



BASE CLOSURE AND REALIGNMENT COMMISSION

**BALTIMORE REGIONAL HEARING
JULY 8, 2005
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BRAC 2005 Closure and Realignment Impacts by State





BASE CLOSURE AND REALIGNMENT COMMISSION

REGIONAL HEARING BALTIMORE, MARYLAND

JULY 8, 2005 8:30AM

Kraushaar Auditorium, Goucher College

HEARING AGENDA

- A. Opening Statement by Chairman Anthony Principi
- B. State Testimony – Maryland (approx. 60 min)
- C. Commissioner Questions (15 min)
- D. State Testimony – Delaware (approx. 45 min)
- E. Commissioner Questions (15 min)
- F. State Testimony – New Jersey (approx 120 min)
- G. Commissioner Questions (15 min)
- H. Closing Statement by Chairman Anthony Principi





BASE CLOSURE AND REALIGNMENT COMMISSION

Chairman's
Opening Statement

Regional Hearing
of the
2005 Base Closure and Realignment Commission

for

Maryland, Delaware, and New Jersey

8:30 am
July 5, 2005

Baltimore, Maryland

Good Afternoon.

I'm Anthony Principi, Chairman of the Defense Base Closure and Realignment Commission. I welcome you to our Baltimore Regional Hearing. I'm also pleased to be joined by my fellow Commissioners General Lloyd Newton, Brigadier General Sue Turner, and Mr. Philip Coyle.

As this Commission observed in our first hearing: Every dollar consumed in redundant, unnecessary, obsolete, inappropriately designed or located infrastructure is a dollar not available to provide the training that might save a Marine's life, purchase the munitions to win a soldier's firefight, or fund advances that could ensure continued dominance of the air or the seas.

The Congress entrusts our Armed Forces with vast, but not unlimited, resources. We have a responsibility to our nation, and to the men and women who bring the Army, Navy, Air Force and Marine Corps to life, to demand the best possible use of limited resources.

Congress recognized that fact when it authorized the Department of Defense to prepare a proposal to realign or close domestic bases. However, that authorization was not a blank check. The members of this Commission accepted the challenge, and necessity, of providing an independent, fair, and equitable assessment and evaluation of the Department of Defense's proposals and the data and methodology used to develop that proposal.

We committed to the Congress, to the President, and to the American people, that our deliberations and decisions will be open and transparent – and that our decisions will be based on the criteria set forth in statute.

We continue to examine the proposed recommendations set forth by the Secretary of Defense on May 13th and measure them against the criteria for military value set forth in law, especially the need for surge manning and for homeland security. But be assured, we are not conducting this review as an exercise in sterile cost-accounting. This commission is committed to conducting a clear-eyed reality check that we know will not only shape our military capabilities for decades to come, but will also have profound effects on our communities and on the people who bring our communities to life.

We also committed that our deliberations and decisions would be devoid of politics and that the people and communities affected by the BRAC proposals would have, through our site visits and public hearings, a chance to provide us with direct input on the substance of the proposals and the methodology and assumptions behind them.

To avoid the appearance of lack of impartiality and enhance the public's confidence in the BRAC process, four of our nine commissioners have recused themselves from participating in deliberation and voting on matters directly relating to installations in their home states. Those commissioners continue, however, to attend regional

hearings even if unable to deliberate and vote on all of the installations discussed at the hearings. Their direct exposure to as much information and as many concerned citizens as possible is vitally important to the completion of our task of open, fair, and comprehensive consideration of the eight final selection criteria, force-structure plan, and worldwide infrastructure inventory.

I would like to take this opportunity to thank the thousands of involved citizens who have already contacted the Commission and shared with us their thoughts, concerns, and suggestions about the base closure and realignment proposals. Unfortunately, the volume of correspondence we have received makes it impossible for us to respond directly to each one of you in the short time with which the Commission must complete its mission. But, we want everyone to know -- the public inputs we receive are appreciated and taken into consideration as a part of our review process. And while everyone in this room will not have an opportunity to speak, every piece of correspondence received by the commission will be made part of our permanent public record, as appropriate.

Today we will hear testimony from the states of Maryland, Delaware, and New Jersey. Each state's elected delegation has been allotted a block of time determined by the overall impact of the Department of Defense's closure and realignment recommendation on their states. The delegation members have worked closely with their communities to develop agendas that I am certain will provide information and insight that will make up a

valuable part of our review. We would greatly appreciate it if you would adhere to your time limits, every voice today is important.

I now request our witnesses for the State of Maryland to stand for the administration of the oath required by the Base Closure and Realignment statute. The oath will be administered by Major Dan Cowhig, the Commission's Designated Federal Officer.



SWEARING IN OATH

Do you swear or affirm that the testimony you are about to give, and any other evidence that you may provide, are accurate and complete to the best of your knowledge and belief, so help you God?

COMMISSION ATTENDEES

COMMISSIONERS ATTENDING

Chairman Principi
Commissioner Coyle
Commissioner Newton
Commissioner Turner

STAFF ATTENDING

Executive Director
Charles Battaglia

Administration
Andrew Napoli
Grant Mulkey
Katie Long

Advance
Shannon Graves
Ashley Dyer

Communications
Rob McCreary
Jim Schaefer

Legal Counsel
Dan Cowhig

Legislative Affairs
Deirdre Walsh

R&A
Frank Cirillo
Jim Hanna
Michael Delaney
Wes Hood
Dean Rhody
Kenneth Small

MARYLAND

60 MINUTES

Introduction

2 minutes

Senator Paul Sarbanes

Statewide Perspective

5 minutes

Governor Robert Ehrlich

6 minutes

Senator Barbara Mikulski

APG/Fort Meade

4 minutes

Rep. C.A. Dutch Ruppertsberger

Community Groups

Aberdeen Proving Ground

16 minutes

Wyett Colclasure- President, Army Alliance
Tom Sadowski- Director, Harford County
Office of Economic Development

Fort Meade

5 minutes

Col. Clemon Wesley- President, Fort Meade
Alliance
Mr. Joseph Rutter- Planning and Zoning
Officer, Anne Arundel County

MD National Guard

7 minutes

Maj. Gen. Bruce F. Tuxhill- Adjutant
General, State of Maryland

Conclusion

6 minutes

Mr. Aris Melissaratos – Secretary, Maryland
Department of Business and
Economic Development

4 minutes

Senator Paul Sarbanes

5 minutes

Reserve time for follow up

MARYLAND

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 - i. Base Visit Report
 - ii. DoD Recommendation Information

- C. INSTALLATION CONTENTS - FORT MEADE, MD**
 - i. Action Summary Sheet

- D. INSTALLATION CONTENTS - MARYLAND NATIONAL GUARD - MARTIN STATE AIR GUARD STATION**
 - i. Base Visit Report
 - ii. DoD Recommendation Information

- E. STATE CLOSURE INFORMATION**



Conclusion

6 minutes

Mr. Aris Melissaratos – Secretary, Maryland
Department of Business and
Economic Development

4 minutes

Senator Paul Sarbanes

5 minutes

Reserve time for follow up

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UNITED STATES SENATOR PAUL S. SARBANES -- DEMOCRAT FROM MARYLAND

Paul Spyros Sarbanes, Maryland's Democratic senior Senator, made Maryland history in November, 2000 by winning reelection to an unprecedented 5th term to the United States Senate, becoming the State's longest serving United States Senator.

Sarbanes has been working for the people of Maryland for more than three decades, first as a member of the Maryland House of Delegates and then serving as a Congressman from the Third Congressional District for three terms. Since 1977, he has served with integrity and distinction in the United States Senate where he serves as the Ranking Member of the Senate Banking, Housing and Urban Affairs Committee, and is a senior member of the Foreign Relations, Budget and Joint Economic Committees.

A CALL TO PUBLIC SERVICE

Paul Sarbanes was born in Salisbury, on Maryland's Eastern Shore on February 3, 1933. He was the son of Greek immigrants from Laconia, Greece -- Spyros (deceased 1957) and Matina Sarbanes (deceased 2001) who owned the Mayflower Restaurant on Salisbury's Main Street. The principles Senator Sarbanes learned growing up in Salisbury that have guided his public life are opportunity and fairness -- principles that he strongly believes are fundamental to a decent and just society. While there were no diplomas on the wall, Sarbanes' parents understood the importance of hard work and the value of education. They instilled these values in their children along with an appreciation of the benefits of living in a democratic society.

After graduation from Wicomico High School in Salisbury, Sarbanes received an academic and athletic scholarship to Princeton University (A.B. degree, 1954). He was awarded a Rhodes Scholarship that brought him to Oxford, England (First Class B.A., 1957). Sarbanes then returned to the United States and attended Harvard Law School. After graduating in 1960, he clerked for Federal Judge Morris A. Soper before going into private practice with two Baltimore City law firms.

Sarbanes learned from his parents early in life how privileged we are to live in a democracy, the importance of community participation and, in particular, the importance of exercising the right to vote. In his many conversations with students across the State of Maryland, when he speaks of his passion for public service, Sarbanes talks about the high premium placed on involvement in public life by the ancient Greeks. In Athens, he says, "those who lived only in private life were falling short. They were called 'idiotes,' from which our word 'idiot' is derived today.

The principles of fairness and opportunity instilled in Sarbanes by his parents from a very early age led him to a life of public service. In 1966, Sarbanes ran for the Maryland House of Delegates in Baltimore City and won. During his four years as a State Legislator in Annapolis he served on the Judiciary and the Ways and Means Committees.

In 1970 he was elected to the United States House of Representatives, the first of three

terms. While in the House, from 1971-76, Sarbanes served on the House Judiciary Committee, the Merchant Marine and Fisheries Committee, and the Select Committee on House Reorganization. It was during his service in the House, in August 1974, that Sarbanes was selected by his Democratic colleagues on the House Watergate Committee to introduce the first Article of Impeachment, for obstruction of justice, against President Richard Nixon.

On November 2, 1976, Sarbanes was elected to the United States Senate. He was re-elected in 1982, 1988, 1994, and 2000. Throughout his public service, Senator Sarbanes has worked hard to provide the citizens of Maryland with dedicated, independent representation; representation based upon intelligence and integrity; representation which gives people the confidence that elected officials are there to serve the public interest.

“THE SARBANES-OXLEY ACT” – RESTORING CONFIDENCE IN THE MARKETS

In response to the failure of Enron Corporation in 2001, which, at the time, was the 7th largest corporation in the United States, Sarbanes, in his capacity as Chairman of the Senate Banking, Housing, and Urban Affairs Committee, held a series of comprehensive hearings resulting in the passage of a bi-partisan bill designed to reform the accounting industry and restore the investor confidence that had been eroded following the collapse of Enron.

Immediately following the Senate Banking Committee’s approval of the legislation in June 2002, the accounting woes of WorldCom further shook the financial markets and created a tidal wave of support for the Sarbanes legislation. Sarbanes appeared on ABC’s This Week, NBC’s Meet the Press, CNN, and CNBC. In addition, he was chosen by Senate Democratic Leader Tom Daschle to deliver the Democratic response to the President’s weekly national radio address on June 29, 2002.

“The Public Company Accounting Reform and Investor Protection Act” was signed into law on July 30, 2002, and has been referred to as “the most far-reaching reforms of American business practices since the time of Franklin Delano Roosevelt.” The law is now known as the “Sarbanes-Oxley Act,” named for the principal sponsors of the legislation.

The legislation creates a strong independent oversight board to oversee the auditors of public companies and enables the board to set accounting standards, and investigate and discipline accountants. It addresses conflicts of interest, ensures auditor independence, strengthens corporate governance, by requiring corporate leaders to be personally responsible for the accuracy of their company’s financial reports, and establishes safeguards to protect against investment analysts’ conflicts.

As a result of his work in shepherding this historic legislation through the Congress and into law, Sarbanes was honored in June 2003 with the prestigious Paul H. Douglas Ethics in Government Award from the University of Illinois. The award, established in 1992 to honor Senator Douglas, a man often labeled “the conscience of the United States Senate,” was designed to honor individuals who have made a substantial contribution to promoting ethics. Additional awards include receipt of the “Rolfe Award for Extraordinary Impact on Policy in Economics, Business and Finance,” from the Women’s Economic Roundtable in November 2003, and the “Cox, Coleman, Richardson Award for Distinguished Public Service,” from Harvard Law School in March 2004.

FAMILY

In June 1960, Sarbanes married Christine Dunbar of Brighton, England, a graduate of St. Hugh's College, Oxford University; Lecturer in Classics at Goucher College, 1960-1973; and teacher of Latin and Classical Greek at the Gilman School in Baltimore, Maryland, 1978-2000. They are the parents of three children and the grandparents of six. Sarbanes is a member of the Greek Orthodox Cathedral of the Annunciation in Baltimore.

Contact: (202) 224-4524
<http://sarbanes.senate.gov>

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Senator Barbara A. Mikulski

The people of Maryland elected Barbara Mikulski to be their United States Senator because she's a fighter. She looks out for the day-to-day needs of Marylanders and the long range needs of the nation.

A History of Helping Others and Building Communities

Growing up in the Highlandtown neighborhood of East Baltimore, Senator Mikulski learned the values of hard work, neighbor helping neighbor and heartfelt patriotism. She often saw her father open the family grocery store early so local steelworkers could buy lunch before the morning shift. Attending local Catholic school, Mikulski was inspired by the Christopher social movement. Their motto – "It's better to light one candle, than to curse the darkness" – became one her guiding principles.

Determined to make a difference in her community, Mikulski became a social worker. She worked for Catholic Charities and Baltimore's Department of Social Services, helping at-risk children and educating seniors about the Medicare program.

Social work evolved into community activism when Mikulski heard about plans to build a 16 lane highway through Baltimore's Fells Point neighborhood. She helped organize communities on both sides of the city and stopped the road, saving Fells Point and Baltimore's Inner Harbor, both thriving residential and commercial communities today.

Her experiences as a social worker and activist provided valuable lessons that Mikulski draws on as a United States Senator. She believes her constituents have a right to know, a right to be heard and a right to be represented. She listens. She builds coalitions to get things done.

Putting Values Into Action

As a United States Senator, Mikulski puts her values into action to make a difference in people's lives.

- She stands up for America's seniors. Mikulski wrote the landmark Spousal Anti-Improvement Act to keep seniors from going bankrupt to pay for a spouse's nursing home care. She continues to fight for a prescription drug benefit under Medicare.
- She is a leader on women's health. Senator Mikulski fought to have women included in clinical trials and medical research at the National Institutes of Health. She doubled NIH's funding for important health research. Mikulski wrote the law requiring federal standards for mammograms, and she backed legislation to help uninsured women get screenings and treatment for breast and cervical cancer.
- She fights for our veterans. As the senior Democrat on the Appropriations Subcommittee that funds the Department of Veterans Affairs, she fights to put more money in the federal checkbook for veterans healthcare. Senator Mikulski is standing firm against toll charges on access to health care for America's veterans.
- She builds communities. Senator Mikulski is a leader in the fight against flipping and predatory lending. After seeing how housing scams were bankrupting homeowners and destroying communities in Baltimore, Senator Mikulski worked with the HUD Secretary to set up a National Flipping Taskforce. She helped change the face of public housing by creating HOPE VI – a program that replaces high-rise slums with livable communities.

Preparing America for the Future

Mikulski is committed to preparing America for the future. That means protecting America from terrorism and making investments in science and technology.

- Senator Mikulski works hard to protect America. She supported the creation of the Department of Homeland Security. She worked with her colleagues from Maryland and Virginia to make sure there is a National Capital Region coordinator at the new agency. She is a leader in the fight for more federal investment in hometown security.

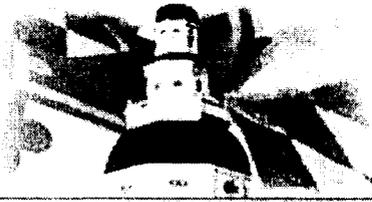
- She is champion of our first responders. Senator Mikulski increased funding for FEMA's fire grant program from \$150 million in 2001 to \$745 million in 2003. FEMA Fire Grants help local fire departments buy equipment and protective gear.
- Mikulski is an advocate for space exploration and scientific inquiry. As the senior Democrat on the Appropriations Subcommittee that funds NASA, she supports the Hubble Telescope, Mission to Planet Earth and other science and space programs.
- Mikulski understands that 21st century jobs require 21st century skills. She is fighting to double funding for the National Science Foundation to expand opportunities for math and science education. She is fighting to close the digital divide. She pushed legislation to create Community Technology Centers, giving families in underserved urban and rural areas access to technology.

Chronology of Public Service

Mikulski's first election was a successful run for Baltimore City Council in 1971. She served as a councilwoman for five years. In 1976 she ran for Congress and won, representing Maryland's 3rd district for 10 years.

In 1986, Barbara Mikulski ran for the Senate seat vacated by retiring Senator Mack Mathias. She won the race with 61% of the vote and was re-elected with large majorities in 1992 and 1998. She is the third highest ranking member of the Senate Democratic leadership and the dean of the Senate women.

Senator Mikulski has never forgotten her roots. Throughout her career, she has returned home each night to the city of Baltimore. From community activist to United States Senator, she has never changed her view that all politics and policy is local and that her job is to serve the people in their day-to-day needs as well as prepare this country for the future. Barbara Mikulski is proud to be the Senator from Maryland and for Maryland.



Contact Us

OFFICE OF THE GOVERNOR

Governor, Robert L. Ehrlich, Jr.

Biography

Public Schedule

Initiatives: The Five Pillars

Executive Branch Staff

Cabinet Members

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Contact the Governor



Biography of Robert L. Ehrlich, Jr. Governor of Maryland

On November 5, 2002, lifelong Marylander Robert L. Ehrlich, Jr., was elected Maryland's 60th governor, the first Republican to hold the office in 36 years.

Since assuming office, Governor Ehrlich has fought for the Five Pillars of his Administration: Fiscal Responsibility, Education, Health & the Environment, Public Safety, and Commerce. These pillars are the priorities of every Maryland family: financial security, schools that work, quality healthcare, safer neighborhoods, and economic opportunity.

Governor Ehrlich has balanced the state budget every year since assuming office, resolved \$3.4 billion in deficits, and rejected \$1.1 billion in tax increases. He has fully-funded the "Thornton Act," by providing record increases in education funding for students in low-income neighborhoods.

Governor Ehrlich is determined to provide affordable healthcare in Maryland, especially to those with limited access to health insurance. He established a cabinet-level agency to empower individuals with disabilities and provided record funding increases for Medicaid, which serves 636,000 needy Marylanders. He has made the preservation of the Chesapeake Bay his top environmental priority. He signed into law his Chesapeake Bay Restoration Fund, the most important environmental initiative in a generation, which reduces nutrient pollution into the Bay by 7 million pounds annually.

Governor Ehrlich established the Governor's Office of Homeland Security, making Maryland one of the first states in the nation with a cabinet-level agency dedicated to securing the homeland. He also launched "Project RESTART," to reduce repeat offenses and end the "revolving door" cycle leading back to prison.

Governor Ehrlich is unapologetically pro-business. Since he assumed office, Maryland's workforce has grown by nearly 60,000 jobs and the State's unemployment rate is one of the lowest in the nation. He has strengthened the State's commitment to hi-tech jobs, reformed Maryland's minority business laws to empower minority entrepreneurs, and won passage of an historic transportation plan to improve and expand roads and transit systems across Maryland.

Robert Ehrlich, the only son of Nancy and Robert Sr., was born on November 25, 1957 in Arbutus, Maryland. He received

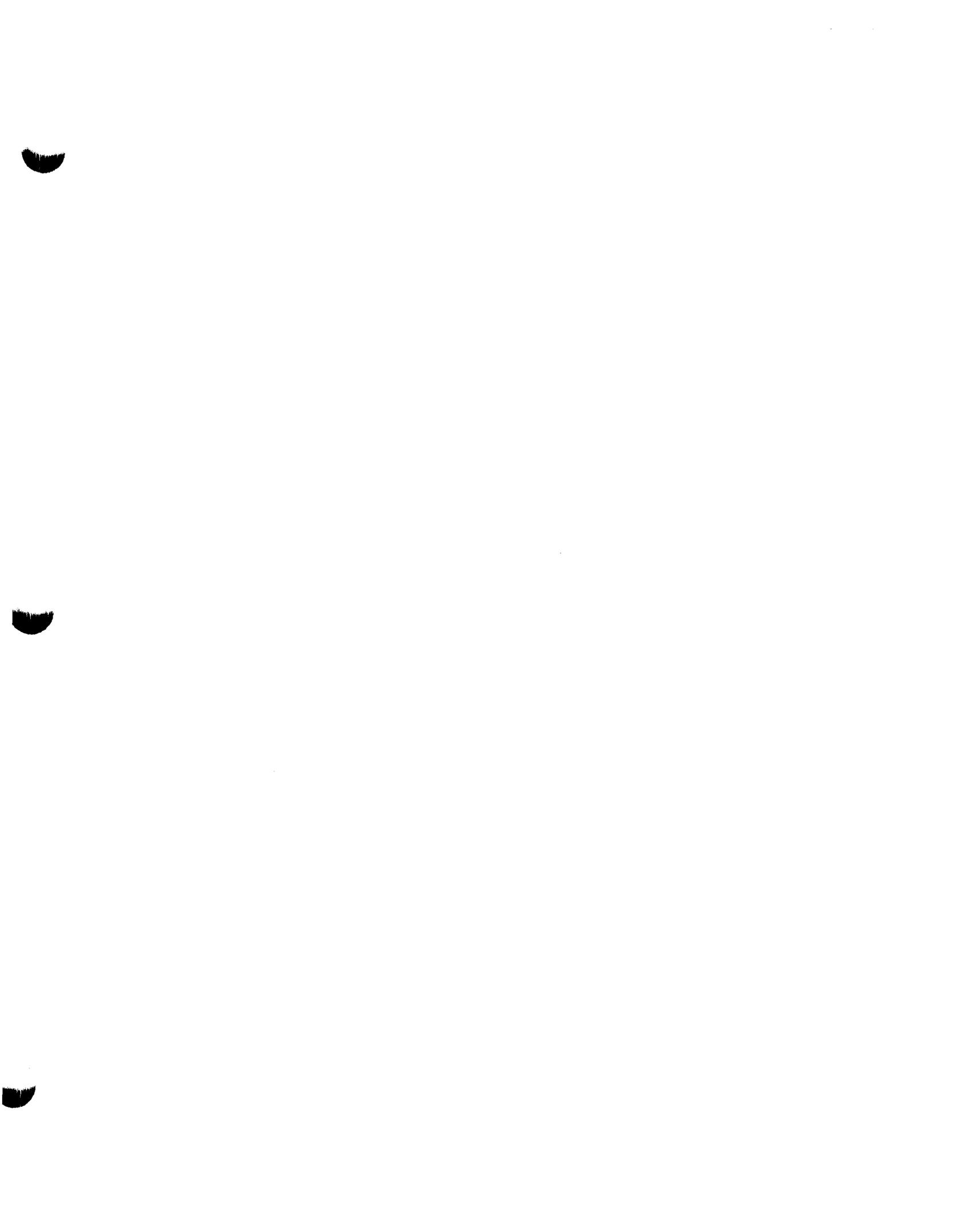
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degrees from Princeton University (1979) and Wake Forest University Law School (1982) and served as a member of the House of Delegates (1987-95) and the U.S. House of Representatives (1995-2003). He and his wife, Kendel, have two sons, Drew Robert, age 5, and Joshua Taylor, born in March 2004.

Email the Governor

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**Base Visit Report
Aberdeen Proving Ground, MD
20 June, 2005**

Lead commissioner:

No commissioner visited.

Commission Staff:

Dean Rhody (Senior Analyst, Army Team)
Wes Hood (Senior Analyst, Army Team)

List of Attendees: (Broken down by session)

Garrison/Installation Overview Session:

1. BG (P) Vincent E. Boles, Ordnance Center and School
2. COL Kevin M. Smith, Ordnance Center and School
3. Mr. David Guzewich, Army Environmental Center
4. Mr. Tim McNamara, APG Garrison
5. Ms. Judith Wettig, APG Garrison
6. Mr. David Carter, APG Garrison
7. Mr. Tim Brandenburg, APG Garrison
8. Ms. Linda Holloway, APG Garrison
9. Mr. Andrew Murphy, Garrison BRAC Team
10. Mr. Carl Smith, Garrison BRAC Team
11. Ms. Katie McRoberts, Garrison BRAC Team
12. Mr. Farrell E. Dreisbach, Jr., Garrison BRAC Team
13. Mr. Tom Vincenti, Garrison BRAC Team
14. Mr. Bill Richardson, Harford County, MD
15. Mr. Tom Sadowski, Harford County, MD
16. Ms. Kathy Abey, staff member of Representative Gilchrest
17. Mr. Walter Gonzales, staff member of Representative Ruppertsberger
18. Mr. Sean Kennedy, staff member of Senator Mikulski
19. Ms. Ellen James, staff member of Senator Mikulski
20. Ms. Brigid Smith, staff member of Senator Sarbanes
21. Mr. Jason Gleason, staff member of Senator Sarbanes

Ordnance Center and School visit:

1. BG Vincent Boles, CG, Ordnance Center & School
2. COL Kevin M. Smith, Deputy Commander/Chief of Staff
3. COL Frank Merritt, Commander 61st OD Bde
4. Dr Aileen Tobin, Deputy 61st OD Bde

5. Mrs. Carol Nye, Executive Assistant to the CG, USAOC&S
6. Mr. Walter Gonzales, Deputy Chief of Staff to congressman Ruppertsburger
7. Mr. Jason Gleason, Legislative Assistant to Senator Sarbanes
8. Ms Ellen Janes, Projects Director to Senator Mikulski

Army Environmental Center visit:

1. COL Tony Francis, Commander, USAEC
2. Mr. David Guzewich, USAEC
3. Mr. Keith Millison, USAEC
4. Mr. Andrew Murphy, APG Garrison PAIO
5. Dr. Ken Juris, USAEC
6. LTC Ben Tozzi, USAEC
7. Mr. Randy Cerar, USAEC
8. Mr. Robert E. DiMichele, USAEC
9. Mr. Sean Kennedy, staff of Senator Mikulski
10. Mr. Walter Gonzales, staff of Representative Ruppertsberger
11. Mr. Jason Gleason, staff of Senator Sarbanes

Installation Mission: DoD's Center of Excellence for Land Combat Systems supporting the Nation through efforts of 66 highly integrated resident organizations engaged in Research, Development and Engineering; Test, Evaluation and Analysis; Operations and Training on Land and Sea Systems, Warfighter Systems, Chemical and Biological Defense, and Homeland Security.

Secretary of Defense Recommendations and Justifications:

Aberdeen Proving Grounds is affected by the provisions of the ten recommendations listed below. See the appropriate sections of Department of Defense, Base Closure and Realignment Report, Volume I: Part 2 of 2, Detailed Recommendations, May 2005, for the complete text of all recommendations and justifications:

1. Army-11, Close Fort Monmouth, NJ
2. Education & Training-6, Combat Service Support Center
3. Headquarters & Support Activities-18, Consolidate Army Test and Evaluation Command (ATEC) Headquarters
4. Headquarters & Support Activities-19, Consolidate Civilian Personnel Offices (CPOs) within each Military Department and the Defense Agencies
5. Headquarters & Support Activities-46, Relocate Army Headquarters and Field Operating Agencies
6. Medical-4, Walter Reed National Military Medical Center, Bethesda, MD
7. Medical-6, Brooks City Base, TX
8. Medical-15, Joint Centers of Excellence for Chemical, Biological, and Medical Research and Development and Acquisition
9. Supply and Storage-7, Depot Level Reparable Procurement Management Consolidation

10. Technical-22, Defense Research Service Led Laboratories

Installation gains:

Brooks City Base, TX (Med-6) – Close Brooks. Relocate the Non-Medical Chemical Biological Defense Development and Acquisition to APG. (16 mil; 12 civ)

Consolidate Army Test and Evaluation Command (H&SA-18) – Move ATEC from leased space in Alexandria to APG. (169 mil; 193 civ)

Consolidate Civilian Personnel Offices (H&SA-19) – Realign Rock Island CPOC by relocating it to Ft Riley, KS, and APG. (106 civ)

Defense Research Service Led Laboratories (Tech-22) – Move the Vehicle Technology Directorates of Army Research Laboratory Langley, VA, and Army Research Laboratory Glenn, OH, to APG. Also move the Army Research Laboratory White Sands, NM (minus a minimum detachment required to maintain Test and Evaluation at White Sands), to APG. (14 mil; 214 civ)

Depot Level Repairable (DLR) Procurement Management Consolidation (S&S-7) – Relocate procurement management, integrated material management and related support functions for Depot Level Repairable from Ft Huachuca to APG. (228 civ)

Close Ft Monmouth, NJ (USA-11) – Relocate Information Systems, Sensors, Electronic Warfare, and Electronics Research and Development and Acquisition to APG. Additionally, relocate procurement management and related support functions for DLR to APG. (187 mil; 4853 civ)

Establish Joint Centers of Excellence for Chemical, Biological, and Medical Research, Development and Acquisition (Med-15) – Consolidate several chemical and biological defense research components into the Chemical Biological Center at APG. Components will come from Ft Belvoir (Defense Threat Reduction Agency), Tyndall AFB, Naval Surface Warfare Center (Dahlgren and Crane Divisions), and leased facilities in Falls Church. (33 mil; 256 civ)

Realign Walter Reed (Med-4) – In the move of Walter Reed, send the Medical Chemical Defense Research to APG. (12 mil; 13 civ)

Installation Losses:

Move the Ordnance Center and School (E&T-6) – Move the school to Ft Lee, VA. (-1039 mil; -343 civ; -2818 students)

Move the Army Environmental Center (H&SA-46) – Move the center to Ft Sam Houston, TX (-5 mil; -175 civ)

Main facilities reviewed:

This visit directly addressed recommendations USA-11, H&SA-46 and E&T-6. Other analysts were asked to provide input to this report for their recommendations, as appropriate. As of 17 July 2005, no input has been received for the following recommendations: Med-6; H&SA-18; H&SA-19; Tech-22; S&S-7; Med-15; Med-4. All seven of these recommendations are below the threshold requiring a visit. Results of this visit indicate that sufficient space exists on APG to accommodate all personnel from all recommendations and APG Garrison has been in contact with all organizations to begin discussion of requirements for their moves and successful operation after arrival.

Mr. Hood reviewed the requirements of recommendation H&SA-46.

Mr. Hood reviewed the Army Environmental Center facility.

Mr. Rhody reviewed the Ordnance Center and School facilities, including Dickson, Cohen, Rozier, Slaughter and Downer Halls. The review included the Large Artifact Rehab Facility and the museum. The tour concluded at the Edgewood Area of APG.

Key issues identified:

All issues are implementation issues.

Sufficient space exists to accommodate all activities moving onto APG for all 10 recommendations.

Need to provide continuity of training during the transition phase of the move.

Handling of multiple large artifacts (historical combat vehicles), including a determination on the final disposition of the museum.

Sufficient power grid and feeds for heavy electrical use in training.

Sufficient stand-off room for noise and for explosive gases used in training must be provided at new location.

Construction requirements must include exhaust systems for vehicle maintenance training and welding training, large free-span spaces with bay doors sufficient to handle the largest vehicle in the fleet. Buildings would also require multiple ton overhead lift capability in many training bays. Fuel storage and refrigerate storage must be provided for welding and air conditioning training.

Live fire site for convoy training needed.

Community concerns raised:

No issues were identified outside the post gates. Review of submissions from the local and state officials indicated strong support for the overall BRAC recommendations.

The attached information was provided to the Commission by the State of Maryland and Harford County, MD and was also used as their presentation during the Baltimore Regional Hearing to indicate their readiness and ability to receive all arriving activities and personnel.

Requests for staff as a result of the visit:

None required. Army Environmental Center, APG Garrison and Ordnance Center and School personnel all viewed the move as a challenge but were already beginning the work necessary to make all moves onto and out of APG successful.

C. Dean Rhody
Senior Analyst
Army Team, BRAC

Wes Hood
Senior Analyst
Army Team, BRAC

RELOCATE ARMY HEADQUARTERS AND FIELD OPERATING AGENCIES

H&SA - 46

LEASED SPACE, VA

REALIGN

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
(48)	(816)	0	0	(48)	(816)	0	(864)

ROCK ISLAND ARSENAL, IL

REALIGN

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
(3)	(130)	0	0	(3)	(130)	0	(133)

FORT BUCHANAN, PR

REALIGN

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
(9)	(47)	0	0	(9)	(47)	0	(56)

ABERDEEN PROVING GROUND, MD

REALIGN

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
(5)	(175)	0	0	(5)	(175)	0	(180)

FORT BELVOIR, VA

REALIGN

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
(91)	(1,212)	0	0	(91)	(1,212)	0	(1,303)

Recommendation: Realign the Zachary Taylor Building, a leased installation in Arlington, VA, by relocating the Army Installation Management Agency headquarters to Fort Sam Houston, TX.

Recommendation: Realign Rock Island Arsenal, Illinois, as follows: relocate the Army Installation Management Agency Northwest Region headquarters to Fort Sam Houston, TX, and consolidate it with the Army Installation Management Agency Southwest Region headquarters to form the Army Installation Management Agency Western Region; and relocate the Army Network Enterprise Technology Command Northwest Region headquarters to Fort Sam Houston, TX, and consolidate it with the Army Network Enterprise Technology Command Southwest Region headquarters to form the Army Network Enterprise Technology Command Western Region.

Recommendation: Realign Crystal Square 2, a leased installation in Arlington, VA, by relocating the Army HR XXI office to Fort Knox, KY.

Recommendation: Realign the Park Center IV Building, a leased installation in Falls Church, VA, by relocating the Army Center for Substance Abuse to Fort Knox, KY.

Recommendation: Realign Seven Corners Corporate Center, a leased installation in Falls Church, VA, and 4700 King Street, a leased installation in Alexandria, VA, by relocating the Army Community and Family Support Center to Fort Sam Houston, TX.

Recommendation: Realign Rosslyn Metro Center, a leased installation in Arlington, VA, by relocating the Army Family Liaison Office to Fort Sam Houston, TX.

Recommendation: Realign Skyline Six, a leased installation in Falls Church, VA, by relocating the Army Contracting Agency headquarters to Fort Sam Houston, TX.

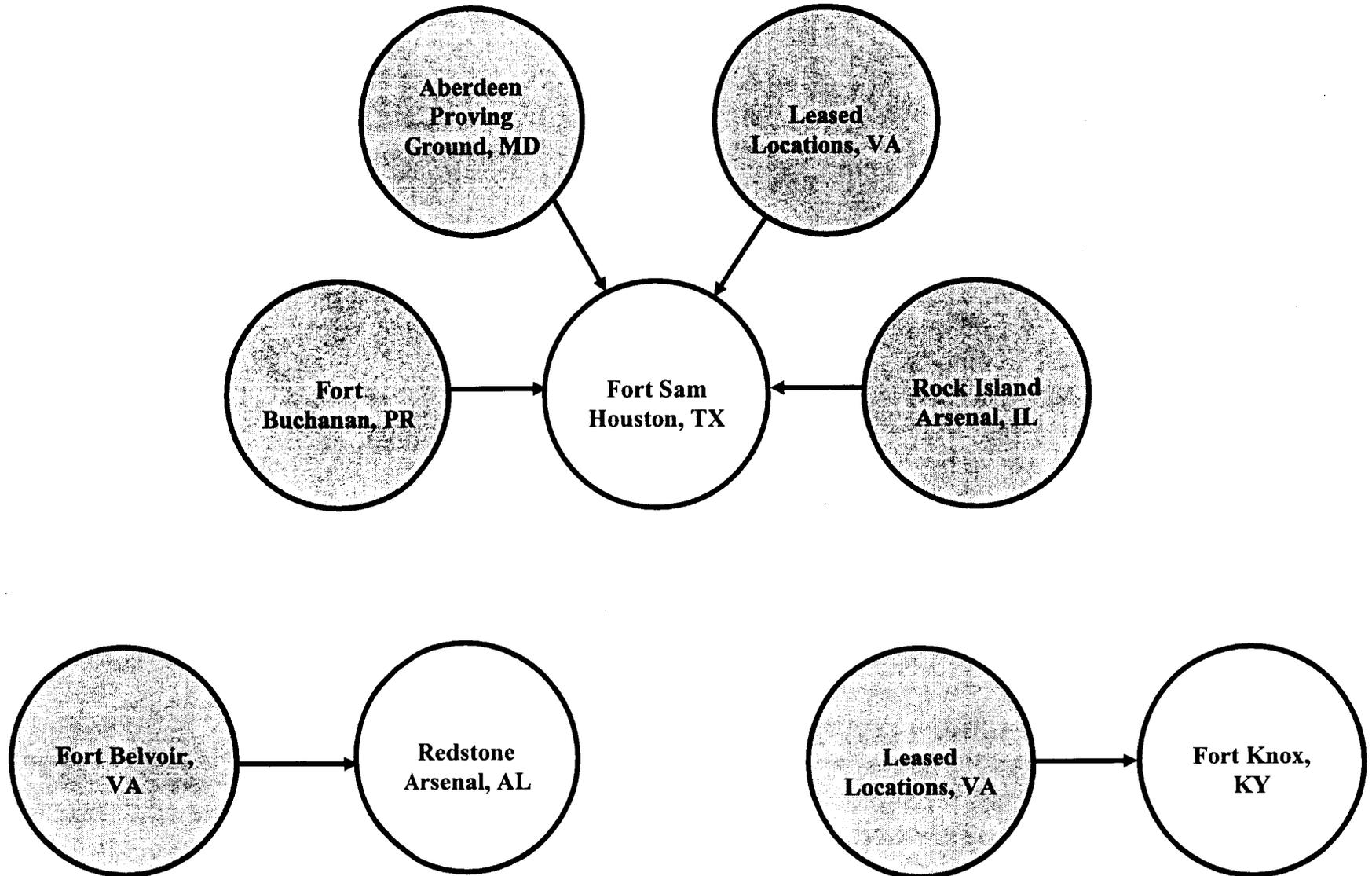
Recommendation: Realign the Hoffman 1 Building, a leased installation in Alexandria, VA, by relocating the Army Contracting Agency E-Commerce Region headquarters to Fort Sam Houston, TX.

Recommendation: Realign Fort Buchanan, Puerto Rico, by relocating the Army Contracting Agency Southern Hemisphere Region headquarters to Fort Sam Houston, TX.

Recommendation: Realign Aberdeen Proving Ground, MD, by relocating the Army Environmental Center to Fort Sam Houston, TX.

Recommendation: Realign Fort Belvoir, VA by relocating Army Materiel Command (AMC) and the Security Assistance Command (USASAC, an AMC major subordinate command) to Redstone Arsenal, AL.

RELOCATE ARMY HEADQUARTERS AND FIELD OPERATING AGENCIES





DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

ACTION SUMMARY SHEET

Defense Information Systems Agency (DISA)

AGENCY MISSION

DISA is a combat support agency. It is the information systems manager for the Office of the President and multiple DoD components.

DoD RECOMMENDATION

- 1) **Consolidate** the Defense Information Systems Agency
- 2) **Establish** a joint command, control, communications, computer, intelligence, and surveillance capability at **Fort Meade, Maryland**.

DoD JUSTIFICATION

- 1) Eliminates **720,000 Square Feet** of leased office space in seven (7) leased facilities located in the National Capital Region.
- 2) Brings DISA within a military fence-line and out of locations that do not comply with current Force Protection Standards.

PERSONNEL IMPLICATIONS FOR THE NATIONAL CAPITAL REGION

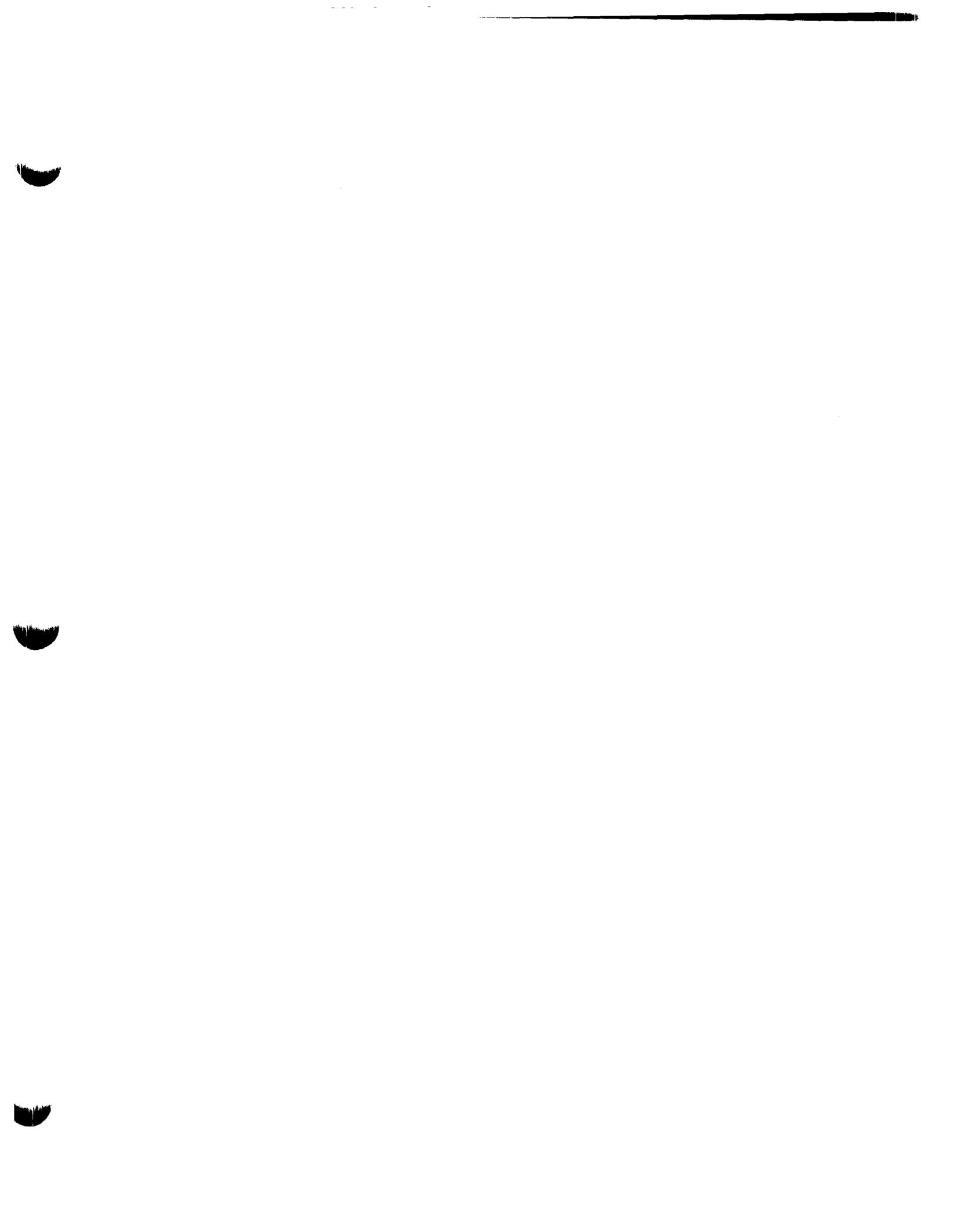
Net Military Loss:	454	Total Direct Loss:	4,026
Net Civilian Loss:	2,137	Total Indirect Loss:	2,854
Net Contractor Loss:	1,435	Total Loss:	6,880

COST CONSIDERATIONS

The closure and realignment of DISA activities located within the National Capital Region is part of a group of actions that, taken together, result in the following cost/savings analysis:

One-Time Costs:	\$220.0M
Net Savings/(Cost) of Implementation:	(\$102.1M)
Annual Recurring Savings:	\$59.4M
Return on Investment Year:	2 yrs.
Net Present Value over 20 Years:	\$491.2M

Contact: Mr. David Bullock
DISA Base Realignment and Closure Executive
(703) 607-4379



BASE VISIT REPORT

**Martin State Air Guard Station
14 June 2005**

Commission Staff:

Jim Hanna: Navy Team Leader
Michael Kessler: Navy Team Associate Analyst

LIST OF ATTENDEES:

Major General Bruce F. Tuxill – Adjunct General for the State of Maryland
Brigadier General Charles A. Morgan III - Assistant Adjutant General for Air
Acting Wing Commander
Vice Wing Commander
Colonel Ben Jablecki - Executive Staff Support Officer
Colonel Warren Thomas - 135th Airlift Group Commander
Colonel Allyson R. Solomon - 175th Mission Support Group Commander
Lieutenant Colonel Thomas Hans - 135th Airlift Squadron Commander
Major Mark Ruane - 135th Maintenance Operations Flight Commander

MARTIN STATE AIR GUARD MISSION:

- The mission of the Maryland Air National Guard is to provide air combat forces and theater airlift aircraft to America's Unified Combatant Commands.
- The Martin State Air Guard Station provides support for the C-130 and A-10 aircraft.
- The 175th Wing consists of two distinct flying units with different missions—the 104th Fighter Squadron, flying the A-10 "Thunderbolt II" single-seat jet and the 135th Airlift squadron, operating the C-130J "Hercules" transport aircraft.

SECRETARY OF DEFENSE RECOMMENDATION:

- Realign Martin State Air Guard Station (AGS), MD. Distribute the eight C-130J aircraft of the 175th Wing (ANG) to the 146th Airlift Wing (ANG), Channel Islands AGS, CA (four aircraft), and 143d Airlift Wing (ANG), Quonset State Airport AGS, RI (four aircraft).
- The Aerial Port Squadron will move to Andrews Air Force Base, MD. The 143rd and 146th Airlift Wings will each retire two C-130E aircraft (total of four).
- Realign Barnes Air Guard Station, MA; Selfridge ANGB, MI; Shaw Air Force Base, SC; and Martin State Airport Air Guard Station, MD, by relocating base-level TF-34 engine intermediate maintenance to Bradley, establishing a Centralized Intermediate Repair Facility (CIRF) at Bradley for TF-34 engines.

SECRETARY OF DEFENSE JUSTIFICATION:

- Martin State (140) had a low military value ranking. This recommendation moves C-130Js to Channel Islands AGS (96), and Quonset State (125), both of which rank higher in military value and already operate the J-model C-130--avoiding conversion training costs. Additionally, this recommendation creates two right sized C-130J squadrons. The Aerial Port Squadron is realigned to a nearby base with a robust airlift mission, retaining these skilled and highly trained ANG personnel.
- Establishing a CIRF at Bradley for TF-34 engine maintenance compliments the realignment of the A-10 fleet. The CIRF at Bradley will consolidate TF-34 engine maintenance for ANG A-10 aircraft from Barnes, Selfridge, Martin State and active duty aircraft at Spangdahlem, Germany. Establishing this CIRF at Bradley rather than at Barnes avoids relocation of a hush house facility at an estimated cost of \$3.5M, and avoids construction of additional 18,000 square feet of maintenance facilities already existing at Bradley and that will be available.

MAIN FACILITIES REVIEWED:

- Martin State Air Guard Station
- C-130J Hangars and Aircraft
- Station Support Facilities and Maintenance

KEY ISSUES IDENTIFIED:

- Martin State Air Guard ability to assume multiple missions for National Capital Region
- Possible reduction in retention and recruitment of the total number of Air Guard personnel if Station is realigned
- Realignment would leave National Capital Region exposed

INSTALLATION CONCERNS RAISED:

- Governor and TAG not consulted.
- Formula used to calculate Military Value for Martin State was not accurate.
- COBRA model does not account for drilling Guardsmen.
- State and Homeland Defense/Security missions not considered.

COMMUNITY CONCERNS RAISED:

- None

REQUESTS FOR STAFF AS A RESULT OF VISIT:

- There were no requests for additional visits.

DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

BASE SUMMARY SHEET

MARTIN STATE AIR GUARD STATION, MD

INSTALLATION MISSION

- The mission of the Maryland Air National Guard is to provide air combat forces and theater airlift aircraft to America's Unified Combatant Commands.
- The Martin State Air Guard Station provides support for the C-130 and A-10 aircraft.
- The 175th Wing consists of two distinct flying units with different missions—the 104th Fighter Squadron, flying the A-10 “Thunderbolt II” single-seat jet and the 135th Airlift Squadron, operating the C-130J “Hercules” transport aircraft.

DOD RECOMMENDATION

- Realign Martin State Air Guard Station (AGS), MD. Distribute the eight C-130J aircraft of the 175th Wing (ANG) to the 146th Airlift Wing (ANG), Channel Islands AGS, CA (four aircraft), and 143d Airlift Wing (ANG), Quonset State Airport AGS, RI (four aircraft).
- The Aerial Port Squadron will move to Andrews Air Force Base, MD. The 143rd and 146th Airlift Wings will each retire two C-130E aircraft (total of four).
- Realign Barnes Air Guard Station, MA; Selfridge ANGB, MI; Shaw Air Force Base, SC; and Martin State Airport Air Guard Station, MD, by relocating base-level TF-34 engine intermediate maintenance to Bradley, establishing a Centralized Intermediate Repair Facility (CIRF) at Bradley for TF-34 engines.

DOD JUSTIFICATION

- Martin State (140) had a low military value ranking. This recommendation moves C-130Js to Channel Islands AGS (96), and Quonset State (125), both of which rank higher in military value and already operate the J-model C-130--avoiding conversion training costs. Additionally, this recommendation creates two right sized C-130J squadrons. The Aerial Port Squadron is realigned to a nearby base with a robust airlift mission, retaining these skilled and highly trained ANG personnel.
- Establishing a CIRF at Bradley for TF-34 engine maintenance compliments the realignment of the A-10 fleet. The CIRF at Bradley will consolidate TF-34 engine maintenance for ANG A-10 aircraft from Barnes, Selfridge, Martin State and active duty aircraft at Spangdahlem, Germany. Establishing this CIRF at Bradley rather than at Barnes avoids relocation of a hush house facility at an estimated cost of \$3.5M, and avoids construction of additional 18,000 square feet of maintenance facilities already existing at Bradley and that will be available.

COST CONSIDERATIONS DEVELOPED BY DOD

- One-Time Costs: \$ 12.6 million
- Net Savings (Cost) during Implementation: \$ 19.8 million

- Annual Recurring Savings: \$ 10.7 million
- Return on Investment Year: 2006
- Net Present Value over 20 Years: \$ 116.9 million

MANPOWER IMPLICATIONS OF THIS RECOMMENDATION (EXCLUDES CONTRACTORS)

	<u>Military</u>	<u>Civilian</u>	<u>Students</u>
Baseline	137	285	
Reductions			
Realignments	17	102	
Total	120	183	

MANPOWER IMPLICATIONS OF ALL RECOMMENDATIONS AFFECTING THIS INSTALLATION (INCLUDES ON-BASE CONTRACTORS AND STUDENTS)

	Out		In		Net Gain (Loss)	
	<u>Military</u>	<u>Civilian</u>	<u>Military</u>	<u>Civilian</u>	<u>Military</u>	<u>Civilian</u>
This Recommendation	17	102			17	102
Other Recommendation(s)						
Total	17	102			17	102

ENVIRONMENTAL CONSIDERATIONS

There are potential impacts to air quality; cultural, archeological, or tribal resources; land use constraints or sensitive resource areas; noise; threatened and endangered species or critical habitat; water resources; and wetlands that may need to be considered during the implementation of this recommendation. There are no anticipated impacts to dredging; marine mammals, resources, or sanctuaries; or waste management. Impacts of costs include \$0.09M in costs for environmental compliance and waste management. These costs were included in the payback calculation. There are no anticipated impacts to the costs of environmental restoration. The aggregate environmental impact of all recommended BRAC actions affecting the installations in this recommendation have been reviewed. There are no known environmental impediments to the implementation of this recommendation.

There are potential impacts to air quality; land use constraints or sensitive resource areas; noise; threatened and endangered species or critical habitat; water resources; and wetlands that may need to be considered during the implementation of this recommendation. There are no anticipated impacts to cultural, archeological, or tribal resources; dredging; marine mammals, resources, or sanctuaries; or waste management. Impacts of costs include \$0.6M in costs for environmental compliance and waste management. These costs were included in the payback calculation. There are no anticipated impacts to the costs of environmental restoration. The aggregate environmental impact of all recommended BRAC actions affecting the installations in this recommendation has been reviewed. There are no known environmental impediments to the implementation of this recommendation.

REPRESENTATION

- Governor: Robert L. Ehrlich (R)
- Senators: Paul Sarbanes (D)
Barbera Mikulski (D)
- Representative: Dutch Ruppersberger (D)

ECONOMIC IMPACT

- Potential Employment Loss: 237 jobs (123 direct and 114 indirect)
- MSA Job Base: 1,568,140 jobs
- Percentage: 0.01% percent decrease
- Cumulative Economic Impact (Year-Year): 2006-2011 percent decrease

MILITARY ISSUES

- Realign Martin State Air Guard Station (AGS), MD. Distribute the eight C-130J aircraft of the 175th Wing (ANG) to the 146th Airlift Wing (ANG), Channel Islands AGS, CA (four aircraft), and 143d Airlift Wing (ANG), Quonset State Airport AGS, RI (four aircraft).
- Decrease in military presence around National Capital Region

Community Concerns/Issues

- Loss of Reserve unit in the area

Michael Kessler/Navy/Marine Corps/06/11/2005

Martin State Air Guard Station, MD

Recommendation: Realign Martin State Air Guard Station (AGS), MD. Distribute the eight C-130J aircraft of the 175th Wing (ANG) to the 146th Airlift Wing (ANG), Channel Islands AGS, CA (four aircraft), and 143d Airlift Wing (ANG), Quonset State Airport AGS, RI (four aircraft). The Aerial Port Squadron will move to Andrews Air Force Base, MD. The 143rd and 146th Airlift Wings will each retire two C-130E aircraft (total of four).

Justification: Martin State (140) had a low military value ranking. This recommendation moves C-130Js to Channel Islands AGS (96), and Quonset State (125), both of which rank higher in military value and already operate the J-model C-130--avoiding conversion training costs. Additionally, this recommendation creates to right sized C-130J squadrons. The Aerial Port Squadron is realigned to a nearby base with a robust airlift mission, retaining these skilled and highly trained ANG personnel.

Payback: The total estimated one-time cost to the Department of Defense to implement this recommendation is \$9.4M. The net of all costs and savings to the Department during the implementation period is a savings of \$13.7M. Annual recurring savings after implementation are \$8.7M, with payback expected in one year. The net present value of the cost and savings to the Department over 20 years is a savings of \$97.1M.

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 229 jobs (119 direct jobs and 110 indirect jobs) over the 2006-2011 period in the Baltimore-Towson, MD, Metropolitan Statistical economic area, which is less than 0.1 percent of economic area employment. The aggregate economic impact of all recommended actions on this economic region of influence was considered and is at Appendix B of Volume I.

Community Infrastructure Assessment: A review of community attributes indicates no issues regarding the ability of the infrastructure of the communities to support missions, forces, and personnel. There are no known community infrastructure impediments to implementation of all recommendations affecting the installations in this recommendation.

Environmental Impact: There are potential impacts to air quality; cultural, archeological, or tribal resources; land use constraints or sensitive resource areas; noise; threatened and endangered species or critical habitat; water resources; and wetlands that may need to be considered during the implementation of this recommendation. There are no anticipated impacts to dredging; marine mammals, resources, or sanctuaries; or waste management. Impacts of costs include \$0.09M in costs for environmental compliance and waste management. These costs were included in the payback calculation. There are no anticipated impacts to the costs of environmental restoration. The aggregate environmental impact of all recommended BRAC actions affecting the installations in this recommendation have been reviewed. There are no known environmental impediments to the implementation of this recommendation.

**Bradley International Airport Air Guard Station, CT, Barnes Air Guard Station, MA,
Selfridge Air National Guard Base, MI, Shaw Air Force Base, SC,
and Martin State Air Guard Station, MD**

Recommendation: Realign Bradley International Airport Air Guard Station, CT. The A-10s assigned to the 103d Fighter Wing will be distributed to the 104th Fighter Wing, Barnes Municipal Airport Air Guard Station, MA (nine aircraft) and retirement (six aircraft). The wing's expeditionary combat support (ECS) elements will remain in place at Bradley and Bradley will retain capability to support a Homeland Defense mission. Realign Barnes Air Guard Station, MA; Selfridge ANGB, MI; Shaw Air Force Base, SC; and Martin State Airport Air Guard Station, MD, by relocating base-level TF-34 engine intermediate maintenance to Bradley, establishing a Centralized Intermediate Repair Facility (CIRF) at Bradley for TF-34 engines.

Justification: Barnes (97) and Bradley (98) are located approximately 12 miles apart. The Air Force placed one full squadron at Barnes because it ranked higher in military value. By combining the two units into one squadron the Air Force retains the trained A-10 pilots and maintenance technicians in the area and creates an optimum-sized and more effective squadron. The recommendation to close Otis ANGB, MA, generated a requirement to build an air sovereignty alert (ASA) site in the region. The Air Force priced an alert facility at both Barnes and Bradley, and chose Bradley on the basis of lower cost. The Bradley ECS elements remain in place to support the ASA mission.

Establishing a CIRF at Bradley for TF-34 engine maintenance compliments the realignment of the A-10 fleet. The CIRF at Bradley will consolidate TF-34 engine maintenance for ANG A-10 aircraft from Barnes, Selfridge, Martin State and active duty aircraft at Spangdahlem, Germany. Establishing this CIRF at Bradley rather than at Barnes avoids relocation of a hush house facility at an estimated cost of \$3.5M, and avoids construction of additional 18,000 square feet of maintenance facilities already existing at Bradley and that will be available.

Payback: The total estimated one-time cost to the Department of Defense to implement this recommendation is \$3.2M. The net of all costs and savings to the Department during the implementation period is a savings of \$6.1M. Annual recurring savings to the Department after implementation are \$2.0M with a payback expected in two years. The net present value of the costs and savings to the Department over 20 years is a savings of \$25.2M.

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 154 jobs (92 direct jobs and 62 indirect jobs) over the 2006-2011 period in the Hartford-West-East Hartford, CT, Metropolitan Statistical economic area, which is less than 0.1 percent of economic area employment.

Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 7 jobs (4 direct jobs and 3 indirect jobs) over the 2006-2011 period in the Warren-Farmington Hills-Troy, MI, economic area, which is less than 0.1 percent of economic area employment.

Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 43 jobs (25 direct jobs and 18 indirect jobs) over the 2006-2011 period in the Sumter, SC, economic area, which is less than 0.1 percent of economic area employment.

Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 8 jobs (4 direct jobs and 4 indirect jobs) over the 2006-2011 period in the Baltimore-Towson, MD, economic area, which is less than 0.1 percent of economic area employment.

The aggregate economic impact of all recommended actions on these economic regions of influence was considered and is at Appendix B of Volume I.

Community Infrastructure Assessment: A review of community attributes indicates no issues regarding the ability of the infrastructure of the communities to support missions, forces and personnel. There are no known community infrastructure impediments to implementation of all recommendations affecting the installations in this recommendation.

Environmental Impact: There are potential impacts to air quality; land use constraints or sensitive resource areas; noise; threatened and endangered species or critical habitat; water resources; and wetlands that may need to be considered during the implementation of this recommendation. There are no anticipated impacts to cultural, archeological, or tribal resources; dredging; marine mammals, resources, or sanctuaries; or waste management. Impacts of costs include \$0.6M in costs for environmental compliance and waste management. These costs were included in the payback calculation. There are no anticipated impacts to the costs of environmental restoration. The aggregate environmental impact of all recommended BRAC actions affecting the installations in this recommendation has been reviewed. There are no known environmental impediments to the implementation of this recommendation.

BRADLEY INTERNATIONAL AIRPORT AIR GUARD STATION, CT, BARNES AIR GUARD STATION, MA, SELFRIDGE AIR NATIONAL GUARD BASE, MI, SHAW AIR FORCE BASE, SC, AND MARTIN STATE AIR GUARD STATION, MD

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BRADLEY INTERNATIONAL AIRPORT AIR GUARD STATION, CT

REALIGN

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
(23)	(88)	6	13	(17)	(75)	0	(92)

BARNES AIR GUARD STATION, MA

REALIGN

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
0	(5)	23	88	23	83	0	106

SELFRRIDGE AIR NATIONAL GUARD BASE, MI

REALIGN

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
0	(4)	0	0	0	(4)	0	(4)

SHAW AIR FORCE BASE, SC

REALIGN

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
(24)	(1)	0	0	(24)	(1)	0	(25)

MARTIN STATE AIR GUARD STATION, MD

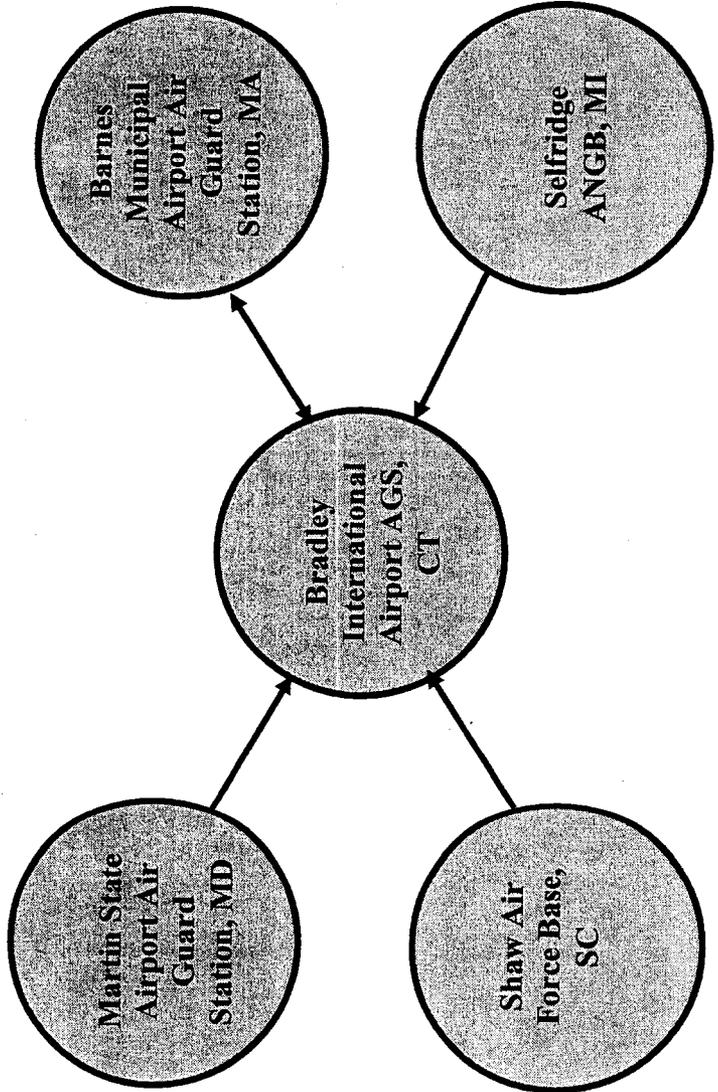
REALIGN

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
0	(4)	0	0	0	(4)	0	(4)

Recommendation: Realign Bradley International Airport Air Guard Station, CT. The A-10s assigned to the 103d Fighter Wing will be distributed to the 104th Fighter Wing, Barnes Municipal Airport Air Guard Station, MA (nine aircraft) and retirement (six aircraft). The wing's expeditionary combat support (ECS) elements will remain in place at Bradley and Bradley will retain capability to support a Homeland Defense mission.

Recommendation: Realign Barnes Air Guard Station, MA; Selfridge ANGB, MI; Shaw Air Force Base, SC; and Martin State Airport Air Guard Station, MD, by relocating base-level TF-34 engine intermediate maintenance to Bradley, establishing a Centralized Intermediate Repair Facility (CIRF) at Bradley for TF-34 engines.

BRADLEY INTERNATIONAL AIRPORT AIR GUARD STATION, CT, BARNES AIR GUARD STATION, MA, SELFRIDGE AIR NATIONAL GUARD BASE, MI, SHAW AIR FORCE BASE, SC, AND MARTIN STATE AIR GUARD STATION, MD



MARTIN STATE AIR GUARD STATION, MD

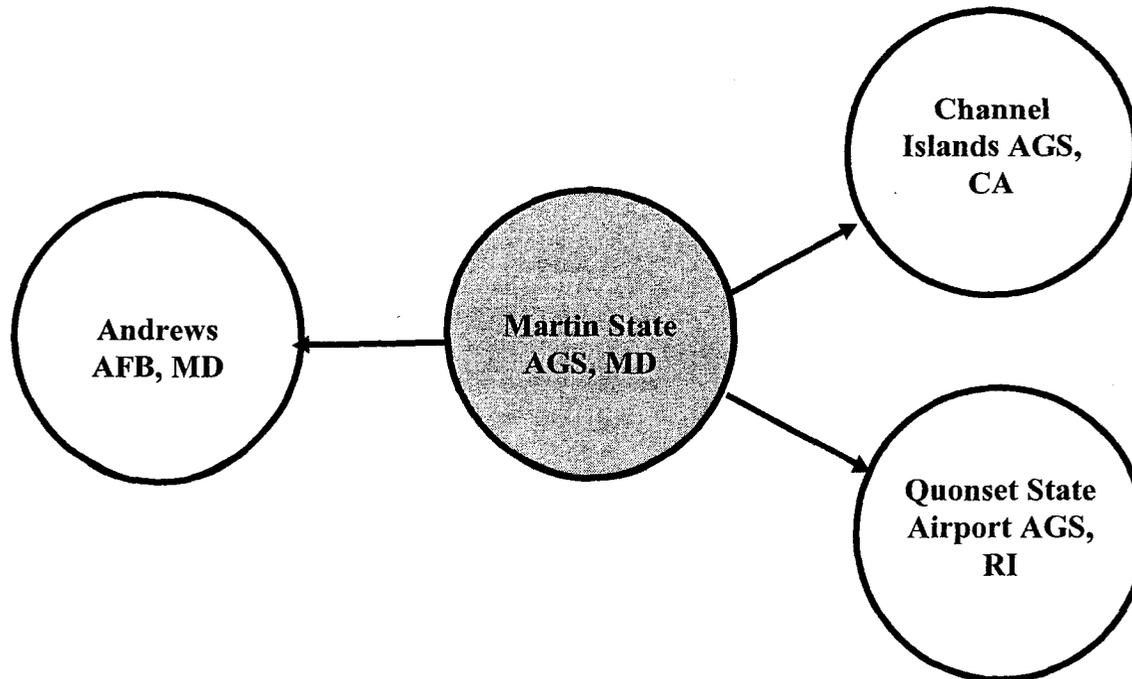
Air Force - 24

MARTIN STATE AIR GUARD STATION, MD

REALIGN

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Mil	Civ	Mil
(17)	(102)	0	0	(17)	(102)	0	(119)

Recommendation: Realign Martin State Air Guard Station (AGS), MD. Distribute the eight C-130J aircraft of the 175th Wing (ANG) to the 146th Airlift Wing (ANG), Channel Islands AGS, CA (four aircraft), and 143d Airlift Wing (ANG), Quonset State Airport AGS, RI (four aircraft). The Aerial Port Squadron will move to Andrews Air Force Base, MD. The 143rd and 146th Airlift Wings will each retire two C-130E aircraft (total of four).





MARYLAND

1988	Army Reserve Center Gaithersburg	CLOSE
1988	Former NIKE site at Aberdeen Proving Ground	CLOSE
1988	Fort Detrick	REALIGN
1988	Fort Holabird	REALIGN
1988	Fort Meade	REALIGN
1988	NIKE Washington-Baltimore	CLOSE
1991	U.S. Army Biomedical Research Development Laboratory, Fort Detrick	DISESTAB
1991	David Taylor Research Center Detachment Annapolis	REALIGN
1991	Fuze Development and Production (armament and missile-related) Harry Diamond Laboratories, Adelphi	REALIGN
1991	Naval Ordnance Station Indian Head	REALIGN
1991	Naval Surface Warfare Center Detachment, White Oak	REALIGN
1993	Data Processing Center Naval Air Warfare Center, Aircraft Division, Patuxent River	CLOSE
1993	Naval Electronic Systems Engineering Center St. Inigoes	CLOSE
1993	Naval Surface Warfare Center, Dahlgren White Oak Detachment, White Oak	DISESTAB
1993	Navy Radio Transmission Facility Annapolis	DISESTAB
1993	Sea Automated Data Systems Activity Indian Head	DISESTAB
1995	Fort Ritchie	CLOSE
1995	Naval Surface Warfare Center, Dahlgren Division Detachment, White Oak	CLOSE
1995	Fort Meade	REALIGN
1995	Concepts Analysis Agency	CLOSE
1995	Fort Holabird	CLOSE
1995	Publications Distribution Center, Baltimore	CLOSE
1995	Naval Medical Research Institute Bethesda	CLOSE
1995	Naval Surface Warfare Center, Carderock Division Detachment, Annapolis	CLOSE
1995	Tri-Service Project Reliance, Army Bio-Medical Research Laboratory, Fort Detrick	REDIRECT
1995	Investigations Control and Automation Directorate, Fort Holabird	RELOCATE

DELAWARE

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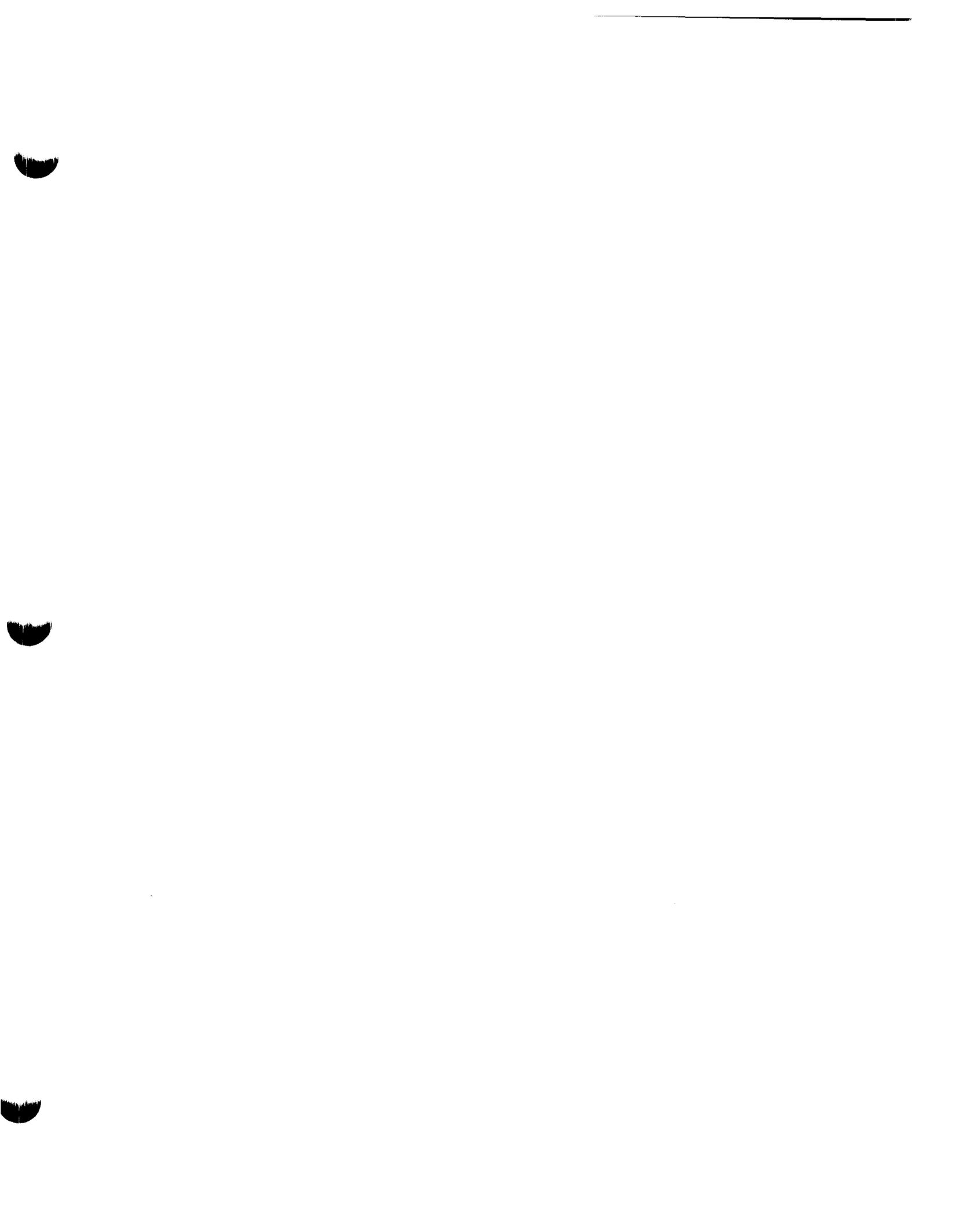
A. SCHEDULE OF WITNESSES

i. VIP Biographies

B. INSTALLATION CONTENTS - NEW CASTLE COUNTY AIR GUARD STATION

i. Base Summary Sheet

ii. Base Visit Report



DELAWARE

45 Minutes

New Castle County Air Guard Base

8 minutes

Governor Ruth Ann Minner

10 minutes

Congressman Michael Castle

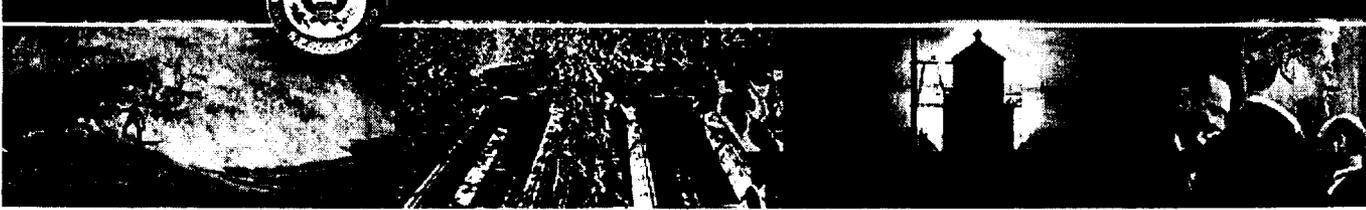
10 minutes

Senator Thomas Carper

20 minutes

Senator Joseph Biden

Delaware  Senator Joseph R. Biden Jr.



Delaware First

Biography

Committee Work

Issues & Legislation

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Committee Work

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Biography

Joseph R. Biden, Jr. was first elected to the United States Senate in 1972 at the age of twenty-nine and is recognized as one of the nation's most powerful and influential voices on foreign relations, terrorism, drug policy, and crime prevention.

Foreign Policy & National Security

Senator Biden has played a pivotal role in shaping U.S. foreign policy for over three decades. As the top Democrat on the Senate Foreign Relations Committee, he is a student of history, respected at home and abroad for his uniquely well-informed, common sense approach to the complexities of American foreign policy issues. Senator Richard Lugar, who currently chairs the committee, said: "Senator Biden has a very strong commitment to a bipartisan foreign policy and serves as a good example for everyone in Congress. He has a very broad, comprehensive view of the world. He's a good listener, but he's also a strong and effective advocate of his position."

Safeguarding Our Streets

A strong leader on anti-crime and drug policy, Senator Biden has been instrumental in crafting virtually every major piece of crime legislation over the past two decades, including the Violent Crime Control and Law Enforcement Act of 1994, also known as the Biden Crime Law, which dramatically increased funds spent on law enforcement. Additionally, Senator Biden is the author of the landmark Violence Against Women Act of 2000 (VAWA 2000) which contains a broad array of ground-breaking measures to combat domestic violence and provides billions of dollars in federal funds to address gender-based crimes. Biden, who serves as Co-Chairman of the International Narcotics Control Caucus, also wrote the law creating the nation's "Drug Czar" who oversees and coordinates national drug control policy. Today, Senator Biden continues to work to stop the spread of new drugs such as Ecstasy, Ketamine and Rohypnol, the "date rape" drug.

Protecting Our Environment



U.S. Senator Joseph R. Biden Jr.

In addition to his leadership on foreign policy, crime and drug control issues, Senator Biden is widely recognized for his work on environmental protection and education policy. His work over the past 20 years has led to the end of federal control and the return to Delawareans of more than 1,180 acres of beach shoreline along the Delaware coast. In 2000, Biden's decades-long efforts culminated with establishment of Delaware's first and only National Wild and Scenic River -- the White Clay Creek Watershed -- which will be preserved and saved from development for future generations.

Empowering Our Students

To help Americans struggling to afford the rising costs of college tuition, Biden has been a staunch supporter of college aid and loan programs and has offered legislation to allow families to deduct up to \$10,000 per year in higher education expenses on their annual income tax returns. And to prepare today's students to meet the technology challenges of tomorrow, Biden has undertaken bold initiatives in the Senate to close the "digital divide" and ensure that all students have access to the on-ramp of the information super highway. Senator Biden's "Kids 2000" legislation, signed into law by the President in October of 2000 establishes a public/private partnership to help provide computer centers, teachers, Internet access and technical training to young people across the nation, particularly to low-income and at-risk youth.

Personal Information

Senator Biden grew up in New Castle County, Delaware. He graduated from the University of Delaware in 1965, and from the Syracuse University College of Law in 1968. Prior to his election to the Senate, Biden practiced law in Wilmington, Delaware and served on the New Castle County Council from 1970 to 1972. Since 1991, Biden has been an adjunct professor at the Widener University School of Law, where he teaches a seminar on constitutional law.

Senator Biden lives in Wilmington, Delaware and commutes to Washington, DC when the Senate is in session. He is married to the former Jill Jacobs, and is the father of three children: Beau, Hunter and Ashley. The Bidens also have two daughters-in-law, Kathleen and Hallie, and four granddaughters: Naomi, Finnegan, Roberta Mabel and Natalie.

For more information about Senator Biden, read these [fast facts](#).

Biography of Senator Tom Carper of Delaware

Tom Carper became Delaware's junior Senator on January 3, 2001, after serving two terms as the state's Governor, five terms as its Congressman in the U.S. House of Representatives and six years as State Treasurer. With his election to the U.S. Senate, he has been elected to statewide office a record 11 times.

During his more than 25 years of public service, Tom Carper has sought to build consensus and work across party lines to find practical solutions to real problems. The Washington Post's David Broder calls Tom Carper "a notably effective and nonpartisan leader, admired and trusted on both sides of the aisle."

At the start of the 108th Congress, Senator Carper became a member of the Senate Democratic Leadership. As a member of the four person "Executive Committee" Carper has emerged as a leading moderate voice in his party, advising the Leader and helping to devise, coordinate and implement strategy for the Democratic caucus.

Promising to "make Delaware a model for the nation," Sen. Carper is building upon successes in the First State to help raise student achievement, protect national passenger rail service, continue to reform the nation's welfare system, implement a national energy policy, promote affordable housing, and return a sense of fiscal responsibility to the budget process. In light of his focus on finding out what works, the Democratic Leadership Council named Carper its "Chairman for New Democrat Best Practices." He also co-chairs the New Democrat caucus in the Senate.

The first bill he sponsored as a Senator, the "Empowering Parents Act," was passed by both houses of Congress and signed into law by President Bush as part of the Leave No Child Behind Act of 2001. The President also signed into law Sen. Carper's effort with John Corzine of New Jersey to address the growing need for affordable housing for working families.

To build on the great success of welfare reform, Tom Carper joined in the spring of 2002 with former fellow Governor and current Senator Evan Bayh of Indiana in coauthoring the "Work and Family Act." The measure puts work first, strengthens families, equips people with the tools to achieve self-sufficiency and gives states the resources and flexibility to meet more rigorous work requirements in coming years.

Sen. Carper enjoys close working relationships with a dozen former governors now serving in the Senate or as members of the Bush Administration. Together they work toward the kind of consensus building that is the hallmark of Tom Carper's career in public service.

Tom Carper joins his colleagues on the Banking, Housing and Urban Affairs Committee, the Environment & Public Works Committee and the Government Affairs Committee, as well as the Special Committee on Aging. He is the Ranking Democrat on the EPW's Clean Air Subcommittee.

An Active Leader who Understands and Delivers for Delaware's Families

Elected Governor of Delaware in 1992 and again 1996, Tom Carper led efforts to cut income taxes by nearly 50 percent for middle-class families; established nationally recognized standards-based education reform; and helped to create a prescription drug benefit for seniors in need. He also balanced the state budget eight years in a row, created record levels of jobs, and dramatically reduced the growth of state debt, earning Delaware its first-ever "AAA" credit rating. To help working families, Governor Carper joined with the General Assembly in eliminating the marriage penalty and estate tax, cutting the public utility tax, and eliminating the gross receipts tax for many small businesses.

As Governor, Tom Carper gained nationwide attention for achieving real education reform. Delaware led the country in creating rigorous public education standards; instituting optional parent training programs; fully funding Head Start and other early intervention projects; demanding accountability from students, parents and teachers; and ending social promotion. Since instituting those reforms, students have continued to demonstrate across-the-board improvements in math and reading.

In July of 1998, Tom Carper was selected by his colleagues to serve as Chairman of the National Governors' Association (NGA). During his chairmanship, he focused on raising student achievement nationwide by promoting education accountability, expanding learning opportunities for all children, and harnessing technology for student growth. Shortly before becoming chairman, Governor Carper served as the lead Democratic governor within the NGA on welfare reform in a successful effort to develop the unanimous endorsement of all governors for policies that provided the foundation on which the 1996 federal welfare reform law was based.

Leader in Congress

Before being elected Governor, Tom Carper was elected to and served five terms in the U.S. House of Representatives. As a congressman, he chaired the House Subcommittee on Economic Stabilization and was a member of the Banking, Finance and Urban Affairs Committee and the Merchant Marine and Fisheries Committee. Congressman Carper used his leadership to focus on an agenda of fiscal responsibility that encouraged economic growth and protected for the health and safety of Delaware's families.

Life of Public Service

Tom Carper fell in love with Delaware's beauty the first time he saw it from the window of a military transport aircraft during his early years of active duty service as a naval flight officer. After completing his military service, he earned an MBA and then worked in Delaware's economic development office from 1975 to 1976. He was elected at age 29 to the first of three consecutive terms as State Treasurer.

As Treasurer, Tom Carper began his solid record of financial responsibility. He developed Delaware's first cash management system and played a key role in improving the state's credit rating from worst in the nation to a respectable "AA" rating.

Senator Carper is also a former member of the nation's nine-member Amtrak Board of Directors. He currently serves as chairman of the executive committee of the board of Jobs for America's Graduates and was chairman of the National Governors' Association Center for Best Practices from 2000-01. While governor, Tom Carper served as Vice-Chair for the American Legacy Foundation Board of Directors.

Caring Father and Husband

Born in Beckley, West Virginia on January 23, 1947, Tom Carper grew up in Danville, Virginia. He attended Ohio State University as a Navy ROTC midshipman, graduating in 1968 with a bachelor's degree in economics. He completed five years of service as a Naval flight officer, serving in Southeast Asia during the Vietnam War. He went on to serve another 18 years in the Naval Reserve and retired with the rank of Captain. Tom Carper moved to Delaware in 1973, where he earned an MBA at the University of Delaware.

He is married to the former Martha Ann Stacy. They reside in Wilmington, Delaware with their two sons Chris and Ben both attend a public charter high school in New Castle County.



State of Delaware

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Governor Ruth Ann Minner

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The Governor's Biography

Since taking office in 2001, Governor Ruth Ann Minner has worked to get things done in Delaware by improving schools, preserving and protecting the environment, improving health care and fighting cancer as well as creating and keeping jobs.

In education, Gov. Minner sent an extra \$165 million into classrooms in her first term, with special reading teachers in every elementary school, after-school programs and new teachers, books and computers. As a result, more students are meeting our high standards in every grade and in every subject than four years ago.

The Environmental Right-To-Know Act, repeat offender law, and the first-ever regulation of aboveground storage tanks are part of Gov. Minner's initiatives to reduce industrial pollution and make industry in Delaware more accountable. The Governor also advocated for and signed a law holding industrial managers and officials personally liable for negligent industrial accidents that harm people.

Gov. Minner has championed a comprehensive fight against high cancer rates, with \$15 million so far for increased education, screening and treatment, the creation of a cancer registry to identify cancer case "hot spots" or environmental causes, a first-in-the-nation program to pay for cancer treatment for those who can't afford it, and the Clean Indoor Air Act, which has reduced cancerous pollutants in Delaware's restaurants, bars and casinos by more than 90 percent.

The first Minner term saw more than 12,000 jobs created or kept in Delaware, with employers like AAA Mid-Atlantic, Wal-Mart and Invista choosing the state over dozens of other sites. She also expanded opportunities for small business, especially women- and minority-owned companies in the state.

Gov. Minner also steered the state through what experts have called the worst fiscal crisis for states since World War II. During the national economic recession, while other states reduced school to one day a week, dropped health care for families and laid off thousands of employees, Gov. Minner cut hundreds of millions of dollars out of the state budget without drastic effects on services and without raising taxes on average Delawareans. Her leadership was recognized nationally and made Delaware one of just a few states to weather the recession in sound shape.

In her second term, Gov. Minner wants to continue her efforts to move Delaware forward. She wants to put math and science specialists in middle schools to focus on those areas and build the Delaware Teachers Corps to put quality teachers in



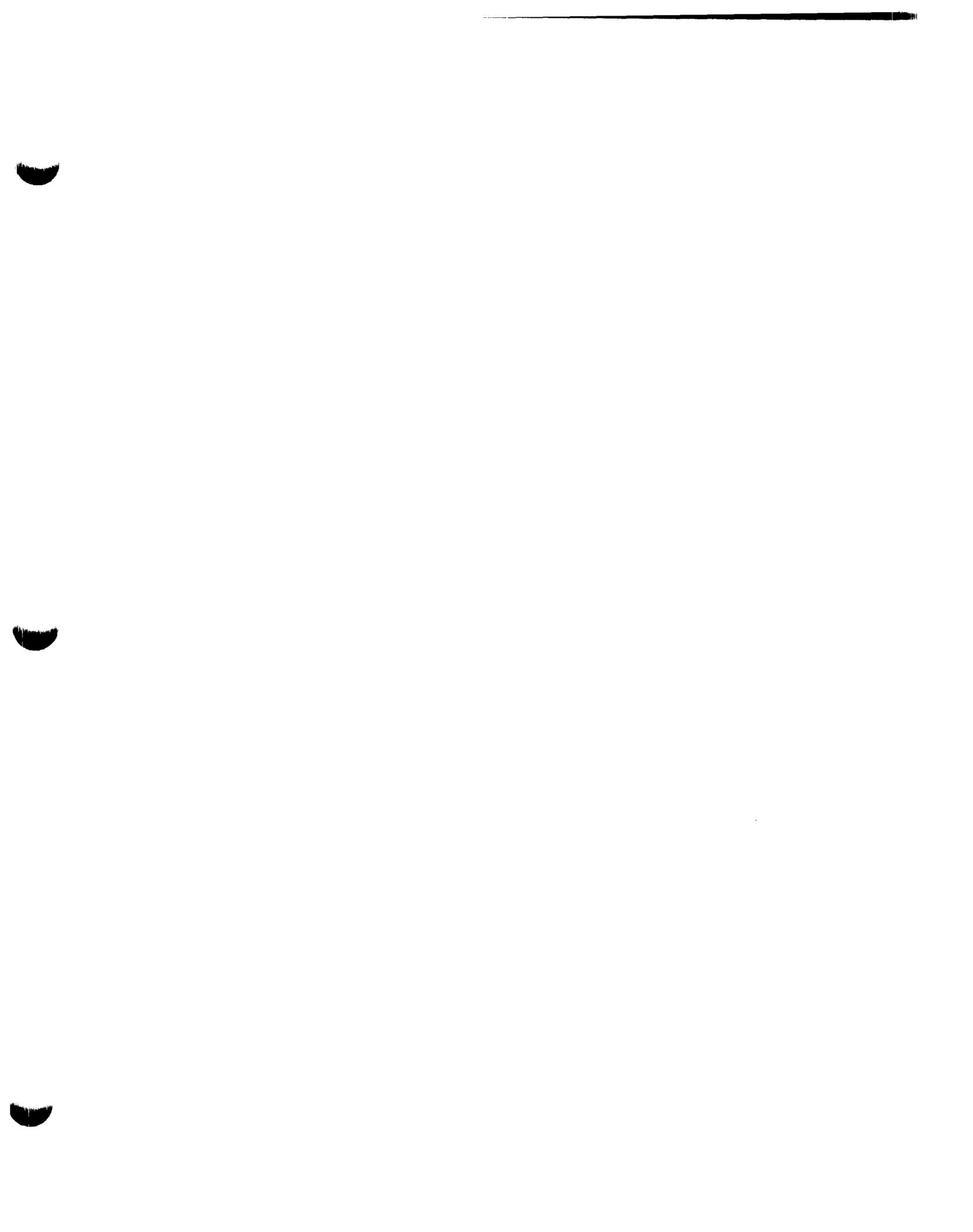
classrooms. She wants to reduce levels of mercury in Delaware's air and water and prevent developers from rolling back her Livable Delaware rules. She wants to keep reducing the number of uninsured in Delaware and ensure that the state's fight against cancer continues. And her New Economy Initiative is designed to jumpstart Delaware's economy, with private and government support for manufacturing plants, in high-technology businesses and in new startup companies.

Born in Slaughter Neck in Sussex County, Ruth Ann left school at age 16 to help on her family's farm, later marrying Frank Ingram. Widowed suddenly at 32 with three sons to raise, she worked two jobs while going to school, earning her G.E.D. She built a family towing business with her second husband, Roger Minner. Roger died of lung cancer in 1991. Ruth Ann began in politics stuffing envelopes, then worked as an aide in the state legislature and as receptionist to then-Gov. Sherman Tribbitt. She was elected to four terms in the state House of Representatives beginning in 1974, to three terms in the state Senate beginning in 1982 and to two terms as Lieutenant Governor in 1992 and 1996.

Gov. Minner lives on a farm in Milford and most enjoys spending time with her three sons and their wives, her seven grandchildren, and her great-granddaughter and two step- great-grandsons.

Last Updated: Thursday, 16-Jun-05 10:13:11

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BASE VISIT REPORT

New Castle County Air Guard Station, DE June 13, 2005

COMMISSION STAFF:

Jim Hanna
Ashley Buzzell

LIST OF ATTENDEES:

Gov. Ruth Minner	Governor
Sen. Joseph Biden	Senator
Sen. Thomas Carper	Senator
Rep. Michael Castle	Representative
Mr. Christopher Coons	Country Executive
Major General Francis Vavala	Adjutants General (DE)
Brigadier General Hugh Broomall	Assistant Adjutant General DE ANG
Colonel Tom Thomas	IO unit Commander, Detachment 1
Lt Col Mike Castaldi	OP Officer 142 nd Airlift Squadron
Colonel Bruce Thompson	166 th Airlift
Ms. Kate Finnerty	Director, D.C. Office of the Governor
Ms. Erin Logan	Staff, Senate Committee on Foreign Relations
Dr. Mischa Thompson	Staff, Sen. Carper
Mr. Jim Catella	Staff, Rep. Castle
Mr. Glenn Shipley	Staff, Mr. Coons

BASE'S PRESENT MISSION: Mid-Atlantic Intra-Theater Airlift and FEMA Support

SECRETARY OF DEFENSE RECOMMENDATION:

Realign New Castle County Airport Air Guard Station, Delaware. Distribute the wing's eight C-130H2 aircraft to the 145th Airlift Wing (ANG), Charlotte/Douglas International Airport Air Guard Station, North Carolina (four aircraft) and 165th Airlift Wing (ANG), Savannah Airport Air Guard Station, Georgia (four aircraft). Move flying related Expeditionary Combat Support (ECS) to McGuire Air Force Base, New Jersey (Aeromedical Squadron) and Dover Air Force Base, Delaware (aerial port and fire fighters). Other ECS remains in place at New Castle.

SECRETARY OF DEFENSE JUSTIFICATION:

This recommendation makes experienced Airmen from New Castle (120) available for employment at these nearby installations. Military value was the predominant consideration; New Castle had a low military value ranking and was near other bases keeping or gaining aircraft. Charlotte (33) and Savannah (77) were selected to receive aircraft because of higher military value rankings and avoiding conversion training costs. The Air Force also considered active / Air National Guard / Air Force Reserve manning mix; recruiting, cost factors (to include cost avoidance), environmental factors, and base capacity in its analysis of this recommendation.

MAIN FACILITIES REVIEWED: Headquarters, flight ramps and hangers.

KEY ISSUES IDENTIFIED:

Lack of state involvement in AF recommendations to DoD

Future mission uncertainty

- Considered only Air Force Mission
- “Guard enclave” vague and unclear for missions retained at DE ANG

Recruiting and retention rate

- Demographic for recruiting
- Only 7 of 31 C-130 pilots are commercial airline pilots
- “No airplanes no Air National Guard”

McGuire’s Aeromedical Evacuation Squadrons (AES) train at New Castle as no lift assets available there

- Why move Delaware’s AES to McGuire when ability to train is not there?

2004 MILCON provided landing zone (LZ) on New Castle ANG premises

Fire Station

- Only station supporting dual use Air Field
- Only station in Delaware having CHEMBIO firefighting capabilities

No C-130 squadrons from Rhode Island to North Carolina (800 mile stretch)

- 20% of the American population,
- Two of the nation’s largest cities (New York and Philadelphia),
- National Capital Region.

INSTALLATION CONCERNS RAISED:

Current and Future Mission

- BRAC analysis incorrect due to data and assumption errors
- Force assumptions related to PCS incorrect
- Base can support 12 PAA vice 8 stated in AF justification data

Land, facilities and airspace

- BRAC analysis incorrect due to data and assumption errors
- NCCA has access to uniquely open area of airspace in the region
- Failure to recognize key community relationships

Accommodations of Operations

- BRAC analysis incorrect due to data and assumption errors
- Proven ability to accommodate future force operations

Manpower & Operations Costs

- Cost assumptions based on faulty model
- Training costs not captured
- True manpower costs of realignment is inaccurate. Doesn’t count drilling Guardsmen

Cost Savings

- Cost assumptions based on faulty model
- Equates Guard with Active force personnel

COMMUNITY CONCERNS RAISED:

Community Economic Impact

- Economic impact understated in New Castle County
- Failures to account for traditional guardsman economic impact
- Regional vitality impacted by airport's future
- Cost of replacing Guard services (firehouses, etc.)

Infrastructure Capability

- BRAC analysis incorrect due to data and assumption errors
- Homeland defense mission not accounted for
- Enclave requirements not validated

REQUESTS FOR STAFF AS A RESULT OF VISIT:

- Keep the staff informed

DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

BASE SUMMARY SHEET

(New Castle County Air Guard Station)

INSTALLATION MISSION

Mid-Atlantic Intra-Theater Airlift and FEMA Support

DOD RECOMMENDATION

Realign New Castle County Airport Air Guard Station, Delaware. Distribute the wing's eight C-130H aircraft to the 145th Airlift Wing (ANG), Charlotte/Douglas International Airport Air Guard Station, North Carolina (four aircraft) and 165th Airlift Wing (ANG), Savannah Airport Air Guard Station, Georgia (four aircraft). Move flying related Expeditionary Combat Support (ECS) to McGuire Air Force Base, New Jersey (Aeromedical Squadron) and Dover Air Force Base, Delaware (aerial port and fire fighters). Other ECS remains in place at New Castle.

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COST CONSIDERATIONS DEVELOPED BY DOD

- One-Time Costs: \$16 million
- Net Savings (Cost) during Implementation: \$29 million
- Annual Recurring Savings: \$9.6 million
- Return on Investment Year: 1 year
- Net Present Value over 20 Years: \$120 million

MANPOWER IMPLICATIONS OF THIS RECOMMENDATION (EXCLUDES CONTRACTORS)

	<u>Military</u>	<u>Civilian</u>	<u>Students</u>
Baseline			
Reductions			
Realignments	47	101	
Total	47	101	

MANPOWER IMPLICATIONS OF ALL RECOMMENDATIONS AFFECTING THIS INSTALLATION (INCLUDES ON-BASE CONTRACTORS AND STUDENTS)

	Out		In		Net Gain (Loss)	
	<u>Military</u>	<u>Civilian</u>	<u>Military</u>	<u>Civilian</u>	<u>Military</u>	<u>Civilian</u>
This Recommendation	47	101			47	101
Other Recommendation(s)						
Total	47	101			47	101

ENVIRONMENTAL CONSIDERATIONS

- Limited

REPRESENTATION

Governor: Gov. Ruth Minner (D)
 Senators: Sen. Joseph Biden (D)
 Sen. Thomas Carper (D)

Representative: Rep. Michael Castle (R)

ECONOMIC IMPACT

- Potential Employment Loss: 250 jobs (148 direct and 102 indirect)
- MSA Job Base: 405,766 jobs
- Percentage: <0.1 percent decrease
- Cumulative Economic Impact (Year-Year): <0.1 percent decrease

MILITARY ISSUES

- Loss of flying mission

COMMUNITY CONCERNS/ISSUES

ITEMS OF SPECIAL EMPHASIS

- Lack of State involvement
- Future mission uncertainty
- Demographics for recruiting
- Recruiting and Retention

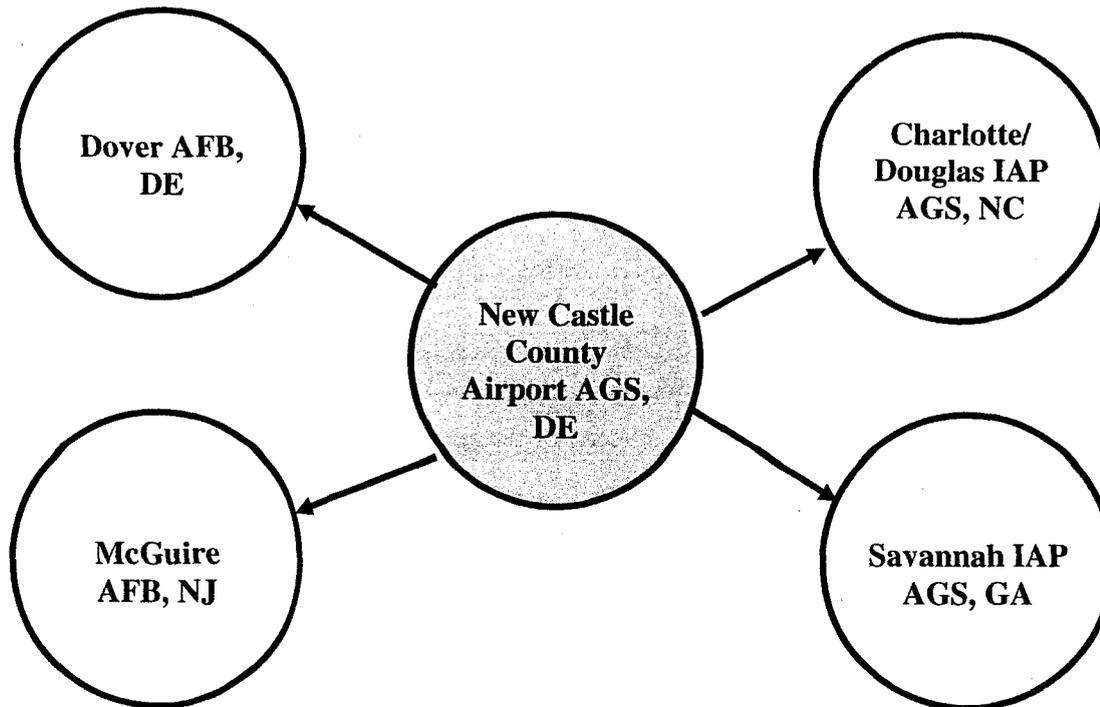
NEW CASTLE AIRPORT AIR GUARD STATION, DE
Air Force - 15

NEW CASTLE AIRPORT AIR GUARD STATION, DE

REALIGN

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
(47)	(101)	0	0	(47)	(101)	0	(148)

Recommendation: Realign New Castle County Airport Air Guard Station (AGS), DE. Distribute the wing's eight C-130H aircraft to the 145th Airlift Wing (ANG), Charlotte/Douglas International Airport (IAP) AGS, NC (four aircraft), and 165th Airlift Wing (ANG), Savannah IAP AGS, GA (four aircraft). Move flying related Expeditionary Combat Support (ECS) to McGuire Air Force Base, NJ (Aeromedical Squadron), and Dover Air Force Base, DE (aerial port and fire fighters). Other ECS remains in place at New Castle.





NEW JERSEY

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NEW JERSEY

120 Minutes

Introduction and Opening Remarks

2 minutes

Senator Jon Corzine

Importance of New Jersey to the Military

5 minutes

Acting Governor Richard Codey

5 minutes

Senator Frank Lautenberg

2 minutes

Mayor's Coalition
Mayor Gerald Tarantolo,
Eatontown, NJ

Fort Monmouth

5 minutes

Fort Monmouth - Previous BRAC Rounds
Congressman Frank Pallone

35 minutes

Fort Monmouth Briefing
VADM (ret) Paul Gaffney
ARDEC Director (ret) Robert Giordano

2 minutes

Importance of Fort Monmouth's Mission
Maj. Gen. (ret) William Russ

5 minutes

Summation
Congressman Rush Holt

Lakehurst/Joint Basing

5 minutes

Congressman Chris Smith

NJ ANG – 108th Refueling Wing

22 minutes

Congressman James Saxton

NJ ANG – 177th Fighter Wing

5 minutes

Congressman Frank LoBiondo

Conclusions

10 minutes

Congressman Rodney Fellinghuysen

Summation

3 minutes

Senator Jon Corzine

SENATOR JON S. CORZINE: A PROGRESSIVE LEADER FOR NEW JERSEY

Biography

Senator Corzine was born on Jan. 1, 1947 and grew up on a small family farm in the central Illinois community of Willey's Station, a railroad station stop outside of Taylorville. His father farmed and sold insurance; his mother was a public school teacher. His interest in politics was forged in his farming community. It was there that he learned the meaning of hard work and the opportunities afforded by a strong education system.

The senator was graduated Phi Beta Kappa from the University of Illinois at Urbana-Champaign in 1969, and enlisted in the U.S. Marine Corps Reserves. He remained in the reserves until 1975, rising to the rank of sergeant in his infantry unit.

After his active duty in the Marine Corps, he began his career in finance, working as a portfolio analyst at the Continental Illinois National Bank in Chicago. He enrolled in the graduate business school of the University of Chicago in 1970, first attending classes at night. He received his MBA in 1973, and went to work at Bank Ohio, a regional bank in Columbus, Ohio.

In 1975, Senator Corzine was recruited by Goldman Sachs, the New York investment firm, and he and his family moved to New Jersey. He was named a partner at Goldman Sachs in 1980, and became chairman and chief executive officer in 1994. He left Goldman Sachs in May 1999 after successfully converting the investment firm from a private partnership to a public company.

During Senator Corzine's leadership at Goldman Sachs, the business magazine Fortune named Goldman Sachs one of the 10 best companies to work for in America. The senator was named by Time magazine as one of the top 50 technology executives in the country in 1997.

As the chief executive officer at Goldman Sachs, Senator Corzine expanded the company's community outreach and philanthropic programs, establishing a company-wide service program in which employees volunteer on a regular basis in their communities.

Also in 1997, Senator Corzine was the chairman of a presidential commission to study capital budgeting as a means of increasing federal investment in schools, technology, and infrastructure.

Senator Corzine is a member of the board of trustees of the New Jersey Performing Arts Center in Newark, the Kennedy Center for the Performing Arts in Washington, D.C., the University of Chicago, and New York University's Child Study Center.

Throughout his career in both the private and public sectors, Senator Corzine has developed a reputation as an energetic and thoughtful leader who works cooperatively with people from all backgrounds and ideologies. He has won effusive praise from partisans from both parties, who have recognized Senator Corzine as an independent thinker who puts the public interest first.

Senator Jon Corzine believes that anything is possible if you work hard, maintain a commitment to excellence, and act with integrity. The senator's own life, and the success he has achieved from humble beginnings, testify to that belief and the American values he represents.

Senate Accomplishments

Jon Corzine was elected to the United States Senate in November 2000, after serving as co-chairman and co-chief executive officer of the investment company Goldman Sachs. During his time in the Senate, he has

Senator Corzine's interest in financial issues has also inspired him to lead efforts to expand Americans' knowledge about financial matters. He successfully secured the enactment of legislation to provide federal assistance to promote financial literacy in schools and to require the development of related curricula for our schools. He also has introduced legislation to create community-based financial literacy programs for the elderly and low-income men and women moving from welfare to work. In addition, he has teamed with community groups in Newark and with the IRS to expand knowledge about the earned income tax credit. He has also introduced the ASPIRE Act with Senator Rick Santorum of Pennsylvania to create an innovative savings program for young Americans.

Senator Corzine's expertise on financial issues has translated into substantial savings for taxpayers. For example, during Senate debate on a bill to bail out the airline industry, Senator Corzine secured enactment of an amendment to give taxpayers an equity stake in airlines that receive federally-subsidized loan guarantees. The result has been to discourage subsidies in airlines that have little chance for success, while allowing taxpayers to share in the success of those airlines that benefit from federal support.

Beyond his work on behalf of New Jersey, and on issues that apply his financial expertise, Senator Corzine has been a leader on a broad range of other progressive initiatives. For example, Senator Corzine has been the leader in efforts to protect college students from damaging cuts in student aid. When the Bush Administration proposed cutting Pell Grants by changing the rules for calculating aid, Senator Corzine passed an amendment to reverse the policy. The result was that 84,000 students retained Pell Grants they otherwise would have lost, and hundreds of thousands of others avoided significant cuts in the student aid. For his efforts, in 2004 the United States Students Association honored Senator Corzine with its Friends of Students Award. Unfortunately, the Bush Administration has since succeeded in overturning the Corzine amendment.

Senator Corzine believes access to affordable health care is a basic, fundamental right. The employer-based system of providing health insurance should be strengthened by providing incentives for small businesses and low-income workers to buy coverage. The self-employed should get the benefit of 100 percent deductibility for health care costs. The senator is a prime cosponsor of legislation known as the "Start Healthy, Stay Healthy Act," which would expand access to health care coverage for children and pregnant women, and introduced the USA Health Care Act of 2003 which would create a Medi-Kids program to provide universal health insurance for children up to age 23 and require large employers, with fifty or more employees, to provide health coverage for all their workers.

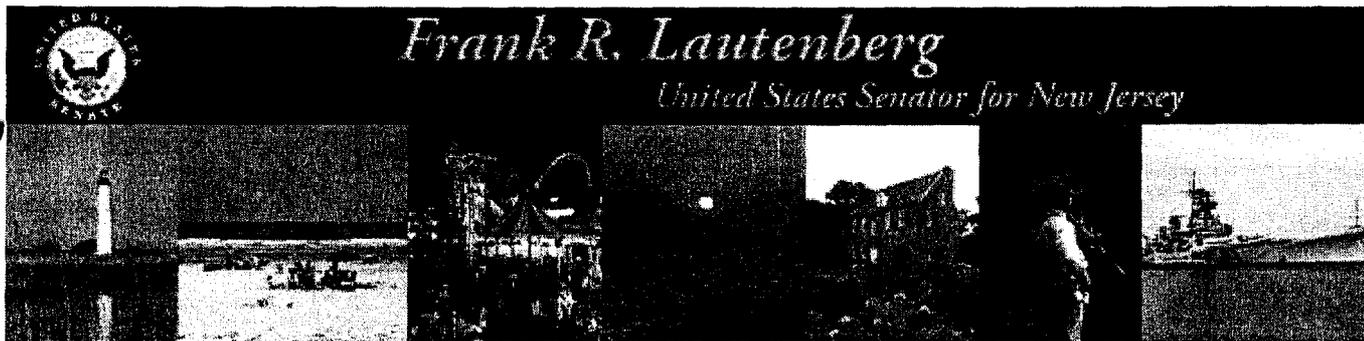
Senator Corzine worked in the Senate to protect New Jersey's prescription assistance program for the aged under the new Medicare drug program, but opposed provisions in the new law that privatizes the Medicare program for many South Jersey seniors and puts limits on the availability of drugs for all seniors. He also has supported federal funding for New Jersey-based programs established to study health disparities among minority populations, and with New Jersey Senator Frank Lautenberg, Senator Corzine has moved to create a federal system to track and screen health care professionals. In addition, he has fought against funding formulas that hamper veterans' access to health care in New Jersey because the formulas fail to account for the high cost of living in the Garden State, when compared to other states.

Senator Corzine is one of the Senate's most active proponents of strengthening gun safety laws. He was the lead cosponsor of legislation to both extend and improve the ban on assault weapons, and has advocated closing loopholes in current law that allow criminals to obtain dangerous weapons at gun shows. He also has introduced his own legislation to subject firearms to consumer safety standards, and to prohibit convicted felons from regaining their ability to legally possess firearms, at taxpayer expense. At his insistence, Congress has blocked funding for a program that used to rearm felons after extensive investigations by some of the government's top law enforcement officials.

Senator Corzine also has been at the forefront of efforts to promote effective enforcement of civil rights laws, and specifically to ban the practice of racial profiling, which subjects Americans to unfair discrimination based simply on the color of their skin. The senator helped draft the first comprehensive

driving and to impound the automobiles of drunk drivers, helping to extend the reach of New Jersey's "John's Law" nationwide.

Senator Corzine is a member of the Senate Banking, Housing and Urban Affairs Committee, the Intelligence Committee, the Energy and Natural Resources Committee, and the Budget Committee. Previously, he served on the Foreign Relations Committee and the Committee on the Environment and Public Works.

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U.S. Senator Frank R. Lautenberg

The phrase "only in America" has a special meaning for Senator Frank R. Lautenberg.

Lautenberg began his life as the son of poor but hard-working immigrant parents. Following their example, he rolled up his sleeves and pursued the American Dream. He succeeded in spectacular fashion, first as a businessman and founder of a major computing services firm, and then as a U.S. Senator with a number of major legislative accomplishments.

Lautenberg retired from the Senate in 2000 after 18 years of service, but returned in 2002 to once again serve the state and nation that have given him so much.

An American Journey

Senator Lautenberg was born in Paterson, New Jersey, the son of Polish and Russian immigrants who came to the United States through Ellis Island. His early life was unsettled as his parents moved about a dozen times while struggling to support the family.

Lautenberg's father, Sam, worked in the silk mills, sold coal, farmed and once ran a tavern.

When Lautenberg was 19, his father died of cancer. To help his family, he worked nights and weekends until he graduated from Nutley High School

After graduating from Nutley, Lautenberg enlisted and served in the Army Signal Corps in Europe during World War II. Following the war, he attended Columbia University on the G.I. Bill and graduated with a degree in economics in 1949.

With his military service completed and his education secured, Lautenberg set out to build a career. He joined with two boyhood friends from his old neighborhood to found the nation's first payroll services company, Automatic Data Processing. Lautenberg served as chairman and CEO, and along with his partners developed ADP into one of the largest computing services company in the world.

From CEO to Senator: A new career, another success

Sen. Lautenberg always knew that his success was a uniquely American story. He wanted to give something back to the nation that had given him so many

opportunities.

He decided to launch a new career in politics and - running for his first public office - was elected to the Senate in 1982. He was re-elected in 1988 and 1994, and returned to win a fourth term in 2002 after two years away.

Over his first three terms in the U.S. Senate, Sen. Lautenberg built a solid record of accomplishment on a broad range of issues that touch the lives of New Jerseyans: helping to balance the federal budget, stopping aid to nations that support terrorism, keeping guns out of the hands of convicted domestic abusers, banning smoking on airplanes, getting drunk drivers off our roads, protecting our oceans and environment, and improving our transportation system.

Fighting for New Jersey Families

Since returning to the Senate in 2003, Senator Lautenberg has picked up where he left off, fighting to improve the lives of New Jersey families. He is the ranking Democrat on the subcommittee on global warming. He has introduced legislation to provide more Homeland Security resources for New Jersey and keep weapons out of the hands of terrorists. And he is working tirelessly to strengthen security in our ports and our national passenger rail system.

In a place that is often plagued with gridlock and inertia, Senator Lautenberg has always been someone who bucked the rules, stood up for what he believed, and persisted in making a difference.

Senator Lautenberg resides in Cliffside Park with his wife Bonnie. He has four children and ten grandchildren.

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>> Governor Home

■ Acting Governor Richard J. Codey



Portrait of Acting Governor Richard J. Codey (jpg 6.07MB)



Acting Governor Richard J. Codey has earned a reputation as a skillful leader who brings people together to achieve bipartisan goals. Throughout a career in State government that has spanned more than three decades, he has been regarded by his colleagues and constituents as an independent thinker and a champion of change to benefit the public good. He has continued to build upon this record as Acting Governor, a post he assumed on November 16, 2004.

As Acting Governor, Codey has worked to restore faith, integrity and hope in State government in New Jersey. He has made ethics in government the focus of his Administration's policy agenda by creating an Inspector General to root out waste, fraud and mismanagement, hiring Special Ethics Counsel to develop a mandatory ethics training program, and working with the Legislature to prohibit campaign contributions by business entities seeking or holding State contracts.

Acting Governor Codey has also brought the struggles of the mentally ill to the forefront of the public's attention, started plans to expand the southern portion of the New Jersey Turnpike, created a new vision for the Meadowlands, and emerged as a strong leader in New Jersey's efforts to obtain needed levels of federal funds for homeland security.



A Life of Public Service

Codey began his career in State government in 1973 when he was elected to the State Legislature as an Assemblyman at the age of 26. At that time, he was the youngest legislator ever elected in New Jersey. He was re-elected three times to Assembly, where he chaired the State Government Committee for six years and played a central role in the development of New Jersey's Casino Control Act, which established the first legal gambling casinos in the country outside of Nevada.



After winning his first Senate term in 1981, Codey quickly earned a reputation as leading advocate for health and mental health issues, consumer protections, public safety, education, and the rights of women, minorities, and New Jersey workers.



After serving three decades in the State Legislature, Codey was selected Senate President for the 211th Legislative Session beginning January 13, 2004. During the previous legislative session, Codey served as Senate Co-President, due to an unusual 20-20 split between Republican and Democratic senators that session. Codey also served as Senate minority leader from 1998-2002, and held the post of Acting Governor for several days in 2002 and 2003.

When Governor James E. McGreevey resigned before his term expired, Codey became Acting Governor under a provision in the New Jersey State Constitution which provides for the Senate President to assume the powers and responsibilities of the Office of Governor. The Constitution also provides that the Senate President hold both offices simultaneously.

As a State Senator, Codey represents the 27th legislative district in Essex County which includes the municipalities of Caldwell, Essex Fells, Fairfield, Livingston, Maplewood, North Caldwell, Orange, Roseland, South Orange, West Orange, and part of the City of Newark. Numerous organizations and associations have



recognized Codey over the years for his contributions to the State and to the people of New Jersey, awarding him "Legislator of the Year" many times over.

A Family Man at Heart

Codey enjoys spending time with his family, coaching his sixth grade traveling basketball team and attending the games of his favorite college team, Seton Hall graduate of Fairleigh Dickinson University, he is a devoted husband and father and resides in West Orange with his wife, Mary Jo, and their two sons, Kevin and Christopher.

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BASE VISIT REPORT

FORT MONMOUTH, NEW JERSEY

26 JUNE 2005

LEAD COMMISSIONER:

Chairman Anthony J. Principi

ACCOMPANYING COMMISSIONER:

General Lloyd "Fig" Newton, USAF (Ret)

COMMISSION STAFF:

R. Gary Dinsick (Army Team Chief)
Wesley E. Hood (Army Senior Analyst)
Elizabeth C. Bieri (Army Analyst)

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BASE'S PRESENT MISSION:

Fort Monmouth is the center of gravity for the development of the Army's Command and Control, Communications, Computers, Intelligence, Sensors and Reconnaissance (C4ISR) systems. Much of the Army's research and development of these hi-tech systems is done at Fort Monmouth by members of Team C4ISR. Several of the most technologically advanced systems currently being used today in Operation Iraqi Freedom, Enduring Freedom and Homeland Defense were developed at Fort Monmouth. Team C4ISR equips the joint warfighter with tomorrow's technology by providing the architectural framework and systems engineering to ensure joint interoperability and integration across the battle space.

The organizations that make up "Team C4ISR" are collocated at Fort Monmouth to create the synergy that allows rapid prototyping, fielding and modernization of systems that save lives on the battlefield. The Team executes its mission through a collaborative process of technology, lifecycle development, acquisition excellence, and logistics power projection. Primary tenants are the members of Team C4ISR:

CECOM - The Army's Communications Electronics Command (CECOM), although geographically dispersed at various locations throughout the U.S. and around the world, is the host and largest activity at Fort Monmouth. The Software Engineering Center (SEC); Information Systems Engineering Command (ISEC); Logistics and Readiness Center (LRC); Tobyhanna Army Depot; and CECOM Acquisition Center (AC) are all part of CECOM.

CERDEC - The Communications and Electronics Research and Development Center (CERDEC) has made many contributions in research in development, such as Night Vision goggles, counter equipment for improvised explosive devices, shortstop electronic protection systems, and well sensor systems to provide soldiers with a safe method for rapidly inspecting wells and underground locations in OIF/OEF. CERDEC is part of the Research, Development and Engineering Command (RDECOM), headquartered at Aberdeen Proving Grounds but the CERDEC at Fort Monmouth is its largest activity.

PEOs - Team C4ISR's other members are three of the Army's Program Executive Offices (PEO) two of which are headquartered at Fort Monmouth; The PEO for Command, Control, Communications Tactical (PEO C3T) and the PEO for Intelligence, Electronic Warfare and Sensors (PEO IEWS). The third is the PEO for Enterprise Information Systems (PEO EIS), headquartered at Ft Belvoir, with Program Managers located at Fort Monmouth.

Other Fort Monmouth tenants include the Defense Information Systems Agency, the Joint Interoperability Engineering Organization which furthers joint interoperability through an alliance with its Navy and Air Force counterparts and a jointly staffed Commanders in Chief Interoperability Program Office (CIPO).

The United States Military Academy Preparatory School (USMAPS), which trains 250 cadet candidates each year for entrance as freshmen into the United States Military Academy at West Point, NY, also calls Fort Monmouth home.

The 754th Explosive Ordnance Disposal , which provides emergency response to military and federal civilian agencies throughout New Jersey, New York, Rhode Island, Connecticut, Massachusetts, New Hampshire, Maine and Pennsylvania is also one of Fort Monmouth's tenants.

The facilities at Fort Monmouth also serve the families and service members from Earle Naval Weapons Station in Colts Neck, NJ and the Coast Guard at Sandy Hook with the commissary, Post Exchange and Patterson Army Health Clinic. Patterson also serves the more than 7,000 retirees in the area with its new VA clinic.

The Garrison provides installation management and support to Team C4ISR elements, and tenant organizations on post. The Garrison is responsible for Base Operations, Contractor Support and Real Property that includes main post and the Charles Wood Area, as well as various programs and services to enhance the quality of life for soldiers and civilians at Fort Monmouth.

SECRETARY OF DEFENSE RECOMMENDATION:

Close Fort Monmouth, NJ.

Relocate the US Army Military Academy Preparatory School to West Point, NY. Relocate the Joint Network Management System Program Office to Fort Meade, MD. Relocate the Budget/Funding, Contracting, Cataloging, Requisition Processing, Customer Services, Item Management, Stock Control, Weapon System Secondary Item Support, Requirements Determination, Integrated Materiel Management Technical Support Inventory Control Point functions for Consumable Items to Defense Supply Center Columbus, OH, and reestablish them as Defense Logistics Agency Inventory Control Point functions; relocate the procurement management and related support functions for Depot Level Repairables to Aberdeen Proving Ground, MD, and designate them as Inventory Control Point functions, detachment of Defense Supply Center Columbus, OH, and relocate the remaining integrated materiel management, user, and related support functions to Aberdeen Proving Ground, MD. Relocate Information Systems, Sensors, Electronic Warfare, and Electronics Research and Development & Acquisition (RDA)

to Aberdeen Proving Ground, MD. Relocate the elements of the Program Executive Office for Enterprise Information Systems and consolidate into the Program Executive Office, Enterprise Information Systems at Fort Belvoir, VA.

Realign Fort Belvoir, VA by relocating and consolidating Sensors, Electronics, and Electronic Warfare Research, Development and Acquisition activities to Aberdeen Proving Ground, MD, and by relocating and consolidating Information Systems Research and Development and Acquisition (except for the Program Executive Office, Enterprise Information Systems) to Aberdeen Proving Ground, MD.

Realign the Army Research Institute, Fort Knox, KY, by relocating Human Systems Research to Aberdeen Proving Ground, MD.

Realign Redstone Arsenal, AL, by relocating and consolidating Information Systems Development and Acquisition to Aberdeen Proving Ground, MD.

Realign the PM Acquisition, Logistics and Technology Enterprise Systems and Services (ALTESS) facility at 2511 Jefferson Davis Hwy, Arlington, VA, a leased installation, by relocating and consolidating into the Program Executive Office, Enterprise Information Systems at Fort Belvoir, VA.

SECRETARY OF DEFENSE JUSTIFICATION:

The closure of Fort Monmouth allows the Army to pursue several transformational and BRAC objectives. These include: Consolidating training to enhance coordination, doctrine development, training effectiveness and improve operational and functional efficiencies, and consolidating RDA and T&E functions on fewer installations. Retain DoD installations with the most flexible capability to accept new missions. Consolidate or collocate common business functions with other agencies to provide better level of services at a reduced cost.

The recommendation relocates the US Army Military Academy Preparatory School to West Point, NY and increases training to enhance coordination, doctrine development, training effectiveness and improve operational and functional efficiencies.

The recommendation establishes a Land C4ISR Lifecycle Management Command (LCMC) to focus technical activity and accelerate transition. This recommendation addresses the transformational objective of Network Centric Warfare. The solution of the significant challenges of realizing the potential of Network Centric Warfare for land combat forces requires integrated research in C4ISR technologies (engineered networks of sensors, communications, information processing), and individual and networked human behavior. The recommendation increases efficiency through consolidation. Research, Development and Acquisition (RDA), Test and Evaluation (T&E) of Army Land C4ISR technologies and systems is currently split among three major sites – Fort Monmouth, NJ, Fort Dix, NJ, Adelphi, MD and Fort Belvoir, VA and several smaller sites, including Redstone Arsenal and Fort Knox. Consolidation of RDA at fewer sites achieves efficiency and synergy at a lower cost than would be required for multiple sites. This action preserves the Army's "commodity" business model by near collocation of Research,

Development, Acquisition, and Logistics functions. Further, combining RDA and T&E requires test ranges – which cannot be created at Fort Monmouth.

The closure of Fort Monmouth and relocation of functions which enhance the Army's military value, is consistent with the Army's Force Structure Plan, and maintains adequate surge capabilities. Fort Monmouth is an acquisition and research installation with little capacity to be utilized for other purposes. Military value is enhanced by relocating the research functions to under-utilized and better equipped facilities; by relocating the administrative functions to multipurpose installations with higher military and administrative value; and by co-locating education activities with the schools they support. Utilizing existing space and facilities at the gaining installations, maintains both support to the Army Force Structure Plan, and capabilities for meeting surge requirements.

MAIN FACILITIES REVIEWED:

The site tour included the Joint Satellite Communications Engineering Center (JSEC) and the McAfee Center.

KEY ISSUES IDENTIFIED

1. If approved, the timing and implementation of this recommendation will be very complicated given the technical functions performed at Ft. Monmouth and the time and cost required to replicate and prove out those facilities at the new Aberdeen location.
2. With the expectation that most personnel will not relocate to Aberdeen, Maryland, there will be a significant loss of intellectual capital.

INSTALLATION CONCERNS RAISED

1. If approved, the timing and implementation of this recommendation will be very complicated given the technical functions performed at Ft. Monmouth and the time and cost required to replicate and prove out those facilities at the new Aberdeen location.
2. With the expectation that most personnel will not relocate to Aberdeen, Maryland, there will be a significant loss of intellectual capital.
3. The Team C4ISR is providing critical support to the warfighter today.

COMMUNITY CONCERNS RAISED:

A hard copy of the community briefing will be included with this report.

1. Loss of intellectual capital when personnel do not relocate.
2. Disruption and risk (to the Army, the workforce, and the soldier) were not considered.
3. Test & Evaluation not mentioned in the Joint Cross Service Group Technical recommendations. There appear to be inconsistencies with the Technical recommendations and the recommendation to close Ft. Monmouth.
4. Jointness was not addressed. Service efforts were not combined into a DoD C4ISR center. And the jointness that already exists with the Monmouth/Dix/Lakehurst/McGuire location and capabilities was not considered.

5. Cost credibility - 80% workforce loss; program disruption costs not considered; continuity of ops costs not considered; aviation R&D costs not considered; cost to recreate Ft. Dix demo capability not considered; COBRA costs appear to be understated.

REQUESTS FOR STAFF AS A RESULT OF VISIT:

1. Questions were left with the installation for their response.
2. Additional questions generated during the staff and Commissioner visits have been forwarded to the clearing house.

NOTES:

1. No response has been received to the questions sent through the clearing house as of 26 June 2005. Clearing house has been queried as to the status of those questions.
2. Installation is waiting to receive formal request through chain of command prior to responding to questions that were left with them, which were also sent through the clearing house.
3. Chairman Principi had no comments, corrections or additions.
4. Commissioner Newton commented that this was a good report and made no corrections or additions.
5. Commissioner Coyle has scheduled a second visit to Fort Monmouth for 28 June 2005. An addendum will be posted to this report upon completion and documentation of that visit.

FORT MONMOUTH, NJ

Army - 11

FORT MONMOUTH, NJ

CLOSE

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
(620)	(4,652)	0	0	(620)	(4,652)	0	(5,272)

FORT BELVOIR, VA

REALIGN

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
(29)	(851)	16	170	(13)	(681)	0	(694)

ARMY RESEARCH INSTITUTE, FORT KNOX, KY

REALIGN

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
0	(11)	0	0	0	(11)	0	(11)

REDSTONE ARSENAL, AL

REALIGN

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
(7)	(30)	0	0	(7)	(30)	0	(37)

2511 JEFFERSON DAVIS HWY, ARLINGTON, VA

REALIGN

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
(3)	(14)	0	0	(3)	(14)	0	(17)

Recommendation: Close Fort Monmouth, NJ. Relocate the US Army Military Academy Preparatory School to West Point, NY. Relocate the Joint Network Management System Program Office to Fort Meade, MD. Relocate the Budget/Funding, Contracting, Cataloging, Requisition Processing, Customer Services, Item Management, Stock Control, Weapon System Secondary Item Support, Requirements Determination, Integrated Materiel Management Technical Support Inventory Control Point functions for Consumable Items to Defense Supply Center Columbus, OH, and reestablish them as Defense Logistics Agency Inventory Control Point functions; relocate the procurement management and related support functions for Depot Level Repairables to Aberdeen Proving Ground, MD, and designate them as Inventory Control Point functions, detachment of Defense Supply Center Columbus, OH, and relocate the remaining integrated materiel management, user, and related support functions to Aberdeen Proving Ground, MD. Relocate Information Systems, Sensors, Electronic Warfare, and Electronics Research and Development & Acquisition (RDA) to Aberdeen Proving Ground, MD. Relocate the elements of the Program Executive Office for Enterprise Information Systems and consolidate into the Program Executive Office, Enterprise Information Systems at Fort Belvoir, VA.

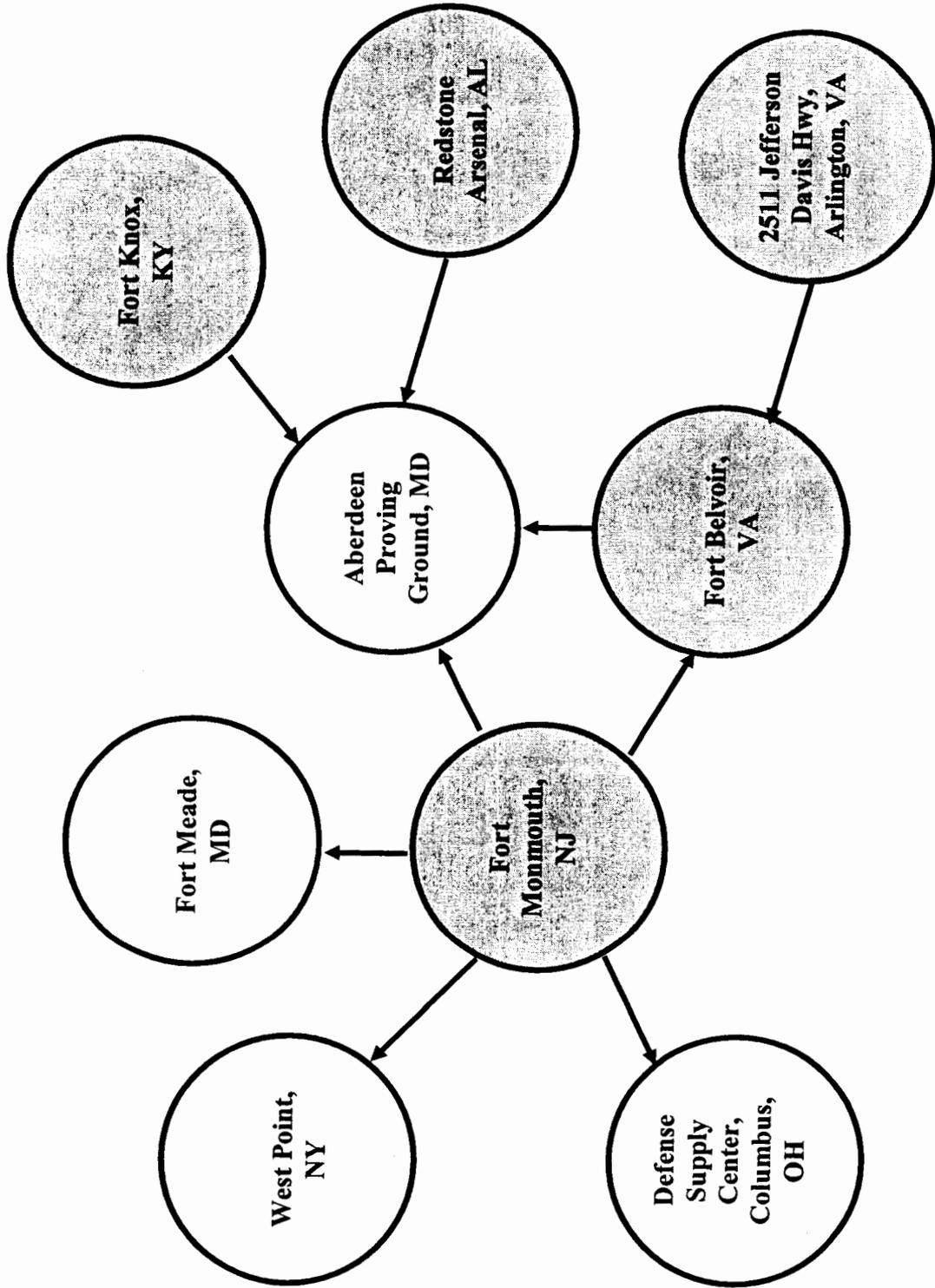
Recommendation: Realign Fort Belvoir, VA by relocating and consolidating Sensors, Electronics, and Electronic Warfare Research, Development and Acquisition activities to Aberdeen Proving Ground, MD, and by relocating and consolidating Information Systems Research and Development and Acquisition (except for the Program Executive Office, Enterprise Information Systems) to Aberdeen Proving Ground, MD.

Recommendation: Realign Army Research Institute, Fort Knox, KY, by relocating Human Systems Research to Aberdeen Proving Ground, MD.

Recommendation: Realign Redstone Arsenal, AL, by relocating and consolidating Information Systems Development and Acquisition to Aberdeen Proving Ground, MD.

Recommendation: Realign the PM Acquisition, Logistics and Technology Enterprise Systems and Services (ALTESS) facility at 2511 Jefferson Davis Hwy, Arlington, VA, a leased installation, by relocating and consolidating into the Program Executive Office, Enterprise Information Systems at Fort Belvoir, VA.

FORT MONMOUTH, NJ





IV. Recommendations and Justifications

a. Joint Basing

Recommendation: Realign McChord Air Force Base (AFB), WA, by relocating the installation management functions to Fort Lewis, WA, establishing Joint Base Lewis-McChord.

Realign Fort Dix, NJ, and Naval Air Engineering Station Lakehurst, NJ, by relocating the installation management functions to McGuire AFB, NJ, establishing Joint Base McGuire-Dix-Lakehurst.

Realign Naval Air Facility Washington, MD, by relocating the installation management functions to Andrews AFB, MD, establishing Joint Base Andrews-Naval Air Facility Washington, MD.

Realign Bolling AFB, DC, by relocating the installation management functions to Naval District Washington at the Washington Navy Yard, DC, establishing Joint Base Anacostia-Bolling-Naval Research Laboratory (NRL), DC.

Realign Henderson Hall, VA, by relocating the installation management functions to Fort Myer, VA, establishing Joint Base Myer-Henderson Hall, VA.

Realign Fort Richardson, AK, by relocating the installation management functions to Elmendorf AFB, AK, establishing Joint Base Elmendorf-Richardson, AK.

Realign Hickam AFB, HI, by relocating the installation management functions to Naval Station Pearl Harbor, HI, establishing Joint Base Pearl Harbor-Hickam, HI.

Realign Fort Sam Houston, TX, and Randolph AFB, TX, by relocating the installation management functions to Lackland AFB, TX.

Realign Naval Weapons Station Charleston, SC, by relocating the installation management functions to Charleston AFB, SC.

Realign Fort Eustis, VA, by relocating the installation management functions to Langley AFB, VA.

Realign Fort Story, VA, by relocating the installation management functions to Commander Naval Mid-Atlantic Region at Naval Station Norfolk, VA.

Realign Andersen AFB, Guam, by relocating the installation management functions to Commander, U.S. Naval Forces, Marianas Islands, Guam.

Justification: All installations employ military, civilian, and contractor personnel to perform common functions in support of installation facilities and personnel. All installations execute these functions using similar or near similar processes. Because these installations share a common boundary with minimal distance between the major facilities or are in near proximity, there is significant opportunity to reduce duplication of efforts with resulting reduction of overall manpower and facilities requirements capable of generating savings, which will be realized by paring unnecessary management personnel and achieving greater efficiencies through economies of scale. Intangible savings are expected to result from opportunities to consolidate and optimize existing and future service contract requirements. Additional opportunities for savings are also expected to result from establishment of a single space management authority capable of generating greater overall utilization of facilities and infrastructure. Further savings are expected to result from opportunities to reduce and correctly size both owned and contracted commercial fleets of base support vehicles and equipment consistent with the size of the combined facilities and supported populations. Regional efficiencies achieved as a result of Service regionalization of installation management will provide additional opportunities for overall savings as the designated installations are consolidated under regional management structures.

Specific exceptions not included in the functions to relocate are Health and Military Personnel Services. In general, the Department anticipates transferring responsibility for all other Base Operating Support (BOS) functions and the Operations and Maintenance (O&M) portion of Sustainment, Restoration and Modernization (SRM), to the designated receiving location. However, because of the variety of circumstances at each location, the Department requires flexibility to tailor implementation to the unique requirements at each location.

In all but three realignments, discussed below, the quantitative military value score validated by military judgment was the primary basis for determining which installation was designated as the receiving location.

McGuire's quantitative military value compared to the Fort Dix quantitative military value score was too close to be the sole factor for determining the receiving installation for installation management functions. Military judgment favored McGuire AFB as the receiving installation for the installation management functions because of its mission in support of operational forces compared to Fort Dix, which has a primary mission of support for Reserve Component training. As an installation accustomed to supporting operational forces, it was the military judgment of the JCSG that McGuire was better able to perform those functions for both locations.

Similarly, the quantitative military value score of Charleston AFB compared to that of Naval Weapons Station Charleston was too close to be the sole factor for determining the receiving installation for installation management functions. Military judgment favored Charleston AFB as the receiving installation for the installation management functions because of its mission in support of operational forces compared to Naval Weapons Station Charleston, which has a primary mission to support training and industrial activities. As an installation accustomed to supporting operational forces, it was the military judgment of the JCSG that Charleston AFB was better able to perform those functions for both locations.

Langley AFB's quantitative military value score compared to the Fort Eustis quantitative military value score was a clear margin for Fort Eustis. However, pending changes to Fort Eustis resulting from other BRAC recommendations causes military judgment to favor Langley AFB as the receiving installation for the installation management functions. Relocations of organizations currently based at Fort Eustis will cause a significant population decline and overall reduction in the scope of the installation's supporting mission. Based on these changes, it was the military judgment of the JCSG that Langley AFB was better able to perform these functions for both locations.

Payback: The total estimated one-time cost to the Department of Defense to implement this recommendation is \$50.6M. The net of all costs and savings to the Department during the implementation period is a savings of \$601.3M. Annual recurring savings to the Department after implementation are \$183.8M with an immediate payback expected. The net present value of the costs and savings to the Department over 20 years is a savings of \$2,342.5M.

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 776 jobs (422 direct jobs and 354 indirect jobs) over the 2006-2011 period in the Tacoma, WA Metropolitan Division, which is 0.2 percent of economic area employment.

Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 285 jobs (173 direct jobs and 112 indirect jobs) over the 2006-2011 period in the Edison, NJ Metropolitan Division, which is less than 0.1 percent of economic area employment.

Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 182 jobs (89 direct jobs and 93 indirect jobs) over the 2006-2011 period in the Camden, NJ Metropolitan Division, which is less than 0.1 percent of economic area employment.

Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 253 jobs (150 direct jobs and 103 indirect jobs) over the 2006-2011 period in the Washington-Arlington-Alexandria, DC-VA-MD-WV Metropolitan Division economic area, which is less than 0.1 percent of economic area employment.

Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 412 jobs (224 direct jobs and 188 indirect jobs) over the 2006-2011 period in the Anchorage, AK Metropolitan Statistical Area economic area, which is 0.2 percent of economic area employment.

Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 511 jobs (277 direct jobs and 234 indirect jobs) over the 2006-2011 period in the Honolulu, HI Metropolitan Statistical Area, which is a less than 0.1 percent of economic area employment.

Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 382 jobs (189 direct jobs and 193 indirect jobs) over the 2006-2011 period in the San Antonio, TX Metropolitan Statistical Area, which is less than 0.1 percent of economic area employment.

Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 657 jobs (264 direct jobs and 393 indirect jobs) over the 2006-2011 period in the Charleston-North Charleston, SC Metropolitan Statistical Area, which is 0.2 percent of economic area employment.

Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 546 jobs (238 direct jobs and 306 indirect jobs) over the 2006-2011 period in the Virginia Beach-Norfolk-Newport News, VA-NC Metropolitan Statistical Area, which is less than 0.1 percent of economic area employment.

Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 174 jobs (95 direct jobs and 79 indirect jobs) over the 2006-2011 period in the Guam County, GU economic area, which is .3 percent of economic area employment.

The aggregate economic impact of all recommended actions on these economic regions of influence was considered and is at Appendix B of Volume I.

Community Infrastructure Assessment: Review of community attributes indicates no issues regarding the ability of the infrastructure of the communities to support missions, forces, and personnel. There are no known community infrastructure impediments to implementation of all recommendations affecting the installations in this recommendation.

Environmental Impact: Naval Air Engineering Station Lakehurst is in severe non-attainment for ozone (1hr). Some permit changes are possible. This recommendation has no impact on cultural, archeological, or tribal resources; dredging; land use constraints or sensitive resources areas; marine mammals, resources or sanctuaries; noise; threatened and endangered species or critical habitat; waste management; water resources; or wetlands. This recommendation will require spending approximately \$0.4M cost for waste management and environmental compliance activities. This cost was included in the payback calculation. This recommendation does not otherwise impact the costs of environmental restoration, waste management, or environmental compliance activities. The aggregate environmental impact of all recommended BRAC actions affecting the bases in this recommendation has been reviewed. There are no known environmental impediments to implementation of this recommendation.

Fort Dix

BRAC had no major impacts on the Active Component at Ft Dix. The installation management functions at Fort Dix, Lakehurst Naval Air Station and McGuire Air Force Base will be combined to gain efficiencies. The Reserve Component Command and Control, Training Support and Mobilization missions at Fort Dix will also expand.

Other Activities

What: Transfers installation management functions from Fort Dix to McGuire AFB.

Why: Consolidating installation management at one location achieves joint service efficiencies, fosters consistency, and promotes standardization across the services. This provides the same or better level of service at a reduced cost.

What: Fort Dix, Lakehurst NAS, and McGuire AFB designated a Joint Mobilization Site.

Why: Establishing joint mobilization sites promotes standardization across the services. Establishing and consolidating joint mobilization sites at installations able to adequately prepare, train and deploy service members reduces the disruption and time lag between notification and actual deployment and helps speed demobilization for Soldiers and other Service men and women.

What: Realign Pitt USARC, Coraopolis, PA by disestablishing the HQ 99th Regional Readiness Command and establishing a Northeast Regional Readiness Command Headquarters at Ft. Dix, NJ. Close Camp Kilmer, NJ and relocate the HQ 78th Division and establish a Sustainment Unit of Action at Ft. Dix, NJ. Realign Ft. Totten, NY by disestablishing the HQ 77th Regional Readiness Command and establishing a Maneuver Enhancement Brigade at Ft. Dix, NJ. Realign Ft. Sheridan IL by relocating the 244th Aviation Brigade to Ft. Dix, NJ. Realign Ft. Dix, NJ by relocating Equipment Concentration Site 27 to the New Jersey Army National Guard Mobilization and Training Equipment Site joint facility at Lakehurst, NJ.

Why: The Reserve unit and headquarters moves will improve homeland defense capability, greatly improve training and deployment capability, create significant efficiencies and cost savings, and is consistent with the Army's force structure plans and Army transformational objectives.

Ft Dix was selected as the best location within the demographic and geographic area of the closing facilities and affected units because it optimized the Reserve Components' ability to recruit and retain Reserve Component soldiers and to train and mobilize units impacted by this recommendation.

This recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Establish Centers for Rotary Wing Air Platform Development & Acquisition, Test & Evaluation

Recommendation: Realign Wright Patterson Air Force Base, OH, by relocating Air Force Materiel Command V-22 activities in rotary wing air platform development and acquisition to Patuxent River, MD. Realign the Naval Air Engineering Station Lakehurst, NJ, by relocating activities in rotary wing air platform development, acquisition, test and evaluation to Patuxent River, MD. Realign Ft. Rucker, AL, by relocating the Aviation Technical Test Center to Redstone Arsenal, AL, and consolidating it with the Technical Test Center at Redstone Arsenal, AL. Realign Warner-Robins Air Force Base, GA, by relocating activities in rotary wing air platform development and acquisition to Redstone Arsenal, AL.

Justification: This Air Land Sea & Space (ALSS) recommendation realigns and consolidates those activities that are primarily focused on Rotary Wing Air Platform activities in Development, Acquisition, Test and Evaluation (DAT&E). This action creates the Joint Center for Rotary Wing Air Platform DAT&E at the Redstone Arsenal, Huntsville, AL, and enhances the Joint Center at the Naval Air Warfare Center Aircraft Division (NAWCAD), Patuxent River, MD. The end state of this recommendation builds upon existing rotary wing air platform technical expertise and facilities in place at the two principal sites and provides focused support for future aviation technological advances in rotorcraft development.

The planned component moves enhance synergy by consolidating rotary wing work to major sites, preserving healthy competition, and leveraging climatic/geographic conditions and existing infrastructure, minimize environmental impact. These consolidations co-locate aircraft and aircraft support systems with development and acquisition personnel to enhance efficiency and effectiveness of rotary wing air platform design and development activities.

Payback: The total estimated one-time cost to the Department of Defense to implement this recommendation is \$49.4M. The net of all costs and savings to the Department during the implementation period is a cost of \$40.2M. Annual recurring savings to the Department after implementation are \$2.8M with a payback expected in 26 years. The net present value of the costs and savings to the Department over 20 years is a cost of \$11.8M.

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 108 jobs (59 direct jobs and 49 indirect jobs) over the 2006-2011 period in the Dayton, OH, Metropolitan Statistical Area, which is less than 0.1 percent of economic area employment;

Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 24 jobs (13 direct jobs and 11 indirect jobs) over the 2006-2011 period, in the Edison, NJ, Metropolitan Division, which is less than 0.1 percent of economic area employment.

Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 607 jobs (327 direct jobs and 280 indirect jobs) over the 2006-2011 period, in the Enterprise-Ozark, AL, Micropolitan Statistical Area, which is 1.26 percent of economic area employment.

Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 82 jobs (50 direct jobs and 32 indirect jobs) over the 2006-2011 period in the Warner Robins, GA, Metropolitan Statistical Area, which is 0.13 percent of economic area employment.

The aggregate economic impact of all recommended actions on these economic regions of influence was considered and is at Appendix B of Volume I.

Community Infrastructure Impact: A review of community attributes indicates no issues regarding the ability of the infrastructure of the communities to support missions, forces, and personnel.

Environmental Impact: This recommendation may have a minimal impact on cultural, archeological, and tribal resources and threatened and endangered species at both Patuxent River and Redstone Arsenal. Increased noise from aviation operations may result in operational restrictions on Redstone. Further evaluation is required. This recommendation has no impact on air quality; dredging; land use constraints or sensitive resource areas; marine mammals, resources, or sanctuaries; waste management; water resources; or wetlands. This recommendation will require spending approximately \$0.5M for environmental compliance activities. The payback calculation includes this cost. This recommendation does not otherwise impact the costs of environmental restoration, waste management, or environmental compliance activities. The aggregate environmental impact of all recommended BRAC actions affecting the bases in this recommendation has been reviewed. There are no known environmental impediments to implementation of this recommendation.

Establish Centers for Fixed Wing Air Platform Research, Development & Acquisition, Test & Evaluation

Recommendation: Realign Tinker Air Force Base, OK, Robins, Air Force Base, GA, and Hill Air Force Base, UT, by relocating fixed wing related Air Platform Development and Acquisition to Wright Patterson Air Force Base, OH.

Realign Wright Patterson Air Force Base, OH, by relocating fixed wing related Live Fire Test and Evaluation to Naval Air Weapons Station China Lake, CA.

Justification: This recommendation completes the consolidation of all Fixed Wing Air Platform RDAT&E, begun during the previous BRAC rounds, at two principal sites: Naval Air Station (NAS) Patuxent River, MD, and Wright-Patterson Air Force Base

(AFB), OH, while retaining several specialty sites. Research and Development & Acquisition will be performed at NAS Patuxent River and Wright-Patterson AFB. Lakehurst will be retained as a dedicated RDAT&E facility for Navy Aircraft Launch and Recovery Equipment and Aviation Support Equipment.

This recommendation includes Research, Development & Acquisition and Test & Evaluation activities in Fixed Wing Air Platforms across the Navy and Air Force. The planned component moves will enhance synergy by consolidating to major sites, preserve healthy competition, leverage existing infrastructure, minimize environmental impact, and effect reasonable homeland security risk dispersal. The relocation of Fixed Wing Air Platform Research was previously accomplished in response to the S&T Reliance Agreements resulting in the consolidation at Wright Patterson AFB with the maritime related Fixed Wing Air Platform Research consolidated at NAS Patuxent River.

This recommendation consolidates Air Force Development & Acquisition functions currently resident at Logistic Centers (Hill AFB, Tinker AFB, and Robbins AFB) at Wright-Patterson AFB. These moves will increase efficiency by creating RD&A centers with all attendant support activity and a robust acquisition organization available to all Air Force Fixed Wing Air Platform D&A functions.

The consolidation of all Fixed Wing Air Platform Survivability Live Fire T&E at China Lake is driven by the inefficiencies that currently exist between the two sites (Wright Patterson AFB and China Lake), and the potential savings afforded by establishing a single live fire test range for fixed wing air platforms. China Lake has this capability and has been doing similar work related to weapons lethality for many years. This action will increase efficiency by reducing overall manpower requirements while also reducing redundancies that exist across the Live Fire Testing domain.

Payback: The total estimated one-time cost to the Department of Defense to implement this recommendation is \$17.7M. The net of all costs and savings to the Department during the implementation period is a cost of \$7.9M. Annual recurring savings to the Department after implementation are \$2.7M with a payback expected in 9 years. The net present value of the costs and savings to the Department over 20 years is a savings of \$17.9M.

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 43 jobs (22 direct jobs and 21 indirect jobs) over the 2006-2011 period in the Ogden-Clearfield, UT, Metropolitan Statistical Area, which is less than 0.1 percent of economic area employment.

Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 33 jobs (15 direct jobs and 18 indirect jobs) over the 2006-2011 period in the Oklahoma City, OK, Metropolitan Statistical Area, which is less than 0.1 percent of economic area employment.

Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 67 jobs (41 direct jobs and 26 indirect jobs) over the 2006-2011 period in the Warner Robins, GA, Metropolitan Statistical Area, which is 0.1 percent of economic area employment.

Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 1 job (3 direct jobs lost and 2 indirect jobs gained) over the 2006-2011 period in the Dayton, OH, Metropolitan Statistical Area, which is less than 0.1 percent of economic area employment.

The aggregate economic impact of all recommended actions on these economic regions of influence was considered and is at Appendix B of Volume I.

Community Infrastructure Impact: A review of community attributes indicates no issues regarding the ability of the infrastructure of the communities to support missions, forces, and personnel.

Environmental Impact: A conformity analysis is required at Wright-Patterson. An initial analysis indicates a conformity determination is not required. Additional operations may impact archeological or historic areas, which may restrict operations. Additional operations at Wright Patterson may further impact the Indiana Bat, a threatened and endangered species. The hazardous waste program at Wright-Patterson will require modification. Additional operations at Wright Patterson may impact wetlands, which may restrict operations. This recommendation has no impact on dredging; land use constraints or sensitive resource areas; marine mammals, resources, or sanctuaries; noise; or water resources. This recommendation will require spending approximately \$0.24M for waste management and environmental compliance activities. This cost was included in the payback calculation. This recommendation does not otherwise impact the costs of environmental restoration, waste management, and environmental compliance activities. The aggregate environmental impact of all recommended BRAC actions affecting the bases in this recommendation has been reviewed. There are no known environmental impediments to implementation of this recommendation.

Create an Air Integrated Weapons & Armaments Research, Development & Acquisition, Test & Evaluation Center

Recommendation: Realign Hill Air Force Base, UT, by relocating Weapons and Armaments In-Service Engineering Research, Development & Acquisition, and Test and Evaluation to Eglin Air Force Base, FL. Realign Fort Belvoir, VA, by relocating Defense Threat Reduction Agency National Command Region conventional armament Research to Eglin Air Force Base, FL.

Justification: Eglin is one of three core integrated weapons and armaments RDAT&E centers (with China Lake, CA, and Redstone Arsenal, AL) with high MV and the largest concentration of integrated technical facilities across all three functional areas. Eglin

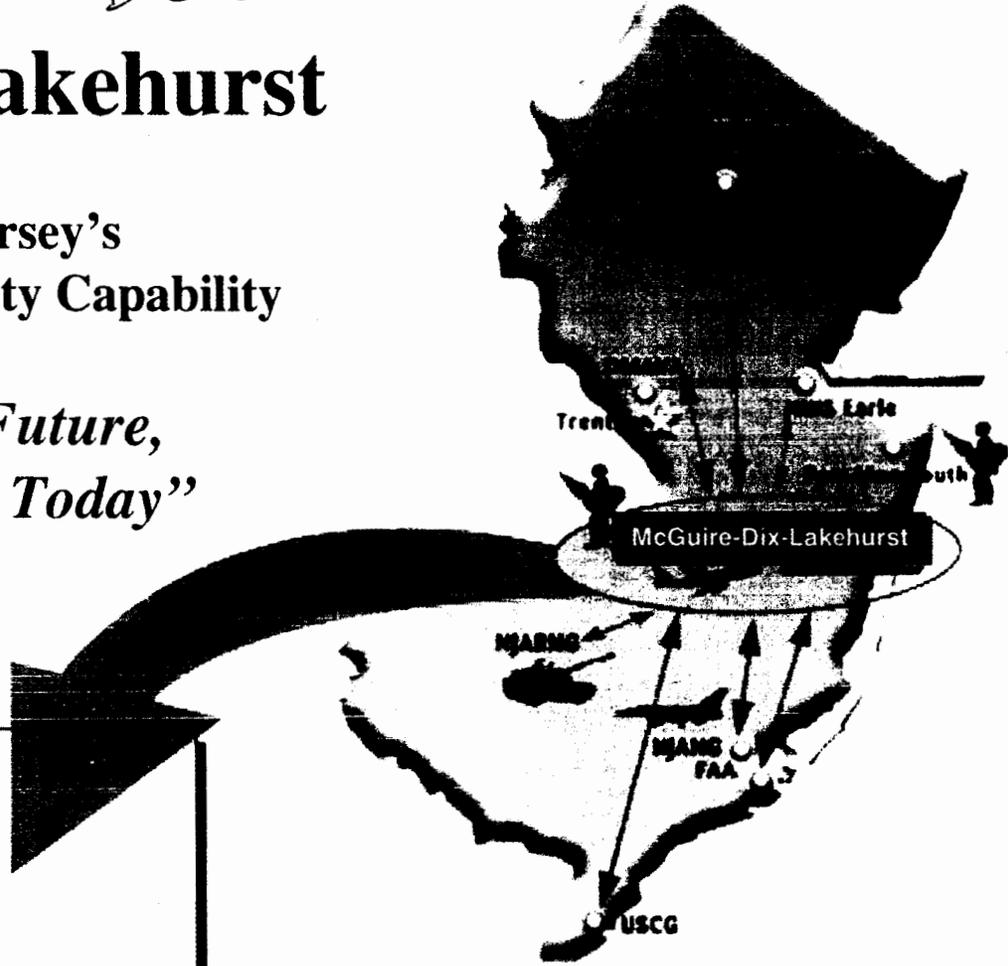
Joint Base

DCN: 3723

McGuire-Dix-Lakehurst

**The Hub of New Jersey's
Homeland Defense / Security Capability
&**

*“A Model for the Future,
Serving the Nation, Today”*



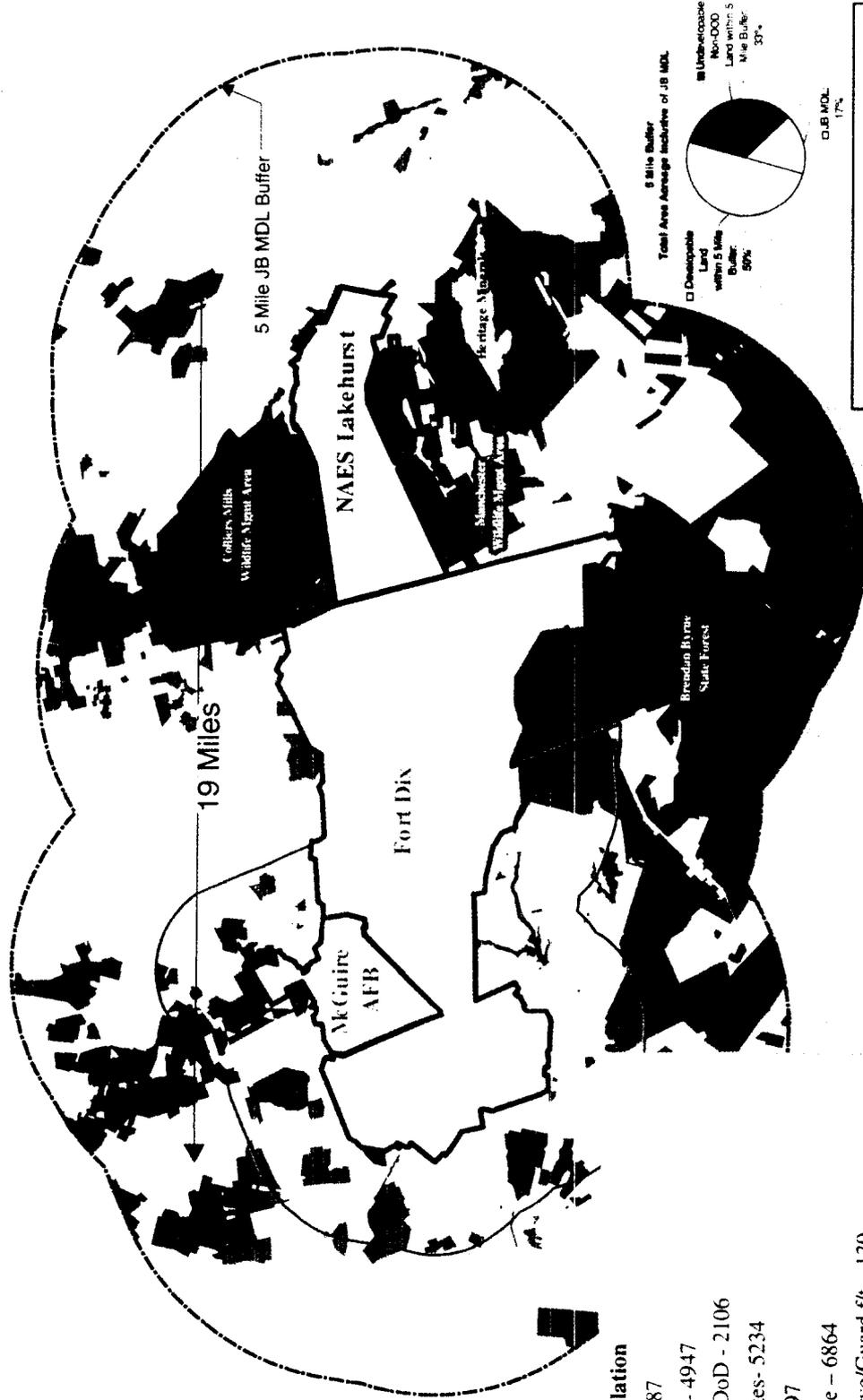
101,000 Federal State Managed Acres
42,000 Federal Managed Acres

Includes Warren Grove Bombing Range (20 nm South)



103-06A-A8 - Base Input
 Army - Fort Monmouth - NJ
 BRAC COMMISSION - FY 2005
 COFF: _____ DISPOSITION: Permanent
 DCN 3723

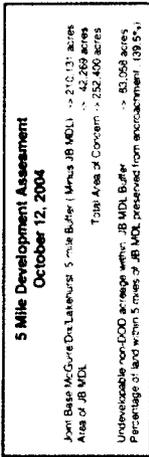
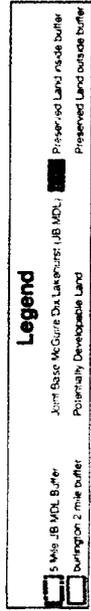
Joint Base McGuire-Dix-Lakehurst



JB MDL Population

- Civilian: 12,287
- DoD - 4947
- Non DoD - 2106
- Inmates- 5234
- Military: 14,697
- Active - 6864
- Reserve/Guard f/t - 139
- Active R/G (drill) - 4852
- Mobilizing/Demobilizing - 1374
- Students - 1468

•TOTAL: 26,984 (excl contractors & dependents)



Joint Base
McGuire-Dix-Lakehurst

SECDEF BRAC Recommendation

- **Lakehurst, Dix, and McGuire realigned by integrating the installation management functions and responsibilities to McGuire Air Force Base.**
- **In line with our Vision.**
- **4 Feb 2004 – First ever Tri-Service Joint Installation Alliance**
- **“A Model for the Future”.**

Joint Base

McGuire-Dix-Lakehurst

Serving Today and Tomorrow

RDATE

- NAVAIRSYSCOM
- NAVAIRWARCENAD
- CERDEC Flight Activity
- CERDEC/CECOM C4ISR
- PM Signals Warfare

Other

- Fed Crctnl Inst (DOJ)
- NJ Mid-State Crctnl Fac
- DoD Mil Entr Proc Sta
- Vet's Admin Clinic
- AF NCO Academy School
- ChalleNGe Youth Prg
- Naval Criminal Invest Srvc
- NAVFAC Mid Atlantic
- ROICC
- Naval Health Clinic
- DOJ United Air Survey
- NJ State Police Gang Unit
- NJ State Police USAR
- NJ Disaster Med Asst Tm
- OC Career Tech Inst

Operations/Response

- US Nav Res Ctr
- US CG Atl Strike Tm
- 77th Reg Readns Cmd (USA Res)
- NJARNG ArMtSptActy/EqpConSt
- NE Army Res Intel Sprt Ctr
- Army Res Contracting Ctr
- 63d Expl Ord Disp Btln (Active)
- NJ Natl Guard Jt Forces HQ
- 305th Air Mobility Wing (Host)
- 514th Air Mobility Wing
- 108 Air Refueling Wing
- Armd Forc Wh Blood ProcLab E.
- Defense Courier Service
- Sea Bees NMCB Det 21
- US Army Recruiting Btln Mid-Atl

BRAC 05 Recommended Gaining Activities

- Joint Pre-Deployment/Mobilization Site
- NE Regional Readiness CMD
- NAS JRB Willow Grove Navy & MC Squadrons
- Fleet Readiness Center (FRC) East Det Lakehurst
- USMC LtAtkHelo Sqd 775 Det A Cambria Reg AP, PA.
- Aeromedical Sqd New Castle Airport Air Guard, DE
- Co A/228th Aviation
- Reserve Intel Area 16
- HQ78th Div
- Maneuver Enhancement Brigade
- 244th Aviation Brigade

Training

- USAF Air Mobility Warfare Ctr
- 78th Division (Army Res)
- HQ, 2nd Bg, 1st RegResOfcTrg Cp
- NJ Natl Guard Trg Tech Battle Lab
- FBI
- US Army Corps of Eng (Active)
- 21st Exp Mobility Task Force
- 621st Contingency Resp Wing
- Detachment 1 (A/C Maint)
- Ctr for Naval Aviation Tech Trg Det
- 254th Regiment NJARNG
- USAF 421st Combat Trng Sqd

Joint Base McGuire-Dix-Lakehurst



Joint Base McGuire-Dix-Lakehurst - Room to Grow

Lakehurst



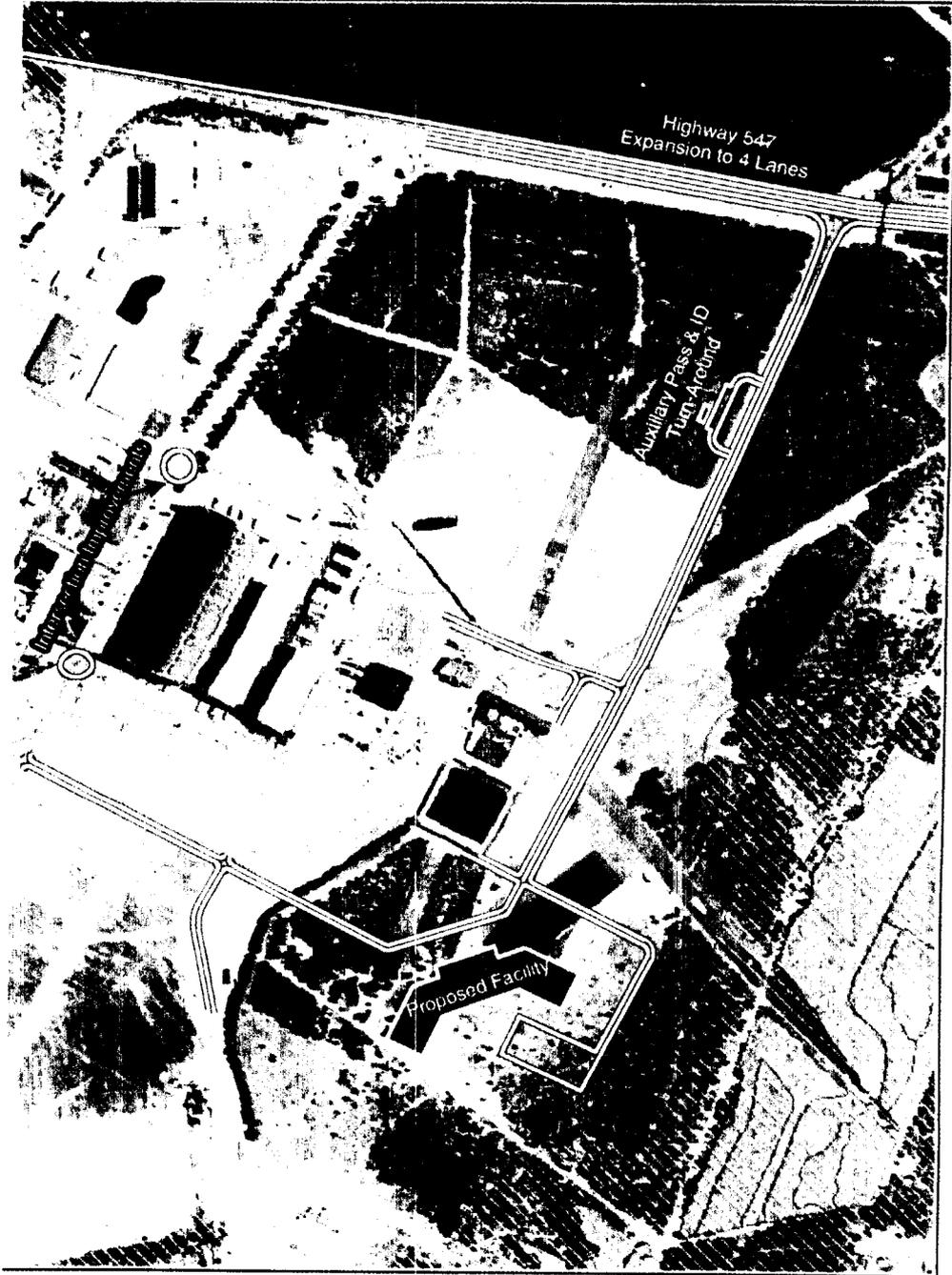
ID #	Existing Use	Acres	Level
1	Former airfield	4.2	1
2	Vacant lot	2	1
3	Vacant lot	7.8	1
4	Vacant lot	3.5	1
5	Vacant lot	0.8	1
6	Vacant lot	0.4	1
7	Trailer park	1.3	1
8	Vacant lot	1.1	1
9	Former mat	7.6	1
10	Vacant lot	0.5	1
11	Vacant lot	1	1
12	Vacant lot	1.9	1
13	Vacant lot	0.6	1
14	Vacant lot	1.6	1
15	Mat 1	6.2	1
16	Vacant lot	1.2	1
17	Vacant lot	0.6	1
18	Forest	8.1	2
19	Forest, non-native	36.5	2
20	Forest, non-native	8.8	2
21	Forest, non-native	16.8	2
22	Forest	53.3	2
23	Forest	19.3	2
24	Forest	20.1	2
25	Forest	18.8	3
26	PMD blast area	2.8	3
27	Future CB park	34.4	1
28	Vacant lot	3	3
29	Former mat	12.6	3
30	Driving range	2.2	3
31	Future P-112	2	3
32	Future storage lot	11.8	3
33	Mat 1	33.9	3
Total Acres		326.7	

Legend

Developable Parcels

Joint Base McGuire-Dix-Lakehurst

Growth - An Example



Building:	5 Stories / 60,000 S.F.
Capacity:	4000 Personnel
Parking:	2000 Vehicles

Legend

-  Wetlands
-  Wetland Buffer
-  MOM-RAILROAD-YARD
-  Proposed New Building
-  Proposed New Roads

0 1,000 Feet

NAES Lakehurst
Locator Map

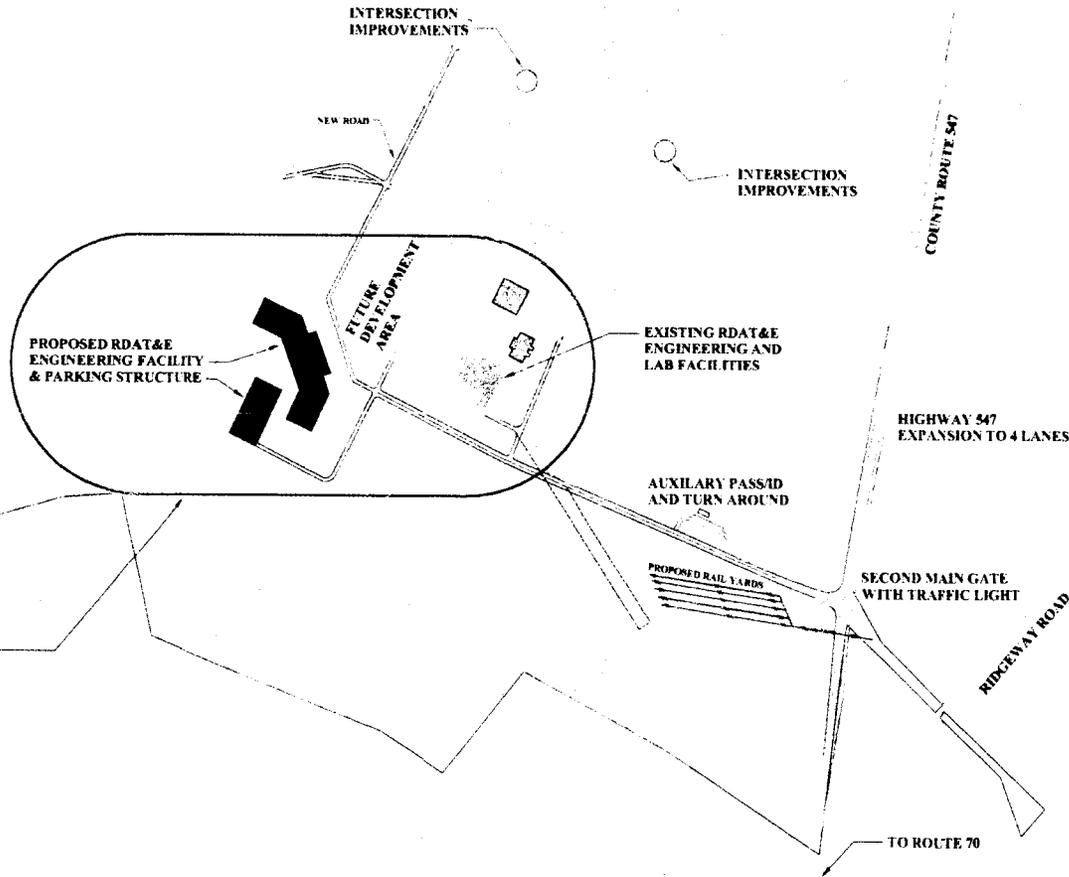


0 2 Miles

JOINT RDAT&E ENGINEERING CAMPUS

PROPOSED RDAT&E AND ENGINEERING FACILITY

BUILDING:	5 STORIES/60,000 S.F.
CAPACITY:	4000 PERSONNEL
PARKING:	2000 VEHICLES



DRAWING SIZE: 36" x 48" IF SHEET SIZE IS LESS THAN 84" x 114" (3:1) x 54" x 84" (2:1), USE GRAPHICAL SCALE(S)

DATE OF EXAMINING		DATE		DATE		DATE	
CON./ARCH. NO.		ARCH/VEIC. NO.		DATE		DATE	
DESIGNED BY:		DRAWN BY:		CHECKED BY:		APPROVED - CUSTOMER:	
NAVAL FACILITIES ENGINEERING DIVISION		NAVAL AIR ENGINEERING STATION		LAKELAND, FLA. 32907		ENGINEERING DIVISION	
PUBLIC WORKS DEPARTMENT		PROPOSED RDAT&E ENGINEERING FACILITY		JOINT BASE McGUIRE/DYAL/LAKEHURST		LAKEHURST SITE	
CAD-10#-XXXX		CODE ID NO 80091		W R # XXX-X-XXX		CONST CONT NO N62472-XX-C-XXXX	
SPEC 04-XX-XXXX		NAVFAC DRAWING NUMBER		SHEET X OF XX		LWF DRAWING NUMBER	
REVISIONS		REVISIONS		REVISIONS		REVISIONS	



108th Air Refueling Wing

The New Jersey Air National Guard's 108th Air Refueling Wing is made up of two squadrons, the 141st and 150th Air Refueling Squadrons, which operate a total of 20 KC-135E tankers and a single C-135B transport version of the KC-135. It is one of only three ANG super tanker wings composed of more than one KC-135 squadron, a result of its consolidation with the 170th Air Refueling Group. Like all ANG units, the 108th flies combat-support and humanitarian missions. It is respected throughout the ANG for its superior safety record and high maintenance pace. The 108th's operations are based out of McGuire Air Force Base.



Atlantic City Air National Guard Base

Atlantic City International Airport (ACY) is home to the Federal Aviation Administration's (FAA) William J. Hughes Technical Center, the FAA's key RDT&E facility, one of the U.S. Coast Guard's largest Atlantic Coast search and rescue activities, and the 177th Fighter Wing of the New Jersey Air National Guard. The Guard unit has 46 buildings, located on 296 acres of leased property, within ACY's fence-line.

The 177th Fighter Wing flies 17 F-16C/D aircraft. The wing's federal mission is to provide combat ready personnel, aircraft and equipment for worldwide deployment in support of U.S. Air Force objectives. The 177th's state mission is to protect life and property, provide disaster relief and ensure public safety when called upon by the Governor. The 177th has been particularly active in its homeland security/homeland defense capacity over the last two decades.



NEW JERSEY

1988	Fort Dix	REALIGN
1988	Fort Monmouth	REALIGN
1988	NIKE NY 54 Housing	CLOSE
1988	NIKE NY 60 Housing	CLOSE
1988	NIKE NY 79/80 Housing	CLOSE
1988	NIKE NY 73/94	CLOSE
1988	NIKE Philadelphia 41/43	CLOSE
1991	Electronic Technology Device Laboratory, Fort Monmouth	REALIGN
1991	Fort Dix	REALIGN
1991	Naval Air Engineering Center, Lakehurst	REALIGN
1991	Naval Air Propulsion Center, Trenton	REALIGN
1993	Fort Monmouth	REALIGN
1993	Naval Reserve Center Atlantic City	CLOSE
1993	Naval Reserve Center Perth Amboy	CLOSE
1993	Naval Air Warfare Center - Aircraft Division, Trenton	CLOSE
1995	Bayonne Military Ocean Terminal	CLOSE
1995	Fort Dix	REALIGN
1995	Camp Kilmer	CLOSE
1995	Camp Pedricktown	CLOSE



BASE CLOSURE AND REALIGNMENT COMMISSION

Chairman's
Closing Statement

Regional Hearing
of the
2005 Base Closure and Realignment Commission

for

Maryland, Delaware, and New Jersey

8:30 am
July 5, 2005

Baltimore, Maryland

This concludes the Baltimore Regional Hearing of the Defense Base Closure and Realignment Commission. I want to thank all the witnesses who testified today. You have brought us very thoughtful and valuable information. I assure you, your statements will be given careful consideration by the commission members as we reach our decisions.

I also want to thank all the elected officials and community members who have assisted us during our base visits and in preparation for this hearing. In particular, I would like to thank Senator Paul Sarbanes and his staff for their assistance in obtaining and setting up this fine site, as well as the fine folks from Goucher College for hosting us in this beautiful facility.

Finally, I would like to thank the citizens of the communities represented here today that have supported the members of our Armed Services for so many years, making them feel welcome and valued in your towns. It is that spirit that makes America great.

This hearing is closed.



BRAC 2005 Closure and Realignment Impacts by State

State	Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
			Mil	Civ	Mil	Civ	Mil	Civ		
Alabama	Abbott U.S. Army Reserve Center Tuskegee	Close	(2)	(1)	0	0	(2)	(1)	0	(3)
	Anderson U.S. Army Reserve Center Troy	Close	(15)	0	0	0	(15)	0	0	(15)
	Armed Forces Reserve Center Mobile	Close	(27)	0	22	0	(5)	0	0	(5)
	BG William P. Screws U.S. Army Reserve Center Montgomery	Close	(15)	(3)	0	0	(15)	(3)	0	(18)
	Fort Ganey Army National Guard Reserve Center Mobile	Close	(13)	0	0	0	(13)	0	0	(13)
	Fort Hanna Army National Guard Reserve Center Birmingham	Close	(28)	0	0	0	(28)	0	0	(28)
	Gary U.S. Army Reserve Center Enterprise	Close	(9)	(1)	0	0	(9)	(1)	0	(10)
	Navy Recruiting District Headquarters Montgomery	Close	(31)	(5)	0	0	(31)	(5)	(5)	(41)
	Navy Reserve Center Tuscaloosa AL	Close	(7)	0	0	0	(7)	0	0	(7)
	The Adjutant General Bldg, AL Army National Guard Montgomery	Close	(85)	0	0	0	(85)	0	0	(85)
	Wright U.S. Army Reserve Center Anniston Army Depot	Close	(8)	(1)	0	0	(8)	(1)	0	(9)
	Dannelly Field Air Guard Station	Gain	0	(87)	0	1,121	0	1,034	0	1,034
	Fort Rucker	Gain	0	0	18	42	18	42	0	60
	Redstone Arsenal	Gain	(423)	(80)	2,157	234	1,734	154	0	1,888
	Birmingham Armed Forces Reserve Center	Gain	(1,322)	(288)	336	1,874	(986)	1,586	1,055	1,655
	Birmingham International Airport Air Guard Station	Realign	(146)	(159)	0	0	(146)	(159)	0	(305)
	Maxwell Air Force Base	Realign	(66)	(117)	0	0	(66)	(117)	0	(183)
	Alabama Total		(740)	(511)	0	0	(740)	(511)	0	(1,251)
			(2,937)	(1,253)	2,533	3,271	(404)	2,018	1,050	2,664

This list does not include locations where there were no changes in military or civilian jobs. Military figures include student load changes.

State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
		Mil	Civ	Mil	Civ	Mil	Civ		
Alaska									
Kulis Air Guard Station	Close	(218)	(241)	0	0	(218)	(241)	0	(459)
Eielson Air Force Base	Realign	(2,821)	(319)	0	0	(2,821)	(319)	200	(2,940)
Elmendorf Air Force Base	Realign	(1,499)	(65)	397	233	(1,102)	168	0	(934)
Fort Richardson	Realign	(86)	(199)	0	0	(86)	(199)	(1)	(286)
Alaska Total		(4,624)	(824)	397	233	(4,227)	(591)	199	(4,619)
Arizona									
Air Force Research Lab, Mesa City	Close	(42)	(46)	0	0	(42)	(46)	0	(88)
Allen Hall Armed Forces Reserve Center, Tucson	Close	(60)	0	0	0	(60)	0	0	(60)
Leased Space - AZ	Close/Realign	0	(1)	0	0	0	(1)	0	(1)
Marine Corps Air Station Yuma	Gain	0	0	0	5	0	5	0	5
Phoenix Sky Harbor I	Gain	0	0	10	29	10	29	0	39
Fort Huachuca	Realign	0	(212)	0	44	0	(168)	1	(167)
Luke Air Force Base	Realign	(101)	(177)	0	0	(101)	(177)	0	(278)
Arizona Total		(203)	(436)	10	78	(193)	(358)	1	(550)
Arkansas									
El Dorado Armed Forces Reserve Center	Close	(24)	0	0	0	(24)	0	0	(24)
Stone U.S. Army Reserve Center, Pine Bluff	Close	(30)	(4)	0	0	(30)	(4)	0	(34)
Little Rock Air Force Base	Gain	(16)	0	3,595	319	3,579	319	0	3,898
Camp Pike (90th)	Realign	(86)	(91)	0	0	(86)	(91)	0	(177)
Fort Smith Regional	Realign	(19)	(59)	0	0	(19)	(59)	0	(78)
Arkansas Total		(175)	(154)	3,595	319	3,420	165	0	3,585

This list does not include locations where there were no changes in military or civilian jobs.
Military figures include student load changes.

State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct	
		Mil	Civ	Mil	Civ	Mil	Civ			
California										
Armed Forces Reserve Center Bell	Close	(72)	0	48	0	(24)	0	0	(24)	
Defense Finance and Accounting Service, Oakland	Close	0	(50)	0	0	0	(50)	0	(50)	
Defense Finance and Accounting Service, San Bernardino	Close	0	(120)	0	0	0	(120)	0	(120)	
Defense Finance and Accounting Service, San Diego	Close	(3)	(237)	0	0	(3)	(237)	0	(240)	
Defense Finance and Accounting Service, Seaside	Close	(10)	(51)	0	0	(10)	(51)	0	(61)	
Naval Support Activity Corona	Close	(6)	(886)	0	0	(6)	(886)	0	(892)	
Naval Weapons Station Seal Beach Det Concord	Close	0	(71)	0	0	0	(71)	0	(71)	
Navy-Marine Corps Reserve Center, Encino	Close	(33)	0	0	0	(33)	0	0	(33)	
Navy-Marine Corps Reserve Center, Los Angeles	Close	(48)	0	0	0	(48)	0	0	(48)	
Onizuka Air Force Station	Close	(107)	(171)	0	0	(107)	(171)	0	(278)	
Riverbank Army Ammunition Plant	Close	0	(4)	0	0	0	(4)	(85)	(89)	
Leased Space - CA	Close/Realign	(2)	(14)	0	0	(2)	(14)	0	(16)	
AFRC Moffett Field	Gain	0	0	87	166	87	166	0	253	
Channel Islands Air Guard Station	Gain	0	0	4	15	4	15	0	19	
Edwards Air Force Base	Gain	(14)	0	23	42	9	42	0	51	
Fort Hunter Liggett	Gain	0	0	25	18	25	18	0	43	
Fresno Air Terminal	Gain	0	0	57	254	57	254	0	311	
Marine Corps Base Miramar	Gain	(46)	(3)	87	34	41	31	0	72	
Marine Corps Reserve Center Pasadena CA	Gain	0	0	25	0	25	0	0	25	
Naval Air Station Lemoore	Gain	(39)	0	44	35	5	35	0	40	
Naval Air Weapons Station China Lake	Gain	(44)	(14)	198	2,329	154	2,315	0	2,469	
Naval Base Point Loma	Gain	(12)	(341)	312	350	300	9	0	309	
Naval Station San Diego	Gain	(1)	(2)	1,085	86	1,084	84	2	1,170	

This list does not include locations where there were no changes in military or civilian jobs.
Military figures include student load changes.

State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
		Mil	Civ	Mil	Civ	Mil	Civ		
Vandenberg Air Force Base	Gain	0	0	44	101	44	101	0	145
Beale Air Force Base	Realign	(8)	(171)	0	0	(8)	(171)	0	(179)
Camp Parks (91st)	Realign	(25)	(18)	0	0	(25)	(18)	0	(43)
Defense Distribution Depot San Joaquin	Realign	0	(31)	0	0	0	(31)	0	(31)
Human Resources Support Center Southwest	Realign	0	(164)	0	0	0	(164)	0	(164)
Los Alamitos (63rd)	Realign	(92)	(78)	0	0	(92)	(78)	0	(170)
March Air Reserve Base	Realign	(71)	(44)	0	4	(71)	(40)	0	(111)
Marine Corps Base Camp Pendleton	Realign	(145)	(6)	0	7	(145)	1	0	(144)
Marine Corps Logistics Base Barstow	Realign	(140)	(330)	0	0	(140)	(330)	51	(419)
Naval Base Coronado	Realign	(71)	(587)	0	198	(71)	(389)	0	(460)
Naval Base Ventura City	Realign	(244)	(2,149)	5	854	(239)	(1,295)	0	(1,534)
Naval Medical Center San Diego	Realign	(1,596)	(33)	0	0	(1,596)	(33)	(1)	(1,630)
Naval Weapons Station Fallbrook	Realign	0	(118)	0	0	0	(118)	0	(118)
California Total		(2,829)	(5,693)	2,044	4,493	(785)	(1,200)	(33)	(2,018)
Colorado									
Leased Space - CO	Close/Realign	0	(11)	0	0	0	(11)	0	(11)
Buckley Air Force Base	Gain	0	0	13	81	13	81	0	94
Fort Carson	Gain	0	0	4,178	199	4,178	199	0	4,377
Peterson Air Force Base	Gain	0	(27)	482	19	482	(8)	36	510
Schriever Air Force Base	Gain	0	0	44	51	44	51	0	95
Air Reserve Personnel Center	Realign	(159)	(1,447)	57	1,500	(102)	53	(59)	(108)
United States Air Force Academy	Realign	(30)	(9)	0	0	(30)	(9)	(1)	(40)
Colorado Total		(189)	(1,494)	4,774	1,850	4,585	356	(24)	4,917

This list does not include locations where there were no changes in military or civilian jobs.
Military figures include student load changes.

State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
		Mil	Civ	Mil	Civ	Mil	Civ		
Connecticut									
SGT Libby U.S. Army Reserve Center, New Haven	Close	(14)	(7)	0	0	(14)	(7)	0	(21)
Submarine Base New London	Close	(7,096)	(952)	0	0	(7,096)	(952)	(412)	(8,460)
Turner U.S. Army Reserve Center, Fairfield	Close	(13)	(4)	0	0	(13)	(4)	0	(17)
U.S. Army Reserve Center Area Maintenance Support Facility Middletown	Close	(13)	(5)	0	0	(13)	(5)	0	(18)
Bradley International Airport Air Guard Station	Realign	(23)	(88)	26	15	3	(73)	0	(70)
Connecticut Total		(7,159)	(1,056)	26	15	(7,133)	(1,041)	(412)	(8,586)
Delaware									
Kirkwood U.S. Army Reserve Center, Newark	Close	(7)	(2)	0	0	(7)	(2)	0	(9)
Dover Air Force Base	Gain	0	0	115	133	115	133	0	248
New Castle County Airport Air Guard Station	Realign	(47)	(101)	0	0	(47)	(101)	0	(148)
Delaware Total		(54)	(103)	115	133	61	30	0	91
District of Columbia									
Leased Space - DC	Close/Realign	(103)	(68)	0	79	(103)	11	0	(92)
Bolling Air Force Base	Realign	(96)	(242)	0	0	(96)	(242)	(61)	(399)
Naval District Washington	Realign	(108)	(845)	28	522	(80)	(323)	40	(363)
Potomac Annex	Realign	(4)	(5)	0	0	(4)	(5)	(3)	(12)
Walter Reed Army Medical Center	Realign	(2,679)	(2,388)	28	31	(2,651)	(2,357)	(622)	(5,630)
District of Columbia Total		(2,990)	(3,548)	56	632	(2,934)	(2,916)	(646)	(6,496)

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Military figures include student load changes.

State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
		Mil	Civ	Mil	Civ	Mil	Civ		
Florida									
Defense Finance and Accounting Service, Orlando	Close	(9)	(200)	0	0	(9)	(200)	0	(209)
Navy Reserve Center ST Petersburg	Close	(12)	0	0	0	(12)	0	0	(12)
Eglin Air Force Base	Gain	(28)	(42)	2,168	120	2,140	78	0	2,218
Homestead Air Reserve Station	Gain	0	(12)	0	83	0	71	0	71
Jacksonville International Airport Air Guard Station	Gain	0	(6)	45	22	45	16	0	61
MacDill Air Force Base	Gain	(292)	0	162	231	(130)	231	0	101
Naval Air Station Jacksonville	Gain	(72)	(245)	1,974	310	1,902	65	58	2,025
Naval Station Mayport	Gain	(6)	0	403	13	397	13	0	410
Hurlburt Field	Realign	(48)	(6)	0	0	(48)	(6)	0	(54)
Naval Air Station Pensacola	Realign	(857)	(1,304)	555	124	(302)	(1,180)	(97)	(1,579)
Naval Support Activity Panama City	Realign	(12)	(12)	0	0	(12)	(12)	0	(24)
Patrick Air Force Base	Realign	(136)	(59)	0	0	(136)	(59)	0	(195)
Tyndall Air Force Base	Realign	(48)	(19)	11	0	(37)	(19)	0	(56)
Florida Total		(1,520)	(1,905)	5,318	903	3,798	(1,002)	(39)	2,757

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Military figures include student load changes.

State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
		Mil	Civ	Mil	Civ	Mil	Civ		
Georgia									
Fort Gillem	Close	(517)	(570)	6	0	(511)	(570)	0	(1,081)
Fort McPherson	Close	(2,260)	(1,881)	0	0	(2,260)	(1,881)	0	(4,141)
Inspector/Instructor Rome GA	Close	(9)	0	0	0	(9)	0	0	(9)
Naval Air Station Atlanta	Close	(1,274)	(156)	0	0	(1,274)	(156)	(68)	(1,498)
Naval Supply Corps School Athens	Close	(393)	(108)	4	0	(389)	(108)	(16)	(513)
Peachtree Leases Atlanta	Close	(65)	(97)	0	0	(65)	(97)	0	(162)
U.S. Army Reserve Center Columbus	Close	(9)	0	0	0	(9)	0	0	(9)
Dobbins Air Reserve Base	Gain	0	0	73	45	73	45	0	118
Fort Benning	Gain	(842)	(69)	10,063	687	9,221	618	0	9,839
Marine Corps Logistics Base Albany	Gain	(2)	(42)	1	193	(1)	151	0	150
Moody Air Force Base	Gain	(604)	(145)	1,274	50	670	(95)	0	575
Robins Air Force Base	Gain	(484)	(225)	453	224	(31)	(1)	781	749
Savannah International Airport Air Guard Station	Gain	0	0	17	21	17	21	0	38
Submarine Base Kings Bay	Gain	0	0	3,245	102	3,245	102	20	3,367
Georgia Total		(6,459)	(3,293)	15,136	1,322	8,677	(1,971)	717	7,423
Guam									
Andersen Air Force Base	Realign	(64)	(31)	0	0	(64)	(31)	0	(95)
Guam Total		(64)	(31)	0	0	(64)	(31)	0	(95)
Hawaii									
Army National Guard Reserve Center Honokaa	Close	(118)	0	0	0	(118)	0	0	(118)
Naval Station Pearl Harbor	Gain	(29)	(213)	0	324	(29)	111	0	82
Hickam Air Force Base	Realign	(311)	(117)	159	7	(152)	(110)	0	(262)
Hawaii Total		(458)	(330)	159	331	(299)	1	0	(298)

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State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
		Mil	Civ	Mil	Civ	Mil	Civ		
Idaho									
Navy Reserve Center Pocatello	Close	(7)	0	0	0	(7)	0	0	(7)
Boise Air Terminal Air Guard Station	Realign	(22)	(62)	0	1	(22)	(61)	0	(83)
Mountain Home Air Force Base	Realign	(1,235)	(54)	697	23	(538)	(31)	0	(569)
Idaho Total		(1,264)	(116)	697	24	(567)	(92)	0	(659)
Illinois									
Armed Forces Reserve Center Carbondale	Close	(32)	0	0	0	(32)	0	0	(32)
Navy Reserve Center Forest Park	Close	(15)	0	0	0	(15)	0	0	(15)
Greater Peoria Regio	Gain	0	0	13	21	13	21	0	34
Scott Air Force Base	Gain	(252)	0	131	832	(121)	832	86	797
Capital Airport Air Guard Station	Realign	(52)	(133)	22	0	(30)	(133)	0	(163)
Fort Sheridan	Realign	(17)	(17)	0	0	(17)	(17)	0	(34)
Naval Station Great Lakes	Realign	(2,005)	(124)	16	101	(1,989)	(23)	(10)	(2,022)
Rock Island Arsenal	Realign	(3)	(1,537)	157	120	154	(1,417)	0	(1,263)
Illinois Total		(2,376)	(1,811)	339	1,074	(2,037)	(737)	76	(2,698)

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Military figures include student load changes.

State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
		Mil	Civ	Mil	Civ	Mil	Civ		
Indiana									
Navy Marine Corps Reserve Center Grissom Air Reserve Base, Bunker Hill	Close	(7)	0	0	0	(7)	0	0	(7)
Navy Recruiting District Headquarters Indianapolis	Close	(27)	(5)	0	0	(27)	(5)	(6)	(38)
Navy Reserve Center Evansville	Close	(7)	0	0	0	(7)	0	0	(7)
Newport Chemical Depot	Close	(210)	(81)	0	0	(210)	(81)	(280)	(571)
U.S. Army Reserve Center Lafayette	Close	(21)	0	0	0	(21)	0	0	(21)
U.S. Army Reserve Center Seston	Close	(12)	0	0	0	(12)	0	0	(12)
Leased Space - IN	Close/Realign	(25)	(111)	0	0	(25)	(111)	0	(136)
Defense Finance and Accounting Service, Indianapolis	Gain	0	(100)	114	3,478	114	3,378	3	3,495
Fort Wayne International Airport Air Guard Station	Gain	(5)	0	62	256	57	256	0	313
Hulman Regional Airport Air Guard Station	Realign	(12)	(124)	0	0	(12)	(124)	0	(136)
Naval Support Activity Crane	Realign	0	(672)	0	0	0	(672)	(11)	(683)
Indiana Total		(326)	(1,093)	176	3,734	(150)	2,641	(294)	2,197
Iowa									
Navy Reserve Center Cedar Rapids	Close	(7)	0	0	0	(7)	0	0	(7)
Navy Reserve Center Sioux City	Close	(7)	0	0	0	(7)	0	0	(7)
Navy-Marine Corps Reserve Center Dubuque	Close	(19)	(5)	0	0	(19)	(5)	0	(24)
Des Moines International Airport Air Guard Station	Gain	(31)	(172)	54	196	23	24	0	47
Sioux Gateway Airport Air Guard	Gain	0	0	33	170	33	170	0	203
Armed Forces Reserve Center Camp Dodge	Realign	(217)	(1)	0	0	(217)	(1)	0	(218)
Iowa Total		(281)	(178)	87	366	(194)	188	0	(6)

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Military figures include student load changes.

State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
		Mil	Civ	Mil	Civ	Mil	Civ		
Kansas									
Kansas Army Ammunition Plant	Close	0	(8)	0	0	0	(8)	(159)	(167)
Forbes Field Air Guard Station	Gain	0	0	53	194	53	194	0	247
Fort Leavenworth	Gain	(16)	0	211	8	195	8	0	203
Fort Riley	Gain	0	0	2,415	440	2,415	440	0	2,855
McConnell Air Force Base	Gain	(27)	(183)	704	28	677	(155)	0	522
U.S. Army Reserve Center Wichita	Realign	(22)	(56)	0	0	(22)	(56)	0	(78)
Kansas	Total	(65)	(247)	3,383	670	3,318	423	(159)	3,582
Kentucky									
Army National Guard Reserve Center Paducah	Close	(31)	0	0	0	(31)	0	0	(31)
Defense Finance and Accounting Service, Lexington	Close	(5)	(40)	0	0	(5)	(40)	0	(45)
Navy Reserve Center Lexington	Close	(9)	0	0	0	(9)	0	0	(9)
U.S. Army Reserve Center Louisville	Close	(30)	(13)	0	0	(30)	(13)	0	(43)
U.S. Army Reserve Center Maysville	Close	(16)	(2)	0	0	(16)	(2)	0	(18)
Louisville International Airport Air Guard Station	Gain	0	0	0	6	0	6	0	6
Fort Campbell	Realign	(433)	0	73	9	(360)	9	0	(351)
Fort Knox	Realign	(10,159)	(772)	5,292	2,511	(4,867)	1,739	184	(2,944)
Navy Recruiting Command Louisville	Realign	(6)	(217)	0	0	(6)	(217)	0	(223)
Kentucky	Total	(10,689)	(1,044)	5,365	2,526	(5,324)	1,482	184	(3,658)

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Military figures include student load changes.

State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
		Mil	Civ	Mil	Civ	Mil	Civ		
Louisiana									
Baton Rouge Army National Guard Reserve Center	Close	(128)	0	11	0	(117)	0	0	(117)
Naval Support Activity New Orleans	Close	(1,997)	(652)	0	0	(1,997)	(652)	(62)	(2,711)
Navy-Marine Corps Reserve Center Baton Rouge	Close	(18)	0	0	0	(18)	0	0	(18)
Roberts U.S. Army Reserve Center, Baton Rouge	Close	(30)	0	0	0	(30)	0	0	(30)
Leased Space - Slidell	Close/Realign	(1)	(102)	0	0	(1)	(102)	(48)	(151)
Barksdale Air Force Base	Gain	0	0	5	60	5	60	0	65
Naval Air Station New Orleans	Gain	0	0	1,407	446	1,407	446	3	1,856
Naval Air Station New Orleans Air Reserve Station	Realign	(4)	(308)	45	76	41	(232)	0	(191)
Louisiana Total		(2,178)	(1,062)	1,468	582	(710)	(480)	(107)	(1,297)
Maine									
Defense Finance and Accounting Service, Limestone	Close	0	(241)	0	0	0	(241)	0	(241)
Naval Reserve Center, Bangor	Close	(7)	0	0	0	(7)	0	0	(7)
Naval Shipyard Portsmouth	Close	(201)	(4,032)	0	0	(201)	(4,032)	(277)	(4,510)
Bangor International Airport Air Guard Station	Gain	0	0	45	195	45	195	0	240
Naval Air Station Brunswick	Realign	(2,317)	(61)	0	0	(2,317)	(61)	(42)	(2,420)
Maine Total		(2,525)	(4,334)	45	195	(2,480)	(4,139)	(319)	(6,938)

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Military figures include student load changes.

State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct	
		Mil	Civ	Mil	Civ	Mil	Civ			
Maryland										
Defense Finance and Accounting Service, Patuxent River	Close	0	(53)	0	0	0	(53)	0	(53)	
Navy Reserve Center Adelphi	Close	(17)	0	0	0	(17)	0	0	(17)	
PFC Flair U.S. Army Reserve Center, Frederick	Close	(20)	(2)	0	0	(20)	(2)	0	(22)	
Leased Space - MD	Close/Realign	(19)	(156)	0	0	(19)	(156)	0	(175)	
Aberdeen Proving Ground	Gain	(3,862)	(290)	451	5,661	(3,411)	5,371	216	2,176	
Andrews Air Force Base	Gain	(416)	(189)	607	489	191	300	(91)	400	
Fort Detrick	Gain	0	0	76	43	76	43	(15)	104	
Fort Meade	Gain	(2)	0	684	2,915	682	2,915	1,764	5,361	
National Naval Medical Center Bethesda	Gain	0	0	982	936	982	936	(29)	1,889	
Naval Air Station Patuxent River	Gain	(10)	(142)	7	226	(3)	84	6	87	
Naval Surface Weapons Station Carderock	Gain	0	0	0	6	0	6	0	6	
Army Research Laboratory, Adelphi	Realign	0	(43)	0	0	0	(43)	0	(43)	
Bethesda/Chevy Chase	Realign	(5)	(2)	0	0	(5)	(2)	0	(7)	
Fort Lewis	Realign	0	(164)	0	0	0	(164)	0	(164)	
Martin State Airport Air Guard Station	Realign	(17)	(106)	0	0	(17)	(106)	0	(123)	
Naval Air Facility Washington	Realign	(9)	(9)	0	0	(9)	(9)	0	(18)	
Naval Station Annapolis	Realign	0	(13)	0	0	0	(13)	0	(13)	
Naval Surface Warfare Center Indian Head	Realign	0	(137)	0	42	0	(95)	0	(95)	
Maryland Total		(4,377)	(1,306)	2,807	10,318	(1,570)	9,012	1,851	9,293	

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Military figures include student load changes.

State	Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
			Mil	Civ	Mil	Civ	Mil	Civ		
Massachusetts										
	Malony U.S. Army Reserve Center	Close	(100)	(55)	0	0	(100)	(55)	0	(155)
	Otis Air Guard Base	Close	(62)	(443)	0	0	(62)	(443)	0	(505)
	Westover U.S. Army Reserve Center, Cicopee	Close	(13)	0	0	0	(13)	0	0	(13)
	Barnes Municipal Airport Air Guard Station	Gain	0	(5)	23	89	23	84	0	107
	Hanscom Air Force Base	Gain	(47)	(223)	546	828	499	605	0	1,104
	Westover Air Force Base	Gain	0	0	69	11	69	11	0	80
	Natick Soldier Systems Center	Realign	0	(19)	0	0	0	(19)	0	(19)
	Naval Shipyard Puget Sound-Boston Detachment	Realign	0	(108)	0	0	0	(108)	0	(108)
	Massachusetts Total		(222)	(853)	638	928	416	75	0	491
Michigan										
	Navy Reserve Center Marquette	Close	(7)	0	0	0	(7)	0	0	(7)
	Parisan U.S. Army Reserve Center, Lansing	Close	(25)	0	0	0	(25)	0	0	(25)
	Selfridge Army Activity	Close	(126)	(174)	0	0	(126)	(174)	0	(300)
	W. K. Kellogg Airport Air Guard Station	Close	(68)	(206)	0	0	(68)	(206)	0	(274)
	Detroit Arsenal	Gain	(4)	(104)	4	751	0	647	0	647
	Selfridge Air National Guard Base	Gain	(3)	(76)	72	167	69	91	0	84
	Michigan Total		(233)	(560)	76	918	(157)	358	(76)	125
Minnesota										
	Navy Reserve Center Duluth	Close	(8)	0	0	0	(8)	0	0	(8)
	Fort Snelling	Realign	(130)	(124)	0	0	(130)	(124)	0	(254)
	Minnesota Total		(138)	(124)	0	0	(138)	(124)	0	(262)

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State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
		Mil	Civ	Mil	Civ	Mil	Civ		
Mississippi									
Mississippi Army Ammunition Plant	Close	0	(4)	0	0	0	(4)	(50)	(54)
Naval Station Pascagoula	Close	(844)	(112)	0	0	(844)	(112)	(7)	(963)
U.S. Army Reserve Center Vicksburg	Close	(26)	(2)	0	0	(26)	(2)	0	(28)
Columbus Air Force Base	Gain	0	0	104	3	104	3	0	107
Jackson International Airport Air Guard Station	Gain	0	0	0	1	0	1	0	1
Human Resources Support Center Southeast	Realign	0	(138)	0	0	0	(138)	(10)	(148)
Keesler Air Force Base	Realign	(181)	(31)	0	0	(181)	(31)	(190)	(402)
Key Field Air Guard Station	Realign	(33)	(142)	0	0	(33)	(142)	0	(175)
Naval Air Station Meridian	Realign	(15)	0	0	0	(15)	0	(1)	(16)
Mississippi Total		(1,099)	(429)	104	4	(995)	(425)	(258)	(1,678)
Missouri									
Army National Guard Reserve Center Jefferson Barracks	Close	(67)	0	0	0	(67)	0	0	(67)
Defense Finance and Accounting Service, Kansas City	Close	(37)	(576)	0	0	(37)	(576)	0	(613)
Defense Finance and Accounting Service, St. Louis	Close	(2)	(291)	0	0	(2)	(291)	0	(293)
Marine Corps Support Center Kansas City	Close	(191)	(139)	0	0	(191)	(139)	(3)	(333)
Navy Recruiting District Headquarters Kansas	Close	(21)	(6)	0	0	(21)	(6)	(6)	(33)
Navy Reserve Center Cape Girardeau	Close	(7)	0	0	0	(7)	0	0	(7)
Leased Space - MO	Close/Realign	(709)	(1,234)	0	0	(709)	(1,234)	(150)	(2,093)
Rosecrans Memorial Airport Air Guard Station	Gain	0	0	8	27	8	27	0	35
Whiteman Air Force Base	Gain	0	0	3	58	3	58	0	61
Fort Leonard Wood	Realign	(181)	(2)	71	25	(110)	23	0	(87)
Lambert International Airport- St Louis	Realign	(34)	(215)	0	0	(34)	(215)	0	(249)
Missouri Total		(1,249)	(2,463)	82	110	(1,167)	(2,353)	(159)	(3,679)

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State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct	
		Mil	Civ	Mil	Civ	Mil	Civ			
Montana										
Galt Hall U.S. Army Reserve Center, Great Falls	Close	(14)	(3)	0	0	(14)	(3)	0	(17)	
Great Falls International Airport Air Guard Station	Realign	(26)	(81)	0	0	(26)	(81)	0	(107)	
Montana	Total	(40)	(84)	0	0	(40)	(84)	0	(124)	
Nebraska										
Army National Guard Reserve Center Columbus	Close	(31)	0	0	0	(31)	0	0	(31)	
Army National Guard Reserve Center Grand Island	Close	(31)	0	0	0	(31)	0	0	(31)	
Army National Guard Reserve Center Kearney	Close	(8)	0	0	0	(8)	0	0	(8)	
Naval Recruiting District Headquarters Omaha	Close	(19)	(7)	0	0	(19)	(7)	(6)	(32)	
Navy Reserve Center Lincoln	Close	(7)	0	0	0	(7)	0	0	(7)	
Offutt Air Force Base	Realign	0	(227)	54	69	54	(158)	0	(104)	
Nebraska	Total	(96)	(234)	54	69	(42)	(165)	(6)	(213)	
Nevada										
Hawthorne Army Depot	Close	(74)	(45)	0	0	(74)	(45)	(80)	(199)	
Nellis Air Force Base	Gain	(265)	(5)	1,414	268	1,149	263	0	1,412	
Naval Air Station Fallon	Realign	(7)	0	0	0	(7)	0	0	(7)	
Reno-Tahoe International Airport Air Guard Station	Realign	(23)	(124)	0	0	(23)	(124)	0	(147)	
Nevada	Total	(369)	(174)	1,414	268	1,045	94	(80)	1,059	
New Hampshire										
Doble U.S. Army Reserve Center Portsmouth	Close	(39)	(5)	0	0	(39)	(5)	0	(44)	
Armed Forces Reserve Center Pease Air Force Base	Gain	0	0	20	28	20	28	0	48	
New Hampshire	Total	(39)	(5)	20	28	(19)	23	0	4	

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Military figures include student load changes.

State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct	
		Mil	Civ	Mil	Civ	Mil	Civ			
New Jersey										
Fort Monmouth	Close	(620)	(4,652)	0	0	(620)	(4,652)	0	(5,272)	
Inspector/Instructor Center West Trenton	Close	(11)	(1)	0	0	(11)	(1)	0	(12)	
Kilmer U.S. Army Reserve Center, Edison	Close	(23)	(21)	0	0	(23)	(21)	0	(44)	
SFC Nelson V. Brittin U.S. Army Reserve Center	Close	(34)	(1)	0	0	(34)	(1)	0	(35)	
Atlantic City International Airport Air Guard Station	Gain	(3)	(53)	62	263	59	210	0	269	
Fort Dix	Gain	0	0	209	144	209	144	0	353	
McGuire Air Force Base	Gain	0	0	498	37	498	37	0	535	
Picatinny Arsenal	Gain	0	0	5	688	5	688	0	693	
Naval Air Engineering Station Lakehurst	Realign	(132)	(54)	0	0	(132)	(54)	0	(186)	
Naval Weapons Station Earle	Realign	0	(63)	2	0	2	(63)	0	(61)	
New Jersey	Total	(823)	(4,845)	776	1,132	(47)	(3,713)	0	(3,760)	
New Mexico										
Cannon Air Force Base	Close	(2,385)	(384)	0	0	(2,385)	(384)	(55)	(2,824)	
Jenkins Armed Forces Reserve Center Albuquerque	Close	(35)	(1)	0	0	(35)	(1)	0	(36)	
Kirtland Air Force Base	Gain	(7)	0	37	176	30	176	0	206	
Holloman Air Force Base	Realign	(17)	0	0	0	(17)	0	0	(17)	
White Sands Missile Range	Realign	(13)	(165)	0	0	(13)	(165)	0	(178)	
New Mexico	Total	(2,457)	(550)	37	176	(2,420)	(374)	(55)	(2,849)	

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Military figures include student load changes.

State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
		Mil	Civ	Mil	Civ	Mil	Civ		
New York									
Armed Forces Reserve Center Amityville	Close	(24)	(4)	0	0	(24)	(4)	0	(28)
Army National Guard Reserve Center Niagara Falls	Close	(1)	0	0	0	(1)	0	0	(1)
Carpenter U.S. Army Reserve Center, Poughkeepie	Close	(8)	(1)	0	0	(8)	(1)	0	(9)
Defense Finance and Accounting Service, Rome	Close	0	(290)	0	0	0	(290)	0	(290)
Navy Recruiting District Headquarters Buffalo	Close	(25)	(6)	0	0	(25)	(6)	(6)	(37)
Navy Reserve Center Glenn Falls	Close	(7)	0	0	0	(7)	0	0	(7)
Navy Reserve Center Horsehead	Close	(7)	0	0	0	(7)	0	0	(7)
Navy Reserve Center Watertown	Close	(9)	0	0	0	(9)	0	0	(9)
Niagara Falls International Airport Air Guard Station	Close	(115)	(527)	0	0	(115)	(527)	0	(642)
United States Military Academy	Gain	0	0	226	38	226	38	0	264
Fort Totten / Pyle	Realign	(75)	(74)	0	0	(75)	(74)	0	(149)
Rome Laboratory	Realign	(13)	(124)	0	0	(13)	(124)	0	(137)
Schenectady County Air Guard Station	Realign	(10)	(9)	0	0	(10)	(9)	0	(19)
New York	Total	(294)	(1,035)	226	38	(68)	(997)	(6)	(1,071)

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Military figures include student load changes.

State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
		Mil	Civ	Mil	Civ	Mil	Civ		
North Carolina									
Navy Reserve Center Asheville	Close	(7)	0	0	0	(7)	0	0	(7)
Niven U.S. Army Reserve Center, Albermarle	Close	(34)	0	0	5	(34)	5	0	(29)
Charlotte/Douglas International Airport	Gain	0	0	6	0	6	0	0	6
Fort Bragg	Gain	(1,352)	0	5,430	247	4,078	247	0	4,325
Seymore Johnson Air Force Base	Gain	0	0	345	17	345	17	0	362
Army Research Office, Durham	Realign	(1)	(113)	0	0	(1)	(113)	0	(114)
Marine Corps Air Station Cherry Point	Realign	(16)	(664)	64	8	48	(656)	(20)	(628)
Marine Corps Base Camp Lejeune	Realign	(182)	(16)	0	15	(182)	(1)	(9)	(192)
Pope Air Force Base	Realign	(5,969)	(345)	1,148	1,153	(4,821)	808	(132)	(4,145)
North Carolina	Total	(7,561)	(1,138)	6,993	1,445	(568)	307	(161)	(422)
North Dakota									
Grand Forks Air Force Base	Realign	(2,290)	(355)	0	0	(2,290)	(355)	0	(2,645)
North Dakota	Total	(2,290)	(355)	0	0	(2,290)	(355)	0	(2,645)

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State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
		Mil	Civ	Mil	Civ	Mil	Civ		
Ohio									
Army National Guard Reserve Center Mansfield	Close	(59)	(2)	0	0	(59)	(2)	0	(61)
Army National Guard Reserve Center Westerville	Close	(12)	0	0	0	(12)	0	0	(12)
Defense Finance and Accounting Service, Dayton	Close	0	(230)	0	0	0	(230)	0	(230)
Mansfield Lahm Municipal Airport Air Guard Station	Close	(63)	(171)	0	0	(63)	(171)	0	(234)
Navy-Marine Corps Reserve Center Akron	Close	(26)	0	0	0	(26)	0	0	(26)
Navy-Marine Corps Reserve Center Cleveland	Close	(24)	(1)	0	0	(24)	(1)	0	(25)
Parrott U.S. Army Reserve Center Kenton	Close	(9)	(1)	0	0	(9)	(1)	0	(10)
U.S. Army Reserve Center Whitehall	Close	(25)	0	0	0	(25)	0	0	(25)
Leased Space - OH	Close/Realign	0	(187)	0	0	0	(187)	0	(187)
Armed Forces Reserve Center Akron	Gain	0	0	37	0	37	0	0	37
Defense Supply Center Columbus	Gain	(2)	(960)	65	2,655	63	1,695	0	1,758
Rickenbacker International Airport Air Guard Station	Gain	0	0	0	1	0	1	0	1
Toledo Express Airport Air Guard Station	Gain	0	0	14	112	14	112	0	126
Wright Patterson Air Force Base	Gain	(69)	(729)	658	559	589	(170)	75	494
Youngstown-Warren Regional Airport	Gain	0	0	0	8	0	8	0	8
Defense Finance and Accounting Service, Cleveland	Realign	(15)	(1,013)	0	0	(15)	(1,013)	0	(1,028)
Glenn Research Center	Realign	0	(50)	0	0	0	(50)	0	(50)
Rickenbacker Army National Guard Bldg 943 Columbus	Realign	(4)	0	0	0	(4)	0	0	(4)
Springfield-Beckley Municipal Airport Air Guard Station	Realign	(66)	(225)	0	0	(66)	(225)	0	(291)
Ohio Total		(374)	(3,569)	774	3,335	400	(234)	75	241

This list does not include locations where there were no changes in military or civilian jobs.
Military figures include student load changes.

State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
		Mil	Civ	Mil	Civ	Mil	Civ		
Oklahoma									
Armed Forces Reserve Center Broken Arrow	Close	(26)	0	32	0	6	0	0	6
Armed Forces Reserve Center Muskogee	Close	(14)	(2)	0	0	(14)	(2)	0	(16)
Army National Guard Reserve Center Tishomingo	Close	(30)	0	0	0	(30)	0	0	(30)
Krowse U.S. Army Reserve Center Oklahoma City	Close	(78)	(6)	0	0	(78)	(6)	0	(84)
Navy-Marine Corps Reserve Center Tulsa	Close	(32)	0	0	0	(32)	0	0	(32)
Oklahoma City (95th)	Close	(31)	(22)	0	0	(31)	(22)	0	(53)
Fort Sill	Gain	(892)	(176)	4,336	337	3,444	161	(3)	3,602
Tinker Air Force Base	Gain	(9)	(197)	9	552	0	355	0	355
Tulsa International Airport Air Guard Station	Gain	0	0	22	81	22	81	0	103
Vance Air Force Base	Gain	0	0	93	6	93	6	0	99
Altus Air Force Base	Realign	(16)	0	0	0	(16)	0	0	(16)
Will Rogers World Airport Air Guard Station	Realign	(19)	(145)	103	46	84	(99)	0	(15)
Oklahoma	Total	(1,147)	(548)	4,595	1,022	3,448	474	(3)	3,919
Oregon									
Navy Reserve Center Central Point	Close	(7)	0	0	0	(7)	0	0	(7)
Umatilla Army Depot	Close	(127)	(385)	0	0	(127)	(385)	0	(512)
Portland International Airport Air Guard Station	Realign	(112)	(452)	0	0	(112)	(452)	0	(564)
Oregon	Total	(246)	(837)	0	0	(246)	(837)	0	(1,083)

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State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
		Mil	Civ	Mil	Civ	Mil	Civ		
Pennsylvania									
Bristol	Close	(9)	(2)	0	0	(9)	(2)	0	(11)
Engineering Field Activity Northeast	Close	(4)	(188)	0	0	(4)	(188)	0	(192)
Kelly Support Center	Close	(174)	(136)	0	0	(174)	(136)	0	(310)
Naval Air Station Willow Grove	Close	(865)	(362)	0	0	(865)	(362)	(5)	(1,232)
Navy Crane Center Lester	Close	(1)	(54)	0	0	(1)	(54)	0	(55)
Navy-Marine Corps Reserve Center Reading	Close	(18)	0	0	0	(18)	0	0	(18)
North Penn U.S. Army Reserve Center, Norristown	Close	(22)	(1)	0	0	(22)	(1)	0	(23)
Pittsburgh International Airport Air Reserve Station	Close	(44)	(278)	0	0	(44)	(278)	0	(322)
Serrenti U.S. Army Reserve Center, Scranton	Close	(47)	(8)	0	0	(47)	(8)	0	(55)
U.S. Army Reserve Center Bloomsburg	Close	(20)	(2)	0	0	(20)	(2)	0	(22)
U.S. Army Reserve Center Lewisburg	Close	(9)	(2)	0	0	(9)	(2)	0	(11)
U.S. Army Reserve Center Williamsport	Close	(25)	(4)	0	0	(25)	(4)	0	(29)
W. Reese U.S. Army Reserve Center/OMS, Chester	Close	(9)	(1)	0	0	(9)	(1)	0	(10)
Letterkenny Army Depot	Gain	0	0	0	409	0	409	0	409
Naval Support Activity Philadelphia	Gain	0	(10)	0	301	0	291	0	291
Navy-Marine Corps Reserve Center Lehigh	Gain	0	0	8	0	8	0	0	8
Navy-Marine Corps Reserve Center Pittsburgh	Gain	0	0	7	0	7	0	0	7
Tobyhanna Army Depot	Gain	(1)	(82)	3	355	2	273	0	275
Defense Distribution Depot Susquehanna	Realign	0	(15)	0	0	0	(15)	0	(15)
Human Resources Support Center Northeast	Realign	0	(174)	0	0	0	(174)	(9)	(183)
Marine Corps Reserve Center Johnstown	Realign	(86)	0	0	0	(86)	0	0	(86)
Naval Support Activity Mechanicsburg	Realign	0	(11)	0	0	0	(11)	0	(11)
Navy Philadelphia Business Center	Realign	0	(63)	0	0	0	(63)	0	(63)

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State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
		Mil	Civ	Mil	Civ	Mil	Civ		
Pitt U.S. Army Reserve Center, Corapolis	Realign	(119)	(101)	0	0	(119)	(101)	0	(220)
Pennsylvania	Total	(1,453)	(1,494)	18	1,065	(1,435)	(429)	(14)	(1,878)
Puerto Rico									
Army National Guard Reserve Center Humacao	Close	(26)	0	0	0	(26)	0	0	(26)
Lavergne U.S. Army Reserve Center Bayamon	Close	(25)	(1)	0	0	(25)	(1)	0	(26)
Aguadilla-Ramey U.S. Army Reserve Center/BMA-126	Realign	(10)	0	0	0	(10)	0	0	(10)
Camp Euripides Rubio, Puerto Nuevo	Realign	(43)	0	0	0	(43)	0	0	(43)
Fort Buchanan	Realign	(9)	(47)	0	0	(9)	(47)	0	(56)
Puerto Rico	Total	(113)	(48)	0	0	(113)	(48)	0	(161)
Rhode Island									
Harwood U.S. Army Reserve Center, Providence	Close	(20)	(4)	0	0	(20)	(4)	0	(24)
USARC Bristol	Close	(24)	0	0	0	(24)	0	0	(24)
Naval Station Newport	Gain	(122)	(225)	647	309	525	84	(76)	533
Quonset State Airport Air Guard Station	Gain	0	0	17	29	17	29	0	46
Rhode Island	Total	(166)	(229)	664	338	498	109	(76)	531
South Carolina									
Defense Finance and Accounting Service, Charleston	Close	0	(368)	0	0	0	(368)	0	(368)
South Naval Facilities Engineering Command	Close	(6)	(492)	0	0	(6)	(492)	(45)	(543)
Fort Jackson	Gain	0	0	435	180	435	180	0	615
Marine Corps Air Station Beaufort	Gain	0	0	0	12	0	12	0	12
McEntire Air Guard Station	Gain	0	0	418	8	418	8	0	426
Shaw Air Force Base	Gain	(74)	(1)	816	76	742	75	0	817
Naval Weapons Station Charleston	Realign	(170)	(149)	45	24	(125)	(125)	0	(250)
South Carolina	Total	(250)	(1,010)	1,714	300	1,464	(710)	(45)	709

This list does not include locations where there were no changes in military or civilian jobs.
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State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
		Mil	Civ	Mil	Civ	Mil	Civ		
South Dakota									
Ellsworth Air Force Base	Close	(3,315)	(438)	0	0	(3,315)	(438)	(99)	(3,852)
Joe Foss Field Air Guard Station	Gain	(4)	0	32	27	28	27	0	55
South Dakota	Total	(3,319)	(438)	32	27	(3,287)	(411)	(99)	(3,797)
Tennessee									
U.S. Army Reserve Area Maintenance Support Facility Kingsport	Close	(30)	(2)	0	0	(30)	(2)	0	(32)
Leased Space - TN	Close/Realign	0	(6)	0	0	0	(6)	0	(6)
McGee Tyson APT Air Guard Station	Gain	0	0	58	190	58	190	0	248
Memphis International Airport Air Guard Station	Gain	0	0	2	6	2	6	0	8
Naval Support Activity Mid South	Gain	0	0	372	601	372	601	88	1,061
Nashville International Airport Air Guard Station	Realign	(19)	(172)	0	0	(19)	(172)	0	(191)
Tennessee	Total	(49)	(180)	432	797	383	617	88	1,088

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State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
		Mil	Civ	Mil	Civ	Mil	Civ		
Texas									
Army National Guard Reserve Center # 2 Dallas	Close	(90)	0	0	0	(90)	0	0	(90)
Army National Guard Reserve Center (Hondo Pass) El Paso	Close	(106)	0	0	0	(106)	0	0	(106)
Army National Guard Reserve Center California Crossing	Close	(47)	0	0	0	(47)	0	0	(47)
Army National Guard Reserve Center Ellington	Close	(14)	(45)	0	0	(14)	(45)	0	(59)
Army National Guard Reserve Center Lufkin	Close	(10)	0	0	0	(10)	0	0	(10)
Army National Guard Reserve Center Marshall	Close	(15)	(1)	0	0	(15)	(1)	0	(16)
Army National Guard Reserve Center New Braunfels	Close	(106)	0	0	0	(106)	0	0	(106)
Brooks City Base	Close	(1,297)	(1,268)	0	0	(1,297)	(1,268)	(358)	(2,923)
Defense Finance and Accounting Service, San Antonio	Close	(32)	(303)	0	0	(32)	(303)	0	(335)
Lone Star Army Ammunition Plant	Close	(2)	(18)	0	0	(2)	(18)	(129)	(149)
Naval Station Ingleside	Close	(1,901)	(260)	0	0	(1,901)	(260)	(57)	(2,218)
Navy Reserve Center Lubbock, TX	Close	(7)	0	0	0	(7)	0	0	(7)
Navy Reserve Center Orange, TX	Close	(11)	0	0	0	(11)	0	0	(11)
Red River Army Depot	Close	(9)	(2,491)	0	0	(9)	(2,491)	0	(2,500)
U.S. Army Reserve Center # 2 Houston	Close	(2)	0	0	0	(2)	0	0	(2)
Leased Space - TX	Close/Realign	(78)	(147)	0	0	(78)	(147)	0	(225)
Carswell ARS, Naval Air Station Fo	Gain	0	(12)	8	116	8	104	0	112
Dyess Air Force Base	Gain	(1,615)	(65)	1,925	129	310	64	0	374
Fort Bliss	Gain	(4,564)	(223)	15,918	370	11,354	147	0	11,501
Fort Sam Houston	Gain	(117)	0	7,765	1,624	7,648	1,624	92	9,364
Laughlin Air Force Base	Gain	0	0	102	80	102	80	0	182
Naval Air Station Joint Reserve Base Ft. Worth	Gain	(54)	(5)	330	41	276	36	2	314
Randolph Air Force Base	Gain	(576)	(174)	164	705	(412)	531	63	182

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State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct	
		Mil	Civ	Mil	Civ	Mil	Civ			
Corpus Christi Army Depot	Realign	0	(92)	0	0	0	(92)	0	(92)	
Ellington Field Air Guard Station	Realign	0	(3)	0	0	0	(3)	0	(3)	
Fort Hood	Realign	(9,135)	(118)	9,062	0	(73)	(118)	0	(191)	
Lackland Air Force Base	Realign	(2,489)	(1,223)	235	453	(2,254)	(770)	(116)	(3,140)	
Naval Air Station Corpus Christi	Realign	(926)	(89)	0	0	(926)	(89)	(10)	(1,025)	
Sheppard Air Force Base	Realign	(2,519)	(158)	51	2	(2,468)	(156)	0	(2,624)	
Texas Total		(25,722)	(6,695)	35,560	3,520	9,838	(3,175)	(513)	6,150	
Utah										
Deseret Chemical Depot	Close	(186)	(62)	0	0	(186)	(62)	0	(248)	
Fort Douglas	Realign	(15)	(38)	0	0	(15)	(38)	0	(53)	
Hill Air Force Base	Realign	(13)	(447)	291	24	278	(423)	0	(145)	
Utah Total		(214)	(547)	291	24	77	(523)	0	(446)	
Vermont										
Burlington International Airport Air Guard Station	Gain	0	0	3	53	3	53	0	56	
Vermont Total		0	0	3	53	3	53	0	56	

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Military figures include student load changes.

State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
		Mil	Civ	Mil	Civ	Mil	Civ		
Virginia									
Fort Monroe	Close	(1,393)	(1,948)	0	0	(1,393)	(1,948)	(223)	(3,564)
Leased Space - VA	Close/Realign	(6,199)	(15,754)	0	0	(6,199)	(15,754)	(972)	(22,925)
Defense Supply Center Richmond	Gain	0	(77)	0	83	0	6	0	6
Fort Belvoir	Gain	(466)	(2,281)	4,537	8,010	4,071	5,729	2,058	11,858
Fort Lee	Gain	(392)	(2)	6,531	1,151	6,139	1,149	56	7,344
Headquarters Battalion, Headquarters Marine Corps, Henderson Hall	Gain	(52)	(22)	453	206	401	184	81	666
Langley Air Force Base	Gain	(53)	(46)	780	68	727	22	0	749
Marine Corps Base Quantico	Gain	(50)	0	496	1,357	446	1,357	1,210	3,013
Naval Amphibious Base Little Creek	Gain	0	0	10	27	10	27	0	37
Naval Shipyard Norfolk	Gain	0	0	177	1,774	177	1,774	85	2,036
Naval Station Norfolk	Gain	(373)	(1,085)	3,820	356	3,447	(729)	89	2,807
Naval Support Activity Norfolk	Gain	(6)	0	573	205	567	205	16	788
Arlington Service Center	Realign	(224)	(516)	435	406	211	(110)	(383)	(282)
Center for Naval Research	Realign	(25)	(313)	0	0	(25)	(313)	0	(338)
Defense Finance and Accounting Service, Arlington	Realign	(7)	(401)	0	0	(7)	(401)	0	(408)
Fort Eustis	Realign	(3,863)	(852)	962	1,432	(2,901)	580	169	(2,152)
Naval Air Station Oceana	Realign	(110)	(3)	0	53	(110)	50	0	(60)
Naval Medical Center Portsmouth	Realign	(463)	(25)	28	0	(435)	(25)	(1)	(461)
Naval Surface Warfare Center Dahlgren	Realign	0	(503)	0	169	0	(334)	(17)	(351)
Naval Weapons Station Yorktown	Realign	0	(179)	0	0	0	(179)	0	(179)
Richmond International Airport Air Guard Station	Realign	(25)	(101)	0	0	(25)	(101)	0	(126)
U.S. Marine Corps Direct Reporting Program Manager Advanced Amphibious Assault	Realign	0	(32)	0	0	0	(32)	0	(32)

This list does not include locations where there were no changes in military or civilian jobs.
Military figures include student load changes.

State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
		Mil	Civ	Mil	Civ	Mil	Civ		
Virginia	Total	(13,701)	(24,140)	18,802	15,297	5,101	(8,843)	2,168	(1,574)
Washington									
1LT Richard H. Walker U.S. Army Reserve Center	Close	(38)	0	0	0	(38)	0	0	(38)
Army National Guard Reserve Center Everett	Close	(57)	0	0	0	(57)	0	0	(57)
Navy-Marine Corps Reserve Center Tacoma	Close	(20)	0	0	0	(20)	0	0	(20)
U.S. Army Reserve Center Fort Lawton	Close	(53)	(54)	0	0	(53)	(54)	0	(107)
Vancouver Barracks	Close	(29)	(16)	0	0	(29)	(16)	0	(45)
Fort Lewis	Gain	(2)	(1)	187	46	185	45	0	230
Human Resources Support Center Northwest	Gain	0	0	0	23	0	23	0	23
Naval Air Station Whidbey Island	Gain	(34)	0	0	173	(34)	173	0	139
Naval Station Bremerton	Gain	0	0	0	1,401	0	1,401	0	1,401
Fairchild Air Force Base	Realign	(26)	(172)	0	0	(26)	(172)	0	(198)
McChord Air Force Base	Realign	(460)	(143)	36	7	(424)	(136)	(7)	(567)
Submarine Base Bangor	Realign	0	(1)	0	0	0	(1)	0	(1)
Washington	Total	(719)	(387)	223	1,650	(496)	1,263	(7)	760
West Virginia									
Bias U.S. Army Reserve Center, Huntington	Close	(1)	0	0	0	(1)	0	0	(1)
Fairmont U.S. Army Reserve Center	Close	(88)	0	0	0	(88)	0	0	(88)
Navy-Marine Corps Reserve Center Moundsville	Close	(16)	0	0	0	(16)	0	0	(16)
Ewra Sheppard Air Guard Station	Gain	0	0	7	3	7	3	0	10
Yeager Airport Air Guard Station	Realign	(27)	(129)	0	0	(27)	(129)	0	(156)
West Virginia	Total	(132)	(129)	7	3	(125)	(126)	0	(251)

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State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
		Mil	Civ	Mil	Civ	Mil	Civ		
Wisconsin									
Gen Mitchell International Airport ARS	Close	(44)	(302)	24	56	(20)	(246)	0	(266)
Navy Reserve Center La Crosse	Close	(7)	0	0	0	(7)	0	0	(7)
Navy-Marine Corps Reserve Center Madison	Close	(23)	(3)	0	0	(23)	(3)	0	(26)
Olson U.S. Army Reserve Center, Madison	Close	(113)	0	0	0	(113)	0	0	(113)
U.S. Army Reserve Center O'Connell	Close	(11)	(1)	0	0	(11)	(1)	0	(12)
Armed Forces Reserve Center Madison	Gain	0	0	40	8	40	8	0	48
Dane County Airport	Gain	(4)	0	22	37	18	37	0	55
Fort McCoy	Realign	(379)	(82)	97	133	(282)	51	0	(231)
Wisconsin	Total	(581)	(388)	183	234	(398)	(154)	0	(552)
Wyoming									
Army Aviation Support Facility Cheyenne	Close	(23)	0	0	0	(23)	0	0	(23)
Army National Guard Reserve Center Thermopolis	Close	(19)	0	0	0	(19)	0	0	(19)
Cheyenne Airport Air Guard Station	Gain	0	0	21	58	21	58	0	79
Wyoming	Total	(42)	0	21	58	(21)	58	0	37
zz Germany, Korea, and Undistributed									
Undistributed or Overseas Reductions	Realign	(14,889)	(2)	718	670	(14,171)	668	0	(13,503)
zz Germany, Korea, and Undistributed	Total	(14,889)	(2)	718	670	(14,171)	668	0	(13,503)
Grand Total		(133,769)	(84,801)	122,987	66,578	(10,782)	(18,223)	2,818	(26,187)

This list does not include locations where there were no changes in military or civilian jobs.
Military figures include student load changes.