

# THE DEFENSE SUPPLY CENTER, COLUMBUS



**Welcomes**  
**Base Realignment and Closure Commissioners**

1-2 August 2005



# Agenda

---



- **Installation Overview**
- **DLA ICP Overview**
- **Installation Master Plan**
- **Changes as a Result of BRAC**
- **Summary**



# Installation Overview

---



- **History**
- **Installation Organizations**
- **Financial Impact**
- **Role in the Community**



# DSCC History

---



- **Site selected due to proximity to major rail line**
- **Army Supply Depot Construction began May 1918**
- **Expanded to nearly 600 acres during World War II**
- **Warehousing Operation downsized in early 1990s**
- **1990s Base Realignment Expanded Mission**



# Installation Organizations



	<b>DLA - DSCC</b>	<b>DLA - OTHER</b>	<b>DFAS</b>	<b>DISA</b>	<b>DCMA</b>
<b>Active Military</b>	<b>43</b>	<b>1</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Reserve Military</b>	<b>21</b>	<b>0</b>	<b>10</b>	<b>0</b>	<b>0</b>
<b>Civilian</b>	<b>2240</b>	<b>559</b>	<b>2,066</b>	<b>290</b>	<b>40</b>
<b>Contractor</b>	<b>217</b>	<b>91</b>	<b>164</b>	<b>91</b>	<b>8</b>
<b>Total</b>	<b>2,521</b>	<b>651</b>	<b>2,240</b>	<b>381</b>	<b>48</b>

**Plus 59 Other Associates from Other Tenant Organizations**

**Total Installation Population Equals 5,900**



# Financial Impact



Fiscal Year 2004

<b>Annual Salaries</b>	<b>\$ 381.9 M</b>
<b>Other Employee Compensation</b>	<b>\$ 81.2 M</b>
<b>City Taxes Paid</b>	<b>\$ 7.5 M</b>
<b>State Taxes Paid</b>	<b>\$ 14.1 M</b>
<b>Products &amp; Services from Ohio Businesses</b>	<b><u>\$ 137.7 M</u></b>
<b>Total</b>	<b>\$ 622.4 M</b>



# Role in the Community

---



- **Joint Director of Military Support - FEMA Support for Hurricane Isabel**
- **Mutual Aid Support with Four Local Communities**
- **Combined Federal Campaign - \$610,000 Annually**
- **Red Cross Blood Donations - 1,244 Units Annually**
- **Operation Feed Contribution of Over 65,400 Meals**
- **8,000+ Computer Components to 50+ Schools**
- **Partners-In-Education with 90 Tutors**
- **Village-to-Child Mentoring with 14 Mentors**
- **Tsunami Relief**
- **Conducted Analysis with City of Whitehall on Means to Alleviate City's Storm Water (Flooding) Problems**



# Agenda

---



- **Installation Overview**
- **DLA ICP Overview**
- **Installation Master Plan**
- **Changes as a Result of BRAC**
- **Summary**



# DLA ICP Overview

---



- **DLA Organizational Structure**
- **DSCC Business Profile**
- **DLA Transformation**
- **DSCC Support to the Warfighter**

# Defense Logistics Agency Organizational Structure



**Office of the Secretary of Defense**

**Office of the Undersecretary of Defense  
Acquisition, Technology and Logistics (AT&L)**

**Defense Logistics Agency (DLA)**

**Defense Supply Centers**

**DLA Field Activities**

**Columbus**

**Defense Logistics Information Services**

**Defense Distribution Center**

**Philadelphia**

**Defense Reutilization & Marketing Service**

**Document Automation &  
Production Service**

**Richmond**

**Defense Energy Support Center**



# DSCC - Business Profile



**FY 02 Sales/Services: \$2.3B**  
**FY 03 Sales/Services: \$2.8B**  
**FY 04 Sales/Services: \$2.8B**  
**FY 05 Sales/Services (proj): \$2.8B**

- **Land: \$0.9B**
- **Aviation: \$0.6B**
- **Maritime: \$0.2B**
- **Commodities: \$1.1B**

## Foreign Military Sales

- **Sales: \$243.7M**
- **Shipments: 187,329**
- **Supporting 90 Nations**

## Scope of Business

- **6 Million Requisitions per Year**
- **655,000 Contracts Per Year**
- **1.6 Million NSNs**
- **5.1M Annual Receipts and Issues**
- **1,333 Weapon Systems**
- **25,326 Customers**
- **6,170 Suppliers**

## People

- **2240 Civilians**
- **43 Active Duty Military**
- **21 Reserve Military**

**Commander In Chiefs Installation Excellence  
Award Winner 1990, 1992, 1996, 2001 & 2004**



# DLA Transformation Efforts

---



- **Customer Relationship Management - CRM**
  - Processes, tools and people to move from transaction-based to partner relationships
- **Supplier Relationship Management - SRM**
  - Strategic Material Sourcing for 500,000 business drivers
  - Strategic Supplier Alliances with 32 critical suppliers
- **Business Systems Modernization - BSM**
  - End-to-end ERP
  - Order Fulfillment, Planning, Procurement, Financial
- **Distribution Planning Management System - DPMS**
  - Robust material positioning & warehouse optimization
  - Global decision making & management for 25 depots
- **Integrated Data Environment - IDE**
  - eSynchronizes DLA's internal processes
  - Provides DoD-wide logistics data exchange & interoperability



# DLA Transformation Efforts

---



- **Strategic Distribution**
  - Pre-positioning to optimize readiness at least cost
  - OSD, Joint Staff, Service, TRANSCOM and DLA
- **National Inventory Management Strategy**
  - Collaborative inventory investment reduction effort
  - Rationalize levels and inventory management
- **Fuels Automated System**
  - Commercial software – best practices
  - Deploying now – integration w/BSM to follow
- **Executive Agent**
  - DLA-Services partnership synchronize logistics for common materiel: fuel, medical, subsistence and construction
- **Work Force Transformation**
  - Transformation alters every facet of environment
  - Structure, rigor and disciplined program in place



# Supply Chains of DLA



Aviation	Land	Maritime	C&T	Medical	Subsistence	C&E	Energy
<b>Richmond</b>	<b>Columbus</b>	<b>Philadelphia</b>	<b>Ft. Belvoir</b>				
<ul style="list-style-type: none"> <li>• Aviation Original Equipment Manufacturer (OEM) Items</li> <li>• Engines &amp; Airframes</li> <li>• Aviation Supply Chain Commodities</li> </ul> 	<ul style="list-style-type: none"> <li>• Wheeled Vehicles</li> <li>• Tracked Vehicles</li> <li>• Batteries</li> <li>• Nuts &amp; Washers</li> <li>• Converters</li> </ul> 	<ul style="list-style-type: none"> <li>• Valves/Hardware</li> <li>• Fluid Handling</li> <li>• Electronics</li> <li>• Bearings</li> <li>• Motors</li> <li>• Packing/Gaskets</li> </ul> 	<ul style="list-style-type: none"> <li>• Recruit Clothing</li> <li>• Organizational Clothing Equipment</li> </ul> 	<ul style="list-style-type: none"> <li>• Pharmaceutical</li> <li>• Medical/Surgical Equipment</li> </ul> 	<ul style="list-style-type: none"> <li>• Institutional Feeding</li> <li>• Operations Rations</li> <li>• Produce</li> </ul> 	<ul style="list-style-type: none"> <li>• Construction</li> <li>• Equipment</li> </ul> 	
<b>BSM</b>				<b>FAS</b>			



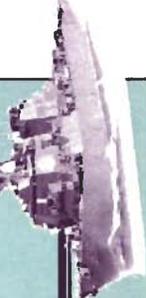
# DSCC Supply Chains



## Land

-  Wheeled Vehicles
-  Tracked Vehicles
-  Batteries
-  Nuts & Washers
-  Converters

## Maritime

-  Valves/Hardware
-  Fluid Handling
-  Electronics
-  Bearings
-  Motors
-  Packing/Gaskets



# Warfighter Support Maritime Supply Chain



**Nimitz Class CVN &  
Combat Logistics Forces**

- **Aircraft Launch and Recovery Equipment support**
- **Deployed force sustainment only possible through underway replenishment**



**AT/FP - Anti Terrorism  
Force Protection**

- **USS COLE attack redefines AT/FP for Navy**
- **Provides vital close-in protection**



**Arleigh Burke Class  
DDG**

- **Provides 24X7 umbrella of radar protection**
- **Tomahawk missile strikes supporting OIF**



# Warfighter Support Land Supply Chain



- **Up-Armor HMMWV (UAH)**
  - Army Requirement: 8,289
  - In Iraq: 7,140 (all O/H by July 05)
  - O’Gara-Hess up-armors HMMWVs
- **Add on Armor (AoA)**
  - Army Requirement: 13,872
  - Installed in Iraq: 12,165
- **DLA Spare Parts Support**
  - Suspension Kits, A/C, Armor
  - RECAP / RESET of HMMWV





# Warfighter Support Land Supply Chain



**PLS**



**FMTV LSAC**

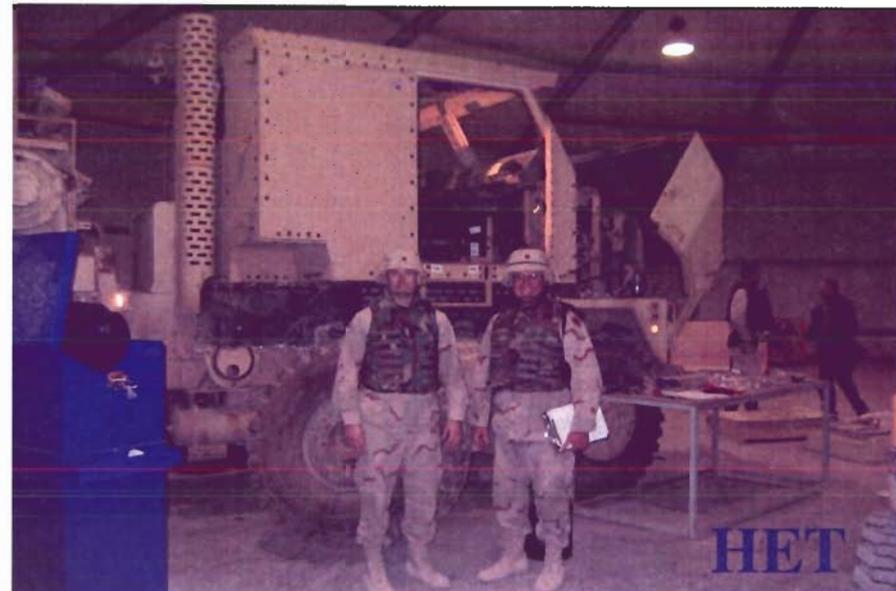


- **DLA Spare Parts Support**

- Procure Suspension, Air Conditioning (A/C), and Armor Piece Parts
- Stock Number creation & investment

- **Requirements (installed to date)**

- PLS 871 (713), HET 665 (68)
- FMTV 2,805 (764 AoA, 286 LSAC)
- HEMTT 1,595 (1,196)
- M915 Freightliner 1,302 (259)





# Worldwide Support



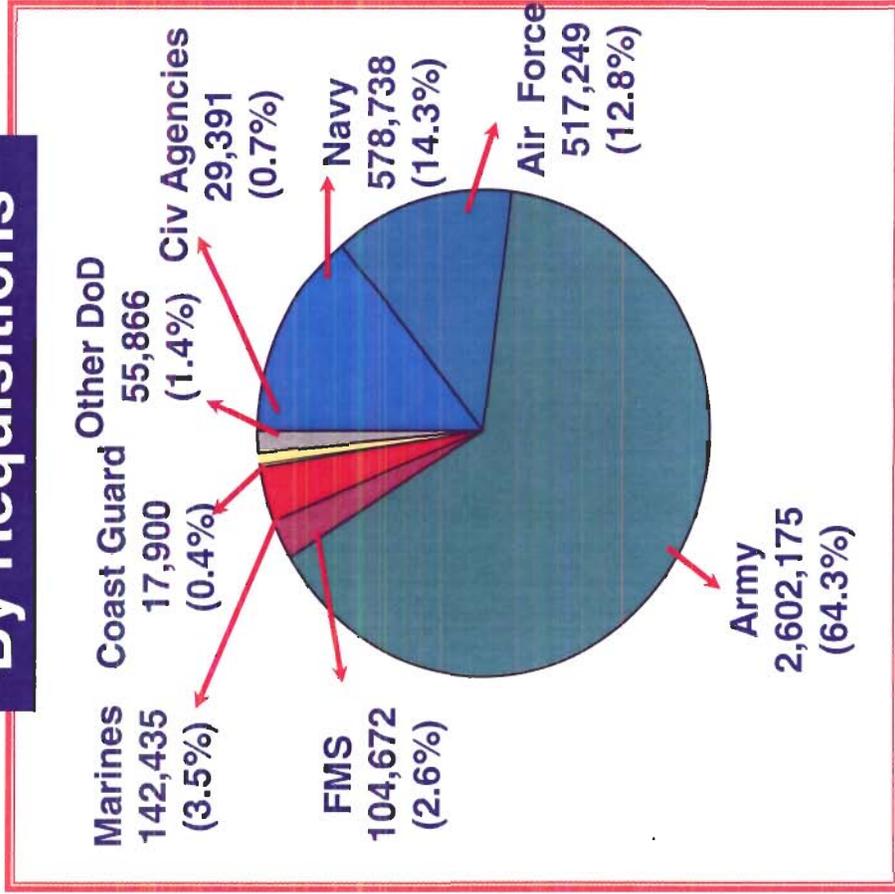
DLA	CJCS	NORTHCOM AOR	SOUTHCOM AOR	PACIFIC AOR	EUROPE AOR	CENTCOM AOR	STRATCOM	TRANSCOM	JFCOM	SOCOM
Regional Staff		0	0	21	24	5		8 DDOC		
LNO's	1	1	1	3	1	5	1	1	1	1
Planners		1	1	1	1	1	1	1	1	1
DCST		0	0	0	0	104				1
Exercises	3	4	3	7	3	2		2	1	

Legend  
 LNO - Liaison Office   
 DCST - DLA Contingency Support Teams   
 DDOC - Deployment and Distribution Operations Center

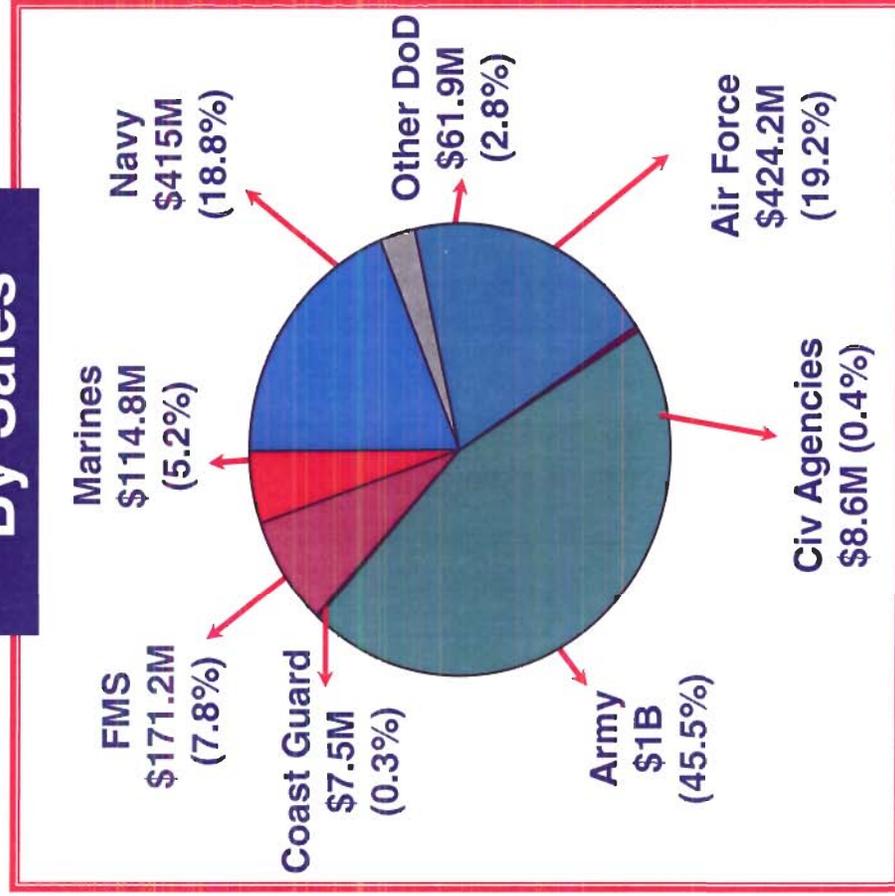
# FY 05 Customer Profile Thru June 2005



## By Requisitions



## By Sales



**Total Sales: \$2.2B**  
**Total Requisitions: 4.05M**



# Agenda

---



- Installation Overview
- DLA ICP Overview
- **Installation Master Plan**
- Changes as a Result of BRAC
- Summary



# Installation Master Plan

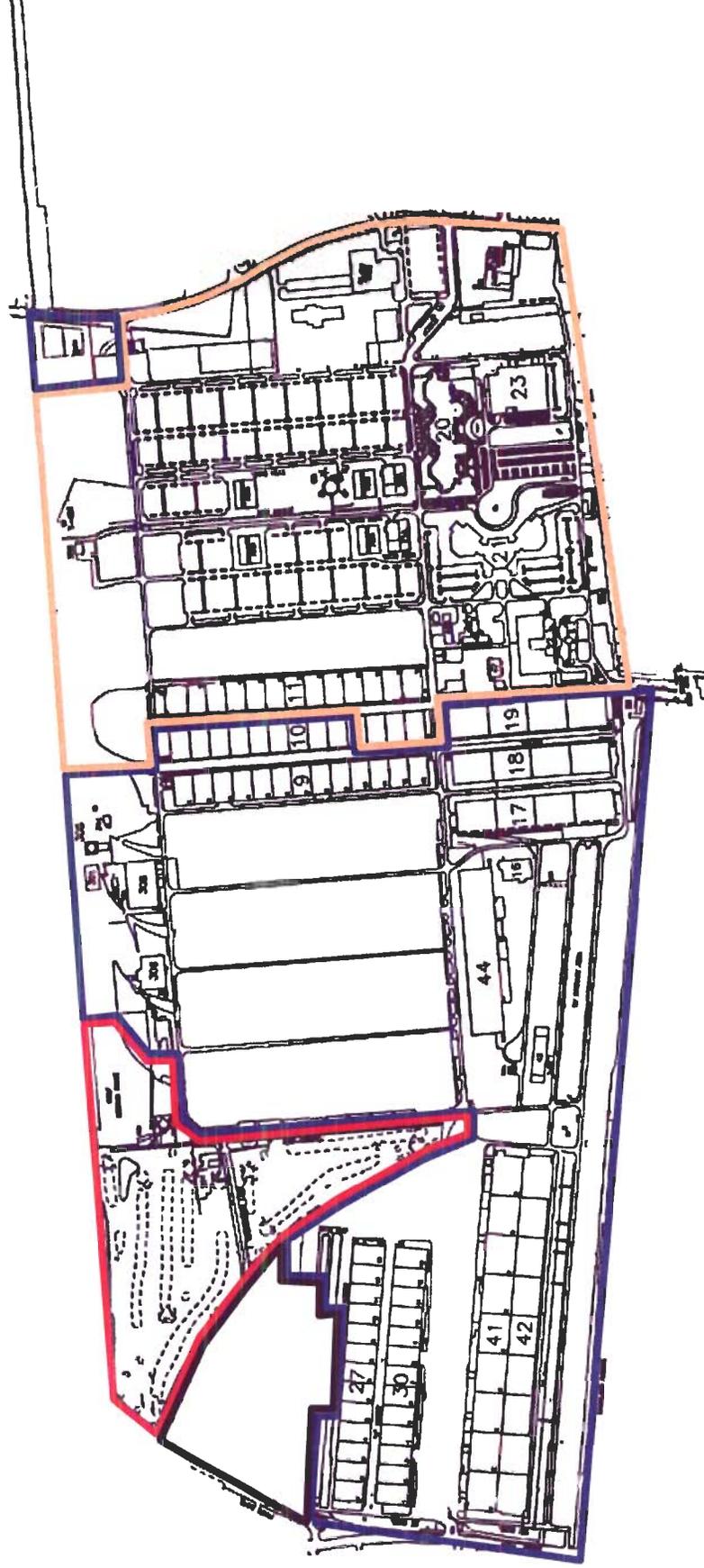
---



- **Separate Various Facility Functions Into Defined Maintainable Zones**
- **Enhance Physical Security/Environmental Management**
- **Maintain/Construct First Class Facilities For Installation Partners**
- **Installation Improvements**

**21st Century Installation**

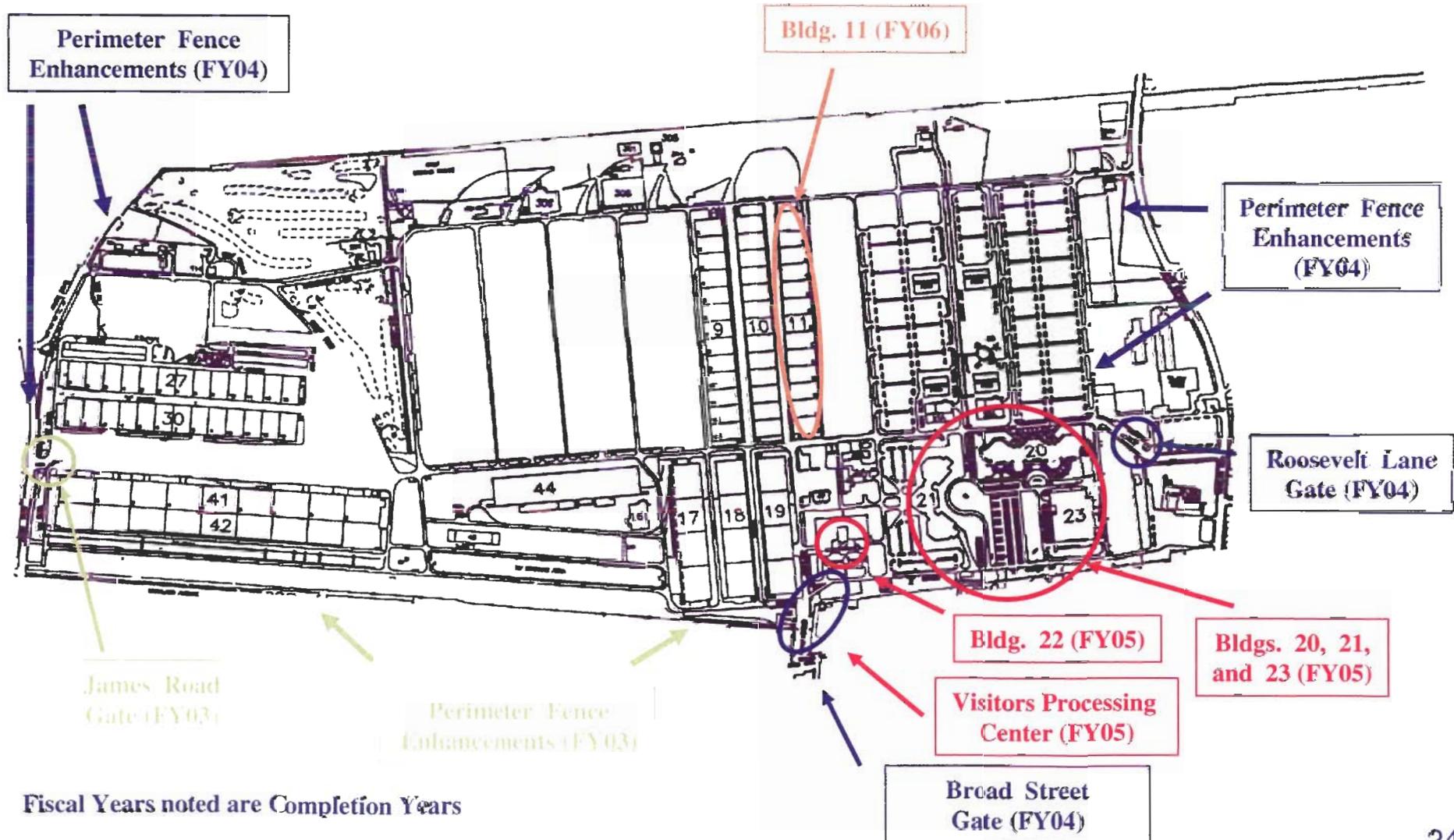
# Installation Master Plan “Zone Concept”



- **Recreation Zone**
- **Warehouse/Maintenance**
- **Operations**
- **Veterans Administration Clinic**



# Anti-Terrorism Protection





# Environmental Management

---



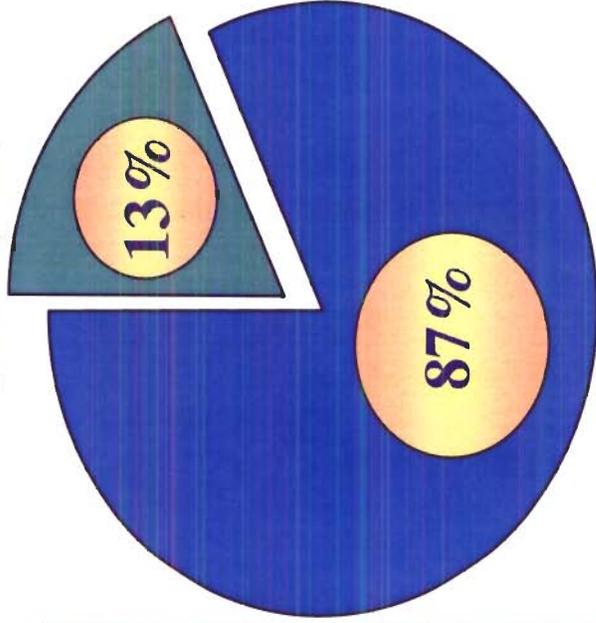
- **Aggressive Installation Restoration Program over the Past 20 Years, using \$3M of Defense Restoration Account Funding**
- **Successful Hazardous Waste Reduction Efforts Resulted in Change to “Small Quantity Generator” Status in 2004**
- **Used \$2M in Defense Environment Restoration Account**
- **Currently Developing an Environmental Management System, which will be Fully Implemented by 12/31/05**
- **Charter Member of a Pollution Prevention Partnership with the Ohio EPA and other Federal Activities in Ohio**

**No Environmental Issues**

# Maintain First Class Facilities for Partners



Age of Installation Facilities  
(Occupied Space)



 Bldgs. Constructed Prior to 1990 – Renovated Space (13% of Personnel)

 Bldgs. Constructed After 1990 (87% of Personnel)



# Installation Infrastructure Improvements

---



- **Electrical: New \$4.2M Substation On-Line - 1997**
- **Sanitary & Storm Sewer Lines: Complete - 2001**
  - Repairs Ongoing
- **Road Surfaces: Thoroughfares Complete - 2004**
  - Resurfacing Accomplished Annually
  - Parking Lots: Resurfacing As Needed
- **Heat/AC: Phased Upgrades in Progress Scheduled for Completion in 2008**
- **Water Lines: Phased Upgrades in Progress Scheduled for Completion in 2009**



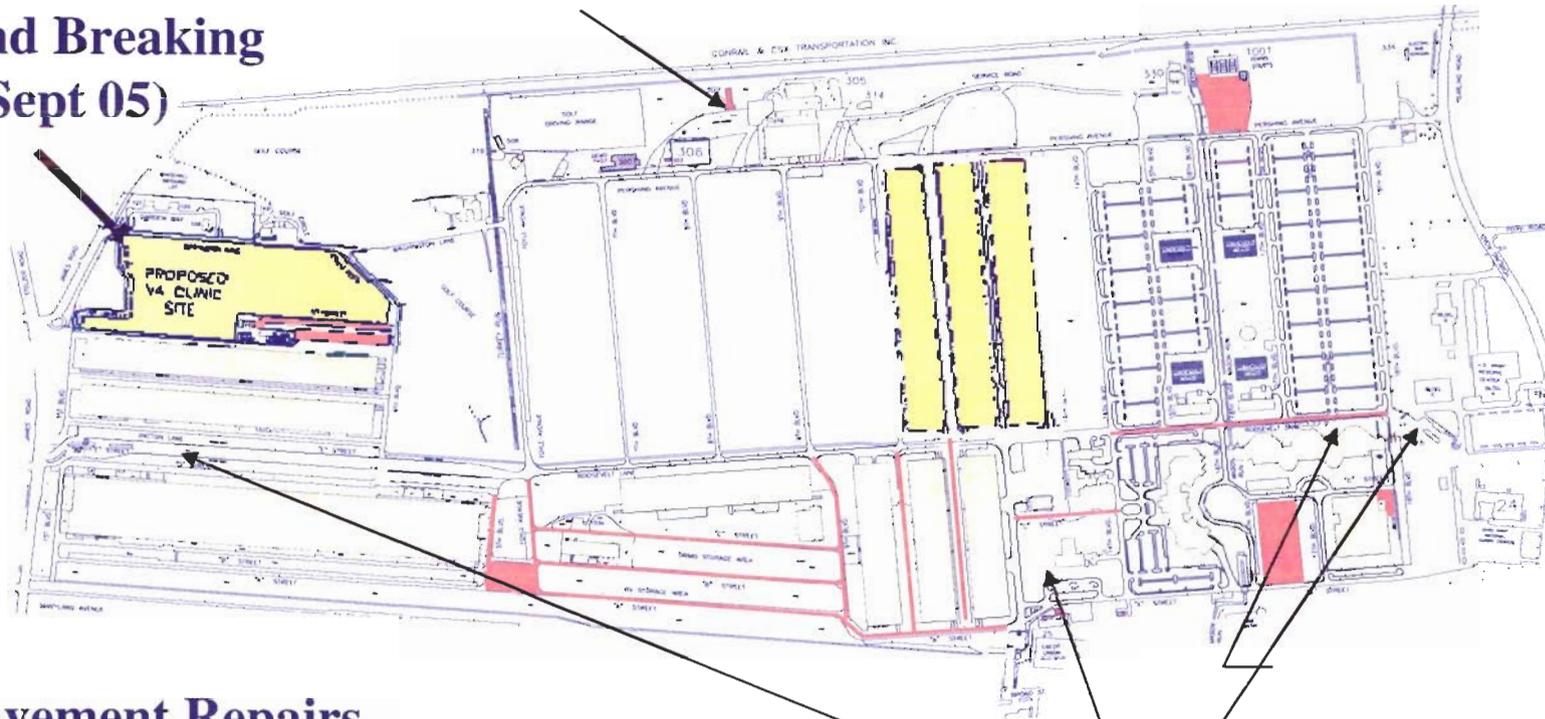
# FY05 Installation Improvement Projects



**Indoor Firing Range**

**(June)**

**VA Clinic  
Ground Breaking  
(Sept 05)**



**Pavement Repairs  
(June & July) (Noted in Red)**

**Marquees (July)**

**State of the Art Installation**



# **FY 06 Installation Improvement Projects**

---



- **Address Physical Security Vulnerability Findings**
- **Repair Sprinklers in Building 11, Sections 1 & 2**
- **Mass Notification System**
- **Maintenance & Repair to Building 20**
- **Maintenance & Repair to Pavement Surfaces**
- **Various MWR Projects at Fitness Center**



# Construct First Class Facilities for Partners

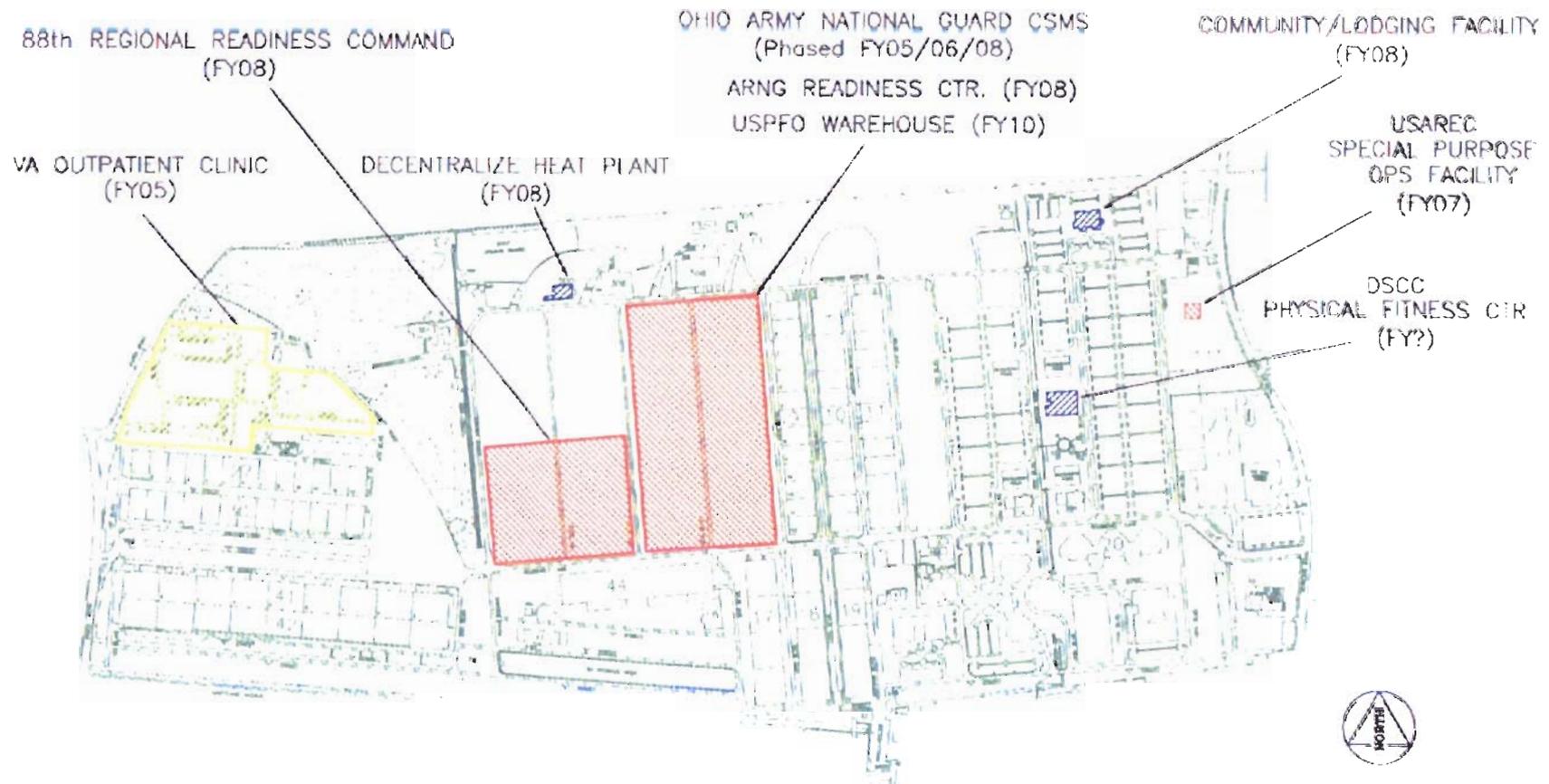
---



- **FY05: Veterans Administration Clinic**
- **FY05/06/08: Ohio Army National Guard Facilities**
- **FY07: Army Recruiting Special Purpose Ops Facility**
- **FY08: Army National Guard Readiness Center**
- **FY08: Decentralized Heat Plant**
- **FY08: 88<sup>th</sup> Regional Readiness Command**
- **FY08: Community Center/Lodging**
- **FY10: United States Property & Fiscal Office  
(USP&FO) Warehouse**
- **TBD: Fitness Center**



# Proposed Construction



## DSCC FUTURE DEVELOPMENT PLAN DSCC SITE MAP





# Agenda

---



- **Installation Overview**
- **DLA ICP Overview**
- **Installation Master Plan**
- **Changes as a Result of BRAC**
- **Summary**



# Changes as a Result of BRAC

---



- **DLA Changes**
- **DSCC Installation Changes**
- **Installation Considerations**



# BRAC - DLA Changes

---



Recommendations, if Approved, will Deliver Transformational Change for the Agency

- **All Depot Level Repairable (DLR) Procurement Transitions to DLA**
  - **Consumable Item Transfer (CIT) : The Vast Majority of Consumable Hardware Items not Managed by the DLA Today will Transition to DLA**
  - **Four Military Service Inventory Control Points Close**
  - **DSCC projected to gain 190 personnel and oversight of an additional 236 personnel for CIT and DLR Management**

---

- **Management of Repair Depot Supply Operations Transitions to DLA**
  - **Two Additional Strategic Distribution Platforms (SDP) Created from Existing Distribution Depots**
  - **Two Distribution Depots Close**
  - **Remaining Distribution Depots will Provide Only Regional Support**
  - **DSCC projected to lose 21 personnel**

---

- **Tires, Compressed Gases and Packaged Petroleum Products Transition to Direct Vendor Delivery**
  - **DSCC projected to gain an additional 7 personnel**



# DOD BRAC Report 2005 – Installation Impact



## Total Personnel Gains and Losses

<u>BRAC Related Actions</u>	<u>Personnel</u>	<u>Date</u>
<b>ICP</b>		
Consumable Item Transfer	190	2011
Depot Level Repairables (Detachments)	(236)	2011
Direct Vendor Delivery – Tires, Gases, and Packaged Petroleum	7	2008
Sustainment	-3	2011
<b>Installation</b>		
DDCO Closure	-21	2009
Civilian Personnel Office	237	2010
DFAS	1340	2011
Base Ops	39	2011
Army Reserve	877	2011
<u>Non-BRAC Related</u>		
National Guard	250	2011
<u>Net Installation Gains</u>	2,916	



# BRAC – DSCC

## Installation Changes

Proposed Locations are Notional



Legend: DDCO ■ Ohio Army National Guard and Reserve □ DFAS/CPO ■  
Current Administrative Facilities ■



# BRAC 2005

## Installation Considerations

---



- **New Construction**
  - **Army Reserve and National Guard**
- **Building Modifications**
  - **DFAS** - **Civilian Personnel Office**
- **Potential Infrastructure Modifications**
  - **Utilities** - **Gates**
  - **Fire & Police Equipment** - **Conference Center**
  - **Parking**
- **Impact to MWR Community**
  - **Child Care Center** - **Fitness Center**
  - **Non-Appropriated Funds** - **Cafeterias**
- **DDCO Building Options**
  - **Reuse** - **Layaway** - **Demolish**
- **Expanded AAFES Exchange & Construct Commissary**
- **Environmental Impact Assessments**
  - **Installation Gains and Losses**



# Agenda

---



- **Installation Overview**
- **DLA ICP Overview**
- **Installation Master Plan**
- **Changes as a Result of BRAC**
- **Summary**



# Summary

---



- **One Installation...Multiple Organizations**
- **Significant Contribution to DoD Mission**
  - **Focus is on Supporting the War Fighter**
- **Extensive AT/FP Upgrades Nearly Completed**
- **Space Available for New Missions**
- **Modern Infrastructure Exists**
- **Substantial Community Involvement and Contribution**

**A World Class Installation!**