

6 April 2005

**Second Army Briefing Notes**

**Date:** Monday, April 04, 2005

**Time:** 1300-1500

**Place:** 3D572

**Chairman:** Dr. Craig College

**Executive Secretary:** Mr. Larry Wright

**Army Key Attendees:**

- Dr. Craig College
- COL Kurt Weaver
- COL William Tarantino
- Mr. Patrick McCullough
- Mr. Larry Wright
- Mr. Larry Wickens

**Red Team Attendees:**

- Honorable H.T. Johnson
- Honorable Robin Pirie
- General Leon Salomon
- Mr. John Turnquist

**Subject:** *Second* Candidate Recommendation Briefing by the Army to BRAC Red Team

**Presenter:** Dr. Craig College

**Items of Import:**

- The Army believes the end result of this process needs to be DoD recommendations that were the result of a DoD strategy.
- Started with 97 sites, will retain 71, but will close 26 sites plus Walter Reed and possibly Rock Island.

**Questions that arose:**

- Why do you need to “Reshape”? Did the Train/Alert/Deploy Model not work during this last crisis? *Yes, from the changing and continuing nature of operations in Iraq, it has become evident that the Reserves cannot be mobilized as quickly as necessary.* (Johnson)
- Footprint implies real estate, but in BRAC, people reductions are what saves you money, what do you really mean by footprint? *We think of people, but also square footage and acreage.* (Pirie)
- What do you want Commissioners to take away from Slide 11? What savings will you count? Will they count the same savings?
- So this is reserve not guard (Slide 13)? *Both.*
- Why did Florida not participate (Slide 15)? (Johnson)
- Pope will be part of Fort Bragg right? *Yes, the name is still uncertain.*
- But there are no signed agreements? Is this going to hurt us? *I believe I am covered because these ideas came from the Governors to begin with and the language will be such that it will ultimately be up to the governors to say, “Yes, we want this” or “No thanks”.* (Salomon)

- Are you pushing joint or are these really multi-component (Slide 16)?
- What’s moving to Crane (Slide 24)? *Some depot stuff, AAP items.* (Salomon)
- Why not close Watervliet? *We need the gun tube forge that is located there.* (Johnson)
- How many ranges did you close? *Zero.* I heard there was one closed at Hawthorne. *Yes, there was technically one closed there, but it is quite small and it is not a testing range.* (Johnson)
- That’s the one STRATCOM disagrees with, the movement of CoCom C4ISR Development and Acquisition Consolidation to Peterson AFB? *Yes.*
- So it would be \$12B is you didn’t build anything to fit in overseas moves (Slide36)? *I think it would be closer to \$10B since about there is about \$5B in movement costs.*

**Informal observations provided at briefing:**

- “Mandate” may be too strong – should soften this (Slide 3).
- “Army BRAC Strategy” is more a process (Slide 5) and then the “Focus” slides (Slides 6 and 7) are your strategy.
- Be sure to use BRAC language - Slides 6, 13, and 16. (E.g. - “Reshape” is not a BRAC word, consider “Realign” instead.)
- Depending on how the recommendations will be briefed to the Commission, you make want to make evident which of these bullet points the Army did and which ones the JCSGs did (Slides 6 and 7). If JCSGs are going to brief the commission, make sure it is clear on Slide 7 that these were areas that were looked at by JCSGs.
- Consider reordering the words on the footer of Slides 6 and 7 – Reduce excess is a number one priority in BRAC and should probably be first.
- Move IGPBS bullet to end of list on “Operational Army – Active Component Objectives slide” (Slide 8) to create a smooth transition into following slide.
- Consider changing title of Map on slide 10 to “BCT UA Endstate” and show both losing European actions as well as gainers
- Separate IGPBS and Modular Force Transformation into two bullet points, use BRAC language, and show not only where units are moving from, but also where the units are moving to (Slide 11).
- Consider changing the titles of Slides 11 and 12 as “Operational Army” is not descriptive. Also the title on Slide 15 – “Army Reserve Command and Control Proposals” – should “Command” be “Component”?
- Make sure it is clear on the chart that you looked at gainers and losers for a specific movement - i.e. – Headquarters (Slide 18).
- Make sure that you have coordinated with Education and Training JCSG (Slides 19-21).
- Double check all acronym expansions.
- Make “RDT&E” Slide (Slide 25) title consistent with rest of slide - is the “A” missing?
- Consider adding the two “something” to the RDT&E map (Slide 27).
- Be careful with using “Joint Base” when it is really joint base operations.
- Give Walter Reed Army Medical Center its own bullet point under Realign since more than inpatient functions are being realigned (Slide 32).
- Consider finding a rewording for “4<sup>th</sup> Estate” as it is an unclear term.
- Correct the typographical error in “one-time costs” for “Total BRAC” line on your “Quantitative Rollup” slide (Slide 32).

- The JCSG candidate recommendations are effectively folded into yours – provides a good base model of an “integrated brief”.
- Coordination with JCSGs is important as you need to be well versed in their actions. Should try to avoid having to say to the Commission, “I’ll get back to you on that.”
- Story for the Guard and Reserves needs to be a tight, supported argument.

**Additional observations to consider:**

- Almost all candidate recommendations are not in the correct format for submission. Ensure that all candidate recommendations are in the following format:

BRAC Action	where	by what	to where	and retaining what
<ul style="list-style-type: none"> <li>• Close</li> <li>• Realign</li> <li>• Inactivate</li> </ul>	<ul style="list-style-type: none"> <li>• losing installation</li> </ul>	<ul style="list-style-type: none"> <li>• moving</li> <li>• relocating</li> <li>• consolidating</li> <li>• privatizing</li> </ul>	<ul style="list-style-type: none"> <li>• gaining installation</li> </ul>	<ul style="list-style-type: none"> <li>• enclaves</li> <li>• functions</li> <li>• activities</li> </ul>

- Justification phrases should be removed from candidate recommendation statements.
- Actions that are independent of each other should not be lumped together into the same candidate recommendation.
- During the integration process, need to add retained actions (if any) at each losing installation.
- Since transformation is not one of the final selection criteria, transformational justifications have no legal basis and should be removed. These candidate recommendations should be justified in terms of military value or the force structure plan.
- Candidate recommendations should be organized in presentation in the following order:
  - Tier I: Traditional BRAC – Military value applied, net savings, capacity reduction.
  - Tier II: Strategy Driven – Military judgment applied, net savings, capacity reduction.
  - Tier III: Operationally Driven – Military judgment overrides, net savings.
  - Tier IV: Transformationally Driven – No military value justification, military judgment sole rationale, not cost effective, long paybacks.