



Deliberative Document – For Discussion Purposes Only
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HEADQUARTERS AND SUPPORT ACTIVITIES
JOINT CROSS SERVICE GROUP

INTEGRATED CAPACITY
ANALYSIS PLAN

Transforming Through Base Realignment and Closure

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**HEADQUARTERS AND SUPPORT ACTIVITIES JCSG
INTEGRATED CAPACITY ANALYSIS PLAN (ICAP)**

Overview:

This document provides a detailed plan for analyzing the data provided in response to the CDC questions posed by the Headquarters and Support Activities (HSA) Joint Cross Service Group (JCSG). For this analysis two types of capacities will be considered, physical and operational. Measurement and analysis of physical capacity equate to footprint analysis. Measurement and analysis of operational capacity (throughput) equate to functional analysis.

The across-the-board footprint analyses are divided into two sections:

- I. Existing Space on Military Installations
- II. Land on Military Installations

Each section identifies which questions pertain to that topic and provides a methodology to compile and analyze each data set, with data sources identified by specific question in the CDC. The results of these comprehensive reviews as performed by the Major Admin and Headquarters subgroup provide an overview of all military installations in terms of space and vacancies as well as available buildable land for the benefit of the entire JCSG.

Additional JCSG subgroup analyses of both functional and specific footprint emphasis (e.g. “w/in DC”, “geographic clustering” etc) and required “sorts” on cross-referenced analyses follow as attachments (tabs).

- Tab A. Major Admin and Headquarters
- Tab B. Installation Management
- Tab C. Civilian Personnel Office/Centers
- Tab D. Military Personnel Centers
- Tab E. Local Military Personnel Offices
- Tab F. Communications/Information Technology
- Tab G. DFAS Central and Field Operating Sites
- Tab H. Local Finance and Accounting (F&A) Entities
- Tab I. Reserve and Recruiting Command and Force Management
- Tab J. Combatant and Service Component Commands Headquarter and Support
- Tab K. Defense Mobilization
- Tab L. Common Support
- Tab M. Corrections
- Tab N. Geographic Clusters

This data analysis will define the universe of space to be further researched and considered for action as part of the BRAC process.

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I. Existing Space on Military Installations (Questions #304, 305, 445):

This analysis will allow us to identify the inventory of admin space on military installations and to identify vacant admin space in total and by size of blocks of space. With this information, we can begin to identify target installations for further investigation as potential relocation sites.

Create Spreadsheet with a line for Each Military Installation that is targeted for further analysis by the JCSG (should have the same universe of installations here as for the Land):

1. Name of Installation (#445)
2. 4-Digit Installation Identifier (#445)
3. State
4. Zip Code (#445)
5. Grand Total GSF (#445)
6. GSF Total Admin Space (#445)
7. GSF Vacant Admin Space (#445)
8. GSF Total Non-Admin Space (#445)
9. GSF Vacant Non-Admin Space (#445)
10. Vacant Blocks: 10K-24,999 (#305)
11. Vacant Blocks: 25K-49,999 (#305)
12. Vacant Blocks: 50K-99,999 (#305)
13. Vacant Blocks: 100K and up (#305)
14. New Milcon (#304)

Use data in spreadsheet to:

- Compute column totals for 5-9 and 14 above
- Sort by Zip Code
- Sort by State
- Sort by Geographic Cluster
- Sort by within and outside of DC
- Sort in descending order of Total Admin Space
- Sort in descending order of Vacant Admin Space
- Map to MV Model. For each installation, will develop a score based on vacant blocks of space (25K and above).

II. Land on Military Installations (Questions #30, 31, 198 and 445):

This analysis will provide us with a comprehensive view of the land inventory on each military installation, with a focus on buildable acres (by parcel size) of land suitable for administrative, range expansion, facility construction and undetermined uses. Various sorts can show land availability by installations with the most available land.

Create Spreadsheet with a line for Each Military Installation that is targeted for further analysis by the JCSG:

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1. Name of Installation (#198)
2. State
3. Zip Code (#445)
4. Name of Site (#198, #30, #31 – names should match)
5. Total Acreage (#198)
6. Developed Acres (#198)
7. Constrained Acres (#198)
8. Total unconstrained acres available for development (= buildable) (#198)
9. Administrative Total Buildable Acres (#30)
10. # of Administrative Use Parcels (#31)
11. # of Administrative Use Parcels <= 5 acres (#31)
12. # of Administrative Use Parcels >5 and <= 10 acres (#31)
13. # of Administrative Use Parcels >10 and <= 15 acres (#31)
14. # of Administrative Use Parcels >15 and <= 20 acres (#31)
15. # of Administrative Use Parcels > 20 acres (#31)
16. Largest, Single Contiguous Parcel for Administrative Use (#31)
17. Barracks Total Buildable Acres (#30)
18. # of Barracks Parcels (#31)
19. Medical Total Buildable Acres (#30)
20. # of Medical Parcels (#31)
21. Training Areas/Ranges Total Buildable Acres (#30)
22. # of Training Areas/Ranges Parcels (#31)
23. Waterfront Operations Total Buildable Acres (#30)
24. # of Waterfront Operations Parcels (#31)
25. Undetermined Use Total Buildable Acres (#30)
26. # of Undetermined Use Parcels (#31)
27. # of Undetermined Use Parcels <= 5 acres (#31)
28. # of Undetermined Use Parcels >5 and <= 10 acres (#31)
29. # of Undetermined Use Parcels >10 and <= 15 acres (#31)
30. # of Undetermined Use Parcels >15 and <= 20 acres (#31)
31. # of Undetermined Use Parcels > 20 acres (#31)
32. Largest, Single Contiguous Parcel for Undetermined Use (#31)
33. Sum of Administrative Total Buildable Acres and Undetermined Use Total Buildable Acres (9. and 25. above)

Use data in spreadsheet to:

- Compute totals for columns with acreage units
- Sort by Geographic Cluster, State, Zip Code
- Sort by within and outside of DC
- Sort in descending order of Unconstrained Acres
- Sort in descending order of Administrative Total Buildable Acres
- Sort in descending order of Undetermined Use Total Buildable Acres
- Map to MV Model. For each installation, will develop a score based on available parcels.

Military Installations Space and Land Summary: See ICAP Exhibit A for info/format.