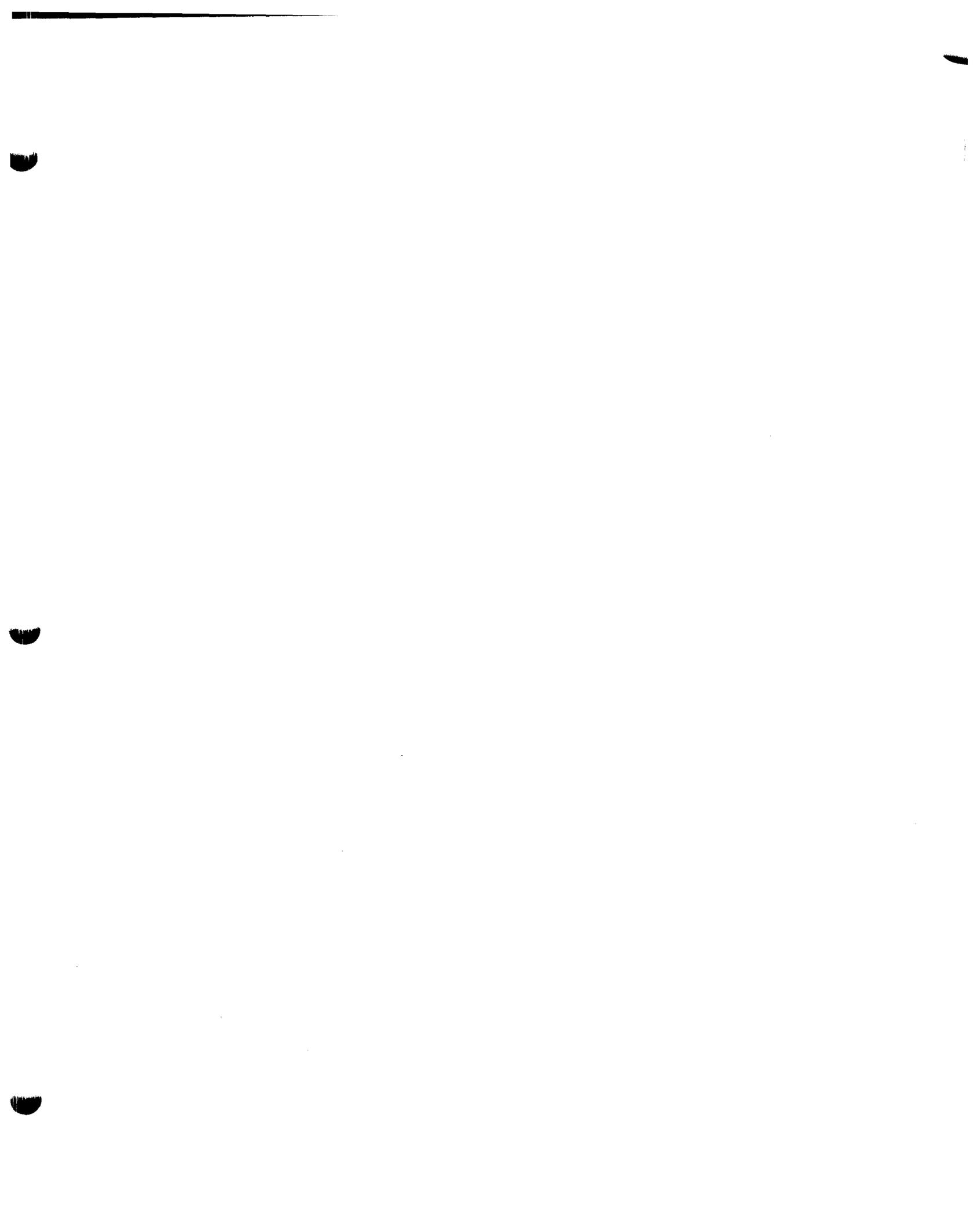




BASE CLOSURE AND REALIGNMENT COMMISSION

**CLOVIS, NEW MEXICO REGIONAL HEARING
JUNE 24, 2005
TABLE OF CONTENTS**

- A. HEARING AGENDA
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Hearing Chair: Commissioner Hansen
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 - F. STATE INFORMATION: ARIZONA
 - G. STATE INFORMATION: NEVADA
 - H. CLOSING REMARKS
- APPENDIX I**
BRAC 2005 Closure and Realignment Impacts by State



**Regional Hearing
Clovis, New Mexico
June 24, 2005**

Agenda

- A. Opening Statement - Commissioner Hansen, acting Chairman**
- B. Administer Oath to witnesses (NM) -David Hague**

**C. Testimony by witnesses:
New Mexico - 120 minutes:**

Panel 1: (90 minutes)

Senator Domenici - 2 minutes ✓

Senator Bingaman - 3 minutes ✓

Congresswoman Wilson - 2 minutes ✓

Congressman Udall - 3 minutes ✓

Cannon AFB

Community presentation for Cannon AFB - 70 minutes

(Randy Harris, Chad Lydick, Hanson Scott, John Murphy)

Governor Richardson - 4 minutes

Panel 2: (30 minutes)

Congressman Pearce - 3 minutes

WSMR/Holloman AFB Presentation

Community Presentation for WSMR - 20 minutes

(Dr. Garrey Carruthers, Ed Brabson)

Final Remarks - Senator Domenici - 5 minutes

Possible Questions by Commissioners - 10 minutes

Break - 5 minutes

This concludes the Clovis Regional Hearing of the Defense Base Closure and Realignment Commission. I want to thank all the witnesses who testified today. You have brought us very thoughtful and valuable information. I assure you, your statements will be given careful consideration by the commission members as we reach our decisions.

I also want to thank all the elected officials and community members who have assisted us during our base visits and in preparation for this hearing. In particular, I would like to thank Senator Domenici and his/her staff for their assistance in obtaining and setting up this fine site.

Finally, I would like to thank the citizens of the communities represented here today that have supported the members of our Armed Services for so many years, making them feel welcome and valued in your towns. It is that spirit that makes America great.

This hearing is closed. *Adjourned.*

D. Administor Oath to Witnesses (AZ) David Hague
Arizona - 30 minutes

Air Force Research Lab
Senator McCain - 2 minutes
Governor Janet Napolitano - 20 minutes

Possible Questions by Commissioners - 10 minutes

Break - 5 minutes

E. Administor Oath to Witnesses (NV) David Hague
Nevada - 30 minutes

Governor Kenny Guinn - 5 minutes

Nevada Air National Guard
Senator Randolph Townsend - 2 minutes

Assemblyman ~~Bernie Anderson~~ - 2 minutes

Giles Vanderhoof, Director Nevada Homeland Security - 4 minutes

Cindy Kirkland, Adjutant General, Nevada National Guard - 4 minutes

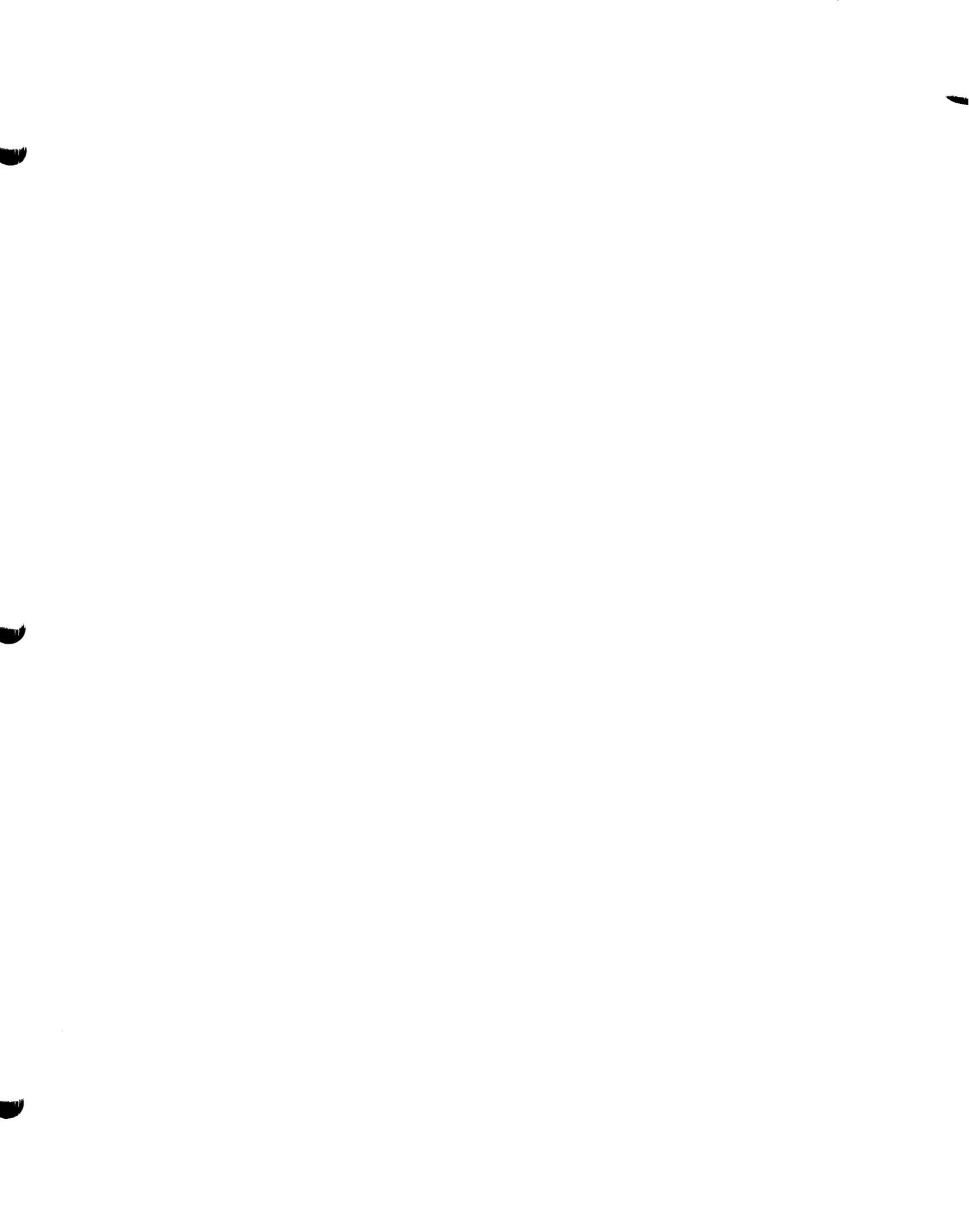
Hawthorne Army Depot
Senator Mike McGinness - 3 minutes
Shelley Harmann, Executive Director Mineral County - 7 minutes

Governor Kenny Guinn - 3 minutes

Possible Questions by Commissioners - 10 minutes

F. Closing remarks - Commissioner Hansen, Acting Chairman

REMEMBER TO ADJOURN



COMMISSION ATTENDEES

COMMISSIONERS

Commissioner Bilbray
Commissioner Coyle
Commissioner Hansen
Commissioner Hill
Commissioner Newton
Commissioner Turner

STAFF

Advance
Shannon Graves
Ashley Dyer

Communications
Rob McCreary

Legal Counsel
David Hague

Legislative Affairs
Jennifer Meyer

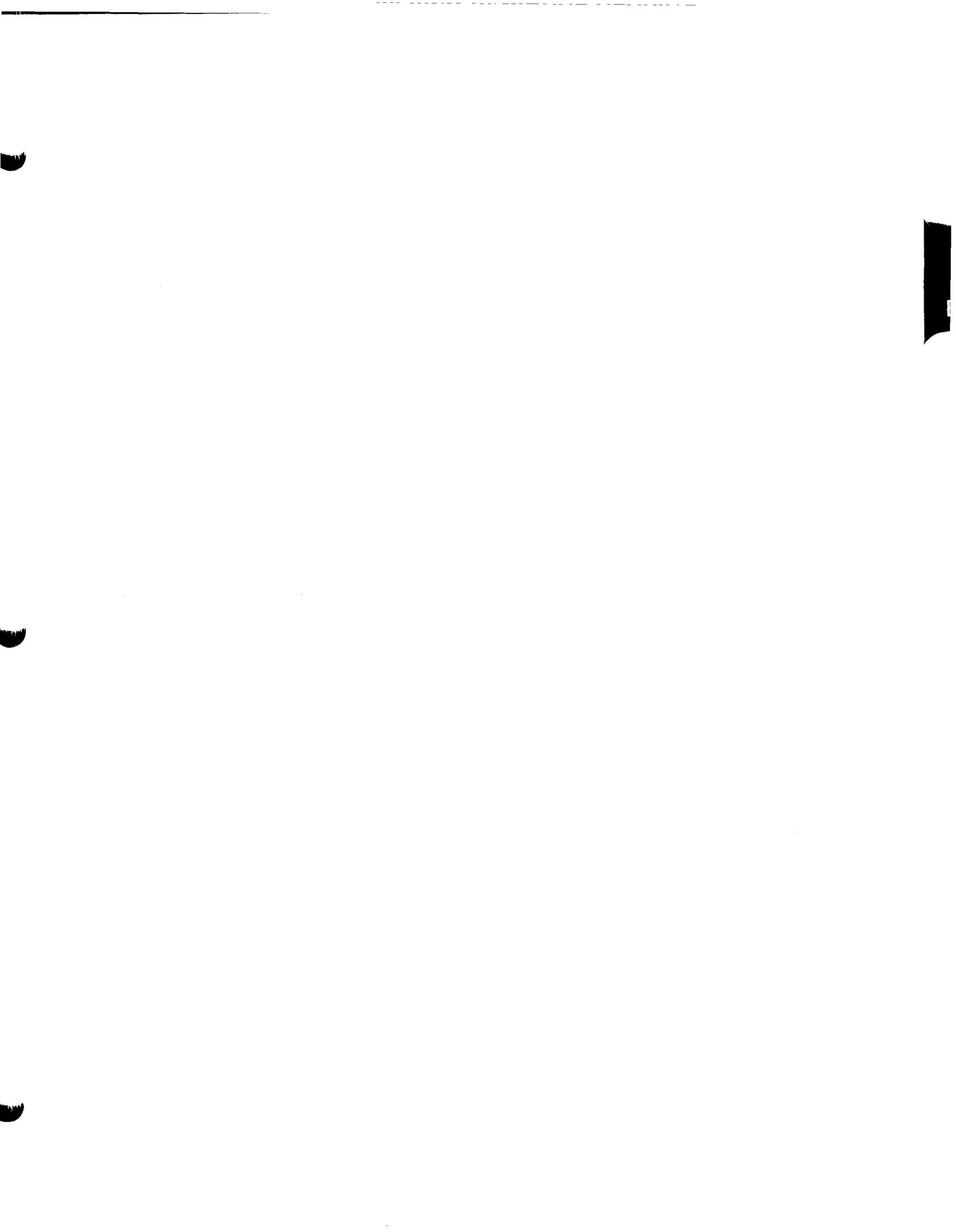
R&A
Frank Cirillo, Director, Review and Analysis
Justin Breitschopf, Air Force Team
David Combs, Air Force Team
Kathleen Roberston, Deputy Leader, Joint Services Team



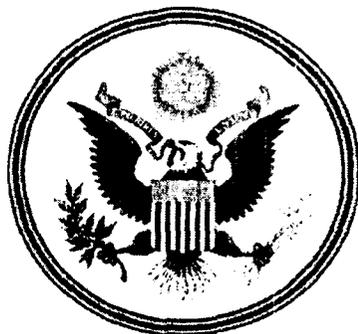


SWEARING IN OATH

Do you swear or affirm that the testimony you are about to give, and any other evidence that you may provide, are accurate and complete to the best of your knowledge and belief, so help you God?



***Commissioner
Base Visit Book***



***CANNON AIR FORCE BASE
Closure Recommendation***

***The Honorable James V. Hansen
General James T. Hill (USA Ret.)
Brigadier General Sue E. Turner
(USAF Ret.)***

23 June 2005

DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

BASE SUMMARY SHEET

Cannon Air Force Base, NM

INSTALLATION MISSION

- The primary mission of the 27th Fighter Wing is to maintain an F-16 Fighting Falcon fighter wing capable of day and night combat operations for war fighting commanders, worldwide, at any time.

DOD RECOMMENDATION

- Close Cannon Air Force Base, NM. Distribute the 27th Fighter Wing's F-16s to the 115th Fighter Wing, Dane County Regional Airport, Truax Field Air Guard Station, WI (three aircraft); 114th Fighter Wing, Joe Foss Field Air Guard Station, SD (three aircraft); 150th Fighter Wing, Kirtland Air Force Base, NM (three aircraft); 113th Wing Andrews Air Force Base, MD (nine aircraft); 57th Fighter Wing, Nellis Air Force Base, NV (seven aircraft), the 388th Wing at Hill Air Force Base, UT (six aircraft), and backup inventory (29 aircraft).

DOD JUSTIFICATION

- Cannon has a unique F-16 force structure mix. The base has one F-16 Block 50 squadron, one F-16 Block 40 squadron, and one F-16 Block 30 squadron. All active duty Block 50 bases have higher military value than Cannon. Cannon's Block 50s move to backup inventory using standard Air Force programming percentages for fighters. Cannon's F-16 Block 40s move to Nellis Air Force Base (seven aircraft) and Hill Air Force Base (six aircraft) to right size the wing at 72 aircraft) and to backup inventory (11 aircraft). Nellis (12) and Hill (14) have a higher military value than Cannon (50). The remaining squadron of F-16 Block 30s (18 aircraft) is distributed to Air National Guard units at Kirtland Air Force Base, NM (16), Andrews Air Force Base, MD (21), Joe Foss Air Guard Station, SD (112), and Dane-Truax Air Guard Station, WI (122). These moves sustain the active/Air National Guard/Air Force Reserve force mix by replacing aircraft that retire in the 2025 Force Structure Plan.

COST CONSIDERATIONS DEVELOPED BY DOD

- | | |
|---|-------------------|
| ● One-Time Costs: | \$90.1 million |
| ● Net Savings (Cost) during Implementation: | \$815.6 million |
| ● Annual Recurring Savings: | \$200.5 million |
| ● Return on Investment Year: | Immediate |
| ● Net Present Value over 20 Years: | \$2,706.8 million |

MANPOWER IMPLICATIONS OF THIS RECOMMENDATION (INCLUDES CONTRACTORS)

	<u>Military</u>	<u>Civilian</u>	<u>Contractors</u>
Baseline	2385	384	
Reductions	1925	324	55
Realignments	460	60	
Total	2385	384	55

MANPOWER IMPLICATIONS OF ALL RECOMMENDATIONS AFFECTING THIS INSTALLATION (EXCLUDES ON-BASE CONTRACTORS AND STUDENTS)

	Out		In		Net Gain (Loss)	
	<u>Military</u>	<u>Civilian</u>	<u>Military</u>	<u>Civilian</u>	<u>Military</u>	<u>Civilian</u>
This Recommendation	2385	384			(2385)	(384)
Other Recommendation(s)						
Total	2385	384			(2385)	(384)

* **Note:** Not included are the 55 contractors shown in previous table.

ENVIRONMENTAL CONSIDERATIONS

- Nellis Air Force Base is in a National Ambient Air Quality Standards non attainment area for carbon monoxide (serious), particulate matter (PM10, serious), and ozone (8-hr, subpart 1). A preliminary assessment indicates that a conformity determination may be required to verify that positive conformity can be achieved. Costs to mitigate this potential impact have been included in the payback calculation and this is not expected to be an impediment to the implementation of this recommendation. There are also potential impacts to air quality; cultural, archeological, or tribal resources; land use constraints or sensitive resource areas; noise; threatened and endangered species or critical habitat; waste management; include pertinent items, e.g., on NPL list) resources; and wetlands that may need to be considered during the implementation of this recommendation. There are no anticipated impacts to dredging; or marine mammals, resources, or sanctuaries. Impacts of costs include \$2.8M in costs for environmental compliance and waste management. These costs were included in the payback calculation. There are no anticipated impacts to the costs of environmental restoration. The aggregate environmental impact of all recommended BRAC actions affecting the installations in this recommendation have been reviewed. There are no known environmental impediments to the implementation of this recommendation.

REPRESENTATION

Governor: Bill Richardson (D)

Senators: Pete Domenici (R)
Jeff Bingaman (D)

Representative: Tom Udall (D)

ECONOMIC IMPACT

- Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 4,780 jobs (2,824 direct jobs (including 55 contractors) and 1,956 indirect jobs) over the 2006-2011 period in the Clovis, NM, Metropolitan Statistical Area, which is 20.5 percent of economic area employment.
- Potential Employment Loss: 4779 jobs (2824 direct and 1955 indirect)
- MSA Job Base: 23,348 jobs
- Percentage: -20.5 percent decrease
- Cumulative Economic Impact (Year-Year): ___ percent decrease

MILITARY ISSUES

- The closing of Cannon Air Force Base and the redistributing of its F-16 aircraft is part of a larger effort to consolidate the F-16 fleet. All other active duty fighter bases have higher military value than Cannon. These moves sustain the Active/Air National Guard/Air Force reserve force mix by replacing aircraft that retire in the 2025 Force Structure Plan.

COMMUNITY CONCERNS/ISSUES

- The closure of Cannon Air Force Base would result in the loss of approximately 5,000 jobs and hundreds of millions of dollars in lost economic activity.
- Cannon AFB received a low score on Military value. Community believes that Cannon received an incorrect evaluation of its airspace in part because the New Mexico Training Range Initiative (NMTRI) proposal was not considered by the Air Force in its evaluation.

ITEMS OF SPECIAL EMPHASIS

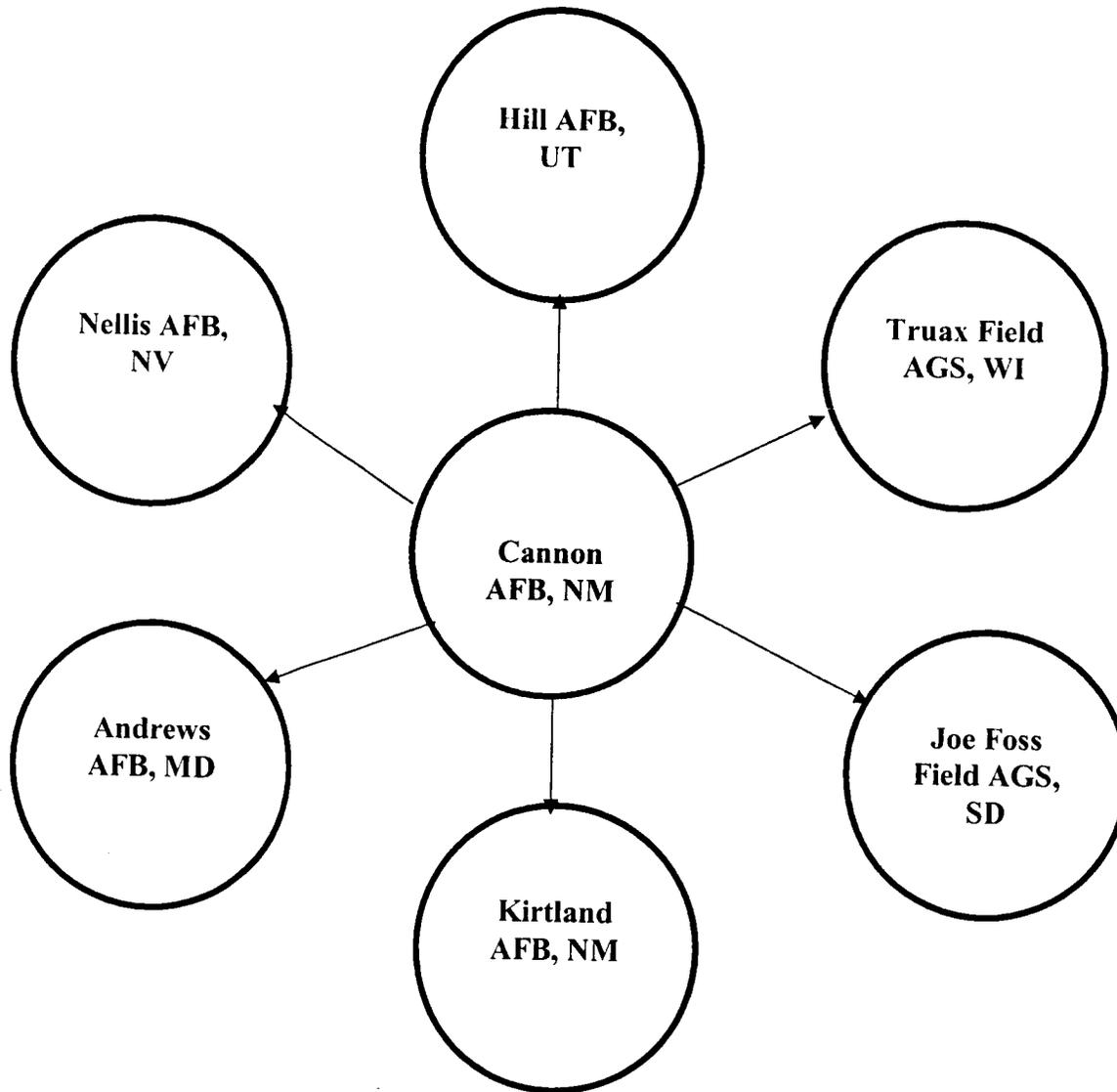
- The primary purpose of the NMTRI is to provide military training airspace that is configured, sized, and capable of supporting effective and realistic training for the full range of proposed aircraft missions to include tactics and employment of weapons at supersonic speeds at approximately 5,000 to 6,000 feet.
- The Air Force BRAC process did not include facilities/capabilities not approved or operational as of December 2004.

- The New Mexico Training Range Initiative (NMTRI) was not included by the Air Force in its analysis of Cannon AFB since the range proposal has not been formally submitted to the FAA.
- BRAC FAA analyst says the NMTRI proposal is presently in the NEPA process and has not been formally submitted to the FAA as an airspace proposal. Informal coordination has been initiated between the Air Force and the FAA. The FAA has for the most part non-concurred with major elements of the informal proposal.

David Combs/AF/June 1, 2005

CANNON AFB, NM

CLOSE



SECRETARY OF DEFENSE RECOMMENDATION:

- Close Cannon Air Force Base, NM. Distribute the 27th Fighter Wings F-16s to the 115th Fighter Wing, Dane County Regional Airport, Truax Field Air Guard Station, WI (three aircraft); 114th Fighter Wing, Joe Foss Field Air Guard Station, SD (three aircraft); 150th Fighter Wing, Kirtland Air Force Base, NM (three aircraft); 113th Wing Andrews Air Force Base, MD (nine aircraft); 57th Fighter Wing, Nellis Air Force Base, NV (seven aircraft), the 388th Wing at Hill Air Force Base, UT (six aircraft), and backup inventory (29 aircraft).

RC Transformation in New Mexico

Recommendation: Close the Jenkins Armed Forces Reserve Center located in Albuquerque, New Mexico and re-locate the units into a new Armed Forces Reserve Center on Kirtland Air Force Base.

Justification: This recommendation transforms Reserve Component facilities in the State of New Mexico. The implementation of this recommendation will enhance military value, improve homeland defense capability, greatly improve training and deployment capability, create significant efficiencies and cost savings, and is consistent with the Army's force structure plans and Army transformational objectives.

This recommendation is the result of a state-wide analysis of Reserve Component installations and facilities conducted by a team of functional experts from Headquarters, Department of the Army, the Office of the State Adjutant General, and the Army Reserve Regional Readiness Command.

This recommendation closes an Armed Forces Reserve Center (AFRC) located in Albuquerque, New Mexico and relocates units to a new multi functional AFRC on Kirtland Air Force Base, New Mexico. This recommendation reduces the number of separate DoD installations by relocating a geographically separate facility onto an existing base. Reducing the number of DoD installations also reduces the manpower costs required to sustain multiple facilities.

This recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Although not captured in the COBRA analysis, this recommendation avoids an estimated \$0.8M in mission facility renovation costs and procurement avoidances associated with meeting AT/FP construction standards and altering existing facilities to meet unit training and communications requirements. Consideration of these avoided costs would reduce costs and increase the net savings to the Department of Defense in the 6-year BRAC implementation period, and in the 20-year period used to calculate NPV.

Payback: The total estimated one-time cost to the Department of Defense to implement this recommendation is \$17.9M. The net of all costs and savings to the Department of Defense during the implementation period is a cost of \$4.6M. Annual recurring savings to the Department after implementation are \$3.0M with a payback expected in 6 years. The net present value of the costs and savings to the Department over 20 years is a savings of \$24.6M.

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction 65 jobs (36 direct and 29 indirect jobs) over the 2006 – 2011 period in the Albuquerque, NM metropolitan area, which is less than 0.1 percent of economic area employment. The aggregate economic

impact of all recommended actions on this economic region of influence was considered and is at Appendix B of Volume I.

Community Infrastructure Assessment: A review of the community attributes revealed no significant issues regarding the ability of the infrastructure of the communities to support missions, forces, and personnel. There are no known community infrastructure impediments to implementation of all recommendations affecting the installations in this recommendation.

Environmental Impact: A minor revision to the existing air permits may be necessary at Kirtland. Kirtland may have to modify their hazardous waste program due to incoming mission. Additional operations at Kirtland may impact wetlands. This recommendation has no impact on cultural, archeological, or tribal resources; dredging; land use constraints or sensitive resource areas; marine mammals, resources, or sanctuaries; noise; threatened and endangered species or critical habitat; waste management; or water resources. This recommendation will require spending approximately \$0.5M for waste management and/or environmental compliance activities. These costs were included in the payback calculation. This recommendation does not otherwise impact the costs of environmental restoration, waste management, and environmental compliance activities. The aggregate environmental impact of all recommended BRAC actions affecting the installations in this recommendation has been reviewed. There are no known environmental impediments to implementation of this recommendation.

RC TRANSFORMATION IN NEW MEXICO

Army - 68

JENKINS ARMED FORCES RESERVE CENTER, ALBUQUERQUE, NM

CLOSE

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
(35)	(1)	0	0	(35)	(1)	0	(36)

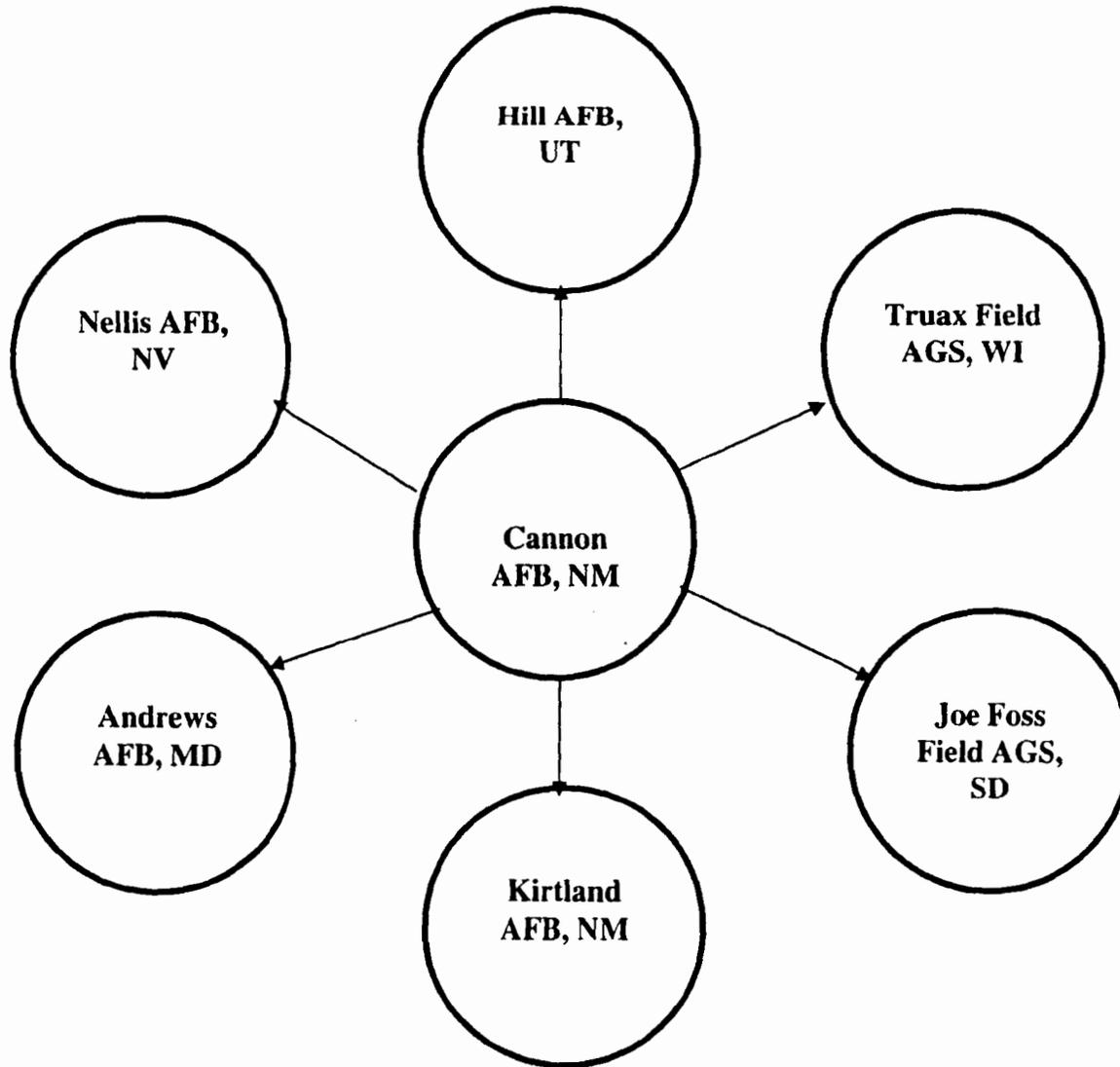
Recommendation: Close the Jenkins Armed Forces Reserve Center located in Albuquerque, New Mexico and re-locate the units into a new Armed Forces Reserve Center on Kirtland Air Force Base.

SECRETARY OF DEFENSE RECOMMENDATION:

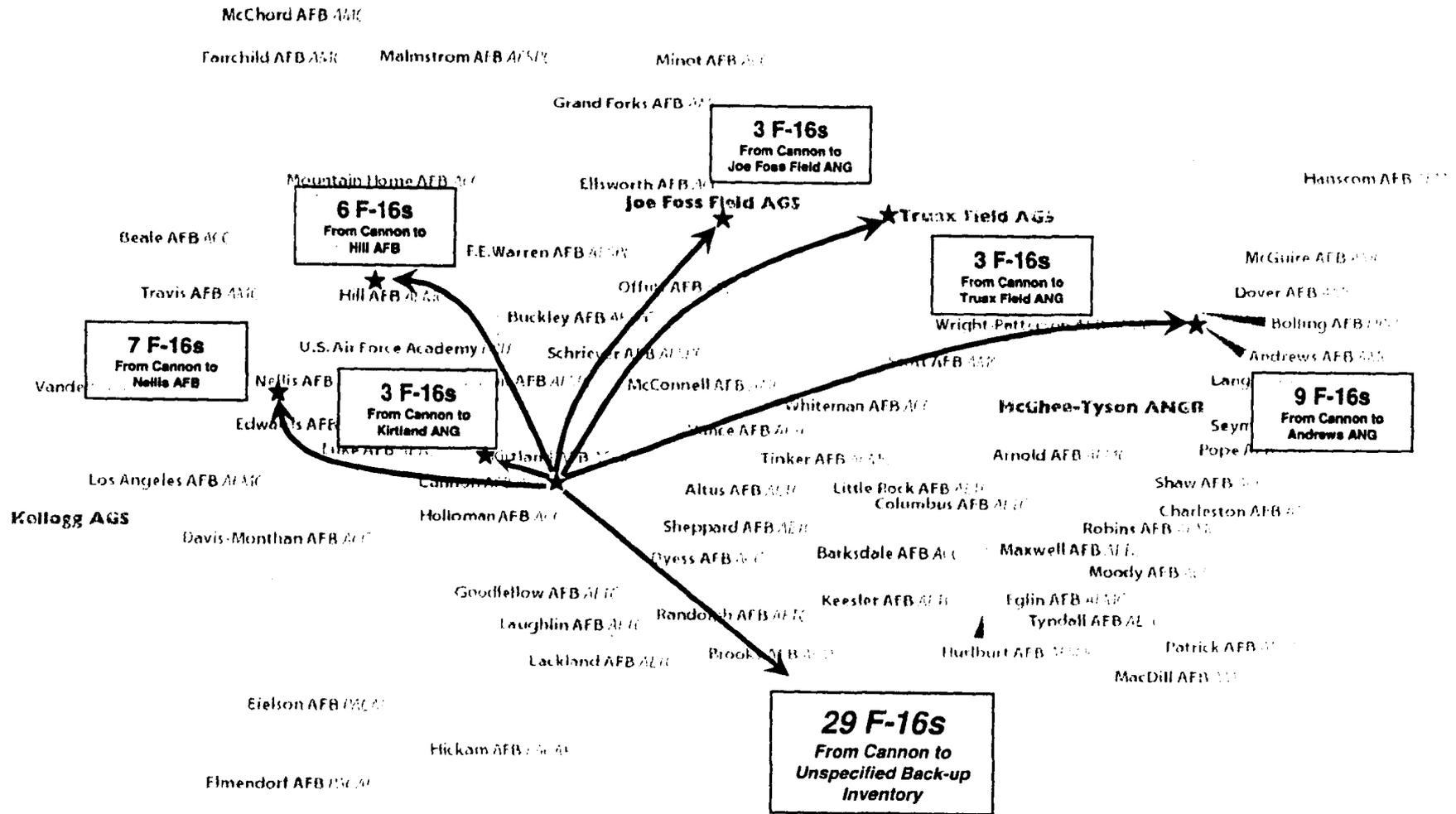
- Close Cannon Air Force Base, NM. Distribute the 27th Fighter Wings F-16s to the 115th Fighter Wing, Dane County Regional Airport, Truax Field Air Guard Station, WI (three aircraft); 114th Fighter Wing, Joe Foss Field Air Guard Station, SD (three aircraft); 150th Fighter Wing, Kirtland Air Force Base, NM (three aircraft); 113th Wing Andrews Air Force Base, MD (nine aircraft); 57th Fighter Wing, Nellis Air Force Base, NV (seven aircraft), the 388th Wing at Hill Air Force Base, UT (six aircraft), and backup inventory (29 aircraft).

CANNON AFB, NM

CLOSE



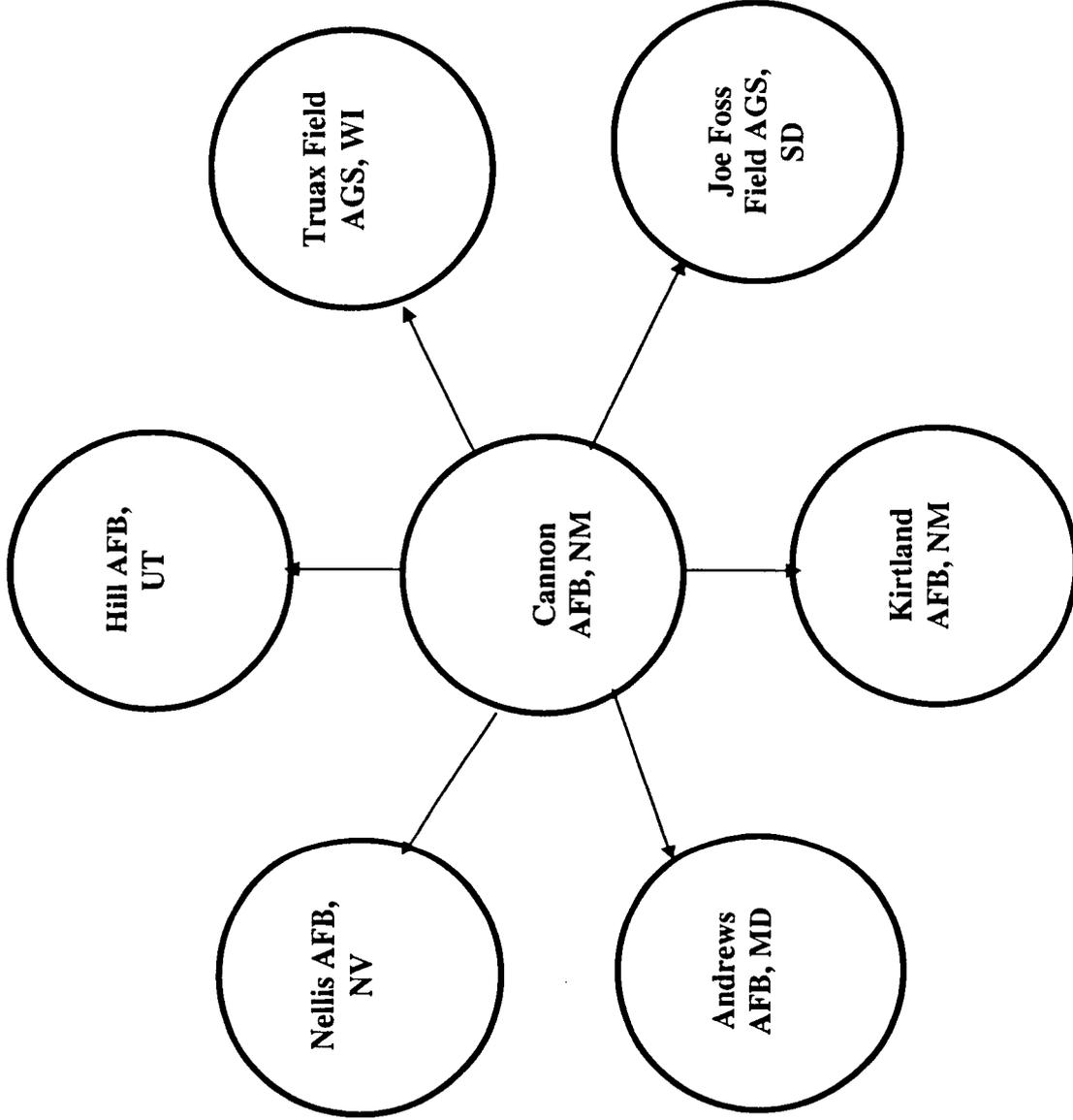
Air Force 32 – Cannon AFB, NM



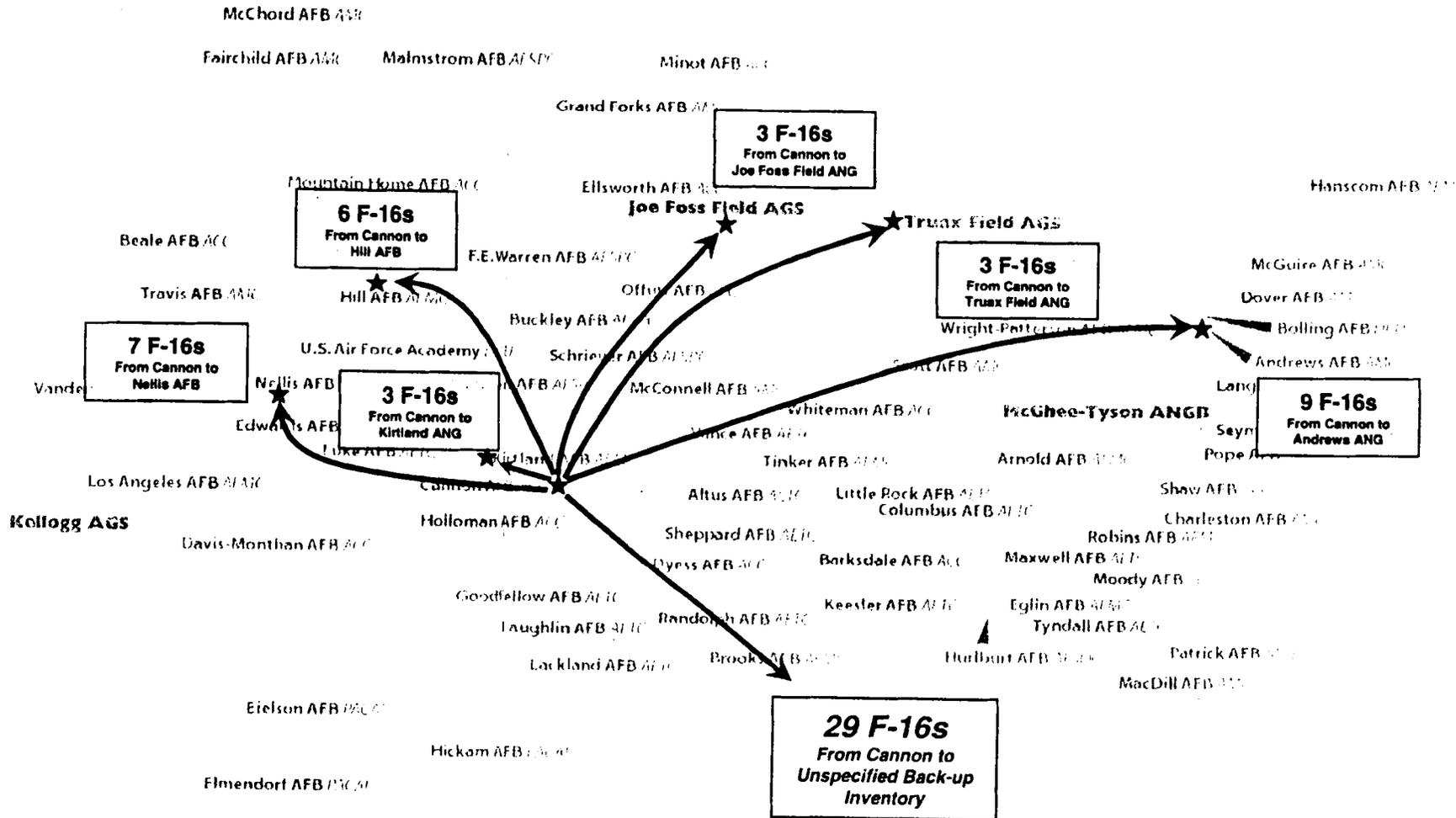
SECRETARY OF DEFENSE RECOMMENDATION:

- Close Cannon Air Force Base, NM. Distribute the 27th Fighter Wings F-16s to the 115th Fighter Wing, Dane County Regional Airport, Truax Field Air Guard Station, WI (three aircraft); 114th Fighter Wing, Joe Foss Field Air Guard Station, SD (three aircraft); 150th Fighter Wing, Kirtland Air Force Base, NM (three aircraft); 113th Wing Andrews Air Force Base, MD (nine aircraft); 57th Fighter Wing, Nellis Air Force Base, NV (seven aircraft), the 388th Wing at Hill Air Force Base, UT (six aircraft), and backup inventory (29 aircraft).

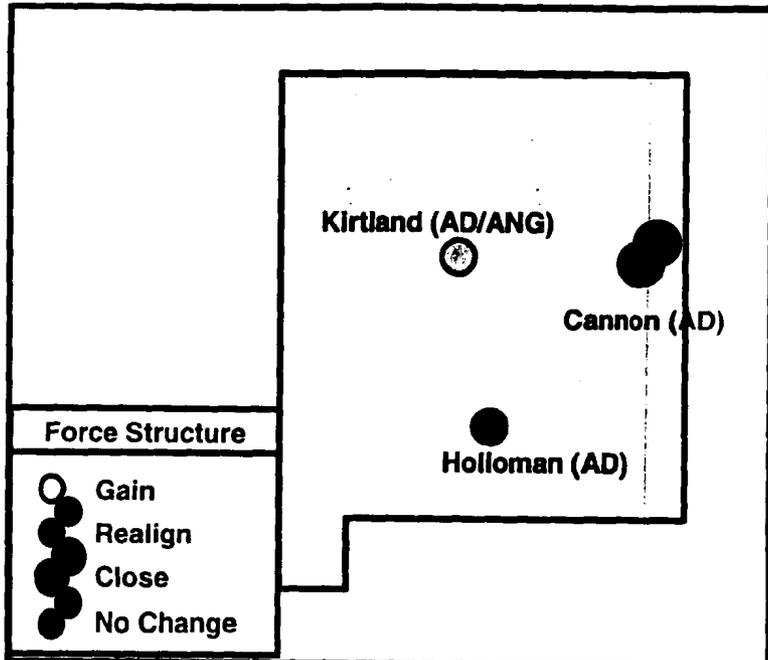
CLOSE



Air Force 32 – Cannon AFB, NM



New Mexico



CURRENT

Locations:

Cannon
Holloman
Kirtland

FORCE STRUCTURE

Aircraft changes:

	<u>Current</u>	<u>Future</u>	<u>BRAC</u>
F-16 Blk 30 (Cannon - AD)	18	18	0
F-16 Blk 40 (Cannon - AD)	24	24	0
F-16 Blk 50 (Cannon - AD)	18	18	0
F-117 (Holloman - AD)	36	36	0
T-38C (Holloman - AD)	12	12	0
F-16 Blk 30 (Kirtland - ANG)	15	15	18
SOF/CSAR (Kirtland)			
HC-130P/N (Kirtland - AD)			
MC-130P/H (Kirtland - AD)			
HH-60 (Kirtland - AD)			
MH-53/CV-22 (Kirtland - AD)	32	31	31

Totals 155 154 49

STATE IMPACT (Acft) **-105**

STATE IMPACT (Manpower) **Full Time** **Drill**
TOTAL **-3800** **+82**

JCSG / JAST Scenarios:

- Holloman MED-0057R: Brooks City Base
HSA-0133- Joint Mobilization Site
- Kirtland TECH-0009R: Defense Research Labs
USA-0215: Close/Consol Army Reserve
Ctrs at Kirtland
HSA-0135: DoD Jt Correctional Facilities

Issues/Closed Installations:

- Cannon Closes

Color Scheme: Active / Guard / Reserve

*Includes BRAC and Non-BRAC programmatic actions thru 2011

Cannon AFB (NM)

Outgoing

- 3 PAA F-16 Blk 30s each to the 115th Fighter Wing (ANG), Dane County Regional APT, Truax Field AGS; the 114th Fighter Wing (ANG), Joe Foss Field AGS; the 150th Fighter Wing (ANG), Kirtland AFB
- 9 PAA F-16 Blk 30s to 113th Wing (ANG), Andrews AFB
- 7 PAA F-16 Blk 40s to 57th Fighter Wing, Nellis AFB
- 6 PAA F-16 Blk 40s to 388th Wing, Hill AFB
- 11 PAA F-16 Blk 40s and 18 PAA F-16 Blk 50s to BAI

Manpower

	Full Time	Drill
Impact thru 2011	-3903	0

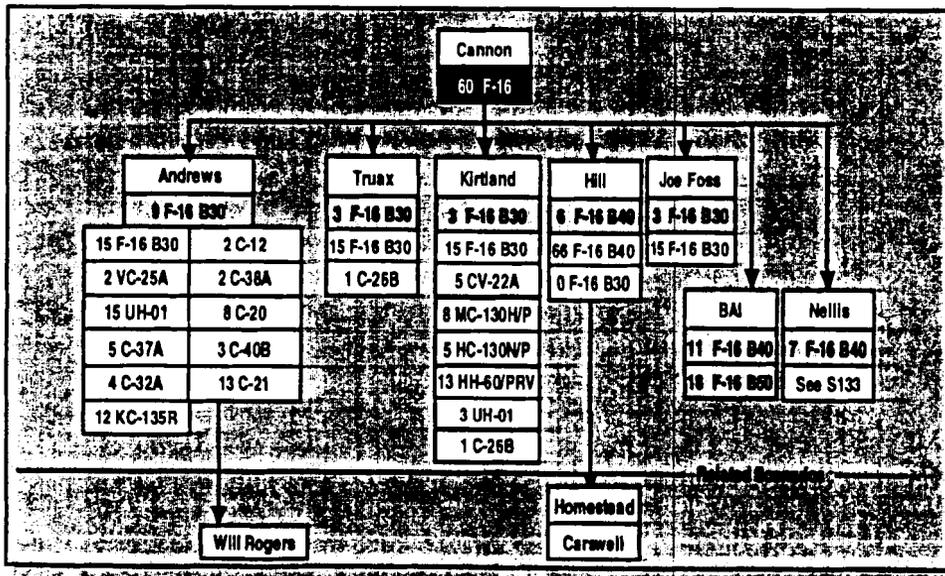
*Includes BRAC and Non-BRAC programmatic changes

Candidate Recommendation (CR) (Cost) / Savings

Initiating CRs – Close Cannon

One Time (Cost):	(\$90M)
2011 (Cost) / Savings:	\$816M
Annual Recurring (Cost) / Savings:	\$200M
Payback period:	Immediate
NPV (Cost) / Savings:	\$2,707M

Spider Diagram



JCSG / JAST Actions

- None

Holloman AFB (NM)

Force Structure Moves

N/A

Candidate Recommendation (CR) (Cost) / Savings

N/A

Manpower

	Full Time	Drill
Impact thru 2011	-89	0

*Includes BRAC and Non-BRAC programmatic changes

Spider Diagram

N/A

JCSG / JAST Actions

- MED-0057R– Brooks City Base
 - -17 personnel
- HSA-0133– Joint Mobilization Site (Ft Bliss/Holloman)
 - 0 personnel

Kirtland AFB (NM)

Incoming

- 3 PAA F-16 Block 30 from Cannon AFB, Clovis, NM

Candidate Recommendation (CR) (Cost) / Savings

Initiating CRs – Close Cannon

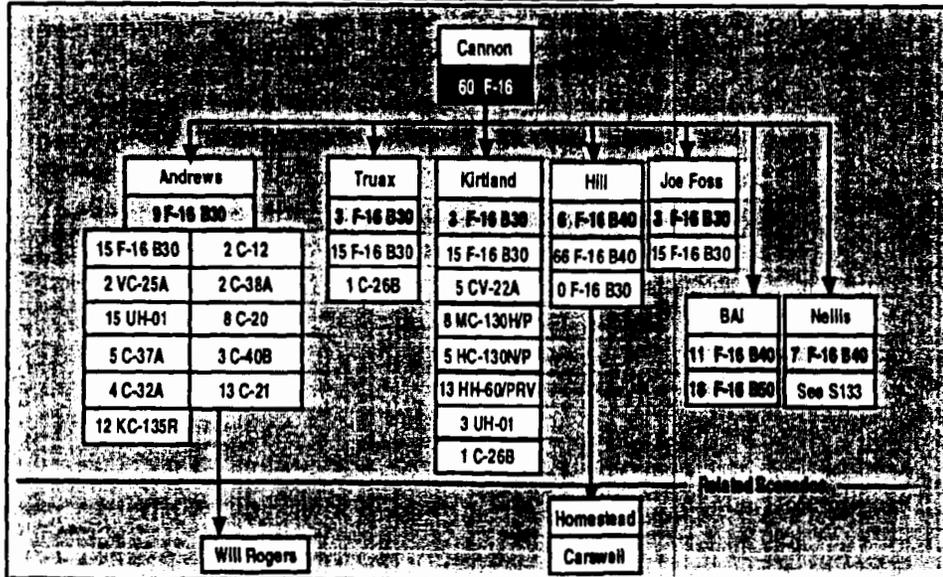
One Time (Cost):	(\$90M)
2011 (Cost) / Savings:	\$816M
Annual Recurring (Cost) / Savings:	\$200M
Payback period:	Immediate
NPV (Cost) / Savings:	\$2,707M

Manpower

	Full Time	Drill
Impact thru 2011	+192	+82

*Includes BRAC and Non-BRAC programmatic changes

Spider Diagram



JCSG / JAST Actions

- HSA-0135 Create a single southwestern regional correctional facility
 - -12 personnel
- TECH-0009 – Defense Research Service led laboratories
 - +203 personnel /\$45M MILCON
- USA-0215 – Close/Consolidate Army Reserve Ctrs with NMCRC at AFRC Kirtland AFB, NM
 - +24 personnel/\$17.73M MILCON

Cost of Base Realignment Actions (COBRA) Information Paper

Legislation

Defense Base Closure and Realignment Act of 1990 (As Amended through FY05 Authorization Act) – Section 2913. Selection Criteria for 2005 Round.

- (a) Final Selection Criteria. The final selection criteria to be used by the Secretary...
- (b) Military Value Criteria. The military value criteria...
- (c) Other Criteria. The other criteria that the Secretary shall use in making recommendations for the closure or realignment of military installations inside the United States under this part in 2005 are as follows:

(1) *The extent and timing of potential costs and savings, including the number of years, beginning with the date of completion of the closure or realignment, for the savings to exceed the costs.*

Transformation Through Base Realignment and Closure (BRAC 2005) Policy Memorandum Five – Selection Criterion 5

“The Military Departments and JCSGs... *are required to use the COBRA model* in assessing proposed realignment and closure scenarios during their selection criterion 5 assessments.”

What is COBRA?

- The Cost of Base Realignment Actions (COBRA) tool is an extensive cost model that uses a windows-based interface for inputting data and estimating savings/costs of base closing or realignment.
- Although the COBRA model is simply an estimating tool, its principal strength is that it provides a uniform methodology for estimating and itemizing projected costs and savings associated with BRAC closure and realignment scenarios.
- COBRA’s cost and savings estimates are not “budget quality,” but its consistent methodology ensures that the financial implications of competing scenarios are analyzed in a uniform manner.
- The GAO has consistently cited the use of the COBRA model as effective for estimating costs and savings.
- Most of the data is already built into the model and is base or locality specific. These are known as *Standard Factors*.
- Some data can be changed depending on the scenario. These are known as *Dynamic Factors*.
- COBRA produces a set of summary and detailed reports for each scenario.

DRAFT WORKING PAPERS

Changes implemented to COBRA from the 1995 version

- Increased installation specific data, including:
 - Locality pay rates
 - Freight rates
 - Service specific BOS (Base Operation Support) Rates
 - TRICARE use and rates
- Added enclave (care-taking staff) cost calculations
- Improved algorithms for BOS, median home price, rehab factors, and military construction (MILCON).

COBRA factors, Standard and Dynamic

- Standard Factors
 - Demographics
 - Financial cost data
 - Pay and allowances
 - Civilian, transportation, and construction costing factors
 - Relocation program factors
- Static Installation data – starting positions (“baseline”)
 - Population
 - Operating Costs
 - Demographics
 - Installation specific cost factors
- Dynamic Scenario data
 - Personnel moved/eliminated/added
 - Equipment moved
 - Scheduling of moves/eliminations
 - Identified unique costs and savings
 - Construction/rehabilitation requirements

COBRA REALIGNMENT SUMMARY REPORT (COBRA v6.10) - Page 1/2
 Data As Of 5/20/2005 2:01:21 PM, Report Created 5/31/2005 12:32:58 PM

Department : USAF
 Scenario File : S:\R & A\COBRA Analysis Team\Official COBRA Files\Air Force COBRA\100 - Cannon Air Force Base, NM\COBRA USAF 0114V3 (125.1c2) Close Cannon.CBR
 Option Pkg Name: COBRA USAF 0114V3 (125.1c2) Close Cannon
 Std Fctrs File : S:\R & A\COBRA Analysis Team\COBRA 6.10 April 21 2005\BRAC2005.SFF

Starting Year : 2006
 Final Year : 2009
 Payback Year : Immediate

NPV in 2025(\$K): -2,706,756
 1-Time Cost(\$K): 90,101

Net Costs in 2005 Constant Dollars (\$K)

	2006	2007	2008	2009	2010	2011	Total	Beyond
MilCon	845	2,677	6,717	0	0	0	10,240	0
Person	0	-74,146	-174,712	-174,712	-174,712	-174,712	-772,995	-174,712
Overhd	-8,569	-7,031	-24,729	-15,511	-27,473	-27,473	-110,787	-29,078
Moving	0	7,075	6,998	11,466	5,754	0	31,293	0
Missio	0	0	0	0	0	0	0	0
Other	1,737	8,497	4,686	4,724	3,754	3,293	26,690	3,293
TOTAL	-5,987	-62,928	-181,040	-174,033	-192,678	-198,893	-815,558	-200,497

	2006	2007	2008	2009	2010	2011	Total	
POSITIONS ELIMINATED								
Off	0	148	0	0	0	0	148	
Enl	0	1,777	0	0	0	0	1,777	
Civ	0	324	0	0	0	0	324	
TOT	0	2,249	0	0	0	0	2,249	

	2006	2007	2008	2009	2010	2011	Total	
POSITIONS REALIGNED								
Off	0	34	0	0	0	0	34	
Enl	0	426	0	0	0	0	426	
Stu	0	0	0	0	0	0	0	
Civ	0	60	0	0	0	0	60	
TOT	0	520	0	0	0	0	520	

Summary:

 Recommendation: Close Cannon AFB. The 27th Fighter Wing's F-16 aircraft will be distributed to the 115th Fighter Wing (ANG), Dane County Regional APT, Truax Field AGS, (3 PAA, Block 30); 114th Fighter Wing (ANG), Joe Foss Field AGS (3 PAA, Block 30); 150th Fighter Wing (ANG), Kirtland AFB, (3 PAA, Blk 30); 113th Wing (ANG), Andrews AFB (9 PAA, Blk 30); 57th Fighter Wing, Nellis AFB (7 PAA, B40) and 388th Wing, Hill AFB (6 PAA, B40), BAI (29 PAA, Blk 40/50). Singapore F-16 Block 52 squadron will move to Luke AFB, Arizona.

COBRA REALIGNMENT SUMMARY REPORT (COBRA v6.10) - Page 2/2
 Data As Of 5/20/2005 2:01:21 PM, Report Created 5/31/2005 12:32:58 PM

Department : USAF
 Scenario File : S:\R & A\COBRA Analysis Team\Official COBRA Files\Air Force COBRA\100 - Cannon Air Force Base, NM\COBRA USAF 0114V3 (125.1c2) Close Cannon.CBR
 Option Pkg Name: COBRA USAF 0114V3 (125.1c2) Close Cannon
 Std Fctrs File : S:\R & A\COBRA Analysis Team\COBRA 6.10 April 21 2005\BRAC2005.SFF

Costs in 2005 Constant Dollars (\$K)

	2006	2007	2008	2009	2010	2011	Total	Beyond
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MilCon	845	2,677	6,717	0	0	0	10,240	0
Person	0	28,798	21,463	21,463	21,463	21,463	114,652	21,463
Overhd	2,364	10,901	10,978	21,215	9,252	9,252	63,963	9,252
Moving	0	7,898	6,998	11,466	5,754	0	32,116	0
Missio	0	0	0	0	0	0	0	0
Other	1,737	8,497	4,686	4,724	3,754	3,293	26,690	3,293
TOTAL	4,947	58,772	50,843	58,868	40,223	34,008	247,661	34,008

Savings in 2005 Constant Dollars (\$K)

	2006	2007	2008	2009	2010	2011	Total	Beyond
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MilCon	0	0	0	0	0	0	0	0
Person	0	102,944	196,176	196,176	196,176	196,176	887,647	196,176
Overhd	10,933	17,932	35,707	36,725	36,725	36,725	174,749	38,330
Moving	0	823	0	0	0	0	823	0
Missio	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0
TOTAL	10,933	121,699	231,883	232,901	232,901	232,901	1,063,220	234,506

SCENARIO #		USAF-0114V3 (12K1a2)						
Scenario Description								
Data Point	Base Name	Cannon AFB	Dane County Regional - Truax Field AFB	Joe Foss Field AFB	Kirtland AFB	Andrews AFB	Nellis AFB	Hill AFB
Demographics	State	NM	WI	SD	NM	MD	NV	UT
	Miles to Nearest City	99.4	0	0	0	10.4	0	28
	Nearest City	Lubbock, TX	Madison, WI	Sioux Falls, SD	Albuquerque, NM	Alexandria, VA	Las Vegas, NV	Salt Lake City, UT
	MSA Name	Lubbock, TX MSA	Madison, WI MSA	Sioux Falls, SD MSA	Albuquerque, NM MSA	Washington, DC-MD-VA WV PMSA	Las Vegas, NV-AZ MSA	Salt Lake City-Ogden, UT MSA
	MSA Population	242,626	426,526	172,412	712,738	4,923,153	1,563,262	1,333,914
	Population of MHA	63,062	426,526	190,982	738,333	3,544,777	1,406,250	569,663
Child Care	Number of accredited child-care centers	0	40	2	44	209	9	4
Cost of Living	Median Household Income (US Avg \$41,994)	28,251	49,223	43,387	39,088	62,216	42,468	48,594
	Median House Value (US Avg \$119,600)	61,900	146,900	101,500	124,700	178,900	136,200	151,400
	GS Locality Pay ("Rest of US" 10.9%)	10.9	10.9	10.9	10.9	14.6	10.9	10.9
	O-3 with Dependents BAH Rate	915	1,221	1,029	1,217	2,006	1,307	911
	In-state Tuition for Family Member	Yes	Yes	No	Yes	Yes	Yes	Yes
	In-state Tuition Continues if PCS Out of State	No	No	No	No	No	Yes	Yes
Education	School District(s) Capacity	15,525	75,863	32,870	101,269	682,268	296,926	102,730
	Students Enrolled	13,263	84,923	29,669	105,261	669,065	255,328	97,040
	Average Pupil/Teacher Ratio	22.3	11.2	20.3	14.9	16.6	31.0	25.5
	High School Students Enrolled	2,850	21,080	9,918	20,808	186,694	43,528	23,004
	Average Composite SAT I Score (US Avg 1026)	Date Not Available	1257	1257	1111	1006	1015	1093
	Average ACT Score (US Avg 20.8)	19.9	23.3	22.3	21.0	20.0	21.0	21.6
	Average High School Grad Rate (US Avg 67.3%)	95.6	92.0	94.1	89.6	90.2	59.0	83.4
	Available Graduate/PhD Programs	2	4	4	6	20	6	8
	Available Colleges and/or Universities	3	3	5	9	28	18	3
	Available Vocational and/or Technical Schools	1	2	5	14	6	20	12
Employment	1999 Unemployment Rate (National Avg: 4.2%)	2.0	1.4	1.8	3.9	2.6	4.4	3.6
	2000 Unemployment Rate (National Avg: 4.0%)	3.8	1.7	1.5	3.3	2.4	4.1	3.1
	2001 Unemployment Rate (National Avg 4.7%)	3.2	2.0	2.3	3.7	3.1	5.4	4.3
	2002 Unemployment Rate (National Avg: 5.8%)	3.9	2.7	2.4	4.7	3.7	5.7	6.1
	2003 Unemployment Rate (National Avg 6.0%)	3.8	2.8	2.9	5.5	3.5	5.3	5.8
	1999 Job Growth Rate (National Avg: 1.5%)	-3.6	-0.8	2.4	-1.4	3.3	4.5	2.3
	2000 Job Growth Rate (National Avg: 2.4%)	1.7	1.4	2.4	5.3	3.0	5.5	2.4
	2001 Job Growth Rate (National Avg: .03%)	1.7	3.9	0.7	0.5	1.4	3.9	0.1
	2002 Job Growth Rate (National Avg: -.31%)	3.1	-0.1	3.3	-0.1	1.0	2.4	-1.4
	2003 Job Growth Rate (National Avg: .86%)	2.1	2.5	1.2	0.9	1.0	2.3	-0.5
Housing	Total Vacant Housing Units	3,553	6,914	2,590	23,555	94,577	67,424	23,516
	Vacant Rental Units	1,087	3,454	1,288	11,915	29,918	24,925	9,540
	Vacant Sale Units	692	1,310	537	4,102	19,464	11,409	6,841
Medical Providers	Local Community--Number of Physicians	59	1958	621	2150	15,810	2694	3,203
	Local Community--Number of Beds	106	1173	1,108	1346	9,163	3251	2,376
	Ratio--Physicians (National Avg--1.421.2)	1068.8	217.8	277.6	331.5	311.4	580.3	416.5
	Ratio--Beds (National Avg--1.373.7)	594.9	363.6	155.6	529.5	537.3	480.9	561.4
Safety/Crime	Uniform Crime Reports (UCR) Index (National UCR 4,118.8)	5077.8	3453.7	2895.8	6165.8	4047.1	4811.1	5383.0
Transportation	Distance to nearest commercial airport	14.4	3.0	1.0	2.5	19.0	17.6	27.0
	Served by regularly scheduled public transportation	No	No	No	Yes	Yes	Yes	No
Utilities	Can water system expand to support 1K new people?	Yes	Yes	Yes	Yes	Yes	Yes	Yes
	Can sewer system expand to support 1K new people?	Yes	Yes	Yes	Yes	Yes	Yes	Yes

Overall Comments: A review of community attributes indicates no issues regarding the ability of the infrastructure of the communities to support missions, forces and personnel

Demographics: 5 of 7 installations are within 11 miles from a city with a population of 100K or greater (exceptions: Cannon, 99.4; Hill, 28 miles); Joe Foss and Cannon's MSA populations are greater than 172K and less than 243K, Truax and Kirtland's MSA populations are greater than 426K and less than 713K, Nellis and Hill's MSA populations are greater than 1.3M and less than 1.6M, Andrews MSA population is 4.9M

Child Care: All receiving communities have nationally accredited child care facilities; Cannon does not offer a nationally accredited child care facility

Cost of Living: Data indicates 5 of 7 communities' median household incomes are greater than the US average (exceptions: Cannon, Kirtland); data indicates 5 of 7 communities' median household values are higher than US averages (exceptions: Cannon, Joe Foss)

Education: Data indicates 6 of 7 communities' high school graduation rates are higher than the US average (exception: Nellis); all receiving locations have higher average ACT scores than Cannon

Employment: In 2003, data indicates all communities had lower unemployment rates than US averages

Housing: Data indicates all receiving communities offer more vacant rental/sale units than Cannon

Medical Providers: Data indicates 5 of 7 communities offer lower physician ratios than the US average (exceptions: Cannon, Nellis); data indicates 5 of 7 communities have higher bed space ratios than the US averages (exceptions: Dane County, Joe Foss)

Safety/Crime: Data indicates that 4 of 7 communities have higher crime report indexes than the US average (exceptions: Dane County, Joe Foss, Andrews)

Transportation: Data indicates that all installations offer commercial airports within 27 miles; 4 of 7 communities do not offer regularly scheduled public transportation (exceptions: Kirtland, Andrews, Nellis)

Utilities: All communities can expand to support increases in water and sewer usage for 1K new people

Cannon AFB, NM

Demographics

The following tables provide a short description of the area near the installation/activity. Cannon AFB is 99.4 miles from Lubbock, TX, the nearest city with a population of 100,000 or more. The nearest metropolitan statistical area (MSA) is

MSA	Population
Lubbock, TX MSA	242,628

The following entities comprise the military housing area (MHA):

County/City	Population
Curry	45044
Roosevelt	18018
Total	63,062

Child Care

This attribute captures the number of nationally accredited child-care centers within the local community: 0

Cost of Living

Cost of Living provides a relative measure of cost of living in the local community. General Schedule (GS) Locality pay provides a relative scale to compare local salaries with government salaries and Basic Allowance for Housing (BAH) is an indicator of the local rental market. In-state tuition is an indicator of the support provided by the state for active duty family members to participate in higher-level education opportunities. For median household income and house value, the basis of the data (either MSA or number of counties in the MHA or the county of the installation) is indicated.

Median Household Income	(US Avg \$41,994)	\$28,251	Basis: 2 of 2 counties
Median House Value	(US Avg \$119,600)	\$61,900	
GS Locality Pay	("Rest of US" 10.9%)	10.9%	
O-3 with Dependents BAH Rate		\$ 915	
In-state Tuition for Family Member		Yes	
In-state Tuition Continues if Member PCSs Out of State		No	

Education

This attribute defines the population in local school districts and identifies capacity. The pupil/teacher ratio, graduation rate, and composite SAT I/ACT scores provide a relative

quality indicator of education. This attribute also attempts to give communities credit for the potential intellectual capital they provide.

NOTE: "MFR"--means a Memorandum For Record is on file at the installation/activity/agency to document problems in obtaining the required information. Reasons for not being able to obtain information may be that the school district refused to provide the information or the school district does not use or track the information. For each entry, the number of school districts for which data are available of the total number of school districts reported, and the number of MFRs is indicated.

		Basis
School District(s) Capacity	15,525	6 of 6 districts, 3 MFRs
Students Enrolled	13,263	6 of 6 districts, 2 MFRs
Average Pupil/Teacher Ratio	22.3:1	6 of 6 districts, 2 MFRs
High School Students Enrolled	2,850	6 of 6 districts, 2 MFRs
Average High School Graduation Rate (US Avg 67.3%)	95.6%	6 of 6 districts, 2 MFRs
Average Composite SAT I Score (US Avg 1026)		0 of 6 districts, 6 MFRs
Average ACT Score (US Avg 20.8)	20	6 of 6 districts, 4 MFRs
Available Graduate/PhD Programs	2	
Available Colleges and/or Universities	3	
Available Vocational and/or Technical Schools	1	

Employment

Unemployment and job growth rates provide an indicator of job availability in the local community. National rates from the Bureau of Labor Statistics are also provided. For each entry, the basis of the data (either MSA or number of counties in the MHA or the county of the installation) is indicated.

The unemployment rates for the last five years:

	1999	2000	2001	2002	2003
Local Data	2.0%	3.8%	3.2%	3.9%	3.8%
National	4.2%	4.0%	4.7%	5.8%	6.0%
Basis:	2 of 2 counties				

The annual job growth rate for the last five-years:

	1999	2000	2001	2002	2003
Local Data	-3.6%	1.7%	1.7%	3.1%	2.1%
National	1.5%	2.4%	.03%	-.31%	.86%
Basis:	2 of 2 counties				

Housing

This attribute provides an indication of availability of housing, both sales and rental, in the local community. Note: According to the 2000 Census, Vacant Sale and Vacant Rental Units do not equal total Vacant Housing Units. Vacant housing units may also include units that are vacant but not on the market for sale or rent. For each entry, the basis of the data (either MSA or number of counties in the MHA or the county of the installation) is indicated.

Total Vacant Housing Units	3,553	Basis: 2 of 2 counties
Vacant Sale Units	692	
Vacant Rental Units	1,087	

Medical Providers

This attribute provides an indicator of availability of medical care for military and DoD civilians in the local community. The table reflects the raw number of physicians/beds and ratio of physicians/beds to population. The basis of the data (either MSA or number of counties in the MHA or the county of the installation) is indicated.

	# Physicians	# Beds	Population	
Local Community	59	106	63,062	Basis: 2 of 2 counties
Ratio	1:1,069	1:595		
National Ratio (2003)	1:421.2	1:373.7		

Safety/Crime

The local community's Uniform Crime Reports (UCR) Index for 2002 per 100,000 people and the national UCR based on information from the Federal Bureau of Investigation (FBI) for 2002 is provided. The basis of the data (either MSA or state) is indicated.

Local UCR	5,077.8	Basis: state
National UCR	4,118.8	

Transportation

Distance to an airport shows convenience and availability of airline transportation. Public transportation shows potential for members and DoD civilians to use it to commute to/from work under normal circumstances and for leisure.

Distance from Cannon AFB to nearest commercial airport: 14.4 miles
Is Cannon AFB served by regularly scheduled public transportation? No

Utilities

This attribute identifies a local community's water and sewer systems' ability to receive 1,000 additional people.

Does the local community's water system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

Does the local community's sewer system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

quality indicator of education. This attribute also attempts to give communities credit for the potential intellectual capital they provide.

NOTE: "MFR"--means a Memorandum For Record is on file at the installation/activity/agency to document problems in obtaining the required information. Reasons for not being able to obtain information may be that the school district refused to provide the information or the school district does not use or track the information. For each entry, the number of school districts for which data are available of the total number of school districts reported, and the number of MFRs is indicated.

		Basis
School District(s) Capacity	15,525	6 of 6 districts, 3 MFRs
Students Enrolled	13,263	6 of 6 districts, 2 MFRs
Average Pupil/Teacher Ratio	22.3:1	6 of 6 districts, 2 MFRs
High School Students Enrolled	2,850	6 of 6 districts, 2 MFRs
Average High School Graduation Rate (US Avg 67.3%)	95.6%	6 of 6 districts, 2 MFRs
Average Composite SAT I Score (US Avg 1026)		0 of 6 districts, 6 MFRs
Average ACT Score (US Avg 20.8)	20	6 of 6 districts, 4 MFRs
Available Graduate/PhD Programs	2	
Available Colleges and/or Universities	3	
Available Vocational and/or Technical Schools	1	

Employment

Unemployment and job growth rates provide an indicator of job availability in the local community. National rates from the Bureau of Labor Statistics are also provided. For each entry, the basis of the data (either MSA or number of counties in the MHA or the county of the installation) is indicated.

The unemployment rates for the last five years:

	1999	2000	2001	2002	2003
Local Data	2.0%	3.8%	3.2%	3.9%	3.8%
National	4.2%	4.0%	4.7%	5.8%	6.0%
Basis:	2 of 2 counties				

The annual job growth rate for the last five-years:

Summary of Scenario Environmental Impacts - Criterion 8

Scenario ID#: USAF 0114V3 (125.1c2)

Brief Description: Close Cannon AFB. The 27th Fighter Wing's F-16 aircraft will be distributed to the 115th Fighter Wing (ANG), Dane County Regional APT, Truax Field AGS, (3 PAA, Block 30); 114th Fighter Wing (ANG), Joe Foss Field AGS (3 PAA, Block 30); 150th Fighter Wing (ANG), Kirtland AFB, (3 PAA, Blk 30); 113th Wing (ANG), Andrews AFB (9 PAA, Blk 30); 57th Fighter Wing, Nellis AFB (7 PAA, B40) and 388th Wing, Hill AFB (6 PAA, B40), BAI (29 PAA, Blk 40/50). Singapore F-16 Block 52 squadron will move to Luke AFB, Arizona.

<u>General Environmental Impacts</u>	
Environmental Resource Area	Cannon (Closing)
Air Quality	No impact
Cultural/ Archeological/ Tribal Resources	No impact
Dredging	No impact
Land Use Constraints/ Sensitive Resource Areas	No impact
Marine Mammals/ Marine Resources/ Marine Sanctuaries	No impact
Noise	No impact
Threatened & Endangered Species/ Critical Habitat	No impact
Waste Management	No impact
Water Resources	Closure of on-installation treatment works may be necessary.
Wetlands	No impact

<u>Impacts of Costs</u>	
	Cannon (Closing)
Environmental Restoration	DERA money spent through FY03 (\$K): 12,500 Estimated CTC (\$K): 1,200 DO NOT ENTER IN COBRA

	Decision makers should be aware that the closure decision contemplated in this scenario would necessitate the closure of ranges and the remediation of any munitions contaminants on the ranges. The cost and time required to remediate the ranges is uncertain and may be significant, potentially limiting near-term reuse of the range portion of the facility.
Waste Management	No impact
Environmental Compliance	FY06 NEPA cost: Scenario \$1,150K / Cumulative \$1,150K

<u>General Environmental Impacts</u>	
Environmental Resource Area	Dane County Regional - Truax Field AGS
Air Quality	An initial conformity analysis shows that a conformity determination is not required.
Cultural/ Archeological/ Tribal Resources	Sites or areas with a high potential for archeological sites were identified.
Dredging	No impact
Land Use Constraints/ Sensitive Resource Areas	The base cannot expand ESQD Arcs by ≥ 100 feet without a waiver, which may lower the safety of the base if operations are added.
Marine Mammals/ Marine Resources/ Marine Sanctuaries	No impact
Noise	Less than a 3dB general increase in contours can be expected. The FAA Part 150 reflects the current mission, local land use, and current noise levels. 1,913 acres off-base within the noise contours are zoned by the local community. 546 of these acres are residentially zoned. The community has purchased easements for area surrounding the installation.
Threatened& Endangered Species/ Critical Habitat	No impact
Waste Management	No impact
Water Resources	No impact
Wetlands	Wetlands Survey may need to be conducted to determine impact. Wetlands do not currently restrict operations. Additional operations may impact wetlands, which may restrict operations.

<u>Impacts of Costs</u>	
Dane County Regional - Truax Field AGS	

Land Use Constraints/ Sensitive Resource Areas	The Desert National Wildlife Range restricts range operations ground activities above 4,000 ft MSL via MOU with US Fish and Wildlife Service. This restricts 20% of the range land. Four factors were identified at the Nevada Test and Training Range that constrain operations. Three of the operational constraints last two weeks per year, and the fourth constraint lasts one week per year. The four constraints are of the following type: Unable to complete training requirements at home installation and must go TDY. One factor was identified at Nellis that constrains operations for two weeks per year. The constraint is of the following type: Unable to complete training requirements at home installation and must go TDY. Military Munitions Response Program sites exist on the installation and may represent a safety hazard for future development.
Marine Mammals/ Marine Resources/ Marine Sanctuaries	No impact
Noise	Noise contours will need to be re-evaluated as a result of the change in mission. The AICUZ reflects the current mission, local land use, and current noise levels. 11,920 acres off-base within the noise contours are zoned by the local community. 1,060 of these acres are residentially zoned. The community has not purchased easements for area surrounding the installation.
Threatened& Endangered Species/ Critical Habitat	T&E species and/or critical habitats already restrict operations with a Biological Opinion. Additional operations may impact T&E species and/or critical habitats. In addition, the Biological Opinion will need to be evaluated to ensure the scenario conforms to it.
Waste Management	Modification of hazardous waste program is needed.
Water Resources	No impact
Wetlands	Wetlands do not currently restrict operations. Additional operations may impact wetlands, which may restrict operations.

<u>Impacts of Costs</u>	
	Nellis
Environmental Restoration	DERA money spent through FY03 (\$K): 43,187 Estimated CTC (\$K): 29,177 DO NOT ENTER IN COBRA
Waste Management	FY07 Waste Program Modification: Scenario \$15K / Cumulative \$100K
Environmental Compliance	FY06 NEPA cost: Scenario \$49K / Cumulative \$318K FY07 Air Conformity Analysis: Scenario \$8K / Cumulative \$50K

	FY07 Air Conformity Determination: Scenario \$15K / Cumulative \$100K FY07 Significant Air Permit Revision: Scenario \$46K / Cumulative \$300K FY07 Air Emission offsets: Scenario \$569K / Cumulative \$3,691K
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<u>General Environmental Impacts</u>	
Environmental Resource Area	Hill
Air Quality	Hill is in a maintenance area for ozone. A preliminary analysis indicates that a conformity determination may not be necessary. A significant air permit revision may be needed.
Cultural/ Archeological/ Tribal Resources	No impact
Dredging	No impact
Land Use Constraints/ Sensitive Resource Areas	No impact
Marine Mammals/ Marine Resources/ Marine Sanctuaries	No impact
Noise	No increase in off-base noise is expected.
Threatened& Endangered Species/ Critical Habitat	No impact
Waste Management	Modification of the hazardous was program may be needed.
Water Resources	No impact
Wetlands	No impact

<u>Impacts of Costs</u>	
	Hill
Environmental Restoration	DERA money spent through FY03 (\$K): 182,010 Estimated CTC (\$K): 275,408 DO NOT ENTER IN COBRA
Waste Management	FY07 Modify Waste Program: Scenario \$90K / Cumulative \$100K
Environmental Compliance	FY06 NEPA Scenario \$43K / Cumulative \$48K FY07 Conformity Analysis Scenario \$45K / Cumulative \$50K FY07 Significant Air Permit Revision: Scenario \$135K / Cumulative

	\$150K
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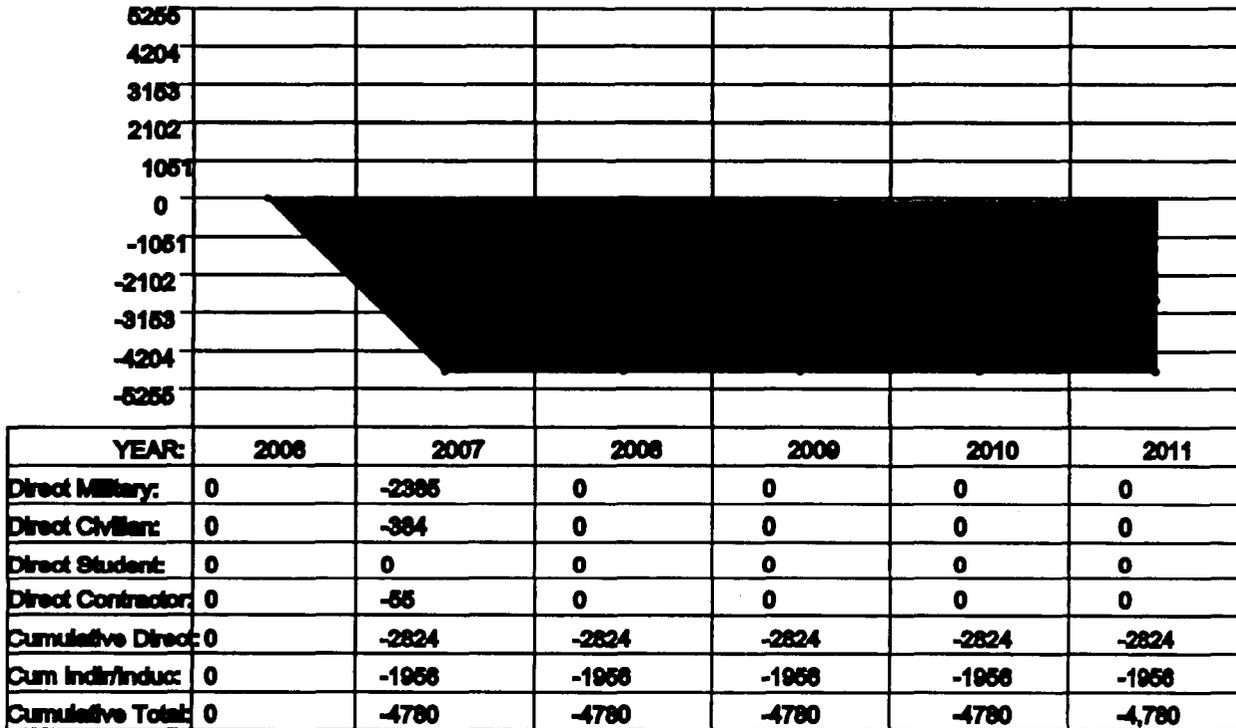
ECONOMIC IMPACT DATA

Scenario: AF Cannon (125.1c2)
 Economic Region of Influence(ROI): Clovis, NM Metropolitan Statistical Area
 Base: Cannon AFB
 Action: 60 F-16 from Cannon

Overall Economic Impact of Proposed BRAC-05 Action:

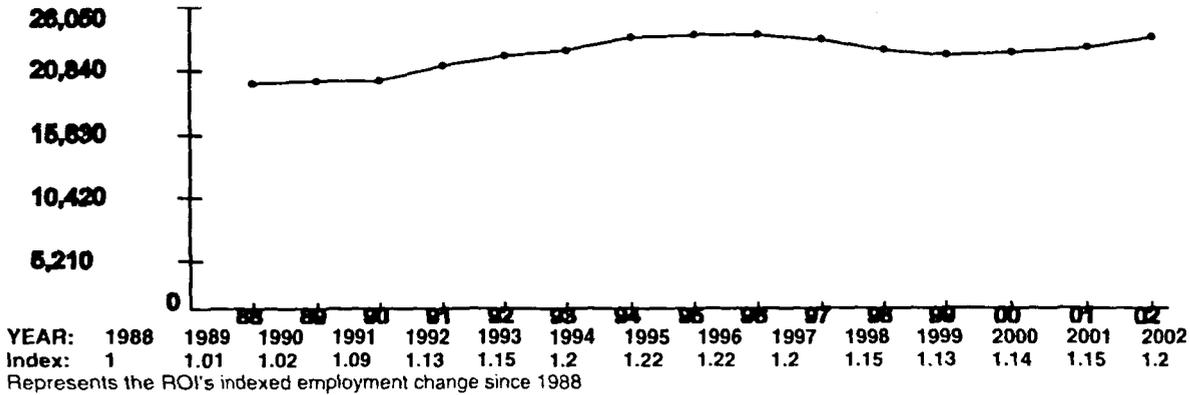
ROI Population (2002): 44,921
 ROI Employment (2002): 23,348
 Authorized Manpower (2005): 3,919
 Authorized Manpower(2005) / ROI Employment(2002): 16.79%
 Total Estimated Job Change: -4,780
 Total Estimated Job Change / ROI Employment(2002): -20.47%

Cumulative Job Change (Gain/Loss) Over Time:

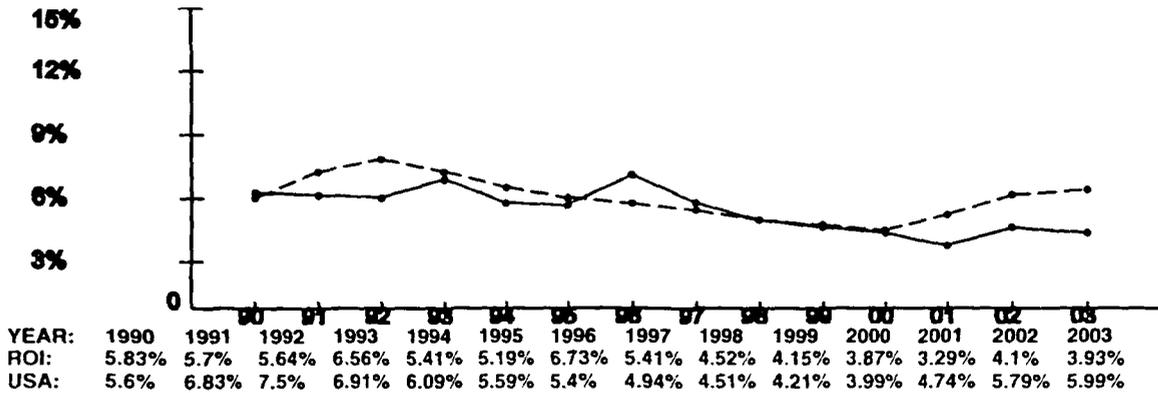


Clovis, NM Micropolitan Statistical Area Trend Data

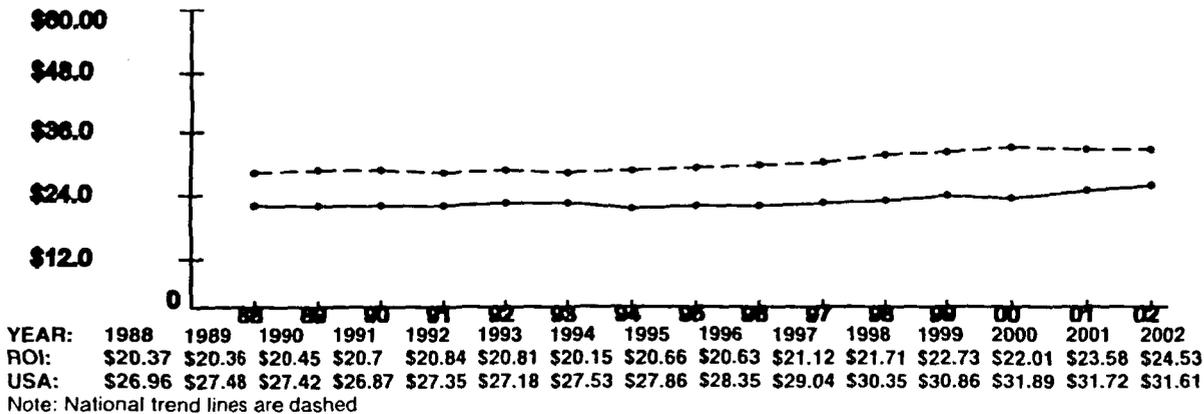
Employment Trend (1988-2002)



Unemployment Percentage Trend (1990-2003)



Per Capita Income x \$1,000 (1988-2002)





RC Transformation in Arizona

Recommendation: Close the United States Army Reserve Center, Allen Hall near Tucson Arizona and the Area Maintenance Support Activity 18 on Fort Huachuca, Arizona by relocating all units from the closed facilities to an Armed Forces Reserve Center and maintenance facility on the Arizona Army National Guard Silverbell Army Heliport/Pinal Air Park in Marana, Arizona, if the Army is able to acquire suitable land for the construction of the facilities. The new AFRC shall have the capability to accommodate the Arizona National Guard 860th MP Company and the 98th Troop Command from Papago Park Readiness Center, if the State of Arizona decides to relocate those units.

Close the Deer Valley United States Army Reserve Center (#2) in Phoenix and re-locate units to a new Armed Forces Reserve Center on the Arizona Army National Guard Buckeye Training Site. The new AFRC shall have the capability to accommodate units from the Army National Guard Phoenix Readiness Center, if the State of Arizona decides to relocate those units.

Justification: This recommendation transforms Reserve Component facilities throughout the State of Arizona. The implementation of this recommendation will enhance military value, improve homeland defense capability, greatly improve training and deployment capability, create significant efficiencies and cost savings, and is consistent with the Army's force structure plans and Army transformational objectives.

This recommendation is the result of a state-wide analysis of Reserve Component installations and facilities conducted by a team of functional experts from Headquarters, Department of the Army, the Office of the State Adjutant General, and the Army Reserve Regional Readiness Command.

This recommendation closes two Army Reserve centers, closes an Army Maintenance Support Activity and constructs two multi component, multi functional Armed Forces Reserve Centers (AFRCs), in the State of Arizona, capable of accommodating National Guard and Army Reserve units. This recommendation reduces military manpower and associated costs for maintaining existing facilities by collapsing units from six geographically separated facilities into two modern Armed Forces Reserve Centers. These joint use facilities will significantly reduce operating costs and create improved business processes. Relocating units to Buckeye will allow them to utilize a large local training area while maintaining a reasonably close commuting distance from Phoenix. The Department understands that the State of Arizona will close the Army National Guard Reserve Center and Organizational Maintenance Shop Phoenix, Arizona, and realign the Papago Park Army National Guard Readiness Center by relocating the 860th Military Police Company and the 98th Troop Command. The Armed Forces Reserve Centers will have the capability to accommodate these units if the State decides to relocate the units from these closed facilities into the new AFRCs. This recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Although not captured in the COBRA analysis, this recommendation avoids an estimated \$1,842,815 in mission facility renovation costs and procurement avoidances associated with meeting AT/FP construction standards and altering existing facilities to meet unit training and communications requirements. Consideration of these avoided costs would reduce costs and increase the net savings to the Department of Defense in the 6-year BRAC implementation period, and in the 20-year period used to calculate NPV.

Payback: The total estimated one-time cost to the Department of Defense to implement this recommendation is \$31.1M. The net of all costs and savings to the Department of Defense during the implementation period is a cost of \$5.3M. Annual recurring savings to the Department after implementation are \$5.9M with a payback expected in 5 years. The net present value of the costs and savings to the Department over 20 years is a savings of \$51.7M.

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 113 jobs (60 direct and 53 indirect jobs) over the 2006 – 2011 period in the Tucson, AZ Metropolitan Statistical Area, which is less than 0.1 percent of economic area employment. The aggregate economic impact of all recommended actions on this economic region of influence was considered and is at Appendix B of Volume I.

Community Infrastructure Assessment: A review of the community attributes revealed no significant issues regarding the ability of the infrastructure of the communities to support missions, forces, and personnel. There are no known community infrastructure impediments to implementation of all recommendations affecting the installations in this recommendation.

Environmental Impact: This recommendation has no impact on air quality, cultural, archeological, or tribal resources; dredging; land use constraints or sensitive resource areas; marine mammals, resources, or sanctuaries; noise; threatened and endangered species or critical habitat; waste management; water resources; or wetlands. This recommendation will require spending approximately \$0.06M for waste management and/or environmental compliance activities. These costs were included in the payback calculation. This recommendation does not otherwise impact the costs of environmental restoration, waste management, and environmental compliance activities. The aggregate environmental impact of all recommended BRAC actions affecting the installations in this recommendation has been reviewed. There are no known environmental impediments to implementation of this recommendation.

RC TRANSFORMATION IN ARIZONA

Army - 28

UNITED STATES ARMY RESERVE CENTER, ALLEN HALL, AZ

CLOSE

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
(60)	0	0	0	(60)	0	0	(60)

AREA MAINTENANCE SUPPORT ACTIVITY 18, FORT HUACHUCA, AZ

REALIGN

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		

PAPAGO PARK READINESS CENTER, AZ

CLOSE

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		

DEER VALLEY UNITED STATES ARMY RESERVE CENTER (#2), PHOENIX AZ

REALIGN

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		

Recommendation: Close the United States Army Reserve Center, Allen Hall near Tucson Arizona and the Area Maintenance Support Activity 18 on Fort Huachuca, Arizona by relocating all units from the closed facilities to an Armed Forces Reserve Center and maintenance facility on the Arizona Army National Guard Silverbell Army Heliport/Pinal Air Park in Marana, Arizona, if the Army is able to acquire suitable land for the construction of the facilities. The new AFRC shall have the capability to accommodate the Arizona National Guard 860th MP Company and the 98th Troop Command from Papago Park Readiness Center, if the State of Arizona decides to relocate those units.

Recommendation: Close the Deer Valley United States Army Reserve Center (#2) in Phoenix and re-locate units to a new Armed Forces Reserve Center on the Arizona Army National Guard Buckeye Training Site. The new AFRC shall have the capability to accommodate units from the Army National Guard Phoenix Readiness Center, if the State of Arizona decides to relocate those units.



Reno-Tahoe International Airport Air Guard Station, NV

Recommendation: Realign Reno-Tahoe International Airport (International Airport) Air Guard Station. Distribute the eight C-130H aircraft of the 152d Airlift Wing (ANG) to the 189th Airlift Wing (ANG), Little Rock Air Force Base, Arkansas. Flying related Expeditionary Combat Support (ECS) moves to Channel Islands Air Guard Station, California (aerial port) and Fresno Air Guard Station, California (fire fighters). The remaining ECS elements and the Distributed Common Ground System (DCGS) remain in place.

Justification: This recommendation distributes C-130 force structure to a higher military value base. Because of limitations to land and ramp space, Reno was unable to expand beyond 10 C-130s. This recommendation realigns Reno's (101) C-130s to the Air National Guard at Little Rock Air Force Base (17), where a larger, more effective squadron size is possible. This larger squadron at Little Rock also creates the opportunity for an association between active duty and the Air National Guard, optimizing aircraft utilization.

Payback: The total estimated one-time cost to the Department of Defense to implement this recommendation is \$23 million. The net of all costs and savings to the Department during the implementation period is a cost of \$12 million. Annual recurring savings to the Department after implementation are \$3.6 million, with a payback expected in 9 years. The net present value of the cost and savings to the Department over 20 years is a savings of \$23 million.

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 263 jobs (147 direct jobs and 116 indirect jobs) over the 2006-2011 period in the Reno-Sparks, Nevada Metropolitan Statistical economic area, which is 0.11 percent of economic area employment. The aggregate economic impact of all recommended actions on this economic region of influence was considered and is at Appendix B of Volume I.

Community Infrastructure Assessment: A review of community attributes indicates no issues regarding the ability of the infrastructure of the communities to support forces, missions and personnel. There are no known community infrastructure impediments to implementation of all recommendations affecting the installations in this recommendation.

Environmental Impact: There are potential impacts to air quality; cultural, archeological, or tribal resources; land use constraints or sensitive resource areas; noise; threatened and endangered species or critical habitat; waste management; water resources; and wetlands that may need to be considered during the implementation of this recommendation. There are no anticipated impacts to dredging; or marine mammals, resources, or sanctuaries. Impacts of costs include \$87 thousand in costs for environmental compliance and waste management. These costs were included in the payback calculation. There are no anticipated impacts to the costs of environmental restoration. The aggregate environmental impact of all recommended BRAC actions affecting the installations in this recommendation have been reviewed. There are no known environmental impediments to the implementation of this recommendation.

RENO-TAHOE INTERNATIONAL AIRPORT AIR GUARD STATION, NV

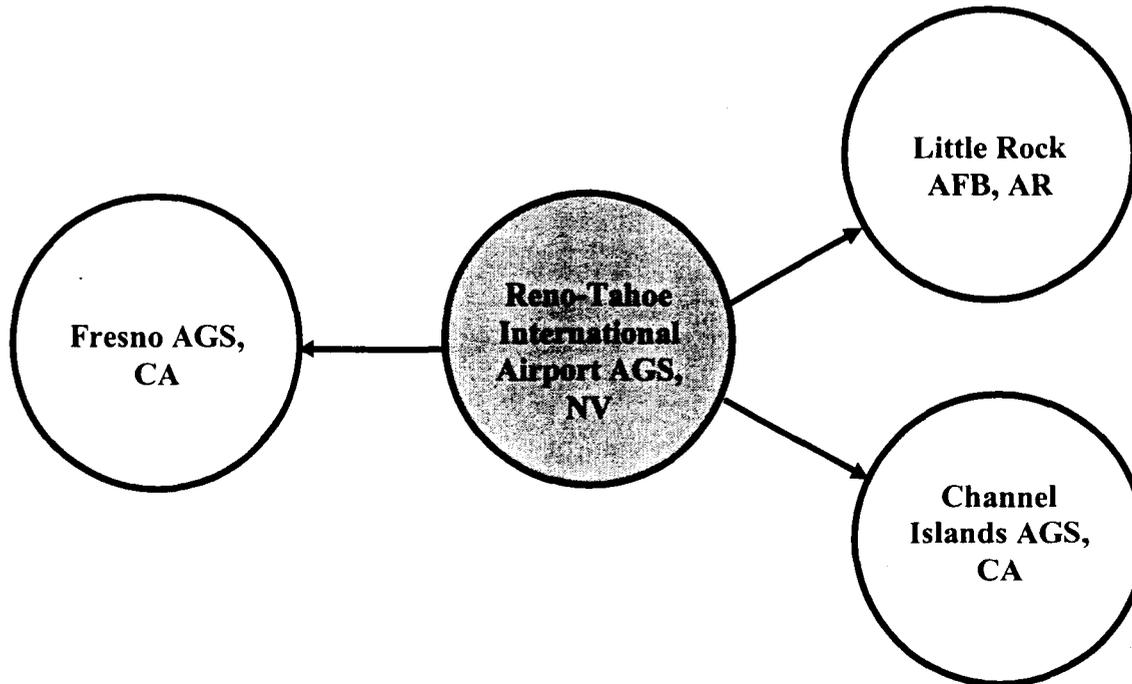
Air Force - 31

RENO-TAHOE INTERNATIONAL AIRPORT AIR GUARD STATION, NV

REALIGN

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
(23)	(124)	0	0	(23)	(124)	0	(147)

Recommendation: Realign Reno-Tahoe International Airport Air Guard Station, NV. Distribute the eight C-130H aircraft of the 152d Airlift Wing (ANG) to the 189th Airlift Wing (ANG), Little Rock Air Force Base, AR. Flying related Expeditionary Combat Support (ECS) moves to Channel Islands Air Guard Station, CA (aerial port), and Fresno Air Guard Station, CA (fire fighters). The remaining ECS elements and the Distributed Common Ground System (DCGS) remain in place.



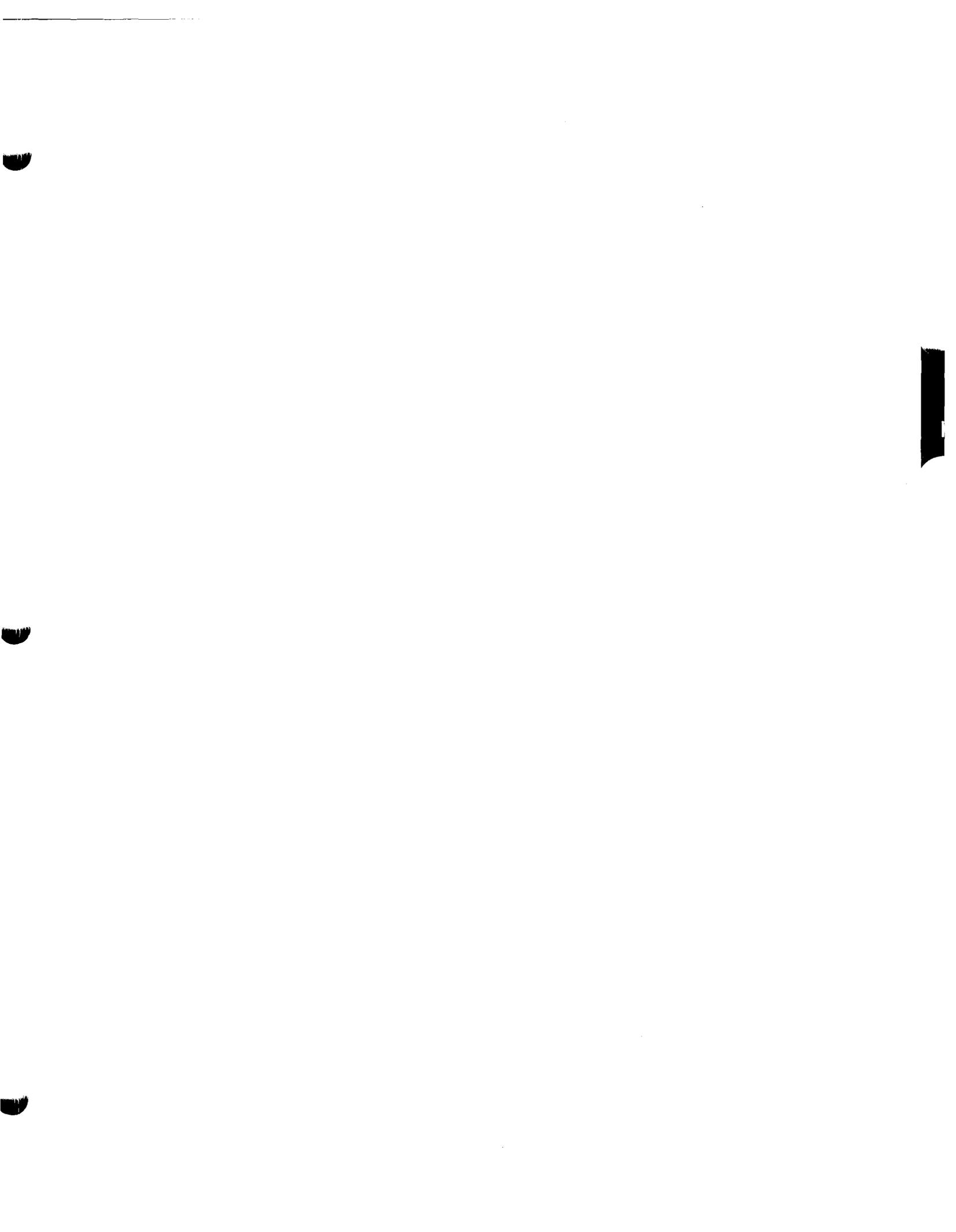
Reno-Tahoe International Airport Air Guard Station

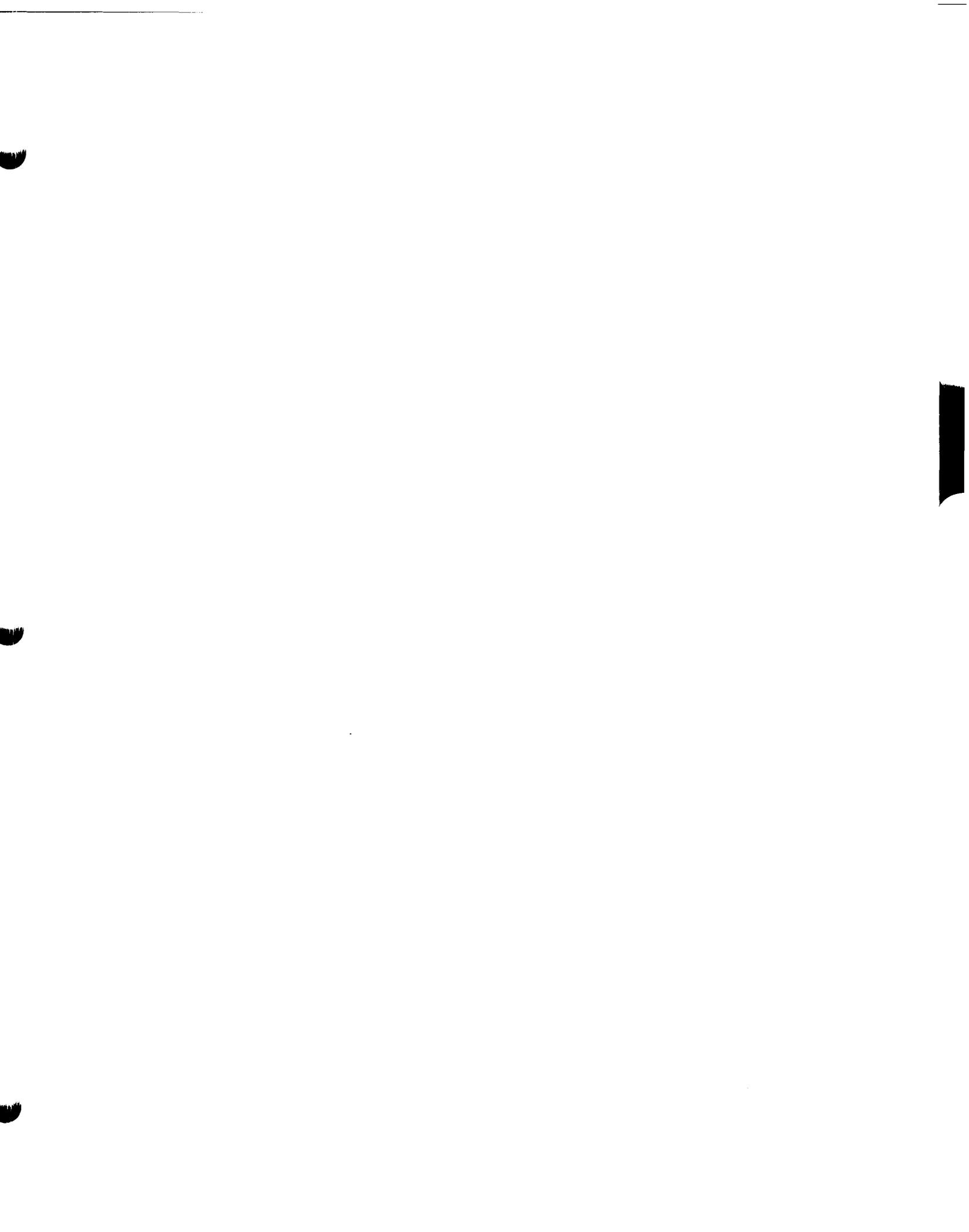
The Reno/Tahoe IAP, Nevada Air National Guard, 152nd Airlift Wing is located at the Reno/Tahoe International Airport (RTIA) in Reno, Nevada. The base is located on the southwest side of RTIA on a 60 acre parcel. The base has 37 buildings; 13 administrative, 23 industrial, and 1 services, amounting to approximately 302,000 square feet.

Operations began here in the mid-1950s when they were moved from the airfield at Stead. The facility has served as the base for a NVANG fighter aircraft group and later a reconnaissance group. Presently the NVANG operates C-130 turboprop aircraft from the base fulfilling a reconnaissance role. Day-to-day activities are managed by a force of 250 full-time personnel. One weekend per month this population swells to more than 1100 members during military training assemblies. The base has no residential or transient housing facilities.

On June 30, 1954 the Nevada ANG entered into a 100-year lease agreement with the City of Reno for use of land at the Reno Airport, today known as the Reno/Tahoe International Airport. The lease was later assumed by the Airport Authority of Washoe County. Over the years, the Nevada ANG has funded numerous airport improvements that have benefited the community and facilitated commercial airline expansion at the airport. Currently, more than \$33 million per year goes into the local economy as a result of Nevada ANG salaries and local purchases. The history of Nevada ANG is one of growth, change, and vigilance. In early 1995, they began converting from the RF-4C fighter aircraft to the C-130 Hercules transport aircraft. The mission of the 152nd Airlift Wing is to train, equip, and maintain units and individuals to meet worldwide requirements for federal day-to-day and mobilization missions and state emergencies.

Runway 16R/34L (Western parallel runway running North-South) is 11,000 feet long.
Runway 16L/34R (Eastern parallel runway running North-South) is 9,000 feet long.
Runway 7/25 (East-West) is 6,000 feet long.





BRAC 2005 Closure and Realignment Impacts by State

State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct	
		Mil	Civ	Mil	Civ	Mil	Civ			
Alabama										
Abbott U.S. Army Reserve Center Tuskegee	Close	(2)	(1)	0	0	(2)	(1)	0	(3)	
Anderson U.S. Army Reserve Center Troy	Close	(15)	0	0	0	(15)	0	0	(15)	
Armed Forces Reserve Center Mobile	Close	(27)	0	22	0	(5)	0	0	(5)	
BG William P. Screws U.S. Army Reserve Center Montgomery	Close	(15)	(3)	0	0	(15)	(3)	0	(18)	
Fort Ganey Army National Guard Reserve Center Mobile	Close	(13)	0	0	0	(13)	0	0	(13)	
Fort Hanna Army National Guard Reserve Center Birmingham	Close	(28)	0	0	0	(28)	0	0	(28)	
Gary U.S. Army Reserve Center Enterprise	Close	(9)	(1)	0	0	(9)	(1)	0	(10)	
Navy Recruiting District Headquarters Montgomery	Close	(31)	(5)	0	0	(31)	(5)	(5)	(41)	
Navy Reserve Center Tuscaloosa AL	Close	(7)	0	0	0	(7)	0	0	(7)	
The Adjutant General Bldg, AL Army National Guard Montgomery	Close	(85)	0	0	0	(85)	0	0	(85)	
Wright U.S. Army Reserve Center	Close	(8)	(1)	0	0	(8)	(1)	0	(9)	
Anniston Army Depot	Gain	0	(87)	0	1,121	0	1,034	0	1,034	
Dannelly Field Air Guard Station	Gain	0	0	18	42	18	42	0	60	
Fort Rucker	Gain	(423)	(80)	2,157	234	1,734	154	0	1,888	
Redstone Arsenal	Gain	(1,322)	(288)	336	1,874	(986)	1,586	1,055	1,655	
Birmingham Armed Forces Reserve Center	Realign	(146)	(159)	0	0	(146)	(159)	0	(305)	
Birmingham International Airport Air Guard Station	Realign	(66)	(117)	0	0	(66)	(117)	0	(183)	
Maxwell Air Force Base	Realign	(740)	(511)	0	0	(740)	(511)	0	(1,251)	
Alabama Total		(2,937)	(1,253)	2,533	3,271	(404)	2,018	1,050	2,664	

This list does not include locations where there were no changes in military or civilian jobs.
Military figures include student load changes.

State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
		Mil	Civ	Mil	Civ	Mil	Civ		
Alaska									
Kulis Air Guard Station	Close	(218)	(241)	0	0	(218)	(241)	0	(459)
Eielson Air Force Base	Realign	(2,821)	(319)	0	0	(2,821)	(319)	200	(2,940)
Elmendorf Air Force Base	Realign	(1,499)	(65)	397	233	(1,102)	168	0	(934)
Fort Richardson	Realign	(86)	(199)	0	0	(86)	(199)	(1)	(286)
Alaska Total		(4,624)	(824)	397	233	(4,227)	(591)	199	(4,619)
Arizona									
Air Force Research Lab, Mesa City	Close	(42)	(46)	0	0	(42)	(46)	0	(88)
Allen Hall Armed Forces Reserve Center, Tucson	Close	(60)	0	0	0	(60)	0	0	(60)
Leased Space - AZ	Close/Realign	0	(1)	0	0	0	(1)	0	(1)
Marine Corps Air Station Yuma	Gain	0	0	0	5	0	5	0	5
Phoenix Sky Harbor I	Gain	0	0	10	29	10	29	0	39
Fort Huachuca	Realign	0	(212)	0	44	0	(168)	1	(167)
Luke Air Force Base	Realign	(101)	(177)	0	0	(101)	(177)	0	(278)
Arizona Total		(203)	(436)	10	78	(193)	(358)	1	(550)
Arkansas									
El Dorado Armed Forces Reserve Center	Close	(24)	0	0	0	(24)	0	0	(24)
Stone U.S. Army Reserve Center, Pine Bluff	Close	(30)	(4)	0	0	(30)	(4)	0	(34)
Little Rock Air Force Base	Gain	(16)	0	3,595	319	3,579	319	0	3,898
Camp Pike (90th)	Realign	(86)	(91)	0	0	(86)	(91)	0	(177)
Fort Smith Regional	Realign	(19)	(59)	0	0	(19)	(59)	0	(78)
Arkansas Total		(175)	(154)	3,595	319	3,420	165	0	3,585

This list does not include locations where there were no changes in military or civilian jobs.
Military figures include student load changes.

State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct	
		Mil	Civ	Mil	Civ	Mil	Civ			
California										
Armed Forces Reserve Center Bell	Close	(72)	0	48	0	(24)	0	0	(24)	
Defense Finance and Accounting Service, Oakland	Close	0	(50)	0	0	0	(50)	0	(50)	
Defense Finance and Accounting Service, San Bernardino	Close	0	(120)	0	0	0	(120)	0	(120)	
Defense Finance and Accounting Service, San Diego	Close	(3)	(237)	0	0	(3)	(237)	0	(240)	
Defense Finance and Accounting Service, Seaside	Close	(10)	(51)	0	0	(10)	(51)	0	(61)	
Naval Support Activity Corona	Close	(6)	(886)	0	0	(6)	(886)	0	(892)	
Naval Weapons Station Seal Beach Det Concord	Close	0	(71)	0	0	0	(71)	0	(71)	
Navy-Marine Corps Reserve Center, Encino	Close	(33)	0	0	0	(33)	0	0	(33)	
Navy-Marine Corps Reserve Center, Los Angeles	Close	(48)	0	0	0	(48)	0	0	(48)	
Onizuka Air Force Station	Close	(107)	(171)	0	0	(107)	(171)	0	(278)	
Riverbank Army Ammunition Plant	Close	0	(4)	0	0	0	(4)	(85)	(89)	
Leased Space - CA	Close/Realign	(2)	(14)	0	0	(2)	(14)	0	(16)	
AFRC Moffett Field	Gain	0	0	87	166	87	166	0	253	
Channel Islands Air Guard Station	Gain	0	0	4	15	4	15	0	19	
Edwards Air Force Base	Gain	(14)	0	23	42	9	42	0	51	
Fort Hunter Liggett	Gain	0	0	25	18	25	18	0	43	
Fresno Air Terminal	Gain	0	0	57	254	57	254	0	311	
Marine Corps Base Miramar	Gain	(46)	(3)	87	34	41	31	0	72	
Marine Corps Reserve Center Pasadena CA	Gain	0	0	25	0	25	0	0	25	
Naval Air Station Lemoore	Gain	(39)	0	44	35	5	35	0	40	
Naval Air Weapons Station China Lake	Gain	(44)	(14)	198	2,329	154	2,315	0	2,469	
Naval Base Point Loma	Gain	(12)	(341)	312	350	300	9	0	309	
Naval Station San Diego	Gain	(1)	(2)	1,085	86	1,084	84	2	1,170	

This list does not include locations where there were no changes in military or civilian jobs.
Military figures include student load changes.

State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
		Mil	Civ	Mil	Civ	Mil	Civ		
Vandenberg Air Force Base	Gain	0	0	44	101	44	101	0	145
Beale Air Force Base	Realign	(8)	(171)	0	0	(8)	(171)	0	(179)
Camp Parks (91st)	Realign	(25)	(18)	0	0	(25)	(18)	0	(43)
Defense Distribution Depot San Joaquin	Realign	0	(31)	0	0	0	(31)	0	(31)
Human Resources Support Center Southwest	Realign	0	(164)	0	0	0	(164)	0	(164)
Los Alamitos (63rd)	Realign	(92)	(78)	0	0	(92)	(78)	0	(170)
March Air Reserve Base	Realign	(71)	(44)	0	4	(71)	(40)	0	(111)
Marine Corps Base Camp Pendleton	Realign	(145)	(6)	0	7	(145)	1	0	(144)
Marine Corps Logistics Base Barstow	Realign	(140)	(330)	0	0	(140)	(330)	51	(419)
Naval Base Coronado	Realign	(71)	(587)	0	198	(71)	(389)	0	(460)
Naval Base Ventura City	Realign	(244)	(2,149)	5	854	(239)	(1,295)	0	(1,534)
Naval Medical Center San Diego	Realign	(1,596)	(33)	0	0	(1,596)	(33)	(1)	(1,630)
Naval Weapons Station Fallbrook	Realign	0	(118)	0	0	0	(118)	0	(118)
California Total		(2,829)	(5,693)	2,044	4,493	(785)	(1,200)	(33)	(2,018)
Colorado									
Leased Space - CO	Close/Realign	0	(11)	0	0	0	(11)	0	(11)
Buckley Air Force Base	Gain	0	0	13	81	13	81	0	94
Fort Carson	Gain	0	0	4,178	199	4,178	199	0	4,377
Peterson Air Force Base	Gain	0	(27)	482	19	482	(8)	36	510
Schriever Air Force Base	Gain	0	0	44	51	44	51	0	95
Air Reserve Personnel Center	Realign	(159)	(1,447)	57	1,500	(102)	53	(59)	(108)
United States Air Force Academy	Realign	(30)	(9)	0	0	(30)	(9)	(1)	(40)
Colorado Total		(189)	(1,494)	4,774	1,850	4,585	356	(24)	4,917

This list does not include locations where there were no changes in military or civilian jobs.
Military figures include student load changes.

State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
		Mil	Civ	Mil	Civ	Mil	Civ		
Connecticut									
SGT Libby U.S. Army Reserve Center, New Haven	Close	(14)	(7)	0	0	(14)	(7)	0	(21)
Submarine Base New London	Close	(7,096)	(952)	0	0	(7,096)	(952)	(412)	(8,460)
Turner U.S. Army Reserve Center, Fairfield	Close	(13)	(4)	0	0	(13)	(4)	0	(17)
U.S. Army Reserve Center Area Maintenance Support Facility Middletown	Close	(13)	(5)	0	0	(13)	(5)	0	(18)
Bradley International Airport Air Guard Station	Realign	(23)	(88)	26	15	3	(73)	0	(70)
Connecticut Total		(7,159)	(1,056)	26	15	(7,133)	(1,041)	(412)	(8,586)
Delaware									
Kirkwood U.S. Army Reserve Center, Newark	Close	(7)	(2)	0	0	(7)	(2)	0	(9)
Dover Air Force Base	Gain	0	0	115	133	115	133	0	248
New Castle County Airport Air Guard Station	Realign	(47)	(101)	0	0	(47)	(101)	0	(148)
Delaware Total		(54)	(103)	115	133	61	30	0	91
District of Columbia									
Leased Space - DC	Close/Realign	(103)	(68)	0	79	(103)	11	0	(92)
Bolling Air Force Base	Realign	(96)	(242)	0	0	(96)	(242)	(61)	(399)
Naval District Washington	Realign	(108)	(845)	28	522	(80)	(323)	40	(363)
Potomac Annex	Realign	(4)	(5)	0	0	(4)	(5)	(3)	(12)
Walter Reed Army Medical Center	Realign	(2,679)	(2,388)	28	31	(2,651)	(2,357)	(622)	(5,630)
District of Columbia Total		(2,990)	(3,548)	56	632	(2,934)	(2,916)	(646)	(6,496)

This list does not include locations where there were no changes in military or civilian jobs.
Military figures include student load changes.

State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
		Mil	Civ	Mil	Civ	Mil	Civ		
Florida									
Defense Finance and Accounting Service, Orlando	Close	(9)	(200)	0	0	(9)	(200)	0	(209)
Navy Reserve Center ST Petersburg	Close	(12)	0	0	0	(12)	0	0	(12)
Eglin Air Force Base	Gain	(28)	(42)	2,168	120	2,140	78	0	2,218
Homestead Air Reserve Station	Gain	0	(12)	0	83	0	71	0	71
Jacksonville International Airport Air Guard Station	Gain	0	(6)	45	22	45	16	0	61
MacDill Air Force Base	Gain	(292)	0	162	231	(130)	231	0	101
Naval Air Station Jacksonville	Gain	(72)	(245)	1,974	310	1,902	65	58	2,025
Naval Station Mayport	Gain	(6)	0	403	13	397	13	0	410
Hurlburt Field	Realign	(48)	(6)	0	0	(48)	(6)	0	(54)
Naval Air Station Pensacola	Realign	(857)	(1,304)	555	134	(302)	(1,180)	(97)	(1,579)
Naval Support Activity Panama City	Realign	(12)	(12)	0	0	(12)	(12)	0	(24)
Patrick Air Force Base	Realign	(136)	(59)	0	0	(136)	(59)	0	(195)
Tyndall Air Force Base	Realign	(48)	(19)	11	0	(37)	(19)	0	(56)
Florida Total		(1,520)	(1,905)	5,318	903	3,798	(1,002)	(39)	2,757

This list does not include locations where there were no changes in military or civilian jobs.
Military figures include student load changes.

State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
		Mil	Civ	Mil	Civ	Mil	Civ		
Georgia									
Fort Gillem	Close	(517)	(570)	6	0	(511)	(570)	0	(1,081)
Fort McPherson	Close	(2,260)	(1,881)	0	0	(2,260)	(1,881)	0	(4,141)
Inspector/Instructor Rome GA	Close	(9)	0	0	0	(9)	0	0	(9)
Naval Air Station Atlanta	Close	(1,274)	(156)	0	0	(1,274)	(156)	(68)	(1,498)
Naval Supply Corps School Athens	Close	(393)	(108)	4	0	(389)	(108)	(16)	(513)
Peachtree Leases Atlanta	Close	(65)	(97)	0	0	(65)	(97)	0	(162)
U.S. Army Reserve Center Columbus	Close	(9)	0	0	0	(9)	0	0	(9)
Dobbins Air Reserve Base	Gain	0	0	73	45	73	45	0	118
Fort Benning	Gain	(842)	(69)	10,063	687	9,221	618	0	9,839
Marine Corps Logistics Base Albany	Gain	(2)	(42)	1	193	(1)	151	0	150
Moody Air Force Base	Gain	(604)	(145)	1,274	50	670	(95)	0	575
Robins Air Force Base	Gain	(484)	(225)	453	224	(31)	(1)	781	749
Savannah International Airport Air Guard Station	Gain	0	0	17	21	17	21	0	38
Submarine Base Kings Bay	Gain	0	0	3,245	102	3,245	102	20	3,367
Georgia Total		(6,459)	(3,293)	15,136	1,322	8,677	(1,971)	717	7,423
Guam									
Andersen Air Force Base	Realign	(64)	(31)	0	0	(64)	(31)	0	(95)
Guam Total		(64)	(31)	0	0	(64)	(31)	0	(95)
Hawaii									
Army National Guard Reserve Center Honokaa	Close	(118)	0	0	0	(118)	0	0	(118)
Naval Station Pearl Harbor	Gain	(29)	(213)	0	324	(29)	111	0	82
Hickam Air Force Base	Realign	(311)	(117)	159	7	(152)	(110)	0	(262)
Hawaii Total		(458)	(330)	159	331	(299)	1	0	(298)

This list does not include locations where there were no changes in military or civilian jobs.
Military figures include student load changes.

State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
		Mil	Civ	Mil	Civ	Mil	Civ		
Idaho									
Navy Reserve Center Pocatello	Close	(7)	0	0	0	(7)	0	0	(7)
Boise Air Terminal Air Guard Station	Realign	(22)	(62)	0	1	(22)	(61)	0	(83)
Mountain Home Air Force Base	Realign	(1,235)	(54)	697	23	(538)	(31)	0	(569)
Idaho Total		(1,264)	(116)	697	24	(567)	(92)	0	(659)
Illinois									
Armed Forces Reserve Center Carbondale	Close	(32)	0	0	0	(32)	0	0	(32)
Navy Reserve Center Forest Park	Close	(15)	0	0	0	(15)	0	0	(15)
Greater Peoria Regio	Gain	0	0	13	21	13	21	0	34
Scott Air Force Base	Gain	(252)	0	131	832	(121)	832	86	797
Capital Airport Air Guard Station	Realign	(52)	(133)	22	0	(30)	(133)	0	(163)
Fort Sheridan	Realign	(17)	(17)	0	0	(17)	(17)	0	(34)
Naval Station Great Lakes	Realign	(2,005)	(124)	16	101	(1,989)	(23)	(10)	(2,022)
Rock Island Arsenal	Realign	(3)	(1,537)	157	120	154	(1,417)	0	(1,263)
Illinois Total		(2,376)	(1,811)	339	1,074	(2,037)	(737)	76	(2,698)

This list does not include locations where there were no changes in military or civilian jobs.
Military figures include student load changes.

State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
		Mil	Civ	Mil	Civ	Mil	Civ		
Indiana									
Navy Marine Corps Reserve Center Grissom Air Reserve Base, Bunker Hill	Close	(7)	0	0	0	(7)	0	0	(7)
Navy Recruiting District Headquarters Indianapolis	Close	(27)	(5)	0	0	(27)	(5)	(6)	(38)
Navy Reserve Center Evansville	Close	(7)	0	0	0	(7)	0	0	(7)
Newport Chemical Depot	Close	(210)	(81)	0	0	(210)	(81)	(280)	(571)
U.S. Army Reserve Center Lafayette	Close	(21)	0	0	0	(21)	0	0	(21)
U.S. Army Reserve Center Seston	Close	(12)	0	0	0	(12)	0	0	(12)
Leased Space - IN	Close/Realign	(25)	(111)	0	0	(25)	(111)	0	(136)
Defense Finance and Accounting Service, Indianapolis	Gain	0	(100)	114	3,478	114	3,378	3	3,495
Fort Wayne International Airport Air Guard Station	Gain	(5)	0	62	256	57	256	0	313
Hulman International Airport Air Guard Station	Realign	(12)	(124)	0	0	(12)	(124)	0	(136)
Naval Support Activity Crane	Realign	0	(672)	0	0	0	(672)	(11)	(683)
Indiana Total		(326)	(1,093)	176	3,734	(150)	2,641	(294)	2,197
Iowa									
Navy Reserve Center Cedar Rapids	Close	(7)	0	0	0	(7)	0	0	(7)
Navy Reserve Center Sioux City	Close	(7)	0	0	0	(7)	0	0	(7)
Navy-Marine Corps Reserve Center Dubuque	Close	(19)	(5)	0	0	(19)	(5)	0	(24)
Des Moines International Airport Air Guard Station	Gain	(31)	(172)	54	196	23	24	0	47
Sioux Gateway Airport Air Guard	Gain	0	0	33	170	33	170	0	203
Armed Forces Reserve Center Camp Dodge	Realign	(217)	(1)	0	0	(217)	(1)	0	(218)
Iowa Total		(281)	(178)	87	366	(194)	188	0	(6)

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Military figures include student load changes.

State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
		Mil	Civ	Mil	Civ	Mil	Civ		
Kansas									
Kansas Army Ammunition Plant	Close	0	(8)	0	0	0	(8)	(159)	(167)
Forbes Field Air Guard Station	Gain	0	0	53	194	53	194	0	247
Fort Leavenworth	Gain	(16)	0	211	8	195	8	0	203
Fort Riley	Gain	0	0	2,415	440	2,415	440	0	2,855
McConnell Air Force Base	Gain	(27)	(183)	704	28	677	(155)	0	522
U.S. Army Reserve Center Wichita	Realign	(22)	(56)	0	0	(22)	(56)	0	(78)
Kansas Total		(65)	(247)	3,383	670	3,318	423	(159)	3,582
Kentucky									
Army National Guard Reserve Center Paducah	Close	(31)	0	0	0	(31)	0	0	(31)
Defense Finance and Accounting Service, Lexington	Close	(5)	(40)	0	0	(5)	(40)	0	(45)
Navy Reserve Center Lexington	Close	(9)	0	0	0	(9)	0	0	(9)
U.S. Army Reserve Center Louisville	Close	(30)	(13)	0	0	(30)	(13)	0	(43)
U.S. Army Reserve Center Maysville	Close	(16)	(2)	0	0	(16)	(2)	0	(18)
Louisville International Airport Air Guard Station	Gain	0	0	0	6	0	6	0	6
Fort Campbell	Realign	(433)	0	73	9	(360)	9	0	(351)
Fort Knox	Realign	(10,159)	(772)	5,292	2,511	(4,867)	1,739	184	(2,944)
Navy Recruiting Command Louisville	Realign	(6)	(217)	0	0	(6)	(217)	0	(223)
Kentucky Total		(10,689)	(1,044)	5,365	2,526	(5,324)	1,482	184	(3,658)

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Military figures include student load changes.

State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
		Mil	Civ	Mil	Civ	Mil	Civ		
Louisiana									
Baton Rouge Army National Guard Reserve Center	Close	(128)	0	11	0	(117)	0	0	(117)
Naval Support Activity New Orleans	Close	(1,997)	(652)	0	0	(1,997)	(652)	(62)	(2,711)
Navy-Marine Corps Reserve Center Baton Rouge	Close	(18)	0	0	0	(18)	0	0	(18)
Roberts U.S. Army Reserve Center, Baton Rouge	Close	(30)	0	0	0	(30)	0	0	(30)
Leased Space - Slidell	Close/Realign	(1)	(102)	0	0	(1)	(102)	(48)	(151)
Barksdale Air Force Base	Gain	0	0	5	60	5	60	0	65
Naval Air Station New Orleans	Gain	0	0	1,407	446	1,407	446	3	1,856
Naval Air Station New Orleans Air Reserve Station	Realign	(4)	(308)	45	76	41	(232)	0	(191)
Louisiana Total		(2,178)	(1,062)	1,468	582	(710)	(480)	(107)	(1,297)
Maine									
Defense Finance and Accounting Service, Limestone	Close	0	(241)	0	0	0	(241)	0	(241)
Naval Reserve Center, Bangor	Close	(7)	0	0	0	(7)	0	0	(7)
Naval Shipyard Portsmouth	Close	(201)	(4,032)	0	0	(201)	(4,032)	(277)	(4,510)
Bangor International Airport Air Guard Station	Gain	0	0	45	195	45	195	0	240
Naval Air Station Brunswick	Realign	(2,317)	(61)	0	0	(2,317)	(61)	(42)	(2,420)
Maine Total		(2,525)	(4,334)	45	195	(2,480)	(4,139)	(319)	(6,938)

This list does not include locations where there were no changes in military or civilian jobs.
Military figures include student load changes.

State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
		Mil	Civ	Mil	Civ	Mil	Civ		
Maryland									
Defense Finance and Accounting Service, Patuxent River	Close	0	(53)	0	0	0	(53)	0	(53)
Navy Reserve Center Adelphi	Close	(17)	0	0	0	(17)	0	0	(17)
PFC Flair U.S. Army Reserve Center, Frederick	Close	(20)	(2)	0	0	(20)	(2)	0	(22)
Leased Space - MD	Close/Realign	(19)	(156)	0	0	(19)	(156)	0	(175)
Aberdeen Proving Ground	Gain	(3,862)	(290)	451	5,661	(3,411)	5,371	216	2,176
Andrews Air Force Base	Gain	(416)	(189)	607	489	191	300	(91)	400
Fort Detrick	Gain	0	0	76	43	76	43	(15)	104
Fort Meade	Gain	(2)	0	684	2,915	682	2,915	1,764	5,361
National Naval Medical Center Bethesda	Gain	0	0	982	936	982	936	(29)	1,889
Naval Air Station Patuxent River	Gain	(10)	(42)	7	226	(3)	84	6	87
Naval Surface Weapons Station Carderock	Gain	0	0	0	6	0	6	0	6
Army Research Laboratory, Adelphi	Realign	0	(43)	0	0	0	(43)	0	(43)
Bethesda/Chevy Chase	Realign	(5)	(2)	0	0	(5)	(2)	0	(7)
Fort Lewis	Realign	0	(164)	0	0	0	(164)	0	(164)
Martin State Airport Air Guard Station	Realign	(17)	(106)	0	0	(17)	(106)	0	(123)
Naval Air Facility Washington	Realign	(9)	(9)	0	0	(9)	(9)	0	(18)
Naval Station Annapolis	Realign	0	(13)	0	0	0	(13)	0	(13)
Naval Surface Warfare Center Indian Head	Realign	0	(137)	0	42	0	(95)	0	(95)
Maryland Total		(4,377)	(1,306)	2,807	10,318	(1,570)	9,012	1,851	9,293

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State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
		Mil	Civ	Mil	Civ	Mil	Civ		
Massachusetts									
Malony U.S. Army Reserve Center	Close	(100)	(55)	0	0	(100)	(55)	0	(155)
Otis Air Guard Base	Close	(62)	(443)	0	0	(62)	(443)	0	(505)
Westover U.S. Army Reserve Center, Cicopee	Close	(13)	0	0	0	(13)	0	0	(13)
Barnes Municipal Airport Air Guard Station	Gain	0	(5)	23	89	23	84	0	107
Hanscom Air Force Base	Gain	(47)	(223)	546	828	499	605	0	1,104
Westover Air Force Base	Gain	0	0	69	11	69	11	0	80
Natick Soldier Systems Center	Realign	0	(19)	0	0	0	(19)	0	(19)
Naval Shipyard Puget Sound-Boston Detachment	Realign	0	(108)	0	0	0	(108)	0	(108)
Massachusetts Total		(222)	(853)	638	928	416	75	0	491
Michigan									
Navy Reserve Center Marquette	Close	(7)	0	0	0	(7)	0	0	(7)
Parisan U.S. Army Reserve Center, Lansing	Close	(25)	0	0	0	(25)	0	0	(25)
Selfridge Army Activity	Close	(126)	(174)	0	0	(126)	(174)	0	(300)
W. K. Kellogg Airport Air Guard Station	Close	(68)	(206)	0	0	(68)	(206)	0	(274)
Detroit Arsenal	Gain	(4)	(104)	4	751	0	647	0	647
Selfridge Air National Guard Base	Gain	(3)	(76)	72	167	69	91	(76)	84
Michigan Total		(233)	(560)	76	918	(157)	358	(76)	125
Minnesota									
Navy Reserve Center Duluth	Close	(8)	0	0	0	(8)	0	0	(8)
Fort Snelling	Realign	(130)	(124)	0	0	(130)	(124)	0	(254)
Minnesota Total		(138)	(124)	0	0	(138)	(124)	0	(262)

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Military figures include student load changes.

State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct	
		Mil	Civ	Mil	Civ	Mil	Civ			
Mississippi										
Mississippi Army Ammunition Plant	Close	0	(4)	0	0	0	(4)	(50)	(54)	
Naval Station Pascagoula	Close	(844)	(112)	0	0	(844)	(112)	(7)	(963)	
U.S. Army Reserve Center Vicksburg	Close	(26)	(2)	0	0	(26)	(2)	0	(28)	
Columbus Air Force Base	Gain	0	0	104	3	104	3	0	107	
Jackson International Airport Air Guard Station	Gain	0	0	0	1	0	1	0	1	
Human Resources Support Center Southeast	Realign	0	(138)	0	0	0	(138)	(10)	(148)	
Keesler Air Force Base	Realign	(181)	(31)	0	0	(181)	(31)	(190)	(402)	
Key Field Air Guard Station	Realign	(33)	(142)	0	0	(33)	(142)	0	(175)	
Naval Air Station Meridian	Realign	(15)	0	0	0	(15)	0	(1)	(16)	
Mississippi Total		(1,099)	(429)	104	4	(995)	(425)	(258)	(1,678)	
Missouri										
Army National Guard Reserve Center Jefferson Barracks	Close	(67)	0	0	0	(67)	0	0	(67)	
Defense Finance and Accounting Service, Kansas City	Close	(37)	(576)	0	0	(37)	(576)	0	(613)	
Defense Finance and Accounting Service, St. Louis	Close	(2)	(291)	0	0	(2)	(291)	0	(293)	
Marine Corps Support Center Kansas City	Close	(191)	(139)	0	0	(191)	(139)	(3)	(333)	
Navy Recruiting District Headquarters Kansas	Close	(21)	(6)	0	0	(21)	(6)	(6)	(33)	
Navy Reserve Center Cape Girardeau	Close	(7)	0	0	0	(7)	0	0	(7)	
Leased Space - MO	Close/Realign	(709)	(1,234)	0	0	(709)	(1,234)	(150)	(2,093)	
Rosecrans Memorial Airport Air Guard Station	Gain	0	0	8	27	8	27	0	35	
Whiteman Air Force Base	Gain	0	0	3	58	3	58	0	61	
Fort Leonard Wood	Realign	(181)	(2)	71	25	(110)	23	0	(87)	
Lambert International Airport- St Louis	Realign	(34)	(215)	0	0	(34)	(215)	0	(249)	
Missouri Total		(1,249)	(2,463)	82	110	(1,167)	(2,353)	(159)	(3,679)	

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Military figures include student load changes.

State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
		Mil	Civ	Mil	Civ	Mil	Civ		
Montana									
Galt Hall U.S. Army Reserve Center, Great Falls	Close	(14)	(3)	0	0	(14)	(3)	0	(17)
Great Falls International Airport Air Guard Station	Realign	(26)	(81)	0	0	(26)	(81)	0	(107)
Montana	Total	(40)	(84)	0	0	(40)	(84)	0	(124)
Nebraska									
Army National Guard Reserve Center Columbus	Close	(31)	0	0	0	(31)	0	0	(31)
Army National Guard Reserve Center Grand Island	Close	(31)	0	0	0	(31)	0	0	(31)
Army National Guard Reserve Center Kearny	Close	(8)	0	0	0	(8)	0	0	(8)
Naval Recruiting District Headquarters Omaha	Close	(19)	(7)	0	0	(19)	(7)	(6)	(32)
Navy Reserve Center Lincoln	Close	(7)	0	0	0	(7)	0	0	(7)
Offutt Air Force Base	Realign		(227)	54	69	54	(158)	0	(104)
Nebraska	Total	(96)	(234)	54	69	(42)	(165)	(6)	(213)
Nevada									
Hawthorne Army Depot	Close	(74)	(45)	0	0	(74)	(45)	(80)	(199)
Nellis Air Force Base	Gain	(265)	(5)	1,414	268	1,149	263	0	1,412
Naval Air Station Fallon	Realign	(7)	0	0	0	(7)	0	0	(7)
Reno-Tahoe International Airport Air Guard Station	Realign	(23)	(124)	0	0	(23)	(124)	0	(147)
Nevada	Total	(369)	(174)	1,414	268	1,045	94	(80)	1,059
New Hampshire									
Doble U.S. Army Reserve Center Portsmouth	Close	(39)	(5)	0	0	(39)	(5)	0	(44)
Armed Forces Reserve Center Pease Air Force Base	Gain	0	0	20	28	20	28	0	48
New Hampshire	Total	(39)	(5)	20	28	(19)	23	0	4

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State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
		Mil	Civ	Mil	Civ	Mil	Civ		
New Jersey									
Fort Monmouth	Close	(620)	(4,652)	0	0	(620)	(4,652)	0	(5,272)
Inspector/Instructor Center West Trenton	Close	(11)	(1)	0	0	(11)	(1)	0	(12)
Kilmer U.S. Army Reserve Center, Edison	Close	(23)	(21)	0	0	(23)	(21)	0	(44)
SFC Nelson V. Brittin U.S. Army Reserve Center	Close	(34)	(1)	0	0	(34)	(1)	0	(35)
Atlantic City International Airport Air Guard Station	Gain	(3)	(53)	62	263	59	210	0	269
Fort Dix	Gain	0	0	209	144	209	144	0	353
McGuire Air Force Base	Gain	0	0	498	37	498	37	0	535
Picatinny Arsenal	Gain	0	0	5	688	5	688	0	693
Naval Air Engineering Station Lakehurst	Realign	(132)	(54)	0	0	(132)	(54)	0	(186)
Naval Weapons Station Earle	Realign	0	(63)	2	0	2	(63)	0	(61)
New Jersey Total		(823)	(4,845)	776	1,132	(47)	(3,713)	0	(3,760)
New Mexico									
Cannon Air Force Base	Close	(2,385)	(384)	0	0	(2,385)	(384)	(55)	(2,824)
Jenkins Armed Forces Reserve Center Albuquerque	Close	(35)	(1)	0	0	(35)	(1)	0	(36)
Kirtland Air Force Base	Gain	(7)	0	37	176	30	176	0	206
Holloman Air Force Base	Realign	(17)	0	0	0	(17)	0	0	(17)
White Sands Missile Range	Realign	(13)	(165)	0	0	(13)	(165)	0	(178)
New Mexico Total		(2,457)	(550)	37	176	(2,420)	(374)	(55)	(2,849)

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Military figures include student load changes.

State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
		Mil	Civ	Mil	Civ	Mil	Civ		
New York									
Armed Forces Reserve Center Amityville	Close	(24)	(4)	0	0	(24)	(4)	0	(28)
Army National Guard Reserve Center Niagara Falls	Close	(1)	0	0	0	(1)	0	0	(1)
Carpenter U.S. Army Reserve Center, Poughkeepsie	Close	(8)	(1)	0	0	(8)	(1)	0	(9)
Defense Finance and Accounting Service, Rome	Close	0	(290)	0	0	0	(290)	0	(290)
Navy Recruiting District Headquarters Buffalo	Close	(25)	(6)	0	0	(25)	(6)	(6)	(37)
Navy Reserve Center Glenn Falls	Close	(7)	0	0	0	(7)	0	0	(7)
Navy Reserve Center Horsehead	Close	(7)	0	0	0	(7)	0	0	(7)
Navy Reserve Center Watertown	Close	(9)	0	0	0	(9)	0	0	(9)
Niagara Falls International Airport Air Guard Station	Close	(115)	(527)	0	0	(115)	(527)	0	(642)
United States Military Academy	Gain	0	0	226	38	226	38	0	264
Fort Totten / Pyle	Realign	(75)	(74)	0	0	(75)	(74)	0	(149)
Rome Laboratory	Realign	(13)	(124)	0	0	(13)	(124)	0	(137)
Schenectady County Air Guard Station	Realign	(10)	(9)	0	0	(10)	(9)	0	(19)
New York	Total	(294)	(1,035)	226	38	(68)	(997)	(6)	(1,071)

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Military figures include student load changes.

State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
		Mil	Civ	Mil	Civ	Mil	Civ		
North Carolina									
Navy Reserve Center Asheville	Close	(7)	0	0	0	(7)	0	0	(7)
Niven U.S. Army Reserve Center, Albermarle	Close	(34)	0	0	5	(34)	5	0	(29)
Charlotte/Douglas International Airport	Gain	0	0	6	0	6	0	0	6
Fort Bragg	Gain	(1,352)	0	5,430	247	4,078	247	0	4,325
Seymore Johnson Air Force Base	Gain	0	0	345	17	345	17	0	362
Army Research Office, Durham	Realign	(1)	(113)	0	0	(1)	(113)	0	(114)
Marine Corps Air Station Cherry Point	Realign	(16)	(664)	64	8	48	(656)	(20)	(628)
Marine Corps Base Camp Lejeune	Realign	(182)	(16)	0	15	(182)	(1)	(9)	(192)
Pope Air Force Base	Realign	(5,969)	(345)	1,148	1,153	(4,821)	808	(132)	(4,145)
North Carolina	Total	(7,561)	(1,138)	6,993	1,445	(583)	307	(161)	(422)
North Dakota									
Grand Forks Air Force Base	Realign	(2,290)	(355)	0	0	(2,290)	(355)	0	(2,645)
North Dakota	Total	(2,290)	(355)	0	0	(2,290)	(355)	0	(2,645)

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Military figures include student load changes.

State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
		Mil	Civ	Mil	Civ	Mil	Civ		
Ohio									
Army National Guard Reserve Center Mansfield	Close	(59)	(2)	0	0	(59)	(2)	0	(61)
Army National Guard Reserve Center Westerville	Close	(12)	0	0	0	(12)	0	0	(12)
Defense Finance and Accounting Service, Dayton	Close	0	(230)	0	0	0	(230)	0	(230)
Mansfield Lahm Municipal Airport Air Guard Station	Close	(63)	(171)	0	0	(63)	(171)	0	(234)
Navy-Marine Corps Reserve Center Akron	Close	(26)	0	0	0	(26)	0	0	(26)
Navy-Marine Corps Reserve Center Cleveland	Close	(24)	(1)	0	0	(24)	(1)	0	(25)
Parrott U.S. Army Reserve Center Kenton	Close	(9)	(1)	0	0	(9)	(1)	0	(10)
U.S. Army Reserve Center Whitehall	Close	(25)	0	0	0	(25)	0	0	(25)
Leased Space - OH	Close/Realign	0	(187)	0	0	0	(187)	0	(187)
Armed Forces Reserve Center Akron	Gain	0	0	37	0	37	0	0	37
Defense Supply Center Columbus	Gain	(2)	(960)	65	2,655	63	1,695	0	1,758
Rickenbacker International Airport Air Guard Station	Gain	0	0	0	1	0	1	0	1
Toledo Express Airport Air Guard Station	Gain	0	0	14	112	14	112	0	126
Wright Patterson Air Force Base	Gain	(69)	(729)	658	559	589	(170)	75	494
Youngstown-Warren Regional Airport	Gain	0	0	0	8	0	8	0	8
Defense Finance and Accounting Service, Cleveland	Realign	(15)	(1,013)	0	0	(15)	(1,013)	0	(1,028)
Glenn Research Center	Realign	0	(50)	0	0	0	(50)	0	(50)
Rickenbacker Army National Guard Bldg 943 Columbus	Realign	(4)	0	0	0	(4)	0	0	(4)
Springfield-Beckley Municipal Airport Air Guard Station	Realign	(66)	(225)	0	0	(66)	(225)	0	(291)
Ohio Total		(374)	(3,569)	774	3,335	400	(234)	75	241

This list does not include locations where there were no changes in military or civilian jobs.
Military figures include student load changes.

State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
		Mil	Civ	Mil	Civ	Mil	Civ		
Oklahoma									
Armed Forces Reserve Center Broken Arrow	Close	(26)	0	32	0	6	0	0	6
Armed Forces Reserve Center Muskogee	Close	(14)	(2)	0	0	(14)	(2)	0	(16)
Army National Guard Reserve Center Tishomingo	Close	(30)	0	0	0	(30)	0	0	(30)
Krowse U.S. Army Reserve Center Oklahoma City	Close	(78)	(6)	0	0	(78)	(6)	0	(84)
Navy-Marine Corps Reserve Center Tulsa	Close	(32)	0	0	0	(32)	0	0	(32)
Oklahoma City (95th)	Close	(31)	(22)	0	0	(31)	(22)	0	(53)
Fort Sill	Gain	(892)	(176)	4,336	337	3,444	161	(3)	3,602
Tinker Air Force Base	Gain	(9)	(197)	9	552	0	355	0	355
Tulsa International Airport Air Guard Station	Gain	0	0	22	81	22	81	0	103
Vance Air Force Base	Gain	0	0	93	6	93	6	0	99
Altus Air Force Base	Realign	(16)	0	0	0	(16)	0	0	(16)
Will Rogers World Airport Air Guard Station	Realign	(19)	(145)	103	46	84	(99)	0	(15)
Oklahoma	Total	(1,147)	(548)	4,595	1,022	3,448	474	(3)	3,919
Oregon									
Navy Reserve Center Central Point	Close	(7)	0	0	0	(7)	0	0	(7)
Umatilla Army Depot	Close	(127)	(385)	0	0	(127)	(385)	0	(512)
Portland International Airport Air Guard Station	Realign	(112)	(452)	0	0	(112)	(452)	0	(564)
Oregon	Total	(246)	(837)	0	0	(246)	(837)	0	(1,083)

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Military figures include student load changes.

State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct	
		Mil	Civ	Mil	Civ	Mil	Civ			
Pennsylvania										
Bristol	Close	(9)	(2)	0	0	(9)	(2)	0	(11)	
Engineering Field Activity Northeast	Close	(4)	(188)	0	0	(4)	(188)	0	(192)	
Kelly Support Center	Close	(174)	(136)	0	0	(174)	(136)	0	(310)	
Naval Air Station Willow Grove	Close	(865)	(362)	0	0	(865)	(362)	(5)	(1,232)	
Navy Crane Center Lester	Close	(1)	(54)	0	0	(1)	(54)	0	(55)	
Navy-Marine Corps Reserve Center Reading	Close	(18)	0	0	0	(18)	0	0	(18)	
North Penn U.S. Army Reserve Center, Norristown	Close	(22)	(1)	0	0	(22)	(1)	0	(23)	
Pittsburgh International Airport Air Reserve Station	Close	(44)	(278)	0	0	(44)	(278)	0	(322)	
Serrenti U.S. Army Reserve Center, Scranton	Close	(47)	(8)	0	0	(47)	(8)	0	(55)	
U.S. Army Reserve Center Bloomsburg	Close	(20)	(2)	0	0	(20)	(2)	0	(22)	
U.S. Army Reserve Center Lewisburg	Close	(9)	(2)	0	0	(9)	(2)	0	(11)	
U.S. Army Reserve Center Williamsport	Close	(25)	(4)	0	0	(25)	(4)	0	(29)	
W. Reese U.S. Army Reserve Center/OMS, Chester	Close	(9)	(1)	0	0	(9)	(1)	0	(10)	
Letterkenny Army Depot	Gain	0	0	0	409	0	409	0	409	
Naval Support Activity Philadelphia	Gain	0	(10)	0	301	0	291	0	291	
Navy-Marine Corps Reserve Center Lehigh	Gain	0	0	8	0	8	0	0	8	
Navy-Marine Corps Reserve Center Pittsburgh	Gain	0	0	7	0	7	0	0	7	
Tobyhanna Army Depot	Gain	(1)	(82)	3	355	2	273	0	275	
Defense Distribution Depot Susquehanna	Realign	0	(15)	0	0	0	(15)	0	(15)	
Human Resources Support Center Northeast	Realign	0	(174)	0	0	0	(174)	(9)	(183)	
Marine Corps Reserve Center Johnstown	Realign	(86)	0	0	0	(86)	0	0	(86)	
Naval Support Activity Mechanicsburg	Realign	0	(11)	0	0	0	(11)	0	(11)	
Navy Philadelphia Business Center	Realign	0	(63)	0	0	0	(63)	0	(63)	

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Military figures include student load changes.

State	Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
			Mil	Civ	Mil	Civ	Mil	Civ		
	Pitt U.S. Army Reserve Center, Corapolis	Realign	(119)	(101)	0	0	(119)	(101)	0	(220)
	Pennsylvania	Total	(1,453)	(1,494)	18	1,065	(1,435)	(429)	(14)	(1,878)
Puerto Rico										
	Army National Guard Reserve Center Humacao	Close	(26)	0	0	0	(26)	0	0	(26)
	Lavergne U.S. Army Reserve Center Bayamon	Close	(25)	(1)	0	0	(25)	(1)	0	(26)
	Aguadilla-Ramey U.S. Army Reserve Center/BMA-126	Realign	(10)	0	0	0	(10)	0	0	(10)
	Camp Euripides Rubio, Puerto Nuevo	Realign	(43)	0	0	0	(43)	0	0	(43)
	Fort Buchanan	Realign	(9)	(47)	0	0	(9)	(47)	0	(56)
	Puerto Rico	Total	(113)	(48)	0	0	(113)	(48)	0	(161)
Rhode Island										
	Harwood U.S. Army Reserve Center, Providence	Close	(20)	(4)	0	0	(20)	(4)	0	(24)
	USARC Bristol	Close	(24)	0	0	0	(24)	0	0	(24)
	Naval Station Newport	Gain	(122)	(225)	647	309	525	84	(76)	533
	Quonset State Airport Air Guard Station	Gain	0	0	17	29	17	29	0	46
	Rhode Island	Total	(166)	(229)	664	338	498	109	(76)	531
South Carolina										
	Defense Finance and Accounting Service, Charleston	Close	0	(368)	0	0	0	(368)	0	(368)
	South Naval Facilities Engineering Command	Close	(6)	(492)	0	0	(6)	(492)	(45)	(543)
	Fort Jackson	Gain	0	0	435	180	435	180	0	615
	Marine Corps Air Station Beaufort	Gain	0	0	0	12	0	12	0	12
	McEntire Air Guard Station	Gain	0	0	418	8	418	8	0	426
	Shaw Air Force Base	Gain	(74)	(1)	816	76	742	75	0	817
	Naval Weapons Station Charleston	Realign	(170)	(149)	45	24	(125)	(125)	0	(250)
	South Carolina	Total	(250)	(1,010)	1,714	300	1,464	(710)	(45)	709

This list does not include locations where there were no changes in military or civilian jobs.
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State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
		Mil	Civ	Mil	Civ	Mil	Civ		
South Dakota									
Ellsworth Air Force Base	Close	(3,315)	(438)	0	0	(3,315)	(438)	(99)	(3,852)
Joe Foss Field Air Guard Station	Gain	(4)	0	32	27	28	27	0	55
South Dakota	Total	(3,319)	(438)	32	27	(3,287)	(411)	(99)	(3,797)
Tennessee									
U.S. Army Reserve Area Maintenance Support Facility Kingsport	Close	(30)	(2)	0	0	(30)	(2)	0	(32)
Leased Space - TN	Close/Realign	0	(6)	0	0	0	(6)	0	(6)
McGee Tyson APT Air Guard Station	Gain	0	0	58	190	58	190	0	248
Memphis International Airport Air Guard Station	Gain	0	0	2	6	2	6	0	8
Naval Support Activity Mid South	Gain	0	0	372	601	372	601	88	1,061
Nashville International Airport Air Guard Station	Realign	(19)	(172)	0	0	(19)	(172)	0	(191)
Tennessee	Total	(49)	(180)	432	797	383	617	88	1,088

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State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct	
		Mil	Civ	Mil	Civ	Mil	Civ			
Texas										
Army National Guard Reserve Center # 2 Dallas	Close	(90)	0	0	0	(90)	0	0	(90)	
Army National Guard Reserve Center (Hondo Pass) El Paso	Close	(106)	0	0	0	(106)	0	0	(106)	
Army National Guard Reserve Center California Crossing	Close	(47)	0	0	0	(47)	0	0	(47)	
Army National Guard Reserve Center Ellington	Close	(14)	(45)	0	0	(14)	(45)	0	(59)	
Army National Guard Reserve Center Lufkin	Close	(10)	0	0	0	(10)	0	0	(10)	
Army National Guard Reserve Center Marshall	Close	(15)	(1)	0	0	(15)	(1)	0	(16)	
Army National Guard Reserve Center New Braunfels	Close	(106)	0	0	0	(106)	0	0	(106)	
Brooks City Base	Close	(1,297)	(1,268)	0	0	(1,297)	(1,268)	(358)	(2,923)	
Defense Finance and Accounting Service, San Antonio	Close	(32)	(303)	0	0	(32)	(303)	0	(335)	
Lone Star Army Ammunition Plant	Close	(2)	(18)	0	0	(2)	(18)	(129)	(149)	
Naval Station Ingleside	Close	(1,901)	(260)	0	0	(1,901)	(260)	(57)	(2,218)	
Navy Reserve Center Lubbock, TX	Close	(7)	0	0	0	(7)	0	0	(7)	
Navy Reserve Center Orange, TX	Close	(11)	0	0	0	(11)	0	0	(11)	
Red River Army Depot	Close	(9)	(2,491)	0	0	(9)	(2,491)	0	(2,500)	
U.S. Army Reserve Center # 2 Houston	Close	(2)	0	0	0	(2)	0	0	(2)	
Leased Space - TX	Close/Realign	(78)	(147)	0	0	(78)	(147)	0	(225)	
Carswell ARS, Naval Air Station Fo	Gain	0	(12)	8	116	8	104	0	112	
Dyess Air Force Base	Gain	(1,615)	(65)	1,925	129	310	64	0	374	
Fort Bliss	Gain	(4,564)	(223)	15,918	370	11,354	147	0	11,501	
Fort Sam Houston	Gain	(117)	0	7,765	1,624	7,648	1,624	92	9,364	
Laughlin Air Force Base	Gain	0	0	102	80	102	80	0	182	
Naval Air Station Joint Reserve Base Ft. Worth	Gain	(54)	(5)	330	41	276	36	2	314	
Randolph Air Force Base	Gain	(576)	(174)	164	705	(412)	531	63	182	

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State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
		Mil	Civ	Mil	Civ	Mil	Civ		
Corpus Christi Army Depot	Realign	0	(92)	0	0	0	(92)	0	(92)
Ellington Field Air Guard Station	Realign	0	(3)	0	0	0	(3)	0	(3)
Fort Hood	Realign	(9,135)	(118)	9,062	0	(73)	(118)	0	(191)
Lackland Air Force Base	Realign	(2,489)	(1,223)	235	453	(2,254)	(770)	(116)	(3,140)
Naval Air Station Corpus Christi	Realign	(926)	(89)	0	0	(926)	(89)	(10)	(1,025)
Sheppard Air Force Base	Realign	(2,519)	(158)	51	2	(2,468)	(156)	0	(2,624)
Texas	Total	(25,722)	(6,695)	35,560	3,520	9,838	(3,175)	(513)	6,150
Utah									
Deseret Chemical Depot	Close	(186)	(62)	0	0	(186)	(62)	0	(248)
Fort Douglas	Realign	(15)	(38)	0	0	(15)	(38)	0	(53)
Hill Air Force Base	Realign	(13)	(447)	291	24	278	(423)	0	(145)
Utah	Total	(214)	(547)	291	24	77	(523)	0	(446)
Vermont									
Burlington International Airport Air Guard Station	Gain	0	0	3	53	3	53	0	56
Vermont	Total	0	0	3	53	3	53	0	56

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State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
		Mil	Civ	Mil	Civ	Mil	Civ		
Virginia									
Fort Monroe	Close	(1,393)	(1,948)	0	0	(1,393)	(1,948)	(223)	(3,564)
Leased Space - VA	Close/Realign	(6,199)	(15,754)	0	0	(6,199)	(15,754)	(972)	(22,925)
Defense Supply Center Richmond	Gain	0	(77)	0	83	0	6	0	6
Fort Belvoir	Gain	(466)	(2,281)	4,537	8,010	4,071	5,729	2,058	11,858
Fort Lee	Gain	(392)	(2)	6,531	1,151	6,139	1,149	56	7,344
Headquarters Battalion, Headquarters Marine Corps, Henderson Hall	Gain	(52)	(22)	453	206	401	184	81	666
Langley Air Force Base	Gain	(53)	(46)	780	68	727	22	0	749
Marine Corps Base Quantico	Gain	(50)	0	496	1,357	446	1,357	1,210	3,013
Naval Amphibious Base Little Creek	Gain	0	0	10	27	10	27	0	37
Naval Shipyard Norfolk	Gain	0	0	177	1,774	177	1,774	85	2,036
Naval Station Norfolk	Gain	(373)	(1,085)	3,820	356	3,447	(729)	89	2,807
Naval Support Activity Norfolk	Gain	(6)	0	573	205	567	205	16	788
Arlington Service Center	Realign	(224)	(516)	435	406	211	(110)	(383)	(282)
Center for Naval Research	Realign	(25)	(313)	0	0	(25)	(313)	0	(338)
Defense Finance and Accounting Service, Arlington	Realign	(7)	(401)	0	0	(7)	(401)	0	(408)
Fort Eustis	Realign	(3,863)	(852)	962	1,432	(2,901)	580	169	(2,152)
Naval Air Station Oceana	Realign	(110)	(3)	0	53	(110)	50	0	(60)
Naval Medical Center Portsmouth	Realign	(463)	(25)	28	0	(435)	(25)	(1)	(461)
Naval Surface Warfare Center Dahlgren	Realign	0	(503)	0	169	0	(334)	(17)	(351)
Naval Weapons Station Yorktown	Realign	0	(179)	0	0	0	(179)	0	(179)
Richmond International Airport Air Guard Station	Realign	(25)	(101)	0	0	(25)	(101)	0	(126)
U.S. Marine Corps Direct Reporting Program Manager Advanced Amphibious Assault	Realign	0	(32)	0	0	0	(32)	0	(32)

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State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
		Mil	Civ	Mil	Civ	Mil	Civ		
Virginia	Total	(13,701)	(24,140)	18,802	15,297	5,101	(8,843)	2,168	(1,574)
Washington									
1LT Richard H. Walker U.S. Army Reserve Center	Close	(38)	0	0	0	(38)	0	0	(38)
Army National Guard Reserve Center Everett	Close	(57)	0	0	0	(57)	0	0	(57)
Navy-Marine Corps Reserve Center Tacoma	Close	(20)	0	0	0	(20)	0	0	(20)
U.S. Army Reserve Center Fort Lawton	Close	(53)	(54)	0	0	(53)	(54)	0	(107)
Vancouver Barracks	Close	(29)	(16)	0	0	(29)	(16)	0	(45)
Fort Lewis	Gain	(2)	(1)	187	46	185	45	0	230
Human Resources Support Center Northwest	Gain	0	0	0	23	0	23	0	23
Naval Air Station Whidbey Island	Gain	(34)	0	0	173	(34)	173	0	139
Naval Station Bremerton	Gain	0	0	0	1,401	0	1,401	0	1,401
Fairchild Air Force Base	Realign	(26)	(172)	0	0	(26)	(172)	0	(198)
McChord Air Force Base	Realign	(460)	(143)	36	7	(424)	(136)	(7)	(567)
Submarine Base Bangor	Realign	0	(1)	0	0	0	(1)	0	(1)
Washington	Total	(719)	(387)	223	1,650	(496)	1,263	(7)	760
West Virginia									
Bias U.S. Army Reserve Center, Huntington	Close	(1)	0	0	0	(1)	0	0	(1)
Fairmont U.S. Army Reserve Center	Close	(88)	0	0	0	(88)	0	0	(88)
Navy-Marine Corps Reserve Center Moundsville	Close	(16)	0	0	0	(16)	0	0	(16)
Ewra Sheppard Air Guard Station	Gain	0	0	7	3	7	3	0	10
Yeager Airport Air Guard Station	Realign	(27)	(129)	0	0	(27)	(129)	0	(156)
West Virginia	Total	(132)	(129)	7	3	(125)	(126)	0	(251)

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Military figures include student load changes.

State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
		Mil	Civ	Mil	Civ	Mil	Civ		
Wisconsin									
Gen Mitchell International Airport ARS	Close	(44)	(302)	24	56	(20)	(246)	0	(266)
Navy Reserve Center La Crosse	Close	(7)	0	0	0	(7)	0	0	(7)
Navy-Marine Corps Reserve Center Madison	Close	(23)	(3)	0	0	(23)	(3)	0	(26)
Olson U.S. Army Reserve Center, Madison	Close	(113)	0	0	0	(113)	0	0	(113)
U.S. Army Reserve Center O'Connell	Close	(11)	(1)	0	0	(11)	(1)	0	(12)
Armed Forces Reserve Center Madison	Gain	0	0	40	8	40	8	0	48
Dane County Airport	Gain	(4)	0	22	37	18	37	0	55
Fort McCoy	Realign	(379)	(82)	97	133	(282)	51	0	(231)
Wisconsin	Total	(581)	(388)	183	234	(398)	(154)	0	(552)
Wyoming									
Army Aviation Support Facility Cheyenne	Close	(23)	0	0	0	(23)	0	0	(23)
Army National Guard Reserve Center Thermopolis	Close	(19)	0	0	0	(19)	0	0	(19)
Cheyenne Airport Air Guard Station	Gain	0	0	21	58	21	58	0	79
Wyoming	Total	(42)	0	21	58	(21)	58	0	37
zz Germany, Korea, and Undistributed									
Undistributed or Overseas Reductions	Realign	(14,889)	(2)	718	670	(14,171)	668	0	(13,503)
zz Germany, Korea, and Undistributed	Total	(14,889)	(2)	718	670	(14,171)	668	0	(13,503)
Grand Total		(133,769)	(84,801)	122,987	66,578	(10,782)	(18,223)	2,818	(26,187)

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