

DCN: 2172

21 February 2005

Headquarters and Support Activities JCSG Briefing Notes

Date: Thursday, February 17, 2005

Time: 16:00-18:00

Place: 3E808

JCSG Chairman: Mr. Don Tison, Deputy G-8, US Army

JCSG Executive Secretary: COL Carla Coulson, US Army

JCSG Key Attendees:

- Mr. Don Tison (SES), Chairman & USA Member
- Mr. Bill Davidson (SES), USAF Member
- Mr. Howard Becker (SES), OSD Member
- Mr. Mike Rhodes (SES), USMC Member
- RDML Jan Gaudio, USN Member
- Col Dan Woodward, (USAF) Joint Staff Member
- COL Carla Coulson (USA), Deputy to Mr. Tison
- CAPT Mike Langohr (USN), Deputy to RDML Gaudio
- Mr. Doug McCoy (USAF), Deputy to Mr. Davidson
- Col Steve Snipes (USAF), Deputy to Mr. Rhodes
- LTC Chris Hill (USA), OIC-Analytical Team

Red Team Attendees:

- Honorable H.T. Johnson
- Honorable Robin Pirie
- General Leon Salomon
- Mr. John Turnquist

Subject: Candidate Recommendation Briefing by Headquarters and Support Activities JCSG to BRAC Red Team

Presenters: Mr. Don Tison, LTC Chris Hill, and COL Carla Coulson

Items of Import:

- National Capital Region refers to area within 100 mile radius of the Pentagon
- Used guiding principles. There was no overarching strategy but there is a strategy for each function.
- Capacity analysis and Military Value analysis is pending
- Analysis Overview
 - Multi-attribute Values Theory
 - Multi-dimension sensitivity analysis
 - Joint Functional Analysis
 - Data issues were resolved via a “strategy driven, data verified” approach
- Optimization models were different for each functional area
- BOS plus up criteria are different for each service.

Questions that arose:

- What is the “Fourth Estate”? *All DoD agencies except the Services.* (Johnson)
- How did you measure surge? *Functional areas defined surge.*
- Were there any significant changes when you did sensitivity analysis on weights? *No* (Salomon)
- Was it DoD guidance to get out of leased space? *Yes, but there is no supporting documentation – there was the general sense that being in the NCR is not good – most space in NCR is leased, so connection was made that vacating leased space is favorable.* (Johnson)
- Who does the most joint mobilization? *Mostly the Army.* Why do you need BRAC to do this? *Don’t.* (Johnson)
- Is HSA – 0047 supported by all services? *Not sure, we are working on it.* (Johnson)

Informal Observations provided at briefing:

- Put strategy at the beginning of diagram on approach slide
- May want to consider privatization options, as this is a “Best Practice” it would support your stated guiding principles.
- Use strategy instead of “Guiding Principles”
- Create chart describing how each group handled surge that includes numbers.
- Be sensitive to wording. (E.g. 4th estate, “modified COBRA” – don’t indicate that COBRA doesn’t work as that undermines the entire BRAC process.)
- Eliminations need to be analytically based, and obviously so.
- Why 200GSF? Why not 100GSF? Provide justification for the use of the 200GSF metric.
- DFAS results could be your Achilles heel – since you close installation with highest Military Value and keep the lowest. Explanation for doing so needs to be strengthened – at least make sure it is closely tied to the discussion about the optimization model and how the model affects outcomes.
- Don’t show commission slide indicating that functional areas are all following different methods.
- Southbridge is leased space – if you are making an exception and staying in leased space – other communities are going to be asked to be an exception also. Have a strong explanation ready for why staying at Southbridge.
- HSA – 0018: Justification needs to be linked to strategy. Need to say up front that closing highest military value location because otherwise, the MILCON costs would have been huge. Point out that optimization model found sites that had the necessary capacity. Be able to answer the question: why not privatize?
- Strive for consistency: On quad chart – Military Value box, all recommendations should use same wording. Same for Impacts box – “Criterion 6” (“Criterion 7”) vs. “Economic” (“Community”). Some recommendations list issues such as “Air quality at Ft. Eustis, others just state that there are minor issues. List any issues on all quad charts.
- Present a net, net (“rolled up”) scenario for Ft. Lee, as you are moving a number of functions there. Be sure Ft. Lee has the capacity.

Additional observations to consider:

- Need stronger justifications for long paybacks.
- Need stronger justifications for large MILCON numbers, BRAC cannot be used simply to finance MILCON.
- Need supported explanations for the use Military Judgment, particularly when overriding military value results
- Ideas for implementation of joint-basing would be useful – Comptroller might cause problems since O&M program is not set up to support joint basing. (E.g. – landlord/tenant arrangements)
- Need universal support from services.
- Complex linkages between recommendations may be problematic – “Rolled up” scenarios may not help since Commission will vote on individual recommendations. It may be ok to get 2 out of 3. However, some members may like to see the “rolled up” scenario.