THE ARMY WITH FEW MILITARY CAPABILITIES THAT CANNOT BE ACCOMPLISHED AT COMMERCIAL PORTS." THIS IS TOTALLY UNFOUNDED. I ASKED THE ILA, MY INTERNATIONAL IF ANYONE HAD CALLED THEM FOR THE JUSTIFICATION OF SUCH A PROFOUND REMARK. THEIR ANSWER WAS NO, THEY WERE NEVER CONTACTED. I ASKED VARIOUS COMMERCIAL SHIPPERS THAT I RUN INTO IN MY DAILY ROUTINE IF ANYONE CONTACTED THEM FOR THE JUSTIFICATION OF THE SAME REMARK. THEIR ANSWER WAS NO, NO ONE SPOKE TO THEM EITHER. ON MARCH 28, 1995, I WAS AT A MEETING WITH JOHN PISANI, DIRECTOR OF THE PORT DEVELOPMENT FOR THE U.S. DEPARTMENT OF TRANSPORTATION AND WHEN ASKED IF BRAC CONTACTED HIS OFFICE FOR THE JUSTIFICATION OF THIS POTENTIAL COMPROMISE OF NATIONAL SECURITY, AGAIN THE REPLY WAS NO.

SO, I ASKED THE QUESTION. I WENT TO GLOBAL TERMINAL, A COMMERCIAL PIER OPPOSITE MOTBY AND ASKED THE SHIPPING AND PLANNING CLERKS ALONG WITH THEIR SUPERVISION ADVISORS TO DO A WAR SCENARIO FOR ME. HERE'S WHAT THEY CAME UP WITH. IT WOULD TAKE 31 DAYS, 24 HOURS A DAY, AT THE COST OF \$50,000 TO \$60,000 A DAY TO FULLY READY FOR A MILITARY OPERATION. THIS WAS A SPRING/SUMMER SCENARIO FACTORING IN, NO RAIN OR HIGH WINDS. THIS IS WITH NO TRAFFIC AND PUTTING ALL CARGO TO AN ADJACENT PIER. NOW THE PIER IS READY, HERE COMES THE DIVISION AND THE PROBLEMS. A COMMERCIAL PIER IS NOT EXPERIENCED IN DRIVING MILITARY VEHICLES AND THERE ARE OVER 70 DIFFERENT KINDS. MOTBY DOES THIS ON A DAILY BASIS, INCLUDING THE M1A1 TANK, WHICH IS THE NEXT PROBLEM--WEIGHT, 70 TONS OF IT!... IF IT IS NOT A RO-RO SHIP, COMMERCIAL GANTRIES ARE NOT EQUIPPED TO LIFT TANKS OVER THE TOP OR ONTO BARGES. MOTBY HAS A CRANE AND CREW ON THE PIER EVERY WORKING DAY OF THE YEAR. THE NEXT PROBLEM IS HELICOPTERS. WE SHIP ATTACK, CARGO, OBSERVATION, UTILITY, AND MEDIVAC. THERE ARE STATE, COUNTY AND CITY RESTRICTIONS ON LANDINGS, PLUS AN AREA NEEDED TO STAGE, STORE, AND SHRINK-WRAP THEM. COMMERCIAL PIERS DO NOT PROVIDE A SAFE HAVEN, SECURITY AND FIREHOUSE ON PREMISES. MOTBY IS JUST COMPLETING A RAIL SYSTEM THAT RUNS ADJACENT TO WAREHOUSES AS WELL AS THE BERTHS - NOT AVAILABLE AT COMMERCIAL PIERS. EXPERIENCED LONGSHOREMEN, CHECKERS, CRANE CREW, LASHERS, AND CARPENTERS ARE AVAILABLE 24 HOURS A DAY, IF NEEDED, AS DEMONSTRATED IN DESERT/SHIELD, DESERT SORTIE, HAITI AND SOMALIA.

THE ABILITY TO STAGE AND RESTAGE, GIVING THE MILITARY ALL THE OPTIONS NEEDED, ALONG WITH THE EASE AND ACCESS TO THE OCEAN IS WHAT ONLY MOTBY HAS.

TO SUM UP, JUSTIFICATION IN THIS CATEGORY WAS A SEVERE, UNRESEARCHED MISJUSTICE TO MOTBY AND THE AMERICAN SOLDIER.

◆ REGARDING RETURN ON INVESTMENT:

ONE TIME INVESTMENT 44 MILLION DOLLARS  
- ON THIS I WOULD LIKE TO ADDRESS TWO ITEMS,  
SEA SHEDS \$13-37,000,000..  
HOUSEHOLD GOODS \$12-15,000,000

.....IMPACT

.8% UNEMPLOYMENT ADDED TO NEW JERSEY'S HIGHEST UNEMPLOYMENT AREA - HUDSON COUNTY.

"NO KNOWN ENVIRONMENTAL IMPEDIMENT"  
\$50-250,000,000 ENVIRONMENTAL REHAB  
\$24,000,000 DREDGING

# Minimal Loss

Money (return on investment)

Time = Loss

Readiness = of

Requirements = American

Resupply = Soldiers

Lives = Lives

**If M/L is money**

- **Then it  
contradicts return  
on investment**

**If M/L is time**

- **Then time loss can  
only equal the loss  
of American  
Soldiers lives.**

**If M/L is readiness**

- **Then if we are not  
properly  
prepared this can  
only equal the loss  
of American  
soldiers lives.**

**If M/L is requirements**

- **Then if the  
requirements are  
not all present this  
can equal the loss  
of American  
Soldiers lives.**

**If M/L is Redeployment**

- **Then if a soldier  
is waiting for tank  
support or bullets  
for his gun or  
bandages for his  
wounds this can  
only equal the loss  
of American  
soldiers lives.**

**If M/L is lives - American soldiers lives,  
the true meaning of Military  
Value, then this Commission  
and the Department of the  
Army is really out of touch  
in what is happening in the  
world around us.**

**We panic when a whale finds itself in a wrong  
channel, its path is chartered everyday by the news  
media and there will be countless millions of  
dollars insuring its safety.**

**We are appalled when we hear a gorilla's hand is  
being used for an ashtray or an elephant was killed  
for its ivory.**

**We despise the maltreatment of animals being used  
in medical research.**

**We get sick at the sight of a baby seal being  
clubbed to death.**

**We spend hundreds of millions of dollars on the  
spotted owl and other endangered species.**

**We will not dredge to protect the smallest of sand  
flies.**

To accept minimal loss when it comes to the American soldier, the very fiber of Military Value, would be lunacy.

# Document Separator

PRELIMINARY COST ESTIMATE CONCERNING ENCLAVE AT THE MILITARY  
OCEAN TERMINAL, BAYONNE

MTMC, Eastern Area went forward independently in analyzing what it would take to create an enclave. MSC only provided a general idea of requirements. We attempted to capture what our idea of an enclave is meaning "self contained and self sustaining". The preliminary costs are rather expensive. An estimate of \$29.0 Million is now in the works? Work would involve the following:

Construct Open Storage within Enclave	--	\$5.8M
-demolish bldg 102	--	\$2.6M
-demolish bldg 103	--	\$1.8M
-demolish bldg 104	--	\$1.3M
-demolish bldg 104	--	\$0.1M
fence entire enclave	--	\$0.2M
independent sewer line to City of Bayonne	--	\$1.9M
independent water line to City of Bayonne	--	\$3.2M
independent electric service to Enclave	--	\$3.4M
streetlighting for enclave	--	\$0.1M
independent boilers for heating (3)	--	\$2.9M
relocate motor pool to 42/1st floor	--	\$0.2M
Repair Roofs of Bldgs 12,22,32,and 42	--	\$8.0M
Upgrade Fire Protection Bldgs 12 & 22	--	\$0.4M
Repair and Upgrade Fire System Bldg 42	--	\$1.8M
Upgrade Fire System Bldg 32/1	--	\$0.4M
Convert Building 42 into UPH	--	\$0.3M
Additional Space for Bldg 32 Operations	--	\$0.4M
<b>Current Working Estimate</b>	--	<b>\$29.0M</b>

- As a footnote the master planner for the Garrison Bayonne has been working on utility privatization without any success. The local utility companies do not wish to take over the systems. The Center of Public Works has been contacted and will only assist in writing contracts or negotiating contracts. If the utility companies do not want it then there is very little CPW can do.

Brian Barrett/DSN247-5572

INFORMATION PAPER

MTECE  
1 May 95

**SUBJECT: BRAC, ATTRIBUTES AND WEIGHTS FOR PORTS (MOT Bayonne)**

**1. Purpose.** To provide information on incorrect data on Environmental Capacity as listed in subject attributes..

**2. Facts.**

a. **Contaminated Sites:** The Attributes and Weights for Ports incorrectly lists only 1 contaminated site for MOTBY. In reality the Revised Remedial Investigation Report for Military Ocean Terminal Bayonne completed by Dames & Moore identified eight sites with potential contamination. The extent and cost estimated for clean up is being coordinated with the State of New Jersey. Potential cleanup sites are the Landfill, Former Naval Storage Area, Underground Storage tanks including free product found in monitoring wells by the Boiler Plant (Bldg. 44C, previous site of 300K k gallon UST), DRMO Drum Storage Area, Battery Acid Pit, PCB Spill Area (Bldg. 105), and the Fire Training Area. The worst of these sites is the Boiler Plant where preliminary estimates indicate that clean up and long term monitoring could cost over \$5M. This RI report only addressed specific areas of the terminal. A more in-depth RI when completed as part of the base closure process has the potential for additional sites which were not previously identified.

b. In addition there are 48 buildings that contain known areas of "friable asbestos" as identified in the asbestos survey. Estimated cost to remediate the asbestos is \$6.5. The asbestos survey also identified costs to remove and replace non-friable asbestos from these and the remainder of the buildings on the installation. Cost for removal and replacement is \$41M.

c. Also asbestos and lead based paint is known to be present in the 124 family housing units at Goldsborough Village and such hazards must be abated. The estimated cost for abatement is \$1.8M.

d. There have been identified dioxin contaminated sediment in the berths on the terminal. The sediment needs to be removed only when dredging is accomplished. However Congressman Menendez has indicated that he would require removal and proper disposal of the sediment, prior to closure of the installation. The cost estimate for dioxin removal is over \$20M.

Command Engineers DSN 247-5564

# Document Separator

13 April 1995  
MTEGB-PWR  
P.L. Gannon/7025

INFORMATION PAPER

SUBJECT: DRYDOCK

1. PURPOSE: TO UPDATE DRYDOCK STATUS

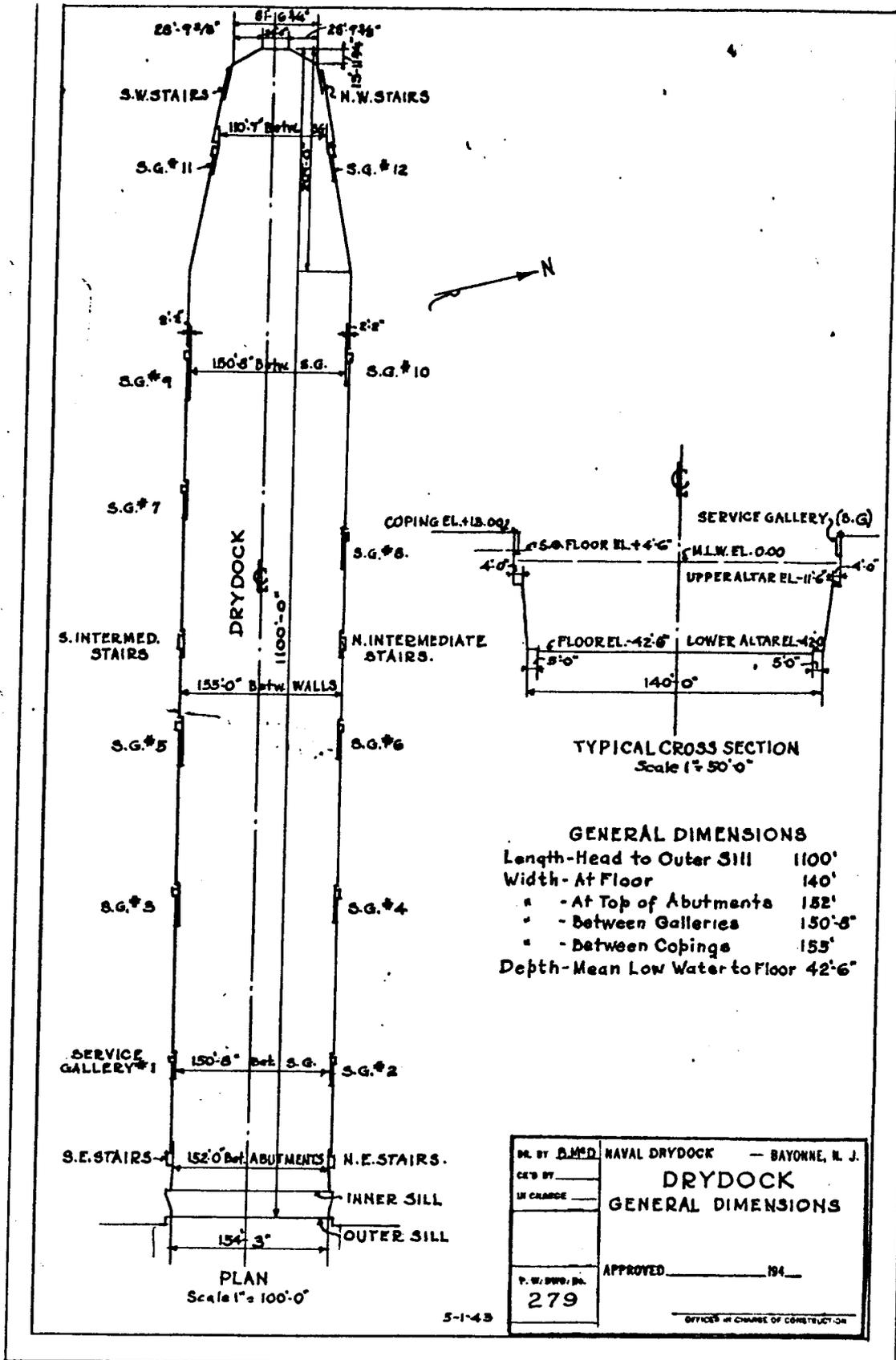
2. FACTS:

a. The Graving Drydock measures 1092' x 155' x 56', it has been not utilized since 1986 when the former lessee went bankrupt. For the past nine years it has seen only minimal maintenance.

b. The Drydock area and its associated facilities will be advertised for outleasing. The lease is to be negotiated with the successful bidder for seven (7) years with three, five (5) year renewal options.

c. At present, the lease is with the U.S. Army Corps of Engineers, for a final review of all the particulars before being presented to the Secretary of the Army and Congress, for approval to proceed with the outleasing. Due to the Installation being on the BRAC list, the validation by the MACOM will be requested by their "BRAC" Section prior to submission to DA and Congress for approval and advertising. If the MACOM concurs with proceeding with the planned outlease, the lease may be advertised by late June or early July of this year.

NICHOLAS J. SERVIDIO/(201) 823-6222



DR. BY B.MED.	NAVAL DRYDOCK	- BAYONNE, N. J.
CHK'D BY _____	<b>DRYDOCK</b> <b>GENERAL DIMENSIONS</b>	
IN CHARGE _____		
P. W. DRWG. NO.	APPROVED _____	194 _____
<b>279</b>	OFFICES IN CHARGE OF CONSTRUCTION	

B607- A

DRYDOCK (APPROXIMATE VOLUME) = 242,980 CY

# Document Separator

# **MOTBY RAIL REHABILITATION**

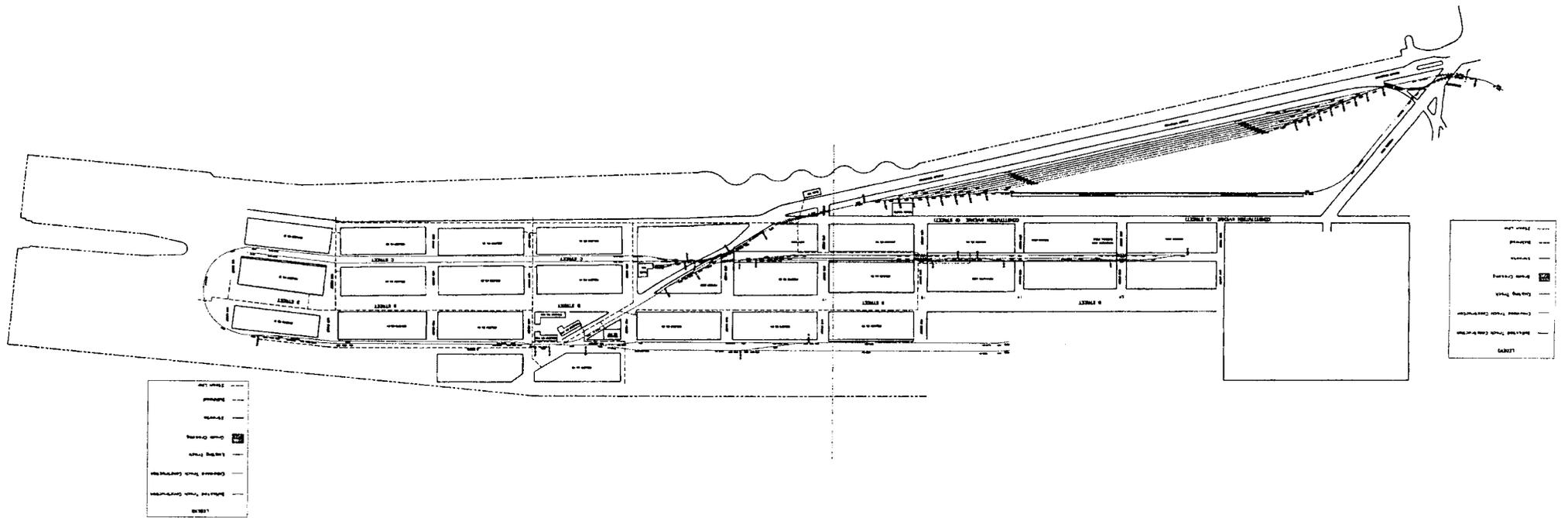
## **● BACKGROUND**

- NUMEROUS TRAIN DERAILMENTS OCCURED DURING MOBILIZATION FOR OPERATION DESERT SHIELD/STORM**
- ORIGINAL 1940'S LAYOUT DID NOT ACCOMMODATE TODAY'S 89 FOOT LONG RAILCARS**
- RAIL SYSTEM WAS UNABLE TO MEET THE ARMY'S MOBILIZATION MISSION**
- U.S. DOT IS PROVIDING ASSESSMENT, DESIGN AND CONSTRUCTION MANAGEMENT SERVICES TO MTMC**
- REHABILITATION PROJECT INCLUDES REVISED LAYOUT, LARGER TURNOUT MECHANISMS, HEAVIER RAIL AND ELIMINATION OF REDUNDANT TRACKS**
- RESULTING SYSTEM IS MORE RELIABLE AND TRAIN OPERATIONS ARE SIMPLIFIED**

# **MOTBY RAIL REHABILITATION**

- **BACKGROUND (CONTINUED)**

- **CONSTRUCTION CONTRACT AWARDED TO METROPLEX CORP., AN "8A" CONTRACTOR**
- **\$13.5 MILLION PROJECT IS PHASED TO ACCOMMODATE INCREMENTAL FUNDING**
- **\$9.7 MILLION IS FUNDED AND WILL BE COMPLETE IN JUNE 95**
- **AWAITING \$3.8 MILLION TO COMPLETE THE PROJECT**
- **CURRENT STATUS ON HOLD PENDING HQDA BASE CLOSURE IMPACTS**



- LINE
- BUILDING WITH CURVE
- CORNER WITH CURVE
- RAMP
- DRAIN
- DRAINAGE
- DRAINAGE
- DRAINAGE

- LINE
- BUILDING WITH CURVE
- CORNER WITH CURVE
- RAMP
- DRAIN
- DRAINAGE
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- DRAINAGE

# Document Separator

**MOTBY MAINTENANCE DREDGING  
BRIEFING**

# MOTBY DREDGING

- **EXISTING BERTH UTILIZATION AND CONDITION**

- **NORTH SIDE**

- OPERATIONAL
    - REQUIRES ADEQUATE DEPTH FOR SAFE OPERATION IN CONJUNCTION WITH ONGOING CARGO OPERATION
    - DEPTH REQUIRED = 35 FEET; 36 FEET AT N-1

- **SOUTH SIDE**

- NON-OPERATIONAL, EXCEPT FOR S-1
    - BULKHEAD WALL WILL BE RECONSTRUCTED TO DISPOSE OF DREDGED MATERIAL
    - FUTURE USE FOR LAY BERTHING SHIPS

# MOTBY DREDGING

- **BACKGROUND**

- APPLICATION TO DREDGE
  - SUBMITTED 2 MARCH 1992
  - INTENT WAS TO OCEAN DUMP SPOIL MATERIAL
- ENVIRONMENTAL PROBLEMS PREVENTED MOTBY FROM RECEIVING PERMIT TO OCEAN DUMP SOIL
- NY CORPS/MOTBY DESIGNED ALTERNATIVE SOLUTION TO RESOLVE ENVIRONMENTAL PROBLEMS
  - DETERIORATED SOUTH SIDE BULKHEAD TO BE RECONSTRUCTED
  - DREDGED MATERIAL WILL BE USED AS BACKFILL AND NOT OCEAN DUMPED
  - PROJECT WILL SOLVE DREDGING AND STABILIZATION PROBLEMS AT MOTBY

# **MOTBY DREDGING**

- **BACKGROUND (CONTINUED)**

- **PROJECT APPROVAL**

- **PROJECT APPROVED AT \$ 6.4M FOR DREDGING ONLY BY ASCIM (ASSISTANT CHIEF OF STAFF FOR INSTALLATION MANAGEMENT) ON 17 FEB 94.**
- **THE BULKHEAD PORTION WAS APPROVED BY ACSIM AT \$7.6M ON 29 SEP 94**
- **STATE OF NEW JERSEY APPROVED ALTERNATIVE SOLUTION AND A PERMIT WAS ISSUED ON 22 SEP 94**

# **MOTBY DREDGING**

## **● CURRENT STATUS**

- NEW YORK DISTRICT SOLICITED BIDS FOR DREDGING PROJECT**
- BIDS WERE OPENED ON 9 NOV 94**
- LOW BID FOR PROJECT WAS AS FOLLOWS**
  - \$3.8 MILLION FOR DREDGING**
  - \$20 MILLION FOR BULKHEAD RECONSTRUCTION**
  - BIDS ARE GOOD UNTIL 9 JUNE 95**
- PROJECT REAPPROVAL IS REQUIRED DUE TO HIGHER BIDS**
- HIGHER BIDS DUE TO PERMIT REQUIREMENTS IMPOSED BY THE STATE OF NEW JERSEY WHICH IMPACTED DESIGN SUBSEQUENT TO ITS APPROVAL**

# **MOTBY DREDGING**

## **● CURRENT STATUS (CONTINUED)**

- TOTAL BID PRICE IS ABOUT \$10M HIGHER THAN APPROVED AMOUNT**
- DOCUMENTATION FORWARDED FOR ACSIM REAPPROVAL ON 30 JAN 95**
- ACSIM MUST COORDINATE WITH ASA (I) PRIOR TO REAPPROVAL**
- ACSIM RETURNED DOCUMENTATION WITH OUT ACTION PENDING REVIEW BY HQDA OF BASE CLOSURE IMPACTS**
- MTMC FUNDS ARE AVAILABLE TO MAKE THE AWARD DEPENDING ON ACSIM REAPPROVAL**
- STATE PERMIT TO DREDGE EXPIRES IN SEP 97**



# Document Separator

TENANTS

<u>UNIT NAME</u>	<u>ADDRESS</u>	<u>POC</u>
ARMY AIR FORCE EXCHANGE SERVICE	BLDG 42/5	MS. GROGAN
ARMY AIR FORCE EXCHANGE POST EXCHANGE	BLDG 91D	MS. OLIPHANT
DEFENSE FINANCE & ACCOUNTING SERVICE	BLDG 42/7	MR. HEMMINGS
DEFENSE PRINTING OFFICE	BLDG 42/2	MR. FELLER
FEDERAL RECORDS CENTER	BLDG 22	MRS. LUCAS
MILITARY SEALIFT COMMAND-ATLANTIC	BLDG 42/4	CAPT' NURTHEN
MILITARY TRAFFIC MANAGEMENT COMMAND EASTERN AREA	BLDG 82/1	COL CHRIS LAMB
NAVY MATERIAL TRANS- PORTATION DEPT	BLDG 82/2	LCDR ANDERSON
NAVY PERSONNEL SUPPORT DEPARTMENT	BLDG 42/6	LTJG LYDICK
NAVY RESALE & SUPPORT SERVICE FASHION CTR	BLDG 32	MR. W. SHARP
N.Y.P.O.E. FEDERAL CREDIT UNION	BLFG 42/1	MS. DONALDSON

<u>UNIT</u>	<u>ADDRESS</u>	<u>POC</u>
U.S. AIR FORCE WATERPORT LOGISTICS OFFICE	BLDG 82/2	CPT SAUER, E.M.
U.S. CORP OF ENGINEERS	BLDG 101	MR. PIVOROTTO
U.S. ARMY CORP OF ENGINEERS KILL VAN KULL DREDGING PROJECT	P.O. BOX 305 NJ 07002	MR. CARL NATTS
U.S. POST SERVICE	BLDG 42/1	POSTMASTER CLEMENTE
U.S. POSTAL SERVICE, BAYONNE	BLDG 32/4	MR. LENNIE SGHERZA
U.S. ARMY VETERINARY OFFICE	BLDG 82/174	MAJ SCHMIDT
1301ST MAJOR PORT COMMAND	BLDG 42/1	COL DONALD LAMB
MANPOWER STAFFING STANDARDS	BLDG 42/7	
U.S. ARMY MATERIAL COMMAND	BLDG 82/274F	MS. MONROE
U.S. ARMY HEALTH CLINIC	BLDG 52B	DR. SMITH
BAYONNE RECRUITING COMMAND	BLDG 42/6	CPT MARKUS
SATO TRAVEL	BLDG 91A	MS. ROSE
FEDERAL BUREAU INVESTIGATIONS	BLDG 42/6	MR. RANSOM

27 April 1995 0942hrs MAIL IS -  
FROM: DELORES MELVIN Urgent  
TO: R&P Amy Cardone FOR YOUR -  
SUBJECT: FAMILY HOUSING STATISTICS Information  
COPY: Garrison Engr N. Servidio  
Housing Delores Melvin

THE INFORMATION YOU REQUESTED IS AS FOLLOWS:

FAMILY HOUSING HAS A TOTAL OF 124 UNITS INCLUDING THE GENERAL'S  
QUARTERS. THE CURRENT COMPOSITION OF THE OCCUPANTS FOLLOWS:

53 ARMY  
22 NAVY  
2 USPHS  
13 USAF  
2 USMC

TOTAL 89 MILITARY FAMILIES.\*

11 CIVILIAN FAMILIES (KEY & ESSENTIAL)  
21 VACANT UNITS

TOTAL 124 UNITS

\* OF THE 89 MILITARY FAMILIES, 39 ARE OFFICERS  
AND 65 ARE ENLISTED WITH A TOTAL OF 210 DEPENDENTS.  
25 OF THE MILITARY MEMBERS ARE RECRUITERS.

IN ADDITION, 65 ROOMS IN BARRACKS (UPH (PP)) LOCATED IN BLDG  
72--20 ROOMS ARE USED BY THE NAVY.

ANY ADDITIONAL QUESTIONS, PLEASE PHONE X7462. THANK YOU

DA MELVIN

MTEGB-PWH (210-50)

18 April 1995

MEMORANDUM FOR MTEGB-PW, Attn: N. Servidio

SUBJECT: Monthly Status of Quarters Report

1. The occupancy rate for Family Housing at 31 March 95 was 84%.

2. The following reflects the status of quarters 31 March 95:

	<u>Quarters Assigned</u>	<u>Quarters Terminated</u>	<u>Currently Occupied</u>	<u>Currently Vacant</u>
Officers	1	1	29	7
Enlisted	<u>5</u>	<u>4</u>	<u>76</u>	<u>13</u>
Total	6	5	105	20

*2023 data*

3. The Projected Losses scheduled thru June is enclosed for your review.

4. POC is the undersigned at X7462.



Encls

DELORES MELVIN  
Housing Manager

CF:  
MTEGB-C (COL Pingley)  
MTEGB-PW (M. Marengo)

Please note: of the  
total occupied 11 are  
Civilians

# Document Separator



VOLUME I - CONUS AND PANAMA BASE SUMMARY BY MACOM

(ACTIVE ARMY BASES INCLUDING ON-POST RESERVE CENTER/GUARD ARMORY FULL TIME POPULATIONS)

	FY:	1994	1995	1996	1997	1998	1999	2000
<b>MACOM: MTMC</b>								
<b>1313 MEDIUM PORT COMMAND (MPC)</b>								
TOTAL MIL:		4	4	4	4	4	4	4
TOTAL CIV:		39	40	40	40	40	40	40
TOTAL POP:		43	44	44	44	44	44	44
<b>BALTIMORE OUTPORT MTMC</b>								
TOTAL MIL:		2	2	2	2	2	2	2
TOTAL CIV:		14	14	14	14	14	14	14
TOTAL POP:		16	16	16	16	16	16	16
<b>BAYONNE MILITARY OCEAN TERMINAL</b>								
TOTAL MIL:		133	178	174	174	174	174	174
TOTAL CIV:		2133	2105	2105	2058	2058	2058	2058
TOTAL POP:		2266	2283	2279	2232	2232	2232	2232
<b>BEAUMONT TX GOLF OUTPORT, MTMC (SUB OF BAYONNE)</b>								
TOTAL MIL:		1	3	3	1	1	1	1
TOTAL CIV:		11	28	28	2	2	2	2
TOTAL POP:		12	31	31	3	3	3	3
<b>MOBILE DETACHMENT MTMC GULF OUTPORT</b>								
TOTAL MIL:		0	0	0	0	0	0	0
TOTAL CIV:		2	0	0	0	0	0	0
TOTAL POP:		2	0	0	0	0	0	0
<b>NEW ORLEANS MOT (GULF OUTPORT)</b>								
TOTAL MIL:		14	12	12	14	14	14	14
TOTAL CIV:		49	26	26	52	52	52	52
TOTAL POP:		63	38	38	66	66	66	66
<b>OAKLAND ARMY BASE</b>								
TOTAL MIL:		124	101	85	85	85	85	85
TOTAL CIV:		2148	2164	2146	2146	2146	2146	2146
TOTAL POP:		2272	2265	2231	2231	2231	2231	2231
<b>SOUTHERN CALIFORNIA OUTPORT, MTMC</b>								
TOTAL MIL:		3	3	3	3	3	3	3
TOTAL CIV:		22	22	22	22	22	22	22
TOTAL POP:		25	25	25	25	25	25	25
<b>SUNNY POINT MILITARY OCEAN TERMINAL</b>								
TOTAL MIL:		13	11	11	11	11	11	11
TOTAL CIV:		350	276	276	276	276	276	276
TOTAL POP:		363	287	287	287	287	287	287
<b>MACOM TOTALS</b>								
MTMC	TOTAL MIL:	294	314	294	294	294	294	294
	TOTAL CIV:	4768	4675	4657	4610	4610	4610	4610
	TOTAL POP:	5062	4989	4951	4904	4904	4904	4904

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SAMAS as of 16 MAY 94

ACTIVE ARMY  
ASIP STATION REPORT : MTMC

Army Base = BAYONNE MILITARY OCEAN TERMINAL  
In Code = 34054  
Station = BAYONEMOT, NJ (BAYONNE MILITARY OCEAN TERMINAL)

UIC	Rgt/Unbr	Br	Parent Unit	SRC	ACTCO	FY						
Asgt TPSN	Derivative Unit			Source	EDATE	1994	1995	1996	1997	1998	1999	2000
DODAAC	Compo			MDEP	CCNUM							

TYPE UNIT: TDA UNITS

W17T00	W17T	USA RC BN BRUNSWICK				OFF:	1	1	1	1	1	1
RC 56383	SPT ELE	BAYONE MOT	1	DAR FARC		WOF:	0	0	0	0	0	0
						ENL:	1	32	32	32	32	32
						USC:	0	1	1	1	1	1
W1BS21	W1BS	ELEUSARMY NAVY AC				OFF:	1	1	1	1	1	1
JA 56953	W1BS USAE NAVACT MIL SEALIFT C		1	TAM JDJT	JA0195	WOF:	0	0	0	0	0	0
						ENL:	0	0	0	0	0	0
W1M5-A	W1M5	CMDMTMC EASTERN AREA				OFF:	21	15	11	12	12	12
MT 46461				SMSTAD	19951001	WOF:	0	0	0	0	0	0
W15QLN			1	ADTR		ENL:	14	8	8	9	9	9
						USC:	570	401	404	569	569	569
W1M501	W1M5	CMDMTMC EASTERN AREA				OFF:	0	0	0	0	0	0
MT 46461	RAIL FLEET DIV		1	TAD ADTR	MT0295	WOF:	0	0	0	0	0	0
						ENL:	0	0	0	0	0	0
						USC:	10	13	10	10	10	10
W1M502	W1M5	CMDMTMC EASTERN AREA				OFF:	2	3	3	2	2	2
MT 46461	US ARMY GARRISON MOTBY			TAD		WOF:	0	0	0	0	0	0
W81XAA			1	ADTR	MT0295	ENL:	0	1	1	0	0	0
						USC:	2	167	167	2	2	2
W1U502	W1U5	ACTUSA MED DEPT				OFF:	1	1	1	1	1	1
HS 46501	W1U5 USA HLTH CLN MOT BAYONNE		1	TAM VCND	HS0295	WOF:	0	0	0	0	0	0
						ENL:	2	2	2	2	2	2
						USC:	3	3	3	3	3	3
W1U515	W1U5	ACTUSA MED DEPT				OFF:	1	2	2	2	2	2
HS 46501	VET BR BAYONNE		1	TAM VCND	HS0295	WOF:	0	0	0	0	0	0
						ENL:	1	25	25	25	25	25
						USC:	1	2	2	2	2	2
W1WYAA	W1WY	1301ST MPC				OFF:	3	2	2	2	2	2
MT 46461				SMS	19951001	WOF:	0	0	0	0	0	0
W15U98			1	ADTR		ENL:	1	1	1	1	1	1
						USC:	102	102	102	102	102	102
W49073	W490	CTRD FAS INDIANAPOLIS				OFF:	0	0	0	0	0	0
DF 46421	DAO MTMC EASTERN AREA		1	DAR JDFC	19931101	WOF:	0	0	0	0	0	0
						ENL:	0	0	0	0	0	0
						USC:	70	70	70	70	70	70
W4M2!A	W4M2	ACTSTNS SYS				OFF:	0	0	0	0	0	0
MT 46461	ACT STNS SYS (MS3)		1	DAR ADTR		WOF:	0	0	0	0	0	0
						ENL:	0	0	0	0	0	0
						USC:	1	1	1	1	1	1
W4PQ02	W4PQ	AGYFLD OPERATING				OFF:	0	0	0	0	0	0
MT 46461	CMD MTMC EAST AREA		1	DAR ADTR		WOF:	0	0	0	0	0	0
						ENL:	0	0	0	0	0	0
						USC:	114	114	114	114	114	114
						TOTAL OFF:	30	25	21	21	21	21
						TOTAL WOF:	0	0	0	0	0	0
						TOTAL ENL:	19	69	69	69	69	69
						TOTAL USC:	873	874	874	874	874	874

TDA UNITS

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SAMAS as of 16 MAY 94

ACTIVE ARMY  
ASIP STATION REPORT : MTMC

Army Base = BAYONNE MILITARY OCEAN TERMINAL  
 Unit Code = 34054  
 Station = BAYONEMOT, NJ (BAYONNE MILITARY OCEAN TERMINAL)

UIC	Rgt/Unbr	Br	Parent Unit	SRC	ACTCO	FY						
Asgt TPSN	Derivative Unit		Source	EDATE		1994	1995	1996	1997	1998	1999	2000
DODAAC	Compo		MDEP	CCNUM								
MB1001			NON-APPROPRIATED FUND		J OFF:	0	0	0	0			
NF	BAYONNE	INSTL	MWR FUND	DAI	WOF:	0	0	0	0			
					ENL:	0	0	0	0			
					USC:	0	0	0	0			
					OTH:	47	47	47				
N1M501		NAVY			OFF:	0	0	0	0	0	0	0
NA	RESALE			DAI	WOF:	0	0	0	0	0	0	0
					ENL:	0	0	0	0	0	0	0
					USC:	164	164	164	164	164	164	164
N1M502		NAVY			OFF:	1	1	1	1	1	1	1
NA	PERS SPT	CENTER		DAI	WOF:	0	0	0	0	0	0	0
					ENL:	26	26	26	26	26	26	26
					USC:	10	10	10	10	10	10	10
N62381			USNMSCLANT EX		OFF:	12	12	12	12	12	12	12
NA				DAI	WOF:	0	0	0	0	0	0	0
					ENL:	32	32	32	32	32	32	32
					USC:	559	559	559	559	559	559	559
N63408		NAVY			OFF:	1	1	1	1	1	1	1
NA	MAT TRAN			DAI	WOF:	0	0	0	0	0	0	0
					ENL:	1	1	1	1	1	1	1
					USC:	2	2	2	2	2	2	2
16R0E			CORPS OF ENGINEERS		OFF:	0	0	0	0	0	0	0
E				DAI	WOF:	0	0	0	0	0	0	0
					ENL:	0	0	0	0	0	0	0
					USC:	1	1	1	1	1	1	1
W1M503	W1M5		CMDMTMC EASTERN AREA		OFF:	2	2	2	2	2	2	2
MT 46461	W1M5AA	1	MTMC EASTERN AREA (AG	DAI	WOF:	0	0	0	0	0	0	0
				ADTR	ENL:	0	0	0	0	0	0	0
W1M5=A	W1M5		CMDMTMC EASTERN AREA		OFF:	7	7	7	7	7	7	7
MT 46461	NON-ADDITIVE AUTHORIZATIONS	1		TADDAI	WOF:	0	0	0	0	0	0	0
				ADTR	ENL:	0	0	0	0	0	0	0
				MT0295								
W1WYNA	W1WY		1301ST MPC		OFF:	1	1	1	1	1	1	1
MT 46461	NON-ADDITIVE AUTHORIZATIONS	1		TAD	WOF:	0	0	0	0	0	0	0
				ADTR	ENL:	0	0	0	0	0	0	0
				MT0295								
W62G3E		USA MC			OFF:	0	0	0	0	0	0	0
MT	LOGISTIC CONTROL ACTIVITY			DAI	WOF:	0	0	0	0	0	0	0
					ENL:	0	0	0	0	0	0	0
					USC:	4	4	4	4	4	4	4
TOTAL OFF:						25	25	25	25	25	25	25
TOTAL WOF:						0	0	0	0	0	0	0
TOTAL ENL:						59	59	59	59	59	59	59
TOTAL USC:						910	910	910	910	910	910	910
TOTAL OTH:						350	321	321	274	274	274	274

OTHER TENANTS

DRAFT

**Base Summary Sheet**

09-Mar-95

**INSTALLATION NAME:** MILITARY OCEAN TERMINAL-BAYONNE

**STATE:** NJ

**INSTALLATION MISSION:** Manage movement of DoD cargo throughout the eastern US and Atlantic; manage port operations on the East Coast and at Atlantic locations in support of European, African, Mediterranean, and South American Theaters of Operations.

**DoD RECOMMENDATION:** Close Bayonne Military Ocean Terminal. Relocate the Military Transportation Management Command (MTMC) Eastern Area Command Headquarters and the traffic management portion of the 1301st Major Port Command to Fort Monmouth, NJ. Retain an enclave for the Navy Military Sealift Command, Atlantic, and Navy Resale and Fashion Distribution Center.

**JUSTIFICATION:** Recommendation is supported by the Army's long range operational assessment. The primary mission of Bayonne is the shipment of general bulk cargo. It has no capability to ship bulk munitions. There are sufficient commercial port facilities on the East and Gulf Coasts to support power projection requirements with a minimal loss to operational capability. Bayonne provides the Army with few military capabilities that cannot be accomplished at commercial ports.

**ITEMS OF SPECIAL EMPHASIS:**

**TOTAL COST TO CLOSE/REALIGN:** \$44,103,000

**ANNUAL SAVINGS:** \$10,064,000

**BREAK EVEN YEAR:** 2003 (5 Years)

**MILITARY POSITIONS LOST:** 100

**CIVILIAN POSITIONS LOST:** 946

**ENVIRONMENTAL CONSIDERATIONS:** 20 acres are wetlands. Air quality region is non-attainment for ozone (marginal). Installation has identified two Defense Environment Restoration Account eligible sites. Of 13 active storage tanks, 2 of 3 failed tests; 8 are scheduled for replacement.

**MILITARY ISSUES:**

**ECONOMIC IMPACT (DIRECT/INDIRECT/TOTAL):** 1,367 / 738 / 2,105 (-0.8%)

**CUMULATIVE ECONOMIC IMPACT:** -0.8 %

**COMMUNITY CONCERNS/ISSUES:**

**GOVERNOR:** Christine Todd Whitman

**SENATORS:** Bill Bradley  
Frank R. Lautenberg

**REPRESENTATIVE:** Robert Menendez

**LOCAL OFFICIAL:**

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Army State Data

34515

MILITARY OCEAN TERMINAL-BAYONNE

Military Port Facility

NJ

Military Traffic Management Command

Manage movement of DoD cargo throughout the eastern US and Atlantic; manage port operations on the East Coast and at Atlantic locations in support of European, African, Mediterranean, and South American Theaters of Operations.

Headquarters, Military Traffic Management Command, Eastern Area; Military Sealift Command, Atlantic; Federal Records Center

165

1,791

0

Jersey City, NJ PMSA

Upper Bay of New York Harbor; 2 miles from the Statue of Liberty

\$10,500,000

20 acres are wetlands. Air quality region is non-attainment for ozone (marginal). Installation has identified two Defense Environment Restoration Account eligible sites. Of 13 active storage tanks, 2 of 3 failed tests; 8 are scheduled for replacement.

Ports

679

45

5,226,000

124

0

0

\$0

\$0

\$0

1.20

\$810,983,612

2 of 3

Close Bayonne Military Ocean Terminal. Relocate the Military Transportation Management Command (MTMC) Eastern Area Command Headquarters and the traffic management portion of the 1301st Major Port Command to Fort Monmouth, NJ. Retain an enclave for the Navy Military Sealift

\$44,103,000.00

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\$10,064,000.00

2003 (5 Years)

1,367 / 738 / 2,105 (-0.8%)

-0.8 %

Both Army and USN operate CONUS seaport facilities. Potential exists to consolidate operations.

946

100

13

Christine Todd Whitman

Bill Bradley  
Frank R. Lautenberg

Robert Menendez

Oakland Army Base, CA; Military Ocean Terminal-Sunny Point, NC

Recommendation is supported by the Army's long range operational assessment. The primary mission of Bayonne is the shipment of general bulk cargo. It has no capability to ship bulk munitions. There are sufficient commercial port facilities on the East and Gulf Coasts to support power projection requirements with a minimal loss to operational capability. Bayonne provides the Army with few military capabilities that cannot be accomplished at commercial ports.

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GAINER

Army - Static Data

IC 34555

INSTALLATION NAME FORT MONMOUTH

INSTALLATION TYPE

STATE NJ

MAJOR COMMAND AMC

RESOURCES

INSTALLATION MISSION

MAJOR UNITS ASSIGNED Headquarters, Army Communications-Electronics Command; US Military Academy Preparatory School

AUTHORIZED MILITARY 2,248

AUTHORIZED CIVILIAN 6,551

AVERAGE NUMBER OF STUDENTS 170

OPERATING COSTS

ECONOMIC AREA Monmouth-Ocean, NJ PMSA

NEAREST CITY 50 miles south of New York City

NATIONAL PRIORITY TEST SITE

BY 93 ENVIRONMENTAL COMPLIANCE COSTS

ENVIRONMENTAL CONSIDERATIONS

BRANCH CATEGORY Commodity

TOTAL ACRES 2,105

TOTAL BUILDABLE ACRES 250

TOTAL BUILDING SQUARE FOOTAGE 6,050,000

DAILY HOUSING UNITS 1,629

UNACCOMPANIED OFFICE HOUSING SPACES 250

UNACCOMPANIED ENLISTED HOUSING SPACES 596

VARIABLE HOUSING ALLOWANCE OFFICER \$477

VARIABLE HOUSING ALLOWANCE ENLISTED \$336

PER DIEM RATE \$102

AREA COST FACTOR 1.13

PLANT REPLACEMENT VALUE \$703,364,150

HOSPITAL BEDS

WARRANTY FACTOR 4 of 12

RECOMMENDATION

TOTAL COST TO CLOSE/REALIGN





# Document Separator

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\*\*\*\*\* ORIGINAL FILED IN \*\*\*\*\*

RECORDS SECTION - MAR 21 1961 - PAGE 01



**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

1700 NORTH MOORE STREET SUITE 1425

ARLINGTON, VA 22209

703-696-0504

ALAN J. DIXON, CHAIRMAN

May 15, 1995

**COMMISSIONERS:**

AL CORNELLA

REBECCA COX

GEN J. B. DAVIS, USAF (RET)

S. LEE KLING

RADM BENJAMIN F. MONTOYA, USN (RET)

MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

Ms. Lillian C. Liburdi  
Director, Port Department  
The Port Authority of New York & New Jersey  
One World Trade Center - 34S  
New York, N.Y. 10048-0682

Dear Lillian:

Our staff director asked me to broaden the scope of information gathering concerning commercial port operations supporting Operation Desert Storm. As a result, we are going to the Military Traffic Management Command with a request inclusive of East, Gulf, and West Coast support operations. Since we are casting a broader net, we will not make a specific request to the Port Authority of New York and New Jersey.

I apologize for giving you a false start and sincerely hope I have not caused unnecessary work on your part. I am sure you understand when I say the watchword in our business is flexibility.

I personally appreciate the support you gave the Commissioners during the Bayonne base visit. The aerial tour of the New York port area was invaluable in demonstrating the workload and capabilities of your facilities.

I thoroughly enjoyed meeting you.

Sincerely,

  
Rick Brown  
Commission Staff

EXECUTIVE ROUTING SLIP

ORIGINATED BY: RICK BROWN

DATE: 5/11

	ACTION REQUIRED	INFORMATION	INITIAL	DATE
STAFF DIRECTOR	REVIEW & APPROVE FOR SIGNATURE			
EXECUTIVE DIRECTOR				
MILITARY ASSISTANT				
GENERAL COUNSEL				
DIRECTOR OF COMMUNICATIONS				
DIRECTOR OF ADMINISTRATION	REVIEW & FORWARD		CAZ	5/12
DIRECTOR OF CONG. AFFAIRS				
DIRECTOR OF INFO. SYSTEMS				
DIRECTOR OF REVIEW AND ANALYSIS	REVIEW & FORWARD		B	5/11
ARMY TEAM LEADER	REVIEW & FORWARD	Recommend approval		5/11
NAVY TEAM LEADER				
AIR FORCE TEAM LEADER				
INTERAGENCY TEAM LEADER				
CROSS SERVICE TEAM LEADER				

COMMENTS: FOLLOW UP TO BAYONNE MOT BASE VISIT.  
 DIRECTOR, P.O.N.Y., INDICATED 5/11 THAT INFORMATION IS REASONABLY AVAIL.

NOTE: NOT SENT. CRB

DRAFT



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION  
1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

ALAN J. DIXON, CHAIRMAN

May 12, 1995

COMMISSIONERS:  
AL CORNELLA  
REBECCA COX  
GEN J. B. DAVIS, USAF (RET)  
S. LEE KLING  
RADM BENJAMIN F. MONTOYA, USN (RET)  
MG JOSUE ROBLES, JR., USA (RET)  
WENDI LOUISE STEELE

Ms. Lillian C. Liburdi  
Director, Port Department  
The Port Authority of New York & New Jersey  
One World Trade Center - 34S  
New York, N.Y. 10048-0682

Dear Ms. Liburdi:

It was a pleasure hearing your testimony before the Defense Base Closure and Realignment Commission at the New York Regional Hearing on May 5, 1995. Prior to the hearing, on May 2, 1995, Commissioners Al Cornella and Lee Kling had the opportunity to visit the Bayonne Military Ocean Terminal. During the visit, questions arose pertaining to New York and New Jersey commercial port support to Operation Desert Storm. The Commission would appreciate information on the type and amount of military cargo shipped through area commercial ports from August 1990 through February 1991 in support of Desert Storm. Further, please elaborate where possible on what effect the military shipments had on commercial capacity, and any factors your port operators noted that might bear on future use of commercial facilities for military contingencies.

A response by May 31, 1995 would ensure timely consideration of your submission by the Commission. I appreciate your assistance and cooperation. Your information will be invaluable to the Commission as we continue our review of the Secretary of Defense's base closure and realignment recommendations.

Sincerely,

NOT SENT - CFB

Alan J. Dixon  
Chairman

DRAFT

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# Document Separator

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1 was capacity and that there would not be a major problem with  
 2 diversion of that tri-care service throughout the area.  
 3 So it's a matter of them looking at that in the  
 4 implementation phase of this recommendation.  
 5 COMMISSIONER STEELE: Were there different weights  
 6 given to the effective closures on active duty versus reserve  
 7 and retirees and others in the community, or was it --  
 8 BRIGADIER GENERAL SHANE: With regards to health  
 9 care?  
 10 COMMISSIONER STEELE: Yes, sir.  
 11 BRIGADIER GENERAL SHANE: I'll have to provide that  
 12 for the record. I really don't know.  
 13 COMMISSIONER STEELE: Different subject. Secretary  
 14 West, we've received copies of two letters from the Army to  
 15 the other Services, requesting retention of facilities on  
 16 bases recommended for closure by the Secretary of Defense  
 17 recommendation to the Commission. In one, the Army requests  
 18 portions of the Naval Air Reserve Center in Kansas, and in  
 19 others, the Army requests portions of Brooks Air Force Base  
 20 in Texas.  
 21 Were these two issues discussed during the DOD  
 22 joint review process? And if not, why not?

Page 100

1 about inconsistent levels of cooperation from base commanders  
 2 in preparing their rebuttals to the DOD proposals. What  
 3 guidance did the Army give its base commanders regarding  
 4 cooperation with local communities during the BRAC process?  
 5 SECRETARY WEST: Well, we've met with them quite  
 6 recently, and our guidance is to be as cooperative as  
 7 possible. We understand the impact of this kind of event on  
 8 a community. And we understand that communities will be  
 9 inclined to respond in two ways. The first way is to try to  
 10 prepare their case. And the second way, perhaps, if they're  
 11 well-advised, is a track that begins to prepare for what  
 12 could happen.  
 13 We want to be helpful in either case. I think  
 14 that's our obligation, and that's our guidance. I don't know  
 15 if you're asking the question whether they are able to get  
 16 access to sort of all the information behind our decisions,  
 17 because if that's your question, they're certainly going to  
 18 get access to the information we provide to the Commission.  
 19 It's a public document. I would think.  
 20 COMMISSIONER CORNELLA: Well, I think the question  
 21 I'm asking is, would there be some consistency across the  
 22 commanders?

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1 SECRETARY WEST: The joint DOD process? I don't  
 2 know. General Shane.  
 3 BRIGADIER GENERAL SHANE: Let me confer with staff  
 4 just a minute, please.  
 5 SECRETARY WEST: Yes. I think we'll have to give  
 6 you -- I don't think any one of the force here can give you  
 7 that answer right now.  
 8 BRIGADIER GENERAL SHANE: I thought I knew the  
 9 answer, and I do. Those were requests for enclaves for the  
 10 Army to perform their immediate mission there in both of  
 11 those locations, as a matter of fact. Thank you.  
 12 COMMISSIONER STEELE: In the area of industrial  
 13 facilities, the Army recommendation is to close Detroit Army  
 14 Tank Plant and Stratford Army Engine Plant. Did the closure  
 15 of these facilities -- excuse me, eliminate the ability to  
 16 design production of critical items?  
 17 SECRETARY WEST: No. No, it won't. I mean -- it  
 18 won't do that.  
 19 GENERAL SULLIVAN: Commissioner. General Sullivan.  
 20 No, it does not. We have other facilities. And I'm not  
 21 producing enough tanks anyway.  
 22 COMMISSIONER STEELE: This may be too detailed, but

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1 SECRETARY WEST: I would expect so, but I also  
 2 know, Commissioner, that even commanders -- even Army  
 3 commanders, who routinely turn out to be good and  
 4 extraordinarily competent, are individuals and their reaction  
 5 may vary from place to place. We will try to counsel them  
 6 and make sure that there's a relatively consistent  
 7 cooperation. And if you find instances where we're  
 8 inconsistent, then we'll try to correct it.  
 9 COMMISSIONER CORNELLA: Thank you, Mr. Secretary.  
 10 Mr. Secretary, the Army owns and operates three military  
 11 ports in the United States. Do we have a chart on that? As  
 12 this chart shows, Sunny Point, North Carolina, was ranked the  
 13 highest in military value; Bayonne, New Jersey, second; and  
 14 Oakland, California, third. Please explain why you decide  
 15 to recommend the closure of Military Ocean Terminal Bayonne,  
 16 but disapprove the closure of Oakland Army Base.  
 17 SECRETARY WEST: I think it's very straightforward  
 18 judgment, Commissioner. If you look at what we use those  
 19 for, their importance to us has to do with times of surge  
 20 when we will need to get material out. In the case of, what  
 21 is it, Bayonne, which is an East Coast port, Oakland is an  
 22 West Coast port; Sunny Point, also on the East Coast. It

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1 how many contractor personnel at each site are affected by  
 2 those recommendations?  
 3 BRIGADIER GENERAL SHANE: I can give that to you.  
 4 Are you talking two locations, or just Detroit?  
 5 COMMISSIONER STEELE: Both locations.  
 6 BRIGADIER GENERAL SHANE: Okay. Detroit, there's  
 7 about 200, plus or minus a few. And in Stratford, I think  
 8 the number was around 2,000 or so.  
 9 COMMISSIONER STEELE: Thank you. I yield back --  
 10 BRIGADIER GENERAL SHANE: But we have provided  
 11 those in our recommendations. I think those are right on.  
 12 COMMISSIONER STEELE: Thank you, Mr. Chairman, I  
 13 yield back my time.  
 14 CHAIRMAN DIXON: Thank you very much, Commissioner  
 15 Steele. Commissioner Cornella.  
 16 COMMISSIONER CORNELLA: Thank you, Mr. Chairman.  
 17 Secretary West, if I told you that we've heard from  
 18 communities affected by the process, you probably wouldn't  
 19 find that hard to believe.  
 20 SECRETARY WEST: No, I wouldn't.  
 21 COMMISSIONER CORNELLA: We place an important value  
 22 on their input, and some communities have expressed concern

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1 seems to me that the gamble we make is fairly clear. If we  
 2 close Bayonne, we still have another port we can use. If we  
 3 close Oakland, we have nothing but the commercial ports.  
 4 Now let me say a word about commercial, because in  
 5 fact, we in the Army are fairly comfortable with using  
 6 commercial ports in most cases. There are greater assurances  
 7 of commercial port availability on the East Coast than the  
 8 West. So just as a matter of prudent planning, we elected to  
 9 keep Oakland open, while we felt very comfortable that we  
 10 could close Bayonne and realize the savings from that action.  
 11 Right now we can't -- and it would cost about \$24  
 12 million to do it. We can't use railroads in Bayonne. We  
 13 have an ammunition port on the East Coast, Sunny Point. We  
 14 can't outload ammunition in Bayonne because of the proximity  
 15 to the city.  
 16 And that's why we -- one of the reasons in my  
 17 dialogue with the Secretary, we looked at doing business.  
 18 And only 14 percent of the cargo, of the general cargo that  
 19 went to the Gulf War -- we shipped over 40,000 40-foot  
 20 containers to the Gulf War -- only 14 percent of the general  
 21 cargo that went to the Gulf War went through Bayonne.  
 22 So it's actually -- we use it very little. And in

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my view, and in dialogue with the Secretary and with my people, I thought we could close it.

General Shane.

BRIGADIER GENERAL SHANE: General Shane. Let me first another comment to that. As indicated, we did both ports in detail, and everything's been said. The other is, looking at the Army projection, CONUS-based capability, what we lose on the West Coast with Oakland if it goes away is a deployment time of 3 to 17 days, depending on the type unit that goes through there.

So when you look at the operational capability it adds with the minor -- with the small number of ports you got on the West Coast, it, from our standpoint, made good operational sense to retain Oakland and still divest ourselves of Bayonne. So there was an operational cost and risk that we did not want to accept.

COMMISSIONER CORNELLA: General Sullivan, given the emphasis on and synergy from inner-Service operations, what is the Army's requirement for continuing to own and operate military parts?

GENERAL SULLIVAN: Oh, I think we need to operate certainly the ammunition ports. And from my perspective, as

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1 highlighted at least their concern that bases weren't  
2 actually closing.

3 And I wondered sort of in context with that, do you  
4 think that the Commission should change the Brooks Air Force  
5 Base and Naval Reserve Training Center recommendations to  
6 reflect establishment of reserve component enclaves so we  
7 don't have this sort of confusion? Is that your  
8 recommendation.

9 SECRETARY WEST: Why don't we get back to you on  
10 the answer on that. I'm not sure how much that requires.

11 COMMISSIONER COX: Thank you. Right. Thanks.  
12 General Sullivan, the test and evaluation Joint Cross Service  
13 Group recommended that the Army withdraw its proposal to move  
14 the test battalion from Fort Hunter-Liggett to Fort Bliss.

15 They were concerned about the loss of unique test capability  
16 at Fort Hunter-Liggett and the lack of an adequate test  
17 environment at Fort Bliss. How did the Army address these  
18 concerns raised by the Joint Cross Service Group?

19 GENERAL SULLIVAN: Can I ask General Shane to  
20 answer that?

21 COMMISSIONER COX: Of course.

22 BRIGADIER GENERAL SHANE: First of all, this is

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Jimmy said, as General Shane said, we need the capability to assemble our equipment and to move that equipment. Oakland provides us on the West Coast with that capability. And it is -- frankly, it was helpful during the Gulf War to have places like Sunny Point and Oakland.

COMMISSIONER CORNELLA: General Sullivan, I understand that Sunny Point was retained because it is the sole ammunition terminal in the Army inventory. U.S. Navy port facilities accommodate the Navy and Marine bulk ammunition requirements. Please explain why a single Service could not accommodate Army, Navy and Marine Corps bulk ammunition shipping requirements. Would that be possible?

GENERAL SULLIVAN: I haven't thought about it much. I think it could. But I thought we shipped -- I need to give you an answer back on that, okay, because I'm the Executive Agent -- the Army's the Executive Agent for lots of ammunition. And I think I need to give you a more precise answer.

I think what I'm shipping -- not me personally -- but I think what the Army is shipping in many cases is ammunition belonging to the other services. I provide the Marines conventional munitions and so forth.

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1 General Shane. The Joint Cross Servicing Group did not  
2 address Hunter-Liggett specifically, okay? The issue comes  
3 from an inquiry which was made by OSD with regards to what  
4 training and testing were we going to divest ourselves of.  
5 And the answer to that is none.

6 We keep all the testing facilities, all the land,  
7 and we turn that over to the National Guard. And what we  
8 divest ourselves of was about 300 people that was the test  
9 battalion that we had there, and we move them to Fort Bliss.

10 COMMISSIONER COX: So you're keeping the base open?

11 BRIGADIER GENERAL SHANE: Well, that's right.  
12 Already it's a National Guard-owned installation. So the  
13 National Guard will assume that. And we just divest  
14 ourselves of the overhead.

15 COMMISSIONER COX: I see.

16 GENERAL SULLIVAN: Commissioner, there are some  
17 topographical aspects of that test range that are important  
18 to us.

19 COMMISSIONER COX: Right.

20 GENERAL SULLIVAN: We're trying to eliminate some  
21 of the costs associated with them, though.

22 COMMISSIONER COX: Thank you. Secretary West or

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So I'd like to get back with you, Commissioner, on that. Because I think what we'll find when we shred the numbers that it is Marine Corps, Navy and Air Force, in some cases, ammunition, other than for the Navy, the munitions which are on the ships. I may be wrong.

CHAIRMAN DIXON: I assume staff is keeping track of these answers when we're being told that answers will be supplied so you can follow up. And we will do that, General Sullivan, thank you. Thank you, Commissioner.

GENERAL SULLIVAN: Gentlemen, I'd just like to back off. Mr. Chairman, I'd like to back off of that, because I think it's more sophisticated than what I said.

COMMISSIONER CORNELLA: Thank you. Mr. Chairman.

CHAIRMAN DIXON: Have you concluded, Commissioner?

COMMISSIONER CORNELLA: Yes, I have.

CHAIRMAN DIXON: Thank you, Commissioner Cornella. Commissioner Cox.

COMMISSIONER COX: Thank you. Just a follow-up on Commissioner Steele's questions mentioned the two letters regarding the Naval Reserve Training Center, Brooks Air Force Base. And I know you all have looked at the BENS study -- the less Executives National Security -- which

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1 whoever, you recommended that Fort Pickett be closed because  
2 it, "focused primarily on reserve component training  
3 support." Yet you decided to leave open Fort A.P. Hill,  
4 which is not far from Pickett, due to the annual training  
5 requirements of the reserve component. What was the  
6 opposite -- why was the opposite logic used on two similar  
7 and very closely located bases?

8 BRIGADIER GENERAL SHANE: Commissioner Cox, General  
9 Shane, let me answer that. When we ran our analysis on that,  
10 what we found was the fact that in A.P. Hill there was a  
11 large density of RC battalions, about 20 or so we looked at.  
12 And many of those that could not be diverted within what we  
13 set as an established standard 250 miles, one way or the  
14 other.

15 At Pickett, what we found was that there was a  
16 training requirement there, but it was not to the degree of  
17 A.P. Hill. And we felt -- and we coordinated this with the  
18 reserve personnel and we felt like we could divert that  
19 training load to other installations throughout the general  
20 area -- Fort Bragg, A.P. Hill, so forth and so on. So that  
21 drove our decision to divest ourselves of Fort Pickett.

22 COMMISSIONER COX: Okay. And then lastly,

## PORTS

1. **Secretary West:** The Army owns and operates three military ports in the US. As this chart shows, Sunny Point, North Carolina was ranked the highest in military value; Bayonne, New Jersey second; and Oakland, California third.

Please explain why you decided to recommend the closure of Military Ocean Terminal Bayonne, but disapproved the closure of Oakland Army Base.

2. **General Sullivan:** Given the emphasis on (and synergy from) interservice operations, what is the Army's requirement for continuing to own and operate military ports? *to be able to operate ammo*

3. **General Sullivan:** Sunny Point was retained because it is the sole ammunition terminal in the Army inventory. U.S. Navy port facilities accommodate USN and USMC bulk ammunition requirements.

Please explain why a single Service could not accommodate Army, Navy, and Marine Corps bulk ammunition shipping requirements.

*- possible, answer back for this - Army is spec report - in many cases Army shipping for other services*

## ECONOMIC IMPACT

1. **General Sullivan:** In its report, the Navy stated that it decided independently to avoid recommending closures in California due to the number of job losses already occurring there.

→ Did the Army establish any independent criteria for assessing economic impact?

If so, did that change the ranking of any Army base?

*W/ sensitive to it; not in info given to SOE  
 Did not want to recommend closure in any base.  
 - It made choices, made - by not General base for too*

*AD*  
 w/ paper to change, ~~cut out~~ - ~~some~~ - if ~~low~~ Oakland - have nothing to ~~do~~ in it; ~~greater~~  
 25.3.11. ~~of~~ ~~port~~ ~~on~~ ~~last~~.  
**Sull**  
 • ~~low~~ ~~cost~~ ~~at~~ ~~Bayonne~~  
 • ~~only~~ ~~14%~~ ~~and~~ ~~cost~~ ~~to~~ ~~US~~ ~~west~~ ~~to~~ ~~US~~ ~~Bayonne~~  
**Shane**  
 - ~~both~~ ~~at~~ ~~both~~  
 - ~~was~~ ~~on~~ ~~USC~~ ~~class~~  
 11-14 days of ~~not~~ ~~to~~ ~~be~~

## PORTS

1. Sunny Point was retained because it is the sole ammunition terminal in the Army inventory. U.S. Navy port facilities accommodate USN and USMC bulk ammunition requirements. Please explain why a single Service could not accommodate Army, Navy and Marine Corps bulk ammunition shipping requirements?

Sunny Point is DoD's sole East Coast containerized bulk ammunition terminal facility. It plans, coordinates and executes the movement of ammunition and other dangerous cargo in support of the Army, Navy, Air Force and the Marine Corps. Its primary mission is to support the theater CINC's force sustainment ammunition requirements during contingencies. Sunny Point possesses the largest net explosive weight capability of any DoD port and is DoD's only port with a fixed-container capability. Sunny Point handled over 90 percent of the ammunition resupply for Desert Storm. (Note: the Navy operates a West Coast bulk terminal at Concord, CA.)

Concerning U.S. Navy port facilities, Sunny Point Ocean Terminal has a unique but complimentary ammunition mission. Unlike Navy facilities, Sunny Point has no storage facilities or magazines for ammunition. In contrast, the primary mission of Navy facilities is supporting the Navy fleet. These facilities, which are much smaller, handle primarily break-bulk ammunition. Container operations at these ports are very slow and relatively inefficient compared to Sunny Point. Moreover, these facilities are constructed and configured to store large quantities of Navy ammunition and to load Navy ships.

**BAYONNE OCEAN TERMINAL, NJ**  
**MAY 2, 1995**

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**COMMISSION BASE VISIT  
BAYONNE OCEAN TERMINAL, NJ  
Tuesday, May 2, 1995**

**COMMISSIONERS ATTENDING:**

**Al Cornella  
S. Lee Kling**

**STAFF ATTENDING:**

**Rick Brown**

**ITINERARY**

**Monday, May 1**

**7:00AM ET:** Rick Brown departs DC National en route Newark, NJ:  
Continental flight 346.

**8:10AM ET:** Rick Brown arrives Newark, NJ from DC National:  
Continental flight 346.  
\*Dollar Rental Car Confirmation #D9017011  
Phone (800) 800-4000

**9:00AM ET:** Rick Brown advances base.

**7:00PM ET:** Commissioners arrive Bayonne Ocean Terminal from  
Stratford Army Engine Plant, CT via rental car:  
\*Driven by Bob Miller  
Al Cornella  
S. Lee Kling

**7:15PM ET:** **Dinner with Commanding Officer-Brigadier General  
Boyd E. King**

**RON:** **Liberty Guest House-Bayonne Ocean Terminal**  
\*Phone (201) 823-7860  
Al Cornella  
S. Lee Kling  
Rick Brown

**Tuesday, May 2**

**9:00AM to 3:00PM ET:** Working breakfast and Bayonne Ocean Terminal Base Visit.

2:30PM ET: S. Lee Kling departs for New York-La Guardia.  
\*Driven by Bayonne Base Personnel.

3:00PM ET: Al Cornella departs en route Ft. Monmouth, NJ via rental car driven by Rick Brown.  
\*Allow for a 1 hour drive time.

3:30PM ET: Al Cornella and Rick Brown arrive Ft. Monmouth for base visit.

4:00PM ET: S. Lee Kling departs New York-La Guardia en route St. Louis: TWA flight 493.

4:15PM ET: Al Cornella and Rick Brown depart Ft. Monmouth for Lakehurst.

5:30PM ET: Commissioner and staff arrive Lakehurst, NJ from Monmouth.  
Al Cornella  
Rick Brown

5:43PM CT: S. Lee Kling arrives St. Louis, MO from New York-La Guardia.

**6:00PM ET:** Al Cornella is picked up by Congressman Saxon and driven to dinner.

**RON:** Lakehurst Guest House.  
\*Phone (809) 323-2266  
Al Cornella Confirmation #24708  
Rick Brown Confirmation #24725

**Wednesday, May 3**

9:00AM ET: Rick Brown departs Newark, NJ en route DC National: Continental flight 305.

10:15AM ET: Rick Brown arrives DC National from Newark, NJ.



# DRAFT

## DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

### SUMMARY SHEET

#### MILITARY OCEAN TERMINAL-BAYONNE

#### INSTALLATION MISSION

Manage movement of DoD cargo throughout the eastern US and Atlantic; manage port operations on the East Coast and at Atlantic locations in support of European, African, Mediterranean, and South American Theaters of Operations.

#### DOD RECOMMENDATION

- Close Bayonne Military Ocean Terminal. Relocate the Military Transportation Management Command (MTMC) Eastern Area Command Headquarters and the traffic management portion of the 1301st Major Port Command to Fort Monmouth, NJ.
- Retain an enclave for the Navy Military Sealift Command, Atlantic, and Navy Resale and Fashion Distribution Center.

#### DOD JUSTIFICATION

- Recommendation is supported by the Army's long range operational assessment.
- Bayonne provides few military capabilities that cannot be accomplished at commercial ports.

#### COST CONSIDERATIONS

- One-Time Cost: \$ 44.1 million
- Net Costs During Implementation: \$ 7.64 million
- Annual Recurring Savings: \$ 10.06 million
- Break-Even Year: 5 years
- Net Present Value Over 20 Years: \$ 90.06 million

#### MANPOWER IMPLICATIONS OF THIS RECOMMENDATION (EXCLUDES CONTRACTORS)

	<u>Military</u>	<u>Civilian</u>	<u>Students</u>
<b>Baseline</b>	<b>165</b>	<b>1,732</b>	<b>0</b>
Reductions	8	185	0
Realignments	92	761	0
Total	100	946	0

# DRAFT

## MANPOWER IMPLICATIONS OF ALL RECOMMENDATIONS AFFECTING THIS INSTALLATION (INCLUDES ON-BASE CONTRACTORS AND STUDENTS)

Out		In		Net Gain (Loss)	
<u>Military</u>	<u>Civilian</u>	<u>Military</u>	<u>Civilian</u>	<u>Military</u>	<u>Civilian</u>
100	1,267	0	0	(100)	(1,267)

### ENVIRONMENTAL CONSIDERATIONS

- 20 acres are wetlands.
- Air quality region is non-attainment for ozone (marginal).
- Installation has identified two Defense Environment Restoration Account eligible sites.
- Of 13 active storage tanks, 2 of 3 failed tests; 8 are scheduled for replacement.

### REPRESENTATION

Senators: Bill Bradley  
Frank R. Lautenberg  
Representative: Robert Menendez  
Governor: Christine Todd Whitman

### ECONOMIC IMPACT

- Potential Employment Loss: 2,105 jobs (1,367 direct and 738 indirect)
- Jersey City PMSA Job Base: 265,405 jobs
- Percentage: 0.8 percent decrease
- Cumulative Economic Impact (1996-2001): 0.8 percent decrease

### MILITARY ISSUES

- USN has expressed interest (at the Base Closure & Realignment Office level) in realigning USN elements to Norfolk (not enclaving at Bayonne). Change of plan will require cross-Service coordination and recomputation of costs.

### COMMUNITY CONCERNS/ISSUES

Community appears split. The mayor of Newark expressed interest in commercial reuse of terminal facilities. Local representatives, on the other hand, ~~are~~ support saving the base (at least publicly).

# DRAFT

## ITEMS OF SPECIAL EMPHASIS

- The primary mission of Bayonne is the shipment of general bulk cargo. It has no capability to ship bulk munitions.
- There are sufficient commercial port facilities on the East and Gulf Coasts to support military power projection requirements with a minimal loss to operational capability.

Rick Brown/Army Team/04/25/95 8:41 AM



# 1995 DoD Recommendations and Justifications

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## Bayonne Military Ocean Terminal, New Jersey

**Recommendation:** Close Bayonne Military Ocean Terminal. Relocate the Military Transportation Management Command (MTMC) Eastern Area Command Headquarters and the traffic management portion of the 1301st Major Port Command to Fort Monmouth, New Jersey. Retain an enclave for the Navy Military Sealift Command, Atlantic, and Navy Resale and Fashion Distribution Center.

**Justification:** This recommendation is supported by the Army's long range operational assessment. The primary mission of Bayonne is the shipment of general bulk cargo. It has no capability to ship bulk munitions. There are sufficient commercial port facilities on the East and Gulf Coasts to support power projection requirements with a minimal loss to operational capability. Bayonne provides the Army with few military capabilities that cannot be accomplished at commercial ports.

**Return on Investment:** The total one-time cost to implement this recommendation is \$44 million. The net of all costs and savings during the implementation period is a cost of \$8 million. Annual recurring savings after implementation are \$10 million with a return on investment expected in five years. The net present value of the costs and savings over 20 years is a savings of \$90 million.

**Impacts:** Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 2,105 jobs (1,367 direct jobs and 738 indirect jobs) over the 1996-to-2001 period in the Jersey City, NJ Primary Metropolitan Statistical Area, which represents 0.8 percent of the area's employment.

The cumulative economic impact of all BRAC 95 recommendations and all prior-round BRAC actions in this area over the 1994-to-2001 period could result in a maximum potential decrease equal to 0.8 percent of employment in the area. There are no known environmental impediments at the closing or receiving installations.



# BRAC 95 ARMY INSTALLATION LIST

## MANEUVER

Fort Bragg, NC  
Fort Campbell, KY  
Fort Carson, CO  
Fort Drum, NY  
Fort Hood, TX  
Fort Lewis, WA  
Fort Richardson, AK  
Fort Riley, KS  
Fort Stewart, GA  
Fort Wainwright, AK  
Schofield Barracks, HI

## MAJOR TRAINING AREAS

Fort A. P. Hill, VA  
Fort Chaffee, AR  
Fort Dix, NJ  
Fort Greely, AK  
Fort Hunter-Liggett, CA  
Fort Indiantown Gap, PA  
Fort Irwin, CA  
Fort McCoy, WI  
Fort Pickett, VA  
Fort Polk, LA

## PROFESSIONAL EDUCATION

Carlisle Barracks, PA  
Fort Leavenworth, KS  
Fort Lesley J. McNair, DC  
West Point, NY

## TRAINING SCHOOLS

Fort Benning, GA  
Fort Bliss, TX  
Fort Eustis/Story, VA  
Fort Gordon, GA  
Fort Huachuca, AZ  
Fort Jackson, SC  
Fort Knox, KY  
Fort Lee, VA  
Fort Leonard Wood, MO  
Fort McClellan, AL  
Fort Rucker, AL  
Fort Sam Houston, TX  
Fort Sill, OK  
Presidio of Monterey, CA

## COMMAND. CONTROL & ADMIN

Charles E. Kelley Support Facility, PA  
Charles Melvin Price Support Center, IL  
Fort Belvoir, VA  
Fort Buchanan, PR  
Fort Gillem, GA  
Fort Hamilton, NY  
Fort McPherson, GA  
Fort Meade, MD  
Fort Monroe, VA  
Fort Myer, VA  
Fort Ritchie, MD  
Fort Shafter, HI  
Fort Totten, NY  
Presidio of San Francisco, CA  
US Army Garrison, Selfridge, MI

## MEDICAL CENTERS

Fitzsimons Army Medical Center, CO  
Tripler Army Medical Center, HI  
Walter Reed Army Medical Center, DC

## COMMODITY

Army Research Laboratory, MD  
Cold Regions Research Laboratories, NH  
Detroit Arsenal, MI  
Fort Detrick, MD  
Fort Monmouth, NJ  
Natick RDEC, MA  
Picatinny Arsenal, NJ  
Redstone Arsenal, AL  
Rock Island Arsenal, IL

## DEPOTS

Anniston Army Depot, AL  
Corpus Christi Army Depot, TX  
Letterkenny Army Depot, PA  
Red River Army Depot, TX  
Tobyhanna Army Depot, PA

## PROVING GROUNDS

Aberdeen Proving Ground, MD  
Dugway Proving Ground, UT  
White Sands Missile Range, NM  
Yuma Proving Ground, AZ

## AMMUNITION STORAGE

Blue Grass Army Depot, KY  
Hawthorne Army Depot, NV  
Pueblo Army Depot, CO  
Savanna Army Depot, IL  
Seneca Army Depot, NY  
Sierra Army Depot, CA  
Tooele Army Depot, UT  
Umatilla Army Depot Activity, OR

## AMMUNITION PRODUCTION

Holston Army Ammunition Plant, TN  
Iowa Army Ammunition Plant, IA  
Lake City Army Ammunition Plant, MO  
Lone Star Army Ammunition Plant, TX  
McAlester Army Ammunition Plant, OK  
Milan Army Ammunition Plant, TN  
Pine Bluff Arsenal, AR  
Radford Army Ammunition Plant, VA

## INDUSTRIAL FACILITIES

Detroit Army Tank Plant, MI  
Lima Army Tank Plant, OH  
Stratford Army Engine Plant, CT  
Watervliet Arsenal, NY

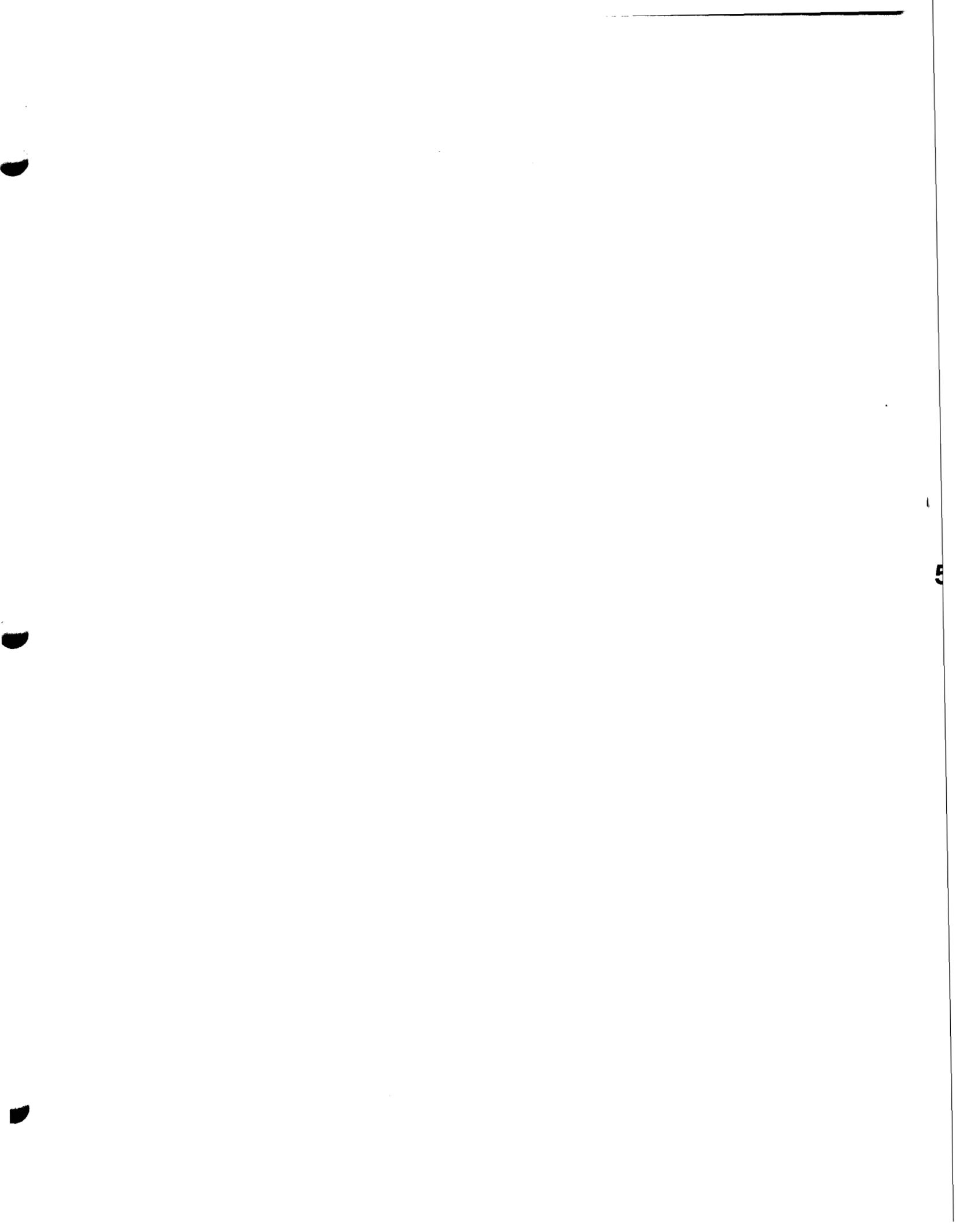
## PORTS

Bayonne Military Ocean Terminal, NJ  
Oakland Army Base, CA  
Sunny Point Military Ocean Terminal, NC

## LEASES

Army Materiel Command, VA  
Army Research Office, NC  
Army Personnel Center, MO  
Army Space Command, CO  
Aviation-Troop Support Command, MO  
Concepts Analysis Agency, MD  
Information Systems Command, VA  
JAG Agencies, VA  
JAG School, Charlottesville, VA  
Military Traffic Management Cmd, VA  
National Ground Intelligence Center, VA  
Operational T&E Command, VA  
Personnel Command, VA  
HQ, Space & Strategic Defense Cmd, VA  
Space & Strategic Defense Cmd, AL

*Defense Base Closure and Realignment Commission*



# INSTALLATION REVIEW

## BAYONNE MILITARY OCEAN TERMINAL, NEW JERSEY

### 1. BACKGROUND

**Location:** The 1301st Major Port Command (MPC), formerly, the Military Ocean Terminal, Bayonne (MOTBY), is located on a 678.8 acre, man-made peninsula, in Hudson County, Bayonne, New Jersey. The primary area of economic impact for the installation is Newark, NJ.

**History:** Commissioned as the U.S. Naval Supply Depot on 30 June 1942, 1301st MPC traces its roots back to 1937. In that year the City of Bayonne sank approximately 25,000 piles to provide the bedrock of a retaining wall into which 8 million cubic feet of mud was dredged and hydraulically placed for landfill. Title to the property passed from the city of Bayonne to the U.S. government in February 1941. In September 1959, the Depot was redesignated as the Naval Supply Center. On 1 October 1965, MOTBY became operational at its present location, collocated with the Naval Supply Center, and by early 1967, had assumed the cargo operations functions formerly handled at the Brooklyn (New York) Army Terminal. On 1 July 1967, the installation was transferred from the Navy to the Army under the control of the then Military Traffic Management and Terminal Services (MTMTS). In a phased move, completed in 1975, Eastern Area HQs moved to MOTBY from its Brooklyn Army Terminal location. Presently, the terminal has been redesignated as the 1301st MPC.

**Current Mission:** The 1301st MPC, Bayonne, is the only Army-owned, secure water terminal facility in support of the European, African, Mediterranean, and South America Theaters of Operation. It provides support for the Atlantic and Southern Theater Commanders, as well. It also provides secure government owned and operated water terminal facilities for the rapid projection of power into the theaters of operations around the world during conflict or fast-breaking contingencies.

### 2. ENVIRONMENTAL

The MOTBY consists of 678.8 acres, of which 20 acres are wetlands.

Potable water is acquired from the City of Bayonne as needed, with a daily usage of 0.45 million gallons per day (MGD). The wastewater plant design capacity of 0.35 MGD, with an average daily usage of 0.094 MGD, and a life expectancy of 15 years. Solid waste disposal is by contract with a daily quantity of 35 tons/day.

The air quality region is non-attainment for ozone (marginal). The installation has identified two Defense Environmental Restoration Account (DERA) eligible sites. All 114 Polychlorinated



2 MAY 95

# WINDSHIELD TOUR

■ 1025 - 1040 RAIL/DREDGING BRIEF

■ 1040 - 1055 NATIONAL ARCHIVES

■ 1055 - 1110 1301ST PORT TOUR

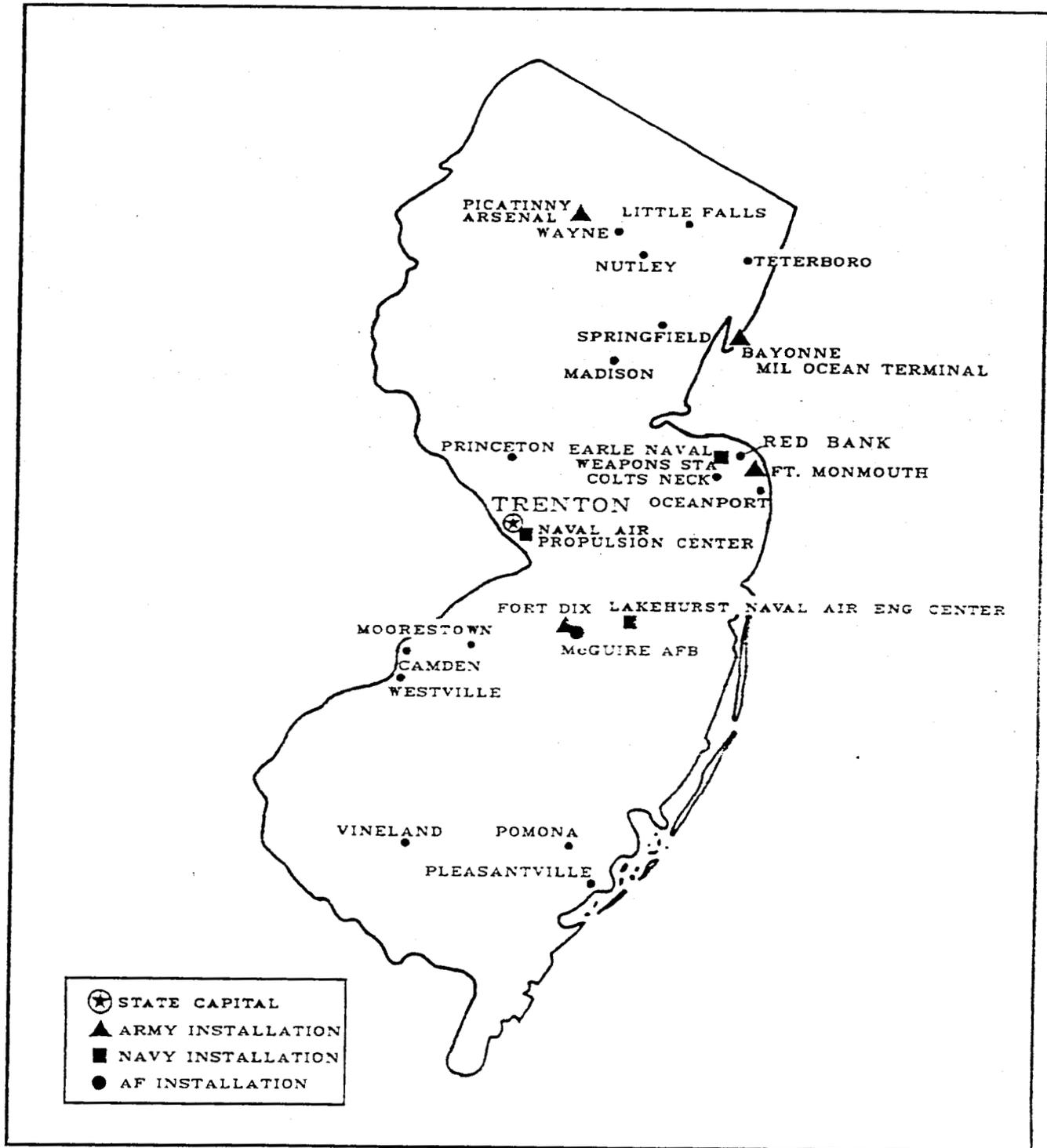
■ 1110 - 1125 MSC & BLDG 42

■ 1125 - 1130 RETURN TO TOC



# MAP NO. 31

## NEW JERSEY



Prepared By: Washington Headquarters Services  
Directorate for Information  
Operations and Reports

# NEW JERSEY

FISCAL YEAR 1994

(DOLLARS IN THOUSANDS)

Personnel/Expenditures	Total	Army	Navy & Marine Corps	Air Force	Other Defense Activities
I. Personnel - Total	63,622	35,793	12,184	13,879	1,766
Active Duty Military	9,052	3,122	1,146	4,784	0
Civilian	22,022	12,944	5,386	1,926	1,766
Reserve & National Guard	32,548	19,727	5,652	7,169	0
II. Expenditures - Total	\$4,556,272	\$1,608,510	\$1,806,410	\$752,137	\$391,215
A. Payroll Outlays - Total	1,523,888	761,226	402,960	290,233	69,469
Active Duty Military Pay	314,199	99,312	96,239	118,648	0
Civilian Pay	796,195	452,239	215,995	60,492	69,469
Reserve & National Guard Pay	104,159	62,325	5,715	36,119	0
Retired Military Pay	307,335	147,350	85,011	74,974	0
B. Prime Contracts Over \$25,000 Total	3,034,384	847,284	1,403,450	461,904	321,746
Supply and Equipment Contracts	982,260	170,506	367,511	144,236	300,007
RDT&E Contracts	509,957	78,497	165,270	256,527	9,663
Service Contracts	1,362,226	423,419	866,457	60,274	12,076
Construction Contracts	62,146	57,067	4,212	867	0
Civil Function Contracts	117,795	117,795	0	0	0

Major Locations of Expenditures	Expenditures			Major Locations of Personnel	Military and Civilian Personnel		
	Total	Payroll Outlays	Prime Contracts		Total	Active Duty Military	Civilian
Moorestown	\$639,520	\$8,966	\$630,554	Fort Monmouth	8,218	1,711	6,507
Oceanport	444,994	281,213	163,671	McGuire AFB	5,999	4,297	1,702
Madison	300,728	310	300,418	Picatinny Arsenal	4,226	133	4,093
McGuire AFB	241,259	186,814	52,445	Bayonne	3,176	154	3,022
Wayne	222,836	0	222,836	Lakehurst	2,399	375	2,024
Picatinny Arsenal	195,905	139,111	56,794	Fort Dix	2,076	1,110	966
Princeton	169,538	2,310	167,228	Colts Neck	1,124	398	726
Colts Neck	103,527	101,459	22,068	Trenton	561	23	538
Lakehurst	103,162	103,270	19,892	Pleasantville	271	0	271
Bayonne	111,842	109,312	2,530	Red Bank	245	25	220

Prime Contracts Over \$25,000 (Prior Three Years)	Total	Army	Navy & Marine Corps	Air Force	Other Defense Activities
Fiscal Year 1993	\$2,600,831	\$685,001	\$1,131,615	\$422,814	\$361,401
Fiscal Year 1992	3,319,776	871,684	1,581,746	521,513	343,833
Fiscal Year 1991	3,492,862	730,151	1,695,181	549,185	518,345

Top Five Contractors Receiving the Largest Dollar Volume of Prime Contract Awards in this State	Total Amount	Major Area of Work	
		FSC or Service Code Description	Amount
1. GENERAL ELECTRIC COMPANY	\$418,468	Engineering Technical Services	\$146,919
2. MARTIN MARIETTA CORPORATION	392,248	Miscellaneous Weapons	157,787
3. MAERSK INC	180,582	Marine Charter For Things	178,422
4. GENERAL DYNAMICS CORPORATION	122,980	Marine Charter For Things	121,949
5. ASTRONAUTICS CORP OF AMERICA	119,542	RDT&E/Electronics & Communication Eq-Op Sys	86,335
Total of Above	\$1,233,820	( 40.7% of total awards over \$25,000 )	

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 Operations and Reports



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# CLOSURE HISTORY - INSTALLATIONS IN NEW JERSEY

25-Apr-95

SVC	INSTALLATION NAME	ACTION YEAR	ACTION SOURCE	ACTION STATUS	ACTION SUMMARY	ACTION DETAIL
A	FORT DIX	88/90/91	DEFBRAC/PR/DBCRC	COMPLETE	PART CLOSE	<p>1988 DEFBRAC:                      Realign entry level training (basic and advanced individual training) functions to Fort Knox, KY; Fort Leonard Wood, MO; Fort Jackson, SC; and Fort Lee, VA; completed FY 93</p> <p>Realign to semiactive status (Changed by 1991 Defense Base Closure Commission)</p> <p>1990 PRESS:                      Downsize the 50th Armored Division; changed to inactivation through consolidation with the 42nd Infantry Division, Troy, NY; scheduled FY _____</p> <p>1991 DBCRC:                      Realign to support the Reserve Component force structure through retention of an Active Component garrison and essential facilities, ranges, and training areas to support Reserve and Active Component training; completed FY 93</p> <p>Defense Medical Facilities Office determine the medical facilities requirement to support Fort Dix and McGuire AFB and ensure implementation of the most effective solution; completed FY 92 (Operation of hospital transferred to the Air Force)</p>

## CLOSURE HISTORY - INSTALLATIONS IN NEW JERSEY

25-Apr-95

SVC	INSTALLATION NAME	ACTION YEAR	ACTION SOURCE	ACTION STATUS	ACTION SUMMARY	ACTION DETAIL
	FORT MONMOUTH	88/91/93	DEFBRAC/DBCRC	ONGOING	REALGNDN	<p>1988 DEFBRAC: Realign Information Systems Command activities to Fort Devens, MA (Changed by 1991 Defense Base Closure Commission)</p> <p>1991 DBCRC: Retain Information Systems Command activities (Change to 1988 SECDEF Commission recommendation)</p> <p>Realign Electronic Technology Device Laboratory to Adelphi Laboratory Center, MD; scheduled FY 95</p> <p>1993 DBCRC: Realign Communications Electronics Command headquarters out of leased space and into space at Fort Monmouth vacated by the 513th Military Intelligence Brigade and the Chaplains School, or other suitable space; scheduled FY 94-97</p> <p>Realign Chaplain School to Fort Jackson, SC; scheduled FY 96</p> <p>Consolidate activities to maximize utilization of main post Fort Monmouth and dispose of excess facilities and real property at Evans and Charles Woods subposts, as well as main post Fort Monmouth; scheduled FY 97</p> <p>Intelligence and Electronic Warfare Directorate, Program Executive Officer for Intelligence and Electronic Warfare, and elements of the Intelligence Material Management Center realigned from Vint Hill Farms, VA; scheduled FY 96-97</p>

MILITARY OCEAN TERMINAL-BAYONNE

# CLOSURE HISTORY - INSTALLATIONS IN NEW JERSEY

25-Apr-95

SVC	INSTALLATION NAME	ACTION YEAR	ACTION SOURCE	ACTION STATUS	ACTION SUMMARY	ACTION DETAIL
	PICATINNY ARSENAL	88/91	DEFBRAC/DBCRC	COMPLETE	REALIGNUP	1988 DEFBRAC: Metal and metal-related research functions realigned from Army Materials Technology Laboratory, Watertown, MA (Changed to Aberdeen Proving Ground, MD by 1991 Defense Base Closure Commission)
AF	ATLANTIC CITY MAP AGS					1991 DBCRC: Fuze development and production mission (armament related) realigned from Adelphi Laboratory Center, MD; completed FY 94
	MCGUIRE AFB	93	DBCRC	ONGOING	REALIGNUP	1993 DBCRC: Establish as East Coast Mobility Base. Active and Reserve Force units remain. Move the 19 KC-10s from Barksdale AFB, LA to McGuire. Also move the requisite number of KC-135 to McGuire to establish the east coast mobility base. Net personnel move to McGuire is 1460m Mil and 231 Civ. NOTE: DoD recommended major realignment of McGuire to reserve base status and establishment of Plattsburgh AFB, NY as East Coast Mobility Base.
N	NAVAL AIR ENG CTR LAKEHURST	91	DBCRC	ONGOING	REALIGNDN	1991 DBCRC: Recommended realignment for Aircraft Division, Naval Air Warfare Center.

# CLOSURE HISTORY - INSTALLATIONS IN NEW JERSEY

25-Apr-95

SVC	INSTALLATION NAME	ACTION YEAR	ACTION SOURCE	ACTION STATUS	ACTION SUMMARY	ACTION DETAIL
	NAVAL AIR WARFARE CENTER	91/93	DBCRC	ONGOING	CLOSE	<p>1991 DBCRC: Recommended realignment as part of the Naval Air Warfare Center, Aircraft Division.</p> <p>1993 DBCRC: Directed the closure of the aircraft division of the Naval Air Warfare Center and relocation of appropriate functions to the Arnold Engineering Development Center, Tullahoma, TN and the Naval Air Warfare Center, Patuxent River, MD.</p>
	NAVAL WEAPONS STA, EARLE					
	NRC ATLANTIC CITY	93	DBCRC	ONGOING	CLOSE	<p>1993 DBCRC: Recommended closure of NRC Atlantic City, NJ because its capacity is in excess of projected requirements.</p>
	NRC PERTH AMBOY	93	DBCRC	ONGOING	CLOSE	<p>1993 DBCRC: Recommended closure of NRC Perth Amboy, NJ because its capacity is in excess of projected requirements.</p>



MUNICIPAL COUNCIL OF THE CITY OF BAYONNE

RESOLUTION No. 95-04-12- 029

WHEREAS, the Pentagon is recommending the closure of the Bayonne Military Ocean Terminal; and

WHEREAS, the closure of the terminal is projected to cost one hundred military and over twelve hundred civilian jobs and indirectly almost seven hundred fifty additional jobs; and

WHEREAS, a great number of these employees are residents of the City of Bayonne and, as such, this closure has a direct and tangible impact upon the citizenry of the City of Bayonne in addition to the significant disruption of the City of Bayonne's economic well-being; and

WHEREAS, the Municipal Council of the City of Bayonne emphatically opposes this proposed closure in light of the pejorative impact that the closure will have upon both the citizenry and finances of the City of Bayonne; and

WHEREAS, the Municipal Council of the City of Bayonne joins in support of those who have already voiced their objections to this proposed closure; now, therefore, be it

RESOLVED, That the Municipal Council of the City of Bayonne publicly implores the Base Closure and Realignment Commission to remove the Bayonne Military Ocean Terminal from the list of base closings; and be it further

RESOLVED, That duly authenticated copies of this resolution be transmitted to the Speaker of the General Assembly of the State of New Jersey, Governor Christine Todd Whitman, the Base Closure and Realignment Commission, the President of the United States, the Vice President of the United States, the Speaker of the House of Representatives and every member of Congress elected from this State.

JFC/emg

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R-14



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# Bright Side To Base Loss?

## Bayonne Mayor Sees Boon

By CLIFFORD J. LEVY

BAYONNE, N.J. — Soon after the Pentagon announced that it wanted to shut its marine terminal here, Mayor Leonard P. Kiczek was walking through the 437-acre site on the kind of tour that is customary for politicians who are trying to fend off military base closings. Such visits typically go like this: Attack the bigwigs in Washington. Bemoan the loss of jobs. Plead for the base's survival.

But Mr. Kiczek said none of that. He did not appear upset that the Army might pull out of the installation, which, with 2,445 workers, is the largest employer in Bayonne. As he roamed past docks that have sent tanks, trucks and other cargo to dozens of battle zones since World War II, he sounded more like a real estate agent than a bitter municipal official.

"Look at that!" he said as he neared New York Harbor, pointing to the Manhattan skyline. "It's gorgeous!"

In the days since the decision to close the terminal was made public on Feb. 28 as part of the latest round of military base cuts, Mr. Kiczek has taken on a most unusual role in the political theater that is often played out after these sentences are handed down: Let others crusade to save the base. The Mayor has his own ideas.

Mr. Kiczek (pronounced kih-CHECK) maintains that the base could provide more of an economic boost to this working-class city in Hudson County if it were closed and its land, potentially lucrative waterfront property that juts into New York Harbor, was turned over to commercial or residential interests.

He said that selling the base, which occupies 20 percent of Bayonne's land, could sharply increase city's revenue from property taxes and supply just as many jobs, if not more. The Government, the base's current owner, does not pay taxes.

The Mayor also contended that efforts to save the base are probably futile anyway.

His position has infuriated some workers at the base, as well as other politicians in New Jersey, who say he is sabotaging their attempts to rescue it. Some of these officials have begun a whispering campaign against him, questioning whether he or his allies have anything to gain if the base, the Military Ocean Terminal, is sold. Mr. Kiczek said he was acting only in the interests of his city of 61,444 people.

Defense experts say that rarely has a local official voiced such maverick views since the Pentagon began shutting bases in the 1980's. That Mr. Kiczek feels comfortable in expressing them in the often-vitriolic debate over base closings may reflect not only the base's valuable location, but also an evolu-

tion in thinking about this issue in base communities around the country, they say.

Mr. Kiczek, 45, a first-term Democrat, emphasized that he was not happy that hundreds of Hudson County residents who work at the base may lose their jobs, and he said he would try to insure that both the Federal and local governments would help them find other jobs.

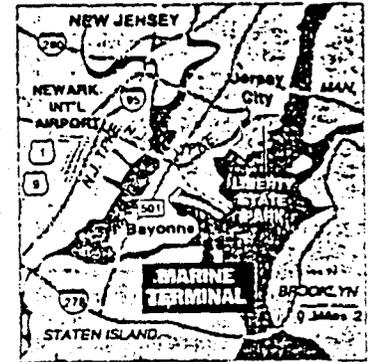
"Those who cried and tried to stop closings in the past by spending all their energies to fight instead of looking at the alternatives wound up with ghost towns," Mr. Kiczek said. "The whole base's operations have been whittling away for years. They could have easily just slipped away one day and we would have been far behind in trying to capture this asset."

He said he was not hindering a drive by officials like Representative Robert Menendez, a Democrat who represents Bayonne, to save the base, but he also noted that such efforts seldom succeed. Under the rules for base closings, which are intended to insulate the process from politics, the Defense Department makes a recommendation to a commission set up by Congress.

The panel then conducts hearings on those choices before settling on a final list of closings. The President and Congress must accept or reject the entire list. In the first two rounds of closings under this system, in 1991 and 1993, about 85 percent of the bases that the Defense Department asked to shut were endorsed by the commission, officials said.

In the current round, the commission has until July 1 to forward its final list to President Clinton, who then must agree to it and bring it before Congress.

Though few local leaders elsewhere share Mr. Kiczek's views, it appears that in this round of cuts more are beginning to perceive that there is life after base closings.



The New York Times

though they may be unwilling to say so because they fear paying a political price.

"There are more communities thinking long term, as well as fighting the short-term battles, than in the first two rounds," said Carol A. Lessure, an expert on base closings at the Defense Budget Project, a research organization in Washington. "Some of them are seeing that there might be some long-term benefits to having a base closure."

But officials like Mr. Menendez said it was foolish to give up on the Bayonne base, which pumps tens of millions of dollars into the economy of New Jersey every year. Mr. Menendez pointed out that if the base is shut, it might be years before it could be sold, and years after that before it could begin generating significant property taxes.

The hardship for those who are thrown out of work, he said, will be immediate. Of the 171 military and 2,274 civilian employees at the base, many would move south to Fort Monmouth in Monmouth County under the Pentagon's plans. The future

BAYONNE...

Pg. 8

### SARIN...

From Pg. 6

phosphate chemical family. Organophosphates increase the activity of a naturally occurring chemical in the brain, called acetylcholine, that allows nerve cells to communicate and tell muscle cells when to contract.

Normally, after it sends its message, acetylcholine is neutralized by an enzyme called acetylcholinesterase. Sarin blocks acetylcholinesterase from doing its job, causing acetylcholine to build up and nerves and muscles to be rapidly overstimulated. Muscles may begin to twitch, the nose to run and vision to blur.

An injection of the antidote atropine can reverse the effects of sarin, while mouth-to-mouth resuscitation can keep lungs pumping until the

sarin wears off. Otherwise, victims may die from respiratory failure.

"It blocks the synapses from doing what they're normally supposed to do. You basically shut down," said Craig Williams of the Chemical Weapons Working Group, a citizens group monitoring the planned destruction of sarin stockpiles at five US sites, from Kentucky to Oregon.

More than 150 nations, including the United States, have signed a treaty renouncing the use or manufacture of chemical weapons, but only this country and Russia have admitted that they have the weapons and promised to destroy them. Security specialists say that several nations, including North Korea, Syria and Libya, possess large stockpiles. Iraq may have used sarin on a small scale during the Gulf War but United Nations officials believe the weapons have since been destroyed.

No group has claimed responsibility for the Tokyo subway attack, but chemical weapons specialists said it would be hard for the attackers to import sarin from other countries. The international community has cracked down on sales of equipment and chemicals used to produce sarin and other nerve agents - two engineers and a chemist at a German firm were sentenced to jail in 1991 for exporting nerve gas equipment to Libya.

However, Matthew Meselson, a professor of molecular and cellular biology at Harvard University, said the attackers could have acquired the compounds for sarin in small quantities without detection from a chemical supplier.

"I don't think very much was used" in the Tokyo attacks, said Meselson, who advises the US government on chemical warfare defense. "If any large amount had been released in a crowded subway, the results would have been far larger."

With access to the ingredients Jones of the Rand Corporation said anyone with a graduate degree in chemistry could have made the sarin used in the attack. "I have the manufacturing process here in my office. It's been published," he said.

Elie Krakowski, international relations specialist at Boston University, said he doubted some terrorist carried out the attack. "It looks like something that was premeditated, well coordinated, planned and has a political purpose," he said.

# Shipyard takes first steps into global market: ...Frigates

By CHRISTOPHER DINSMORE  
STAFF WRITER

Newport News Shipbuilding may hear soon whether it's won a big contract to build between four and eight fast frigates for the United Arab Emirates.

The contract from the tiny, oil-rich Persian Gulf state could be worth up to \$1 billion and could save thousands of jobs at the shipyard, which plans to cut employment to 15,000 by the end of 1996 from 19,500 today.

It's beginning to look like Newport News Shipbuilding might have a leg up on the competition.

First it won a contract in November to build a shipyard in the UAE that would repair the frigates.

Now comes word that Defense Secretary William Perry is heading to the Persian Gulf for six days starting Monday to visit U.S. allies in the region. During the trip he plans to drop in at the International Defense Exhibition in Abu Dhabi, capital of the UAE.

Defense Daily, a respected trade paper, said Perry's stop at the arms show may reflect the Defense Department's activist weapons sales policy.

But a senior defense official cited by Defense Daily said that promoting arms exports was incidental to Perry's visit. The official said he doesn't expect new arms sales to stem from the visit.

Newport News Shipbuilding is circumspect. We don't have any word on when the contract is going to be announced," said shipyard spokesman Tom Olds.

One industry analyst said he heard a decision was expected in the spring.

Newport News Shipbuilding has been marketing the fast-frigate design for a couple of years. The small warship, capable of speeds in excess of 32 knots, would be equipped with a 5-inch cannon, a variety of missiles and torpedoes, and a helicopter. Industry analysts estimate the frigates will sell for \$125 million a copy.

The UAE wants to buy four of the frigates, with an option for four more. Newport News is the only U.S. yard of five worldwide left in the bidding.

A \$1 billion sale would be an important step toward reducing the shipyard's dependence on the Navy for

work. Its backlog of mostly Navy aircraft carrier and submarine building is a little less than \$ billion.

The shipyard is counting on international military sales to make up nearly 20 percent of its annual sales by 1999.

The UAE might use the contract as a way of thanking the United States for its leadership in the Persian Gulf War. It's also looking to buy fighter jets Lockheed's F-16 and McDonnell Douglas' F-15 are in the running.

There has been talk of leasing some decommissioned Navy frigates and destroyers to the UAE. That also could have something to do with Perry's visit.

Arming America's allies in the Gulf region serves U.S. geopolitical goals of containing Iran and Iraq. The UAE, in particular, is vital because of its location adjacent to the Straits of Hormuz, through which so much of the world's oil supplies flow aboard supertankers.

Other U.S. allies in the Middle East have begun to express interest in buying fast frigates too.

Newport News will submit a bid May 2 to build frigates for Kuwait, according to the employee newspaper Yardline. Turkey has begun exploring the purchase of the Saudi Arabia may want to

FT. WORTH STAR-TELEGRAM  
March 18, 1995 Pg. 8

## Birds limit fort drills, Army says

The Associated Press

WASHINGTON — Amid tanks, cannon, machine guns and hardened infantry, the red-cockaded woodpecker calls the shots at Fort Bragg, N.C.

That's upset some Republican senators, and they only got huffier yesterday at a hearing on the endangered bird.

Fort Bragg, home of the 82nd Airborne Division and other elite Army units, is also home to one of the largest concentrations of the rare red-cockaded woodpecker. The bird has been on the endangered species list since 1973 with a population less than 10,000.

When environmental groups threatened to sue in 1990 under the Endangered Species Act, the Army restricted its training. Instead of sending tank brigades blasting through the woods, units must steer clear of 430 red-cockaded woodpecker sites speckled across the 150,000-acre fort.

The issue at yesterday's hearing was whether a bird in the tree is worth a tank in the bush.

"This is silly," said Sen. Jesse Helms, R-N.C., who wants Fort Bragg exempted from the Endangered Species Act. His solution: "Let's get you an extra appropriation for some sunflower

Retired Gen. Carl Stiner, who headed U.S. Special Operations Forces in the Persian Gulf War and commanded the 18th Airborne Corps at Fort Bragg from 1988 to 1990, said it is "unconscionable" to send troops out into the field without fully training them.

Stiner told the Senate Environment and Public Works Committee that the woodpecker restrictions curtail tank gunnery and helicopter gunship practice, night maneuvers and antiaircraft drills. He said readiness of the Army units at Fort Bragg has been on a steady decline since 1990.

Maj. Gen. Richard ... who holds Stiner's former position at Fort Bragg, said the woodpecker protection policy has created "bad habits." In war games, for example, commanders can't use the map of woodpecker sites as clues in determining where opposing might

WALL STREET JOURNAL  
March 21, 1995

## Report Says U.S. Leads In 'Critical Technology'

By WALL STREET JOURNAL STAFF WRITER  
WASHINGTON—A White House report said the U.S. is ahead of or on a par with Japan and Germany in nearly every major category of so-called critical technologies.

The report defines technologies as "critical" if they further U.S. national security or economic prosperity.

The U.S. had its clearest lead in computing and software. Europe was closest to the U.S. in energy technology, and Japan

BAYONNE...  
From Pg. 7

is unclear for hundreds of others. The most threatened are 267 civilian workers in the Army Garrison, which handles support services at the base, officials said.

"We need the Mayor to send a clear, strong and unambiguous message that the base needs to be kept open," Mr. Menendez said. "If we don't succeed, we can then join efforts to economically revitalize the base."

Workers on the base also were critical. Chief John C. Erichsen, head of the 30-member fire department in the Army Garrison, said many of the firefighters believe that Mr. Kiczek does not understand how hard it would be to convert the base to civilian use. "If he thinks he can just sell the terminal to a private company, he doesn't know what goes on here," Chief Erichsen said.

Mr. Menendez said he was trying to convince the base commission that the Pentagon's proposal to move its operations to Bayonne to private terminals on New York Harbor was not feasible. For example, the private terminals may not have

the capacity for extra cargo, particularly during wartime, he said.

But Brig. Gen. Boyd E. King, the base commander, said the Army used private terminals up and down the East Coast to transport its cargo, and rarely ran into difficulties. And he said the Army already shipped large amounts of cargo through private terminals on New York Harbor.

Mr. Kiczek said he had already received inquiries from companies that would like to operate the dormant drydock on the base, which is used to repair large ships. The Coast Guard has expressed interest in a small part of the base, and the Navy is considering whether to keep its 500 or so workers there even if the Army, which runs the base, leaves.

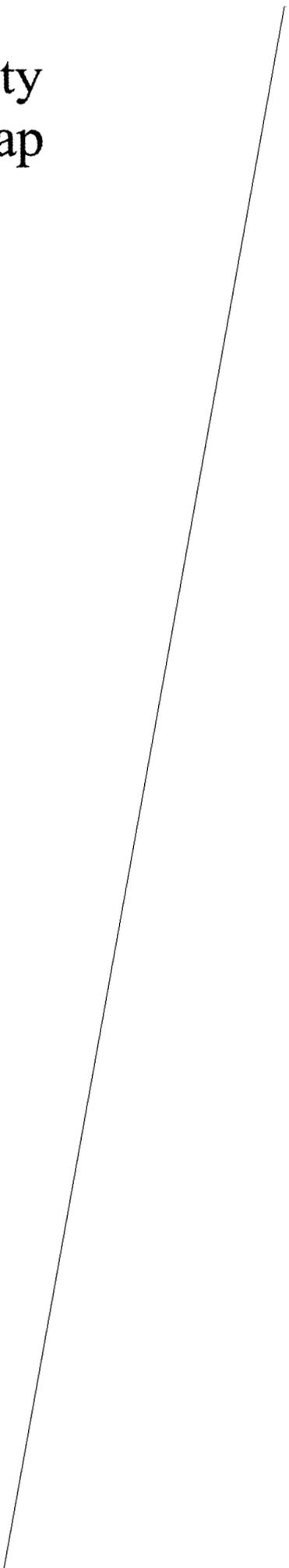
Mr. Kiczek, who in the 1960's delivered fast-food chicken to soldiers on the base, said he was sorry that so many lives might be disrupted by the Pentagon's move. But he said he was determined to learn from the lessons of other cities that had faced these closings.

"You have to just step back and look at what happened throughout the entire country," he said. "Those communities that have taken the bull by the horns, they wound up with more jobs than they began with."

LEAD...Pg. 9



This page is a map of the Port Authority  
of New York and New Jersey. The map  
is too large to be scanned in to view  
electronically.



MFR: Source via Port of NY-NJ July 1991

USAR units deployed to Bayonne NJ  
to support IS depl./redep.

1176th US Army Transportation Terminal -  
Baltimore Md, USAR unit whose  
mission is to operate military ports

1302d US Army Port Security Det, Orangeburg NY  
USAR unit specializing in port security.

# Document Separator

JUN 20 '95 04:34AM

OAKLAND  
**- FINAL COBRA -**

Department : ARMY  
 Option Package : PO2-2b  
 Scenario File : C:\COBRA\PO2-2B.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SPF

Starting Year : 1996  
 Final Year : 1998  
 ROI Year : 2000 (2 Years)

NPV in 2015(\$K): -176,505  
 1-Time Cost(\$K): 36,497

Net Costs (\$K)	Constant Dollars		1998	1999	2000	2001	Total	Beyond
	1996	1997						
MilCon	1,238	13,001	0	0	0	0	14,239	0
Person	0	-2,657	-4,588	-5,761	-5,761	-5,761	-24,528	-5,761
Overhd	899	182	1,903	-10,613	-10,613	-10,613	-28,853	-10,613
Moving	0	979	11,996	0	0	0	12,975	0
Missio	0	0	426	426	426	426	1,704	426
Other	0	259	1,283	0	0	0	1,542	0
TOTAL	2,138	11,765	11,019	-15,947	-15,947	-15,947	-22,920	-15,947
	1996	1997	1998	1999	2000	2001	Total	
POSITIONS ELIMINATED								
Off	0	6	0	0	0	0	0	6
Enl	0	9	0	0	0	0	0	9
Civ	0	113	0	0	0	0	0	113
TOT	0	128	0	0	0	0	0	128
POSITIONS REALIGNED								
Off	0	0	0	21	0	0	0	21
Enl	0	0	0	16	0	0	0	16
Stu	0	0	0	0	560	0	0	560
Civ	0	0	0	0	597	0	0	597
TOT	0	0	0	37	560	0	0	597

Summary:  
 CLOSE OAKLAND ARMY BASE. TRANSFER MILITARY TRAFFIC MANAGEMENT COMMAND  
 WESTERN AREA HEADQUARTERS AND THE TRAFFIC MANAGEMENT/DOCUMENTATION SUPPORT  
 PORTION OF 1302ND MPC TO LOCATION TO BE DETERMINED. ENCLAVE RESERVE UNITS  
 CURRENTLY LOCATED ON OAKLAND ARMY BASE.  
 WINTER 1994 ASIP PERSONNEL ADJUSTMENTS APPLIED.

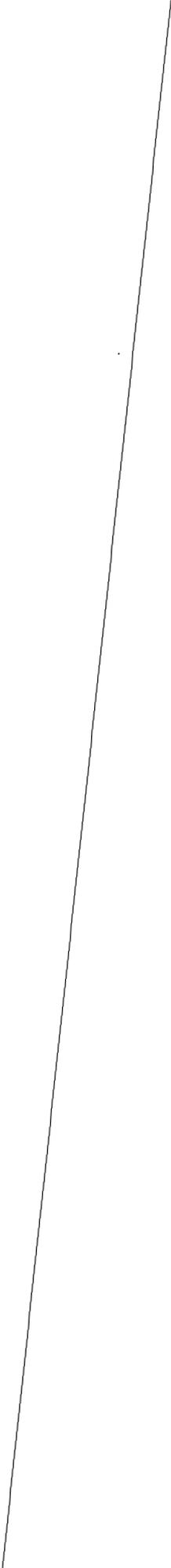
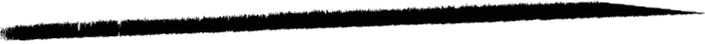
6  
 9  
 113  
 128  
 21  
 16  
 0  
 560  
 597  
 37  
 560  
 72 + 67 = 139

COBRA REALIGNMENT SUMMARY (COBRA v5.08) - Page 2/2  
 Data As Of 13:57 06/19/1995, Report Created 14:15 06/19/1995

Department : ARMY  
 Option Package : PO2-2b  
 Scenario File : C:\COBRA\PO2-2B.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

Costs (\$K)	Constant Dollars		1998	1999	2000	2001	Total	Beyond
	1996	1997						
MilCon	1,238	13,001	0	0	0	0	14,239	0
Person	0	353	1,391	219	219	219	2,401	219
Overhd	899	1,394	5,059	1,197	1,197	1,197	10,944	1,197
Moving	0	979	12,055	0	0	0	13,035	0
Missio	0	0	426	426	426	426	1,704	426
Other	0	259	1,283	0	0	0	1,542	0
TOTAL	2,138	15,987	20,214	1,842	1,842	1,842	43,866	1,842

Savings (\$K)	Constant Dollars		1998	1999	2000	2001	Total	Beyond
	1996	1997						
MilCon	0	0	0	0	0	0	0	0
Person	0	3,010	5,980	5,980	5,980	5,980	26,929	5,980
Overhd	0	1,212	3,156	11,810	11,810	11,810	39,797	11,810
Moving	0	0	59	0	0	0	59	0
Missio	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0
TOTAL	0	4,222	9,195	17,790	17,790	17,790	66,786	17,790



# Document Separator

OAKLAND ARMY BASE

Department : ARMY  
 Option Package : PO2-2b  
 Scenario File : C:\COBRA95\ARMY\DBCRC\PO2-2B.CBR  
 Std Fctrs File : C:\COBRA95\ARMY\SF7DEC.SFF

Starting Year : 1996  
 Final Year : 1998  
 ROI Year : 2000 (2 Years)

NPV in 2015(\$K): -176,505  
 1-Time Cost(\$K): 36,497

Net Costs (\$K)	Constant Dollars		1998	1999	2000	2001	Total	Beyond
	1996	1997						
MilCon	1,238	13,001	-4,588	-5,761	-10,613	-10,613	14,239	0
Person	0	-2,657	1,903	-10,613	-5,761	-5,761	-24,528	-5,761
Overhd	899	182	11,996	426	426	426	-28,853	-10,613
Moving	0	979	426	0	0	0	12,975	0
Missio	0	0	1,283	0	0	0	1,704	426
Other	0	259	0	0	0	0	1,542	0
<b>TOTAL</b>	<b>2,138</b>	<b>11,765</b>	<b>11,019</b>	<b>-15,947</b>	<b>-15,947</b>	<b>-15,947</b>	<b>-22,920</b>	<b>-15,947</b>

POSITIONS ELIMINATED	1997		1998	1999	2000	2001	Total
	1996	1997					
Off	0	6	0	0	0	0	6
Enl	0	9	0	0	0	0	9
Civ	0	113	0	0	0	0	113
TOT	0	128	0	0	0	0	128

POSITIONS REALIGNED	1997		1998	1999	2000	2001	Total
	1996	1997					
Off	0	0	21	0	0	0	21
Enl	0	0	16	0	0	0	16
Stu	0	0	0	0	0	0	0
Civ	0	0	560	0	0	0	560
TOT	0	0	597	0	0	0	597

Summary:  
 -----  
 CLOSE OAKLAND ARMY BASE. TRANSFER MILITARY TRAFFIC MANAGEMENT COMMAND  
 WESTERN AREA HEADQUARTERS AND THE TRAFFIC MANAGEMENT/DOCUMENTATION SUPPORT  
 PORTION OF 1302ND MPC TO LOCATION TO BE DETERMINED. ENCLAVE RESERVE UNITS  
 CURRENTLY LOCATED ON OAKLAND ARMY BASE.  
 WINTER 1994 ASIP PERSONNEL ADJUSTMENTS APPLIED.

Department : ARMY  
 Option Package : PO2-2b  
 Scenario File : C:\COBRA95\ARMY\DBCRC\PO2-2B.CBR  
 Std Fctrs File : C:\COBRA95\ARMY\SF7DEC.SFF

	Constant Dollars		1998	1999	2000	2001	Total	Beyond
	1996	1997						
Costs (\$K)								
MilCon	1,238	13,001	1,391	219	1,197	1,197	14,239	0
Person	0	353	5,059	1,197	0	0	2,401	219
Overhd	899	1,394	12,055	426	426	426	10,944	1,197
Moving	0	0	426	0	0	0	1,704	0
Missio	0	259	1,283	0	0	0	1,542	426
Other	0	0	0	0	0	0	0	0
TOTAL	2,138	15,987	20,214	1,842	1,842	1,842	43,866	1,842
Savings (\$K)								
MilCon	0	0	5,980	5,980	5,980	5,980	26,929	0
Person	0	3,010	3,156	11,810	11,810	11,810	39,797	5,980
Overhd	0	1,212	59	0	0	0	59	11,810
Moving	0	0	0	0	0	0	0	0
Missio	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0
TOTAL	0	4,222	9,195	17,790	17,790	17,790	66,786	17,790

NET PRESENT VALUES REPORT (COBRA v5.08)  
 Data As Of 13:57 06/19/1995, Report Created 09:30 06/26/1995

Department : ARMY  
 Option Package : PO2-2b  
 Scenario File : C:\COBRA95\ARMY\DBCRC\PO2-2B.CBR  
 Std Fctrs File : C:\COBRA95\ARMY\SF7DEC.SFF

Year	Cost(\$)	Adjusted Cost(\$)	NPV(\$)
----	-----	-----	-----
		2,109,174	2,109,174
1996	2,137,978	11,295,560	13,404,734
1997	11,764,690	10,296,889	23,701,622
1998	11,019,467	-14,502,901	9,198,721
1999	-15,947,452	-14,114,746	-4,916,025
2000	-15,947,452	-13,736,979	-18,653,004
2001	-15,947,452	-13,369,323	-32,022,326
2002	-15,947,452	-13,011,506	-45,033,833
2003	-15,947,452	-12,663,266	-57,697,099
2004	-15,947,452	-12,324,347	-70,021,446
2005	-15,947,452	-11,994,498	-82,015,944
2006	-15,947,452	-11,673,477	-93,689,422
2007	-15,947,452	-11,361,049	-105,050,470
2008	-15,947,452	-11,056,982	-116,107,452
2009	-15,947,452	-10,761,053	-126,868,505
2010	-15,947,452	-10,473,044	-137,341,549
2011	-15,947,452	-10,192,743	-147,534,292
2012	-15,947,452	-9,919,945	-157,454,237
2013	-15,947,452	-9,654,448	-167,108,685
2014	-15,947,452	-9,396,056	-176,504,741
2015	-15,947,452		

# Document Separator

Department : ARMY  
 Option Package : PO2-2b  
 Scenario File : C:\COBRA95\ARMY\DBCRC\PO2-2B.CBR  
 Std Fctrs File : C:\COBRA95\ARMY\SF7DEC.SFF

PERSONNEL REALIGNMENTS:

From Base:	TERMINAL OAKLAND, CA		1998	1999	2000	2001	Total
	1996	1997					
Officers	0	0	21	0	0	0	21
Enlisted	0	0	16	0	0	0	16
Students	0	0	0	0	0	0	0
Civilians	0	0	560	0	0	0	560
TOTAL	0	0	597	0	0	0	597

TOTAL PERSONNEL REALIGNMENTS (Into BASE X, US):	1996	1997	1998	1999	2000	2001	Total
Officers	0	0	21	0	0	0	21
Enlisted	0	0	16	0	0	0	16
Students	0	0	0	0	0	0	0
Civilians	0	0	560	0	0	0	560
TOTAL	0	0	597	0	0	0	597

BASE POPULATION (After BRAC Action):

Officers	Enlisted	Students	Civilians
803	4,224	1,121	3,269

TOTAL PERSONNEL IMPACT REPORT (COBRA v5.08) - Page 1/3  
 Data As Of 13:57 06/19/1995, Report Created 09:30 06/26/1995

Department : ARMY  
 Option Package : PO2-2b  
 Scenario File : C:\COBRA95\ARMY\DBCRC\PO2-2b.CBR  
 Std Fctrs File : C:\COBRA95\ARMY\SF7DEC.SFF

	Rate	1996	1997	1998	1999	2000	2001	Total
<b>CIVILIAN POSITIONS REALIGNING OUT</b>								
Early Retirement*	10.00%	0	0	56	0	0	0	56
Regular Retirement*	5.00%	0	0	28	0	0	0	28
Civilian Turnover*	15.00%	0	0	84	0	0	0	84
Civs Not Moving (RIFs)*+		0	0	34	0	0	0	34
Civilians Moving (the remainder)		0	0	358	0	0	0	358
Civilian Positions Available		0	0	202	0	0	0	202
<b>CIVILIAN POSITIONS ELIMINATED</b>								
Early Retirement	10.00%	0	11	0	0	0	0	11
Regular Retirement	5.00%	0	6	0	0	0	0	6
Civilian Turnover	15.00%	0	17	0	0	0	0	17
Civs Not Moving (RIFs)*+		0	7	0	0	0	0	7
Priority Placement#	60.00%	0	68	0	0	0	0	68
Civilians Available to Move		0	4	0	0	0	0	4
Civilians Moving		0	0	0	0	0	0	0
Civilian RIFs (the remainder)		0	4	0	0	0	0	4
<b>CIVILIAN POSITIONS REALIGNING IN</b>								
Civilians Moving		0	0	560	0	0	0	560
New Civilians Hired		0	0	358	0	0	0	358
Other Civilian Additions		0	0	202	0	0	0	202
<b>TOTAL CIVILIAN EARLY RETIRMENTS</b>								
		0	11	56	0	0	0	67
<b>TOTAL CIVILIAN RIFs</b>								
		0	11	34	0	0	0	45
<b>TOTAL CIVILIAN PRIORITY PLACEMENTS#</b>								
		0	68	0	0	0	0	68
<b>TOTAL CIVILIAN NEW HIRES</b>								
		0	0	202	0	0	0	202

\* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

+ The Percentage of Civilians Not Willing to Move (Voluntary RIFs) varies from base to base.

# Not all Priority Placements involve a Permanent Change of Station. The rate of PPS placements involving a PCS is 50.00%

PERSONNEL IMPACT REPORT (COBRA v5.08) - Page 2/3  
 Data As Of 13:57 06/19/1995, Report Created 09:30 06/26/1995

Department : ARMY  
 Option Package : PO2-2b  
 Scenario File : C:\COBRA95\ARMY\DBCRC\PO2-2B.CBR  
 Std Fctrs File : C:\COBRA95\ARMY\SF7DEC.SFF

Base: TERMINAL OAKLAND, CA	Rate	1996	1997	1998	1999	2000	2001	Total
CIVILIAN POSITIONS REALIGNING OUT		0	0	560	0	0	0	560
Early Retirement*	10.00%	0	0	56	0	0	0	56
Regular Retirement*	5.00%	0	0	28	0	0	0	28
Civilian Turnover*	15.00%	0	0	84	0	0	0	84
Civs Not Moving (RIFs)*	6.00%	0	0	34	0	0	0	34
Civilians Moving (the remainder)		0	0	358	0	0	0	358
Civilian Positions Available		0	0	202	0	0	0	202
CIVILIAN POSITIONS ELIMINATED		0	113	0	0	0	0	113
Early Retirement	10.00%	0	11	0	0	0	0	11
Regular Retirement	5.00%	0	6	0	0	0	0	6
Civilian Turnover	15.00%	0	17	0	0	0	0	17
Civs Not Moving (RIFs)*	6.00%	0	7	0	0	0	0	7
Priority Placement#	60.00%	0	68	0	0	0	0	68
Civilians Available to Move		0	4	0	0	0	0	4
Civilians Moving		0	0	0	0	0	0	0
Civilian RIFs (the remainder)		0	4	0	0	0	0	4
CIVILIAN POSITIONS REALIGNING IN		0	0	0	0	0	0	0
Civilians Moving		0	0	0	0	0	0	0
New Civilians Hired		0	0	0	0	0	0	0
Other Civilian Additions		0	0	0	0	0	0	0
TOTAL CIVILIAN EARLY RETIRMENTS		0	11	56	0	0	0	67
TOTAL CIVILIAN RIFS		0	11	34	0	0	0	45
TOTAL CIVILIAN PRIORITY PLACEMENTS#		0	68	0	0	0	0	68
TOTAL CIVILIAN NEW HIRES		0	0	0	0	0	0	0

\* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

# Not all Priority Placements involve a Permanent Change of Station. The rate of PPS placements involving a PCS is 50.00%

PERSONNEL IMPACT REPORT (COBRA v5.08) - Page 3/3  
 Data As Of 13:57 06/19/1995, Report Created 09:30 06/26/1995

Department : ARMY  
 Option Package : PO2-2b  
 Scenario File : C:\COBRA95\ARMY\DBCRC\PO2-2B.CBR  
 Std Fctrs File : C:\COBRA95\ARMY\SF7DEC.SFF

Base: BASE X, US	Rate	1996	1997	1998	1999	2000	2001	Total
<b>CIVILIAN POSITIONS REALIGNING OUT</b>								
Early Retirement*	10.00%	0	0	0	0	0	0	0
Regular Retirement*	5.00%	0	0	0	0	0	0	0
Civilian Turnover*	15.00%	0	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0	0
Civilians Moving (the remainder)		0	0	0	0	0	0	0
Civilian Positions Available		0	0	0	0	0	0	0
<b>CIVILIAN POSITIONS ELIMINATED</b>								
Early Retirement	10.00%	0	0	0	0	0	0	0
Regular Retirement	5.00%	0	0	0	0	0	0	0
Civilian Turnover	15.00%	0	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0	0
Priority Placement#	60.00%	0	0	0	0	0	0	0
Civilians Available to Move		0	0	0	0	0	0	0
Civilians Moving		0	0	0	0	0	0	0
Civilian RIFs (the remainder)		0	0	0	0	0	0	0
<b>CIVILIAN POSITIONS REALIGNING IN</b>								
Civilians Moving		0	0	560	0	0	0	560
New Civilians Hired		0	0	202	0	0	0	202
Other Civilian Additions		0	0	0	0	0	0	0
<b>TOTAL CIVILIAN EARLY RETIRMENTS</b>								
		0	0	0	0	0	0	0
<b>TOTAL CIVILIAN RIFS</b>								
		0	0	0	0	0	0	0
<b>TOTAL CIVILIAN PRIORITY PLACEMENTS#</b>								
		0	0	0	0	0	0	0
<b>TOTAL CIVILIAN NEW HIRES</b>								
		0	0	202	0	0	0	202

\* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

# Not all Priority Placements involve a Permanent Change of Station. The rate of PPS placements involving a PCS is 50.00%

# Document Separator

TOTAL ONE-TIME COST REPORT (COBRA v5.08) - Page 1/3  
 Data As Of 13:57 06/19/1995, Report Created 09:30 06/26/1995

Department : ARMY  
 Option Package : PO2-2b  
 Scenario File : C:\COBRA95\ARMY\DBCRC\PO2-2B.CBR  
 Std Fctrs File : C:\COBRA95\ARMY\SF7DEC.SFF

(All values in Dollars)

Category	Cost	Sub-Total
-----	----	-----
<b>Construction</b>		
Military Construction	13,623,802	
Family Housing Construction	0	
Information Management Account	615,741	
Land Purchases	0	
<b>Total - Construction</b>		14,239,543
<b>Personnel</b>		
Civilian RIF	807,265	
Civilian Early Retirement	277,368	
Civilian New Hires	224,018	
Eliminated Military PCS	76,233	
Unemployment	140,940	
<b>Total - Personnel</b>		1,525,824
<b>Overhead</b>		
Program Planning Support	2,079,980	
Mothball / Shutdown	4,075,000	
<b>Total - Overhead</b>		6,154,980
<b>Moving</b>		
Civilian Moving	11,739,372	
Civilian PPS	979,200	
Military Moving	204,761	
Freight	111,311	
One-Time Moving Costs	0	
<b>Total - Moving</b>		13,034,644
<b>Other</b>		
HAP / RSE	1,541,825	
Environmental Mitigation Costs	0	
One-Time Unique Costs	0	
<b>Total - Other</b>		1,541,825
<b>Total One-Time Costs</b>		<b>36,496,817</b>
-----		
<b>One-Time Savings</b>		
Military Construction Cost Avoidances	0	
Family Housing Cost Avoidances	0	
Military Moving	59,519	
Land Sales	0	
One-Time Moving Savings	0	
Environmental Mitigation Savings	0	
One-Time Unique Savings	0	
<b>Total One-Time Savings</b>		<b>59,519</b>
<b>Total Net One-Time Costs</b>		<b>36,437,298</b>

Department : ARMY  
 Option Package : PO2-2b  
 Scenario File : C:\COBRA95\ARMY\DBCRC\PO2-2B.CBR  
 Std Fctrs File : C:\COBRA95\ARMY\SF7DEC.SFF

Base: TERMINAL OAKLAND, CA  
 (All values in Dollars)

Category	Cost	Sub-Total
-----	----	-----
Construction		
Military Construction	0	
Family Housing Construction	0	
Information Management Account	0	
Land Purchases	0	
Total - Construction		0
Personnel		
Civilian RIF	807,265	
Civilian Early Retirement	277,368	
Civilian New Hires	0	
Eliminated Military PCS	76,233	
Unemployment	140,940	
Total - Personnel		1,301,806
Overhead		
Program Planning Support	2,079,980	
Mothball / Shutdown	4,075,000	
Total - Overhead		6,154,980
Moving		
Civilian Moving	11,739,372	
Civilian PPS	979,200	
Military Moving	204,761	
Freight	111,311	
One-Time Moving Costs	0	
Total - Moving		13,034,644
Other		
HAP / RSE	1,541,825	
Environmental Mitigation Costs	0	
One-Time Unique Costs	0	
Total - Other		1,541,825
-----		
Total One-Time Costs		22,033,255
-----		
One-Time Savings		
Military Construction Cost Avoidances	0	
Family Housing Cost Avoidances	0	
Military Moving	59,519	
Land Sales	0	
One-Time Moving Savings	0	
Environmental Mitigation Savings	0	
One-Time Unique Savings	0	
-----		
Total One-Time Savings		59,519
-----		
Total Net One-Time Costs		21,973,736

ONE-TIME COST REPORT (COBRA v5.08) - Page 3/3  
 Data As Of 13:57 06/19/1995, Report Created 09:30 06/26/1995

Department : ARMY  
 Option Package : PO2-2b  
 Scenario File : C:\COBRA95\ARMY\DBCRC\PO2-2B.CBR  
 Std Fctrs File : C:\COBRA95\ARMY\SF7DEC.SFF

Base: BASE X, US  
 (All values in Dollars)

Category	Cost	Sub-Total
-----	----	-----
<b>Construction</b>		
Military Construction	13,623,802	
Family Housing Construction	0	
Information Management Account	615,741	
Land Purchases	0	
<b>Total - Construction</b>		14,239,543
<b>Personnel</b>		
Civilian RIF	0	
Civilian Early Retirement	0	
Civilian New Hires	224,018	
Eliminated Military PCS	0	
Unemployment	0	
<b>Total - Personnel</b>		224,018
<b>Overhead</b>		
Program Planning Support	0	
Mothball / Shutdown	0	
<b>Total - Overhead</b>		0
<b>Moving</b>		
Civilian Moving	0	
Civilian PPS	0	
Military Moving	0	
Freight	0	
One-Time Moving Costs	0	
<b>Total - Moving</b>		0
<b>Other</b>		
HAP / RSE	0	
Environmental Mitigation Costs	0	
One-Time Unique Costs	0	
<b>Total - Other</b>		0
<b>Total One-Time Costs</b>		<b>14,463,561</b>
-----		
<b>One-Time Savings</b>		
Military Construction Cost Avoidances	0	
Family Housing Cost Avoidances	0	
Military Moving	0	
Land Sales	0	
One-Time Moving Savings	0	
Environmental Mitigation Savings	0	
One-Time Unique Savings	0	
<b>Total One-Time Savings</b>		0
<b>Total Net One-Time Costs</b>		<b>14,463,561</b>

TOTAL MILITARY CONSTRUCTION ASSETS (COBRA v5.08) - Page 1/3  
Data As Of 13:57 06/19/1995, Report Created 09:30 06/26/1995

Department : ARMY  
Option Package : PO2-2b  
Scenario File : C:\COBRA95\ARMY\DBCRC\PO2-2B.CBR  
Std Fctrs File : C:\COBRA95\ARMY\SF7DEC.SFF

All Costs in \$K

Base Name	Total MilCon	IMA Cost	Land Purch	Cost Avoid	Total Cost
-----	-----	-----	-----	-----	-----
TERMINAL OAKLAND	0	0	0	0	0
BASE X	13,624	616	0	0	14,239
-----	-----	-----	-----	-----	-----
Totals:	13,624	616	0	0	14,239

Department : ARMY  
 Option Package : PO2-2b  
 Scenario File : C:\COBRA95\ARMY\DBCRC\PO2-2B.CBR  
 Std Fctrs File : C:\COBRA95\ARMY\SF7DEC.SFF

MilCon for Base: BASE X, US

All Costs in \$K

Description:	MilCon Categ	Using Rehab	Rehab Cost*	New MilCon	New Cost*	Total Cost*
GEN PURPOSE ADMIN	ADMIN	72,400	7,438	31,000	5,398	12,835
CHILD DEV CTR	CHILD	0	0	4,000	788	788

Total Construction Cost:	13,624
+ Info Management Account:	616
+ Land Purchases:	0
- Construction Cost Avoid:	0
<b>TOTAL:</b>	<b>14,239</b>

\* All MilCon Costs include Design, Site Preparation, Contingency Planning, and SIOH Costs where applicable.

# Document Separator

TOTAL APPROPRIATIONS DETAIL REPORT (COBRA v5.08) - Page 1/9  
 Data As Of 13:57 06/19/1995, Report Created 09:30 06/26/1995

Department : ARMY  
 Option Package : PO2-2b  
 Scenario File : C:\COBRA95\ARMY\DBCRC\PO2-2B.CBR  
 Std Fctrs File : C:\COBRA95\ARMY\SF7DEC.SFF

ONE-TIME COSTS -----(\$K)-----	1996 -----	1997 -----	1998 -----	1999 -----	2000 -----	2001 -----	Total -----
CONSTRUCTION							13,624
MILCOM	1,238	12,385	0	0	0	0	0
Fam Housing	0	0	0	0	0	0	0
Land Purch	0	0	0	0	0	0	0
O&M							
CIV SALARY							807
Civ RIF	0	197	610	0	0	0	277
Civ Retire	0	45	232	0	0	0	
CIV MOVING							1,223
Per Diem	0	0	1,223	0	0	0	86
POV Miles	0	0	86	0	0	0	4,596
Home Purch	0	0	4,596	0	0	0	2,558
NHG	0	0	2,558	0	0	0	250
Misc	0	0	250	0	0	0	1,016
House Hunt	0	0	1,016	0	0	0	979
PPS	0	979	0	0	0	0	2,008
RITA	0	0	2,008	0	0	0	
FREIGHT							98
Packing	0	0	98	0	0	0	13
Freight	0	0	13	0	0	0	0
Vehicles	0	0	0	0	0	0	0
Driving	0	0	0	0	0	0	141
Unemployment	0	34	106	0	0	0	
OTHER							2,080
Program Plan	899	674	506	0	0	0	4,075
Shutdown	0	719	3,355	0	0	0	224
New Hire	0	0	224	0	0	0	0
1-Time Move	0	0	0	0	0	0	
MIL PERSONNEL							
MIL MOVING							14
Per Diem	0	0	14	0	0	0	9
POV Miles	0	0	9	0	0	0	156
NHG	0	0	156	0	0	0	26
Misc	0	0	26	0	0	0	
OTHER							76
Elim PCS	0	76	0	0	0	0	
OTHER							1,542
HAP / RSE	0	259	1,283	0	0	0	0
Environmental	0	0	0	0	0	0	616
Info Manage	0	616	0	0	0	0	0
1-Time Other	0	0	0	0	0	0	
TOTAL ONE-TIME	2,138	15,987	18,372	0	0	0	36,497

TOTAL APPROPRIATIONS DETAIL REPORT (COBRA v5.08) - Page 2/9  
 Data As Of 13:57 06/19/1995, Report Created 09:30 06/26/1995

Department : ARMY  
 Option Package : PO2-2b  
 Scenario File : C:\COBRA95\ARMY\DBCRC\PO2-2B.CBR  
 Std Fctrs File : C:\COBRA95\ARMY\SF7DEC.SFF

RECURRINGCOSTS	1996	1997	1998	1999	2000	2001	Total	Beyond
----(\$K)----	----	----	----	----	----	----	----	----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
RPMA	0	0	63	63	63	63	254	63
BOS	0	0	1,134	1,134	1,134	1,134	4,535	1,134
Unique Operat	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
CHAMPUS	0	0	0	0	0	0	0	0
Caretaker	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	219	219	219	219	876	219
OTHER								
Mission	0	0	426	426	426	426	1,704	426
Misc Recur	0	0	0	0	0	0	0	0
Unique Other	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	1,842	1,842	1,842	1,842	7,369	1,842
<b>TOTAL COST</b>	<b>2,138</b>	<b>15,987</b>	<b>20,214</b>	<b>1,842</b>	<b>1,842</b>	<b>1,842</b>	<b>43,866</b>	<b>1,842</b>
ONE-TIME SAVES	1996	1997	1998	1999	2000	2001	Total	
----(\$K)----	----	----	----	----	----	----	----	
CONSTRUCTION								
MILCON	0	0	0	0	0	0	0	
Fam Housing	0	0	0	0	0	0	0	
O&M								
1-Time Move	0	0	0	0	0	0	0	
MIL PERSONNEL								
Mil Moving	0	0	59	0	0	0	59	
OTHER								
Land Sales	0	0	0	0	0	0	0	
Environmental	0	0	0	0	0	0	0	
1-Time Other	0	0	0	0	0	0	0	
TOTAL ONE-TIME	0	0	59	0	0	0	59	
RECURRINGSAVES	1996	1997	1998	1999	2000	2001	Total	Beyond
----(\$K)----	----	----	----	----	----	----	----	----
FAM HOUSE OPS	0	179	1,194	2,029	2,029	2,029	7,460	2,029
O&M								
RPMA	0	158	1,076	1,904	1,904	1,904	6,947	1,904
BOS	0	875	886	7,877	7,877	7,877	25,390	7,877
Unique Operat	0	0	0	0	0	0	0	0
Civ Salary	0	2,599	5,198	5,198	5,198	5,198	23,390	5,198
CHAMPUS	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	204	408	408	408	408	1,834	408
Enl Salary	0	139	278	278	278	278	1,250	278
House Allow	0	68	96	96	96	96	455	96
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
Unique Other	0	0	0	0	0	0	0	0
TOTAL RECUR	0	4,222	9,135	17,790	17,790	17,790	66,727	17,790
<b>TOTAL SAVINGS</b>	<b>0</b>	<b>4,222</b>	<b>9,195</b>	<b>17,790</b>	<b>17,790</b>	<b>17,790</b>	<b>66,786</b>	<b>17,790</b>

TOTAL APPROPRIATIONS DETAIL REPORT (COBRA v5.08) - Page 3/9  
 Data As Of 13:57 06/19/1995, Report Created 09:30 06/26/1995

Department : ARMY  
 Option Package : PO2-2b  
 Scenario File : C:\COBRA95\ARMY\DBCRC\PO2-2B.CBR  
 Std Fctrs File : C:\COBRA95\ARMY\SF7DEC.SFF

ONE-TIME NET	1996	1997	1998	1999	2000	2001	Total	
----(\$K)-----	----	----	----	----	----	----	-----	
<b>CONSTRUCTION</b>								
MILCON	1,238	12,385	0	0	0	0	13,624	
Fam Housing	0	0	0	0	0	0	0	
<b>O&amp;M</b>								
Civ Retir/RIF	0	243	842	0	0	0	1,085	
Civ Moving	0	979	11,851	0	0	0	12,830	
Other	899	1,428	4,192	0	0	0	6,520	
<b>MIL PERSONNEL</b>								
Mil Moving	0	76	145	0	0	0	221	
<b>OTHER</b>								
HAP / RSE	0	259	1,283	0	0	0	1,542	
Environmental	0	0	0	0	0	0	0	
Info Manage	0	616	0	0	0	0	616	
1-Time Other	0	0	0	0	0	0	0	
Land	0	0	0	0	0	0	0	
<b>TOTAL ONE-TIME</b>	<b>2,138</b>	<b>15,987</b>	<b>18,313</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>36,437</b>	
<b>RECURRING NET</b>								
----(\$K)-----	----	----	----	----	----	----	-----	Beyond
FAM HOUSE OPS	0	-179	-1,194	-2,029	-2,029	-2,029	-7,460	-2,029
<b>O&amp;M</b>								
RPMA	0	-158	-1,013	-1,841	-1,841	-1,841	-6,693	-1,841
BOS	0	-875	248	-6,743	-6,743	-6,743	-20,855	-6,743
Unique Operat	0	0	0	0	0	0	0	0
Caretaker	0	0	0	0	0	0	0	0
Civ Salary	0	-2,599	-5,198	-5,198	-5,198	-5,198	-23,390	-5,198
CHAMPUS	0	0	0	0	0	0	0	0
<b>MIL PERSONNEL</b>								
Mil Salary	0	-343	-685	-685	-685	-685	-3,084	-685
House Allow	0	-68	122	122	122	122	421	122
<b>OTHER</b>								
Procurement	0	0	0	0	0	0	0	0
Mission	0	0	426	426	426	426	1,704	426
Misc Recur	0	0	0	0	0	0	0	0
Unique Other	0	0	0	0	0	0	0	0
<b>TOTAL RECUR</b>	<b>0</b>	<b>-4,222</b>	<b>-7,293</b>	<b>-15,947</b>	<b>-15,947</b>	<b>-15,947</b>	<b>-59,357</b>	<b>-15,947</b>
<b>TOTAL NET COST</b>	<b>2,138</b>	<b>11,765</b>	<b>11,019</b>	<b>-15,947</b>	<b>-15,947</b>	<b>-15,947</b>	<b>-22,920</b>	<b>-15,947</b>

APPROPRIATIONS DETAIL REPORT (COBRA v5.08) - Page 4/9  
 Data As Of 13:57 06/19/1995, Report Created 09:30 06/26/1995

Department : ARMY  
 Option Package : PO2-2b  
 Scenario File : C:\COBRA95\ARMY\DBCRC\PO2-2B.CBR  
 Std Fctrs File : C:\COBRA95\ARMY\SF7DEC.SFF

Base: TERMINAL OAKLAND, CA	1996	1997	1998	1999	2000	2001	Total
ONE-TIME COSTS	-----	-----	-----	-----	-----	-----	-----
-----(\$K)-----	-----	-----	-----	-----	-----	-----	-----
CONSTRUCTION							
MILCOM	0	0	0	0	0	0	0
Fam Housing	0	0	0	0	0	0	0
Land Purch	0	0	0	0	0	0	0
O&M							
CIV SALARY							
Civ RIFs	0	197	610	0	0	0	807
Civ Retire	0	45	232	0	0	0	277
CIV MOVING							
Per Diem	0	0	1,223	0	0	0	1,223
POV Miles	0	0	86	0	0	0	86
POV Miles	0	0	4,596	0	0	0	4,596
Home Purch	0	0	2,558	0	0	0	2,558
HHG	0	0	250	0	0	0	250
Misc	0	0	1,016	0	0	0	1,016
House Hunt	0	0	0	0	0	0	0
PPS	0	979	0	0	0	0	979
RITA	0	0	2,008	0	0	0	2,008
FREIGHT							
Packing	0	0	98	0	0	0	98
Freight	0	0	13	0	0	0	13
Vehicles	0	0	0	0	0	0	0
Driving	0	0	0	0	0	0	0
Unemployment	0	34	106	0	0	0	141
OTHER							
Program Plan	899	674	506	0	0	0	2,080
Shutdown	0	719	3,355	0	0	0	4,075
New Hires	0	0	0	0	0	0	0
1-Time Move	0	0	0	0	0	0	0
MIL PERSONNEL							
MIL MOVING							
Per Diem	0	0	14	0	0	0	14
POV Miles	0	0	9	0	0	0	9
POV Miles	0	0	156	0	0	0	156
HHG	0	0	26	0	0	0	26
Misc	0	0	0	0	0	0	0
OTHER							
Elim PCS	0	76	0	0	0	0	76
OTHER							
HAP / RSE	0	259	1,283	0	0	0	1,542
Environmental	0	0	0	0	0	0	0
Info Manage	0	0	0	0	0	0	0
1-Time Other	0	0	0	0	0	0	0
TOTAL ONE-TIME	899	2,986	18,148	0	0	0	22,033

APPROPRIATIONS DETAIL REPORT (COBRA v5.08) - Page 5/9  
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Department : ARMY  
 Option Package : PO2-2b  
 Scenario File : C:\COBRA95\ARMY\DBCRC\PO2-2B.CBR  
 Std Fctrs File : C:\COBRA95\ARMY\SF7DEC.SFF

Base: TERMINAL OAKLAND, CA								
RECURRINGCOSTS	1996	1997	1998	1999	2000	2001	Total	Beyond
----(\$K)----	----	----	----	----	----	----	----	----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
RPMA	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Unique Operat	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
CHAMPUS	0	0	0	0	0	0	0	0
Caretaker	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Mission	0	0	426	426	426	426	1,704	426
Misc Recur	0	0	0	0	0	0	0	0
Unique Other	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	426	426	426	426	1,704	426
TOTAL COSTS	899	2,986	18,574	426	426	426	23,737	426
ONE-TIME SAVES	1996	1997	1998	1999	2000	2001	Total	
----(\$K)----	----	----	----	----	----	----	----	
CONSTRUCTION								
MILCON	0	0	0	0	0	0	0	
Fam Housing	0	0	0	0	0	0	0	
O&M								
1-Time Move	0	0	0	0	0	0	0	
MIL PERSONNEL								
Mil Moving	0	0	59	0	0	0	59	
OTHER								
Land Sales	0	0	0	0	0	0	0	
Environmental	0	0	0	0	0	0	0	
1-Time Other	0	0	0	0	0	0	0	
TOTAL ONE-TIME	0	0	59	0	0	0	59	
RECURRINGSAVES	1996	1997	1998	1999	2000	2001	Total	Beyond
----(\$K)----	----	----	----	----	----	----	----	----
FAM HOUSE OPS	0	179	1,194	2,029	2,029	2,029	7,460	2,029
O&M								
RPMA	0	158	1,076	1,904	1,904	1,904	6,947	1,904
BOS	0	875	886	7,877	7,877	7,877	25,390	7,877
Unique Operat	0	0	0	0	0	0	0	0
Civ Salary	0	2,599	5,198	5,198	5,198	5,198	23,390	5,198
CHAMPUS	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	204	408	408	408	408	1,834	408
Enl Salary	0	139	278	278	278	278	1,250	278
House Allow	0	68	96	96	96	96	455	96
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
Unique Other	0	0	0	0	0	0	0	0
TOTAL RECUR	0	4,222	9,135	17,790	17,790	17,790	66,727	17,790
TOTAL SAVINGS	0	4,222	9,195	17,790	17,790	17,790	66,786	17,790

APPROPRIATIONS DETAIL REPORT (COBRA v5.08) - Page 6/9  
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Department : ARMY  
 Option Package : PO2-2b  
 Scenario File : C:\COBRA95\ARMY\DBCRC\PO2-2B.CBR  
 Std Fctrs File : C:\COBRA95\ARMY\SF7DEC.SFF

Base: TERMINAL OAKLAND, CA

ONE-TIME NET	1996	1997	1998	1999	2000	2001	Total	
-----(\$K)-----	----	----	----	----	----	----	-----	
<b>CONSTRUCTION</b>								
MILCON	0	0	0	0	0	0	0	0
Fam Housing	0	0	0	0	0	0	0	0
<b>O&amp;M</b>								
Civ Retir/RIF	0	243	842	0	0	0	1,085	
Civ Moving	0	979	11,851	0	0	0	12,830	
Other	899	1,428	3,968	0	0	0	6,296	
<b>MIL PERSONNEL</b>								
Mil Moving	0	76	145	0	0	0	221	
<b>OTHER</b>								
HAP / RSE	0	259	1,283	0	0	0	1,542	
Environmental	0	0	0	0	0	0	0	
Info Manage	0	0	0	0	0	0	0	
1-Time Other	0	0	0	0	0	0	0	
Land	0	0	0	0	0	0	0	
<b>TOTAL ONE-TIME</b>	<b>899</b>	<b>2,986</b>	<b>18,089</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>21,974</b>	
<b>RECURRING NET</b>								
-----(\$K)-----	-----	-----	-----	-----	-----	-----	-----	Beyond
FAM HOUSE OPS	0	-179	-1,194	-2,029	-2,029	-2,029	-7,460	-2,029
<b>O&amp;M</b>								
RPMA	0	-158	-1,076	-1,904	-1,904	-1,904	-6,947	-1,904
BOS	0	-875	-886	-7,877	-7,877	-7,877	-25,390	-7,877
Unique Operat	0	0	0	0	0	0	0	0
Caretaker	0	0	0	0	0	0	0	0
Civ Salary	0	-2,599	-5,198	-5,198	-5,198	-5,198	-23,390	-5,198
CHAMPUS	0	0	0	0	0	0	0	0
<b>MIL PERSONNEL</b>								
Mil Salary	0	-343	-685	-685	-685	-685	-3,084	-685
House Allow	0	-68	-96	-96	-96	-96	-455	-96
<b>OTHER</b>								
Procurement	0	0	0	0	0	0	0	0
Mission	0	0	426	426	426	426	1,704	426
Misc Recur	0	0	0	0	0	0	0	0
Unique Other	0	0	0	0	0	0	0	0
<b>TOTAL RECUR</b>	<b>0</b>	<b>-4,222</b>	<b>-8,709</b>	<b>-17,364</b>	<b>-17,364</b>	<b>-17,364</b>	<b>-65,023</b>	<b>-17,364</b>
<b>TOTAL NET COST</b>	<b>899</b>	<b>-1,236</b>	<b>9,379</b>	<b>-17,364</b>	<b>-17,364</b>	<b>-17,364</b>	<b>-43,049</b>	<b>-17,364</b>

APPROPRIATIONS DETAIL REPORT (COBRA v5.08) - Page 7/9  
 Data As Of 13:57 06/19/1995, Report Created 09:30 06/26/1995

Department : ARMY  
 Option Package : PO2-2b  
 Scenario File : C:\COBRA95\ARMY\DBCRC\PO2-2B.CBR  
 Std Fctra File : C:\COBRA95\ARMY\SF7DEC.SFF

Base: BASE X, US	1996	1997	1998	1999	2000	2001	Total
ONE-TIME COSTS	----	----	----	----	----	----	-----
-----(\$K)-----	----	----	----	----	----	----	-----
CONSTRUCTION							
MILCOM	1,238	12,385	0	0	0	0	13,624
Fam Housing	0	0	0	0	0	0	0
Land Purch	0	0	0	0	0	0	0
O&M							
CIV SALARY							
Civ RIFs	0	0	0	0	0	0	0
Civ Retire	0	0	0	0	0	0	0
CIV MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
Home Purch	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
House Hunt	0	0	0	0	0	0	0
PPS	0	0	0	0	0	0	0
RITA	0	0	0	0	0	0	0
FREIGHT							
Packing	0	0	0	0	0	0	0
Freight	0	0	0	0	0	0	0
Vehicles	0	0	0	0	0	0	0
Driving	0	0	0	0	0	0	0
Unemployment	0	0	0	0	0	0	0
OTHER							
Program Plan	0	0	0	0	0	0	0
Shutdown	0	0	0	0	0	0	0
New Hires	0	0	224	0	0	0	224
1-Time Move	0	0	0	0	0	0	0
MIL PERSONNEL							
MIL MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
OTHER							
Elim PCS	0	0	0	0	0	0	0
OTHER							
HAP / RSE	0	0	0	0	0	0	0
Environmental	0	0	0	0	0	0	0
Info Manage	0	616	0	0	0	0	616
1-Time Other	0	0	0	0	0	0	0
TOTAL ONE-TIME	1,238	13,001	224	0	0	0	14,463



APPROPRIATIONS DETAIL REPORT (COBRA v5.08) - Page 9/9  
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Department : ARMY  
 Option Package : PO2-2b  
 Scenario File : C:\COBRA95\ARMY\DBCRC\PO2-2B.CBR  
 Std Fctrs File : C:\COBRA95\ARMY\SF7DEC.SFF

Base: BASE X, US

ONE-TIME NET -----(\$K)-----	1996	1997	1998	1999	2000	2001	Total	
CONSTRUCTION								
MILCON	1,238	12,385	0	0	0	0	13,624	
Fam Housing	0	0	0	0	0	0	0	
O&M								
Civ Retir/RIF	0	0	0	0	0	0	0	
Civ Moving	0	0	0	0	0	0	0	
Other	0	0	224	0	0	0	224	
MIL PERSONNEL								
Mil Moving	0	0	0	0	0	0	0	
OTHER								
HAP / RSE	0	0	0	0	0	0	0	
Environmental	0	0	0	0	0	0	0	
Info Manage	0	616	0	0	0	0	616	
1-Time Other	0	0	0	0	0	0	0	
Land	0	0	0	0	0	0	0	
TOTAL ONE-TIME	1,238	13,001	224	0	0	0	14,463	
RECURRING NET -----(\$K)-----	1996	1997	1998	1999	2000	2001	Total	Beyond
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
RPMA	0	0	63	63	63	63	254	63
BOS	0	0	1,134	1,134	1,134	1,134	4,535	1,134
Unique Operat	0	0	0	0	0	0	0	0
Caretaker	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
CHAMPUS	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Mil Salary	0	0	0	0	0	0	0	0
House Allow	0	0	219	219	219	219	876	219
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
Unique Other	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	1,416	1,416	1,416	1,416	5,665	1,416
TOTAL NET COST	1,238	13,001	1,640	1,416	1,416	1,416	20,129	1,416

# Document Separator

PERSONNEL, SF, RPMA, AND BOS DELTAS (COBRA v5.08)  
 Data As Of 13:57 06/19/1995, Report Created 09:30 06/26/1995

Department : ARMY  
 Option Package : PO2-2b  
 Scenario File : C:\COBRA95\ARMY\DBCRC\PO2-2B.CBR  
 Std Fctrs File : C:\COBRA95\ARMY\SF7DEC.SFF

Base	Personnel		SF		
	Change	%Change	Change	%Change	Chg/Per
TERMINAL OAKLAND	-725	-97%	-3,260,000	-98%	4,496
BASE X	597	7%	35,000	1%	59

Base	RPMA(\$)			BOS(\$)		
	Change	%Change	Chg/Per	Change	%Change	Chg/Per
TERMINAL OAKLAND	-1,904,335	-97%	2,627	-7,876,684	-86%	10,864
BASE X	63,532	1%	106	1,133,856	4%	1,899

Base	RPMABOS(\$)		
	Change	%Change	Chg/Per
TERMINAL OAKLAND	-9,781,019	-93%	13,491
BASE X	1,197,388	3%	2,006

RPMA/BOS CHANGE REPORT (COBRA v5.08)  
 Data As Of 13:57 06/19/1995, Report Created 09:30 06/26/1995

Department : ARMY  
 Option Package : PO2-2b  
 Scenario File : C:\COBRA95\ARMY\DBCRC\PO2-2B.CBR  
 Std Fctrs File : C:\COBRA95\ARMY\SF7DEC.SFF

Net Change(\$K)	1996	1997	1998	1999	2000	2001	Total	Beyond
RPMA Change	0	-158	-1,013	-1,841	-1,841	-1,841	-6,693	-1,841
BOS Change	0	-875	248	-6,743	-6,743	-6,743	-20,855	-6,743
Housing Change	0	-179	-1,194	-2,029	-2,029	-2,029	-7,460	-2,029
<b>TOTAL CHANGES</b>	<b>0</b>	<b>-1,212</b>	<b>-1,958</b>	<b>-10,613</b>	<b>-10,613</b>	<b>-10,613</b>	<b>-35,008</b>	<b>-10,613</b>

# Document Separator

INPUT DATA REPORT (COBRA v5.08)  
 Data As Of 13:57 06/19/1995, Report Created 09:30 06/26/1995

Department : ARMY  
 Option Package : PO2-2b  
 Scenario File : C:\COBRA95\ARMY\DBCRC\PO2-2B.CBR  
 Std Fctrs File : C:\COBRA95\ARMY\SF7DEC.SFF

INPUT SCREEN ONE - GENERAL SCENARIO INFORMATION

Model Year One : FY 1996

Model does Time-Phasing of Construction/Shutdown: Yes

Base Name	Strategy:
-----	-----
TERMINAL OAKLAND, CA	Realignment
BASE X, US	Realignment

Summary:

-----  
 CLOSE OAKLAND ARMY BASE. TRANSFER MILITARY TRAFFIC MANAGEMENT COMMAND WESTERN AREA HEADQUARTERS AND THE TRAFFIC MANAGEMENT/DOCUMENTATION SUPPORT PORTION OF 1302ND MPC TO LOCATION TO BE DETERMINED. ENCLAVE RESERVE UNITS CURRENTLY LOCATED ON OAKLAND ARMY BASE.

WINTER 1994 ASIP PERSONNEL ADJUSTMENTS APPLIED.

INPUT SCREEN TWO - DISTANCE TABLE

From Base:	To Base:	Distance:
-----	-----	-----
TERMINAL OAKLAND, CA	BASE X, US	1,340 mi

INPUT SCREEN THREE - MOVEMENT TABLE

Transfers from TERMINAL OAKLAND, CA to BASE X, US

	1996	1997	1998	1999	2000	2001
	----	----	----	----	----	----
Officer Positions:	0	0	21	0	0	0
Enlisted Positions:	0	0	16	0	0	0
Civilian Positions:	0	0	560	0	0	0
Student Positions:	0	0	0	0	0	0
Missn Eqpt (tons):	0	0	0	0	0	0
Suppt Eqpt (tons):	0	0	0	0	0	0
Mil Light Vehic (tons):	0	0	0	0	0	0
Heavy/Spec Vehic (tons):	0	0	0	0	0	0

INPUT SCREEN FOUR - STATIC BASE INFORMATION

Name: TERMINAL OAKLAND, CA

Total Officer Employees:	30	RPMA Non-Payroll (\$K/Year):	1,959
Total Enlisted Employees:	35	Communications (\$K/Year):	0
Total Student Employees:	0	BOS Non-Payroll (\$K/Year):	12,638
Total Civilian Employees:	964	BOS Payroll (\$K/Year):	128
Mil Families Living On Base:	66.7%	Family Housing (\$K/Year):	2,029
Civilians Not Willing To Move:	6.0%	Area Cost Factor:	1.37
Officer Housing Units Avail:	0	CHAMPUS In-Pat (\$/Visit):	0
Enlisted Housing Units Avail:	0	CHAMPUS Out-Pat (\$/Visit):	0
Total Base Facilities(KSF):	3,331	CHAMPUS Shift to Medicare:	0.0%
Officer VHA (\$/Month):	521	Activity Code:	6605
Enlisted VHA (\$/Month):	370		
Per Diem Rate (\$/Day):	113	Homeowner Assistance Program:	No
Freight Cost (\$/Ton/Mile):	0.07	Unique Activity Information:	No

Department : ARMY  
 Option Package : PQ2-2b  
 Scenario File : C:\COBRA95\ARMY\DBCRC\PQ2-2B.CBR  
 Std Fctrs File : C:\COBRA95\ARMY\SF7DEC.SFF

INPUT SCREEN FOUR - STATIC BASE INFORMATION

Name: BASE X, US

Total Officer Employees:	782	RPMA Non-Payroll (\$K/Year):	11,891
Total Enlisted Employees:	4,208	Communications (\$K/Year):	1,514
Total Student Employees:	1,121	BOS Non-Payroll (\$K/Year):	29,982
Total Civilian Employees:	2,709	BOS Payroll (\$K/Year):	21,877
Mil Families Living On Base:	55.0%	Family Housing (\$K/Year):	8,151
Civilians Not Willing To Move:	6.0%	Area Cost Factor:	1.09
Officer Housing Units Avail:	0	CHAMPUS In-Pat (\$/Visit):	0
Enlisted Housing Units Avail:	0	CHAMPUS Out-Pat (\$/Visit):	0
Total Base Facilities(KSF):	6,091	CHAMPUS Shift to Medicare:	0.0%
Officer VHA (\$/Month):	178	Activity Code:	BASEX
Enlisted VHA (\$/Month):	132	Homeowner Assistance Program:	No
Per Diem Rate (\$/Day):	101	Unique Activity Information:	No
Freight Cost (\$/Ton/Mile):	0.07		

INPUT SCREEN FIVE - DYNAMIC BASE INFORMATION

Name: TERMINAL OAKLAND, CA

	1996	1997	1998	1999	2000	2001
	----	----	----	----	----	----
1-Time Unique Cost (\$K):	0	0	0	0	0	0
1-Time Unique Save (\$K):	0	0	0	0	0	0
1-Time Moving Cost (\$K):	0	0	0	0	0	0
1-Time Moving Save (\$K):	0	0	0	0	0	0
Env Non-MilCon Reqcd(\$K):	0	0	0	0	0	0
Activ Mission Cost (\$K):	0	0	426	426	426	426
Activ Mission Save (\$K):	0	0	0	0	0	0
Misc Recurring Cost(\$K):	0	0	0	0	0	0
Misc Recurring Save(\$K):	0	0	0	0	0	0
Land (+Buy/-Sales) (\$K):	0	0	0	0	0	0
Construction Schedule(%):	0%	0%	0%	0%	0%	0%
Shutdown Schedule (%):	0%	0%	0%	0%	0%	0%
MilCon Cost Avoidnc(\$K):	0	0	0	0	0	0
Fam Housing Avoidnc(\$K):	0	0	0	0	0	0
Procurement Avoidnc(\$K):	0	0	0	0	0	0
CHAMPUS In-Patients/Yr:	0	0	0	0	0	0
CHAMPUS Out-Patients/Yr:	0	0	0	0	0	0
Facil ShutDown(KSF):	3,260					
						Perc Family Housing ShutDown: 100.0%

Name: BASE X, US

	1996	1997	1998	1999	2000	2001
	----	----	----	----	----	----
1-Time Unique Cost (\$K):	0	0	0	0	0	0
1-Time Unique Save (\$K):	0	0	0	0	0	0
1-Time Moving Cost (\$K):	0	0	0	0	0	0
1-Time Moving Save (\$K):	0	0	0	0	0	0
Env Non-MilCon Reqcd(\$K):	0	0	0	0	0	0
Activ Mission Cost (\$K):	0	0	0	0	0	0
Activ Mission Save (\$K):	0	0	0	0	0	0
Misc Recurring Cost(\$K):	0	0	0	0	0	0
Misc Recurring Save(\$K):	0	0	0	0	0	0
Land (+Buy/-Sales) (\$K):	0	0	0	0	0	0
Construction Schedule(%):	0%	0%	0%	0%	0%	0%
Shutdown Schedule (%):	0%	0%	0%	0%	0%	0%
MilCon Cost Avoidnc(\$K):	0	0	0	0	0	0
Fam Housing Avoidnc(\$K):	0	0	0	0	0	0
Procurement Avoidnc(\$K):	0	0	0	0	0	0
CHAMPUS In-Patients/Yr:	0	0	0	0	0	0
CHAMPUS Out-Patients/Yr:	0	0	0	0	0	0
Facil ShutDown(KSF):	0					
						Perc Family Housing ShutDown: 0.0%

Department : ARMY  
 Option Package : PO2-2b  
 Scenario File : C:\COBRA95\ARMY\DBCRC\PO2-2B.CBR  
 Std Fctrs File : C:\COBRA95\ARMY\SF7DEC.SFF

INPUT SCREEN SIX - BASE PERSONNEL INFORMATION

Name: TERMINAL OAKLAND, CA

	1996	1997	1998	1999	2000	2001
	----	----	----	----	----	----
Off Force Struc Change:	0	0	0	0	0	0
Enl Force Struc Change:	0	0	0	0	0	0
Civ Force Struc Change:	0	0	-285	0	0	0
Stu Force Struc Change:	0	0	0	0	0	0
Off Scenario Change:	0	-6	0	0	0	0
Enl Scenario Change:	0	-9	0	0	0	0
Civ Scenario Change:	0	-113	0	0	0	0
Off Change(No Sal Save):	0	0	0	0	0	0
Enl Change(No Sal Save):	0	0	0	0	0	0
Civ Change(No Sal Save):	0	0	0	0	0	0
Caretakers - Military:	0	0	0	0	0	0
Caretakers - Civilian:	0	0	0	0	0	0

INPUT SCREEN SEVEN - BASE MILITARY CONSTRUCTION INFORMATION

Name: BASE X, US

Description	Categ	New MilCon	Rehab MilCon	Total Cost(\$K)
-----	-----	-----	-----	-----
GEN PURPOSE ADMIN	ADMIN	31,000	72,400	0
CHILD DEV CTR	CHILD	4,000	0	0

STANDARD FACTORS SCREEN ONE - PERSONNEL

Percent Officers Married:	77.00%	Civ Early Retire Pay Factor:	9.00%
Percent Enlisted Married:	58.50%	Priority Placement Service:	60.00%
Enlisted Housing MilCon:	91.00%	PPS Actions Involving PCS:	50.00%
Officer Salary(\$/Year):	67,948.00	Civilian PCS Costs (\$):	28,800.00
Off BAQ with Dependents(\$):	7,717.00	Civilian New Hire Cost(\$):	1,109.00
Enlisted Salary(\$/Year):	30,860.00	Nat Median Home Price(\$):	114,600.00
Enl BAQ with Dependents(\$):	5,223.00	Home Sale Reimburse Rate:	10.00%
Avg Unemploy Cost(\$/Week):	174.00	Max Home Sale Reimburs(\$):	22,385.00
Unemployment Eligibility(Weeks):	18	Home Purch Reimburse Rate:	5.00%
Civilian Salary(\$/Year):	45,998.00	Max Home Purch Reimburs(\$):	11,191.00
Civilian Turnover Rate:	15.00%	Civilian Homeowning Rate:	64.00%
Civilian Early Retire Rate:	10.00%	HAP Home Value Reimburse Rate:	22.90%
Civilian Regular Retire Rate:	5.00%	HAP Homeowner Receiving Rate:	5.00%
Civilian RIF Pay Factor:	39.00%	RSE Home Value Reimburse Rate:	19.00%
SF File Desc:	SF7DEC.SFF	RSE Homeowner Receiving Rate:	12.00%

STANDARD FACTORS SCREEN TWO - FACILITIES

RPMA Building SF Cost Index:	0.93	Rehab vs. New MilCon Cost:	59.00%
BOS Index (RPMA vs population):	0.54	Info Management Account:	15.00%
(Indices are used as exponents)		MilCon Design Rate:	10.00%
Program Management Factor:	10.00%	MilCon SIOH Rate:	6.00%
Caretaker Admin(SF/Care):	162.00	MilCon Contingency Plan Rate:	7.00%
Mothball Cost (\$/SF):	1.25	MilCon Site Preparation Rate:	24.00%
Avg Bachelor Quarters(SF):	388.00	Discount Rate for NPV.RPT/ROI:	2.75%
Avg Family Quarters(SF):	1,819.00	Inflation Rate for NPV.RPT/ROI:	0.00%
APPDET.RPT Inflation Rates:			
1996: 0.00% 1997: 2.80% 1998: 2.90%		1999: 2.90% 2000: 2.90% 2001: 2.90%	

Department : ARMY  
 Option Package : PO2-2b  
 Scenario File : C:\COBRA95\ARMY\DBCRC\PO2-2B.CBR  
 Std Fctrs File : C:\COBRA95\ARMY\SF7DEC.SFF

STANDARD FACTORS SCREEN THREE - TRANSPORTATION

Material/Assigned Person(Lb):	710	Equip Pack & Crate(\$/Ton):	284.00
HHG Per Off Family (Lb):	14,500.00	Mil Light Vehicle(\$/Mile):	0.09
HHG Per Enl Family (Lb):	9,000.00	Heavy/Spec Vehicle(\$/Mile):	0.09
HHG Per Mil Single (Lb):	6,400.00	POV Reimbursement(\$/Mile):	0.18
HHG Per Civilian (Lb):	18,000.00	Avg Mil Tour Length (Years):	2.90
Total HHG Cost (\$/100Lb):	35.00	Routine PCS(\$/Pers/Tour):	4,665.00
Air Transport (\$/Pass Mile):	0.20	One-Time Off PCS Cost(\$):	6,134.00
Misc Exp (\$/Direct Employ):	700.00	One-Time Enl PCS Cost(\$):	4,381.00

STANDARD FACTORS SCREEN FOUR - MILITARY CONSTRUCTION

Category	UM	\$/UM	Category	UM	\$/UM
-----	--	----	-----	--	----
Horizontal	(SY)	38	APPLIED INSTR	(SF)	114
Waterfront	(LF)	0	LABS (RDT&E)	(SF)	175
Air Operations	(SF)	130	CHILD CARE CENTER	(SF)	120
Operational	(SF)	119	PRODUCTION FAC	(SF)	100
Administrative	(SF)	106	PHYSICAL FITNESS FAC	(SF)	128
School Buildings	(SF)	104	2+2 BACHQ	(EA)	19,140
Maintenance Shops	(SF)	108	Optional Category G	( )	0
Bachelor Quarters	(EA)	46,227	Optional Category H	( )	0
Family Quarters	(EA)	96,040	Optional Category I	( )	0
Covered Storage	(SF)	60	Optional Category J	( )	0
Dining Facilities	(SF)	180	Optional Category K	( )	0
Recreation Facilities	(SF)	0	Optional Category L	( )	0
Communications Facil	(SF)	0	Optional Category M	( )	0
Shipyard Maintenance	(SF)	0	Optional Category N	( )	0
RDT & E Facilities	(SF)	139	Optional Category O	( )	0
POL Storage	(BL)	0	Optional Category P	( )	0
Ammunition Storage	(SF)	0	Optional Category Q	( )	0
Medical Facilities	(SF)	0	Optional Category R	( )	0
Environmental	( )	0			

EXPLANATORY NOTES (INPUT SCREEN NINE)

ADJUSTED POST POPULATION FIGURES TO REFLECT CERTIFIED USAR DATA INDICATING 19 FEWER FTS PERSONNEL THAN ASIP. THE ASIP IDENTIFIED RESERVE PERSONNEL AND BUILDINGS THAT ARE NOT LOCATED ON OAKLAND ARMY BASE. CORRECT NUMBER IS 6 CIVILIANS AND 13 MILITARY. ENCLAVE USAR TO PROVIDE SUFFICIENT FACILITIES TO PROVIDE FOR 64,212 SQ FT OF ADMINISTRATIVE SPACE AND 6,652 SQ FT OF MAINTENANCE SPACE. CURRENT FACILITIES INCLUDE PORTIONS OF BUILDINGS: 792, 780, 640, AND 590, WHICH TOTAL 42,376 SQ FT.

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## Economic Impact Data

**Activity: OAKLAND ARMY BASE**  
**Economic Area: Oakland, CA PMSA**

**Impact of Proposed BRAC-95 Action at OAKLAND ARMY BASE:**

Total Population of Oakland, CA PMSA (1992):	2,148,200
Total Employment of Oakland, CA PMSA, BEA (1992):	1,160,197
Total Personal Income of Oakland, CA PMSA (1992 actual):	\$52,326,612,000
BRAC 95 Total Direct and Indirect Job Change:	(3,033)
BRAC 95 Potential Total Job Change Over Closure Period (% of 1992 Total Employment)	(0.3%)

		<u>1994</u>	<u>1995</u>	<u>1996</u>	<u>1997</u>	<u>1998</u>	<u>1999</u>	<u>2000</u>	<u>2001</u>	<u>Total</u>	
Relocated Jobs:	MIL	0	0	0	(39)	0	0	0	0	(39)	
	CIV	0	0	0	(560)	0	0	0	0	(560)	
Other Jobs:	MIL	0	0	0	(15)	0	0	0	0	(15)	
	CIV	0	0	0	(1,251)	0	0	0	0	(1,251)	
BRAC 95 Direct Job Change Summary at OAKLAND ARMY BASE:											
	MIL	0	0	0	(54)	0	0	0	0	(54)	
	CIV	0	0	0	(1,811)	0	0	0	0	(1,811)	
	TO	0	0	0	(1,865)	0	0	0	0	(1,865)	
										Indirect Job Change:	(1,168)
										Total Direct and Indirect Job Change:	(3,033)

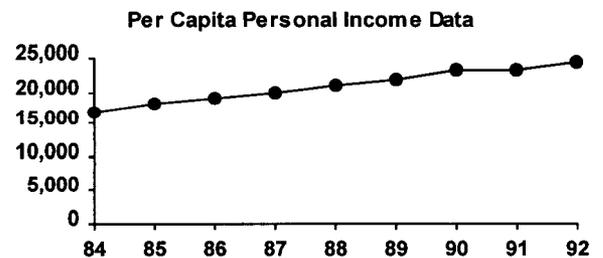
**Other Pending BRAC Actions at OAKLAND ARMY BASE (Previous Rounds):**

	MIL	26	0	0	0	0	0	0	0	0	26
	CIV	18	0	0	0	0	0	0	0	0	18

**Oakland, CA PMSA Profile:**

Civilian Employment, BLS (1993): 1,036,164

Average Per Capita Income (1992): \$24,359



**Annualized Change in Civilian Employment (1984-1993)**

**Annualized Change in Per Capita Personal Income (1984-1992)**

Employment: 16,759  
 Percentage: 1.8%  
 U.S. Average Change: 1.5%

Dollars: \$933  
 Percentage: 4.7%  
 U.S. Average Change: 5.3%

**Unemployment Rates for Oakland, CA PMSA and the US (1984 - 1993):**

	<u>1984</u>	<u>1985</u>	<u>1986</u>	<u>1987</u>	<u>1988</u>	<u>1989</u>	<u>1990</u>	<u>1991</u>	<u>1992</u>	<u>1993</u>
Local	6.8%	6.3%	5.9%	5.0%	4.6%	4.2%	4.1%	5.4%	6.5%	6.6%
U.S.	7.5%	7.2%	7.0%	6.2%	5.5%	5.3%	5.5%	6.7%	7.4%	6.8%

<sup>1</sup> Note: Bureau of Labor Statistics employment data for 1993, which has been adjusted to incorporate revised methodologies and 1993 Bureau of the Census metropolitan area definitions are not fully compatible with 1984 - 1992 data.

## Economic Impact Data

**Activity: OAKLAND ARMY BASE**

**Economic Area: Oakland, CA PMSA**

**Cumulative BRAC Impacts Affecting Oakland, CA PMSA:**

<b>Cumulative Total Direct and Indirect Job Change:</b>	<b>(31,224)</b>
<b>Potential Cumulative Total Job Change Over Closure Period (% of 1992 Total Employ</b>	<b>(2.7%)</b>

		<u>1994</u>	<u>1995</u>	<u>1996</u>	<u>1997</u>	<u>1998</u>	<u>1999</u>	<u>2000</u>	<u>2001</u>	<u>Total</u>
<b>Other Proposed BRAC 95 Direct Job Changes in Economic Area (Excluding OAKLAND ARMY BASE)</b>										
Army:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	0	0	0	0
Navy:	MIL	0	0	0	(140)	0	0	0	0	(140)
	CIV	0	0	0	(276)	0	0	0	0	(276)
Air Force:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	0	0	0	0
Other:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	0	0	0	0
<b>Other Pending Prior BRAC Direct Job Changes in Economic Area (Excluding OAKLAND ARMY BASE)</b>										
Army:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	0	0	0	0
Navy:	MIL	(710)	0	(8,788)	(498)	(5)	0	0	0	(10,001)
	CIV	(711)	(948)	(1,488)	(1,457)	(564)	0	0	0	(5,168)
Air Force:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	0	0	0	0
Other:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	0	0	0	0
<b>Cumulative Direct Job Change in Oakland, CA PMSA Statistical Area (Including OAKLAND ARMY BASE)</b>										
	MIL	(684)	0	(8,788)	(692)	(5)	0	0	0	(10,169)
	CIV	(693)	(948)	(1,488)	(3,544)	(564)	0	0	0	(7,237)
	TO	(1,377)	(948)	(10,276)	(4,236)	(569)	0	0	0	(17,406)
<b>Cumulative Indirect Job Change:</b>										<b>(13,394)</b>
<b>Cumulative Total Direct and Indirect Job Change:</b>										<b>(31,224)</b>

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**THE ARMY BASING STUDY**

**BRAC 95  
ALTERNATIVE  
DOCUMENTATION  
SET**

**ALTERNATIVE NO.**

**PO 2-2**

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**SECTION I**

**SCENARIO DEVELOPMENT**



**THE ARMY BASING STUDY**

**BRAC 95  
ALTERNATIVE  
DOCUMENTATION  
SET**

**ALTERNATIVE NO.  
PO 2-2**

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**SECTION II**

**PERSONNEL & ORGANIZATION**

**DATA**

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<b>a. OPTION NUMBER:</b> PO2-2		<b>b. CANDIDATE INSTALLATION:</b> Oakland Army Base		<b>c. DATE:</b> 23 JAN 95	
<b>d. INSTALLATION CATEGORY:</b>					
<b>e. SCENARIO DESCRIPTION / SUMMARY:</b>					
<ul style="list-style-type: none"> <li>- Close Oakland Army Base</li> <li>- Move headquarters Military Traffic Management Command (MTMC) Western Area to Fort Lewis, WA. In addition transfer the portion of 1302nd Major Port Command (MPC) to Fort Lewis.</li> <li>- Enclave USAR</li> </ul>					
<b>f. INSTALLATIONS IN SCENARIO:</b>					
<b>INSTALLATION NAME</b>		<b>STRATEGY (CLOSE/GAIN/LOSE/DEACTIVATE)</b>		<b>COMPLETION YEAR</b>	
Oakland Army Base		Close		1998	
Fort Lewis		Gain		1998	
<b>g. MAJOR ACTIVITIES AND/OR ORGANIZATIONS AFFECTED (OR POTENTIALLY AFFECTED):</b>					
<b>UIC/SRC</b>	<b>DESCRIPTION:</b>	<b>PERSONNEL STRENGTH:</b> OFF/WOF/ENL/CIV/NAF/OTHER		<b>STRATEGY:</b> <b>DESTINATION/YEAR</b>	
W2DT-A	HQ MTMC WESTERN AREA	8/0/15/377/0		FORT LEWIS/1998	
W4PQIB	AGYFLD OPERATING	0/0/0/105/0		"	
I2DT01	WAT3 FSU ORAB	0/0/0/5/0		"	
I2DT02	WAT3 TNG SPT CTR	0/0/0/13/0		"	
W2DT01	TMLMTMC WSTR AREA	1/0/0/0/0		"	
W2DT=A	TMLMTMC WSTR AREA NONADD	9/0/0/0/0		"	
W1M4AA	1302D MPC	2/0/1/84/0		"	
W0Q120	CAL MED DET	0/0/7/24/0		BASE X	
W3LF02	USACIDC	0/0/4/0/0		"	
W47A!A	HQ USARC	0/0/0/3/0		"	
W4T8!A	HQ USA SPC & STR DEF CMD	0/0/0/24/0		"	
W4VK08	ACT INVEST SERVICES	0/0/0/3/0		"	
DCSW39	DEFENSE COMSY AGENCY	0/0/0/26/0		"	
FY8213	USAF WTR PORT LOG OFF	0/0/0/2/0		"	
M90099	MARINE CORPS SHIPPER	0/0/0/2/0		"	
W075*A	CORPS OF ENGINEERS	0/0/0/3/0		"	
W1BS10	USN SUPPLY CENTER	3/0/0/0/0		"	
61447	NAVY LIAISON OFFICE	0/0/0/5/0		"	
00617	NAVY INDUSTRIAL HOSPITAL	0/0/0/5/0		"	
68378	NAVY PUBLIC WORKS CENTER	0/0/0/283/0		BRAC93 REDUCTION	
W1M4AA	1302D MPC (NON-DOC)	1/0/0/17/0		DELETE	
W1M4NA	1302D MPC (NON-ADD)	3/0/0/0/0		"	
#1M403	OAKLAND MUSEUM	0/0/0/1/0		"	



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09/19/94  
HQRPLANS

ASIP TROOP LIST ORDERED BY MAJOR UNIT  
Oakland Army Base -- 06605  
MAJOR UNIT A -- MTMC ACTIVITIES  
FY 1996

Database  
Ver 4.20

MC	UIC	SRC	CA RS	UNUM	BR	DESCRIPTION	OFF	WOF	ENL	TOTAL MIL	US CIV	OTHER CIV	TOTAL CIV	TOTAL POP
MT	W1M4AA		W1M4			1302 MAJOR POR	3	0	1	4	101	0	101	105
MT	W1M4NA		W1M4			1302 MAJOR POR	3	0	0	3	0	0	0	3
MT	W4M2!B		W4M2			ACTSTNS SYS	0	0	0	0	4	0	4	4
MT	W4PQ!B		W4PQ			AGYFLD OPERATI	0	0	0	0	105	0	105	105
							6	0	1	7	210	0	210	217

09/19/94  
HQRPLANS

ASIP TROOP LIST ORDERED BY MAJOR UNIT  
Oakland Army Base -- 06605  
MAJOR UNIT Y -- TENANTS  
FY 1996

Database  
Ver 4.20

MC	UIC	SRC	CA RS	UNUM	BR	DESCRIPTION	OFF	WOF	ENL	TOTAL MIL	US CIV	OTHER CIV	TOTAL CIV	TOTAL POP
PS	!1M402					US POSTAL SERV	0	0	0	0	3	0	3	3
FC	!2DT01					WAT3 FSU ORAB	0	0	0	0	5	0	5	5
FC	!2DT02					WAT3 TNG SPT C	0	0	0	0	13	0	13	13
TH	#1M402					ASSN OF USA	0	0	0	0	0	1	1	1
**	#1M403					OAKLAND MUSEUM	0	0	0	0	1	0	1	1
**	#1M404					AFGE	0	0	0	0	0	2	2	2
CN	\$1M401					BARBER SHOP	0	0	0	0	0	1	1	1
TR	\$1M402					SATO	0	0	0	0	0	3	3	3
CN	\$1M405					CLEANERS & TAI	0	0	0	0	0	1	1	1
SL	*1M401					PORT OF OAKLAN	0	0	0	0	0	25	25	25
TH	*1M402					OAKLAND TERM R	0	0	0	0	0	8	8	8
NA	00617					NAVAL HSP INDU	0	0	0	0	5	0	5	5
NA	61447					NAVY	0	0	0	0	5	0	5	5
AX	E62KWO					AAFES	0	0	0	0	0	14	14	14
AX	E62LBL					AAFES	0	0	0	0	0	700	700	700
AF	FY8213					USAF WTR PORT	0	0	0	0	2	0	2	2
MC	M90099					MARINE CORPS S	0	0	0	0	2	0	2	2
CE	W075*A					CORPS OF ENGIN	0	0	0	0	3	0	3	3
JA	W1BS10		W1BS			ELEUSARMY NAVY	3	0	0	3	0	0	0	3
CZ	W3GZ06		W3GZ			AUTO MME TELEC	0	0	0	0	0	0	0	0
FC	W3E501		W3E5			FTSFTS 124ARCO	0	0	0	0	1	0	1	1
FC	W3E565		W3E5			FTSFTS 124ARCO	0	1	2	3	0	0	0	3
FC	W3E549		W3E5			FTSFTS 124ARCO	0	0	1	1	0	0	0	1
FC	W3E536		W3E5			FTSFTS 124ARCO	0	0	3	3	0	0	0	3
FC	W3E531		W3E5			FTSFTS 124ARCO	3	0	4	7	0	0	0	7
FC	W3E519		W3E5			FTSFTS 124ARCO	0	2	5	7	0	0	0	7
FC	W3E511		W3E5			FTSFTS 124ARCO	0	1	3	4	0	0	0	4
FC	W3E513		W3E5			FTSFTS 124ARCO	0	0	0	0	11	0	11	11
SP	WRT8N2		00	0445		FTS445TH CA BN	1	0	2	3	0	0	0	3
SP	WRT892		00	0445		FTS445TH CA BN	0	0	0	0	2	0	2	2
SP	W38Z09		W38Z			HQSFTM USACAPO	1	0	2	3	0	0	0	3
HS	W3VZ24		W3VZ			ACDUSA HEALTH	0	0	0	0	1	0	1	1
CB	W3LF02		W3LF			RGN6TH USACIDC	0	0	4	4	0	0	0	4
FC	W47A1A		W47A			HQ USARC	0	0	0	0	3	0	3	3
SC	W4TB1A		W4TB			HQUSA SPC&STR	0	0	0	0	24	0	24	24
X7	W4VK08		W4VK			ACTINVES SERVI	0	0	0	0	7	0	7	7
							8	4	26	38	88	755	843	881

09/19/94  
HQRPLANS

ASIP TROOP LIST ORDERED BY MAJOR UNIT  
Oakland Army Base -- 06605  
MAJOR UNIT Z -- GARRISON  
FY 1996

Database  
Ver 4.20

MC	UIC	SRC	CA RS	UNUM	BR	DESCRIPTION	OFF	WOF	ENL	TOTAL MIL	US CIV	OTHER CIV	TOTAL CIV	TOTAL POP
MT	W2DT-A		W2DT			TMLMTC WSTR A	8	0	15	23	377	0	377	400
DF	!1M404					BAY EXCHANGE	0	0	0	0	0	14	14	14
NA	68378					NAVY	0	0	0	0	283	0	283	283

CM @1M401		FULLTIME CONTR	0	0	0	0	0	143	143	143
MT W2DT=A	W2DT	TMLMTC WSTR A	10	0	0	10	0	0	0	10
HS WQ120	WQ1	CAL MED DET	0	0	7	7	24	0	24	31
NF MC1001		NON-APPROPRIAT	0	0	0	0	0	120	120	120
DF DCSW39		DEFENSE COMSY	0	0	0	0	26	11	37	37
CM @1M402		CONTRACT SUPPO	0	0	0	0	0	95	95	95

18 0 22 40 710 383 1093 1133

09/19/94  
HQRPLANS  
ASIP TROOP LIST ORDERED BY MAJOR UNIT  
Oakland Army Base -- 06605  
MAJOR UNIT A -- MTMC ACTIVITIES  
FY 2000  
Database  
Ver 4.20

MC	UIC	SRC	CA RS	UNUM	BR	DESCRIPTION	OFF	WOF	ENL	TOTAL MIL	US CIV	OTHER CIV	TOTAL CIV	TOTAL POP
MT	W1M4AA		W1M4			1302 MAJOR POR	3	0	1	4	101	0	101	105
MT	W4PQ1B		W4PQ			AGYFLD OPERATI	0	0	0	0	105	0	105	105
MT	W4M21B		W4M2			ACTSTNS SYS	0	0	0	0	4	0	4	4
MT	W1M4NA		W1M4			1302 MAJOR POR	3	0	0	3	0	0	0	3

6 0 1 7 210 0 210 217

09/19/94  
HQRPLANS  
ASIP TROOP LIST ORDERED BY MAJOR UNIT  
Oakland Army Base -- 06605  
MAJOR UNIT Y -- TENANTS  
FY 2000  
Database  
Ver 4.20

MC	UIC	SRC	CA RS	UNUM	BR	DESCRIPTION	OFF	WOF	ENL	TOTAL MIL	US CIV	OTHER CIV	TOTAL CIV	TOTAL POP
FC	W3E511		W3E5			FTSFTS 124ARCO	0	1	3	4	0	0	0	4
FC	W3E519		W3E5			FTSFTS 124ARCO	0	2	5	7	0	0	0	7
FC	W3E531		W3E5			FTSFTS 124ARCO	3	0	4	7	0	0	0	7
CZ	W3GZ06		W3GZ			AUTO MME TELEC	0	0	0	0	0	0	0	0
CB	W3LF02		W3LF			RGN6TH USACIDC	0	0	4	4	0	0	0	4
FC	W47A1A		W47A			HQ USARC	0	0	0	0	3	0	3	3
SC	W47B1A		W47B			HQUSA SPC&STR	0	0	0	0	24	0	24	24
FC	W3E513		W3E5			FTSFTS 124ARCO	0	0	0	0	11	0	11	11
SP	WRT8N2	00	0445			FTS445TH CA BN	1	0	2	3	0	0	0	3
SP	WRT892	00	0445			FTS445TH CA BN	0	0	0	0	2	0	2	2
SP	W38Z09		W38Z			HQSFTM USACAPO	1	0	2	3	0	0	0	3
FC	W3E536		W3E5			FTSFTS 124ARCO	0	0	3	3	0	0	0	3
FC	W3E549		W3E5			FTSFTS 124ARCO	0	0	1	1	0	0	0	1
FC	W3E565		W3E5			FTSFTS 124ARCO	0	1	2	3	0	0	0	3
FC	W3E501		W3E5			FTSFTS 124ARCO	0	0	0	0	1	0	1	1
HS	W3VZ24		W3VZ			ACDUSA HEALTH	0	0	0	0	1	0	1	1
JA	W1BS10		W1BS			ELEUSARMY NAVY	3	0	0	3	0	0	0	3
CE	W075*A					CORPS OF ENGIN	0	0	0	0	3	0	3	3
MC	M90099					MARINE CORPS S	0	0	0	0	2	0	2	2
X7	W4VK08		W4VK			ACTINVES SERVI	0	0	0	0	7	0	7	7
AF	FY8213					USAF WTR PORT	0	0	0	0	2	0	2	2
AX	E62LBL					AAFES	0	0	0	0	0	700	700	700
AX	E62KW0					AAFES	0	0	0	0	0	14	14	14
NA	61447					NAVY	0	0	0	0	5	0	5	5
NA	00617					NAVAL HSP INDU	0	0	0	0	5	0	5	5
TH	*1M402					OAKLAND TERM R	0	0	0	0	0	8	8	8
SL	*1M401					PORT OF OAKLAN	0	0	0	0	0	25	25	25
CN	\$1M405					CLEANERS & TAI	0	0	0	0	0	1	1	1
TR	\$1M402					SATO	0	0	0	0	0	3	3	3
CN	\$1M401					BARBER SHOP	0	0	0	0	0	1	1	1
**	#1M404					AFGE	0	0	0	0	0	2	2	2
**	#1M403					OAKLAND MUSEUM	0	0	0	0	1	0	1	1
TH	#1M402					ASSN OF USA	0	0	0	0	0	1	1	1
FC	12DT02					WAT3 TNG SPT C	0	0	0	0	13	0	13	13
FC	12DT01					WAT3 FSU ORAB	0	0	0	0	5	0	5	5
PS	11M402					US POSTAL SERV	0	0	0	0	3	0	3	3

8 4 26 38 88 755 843 881

09/19/94  
HQRPLANS  
ASIP TROOP LIST ORDERED BY MAJOR UNIT  
Oakland Army Base -- 06605  
MAJOR UNIT Z -- GARRISON  
Database  
Ver 4.20

FY 2000

MC	UIC	SRC	CA RS	UNUM	BR	DESCRIPTION	OFF	WOF	ENL	TOTAL MIL	US CIV	OTHER CIV	TOTAL CIV	TOTAL POP
MT	W2DT-A		W2DT			TMLMTC WSTR A	8	0	15	23	377	0	377	400
MT	W2DT=A		W2DT			TMLMTC WSTR A	10	0	0	10	0	0	0	10
HS	W0Q120		W0Q1			CAL MED DET	0	0	7	7	24	0	24	31
NF	MC1001					NON-APPROPRIAT	0	0	0	0	0	120	120	120
DF	DCSW39					DEFENSE COMSY	0	0	0	0	26	11	37	37
CM	@1M402					CONTRACT SUPPO	0	0	0	0	0	95	95	95
CM	@1M401					FULLTIME CONTR	0	0	0	0	0	143	143	143
NA	68378					NAVY	0	0	0	0	283	0	283	283
DF	!1M404					BAY EXCHANGE	0	0	0	0	0	14	14	14

18 0 22 40 710 383 1093 1133

09/19/94  
HQRPLANS  
ASIP TROOP LIST ORDERED BY MAJOR UNIT  
Military Ocean Tml Bayonne -- 34515  
MAJOR UNIT A -- MTMC ACTIVITIES  
FY 1996  
Database  
Ver 4.20

MC	UIC	SRC	CA RS	UNUM	BR	DESCRIPTION	OFF	WOF	ENL	TOTAL MIL	US CIV	OTHER CIV	TOTAL CIV	TOTAL POP
MT	W1M5AA		W1M5			CMDMTMC EASTER	14	0	9	23	581	0	581	604
MT	W62G3E					USA MC	0	0	0	0	4	0	4	4
MT	W4PQ02		W4PQ			AGYFLD OPERATI	0	0	0	0	114	0	114	114
MT	W4M2!A		W4M2			ACTSTNS SYS	0	0	0	0	1	0	1	1
MT	W1M5=A		W1M5			CMDMTMC EASTER	9	0	0	9	0	0	0	9

23 0 9 32 700 0 700 732

09/19/94  
HQRPLANS  
ASIP TROOP LIST ORDERED BY MAJOR UNIT  
Military Ocean Tml Bayonne -- 34515  
MAJOR UNIT Y -- TENANTS  
FY 1996  
Database  
Ver 4.20

MC	UIC	SRC	CA RS	UNUM	BR	DESCRIPTION	OFF	WOF	ENL	TOTAL MIL	US CIV	OTHER CIV	TOTAL CIV	TOTAL POP
DF	W49073		W490			CTRDFAS INDIA	0	0	0	0	70	0	70	70
JA	W1BS21		W1BS			ELEUSARMY NAVY	1	0	0	1	0	0	0	1
RC	W17T00		W17T			USA RC BN BR	1	0	32	33	1	0	1	34
NA	N63408					NAVY	1	0	1	2	2	0	2	4
NA	N1M502					NAVY	1	0	26	27	10	0	10	37
AF	FY9125					AIR FORCE	1	0	0	1	3	0	3	4
NA	N1M501					NAVY	0	0	0	0	164	0	164	164
UG	!1M501					NATL ARCHIVE	0	0	0	0	100	0	100	100
UG	!1M502					FBI	0	0	0	0	3	0	3	3
DF	!1M503					DEFENSE PRINTI	0	0	0	0	24	0	24	24
PS	!1M504					US POSTAL SERV	0	0	0	0	2	0	2	2
NA	!1M505					NAVAL INVEST S	0	0	0	0	3	0	3	3
PS	!1M506					US POSTAL SERV	0	0	0	0	1	0	1	1
CJ	\$1M501					CREDIT UNION	0	0	0	0	0	4	4	4
NP	\$1M502					S & S BOOKSTOR	0	0	0	0	7	0	7	7
NA	N62381					USNMSCLANT EX	12	0	32	44	559	0	559	603
CE	W16R0E					CORPS OF ENGIN	0	0	0	0	1	0	1	1

17 0 91 108 950 4 954 1062

09/19/94  
HQRPLANS  
ASIP TROOP LIST ORDERED BY MAJOR UNIT  
Military Ocean Tml Bayonne -- 34515  
MAJOR UNIT Z -- GARRISON  
FY 1996  
Database  
Ver 4.20

MC	UIC	SRC	CA RS	UNUM	BR	DESCRIPTION	OFF	WOF	ENL	TOTAL MIL	US CIV	OTHER CIV	TOTAL CIV	TOTAL POP
MT	W1WYAA		W1WY			1301ST MPC	2	0	1	3	102	0	102	105
MT	W1WYNA		W1WY			1301ST MPC	1	0	0	1	0	0	0	1
HS	W1U515		W1U5			ACTUSA MED DEP	2	0	25	27	2	0	2	29
HS	W1U502		W1U5			ACTUSA MED DEP	1	0	2	3	3	0	3	6
NF	MB1001					NON-APPROPRIAT	0	0	0	0	0	47	47	47

# Document Separator

FOR OFFICIAL USE ONLY

SAMAS as of 16 MAY 94

ACTIVE ARMY  
ASIP STATION REPORT : MTMC

Army Base = OAKLAND ARMY BASE  
Stn Code = 06626  
Station = OAKLND AB, CA (OAKLAND ARMY BASE)

UIC	Rgt/Unbr	Br Parent Unit	SRC	ACTCD	FY						
Aagt TPSN	Derivative Unit		Source	EDATE	1994	1995	1996	1997	1998	1999	2000
DODAAC	Compo		MDEP	CCNUM							

TYPE UNIT: TDA UNITS

W00120 HS 56501	W001 W001	CAL MED DET USA HLTH CLN OAKLAND AT	TAD VCHD		OFF: WOF: ENL: USC:	0 0 4 9	0 0 7 24	0 0 7 24	0 0 7 24	0 0 7 24	0 0 7 24	0 0 7 24
W18810 JA 56953	W188 W188	ELEUSARNY NAVY AC USAE NAVAL SUPPLY CENTER	TAR J0JT	JA0195	OFF: WOF: ENL:	3 0 0	3 0 0	3 0 0	3 0 0	3 0 0	3 0 0	3 0 0
W1M4A NT 46461 W62P4J	W1M4 W1M4	1302 MAJOR PORT CMD	SMS ADTR	19941101	OFF: WOF: ENL: USC:	3 0 1 103	3 0 1 101	3 0 1 101	3 0 1 101	3 0 1 101	3 0 1 101	3 0 1 101
W6BT-A NT 46461 W6BP5L	W6BT W6BT	TRILATRIC WSTR AREA	SMSDAI ADTR	19951001	OFF: WOF: ENL: USC:	11 0 25 382	10 0 15 377	8 0 15 377	8 0 15 377	8 0 15 377	8 0 15 377	8 0 15 377
W6G206 CZ 56451	W6G2 W6G2	AUTO MRE TELECOM OAKLAND ARME	TAD MNET	C28295	OFF: WOF: ENL: USC:	0 0 0 16	0 0 0 16	0 0 0 8	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0
W6LP02 CB 46391 W62NEJ	W6LP W6LP	DOMSTN USACIDC 6TR RGN OAKLAND BA	TAD VSPC	C80295	OFF: WOF: ENL:	0 0 4	0 0 4	0 0 4	0 0 4	0 0 4	0 0 4	0 0 4
W67A1A FC 46831	W67A W67A	NO USARC USARC WEST SECURITY TR	DRE ARPT		OFF: WOF: ENL: USC:	0 0 0 3	0 0 0 3	0 0 0 3	0 0 0 3	0 0 0 3	0 0 0 3	0 0 0 3
W6K218 NT 46461	W6K2 W6K2	ACTSTNS SYS ACT STNS SYS (NS3)	DAR ADTR		OFF: WOF: ENL: USC:	0 0 0 4	0 0 0 4	0 0 0 4	0 0 0 4	0 0 0 4	0 0 0 4	0 0 0 4
W6P018 NT 46461	W6P0 W6P0	AGYFLD OPERATING ADSC INFO MENT	DAR ADTR		OFF: WOF: ENL: USC:	0 0 0 96	0 0 0 105	0 0 0 105	0 0 0 105	0 0 0 105	0 0 0 105	0 0 0 105
W6T81A SC 56151	W6T8 W6T8	NOUSA SPC&STR DEF CMD NO STRAT DEF CMD	DAR RL11		OFF: WOF: ENL: USC:	0 0 0 24	0 0 0 24	0 0 0 24	0 0 0 24	0 0 0 24	0 0 0 24	0 0 0 24
W6VK08 X7 46391 W61U0H	W6VK W6VK	ACTINYES SERVICES US A SAN FRAN FRAUD FO	TAD VSEU	C80295	OFF: WOF: ENL: USC:	0 0 0 8	0 0 0 7	0 0 0 7	0 0 0 7	0 0 0 7	0 0 0 7	0 0 0 7

TDA UNITS

TOTAL OFF:	17	16	14	14	14	14
TOTAL WOF:	0	0	0	0	0	0
TOTAL ENL:	34	27	27	27	27	27
TOTAL USC:	645	661	645	645	645	645

ACTIVE ARMY  
ASIP STATION REPORT : MTMC

Army Base = OAKLAND ARMY BASE  
Stn Code = 06626  
Station = OAKLND AB, CA (OAKLAND ARMY BASE)

UIC	Rgt/Unbr	Br Parent Unit	SRC	ACTCD	FY						
Asgt TPSN		Derivative Unit	Source	EDATE	1994	1995	1996	1997	1998	1999	2000
DODAAC		Compo	MDEP	CCNUM							

TYPE UNIT: OTHER TENANTS

#1M402 PS		US POSTAL SERVICE	DAI	OFF:	0	0	0	0	0	0	0
				WOF:	0	0	0	0	0	0	0
				ENL:	0	0	0	0	0	0	0
				USC:	3	3	3	3	3	3	3
#1M404 DF		BAY EXCHANGE	DAI	OFF:	0	0	0	0	0	0	0
				WOF:	0	0	0	0	0	0	0
				ENL:	0	0	0	0	0	0	0
				USC:	0	0	0	0	0	0	0
				OTH:	14	14	14	14	14	14	14
#2DT01 FC	I CORPS	WAT3 FSU ORAB FT LEWIS	DAI	OFF:	0	0	0	0	0	0	0
				WOF:	0	0	0	0	0	0	0
				ENL:	0	0	0	0	0	0	0
				USC:	5	5	5	5	5	5	5
#2DT02 FC	I CORPS	WAT3 TNG SPT CTR FT LEWIS	DAI	OFF:	0	0	0	0	0	0	0
				WOF:	0	0	0	0	0	0	0
				ENL:	0	0	0	0	0	0	0
				USC:	13	13	13	13	13	13	13
#1M401 TH		PAC LOCOMOTIVE ASSN	DAI	OFF:	0						
				WOF:	0						
				ENL:	0						
#1M402 TH		ASSN OF USA	DAI	OFF:	0	0	0	0	0	0	0
				WOF:	0	0	0	0	0	0	0
				ENL:	0	0	0	0	0	0	0
				USC:	0	0	0	0	0	0	0
				OTH:	1	1	1	1	1	1	1
#1M403 **		OAKLAND MUSEUM	DAI	OFF:	0	0	0	0	0	0	0
				WOF:	0	0	0	0	0	0	0
				ENL:	0	0	0	0	0	0	0
				USC:	1	1	1	1	1	1	1
#1M404 **	UNION	AFGE	DAI	OFF:	0	0	0	0	0	0	0
				WOF:	0	0	0	0	0	0	0
				ENL:	0	0	0	0	0	0	0
				USC:	0	0	0	0	0	0	0
				OTH:	2	2	2	2	2	2	2
\$1M401 CN		BARBER SHOP	DAI	OFF:	0	0	0	0	0	0	0
				WOF:	0	0	0	0	0	0	0
				ENL:	0	0	0	0	0	0	0
				USC:	0	0	0	0	0	0	0
				OTH:	1	1	1	1	1	1	1
\$1M402 TR		SATO	DAI	OFF:	0	0	0	0	0	0	0
				WOF:	0	0	0	0	0	0	0
				ENL:	0	0	0	0	0	0	0
				USC:	0	0	0	0	0	0	0
				OTH:	3	3	3	3	3	3	3
\$1M405 CN		CLEANERS & TAILORS	DAI	OFF:	0	0	0	0	0	0	0
				WOF:	0	0	0	0	0	0	0
				ENL:	0	0	0	0	0	0	0
				USC:	0	0	0	0	0	0	0
				OTH:	1	1	1	1	1	1	1

FOR OFFICIAL USE ONLY

SAMAS as of 16 MAY 94

ACTIVE ARMY  
ASIP STATION REPORT : MTMC

Army Base = OAKLAND ARMY BASE  
Sta Code = 06626  
Station = OAKLND AB, CA (OAKLAND ARMY BASE)

UIC	Rgt/Unbr Br Parent Unit	SRC	ACTCO	FY						
Asgt TPN	Derivative Unit	Source	EDATE	1994	1995	1996	1997	1998	1999	2000
DODAAC	Compo	NDEP	CCNUM							
*1M401	PORT OF OAKLAND		OFF:	0	0	0	0	0	0	0
SL		DAI	WOF:	0	0	0	0	0	0	0
			ENL:	0	0	0	0	0	0	0
			USC:	0	0	0	0	0	0	0
			OTH:	25	25	25	25	25	25	25
*1M402	OAKLAND TERM RAILWAY		OFF:	0	0	0	0	0	0	0
TH		DAI	WOF:	0	0	0	0	0	0	0
			ENL:	0	0	0	0	0	0	0
			USC:	0	0	0	0	0	0	0
			OTH:	8	8	8	8	8	8	8
00617	NAVAL HSP INDUSTRIAL		OFF:	0	0	0	0	0	0	0
MA		DAI	WOF:	0	0	0	0	0	0	0
			ENL:	0	0	0	0	0	0	0
			USC:	5	5	5	5	5	5	5
61447	NAVY LIAISON OFC		OFF:	0	0	0	0	0	0	0
MA		DAI	WOF:	0	0	0	0	0	0	0
			ENL:	0	0	0	0	0	0	0
			USC:	5	5	5	5	5	5	5
68378	NAVY PUBLIC MGR CTR		OFF:	0	0	0	0	0	0	0
MA		DAI	WOF:	0	0	0	0	0	0	0
			ENL:	0	0	0	0	0	0	0
			USC:	283	283	283	283	283	283	283
81M401	FULLTIME CONTRACT SPT		OFF:	0	0	0	0	0	0	0
CM		DAI	WOF:	0	0	0	0	0	0	0
			ENL:	0	0	0	0	0	0	0
			USC:	0	0	0	0	0	0	0
			OTH:	143	143	143	143	143	143	143
81M402	CONTRACT SUPPORT		OFF:	0	0	0	0	0	0	0
CM		DAI	WOF:	0	0	0	0	0	0	0
			ENL:	0	0	0	0	0	0	0
			USC:	0	0	0	0	0	0	0
			OTH:	95	95	95	95	95	95	95
DCM439	DEFENSE CONSY AGENCY		OFF:	0	0	0	0	0	0	0
DF	OAKLAND AB CONSY	DAI	WOF:	0	0	0	0	0	0	0
			ENL:	0	0	0	0	0	0	0
			USC:	26	26	26	26	26	26	26
			OTH:	11	11	11	11	11	11	11
E621J0	AAFES		OFF:	0	0	0	0	0	0	0
AX	TRANS	DAI	WOF:	0	0	0	0	0	0	0
			ENL:	0	0	0	0	0	0	0
			USC:	0	0	0	0	0	0	0
			OTH:	14	14	14	14	14	14	14
E621BL	AAFES		OFF:	0	0	0	0	0	0	0
AX	OAKLAND DISTRIBUTION CENTER	DAI	WOF:	0	0	0	0	0	0	0
			ENL:	0	0	0	0	0	0	0
			USC:	0	0	0	0	0	0	0
			OTH:	700	700	700	700	700	700	700
FY8213	USAF WTR PORT LOG OFF		OFF:	0	0	0	0	0	0	0
AF		DAI	WOF:	0	0	0	0	0	0	0
			ENL:	0	0	0	0	0	0	0
			USC:	2	2	2	2	2	2	2

**FOR OFFICIAL USE ONLY**

SAMAS of 16 MAY 94

**ACTIVE ARMY  
ASIP STATION REPORT : MTMC**

Army Base = **OAKLAND ARMY BASE**  
 Stn Code = **06626**  
 Station = **OAKLND AB, CA (OAKLAND ARMY BASE)**

UIC	Rgt/Unbr	Br Parent Unit	SRC	ACTCO	FY	FY	FY	FY	FY	FY	FY
Asgt TPSN	Derivative Unit	Compo	Source	EDATE	1994	1995	1996	1997	1998	1999	2000
DODAAC			MDEP	CCNUM							
M90099		MARINE CORPS SHIPPER			OFF:	0	0	0	0	0	0
MC			DAI		WOF:	0	0	0	0	0	0
					ENL:	0	0	0	0	0	0
					USC:	2	2	2	2	2	2
MC1001		NON-APPROPRIATED FUND			OFF:	0	0	0	0	0	0
NF	MTNCWA	OAKLAND IMRF	DAI		WOF:	0	0	0	0	0	0
					ENL:	0	0	0	0	0	0
					USC:	0	0	0	0	0	0
					OTH:	120	120	120	120	120	120
W075*A		CORPS OF ENGINEERS			OFF:	0	0	0	0	0	0
CE	SACDE		DAI		WOF:	0	0	0	0	0	0
					ENL:	0	0	0	0	0	0
					USC:	3	3	3	3	3	3
W1M4NA	W1M4	1302 MAJOR PORT CMD			OFF:	3	3	3	3	3	3
NT 46461		NON-ADDITIVE AUTHORIZATIONS	TAD		WOF:	0	0	0	0	0	0
		1	ADTR	MT0295	ENL:	0	0	0	0	0	0
W2DT01	W2DT	TMLNTMC WSTR AREA			OFF:	1	1	1	1	1	1
NT 46461	W2DTAA	TML NTMC WSTR AREA	CA	DAI	WOF:	0	0	0	0	0	0
WB1XAC		1	ADTR		ENL:	0	0	0	0	0	0
W2DT-A	W2DT	TMLNTMC WSTR AREA			OFF:	8	9	9	9	9	9
NT 46461		NON-ADDITIVE AUTHORIZATIONS	TADDAI		WOF:	0	0	0	0	0	0
		1	ADTR	MT0295	ENL:	1	0	0	0	0	0
					TOTAL OFF:	12	13	13	13	13	13
					TOTAL WOF:	0	0	0	0	0	0
					TOTAL ENL:	1	0	0	0	0	0
					TOTAL USC:	348	348	348	348	348	348
					TOTAL OTH:	1138	1138	1138	1138	1138	1138
<b>OTHER TENANTS</b>											
					TOTAL OFF:	29	29	27	27	27	27
					TOTAL WOF:	0	0	0	0	0	0
					TOTAL ENL:	35	27	27	27	27	27
					TOTAL MIL:	64	56	54	54	54	54
					TOTAL USC:	993	1009	993	993	993	993
					TOTAL OTH:	1138	1138	1138	1138	1138	1138
					TOTAL CIV:	2131	2147	2131	2131	2131	2131
					TOTAL POP:	2195	2203	2185	2185	2185	2185

**Supported Population (All Services)**

Active: 5728  
 Dependents of Active: 1901  
 Reserve Component: 335  
 Dependents of Reserve Component: 260  
 Retiree: 5388  
 Dependents of Retiree + Survivors: 6092  
 -----  
 19704

Source: FY 1993 DEERS data from the Defense Medical Information System (DMIS)

ACTIVE ARMY  
ASIP STATION REPORT : MTMC

Army Base = OAKLAND ARMY BASE  
Stn Code = 0662B  
Station = OAKLND AB, CA (HEROIC WAR DEAD OF OAKLAND USARC/AMSA 11 (G))

Facility ID = CA036 Cong Dist = 09 MUSARC = 124 ARCOM  
Facility = HEROIC WAR DEAD OF OAKLAND USARC/AMSA 11 (G), BLDG 1086 OAKLAND ARMY  
OAKLAND, CA 94626-5040 Phone: 415-466-2248

UIC	Rgt/Unbr Br Parent Unit	SRC	ACTCO	FY						
Asgt TFSN	Derivative Unit	Source	EDATE	1994	1995	1996	1997	1998	1999	2000
DODAAC	Compo	MDEP	CCNUM							

TYPE UNIT: TDA AUG TO TOE UNIT

WRZP92 00 0801	CO PORT CONSTRUCT			J OFF:	0						
FC 31509	AC FTS AUTHORIZATIONS	SMR	19940415	WOF:	0						
	1	ARFU		ENL:	0						
WSYZ92 00 0483	NHCBM TERMINAL			J OFF:	0						
FC 35573	AC FTS AUTHORIZATIONS	SMR	19940415	WOF:	0						
	1	ARFU		ENL:	0						
				TOTAL OFF:	0	0	0	0	0	0	0
				TOTAL WOF:	0	0	0	0	0	0	0
				TOTAL ENL:	0	0	0	0	0	0	0

TDA AUG TO TOE UNIT

TYPE UNIT: TDA UNITS

WSE513	WSE5	FTSFTS 124ARCOM		OFF:	0	0	0	0	0	0	0
FC 66810	AMSA	11 (G) (FTS)	DAR	WOF:	0	0	0	0	0	0	0
	1		ARFU	ENL:	0	0	0	0	0	0	0
				USC:	11	11	11	11	11	11	11
WSE501	WSE5	FTSFTS 124ARCOM		OFF:	0	0	0	0	0	0	0
FC 66810	WYGE80	0373 MI BN CO B (FTS)	DAI	WOF:	0	0	0	0	0	0	0
	1		ARFU	ENL:	0	0	0	0	0	0	0
				USC:	1	1	1	1	1	1	1
WSE506	WSE5	FTSFTS 124ARCOM		OFF:	0	0	0	0	0	0	0
FC 66810	WYGE80	0373 MI BN CO C (FTS)	DAI	WOF:	0	0	0	0	0	0	0
	1		ARFU	ENL:	0	0	0	0	0	0	0
				USC:	1	1	1	1	1	1	1
WSE50J	WSE5	FTSFTS 124ARCOM		OFF:	0	0	0	0	0	0	0
FC 66810	WYGE80	0373 MI BN CO D (FTS)	DAI	WOF:	0	0	0	0	0	0	0
	1		ARFU	ENL:	0	0	0	0	0	0	0
				USC:	1	1	1	1	1	1	1
				TOTAL OFF:	0	0	0	0	0	0	0
				TOTAL WOF:	0	0	0	0	0	0	0
				TOTAL ENL:	0	0	0	0	0	0	0
				TOTAL USC:	14	14	12	12	12	12	12

TDA UNITS

TYPE UNIT: OTHER TENANTS

WSE511	WSE5	FTSFTS 124ARCOM		OFF:	0	0	0	0	0	0	0
FC 66810	WRZPAA	0801 EN CO PORT CONST	DAI	WOF:	1	1	1	1	1	1	1
	1		ARFU	ENL:	3	3	3	3	3	3	3
WSE518	WSE5	FTSFTS 124ARCOM		OFF:	2						
FC 66810	WSXUAA	0319 TC BDE HMC COSCOM	DAI	WOF:	0						
	1		ARFU	ENL:	2						
WSE519	WSE5	FTSFTS 124ARCOM		OFF:	0	0	0	0	0	0	0
FC 66810	WSYZAA	0483 TC BN HMC TRANS T	DAI	WOF:	2	2	2	2	2	2	2
	1		ARFU	ENL:	5	5	5	5	5	5	5
WSE531	WSE5	FTSFTS 124ARCOM		OFF:	3	3	3	3	3	3	3
FC 66810	WYGETO	0373 MI BN HHSC (AGR)	DAI	WOF:	0	0	0	0	0	0	0
	1		ARFU	ENL:	4	4	4	4	4	4	4

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SAMAS as of 16 MAY 94

**ACTIVE ARMY  
ASIP STATION REPORT : MTMC**

Army Base = OAKLAND ARMY BASE

Stn Code = 0662B

Station = OAKLND AB, CA (HEROIC WAR DEAD OF OAKLAND USARC/AMSA 11 (G))

Facility ID = CA036 Cong Dist = 09 MUSARC = 124 ARCOM

Facility = HEROIC WAR DEAD OF OAKLAND USARC/AMSA 11 (G), BLDG 1086 OAKLAND ARMY  
OAKLAND, CA 94626-5040 Phone: 415-466-2248

UIC	Rgt/Unbr	Br	Parent Unit	SRC	ACTCO	FY						
Asgt TPSN	Derivative Unit			Source	EDATE	1994	1995	1996	1997	1998	1999	2000
DODAAC	Compo			MDEP	CCNUM							
W3E536	W3E5	FTSFTS	124ARCOM		OFF:	0	0	0	0	0	0	0
FC 66810	WVHNA	0689 QM CO (AGR)		DAI	WOF:	0	0	0	0	0	0	0
W62MH4		1		ARFU	ENL:	3	3	3	3	3	3	3
W3E549	W3E5	FTSFTS	124ARCOM		OFF:	0	0	0	0	0	0	0
FC 66810	WSXKAA	0380 MP DET PASE (AGR)		DAI	WOF:	0	0	0	0	0	0	0
W81LNR		1		ARFU	ENL:	1	1	1	1	1	1	1
W3E563	W3E5	FTSFTS	124ARCOM		OFF:	2	2					
FC 66810	WYGEAA	0373 MI BN MHS (AGR)		DAI	WOF:	1	1					
		1		ARFU	ENL:	7	7					
W3E565	W3E5	FTSFTS	124ARCOM		OFF:	0	0	0	0	0	0	0
FC 66810	WYGED0	0373 MI CO B (AGR)		DAI	WOF:	1	1	1	1	1	1	1
		1		ARFU	ENL:	2	2	2	2	2	2	2
W3E566	W3E5	FTSFTS	124ARCOM		OFF:	0	0					
FC 66810	WYGED0	0373 MI CO C (AGR)		DAI	WOF:	0	0					
		1		ARFU	ENL:	2	2					
W3E567	W3E5	FTSFTS	124ARCOM		OFF:	0	0					
FC 66810	WYGED0	0373 MI CO D (AGR)		DAI	WOF:	0	0					
		1		ARFU	ENL:	2	2					
WRZPH2 00 0801	CO PORT CONSTRUCT			J	OFF:	0						
FC 31509	AGR AUTHORIZATIONS			TAD	WOF:	0						
		1		ARFU	ENL:	0						
WRZPH2 00 0483	MICOM TERMINAL			J	OFF:	0						
FC 33573	AGR AUTHORIZATIONS			TAD	WOF:	0						
		1		ARFU	ENL:	0						
TOTAL OFF:						7	5	3	3	3	3	3
TOTAL WOF:						5	5	4	4	4	4	4
TOTAL ENL:						31	29	18	18	18	18	18
<b>OTHER TENANTS</b>												
TOTAL OFF:						7	5	3	3	3	3	3
TOTAL WOF:						5	5	4	4	4	4	4
TOTAL ENL:						31	29	18	18	18	18	18
TOTAL MIL:						43	39	25	25	25	25	25
TOTAL USC:						14	14	12	12	12	12	12
TOTAL OTH:						0	0	0	0	0	0	0
TOTAL CIV:						14	14	12	12	12	12	12
TOTAL POP:						57	53	37	37	37	37	37
<b>INSTALLATION TOTALS</b>												

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SAMAS as of 16 MAY 94

**ACTIVE ARMY  
ASIP STATION REPORT : MTMC**

Army Base = OAKLAND ARMY BASE  
 Stn Code = 0662C  
 Station = OAKLND AB, CA (AMSA 11 (G))

Facility ID = CA112 Cong Dist = 09 MUSARC = 124 ARCOM  
 Facility = AMSA 11 (G), BLDG 1084 OAKLAND ARMY BASE  
 OAKLAND, CA 94626 Phone: 510-466-3634

UIC	Rgt/Unbr Br Parent Unit	SRC	ACTCO	FY						
Asgt TPSN	Derivative Unit	Source	EDATE	1994	1995	1996	1997	1998	1999	2000
DCDAAC	Compo	MDEP	CCNUM							

**TYPE UNIT: TDA UNITS**

WSVZ24	WSVZ	ACDUSA HEALTH SCIENC		OFF:	0	0	0	0	0	0	0
NS 66122	WSVZ	RROS W REGION NOVATO	TAD	WOF:	0	0	0	0	0	0	0
		1	VTRD	ENL:	0	0	0	0	0	0	0
			NS0295	USC:	1	1	1	1	1	1	1

**TDA UNITS**

TOTAL OFF:	0	0	0	0	0	0	0	0	0	0
TOTAL WOF:	0	0	0	0	0	0	0	0	0	0
TOTAL ENL:	0	0	0	0	0	0	0	0	0	0
TOTAL USC:	1	1	1	1	1	1	1	1	1	1

**INSTALLATION TOTALS**

TOTAL OFF:	0	0	0	0	0	0	0	0	0	0
TOTAL WOF:	0	0	0	0	0	0	0	0	0	0
TOTAL ENL:	0	0	0	0	0	0	0	0	0	0
TOTAL WIL:	0	0	0	0	0	0	0	0	0	0
TOTAL USC:	1	1	1	1	1	1	1	1	1	1
TOTAL OTN:	0	0	0	0	0	0	0	0	0	0
TOTAL CIV:	1	1	1	1	1	1	1	1	1	1
TOTAL POP:	1	1	1	1	1	1	1	1	1	1

ACTIVE ARMY  
ASIP STATION REPORT : MTMC

Army Base = OAKLAND ARMY BASE  
Stn Code = 0662D  
Station = OAKLND AB, CA (OAKLAND USARC)

Facility ID = CA035 Cong Dist = 09 MUSARC = 124 ARCOM  
Facility = OAKLAND USARC, BLDG 792 OAKLAND ARMY BASE  
OAKLAND, CA 94626-5045 Phone: 415-466-3078

UIC	Rgt/Unbr Br	Parent Unit	SRC	ACTCO	FY						
Asgt TPSN	Derivative Unit		Source	EDATE	1994	1995	1996	1997	1998	1999	2000
DODAAC	Compo		MDEP	CCNUM							

TYPE UNIT: TDA AUG TO TOE UNIT

WRT892	00	0445	FTS445TH CA BN (GP)		R	OFF:	0	0	0	0	0	0
SP 30930	AC	FTS AUTHORIZATIONS		SMR	19941101	WOF:	0	0	0	0	0	0
			1	WRDF		ENL:	0	0	0	0	0	0
						USC:	2	2	2	2	2	2

TOTAL OFF:	0	0	0	0	0	0	0
TOTAL WOF:	0	0	0	0	0	0	0
TOTAL ENL:	0	0	0	0	0	0	0
TOTAL USC:	2	2	2	2	2	2	2

TDA AUG TO TOE UNIT

TYPE UNIT: TDA UNITS

WSE51F	WSE5	FTSFTS 124ARCOM			OFF:	0
FC 66810	WTLMAA	0352 EVAC NSP (FTS)	DAI	ARFU	WOF:	0
		1			ENL:	3

TOTAL OFF:	0	0	0	0	0	0
TOTAL WOF:	0	0	0	0	0	0
TOTAL ENL:	3	0	0	0	0	0

TDA UNITS

TYPE UNIT: OTHER TENANTS

WSE209	WSE2	NSBFTM USACAPOC			OFF:	1	1	1	1	1	1
SP 46552	WRT878	0445 CA BN INIC GEN PUR	DAI	WRDF	WOF:	0	0	0	0	0	0
		1			ENL:	2	2	2	2	2	2

WSE575	WSE5	FTSFTS 124ARCOM			OFF:	3
FC 66810	WTLMAA	0352 EVAC NSP (AGR)	DAI	ARFU	WOF:	0
		1			ENL:	5

WRT812	00	0445	FTS445TH CA BN (GP)		OFF:	1	1	1	1	1	1
SP 30930	AGR	AUTHORIZATIONS		TAD		WOF:	0	0	0	0	0
			1	WRDF	SP0195	ENL:	2	2	2	2	2

TOTAL OFF:	5	2	2	2	2	2
TOTAL WOF:	0	0	0	0	0	0
TOTAL ENL:	9	4	4	4	4	4

OTHER TENANTS

INSTALLATION TOTALS	TOTAL OFF:	5	2	2	2	2	2
	TOTAL WOF:	0	0	0	0	0	0
	TOTAL ENL:	12	4	4	4	4	4
	TOTAL MIL:	17	6	6	6	6	6
	TOTAL USC:	2	2	2	2	2	2
	TOTAL OTH:	0	0	0	0	0	0
	TOTAL CIV:	2	2	2	2	2	2
	TOTAL POP:	19	8	8	8	8	8

# Document Separator

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SAMAS as of 16 MAY 94

ACTIVE ARMY  
ASIP STATION REPORT : FORSCOM  
CLOSURE ACTION = BRAC 91 - REALIGN

Army Base = FORT LEWIS  
Stn Code = 53456  
Station = FT LEWIS, WA (FORT LEWIS)

UIC	Rgt/Unbr	Br Parent Unit	SRC	ACTCO	FY						
Asgt TPSM	Derivative Unit		Source	EDATE	1994	1995	1996	1997	1998	1999	2000
DODAAC	Compo		MDEP	CCNUM							

TYPE UNIT: TOE UNITS

WAD6AA	00 0210 FA	NHBBDE	06402L200200	J	OFF:	19	0				
FC 21807			SMS	19950915	WOF:	1	0				
WB1RTC		1	W5SF		ENL:	88	0				
WAT7AA	00 0175 AG	CO MOD POSTAL (2)	12413L000100	A	OFF:			4	4	4	4
FC 30520		1	SMS	19951016	WOF:			0	0	0	0
			W5SG		ENL:			32	32	32	32
WAP6AA	00 0593 CS	NHCCORPS SPT GP	63422L000100	U	OFF:	29	29	29	29	29	29
FC 32447		1	SMS	19941016	WOF:	4	4	4	4	4	4
W6BGVR			W5NG	FC1095	ENL:	81	81	81	81	81	81
WAKAA	02 0009 IN	BN LT	07015L000100	R	OFF:	35	35	35	35	35	35
FC 07807		1	SMS	19931016	WOF:	0	0	0	0	0	0
			W57I	FC1094	ENL:	536	536	536	536	536	536
WAKSAA	02 0008 FA	BN 10ST LID	06125L000100	R	OFF:	37	37	37	37	37	37
FC 07807		1	SMS	19931016	WOF:	2	2	2	2	2	2
			W57I	FC1094	ENL:	370	370	370	370	370	370
WAKCAA	01 0007 IN	NHCBDE LID	77042L000100	U	OFF:	17	17	17	17	17	17
FC 07807		1	SMS	19931016	WOF:	1	1	1	1	1	1
W608EE			W57I	FC1094	ENL:	58	58	58	58	58	58
WAP8AA	03 0001 AR	NHCBDE	87042L100100	R	OFF:	20	20	20	20	20	20
FC 02001		1	SMS	19941016	WOF:	0	1	1	1	1	1
W64K7S			W51A	FC1095	ENL:	59	60	60	60	60	60
WAP8AA	00 0012 EN	BN INV DIV BR1	05335L000100	U	OFF:	25	25	25	25	25	25
FC 02001		1	SMS	19941016	WOF:	1	1	1	1	1	1
W64UBS			W51A	FC1095	ENL:	407	407	407	407	407	407
WASFAA	01 0009 IN	BN LT	07015L000100	R	OFF:	35	35	35	35	35	35
FC 07807		1	SMS	19931016	WOF:	0	0	0	0	0	0
			W57I	FC1094	ENL:	536	536	536	536	536	536
WAT3AA	00 0001 HQ	NHCI CORPS	52401L300100	R	OFF:	118	118	118	118	118	118
FC 30035		1	SMS	19941016	WOF:	2	2	2	2	2	2
W60NYJ			W5NG	FC1095	ENL:	204	210	210	210	210	210
WAL3AA	00 0035 AD	NHADA BDE	44412L000200	U	OFF:	24	27	27	27	27	27
FC 20151		1	SMS	19941116	WOF:	3	5	5	5	5	5
W608G4			W5ND		ENL:	121	126	126	126	126	126
WAZDAA	00 0014 EN	BN CBT CORPS WHEEL	05425L000100	R	OFF:	25	25	25	25	25	25
FC 21353		1	SMS	19941016	WOF:	2	2	2	2	2	2
W62XDX			W5NE	FC1095	ENL:	498	500	500	500	500	500
WAZTAA	00 0555 EN	NHCGP (CORPS)	05412L200100	R	OFF:	16	16	16	16	16	16
FC 31321		1	SMS	19941016	WOF:	3	3	3	3	3	3
W61PRB			W5SE	FC1095	ENL:	53	55	55	55	55	55
WB21-A	00 0085 OD	CO MAINT GS	43649L000100	J	OFF:	2	0				
FC 31172		1	SMSTAD	19950915	WOF:	2	0				
W64E1V			W5SO		ENL:	71	0				
WB21C1	00 0085 OD	CO MAINT GS		J	OFF:	1	0				
FC 31172	0085 CS CO	PLT HQS 1	TAD		WOF:	1	0				
		1	W5SO	FC0910	ENL:	35	0				

FOR OFFICIAL USE ONLY

SAMAS as of 16 MAY 94

ACTIVE ARMY  
ASIP STATION REPORT : FORSCOM  
CLOSURE ACTION = BRAC 91 - REALIGN

Army Base = FORT LEWIS  
Stn Code = 53456  
Station = FT LEWIS, WA (FORT LEWIS)

UIC	Rgt/Unbr Br	Parent Unit	SRC	ACTCO	FY						
Asgt TPSN	Derivative Unit	Unit	Source	EDATE	1994	1995	1996	1997	1998	1999	2000
DDAAC	Compo		MDEP	CCNUM							
WB21H1	00 0085 OD	CO MAINT GS		J OFF:	1	0					
FC 31172			TAD	WOF:	1	0					
	1		WSSO	ENL:	38	0					
WB2111	00 0085 OD	CO MAINT GS		J OFF:	1	0					
FC 31172			TAD	WOF:	1	0					
	1		WSSO	ENL:	29	0					
WB30A1	00 0013 OD	CO GM MAINTENANCE		J OFF:	0	0					
FC 33912	0013 OD	AUG DS	DAR	WOF:	0	0					
	1		WSSO	ENL:	27	0					
WB30C3	00 0013 OD	CO GM MAINTENANCE		J OFF:	1	0					
FC 33912	PATRIOT DS	AUGMENTATION	DAR	WOF:	1	0					
	1		WSSO	ENL:	31	0					
WB3MAA	00 0178 OD	CO PATRIOT MAINT	43607L000	00 C OFF:	1	3	3	3	3	3	3
FC 31163			SMS 19941116	WOF:	2	3	3	3	3	3	3
WB08M1	1		WSSO	ENL:	109	86	86	86	86	86	86
WB3EAA	00 0027 OD	DETECD TEAM	09527L000300	U OFF:	1	1	1	1	1	1	1
FC 33992			SMS 19941016	WOF:	0	0	0	0	0	0	0
WB08VE	1		WSNO FC1095	ENL:	16	16	16	16	16	16	16
WB3EAA	00 0548 OD	DETECD CONTROL	09527LA00100	U OFF:	3	3	3	3	3	3	3
FC 33996			SMS 19941016	WOF:	0	0	0	0	0	0	0
WB28FP	1		WSNO FC1095	ENL:	9	9	9	9	9	9	9
WB4AAA	00 0073 EN	CO ASLT FLT BRG	05079J200200	J OFF:	0						
FC 31434			SMS 19940315	WOF:	0						
WB08VE	1		WSNE	ENL:	0						
WB4YAA	00 0087 EN	TN FFTG FIRE TRK	05510LB00100	U OFF:	0	0	0	0	0	0	0
FC 31573			SMS 19941016	WOF:	0	0	0	0	0	0	0
WB08D3	1		WSSE FC1095	ENL:	6	6	6	6	6	6	6
WBFGAA	00 0034 EN	DETTERR DS (I CORPS)	05540L100100	J OFF:	0	0					
FC 31673			SMS 19950915	WOF:	1	0					
WB1F5H	1		WSNE	ENL:	2	0					
WB4BAA	00 0062 MD	MEDICAL GRP	08432L000100	R OFF:	13	13	13	13	18	18	18
FC 32706			SMS 19971016	WOF:	0	0	0	0	0	0	0
WB08VA	1		WSSM	ENL:	42	46	46	46	46	46	46
WBKVAA	00 0018 MD	MSPMASH	08765L000100	C OFF:	26	26	26	26	26	26	26
FC 32741			SMS 19970916	WOF:	1	1	1	0	0	0	0
WB1TRP	1		WSSM	ENL:	133	133	133	88	88	88	88
WB4AAA	00 0104 MD	DETVETERINARY SVC	08417L000100	U OFF:	3	3	3	3	3	3	3
FC 32988			SMS 19941016	WOF:	1	1	1	1	1	1	1
WB1WAM	1		WSSM FC1095	ENL:	19	19	19	19	19	19	19
WB4AAA	00 0252 MD	TN NEUROSURGERY	08527LB00200	U OFF:	0	0	0	0	0	0	0
FC 32883			SMS 19941016	WOF:	0	0	0	0	0	0	0
W23KLY	1		WSSM FC1095	ENL:	0	0	0	0	0	0	0
WBSTAA	00 0054 MD	CO AIR AMB (UH-1)	08447L100100	R OFF:	8	8	8	8	8	8	8
FC 32755			SMS 19941116	WOF:	26	26	26	26	26	26	26
W68LZT	1		WSSM	ENL:	97	96	96	96	96	96	96
WB7GAA	00 0098 MD	DETCBT STRESS CONTROL	08567LA00100	U OFF:	7	7	7	7	7	7	7
FC 32729			SMS 19941016	WOF:	0	0	0	0	0	0	0
WB1WXF	1		WSSM FC1095	ENL:	14	14	14	14	14	14	14

# FOR OFFICIAL USE ONLY

SAMAS as of 16 MAY 94

## ACTIVE ARMY ASIP STATION REPORT : FORSCOM CLOSURE ACTION = BRAC 91 - REALIGN

Army Base = FORT LEWIS  
Stn Code = 53456  
Station = FT LEWIS, WA (FORT LEWIS)

UIC	Rgt/Unbr	Br	Parent Unit	SRC	ACTCO	FY						
Asgt TPSN	Derivative Unit			Source	EDATE	1994	1995	1996	1997	1998	1999	2000
DODAAC	Compo			MDEP	CCNUM							
WBTLAA	00	0053	MD TM HEAD & NECK SURG	08527LA00100	U OFF:	0	0	0	0	0	0	0
FC 32884				SMS 19941116	WOF:	0	0	0	0	0	0	0
W81WXH			1	W5SM	ENL:	0	0	0	0	0	0	0
WBVEAA	00	0502	MI BN CEVIOPNS(CORPS)	34205L000300	R OFF:	38	38	38	38	38	38	38
FC 33378				SMS 19941016	WOF:	13	13	13	13	13	13	13
WB09AH			1	W5NU	ENL:	225	225	225	225	225	225	225
WBXAAA	00	0504	MP HHDBN	19476L000300	R OFF:	9	11	11	11	11	11	11
FC 33509				SMS 19941016	WOF:	1	2	2	2	2	2	2
W62MFT			1	W5SP FC1095	ENL:	41	40	40	40	40	40	40
WBYSAA	00	0044	MP DETTASE	19683L000200	C OFF:		1	1	1	1	1	1
CB 33516				SMS 19951016	WOF:		10	10	10	10	10	10
			1	W1AC	ENL:		14	14	14	14	14	14
WBZPAA	00	0022	MP DETCSE	19486L000300	U OFF:	5	5	5	5	5	5	5
CB 33517				SMS 19941101	WOF:	5	5	5	5	5	5	5
WB03YH			1	W1AC	ENL:	15	15	15	15	15	15	15
WC0682	00	0214	AV PLT2ND, B CO	01447L000100	C OFF:	4	4	4	4	4	4	4
FC 19001				SMS 19971016	WOF:	12	12	12	12	13	13	13
			1	W5SM	ENL:	60	60	60	60	60	60	60
WCOMAA	00	0056	AG BMBDIV	12113L000100	A OFF:	0	0	0	0	0	0	0
FC 03009				SMS 19940916	WOF:	1	1	1	1	1	1	1
			1	W591 FC1094	ENL:	39	39	39	39	39	39	39
WC26AA	00	0009	FI HNDFINANCE BN (3)	14426L100100	M OFF:	7	6	6	6	6	6	6
FC 32030				SMS 19950916	WOF:	0	0	0	0	0	0	0
W60LBE			1	W5RG FC1095	ENL:	96	78	78	78	78	78	78
WC3BAA	00	0355	TC DETCONTRACT SUPV	55560LC00100	U OFF:	4	4	4	4	4	4	4
FC 35781				SMS 19941016	WOF:	0	0	0	0	0	0	0
			1	W5NT	ENL:	8	8	8	8	8	8	8
WC3LAA	00	0391	TC DETMOVEMENT CONTR	55580LB00100	U OFF:	1	1	1	1	1	1	1
FC 35796				SMS 19941016	WOF:	0	0	0	0	0	0	0
W60M01			1	W5ST FC1095	ENL:	3	4	4	4	4	4	4
WC4VAA	00	0066	MP CO CBT SPT	19477L000200	C OFF:	5	5	5	5	5	5	5
FC 33579				SMS 19941016	WOF:	0	0	0	0	0	0	0
W64UBU			1	W5SP FC1095	ENL:	153	154	154	154	154	154	154
WC70AA	00	0673	MD CO DENTAL SVC	08478L000100	C OFF:	1	1	16	16	16	16	16
FC 32965				SMS 19951016	WOF:	0	0	0	0	0	0	0
W81WXG			1	W5SM	ENL:	22	21	44	44	44	44	44
WC7E-A	00	0024	CS CO SUPPLY DS	42447L000300	R OFF:	3	4	4	4	4	4	4
FC 31168				SMSTAD 19941016	WOF:	2	2	2	2	2	2	2
W64HY6			1	W5SS	ENL:	107	115	115	115	115	115	115
WC7EA2	00	0024	CS CO SUPPLY DS		OFF:	1	1	1	1	1	1	1
FC 31168				TAD	WOF:	0	0	0	0	0	0	0
			1	W5SS FC0910	ENL:	21	21	21	21	21	21	21
WCC9AA	00	0201	MI HHDBDE CEWI I CORPS	34202L000300	R OFF:	15	15	15	15	15	15	15
FC 33395				SMS 19940416	WOF:	3	3	3	3	3	3	3
W81CFF			1	W5NU FC1094	ENL:	38	38	38	38	38	38	38
WCFFAA	00	0176	SC CO 2-NODE BDE SPT	11067L200100	R OFF:	4	4	4	4	4	4	4
FC 35094				SMS 19941016	WOF:	0	0	0	0	0	0	0
W62RZK			1	W571 FC1095	ENL:	138	136	136	136	136	136	136

# FOR OFFICIAL USE ONLY

SAMAS as of 16 MAY 94

## ACTIVE ARMY ASIP STATION REPORT : FORSCOM CLOSURE ACTION = BRAC 91 - REALIGN

Army Base = FORT LEWIS  
Stn Code = 53456  
Station = FT LEWIS, WA (FORT LEWIS)

UIC	Rgt/Unbr	Br	Parent Unit	SRC	ACTCD	FY						
Asgt TPSN	Derivative Unit			Source	EDATE	1994	1995	1996	1997	1998	1999	2000
DODAAC	Compo			MDEP	CCNUM							
WCPBAA	00 0513 TC	CO	MDM TRK CNTR/CGO	55728L100200	C OFF:	4	4	4	4	4	4	4
FC 35690				SMS 19950916	WOF:	1	1	1	1	1	1	1
W68GVK	1			W5ST FC1095	ENL:	162	170	170	170	170	170	170
WCROAA	00 0083 TC	DET	CARGO DOCUMENT D	55560LA00100	U OFF:	0	0	0	0	0	0	0
FC 35777				SMS 19941016	WOF:	0	0	0	0	0	0	0
W68HQU	1			W5NT FC1095	ENL:	8	8	8	8	8	8	8
WCTYAA	00 0006 MP	HMD	GROUP (CID)	19682L000300	U OFF:		9	9	9	9	9	9
CB 33547				SMS 19941101	WOF:		5	5	5	5	5	5
	1			W1AC	ENL:		18	18	18	18	18	18
WCV11A	00 0249 EN	BN	PRIME POWER		A OFF:		1	1	1	1	1	1
CE 31415	NO A CO PP BN			DAR 19941116	WOF:		0	0	0	0	0	0
	1			W5SE	ENL:		5	5	5	5	5	5
WCV1A2	00 0249 EN	BN	PRIME POWER		A OFF:		0	0	0	0	0	0
CE 31415	2ND PLT A CO PP BN			DAR 19941116	WOF:		1	1	1	1	1	1
	1			W5SE	ENL:		15	15	15	15	15	15
WCV4AA	00 0864 EN	BN	CBT NAVY (-)	05415L000200	R OFF:	24	24	24	24	24	24	24
FC 21364				SMS 19941016	WOF:	3	3	3	3	3	3	3
W604TX	1			W5NE FC1095	ENL:	458	448	448	448	448	448	448
WCV4AA	00 0265 TC	DET	TRNT CONTROL	55580LA00100	U OFF:	0	0	0	0	0	0	0
FC 35792				SMS 19941016	WOF:	0	0	0	0	0	0	0
W68W82	1			W5ST FC1095	ENL:	3	3	3	3	3	3	3
WCVFAA	00 0528 ON	CO	PETRO SUPP LUPS	10427L000100	S OFF:	4	4	4	4	4	4	4
FC 34485				SMS 19951016	WOF:	1	1	1	1	1	1	1
W67W88	1			W58Q	ENL:	158	160	194	194	194	194	194
WCV3AA	00 0306 EN	DET	TERR DS	05540L100100	J OFF:	0	0					
FC 31673				SMS 19950915	WOF:	1	0					
W61DL9	1			W5SE	ENL:	2	0					
WCV6AA	00 0227 ND	DET	TPM (SANITATION)	08498L000100	C OFF:	1	1	1	1	1	1	1
FC 32844				SMS 19941016	WOF:	0	0	0	0	0	0	0
W68R97	1			W5NM FC1095	ENL:	5	9	9	9	9	9	9
WCV6AA	00 0514 ND	CO	GROUND AMBULANCE	08449L000100	U OFF:	5	5	5	5	5	5	5
FC 32750				SMS 19941016	WOF:	0	0	0	0	0	0	0
W13GPF	1			W5SM FC1095	ENL:	119	119	119	119	119	119	119
WCV6AA	00 0423 ND	CO	CLEARING	08128M400200	J OFF:	0						
FC 32752				SMS 19940615	WOF:	0						
W68GVU	1			W5SM	ENL:	0						
WCV6AA	03 0009 IN	BN	LI	07015L000100	R OFF:	35	35	35	35	35	35	35
FC 07007				SMS 19931016	WOF:	0	0	0	0	0	0	0
	1			W57I FC1094	ENL:	536	536	536	536	536	536	536
WCVCAA	00 0039 EN	SO	PRINTING	05540LG00100	J OFF:	0	0					
FC 31561				SMS 19950915	WOF:	0	0					
W61DL8	1			W5NE	ENL:	8	0					
WCVFAA	00 0014 MI	BN	(TAC EXPL)(-)	34225L000300	M OFF:	20	20	24	24	24	24	24
FC 33354				SMS 19951016	WOF:	2	2	24	24	24	24	24
W61F5G	1			W5NU	ENL:	245	245	286	286	286	286	286
WCV5AA	00 0009 AG	CO	PER SVC TYPE D	12467L400200	J OFF:	0						
FC 30416				SMS 19940915	WOF:	0						
W68LOC	1			W5NG	ENL:	0						

ACTIVE ARMY  
ASIP STATION REPORT : FORSCOM  
CLOSURE ACTION = BRAC 91 - REALIGN

Army Base = FORT LEWIS  
Stn Code = 53456  
Station = FT LEWIS, WA (FORT LEWIS)

UIC	Rgt/Unbr	Br	Parent Unit	SRC	ACTCO	FY						
Asgt TPSM	Derivative Unit			Source	EDATE	1994	1995	1996	1997	1998	1999	2000
DODAAC	Compo			MDEP	CCNUM							
WDFGAA	00 0044	CS	HMDCORPS SUPPORT BN	63426L000100	U OFF:	13	13	13	13	13	13	13
FC 31171				SMS 19941016	WOF:	0	0	0	0	0	0	0
W81TK0			1	WSST FC1095	ENL:	45	45	45	45	45	45	45
WDGNAA	03 0011	FA	BN 155T (3XB)	06425L200200	R OFF:	35	34	34	34	34	34	34
FC 21862			1	SMS 19941116	WOF:	2	2	2	2	2	2	2
				WSNF	ENL:	555	514	514	514	514	514	514
WDLBAA	00 0073	MD	DETVET SVC SMALL	08419L000100	U OFF:	1	1	1	1	1	1	1
FC 32986			1	SMS 19941016	WOF:	0	0	0	0	0	0	0
W37KCV				WSNM FC1095	ENL:	5	5	5	5	5	5	5
WDSLAA	00 0001	SF	CO SPT SFG (ABN)	31803L000100	R OFF:	11	11	11	11	11	11	11
SP 25326			1	SMS 19941016	WOF:	3	3	3	3	3	3	3
W805L0				WSFA SP0195	ENL:	130	130	130	130	130	130	130
WDY9AA	00 0543	CS	CO SUPPLY INVY MAT GS	42427L100300	J OFF:	0						
FC 31126			1	SMS 19931015	WOF:	0						
W880VS				WSHQ	ENL:	0						
WDYEAA	00 0214	AV	CO C MDN MEL	01267L000200	J OFF:	0						
FC 19001			1	SMS 19940315	WOF:	0						
W88P6L				WSNM	ENL:	0						
W828AA	00 0081	CS	PLTBN PERISH SUBST	42518LB00100	A OFF:		1	1	1	1	1	1
FC 34486			1	SMS 19950916	WOF:	0	0	0	0	0	0	0
				WSST FC1095	ENL:		95	95	95	95	95	95
WDZZAA	00 0043	EN	DETTERRAIN	05540LF00100	J OFF:	0	0					
FC 31672			1	SMS 19950915	WOF:	0	0					
W818RK				WSCE	ENL:	6	0					
W835AA	00 0079	CS	BN PUB SPT LID	63215L000100	R OFF:	21	21	21	21	21	21	21
FC 07007			1	SMS 19931016	WOF:	2	2	2	2	2	2	2
				WS7I FC1094	ENL:	169	169	169	169	169	169	169
W848AA	00 0001	AG	WHPERS GRP CORPS	12402L000300	R OFF:	10	12	12	12	12	12	12
FC 30450			1	SMS 19941016	WOF:	1	1	1	1	1	1	1
W8166L				WSNG FC1095	ENL:	35	39	39	39	39	39	39
W868AA	00 0150	OD	DETATE REPAIR	43537LB00100	J OFF:	0						
FC 31187			1	SMS 19940915	WOF:	0						
W800EN				WSNS	ENL:	0						
W822AA	00 0525	AG	REPCD (400)	12407L000300	R OFF:	2	2	2	2	2	2	2
FC 30595			1	SMS 19941016	WOF:	0	0	0	0	0	0	0
W808K9				WSNG FC1095	ENL:	28	27	27	27	27	27	27
W8ABAA	00 0556	TC	DETCARGO DOCUMENT	55560LA00100	A OFF:		0	0	0	0	0	0
FC 35777			1	SMS 19941016	WOF:		0	0	0	0	0	0
				WSST	ENL:		16	16	16	16	16	16
W8JGAA	00 0029	SC	BN AREA MSE	11435L000100	U OFF:	34	34	34	34	34	34	34
FC 35018			1	SMS 19941016	WOF:	5	5	5	5	5	5	5
W80YXD				WSNC	ENL:	761	761	761	761	761	761	761
W8KLAA	00 0054	EN	DETPLT HQ	05540LJ00100	J OFF:	1	0					
FC 31517			1	SMS 19950915	WOF:	0	0					
W81DL6				WSSE	ENL:	2	0					
W8LBAA	00 0028	PI	TN PUBLIC AFFAIRS	45500LA00100	U OFF:	1	1	1	1	1	1	1
FC 34254			1	SMS 19941016	WOF:	0	0	0	0	0	0	0
W80YM7				WS5J FC1095	ENL:	4	4	4	4	4	4	4

# FOR OFFICIAL USE ONLY

SAMAS as of 16 MAY 94

## ACTIVE ARMY ASIP STATION REPORT : FORSCOM CLOSURE ACTION = BRAC 91 - REALIGN

Army Base = FORT LEWIS  
Stn Code = 53456  
Station = FT LEWIS, WA (FORT LEWIS)

UIC	Rgt/Unbr	Br	Parent Unit	SRC	ACTCO	FY						
Asgt TPSM	Derivative Unit		Source	EDATE		1994	1995	1996	1997	1998	1999	2000
DODAAC	Compo		MDEP	CCNUM								
WEQ3AA	00	0009	AG BNDDIV	12113L000100	J	OFF:	0					
FC 03009				SMS 19940615		WOF:	0					
WB1AJA			1	WS91		ENL:	0					
WET1AA	00	0080	CD HHCBN AMMO CORPS	09666L000200	U	OFF:	13	13	13	13	13	13
FC 33942				SMS 19941016		WOF:	2	2	2	2	2	2
WB1LR0			1	WS50 FC1095		ENL:	41	40	40	40	40	40
WET4AA	00	0063	CD CO AMMO MOADS/PLS DS	09484L000100	M	OFF:	5	6	6	6	6	6
FC 33940				SMS 19951016		WOF:	2	5	5	5	5	5
W68GVV			1	WSNO		ENL:	205	135	135	135	135	135
WETKAA	00	0154	EN DETTERRAIN	05540LF00100	J	OFF:	0	0				
FC 31672				SMS 19950915		WOF:	0	0				
WB1DNT			1	WSCE		ENL:	6	0				
WETYAA	00	0085	ND MHDEVAC BN	08446L000100	R	OFF:	8	8	8	8	8	8
FC 32708				SMS 19941016		WOF:	3	3	3	3	3	3
WZ300V			1	WSBN FC1095		ENL:	32	34	34	34	34	34
WEURAA	00	0497	FC CO LIGHT TRK	55718L200300	J	OFF:	0					
FC 35681				SMS 19940915		WOF:	0					
WB1MPJ			1	WSST		ENL:	0					
WEV8AA	00	0295	CS CO SUPPLY BS FIP	42418L000300	J	OFF:	0					
FC 31124				SMS 19940915		WOF:	0					
WB1MPJ			1	WS90		ENL:	0					
WENR-A	00	0542	CD CO MAINT NON-DIV	43209L000100	M	OFF:	5	5	5	5	5	5
FC 31133				SMS 19951016		WOF:	5	5	5	5	5	5
W680VK			1	WS5S		ENL:	256	189	181	181	181	181
WEXR01	00	0542	CD CO MAINT NON-DIV			OFF:	0	0	0	0	0	0
FC 31133				TAD		WOF:	0	0	0	0	0	0
			1	WS5S FC0911		ENL:	9	9	9	9	9	9
WEXQ01	00	0542	CD CO MAINT NON-DIV			OFF:	0	0	0	0	0	0
FC 31133				TAD		WOF:	0	0	0	0	0	0
			1	WS5S FC0911		ENL:	11	11	11	11	11	11
WEXQ01	00	0542	CD CO MAINT NON-DIV			OFF:	0	0	0	0	0	0
FC 31133				TAD		WOF:	0	0	0	0	0	0
			1	WS5S FC0911		ENL:	8	8	8	8	8	8
WEXQF1	00	0542	CD CO MAINT NON-DIV			OFF:	0	0	0	0	0	0
FC 31133				TAD		WOF:	0	0	0	0	0	0
			1	WS5S FC0911		ENL:	2	2	2	2	2	2
WEXQG1	00	0542	CD CO MAINT NON-DIV			OFF:	0	0	0	0	0	0
FC 31133				TAD		WOF:	0	0	0	0	0	0
			1	WS5S FC0911		ENL:	7	7	7	7	7	7
WEXQG2	00	0542	CD CO MAINT NON-DIV			OFF:	0	0	0	0	0	0
FC 31133				TAD		WOF:	0	0	0	0	0	0
			1	WS5S FC0911		ENL:	7	7	7	7	7	7
WEXQJ1	00	0542	CD CO MAINT NON-DIV			OFF:	0	0	0	0	0	0
FC 31133	0542	CS	CD BCCS REPAIR SEC	TAD		WOF:	0	0	0	0	0	0
			1	WS5S FC0911		ENL:	4	4	4	4	4	4
WFCAAA	00	0396	TC DETCARGO DOCUMENT	D 55560LA00100	U	OFF:	0	0	0	0	0	0
FC 35777				SMS 19941016		WOF:	0	0	0	0	0	0
W68J05			1	WSNT FC1095		ENL:	8	8	8	8	8	8

# FOR OFFICIAL USE ONLY

SAMAS as of 16 MAY 94

## ACTIVE ARMY ASIP STATION REPORT : FORSCOM CLOSURE ACTION = BRAC 91 - REALIGN

Army Base = FORT LEWIS  
Stn Code = 53456  
Station = FT LEWIS, WA (FORT LEWIS)

UIC	Rgt/Unbr	Br	Parent Unit	SRC	ACTCO	FY						
Asgt TPSN	Derivative Unit			Source	EDATE	1994	1995	1996	1997	1998	1999	2000
DODAAC	Compo			MDEP	CCNUM							
WFLCAA	00	0105	MD DETPM (ENTOMOLOGY)	08499L000100	U OFF:	1	1	1	1	1	1	1
FC 32842				SMS 19941016	WOF:	0	0	0	0	0	0	0
W15RSO		1		WSMM FC1095	ENL:	9	9	9	9	9	9	9
WFMAAA	03	0077	AR BN TANK (M1A1)	17375L200100	R OFF:	41	40	40	40	40	40	40
FC 02001				SMS 19941016	WOF:	1	1	1	1	1	1	1
WK4URO		1		W51A FC1095	ENL:	522	550	550	550	550	550	550
WFMQAA	00	0049	EM DETTERRAIN	05540LF00100	J OFF:	0	0					
FC 31672				SMS 19950915	WOF:	0	0					
WB1F2C		1		W5SE	ENL:	6	0					
WFMQAA	00	0022	AG HNDPERSONNEL BN(3)	12426L100100	A OFF:	5	5	5	5	5	5	5
FC 30409				SMS 19940916	WOF:	3	3	3	3	3	3	3
		1		W5NG FC1094	ENL:	158	158	158	158	158	158	158
W64JAA	00	0047	MD HSPCST SUPPORT(CADRE)	08705L000C00	R OFF:	4	4	4	4	4	4	4
FC 32730				SMS 19941016	WOF:	1	1	1	1	1	1	1
W68DND		1		W5SM FC1095	ENL:	69	69	69	69	69	69	69
W67MAA	00	0287	CG DETBAKERY	42518LA00100	J OFF:	0	0					
FC 31111				SMS 19950915	WOF:	0	0					
WB1LA3		1		W5MQ	ENL:	19	0					
W6E8B5	00	0095	CG CO MAINT THDE		OFF:	0	0	0	0	0	0	0
XX 33987	0095	CS	CO ATST 9	TAD	WOF:	1	1	1	1	1	1	1
W60E6T		1		WANC X10502	ENL:	8	8	8	8	8	8	8
W6E814	00	0095	CG CO MAINT THDE		OFF:	0	0	0	0	0	0	0
XX 33987	0095	CS	CO ATST 9 INF	TAD	WOF:	0	0	0	0	0	0	0
W6E817		1		WANC X10502	ENL:	6	6	6	6	6	6	6
W119AA	04	0007	AB BN PATRIOT (4 BTRY)	44635L200200	R OFF:	42	42	41	41	41	41	41
FC 20183				SMS 19960916	WOF:	10	10	10	10	10	10	10
W601CP		1		W5ND	ENL:	444	444	445	445	445	445	445
W11DAA	00	0001	SF HNCSEFG (ABN)	31802L000100	R OFF:	28	28	28	28	28	28	28
SP 25319				SMS 19941016	WOF:	3	3	3	3	3	3	3
W606AE		1		W5FA SP0195	ENL:	58	58	58	58	58	58	58
W11FAA	02	0001	SF BN SF (ABN)	31805L000100	X OFF:	40	41	41	41	41	41	41
SP 25320				SMS 19941116	WOF:	22	21	21	21	21	21	21
W605LW		1		W5FA	ENL:	318	318	318	318	318	318	318
W129AA	02	0029	FA BN 155SP(3X8/2X1)	06365L400100	R OFF:	52	50	50	50	50	50	50
FC 02001				SMS 19941116	WOF:	1	2	2	2	2	2	2
WK4USE		1		W51A	ENL:	638	655	655	655	655	655	655
W137AA	00	0040	TC CO MDM TRK 5K GAL	55728L200200	R OFF:	4	4	4	4	4	4	4
FC 35692				SMS 19941016	WOF:	1	1	1	1	1	1	1
WK4APQ		1		W5ST FC1095	ENL:	159	157	157	157	157	157	157
W13MAA	02	0075	IN BN RGR (ABN)	07085L000100	R OFF:	42	42	42	42	42	42	42
SP 22228				SMS 19941116	WOF:	2	2	2	2	2	2	2
W68PKK		1		W5FA	ENL:	536	536	536	536	536	536	536
W156AA	03	0001	SF BN SF (ABN)	31805L000100	R OFF:	40	40	40	40	40	40	40
SP 25320				SMS 19941016	WOF:	22	22	22	22	22	22	22
W604F1		1		W5FA SP0195	ENL:	318	318	318	318	318	318	318
W15GAA	00	0250	MD DETSURGICAL-ABN	08407L200100	R OFF:	5	5	3	3	3	3	3
FC 32876				SMS 19960916	WOF:	0	0	0	0	0	0	0
W23KLZ		1		W5SM	ENL:	4	4	4	4	4	4	4

**FOR OFFICIAL USE ONLY**

SAMAS as of 16 MAY 94

**ACTIVE ARMY  
ASIP STATION REPORT : FORSCOM  
CLOSURE ACTION = BRAC 91 - REALIGN**

Army Base = **FORT LEWIS**  
Stn Code = **53456**  
Station = **FT LEWIS, WA (FORT LEWIS)**

UIC	Rgt/Unbr	Br	Parent Unit	SRC	ACTCO	FY						
Asgt TPSM	Derivative Unit		Source	EDATE		1994	1995	1996	1997	1998	1999	2000
DODAAC	Compo		MDEP	CCNUM								
WN80AA	04	0008	IN BN MECH (FVS)	07245L200100	C OFF:	41	45	45	45	45	45	45
FC 02001				SMS 19941016	WOF:	1	1	1	1	1	1	1
WK4URV		1		W51A FC1095	ENL:	717	783	783	783	783	783	783
WN82AA	05	0077	AR BN TANK (M1A1)	17375L200100	R OFF:	41	40	40	40	40	40	40
FC 02001				SMS 19941016	WOF:	1	1	1	1	1	1	1
WK4URY		1		W51A FC1095	ENL:	522	550	550	550	550	550	550
WN99AA	00	0125	CS BN FWDSP/2X1/1AD	63005L100100	R OFF:	25	22	22	22	22	22	22
FC 02001				SMS 19941016	WOF:	5	5	5	5	5	5	5
WB1P2E		1		W51A FC1095	ENL:	419	424	424	424	424	424	424
WHL0AA	00	0022	TC DETTLR TRANSFER PT	55540LE00100	U OFF:	1	1	1	1	1	1	1
FC 35776				SMS 19941016	WOF:	0	0	0	0	0	0	0
W68GWJ		1		W5MT FC1095	ENL:	15	15	15	15	15	15	15
WHL3AA	00	0170	MP CO CBT SPT	19477L000100	U OFF:	5	5	5	5	5	5	5
FC 33579				SMS 19941016	WOF:	0	0	0	0	0	0	0
W62WFV		1		W5MP FC1095	ENL:	171	172	172	172	172	172	172
WMPH-A	02	0058	AR CO A ATS (DIV) 71D	01427L100100	J OFF:	0						
FC 30613				SMS 19940915	WOF:	0						
W600LK		1		W67A	ENL:	0						
WMPHAS	02	0058	AV CO A ATS (DIV) 71D		J OFF:	0						
FC 30613			02 CO A ATC PLT 3	TAR 19940915	WOF:	0						
W51W53		1		W67A FC1310	ENL:	0						
WML9AA	03	0002	AD BN CORPS CHAPARRAL	64445L100200	J OFF:	0						
FC 28147				SMS 19940915	WOF:	0						
W6082A		1		W5ND	ENL:	0						
WML9AA	00	0571	MP CO CBT SPT	19477L000100	R OFF:	5	5	5	5	5	5	5
FC 33579				SMS 19951016	WOF:	0	0	0	0	0	0	0
W62WFY		1		W5MP	ENL:	141	143	172	172	172	172	172
WML2AA	00	0177	CS TM EW/IE REPAIR	29630K3GR100	J OFF:	0						
FC 31186				SMS 19940915	WOF:	0						
W604FR		1		W5NS	ENL:	0						
WLDGAA	00	0020	CS CTCOSCOM HHC AUG	63433L000900	R OFF:	20	20	20	20	20	20	20
FC 32448				SMS 19941016	WOF:	8	8	8	8	8	8	8
WB1RLK		1		W5SQ	ENL:	78	78	78	78	78	78	78
WJFGAA	00	0002	HQ TM CONTGCY PLNG	52401LA00100	X OFF:	7	7	7	7	7	7	7
FC 30041				SMS 19941016	WOF:	0	0	0	0	0	0	0
		1		W5SG FC1095	ENL:	3	3	3	3	3	3	3
WJFNAA	00	0013	EN CO LID	05157L000100	M OFF:	4	4	4	4	4	4	4
FC 07007				SMS 19951016	WOF:	0	0	0	0	0	0	0
W62R41		1		W571	ENL:	64	64	64	64	64	64	64
TOTAL OFF:						1271	1264	1284	1284	1289	1289	1289
TOTAL WOF:						208	223	245	244	245	245	245
TOTAL ENL:						14097	13809	13961	13916	13916	13916	13916

**TOE UNITS**

**TYPE UNIT: TDA AUG TO TOE UNIT**

WAPH99	00	0000	AUG HHC BDE HMY DIV		J OFF:	0
E5 02001				SMR 19940915	WOF:	0
W61G7E		1		W958	ENL:	0

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SAMAS as of 16 MAY 94

ACTIVE ARMY  
ASIP STATION REPORT : FORSCOM  
CLOSURE ACTION = BRAC 91 - REALIGN

Army Base = FORT LEWIS  
Stn Code = 53456  
Station = FT LEWIS, WA (FORT LEWIS)

UIC	Rgt/Unbr	Br	Parent Unit	SRC	ACTCD	FY						
Asgt TPSM	Derivative Unit		Source	EDATE		1994	1995	1996	1997	1998	1999	2000
DODAAC	Compo		MDEP	CCNUM								
WBY599	00	0044	AUG DET	SMS	A	OFF:	0	0	0	0	0	0
CB 33518				WTAC	19941016	WOF:	0	0	0	0	0	0
			1		CB0195	ENL:	1	1	1	1	1	1
						USC:	3	3	3	3	3	3
WBZP99	00	0022	AUGDET	SMS	U	OFF:	0	0	0	0	0	0
CB 33517				WTAC	19941016	WOF:	6	0	0	0	0	0
			1		CB0195	ENL:	9	0	0	0	0	0
						USC:	7	4	4	4	4	4
TOTAL OFF:						0	0	0	0	0	0	0
TOTAL WOF:						6	0	0	0	0	0	0
TOTAL ENL:						9	1	1	1	1	1	1
TOTAL USC:						7	7	7	7	7	7	7

TYPE UNIT: TDA UNITS

W0998	W099	USA MISSILE CND HQ				OFF:	0	0	0	0	0	0
NS 44032	SPT ELE FT LEWIS		DAR			WOF:	0	0	0	0	0	0
		1	ADSM			ENL:	0	0	0	0	0	0
						USC:	8	8	8	8	8	8
W0929	W092	AGY USA LEGAL SERVICE				OFF:	6	6	6	6	6	6
NS 44041	W092 USA TRIAL DEFENSE SERVICE		TAD			WOF:	0	0	0	0	0	0
		1	FAJA	SFD495		ENL:	0	0	0	0	0	0
						USC:	0	0	0	0	0	0
W0906	W090	CTRUSATSC EC TELE				OFF:	0	0	0	0	0	0
CZ 44451	W090 RF GATEWAY LEWIS		TAD			WOF:	0	0	0	0	0	0
		1	NSPB	CZ0295		ENL:	7	7	7	7	7	7
						USC:	2	2	2	2	2	2
W081-A	W081	CAL MED DET			R	OFF:	474	439	439	443	443	443
NS 56501			SPRTAD		19941002	WOF:	0	0	0	0	0	0
W080LN		1	NSMT			ENL:	416	348	348	394	394	394
						USC:	834	765	765	754	754	754
W08109	W081	CAL MED DET				OFF:	38	38	38	38	38	38
NS 56501	W081 USA DENTAC FT LEWIS		TAR			WOF:	0	0	0	0	0	0
		1	VCND	NS0295		ENL:	26	26	26	26	26	26
						USC:	80	80	80	80	80	80
W08118	W081	CAL MED DET				OFF:	1	1	1	1	1	1
NS 56501	W081 USA HLTH CLN PRESIDIO SF		BC1			WOF:	0	0	0	0	0	0
		1	VCND	NS0295		ENL:	4	4	4	4	4	4
						USC:	9	9	9	9	9	9
W08121	W081	CAL MED DET				OFF:	0	0	0	0	0	0
NS 56501	W081 USA HLTH CLN SACRAMENTO AD		TAR			WOF:	0	0	0	0	0	0
		1	VCND	NS0295		ENL:	0	0	0	0	0	0
						USC:	11	11	11	11	11	11
W08148	W081	CAL MED DET				OFF:	0	0	0	0	0	0
NS 56501	W081 VET BRANCH NORTHWEST		TAD			WOF:	1	1	1	1	1	1
		1	VCND	NS0295		ENL:	1	1	1	1	1	1
						USC:	1	1	1	1	1	1
W081EU	W081	CAL MED DET				OFF:	111	111	111	111	111	111
NS 56501	W081 MADIGAN AMC AMEDD CO B		TAR			WOF:	1	1	1	1	1	1
		1	VCND	NS0295		ENL:	249	249	249	249	249	249
						USC:	706	706	706	706	706	706

FOR OFFICIAL USE ONLY

SAMAS as of 16 MAY 94

ACTIVE ARMY  
ASIP STATION REPORT : FORSCOM  
CLOSURE ACTION = BRAC 91 - REALIGN

Army Base = FORT LEWIS  
Stn Code = 53456  
Station = FT LEWIS, WA (FORT LEWIS)

UIC	Rgt/Unbr	Br Parent Unit	SRC	ACTCO	FY						
Asgt TPSM	Derivative Unit	Compo	Source	EDATE	1994	1995	1996	1997	1998	1999	2000
DODAAC			MDEP	CCNUM							
WOY427	WOY4	CHDAVIATION			OFF:	2	2	2	2	2	2
MW 46591	WOY4	WASHINGTON OSA FLIGHT DET	TAD		WOF:	7	7	7	7	7	7
		1	VAIR	MW0295	ENL:	8	8	8	8	8	8
					USC:	2	2	2	2	2	2
WOY64H	WOY6	HQ ATCOM			OFF:	0	0	0	0	0	0
XB 46032	SPT ELE	FT LEWIS	DAR		WOF:	0	0	0	0	0	0
		1	ADSM		ENL:	0	0	0	0	0	0
					USC:	9	9	9	9	9	9
W12K1A	W12K	GARFT LEWIS			OFF:	1					
FC 46551	GARRISON	FT H LIGGETT	DAR		WOF:	0					
		1	XTEQ		ENL:	0					
					USC:	204					
W12K1B	W12K	GARFT LEWIS			OFF:	2	2	2	2	2	2
FC 46551	USAG HHC		DAR		WOF:	0	0	0	0	0	0
		1	XTEQ		ENL:	6	6	6	6	6	6
					USC:	41	41	41	41	41	41
W12K-A	W12K	GARFT LEWIS		M	OFF:	25	22	17	17	17	17
FC 46551			SMSTAD	19951016	WOF:	6	6	6	6	6	6
W806TV		1	XTEQ		ENL:	423	333	362	362	362	362
					USC:	1448	1575	1362	1308	1289	1289
W12KBC	W12K	GARFT LEWIS			OFF:	7	7	7	7	7	7
FC 46551	W12K 704	MP BN, CO C, BCF	TAD		WOF:	0	0	0	0	0	0
		1	XTEQ	FC2095	ENL:	131	131	131	131	131	131
					USC:	9	9	9	9	9	9
W1WV-A	W1WV	6866TH ROTC SR PROG		R	OFF:	11	9	9	9	9	9
TC 46851		1	SMSTAD	19991001	WOF:	0	0	0	0	0	0
			TRDT		ENL:	44	3	3	3	3	3
					USC:	-13	4	-13	-13	-13	-13
W1WV-A	W1WV	6866TH ROTC JR PROG		R	OFF:	0	0	0	0	0	0
TC 66853		1	SMSTAD	19991001	WOF:	0	0	0	0	0	0
			TRJR		ENL:	2	2	2	2	2	2
W27P2B	W27P	HQRFT BELVOIR			OFF:	0	0	0	0	0	0
AE 46851	W27P	PEO CCS FT LEWIS	TAR		WOF:	0	0	0	0	0	0
		1	DNPC	AE0295	ENL:	0	0	0	0	0	0
					USC:	2	2	2	2	2	2
W3LF-A	W3LF	6866TH USACIDC		M	OFF:	8	0	0	0	0	0
CB 46391		1	SMSTAD	19951001	WOF:	25	-5	-5	-5	-5	-5
W62MFR			XCID		ENL:	27	4	4	4	4	4
					USC:	20	13	13	13	13	13
W3LFP6	W3LF	6866TH USACIDC			OFF:	0	0	0	0	0	0
CB 46391	W3LF 6TH RGN	FT POLK POLY TM	TAR		WOF:	1	1	1	1	1	1
		1	VSPC	CB0295	ENL:	0	0	0	0	0	0
W3ROAA	W3R0	DETUSAISC FT LEWIS		M	OFF:	1	1	1	1	1	1
FC 46451		1	SMS	19951016	WOF:	0	0	0	0	0	0
W68GZZ			MXFC		ENL:	36	36	36	36	36	36
					USC:	130	128	116	113	113	113
W3S243	W3S2	BN USAINSCOM MI			OFF:	1	1	1	1	1	1
AS 56084	W3S2	FT LEWIS MI DET	TAD		WOF:	1	1	1	1	1	1
		1	XTIS	AS0295	ENL:	1	1	1	1	1	1

ACTIVE ARMY  
ASIP STATION REPORT : FORSCOM  
CLOSURE ACTION = BRAC 91 - REALIGN

Army Base = FORT LEWIS  
Stn Code = 53456  
Station = FT LEWIS, WA (FORT LEWIS)

UIC	Rgt/Unbr	Br Parent Unit	SRC	ACTCO	FY	FY	FY	FY	FY	FY	FY
Asgt TPSN	Derivative Unit	Compo	Source	EDATE	1994	1995	1996	1997	1998	1999	2000
DODAAC			MDEP	CCNUM							
W3W7AA TC 66850 W68R3B	W3W7	NO 4TH ROTC REGION	SMS TROT	R 19991001	OFF: WOF: ENL: USC:	29 0 21 71	29 0 21 71	29 0 21 71	29 0 21 71	29 0 21 71	29 0 21 71
W3ZBAA FC 66117 W68GYG	W3ZB	ACDNCO I CORPS	SMS GNCO	U 19950416	OFF: WOF: ENL: USC:	0 0 48 18	0 0 43 18	0 0 43 18	0 0 43 18	0 0 43 18	0 0 43 18
W40M02 NS 46501	W40M	ACTUSA MED DEPT HSC CONTRACTING OFC MANC	TAR HSPV	OFF: WOF: ENL: USC:	0 0 0 17	0 0 0 17	0 0 0 17	0 0 0 17	0 0 0 17	0 0 0 17	0 0 0 17
W43T24 XX 46211	W43T	ACTV LOG SUP LOGSA LAD I CORPS	TAD ADLS	A 19940601 X10295	OFF: WOF: ENL: USC:	0 0 1 4	0 0 1 4	0 0 1 4	0 0 1 4	0 0 1 4	0 0 1 4
W43T25 XX 46211	W43T	ACTV LOG SUP LOGSA LAD 7TH ID	TAD ADLS	A 19940601 X10295	OFF: WOF: ENL: USC:	1 0 0 4	1 0 0 4	1 0 0 4	1 0 0 4	1 0 0 4	1 0 0 4
W450AA FC 46951	W450	OFCADINT PROP SHIP	SMS GTRN	U 19941016 FC1095	OFF: WOF: ENL: USC:	1 0 0 42	1 0 0 42	1 0 0 42	1 0 0 42	1 0 0 42	1 0 0 42
W46A12 XX 46291	W46A	USA TIDE SPT OP RES 3 TSC FT LEWIS	TAD ANTE	A 19940601 X10295	OFF: WOF: ENL: USC:	0 0 0 14	0 0 0 14	0 0 0 14	0 0 0 14	0 0 0 14	0 0 0 14
W47D-A DF 36951	W47D	ELEDECA MW PAC RGN	SHSTAD JDFC	R 19961001	OFF: WOF: ENL:	1 0 22	1 0 23	1 0 24	1 0 23	1 0 23	1 0 23
W48MA FC 46031	W48U	DETRTD 81ST MECH BDE	SMS ARTN	U 19941016 FC1095	OFF: WOF: ENL:	28 6 11	28 6 11	28 6 11	28 6 11	28 6 11	28 6 11
W4GV29 XB 46032	W4GV	USA COMM ELEC CMD HQS FLD OFC CECOM FT LEWIS	TAD XLSA	OFF: WOF: ENL: USC:	0 0 1 9	0 0 1 9	0 0 1 9	0 0 1 9	0 0 1 9	0 0 1 9	0 0 1 9
W4MRAA SE 46041 W81BUB	W4MR	CO USA DEV&EMPL AGY	SMS FAOA	J 19941001	OFF: WOF: ENL: USC:	10 0 0 11	0 0 0 0				
W4MW85 FC 66141 W80YKN	W4MW	US ARMY RES SPT GRP RG FT LEWIS	TAD ARFT	OFF: WOF: ENL: USC:	3 0 25 14	3 0 25 14	3 0 25 14	3 0 25 14	3 0 25 14	3 0 25 14	3 0 25 14
W4PB03 CZ 46555 W81TL1	W4PB	ACTMGT ENG WESTERN AREA MARS	TAD MXUS	OFF: WOF: ENL: USC:	0 0 0 2	0 0 0 2	0 0 0 2	0 0 0 2	0 0 0 2	0 0 0 2	0 0 0 2

**FOR OFFICIAL USE ONLY**

SAMAS <sup>1</sup>as of 16 MAY 94

**ACTIVE ARMY  
ASIP STATION REPORT : FORSCOM  
CLOSURE ACTION = BRAC 91 - REALIGN**

Army Base = FORT LEWIS  
Stn Code = 53456  
Station = FT LEWIS, WA (FORT LEWIS)

UIC	Rgt/Unbr Br Parent Unit	SRC	ACTCO	FY						
Asgt TPSN	Derivative Unit	Source	EDATE	1994	1995	1996	1997	1998	1999	2000
DODAAC	Compo	MDEP	CCNUM							

W4TDAA	W4TD	ACTCOMM SYS TEST	J	OFF:	0					
CZ 36450		1	B91	WOF:	0					
			MR1M	ENL:	0					

				TOTAL OFF:	761	702	697	701	701	701	701
				TOTAL WOF:	48	18	18	18	18	18	18
				TOTAL ENL:	1510	1304	1334	1349	1349	1349	1349
				TOTAL USC:	3698	3540	3298	3250	3231	3231	3231

**TYPE UNIT: PCS STUDENTS**

1834/P	MANC, FT LEWIS, WASHIN	ATR	1995	OFF:	7	7	0			
NS	PCS STUDENTS-BILLET LOAD			WOF:	0	0	0			
	1			ENL:	10	0	0			

				TOTAL OFF:	7	7	0	0	0	0	0
				TOTAL WOF:	0	0	0	0	0	0	0
				TOTAL ENL:	10	0	0	0	0	0	0

**PCS STUDENTS**

**TYPE UNIT: TDY STUDENTS**

1675/Y	MCO ACADEMY - LEWIS	ATR	2000	OFF:	0	0	0	0	0	0	0
PC	TDY STUDENTS-BILLET LOAD			WOF:	0	0	0	0	0	0	0
	1			ENL:	18	159	157	201	179	179	179

1834/Y	MANC, FT LEWIS, WASHIN	ATR	2000	OFF:	6	4	6	6	6	6	6
NS	TDY STUDENTS-BILLET LOAD			WOF:	0	0	0	0	0	0	0
	1			ENL:	0	0	0	0	0	0	0

				TOTAL OFF:	6	4	6	6	6	6	6
				TOTAL WOF:	0	0	0	0	0	0	0
				TOTAL ENL:	18	159	157	201	179	179	179

**TDY STUDENTS**

**TYPE UNIT: OTHER TENANTS**

112K01	DEF REUTIL & MKTG OFC	DAI		OFF:	0	0	0	0	0	0	0
DF				WOF:	0	0	0	0	0	0	0
				ENL:	0	0	0	0	0	0	0
				USC:	69	69	69	69	69	69	69

112K02	DEFENSE INVEST SVC	DAI		OFF:	0	0	0	0	0	0	0
DF				WOF:	0	0	0	0	0	0	0
				ENL:	0	0	0	0	0	0	0
				USC:	9	9	9	9	9	9	9

012K01	FULLTIME CONTRACT SPT	DAI		OFF:	0	0	0	0	0	0	0
CM				WOF:	0	0	0	0	0	0	0
				ENL:	0	0	0	0	0	0	0
				USC:	0	0	0	0	0	0	0
				OTH:	342	342	342	342	342	342	342

DCNW19	DEFENSE COMSY AGENCY	DAI		OFF:	0	0	0	0	0	0	0
DF	FORT LEWIS COMSY			WOF:	0	0	0	0	0	0	0
				ENL:	1	1	1	1	1	1	1
				USC:	164	164	164	164	164	164	164

F7FW	AIR FORCE	DAI		OFF:	0	0	0	0	0	0	0
AF	AFELM DOD MED SPT			WOF:	0	0	0	0	0	0	0
				ENL:	4	4	4	4	4	4	4

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SAMAS as of 16 MAY 94

ACTIVE ARMY  
ASIP STATION REPORT : FORSCOM  
CLOSURE ACTION = BRAC 91 - REALIGN

Army Base = FORT LEWIS  
Sta Code = 53456  
Station = FT LEWIS, WA (FORT LEWIS)

UIC	Rgt/Unbr Br	Parent Unit	SRC	ACTCO	FY						
Asgt TPSN	Derivative Unit		Source	EDATE	1994	1995	1996	1997	1998	1999	2000
DODAAC	Compo		MDEP	CNUM							
FBY5		AIR FORCE		OFF:	0	0	0	0	0	0	0
AF	AFELM	JPPSO	DAI	WOF:	0	0	0	0	0	0	0
				ENL:	1	1	1	1	1	1	1
				USC:	0	0	0	0	0	0	0
				OTH:	1	1	1	1	1	1	1
FCZD	0001	AIR FORCE		OFF:	2	2	2	2	2	2	2
AF	AIR	SUPPORT	DAI	WOF:	0	0	0	0	0	0	0
				ENL:	3	3	3	3	3	3	3
FHJR		AIR FORCE		OFF:	1	1	1	1	1	1	1
AF	AFELM	DECA	DAI	WOF:	0	0	0	0	0	0	0
				ENL:	4	4	4	3	3	3	3
FHMV	0001	AIR FORCE		OFF:	2	2	2	2	2	2	2
AF	WEATNER		DAI	WOF:	0	0	0	0	0	0	0
				ENL:	28	28	28	28	28	28	28
				USC:	0	0	0	0	0	0	0
				OTH:	1	1	1	1	1	1	1
FJES	0001	AIR FORCE		OFF:	9	9	9	9	9	9	9
AF	AIR	SUPPORT	DAI	WOF:	0	0	0	0	0	0	0
				ENL:	13	13	13	13	13	13	13
				USC:	0	0	0	0	0	0	0
				OTH:	1	1	1	1	1	1	1
FW1001		NON-APPROPRIATED FUND		J OFF:	0						
NF	FT LEWIS	INSTALLATION NUR FND	DAI	WOF:	0						
				ENL:	0						
FW1002		NON-APPROPRIATED FUND		J OFF:	0						
NF	FT LEWIS	CONSOL CHAPLAINS FND	DAI	WOF:	0						
				ENL:	0						
FW1003		NON-APPROPRIATED FUND		J OFF:	0						
NF	FT LEWIS	BILLETING FUND	DAI	WOF:	0						
				ENL:	0						
F8BX	0001	AIR FORCE		OFF:	4	8	8	8	8	8	8
AF	AIR	SUPPORT	DAI	WOF:	0	0	0	0	0	0	0
				ENL:	19	29	29	29	29	29	29
FY85	0702	AIR FORCE		OFF:	1	1	1	1	1	1	1
AF	AIR	MOBILITY OPS	DAI	WOF:	0	0	0	0	0	0	0
				ENL:	0	0	0	0	0	0	0
NF4004		NON-APPROPRIATED FUND		J OFF:	0						
NF	MADIGAN	CONSOL CHAPLAINS FUND	DAI	WOF:	0						
				ENL:	0						
W0Q101	W0Q1	CAL MED DET		OFF:	1	1	1	1	1	1	1
HS 56501	W0Q1AA	CTR MADIGAN ARMY MED	DAI	WOF:	0	0	0	0	0	0	0
		1	VCND	ENL:	0	0	0	0	0	0	0
W0Q1=A	W0Q1	CAL MED DET		OFF:	0	0	0	0	0	0	0
HS 56501	NON-ADDITIVE	AUTHORIZATIONS	TADDAI	WOF:	0	0	0	0	0	0	0
	1		VCND	ENL:	0	0	0	0	0	0	0
			HS0295								
W12K01	W12K	GARFT LEWIS		OFF:	9	9	9	9	9	9	9
FC 46551	W12KAA	GAR FT LEWIS (AGR)	DAI	WOF:	0	0	0	0	0	0	0
W68HSW	1		XTEQ	ENL:	1	1	1	1	1	1	1

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SAMAS as of 16 MAY 94

**ACTIVE ARMY  
ASIP STATION REPORT : FORSCOM  
CLOSURE ACTION = BRAC 91 - REALIGN**

Army Base = **FORT LEWIS**  
Stn Code = **53456**  
Station = **FT LEWIS, WA (FORT LEWIS)**

UIC	Rgt/Unbr	Br Parent Unit	SRC	ACTCO	FY						
Asgt TPSN	Derivative Unit		Source	EDATE	1994	1995	1996	1997	1998	1999	2000
DODAAC	Compo		MDEP	CCNUM							
W12K=A	W12K	GARFT LEWIS			OFF:	9	9	9	9	9	9
FC 46551	NON-ADDITIVE AUTHORIZATIONS		TADDAI	FC2095	WOF:	0	0	0	0	0	0
	1		XTEQ		ENL:	2	2	2	2	2	2
W3W701	W3W7	HQ 4TH ROTC REGION			OFF:	1	1	1	1	1	1
TC 66850	W3W7AA	HQ 4TH ROTC REGION (A	DAI		WOF:	0	0	0	0	0	0
	1		TROT		ENL:	0	0	0	0	0	0
W3W7=A	W3W7	HQ 4TH ROTC REGION			OFF:	0	0	0	0	0	0
TC 66850	NON-ADDITIVE AUTHORIZATIONS		TADDAI	TC0295	WOF:	0	0	0	0	0	0
	1		TROT		ENL:	0	0	0	0	0	0
TOTAL OFF:						39	43	43	43	43	43
TOTAL WOF:						0	0	0	0	0	0
TOTAL ENL:						76	86	86	85	85	85
TOTAL USC:						242	242	242	242	242	242
TOTAL OTN:						345	345	345	345	345	345

**OTHER TENANTS**

TOTAL OFF:					2084	2020	2030	2034	2039	2039	2039
TOTAL WOF:					262	241	263	262	263	263	263
TOTAL ENL:					15720	15399	19539	19552	19530	19530	19530
TOTAL MIL:					18066	17620	17832	17848	17832	17832	17832
TOTAL USC:					3947	3789	3547	3499	3480	3480	3480
TOTAL OTN:					345	345	345	345	345	345	345
TOTAL CIV:					4292	4134	3882	3844	3825	3825	3825
TOTAL POP:					22358	21754	21724	21692	21657	21657	21657

**INSTALLATION TOTALS**

**Supported Population (All Services)**

Active: 7327  
 Dependents of Active: 59974  
 Reserve Component: 1151  
 Dependents of Reserve Component: 2042  
 Retiree: 30682  
 Dependents of Retiree + Survivors: 49659  
 -----  
 150635

Source: FY 1993 DEERS data from the Defense Medical Information System (DMIS)

**Supported Unit Training Population**

SRC	Unit Designation	Auth FY 95	FY 95	Auth FY 99	FY 99
		Unit Training Load	Unit Count	Unit Training Load	Unit Count
01402L000	MHCAVN BDE I CP	7.4	1	7.4	1
01427A300	CO D ATS I CORPS	0.0	0	4.9	1
01482L000	MHCATK GP ICP	6.9	1	0.0	0
01606A000	BN THR AVN SWA FW	8.9	1	8.9	1
03476L100	MHCHEM BN	4.1	1	4.1	1
03579L800	TM NBC ELEM JB	1.0	1	1.0	1
05335L000	BN HVY DIV ERI (RO)	43.6	1	43.6	1
05463L100	CO MDM GIRDER BRG	11.0	1	11.0	1
08447L100	CO AIR AMB (UH-1)	11.9	1	11.9	1

# Document Separator

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SAMAS 23 of 16 MAY 94

ACTIVE ARMY  
ASIP STATION REPORT : FORSCOM

Army Base = FORT LEWIS  
Stn Code = 5345E  
Station = FT LEWIS, WA (NORTH FT LEWIS USARC #1)

Facility ID = Cong Dist = 09 MUSARC = 104 DIV TNG  
Facility = NORTH FT LEWIS USARC #1, BLDG 4C7 FT LEWIS

UIC	Rgt/Unbr Br Parent Unit	SRC	ACTCO	FY						
Asgt TPSN	Derivative Unit	Source	EDATE	1994	1995	1996	1997	1998	1999	2000
DODAAC	Compo	MDEP	CCNUM							

TYPE UNIT: TDA AUG TO TOE UNIT

WRUB92 00 0448	FTS448TH CA BN (GP)	R	OFF:	0	0	0	0	0	0	0
SP 30930	AC FTS AUTHORIZATIONS	SMR	WOF:	0	0	0	0	0	0	0
	1	WRUF	ENL:	0	0	0	0	0	0	0
			USC:	2	2	2	2	2	2	2

TOTAL OFF:	0	0	0	0	0	0	0	0	0	0
TOTAL WOF:	0	0	0	0	0	0	0	0	0	0
TOTAL ENL:	0	0	0	0	0	0	0	0	0	0
TOTAL USC:	2	2	2	2	2	2	2	2	2	2

TDA AUG TO TOE UNIT

TYPE UNIT: TDA UNITS

WSE31E	WSE3	FTSFTS 104DIV-TN	OFF:	0	0	0	0	0	0	0
FC 66811	W7U102	2/104 TNG (FTS)	WOF:	0	0	0	0	0	0	0
	1	DAI	ENL:	0	0	0	0	0	0	0
		ARFU	USC:	1	1	1	1	1	1	1

WSE310	WSE3	FTSFTS 104DIV-TN	OFF:	0	0	0	0	0	0	0
FC 66811	WZM99	1/104 (FTS)	WOF:	0	0	0	0	0	0	0
	1	DAI	ENL:	0	0	0	0	0	0	0
		ARFU	USC:	1	1	1	1	1	1	1

WSE31N	WSE5	FTSFTS 124ARCON	OFF:	0	0	0	0	0	0	0
FC 66810	W8KAA	0307 MI CO (FTS)	WOF:	0	0	0	0	0	0	0
	1	DAI	ENL:	0	0	0	0	0	0	0
		ARFU	USC:	1	1	1	1	1	1	1

WSE31P	WSE5	FTSFTS 124ARCON	OFF:	0	0	0	0	0	0	0
FC 66810	WYDAA	0319 MI BDE NMC (FTS)	WOF:	0	0	0	0	0	0	0
	1	DAI	ENL:	0	0	0	0	0	0	0
		ARFU	USC:	1	1	1	1	1	1	1

TOTAL OFF:	0	0	0	0	0	0	0	0	0	0
TOTAL WOF:	0	0	0	0	0	0	0	0	0	0
TOTAL ENL:	0	0	0	0	0	0	0	0	0	0
TOTAL USC:	4	4	3	2	2	2	2	2	2	2

TDA UNITS

TYPE UNIT: OTHER TENANTS

W38226	W382	WOSFTM USACAPOC	OFF:	1	1	1	1	1	1	1
SP 46552	WRUBT0	0448 CA BN NMC GEN PUR	WOF:	0	0	0	0	0	0	0
	1	DAI	ENL:	1	1	1	1	1	1	1
		WRUF								

W3E303	W3E3	FTSFTS 104DIV-TN	OFF:	0	0	0	0	0	0	0
FC 66811	W7U1AA	2/104 GP SPT 104 DIV	WOF:	1	1	1	1	1	1	1
	1	DAI	ENL:	3	3	3	3	3	3	3
		ARFU								

W3E305	W3E3	FTSFTS 104DIV-TN	OFF:	0	0	0	0	0	0	0
FC 66811	WZM99	1/104 REGT (AGR)	WOF:	0	0	0	0	0	0	0
W68EXE	1	DAI	ENL:	1	1	1	1	1	1	1
		ARFU								

W3E312	W3E3	FTSFTS 104DIV-TN	OFF:	0	0	0	0	0	0	0
FC 66811	WVU199	03 0104 IN DIV BDE TNG	WOF:	0	0	0	0	0	0	0
W68EXT	1	DAI	ENL:	4	4	4	4	4	4	4
		ARFU								

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SAMAS as of 16 MAY 94

## ACTIVE ARMY ASIP STATION REPORT : FORSCOM

Army Base = FORT LEWIS  
 Stn Code = 5345E  
 Station = FT LEWIS, WA (NORTH FT LEWIS USARC #1)

Facility ID = Cong Dist = 09 MUSARC = 104 DIV TNG  
 Facility = NORTH FT LEWIS USARC #1, BLDG 4C7 FT LEWIS

UIC	Rgt/Unbr	Br	Parent Unit	SRC	ACTCO	FY						
Asgt TPN	Derivative Unit			Source	EDATE	1994	1995	1996	1997	1998	1999	2000
DODAAC	Compo			MDEP	CCNUM							
W3E581	W3E5		FTSFTS 124ARCOM		OFF:	1	1					
FC 66810	WV8KAA	0307	MI CO (AGR)	DAI	WOF:	0	0					
		1		ARFU	ENL:	2	2					
W3E582	W3E5		FTSFTS 124ARCOM		OFF:	2	2	2				
FC 66810	WYGDA	0319	MI BD (AGR)	DAI	WOF:	1	1	1				
		1		ARFU	ENL:	8	8	8				
WRUBN2 00 0448			FTS448TH CA BN (GP)		OFF:	1	1	1	1	1	1	1
SP 30930	AGR AUTHORIZATIONS			TAD	WOF:	0	0	0	0	0	0	0
		1		MRDF	ENL:	1	1	1	1	1	1	1
				SP0195								
<b>TOTAL OFF:</b>						5	5	4	2	2	2	2
<b>TOTAL WOF:</b>						2	2	2	1	1	1	1
<b>TOTAL ENL:</b>						20	16	14	6	6	6	6

**OTHER TENANTS**

	<b>TOTAL OFF:</b>	5	5	4	2	2	2	2
	<b>TOTAL WOF:</b>	2	2	2	1	1	1	1
	<b>TOTAL ENL:</b>	20	16	14	6	6	6	6
<b>INSTALLATION TOTALS</b>	<b>TOTAL MIL:</b>	27	23	20	9	9	9	9
	<b>TOTAL WMC:</b>	6	6	5	4	4	4	4
	<b>TOTAL OTH:</b>	0	0	0	0	0	0	0
	<b>TOTAL CIV:</b>	6	6	5	4	4	4	4
	<b>TOTAL POP:</b>	33	29	25	13	13	13	13

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SAMAS as of 16 MAY 94

**ACTIVE ARMY  
ASIP STATION REPORT : FORSCOM**

Army Base = **FORT LEWIS**  
 Stn Code = **5345F**  
 Station = **FT LEWIS, WA (ECS 10 (G)/OMS)**

Facility ID = **WA015** Cong Dist = **09** MUSARC = **124 ARCOM**  
 Facility = **ECS 10 (G)/OMS, BLDG 9579 FT LEWIS**  
**TACOMA, WA 98433-5000 Phone: 206-967-5618**

UIC	Rgt/Unbr	Br	Parent Unit	SRC	ACTCO	FY						
Asgt TPSM	Derivative Unit			Source	EDATE	1994	1995	1996	1997	1998	1999	2000
DODAAC	Compo			NDEP	CCNUM							

**TYPE UNIT: TDA UNITS**

W3E586	W3E5	FTSFTS	124ARCOM		OFF:	0	0	0	0	0	0	0
FC 66810	ECS 10	(FTS)		DAR	MOF:	0	0	0	0	0	0	0
			1	ARFU	ENL:	0	0	0	0	0	0	0
					USC:	17	17	17	17	17	17	17

**TDA UNITS**

TOTAL OFF:	0	0	0	0	0	0	0
TOTAL MOF:	0	0	0	0	0	0	0
TOTAL ENL:	0	0	0	0	0	0	0
TOTAL USC:	17	17	17	17	17	17	17

**INSTALLATION TOTALS**

TOTAL OFF:	0	0	0	0	0	0	0
TOTAL MOF:	0	0	0	0	0	0	0
TOTAL ENL:	0	0	0	0	0	0	0
TOTAL REL:	0	0	0	0	0	0	0
TOTAL USC:	17	17	17	17	17	17	17
TOTAL OVS:	0	0	0	0	0	0	0
TOTAL CPV:	17	17	17	17	17	17	17
TOTAL PBP:	17	17	17	17	17	17	17

ACTIVE ARMY  
ASIP STATION REPORT : FORSCOM

Army Base = FORT LEWIS  
Stn Code = 5345G  
Station = FT LEWIS, WA (FORT LEWIS USARC #1 (5C27))

Facility ID = Cong Dist = 09 MUSARC = 124 ARCOM  
Facility = FORT LEWIS USARC #1 (5C27), BLDG 5C27 FT LEWIS

UIC	Rgt/Unbr Br Parent Unit	SRC	ACTCO	FY						
Asgt TPSN	Derivative Unit	Source	EDATE	1994	1995	1996	1997	1998	1999	2000
DQDAAC	Compo	MDEP	CCNUM							

TYPE UNIT: OTHER TENANTS

W3E532	W3E5	FTSFTS 124ARCOM	OFF:	1	1	1	1	1	1	1
FC 66810	WYMRAA	0353 AG CTR REAT TAC O DAI	WOF:	0	0	0	0	0	0	0
W68G01		1 ARFU	ENL:	2	2	2	2	2	2	2
TOTAL OFF:				1	1	1	1	1	1	1
TOTAL WOF:				0	0	0	0	0	0	0
TOTAL ENL:				2	2	2	2	2	2	2

OTHER TENANTS

TOTAL OFF:				1	1	1	1	1	1	1
TOTAL WOF:				0	0	0	0	0	0	0
TOTAL ENL:				2	2	2	2	2	2	2
TOTAL MIL:				3	3	3	3	3	3	3
TOTAL USC:				0	0	0	0	0	0	0
TOTAL OTN:				0	0	0	0	0	0	0
TOTAL CIV:				0	0	0	0	0	0	0
TOTAL POP:				3	3	3	3	3	3	3

INSTALLATION TOTALS

ACTIVE ARMY  
ASIP STATION REPORT : FORSCOM

Army Base = FORT LEWIS  
Stn Code = 5345H  
Station = FT LEWIS, WA (FORT LEWIS USARC)

Facility ID = Cong Dist = 09 MUSARC = 104 DIV TNG  
Facility = FORT LEWIS USARC, BLDG 3C26 FT LEWIS

UIC	Rgt/Unbr	Br	Parent Unit	SRC	ACTCO	FY						
Asgt TPSN	Derivative Unit		Source	EDATE		1994	1995	1996	1997	1998	1999	2000
DODAAC	Compo		MDEP	CCNUM								

TYPE UNIT: TDA UNITS

W3E31F	W3E3		FTSFTS 104DIV-TM			OFF:	0	0	0	0	0	0
FC 66811	W7U103	3/104	TNG (FTS)	DAI		WOF:	0	0	0	0	0	0
		1		ARFU		ENL:	0	0	0	0	0	0
						USC:	1	1	1	1	1	1
W49T16	W49T		GRPRC TRN 6TH ARMY			OFF:	21	21	21	21	21	21
FC 46031	W49T	RTT	LEWIS	TAR		WOF:	2	2	2	2	2	2
		1		TRAP	FC2095	ENL:	8	8	8	8	8	8
						TOTAL OFF:	21	21	21	21	21	21
						TOTAL WOF:	2	2	2	2	2	2
						TOTAL ENL:	8	8	8	8	8	8
						TOTAL USC:	1	1	1	1	1	1

TDA UNITS

TYPE UNIT: OTHER TENANTS

W3E304	W3E3		FTSFTS 104DIV-TM			OFF:	0	0	0	0	0	0
FC 66811	W7U103	3/104	GP SPT 104 DIV (	DAI		WOF:	0	0	0	0	0	0
		1		ARFU		ENL:	2	2	2	2	2	2
						TOTAL OFF:	0	0	0	0	0	0
						TOTAL WOF:	0	0	0	0	0	0
						TOTAL ENL:	2	2	2	2	2	2

OTHER TENANTS

						TOTAL OFF:	21	21	21	21	21	21
						TOTAL WOF:	2	2	2	2	2	2
						TOTAL ENL:	10	10	10	10	10	10
						TOTAL MIL:	33	33	33	33	33	33
						TOTAL USC:	1	1	1	1	1	1
						TOTAL OTN:	0	0	0	0	0	0
						TOTAL CIV:	1	1	1	1	1	1
						TOTAL POP:	34	34	34	34	34	34

INSTALLATION TOTALS

ACTIVE ARMY  
ASIP STATION REPORT : FORSCOM

Army Base = FORT LEWIS  
Stn Code = 5345J  
Station = FT LEWIS, WA (NORTH FT LEWIS USARC #2)

Facility ID = WA062 Cong Dist = 09 MUSARC = 124 ARCOM  
Facility = NORTH FT LEWIS USARC #2, BLDG 5C23 FT LEWIS  
TACOMA, WA 98433 Phone: 206-967-3006

UIC	Rgt/Unbr	Br	Parent Unit	SRC	ACTCO	FY						
Asgt TPSN	Derivative Unit		Source	EDATE		1994	1995	1996	1997	1998	1999	2000
DODAAC	Compo		MDEP	CCNUM								

TYPE UNIT: OTHER TENANTS

W3E584	W3E5	FTSFTS	124ARCOM		OFF:	0	0	0	0	0	0	0
FC 66810	USAR	NCO	ACADEMY	DAR	WOF:	0	0	0	0	0	0	0
			1	ARFU	ENL:	27	27	27	27	27	27	27
TOTAL OFF:						0	0	0	0	0	0	0
TOTAL WOF:						0	0	0	0	0	0	0
TOTAL ENL:						27	27	27	27	27	27	27

OTHER TENANTS

TOTAL OFF:						0	0	0	0	0	0	0
TOTAL WOF:						0	0	0	0	0	0	0
TOTAL ENL:						27	27	27	27	27	27	27
TOTAL MIL:						27	27	27	27	27	27	27
TOTAL USC:						0	0	0	0	0	0	0
TOTAL OTN:						0	0	0	0	0	0	0
TOTAL CIV:						0	0	0	0	0	0	0
TOTAL POP:						27	27	27	27	27	27	27

INSTALLATION TOTALS

LTW: 01 December 94  
me: 1127 hours  
98: 1

USAR UNITS ON  
INSTALLATIONS  
OAKLAND ARMY BASE, CA

UNIT	*****	ADDRESS	*****	CITY	*****	ST	ZIP	***	ACT	EDATE	*****	REQD	AUTH
*****	FACID:	STATION NAME	OAKLAND	*****	*****	*****	*****	*****	*****	*****	*****	STR	STR
JHDA 1397 U USA TRANSP TERM									L	940316		75	75
SARC: 0124 ARCOM		CONGDIS:	GEOWA:										
JHDA 1397 BDE USA TRANSP TEL									L	940517		115	115
SARC: 0124 ARCOM		CONGDIS:	GEOWA:										

XCEND: A-Activation, C-Conversion, G-Change in Cmd Asgmt (Gain), R-Change in Cmd Asgmt (Loss), J-Inactivation,  
L-Relocation, R-Reorganization, S-AIO change, U-Update

LAN.DRP UNITADDR.FRX STNICKD.CDX  
ARC DCSFOR/CMD PLAN (AFRC-FDI-CP)  
04) 629-7089/7613 FAX (404) 629-7048/5079

AN 1

TE: 01 December 94  
 ue: 1127 hours  
 ge: 2

**USAR UNITS ON  
 INSTALLATIONS  
 OAKLAND ARMY BASE, CA**

UNIT ****	ADDRESS *****	CITY ****	ST	ZIP ***	ACT ***	EDATE *****	REQD STR ****	AUTH STR ****
ACO: FACID:	ST	STATION NAME OAKLND AB						
LNAA 0352 HSP EVACUATION SARC: 0124 ARCOM	CONGDIS:	GEONA:		ASGMT: 6G	R	911216	399	377
LNAA 0352 HSP COMBAT SPT SARC: 0124 ARCOM	CONGDIS:	GEONA:		ASGMT: 6G	R	960416	602	602

GEND: A=Activation, C=Conversion, G=Change in Cmd Asgmt (Gain), H=Change in Cmd Asgmt (Loss), J=Inactivation,  
 L=Relocation, R=Reorganization, S=ALO change, U=Update

LAM.DBF UNITADDR.FRX STNOICED.CDX  
 ARC DCSFOR/CMD PLAN (AFRC-FDI-CP)  
 04) 629-7089/7613 FAX (404) 629-7048/5079

# Document Separator

ACTIVE ARMY  
ASIP STATION REPORT : FORSCOM  
CLOSURE ACTION = BRAC 91 - REALIGN

Army Base = FORT LEWIS  
Stn Code = 53456  
Station = FT LEWIS, WA (FORT LEWIS)

Supported Unit Training Population

SRC	Unit Designation	Auth FY 95 Unit Training Load	FY 95 Unit Count	Auth FY 99 Unit Training Load	FY 99 Unit Count
08478L000	CO DENTAL SVC	5.9	1	5.9	1
08479L000	DET DENTAL SVC	0.0	0	2.5	1
08498L000	DETPM (SANITATION)	1.1	1	1.1	1
08567L000	DETCBT STRESS CONTR	2.3	1	2.3	1
08863L000	HSPMASH	20.2	1	0.0	0
11413L000	CO CORPS CBT CAMERA	17.5	1	17.5	1
12113L000	BNDARMY	4.1	1	4.1	1
12407L000	REPCO CRC	5.7	3	5.7	3
12423L100	CO POSTAL (GS)	4.9	1	4.9	1
12426L100	HHDPERSONNEL BN	2.1	1	2.1	1
12427L000	CO PER DET	4.8	1	4.8	1
12440L000	CO HQD POSTAL (DS)	5.2	1	5.2	1
12606L000	HHDRPL BN-CRC LEVI	2.4	1	2.4	1
19683L000	DETTASE	2.7	1	2.7	1
27512L000	DETLEGAL SPT ORG (1	9.9	2	9.9	2
33708L000	CO TACTICAL SPT	7.9	1	7.9	1
34002J400	HHCBDE (EAC)(-)>RO	10.1	1	0.0	0
34227L000	CO CI INTG TEB-AC I	11.4	1	0.0	0
34505L000	BN LINGUIST	34.6	1	53.6	1
34506L000	BN HMC	6.1	1	6.1	1
41785L000	BN (GENERAL PURPOSE	13.0	1	13.0	1
45413L000	DETMOBILE PUBLIC AF	3.5	2	3.5	2
52613L000	CTRRAOC (CORPS)	5.4	2	5.4	2
55500L000	CO MC TRANS AND MAI	7.4	1	0.0	0
55500L000	HHDBN WTR CRAFT C2	3.9	1	3.9	1
55538LJ00	DETLOG SPT VBL	2.8	1	0.0	0
55548L800	DETLR TRANSFER PT	1.6	1	1.6	1
55560L000	DETCARGO DOCUMENT	1.0	1	0.0	0
55580L000	DETRWMT CON AIR	1.3	1	0.0	0
55580L000	DETRCTL AIRTERM	3.5	1	3.5	1
55613L000	CO FLT CFT HMT GS	18.9	1	0.0	0
55828L000	CO MEDIUM BOAT	15.0	1	0.0	0
63085L200	BN FLD SPT RVY BDE1	73.2	1	73.2	1
63422L000	HHCCORPS SPT GP	10.5	1	10.5	1
87102L200	HHCHVY SEP BDE	32.5	1	30.2	1
87103L000	DETDIV REAR CP OPNS	1.9	1	1.9	1
<b>Total:</b>		<b>449</b>	<b>48</b>	<b>378</b>	<b>40</b>

SOURCE: Authorized strengths from SAMAS 16 May 1994

Computation of Unit Training Load =  $\frac{\text{SUM}(\text{srcpop}) \times 2 \text{ weeks}}{20 \text{ weeks}}$

20 weeks

Criteria: Assumes RC units utilize all 85 possible training sites, including Army, State, and other services to meet annual requirements. Further assumes resident AC units and TRADOC have priority access to training facilities.



**THE ARMY BASING STUDY**

**BRAC 95  
ALTERNATIVE  
DOCUMENTATION  
SET**

**ALTERNATIVE NO.  
PO 2-2**

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**SECTION III**  
**FACILITIES DATA**

# PORT FACILITIES ANALYSIS

**STUDY CANDIDATE:** PO2-2c

**OPTION DESCRIPTION:** Oakland Army Base to Fort Lewis

Population Summary: Attached Stationing moves Oakland Army Base to Fort Lewis WA.  
Population moved is 37 Military and 601 Civilians.

## Assumptions:

- Requirements for Liquid Fuel Storage, TASC, Community Facilities (except Fitness and Child Day Care Centers) Infrastructure, Officer & Senior Enlisted Unaccompanied Quarters, Dining Facilities, and Medical Facilities were assumed not funded for this study and are not included.

## Conclusions:

- Admin space required is 200SF per person (200 x 638) = 127K

HQRPLANS shows 120KSF usable. Assume 20% not available.

Costs: Renovate	96KSF = 96K x 99.3 x 1.33 x 1.08 x 1.19 x 59% =	\$9.6M	
Build	31KSF = 31K x 99.3 x 1.33 x 1.08 x 1.19 =	<u>\$5.3M</u>	
	TOTAL:	\$14.9M	MILCON AT FT LEWIS

Note: This senario will have to be evaluated with all other plans involving Fort Lewis.

<b>GRAND TOTAL:</b>	<b>\$14.9M</b>
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STATIONING PROFILE - PERMANENT ASSETS REPORT  
FACILITY CONSTRUCTION REQUIREMENTS

DTG [ 22 ] [ 1000 ] [ Nov 94 ]

ALTERNATIVE NO. [ P02 ] - [ 32 ]

FACILITY CAT. GROUP NO.		BEFORE STATION PERM ASSETS (000)	BEFORE STATION ALLOW (000)	BEFORE STATION PERM ASSETS ALLOW (000)	STN ALLOW (000)	CONSTRUCT (000)	JUSTIFICATION FOR CHANGE IN STATIONING PROFILE (IF APPROPRIATE)
61050 Admin	RENOVATE					96K	Fort Lewis excess will not be considered to be + Building as per by Conf. General Renovation required - (as per attached plan)
	NEW			120/96	99/127	31K	
CDC 74014	RENOVATE						addition to existing facility
	NEW				4	4	
	RENOVATE						
	NEW						
	RENOVATE						
	NEW						
	RENOVATE						
	NEW						

More PM work than previous scenarios

## MILCON DIFFERENCES

Note: The military construction differences between Port Facilities Analysis and COBRA MILCON are attributable to a change in the number of personnel identified to transfer from Oakland Army Base, CA. to Fort Lewis WN. The change is additional base operation support personnel which had been identified within the MTMC Western Area HQ. There are now 517 personnel identified to move.

admin space required is 200SF per person (200 x 517) = 103,400

Port Facilities Analysis = 127,000  
                                  -103,400  
                                  23,600

PFA		COBRA
96,000	- 23,600	= 72,400
<u>31,000</u>	- 0	= <u>31,000</u>
127,000		103,400



**THE ARMY BASING STUDY**

**BRAC 95  
ALTERNATIVE  
DOCUMENTATION  
SET**

**ALTERNATIVE NO.  
PO 2-2**

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**SECTION IV**

**COBRA MODEL INPUT DATA**

# Document Separator

INPUT DATA REPORT (COBRA v5.08)  
 Data As Of 17:35 05/07/1995, Report Created 06:50 05/08/1995

Department : ARMY  
 Option Package : P02-2a  
 Scenario File : C:\COBRA\P02-2A.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

INPUT SCREEN ONE - GENERAL SCENARIO INFORMATION

Model Year One : FY 1996

Model does Time-Phasing of Construction/Shutdown: Yes

Base Name	Strategy:
-----	-----
TERMINAL OAKLAND, CA	Closes in FY 1998
FT LEWIS, WA	Realignment
BASE X, US	Realignment

Summary:

-----  
 CLOSE OAKLAND ARMY BASE. TRANSFER MILITARY TRAFFIC MANAGEMENT COMMAND WESTERN AREA HEADQUARTERS AND THE TRAFFIC MANAGEMENT/DOCUMENTATION SUPPORT PORTION OF 1302ND MPC TO FORT LEWIS. ENCLAVE RESERVE UNITS CURRENTLY LOCATED ON OAKLAND ARMY BASE.

INPUT SCREEN TWO - DISTANCE TABLE

From Base:	To Base:	Distance:
-----	-----	-----
TERMINAL OAKLAND, CA	FT LEWIS, WA	761 mi
TERMINAL OAKLAND, CA	BASE X, US	1,340 mi

INPUT SCREEN THREE - MOVEMENT TABLE

Transfers from TERMINAL OAKLAND, CA to FT LEWIS, WA

	1996	1997	1998	1999	2000	2001
	----	----	----	----	----	----
Officer Positions:	0	0	19	0	0	0
Enlisted Positions:	0	0	7	0	0	0
Civilian Positions:	0	0	555	0	0	0
Student Positions:	0	0	0	0	0	0
Missn Eqpt (tons):	0	0	0	0	0	0
Suppt Eqpt (tons):	0	0	0	0	0	0
Mil Light Vehic (tons):	0	0	0	0	0	0
Heavy/Spec Vehic (tons):	0	0	0	0	0	0

Transfers from TERMINAL OAKLAND, CA to BASE X, US

	1996	1997	1998	1999	2000	2001
	----	----	----	----	----	----
Officer Positions:	0	0	2	0	0	0
Enlisted Positions:	0	0	9	0	0	0
Civilian Positions:	0	0	67	0	0	0
Student Positions:	0	0	0	0	0	0
Missn Eqpt (tons):	0	0	0	0	0	0
Suppt Eqpt (tons):	0	0	0	0	0	0
Mil Light Vehic (tons):	0	0	0	0	0	0
Heavy/Spec Vehic (tons):	0	0	0	0	0	0

Department : ARMY  
 Option Package : PO2-2a  
 Scenario File : C:\COBRA\PO2-2A.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

INPUT SCREEN FOUR - STATIC BASE INFORMATION

Name: TERMINAL OAKLAND, CA

Total Officer Employees:	65 / 30	RPMA Non-Payroll (\$K/Year):	1,959 ✓
Total Enlisted Employees:	35	Communications (\$K/Year):	0
Total Student Employees:	0	BOS Non-Payroll (\$K/Year):	12,638 ✓
Total Civilian Employees:	964	BOS Payroll (\$K/Year):	128 ✓
Mil Families Living On Base:	66.7%	Family Housing (\$K/Year):	2,029
Civilians Not Willing To Move:	6.0%	Area Cost Factor:	1.37
Officer Housing Units Avail:	0	CHAMPUS In-Pat (\$/Visit):	0
Enlisted Housing Units Avail:	0	CHAMPUS Out-Pat (\$/Visit):	0
Total Base Facilities(KSF):	3,331	CHAMPUS Shift to Medicare:	0.0%
Officer VHA (\$/Month):	521	Activity Code:	6605
Enlisted VHA (\$/Month):	370		
Per Diem Rate (\$/Day):	113	Homeowner Assistance Program:	No
Freight Cost (\$/Ton/Mile):	0.07	Unique Activity Information:	No

*REC*  
*7/4.7m*

Name: FT LEWIS, WA

Total Officer Employees:	2,320	RPMA Non-Payroll (\$K/Year):	19,939
Total Enlisted Employees:	15,499	Communications (\$K/Year):	4,932
Total Student Employees:	163	BOS Non-Payroll (\$K/Year):	76,730
Total Civilian Employees:	3,668	BOS Payroll (\$K/Year):	51,154
Mil Families Living On Base:	30.2%	Family Housing (\$K/Year):	18,861
Civilians Not Willing To Move:	6.0%	Area Cost Factor:	1.08
Officer Housing Units Avail:	0	CHAMPUS In-Pat (\$/Visit):	0
Enlisted Housing Units Avail:	0	CHAMPUS Out-Pat (\$/Visit):	0
Total Base Facilities(KSF):	17,468	CHAMPUS Shift to Medicare:	0.0%
Officer VHA (\$/Month):	177	Activity Code:	53465
Enlisted VHA (\$/Month):	135		
Per Diem Rate (\$/Day):	81	Homeowner Assistance Program:	No
Freight Cost (\$/Ton/Mile):	0.07	Unique Activity Information:	No

Name: BASE X, US

Total Officer Employees:	782	RPMA Non-Payroll (\$K/Year):	11,891
Total Enlisted Employees:	4,208	Communications (\$K/Year):	1,514
Total Student Employees:	1,121	BOS Non-Payroll (\$K/Year):	29,982
Total Civilian Employees:	2,709	BOS Payroll (\$K/Year):	21,877
Mil Families Living On Base:	55.0%	Family Housing (\$K/Year):	8,151
Civilians Not Willing To Move:	6.0%	Area Cost Factor:	1.09
Officer Housing Units Avail:	0	CHAMPUS In-Pat (\$/Visit):	0
Enlisted Housing Units Avail:	0	CHAMPUS Out-Pat (\$/Visit):	0
Total Base Facilities(KSF):	6,091	CHAMPUS Shift to Medicare:	0.0%
Officer VHA (\$/Month):	178	Activity Code:	BASEX
Enlisted VHA (\$/Month):	132		
Per Diem Rate (\$/Day):	101	Homeowner Assistance Program:	No
Freight Cost (\$/Ton/Mile):	0.07	Unique Activity Information:	No

Department : ARMY  
 Option Package : PO2-2a  
 Scenario File : C:\COBRA\PO2-2A.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

INPUT SCREEN FIVE - DYNAMIC BASE INFORMATION

Name: TERMINAL OAKLAND, CA

	1996	1997	1998	1999	2000	2001
1-Time Unique Cost (\$K):	0	0	0	0	0	0
1-Time Unique Save (\$K):	0	0	0	0	0	0
1-Time Moving Cost (\$K):	0	0	0	0	0	0
1-Time Moving Save (\$K):	0	0	0	0	0	0
Env Non-MilCon Reqd(\$K):	0	0	0	0	0	0
Activ Mission Cost (\$K):	0	0	426	426	426	426
Activ Mission Save (\$K):	0	0	0	0	0	0
Misc Recurring Cost(\$K):	0	0	0	0	0	0
Misc Recurring Save(\$K):	0	0	0	0	0	0
Land (+Buy/-Sales) (\$K):	0	0	0	0	0	0
Construction Schedule(%):	0%	0%	0%	0%	0%	0%
Shutdown Schedule (%):	0%	0%	0%	0%	0%	0%
MilCon Cost Avoidnc(\$K):	0	0	0	0	0	0
Fam Housing Avoidnc(\$K):	0	0	0	0	0	0
Procurement Avoidnc(\$K):	0	0	0	0	0	0
CHAMPUS In-Patients/Yr:	0	0	0	0	0	0
CHAMPUS Out-Patients/Yr:	0	0	0	0	0	0
Facil ShutDown(KSF):	3,260					
Perc Family Housing ShutDown:						100.0%

Name: FT LEWIS, WA

	1996	1997	1998	1999	2000	2001
1-Time Unique Cost (\$K):	0	0	0	0	0	0
1-Time Unique Save (\$K):	0	0	0	0	0	0
1-Time Moving Cost (\$K):	0	0	0	0	0	0
1-Time Moving Save (\$K):	0	0	0	0	0	0
Env Non-MilCon Reqd(\$K):	0	0	0	0	0	0
Activ Mission Cost (\$K):	0	0	0	0	0	0
Activ Mission Save (\$K):	0	0	0	0	0	0
Misc Recurring Cost(\$K):	0	0	0	0	0	0
Misc Recurring Save(\$K):	0	0	0	0	0	0
Land (+Buy/-Sales) (\$K):	0	0	0	0	0	0
Construction Schedule(%):	0%	0%	0%	0%	0%	0%
Shutdown Schedule (%):	0%	0%	0%	0%	0%	0%
MilCon Cost Avoidnc(\$K):	0	0	0	0	0	0
Fam Housing Avoidnc(\$K):	0	0	0	0	0	0
Procurement Avoidnc(\$K):	0	0	0	0	0	0
CHAMPUS In-Patients/Yr:	0	0	0	0	0	0
CHAMPUS Out-Patients/Yr:	0	0	0	0	0	0
Facil ShutDown(KSF):	0					
Perc Family Housing ShutDown:						0.0%

Name: BASE X, US

	1996	1997	1998	1999	2000	2001
1-Time Unique Cost (\$K):	0	0	0	0	0	0
1-Time Unique Save (\$K):	0	0	0	0	0	0
1-Time Moving Cost (\$K):	0	0	0	0	0	0
1-Time Moving Save (\$K):	0	0	0	0	0	0
Env Non-MilCon Reqd(\$K):	0	0	0	0	0	0
Activ Mission Cost (\$K):	0	0	0	0	0	0
Activ Mission Save (\$K):	0	0	0	0	0	0
Misc Recurring Cost(\$K):	0	0	0	0	0	0
Misc Recurring Save(\$K):	0	0	0	0	0	0
Land (+Buy/-Sales) (\$K):	0	0	0	0	0	0
Construction Schedule(%):	0%	0%	0%	0%	0%	0%
Shutdown Schedule (%):	0%	0%	0%	0%	0%	0%
MilCon Cost Avoidnc(\$K):	0	0	0	0	0	0
Fam Housing Avoidnc(\$K):	0	0	0	0	0	0
Procurement Avoidnc(\$K):	0	0	0	0	0	0
CHAMPUS In-Patients/Yr:	0	0	0	0	0	0
CHAMPUS Out-Patients/Yr:	0	0	0	0	0	0
Facil ShutDown(KSF):	0					
Perc Family Housing ShutDown:						0.0%

Department : ARMY  
 Option Package : P02-2a  
 Scenario File : C:\COBRA\P02-2A.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

INPUT SCREEN SIX - BASE PERSONNEL INFORMATION

Name: TERMINAL OAKLAND, CA

	1996	1997	1998	1999	2000	2001
Off Force Struc Change:	0	0	0	0	0	0
Enl Force Struc Change:	0	0	0	0	0	0
Civ Force Struc Change:	0	0	-285	0	0	0
Stu Force Struc Change:	0	0	0	0	0	0
Off Scenario Change:	0	-6	0	0	0	0
Enl Scenario Change:	0	-9	0	0	0	0
Civ Scenario Change:	0	-51	0	0	0	0
Off Change(No Sal Save):	0	0	0	0	0	0
Enl Change(No Sal Save):	0	0	0	0	0	0
Civ Change(No Sal Save):	0	0	0	0	0	0
Caretakers - Military:	0	0	0	0	0	0
Caretakers - Civilian:	0	0	0	0	0	0

INPUT SCREEN SIX - BASE PERSONNEL INFORMATION

Name: FT LEWIS, WA

	1996	1997	1998	1999	2000	2001
Off Force Struc Change:	0	-6	6	0	0	0
Enl Force Struc Change:	0	-11	-22	0	0	0
Civ Force Struc Change:	0	-49	-19	0	0	0
Stu Force Struc Change:	0	0	0	0	0	0
Off Scenario Change:	0	0	0	0	0	0
Enl Scenario Change:	0	0	0	0	0	0
Civ Scenario Change:	0	0	0	0	0	0
Off Change(No Sal Save):	0	0	0	0	0	0
Enl Change(No Sal Save):	0	0	0	0	0	0
Civ Change(No Sal Save):	0	0	0	0	0	0
Caretakers - Military:	0	0	0	0	0	0
Caretakers - Civilian:	0	0	0	0	0	0

INPUT SCREEN SEVEN - BASE MILITARY CONSTRUCTION INFORMATION

Name: FT LEWIS, WA

Description	Categ	New MilCon	Rehab MilCon	Total Cost(\$K)
GEN PURPOSE ADMIN	ADMIN	31,000	72,400	0
CHILD DEV CTR	CHILD	4,000	0	0

STANDARD FACTORS SCREEN ONE - PERSONNEL

Percent Officers Married:	77.00%	Civ Early Retire Pay Factor:	9.00%
Percent Enlisted Married:	58.50%	Priority Placement Service:	60.00%
Enlisted Housing MilCon:	91.00%	PPS Actions Involving PCS:	50.00%
Officer Salary(\$/Year):	67,948.00	Civilian PCS Costs (\$):	28,800.00
Off BAQ with Dependents(\$):	7,717.00	Civilian New Hire Cost(\$):	1,109.00
Enlisted Salary(\$/Year):	30,860.00	Nat Median Home Price(\$):	114,600.00
Enl BAQ with Dependents(\$):	5,223.00	Home Sale Reimburse Rate:	10.00%
Avg Unemploy Cost(\$/Week):	174.00	Max Home Sale Reimburs(\$):	22,385.00
Unemployment Eligibility(Weeks):	18	Home Purch Reimburse Rate:	5.00%
Civilian Salary(\$/Year):	45,998.00	Max Home Purch Reimburs(\$):	11,191.00
Civilian Turnover Rate:	15.00%	Civilian Homeowning Rate:	64.00%
Civilian Early Retire Rate:	10.00%	HAP Home Value Reimburse Rate:	22.90%
Civilian Regular Retire Rate:	5.00%	HAP Homeowner Receiving Rate:	5.00%
Civilian RIF Pay Factor:	39.00%	RSE Home Value Reimburse Rate:	19.00%
SF File Desc:	SF7DEC.SFF	RSE Homeowner Receiving Rate:	12.00%

Department : ARMY  
 Option Package : P02-2a  
 Scenario File : C:\COBRA\P02-2A.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

STANDARD FACTORS SCREEN TWO - FACILITIES

RPMA Building SF Cost Index:	0.93	Rehab vs. New MilCon Cost:	59.00%
BOS Index (RPMA vs population):	0.54	Info Management Account:	15.00%
(Indices are used as exponents)		MilCon Design Rate:	10.00%
Program Management Factor:	10.00%	MilCon SIOH Rate:	6.00%
Caretaker Admin(SF/Care):	162.00	MilCon Contingency Plan Rate:	7.00%
Mothball Cost (\$/SF):	1.25	MilCon Site Preparation Rate:	24.00%
Avg Bachelor Quarters(SF):	388.00	Discount Rate for NPV.RPT/ROI:	2.75%
Avg Family Quarters(SF):	1,819.00	Inflation Rate for NPV.RPT/ROI:	0.00%
APPDET.RPT Inflation Rates:			
1996: 2.90%	1997: 3.00%	1998: 3.00%	1999: 3.00%
		2000: 3.00%	2001: 3.00%

STANDARD FACTORS SCREEN THREE - TRANSPORTATION

Material/Assigned Person(Lb):	710	Equip Pack & Crate(\$/Ton):	284.00
HHG Per Off Family (Lb):	14,500.00	Mil Light Vehicle(\$/Mile):	0.09
HHG Per Enl Family (Lb):	9,000.00	Heavy/Spec Vehicle(\$/Mile):	0.09
HHG Per Mil Single (Lb):	6,400.00	POV Reimbursement(\$/Mile):	0.18
HHG Per Civilian (Lb):	18,000.00	Avg Mil Tour Length (Years):	2.90
Total HHG Cost (\$/100Lb):	35.00	Routine PCS(\$/Pers/Tour):	4,665.00
Air Transport (\$/Pass Mile):	0.20	One-Time Off PCS Cost(\$):	6,134.00
Misc Exp (\$/Direct Employ):	700.00	One-Time Enl PCS Cost(\$):	4,381.00

STANDARD FACTORS SCREEN FOUR - MILITARY CONSTRUCTION

Category	UM	\$/UM	Category	UM	\$/UM
-----	--	----	-----	--	----
Horizontal	(SY)	38	APPLIED INSTR	(SF)	114
Waterfront	(LF)	0	LABS (RDT&E)	(SF)	175
Air Operations	(SF)	130	CHILD CARE CENTER	(SF)	120
Operational	(SF)	119	PRODUCTION FAC	(SF)	100
Administrative	(SF)	106	PHYSICAL FITNESS FAC	(SF)	128
School Buildings	(SF)	104	2+2 BACHQ	(EA)	19,140
Maintenance Shops	(SF)	108	Optional Category G	( )	0
Bachelor Quarters	(EA)	46,227	Optional Category H	( )	0
Family Quarters	(EA)	96,040	Optional Category I	( )	0
Covered Storage	(SF)	60	Optional Category J	( )	0
Dining Facilities	(SF)	180	Optional Category K	( )	0
Recreation Facilities	(SF)	0	Optional Category L	( )	0
Communications Facil	(SF)	0	Optional Category M	( )	0
Shipyards Maintenance	(SF)	0	Optional Category N	( )	0
RDT & E Facilities	(SF)	139	Optional Category O	( )	0
POL Storage	(BL)	0	Optional Category P	( )	0
Ammunition Storage	(SF)	0	Optional Category Q	( )	0
Medical Facilities	(SF)	0	Optional Category R	( )	0
Environmental	( )	0			

Department : ARMY  
Option Package : PO2-2a  
Scenario File : C:\COBRA\PO2-2A.CBR  
Std Fctrs File : C:\COBRA\SF7DEC.SFF

EXPLANATORY NOTES (INPUT SCREEN NINE)

ADJUSTED POST POPULATION FIGURES TO REFLECT CERTIFIED USAR DATA INDICATING 19 FEWER FTS PERSONNEL THAN ASIP. THE ASIP IDENTIFIED RESERVE PERSONNEL AND BUILDINGS THAT ARE NOT LOCATED ON OAKLAND ARMY BASE. CORRECT NUMBER IS 6 CIVILIANS AND 13 MILITARY. ENCLAVE USAR TO PROVIDE SUFFICIENT FACILITIES TO PROVIDE FOR 64,212 SQ FT OF ADMINISTRATIVE SPACE AND 6,652 SQ FT OF MAINTENANCE SPACE. CURRENT FACILITIES INCLUDE PORTIONS OF BUILDINGS: 792, 780, 640, AND 590, WHICH TOTAL 42,376 SQ FT. CIVILIAN PERSONNEL ELIMINATIONS AT OAKLAND ARMY BASE WAS ADJUSTED DOWNWARDS FROM 113 TO 51 TO REDUCE BRAC SAVINGS BECAUSE OF INCREASED BASOPS SUPPORT OF FORT LEWIS REQUIRING 62 ADDITIONAL PERSONNEL.

# Document Separator



**THE ARMY BASING STUDY**

**BRAC 95  
ALTERNATIVE  
DOCUMENTATION  
SET**

**ALTERNATIVE NO.  
PO 2-2**

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**SECTION V**

**COBRA MODEL OUTPUT**

# Document Separator

COBRA REALIGNMENT SUMMARY (COBRA v5.08) - Page 1/2  
 Data As Of 17:35 05/07/1995, Report Created 06:50 05/08/1995

Department : ARMY  
 Option Package : P02-2a  
 Scenario File : C:\COBRA\P02-2A.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

Starting Year : 1996  
 Final Year : 1998  
 ROI Year : 2001 (3 Years)

NPV in 2015(\$K): -133,481  
 1-Time Cost(\$K): 36,189

Net Costs (\$K)	Constant Dollars						Total	Beyond
	1996	1997	1998	1999	2000	2001		
MilCon	1,227	12,882	0	0	0	0	14,109	0
Person	0	-1,403	-1,615	-2,899	-2,899	-2,899	-11,716	-2,899
Overhd	899	427	3,024	-10,447	-10,447	-10,447	-26,989	-10,447
Moving	0	461	12,398	0	0	0	12,859	0
Missio	0	0	426	426	426	426	1,704	426
Other	0	117	1,425	0	0	0	1,542	0
<b>TOTAL</b>	<b>2,127</b>	<b>12,484</b>	<b>15,657</b>	<b>-12,920</b>	<b>-12,920</b>	<b>-12,920</b>	<b>-8,491</b>	<b>-12,920</b>

	1996	1997	1998	1999	2000	2001	Total		
<b>POSITIONS ELIMINATED</b>									
Off	0	6	0	0	0	0	6	6	0
Enl	0	9	0	0	0	0	9	9	0
Civ	0	51	0	0	0	0	51	51	0
TOT	0	66	0	0	0	0	66	66	0

<b>POSITIONS REALIGNED</b>									
Off	0	0	21	0	0	0	21	21	0
Enl	0	0	16	0	0	0	16	16	0
Stu	0	0	0	0	0	0	0	0	0
Civ	0	0	622	0	0	0	622	622	0
TOT	0	0	659	0	0	0	659	659	0

Summary:

-----  
 CLOSE OAKLAND ARMY BASE. TRANSFER MILITARY TRAFFIC MANAGEMENT COMMAND  
 WESTERN AREA HEADQUARTERS AND THE TRAFFIC MANAGEMENT/DOCUMENTATION SUPPORT  
 PORTION OF 1302ND MPC TO FORT LEWIS. ENCLAVE RESERVE UNITS CURRENTLY LOCATED  
 ON OAKLAND ARMY BASE.

MIL 010  
 15  
 51  
 66  
 21  
 16  
 0  
 622  
 659  
 52 678

COBRA REALIGNMENT SUMMARY (COBRA v5.08) - Page 2/2  
 Data As Of 17:35 05/07/1995, Report Created 06:50 05/08/1995

Department : ARMY  
 Option Package : P02-2a  
 Scenario File : C:\COBRA\P02-2A.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

Costs (\$K)	Constant Dollars						Total	Beyond
	1996	1997	1998	1999	2000	2001		
MilCon	1,227	12,882	0	0	0	0	14,109	0
Person	0	181	1,512	229	229	229	2,380	229
Overhd	899	1,045	5,573	1,363	1,363	1,363	11,609	1,363
Moving	0	461	12,458	0	0	0	12,919	0
Missio	0	0	426	426	426	426	1,704	426
Other	0	117	1,425	0	0	0	1,542	0
<b>TOTAL</b>	<b>2,127</b>	<b>14,686</b>	<b>21,394</b>	<b>2,018</b>	<b>2,018</b>	<b>2,018</b>	<b>44,262</b>	<b>2,018</b>

Savings (\$K)	Constant Dollars						Total	Beyond
	1996	1997	1998	1999	2000	2001		
MilCon	0	0	0	0	0	0	0	0
Person	0	1,584	3,128	3,128	3,128	3,128	14,096	3,128
Overhd	0	618	2,550	11,810	11,810	11,810	38,598	11,810
Moving	0	0	59	0	0	0	59	0
Missio	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>2,202</b>	<b>5,737</b>	<b>14,938</b>	<b>14,938</b>	<b>14,938</b>	<b>52,753</b>	<b>14,938</b>

# Document Separator

PERSONNEL SUMMARY REPORT (COBRA v5.08)  
 Data As Of 17:35 05/07/1995, Report Created 06:41 05/08/1995

Department : ARMY  
 Option Package : PO2-2a  
 Scenario File : C:\COBRA\PO2-2A.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

PERSONNEL SUMMARY FOR: TERMINAL OAKLAND, CA

BASE POPULATION (FY 1996):

Officers	Enlisted	Students	Civilians
30	35	0	964

FORCE STRUCTURE CHANGES:

	1996	1997	1998	1999	2000	2001	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	0	-285	0	0	0	-285
TOTAL	0	0	-285	0	0	0	-285

BASE POPULATION (Prior to BRAC Action):

Officers	Enlisted	Students	Civilians
30	35	0	679

PERSONNEL REALIGNMENTS:

To Base: FT LEWIS, WA

	1996	1997	1998	1999	2000	2001	Total
Officers	0	0	19	0	0	0	19
Enlisted	0	0	7	0	0	0	7
Students	0	0	0	0	0	0	0
Civilians	0	0	555	0	0	0	555
TOTAL	0	0	581	0	0	0	581

To Base: BASE X, US

	1996	1997	1998	1999	2000	2001	Total
Officers	0	0	2	0	0	0	2
Enlisted	0	0	9	0	0	0	9
Students	0	0	0	0	0	0	0
Civilians	0	0	67	0	0	0	67
TOTAL	0	0	78	0	0	0	78

TOTAL PERSONNEL REALIGNMENTS (Out of TERMINAL OAKLAND, CA):

	1996	1997	1998	1999	2000	2001	Total
Officers	0	0	21	0	0	0	21 > 37
Enlisted	0	0	16	0	0	0	16
Students	0	0	0	0	0	0	0
Civilians	0	0	622	0	0	0	622 - 622
TOTAL	0	0	659	0	0	0	659

SCENARIO POSITION CHANGES:

	1996	1997	1998	1999	2000	2001	Total	ML	CU
Officers	0	-6	0	0	0	0	-6		
Enlisted	0	-9	0	0	0	0	-9 > 15		
Civilians	0	-51	0	0	0	0	-51		51
TOTAL	0	-66	0	0	0	0	-66		

BASE POPULATION (After BRAC Action):

Officers	Enlisted	Students	Civilians
3	13	0	678

USAR ENCLAVE 3 → (13) ← 10

ELIMS

Department : ARMY  
 Option Package : PO2-2a  
 Scenario File : C:\COBRA\PO2-2A.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

PERSONNEL SUMMARY FOR: FT LEWIS, WA

BASE POPULATION (FY 1996):

Officers	Enlisted	Students	Civilians
2,320	15,499	163	3,668

FORCE STRUCTURE CHANGES:

	1996	1997	1998	1999	2000	2001	Total
Officers	0	-6	6	0	0	0	0
Enlisted	0	-11	-22	0	0	0	-33
Students	0	0	0	0	0	0	0
Civilians	0	-49	-19	0	0	0	-68
TOTAL	0	-66	-35	0	0	0	-101

BASE POPULATION (Prior to BRAC Action):

Officers	Enlisted	Students	Civilians
2,320	15,466	163	3,600

PERSONNEL REALIGNMENTS:

From Base: TERMINAL OAKLAND, CA

	1996	1997	1998	1999	2000	2001	Total
Officers	0	0	19	0	0	0	19
Enlisted	0	0	7	0	0	0	7
Students	0	0	0	0	0	0	0
Civilians	0	0	555	0	0	0	555
TOTAL	0	0	581	0	0	0	581

TOTAL PERSONNEL REALIGNMENTS (Into FT LEWIS, WA):

	1996	1997	1998	1999	2000	2001	Total
Officers	0	0	19	0	0	0	19
Enlisted	0	0	7	0	0	0	7
Students	0	0	0	0	0	0	0
Civilians	0	0	555	0	0	0	555
TOTAL	0	0	581	0	0	0	581

BASE POPULATION (After BRAC Action):

Officers	Enlisted	Students	Civilians
2,339	15,473	163	4,155

PERSONNEL SUMMARY FOR: BASE X, US

BASE POPULATION (FY 1996, Prior to BRAC Action):

Officers	Enlisted	Students	Civilians
782	4,208	1,121	2,709

PERSONNEL REALIGNMENTS:

From Base: TERMINAL OAKLAND, CA

	1996	1997	1998	1999	2000	2001	Total
Officers	0	0	2	0	0	0	2
Enlisted	0	0	9	0	0	0	9
Students	0	0	0	0	0	0	0
Civilians	0	0	67	0	0	0	67
TOTAL	0	0	78	0	0	0	78

PERSONNEL SUMMARY REPORT (COBRA v5.08) - Page 3  
 Data As Of 17:35 05/07/1995, Report Created 06:41 05/08/1995

Department : ARMY  
 Option Package : PO2-2a  
 Scenario File : C:\COBRA\PO2-2A.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

TOTAL PERSONNEL REALIGNMENTS (Into BASE X, US):

	1996	1997	1998	1999	2000	2001	Total
Officers	0	0	2	0	0	0	2
Enlisted	0	0	9	0	0	0	9
Students	0	0	0	0	0	0	0
Civilians	0	0	67	0	0	0	67
TOTAL	0	0	78	0	0	0	78

BASE POPULATION (After BRAC Action):

Officers	Enlisted	Students	Civilians
784	4,217	1,121	2,776

# Document Separator

TOTAL APPROPRIATIONS DETAIL REPORT (COBRA v5.08) - Page 1/12  
 Data As Of 17:35 05/07/1995, Report Created 06:41 05/08/1995

Department : ARMY  
 Option Package : PO2-2a  
 Scenario File : C:\COBRA\PO2-2A.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

ONE-TIME COSTS -----(\$K)-----	1996	1997	1998	1999	2000	2001	Total
CONSTRUCTION							
MILCON	1,227	12,272	0	0	0	0	13,499
Fam Housing	0	0	0	0	0	0	0
Land Purch	0	0	0	0	0	0	0
O&M							
CIV SALARY							
Civ RIF	0	72	664	0	0	0	735
Civ Retire	0	21	257	0	0	0	277
CIV MOVING							
Per Diem	0	0	1,075	0	0	0	1,075
POV Miles	0	0	59	0	0	0	59
Home Purch	0	0	5,110	0	0	0	5,110
HHG	0	0	2,721	0	0	0	2,721
Misc	0	0	279	0	0	0	279
House Hunt	0	0	843	0	0	0	843
PPS	0	461	0	0	0	0	461
RITA	0	0	2,063	0	0	0	2,063
FREIGHT							
Packing	0	0	108	0	0	0	108
Freight	0	0	9	0	0	0	9
Vehicles	0	0	0	0	0	0	0
Driving	0	0	0	0	0	0	0
Unemployment	0	12	116	0	0	0	128
OTHER							
Program Plan	899	674	506	0	0	0	2,080
Shutdown	0	371	3,704	0	0	0	4,075
New Hire	0	0	247	0	0	0	247
1-Time Move	0	0	0	0	0	0	0
MIL PERSONNEL							
MIL MOVING							
Per Diem	0	0	9	0	0	0	9
POV Miles	0	0	6	0	0	0	6
HHG	0	0	150	0	0	0	150
Misc	0	0	26	0	0	0	26
OTHER							
Elim PCS	0	76	0	0	0	0	76
OTHER							
HAP / RSE	0	117	1,425	0	0	0	1,542
Environmental	0	0	0	0	0	0	0
Info Manage	0	610	0	0	0	0	610
1-Time Other	0	0	0	0	0	0	0
<b>TOTAL ONE-TIME</b>	<b>2,127</b>	<b>14,686</b>	<b>19,376</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>36,189</b>

*At Ft Belvoir -  
 18.4K of R. 1001 Admin  
 31K of R. 1001 Admin  
 4K of R. 1001 Admin*

TOTAL APPROPRIATIONS DETAIL REPORT (COBRA v5.08) - Page 2/12  
 Data As Of 17:35 05/07/1995, Report Created 06:41 05/08/1995

Department : ARMY  
 Option Package : PO2-2a  
 Scenario File : C:\COBRA\PO2-2A.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

RECURRINGCOSTS	1996	1997	1998	1999	2000	2001	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
RPMA	0	0	37	37	37	37	149	37
BOS	0	0	1,326	1,326	1,326	1,326	5,305	1,326
Unique Operat	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
CHAMPUS	0	0	0	0	0	0	0	0
Caretaker	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	229	229	229	229	915	229
OTHER								
Mission	0	0	426	426	426	426	1,704	426
Misc Recur	0	0	0	0	0	0	0	0
Unique Other	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	2,018	2,018	2,018	2,018	8,072	2,018

<b>TOTAL COST</b>	<b>2,127</b>	<b>14,686</b>	<b>21,394</b>	<b>2,018</b>	<b>2,018</b>	<b>2,018</b>	<b>44,262</b>	<b>2,018</b>
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ONE-TIME SAVES	1996	1997	1998	1999	2000	2001	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
CONSTRUCTION								
MILCON	0	0	0	0	0	0	0	0
Fam Housing	0	0	0	0	0	0	0	0
O&M								
1-Time Move	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Mil Moving	0	0	59	0	0	0	59	0
OTHER								
Land Sales	0	0	0	0	0	0	0	0
Environmental	0	0	0	0	0	0	0	0
1-Time Other	0	0	0	0	0	0	0	0
TOTAL ONE-TIME SAVE	0	0	59	0	0	0	59	0

RECURRINGSAVES	1996	1997	1998	1999	2000	2001	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
FAM HOUSE OPS	0	92	1,107	2,029	2,029	2,029	7,286	2,029
O&M								
RPMA	0	81	996	1,904	1,904	1,904	6,790	1,904
BOS	0	444	447	7,877	7,877	7,877	24,521	7,877
Unique Operat	0	0	0	0	0	0	0	0
Civ Salary	0	1,173	2,346	2,346	2,346	2,346	10,556	2,346
CHAMPUS	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	204	408	408	408	408	1,834	408
Enl Salary	0	139	278	278	278	278	1,250	278
House Allow	0	68	96	96	96	96	455	96
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
Unique Other	0	0	0	0	0	0	0	0
TOTAL RECUR SAVE	0	2,202	5,677	14,938	14,938	14,938	52,693	14,938

<b>TOTAL SAVINGS</b>	<b>0</b>	<b>2,202</b>	<b>5,737</b>	<b>14,938</b>	<b>14,938</b>	<b>14,938</b>	<b>52,753</b>	<b>14,938</b>
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TOTAL APPROPRIATIONS DETAIL REPORT (COBRA v5.08) - Page 3/12  
 Data As Of 17:35 05/07/1995, Report Created 06:41 05/08/1995

Department : ARMY  
 Option Package : PO2-2a  
 Scenario File : C:\COBRA\PO2-2A.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

ONE-TIME NET	1996	1997	1998	1999	2000	2001	Total	
-----(\$K)-----	----	----	----	----	----	----	-----	
CONSTRUCTION								
MILCON	1,227	12,272	0	0	0	0	13,499	
Fam Housing	0	0	0	0	0	0	0	
O&M								
Civ Retir/RIF	0	92	920	0	0	0	1,013	
Civ Moving	0	461	12,267	0	0	0	12,728	
Other	899	1,058	4,573	0	0	0	6,531	
MIL PERSONNEL								
Mil Moving	0	76	131	0	0	0	207	
OTHER								
HAP / RSE	0	117	1,425	0	0	0	1,542	
Environmental	0	0	0	0	0	0	0	
Info Manage	0	610	0	0	0	0	610	
1-Time Other	0	0	0	0	0	0	0	
Land	0	0	0	0	0	0	0	
<b>TOTAL ONE-TIME</b>	<b>2,127</b>	<b>14,686</b>	<b>19,317</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>36,130</b>	
RECURRING NET	1996	1997	1998	1999	2000	2001	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
FAM HOUSE OPS	0	-92	-1,107	-2,029	-2,029	-2,029	-7,286	-2,029
O&M								
RPMA	0	-81	-959	-1,867	-1,867	-1,867	-6,641	-1,867
BOS	0	-444	879	-6,550	-6,550	-6,550	-19,216	-6,550
Unique Operat	0	0	0	0	0	0	0	0
Caretaker	0	0	0	0	0	0	0	0
Civ Salary	0	-1,173	-2,346	-2,346	-2,346	-2,346	-10,556	-2,346
CHAMPUS	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Mil Salary	0	-343	-685	-685	-685	-685	-3,084	-685
House Allow	0	-68	132	132	132	132	460	132
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission	0	0	426	426	426	426	1,704	426
Misc Recur	0	0	0	0	0	0	0	0
Unique Other	0	0	0	0	0	0	0	0
<b>TOTAL RECUR</b>	<b>0</b>	<b>-2,202</b>	<b>-3,659</b>	<b>-12,920</b>	<b>-12,920</b>	<b>-12,920</b>	<b>-44,621</b>	<b>-12,920</b>
<b>TOTAL NET COST</b>	<b>2,127</b>	<b>12,484</b>	<b>15,657</b>	<b>-12,920</b>	<b>-12,920</b>	<b>-12,920</b>	<b>-8,491</b>	<b>-12,920</b>

Department : ARMY  
 Option Package : P02-2a  
 Scenario File : C:\COBRA\PO2-2A.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

Base: TERMINAL OAKLAND, CA	1996	1997	1998	1999	2000	2001	Total
ONE-TIME COSTS	-----	-----	-----	-----	-----	-----	-----
-----(\$K)-----							
CONSTRUCTION							0
MILCON	0	0	0	0	0	0	0
Fam Housing	0	0	0	0	0	0	0
Land Purch	0	0	0	0	0	0	0
O&M							735
CIV SALARY		72	664	0	0	0	277
Civ RIFs	0	21	257	0	0	0	
Civ Retire	0						1,075
CIV MOVING			1,075	0	0	0	59
Per Diem	0	0	59	0	0	0	5,110
POV Miles	0	0	5,110	0	0	0	2,721
Home Purch	0	0	2,721	0	0	0	279
HHG	0	0	279	0	0	0	843
Misc	0	0	843	0	0	0	461
House Hunt	0	0	0	0	0	0	2,063
PPS	0	461	0	0	0	0	
RITA	0	0	2,063	0	0	0	
FREIGHT			108	0	0	0	108
Packing	0	0	9	0	0	0	9
Freight	0	0	0	0	0	0	0
Vehicles	0	0	0	0	0	0	0
Driving	0	0	0	0	0	0	128
Unemployment	0	12	116	0	0	0	
OTHER			506	0	0	0	2,080
Program Plan	899	674	3,704	0	0	0	4,075
Shutdown	0	371	0	0	0	0	0
New Hires	0	0	0	0	0	0	0
1-Time Move	0	0	0	0	0	0	0
MIL PERSONNEL							9
MIL MOVING			9	0	0	0	6
Per Diem	0	0	6	0	0	0	150
POV Miles	0	0	150	0	0	0	26
HHG	0	0	26	0	0	0	
Misc	0	0					76
OTHER		76	0	0	0	0	
Elim PCS	0						1,542
OTHER		117	1,425	0	0	0	0
HAP / RSE	0	0	0	0	0	0	0
Environmental	0	0	0	0	0	0	0
Info Manage	0	0	0	0	0	0	0
1-Time Other	0	0	0	0	0	0	21,833
TOTAL ONE-TIME	899	1,804	19,129	0	0	0	

APPROPRIATIONS DETAIL REPORT (COBRA v5.08) - Page 5/12  
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Department : ARMY  
 Option Package : P02-2a  
 Scenario File : C:\COBRA\P02-2A.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

Base: TERMINAL OAKLAND, CA								
RECURRINGCOSTS	1996	1997	1998	1999	2000	2001	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
RPMA	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Unique Operat	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
CHAMPUS	0	0	0	0	0	0	0	0
Caretaker	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Mission	0	0	426	426	426	426	1,704	426
Misc Recur	0	0	0	0	0	0	0	0
Unique Other	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	426	426	426	426	1,704	426
TOTAL COSTS	899	1,804	19,555	426	426	426	23,537	426
ONE-TIME SAVES	1996	1997	1998	1999	2000	2001	Total	
-----(\$K)-----	----	----	----	----	----	----	-----	
CONSTRUCTION								
MILCON	0	0	0	0	0	0	0	
Fam Housing	0	0	0	0	0	0	0	
O&M								
1-Time Move	0	0	0	0	0	0	0	
MIL PERSONNEL								
Mil Moving	0	0	59	0	0	0	59	
OTHER								
Land Sales	0	0	0	0	0	0	0	
Environmental	0	0	0	0	0	0	0	
1-Time Other	0	0	0	0	0	0	0	
TOTAL ONE-TIME	0	0	59	0	0	0	59	
RECURRINGSAVES	1996	1997	1998	1999	2000	2001	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
FAM HOUSE OPS	0	92	1,107	2,029	2,029	2,029	7,286	2,029
O&M								
RPMA	0	81	996	1,904	1,904	1,904	6,790	1,904
BOS	0	444	447	7,877	7,877	7,877	24,521	7,877
Unique Operat	0	0	0	0	0	0	0	0
Civ Salary	0	1,173	2,346	2,346	2,346	2,346	10,556	2,346
CHAMPUS	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	204	408	408	408	408	1,834	408
Enl Salary	0	139	278	278	278	278	1,250	278
House Allow	0	68	96	96	96	96	455	96
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
Unique Other	0	0	0	0	0	0	0	0
TOTAL RECUR	0	2,202	5,677	14,938	14,938	14,938	52,693	14,938
TOTAL SAVINGS	0	2,202	5,737	14,938	14,938	14,938	52,753	14,938

APPROPRIATIONS DETAIL REPORT (COBRA v5.08) - Page 6/12  
 Data As Of 17:35 05/07/1995, Report Created 06:41 05/08/1995

Department : ARMY  
 Option Package : P02-2a  
 Scenario File : C:\COBRA\PO2-2A.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

Base: TERMINAL OAKLAND, CA								
ONE-TIME NET	1996	1997	1998	1999	2000	2001	Total	
-----(\$K)-----	----	----	----	----	----	----	-----	
<b>CONSTRUCTION</b>								
MILCON	0	0	0	0	0	0	0	
Fam Housing	0	0	0	0	0	0	0	
<b>O&amp;M</b>								
Civ Retir/RIF	0	92	920	0	0	0	1,013	
Civ Moving	0	461	12,267	0	0	0	12,728	
Other	899	1,058	4,326	0	0	0	6,283	
<b>MIL PERSONNEL</b>								
Mil Moving	0	76	131	0	0	0	207	
<b>OTHER</b>								
HAP / RSE	0	117	1,425	0	0	0	1,542	
Environmental	0	0	0	0	0	0	0	
Info Manage	0	0	0	0	0	0	0	
1-Time Other	0	0	0	0	0	0	0	
Land	0	0	0	0	0	0	0	
<b>TOTAL ONE-TIME</b>	<b>899</b>	<b>1,804</b>	<b>19,069</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>21,773</b>	
<b>RECURRING NET</b>								
-----(\$K)-----	-----	-----	-----	-----	-----	-----	Total	Beyond
FAM HOUSE OPS	0	-92	-1,107	-2,029	-2,029	-2,029	-7,286	-2,029
<b>O&amp;M</b>								
RPMA	0	-81	-996	-1,904	-1,904	-1,904	-6,790	-1,904
BOS	0	-444	-447	-7,877	-7,877	-7,877	-24,521	-7,877
Unique Operat	0	0	0	0	0	0	0	0
Caretaker	0	0	0	0	0	0	0	0
Civ Salary	0	-1,173	-2,346	-2,346	-2,346	-2,346	-10,556	-2,346
CHAMPUS	0	0	0	0	0	0	0	0
<b>MIL PERSONNEL</b>								
Mil Salary	0	-343	-685	-685	-685	-685	-3,084	-685
House Allow	0	-68	-96	-96	-96	-96	-455	-96
<b>OTHER</b>								
Procurement	0	0	0	0	0	0	0	0
Mission	0	0	426	426	426	426	1,704	426
Misc Recur	0	0	0	0	0	0	0	0
Unique Other	0	0	0	0	0	0	0	0
<b>TOTAL RECUR</b>	<b>0</b>	<b>-2,202</b>	<b>-5,251</b>	<b>-14,512</b>	<b>-14,512</b>	<b>-14,512</b>	<b>-50,989</b>	<b>-14,512</b>
<b>TOTAL NET COST</b>	<b>899</b>	<b>-398</b>	<b>13,818</b>	<b>-14,512</b>	<b>-14,512</b>	<b>-14,512</b>	<b>-29,216</b>	<b>-14,512</b>

APPROPRIATIONS DETAIL REPORT (COBRA v5.08) - Page 7/12  
 Data As Of 17:35 05/07/1995, Report Created 06:41 05/08/1995

Department : ARMY  
 Option Package : PO2-2a  
 Scenario File : C:\COBRA\PO2-2A.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

Base: FT LEWIS, WA	1996	1997	1998	1999	2000	2001	Total
ONE-TIME COSTS							
-----(\$K)-----	----	----	----	----	----	----	----
CONSTRUCTION							
MILCON	1,227	12,272	0	0	0	0	13,499
Fam Housing	0	0	0	0	0	0	0
Land Purch	0	0	0	0	0	0	0
O&M							
CIV SALARY							
Civ RIFs	0	0	0	0	0	0	0
Civ Retire	0	0	0	0	0	0	0
CIV MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
Home Purch	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
House Hunt	0	0	0	0	0	0	0
PPS	0	0	0	0	0	0	0
RITA	0	0	0	0	0	0	0
FREIGHT							
Packing	0	0	0	0	0	0	0
Freight	0	0	0	0	0	0	0
Vehicles	0	0	0	0	0	0	0
Driving	0	0	0	0	0	0	0
Unemployment	0	0	0	0	0	0	0
OTHER							
Program Plan	0	0	0	0	0	0	0
Shutdown	0	0	0	0	0	0	0
New Hires	0	0	221	0	0	0	221
1-Time Move	0	0	0	0	0	0	0
MIL PERSONNEL							
MIL MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
OTHER							
Elim PCS	0	0	0	0	0	0	0
OTHER							
HAP / RSE	0	0	0	0	0	0	0
Environmental	0	0	0	0	0	0	0
Info Manage	0	610	0	0	0	0	610
1-Time Other	0	0	0	0	0	0	0
TOTAL ONE-TIME	1,227	12,882	221	0	0	0	14,329



APPROPRIATIONS DETAIL REPORT (COBRA v5.08) - Page 9/12  
 Data As Of 17:35 05/07/1995, Report Created 06:41 05/08/1995

Department : ARMY  
 Option Package : PO2-2a  
 Scenario File : C:\COBRA\PO2-2A.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

Base: FT LEWIS, WA	1996	1997	1998	1999	2000	2001	Total	
ONE-TIME NET	-----	-----	-----	-----	-----	-----	-----	
-----(\$K)-----								
CONSTRUCTION								
MILCON	1,227	12,272	0	0	0	0	13,499	
Fam Housing	0	0	0	0	0	0	0	
O&M								
Civ Retir/RIF	0	0	0	0	0	0	0	
Civ Moving	0	0	0	0	0	0	0	
Other	0	0	221	0	0	0	221	
MIL PERSONNEL								
Mil Moving	0	0	0	0	0	0	0	
OTHER								
HAP / RSE	0	0	0	0	0	0	0	
Environmental	0	0	0	0	0	0	0	
Info Manage	0	610	0	0	0	0	610	
1-Time Other	0	0	0	0	0	0	0	
Land	0	0	0	0	0	0	0	
TOTAL ONE-TIME	1,227	12,882	221	0	0	0	14,329	
RECURRING NET	1996	1997	1998	1999	2000	2001	Total	Beyond
-----(\$K)-----	-----	-----	-----	-----	-----	-----	-----	-----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
RPMA	0	0	37	37	37	37	149	37
BOS	0	0	1,176	1,176	1,176	1,176	4,705	1,176
Unique Operat	0	0	0	0	0	0	0	0
Caretaker	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
CHAMPUS	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Mil Salary	0	0	0	0	0	0	0	0
House Allow	0	0	175	175	175	175	700	175
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
Unique Other	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	1,388	1,388	1,388	1,388	5,553	1,388
TOTAL NET COST	1,227	12,882	1,609	1,388	1,388	1,388	19,883	1,388

APPROPRIATIONS DETAIL REPORT (COBRA v5.08) - Page 10/12  
 Data As Of 17:35 05/07/1995, Report Created 06:41 05/08/1995

Department : ARMY  
 Option Package : PO2-2a  
 Scenario File : C:\COBRA\PO2-2A.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

Base: BASE X, US

ONE-TIME COSTS -----(\$K)-----	1996	1997	1998	1999	2000	2001	Total
CONSTRUCTION							
MILCON	0	0	0	0	0	0	0
Fam Housing	0	0	0	0	0	0	0
Land Purch	0	0	0	0	0	0	0
O&M							
CIV SALARY							
Civ RIFs	0	0	0	0	0	0	0
Civ Retire	0	0	0	0	0	0	0
CIV MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
Home Purch	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
House Hunt	0	0	0	0	0	0	0
PPS	0	0	0	0	0	0	0
RITA	0	0	0	0	0	0	0
FREIGHT							
Packing	0	0	0	0	0	0	0
Freight	0	0	0	0	0	0	0
Vehicles	0	0	0	0	0	0	0
Driving	0	0	0	0	0	0	0
Unemployment	0	0	0	0	0	0	0
OTHER							
Program Plan	0	0	0	0	0	0	0
Shutdown	0	0	0	0	0	0	0
New Hires	0	0	27	0	0	0	27
1-Time Move	0	0	0	0	0	0	0
MIL PERSONNEL							
MIL MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
OTHER							
Elim PCS	0	0	0	0	0	0	0
OTHER							
HAP / RSE	0	0	0	0	0	0	0
Environmental	0	0	0	0	0	0	0
Info Manage	0	0	0	0	0	0	0
1-Time Other	0	0	0	0	0	0	0
TOTAL ONE-TIME	0	0	27	0	0	0	27



APPROPRIATIONS DETAIL REPORT (COBRA v5.08) - Page 12/12  
 Data As Of 17:35 05/07/1995, Report Created 06:41 05/08/1995

Department : ARMY  
 Option Package : P02-2a  
 Scenario File : C:\COBRA\P02-2A.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

Base: BASE X, US

ONE-TIME NET -----(\$K)-----	1996	1997	1998	1999	2000	2001	Total	
CONSTRUCTION								
MILCON	0	0	0	0	0	0	0	
Fam Housing	0	0	0	0	0	0	0	
O&M								
Civ Retir/RIF	0	0	0	0	0	0	0	
Civ Moving	0	0	0	0	0	0	0	
Other	0	0	27	0	0	0	27	
MIL PERSONNEL								
Mil Moving	0	0	0	0	0	0	0	
OTHER								
HAP / RSE	0	0	0	0	0	0	0	
Environmental	0	0	0	0	0	0	0	
Info Manage	0	0	0	0	0	0	0	
1-Time Other	0	0	0	0	0	0	0	
Land	0	0	0	0	0	0	0	
TOTAL ONE-TIME	0	0	27	0	0	0	27	
RECURRING NET -----(\$K)-----	1996	1997	1998	1999	2000	2001	Total	Beyond
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
RPMA	0	0	0	0	0	0	0	0
BOS	0	0	150	150	150	150	600	150
Unique Operat	0	0	0	0	0	0	0	0
Caretaker	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
CHAMPUS	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Mil Salary	0	0	0	0	0	0	0	0
House Allow	0	0	54	54	54	54	215	54
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
Unique Other	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	204	204	204	204	815	204
TOTAL NET COST	0	0	230	204	204	204	842	204

# Document Separator

SCENARIO ERROR REPORT (COBRA v5.08)

Data As Of 17:35 05/07/1995, Report Created 06:41 05/08/1995

Department : ARMY  
Option Package : P02-2a  
Scenario File : C:\COBRA\PO2-2A.CBR  
Std Fctrs File : C:\COBRA\SF7DEC.SFF

PERSONNEL MOVEMENT:

TERMINAL OAKLAND had 3 officers present after closing.  
TERMINAL OAKLAND had 10 enlisted personnel present after closing.  
TERMINAL OAKLAND had 6 civilians personnel present after closing.

OVERHEAD/RPMA:

TERMINAL OAKLAND still had 71 KSF of facilities after closing.

# Document Separator

Department : ARMY  
Option Package : P02-2a  
Scenario File : C:\COBRA\P02-2A.CBR  
Std Fctrs File : C:\COBRA\SF7DEC.SFF

All Costs in \$K

Base Name	Total MilCon	IMA Cost	Land Purch	Cost Avoid	Total Cost
-----	-----	-----	-----	-----	-----
TERMINAL OAKLAND	0	0	0	0	0
FT LEWIS	13,499	610	0	0	14,109
BASE X	0	0	0	0	0
-----	-----	-----	-----	-----	-----
Totals:	13,499	610	0	0	14,109

Department : ARMY  
 Option Package : PO2-2a  
 Scenario File : C:\COBRA\PO2-2A.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

MilCon for Base: FT LEWIS, WA

All Costs in \$K

Description:	MilCon Categ	Using Rehab	Rehab Cost*	New MilCon	New Cost*	Total Cost*
GEN PURPOSE ADMIN	ADMIN	72,400	7,369	31,000	5,348	12,717
CHILD DEV CTR	CHILD	0	0	4,000	781	781

Total Construction Cost:	13,499
+ Info Management Account:	610
+ Land Purchases:	0
- Construction Cost Avoid:	0
TOTAL:	14,109

\* All MilCon Costs include Design, Site Preparation, Contingency Planning, and SIOH Costs where applicable.

# Document Separator

Department : ARMY  
 Option Package : P02-2a  
 Scenario File : C:\COBRA\P02-2A.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

(All values in Dollars)

Category	Cost	Sub-Total
<b>Construction</b>		
Military Construction	13,498,813	
Family Housing Construction	0	
Information Management Account	610,092	
Land Purchases	0	
<b>Total - Construction</b>		<b>14,108,905</b>
<b>Personnel</b>		
Civilian RIF	735,508	
Civilian Early Retirement	277,368	
Civilian New Hires	247,307	
Eliminated Military PCS	76,233	
Unemployment	128,412	
<b>Total - Personnel</b>		<b>1,464,828</b>
<b>Overhead</b>		
Program Planning Support	2,079,980	
Mothball / Shutdown	4,075,000	
<b>Total - Overhead</b>		<b>6,154,980</b>
<b>Moving</b>		
Civilian Moving	12,149,847	
Civilian PPS	460,800	
Military Moving	190,587	
Freight	117,368	
One-Time Moving Costs	0	
<b>Total - Moving</b>		<b>12,918,602</b>
<b>Other</b>		
HAP / RSE	1,541,825	
Environmental Mitigation Costs	0	
One-Time Unique Costs	0	
<b>Total - Other</b>		<b>1,541,825</b>
<b>Total One-Time Costs</b>		<b>36,189,141</b>
<b>One-Time Savings</b>		
Military Construction Cost Avoidances	0	
Family Housing Cost Avoidances	0	
Military Moving	59,519	
Land Sales	0	
One-Time Moving Savings	0	
Environmental Mitigation Savings	0	
One-Time Unique Savings	0	
<b>Total One-Time Savings</b>		<b>59,519</b>
<b>Total Net One-Time Costs</b>		<b>36,129,622</b>

Department : ARMY  
 Option Package : P02-2a  
 Scenario File : C:\COBRA\PO2-2A.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

Base: TERMINAL OAKLAND, CA  
 (All values in Dollars)

Category	Cost	Sub-Total
Construction		
Military Construction	0	
Family Housing Construction	0	
Information Management Account	0	
Land Purchases	0	
Total - Construction		0
Personnel		
Civilian RIF	735,508	
Civilian Early Retirement	277,368	
Civilian New Hires	0	
Eliminated Military PCS	76,233	
Unemployment	128,412	
Total - Personnel		1,217,521
Overhead		
Program Planning Support	2,079,980	
Mothball / Shutdown	4,075,000	
Total - Overhead		6,154,980
Moving		
Civilian Moving	12,149,847	
Civilian PPS	460,800	
Military Moving	190,587	
Freight	117,368	
One-Time Moving Costs	0	
Total - Moving		12,918,602
Other		
HAP / RSE	1,541,825	
Environmental Mitigation Costs	0	
One-Time Unique Costs	0	
Total - Other		1,541,825
Total One-Time Costs		21,832,929
One-Time Savings		
Military Construction Cost Avoidances	0	
Family Housing Cost Avoidances	0	
Military Moving	59,519	
Land Sales	0	
One-Time Moving Savings	0	
Environmental Mitigation Savings	0	
One-Time Unique Savings	0	
Total One-Time Savings		59,519
Total Net One-Time Costs		21,773,410

Department : ARMY  
 Option Package : P02-2a  
 Scenario File : C:\COBRA\PO2-2A.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

Base: FT LEWIS, WA  
 (All values in Dollars)

Category	Cost	Sub-Total
Construction		
Military Construction	13,498,813	
Family Housing Construction	0	
Information Management Account	610,092	
Land Purchases	0	
Total - Construction		14,108,905
Personnel		
Civilian RIF	0	
Civilian Early Retirement	0	
Civilian New Hires	220,691	
Eliminated Military PCS	0	
Unemployment	0	
Total - Personnel		220,691
Overhead		
Program Planning Support	0	
Mothball / Shutdown	0	
Total - Overhead		0
Moving		
Civilian Moving	0	
Civilian PPS	0	
Military Moving	0	
Freight	0	
One-Time Moving Costs	0	
Total - Moving		0
Other		
HAP / RSE	0	
Environmental Mitigation Costs	0	
One-Time Unique Costs	0	
Total - Other		0
-----		
Total One-Time Costs		14,329,596
-----		
One-Time Savings		
Military Construction Cost Avoidances	0	
Family Housing Cost Avoidances	0	
Military Moving	0	
Land Sales	0	
One-Time Moving Savings	0	
Environmental Mitigation Savings	0	
One-Time Unique Savings	0	
-----		
Total One-Time Savings		0
-----		
Total Net One-Time Costs		14,329,596

Department : ARMY  
 Option Package : P02-2a  
 Scenario File : C:\COBRA\P02-2A.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

Base: BASE X, US  
 (All values in Dollars)

Category	Cost	Sub-Total
-----	----	-----
Construction		
Military Construction	0	
Family Housing Construction	0	
Information Management Account	0	
Land Purchases	0	
Total - Construction		0
Personnel		
Civilian RIF	0	
Civilian Early Retirement	0	
Civilian New Hires	26,616	
Eliminated Military PCS	0	
Unemployment	0	
Total - Personnel		26,616
Overhead		
Program Planning Support	0	
Mothball / Shutdown	0	
Total - Overhead		0
Moving		
Civilian Moving	0	
Civilian PPS	0	
Military Moving	0	
Freight	0	
One-Time Moving Costs	0	
Total - Moving		0
Other		
HAP / RSE	0	
Environmental Mitigation Costs	0	
One-Time Unique Costs	0	
Total - Other		0
-----		
Total One-Time Costs		26,616
-----		
One-Time Savings		
Military Construction Cost Avoidances	0	
Family Housing Cost Avoidances	0	
Military Moving	0	
Land Sales	0	
One-Time Moving Savings	0	
Environmental Mitigation Savings	0	
One-Time Unique Savings	0	
-----		
Total One-Time Savings		0
-----		
Total Net One-Time Costs		26,616

# Document Separator

NET PRESENT VALUES REPORT (COBRA v5.08)  
 Data As Of 17:35 05/07/1995, Report Created 06:41 05/08/1995

Department : ARMY  
 Option Package : PO2-2a  
 Scenario File : C:\COBRA\PO2-2A.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

Year	Cost(\$)	Adjusted Cost(\$)	NPV(\$)
1996	2,126,616	2,097,964	2,097,964
1997	12,483,862	11,986,054	14,084,018
1998	15,657,452	14,630,747	28,714,765
1999	-12,919,733	-11,749,439	16,965,326
2000	-12,919,733	-11,434,977	5,530,349
2001	-12,919,733	-11,128,931	-5,598,582
2002	-12,919,733	-10,831,077	-16,429,658
2003	-12,919,733	-10,541,194	-26,970,852
2004	-12,919,733	-10,259,069	-37,229,922
2005	-12,919,733	-9,984,496	-47,214,418
2006	-12,919,733	-9,717,271	-56,931,688
2007	-12,919,733	-9,457,198	-66,388,886
2008	-12,919,733	-9,204,085	-75,592,972
2009	-12,919,733	-8,957,747	-84,550,720
2010	-12,919,733	-8,718,002	-93,268,722
2011	-12,919,733	-8,484,674	-101,753,396
2012	-12,919,733	-8,257,590	-110,010,986
2013	-12,919,733	-8,036,584	-118,047,570
2014	-12,919,733	-7,821,493	-125,869,063
2015	-12,919,733	-7,612,159	-133,481,222

# Document Separator

TOTAL PERSONNEL IMPACT REPORT (COBRA v5.08) - Page 1/4  
 Data As Of 17:35 05/07/1995, Report Created 06:41 05/08/1995

Department : ARMY  
 Option Package : P02-2a  
 Scenario File : C:\COBRA\P02-2A.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

	Rate	1996	1997	1998	1999	2000	2001	Total
CIVILIAN POSITIONS REALIGNING OUT		0	0	622	0	0	0	622
Early Retirement*	10.00%	0	0	62	0	0	0	62
Regular Retirement*	5.00%	0	0	31	0	0	0	31
Civilian Turnover*	15.00%	0	0	93	0	0	0	93
Civs Not Moving (RIFs)*+		0	0	37	0	0	0	37
Civilians Moving (the remainder)		0	0	399	0	0	0	399
Civilian Positions Available		0	0	223	0	0	0	223
CIVILIAN POSITIONS ELIMINATED		0	51	0	0	0	0	51
Early Retirement	10.00%	0	5	0	0	0	0	5
Regular Retirement	5.00%	0	3	0	0	0	0	3
Civilian Turnover	15.00%	0	8	0	0	0	0	8
Civs Not Moving (RIFs)*+		0	3	0	0	0	0	3
Priority Placement#	60.00%	0	31	0	0	0	0	31
Civilians Available to Move		0	1	0	0	0	0	1
Civilians Moving		0	0	0	0	0	0	0
Civilian RIFs (the remainder)		0	1	0	0	0	0	1
CIVILIAN POSITIONS REALIGNING IN		0	0	622	0	0	0	622
Civilians Moving		0	0	399	0	0	0	399
New Civilians Hired		0	0	223	0	0	0	223
Other Civilian Additions		0	0	0	0	0	0	0
TOTAL CIVILIAN EARLY RETIRMENTS		0	5	62	0	0	0	67
TOTAL CIVILIAN RIFs		0	4	37	0	0	0	41
TOTAL CIVILIAN PRIORITY PLACEMENTS#		0	31	0	0	0	0	31
TOTAL CIVILIAN NEW HIRES		0	0	223	0	0	0	223

\* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

+ The Percentage of Civilians Not Willing to Move (Voluntary RIFs) varies from base to base.

# Not all Priority Placements involve a Permanent Change of Station. The rate of PPS placements involving a PCS is 50.00%

PERSONNEL IMPACT REPORT (COBRA v5.08) - Page 2/4  
 Data As Of 17:35 05/07/1995, Report Created 06:41 05/08/1995

Department : ARMY  
 Option Package : PO2-2a  
 Scenario File : C:\COBRA\PO2-2A.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

Base: TERMINAL OAKLAND, CA	Rate	1996	1997	1998	1999	2000	2001	Total
CIVILIAN POSITIONS REALIGNING OUT								
Early Retirement*	10.00%	0	0	62	0	0	0	62
Regular Retirement*	5.00%	0	0	31	0	0	0	31
Civilian Turnover*	15.00%	0	0	93	0	0	0	93
Civs Not Moving (RIFs)*	6.00%	0	0	37	0	0	0	37
Civilians Moving (the remainder)		0	0	399	0	0	0	399
Civilian Positions Available		0	0	223	0	0	0	223
CIVILIAN POSITIONS ELIMINATED								
Early Retirement	10.00%	0	51	0	0	0	0	51
Regular Retirement	5.00%	0	3	0	0	0	0	3
Civilian Turnover	15.00%	0	8	0	0	0	0	8
Civs Not Moving (RIFs)*	6.00%	0	3	0	0	0	0	3
Priority Placement#	60.00%	0	31	0	0	0	0	31
Civilians Available to Move		0	1	0	0	0	0	1
Civilians Moving		0	0	0	0	0	0	0
Civilian RIFs (the remainder)		0	1	0	0	0	0	1
CIVILIAN POSITIONS REALIGNING IN								
Civilians Moving		0	0	0	0	0	0	0
New Civilians Hired		0	0	0	0	0	0	0
Other Civilian Additions		0	0	0	0	0	0	0
TOTAL CIVILIAN EARLY RETIRMENTS		0	5	62	0	0	0	67
TOTAL CIVILIAN RIFS		0	4	37	0	0	0	41
TOTAL CIVILIAN PRIORITY PLACEMENTS#		0	31	0	0	0	0	31
TOTAL CIVILIAN NEW HIRES		0	0	0	0	0	0	0

\* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

# Not all Priority Placements involve a Permanent Change of Station. The rate of PPS placements involving a PCS is 50.00%

Department : ARMY  
 Option Package : PO2-2a  
 Scenario File : C:\COBRA\PO2-2A.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

Base: FT LEWIS, WA	Rate	1996	1997	1998	1999	2000	2001	Total
CIVILIAN POSITIONS REALIGNING OUT		0	0	0	0	0	0	0
Early Retirement*	10.00%	0	0	0	0	0	0	0
Regular Retirement*	5.00%	0	0	0	0	0	0	0
Civilian Turnover*	15.00%	0	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0	0
Civilians Moving (the remainder)		0	0	0	0	0	0	0
Civilian Positions Available		0	0	0	0	0	0	0
CIVILIAN POSITIONS ELIMINATED		0	0	0	0	0	0	0
Early Retirement	10.00%	0	0	0	0	0	0	0
Regular Retirement	5.00%	0	0	0	0	0	0	0
Civilian Turnover	15.00%	0	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0	0
Priority Placement#	60.00%	0	0	0	0	0	0	0
Civilians Available to Move		0	0	0	0	0	0	0
Civilians Moving		0	0	0	0	0	0	0
Civilian RIFs (the remainder)		0	0	0	0	0	0	0
CIVILIAN POSITIONS REALIGNING IN		0	0	555	0	0	0	555
Civilians Moving		0	0	356	0	0	0	356
New Civilians Hired		0	0	199	0	0	0	199
Other Civilian Additions		0	0	0	0	0	0	0
TOTAL CIVILIAN EARLY RETIRMENTS		0	0	0	0	0	0	0
TOTAL CIVILIAN RIFS		0	0	0	0	0	0	0
TOTAL CIVILIAN PRIORITY PLACEMENTS#		0	0	0	0	0	0	0
TOTAL CIVILIAN NEW HIRES		0	0	199	0	0	0	199

\* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

# Not all Priority Placements involve a Permanent Change of Station. The rate of PPS placements involving a PCS is 50.00%

Department : ARMY  
 Option Package : PO2-2a  
 Scenario File : C:\COBRA\PO2-2A.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

Base: BASE X, US	Rate	1996	1997	1998	1999	2000	2001	Total
CIVILIAN POSITIONS REALIGNING OUT		0	0	0	0	0	0	0
Early Retirement*	10.00%	0	0	0	0	0	0	0
Regular Retirement*	5.00%	0	0	0	0	0	0	0
Civilian Turnover*	15.00%	0	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0	0
Civilians Moving (the remainder)		0	0	0	0	0	0	0
Civilian Positions Available		0	0	0	0	0	0	0
CIVILIAN POSITIONS ELIMINATED		0	0	0	0	0	0	0
Early Retirement	10.00%	0	0	0	0	0	0	0
Regular Retirement	5.00%	0	0	0	0	0	0	0
Civilian Turnover	15.00%	0	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0	0
Priority Placement#	60.00%	0	0	0	0	0	0	0
Civilians Available to Move		0	0	0	0	0	0	0
Civilians Moving		0	0	0	0	0	0	0
Civilian RIFs (the remainder)		0	0	0	0	0	0	0
CIVILIAN POSITIONS REALIGNING IN		0	0	67	0	0	0	67
Civilians Moving		0	0	43	0	0	0	43
New Civilians Hired		0	0	24	0	0	0	24
Other Civilian Additions		0	0	0	0	0	0	0
TOTAL CIVILIAN EARLY RETIRMENTS		0	0	0	0	0	0	0
TOTAL CIVILIAN RIFS		0	0	0	0	0	0	0
TOTAL CIVILIAN PRIORITY PLACEMENTS#		0	0	0	0	0	0	0
TOTAL CIVILIAN NEW HIRES		0	0	24	0	0	0	24

\* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

# Not all Priority Placements involve a Permanent Change of Station. The rate of PPS placements involving a PCS is 50.00%

# Document Separator

PERSONNEL, SF, RPMA, AND BOS DELTAS (COBRA v5.08)  
 Data As Of 17:35 05/07/1995, Report Created 06:41 05/08/1995

Department : ARMY  
 Option Package : P02-2a  
 Scenario File : C:\COBRA\P02-2A.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

Base	Personnel		SF		
	Change	%Change	Change	%Change	Chg/Per
TERMINAL OAKLAND	-725	-97%	-3,260,000	-98%	4,496
FT LEWIS	581	3%	35,000	0%	60
BASE X	78	1%	0	0%	0

Base	RPMA(\$)			BOS(\$)		
	Change	%Change	Chg/Per	Change	%Change	Chg/Per
TERMINAL OAKLAND	-1,904,335	-97%	2,627	-7,876,684	-86%	10,864
FT LEWIS	37,152	0%	64	1,176,157	1%	2,024
BASE X	0	0%	0	150,105	0%	1,924

Base	RPMABOS(\$)		
	Change	%Change	Chg/Per
TERMINAL OAKLAND	-9,781,019	-93%	13,491
FT LEWIS	1,213,309	1%	2,088
BASE X	150,105	0%	1,924

RPMA/BOS CHANGE REPORT (COBRA v5.08)  
 Data As Of 17:35 05/07/1995, Report Created 06:41 05/08/1995

Department : ARMY  
 Option Package : P02-2a  
 Scenario File : C:\COBRA\P02-2A.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

Net Change(\$K)	1996	1997	1998	1999	2000	2001	Total	Beyond
RPMA Change	0	-81	-959	-1,867	-1,867	-1,867	-6,641	-1,867
BOS Change	0	-444	879	-6,550	-6,550	-6,550	-19,216	-6,550
Housing Change	0	-92	-1,107	-2,029	-2,029	-2,029	-7,286	-2,029
<b>TOTAL CHANGES</b>	<b>0</b>	<b>-618</b>	<b>-1,186</b>	<b>-10,447</b>	<b>-10,447</b>	<b>-10,447</b>	<b>-33,144</b>	<b>-10,447</b>

PERSONNEL YEARLY PERCENTAGES (COBRA v5.08)  
 Data As Of 17:35 05/07/1995, Report Created 06:41 05/08/1995

Department : ARMY  
 Option Package : PO2-2a  
 Scenario File : C:\COBRA\PO2-2A.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

Base: TERMINAL OAKLAND, CA

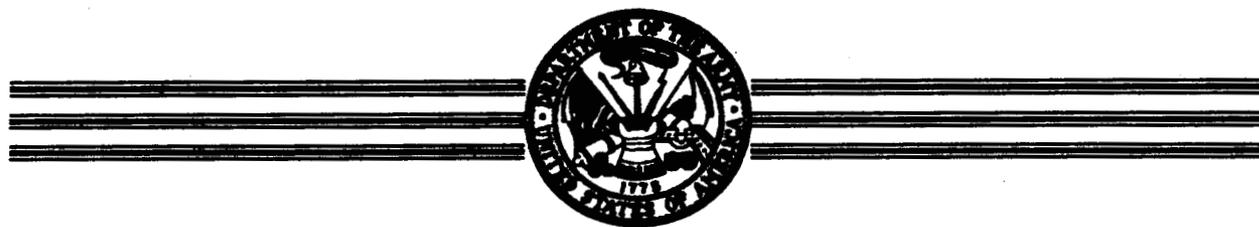
Year	Pers Moved In		MilCon TimePhase	Pers Moved Out/Eliminated		ShutDn TimePhase
	Total	Percent		Total	Percent	
1996	0	0.00%	66.67%	0	0.00%	0.00%
1997	0	0.00%	33.33%	66	9.10%	9.10%
1998	0	0.00%	0.00%	659	90.90%	90.90%
1999	0	0.00%	0.00%	0	0.00%	0.00%
2000	0	0.00%	0.00%	0	0.00%	0.00%
2001	0	0.00%	0.00%	0	0.00%	0.00%
TOTALS	0	0.00%	100.00%	725	100.00%	100.00%

Base: FT LEWIS, WA

Year	Pers Moved In		MilCon TimePhase	Pers Moved Out/Eliminated		ShutDn TimePhase
	Total	Percent		Total	Percent	
1996	0	0.00%	0.00%	0	0.00%	16.67%
1997	0	0.00%	100.00%	0	0.00%	16.67%
1998	581	100.00%	0.00%	0	0.00%	16.67%
1999	0	0.00%	0.00%	0	0.00%	16.67%
2000	0	0.00%	0.00%	0	0.00%	16.67%
2001	0	0.00%	0.00%	0	0.00%	16.67%
TOTALS	581	100.00%	100.00%	0	0.00%	100.00%

Base: BASE X, US

Year	Pers Moved In		MilCon TimePhase	Pers Moved Out/Eliminated		ShutDn TimePhase
	Total	Percent		Total	Percent	
1996	0	0.00%	0.00%	0	0.00%	16.67%
1997	0	0.00%	100.00%	0	0.00%	16.67%
1998	78	100.00%	0.00%	0	0.00%	16.67%
1999	0	0.00%	0.00%	0	0.00%	16.67%
2000	0	0.00%	0.00%	0	0.00%	16.67%
2001	0	0.00%	0.00%	0	0.00%	16.67%
TOTALS	78	100.00%	100.00%	0	0.00%	100.00%



**THE ARMY BASING STUDY**

**BRAC 95  
ALTERNATIVE  
DOCUMENTATION  
SET**

**ALTERNATIVE NO.  
PO 2-2**

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**SECTION VI**

**IMPACTS:**

**ECONOMIC IMPACT ON COMMUNITIES  
COMMUNITY INFRASTRUCTURE  
ENVIRONMENTAL**

ECON

## Economic Impact Data

**Activity: OAKLAND ARMY BASE**  
**Economic Area: Oakland, CA PMSA**

**Impact of Proposed BRAC-95 Action at OAKLAND ARMY BASE:**

Total Population of Oakland, CA PMSA (1992):	2,148,200
Total Employment of Oakland, CA PMSA, BEA (1992):	1,160,197
Total Personal Income of Oakland, CA PMSA (1992 actual):	\$52,326,612,000
BRAC 95 Total Direct and Indirect Job Change:	(3,030)
BRAC 95 Potential Total Job Change Over Closure Period (% of 1992 Total Employment)	(0.3%)

		<u>1994</u>	<u>1995</u>	<u>1996</u>	<u>1997</u>	<u>1998</u>	<u>1999</u>	<u>2000</u>	<u>2001</u>	<u>Total</u>	
Relocated Jobs:	MIL	0	0	0	(37)	0	0	0	0	(37)	
	CIV	0	0	0	(622)	0	0	0	0	(622)	
Other Jobs:	MIL	0	0	0	(15)	0	0	0	0	(15)	
	CIV	0	0	0	(1,189)	0	0	0	0	(1,189)	
<b>BRAC 95 Direct Job Change Summary at OAKLAND ARMY BASE:</b>											
	MIL	0	0	0	(52)	0	0	0	0	(52)	
	CIV	0	0	0	(1,811)	0	0	0	0	(1,811)	
	TO	0	0	0	(1,863)	0	0	0	0	(1,863)	
										Indirect Job Change:	(1,167)
										Total Direct and Indirect Job Change:	(3,030)

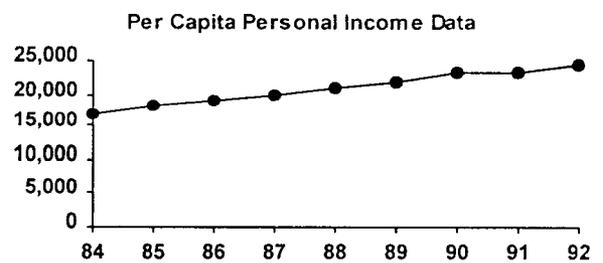
**Other Pending BRAC Actions at OAKLAND ARMY BASE (Previous Rounds):**

	MIL	26	0	0	0	0	0	0	0	26
	CIV	18	0	0	0	0	0	0	0	18

**Oakland, CA PMSA Profile:**

Civilian Employment, BLS (1993): 1,036,164

Average Per Capita Income (1992): \$24,359



**Annualized Change in Civilian Employment (1984-1993)**

Employment: 16,759  
 Percentage: 1.8%  
 U.S. Average Change: 1.5%

**Annualized Change in Per Capita Personal Income (1984-1992)**

Dollars: \$933  
 Percentage: 4.7%  
 U.S. Average Change: 5.3%

**Unemployment Rates for Oakland, CA PMSA and the US (1984 - 1993):**

	<u>1984</u>	<u>1985</u>	<u>1986</u>	<u>1987</u>	<u>1988</u>	<u>1989</u>	<u>1990</u>	<u>1991</u>	<u>1992</u>	<u>1993</u>
Local	6.8%	6.3%	5.9%	5.0%	4.6%	4.2%	4.1%	5.4%	6.5%	6.6%
U.S.	7.5%	7.2%	7.0%	6.2%	5.5%	5.3%	5.5%	6.7%	7.4%	6.8%

<sup>1</sup> Note: Bureau of Labor Statistics employment data for 1993, which has been adjusted to incorporate revised methodologies and 1993 Bureau of the Census metropolitan area definitions are not fully compatible with 1984 - 1992 data.

## Economic Impact Data

**Activity: OAKLAND ARMY BASE**

**Economic Area: Oakland, CA PMSA**

**Cumulative BRAC Impacts Affecting Oakland, CA PMSA:**

<b>Cumulative Total Direct and Indirect Job Change:</b>	<b>(31,438)</b>
<b>Potential Cumulative Total Job Change Over Closure Period (% of 1992 Total Employ</b>	<b>(2.7%)</b>

		<u>1994</u>	<u>1995</u>	<u>1996</u>	<u>1997</u>	<u>1998</u>	<u>1999</u>	<u>2000</u>	<u>2001</u>	<u>Total</u>
<b>Other Proposed BRAC 95 Direct Job Changes in Economic Area (Excluding OAKLAND ARMY BASE)</b>										
Army:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	0	0	0	0
Navy:	MIL	0	0	0	(140)	0	0	0	0	(140)
	CIV	0	0	0	(409)	0	0	0	0	(409)
Air Force:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	0	0	0	0
Other:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	0	0	0	0

**Other Pending Prior BRAC Direct Job Changes in Economic Area (Excluding OAKLAND ARMY BASE)**

Army:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	0	0	0	0
Navy:	MIL	(710)	0	(8,788)	(498)	(5)	0	0	0	(10,001)
	CIV	(711)	(948)	(1,488)	(1,457)	(564)	0	0	0	(5,168)
Air Force:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	0	0	0	0
Other:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	0	0	0	0

**Cumulative Direct Job Change in Oakland, CA PMSA Statistical Area (Including OAKLAND ARMY BASE)**

MIL	(684)	0	(8,788)	(690)	(5)	0	0	0	(10,167)
CIV	(693)	(948)	(1,488)	(3,677)	(564)	0	0	0	(7,370)
TO	(1,377)	(948)	(10,276)	(4,367)	(569)	0	0	0	(17,537)

Cumulative Indirect Job Change: (13,477)

Cumulative Total Direct and Indirect Job Change: (31,438)

Ridg x 197

ck out

Oakland Army Base, Oakland USA

-27,531 (cum?)

2.4% cum.

0.2% base.

Current base

of	14
end	27
cur	993
cont	1138
+	13

should be

↪ Base Impact	0.3%
↪ Cum Impact	2.6%

## Economic Impact Data

Activity: OAKLAND ARMY BASE

Economic Area: Oakland, CA PMSA

### Impact of Proposed BRAC-95 Action at OAKLAND ARMY BASE:

Total Population of Oakland, CA PMSA (1992):	2,147,000
Total Civilian Employment of Oakland, CA PMSA (1993):	1,036,164
Total Personal Income of Oakland, CA PMSA (1992 actual):	\$52,298,773,000
BRAC 95 Total Direct and Indirect Job Change:	(1,695)
BRAC 95 Potential Total Job Change Over Closure Period (% of 1993 Employment):	(0.2%)

		1994	1995	1996	1997	1998	1999	2000	2001	Total
Relocated Jobs:	MIL	0	0	0	0	(47)	0	0	0	(47)
	CIV	0	0	0	(293)	(678)	0	0	0	(971)
Other Jobs:	MIL	0	0	0	(4)	0	0	0	0	(4)
	CIV	0	0	0	(22)	0	0	0	0	(22)

### BRAC 95 Direct Job Change Summary at OAKLAND ARMY BASE:

MIL	0	0	0	(4)	(47)	0	0	0	(51)
CIV	0	0	0	(315)	(678)	0	0	0	(993)
TOT	0	0	0	(319)	(725)	0	0	0	(1,044)
Indirect Job Change:									(651)
Total Direct and Indirect Job Change:									(1,695)

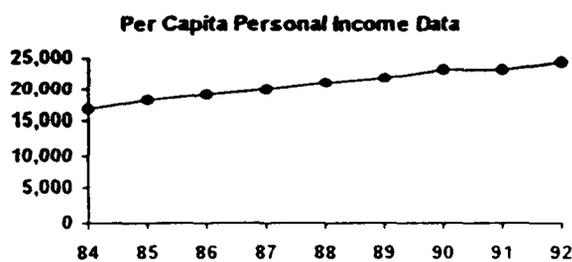
### Other Pending BRAC Actions at OAKLAND ARMY BASE (Previous Rounds):

MIL	26	0	0	0	0	0	0	0	26
CIV	18	0	0	0	0	0	0	0	18

### Oakland, CA PMSA Profile:

Employment (1993): 1,036,164

Average Per Capita Income (1992): \$24,359



### Annualized Change in Civilian Employment (1984-1993)

Employment:	16,759
Percentage:	1.8%
U.S. Average Change	1.5%

### Annualized Change in Per Capita Personal Income (1984-1992)

Dollars:	\$933
Percentage	4.7%
U.S. Average Change	5.4%

### Unemployment Rates for Oakland, CA PMSA and the US (1984 - 1993)

	1984	1985	1986	1987	1988	1989	1990	1991	1992	1993
Local	6.8%	6.3%	5.9%	5.0%	4.6%	4.2%	4.1%	5.4%	6.5%	6.6%
U.S.	7.5%	7.2%	7.0%	6.2%	5.5%	5.3%	5.5%	6.7%	7.4%	6.8%

1. Note: Bureau of Labor Statistics employment data for 1993, which has been adjusted to incorporate revised methodologies and 1993 Bureau of the Census metropolitan area definitions are not fully compatible with 1984 - 1992 data

## Economic Impact Data

**Activity: FORT LEWIS**

**Economic Area: Tacoma, WA MSA**

### Impact of Proposed BRAC-95 Action at FORT LEWIS:

Total Population of Tacoma, WA MSA (1992):	619,600
Total Employment of Tacoma, WA MSA, BEA (1992):	283,216
Total Personal Income of Tacoma, WA MSA (1992 actual):	\$11,377,327,000
BRAC 95 Total Direct and Indirect Job Change:	193
BRAC 95 Potential Total Job Change Over Closure Period (% of 1992 Total Employment)	0.1%

		1994	1995	1996	1997	1998	1999	2000	2001	Total
Relocated Jobs:	MIL	0	0	0	0	137	0	0	0	137
	CIV	0	0	0	0	0	0	0	0	0
Other Jobs:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	0	0	0	0

### BRAC 95 Direct Job Change Summary at FORT LEWIS:

	MIL	0	0	0	0	137	0	0	0	137
	CIV	0	0	0	0	0	0	0	0	0
	TOT	0	0	0	0	137	0	0	0	137

Indirect Job Change: 56

Total Direct and Indirect Job Change: 193

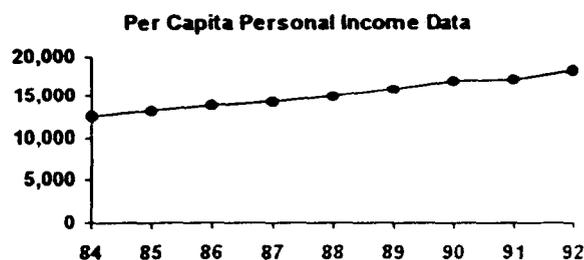
### Other Pending BRAC Actions at FORT LEWIS (Previous Rounds):

	MIL	3,081	52	0	0	0	0	0	0	3,133
	CIV	327	9	0	0	0	0	0	0	336

### Tacoma, WA MSA Profile:

Civilian Employment, BLS (1993): 268,819

Average Per Capita Income (1992): \$18,361



### Annualized Change in Civilian Employment (1984-1993)      Annualized Change in Per Capita Personal Income (1984-1992)

Employment:	8,290	Dollars:	\$728
Percentage:	3.7%	Percentage:	4.9%
U.S. Average Change:	1.5%	U.S. Average Change:	5.3%

Unemployment Rates for Tacoma, WA MSA and the US (1984 - 1993):

	1984	1985	1986	1987	1988	1989	1990	1991	1992	1993
Local	9.2%	7.8%	8.2%	8.1%	6.3%	6.3%	4.8%	6.4%	7.9%	7.5%
U.S.	7.5%	7.2%	7.0%	6.2%	5.5%	5.3%	5.5%	6.7%	7.4%	6.8%

<sup>1</sup> Note: Bureau of Labor Statistics employment data for 1993, which has been adjusted to incorporate revised methodologies and 1993 Bureau of the Census metropolitan area definitions are not fully compatible with 1984 - 1992 data.



### Economic Impact Data

**Activity: FORT LEWIS**

**Economic Area: Tacoma, WA MSA**

**Cumulative BRAC Impacts Affecting Tacoma, WA MSA:**

<b>Cumulative Total Direct and Indirect Job Change:</b>	<b>5,132</b>
<b>Potential Cumulative Total Job Change Over Closure Period (% of 1992 Total Employ</b>	<b>1.8%</b>

		1994	1995	1996	1997	1998	1999	2000	2001	Total
<b>Other Proposed BRAC 95 Direct Job Changes in Economic Area (Excluding FORT LEWIS)</b>										
Army:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	0	0	0	0
Navy:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	0	0	0	0
Air Force:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	0	0	0	0
Other:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	0	0	0	0
<b>Other Pending Prior BRAC Direct Job Changes in Economic Area (Excluding FORT LEWIS)</b>										
Army:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	0	0	0	0
Navy:	MIL	0	1	0	0	0	0	0	0	1
	CIV	0	0	0	0	0	0	0	0	0
Air Force:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	0	0	0	0
Other:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	0	0	0	0

**Cumulative Direct Job Change in Tacoma, WA MSA Statistical Area (Including FORT LEWIS)**

MIL	3,081	53	0	0	137	0	0	0	3,271
CIV	327	9	0	0	0	0	0	0	336
TOT	3,408	62	0	0	137	0	0	0	3,607

Cumulative Indirect Job Change: 1,525  
 Cumulative Total Direct and Indirect Job Change: 5,132

*Military Ocean Terminal, Oakland*

The Military Ocean Terminal, Oakland consists of 422 acres. A total of 23 structures have been determined to be potentially eligible for the National Register of Historic Places.

Potable water is supplied by commercial contract with a design capacity of 13.536 million gallons per day (MGD) and an average daily usage of 0.166 MGD. Wastewater treatment is provided by both an Army treatment plant and a commercially contracted treatment plant. The Army owned system has sufficient residual capacity to support future expansion. The Army treatment plant has a capacity of 1.584 MGD and an average usage rate of 0.105 MGD. The contracted maximum capacity is 1.584 MGD and average usage is 0.105 MGD. A National Pollutant Discharge Elimination System (NPDES) storm water discharge permit has been acquired for storm water discharge into San Francisco Bay. Contracted solid waste disposal daily volume is 73.4 tons/day.

The region is in non-attainment for ozone (moderate) and carbon monoxide. One site is being considered for Defense Environmental Restoration Account (DERA) eligibility. Out of 13 active underground storage tanks (UST), 13 have been tested, one failed, 11 have been replaced, and two are scheduled for replacement.

Funded and unfunded compliance costs for FY 94 - FY 99 total \$5.335 M, and funded and unfunded restoration costs for FY 94 - FY 99 total \$1.725 M.

BRAC 95 SUMMARY OF ENVIRONMENTAL IMPACTS

MACOM MTMC Mission Area Ports / MOT

Installation Oakland Army Base

I CONSIDERATIONS FOR REALIGNMENT

<u>Significant</u>	<u>Remarks</u>
None	
<u>Partial</u>	<u>Remarks</u>
No TES Bio Assessment/Opinion	No TES Biological Assessment
<u>Possible</u>	<u>Remarks</u>
Non-attainment Area	Air conformity determination requirement may restrict new operations.

II CONSIDERATIONS FOR CLOSURE

<u>Significant</u>	<u>Remarks</u>
None	
<u>Partial</u>	<u>Remarks</u>
None	
<u>Possible</u>	<u>Remarks</u>
None	

III CONSIDERATIONS FOR DISPOSAL

<u>Significant</u>	<u>Remarks</u>
None	
<u>Partial</u>	<u>Remarks</u>
No TES Bio Assessment/Opinion	No TES Biological Assessment
<u>Possible</u>	<u>Remarks</u>
None	

IV COMPLIANCE COST ISSUES

None

V RESTORATION COST ISSUES

None



**THE ARMY BASING STUDY**

**BRAC 95  
ALTERNATIVE  
DOCUMENTATION  
SET**

**ALTERNATIVE NO.  
PO 2-2**

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**SECTION VII**

**ANALYSTS NOTES**

BRAC  
IS AN  
OPPORTUNITY

DEPARTMENT OF THE ARMY  
OFFICE OF THE CHIEF OF STAFF

THE ARMY BASING STUDY



TO: <i>Mr Rick Brown</i>	HQDA, DACS-TABS THE PENTAGON, ROOM 2A684 WASHINGTON, DC 20310-0200	DATE-TIME-GROUP <i>19 Jun 95 1530</i>
	POC: <i>Roy H. Anderson</i>	NUMBER OF PAGES
	VOICE TELEPHONE: DSN 227-1765 COM (703) 697-1765/G TABS FAX TELEPHONE: (703) 693-9322 / DSN 223-9322	<i>H+2</i>

*Attached is Oakland Army Base COBRA with MTMC Western Area HQ going to Base X instead of Fort Lewis.*

*Roy*



## THE ARMY BASING STUDY

### BRAC 95 ALTERNATIVE DOCUMENTATION SET

**ALTERNATIVE NO.**  
PO 2-2

		DATE
STATUS OF ANALYSIS:	RED	<input checked="" type="checkbox"/> JAN95
	AMBER	<input type="checkbox"/> _____
	GREEN	<input type="checkbox"/> _____

#### DESCRIPTION

**Close Oakland Army Base:**

**(1) Transfer Military Traffic Management Western Area Command and the Western Area traffic management support portion of 1302nd Major Port Command to Fort Lewis, Washington.**

**(2) Enclave USAR.**

**Decision - After a review of available west coast port activities, the Army determined that the closure of Oakland does not justify operational risks and, therefore, decided to retain this installation.**

**ANALYST: ROY H. ANDERSON, PORTS ANALYST**

# Document Separator



Department : ARMY  
 Option Package : P02-2  
 Scenario File : C:\COBRA\P02-2.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

INPUT SCREEN FOUR - STATIC BASE INFORMATION

Name: TERMINAL OAKLAND, CA

Total Officer Employees:	67 < 30	RPMA Non-Payroll (\$K/Year):	1,959
Total Enlisted Employees:	37	Communications (\$K/Year):	0
Total Student Employees:	0	BOS Non-Payroll (\$K/Year):	12,638
Total Civilian Employees:	999	BOS Payroll (\$K/Year):	128
Mil Families Living On Base:	66.7%	Family Housing (\$K/Year):	2,029
Civilians Not Willing To Move:	6.0%	Area Cost Factor:	<u>1.37</u>
Officer Housing Units Avail:	0	CHAMPUS In-Pat (\$/Visit):	0
Enlisted Housing Units Avail:	0	CHAMPUS Out-Pat (\$/Visit):	0
Total Base Facilities(KSF):	3,331	CHAMPUS Shift to Medicare:	0.0%
Officer VHA (\$/Month):	<u>521</u>	Activity Code:	6605
Enlisted VHA (\$/Month):	<u>370</u>	Homeowner Assistance Program:	No
Per Diem Rate (\$/Day):	<u>113</u>	Unique Activity Information:	No
Freight Cost (\$/Ton/Mile):	0.07		

Name: FT LEWIS, WA

Total Officer Employees:	2,320	RPMA Non-Payroll (\$K/Year):	19,939
Total Enlisted Employees:	15,499	Communications (\$K/Year):	4,932
Total Student Employees:	163	BOS Non-Payroll (\$K/Year):	76,730
Total Civilian Employees:	3,668	BOS Payroll (\$K/Year):	51,154
Mil Families Living On Base:	30.2%	Family Housing (\$K/Year):	18,861
Civilians Not Willing To Move:	6.0%	Area Cost Factor:	<u>1.08</u>
Officer Housing Units Avail:	0	CHAMPUS In-Pat (\$/Visit):	0
Enlisted Housing Units Avail:	0	CHAMPUS Out-Pat (\$/Visit):	0
Total Base Facilities(KSF):	17,468	CHAMPUS Shift to Medicare:	0.0%
Officer VHA (\$/Month):	177	Activity Code:	53465
Enlisted VHA (\$/Month):	135	Homeowner Assistance Program:	No
Per Diem Rate (\$/Day):	81	Unique Activity Information:	No
Freight Cost (\$/Ton/Mile):	0.07		

Name: BASE X, US

Total Officer Employees:	782	RPMA Non-Payroll (\$K/Year):	11,891
Total Enlisted Employees:	4,208	Communications (\$K/Year):	1,514
Total Student Employees:	1,121	BOS Non-Payroll (\$K/Year):	29,982
Total Civilian Employees:	2,709	BOS Payroll (\$K/Year):	21,877
Mil Families Living On Base:	55.0%	Family Housing (\$K/Year):	8,151
Civilians Not Willing To Move:	6.0%	Area Cost Factor:	1.09
Officer Housing Units Avail:	0	CHAMPUS In-Pat (\$/Visit):	0
Enlisted Housing Units Avail:	0	CHAMPUS Out-Pat (\$/Visit):	0
Total Base Facilities(KSF):	6,091	CHAMPUS Shift to Medicare:	0.0%
Officer VHA (\$/Month):	178	Activity Code:	BASEX
Enlisted VHA (\$/Month):	132	Homeowner Assistance Program:	No
Per Diem Rate (\$/Day):	101	Unique Activity Information:	No
Freight Cost (\$/Ton/Mile):	0.07		

Department : ARMY  
 Option Package : PO2-2  
 Scenario File : C:\COBRA\PO2-2.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

INPUT SCREEN FIVE - DYNAMIC BASE INFORMATION

Name: TERMINAL OAKLAND, CA	1996	1997	1998	1999	2000	2001
1-Time Unique Cost (\$K):	0	0	0	0	0	0
1-Time Unique Save (\$K):	0	0	0	0	0	0
1-Time Moving Cost (\$K):	0	0	0	0	0	0
1-Time Moving Save (\$K):	0	0	0	0	0	0
Env Non-MilCon Reqd(\$K):	0	0	0	0	0	0
Activ Mission Cost (\$K):	0	0	426	426	426	426
Activ Mission Save (\$K):	0	0	0	0	0	0
Misc Recurring Cost(\$K):	0	0	0	0	0	0
Misc Recurring Save(\$K):	0	0	0	0	0	0
Land (+Buy/-Sales) (\$K):	0	0	0	0	0	0
Construction Schedule(%):	0%	0%	0%	0%	0%	0%
Shutdown Schedule (%):	0%	0%	0%	0%	0%	0%
MilCon Cost Avoidnc(\$K):	0	0	0	0	0	0
Fam Housing Avoidnc(\$K):	0	0	0	0	0	0
Procurement Avoidnc(\$K):	0	0	0	0	0	0
CHAMPUS In-Patients/Yr:	0	0	0	0	0	0
CHAMPUS Out-Patients/Yr:	0	0	0	0	0	0
Facil ShutDown(KSF):	3,260					Perc Family Housing ShutDown: 100.0%

Name: FT LEWIS, WA	1996	1997	1998	1999	2000	2001
1-Time Unique Cost (\$K):	0	0	0	0	0	0
1-Time Unique Save (\$K):	0	0	0	0	0	0
1-Time Moving Cost (\$K):	0	0	0	0	0	0
1-Time Moving Save (\$K):	0	0	0	0	0	0
Env Non-MilCon Reqd(\$K):	0	0	0	0	0	0
Activ Mission Cost (\$K):	0	0	0	0	0	0
Activ Mission Save (\$K):	0	0	0	0	0	0
Misc Recurring Cost(\$K):	0	0	0	0	0	0
Misc Recurring Save(\$K):	0	0	0	0	0	0
Land (+Buy/-Sales) (\$K):	0	0	0	0	0	0
Construction Schedule(%):	0%	0%	0%	0%	0%	0%
Shutdown Schedule (%):	0%	0%	0%	0%	0%	0%
MilCon Cost Avoidnc(\$K):	0	0	0	0	0	0
Fam Housing Avoidnc(\$K):	0	0	0	0	0	0
Procurement Avoidnc(\$K):	0	0	0	0	0	0
CHAMPUS In-Patients/Yr:	0	0	0	0	0	0
CHAMPUS Out-Patients/Yr:	0	0	0	0	0	0
Facil ShutDown(KSF):	0					Perc Family Housing ShutDown: 0.0%

Name: BASE X, US	1996	1997	1998	1999	2000	2001
1-Time Unique Cost (\$K):	0	0	0	0	0	0
1-Time Unique Save (\$K):	0	0	0	0	0	0
1-Time Moving Cost (\$K):	0	0	0	0	0	0
1-Time Moving Save (\$K):	0	0	0	0	0	0
Env Non-MilCon Reqd(\$K):	0	0	0	0	0	0
Activ Mission Cost (\$K):	0	0	0	0	0	0
Activ Mission Save (\$K):	0	0	0	0	0	0
Misc Recurring Cost(\$K):	0	0	0	0	0	0
Misc Recurring Save(\$K):	0	0	0	0	0	0
Land (+Buy/-Sales) (\$K):	0	0	0	0	0	0
Construction Schedule(%):	0%	0%	0%	0%	0%	0%
Shutdown Schedule (%):	0%	0%	0%	0%	0%	0%
MilCon Cost Avoidnc(\$K):	0	0	0	0	0	0
Fam Housing Avoidnc(\$K):	0	0	0	0	0	0
Procurement Avoidnc(\$K):	0	0	0	0	0	0
CHAMPUS In-Patients/Yr:	0	0	0	0	0	0
CHAMPUS Out-Patients/Yr:	0	0	0	0	0	0
Facil ShutDown(KSF):	0					Perc Family Housing ShutDown: 0.0%

Department : ARMY  
 Option Package : PO2-2  
 Scenario File : C:\COBRA\PO2-2.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

INPUT SCREEN SIX - BASE PERSONNEL INFORMATION

Name: TERMINAL OAKLAND, CA

	1996	1997	1998	1999	2000	2001
Off Force Struc Change:	0	0	0	0	0	0
Enl Force Struc Change:	0	0	0	0	0	0
Civ Force Struc Change:	0	0	-283	0	0	0
Stu Force Struc Change:	0	0	0	0	0	0
Off Scenario Change:	0	-7	0	0	0	0
Enl Scenario Change:	0	-9	0	0	0	0
Civ Scenario Change:	0	-113	0	0	0	0
Off Change(No Sal Save):	0	0	0	0	0	0
Enl Change(No Sal Save):	0	0	0	0	0	0
Civ Change(No Sal Save):	0	0	0	0	0	0
Caretakers - Military:	0	0	0	0	0	0
Caretakers - Civilian:	0	0	0	0	0	0

INPUT SCREEN SIX - BASE PERSONNEL INFORMATION

Name: FT LEWIS, WA

	1996	1997	1998	1999	2000	2001
Off Force Struc Change:	0	-6	6	0	0	0
Enl Force Struc Change:	0	-11	-22	0	0	0
Civ Force Struc Change:	0	-49	-19	0	0	0
Stu Force Struc Change:	0	0	0	0	0	0
Off Scenario Change:	0	0	0	0	0	0
Enl Scenario Change:	0	0	0	0	0	0
Civ Scenario Change:	0	0	0	0	0	0
Off Change(No Sal Save):	0	0	0	0	0	0
Enl Change(No Sal Save):	0	0	0	0	0	0
Civ Change(No Sal Save):	0	0	0	0	0	0
Caretakers - Military:	0	0	0	0	0	0
Caretakers - Civilian:	0	0	0	0	0	0

INPUT SCREEN SEVEN - BASE MILITARY CONSTRUCTION INFORMATION

Name: FT LEWIS, WA

Description	Categ	New MilCon	Rehab MilCon	Total Cost(\$K)
GEN PURPOSE ADMIN	ADMIN	31,000	72,400	0
CHILD DEV CTR	CHILD	4,000	0	0

STANDARD FACTORS SCREEN ONE - PERSONNEL

Percent Officers Married:	77.00%	Civ Early Retire Pay Factor:	9.00%
Percent Enlisted Married:	58.50%	Priority Placement Service:	60.00%
Enlisted Housing MilCon:	91.00%	PPS Actions Involving PCS:	50.00%
Officer Salary(\$/Year):	67,948.00	Civilian PCS Costs (\$):	28,800.00
Off BAQ with Dependents(\$):	7,717.00	Civilian New Hire Cost(\$):	1,109.00
Enlisted Salary(\$/Year):	30,860.00	Nat Median Home Price(\$):	114,600.00
Enl BAQ with Dependents(\$):	5,223.00	Home Sale Reimburse Rate:	10.00%
Avg Unemploy Cost(\$/Week):	174.00	Max Home Sale Reimburs(\$):	22,385.00
Unemployment Eligibility(Weeks):	18	Home Purch Reimburse Rate:	5.00%
Civilian Salary(\$/Year):	45,998.00	Max Home Purch Reimburs(\$):	11,191.00
Civilian Turnover Rate:	15.00%	Civilian Homeowning Rate:	64.00%
Civilian Early Retire Rate:	10.00%	HAP Home Value Reimburse Rate:	22.90%
Civilian Regular Retire Rate:	5.00%	HAP Homeowner Receiving Rate:	5.00%
Civilian RIF Pay Factor:	39.00%	RSE Home Value Reimburse Rate:	19.00%
SF File Desc:	SF7DEC.SFF	RSE Homeowner Receiving Rate:	12.00%

Department : ARMY  
 Option Package : PO2-2  
 Scenario File : C:\COBRA\PO2-2.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

STANDARD FACTORS SCREEN TWO - FACILITIES

RPMA Building SF Cost Index: 0.93	Rehab vs. New MilCon Cost: 59.00%
BOS Index (RPMA vs population): 0.54	Info Management Account: 15.00%
(Indices are used as exponents)	MilCon Design Rate: 10.00%
Program Management Factor: 10.00%	MilCon SIOH Rate: 6.00%
Caretaker Admin(SF/Care): 162.00	MilCon Contingency Plan Rate: 7.00%
Mothball Cost (\$/SF): 1.25	MilCon Site Preparation Rate: 24.00%
Avg Bachelor Quarters(SF): 388.00	Discount Rate for NPV.RPT/ROI: 2.75%
Avg Family Quarters(SF): 1,819.00	Inflation Rate for NPV.RPT/ROI: 0.00%
APPDET.RPT Inflation Rates:	
1996: 2.90% 1997: 3.00% 1998: 3.00%	1999: 3.00% 2000: 3.00% 2001: 3.00%

STANDARD FACTORS SCREEN THREE - TRANSPORTATION

Material/Assigned Person(Lb): 710	Equip Pack & Crate(\$/Ton): 284.00
HHG Per Off Family (Lb): 14,500.00	Mil Light Vehicle(\$/Mile): 0.09
HHG Per Enl Family (Lb): 9,000.00	Heavy/Spec Vehicle(\$/Mile): 0.09
HHG Per Mil Single (Lb): 6,400.00	POV Reimbursement(\$/Mile): 0.18
HHG Per Civilian (Lb): 18,000.00	Avg Mil Tour Length (Years): 2.90
Total HHG Cost (\$/100Lb): 35.00	Routine PCS(\$/Pers/Tour): 4,665.00
Air Transport (\$/Pass Mile): 0.20	One-Time Off PCS Cost(\$): 6,134.00
Misc Exp (\$/Direct Employ): 700.00	One-Time Enl PCS Cost(\$): 4,381.00

STANDARD FACTORS SCREEN FOUR - MILITARY CONSTRUCTION

Category	UM	\$/UM	Category	UM	\$/UM
Horizontal	(SY)	38	APPLIED INSTR	(SF)	114
Waterfront	(LF)	0	LABS (RDT&E)	(SF)	175
Air Operations	(SF)	130	CHILD CARE CENTER	(SF)	120
Operational	(SF)	119	PRODUCTION FAC	(SF)	100
Administrative	(SF)	106	PHYSICAL FITNESS FAC	(SF)	128
School Buildings	(SF)	104	2+2 BACHQ	(EA)	19,140
Maintenance Shops	(SF)	108	Optional Category G	( )	0
Bachelor Quarters	(EA)	46,227	Optional Category H	( )	0
Family Quarters	(EA)	96,040	Optional Category I	( )	0
Covered Storage	(SF)	60	Optional Category J	( )	0
Dining Facilities	(SF)	180	Optional Category K	( )	0
Recreation Facilities	(SF)	0	Optional Category L	( )	0
Communications Facil	(SF)	0	Optional Category M	( )	0
Shipyard Maintenance	(SF)	0	Optional Category N	( )	0
RDT & E Facilities	(SF)	139	Optional Category O	( )	0
POL Storage	(BL)	0	Optional Category P	( )	0
Ammunition Storage	(SF)	0	Optional Category Q	( )	0
Medical Facilities	(SF)	0	Optional Category R	( )	0
Environmental	( )	0			

EXPLANATORY NOTES (INPUT SCREEN NINE)

ADJUSTED POST POPULATION FIGURES TO REFLECT CERTIFIED USAR DATA INDICATING 19 FEWER FTS PERSONNEL THAN ASIP. THE ASIP IDENTIFIED RESERVE PERSONNEL AND BUILDINGS THAT ARE NOT LOCATED ON OAKLAND ARMY BASE. CORRECT NUMBER IS 6 CIVILIANS AND 13 MILITARY. ENCLAVE USAR TO PROVIDE SUFFICIENT FACILITIES TO PROVIDE FOR 64,212 SQ FT OF ADMINISTRATIVE SPACE AND 6,652 SQ FT OF MAINTENANCE SPACE. CURRENT FACILITIES INCLUDE PORTIONS OF BUILDINGS: 792, 780, 640, AND 590, WHICH TOTAL 42,376 SQ FT.

# Document Separator

Department : ARMY  
 Option Package : PD2-2  
 Scenario File : C:\COBRA\PD2-2.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

Starting Year : 1996  
 Final Year : 1998  
 ROI Year : 2000 (2 Years)

NPV in 2015(\$K): -177,782  
 1-Time Cost(\$K): 36,514

	Net Costs (\$K) Constant Dollars						Total	Beyond
	1996	1997	1998	1999	2000	2001		
MilCon	1,227	12,882	0	0	0	0	14,109	0
Person	0	-2,691	-4,583	-5,824	-5,824	-5,824	-24,746	-5,824
Overhd	915	202	2,098	-10,659	-10,659	-10,659	-28,762	-10,659
Moving	0	979	11,947	0	0	0	12,926	0
Missio	0	0	426	426	426	426	1,704	426
Other	0	259	1,368	0	0	0	1,626	0
<b>TOTAL</b>	<b>2,142</b>	<b>11,631</b>	<b>11,255</b>	<b>-16,057</b>	<b>-16,057</b>	<b>-16,057</b>	<b>-23,142</b>	<b>-16,057</b>

	1996	1997	1998	1999	2000	2001	Total
<b>POSITIONS ELIMINATED</b>							
Off	0	7	0	0	0	0	7 <sup>MIL</sup>
Enl	0	9	0	0	0	0	9 <sup>16</sup>
Civ	0	113	0	0	0	0	113 ← CIV
TOT	0	129	0	0	0	0	129

<b>POSITIONS REALIGNED</b>							
Off	0	0	20	0	0	0	20 <sup>RR</sup>
Enl	0	0	18	0	0	0	18
Stu	0	0	0	0	0	0	0
Civ	0	0	597	0	0	0	597 ←
TOT	0	0	635	0	0	0	635

Summary:

CLOSE OAKLAND ARMY BASE. TRANSFER MILITARY TRAFFIC MANAGEMENT COMMAND  
 WESTERN AREA HEADQUARTERS AND THE TRAFFIC MANAGEMENT/DOCUMENTATION SUPPORT  
 PORTION OF 1302ND MPC TO FORT LEWIS. ENCLAVE ~~124TH ARCOM~~ UNITS.  
 USAR

54 | 710

Department : ARMY  
 Option Package : P02-2  
 Scenario File : C:\COBRA\P02-2.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

Costs (\$K)	Constant Dollars						Total	Beyond
	1996	1997	1998	1999	2000	2001		
MilCon	1,227	12,882	0	0	0	0	14,109	0
Person	0	360	1,457	216	216	216	2,464	216
Overhd	915	1,374	5,213	1,311	1,311	1,311	11,436	1,311
Moving	0	979	12,008	0	0	0	12,987	0
Missio	0	0	426	426	426	426	1,704	426
Other	0	259	1,368	0	0	0	1,626	0
TOTAL	2,142	15,854	20,471	1,953	1,953	1,953	44,327	1,953

Savings (\$K)	Constant Dollars						Total	Beyond
	1996	1997	1998	1999	2000	2001		
MilCon	0	0	0	0	0	0	0	0
Person	0	3,050	6,040	6,040	6,040	6,040	27,210	6,040
Overhd	0	1,172	3,115	11,970	11,970	11,970	40,198	11,970
Moving	0	0	61	0	0	0	61	0
Missio	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0
TOTAL	0	4,223	9,216	18,010	18,010	18,010	67,469	18,010

# Document Separator

PERSONNEL SUMMARY REPORT (COBRA v5.08)  
 Data As Of 18:20 09/11/1994, Report Created 16:10 03/05/1995

Department : ARMY  
 Option Package : PO2-2  
 Scenario File : C:\COBRA\PO2-2.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

PERSONNEL SUMMARY FOR: TERMINAL OAKLAND, CA

BASE POPULATION (FY 1996):

Officers	Enlisted	Students	Civilians
30	37	0	999

FORCE STRUCTURE CHANGES:

	1996	1997	1998	1999	2000	2001	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	0	-283	0	0	0	-283
TOTAL	0	0	-283	0	0	0	-283

BASE POPULATION (Prior to BRAC Action):

Officers	Enlisted	Students	Civilians
30	37	0	716

PERSONNEL REALIGNMENTS:

To ~~Base~~ FT LEWIS, WA

	1996	1997	1998	1999	2000	2001	Total
Officers	0	0	17	0	0	0	17
Enlisted	0	0	7	0	0	0	7
Students	0	0	0	0	0	0	0
Civilians	0	0	493	0	0	0	493
TOTAL	0	0	517	0	0	0	517

MIL CIV

24

493

To ~~Base~~ BASE X, US

	1996	1997	1998	1999	2000	2001	Total
Officers	0	0	3	0	0	0	3
Enlisted	0	0	11	0	0	0	11
Students	0	0	0	0	0	0	0
Civilians	0	0	104	0	0	0	104
TOTAL	0	0	118	0	0	0	118

14

104

38

517

TOTAL PERSONNEL REALIGNMENTS (Out of TERMINAL OAKLAND, CA):

	1996	1997	1998	1999	2000	2001	Total
Officers	0	0	20	0	0	0	20
Enlisted	0	0	18	0	0	0	18
Students	0	0	0	0	0	0	0
Civilians	0	0	597	0	0	0	597
TOTAL	0	0	635	0	0	0	635

ELIMS SCENARIO POSITION CHANGES:

	1996	1997	1998	1999	2000	2001	Total
Officers	0	-7	0	0	0	0	-7
Enlisted	0	-9	0	0	0	0	-9
Civilians	0	-113	0	0	0	0	-113
TOTAL	0	-129	0	0	0	0	-129

16

113

BASE POPULATION (After BRAC Action):

Officers	Enlisted	Students	Civilians
3	10	0	6

54

710

TOTAL

PERSONNEL SUMMARY REPORT (COBRA v5.08) - Page 2  
 Data As Of 18:20 09/11/1994, Report Created 16:10 03/05/1995

Department : ARMY  
 Option Package : P02-2  
 Scenario File : C:\COBRA\P02-2.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

PERSONNEL SUMMARY FOR: FT LEWIS, WA

BASE POPULATION (FY 1996):

Officers	Enlisted	Students	Civilians
2,320	15,499	163	3,668

FORCE STRUCTURE CHANGES:

	1996	1997	1998	1999	2000	2001	Total
Officers	0	-6	6	0	0	0	0
Enlisted	0	-11	-22	0	0	0	-33
Students	0	0	0	0	0	0	0
Civilians	0	-49	-19	0	0	0	-68
TOTAL	0	-66	-35	0	0	0	-101

BASE POPULATION (Prior to BRAC Action):

Officers	Enlisted	Students	Civilians
2,320	15,466	163	3,600

PERSONNEL REALIGNMENTS:

From ~~Base~~: TERMINAL OAKLAND, CA

	1996	1997	1998	1999	2000	2001	Total
Officers	0	0	17	0	0	0	17
Enlisted	0	0	7	0	0	0	7
Students	0	0	0	0	0	0	0
Civilians	0	0	493	0	0	0	493
TOTAL	0	0	517	0	0	0	517

TOTAL PERSONNEL REALIGNMENTS (Into FT LEWIS, WA):

	1996	1997	1998	1999	2000	2001	Total
Officers	0	0	17	0	0	0	17
Enlisted	0	0	7	0	0	0	7
Students	0	0	0	0	0	0	0
Civilians	0	0	493	0	0	0	493
TOTAL	0	0	517	0	0	0	517

FT LEWIS

BASE POPULATION (After BRAC Action) FT LEWIS:

Officers	Enlisted	Students	Civilians
2,337	15,473	163	4,093

PERSONNEL SUMMARY FOR: BASE X, US

BASE POPULATION (FY 1996, Prior to BRAC Action):

Officers	Enlisted	Students	Civilians
782	4,208	1,121	2,709

PERSONNEL REALIGNMENTS:

From Base: TERMINAL OAKLAND, CA

	1996	1997	1998	1999	2000	2001	Total
Officers	0	0	3	0	0	0	3
Enlisted	0	0	11	0	0	0	11
Students	0	0	0	0	0	0	0
Civilians	0	0	104	0	0	0	104
TOTAL	0	0	118	0	0	0	118

BASE X

Department : ARMY  
 Option Package : PO2-2  
 Scenario File : C:\COBRA\PO2-2.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

TOTAL PERSONNEL REALIGNMENTS (Into BASE X, US):

	1996	1997	1998	1999	2000	2001	Total
Officers	0	0	3	0	0	0	3
Enlisted	0	0	11	0	0	0	11
Students	0	0	0	0	0	0	0
Civilians	0	0	104	0	0	0	104
TOTAL	0	0	118	0	0	0	118

BASE POPULATION (After BRAC Action) **BASE X**

Officers	Enlisted	Students	Civilians
785	4,219	1,121	2,813

# Document Separator

TOTAL APPROPRIATIONS DETAIL REPORT (COBRA v5.08) - Page 1/12  
 Data As Of 18:20 09/11/1994, Report Created 16:10 03/05/1995

Department : ARMY  
 Option Package : PO2-2  
 Scenario File : C:\COBRA\PO2-2.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

ONE-TIME COSTS -----(\$K)-----	1996 ----	1997 ----	1998 ----	1999 ----	2000 ----	2001 ----	Total -----
CONSTRUCTION							
MILCON	1,227	12,272	0	0	0	0	13,499
Fam Housing	0	0	0	0	0	0	0
Land Purch	0	0	0	0	0	0	0
O&M							
CIV SALARY							
Civ RIF	0	197	646	0	0	0	843
Civ Retire	0	45	244	0	0	0	290
CIV MOVING							
Per Diem	0	0	1,050	0	0	0	1,050
POV Miles	0	0	59	0	0	0	59
Home Purch	0	0	4,893	0	0	0	4,893
HHG	0	0	2,614	0	0	0	2,614
Misc	0	0	267	0	0	0	267
House Hunt	0	0	828	0	0	0	828
PPS	0	979	0	0	0	0	979
RITA	0	0	1,987	0	0	0	1,987
FREIGHT							
Packing	0	0	104	0	0	0	104
Freight	0	0	9	0	0	0	9
Vehicles	0	0	0	0	0	0	0
Driving	0	0	0	0	0	0	0
Unemployment	0	34	113	0	0	0	147
OTHER							
Program Plan	915	686	515	0	0	0	2,116
Shutdown	0	688	3,387	0	0	0	4,075
New Hire	0	0	238	0	0	0	238
1-Time Move	0	0	0	0	0	0	0
MIL PERSONNEL							
MIL MOVING							
Per Diem	0	0	10	0	0	0	10
POV Miles	0	0	7	0	0	0	7
HHG	0	0	151	0	0	0	151
Misc	0	0	26	0	0	0	26
OTHER							
Elim PCS	0	82	0	0	0	0	82
OTHER							
HAP / RSE	0	259	1,368	0	0	0	1,626
Environmental	0	0	0	0	0	0	0
Info Manage	0	610	0	0	0	0	610
1-Time Other	0	0	0	0	0	0	0
TOTAL ONE-TIME	2,142	15,854	18,518	0	0	0	36,514

TOTAL APPROPRIATIONS DETAIL REPORT (COBRA v5.08) - Page 2/12  
 Data As Of 18:20 09/11/1994, Report Created 16:10 03/05/1995

Department : ARMY  
 Option Package : P02-2  
 Scenario File : C:\COBRA\P02-2.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

RECURRING COSTS -----(\$K)-----	1996	1997	1998	1999	2000	2001	Total	Beyond
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
RPMA	0	0	37	37	37	37	149	37
BOS	0	0	1,274	1,274	1,274	1,274	5,096	1,274
Unique Operat	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
CHAMPUS	0	0	0	0	0	0	0	0
Caretaker	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	216	216	216	216	863	216
OTHER								
Mission	0	0	426	426	426	426	1,704	426
Misc Recur	0	0	0	0	0	0	0	0
Unique Other	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	1,953	1,953	1,953	1,953	7,813	1,953

TOTAL COST	2,142	15,854	20,471	1,953	1,953	1,953	44,327	1,953
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ONE-TIME SAVES -----(\$K)-----	1996	1997	1998	1999	2000	2001	Total	Beyond
CONSTRUCTION								
MILCON	0	0	0	0	0	0	0	0
Fam Housing	0	0	0	0	0	0	0	0
O&M								
1-Time Move	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Mil Moving	0	0	61	0	0	0	61	0
OTHER								
Land Sales	0	0	0	0	0	0	0	0
Environmental	0	0	0	0	0	0	0	0
1-Time Other	0	0	0	0	0	0	0	0
TOTAL ONE-TIME	0	0	61	0	0	0	61	0

RECURRING SAVES -----(\$K)-----	1996	1997	1998	1999	2000	2001	Total	Beyond
FAM HOUSE OPS	0	171	1,186	2,029	2,029	2,029	7,444	2,029
O&M								
RPMA	0	151	1,069	1,904	1,904	1,904	6,933	1,904
BOS	0	850	860	8,037	8,037	8,037	25,820	8,037
Unique Operat	0	0	0	0	0	0	0	0
Civ Salary	0	2,599	5,198	5,198	5,198	5,198	23,390	5,198
CHAMPUS	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	238	476	476	476	476	2,140	476
Enl Salary	0	139	278	278	278	278	1,250	278
House Allow	0	75	89	89	89	89	430	89
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
Unique Other	0	0	0	0	0	0	0	0
TOTAL RECUR	0	4,223	9,155	18,010	18,010	18,010	67,408	18,010

TOTAL SAVINGS	0	4,223	9,216	18,010	18,010	18,010	67,469	18,010
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TOTAL APPROPRIATIONS DETAIL REPORT (COBRA v5.08) - Page 3/12  
 Data As Of 18:20 09/11/1994, Report Created 16:10 03/05/1995

Department : ARMY  
 Option Package : PO2-2  
 Scenario File : C:\COBRA\PO2-2.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

ONE-TIME NET -----(\$K)-----	1996	1997	1998	1999	2000	2001	Total	
CONSTRUCTION								
MILCON	1,227	12,272	0	0	0	0	13,499	
Fam Housing	0	0	0	0	0	0	0	
O&M								
Civ Retir/RIF	0	243	890	0	0	0	1,133	
Civ Moving	0	979	11,813	0	0	0	12,793	
Other	915	1,409	4,253	0	0	0	6,576	
MIL PERSONNEL								
Mil Moving	0	82	133	0	0	0	215	
OTHER								
HAP / RSE	0	259	1,368	0	0	0	1,626	
Environmental	0	0	0	0	0	0	0	
Info Manage	0	610	0	0	0	0	610	
1-Time Other	0	0	0	0	0	0	0	
Land	0	0	0	0	0	0	0	
<b>TOTAL ONE-TIME</b>	<b>2,142</b>	<b>15,854</b>	<b>18,457</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>36,453</b>	
RECURRING NET -----(\$K)-----	1996	1997	1998	1999	2000	2001	Total	Beyond
FAM HOUSE OPS	0	-171	-1,186	-2,029	-2,029	-2,029	-7,444	-2,029
O&M								
RPMA	0	-151	-1,032	-1,867	-1,867	-1,867	-6,784	-1,867
BOS	0	-850	414	-6,762	-6,762	-6,762	-20,724	-6,762
Unique Operat	0	0	0	0	0	0	0	0
Caretaker	0	0	0	0	0	0	0	0
Civ Salary	0	-2,599	-5,198	-5,198	-5,198	-5,198	-23,390	-5,198
CHAMPUS	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Mil Salary	0	-377	-753	-753	-753	-753	-3,390	-753
House Allow	0	-75	127	127	127	127	433	127
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission	0	0	426	426	426	426	1,704	426
Misc Recur	0	0	0	0	0	0	0	0
Unique Other	0	0	0	0	0	0	0	0
<b>TOTAL RECUR</b>	<b>0</b>	<b>-4,223</b>	<b>-7,202</b>	<b>-16,057</b>	<b>-16,057</b>	<b>-16,057</b>	<b>-59,595</b>	<b>-16,057</b>
<b>TOTAL NET COST</b>	<b>2,142</b>	<b>11,631</b>	<b>11,255</b>	<b>-16,057</b>	<b>-16,057</b>	<b>-16,057</b>	<b>-23,142</b>	<b>-16,057</b>

APPROPRIATIONS DETAIL REPORT (COBRA v5.08) - Page 4/12  
 Data As Of 18:20 09/11/1994, Report Created 16:10 03/05/1995

Department : ARMY  
 Option Package : PO2-2  
 Scenario File : C:\COBRA\PO2-2.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

Base: TERMINAL OAKLAND, CA

ONE-TIME COSTS	1996	1997	1998	1999	2000	2001	Total
-----(\$K)-----	----	----	----	----	----	----	-----
<b>CONSTRUCTION</b>							
MILCON	0	0	0	0	0	0	0
Fam Housing	0	0	0	0	0	0	0
Land Purch	0	0	0	0	0	0	0
<b>O&amp;M</b>							
<b>CIV SALARY</b>							
Civ RIFs	0	197	646	0	0	0	843
Civ Retire	0	45	244	0	0	0	290
<b>CIV MOVING</b>							
Per Diem	0	0	1,050	0	0	0	1,050
POV Miles	0	0	59	0	0	0	59
Home Purch	0	0	4,893	0	0	0	4,893
HHG	0	0	2,614	0	0	0	2,614
Misc	0	0	267	0	0	0	267
House Hunt	0	0	828	0	0	0	828
PPS	0	979	0	0	0	0	979
RITA	0	0	1,987	0	0	0	1,987
<b>FREIGHT</b>							
Packing	0	0	104	0	0	0	104
Freight	0	0	9	0	0	0	9
Vehicles	0	0	0	0	0	0	0
Driving	0	0	0	0	0	0	0
Unemployment	0	34	113	0	0	0	147
<b>OTHER</b>							
Program Plan	915	686	515	0	0	0	2,116
Shutdown	0	688	3,387	0	0	0	4,075
New Hires	0	0	0	0	0	0	0
1-Time Move	0	0	0	0	0	0	0
<b>MIL PERSONNEL</b>							
<b>MIL MOVING</b>							
Per Diem	0	0	10	0	0	0	10
POV Miles	0	0	7	0	0	0	7
HHG	0	0	151	0	0	0	151
Misc	0	0	26	0	0	0	26
<b>OTHER</b>							
Elim PCS	0	82	0	0	0	0	82
<b>OTHER</b>							
HAP / RSE	0	259	1,368	0	0	0	1,626
Environmental	0	0	0	0	0	0	0
Info Manage	0	0	0	0	0	0	0
1-Time Other	0	0	0	0	0	0	0
<b>TOTAL ONE-TIME</b>	<b>915</b>	<b>2,972</b>	<b>18,280</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>22,167</b>

Department : ARMY  
 Option Package : PO2-2  
 Scenario File : C:\COBRA\PO2-2.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

Base: TERMINAL OAKLAND, CA RECURRING COSTS	1996	1997	1998	1999	2000	2001	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
RPMA	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Unique Operat	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
CHAMPUS	0	0	0	0	0	0	0	0
Caretaker	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Mission	0	0	426	426	426	426	1,704	426
Misc Recur	0	0	0	0	0	0	0	0
Unique Other	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	426	426	426	426	1,704	426

<b>TOTAL COSTS</b>	<b>915</b>	<b>2,972</b>	<b>18,706</b>	<b>426</b>	<b>426</b>	<b>426</b>	<b>23,871</b>	<b>426</b>
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ONE-TIME SAVES	1996	1997	1998	1999	2000	2001	Total
-----(\$K)-----	----	----	----	----	----	----	-----
CONSTRUCTION							
MILCON	0	0	0	0	0	0	0
Fam Housing	0	0	0	0	0	0	0
O&M							
1-Time Move	0	0	0	0	0	0	0
MIL PERSONNEL							
Mil Moving	0	0	61	0	0	0	61
OTHER							
Land Sales	0	0	0	0	0	0	0
Environmental	0	0	0	0	0	0	0
1-Time Other	0	0	0	0	0	0	0
TOTAL ONE-TIME	0	0	61	0	0	0	61

RECURRING SAVES	1996	1997	1998	1999	2000	2001	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
FAM HOUSE OPS	0	171	1,186	2,029	2,029	2,029	7,444	2,029
O&M								
RPMA	0	151	1,069	1,904	1,904	1,904	6,933	1,904
BOS	0	850	860	8,037	8,037	8,037	25,820	8,037
Unique Operat	0	0	0	0	0	0	0	0
Civ Salary	0	2,599	5,198	5,198	5,198	5,198	23,390	5,198
CHAMPUS	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	238	476	476	476	476	2,140	476
Enl Salary	0	139	278	278	278	278	1,250	278
House Allow	0	75	89	89	89	89	430	89
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
Unique Other	0	0	0	0	0	0	0	0
TOTAL RECUR	0	4,223	9,155	18,010	18,010	18,010	67,408	18,010

<b>TOTAL SAVINGS</b>	<b>0</b>	<b>4,223</b>	<b>9,216</b>	<b>18,010</b>	<b>18,010</b>	<b>18,010</b>	<b>67,469</b>	<b>18,010</b>
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APPROPRIATIONS DETAIL REPORT (COBRA v5.08) - Page 6/12  
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Department : ARMY  
 Option Package : PO2-2  
 Scenario File : C:\COBRA\PO2-2.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

Base: TERMINAL OAKLAND, CA

ONE-TIME NET -----(\$K)-----	1996	1997	1998	1999	2000	2001	Total	
CONSTRUCTION								
MILCON	0	0	0	0	0	0	0	
Fam Housing	0	0	0	0	0	0	0	
O&M								
Civ Retir/RIF	0	243	890	0	0	0	1,133	
Civ Moving	0	979	11,813	0	0	0	12,793	
Other	915	1,409	4,014	0	0	0	6,338	
MIL PERSONNEL								
Mil Moving	0	82	133	0	0	0	215	
OTHER								
HAP / RSE	0	259	1,368	0	0	0	1,626	
Environmental	0	0	0	0	0	0	0	
Info Manage	0	0	0	0	0	0	0	
1-Time Other	0	0	0	0	0	0	0	
Land	0	0	0	0	0	0	0	
<b>TOTAL ONE-TIME</b>	<b>915</b>	<b>2,972</b>	<b>18,219</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>22,106</b>	
RECURRING NET -----(\$K)-----	1996	1997	1998	1999	2000	2001	Total	Beyond
FAM HOUSE OPS	0	-171	-1,186	-2,029	-2,029	-2,029	-7,444	-2,029
O&M								
RPMA	0	-151	-1,069	-1,904	-1,904	-1,904	-6,933	-1,904
BOS	0	-850	-860	-8,037	-8,037	-8,037	-25,820	-8,037
Unique Operat	0	0	0	0	0	0	0	0
Caretaker	0	0	0	0	0	0	0	0
Civ Salary	0	-2,599	-5,198	-5,198	-5,198	-5,198	-23,390	-5,198
CHAMPUS	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Mil Salary	0	-377	-753	-753	-753	-753	-3,390	-753
House Allow	0	-75	-89	-89	-89	-89	-430	-89
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission	0	0	426	426	426	426	1,704	426
Misc Recur	0	0	0	0	0	0	0	0
Unique Other	0	0	0	0	0	0	0	0
<b>TOTAL RECUR</b>	<b>0</b>	<b>-4,223</b>	<b>-8,729</b>	<b>-17,584</b>	<b>-17,584</b>	<b>-17,584</b>	<b>-65,704</b>	<b>-17,584</b>
<b>TOTAL NET COST</b>	<b>915</b>	<b>-1,251</b>	<b>9,490</b>	<b>-17,584</b>	<b>-17,584</b>	<b>-17,584</b>	<b>-43,598</b>	<b>-17,584</b>

APPROPRIATIONS DETAIL REPORT (COBRA v5.08) - Page 7/12  
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Department : ARMY  
 Option Package : PO2-2  
 Scenario File : C:\COBRA\PO2-2.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

Base: FT LEWIS, WA	1996	1997	1998	1999	2000	2001	Total
ONE-TIME COSTS	-----	-----	-----	-----	-----	-----	-----
-----(\$K)-----							
CONSTRUCTION							
MILCON	1,227	12,272	0	0	0	0	13,499
Fam Housing	0	0	0	0	0	0	0
Land Purch	0	0	0	0	0	0	0
O&M							
CIV SALARY							
Civ RIFs	0	0	0	0	0	0	0
Civ Retire	0	0	0	0	0	0	0
CIV MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
Home Purch	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
House Hunt	0	0	0	0	0	0	0
PPS	0	0	0	0	0	0	0
RITA	0	0	0	0	0	0	0
FREIGHT							
Packing	0	0	0	0	0	0	0
Freight	0	0	0	0	0	0	0
Vehicles	0	0	0	0	0	0	0
Driving	0	0	0	0	0	0	0
Unemployment	0	0	0	0	0	0	0
OTHER							
Program Plan	0	0	0	0	0	0	0
Shutdown	0	0	0	0	0	0	0
New Hires	0	0	197	0	0	0	197
1-Time Move	0	0	0	0	0	0	0
MIL PERSONNEL							
MIL MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
OTHER							
Elim PCS	0	0	0	0	0	0	0
OTHER							
HAP / RSE	0	0	0	0	0	0	0
Environmental	0	0	0	0	0	0	0
Info Manage	0	610	0	0	0	0	610
1-Time Other	0	0	0	0	0	0	0
TOTAL ONE-TIME	1,227	12,882	197	0	0	0	14,306



APPROPRIATIONS DETAIL REPORT (COBRA v5.08) - Page 9/12  
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Department : ARMY  
 Option Package : P02-2  
 Scenario File : C:\COBRA\P02-2.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

Base: FT LEWIS, WA								
ONE-TIME NET	1996	1997	1998	1999	2000	2001	Total	
-----(\$K)-----	----	----	----	----	----	----	-----	
<b>CONSTRUCTION</b>								
MILCON	1,227	12,272	0	0	0	0	13,499	
Fam Housing	0	0	0	0	0	0	0	
<b>O&amp;M</b>								
Civ Retir/RIF	0	0	0	0	0	0	0	
Civ Moving	0	0	0	0	0	0	0	
Other	0	0	197	0	0	0	197	
<b>MIL PERSONNEL</b>								
Mil Moving	0	0	0	0	0	0	0	
<b>OTHER</b>								
HAP / RSE	0	0	0	0	0	0	0	
Environmental	0	0	0	0	0	0	0	
Info Manage	0	610	0	0	0	0	610	
1-Time Other	0	0	0	0	0	0	0	
Land	0	0	0	0	0	0	0	
<b>TOTAL ONE-TIME</b>	<b>1,227</b>	<b>12,882</b>	<b>197</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>14,306</b>	
<b>RECURRING NET</b>								
-----(\$K)-----	----	----	----	----	----	----	Total	Beyond
FAM HOUSE OPS	0	0	0	0	0	0	0	0
<b>O&amp;M</b>								
RPMA	0	0	37	37	37	37	149	37
BOS	0	0	1,047	1,047	1,047	1,047	4,189	1,047
Unique Operat	0	0	0	0	0	0	0	0
Caretaker	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
CHAMPUS	0	0	0	0	0	0	0	0
<b>MIL PERSONNEL</b>								
Mil Salary	0	0	0	0	0	0	0	0
House Allow	0	0	155	155	155	155	621	155
<b>OTHER</b>								
Procurement	0	0	0	0	0	0	0	0
Mission	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
Unique Other	0	0	0	0	0	0	0	0
<b>TOTAL RECUR</b>	<b>0</b>	<b>0</b>	<b>1,240</b>	<b>1,240</b>	<b>1,240</b>	<b>1,240</b>	<b>4,959</b>	<b>1,240</b>
<b>TOTAL NET COST</b>	<b>1,227</b>	<b>12,882</b>	<b>1,437</b>	<b>1,240</b>	<b>1,240</b>	<b>1,240</b>	<b>19,265</b>	<b>1,240</b>

APPROPRIATIONS DETAIL REPORT (COBRA v5.08) - Page 10/12  
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Department : ARMY  
 Option Package : PO2-2  
 Scenario File : C:\COBRA\PO2-2.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

Base: BASE X, US	1996	1997	1998	1999	2000	2001	Total
ONE-TIME COSTS							
----(\$K)----	----	----	----	----	----	----	----
CONSTRUCTION							
MILCON	0	0	0	0	0	0	0
Fam Housing	0	0	0	0	0	0	0
Land Purch	0	0	0	0	0	0	0
O&M							
CIV SALARY							
Civ RIFs	0	0	0	0	0	0	0
Civ Retire	0	0	0	0	0	0	0
CIV MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
Home Purch	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
House Hunt	0	0	0	0	0	0	0
PPS	0	0	0	0	0	0	0
RITA	0	0	0	0	0	0	0
FREIGHT							
Packing	0	0	0	0	0	0	0
Freight	0	0	0	0	0	0	0
Vehicles	0	0	0	0	0	0	0
Driving	0	0	0	0	0	0	0
Unemployment	0	0	0	0	0	0	0
OTHER							
Program Plan	0	0	0	0	0	0	0
Shutdown	0	0	0	0	0	0	0
New Hires	0	0	41	0	0	0	41
1-Time Move	0	0	0	0	0	0	0
MIL PERSONNEL							
MIL MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
OTHER							
Elim PCS	0	0	0	0	0	0	0
OTHER							
HAP / RSE	0	0	0	0	0	0	0
Environmental	0	0	0	0	0	0	0
Info Manage	0	0	0	0	0	0	0
1-Time Other	0	0	0	0	0	0	0
TOTAL ONE-TIME	0	0	41	0	0	0	41



APPROPRIATIONS DETAIL REPORT (COBRA v5.08) - Page 12/12  
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Department : ARMY  
 Option Package : PO2-2  
 Scenario File : C:\COBRA\PO2-2.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

Base: BASE X, US	1996	1997	1998	1999	2000	2001	Total	
ONE-TIME NET								
-----(\$K)-----	-----	-----	-----	-----	-----	-----	-----	
CONSTRUCTION								
MILCON	0	0	0	0	0	0	0	
Fam Housing	0	0	0	0	0	0	0	
O&M								
Civ Retir/RIF	0	0	0	0	0	0	0	
Civ Moving	0	0	0	0	0	0	0	
Other	0	0	41	0	0	0	41	
MIL PERSONNEL								
Mil Moving	0	0	0	0	0	0	0	
OTHER								
HAP / RSE	0	0	0	0	0	0	0	
Environmental	0	0	0	0	0	0	0	
Info Manage	0	0	0	0	0	0	0	
1-Time Other	0	0	0	0	0	0	0	
Land	0	0	0	0	0	0	0	
TOTAL ONE-TIME	0	0	41	0	0	0	41	
RECURRING NET	1996	1997	1998	1999	2000	2001	Total	Beyond
-----(\$K)-----	-----	-----	-----	-----	-----	-----	-----	-----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
RPMA	0	0	0	0	0	0	0	0
BOS	0	0	227	227	227	227	907	227
Unique Operat	0	0	0	0	0	0	0	0
Caretaker	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
CHAMPUS	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Mil Salary	0	0	0	0	0	0	0	0
House Allow	0	0	60	60	60	60	242	60
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
Unique Other	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	287	287	287	287	1,149	287
TOTAL NET COST	0	0	328	287	287	287	1,191	287

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TOTAL ONE-TIME COST REPORT (COBRA v5.08) - Page 1/4  
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Department : ARMY  
 Option Package : PO2-2  
 Scenario File : C:\COBRA\PO2-2.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

(All values in Dollars)

Category	Cost	Sub-Total
Construction		
Military Construction	13,498,813	
Family Housing Construction	0	
Information Management Account	610,092	
Land Purchases	0	
Total - Construction		14,108,905
Personnel		
Civilian RIF	843,143	
Civilian Early Retirement	289,787	
Civilian New Hires	238,435	
Eliminated Military PCS	82,367	
Unemployment	147,204	
Total - Personnel		1,600,937
Overhead		
Program Planning Support	2,115,791	
Mothball / Shutdown	4,075,000	
Total - Overhead		6,190,791
Moving		
Civilian Moving	11,699,955	
Civilian PPS	979,200	
Military Moving	194,329	
Freight	113,478	
One-Time Moving Costs	0	
Total - Moving		12,986,963
Other		
HAP / RSE	1,626,591	
Environmental Mitigation Costs	0	
One-Time Unique Costs	0	
Total - Other		1,626,591
-----		
Total One-Time Costs		36,514,187
-----		
One-Time Savings		
Military Construction Cost Avoidances	0	
Family Housing Cost Avoidances	0	
Military Moving	61,127	
Land Sales	0	
One-Time Moving Savings	0	
Environmental Mitigation Savings	0	
One-Time Unique Savings	0	
-----		
Total One-Time Savings		61,127
-----		
Total Net One-Time Costs		36,453,059

ONE-TIME COST REPORT (COBRA v5.08) - Page 2/4  
 Data As Of 18:20 09/11/1994, Report Created 16:10 03/05/1995

Department : ARMY  
 Option Package : PO2-2  
 Scenario File : C:\COBRA\PO2-2.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

Base: TERMINAL OAKLAND, CA  
 (All values in Dollars)

Category	Cost	Sub-Total
Construction		
Military Construction	0	
Family Housing Construction	0	
Information Management Account	0	
Land Purchases	0	
Total - Construction		0
Personnel		
Civilian RIF	843,143	
Civilian Early Retirement	289,787	
Civilian New Hires	0	
Eliminated Military PCS	82,367	
Unemployment	147,204	
Total - Personnel		1,362,502
Overhead		
Program Planning Support	2,115,791	
Mothball / Shutdown	4,075,000	
Total - Overhead		6,190,791
Moving		
Civilian Moving	11,699,955	
Civilian PPS	979,200	
Military Moving	194,329	
Freight	113,478	
One-Time Moving Costs	0	
Total - Moving		12,986,963
Other		
HAP / RSE	1,626,591	
Environmental Mitigation Costs	0	
One-Time Unique Costs	0	
Total - Other		1,626,591
Total One-Time Costs		22,166,846
One-Time Savings		
Military Construction Cost Avoidances	0	
Family Housing Cost Avoidances	0	
Military Moving	61,127	
Land Sales	0	
One-Time Moving Savings	0	
Environmental Mitigation Savings	0	
One-Time Unique Savings	0	
Total One-Time Savings		61,127
Total Net One-Time Costs		22,105,719

ONE-TIME COST REPORT (COBRA v5.08) - Page 3/4  
 Data As Of 18:20 09/11/1994, Report Created 16:10 03/05/1995

Department : ARMY  
 Option Package : PO2-2  
 Scenario File : C:\COBRA\PO2-2.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

Base: FT LEWIS, WA  
 (All values in Dollars)

Category	Cost	Sub-Total
<b>Construction</b>		
Military Construction	13,498,813	
Family Housing Construction	0	
Information Management Account	610,092	
Land Purchases	0	
Total - Construction		14,108,905
<b>Personnel</b>		
Civilian RIF	0	
Civilian Early Retirement	0	
Civilian New Hires	197,402	
Eliminated Military PCS	0	
Unemployment	0	
Total - Personnel		197,402
<b>Overhead</b>		
Program Planning Support	0	
Mothball / Shutdown	0	
Total - Overhead		0
<b>Moving</b>		
Civilian Moving	0	
Civilian PPS	0	
Military Moving	0	
Freight	0	
One-Time Moving Costs	0	
Total - Moving		0
<b>Other</b>		
HAP / RSE	0	
Environmental Mitigation Costs	0	
One-Time Unique Costs	0	
Total - Other		0
<b>Total One-Time Costs</b>		<b>14,306,307</b>
<b>One-Time Savings</b>		
Military Construction Cost Avoidances	0	
Family Housing Cost Avoidances	0	
Military Moving	0	
Land Sales	0	
One-Time Moving Savings	0	
Environmental Mitigation Savings	0	
One-Time Unique Savings	0	
<b>Total One-Time Savings</b>		<b>0</b>
<b>Total Net One-Time Costs</b>		<b>14,306,307</b>

Department : ARMY  
 Option Package : PO2-2  
 Scenario File : C:\COBRA\PO2-2.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

Base: BASE X, US  
 (All values in Dollars)

Category	Cost	Sub-Total
<b>Construction</b>		
Military Construction	0	
Family Housing Construction	0	
Information Management Account	0	
Land Purchases	0	
<b>Total - Construction</b>		<b>0</b>
<b>Personnel</b>		
Civilian RIF	0	
Civilian Early Retirement	0	
Civilian New Hires	41,033	
Eliminated Military PCS	0	
Unemployment	0	
<b>Total - Personnel</b>		<b>41,033</b>
<b>Overhead</b>		
Program Planning Support	0	
Mothball / Shutdown	0	
<b>Total - Overhead</b>		<b>0</b>
<b>Moving</b>		
Civilian Moving	0	
Civilian PPS	0	
Military Moving	0	
Freight	0	
One-Time Moving Costs	0	
<b>Total - Moving</b>		<b>0</b>
<b>Other</b>		
HAP / RSE	0	
Environmental Mitigation Costs	0	
One-Time Unique Costs	0	
<b>Total - Other</b>		<b>0</b>
<b>Total One-Time Costs</b>		<b>41,033</b>
<b>One-Time Savings</b>		
Military Construction Cost Avoidances	0	
Family Housing Cost Avoidances	0	
Military Moving	0	
Land Sales	0	
One-Time Moving Savings	0	
Environmental Mitigation Savings	0	
One-Time Unique Savings	0	
<b>Total One-Time Savings</b>		<b>0</b>
<b>Total Net One-Time Costs</b>		<b>41,033</b>

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# Document Separator

Department : ARMY  
Option Package : P02-2  
Scenario File : C:\COBRA\P02-2.CBR  
Std Fctrs File : C:\COBRA\SF7DEC.SFF

All Costs in \$K

Base Name	Total MilCon	IMA Cost	Land Purch	Cost Avoid	Total Cost
TERMINAL OAKLAND	0	0	0	0	0
FT LEWIS	13,499	610	0	0	14,109
BASE X	0	0	0	0	0
Totals:	13,499	610	0	0	14,109

Department : ARMY  
 Option Package : PO2-2  
 Scenario File : C:\COBRA\PO2-2.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

MilCon for Base: FT LEWIS, WA

All Costs in \$K

Description:	MilCon Categ	Using Rehab	Rehab Cost*	New MilCon	New Cost*	Total Cost*
GEN PURPOSE ADMIN	ADMIN	72,400	7,369	31,000	5,348	12,717
CHILD DEV CTR	CHILD	0	0	4,000	781	781

Total Construction Cost:	13,499
+ Info Management Account:	610
+ Land Purchases:	0
- Construction Cost Avoid:	0
<b>TOTAL:</b>	<b>14,109</b>

\* All MilCon Costs include Design, Site Preparation, Contingency Planning, and SIOH Costs where applicable.

# Document Separator

PERSONNEL, SF, RPMA, AND BOS DELTAS (COBRA v5.08)  
 Data As Of 18:20 09/11/1994, Report Created 16:10 03/05/1995

Department : ARMY  
 Option Package : PO2-2  
 Scenario File : C:\COBRA\PO2-2.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

Base	Personnel		SF		
	Change	%Change	Change	%Change	Chg/Per
TERMINAL OAKLAND	-764	-98%	-3,260,000	-98%	4,267
FT LEWIS	517	2%	35,000	0%	68
BASE X	118	1%	0	0%	0

Base	RPMA(\$)			BOS(\$)		
	Change	%Change	Chg/Per	Change	%Change	Chg/Per
TERMINAL OAKLAND	-1,904,335	-97%	2,492	-8,036,710	-87%	10,519
FT LEWIS	37,152	0%	72	1,047,300	1%	2,026
BASE X	0	0%	0	226,847	1%	1,922

Base	RPMABOS(\$)		
	Change	%Change	Chg/Per
TERMINAL OAKLAND	-9,941,045	-93%	13,012
FT LEWIS	1,084,452	1%	2,097
BASE X	226,847	1%	1,922

NET PRESENT VALUES REPORT (COBRA v5.08)  
 Data As Of 18:20 09/11/1994, Report Created 16:10 03/05/1995

Department : ARMY  
 Option Package : P02-2  
 Scenario File : C:\COBRA\P02-2.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

Year	Cost(\$)	Adjusted Cost(\$)	NPV(\$)
1996	2,142,101	2,113,241	2,113,241
1997	11,630,766	11,166,975	13,280,217
1998	11,255,467	10,517,414	23,797,631
1999	-16,056,856	-14,602,396	9,195,235
2000	-16,056,856	-14,211,577	-5,016,343
2001	-16,056,856	-13,831,219	-18,847,562
2002	-16,056,856	-13,461,040	-32,308,602
2003	-16,056,856	-13,100,769	-45,409,371
2004	-16,056,856	-12,750,140	-58,159,512
2005	-16,056,856	-12,408,896	-70,568,407
2006	-16,056,856	-12,076,784	-82,645,192
2007	-16,056,856	-11,753,561	-94,398,753
2008	-16,056,856	-11,438,989	-105,837,742
2009	-16,056,856	-11,132,836	-116,970,578
2010	-16,056,856	-10,834,877	-127,805,455
2011	-16,056,856	-10,544,892	-138,350,348
2012	-16,056,856	-10,262,669	-148,613,017
2013	-16,056,856	-9,987,999	-158,601,016
2014	-16,056,856	-9,720,680	-168,321,696
2015	-16,056,856	-9,460,516	-177,782,212

# Document Separator

TOTAL PERSONNEL IMPACT REPORT (COBRA v5.08) - Page 1/4  
 Data As Of 18:20 09/11/1994, Report Created 16:10 03/05/1995

Department : ARMY  
 Option Package : PO2-2  
 Scenario File : C:\COBRA\PO2-2.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

	Rate	1996	1997	1998	1999	2000	2001	Total
CIVILIAN POSITIONS REALIGNING OUT		0	0	597	0	0	0	597
Early Retirement*	10.00%	0	0	59	0	0	0	59
Regular Retirement*	5.00%	0	0	30	0	0	0	30
Civilian Turnover*	15.00%	0	0	90	0	0	0	90
Civs Not Moving (RIFs)*+		0	0	36	0	0	0	36
Civilians Moving (the remainder)		0	0	382	0	0	0	382
Civilian Positions Available		0	0	215	0	0	0	215
CIVILIAN POSITIONS ELIMINATED		0	113	0	0	0	0	113
Early Retirement	10.00%	0	11	0	0	0	0	11
Regular Retirement	5.00%	0	6	0	0	0	0	6
Civilian Turnover	15.00%	0	17	0	0	0	0	17
Civs Not Moving (RIFs)*+		0	7	0	0	0	0	7
Priority Placement#	60.00%	0	68	0	0	0	0	68
Civilians Available to Move		0	4	0	0	0	0	4
Civilians Moving		0	0	0	0	0	0	0
Civilian RIFs (the remainder)		0	4	0	0	0	0	4
CIVILIAN POSITIONS REALIGNING IN		0	0	597	0	0	0	597
Civilians Moving		0	0	382	0	0	0	382
New Civilians Hired		0	0	215	0	0	0	215
Other Civilian Additions		0	0	0	0	0	0	0
TOTAL CIVILIAN EARLY RETIRMENTS		0	11	59	0	0	0	70
TOTAL CIVILIAN RIFS		0	11	36	0	0	0	47
TOTAL CIVILIAN PRIORITY PLACEMENTS#		0	68	0	0	0	0	68
TOTAL CIVILIAN NEW HIRES		0	0	215	0	0	0	215

\* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

+ The Percentage of Civilians Not Willing to Move (Voluntary RIFs) varies from base to base.

# Not all Priority Placements involve a Permanent Change of Station. The rate of PPS placements involving a PCS is 50.00%

PERSONNEL IMPACT REPORT (COBRA v5.08) - Page 2/4  
 Data As Of 18:20 09/11/1994, Report Created 16:10 03/05/1995

Department : ARMY  
 Option Package : PO2-2  
 Scenario File : C:\COBRA\PO2-2.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

Base: TERMINAL OAKLAND, CA	Rate	1996	1997	1998	1999	2000	2001	Total
CIVILIAN POSITIONS REALIGNING OUT		0	0	597	0	0	0	597
Early Retirement*	10.00%	0	0	59	0	0	0	59
Regular Retirement*	5.00%	0	0	30	0	0	0	30
Civilian Turnover*	15.00%	0	0	90	0	0	0	90
Civs Not Moving (RIFs)*	6.00%	0	0	36	0	0	0	36
Civilians Moving (the remainder)		0	0	382	0	0	0	382
Civilian Positions Available		0	0	215	0	0	0	215
CIVILIAN POSITIONS ELIMINATED		0	113	0	0	0	0	113
Early Retirement	10.00%	0	11	0	0	0	0	11
Regular Retirement	5.00%	0	6	0	0	0	0	6
Civilian Turnover	15.00%	0	17	0	0	0	0	17
Civs Not Moving (RIFs)*	6.00%	0	7	0	0	0	0	7
Priority Placement#	60.00%	0	68	0	0	0	0	68
Civilians Available to Move		0	4	0	0	0	0	4
Civilians Moving		0	0	0	0	0	0	0
Civilian RIFs (the remainder)		0	4	0	0	0	0	4
CIVILIAN POSITIONS REALIGNING IN		0	0	0	0	0	0	0
Civilians Moving		0	0	0	0	0	0	0
New Civilians Hired		0	0	0	0	0	0	0
Other Civilian Additions		0	0	0	0	0	0	0
TOTAL CIVILIAN EARLY RETIRMENTS		0	11	59	0	0	0	70
TOTAL CIVILIAN RIFs		0	11	36	0	0	0	47
TOTAL CIVILIAN PRIORITY PLACEMENTS#		0	68	0	0	0	0	68
TOTAL CIVILIAN NEW HIRES		0	0	0	0	0	0	0

\* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

# Not all Priority Placements involve a Permanent Change of Station. The rate of PPS placements involving a PCS is 50.00%

Department : ARMY  
 Option Package : PO2-2  
 Scenario File : C:\COBRA\PO2-2.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

Base: FT LEWIS, WA	Rate	1996	1997	1998	1999	2000	2001	Total
CIVILIAN POSITIONS REALIGNING OUT		0	0	0	0	0	0	0
Early Retirement*	10.00%	0	0	0	0	0	0	0
Regular Retirement*	5.00%	0	0	0	0	0	0	0
Civilian Turnover*	15.00%	0	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0	0
Civilians Moving (the remainder)		0	0	0	0	0	0	0
Civilian Positions Available		0	0	0	0	0	0	0
CIVILIAN POSITIONS ELIMINATED		0	0	0	0	0	0	0
Early Retirement	10.00%	0	0	0	0	0	0	0
Regular Retirement	5.00%	0	0	0	0	0	0	0
Civilian Turnover	15.00%	0	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0	0
Priority Placement#	60.00%	0	0	0	0	0	0	0
Civilians Available to Move		0	0	0	0	0	0	0
Civilians Moving		0	0	0	0	0	0	0
Civilian RIFs (the remainder)		0	0	0	0	0	0	0
CIVILIAN POSITIONS REALIGNING IN		0	0	493	0	0	0	493
Civilians Moving		0	0	315	0	0	0	315
New Civilians Hired		0	0	178	0	0	0	178
Other Civilian Additions		0	0	0	0	0	0	0
TOTAL CIVILIAN EARLY RETIREMENTS		0	0	0	0	0	0	0
TOTAL CIVILIAN RIFS		0	0	0	0	0	0	0
TOTAL CIVILIAN PRIORITY PLACEMENTS#		0	0	0	0	0	0	0
TOTAL CIVILIAN NEW HIRES		0	0	178	0	0	0	178

\* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

# Not all Priority Placements involve a Permanent Change of Station. The rate of PPS placements involving a PCS is 50.00%

Department : ARMY  
 Option Package : PO2-2  
 Scenario File : C:\COBRA\PO2-2.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

Base: BASE X, US	Rate	1996	1997	1998	1999	2000	2001	Total
CIVILIAN POSITIONS REALIGNING OUT		0	0	0	0	0	0	0
Early Retirement*	10.00%	0	0	0	0	0	0	0
Regular Retirement*	5.00%	0	0	0	0	0	0	0
Civilian Turnover*	15.00%	0	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0	0
Civilians Moving (the remainder)		0	0	0	0	0	0	0
Civilian Positions Available		0	0	0	0	0	0	0
CIVILIAN POSITIONS ELIMINATED		0	0	0	0	0	0	0
Early Retirement	10.00%	0	0	0	0	0	0	0
Regular Retirement	5.00%	0	0	0	0	0	0	0
Civilian Turnover	15.00%	0	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0	0
Priority Placement#	60.00%	0	0	0	0	0	0	0
Civilians Available to Move		0	0	0	0	0	0	0
Civilians Moving		0	0	0	0	0	0	0
Civilian RIFs (the remainder)		0	0	0	0	0	0	0
CIVILIAN POSITIONS REALIGNING IN		0	0	104	0	0	0	104
Civilians Moving		0	0	67	0	0	0	67
New Civilians Hired		0	0	37	0	0	0	37
Other Civilian Additions		0	0	0	0	0	0	0
TOTAL CIVILIAN EARLY RETIRMENTS		0	0	0	0	0	0	0
TOTAL CIVILIAN RIFS		0	0	0	0	0	0	0
TOTAL CIVILIAN PRIORITY PLACEMENTS#		0	0	0	0	0	0	0
TOTAL CIVILIAN NEW HIRES		0	0	37	0	0	0	37

\* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

# Not all Priority Placements involve a Permanent Change of Station. The rate of PPS placements involving a PCS is 50.00%

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# Document Separator

PERSONNEL YEARLY PERCENTAGES (COBRA v5.08)  
 Data As Of 18:20 09/11/1994, Report Created 16:10 03/05/1995

Department : ARMY  
 Option Package : P02-2  
 Scenario File : C:\COBRA\P02-2.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

Base: TERMINAL OAKLAND, CA

Year	Pers Moved In		MilCon TimePhase	Pers Moved Out/Eliminated		ShutDn TimePhase
	Total	Percent		Total	Percent	
1996	0	0.00%	66.67%	0	0.00%	0.00%
1997	0	0.00%	33.33%	129	16.88%	16.88%
1998	0	0.00%	0.00%	635	83.12%	83.12%
1999	0	0.00%	0.00%	0	0.00%	0.00%
2000	0	0.00%	0.00%	0	0.00%	0.00%
2001	0	0.00%	0.00%	0	0.00%	0.00%
TOTALS	0	0.00%	100.00%	764	100.00%	100.00%

Base: FT LEWIS, WA

Year	Pers Moved In		MilCon TimePhase	Pers Moved Out/Eliminated		ShutDn TimePhase
	Total	Percent		Total	Percent	
1996	0	0.00%	0.00%	0	0.00%	16.67%
1997	0	0.00%	100.00%	0	0.00%	16.67%
1998	517	100.00%	0.00%	0	0.00%	16.67%
1999	0	0.00%	0.00%	0	0.00%	16.67%
2000	0	0.00%	0.00%	0	0.00%	16.67%
2001	0	0.00%	0.00%	0	0.00%	16.67%
TOTALS	517	100.00%	100.00%	0	0.00%	100.00%

Base: BASE X, US

Year	Pers Moved In		MilCon TimePhase	Pers Moved Out/Eliminated		ShutDn TimePhase
	Total	Percent		Total	Percent	
1996	0	0.00%	0.00%	0	0.00%	16.67%
1997	0	0.00%	100.00%	0	0.00%	16.67%
1998	118	100.00%	0.00%	0	0.00%	16.67%
1999	0	0.00%	0.00%	0	0.00%	16.67%
2000	0	0.00%	0.00%	0	0.00%	16.67%
2001	0	0.00%	0.00%	0	0.00%	16.67%
TOTALS	118	100.00%	100.00%	0	0.00%	100.00%

RPMA/BOS CHANGE REPORT (COBRA v5.08)  
 Data As Of 18:20 09/11/1994, Report Created 16:10 03/05/1995

Department : ARMY  
 Option Package : P02-2  
 Scenario File : C:\COBRA\P02-2.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

Net Change(\$K)	1996	1997	1998	1999	2000	2001	Total	Beyond
RPMA Change	0	-151	-1,032	-1,867	-1,867	-1,867	-6,784	-1,867
BOS Change	0	-850	414	-6,762	-6,762	-6,762	-20,724	-6,762
Housing Change	0	-171	-1,186	-2,029	-2,029	-2,029	-7,444	-2,029
TOTAL CHANGES	0	-1,172	-1,804	-10,659	-10,659	-10,659	-34,952	-10,659

Department : ARMY  
 Option Package : P02-2a  
 Scenario File : C:\COBRA\P02-2A.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

OAKLAND ARMY BASE

Starting Year : 1996  
 Final Year : 1998  
 ROI Year : 2001 (3 Years)

NPV in 2015(\$K): -133,481  
 1-Time Cost(\$K): 36,189

	Constant Dollars		1998	1999	2000	2001	Total	Beyond
	1996	1997						
MilCon	1,227	12,882	0	0	0	0	14,109	0
Person	0	-1,403	-1,615	-2,899	-2,899	-2,899	-11,716	-2,899
Overhd	899	427	3,024	-10,447	-10,447	-10,447	-26,989	-10,447
Moving	0	461	12,398	0	0	0	12,859	0
Missio	0	0	426	426	426	426	1,704	426
Other	0	117	1,425	0	0	0	1,542	0
<b>TOTAL</b>	<b>2,127</b>	<b>12,484</b>	<b>15,657</b>	<b>-12,920</b>	<b>-12,920</b>	<b>-12,920</b>	<b>-8,491</b>	<b>-12,920</b>

	1996	1997	1998	1999	2000	2001	Total	NEW
<b>POSITIONS ELIMINATED</b>								
Off	0	6	0	0	0	0	6	6
Enl	0	9	0	0	0	0	9	9
Civ	0	51	0	0	0	0	51	51
TOT	0	66	0	0	0	0	66	66
<b>POSITIONS REALIGNED</b>								
Off	0	0	21	0	0	0	21	21
Enl	0	0	16	0	0	0	16	16
Stu	0	0	0	0	0	0	0	0
Civ	0	0	622	0	0	0	622	622
TOT	0	0	659	0	0	0	659	659

$$\begin{array}{r} 813 \\ 8 \\ 185 \\ \hline 193 \end{array}$$

$$\begin{array}{r} 6 \\ 9 \\ 51 \\ \hline 66 \end{array}$$
  

$$\begin{array}{r} 92 \\ 16 \\ 0 \\ \hline 108 \end{array}$$

$$\begin{array}{r} 761 \\ 853 \\ \hline 659 \end{array}$$

Summary:

CLOSE OAKLAND ARMY BASE. TRANSFER MILITARY TRAFFIC MANAGEMENT COMMAND WESTERN AREA HEADQUARTERS AND THE TRAFFIC MANAGEMENT/DOCUMENTATION SUPPORT PORTION OF 1302ND MPC TO FORT LEWIS. ENCLAVE RESERVE UNITS CURRENTLY LOCATED ON OAKLAND ARMY BASE.

↑  
 new data on 5/9

BRAC95 Ec Im  
 remain @  
 0.3%



MEMO TO  
ATTENTION OF

DEPARTMENT OF THE ARMY  
HEADQUARTERS  
MILITARY TRAFFIC MANAGEMENT COMMAND  
5811 COLUMBIA PIKE  
FALLS CHURCH, VA 22041-5050



09 MAR 1995

MTRM (570-4a)

MEMORANDUM FOR HQDA(DACS-TABS), WASH DC 20310-0200

SUBJECT: Input to The Army Basing Study (TABS) Team

1. The following personnel perform garrison functions at the Oakland Army Base:

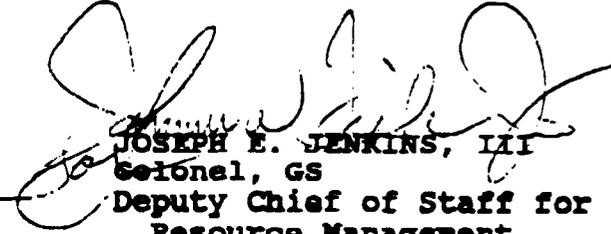
AUTH

OFF	3
ENL	9
CIV	<u>91</u>
TOTAL	103

2. The above information was taken from 0295 TDA and the UIC is W2DT01.

3. Point of contact for this action is N. Dianne Luna, (703) 756-1144.

FOR THE COMMANDER:

  
 JOSEPH E. JENKINS, III  
 Colonel, GS  
 Deputy Chief of Staff for  
 Resource Management

13 FEB 1995

MEMORANDUM FOR HQDA(DACS-TABS), WASH DC 20310-0200

SUBJECT: Input to The Army Basing Study (TABS) Team

1. The following information is provided as requested.

	BAYONNE	OAKLAND
OFFICERS	2	2
ENLISTED	1	1
CIVILIANS	88	84
TOTAL	91	87

2. These numbers are approximately the required manpower to operate the reduced missions of the Major Port Commands (MPCs) at Bayonne and Oakland.

3. A dredging project has been submitted to HQDA for re approval. The final design is to accomplish dredging by constructing a sheet pile bulkhead on south side to utilize as a container for the spoil material from the north side berths. This plan accomplishes three things; meet required water depth on north side, stabilize south side berth, and resolve environmental concerns. A bid for approximately \$24 million was received.

4. Points of contact for this action are N. Dianne Luna and Loretta Graves, (703) 756-1144.

FOR THE COMMANDER:

JOSEPH E. JENKINS, III  
Colonel, GS  
Deputy Chief of Staff for  
Resource Management

**BSAT**

**BASE STRUCTURE ANALYSIS TEAM**

4401 Ford Avenue • Post Office Box 16268 • Alexandria, Virginia 22302-0268 • (703) 681-0490

MM-0556-F11  
BSAT/MDC  
23 January 1995

MEMORANDUM FOR DIRECTOR, THE ARMY BASE STUDY GROUP

Subj: NAVY TENANT AT OAKLAND ARMY BASE

Ref: (a) TABS memo of 9 January 1995

Reference (a) requested information about the Navy Public Works Center in Oakland. This activity was approved for closure by the 1993 Base Closure and Realignment Commission (page 1-62 of their report). Per data received in accordance with out internal certification process, this activity began drawdown in FY-1994 and will complete disestablishment in FY-1998.

*C.A. Di Lorenzo*  
C. A. DILORENZO

# Document Separator



DEPARTMENT OF THE ARMY  
HEADQUARTERS, MILITARY TRAFFIC MANAGEMENT COMMAND  
5611 COLUMBIA PIKE  
FALLS CHURCH, VA 22041-5050



REPLY TO  
ATTENTION OF

MTRM-M (570-4a)

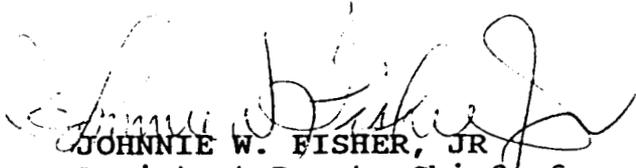
MEMORANDUM FOR HQDA(DACS-TABS), WASH DC 20310-0200

SUBJECT: U.S. Army Ocean Terminals Briefing Backup Data

1. Reference DACS-TABS memorandum, dated 29 MAR 95, subject as above.
2. Enclosed is the backup data requested to support the briefing given to BG Shane on 17 Nov 94.
3. Points of contact for this action are N. Dianne Luna and Loretta Graves, (703) 756-1144.

FOR THE COMMANDER:

Encl

  
JOHNNIE W. FISHER, JR  
Assistant Deputy Chief of  
Staff for Resource  
Management

**BRAC BRIEFING**  
**BACKGROUND INFORMATION**

# MTMC - OWNED FORCE PROJECTION PLATFORMS

OAKLAND, CA  
MRC - WEST

40+ INSTALLATIONS  
4TH INF DIV  
2.4 MILLION SQ. FT. STAGING CAPACITY

OAKLAND

BAYONNE

BAYONNE, NJ  
MRC - EAST

30+ INSTALLATIONS  
10TH MNT DIV  
4TH INF DIV  
1.5 MILLION SQ. FT. STAGING  
CAPACITY

***FLEXIBILITY: KEY TO SUCCESS***

## INFORMATION PAPER

MTPL-ST  
10 Jan 95

1. Purpose. To provide DTC with requested information to support MTMC BRAC briefing to TRANSCOM.

2. Question and answers:

a. Q: How many ships did Eastern Area handle during DS2?

A: 33 (2.4M sqft) for deployments, 33 (2.5M sqft) for relocations

b. Q: What is the 1.8 M MTONS on the Bayonne chart?

A: This chart is the estimated foot print of the 30+ northern US installations (National Guard/Reservists) that would normally deploy through Bayonne during mobilization.

c. Q: What is the 2.5M sqft on the Ft Drum bar chart?

A: This reflects all the units deploying from Ft Drum in a NATO scenario.

d. Q: What is the capability of San Diego, CA?

A: San Diego can handle the equivalent of one division at two terminals (National City and 10th Ave). There is a problem in that there is limited rail capability and it has heavy highway traffic and congestion which would make it difficult for unit moves. There are no PPOs at San Diego. PPOs were rescinded on 30 June 1993.

e. Q: How should PPOs be modeled?

A: Current deliberate planning assumption is based on loading factors to load RO/RO ships (two days based on DS2) for an average RO/RO (162,667 sqft) or (32,500 MTONS) and for 3 PPOs at all strategic ports with the exception of the MOTs, Houston, Long Beach and Pt Hueneme. During PL-ST analysis of MRS data for *these* EAST/WEST scenarios this has been adequate capability.

f. Bottom line: MTMC needs at least 8-10 PPOs on the west coast to support a MRC type scenario and the flexibility to use several ports for surge conditions and eliminate saturation.

# PORT PLANNING ORDERS

- **PRESIDENTIAL AUTHORITY UNDER DEFENSE PRODUCTION ACT OF 1950**
- **DELEGATED TO SECRETARY OF TRANSPORTATION**
- **CONSIDERATIONS WHEN ISSUED**
  - ACTIONS ARE DETERMINED NECESSARY TO PROMOTE NATIONAL DEFENSE
  - MUST BE IMPOSSIBLE TO OBTAIN FACILITIES UNDER NORMAL PROCEDURES
  - REQUEST FACILITIES MUST BE NECESSARY
  - PROPOSED FACILITIES MUST BE THE MOST EFFECTIVE WAY
  - MUST CONFORM TO SECRETARIAL GUIDANCE FOR COORDINATING DEPARTMENT CRISIS RESPONSE

**HOW WE GET COMMERCIAL PORT SPACE**



## PORT PLANNING ORDER - DEFINITION

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- ▶ Non-binding letter of intent. "A planning document."
- ▶ Tells the owner that an emergency plan(s) exists which requires use of port facilities.
  - Peacetime mobilization planning (MTMC) has determined this is the port that meets DOD requirements.
  - Specifies exact features of port to be used during contingency.
- ▶ With this information, MTMC and owner agree on how orderly transfer of facilities will be made at unspecified future time.
- ▶ Issued by Maritime Administration at request of MTMC.
- ▶ Effective for three years.
- ▶ Currently 18 in effect at 11 strategic seaports.
- ▶ Lays the groundwork for and expedites the issuance of National Shipping Authority Priority Order (NSPO) or Allocation Order (NAO) but is not a prerequisite for these orders to be issued.



## PORT PLANNING ORDER - ACTIVATION

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- MTMC notifies port official of mobilization and intention to use facilities agreed upon in PPO.
- Port official agrees or declines to abide by arrangements made in PPO.
- If exact facilities delineated in PPO cannot be made available to DOD, the port may offer similar capabilities at other piers or wharves. If they will suit DOD's requirements, then the agreement would be considered fulfilled.
- If the PPO is executed as planned, normal commercial procedures are used to obtain services at the port.
- If in an emergency the port is actually needed, and a transfer of the facilities to MTMC is not acceptable to the port official, legal and binding means are available to obtain the needed facilities.



# EMERGENCY ACQUISITION OF PORT FACILITIES

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- CFR 46 PART 340 (Allocation and Priority Use Regulation) assures that facilities are going to be available in an emergency. This federal regulation derives its authority from the Defense Production Act of 1950.
- The means of obtaining the port facility is the issuance of a *National Shipping Authority Service Priority Order (NSPO)* or a *National Shipping Authority Allocation Order (NAO)*.
- Failure to comply with NAOs or NSPOs is punishable by fines and/or imprisonment.
- During an emergency (deployment of U.S. forces in response to a contingency) MARAD issues NSPOs or NAOs at the request of MTMC (or other DOD agency) when normal means of acquiring port facilities have failed.
- A PPO is normally in effect at the port but this is not a requirement to issue a Priority or Allocation Order.



## EMERGENCY ACQUISITION OF PORT FACILITIES (cont.)

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- NSPO is a "stand aside" order.
  - The facility becomes joint use
  - Since all deployments are transitory in nature, only NSPOs are expected to be used.
  - Normally issued for 30 day period.
  
- NAOs require exclusive use of the port for a specified period of time.
  - Since it is generally accepted that NAOs would be needed only for sustainment, and since under present planning, sustainment is expected to use commercial liner services, no NAOs are expected to be issued.
  - Only one exists (Tacoma) and it was issued at the request of the port controller.
  
- Both orders are legally binding.
  - Effective one minute after midnight on the date specified in the order.
  - However, occupancy by the federal agency will not be later than 48 hours after delivery of the order to the port controller..



## EMERGENCY ACQUISITION OF (cont.)

- The non-binding PPO becomes a powerful mobilization tool when requesting a NSPO. At ports without one, it must be shown that the facilities are effective, necessary and cause minimal commercial disruption.

## PPOs

- Non-binding letter of intent
  - Planning document
  - Not legally binding commercial document
- Indicates:
  - Op Plan exists requiring port
  - Port meets DOD requirements
- May specify exact features of port to be used during contingency
- MTMC & owner agree on how orderly transfer of facilities will be made at future time
- Issued by MARAD at MTMC's request
- Effective generally for 3 yrs w/options
- 18 in effect at 11 strategic seaports
- Lays ground work for & expedites the issuance of NSPOs or NAOs but is not a prerequisite
- Activation
  - MTMC notifies port of deployment and intent to use port
  - Port official agrees or declines to abide by PPO
  - Port may offer similar capabilities at other piers or wharves consistent with PPO
- If PPO is executed as planned, normal commercial procedures are used to obtain services at the port
- If port refuses to cooperate, legal and binding means are available to obtain the needed facilities

## NSPOs

- CFR 46 Part 340 assures facilities available during crisis
- Authority from DPA of 1950
- Issued at MTMC's request when normal means fail
- Must be in support of emergency deployment of U.S. forces
- Failure to comply with NSPO punishable by fines and/or imprisonment
- PPO normally in effect but not a requirement to issue NSPO
- NSPO is "stand aside" order
  - Not exclusive use of entire port
  - Military ops have priority, "gets what they want."
  - Normally issued for 30 day period with renewal options by subsequent PPO
- Effective 1 min after midnight on date specified in the order
- Beneficial occupancy by federal agency not later than 48 hrs after delivery of order

## NAOs

- CFR 46 Part 340 assures facilities available during crisis
- Authority from DPA of 1950
- Issued at MTMC's request when normal means fail
- Must be in support of emergency deployment of U.S. forces
- Failure to comply with NAO punishable by fines and/or imprisonment
- PPO normally in effect but not a requirement to issue NAO
- NAO is exclusive, emergency allocation of specified facility for a sustainment period
- Not expected to be issued
  - Plans assume sustainment will be by commercial lines
  - Only one NAO exists, issued at request of federal port controller
- Effective 1 min after midnight on date specified in the order
- Beneficial occupancy by federal agency not later than 48 hrs after delivery of order

# **OAKLAND**

## **BACKGROUND INFORMATION**

MTWPL

1 January 1995

MEMORANDUM FOR Commander, Military Traffic Management Command, ATTN:  
MTPL-ST ("Dutch" Dalziel), 5611 Columbia Pike,  
Falls Church VA 22041-5050

SUBJECT: BRAC 95 Background

1. This will hopefully answer questions concerning the methodology used to constrain throughput off the west coast. First, we are working from the latest version of STRADS at the area command, it is not the latest version. Second, we are running an older version of STRADS with an older iteration of the TPFDD loaded.

2. Having said that, this was the process used:

a. The first model run was made using the movement requirements data and throughput capabilities as they were forwarded to us from HQ MTMC. This run provided us with the "unconstrained" data. We selected "Schedule to Meet RDD" as the basic parameter for the model run.

b. To produce the "constrained" data, we reduced Oakland's capability by 29,900 MT to account for the loss of Oakland Army Base. Our going in assumption was that the Port of Oakland would convert the base from primarily a RORO/breakbulk-oriented facility to support its expanding containerized operations. We also assumed that we would not seek a Port Planning Order (PPO) to retain return rights to the facilities which we would "abandon." Using this as the only constraint, we again selected "Schedule to Meet RDD" as the basic parameter for the model run.

c. Following the model run, we first looked at units which were "Impossible to Close," i.e., those which would not meet the supported CINC's required delivery date in theater. The number of units which missed RDDs were not significant. However, when we compared the dates a particular ULN would arrive at the SPOD, a significant number of units arrived later under the "constrained" model (from one day to three weeks later) than they did under the "unconstrained" model. This brings up an interesting point. The TABS group may say "So what? The units still arrive by the time the supported CINC says he needs them." I don't think this is necessarily what the supported CINC would say. I can't remember the name of the Civil War general who insisted on "being the first with the mostest," but I can assure you based on almost six years in theater that there's not one CINC I've worked with who would willingly agree to avoidable delays in forces closing on his theater of operations. The problem is that at the TPFDD refinement conferences, we always inject "reality" into the CINC's desired closure dates. The net effect is not so much a case of when the CINC wants forces to arrive, but rather the relative order or sequence of their arrival given lift, onload, discharge, and other throughput constraints. Let's not

forget that the current OPLAN is event-driven and not time-driven as used to be the case. A day's delay in the arrival of reinforcements will compel the CINC to remain on the defensive at least one more day; additional delays further delay taking the offensive, could force the CINC to trade land for time (in an area where there isn't much land to trade off to begin with), and allied casualties would likely mount while we fight the enemy's war and not our own. So much for the editorial comments.

d. With respect to the examples cited, I won't identify the specific units (otherwise we'd have to work this in a classified mode). But here's a line-by-line rundown of what's on the graphic we produced.

(1) For the Infantry Div (M), four of eight ULNs associated with this UIC arrived at the SPOD 16-17 days later under the constrained model versus the unconstrained model, which gave us a 16.5 day average delay. Outwardly, this looks like only 50% of the division arrives later. However, ULNs for the same UIC do not necessarily have equivalent combat power. When you look at the tonnage involved with the later arriving ULNs (429.8 of 483.4 tons), 89% is a more realistic figure.

(2) For the Infantry Bde, four of six ULNs (and 179.9 of 196.2 tons) arrived at the SPOD 16 days later under the constrained model.

(3) For the Division Artillery, five of seven ULNs (375.1 of 414.1 tons) arrived at the SPOD 16 days later, and at least one ULN was impossible to close by its RDD.

(4) For the Engineering Pipeline Construction Co, all nine ULNs (730.2 tons) were not only 17 days later arriving at the SPOD, but again at least one ULN was impossible to close by its RDD. Not a problem until you figure in order for heavy mechanized units to advance, they need wholesale quantities of fuel and there aren't enough refueling vehicles in theater to do the job alone.

(5) For the POL Supply Co, six of nine ULNs representing 82% of the UICs tonnage averaged 11 days later under the constrained model.

(6) For the Patriot Bn (slice), four of seven ULNs representing 97% of the UICs tonnage averaged 3.5 days later under the constrained model.

3. Please bear in mind that these comparisons were made under a very tight schedule, and we did not get a chance to do a line-by-line laydown of all UICs. However, of the roughly 800 ULNs we did compare, fully one-third arrived at the SPOD later using the constrained model than the unconstrained model--again, the only difference in the two models was the 29,900 reduction in throughput capacity owing to the loss of Oakland Army Base.

THOMAS E. PARKER  
Lt Col, USAF

INFORMATION PAPER

MTPL-ST  
5 Jan 95

1. Purpose. To provide DTC with analysis of west coast deployment options.

2. Analysis procedures/results:

a. Study based on CINCPAC data submitted for the 95 planning cycle.

b. Early deploying combat units in southeastern CONUS (2nd AD, 101st AASLT, 2nd ACR, 3rd ACR) deploy through Gulf and east coast ports. These ports were not adjusted during the analysis. West coast deployment is planned for other support units.

c. Conducted Strategic Deployment System (STRADS) model runs with the following conditions and results:

(1) Conditions: 3 commercial berth each at Oakland, CA, and Tacoma, WA. Results: 5 units of the 4th ID delivered 3-7 days late. *245 105-141 16/20*

(2) Conditions: Oakland availability delayed 14 days based on port operator's assessment of time required to prepare port for military movements.

Results: 19 of 34 units of the 4th ID delivered 7-11 days late. *= 497.405 3/4 T = 33%*

(3) Conditions: 3 berths each at Seattle and Tacoma, WA. Results: 31 of 34 units of the 4th ID delivered late. 20 units 1-6 days and 11 units 7-11 days late.

*514 365 20/31 = 34% 36 396 0/31 = 24%*

(4) Conditions: 4 berths at Seattle and 3 at Tacoma. Results: 18 of 34 units of the 4th ID arrived 1-5 days late.

b. Additional port considerations:

(1) To support an MRC-West or a 5027 scenario, MTMC would require 8-10 military useable RORO berths on the west coast.

(2) Based on telephone conversations with port operators, additional capability may be available in Puget Sound (3-4 berths) and Portland, OR, (2 berths).

(3) 3 berths at Long Beach, CA, are used primarily to support USMC movements and would not be available for Army units until approximately C+25.

(4) 2 berths at Port Hueneme, CA, are used to support movement of Navy CBs and would not be available for Army units until approximately C+10.

SQUARE FEET OF STAGING NEEDED

	MT ARRIVING	SQ FT ARRIVING	SQ FT STAGING NEEDED	CUMULATIVE 6-DAY STAGING
1	179	942	2,591	2,591
2	44,306	233,189	641,271	643,862
3	637	3,353	9,220	653,082
4	23,126	121,716	334,718	987,800
5	58,649	308,679	848,867	1,836,667
6	7,945	41,816	114,993	1,951,661
7	1,936	10,189	28,021	28,021
8	40,676	214,084	588,732	616,753
9	4,446	23,400	64,350	681,103
10	108,090	568,895	1,564,461	2,245,563
11	7,190	37,842	104,066	2,349,629
12	54,240	285,474	785,053	3,134,682
13	153,567	808,247	2,222,680	2,222,680
14	33,116	174,295	479,311	2,701,991
15	114,419	602,205	1,656,064	4,358,055
16	49,786	262,032	720,587	5,078,642
17	49,016	257,979	709,442	5,788,084
18	93,992	494,695	1,360,411	7,148,495
19	58,563	308,226	847,622	847,622
20	168,215	885,342	2,434,691	3,282,313
21	11,610	61,105	168,039	3,450,353
22	17,595	92,605	254,664	3,705,017
23	20,989	110,468	303,788	4,008,805
24	0	0	0	4,008,805
25	37,240	196,000	539,000	539,000
26	1,061	5,584	15,357	554,357
27	2,741	14,426	39,672	594,029
28	9,560	50,316	138,368	732,397
29	0	0	0	732,397
30	44,407	233,721	642,733	1,375,130
31	5,456	28,716	78,968	78,968
32	79	416	1,143	80,112
33	0	0	0	80,112
34	0	0	0	80,112
35	0	0	0	80,112
36	0	0	0	80,112
37	14,411	75,847	208,580	208,580
38	6,583	34,647	95,280	303,861
39	0	0	0	303,861
40	0	0	0	303,861
41	0	0	0	303,861
42	0	0	0	303,861
43	0	0	0	0
44	0	0	0	0
45	18,441	97,058	266,909	266,909
46	0	0	0	266,909
47	0	0	0	266,909
48	0	0	0	266,909
49	0	0	0	0

50      6,583      34,647      95,280      95,280

51	0	0	0	95,280
52	15,840	83,368	229,263	324,543
53	896	4,716	12,968	337,512
54	0	0	0	337,512
55	5,721	30,111	82,804	82,804
56	0	0	0	82,804
57	0	0	0	82,804
58	0	0	0	82,804
59	0	0	0	82,804
60	0	0	0	82,804
61	0	0	0	0
62	0	0	0	0
63	0	0	0	0
64	0	0	0	0
65	0	0	0	0
66	0	0	0	0
67	0	0	0	0
68	804	4,232	11,637	11,637
69	0	0	0	11,637
70	1,556	8,189	22,521	34,158

TOTALS:    1,293,667    6,808,774    18,724,128

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**BAYONNE**

**BACKGROUND INFORMATION**



Ready

Chart: Y-axis labels      94718      X: 103 Y:0

	CUMULATN CAPABILITY	CUMULATN REQUIREM
11 SEP	15786	
12 SEP	31572	
13 SEP	47358	
14 SEP	63144	
15 SEP	78930	
16 SEP	94718	31446
17 SEP	110502	47625
18 SEP	126288	54482
19 SEP	142074	73362
20 SEP	157860	73362
21 SEP	173646	87470
22 SEP	189432	

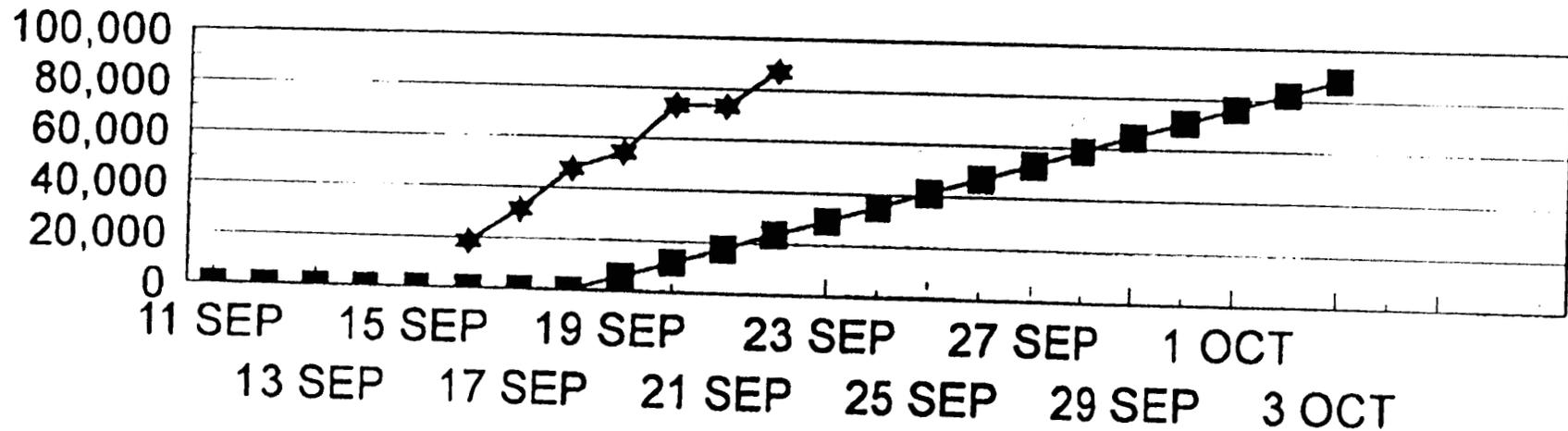
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Data used to create Haiti  
Chart

# HAITI OPERATION (NON-CONTAINERIZED)

## PORT ELIZABETH/PORT NEWARK COMMERCIAL TERMINALS

MTONS (THOUSANDS)



CUMULATIVE CAPABILITY      CUMULATIVE REQUIREMENTS

—■—                      —★—

Ready

Chart 0 X: 9 Y: 0

	CUMULATIVE CAPABILITY	CUMULATIVE REQUIREMENT
11 SEP	0	
12 SEP	0	
13 SEP	0	
14 SEP	0	
15 SEP	0	
16 SEP	0	18540
17 SEP	0	31448
18 SEP	0	47629
19 SEP	5833	54482
20 SEP	11766	73362
21 SEP	17649	73362
22 SEP	23532	87476
23 SEP	29415	
24 SEP	35298	
25 SEP	41181	
26 SEP	47064	
27 SEP	52947	
28 SEP	58830	

Data use to create port Newcar  
Chart (pg 3)



MOTBY OUTLOAD OF 10TH MOUNTAIN FOR HAITI OPERATION

VESSEL DATA

VESSEL: Admiral Callaghan  
 ON BERTH: 130649 Sep 94  
 START LOAD: 132210 Sep 94 2.5  
 FINISH LOAD: 161200 Sep 94  
 SAILED: 161641 Sep 94  
 SQUARE FEET: 126,400  
 M/Ts: 18,540  
 L/Ts: 3,403  
 PIECES: 866  
 CONTAINERS: 48 (including 10 Ammo)  
 LONGSHOREMEN MANHOURS USED: 2,096

VESSEL: Cape Ducato  
 ON BERTH: 131100 Sep 94  
 START LOAD: 151120 Sep 94 1.05  
 FINISH LOAD: 161915 Sep 94  
 SAILED: 162100 Sep 94  
 SQUARE FEET: 75,103  
 M/Ts: 12,908  
 L/Ts: 2,447  
 PIECES: 572  
 CONTAINERS: 29 (including 8 Ammo)  
 LONGSHOREMEN MANHOURS USED: 1,934

VESSEL: Cape Taylor  
 ON BERTH: 161345 Sep 94  
 START LOAD: 161345 Sep 94 .9  
 FINISH LOAD: 171155 Sep 94  
 SAILED: 171600 Sep 94  
 SQUARE FEET: 77,983  
 M/Ts: 16,177  
 L/Ts: 3,387  
 PIECES: 406  
 CONTAINERS: 40  
 LONGSHOREMEN MANHOURS USED: 1,966

*Cumulative total*

VESSEL DATA (continued)

VESSEL: Cape Lobos  
ON BERTH: 170230 Sep 94  
START LOAD: 170230 Sep 94 .5  
FINISH LOAD: 172140 Sep 94  
SAILED: 180010 Sep 94  
SQUARE FEET: 43,295  
M/Ts: 6,857  
L/Ts: 1,386  
PIECES: 351  
CONTAINERS: 0  
LONGSHOREMEN MANHOURS USED: 1,085

VESSEL: Cape Vincent  
ON BERTH: 172155 Sep 94 .125  
START LOAD: 180155 Sep 94  
FINISH LOAD: 190955 Sep 94  
SAILED: 192324 Sep 94  
SQUARE FEET: 97,608  
M/Ts: 18,880  
L/Ts: 3,847  
PIECES: 624  
CONTAINERS: 188  
LONGSHOREMEN MANHOURS USED: 2,653

VESSEL: American Falcon  
ON BERTH: 201548 Sep 94  
START LOAD: 201620 Sep 94 .75  
FINISH LOAD: 210012 Sep 94  
SAILED: 210615 Sep 94  
SQUARE FEET: 73,494  
M/Ts: 14,114  
L/Ts: 2,815  
PIECES: 449  
CONTAINERS: 26  
LONGSHOREMEN MANHOURS USED: 1,320

$5,625 \text{ days} \div 6 = .94 \text{ days ave}$

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## MOTBY OUTLOAD OF 10TH MOUNTAIN FOR HAITI OPERATION

RAIL DATA

## TRAIN #1

# OF RAILCARS: 90

ACTUAL DATE/TIME DEPARTURE FROM FORT DRUM: 120445 Sep 94

ACTUAL DATE/TIME ARRIVAL AT MOTBY: 130435 Sep 94

PIECES: 397

TRAIN DEPARTED MOTBY: 13 Sep 94

## TRAIN #2

# OF RAILCARS: 37

ACTUAL DATE/TIME DEPARTURE FROM FORT DRUM: 130010 Sep 94

ACTUAL DATE/TIME ARRIVAL AT MOTBY: 131410 Sep 94

PIECES: 166

TRAIN DEPARTED MOTBY: 14 Sep 94

## TRAIN #3

# OF RAILCARS: 33

ACTUAL DATE/TIME DEPARTURE FROM FORT DRUM: 132130 Sep 94

ACTUAL DATE/TIME ARRIVAL AT MOTBY: 142000 Sep 94

PIECES: 115

TRAIN DEPARTED MOTBY: 16 Sep 94

## TRAIN #4

# OF RAILCARS: 82

ACTUAL DATE/TIME DEPARTURE FROM FORT DRUM: 161150 Sep 94

ACTUAL DATE/TIME ARRIVAL AT MOTBY: 180237 Sep 94

PIECES: 247

TRAIN DEPARTED MOTBY: N/A

MOTBY OUTLOAD OF 10TH MOUNTAIN FOR HAITI OPERATION

CONVOY DATA

CONVOY I - FORT DRUM TO BAYONNE

<u>PRIME MOVERS</u>	<u>TRAILERS</u>	<u>TOTAL</u>	<u>ACTUAL DATE/ TIME OF ARRIVAL</u>
25	7	32	121615 Sep 94
19	9	28	121752 Sep 94
22	1	23	121830 Sep 94
20	0	20	121820 Sep 94
25	12	37	122305 Sep 94
23	9	32	122305 Sep 94
24	12	36	122400 Sep 94
23	15	38	130120 Sep 94
25	8	33	130155 Sep 94
25	16	41	130244 Sep 94
27	18	45	130315 Sep 94
23	4	27	132100 Sep 94
27	18	45	130400 Sep 94
26	21	47	131250 Sep 94
27	25	52	131220 Sep 94
<u>19</u>	<u>10</u>	<u>29</u>	131000 Sep 94
TOTAL	380	565	

CONVOY II - FORT DRUM TO BAYONNE

<u>PRIME MOVERS</u>	<u>TRAILERS</u>	<u>TOTAL</u>	<u>ACTUAL DATE/ TIME OF ARRIVAL</u>
25	13	38	131645 Sep 94
25	13	38	131745 Sep 94
22	12	34	131815 Sep 94
24	8	32	131850 Sep 94
26	20	46	132120 Sep 94
25	24	49	140010 Sep 94
22	13	35	140135 Sep 94
25	21	46	140350 Sep 94
26	21	47	140125 Sep 94
25	20	45	140422 Sep 94
25	3	28	140452 Sep 94
21	18	39	140510 Sep 94
23	12	35	140524 Sep 94
<u>21</u>	<u>5</u>	<u>26</u>	140715 Sep 94
TOTAL	335	538	

## MOTBY OUTLOAD OF 10TH MOUNTAIN FOR HAITI OPERATION

CONVOY DATA (continued)

## CONVOY III - FORT DRUM TO BAYONNE

<u>PRIME MOVERS</u>	<u>TRAILERS</u>	<u>TOTAL</u>	<u>ACTUAL DATE/ TIME OF ARRIVAL</u>
21	14	35	141749 Sep 94
24	13	37	141930 Sep 94
23	13	36	142054 Sep 94
28	7	35	142000 Sep 94
20	6	26	142114 Sep 94
24	14	38	142321 Sep 94
20	6	26	150106 Sep 94
18	9	27	150030 Sep 94
14	3	17	150130 Sep 94
<u>26</u>	<u>3</u>	<u>29</u>	150150 Sep 94
TOTAL 218	88	306	

## CONVOY IV - FORT DRUM TO BAYONNE

<u>PRIME MOVERS</u>	<u>TRAILERS</u>	<u>TOTAL</u>	<u>ACTUAL DATE/ TIME OF ARRIVAL</u>
27	10	37	161800 Sep 94
24	1	25	161710 Sep 94
26	17	43	161819 Sep 94
16	5	21	161815 Sep 94
11	6	17	170001 Sep 94
<u>29</u>	<u>0</u>	<u>29</u>	170322 Sep 94
TOTAL 133	39	172	

## MOTBY OUTLOAD OF 10TH MOUNTAIN FOR HAITI OPERATION

AMMUNITION AND EXPLOSIVE WAIVER/PERMIT DATA

The total Net Explosive Weight (NEW) of ammunition and explosives is 78,935 pounds. The ammunition/explosives will include Hazard Class/Division (HC/DIV) 1.1, 1.2, 1.3, and 1.4.

## MOTBY OUTLOAD OF 10TH MOUNTAIN FOR HAITI OPERATION

LONGSHOREMEN MANHOUR DATA

<u>OPERATION</u>	<u>MANHOURS</u>
Admiral Callaghan	2,096
Cape Ducato	1,934
Cape Taylor	1,966
Cape Lobos	1,085
Cape Vincent	2,653
American Falcon	<u>1,320</u>
SUBTOTAL FOR VESSELS	11,054
RECEIPT OF CARGO	<u>5,760</u>
GRAND TOTAL	16,814*

(\* This number does not reflect the amount of hours the stevedore contractor incurred.)

## HAITI WORKLOAD THROUGH THE MOTBY PORT

<u>VESSEL</u>	<u>DATE</u>	<u>MEASUREMENT TONS (MTs)</u>
ADMIRAL CALLAGHAN	13 SEPT 94	15,540
CAPE DUCATO	13 SEPT 94	12,908
CAPE TAYLOR	16 SEPT 94	16,177
CAPE LOBOS	17 SEPT 94	6,857
CAPE VINCENT	18 SEPT 94	18,880
AMERICAN FALCON	20 SEPT 94	<u>14,114</u>
TOTAL MEASUREMENT TONS THRU MOTBY		87,476

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# Document Separator

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2. [unclear]  
3. [unclear]  
4. [unclear]*



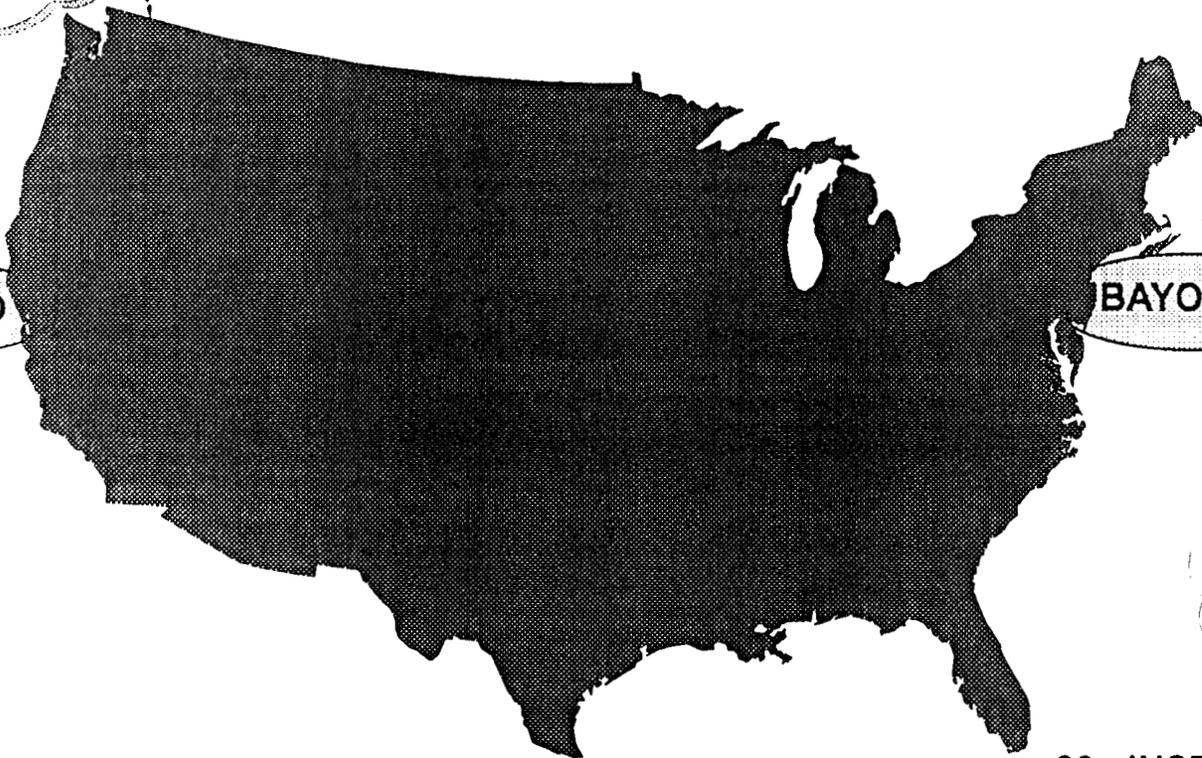
**BRAC 95**

# MTMC - OWNED FORCE PROJECTION PLATFORMS

OAKLAND, CA  
MRC - WEST

40+ INSTALLATIONS  
4TH INF DIV  
2.4 MILLION SQ. FT. STAGING CAPACITY

OAKLAND



BAYONNE

BAYONNE, NJ  
MRC - EAST

30+ INSTALLATIONS  
10TH MNT DIV  
4TH INF DIV  
1.5 MILLION SQ. FT. STAGING  
CAPACITY

*FLEXIBILITY: KEY TO SUCCESS*

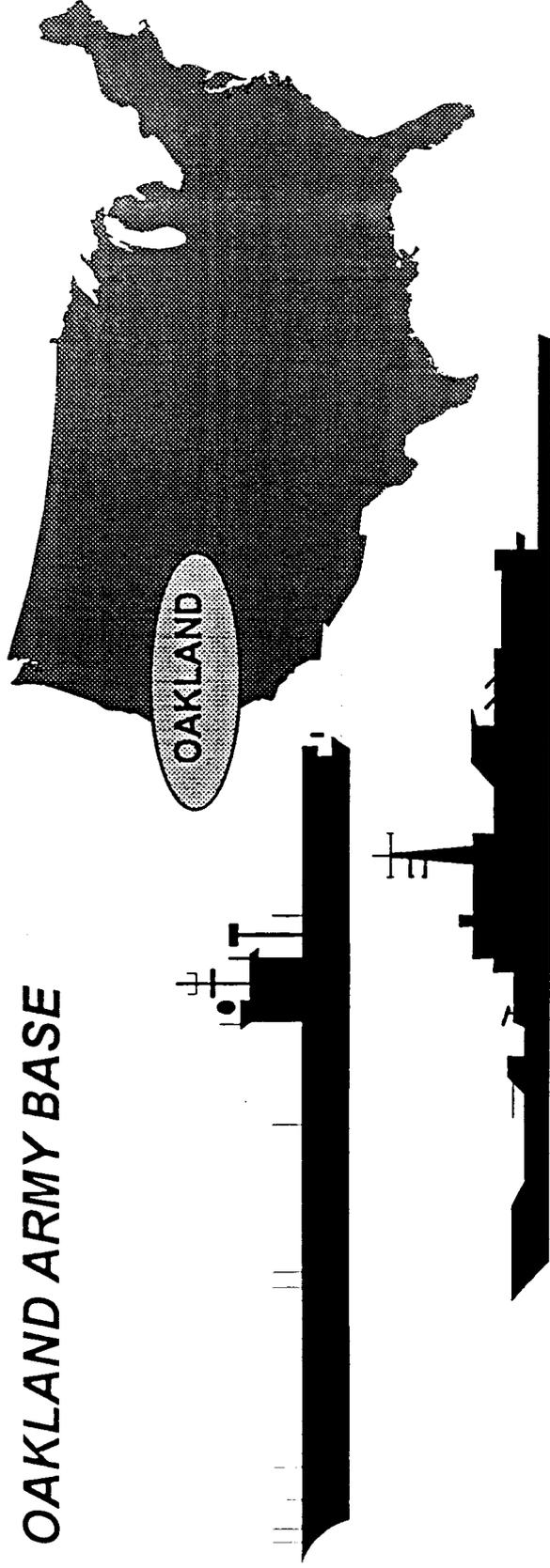
# PORT PLANNING ORDERS

- **PRESIDENTIAL AUTHORITY UNDER DEFENSE PRODUCTION ACT OF 1950**
- **DELEGATED TO SECRETARY OF TRANSPORTATION**
- **CONSIDERATIONS WHEN ISSUED**
  - ACTIONS ARE DETERMINED NECESSARY TO PROMOTE NATIONAL DEFENSE
  - MUST BE IMPOSSIBLE TO OBTAIN FACILITIES UNDER NORMAL PROCEDURES
  - REQUEST FACILITIES MUST BE NECESSARY
  - PROPOSED FACILITIES MUST BE THE MOST EFFECTIVE WAY
  - MUST CONFORM TO SECRETARIAL GUIDANCE FOR COORDINATING DEPARTMENT CRISIS RESPONSE

**HOW WE GET COMMERCIAL PORT SPACE**

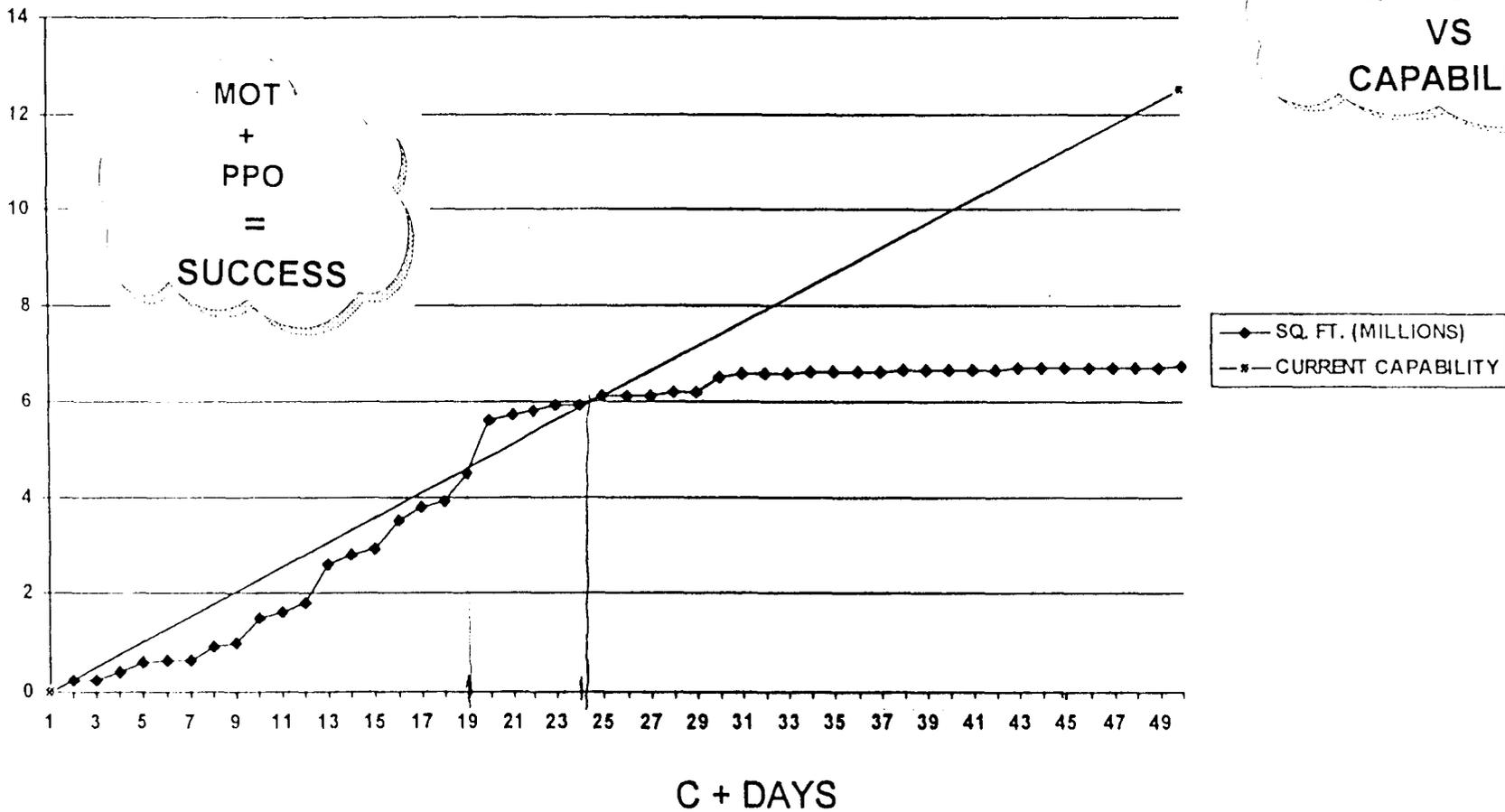
**1302ND MAJOR PORT COMMAND  
(FORMERLY MILITARY OCEAN TERMINAL - BAY AREA)**

**OAKLAND ARMY BASE**



# PORT WORKLOAD MRC - WEST (1302ND MPC AND CURRENT PPO)

SQ. FT. (MILLIONS)



MOT  
+  
PPO  
=  
SUCCESS

REQUIREMENTS  
VS  
CAPABILITY

—◆— SQ. FT. (MILLIONS)  
 -\*- CURRENT CAPABILITY

# COMMERCIAL PORT LIMITATIONS

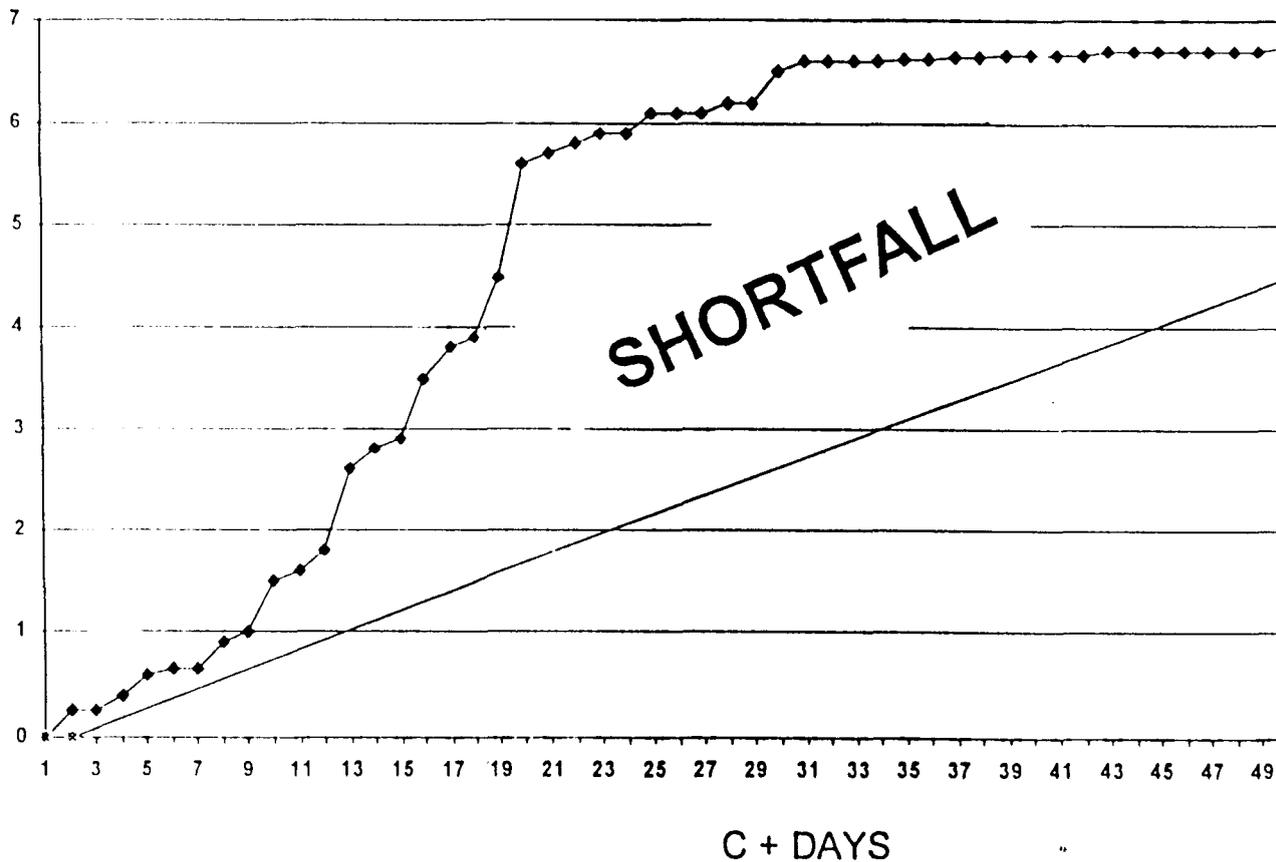
- BUSY/NEAR CAPACITY
- PRIORITY TO COMMERCIAL BUSINESS
- CONFIGURED FOR CONTAINER OPERATIONS
  - BERTHS LIMITED TO HANDLE  
4 OF 11 RORO  
TYPE SHIPS

CUT THROAT COMPETITION  
LIMITS FLEXIBILITY



# PORT WORKLOAD MRC - WEST (PORT PLANNING ORDER SOLO)

SQ. FT. (MILLIONS)



*takes 10 days to break even*

REQUIREMENTS  
VS  
CAPABILITY

—●— SQ. FT. (MILLIONS)  
—■— PPO CAPABILITY

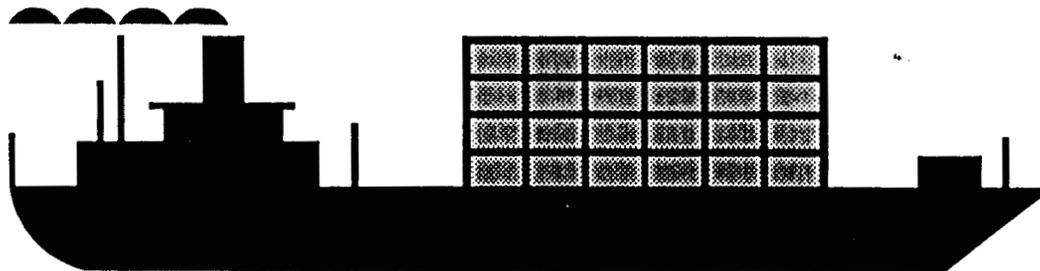
# EFFECTS OF CONSTRAINED THROUGHPUT (PPO ONLY)

UNIT DESCRIPTION	% EQUIPMENT (S/TONS) DELAYED	AVG. DAYS DELAYED
INFANTRY DIV (M)	89	16.5
INFANTRY BDE	92	16
DIV ARTILLERY	91	16
PIPELINE CONST. CO.	100	17
POL SUPPLY CO	82	11
PATRIOT BN (SLICE)	97	3.5

**OPTIONS LIMITED ON THE WEST COAST**

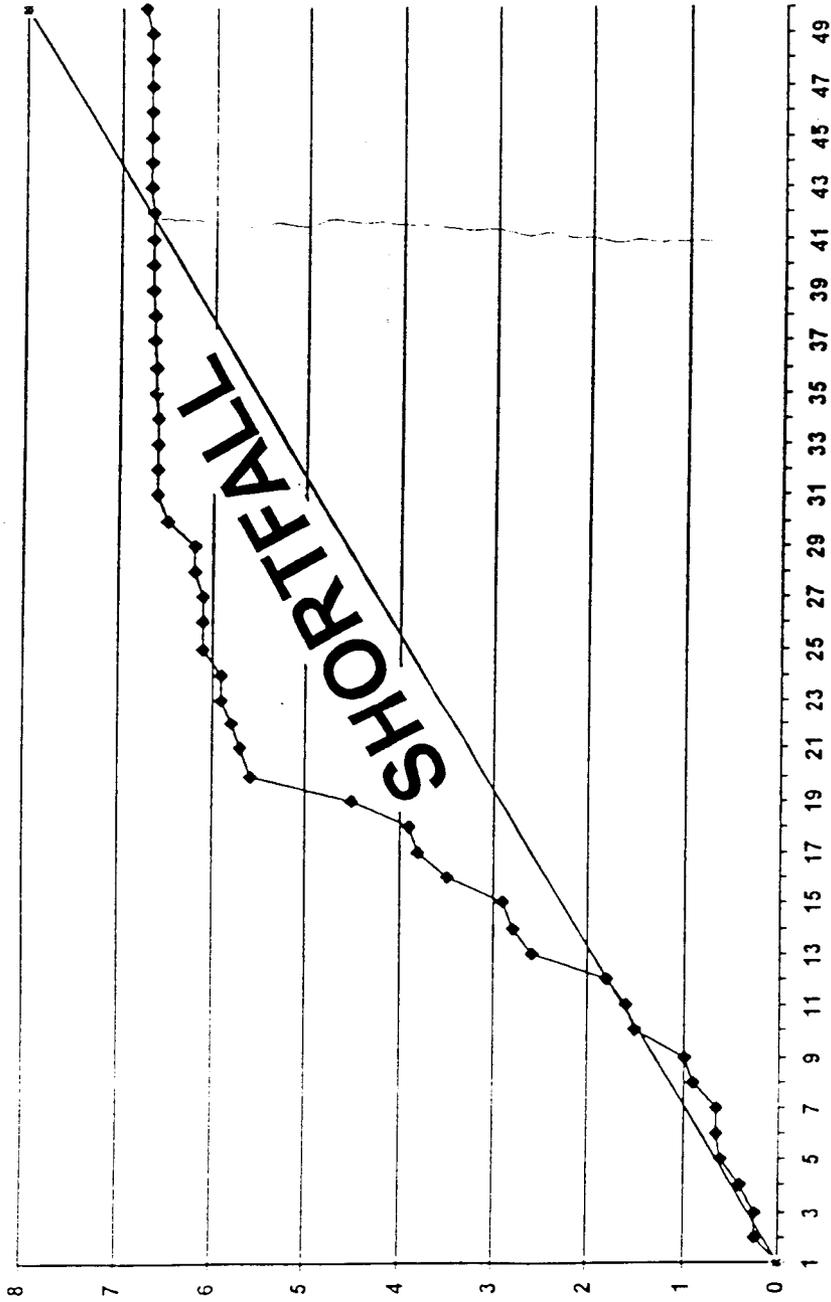
# 1302ND MPC CAPABILITIES (OAKLAND)

- 2 ACTIVE RORO BERTHS
  - CAN HANDLE 9 OF 11 RORO VESSEL TYPES
  - IMMEDIATE & EXCLUSIVE AVAILABILITY
  - CAN HANDLE BREAKBULK VESSELS
- 158K SQ. FT. DAILY THROUGHPUT CAPACITY
- RAILCAR STAGING FOR 630 CARS



POKI WUKKLUAL  
MRC - WEST  
(1302ND MPC SOLO)

SQ. FT. (MILLIONS)



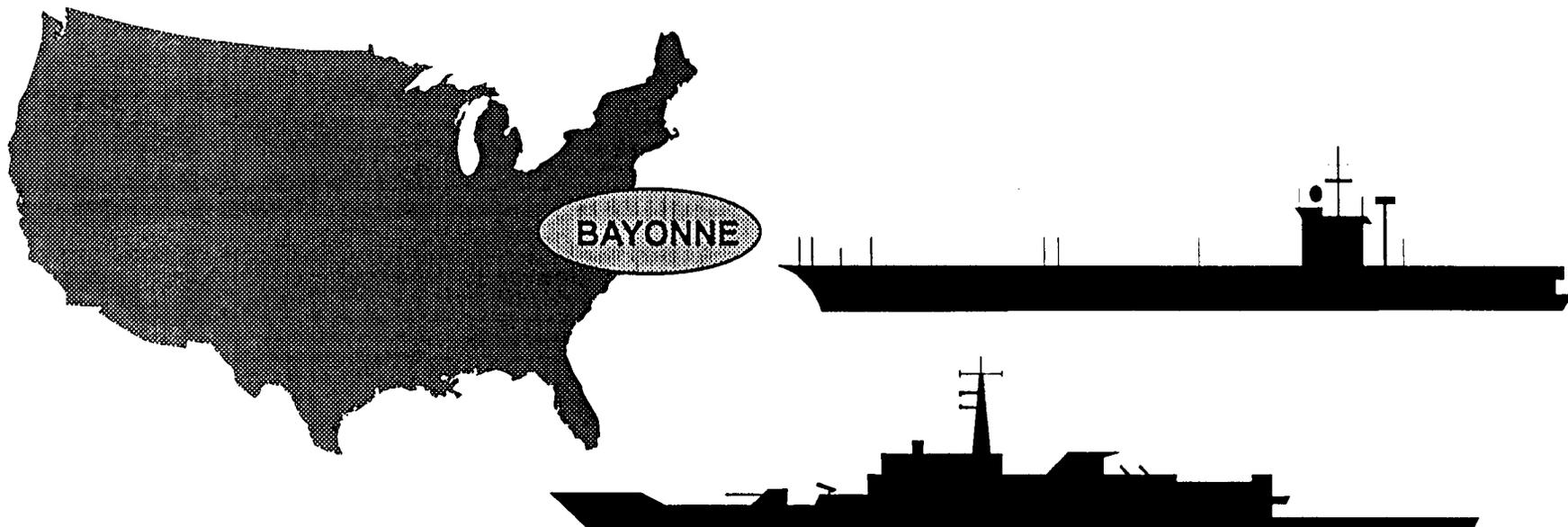
C + DAYS

REQUIREMENTS  
VS  
CAPABILITY

◆ SQ. FT. (MILLIONS)  
■ 1302 MPC CAPABILITY

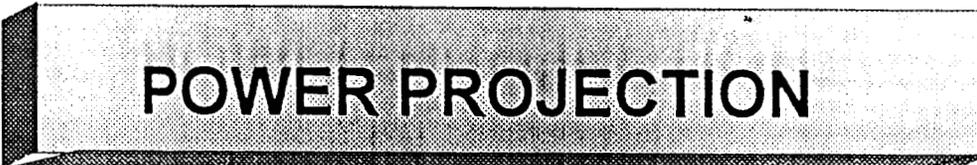
**1301ST MAJOR PORT COMMAND  
(FORMERLY MILITARY OCEAN TERMINAL - BAYONNE)**

*BAYONNE*



# 1301ST MPC CAPABILITIES (BAYONNE)

- 2 ACTIVE RORO BERTHS
- 5.9 MILLION SQ. FT. STAGING AREA
- RAILCAR STAGING FOR 400 CARS

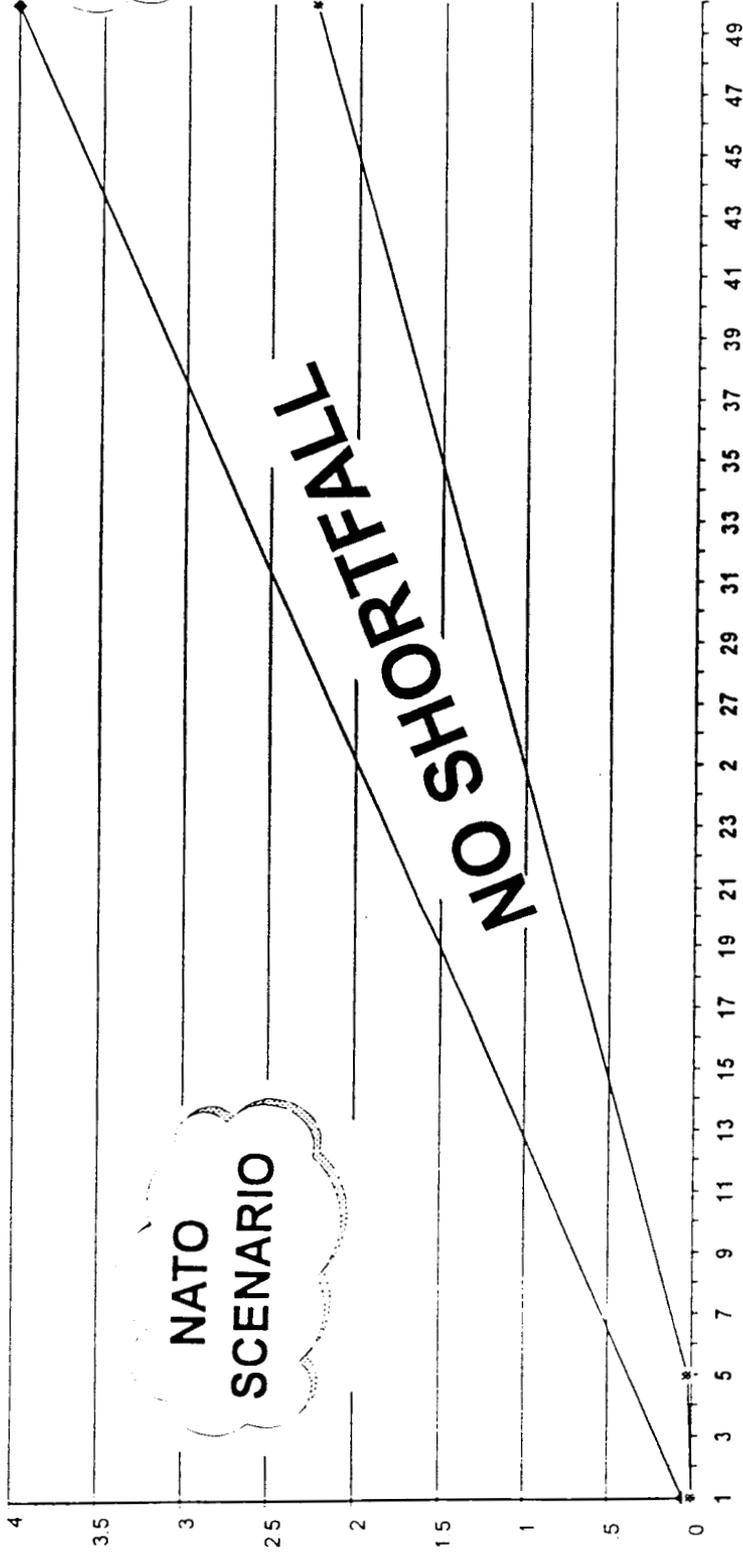


**POWER PROJECTION**

# PORT WORKLOAD

REQUIREMENTS  
VS  
CAPABILITY

SQ. FT. (MILLIONS)



NATO  
SCENARIO

1301ST MPC

◆ MOT CAP  
■ REQUIREMENT

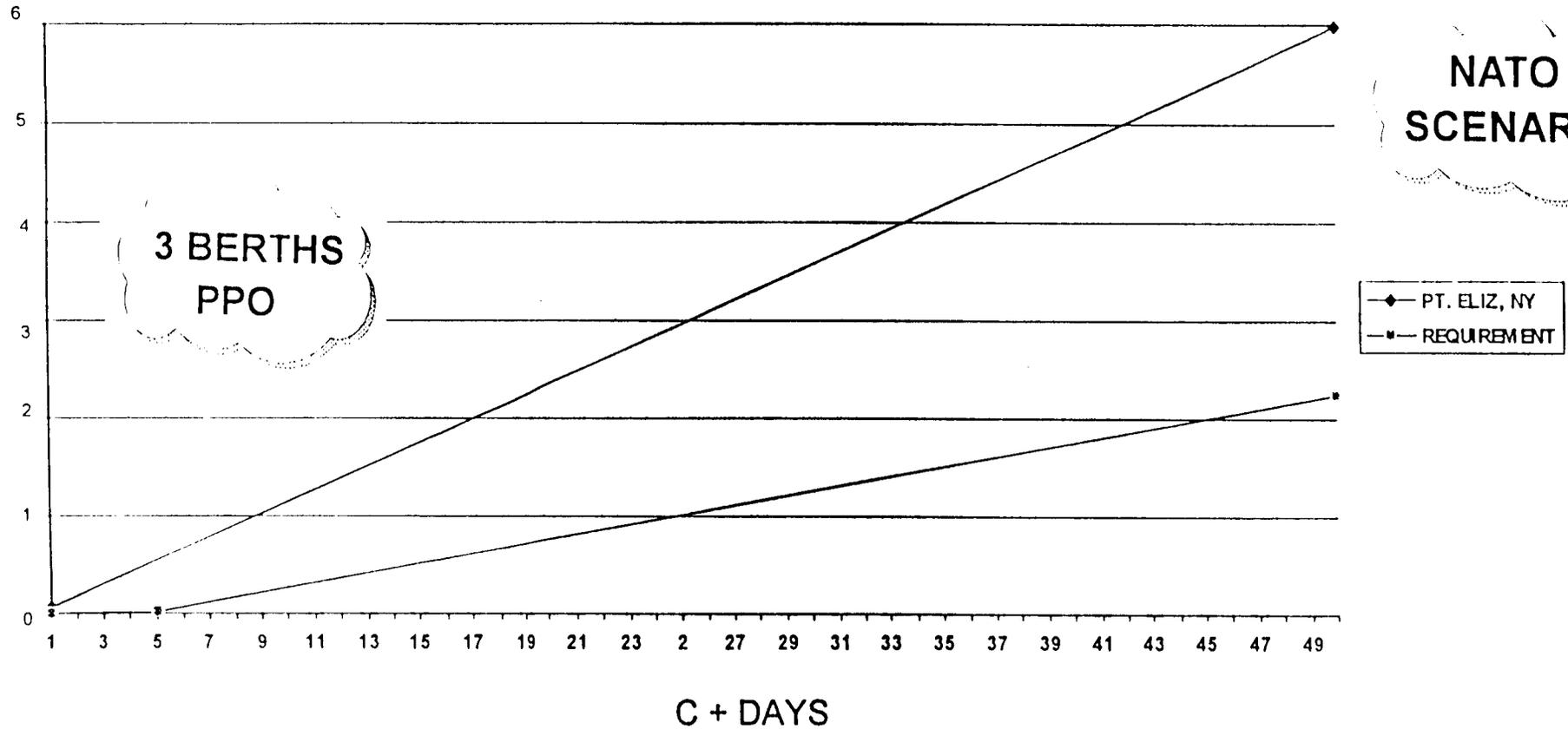
NO SHORTFALL

C + DAYS

SCENARIO - CAMP DRUM GOING THROUGH 1301ST MPC  
(INCLUDES 10TH MOUNTAIN DIVISION)

# PORT WORKLOAD

SQ. FT. (MILLIONS)



SCENARIO - CAMP DRUM GOING THROUGH PORT ELIZABETH  
(INCLUDES 10TH MOUNTAIN DIVISION)

# COMMERCIAL LIMITATIONS

- NO PORT PLANNING ORDERS (PPOs) FOR THE NY/NJ AREA
  - PREVIOUSLY EXISTING PPOs WERE RESCINDED BY MARAD ON 23 MAY 1993 DUE TO THE EXISTENCE OF A MILITARY TERMINAL, i.e., 1301ST MPC
- RAIL AT COMMERCIAL TERMINALS (PORT ELIZABETH/PORT NEWARK CURRENTLY AT 106% CAPACITY)
- COMMERCIAL OVERFLOW CARGO STORED AT 1301ST MPC AS A RESULT OF COMMERCIAL FACILITIES EXCEEDING THEIR CAPACITY

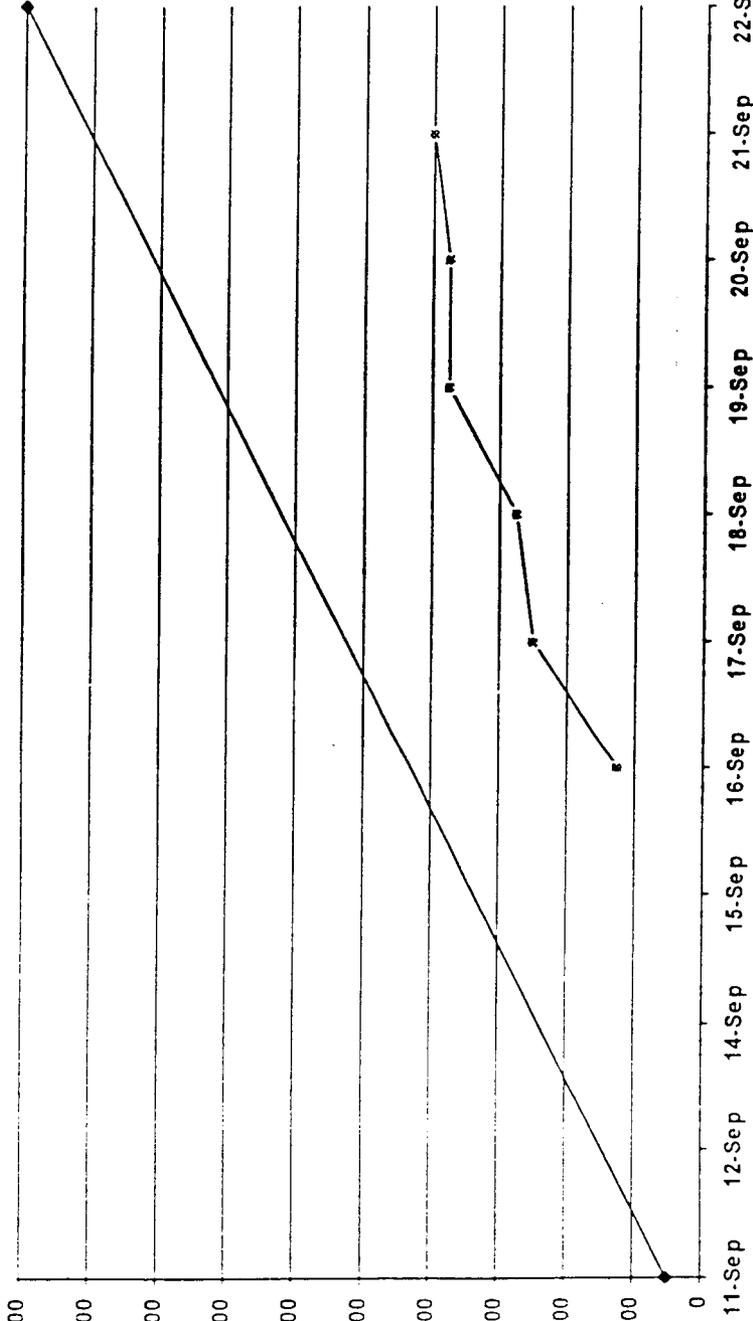
**NO GUARANTEED CAPACITY**

# HAITI OPERATION

(1301ST)

10TH  
MOUNTAIN  
THRU  
BAYONNE

SQ. FT. (MILLIONS)



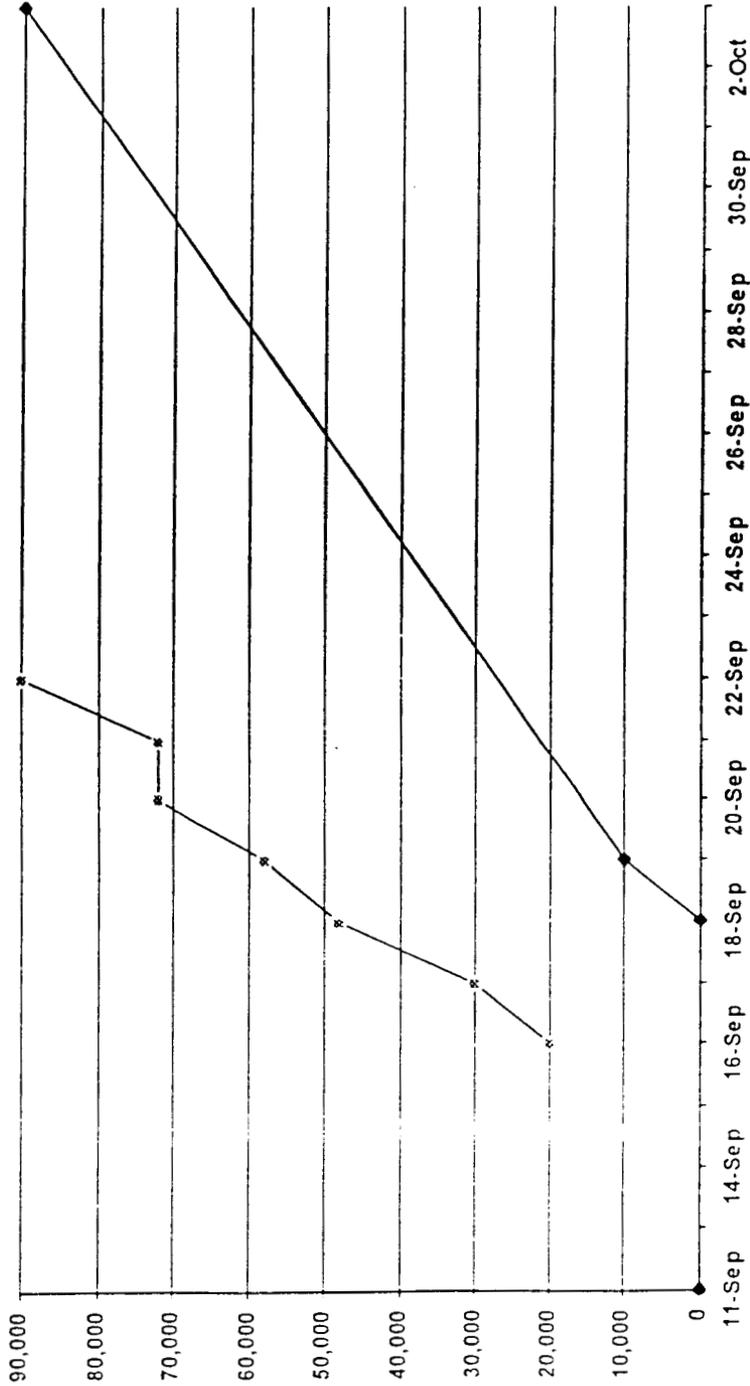
C + DAYS

SUPPORTED RAPID DEPLOYMENT

# HAITI OPERATION

(PORT ELIZABETH/PORT NEWARK COMMERCIAL TERMINALS)

SQ. FT. (MILLIONS)



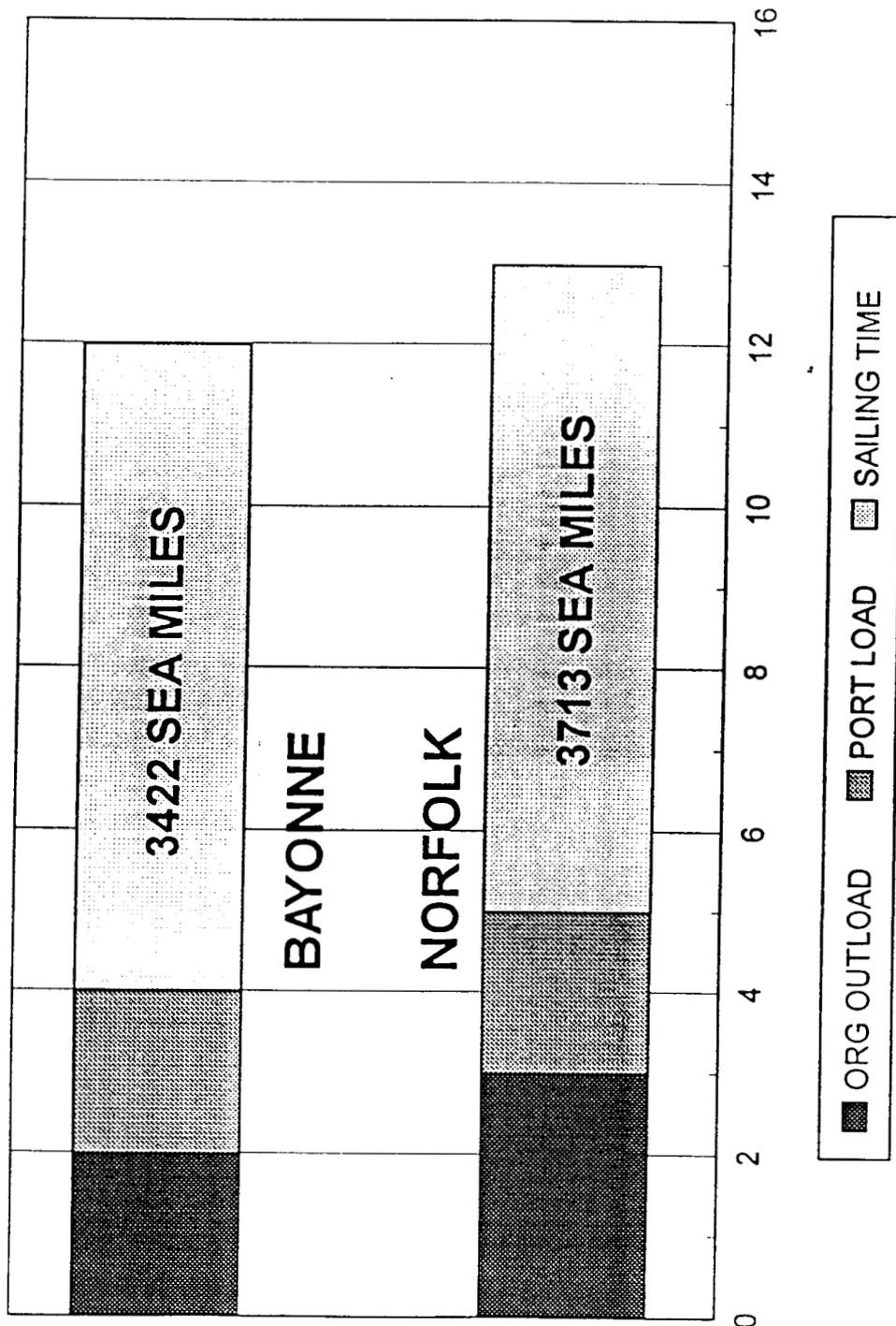
DELAYED  
CLOSURES

—◆— CUMULATIVE CAPABILITY  
-■- CUMULATIVE REQUIREMENT

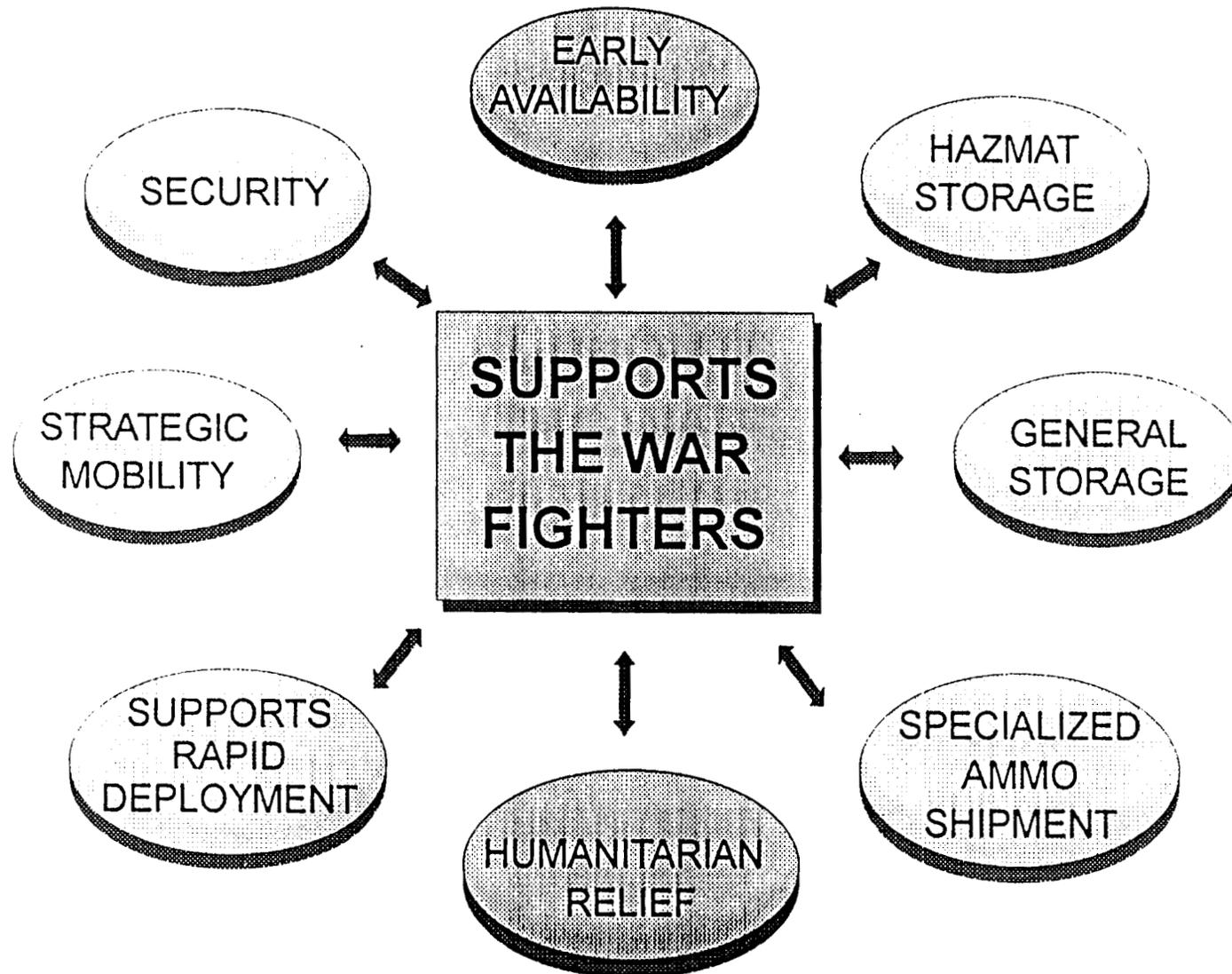
C + DAYS

IF BAYONNE WAS NOT THERE . . .

# 10TH MOUNTAIN DIVISION CLOSURE PROFILE FOR NATO SCENARIO



# TERMINAL OWNERSHIP IS ARMY'S KEY TO FLEXIBILITY OF OPERATIONS



## BOTTOM LINE ISSUES:

- **IS THE ARMY READY TO GIVE UP ACCESS TO THEIR ONLY PORT PROPERTY ON EACH COAST?**

- **ARMY SHOULD SUPPORT RETENTION OF MOTS**

- **ONCE THE PORT PROPERTY IS GIVEN UP, IT CAN NEVER BE RECOVERED.**

**TABS ASSUMPTION**

**COMMERCIAL PORTS CAN  
HANDLE MRC WORKLOAD**

**RISK!!**



2

1

2

# Document Separator

DEPARTMENT OF THE ARMY  
HEADQUARTERS MILITARY TRAFFIC MANAGEMENT COMMAND  
5611 COLUMBIA PIKE  
FALLS CHURCH, VA 22041-5050



REPLY TO  
ATTENTION OF

MTCS (570-4a)

16 NOV 1994

MEMORANDUM FOR HQDA(DACS-TABS), WASH DC 20310-0200

SUBJECT: Commercial Port Operations Cost

1. The following information identifies additional costs related to transfer of military port operations to a commercial port. Cost for tenant activities requiring warehousing and/or open storage space are also included.

**BAYONNE:**

Wharfage: 1301st MPC through MTONS  
work load, Import/Export 508,858 @ \$.70 per ton \$ 356,201

Dockage:  
FY 94 Number of Vessels-Self Propelled  
59 vessels @ 600 ft @ \$4.25 per ft per day \$ 150,450

FY 94 Number of Barges  
16 barges @ 105.00 per day \$ 1,680

Cargo Operations Space Requirements:  
Warehouse Storage Area  
400,000 SF @ \$6.00 per SF per year \$ 2,400,000

Open Paved Storage Area  
1,000,000-SF @ \$0.65 per SF per year \$ 650,000

Total Commercial Port Operations Cost \$ 3,558,331

MTCS  
 SUBJECT: Commercial Port Operations Cost

**Tenant Related  
 Warehouse and Open Storage Areas**

Non Temp Storage of HHG

20.0 Million lbs per month @ 2.18 CWT (per 100 weight) \$5,232,000

(Projected billing based on MOT Bayonne storage rate would be \$3.5 million.  
 Relocation would cost an additional \$1.7 million to DOD customers).

**Storage for Tenants**

**Warehouse**

<u>Tenant</u>	<u>Sq. Ft.</u>	<u>Comm Rate Yr</u>	=	
Federal Records Center	226,710	\$6.00	=	\$ 1,360,260
USN Military Sealift Command	103,891	6.00		623,346
US Postal Service	240,000	6.00		1,440,000
Navy Resale & Fashion District	102,800	6.00		616,800
FBI	40,000	6.00		2,40,000

**Shop Area**

Navy Publishing & Printing	24,000	\$6.00	=	\$ 144,000
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**Open Storage**

USN MSC (Strategic Storage of Sea Sheds & Flat Racks)	428,275	\$0.65	=	\$ 278,379
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Total Tenant Related Costs	=	\$9,934,785
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Total Port Ops Cost (Pg. 1)	=	<u>\$3,558,331</u>
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<b>GRAND TOTAL</b>	<b>=</b>	<b>\$13,493,116</b>
--------------------	----------	---------------------

MTCS  
 SUBJECT: Commercial Port Operations Cost

**OAKLAND:**

Wharfage: 1302nd break out sheet enclosed	=	\$ 376,076
Berthing: 12 VSL, 182 meters for 48 hours	=	\$ 50,000.
Total cost for operation at Port of Oakland	=	\$ 426,076

**Storage for Tenants**

**Warehouse**

<u>Tenant</u>	<u>Sq Ft.</u>	<u>Comm Rate Yr</u>		
AAFES Dist Center	1,260,683	\$3.36	=	\$ 4,235,895
DECA	21,332	3.36		71,676
124TH ARCOM	3,200	3.36		10,752
Strategic Defense Com	90,762	3.36		304,960
BATSC	319	3.36		1,072

**Shop Area**

AAFES Dist Center	22,668	\$12.00	=	\$ 272,016
BATSC	10,004	12.00		120,048

**MWR**

AAFES Exchange	11,555	WOULD NOT BE PUT IN		
DECA	31,886	COMMERCIAL SPACE		

**Open Area**

AAFES Exchange	13,704	\$0.84	=	\$ 11,511
AAFES Dist Center	366,505	0.84		307,864
Strategic Defense Command	600	0.84		504

Total Tenant Related Costs = \$5,336,297

MTCS

SUBJECT: Commercial Port Operations Cost

Total Port Ops Cost = \$426,076

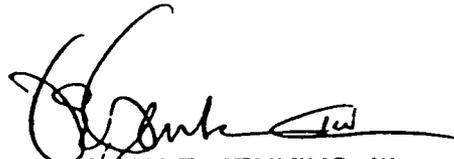
**GRAND TOTAL = \$5,762,373**

2. Costs are based on rates from the local Port Authority, Tariffs, Corps of Engineers Fair Market Value of commercial property, and inquires to local commercial activities.

3. The information contained in this report is accurate and complete to the best of my knowledge and belief.

4. Points of contact for this action are N. Dianne Luna and Loretta Graves, (703) 756-1144.

FOR THE COMMANDER:



JOSEPH E. JENKINS, III  
Colonel, GS  
Acting Chief of Staff

Encl

# Document Separator

OAKLAND

## SHIPPING

The following charts show the throughput capability per berth in MTON per day for breakbulk, RORO, container, and mixed vessels. These results are based on various factors, including MHE used and loading, operational, and berth utilization rates, as well as berth/ship compatibility.

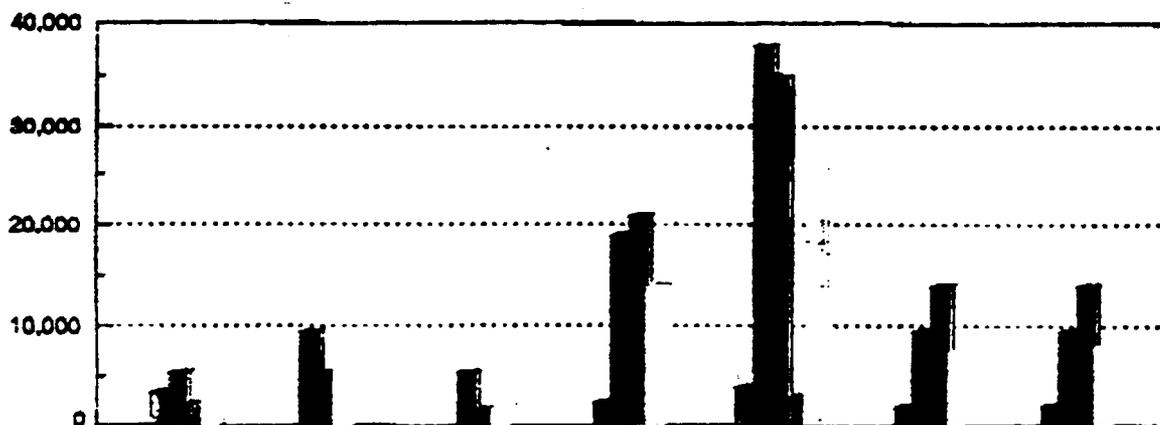
The berth/ship compatibility for various vessel types is shown in table 1. This table indicates, for each type of ship, the number of vessels that can be accommodated at each berth. The table also provides the limitations that can hinder shipping operations.

The type of ship preferred at each berth is based on a methodology that compares the characteristics of the ship berth to a list of ideal factors required to support the different ship mixes. The evaluation takes into consideration the current physical characteristics and MHE available for a berth. This evaluation gives no considerations for enhancements, such as equipment.

Berths 32-33, 24, and 67-68, in that order, appear to be the best choices for container operations. The best choices for RORO operations appear to be berths 24, 32-33, and 23. Berth 7 of MPC appears to be the best choice for breakbulk and barge operations. Berths 67-68, 24, and 23 appear to be the best choices for all-around operations.

### BERTH THROUGHPUT CAPABILITY

MTON/DAY

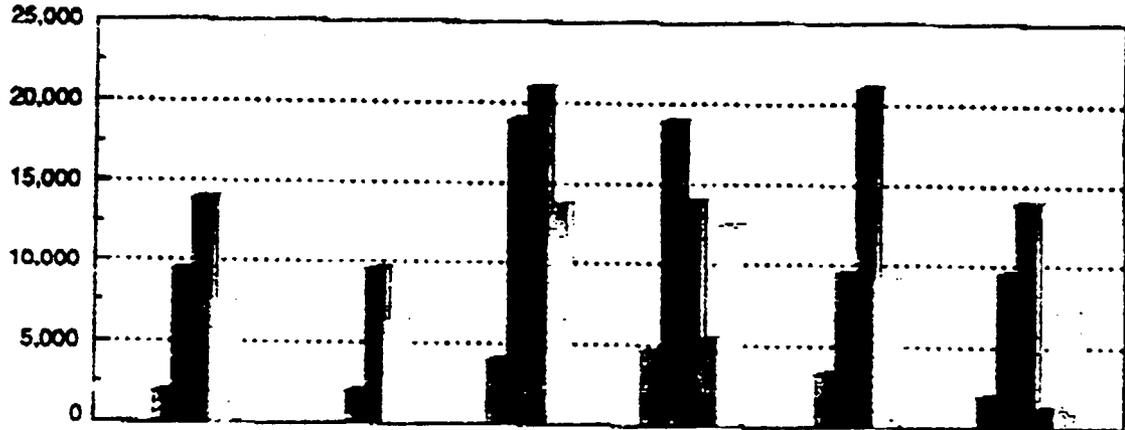


BERTH	63-64	82	69	67-68	60-63	38	37
BREAKBULK	3,400	0	5,300	2,400	3,800	1,900	2,000
RORO	0	9,400	0	18,900	37,700	9,400	9,400
CONTAINER	5,300	5,300	0	20,900	34,800	13,900	13,900
BARGE	2,400	0	1,800	0	2,900	0	0
MIXED	3,800	6,100	1,900	14,000	25,300	7,400	7,800

OAKLAND

BERTH THROUGHPUT CAPABILITY

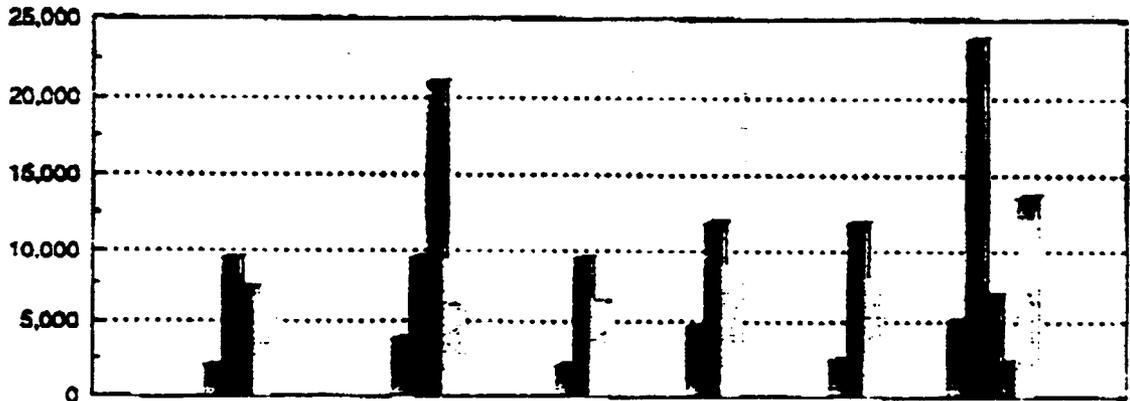
MTON/DAY



BERTH	35	34	32-33	25-26	24	23
BREAKBULK	1,900	1,900	4,000	4,800	3,200	1,900
RORO	9,400	9,400	18,900	18,900	9,400	9,400
CONTAINER	13,900	0	20,900	13,900	20,900	13,900
BARGE	0	0	0	5,300	0	1,200
MIXED	7,400	6,100	13,700	12,900	8,900	7,000

BERTH THROUGHPUT CAPABILITY

MTON/DAY



BERTH	22	22-21	10	9	8	PIER 7
BREAKBULK	1,900	3,700	1,900	4,800	2,300	5,000
RORO	9,400	9,400	9,400	11,800	11,800	23,800
CONTAINER	7,000	21,900	0	0	0	6,800
BARGE	0	0	0	0	0	2,200
MIXED	5,300	9,100	6,100	8,700	7,700	13,900

NOTE: The 1302d MPC owns berths 8 and 9, which are currently leased to the Port of Oakland. The current agreement allows the 1302d MPC to operate these berths within 7 days of notification. Hence, the 1302d would gain the throughput of these berths after 7 days.

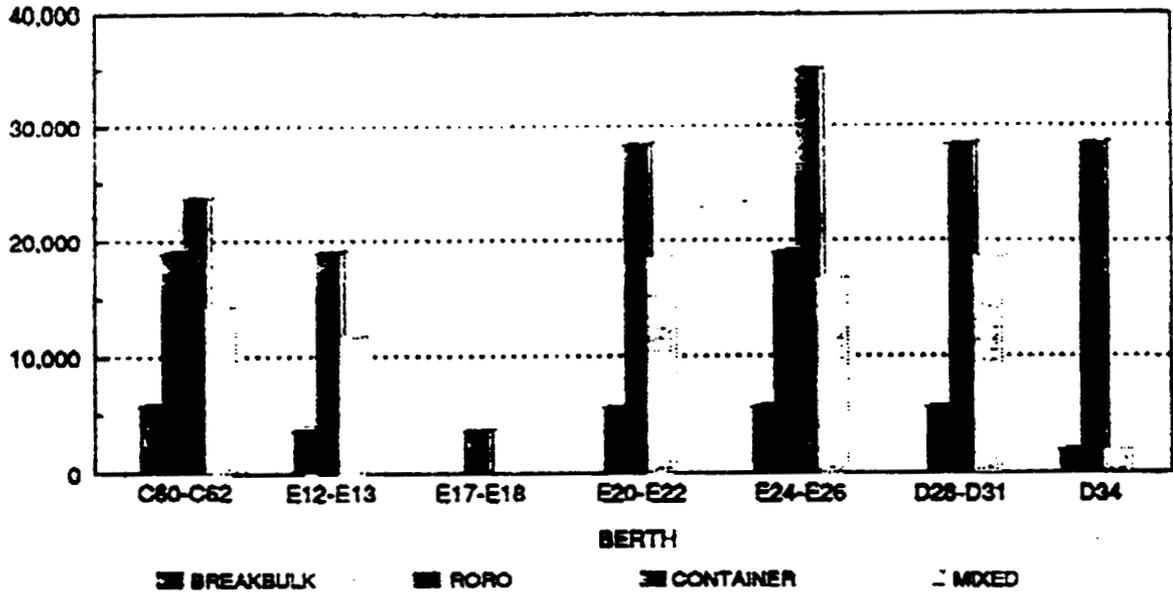
# LONG BEACH

## SHIPPING

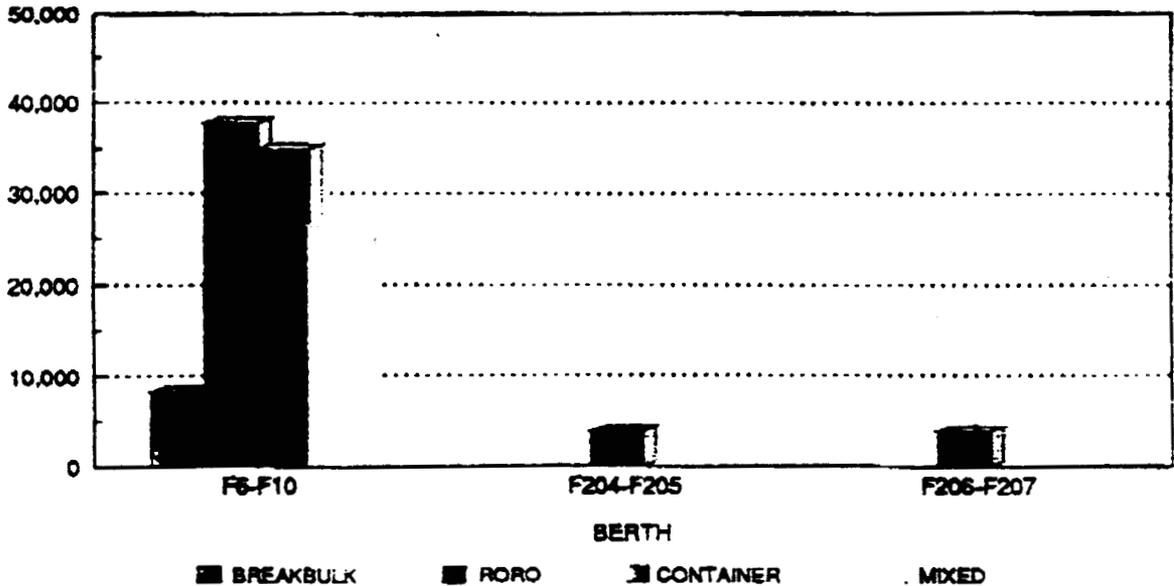
Throughputs for each berth are shown below. They are based on various factors, including MHE used, loading, operational, and berth utilization rates, as well as berth/ship compatibility.

### BERTH THROUGHPUT CAPABILITY

MTON/DAY



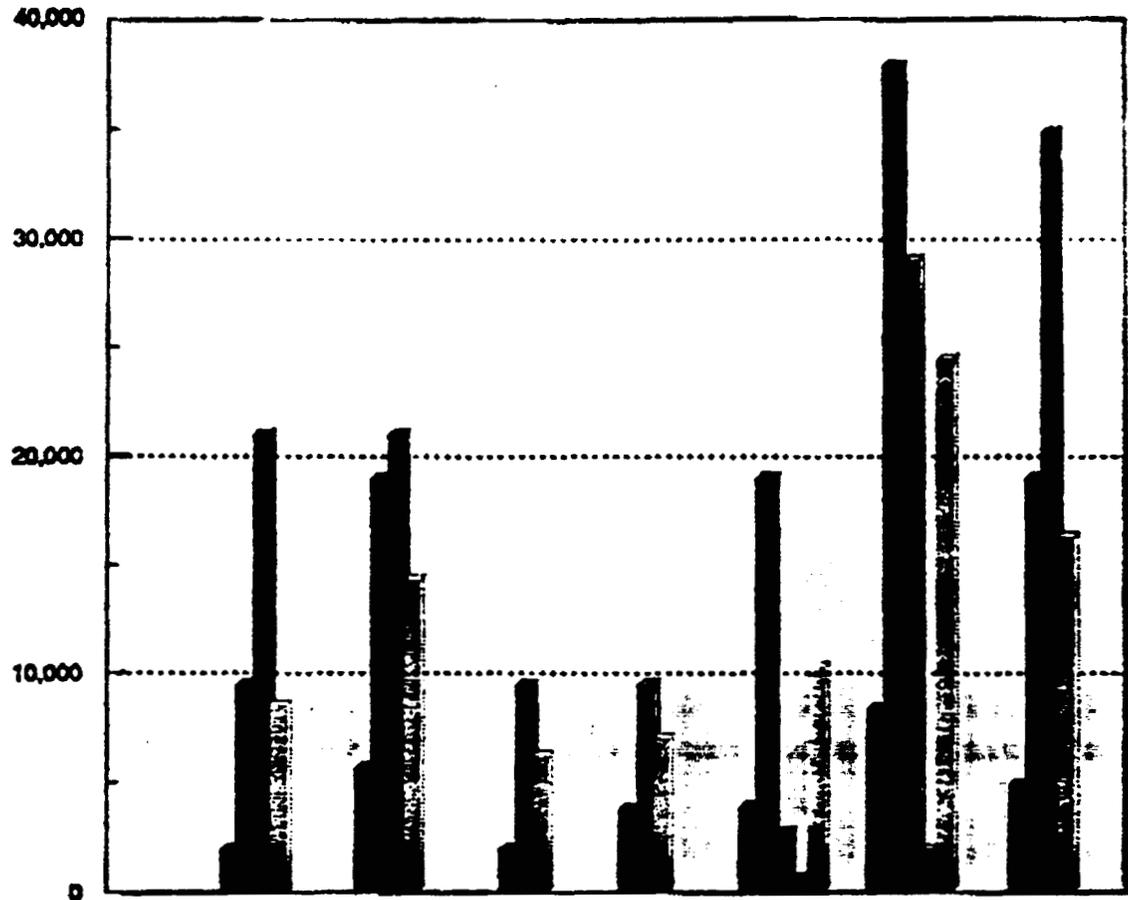
MTON/DAY



# TACOMA

## BERTH THROUGHPUT CAPABILITY

MTON/DAY

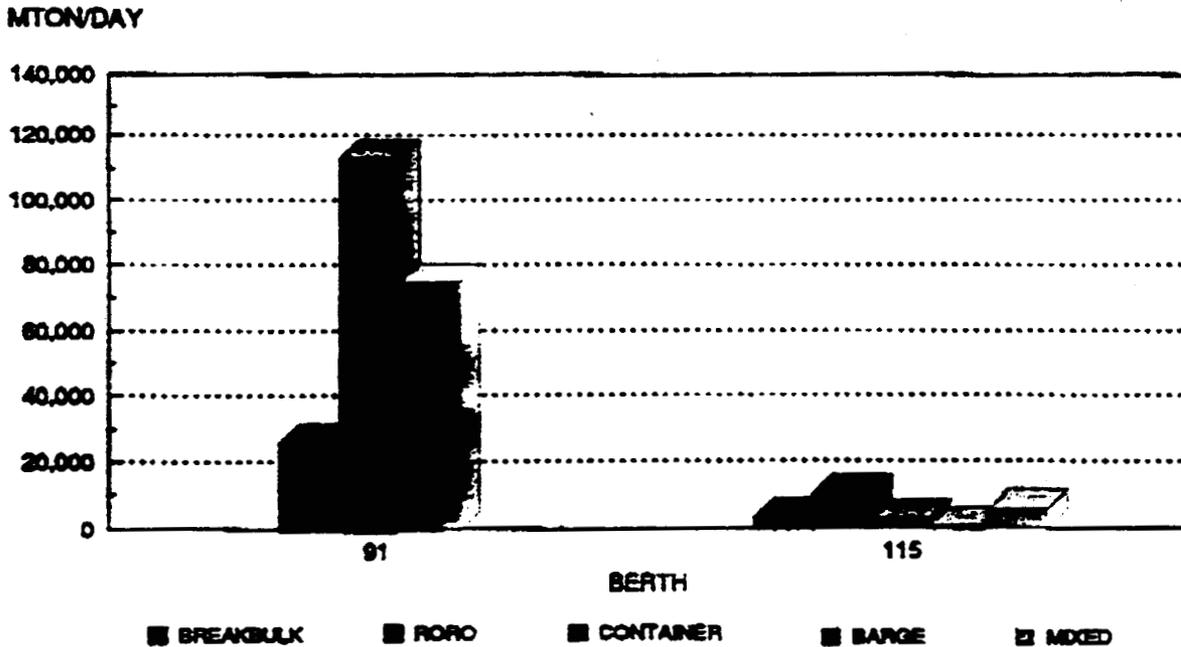
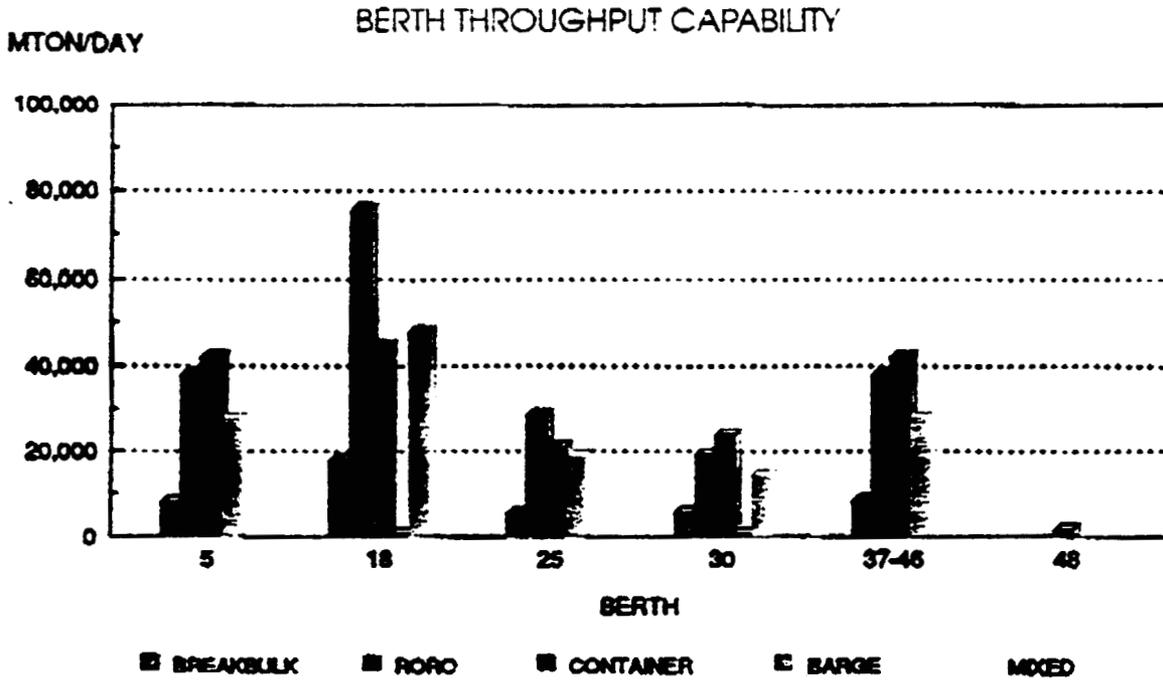


BERTH	MAERSK	EVERGREEN	ALASKA	BLAIR	PIERCE CO.	SEVEN	SEA-LAND
BREAKBULK	1,888	8,874	1,888	3,718	3,804	8,228	4,778
RORO	9,437	18,874	9,437	9,437	18,874	37,740	18,874
CONTAINER	20,902	20,902	0	0	2,654	28,985	34,838
BARGE	0	0	0	0	880	1,780	0
MIXED	8,455	14,884	8,121	8,884	10,283	24,985	16,201

- SEATTLE -

**SHIPPING**

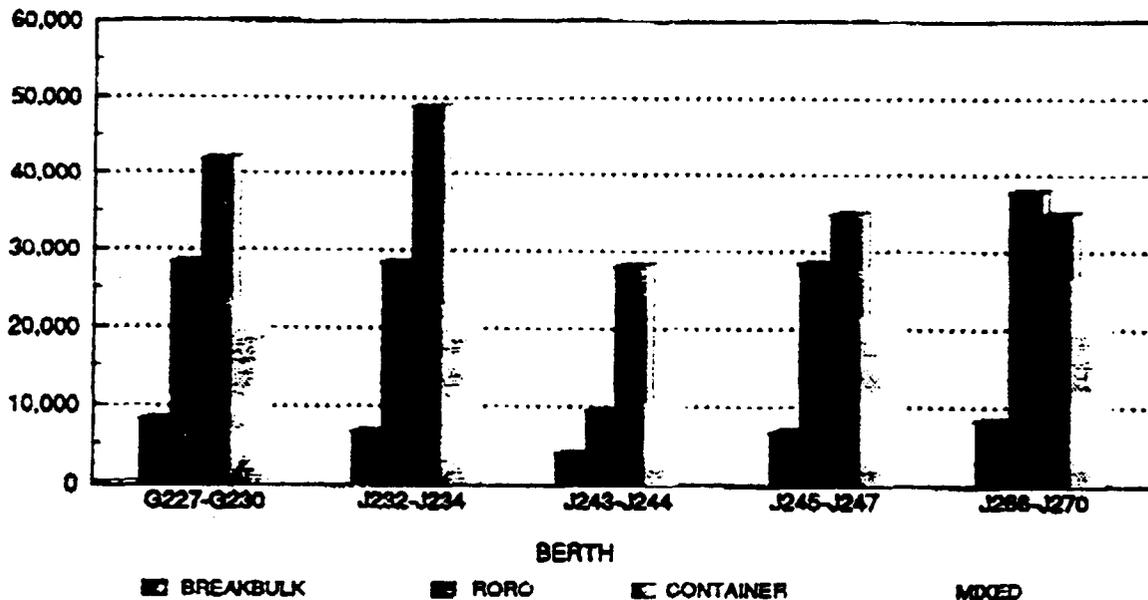
The following figures show the throughput capability per terminal in MTON per day for breakbulk, RORO, container, and mixed vessels. These results are based on various factors including MHE used, loading, operational, and terminal usage rates, as well as terminal/ship compatibility.



# LONG BEACH

## BERTH THROUGHPUT CAPABILITY - cont

MTON/DAY



### CONVERSION FACTORS

Breakbulk	.4	STON per MTON
RORO	.25	STON per MTON
Containers	.4	STON per MTON

### PREFERENCE BERTH SELECTION

BERTH	BB	RORO	CONT
C60-C62	8	7	8
E12-E13	9	11	-
E17-E18	14	-	-
E20-E22	15	7	-
F24-E26	4	7	6
D28-D31	13	1	-
D34	12	-	-
F6-F10	6	7	2
F204-F205	10	-	-
F206-F207	10	-	-
G227-G230	2	4	2
J232-J234	1	2	1
J243-J244	7	4	7
J245-J247	4	4	5
J266-J270	3	2	4

The type of ship preferred at each berth is based on the methodology described in the appendix. The evaluation is based on a snapshot view of the current physical characteristics of the berths and the MHE available. The evaluation to the right gives no considerations for enhancements, such as equipment. The lower the number for a berth, the better suited the berth is for the loading operation.

Considering the three ship types, berth J232-J234 is the best berth for military operations, because of its length, apron height, and cranes. The water depth may limit the draft of some ships.

Table 1 shows the berth/ship compatibility for various types of vessels. The table indicates for each type of ship the number of vessels each berth can accommodate. The table also provides the limitations that can hinder shipping operations.

# BRAC 95 ENVIRONMENTAL AVOIDANCES

## COMPLIANCE COST AVOIDANCES

<u>NO.</u>	<u>TAB NO.</u>	<u>RECOMMENDATION</u>	<u>COMPLIANCE COST AVOIDANCE (000)</u>
1	A-1	BAYONNE	0.0
2	A-2	C. KELLY SPT CTR	0.0
3	A-3	C. M. PRICE	113.5
4	A-4	DETROIT ARSENAL	5.0
5	A-5	DUGWAY PG	0.0
6	A-6	FAMC	478.0
7	A-7	BUCHANAN	0.0
8	A-8	CHAFFEE	799.0
9	A-9	DIX	0.0
10	A-10	GREELY	0.0
11	A-11	HAMILTON	0.0
12	A-12	HUNTER LIGGETT	0.0
13	A-13	INDIANTOWN GAP	260.0
14	A-14	McCLELLAN	679.0
15	A-15	PICKETT	0.0
16	A-16	RITCHIE	330.0
17	A-17	TOTTEN	0.0
18	A-18	LETTERKENNY	2538.5
19	A-19	RED RIVER	0.0
20	A-20	SAVANNA	100.0
21	A-21	SENECA	1101.0
22	A-22	SIERRA	0.0
23	A-23	STRATFORD AEP	760.0
24	A-24	SELFRIDGE	56.0
		=====	
			7220.0

SCREEN 5 OF COBRA IN BEGINING THE FY AFTER BASE CLOSSES  
MISC RECURRING SAVINGS

001  
002  
003

DEPARTMENT OF THE NAVY  
OFFICE OF THE SECRETARY  
WASHINGTON, D.C. 20350-1000

MM-0428-F8  
BSAT/AR  
9 November 1994

## MEMORANDUM FOR THE DIRECTOR, THE ARMY BASING STUDY

Subj: COBRA DATA RESPONSES

- Encl: (1) Naval Amphibious Base, Little Creek, VA information  
(2) Naval Weapons Station, Concord, CA information  
(3) Naval Station, Norfolk, VA information  
(4) Naval Weapons Station, Charleston, SC information  
(5) Naval Station, Roosevelt Roads, PR information

The enclosures are forwarded in response to your requests dated September 26, October 7, and October 31, for scenario information. The enclosures contain COBRA Screen 4 input data and a review of existing facilities at each of the noted naval installations.

The information reflected in the enclosures is a combination of certified data obtained in response to data calls as part of the Department of the Navy 1995 base closure process and informal responses to telephonic inquiries on particular points which were not covered in our data calls. Furthermore, this information is provided without taking into consideration mission compatibility or any actions the Department of the Navy may be considering for these installations during our process. Accordingly, while this information will give you a sense of whether your proposed movements are feasible, further detailed analysis would be required before arriving at a final recommendation.

To the extent that you determine that any of these scenarios are ones you would like to further consider during the Army's process, please provide us with specific scenario information. The format to be used for the joint cross-service group alternatives would be useful in this regard. The Department of the Navy will then obtain certified data for each scenario during our scenario development process.



CHARLES P. NEMPAKOS  
Vice Chairman  
Base Structure Evaluation Committee

## COBRA Screen 4

## Activity Name: WPNSTA Concord

Total Officers: 169  
Total Enlisted: 1,506  
Total Students: 0  
Total Civilians: 462

% Mil Families on Base: 37%  
% Civs Unwilling to Move: 6%

Off Housing Units Vacant: 0  
Enl Housing Units Vacant: 0  
Total Facilities (KSF): 982

Officer VHA (\$/Month): 478  
Enlisted VHA (\$/Month): 328

Per Diem Rate (\$/Day): 109  
Freight Cost (\$/Ton/Mile): .07

RPMA Non-Payroll (\$K/Yr): 4,352  
Communication Costs (\$K/Yr): 0  
BOS Non-Payroll (\$K/Yr): 9,160  
BOS Payroll (\$K/Yr): 12,326  
Fam Housing Costs (\$K/Yr): 20

Area Cost Factor: 1.37

CHAMPUS In-Patient (\$/Vis): 0  
CHAMPUS Out-Patient (\$/Vis): 0  
CHAMPUS Shift to Medicare: 0

Activity Code: 60036

Homeowners Assistance Program: No  
Unique Activity: No

**FACILITY AVAILABILITY**Facility

## Concord Naval Weapons Station

General Administrative Space (104,600 SF) - In March 1995, 4,635 SF of administrative space will become available, not nearly enough to satisfy the requirement.

Warehouse (101,000 SF) - There is no excess warehouse space at Concord.

Child Development Center - Concord does not have a Child Development Center. Child care is provided at private residences by certified Home Care providers.

Family Housing Units - There are currently 361 military family housing units in the area with an average wait of 3.5 weeks.

Land Availability - Concord has approximately 235 acres of undeveloped land suitable for industrial development. This acreage is made up of several smaller parcels of which the single largest site, 128 acres, has road and rail access for industrial development. As previously stated no determination has been made for compatibility of use.



DEPARTMENT OF THE ARMY  
OFFICE OF THE CHIEF, ARMY RESERVE  
WASHINGTON DC 20310-2400



DAAR-EN (5-100)

MEMORANDUM FOR OFFICE, CHIEF OF STAFF, DEPARTMENT OF THE ARMY,  
DIRECTOR OF MANAGEMENT, ATTN: DACS-TAB,  
WASHINGTON, DC 20310-0200

SUBJECT: BRAC95 United States Army Reserve Data Call and  
Installation Narrative Assessment (Data Call#12)

1. References:

- a. Memorandum, Department of the Army, DACS-TAB, 12 Aug 94,  
subject as above.
- b. Memorandum, Chief, Army Reserve, DAAR-EN, 15 Sep 94,  
subject as above.

2. The United States Army Reserve (USAR) response to Data Call #12 requested in reference 1a is furnished at enclosures 1 through 35. This submission completes the Army Reserve data submittal for those Army installations included in the Army Basing Study (TABS) data call. An analysis of Army Reserve facilities located within a 50 mile radius of the respective installations was completed.

3. Data Call for the Army's ten Major Training Areas (MTA) plus three installations having special command interest were submitted at reference 1b.

4. All data bases to support the USAR requirements are maintained at the U.S. Army Reserve Command, Atlanta, Georgia. They reflect the force structure in the USARC FY94 Summer Command Plan. The command plan is the baseline for future USAR force structure and training requirements. It identifies the unit swap/migration between the USAR and NGB and the Memorandum of Agreement (MOA) between the Office, Chief Army Reserve and the National Guard Bureau on Transfer of Contingency Force Pool (CFP) Unit Designation of Units Affected by the USAR/ARNG Unit Swap/Migration, signed in July, 1994.

5. The USAR data bases should be used to develop the future training model, Reserve Component Training Installation Facility Yearly Requirements Study (RCTIFYERS). The standard DA data bases; The Standard Allocation and Manpower System (SAMAS), Army Stationing and Installation Plan (ASIP) and Headquarters, Integrated Facilities System (HQIFS), for example, do not reflect the USAR FY94 Summer Command Plan.

CLOSE HOLD

**CLOSE HOLD**

DAAR-EN (5-10c)

SUBJECT: BRAC95 United States Army Reserve Data Call and  
Installation Narrative Assessment (DATA Call#12)

6. I certify that the information contained in this report is  
accurate and complete to the best of my knowledge and belief.

FOR THE CHIEF, ARMY RESERVE:



THOMAS J. KILMARTIN  
Brigadier General, U.S. Army  
Deputy Chief, Army Reserve

35 Encls  
as

CF:

Commander, United States Army Reserve Command  
ATTN: AFRC-COMPT (Bruce Smith)

**CLOSE HOLD**



DEPARTMENT OF THE ARMY  
HEADQUARTERS, UNITED STATES ARMY RESERVE COMMAND  
3000 NORTH CAMP CREEK PARKWAY SW  
ATLANTA, GA 30331-6000



REPLY TO  
ATTENTION OF

14 NOV 1994

AFRC-COE-R (5-10c)

MEMORANDUM FOR HQDA, Chief, Army Reserve, ATTN: DAAR-EN,  
1815 North Fort Meyer Drive, Room 210,  
Rosslyn, VA 22209-1805

SUBJECT: BRAC 95 United States Army Reserve Data Call and  
Installation Narrative Assessment (Data Call #12)

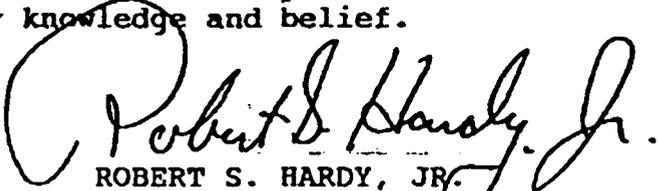
1. References:

- a. Memorandum, DACS-TABS, 12 Aug 94, SAB.
- b. Meeting between OCAR/USARC staffs, 24 Aug 94, SAB.

2. The information, analyses and USARC ownership preferences requested in reference 1a for the thirty-three installations identified in reference 1b are enclosed.

3. The information contained in these reports is accurate and complete to the best of my knowledge and belief.

33 Encls

  
ROBERT S. HARDY, JR.  
Brigadier General, USA  
Chief of Staff

received 1 Dec 94

**ANNEX A, INSTALLATION ASSESSMENT**

(Revised 12/01/94)

**OAKLAND ARMY BASE (A-26)**

**1. WHAT USAR UNITS/ACTIVITIES ARE STATIONED AT THIS INSTALLATION? WHAT ARE THE ASSIGNED, AUTHORIZED AND REQUIRED STRENGTHS OF THE UNITS?**

Attachment 1 provides the required, authorized, and assigned force structure information for the 2 Reserve units/activities located at Oakland Army Base based on the USARC FY 94 Summer Command Plan.

**2. ARE ANY OF THE UNITS/ACTIVITIES SCHEDULED FOR INACTIVATION OR RELOCATION? (E-DATE)**

No inactivations, activations, or relocations are planned for Oakland Army Base.

**3. WHAT IS THE NUMBER OF ASSIGNED FULL-TIME SUPPORT PERSONNEL (CIVILIAN & MILITARY) OF THE USAR UNITS/ACTIVITIES AT THIS INSTALLATION?**

There are 6 civilians and 13 military (AGR) personnel authorized to provide full-time support to USAR units/activities at Oakland Army Base.

**4. HOW MANY ACTIVE GUARD AND RESERVE (AGR) SOLDIERS ARE IN GOVERNMENT QUARTERS ON THIS INSTALLATION?**

There are 2 AGR personnel in government quarters at Oakland Army Base.

**5. ARE OFF-INSTALLATION RESERVE FACILITIES AVAILABLE TO SUPPORT THE UNITS/ACTIVITIES?**

There are no suitable USAR facilities within a 50 mile radius capable of accommodating the units/activities located at Oakland Army Base. The USARC has two facilities on Oakland Army Base (Fac IDs CA035, building 792 and CA125, buildings 780, 640, 590) which consist of 42,376 SF of administrative/training space. The actual facility requirements are 64,212 SF of administrative/training space and 6,652 SF of maintenance space. Attachment 2 is a current Facility Condition Assessment report for the two Oakland Army Base facilities. Based on our analysis, there are no USAR facilities within a 50 mile radius of Oakland Army Base recommended for relocation, if Oakland Army Base is closed. Information on the ten facilities within 50 miles is available upon request from the USARC DCSCOMPT.

Oakland Army Base continued (Revised 12/01/94)

6. WHAT USAR UNITS TRAIN HERE (AT/ADT)? CAN TRAINING BE PROVIDED AT OTHER SITES (I.E. ECS)? ARE THERE ARNG OR "PURPLE" TRAINING FACILITIES LOCATED IN CLOSE PROXIMITY FOR "JOINT-USE"? IDENTIFY IMPACT ON CFP AND ARMY RESERVE TRAINING BRIGADES SEPARATELY.

Attachment 3 is a listing of the USAR units which train (AT/ADT) at Oakland Army Base. These units total 462 personnel, 105 officers and 357 enlisted.

7. WHAT IS THE IMPACT OF DIVESTING INTEREST IN THIS INSTALLATION (I.E., TRAINING/FACILITIES/COST)? ARE THERE EXISTING AC/USAR PARTNERSHIPS?

The USARC has two facilities on Oakland Army Base (Fac IDs CA035 and CA125) which consist of 42,376 SF of administrative/training space. There are no suitable USAR facilities within a 50 mile radius into which the units could be relocated. Replacement facilities would have to be built/leased to house the units stationed at Oakland Army Base. The actual facility requirements for the two units at Oakland Army Base are 64,212 SF of administrative/training space and 6,652 SF of maintenance space.

8. WHICH ARMY INSTALLATIONS OR OTHER DOD INSTALLATIONS ARE WITHIN 150 MILES (CLOSEST THREE AND DISTANCE)? DOES SIMULTANEOUS CLOSING OF ALL MAJOR TRAINING AREAS WITHIN 150 MILES OF THIS INSTALLATION HAVE AN ADVERSE EFFECT ON RESERVE TRAINING/READINESS?

All DOD installations within San Francisco metropolitan area are already on previous BRAC closure lists.

9. DOES THE USAR WANT TO ESTABLISH/EXPAND AN ENCLAVE? WHAT UNITS/ACTIVITIES WOULD THE ENCLAVE SUPPORT?

The USARC would want to establish an enclave on Oakland Army Base or have the facilities replaced via new construction on government owned land in the Oakland metropolitan area. The USARC has two facilities on Oakland Army Base (Fac IDs CA035 and CA125) which consist of 42,376 gross facility SF.

10. IF ENCLAVING IS SUPPORTED, WHAT COSTS/SAVINGS ARE ASSOCIATED WITH THE INITIATIVE (MCA/OMAR/LEASES/ETC)?

No MCA costs are incurred if enclaving is supported.

Oakland Army Base continued

11. IF RELOCATION OF THE TRAINING FACILITIES IS REQUIRED, WHAT COSTS ARE ASSOCIATED WITH THE INITIATIVE (MCAR/OMAR/LEASES)?

Relocation of the facilities would require a \$9.5 million MCAR project or a \$1.5 million annual lease.

12. IS THIS INSTALLATION A DESIGNATED MOBILIZATION SITE? CAN IT BE CLOSED WITHOUT MOB IMPACT?

Oakland Army Base is not a designated mobilization site.

13. WHAT ARE THE POTENTIAL IMPACTS ON THE ARMY RESERVE RECRUITING IN THE MARKET AREA (50 MILE RADIUS)?

There are no significant impacts on recruiting.

14. WHAT UNIQUE LOCAL MARKET FACTORS DIRECTLY SUPPORT USAR UNITS ON THIS INSTALLATION (I.E. MEDICAL UNITS THAT RELY ON LOCAL MEDICAL SCHOOLS, ETC.)?

The 352d Combat Support Hospital can only be demographically supported in a major metropolitan area like Oakland/San Francisco.

15. WHAT FACTORS ARE TO BE CONSIDERED IN RETAINING/RELOCATING TELECOMMUNICATIONS SYSTEMS AND DATA BASE MANAGEMENT SYSTEMS (RCAS)?

a. Telecommunications: Approximately 40 telephones are located within the facilities on Oakland Army Base. Presently, these instruments are provided service at no charge through the installation switch. Estimated yearly re-occurring charges to provide service for 40 instruments is \$8,650 including local and long distance service.

b. Database Management Systems (RCAS): Units where RCAS has been fielded would require the expense of re-wiring the RCAS LAN, providing dedicated power outlets, moving the equipment and providing air conditioning in some circumstances. Would estimate an average ROM would run about \$12,000 per unit. Impact where the contractor, Boeing, has done the site survey and initial work without installing the hardware is unknown, but there would be some RCAS contract impact.

201  
1/10/01

**Oakland Army Base continued (Revised 12/01/94)**

**c. Mail Support:** Mail support is being provided by Oakland Army Base. An official mail distribution center would have to be established to support the Reserve Enclave. One full-time person would be required to process mail, order and distribute publications, retire records, and perform other required administrative functions. There would be a one-time cost of \$6,500 to purchase a mailing machine, electronic scale, and interface unit. There would be an annual cost of approximately \$1,000 to lease a postal meter and provide maintenance on the mailing equipment.

**16. IS THE ARMY RESERVE COMMAND INTERESTED IN ASSUMING COMMAND AND CONTROL OF THIS INSTALLATION TO RETAIN TRAINING AND SUPPORT FACILITIES?**

The USARC is not interested in assuming command and control of Oakland Army Base, however the USAR is adamant about the establishment of a Reserve Enclave and retention of facilities directly related to USAR training and support or the replacement (new construction) of those facilities in the Oakland metropolitan area.





REPLY TO  
ATTENTION OF

DAMO-SSW

UNCLASSIFIED  
DEPARTMENT OF THE ARMY  
OFFICE OF THE DEPUTY CHIEF OF STAFF FOR OPERATIONS AND PLANS  
400 ARMY PENTAGON  
WASHINGTON, DC 20310-0400



MEMORANDUM THRU CHIEF, FORCE STATIONING DIVISION

*RW*  
*24 Feb 85*

FOR DIRECTOR, THE ARMY BASING STUDY

SUBJECT: Impact of closing MOTBY (BY = Bayonne) and MOTBA (BA = Bay Area) --  
INFORMATION MEMORANDUM

1. Purpose: To provide operational impact of potential closure of MOTBA and MOTBY.

2. Discussion:

a. MRS BURU port data, provided by MTMC-TEA and MTMC-RM port data show that the New York port complex (w/MOTBY as a subset) provides 40% of the port thrupt capacity for the Atlantic coast. MOTBY provides 20% of the New York port complex thrupt or 8% of the Atlantic coast total.

b. MRS BURU port data, provided by MTMC-TEA and MTMC-RM port data show that the Bay Area port complex (w/MOTBA as a subset) provides 25% of the port thrupt capacity for the Pacific coast. MOTBA provides an undetermined total ranging from 15 - 40% of the Bay Area port complex thrupt.

c. MTMC coordinates Port Allocation Orders (PAOs) for use of civilian port facilities during emergencies. These agreements currently call for a 48 hour response time. On-going negotiations at some ports (including Oakland) reveal a resistance to 48 hours and a request to substitute a 7 days response time. In Oakland the current PAO increases the number of RO/RO berths from 2 to 5 in 48 hours.

d. MOTBY is contributing little to nothing to port thrupt at this time as it requires significant dredging to reopen.

3. Operational Impact: Marginal to negligible, considering PAOs can substitute for full time presence. Recommend should DoD divest itself of MOTBY and MOTBA, then the selling agreement should include a PAO with a longterm requirement for a 48-96 hour response time.

WILLIAM G. FOSTER  
COL, GS  
Chief, War Plans Division

UNCLASSIFIED

UNCLASSIFIED

INFORMATION PAPER

DAMO-SSW  
6 February 95

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LTC Martz/4-7955

UNCLASSIFIED

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LTC Martz/4-7955

UNCLASSIFIED



REPLY TO  
ATTENTION OF

DAMO-SSW

UNCLASSIFIED  
DEPARTMENT OF THE ARMY  
OFFICE OF THE DEPUTY CHIEF OF STAFF FOR OPERATIONS AND PLANS  
400 ARMY PENTAGON  
WASHINGTON, DC 20310-0400



MEMORANDUM THRU CHIEF, FORCE STATIONING DIVISION

*RW*  
*24 Feb 85*

FOR DIRECTOR, THE ARMY BASING STUDY

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WILLIAM G. FOSTER  
COL, GS  
Chief, War Plans Division

UNCLASSIFIED

TABS BFG TO ARMY LEADERSHIP



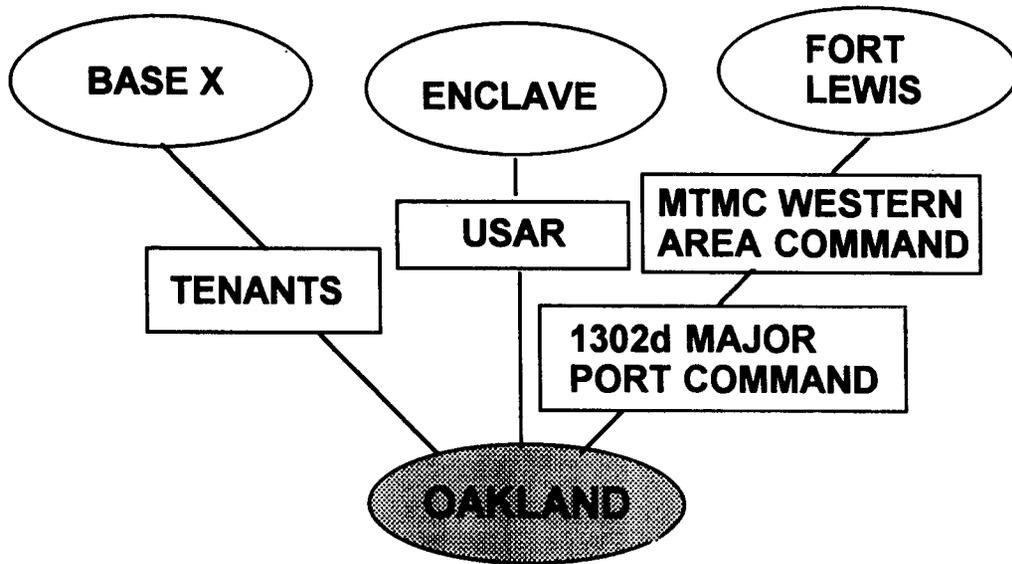
<b>PORTS</b>
SUNNY POINT
BAYONNE OAKLAND

**OAKLAND  
ARMY BASE**

CLOSEHOLD / SENSITIVE



ADJ 23 JAN 95



COSTS (\$M)	
O&M	21
MILCON	14
OTHER	2
<b>TOTAL</b>	<b>37</b>
<hr/>	
PAYBACK PERIOD (YEARS)	<u>2</u>
BREAK EVEN YEAR	<u>2000</u>
STEADY STATE (\$M)	<u>16 (1999)</u>
20 YEAR NPV (\$M)	<u>178</u>

**CLOSE OAKLAND ARMY BASE**

- RELOCATE MTMC WESTERN AREA HQ & 1302D MAJOR PORT COMMAND TO FORT LEWIS
- ENCLAVE USAR

4:18 PM  
3/5/95

CLOSEHOLD / SENSITIVE

THE ARMY BASING STUDY



# IMPACT SUMMARY OAKLAND ARMY BASE, CA

**OPERATIONAL:**

ADJ 23 JAN 95

- Minimal loss to operational capability; stationing strategy supports
- Sufficient commercial port capacity available to support power projection requirements
- Cost includes tariff charge
- Previous BRAC(93) identified Naval Public Works Center for deactivation (FY98)

**PERSONNEL:**

	Military	Clivilian
Reductions	16	113
Realignments	24	493

<u>TENANTS</u>	
Navy:	
Pub Wks Ctr	283
AAFES(Contract)	700
124th Reserve total	19

**ENVIRONMENTAL:**

No significant limitations

**ECONOMIC:**

0.4% Direct and indirect job loss from total civilian employment of 1million

**OTHER SERVICE/DOD FACTORS:**

Navy and AAFES tenants

**ALTERNATIVES CONSIDERED:**

None