

# *Base Visit Book*



## **Bolling Air Force Base Realignment Recommendations**

*Chairman Anthony J. Principi*

**22 June 2005**

Library Routing Slip 2005 BRAC Commission Materials  
Title of Item: Base Visit Book  
Installation or Community: Bolling AFB  
Source: Commission Generated  
Certified Material?  yes  no  
Analyst / Provider: Carol Schmidt Date Received: 6/30/05

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**BOLLING AIR FORCE BASE**

**June 22, 2005**

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draft

VISIT ITINERARY

BOLLING AIR FORCE BASE

22 JUNE 2005

TIME	EVENT	LOCATION	POC	ACTION
22 June 0800	Commissioner en route to Bolling AFB		Grant Mulkey	Arrange transportation
0830	Arrive	Bolling AFB	Carol Schmidt	Review Briefing Book
0845	Commissioner Brief/Tour of Installation	11 <sup>th</sup> Airlift Wing	COL Duane Jones USAF	Mission Brief
1100	Media Event	The Visitors Center at Gate 2	Megan Riffle	Location
1130	Depart Bolling		Grant Mulkey	Arrange transportation

# DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

## BASE SUMMARY SHEET

### Bolling Air Force Base, D.C.

#### INSTALLATION MISSION

Base operating and logistical support in the National Capital Region; ceremonial, musical, protocol and funeral support for a multi-state region; selected administrative major command support for Headquarters Air Force and Air Force element activities worldwide; primary medical care to the Bolling and Pentagon communities.

#### DOD RECOMMENDATION

Joint Basing of Bolling AFB and Naval District Washington.

#### COST CONSIDERATIONS DEVELOPED BY DOD

One-Time Costs:	\$2.996M
Net Savings (Cost) during Implementation:	\$34.335M
Annual Recurring Savings after Implementation:	\$10.442M
Return on Investment Year:	Immediate
Net Present Value over 20 Years:	\$2,342.5M*

\*All Joint Basing recommendations; individual installations are not broken out in COBRA.

#### MANPOWER IMPLICATIONS OF THIS RECOMMENDATION (EXCLUDES CONTRACTORS)

	<u>Military</u>	<u>Civilian</u>	<u>Students</u>
Reductions			
Realignments	(64)	(55)	N/A
<b>Total</b>	<b>(64)</b>	<b>(55)</b>	<b>N/A</b>

**MANPOWER IMPLICATIONS OF ALL RECOMMENDATIONS AFFECTING THIS INSTALLATION (INCLUDES ON-BASE CONTRACTORS AND STUDENTS)**

	<b>Out</b>		<b>In</b>		<b>Net Gain (Loss)</b>	
	<u>Military</u>	<u>Civilian</u>	<u>Military</u>	<u>Civilian</u>	<u>Military</u>	<u>Civilian</u>
This recommendation	(64)	(55)	0	0	(64)	(55)
Other recommendation(s)						
AF CAF (H&SA 5)	(32)	(91)	0	0	(32)	(151)
CPO (H&SA 19)	0	(37)	0	0	0	(37)
*AFRPA (H&SA 44)	0	(59)	0	0	0	(62)
<b>Total</b>	<b>(96)</b>	<b>(242)</b>	<b>0</b>	<b>0</b>	<b>(96)</b>	<b>(305)</b>

\*AFRPA (Air Force Real Property Agency) is located in leased installations in Rosslyn Center and Nash Street Building, facilities that appear unassociated with Bolling AFB; actual net civilian loss should be **243**.

**ENVIRONMENTAL CONSIDERATIONS**

Some permit changes are possible. This recommendation has no impact on cultural, archeological, or tribal resources; dredging; land use constraints or sensitive resources areas; marine mammals, resources or sanctuaries; noise; threatened and endangered species or critical habitat; waste management; water resources; or wetlands. This recommendation will require spending approximately \$0.4M cost for waste management and environmental compliance activities. This cost was included in the payback calculation. This recommendation does not otherwise impact the costs of environmental restoration, waste management, or environmental compliance activities. The aggregate environmental impact of all recommended BRAC actions affecting the bases in this recommendation has been reviewed. There are no known environmental impediments to implementation of this recommendation.

**REPRESENTATION**

Mayor, District of Columbia:	Anthony A. Williams
Councilmember, Ward Eight:	Marion Barry
Delegate:	Eleanor Holmes Norton
Shadow Senators:	Florence Pendleton
	Paul Strauss
Shadow Representative:	Ray Browne

**ECONOMIC IMPACT**

- Potential Employment Loss: (399 direct and 283 indirect)
- MSA Job Base: 2,771,791 jobs
- Percentage: 0.0%

**MILITARY ISSUES**

Concerns about which the Chairman may hear:

- Will the Navy provide the same level of support to Bolling and former Bolling tenants as the Air Force is used to?

**COMMUNITY CONCERNS/ISSUES**

None anticipated; changes resulting from Joint Basing recommendation should be transparent to the surrounding community.

**ITEMS OF SPECIAL EMPHASIS**

None discovered.

Carol Schmidt/Joint Cross-Service Team/3 June 2005

**SECRETARY OF DEFENSE RECOMMENDATION  
AFFECTING  
BOLLING AIR FORCE BASE, DC**

**DOD RECOMMENDATION**

Realign Bolling Air Force Base by relocating the installation management functions to Naval District Washington at the Washington Navy Yard, DC, establishing Joint Base Anacostia-Bolling-Naval Research Laboratory (NRL) DC (H&SA 41 – Joint Basing).

**DOD JUSTIFICATION**

All installations employ military, civilian, and contractor personnel to perform common functions in support of installation facilities and personnel. All installations execute these functions using similar or near similar processes. Because these installations share a common boundary with minimal distance between the major facilities or are in near proximity, there is significant opportunity to reduce duplication of efforts with resulting reduction of overall manpower and facilities requirements capable of generating savings, which will be realized by paring unnecessary management personnel and achieving greater efficiencies through economies of scale. Intangible savings are expected to result from opportunities to consolidate and optimize existing and future service contract requirements. Additional opportunities for savings are also expected to result from establishment of a single space management authority capable of generating greater overall utilization of facilities and infrastructure. Further savings are expected to result from opportunities to reduce and correctly size both owned and contracted commercial fleets of base support vehicles and equipment consistent with the size of the combined facilities and supported populations.

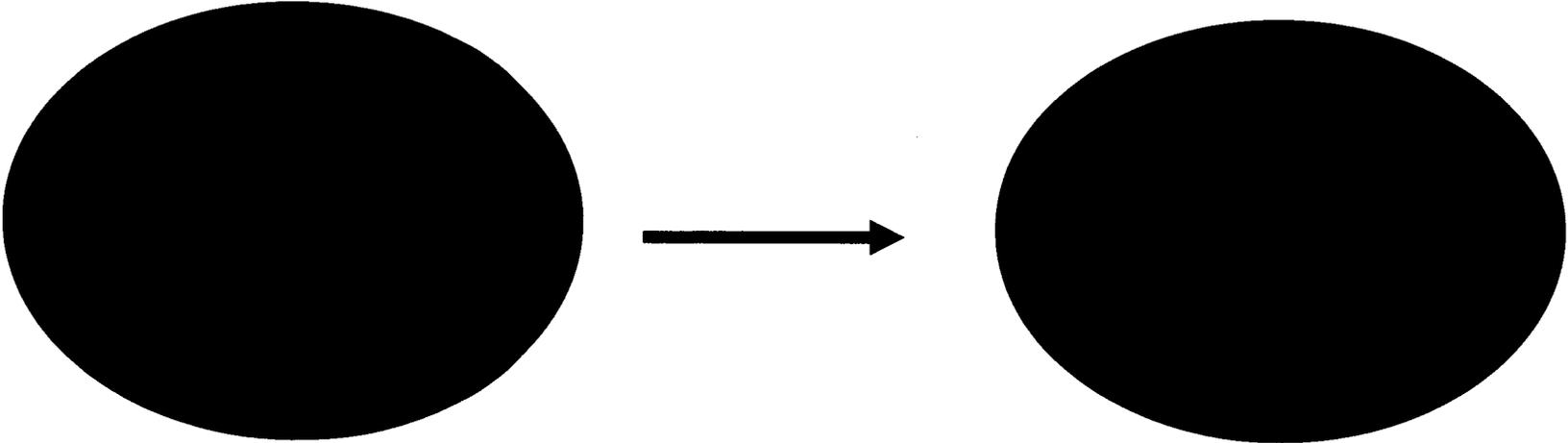
Specific exceptions not included in the functions to relocate are Health and Military Personnel Services. In general, the Department anticipates transferring responsibility for all other Base Operating Support (BOS) functions and the Operations and Maintenance (O&M) portion of Sustainment, Restoration and Modernization (SRM), to the designated receiving location.

The quantitative military value score validated by military judgment was the primary basis for determining which installation was designated as the receiving location.

# Joint Basing

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
(64)	(55)	0	0	(64)	(55)	(0)	(119)

Recommendation: Realign Bolling AFB by relocating the installation management functions to Naval District Washington at the Washington Navy yard, D.C., establishing Joint Base Anacostia-Bolling-Naval Research Laboratory D.C.





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Internet**

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*"The Chief's Own"*

*Wartime Readiness... Wartime Customer Support*

## 11TH WING LEADERSHIP



**Colonel Duane A. Jones**  
Commander, 11th Wing

*[Click to read bio](#)*



**Colonel Merri B. Uckert**  
Vice Commander, 11th Wing

*[Click to read bio](#)*



**CMSgt Lewis E. Monroe, III**  
Command Chief Master Sergeant

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**11th Wing Organizations**

**11th Wing Staff**

- CCP - Ceremonies & Protocol
- CCI - JTF Armed Forces Inaugural Committee
- CCV - Reserve Affairs
- DP - Directorate of Personnel
- DPC - Civilian Personnel
- DS - Director of Staff
- EEO - Equal Employment Opportunity
- FM - Financial Management
- HC - Wing Chaplain
- HS -Historian
- IG - Inspector General
- JA - Staff Judge Advocate
- PA - Public Affairs
- SE - Safety

**11th Mission Support Group**

- 11th Mission Support Squadron
- 11th Communications Squadron
- 11th Logistics Readiness Squadron
- 11th Civil Engineer Squadron
- 11th Contracting Squadron
- 11th Security Forces Squadron
- Bolling Services
- Pentagon Services
- Retiree Activities Office
- Community Programs
- Visual Information
- Family Support Center

**11th Medical Group**

- Appointments
- Patient Info
- TRICARE
- Clinic Services
- Wellness
- Phone Directory

**11th Operations Group**

- United States Air Force Band
- United States Air Force Honor Guard
- Air Force Chaplaincy - Arlington

**Other Organizations**

- Tenant Units

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WHAT WE DO...

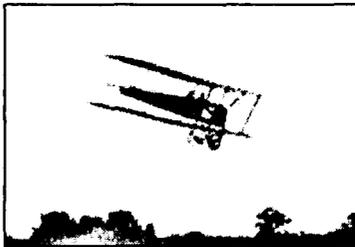
Today the aircraft no longer fly at Bolling Air Force Base, but our commitment to excellence continues to soar...

"The Chief's Own" is one of the largest and most ceremonial wings in the Air Force and it's our diversity that truly makes us unique. We are the single manager for all Air Force activities supporting Headquarters Air Force and other Air Force units in the National Capital Region as well as 108 countries throughout the world. As a direct reporting unit to the Vice Chief of Staff of the Air Force, we combine our resources from the Pentagon and Bolling AFB.

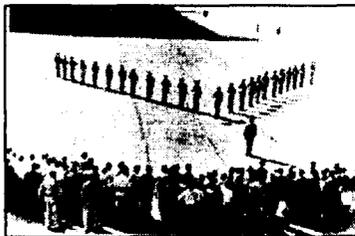


Bolling Field served as a proving ground for the new Air Service as it started to spread its wings.

Our Heritage



The roar of aviation filled the open skies over Bolling Field from 1918 through W.W. II.



Bright, young airmen served their country with pride searching for their destiny....



...and in searching towards a boundless future, they left behind a golden legacy.

Our Mission



The Chief's Own provides world class:

- ▶ **Base operating and logistical support** in the National Capital Region
- ▶ **Ceremonial, musical, protocol and funeral support** for our multi-state region
- ▶ **Selected administrative major command support** for Headquarters Air Force and Air Force element activities worldwide
- ▶ **Primary medical care** to the Bolling and Pentagon communities.

Our Vision



A world class team setting the standard of excellence for supporting the world's most respected and capable Air Force.

Like our pioneers before us, our warriors among us and our leaders of

tomorrow, "The Chief's Own" is perfecting an everlasting legacy.

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## CONTACTS/LINKS

## DIRECTORY LISTING

## INSTALLATION

# Bolling AFB/AF Pentagon - District of Columbia, United States

<http://www.bolling.af.mil>

### Location ♦ Installation ♦ Overview

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*For personal assistance, contact your Relocation Assistance Program at your installation. For additional information on this category, visit [Contacts/Links](#), [Quick Links](#) and the "Getting Started" section ([Planning Your PCS Move](#)).*

Bolling AFB is located in the Southeast section of Washington DC, on the east bank of the Potomac River. The base is located 3 miles south of the nation's Capital. The Bolling exit is clearly marked off I-295. I-295 is accessible from any of the other major Interstate highways, I-95, I-495 (the Beltway) or I-395.

The Major Command is the 11th Wing, "The Chief's Own." Major elements are the 11th Operations Group, 11th Mission Support Group, and the 11th Medical Group. Major tenant organizations are Defense Intelligence Agency (DIA), Air Force Surgeon General, Air Force Chief of Chaplains, Air Force Legal Services Agency, the Area Defense Counsel, the Air Force Historian, the Air Force Intelligence Analysis Agency, the Air Force Office of Special Investigations Detachment 332, and the Air Force Intelligence Analysis Agency.

As the largest wing in the Air Force, the 11th Wing provides base level as well as major command level support to Air Force people and their families in the National Capital Region and to 40,000 Air Force personnel in over 80 countries. We also provide ceremonial support to the White House, Chairman of the Joint Chiefs of Staff, Secretary of the Air Force, United States Air Force Honor Guard and the United States Air Force Band.

Located on the banks of the Potomac River in Washington, DC, Bolling is located in the nation's capital. Bolling's men and women proudly accept their responsibility as a showcase for the Air Force because of its proximity to the Pentagon, Capitol Hill, and the White House.

The base officially opened 1 July 1918, and was named in honor of the first high-ranking air service officer killed in World War I, Colonel Raynal C. Bolling. Bolling's early years chronicled the growth of the entire US Air Force and served as a proving ground for the new air service as it spread its wings. Bolling Field also served as a research and testing ground for new aviation equipment. Its first mission provided aerial defense of the capital and accommodated pilot proficiency.

Already well established as one of the world's best aviation bases, Bolling rapidly grew during the 1939-45. The core units at Bolling at the beginning of 1939 were one housekeeping squadron, the base headquarters, the 14th Air



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## FAST FACTS

<b>Bolling AFB, DC</b>
<b>63 °F / 17 °C</b>
<b>Mostly Cloud</b>
at 7:51 AM
<a href="#">Click for Forecast</a>

Base Squadron and two air base maintenance squadrons. During World War II, Bolling served as a training and organization base for personnel and units going overseas. It became the aerial gateway to the nation's capital.

In 1962, the last fixed-wing aircraft left Bolling. This meant Bolling's role would change to that of a support base. Today as the home of the 11th Wing, known as "The Chief's Own," Bolling continues to be the keeper of the heritage for the entire US Air Force.

Temporary Mail Service: if you are inbound and wish to use a temporary forwarding address on Bolling AFB, you must first FAX a copy of your orders to the Postal Unit at 202-404-7329 (DSN 754-7329). Then you can call them at 202-767-4342 (DSN 297-4342) and they will assign an on-base box number to you and provide you with the correct mailing address.

Bolling AFB has a loan closet available for your use (see the Installation section under Housing), where you can obtain items such as dish packs, linens, futons, etc., on a temporary basis while you await the delivery of your household goods.

A monthly Newcomers Orientation and Bus Tour will provide you with a wealth of information about Bolling AFB and the local community. Contact the Family Support Center to sign up for this excellent service (note: spouses are also encouraged to attend).

For information regarding Temporary Lodging, please see the Installation section under Housing.

Telephone Access for Bolling AFB:  
 DSN 297-XXXX if commercial number is 202-767-XXXX  
 DSN 754-XXXX if commercial number is 202-404-XXXX  
 DSN 288-XXXX if commercial number is 202-433-XXXX

Telephone Access for the Pentagon:  
 DSN 22X-XXXX if commercial number is 703-69X-XXXX  
 DSN 425-XXXX if commercial number is 703-588-XXXX

#### **Must Know Items**

Community Readiness Consultants	118 Brookley Ave Suite 100 Building 13 Bolling AFB, DC 20032 <a href="#">Map It!</a> Phone: 202-767-0450 Fax: 202-767-9213 DSN: 297-0450 DSN Fax: 297-9213 Email: <a href="mailto:11mss/dpf@bolling.af.mil">11mss/dpf@bolling.af.mil</a>
FSC/ACS Director	11 MSS/DPF 118 Brookley Ave., Suite 100 Bolling AFB, DC 20032 Phone: 202-767-0450 Phone: 866-880-2379 Fax: 202-767-9213 DSN: 297-0450 DSN Fax: 297-0450 Email: <a href="mailto:11mss/dpf@bolling.af.mil">11mss/dpf@bolling.af.mil</a>
Installation Website	URL: <a href="http://www.bolling.af.mil">http://www.bolling.af.mil</a>
Mailing Address	118 Brookley Ave., Suite 100 Bolling AFB Washington, DC 20032 Phone: 202-767-0450

Fax: 202-767-9213  
DSN: 297-0450  
DSN Fax: 297-9213  
Email: [11mss/dpf@bolling.af.mil](mailto:11mss/dpf@bolling.af.mil)  
Please note: this is the address for the Family Support Center. It should not be used as a forwarding address for your personal mail. See location, installation, overview section for instructions on obtaining a temporary forwarding address.

Package Delivery Address 118 Brookley Ave,  
Suite 100  
Bolling AFB, DC 20032  
[Map It!](#)  
Email: [11mss/dpf@bolling.af.mil](mailto:11mss/dpf@bolling.af.mil)  
URL: <http://www.bolling.af.mil>  
Please note: this is the address for the Family Support Center. It should not be used as a forwarding address for your personal mail. See location, installation, overview section for instructions on obtaining a temporary forwarding address.

Relocation Assistant Manager 118 Brookley Ave  
Suite 100  
Building 13  
Bolling AFB, DC 20032  
[Map It!](#)  
Phone: 202-767-0450  
Fax: 202-767-9213  
DSN: 297-0450  
DSN Fax: 297-9213  
Email: [11mss/dpf@bolling.af.mil](mailto:11mss/dpf@bolling.af.mil)

Street Address 118 Brookley Ave  
11 MSS/DPF  
Bolling AFB, DC 20032  
[Map It!](#)  
Phone: 202-767-0450  
Phone: 866-880-2379  
Fax: 202-767-9213  
DSN: 297-0450  
DSN Fax: 297-9213  
Email: [11mss/dpf@bolling.af.mil](mailto:11mss/dpf@bolling.af.mil)  
URL: <http://www.bolling.af.mil>



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## Bolling AFB, DC

Washington DC

**Base Operator:**

DSN 297-0909  
202-767-6700

**Major Units**

11th Wing  
497th Int Group

**Billeting/Quarters:**

DSN 297-5316/5741, (202)  
767-5316/5741

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Location: Southeast section of Washington DC, on the east bank of the Potomac River. The base is located 3 miles south of the nation's Capital. The Bolling exit is clearly marked off I-295. I-295 is accessible from any of the other major Interstate highways, I-95, I-495 (the Beltway) or I-395.

See specific information on how to get to the installation under the category, INSTALLATION, subject area, MUST KNOW ITEMS.

Major Command: The 11th Wing, "The Chief's Own". Major elements are the 11th Operations Group, 11th Support Group, 11th Logistics Group and the 11th Medical Squadron. Major tenant organizations are: Defense Intelligence Agency (DIA), Air Force Surgeon General, Air Force Chief of Chaplains, Air Force Legal Services Agency, 497th Intelligence Group, and the Air Force Historian.

Mission: As the largest wing in the Air Force, the 11th Wing provides base level as well as major command level support to Air Force people and their families in the National Capital Region and to 40,000 Air Force personnel in over 80 countries. We also provide ceremonial support to the White House, Chairman of the Joint Chiefs of Staff, Secretary of the Air Force, United States Air Force Honor Guard and the United States Air Force Band.

Telephone Access: Bolling DSN: 297-XXXX if commercial number is (202)767-XXXX; DSN 754-XXXX if commercial number is (202)404-XXXX;and DSN: 288-XXXX if commercial number is (202) 433-XXXX.

Pentagon DSN: 22X-XXXX if commercial number is (703)69X-XXXX;  
 DSN: 425-XXXX if commercial number is (703) 588-XXXX.

See specific information on making calls in the area under the category,  
 INSTALLATION, Subject area: MUST KNOW ITEMS

History:

The 11th Wing can trace its lineage to the 1st Aero Company, New York National Guard, headed by Colonel Raynal C. Bolling for whom the base was named in 1918. Bolling was the first high-ranking Air Service Officer killed in World War I on March 26, 1918. Bolling's 1st Aero Company, organized in November 1915, was busted into Federal service in July 1916 to support General John J. Pershing's strike against the revolutionary forces of Pancho Villa in northern Mexico. The base, which began on "Anacostia Flats", moved to its present location in the 1930's. Army Air Force Headquarters moved to Bolling in March of 1941 giving the Air Force equal standing with the Navy air arm in the National Capital Region. The Army Air Forces reorganized in 1946, forerunner to the Strategic Air Command (SAC) and was located at Bolling. Bolling Field became a separate command in December of that year, reporting directly to Air Staff. With the creation of the Air Force in 1947, the base became Bolling AFB. Bolling's flying mission declined in the '50s, before that such greats as Charles Lindbergh, Hap Arnold, "Tooeey" Spatz, and Wiley Post began or ended historic flights here. Fixed wing operations were disestablished with its National Capital Region support mission transferring to the Military Airlift Command. The Air Force District of Washington (AFDW) was created and activated at Bolling on Oct. 1, 1985, with the mission of providing administrative support to Air Force members in the National Capital Region and 40,000 Air Force personnel in more than 80 countries. On July 15, 1994, AFDW was deactivated and the 11th Wing returned to the home of it's roots.

**Bolling AFB/AF Pentagon: Installation**  
**Installation Overview**

<b>Name :</b> Bolling AFB/AF Pentagon		
<b>Address :</b> 20 MacDill Blvd, Suite 300		
<b>City :</b> Bolling AFB	<b>State :</b> DC	<b>Zip :</b> 20332-0101
<b>Phone :</b> (c) (202) 767-4109; (DSN) 297-4109		<b>Fax :</b> (202) 404-7540

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**INSTALLATION**  
**Bolling AFB/AF Pentagon - District of Columbia, United States**

<http://www.bolling.af.mil>

**Location ♦ Installation ♦ Major Unit Listings**

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There are approximately 23 major units assigned to the 11th Wing. The listing below will provide information on each.

Unit Name	Command	Description
11th Civil Engineer Squadron	11th Mission Support Group	Contact Information: Command Support Staff COM: 202-767-5661/8623 DSN: 297-5561/8623 FAX: 202-767-0447
11th Communications Squadron	11th Mission Support Group	Contact Information: Command Support Staff COM: 202-767-4544 DSN: 297-4544 FAX: 202-404-6216
11th Contracting Squadron	11th Mission Support Group	Contact Information: Command Support Staff COM: 202-767-7972 DSN: 297-7972 FAX: 202-767-7892
11th Logistics Readiness Squadron	11th Mission Support Group	Contact Information: Command Support Staff COM: 202-433-3178 DSN: 288-3178 FAX: 202-433-3202
11th Medical Group	11th Wing	Contact Information: Command Support Staff COM: 202-404-3616 DSN: 754-3616 FAX: 202-404-5345
11th Mission Support Group	11th Wing	Contact Information: Commander COM: 202-767-4080 DSN: 297-4080 FAX: 202-404-8652
11th Mission Support Squadron	11th Mission Support Group	Contact Information: Command Support Staff COM: 202-767-1437 DSN: 297-1437 FAX: 202-767-4730
11th Operations Group	11th Wing	Contact Information: Commander COM: 202-404-7000 DSN: 754-7000 FAX: 202-767-3784
11th Security Forces Squadron	11th Mission Support Group	Contact Information: Command Support Staff COM: 202-4047-7504 DSN: 754-7504 FAX: 754-7504



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**FAST FACTS**

11th Services Division	11th Mission Support Group	Contact Information: Command Support Staff COM: 202-767-4643 DSN: 297-4643 FAX: 202-404-8826
11th Wing	11th Wing	Contact Information: Commander COM: 202-767-4109 DSN: 297-4109 FAX: 202-404-7540
AF Central Adjudication Facility	?	Contact Information: Command Support Staff COM: 202-4041614 DSN: 754-1614
Air Force Chief of Chaplains	HQ US Air Force	Contact Information: Commander COM: 202-767-4577 DSN: 297-4577 FAX: 202-404-7841
Air Force Element Program Resource Office	?	Contact Information: Commander COM: 202-404-7575 DSN: 754-7575 FAX: 754-7575
Air Force Intelligence Analysis Agency	?	Contact Information: Director COM: 703-697-2600 DSN: 227-2600 FAX: 703-693-9710
Air Force Legal Services Agency	HQ USAF/JA	Contact Information: Commander COM: 202-767-1517 DSN: 297-1517 FAX: 202-767-3201
Air Force Office of Special Investigations Det 332	HQ USAF/OSI	Contact Information: Commander COM: 202-767-4692 DSN: 297-4692 FAX: 202-404-7477
Air Force Surgeon General	HQ USAF	Contact Information: Commander COM: 202-767-5243 DSN: 297-5243 FAX: 202-767-6208
Defense Intelligence Agency	?	Contact Information: Public Affairs COM: 703-695-0071 DSN: 225-0071 FAX: 225-0071
US Air Force Band	11th Operations Group	Contact Information: Command Support Staff COM: 202-767-7910 DSN: 297-7910 FAX: 297-7910
US Air Force Chaplaincy, Arlington	11th Operations Group	Contact Information: Information COM: 703-695-4580 DSN: 225-4580 FAX: 703-614-2321
US Air Force Honor Guard	11th Operations Group	Contact Information: Command Support Staff COM: 202-404-2428 DSN: 754-2428 FAX: 202-404-8745



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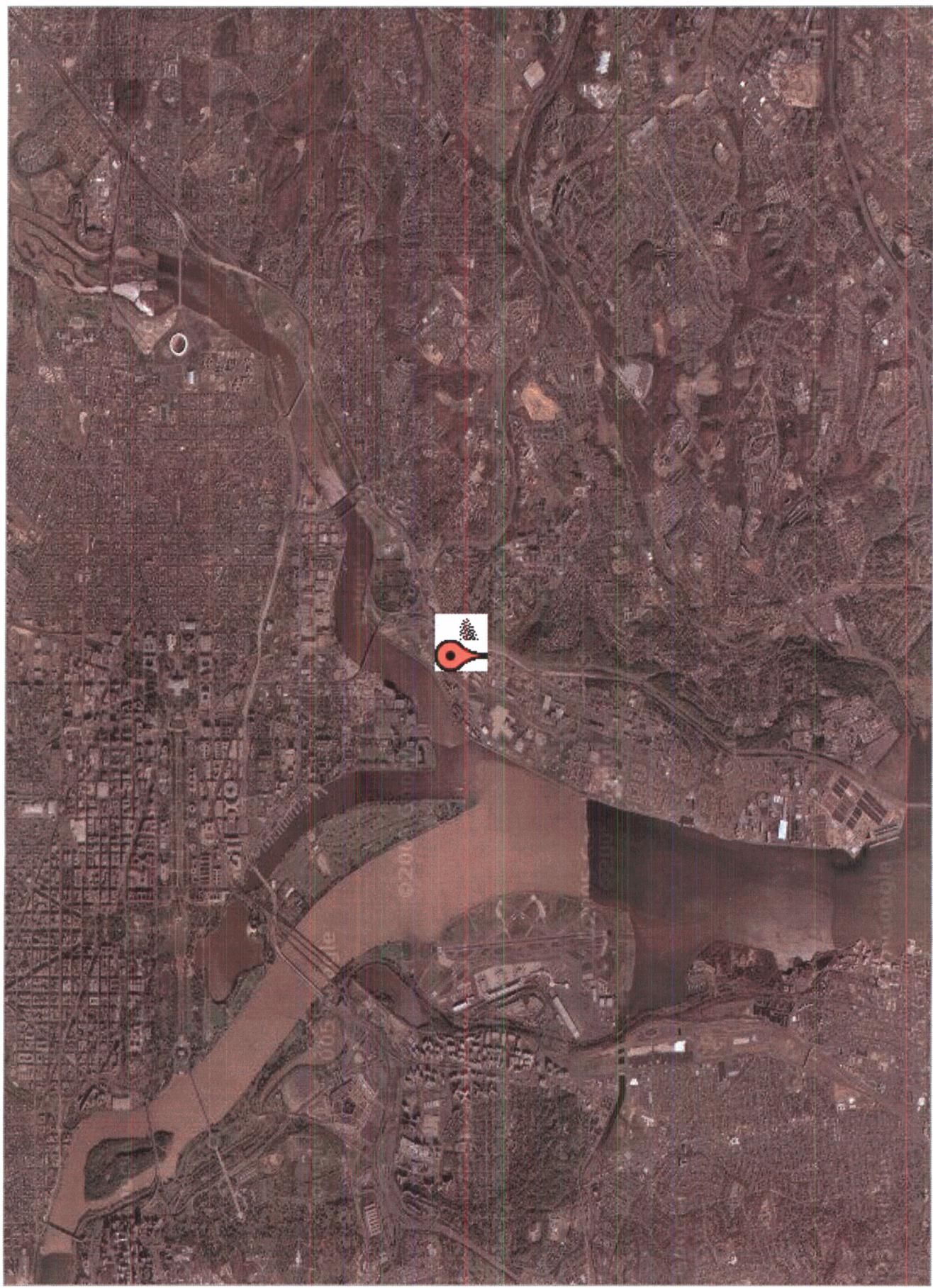
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# Bolling AFB, DC

 Installation Boundary



DISTRICT OF COLUMBIA

1991	U.S. Army Institute of Dental Research	DISESTAB
1991	Walter Reed Army Institute of Research (Microwave Bioeffects Research)	REALIGN
1993	Data Processing Center Bureau of Naval Personnel	CLOSE
1993	Data Processing Center Naval Computer & Telecommunications Station	CLOSE
1993	Naval Security Group Command (including Security Group Station and Security Group Detachment) Potomac	REALIGN
1993	Naval Electronic Security Systems Engineering Center	CLOSE
1995	Naval Recruiting Command Washington	REDIRECT
1995	Naval Security Group Detachment Potomac Washington	REDIRECT


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### FOR IMMEDIATE RELEASE

May 13, 2005

#### NORTON SAYS A CITY WITHOUT A STATE CAN'T ABSORB MILITARY CLOSURES WITHOUT COMPENSATION

Washington, DC—Congresswoman Eleanor Holmes Norton (D-DC) today sharply protested the closing of Walter Reed Army Medical Center on upper Georgia Avenue, NW and the downsizing of four other military components in the District, resulting in a loss of almost 6,500 jobs. “If allowed to stand, these losses would take a big, unprecedented bite out of the city’s economy with no ready way to achieve replacements. A city without a state cannot simply absorb the loss of military, civilian and contractor jobs and the significant additional output to our economy. Today when the District suffers a dangerous structural deficit, these incomprehensible losses are completely unacceptable. Step one is to turn this proposal back. If that fails, we must insist on appropriate compensation. I have spoken with Mayor Tony Williams and we will be meeting shortly to discuss strategy and then with top Pentagon officials,” Norton said.

Norton said it would be particularly objectionable to leave a hole in the midst of one of D.C.’s upscale residential neighborhoods by shuttering Walter Reed Medical Center, proposed to move to the National Naval Medical Center in Bethesda. The hospital is the flagship Army medical facility, has been a part of this community since 1909, and treats 16,000 patients a year, including injured soldiers, veterans, members of Congress and presidents. Besides the loss of 5,630 jobs from Walter Reed, there would be a net loss of 399 at Bolling Air Force Base, 363 from the Naval District Washington, including the Navy Yard in Southeast; 12 at Potomac Annex at 23<sup>rd</sup> and E Street, NW and 92 jobs on leased space. “It is not over until it’s over,” Norton said, “and this fight has just begun.”

###

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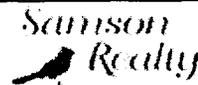

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May 27, 2005

## 11th Wing 'not going away' under BRAC realignment

by Maj. Elizabeth A. Ortiz  
11th Wing Public Affairs

Bolling's realignment as part of the 2005 Base Realignment and Closure was outlined to "The Chief's Own" in a wing commander's call May 19 at the U.S. Air Force Ceremonial Lawn on Bolling.

"BRAC is the big topic of the day," Col. Duane A. Jones, Air Force District of Washington and 11th Wing commander, told the stands filled to overflowing with military and civilian members. "What's going to happen to the 11th Wing team?"

Colonel Jones quickly pointed out that while jointness is the best way to go, it must be approached slowly, smartly and thoughtfully. BRAC is a very, very long process, he noted. (Realignment will not start until fiscal year 2007.)

"A joint base does not mean a Navy base," the commander said, laying to rest the misperception there won't be an Air Force mission (or a mission support group) at Bolling if it realigns with the Naval District Washington and the Naval Research Laboratory, which the Department of Defense has recommended to the BRAC



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Commission.

"There's a lot we can do if we bind our bases together," Colonel Jones added.

Common base access and one contract for standard base-support functions in the three-base area such as waste removal and school busing are a few examples of what realignment will bring. In essence, realignment will further enhance a commonality between the Air Force and Navy that already exists here. For instance, both bases share the commissary and base main exchange; Navy families currently live in Air Force military family housing.

"That's what we're talking about here," Colonel Jones said.

In addition, the commander shared with the wing Air Force Chief of Staff Gen. John P. Jumper's vision for joint basing at Bolling. General Jumper is already laying the groundwork with his Navy counterpart, Adm. Vern Clark, the chief of naval operations.

Both service leaders, who are committed to joint basing, met May 18 to discuss the issue. Both recognized there will be challenges involved. Each service has its own distinct culture and is proud of it. However, there are commonalities that can be built on that will produce operational and fiscal benefits without sacrificing service identity.

According to the Air Force chief of staff, Bolling remains viable due to the support the 11th Wing provides the Air and Space Expeditionary Force structure.

"The 11th Wing is not going away, the 11th Mission Support Group is not going away," Colonel Jones said. "Right now, we have folks from MSG deployed on the front line supporting AEF. That's not going away."

Standing in front of the men and women of



"The Chief's Own," Colonel Jones pledged to inform the wing as critical information about the base associated with BRAC is made available.

"A tremendous amount (of information) is yet to be determined," he said.

For more information on BRAC, logon to [www.defenselink.mil/brac](http://www.defenselink.mil/brac). Or call the Air Force Personnel Center's dedicated telephone number at (888) 473-6120 (available from 8 a.m. to 8 p.m. EDT).

The May 19 commander's call will be broadcast in its entirety on base TV, channel 13 on Comcast Cable, at 1 p.m. every day next week.

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6,000 jobs, mostly from the closing of Walter Reed Army Medical Center in Northwest Washington and the relocation of its functions to a renamed Walter Reed National Military Medical Center in Bethesda and to Fort Belvoir in southeastern Fairfax County.

Arlington and Alexandria would lose almost 23,000 defense workers housed in leased office space. The office buildings do not meet new Pentagon requirements that structures be set back at least 82 feet from traffic to protect against truck bombs, and the leases also conflict with Pentagon guidelines to reduce the concentration of defense workers in the capital area.

Fort Belvoir would gain up to 18,400 jobs, Quantico Marine Corps Base in northeastern Prince William County would gain 3,000 jobs and Fort Meade in Anne Arundel County would gain 5,400 jobs.

At yesterday's COG meeting, Arlington County Board Chairman Jay Fisette (D) was the leading critic of the Pentagon plan.

Fisette said the Defense Department's guidelines on workplace security will set a damaging precedent for other government agencies. Such measures could erode local property tax bases by moving defense agencies from private buildings onto military bases and undo years of planning to concentrate growth around mass transit centers and discourage sprawl, he said.

"The bottom line is, in two-thirds of the [Pentagon] criteria, leased space by definition ranked at the bottom just because of the assumption that leased space is bad and owned space is good," Fisette said. "To the degree we take off our parochial hats and think about regional planning and urban development issues, I think it's good we do that."

But other COG members said some of the changes could be positive.

Montgomery County Council member Nancy Floreen (D-At Large) said: "We've got a lot of open federal land. So does Prince George's

County. There may be differences of opinion about how the region should address the issue of owned versus leased space."

"Everyone has a different viewpoint on things," said Prince William Supervisor Maureen S. Caddigan (R-Dumfries), echoing colleague Hilda M. Barg (D-Woodbridge) in saying that the county is planning for new buildings with Quantico officials.

### **Vote to study base closings reveals regional differences**

The Associated Press  
Jacob Adelman  
June 8, 2005

Tensions simmered between the area's metropolitan core and its outlying suburbs in a vote Wednesday to commission a study of the effects of proposed military base closings.

The Pentagon wants to merge the Walter Reed Army Medical Center with the National Naval Medical Center in Bethesda, Md., and another hospital at Fort Belvoir in Northern Virginia. Bolling Air Force Base in Southwest Washington would also lose jobs under the proposal.

Members of the Metropolitan Washington Council of Governments voted unanimously to study the potential effects of the closings on the environment, job market and transportation network. But the measure passed only after participants from outlying areas were assured of having a say in the study's conclusions.

"I will only support it if there is something in there that we will have a form of communication before the executive board is making decisions for the whole region," said Hilda Barg, a supervisor for Prince William County, Va.

The vote came as the Base Realignment and Closure Commission, whose members are appointed by the president, prepares to hold a series of regional hearings to consider which bases to recommend closing.

The commission will hold its hearing in Washington on July 9, said Del. Eleanor Holmes Norton, D-DC, who lobbied for the panel to meet in the nation's capital.

Jay Fisette, the Arlington County Board chairman who sponsored the resolution to commission the study, said the criteria that Defense Secretary Donald Rumsfeld used to select bases for closure were weighted against metropolitan Washington.

He urged the leaders from outlying areas, some of whom stand to gain from the movement of jobs onto bases within their jurisdictions, to consider the best interests of the region, and not just those of their own localities.

"It is incumbent upon us to think about the consequences and implications of these issues not just as 'We're getting more people or less people,'" he said.

### **BRAC states are both Red and Blue**

United Press International

Pamela Hess

June 8, 2005

Senators Susan Collins and Joseph Lieberman have issued a subpoena to the Defense Department to force it to turn over documents related to the base closure and realignment decisions announced last month.

The move by Collins, R-Maine, and Lieberman, Conn. is the latest tactic to delay or influence the base closing process now underway.

Last month, South Dakota Republican Sen. John Thune introduced a bill to postpone the base closings altogether. Thune called it a "grave error" to move ahead with base closings while significant numbers of troops are deployed overseas and while the Pentagon is in the midst of a quadrennial review of its missions, force structure and weapons.

What's behind these moves is an attempt to protect local economies that would be ravaged by base closures and significant realignments.

Collins, Thune and Lieberman represent three of the five states hardest hit by base closings. Those three states, together with 30 others and the District of Columbia would lose a combined 64,107 jobs if the Pentagon's requested cuts are approved.

In a move to thwart the closures, the lawmakers are now trying to find national security reasons to keep their bases open. The Pentagon has made it clear, as has the independent BRAC Commission, that economic reasons are not enough to reverse the recommendations.

The Pentagon wants to close 33 of 318 major military installations in the United States and realign 29 others. The Pentagon also recommended closing or realigning 775 smaller military locations for a total projected savings over 20 years of \$49 billion.

One popular -- and conspiratorial -- theory making the rounds is that the closing decisions were based at least in part on politics: the blue state/red state divide.

Red states, those who voted for Republican President George W. Bush in the 2004 election, overall did far better than blue states, those who voted for Democrat Sen. John Kerry.

Thirteen red states would see a net gain of 40,328 jobs if the Pentagon recommendations are accepted unchanged by the BRAC Commission. Only eight blue states would see increases of a total of 11,351 jobs, numbers derived from the Pentagon's state-by-state breakdown of closings on civilian and military jobs.

Four of the five states that would gain the most jobs are the red states of Georgia, Texas, Colorado, and Oklahoma. Maryland, however, a blue state with a Republican governor, would gain the most jobs of any state -- 9,293.

Three of the top five losers are blue states - Connecticut with 8,586, Maine and Washington, D.C.

## **BOLLING AIR FORCE BASE WASHINGTON D.C.**

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BRAC Commission to Meeting in Washington

### *Local News Articles*

Pentagon Aims to Disperse Facilities; Rumsfeld's Strategy For Capital Region Embedded in Report

PENTAGON PROPOSES RELOCATION FOR WASHINGTON-AREA INTEL OPERATIONS

Some Call for About-face of Military Shuffle Plan; While Md. Stands to Gain from Loss of Bases, Other States to Feel the Crunch

33 U.S. Bases Chosen for Closing

Bush Nominated Eight to Base Closure Panel

Washington Window; Bolling's Plan: Reform or Realignment?

Meeting Set to Discuss Futures of Walter Reed and Bolling

11th Wing 'not going away' under BRAC realignment

DOD Recommends Bolling Become Joint Base

### *Editorial/Opinion Articles*

### *National News Articles*

#### **BRAC Commission to meeting Washington**

Associated Press

June 7, 2005

WASHINGTON

The Pentagon's Base **Realignment** and Closure Commission will hold a hearing in Washington next month to discuss the proposed closures of Walter Reed Army Medical Center and **Bolling** Air Force Base.

The Pentagon wants to merge Walter Reed with the National Naval Medical Center in Bethesda, Md., and move other operations to a community hospital at Fort Belvoir, Va. Officials believe the moves would improve military medical care and save billions of dollars.

When the base closing commission announced its decisions last month, no hearing was scheduled in Washington. But the panel decided on the July 9 hearing at the urging of Del. Eleanor Holmes Norton, D-DC. Commission staff will also tour both installations on Friday and meet with neighborhood residents afterward.

"I intend to look for ways for the district to benefit, not lose, from the Walter Reed proposal, and I believe citizens can help with their testimony," Norton said. "The fight to retain Walter Reed here is the first order of business."

Mayor Anthony A. Williams also applauded the decision to hold hearings on the Washington base closings.

"The members of the commission need to hear from residents who work at Walter Reed and who live near the facility regarding how important the hospital is to them and to their neighborhood," said Williams.

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## **PENTAGON PROPOSES RELOCATION FOR WASHINGTON-AREA INTEL OPERATIONS**

Homeland Defense Watch

Sebastian Sprenger

May 30, 2005

Defense Department officials are proposing to relocate and consolidate a number of intelligence-related operations in the Washington area, according to DOD's May 13 base closure and **realignment** report.

In one move, the Pentagon plans to relocate parts of the Defense Intelligence Agency's analysis workforce from **Bolling** Air Force Base, DC, to a new facility near Charlottesville, VA, while other DIA components would be moved from Arlington, VA, to **Bolling** AFB.

The shuffle is expected to save the Defense Department \$10.1 million per year, with an expected "current net present savings value" of \$52.8 million, calculated over a period of 20 years, the report states.

The total one-time cost to execute the move is estimated to be \$96.7 million, according to the study.

By moving DIA intelligence analysis work to Charlottesville, DOD officials would co-locate DIA components with the National Ground Intelligence Center there. The NGIC is part of the Army's Intelligence and Security Command. It conducts intelligence operations on foreign ground forces for the Army, according to the center's Web site.

Putting parts of DIA and NGIC in one spot would improve "information flow and mission synergy" between the two organizations, says the report.

Moreover, the move follows Defense Secretary Donald Rumsfeld's guidelines to relocate critical defense assets to secure DOD-owned locations outside the national capital region, according to the report.

The move of DIA personnel from Arlington to **Bolling** AFB has a similar justification. The **realignment** "reduces vulnerable leased space while addressing antiterrorism/force protection deficiencies by relocating functions onto a secure [DOD-owned] location," states the report.

Combined, the Charlottesville and **Bolling** moves could mean a loss of 1,337 jobs in the Washington area over the 2006 to 2011 time period, according to the document.

In another move, DOD plans to shift components of the National Geospatial-Intelligence Agency in the Washington, Bethesda, MD, and Reston, VA, region to Fort Belvoir, VA. The move would locate 22 NGA "legacy organizations into a new geospatial intelligence consolidated campus" there, says the report.

The BRAC report cites "mission efficiency," "improved readiness," "enhanced mission partner coordination" and improved antiterrorism and force protection as the reasons for the proposal.

The NGA move would cost \$1.1 billion, according to DOD estimates. Yearly, DOD hopes to save \$127.7 million through the consolidation, "with a payback expected in eight years." The net present value of costs and savings calculated over 20 years amounts to a savings of \$535.1 million, according to the report.

The NGA move could result in a loss of 5,260 jobs in the areas around Bethesda, Frederick, MD, and Gaithersburg, MD, reads the report.

The BRAC recommendations were developed by a joint cross-service group for intelligence, chaired by the deputy under secretary of defense for counterintelligence and security. After its deliberations, that group presented a total of six proposals to an outfit called the so-called infrastructure steering group, chaired by the under secretary of defense for acquisition, technology and logistics.

Of those six, ISG ultimately approved the DIA and NGA recommendations. A third recommendation was referred to another group.

The Base Closure and **Realignment** Commission has begun deliberations on the Pentagon's report earlier this month. The commissioners have until September to determine which measures they want to keep or strike in their report to the president.

The president then has 45 days to approve or reject the commission's work.

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### Local News Articles

#### **Pentagon Aims to Disperse Facilities; Rumsfeld's Strategy For Capital Region Embedded in Report**

Washington Post

Spencer S. Hsu, Washington Post Staff Writer

The Pentagon's recommendation to move more than 20,000 defense jobs from sites in the Washington area is based in part on Defense Secretary Donald H. Rumsfeld's goal of shifting operations out of the capital region, according to the base **realignment** and closure plan released last week.

The dispersal strategy, which had not been announced previously, is mentioned numerous times in the base-closings report as a justification for abandoning leased office space in Northern

Virginia and transferring some facilities from Maryland and the District.

The report does not explain why Rumsfeld wants to reduce the concentration of Defense Department activities in and near Washington, and Pentagon officials declined to elaborate yesterday. Several local members of Congress said the policy appears to be an effort to make the department less vulnerable in the event of another terror attack or a natural disaster in the nation's capital.

Several of the lawmakers, including John W. Warner (R-Va.), chairman of the Senate Armed Services Committee, expressed concern about Rumsfeld's goal. A Warner spokesman said yesterday that the senator questions the security standards the Pentagon has developed both for buildings and for the metropolitan area. He also said the guidelines could increase defense costs by requiring new construction elsewhere.

"Senator Warner is very concerned about the proposed closures. He has not seen a justification from DOD for the savings that these closures are expected to produce," Warner spokesman John Ulyot said. "He intends to very closely scrutinize the standards -- the force-protection standards and the savings rationale for the closure of leased office space."

Rep. James P. Moran Jr. (D), who represents Arlington County and Alexandria, called the decision to move defense jobs outside the region "arbitrary" and said the dispersal goal was not included in the criteria the Pentagon had said would guide the new round of base closings.

"What do they accomplish by moving away from the very center of decision-making they have to be a part of?" Moran asked, noting that the Defense Department's headquarters -- the Pentagon -- is not moving.

The plan released Friday would eliminate or reduce forces at more than 800 military installations across the country, with the aim of consolidating far-flung operations and saving \$49 billion over 20 years. A nine-member commission is reviewing the plan and has until Sept. 8 to produce a final list that President Bush must accept or reject in its entirety and forward to Congress.

The Washington area would have a net loss of 14,459 defense jobs, more than any other metropolitan region in the country, according to the Pentagon's calculations. Its definition of the D.C. area, however, does not include some outer counties that would gain employment, such as Anne Arundel, where Fort Meade would get an additional 5,361 military and civilian jobs.

Arlington and Alexandria would be the hardest-hit jurisdictions, losing almost 23,000 defense workers now housed in leased office space.

Northern Virginia officials had expected job losses because those office buildings do not meet new Pentagon requirements that structures be set back at least 82 feet from traffic to protect against truck bombs. But the Pentagon's broader goal of moving jobs outside the region presents local officials with an additional obstacle as they lobby against the loss of the leases.

Moran and Northern Virginia Reps. Thomas M. Davis III (R) and Frank R. Wolf (R) said the military risks a brain drain because many of its skilled technical workers would take other jobs rather than leave the area. They also argued that moving defense operations out of the region would decrease coordination with other federal agencies involved in security and homeland defense.

The 754-page report on base **realignment** and closure invokes the goal of dispersing Washington area facilities to help justify scores of moves by defense agencies that would affect thousands of jobs.

For instance, in recommending the transfer of the Defense Contract Management Agency headquarters from Alexandria to Fort Lee, Va., which is south of Richmond, the report cites a desire to achieve "a dispersion of DOD activities away from a dense concentration within the National Capital Region."

The same justification is given for moving the Air Force Real Property Administration from Arlington to Lackland Air Force Base, near San Antonio.

The report says that transferring the Air Force Flight Standards Agency and two C-21 aircraft from Andrews Air Force Base to Will Rogers Air National Guard Base in Oklahoma City "moves federal assets out of the National Capital Region, reducing the nation's vulnerability."

And it says that moving defense intelligence analysts from **Bolling** Air Force Base in Washington to Rivanna Station near Charlottesville "meets the spirit of the Secretary of Defense's guidelines for relocation outside the National Capital Region."

In an interview yesterday, Philip W. Grone, deputy undersecretary of defense for installations and environment, would not elaborate on the guidelines mentioned in the document. But he said the recommendations involving Washington area operations were based not only on security considerations but also on such factors as cost savings -- achieved by moving from leased to department-owned facilities -- consolidation of related activities and better use of vacant space.

"No recommendation . . . was based solely on anti-terrorism, force-protection arguments," Grone said. "There is no one-size-fits-all approach."

In fall 2002, Rumsfeld issued what has become known as the "100-mile memo," in which he reserved authority over any real estate purchase, construction or leasing action greater than \$500,000 within a 100-mile radius of the Pentagon. The department also has given jurisdiction over real estate issues in that area to its Washington Headquarters Service.

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### **Some call for about-face of military shuffle plan; While Md. stands to gain from loss of bases, other states to feel the crunch**

Baltimore Sun

Robert Little and Tom Bowman

May 14, 2005

WASHINGTON - The Pentagon unveiled a sweeping plan to reorganize America's armed forces yesterday, a proposal that would close 33 major defense installations, shuffle more than 218,000 military and civilian jobs around the country and reach deep into the economies of nearly every state in the nation.

Few states fared better than Maryland, which would gain 6,624 jobs at Aberdeen Proving Ground, Fort Meade and other locations without losing any of its large military facilities.

And, few places were battered worse than Washington, D.C., which would give up almost 6,500 jobs through the near-closure of the Walter Reed Army Medical Center and job losses at **Bolling** Air Force Base and Navy offices in the district.

The **realignment**, which still needs presidential and congressional approval and would not be fully implemented until 2012, eliminates a net total of 26,187 military and civilian jobs around the world and saves the federal government \$48.8 billion over the next two decades, Pentagon officials said yesterday.

It also takes one of the largest steps to date away from the Soviet-era military structure and closer to the lean, consolidated and fast-moving armed force that Pentagon planners envision for the coming century.

Besides trimming the military's overhead and payroll, the changes would also rearrange the armed services so that forces with the same specialty more often live and train together—sometimes even across different branches.

The Army's Armor Center and School at Fort Knox, Ky. would move to Fort Benning, Ga., to merge with the Infantry Center and School, forming a new Maneuver Center for Excellence. The Army medical training program at Fort Sam Houston in Texas would absorb similar programs from four Air Force and Navy facilities, becoming a joint training center for all the services.

The changes would also vastly alter the footprint of the nation's reserve and National Guard troops, managing them more like active military units. The Army plans to close 387 small reserve and National Guard facilities, while seven of 10 Air Force installations targeted for closure house Guard and Reserve elements.

Those units would consolidate into 125 new multi-service reserve centers that the Pentagon expects to build throughout the United States and Puerto Rico.

The Navy proposes to close a submarine base in Connecticut, a shipyard in Maine and a naval station in Mississippi, among other places, with an eye toward dispersing its fleet to avoid terrorist attacks and also eliminating "excess capacity."

The Air Force, which anticipates a smaller but more lethal fleet of aircraft in the coming decades, plans to realign more than three-quarters of its installations around the country, consolidating into fewer but larger units.

The proposals met some criticism yesterday, particularly from lawmakers in the affected areas or from skeptics who questioned shrinking the military in wartime. But government watchdog groups generally applauded the plan as a genuine attempt to find efficiencies within one of government's most notoriously intractable bureaucracies.

Tom Schatz, president of Citizens Against Government Waste, praised the effort as "the careful work and judgment of our nation's most knowledgeable military leaders."

"Members of Congress should resist the urge to intervene on behalf of their home districts and states," Schatz said.

Yet intervention from members of Congress - or attempted intervention - is precisely what is

expected next. The plan was submitted yesterday to the nine-member Base **Realignment** and Closure Commission, which will review it and hold hearings before passing its recommended list to President Bush in September.

The White House can then either reject the entire list or send it to Congress, which then must reject it within 45 days to prevent it from being implemented.

The Pentagon's 28-page list of proposed closings and consolidations, while built around military strategy, also read like a catalog of political winners and losers, in many cases targeting bases and job centers that lawmakers have fought for years to preserve.

States in the Northeast suffered the most, particularly Connecticut, which would lose more than 8,500 civilian and military jobs upon closure of the submarine base in New London. Maine stands to lose 6,938 jobs with the closure of the naval shipyard in Portsmouth and a naval air station in Brunswick. New Jersey gives up 3,760 jobs, mostly from shutting down Fort Monmouth.

Lawmakers from those states were among the first to lash out, including Maine Sen. Olympia J. Snowe, a Republican, who called the plan "a travesty and strategic blunder of epic proportions." Connecticut Sen. Joseph I. Lieberman, a Democrat, called the plan "irrational and irresponsible." The Maine and New Hampshire congressional delegations released a joint statement promising to fight the decisions, saying that "this effort did not begin today, and it will not end today."

Other states that would be adversely affected include Alaska, which gives up more than 4,600 jobs; Kentucky, which drops 3,658 jobs in **realignments** at Fort Knox; and Missouri, which loses 3,679 military and civilian positions.

Besides Maryland, the biggest winners include Colorado, with more than 4,000 military jobs at Fort Carson; Georgia, which gains 9,893 positions at Fort Benning; and Texas, which loses jobs throughout the state but more than offsets them by gaining 9,364 at Fort Sam Houston and 11,501 at Fort Bliss.

One big loss would be the proposed closure of Ellsworth Air Force Base in South Dakota, the state's second-largest employer and a source of nearly 4,000 military and civilian jobs. Sen. John Thune, a Republican from South Dakota who defeated Senate Majority Leader Tom Daschle last year, touted his ability to prevent base closings during last year's campaign. He pledged yesterday to keep fighting.

"We're going to make our case as forcefully as we can," Thune said. "The Pentagon is flat wrong."

Opposition from affected lawmakers was bipartisan yesterday, often framed as a matter of national security during a "war on terror."

"Closing bases is a short-sighted, ill-advised, and stupid thing to do," said Rep. Gene Taylor, a Democrat from Mississippi, where the proposed closure of Naval Station Pascagoula would mean the loss of 963 jobs. The Navy said it has room to berth ships in nearby Mayport, Fla., and has an adequate presence on the Gulf Coast with other bases in Key West and Pensacola, Fla.

Defense Secretary Donald H. Rumsfeld "should have backed down and retracted his plans for this round," of closings, Taylor said. "But he's stubborn, and on this issue, he's just plain wrong."

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### 33 U.S. bases chosen for closing

The Washington Times

S.A. Miller and Tarron Lively

Walter Reed a target under Pentagon plan

The Pentagon yesterday proposed closing Walter Reed Army Medical Center, which has operated for nearly a century in the District, and several small installations in Virginia and Maryland as part of its base restructuring plan.

Maryland would see several small bases closed but would gain more than 9,000 jobs at installations such as Fort Meade and Aberdeen Proving Ground under recommendations by the Base Closure and **Realignment** Commission (BRAC).

In addition, Virginia would gain military jobs but would lose some civilian jobs overall under the plan, which includes closing Fort Monroe, the third-largest employer in Hampton.

Defense officials said the government could eventually save \$100 million a year by closing Walter Reed Medical Center, arguably the military's most famous hospital. Hundreds of soldiers have been treated there for wounds they suffered during operations in Iraq and Afghanistan.

More than 2,600 military personnel and 2,300 civilian workers would be transferred or lose their jobs at Walter Reed under the BRAC plan.

D.C. Mayor Anthony A. Williams said it would be a "terrible shame" to see the hospital close, adding that he hopes to persuade Congress to keep it open.

Defense Secretary Donald H. Rumsfeld yesterday announced the base closings and consolidations, which must be approved by Congress and the president to take effect. However, Congress is required to accept or reject the BRAC plan in its entirety.

Closing Walter Reed would require moving some of its staff and services to an expanded health care facility at the National Naval Medical Center in Bethesda. The new facility would retain the Walter Reed name, officials said.

"We remain committed to taking care of our people, doing what's right for our soldiers, our military and our nation," said Maj. Gen. Kenneth L. Farmer Jr., commander of the North Atlantic Region Medical Command and Walter Reed Army Medical Center.

The proposed closure was a blow to some of Walter Reed's workers and neighbors.

"It's mind-boggling," said Navy veteran Harold Thompson, 25, who lives across the street from the hospital, where he visits his doctor. "It will be a real issue for me and other people in the neighborhood if Walter Reed shuts down."

Walter Reed is by far the largest D.C. facility on the **realignment** list. But the Pentagon also

wants to realign **Bolling** Air Force Base, the Potomac Annex, the Naval District of Washington and some leased office space.

In all, the moves would affect 6,538 military and civilian employees - the vast majority at Walter Reed.

Virginia, which has the most military installations per capita in the nation, would gain more than 5,000 military jobs and lose nearly 9,000 civilian jobs. "I think we did pretty well," Gov. Mark Warner said.

Mr. Warner, a Democrat, vowed to lobby to save Fort Monroe, which dates to the early 1800s and employs more than 6,800 people as headquarters for the Army's Training and Doctrine Command. But he said the base, situated on a peninsula extending into the Chesapeake Bay, could be put to other use.

"[Y]ou have to remember, that is probably some of the most valuable real estate in the state," he said. "It is not like it is in a rural, isolated area."

In Northern Virginia, Rep. James P. Moran said the plan would not only cost that region more than 20,000 jobs and billions of dollars, it would compromise national security.

"We've created a successful brain trust around the Pentagon ... to break up that nexus will leave our military on shakier ground, thereby hampering the robust defense of our country," the Virginia Democrat said.

Proposed closures in Maryland include the Patuxent River Defense Finance and Accounting Service (a loss of 53 civilian jobs), the Navy Reserve Center in Adelphi (a loss of 17 military jobs) and the PFC Flair U.S. Army Reserve Center in Frederick (a loss 20 military jobs and two civilian jobs).

The state would lose 1,570 military jobs but gain more than 9,000 civilian jobs. For example, Aberdeen Proving Ground would lose 3,411 military jobs and gain 5,371 civilian ones.

Fort Meade would gain 682 military and about 3,000 civilian jobs. Andrews Air Force Base would gain 191 military and 300 civilian jobs.

"This announcement ... reaffirms the central role our military installations play in the war on terror," said Gov. Robert L. Ehrlich Jr., a Republican. "We welcome the increased military presence coming to the state and are excited for the prospects that come with our expansions."

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### **Bush nominates eight to base closure panel**

Ventura County Star (California)

Michael Collins

WASHINGTON -- President Bush formally nominated eight people Tuesday to serve on the independent panel that will recommend which military installations should be shuttered in the next round of base closings.

All but three of the nominees to the Base **Realignment** and Closure Commission already had been made public.

The new names on the list:

- Retired Gen. James T. Hill of Florida, who served in the Army for 36 years. His last assignment was as combatant commander of the U.S. Southern Command.

- Retired Lt. Gen. Claude M. Kicklighter of Georgia, who served in the Army for nearly 36 years and is currently the assistant secretary for policy and planning at the Department of Veterans Affairs.

- Retired Brig. Gen. Sue Ellen Turner of Texas, who served in the Air Force for 30 years, most recently as the director of nursing services in the Office of the Air Force Surgeon General at **Bolling** Air Force Base in Washington, D.C.

Also nominated to serve on the nine-member panel are former U.S. Rep. James Bilbray, D-Nev.; Philip Coyle III, a defense consultant from Los Angeles; Harold W. Gehman Jr, a retired Navy admiral from Virginia; former U.S. Rep. James V. Hansen, R-Utah; and Samuel K. Skinner of Illinois, who served as chief of staff and transportation secretary under President George H.W. Bush.

Earlier, the president nominated California native Anthony J. Principi to serve as chairman of the commission. Principi is a former San Diego businessman who served as Veterans Affairs secretary during Bush's first term.

All nine commissioners must be confirmed by the Senate.

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### **Washington Window; Bolling's plan: reform or realignment?**

United Press International  
Arnold Sawilslak

Most members of the House or Senate learn just enough about the labyrinthine rules to get along. Those who actually understand them are rare. Those who know them so well that they try to change them usually are considered half-baked.

That, sadly, is the way many of his colleagues regarded Dick **Bolling** during his 34-year House career. Even those who conceded that the Missouri Democrat was one of the most intelligent and thoughtful men in Congress thought he was either naive or arrogant for believing he could improve its operation.

**Bolling** was placed on the House Rules Committee in the 1950s as a protege of Sam Rayburn, even though he was identified as a liberal and the Speaker was anything but. There he saw how "The Coalition" of Republicans and conservative Democrats could use the rules to throttle legislation that had the least whiff of liberal ancestry.

When Rayburn died, **Bolling** tried to move into the Democratic leadership. He was repeatedly rejected. He tried to work within the committee system to reform the House. He won a few; he lost most.

When he finally got to be chairman of the Rules Committee, he saw the old GOP-Dixiecrat coalition reborn in 1981 to run Ronald Reagan's program over the House Democratic majority.

**Bolling** finally gave up attempting to reform the House from the inside. He retired in 1983 and has been teaching since. But he hasn't given up on reform.

Writing in the current journal of the Public Affairs Council, **Bolling** said "the legislative mechanism that is the House of Representatives does not work" and "much as it pains me to say it, it is my party -- the Democratic Party -- that is responsible."

**Bolling** said despite recent reforms in such areas as seniority and continued Democratic majorities, "members who think like Republicans" still control the House.

"There is no system that calls for support of party on either issues or agenda," he said. "There is, therefore, no agenda."

**Bolling** says what is needed is for the majority party in the House to adopt a list of issues it wants to deal with at the beginning of a session, an agenda, and, with a "supermajority" of 60 percent or more in its caucus, to require party members to support it. Those who refused would lose their committee assignments.

**Bolling's** proposal is not new. The binding caucus vote was used in Congress for decades and it took years for reformers -- then regarded as radicals -- to abolish it. A form of the practice is used in parliamentary government still.

There is no doubt that **Bolling's** proposal would make congressional work tidier. It probably even would give the liberal majority in the Democratic caucus control of the legislative program.

But, as **Bolling** surely has taken into account, it might also encourage political **realignment** by disintegrating the Democratic Party as now constituted -- generally liberal in the East and North, conservative in the South and much of the West.

Inasmuch as Democratic liberals have controlled the nomination of presidential candidates and the writing of party platforms since the 1930s, the **Bolling** plan might just be the last straw for conservatives, transforming a flight of a few Democratic elected officials to the Republican Party into the political equivalent of the autumn migration that drives flocks of ducks and geese from the chilly North to the warm and welcoming South.

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## **Meeting Set to Discuss Futures of Walter Reed and Bolling**

WTOP Radio

June 8, 2005

WASHINGTON (AP) - The Pentagon's Base Realignment and Closure Commission will hold a hearing in Washington next month to discuss the proposed closures of Walter Reed Army Medical Center and Bolling Air Force Base.

The Pentagon wants to merge Walter Reed with the National Naval Medical Center in Bethesda, Md., and move other operations to a community hospital at Fort Belvoir, Va. Officials believe the moves would improve military medical care and save billions of dollars.

When the base closing commission announced its decisions last month, no hearing was scheduled in Washington. But the panel decided on the July 9 hearing at the urging of Del. Eleanor Holmes Norton, D-DC. Commission staff will also tour both installations on Friday and meet with neighborhood residents afterward.

"I intend to look for ways for the district to benefit, not lose, from the Walter Reed proposal, and I believe citizens can help with their testimony," Norton said. "The fight to retain Walter Reed here is the first order of business."

Mayor Tony Williams also applauded the decision to hold hearings on the Washington base closings.

"The members of the commission need to hear from residents who work at Walter Reed and who live near the facility regarding how important the hospital is to them and to their neighborhood," Williams said.

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## **11th Wing 'not going away' under BRAC realignment**

The Beam

Maj. Elizabeth A. Ortiz

May 27, 2005

Bolling's realignment as part of the 2005 Base Realignment and Closure was outlined to "The Chief's Own" in a wing commander's call May 19 at the U.S. Air Force Ceremonial Lawn on Bolling.

"BRAC is the big topic of the day," Col. Duane A. Jones, Air Force District of Washington and 11th Wing commander, told the stands filled to overflowing with military and civilian members.

"What's going to happen to the 11th Wing team?"

Colonel Jones quickly pointed out that while jointness is the best way to go, it must be approached slowly, smartly and thoughtfully. BRAC is a very, very long process, he noted.

(Realignment will not start until fiscal year 2007.)

"A joint base does not mean a Navy base," the commander said, laying to rest the misperception there won't be an Air Force mission (or a mission support group) at Bolling if it realigns with the Naval District Washington and the Naval Research Laboratory, which the Department of Defense has recommended to the BRAC Commission.

"There's a lot we can do if we bind our bases together," Colonel Jones added.

Common base access and one contract for standard base-support functions in the three-base area such as waste removal and school busing are a few examples of what realignment will bring. In essence, realignment will further enhance a commonality between the Air Force and Navy that already exists here. For instance, both bases share the commissary and base main exchange; Navy families currently live in Air Force military family housing.

"That's what we're talking about here," Colonel Jones said.

In addition, the commander shared with the wing Air Force Chief of Staff Gen. John P. Jumper's vision for joint basing at Bolling. General Jumper is already laying the groundwork with his Navy counterpart, Adm. Vern Clark, the chief of naval operations.

Both service leaders, who are committed to joint basing, met May 18 to discuss the issue. Both recognized there will be challenges involved. Each service has its own distinct culture and is proud of it. However, there are commonalities that can be built on that will produce operational and fiscal benefits without sacrificing service identity.

According to the Air Force chief of staff, Bolling remains viable due to the support the 11th Wing provides the Air and Space Expeditionary Force structure.

"The 11th Wing is not going away, the 11th Mission Support Group is not going away," Colonel Jones said. "Right now, we have folks from MSG deployed on the front line supporting AEF.

That's not going away."

Standing in front of the men and women of "The Chief's Own," Colonel Jones pledged to inform the wing as critical information about the base associated with BRAC is made available.

"A tremendous amount (of information) is yet to be determined," he said.

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## **DOD recommends Bolling become joint base**

The Beam

Maj. Elizabeth Ortiz

May 20, 2005

Bolling has been slated for realignment as a joint base with the Navy taking the lead on common base-management functions as part of the Department of Defense's Base Realignment and Closure recommendations released May 13.

For Bolling, DOD recommends assigning the base's common installation management functions to the Naval District Washington, which is headquartered at the Washington Navy Yard, and establishing an overall joint base called Joint Base Anacostia-Bolling-Naval Research Laboratory.

"Realignment will make Bolling more capable and efficient, and better able to meet the future threats in defense of the National Capital Region," wrote Col. Duane A. Jones, Air Force District of Washington and 11th Wing commander, in a letter sent electronically to the men and women of "The Chief's Own" shortly after the midmorning DOD release of BRAC recommendations.

"We're eager to see the efficiencies BRAC will bring as we become better stewards of limited tax dollars."

Air Force and Bolling leadership are committed to providing information as it becomes available to minimize confusion, speculation and anxiety about BRAC. Available resources include the following DOD and Air Force Web sites: [www.defenselink.mil/brac](http://www.defenselink.mil/brac) and [www.af.mil/brac](http://www.af.mil/brac), and a dedicated telephone line, 888-473-6120 and DSN 222-7348/49, available from 8 a.m.-8 p.m. EDT.

"Staying informed becomes more critical as we flow through the BRAC process," Colonel Jones said. "The best way to ease transition is with information, and people can access it online or over the phone."

Overall, 27 active Air Force and 35 Reserve installations are slated for realignment. DOD is implementing BRAC to realign and reshape the military to better face the threats of the 21st century.

BRAC also helps accelerate the move toward joint operations and training, a key part of overall military transformation.

"Jointness has already enhanced our ability to prosecute the war on terrorism," said Colonel Jones, "and this new base jointness will enhance our ability to ensure a reliable security environment here at home as well."

No decision on closure or realignment will be arbitrary or made in a vacuum, explained Commission Chairman Anthony J. Principi, former secretary of Veterans Affairs.

"The words 'closure' and 'realignment' are easy to write on paper, but they do have profound effects on communities and the people who bring those communities to life," he said.

"We will do everything we can to make any transition as smooth as possible," Colonel Jones wrote in his letter to the wing. "People are important to us, and we will strive to mitigate any difficult effects resulting from BRAC decisions." (*For a transcript of the entire letter, see page 2.*)

In a wing commander's call May 19 at Bolling, Colonel Jones relayed Air Force Chief of Staff Gen. John P. Jumper's vision of joint basing based on his recent discussion with his Navy counterpart, Adm. Vern Clark, chief of naval operations. (*See related article in next week's issue of The Beam.*)

**BRAC Timeline:**

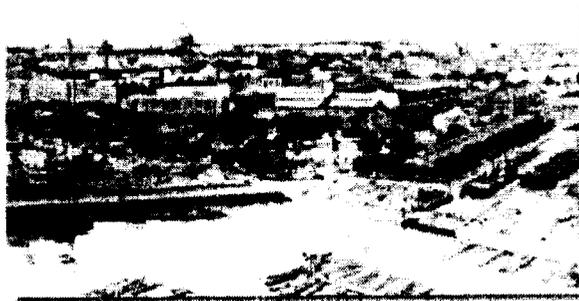
€ Defense Secretary Donald H. Rumsfeld forwarded the department's recommendations to the BRAC Commission May 13.

€ The commission must forward its report on the recommendations to the president by Sept. 8.

€ The president must accept or reject the recommendations in their entirety and forward to Congress by Sept. 13.

€ If accepted, Congress will have 45 legislative days to reject the recommendations in their entirety or they become binding on the department

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Naval District Washington is comprised of 11 naval installations in the Washington, D.C. area:

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[National Naval Medical Center \(PWC Support Only\)](#)

[Nebraska Avenue Complex](#)

[U.S. Naval Observatory](#)

[Potomac Annex](#)

[Arlington Service Center](#)

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## Washington Navy Yard

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- ➡ [Branch Dental Clinic](#)
- ➡ [Branch Medical Clinic](#)
- ➡ [Document Automation and Production Center](#)
- ➡ [Drug Education for Youth \(DEFY\) Program](#)
- ➡ [Engineering Field Activity Chesapeake](#)

- ➔ [Field Support Activity](#)
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- ➔ [SECNAV Small & Disadvantaged Business Utilization](#)
- ➔ Space and Naval Warfare Command, Systems Center, Charleston, National Capital Regional
- ➔ [Trial Service Office Northeast](#)
- ➔ [US Navy Band](#)

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- ➔ D.C. National Army Guard
- ➔ [DOD Inspector General](#)
- ➔ [Helicopter Squadron, HMX-1](#)
- ➔ [Marine Barracks, 8th & I Streets, SE](#)
- ➔ Marine Corps Reserve Center
- ➔ Naval and Marine Corps Reserve Center
- ➔ Naval Education Training and Professional Development and Technology Center
- ➔ [Naval Media Center](#)
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- ➔ [Personnel Support Detachment](#)
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### **National Maritime Center**

- ⇒ [Office of Naval Intelligence](#)

### **Navy Recreation Center, Solomon**

- ⇒ [Naval Air Warfare Center](#)
- ⇒ Naval Air Station, Patuxent River, MD
- ⇒ Naval Air Systems Command

### **Arlington Service Center, VA**

- ⇒ Defense Information Systems Agency

### ~~**NDW Nebraska Ave. Complex**~~

- ⇒ Naval Network Strategic Operations Command
- ⇒ [Navy International Programs Office](#)
- ⇒ [Strategic Systems Programs](#)
- ⇒ [Director Communications Material Systems](#)

### **U.S. Naval Observatory**

- ⇒ Naval Reserve Recruiting Command
- ⇒ U.S. Naval Observatory
- ⇒ [U.S. Secret Service](#)

### ~~**NDW Indian Head**~~

- ⇒ [Indian Head Division, Naval Surface Warfare Center](#)
- ⇒ Naval Explosive Ordnance Disposal Technology Division
- ⇒ [Naval Ordnance Safety and Security Activity \(NOSSA\)](#)
- ⇒ [Naval Sea Logistics Center, Detachment Atlantic](#)
- ⇒ [U.S. Marine Corps. Chemical Biological Incident](#)

→ Response Force (CBIRF)  
Joint Interoperability Test Command (JITC)

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Revised: 22 Jul 2004

NAME	Supported Population	Combat Population Profile	Joint Mission Support	Manpower to supported population: Total Workforce	Manpower to supported facilities: building/infrastructure	Existing agreements providing support	Existing agreements receiving support	Mobilization Support	Training Population Profile	Industrial/RDTE Population Profile
Aberdeen Proving Ground	16851	1350	649	8.892348	38301.66	121	20136.5	Y	3244	5345
Adelphi Laboratory Center	1242	0	0	7.961538	19877.19	0	433.8	N	0	995
Andersen AFB	6283	1412	0	5.645103	13.82703	14372.6	3114.7	Y	0	0
Andrews AFB	17684	2722	569	5.880944	10462.89	100.4	6933.5	Y	62	116
Bolling AFB	27138	930	138	23.41501	125485.2	0	0	Y	0	0
Brooks-City Base	3501	2306	56	10.4742	74750	981	26	Y	698	415
Carlisle Barracks	2444	0	0	7.27381	10950.44	0	497.7	N	863	0
CBC Gulfport	9672	2676	128	30.90096	56733.33	83	1259	Y	828	0
Charleston AFB	11701	5691	0	5.93	12929.65	658	658	Y	39	0
Cheyenne Mountain AFS	752	259	259	2.754579	3494.949	0	0	Y	0	0
CO HQBN HQMC Henderson Hall	6339	0	0	18.75444	0	99.5	0	N	0	0
COMDR Camp Allen Norfolk	2139	0	0	57.81081	0	0	0	N	0	0
COMNAVDIST Washington D.C.	60803	1704	3184	17.96779	41149.06	2134	5838	Y	6984	14046
COMNAVMARIANAS_GU	10352	3852	917	18.28975	98717.39	1324	1627	N	0	0
DOBBINS ARB	6642	167	61	9.79646	28594.12	0	380	Y	409	0
Dover AFB	11947	1648	0	5.40833	9974.684	8817.5	6555.9	Y	25	0
Elmendorf AFB	21347	1607	665	9.033855	13350.28	2450	5545	Y	17	0
Ft. A.P. Hill	858	19	2	3.830357	11190.77	0	1580	N	0	17
Ft. Belvoir	26168	3414	5733	15.84019	25346.22	0	30602	N	1793	2123
Ft. Bragg	112300	30537	39405	73.4467	62705.2	33891.2	33891.2	Y	2721	84
Ft. Carson	43633	15456	27	22.20509	20915.65	0	4049.7	Y	216	0
Ft. Detrick	7998	745	610.5	14.83859	13999.35	4336.5	20050.8	N	0	865
Ft. Dix	8683	0	602	14.1187	43670.47	0	13841.2	Y	2879	0
Ft. Eustis	19359	3128	1999	18.1264	41833.26	5713.5	6718.8	Y	5488	277
Ft. Lewis	60116	17189	36	27.20181	59998.71	10214.72	578.3	Y	338	0
Ft. McNair/Fort Myer	14046	433	663	29.94883	62926.36	0	1.97	N	936	0

Installation Management (continued)

NAME	Administrative Population Profile	Facility_Condition	Total Square Footage	Network Architecture Backbone	Fiber Network Architecture	DISN Point of Presence	Special Communications
Aberdeen Proving Ground	2232	C3	14784440	0.63303	1	Y	9
Adelphi Laboratory Center	0	C2	1133000	1	1	Y	5
Andersen AFB	48	C2	6042.41	0.381188	0.320988	Y	7
Andrews AFB	4339	C3	8318000	1	0.814035	Y	6
Bolling AFB	1218	C3	50947000	1	0.910112	Y	7
Brooks-City Base	0	C2	1794000	0	0	Y	6
Carlisle Barracks	590	C2	1664467	1	0.368421	Y	7
CBC Gulfport	244	C1	4255000	1	1	N	2
Charleston AFB	0	C3	5146000	1	1	Y	3
Cheyenne Mountain AFS	588	C2	346000	0.49513	1	Y	8
CO HQBN HQMC Henderson Hall	528	C2	704000	1	1	Y	5
COMDR Camp Allen Norfolk	704	C1	279000	0.988669	1	N	8
COMNAVDIST Washington D.C.	17994	C2	24154500	0	0	Y	7
COMNAV Marianas GU	107	C3	9082000	0.274621	0.116162	Y	4
DOBBINS ARB	784	C2	972200	1	1	Y	5
Dover AFB	1478	C2	5516000	1	0.864407	Y	5
Elmendorf AFB	234	C3	9612200	0.901818	0.838542	Y	6
Ft. A.P. Hill	59	C2	1018360	0.235071	0.625	Y	6
Ft. Belvoir	12878	C2	11228376	0.764663	0.676856	Y	9
Ft. Bragg	2534	C3	30349319	1	0.301087	Y	9
Ft. Carson	2400	C3	11817343	0.447141	0.464174	Y	5
Ft. Detrick	1391.5	C2	2141900	1	1	Y	5
Ft. Dix	0	C2	6070195	1	0.763975	N	5
Ft. Eustis	4953	C3	9328818	1	0.851485	Y	8
Ft. Lewis	7660	C2	23879486	0.035171	0.7	Y	8
Ft. McNair/Fort Myer	569	C3	3460950	1	1	Y	5

| Oakland | 0.243 | 26 |

Table 6. DFAS Military Value Results.

**7. Installation Management.** The installation management scoring plan is presented in Appendix G. Appendix N provides a copy of the data used to execute the military value model. The military value results are shown below in Table 7.

Alternative	Military Value Score	Rank
Walter Reed Medical Center	0.556	1
Ft. Bragg	0.530	2
NAVSTA Pearl Harbor	0.410	3
NAVSTA Norfolk	0.402	4
COMNAVDIST Washington D.C.	0.378	5
Bolling AFB	0.357	6
Lackland AFB	0.355	7
Ft. Lewis	0.350	8
Schofield Barracks	0.340	9
Ft. Eustis	0.304	10
MCB Quantico	0.291	11
Peterson AFB	0.290	12
Keesler AFB	0.285	13
MCB Hawaii Kaneohe	0.262	14
Ft. Carson	0.262	15
Ft. Belvoir	0.261	16
Ft. Shafter	0.260	17
Aberdeen Proving Ground	0.251	18
Ft. Meade	0.248	19
Langley AFB	0.235	20
Schriever AFB	0.234	21
NAS Patuxent River	0.233	22
Naval Support Act Mechanicsburg	0.230	23
Ft. Sam Houston	0.230	24
USAF Academy	0.228	25
CBC Gulfport	0.224	26
Elmendorf AFB	0.222	27
Hickam AFB	0.220	28
Randolph AFB	0.218	29
Nat Naval Med Center Bethesda	0.217	30
Andrews AFB	0.214	31
Ft. Dix	0.211	32
Dover AFB	0.208	33
Ft. Richardson	0.208	34
DOBBINS ARB	0.206	35

McGuire AFB	0.205	36
NAVWPNSTA Charleston	0.198	37
Charleston AFB	0.197	38
McChord AFB	0.196	39
Ft. Monmouth	0.193	40
Pope AFB	0.192	41
NAVMEDCEN PORTSMOUTH	0.191	42
Brooks-City Base	0.191	43
Ft. McNair/Fort Myer	0.188	44
NAS Oceana	0.186	45
COMNAVMARIANAS GU	0.178	46
Cheyenne Mountain AFS	0.177	47
NAVSHIPYD Norfolk	0.174	48
NAVSUPACT Norfolk	0.170	49
Andersen AFB	0.166	50
NAVPHIBASE Little Creek	0.165	51
Letterkenny Army Depot	0.165	52
NAS ATLANTA	0.164	53
Ft. Detrick	0.16	54
NAVAIRENGSTA Lakehurst	0.153	55
COMDR Camp Allen Norfolk	0.144	56
CO HQBN HQMC Henderson Hall	0.142	57
Adelphi Laboratory Center	0.141	58
Marine Corps Barracks 8th & I	0.138	59
Carlisle Barracks	0.131	60
WPNSTA Yorktown	0.13	61
NAVSTA Pascagoula	0.125	62
Ft. Monroe	0.123	63
WPNSTA Earle Colts Neck	0.116	64
Ft. A.P. Hill	0.112	65

Table 7. Installation Management Military Value Results.

### **Section 3: Application of Military Value**

The results from military value as presented above represent our best efforts at a quantitative assessment reflected by the data at the time of publication of this report. As mentioned in the previous section, we encountered data challenges. When resolving the data issues, we always strove for accurate and certified data. When achieving that standard was not possible, we treated data reported from the field, whose certification had not caught up in the process, as more accurate than any judgment based data we could develop. We continued to follow-up on certification of data that has not yet been certified. Despite our best efforts, we were not able to obtain data from the field for all of our model needs; however, the vast majority of our data was certified. In cases where we

were not able to obtain data, we used military judgment to ensure that we represented the entities with the fairest assessment that is possible—neither rewarding nor penalizing a non-response. We have done our best to ensure these judgments are reflected in our methodological documentation. The results shown in this report reflect the best data available at the time of publication, and the data used to run our models is the most accurate available to the best of our belief.

Because of the unique data related issues within the HSA JCSG, the analytical team conducted an extensive sensitivity analysis to ensure robust and stable military value results and associated Candidate Recommendations. Sensitivity analysis for the final Military Value results was performed on three levels. First, it was essential to account for significant deviations in military value due to evolving data. Any such deviations were investigated to ensure they were due to valid data changes. Second, because data continued to evolve after the initial set of Candidate Recommendations was submitted, it was necessary to assess any effect the evolving military value results could have made on the deliberations that led to Candidate Recommendations. Changes in Military Value that significantly affected the rankings were brought before the HSA-JCSG members for consideration. Third, it was important to test the sensitivity of the weightings for each of the driving metrics. The most significant metrics driving the military value results were swung up and down by 20% of the local weight. Changes in rank were investigated to ensure the model was producing effective results. Each aspect of the results of sensitivity analysis was presented to the JCSG leadership for their consideration and resolution. The result of this process is stronger and more robust recommendations.

The military value modeling process links directly to other BRAC processes. Capacity analysis defines where functions are performed and provides an estimate of physical and operational excess capacity. Capacity and military value data are a starting point for scenario development. Additional functional analysis, not embodied in a particular BRAC process, helps determine constraints that influenced scenario development processes. Functional analysis also helps the analyst develop an organization's candidate reconfiguration based on changes or modifications to the way the organization approaches its core functions and/or business lines

The intent of military value analysis was to develop a quantitative method for assessing the military value of performing the functions under consideration by HSA JCSG at current and/or potential locations. The rankings that result from the model are not absolute; rather, they are a starting point for scenario development. Scenarios were constructed with military value as a primary consideration, but the process also included results of functional analysis and application of military judgment. An overall construct for the development of our recommendations has been one that is strategy driven and data verified. Military value has been the primary consideration throughout our process of development of Candidate Recommendations.

## **Schmidt, Carol, CIV, WSO-BRAC**

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**From:** Delaney, Michael, CIV, WSO-BRAC  
**Sent:** Wednesday, June 08, 2005 10:16 AM  
**To:** Schmidt, Carol, CIV, WSO-BRAC  
**Subject:** DIA Hip Notes

Carol,

On Tuesday I talked with James Manzelmann, Deputy Director for Administration, Pat Conway, Deputy Chief Financial Executive for Analysis (POC), Greg Lowe, SAIC Contractor, Wayne Howard, DoD Intel Rep and LCDR Brian Moore, CEC, on-site Engineer.

- 1) They were all enthusiastic about the DoD recommendation to colocate portions of DIA functions to Rivanna Station, north of Charlottesville, VA ands reside next to the National Ground Intelligence Center (NGIC).
- 2) They will be vacating leased space in Clarendon, VA which is a security risk.
- 3) There is no more room on Bolling to build additional space for the 1,500 new hires they anticipate to bring on board to help with counter terrorism analysis.
- 4) They have had no problems finding willing volunteers to relocate to Rivanna. If anything, there have more requests than they can handle.
- 5) They foresee a bonus with Uva as a site for contiuing education and a source of recruitment.

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