DCN: 1523

Collocate Miscellaneous Army Leased Locations

Recommendation: Realign Ballston Metro Center, a leased installation in Arlington, VA, by relocating the U.S. Army Legal Agency to Fort Belvoir, VA.

Realign Park Center Office 1, a leased installation in Alexandria, VA, by relocating the U.S. Army Audit Agency to Fort Belvoir, VA.

Realign Skyline VI, a leased installation in Falls Church, VA, by relocating the Administrative Assistant to the Secretary of the Army (SAAA) to Fort Belvoir, VA.

Realign the Zachary Taylor Building, a leased installation in Arlington, VA, by relocating the U.S. Army G6/DISC4, the G8/Force Development, the G1/Army Research Institute, the U.S. Army Network Enterprise Technology Command, and the Administrative Assistant to the Secretary of the Army (SAAA) to Fort Belvoir, VA.

Realign Crystal Square 2, a leased installation in Arlington, VA, by relocating U.S. Army NISA-P, the U.S. Army Environmental Policy Institute, and Senior Executive Public Affairs Training to Fort Belvoir, VA.

Realign Crystal Gateway 2, a leased installation in Arlington, VA, by relocating the Deputy Under Secretary of the Army - Operations Research to Fort Belvoir, VA.

Realign the Hoffman 1 and 2 Buildings, leased installations in Alexandria, VA, by relocating U.S. Army G1/Civilian Personnel Office, G1/Personnel Transformation, the Administrative Assistant to the Secretary of the Army(SAAA), and the Communication and Electronics Command to Fort Belvoir, VA.

Realign Rosslyn Metro Center, a leased installation in Arlington, VA, by relocating the Administrative Assistant to the Secretary of the Army (SAAA) to Fort Belvoir, VA.

Realign Jefferson Plaza 1 and 2, leased installations in Arlington, VA, by relocating the U.S. Army Office of the Chief Army Reserve, Assistant Secretary of the Army Financial Management and Comptroller/CEAC, the Administrative Assistant to the Secretary of the Army(SAAA), and Chief of Chaplains to Fort Belvoir, VA.

Realign Crystal Gateway North, a leased installation in Arlington, VA, by relocating the U.S. Army G3/Army Simulation to Fort Belvoir, VA.

Realign Crystal Plaza 5, a leased installation in Arlington, VA, by relocating the U.S. Army Safety Office and OSAA to the Fort Belvoir, VA.

Realign Crystal Mall 4, a leased installation in Arlington, VA, by relocating the Assistant Secretary of the Army Manpower and Reserve Affairs/Amy Review Board/Equal Opportunity Office to the Fort Belvoir, VA.

Realign Crystal Gateway 1, a leased installation in Arlington, VA, by relocating U.S. Army Office of Environmental Technology to Fort Belvoir, VA.

Justification: This recommendation meets two important Department of Defense (DoD) objectives with regard to future use of leased space and enhanced security for DoD Activities. Additionally, the recommendation results in a significant improvement in military value as a result of the movement from leased space to a military installation. The average military value of the noted components of Headquarters of the Department of the Army (HQDA) based on current locations ranges from 233rd to 327th out of 334 entities evaluated by the Major Administration and Headquarters (MAH) military value model. Fort Belvoir is ranked 57th out of 334. Implementation will reduce the Department's reliance on leased space, which has historically higher overall costs than government-owned space and generally does not meet Anti-terrorism Force Protection standards as prescribed in UFC 04-010-01. The recommendation eliminates approximately 690,300 Usable Square Feet of leased administrative space within the NCR. This, plus the immediate benefit of enhanced Force Protection afforded by a location within a military installation fence-line, will provide HQDA components with immediate compliance with Force Protection Standards. HQDA's current leased locations are non-compliant with current Force Protection Standards.

Payback: The total estimated one-time cost to the Department of Defense to implement this recommendation is $44.1M. The net of all costs and savings to the Department during the implementation period is a savings of $59.5M. Annual recurring savings to the Department after implementation are $27.8M, with a payback expected in 1 year. The net present value of the costs and savings to the Department over 20 years is a savings of $322.0M.

Economic Impact on Communities: This recommendation will result in a job increase of 72 (41 direct jobs and 31 indirect jobs) over the 2006-2011 period in the Washington-Arlington-Alexandria, DC-VA-MD-WV Metropolitan Division. The aggregate economic impact of all recommended actions on this economic region of influence was considered and is at Appendix B of Volume I.

Community Infrastructure: A review of community attributes indicates no issues regarding the ability of the infrastructure of the communities to support missions, forces, and personnel. There are no known community infrastructure impediments to implementation of all recommendations affecting the installations in this recommendation.

Environmental Impact: This recommendation may impact air quality at Fort Belvoir. An air conformity analysis and New Source Review permitting is required. Additional operations may further impact threatened/endangered species at Fort Belvoir leading to additional restrictions on training or operations. This recommendation has no impact on dredging; land use constraints/sensitive resource areas; marine mammals, noise; waste management; water resources; or wetlands. This recommendation will require spending approximately $122,000 for environmental compliance activities. This cost was included in the payback calculation. This recommendation does not otherwise impact the costs of environmental restoration, waste management, and environmental compliance activities. The aggregate environmental impact of all recommended BRAC actions affecting the bases in this recommendation has been reviewed. There are no known environmental impediments to implementation of this recommendation.

Supporting Information Attachments

Section 2 – Military Value Results / Capacity Analysis / Supporting Information
Section 3 – COBRA Results
Section 4 – Economic Impact Report
Section 5 – Community Infrastructure Assessment
Section 6 – Environmental Impacts

TABLE 1

MILITARY VALUE ANALYSIS RESULTS REPORT, 12-Apr-05

Rank	Installation / Activity	Military Value
1	(I)FORT BLISS	0.9161
2	(I)Hurlburt Field	0.9045
3	(I)Peterson AFB	0.8985
4	(I)Offutt AFB	0.8978
5	(I)FORT SILL	0.8975
6	(I)Cannon AFB	0.8948
7	(I)Robins AFB	0.8946
8	(I)Langley AFB	0.8944
9	(I)Fairchild AFB	0.8912
10	(I)Wright-Patterson AFB	0.8901
11	(I)Kirtland AFB	0.8893
12	(I)Charleston AFB	0.8891
13	(I)Eglin AFB	0.8891
14	(I)Davis-Monthan AFB	0.8887
15	(I)Ellsworth AFB	0.8885
16	(I)Francis E. Warren AFB	0.8881
17	(I)Tyndall AFB	0.8880
18	(I)Sheppard AFB	0.8877
19	(I)FORT SAM HOUSTON	0.8875
20	(I)Barksdale AFB	0.8854
21	(I)Naval Station Norfolk	0.8850
22	(I)MacDill AFB	0.8845
23	(I)Nellis AFB	0.8844
24	(I)Joint Reserve Base New Orleans	0.8837
25	(I)Lackland AFB	0.8831
26	(I)Hill AFB	0.8829
27	(I)Pope AFB	0.8823
28	(I)Naval Weapons Station Charleston	0.8807
29	(I)Little Rock AFB	0.8800
30	(I)FORT JACKSON	0.8796
31	(I)Minot AFB	0.8790
32	(I)FORT KNOX	0.8781
33	(I)McConnell AFB	0.8780
34	(I)Columbus AFB	0.8779
35	(I)Buckley AFB	0.8776
36	(I)Naval Station and Undersea Warfare Center Newport	0.8773
37	(I)McChord AFB	0.8770
38	(I)Malmstrom AFB	0.8770
39	(I)Grand Forks AFB	0.8770
40	(I)Naval Air Station Pensacola	0.8760
41	(I)Naval Support Activity New Orleans, LA	0.8759
42	(I)Keesler AFB	0.8754
43	(I)Maxwell AFB	0.8750
44	(I)Tinker AFB	0.8745
45	(I)Randolph AFB	0.8739
46	(I)FORT EUSTIS	0.8734
47	(I)Patrick AFB	0.8729
48	(I)REDSTONE ARSENAL	0.8725
49	(I)Naval Air Station Jacksonville	0.8693
50	(I)Marine Corps Base Camp Lejeune	0.8688
51	(I)Naval Air Station Brunswick	0.8666
52	(I)Andrews AFB	0.8657
53	(I)Bolling AFB	0.8651
54	(I)FORT RILEY	0.8649
55	(I)Dyess AFB	0.8648
56	(I)Naval Support Activity Mechanicsburg	0.8644
57	(I)FORT BELVOIR	0.8644
58	(I)FORT STEWART	0.8635
59	(I)FORT LEONARD WOOD	0.8625
60	(I)FORT BRAGG	0.8617
61	(I)FORT GORDON	0.8612
62	(I)Washington Navy Yard	0.8610
63	(I)Henderson Hall	0.8609
64	(I)FORT HOOD	0.8600
65	(I)Naval Air Station Meridian	0.8591
66	(I)FORT DRUM	0.8579
67	(I)Homestead ARS	0.8577
68	(I)Naval Support Activity Millington	0.8574
69	(I)FORT HUACHUCA	0.8572
70	(I)Naval Air Station Corpus Christi	0.8569
71	(I)FORT LEAVENWORTH	0.8563
72	(I)Seymour Johnson AFB	0.8562
73	(I)Scott AFB	0.8558
74	(I)Anacostia Annex	0.8550
75	(I)Naval Research Laboratory	0.8548
76	(I)Marine Corps Air Station Cherry Point	0.8547
77	(I)Naval Support Activity Norfolk	0.8544
78	(I)Marine Corps Base Quantico	0.8542
79	(I)Arlington Service Center	0.8535
80	(I)Hickam AFB	0.8521
81	(I)Elmendorf AFB	0.8521
82	(I)FORT MYER	0.8509
83	(I)NAVSUPPACT INDIAN HEAD	0.8496
84	(I)March ARB	0.8496
85	(I)FORT CARSON	0.8495
86	(I)Shaw AFB	0.8495
87	(I)Saufley Field	0.8490
88	(I)NAVSTA ANNAPOLIS	0.8490
89	(I)Brooks City-Base	0.8489
90	(I)FORT RUCKER	0.8486
91	(I)Marine Corps Air Station Miramar	0.8467
92	(I)FORT DETRICK	0.8454
93	(I)FORT WAINWRIGHT	0.8450
94	(I)FORT MEADE	0.8446
95	(I)Eielson AFB	0.8440
96	(I)FORT LEE	0.8432
97	(I)Naval Air Station North Island	0.8428
98	(I)FORT BENNING	0.8425
99	(I)Joint Reserve Base Fort Worth	0.8422
100	(I)Naval Air Station Whiting Field	0.8413
101	(I)Vandenberg AFB	0.8406
102	(I)Marine Corps Base Hawaii Kaneohe	0.8394
103	(I)Vance AFB	0.8383
104	(I)FORT MONROE	0.8383
105	(I)FORT MCNAIR	0.8377
106	(I)McGuire AFB	0.8374
107	(I)Naval Station San Diego	0.8349
108	(I)FORT MCPHERSON	0.8343
109	(I)National Naval Medical Center Bethesda	0.8341
110	(I)Naval Air Station Key West	0.8341
111	(I)Marine Corps Support Activity Kansas City	0.8340
112	(I)WALTER REED ARMY MEDICAL CENTER	0.8337
113	(I)Naval Submarine Support Base Kings Bay	0.8334
114	(I)FORT LEWIS	0.8330
115	(I)FORT RICHARDSON	0.8326
116	(I)Marine Corps Base Hawaii Camp Smith	0.8319
117	(I)Army National Guard Readiness Center	0.8312
118	(I)Naval Station Pearl Harbor	0.8308
119	(I)Luke AFB	0.8289
120	(I)CARLISLE BARRACKS	0.8275
121	(I)Beale AFB	0.8271
122	(I)FORT POLK	0.8195
123	(I)Marine Corps Air Station Beaufort	0.8191
124	(I)SCHOFIELD BARRACKS	0.8163
125	(I)Mountain Home AFB	0.8162
126	(I)Potomac Annex, Washington DC	0.8161
127	(I)FORT SHAFTER	0.8141
128	(I)ABERDEEN PROVING GROUND	0.8120
129	(I)FORT MCCOY	0.8071
130	(I)Travis AFB	0.7993
131	(I)Naval Amphibious Base Coronado	0.7908
132	(I)FORT GILLEM	0.7867
133	(I)FORT HAMILTON	0.7837
134	(I)NAVSUPPACT DAHLGREN	0.7835
135	(I)FORT MONMOUTH	0.7818
136	(I)FORT CAMPBELL	0.7751
137	(I)FORT DIX	0.7700
138	(I)Altus AFB	0.7659
139	(I)Naval Air Station Patuxent River Webster Field	0.7651
140	(I)Whiteman AFB	0.7648
141	(I)Naval Air Engineering Station Lakehurst	0.7623
142	(I)Joint Reserve Base Willow Grove	0.7619
143	(I)Naval Air Station Whidbey Island	0.7618
144	(I)Dover AFB	0.7610
145	(I)FORT A P HILL	0.7598
146	(I)Naval Air Station Patuxent River	0.7587
147	(I)Naval Station Everett	0.7375
148	(I)Marine Corps Base Camp Pendleton	0.7273
149	(I)Naval Submarine Base Bangor	0.7172
150	(I)Naval Air Station Point Mugu	0.6907
151	(A)CAA	0.5730
152	(A)DIA CAF	0.5414
153	(A)JCS CAF	0.5414
154	(A)Navy CAF	0.5414
155	(A)NETC	0.5414
156	(A)NETPDTC	0.5414
157	(A)AF Review Boards Agency	0.5393
158	(A)CO HQBN HQMC (Henderson Hall)	0.5393
159	(A)MEDIA CTR WASHINGTON DC	0.5393
160	(A)NAVAL LEGAL SERVICE OFFICE NORTH CENTRAL	0.5393
161	(A)NAVAL LEGAL SERVICES COMMAND	0.5393
162	(A)OCHR	0.5393
163	(A)PEO Soldier	0.5393
164	(A)TRIAL SERVICE OFFICE NORTHEAST	0.5393
165	(AB)COMMARFORRES NSA NOLA, New Orleans LA	0.5393
166	(AB)COMNAVAIRRESFOR NSA NOLA (sub of above)	0.5393
167	(AB)COMNAVCRUITCMD	0.5393
168	(AB)COMNAVCRUITCMD NSA NOLA (sub of above)	0.5393

TABLE 1

MILITARY VALUE ANALYSIS RESULTS REPORT, 12-Apr-05

Rank	Installation / Activity	Military Value
169	(AB)COMNAVRESFOR NSA NOLA	0.5393
170	(AB)US Army Accessions Command HQ (USAAC)	0.5393
171	(AB)USAF Recruiting Service (HQ AF Recruiting SVC)	0.5393
172	(AJ)PACOM PACAF	0.5393
173	(AJ)FORSCOM	0.5358
174	(A)AF Office of Special Investigations	0.5331
175	(A)6MLMC	0.5263
176	(A)COMNAVFACENGCOM	0.5209
177	(AB)USAF Reserve Command (USAFRES)	0.5192
178	(AB)US Army Recruiting Cmd	0.5154
179	(A)Acquisition Support Center (ASC)	0.4979
180	(A)NCIS	0.4978
181	(A)Program Mgr for Chemical Demilitarization	0.4946
182	(A)NAVAL HISTORICAL CENTER	0.4926
183	(AJ)PACOM USPACFLT	0.4917
184	(AJ)PACOM USARPAC	0.4848
185	(A)11th Wing	0.4834
186	(A)PWC WASH DC	0.4832
187	(A)NAVAL DISTRICT WASH DC	0.4820
188	(A)US Army Materiel Systems Analysis Activity	0.4811
189	(AJ)TRADOC	0.4742
190	(AB)US Army Reserve Command (USARC)	0.4650
191	(A)Wash HQ Services CAF	0.4403
192	(A)HQMC	0.4382
193	(A)MDW	0.4382
194	(A)DCAA	0.4253
195	(AB)US Army Cadet Cmd	0.4103
196	(A)Air Force CAF	0.4066
197	(A)Army CCF	0.4066
198	(A)DTRA	0.4053
199	(A)Soldiers Magazine-Belvoir	0.4052
200	(A)AF Flight Standards Agency	0.4045
201	(A)AF Legal Services Agency	0.4045
202	(A)AF Medical Support Agency	0.4045
203	(A)AF/HC – Chaplain Service	0.4045
204	(A)AF/SG – Surgeon General	0.4045
205	(A)AFIP	0.4045
206	(A)AUDSVC	0.4045
207	(A)BD CPAC -MA, NE Region	0.4045
208	(A)BUMED, WASH DC	0.4045
209	(A)COMSC WASHINGTON DC	0.4045
210	(A)NAVSISA MECHANICSBURG PA	0.4045
211	(A)NAVSUPSYSCOM MECHANICSBURG PA	0.4045
212	(A)PEO EIS(STAMIS)	0.4045
213	(A)US ARMY INFORMATION SYSTEMS ENGINEERING COMMAND	0.4045
214	(A)USAMMDA	0.4045
215	(AB)COMMARFORCRUITCMD, Quantico, VA	0.4045
216	(A)DeCA	0.4040
217	(A)Developmental Test Command	0.4007
218	(A)USAMRIID	0.3971
219	(A)ACSIM	0.3932
220	(A)CID-Belvoir	0.3863
221	(A)Army Evaluation Center	0.3845
222	(A)USA SAC	0.3819
223	(A)USA MMA	0.3806
224	(A)USA Force Mgmt Support Agency, HQ DA-GS	0.3776
225	(A)DLA	0.3772
226	(A)DISCO	0.3739
227	(A)SAF/US – Under Secretary of the AF	0.3724
228	(A)MARINE CORPS INSTITUTE (NEW)	0.3724
229	(A)Army Audit Agency	0.3720
230	(A)AF/JA – Judge Advocate General	0.3718
231	(A)USALSA	0.3696
232	(A)SPAWARSYSCEN, Charleston (NEW)	0.3680
233	(A)ASA(M&RA)	0.3675
234	(A)US Army Medical Research Institute for Chemical Defense	0.3655
235	(A)HQS USA MRMC (and subordinate commands)	0.3651
236	(A)NSWC HQ (AT WNY)	0.3650
237	(A)JMLFDC	0.3647
238	(AB)HQ ARNG (Army Natl Guard)	0.3632
239	(A)US Army Aberdeen Test Center	0.3607
240	(A)Communications & Electronics Command (CECOM)	0.3599
241	(A)US Army Research, Development and Engineering Command	0.3596
242	(A)USAMRAA	0.3581
243	(A)Edgewood Chemical & Biological Center	0.3532
244	(A)Army Contracting Agency	0.3527
245	(A)NAVSEASYSCOM WASHINGTON NAVY YARD, DC	0.3514
246	(A)US Army Environmental Center	0.3503
247	(A)US Army Ctr for Health Promotion and Preventative Medicine	0.3434
248	(A)U. S. Army Research Laboratory - HQ	0.3401
249	(A)The Surgeon General Office (OTSG)	0.3297
250	(A)SECNAV WASH DC	0.3296
251	(A)ASA (I&E)	0.3276
252	(A)OEA	0.3254

Rank	Installation / Activity	Military Value
252	(A)OEA	0.3254
253	(AJ)JFCOM/C4ISR Battle Center/JFL/JWC	0.3115
254	(A)OCPA	0.3060
255	(A)NSA CAF	0.3054
256	(A)NAVAIR SYSCOM HQ	0.2961
257	(A)Navy Hometown News	0.2940
258	(A)SAF/GC – General Counsel	0.2933
259	(A)SDDC-TEA	0.2931
260	(A)G-6	0.2921
261	(A)DUSA	0.2920
262	(A)AF/XO – Air and Space Operations	0.2920
263	(A)AF-CIO – HAF Chief Information Officer	0.2920
264	(A)CECOM (Acquisition Ctr)	0.2918
265	(A)ASA (FM&C)	0.2915
266	(A)AF News Agency/Army & AF Hometown News	0.2915
267	(A)AFIS	0.2914
268	(A)Ofc of the JAG (OTJAG)	0.2913
269	(A)G-8	0.2912
270	(A)AFSAA - AF Studies and Analysis Agency	0.2907
271	(A)PFPA	0.2905
272	(A)DTSA	0.2904
273	(A)OCAR	0.2899
274	(A)JAG School	0.2898
275	(A)DARPA	0.2892
276	(A)DHRA	0.2873
277	(A)OASA (Alt)	0.2766
278	(A)AFCEE	0.2747
279	(A)CIFA	0.2732
280	(A)DOHA	0.2719
281	(A)NAWC PATUXENT RIVER MD	0.2712
282	(A)SAF/AA – Admin Asst to the Secretary	0.2656
283	(A)G-3	0.2653
284	(A)PEO STRICOM	0.2609
285	(AB)USAF Reserve Command Reserve Recruiting Service,	0.2607
286	(A)DCMS	0.2578
287	(A)G-1	0.2562
288	(A)AMC	0.2550
289	(A)Office of the Admin Ass't to the Army (aka SAAA)	0.2539
290	(A)HQ IMA	0.2521
291	(A)WHS	0.2499
292	(A)SAF/PA – Public Affairs	0.2381
293	(A)SAF/SB – Small & Disadvantaged Business	0.2381
294	(A)AF/XI – Warfighting Integration	0.2374
295	(A)SAF/IA – International Affairs	0.2371
296	(A)OSD	0.2342
297	(A)HQ Air National Guard (ANG)	0.2274
298	(A)DCMA	0.2197
299	(A)HQ SMDC	0.2182
300	(A)HRC	0.2169
301	(A)OPNAV	0.2093
302	(A)SAF/IE – Installations Environment and Logistics	0.2075
303	(A)NETCOM	0.2013
304	(A)SAF/AQ - Acquisition	0.1975
305	(A)SAF/AG – Auditor General	0.1973
306	(A)DISA	0.1970
307	(A)DISC4 JTRS JPO	0.1882
308	(A)TMA	0.1641
309	(A)AF Personnel Operations Agency	0.1586
310	(A)PEO Biological Defense	0.1577
311	(A)NMCRS	0.1576
312	(A)AF/HO - Historian	0.1573
313	(A)SAF/FM – Financial Management and Comptroller	0.1568
314	(A)DLSA	0.1565
315	(A)DPMO	0.1562
316	(A)NAVIPO WASH DC	0.1556
317	(A)COMMANDER, NAVY INSTALLATIONS	0.1556
318	(A)DSCA	0.1555
319	(A)HQ ATEC	0.1537
320	(AB)HQ NGB (National Guard Bureau – overseeing Air Force and Army)	0.1533
321	(A)DODEA	0.1532
322	(A)Army Research Office	0.1525
323	(A)NAV SSP (NEW)	0.1517
324	(A)SDDC (formerly MTMC)	0.1502
325	(AJ)SOUTHCOM HQ	0.1484
326	(A)Navy Systems Management Activity (NSMA) - New	0.1437
327	(A)Army-CSA	0.1437
328	(A)DOD IG	0.1423
329	(A)MDA	0.1422
330	(A)AF/DP - Personnel	0.1366
331	(A)OFFICE OF NAVAL RESEARCH	0.1249
332	(A)DFAS	0.1227
333	(A)AF/IL – Installation and Logistics	0.1135
334	(A)DSS	0.1122

- **Military Value Analysis Results:** The military value of APG, the receiving installation in this recommendation, is 0.8120 with a rank of 128 out of 334 total entities evaluated by the MAH military value model. Moving ATEC to the APG will result in a substantial improvement in military value over its present locations; ATEC has a current military value score of 0.1537 and a relative rank of 319 out of 334. Please see table on following page for complete review and ranking of MV results for MAH.

- **Military Value Analysis Results:** The military value of the current locations occupied by ASA(M&RA) is 0.3675 with a rank of 233 out of 334 total entities evaluated by the MAH military value model. The current military value for ASA(I&E) is 0.3276 with a ranking of 251. The current military value for OCPA is 0.3060 with a ranking of 254. The current military value for G-6 is 0.2921 with a ranking of 260. The current military value for DUSA is 0.2920 with a ranking of 261. The current military value for ASA(FM&C) is 0.2915 with a ranking of 265. The current military value for OTJAG/Army Legal Agency is 0.2913 with a ranking of 268. The current military value for G-8 is 0.2912 with a ranking of 269. The current military value for OCAR is 0.2899 with a ranking of 273. The current military value for G-3 is 0.2653 with a ranking of 283. The current military value for G-1 is 0.2562 with a ranking of 287. The current military value for SAAA is 0.2539 with a ranking of 289. The current military value for NETCOM is 0.2013 with a ranking of 303, and the current military value for CSA is 0.1437 with a ranking of 327.

  This candidate recommendation selects a receiving location that results in a significant improvement in military value: Fort Belvoir has a value of 0.8644 with a relative rank of 57 out of 334 total entities.

  Please see Table 1 on following page for complete review and ranking of MV results for MAH. Table 1 includes a listing of the Army subactivities included in this scenario which fall under the respective Army Activities noted above (please see page 3 of Table 1).

TABLE 1

MILITARY VALUE ANALYSIS RESULTS REPORT, 12-Apr-05

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7	(I)Robins AFB	0.8946
8	(I)Langley AFB	0.8944
9	(I)Fairchild AFB	0.8912
10	(I)Wright-Patterson AFB	0.8901
11	(I)Kirtland AFB	0.8893
12	(I)Charleston AFB	0.8891
13	(I)Eglin AFB	0.8891
14	(I)Davis-Monthan AFB	0.8887
15	(I)Ellsworth AFB	0.8885
16	(I)Francis E. Warren AFB	0.8881
17	(I)Tyndall AFB	0.8880
18	(I)Sheppard AFB	0.8877
19	(I)FORT SAM HOUSTON	0.8875
20	(I)Barksdale AFB	0.8854
21	(I)Naval Station Norfolk	0.8850
22	(I)MacDill AFB	0.8845
23	(I)Nellis AFB	0.8844
24	(I)Joint Reserve Base New Orleans	0.8837
25	(I)Lackland AFB	0.8831
26	(I)Hill AFB	0.8829
27	(I)Pope AFB	0.8823
28	(I)Naval Weapons Station Charleston	0.8807
29	(I)Little Rock AFB	0.8800
30	(I)FORT JACKSON	0.8796
31	(I)Minot AFB	0.8790
32	(I)FORT KNOX	0.8781
33	(I)McConnell AFB	0.8780
34	(I)Columbus AFB	0.8779
35	(I)Buckley AFB	0.8776
36	(I)Naval Station and Undersea Warfare Center Newport	0.8773
37	(I)McChord AFB	0.8770
38	(I)Malmstrom AFB	0.8770
39	(I)Grand Forks AFB	0.8770
40	(I)Naval Air Station Pensacola	0.8760
41	(I)Naval Support Activity New Orleans, LA	0.8759
42	(I)Keesler AFB	0.8754
43	(I)Maxwell AFB	0.8750
44	(I)Tinker AFB	0.8745
45	(I)Randolph AFB	0.8739
46	(I)FORT EUSTIS	0.8734
47	(I)Patrick AFB	0.8729
48	(I)REDSTONE ARSENAL	0.8725
49	(I)Naval Air Station Jacksonville	0.8693
50	(I)Marine Corps Base Camp Lejeune	0.8688
51	(I)Naval Air Station Brunswick	0.8666
52	(I)Andrews AFB	0.8657
53	(I)Bolling AFB	0.8651
54	(I)FORT RILEY	0.8649
55	(I)Dyess AFB	0.8648
56	(I)Naval Support Activity Mechanicsburg	0.8644
57	(I)FORT BELVOIR	0.8644
58	(I)FORT STEWART	0.8635
59	(I)FORT LEONARD WOOD	0.8625
60	(I)FORT BRAGG	0.8617
61	(I)FORT GORDON	0.8612
62	(I)Washington Navy Yard	0.8610
63	(I)Henderson Hall	0.8609
64	(I)FORT HOOD	0.8600
65	(I)Naval Air Station Meridian	0.8591
66	(I)FORT DRUM	0.8579
67	(I)Homestead ARS	0.8577
68	(I)Naval Support Activity Millington	0.8574
69	(I)FORT HUACHUCA	0.8572
70	(I)Naval Air Station Corpus Christi	0.8569
71	(I)FORT LEAVENWORTH	0.8563
72	(I)Seymour Johnson AFB	0.8562
73	(I)Scott AFB	0.8558
74	(I)Anacostia Annex	0.8550
75	(I)Naval Research Laboratory	0.8548
76	(I)Marine Corps Air Station Cherry Point	0.8547
77	(I)Naval Support Activity Norfolk	0.8544
78	(I)Marine Corps Base Quantico	0.8542
79	(I)Arlington Service Center	0.8535
80	(I)Hickam AFB	0.8521
81	(I)Elmendorf AFB	0.8521
82	(I)FORT MYER	0.8509
83	(I)NAVSUPPACT INDIAN HEAD	0.8496
84	(I)March ARB	0.8496
85	(I)FORT CARSON	0.8495
86	(I)Shaw AFB	0.8495
87	(I)Saufley Field	0.8490
88	(I)NAVSTA ANNAPOLIS	0.8490
89	(I)Brooks City-Base	0.8489
90	(I)FORT RUCKER	0.8486
91	(I)Marine Corps Air Station Miramar	0.8467
92	(I)FORT DETRICK	0.8454
93	(I)FORT WAINWRIGHT	0.8450
94	(I)FORT MEADE	0.8446
95	(I)Eielson AFB	0.8440
96	(I)FORT LEE	0.8432
97	(I)Naval Air Station North Island	0.8428
98	(I)FORT BENNING	0.8425
99	(I)Joint Reserve Base Fort Worth	0.8422
100	(I)Naval Air Station Whiting Field	0.8413
101	(I)Vandenberg AFB	0.8406
102	(I)Marine Corps Base Hawaii Kaneohe	0.8394
103	(I)Vance AFB	0.8383
104	(I)FORT MONROE	0.8383
105	(I)FORT MCNAIR	0.8377
106	(I)McGuire AFB	0.8374
107	(I)Naval Station San Diego	0.8349
108	(I)FORT MCPHERSON	0.8343
109	(I)National Naval Medical Center Bethesda	0.8341
110	(I)Naval Air Station Key West	0.8341
111	(I)Marine Corps Support Activity Kansas City	0.8340
112	(I)WALTER REED ARMY MEDICAL CENTER	0.8337
113	(I)Naval Submarine Support Base Kings Bay	0.8334
114	(I)FORT LEWIS	0.8330
115	(I)FORT RICHARDSON	0.8326
116	(I)Marine Corps Base Hawaii Camp Smith	0.8319
117	(I)Army National Guard Readiness Center	0.8312
118	(I)Naval Station Pearl Harbor	0.8308
119	(I)Luke AFB	0.8289
120	(I)CARLISLE BARRACKS	0.8275
121	(I)Beale AFB	0.8271
122	(I)FORT POLK	0.8195
123	(I)Marine Corps Air Station Beaufort	0.8191
124	(I)SCHOFIELD BARRACKS	0.8163
125	(I)Mountain Home AFB	0.8162
126	(I)Potomac Annex, Washington DC	0.8161
127	(I)FORT SHAFTER	0.8141
128	(I)ABERDEEN PROVING GROUND	0.8120
129	(I)FORT MCCOY	0.8071
130	(I)Travis AFB	0.7993
131	(I)Naval Amphibious Base Coronado	0.7908
132	(I)FORT GILLEM	0.7867
133	(I)FORT HAMILTON	0.7837
134	(I)NAVSUPPACT DAHLGREN	0.7835
135	(I)FORT MONMOUTH	0.7818
136	(I)FORT CAMPBELL	0.7751
137	(I)FORT DIX	0.7700
138	(I)Altus AFB	0.7659
139	(I)Naval Air Station Patuxent River Webster Field	0.7651
140	(I)Whiteman AFB	0.7648
141	(I)Naval Air Engineering Station Lakehurst	0.7623
142	(I)Joint Reserve Base Willow Grove	0.7619
143	(I)Naval Air Station Whidbey Island	0.7618
144	(I)Dover AFB	0.7610
145	(I)FORT A P HILL	0.7598
146	(I)Naval Air Station Patuxent River	0.7587
147	(I)Naval Station Everett	0.7375
148	(I)Marine Corps Base Camp Pendleton	0.7273
149	(I)Naval Submarine Base Bangor	0.7172
150	(I)Naval Air Station Point Mugu	0.6907
151	(A)CAA	0.5730
152	(A)DIA CAF	0.5414
153	(A)JCS CAF	0.5414
154	(A)Navy CAF	0.5414
155	(A)NETC	0.5414
156	(A)NETPDTC	0.5414
157	(A)AF Review Boards Agency	0.5393
158	(A)CO HQBN HQMC (Henderson Hall)	0.5393
159	(A)MEDIA CTR WASHINGTON DC	0.5393
160	(A)NAVAL LEGAL SERVICE OFFICE NORTH CENTRAL	0.5393
161	(A)NAVAL LEGAL SERVICES COMMAND	0.5393
162	(A)OCHR	0.5393
163	(A)PEO Soldier	0.5393
164	(A)TRIAL SERVICE OFFICE NORTHEAST	0.5393
165	(AB)COMMARFORRES NSA NOLA, New Orleans LA	0.5393
166	(AB)COMNAVAIRRESFOR NSA NOLA (sub of above)	0.5393
167	(AB)COMNAVCRUITCMD	0.5393
168	(AB)COMNAVCRUITCMD NSA NOLA (sub of above)	0.5393

TABLE 1

MILITARY VALUE ANALYSIS RESULTS REPORT, 12-Apr-05

Rank	Installation / Activity	Military Value
169	(AB)COMNAVRESFOR NSA NOLA	0.5393
170	(AB)US Army Accessions Command HQ (USAAC)	0.5393
171	(AB)USAF Recruiting Service (HQ AF Recruiting SVC)	0.5393
172	(AJ)PACOM PACAF	0.5393
173	(AJ)FORSCOM	0.5358
174	(A)AF Office of Special Investigations	0.5331
175	(A)6MLMC	0.5263
176	(A)COMNAVFACENGCOM	0.5209
177	(AB)USAF Reserve Command (USAFRES)	0.5192
178	(AB)US Army Recruiting Cmd	0.5154
179	(A)Acquisition Support Center (ASC)	0.4979
180	(A)NCIS	0.4978
181	(A)Program Mgr for Chemical Demilitarization	0.4946
182	(A)NAVAL HISTORICAL CENTER	0.4926
183	(AJ)PACOM USPACFLT	0.4917
184	(AJ)PACOM USARPAC	0.4848
185	(A)11th Wing	0.4834
186	(A)PWC WASH DC	0.4832
187	(A)NAVAL DISTRICT WASH DC	0.4820
188	(A)US Army Materiel Systems Analysis Activity	0.4811
189	(AJ)TRADOC	0.4742
190	(AB)US Army Reserve Command (USARC)	0.4650
191	(A)Wash HQ Services CAF	0.4403
192	(A)HQMC	0.4382
193	(A)MDW	0.4382
194	(A)DCAA	0.4253
195	(AB)US Army Cadet Cmd	0.4103
196	(A)Air Force CAF	0.4066
197	(A)Army CCF	0.4066
198	(A)DTRA	0.4053
199	(A)Soldiers Magazine-Belvoir	0.4052
200	(A)AF Flight Standards Agency	0.4045
201	(A)AF Legal Services Agency	0.4045
202	(A)AF Medical Support Agency	0.4045
203	(A)AF/HC – Chaplain Service	0.4045
204	(A)AF/SG – Surgeon General	0.4045
205	(A)AFIP	0.4045
206	(A)AUDSVC	0.4045
207	(A)BD CPAC -MA, NE Region	0.4045
208	(A)BUMED, WASH DC	0.4045
209	(A)COMSC WASHINGTON DC	0.4045
210	(A)NAVSISA MECHANICSBURG PA	0.4045
211	(A)NAVSUPSYSCOM MECHANICSBURG PA	0.4045
212	(A)PEO EIS(STAMIS)	0.4045
213	(A)US ARMY INFORMATION SYSTEMS ENGINEERING COMMAND	0.4045
214	(A)USAMMDA	0.4045
215	(AB)COMMARFORCRUITCMD, Quantico, VA	0.4045
216	(A)DeCA	0.4040
217	(A)Developmental Test Command	0.4007
218	(A)USAMRIID	0.3971
219	(A)ACSIM	0.3932
220	(A)CID-Belvoir	0.3863
221	(A)Army Evaluation Center	0.3845
222	(A)USA SAC	0.3819
223	(A)USA MMA	0.3806
224	(A)USA Force Mgmt Support Agency, HQ DA-GS	0.3776
225	(A)DLA	0.3772
226	(A)DISCO	0.3739
227	(A)SAF/US – Under Secretary of the AF	0.3724
228	(A)MARINE CORPS INSTITUTE (NEW)	0.3724
229	(A)Army Audit Agency	0.3720
230	(A)AF/JA – Judge Advocate General	0.3718
231	(A)USALSA	0.3696
232	(A)SPAWARSYSCEN, Charleston (NEW)	0.3680
233	(A)ASA(M&RA) *	0.3675
234	(A)US Army Medical Research Institute for Chemical Defense	0.3655
235	(A)HQS USA MRMC (and subordinate commands)	0.3651
236	(A)NSWC HQ (AT WNY)	0.3650
237	(A)JMLFDC	0.3647
238	(AB)HQ ARNG (Army Natl Guard)	0.3632
239	(A)US Army Aberdeen Test Center	0.3607
240	(A)Communications & Electronics Command (CECOM)	0.3599
241	(A)US Army Research, Development and Engineering Command	0.3596
242	(A)USAMRAA	0.3581
243	(A)Edgewood Chemical & Biological Center	0.3532
244	(A)Army Contracting Agency	0.3527
245	(A)NAVSEASYSCOM WASHINGTON NAVY YARD, DC	0.3514
246	(A)US Army Environmental Center	0.3503
247	(A)US Army Ctr for Health Promotion and Preventative Medicine	0.3434
248	(A)U. S. Army Research Laboratory - HQ	0.3401
249	(A)The Surgeon General Office (OTSG)	0.3297
250	(A)SECNAV WASH DC	0.3296
251	(A)ASA (I&E) *	0.3276
252	(A)OEA	0.3254

Rank	Installation / Activity	Military Value
252	(A)OEA	0.3254
253	(AJ)JFCOM/C4ISR Battle Center/JFL/JWC	0.3115
254	(A)OCPA *	0.3060
255	(A)NSA CAF	0.3054
256	(A)NAVAIR SYSCOM HQ	0.2961
257	(A)Navy Hometown News	0.2940
258	(A)SAF/GC – General Counsel	0.2933
259	(A)SDDC-TEA	0.2931
260	(A)G-6 *	0.2921
261	(A)DUSA	0.2920
262	(A)AF/XO – Air and Space Operations	0.2920
263	(A)AF-CIO – HAF Chief Information Officer	0.2920
264	(A)CECOM (Acquisition Ctr)	0.2918
265	(A)ASA (FM&C) *	0.2915
266	(A)AF News Agency/Army & AF Hometown News	0.2915
267	(A)AFIS	0.2914
268	(A)Ofc of the JAG (OTJAG) / Army Legal Agency	0.2913
269	(A)G-8 *	0.2912
270	(A)AFSAA - AF Studies and Analysis Agency	0.2907
271	(A)PFPA	0.2905
272	(A)DTSA	0.2904
273	(A)OCAR	0.2899
274	(A)JAG School	0.2898
275	(A)DARPA	0.2892
276	(A)DHRA	0.2873
277	(A)OASA (Alt)	0.2766
278	(A)AFCEE	0.2747
279	(A)CIFA	0.2732
280	(A)DOHA	0.2719
281	(A)NAWC PATUXENT RIVER MD	0.2712
282	(A)SAF/AA – Admin Asst to the Secretary	0.2656
283	(A)G-3 *	0.2653
284	(A)PEO STRICOM	0.2609
285	(AB)USAF Reserve Command Reserve Recruiting Service,	0.2607
286	(A)DCMS	0.2578
287	(A)G-1 *	0.2562
288	(A)AMC	0.2550
289	(A)Office of the Admin Ass't to the Army (aka SAAA) *	0.2539
290	(A)HQ IMA	0.2521
291	(A)WHS	0.2499
292	(A)SAF/PA – Public Affairs	0.2381
293	(A)SAF/SB – Small & Disadvantaged Business	0.2381
294	(A)AF/XI – Warfighting Integration	0.2374
295	(A)SAF/IA – International Affairs	0.2371
296	(A)OSD	0.2342
297	(A)HQ Air National Guard (ANG)	0.2274
298	(A)DCMA	0.2197
299	(A)HQ SMDC	0.2182
300	(A)HRC	0.2169
301	(A)OPNAV	0.2093
302	(A)SAF/IE – Installations Environment and Logistics	0.2075
303	(A)NETCOM	0.2013
304	(A)SAF/AQ - Acquisition	0.1975
305	(A)SAF/AG – Auditor General	0.1973
306	(A)DISA	0.1970
307	(A)DISC4 JTRS JPO	0.1882
308	(A)TMA	0.1641
309	(A)AF Personnel Operations Agency	0.1586
310	(A)PEO Biological Defense	0.1577
311	(A)NMCRS	0.1576
312	(A)AF/HO - Historian	0.1573
313	(A)SAF/FM – Financial Management and Comptroller	0.1568
314	(A)DLSA	0.1565
315	(A)DPMO	0.1562
316	(A)NAVIPO WASH DC	0.1556
317	(A)COMMANDER, NAVY INSTALLATIONS	0.1556
318	(A)DSCA	0.1555
319	(A)HQ ATEC	0.1537
320	(AB)HQ NGB (National Guard Bureau – overseeing Air Force and Army)	0.1533
321	(A)DODEA	0.1532
322	(A)Army Research Office	0.1525
323	(A)NAV SSP (NEW)	0.1517
324	(A)SDDC (formerly MTMC)	0.1502
325	(AJ)SOUTHCOM HQ	0.1484
326	(A)Navy Systems Management Activity (NSMA) - New	0.1437
327	(A)Army-CSA *	0.1437
328	(A)DOD IG	0.1423
329	(A)MDA	0.1422
330	(A)AF/DP - Personnel	0.1366
331	(A)OFFICE OF NAVAL RESEARCH	0.1249
332	(A)DFAS	0.1227
333	(A)AF/IL – Installation and Logistics	0.1135
334	(A)DSS	0.1122

TABLE 1

MILITARY VALUE ANALYSIS RESULTS REPORT, 12-Apr-05

Rank	Installation / Activity	Military Value	Rank	Installation / Activity	Military Value

*** FOOTNOTES**

Army G-1 - MV Score includes following activities:	Army Personnel Transformation; CPO; Army Research Institute
Army G-3 - MV Score includes following activities:	ABCA; AMSO/Army Simulation
Army G-6 - MV Score includes following activities:	DISC4
Army G-8 - MV Score includes following activities:	Force Development
ASA(FM&C) - MV Score includes following activities:	Center for Economic Analysis (CEAC)
ASA(I&E) - MV Score includes following subactivities:	Environmental Technology; Environmental Policy Institute
ASA(M&RA) - MV Score includes following subactivities:	EEO; ARBA
CSA - MV Score includes following subactivities:	Army Safety Office; Office of Chief of Chaplains
OCPA - MV Score includes following subactivities:	PA Training
OTJAG - MV Score includes following activities:	USA Legal Agency
SAAA - MV Score includes following activities:	DSS; NISA-P; Publications; Defense Supply Service/OSAA; Defense Telecommunications; NC-3; DCCW Contracting

- **Military Value Analysis Results:** The military value of DISA facilities, inclusive of the JTF-GNO, based on its current locations is 0.1970 with a relative rank of 306 out of 334 total entities evaluated by the MAH military value model of the HSA JCSG. The scenario a selects receiving location that reflects a significant improvement in military value: Fort Meade has a value of 0.8446 with a relative rank of 94 out of 334. Please see table on following page for complete review of MV results for MAH.

  The TJCSG determined that a Joint C4ISR activity should be located where the greatest integration of related activities could occur and where the Joint community could effectively influence the characteristics of the systems to be acquired and deployed. This recommendation establishes a Joint C4ISR development & acquisition activity at Fort Meade, Maryland, collocated with the realigned DISA, current parent of key Joint C4ISR programs; collocated with NSA, responsible for the Information Assurance portion of C4ISR; and located within commuting distance of the JCS, who represents the entire Joint community. Because Ft. Meade does not currently perform the functions relocating to it, its quantitative military value relative to the locations losing functions, was not a factor. Rather, based on the above factors, it was the military judgment of the TJCSG that co-location at Fort Meade provides the highest overall military value to the Department.

  The activities considered in this candidate recommendation were identified to the TJCSG by the Joint Chiefs of Staff (J-6) as activities the JCS consider crucial to creating a net-centric operational environment.

  Panama City is included in this candidate recommendation since its deployable joint command & control capability is being developed and acquired for the Combatant Commanders.

TABLE 1

MILITARY VALUE ANALYSIS RESULTS REPORT, 12-Apr-05

Rank	Installation / Activity	Military Value
1	(I)FORT BLISS	0.9161
2	(I)Hurlburt Field	0.9045
3	(I)Peterson AFB	0.8985
4	(I)Offutt AFB	0.8978
5	(I)FORT SILL	0.8975
6	(I)Cannon AFB	0.8948
7	(I)Robins AFB	0.8946
8	(I)Langley AFB	0.8944
9	(I)Fairchild AFB	0.8912
10	(I)Wright-Patterson AFB	0.8901
11	(I)Kirtland AFB	0.8893
12	(I)Charleston AFB	0.8891
13	(I)Eglin AFB	0.8891
14	(I)Davis-Monthan AFB	0.8887
15	(I)Ellsworth AFB	0.8885
16	(I)Francis E. Warren AFB	0.8881
17	(I)Tyndall AFB	0.8880
18	(I)Sheppard AFB	0.8877
19	(I)FORT SAM HOUSTON	0.8875
20	(I)Barksdale AFB	0.8854
21	(I)Naval Station Norfolk	0.8850
22	(I)MacDill AFB	0.8845
23	(I)Nellis AFB	0.8844
24	(I)Joint Reserve Base New Orleans	0.8837
25	(I)Lackland AFB	0.8831
26	(I)Hill AFB	0.8829
27	(I)Pope AFB	0.8823
28	(I)Naval Weapons Station Charleston	0.8807
29	(I)Little Rock AFB	0.8800
30	(I)FORT JACKSON	0.8796
31	(I)Minot AFB	0.8790
32	(I)FORT KNOX	0.8781
33	(I)McConnell AFB	0.8780
34	(I)Columbus AFB	0.8779
35	(I)Buckley AFB	0.8776
36	(I)Naval Station and Undersea Warfare Center Newport	0.8773
37	(I)McChord AFB	0.8770
38	(I)Malmstrom AFB	0.8770
39	(I)Grand Forks AFB	0.8770
40	(I)Naval Air Station Pensacola	0.8760
41	(I)Naval Support Activity New Orleans, LA	0.8759
42	(I)Keesler AFB	0.8754
43	(I)Maxwell AFB	0.8750
44	(I)Tinker AFB	0.8745
45	(I)Randolph AFB	0.8739
46	(I)FORT EUSTIS	0.8734
47	(I)Patrick AFB	0.8729
48	(I)REDSTONE ARSENAL	0.8725
49	(I)Naval Air Station Jacksonville	0.8693
50	(I)Marine Corps Base Camp Lejeune	0.8688
51	(I)Naval Air Station Brunswick	0.8666
52	(I)Andrews AFB	0.8657
53	(I)Bolling AFB	0.8651
54	(I)FORT RILEY	0.8649
55	(I)Dyess AFB	0.8648
56	(I)Naval Support Activity Mechanicsburg	0.8644
57	(I)FORT BELVOIR	0.8644
58	(I)FORT STEWART	0.8635
59	(I)FORT LEONARD WOOD	0.8625
60	(I)FORT BRAGG	0.8617
61	(I)FORT GORDON	0.8612
62	(I)Washington Navy Yard	0.8610
63	(I)Henderson Hall	0.8609
64	(I)FORT HOOD	0.8600
65	(I)Naval Air Station Meridian	0.8591
66	(I)FORT DRUM	0.8579
67	(I)Homestead ARS	0.8577
68	(I)Naval Support Activity Millington	0.8574
69	(I)FORT HUACHUCA	0.8572
70	(I)Naval Air Station Corpus Christi	0.8569
71	(I)FORT LEAVENWORTH	0.8563
72	(I)Seymour Johnson AFB	0.8562
73	(I)Scott AFB	0.8558
74	(I)Anacostia Annex	0.8550
75	(I)Naval Research Laboratory	0.8548
76	(I)Marine Corps Air Station Cherry Point	0.8547
77	(I)Naval Support Activity Norfolk	0.8544
78	(I)Marine Corps Base Quantico	0.8542
79	(I)Arlington Service Center	0.8535
80	(I)Hickam AFB	0.8521
81	(I)Elmendorf AFB	0.8521
82	(I)FORT MYER	0.8509
83	(I)NAVSUPPACT INDIAN HEAD	0.8496
84	(I)March ARB	0.8496
85	(I)FORT CARSON	0.8495
86	(I)Shaw AFB	0.8495
87	(I)Saufley Field	0.8490
88	(I)NAVSTA ANNAPOLIS	0.8490
89	(I)Brooks City-Base	0.8489
90	(I)FORT RUCKER	0.8486
91	(I)Marine Corps Air Station Miramar	0.8467
92	(I)FORT DETRICK	0.8454
93	(I)FORT WAINWRIGHT	0.8450
94	(I)FORT MEADE	0.8446
95	(I)Eielson AFB	0.8440
96	(I)FORT LEE	0.8432
97	(I)Naval Air Station North Island	0.8428
98	(I)FORT BENNING	0.8425
99	(I)Joint Reserve Base Fort Worth	0.8422
100	(I)Naval Air Station Whiting Field	0.8413
101	(I)Vandenberg AFB	0.8406
102	(I)Marine Corps Base Hawaii Kaneohe	0.8394
103	(I)Vance AFB	0.8383
104	(I)FORT MONROE	0.8383
105	(I)FORT MCNAIR	0.8377
106	(I)McGuire AFB	0.8374
107	(I)Naval Station San Diego	0.8349
108	(I)FORT MCPHERSON	0.8343
109	(I)National Naval Medical Center Bethesda	0.8341
110	(I)Naval Air Station Key West	0.8341
111	(I)Marine Corps Support Activity Kansas City	0.8340
112	(I)WALTER REED ARMY MEDICAL CENTER	0.8337
113	(I)Naval Submarine Support Base Kings Bay	0.8334
114	(I)FORT LEWIS	0.8330
115	(I)FORT RICHARDSON	0.8326
116	(I)Marine Corps Base Hawaii Camp Smith	0.8319
117	(I)Army National Guard Readiness Center	0.8312
118	(I)Naval Station Pearl Harbor	0.8308
119	(I)Luke AFB	0.8289
120	(I)CARLISLE BARRACKS	0.8275
121	(I)Beale AFB	0.8271
122	(I)FORT POLK	0.8195
123	(I)Marine Corps Air Station Beaufort	0.8191
124	(I)SCHOFIELD BARRACKS	0.8163
125	(I)Mountain Home AFB	0.8162
126	(I)Potomac Annex, Washington DC	0.8161
127	(I)FORT SHAFTER	0.8141
128	(I)ABERDEEN PROVING GROUND	0.8120
129	(I)FORT MCCOY	0.8071
130	(I)Travis AFB	0.7993
131	(I)Naval Amphibious Base Coronado	0.7908
132	(I)FORT GILLEM	0.7867
133	(I)FORT HAMILTON	0.7837
134	(I)NAVSUPPACT DAHLGREN	0.7835
135	(I)FORT MONMOUTH	0.7818
136	(I)FORT CAMPBELL	0.7751
137	(I)FORT DIX	0.7700
138	(I)Altus AFB	0.7659
139	(I)Naval Air Station Patuxent River Webster Field	0.7651
140	(I)Whiteman AFB	0.7648
141	(I)Naval Air Engineering Station Lakehurst	0.7623
142	(I)Joint Reserve Base Willow Grove	0.7619
143	(I)Naval Air Station Whidbey Island	0.7618
144	(I)Dover AFB	0.7610
145	(I)FORT A P HILL	0.7598
146	(I)Naval Air Station Patuxent River	0.7587
147	(I)Naval Station Everett	0.7375
148	(I)Marine Corps Base Camp Pendleton	0.7273
149	(I)Naval Submarine Base Bangor	0.7172
150	(I)Naval Air Station Point Mugu	0.6907
151	(A)CAA	0.5730
152	(A)DIA CAF	0.5414
153	(A)JCS CAF	0.5414
154	(A)Navy CAF	0.5414
155	(A)NETC	0.5414
156	(A)NETPDTC	0.5414
157	(A)AF Review Boards Agency	0.5393
158	(A)CO HQBN HQMC (Henderson Hall)	0.5393
159	(A)MEDIA CTR WASHINGTON DC	0.5393
160	(A)NAVAL LEGAL SERVICE OFFICE NORTH CENTRAL	0.5393
161	(A)NAVAL LEGAL SERVICES COMMAND	0.5393
162	(A)OCHR	0.5393
163	(A)PEO Soldier	0.5393
164	(A)TRIAL SERVICE OFFICE NORTHEAST	0.5393
165	(AB)COMMARFORRES NSA NOLA, New Orleans LA	0.5393
166	(AB)COMNAVAIRRESFOR NSA NOLA (sub of above)	0.5393
167	(AB)COMNAVCRUITCMD	0.5393
168	(AB)COMNAVCRUITCMD NSA NOLA (sub of above)	0.5393

TABLE 1

MILITARY VALUE ANALYSIS RESULTS REPORT, 12-Apr-05

Rank	Installation / Activity	Military Value
169	(AB)COMNAVRESFOR NSA NOLA	0.5393
170	(AB)US Army Accessions Command HQ (USAAC)	0.5393
171	(AB)USAF Recruiting Service (HQ AF Recruiting SVC)	0.5393
172	(AJ)PACOM PACAF	0.5393
173	(AJ)FORSCOM	0.5358
174	(A)AF Office of Special Investigations	0.5331
175	(A)6MLMC	0.5263
176	(A)COMNAVFACENGCOM	0.5209
177	(AB)USAF Reserve Command (USAFRES)	0.5192
178	(AB)US Army Recruiting Cmd	0.5154
179	(A)Acquisition Support Center (ASC)	0.4979
180	(A)NCIS	0.4978
181	(A)Program Mgr for Chemical Demilitarization	0.4946
182	(A)NAVAL HISTORICAL CENTER	0.4926
183	(AJ)PACOM USPACFLT	0.4917
184	(AJ)PACOM USARPAC	0.4848
185	(A)11th Wing	0.4834
186	(A)PWC WASH DC	0.4832
187	(A)NAVAL DISTRICT WASH DC	0.4820
188	(A)US Army Materiel Systems Analysis Activity	0.4811
189	(AJ)TRADOC	0.4742
190	(AB)US Army Reserve Command (USARC)	0.4650
191	(A)Wash HQ Services CAF	0.4403
192	(A)HQMC	0.4382
193	(A)MDW	0.4382
194	(A)DCAA	0.4253
195	(AB)US Army Cadet Cmd	0.4103
196	(A)Air Force CAF	0.4066
197	(A)Army CCF	0.4066
198	(A)DTRA	0.4053
199	(A)Soldiers Magazine-Belvoir	0.4052
200	(A)AF Flight Standards Agency	0.4045
201	(A)AF Legal Services Agency	0.4045
202	(A)AF Medical Support Agency	0.4045
203	(A)AF/HC – Chaplain Service	0.4045
204	(A)AF/SG – Surgeon General	0.4045
205	(A)AFIP	0.4045
206	(A)AUDSVC	0.4045
207	(A)BD CPAC -MA, NE Region	0.4045
208	(A)BUMED, WASH DC	0.4045
209	(A)COMSC WASHINGTON DC	0.4045
210	(A)NAVSISA MECHANICSBURG PA	0.4045
211	(A)NAVSUPSYSCOM MECHANICSBURG PA	0.4045
212	(A)PEO EIS(STAMIS)	0.4045
213	(A)US ARMY INFORMATION SYSTEMS ENGINEERING COMMAND	0.4045
214	(A)USAMMDA	0.4045
215	(AB)COMMARFORCRUITCMD, Quantico, VA	0.4045
216	(A)DeCA	0.4040
217	(A)Developmental Test Command	0.4007
218	(A)USAMRIID	0.3971
219	(A)ACSIM	0.3932
220	(A)CID-Belvoir	0.3863
221	(A)Army Evaluation Center	0.3845
222	(A)USA SAC	0.3819
223	(A)USA MMA	0.3806
224	(A)USA Force Mgmt Support Agency, HQ DA-GS	0.3776
225	(A)DLA	0.3772
226	(A)DISCO	0.3739
227	(A)SAF/US – Under Secretary of the AF	0.3724
228	(A)MARINE CORPS INSTITUTE (NEW)	0.3724
229	(A)Army Audit Agency	0.3720
230	(A)AF/JA – Judge Advocate General	0.3718
231	(A)USALSA	0.3696
232	(A)SPAWARSYSCEN, Charleston (NEW)	0.3680
233	(A)ASA(M&RA)	0.3675
234	(A)US Army Medical Research Institute for Chemical Defense	0.3655
235	(A)HQS USA MRMC (and subordinate commands)	0.3651
236	(A)NSWC HQ (AT WNY)	0.3650
237	(A)JMLFDC	0.3647
238	(AB)HQ ARNG (Army Natl Guard)	0.3632
239	(A)US Army Aberdeen Test Center	0.3607
240	(A)Communications & Electronics Command (CECOM)	0.3599
241	(A)US Army Research, Development and Engineering Command	0.3596
242	(A)USAMRAA	0.3581
243	(A)Edgewood Chemical & Biological Center	0.3532
244	(A)Army Contracting Agency	0.3527
245	(A)NAVSEASYSCOM WASHINGTON NAVY YARD, DC	0.3514
246	(A)US Army Environmental Center	0.3503
247	(A)US Army Ctr for Health Promotion and Preventative Medicine	0.3434
248	(A)U. S. Army Research Laboratory - HQ	0.3401
249	(A)The Surgeon General Office (OTSG)	0.3297
250	(A)SECNAV WASH DC	0.3296
251	(A)ASA (I&E)	0.3276
252	(A)OEA	0.3254

Rank	Installation / Activity	Military Value
252	(A)OEA	0.3254
253	(AJ)JFCOM/C4ISR Battle Center/JFL/JWC	0.3115
254	(A)OCPA	0.3060
255	(A)NSA CAF	0.3054
256	(A)NAVAIR SYSCOM HQ	0.2961
257	(A)Navy Hometown News	0.2940
258	(A)SAF/GC – General Counsel	0.2933
259	(A)SDDC-TEA	0.2931
260	(A)G-6	0.2921
261	(A)DUSA	0.2920
262	(A)AF/XO – Air and Space Operations	0.2920
263	(A)AF-CIO – HAF Chief Information Officer	0.2920
264	(A)CECOM (Acquisition Ctr)	0.2918
265	(A)ASA (FM&C)	0.2915
266	(A)AF News Agency/Army & AF Hometown News	0.2915
267	(A)AFIS	0.2914
268	(A)Ofc of the JAG (OTJAG)	0.2913
269	(A)G-8	0.2912
270	(A)AFSAA - AF Studies and Analysis Agency	0.2907
271	(A)PFPA	0.2905
272	(A)DTSA	0.2904
273	(A)OCAR	0.2899
274	(A)JAG School	0.2898
275	(A)DARPA	0.2892
276	(A)DHRA	0.2873
277	(A)OASA (Alt)	0.2766
278	(A)AFCEE	0.2747
279	(A)CIFA	0.2732
280	(A)DOHA	0.2719
281	(A)NAWC PATUXENT RIVER MD	0.2712
282	(A)SAF/AA – Admin Asst to the Secretary	0.2656
283	(A)G-3	0.2653
284	(A)PEO STRICOM	0.2609
285	(AB)USAF Reserve Command Reserve Recruiting Service,	0.2607
286	(A)DCMS	0.2578
287	(A)G-1	0.2562
288	(A)AMC	0.2550
289	(A)Office of the Admin Ass't to the Army (aka SAAA)	0.2539
290	(A)HQ IMA	0.2521
291	(A)WHS	0.2499
292	(A)SAF/PA – Public Affairs	0.2381
293	(A)SAF/SB – Small & Disadvantaged Business	0.2381
294	(A)AF/XI – Warfighting Integration	0.2374
295	(A)SAF/IA – International Affairs	0.2371
296	(A)OSD	0.2342
297	(A)HQ Air National Guard (ANG)	0.2274
298	(A)DCMA	0.2197
299	(A)HQ SMDC	0.2182
300	(A)HRC	0.2169
301	(A)OPNAV	0.2093
302	(A)SAF/IE – Installations Environment and Logistics	0.2075
303	(A)NETCOM	0.2013
304	(A)SAF/AQ - Acquisition	0.1975
305	(A)SAF/AG – Auditor General	0.1973
306	(A)DISA	0.1970
307	(A)DISC4 JTRS JPO	0.1882
308	(A)TMA	0.1641
309	(A)AF Personnel Operations Agency	0.1586
310	(A)PEO Biological Defense	0.1577
311	(A)NMCRS	0.1576
312	(A)AF/HO - Historian	0.1573
313	(A)SAF/FM – Financial Management and Comptroller	0.1568
314	(A)DLSA	0.1565
315	(A)DPMO	0.1562
316	(A)NAVIPO WASH DC	0.1556
317	(A)COMMANDER, NAVY INSTALLATIONS	0.1556
318	(A)DSCA	0.1555
319	(A)HQ ATEC	0.1537
320	(AB)HQ NGB (National Guard Bureau – overseeing Air Force and Army)	0.1533
321	(A)DODEA	0.1532
322	(A)Army Research Office	0.1525
323	(A)NAV SSP (NEW)	0.1517
324	(A)SDDC (formerly MTMC)	0.1502
325	(AJ)SOUTHCOM HQ	0.1484
326	(A)Navy Systems Management Activity (NSMA) - New	0.1437
327	(A)Army-CSA	0.1437
328	(A)DOD IG	0.1423
329	(A)MDA	0.1422
330	(A)AF/DP - Personnel	0.1366
331	(A)OFFICE OF NAVAL RESEARCH	0.1249
332	(A)DFAS	0.1227
333	(A)AF/IL – Installation and Logistics	0.1135
334	(A)DSS	0.1122

Information Systems Technology D&A Military Value

Facility Name	MilVal
USN_4_San Diego	0.5941
FORT MONMOUTH	0.4845
USN_2_San Diego	0.4742
SPAWARSYSCEN_CHARLESTON_SC	0.4502
Hanscom AFB	0.4398
USN_8_Pax	0.3108
DISA Development and Acquisition	0.3006
COMNAVUNSEAWARCEN_NEWPORT_RI	0.2956
FORT MONMOUTH San Diego	0.2933
Fort Lewis	0.2933
Naval Research Laboratory Washington DC	0.2808
NAVSURFWARCENDIV_DAHLGREN_VA	0.2552
REDSTONE ARSENAL	0.2330
USN_3_Norfold/Protsmouth	0.2273
FORT BELVOIR	0.2268
USN_7_Norfolk	0.2264
NAVSURFWARCENDIV_CORONA_CA	0.2202
FT HOOD	0.2187
Wright-Patterson AFB	0.2160
FT GORDON	0.2158
SPAWARSYSCEN Charleston – Little Creek	0.2014
SPAWARSYSCEN_CHARLESTON_SC Washington	0.1989
USN_4_Camp Pendleton	0.1929
COMOPTEVFOR_NORFOLK_VA	0.1890
USN_2_Pannama City(NAVSURFWARCEN COASTSYSSTA PANAMA CITY)	0.1870
USN_3_San Diego	0.1833
FORT HUACHUCA	0.1821
USN_3_Port Hueneme	0.1810
USN_3_Jacksonville	0.1758
USN_3_Penasacola	0.1733
Tinker AFB	0.1732

Information Systems Technology D&A Military Value

Facility Name	MilVal
USN_3_Arlington	0.1659
BROOKS CITY-BASE	0.1653
Lackland AFB	0.1544
SPAWARSYSCOM_SAN_DIEGO_CA PEARL HARBOR	0.1471
Fort Lee	0.1389
Warner Robbins AFB	0.1301
FORT MONMOUTH Los Angeles	0.1301
JPM JTRS	0.1294
USN_2_Quantico	0.1257
EDWARDS AFB	0.1146
Peterson AFB	0.0999
Langley AFB	0.0994
USN-2-Philadelphia	0.0784
USA_4_Arlington	0.0733

60 locations were exempted from consideration as a consequence of a TJCSG decision not to analyze locations with less than 31 full time equivalent work years in a function. It was the military judgment of the TJCSG that the benefit to be derived from consideration of those facilities was far outweighed by the cost of that analysis.

Information Systems Technology T&E Military Value

Facility Name	MilVal
JITC Fort Huachuca	0.4397
WHITE SANDS MISSILE RANGE	0.3922
USN_8_Pax	0.3812
FORT HUACHUCA	0.3629
COMNAVUNSEAWARCEN_NEWPORT_RI	0.3611
USN_4_Camp Pendleton	0.3504
Eglin AFB	0.3174
FT HOOD	0.2949
SPAWARSYSCEN_CHARLESTON_SC	0.2840
USN_4_San Diego	0.2789
USN_2_San Diego	0.2345
NAVSURFWARCENDIV_CORONA_CA	0.2241
JITC Indianhead	0.2205
USN_3_VABEACH	0.2171
FORT MONMOUTH	0.2008
Arnold AFS	0.1960
ABERDEEN PROVING GROUND	0.1956
EDWARDS AFB	0.1833
COMOPTEVFOR_NORFOLK_VA	0.1767
USN_2_Pannama City(NAVSURFWARCEN COASTSYSSTA PANAMA CITY)	0.1445
FT BLISS	0.0957

51 locations were exempted from consideration as a consequence of a TJCSG decision not to analyze locations with less than 31 full time equivalent work years in a function. It was the military judgment of the TJCSG that the benefit to be derived from consideration of those facilities was far outweighed by the cost of that analysis.

Sensors, Electronics, and EW D&A Military Value

USN_8_Pax	0.6175
NAVSURFWARCENDIV_CRANE_IN	0.4834
COMNAVUNSEAWARCEN_NEWPORT_RI	0.4744
FORT MONMOUTH	0.4337
Hanscom AFB	0.3965
USN_3_WNY	0.3885
USN_4_San Diego	0.3811
Naval Research Laboratory Washington DC	0.3632
USN_2_Pt Mugu	0.3495
REDSTONE ARSENAL	0.3402
USN_2_China Lake	0.3267
NAVSURFWARCENDIV_DAHLGREN_VA	0.3001
SPAWARSYSCEN_CHARLESTON_SC	0.2944
USN_3_VABEACH	0.2680
USN_2_San Diego	0.2603
FORT BELVOIR	0.2524
NAVSURFWARCENDIV_CORONA_CA	0.2520
Hill AFB	0.2287
ABERDEEN PROVING GROUND	0.2250
Warner Robbins AFB	0.2247
FORT MONMOUTH Los Angeles	0.2247
Tinker AFB	0.2055
USN_3_Jacksonville	0.1944
USN_3_Port Hueneme	0.1878
OFFICE OF NAVAL RESEARCH	0.1829
USN_2_VABEACH.	0.1661
USN_3_Oak Harbor	0.1654
Peterson AFB	0.0780

75 locations were exempted from consideration as a consequence of a TJCSG decision not to analyze locations with less than 31 full time equivalent work years in a function. It was the military judgment of the TJCSG that the benefit to be derived from consideration of those facilities was far outweighed by the cost of that analysis.

Sensors, Electronics, and EW T&E Military Value

USN_8_Pax	0.7402
USN_2_China Lake	0.5610
EDWARDS AFB	0.5356
COMNAVUNSEAWARCEN_NEWPORT_RI	0.4009
WHITE SANDS MISSILE RANGE	0.3768
FORT HUACHUCA	0.3608
NAVSURFWARCENDIV_CRANE_IN	0.3355
USN_2_Pt Mugu	0.3103
USAF_2_Alamogorgo	0.2865
AEGIS_TECHREP_MOORESTOWN_NJ	0.2774
NAVSURFWARCENDIV_DAHLGREN_VA	0.2722
NAVSURFWARCENDIV_CORONA_CA	0.2643
USN_4_Camp Pendleton	0.2129
USN_4_San Diego	0.1944
Kirtland AFB	0.1222
USA_3_Orlando	0.1096
NAVUNSEAWARCENDIV_NEWPORT_RI West Palm Beach	0.1084
COMOPTEVFOR_NORFOLK_VA	0.1075
USN_3_Port Hueneme	0.0867
FORT MONMOUTH	0.0735

52 locations were exempted from consideration as a consequence of a TJCSG decision not to analyze locations with less than 31 full time equivalent work years in a function. It was the military judgment of the TJCSG that the benefit to be derived from consideration of those facilities was far outweighed by the cost of that analysis.

- **Military Value Analysis Results:** The military value of current locations occupied by ACSIM, of which CFSC is a subactivity, is 0.3932 with a relative ranking of 219 out of 334 total entities evaluated by the MAH military value model. The military value of current locations occupied by the other activities included in this recommendation, in descending order of MV, are as follows: USA Security Assistance Command is 0.3819 with a relative ranking of 222; ASA(M&RA), of which HRXII is a subactivity, is 0.3675 with a rank of 233; Army Contracting Agency is 0.3527 with a relative ranking of 244; Army Environmental Center is 0.3503 with a relative ranking of 246; G-1, of which the Army Center for Substance Abuse and Family Liaison Office are subactivities, is 0.2562 with a relative ranking of 287; Army Materiel Command is 0.2550 with a relative ranking of 288; IMA-HQ is 0.2521 with a relative ranking of 290; and NETCOM is 0.2013 and a ranking of 303.

  This Candidate Recommendation selects receiving locations which reflect significant improvement in military value: Fort Sam Houston has a military value 0.8875 and a relative rank of 19 out of 334; Fort Knox has a military value 0.8781 and a relative rank of 32; and Redstone Arsenal has a military value 0.8725 with a relative rank of 48.

TABLE 1

MILITARY VALUE ANALYSIS RESULTS REPORT, 12-Apr-05

Rank	Installation / Activity	Military Value
1	(I)FORT BLISS	0.9161
2	(I)Hurlburt Field	0.9045
3	(I)Peterson AFB	0.8985
4	(I)Offutt AFB	0.8978
5	(I)FORT SILL	0.8975
6	(I)Cannon AFB	0.8948
7	(I)Robins AFB	0.8946
8	(I)Langley AFB	0.8944
9	(I)Fairchild AFB	0.8912
10	(I)Wright-Patterson AFB	0.8901
11	(I)Kirtland AFB	0.8893
12	(I)Charleston AFB	0.8891
13	(I)Eglin AFB	0.8891
14	(I)Davis-Monthan AFB	0.8887
15	(I)Ellsworth AFB	0.8885
16	(I)Francis E. Warren AFB	0.8881
17	(I)Tyndall AFB	0.8880
18	(I)Sheppard AFB	0.8877
19	(I)FORT SAM HOUSTON	0.8875
20	(I)Barksdale AFB	0.8854
21	(I)Naval Station Norfolk	0.8850
22	(I)MacDill AFB	0.8845
23	(I)Nellis AFB	0.8844
24	(I)Joint Reserve Base New Orleans	0.8837
25	(I)Lackland AFB	0.8831
26	(I)Hill AFB	0.8829
27	(I)Pope AFB	0.8823
28	(I)Naval Weapons Station Charleston	0.8807
29	(I)Little Rock AFB	0.8800
30	(I)FORT JACKSON	0.8796
31	(I)Minot AFB	0.8790
32	(I)FORT KNOX	0.8781
33	(I)McConnell AFB	0.8780
34	(I)Columbus AFB	0.8779
35	(I)Buckley AFB	0.8776
36	(I)Naval Station and Undersea Warfare Center Newport	0.8773
37	(I)McChord AFB	0.8770
38	(I)Malmstrom AFB	0.8770
39	(I)Grand Forks AFB	0.8770
40	(I)Naval Air Station Pensacola	0.8760
41	(I)Naval Support Activity New Orleans, LA	0.8759
42	(I)Keesler AFB	0.8754
43	(I)Maxwell AFB	0.8750
44	(I)Tinker AFB	0.8745
45	(I)Randolph AFB	0.8739
46	(I)FORT EUSTIS	0.8734
47	(I)Patrick AFB	0.8729
48	(I)REDSTONE ARSENAL	0.8725
49	(I)Naval Air Station Jacksonville	0.8693
50	(I)Marine Corps Base Camp Lejeune	0.8688
51	(I)Naval Air Station Brunswick	0.8666
52	(I)Andrews AFB	0.8657
53	(I)Bolling AFB	0.8651
54	(I)FORT RILEY	0.8649
55	(I)Dyess AFB	0.8648
56	(I)Naval Support Activity Mechanicsburg	0.8644
57	(I)FORT BELVOIR	0.8644
58	(I)FORT STEWART	0.8635
59	(I)FORT LEONARD WOOD	0.8625
60	(I)FORT BRAGG	0.8617
61	(I)FORT GORDON	0.8612
62	(I)Washington Navy Yard	0.8610
63	(I)Henderson Hall	0.8609
64	(I)FORT HOOD	0.8600
65	(I)Naval Air Station Meridian	0.8591
66	(I)FORT DRUM	0.8579
67	(I)Homestead ARS	0.8577
68	(I)Naval Support Activity Millington	0.8574
69	(I)FORT HUACHUCA	0.8572
70	(I)Naval Air Station Corpus Christi	0.8569
71	(I)FORT LEAVENWORTH	0.8563
72	(I)Seymour Johnson AFB	0.8562
73	(I)Scott AFB	0.8558
74	(I)Anacostia Annex	0.8550
75	(I)Naval Research Laboratory	0.8548
76	(I)Marine Corps Air Station Cherry Point	0.8547
77	(I)Naval Support Activity Norfolk	0.8544
78	(I)Marine Corps Base Quantico	0.8542
79	(I)Arlington Service Center	0.8535
80	(I)Hickam AFB	0.8521
81	(I)Elmendorf AFB	0.8521
82	(I)FORT MYER	0.8509
83	(I)NAVSUPPACT INDIAN HEAD	0.8496
84	(I)March ARB	0.8496
85	(I)FORT CARSON	0.8495
86	(I)Shaw AFB	0.8495
87	(I)Saufley Field	0.8490
88	(I)NAVSTA ANNAPOLIS	0.8490
89	(I)Brooks City-Base	0.8489
90	(I)FORT RUCKER	0.8486
91	(I)Marine Corps Air Station Miramar	0.8467
92	(I)FORT DETRICK	0.8454
93	(I)FORT WAINWRIGHT	0.8450
94	(I)FORT MEADE	0.8446
95	(I)Eielson AFB	0.8440
96	(I)FORT LEE	0.8432
97	(I)Naval Air Station North Island	0.8428
98	(I)FORT BENNING	0.8425
99	(I)Joint Reserve Base Fort Worth	0.8422
100	(I)Naval Air Station Whiting Field	0.8413
101	(I)Vandenberg AFB	0.8406
102	(I)Marine Corps Base Hawaii Kaneohe	0.8394
103	(I)Vance AFB	0.8383
104	(I)FORT MONROE	0.8383
105	(I)FORT MCNAIR	0.8377
106	(I)McGuire AFB	0.8374
107	(I)Naval Station San Diego	0.8349
108	(I)FORT MCPHERSON	0.8343
109	(I)National Naval Medical Center Bethesda	0.8341
110	(I)Naval Air Station Key West	0.8341
111	(I)Marine Corps Support Activity Kansas City	0.8340
112	(I)WALTER REED ARMY MEDICAL CENTER	0.8337
113	(I)Naval Submarine Support Base Kings Bay	0.8334
114	(I)FORT LEWIS	0.8330
115	(I)FORT RICHARDSON	0.8326
116	(I)Marine Corps Base Hawaii Camp Smith	0.8319
117	(I)Army National Guard Readiness Center	0.8312
118	(I)Naval Station Pearl Harbor	0.8308
119	(I)Luke AFB	0.8289
120	(I)CARLISLE BARRACKS	0.8275
121	(I)Beale AFB	0.8271
122	(I)FORT POLK	0.8195
123	(I)Marine Corps Air Station Beaufort	0.8191
124	(I)SCHOFIELD BARRACKS	0.8163
125	(I)Mountain Home AFB	0.8162
126	(I)Potomac Annex, Washington DC	0.8161
127	(I)FORT SHAFTER	0.8141
128	(I)ABERDEEN PROVING GROUND	0.8120
129	(I)FORT MCCOY	0.8071
130	(I)Travis AFB	0.7993
131	(I)Naval Amphibious Base Coronado	0.7908
132	(I)FORT GILLEM	0.7867
133	(I)FORT HAMILTON	0.7837
134	(I)NAVSUPPACT DAHLGREN	0.7835
135	(I)FORT MONMOUTH	0.7818
136	(I)FORT CAMPBELL	0.7751
137	(I)FORT DIX	0.7700
138	(I)Altus AFB	0.7659
139	(I)Naval Air Station Patuxent River Webster Field	0.7651
140	(I)Whiteman AFB	0.7648
141	(I)Naval Air Engineering Station Lakehurst	0.7623
142	(I)Joint Reserve Base Willow Grove	0.7619
143	(I)Naval Air Station Whidbey Island	0.7618
144	(I)Dover AFB	0.7610
145	(I)FORT A P HILL	0.7598
146	(I)Naval Air Station Patuxent River	0.7587
147	(I)Naval Station Everett	0.7375
148	(I)Marine Corps Base Camp Pendleton	0.7273
149	(I)Naval Submarine Base Bangor	0.7172
150	(I)Naval Air Station Point Mugu	0.6907
151	(A)CAA	0.5730
152	(A)DIA CAF	0.5414
153	(A)JCS CAF	0.5414
154	(A)Navy CAF	0.5414
155	(A)NETC	0.5414
156	(A)NETPDTC	0.5414
157	(A)AF Review Boards Agency	0.5393
158	(A)CO HQBN HQMC (Henderson Hall)	0.5393
159	(A)MEDIA CTR WASHINGTON DC	0.5393
160	(A)NAVAL LEGAL SERVICE OFFICE NORTH CENTRAL	0.5393
161	(A)NAVAL LEGAL SERVICES COMMAND	0.5393
162	(A)OCHR	0.5393
163	(A)PEO Soldier	0.5393
164	(A)TRIAL SERVICE OFFICE NORTHEAST	0.5393
165	(AB)COMMARFORRES NSA NOLA, New Orleans LA	0.5393
166	(AB)COMNAVAIRRESFOR NSA NOLA (sub of above)	0.5393
167	(AB)COMNAVCRUITCMD	0.5393
168	(AB)COMNAVCRUITCMD NSA NOLA (sub of above)	0.5393

TABLE 1

MILITARY VALUE ANALYSIS RESULTS REPORT, 12-Apr-05

Rank	Installation / Activity	Military Value
169	(AB)COMNAVRESFOR NSA NOLA	0.5393
170	(AB)US Army Accessions Command HQ (USAAC)	0.5393
171	(AB)USAF Recruiting Service (HQ AF Recruiting SVC)	0.5393
172	(AJ)PACOM PACAF	0.5393
173	(AJ)FORSCOM	0.5358
174	(A)AF Office of Special Investigations	0.5331
175	(A)6MLMC	0.5263
176	(A)COMNAVFACENGCOM	0.5209
177	(AB)USAF Reserve Command (USAFRES)	0.5192
178	(AB)US Army Recruiting Cmd	0.5154
179	(A)Acquisition Support Center (ASC)	0.4979
180	(A)NCIS	0.4978
181	(A)Program Mgr for Chemical Demilitarization	0.4946
182	(A)NAVAL HISTORICAL CENTER	0.4926
183	(AJ)PACOM USPACFLT	0.4917
184	(AJ)PACOM USARPAC	0.4848
185	(A)11th Wing	0.4834
186	(A)PWC WASH DC	0.4832
187	(A)NAVAL DISTRICT WASH DC	0.4820
188	(A)US Army Materiel Systems Analysis Activity	0.4811
189	(AJ)TRADOC	0.4742
190	(AB)US Army Reserve Command (USARC)	0.4650
191	(A)Wash HQ Services CAF	0.4403
192	(A)HQMC	0.4382
193	(A)MDW	0.4382
194	(A)DCAA	0.4253
195	(AB)US Army Cadet Cmd	0.4103
196	(A)Air Force CAF	0.4066
197	(A)Army CCF	0.4066
198	(A)DTRA	0.4053
199	(A)Soldiers Magazine-Belvoir	0.4052
200	(A)AF Flight Standards Agency	0.4045
201	(A)AF Legal Services Agency	0.4045
202	(A)AF Medical Support Agency	0.4045
203	(A)AF/HC – Chaplain Service	0.4045
204	(A)AF/SG – Surgeon General	0.4045
205	(A)AFIP	0.4045
206	(A)AUDSVC	0.4045
207	(A)BD CPAC -MA, NE Region	0.4045
208	(A)BUMED, WASH DC	0.4045
209	(A)COMSC WASHINGTON DC	0.4045
210	(A)NAVSISA MECHANICSBURG PA	0.4045
211	(A)NAVSUPSYSCOM MECHANICSBURG PA	0.4045
212	(A)PEO EIS(STAMIS)	0.4045
213	(A)US ARMY INFORMATION SYSTEMS ENGINEERING COMMAND	0.4045
214	(A)USAMMDA	0.4045
215	(AB)COMMARFORCRUITCMD, Quantico, VA	0.4045
216	(A)DeCA	0.4040
217	(A)Developmental Test Command	0.4007
218	(A)USAMRIID	0.3971
219	(A)ACSIM **	0.3932
220	(A)CID-Belvoir	0.3863
221	(A)Army Evaluation Center	0.3845
222	(A)USA SAC	0.3819
223	(A)USA MMA	0.3806
224	(A)USA Force Mgmt Support Agency, HQ DA-GS	0.3776
225	(A)DLA	0.3772
226	(A)DISCO	0.3739
227	(A)SAF/US – Under Secretary of the AF	0.3724
228	(A)MARINE CORPS INSTITUTE (NEW)	0.3724
229	(A)Army Audit Agency	0.3720
230	(A)AF/JA – Judge Advocate General	0.3718
231	(A)USALSA	0.3696
232	(A)SPAWARSYSCEN, Charleston (NEW)	0.3680
233	(A)ASA(M&RA)	0.3675
234	(A)US Army Medical Research Institute for Chemical Defense	0.3655
235	(A)HQS USA MRMC (and subordinate commands)	0.3651
236	(A)NSWC HQ (AT WNY)	0.3650
237	(A)JMLFDC	0.3647
238	(AB)HQ ARNG (Army Natl Guard)	0.3632
239	(A)US Army Aberdeen Test Center	0.3607
240	(A)Communications & Electronics Command (CECOM)	0.3599
241	(A)US Army Research, Development and Engineering Command	0.3596
242	(A)USAMRAA	0.3581
243	(A)Edgewood Chemical & Biological Center	0.3532
244	(A)Army Contracting Agency (ACA)	0.3527
245	(A)NAVSEASYSCOM WASHINGTON NAVY YARD, DC	0.3514
246	(A)US Army Environmental Center	0.3503
247	(A)US Army Ctr for Health Promotion and Preventative Medicine	0.3434
248	(A)U. S. Army Research Laboratory - HQ	0.3401
249	(A)The Surgeon General Office (OTSG)	0.3297
250	(A)SECNAV WASH DC	0.3296
251	(A)ASA (I&E)	0.3276
252	(A)OEA	0.3254
252	(A)OEA	0.3254
253	(AJ)JFCOM/C4ISR Battle Center/JFL/JWC	0.3115
254	(A)OCPA	0.3060
255	(A)NSA CAF	0.3054
256	(A)NAVAIR SYSCOM HQ	0.2961
257	(A)Navy Hometown News	0.2940
258	(A)SAF/GC – General Counsel	0.2933
259	(A)SDDC-TEA	0.2931
260	(A)G-6	0.2921
261	(A)DUSA	0.2920
262	(A)AF/XO – Air and Space Operations	0.2920
263	(A)AF-CIO – HAF Chief Information Officer	0.2920
264	(A)CECOM (Acquisition Ctr)	0.2918
265	(A)ASA (FM&C)	0.2915
266	(A)AF News Agency/Army & AF Hometown News	0.2915
267	(A)AFIS	0.2914
268	(A)Ofc of the JAG (OTJAG)	0.2913
269	(A)G-8	0.2912
270	(A)AFSAA - AF Studies and Analysis Agency	0.2907
271	(A)PFPA	0.2905
272	(A)DTSA	0.2904
273	(A)OCAR	0.2899
274	(A)JAG School	0.2898
275	(A)DARPA	0.2892
276	(A)DHRA	0.2873
277	(A)OASA (Alt)	0.2766
278	(A)AFCEE	0.2747
279	(A)CIFA	0.2732
280	(A)DOHA	0.2719
281	(A)NAWC PATUXENT RIVER MD	0.2712
282	(A)SAF/AA – Admin Asst to the Secretary	0.2656
283	(A)G-3	0.2653
284	(A)PEO STRICOM	0.2609
285	(AB)USAF Reserve Command Reserve Recruiting Service,	0.2607
286	(A)DCMS	0.2578
287	(A)G-1 **	0.2562
288	(A)AMC	0.2550
289	(A)Office of the Admin Ass't to the Army (aka SAAA)	0.2539
290	(A)HQ IMA	0.2521
291	(A)WHS	0.2499
292	(A)SAF/PA – Public Affairs	0.2381
293	(A)SAF/SB – Small & Disadvantaged Business	0.2381
294	(A)AF/XI – Warfighting Integration	0.2374
295	(A)SAF/IA – International Affairs	0.2371
296	(A)OSD	0.2342
297	(A)HQ Air National Guard (ANG)	0.2274
298	(A)DCMA	0.2197
299	(A)HQ SMDC	0.2182
300	(A)HRC	0.2169
301	(A)OPNAV	0.2093
302	(A)SAF/IE – Installations Environment and Logistics	0.2075
303	(A)NETCOM	0.2013
304	(A)SAF/AQ - Acquisition	0.1975
305	(A)SAF/AG – Auditor General	0.1973
306	(A)DISA	0.1970
307	(A)DISC4 JTRS JPO	0.1882
308	(A)TMA	0.1641
309	(A)AF Personnel Operations Agency	0.1586
310	(A)PEO Biological Defense	0.1577
311	(A)NMCRS	0.1576
312	(A)AF/HO - Historian	0.1573
313	(A)SAF/FM – Financial Management and Comptroller	0.1568
314	(A)DLSA	0.1565
315	(A)DPMO	0.1562
316	(A)NAVIPO WASH DC	0.1556
317	(A)COMMANDER, NAVY INSTALLATIONS	0.1556
318	(A)DSCA	0.1555
319	(A)HQ ATEC	0.1537
320	(AB)HQ NGB (National Guard Bureau – overseeing Air Force and Army)	0.1533
321	(A)DODEA	0.1532
322	(A)Army Research Office	0.1525
323	(A)NAV SSP (NEW)	0.1517
324	(A)SDDC (formerly MTMC)	0.1502
325	(AJ)SOUTHCOM HQ	0.1484
326	(A)Navy Systems Management Activity (NSMA) - New	0.1437
327	(A)Army-CSA	0.1437
328	(A)DOD IG	0.1423
329	(A)MDA	0.1422
330	(A)AF/DP - Personnel	0.1366
331	(A)OFFICE OF NAVAL RESEARCH	0.1249
332	(A)DFAS	0.1227
333	(A)AF/IL – Installation and Logistics	0.1135
334	(A)DSS	0.1122

** FOOTNOTES

Army G-1: MV score includes following subactivities:	Army Center for Substance Abuse; Army Family Liaison Office
ACSIM: MV score includes following subactivity:	CFSC
ASA(M&RA): MV score includes following subactivity:	HRXXI

TABLE 1

MILITARY VALUE ANALYSIS RESULTS REPORT, 12-Apr-05

Rank	Installation / Activity	Military Value
1	(I)FORT BLISS	0.9161
2	(I)Hurlburt Field	0.9045
3	(I)Peterson AFB	0.8985
4	(I)Offutt AFB	0.8978
5	(I)FORT SILL	0.8975
6	(I)Cannon AFB	0.8948
7	(I)Robins AFB	0.8946
8	(I)Langley AFB	0.8944
9	(I)Fairchild AFB	0.8912
10	(I)Wright-Patterson AFB	0.8901
11	(I)Kirtland AFB	0.8893
12	(I)Charleston AFB	0.8891
13	(I)Eglin AFB	0.8891
14	(I)Davis-Monthan AFB	0.8887
15	(I)Ellsworth AFB	0.8885
16	(I)Francis E. Warren AFB	0.8881
17	(I)Tyndall AFB	0.8880
18	(I)Sheppard AFB	0.8877
19	(I)FORT SAM HOUSTON	0.8875
20	(I)Barksdale AFB	0.8854
21	(I)Naval Station Norfolk	0.8850
22	(I)MacDill AFB	0.8845
23	(I)Nellis AFB	0.8844
24	(I)Joint Reserve Base New Orleans	0.8837
25	(I)Lackland AFB	0.8831
26	(I)Hill AFB	0.8829
27	(I)Pope AFB	0.8823
28	(I)Naval Weapons Station Charleston	0.8807
29	(I)Little Rock AFB	0.8800
30	(I)FORT JACKSON	0.8796
31	(I)Minot AFB	0.8790
32	(I)FORT KNOX	0.8781
33	(I)McConnell AFB	0.8780
34	(I)Columbus AFB	0.8779
35	(I)Buckley AFB	0.8776
36	(I)Naval Station and Undersea Warfare Center Newport	0.8773
37	(I)McChord AFB	0.8770
38	(I)Malmstrom AFB	0.8770
39	(I)Grand Forks AFB	0.8770
40	(I)Naval Air Station Pensacola	0.8760
41	(I)Naval Support Activity New Orleans, LA	0.8759
42	(I)Keesler AFB	0.8754
43	(I)Maxwell AFB	0.8750
44	(I)Tinker AFB	0.8745
45	(I)Randolph AFB	0.8739
46	(I)FORT EUSTIS	0.8734
47	(I)Patrick AFB	0.8729
48	(I)REDSTONE ARSENAL	0.8725
49	(I)Naval Air Station Jacksonville	0.8693
50	(I)Marine Corps Base Camp Lejeune	0.8688
51	(I)Naval Air Station Brunswick	0.8666
52	(I)Andrews AFB	0.8657
53	(I)Bolling AFB	0.8651
54	(I)FORT RILEY	0.8649
55	(I)Dyess AFB	0.8648
56	(I)Naval Support Activity Mechanicsburg	0.8644
57	(I)FORT BELVOIR	0.8644
58	(I)FORT STEWART	0.8635
59	(I)FORT LEONARD WOOD	0.8625
60	(I)FORT BRAGG	0.8617
61	(I)FORT GORDON	0.8612
62	(I)Washington Navy Yard	0.8610
63	(I)Henderson Hall	0.8609
64	(I)FORT HOOD	0.8600
65	(I)Naval Air Station Meridian	0.8591
66	(I)FORT DRUM	0.8579
67	(I)Homestead ARS	0.8577
68	(I)Naval Support Activity Millington	0.8574
69	(I)FORT HUACHUCA	0.8572
70	(I)Naval Air Station Corpus Christi	0.8569
71	(I)FORT LEAVENWORTH	0.8563
72	(I)Seymour Johnson AFB	0.8562
73	(I)Scott AFB	0.8558
74	(I)Anacostia Annex	0.8550
75	(I)Naval Research Laboratory	0.8548
76	(I)Marine Corps Air Station Cherry Point	0.8547
77	(I)Naval Support Activity Norfolk	0.8544
78	(I)Marine Corps Base Quantico	0.8542
79	(I)Arlington Service Center	0.8535
80	(I)Hickam AFB	0.8521
81	(I)Elmendorf AFB	0.8521
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83	(I)NAVSUPPACT INDIAN HEAD	0.8496
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99	(I)Joint Reserve Base Fort Worth	0.8422
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121	(I)Beale AFB	0.8271
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153	(A)JCS CAF	0.5414
154	(A)Navy CAF	0.5414
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156	(A)NETPDTC	0.5414
157	(A)AF Review Boards Agency	0.5393
158	(A)CO HQBN HQMC (Henderson Hall)	0.5393
159	(A)MEDIA CTR WASHINGTON DC	0.5393
160	(A)NAVAL LEGAL SERVICE OFFICE NORTH CENTRAL	0.5393
161	(A)NAVAL LEGAL SERVICES COMMAND	0.5393
162	(A)OCHR	0.5393
163	(A)PEO Soldier	0.5393
164	(A)TRIAL SERVICE OFFICE NORTHEAST	0.5393
165	(AB)COMMARFORRES NSA NOLA, New Orleans LA	0.5393
166	(AB)COMNAVAIRRESFOR NSA NOLA (sub of above)	0.5393
167	(AB)COMNAVCRUITCMD	0.5393
168	(AB)COMNAVCRUITCMD NSA NOLA (sub of above)	0.5393

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173	(AJ)FORSCOM	0.5358
174	(A)AF Office of Special Investigations	0.5331
175	(A)6MLMC	0.5263
176	(A)COMNAVFACENGCOM	0.5209
177	(AB)USAF Reserve Command (USAFRES)	0.5192
178	(AB)US Army Recruiting Cmd	0.5154
179	(A)Acquisition Support Center (ASC)	0.4979
180	(A)NCIS	0.4978
181	(A)Program Mgr for Chemical Demilitarization	0.4946
182	(A)NAVAL HISTORICAL CENTER	0.4926
183	(AJ)PACOM USPACFLT	0.4917
184	(AJ)PACOM USARPAC	0.4848
185	(A)11th Wing	0.4834
186	(A)PWC WASH DC	0.4832
187	(A)NAVAL DISTRICT WASH DC	0.4820
188	(A)US Army Materiel Systems Analysis Activity	0.4811
189	(AJ)TRADOC	0.4742
190	(AB)US Army Reserve Command (USARC)	0.4650
191	(A)Wash HQ Services CAF	0.4403
192	(A)HQMC	0.4382
193	(A)MDW	0.4382
194	(A)DCAA	0.4253
195	(AB)US Army Cadet Cmd	0.4103
196	(A)Air Force CAF	0.4066
197	(A)Army CCF	0.4066
198	(A)DTRA	0.4053
199	(A)Soldiers Magazine-Belvoir	0.4052
200	(A)AF Flight Standards Agency	0.4045
201	(A)AF Legal Services Agency	0.4045
202	(A)AF Medical Support Agency	0.4045
203	(A)AF/HC – Chaplain Service	0.4045
204	(A)AF/SG – Surgeon General	0.4045
205	(A)AFIP	0.4045
206	(A)AUDSVC	0.4045
207	(A)BD CPAC -MA, NE Region	0.4045
208	(A)BUMED, WASH DC	0.4045
209	(A)COMSC WASHINGTON DC	0.4045
210	(A)NAVSISA MECHANICSBURG PA	0.4045
211	(A)NAVSUPSYSCOM MECHANICSBURG PA	0.4045
212	(A)PEO EIS(STAMIS)	0.4045
213	(A)US ARMY INFORMATION SYSTEMS ENGINEERING COMMAND	0.4045
214	(A)USAMMDA	0.4045
215	(AB)COMMARFORCRUITCMD, Quantico, VA	0.4045
216	(A)DeCA	0.4040
217	(A)Developmental Test Command	0.4007
218	(A)USAMRIID	0.3971
219	(A)ACSIM	0.3932
220	(A)CID-Belvoir	0.3863
221	(A)Army Evaluation Center	0.3845
222	(A)USA SAC	0.3819
223	(A)USA MMA	0.3806
224	(A)USA Force Mgmt Support Agency, HQ DA-GS	0.3776
225	(A)DLA	0.3772
226	(A)DISCO	0.3739
227	(A)SAF/US – Under Secretary of the AF	0.3724
228	(A)MARINE CORPS INSTITUTE (NEW)	0.3724
229	(A)Army Audit Agency	0.3720
230	(A)AF/JA – Judge Advocate General	0.3718
231	(A)USALSA	0.3696
232	(A)SPAWARSYSCEN, Charleston (NEW)	0.3680
233	(A)ASA(M&RA)	0.3675
234	(A)US Army Medical Research Institute for Chemical Defense	0.3655
235	(A)HQS USA MRMC (and subordinate commands)	0.3651
236	(A)NSWC HQ (AT WNY)	0.3650
237	(A)JMLFDC	0.3647
238	(AB)HQ ARNG (Army Natl Guard)	0.3632
239	(A)US Army Aberdeen Test Center	0.3607
240	(A)Communications & Electronics Command (CECOM)	0.3599
241	(A)US Army Research, Development and Engineering Command	0.3596
242	(A)USAMRAA	0.3581
243	(A)Edgewood Chemical & Biological Center	0.3532
244	(A)Army Contracting Agency	0.3527
245	(A)NAVSEASYSCOM WASHINGTON NAVY YARD, DC	0.3514
246	(A)US Army Environmental Center	0.3503
247	(A)US Army Ctr for Health Promotion and Preventative Medicine	0.3434
248	(A)U. S. Army Research Laboratory - HQ	0.3401
249	(A)The Surgeon General Office (OTSG)	0.3297
250	(A)SECNAV WASH DC	0.3296
251	(A)ASA (I&E)	0.3276
252	(A)OEA	0.3254

Rank	Installation / Activity	Military Value
252	(A)OEA	0.3254
253	(AJ)JFCOM/C4ISR Battle Center/JFL/JWC	0.3115
254	(A)OCPA	0.3060
255	(A)NSA CAF	0.3054
256	(A)NAVAIR SYSCOM HQ	0.2961
257	(A)Navy Hometown News	0.2940
258	(A)SAF/GC – General Counsel	0.2933
259	(A)SDDC-TEA	0.2931
260	(A)G-6	0.2921
261	(A)DUSA	0.2920
262	(A)AF/XO – Air and Space Operations	0.2920
263	(A)AF-CIO – HAF Chief Information Officer	0.2920
264	(A)CECOM (Acquisition Ctr)	0.2918
265	(A)ASA (FM&C)	0.2915
266	(A)AF News Agency/Army & AF Hometown News	0.2915
267	(A)AFIS	0.2914
268	(A)Ofc of the JAG (OTJAG)	0.2913
269	(A)G-8	0.2912
270	(A)AFSAA - AF Studies and Analysis Agency	0.2907
271	(A)PFPA	0.2905
272	(A)DTSA	0.2904
273	(A)OCAR	0.2899
274	(A)JAG School	0.2898
275	(A)DARPA	0.2892
276	(A)DHRA	0.2873
277	(A)OASA (Alt)	0.2766
278	(A)AFCEE	0.2747
279	(A)CIFA	0.2732
280	(A)DOHA	0.2719
281	(A)NAWC PATUXENT RIVER MD	0.2712
282	(A)SAF/AA – Admin Asst to the Secretary	0.2656
283	(A)G-3	0.2653
284	(A)PEO STRICOM	0.2609
285	(AB)USAF Reserve Command Reserve Recruiting Service,	0.2607
286	(A)DCMS	0.2578
287	(A)G-1	0.2562
288	(A)AMC	0.2550
289	(A)Office of the Admin Ass't to the Army (aka SAAA)	0.2539
290	(A)HQ IMA	0.2521
291	(A)WHS	0.2499
292	(A)SAF/PA – Public Affairs	0.2381
293	(A)SAF/SB – Small & Disadvantaged Business	0.2381
294	(A)AF/XI – Warfighting Integration	0.2374
295	(A)SAF/IA – International Affairs	0.2371
296	(A)OSD	0.2342
297	(A)HQ Air National Guard (ANG)	0.2274
298	(A)DCMA	0.2197
299	(A)HQ SMDC	0.2182
300	(A)HRC	0.2169
301	(A)OPNAV	0.2093
302	(A)SAF/IE – Installations Environment and Logistics	0.2075
303	(A)NETCOM	0.2013
304	(A)SAF/AQ - Acquisition	0.1975
305	(A)SAF/AG – Auditor General	0.1973
306	(A)DISA	0.1970
307	(A)DISC4 JTRS JPO	0.1882
308	(A)TMA	0.1641
309	(A)AF Personnel Operations Agency	0.1586
310	(A)PEO Biological Defense	0.1577
311	(A)NMCRS	0.1576
312	(A)AF/HO - Historian	0.1573
313	(A)SAF/FM – Financial Management and Comptroller	0.1568
314	(A)DLSA	0.1565
315	(A)DPMO	0.1562
316	(A)NAVIPO WASH DC	0.1556
317	(A)COMMANDER, NAVY INSTALLATIONS	0.1556
318	(A)DSCA	0.1555
319	(A)HQ ATEC	0.1537
320	(AB)HQ NGB (National Guard Bureau – overseeing Air Force and Army)	0.1533
321	(A)DODEA	0.1532
322	(A)Army Research Office	0.1525
323	(A)NAV SSP (NEW)	0.1517
324	(A)SDDC (formerly MTMC)	0.1502
325	(AJ)SOUTHCOM HQ	0.1484
326	(A)Navy Systems Management Activity (NSMA) - New	0.1437
327	(A)Army-CSA	0.1437
328	(A)DOD IG	0.1423
329	(A)MDA	0.1422
330	(A)AF/DP - Personnel	0.1366
331	(A)OFFICE OF NAVAL RESEARCH	0.1249
332	(A)DFAS	0.1227
333	(A)AF/IL – Installation and Logistics	0.1135
334	(A)DSS	0.1122

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- **Military Value Analysis Results:** The military value of the current locations occupied by AF/IE (for AFRPA) is 0.2075 with a ranking of 302 out of 334 total entities evaluated by the MAH military value model. This candidate recommendation results in a significant improvement in military value by relocating AF/IE leased locations to Lackland Air Force Base, San Antonio, which has an MV score of 0.8831 and a relative ranking of 25. Please see Table 1 on following page for complete review and ranking of MV results for MAH.

TABLE 1

MILITARY VALUE ANALYSIS RESULTS REPORT, 12-Apr-05

Rank	Installation / Activity	Military Value
1	(I)FORT BLISS	0.9161
2	(I)Hurlburt Field	0.9045
3	(I)Peterson AFB	0.8985
4	(I)Offutt AFB	0.8978
5	(I)FORT SILL	0.8975
6	(I)Cannon AFB	0.8948
7	(I)Robins AFB	0.8946
8	(I)Langley AFB	0.8944
9	(I)Fairchild AFB	0.8912
10	(I)Wright-Patterson AFB	0.8901
11	(I)Kirtland AFB	0.8893
12	(I)Charleston AFB	0.8891
13	(I)Eglin AFB	0.8891
14	(I)Davis-Monthan AFB	0.8887
15	(I)Ellsworth AFB	0.8885
16	(I)Francis E. Warren AFB	0.8881
17	(I)Tyndall AFB	0.8880
18	(I)Sheppard AFB	0.8877
19	(I)FORT SAM HOUSTON	0.8875
20	(I)Barksdale AFB	0.8854
21	(I)Naval Station Norfolk	0.8850
22	(I)MacDill AFB	0.8845
23	(I)Nellis AFB	0.8844
24	(I)Joint Reserve Base New Orleans	0.8837
25	(I)Lackland AFB	0.8831
26	(I)Hill AFB	0.8829
27	(I)Pope AFB	0.8823
28	(I)Naval Weapons Station Charleston	0.8807
29	(I)Little Rock AFB	0.8800
30	(I)FORT JACKSON	0.8796
31	(I)Minot AFB	0.8790
32	(I)FORT KNOX	0.8781
33	(I)McConnell AFB	0.8780
34	(I)Columbus AFB	0.8779
35	(I)Buckley AFB	0.8776
36	(I)Naval Station and Undersea Warfare Center Newport	0.8773
37	(I)McChord AFB	0.8770
38	(I)Malmstrom AFB	0.8770
39	(I)Grand Forks AFB	0.8770
40	(I)Naval Air Station Pensacola	0.8760
41	(I)Naval Support Activity New Orleans, LA	0.8759
42	(I)Keesler AFB	0.8754
43	(I)Maxwell AFB	0.8750
44	(I)Tinker AFB	0.8745
45	(I)Randolph AFB	0.8739
46	(I)FORT EUSTIS	0.8734
47	(I)Patrick AFB	0.8729
48	(I)REDSTONE ARSENAL	0.8725
49	(I)Naval Air Station Jacksonville	0.8693
50	(I)Marine Corps Base Camp Lejeune	0.8688
51	(I)Naval Air Station Brunswick	0.8666
52	(I)Andrews AFB	0.8657
53	(I)Bolling AFB	0.8651
54	(I)FORT RILEY	0.8649
55	(I)Dyess AFB	0.8648
56	(I)Naval Support Activity Mechanicsburg	0.8644
57	(I)FORT BELVOIR	0.8644
58	(I)FORT STEWART	0.8635
59	(I)FORT LEONARD WOOD	0.8625
60	(I)FORT BRAGG	0.8617
61	(I)FORT GORDON	0.8612
62	(I)Washington Navy Yard	0.8610
63	(I)Henderson Hall	0.8609
64	(I)FORT HOOD	0.8600
65	(I)Naval Air Station Meridian	0.8591
66	(I)FORT DRUM	0.8579
67	(I)Homestead ARS	0.8577
68	(I)Naval Support Activity Millington	0.8574
69	(I)FORT HUACHUCA	0.8572
70	(I)Naval Air Station Corpus Christi	0.8569
71	(I)FORT LEAVENWORTH	0.8563
72	(I)Seymour Johnson AFB	0.8562
73	(I)Scott AFB	0.8558
74	(I)Anacostia Annex	0.8550
75	(I)Naval Research Laboratory	0.8548
76	(I)Marine Corps Air Station Cherry Point	0.8547
77	(I)Naval Support Activity Norfolk	0.8544
78	(I)Marine Corps Base Quantico	0.8542
79	(I)Arlington Service Center	0.8535
80	(I)Hickam AFB	0.8521
81	(I)Elmendorf AFB	0.8521
82	(I)FORT MYER	0.8509
83	(I)NAVSUPPACT INDIAN HEAD	0.8496
84	(I)March ARB	0.8496
85	(I)FORT CARSON	0.8495
86	(I)Shaw AFB	0.8495
87	(I)Saufley Field	0.8490
88	(I)NAVSTA ANNAPOLIS	0.8490
89	(I)Brooks City-Base	0.8489
90	(I)FORT RUCKER	0.8486
91	(I)Marine Corps Air Station Miramar	0.8467
92	(I)FORT DETRICK	0.8454
93	(I)FORT WAINWRIGHT	0.8450
94	(I)FORT MEADE	0.8446
95	(I)Eielson AFB	0.8440
96	(I)FORT LEE	0.8432
97	(I)Naval Air Station North Island	0.8428
98	(I)FORT BENNING	0.8425
99	(I)Joint Reserve Base Fort Worth	0.8422
100	(I)Naval Air Station Whiting Field	0.8413
101	(I)Vandenberg AFB	0.8406
102	(I)Marine Corps Base Hawaii Kaneohe	0.8394
103	(I)Vance AFB	0.8383
104	(I)FORT MONROE	0.8383
105	(I)FORT MCNAIR	0.8377
106	(I)McGuire AFB	0.8374
107	(I)Naval Station San Diego	0.8349
108	(I)FORT MCPHERSON	0.8343
109	(I)National Naval Medical Center Bethesda	0.8341
110	(I)Naval Air Station Key West	0.8341
111	(I)Marine Corps Support Activity Kansas City	0.8340
112	(I)WALTER REED ARMY MEDICAL CENTER	0.8337
113	(I)Naval Submarine Support Base Kings Bay	0.8334
114	(I)FORT LEWIS	0.8330
115	(I)FORT RICHARDSON	0.8326
116	(I)Marine Corps Base Hawaii Camp Smith	0.8319
117	(I)Army National Guard Readiness Center	0.8312
118	(I)Naval Station Pearl Harbor	0.8308
119	(I)Luke AFB	0.8289
120	(I)CARLISLE BARRACKS	0.8275
121	(I)Beale AFB	0.8271
122	(I)FORT POLK	0.8195
123	(I)Marine Corps Air Station Beaufort	0.8191
124	(I)SCHOFIELD BARRACKS	0.8163
125	(I)Mountain Home AFB	0.8162
126	(I)Potomac Annex, Washington DC	0.8161
127	(I)FORT SHAFTER	0.8141
128	(I)ABERDEEN PROVING GROUND	0.8120
129	(I)FORT MCCOY	0.8071
130	(I)Travis AFB	0.7993
131	(I)Naval Amphibious Base Coronado	0.7908
132	(I)FORT GILLEM	0.7867
133	(I)FORT HAMILTON	0.7837
134	(I)NAVSUPPACT DAHLGREN	0.7835
135	(I)FORT MONMOUTH	0.7818
136	(I)FORT CAMPBELL	0.7751
137	(I)FORT DIX	0.7700
138	(I)Altus AFB	0.7659
139	(I)Naval Air Station Patuxent River Webster Field	0.7651
140	(I)Whiteman AFB	0.7648
141	(I)Naval Air Engineering Station Lakehurst	0.7623
142	(I)Joint Reserve Base Willow Grove	0.7619
143	(I)Naval Air Station Whidbey Island	0.7618
144	(I)Dover AFB	0.7610
145	(I)FORT A P HILL	0.7598
146	(I)Naval Air Station Patuxent River	0.7587
147	(I)Naval Station Everett	0.7375
148	(I)Marine Corps Base Camp Pendleton	0.7273
149	(I)Naval Submarine Base Bangor	0.7172
150	(I)Naval Air Station Point Mugu	0.6907
151	(A)CAA	0.5730
152	(A)DIA CAF	0.5414
153	(A)JCS CAF	0.5414
154	(A)Navy CAF	0.5414
155	(A)NETC	0.5414
156	(A)NETPDTC	0.5414
157	(A)AF Review Boards Agency	0.5393
158	(A)CO HQBN HQMC (Henderson Hall)	0.5393
159	(A)MEDIA CTR WASHINGTON DC	0.5393
160	(A)NAVAL LEGAL SERVICE OFFICE NORTH CENTRAL	0.5393
161	(A)NAVAL LEGAL SERVICES COMMAND	0.5393
162	(A)OCHR	0.5393
163	(A)PEO Soldier	0.5393
164	(A)TRIAL SERVICE OFFICE NORTHEAST	0.5393
165	(AB)COMMARFORRES NSA NOLA, New Orleans LA	0.5393
166	(AB)COMNAVAIRRESFOR NSA NOLA (sub of above)	0.5393
167	(AB)COMNAVCRUITCMD	0.5393
168	(AB)COMNAVCRUITCMD NSA NOLA (sub of above)	0.5393

TABLE 1

MILITARY VALUE ANALYSIS RESULTS REPORT, 12-Apr-05

Rank	Installation / Activity	Military Value
169	(AB)COMNAVRESFOR NSA NOLA	0.5393
170	(AB)US Army Accessions Command HQ (USAAC)	0.5393
171	(AB)USAF Recruiting Service (HQ AF Recruiting SVC)	0.5393
172	(AJ)PACOM PACAF	0.5393
173	(AJ)FORSCOM	0.5358
174	(A)AF Office of Special Investigations	0.5331
175	(A)6MLMC	0.5263
176	(A)COMNAVFACENGCOM	0.5209
177	(AB)USAF Reserve Command (USAFRES)	0.5192
178	(AB)US Army Recruiting Cmd	0.5154
179	(A)Acquisition Support Center (ASC)	0.4979
180	(A)NCIS	0.4978
181	(A)Program Mgr for Chemical Demilitarization	0.4946
182	(A)NAVAL HISTORICAL CENTER	0.4926
183	(AJ)PACOM USPACFLT	0.4917
184	(AJ)PACOM USARPAC	0.4848
185	(A)11th Wing	0.4834
186	(A)PWC WASH DC	0.4832
187	(A)NAVAL DISTRICT WASH DC	0.4820
188	(A)US Army Materiel Systems Analysis Activity	0.4811
189	(AJ)TRADOC	0.4742
190	(AB)US Army Reserve Command (USARC)	0.4650
191	(A)Wash HQ Services CAF	0.4403
192	(A)HQMC	0.4382
193	(A)MDW	0.4382
194	(A)DCAA	0.4253
195	(AB)US Army Cadet Cmd	0.4103
196	(A)Air Force CAF	0.4066
197	(A)Army CCF	0.4066
198	(A)DTRA	0.4053
199	(A)Soldiers Magazine-Belvoir	0.4052
200	(A)AF Flight Standards Agency	0.4045
201	(A)AF Legal Services Agency	0.4045
202	(A)AF Medical Support Agency	0.4045
203	(A)AF/HC – Chaplain Service	0.4045
204	(A)AF/SG – Surgeon General	0.4045
205	(A)AFIP	0.4045
206	(A)AUDSVC	0.4045
207	(A)BD CPAC -MA, NE Region	0.4045
208	(A)BUMED, WASH DC	0.4045
209	(A)COMSC WASHINGTON DC	0.4045
210	(A)NAVSISA MECHANICSBURG PA	0.4045
211	(A)NAVSUPSYSCOM MECHANICSBURG PA	0.4045
212	(A)PEO EIS(STAMIS)	0.4045
213	(A)US ARMY INFORMATION SYSTEMS ENGINEERING COMMAND	0.4045
214	(A)USAMMDA	0.4045
215	(AB)COMMARFORCRUITCMD, Quantico, VA	0.4045
216	(A)DeCA	0.4040
217	(A)Developmental Test Command	0.4007
218	(A)USAMRIID	0.3971
219	(A)ACSIM	0.3932
220	(A)CID-Belvoir	0.3863
221	(A)Army Evaluation Center	0.3845
222	(A)USA SAC	0.3819
223	(A)USA MMA	0.3806
224	(A)USA Force Mgmt Support Agency, HQ DA-GS	0.3776
225	(A)DLA	0.3772
226	(A)DISCO	0.3739
227	(A)SAF/US – Under Secretary of the AF	0.3724
228	(A)MARINE CORPS INSTITUTE (NEW)	0.3724
229	(A)Army Audit Agency	0.3720
230	(A)AF/JA – Judge Advocate General	0.3718
231	(A)USALSA	0.3696
232	(A)SPAWARSYSCEN, Charleston (NEW)	0.3680
233	(A)ASA(M&RA)	0.3675
234	(A)US Army Medical Research Institute for Chemical Defense	0.3655
235	(A)HQS USA MRMC (and subordinate commands)	0.3651
236	(A)NSWC HQ (AT WNY)	0.3650
237	(A)JMLFDC	0.3647
238	(AB)HQ ARNG (Army Natl Guard)	0.3632
239	(A)US Army Aberdeen Test Center	0.3607
240	(A)Communications & Electronics Command (CECOM)	0.3599
241	(A)US Army Research, Development and Engineering Command	0.3596
242	(A)USAMRAA	0.3581
243	(A)Edgewood Chemical & Biological Center	0.3532
244	(A)Army Contracting Agency	0.3527
245	(A)NAVSEASYSCOM WASHINGTON NAVY YARD, DC	0.3514
246	(A)US Army Environmental Center	0.3503
247	(A)US Army Ctr for Health Promotion and Preventative Medicine	0.3434
248	(A)U. S. Army Research Laboratory - HQ	0.3401
249	(A)The Surgeon General Office (OTSG)	0.3297
250	(A)SECNAV WASH DC	0.3296
251	(A)ASA (I&E)	0.3276
252	(A)OEA	0.3254

Rank	Installation / Activity	Military Value
252	(A)OEA	0.3254
253	(AJ)JFCOM/C4ISR Battle Center/JFL/JWC	0.3115
254	(A)OCPA	0.3060
255	(A)NSA CAF	0.3054
256	(A)NAVAIR SYSCOM HQ	0.2961
257	(A)Navy Hometown News	0.2940
258	(A)SAF/GC – General Counsel	0.2933
259	(A)SDDC-TEA	0.2931
260	(A)G-6	0.2921
261	(A)DUSA	0.2920
262	(A)AF/XO – Air and Space Operations	0.2920
263	(A)AF-CIO – HAF Chief Information Officer	0.2920
264	(A)CECOM (Acquisition Ctr)	0.2918
265	(A)ASA (FM&C)	0.2915
266	(A)AF News Agency/Army & AF Hometown News	0.2915
267	(A)AFIS	0.2914
268	(A)Ofc of the JAG (OTJAG)	0.2913
269	(A)G-8	0.2912
270	(A)AFSAA - AF Studies and Analysis Agency	0.2907
271	(A)PFPA	0.2905
272	(A)DTSA	0.2904
273	(A)OCAR	0.2899
274	(A)JAG School	0.2898
275	(A)DARPA	0.2892
276	(A)DHRA	0.2873
277	(A)OASA (Alt)	0.2766
278	(A)AFCEE	0.2747
279	(A)CIFA	0.2732
280	(A)DOHA	0.2719
281	(A)NAWC PATUXENT RIVER MD	0.2712
282	(A)SAF/AA – Admin Asst to the Secretary	0.2656
283	(A)G-3	0.2653
284	(A)PEO STRICOM	0.2609
285	(AB)USAF Reserve Command Reserve Recruiting Service,	0.2607
286	(A)DCMS	0.2578
287	(A)G-1	0.2562
288	(A)AMC	0.2550
289	(A)Office of the Admin Ass't to the Army (aka SAAA)	0.2539
290	(A)HQ IMA	0.2521
291	(A)WHS	0.2499
292	(A)SAF/PA – Public Affairs	0.2381
293	(A)SAF/SB – Small & Disadvantaged Business	0.2381
294	(A)AF/XI – Warfighting Integration	0.2374
295	(A)SAF/IA – International Affairs	0.2371
296	(A)OSD	0.2342
297	(A)HQ Air National Guard (ANG)	0.2274
298	(A)DCMA	0.2197
299	(A)HQ SMDC	0.2182
300	(A)HRC	0.2169
301	(A)OPNAV	0.2093
302	(A)SAF/IE – Installations Environment and Logistics	0.2075
303	(A)NETCOM	0.2013
304	(A)SAF/AQ - Acquisition	0.1975
305	(A)SAF/AG – Auditor General	0.1973
306	(A)DISA	0.1970
307	(A)DISC4 JTRS JPO	0.1882
308	(A)TMA	0.1641
309	(A)AF Personnel Operations Agency	0.1586
310	(A)PEO Biological Defense	0.1577
311	(A)NMCRS	0.1576
312	(A)AF/HO - Historian	0.1573
313	(A)SAF/FM – Financial Management and Comptroller	0.1568
314	(A)DLSA	0.1565
315	(A)DPMO	0.1562
316	(A)NAVIPO WASH DC	0.1556
317	(A)COMMANDER, NAVY INSTALLATIONS	0.1556
318	(A)DSCA	0.1555
319	(A)HQ ATEC	0.1537
320	(AB)HQ NGB (National Guard Bureau – overseeing Air Force and Army)	0.1533
321	(A)DODEA	0.1532
322	(A)Army Research Office	0.1525
323	(A)NAV SSP (NEW)	0.1517
324	(A)SDDC (formerly MTMC)	0.1502
325	(AJ)SOUTHCOM HQ	0.1484
326	(A)Navy Systems Management Activity (NSMA) - New	0.1437
327	(A)Army-CSA	0.1437
328	(A)DOD IG	0.1423
329	(A)MDA	0.1422
330	(A)AF/DP - Personnel	0.1366
331	(A)OFFICE OF NAVAL RESEARCH	0.1249
332	(A)DFAS	0.1227
333	(A)AF/IL – Installation and Logistics	0.1135
334	(A)DSS	0.1122

- **Military Value Analysis Results:** The military value of the current locations occupied by Army Broadcasting Service, and Soldiers Radio and TV – both of which are subactivities of OCPA – is 0.3060 with a rank of 254 out of 334 total entities evaluated by the MAH military value model. The military value of the other media activities' current locations captured within this scenario is as follows: Soldiers Magazine has an MV score 0.4052 with a relative ranking of 199; Air Force News Agency-Army/Air Force Hometown News Service has an MV score 0.2915 with a relative ranking of 266; AFIS has an MV score of 0.2914 with a relative ranking of 267; and Naval Media Center has an MV score of 0.5393 with a relative ranking of 159. The scenario selects a receiving location reflecting significant improvement in overall military value: Fort Meade has a value of 0.8446 with a relative rank of 94 out of 334.

  Please see Table 1 on following page for complete review and ranking of MV results for MAH:

TABLE 1

MILITARY VALUE ANALYSIS RESULTS REPORT, 12-Apr-05

Rank	Installation / Activity	Military Value
1	(I)FORT BLISS	0.9161
2	(I)Hurlburt Field	0.9045
3	(I)Peterson AFB	0.8985
4	(I)Offutt AFB	0.8978
5	(I)FORT SILL	0.8975
6	(I)Cannon AFB	0.8948
7	(I)Robins AFB	0.8946
8	(I)Langley AFB	0.8944
9	(I)Fairchild AFB	0.8912
10	(I)Wright-Patterson AFB	0.8901
11	(I)Kirtland AFB	0.8893
12	(I)Charleston AFB	0.8891
13	(I)Eglin AFB	0.8891
14	(I)Davis-Monthan AFB	0.8887
15	(I)Ellsworth AFB	0.8885
16	(I)Francis E. Warren AFB	0.8881
17	(I)Tyndall AFB	0.8880
18	(I)Sheppard AFB	0.8877
19	(I)FORT SAM HOUSTON	0.8875
20	(I)Barksdale AFB	0.8854
21	(I)Naval Station Norfolk	0.8850
22	(I)MacDill AFB	0.8845
23	(I)Nellis AFB	0.8844
24	(I)Joint Reserve Base New Orleans	0.8837
25	(I)Lackland AFB	0.8831
26	(I)Hill AFB	0.8829
27	(I)Pope AFB	0.8823
28	(I)Naval Weapons Station Charleston	0.8807
29	(I)Little Rock AFB	0.8800
30	(I)FORT JACKSON	0.8796
31	(I)Minot AFB	0.8790
32	(I)FORT KNOX	0.8781
33	(I)McConnell AFB	0.8780
34	(I)Columbus AFB	0.8779
35	(I)Buckley AFB	0.8776
36	(I)Naval Station and Undersea Warfare Center Newport	0.8773
37	(I)McChord AFB	0.8770
38	(I)Malmstrom AFB	0.8770
39	(I)Grand Forks AFB	0.8770
40	(I)Naval Air Station Pensacola	0.8760
41	(I)Naval Support Activity New Orleans, LA	0.8759
42	(I)Keesler AFB	0.8754
43	(I)Maxwell AFB	0.8750
44	(I)Tinker AFB	0.8745
45	(I)Randolph AFB	0.8739
46	(I)FORT EUSTIS	0.8734
47	(I)Patrick AFB	0.8729
48	(I)REDSTONE ARSENAL	0.8725
49	(I)Naval Air Station Jacksonville	0.8693
50	(I)Marine Corps Base Camp Lejeune	0.8688
51	(I)Naval Air Station Brunswick	0.8666
52	(I)Andrews AFB	0.8657
53	(I)Bolling AFB	0.8651
54	(I)FORT RILEY	0.8649
55	(I)Dyess AFB	0.8648
56	(I)Naval Support Activity Mechanicsburg	0.8644
57	(I)FORT BELVOIR	0.8644
58	(I)FORT STEWART	0.8635
59	(I)FORT LEONARD WOOD	0.8625
60	(I)FORT BRAGG	0.8617
61	(I)FORT GORDON	0.8612
62	(I)Washington Navy Yard	0.8610
63	(I)Henderson Hall	0.8609
64	(I)FORT HOOD	0.8600
65	(I)Naval Air Station Meridian	0.8591
66	(I)FORT DRUM	0.8579
67	(I)Homestead ARS	0.8577
68	(I)Naval Support Activity Millington	0.8574
69	(I)FORT HUACHUCA	0.8572
70	(I)Naval Air Station Corpus Christi	0.8569
71	(I)FORT LEAVENWORTH	0.8563
72	(I)Seymour Johnson AFB	0.8562
73	(I)Scott AFB	0.8558
74	(I)Anacostia Annex	0.8550
75	(I)Naval Research Laboratory	0.8548
76	(I)Marine Corps Air Station Cherry Point	0.8547
77	(I)Naval Support Activity Norfolk	0.8544
78	(I)Marine Corps Base Quantico	0.8542
79	(I)Arlington Service Center	0.8535
80	(I)Hickam AFB	0.8521
81	(I)Elmendorf AFB	0.8521
82	(I)FORT MYER	0.8509
83	(I)NAVSUPPACT INDIAN HEAD	0.8496
84	(I)March ARB	0.8496
85	(I)FORT CARSON	0.8495
86	(I)Shaw AFB	0.8495
87	(I)Saufley Field	0.8490
88	(I)NAVSTA ANNAPOLIS	0.8490
89	(I)Brooks City-Base	0.8489
90	(I)FORT RUCKER	0.8486
91	(I)Marine Corps Air Station Miramar	0.8467
92	(I)FORT DETRICK	0.8454
93	(I)FORT WAINWRIGHT	0.8450
94	(I)FORT MEADE	0.8446
95	(I)Eielson AFB	0.8440
96	(I)FORT LEE	0.8432
97	(I)Naval Air Station North Island	0.8428
98	(I)FORT BENNING	0.8425
99	(I)Joint Reserve Base Fort Worth	0.8422
100	(I)Naval Air Station Whiting Field	0.8413
101	(I)Vandenberg AFB	0.8406
102	(I)Marine Corps Base Hawaii Kaneohe	0.8394
103	(I)Vance AFB	0.8383
104	(I)FORT MONROE	0.8383
105	(I)FORT MCNAIR	0.8377
106	(I)McGuire AFB	0.8374
107	(I)Naval Station San Diego	0.8349
108	(I)FORT MCPHERSON	0.8343
109	(I)National Naval Medical Center Bethesda	0.8341
110	(I)Naval Air Station Key West	0.8341
111	(I)Marine Corps Support Activity Kansas City	0.8340
112	(I)WALTER REED ARMY MEDICAL CENTER	0.8337
113	(I)Naval Submarine Support Base Kings Bay	0.8334
114	(I)FORT LEWIS	0.8330
115	(I)FORT RICHARDSON	0.8326
116	(I)Marine Corps Base Hawaii Camp Smith	0.8319
117	(I)Army National Guard Readiness Center	0.8312
118	(I)Naval Station Pearl Harbor	0.8308
119	(I)Luke AFB	0.8289
120	(I)CARLISLE BARRACKS	0.8275
121	(I)Beale AFB	0.8271
122	(I)FORT POLK	0.8195
123	(I)Marine Corps Air Station Beaufort	0.8191
124	(I)SCHOFIELD BARRACKS	0.8163
125	(I)Mountain Home AFB	0.8162
126	(I)Potomac Annex, Washington DC	0.8161
127	(I)FORT SHAFTER	0.8141
128	(I)ABERDEEN PROVING GROUND	0.8120
129	(I)FORT MCCOY	0.8071
130	(I)Travis AFB	0.7993
131	(I)Naval Amphibious Base Coronado	0.7908
132	(I)FORT GILLEM	0.7867
133	(I)FORT HAMILTON	0.7837
134	(I)NAVSUPPACT DAHLGREN	0.7835
135	(I)FORT MONMOUTH	0.7818
136	(I)FORT CAMPBELL	0.7751
137	(I)FORT DIX	0.7700
138	(I)Altus AFB	0.7659
139	(I)Naval Air Station Patuxent River Webster Field	0.7651
140	(I)Whiteman AFB	0.7648
141	(I)Naval Air Engineering Station Lakehurst	0.7623
142	(I)Joint Reserve Base Willow Grove	0.7619
143	(I)Naval Air Station Whidbey Island	0.7618
144	(I)Dover AFB	0.7610
145	(I)FORT A P HILL	0.7598
146	(I)Naval Air Station Patuxent River	0.7587
147	(I)Naval Station Everett	0.7375
148	(I)Marine Corps Base Camp Pendleton	0.7273
149	(I)Naval Submarine Base Bangor	0.7172
150	(I)Naval Air Station Point Mugu	0.6907
151	(A)CAA	0.5730
152	(A)DIA CAF	0.5414
153	(A)JCS CAF	0.5414
154	(A)Navy CAF	0.5414
155	(A)NETC	0.5414
156	(A)NETPDTC	0.5414
157	(A)AF Review Boards Agency	0.5393
158	(A)CO HQBN HQMC (Henderson Hall)	0.5393
159	(A)MEDIA CTR WASHINGTON DC	0.5393
160	(A)NAVAL LEGAL SERVICE OFFICE NORTH CENTRAL	0.5393
161	(A)NAVAL LEGAL SERVICES COMMAND	0.5393
162	(A)OCHR	0.5393
163	(A)PEO Soldier	0.5393
164	(A)TRIAL SERVICE OFFICE NORTHEAST	0.5393
165	(AB)COMMARFORRES NSA NOLA, New Orleans LA	0.5393
166	(AB)COMNAVAIRRESFOR NSA NOLA (sub of above)	0.5393
167	(AB)COMNAVCRUITCMD	0.5393
168	(AB)COMNAVCRUITCMD NSA NOLA (sub of above)	0.5393

TABLE 1

MILITARY VALUE ANALYSIS RESULTS REPORT, 12-Apr-05

Rank	Installation / Activity	Military Value
169	(AB)COMNAVRESFOR NSA NOLA	0.5393
170	(AB)US Army Accessions Command HQ (USAAC)	0.5393
171	(AB)USAF Recruiting Service (HQ AF Recruiting SVC)	0.5393
172	(AJ)PACOM PACAF	0.5393
173	(AJ)FORSCOM	0.5358
174	(A)AF Office of Special Investigations	0.5331
175	(A)6MLMC	0.5263
176	(A)COMNAVFACENGCOM	0.5209
177	(AB)USAF Reserve Command (USAFRES)	0.5192
178	(AB)US Army Recruiting Cmd	0.5154
179	(A)Acquisition Support Center (ASC)	0.4979
180	(A)NCIS	0.4978
181	(A)Program Mgr for Chemical Demilitarization	0.4946
182	(A)NAVAL HISTORICAL CENTER	0.4926
183	(AJ)PACOM USPACFLT	0.4917
184	(AJ)PACOM USARPAC	0.4848
185	(A)11th Wing	0.4834
186	(A)PWC WASH DC	0.4832
187	(A)NAVAL DISTRICT WASH DC	0.4820
188	(A)US Army Materiel Systems Analysis Activity	0.4811
189	(AJ)TRADOC	0.4742
190	(AB)US Army Reserve Command (USARC)	0.4650
191	(A)Wash HQ Services CAF	0.4403
192	(A)HQMC	0.4382
193	(A)MDW	0.4382
194	(A)DCAA	0.4253
195	(AB)US Army Cadet Cmd	0.4103
196	(A)Air Force CAF	0.4066
197	(A)Army CCF	0.4066
198	(A)DTRA	0.4053
199	(A)Soldiers Magazine-Belvoir	0.4052
200	(A)AF Flight Standards Agency	0.4045
201	(A)AF Legal Services Agency	0.4045
202	(A)AF Medical Support Agency	0.4045
203	(A)AF/HC – Chaplain Service	0.4045
204	(A)AF/SG – Surgeon General	0.4045
205	(A)AFIP	0.4045
206	(A)AUDSVC	0.4045
207	(A)BD CPAC -MA, NE Region	0.4045
208	(A)BUMED, WASH DC	0.4045
209	(A)COMSC WASHINGTON DC	0.4045
210	(A)NAVSISA MECHANICSBURG PA	0.4045
211	(A)NAVSUPSYSCOM MECHANICSBURG PA	0.4045
212	(A)PEO EIS(STAMIS)	0.4045
213	(A)US ARMY INFORMATION SYSTEMS ENGINEERING COMMAND	0.4045
214	(A)USAMMDA	0.4045
215	(AB)COMMARFORCRUITCMD, Quantico, VA	0.4045
216	(A)DeCA	0.4040
217	(A)Developmental Test Command	0.4007
218	(A)USAMRIID	0.3971
219	(A)ACSIM	0.3932
220	(A)CID-Belvoir	0.3863
221	(A)Army Evaluation Center	0.3845
222	(A)USA SAC	0.3819
223	(A)USA MMA	0.3806
224	(A)USA Force Mgmt Support Agency, HQ DA-GS	0.3776
225	(A)DLA	0.3772
226	(A)DISCO	0.3739
227	(A)SAF/US – Under Secretary of the AF	0.3724
228	(A)MARINE CORPS INSTITUTE (NEW)	0.3724
229	(A)Army Audit Agency	0.3720
230	(A)AF/JA – Judge Advocate General	0.3718
231	(A)USALSA	0.3696
232	(A)SPAWARSYSCEN, Charleston (NEW)	0.3680
233	(A)ASA(M&RA)	0.3675
234	(A)US Army Medical Research Institute for Chemical Defense	0.3655
235	(A)HQS USA MRMC (and subordinate commands)	0.3651
236	(A)NSWC HQ (AT WNY)	0.3650
237	(A)JMLFDC	0.3647
238	(AB)HQ ARNG (Army Natl Guard)	0.3632
239	(A)US Army Aberdeen Test Center	0.3607
240	(A)Communications & Electronics Command (CECOM)	0.3599
241	(A)US Army Research, Development and Engineering Command	0.3596
242	(A)USAMRAA	0.3581
243	(A)Edgewood Chemical & Biological Center	0.3532
244	(A)Army Contracting Agency	0.3527
245	(A)NAVSEASYSCOM WASHINGTON NAVY YARD, DC	0.3514
246	(A)US Army Environmental Center	0.3503
247	(A)US Army Ctr for Health Promotion and Preventative Medicine	0.3434
248	(A)U. S. Army Research Laboratory - HQ	0.3401
249	(A)The Surgeon General Office (OTSG)	0.3297
250	(A)SECNAV WASH DC	0.3296
251	(A)ASA (I&E)	0.3276
252	(A)OEA	0.3254

Rank	Installation / Activity	Military Value
252	(A)OEA	0.3254
253	(AJ)JFCOM/C4ISR Battle Center/JFL/JWC	0.3115
254	(A)OCPA	0.3060
255	(A)NSA CAF	0.3054
256	(A)NAVAIR SYSCOM HQ	0.2961
257	(A)Navy Hometown News	0.2940
258	(A)SAF/GC – General Counsel	0.2933
259	(A)SDDC-TEA	0.2931
260	(A)G-6	0.2921
261	(A)DUSA	0.2920
262	(A)AF/XO – Air and Space Operations	0.2920
263	(A)AF-CIO – HAF Chief Information Officer	0.2920
264	(A)CECOM (Acquisition Ctr)	0.2918
265	(A)ASA (FM&C)	0.2915
266	(A)AF News Agency/Army & AF Hometown News	0.2915
267	(A)AFIS	0.2914
268	(A)Ofc of the JAG (OTJAG)	0.2913
269	(A)G-8	0.2912
270	(A)AFSAA - AF Studies and Analysis Agency	0.2907
271	(A)PFPA	0.2905
272	(A)DTSA	0.2904
273	(A)OCAR	0.2899
274	(A)JAG School	0.2898
275	(A)DARPA	0.2892
276	(A)DHRA	0.2873
277	(A)OASA (Alt)	0.2766
278	(A)AFCEE	0.2747
279	(A)CIFA	0.2732
280	(A)DOHA	0.2719
281	(A)NAWC PATUXENT RIVER MD	0.2712
282	(A)SAF/AA – Admin Asst to the Secretary	0.2656
283	(A)G-3	0.2653
284	(A)PEO STRICOM	0.2609
285	(AB)USAF Reserve Command Reserve Recruiting Service,	0.2607
286	(A)DCMS	0.2578
287	(A)G-1	0.2562
288	(A)AMC	0.2550
289	(A)Office of the Admin Ass't to the Army (aka SAAA)	0.2539
290	(A)HQ IMA	0.2521
291	(A)WHS	0.2499
292	(A)SAF/PA – Public Affairs	0.2381
293	(A)SAF/SB – Small & Disadvantaged Business	0.2381
294	(A)AF/XI – Warfighting Integration	0.2374
295	(A)SAF/IA – International Affairs	0.2371
296	(A)OSD	0.2342
297	(A)HQ Air National Guard (ANG)	0.2274
298	(A)DCMA	0.2197
299	(A)HQ SMDC	0.2182
300	(A)HRC	0.2169
301	(A)OPNAV	0.2093
302	(A)SAF/IE – Installations Environment and Logistics	0.2075
303	(A)NETCOM	0.2013
304	(A)SAF/AQ - Acquisition	0.1975
305	(A)SAF/AG – Auditor General	0.1973
306	(A)DISA	0.1970
307	(A)DISC4 JTRS JPO	0.1882
308	(A)TMA	0.1641
309	(A)AF Personnel Operations Agency	0.1586
310	(A)PEO Biological Defense	0.1577
311	(A)NMCRS	0.1576
312	(A)AF/HO - Historian	0.1573
313	(A)SAF/FM – Financial Management and Comptroller	0.1568
314	(A)DLSA	0.1565
315	(A)DPMO	0.1562
316	(A)NAVIPO WASH DC	0.1556
317	(A)COMMANDER, NAVY INSTALLATIONS	0.1556
318	(A)DSCA	0.1555
319	(A)HQ ATEC	0.1537
320	(AB)HQ NGB (National Guard Bureau – overseeing Air Force and Army)	0.1533
321	(A)DODEA	0.1532
322	(A)Army Research Office	0.1525
323	(A)NAV SSP (NEW)	0.1517
324	(A)SDDC (formerly MTMC)	0.1502
325	(AJ)SOUTHCOM HQ	0.1484
326	(A)Navy Systems Management Activity (NSMA) - New	0.1437
327	(A)Army-CSA	0.1437
328	(A)DOD IG	0.1423
329	(A)MDA	0.1422
330	(A)AF/DP - Personnel	0.1366
331	(A)OFFICE OF NAVAL RESEARCH	0.1249
332	(A)DFAS	0.1227
333	(A)AF/IL – Installation and Logistics	0.1135
334	(A)DSS	0.1122

- **Military Value Analysis Results:** The military value of the current leased locations occupied by DON for this recommendation are as follows: CMC-HQMC has a military value of 0.4382 and a relative ranking of 192 out of 334 total entities evaluated by the MAH scoring model; SPAWAR is 0.3680 with a relative ranking of 232; SECNAV/BCNR is 0.3296 with a relative ranking of 250; NAVAIR SYSCOM HQ is 0.2961 with a relative ranking of 256; OPNAV is 0.2093 with a relative ranking of 301; and NSMA is 0.1437 with a relative ranking of 326 out of 334 total entities.

  This candidate recommendation reflects the most likely receiving locations for the relocating activities; all result in a significant improvement in military value: Naval Air Station Patuxent River has a value of 0.7651 with a relative rank of 139 out of 334; Arlington Service Center has a value of 0.8535 with a rank of 79; Anacostia Annex has a value of 0.8550 with a rank of 74; and Washington Navy Yard has a value of 0.8610 with a relative rank of 62 out of 334. Potomac Annex, which may also be considered as a receiving location in the future, has a value of 0.8161 with a rank of 126. Please see Table 1 on following page for complete review and ranking of MV results for MAH, including the subject Navy activities included in this candidate recommendation.

TABLE 1

MILITARY VALUE ANALYSIS RESULTS REPORT, 12-Apr-05

Rank	Installation / Activity	Military Value
1	(I)FORT BLISS	0.9161
2	(I)Hurlburt Field	0.9045
3	(I)Peterson AFB	0.8985
4	(I)Offutt AFB	0.8978
5	(I)FORT SILL	0.8975
6	(I)Cannon AFB	0.8948
7	(I)Robins AFB	0.8946
8	(I)Langley AFB	0.8944
9	(I)Fairchild AFB	0.8912
10	(I)Wright-Patterson AFB	0.8901
11	(I)Kirtland AFB	0.8893
12	(I)Charleston AFB	0.8891
13	(I)Eglin AFB	0.8891
14	(I)Davis-Monthan AFB	0.8887
15	(I)Ellsworth AFB	0.8885
16	(I)Francis E. Warren AFB	0.8881
17	(I)Tyndall AFB	0.8880
18	(I)Sheppard AFB	0.8877
19	(I)FORT SAM HOUSTON	0.8875
20	(I)Barksdale AFB	0.8854
21	(I)Naval Station Norfolk	0.8850
22	(I)MacDill AFB	0.8845
23	(I)Nellis AFB	0.8844
24	(I)Joint Reserve Base New Orleans	0.8837
25	(I)Lackland AFB	0.8831
26	(I)Hill AFB	0.8829
27	(I)Pope AFB	0.8823
28	(I)Naval Weapons Station Charleston	0.8807
29	(I)Little Rock AFB	0.8800
30	(I)FORT JACKSON	0.8796
31	(I)Minot AFB	0.8790
32	(I)FORT KNOX	0.8781
33	(I)McConnell AFB	0.8780
34	(I)Columbus AFB	0.8779
35	(I)Buckley AFB	0.8776
36	(I)Naval Station and Undersea Warfare Center Newport	0.8773
37	(I)McChord AFB	0.8770
38	(I)Malmstrom AFB	0.8770
39	(I)Grand Forks AFB	0.8770
40	(I)Naval Air Station Pensacola	0.8760
41	(I)Naval Support Activity New Orleans, LA	0.8759
42	(I)Keesler AFB	0.8754
43	(I)Maxwell AFB	0.8750
44	(I)Tinker AFB	0.8745
45	(I)Randolph AFB	0.8739
46	(I)FORT EUSTIS	0.8734
47	(I)Patrick AFB	0.8729
48	(I)REDSTONE ARSENAL	0.8725
49	(I)Naval Air Station Jacksonville	0.8693
50	(I)Marine Corps Base Camp Lejeune	0.8688
51	(I)Naval Air Station Brunswick	0.8666
52	(I)Andrews AFB	0.8657
53	(I)Bolling AFB	0.8651
54	(I)FORT RILEY	0.8649
55	(I)Dyess AFB	0.8648
56	(I)Naval Support Activity Mechanicsburg	0.8644
57	(I)FORT BELVOIR	0.8644
58	(I)FORT STEWART	0.8635
59	(I)FORT LEONARD WOOD	0.8625
60	(I)FORT BRAGG	0.8617
61	(I)FORT GORDON	0.8612
62	(I)Washington Navy Yard	0.8610
63	(I)Henderson Hall	0.8609
64	(I)FORT HOOD	0.8600
65	(I)Naval Air Station Meridian	0.8591
66	(I)FORT DRUM	0.8579
67	(I)Homestead ARS	0.8577
68	(I)Naval Support Activity Millington	0.8574
69	(I)FORT HUACHUCA	0.8572
70	(I)Naval Air Station Corpus Christi	0.8569
71	(I)FORT LEAVENWORTH	0.8563
72	(I)Seymour Johnson AFB	0.8562
73	(I)Scott AFB	0.8558
74	(I)Anacostia Annex	0.8550
75	(I)Naval Research Laboratory	0.8548
76	(I)Marine Corps Air Station Cherry Point	0.8547
77	(I)Naval Support Activity Norfolk	0.8544
78	(I)Marine Corps Base Quantico	0.8542
79	(I)Arlington Service Center	0.8535
80	(I)Hickam AFB	0.8521
81	(I)Elmendorf AFB	0.8521
82	(I)FORT MYER	0.8509
83	(I)NAVSUPPACT INDIAN HEAD	0.8496
84	(I)March ARB	0.8496
85	(I)FORT CARSON	0.8495
86	(I)Shaw AFB	0.8495
87	(I)Saufley Field	0.8490
88	(I)NAVSTA ANNAPOLIS	0.8490
89	(I)Brooks City-Base	0.8489
90	(I)FORT RUCKER	0.8486
91	(I)Marine Corps Air Station Miramar	0.8467
92	(I)FORT DETRICK	0.8454
93	(I)FORT WAINWRIGHT	0.8450
94	(I)FORT MEADE	0.8446
95	(I)Eielson AFB	0.8440
96	(I)FORT LEE	0.8432
97	(I)Naval Air Station North Island	0.8428
98	(I)FORT BENNING	0.8425
99	(I)Joint Reserve Base Fort Worth	0.8422
100	(I)Naval Air Station Whiting Field	0.8413
101	(I)Vandenberg AFB	0.8406
102	(I)Marine Corps Base Hawaii Kaneohe	0.8394
103	(I)Vance AFB	0.8383
104	(I)FORT MONROE	0.8383
105	(I)FORT MCNAIR	0.8377
106	(I)McGuire AFB	0.8374
107	(I)Naval Station San Diego	0.8349
108	(I)FORT MCPHERSON	0.8343
109	(I)National Naval Medical Center Bethesda	0.8341
110	(I)Naval Air Station Key West	0.8341
111	(I)Marine Corps Support Activity Kansas City	0.8340
112	(I)WALTER REED ARMY MEDICAL CENTER	0.8337
113	(I)Naval Submarine Support Base Kings Bay	0.8334
114	(I)FORT LEWIS	0.8330
115	(I)FORT RICHARDSON	0.8326
116	(I)Marine Corps Base Hawaii Camp Smith	0.8319
117	(I)Army National Guard Readiness Center	0.8312
118	(I)Naval Station Pearl Harbor	0.8308
119	(I)Luke AFB	0.8289
120	(I)CARLISLE BARRACKS	0.8275
121	(I)Beale AFB	0.8271
122	(I)FORT POLK	0.8195
123	(I)Marine Corps Air Station Beaufort	0.8191
124	(I)SCHOFIELD BARRACKS	0.8163
125	(I)Mountain Home AFB	0.8162
126	(I)Potomac Annex, Washington DC	0.8161
127	(I)FORT SHAFTER	0.8141
128	(I)ABERDEEN PROVING GROUND	0.8120
129	(I)FORT MCCOY	0.8071
130	(I)Travis AFB	0.7993
131	(I)Naval Amphibious Base Coronado	0.7908
132	(I)FORT GILLEM	0.7867
133	(I)FORT HAMILTON	0.7837
134	(I)NAVSUPPACT DAHLGREN	0.7835
135	(I)FORT MONMOUTH	0.7818
136	(I)FORT CAMPBELL	0.7751
137	(I)FORT DIX	0.7700
138	(I)Altus AFB	0.7659
139	(I)Naval Air Station Patuxent River Webster Field	0.7651
140	(I)Whiteman AFB	0.7648
141	(I)Naval Air Engineering Station Lakehurst	0.7623
142	(I)Joint Reserve Base Willow Grove	0.7619
143	(I)Naval Air Station Whidbey Island	0.7618
144	(I)Dover AFB	0.7610
145	(I)FORT A P HILL	0.7598
146	(I)Naval Air Station Patuxent River	0.7587
147	(I)Naval Station Everett	0.7375
148	(I)Marine Corps Base Camp Pendleton	0.7273
149	(I)Naval Submarine Base Bangor	0.7172
150	(I)Naval Air Station Point Mugu	0.6907
151	(A)CAA	0.5730
152	(A)DIA CAF	0.5414
153	(A)JCS CAF	0.5414
154	(A)Navy CAF	0.5414
155	(A)NETC	0.5414
156	(A)NETPDTC	0.5414
157	(A)AF Review Boards Agency	0.5393
158	(A)CO HQBN HQMC (Henderson Hall)	0.5393
159	(A)MEDIA CTR WASHINGTON DC	0.5393
160	(A)NAVAL LEGAL SERVICE OFFICE NORTH CENTRAL	0.5393
161	(A)NAVAL LEGAL SERVICES COMMAND	0.5393
162	(A)OCHR	0.5393
163	(A)PEO Soldier	0.5393
164	(A)TRIAL SERVICE OFFICE NORTHEAST	0.5393
165	(AB)COMMARFORRES NSA NOLA, New Orleans LA	0.5393
166	(AB)COMNAVAIRRESFOR NSA NOLA (sub of above)	0.5393
167	(AB)COMNAVCRUITCMD	0.5393
168	(AB)COMNAVCRUITCMD NSA NOLA (sub of above)	0.5393

TABLE 1

MILITARY VALUE ANALYSIS RESULTS REPORT, 12-Apr-05

Rank	Installation / Activity	Military Value
169	(AB)COMNAVRESFOR NSA NOLA	0.5393
170	(AB)US Army Accessions Command HQ (USAAC)	0.5393
171	(AB)USAF Recruiting Service (HQ AF Recruiting SVC)	0.5393
172	(AJ)PACOM PACAF	0.5393
173	(AJ)FORSCOM	0.5358
174	(A)AF Office of Special Investigations	0.5331
175	(A)6MLMC	0.5263
176	(A)COMNAVFACENGCOM	0.5209
177	(AB)USAF Reserve Command (USAFRES)	0.5192
178	(AB)US Army Recruiting Cmd	0.5154
179	(A)Acquisition Support Center (ASC)	0.4979
180	(A)NCIS	0.4978
181	(A)Program Mgr for Chemical Demilitarization	0.4946
182	(A)NAVAL HISTORICAL CENTER	0.4926
183	(AJ)PACOM USPACFLT	0.4917
184	(AJ)PACOM USARPAC	0.4848
185	(A)11th Wing	0.4834
186	(A)PWC WASH DC	0.4832
187	(A)NAVAL DISTRICT WASH DC	0.4820
188	(A)US Army Materiel Systems Analysis Activity	0.4811
189	(AJ)TRADOC	0.4742
190	(AB)US Army Reserve Command (USARC)	0.4650
191	(A)Wash HQ Services CAF	0.4403
192	(A)HQMC / CMC	0.4382
193	(A)MDW	0.4382
194	(A)DCAA	0.4253
195	(AB)US Army Cadet Cmd	0.4103
196	(A)Air Force CAF	0.4066
197	(A)Army CCF	0.4066
198	(A)DTRA	0.4053
199	(A)Soldiers Magazine-Belvoir	0.4052
200	(A)AF Flight Standards Agency	0.4045
201	(A)AF Legal Services Agency	0.4045
202	(A)AF Medical Support Agency	0.4045
203	(A)AF/HC – Chaplain Service	0.4045
204	(A)AF/SG – Surgeon General	0.4045
205	(A)AFIP	0.4045
206	(A)AUDSVC	0.4045
207	(A)BD CPAC -MA, NE Region	0.4045
208	(A)BUMED, WASH DC	0.4045
209	(A)COMSC WASHINGTON DC	0.4045
210	(A)NAVSISA MECHANICSBURG PA	0.4045
211	(A)NAVSUPSYSCOM MECHANICSBURG PA	0.4045
212	(A)PEO EIS(STAMIS)	0.4045
213	(A)US ARMY INFORMATION SYSTEMS ENGINEERING COMMAND	0.4045
214	(A)USAMMDA	0.4045
215	(AB)COMMARFORCRUITCMD, Quantico, VA	0.4045
216	(A)DeCA	0.4040
217	(A)Developmental Test Command	0.4007
218	(A)USAMRIID	0.3971
219	(A)ACSIM	0.3932
220	(A)CID-Belvoir	0.3863
221	(A)Army Evaluation Center	0.3845
222	(A)USA SAC	0.3819
223	(A)USA MMA	0.3806
224	(A)USA Force Mgmt Support Agency, HQ DA-GS	0.3776
225	(A)DLA	0.3772
226	(A)DISCO	0.3739
227	(A)SAF/US – Under Secretary of the AF	0.3724
228	(A)MARINE CORPS INSTITUTE (NEW)	0.3724
229	(A)Army Audit Agency	0.3720
230	(A)AF/JA – Judge Advocate General	0.3718
231	(A)USALSA	0.3696
232	(A)SPAWARSYSCEN, Charleston (NEW)	0.3680
233	(A)ASA(M&RA)	0.3675
234	(A)US Army Medical Research Institute for Chemical Defense	0.3655
235	(A)HQS USA MRMC (and subordinate commands)	0.3651
236	(A)NSWC HQ (AT WNY)	0.3650
237	(A)JMLFDC	0.3647
238	(AB)HQ ARNG (Army Natl Guard)	0.3632
239	(A)US Army Aberdeen Test Center	0.3607
240	(A)Communications & Electronics Command (CECOM)	0.3599
241	(A)US Army Research, Development and Engineering Command	0.3596
242	(A)USAMRAA	0.3581
243	(A)Edgewood Chemical & Biological Center	0.3532
244	(A)Army Contracting Agency	0.3527
245	(A)NAVSEASYSCOM WASHINGTON NAVY YARD, DC	0.3514
246	(A)US Army Environmental Center	0.3503
247	(A)US Army Ctr for Health Promotion and Preventative Medicine	0.3434
248	(A)U. S. Army Research Laboratory - HQ	0.3401
249	(A)The Surgeon General Office (OTSG)	0.3297
250	(A)SECNAV / BCNR WASH DC	0.3296
251	(A)ASA (I&E)	0.3276
252	(A)OEA	0.3254

Rank	Installation / Activity	Military Value
252	(A)OEA	0.3254
253	(AJ)JFCOM/C4ISR Battle Center/JFL/JWC	0.3115
254	(A)OCPA	0.3060
255	(A)NSA CAF	0.3054
256	(A)NAVAIR SYSCOM HQ	0.2961
257	(A)Navy Hometown News	0.2940
258	(A)SAF/GC – General Counsel	0.2933
259	(A)SDDC-TEA	0.2931
260	(A)G-6	0.2921
261	(A)DUSA	0.2920
262	(A)AF/XO – Air and Space Operations	0.2920
263	(A)AF-CIO – HAF Chief Information Officer	0.2920
264	(A)CECOM (Acquisition Ctr)	0.2918
265	(A)ASA (FM&C)	0.2915
266	(A)AF News Agency/Army & AF Hometown News	0.2915
267	(A)AFIS	0.2914
268	(A)Ofc of the JAG (OTJAG)	0.2913
269	(A)G-8	0.2912
270	(A)AFSAA - AF Studies and Analysis Agency	0.2907
271	(A)PFPA	0.2905
272	(A)DTSA	0.2904
273	(A)OCAR	0.2899
274	(A)JAG School	0.2898
275	(A)DARPA	0.2892
276	(A)DHRA	0.2873
277	(A)OASA (Alt)	0.2766
278	(A)AFCEE	0.2747
279	(A)CIFA	0.2732
280	(A)DOHA	0.2719
281	(A)NAWC PATUXENT RIVER MD	0.2712
282	(A)SAF/AA – Admin Asst to the Secretary	0.2656
283	(A)G-3	0.2653
284	(A)PEO STRICOM	0.2609
285	(AB)USAF Reserve Command Reserve Recruiting Service,	0.2607
286	(A)DCMS	0.2578
287	(A)G-1	0.2562
288	(A)AMC	0.2550
289	(A)Office of the Admin Ass't to the Army (aka SAAA)	0.2539
290	(A)HQ IMA	0.2521
291	(A)WHS	0.2499
292	(A)SAF/PA – Public Affairs	0.2381
293	(A)SAF/SB – Small & Disadvantaged Business	0.2381
294	(A)AF/XI – Warfighting Integration	0.2374
295	(A)SAF/IA – International Affairs	0.2371
296	(A)OSD	0.2342
297	(A)HQ Air National Guard (ANG)	0.2274
298	(A)DCMA	0.2197
299	(A)HQ SMDC	0.2182
300	(A)HRC	0.2169
301	(A)OPNAV	0.2093
302	(A)SAF/IE – Installations Environment and Logistics	0.2075
303	(A)NETCOM	0.2013
304	(A)SAF/AQ - Acquisition	0.1975
305	(A)SAF/AG – Auditor General	0.1973
306	(A)DISA	0.1970
307	(A)DISC4 JTRS JPO	0.1882
308	(A)TMA	0.1641
309	(A)AF Personnel Operations Agency	0.1586
310	(A)PEO Biological Defense	0.1577
311	(A)NMCRS	0.1576
312	(A)AF/HO - Historian	0.1573
313	(A)SAF/FM – Financial Management and Comptroller	0.1568
314	(A)DLSA	0.1565
315	(A)DPMO	0.1562
316	(A)NAVIPO WASH DC	0.1556
317	(A)COMMANDER, NAVY INSTALLATIONS	0.1556
318	(A)DSCA	0.1555
319	(A)HQ ATEC	0.1537
320	(AB)HQ NGB (National Guard Bureau – overseeing Air Force and Army)	0.1533
321	(A)DODEA	0.1532
322	(A)Army Research Office	0.1525
323	(A)NAV SSP (NEW)	0.1517
324	(A)SDDC (formerly MTMC)	0.1502
325	(AJ)SOUTHCOM HQ	0.1484
326	(A)Navy Systems Management Activity (NSMA) - New	0.1437
327	(A)Army-CSA	0.1437
328	(A)DOD IG	0.1423
329	(A)MDA	0.1422
330	(A)AF/DP - Personnel	0.1366
331	(A)OFFICE OF NAVAL RESEARCH	0.1249
332	(A)DFAS	0.1227
333	(A)AF/IL – Installation and Logistics	0.1135
334	(A)DSS	0.1122

- **Military Value Analysis Results:** The military value of MDA based on its current locations is 0.1422 with a rank of 329 out of 334 total entities evaluated by the MAH military value model. The corresponding value for SMDC is 0.2182 with a rank of 299. The scenario selects a receiving location reflecting significant improvement in military value: Redstone Arsenal has a military value 0.8725 with a relative rank of 48 out of 334. Fort Belvoir has a military value of 0.8644 with a relative rank of 57 out of 334.

  In the TJCSG military value analysis, military value scores support moving MDA headquarters to Redstone Arsenal. For Weapons and Armament Development & Acquisition, Redstone Arsenal has the highest military value score, and is significantly higher than MDA NCR, in sixth place. Redstone Arsenal has the third highest military value score in W&A Research, while MDA NCR is ranked eighteenth. More importantly, the overwhelming preponderance of Redstone's efforts in W&A are in missile and missile defense activities. The military value scores for all facilities performing weapons and armament Research and Development & Acquisition are attached.

  Please see tables on following page for complete review and ranking of MV results for MAH and the TJCSG.

Table 3: MV Scoring Model

MDA (Missle Defense Agency)

									ATTRIBUTE 2				ATTRIBUTE 3		PERSONNEL COUNT								
									METRIC 1		METRIC 2	METRIC 3	METRIC 1										
SOURCE	TYPE OF SPACE (OWNED/ LEASED/ TEMP)	SEACH / ORG NAME	BLDG NAME	STREET ADRESS	CITY	STATE	ASSIGNED USF	ACTUAL OR CONVERTED GSF	OWNERSHIP/ TYPE OF SPACE	PORTFOLIO WEIGHTED VALUE	SINGLE or MULTIPLE LOCATION	TOTAL LEASED/TEMP SPACE	AT / FP TOTAL VALUE	AT / FP WEIGHTED VALUE	TOTAL PERS	CIVILIAN	TOTAL MIL	MIL EXEC	MIL MANA	MIL OTHER	MIL ENLIST	CONTR	OTHER
TABLE 462	**LEASED**	MDA	Airport Plaza II [1]	2611 Jefferson Davis Highway	Arlington	VA	52,688	65,860	0.00	0.00		65,860	0.00	0.00	150	5	2	0	2	0	0	143	0
TABLE 462	**LEASED**	MDA	Crystal Park 3 [1]	2231 Crystal Drive	Arlington	VA	40,000	50,000	0.00	0.00		50,000	0.80	0.02	184	7	4	1	3	0	0	125	48
TABLE 462	**LEASED**	MDA	Crystal Park 5 [1]	2451 Crystal Drive	Arlington	VA	111,200	139,000	0.00	0.00		139,000	0.00	0.00	271	4	1	0	1	0	0	266	0
TABLE 462	**LEASED**	MDA	Crystal Square 2	1725 Jefferson Davis Highway	Arlington	VA	53,200	66,500	0.00	0.00		66,500	0.80	0.03	214	73	8	0	7	0	1	133	0
MDA	**LEASED**		Suffolk Building [2]	N/A	Near Skyline	VA	129,644	162,055	0.00	0.00		162,055	0.00	0.00	DI	DI	DI					DI	DI
TABLE 462	**LEASED**	MDA	N/A	1710 SAIC Drive	McLean	VA	2,340	2,925	0.00	0.00		2,925	0.00	0.00	25	0	0	0	0	0	0	25	0
TABLE 462	**LEASED**	MDA	N/A	1901 N. Beauregard Street, Suite 101	Alexandria	VA	100	125	0.00	0.00		125	0.00	0.00	1	0	0	0	0	0	0	1	0
TABLE 462	**LEASED**	MDA	N/A	4725B Eisenhower Ave	Alexandria	VA	400	500	0.00	0.00		500	0.00	0.00	4	0	0	0	0	0	0	4	0
TABLE 462	**LEASED**	MDA	N/A	9861 Broken Land Parkway	Columbia	MD	460	575	0.00	0.00		575		0.00	5	0	0	0	0	0	0	5	0
TABLE 462	**LEASED**	MDA	Sequoia Plaza Bldg 1	2100 Washington Blvd	Arlington	VA	33,028	41,285	0.00	0.00		41,285	0.00	0.00	82	17	0	0	0	0	0	64	1
TABLE 462	**LEASED**	MDA	Sequoia Plaza Bldg 2	2110 Washington Blvd	Arlington	VA	4,001	5,001	0.00	0.00		5,001	0.00	0.00	16	5	0	0	0	0	0	11	0
TABLE 462	**LEASED**	MDA	Sequoia Plaza Bldg 3	2120 Washington Blvd	Arlington	VA	25,052	31,315	0.00	0.00		31,315	0.00	0.00	170	51	0	0	0	0	0	116	0
TABLE 311	**LEASED**	MDA - Alabama	620 Discovery Dr., Bldg 2	620 Discovery Drive	Huntsville	AL	5,320	6,650	0.00	0.00		6,650	0.00	0.00	30	0	0	0	0	0	0	30	0
TABLE 311	**LEASED**	MDA - Alabama	CAS Huntsville	650 Discovery Drive	Huntsville	AL	700	875	0.00	0.00		875	0.00	0.00	3	1	0	0	0	0	0	2	0
TABLE 311	**LEASED**	MDA - Alabama	CSF Huntsville	655 Discovery Drive	Huntsville	AL	27,592	34,490	0.00	0.00		34,490	0.00	0.00	73	0	0	0	0	0	0	73	0
TABLE 311	**LEASED**	MDA - Alabama	CTF Huntsville (Jetplex)	499 Boeing Blvd	Huntsville	AL	30,795	38,494	0.00	0.00		38,494	0.00	0.00	155	13	3	0	3	0	0	104	35
TABLE 311	**LEASED**	MDA - Alabama	Dynetics Bldg	1000 Explorer Blvd	Huntsville	AL	200	250	0.00	0.00		250	0.00	0.00	2	0	0	0	0	0	0	2	0
TABLE 311	**LEASED**	MDA - Alabama	GMD Bradford Bldg	5000 Bradford Drive	Huntsville	AL	83,536	104,420	0.00	0.00		104,420	0.00	0.00	469	27	4	0	4	0	0	237	201
TABLE 311	**LEASED**	MDA - Alabama	1554 The Boardwalk, Suite 5	1555 The Boardwalk, Suite 5	Huntsville	AL	780	975	0.00	0.00		975	0.00	0.00	8	0	0	0	0	0	0	8	0
TABLE 311	**LEASED**	MDA - Alabama	631 Discovery Drive	631 Discovery Drive	Huntsville	AL	1,130	1,413	0.00	0.00		1,413	0.00	0.00	5	0	0	0	0	0	0	5	0
TABLE 311	**LEASED**	MDA - Alabama	SPARTA Bldg	4901 Corporate Drive	Huntsville	AL	1,440	1,800	0.00	0.00		1,800	0.00	0.00	16	0	0	0	0	0	0	16	0
TABLE 311	**LEASED**	MDA - Alabama	SMDC Bldg	106 Wynn Drive	Huntsville	AL	48,102	60,128	0.00	0.00		60,128	0.00	0.00	318	0	0	0	0	0	0	57	261
TABLE 311	**LEASED**	MDA - Colorado	Bldg 2	9975 Federal Drive	Colorado Springs	CO	10,249	12,811	0.00	0.00		12,811	0.00	0.00	43	0	0	0	0	0	0	43	0
TABLE 311	**LEASED**	MDA - Colorado	CSF Colorado Springs	1250 Academy Parkloop	Colorado Springs	CO	13,799	17,249	0.00	0.00		17,249	0.00	0.00	19	2	3	0	3	0	0	12	2
TABLE 311	**LEASED**	MDA - Colorado	GTEC	1050 South Academy Blvd	Colorado Springs	CO	14,668	18,335	0.00	0.00		18,335	0.00	0.00	12	1	1	0	1	0	0	10	0

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MDA (Missle Defense Agency) - CON'T

									ATTRIBUTE 2				ATTRIBUTE 3		PERSONNEL COUNT								
									METRIC 1		METRIC 2	METRIC 3	METRIC 1										
SOURCE	TYPE OF SPACE (OWNED/ LEASED/ TEMP)	SEACH / ORG NAME	BLDG NAME	STREET ADRESS	CITY	STATE	ASSIGNED USF	ACTUAL OR CONVERTED GSF	OWNERSHIP/ TYPE OF SPACE	PORTFOLIO WEIGHTED VALUE	SINGLE or MULTIPLE LOCATION	TOTAL LEASED/TEMP SPACE	AT / FP TOTAL VALUE	AT / FP WEIGHTED VALUE	TOTAL PERS	CIVILIAN	TOTAL MIL	MIL EXEC	MILI MANA	MIL OTHER	MIL ENLIST	CONTR	OTHER
TABLE 311	**LEASED**	MDA - Colorado	Powers Bldg	2460 Waynoka Place	Colorado Springs	CO	4,600	5,750	0.00	0.00		5,750	0.00	0.00	14	0	0	0	0	0	0	14	0
MDA	**TEMP**		PENTAGON RESERVATION			VA	318,330	397,913	0.25	0.06	24.1%	Temp	0.80	0.19	1,673	486	109					1,058	20
TABLE 301	**OWNED**	MDA02	N/A	4505 Martin Road	Redstone Arsenal	AL		31,196	1.00	0.02		owned	1.00	0.02	91	7	4	0	4	0	0	58	22
TABLE 301	**OWNED**	MDA02	Wernher Von Braun Complex	SMDC	Redstone Arsenal	AL		1,721	1.00	0.00		owned	1.00	0.00	6	0	0	0	0	0	0	0	6
TABLE 301	**OWNED**	MDA03	CSF	730 Irwin Ave	Schriever AFB	CO		119,160	1.00	0.07		owned	1.00	0.07	192	41	16	0	12	0	4	112	23
TABLE 301	**OWNED**	MDA04	6510	Vandenburg AFB	Vandenburg AFB	CA		9,454	1.00	0.01		owned	1.00	0.01	70	0	1	0	0	0	0	0	69
TABLE 301	**OWNED**	MDA04	Attached to Hangar	120 East Jones Rd.	Edwards AFB	CA		28,628	1.00	0.02		owned	1.00	0.02	164	0	0	0	0	0	0	104	60
TABLE 301	**OWNED**	MDA04	IMF	Jones Rd.	Edwards AFB	CA		3,596	1.00	0.00		owned	1.00	0.00	9	0	0	0	0	0	0	9	0
TABLE 301	**OWNED**	MDA04	Integrated Test Facility	118 East Jones Road	Edwards AFB	CA		14,983	1.00	0.01		owned	1.00	0.01	427	0	0	0	0	0	0	427	0
TABLE 301	**OWNED**	MDA04	N/A	185 Discoverer Blvd	El Segundo	CA		22,200	1.00	0.01		owned	1.00	0.01	94	0	0	0	0	0	0	43	51
TABLE 301	**OWNED**	MDA05	ABL System Bldg	1350 Wyoming Blvd	Kirtland AFB	NM		27,500	1.00	0.02		owned	1.00	0.02	141	5	0	0	0	0	0	56	80
TABLE 301 (2 RECORDS)	**OWNED**	MDA05	NA	3548 Aberdeen Ave SE	Albuquerque	NM		3,425	1.00	0.00		owned	1.00	0.00	23	0	0	0	0	0	0	23	0
TABLE 301	**OWNED**	MDA07	N/A	11 Eglin Street	Hanscom AFB	MA		10,500	1.00	0.01		owned	1.00	0.01	62	1	0	0	0	0	0	26	35
TABLE 301	**OWNED**	MDA08	Attu Hall	977 Davis Highway	Ft Richardson	AK		28,174	1.00	0.02		owned	1.00	0.02	65	9	3	0	3	0	0	5	48
TABLE 301	**OWNED**	MDA08	Bldg 663	1st Street	Ft Greely	AK		43,874	1.00	0.03		owned	1.00	0.03	52	5	0	0	0	0	0	1	46
TABLE 301	**OWNED**	MDA08	GMD Admin	Public Road	Shemya Island	AK		25,220	1.00	0.02		owned	1.00	0.02	27	0	0	0	0	0	0	1	26
TABLE 301	**OWNED**	MDA10	N/A	Bldg 1009	Reagan Test Site	Marshall Islands		11,520	1.00	0.01		owned	1.00	0.01	5	0	0	0	0	0	0	2	3
							TOTAL	**1,647,844**		**0.29**	**0.24**	**868,780**		**0.48**	**5,390**	**760**	**159**	**1**	**43**	**0**	**5**	**3,431**	**1,037**

ARMY - SMDC/HQ (Space Missle Defense Command)

DBASE DATE: 11/11/2004

									ATTRIBUTE 2				ATTRIBUTE 3		PERSONNEL COUNT								
									METRIC 1		**METRIC 2**	**METRIC 3**	**METRIC 1**										
SOURCE	TYPE OF SPACE (OWNED/ LEASED/ TEMP)	SUBACTIVITY	BLDG NAME	STREET ADDRESS	CITY	STATE	ASSIGNED USF	ACTUAL OR CONVERTED GSF	OWNERSHIP/ TYPE OF SPACE	PORTFOLIO WEIGHTED VALUE	SINGLE or MULTIPLE LOCATION	TOTAL LEASED/TEMP SPACE	AT / FP TOTAL VALUE	AT / FP WEIGHTED VALUE	TOTAL PERS	CIVILIAN	MIL TOTAL	MIL EXEC	MILI MANA	MIL OTHER	MIL ENLIST	CONTR	OTHER
TABLE 462 USA Non-Odin	**LEASED**		CRYSTAL MALL 4	1941 JEFF DAVIS HWY	ARLINGTON	VA	20,785	25,981	0.00	0.00	75.5%	25,981	0.80	0.60	210	77	28	1	16	2	9	0	0
TABLE 462 USA Non-Odin	**LEASED**		CRYSTAL SQUARE 2	1725 JEFF DAVIS HGWY	ARLINGTON	VA	6,752	8,440	0.00	0.00		8,440	0.80	0.20	112	43	13	0	11	0	2	0	0
							27,537	**34,421**		**0.00**	**0.75**	**34,421**		**0.80**	**322**	**120**	**41**	**1**	**27**	**2**	**11**	**0**	**0**

Table 4: Summary Movement Model

HSA-0047R: Co-Locate Space & Missile Defense	Service	MDA (NCR)															MDA (HUNTSVILLE)						SMDC										
		2511 Jefferson Davis Highway (MDA)	1725 Jefferson Davis Hgwy (MDA)	2451 Crystal Drive (MDA)	1725 Jefferson Davis Hgwy (MDA)	Suffolk Building (MDA)	1710 SAIC Drive (MDA)	1901 N. Beauregard Street (MDA)	4725B Eisenhower Ave (MDA)	9861 Broken Land Parkway (MDA)	2100 Washington Blvd (MDA)	2110 Washington Blvd (MDA)	2120 Washington Blvd (MDA)	PENTAGON RESERVATION (MDA)	1901 N. Moore St (MSA)	1911 N. Ft. Meyer Drive (MDA)	620 Discovery Drive (MDA)	1000 Explorer Blvd (MDA)	1555 The Boardwalk (MDA)	631 Discovery Drive (MDA)	4901 Corporate Drive (MDA)	106 Wynn Drive (MDA)	1725 Jefferson Davis Hgwy (SMDC)	1941 Jefferson Davis Hgwy (SMDC)	Total GSF (Q303/Q445)	Vacant Admin Sp (Q445)	Computed GSF (from Acreage)	Total GSF Available	Total GSF Required	GSF Excess /Shortfall	% Excess /Shortfall	GSF Moved Off	GSF Moved On
Reported		65,860	66,500	139,000	66,500	162,055	2,925	125	500	575	41,285	5,001	31,315	285,625	32,500	40,625	6,650	250	975	1,413	1,800	60,128	21,281	7,656					1,040,544				
FORT BELVOIR	A													1											2,775,569	0	15,162,000	15,162,000	229,448	14,932,552	98%	0	0
REDSTONE ARSENAL	A	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	2,366,341	0	30,242,380	30,242,380	621,962	29,620,418	98%	0	621,962
1901 N. Beauregard St.	L							-1																	16,900	0			0			125	0
Crystal Mall 4	L																							-1	61,770	0			0			7,656	0
Crystal Park 5	L			-1																					44,293	0			0			139,000	0
Crystal Square 2	L				-1																		-1		115,438	0			0			87,781	0
Crystal Square 5	L		-1																						18,525	0			0			66,500	0
4725B Eisenhower Ave, Alexandria	L								-1																500				0			500	0
9861 Broken Land Pkwy	L									-1															575				0			575	0
Suffolk Building (Near Skyline)	L					-1																			162,055				0			162,055	0
1710 SAIC Drive, McClean	L						-1																		2,925				0			2,925	0
Airport Plaza II	L	-1																							82,325				0			65,860	0
Sequoia Plaza Bldg 1	L										-1														41,285				0			41,285	0
Sequoia Plaza Bldg 2	L											-1													5,001				0			5,001	0
Sequoia Plaza Bldg 3	L												-1												31,315				0			31,315	0
620 Discovery Dr., Bldg 2	L																-1								6,650				0			6,650	0
Dynetics Bldg	L																	-1							250				0			250	0
1554 The Boardwalk, Suite 5	L																		-1						975				0			975	0
630 Discovery Drive	L																			-1					1,413				0			1,413	0
SPARTA Bldg	L																				-1				1,800				0			1,800	0
SMDC Bldg	L																					-1			60,128				0			60,128	0
FOB-2	O													-1											285,265				0			285,625	0
1901 N. Moore St., Arlington															-1										32,500				0			32,500	0
1911 N. Fort Myer Dr., Arlington	O															-1									40,625				0			40,625	0
Crosscheck																									116,826,729	2,412,319		2,108,282,603	851,410	2,107,431,193		1,040,544	621,962

NOTES: LOCATIONS HIGHLIGHTED IN BLUE DENOTE GOVERNMENT-OCCUPIED SPACES; ALL OTHER LOCATIONS ARE CONTRACTOR-OCCUPIED SPACES.

TABLE 1

MILITARY VALUE ANALYSIS RESULTS REPORT, 12-Apr-05

Rank	Installation / Activity	Military Value
1	(I)FORT BLISS	0.9161
2	(I)Hurlburt Field	0.9045
3	(I)Peterson AFB	0.8985
4	(I)Offutt AFB	0.8978
5	(I)FORT SILL	0.8975
6	(I)Cannon AFB	0.8948
7	(I)Robins AFB	0.8946
8	(I)Langley AFB	0.8944
9	(I)Fairchild AFB	0.8912
10	(I)Wright-Patterson AFB	0.8901
11	(I)Kirtland AFB	0.8893
12	(I)Charleston AFB	0.8891
13	(I)Eglin AFB	0.8891
14	(I)Davis-Monthan AFB	0.8887
15	(I)Ellsworth AFB	0.8885
16	(I)Francis E. Warren AFB	0.8881
17	(I)Tyndall AFB	0.8880
18	(I)Sheppard AFB	0.8877
19	(I)FORT SAM HOUSTON	0.8875
20	(I)Barksdale AFB	0.8854
21	(I)Naval Station Norfolk	0.8850
22	(I)MacDill AFB	0.8845
23	(I)Nellis AFB	0.8844
24	(I)Joint Reserve Base New Orleans	0.8837
25	(I)Lackland AFB	0.8831
26	(I)Hill AFB	0.8829
27	(I)Pope AFB	0.8823
28	(I)Naval Weapons Station Charleston	0.8807
29	(I)Little Rock AFB	0.8800
30	(I)FORT JACKSON	0.8796
31	(I)Minot AFB	0.8790
32	(I)FORT KNOX	0.8781
33	(I)McConnell AFB	0.8780
34	(I)Columbus AFB	0.8779
35	(I)Buckley AFB	0.8776
36	(I)Naval Station and Undersea Warfare Center Newport	0.8773
37	(I)McChord AFB	0.8770
38	(I)Malmstrom AFB	0.8770
39	(I)Grand Forks AFB	0.8770
40	(I)Naval Air Station Pensacola	0.8760
41	(I)Naval Support Activity New Orleans, LA	0.8759
42	(I)Keesler AFB	0.8754
43	(I)Maxwell AFB	0.8750
44	(I)Tinker AFB	0.8745
45	(I)Randolph AFB	0.8739
46	(I)FORT EUSTIS	0.8734
47	(I)Patrick AFB	0.8729
48	(I)REDSTONE ARSENAL	0.8725
49	(I)Naval Air Station Jacksonville	0.8693
50	(I)Marine Corps Base Camp Lejeune	0.8688
51	(I)Naval Air Station Brunswick	0.8666
52	(I)Andrews AFB	0.8657
53	(I)Bolling AFB	0.8651
54	(I)FORT RILEY	0.8649
55	(I)Dyess AFB	0.8648
56	(I)Naval Support Activity Mechanicsburg	0.8644
57	(I)FORT BELVOIR	0.8644
58	(I)FORT STEWART	0.8635
59	(I)FORT LEONARD WOOD	0.8625
60	(I)FORT BRAGG	0.8617
61	(I)FORT GORDON	0.8612
62	(I)Washington Navy Yard	0.8610
63	(I)Henderson Hall	0.8609
64	(I)FORT HOOD	0.8600
65	(I)Naval Air Station Meridian	0.8591
66	(I)FORT DRUM	0.8579
67	(I)Homestead ARS	0.8577
68	(I)Naval Support Activity Millington	0.8574
69	(I)FORT HUACHUCA	0.8572
70	(I)Naval Air Station Corpus Christi	0.8569
71	(I)FORT LEAVENWORTH	0.8563
72	(I)Seymour Johnson AFB	0.8562
73	(I)Scott AFB	0.8558
74	(I)Anacostia Annex	0.8550
75	(I)Naval Research Laboratory	0.8548
76	(I)Marine Corps Air Station Cherry Point	0.8547
77	(I)Naval Support Activity Norfolk	0.8544
78	(I)Marine Corps Base Quantico	0.8542
79	(I)Arlington Service Center	0.8535
80	(I)Hickam AFB	0.8521
81	(I)Elmendorf AFB	0.8521
82	(I)FORT MYER	0.8509
83	(I)NAVSUPPACT INDIAN HEAD	0.8496
84	(I)March ARB	0.8496
85	(I)FORT CARSON	0.8495
86	(I)Shaw AFB	0.8495
87	(I)Saufley Field	0.8490
88	(I)NAVSTA ANNAPOLIS	0.8490
89	(I)Brooks City-Base	0.8489
90	(I)FORT RUCKER	0.8486
91	(I)Marine Corps Air Station Miramar	0.8467
92	(I)FORT DETRICK	0.8454
93	(I)FORT WAINWRIGHT	0.8450
94	(I)FORT MEADE	0.8446
95	(I)Eielson AFB	0.8440
96	(I)FORT LEE	0.8432
97	(I)Naval Air Station North Island	0.8428
98	(I)FORT BENNING	0.8425
99	(I)Joint Reserve Base Fort Worth	0.8422
100	(I)Naval Air Station Whiting Field	0.8413
101	(I)Vandenberg AFB	0.8406
102	(I)Marine Corps Base Hawaii Kaneohe	0.8394
103	(I)Vance AFB	0.8383
104	(I)FORT MONROE	0.8383
105	(I)FORT MCNAIR	0.8377
106	(I)McGuire AFB	0.8374
107	(I)Naval Station San Diego	0.8349
108	(I)FORT MCPHERSON	0.8343
109	(I)National Naval Medical Center Bethesda	0.8341
110	(I)Naval Air Station Key West	0.8341
111	(I)Marine Corps Support Activity Kansas City	0.8340
112	(I)WALTER REED ARMY MEDICAL CENTER	0.8337
113	(I)Naval Submarine Support Base Kings Bay	0.8334
114	(I)FORT LEWIS	0.8330
115	(I)FORT RICHARDSON	0.8326
116	(I)Marine Corps Base Hawaii Camp Smith	0.8319
117	(I)Army National Guard Readiness Center	0.8312
118	(I)Naval Station Pearl Harbor	0.8308
119	(I)Luke AFB	0.8289
120	(I)CARLISLE BARRACKS	0.8275
121	(I)Beale AFB	0.8271
122	(I)FORT POLK	0.8195
123	(I)Marine Corps Air Station Beaufort	0.8191
124	(I)SCHOFIELD BARRACKS	0.8163
125	(I)Mountain Home AFB	0.8162
126	(I)Potomac Annex, Washington DC	0.8161
127	(I)FORT SHAFTER	0.8141
128	(I)ABERDEEN PROVING GROUND	0.8120
129	(I)FORT MCCOY	0.8071
130	(I)Travis AFB	0.7993
131	(I)Naval Amphibious Base Coronado	0.7908
132	(I)FORT GILLEM	0.7867
133	(I)FORT HAMILTON	0.7837
134	(I)NAVSUPPACT DAHLGREN	0.7835
135	(I)FORT MONMOUTH	0.7818
136	(I)FORT CAMPBELL	0.7751
137	(I)FORT DIX	0.7700
138	(I)Altus AFB	0.7659
139	(I)Naval Air Station Patuxent River Webster Field	0.7651
140	(I)Whiteman AFB	0.7648
141	(I)Naval Air Engineering Station Lakehurst	0.7623
142	(I)Joint Reserve Base Willow Grove	0.7619
143	(I)Naval Air Station Whidbey Island	0.7618
144	(I)Dover AFB	0.7610
145	(I)FORT A P HILL	0.7598
146	(I)Naval Air Station Patuxent River	0.7587
147	(I)Naval Station Everett	0.7375
148	(I)Marine Corps Base Camp Pendleton	0.7273
149	(I)Naval Submarine Base Bangor	0.7172
150	(I)Naval Air Station Point Mugu	0.6907
151	(A)CAA	0.5730
152	(A)DIA CAF	0.5414
153	(A)JCS CAF	0.5414
154	(A)Navy CAF	0.5414
155	(A)NETC	0.5414
156	(A)NETPDTC	0.5414
157	(A)AF Review Boards Agency	0.5393
158	(A)CO HQBN HQMC (Henderson Hall)	0.5393
159	(A)MEDIA CTR WASHINGTON DC	0.5393
160	(A)NAVAL LEGAL SERVICE OFFICE NORTH CENTRAL	0.5393
161	(A)NAVAL LEGAL SERVICES COMMAND	0.5393
162	(A)OCHR	0.5393
163	(A)PEO Soldier	0.5393
164	(A)TRIAL SERVICE OFFICE NORTHEAST	0.5393
165	(AB)COMMARFORRES NSA NOLA, New Orleans LA	0.5393
166	(AB)COMNAVAIRRESFOR NSA NOLA (sub of above)	0.5393
167	(AB)COMNAVCRUITCMD	0.5393
168	(AB)COMNAVCRUITCMD NSA NOLA (sub of above)	0.5393

TABLE 1

MILITARY VALUE ANALYSIS RESULTS REPORT, 12-Apr-05

Rank	Installation / Activity	Military Value
169	(AB)COMNAVRESFOR NSA NOLA	0.5393
170	(AB)US Army Accessions Command HQ (USAAC)	0.5393
171	(AB)USAF Recruiting Service (HQ AF Recruiting SVC)	0.5393
172	(AJ)PACOM PACAF	0.5393
173	(AJ)FORSCOM	0.5358
174	(A)AF Office of Special Investigations	0.5331
175	(A)6MLMC	0.5263
176	(A)COMNAVFACENGCOM	0.5209
177	(AB)USAF Reserve Command (USAFRES)	0.5192
178	(AB)US Army Recruiting Cmd	0.5154
179	(A)Acquisition Support Center (ASC)	0.4979
180	(A)NCIS	0.4978
181	(A)Program Mgr for Chemical Demilitarization	0.4946
182	(A)NAVAL HISTORICAL CENTER	0.4926
183	(AJ)PACOM USPACFLT	0.4917
184	(AJ)PACOM USARPAC	0.4848
185	(A)11th Wing	0.4834
186	(A)PWC WASH DC	0.4832
187	(A)NAVAL DISTRICT WASH DC	0.4820
188	(A)US Army Materiel Systems Analysis Activity	0.4811
189	(AJ)TRADOC	0.4742
190	(AB)US Army Reserve Command (USARC)	0.4650
191	(A)Wash HQ Services CAF	0.4403
192	(A)HQMC	0.4382
193	(A)MDW	0.4382
194	(A)DCAA	0.4253
195	(AB)US Army Cadet Cmd	0.4103
196	(A)Air Force CAF	0.4066
197	(A)Army CCF	0.4066
198	(A)DTRA	0.4053
199	(A)Soldiers Magazine-Belvoir	0.4052
200	(A)AF Flight Standards Agency	0.4045
201	(A)AF Legal Services Agency	0.4045
202	(A)AF Medical Support Agency	0.4045
203	(A)AF/HC – Chaplain Service	0.4045
204	(A)AF/SG – Surgeon General	0.4045
205	(A)AFIP	0.4045
206	(A)AUDSVC	0.4045
207	(A)BD CPAC -MA, NE Region	0.4045
208	(A)BUMED, WASH DC	0.4045
209	(A)COMSC WASHINGTON DC	0.4045
210	(A)NAVSISA MECHANICSBURG PA	0.4045
211	(A)NAVSUPSYSCOM MECHANICSBURG PA	0.4045
212	(A)PEO EIS(STAMIS)	0.4045
213	(A)US ARMY INFORMATION SYSTEMS ENGINEERING COMMAND	0.4045
214	(A)USAMMDA	0.4045
215	(AB)COMMARFORCRUITCMD, Quantico, VA	0.4045
216	(A)DeCA	0.4040
217	(A)Developmental Test Command	0.4007
218	(A)USAMRIID	0.3971
219	(A)ACSIM	0.3932
220	(A)CID-Belvoir	0.3863
221	(A)Army Evaluation Center	0.3845
222	(A)USA SAC	0.3819
223	(A)USA MMA	0.3806
224	(A)USA Force Mgmt Support Agency, HQ DA-GS	0.3776
225	(A)DLA	0.3772
226	(A)DISCO	0.3739
227	(A)SAF/US – Under Secretary of the AF	0.3724
228	(A)MARINE CORPS INSTITUTE (NEW)	0.3724
229	(A)Army Audit Agency	0.3720
230	(A)AF/JA – Judge Advocate General	0.3718
231	(A)USALSA	0.3696
232	(A)SPAWARSYSCEN, Charleston (NEW)	0.3680
233	(A)ASA(M&RA)	0.3675
234	(A)US Army Medical Research Institute for Chemical Defense	0.3655
235	(A)HQS USA MRMC (and subordinate commands)	0.3651
236	(A)NSWC HQ (AT WNY)	0.3650
237	(A)JMLFDC	0.3647
238	(AB)HQ ARNG (Army Natl Guard)	0.3632
239	(A)US Army Aberdeen Test Center	0.3607
240	(A)Communications & Electronics Command (CECOM)	0.3599
241	(A)US Army Research, Development and Engineering Command	0.3596
242	(A)USAMRAA	0.3581
243	(A)Edgewood Chemical & Biological Center	0.3532
244	(A)Army Contracting Agency	0.3527
245	(A)NAVSEASYSCOM WASHINGTON NAVY YARD, DC	0.3514
246	(A)US Army Environmental Center	0.3503
247	(A)US Army Ctr for Health Promotion and Preventative Medicine	0.3434
248	(A)U. S. Army Research Laboratory - HQ	0.3401
249	(A)The Surgeon General Office (OTSG)	0.3297
250	(A)SECNAV WASH DC	0.3296
251	(A)ASA (I&E)	0.3276
252	(A)OEA	0.3254

Rank	Installation / Activity	Military Value
252	(A)OEA	0.3254
253	(AJ)JFCOM/C4ISR Battle Center/JFL/JWC	0.3115
254	(A)OCPA	0.3060
255	(A)NSA CAF	0.3054
256	(A)NAVAIR SYSCOM HQ	0.2961
257	(A)Navy Hometown News	0.2940
258	(A)SAF/GC – General Counsel	0.2933
259	(A)SDDC-TEA	0.2931
260	(A)G-6	0.2921
261	(A)DUSA	0.2920
262	(A)AF/XO – Air and Space Operations	0.2920
263	(A)AF-CIO – HAF Chief Information Officer	0.2920
264	(A)CECOM (Acquisition Ctr)	0.2918
265	(A)ASA (FM&C)	0.2915
266	(A)AF News Agency/Army & AF Hometown News	0.2915
267	(A)AFIS	0.2914
268	(A)Ofc of the JAG (OTJAG)	0.2913
269	(A)G-8	0.2912
270	(A)AFSAA - AF Studies and Analysis Agency	0.2907
271	(A)PFPA	0.2905
272	(A)DTSA	0.2904
273	(A)OCAR	0.2899
274	(A)JAG School	0.2898
275	(A)DARPA	0.2892
276	(A)DHRA	0.2873
277	(A)OASA (Alt)	0.2766
278	(A)AFCEE	0.2747
279	(A)CIFA	0.2732
280	(A)DOHA	0.2719
281	(A)NAWC PATUXENT RIVER MD	0.2712
282	(A)SAF/AA – Admin Asst to the Secretary	0.2656
283	(A)G-3	0.2653
284	(A)PEO STRICOM	0.2609
285	(AB)USAF Reserve Command Reserve Recruiting Service,	0.2607
286	(A)DCMS	0.2578
287	(A)G-1	0.2562
288	(A)AMC	0.2550
289	(A)Office of the Admin Ass't to the Army (aka SAAA)	0.2539
290	(A)HQ IMA	0.2521
291	(A)WHS	0.2499
292	(A)SAF/PA – Public Affairs	0.2381
293	(A)SAF/SB – Small & Disadvantaged Business	0.2381
294	(A)AF/XI – Warfighting Integration	0.2374
295	(A)SAF/IA – International Affairs	0.2371
296	(A)OSD	0.2342
297	(A)HQ Air National Guard (ANG)	0.2274
298	(A)DCMA	0.2197
299	(A)HQ SMDC	0.2182
300	(A)HRC	0.2169
301	(A)OPNAV	0.2093
302	(A)SAF/IE – Installations Environment and Logistics	0.2075
303	(A)NETCOM	0.2013
304	(A)SAF/AQ - Acquisition	0.1975
305	(A)SAF/AG – Auditor General	0.1973
306	(A)DISA	0.1970
307	(A)DISC4 JTRS JPO	0.1882
308	(A)TMA	0.1641
309	(A)AF Personnel Operations Agency	0.1586
310	(A)PEO Biological Defense	0.1577
311	(A)NMCRS	0.1576
312	(A)AF/HO - Historian	0.1573
313	(A)SAF/FM – Financial Management and Comptroller	0.1568
314	(A)DLSA	0.1565
315	(A)DPMO	0.1562
316	(A)NAVIPO WASH DC	0.1556
317	(A)COMMANDER, NAVY INSTALLATIONS	0.1556
318	(A)DSCA	0.1555
319	(A)HQ ATEC	0.1537
320	(AB)HQ NGB (National Guard Bureau – overseeing Air Force and Army)	0.1533
321	(A)DODEA	0.1532
322	(A)Army Research Office	0.1525
323	(A)NAV SSP (NEW)	0.1517
324	(A)SDDC (formerly MTMC)	0.1502
325	(AJ)SOUTHCOM HQ	0.1484
326	(A)Navy Systems Management Activity (NSMA) - New	0.1437
327	(A)Army-CSA	0.1437
328	(A)DOD IG	0.1423
329	(A)MDA	0.1422
330	(A)AF/DP - Personnel	0.1366
331	(A)OFFICE OF NAVAL RESEARCH	0.1249
332	(A)DFAS	0.1227
333	(A)AF/IL – Installation and Logistics	0.1135
334	(A)DSS	0.1122

Information Systems Technology D&A Military Value

Facility Name	MilVal
USN_4_San Diego	0.5941
FORT MONMOUTH	0.4845
USN_2_San Diego	0.4742
SPAWARSYSCEN_CHARLESTON_SC	0.4502
Hanscom AFB	0.4398
USN_8_Pax	0.3108
DISA Development and Acquisition	0.3006
COMNAVUNSEAWARCEN_NEWPORT_RI	0.2956
FORT MONMOUTH San Diego	0.2933
Fort Lewis	0.2933
Naval Research Laboratory Washington DC	0.2808
NAVSURFWARCENDIV_DAHLGREN_VA	0.2552
REDSTONE ARSENAL	0.2330
USN_3_Norfold/Protsmouth	0.2273
FORT BELVOIR	0.2268
USN_7_Norfolk	0.2264
NAVSURFWARCENDIV_CORONA_CA	0.2202
FT HOOD	0.2187
Wright-Patterson AFB	0.2160
FT GORDON	0.2158
SPAWARSYSCEN Charleston – Little Creek	0.2014
SPAWARSYSCEN_CHARLESTON_SC Washington	0.1989
USN_4_Camp Pendleton	0.1929
COMOPTEVFOR_NORFOLK_VA	0.1890
USN_2_Pannama City(NAVSURFWARCEN COASTSYSSTA PANAMA CITY)	0.1870
USN_3_San Diego	0.1833
FORT HUACHUCA	0.1821
USN_3_Port Hueneme	0.1810
USN_3_Jacksonville	0.1758
USN_3_Penasacola	0.1733
Tinker AFB	0.1732

Information Systems Technology D&A Military Value

Facility Name	MilVal
USN_3_Arlington	0.1659
BROOKS CITY-BASE	0.1653
Lackland AFB	0.1544
SPAWARSYSCOM_SAN_DIEGO_CA PEARL HARBOR	0.1471
Fort Lee	0.1389
Warner Robbins AFB	0.1301
FORT MONMOUTH Los Angeles	0.1301
JPM JTRS	0.1294
USN_2_Quantico	0.1257
EDWARDS AFB	0.1146
Peterson AFB	0.0999
Langley AFB	0.0994
USN-2-Philadelphia	0.0784
USA_4_Arlington	0.0733

60 locations were exempted from consideration as a consequence of a TJCSG decision not to analyze locations with less than 31 full time equivalent work years in a function. It was the military judgment of the TJCSG that the benefit to be derived from consideration of those facilities was far outweighed by the cost of that analysis.

Information Systems Technology T&E Military Value

Facility Name	MilVal
JITC Fort Huachuca	0.4397
WHITE SANDS MISSILE RANGE	0.3922
USN_8_Pax	0.3812
FORT HUACHUCA	0.3629
COMNAVUNSEAWARCEN_NEWPORT_RI	0.3611
USN_4_Camp Pendleton	0.3504
Eglin AFB	0.3174
FT HOOD	0.2949
SPAWARSYSCEN_CHARLESTON_SC	0.2840
USN_4_San Diego	0.2789
USN_2_San Diego	0.2345
NAVSURFWARCENDIV_CORONA_CA	0.2241
JITC Indianhead	0.2205
USN_3_VABEACH	0.2171
FORT MONMOUTH	0.2008
Arnold AFS	0.1960
ABERDEEN PROVING GROUND	0.1956
EDWARDS AFB	0.1833
COMOPTEVFOR_NORFOLK_VA	0.1767
USN_2_Pannama City(NAVSURFWARCEN COASTSYSSTA PANAMA CITY)	0.1445
FT BLISS	0.0957

51 locations were exempted from consideration as a consequence of a TJCSG decision not to analyze locations with less than 31 full time equivalent work years in a function. It was the military judgment of the TJCSG that the benefit to be derived from consideration of those facilities was far outweighed by the cost of that analysis.

Sensors, Electronics, and EW D&A Military Value

USN_8_Pax	0.6175
NAVSURFWARCENDIV_CRANE_IN	0.4834
COMNAVUNSEAWARCEN_NEWPORT_RI	0.4744
FORT MONMOUTH	0.4337
Hanscom AFB	0.3965
USN_3_WNY	0.3885
USN_4_San Diego	0.3811
Naval Research Laboratory Washington DC	0.3632
USN_2_Pt Mugu	0.3495
REDSTONE ARSENAL	0.3402
USN_2_China Lake	0.3267
NAVSURFWARCENDIV_DAHLGREN_VA	0.3001
SPAWARSYSCEN_CHARLESTON_SC	0.2944
USN_3_VABEACH	0.2680
USN_2_San Diego	0.2603
FORT BELVOIR	0.2524
NAVSURFWARCENDIV_CORONA_CA	0.2520
Hill AFB	0.2287
ABERDEEN PROVING GROUND	0.2250
Warner Robbins AFB	0.2247
FORT MONMOUTH Los Angeles	0.2247
Tinker AFB	0.2055
USN_3_Jacksonville	0.1944
USN_3_Port Hueneme	0.1878
OFFICE OF NAVAL RESEARCH	0.1829
USN_2_VABEACH.	0.1661
USN_3_Oak Harbor	0.1654
Peterson AFB	0.0780

75 locations were exempted from consideration as a consequence of a TJCSG decision not to analyze locations with less than 31 full time equivalent work years in a function. It was the military judgment of the TJCSG that the benefit to be derived from consideration of those facilities was far outweighed by the cost of that analysis.

Sensors, Electronics, and EW T&E Military Value

USN_8_Pax	0.7402
USN_2_China Lake	0.5610
EDWARDS AFB	0.5356
COMNAVUNSEAWARCEN_NEWPORT_RI	0.4009
WHITE SANDS MISSILE RANGE	0.3768
FORT HUACHUCA	0.3608
NAVSURFWARCENDIV_CRANE_IN	0.3355
USN_2_Pt Mugu	0.3103
USAF_2_Alamogorgo	0.2865
AEGIS_TECHREP_MOORESTOWN_NJ	0.2774
NAVSURFWARCENDIV_DAHLGREN_VA	0.2722
NAVSURFWARCENDIV_CORONA_CA	0.2643
USN_4_Camp Pendleton	0.2129
USN_4_San Diego	0.1944
Kirtland AFB	0.1222
USA_3_Orlando	0.1096
NAVUNSEAWARCENDIV_NEWPORT_RI West Palm Beach	0.1084
COMOPTEVFOR_NORFOLK_VA	0.1075
USN_3_Port Hueneme	0.0867
FORT MONMOUTH	0.0735

52 locations were exempted from consideration as a consequence of a TJCSG decision not to analyze locations with less than 31 full time equivalent work years in a function. It was the military judgment of the TJCSG that the benefit to be derived from consideration of those facilities was far outweighed by the cost of that analysis.

- **Military Value Analysis Results:** The military value of the current leased locations for DFAS is 0.1227 with a ranking of 332 out of 334 total activities evaluated by the MAH military value model. The corresponding MV scores of the other activities included in this recommendation, in ascending order of military value, are as follows: DoD IG has an MV score of 0.1423 with a relative ranking of 328; DoDEA has an MV score of 0.1532 and a relative ranking of 321; DCMA has an MV score of 0.2197 with a relative ranking of 298; OSD has an MV score of 0.2342 and a relative ranking of 296; WHS has an MV score of 0.2499 with a relative ranking of 291; DHRA has an MV score of 0.2873 with a relative ranking of 276; and DTSA has an MV score of 0.2904 with a relative ranking of 272. This candidate recommendation selects a receiving location that results in a significant improvement in overall military value: Fort Belvoir has a military value of 0.8644 with a relative rank of 57; and Fort Lee has a military value of 0.8432 with a relative rank of 96. Please see Table 1 on following page for complete review and ranking of MV results for MAH (the subject activities and receiving installations are highlighted in the table).

Table 3: MV Scoring Models

OSD (Office of Secretary of Defense)

									ATTRIBUTE 2				ATTRIBUTE 3		PERSONNEL COUNT								
									METRIC 1		METRIC 2	METRIC 3	METRIC 1										
DATA STATUS UPDATE	SOURCE	TYPE OF SPACE (OWNED/ LEASED/ TEMP)	BLDG NAME	STREET ADRESS	CITY	STATE	ASSIGNED USF	ACTUAL OR CONVERTED GSF	OWNERSHIP/ TYPE OF SPACE	PORTFOLIO WEIGHTED VALUE	SINGLE or MULTIPLE LOCATION	TOTAL LEASED/TEMP SPACE	AT / FP TOTAL VALUE	AT / FP WEIGHTED VALUE	TOTAL PERS	CIVILIAN	TOTAL MIL	MIL EXEC	MILI MANA	MIL OTHER	MIL ENLIST	CONTR	OTHER
No Change	OSD	**LEASED**	1401 Wilson Blvd	1401 Wilson Blvd	Arlington	VA	24,417	30,521	0.00	0.00		30,521	0.80	0.04	115	28	14	0	12	0	2	68	5
No Change	OSD	**LEASED**	1515 Wilson Boulevard	1515 Wilson Boulevard	Arlington	VA	3,400	4,250	0.00	0.00		4,250	0.80	0.01	14	2	0	0	0	0	0	8	4
No Change	OSD	**LEASED**	1555 Wilson Blvd	1555 Wilson Blvd	Rosslyn	VA	8,785	10,981	0.00	0.00		10,981	0.80	0.02	47	3	3	0	3	0	0	41	0
No Change	OSD	**LEASED**	2001 N. Beauregard St.	2001 N. Beauregard Str	Arlington	VA	5,500	6,875	0.00	0.00		6,875	0.80	0.01	36	2	3	0	3	0	0	26	5
No Change	OSD	**LEASED**	400 Army Navy Dr	400 Army Navy Dr	Arlington	VA	5,083	6,354	0.00	0.00		6,354	0.00	0.00	15	10	1	0	1	0	0	4	0
No Change	OSD	**LEASED**	4850 Mark Center	4850 Mark Center Drive	Alexandria	VA	26,234	32,793	0.00	0.00		32,793	0.80	0.05	75	23	2	0	2	0	0	50	0
No Change	OSD	**LEASED**	621 North Payne Str	621 North Payne Str	Alexandria	VA	10,000	12,500	0.00	0.00		12,500	0.00	0.00	1	0	0	0	0	0	0	1	0
No Change	OSD	**LEASED**	Ballston Centre Tower 3	4015 Wilson Boulevard	Arlington	VA	2,800	3,500	0.00	0.00		3,500	0.00	0.00	6	4	0	0	0	0	0	2	0
No Change	OSD	**LEASED**	Crown Ridge	4035 Ridgetop	Fairfax	VA	3,834	4,793	0.00	0.00		4,793	0.80	0.01	12	9	0	0	0	0	0	2	1
No Change	OSD	**LEASED**	Crystal Gateway 1	1235 Jefferson Davis Hwy	Arlington	VA	25,395	31,744	0.00	0.00		31,744	0.00	0.00	70	12	0	0	0	0	0	46	12
No Change	OSD	**LEASED**	Crystal Gateway 2	1225 Jefferson Davis Hwy	Arlington	VA	43,387	54,234	0.00	0.00		54,234	0.00	0.00	225	33	4	0	4	0	0	173	15
No Change	TABLE 462	**LEASED**	Crystal Gateway 3	1215 Jefferson Davis Hwy	Arlington	VA	8,060	10,075	0.00	0.00		10,075	0.80	0.01	21	3	1	0	1	0	0	6	11
No Change	TABLE 462	**LEASED**	Crystal Gateway North	1111 Jefferson Davis Hwy	Arlington	VA	46,103	57,629	0.00	0.00		57,629	0.00	0.00	94	28	7	0	7	0	0	52	7
No Change	TABLE 462	**LEASED**	Crystal Mall 3	1931 Jefferson Davis Hwy	Arlington	VA	109,120	136,400	0.00	0.00	24.0%	136,400	0.00	0.00	287	84	26	0	25	0	1	137	40
No Change	TABLE 462	**LEASED**	Crystal Square 2	1725 Jefferson Davis Hwy	Arlington	VA	5,121	6,401	0.00	0.00		6,401	0.80	0.01	56	0	0	0	0	0	0	56	0
No Change	TABLE 462	**LEASED**	Crystal Square 4	1745 Jefferson Davis Hwy	Arlington	VA	52,627	65,784	0.00	0.00		65,784	0.00	0.00	136	58	7	0	7	0	0	65	6
No Change	TABLE 462	**LEASED**	Crystal Square 5	1755 Jefferson Davis Hwy	Arlington	VA	4,875	6,094	0.00	0.00		6,094	0.80	0.01	20	0	0	0	0	0	0	20	0
No Change	TABLE 462	**LEASED**	Forest Glen Annex 172	6900 Georgia Avenue	Washington	DC	11,250	14,063	0.00	0.00		14,063	0.00	0.00	14	0	0	0	0	0	0	0	14
No Change	TABLE 462	**LEASED**	Hoffman 1	2461 Eisenhower Avenue #8566	Alexandria	VA	5,009	6,261	0.00	0.00		6,261	0.00	0.00	20	0	0	0	0	0	0	0	20
No Change	TABLE 462	**LEASED**	North Glebe Road	1010 North Glebe Road	Arlington	VA	5,100	6,375	0.00	0.00		6,375	0.00	0.00	31	1	0	0	0	0	0	22	8
No Change	TABLE 462	**LEASED**	Ballston Metro Center	901 North Stuart Street	Arlington	VA	11,738	14,673	0.00	0.00		14,673	0.00	0.00	4	0	0	0	0	0	0	4	0
No Change	TABLE 462	**LEASED**	Rosslyn Plaza North	1777 N. Kent Street	Arlington	VA	26,124	32,655	0.00	0.00		32,655	0.00	0.00	73	38	4	0	4	0	0	30	1
No Change	TABLE 462	**LEASED**	Skyline 5	5111 Leesburg Pike	Falls Church	VA	8,170	10,213	0.00	0.00		10,213	0.00	0.00	41	17	17	0	16	0	1	5	2
No Change	TABLE 462	**LEASED**	Skyline 6	5209 Leesburg Pike	Falls Church	VA	1,600	2,000	0.00	0.00		2,000	0.00	0.00	3	3	0	0	0	0	0	0	0
							453,732	**567,165**		**0.00**	**0.24**	**567,165**		**0.16**	**1,416**	**358**	**89**	**0**	**85**	**0**	**4**	**818**	**151**

Table 3: MV Scoring Models (Con't)

WHS (Washington Headquarters Service)

										ATTRIBUTE 2				ATTRIBUTE 3		PERSONNEL COUNT								
										METRIC 1		METRIC 2	METRIC 3	METRIC 1										
DATA STATUS UPDATE	SOURCE	TYPE OF SPACE (OWNED/ LEASED/ TEMP)	SEARCH / ORG NAME	BLDG NAME	STREET ADRESS	CITY	STATE	ASSIGNED USF	ACTUAL OR CONVERTED GSF	OWNERSHIP/ TYPE OF SPACE	PORTFOLIO WEIGHTED VALUE	SINGLE or MULTIPLE LOCATION	TOTAL LEASED/TEMP SPACE	AT / FP TOTAL VALUE	AT / FP WEIGHTED VALUE	TOTAL PERS	CIVILIAN	TOTAL MIL	MIL EXEC	MIL MANA	MIL OTHER	MIL ENLIST	CONTR	OTHER
No Change	TABLE 462	**LEASED**	Washington Headquarters Activity	1401 Wilson Blvd	1401 Wilson Blvd	Arlington	VA	1,341	1,676	0.00	0.00		1,676	0.80	0.01	0	0	0	0	0	0	0	0	0
No Change	TABLE 462	**LEASED**	Washington Headquarters Activity	400Army Navy Drive	400 Army Navy Drive	Arlington	VA	5,072	6,340	0.00	0.00		6,340	0.00	0.00	22	22	0	0	0	0	0	0	0
No Change	TABLE 462	**LEASED**	Washington Headquarters Activity	AMC	5001 Eisenhower Ave.	Alexandria	VA	43,539	54,424	0.00	0.00	32.7%	54,424	0.00	0.00	108	108	0	0	0	0	0	0	0
No Change	TABLE 462	**LEASED**	Washington Headquarters Activity	Crystal Gateway 1	1235 Jeff Davis Hwy	Arlington	VA	8,320	10,400	0.00	0.00		10,400	0.00	0.00	5	4	0	0	0	0	0	1	0
No Change	TABLE 462	**LEASED**	Washington Headquarters Activity	Crystal Gateway 2	1222 Jeff Davis Hwy	Arlington	VA	3,887	4,859	0.00	0.00		4,859	0.00	0.00	11	7	0	0	0	0	0	1	3
No Change	TABLE 462	**LEASED**	Washington Headquarters Activity	Crystal Gateway 3	1215 Jeff Davis Hwy	Arlington	VA	8,952	11,190	0.00	0.00		11,190	0.80	0.07	41	26	0	0	0	0	0	14	1
No Change	TABLE 462	**LEASED**	Washington Headquarters Activity	Crystal Gatwy North	1111 Jeff Davis Hwy	Arlington	VA	3,643	4,554	0.00	0.00		4,554	0.00	0.00	15	11	0	0	0	0	0	4	0
No Change	TABLE 462	**LEASED**	Washington Headquarters Activity	Crystal Mall 2-3-4	1921-31-41 Jeff Davis Hwy	Arlington	VA	4,247	5,309	0.00	0.00		5,309	0.80	0.03	12	12	0	0	0	0	0	0	0
No Change	TABLE 462	**LEASED**	Washington Headquarters Activity	Hoffman I	2461 Eisenhower Ave	Alexandria	VA	3,824	4,780	0.00	0.00		4,780	0.00	0.00	13	13	0	0	0	0	0	0	0
No Change	TABLE 462	**LEASED**	Washington Headquarters Activity	Rosslyn Plaza North	1777 N. Kent Street	Arlington	VA	19,776	24,720	0.00	0.00		24,720	0.00	0.00	66	66	0	0	0	0	0	0	0
No Change	TABLE 462	**LEASED**	Washington Headquarters Activity	Skyline IV	5113 Leesburg Pike	Falls Church	VA	3,923	4,904	0.00	0.00		4,904	0.80	0.03	11	11	0	0	0	0	0	0	0
								TOTAL	**133,155**		**0.00**	**0.33**	**133,155**		**0.14**	**304**	**280**	**0**	**0**	**0**	**0**	**0**	**20**	**4**

DTSA (Defense Technology Security Administration)

DBASE DATE: **11/11/2004**

										ATTRIBUTE 2				ATTRIBUTE 3		PERSONNEL COUNT								
										METRIC 1		METRIC 2	METRIC 3	METRIC 1										
DATA STATUS UPDATE	SOURCE	TYPE OF SPACE (OWNED/ LEASED/ TEMP)	SEARCH / ORG NAME	BLDG NAME	STREET ADRESS	CITY	STATE	ASSIGNED USF	ACTUAL OR CONVERTED GSF	OWNERSHIP/ TYPE OF SPACE	PORTFOLIO WEIGHTED VALUE	SINGLE or MULTIPLE LOCATION	TOTAL LEASED/TEMP SPACE	AT / FP TOTAL VALUE	AT / FP WEIGHTED VALUE	TOTAL PERS	CIVILIAN	TOTAL MIL	MIL EXEC	MIL MANA	MIL OTHER	MIL ENLIST	CONTR	OTHER
No Change	DTSA	**LEASED**	Defense Technology Security Administration	Alexandria Technical Ctr.	Alexandria Technical Center (ATC)	Alexandria	VA	22,314	27,893	0.00	0.00	1.00	27,892.50	0.00	0.00	200	140	29		15		14	31	0
								22,314	**27,893**		**0.00**	**1.00**	**27,893**		**0.00**	**200**	**140**	**29**	**0**	**15**	**0**	**14**	**31**	**0**

Table 3: MV Scoring Models (Con't)

DOD IG (Inspector General)

DBASE DATE: 11/11/2004

									ATTRIBUTE 2				ATTRIBUTE 3		PERSONNEL COUNT								
									METRIC 1		METRIC 2	METRIC 3	METRIC 1										
DATA STATUS UPDATE	SOURCE	TYPE OF SPACE (OWNED/ LEASED/ TEMP)	BLDG NAME	STREET ADRESS	CITY	STATE	ASSIGNED USF	ACTUAL OR CONVERTED GSF	OWNERSHIP/ TYPE OF SPACE	PORTFOLIO WEIGHTED VALUE	SINGLE or MULTIPLE LOCATION	TOTAL LEASED/TEMP SPACE	AT / FP TOTAL VALUE	AT / FP WEIGHTED VALUE	TOTAL PERS	CIVILIAN	TOTAL MIL	MIL EXEC	MILI MANA	MIL OTHER	MIL ENLIST	CONTR	OTHER
No Change	TABLE 462	LEASED	Crystal Gateway North	1111 Jeff Davis Highway	Arlington	VA	16,527	20,659	0.00	0.00		20,659	0.00	0.00	54	54	0	0	0	0	0	0	0
No Change	TABLE 462	LEASED	Lerner Building	400 Army Navy Drive.	Arlington	VA	181,161	226,451	0.00	0.00	73.4%	226,451	0.00	0.00	764	722	29	0	29	0	0	13	0
No Change	TABLE 462	LEASED	N/A	1440-1450 S. Eads Street	Arlington	VA	18,377	22,971	0.00	0.00		22,971	0.00	0.00	4	4	0	0	0	0	0	0	0
No Change	TABLE 462	LEASED	North Tower	2800 Crystal Dr.	Arlington	VA	30,600	38,250	0.00	0.00		38,250	0.80	0.10	0	0	0	0	0	0	0	0	0
							246,665	**308,331**		**0.00**	**0.73**	**308,331**		**0.10**	**822**	**780**	**29**	**0**	**29**	**0**	**0**	**13**	**0**

DODEA (Dept of Defense Education Activity)

									ATTRIBUTE 2				ATTRIBUTE 3		PERSONNEL COUNT								
									METRIC 1		METRIC 2	METRIC 3	METRIC 1										
DATA STATUS UPDATE	SOURCE	TYPE OF SPACE (OWNED/ LEASED/ TEMP)	SEARC NAME	BLDG NAME	STREET ADRESS	CITY	STATE	ASSIGNED USF	ACTUAL OR CONVERTED GSF	OWNERSHIP/ TYPE OF SPACE	PORTFOLIO WEIGHTED VALUE	SINGLE or MULTIPLE LOCATION	TOTAL LEASED/TEMP SPACE	AT / FP TOTAL VALUE	AT / FP WEIGHTED VALUE	TOTAL PERS	CIVILIAN	TOTAL MIL	MIL EXEC	MILI MANA	MIL OTHER	MIL ENLIST	CONTR	OTHER
No Change	TABLE 462	**LEASED**	DODEA	Webb Bldg	4040 Fairfax Drive	Arlington	VA	81,475	101,844	0.00	0.00	74.6%	101,844	0.00	0.00	418	412	0	0	0	0	0	6	
No Change	TABLE 311	**LEASED**	DODEA		700 Westpark Drive	Peachtree City	GA	27,785	34,731	0.00	0.00		34,731	0.00	0.00	53	51	0	0	0	0	0	2	
								109,260	**136,575**		**0.00**	**0.75**	**136,575**		**0.00**	**471**	**463**	**0**	**0**	**0**	**0**	**0**	**8**	**0**

Table 3: MV Scoring Models (Con't)

DHRA

DBASE DATE: 11/11/2004

									ATTRIBUTE 2				ATTRIBUTE 3		PERSONNEL COUNT								
									METRIC 1		METRIC 2	METRIC 3	METRIC 1										
DATA STATUS UPDATE	SOURCE	TYPE OF SPACE (OWNED/ LEASED/ TEMP)	BLDG NAME	STREET ADRESS	CITY	STATE	ASSIGNED USF	ACTUAL OR CONVERTED GSF	OWNERSHIP/ TYPE OF SPACE	PORTFOLIO WEIGHTED VALUE	SINGLE or MULTIPLE LOCATION	TOTAL LEASED/TEMP SPACE	AT / FP TOTAL VALUE	AT / FP WEIGHTED VALUE	TOTAL PERS	CIVILIAN	TOTAL MIL	MIL EXEC	MIL MANA	MIL OTHER	MIL ENLIST	CONTR	OTHER
No Change	TABLE 462	**LEASED**	NASH STREET BLDG	1400 KEY BOULEVARD	ARLINGTON	VA	43,450	54,313	0.00	0.00	35.9%	54,313	0.80	0.29	181	169	0	0	0	0	0	12	0
No Change	TABLE 462	**LEASED**	N/A	1401 WILSON BOULEVARD	ARLINGTON	VA	12,164	15,205	0.00	0.00		15,205	0.80	0.08	43	42	0	0	0	0	0	1	0
No Change	TABLE 462	**LEASED**	N/A	1555 WILSON BOULEVARD	ARLINGTON	VA	6,309	7,886	0.00	0.00		7,886	0.80	0.04	16	16	0	0	0	0	0	16	0
No Change	TABLE 462	**LEASED**	N/A	1555 WILSON BOULEVARD	ARLINGTON	VA			0.00	0.00		-	0.80	0.00	59	8	33	0	20	2	11	18	0
No Change	TABLE 462	**LEASED**	N/A	1600 WILSON BOULEVARD	ARLINGTON	VA	11,687	14,609	0.00	0.00		14,609	0.80	0.08	27	49	1	0	1	0	0	17	10
No Change	TABLE 462	**LEASED**	ROSSLYN PLAZA NORTH	1777 NORTH KENT STREET	ARLINGTON	VA	4,200	5,250	0.00	0.00		5,250	0.00	0.00	23	13	0	0	0	0	0	9	1
No Change	TABLE 462	**LEASED**	WEBB BLDG	4040 NORTH FAIRFAX DRIVE	ARLINGTON	VA	43,240	54,050	0.00	0.00		54,050	0.00	0.00	144	50	23	0	5	3	15	68	3
							121,050	**151,313**		**0.00**	**0.36**	**151,313**		**0.49**	**493**	**347**	**57**	**0**	**26**	**5**	**26**	**141**	**14**

DCMA

DBASE DATE: 3/30/2005

										ATTRIBUTE 2				ATTRIBUTE 3		PERSONNEL COUNT								
										METRIC 1		METRIC 2	METRIC 3	METRIC 1										
DATA STATUS UPDATE	SOURCE	TYPE OF SPACE (OWNED/ LEASED/ TEMP)	ORG NAME	BLDG NAME	STREET ADRESS	CITY	STATE	ASSIGNED USF	ACTUAL OR CONVERTED GSF	OWNERSHIP/ TYPE OF SPACE	PORTFOLIO WEIGHTED VALUE	SINGLE or MULTIPLE LOCATION	TOTAL LEASED/TEMP SPACE	AT / FP TOTAL VALUE	AT / FP WEIGHTED VALUE	TOTAL PERS	CIVILIAN	TOTAL MIL	MIL EXEC	MIL MANA	MIL OTHER	MIL ENLIST	CONTR	OTHER
No Change	TABLE 462	**LEASED**	DCMA HQs	Metropark III (HQ)	6350 Walker Lane	Alexandria	VA	74,426	93,033	0.00	0.00		93,033	0.00	0.00	501	385	60	0	0	0	0	56	0
NEW	Nov-04 Scenario Data Call	**LEASED**	DCMA HQs	Metropark IV (HQ)	6359 Walker Lane	Alexandria	VA	8,982	11,227	0.00	0.00		11,227	0.80	0.02	63	52	11	0	7	0	4	0	0
No Change	TABLE 462	**LEASED**	DCMA Virginia	NA	Battleview Parkway	Manassas	VA	24,758	30,948	0.00	0.00		30,948	0.00	0.00	200	198	2	0	0	2	0	0	0
No Change	TABLE 301	**OWNED**	DCMA EAST & DCMA Boston	Barnes Building (2 records - Org Codes YS & YSGF)	495 Summer Street	Boston	MA		244,291	1.00	0.55	54.8%	owned	1.00	0.55	454	436	7	0	6	0	1	11	0
No Change	TABLE 301	**OWNED**	DCMA WEST & DCMA Carson	N/A (2 records - YT & YTGV)	18901 S. Wilmington Ave.	Carson	CA		66,569	1.00	0.15	14.9%	owned	1.00	0.15	219	210	9	0	5	0	4	0	0
								TOTAL	**446,067**		**0.70**	**0.70**	**135,207**		**0.72**	**1,437**	**1,281**	**89**	**0**	**18**	**2**	**9**	**67**	**0**

Table 4: Summary Movement Model

HSA-0053Rv2: Relocate OSD, Defense Agencies & Field Activities	Service	Scenario	WHS											OSD																					
			1401 Wilson Blvd. (WHS)	400 Army Navy Dr. (WHS)	Jamed Polk Bldg (WHS)	1235 Jeff Davis Hwy (WHS)	1225 Jeff Davis Hwy (WHS)	1215 Jeff Davis Hwy (WHS)	1111 Jeff Davis Hwy (WHS)	1921-31-41 Jeff Davis Hwy (WHS)	2461 Eisenhower Ave (WHS)	1777 North Kent Street (WHS)	5113 Leesburg Pike (WHS)	1401 Wilson Blvd (OSD)	1515 Wilson Boulevard (OSD)	1555 Wilson Blvd (OSD)	2001 N. Beauregard Str (OSD)	400 Army Navy Dr (OSD)	4850 Mark Center Drive (OSD)	621 North Payne Str (OSD)	4015 Wilson Boulevard (OSD)	4035 Ridgetop (OSD)	1235 Jefferson Davis Hwy (OSD)	1225 Jefferson Davis Hwy (OSD)	1215 Jefferson Davis Hwy (OSD)	1111 Jefferson Davis Hwy (OSD)	1931 Jefferson Davis Hwy (OSD)	Crystal Plaza 6 (OSD)	1745 Jefferson Davis Hwy (OSD)	1755 Jefferson Davis Hwy (OSD)	6900 Georgia Avenue (OSD)	2461 Eisenhower Avenue (OSD)	1010 North Glebe Road (OSD)	901 North Stuart Street (OSD)
Reported			1,676	6,340	132,894	10,400	4,859	11,190	4,554	5,309	4,780	24,720	4,904	30,521	4,250	10,981	6,875	6,354	32,793	12,500	3,500	4,793	31,744	54,234	10,856	57,629	136,400	13,263	65,784	6,094	14,063	10,320	6,375	14,673
FORT BELVOIR	A	22	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1
FORT LEE	A	22																																	
1010 North Glebe Road	L	22																															-1	
1400-1450 S. Eads Street	L	22																																	
1401 Wilson Blvd	L	22	-1											-1																					
1500 Wilson Blvd (PENREN)	L	22																																	
1515 Wilson Blvd	L	22													-1																				
1555 Wilson Blvd	L	22														-1																			
1600 Wilson Blvd	L	22																																	
2001 N. Beauregard St.	L	22															-1																		
400 Army Navy Drive	L	22		-1														-1																	
4015 Wilson Boulevard	L																			-1															
4850 Mark Center	L	22																	-1																
621 N. Payne St.	L	22																		-1															
Alexandria Tech Center IV	L	22																																	
Ballston Metro Center	L	22																																	-1
Crown Ridge	L	22																				-1													
Crystal Gateway 1	L	22				-1																	-1												
Crystal Gateway 2	L	22					-1																	-1											
Crystal Gateway 3	L	22						-1																	-1										
Crystal Gateway North	L	22							-1																	-1									
Crystal Mall 2-3-4	L	22								-1																									
Crystal Mall 3	L	22																									-1								
Crystal Plaza 6	L	22																										-1							
Crystal Square 4	L	22																											-1						
Crystal Square 5	L	22																												-1					
Hoffman 1 Building	L	22									-1																					-1			
Metro Park III & IV	L	22																																	
Nash Street	L	22																																	
North Tower	L	22																																	
Presidential Tower (PENREN)	L	22																																	
Rosslyn Plaza North	L	22										-1																							
Rosslyn Plaza North (PENREN)	L	22																																	
Skyline Five	L	22																																	
Skyline Four	L	22											-1																						
Skyline Six	L	22																																	
Webb Building	L	22																																	
2521 Jefferson Davis Highway	L				-1																														
Forest Glen Annex 172	L	22																													-1				
Crosscheck																																			

Table 4: Summary Movement Model (Con't)

HSA-0053Rv2: Relocate OSD, Defense Agencies & Field Activities	Service	Scenario	OSD (Con't)			DCMA	DTSA	DoDEA	DOD IG				DHRA									Total GSF (Q303/Q445)	Vacant Admin Sp (Q445)	Computed GSF (from Acreage)	Total GSF Available	Total GSF Required	GSF Excess /Shortfall	% Excess /Shortfall	GSF Moved Off	GSF Moved On
			1901 N. Beauregard Street (OSD)	5111 Leesburg Pike (OSD)	5209 Leesburg Pike (OSD)	6350 & 6359 Walker Lane (DCMA)	Alexandria Tech Center (DTSA)	4040 Fairfax Drive (DoDEA)	1111 Jeff Davis Highway (DOD IG)	400 Army Navy Drive (DOD IG)	1440-1450 S. Eads Street (DOD IG)	2800 Crystal Dr. (DOD IG)	1400 KEY BOULEVARD (DHRA)	1401 WILSON BOULEVARD (DHRA)	1555 WILSON BOULEVARD (DHRA)	1600 WILSON BOULEVARD (DHRA)	1777 NORTH KENT STREET (DHRA)	4040 NORTH FAIRFAX DR (DHRA)	1500 Wilson Blvd (PENREN)	Rosslyn Plaza North (PENREN)	Presidential Tower (PENREN)										
Reported			16,900	23,810	2,000	104,260	27,893	83,103	20,659	226,451	22,971	38,250	54,313	15,205	7,886	14,609	5,250	54,050	240,651	241,246	393,628					2,338,761				
FORT BELVOIR	A	22	1	1	1		1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	2,775,569	0	15,162,000	15,162,000	1,689,244	13,472,756	11%	0	1,689,244
FORT LEE	A	22				1																608,418	28,658	21,287,000	21,315,658	0	21,315,658	0%	0	0
1010 North Glebe Road	L	22																				6,375	1			0			6,375	0
1400-1450 S. Eads Street	L	22									-1											95,205	0			0			22,971	0
1401 Wilson Blvd	L	22												-1								104,108	0			0			47,402	0
1500 Wilson Blvd (PENREN)	L	22																	-1			241,426	0			0			240,651	0
1515 Wilson Blvd	L	22																				4,314	0			0			4,250	0
1555 Wilson Blvd	L	22													-1							32,983	0			0			18,868	0
1600 Wilson Blvd	L	22														-1						14,609	0			0			14,609	0
2001 N. Beauregard St.	L	22																				8,819	0			0			6,875	0
400 Army Navy Drive	L	22								-1												250,909	0			0			239,145	0
4015 Wilson Boulevard	L																					3,500	0			0			3,500	0
4850 Mark Center	L	22																				30,266	0			0			32,793	0
621 N. Payne St.	L	22																				49,404	0			0			12,500	0
Alexandria Tech Center IV	L	22					-1															50,528	0			0			27,893	0
Ballston Metro Center	L	22																				115,683	0			0			14,673	0
Crown Ridge	L	22																				4,793	0			0			4,793	0
Crystal Gateway 1	L	22																				106,548	0			0			42,144	0
Crystal Gateway 2	L	22																				77,775	0			0			59,093	0
Crystal Gateway 3	L	22																				45,346	0			0			22,046	0
Crystal Gateway North	L	22							-1													242,890	0			0			82,842	0
Crystal Mall 2-3-4	L	22																				6,963	0			0			5,309	0
Crystal Mall 3	L	22																				165,251	0			0			136,400	0
Crystal Plaza 6	L	22																				48,905	0			0			13,263	0
Crystal Square 4	L	22																				116,026	0			0			65,784	0
Crystal Square 5	L	22																				18,525	0			0			6,094	0
Hoffman 1 Building	L	22																				332,858	0			0			15,100	0
Metro Park III & IV	L	22				-1																104,260	0			0			104,260	0
Nash Street	L	22											-1									92,075	0			0			54,313	0
North Tower	L	22										-1										38,250	0			0			38,250	0
Presidential Tower (PENREN)	L	22																			-1	393,628	0			0			393,628	0
Rosslyn Plaza North	L	22																				22,933	0			0			24,720	0
Rosslyn Plaza North (PENREN)	L	22	-1														-1			-1		278,556	0			0			263,396	0
Skyline Five	L	22		-1																		144,095	0			0			23,810	0
Skyline Four	L	22																				31,966	0			0			4,904	0
Skyline Six	L	22			-1																	182,074	0			0			2,000	0
Webb Building	L	22						-1										-1				167,704	0			0			137,153	0
2521 Jefferson Davis Highway	L																					358,251	0			0			132,894	0
Forest Glen Annex 172	L	22																				14,063	0			0			14,063	0
Crosscheck																						116,523,390	2,412,320		2,108,282,603	1,689,244	2,108,101,443		2,338,761	1,689,244

TABLE 1

MILITARY VALUE ANALYSIS RESULTS REPORT, 12-Apr-05

Rank	Installation / Activity	Military Value
1	(I)FORT BLISS	0.9161
2	(I)Hurlburt Field	0.9045
3	(I)Peterson AFB	0.8985
4	(I)Offutt AFB	0.8978
5	(I)FORT SILL	0.8975
6	(I)Cannon AFB	0.8948
7	(I)Robins AFB	0.8946
8	(I)Langley AFB	0.8944
9	(I)Fairchild AFB	0.8912
10	(I)Wright-Patterson AFB	0.8901
11	(I)Kirtland AFB	0.8893
12	(I)Charleston AFB	0.8891
13	(I)Eglin AFB	0.8891
14	(I)Davis-Monthan AFB	0.8887
15	(I)Ellsworth AFB	0.8885
16	(I)Francis E. Warren AFB	0.8881
17	(I)Tyndall AFB	0.8880
18	(I)Sheppard AFB	0.8877
19	(I)FORT SAM HOUSTON	0.8875
20	(I)Barksdale AFB	0.8854
21	(I)Naval Station Norfolk	0.8850
22	(I)MacDill AFB	0.8845
23	(I)Nellis AFB	0.8844
24	(I)Joint Reserve Base New Orleans	0.8837
25	(I)Lackland AFB	0.8831
26	(I)Hill AFB	0.8829
27	(I)Pope AFB	0.8823
28	(I)Naval Weapons Station Charleston	0.8807
29	(I)Little Rock AFB	0.8800
30	(I)FORT JACKSON	0.8796
31	(I)Minot AFB	0.8790
32	(I)FORT KNOX	0.8781
33	(I)McConnell AFB	0.8780
34	(I)Columbus AFB	0.8779
35	(I)Buckley AFB	0.8776
36	(I)Naval Station and Undersea Warfare Center Newport	0.8773
37	(I)McChord AFB	0.8770
38	(I)Malmstrom AFB	0.8770
39	(I)Grand Forks AFB	0.8770
40	(I)Naval Air Station Pensacola	0.8760
41	(I)Naval Support Activity New Orleans, LA	0.8759
42	(I)Keesler AFB	0.8754
43	(I)Maxwell AFB	0.8750
44	(I)Tinker AFB	0.8745
45	(I)Randolph AFB	0.8739
46	(I)FORT EUSTIS	0.8734
47	(I)Patrick AFB	0.8729
48	(I)REDSTONE ARSENAL	0.8725
49	(I)Naval Air Station Jacksonville	0.8693
50	(I)Marine Corps Base Camp Lejeune	0.8688
51	(I)Naval Air Station Brunswick	0.8666
52	(I)Andrews AFB	0.8657
53	(I)Bolling AFB	0.8651
54	(I)FORT RILEY	0.8649
55	(I)Dyess AFB	0.8648
56	(I)Naval Support Activity Mechanicsburg	0.8644
57	(I)FORT BELVOIR	0.8644
58	(I)FORT STEWART	0.8635
59	(I)FORT LEONARD WOOD	0.8625
60	(I)FORT BRAGG	0.8617
61	(I)FORT GORDON	0.8612
62	(I)Washington Navy Yard	0.8610
63	(I)Henderson Hall	0.8609
64	(I)FORT HOOD	0.8600
65	(I)Naval Air Station Meridian	0.8591
66	(I)FORT DRUM	0.8579
67	(I)Homestead ARS	0.8577
68	(I)Naval Support Activity Millington	0.8574
69	(I)FORT HUACHUCA	0.8572
70	(I)Naval Air Station Corpus Christi	0.8569
71	(I)FORT LEAVENWORTH	0.8563
72	(I)Seymour Johnson AFB	0.8562
73	(I)Scott AFB	0.8558
74	(I)Anacostia Annex	0.8550
75	(I)Naval Research Laboratory	0.8548
76	(I)Marine Corps Air Station Cherry Point	0.8547
77	(I)Naval Support Activity Norfolk	0.8544
78	(I)Marine Corps Base Quantico	0.8542
79	(I)Arlington Service Center	0.8535
80	(I)Hickam AFB	0.8521
81	(I)Elmendorf AFB	0.8521
82	(I)FORT MYER	0.8509
83	(I)NAVSUPPACT INDIAN HEAD	0.8496
84	(I)March ARB	0.8496
85	(I)FORT CARSON	0.8495
86	(I)Shaw AFB	0.8495
87	(I)Saufley Field	0.8490
88	(I)NAVSTA ANNAPOLIS	0.8490
89	(I)Brooks City-Base	0.8489
90	(I)FORT RUCKER	0.8486
91	(I)Marine Corps Air Station Miramar	0.8467
92	(I)FORT DETRICK	0.8454
93	(I)FORT WAINWRIGHT	0.8450
94	(I)FORT MEADE	0.8446
95	(I)Eielson AFB	0.8440
96	(I)FORT LEE	0.8432
97	(I)Naval Air Station North Island	0.8428
98	(I)FORT BENNING	0.8425
99	(I)Joint Reserve Base Fort Worth	0.8422
100	(I)Naval Air Station Whiting Field	0.8413
101	(I)Vandenberg AFB	0.8406
102	(I)Marine Corps Base Hawaii Kaneohe	0.8394
103	(I)Vance AFB	0.8383
104	(I)FORT MONROE	0.8383
105	(I)FORT MCNAIR	0.8377
106	(I)McGuire AFB	0.8374
107	(I)Naval Station San Diego	0.8349
108	(I)FORT MCPHERSON	0.8343
109	(I)National Naval Medical Center Bethesda	0.8341
110	(I)Naval Air Station Key West	0.8341
111	(I)Marine Corps Support Activity Kansas City	0.8340
112	(I)WALTER REED ARMY MEDICAL CENTER	0.8337
113	(I)Naval Submarine Support Base Kings Bay	0.8334
114	(I)FORT LEWIS	0.8330
115	(I)FORT RICHARDSON	0.8326
116	(I)Marine Corps Base Hawaii Camp Smith	0.8319
117	(I)Army National Guard Readiness Center	0.8312
118	(I)Naval Station Pearl Harbor	0.8308
119	(I)Luke AFB	0.8289
120	(I)CARLISLE BARRACKS	0.8275
121	(I)Beale AFB	0.8271
122	(I)FORT POLK	0.8195
123	(I)Marine Corps Air Station Beaufort	0.8191
124	(I)SCHOFIELD BARRACKS	0.8163
125	(I)Mountain Home AFB	0.8162
126	(I)Potomac Annex, Washington DC	0.8161
127	(I)FORT SHAFTER	0.8141
128	(I)ABERDEEN PROVING GROUND	0.8120
129	(I)FORT MCCOY	0.8071
130	(I)Travis AFB	0.7993
131	(I)Naval Amphibious Base Coronado	0.7908
132	(I)FORT GILLEM	0.7867
133	(I)FORT HAMILTON	0.7837
134	(I)NAVSUPPACT DAHLGREN	0.7835
135	(I)FORT MONMOUTH	0.7818
136	(I)FORT CAMPBELL	0.7751
137	(I)FORT DIX	0.7700
138	(I)Altus AFB	0.7659
139	(I)Naval Air Station Patuxent River Webster Field	0.7651
140	(I)Whiteman AFB	0.7648
141	(I)Naval Air Engineering Station Lakehurst	0.7623
142	(I)Joint Reserve Base Willow Grove	0.7619
143	(I)Naval Air Station Whidbey Island	0.7618
144	(I)Dover AFB	0.7610
145	(I)FORT A P HILL	0.7598
146	(I)Naval Air Station Patuxent River	0.7587
147	(I)Naval Station Everett	0.7375
148	(I)Marine Corps Base Camp Pendleton	0.7273
149	(I)Naval Submarine Base Bangor	0.7172
150	(I)Naval Air Station Point Mugu	0.6907
151	(A)CAA	0.5730
152	(A)DIA CAF	0.5414
153	(A)JCS CAF	0.5414
154	(A)Navy CAF	0.5414
155	(A)NETC	0.5414
156	(A)NETPDTC	0.5414
157	(A)AF Review Boards Agency	0.5393
158	(A)CO HQBN HQMC (Henderson Hall)	0.5393
159	(A)MEDIA CTR WASHINGTON DC	0.5393
160	(A)NAVAL LEGAL SERVICE OFFICE NORTH CENTRAL	0.5393
161	(A)NAVAL LEGAL SERVICES COMMAND	0.5393
162	(A)OCHR	0.5393
163	(A)PEO Soldier	0.5393
164	(A)TRIAL SERVICE OFFICE NORTHEAST	0.5393
165	(AB)COMMARFORRES NSA NOLA, New Orleans LA	0.5393
166	(AB)COMNAVAIRRESFOR NSA NOLA (sub of above)	0.5393
167	(AB)COMNAVCRUITCMD	0.5393
168	(AB)COMNAVCRUITCMD NSA NOLA (sub of above)	0.5393

TABLE 1

MILITARY VALUE ANALYSIS RESULTS REPORT, 12-Apr-05

Rank	Installation / Activity	Military Value
169	(AB)COMNAVRESFOR NSA NOLA	0.5393
170	(AB)US Army Accessions Command HQ (USAAC)	0.5393
171	(AB)USAF Recruiting Service (HQ AF Recruiting SVC)	0.5393
172	(AJ)PACOM PACAF	0.5393
173	(AJ)FORSCOM	0.5358
174	(A)AF Office of Special Investigations	0.5331
175	(A)6MLMC	0.5263
176	(A)COMNAVFACENGCOM	0.5209
177	(AB)USAF Reserve Command (USAFRES)	0.5192
178	(AB)US Army Recruiting Cmd	0.5154
179	(A)Acquisition Support Center (ASC)	0.4979
180	(A)NCIS	0.4978
181	(A)Program Mgr for Chemical Demilitarization	0.4946
182	(A)NAVAL HISTORICAL CENTER	0.4926
183	(AJ)PACOM USPACFLT	0.4917
184	(AJ)PACOM USARPAC	0.4848
185	(A)11th Wing	0.4834
186	(A)PWC WASH DC	0.4832
187	(A)NAVAL DISTRICT WASH DC	0.4820
188	(A)US Army Materiel Systems Analysis Activity	0.4811
189	(AJ)TRADOC	0.4742
190	(AB)US Army Reserve Command (USARC)	0.4650
191	(A)Wash HQ Services CAF	0.4403
192	(A)HQMC	0.4382
193	(A)MDW	0.4382
194	(A)DCAA	0.4253
195	(AB)US Army Cadet Cmd	0.4103
196	(A)Air Force CAF	0.4066
197	(A)Army CCF	0.4066
198	(A)DTRA	0.4053
199	(A)Soldiers Magazine-Belvoir	0.4052
200	(A)AF Flight Standards Agency	0.4045
201	(A)AF Legal Services Agency	0.4045
202	(A)AF Medical Support Agency	0.4045
203	(A)AF/HC – Chaplain Service	0.4045
204	(A)AF/SG – Surgeon General	0.4045
205	(A)AFIP	0.4045
206	(A)AUDSVC	0.4045
207	(A)BD CPAC -MA, NE Region	0.4045
208	(A)BUMED, WASH DC	0.4045
209	(A)COMSC WASHINGTON DC	0.4045
210	(A)NAVSISA MECHANICSBURG PA	0.4045
211	(A)NAVSUPSYSCOM MECHANICSBURG PA	0.4045
212	(A)PEO EIS(STAMIS)	0.4045
213	(A)US ARMY INFORMATION SYSTEMS ENGINEERING COMMAND	0.4045
214	(A)USAMMDA	0.4045
215	(AB)COMMARFORCRUITCMD, Quantico, VA	0.4045
216	(A)DeCA	0.4040
217	(A)Developmental Test Command	0.4007
218	(A)USAMRIID	0.3971
219	(A)ACSIM	0.3932
220	(A)CID-Belvoir	0.3863
221	(A)Army Evaluation Center	0.3845
222	(A)USA SAC	0.3819
223	(A)USA MMA	0.3806
224	(A)USA Force Mgmt Support Agency, HQ DA-GS	0.3776
225	(A)DLA	0.3772
226	(A)DISCO	0.3739
227	(A)SAF/US – Under Secretary of the AF	0.3724
228	(A)MARINE CORPS INSTITUTE (NEW)	0.3724
229	(A)Army Audit Agency	0.3720
230	(A)AF/JA – Judge Advocate General	0.3718
231	(A)USALSA	0.3696
232	(A)SPAWARSYSCEN, Charleston (NEW)	0.3680
233	(A)ASA(M&RA)	0.3675
234	(A)US Army Medical Research Institute for Chemical Defense	0.3655
235	(A)HQS USA MRMC (and subordinate commands)	0.3651
236	(A)NSWC HQ (AT WNY)	0.3650
237	(A)JMLFDC	0.3647
238	(AB)HQ ARNG (Army Natl Guard)	0.3632
239	(A)US Army Aberdeen Test Center	0.3607
240	(A)Communications & Electronics Command (CECOM)	0.3599
241	(A)US Army Research, Development and Engineering Command	0.3596
242	(A)USAMRAA	0.3581
243	(A)Edgewood Chemical & Biological Center	0.3532
244	(A)Army Contracting Agency	0.3527
245	(A)NAVSEASYSCOM WASHINGTON NAVY YARD, DC	0.3514
246	(A)US Army Environmental Center	0.3503
247	(A)US Army Ctr for Health Promotion and Preventative Medicine	0.3434
248	(A)U. S. Army Research Laboratory - HQ	0.3401
249	(A)The Surgeon General Office (OTSG)	0.3297
250	(A)SECNAV WASH DC	0.3296
251	(A)ASA (I&E)	0.3276
252	(A)OEA	0.3254

Rank	Installation / Activity	Military Value
252	(A)OEA	0.3254
253	(AJ)JFCOM/C4ISR Battle Center/JFL/JWC	0.3115
254	(A)OCPA	0.3060
255	(A)NSA CAF	0.3054
256	(A)NAVAIR SYSCOM HQ	0.2961
257	(A)Navy Hometown News	0.2940
258	(A)SAF/GC – General Counsel	0.2933
259	(A)SDDC-TEA	0.2931
260	(A)G-6	0.2921
261	(A)DUSA	0.2920
262	(A)AF/XO – Air and Space Operations	0.2920
263	(A)AF-CIO – HAF Chief Information Officer	0.2920
264	(A)CECOM (Acquisition Ctr)	0.2918
265	(A)ASA (FM&C)	0.2915
266	(A)AF News Agency/Army & AF Hometown News	0.2915
267	(A)AFIS	0.2914
268	(A)Ofc of the JAG (OTJAG)	0.2913
269	(A)G-8	0.2912
270	(A)AFSAA - AF Studies and Analysis Agency	0.2907
271	(A)PFPA	0.2905
272	(A)DTSA	0.2904
273	(A)OCAR	0.2899
274	(A)JAG School	0.2898
275	(A)DARPA	0.2892
276	(A)DHRA	0.2873
277	(A)OASA (Alt)	0.2766
278	(A)AFCEE	0.2747
279	(A)CIFA	0.2732
280	(A)DOHA	0.2719
281	(A)NAWC PATUXENT RIVER MD	0.2712
282	(A)SAF/AA – Admin Asst to the Secretary	0.2656
283	(A)G-3	0.2653
284	(A)PEO STRICOM	0.2609
285	(AB)USAF Reserve Command Reserve Recruiting Service,	0.2607
286	(A)DCMS	0.2578
287	(A)G-1	0.2562
288	(A)AMC	0.2550
289	(A)Office of the Admin Ass't to the Army (aka SAAA)	0.2539
290	(A)HQ IMA	0.2521
291	(A)WHS	0.2499
292	(A)SAF/PA – Public Affairs	0.2381
293	(A)SAF/SB – Small & Disadvantaged Business	0.2381
294	(A)AF/XI – Warfighting Integration	0.2374
295	(A)SAF/IA – International Affairs	0.2371
296	(A)OSD	0.2342
297	(A)HQ Air National Guard (ANG)	0.2274
298	(A)DCMA	0.2197
299	(A)HQ SMDC	0.2182
300	(A)HRC	0.2169
301	(A)OPNAV	0.2093
302	(A)SAF/IE – Installations Environment and Logistics	0.2075
303	(A)NETCOM	0.2013
304	(A)SAF/AQ - Acquisition	0.1975
305	(A)SAF/AG – Auditor General	0.1973
306	(A)DISA	0.1970
307	(A)DISC4 JTRS JPO	0.1882
308	(A)TMA	0.1641
309	(A)AF Personnel Operations Agency	0.1586
310	(A)PEO Biological Defense	0.1577
311	(A)NMCRS	0.1576
312	(A)AF/HO - Historian	0.1573
313	(A)SAF/FM – Financial Management and Comptroller	0.1568
314	(A)DLSA	0.1565
315	(A)DPMO	0.1562
316	(A)NAVIPO WASH DC	0.1556
317	(A)COMMANDER, NAVY INSTALLATIONS	0.1556
318	(A)DSCA	0.1555
319	(A)HQ ATEC	0.1537
320	(AB)HQ NGB (National Guard Bureau – overseeing Air Force and Army)	0.1533
321	(A)DODEA	0.1532
322	(A)Army Research Office	0.1525
323	(A)NAV SSP (NEW)	0.1517
324	(A)SDDC (formerly MTMC)	0.1502
325	(AJ)SOUTHCOM HQ	0.1484
326	(A)Navy Systems Management Activity (NSMA) - New	0.1437
327	(A)Army-CSA	0.1437
328	(A)DOD IG	0.1423
329	(A)MDA	0.1422
330	(A)AF/DP - Personnel	0.1366
331	(A)OFFICE OF NAVAL RESEARCH	0.1249
332	(A)DFAS	0.1227
333	(A)AF/IL – Installation and Logistics	0.1135
334	(A)DSS	0.1122

INSPECTOR GENERAL
DEPARTMENT OF DEFENSE
400 ARMY NAVY DRIVE
ARLINGTON, VIRGINIA 22202-4704

NOV 5 2004

MEMORANDUM FOR CHAIRMAN, HEADQUARTERS AND SUPPORT ACTIVITIES
JOINT CROSS SERVICE GROUP

SUBJECT: 20-Year Force Structure Plan (FSP) Capabilities

Reference your memorandum, subject as above, dated October 21, 2004. The OIG DoD Trusted Agents assessed the relationship between the FSP and the OIG DoD capabilities required to support that plan.

The Trusted Agents concluded the OIG DoD workforce would not be directly impacted by a change to the FSP. We project an increase in personnel to support the audit of Defense Financial Statements. Our staffing is projected to increase by approximately 300 employees by FY06 and this level will be sustained in the foreseeable future. This increase to personnel will be in some field activities as well as at the headquarters in Arlington, VA.

Questions regarding our response should be directed to Ms. Tamra Miller, Administration and Logistics Services Directorate, Office of the Chief of Staff, at 703-604-9867.

Gregg E. Bauer
Chief of Staff

Office of the Inspector General FY 2006-2011
Program Objective Memorandum Submission

Summary Table:
Current Program and Requested Adjustments
(TOA in $M)

	FY05	FY06	FY07	FY08	FY09	FY10	FY11
FY05 PB	$244.6	$168.9	$175.0	$178.8	$182.1		
FY06 PROGRAM							
Fiscal Guidance		$168.1	$174.1	$177.8	$181.4	$185.8	$190.3
Workyears - Civilian		1,160	1,154	1,140	1,130	1,117	1,110
Workyears - Military		29	29	29	29	29	29
REQUESTED ADJUSTMENTS							
Fiscal Adjustments - Total		$67.6	$80.1	$91.6	$104.7	$118.8	$133.1
I. DFS Emerging		$37.5	$39.1	$39.9	$41.1	$42.7	$43.4
II. "Core Mission" Recurring		$18.5	$29.3	$49.0	$51.4	$63.6	$76.1
III. CONOPs Emerging		$11.6	$11.7	$12.7	$12.2	$12.5	$13.6
Civilian Workyear Adjustments - Total		451	520	578	652	734	802
I. DFS Emerging		288	299	298	298	298	298
II. "Core Mission" Recurring		96	154	213	287	369	437
III. CONOPs Emerging		67	67	67	67	67	67
REVISED Fiscal Guidance		$235.7	$254.2	$269.4	$286.1	$304.6	$323.4
REVISED Civilian Workyears		1,611	1,674	1,718	1,782	1,851	1,912

I. DEFENSE FINANCIAL AUDITING SERVICE (DFS)

(dollars in millions)	FY06	FY07	FY08	FY09	FY10	FY11
Requested Fiscal Guidance	$37.5	$39.1	$39.9	$41.1	$42.7	$43.4
Requested Workyears-Civilian	288	299	298	298	298	298

The Office of the Deputy Inspector General for Auditing requests additional FTEs and associated operational costs to support an annual requirement to audit DoD financial statements and systems that DoD Components assert as reliable and ready for audit as required by the Chief Financial Officers (CFO) Act of 1990, as amended by the Government Management Reform Act

of 1994; the Federal Financial Management Act of 1996; and Section 1008 of the National Defense Authorization Act for FY02 (PL 107-107), Reliability of DoD Financial Statements.

The additional resources in FY 2006/07 will allow DFS to grow in concert with the increasing number of assertions by DoD Components stating that their financial statements and systems are ready for audit. The Office of the Under Secretary of Defense (Comptroller) has set a goal for the Department to obtain clean audit opinions on its financial statements by FY07 or FY08. The additional funding will also allow DFS to provide mission specific training and travel so that auditors can perform contracting officer representative duties to oversee the contractors who are performing audits of DoD financial statements and systems to support the OIG's ability to render opinions on DoD financial statements. The additional funding in FY08-11 will also allow DFS to sustain required annual audit opinion work and oversight of contractors, in addition to continuing to assess financial systems in an incremental approach that aligns with the Business Management Modernization Program and adheres to American Institute of CPAs. Even if the FY07 goal is not reached, the OIG needs to have the additional funding begin now in order to train its auditors to perform financial audits, oversee Independent Public Accountants, and maintain the momentum currently achieved.

DEFENSE FINANCE AND ACCOUNTING SERVICE
ARLINGTON
1851 SOUTH BELL ROAD
ARLINGTON, VA 22240-5291

NOV 18 2004

MEMORANDUM FOR DIRECTOR, HEADQUARTERS AND SUPPORT ACTIVITIES
JOINT CROSS SERVICE GROUP

SUBJECT: 20-Year Force Structure Plan Capabilities

We have reviewed the 20-Year Force Structure Plan dated March 2004, in response to your memorandum, same subject, dated 21 October 2004. The Plan includes an assessment of probable threats to national security from 2005-2025. The plan will have no impact on the Defense Finance and Accounting Service (DFAS).

DFAS is aggressively pursuing Transformation as described in the Plan to ensure the Agency continues to provide "best value" to our Service customers. DFAS Transformation Initiatives have consistently driven reductions in the Agency's POM funding and manpower requirements which can be expected to continue through the current 2011 POM.

Edward T. Grysavage
Senior BRAC Executive

DEFENSE TECHNOLOGY SECURITY ADMINISTRATION
2900 DEFENSE PENTAGON
WASHINGTON, DC 20301-2900

ACTION MEMO

FOR: DEPUTY DIRECTOR

FROM: David G. Leon, Director, Management Directorate

SUBJECT: BRAC, 20-Year Force Structure Plan Input (ST-6402)

- The BRAC Joint Cross Service Group requested input to account for any planned force structure changes, and referenced the 20-Year Force Structure Plan (2005-2025) currently being prepared.
- MD prepared input at TAB A for your consideration and approval.
- Email requesting input is provided at TAB B.

RECOMMEND: Deputy Director approve forwarding document at TAB A by email to Mr. Jeff Gravatt, OSD Directorate for Organizational & Management Planning, for submission to the BRAC.

Approve: _____ Other: _____

COORDINATION: MD, LD, TD, PD, SD, EO

MD Admin	MSgt Nealy	_____
LD	Mr. Maloney	_____
TD	Ms Hickman	_____
PD	Mr. Johnson	_____
SD	Mr. Garner	_____
GC	Mr. Burns	_____
Supt Exec	MSgt Bacote	_____
MA	LtCol Labovitz	_____

Attachments: As stated
Prepared by: David G. Leon, DTSA/MD, (703) 325-3672, November 12, 2004
Electronic Address: I://leond/Force Structure – ACTION MEMO.doc

DTSA
Ensuring the Edge

DEFENSE TECHNOLOGY SECURITY ADMINISTRATION

The mission of the Defense Technology Security Administration (DTSA) is to administer, consistent with US and DoD policy, national security objectives and Federal laws and regulations, the development and implementation of DoD technology security policies on international transfers of defense-related goods, services and technologies to ensure that: critical US military technological advantages are preserved; transfers that could prove detrimental to US security interests are controlled and limited; proliferation of weapons of mass destruction and their means of delivery is prevented; diversion of defense-related goods to terrorists is prevented; and legitimate defense cooperation with foreign allies and friends is supported, and the health of the defense industrial base is assured.

Since US global interests and engagements are expected to continue over the next twenty-years, the mission of DTSA will become even more important to the warfighter than it is today. Also, the lethality of the individual warfighters will continue to be critical and will remain tied to their military skills as developed in training and to the advanced technologies available to them. Through the export licensing process, DTSA ensures the security of technologies, equipment, and systems warfighters depend upon to provide critical technological advantages on the battlefield. DTSA also controls international technology transfers through the review of commercial requests for export licenses to provide military services or training to foreign nationals. DTSA identifies US national security concerns and provides the Department of Defense position on the international commercial sale, transfer, or release of military or dual-use goods, technologies or services to foreign entities.

During the foreseeable future, warfighters will be experiencing new dimensions in warfare. New equipment using exotic and more lethal technologies and systems will be developed and fielded. These new systems will include innovative technologies that provide for precision engagements. They will be fed by intelligence systems generating information superiority for our forces and those of our interoperable allies. It is DTSA's employees that work with other Departments, as well as the military services, to ensure that exports of these technologies and systems are appropriately controlled.

Over the past years, DTSA has experienced consistent growth of approximately one thousand export license cases per year. During fiscal year 2004, DTSA reviewed approximately 28,000 export licenses for the Department of Defense. We expect that number to continue to grow. This expansion will be counterweighted by the increased efficiencies provided through automation improvements and possibly by entering into cooperative export licensing arrangements with select countries. We expect only modest changes to approved staffing and funding levels as may be supported by new missions, functions, or unanticipated licensing growth.

DEFENSE CONTRACT MANAGEMENT AGENCY
6350 WALKER LANE, SUITE 300
ALEXANDRIA, VA 22310-3241

IN REPLY
REFER TO
DCMA-FB

NOV 22 2004

MEMORANDUM FOR HEADQUARTERS & SUPPORT ACTIVITIES (HSA),
JOINT CROSS-SERVICE GROUP (JCSG)

SUBJECT: 20-Year Force Structure Plan Capabilities

The Defense Contract Management Agency (DCMA) has no comment on the 20-year Force Structure Plan. Furthermore, the subject plan will not impact the structure of our organization to the best of our knowledge.

Should you require additional information please contact the DCMA BRAC POC, Mr. Gus Zakhem at (703) 428-1461.

JAMES M. RUSSELL
Executive Director
Financial and Business Operations/Comptroller

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DEPARTMENT OF DEFENSE
HUMAN RESOURCES ACTIVITY
HEADQUARTERS
4040 FAIRFAX DRIVE, SUITE 200
ARLINGTON VA 22203-1613

DEC 13 2004

MEMORANDUM FOR CHAIRMAN, HEADQUARTERS AND SUPPORT ACTIVITIES JOINT CROSS-SERVICE GROUP

SUBJECT: 20-Year Force Structure Plan Capabilities

Reference: DAPR-ZB, 20 Year Force Structure Plan Capabilities, October 21, 2004

As supported by the attached Defense Human Resources Activity (DHRA) FY 06-11 Personnel Summary Budget Exhibit, DHRA has no known mission or force structure changes required to support the Force Structure Plan.

Sharon H. Cooper
Assistant Director

Attachment:
As stated

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OPERATION AND MAINTENANCE, DEFENSE-WIDE
DEFENSE HUMAN RESOURCES ACTIVITY
PERSONNEL SUMMARY
Fiscal Year (FY) 2006 - 2011 Program and Budget Review

	FY 2004	FY 2005	FY 2006	FY 2007	Change FY 2005/2006	Change FY 2006/2007
Active Military End Strength (ES) (Total)	19	19	19	19	0	0
Officer	17	17	17	17	0	0
Enlisted	2	2	2	2	0	0
Civilian End Strength						
U.S. Direct Hire	798	819	842	851	23	9
Active Military Average Strength (Total)	19	19	19	19	0	0
Officer	17	17	17	17	0	0
Enlisted	2	2	2	2	0	0
Civilian FTEs (Total)						
U.S. Direct Hire	798	819	842	851	23	9

FY 2005 - FY 2006 Change - Civilian End Strengths +20 for DBF Program Interns and Fellows and +3 for Operations

FY 2006 - FY 2007 Change - Civilian End Strengths +9 for DBF Program Interns and Fellows

Outyear Summary:	FY 2008	FY 2009	FY 2010	FY 2011
Military End Strength	15	15	15	15
Civilian FTEs	839	839	839	839

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Becker, Alfred, AFIS-HQ/TD

Subject: FW: Scenario Data Call and Force Structure Plan

-----Original Message-----
From: Coulson, Carla, COL, WSO-HSAJCSG [mailto:Carla.Coulson@wso.whs.mil]
Sent: Wednesday, November 10, 2004 5:10 PM
To: Becker, Alfred, AFIS-HQ/TD
Subject: RE: Scenario Data Call and Force Structure Plan

Thank you, Mr. Becker. Can you follow up with a signed version of what is below. I don't need today, but would like for our records.

Regards.

COL Carla Coulson
Deputy Director
Headquarters & Support Activities
Joint Cross Service Group BRAC 05
(703) 696-9448 (Ex 136)
Carla.Coulson@wso.whs.mil

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-----Original Message-----
From: Becker, Alfred, AFIS-HQ/TD [mailto:aebecke@hq.afis.osd.mil]
Sent: Wednesday, November 10, 2004 2:05 PM
To: Coulson, Carla, COL, HSAJCSG
Cc: Gravatt, Jeff, CIV, OSD-ODA&M; Spaeth, Jennifer, AFIS-HQ; Kout, James, AFIS-HQ
Subject: Scenario Data Call and Force Structure Plan

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Ref: a. DA DAPR-ZB Memorandum, subject: 20-year Force Structure Plan Capabilities, 21 October 2004

b. Jeff Gravatt, CIV, OSD-ODA&M, Email, subject: FW Scenario Data Call and Force Structure Plan, November 10, 2004 12:17 PM

IAW the references, AFIS HQ submits the following reply.

There is no quantifiable impact on the AFIS HQ mission, end-strength, or funding levels that derive from the 20-year FSP. End-strength and FYDP levels remain flat as far as we can project. There is an annual increase in the near term in the DPG transformation funding AFIS is using to improve the quality of its mission performance with more immediate and more informative information distributed 24X7 to military and civilian members of the Department of Defense worldwide. Should 20-year FSP projections dramatically raise the overseas based U.S Forces, and/or distribute them to even more countries than at present, AFRTS management and staff end-strength might then, and only then, be increased a small number.

Deliberative Document -- For Discussion Purposes Only

Do Not Release Under FOIA

Captain Alfred E. Becker USN Ret
AFIS HQ Trusted Agent

DEPARTMENT OF DEFENSE
EDUCATION ACTIVITY
4040 NORTH FAIRFAX DRIVE
ARLINGTON, VIRGINIA 22203-1635

DEC 22 2004

MEMORANDUM FOR CHAIRMAN, HEADQUARTERS AND SUPPORT ACTIVITIES JOINT CROSS-SERVICE GROUP

SUBJECT: 20-Year Force Structure Plan (FSP) Capabilities

As requested in your October 21, 2004 memorandum, subject as above, we have determined that the 20-Year FSP capabilities have no impact on the size or mission of DoDEA.

Irma P. Finocchiaro
Associate Director for Financial
and Business Operations

- **Competing Recommendations:** None.

- **Force Structure Capabilities:** In general, the 20-Year Force Structure plan was considered through investigation of end-strength levels and changes made to major operational forces. Scenarios for Major Administrative and HQs Activities have been constructed to accommodate the current and surge requirements. Since the manpower levels remain generally stable through FY 2011 within this Force & Infrastructure Category (F&IC) for all services, and end-strength levels as reported in the 20-year Force structure plan remain relatively flat, it is assumed that the 20-Year Force Structure Plan will have no impact on these scenarios.

- **Competing Recommendations:** None.

- **Force Structure Capabilities:** In general, the 20-Year Force Structure plan was considered through investigation of end-strength levels and changes made to major operational forces. Scenarios for Major Administrative and HQs Activities have been constructed to accommodate the current and surge requirements. Since the manpower levels remain generally stable through FY 2011 within this Force & Infrastructure Category (F&IC) for all services, and end-strength levels as reported in the 20-year Force structure plan remain relatively flat, it is assumed that the 20-Year Force Structure Plan will have no impact on these scenarios

- **Competing Recommendations:** This recommendation conflicts with both HSA-0046 and TECH-0047 which sent elements of DISA to Offutt and Peterson Air Force Bases, respectively. Based on ISG deliberations, that DISA should not be split, this recommendation is submitted to replace both HSA-0046 and TECH-0047, which are withdrawn.

- **Force Structure Capabilities:** DISA has indicated to the JCSG that this candidate proposal will have no impact on the 20-year force structure of its organization (written documentation attached).

  The Force Structure Plan of 2025 implies need for an extremely responsive C4ISR RDAT&E community providing Joint capabilities that work in a variety of threat environments. The consolidation of the MILDEPs/Agencies' Combatant Commander C4ISR development & acquisition functions under a single manager facilitates the desired jointness while providing the needed responsiveness and flexibility. The development & acquisition synergies created by this unification will better allow the Joint warfighters to satisfy their operational needs as described in the Force Structure Plan of 2025.

- **Competing Recommendations:** None. This recommendation replaces HSA-0077 and HSA-0092, both of which are hereby withdrawn. USA-0113 and USA-0222 are complimentary Candidate Recommendations.

- **Force Structure Capabilities:** In general, the 20-Year Force Structure plan was considered through investigation of end-strength levels and changes made to major operational forces. Scenarios for Major Administrative and HQs Activities have been constructed to accommodate the current and surge requirements. Since the manpower levels remain generally stable through FY 2011 within this Force & Infrastructure Category (F&IC) for all services, and end-strength levels as reported in the 20-year Force structure plan remain relatively flat, it is assumed that the 20-Year Force Structure Plan will have no impact on these scenarios.

SUPPORTING INFORMATION

- **Conflicting or Competing Recommendations:** None

- **Force Structure Capabilities:** In general, the 20-Year Force Structure plan was considered through investigation of end-strength levels and changes made to major operational forces. Scenarios for Major Administrative and HQs Activities have been constructed to accommodate the current and surge requirements. Since the manpower levels remain generally stable through FY 2011 within this Force & Infrastructure Category (F&IC) for all services, and end-strength levels as reported in the 20-year Force structure plan remain relatively flat, it is assumed that the 20-Year Force Structure Plan will have no impact on these scenarios.

- **Military Value:** Attached

- **Competing Recommendations:** None.

- **Force Structure Capabilities:** In general, the 20-Year Force Structure plan was considered through investigation of end-strength levels and changes made to major operational forces. Scenarios for Major Administrative and HQs Activities have been constructed to accommodate the current and surge requirements. Since the manpower levels remain generally stable through FY 2011 within this Force & Infrastructure Category (F&IC) for all services, and end-strength levels as reported in the 20-year Force structure plan remain relatively flat, it is assumed that the 20-Year Force Structure Plan will have no impact on these scenarios

- **Competing Recommendations:** None.

- **Force Structure Capabilities:** MILDEPS – In general, the 20-Year Force Structure plan was considered through investigation of end-strength levels and changes made to major operational forces. Scenarios for Major Administrative and HQs Activities have been constructed to accommodate the current and surge requirements. Since the manpower levels remain generally stable through FY 2011 within this Force & Infrastructure Category (F&IC) for all services, and end-strength levels as reported in the 20-year Force structure plan remain relatively flat, it is assumed that the 20-Year Force Structure Plan will have no impact on these scenarios.

  AFIS – The agency has indicated that the candidate recommendation has no impact on its mission and 20-year FSP (please see attached letter).

- **Competing Recommendations:** This recommendation combines two previously approved candidate recommendations, HSA-0078 and HSA-0134, into a single integrated candidate recommendation. HSA-0078 and HSA-0134 will be deleted.

- **Force Structure Capabilities:** In general, the 20-Year Force Structure plan was considered through investigation of end-strength levels and changes made to major operational forces. Scenarios for Major Administrative and HQs Activities have been constructed to accommodate the current and surge requirements. Since the manpower levels remain generally stable through FY 2011 within this Force & Infrastructure Category (F&IC) for all services, and end-strength levels as reported in the 20-year Force structure plan remain relatively flat, it is assumed that the 20-Year Force Structure Plan will have no impact on these scenarios

- **Competing Recommendations:** This recommendation replaces HSA-0047 and TECH-0018C, both of which moved various elements of MDA to Redstone Arsenal, Alabama and both of which are hereby withdrawn.

- **Force Structure Capabilities:** Army – In general, the 20-Year Force Structure plan was considered through investigation of end-strength levels and changes made to major operational forces. Scenarios for Major Administrative and HQs Activities have been constructed to accommodate the current and surge requirements. Since the manpower levels remain generally stable through FY 2011 within this Force & Infrastructure Category (F&IC) for all services, and end-strength levels as reported in the 20-year Force structure plan remain relatively flat, it is assumed that the 20-Year Force Structure Plan will have no impact on these scenarios.

  MDA – This candidate scenario will have no impact on its organizational structure or its 20-year force structure capability provided that its workforce and operating procedures are not materially altered (please see enclosed letter).

  Redstone Arsenal will be the Department of Defense's premier facility for ground-to-air missile research, development and acquisition. Redstone Arsenal is located in northeastern Alabama where Research and Development resides for Army tactical and strategic missiles. The synergies gained from having a critical mass located in northeastern Alabama, and being able to leverage the world's intellectual capital for ground-to-air missile Research and Development & Acquisition, will ensure the Department is prepared to meet the demands of the Force Structure Plan of 2025. The future force will require increased missile and missile defense capabilities that use advanced communications and technologies to integrate missile operations with the soldier on the battlefield. Specifically, a highly agile and lethal force will be required to operate in an integrated construct with offensive missile operations, and under the umbrella of tactical missile defense. This force will also be organized, manned, equipped and trained to be integrated with strategic offensive and defensive missile actions across the entire spectrum of military operations from major theater wars through counter terrorism to homeland security. This Center for missile research, development, and acquisition will contribute to the Department's ability to meet this necessity.

- **Competing Recommendations:** None. This recommendation replaces HSA-0106 and HSA-0067 (hereby withdrawn).

- **Force Structure Capabilities:** OSD, WHS, DTSA, DoDEA, DCMA, DFAS, and DHRA have indicated to the JCSG that this candidate proposal will have no impact on the 20-year force structure plan of its respective organizations (please see attached memoranda). The attached memorandum from the DoDIG indicates some future force structure changes; the information has been incorporated into the scenario data call and the COBRA analysis.

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OFFICE OF THE SECRETARY OF DEFENSE
1950 DEFENSE PENTAGON
WASHINGTON, DC 20301-1950

ADMINISTRATION AND
MANAGEMENT

DEC 0 9 2004

MEMORANDUM FOR CHAIRMAN, HEADQUARTERS AND SUPPORT ACTIVITES JOINT CROSS-SERVICE GROUP

SUBJECT: 20-Year Force Structure Plan Capabilities

As requested in your October 21, 2004 memorandum, subject as above, we have reviewed the current 20-Year Force Structure Plan (FSP) as related to the Office of the Secretary of Defense (OSD) and Washington Headquarters Services (WHS). As supported by the attached OSD and WHS FY06-11 Personnel Summary Budget Exhibits, these organizations have no known mission or force structure changes required to support the FSP.

Howard G. Becker
Deputy Director

Attachments:
As stated

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Office of the Secretary of Defense
Operation and Maintenance, Defense-Wide
Fiscal Year (FY) 2006/2007 Biennial Budget Estimates

PERSONNEL SUMMARY

	FY 2004	FY 2005	FY 2006	FY 2007	Change FY 2005/ FY 2006	Change FY 2006/ FY 2007
Active Military End Strength (Total)						
Officer	402	400	400	400	0	0
Enlisted	77	77	77	77	0	0
Civilian End Strength (Total)						
US Direct Hire	1,416	1,488	1,488	1,488	0	0
Active Military Average Strength (A/S) (Total)						
Officer	402	400	403	400	3	-3
Enlisted	77	77	77	77	0	0
Civilian FTEs (Total)						
US Direct Hire	1,489	1,488	1,488	1,488	0	0

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Office of the Secretary of Defense
Operation and Maintenance, Defense-Wide
Fiscal Year (FY) 2006/2007 Biennial Budget Estimates

PERSONNEL SUMMARY

	FY 2008	FY 2009	FY 2010	FY 2011
Active Military End Strength (Total)				
Officer	400	400	400	400
Enlisted	77	78	78	78
Civilian End Strength (Total)				
US Direct Hire	1,488	1,488	1,488	1,488
Active Military Average Strength (A/S) (Total)				
Officer	400	400	400	400
Enlisted	77	77	77	77
Civilian FTEs (Total)				
US Direct Hire	1,488	1,488	1,488	1,488

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WASHINGTON HEADQUARTERS SERVICES
Operation and Maintenance, Defense-Wide
Fiscal Year (FY) 2006/2007 Biennial Budget Estimates

PERSONNEL SUMMARY

	FY 2004	FY 2005	FY 2006	FY 2007	Change FY 2005/ FY 2006	Change FY 2006/ FY 2007
Active Military End Strength (Total)						
Officer	48	42	42	42	0	0
Enlisted	106	125	125	125	0	0
Civilian End Strength (Total)						
US Direct Hire	591	611	608	606	-3	-2
Active Military Average Strength (A/S) (Total)						
Officer	48	42	42	42	0	0
Enlisted	106	125	125	125	0	0
Civilian FTEs (Total)						
US Direct Hire	576	608	605	603	-3	-2

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WASHINGTON HEADQUARTERS SERVICES
Operation and Maintenance, Defense-Wide
Fiscal Year (FY) 2006/2007 Biennial Budget Estimates

PERSONNEL SUMMARY

	FY 2008	FY 2009	FY 2010	FY 2011
Active Military End Strength (Total)				
Officer	42	42	42	42
Enlisted	125	125	125	125
Civilian End Strength (Total)				
US Direct Hire	603	603	603	603
Active Military Average Strength (A/S) (Total)				
Officer	42	42	42	42
Enlisted	125	125	125	125
Civilian FTEs (Total)				
US Direct Hire	600	600	600	600

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- **Capacity Analysis Results**: The initial Capacity Analysis for MAH was conducted by gathering data across CONUS. These results are summarized on the following tables. The Capacity Analysis Report includes data which compare the total space currently on an installation or occupied by the Activity against what is required at an average space requirement of 200 GSF per person, used as a means to estimate the shortfall or excess of space which may currently exist, after accounting for surge requirements.

  The scope of work undertaken by the HSA JCSG was generally limited to headquarters and administration facilities located within 100 miles of the Pentagon, unless otherwise specifically defined. As such, the subsequent round of analysis of ATEC's facilities was limited to its HQ facility, as shown on the Table 3 at the end of this section. Table 3 was used to identify facilities for specific review and to accumulate capacity and other data for use in subsequent analysis tasks. It was determined that Lorton warehouse facility should be excluded from the analysis, leaving only the headquarters space at Park Center IV in the scenario, as illustrated in Table 4 on the last page.

Table 3: MV Scoring Model

MILITARY VALUE SCORING MODEL

Criterion 2 / Attribute 2

Metric 1: **Ownership / Type of Space**
Metric 2: **Single/Multiple Location**
Metric 3: **% Portfolio in Leased/Temp Space**

Criterion 2 / Attribute 3

Metric 1: **Standards for Bldgs (AT/FP)**

ATTRIBUTE 2		
METRIC 1 (Weight = 13%)	METRIC 2 (Weight = 6%)	METRIC 3 (Weight = 8%)
Owned = 1.00	Percentage of Total Space in Single Largest Location	Lowest Value = 1.0
Temp = 0.25		Highest Value = 0.0
Leased = 0.00		

ATTRIBUTE 3	
METRIC 1 (Weight = 9%)	
Installations = 1.00	
Leased Space = range 0.00 - 1.00	

ARMY - ATEC/HQ (Army Test & Evaluation Command)

DBASE DATE: **11/11/2004**

										ATTRIBUTE 2				ATTRIBUTE 3		PERSONNEL COUNT								
										METRIC 1		**METRIC 2**	**METRIC 3**	**METRIC 1**										
DATA STATUS UPDATE	SOURCE	TYPE OF SPACE (OWNED/ LEASED/ TEMP)	SUBACTIVITY	BLDG NAME	STREET ADDRESS	CITY	STATE	ASSIGNED USF	ACTUAL OR CONVERTED GSF	OWNERSHIP/ TYPE OF SPACE	PORTFOLIO WEIGHTED VALUE	SINGLE or MULTIPLE LOCATION	TOTAL LEASED/TEMP SPACE	AT / FP TOTAL VALUE	AT / FP WEIGHTED VALUE	TOTAL PERS	CIVILIAN	MIL TOTAL	MIL EXEC	MIL MANA	MIL OTHER	MIL ENLIST	CONTR	OTHER
Changed	TABLE 462 Non-ODIN (10-19-04)	**LEASED**	JJ ATEC	Park Center - 4	4501 Ford Avenue	Alexandria	VA	83,103	103,879	0.00	0.00	95.4%	103,879	0.00	0.00	493	227	181	1	96	42	42	62	23
	TABLE 462 Non-ODIN (10-19-04)	**LEASED**	JJ ATEC	Warehouse IT	8384-J Terminal Rd	Lorton	VA	4,000	5,000	0.00	0.00		5,000	0.00	0.00	2	0	0					2	0
								87,103	**108,879**		**0.00**	**0.95**	**108,879**		**0.00**	**495**	**227**	**181**	**1**	**96**	**42**	**42**	**64**	**23**

Table 4: Summary Movement Model

MAH-MAH-0018/HSA-0065: ATEC-APG	Service	ATEC (HQ) 4501 Ford Avenue, Alexandria (ATEC)	Total GSF (Q303/Q445)	Vacant Admin Sp (Q445)	Computed GSF (from Acreage)	Total GSF Available	Total GSF Required	GSF Excess /Shortfall	% Excess /Shortfall	GSF Moved Off	GSF Moved On
Reported		103,879					103,879				
ABERDEEN PROVING GROUND	A	1	2,454,648	68,297	9,044,000	9,112,297	80,840	9,031,457	99%	0	80,840
Park Center IV	L	-1	111,655	0			0			103,879	0
Crosscheck			116,077,820	2,412,319		2,108,282,603	80,840	2,108,201,763		103,879	80,840

- **Capacity Analysis Results**: The initial Capacity Analysis for MAH was conducted by gathering data across CONUS. These results are summarized on the tables below. The Capacity Analysis Report includes data which compare the total space currently on an installation or occupied by the Activity against what is required at an average space requirement of 200 GSF per person, used as a means to estimate the shortfall or excess of space which may currently exist, after accounting for surge requirements.

  The scope of work undertaken by the HSA JCSG was generally limited to headquarters and administration facilities located within 100 miles of the Pentagon, unless otherwise specifically defined. The USAF facilities analyzed are shown on Table 3, found on the second-to-last table of this section. Table 3 was used to identify facilities for specific review and to accumulate capacity and other data for use in subsequent analysis tasks.

  The locations of the administrative spaces occupied by the Army that were considered in the analysis are summarized on Table 3 on following pages. Table 3 was used to identify facilities for specific review and to accumulate capacity and other data for use in subsequent analysis tasks. Table 4 (Summary Movement Model), which is included on the last page, shows the specific current locations Army activities included in this recommendation.

Table 3: MV Scoring Models

ARMY - G-1

										ATTRIBUTE 2				ATTRIBUTE 3		PERSONNEL COUNT								
										METRIC 1		METRIC 2	METRIC 3	METRIC 1										
DATA STATUS UPDATE	SOURCE	TYPE OF SPACE (OWNED/ LEASED/ TEMP)	SUBACTIVITY	BLDG NAME	STREET ADDRESS	CITY	STATE	ASSIGNED USF	ACTUAL OR CONVERTED GSF	OWNERSHIP/ TYPE OF SPACE	PORTFOLIO WEIGHTED VALUE	SINGLE or MULTIPLE LOCATION	TOTAL LEASED/TEMP SPACE	AT / FP TOTAL VALUE	AT / FP WEIGHTED VALUE	TOTAL PERS	CIVILIAN	MIL TOTAL	MIL EXEC	MIL MANA	MIL OTHER	MIL ENLIST	CONTR	OTHER
	TABLE 462 Non-Odin	**LEASED**	Army Center for Substance Abuse	Park Center Office	4501 Ford Avenue, Suite 320	Arlington	VA	6,221	7,776	0.00	0.00		7,776	0.80	0.04	68	12	5	1	1	0	3	17	34
Changed (1)	TABLE 462 Non-Odin	**LEASED**	CPO	Hoffman 2	200 Stovall Street	Alexandria	VA	69,394	86,743	0.00	0.00	51.6%	86,743	0.00	0.00	257	206	0					51	257
	TABLE 462 Non-Odin	**LEASED**	Army Research Institute	Taylor Bldg	2531 Jefferson Davis Hgw	Crystal City	VA	40,450	50,563	0.00	0.00		50,563	0.00	0.00	47	12						35	
	TABLE 462 Non-Odin	**LEASED**	Family Liason Office	Rosslyn Metro Center	1700 N. Moore St	Rosslyn	VA	11,688	14,610	0.00	0.00		14,610	0.80	0.07	6	2	0					4	0
New	TABLE 462 Non-Odin	**LEASED**	Personnel Transformation	Hoffman 2	200 Stovall Street	Alexandria	VA	6,819	8,524	0.00	0.00		8,524	0.00	0.00	51	0	16			16		35	0
								134,572	**168,215**		**0.00**	**0.52**	**168,215**		**0.11**	**429**	**232**	**21**					**142**	**291**

ARMY - G-3

DBASE DATE: 11/11/2004

										ATTRIBUTE 2				ATTRIBUTE 3		PERSONNEL COUNT								
										METRIC 1		**METRIC 2**	**METRIC 3**	**METRIC 1**										
DATA STATUS UPDATE	SOURCE	TYPE OF SPACE (OWNED/ LEASED/ TEMP)	SUBACTIVITY	BLDG NAME	STREET ADDRESS	CITY	STATE	ASSIGNED USF	ACTUAL OR CONVERTED GSF	OWNERSHIP/ TYPE OF SPACE	PORTFOLIO WEIGHTED VALUE	SINGLE or MULTIPLE LOCATION	TOTAL LEASED/TEMP SPACE	AT / FP TOTAL VALUE	AT / FP WEIGHTED VALUE	TOTAL PERS	CIVILIAN	MIL TOTAL	MIL EXEC	MIL MANA	MIL OTHER	MIL ENLIST	CONTR	OTHER
Unchanged	TABLE 462 Non-ODIN (10-19-04)	**LEASED**	ABCA	ROSSLYN PLAZA NORTH	1777 N. KENT STREET	ROSSLYN	VA	2,300	2,875	0.00	0.00		2,875	0.00	0.00	20	1	1		1			8	10
Unchanged	TABLE 462 Non-ODIN (10-19-04)	**LEASED**	AMSO	CRYSTAL GATEWAY NORTH	1111 JEFFERSON DAVIS HWY	ARLINGTON	VA	4,336	5,420	0.00	0.00	65.3%	5,420	0.00	0.00	39	33	6		6			0	0
								6,636	**8,295**		**0.00**	**0.65**	**8,295**		**0.00**	**59**	**34**	**7**	**0**	**7**	**0**	**0**	**8**	**10**

Table 3: MV Scoring Models (con't)

ARMY - G-6

DBASE DATE: 11/11/2004

										ATTRIBUTE 2				ATTRIBUTE 3		PERSONNEL COUNT								
										METRIC 1		METRIC 2	METRIC 3	METRIC 1										
DATA STATUS UPDATE	SOURCE	TYPE OF SPACE (OWNED/ LEASED/ TEMP)	SUBACTIVITY	BLDG NAME	STREET ADDRESS	CITY	STATE	ASSIGNED USF	ACTUAL OR CONVERTED GSF	OWNERSHIP/ TYPE OF SPACE	PORTFOLIO WEIGHTED VALUE	SINGLE or MULTIPLE LOCATION	TOTAL LEASED/TEMP SPACE	AT / FP TOTAL VALUE	AT / FP WEIGHTED VALUE	TOTAL PERS	CIVILIAN	TOTAL MIL	MIL EXEC	MILI MANA	MIL OTHER	MIL ENLIST	CONTR	OTHER
Unchanged	TABLE 462 USA Non-Odin	**LEASED**	G-6	PRESIDENTIAL TOWERS	2511 JEFFERSON DAVIS HGWY	CRYSTAL CITY	VA	450	563	0.00	0.00	100.0%	563	0.00	0.00	8	4	2		2			2	
								450	**563**		**0.00**	**1.00**	**563**		**0.00**	**8**	**4**	**2**	**0**	**2**	**0**	**0**	**2**	**0**

UPDATE NOTES: PERSONNEL COUNTS NEW; SF SAME (DISC4 is part of G-6 with separate profile)

ARMY - G-8

DBASE DATE: 11/11/2004

										ATTRIBUTE 2				ATTRIBUTE 3		PERSONNEL COUNT								
										METRIC 1		METRIC 2	METRIC 3	METRIC 1										
DATA STATUS UPDATE	SOURCE	TYPE OF SPACE (OWNED/ LEASED/ TEMP)	SUBACTIVITY	BLDG NAME	STREET ADDRESS	CITY	STATE	ASSIGNED USF	ACTUAL OR CONVERTED GSF	OWNERSHIP/ TYPE OF SPACE	PORTFOLIO WEIGHTED VALUE	SINGLE or MULTIPLE LOCATION	TOTAL LEASED/TEMP SPACE	AT / FP TOTAL VALUE	AT / FP WEIGHTED VALUE	TOTAL PERS	CIVILIAN	MIL TOTAL	MIL EXEC	MILI MANA	MIL OTHER	MIL ENLIST	CONTR	OTHER
Change	TABLE 462 Non-ODIN (10-19-04)	**LEASED**	Force Development	Zachary Taylor	2531 Jefferson Davis Hwy	Arlington	VA	21,746	27,183	0.00	0.00	100.0%	27,183	0.00	0.00	119	98	21	0	17	2	2	0	0
								21,746	**27,183**		**0.00**	**1.00**	**27,183**		**0.00**	**119**	**98**	**21**					**0**	**0**

ARMY - DISC 4 (Part of G-6)

										ATTRIBUTE 2				ATTRIBUTE 3		PERSONNEL COUNT								
										METRIC 1		METRIC 2	METRIC 3	METRIC 1										
DATA STATUS UPDATE	SOURCE	TYPE OF SPACE (OWNED/ LEASED/ TEMP)	SUBACTIVITY	BLDG NAME	STREET ADDRESS	CITY	STATE	ASSIGNED USF	ACTUAL OR CONVERTED GSF	OWNERSHIP/ TYPE OF SPACE	PORTFOLIO WEIGHTED VALUE	SINGLE or MULTIPLE LOCATION	TOTAL LEASED/TEMP SPACE	AT / FP TOTAL VALUE	AT / FP WEIGHTED VALUE	TOTAL PERS	CIVILIAN	MIL TOTAL	MIL EXEC	MILI MANA	MIL OTHER	MIL ENLIST	CONTR	OTHER
Changed	TABLE 462 Non-ODIN (10-19-04)	**LEASED**	DISC4 (Part of G-6)	ROSSLYN PLAZA NORTH	1777 N. KENT ST., SUITE 2000	CRYSTAL CITY	VA	63,157	78,821	0.00	0.00	100.0%	78,821	0.00	0.00	359	121	49	3	36	3	7	189	
								63,157	**78,821**		**0.00**	**1.00**	**78,821**		**0.00**	**358**	**120**	**49**	**49**	**49**	**49**	**49**	**189**	**0**

Table 3: MV Scoring Models (con't)

ARMY - Army Audit Agency

DBASE DATE: 11/11/2004

										ATTRIBUTE 2				ATTRIBUTE 3		PERSONNEL COUNT								
										METRIC 1		METRIC 2	METRIC 3	METRIC 1										
DATA STATUS UPDATE	SOURCE	TYPE OF SPACE (OWNED/ LEASED/ TEMP)	SUBACTIVITY	BLDG NAME	STREET ADDRESS	CITY	STATE	ASSIGNED USF	ACTUAL OR CONVERTED GSF	OWNERSHIP/ TYPE OF SPACE	PORTFOLIO WEIGHTED VALUE	SINGLE or MULTIPLE LOCATION	TOTAL LEASED/TEMP SPACE	AT / FP TOTAL VALUE	AT / FP WEIGHTED VALUE	TOTAL PERS	CIVILIAN	TOTAL MIL	MIL EXEC	MILI MANA	MIL OTHER	MIL ENLIST	CONTR	OTHER
Changed	TABLE 462 Non-ODIN (10-19-04)	**LEASED**	Army Audit Agency (Part of The Auditor General)	Park Center One	3101 Park Center Drive	Alexandria	VA	23,741	29,676	0.00	0.00	100.0%	29,676	0.80	0.80	96	85	1	0	1	0	0	10	0
								TOTAL	**29,676**		**0.00**	**1.00**	**29,676**		**0.80**	**96**	**85**	**1**	**0**	**1**	**0**	**0**	**10**	**0**

ARMY - Army Chief of Chaplains (Part of CSA)

DBASE DATE: 11/11/2004

										ATTRIBUTE 2				ATTRIBUTE 3		PERSONNEL COUNT								
										METRIC 1		METRIC 2	METRIC 3	METRIC 1										
DATA STATUS UPDATE	SOURCE	TYPE OF SPACE (OWNED/ LEASED/ TEMP)	SUBACTIVITY	BLDG NAME	STREET ADDRESS	CITY	STATE	ASSIGNED USF	ACTUAL OR CONVERTED GSF	OWNERSHIP/ TYPE OF SPACE	PORTFOLIO WEIGHTED VALUE	SINGLE or MULTIPLE LOCATION	TOTAL LEASED/TEMP SPACE	AT / FP TOTAL VALUE	AT / FP WEIGHTED VALUE	TOTAL PERS	CIVILIAN	MIL TOTAL	MIL EXEC	MILI MANA	MIL OTHER	MIL ENLIST	CONTR	OTHER
New	TABLE 462 Non-ODIN (10-19-04)	**LEASED**	OFFICE CHIEF OF CHAPLAINS	Jefferson Plaza 2	1421 Jefferson Davis Highway	Arlington	VA	7,951	9,939	0.00	0.00	100.0%	9,939	0.00	0.00	25	9	16	0	0	0	0		0
								7,951	**9,939**		**0.00**	**1.00**	**9,939**		**0.00**	**25**	**9**	**16**	**0**	**0**	**0**	**0**	**0**	**0**

ARMY - CSA

DBASE DATE: 11/11/2004

										ATTRIBUTE 2				ATTRIBUTE 3		PERSONNEL COUNT								
										METRIC 1		METRIC 2	METRIC 3	METRIC 1										
DATA STATUS UPDATE	SOURCE	TYPE OF SPACE (OWNED/ LEASED/ TEMP)	SUBACTIVITY	BLDG NAME	STREET ADDRESS	CITY	STATE	ASSIGNED USF	ACTUAL OR CONVERTED GSF	OWNERSHIP/ TYPE OF SPACE	PORTFOLIO WEIGHTED VALUE	SINGLE or MULTIPLE LOCATION	TOTAL LEASED/TEMP SPACE	AT / FP TOTAL VALUE	AT / FP WEIGHTED VALUE	TOTAL PERS	CIVILIAN	MIL TOTAL	MIL EXEC	MILI MANA	MIL OTHER	MIL ENLIST	CONTR	OTHER
New	TABLE 462 Non-ODIN (10-19-04)	**LEASED**	ARMY SAFETY OFFICE	Crystal Plaza 5	2211 South Clark Place	Arlington	VA	1,754	2,193	0.00	0.00	18.1%	2,193	0.00	0.00	10	86	84	0	0	0	0	0	0
New	TABLE 462 Non-ODIN (10-19-04)	**LEASED**	OFFICE CHIEF CHAPLAINS	Jefferson Plaza 2	1421 Jefferson Davis Highway	Arlington	VA	7,951	9,939	0.00	0.00	81.9%	9,939	0.00	0.00	25	9	16	0	0	0	0		0
								9,705	**12,131**		**0.00**	**1.00**	**12,131**		**0.00**	**170**	**95**	**100**	**0**	**0**	**0**	**0**	**0**	**0**

Table 3: MV Scoring Models (con't)

ARMY - JJ ASA (FM&C)

DBASE DATE: 11/11/2004

										ATTRIBUTE 2				ATTRIBUTE 3		PERSONNEL COUNT								
										METRIC 1		METRIC 2	METRIC 3	METRIC 1										
DATA STATUS UPDATE	SOURCE	TYPE OF SPACE (OWNED/ LEASED/ TEMP)	SUBACTIVITY	BLDG NAME	STREET ADDRESS	CITY	STATE	ASSIGNED USF	ACTUAL OR CONVERTED GSF	OWNERSHIP/ TYPE OF SPACE	PORTFOLIO WEIGHTED VALUE	SINGLE or MULTIPLE LOCATION	TOTAL LEASED/TEMP SPACE	AT / FP TOTAL VALUE	AT / FP WEIGHTED VALUE	TOTAL PERS	CIVILIAN	MIL TOTAL	MIL EXEC	MILI MANA	MIL OTHER	MIL ENLIST	CONTR	OTHER
No Change	TBL 462: USA Non-Odin	**LEASED**	Center for Economic Analysis	Jefferson Plaza II	1421 Jefferson Davis Highway	Crystal City	VA	14,978	18,723	0.00	0.00	100.0%	18,723	0.00	0.00	54	14	0	0	0	0	0	40	0
								14,978	**18,723**		**0.00**	**1.00**	**18,723**		**0.00**	**54**	**14**	**0**	**0**	**0**	**0**	**0**	**40**	**0**

ARMY - JJ ASA (I&E)

DBASE DATE: 11/11/2004

										ATTRIBUTE 2				ATTRIBUTE 3		PERSONNEL COUNT								
										METRIC 1		METRIC 2	METRIC 3	METRIC 1										
DATA STATUS UPDATE	SOURCE	TYPE OF SPACE (OWNED/ LEASED/ TEMP)	SUBACTIVITY	BLDG NAME	STREET ADDRESS	CITY	STATE	ASSIGNED USF	ACTUAL OR CONVERTED GSF	OWNERSHIP/ TYPE OF SPACE	PORTFOLIO WEIGHTED VALUE	SINGLE or MULTIPLE LOCATION	TOTAL LEASED/TEMP SPACE	AT / FP TOTAL VALUE	AT / FP WEIGHTED VALUE	TOTAL PERS	CIVILIAN	MIL TOTAL	MIL EXEC	MILI MANA	MIL OTHER	MIL ENLIST	CONTR	OTHER
Changed	TABLE 462 Non-ODIN (10-19-04)	**LEASED**	Office of Environmental Technology	Crystal Gateway I	1235 Jeff Davis Hwy	Arlington	VA	2,860	3,575	0.00	0.00		3,575	0.00	0.00	19	19	0	0	0	0	0	0	0
Changed	TABLE 462 Non-ODIN (10-19-04)	**LEASED**	Army Environmental Policy Institute	Crystal Square II	1725 Jeff Davis Hwy	Arlington	VA	4,575	5,719	0.00	0.00	50.1%	5,719	0.80	0.40	12	9	3	3	0	0	0	0	0
Changed	TABLE 462 Non-ODIN (10-19-04)	**LEASED**	Residential Communities Initiative	Presidential Towers	2511 Jeff Davis Hwy	Arlington	VA	1,700	2,125	0.00	0.00		2,125	0.00	0.00	21	21	0	0	0	0	0	0	0
								9,135	**11,419**		**0.00**	**0.50**	**11,419**		**0.40**	**52**	**49**	**3**	**3**	**0**	**0**	**0**	**0**	**0**

Table 3: MV Scoring Models (con't)

ARMY - ASA (M&RA)

DBASE DATE **11/11/2004**

										ATTRIBUTE 2				ATTRIBUTE 3		PERSONNEL COUNT								
										METRIC 1		METRIC 2	METRIC 3	METRIC 1										
DATA STATUS UPDATE	SOURCE	TYPE OF SPACE (OWNED/ LEASED/ TEMP)	SUBACTIVITY	BLDG NAME	STREET ADDRESS	CITY	STATE	ASSIGNED USF	ACTUAL OR CONVERTED GSF	OWNERSHIP/ TYPE OF SPACE	PORTFOLIO WEIGHTED VALUE	SINGLE or MULTIPLE LOCATION	TOTAL LEASED/TEMP SPACE	AT / FP TOTAL VALUE	AT / FP WEIGHTED VALUE	TOTAL PERS	CIVILIAN	MIL TOTAL	MIL EXEC	MILI MANA	MIL OTHER	MIL ENLIST	CONTR	OTHER
Changed	TBL 462: USA Non-Odin	**LEASED**	Army Review Boards Agency (ARBA)	Crystal Mall 4	1941 Jefferson Davis Hwy	Arlington	VA	25,377	31,721	0.00	0.00	94.3%	31,721	0.80	0.75	114	82	28	0	15	2	11	4	0
Changed	TBL 462: USA Non-Odin	**LEASED**	HRXXI	Crystal Square 2	1725 Jefferson Davis Hwy	Arlington	VA	1,534	1,918	0.00	0.00		1,918	0.80	0.05	10	10	0	0	0	0	0	0	0
								26,911	**33,639**		**0.00**	**0.94**	**33,639**		**0.80**	**124**	**92**	**28**					**4**	**0**

ARMY - NETCOM

DBASE DATE: **3/30/2005**

										ATTRIBUTE 2				ATTRIBUTE 3		PERSONNEL COUNT								
										METRIC 1		METRIC 2	METRIC 3	METRIC 1										
DATA STATUS UPDATE	SOURCE	TYPE OF SPACE (OWNED/ LEASED/ TEMP)	Search Name / UIC	BLDG NAME	STREET ADDRESS	CITY	STATE	ASSIGNED USF	ACTUAL OR CONVERTED GSF	OWNERSHIP/ TYPE OF SPACE	PORTFOLIO WEIGHTED VALUE	SINGLE or MULTIPLE LOCATION	TOTAL LEASED/TEMP SPACE	AT / FP TOTAL VALUE	AT / FP WEIGHTED VALUE	TOTAL PERS	CIVILIAN	TOTAL MIL	MIL EXEC	MILI MANA	MIL OTHER	MIL ENLIST	CONTR	OTHER
NEW	PEGGE MENCLE E-MAIL 2-2-05	**LEASED**	NETCOM	Zachary Taylor Bldg	2531 Jefferson Davis Hgwy	Arlington	VA	31,733	39,666	**duperrom:** Data point provided by CAA 3-31-05	0.00	73.8%	39,666	0.00	0.00	115	40	10		9		1	65	
NEW	CAA 3-31-05	**OWNED**	W6FYAA	NETCOM - SE		Fort McPhearson	VA		3,000		0.06		owned	1.00	0.06	26	25	1				1		
NEW	PEGGE MENCLE E-MAIL 1-26-05	**OWNED**	W6FXAA	NETCOM - NE		Fort Monroe	VA		4,935	1.00	0.09		owned	1.00	0.09	26	25	1				1		
NEW	PEGGE MENCLE E-MAIL 1-26-05	**OWNED**	W6FOAA	NETCOM - SW		Fort Sam Houston	TX		2,905	1.00	0.05		owned	1.00	0.05	27	26	1				1		
NEW	PEGGE MENCLE E-MAIL 1-26-05	**OWNED**	W6FZAA	NETCOM - NW		Rock Island Arsenal	IL		3,252	1.00	0.06		owned	1.00	0.06	27	26	1				1		
									53,758		**0.26**	**0.74**	**39,666**	**4**	**0.26**	**221**	**142**	**14**	**0**	**9**	**0**	**5**	**65**	**0**

Table 3: MV Scoring Models (con't)

ARMY - CECOM (Contracting & Acquisitions)

DBASE DATE **11/11/2004**

										ATTRIBUTE 2				ATTRIBUTE 3		PERSONNEL COUNT								
										METRIC 1		**METRIC 2**	**METRIC 3**	**METRIC 1**										
DATA STATUS UPDATE	SOURCE	TYPE OF SPACE (OWNED/ LEASED/ TEMP)	SUBACTIVITY	BLDG NAME	STREET ADDRESS	CITY	STATE	ASSIGNED USF	ACTUAL OR CONVERTED GSF	OWNERSHIP/ TYPE OF SPACE	PORTFOLIO WEIGHTED VALUE	SINGLE or MULTIPLE LOCATION	TOTAL LEASED/TEMP SPACE	AT / FP TOTAL VALUE	AT / FP WEIGHTED VALUE	TOTAL PERS	CIVILIAN	TOTAL MIL	MIL EXEC	MILI MANA	MIL OTHER	MIL ENLIST	CONTR	OTHER
	TABLE 462 Non-ODIN (10-19-04)	**LEASED**		HOFFMAN #1	2461 EISENHOWER AVE	ALEXANDRIA	VA	7,125	8,906	0.00	0.00	100.0%	8,906	0.00	0.00	36	26	0	0	0	0	0	8	2
								7,125	**8,906**		**0.00**	**1.00**	**8,906**		**0.00**	**36**	**26**	**0**	**0**	**0**	**0**	**0**	**8**	**2**

ARMY - DUSA (Deputy Undersecretary of Army)

DBASE DATE **11/11/2004**

										ATTRIBUTE 2				ATTRIBUTE 3		PERSONNEL COUNT								
										METRIC 1		**METRIC 2**	**METRIC 3**	**METRIC 1**										
DATA STATUS UPDATE	SOURCE	TYPE OF SPACE (OWNED/ LEASED/ TEMP)	SUBACTIVITY	BLDG NAME	STREET ADDRESS	CITY	STATE	ASSIGNED USF	ACTUAL OR CONVERTED GSF	OWNERSHIP/ TYPE OF SPACE	PORTFOLIO WEIGHTED VALUE	SINGLE or MULTIPLE LOCATION	TOTAL LEASED/TEMP SPACE	AT / FP TOTAL VALUE	AT / FP WEIGHTED VALUE	TOTAL PERS	CIVILIAN	TOTAL MIL	MIL EXEC	MILI MANA	MIL OTHER	MIL ENLIST	CONTR	OTHER
Changed	DUSA	**LEASED**	Studies Program	Crystal Gateway 2	1225 Jeff Davis Hwy / Suite 1410	Arlington	VA	2,190	2,738	0.00	0.00	100.0%	2,738	0.00	0.00	11	1	5	0	5	0	0	5	0
								2,190	**2,738**		**0.00**	**1.00**	**2,738**		**0.00**	**11**	**1**	**5**	**0**	**5**	**0**	**0**	**5**	**0**

ARMY - JJ OCAR (Office Chief Army Reserve)

DBASE DATE: **11/11/2004**

										ATTRIBUTE 2				ATTRIBUTE 3		PERSONNEL COUNT								
										METRIC 1		METRIC 2	METRIC 3	METRIC 1										
DATA STATUS UPDATE	SOURCE	TYPE OF SPACE (OWNED/ LEASED/ TEMP)	SEARCH / ORG NAME	BLDG NAME	STREET ADDRESS	CITY	STATE	ASSIGNED USF	ACTUAL OR CONVERTED GSF	OWNERSHIP/ TYPE OF SPACE	PORTFOLIO WEIGHTED VALUE	SINGLE or MULTIPLE LOCATION	TOTAL LEASED/TEMP SPACE	AT / FP TOTAL VALUE	AT / FP WEIGHTED VALUE	TOTAL PERS	CIVILIAN	TOTAL MIL	MIL EXEC	MILI MANA	MIL OTHER	MIL ENLIST	CONTR	OTHER
No Change	TABLE 462 Non-ODIN (10-19-04)	**LEASED**	OCAR	Jefferson Plaza Two	1421 Jefferson Davis Highway	Arlington	VA	50,169	62,711	0.00	0.00	100.0%	62,711	0.00	0.00	187	54	133	3	88	4	38	0	0
								50,169	**62,711**		**0.00**	**1.00**	**62,711**		**0.00**	**187**	**54**	**133**	**3**	**88**	**4**	**38**	**0**	**0**

Table 3: MV Scoring Models (con't)

ARMY - OCPA

DBASE DATE: 11/11/2004

										ATTRIBUTE 2				ATTRIBUTE 3		PERSONNEL COUNT								
										METRIC 1		METRIC 2	METRIC 3	METRIC 1										
DATA STATUS UPDATE	SOURCE	TYPE OF SPACE (OWNED/ LEASED/ TEMP)	SUBACTIVITY	BLDG NAME	STREET ADDRESS	CITY	STATE	ASSIGNED USF	ACTUAL OR CONVERTED GSF	OWNERSHIP/ TYPE OF SPACE	PORTFOLIO WEIGHTED VALUE	SINGLE or MULTIPLE LOCATION	TOTAL LEASED/TEMP SPACE	AT / FP TOTAL VALUE	AT / FP WEIGHTED VALUE	TOTAL PERS	CIVILIAN	TOTAL MIL	MIL EXEC	MILI MANA	MIL OTHER	MIL ENLIST	CONTR	OTHER
No Change	TABLE 462 Non-ODIN (10-19-04)	**LEASED**	Senior Executive PA Training	Crystal Square II	1725 Jefferson Davis Highway	Arlington	VA	1,562	1,953	0.00	0.00		1,953	0.80	0.06	7	6	0	0	0	0	0	0	1
No Change	TABLE 462 Non-ODIN (10-19-04)	**LEASED**	Army Broadcasting Service	Edward F. Carlough Plaza	601 North Fairfax Street	Alexandria	VA	4,772	5,965	0.00	0.00		5,965	0.00	0.00	23	14	9	0	2	1	6	0	0
No Change	TABLE 462 Non-ODIN (10-19-04)	**LEASED**	Soldier Radio & TV	Hoffman	2320 Mill Road	Alexandria	VA	13,000	16,250	0.00	0.00	67.2%	16,250	0.00	0.00	20	5	10	0	2	0	8	4	1
								19,334	**24,168**		**0.00**	**0.67**	**24,168**		**0.06**	**50**	**25**	**19**	**0**	**4**	**1**	**14**	**4**	**2**

ARMY - JJ OTJAG (Judge Advocate General)

DBASE DATE: 11/11/2004

										ATTRIBUTE 2				ATTRIBUTE 3		PERSONNEL COUNT								
										METRIC 1		METRIC 2	METRIC 3	METRIC 1										
DATA STATUS UPDATE	SOURCE	TYPE OF SPACE (OWNED/ LEASED/ TEMP)	SEARCH NAME	BLDG NAME	STREET ADDRESS	CITY	STATE	ASSIGNED USF	ACTUAL OR CONVERTED GSF	OWNERSHIP/ TYPE OF SPACE	PORTFOLIO WEIGHTED VALUE	SINGLE or MULTIPLE LOCATION	TOTAL LEASED/TEMP SPACE	AT / FP TOTAL VALUE	AT / FP WEIGHTED VALUE	TOTAL PERS	CIVILIAN	TOTAL MIL	MIL EXEC	MILI MANA	MIL OTHER	MIL ENLIST	CONTR	OTHER
Changed	TABLE 462 Non-ODIN (10-19-04)	**LEASED**	Ofc of the Judge Advocate General	ROSSLYN PLAZA NORTH	1777 N Kent Street	Rosslyn	VA	18,346	22,933	0.00	0.00		22,933	0.00	0.00	123	41	82	3	58	11	10	0	0
NEW	TABLE 462 Non-ODIN (10-19-04)	**LEASED**	US Army Legal Agency	BALLSTON METRO	901 N. Stuart Street	Arlington	VA	78,421	98,026	0.00	0.00	81.0%	98,026	0.00	0.00	355	93	262	1	116	135	10	0	0
								96,767	**120,959**		**0.00**	**0.81**	**120,959**		**0.00**	**478**	**134**	**344**	**4**	**174**	**146**	**20**	**0**	**0**

Table 3: MV Scoring Models (con't)

ARMY - SAAA (Office of Administrative Assistant to Army)

DBASE DATE: 11/11/2004

										ATTRIBUTE 2				ATTRIBUTE 3		PERSONNEL COUNT								
										METRIC 1		METRIC 2	METRIC 3	METRIC 1										
DATA STATUS UPDATE	SOURCE	TYPE OF SPACE (OWNED/ LEASED/ TEMP)	SEARCH / ORG NAME	BLDG NAME	STREET ADDRESS	CITY	STATE	ASSIGNED USF	ACTUAL OR CONVERTED GSF	OWNERSHIP/ TYPE OF SPACE	PORTFOLIO WEIGHTED VALUE	SINGLE or MULTIPLE LOCATION	TOTAL LEASED/TEMP SPACE	AT / FP TOTAL VALUE	AT / FP WEIGHTED VALUE	TOTAL PERS	CIVILIAN	TOTAL MIL	MIL EXEC	MILI MANA	MIL OTHER	MIL ENLIST	CONTR	OTHER
No Change	TABLE 462 Non-ODIN (10-19-04)	**LEASED**	Defense Supply Service	Crystal Plaza 5	2211 Jefferson Davis Hwy	Arlington	VA	8,857	11,071	0.00	0.00		11,071	0.00	0.00	4	0	0	0	0	0	0	4	0
No Change	TABLE 462 Non-ODIN (10-19-04)	**LEASED**	NISA-P-D training/storage facility	Crystal Square 2	1725 Jefferson Davis Hwy	Arlington	VA	883	1,104	0.00	0.00		1,104	0.80	0.00	584	432	0	0	0	0	0	152	0
No Change	TABLE 462 Non-ODIN (10-19-04)	**LEASED**	Publication personnel & other	Hoffman 2	200 Stovall Street	Alexandria	VA	30,939	38,674	0.00	0.00		38,674	0.00	0.00	137	116	0	0	0	0	0	21	0
No Change	TABLE 462 Non-ODIN (10-19-04)	**LEASED**	Admin Asst to the Secretary of the Army	Jefferson Plaza 1	1411 Jefferson Davis	Arlington	VA	9,873	12,341	0.00	0.00		12,341	0.00	0.00	44	43	0	0	0	0	0	1	0
No Change	TABLE 462 Non-ODIN (10-19-04)	**LEASED**	Admin Asst to the SA	Zachary Taylor	2531 Jefferson Davis	Arlington	VA	135,649	169,561	0.00	0.00	56.1%	169,561	0.00	0.00	372	243	0	0	0	0	0	129	0
No Change	TABLE 462 Non-ODIN (10-19-04)	**LEASED**	Def Telecommunications Svc	Rosslyn Metro Center	1700 North Moore St.	Arlington	VA	18,687	23,359	0.00	0.00		23,359	0.80	0.06	292	209	0	0	0	0	0	83	0
No Change	TABLE 462 Non-ODIN (10-19-04)	**LEASED**	DCCW Contracting & Supply store	Skyline VI	5209 Leesburg Pike	Alexandria	VA	37,042	46,303	0.00	0.00		46,303	0.00	0.00	16	15	0	0	0	0	0	1	0
								241,930	**302,413**		**0.00**	**0.56**	**302,413**		**0.06**	**1,449**	**1,058**	**0**	**0**	**0**	**0**	**0**	**391**	**0**

Table 4: Summary Movement Model

HSA-0069v2 Co-locate Miscellaneous Army Leased Locations	Service	Zachary Taylor (G-8 Force Development)	Crystal Plaza 5 (SAAA) - DEFENSE SUPPLY SERVICE / OSAA	Crystal Square 2 (SAAA) - NISA-P Storage & Training Facility	Hoffman 2 (SAAA) - PUBLICATIONS + SUPPLY STORE	Zachary Taylor (SAAA) - NC3	Rosslyn Metro Center (SAAA) - DEFENSE TELECOMMUNICATIONS	Skyline VI (SAAA) - DCCW CONTRACTING	Crystal Square II (OCPA) - Sr. Executive PA TRAINING	Jefferson Plaza Two (OCAR)	Hoffman 2 (G-1 Personnel Transformation)	Zachary Taylor Building (G-6 DISC4)	Crystal Gateway North (G-3 Army Simulation AMSO)	Hoffman 2 (G-1 CPO)	Taylor Bldg (G-1 Army Research Institute)	Crystal Plaza 5 (CSA Army Safety Office)	Jefferson Plaza 2 (CSA - Army Office Chief of Chaplains)	Crystal Gateway 2 (DUSA - OR)	HOFFMAN #1 (CECOM Acq)	Crystal Gateway I (ASA I&E) - ENVIRO TECH	Crystal Square II (ASA I&E) ENVIRO POLICY INSTITUTE	Jefferson Plaza II (ASA FM&C) - CTR ECONOMIC ANALYSIS (CEAC)	Park Center IV (Audit Agency)	Crystal Mall 4 (ASA M&RA) EEO + ARBA	Ballston Metro Center (OTJAG) USA LEGAL AGENCY	Zachary Taylor Bldg (NETCOM)	Total GSF (Q303/Q445)	Vacant Admin Sp (Q445)	Computed GSF (from Acreage)	Total GSF Available	Total GSF Required	GSF Excess /Shortfall	% Excess /Shortfall	GSF Moved Off	GSF Moved On
Reported		27,183	11,071	1,104	38,674	169,561	23,359	46,303	1,953	62,711	8,524	78,821	5,420	86,742	50,563	2,193	9,939	2,738	8,906	3,575	5,719	18,723	29,676	31,721	98,026	39,666					862,868				
FORT BELVOIR	A	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	2,775,569	0	15,162,000	15,162,000	709,800	14,452,200	5%	0	720,600
Crystal Gateway 1	L																			-1							106,548	0			0			3,575	0
Crystal Gateway 2	L																	-1									77,775	0			0			2,738	0
Crystal Gateway 4	L																										67,989	0			0			0	0
Crystal Gateway North	L												-1														242,890	0			0			5,420	0
Crystal Mall 4	L																							-1			61,770	0			0			31,721	0
Crystal Plaza 5	L		-1													-1											159,959	0			0			13,264	0
Crystal Square 2	L			-1					-1												-1						115,438	0			0			8,775	0
Hoffman 1 Building	L																		-1								332,858	0			0			8,906	0
Hoffman 2 Building	L				-1									-1													648,449	0			0			125,416	0
Jefferson Plaza 1	L																										372,946	0			0			0	0
Jefferson Plaza 2	L									-1							-1					-1					37,603	0			0			91,373	0
Park Center IV	L																						-1				111,655	0			0			29,676	0
Park Center One	L																										29,676	0			0			0	0
Rosslyn Center	L						-1																				56,609	0			0			23,359	0
Skyline Six	L							-1																			182,074	0			0			46,303	0
Skyline Two	L																										9,288	0			0			0	0
Transpointe Building	L																										50,926	0			0			0	0
Versar Building	L																										15,080	0			0			0	0
Webb Building	L																										167,704	0			0			0	0
White House	L																										5,769	0			0			0	0
Zachary Taylor Building	L	-1				-1					-1	-1			-1											-1	580,746	0			0			374,317	0
Ballston Metro Center	L																								-1		115,683	0			0			98,026	0
Crosscheck																											116,173,418	2,412,319		2,108,282,603	709,800	2,107,835,403		862,868	720,600

Installation	Current Capacity	Max Capacity (SF)	Current Usage @200 GSF/Person	Capacity Available to Surge	Capacity Required to Surge	%Excess (Shortfall)	
ABERDEEN PROVING GROUND	2,269,456	2,454,648	1,340,600	1,114,048	2,276	45%	1,111,772
CARLISLE BARRACKS	131,768	131,768	49,200	82,568	0	63%	82,568
FORT A P HILL	98,040	98,040	34,800	63,240	14,565	50%	48,675
FORT BELVOIR	2,076,130	2,775,569	1,851,800	923,769	34,447	32%	889,322
FORT BENNING	1,350,297	1,464,866	836,200	628,666	0	43%	628,666
FORT BLISS	911,905	1,185,159	373,600	811,559	0	68%	811,559
FORT BRAGG	1,867,959	2,049,355	1,273,400	775,955	0	38%	775,955
FORT CAMPBELL	761,151	751,984	448,400	303,584	200	40%	303,384
FORT CARSON	627,728	775,459	478,200	297,259	0	38%	297,259
FORT DETRICK	432,115	424,911	484,300	-59,389	2,750	-15%	-62,139
FORT DIX	268,075	276,412	134,200	142,212	0	51%	142,212
FORT DRUM	419,350	433,092	258,800	174,292	2,120	40%	172,172
FORT EUSTIS	786,284	810,224	490,800	319,424	0	39%	319,424
FORT GILLEM	409,042	422,576	173,600	248,976	0	59%	248,976
FORT GORDON	462,000	501,000	217,600	283,400	600	56%	282,800
FORT HAMILTON	152,000	177,000	304,800	-127,800	0	-72%	-127,800
FORT HOOD	978,346	935,623	767,200	168,423	90,324	8%	78,099
FORT HUACHUCA	725,380	776,292	691,400	84,892	0	11%	84,892
FORT JACKSON	344,202	354,673	294,500	60,173	2,000	16%	58,173
FORT KNOX	1,229,834	1,239,098	611,200	627,898	0	51%	627,898
FORT LEAVENWORTH	517,382	547,813	320,800	227,013	0	41%	227,013
FORT LEE	579,760	608,418	542,400	66,018	1,000	11%	65,018
FORT LEONARD WOOD	1,109,387	927,058	780,800	146,258	0	16%	146,258
FORT LEWIS	2,533,747	2,707,224	1,221,000	1,486,224	0	55%	1,486,224
FORT MCCOY	318,763	355,072	188,000	167,072	0	47%	167,072
FORT MCNAIR	143,315	218,152	159,400	58,752	0	27%	58,752
FORT MCPHERSON	1,035,209	1,064,436	988,000	76,436	0	7%	76,436
FORT MEADE	897,361	930,938	697,400	233,538	0	25%	233,538
FORT MONMOUTH	1,328,543	1,282,835	866,000	416,835	675	32%	416,160
FORT MONROE	545,226	551,609	619,400	-67,791	0	-12%	-67,791
FORT MYER	98,006	98,006	68,600	29,406	0	30%	29,406
FORT POLK	561,000	462,000	2,200	459,800	0	100%	459,800
FORT RICHARDSON	279,271	351,046	148,000	203,046	1,200	57%	201,846
FORT RILEY	1,387,462	1,387,503	723,200	664,303	12,800	47%	651,503
FORT RUCKER	201,000	487,000	409,400	77,600	0	16%	77,600
FORT SAM HOUSTON	1,799,267	1,789,545	834,800	954,745	9,100	53%	945,645
FORT SHAFTER	416,284	664,493	119,500	544,993	44,874	75%	500,119
FORT SILL	1,108,045	1,106,209	530,400	575,809	31,814	49%	543,995
FORT STEWART	519,732	520,574	400,200	120,374	5,500	22%	114,874
FORT WAINWRIGHT	185,000	202,000	1,283,600	-1,081,600	0	-535%	-1,081,600
REDSTONE ARSENAL	2,239,496	2,366,341	1,702,000	664,341	13,406	28%	650,935
SCHOFIELD BARRACKS	676,000	322,000	4,074,200	-3,752,200	0	-1165%	-3,752,200
WALTER REED AMC	366,000	425,000	145,600	279,400	0	66%	279,400
ARMY NATIONAL GUARD READINESS CENTER (ARLINGTON HALL)	162,785	162,785	224,600	-61,815	0	-38%	-61,815

Installation	Current Capacity	Maximum Potential Capacity	Current Usage @200 GSF/Person	Capacity Available to Surge	Capacity Required to Surge	%Excess (Shortfall)	
Altus AFB	311,211	223,169	93,400	129,769	0	58%	129,769
Andrews AFB	898,975	900,419	857,400	43,019	1,000	5%	42,019
Barksdale AFB	540,603	547,428	332,800	214,628	0	39%	214,628
Beale AFB	278,374	278,374	201,600	76,774	0	28%	76,774
Bolling AFB	396,192	989,649	253,200	736,449	0	74%	736,449
Brooks City-Base	441,352	441,352	601,600	-160,248	0	-36%	-160,248
Buckley AFB	134,386	134,386	436,800	-302,414	0	-225%	-302,414
Cannon AFB	271,112	271,112	167,800	103,312	0	38%	103,312
Charleston AFB	363,452	365,072	166,114	198,958	0	54%	198,958
Columbus AFB	133,797	151,190	111,000	40,190	0	27%	40,190
Davis-Monthan AFB	565,482	567,882	392,000	175,882	0	31%	175,882
Dover AFB	354,753	352,497	180,600	171,897	0	49%	171,897
Dyess AFB	359,421	365,176	255,800	109,376	0	30%	109,376
Eglin AFB	930,745	947,186	668,000	279,186	0	29%	279,186
Eielson AFB	406,839	381,778	93,000	288,778	0	76%	288,778
Ellsworth AFB	365,741	368,511	178,400	190,111	0	52%	190,111
Elmendorf AFB	862,823	943,214	381,400	561,814	6,823	59%	554,991
Fairchild AFB	387,669	387,669	117,000	270,669	0	70%	270,669
Francis E. Warren AFB	386,278	379,184	176,400	202,784	0	53%	202,784
Grand Forks AFB	251,220	286,025	114,700	171,325	0	60%	171,325
Hickam AFB	901,937	923,137	563,200	359,937	1	39%	359,936
Hill AFB	1,316,452	1,387,922	1,326,400	61,522	0	4%	61,522
Homestead ARS	138,197	54,535	103,000	-48,465	0	-89%	-48,465
Hurlburt Field	507,779	510,645	636,400	-125,755	390	-25%	-126,145
Keesler AFB	501,339	551,055	354,800	196,255	3,808	35%	192,447
Kirtland AFB	1,168,762	1,291,583	894,600	396,983	0	31%	396,983
Lackland AFB	933,046	955,492	622,000	333,492	0	35%	333,492
Langley AFB	1,343,905	1,446,500	1,062,600	383,900	0	27%	383,900
Little Rock AFB	341,834	398,706	180,200	218,506	0	55%	218,506
Luke AFB	355,540	409,514	200,200	209,314	0	51%	209,314
MacDill AFB	1,032,655	1,043,082	301,604	741,478	0	71%	741,478
Malmstrom AFB	259,814	254,889	143,200	111,689	0	44%	111,689
March ARB	230,876	245,353	204,600	40,753	0	17%	40,753
Maxwell AFB	1,458,337	1,627,284	1,001,800	625,484	0	38%	625,484
McChord AFB	415,046	435,263	176,000	259,263	0	60%	259,263
McConnell AFB	315,068	321,949	138,600	183,349	0	57%	183,349
McGuire AFB	486,530	529,410	360,000	169,410	600	32%	168,810
Minot AFB	353,199	363,507	165,600	197,907	0	54%	197,907
Mountain Home AFB	243,097	306,776	117,600	189,176	0	62%	189,176
Nellis AFB	481,032	488,387	271,400	216,987	0	44%	216,987
Offutt AFB	1,329,773	1,224,687	1,112,200	112,487	0	9%	112,487
Peterson AFB	703,305	930,734	453,200	477,534	0	51%	477,534
Pope AFB	246,577	292,518	103,800	188,718	0	65%	188,718
Randolph AFB	1,213,608	1,383,333	1,082,800	300,533	2,500	22%	298,033
Robins AFB	2,059,452	2,085,575	1,471,800	613,775	0	29%	613,775
Scott AFB	1,473,727	1,583,697	1,630,750	-47,053	0	-3%	-47,053
Seymour Johnson AFB	331,461	296,646	200,600	96,046	0	32%	96,046
Shaw AFB	406,457	427,755	322,000	105,755	0	25%	105,755
Sheppard AFB	388,188	414,785	341,200	73,585	10,900	15%	62,685
Tinker AFB	1,240,150	1,470,771	1,596,000	-125,229	440	-9%	-125,669
Travis AFB	591,421	691,825	243,200	448,625	0	65%	448,625
Tyndall AFB	478,485	491,562	420,000	71,562	0	15%	71,562
Vance AFB	135,437	126,898	38,400	88,498	0	70%	88,498
Vandenberg AFB	852,704	811,776	461,000	350,776	0	43%	350,776
Whiteman AFB	357,520	354,819	262,800	92,019	0	26%	92,019
Wright-Patterson AFB	3,324,125	2,859,314	5,103,200	-2,243,886	7,000	-79%	-2,250,886

Installation	Current Capacity	Maximum Potential Capacity	Current Usage @ 200 GSF/Person	Capacity Available to Surge	Capacity Required to Surge	%Excess (Shortfall)	
Anacostia Annex	500,321	500,321	191,000	309,321	0	62%	309,321
Arlington Service Center	249,646	251,823	169,800	82,023	0	33%	82,023
Henderson Hall	62,838	62,885	48,400	14,485	0	23%	14,485
Joint Reserve Base Fort Worth	260,781	262,581	148,800	113,781	0	43%	113,781
Joint Reserve Base New Orleans	117,374	101,162	174,200	-73,038	2,644	-75%	-75,682
Joint Reserve Base Willow Grove	80,169	87,469	50,800	36,669	0	42%	36,669
Marine Corps Air Station Beaufort	171,699	171,699	174,400	-2,701	0	-2%	-2,701
Marine Corps Air Station Cherry Point	717,262	749,631	831,000	-81,369	1,200	-11%	-82,569
Marine Corps Air Station Miramar	422,384	422,384	600,000	-177,616	0	-42%	-177,616
Marine Corps Base Camp Lejeune	2,334,926	2,360,042	2,245,400	114,642	10,892	4%	103,750
Marine Corps Base Camp Pendleton	1,359,445	1,347,952	1,315,600	32,352	0	2%	32,352
Marine Corps Base Hawaii Camp Smith	401,547	401,547	301,000	100,547	0	25%	100,547
Marine Corps Base Hawaii Kaneohe	215,375	219,507	477,800	-258,293	0	-118%	-258,293
Marine Corps Base Quantico	324,791	1,365,798	1,418,000	-52,202	4,800	-4%	-57,002
Marine Corps Support Activity Kansas City	120,658	120,658	91,400	29,258	0	24%	29,258
National Naval Medical Center Bethesda	719,238	718,513	627,400	91,113	28	13%	91,085
Naval Air Engineering Station Lakehurst	169,617	232,559	82,400	150,159	0	65%	150,159
Naval Air Station Brunswick	125,133	142,914	66,200	76,714	0	54%	76,714
Naval Air Station Corpus Christi	471,794	483,325	1,159,400	-676,075	0	-140%	-676,075
Naval Air Station Jacksonville	508,240	598,676	627,400	-28,724	504	-5%	-29,228
Naval Air Station Key West	123,182	129,910	81,600	48,310	1	37%	48,309
Naval Air Station Meridian	130,679	130,679	64,400	66,279	2,000	49%	64,279
Naval Air Station North Island	1,738,002	1,579,414	1,611,600	-32,186	10,066	-3%	-42,252
Naval Air Station Patuxent River	1,079,485	1,177,520	1,054,600	122,920	0	10%	122,920
Naval Air Station Patuxent River Webster Field	57,471	57,471	35,400	22,071	0	38%	22,071
Naval Air Station Pensacola	1,203,222	1,204,647	657,800	546,847	6,800	45%	540,047
Naval Air Station Point Mugu	943,001	929,523	715,400	214,123	90	23%	214,033
Naval Air Station Whidbey Island	253,813	287,200	159,200	128,000	0	45%	128,000
Naval Air Station Whiting Field	111,106	125,572	65,800	59,772	0	48%	59,772
Naval Amphibious Base Coronado	17,637	28,172	97,600	-69,428	0	-246%	-69,428
Naval Research Laboratory	198,878	218,654	101,200	117,454	0	54%	117,454
Naval Station and Undersea Warfare Center Newport	373,013	373,013	288,320	84,693	0	23%	84,693
Naval Station Everett	76,502	89,601	228,400	-138,799	0	-155%	-138,799
Naval Station Norfolk	1,074,164	2,160,728	1,806,800	353,928	3,980	16%	349,948
Naval Station Pearl Harbor	1,675,766	1,905,109	1,277,400	627,709	1,500	33%	626,209
Naval Station San Diego	1,265,271	1,364,733	943,800	420,933	4,500	31%	416,433
Naval Submarine Base Bangor	447,424	450,900	922,900	-472,000	0	-105%	-472,000
Naval Submarine Support Base Kings Bay	369,149	369,149	981,800	-612,651	2,040	-167%	-614,691
Naval Support Activity Mechanicsburg	1,138,015	2,722,911	1,025,600	1,697,311	0	62%	1,697,311
Naval Support Activity Millington	1,295,107	1,454,666	977,400	477,266	5,000	32%	472,266
Naval Support Activity New Orleans, LA	818,577	818,577	545,800	272,777	1,700	33%	271,077
Naval Support Activity Norfolk	724,685	715,700	1,224,200	-508,500	302	-71%	-508,802
Naval Weapons Station Charleston	297,324	612,030	396,000	216,030	400	35%	215,630
NAVSTA ANNAPOLIS	431,329	456,485	175,800	280,685	0	61%	280,685
NAVSUPPACT DAHLGREN	207,255	208,025	129,200	78,825	0	38%	78,825
NAVSUPPACT INDIAN HEAD	24,193	399,953	232,800	167,153	0	42%	167,153
Potomac Annex, Washington DC	173,900	173,600	93,200	80,400	0	46%	80,400
Saufley Field	398,467	403,580	192,200	211,380	0	52%	211,380
Washington Navy Yard	4,973,728	5,008,356	3,270,200	1,738,156	1,200	35%	1,736,956

Target Activities - Inside DC Area: Footprint (GSF)	Current Capacity	Maximum Potential Capacity	Current Usage @ 200 GSF/Person	Surge Capacity Requirement	Excess (Shortfall)		Current Capacity - USF converted to GSF @ 1.25 Factor	Maximum Potential Capacity	Current Usage @ 200 GSF/Person	Surge Capacity Requirement	Excess (Shortfall)		Total Excess (Shortfall)	
	OWNED SPACE ON MILITARY INSTALLATIONS						LEASED SPACE							
11th Wing	243,741	243,741	247,800	0	-2%	(4,059)	0	0	0	0	0%	0	-2%	(4,059)
6MLMC	11,663	11,663	12,800	0	-10%	(1,137)	0	0	0	0	0%	0	-10%	(1,137)
Acquisition Support Center (AAESA)	45,764	45,764	52,200	0	-14%	(6,436)	0	0	0	0	0%	0	-14%	(6,436)
ACSIM	0	0	0	0	0%	0	93,280	93,280	87,000	0	7%	6,280	7%	6,280
AF Adjudication	0	0	0	0	0%	0	21,863	21,863	31,200	0	-43%	-9,338	-43%	(9,338)
AF Flight Standards Agency	38,190	38,190	27,200	0	29%	10,990	0	0	0	0	0%	0	29%	10,990
AF Legal Services Agency	9,640	9,640	43,000	0	-346%	(33,360)	0	0	0	0	0%	0	-346%	(33,360)
AF MSA - Medical Support Agency	14,802	14,802	25,800	0	-74%	(10,998)	0	0	0	0	0%	0	-74%	(10,998)
AF News Agency	36,374	36,374	35,600	0	2%	774	0	0	0	0	0%	0	2%	774
AF Office of Special Investigations	259,224	259,224	177,000	0	32%	82,224	0	0	0	0	0%	0	32%	82,224
AF Personnel Operations Agency	0	0	0	0	0%	0	7,581	7,581	8,400	0	-11%	-819	-11%	(819)
AF Review Boards Agency	12,626	12,626	11,000	600	8%	1,026	0	0	0	0	0%	0	8%	1,026
AF/DP - Personnel	0	0	0	0	0%	0	10,499	10,499	13,200	0	-26%	-2,701	-26%	(2,701)
AF/HC – Chaplain Service	47,500	47,500	5,200	0	89%	42,300	0	0	0	0	0%	0	89%	42,300
AF/HO - Historian	0	0	0	0	0%	0	750	750	800	0	-7%	-50	-7%	(50)
AF/IL – Installation and Logistics	0	0	0	0	0%	0	84,594	84,594	97,800	0	-16%	-13,206	-16%	(13,206)
AF/JA – Judge Advocate General	0	0	0	0	0%	0	36,469	36,469	22,400	0	39%	14,069	39%	14,069
AF/RE – Air Force Reserve	286,819	286,819	195,000	0	32%	91,819	0	0	0	0	0%	0	32%	91,819
AF/SG – Surgeon General	65,085	65,085	46,600	0	28%	18,485	0	0	0	0	0%	0	28%	18,485
AF/XI – Warfighting Integration	0	0	0	0	0%	0	21,400	21,400	23,600	0	-10%	-2,200	-10%	(2,200)
AF/XO – Air and Space Operations	0	0	0	0	0%	0	60,291	60,291	34,400	0	43%	25,891	43%	25,891
AFCEE	19,625	19,625	11,400	0	42%	8,225	116,768	116,768	118,800	0	-2%	-2,033	5%	6,193
AF-CIO – HAF Chief Information Officer	0	0	0	0	0%	0	4,260	4,260	3,200	0	25%	1,060	25%	1,060
AFIP	0	0	0	0	0%	0	2,625	2,625	4,400	0	-68%	-1,775	-68%	(1,775)
AFIS (American Forces Information Service)	0	0	0	0	0%	0	58,360	58,360	62,000	0	-6%	-3,640	-6%	(3,640)
AFSAA - AF Studies and Analysis Agency	0	0	0	0	0%	0	39,951	39,951	40,400	0	-1%	-449	-1%	(449)
AMC	231,119	231,119	211,000	0	9%	20,119	0	0	0	0	0%	0	9%	20,119
AMC (Air Mobility Command)	746,088	746,088	593,200	0	20%	152,888	0	0	0	0	0%	0	20%	152,888
Army Adjudication	30,260	30,260	22,000	0	27%	8,260	0	0	0	0	0%	0	27%	8,260
Army Audit Agency	0	0	0	0	0%	0	29,676	29,676	19,200	0	35%	10,476	35%	10,476
Army Contracting Agency	0	0	0	0	0%	0	55,600	55,600	33,800	0	39%	21,800	39%	21,800
Army CSA	0	0	0	0	0%	0	12,131	12,131	39,000	0	-221%	-26,869	-221%	(26,869)
Army Evaluation Center	58,521	58,521	45,200	0	23%	13,321	0	0	0	0	0%	0	23%	13,321
Army National Guard	0	0	0	0	0%	0	284,605	284,605	224,600	0	21%	60,005	21%	60,005
Army Research Office	0	0	0	0	0%	0	39,213	39,213	24,800	0	37%	14,413	37%	14,413
ASA (FM&C)	0	0	0	0	0%	0	18,723	18,723	7,600	0	59%	11,123	59%	11,123
ASA (I&E)	0	0	0	0	0%	0	11,419	11,419	10,400	0	9%	1,019	9%	1,019
ASA(M&RA)	0	0	0	0	0%	0	33,639	33,639	24,800	0	26%	8,839	26%	8,839
AUDSVC	36,371	36,371	67,800	0	-86%	(31,429)	0	0	0	0	0%	0	-86%	(31,429)
BD CPAC -MA, NE Region	14,897	14,897	6,800	0	54%	8,097	0	0	0	0	0%	0	54%	8,097
BUMED, WASH DC	173,900	173,900	93,200	0	46%	80,700	0	0	0	0	0%	0	46%	80,700
CAA	48,851	48,851	33,200	0	32%	15,651	0	0	0	0	0%	0	32%	15,651
CECOM (Acquisition Ctr)	0	0	0	0	0%	0	8,906	8,906	7,200	0	19%	1,706	19%	1,706
CID - Belvoir	107,455	107,455	111,000	0	-3%	(3,545)	0	0	0	0	0%	0	-3%	(3,545)
CIFA HQ	0	0	0	0	0%	0	285,912	285,912	196,800	0	31%	89,112	31%	89,112
CMC (FOB-2)	215,725	215,725	238,000	0	-10%	(22,275)	0	0	0	0	0%	0	-10%	(22,275)
CO HQBN HQMC (Henderson Hall)	62,838	62,838	48,400	0	23%	14,438	0	0	0	0	0%	0	23%	14,438
COMMANDER, NAVY INSTALLATIONS (CNI)	111	111	10,400	0	-9269%	(10,289)	53,913	53,913	42,400	0	21%	11,513	2%	1,224
Communications & Electronics Command (CECOM)	31,928	31,928	19,000	0	40%	12,928	0	0	0	0	0%	0	40%	12,928
COMNAVFACENGCOM	108,699	108,699	73,200	0	33%	35,499	0	0	0	0	0%	0	33%	35,499
COMSC WASHINGTON DC	143,540	143,540	85,400	0	41%	58,140	0	0	0	0	0%	0	41%	58,140
DARPA	0	0	0	0	0%	0	84,453	84,453	50,200	0	41%	34,253	41%	34,253
DCAA	49,793	49,793	3,000	0	94%	46,793	15,669	15,669	13,600	0	13%	2,069	75%	48,861
DCMA	51,038	51,038	38,000	0	26%	13,038	123,980	123,980	140,200	0	-13%	-16,220	-2%	(3,182)
DCMS	16,011	16,011	13,800	0	14%	2,211	0	0	0	0	0%	0	14%	2,211
DeCA	166,388	166,388	134,800	0	19%	31,588	67,049	67,049	68,400	0	-2%	-1,351	13%	30,237
DECA Reg HQ	0	0	0	0	0%	0	62,554	62,554	38,400	0	39%	24,154	39%	24,154
Developmental Test Command	96,235	96,235	52,800	0	45%	43,435	0	0	0	0	0%	0	45%	43,435

Target Activities - Inside DC Area: Footprint (GSF)	Current Capacity	Maximum Potential Capacity	Current Usage @ 200 GSF/Person	Surge Capacity Requirement	Excess (Shortfall)		Current Capacity - USF converted to GSF @ 1.25 Factor	Maximum Potential Capacity	Current Usage @ 200 GSF/Person	Surge Capacity Requirement	Excess (Shortfall)		Total Excess (Shortfall)	
	OWNED SPACE ON MILITARY INSTALLATIONS						LEASED SPACE							
DFAS	2,018,517	2,018,517	1,493,600	0	26%	524,917	2,555,991	2,555,991	1,730,000	0	32%	825,991	30%	1,350,908
DHRA	0	0	0	0	0%	0	151,313	151,313	98,600	0	35%	52,713	35%	52,713
DIA Adjudication	21,863	21,863	5,800	2,300	63%	13,763	0	0	0	0	0%	0	63%	13,763
DISA	720,792	720,792	524,200	0	27%	196,592	791,641	791,641	628,200	0	21%	163,441	24%	360,033
DISC4 JTRS JPO	0	0	0	0	0%	0	78,821	78,821	71,600	0	9%	7,221	9%	7,221
DLA	568,774	568,774	487,000	0	14%	81,774	56,894	56,894	78,000	0	-37%	-21,106	10%	60,667
DLSA	0	0	0	0	0%	0	23,605	23,605	17,600	0	25%	6,005	25%	6,005
DOD IG	0	0	0	0	0%	0	308,331	308,331	164,400	0	47%	143,931	47%	143,931
DODEA	0	0	0	0	0%	0	109,258	109,258	94,200	0	14%	15,058	14%	15,058
DOHA	250	250	200	0	20%	50	100,436	100,436	41,200	0	59%	59,236	59%	59,286
DPMO	0	0	0	0	0%	0	31,900	31,900	26,200	0	18%	5,700	18%	5,700
DSCA	0	0	0	0	0%	0	52,063	52,063	36,800	0	29%	15,263	29%	15,263
DSS DISCO(subset of DSS HQ)	0	0	0	0	0%	0	33,759	33,759	36,200	0	-7%	-2,441	-7%	(2,441)
DSS HQ	0	0	0	0	0%	0	137,850	137,850	99,400	0	28%	38,450	28%	38,450
DTRA	72,104	72,104	118,800	0	-65%	(46,696)	233,695	233,695	255,000	0	-9%	-21,305	-22%	(68,001)
DTSA	0	0	0	0	0%	0	50,528	50,528	40,400	0	20%	10,128	20%	10,128
DUSA	0	0	0	0	0%	0	1,394	1,394	2,200	0	-58%	-806	-58%	(806)
Edgewood Chemical & Biological Center	336,612	336,612	167,200	0	50%	169,412	0	0	0	0	0%	0	50%	169,412
G-1	0	0	0	0	0%	0	168,128	168,128	89,800	0	47%	78,328	47%	78,328
G-3	0	0	0	0	0%	0	8,295	8,295	11,800	0	-42%	-3,505	-42%	(3,505)
G-6	0	0	0	0	0%	0	563	563	1,600	0	-184%	-1,038	-184%	(1,038)
G-8	0	0	0	0	0%	0	27,183	27,183	23,800	0	12%	3,383	12%	3,383
HQ Air National Guard (ANG)	117,168	117,168	118,800	0	-1%	(1,632)	0	0	0	0	0%	0	-1%	(1,632)
HQ ATEC	0	0	0	0	0%	0	97,840	97,840	94,400	0	4%	3,440	4%	3,440
HQ IMA	159,614	159,614	86,200	0	46%	73,414	114,894	114,894	70,800	0	38%	44,094	43%	117,508
HQ SMDC	0	0	0	0	0%	0	34,421	34,421	32,200	0	6%	2,221	6%	2,221
HQS USA MRMC (and subordinate commands)	39,265	39,265	46,000	0	-17%	(6,735)	0	0	0	0	0%	0	-17%	(6,735)
HRC	0	0	0	0	0%	0	1,045,323	1,045,323	802,600	0	23%	242,723	23%	242,723
JAG School	0	0	0	0	0%	0	66,763	66,763	18,200	0	73%	48,563	73%	48,563
JCS Adjudication	1,607	1,607	1,200	0	25%	407	0	0	0	0	0%	0	25%	407
JMLFDC	19,407	19,407	30,600	0	-58%	(11,193)	0	0	0	0	0%	0	-58%	(11,193)
JSIMS	0	0	0	0	0%	0	40,008	40,008	12,800	0	68%	27,208	68%	27,208
MARINE CORPS INSTITUTE	79,483	79,483	37,600	0	53%	41,883	0	0	0	0	0%	0	53%	41,883
MDA	1,760,783	1,760,783	1,354,200	0	23%	406,583	1,266,693	1,266,693	792,400	0	37%	474,293	29%	880,876
MDW	103,062	103,062	114,200	0	-11%	(11,138)	0	0	0	0	0%	0	-11%	(11,138)
MEDIA CTR WASHINGTON DC	115,586	115,586	31,800	0	72%	83,786	0	0	0	0	0%	0	72%	83,786
National Guard Bureau (NGB)	0	0	0	0	0%	0	284,605	284,605	130,200	0	54%	154,405	54%	154,405
NAVAIR SYSCOM HQ	49,448	49,448	76,400	0	-55%	(26,952)	0	0	0	0	0%	0	-55%	(26,952)
NAVAL DISTRICT WASH DC	475,250	475,250	185,000	1,200	61%	289,050	0	0	0	0	0%	0	61%	289,050
NAVAL HISTORICAL CENTER	70,284	70,284	26,400	0	62%	43,884	0	0	0	0	0%	0	62%	43,884
NAVAL LEGAL SERVICE OFFICE NORTH CENTRAL	10,033	10,033	4,800	0	52%	5,233	0	0	0	0	0%	0	52%	5,233
NAVAL LEGAL SERVICES COMMAND	24,994	24,994	11,200	0	55%	13,794	0	0	0	0	0%	0	55%	13,794
NAVIPO WASH DC	0	0	0	0	0%	0	38,422	38,422	38,200	0	1%	222	1%	222
NAVSEASYSCOM	638,643	638,643	720,200	0	-13%	(81,557)	0	0	0	0	0%	0	-13%	(81,557)
NAVSISA, MECHANICSBURG PA	12,338	12,338	9,200	0	25%	3,138	0	0	0	0	0%	0	25%	3,138
NAVSSP - new	0	0	0	0	0%	0	106,656	106,656	87,400	0	18%	19,256	18%	19,256
NAVSUPSYSCOM, MECHANICSBURG PA	79,416	79,416	62,400	0	21%	17,016	0	0	0	0	0%	0	21%	17,016
Navy Adjudication	28,951	28,951	29,600	0	-2%	(649)	0	0	0	0	0%	0	-2%	(649)
NAWC PATUXENT RIVER MD	344,543	344,543	442,200	0	-28%	(97,657)	115,494	115,494	124,000	0	-7%	-8,506	-23%	(106,163)
NCIS	159,274	159,274	171,800	0	-8%	(12,526)	0	0	0	0	0%	0	-8%	(12,526)
Netcom	14,092	14,092	22,000	0	-56%	(7,908)	39,666	39,666	23,000	0	42%	16,666	16%	8,758
NMCRS	0	0	0	0	0%	0	11,000	11,000	9,400	0	15%	1,600	15%	1,600
NSA Adjudication	0	0	0	0	0%	0	17,500	17,500	11,800	0	33%	5,700	33%	5,700
NSMA (Leased)	0	0	0	0	0%	0	182,241	182,241	132,800	0	27%	49,441	27%	49,441
NSWC HS (AT WNY)	10,689	10,689	14,600	0	-37%	(3,911)	0	0	0	0	0%	0	-37%	(3,911)
OASA (Alt)	0	0	0	0	0%	0	73,393	73,393	164,000	0	-123%	-90,608	-123%	(90,608)
OCAR	0	0	0	0	0%	0	62,711	62,711	37,400	0	40%	25,311	40%	25,311
OCHR	15,407	15,407	28,000	0	-82%	(12,593)	0	0	0	0	0%	0	-82%	(12,593)

Target Activities - Inside DC Area: Footprint (GSF)	Current Capacity	Maximum Potential Capacity	Current Usage @ 200 GSF/Person	Surge Capacity Requirement	Excess (Shortfall)		Current Capacity - USF converted to GSF @ 1.25 Factor	Maximum Potential Capacity	Current Usage @ 200 GSF/Person	Surge Capacity Requirement	Excess (Shortfall)		Total Excess (Shortfall)	
	OWNED SPACE ON MILITARY INSTALLATIONS						LEASED SPACE							
OCPA	0	0	0	0	0%	0	24,168	24,168	10,000	0	59%	14,168	59%	14,168
OEA	0	0	0	0	0%	0	11,361	11,361	6,400	0	44%	4,961	44%	4,961
Ofc of the JAG (OTJAG)	0	0	0	0	0%	0	120,981	120,981	95,600	0	21%	25,381	21%	25,381
OFFICE OF NAVAL RESEARCH (CNR)	1,548	1,548	400	0	74%	1,148	256,828	256,828	176,600	0	31%	80,228	31%	81,376
Office of the Admin Ass't to the Army (SAAA)	0	0	0	0	0%	0	256,110	256,110	314,000	0	-23%	-57,890	-23%	(57,890)
OPNAV	3,141	3,141	4,600	0	-46%	(1,459)	24,813	24,813	23,600	0	5%	1,213	-1%	(247)
OSD	0	0	0	0	0%	0	601,463	601,463	283,200	0	53%	318,263	53%	318,263
PEO Biological Defense	0	0	0	0	0%	0	25,379	25,379	29,000	0	-14%	-3,621	-14%	(3,621)
PEO EIS (STAMIS)	52,156	52,156	36,800	0	29%	15,356	0	0	0	0	0%	0	29%	15,356
PEO STRICOM	0	0	0	0	0%	0	125,115	125,115	118,600	0	5%	6,515	5%	6,515
PFPA	0	0	0	0	0%	0	11,394	11,394	20,000	0	-76%	-8,606	-76%	(8,606)
Program Mgr for Chemical Demilitarization	60,291	60,291	35,000	0	42%	25,291	0	0	0	0	0%	0	42%	25,291
PWC WASH DC	97,491	97,491	58,600	0	40%	38,891	0	0	0	0	0%	0	40%	38,891
RDECOM	105,083	105,083	52,600	0	50%	52,483	0	0	0	0	0%	0	50%	52,483
SAF/AA – Admin Asst to the Secretary	0	0	0	0	0%	0	18,156	18,156	21,800	0	-20%	-3,644	-20%	(3,644)
SAF/AG – Auditor General	0	0	0	0	0%	0	14,848	14,848	9,400	0	37%	5,448	37%	5,448
SAF/AQ - Acquisition	0	0	0	0	0%	0	156,269	156,269	100,800	0	35%	55,469	35%	55,469
SAF/FM – Financial Management and Comptroller	0	0	0	0	0%	0	14,808	14,808	17,200	0	-16%	-2,393	-16%	(2,393)
SAF/GC – General Counsel	0	0	0	0	0%	0	4,318	4,318	2,200	0	49%	2,118	49%	2,118
SAF/IA – International Affairs	0	0	0	0	0%	0	30,846	30,846	36,200	0	-17%	-5,354	-17%	(5,354)
SAF/IE – Installations Environment and Logistics	0	0	0	0	0%	0	20,546	20,546	14,200	0	31%	6,346	31%	6,346
SAF/PA – Public Affairs	0	0	0	0	0%	0	2,460	2,460	2,000	0	19%	460	19%	460
SAF/SB – Small & Disadvantaged Business	0	0	0	0	0%	0	2,918	2,918	3,000	0	-3%	-83	-3%	(83)
SAF/US – Under Secretary of the AF	0	0	0	0	0%	0	16,653	16,653	17,600	0	-6%	-948	-6%	(948)
SDDC (formerly MTMC)	0	0	0	0	0%	0	202,664	202,664	106,400	0	47%	96,264	47%	96,264
SECNAV WASH DC	116,292	116,292	40,000	0	66%	76,292	34,704	34,704	24,000	0	31%	10,704	58%	86,996
Soldier's Magazine	4,558	4,558	600	0	87%	3,958	0	0	0	0	0%	0	87%	3,958
SPAWAR	0	0	0	0	0%	0	15,200	15,200	6,200	0	59%	9,000	59%	9,000
SPAWARSYSCEN, Charleston - new	118,350	118,350	53,800	0	55%	64,550	0	0	0	0	0%	0	55%	64,550
The Surgeon General Office (OTSG)	0	0	0	0	0%	0	65,665	65,665	59,600	0	9%	6,065	9%	6,065
TMA	0	0	0	0	0%	0	270,036	270,036	198,600	0	26%	71,436	26%	71,436
TRANSCOM	226,089	226,089	335,600	0	-48%	(109,511)	0	0	0	0	0%	0	-48%	(109,511)
TRIAL SERVICE OFFICE NORTHEAST	10,048	10,048	2,000	0	80%	8,048	0	0	0	0	0%	0	80%	8,048
U.S. Army Research Laboratory HQ (+ Adelphi)	620,914	620,914	448,400	0	28%	172,514	0	0	0	0	0%	0	28%	172,514
US Army Aberdeen Test Center	139,743	139,743	99,800	0	29%	39,943	0	0	0	0	0%	0	29%	39,943
US Army Ctr for Health Promotion and Preventative Medicine	188,454	188,454	143,600	0	24%	44,854	0	0	0	0	0%	0	24%	44,854
US Army Environmental Center	60,463	60,463	53,400	0	12%	7,063	0	0	0	0	0%	0	12%	7,063
US ARMY INFO SYSTEMS ENGINEERING COMMAND	31,964	31,964	34,000	0	-6%	(2,036)	0	0	0	0	0%	0	-6%	(2,036)
US Army Materiel Systems Analysis Activity	98,878	98,878	58,800	0	41%	40,078	0	0	0	0	0%	0	41%	40,078
US Army Medical Research Institute for Chemical Defense	8,845	8,845	5,800	0	34%	3,045	0	0	0	0	0%	0	34%	3,045
US Army Research, Development & Engineering Command	105,083	105,083	52,600	0	50%	52,483	0	0	0	0	0%	0	50%	52,483
USA Force Mgmt Support Agency, HQ DA-GS	37,088	37,088	37,600	0	-1%	(512)	0	0	0	0	0%	0	-1%	(512)
USA MMA	33,831	33,831	43,000	0	-27%	(9,169)	0	0	0	0	0%	0	-27%	(9,169)
USA SAC	34,115	34,115	25,800	0	24%	8,315	0	0	0	0	0%	0	24%	8,315
USALSA (Army Legal Agency)	0	0	0	0	0%	0	98,026	98,026	71,000	0	28%	27,026	28%	27,026
USAMMDA	12,762	12,762	9,200	0	28%	3,562	0	0	0	0	0%	0	28%	3,562
USAMRAA	23,173	23,173	21,800	0	6%	1,373	0	0	0	0	0%	0	6%	1,373
USAMRIID	8,989	8,989	90,800	0	-910%	(81,811)	0	0	0	0	0%	0	-910%	(81,811)
WHS	0	0	0	0	0%	0	133,155	133,155	60,800	0	54%	72,355	54%	72,355
WHS Adjudication	0	0	0	0	0%	0	6,060	6,060	5,200	0	14%	860	14%	860

- **Capacity Analysis Results**: The initial Capacity Analysis for MAH was conducted by gathering data across CONUS. These results are summarized on the first table on the following page. The Capacity Analysis Report includes data which compare the total space currently on an installation or occupied by the Activity against what is required at an average space requirement of 200 GSF per person, used as a means to estimate the shortfall or excess of space which may currently exist, after accounting for surge requirements.

  The scope of work undertaken by the HSA JCSG was generally limited to headquarters and administration facilities located within 100 miles of the Pentagon, unless otherwise specifically defined. The DISA facilities identified for specific review and evaluation from this process are shown in Table 3, which follows the capacity data reports below. The data presented in Table 3 was further distilled and amended as a result of new information obtained from the Scenario Data Call, which was used as the inputs for the COBRA cost model.

  Table 4 (Summary Movement Model), which is included on the last page, shows the specific current DISA locations that will be consolidated under this scenario and formed the basis of the COBRA run presented in Section IV.

Table 3: MV Scoring Model

DISA

DBASE DATE **11/11/2004**

										ATTRIBUTE 2				ATTRIBUTE 3		PERSONNEL COUNT								
										METRIC 1		METRIC 2	METRIC 3	METRIC 1										
DATA STATUS UPDATE	SOURCE	TYPE OF SPACE (OWNED/ LEASED/ TEMP)	ORG CODE	BLDG NAME	STREET ADRESS	CITY	STATE	ASSIGNED USF	ACTUAL OR CONVERTED GSF	OWNERSHIP/ TYPE OF SPACE	PORTFOLIO WEIGHTED VALUE	SINGLE or MULTIPLE LOCATION	TOTAL LEASED/TEMP SPACE	AT / FP TOTAL VALUE	AT / FP WEIGHTED VALUE	TOTAL PERS	CIVILIAN	TOTAL MIL	MIL EXEC	MILI MANA	MIL OTHER	MIL ENLIST	CONTR	OTHER
No Change	TBL 462	**LEASED**		Joint Spectrum Center	2004 Turbot Landing	Annapolis	MD	46,097	57,621	0.00	0.00		57,621	0.00	0.00	165	45	20	0	13	0	7	100	0
No Change	TBL 462	**LEASED**		Seven Skyline Place	5275 Leesburg Pike	Falls Church	VA	363,133	453,916	0.00	0.00	29.5%	453,916	0.00	0.00	1,895	1,081	190	1	125	20	44	624	0
No Change	TBL 462	**LEASED**		Fern Street Warehouse	531 South 15th Street	Arlington	VA	5,000	6,250	0.00	0.00		6,250	0.00	0.00	0	0	0	0	0	0	0	0	0
No Change	TBL 462	**LEASED**		N/A	5600 Columbia Pike	Falls Church	VA	120,221	150,276	0.00	0.00		150,276	0.00	0.00	629	388	25	0	20	4	1	216	0
No Change	TBL 462	**LEASED**		Crystal Gateway 3	1215 Jefferson Davis Hgwy	Arlington	VA	625	781	0.00	0.00		781	0.80	0.00	5	5	0	0	0	0	0	0	0
No Change	TBL 462	**LEASED**		Northpoint Bldg.	44845 Falcon Place	Sterling	VA	5,669	7,086	0.00	0.00		7,086	0.80	0.00	6	5	1	0	0	0	1	0	0
No Change	TBL 462	**LEASED**		Skyline 4	5113 Leesburg Pike	Falls Church	VA	5,337	6,671	0.00	0.00		6,671	0.80	0.00	9	7	0	0	0	0	0	2	0
No Change	TBL 462	**LEASED**		Skyline 5	5111 Leesburg Pike	Falls Church	VA	17,097	21,371	0.00	0.00		21,371	0.00	0.00	376	175	7	0	7	0	0	194	0
No Change	TBL 462	**LEASED**		Hoffman One	2461 Eisenhower Ave.	Alexandria	VA	3,247	4,059	0.00	0.00		4,059	0.00	0.00	45	11	0	0	0	0	0	34	0
CHANGE (1)	TABLE 463	**OWNED**	C51 & C52	DISA FSO & CSD-Logistics & Other	1 Overcash Avenue	Chambersburg	PA		82,705	1.00	0.05		owned	1.00	0.05	235	137	0	0	0	0	0	98	0
No Change	TABLE 463	**OWNED**	C53	Defense Enterprise Computing Center & Other	5450 Carlisle Pike	Mechanicsburg	PA		169,500	1.00	0.11		owned	1.00	0.11	395	263	2	0	1	0	1	130	0
No Change	TABLE 463	**OWNED**	N01 (2 records)	White House Communications Agency Training Building	2743 Defense Blvd., S.W.	Anacostia Annex	DC		245,322	1.00	0.16		owned	1.00	0.16	955	8	814	0	31	28	755	133	0
No Change	TBL 301	**OWNED**		DLA BUILDING	8725 John J. Kingman Rd	Fort Belvoir	VA		138,378	1.00	0.09		owned	1.00	0.09	736	601	0	0	0	0	0	134	0
CHANGE (2)	TABLE 463	**OWNED**	N09, N34 thru N36 (4 records)	DISA HQS / Navy Arlington Service Center / Training / Admin Support	701 - 704 South Courthouse Road	Arlington	VA		194,586	1.00	0.13		owned	1.00	0.13	828	431	160	4	53	13	69	237	0
								566,426	**1,538,524**		**0.54**	**0.30**	**708,033**		**0.55**	**6,279**	**3,157**	**1,219**					**1,902**	**0**

Table 4: Summary Movement Model

HSA-0045: DISA to Fort Meade	Service	DISA: 5275 Leesburg Pike (DISA)	Franconia Warehouse, Sprinfgfield (DISA)	5600 Columbia Pike (DISA)	Logicon Building (DISA)	DCTF Test Facility (DISA)	5113 Leesburg Pike (DISA)	5111 Leesburg Pike (DISA)	701-704 South Courthouse Road (DISA)	Total GSF (Q303/Q445)	Vacant Admin Sp (Q445)	Computed GSF (from Acreage)	Total GSF Available	Total GSF Required	GSF Excess /Shortfall	% Excess /Shortfall	GSF Moved Off	GSF Moved On
Reported		453,916	9,009	150,276	12,713	100,181	6,671	21,371	212,730					966,868				
Arlington Service Center	N								-1	251,864	0	0	0	0	0		212,730	0
Offutt AFB	AF	1	1	1	1	1	1	1	1	1,224,687	26,986	5,559,960	5,586,946	631,200	4,955,746	89%	0	631,200
5600 Columbia Pike	L			-1						168,740	0			0			150,276	0
Skyline Five	L							-1		144,095	0			0			21,371	0
Skyline Four	L						-1			31,966	0			0			6,671	0
Skyline Place (a.k.a. Skyline VII)	L	-1								453,854	0			0			453,916	0
Logicon Building					-1									0			12,713	
DCTF Test Facility, Slidell						-1								0			100,181	
Franconia Warehouse	L		-1											0			9,009	0
Crosscheck										115,892,864	2,412,319		2,108,282,603	631,200	2,107,651,403		966,868	631,200

Installation	Current Capacity	Max Capacity (SF)	Current Usage @200 GSF/Person	Capacity Available to Surge	Capacity Required to Surge	%Excess (Shortfall)	
ABERDEEN PROVING GROUND	2,269,456	2,454,648	1,340,600	1,114,048	2,276	45%	1,111,772
CARLISLE BARRACKS	131,768	131,768	49,200	82,568	0	63%	82,568
FORT A P HILL	98,040	98,040	34,800	63,240	14,565	50%	48,675
FORT BELVOIR	2,076,130	2,775,569	1,851,800	923,769	34,447	32%	889,322
FORT BENNING	1,350,297	1,464,866	836,200	628,666	0	43%	628,666
FORT BLISS	911,905	1,185,159	373,600	811,559	0	68%	811,559
FORT BRAGG	1,867,959	2,049,355	1,273,400	775,955	0	38%	775,955
FORT CAMPBELL	761,151	751,984	448,400	303,584	200	40%	303,384
FORT CARSON	627,728	775,459	478,200	297,259	0	38%	297,259
FORT DETRICK	432,115	424,911	484,300	-59,389	2,750	-15%	-62,139
FORT DIX	268,075	276,412	134,200	142,212	0	51%	142,212
FORT DRUM	419,350	433,092	258,800	174,292	2,120	40%	172,172
FORT EUSTIS	786,284	810,224	490,800	319,424	0	39%	319,424
FORT GILLEM	409,042	422,576	173,600	248,976	0	59%	248,976
FORT GORDON	462,000	501,000	217,600	283,400	600	56%	282,800
FORT HAMILTON	152,000	177,000	304,800	-127,800	0	-72%	-127,800
FORT HOOD	978,346	935,623	767,200	168,423	90,324	8%	78,099
FORT HUACHUCA	725,380	776,292	691,400	84,892	0	11%	84,892
FORT JACKSON	344,202	354,673	294,500	60,173	2,000	16%	58,173
FORT KNOX	1,229,834	1,239,098	611,200	627,898	0	51%	627,898
FORT LEAVENWORTH	517,382	547,813	320,800	227,013	0	41%	227,013
FORT LEE	579,760	608,418	542,400	66,018	1,000	11%	65,018
FORT LEONARD WOOD	1,109,387	927,058	780,800	146,258	0	16%	146,258
FORT LEWIS	2,533,747	2,707,224	1,221,000	1,486,224	0	55%	1,486,224
FORT MCCOY	318,763	355,072	188,000	167,072	0	47%	167,072
FORT MCNAIR	143,315	218,152	159,400	58,752	0	27%	58,752
FORT MCPHERSON	1,035,209	1,064,436	988,000	76,436	0	7%	76,436
FORT MEADE	897,361	930,938	697,400	233,538	0	25%	233,538
FORT MONMOUTH	1,328,543	1,282,835	866,000	416,835	675	32%	416,160
FORT MONROE	545,226	551,609	619,400	-67,791	0	-12%	-67,791
FORT MYER	98,006	98,006	68,600	29,406	0	30%	29,406
FORT POLK	561,000	462,000	2,200	459,800	0	100%	459,800
FORT RICHARDSON	279,271	351,046	148,000	203,046	1,200	57%	201,846
FORT RILEY	1,387,462	1,387,503	723,200	664,303	12,800	47%	651,503
FORT RUCKER	201,000	487,000	409,400	77,600	0	16%	77,600
FORT SAM HOUSTON	1,799,267	1,789,545	834,800	954,745	9,100	53%	945,645
FORT SHAFTER	416,284	664,493	119,500	544,993	44,874	75%	500,119
FORT SILL	1,108,045	1,106,209	530,400	575,809	31,814	49%	543,995
FORT STEWART	519,732	520,574	400,200	120,374	5,500	22%	114,874
FORT WAINWRIGHT	185,000	202,000	1,283,600	-1,081,600	0	-535%	-1,081,600
REDSTONE ARSENAL	2,239,496	2,366,341	1,702,000	664,341	13,406	28%	650,935
SCHOFIELD BARRACKS	676,000	322,000	4,074,200	-3,752,200	0	-1165%	-3,752,200
WALTER REED AMC	366,000	425,000	145,600	279,400	0	66%	279,400
ARMY NATIONAL GUARD READINESS CENTER (ARLINGTON HALL)	162,785	162,785	224,600	-61,815	0	-38%	-61,815

Installation	Current Capacity	Maximum Potential Capacity	Current Usage @200 GSF/Person	Capacity Available to Surge	Capacity Required to Surge	%Excess (Shortfall)	
Altus AFB	311,211	223,169	93,400	129,769	0	58%	129,769
Andrews AFB	898,975	900,419	857,400	43,019	1,000	5%	42,019
Barksdale AFB	540,603	547,428	332,800	214,628	0	39%	214,628
Beale AFB	278,374	278,374	201,600	76,774	0	28%	76,774
Bolling AFB	396,192	989,649	253,200	736,449	0	74%	736,449
Brooks City-Base	441,352	441,352	601,600	-160,248	0	-36%	-160,248
Buckley AFB	134,386	134,386	436,800	-302,414	0	-225%	-302,414
Cannon AFB	271,112	271,112	167,800	103,312	0	38%	103,312
Charleston AFB	363,452	365,072	166,114	198,958	0	54%	198,958
Columbus AFB	133,797	151,190	111,000	40,190	0	27%	40,190
Davis-Monthan AFB	565,482	567,882	392,000	175,882	0	31%	175,882
Dover AFB	354,753	352,497	180,600	171,897	0	49%	171,897
Dyess AFB	359,421	365,176	255,800	109,376	0	30%	109,376
Eglin AFB	930,745	947,186	668,000	279,186	0	29%	279,186
Eielson AFB	406,839	381,778	93,000	288,778	0	76%	288,778
Ellsworth AFB	365,741	368,511	178,400	190,111	0	52%	190,111
Elmendorf AFB	862,823	943,214	381,400	561,814	6,823	59%	554,991
Fairchild AFB	387,669	387,669	117,000	270,669	0	70%	270,669
Francis E. Warren AFB	386,278	379,184	176,400	202,784	0	53%	202,784
Grand Forks AFB	251,220	286,025	114,700	171,325	0	60%	171,325
Hickam AFB	901,937	923,137	563,200	359,937	1	39%	359,936
Hill AFB	1,316,452	1,387,922	1,326,400	61,522	0	4%	61,522
Homestead ARS	138,197	54,535	103,000	-48,465	0	-89%	-48,465
Hurlburt Field	507,779	510,645	636,400	-125,755	390	-25%	-126,145
Keesler AFB	501,339	551,055	354,800	196,255	3,808	35%	192,447
Kirtland AFB	1,168,762	1,291,583	894,600	396,983	0	31%	396,983
Lackland AFB	933,046	955,492	622,000	333,492	0	35%	333,492
Langley AFB	1,343,905	1,446,500	1,062,600	383,900	0	27%	383,900
Little Rock AFB	341,834	398,706	180,200	218,506	0	55%	218,506
Luke AFB	355,540	409,514	200,200	209,314	0	51%	209,314
MacDill AFB	1,032,655	1,043,082	301,604	741,478	0	71%	741,478
Malmstrom AFB	259,814	254,889	143,200	111,689	0	44%	111,689
March ARB	230,876	245,353	204,600	40,753	0	17%	40,753
Maxwell AFB	1,458,337	1,627,284	1,001,800	625,484	0	38%	625,484
McChord AFB	415,046	435,263	176,000	259,263	0	60%	259,263
McConnell AFB	315,068	321,949	138,600	183,349	0	57%	183,349
McGuire AFB	486,530	529,410	360,000	169,410	600	32%	168,810
Minot AFB	353,199	363,507	165,600	197,907	0	54%	197,907
Mountain Home AFB	243,097	306,776	117,600	189,176	0	62%	189,176
Nellis AFB	481,032	488,387	271,400	216,987	0	44%	216,987
Offutt AFB	1,329,773	1,224,687	1,112,200	112,487	0	9%	112,487
Peterson AFB	703,305	930,734	453,200	477,534	0	51%	477,534
Pope AFB	246,577	292,518	103,800	188,718	0	65%	188,718
Randolph AFB	1,213,608	1,383,333	1,082,800	300,533	2,500	22%	298,033
Robins AFB	2,059,452	2,085,575	1,471,800	613,775	0	29%	613,775
Scott AFB	1,473,727	1,583,697	1,630,750	-47,053	0	-3%	-47,053
Seymour Johnson AFB	331,461	296,646	200,600	96,046	0	32%	96,046
Shaw AFB	406,457	427,755	322,000	105,755	0	25%	105,755
Sheppard AFB	388,188	414,785	341,200	73,585	10,900	15%	62,685
Tinker AFB	1,240,150	1,470,771	1,596,000	-125,229	440	-9%	-125,669
Travis AFB	591,421	691,825	243,200	448,625	0	65%	448,625
Tyndall AFB	478,485	491,562	420,000	71,562	0	15%	71,562
Vance AFB	135,437	126,898	38,400	88,498	0	70%	88,498
Vandenberg AFB	852,704	811,776	461,000	350,776	0	43%	350,776
Whiteman AFB	357,520	354,819	262,800	92,019	0	26%	92,019
Wright-Patterson AFB	3,324,125	2,859,314	5,103,200	-2,243,886	7,000	-79%	-2,250,886

Installation	Current Capacity	Maximum Potential Capacity	Current Usage @ 200 GSF/Person	Capacity Available to Surge	Capacity Required to Surge	%Excess (Shortfall)	
Anacostia Annex	500,321	500,321	191,000	309,321	0	62%	309,321
Arlington Service Center	249,646	251,823	169,800	82,023	0	33%	82,023
Henderson Hall	62,838	62,885	48,400	14,485	0	23%	14,485
Joint Reserve Base Fort Worth	260,781	262,581	148,800	113,781	0	43%	113,781
Joint Reserve Base New Orleans	117,374	101,162	174,200	-73,038	2,644	-75%	-75,682
Joint Reserve Base Willow Grove	80,169	87,469	50,800	36,669	0	42%	36,669
Marine Corps Air Station Beaufort	171,699	171,699	174,400	-2,701	0	-2%	-2,701
Marine Corps Air Station Cherry Point	717,262	749,631	831,000	-81,369	1,200	-11%	-82,569
Marine Corps Air Station Miramar	422,384	422,384	600,000	-177,616	0	-42%	-177,616
Marine Corps Base Camp Lejeune	2,334,926	2,360,042	2,245,400	114,642	10,892	4%	103,750
Marine Corps Base Camp Pendleton	1,359,445	1,347,952	1,315,600	32,352	0	2%	32,352
Marine Corps Base Hawaii Camp Smith	401,547	401,547	301,000	100,547	0	25%	100,547
Marine Corps Base Hawaii Kaneohe	215,375	219,507	477,800	-258,293	0	-118%	-258,293
Marine Corps Base Quantico	324,791	1,365,798	1,418,000	-52,202	4,800	-4%	-57,002
Marine Corps Support Activity Kansas City	120,658	120,658	91,400	29,258	0	24%	29,258
National Naval Medical Center Bethesda	719,238	718,513	627,400	91,113	28	13%	91,085
Naval Air Engineering Station Lakehurst	169,617	232,559	82,400	150,159	0	65%	150,159
Naval Air Station Brunswick	125,133	142,914	66,200	76,714	0	54%	76,714
Naval Air Station Corpus Christi	471,794	483,325	1,159,400	-676,075	0	-140%	-676,075
Naval Air Station Jacksonville	508,240	598,676	627,400	-28,724	504	-5%	-29,228
Naval Air Station Key West	123,182	129,910	81,600	48,310	1	37%	48,309
Naval Air Station Meridian	130,679	130,679	64,400	66,279	2,000	49%	64,279
Naval Air Station North Island	1,738,002	1,579,414	1,611,600	-32,186	10,066	-3%	-42,252
Naval Air Station Patuxent River	1,079,485	1,177,520	1,054,600	122,920	0	10%	122,920
Naval Air Station Patuxent River Webster Field	57,471	57,471	35,400	22,071	0	38%	22,071
Naval Air Station Pensacola	1,203,222	1,204,647	657,800	546,847	6,800	45%	540,047
Naval Air Station Point Mugu	943,001	929,523	715,400	214,123	90	23%	214,033
Naval Air Station Whidbey Island	253,813	287,200	159,200	128,000	0	45%	128,000
Naval Air Station Whiting Field	111,106	125,572	65,800	59,772	0	48%	59,772
Naval Amphibious Base Coronado	17,637	28,172	97,600	-69,428	0	-246%	-69,428
Naval Research Laboratory	198,878	218,654	101,200	117,454	0	54%	117,454
Naval Station and Undersea Warfare Center Newport	373,013	373,013	288,320	84,693	0	23%	84,693
Naval Station Everett	76,502	89,601	228,400	-138,799	0	-155%	-138,799
Naval Station Norfolk	1,074,164	2,160,728	1,806,800	353,928	3,980	16%	349,948
Naval Station Pearl Harbor	1,675,766	1,905,109	1,277,400	627,709	1,500	33%	626,209
Naval Station San Diego	1,265,271	1,364,733	943,800	420,933	4,500	31%	416,433
Naval Submarine Base Bangor	447,424	450,900	922,900	-472,000	0	-105%	-472,000
Naval Submarine Support Base Kings Bay	369,149	369,149	981,800	-612,651	2,040	-167%	-614,691
Naval Support Activity Mechanicsburg	1,138,015	2,722,911	1,025,600	1,697,311	0	62%	1,697,311
Naval Support Activity Millington	1,295,107	1,454,666	977,400	477,266	5,000	32%	472,266
Naval Support Activity New Orleans, LA	818,577	818,577	545,800	272,777	1,700	33%	271,077
Naval Support Activity Norfolk	724,685	715,700	1,224,200	-508,500	302	-71%	-508,802
Naval Weapons Station Charleston	297,324	612,030	396,000	216,030	400	35%	215,630
NAVSTA ANNAPOLIS	431,329	456,485	175,800	280,685	0	61%	280,685
NAVSUPPACT DAHLGREN	207,255	208,025	129,200	78,825	0	38%	78,825
NAVSUPPACT INDIAN HEAD	24,193	399,953	232,800	167,153	0	42%	167,153
Potomac Annex, Washington DC	173,900	173,600	93,200	80,400	0	46%	80,400
Saufley Field	398,467	403,580	192,200	211,380	0	52%	211,380
Washington Navy Yard	4,973,728	5,008,356	3,270,200	1,738,156	1,200	35%	1,736,956

Target Activities - Inside DC Area: Footprint (GSF)	Current Capacity	Maximum Potential Capacity	Current Usage @ 200 GSF/Person	Surge Capacity Requirement	Excess (Shortfall)		Current Capacity - USF converted to GSF @ 1.25 Factor	Maximum Potential Capacity	Current Usage @ 200 GSF/Person	Surge Capacity Requirement	Excess (Shortfall)		Total Excess (Shortfall)	
	OWNED SPACE ON MILITARY INSTALLATIONS						LEASED SPACE							
11th Wing	243,741	243,741	247,800	0	-2%	(4,059)	0	0	0	0	0%	0	-2%	(4,059)
6MLMC	11,663	11,663	12,800	0	-10%	(1,137)	0	0	0	0	0%	0	-10%	(1,137)
Acquisition Support Center (AAESA)	45,764	45,764	52,200	0	-14%	(6,436)	0	0	0	0	0%	0	-14%	(6,436)
ACSIM	0	0	0	0	0%	0	93,280	93,280	87,000	0	7%	6,280	7%	6,280
AF Adjudication	0	0	0	0	0%	0	21,863	21,863	31,200	0	-43%	-9,338	-43%	(9,338)
AF Flight Standards Agency	38,190	38,190	27,200	0	29%	10,990	0	0	0	0	0%	0	29%	10,990
AF Legal Services Agency	9,640	9,640	43,000	0	-346%	(33,360)	0	0	0	0	0%	0	-346%	(33,360)
AF MSA - Medical Support Agency	14,802	14,802	25,800	0	-74%	(10,998)	0	0	0	0	0%	0	-74%	(10,998)
AF News Agency	36,374	36,374	35,600	0	2%	774	0	0	0	0	0%	0	2%	774
AF Office of Special Investigations	259,224	259,224	177,000	0	32%	82,224	0	0	0	0	0%	0	32%	82,224
AF Personnel Operations Agency	0	0	0	0	0%	0	7,581	7,581	8,400	0	-11%	-819	-11%	(819)
AF Review Boards Agency	12,626	12,626	11,000	600	8%	1,026	0	0	0	0	0%	0	8%	1,026
AF/DP - Personnel	0	0	0	0	0%	0	10,499	10,499	13,200	0	-26%	-2,701	-26%	(2,701)
AF/HC – Chaplain Service	47,500	47,500	5,200	0	89%	42,300	0	0	0	0	0%	0	89%	42,300
AF/HO - Historian	0	0	0	0	0%	0	750	750	800	0	-7%	-50	-7%	(50)
AF/IL – Installation and Logistics	0	0	0	0	0%	0	84,594	84,594	97,800	0	-16%	-13,206	-16%	(13,206)
AF/JA – Judge Advocate General	0	0	0	0	0%	0	36,469	36,469	22,400	0	39%	14,069	39%	14,069
AF/RE – Air Force Reserve	286,819	286,819	195,000	0	32%	91,819	0	0	0	0	0%	0	32%	91,819
AF/SG – Surgeon General	65,085	65,085	46,600	0	28%	18,485	0	0	0	0	0%	0	28%	18,485
AF/XI – Warfighting Integration	0	0	0	0	0%	0	21,400	21,400	23,600	0	-10%	-2,200	-10%	(2,200)
AF/XO – Air and Space Operations	0	0	0	0	0%	0	60,291	60,291	34,400	0	43%	25,891	43%	25,891
AFCEE	19,625	19,625	11,400	0	42%	8,225	116,768	116,768	118,800	0	-2%	-2,033	5%	6,193
AF-CIO – HAF Chief Information Officer	0	0	0	0	0%	0	4,260	4,260	3,200	0	25%	1,060	25%	1,060
AFIP	0	0	0	0	0%	0	2,625	2,625	4,400	0	-68%	-1,775	-68%	(1,775)
AFIS (American Forces Information Service)	0	0	0	0	0%	0	58,360	58,360	62,000	0	-6%	-3,640	-6%	(3,640)
AFSAA - AF Studies and Analysis Agency	0	0	0	0	0%	0	39,951	39,951	40,400	0	-1%	-449	-1%	(449)
AMC	231,119	231,119	211,000	0	9%	20,119	0	0	0	0	0%	0	9%	20,119
AMC (Air Mobility Command)	746,088	746,088	593,200	0	20%	152,888	0	0	0	0	0%	0	20%	152,888
Army Adjudication	30,260	30,260	22,000	0	27%	8,260	0	0	0	0	0%	0	27%	8,260
Army Audit Agency	0	0	0	0	0%	0	29,676	29,676	19,200	0	35%	10,476	35%	10,476
Army Contracting Agency	0	0	0	0	0%	0	55,600	55,600	33,800	0	39%	21,800	39%	21,800
Army CSA	0	0	0	0	0%	0	12,131	12,131	39,000	0	-221%	-26,869	-221%	(26,869)
Army Evaluation Center	58,521	58,521	45,200	0	23%	13,321	0	0	0	0	0%	0	23%	13,321
Army National Guard	0	0	0	0	0%	0	284,605	284,605	224,600	0	21%	60,005	21%	60,005
Army Research Office	0	0	0	0	0%	0	39,213	39,213	24,800	0	37%	14,413	37%	14,413
ASA (FM&C)	0	0	0	0	0%	0	18,723	18,723	7,600	0	59%	11,123	59%	11,123
ASA (I&E)	0	0	0	0	0%	0	11,419	11,419	10,400	0	9%	1,019	9%	1,019
ASA(M&RA)	0	0	0	0	0%	0	33,639	33,639	24,800	0	26%	8,839	26%	8,839
AUDSVC	36,371	36,371	67,800	0	-86%	(31,429)	0	0	0	0	0%	0	-86%	(31,429)
BD CPAC -MA, NE Region	14,897	14,897	6,800	0	54%	8,097	0	0	0	0	0%	0	54%	8,097
BUMED, WASH DC	173,900	173,900	93,200	0	46%	80,700	0	0	0	0	0%	0	46%	80,700
CAA	48,851	48,851	33,200	0	32%	15,651	0	0	0	0	0%	0	32%	15,651
CECOM (Acquisition Ctr)	0	0	0	0	0%	0	8,906	8,906	7,200	0	19%	1,706	19%	1,706
CID - Belvoir	107,455	107,455	111,000	0	-3%	(3,545)	0	0	0	0	0%	0	-3%	(3,545)
CIFA HQ	0	0	0	0	0%	0	285,912	285,912	196,800	0	31%	89,112	31%	89,112
CMC (FOB-2)	215,725	215,725	238,000	0	-10%	(22,275)	0	0	0	0	0%	0	-10%	(22,275)
CO HQBN HQMC (Henderson Hall)	62,838	62,838	48,400	0	23%	14,438	0	0	0	0	0%	0	23%	14,438
COMMANDER, NAVY INSTALLATIONS (CNI)	111	111	10,400	0	-9269%	(10,289)	53,913	53,913	42,400	0	21%	11,513	2%	1,224
Communications & Electronics Command (CECOM)	31,928	31,928	19,000	0	40%	12,928	0	0	0	0	0%	0	40%	12,928
COMNAVFACENGCOM	108,699	108,699	73,200	0	33%	35,499	0	0	0	0	0%	0	33%	35,499
COMSC WASHINGTON DC	143,540	143,540	85,400	0	41%	58,140	0	0	0	0	0%	0	41%	58,140
DARPA	0	0	0	0	0%	0	84,453	84,453	50,200	0	41%	34,253	41%	34,253
DCAA	49,793	49,793	3,000	0	94%	46,793	15,669	15,669	13,600	0	13%	2,069	75%	48,861
DCMA	51,038	51,038	38,000	0	26%	13,038	123,980	123,980	140,200	0	-13%	-16,220	-2%	(3,182)
DCMS	16,011	16,011	13,800	0	14%	2,211	0	0	0	0	0%	0	14%	2,211
DeCA	166,388	166,388	134,800	0	19%	31,588	67,049	67,049	68,400	0	-2%	-1,351	13%	30,237
DECA Reg HQ	0	0	0	0	0%	0	62,554	62,554	38,400	0	39%	24,154	39%	24,154
Developmental Test Command	96,235	96,235	52,800	0	45%	43,435	0	0	0	0	0%	0	45%	43,435

Target Activities - Inside DC Area: Footprint (GSF)	Current Capacity	Maximum Potential Capacity	Current Usage @ 200 GSF/Person	Surge Capacity Requirement	Excess (Shortfall)		Current Capacity - USF converted to GSF @ 1.25 Factor	Maximum Potential Capacity	Current Usage @ 200 GSF/Person	Surge Capacity Requirement	Excess (Shortfall)		Total Excess (Shortfall)	
	OWNED SPACE ON MILITARY INSTALLATIONS						LEASED SPACE							
DFAS	2,018,517	2,018,517	1,493,600	0	26%	524,917	2,555,991	2,555,991	1,730,000	0	32%	825,991	30%	1,350,908
DHRA	0	0	0	0	0%	0	151,313	151,313	98,600	0	35%	52,713	35%	52,713
DIA Adjudication	21,863	21,863	5,800	2,300	63%	13,763	0	0	0	0	0%	0	63%	13,763
DISA	720,792	720,792	524,200	0	27%	196,592	791,641	791,641	628,200	0	21%	163,441	24%	360,033
DISC4 JTRS JPO	0	0	0	0	0%	0	78,821	78,821	71,600	0	9%	7,221	9%	7,221
DLA	568,774	568,774	487,000	0	14%	81,774	56,894	56,894	78,000	0	-37%	-21,106	10%	60,667
DLSA	0	0	0	0	0%	0	23,605	23,605	17,600	0	25%	6,005	25%	6,005
DOD IG	0	0	0	0	0%	0	308,331	308,331	164,400	0	47%	143,931	47%	143,931
DODEA	0	0	0	0	0%	0	109,258	109,258	94,200	0	14%	15,058	14%	15,058
DOHA	250	250	200	0	20%	50	100,436	100,436	41,200	0	59%	59,236	59%	59,286
DPMO	0	0	0	0	0%	0	31,900	31,900	26,200	0	18%	5,700	18%	5,700
DSCA	0	0	0	0	0%	0	52,063	52,063	36,800	0	29%	15,263	29%	15,263
DSS DISCO(subset of DSS HQ)	0	0	0	0	0%	0	33,759	33,759	36,200	0	-7%	-2,441	-7%	(2,441)
DSS HQ	0	0	0	0	0%	0	137,850	137,850	99,400	0	28%	38,450	28%	38,450
DTRA	72,104	72,104	118,800	0	-65%	(46,696)	233,695	233,695	255,000	0	-9%	-21,305	-22%	(68,001)
DTSA	0	0	0	0	0%	0	50,528	50,528	40,400	0	20%	10,128	20%	10,128
DUSA	0	0	0	0	0%	0	1,394	1,394	2,200	0	-58%	-806	-58%	(806)
Edgewood Chemical & Biological Center	336,612	336,612	167,200	0	50%	169,412	0	0	0	0	0%	0	50%	169,412
G-1	0	0	0	0	0%	0	168,128	168,128	89,800	0	47%	78,328	47%	78,328
G-3	0	0	0	0	0%	0	8,295	8,295	11,800	0	-42%	-3,505	-42%	(3,505)
G-6	0	0	0	0	0%	0	563	563	1,600	0	-184%	-1,038	-184%	(1,038)
G-8	0	0	0	0	0%	0	27,183	27,183	23,800	0	12%	3,383	12%	3,383
HQ Air National Guard (ANG)	117,168	117,168	118,800	0	-1%	(1,632)	0	0	0	0	0%	0	-1%	(1,632)
HQ ATEC	0	0	0	0	0%	0	97,840	97,840	94,400	0	4%	3,440	4%	3,440
HQ IMA	159,614	159,614	86,200	0	46%	73,414	114,894	114,894	70,800	0	38%	44,094	43%	117,508
HQ SMDC	0	0	0	0	0%	0	34,421	34,421	32,200	0	6%	2,221	6%	2,221
HQS USA MRMC (and subordinate commands)	39,265	39,265	46,000	0	-17%	(6,735)	0	0	0	0	0%	0	-17%	(6,735)
HRC	0	0	0	0	0%	0	1,045,323	1,045,323	802,600	0	23%	242,723	23%	242,723
JAG School	0	0	0	0	0%	0	66,763	66,763	18,200	0	73%	48,563	73%	48,563
JCS Adjudication	1,607	1,607	1,200	0	25%	407	0	0	0	0	0%	0	25%	407
JMLFDC	19,407	19,407	30,600	0	-58%	(11,193)	0	0	0	0	0%	0	-58%	(11,193)
JSIMS	0	0	0	0	0%	0	40,008	40,008	12,800	0	68%	27,208	68%	27,208
MARINE CORPS INSTITUTE	79,483	79,483	37,600	0	53%	41,883	0	0	0	0	0%	0	53%	41,883
MDA	1,760,783	1,760,783	1,354,200	0	23%	406,583	1,266,693	1,266,693	792,400	0	37%	474,293	29%	880,876
MDW	103,062	103,062	114,200	0	-11%	(11,138)	0	0	0	0	0%	0	-11%	(11,138)
MEDIA CTR WASHINGTON DC	115,586	115,586	31,800	0	72%	83,786	0	0	0	0	0%	0	72%	83,786
National Guard Bureau (NGB)	0	0	0	0	0%	0	284,605	284,605	130,200	0	54%	154,405	54%	154,405
NAVAIR SYSCOM HQ	49,448	49,448	76,400	0	-55%	(26,952)	0	0	0	0	0%	0	-55%	(26,952)
NAVAL DISTRICT WASH DC	475,250	475,250	185,000	1,200	61%	289,050	0	0	0	0	0%	0	61%	289,050
NAVAL HISTORICAL CENTER	70,284	70,284	26,400	0	62%	43,884	0	0	0	0	0%	0	62%	43,884
NAVAL LEGAL SERVICE OFFICE NORTH CENTRAL	10,033	10,033	4,800	0	52%	5,233	0	0	0	0	0%	0	52%	5,233
NAVAL LEGAL SERVICES COMMAND	24,994	24,994	11,200	0	55%	13,794	0	0	0	0	0%	0	55%	13,794
NAVIPO WASH DC	0	0	0	0	0%	0	38,422	38,422	38,200	0	1%	222	1%	222
NAVSEASYSCOM	638,643	638,643	720,200	0	-13%	(81,557)	0	0	0	0	0%	0	-13%	(81,557)
NAVSISA, MECHANICSBURG PA	12,338	12,338	9,200	0	25%	3,138	0	0	0	0	0%	0	25%	3,138
NAVSSP - new	0	0	0	0	0%	0	106,656	106,656	87,400	0	18%	19,256	18%	19,256
NAVSUPSYSCOM, MECHANICSBURG PA	79,416	79,416	62,400	0	21%	17,016	0	0	0	0	0%	0	21%	17,016
Navy Adjudication	28,951	28,951	29,600	0	-2%	(649)	0	0	0	0	0%	0	-2%	(649)
NAWC PATUXENT RIVER MD	344,543	344,543	442,200	0	-28%	(97,657)	115,494	115,494	124,000	0	-7%	-8,506	-23%	(106,163)
NCIS	159,274	159,274	171,800	0	-8%	(12,526)	0	0	0	0	0%	0	-8%	(12,526)
Netcom	14,092	14,092	22,000	0	-56%	(7,908)	39,666	39,666	23,000	0	42%	16,666	16%	8,758
NMCRS	0	0	0	0	0%	0	11,000	11,000	9,400	0	15%	1,600	15%	1,600
NSA Adjudication	0	0	0	0	0%	0	17,500	17,500	11,800	0	33%	5,700	33%	5,700
NSMA (Leased)	0	0	0	0	0%	0	182,241	182,241	132,800	0	27%	49,441	27%	49,441
NSWC HS (AT WNY)	10,689	10,689	14,600	0	-37%	(3,911)	0	0	0	0	0%	0	-37%	(3,911)
OASA (Alt)	0	0	0	0	0%	0	73,393	73,393	164,000	0	-123%	-90,608	-123%	(90,608)
OCAR	0	0	0	0	0%	0	62,711	62,711	37,400	0	40%	25,311	40%	25,311
OCHR	15,407	15,407	28,000	0	-82%	(12,593)	0	0	0	0	0%	0	-82%	(12,593)

Target Activities - Inside DC Area: Footprint (GSF)	Current Capacity	Maximum Potential Capacity	Current Usage @ 200 GSF/Person	Surge Capacity Requirement	Excess (Shortfall)		Current Capacity - USF converted to GSF @ 1.25 Factor	Maximum Potential Capacity	Current Usage @ 200 GSF/Person	Surge Capacity Requirement	Excess (Shortfall)		Total Excess (Shortfall)	
	OWNED SPACE ON MILITARY INSTALLATIONS						LEASED SPACE							
OCPA	0	0	0	0	0%	0	24,168	24,168	10,000	0	59%	14,168	59%	14,168
OEA	0	0	0	0	0%	0	11,361	11,361	6,400	0	44%	4,961	44%	4,961
Ofc of the JAG (OTJAG)	0	0	0	0	0%	0	120,981	120,981	95,600	0	21%	25,381	21%	25,381
OFFICE OF NAVAL RESEARCH (CNR)	1,548	1,548	400	0	74%	1,148	256,828	256,828	176,600	0	31%	80,228	31%	81,376
Office of the Admin Ass't to the Army (SAAA)	0	0	0	0	0%	0	256,110	256,110	314,000	0	-23%	-57,890	-23%	(57,890)
OPNAV	3,141	3,141	4,600	0	-46%	(1,459)	24,813	24,813	23,600	0	5%	1,213	-1%	(247)
OSD	0	0	0	0	0%	0	601,463	601,463	283,200	0	53%	318,263	53%	318,263
PEO Biological Defense	0	0	0	0	0%	0	25,379	25,379	29,000	0	-14%	-3,621	-14%	(3,621)
PEO EIS (STAMIS)	52,156	52,156	36,800	0	29%	15,356	0	0	0	0	0%	0	29%	15,356
PEO STRICOM	0	0	0	0	0%	0	125,115	125,115	118,600	0	5%	6,515	5%	6,515
PFPA	0	0	0	0	0%	0	11,394	11,394	20,000	0	-76%	-8,606	-76%	(8,606)
Program Mgr for Chemical Demilitarization	60,291	60,291	35,000	0	42%	25,291	0	0	0	0	0%	0	42%	25,291
PWC WASH DC	97,491	97,491	58,600	0	40%	38,891	0	0	0	0	0%	0	40%	38,891
RDECOM	105,083	105,083	52,600	0	50%	52,483	0	0	0	0	0%	0	50%	52,483
SAF/AA – Admin Asst to the Secretary	0	0	0	0	0%	0	18,156	18,156	21,800	0	-20%	-3,644	-20%	(3,644)
SAF/AG – Auditor General	0	0	0	0	0%	0	14,848	14,848	9,400	0	37%	5,448	37%	5,448
SAF/AQ - Acquisition	0	0	0	0	0%	0	156,269	156,269	100,800	0	35%	55,469	35%	55,469
SAF/FM – Financial Management and Comptroller	0	0	0	0	0%	0	14,808	14,808	17,200	0	-16%	-2,393	-16%	(2,393)
SAF/GC – General Counsel	0	0	0	0	0%	0	4,318	4,318	2,200	0	49%	2,118	49%	2,118
SAF/IA – International Affairs	0	0	0	0	0%	0	30,846	30,846	36,200	0	-17%	-5,354	-17%	(5,354)
SAF/IE – Installations Environment and Logistics	0	0	0	0	0%	0	20,546	20,546	14,200	0	31%	6,346	31%	6,346
SAF/PA – Public Affairs	0	0	0	0	0%	0	2,460	2,460	2,000	0	19%	460	19%	460
SAF/SB – Small & Disadvantaged Business	0	0	0	0	0%	0	2,918	2,918	3,000	0	-3%	-83	-3%	(83)
SAF/US – Under Secretary of the AF	0	0	0	0	0%	0	16,653	16,653	17,600	0	-6%	-948	-6%	(948)
SDDC (formerly MTMC)	0	0	0	0	0%	0	202,664	202,664	106,400	0	47%	96,264	47%	96,264
SECNAV WASH DC	116,292	116,292	40,000	0	66%	76,292	34,704	34,704	24,000	0	31%	10,704	58%	86,996
Soldier's Magazine	4,558	4,558	600	0	87%	3,958	0	0	0	0	0%	0	87%	3,958
SPAWAR	0	0	0	0	0%	0	15,200	15,200	6,200	0	59%	9,000	59%	9,000
SPAWARSYSCEN, Charleston - new	118,350	118,350	53,800	0	55%	64,550	0	0	0	0	0%	0	55%	64,550
The Surgeon General Office (OTSG)	0	0	0	0	0%	0	65,665	65,665	59,600	0	9%	6,065	9%	6,065
TMA	0	0	0	0	0%	0	270,036	270,036	198,600	0	26%	71,436	26%	71,436
TRANSCOM	226,089	226,089	335,600	0	-48%	(109,511)	0	0	0	0	0%	0	-48%	(109,511)
TRIAL SERVICE OFFICE NORTHEAST	10,048	10,048	2,000	0	80%	8,048	0	0	0	0	0%	0	80%	8,048
U.S. Army Research Laboratory HQ (+ Adelphi)	620,914	620,914	448,400	0	28%	172,514	0	0	0	0	0%	0	28%	172,514
US Army Aberdeen Test Center	139,743	139,743	99,800	0	29%	39,943	0	0	0	0	0%	0	29%	39,943
US Army Ctr for Health Promotion and Preventative Medicine	188,454	188,454	143,600	0	24%	44,854	0	0	0	0	0%	0	24%	44,854
US Army Environmental Center	60,463	60,463	53,400	0	12%	7,063	0	0	0	0	0%	0	12%	7,063
US ARMY INFO SYSTEMS ENGINEERING COMMAND	31,964	31,964	34,000	0	-6%	(2,036)	0	0	0	0	0%	0	-6%	(2,036)
US Army Materiel Systems Analysis Activity	98,878	98,878	58,800	0	41%	40,078	0	0	0	0	0%	0	41%	40,078
US Army Medical Research Institute for Chemical Defense	8,845	8,845	5,800	0	34%	3,045	0	0	0	0	0%	0	34%	3,045
US Army Research, Development & Engineering Command	105,083	105,083	52,600	0	50%	52,483	0	0	0	0	0%	0	50%	52,483
USA Force Mgmt Support Agency, HQ DA-GS	37,088	37,088	37,600	0	-1%	(512)	0	0	0	0	0%	0	-1%	(512)
USA MMA	33,831	33,831	43,000	0	-27%	(9,169)	0	0	0	0	0%	0	-27%	(9,169)
USA SAC	34,115	34,115	25,800	0	24%	8,315	0	0	0	0	0%	0	24%	8,315
USALSA (Army Legal Agency)	0	0	0	0	0%	0	98,026	98,026	71,000	0	28%	27,026	28%	27,026
USAMMDA	12,762	12,762	9,200	0	28%	3,562	0	0	0	0	0%	0	28%	3,562
USAMRAA	23,173	23,173	21,800	0	6%	1,373	0	0	0	0	0%	0	6%	1,373
USAMRIID	8,989	8,989	90,800	0	-910%	(81,811)	0	0	0	0	0%	0	-910%	(81,811)
WHS	0	0	0	0	0%	0	133,155	133,155	60,800	0	54%	72,355	54%	72,355
WHS Adjudication	0	0	0	0	0%	0	6,060	6,060	5,200	0	14%	860	14%	860

Physical Capacity Analysis

Facility Code	Facility Name	Current Capacity SqFt	Current Usage SqFt	Max Potential Capacity SqFt	Capacity Available to Surge SqFt	Required to Surge SqFt	Excess Capacity SqFt
01731 USAF	Hanscom AFB	811,468	192,285	811,468	619,184	211,513	599,955
02841 USN	COMNAVUNSEAWARCEN_NEWPORT_RI	478,682	608,633	478,682	(129,951)	669,496	(190,814)
07703 USA	FORT MONMOUTH	1,092,988	589,466	1,092,988	503,522	648,413	444,575
08057 USN	AEGIS_TECHREP_MOORESTOWN_NJ	43,982	46,667	43,982	(2,684)	51,333	(7,351)
19111 USN	USN-2-Philadelphia	6,099	15,770	6,099	(9,671)	17,347	(11,248)
20310 USA	JPM JTRS	850	8,480	850	(7,630)	9,328	(8,478)
20360 USN	SPAWARSYSCEN_CHARLESTON_SC Washington	32,630	43,713	32,630	(11,084)	48,085	(15,455)
20375 USN	Naval Research Laboratory Washington DC	1,793,903	813,983	1,793,903	979,920	895,382	898,521
20376 USN	USN_3_WNY	288,842	504,247	288,842	(215,404)	554,671	(265,829)
20640 DISA	JITC Indianhead	65,724	30,720	65,724	35,004	33,792	31,932
20670 USN	USN_8_Pax	5,065,783	1,934,486	5,065,783	3,131,298	2,127,934	2,937,849
21005 USA	ABERDEEN PROVING GROUND	9,714,389	1,142,141	9,714,389	8,572,249	1,256,355	8,458,035
22041 DISA	DISA Development and Acquisition	130,374	457,583	130,374	(327,209)	503,341	(372,967)
22060 USA	FORT BELVOIR	589,570	270,043	589,570	319,527	297,048	292,523
22202 USA	USA_4_Arlington	175,669	21,440	175,669	154,229	23,584	152,085
22202 USN	USN_3_Arlington	4,197	9,755	4,197	(5,557)	10,730	(6,533)
22217 USN	OFFICE OF NAVAL RESEARCH	227,765	241,292	227,765	(13,527)	265,422	(37,657)
22448 USN	NAVSURFWARCENDIV_DAHLGREN_VA	803,996	658,656	803,996	145,341	724,521	79,475
23460 USN	USN_2_VABEACH.	9,710	10,453	9,710	(744)	11,499	(1,789)
23461 USN	USN_3_VABEACH	57,082	67,650	57,082	(10,568)	74,415	(17,333)
23464 USN	SPAWARSYSCEN Charleston – Little Creek	40,515	21,493	40,515	19,022	23,643	16,872
23505 USN	COMOPTEVFOR_NORFOLK_VA	45,348	76,457	45,348	(31,109)	84,102	(38,754)
23511 USN	USN_7_Norfolk	56,527	98,144	56,527	(41,617)	107,958	(51,432)
23651 USAF	Langley AFB	60	7,200	60	(7,140)	7,920	(7,860)
23801 USA	Fort Lee	40,070	5,480	40,070	34,590	6,028	34,042
29419 USN	SPAWARSYSCEN_CHARLESTON_SC	659,750	368,733	659,750	291,017	405,607	254,143
30905 USA	FT GORDON	197,994	53,440	197,994	144,554	58,784	139,210
31088 USA	Warner Robbins AFB	209,865	31,947	209,865	177,918	35,141	174,724
32212 USN	USN_3_Jacksonville	19,512	20,373	19,512	(861)	22,411	(2,899)
32407 USN	USN_2_Pannama City(NAVSURFWARCEN COASTSYSSTA PANAMA CITY)	282,937	285,446	282,937	(2,510)	313,991	(31,054)
32508 USN	USN_3_Penasacola	65,942	16,747	65,942	49,195	18,421	47,520

Facility Code	Facility Name	Current Capacity SqFt	Current Usage SqFt	Max Potential Capacity SqFt	Capacity Available to Surge SqFt	Required to Surge SqFt	Excess Capacity SqFt
2548 USAF	Eglin AFB	3,012,538	969,210	3,012,538	2,043,328	1,066,131	1,946,407
32826 USA	USA_3_Orlando	225,871	116,928	225,871	108,943	128,621	97,250
33416 USN	NAVUNSEAWARCENDIV_NEWPORT_RI West Palm Beach	39,317	24,107	39,317	15,210	26,517	12,800
35898 USA	REDSTONE ARSENAL	1,817,021	1,840,958	1,817,021	(23,937)	2,025,054	(208,033)
37388 USAF	Arnold AFS	1,529,393	300,347	1,529,393	1,229,046	330,381	1,199,012
45433 USAF	Wright-Patterson AFB	2,759,806	1,244,605	2,759,806	1,515,201	1,369,065	1,390,740
47522 USN	NAVSURFWARCENDIV_CRANE_IN	1,387,215	421,058	1,387,215	966,157	463,164	924,052
73145 USAF	Tinker AFB	240,944	55,779	240,944	185,165	61,357	179,587
76542 USA	FT HOOD	380,584	190,440	380,584	190,144	209,484	171,100
76544 USA	FT HOOD	481,813	83,787	481,813	398,026	92,165	389,648
78148 USAF	Randolph AFB	1,070	800	1,070	270	880	190
78235 USAF	BROOKS CITY-BASE	260,624	126,790	260,624	133,834	139,469	121,155
78243 USAF	Lackland AFB	3,319	7,723	3,319	(4,404)	8,495	(5,176)
79916 USA	FT BLISS	41,896	19,360	41,896	22,536	21,296	20,600
80914 USAF	Peterson AFB	205,550	167,390	205,550	38,160	184,129	21,421
84403 USAF	Hill AFB	784,431	180,174	784,431	604,258	198,191	586,240
85613 DISA	JITC Fort Huachuca	181,877	106,027	181,877	75,850	116,629	65,248
85613 USA	FORT HUACHUCA	84,321	86,994	84,321	(2,673)	95,693	(11,372)
87117 USAF	Kirtland AFB	449,841	547,628	449,841	(97,787)	602,391	(152,550)
88002 USA	WHITE SANDS MISSILE RANGE	1,238,130	593,038	1,238,130	645,092	652,342	585,788
88310 USAF	USAF_2_Alamogorgo	811,539	62,896	811,539	748,643	69,186	742,353
90001 USA	FORT MONMOUTH Los Angeles	209,865	31,947	209,865	177,918	35,141	174,724
92055 USN	USN_4_Camp Pendleton	17,658	68,102	17,658	(50,444)	74,912	(57,254)
92110 USA	FORT MONMOUTH San Diego	441,460	96,693	441,460	344,767	106,363	335,097
92110 USN	USN_2_San Diego	96,139	217,637	96,139	(121,498)	239,401	(143,262)
92136 USN	USN_3_San Diego	10,557	26,587	10,557	(16,030)	29,245	(18,688)
92147 USN	USN_2_San Diego	35,355	20,267	35,355	15,088	22,293	13,062
92152 USN	USN_4_San Diego	1,876,406	603,448	1,876,406	1,272,958	663,793	1,212,614
92878 USN	NAVSURFWARCENDIV_CORONA_CA	168,819	164,747	168,819	4,073	181,221	(12,402)
93042 USN	USN_2_Pt Mugu	375,543	384,482	375,543	(8,940)	422,931	(47,388)
93043 USN	USN_3_Port Hueneme	368,897	367,235	368,897	1,663	403,958	(35,061)
93524 USAF	EDWARDS AFB	3,545,150	900,260	3,545,150	2,644,890	990,286	2,554,864
93555 USN	USN_2_China Lake	2,256,738	796,127	2,256,738	1,460,611	875,740	1,380,998
98278 USN	USN_3_Oak Harbor	4,250	6,827	4,250	(2,577)	7,509	(3,259)

- **Capacity Analysis Results**: The initial Capacity Analysis of IMA's facilities and other USA service providers included in this scenario was conducted by gathering data across CONUS. These results are summarized on the first table on the following page, which are taken from the Capacity Analysis Report. The Capacity Analysis Report includes data which compare the total space currently occupied by the Activity against what is required at an average space requirement of 200 GSF per person, used as a means to estimate the shortfall or excess of space which may currently exist, after accounting for surge requirements.

  The scope of work undertaken by the HSA JCSG was generally limited to headquarters and administration facilities located within 100 miles of the Pentagon, unless otherwise specifically defined. The analysis was subsequently expanded to include other IMA and IMA-related support activities at various army installations in different parts of the country, as described above. The locations of the administrative spaces occupied by Army Activities considered in the analysis are summarized in Table 3 on following pages. Table 4 (Summary Movement Model), which is included on the last page, shows the specific current locations of these Activities to be moved under this scenario.

Table 3: MV Scoring Models

ARMY - ACSIM

DBASE DATE: 11/11/2004

										ATTRIBUTE 2				ATTRIBUTE 3		PERSONNEL COUNT								
										METRIC 1		METRIC 2	METRIC 3	METRIC 1										
UPDATE STATUS	SOURCE	TYPE OF SPACE (OWNED/ LEASED/ TEMP)	SUBACTIVITY	BLDG NAME	STREET ADDRESS	CITY	STATE	ASSIGNED USF	ACTUAL OR CONVERTED GSF	OWNERSHIP/ TYPE OF SPACE	PORTFOLIO WEIGHTED VALUE	SINGLE or MULTIPLE LOCATION	TOTAL LEASED/TEMP SPACE	AT / FP TOTAL VALUE	AT / FP WEIGHTED VALUE	TOTAL PERS	CIVILIAN	TOTAL MIL	MIL EXEC	MILI MANA	MIL OTHER	MIL ENLIST	CONTR	OTHER
No Change	TABLE 462: USA Non-Odin	LEASED	ACSIM	Presidential Towers	2511 Jefferson Davis Highway	Arlington	VA	DI		0.00	0.00		-	0.00	0.00	0	0	0	0	0	0	0	0	0
No Change	TABLE 462: USA Non-Odin	LEASED	Community & Family Support Center		4700 King Street	Alexandria	VA	67,029	83,786	0.00	0.00	86.1%	83,786	0.00	0.00	405	388	11	1	6	2	2	6	0
No Change	TABLE 462: USA Non-Odin	LEASED	Community & Family Support Center	Seven Corners Corporate Center	6245 Leesburg Pike, Suite 400	Falls Church	VA	10,811	13,514	0.00	0.00		13,514	0.80	0.11	30	30	0	0	0	0	0	0	0
								77,840	**97,300**		**0.00**	**0.86**	**97,300**		**0.11**	**435**	**418**	**11**	**1**	**6**	**2**	**2**	**6**	**0**

ARMY - Army Contracting Agency (ACA)

DBASE DATE: 11/11/2004

										ATTRIBUTE 2				ATTRIBUTE 3		PERSONNEL COUNT								
										METRIC 1		METRIC 2	METRIC 3	METRIC 1										
DATA UPDATE STATUS	SOURCE	TYPE OF SPACE (OWNED/ LEASED/ TEMP)	SUBACTIVITY	BLDG NAME	STREET ADDRESS	CITY	STATE	ASSIGNED USF	ACTUAL OR CONVERTED GSF	OWNERSHIP/ TYPE OF SPACE	PORTFOLIO WEIGHTED VALUE	SINGLE or MULTIPLE LOCATION	TOTAL LEASED/TEMP SPACE	AT / FP TOTAL VALUE	AT / FP WEIGHTED VALUE	TOTAL PERS	CIVILIAN	MIL TOTAL	MIL EXEC	MILI MANA	MIL OTHER	MIL ENLIST	CONTR	OTHER
Unchanged	TBL 462 Non-ODIN (10-19-04)	**LEASED**	Army Contracting Agency	Hoffman 1	2461 Eisenhower Ave	Alexandria	VA	31,670	39,588	0.00	0.00	71.2%	39,588	0.00	0.00	95	61	0	0	0	0	0	12	22
Unchanged	TBL 462 Non-ODIN (10-19-04)	**LEASED**	Army Contracting Agency	Skyline VI	5109 Leesburg Pike	Falls Church	VA	12,810	16,013	0.00	0.00		16,013	0.00	0.00	77	60	7	0	7	0	0	7	3
								44,480	**55,600**		**0.00**	**0.71**	**55,600**		**0.00**	**172**	**121**	**7**	**0**	**7**	**0**	**0**	**19**	**25**

ARMY - ASA (M&RA)

DBASE DATE **11/11/2004**

										ATTRIBUTE 2				ATTRIBUTE 3		PERSONNEL COUNT								
										METRIC 1		METRIC 2	METRIC 3	METRIC 1										
DATA STATUS UPDATE	SOURCE	TYPE OF SPACE (OWNED/ LEASED/ TEMP)	SUBACTIVITY	BLDG NAME	STREET ADDRESS	CITY	STATE	ASSIGNED USF	ACTUAL OR CONVERTED GSF	OWNERSHIP/ TYPE OF SPACE	PORTFOLIO WEIGHTED VALUE	SINGLE or MULTIPLE LOCATION	TOTAL LEASED/TEMP SPACE	AT / FP TOTAL VALUE	AT / FP WEIGHTED VALUE	TOTAL PERS	CIVILIAN	MIL TOTAL	MIL EXEC	MILI MANA	MIL OTHER	MIL ENLIST	CONTR	OTHER
Changed	TBL 462: USA Non-Odin	**LEASED**	Army Review Boards Agency (ARBA)	Crystal Mall 4	1941 Jefferson Davis Hwy	Arlington	VA	25,377	31,721	0.00	0.00	94.3%	31,721	0.80	0.75	114	82	28	0	15	2	11	4	0
Changed	TBL 462: USA Non-Odin	**LEASED**	HRXXI	Crystal Square 2	1725 Jefferson Davis Hwy	Arlington	VA	1,534	1,918	0.00	0.00		1,918	0.80	0.05	10	10	0	0	0	0	0	0	0
								26,911	**33,639**		**0.00**	**0.94**	**33,639**		**0.80**	**124**	**92**	**28**					**4**	**0**

ARMY - G-1

										ATTRIBUTE 2				ATTRIBUTE 3		PERSONNEL COUNT								
										METRIC 1		METRIC 2	METRIC 3	METRIC 1										
DATA STATUS UPDATE	SOURCE	TYPE OF SPACE (OWNED/ LEASED/ TEMP)	SUBACTIVITY	BLDG NAME	STREET ADDRESS	CITY	STATE	ASSIGNED USF	ACTUAL OR CONVERTED GSF	OWNERSHIP/ TYPE OF SPACE	PORTFOLIO WEIGHTED VALUE	SINGLE or MULTIPLE LOCATION	TOTAL LEASED/TEMP SPACE	AT / FP TOTAL VALUE	AT / FP WEIGHTED VALUE	TOTAL PERS	CIVILIAN	MIL TOTAL	MIL EXEC	MILI MANA	MIL OTHER	MIL ENLIST	CONTR	OTHER
	TABLE 462 Non-Odin	**LEASED**	Army Center for Substance Abuse	Park Center Office	4501 Ford Avenue, Suite 320	Arlington	VA	6,221	7,776	0.00	0.00		7,776	0.80	0.04	68	12	5	1	1	0	3	17	34
Changed (1)	TABLE 462 Non-Odin	**LEASED**	CPO	Hoffman 2	200 Stovall Street	Alexandria	VA	69,394	86,743	0.00	0.00	51.6%	86,743	0.00	0.00	257	206	0					51	257
	TABLE 462 Non-Odin	**LEASED**	Army Research Institute	Taylor Bldg	2531 Jefferson Davis Hgw	Crystal City	VA	40,450	50,563	0.00	0.00		50,563	0.00	0.00	47	12						35	
	TABLE 462 Non-Odin	**LEASED**	Family Liason Office	Rosslyn Metro Center	1700 N. Moore St	Rosslyn	VA	11,688	14,610	0.00	0.00		14,610	0.80	0.07	6	2	0					4	0
New	TABLE 462 Non-Odin	**LEASED**	Personnel Transformation	Hoffman 2	200 Stovall Street	Alexandria	VA	6,819	8,524	0.00	0.00		8,524	0.00	0.00	51	0	16			16		35	0
								134,572	**168,215**		**0.00**	**0.52**	**168,215**		**0.11**	**429**	**232**	**21**					**142**	**291**

ARMY - Installations Management Agency (IMA HQ) *Part of ACSIM*

DBASE DATE: 11/11/2004

										ATTRIBUTE 2				ATTRIBUTE 3		PERSONNEL COUNT								
										METRIC 1		METRIC 2	METRIC 3	METRIC 1										
DATA UPDATE STATUS	SOURCE	TYPE OF SPACE (OWNED/ LEASED/ TEMP)	SUBACTIVITY	BLDG NAME	STREET ADDRESS	CITY	STATE	ASSIGNED USF	ACTUAL OR CONVERTED GSF	OWNERSHIP/ TYPE OF SPACE	PORTFOLIO WEIGHTED VALUE	SINGLE or MULTIPLE LOCATION	TOTAL LEASED/TEMP SPACE	AT / FP TOTAL VALUE	AT / FP WEIGHTED VALUE	TOTAL PERS	CIVILIAN	TOTAL MIL	MIL EXEC	MILI MANA	MIL OTHER	MIL ENLIST	CONTR	OTHER
No Change	TABLE 462 Non-ODIN (10-19-04)	LEASED	Installation Management Agency (IMA)	Zachary Taylor Bldg	2531 Crystal Drive	Arlington	VA	91,915	114,894	0.00	0.00	42.8%	114,894	0.00	0.00	354	189	25	1	12	2	10	135	5
NEW	PEGGE MENCLE E-MAIL 1-25-05	OWNED	IMA - NE	Fort Monroe			VA		30,026	1.00	0.11			1.00	0.11	115	113	2	0	1	0	1	0	0
NEW	PEGGE MENCLE E-MAIL 1-25-05	OWNED	IMA - SE	Fort McPherson			GA		68,063	1.00	0.25			1.00	0.25	109	107	2	0	1	0	1	0	0
NEW	PEGGE MENCLE E-MAIL 1-25-05	OWNED	IMA - NW	Rock Island Arsenal			IL		36,397	1.00	0.14			1.00	0.14	106	104	2	0	1	0	1	0	0
NEW	PEGGE MENCLE E-MAIL 1-25-05	OWNED	IMA - SW	Fort Sam Houston			TX		19,128	1.00	0.07			1.00	0.07	109	107	2	0	1	0	1	0	0
								91,915	**268,508**		**0.57**	**0.43**	**114,894**		**0.57**	**793**	**620**	**33**	**1**	**16**	**2**	**14**	**135**	**5**

ARMY - NETCOM

DBASE DATE: 11/11/2004

										ATTRIBUTE 2				ATTRIBUTE 3		PERSONNEL COUNT								
										METRIC 1		METRIC 2	METRIC 3	METRIC 1										
DATA STATUS UPDATE	SOURCE	TYPE OF SPACE (OWNED/ LEASED/ TEMP)	SEARCH / ORG NAME	BLDG NAME	STREET ADDRESS	CITY	STATE	ASSIGNED USF	ACTUAL OR CONVERTED GSF	OWNERSHIP/ TYPE OF SPACE	PORTFOLIO WEIGHTED VALUE	SINGLE or MULTIPLE LOCATION	TOTAL LEASED/TEMP SPACE	AT / FP TOTAL VALUE	AT / FP WEIGHTED VALUE	TOTAL PERS	CIVILIAN	TOTAL MIL	MIL EXEC	MILI MANA	MIL OTHER	MIL ENLIST	CONTR	OTHER
NEW	TABLE 462 Non-ODIN	**LEASED**	NETCOM	Zachary Taylor Bldg	2531 Jefferson Davis Hgwy	Arlington	VA	31,733	39,666	0.00	0.00	82.9%	39,666	0	0	115	40	10	0	9	0	1	65	0
NEW	TABLE 303 Non-ODIN	**OWNED**	NETCOM			Fort McPhearson	VA		-	1.00	0.00		owned	1	0	DI								
NEW	TABLE 303 Non-ODIN	**OWNED**	NETCOM			Fort Monroe	VA		4,935	1.00	0.10		owned	1	0.103127792	DI								
NEW	TABLE 303 Non-ODIN	**OWNED**	NETCOM			Rock Island Arsenal	IL		3,252	1.00	0.07		owned	1	0.067957767	DI								
								31,733	**47,853**		**0.17**	**0.83**	**39,666**	**3**	**0.17**	**115**	**40**	**10**	**0**	**9**	**0**	**1**	**65**	**0**

FORT BELVOIR - AMC (Army Materiel Command)

DBASE DATE: 3/30/2005

										ATTRIBUTE 2				ATTRIBUTE 3		PERSONNEL COUNT								
										METRIC 1		METRIC 2	METRIC 3	METRIC 1										
DATA STATUS UPDATE	SOURCE	TYPE OF SPACE (OWNED/ LEASED/ TEMP)	UIC	BLDG NAME	STREET ADDRESS	CITY	STATE	ASSIGNED USF	ACTUAL OR CONVERTED GSF	OWNERSHIP/ TYPE OF SPACE	PORTFOLIO WEIGHTED VALUE	SINGLE or MULTIPLE LOCATION	TOTAL LEASED/TEMP SPACE	AT / FP TOTAL VALUE	AT / FP WEIGHTED VALUE	TOTAL PERS	CIVILIAN	TOTAL MIL	MIL EXEC	MILI MANA	MIL OTHER	MIL ENLIST	CONTR	OTHER
No Change	PEGGE E-MAIL ATTACHMENT 10-18-04	**TEMP**	N/A	BLDG # 1459		Ft. Belvoir	VA		128,218	0.25	0.14	55.5%	128,218	1.00	0.55									
No Change	PEGGE E-MAIL ATTACHMENT 10-18-04	**TEMP**	N/A	BLDG # 1460		Ft. Belvoir	VA		98,436	0.25	0.11	42.6%	98,436	1.00	0.43									
No Change	PEGGE E-MAIL ATTACHMENT 10-18-04	**OWNED**	N/A	BLDG # 1412		Ft. Belvoir	VA		2,050	1.00	0.01	0.9%	owned	1.00	0.01									
No Change	PEGGE E-MAIL ATTACHMENT 10-18-04	**OWNED**	N/A	BLDG # 1414		Ft. Belvoir	VA		2,415	1.00	0.01	1.0%	owned	1.00	0.01									
								TOTAL	**231,119**		**0.26**	**1.00**	**226,654**		**1.00**	**1,055**	**672**	**69**				**314**	**0**

FORT BELVOIR - USA SAC

DBASE DATE: 3/30/2005

										ATTRIBUTE 2				ATTRIBUTE 3		PERSONNEL COUNT								
										METRIC 1		METRIC 2	METRIC 3	METRIC 1										
DATA STATUS UPDATE	SOURCE	TYPE OF SPACE (OWNED/ LEASED/ TEMP)	UIC	OCCUPANT NAME	STREET ADDRESS	CITY	STATE	ASSIGNED USF	ACTUAL OR CONVERTED GSF	OWNERSHIP/ TYPE OF SPACE	PORTFOLIO WEIGHTED VALUE	SINGLE or MULTIPLE LOCATION	TOTAL LEASED/TEMP SPACE	AT / FP TOTAL VALUE	AT / FP WEIGHTED VALUE	TOTAL PERS	CIVILIAN	TOTAL MIL	MIL EXEC	MILI MANA	MIL OTHER	MIL ENLIST	CONTR	OTHER
No Change	PEGGE E-MAIL ATTACHMENT 09-29-04	**OWNED**	W1VW01	USASAC,AMC	FLAGLER HALL / 5701 21st STREET	FT. BELVOIR	VA		24,074	1.00	0.71	70.6%	owned	1.00	0.71	104	94	8	1	4	1	2	2	0
No Change	PEGGE E-MAIL ATTACHMENT 09-29-04	**OWNED**	W1VW01	USASAC,AMC	BLDG #219 / 9875 MICHIE PLACE	FT. BELVOIR	VA		10,041	1.00	0.29		owned	1.00	0.29	25	19	0	0	0	0	0	6	0
								TOTAL	**34,115**		**1.00**	**1.00**	**0**		**1.00**	**129**	**113**	**8**	**1**	**4**	**1**	**2**	**8**	**0**

ABERDEEN - US Army Environmental Center

										ATTRIBUTE 2				ATTRIBUTE 3		PERSONNEL COUNT								
										METRIC 1		METRIC 2	METRIC 3	METRIC 1										
DATA STATUS UPDATE	SOURCE	TYPE OF SPACE (OWNED/ LEASED/ TEMP)	UIC	BLDG NAME	STREET ADDRESS	CITY	STATE	ASSIGNED USF	ACTUAL OR CONVERTED GSF	OWNERSHIP/ TYPE OF SPACE	PORTFOLIO/ WEIGHTED/ VALUE	SINGLE or MULTIPLE LOCATION	TOTAL LEASED/TEMP SPACE	AT / FP TOTAL VALUE	AT / FP WEIGHTED VALUE	TOTAL PERS	CIVILIAN	TOTAL MIL	MIL EXEC	MIL MANA	MIL OTHER	MIL ENLIST	CONTR	OTHER
No Change	TABLE 303 Non-ODIN	**OWNED**	W3V8AA	E4415	WISE RD	APG	MD		5,261	1.00	0.09	8.7%	owned	1.00	0.09	36	0	0	0	0	0	0	36	0
No Change	TABLE 303 Non-ODIN	**OWNED**	W3V8AA	E4430	LIETZEN RD	APG	MD		7,656	1.00	0.13	12.7%	owned	1.00	0.13	43	21	1	0	0	1	0	21	0
No Change	TABLE 303 Non-ODIN	**OWNED**	W3V8AA	E4435	LIETZEN RD	APG	MD		13,220	1.00	0.22	21.9%	owned	1.00	0.22	70	26	0	0	0	0	0	44	0
No Change	TABLE 303 Non-ODIN	**OWNED**	W3V8AA	E4460	BEAL RD	APG	MD		16,648	1.00	0.28	27.5%	owned	1.00	0.28	44	33	3	0	3	0	0	8	0
No Change	TABLE 303 Non-ODIN	**OWNED**	W3V8AA	E4480	BEAL RD	APG	MD		17,678	1.00	0.29	29.2%	owned	1.00	0.29	74	51	2	0	0	2	0	21	0
								TOTAL	**60,463**		**1.00**	**1.00**	**0**		**1.00**	**267**	**131**	**6**	**0**	**3**	**3**	**0**	**130**	**0**

Table 4: Summary Movement Model

HSA-0092R: Relocate Army HQs and Field Operating Agencies	Service	G-1	G-1	ACSIM (CFSC)		ASA (M&RA)	ACSIM (IMA)		ACA			USA NETCOM		AMC & USA SAC		Total GSF (Q303/Q445)	Vacant Admin Sp (Q445)	Computed GSF (from Acreage)	Total GSF Available	Total GSF Required	GSF Excess /Shortfall	% Excess /Shortfall	GSF Moved Off	GSF Moved On
		4501 Ford Ave., Arlington (Army Center Substance Abuse)	Rosslyn Metro Center (Army Family Liaison)	4700 King St., Alexandria (CFSC)	6245 Leesburg Pike (CFSC)	Crystal Square 2 (HRXXI)	2531 Crystal Drive, Arlington (IMA)	Rock Island Arsenal (IMA)	5109 Leesburg Pike (ACA)	Fort Buchanan (ACA) - NO DATA	Hoffman 1 (ACA E-COMMERCE)	Rock Island Arsenal (NETCOM)	US Army Environmental Center	AMC (Ft. Belvoir)	USA SAC (Ft. Belvoir)									
Reported		7,776	14,610	83,786	13,514	1,918	114,894	36,397	16,013	0	39,588	3,252	60,463	231,119	36,179					659,509				
ABERDEEN PROVING GROUND	A												-1			2,454,648	68,297	9,044,000	9,112,297	0	9,112,297	100%	60,463	0
FORT BELVOIR	A													-1	-1	2,775,569	0	15,162,000	15,162,000	0	15,162,000	100%	267,298	0
FORT BUCHANAN	A									-1														
FORT KNOX	A	1				1										1,239,098	72,016	5,012,000	5,084,016	19,000	5,065,016	100%	0	19,000
FORT SAM HOUSTON	A		1	1	1		1	1	1	1	1	1	1			1,789,545	88,945	10,780,000	10,868,945	240,518	10,628,427	98%	0	240,518
REDSTONE ARSENAL	A													1	1	2,366,341	0	30,242,380	30,242,380	21,800	30,220,580	100%	0	21,800
ROCK ISLAND ARSENAL	A							-1				-1												
Crystal Square 2	L					-1										115,438	0			0			1,918	0
Hoffman 1 Building	L										-1					332,858	0			0			39,588	0
Park Center IV	L	-1														111,655	0			0			7,776	0
Rosslyn Center	L		-1													56,609	0			0			14,610	0
Seven Corners Corp Center	L				-1											13,514	0			0			13,514	0
Skyline Six	L								-1							182,074	0			0			16,013	0
Zachary Taylor Building	L						-1									580,746	0			0			114,894	0
4700 KING STREET	L			-1												83,786				0			83,786	0
Crosscheck																116,420,717	2,412,319		2,108,282,603	281,318	2,108,001,285		619,860	281,318

Installation	Current Capacity	Max Capacity (SF)	Current Usage @200 GSF/Person	Capacity Available to Surge	Capacity Required to Surge	%Excess (Shortfall)	
ABERDEEN PROVING GROUND	2,269,456	2,454,648	1,340,600	1,114,048	2,276	45%	1,111,772
CARLISLE BARRACKS	131,768	131,768	49,200	82,568	0	63%	82,568
FORT A P HILL	98,040	98,040	34,800	63,240	14,565	50%	48,675
FORT BELVOIR	2,076,130	2,775,569	1,851,800	923,769	34,447	32%	889,322
FORT BENNING	1,350,297	1,464,866	836,200	628,666	0	43%	628,666
FORT BLISS	911,905	1,185,159	373,600	811,559	0	68%	811,559
FORT BRAGG	1,867,959	2,049,355	1,273,400	775,955	0	38%	775,955
FORT CAMPBELL	761,151	751,984	448,400	303,584	200	40%	303,384
FORT CARSON	627,728	775,459	478,200	297,259	0	38%	297,259
FORT DETRICK	432,115	424,911	484,300	-59,389	2,750	-15%	-62,139
FORT DIX	268,075	276,412	134,200	142,212	0	51%	142,212
FORT DRUM	419,350	433,092	258,800	174,292	2,120	40%	172,172
FORT EUSTIS	786,284	810,224	490,800	319,424	0	39%	319,424
FORT GILLEM	409,042	422,576	173,600	248,976	0	59%	248,976
FORT GORDON	462,000	501,000	217,600	283,400	600	56%	282,800
FORT HAMILTON	152,000	177,000	304,800	-127,800	0	-72%	-127,800
FORT HOOD	978,346	935,623	767,200	168,423	90,324	8%	78,099
FORT HUACHUCA	725,380	776,292	691,400	84,892	0	11%	84,892
FORT JACKSON	344,202	354,673	294,500	60,173	2,000	16%	58,173
FORT KNOX	1,229,834	1,239,098	611,200	627,898	0	51%	627,898
FORT LEAVENWORTH	517,382	547,813	320,800	227,013	0	41%	227,013
FORT LEE	579,760	608,418	542,400	66,018	1,000	11%	65,018
FORT LEONARD WOOD	1,109,387	927,058	780,800	146,258	0	16%	146,258
FORT LEWIS	2,533,747	2,707,224	1,221,000	1,486,224	0	55%	1,486,224
FORT MCCOY	318,763	355,072	188,000	167,072	0	47%	167,072
FORT MCNAIR	143,315	218,152	159,400	58,752	0	27%	58,752
FORT MCPHERSON	1,035,209	1,064,436	988,000	76,436	0	7%	76,436
FORT MEADE	897,361	930,938	697,400	233,538	0	25%	233,538
FORT MONMOUTH	1,328,543	1,282,835	866,000	416,835	675	32%	416,160
FORT MONROE	545,226	551,609	619,400	-67,791	0	-12%	-67,791
FORT MYER	98,006	98,006	68,600	29,406	0	30%	29,406
FORT POLK	561,000	462,000	2,200	459,800	0	100%	459,800
FORT RICHARDSON	279,271	351,046	148,000	203,046	1,200	57%	201,846
FORT RILEY	1,387,462	1,387,503	723,200	664,303	12,800	47%	651,503
FORT RUCKER	201,000	487,000	409,400	77,600	0	16%	77,600
FORT SAM HOUSTON	1,799,267	1,789,545	834,800	954,745	9,100	53%	945,645
FORT SHAFTER	416,284	664,493	119,500	544,993	44,874	75%	500,119
FORT SILL	1,108,045	1,106,209	530,400	575,809	31,814	49%	543,995
FORT STEWART	519,732	520,574	400,200	120,374	5,500	22%	114,874
FORT WAINWRIGHT	185,000	202,000	1,283,600	-1,081,600	0	-535%	-1,081,600
REDSTONE ARSENAL	2,239,496	2,366,341	1,702,000	664,341	13,406	28%	650,935
SCHOFIELD BARRACKS	676,000	322,000	4,074,200	-3,752,200	0	-1165%	-3,752,200
WALTER REED AMC	366,000	425,000	145,600	279,400	0	66%	279,400
ARMY NATIONAL GUARD READINESS CENTER (ARLINGTON HALL)	162,785	162,785	224,600	-61,815	0	-38%	-61,815

Installation	Current Capacity	Maximum Potential Capacity	Current Usage @200 GSF/Person	Capacity Available to Surge	Capacity Required to Surge	%Excess (Shortfall)	
Altus AFB	311,211	223,169	93,400	129,769	0	58%	129,769
Andrews AFB	898,975	900,419	857,400	43,019	1,000	5%	42,019
Barksdale AFB	540,603	547,428	332,800	214,628	0	39%	214,628
Beale AFB	278,374	278,374	201,600	76,774	0	28%	76,774
Bolling AFB	396,192	989,649	253,200	736,449	0	74%	736,449
Brooks City-Base	441,352	441,352	601,600	-160,248	0	-36%	-160,248
Buckley AFB	134,386	134,386	436,800	-302,414	0	-225%	-302,414
Cannon AFB	271,112	271,112	167,800	103,312	0	38%	103,312
Charleston AFB	363,452	365,072	166,114	198,958	0	54%	198,958
Columbus AFB	133,797	151,190	111,000	40,190	0	27%	40,190
Davis-Monthan AFB	565,482	567,882	392,000	175,882	0	31%	175,882
Dover AFB	354,753	352,497	180,600	171,897	0	49%	171,897
Dyess AFB	359,421	365,176	255,800	109,376	0	30%	109,376
Eglin AFB	930,745	947,186	668,000	279,186	0	29%	279,186
Eielson AFB	406,839	381,778	93,000	288,778	0	76%	288,778
Ellsworth AFB	365,741	368,511	178,400	190,111	0	52%	190,111
Elmendorf AFB	862,823	943,214	381,400	561,814	6,823	59%	554,991
Fairchild AFB	387,669	387,669	117,000	270,669	0	70%	270,669
Francis E. Warren AFB	386,278	379,184	176,400	202,784	0	53%	202,784
Grand Forks AFB	251,220	286,025	114,700	171,325	0	60%	171,325
Hickam AFB	901,937	923,137	563,200	359,937	1	39%	359,936
Hill AFB	1,316,452	1,387,922	1,326,400	61,522	0	4%	61,522
Homestead ARS	138,197	54,535	103,000	-48,465	0	-89%	-48,465
Hurlburt Field	507,779	510,645	636,400	-125,755	390	-25%	-126,145
Keesler AFB	501,339	551,055	354,800	196,255	3,808	35%	192,447
Kirtland AFB	1,168,762	1,291,583	894,600	396,983	0	31%	396,983
Lackland AFB	933,046	955,492	622,000	333,492	0	35%	333,492
Langley AFB	1,343,905	1,446,500	1,062,600	383,900	0	27%	383,900
Little Rock AFB	341,834	398,706	180,200	218,506	0	55%	218,506
Luke AFB	355,540	409,514	200,200	209,314	0	51%	209,314
MacDill AFB	1,032,655	1,043,082	301,604	741,478	0	71%	741,478
Malmstrom AFB	259,814	254,889	143,200	111,689	0	44%	111,689
March ARB	230,876	245,353	204,600	40,753	0	17%	40,753
Maxwell AFB	1,458,337	1,627,284	1,001,800	625,484	0	38%	625,484
McChord AFB	415,046	435,263	176,000	259,263	0	60%	259,263
McConnell AFB	315,068	321,949	138,600	183,349	0	57%	183,349
McGuire AFB	486,530	529,410	360,000	169,410	600	32%	168,810
Minot AFB	353,199	363,507	165,600	197,907	0	54%	197,907
Mountain Home AFB	243,097	306,776	117,600	189,176	0	62%	189,176
Nellis AFB	481,032	488,387	271,400	216,987	0	44%	216,987
Offutt AFB	1,329,773	1,224,687	1,112,200	112,487	0	9%	112,487
Peterson AFB	703,305	930,734	453,200	477,534	0	51%	477,534
Pope AFB	246,577	292,518	103,800	188,718	0	65%	188,718
Randolph AFB	1,213,608	1,383,333	1,082,800	300,533	2,500	22%	298,033
Robins AFB	2,059,452	2,085,575	1,471,800	613,775	0	29%	613,775
Scott AFB	1,473,727	1,583,697	1,630,750	-47,053	0	-3%	-47,053
Seymour Johnson AFB	331,461	296,646	200,600	96,046	0	32%	96,046
Shaw AFB	406,457	427,755	322,000	105,755	0	25%	105,755
Sheppard AFB	388,188	414,785	341,200	73,585	10,900	15%	62,685
Tinker AFB	1,240,150	1,470,771	1,596,000	-125,229	440	-9%	-125,669
Travis AFB	591,421	691,825	243,200	448,625	0	65%	448,625
Tyndall AFB	478,485	491,562	420,000	71,562	0	15%	71,562
Vance AFB	135,437	126,898	38,400	88,498	0	70%	88,498
Vandenberg AFB	852,704	811,776	461,000	350,776	0	43%	350,776
Whiteman AFB	357,520	354,819	262,800	92,019	0	26%	92,019
Wright-Patterson AFB	3,324,125	2,859,314	5,103,200	-2,243,886	7,000	-79%	-2,250,886

Installation	Current Capacity	Maximum Potential Capacity	Current Usage @ 200 GSF/Person	Capacity Available to Surge	Capacity Required to Surge	%Excess (Shortfall)	
Anacostia Annex	500,321	500,321	191,000	309,321	0	62%	309,321
Arlington Service Center	249,646	251,823	169,800	82,023	0	33%	82,023
Henderson Hall	62,838	62,885	48,400	14,485	0	23%	14,485
Joint Reserve Base Fort Worth	260,781	262,581	148,800	113,781	0	43%	113,781
Joint Reserve Base New Orleans	117,374	101,162	174,200	-73,038	2,644	-75%	-75,682
Joint Reserve Base Willow Grove	80,169	87,469	50,800	36,669	0	42%	36,669
Marine Corps Air Station Beaufort	171,699	171,699	174,400	-2,701	0	-2%	-2,701
Marine Corps Air Station Cherry Point	717,262	749,631	831,000	-81,369	1,200	-11%	-82,569
Marine Corps Air Station Miramar	422,384	422,384	600,000	-177,616	0	-42%	-177,616
Marine Corps Base Camp Lejeune	2,334,926	2,360,042	2,245,400	114,642	10,892	4%	103,750
Marine Corps Base Camp Pendleton	1,359,445	1,347,952	1,315,600	32,352	0	2%	32,352
Marine Corps Base Hawaii Camp Smith	401,547	401,547	301,000	100,547	0	25%	100,547
Marine Corps Base Hawaii Kaneohe	215,375	219,507	477,800	-258,293	0	-118%	-258,293
Marine Corps Base Quantico	324,791	1,365,798	1,418,000	-52,202	4,800	-4%	-57,002
Marine Corps Support Activity Kansas City	120,658	120,658	91,400	29,258	0	24%	29,258
National Naval Medical Center Bethesda	719,238	718,513	627,400	91,113	28	13%	91,085
Naval Air Engineering Station Lakehurst	169,617	232,559	82,400	150,159	0	65%	150,159
Naval Air Station Brunswick	125,133	142,914	66,200	76,714	0	54%	76,714
Naval Air Station Corpus Christi	471,794	483,325	1,159,400	-676,075	0	-140%	-676,075
Naval Air Station Jacksonville	508,240	598,676	627,400	-28,724	504	-5%	-29,228
Naval Air Station Key West	123,182	129,910	81,600	48,310	1	37%	48,309
Naval Air Station Meridian	130,679	130,679	64,400	66,279	2,000	49%	64,279
Naval Air Station North Island	1,738,002	1,579,414	1,611,600	-32,186	10,066	-3%	-42,252
Naval Air Station Patuxent River	1,079,485	1,177,520	1,054,600	122,920	0	10%	122,920
Naval Air Station Patuxent River Webster Field	57,471	57,471	35,400	22,071	0	38%	22,071
Naval Air Station Pensacola	1,203,222	1,204,647	657,800	546,847	6,800	45%	540,047
Naval Air Station Point Mugu	943,001	929,523	715,400	214,123	90	23%	214,033
Naval Air Station Whidbey Island	253,813	287,200	159,200	128,000	0	45%	128,000
Naval Air Station Whiting Field	111,106	125,572	65,800	59,772	0	48%	59,772
Naval Amphibious Base Coronado	17,637	28,172	97,600	-69,428	0	-246%	-69,428
Naval Research Laboratory	198,878	218,654	101,200	117,454	0	54%	117,454
Naval Station and Undersea Warfare Center Newport	373,013	373,013	288,320	84,693	0	23%	84,693
Naval Station Everett	76,502	89,601	228,400	-138,799	0	-155%	-138,799
Naval Station Norfolk	1,074,164	2,160,728	1,806,800	353,928	3,980	16%	349,948
Naval Station Pearl Harbor	1,675,766	1,905,109	1,277,400	627,709	1,500	33%	626,209
Naval Station San Diego	1,265,271	1,364,733	943,800	420,933	4,500	31%	416,433
Naval Submarine Base Bangor	447,424	450,900	922,900	-472,000	0	-105%	-472,000
Naval Submarine Support Base Kings Bay	369,149	369,149	981,800	-612,651	2,040	-167%	-614,691
Naval Support Activity Mechanicsburg	1,138,015	2,722,911	1,025,600	1,697,311	0	62%	1,697,311
Naval Support Activity Millington	1,295,107	1,454,666	977,400	477,266	5,000	32%	472,266
Naval Support Activity New Orleans, LA	818,577	818,577	545,800	272,777	1,700	33%	271,077
Naval Support Activity Norfolk	724,685	715,700	1,224,200	-508,500	302	-71%	-508,802
Naval Weapons Station Charleston	297,324	612,030	396,000	216,030	400	35%	215,630
NAVSTA ANNAPOLIS	431,329	456,485	175,800	280,685	0	61%	280,685
NAVSUPPACT DAHLGREN	207,255	208,025	129,200	78,825	0	38%	78,825
NAVSUPPACT INDIAN HEAD	24,193	399,953	232,800	167,153	0	42%	167,153
Potomac Annex, Washington DC	173,900	173,600	93,200	80,400	0	46%	80,400
Saufley Field	398,467	403,580	192,200	211,380	0	52%	211,380
Washington Navy Yard	4,973,728	5,008,356	3,270,200	1,738,156	1,200	35%	1,736,956

Target Activities - Inside DC Area: Footprint (GSF)	Current Capacity	Maximum Potential Capacity	Current Usage @ 200 GSF/Person	Surge Capacity Requirement	Excess (Shortfall)		Current Capacity - USF converted to GSF @ 1.25 Factor	Maximum Potential Capacity	Current Usage @ 200 GSF/Person	Surge Capacity Requirement	Excess (Shortfall)		Total Excess (Shortfall)	
	OWNED SPACE ON MILITARY INSTALLATIONS						LEASED SPACE							
11th Wing	243,741	243,741	247,800	0	-2%	(4,059)	0	0	0	0	0%	0	-2%	(4,059)
6MLMC	11,663	11,663	12,800	0	-10%	(1,137)	0	0	0	0	0%	0	-10%	(1,137)
Acquisition Support Center (AAESA)	45,764	45,764	52,200	0	-14%	(6,436)	0	0	0	0	0%	0	-14%	(6,436)
ACSIM	0	0	0	0	0%	0	93,280	93,280	87,000	0	7%	6,280	7%	6,280
AF Adjudication	0	0	0	0	0%	0	21,863	21,863	31,200	0	-43%	-9,338	-43%	(9,338)
AF Flight Standards Agency	38,190	38,190	27,200	0	29%	10,990	0	0	0	0	0%	0	29%	10,990
AF Legal Services Agency	9,640	9,640	43,000	0	-346%	(33,360)	0	0	0	0	0%	0	-346%	(33,360)
AF MSA - Medical Support Agency	14,802	14,802	25,800	0	-74%	(10,998)	0	0	0	0	0%	0	-74%	(10,998)
AF News Agency	36,374	36,374	35,600	0	2%	774	0	0	0	0	0%	0	2%	774
AF Office of Special Investigations	259,224	259,224	177,000	0	32%	82,224	0	0	0	0	0%	0	32%	82,224
AF Personnel Operations Agency	0	0	0	0	0%	0	7,581	7,581	8,400	0	-11%	-819	-11%	(819)
AF Review Boards Agency	12,626	12,626	11,000	600	8%	1,026	0	0	0	0	0%	0	8%	1,026
AF/DP - Personnel	0	0	0	0	0%	0	10,499	10,499	13,200	0	-26%	-2,701	-26%	(2,701)
AF/HC – Chaplain Service	47,500	47,500	5,200	0	89%	42,300	0	0	0	0	0%	0	89%	42,300
AF/HO - Historian	0	0	0	0	0%	0	750	750	800	0	-7%	-50	-7%	(50)
AF/IL – Installation and Logistics	0	0	0	0	0%	0	84,594	84,594	97,800	0	-16%	-13,206	-16%	(13,206)
AF/JA – Judge Advocate General	0	0	0	0	0%	0	36,469	36,469	22,400	0	39%	14,069	39%	14,069
AF/RE – Air Force Reserve	286,819	286,819	195,000	0	32%	91,819	0	0	0	0	0%	0	32%	91,819
AF/SG – Surgeon General	65,085	65,085	46,600	0	28%	18,485	0	0	0	0	0%	0	28%	18,485
AF/XI – Warfighting Integration	0	0	0	0	0%	0	21,400	21,400	23,600	0	-10%	-2,200	-10%	(2,200)
AF/XO – Air and Space Operations	0	0	0	0	0%	0	60,291	60,291	34,400	0	43%	25,891	43%	25,891
AFCEE	19,625	19,625	11,400	0	42%	8,225	116,768	116,768	118,800	0	-2%	-2,033	5%	6,193
AF-CIO – HAF Chief Information Officer	0	0	0	0	0%	0	4,260	4,260	3,200	0	25%	1,060	25%	1,060
AFIP	0	0	0	0	0%	0	2,625	2,625	4,400	0	-68%	-1,775	-68%	(1,775)
AFIS (American Forces Information Service)	0	0	0	0	0%	0	58,360	58,360	62,000	0	-6%	-3,640	-6%	(3,640)
AFSAA - AF Studies and Analysis Agency	0	0	0	0	0%	0	39,951	39,951	40,400	0	-1%	-449	-1%	(449)
AMC	231,119	231,119	211,000	0	9%	20,119	0	0	0	0	0%	0	9%	20,119
AMC (Air Mobility Command)	746,088	746,088	593,200	0	20%	152,888	0	0	0	0	0%	0	20%	152,888
Army Adjudication	30,260	30,260	22,000	0	27%	8,260	0	0	0	0	0%	0	27%	8,260
Army Audit Agency	0	0	0	0	0%	0	29,676	29,676	19,200	0	35%	10,476	35%	10,476
Army Contracting Agency	0	0	0	0	0%	0	55,600	55,600	33,800	0	39%	21,800	39%	21,800
Army CSA	0	0	0	0	0%	0	12,131	12,131	39,000	0	-221%	-26,869	-221%	(26,869)
Army Evaluation Center	58,521	58,521	45,200	0	23%	13,321	0	0	0	0	0%	0	23%	13,321
Army National Guard	0	0	0	0	0%	0	284,605	284,605	224,600	0	21%	60,005	21%	60,005
Army Research Office	0	0	0	0	0%	0	39,213	39,213	24,800	0	37%	14,413	37%	14,413
ASA (FM&C)	0	0	0	0	0%	0	18,723	18,723	7,600	0	59%	11,123	59%	11,123
ASA (I&E)	0	0	0	0	0%	0	11,419	11,419	10,400	0	9%	1,019	9%	1,019
ASA(M&RA)	0	0	0	0	0%	0	33,639	33,639	24,800	0	26%	8,839	26%	8,839
AUDSVC	36,371	36,371	67,800	0	-86%	(31,429)	0	0	0	0	0%	0	-86%	(31,429)
BD CPAC -MA, NE Region	14,897	14,897	6,800	0	54%	8,097	0	0	0	0	0%	0	54%	8,097
BUMED, WASH DC	173,900	173,900	93,200	0	46%	80,700	0	0	0	0	0%	0	46%	80,700
CAA	48,851	48,851	33,200	0	32%	15,651	0	0	0	0	0%	0	32%	15,651
CECOM (Acquisition Ctr)	0	0	0	0	0%	0	8,906	8,906	7,200	0	19%	1,706	19%	1,706
CID - Belvoir	107,455	107,455	111,000	0	-3%	(3,545)	0	0	0	0	0%	0	-3%	(3,545)
CIFA HQ	0	0	0	0	0%	0	285,912	285,912	196,800	0	31%	89,112	31%	89,112
CMC (FOB-2)	215,725	215,725	238,000	0	-10%	(22,275)	0	0	0	0	0%	0	-10%	(22,275)
CO HQBN HQMC (Henderson Hall)	62,838	62,838	48,400	0	23%	14,438	0	0	0	0	0%	0	23%	14,438
COMMANDER, NAVY INSTALLATIONS (CNI)	111	111	10,400	0	-9269%	(10,289)	53,913	53,913	42,400	0	21%	11,513	2%	1,224
Communications & Electronics Command (CECOM)	31,928	31,928	19,000	0	40%	12,928	0	0	0	0	0%	0	40%	12,928
COMNAVFACENGCOM	108,699	108,699	73,200	0	33%	35,499	0	0	0	0	0%	0	33%	35,499
COMSC WASHINGTON DC	143,540	143,540	85,400	0	41%	58,140	0	0	0	0	0%	0	41%	58,140
DARPA	0	0	0	0	0%	0	84,453	84,453	50,200	0	41%	34,253	41%	34,253
DCAA	49,793	49,793	3,000	0	94%	46,793	15,669	15,669	13,600	0	13%	2,069	75%	48,861
DCMA	51,038	51,038	38,000	0	26%	13,038	123,980	123,980	140,200	0	-13%	-16,220	-2%	(3,182)
DCMS	16,011	16,011	13,800	0	14%	2,211	0	0	0	0	0%	0	14%	2,211
DeCA	166,388	166,388	134,800	0	19%	31,588	67,049	67,049	68,400	0	-2%	-1,351	13%	30,237
DECA Reg HQ	0	0	0	0	0%	0	62,554	62,554	38,400	0	39%	24,154	39%	24,154
Developmental Test Command	96,235	96,235	52,800	0	45%	43,435	0	0	0	0	0%	0	45%	43,435

Target Activities - Inside DC Area: Footprint (GSF)	Current Capacity	Maximum Potential Capacity	Current Usage @ 200 GSF/Person	Surge Capacity Requirement	Excess (Shortfall)		Current Capacity - USF converted to GSF @ 1.25 Factor	Maximum Potential Capacity	Current Usage @ 200 GSF/Person	Surge Capacity Requirement	Excess (Shortfall)		Total Excess (Shortfall)	
	OWNED SPACE ON MILITARY INSTALLATIONS						LEASED SPACE							
DFAS	2,018,517	2,018,517	1,493,600	0	26%	524,917	2,555,991	2,555,991	1,730,000	0	32%	825,991	30%	1,350,908
DHRA	0	0	0	0	0%	0	151,313	151,313	98,600	0	35%	52,713	35%	52,713
DIA Adjudication	21,863	21,863	5,800	2,300	63%	13,763	0	0	0	0	0%	0	63%	13,763
DISA	720,792	720,792	524,200	0	27%	196,592	791,641	791,641	628,200	0	21%	163,441	24%	360,033
DISC4 JTRS JPO	0	0	0	0	0%	0	78,821	78,821	71,600	0	9%	7,221	9%	7,221
DLA	568,774	568,774	487,000	0	14%	81,774	56,894	56,894	78,000	0	-37%	-21,106	10%	60,667
DLSA	0	0	0	0	0%	0	23,605	23,605	17,600	0	25%	6,005	25%	6,005
DOD IG	0	0	0	0	0%	0	308,331	308,331	164,400	0	47%	143,931	47%	143,931
DODEA	0	0	0	0	0%	0	109,258	109,258	94,200	0	14%	15,058	14%	15,058
DOHA	250	250	200	0	20%	50	100,436	100,436	41,200	0	59%	59,236	59%	59,286
DPMO	0	0	0	0	0%	0	31,900	31,900	26,200	0	18%	5,700	18%	5,700
DSCA	0	0	0	0	0%	0	52,063	52,063	36,800	0	29%	15,263	29%	15,263
DSS DISCO(subset of DSS HQ)	0	0	0	0	0%	0	33,759	33,759	36,200	0	-7%	-2,441	-7%	(2,441)
DSS HQ	0	0	0	0	0%	0	137,850	137,850	99,400	0	28%	38,450	28%	38,450
DTRA	72,104	72,104	118,800	0	-65%	(46,696)	233,695	233,695	255,000	0	-9%	-21,305	-22%	(68,001)
DTSA	0	0	0	0	0%	0	50,528	50,528	40,400	0	20%	10,128	20%	10,128
DUSA	0	0	0	0	0%	0	1,394	1,394	2,200	0	-58%	-806	-58%	(806)
Edgewood Chemical & Biological Center	336,612	336,612	167,200	0	50%	169,412	0	0	0	0	0%	0	50%	169,412
G-1	0	0	0	0	0%	0	168,128	168,128	89,800	0	47%	78,328	47%	78,328
G-3	0	0	0	0	0%	0	8,295	8,295	11,800	0	-42%	-3,505	-42%	(3,505)
G-6	0	0	0	0	0%	0	563	563	1,600	0	-184%	-1,038	-184%	(1,038)
G-8	0	0	0	0	0%	0	27,183	27,183	23,800	0	12%	3,383	12%	3,383
HQ Air National Guard (ANG)	117,168	117,168	118,800	0	-1%	(1,632)	0	0	0	0	0%	0	-1%	(1,632)
HQ ATEC	0	0	0	0	0%	0	97,840	97,840	94,400	0	4%	3,440	4%	3,440
HQ IMA	159,614	159,614	86,200	0	46%	73,414	114,894	114,894	70,800	0	38%	44,094	43%	117,508
HQ SMDC	0	0	0	0	0%	0	34,421	34,421	32,200	0	6%	2,221	6%	2,221
HQS USA MRMC (and subordinate commands)	39,265	39,265	46,000	0	-17%	(6,735)	0	0	0	0	0%	0	-17%	(6,735)
HRC	0	0	0	0	0%	0	1,045,323	1,045,323	802,600	0	23%	242,723	23%	242,723
JAG School	0	0	0	0	0%	0	66,763	66,763	18,200	0	73%	48,563	73%	48,563
JCS Adjudication	1,607	1,607	1,200	0	25%	407	0	0	0	0	0%	0	25%	407
JMLFDC	19,407	19,407	30,600	0	-58%	(11,193)	0	0	0	0	0%	0	-58%	(11,193)
JSIMS	0	0	0	0	0%	0	40,008	40,008	12,800	0	68%	27,208	68%	27,208
MARINE CORPS INSTITUTE	79,483	79,483	37,600	0	53%	41,883	0	0	0	0	0%	0	53%	41,883
MDA	1,760,783	1,760,783	1,354,200	0	23%	406,583	1,266,693	1,266,693	792,400	0	37%	474,293	29%	880,876
MDW	103,062	103,062	114,200	0	-11%	(11,138)	0	0	0	0	0%	0	-11%	(11,138)
MEDIA CTR WASHINGTON DC	115,586	115,586	31,800	0	72%	83,786	0	0	0	0	0%	0	72%	83,786
National Guard Bureau (NGB)	0	0	0	0	0%	0	284,605	284,605	130,200	0	54%	154,405	54%	154,405
NAVAIR SYSCOM HQ	49,448	49,448	76,400	0	-55%	(26,952)	0	0	0	0	0%	0	-55%	(26,952)
NAVAL DISTRICT WASH DC	475,250	475,250	185,000	1,200	61%	289,050	0	0	0	0	0%	0	61%	289,050
NAVAL HISTORICAL CENTER	70,284	70,284	26,400	0	62%	43,884	0	0	0	0	0%	0	62%	43,884
NAVAL LEGAL SERVICE OFFICE NORTH CENTRAL	10,033	10,033	4,800	0	52%	5,233	0	0	0	0	0%	0	52%	5,233
NAVAL LEGAL SERVICES COMMAND	24,994	24,994	11,200	0	55%	13,794	0	0	0	0	0%	0	55%	13,794
NAVIPO WASH DC	0	0	0	0	0%	0	38,422	38,422	38,200	0	1%	222	1%	222
NAVSEASYSCOM	638,643	638,643	720,200	0	-13%	(81,557)	0	0	0	0	0%	0	-13%	(81,557)
NAVSISA, MECHANICSBURG PA	12,338	12,338	9,200	0	25%	3,138	0	0	0	0	0%	0	25%	3,138
NAVSSP - new	0	0	0	0	0%	0	106,656	106,656	87,400	0	18%	19,256	18%	19,256
NAVSUPSYSCOM, MECHANICSBURG PA	79,416	79,416	62,400	0	21%	17,016	0	0	0	0	0%	0	21%	17,016
Navy Adjudication	28,951	28,951	29,600	0	-2%	(649)	0	0	0	0	0%	0	-2%	(649)
NAWC PATUXENT RIVER MD	344,543	344,543	442,200	0	-28%	(97,657)	115,494	115,494	124,000	0	-7%	-8,506	-23%	(106,163)
NCIS	159,274	159,274	171,800	0	-8%	(12,526)	0	0	0	0	0%	0	-8%	(12,526)
Netcom	14,092	14,092	22,000	0	-56%	(7,908)	39,666	39,666	23,000	0	42%	16,666	16%	8,758
NMCRS	0	0	0	0	0%	0	11,000	11,000	9,400	0	15%	1,600	15%	1,600
NSA Adjudication	0	0	0	0	0%	0	17,500	17,500	11,800	0	33%	5,700	33%	5,700
NSMA (Leased)	0	0	0	0	0%	0	182,241	182,241	132,800	0	27%	49,441	27%	49,441
NSWC HS (AT WNY)	10,689	10,689	14,600	0	-37%	(3,911)	0	0	0	0	0%	0	-37%	(3,911)
OASA (Alt)	0	0	0	0	0%	0	73,393	73,393	164,000	0	-123%	-90,608	-123%	(90,608)
OCAR	0	0	0	0	0%	0	62,711	62,711	37,400	0	40%	25,311	40%	25,311
OCHR	15,407	15,407	28,000	0	-82%	(12,593)	0	0	0	0	0%	0	-82%	(12,593)

Target Activities - Inside DC Area: Footprint (GSF)	Current Capacity	Maximum Potential Capacity	Current Usage @ 200 GSF/Person	Surge Capacity Requirement	Excess (Shortfall)		Current Capacity - USF converted to GSF @ 1.25 Factor	Maximum Potential Capacity	Current Usage @ 200 GSF/Person	Surge Capacity Requirement	Excess (Shortfall)		Total Excess (Shortfall)	
	OWNED SPACE ON MILITARY INSTALLATIONS						LEASED SPACE							
OCPA	0	0	0	0	0%	0	24,168	24,168	10,000	0	59%	14,168	59%	14,168
OEA	0	0	0	0	0%	0	11,361	11,361	6,400	0	44%	4,961	44%	4,961
Ofc of the JAG (OTJAG)	0	0	0	0	0%	0	120,981	120,981	95,600	0	21%	25,381	21%	25,381
OFFICE OF NAVAL RESEARCH (CNR)	1,548	1,548	400	0	74%	1,148	256,828	256,828	176,600	0	31%	80,228	31%	81,376
Office of the Admin Ass't to the Army (SAAA)	0	0	0	0	0%	0	256,110	256,110	314,000	0	-23%	-57,890	-23%	(57,890)
OPNAV	3,141	3,141	4,600	0	-46%	(1,459)	24,813	24,813	23,600	0	5%	1,213	-1%	(247)
OSD	0	0	0	0	0%	0	601,463	601,463	283,200	0	53%	318,263	53%	318,263
PEO Biological Defense	0	0	0	0	0%	0	25,379	25,379	29,000	0	-14%	-3,621	-14%	(3,621)
PEO EIS (STAMIS)	52,156	52,156	36,800	0	29%	15,356	0	0	0	0	0%	0	29%	15,356
PEO STRICOM	0	0	0	0	0%	0	125,115	125,115	118,600	0	5%	6,515	5%	6,515
PFPA	0	0	0	0	0%	0	11,394	11,394	20,000	0	-76%	-8,606	-76%	(8,606)
Program Mgr for Chemical Demilitarization	60,291	60,291	35,000	0	42%	25,291	0	0	0	0	0%	0	42%	25,291
PWC WASH DC	97,491	97,491	58,600	0	40%	38,891	0	0	0	0	0%	0	40%	38,891
RDECOM	105,083	105,083	52,600	0	50%	52,483	0	0	0	0	0%	0	50%	52,483
SAF/AA – Admin Asst to the Secretary	0	0	0	0	0%	0	18,156	18,156	21,800	0	-20%	-3,644	-20%	(3,644)
SAF/AG – Auditor General	0	0	0	0	0%	0	14,848	14,848	9,400	0	37%	5,448	37%	5,448
SAF/AQ - Acquisition	0	0	0	0	0%	0	156,269	156,269	100,800	0	35%	55,469	35%	55,469
SAF/FM – Financial Management and Comptroller	0	0	0	0	0%	0	14,808	14,808	17,200	0	-16%	-2,393	-16%	(2,393)
SAF/GC – General Counsel	0	0	0	0	0%	0	4,318	4,318	2,200	0	49%	2,118	49%	2,118
SAF/IA – International Affairs	0	0	0	0	0%	0	30,846	30,846	36,200	0	-17%	-5,354	-17%	(5,354)
SAF/IE – Installations Environment and Logistics	0	0	0	0	0%	0	20,546	20,546	14,200	0	31%	6,346	31%	6,346
SAF/PA – Public Affairs	0	0	0	0	0%	0	2,460	2,460	2,000	0	19%	460	19%	460
SAF/SB – Small & Disadvantaged Business	0	0	0	0	0%	0	2,918	2,918	3,000	0	-3%	-83	-3%	(83)
SAF/US – Under Secretary of the AF	0	0	0	0	0%	0	16,653	16,653	17,600	0	-6%	-948	-6%	(948)
SDDC (formerly MTMC)	0	0	0	0	0%	0	202,664	202,664	106,400	0	47%	96,264	47%	96,264
SECNAV WASH DC	116,292	116,292	40,000	0	66%	76,292	34,704	34,704	24,000	0	31%	10,704	58%	86,996
Soldier's Magazine	4,558	4,558	600	0	87%	3,958	0	0	0	0	0%	0	87%	3,958
SPAWAR	0	0	0	0	0%	0	15,200	15,200	6,200	0	59%	9,000	59%	9,000
SPAWARSYSCEN, Charleston - new	118,350	118,350	53,800	0	55%	64,550	0	0	0	0	0%	0	55%	64,550
The Surgeon General Office (OTSG)	0	0	0	0	0%	0	65,665	65,665	59,600	0	9%	6,065	9%	6,065
TMA	0	0	0	0	0%	0	270,036	270,036	198,600	0	26%	71,436	26%	71,436
TRANSCOM	226,089	226,089	335,600	0	-48%	(109,511)	0	0	0	0	0%	0	-48%	(109,511)
TRIAL SERVICE OFFICE NORTHEAST	10,048	10,048	2,000	0	80%	8,048	0	0	0	0	0%	0	80%	8,048
U.S. Army Research Laboratory HQ (+ Adelphi)	620,914	620,914	448,400	0	28%	172,514	0	0	0	0	0%	0	28%	172,514
US Army Aberdeen Test Center	139,743	139,743	99,800	0	29%	39,943	0	0	0	0	0%	0	29%	39,943
US Army Ctr for Health Promotion and Preventative Medicine	188,454	188,454	143,600	0	24%	44,854	0	0	0	0	0%	0	24%	44,854
US Army Environmental Center	60,463	60,463	53,400	0	12%	7,063	0	0	0	0	0%	0	12%	7,063
US ARMY INFO SYSTEMS ENGINEERING COMMAND	31,964	31,964	34,000	0	-6%	(2,036)	0	0	0	0	0%	0	-6%	(2,036)
US Army Materiel Systems Analysis Activity	98,878	98,878	58,800	0	41%	40,078	0	0	0	0	0%	0	41%	40,078
US Army Medical Research Institute for Chemical Defense	8,845	8,845	5,800	0	34%	3,045	0	0	0	0	0%	0	34%	3,045
US Army Research, Development & Engineering Command	105,083	105,083	52,600	0	50%	52,483	0	0	0	0	0%	0	50%	52,483
USA Force Mgmt Support Agency, HQ DA-GS	37,088	37,088	37,600	0	-1%	(512)	0	0	0	0	0%	0	-1%	(512)
USA MMA	33,831	33,831	43,000	0	-27%	(9,169)	0	0	0	0	0%	0	-27%	(9,169)
USA SAC	34,115	34,115	25,800	0	24%	8,315	0	0	0	0	0%	0	24%	8,315
USALSA (Army Legal Agency)	0	0	0	0	0%	0	98,026	98,026	71,000	0	28%	27,026	28%	27,026
USAMMDA	12,762	12,762	9,200	0	28%	3,562	0	0	0	0	0%	0	28%	3,562
USAMRAA	23,173	23,173	21,800	0	6%	1,373	0	0	0	0	0%	0	6%	1,373
USAMRIID	8,989	8,989	90,800	0	-910%	(81,811)	0	0	0	0	0%	0	-910%	(81,811)
WHS	0	0	0	0	0%	0	133,155	133,155	60,800	0	54%	72,355	54%	72,355
WHS Adjudication	0	0	0	0	0%	0	6,060	6,060	5,200	0	14%	860	14%	860

Installation	Current Capacity	Max Capacity (SF)	Current Usage @200 GSF/Person	Capacity Available to Surge	Capacity Required to Surge	%Excess (Shortfall)	
ABERDEEN PROVING GROUND	2,269,456	2,454,648	1,340,600	1,114,048	2,276	45%	1,111,772
CARLISLE BARRACKS	131,768	131,768	49,200	82,568	0	63%	82,568
FORT A P HILL	98,040	98,040	34,800	63,240	14,565	50%	48,675
FORT BELVOIR	2,076,130	2,775,569	1,851,800	923,769	34,447	32%	889,322
FORT BENNING	1,350,297	1,464,866	836,200	628,666	0	43%	628,666
FORT BLISS	911,905	1,185,159	373,600	811,559	0	68%	811,559
FORT BRAGG	1,867,959	2,049,355	1,273,400	775,955	0	38%	775,955
FORT CAMPBELL	761,151	751,984	448,400	303,584	200	40%	303,384
FORT CARSON	627,728	775,459	478,200	297,259	0	38%	297,259
FORT DETRICK	432,115	424,911	484,300	-59,389	2,750	-15%	-62,139
FORT DIX	268,075	276,412	134,200	142,212	0	51%	142,212
FORT DRUM	419,350	433,092	258,800	174,292	2,120	40%	172,172
FORT EUSTIS	786,284	810,224	490,800	319,424	0	39%	319,424
FORT GILLEM	409,042	422,576	173,600	248,976	0	59%	248,976
FORT GORDON	462,000	501,000	217,600	283,400	600	56%	282,800
FORT HAMILTON	152,000	177,000	304,800	-127,800	0	-72%	-127,800
FORT HOOD	978,346	935,623	767,200	168,423	90,324	8%	78,099
FORT HUACHUCA	725,380	776,292	691,400	84,892	0	11%	84,892
FORT JACKSON	344,202	354,673	294,500	60,173	2,000	16%	58,173
FORT KNOX	1,229,834	1,239,098	611,200	627,898	0	51%	627,898
FORT LEAVENWORTH	517,382	547,813	320,800	227,013	0	41%	227,013
FORT LEE	579,760	608,418	542,400	66,018	1,000	11%	65,018
FORT LEONARD WOOD	1,109,387	927,058	780,800	146,258	0	16%	146,258
FORT LEWIS	2,533,747	2,707,224	1,221,000	1,486,224	0	55%	1,486,224
FORT MCCOY	318,763	355,072	188,000	167,072	0	47%	167,072
FORT MCNAIR	143,315	218,152	159,400	58,752	0	27%	58,752
FORT MCPHERSON	1,035,209	1,064,436	988,000	76,436	0	7%	76,436
FORT MEADE	897,361	930,938	697,400	233,538	0	25%	233,538
FORT MONMOUTH	1,328,543	1,282,835	866,000	416,835	675	32%	416,160
FORT MONROE	545,226	551,609	619,400	-67,791	0	-12%	-67,791
FORT MYER	98,006	98,006	68,600	29,406	0	30%	29,406
FORT POLK	561,000	462,000	2,200	459,800	0	100%	459,800
FORT RICHARDSON	279,271	351,046	148,000	203,046	1,200	57%	201,846
FORT RILEY	1,387,462	1,387,503	723,200	664,303	12,800	47%	651,503
FORT RUCKER	201,000	487,000	409,400	77,600	0	16%	77,600
FORT SAM HOUSTON	1,799,267	1,789,545	834,800	954,745	9,100	53%	945,645
FORT SHAFTER	416,284	664,493	119,500	544,993	44,874	75%	500,119
FORT SILL	1,108,045	1,106,209	530,400	575,809	31,814	49%	543,995
FORT STEWART	519,732	520,574	400,200	120,374	5,500	22%	114,874
FORT WAINWRIGHT	185,000	202,000	1,283,600	-1,081,600	0	-535%	-1,081,600
REDSTONE ARSENAL	2,239,496	2,366,341	1,702,000	664,341	13,406	28%	650,935
SCHOFIELD BARRACKS	676,000	322,000	4,074,200	-3,752,200	0	-1165%	-3,752,200
WALTER REED AMC	366,000	425,000	145,600	279,400	0	66%	279,400
ARMY NATIONAL GUARD READINESS CENTER (ARLINGTON HALL)	162,785	162,785	224,600	-61,815	0	-38%	-61,815

Installation	Current Capacity	Maximum Potential Capacity	Current Usage @200 GSF/Person	Capacity Available to Surge	Capacity Required to Surge	%Excess (Shortfall)	
Altus AFB	311,211	223,169	93,400	129,769	0	58%	129,769
Andrews AFB	898,975	900,419	857,400	43,019	1,000	5%	42,019
Barksdale AFB	540,603	547,428	332,800	214,628	0	39%	214,628
Beale AFB	278,374	278,374	201,600	76,774	0	28%	76,774
Bolling AFB	396,192	989,649	253,200	736,449	0	74%	736,449
Brooks City-Base	441,352	441,352	601,600	-160,248	0	-36%	-160,248
Buckley AFB	134,386	134,386	436,800	-302,414	0	-225%	-302,414
Cannon AFB	271,112	271,112	167,800	103,312	0	38%	103,312
Charleston AFB	363,452	365,072	166,114	198,958	0	54%	198,958
Columbus AFB	133,797	151,190	111,000	40,190	0	27%	40,190
Davis-Monthan AFB	565,482	567,882	392,000	175,882	0	31%	175,882
Dover AFB	354,753	352,497	180,600	171,897	0	49%	171,897
Dyess AFB	359,421	365,176	255,800	109,376	0	30%	109,376
Eglin AFB	930,745	947,186	668,000	279,186	0	29%	279,186
Eielson AFB	406,839	381,778	93,000	288,778	0	76%	288,778
Ellsworth AFB	365,741	368,511	178,400	190,111	0	52%	190,111
Elmendorf AFB	862,823	943,214	381,400	561,814	6,823	59%	554,991
Fairchild AFB	387,669	387,669	117,000	270,669	0	70%	270,669
Francis E. Warren AFB	386,278	379,184	176,400	202,784	0	53%	202,784
Grand Forks AFB	251,220	286,025	114,700	171,325	0	60%	171,325
Hickam AFB	901,937	923,137	563,200	359,937	1	39%	359,936
Hill AFB	1,316,452	1,387,922	1,326,400	61,522	0	4%	61,522
Homestead ARS	138,197	54,535	103,000	-48,465	0	-89%	-48,465
Hurlburt Field	507,779	510,645	636,400	-125,755	390	-25%	-126,145
Keesler AFB	501,339	551,055	354,800	196,255	3,808	35%	192,447
Kirtland AFB	1,168,762	1,291,583	894,600	396,983	0	31%	396,983
Lackland AFB	933,046	955,492	622,000	333,492	0	35%	333,492
Langley AFB	1,343,905	1,446,500	1,062,600	383,900	0	27%	383,900
Little Rock AFB	341,834	398,706	180,200	218,506	0	55%	218,506
Luke AFB	355,540	409,514	200,200	209,314	0	51%	209,314
MacDill AFB	1,032,655	1,043,082	301,604	741,478	0	71%	741,478
Malmstrom AFB	259,814	254,889	143,200	111,689	0	44%	111,689
March ARB	230,876	245,353	204,600	40,753	0	17%	40,753
Maxwell AFB	1,458,337	1,627,284	1,001,800	625,484	0	38%	625,484
McChord AFB	415,046	435,263	176,000	259,263	0	60%	259,263
McConnell AFB	315,068	321,949	138,600	183,349	0	57%	183,349
McGuire AFB	486,530	529,410	360,000	169,410	600	32%	168,810
Minot AFB	353,199	363,507	165,600	197,907	0	54%	197,907
Mountain Home AFB	243,097	306,776	117,600	189,176	0	62%	189,176
Nellis AFB	481,032	488,387	271,400	216,987	0	44%	216,987
Offutt AFB	1,329,773	1,224,687	1,112,200	112,487	0	9%	112,487
Peterson AFB	703,305	930,734	453,200	477,534	0	51%	477,534
Pope AFB	246,577	292,518	103,800	188,718	0	65%	188,718
Randolph AFB	1,213,608	1,383,333	1,082,800	300,533	2,500	22%	298,033
Robins AFB	2,059,452	2,085,575	1,471,800	613,775	0	29%	613,775
Scott AFB	1,473,727	1,583,697	1,630,750	-47,053	0	-3%	-47,053
Seymour Johnson AFB	331,461	296,646	200,600	96,046	0	32%	96,046
Shaw AFB	406,457	427,755	322,000	105,755	0	25%	105,755
Sheppard AFB	388,188	414,785	341,200	73,585	10,900	15%	62,685
Tinker AFB	1,240,150	1,470,771	1,596,000	-125,229	440	-9%	-125,669
Travis AFB	591,421	691,825	243,200	448,625	0	65%	448,625
Tyndall AFB	478,485	491,562	420,000	71,562	0	15%	71,562
Vance AFB	135,437	126,898	38,400	88,498	0	70%	88,498
Vandenberg AFB	852,704	811,776	461,000	350,776	0	43%	350,776
Whiteman AFB	357,520	354,819	262,800	92,019	0	26%	92,019
Wright-Patterson AFB	3,324,125	2,859,314	5,103,200	-2,243,886	7,000	-79%	-2,250,886

Installation	Current Capacity	Maximum Potential Capacity	Current Usage @ 200 GSF/Person	Capacity Available to Surge	Capacity Required to Surge	%Excess (Shortfall)	
Anacostia Annex	500,321	500,321	191,000	309,321	0	62%	309,321
Arlington Service Center	249,646	251,823	169,800	82,023	0	33%	82,023
Henderson Hall	62,838	62,885	48,400	14,485	0	23%	14,485
Joint Reserve Base Fort Worth	260,781	262,581	148,800	113,781	0	43%	113,781
Joint Reserve Base New Orleans	117,374	101,162	174,200	-73,038	2,644	-75%	-75,682
Joint Reserve Base Willow Grove	80,169	87,469	50,800	36,669	0	42%	36,669
Marine Corps Air Station Beaufort	171,699	171,699	174,400	-2,701	0	-2%	-2,701
Marine Corps Air Station Cherry Point	717,262	749,631	831,000	-81,369	1,200	-11%	-82,569
Marine Corps Air Station Miramar	422,384	422,384	600,000	-177,616	0	-42%	-177,616
Marine Corps Base Camp Lejeune	2,334,926	2,360,042	2,245,400	114,642	10,892	4%	103,750
Marine Corps Base Camp Pendleton	1,359,445	1,347,952	1,315,600	32,352	0	2%	32,352
Marine Corps Base Hawaii Camp Smith	401,547	401,547	301,000	100,547	0	25%	100,547
Marine Corps Base Hawaii Kaneohe	215,375	219,507	477,800	-258,293	0	-118%	-258,293
Marine Corps Base Quantico	324,791	1,365,798	1,418,000	-52,202	4,800	-4%	-57,002
Marine Corps Support Activity Kansas City	120,658	120,658	91,400	29,258	0	24%	29,258
National Naval Medical Center Bethesda	719,238	718,513	627,400	91,113	28	13%	91,085
Naval Air Engineering Station Lakehurst	169,617	232,559	82,400	150,159	0	65%	150,159
Naval Air Station Brunswick	125,133	142,914	66,200	76,714	0	54%	76,714
Naval Air Station Corpus Christi	471,794	483,325	1,159,400	-676,075	0	-140%	-676,075
Naval Air Station Jacksonville	508,240	598,676	627,400	-28,724	504	-5%	-29,228
Naval Air Station Key West	123,182	129,910	81,600	48,310	1	37%	48,309
Naval Air Station Meridian	130,679	130,679	64,400	66,279	2,000	49%	64,279
Naval Air Station North Island	1,738,002	1,579,414	1,611,600	-32,186	10,066	-3%	-42,252
Naval Air Station Patuxent River	1,079,485	1,177,520	1,054,600	122,920	0	10%	122,920
Naval Air Station Patuxent River Webster Field	57,471	57,471	35,400	22,071	0	38%	22,071
Naval Air Station Pensacola	1,203,222	1,204,647	657,800	546,847	6,800	45%	540,047
Naval Air Station Point Mugu	943,001	929,523	715,400	214,123	90	23%	214,033
Naval Air Station Whidbey Island	253,813	287,200	159,200	128,000	0	45%	128,000
Naval Air Station Whiting Field	111,106	125,572	65,800	59,772	0	48%	59,772
Naval Amphibious Base Coronado	17,637	28,172	97,600	-69,428	0	-246%	-69,428
Naval Research Laboratory	198,878	218,654	101,200	117,454	0	54%	117,454
Naval Station and Undersea Warfare Center Newport	373,013	373,013	288,320	84,693	0	23%	84,693
Naval Station Everett	76,502	89,601	228,400	-138,799	0	-155%	-138,799
Naval Station Norfolk	1,074,164	2,160,728	1,806,800	353,928	3,980	16%	349,948
Naval Station Pearl Harbor	1,675,766	1,905,109	1,277,400	627,709	1,500	33%	626,209
Naval Station San Diego	1,265,271	1,364,733	943,800	420,933	4,500	31%	416,433
Naval Submarine Base Bangor	447,424	450,900	922,900	-472,000	0	-105%	-472,000
Naval Submarine Support Base Kings Bay	369,149	369,149	981,800	-612,651	2,040	-167%	-614,691
Naval Support Activity Mechanicsburg	1,138,015	2,722,911	1,025,600	1,697,311	0	62%	1,697,311
Naval Support Activity Millington	1,295,107	1,454,666	977,400	477,266	5,000	32%	472,266
Naval Support Activity New Orleans, LA	818,577	818,577	545,800	272,777	1,700	33%	271,077
Naval Support Activity Norfolk	724,685	715,700	1,224,200	-508,500	302	-71%	-508,802
Naval Weapons Station Charleston	297,324	612,030	396,000	216,030	400	35%	215,630
NAVSTA ANNAPOLIS	431,329	456,485	175,800	280,685	0	61%	280,685
NAVSUPPACT DAHLGREN	207,255	208,025	129,200	78,825	0	38%	78,825
NAVSUPPACT INDIAN HEAD	24,193	399,953	232,800	167,153	0	42%	167,153
Potomac Annex, Washington DC	173,900	173,600	93,200	80,400	0	46%	80,400
Saufley Field	398,467	403,580	192,200	211,380	0	52%	211,380
Washington Navy Yard	4,973,728	5,008,356	3,270,200	1,738,156	1,200	35%	1,736,956

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	OWNED SPACE ON MILITARY INSTALLATIONS						LEASED SPACE							
11th Wing	243,741	243,741	247,800	0	-2%	(4,059)	0	0	0	0	0%	0	-2%	(4,059)
6MLMC	11,663	11,663	12,800	0	-10%	(1,137)	0	0	0	0	0%	0	-10%	(1,137)
Acquisition Support Center (AAESA)	45,764	45,764	52,200	0	-14%	(6,436)	0	0	0	0	0%	0	-14%	(6,436)
ACSIM	0	0	0	0	0%	0	93,280	93,280	87,000	0	7%	6,280	7%	6,280
AF Adjudication	0	0	0	0	0%	0	21,863	21,863	31,200	0	-43%	-9,338	-43%	(9,338)
AF Flight Standards Agency	38,190	38,190	27,200	0	29%	10,990	0	0	0	0	0%	0	29%	10,990
AF Legal Services Agency	9,640	9,640	43,000	0	-346%	(33,360)	0	0	0	0	0%	0	-346%	(33,360)
AF MSA - Medical Support Agency	14,802	14,802	25,800	0	-74%	(10,998)	0	0	0	0	0%	0	-74%	(10,998)
AF News Agency	36,374	36,374	35,600	0	2%	774	0	0	0	0	0%	0	2%	774
AF Office of Special Investigations	259,224	259,224	177,000	0	32%	82,224	0	0	0	0	0%	0	32%	82,224
AF Personnel Operations Agency	0	0	0	0	0%	0	7,581	7,581	8,400	0	-11%	-819	-11%	(819)
AF Review Boards Agency	12,626	12,626	11,000	600	8%	1,026	0	0	0	0	0%	0	8%	1,026
AF/DP - Personnel	0	0	0	0	0%	0	10,499	10,499	13,200	0	-26%	-2,701	-26%	(2,701)
AF/HC – Chaplain Service	47,500	47,500	5,200	0	89%	42,300	0	0	0	0	0%	0	89%	42,300
AF/HO - Historian	0	0	0	0	0%	0	750	750	800	0	-7%	-50	-7%	(50)
AF/IL – Installation and Logistics	0	0	0	0	0%	0	84,594	84,594	97,800	0	-16%	-13,206	-16%	(13,206)
AF/JA – Judge Advocate General	0	0	0	0	0%	0	36,469	36,469	22,400	0	39%	14,069	39%	14,069
AF/RE – Air Force Reserve	286,819	286,819	195,000	0	32%	91,819	0	0	0	0	0%	0	32%	91,819
AF/SG – Surgeon General	65,085	65,085	46,600	0	28%	18,485	0	0	0	0	0%	0	28%	18,485
AF/XI – Warfighting Integration	0	0	0	0	0%	0	21,400	21,400	23,600	0	-10%	-2,200	-10%	(2,200)
AF/XO – Air and Space Operations	0	0	0	0	0%	0	60,291	60,291	34,400	0	43%	25,891	43%	25,891
AFCEE	19,625	19,625	11,400	0	42%	8,225	116,768	116,768	118,800	0	-2%	-2,033	5%	6,193
AF-CIO – HAF Chief Information Officer	0	0	0	0	0%	0	4,260	4,260	3,200	0	25%	1,060	25%	1,060
AFIP	0	0	0	0	0%	0	2,625	2,625	4,400	0	-68%	-1,775	-68%	(1,775)
AFIS (American Forces Information Service)	0	0	0	0	0%	0	58,360	58,360	62,000	0	-6%	-3,640	-6%	(3,640)
AFSAA - AF Studies and Analysis Agency	0	0	0	0	0%	0	39,951	39,951	40,400	0	-1%	-449	-1%	(449)
AMC	231,119	231,119	211,000	0	9%	20,119	0	0	0	0	0%	0	9%	20,119
AMC (Air Mobility Command)	746,088	746,088	593,200	0	20%	152,888	0	0	0	0	0%	0	20%	152,888
Army Adjudication	30,260	30,260	22,000	0	27%	8,260	0	0	0	0	0%	0	27%	8,260
Army Audit Agency	0	0	0	0	0%	0	29,676	29,676	19,200	0	35%	10,476	35%	10,476
Army Contracting Agency	0	0	0	0	0%	0	55,600	55,600	33,800	0	39%	21,800	39%	21,800
Army CSA	0	0	0	0	0%	0	12,131	12,131	39,000	0	-221%	-26,869	-221%	(26,869)
Army Evaluation Center	58,521	58,521	45,200	0	23%	13,321	0	0	0	0	0%	0	23%	13,321
Army National Guard	0	0	0	0	0%	0	284,605	284,605	224,600	0	21%	60,005	21%	60,005
Army Research Office	0	0	0	0	0%	0	39,213	39,213	24,800	0	37%	14,413	37%	14,413
ASA (FM&C)	0	0	0	0	0%	0	18,723	18,723	7,600	0	59%	11,123	59%	11,123
ASA (I&E)	0	0	0	0	0%	0	11,419	11,419	10,400	0	9%	1,019	9%	1,019
ASA(M&RA)	0	0	0	0	0%	0	33,639	33,639	24,800	0	26%	8,839	26%	8,839
AUDSVC	36,371	36,371	67,800	0	-86%	(31,429)	0	0	0	0	0%	0	-86%	(31,429)
BD CPAC -MA, NE Region	14,897	14,897	6,800	0	54%	8,097	0	0	0	0	0%	0	54%	8,097
BUMED, WASH DC	173,900	173,900	93,200	0	46%	80,700	0	0	0	0	0%	0	46%	80,700
CAA	48,851	48,851	33,200	0	32%	15,651	0	0	0	0	0%	0	32%	15,651
CECOM (Acquisition Ctr)	0	0	0	0	0%	0	8,906	8,906	7,200	0	19%	1,706	19%	1,706
CID - Belvoir	107,455	107,455	111,000	0	-3%	(3,545)	0	0	0	0	0%	0	-3%	(3,545)
CIFA HQ	0	0	0	0	0%	0	285,912	285,912	196,800	0	31%	89,112	31%	89,112
CMC (FOB-2)	215,725	215,725	238,000	0	-10%	(22,275)	0	0	0	0	0%	0	-10%	(22,275)
CO HQBN HQMC (Henderson Hall)	62,838	62,838	48,400	0	23%	14,438	0	0	0	0	0%	0	23%	14,438
COMMANDER, NAVY INSTALLATIONS (CNI)	111	111	10,400	0	-9269%	(10,289)	53,913	53,913	42,400	0	21%	11,513	2%	1,224
Communications & Electronics Command (CECOM)	31,928	31,928	19,000	0	40%	12,928	0	0	0	0	0%	0	40%	12,928
COMNAVFACENGCOM	108,699	108,699	73,200	0	33%	35,499	0	0	0	0	0%	0	33%	35,499
COMSC WASHINGTON DC	143,540	143,540	85,400	0	41%	58,140	0	0	0	0	0%	0	41%	58,140
DARPA	0	0	0	0	0%	0	84,453	84,453	50,200	0	41%	34,253	41%	34,253
DCAA	49,793	49,793	3,000	0	94%	46,793	15,669	15,669	13,600	0	13%	2,069	75%	48,861
DCMA	51,038	51,038	38,000	0	26%	13,038	123,980	123,980	140,200	0	-13%	-16,220	-2%	(3,182)
DCMS	16,011	16,011	13,800	0	14%	2,211	0	0	0	0	0%	0	14%	2,211
DeCA	166,388	166,388	134,800	0	19%	31,588	67,049	67,049	68,400	0	-2%	-1,351	13%	30,237
DECA Reg HQ	0	0	0	0	0%	0	62,554	62,554	38,400	0	39%	24,154	39%	24,154
Developmental Test Command	96,235	96,235	52,800	0	45%	43,435	0	0	0	0	0%	0	45%	43,435

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	OWNED SPACE ON MILITARY INSTALLATIONS						LEASED SPACE							
DFAS	2,018,517	2,018,517	1,493,600	0	26%	524,917	2,555,991	2,555,991	1,730,000	0	32%	825,991	30%	1,350,908
DHRA	0	0	0	0	0%	0	151,313	151,313	98,600	0	35%	52,713	35%	52,713
DIA Adjudication	21,863	21,863	5,800	2,300	63%	13,763	0	0	0	0	0%	0	63%	13,763
DISA	720,792	720,792	524,200	0	27%	196,592	791,641	791,641	628,200	0	21%	163,441	24%	360,033
DISC4 JTRS JPO	0	0	0	0	0%	0	78,821	78,821	71,600	0	9%	7,221	9%	7,221
DLA	568,774	568,774	487,000	0	14%	81,774	56,894	56,894	78,000	0	-37%	-21,106	10%	60,667
DLSA	0	0	0	0	0%	0	23,605	23,605	17,600	0	25%	6,005	25%	6,005
DOD IG	0	0	0	0	0%	0	308,331	308,331	164,400	0	47%	143,931	47%	143,931
DODEA	0	0	0	0	0%	0	109,258	109,258	94,200	0	14%	15,058	14%	15,058
DOHA	250	250	200	0	20%	50	100,436	100,436	41,200	0	59%	59,236	59%	59,286
DPMO	0	0	0	0	0%	0	31,900	31,900	26,200	0	18%	5,700	18%	5,700
DSCA	0	0	0	0	0%	0	52,063	52,063	36,800	0	29%	15,263	29%	15,263
DSS DISCO(subset of DSS HQ)	0	0	0	0	0%	0	33,759	33,759	36,200	0	-7%	-2,441	-7%	(2,441)
DSS HQ	0	0	0	0	0%	0	137,850	137,850	99,400	0	28%	38,450	28%	38,450
DTRA	72,104	72,104	118,800	0	-65%	(46,696)	233,695	233,695	255,000	0	-9%	-21,305	-22%	(68,001)
DTSA	0	0	0	0	0%	0	50,528	50,528	40,400	0	20%	10,128	20%	10,128
DUSA	0	0	0	0	0%	0	1,394	1,394	2,200	0	-58%	-806	-58%	(806)
Edgewood Chemical & Biological Center	336,612	336,612	167,200	0	50%	169,412	0	0	0	0	0%	0	50%	169,412
G-1	0	0	0	0	0%	0	168,128	168,128	89,800	0	47%	78,328	47%	78,328
G-3	0	0	0	0	0%	0	8,295	8,295	11,800	0	-42%	-3,505	-42%	(3,505)
G-6	0	0	0	0	0%	0	563	563	1,600	0	-184%	-1,038	-184%	(1,038)
G-8	0	0	0	0	0%	0	27,183	27,183	23,800	0	12%	3,383	12%	3,383
HQ Air National Guard (ANG)	117,168	117,168	118,800	0	-1%	(1,632)	0	0	0	0	0%	0	-1%	(1,632)
HQ ATEC	0	0	0	0	0%	0	97,840	97,840	94,400	0	4%	3,440	4%	3,440
HQ IMA	159,614	159,614	86,200	0	46%	73,414	114,894	114,894	70,800	0	38%	44,094	43%	117,508
HQ SMDC	0	0	0	0	0%	0	34,421	34,421	32,200	0	6%	2,221	6%	2,221
HQS USA MRMC (and subordinate commands)	39,265	39,265	46,000	0	-17%	(6,735)	0	0	0	0	0%	0	-17%	(6,735)
HRC	0	0	0	0	0%	0	1,045,323	1,045,323	802,600	0	23%	242,723	23%	242,723
JAG School	0	0	0	0	0%	0	66,763	66,763	18,200	0	73%	48,563	73%	48,563
JCS Adjudication	1,607	1,607	1,200	0	25%	407	0	0	0	0	0%	0	25%	407
JMLFDC	19,407	19,407	30,600	0	-58%	(11,193)	0	0	0	0	0%	0	-58%	(11,193)
JSIMS	0	0	0	0	0%	0	40,008	40,008	12,800	0	68%	27,208	68%	27,208
MARINE CORPS INSTITUTE	79,483	79,483	37,600	0	53%	41,883	0	0	0	0	0%	0	53%	41,883
MDA	1,760,783	1,760,783	1,354,200	0	23%	406,583	1,266,693	1,266,693	792,400	0	37%	474,293	29%	880,876
MDW	103,062	103,062	114,200	0	-11%	(11,138)	0	0	0	0	0%	0	-11%	(11,138)
MEDIA CTR WASHINGTON DC	115,586	115,586	31,800	0	72%	83,786	0	0	0	0	0%	0	72%	83,786
National Guard Bureau (NGB)	0	0	0	0	0%	0	284,605	284,605	130,200	0	54%	154,405	54%	154,405
NAVAIR SYSCOM HQ	49,448	49,448	76,400	0	-55%	(26,952)	0	0	0	0	0%	0	-55%	(26,952)
NAVAL DISTRICT WASH DC	475,250	475,250	185,000	1,200	61%	289,050	0	0	0	0	0%	0	61%	289,050
NAVAL HISTORICAL CENTER	70,284	70,284	26,400	0	62%	43,884	0	0	0	0	0%	0	62%	43,884
NAVAL LEGAL SERVICE OFFICE NORTH CENTRAL	10,033	10,033	4,800	0	52%	5,233	0	0	0	0	0%	0	52%	5,233
NAVAL LEGAL SERVICES COMMAND	24,994	24,994	11,200	0	55%	13,794	0	0	0	0	0%	0	55%	13,794
NAVIPO WASH DC	0	0	0	0	0%	0	38,422	38,422	38,200	0	1%	222	1%	222
NAVSEASYSCOM	638,643	638,643	720,200	0	-13%	(81,557)	0	0	0	0	0%	0	-13%	(81,557)
NAVSISA, MECHANICSBURG PA	12,338	12,338	9,200	0	25%	3,138	0	0	0	0	0%	0	25%	3,138
NAVSSP - new	0	0	0	0	0%	0	106,656	106,656	87,400	0	18%	19,256	18%	19,256
NAVSUPSYSCOM, MECHANICSBURG PA	79,416	79,416	62,400	0	21%	17,016	0	0	0	0	0%	0	21%	17,016
Navy Adjudication	28,951	28,951	29,600	0	-2%	(649)	0	0	0	0	0%	0	-2%	(649)
NAWC PATUXENT RIVER MD	344,543	344,543	442,200	0	-28%	(97,657)	115,494	115,494	124,000	0	-7%	-8,506	-23%	(106,163)
NCIS	159,274	159,274	171,800	0	-8%	(12,526)	0	0	0	0	0%	0	-8%	(12,526)
Netcom	14,092	14,092	22,000	0	-56%	(7,908)	39,666	39,666	23,000	0	42%	16,666	16%	8,758
NMCRS	0	0	0	0	0%	0	11,000	11,000	9,400	0	15%	1,600	15%	1,600
NSA Adjudication	0	0	0	0	0%	0	17,500	17,500	11,800	0	33%	5,700	33%	5,700
NSMA (Leased)	0	0	0	0	0%	0	182,241	182,241	132,800	0	27%	49,441	27%	49,441
NSWC HS (AT WNY)	10,689	10,689	14,600	0	-37%	(3,911)	0	0	0	0	0%	0	-37%	(3,911)
OASA (Alt)	0	0	0	0	0%	0	73,393	73,393	164,000	0	-123%	-90,608	-123%	(90,608)
OCAR	0	0	0	0	0%	0	62,711	62,711	37,400	0	40%	25,311	40%	25,311
OCHR	15,407	15,407	28,000	0	-82%	(12,593)	0	0	0	0	0%	0	-82%	(12,593)

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OCPA	0	0	0	0	0%	0	24,168	24,168	10,000	0	59%	14,168	59%	14,168
OEA	0	0	0	0	0%	0	11,361	11,361	6,400	0	44%	4,961	44%	4,961
Ofc of the JAG (OTJAG)	0	0	0	0	0%	0	120,981	120,981	95,600	0	21%	25,381	21%	25,381
OFFICE OF NAVAL RESEARCH (CNR)	1,548	1,548	400	0	74%	1,148	256,828	256,828	176,600	0	31%	80,228	31%	81,376
Office of the Admin Ass't to the Army (SAAA)	0	0	0	0	0%	0	256,110	256,110	314,000	0	-23%	-57,890	-23%	(57,890)
OPNAV	3,141	3,141	4,600	0	-46%	(1,459)	24,813	24,813	23,600	0	5%	1,213	-1%	(247)
OSD	0	0	0	0	0%	0	601,463	601,463	283,200	0	53%	318,263	53%	318,263
PEO Biological Defense	0	0	0	0	0%	0	25,379	25,379	29,000	0	-14%	-3,621	-14%	(3,621)
PEO EIS (STAMIS)	52,156	52,156	36,800	0	29%	15,356	0	0	0	0	0%	0	29%	15,356
PEO STRICOM	0	0	0	0	0%	0	125,115	125,115	118,600	0	5%	6,515	5%	6,515
PFPA	0	0	0	0	0%	0	11,394	11,394	20,000	0	-76%	-8,606	-76%	(8,606)
Program Mgr for Chemical Demilitarization	60,291	60,291	35,000	0	42%	25,291	0	0	0	0	0%	0	42%	25,291
PWC WASH DC	97,491	97,491	58,600	0	40%	38,891	0	0	0	0	0%	0	40%	38,891
RDECOM	105,083	105,083	52,600	0	50%	52,483	0	0	0	0	0%	0	50%	52,483
SAF/AA – Admin Asst to the Secretary	0	0	0	0	0%	0	18,156	18,156	21,800	0	-20%	-3,644	-20%	(3,644)
SAF/AG – Auditor General	0	0	0	0	0%	0	14,848	14,848	9,400	0	37%	5,448	37%	5,448
SAF/AQ - Acquisition	0	0	0	0	0%	0	156,269	156,269	100,800	0	35%	55,469	35%	55,469
SAF/FM – Financial Management and Comptroller	0	0	0	0	0%	0	14,808	14,808	17,200	0	-16%	-2,393	-16%	(2,393)
SAF/GC – General Counsel	0	0	0	0	0%	0	4,318	4,318	2,200	0	49%	2,118	49%	2,118
SAF/IA – International Affairs	0	0	0	0	0%	0	30,846	30,846	36,200	0	-17%	-5,354	-17%	(5,354)
SAF/IE – Installations Environment and Logistics	0	0	0	0	0%	0	20,546	20,546	14,200	0	31%	6,346	31%	6,346
SAF/PA – Public Affairs	0	0	0	0	0%	0	2,460	2,460	2,000	0	19%	460	19%	460
SAF/SB – Small & Disadvantaged Business	0	0	0	0	0%	0	2,918	2,918	3,000	0	-3%	-83	-3%	(83)
SAF/US – Under Secretary of the AF	0	0	0	0	0%	0	16,653	16,653	17,600	0	-6%	-948	-6%	(948)
SDDC (formerly MTMC)	0	0	0	0	0%	0	202,664	202,664	106,400	0	47%	96,264	47%	96,264
SECNAV WASH DC	116,292	116,292	40,000	0	66%	76,292	34,704	34,704	24,000	0	31%	10,704	58%	86,996
Soldier's Magazine	4,558	4,558	600	0	87%	3,958	0	0	0	0	0%	0	87%	3,958
SPAWAR	0	0	0	0	0%	0	15,200	15,200	6,200	0	59%	9,000	59%	9,000
SPAWARSYSCEN, Charleston - new	118,350	118,350	53,800	0	55%	64,550	0	0	0	0	0%	0	55%	64,550
The Surgeon General Office (OTSG)	0	0	0	0	0%	0	65,665	65,665	59,600	0	9%	6,065	9%	6,065
TMA	0	0	0	0	0%	0	270,036	270,036	198,600	0	26%	71,436	26%	71,436
TRANSCOM	226,089	226,089	335,600	0	-48%	(109,511)	0	0	0	0	0%	0	-48%	(109,511)
TRIAL SERVICE OFFICE NORTHEAST	10,048	10,048	2,000	0	80%	8,048	0	0	0	0	0%	0	80%	8,048
U.S. Army Research Laboratory HQ (+ Adelphi)	620,914	620,914	448,400	0	28%	172,514	0	0	0	0	0%	0	28%	172,514
US Army Aberdeen Test Center	139,743	139,743	99,800	0	29%	39,943	0	0	0	0	0%	0	29%	39,943
US Army Ctr for Health Promotion and Preventative Medicine	188,454	188,454	143,600	0	24%	44,854	0	0	0	0	0%	0	24%	44,854
US Army Environmental Center	60,463	60,463	53,400	0	12%	7,063	0	0	0	0	0%	0	12%	7,063
US ARMY INFO SYSTEMS ENGINEERING COMMAND	31,964	31,964	34,000	0	-6%	(2,036)	0	0	0	0	0%	0	-6%	(2,036)
US Army Materiel Systems Analysis Activity	98,878	98,878	58,800	0	41%	40,078	0	0	0	0	0%	0	41%	40,078
US Army Medical Research Institute for Chemical Defense	8,845	8,845	5,800	0	34%	3,045	0	0	0	0	0%	0	34%	3,045
US Army Research, Development & Engineering Command	105,083	105,083	52,600	0	50%	52,483	0	0	0	0	0%	0	50%	52,483
USA Force Mgmt Support Agency, HQ DA-GS	37,088	37,088	37,600	0	-1%	(512)	0	0	0	0	0%	0	-1%	(512)
USA MMA	33,831	33,831	43,000	0	-27%	(9,169)	0	0	0	0	0%	0	-27%	(9,169)
USA SAC	34,115	34,115	25,800	0	24%	8,315	0	0	0	0	0%	0	24%	8,315
USALSA (Army Legal Agency)	0	0	0	0	0%	0	98,026	98,026	71,000	0	28%	27,026	28%	27,026
USAMMDA	12,762	12,762	9,200	0	28%	3,562	0	0	0	0	0%	0	28%	3,562
USAMRAA	23,173	23,173	21,800	0	6%	1,373	0	0	0	0	0%	0	6%	1,373
USAMRIID	8,989	8,989	90,800	0	-910%	(81,811)	0	0	0	0	0%	0	-910%	(81,811)
WHS	0	0	0	0	0%	0	133,155	133,155	60,800	0	54%	72,355	54%	72,355
WHS Adjudication	0	0	0	0	0%	0	6,060	6,060	5,200	0	14%	860	14%	860

- **Capacity Analysis Results:** Details attached. The initial Capacity Analysis for Reserve and Recruiting Commands (R&RC) was conducted by gathering data from Services respective Reserve and Recruiting Commands. The results of that data call are summarized on the following table. The Capacity Analysis Report includes data which compare the total space currently on an installation or occupied by the Activity against what is required at an average space requirement of 200 GSF per person, used as a means to estimate the shortfall or excess of space which may currently exist, after accounting for surge requirements.

Reserve and Recruiting Commands
Capacity Analysis

Activity	Current Capacity	Maximum Potential Capacity	Current Usage @ 200 GSF	Capacity Available to Surge	Capacity Required to Surge	Excess	Shortfall
U.S. Army Reserve Command Ft McPherson	203,142	203,142	161,200	41,942	0	79%	-41,942
U.S. Army Reserve Command (Leased) Peachtree & Morrow	46,695	46,695	50,200	-3,505	0	108%	3,505
U.S. Army Accessions Command Ft Monroe VA	24,747	24,747	43,800	-19,053	0	177%	19,053
U.S. Army Cadet Command Ft Monroe VA	46,103	46,103	58,400	-12,297	0	127%	12,297
U.S. Army Recruiting Command Ft Knox KY	267,231	267,231	181,000	86,231	0	68%	-86,231
COMNAVRESFOR NSA NOLA	157,350	157,350	102,600	54,750	0	65%	-54,750
COMNAVCRUITCOM-NSA NOLA	10,948	10,948	33,600	-22,652	0	307%	22,652
USAF Reserve Command-Robins GA	286,097	286,097	195,000	91,097	0	68%	-91,097
U.S. Air Force Reserve Command Reserve Recruiting Service (leased)	28,000	28,000	33,600	-5,600	0	120%	5,600
COMMARFORRES NSA NOLA	130,251	130,251	164,800	-34,549	0	127%	34,549
COMNAVRUITCOM - Millington	78,330	78,330	44,200	34,130	0	56%	-34,130
COMMARFORCRUITCMD-Quantico VA	30,504	30,504	24,800	5,704	0	81%	-5,704
NGB (Nat'l Guard Bureau) Leased	142,200	142,200	128,800	13,400	0	91%	-13,400
Army Nat'l Guard (ARNG) Owned	248,000	248,000	244,200	3,800	0	98%	-3,800
Army Nat'l Guard (ARNG) Leased	32,588	32,588	30,000	2,588	0	92%	-2,588
Air Nat'l Guard (ANG) Owned	116,698	116,698	94,800	21,898	0	81%	-21,898
Air Nat'l Guard (ANG) Leased	121,462	121,462	112,400	9,062	0	93%	-9,062
Totals/Averages	1,970,346	1,970,346	1,703,400	266,946	0	86%	-266,946

- **Capacity Analysis Results**: The initial Capacity Analysis for MAH was conducted by gathering data across CONUS. These results are summarized on the tables below. The Capacity Analysis Report includes data which compare the total space currently on an installation or occupied by the Activity against what is required at an average space requirement of 200 GSF per person, used as a means to estimate the shortfall or excess of space which may currently exist, after accounting for surge requirements.

  The scope of work undertaken by the HSA JCSG was generally limited to headquarters and administration facilities located within 100 miles of the Pentagon, unless otherwise specifically defined. The USAF Real Property Agency (AF/IE) facilities analyzed are shown on Table 3, found on the last table of this section.

Table 3: MV Scoring Model

MILITARY VALUE SCORING MODEL

Criterion 2 / Attribute 2

Metric 1: Ownership / Type of Space
Metric 2: Single/Multiple Location
Metric 3: % Portfolio in Leased/Temp Space

Criterion 2 / Attribute 3

Metric 1: Standards for Bldgs (AT/FP)

ATTRIBUTE 2		
METRIC 1 (Weight = 13%)	METRIC 2 (Weight = 6%)	METRIC 3 (Weight = 8%)
Owned = 1.00	Percentage of Total Space in Single Largest Location	Lowest Value = 1.0
Temp = 0.25		Highest Value = 0.0
Leased = 0.00		

ATTRIBUTE 3	
METRIC 1 (Weight = 9%)	
Installations =	1.00
Leased Space =	range 0.00 - 1.00

AIR FORCE - SAF/IE (Installations Environment & Logistics)

DBASE DATE: 11/11/2004

									ATTRIBUTE 2				ATTRIBUTE 3		PERSONNEL COUNT								
									METRIC 1		METRIC 2	METRIC 3	METRIC 1										
DATA STATUS UPDATE	SEARCH NAME	TYPE OF SPACE (OWNED/ LEASED/ TEMP)	BLDG NAME	STREET ADDRESS	CITY	STATE	ASSIGNED USF	ACTUAL OR CONVERTED GSF	OWNERSHIP/ TYPE OF SPACE	PORTFOLIO WEIGHTED VALUE	SINGLE or MULTIPLE LOCATION	TOTAL LEASED/TEMP SPACE	AT / FP TOTAL VALUE	AT / FP WEIGHTED VALUE	TOTAL PERS	CIVILIAN	TOTAL MIL	MIL EXEC	MIL MANA	MIL OTHER	MIL ENLIST	CONTR	OTHER
No Change	SAF/IE	**LEASED**	Rosslyn Metro Center	1700 N. Moore St.	Arlington	VA	10,013	12,516	0.00	0.00	60.9%	12,516	0.80	0.49	22	22	0	0	0	0	0	0	0
No Change	SAF/IE	**LEASED**	Nash Bldg	1400 Key Blvd.	Arlington	VA	6,424	8,030	0.00	0.00		8,030	0.80	0.31	49	46	0	0	0	0	0	3	0
							TOTAL	**20,546**		**0.00**	**0.61**	**20,546**		**0.80**	**71**	**68**	**0**	**0**	**0**	**0**	**0**	**3**	**0**

Installation	Current Capacity	Max Capacity (SF)	Current Usage @200 GSF/Person	Capacity Available to Surge	Capacity Required to Surge	%Excess (Shortfall)	
ABERDEEN PROVING GROUND	2,269,456	2,454,648	1,340,600	1,114,048	2,276	45%	1,111,772
CARLISLE BARRACKS	131,768	131,768	49,200	82,568	0	63%	82,568
FORT A P HILL	98,040	98,040	34,800	63,240	14,565	50%	48,675
FORT BELVOIR	2,076,130	2,775,569	1,851,800	923,769	34,447	32%	889,322
FORT BENNING	1,350,297	1,464,866	836,200	628,666	0	43%	628,666
FORT BLISS	911,905	1,185,159	373,600	811,559	0	68%	811,559
FORT BRAGG	1,867,959	2,049,355	1,273,400	775,955	0	38%	775,955
FORT CAMPBELL	761,151	751,984	448,400	303,584	200	40%	303,384
FORT CARSON	627,728	775,459	478,200	297,259	0	38%	297,259
FORT DETRICK	432,115	424,911	484,300	-59,389	2,750	-15%	-62,139
FORT DIX	268,075	276,412	134,200	142,212	0	51%	142,212
FORT DRUM	419,350	433,092	258,800	174,292	2,120	40%	172,172
FORT EUSTIS	786,284	810,224	490,800	319,424	0	39%	319,424
FORT GILLEM	409,042	422,576	173,600	248,976	0	59%	248,976
FORT GORDON	462,000	501,000	217,600	283,400	600	56%	282,800
FORT HAMILTON	152,000	177,000	304,800	-127,800	0	-72%	-127,800
FORT HOOD	978,346	935,623	767,200	168,423	90,324	8%	78,099
FORT HUACHUCA	725,380	776,292	691,400	84,892	0	11%	84,892
FORT JACKSON	344,202	354,673	294,500	60,173	2,000	16%	58,173
FORT KNOX	1,229,834	1,239,098	611,200	627,898	0	51%	627,898
FORT LEAVENWORTH	517,382	547,813	320,800	227,013	0	41%	227,013
FORT LEE	579,760	608,418	542,400	66,018	1,000	11%	65,018
FORT LEONARD WOOD	1,109,387	927,058	780,800	146,258	0	16%	146,258
FORT LEWIS	2,533,747	2,707,224	1,221,000	1,486,224	0	55%	1,486,224
FORT MCCOY	318,763	355,072	188,000	167,072	0	47%	167,072
FORT MCNAIR	143,315	218,152	159,400	58,752	0	27%	58,752
FORT MCPHERSON	1,035,209	1,064,436	988,000	76,436	0	7%	76,436
FORT MEADE	897,361	930,938	697,400	233,538	0	25%	233,538
FORT MONMOUTH	1,328,543	1,282,835	866,000	416,835	675	32%	416,160
FORT MONROE	545,226	551,609	619,400	-67,791	0	-12%	-67,791
FORT MYER	98,006	98,006	68,600	29,406	0	30%	29,406
FORT POLK	561,000	462,000	2,200	459,800	0	100%	459,800
FORT RICHARDSON	279,271	351,046	148,000	203,046	1,200	57%	201,846
FORT RILEY	1,387,462	1,387,503	723,200	664,303	12,800	47%	651,503
FORT RUCKER	201,000	487,000	409,400	77,600	0	16%	77,600
FORT SAM HOUSTON	1,799,267	1,789,545	834,800	954,745	9,100	53%	945,645
FORT SHAFTER	416,284	664,493	119,500	544,993	44,874	75%	500,119
FORT SILL	1,108,045	1,106,209	530,400	575,809	31,814	49%	543,995
FORT STEWART	519,732	520,574	400,200	120,374	5,500	22%	114,874
FORT WAINWRIGHT	185,000	202,000	1,283,600	-1,081,600	0	-535%	-1,081,600
REDSTONE ARSENAL	2,239,496	2,366,341	1,702,000	664,341	13,406	28%	650,935
SCHOFIELD BARRACKS	676,000	322,000	4,074,200	-3,752,200	0	-1165%	-3,752,200
WALTER REED AMC	366,000	425,000	145,600	279,400	0	66%	279,400
ARMY NATIONAL GUARD READINESS CENTER (ARLINGTON HALL)	162,785	162,785	224,600	-61,815	0	-38%	-61,815

Installation	Current Capacity	Maximum Potential Capacity	Current Usage @200 GSF/Person	Capacity Available to Surge	Capacity Required to Surge	%Excess (Shortfall)	
Altus AFB	311,211	223,169	93,400	129,769	0	58%	129,769
Andrews AFB	898,975	900,419	857,400	43,019	1,000	5%	42,019
Barksdale AFB	540,603	547,428	332,800	214,628	0	39%	214,628
Beale AFB	278,374	278,374	201,600	76,774	0	28%	76,774
Bolling AFB	396,192	989,649	253,200	736,449	0	74%	736,449
Brooks City-Base	441,352	441,352	601,600	-160,248	0	-36%	-160,248
Buckley AFB	134,386	134,386	436,800	-302,414	0	-225%	-302,414
Cannon AFB	271,112	271,112	167,800	103,312	0	38%	103,312
Charleston AFB	363,452	365,072	166,114	198,958	0	54%	198,958
Columbus AFB	133,797	151,190	111,000	40,190	0	27%	40,190
Davis-Monthan AFB	565,482	567,882	392,000	175,882	0	31%	175,882
Dover AFB	354,753	352,497	180,600	171,897	0	49%	171,897
Dyess AFB	359,421	365,176	255,800	109,376	0	30%	109,376
Eglin AFB	930,745	947,186	668,000	279,186	0	29%	279,186
Eielson AFB	406,839	381,778	93,000	288,778	0	76%	288,778
Ellsworth AFB	365,741	368,511	178,400	190,111	0	52%	190,111
Elmendorf AFB	862,823	943,214	381,400	561,814	6,823	59%	554,991
Fairchild AFB	387,669	387,669	117,000	270,669	0	70%	270,669
Francis E. Warren AFB	386,278	379,184	176,400	202,784	0	53%	202,784
Grand Forks AFB	251,220	286,025	114,700	171,325	0	60%	171,325
Hickam AFB	901,937	923,137	563,200	359,937	1	39%	359,936
Hill AFB	1,316,452	1,387,922	1,326,400	61,522	0	4%	61,522
Homestead ARS	138,197	54,535	103,000	-48,465	0	-89%	-48,465
Hurlburt Field	507,779	510,645	636,400	-125,755	390	-25%	-126,145
Keesler AFB	501,339	551,055	354,800	196,255	3,808	35%	192,447
Kirtland AFB	1,168,762	1,291,583	894,600	396,983	0	31%	396,983
Lackland AFB	933,046	955,492	622,000	333,492	0	35%	333,492
Langley AFB	1,343,905	1,446,500	1,062,600	383,900	0	27%	383,900
Little Rock AFB	341,834	398,706	180,200	218,506	0	55%	218,506
Luke AFB	355,540	409,514	200,200	209,314	0	51%	209,314
MacDill AFB	1,032,655	1,043,082	301,604	741,478	0	71%	741,478
Malmstrom AFB	259,814	254,889	143,200	111,689	0	44%	111,689
March ARB	230,876	245,353	204,600	40,753	0	17%	40,753
Maxwell AFB	1,458,337	1,627,284	1,001,800	625,484	0	38%	625,484
McChord AFB	415,046	435,263	176,000	259,263	0	60%	259,263
McConnell AFB	315,068	321,949	138,600	183,349	0	57%	183,349
McGuire AFB	486,530	529,410	360,000	169,410	600	32%	168,810
Minot AFB	353,199	363,507	165,600	197,907	0	54%	197,907
Mountain Home AFB	243,097	306,776	117,600	189,176	0	62%	189,176
Nellis AFB	481,032	488,387	271,400	216,987	0	44%	216,987
Offutt AFB	1,329,773	1,224,687	1,112,200	112,487	0	9%	112,487
Peterson AFB	703,305	930,734	453,200	477,534	0	51%	477,534
Pope AFB	246,577	292,518	103,800	188,718	0	65%	188,718
Randolph AFB	1,213,608	1,383,333	1,082,800	300,533	2,500	22%	298,033
Robins AFB	2,059,452	2,085,575	1,471,800	613,775	0	29%	613,775
Scott AFB	1,473,727	1,583,697	1,630,750	-47,053	0	-3%	-47,053
Seymour Johnson AFB	331,461	296,646	200,600	96,046	0	32%	96,046
Shaw AFB	406,457	427,755	322,000	105,755	0	25%	105,755
Sheppard AFB	388,188	414,785	341,200	73,585	10,900	15%	62,685
Tinker AFB	1,240,150	1,470,771	1,596,000	-125,229	440	-9%	-125,669
Travis AFB	591,421	691,825	243,200	448,625	0	65%	448,625
Tyndall AFB	478,485	491,562	420,000	71,562	0	15%	71,562
Vance AFB	135,437	126,898	38,400	88,498	0	70%	88,498
Vandenberg AFB	852,704	811,776	461,000	350,776	0	43%	350,776
Whiteman AFB	357,520	354,819	262,800	92,019	0	26%	92,019
Wright-Patterson AFB	3,324,125	2,859,314	5,103,200	-2,243,886	7,000	-79%	-2,250,886

Installation	Current Capacity	Maximum Potential Capacity	Current Usage @ 200 GSF/Person	Capacity Available to Surge	Capacity Required to Surge	%Excess (Shortfall)	
Anacostia Annex	500,321	500,321	191,000	309,321	0	62%	309,321
Arlington Service Center	249,646	251,823	169,800	82,023	0	33%	82,023
Henderson Hall	62,838	62,885	48,400	14,485	0	23%	14,485
Joint Reserve Base Fort Worth	260,781	262,581	148,800	113,781	0	43%	113,781
Joint Reserve Base New Orleans	117,374	101,162	174,200	-73,038	2,644	-75%	-75,682
Joint Reserve Base Willow Grove	80,169	87,469	50,800	36,669	0	42%	36,669
Marine Corps Air Station Beaufort	171,699	171,699	174,400	-2,701	0	-2%	-2,701
Marine Corps Air Station Cherry Point	717,262	749,631	831,000	-81,369	1,200	-11%	-82,569
Marine Corps Air Station Miramar	422,384	422,384	600,000	-177,616	0	-42%	-177,616
Marine Corps Base Camp Lejeune	2,334,926	2,360,042	2,245,400	114,642	10,892	4%	103,750
Marine Corps Base Camp Pendleton	1,359,445	1,347,952	1,315,600	32,352	0	2%	32,352
Marine Corps Base Hawaii Camp Smith	401,547	401,547	301,000	100,547	0	25%	100,547
Marine Corps Base Hawaii Kaneohe	215,375	219,507	477,800	-258,293	0	-118%	-258,293
Marine Corps Base Quantico	324,791	1,365,798	1,418,000	-52,202	4,800	-4%	-57,002
Marine Corps Support Activity Kansas City	120,658	120,658	91,400	29,258	0	24%	29,258
National Naval Medical Center Bethesda	719,238	718,513	627,400	91,113	28	13%	91,085
Naval Air Engineering Station Lakehurst	169,617	232,559	82,400	150,159	0	65%	150,159
Naval Air Station Brunswick	125,133	142,914	66,200	76,714	0	54%	76,714
Naval Air Station Corpus Christi	471,794	483,325	1,159,400	-676,075	0	-140%	-676,075
Naval Air Station Jacksonville	508,240	598,676	627,400	-28,724	504	-5%	-29,228
Naval Air Station Key West	123,182	129,910	81,600	48,310	1	37%	48,309
Naval Air Station Meridian	130,679	130,679	64,400	66,279	2,000	49%	64,279
Naval Air Station North Island	1,738,002	1,579,414	1,611,600	-32,186	10,066	-3%	-42,252
Naval Air Station Patuxent River	1,079,485	1,177,520	1,054,600	122,920	0	10%	122,920
Naval Air Station Patuxent River Webster Field	57,471	57,471	35,400	22,071	0	38%	22,071
Naval Air Station Pensacola	1,203,222	1,204,647	657,800	546,847	6,800	45%	540,047
Naval Air Station Point Mugu	943,001	929,523	715,400	214,123	90	23%	214,033
Naval Air Station Whidbey Island	253,813	287,200	159,200	128,000	0	45%	128,000
Naval Air Station Whiting Field	111,106	125,572	65,800	59,772	0	48%	59,772
Naval Amphibious Base Coronado	17,637	28,172	97,600	-69,428	0	-246%	-69,428
Naval Research Laboratory	198,878	218,654	101,200	117,454	0	54%	117,454
Naval Station and Undersea Warfare Center Newport	373,013	373,013	288,320	84,693	0	23%	84,693
Naval Station Everett	76,502	89,601	228,400	-138,799	0	-155%	-138,799
Naval Station Norfolk	1,074,164	2,160,728	1,806,800	353,928	3,980	16%	349,948
Naval Station Pearl Harbor	1,675,766	1,905,109	1,277,400	627,709	1,500	33%	626,209
Naval Station San Diego	1,265,271	1,364,733	943,800	420,933	4,500	31%	416,433
Naval Submarine Base Bangor	447,424	450,900	922,900	-472,000	0	-105%	-472,000
Naval Submarine Support Base Kings Bay	369,149	369,149	981,800	-612,651	2,040	-167%	-614,691
Naval Support Activity Mechanicsburg	1,138,015	2,722,911	1,025,600	1,697,311	0	62%	1,697,311
Naval Support Activity Millington	1,295,107	1,454,666	977,400	477,266	5,000	32%	472,266
Naval Support Activity New Orleans, LA	818,577	818,577	545,800	272,777	1,700	33%	271,077
Naval Support Activity Norfolk	724,685	715,700	1,224,200	-508,500	302	-71%	-508,802
Naval Weapons Station Charleston	297,324	612,030	396,000	216,030	400	35%	215,630
NAVSTA ANNAPOLIS	431,329	456,485	175,800	280,685	0	61%	280,685
NAVSUPPACT DAHLGREN	207,255	208,025	129,200	78,825	0	38%	78,825
NAVSUPPACT INDIAN HEAD	24,193	399,953	232,800	167,153	0	42%	167,153
Potomac Annex, Washington DC	173,900	173,600	93,200	80,400	0	46%	80,400
Saufley Field	398,467	403,580	192,200	211,380	0	52%	211,380
Washington Navy Yard	4,973,728	5,008,356	3,270,200	1,738,156	1,200	35%	1,736,956

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	OWNED SPACE ON MILITARY INSTALLATIONS						LEASED SPACE							
11th Wing	243,741	243,741	247,800	0	-2%	(4,059)	0	0	0	0	0%	0	-2%	(4,059)
6MLMC	11,663	11,663	12,800	0	-10%	(1,137)	0	0	0	0	0%	0	-10%	(1,137)
Acquisition Support Center (AAESA)	45,764	45,764	52,200	0	-14%	(6,436)	0	0	0	0	0%	0	-14%	(6,436)
ACSIM	0	0	0	0	0%	0	93,280	93,280	87,000	0	7%	6,280	7%	6,280
AF Adjudication	0	0	0	0	0%	0	21,863	21,863	31,200	0	-43%	-9,338	-43%	(9,338)
AF Flight Standards Agency	38,190	38,190	27,200	0	29%	10,990	0	0	0	0	0%	0	29%	10,990
AF Legal Services Agency	9,640	9,640	43,000	0	-346%	(33,360)	0	0	0	0	0%	0	-346%	(33,360)
AF MSA - Medical Support Agency	14,802	14,802	25,800	0	-74%	(10,998)	0	0	0	0	0%	0	-74%	(10,998)
AF News Agency	36,374	36,374	35,600	0	2%	774	0	0	0	0	0%	0	2%	774
AF Office of Special Investigations	259,224	259,224	177,000	0	32%	82,224	0	0	0	0	0%	0	32%	82,224
AF Personnel Operations Agency	0	0	0	0	0%	0	7,581	7,581	8,400	0	-11%	-819	-11%	(819)
AF Review Boards Agency	12,626	12,626	11,000	600	8%	1,026	0	0	0	0	0%	0	8%	1,026
AF/DP - Personnel	0	0	0	0	0%	0	10,499	10,499	13,200	0	-26%	-2,701	-26%	(2,701)
AF/HC – Chaplain Service	47,500	47,500	5,200	0	89%	42,300	0	0	0	0	0%	0	89%	42,300
AF/HO - Historian	0	0	0	0	0%	0	750	750	800	0	-7%	-50	-7%	(50)
AF/IL – Installation and Logistics	0	0	0	0	0%	0	84,594	84,594	97,800	0	-16%	-13,206	-16%	(13,206)
AF/JA – Judge Advocate General	0	0	0	0	0%	0	36,469	36,469	22,400	0	39%	14,069	39%	14,069
AF/RE – Air Force Reserve	286,819	286,819	195,000	0	32%	91,819	0	0	0	0	0%	0	32%	91,819
AF/SG – Surgeon General	65,085	65,085	46,600	0	28%	18,485	0	0	0	0	0%	0	28%	18,485
AF/XI – Warfighting Integration	0	0	0	0	0%	0	21,400	21,400	23,600	0	-10%	-2,200	-10%	(2,200)
AF/XO – Air and Space Operations	0	0	0	0	0%	0	60,291	60,291	34,400	0	43%	25,891	43%	25,891
AFCEE	19,625	19,625	11,400	0	42%	8,225	116,768	116,768	118,800	0	-2%	-2,033	5%	6,193
AF-CIO – HAF Chief Information Officer	0	0	0	0	0%	0	4,260	4,260	3,200	0	25%	1,060	25%	1,060
AFIP	0	0	0	0	0%	0	2,625	2,625	4,400	0	-68%	-1,775	-68%	(1,775)
AFIS (American Forces Information Service)	0	0	0	0	0%	0	58,360	58,360	62,000	0	-6%	-3,640	-6%	(3,640)
AFSAA - AF Studies and Analysis Agency	0	0	0	0	0%	0	39,951	39,951	40,400	0	-1%	-449	-1%	(449)
AMC	231,119	231,119	211,000	0	9%	20,119	0	0	0	0	0%	0	9%	20,119
AMC (Air Mobility Command)	746,088	746,088	593,200	0	20%	152,888	0	0	0	0	0%	0	20%	152,888
Army Adjudication	30,260	30,260	22,000	0	27%	8,260	0	0	0	0	0%	0	27%	8,260
Army Audit Agency	0	0	0	0	0%	0	29,676	29,676	19,200	0	35%	10,476	35%	10,476
Army Contracting Agency	0	0	0	0	0%	0	55,600	55,600	33,800	0	39%	21,800	39%	21,800
Army CSA	0	0	0	0	0%	0	12,131	12,131	39,000	0	-221%	-26,869	-221%	(26,869)
Army Evaluation Center	58,521	58,521	45,200	0	23%	13,321	0	0	0	0	0%	0	23%	13,321
Army National Guard	0	0	0	0	0%	0	284,605	284,605	224,600	0	21%	60,005	21%	60,005
Army Research Office	0	0	0	0	0%	0	39,213	39,213	24,800	0	37%	14,413	37%	14,413
ASA (FM&C)	0	0	0	0	0%	0	18,723	18,723	7,600	0	59%	11,123	59%	11,123
ASA (I&E)	0	0	0	0	0%	0	11,419	11,419	10,400	0	9%	1,019	9%	1,019
ASA(M&RA)	0	0	0	0	0%	0	33,639	33,639	24,800	0	26%	8,839	26%	8,839
AUDSVC	36,371	36,371	67,800	0	-86%	(31,429)	0	0	0	0	0%	0	-86%	(31,429)
BD CPAC -MA, NE Region	14,897	14,897	6,800	0	54%	8,097	0	0	0	0	0%	0	54%	8,097
BUMED, WASH DC	173,900	173,900	93,200	0	46%	80,700	0	0	0	0	0%	0	46%	80,700
CAA	48,851	48,851	33,200	0	32%	15,651	0	0	0	0	0%	0	32%	15,651
CECOM (Acquisition Ctr)	0	0	0	0	0%	0	8,906	8,906	7,200	0	19%	1,706	19%	1,706
CID - Belvoir	107,455	107,455	111,000	0	-3%	(3,545)	0	0	0	0	0%	0	-3%	(3,545)
CIFA HQ	0	0	0	0	0%	0	285,912	285,912	196,800	0	31%	89,112	31%	89,112
CMC (FOB-2)	215,725	215,725	238,000	0	-10%	(22,275)	0	0	0	0	0%	0	-10%	(22,275)
CO HQBN HQMC (Henderson Hall)	62,838	62,838	48,400	0	23%	14,438	0	0	0	0	0%	0	23%	14,438
COMMANDER, NAVY INSTALLATIONS (CNI)	111	111	10,400	0	-9269%	(10,289)	53,913	53,913	42,400	0	21%	11,513	2%	1,224
Communications & Electronics Command (CECOM)	31,928	31,928	19,000	0	40%	12,928	0	0	0	0	0%	0	40%	12,928
COMNAVFACENGCOM	108,699	108,699	73,200	0	33%	35,499	0	0	0	0	0%	0	33%	35,499
COMSC WASHINGTON DC	143,540	143,540	85,400	0	41%	58,140	0	0	0	0	0%	0	41%	58,140
DARPA	0	0	0	0	0%	0	84,453	84,453	50,200	0	41%	34,253	41%	34,253
DCAA	49,793	49,793	3,000	0	94%	46,793	15,669	15,669	13,600	0	13%	2,069	75%	48,861
DCMA	51,038	51,038	38,000	0	26%	13,038	123,980	123,980	140,200	0	-13%	-16,220	-2%	(3,182)
DCMS	16,011	16,011	13,800	0	14%	2,211	0	0	0	0	0%	0	14%	2,211
DeCA	166,388	166,388	134,800	0	19%	31,588	67,049	67,049	68,400	0	-2%	-1,351	13%	30,237
DECA Reg HQ	0	0	0	0	0%	0	62,554	62,554	38,400	0	39%	24,154	39%	24,154
Developmental Test Command	96,235	96,235	52,800	0	45%	43,435	0	0	0	0	0%	0	45%	43,435

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	OWNED SPACE ON MILITARY INSTALLATIONS						LEASED SPACE							
DFAS	2,018,517	2,018,517	1,493,600	0	26%	524,917	2,555,991	2,555,991	1,730,000	0	32%	825,991	30%	1,350,908
DHRA	0	0	0	0	0%	0	151,313	151,313	98,600	0	35%	52,713	35%	52,713
DIA Adjudication	21,863	21,863	5,800	2,300	63%	13,763	0	0	0	0	0%	0	63%	13,763
DISA	720,792	720,792	524,200	0	27%	196,592	791,641	791,641	628,200	0	21%	163,441	24%	360,033
DISC4 JTRS JPO	0	0	0	0	0%	0	78,821	78,821	71,600	0	9%	7,221	9%	7,221
DLA	568,774	568,774	487,000	0	14%	81,774	56,894	56,894	78,000	0	-37%	-21,106	10%	60,667
DLSA	0	0	0	0	0%	0	23,605	23,605	17,600	0	25%	6,005	25%	6,005
DOD IG	0	0	0	0	0%	0	308,331	308,331	164,400	0	47%	143,931	47%	143,931
DODEA	0	0	0	0	0%	0	109,258	109,258	94,200	0	14%	15,058	14%	15,058
DOHA	250	250	200	0	20%	50	100,436	100,436	41,200	0	59%	59,236	59%	59,286
DPMO	0	0	0	0	0%	0	31,900	31,900	26,200	0	18%	5,700	18%	5,700
DSCA	0	0	0	0	0%	0	52,063	52,063	36,800	0	29%	15,263	29%	15,263
DSS DISCO(subset of DSS HQ)	0	0	0	0	0%	0	33,759	33,759	36,200	0	-7%	-2,441	-7%	(2,441)
DSS HQ	0	0	0	0	0%	0	137,850	137,850	99,400	0	28%	38,450	28%	38,450
DTRA	72,104	72,104	118,800	0	-65%	(46,696)	233,695	233,695	255,000	0	-9%	-21,305	-22%	(68,001)
DTSA	0	0	0	0	0%	0	50,528	50,528	40,400	0	20%	10,128	20%	10,128
DUSA	0	0	0	0	0%	0	1,394	1,394	2,200	0	-58%	-806	-58%	(806)
Edgewood Chemical & Biological Center	336,612	336,612	167,200	0	50%	169,412	0	0	0	0	0%	0	50%	169,412
G-1	0	0	0	0	0%	0	168,128	168,128	89,800	0	47%	78,328	47%	78,328
G-3	0	0	0	0	0%	0	8,295	8,295	11,800	0	-42%	-3,505	-42%	(3,505)
G-6	0	0	0	0	0%	0	563	563	1,600	0	-184%	-1,038	-184%	(1,038)
G-8	0	0	0	0	0%	0	27,183	27,183	23,800	0	12%	3,383	12%	3,383
HQ Air National Guard (ANG)	117,168	117,168	118,800	0	-1%	(1,632)	0	0	0	0	0%	0	-1%	(1,632)
HQ ATEC	0	0	0	0	0%	0	97,840	97,840	94,400	0	4%	3,440	4%	3,440
HQ IMA	159,614	159,614	86,200	0	46%	73,414	114,894	114,894	70,800	0	38%	44,094	43%	117,508
HQ SMDC	0	0	0	0	0%	0	34,421	34,421	32,200	0	6%	2,221	6%	2,221
HQS USA MRMC (and subordinate commands)	39,265	39,265	46,000	0	-17%	(6,735)	0	0	0	0	0%	0	-17%	(6,735)
HRC	0	0	0	0	0%	0	1,045,323	1,045,323	802,600	0	23%	242,723	23%	242,723
JAG School	0	0	0	0	0%	0	66,763	66,763	18,200	0	73%	48,563	73%	48,563
JCS Adjudication	1,607	1,607	1,200	0	25%	407	0	0	0	0	0%	0	25%	407
JMLFDC	19,407	19,407	30,600	0	-58%	(11,193)	0	0	0	0	0%	0	-58%	(11,193)
JSIMS	0	0	0	0	0%	0	40,008	40,008	12,800	0	68%	27,208	68%	27,208
MARINE CORPS INSTITUTE	79,483	79,483	37,600	0	53%	41,883	0	0	0	0	0%	0	53%	41,883
MDA	1,760,783	1,760,783	1,354,200	0	23%	406,583	1,266,693	1,266,693	792,400	0	37%	474,293	29%	880,876
MDW	103,062	103,062	114,200	0	-11%	(11,138)	0	0	0	0	0%	0	-11%	(11,138)
MEDIA CTR WASHINGTON DC	115,586	115,586	31,800	0	72%	83,786	0	0	0	0	0%	0	72%	83,786
National Guard Bureau (NGB)	0	0	0	0	0%	0	284,605	284,605	130,200	0	54%	154,405	54%	154,405
NAVAIR SYSCOM HQ	49,448	49,448	76,400	0	-55%	(26,952)	0	0	0	0	0%	0	-55%	(26,952)
NAVAL DISTRICT WASH DC	475,250	475,250	185,000	1,200	61%	289,050	0	0	0	0	0%	0	61%	289,050
NAVAL HISTORICAL CENTER	70,284	70,284	26,400	0	62%	43,884	0	0	0	0	0%	0	62%	43,884
NAVAL LEGAL SERVICE OFFICE NORTH CENTRAL	10,033	10,033	4,800	0	52%	5,233	0	0	0	0	0%	0	52%	5,233
NAVAL LEGAL SERVICES COMMAND	24,994	24,994	11,200	0	55%	13,794	0	0	0	0	0%	0	55%	13,794
NAVIPO WASH DC	0	0	0	0	0%	0	38,422	38,422	38,200	0	1%	222	1%	222
NAVSEASYSCOM	638,643	638,643	720,200	0	-13%	(81,557)	0	0	0	0	0%	0	-13%	(81,557)
NAVSISA, MECHANICSBURG PA	12,338	12,338	9,200	0	25%	3,138	0	0	0	0	0%	0	25%	3,138
NAVSSP - new	0	0	0	0	0%	0	106,656	106,656	87,400	0	18%	19,256	18%	19,256
NAVSUPSYSCOM, MECHANICSBURG PA	79,416	79,416	62,400	0	21%	17,016	0	0	0	0	0%	0	21%	17,016
Navy Adjudication	28,951	28,951	29,600	0	-2%	(649)	0	0	0	0	0%	0	-2%	(649)
NAWC PATUXENT RIVER MD	344,543	344,543	442,200	0	-28%	(97,657)	115,494	115,494	124,000	0	-7%	-8,506	-23%	(106,163)
NCIS	159,274	159,274	171,800	0	-8%	(12,526)	0	0	0	0	0%	0	-8%	(12,526)
Netcom	14,092	14,092	22,000	0	-56%	(7,908)	39,666	39,666	23,000	0	42%	16,666	16%	8,758
NMCRS	0	0	0	0	0%	0	11,000	11,000	9,400	0	15%	1,600	15%	1,600
NSA Adjudication	0	0	0	0	0%	0	17,500	17,500	11,800	0	33%	5,700	33%	5,700
NSMA (Leased)	0	0	0	0	0%	0	182,241	182,241	132,800	0	27%	49,441	27%	49,441
NSWC HS (AT WNY)	10,689	10,689	14,600	0	-37%	(3,911)	0	0	0	0	0%	0	-37%	(3,911)
OASA (Alt)	0	0	0	0	0%	0	73,393	73,393	164,000	0	-123%	-90,608	-123%	(90,608)
OCAR	0	0	0	0	0%	0	62,711	62,711	37,400	0	40%	25,311	40%	25,311
OCHR	15,407	15,407	28,000	0	-82%	(12,593)	0	0	0	0	0%	0	-82%	(12,593)

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OCPA	0	0	0	0	0%	0	24,168	24,168	10,000	0	59%	14,168	59%	14,168
OEA	0	0	0	0	0%	0	11,361	11,361	6,400	0	44%	4,961	44%	4,961
Ofc of the JAG (OTJAG)	0	0	0	0	0%	0	120,981	120,981	95,600	0	21%	25,381	21%	25,381
OFFICE OF NAVAL RESEARCH (CNR)	1,548	1,548	400	0	74%	1,148	256,828	256,828	176,600	0	31%	80,228	31%	81,376
Office of the Admin Ass't to the Army (SAAA)	0	0	0	0	0%	0	256,110	256,110	314,000	0	-23%	-57,890	-23%	(57,890)
OPNAV	3,141	3,141	4,600	0	-46%	(1,459)	24,813	24,813	23,600	0	5%	1,213	-1%	(247)
OSD	0	0	0	0	0%	0	601,463	601,463	283,200	0	53%	318,263	53%	318,263
PEO Biological Defense	0	0	0	0	0%	0	25,379	25,379	29,000	0	-14%	-3,621	-14%	(3,621)
PEO EIS (STAMIS)	52,156	52,156	36,800	0	29%	15,356	0	0	0	0	0%	0	29%	15,356
PEO STRICOM	0	0	0	0	0%	0	125,115	125,115	118,600	0	5%	6,515	5%	6,515
PFPA	0	0	0	0	0%	0	11,394	11,394	20,000	0	-76%	-8,606	-76%	(8,606)
Program Mgr for Chemical Demilitarization	60,291	60,291	35,000	0	42%	25,291	0	0	0	0	0%	0	42%	25,291
PWC WASH DC	97,491	97,491	58,600	0	40%	38,891	0	0	0	0	0%	0	40%	38,891
RDECOM	105,083	105,083	52,600	0	50%	52,483	0	0	0	0	0%	0	50%	52,483
SAF/AA – Admin Asst to the Secretary	0	0	0	0	0%	0	18,156	18,156	21,800	0	-20%	-3,644	-20%	(3,644)
SAF/AG – Auditor General	0	0	0	0	0%	0	14,848	14,848	9,400	0	37%	5,448	37%	5,448
SAF/AQ - Acquisition	0	0	0	0	0%	0	156,269	156,269	100,800	0	35%	55,469	35%	55,469
SAF/FM – Financial Management and Comptroller	0	0	0	0	0%	0	14,808	14,808	17,200	0	-16%	-2,393	-16%	(2,393)
SAF/GC – General Counsel	0	0	0	0	0%	0	4,318	4,318	2,200	0	49%	2,118	49%	2,118
SAF/IA – International Affairs	0	0	0	0	0%	0	30,846	30,846	36,200	0	-17%	-5,354	-17%	(5,354)
SAF/IE – Installations Environment and Logistics	0	0	0	0	0%	0	20,546	20,546	14,200	0	31%	6,346	31%	6,346
SAF/PA – Public Affairs	0	0	0	0	0%	0	2,460	2,460	2,000	0	19%	460	19%	460
SAF/SB – Small & Disadvantaged Business	0	0	0	0	0%	0	2,918	2,918	3,000	0	-3%	-83	-3%	(83)
SAF/US – Under Secretary of the AF	0	0	0	0	0%	0	16,653	16,653	17,600	0	-6%	-948	-6%	(948)
SDDC (formerly MTMC)	0	0	0	0	0%	0	202,664	202,664	106,400	0	47%	96,264	47%	96,264
SECNAV WASH DC	116,292	116,292	40,000	0	66%	76,292	34,704	34,704	24,000	0	31%	10,704	58%	86,996
Soldier's Magazine	4,558	4,558	600	0	87%	3,958	0	0	0	0	0%	0	87%	3,958
SPAWAR	0	0	0	0	0%	0	15,200	15,200	6,200	0	59%	9,000	59%	9,000
SPAWARSYSCEN, Charleston - new	118,350	118,350	53,800	0	55%	64,550	0	0	0	0	0%	0	55%	64,550
The Surgeon General Office (OTSG)	0	0	0	0	0%	0	65,665	65,665	59,600	0	9%	6,065	9%	6,065
TMA	0	0	0	0	0%	0	270,036	270,036	198,600	0	26%	71,436	26%	71,436
TRANSCOM	226,089	226,089	335,600	0	-48%	(109,511)	0	0	0	0	0%	0	-48%	(109,511)
TRIAL SERVICE OFFICE NORTHEAST	10,048	10,048	2,000	0	80%	8,048	0	0	0	0	0%	0	80%	8,048
U.S. Army Research Laboratory HQ (+ Adelphi)	620,914	620,914	448,400	0	28%	172,514	0	0	0	0	0%	0	28%	172,514
US Army Aberdeen Test Center	139,743	139,743	99,800	0	29%	39,943	0	0	0	0	0%	0	29%	39,943
US Army Ctr for Health Promotion and Preventative Medicine	188,454	188,454	143,600	0	24%	44,854	0	0	0	0	0%	0	24%	44,854
US Army Environmental Center	60,463	60,463	53,400	0	12%	7,063	0	0	0	0	0%	0	12%	7,063
US ARMY INFO SYSTEMS ENGINEERING COMMAND	31,964	31,964	34,000	0	-6%	(2,036)	0	0	0	0	0%	0	-6%	(2,036)
US Army Materiel Systems Analysis Activity	98,878	98,878	58,800	0	41%	40,078	0	0	0	0	0%	0	41%	40,078
US Army Medical Research Institute for Chemical Defense	8,845	8,845	5,800	0	34%	3,045	0	0	0	0	0%	0	34%	3,045
US Army Research, Development & Engineering Command	105,083	105,083	52,600	0	50%	52,483	0	0	0	0	0%	0	50%	52,483
USA Force Mgmt Support Agency, HQ DA-GS	37,088	37,088	37,600	0	-1%	(512)	0	0	0	0	0%	0	-1%	(512)
USA MMA	33,831	33,831	43,000	0	-27%	(9,169)	0	0	0	0	0%	0	-27%	(9,169)
USA SAC	34,115	34,115	25,800	0	24%	8,315	0	0	0	0	0%	0	24%	8,315
USALSA (Army Legal Agency)	0	0	0	0	0%	0	98,026	98,026	71,000	0	28%	27,026	28%	27,026
USAMMDA	12,762	12,762	9,200	0	28%	3,562	0	0	0	0	0%	0	28%	3,562
USAMRAA	23,173	23,173	21,800	0	6%	1,373	0	0	0	0	0%	0	6%	1,373
USAMRIID	8,989	8,989	90,800	0	-910%	(81,811)	0	0	0	0	0%	0	-910%	(81,811)
WHS	0	0	0	0	0%	0	133,155	133,155	60,800	0	54%	72,355	54%	72,355
WHS Adjudication	0	0	0	0	0%	0	6,060	6,060	5,200	0	14%	860	14%	860

- **Capacity Analysis Results**: The initial Capacity Analysis for MAH was conducted by gathering data across CONUS. These results are summarized on the first table on the following page. The Capacity Analysis Report includes data which compare the total space currently on an installation or occupied by the Activity against what is required at an average space requirement of 200 GSF per person, used as a means to estimate the shortfall or excess of space which may currently exist, after accounting for surge requirements.

  The scope of work undertaken by the HSA JCSG was generally limited to headquarters and administration facilities located within 100 miles of the Pentagon, except for this instance of the Air Force News Agency which is headquartered in San Antonio, TX. The facilities identified for specific review and evaluation from this process for these respective media Activities are shown in Table 3, which follows the capacity data reports below. The data presented in Table 3 was further distilled and amended as a result of new information obtained from the Scenario Data Call, which was used as the inputs for the COBRA cost model.

  Table 4 (Summary Movement Model), which is included on the last page, shows the specific current locations of Activities that will be consolidated under this scenario, and formed the basis of the COBRA run presented in Section IV.

Table 3: MV Scoring Models

ARMY - SOLDIERS MAGAZINE (Part of OCPA)

DBASE DATE: 11/11/2004

										ATTRIBUTE 2				ATTRIBUTE 3		PERSONNEL COUNT								
										METRIC 1		METRIC 2	METRIC 3	METRIC 1										
DATA STATUS UPDATE	SOURCE	TYPE OF SPACE (OWNED/ LEASED/ TEMP)	SUBACTIVITY	BLDG NAME	STREET ADDRESS	CITY	STATE	ASSIGNED USF	ACTUAL OR CONVERTED GSF	OWNERSHIP/ TYPE OF SPACE	PORTFOLIO WEIGHTED VALUE	SINGLE or MULTIPLE LOCATION	TOTAL LEASED/TEMP SPACE	AT / FP TOTAL VALUE	AT / FP WEIGHTED VALUE	TOTAL PERS	CIVILIAN	TOTAL MIL	MIL EXEC	MILI MANA	MIL OTHER	MIL ENLIST	CONTR	OTHER
No Change	TABLE 303 Non-ODIN	**OWNED**	UIC = W06NAA	Brown Bldg (Soldier Magazine)	Gunston Road	Fort Belvoir	VA		4,558	1.00	1.00		owned	1.00	1.00	23								
								-	**4,558**		**1.00**	**0.00**	**0**		**1.00**	**23**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**

ARMY - OCPA

DBASE DATE: 11/11/2004

										ATTRIBUTE 2				ATTRIBUTE 3		PERSONNEL COUNT								
										METRIC 1		METRIC 2	METRIC 3	METRIC 1										
DATA STATUS UPDATE	SOURCE	TYPE OF SPACE (OWNED/ LEASED/ TEMP)	SUBACTIVITY	BLDG NAME	STREET ADDRESS	CITY	STATE	ASSIGNED USF	ACTUAL OR CONVERTED GSF	OWNERSHIP/ TYPE OF SPACE	PORTFOLIO WEIGHTED VALUE	SINGLE or MULTIPLE LOCATION	TOTAL LEASED/TEMP SPACE	AT / FP TOTAL VALUE	AT / FP WEIGHTED VALUE	TOTAL PERS	CIVILIAN	TOTAL MIL	MIL EXEC	MILI MANA	MIL OTHER	MIL ENLIST	CONTR	OTHER
No Change	TABLE 462 Non-ODIN (10-19-04)	**LEASED**	Senior Executive PA Training	Crystal Square II	1725 Jefferson Davis Highway	Arlington	VA	1,562	1,953	0.00	0.00		1,953	0.80	0.06	7	6	0	0	0	0	0	0	1
No Change	TABLE 462 Non-ODIN (10-19-04)	**LEASED**	Army Broadcasting Service	Edward F. Carlough Plaza	601 North Fairfax Street	Alexandria	VA	4,772	5,965	0.00	0.00		5,965	0.00	0.00	23	14	9	0	2	1	6	0	0
No Change	TABLE 462 Non-ODIN (10-19-04)	**LEASED**	Soldier Radio & TV	Hoffman	2320 Mill Road	Alexandria	VA	13,000	16,250	0.00	0.00	67.2%	16,250	0.00	0.00	20	5	10	0	2	0	8	4	1
								19,334	**24,168**		**0.00**	**0.67**	**24,168**		**0.06**	**50**	**25**	**19**	**0**	**4**	**1**	**14**	**4**	**2**

AFIS (American Forces Information Service)

DBASE DATE: 11/11/2004

									ATTRIBUTE 2				ATTRIBUTE 3		PERSONNEL COUNT								
									METRIC 1		METRIC 2	METRIC 3	METRIC 1										
DATA STATUS UPDATE	SOURCE	TYPE OF SPACE (OWNED/ LEASED/ TEMP)	BLDG NAME	STREET ADRESS	CITY	STATE	ASSIGNED USF	ACTUAL OR CONVERTED GSF	OWNERSHIP/ TYPE OF SPACE	PORTFOLIO WEIGHTED VALUE	SINGLE or MULTIPLE LOCATION	TOTAL LEASED/TEMP SPACE	AT / FP TOTAL VALUE	AT / FP WEIGHTED VALUE	TOTAL PERS	CIVILIAN	TOTAL MIL	MIL EXEC	MILI MANA	MIL OTHER	MIL ENLIST	CONTR	OTHER
No Change	TABLE 462	**LEASED**	EFC Plaza	601 N Fairfax	Alexandria	VA	32,754	40,943	0.00	0.00	70.2%	40,943	0.00	0.00	217	91	45		15	3	27	81	0
No Change	TABLE 462	**LEASED**	Nat'l Press Bldg	529 24th St	Washington	DC	13,934	17,418	0.00	0.00		17,418	0.80	0.24	93	87	0	0	0	0	0	6	0
							46,688	**58,360**		**0.00**	**0.70**	**58,360**		**0.24**	**310**	**178**	**45**	**0**	**15**	**3**	**27**	**87**	**0**

Table 3: MV Scoring Models (Con't)

HQ - USAF NEWS AGENCY

DBASE DATE: **11/11/2004**

										ATTRIBUTE 2				ATTRIBUTE 3		PERSONNEL COUNT								
										METRIC 1		METRIC 2	METRIC 3	METRIC 1										
DATA STATUS UPDATE	SEARCH NAME	TYPE OF SPACE (OWNED/ LEASED/ TEMP)	UIC	BLDG NAME	STREET ADDRESS	CITY	STATE	ASSIGNED USF	ACTUAL OR CONVERTED GSF	OWNERSHIP/ TYPE OF SPACE	PORTFOLIO WEIGHTED VALUE	SINGLE or MULTIPLE LOCATION	TOTAL LEASED/TEMP SPACE	AT / FP TOTAL VALUE	AT / FP WEIGHTED VALUE	TOTAL PERS	CIVILIAN	TOTAL MIL	MIL EXEC	MIL MANA	MIL OTHER	MIL ENLIST	CONTR	OTHER
NEW	AF NEWS AGENCY HQ	**LEASED**	LA2GF1V8	AF NEWS	203 Norton Street	San Antonio	TX		30,000	0.00	0.00	100.0%	30,000	0.00	0.00	170	69	107	0	2	4	101		
								TOTAL	**30,000**		**0.00**	**1.00**	**30,000**		**0.00**	**170**	**69**	**107**	**0**	**2**	**4**	**101**	**0**	**0**

NAVY - NAVAL MEDIA CENTER, Anacostia Annex

DBASE DATE: **11/11/2004**

										ATTRIBUTE 2				ATTRIBUTE 3		PERSONNEL COUNT								
										METRIC 1		METRIC 2	METRIC 3	METRIC 1										
DATA STATUS UPDATE	FENCELINE	TYPE OF SPACE (OWNED/ LEASED/ TEMP)	OCCUPANT NAME	BLDG NAME	STREET ADDRESS	CITY	STATE	ASSIGNED USF	ACTUAL OR CONVERTED GSF	OWNERSHIP/ TYPE OF SPACE	PORTFOLIO WEIGHTED VALUE	SINGLE or MULTIPLE LOCATION	TOTAL LEASED/TEMP SPACE	AT / FP TOTAL VALUE	AT / FP WEIGHTED VALUE	TOTAL PERS	CIVILIAN	TOTAL MIL	MIL EXEC	MIL MANA	MIL OTHER	MIL ENLIST	CONTR	OTHER
Changed	ANACOSTIA NAVAL STATION	**OWNED**	NAVY MEDIA CNTR	NAVAL MEDIA CENTER	2713 MITSCHER RD SW	WASHINGTON	DC		72,536	1.00	1.00	100.0%	owned	1.00	1.00	144	75	73					11	0
								TOTAL	**72,536**		**1.00**	**1.00**	**0**		**1.00**	**144**	**75**	**73**					**11**	**0**

Table 4: Summary Movement Model

MAH-MAH-0012/HSA-0071: Media-Meade	Service	Edward F. Carlough Plaza (OCPA)	Part of Eisenhower Complex (OCPA)	203 Norton Street, San Antonio (AF News Agency HQ)	Gunston Rd / Brown Bldg. (OCPA)	601 N Fairfax, Alexandria (AFIS)	2713 MITSCHER RD SW (MEDIA CTR)	Total GSF (Q303/Q445)	Vacant Admin Sp (Q445)	Computed GSF (from Acreage)	Total GSF Available	Total GSF Required	GSF Excess /Shortfall	% Excess /Shortfall	GSF Moved Off	GSF Moved On
Reported		5,965	16,250	30,000	4,558	40,943	72,536					170,252				
ANACOSTIA ANNEX	N						-1	1,266,737	0	212,800	212,800	0	212,800	100%	72,536	0
FORT BELVOIR	A				-1			2,775,569	0	15,162,000	15,162,000	0	15,162,000	100%	4,558	0
FORT MEADE	A	1	1	1	1	1	1	930,938	28,755	7,364,000	7,392,755	96,020	7,296,735	99%	0	96,020
2320 Mill Road	L		-1					16,250	0			0			16,250	0
601 N. Fairfax	L	-1				-1		52,125	0			0			46,908	0
103 NORTON ST., SAN ANTONIO	L			-1				30,000				0			30,000	0
Crosscheck								116,114,278	2,412,319		2,108,282,603	96,020	2,108,186,583		170,252	96,020

Installation	Current Capacity	Max Capacity (SF)	Current Usage @200 GSF/Person	Capacity Available to Surge	Capacity Required to Surge	%Excess (Shortfall)	
ABERDEEN PROVING GROUND	2,269,456	2,454,648	1,340,600	1,114,048	2,276	45%	1,111,772
CARLISLE BARRACKS	131,768	131,768	49,200	82,568	0	63%	82,568
FORT A P HILL	98,040	98,040	34,800	63,240	14,565	50%	48,675
FORT BELVOIR	2,076,130	2,775,569	1,851,800	923,769	34,447	32%	889,322
FORT BENNING	1,350,297	1,464,866	836,200	628,666	0	43%	628,666
FORT BLISS	911,905	1,185,159	373,600	811,559	0	68%	811,559
FORT BRAGG	1,867,959	2,049,355	1,273,400	775,955	0	38%	775,955
FORT CAMPBELL	761,151	751,984	448,400	303,584	200	40%	303,384
FORT CARSON	627,728	775,459	478,200	297,259	0	38%	297,259
FORT DETRICK	432,115	424,911	484,300	-59,389	2,750	-15%	-62,139
FORT DIX	268,075	276,412	134,200	142,212	0	51%	142,212
FORT DRUM	419,350	433,092	258,800	174,292	2,120	40%	172,172
FORT EUSTIS	786,284	810,224	490,800	319,424	0	39%	319,424
FORT GILLEM	409,042	422,576	173,600	248,976	0	59%	248,976
FORT GORDON	462,000	501,000	217,600	283,400	600	56%	282,800
FORT HAMILTON	152,000	177,000	304,800	-127,800	0	-72%	-127,800
FORT HOOD	978,346	935,623	767,200	168,423	90,324	8%	78,099
FORT HUACHUCA	725,380	776,292	691,400	84,892	0	11%	84,892
FORT JACKSON	344,202	354,673	294,500	60,173	2,000	16%	58,173
FORT KNOX	1,229,834	1,239,098	611,200	627,898	0	51%	627,898
FORT LEAVENWORTH	517,382	547,813	320,800	227,013	0	41%	227,013
FORT LEE	579,760	608,418	542,400	66,018	1,000	11%	65,018
FORT LEONARD WOOD	1,109,387	927,058	780,800	146,258	0	16%	146,258
FORT LEWIS	2,533,747	2,707,224	1,221,000	1,486,224	0	55%	1,486,224
FORT MCCOY	318,763	355,072	188,000	167,072	0	47%	167,072
FORT MCNAIR	143,315	218,152	159,400	58,752	0	27%	58,752
FORT MCPHERSON	1,035,209	1,064,436	988,000	76,436	0	7%	76,436
FORT MEADE	897,361	930,938	697,400	233,538	0	25%	233,538
FORT MONMOUTH	1,328,543	1,282,835	866,000	416,835	675	32%	416,160
FORT MONROE	545,226	551,609	619,400	-67,791	0	-12%	-67,791
FORT MYER	98,006	98,006	68,600	29,406	0	30%	29,406
FORT POLK	561,000	462,000	2,200	459,800	0	100%	459,800
FORT RICHARDSON	279,271	351,046	148,000	203,046	1,200	57%	201,846
FORT RILEY	1,387,462	1,387,503	723,200	664,303	12,800	47%	651,503
FORT RUCKER	201,000	487,000	409,400	77,600	0	16%	77,600
FORT SAM HOUSTON	1,799,267	1,789,545	834,800	954,745	9,100	53%	945,645
FORT SHAFTER	416,284	664,493	119,500	544,993	44,874	75%	500,119
FORT SILL	1,108,045	1,106,209	530,400	575,809	31,814	49%	543,995
FORT STEWART	519,732	520,574	400,200	120,374	5,500	22%	114,874
FORT WAINWRIGHT	185,000	202,000	1,283,600	-1,081,600	0	-535%	-1,081,600
REDSTONE ARSENAL	2,239,496	2,366,341	1,702,000	664,341	13,406	28%	650,935
SCHOFIELD BARRACKS	676,000	322,000	4,074,200	-3,752,200	0	-1165%	-3,752,200
WALTER REED AMC	366,000	425,000	145,600	279,400	0	66%	279,400
ARMY NATIONAL GUARD READINESS CENTER (ARLINGTON HALL)	162,785	162,785	224,600	-61,815	0	-38%	-61,815

Installation	Current Capacity	Maximum Potential Capacity	Current Usage @200 GSF/Person	Capacity Available to Surge	Capacity Required to Surge	%Excess (Shortfall)	
Altus AFB	311,211	223,169	93,400	129,769	0	58%	129,769
Andrews AFB	898,975	900,419	857,400	43,019	1,000	5%	42,019
Barksdale AFB	540,603	547,428	332,800	214,628	0	39%	214,628
Beale AFB	278,374	278,374	201,600	76,774	0	28%	76,774
Bolling AFB	396,192	989,649	253,200	736,449	0	74%	736,449
Brooks City-Base	441,352	441,352	601,600	-160,248	0	-36%	-160,248
Buckley AFB	134,386	134,386	436,800	-302,414	0	-225%	-302,414
Cannon AFB	271,112	271,112	167,800	103,312	0	38%	103,312
Charleston AFB	363,452	365,072	166,114	198,958	0	54%	198,958
Columbus AFB	133,797	151,190	111,000	40,190	0	27%	40,190
Davis-Monthan AFB	565,482	567,882	392,000	175,882	0	31%	175,882
Dover AFB	354,753	352,497	180,600	171,897	0	49%	171,897
Dyess AFB	359,421	365,176	255,800	109,376	0	30%	109,376
Eglin AFB	930,745	947,186	668,000	279,186	0	29%	279,186
Eielson AFB	406,839	381,778	93,000	288,778	0	76%	288,778
Ellsworth AFB	365,741	368,511	178,400	190,111	0	52%	190,111
Elmendorf AFB	862,823	943,214	381,400	561,814	6,823	59%	554,991
Fairchild AFB	387,669	387,669	117,000	270,669	0	70%	270,669
Francis E. Warren AFB	386,278	379,184	176,400	202,784	0	53%	202,784
Grand Forks AFB	251,220	286,025	114,700	171,325	0	60%	171,325
Hickam AFB	901,937	923,137	563,200	359,937	1	39%	359,936
Hill AFB	1,316,452	1,387,922	1,326,400	61,522	0	4%	61,522
Homestead ARS	138,197	54,535	103,000	-48,465	0	-89%	-48,465
Hurlburt Field	507,779	510,645	636,400	-125,755	390	-25%	-126,145
Keesler AFB	501,339	551,055	354,800	196,255	3,808	35%	192,447
Kirtland AFB	1,168,762	1,291,583	894,600	396,983	0	31%	396,983
Lackland AFB	933,046	955,492	622,000	333,492	0	35%	333,492
Langley AFB	1,343,905	1,446,500	1,062,600	383,900	0	27%	383,900
Little Rock AFB	341,834	398,706	180,200	218,506	0	55%	218,506
Luke AFB	355,540	409,514	200,200	209,314	0	51%	209,314
MacDill AFB	1,032,655	1,043,082	301,604	741,478	0	71%	741,478
Malmstrom AFB	259,814	254,889	143,200	111,689	0	44%	111,689
March ARB	230,876	245,353	204,600	40,753	0	17%	40,753
Maxwell AFB	1,458,337	1,627,284	1,001,800	625,484	0	38%	625,484
McChord AFB	415,046	435,263	176,000	259,263	0	60%	259,263
McConnell AFB	315,068	321,949	138,600	183,349	0	57%	183,349
McGuire AFB	486,530	529,410	360,000	169,410	600	32%	168,810
Minot AFB	353,199	363,507	165,600	197,907	0	54%	197,907
Mountain Home AFB	243,097	306,776	117,600	189,176	0	62%	189,176
Nellis AFB	481,032	488,387	271,400	216,987	0	44%	216,987
Offutt AFB	1,329,773	1,224,687	1,112,200	112,487	0	9%	112,487
Peterson AFB	703,305	930,734	453,200	477,534	0	51%	477,534
Pope AFB	246,577	292,518	103,800	188,718	0	65%	188,718
Randolph AFB	1,213,608	1,383,333	1,082,800	300,533	2,500	22%	298,033
Robins AFB	2,059,452	2,085,575	1,471,800	613,775	0	29%	613,775
Scott AFB	1,473,727	1,583,697	1,630,750	-47,053	0	-3%	-47,053
Seymour Johnson AFB	331,461	296,646	200,600	96,046	0	32%	96,046
Shaw AFB	406,457	427,755	322,000	105,755	0	25%	105,755
Sheppard AFB	388,188	414,785	341,200	73,585	10,900	15%	62,685
Tinker AFB	1,240,150	1,470,771	1,596,000	-125,229	440	-9%	-125,669
Travis AFB	591,421	691,825	243,200	448,625	0	65%	448,625
Tyndall AFB	478,485	491,562	420,000	71,562	0	15%	71,562
Vance AFB	135,437	126,898	38,400	88,498	0	70%	88,498
Vandenberg AFB	852,704	811,776	461,000	350,776	0	43%	350,776
Whiteman AFB	357,520	354,819	262,800	92,019	0	26%	92,019
Wright-Patterson AFB	3,324,125	2,859,314	5,103,200	-2,243,886	7,000	-79%	-2,250,886

Installation	Current Capacity	Maximum Potential Capacity	Current Usage @ 200 GSF/Person	Capacity Available to Surge	Capacity Required to Surge	%Excess (Shortfall)	
Anacostia Annex	500,321	500,321	191,000	309,321	0	62%	309,321
Arlington Service Center	249,646	251,823	169,800	82,023	0	33%	82,023
Henderson Hall	62,838	62,885	48,400	14,485	0	23%	14,485
Joint Reserve Base Fort Worth	260,781	262,581	148,800	113,781	0	43%	113,781
Joint Reserve Base New Orleans	117,374	101,162	174,200	-73,038	2,644	-75%	-75,682
Joint Reserve Base Willow Grove	80,169	87,469	50,800	36,669	0	42%	36,669
Marine Corps Air Station Beaufort	171,699	171,699	174,400	-2,701	0	-2%	-2,701
Marine Corps Air Station Cherry Point	717,262	749,631	831,000	-81,369	1,200	-11%	-82,569
Marine Corps Air Station Miramar	422,384	422,384	600,000	-177,616	0	-42%	-177,616
Marine Corps Base Camp Lejeune	2,334,926	2,360,042	2,245,400	114,642	10,892	4%	103,750
Marine Corps Base Camp Pendleton	1,359,445	1,347,952	1,315,600	32,352	0	2%	32,352
Marine Corps Base Hawaii Camp Smith	401,547	401,547	301,000	100,547	0	25%	100,547
Marine Corps Base Hawaii Kaneohe	215,375	219,507	477,800	-258,293	0	-118%	-258,293
Marine Corps Base Quantico	324,791	1,365,798	1,418,000	-52,202	4,800	-4%	-57,002
Marine Corps Support Activity Kansas City	120,658	120,658	91,400	29,258	0	24%	29,258
National Naval Medical Center Bethesda	719,238	718,513	627,400	91,113	28	13%	91,085
Naval Air Engineering Station Lakehurst	169,617	232,559	82,400	150,159	0	65%	150,159
Naval Air Station Brunswick	125,133	142,914	66,200	76,714	0	54%	76,714
Naval Air Station Corpus Christi	471,794	483,325	1,159,400	-676,075	0	-140%	-676,075
Naval Air Station Jacksonville	508,240	598,676	627,400	-28,724	504	-5%	-29,228
Naval Air Station Key West	123,182	129,910	81,600	48,310	1	37%	48,309
Naval Air Station Meridian	130,679	130,679	64,400	66,279	2,000	49%	64,279
Naval Air Station North Island	1,738,002	1,579,414	1,611,600	-32,186	10,066	-3%	-42,252
Naval Air Station Patuxent River	1,079,485	1,177,520	1,054,600	122,920	0	10%	122,920
Naval Air Station Patuxent River Webster Field	57,471	57,471	35,400	22,071	0	38%	22,071
Naval Air Station Pensacola	1,203,222	1,204,647	657,800	546,847	6,800	45%	540,047
Naval Air Station Point Mugu	943,001	929,523	715,400	214,123	90	23%	214,033
Naval Air Station Whidbey Island	253,813	287,200	159,200	128,000	0	45%	128,000
Naval Air Station Whiting Field	111,106	125,572	65,800	59,772	0	48%	59,772
Naval Amphibious Base Coronado	17,637	28,172	97,600	-69,428	0	-246%	-69,428
Naval Research Laboratory	198,878	218,654	101,200	117,454	0	54%	117,454
Naval Station and Undersea Warfare Center Newport	373,013	373,013	288,320	84,693	0	23%	84,693
Naval Station Everett	76,502	89,601	228,400	-138,799	0	-155%	-138,799
Naval Station Norfolk	1,074,164	2,160,728	1,806,800	353,928	3,980	16%	349,948
Naval Station Pearl Harbor	1,675,766	1,905,109	1,277,400	627,709	1,500	33%	626,209
Naval Station San Diego	1,265,271	1,364,733	943,800	420,933	4,500	31%	416,433
Naval Submarine Base Bangor	447,424	450,900	922,900	-472,000	0	-105%	-472,000
Naval Submarine Support Base Kings Bay	369,149	369,149	981,800	-612,651	2,040	-167%	-614,691
Naval Support Activity Mechanicsburg	1,138,015	2,722,911	1,025,600	1,697,311	0	62%	1,697,311
Naval Support Activity Millington	1,295,107	1,454,666	977,400	477,266	5,000	32%	472,266
Naval Support Activity New Orleans, LA	818,577	818,577	545,800	272,777	1,700	33%	271,077
Naval Support Activity Norfolk	724,685	715,700	1,224,200	-508,500	302	-71%	-508,802
Naval Weapons Station Charleston	297,324	612,030	396,000	216,030	400	35%	215,630
NAVSTA ANNAPOLIS	431,329	456,485	175,800	280,685	0	61%	280,685
NAVSUPPACT DAHLGREN	207,255	208,025	129,200	78,825	0	38%	78,825
NAVSUPPACT INDIAN HEAD	24,193	399,953	232,800	167,153	0	42%	167,153
Potomac Annex, Washington DC	173,900	173,600	93,200	80,400	0	46%	80,400
Saufley Field	398,467	403,580	192,200	211,380	0	52%	211,380
Washington Navy Yard	4,973,728	5,008,356	3,270,200	1,738,156	1,200	35%	1,736,956

Target Activities - Inside DC Area: Footprint (GSF)	Current Capacity	Maximum Potential Capacity	Current Usage @ 200 GSF/Person	Surge Capacity Requirement	Excess (Shortfall)		Current Capacity - USF converted to GSF @ 1.25 Factor	Maximum Potential Capacity	Current Usage @ 200 GSF/Person	Surge Capacity Requirement	Excess (Shortfall)		Total Excess (Shortfall)	
	OWNED SPACE ON MILITARY INSTALLATIONS						LEASED SPACE							
11th Wing	243,741	243,741	247,800	0	-2%	(4,059)	0	0	0	0	0%	0	-2%	(4,059)
6MLMC	11,663	11,663	12,800	0	-10%	(1,137)	0	0	0	0	0%	0	-10%	(1,137)
Acquisition Support Center (AAESA)	45,764	45,764	52,200	0	-14%	(6,436)	0	0	0	0	0%	0	-14%	(6,436)
ACSIM	0	0	0	0	0%	0	93,280	93,280	87,000	0	7%	6,280	7%	6,280
AF Adjudication	0	0	0	0	0%	0	21,863	21,863	31,200	0	-43%	-9,338	-43%	(9,338)
AF Flight Standards Agency	38,190	38,190	27,200	0	29%	10,990	0	0	0	0	0%	0	29%	10,990
AF Legal Services Agency	9,640	9,640	43,000	0	-346%	(33,360)	0	0	0	0	0%	0	-346%	(33,360)
AF MSA - Medical Support Agency	14,802	14,802	25,800	0	-74%	(10,998)	0	0	0	0	0%	0	-74%	(10,998)
AF News Agency	36,374	36,374	35,600	0	2%	774	0	0	0	0	0%	0	2%	774
AF Office of Special Investigations	259,224	259,224	177,000	0	32%	82,224	0	0	0	0	0%	0	32%	82,224
AF Personnel Operations Agency	0	0	0	0	0%	0	7,581	7,581	8,400	0	-11%	-819	-11%	(819)
AF Review Boards Agency	12,626	12,626	11,000	600	8%	1,026	0	0	0	0	0%	0	8%	1,026
AF/DP - Personnel	0	0	0	0	0%	0	10,499	10,499	13,200	0	-26%	-2,701	-26%	(2,701)
AF/HC – Chaplain Service	47,500	47,500	5,200	0	89%	42,300	0	0	0	0	0%	0	89%	42,300
AF/HO - Historian	0	0	0	0	0%	0	750	750	800	0	-7%	-50	-7%	(50)
AF/IL – Installation and Logistics	0	0	0	0	0%	0	84,594	84,594	97,800	0	-16%	-13,206	-16%	(13,206)
AF/JA – Judge Advocate General	0	0	0	0	0%	0	36,469	36,469	22,400	0	39%	14,069	39%	14,069
AF/RE – Air Force Reserve	286,819	286,819	195,000	0	32%	91,819	0	0	0	0	0%	0	32%	91,819
AF/SG – Surgeon General	65,085	65,085	46,600	0	28%	18,485	0	0	0	0	0%	0	28%	18,485
AF/XI – Warfighting Integration	0	0	0	0	0%	0	21,400	21,400	23,600	0	-10%	-2,200	-10%	(2,200)
AF/XO – Air and Space Operations	0	0	0	0	0%	0	60,291	60,291	34,400	0	43%	25,891	43%	25,891
AFCEE	19,625	19,625	11,400	0	42%	8,225	116,768	116,768	118,800	0	-2%	-2,033	5%	6,193
AF-CIO – HAF Chief Information Officer	0	0	0	0	0%	0	4,260	4,260	3,200	0	25%	1,060	25%	1,060
AFIP	0	0	0	0	0%	0	2,625	2,625	4,400	0	-68%	-1,775	-68%	(1,775)
AFIS (American Forces Information Service)	0	0	0	0	0%	0	58,360	58,360	62,000	0	-6%	-3,640	-6%	(3,640)
AFSAA - AF Studies and Analysis Agency	0	0	0	0	0%	0	39,951	39,951	40,400	0	-1%	-449	-1%	(449)
AMC	231,119	231,119	211,000	0	9%	20,119	0	0	0	0	0%	0	9%	20,119
AMC (Air Mobility Command)	746,088	746,088	593,200	0	20%	152,888	0	0	0	0	0%	0	20%	152,888
Army Adjudication	30,260	30,260	22,000	0	27%	8,260	0	0	0	0	0%	0	27%	8,260
Army Audit Agency	0	0	0	0	0%	0	29,676	29,676	19,200	0	35%	10,476	35%	10,476
Army Contracting Agency	0	0	0	0	0%	0	55,600	55,600	33,800	0	39%	21,800	39%	21,800
Army CSA	0	0	0	0	0%	0	12,131	12,131	39,000	0	-221%	-26,869	-221%	(26,869)
Army Evaluation Center	58,521	58,521	45,200	0	23%	13,321	0	0	0	0	0%	0	23%	13,321
Army National Guard	0	0	0	0	0%	0	284,605	284,605	224,600	0	21%	60,005	21%	60,005
Army Research Office	0	0	0	0	0%	0	39,213	39,213	24,800	0	37%	14,413	37%	14,413
ASA (FM&C)	0	0	0	0	0%	0	18,723	18,723	7,600	0	59%	11,123	59%	11,123
ASA (I&E)	0	0	0	0	0%	0	11,419	11,419	10,400	0	9%	1,019	9%	1,019
ASA(M&RA)	0	0	0	0	0%	0	33,639	33,639	24,800	0	26%	8,839	26%	8,839
AUDSVC	36,371	36,371	67,800	0	-86%	(31,429)	0	0	0	0	0%	0	-86%	(31,429)
BD CPAC -MA, NE Region	14,897	14,897	6,800	0	54%	8,097	0	0	0	0	0%	0	54%	8,097
BUMED, WASH DC	173,900	173,900	93,200	0	46%	80,700	0	0	0	0	0%	0	46%	80,700
CAA	48,851	48,851	33,200	0	32%	15,651	0	0	0	0	0%	0	32%	15,651
CECOM (Acquisition Ctr)	0	0	0	0	0%	0	8,906	8,906	7,200	0	19%	1,706	19%	1,706
CID - Belvoir	107,455	107,455	111,000	0	-3%	(3,545)	0	0	0	0	0%	0	-3%	(3,545)
CIFA HQ	0	0	0	0	0%	0	285,912	285,912	196,800	0	31%	89,112	31%	89,112
CMC (FOB-2)	215,725	215,725	238,000	0	-10%	(22,275)	0	0	0	0	0%	0	-10%	(22,275)
CO HQBN HQMC (Henderson Hall)	62,838	62,838	48,400	0	23%	14,438	0	0	0	0	0%	0	23%	14,438
COMMANDER, NAVY INSTALLATIONS (CNI)	111	111	10,400	0	-9269%	(10,289)	53,913	53,913	42,400	0	21%	11,513	2%	1,224
Communications & Electronics Command (CECOM)	31,928	31,928	19,000	0	40%	12,928	0	0	0	0	0%	0	40%	12,928
COMNAVFACENGCOM	108,699	108,699	73,200	0	33%	35,499	0	0	0	0	0%	0	33%	35,499
COMSC WASHINGTON DC	143,540	143,540	85,400	0	41%	58,140	0	0	0	0	0%	0	41%	58,140
DARPA	0	0	0	0	0%	0	84,453	84,453	50,200	0	41%	34,253	41%	34,253
DCAA	49,793	49,793	3,000	0	94%	46,793	15,669	15,669	13,600	0	13%	2,069	75%	48,861
DCMA	51,038	51,038	38,000	0	26%	13,038	123,980	123,980	140,200	0	-13%	-16,220	-2%	(3,182)
DCMS	16,011	16,011	13,800	0	14%	2,211	0	0	0	0	0%	0	14%	2,211
DeCA	166,388	166,388	134,800	0	19%	31,588	67,049	67,049	68,400	0	-2%	-1,351	13%	30,237
DECA Reg HQ	0	0	0	0	0%	0	62,554	62,554	38,400	0	39%	24,154	39%	24,154
Developmental Test Command	96,235	96,235	52,800	0	45%	43,435	0	0	0	0	0%	0	45%	43,435

Target Activities - Inside DC Area: Footprint (GSF)	Current Capacity	Maximum Potential Capacity	Current Usage @ 200 GSF/Person	Surge Capacity Requirement	Excess (Shortfall)		Current Capacity - USF converted to GSF @ 1.25 Factor	Maximum Potential Capacity	Current Usage @ 200 GSF/Person	Surge Capacity Requirement	Excess (Shortfall)		Total Excess (Shortfall)	
	OWNED SPACE ON MILITARY INSTALLATIONS						LEASED SPACE							
DFAS	2,018,517	2,018,517	1,493,600	0	26%	524,917	2,555,991	2,555,991	1,730,000	0	32%	825,991	30%	1,350,908
DHRA	0	0	0	0	0%	0	151,313	151,313	98,600	0	35%	52,713	35%	52,713
DIA Adjudication	21,863	21,863	5,800	2,300	63%	13,763	0	0	0	0	0%	0	63%	13,763
DISA	720,792	720,792	524,200	0	27%	196,592	791,641	791,641	628,200	0	21%	163,441	24%	360,033
DISC4 JTRS JPO	0	0	0	0	0%	0	78,821	78,821	71,600	0	9%	7,221	9%	7,221
DLA	568,774	568,774	487,000	0	14%	81,774	56,894	56,894	78,000	0	-37%	-21,106	10%	60,667
DLSA	0	0	0	0	0%	0	23,605	23,605	17,600	0	25%	6,005	25%	6,005
DOD IG	0	0	0	0	0%	0	308,331	308,331	164,400	0	47%	143,931	47%	143,931
DODEA	0	0	0	0	0%	0	109,258	109,258	94,200	0	14%	15,058	14%	15,058
DOHA	250	250	200	0	20%	50	100,436	100,436	41,200	0	59%	59,236	59%	59,286
DPMO	0	0	0	0	0%	0	31,900	31,900	26,200	0	18%	5,700	18%	5,700
DSCA	0	0	0	0	0%	0	52,063	52,063	36,800	0	29%	15,263	29%	15,263
DSS DISCO(subset of DSS HQ)	0	0	0	0	0%	0	33,759	33,759	36,200	0	-7%	-2,441	-7%	(2,441)
DSS HQ	0	0	0	0	0%	0	137,850	137,850	99,400	0	28%	38,450	28%	38,450
DTRA	72,104	72,104	118,800	0	-65%	(46,696)	233,695	233,695	255,000	0	-9%	-21,305	-22%	(68,001)
DTSA	0	0	0	0	0%	0	50,528	50,528	40,400	0	20%	10,128	20%	10,128
DUSA	0	0	0	0	0%	0	1,394	1,394	2,200	0	-58%	-806	-58%	(806)
Edgewood Chemical & Biological Center	336,612	336,612	167,200	0	50%	169,412	0	0	0	0	0%	0	50%	169,412
G-1	0	0	0	0	0%	0	168,128	168,128	89,800	0	47%	78,328	47%	78,328
G-3	0	0	0	0	0%	0	8,295	8,295	11,800	0	-42%	-3,505	-42%	(3,505)
G-6	0	0	0	0	0%	0	563	563	1,600	0	-184%	-1,038	-184%	(1,038)
G-8	0	0	0	0	0%	0	27,183	27,183	23,800	0	12%	3,383	12%	3,383
HQ Air National Guard (ANG)	117,168	117,168	118,800	0	-1%	(1,632)	0	0	0	0	0%	0	-1%	(1,632)
HQ ATEC	0	0	0	0	0%	0	97,840	97,840	94,400	0	4%	3,440	4%	3,440
HQ IMA	159,614	159,614	86,200	0	46%	73,414	114,894	114,894	70,800	0	38%	44,094	43%	117,508
HQ SMDC	0	0	0	0	0%	0	34,421	34,421	32,200	0	6%	2,221	6%	2,221
HQS USA MRMC (and subordinate commands)	39,265	39,265	46,000	0	-17%	(6,735)	0	0	0	0	0%	0	-17%	(6,735)
HRC	0	0	0	0	0%	0	1,045,323	1,045,323	802,600	0	23%	242,723	23%	242,723
JAG School	0	0	0	0	0%	0	66,763	66,763	18,200	0	73%	48,563	73%	48,563
JCS Adjudication	1,607	1,607	1,200	0	25%	407	0	0	0	0	0%	0	25%	407
JMLFDC	19,407	19,407	30,600	0	-58%	(11,193)	0	0	0	0	0%	0	-58%	(11,193)
JSIMS	0	0	0	0	0%	0	40,008	40,008	12,800	0	68%	27,208	68%	27,208
MARINE CORPS INSTITUTE	79,483	79,483	37,600	0	53%	41,883	0	0	0	0	0%	0	53%	41,883
MDA	1,760,783	1,760,783	1,354,200	0	23%	406,583	1,266,693	1,266,693	792,400	0	37%	474,293	29%	880,876
MDW	103,062	103,062	114,200	0	-11%	(11,138)	0	0	0	0	0%	0	-11%	(11,138)
MEDIA CTR WASHINGTON DC	115,586	115,586	31,800	0	72%	83,786	0	0	0	0	0%	0	72%	83,786
National Guard Bureau (NGB)	0	0	0	0	0%	0	284,605	284,605	130,200	0	54%	154,405	54%	154,405
NAVAIR SYSCOM HQ	49,448	49,448	76,400	0	-55%	(26,952)	0	0	0	0	0%	0	-55%	(26,952)
NAVAL DISTRICT WASH DC	475,250	475,250	185,000	1,200	61%	289,050	0	0	0	0	0%	0	61%	289,050
NAVAL HISTORICAL CENTER	70,284	70,284	26,400	0	62%	43,884	0	0	0	0	0%	0	62%	43,884
NAVAL LEGAL SERVICE OFFICE NORTH CENTRAL	10,033	10,033	4,800	0	52%	5,233	0	0	0	0	0%	0	52%	5,233
NAVAL LEGAL SERVICES COMMAND	24,994	24,994	11,200	0	55%	13,794	0	0	0	0	0%	0	55%	13,794
NAVIPO WASH DC	0	0	0	0	0%	0	38,422	38,422	38,200	0	1%	222	1%	222
NAVSEASYSCOM	638,643	638,643	720,200	0	-13%	(81,557)	0	0	0	0	0%	0	-13%	(81,557)
NAVSISA, MECHANICSBURG PA	12,338	12,338	9,200	0	25%	3,138	0	0	0	0	0%	0	25%	3,138
NAVSSP - new	0	0	0	0	0%	0	106,656	106,656	87,400	0	18%	19,256	18%	19,256
NAVSUPSYSCOM, MECHANICSBURG PA	79,416	79,416	62,400	0	21%	17,016	0	0	0	0	0%	0	21%	17,016
Navy Adjudication	28,951	28,951	29,600	0	-2%	(649)	0	0	0	0	0%	0	-2%	(649)
NAWC PATUXENT RIVER MD	344,543	344,543	442,200	0	-28%	(97,657)	115,494	115,494	124,000	0	-7%	-8,506	-23%	(106,163)
NCIS	159,274	159,274	171,800	0	-8%	(12,526)	0	0	0	0	0%	0	-8%	(12,526)
Netcom	14,092	14,092	22,000	0	-56%	(7,908)	39,666	39,666	23,000	0	42%	16,666	16%	8,758
NMCRS	0	0	0	0	0%	0	11,000	11,000	9,400	0	15%	1,600	15%	1,600
NSA Adjudication	0	0	0	0	0%	0	17,500	17,500	11,800	0	33%	5,700	33%	5,700
NSMA (Leased)	0	0	0	0	0%	0	182,241	182,241	132,800	0	27%	49,441	27%	49,441
NSWC HS (AT WNY)	10,689	10,689	14,600	0	-37%	(3,911)	0	0	0	0	0%	0	-37%	(3,911)
OASA (Alt)	0	0	0	0	0%	0	73,393	73,393	164,000	0	-123%	-90,608	-123%	(90,608)
OCAR	0	0	0	0	0%	0	62,711	62,711	37,400	0	40%	25,311	40%	25,311
OCHR	15,407	15,407	28,000	0	-82%	(12,593)	0	0	0	0	0%	0	-82%	(12,593)

Target Activities - Inside DC Area: Footprint (GSF)	Current Capacity	Maximum Potential Capacity	Current Usage @ 200 GSF/Person	Surge Capacity Requirement	Excess (Shortfall)		Current Capacity - USF converted to GSF @ 1.25 Factor	Maximum Potential Capacity	Current Usage @ 200 GSF/Person	Surge Capacity Requirement	Excess (Shortfall)		Total Excess (Shortfall)	
	OWNED SPACE ON MILITARY INSTALLATIONS						LEASED SPACE							
OCPA	0	0	0	0	0%	0	24,168	24,168	10,000	0	59%	14,168	59%	14,168
OEA	0	0	0	0	0%	0	11,361	11,361	6,400	0	44%	4,961	44%	4,961
Ofc of the JAG (OTJAG)	0	0	0	0	0%	0	120,981	120,981	95,600	0	21%	25,381	21%	25,381
OFFICE OF NAVAL RESEARCH (CNR)	1,548	1,548	400	0	74%	1,148	256,828	256,828	176,600	0	31%	80,228	31%	81,376
Office of the Admin Ass't to the Army (SAAA)	0	0	0	0	0%	0	256,110	256,110	314,000	0	-23%	-57,890	-23%	(57,890)
OPNAV	3,141	3,141	4,600	0	-46%	(1,459)	24,813	24,813	23,600	0	5%	1,213	-1%	(247)
OSD	0	0	0	0	0%	0	601,463	601,463	283,200	0	53%	318,263	53%	318,263
PEO Biological Defense	0	0	0	0	0%	0	25,379	25,379	29,000	0	-14%	-3,621	-14%	(3,621)
PEO EIS (STAMIS)	52,156	52,156	36,800	0	29%	15,356	0	0	0	0	0%	0	29%	15,356
PEO STRICOM	0	0	0	0	0%	0	125,115	125,115	118,600	0	5%	6,515	5%	6,515
PFPA	0	0	0	0	0%	0	11,394	11,394	20,000	0	-76%	-8,606	-76%	(8,606)
Program Mgr for Chemical Demilitarization	60,291	60,291	35,000	0	42%	25,291	0	0	0	0	0%	0	42%	25,291
PWC WASH DC	97,491	97,491	58,600	0	40%	38,891	0	0	0	0	0%	0	40%	38,891
RDECOM	105,083	105,083	52,600	0	50%	52,483	0	0	0	0	0%	0	50%	52,483
SAF/AA – Admin Asst to the Secretary	0	0	0	0	0%	0	18,156	18,156	21,800	0	-20%	-3,644	-20%	(3,644)
SAF/AG – Auditor General	0	0	0	0	0%	0	14,848	14,848	9,400	0	37%	5,448	37%	5,448
SAF/AQ - Acquisition	0	0	0	0	0%	0	156,269	156,269	100,800	0	35%	55,469	35%	55,469
SAF/FM – Financial Management and Comptroller	0	0	0	0	0%	0	14,808	14,808	17,200	0	-16%	-2,393	-16%	(2,393)
SAF/GC – General Counsel	0	0	0	0	0%	0	4,318	4,318	2,200	0	49%	2,118	49%	2,118
SAF/IA – International Affairs	0	0	0	0	0%	0	30,846	30,846	36,200	0	-17%	-5,354	-17%	(5,354)
SAF/IE – Installations Environment and Logistics	0	0	0	0	0%	0	20,546	20,546	14,200	0	31%	6,346	31%	6,346
SAF/PA – Public Affairs	0	0	0	0	0%	0	2,460	2,460	2,000	0	19%	460	19%	460
SAF/SB – Small & Disadvantaged Business	0	0	0	0	0%	0	2,918	2,918	3,000	0	-3%	-83	-3%	(83)
SAF/US – Under Secretary of the AF	0	0	0	0	0%	0	16,653	16,653	17,600	0	-6%	-948	-6%	(948)
SDDC (formerly MTMC)	0	0	0	0	0%	0	202,664	202,664	106,400	0	47%	96,264	47%	96,264
SECNAV WASH DC	116,292	116,292	40,000	0	66%	76,292	34,704	34,704	24,000	0	31%	10,704	58%	86,996
Soldier's Magazine	4,558	4,558	600	0	87%	3,958	0	0	0	0	0%	0	87%	3,958
SPAWAR	0	0	0	0	0%	0	15,200	15,200	6,200	0	59%	9,000	59%	9,000
SPAWARSYSCEN, Charleston - new	118,350	118,350	53,800	0	55%	64,550	0	0	0	0	0%	0	55%	64,550
The Surgeon General Office (OTSG)	0	0	0	0	0%	0	65,665	65,665	59,600	0	9%	6,065	9%	6,065
TMA	0	0	0	0	0%	0	270,036	270,036	198,600	0	26%	71,436	26%	71,436
TRANSCOM	226,089	226,089	335,600	0	-48%	(109,511)	0	0	0	0	0%	0	-48%	(109,511)
TRIAL SERVICE OFFICE NORTHEAST	10,048	10,048	2,000	0	80%	8,048	0	0	0	0	0%	0	80%	8,048
U.S. Army Research Laboratory HQ (+ Adelphi)	620,914	620,914	448,400	0	28%	172,514	0	0	0	0	0%	0	28%	172,514
US Army Aberdeen Test Center	139,743	139,743	99,800	0	29%	39,943	0	0	0	0	0%	0	29%	39,943
US Army Ctr for Health Promotion and Preventative Medicine	188,454	188,454	143,600	0	24%	44,854	0	0	0	0	0%	0	24%	44,854
US Army Environmental Center	60,463	60,463	53,400	0	12%	7,063	0	0	0	0	0%	0	12%	7,063
US ARMY INFO SYSTEMS ENGINEERING COMMAND	31,964	31,964	34,000	0	-6%	(2,036)	0	0	0	0	0%	0	-6%	(2,036)
US Army Materiel Systems Analysis Activity	98,878	98,878	58,800	0	41%	40,078	0	0	0	0	0%	0	41%	40,078
US Army Medical Research Institute for Chemical Defense	8,845	8,845	5,800	0	34%	3,045	0	0	0	0	0%	0	34%	3,045
US Army Research, Development & Engineering Command	105,083	105,083	52,600	0	50%	52,483	0	0	0	0	0%	0	50%	52,483
USA Force Mgmt Support Agency, HQ DA-GS	37,088	37,088	37,600	0	-1%	(512)	0	0	0	0	0%	0	-1%	(512)
USA MMA	33,831	33,831	43,000	0	-27%	(9,169)	0	0	0	0	0%	0	-27%	(9,169)
USA SAC	34,115	34,115	25,800	0	24%	8,315	0	0	0	0	0%	0	24%	8,315
USALSA (Army Legal Agency)	0	0	0	0	0%	0	98,026	98,026	71,000	0	28%	27,026	28%	27,026
USAMMDA	12,762	12,762	9,200	0	28%	3,562	0	0	0	0	0%	0	28%	3,562
USAMRAA	23,173	23,173	21,800	0	6%	1,373	0	0	0	0	0%	0	6%	1,373
USAMRIID	8,989	8,989	90,800	0	-910%	(81,811)	0	0	0	0	0%	0	-910%	(81,811)
WHS	0	0	0	0	0%	0	133,155	133,155	60,800	0	54%	72,355	54%	72,355
WHS Adjudication	0	0	0	0	0%	0	6,060	6,060	5,200	0	14%	860	14%	860

Table 3: MV Scoring Model

NAVY - NAVAIRSYSCOM HQ

DBASE DATE **11/11/2004**

										ATTRIBUTE 2				ATTRIBUTE 3		PERSONNEL COUNT								
										METRIC 1		METRIC 2	METRIC 3	METRIC 1										
DATA STATUS UPDATE	FENCELINE	TYPE OF SPACE (OWNED/ LEASED/ TEMP)	SOURCE	BLDG NAME	STREET ADDRESS	CITY	STATE	ASSIGNED USF	ACTUAL OR CONVERTED GSF	OWNERSHIP/ TYPE OF SPACE	PORTFOLIO WEIGHTED VALUE	SINGLE or MULTIPLE LOCATION	TOTAL LEASED/TEMP SPACE	AT / FP TOTAL VALUE	AT / FP WEIGHTED VALUE	TOTAL PERS	CIVILIAN	TOTAL MIL	MIL EXEC	MILI MANA	MIL OTHER	MIL ENLIST	CONTR	OTHER
No Change	PAX RIVER	**OWNED**	TABLE 303	NAVAIR ADMIN	22145 ARNOLD CIRCLE	PATUXENT RIVER	MD		4,240	1.00	0.07	6.6%	owned	1.00	0.07	15	3	7	0	4	1	2	4	1
No Change	PAX RIVER	**OWNED**	TABLE 303	ENGINEER & SUP. OPS DIR.	47014 HINKLE CIRCLE	PATUXENT RIVER	MD		400	1.00	0.01	0.6%	owned	1.00	0.01	4	0	0	0	0	0	0	4	0
No Change	PAX RIVER	**OWNED**	TABLE 303	PUBLIC AFFAIRS BLDG.	47122 LILJENCRANTZ ROAD	PATUXENT RIVER	MD		383	1.00	0.01	0.6%	owned	1.00	0.01	10	2	0	0	0	0	0	8	0
No Change	PAX RIVER	**OWNED**	TABLE 303	PROCUREMENT BLDG	21983 BUNDY ROAD	PATUXENT RIVER	MD		4,678	1.00	0.07	7.3%	owned	1.00	0.07	6	3	2	0	2	0	0	1	0
No Change	PAX RIVER	**OWNED**	TABLE 303	INDUSTRIAL OPERATIONS	47038 McLEOD ROAD	PATUXENT RIVER	MD		9,210	1.00	0.14	14.3%	owned	1.00	0.14	24	18	0	0	0	0	0	6	0
No Change	PAX RIVER	**OWNED**	TABLE 303	NAVAIR BUDGET OFFICE	47033 McLEOD ROAD	PATUXENT RIVER	MD		5,904	1.00	0.09	9.2%	owned	1.00	0.09	28	26	1	0	1	0	0	1	0
No Change	PAX RIVER	**OWNED**	TABLE 303	ADMIN OFF BLDG	47085 BUSE ROAD	PATUXENT RIVER	MD		898	1.00	0.01	1.4%	owned	1.00	0.01	9	9	0	0	0	0	0	0	0
No Change	PAX RIVER	**OWNED**	TABLE 303	PROJECT OFFICE	47268 CRAWFORD ROAD	PATUXENT RIVER	MD		3,034	1.00	0.05	4.7%	owned	1.00	0.05	11	0	0	0	0	0	0	11	0
No Change	PAX RIVER	**OWNED**	TABLE 303	ACADEMIC INST. BLDG.	22095 FORTIN CIRCLE	PATUXENT RIVER	MD		2,422	1.00	0.04	3.8%	owned	1.00	0.04	16	12	3	0	2	0	1	1	0
No Change	PAX RIVER	**OWNED**	TABLE 303	A. MOFFETT BLDG	47123 BUSE ROAD	PATUXENT RIVER	MD		15,516	1.00	0.24	24.1%	owned	1.00	0.24	248	127	31	0	18	3	10	84	6
No Change	PAX RIVER	**OWNED**	TABLE 303	SOLUTIONS OFFICE	46951 HINKLE CIRCLE	PATUXENT RIVER	MD		816	1.00	0.01	1.3%	owned	1.00	0.01	11	10	1	0	0	0	1	0	0
No Change	PAX RIVER	**LEASED**	TABLE 462	CRYSTAL GATEWAY 3	1213 JEFF DAVIS HGWY	ARLINGTON	VA	13,600	17,000	0.00	0.00		17,000	0.80	0.21	14	2	0	2	0	0	0	9	3
								TOTAL	**64,501**		**0.67**	**0.67**	**17,000**		**0.88**	**396**	**212**	**45**	**2**	**27**	**4**	**14**	**129**	**10**

NAVY - SECNAV / BCNR

DBASE DATE: **11/11/2004**

											ATTRIBUTE 2				ATTRIBUTE 3		PERSONNEL COUNT								
											METRIC 1		**METRIC 2**	**METRIC 3**	**METRIC 1**										
DATA STATUS UPDATE	FENCELINE	TYPE OF SPACE (OWNED/ LEASED/ TEMP)	UIC	OCCUPANT/SEARCH NAME	BLDG NAME	STREET ADDRESS	CITY	STATE	ASSIGNED USF	ACTUAL OR CONVERTED GSF	OWNERSHIP/ TYPE OF SPACE	PORTFOLIO WEIGHTED VALUE	SINGLE or MULTIPLE LOCATION	TOTAL LEASED/TEMP SPACE	AT / FP TOTAL VALUE	AT / FP WEIGHTED VALUE	TOTAL PERS	CIVILIAN	TOTAL MIL	MIL EXEC	MILI MANA	MIL OTHER	MIL ENLIST	CONTR	OTHER
No Change	WNY	**LEASED**	N/A	CNR_ARLINGTON_VA	Ballston Complex Tower 1 (a/k/a One Liberty Center)	800 N. Quincy Street	Arlington	VA	132,000	165,000	0.00	0.00	63.9%	165,000	0.00	0.00	610	290	23	1	14	2	6	163	134
No Change	WNY	**LEASED**	N/A	CNR_ARLINGTON_VA	Ballston Complex Tower 3 (a/k/a One Liberty Center)	4015 Wilson Blvd	Arlington	VA	66,205	82,756	0.00	0.00		82,756	0.00	0.00	215	55	4	0	4	0	0	77	79
No Change	WNY	**LEASED**	N/A	CNR_ARLINGTON_VA	Crystal Square 2	1725 Jefferson Davis Hwy, Suite 213	Arlington	VA	7,257	9,071	0.00	0.00		9,071	0.80	0.03	58	7	2	0	2	0	0	12	37
No Change	WNY	**OWNED**	N00014	ONR	ADMINISTRATIVE BLDG.	3450 Massachusetts Avenue. N. W.	Washington	DC		1,548	1.00	0.01		owned	1.00	0.01	2	0	0	0	0	0	0	2	0
									TOTAL	**258,376**		**0.01**	**0.64**	**256,828**		**0.03**	**885**	**352**	**29**	**1**	**20**	**2**	**6**	**254**	**250**

Table 3: MV Scoring Model (con't)

NAVY - Naval Systems Management Agency (NSMA)

										ATTRIBUTE 2				ATTRIBUTE 3		PERSONNEL COUNT				
										METRIC 1		METRIC 2	METRIC 3	METRIC 1						
DATA STATUS UPDATE	SOURCE	TYPE OF SPACE (OWNED/ LEASED/ TEMP)	OCCUPANT NAME	BLDG NAME	STREET ADDRESS	CITY	STATE	ASSIGNED USF	ACTUAL OR CONVERTED GSF	OWNERSHIP/ TYPE OF SPACE	PORTFOLIO WEIGHTED VALUE	SINGLE or MULTIPLE LOCATION	TOTAL LEASED/TEMP SPACE	AT / FP TOTAL VALUE	AT / FP WEIGHTED VALUE	TOTAL PERSONNEL	CIVILIAN	MILITARY	CONTRACTORS	OTHER
No Change	Navy LNO	**LEASED**	NSMA	Crystal Park 1	2011 Crystal Drive	Arlington	VA	39,901	49,876	0.80	0.22	27.3%	49,876	0.80	0.22	245	201	15	88	1
No Change	Navy LNO	**LEASED**	NSMA	Crystal Park 3	2231 Crystal Drive	Arlington	VA	11,492	14,365	0.80	0.06		14,365	0.80	0.06	55	45	0	10	0
No Change	Navy LNO	**LEASED**	NSMA	Crystal Mall 2	1921 Jeff Davis Hgwy	Arlington	VA	2,747	3,434	0.80	0.02		3,434	0.80	0.02	1	1	0	0	0
No Change	Navy LNO	**LEASED**	NSMA	Crystal Mall 3	1931 Jeff Davis Hgwy	Arlington	VA	27,762	34,703	0.00	0.00		34,703	0.00	0.00	121	119	0	2	0
No Change	Navy LNO	**LEASED**	NSMA	Crystal Square 2	1550 Crystal Drive	Arlington	VA	4,551	5,689	0.80	0.02		5,689	0.80	0.02	48	38	3	7	0
No Change	Navy LNO	**LEASED**	NSMA	Crystal Square 3	1735 Jeff Davis Hgwy	Arlington	VA	17,012	21,265	0.80	0.09		21,265	0.80	0.09	76	72	2	1	1
No Change	Navy LNO	**LEASED**	NSMA	Crystal Gateway 3	1215 Jeff Davis Hgwy	Arlington	VA	6,450	8,063	0.80	0.04		8,063	0.80	0.04	32	22	4	6	0
No Change	Navy LNO	**LEASED**	NSMA	1400-1430 S Eads Street	1421 S Eads Street	Arlington	VA	30,155	37,694	0.00	0.00		37,694	0.00	0.00	70	69	0	1	0
No Change	Navy LNO	**LEASED**	NSMA	2300 Clarendon Blvd	2300 Clarendon Blvd	Arlington	VA	6,035	7,544	0.80	0.03		7,544	0.80	0.03	16	10	0	6	0
								TOTAL	**182,631**		**0.48**	**0.27**	**182,631**		**0.48**	**664**	**577**	**24**	**121**	**2**

NAVY - OPNAV

DBASE DATE: 11/11/2004

										ATTRIBUTE 2				ATTRIBUTE 3		PERSONNEL COUNT								
										METRIC 1		**METRIC 2**	**METRIC 3**	**METRIC 1**										
DATA STATUS UPDATE	FENCELINE	TYPE OF SPACE (OWNED/ LEASED/ TEMP)	OCCUPANT/SEARCH NAME	UIC	BLDG NAME	STREET ADDRESS	CITY	STATE	ASSIGNED USF	ACTUAL OR CONVERTED GSF	OWNERSHIP/ TYPE OF SPACE	PORTFOLIO WEIGHTED VALUE	SINGLE or MULTIPLE LOCATION	TOTAL LEASED/TEMP SPACE	AT / FP TOTAL VALUE	AT / FP WEIGHTED VALUE	TOTAL PERS	CIVILIAN	TOTAL MIL	MIL EXEC	MILI MANA	MIL OTHER	MIL ENLIST	CONTR	OTHER
No Change	WNY	**LEASED**	CNO_WASHINGTON_ DC_DNS	N/A	CRYSTAL GATEWAY NORTH *	1111 Jeff Davis Hgwy	ARLINGTON	VA	19,850	24,813	0.00	0.00	88.8%	24,813	0.00	0.00	118	48	49	0	7	36	6	18	0
No Change	WNY	**OWNED**	OPNAV (UIC = N47039)	N47039	ADMINSTRATIVE BLDG. **	3450 Massachusetts Avenue. N. W.	WASHINGTON	DC		3,019	1.00	0.11		owned	1.00	0.11	5	5	0	0	0	0	0	0	0
No Change	WNY	**OWNED**	OPNAV 'N09B31 (UIC N00011)	N00011	ADMINISTRATIVE AAUSN	720 Kennon St SE	WASHINGTON	DC		122	1.00	0.00		owned	1.00	0.00	18	13	5	0	2	1	2	0	0
									TOTAL	**27,954**		**0.11**	**0.89**	**24,813**		**0.11**	**141**	**66**	**54**	**0**	**9**	**37**	**8**	**18**	**0**

Table 3: MV Scoring Model (con't)

NAVY - HQMC / CMC (FOB #2)

DBASE UPDATE 11/11/2004

										ATTRIBUTE 2				ATTRIBUTE 3		PERSONNEL COUNT				
										METRIC 1		METRIC 2	METRIC 3	METRIC 1						
DATA STATUS UPDATE	FENCELINE	TYPE OF SPACE (OWNED/ LEASED/ TEMP)	OCCUPANT NAME	BLDG NAME	STREET ADDRESS	CITY	STATE	ASSIGNED USF	ACTUAL OR CONVERTED GSF	OWNERSHIP/ TYPE OF SPACE	PORTFOLIO WEIGHTED VALUE	SINGLE or MULTIPLE LOCATION	TOTAL LEASED/TEMP SPACE	AT / FP TOTAL VALUE	AT / FP WEIGHTED VALUE	TOTAL PERSONNEL	CIVILIAN	MILITARY	CONTRACTORS	OTHER
	WYN	**OWNED**	HQMC	FOB-2	PENTAGON RESERVATION	ARLINGTON	VA		31,350	1.00	1.00		owned	1.00	1.00	156		156		
								TOTAL	**31,350**		**1.00**	**0.00**	**0**		**1.00**	**156**	**0**	**156**	**0**	**0**

NAVY - SPARWARSYSCEN, CHARLESTON (New)

DBASE DATE 11/11/2004

										ATTRIBUTE 2				ATTRIBUTE 3		PERSONNEL COUNT								
										METRIC 1		METRIC 2	METRIC 3	METRIC 1										
DATA STATUS UPDATE	FENCELINE	TYPE OF SPACE (OWNED/ LEASED/ TEMP)	OCCUPANT NAME	BLDG NAME	STREET ADDRESS	CITY	STATE	ASSIGNED USF	ACTUAL OR CONVERTED GSF	OWNERSHIP/ TYPE OF SPACE	PORTFOLIO WEIGHTED VALUE	SINGLE or MULTIPLE LOCATION	TOTAL LEASED/TEMP SPACE	AT / FP TOTAL VALUE	AT / FP WEIGHTED VALUE	TOTAL PERS	CIVILIAN	TOTAL MIL	MIL EXEC	MIL MANA	MIL OTHER	MIL ENLIST	CONTR	OTHER
No Change	WNY	**OWNED**	SPAWARSYSCEN CHARLESTON, NATIONAL CAPITAL REGION	NAVAL TELE-COMMUNICATIONS CTR	1325 10TH STREET SE	WASHINGTON	DC		118,350	1.00	0.89	88.6%	owned	1.00	0.89	269	205	0	0	0	0	0	64	0
NEW [1]		**LEASED**	SPAWAR	CRYSTAL PARK 5	2451 CRYSTAL DRIVE	ARLINGTON	VA		15,200	0.80	0.09		leased	0.00	0.00	31		1	1				29	
								TOTAL	**133,550**		**0.98**	**0.89**	**0**		**0.89**	**300**	**205**	**1**	**1**	**0**	**0**	**0**	**93**	**0**

Table 4: Summary Movement Model

HSA-0078R: Co-locate Navy Miscellaneous Leased Locations	Service	2451 CRYSTAL DRIVE (SPAWAR)	1215 JEFF DAVIS HGWY (NAVAIR)	1213 JEFF DAVIS HGWY (NAVAIR)	1400-1450 S. EADS STREET, ARLINGTON (NSMA)	2300 CLARENDON BLVD (NSMA)	1215 JEFF DAVIS HGWY (NSMA)	1921 JEFF DAVIS HGWY (NSMA)	1931 JEFF DAVIS HGWY (NSMA)	2011 CRYSTAL DRIVE (NSMA)	2231 CRYSTAL DRIVE (NSMA)	1725 JEFF DAVIS HGWY (NSMA)	1735 JEFF DAVIS HGWY (NSMA)	FOB-2 (OPNAV)	FOB-2 (CMC)	FOB-2 (BCNR)	214191 GREAT MILLS ROAD (NAVAIR)	21521 JEFFERSON DAVIS HGWY (NAVAIR)	Total GSF (Q303/Q445)	Vacant Admin Sp (Q445)	Computed GSF (from Acreage)	Total GSF Available	Total GSF Required	GSF Excess /Shortfall	% Excess /Shortfall	GSF Moved Off	GSF Moved On
Calculated		5,800	3,800	2,200	13,800	3,200	5,200	200	23,800	43,200	9,000	8,200	14,800	96,400	31,200	5,800	23,048	6,192					295,840				
Reported		31,400	5,400	10,944	34,000	3,200	6,400	2,497	26,700	70,690	11,750	9,600	15,200	105,575	172,580	5,697	24,890	6,655					543,178				
Anacostia Annex	N				1	1													1,266,737	0	212,800	212,800	17,000	195,800	92%	0	17,000
Arlington Service Center	N	1	1	1										1	1	1			251,864	0	0	0	145,200	-145,200		0	145,200
Naval Air Station Patuxent River Webster Field	N																1	1	312,538	0	3,971,940	3,971,940	29,240	3,942,700	99%	0	29,240
Washington Navy Yard	N						1	1	1	1	1	1	1						2,423,314	0	0	0	104,400	-104,400		0	104,400
1400-1450 S. Eads Street	L				-1														95,205	0			0			34,000	0
2300 Clarendon Blvd.	L					-1													11,149	0			0			3,200	0
Crystal Gateway 3	L		-1				-1												45,346	0			0			11,800	0
Crystal Gateway 4	L			-1															67,989	0			0			10,944	0
Crystal Mall 2	L							-1											58,144	0			0			2,497	0
Crystal Mall 3	L								-1										165,251	0			0			26,700	0
Crystal Park 1	L									-1									53,251	0			0			70,690	0
Crystal Park 3	L										-1								14,365	0			0			11,750	0
Crystal Park 5	L	-1																	44,293	0			0			31,400	0
Crystal Square 2	L											-1							115,438	0			0			9,600	0
Crystal Square 3	L												-1						20,875	0			0			15,200	0
FOB-2 / PENTAGON	O													-1	-1	-1			1,000,000	0			0			283,852	0
214191 GREAT MILLS ROAD	L																-1		24,890				0			24,890	0
21535 PACIFIC DRIVE	L																	-1	6,655				0			6,655	0
Crosscheck																			117,420,717	2,412,319		2,108,282,603	295,840	2,107,986,763		543,178	295,840

- **Capacity Analysis Results**: The initial Capacity Analysis for MAH was conducted by gathering data across CONUS. These results are summarized on the tables below. The Capacity Analysis Report includes data which compare the total space currently on an installation or occupied by the Activity against what is required at an average space requirement of 200 GSF per person, used as a means to estimate the shortfall or excess of space which may currently exist, after accounting for surge requirements.

  The scope of work undertaken by the HSA JCSG was generally limited to headquarters and administration facilities located within 100 miles of the Pentagon, unless otherwise specifically defined. The Navy facilities analyzed are shown on Table 3, found on the second-to-last table of this section. Table 3 was used to identify facilities for specific review and to accumulate capacity and other data for use in subsequent analysis tasks.

  The locations of the administrative spaces occupied by DON that were considered in the analysis are summarized on Table 3 on following pages. Table 3 was used to identify facilities for specific review and to accumulate capacity and other data for use in subsequent analysis tasks. Table 4 (Summary Movement Model), which is included on the last page, shows the specific current leased locations that the affected Navy activities.

Installation	Current Capacity	Max Capacity (SF)	Current Usage @200 GSF/Person	Capacity Available to Surge	Capacity Required to Surge	%Excess (Shortfall)	
ABERDEEN PROVING GROUND	2,269,456	2,454,648	1,340,600	1,114,048	2,276	45%	1,111,772
CARLISLE BARRACKS	131,768	131,768	49,200	82,568	0	63%	82,568
FORT A P HILL	98,040	98,040	34,800	63,240	14,565	50%	48,675
FORT BELVOIR	2,076,130	2,775,569	1,851,800	923,769	34,447	32%	889,322
FORT BENNING	1,350,297	1,464,866	836,200	628,666	0	43%	628,666
FORT BLISS	911,905	1,185,159	373,600	811,559	0	68%	811,559
FORT BRAGG	1,867,959	2,049,355	1,273,400	775,955	0	38%	775,955
FORT CAMPBELL	761,151	751,984	448,400	303,584	200	40%	303,384
FORT CARSON	627,728	775,459	478,200	297,259	0	38%	297,259
FORT DETRICK	432,115	424,911	484,300	-59,389	2,750	-15%	-62,139
FORT DIX	268,075	276,412	134,200	142,212	0	51%	142,212
FORT DRUM	419,350	433,092	258,800	174,292	2,120	40%	172,172
FORT EUSTIS	786,284	810,224	490,800	319,424	0	39%	319,424
FORT GILLEM	409,042	422,576	173,600	248,976	0	59%	248,976
FORT GORDON	462,000	501,000	217,600	283,400	600	56%	282,800
FORT HAMILTON	152,000	177,000	304,800	-127,800	0	-72%	-127,800
FORT HOOD	978,346	935,623	767,200	168,423	90,324	8%	78,099
FORT HUACHUCA	725,380	776,292	691,400	84,892	0	11%	84,892
FORT JACKSON	344,202	354,673	294,500	60,173	2,000	16%	58,173
FORT KNOX	1,229,834	1,239,098	611,200	627,898	0	51%	627,898
FORT LEAVENWORTH	517,382	547,813	320,800	227,013	0	41%	227,013
FORT LEE	579,760	608,418	542,400	66,018	1,000	11%	65,018
FORT LEONARD WOOD	1,109,387	927,058	780,800	146,258	0	16%	146,258
FORT LEWIS	2,533,747	2,707,224	1,221,000	1,486,224	0	55%	1,486,224
FORT MCCOY	318,763	355,072	188,000	167,072	0	47%	167,072
FORT MCNAIR	143,315	218,152	159,400	58,752	0	27%	58,752
FORT MCPHERSON	1,035,209	1,064,436	988,000	76,436	0	7%	76,436
FORT MEADE	897,361	930,938	697,400	233,538	0	25%	233,538
FORT MONMOUTH	1,328,543	1,282,835	866,000	416,835	675	32%	416,160
FORT MONROE	545,226	551,609	619,400	-67,791	0	-12%	-67,791
FORT MYER	98,006	98,006	68,600	29,406	0	30%	29,406
FORT POLK	561,000	462,000	2,200	459,800	0	100%	459,800
FORT RICHARDSON	279,271	351,046	148,000	203,046	1,200	57%	201,846
FORT RILEY	1,387,462	1,387,503	723,200	664,303	12,800	47%	651,503
FORT RUCKER	201,000	487,000	409,400	77,600	0	16%	77,600
FORT SAM HOUSTON	1,799,267	1,789,545	834,800	954,745	9,100	53%	945,645
FORT SHAFTER	416,284	664,493	119,500	544,993	44,874	75%	500,119
FORT SILL	1,108,045	1,106,209	530,400	575,809	31,814	49%	543,995
FORT STEWART	519,732	520,574	400,200	120,374	5,500	22%	114,874
FORT WAINWRIGHT	185,000	202,000	1,283,600	-1,081,600	0	-535%	-1,081,600
REDSTONE ARSENAL	2,239,496	2,366,341	1,702,000	664,341	13,406	28%	650,935
SCHOFIELD BARRACKS	676,000	322,000	4,074,200	-3,752,200	0	-1165%	-3,752,200
WALTER REED AMC	366,000	425,000	145,600	279,400	0	66%	279,400
ARMY NATIONAL GUARD READINESS CENTER (ARLINGTON HALL)	162,785	162,785	224,600	-61,815	0	-38%	-61,815

Installation	Current Capacity	Maximum Potential Capacity	Current Usage @200 GSF/Person	Capacity Available to Surge	Capacity Required to Surge	%Excess (Shortfall)	
Altus AFB	311,211	223,169	93,400	129,769	0	58%	129,769
Andrews AFB	898,975	900,419	857,400	43,019	1,000	5%	42,019
Barksdale AFB	540,603	547,428	332,800	214,628	0	39%	214,628
Beale AFB	278,374	278,374	201,600	76,774	0	28%	76,774
Bolling AFB	396,192	989,649	253,200	736,449	0	74%	736,449
Brooks City-Base	441,352	441,352	601,600	-160,248	0	-36%	-160,248
Buckley AFB	134,386	134,386	436,800	-302,414	0	-225%	-302,414
Cannon AFB	271,112	271,112	167,800	103,312	0	38%	103,312
Charleston AFB	363,452	365,072	166,114	198,958	0	54%	198,958
Columbus AFB	133,797	151,190	111,000	40,190	0	27%	40,190
Davis-Monthan AFB	565,482	567,882	392,000	175,882	0	31%	175,882
Dover AFB	354,753	352,497	180,600	171,897	0	49%	171,897
Dyess AFB	359,421	365,176	255,800	109,376	0	30%	109,376
Eglin AFB	930,745	947,186	668,000	279,186	0	29%	279,186
Eielson AFB	406,839	381,778	93,000	288,778	0	76%	288,778
Ellsworth AFB	365,741	368,511	178,400	190,111	0	52%	190,111
Elmendorf AFB	862,823	943,214	381,400	561,814	6,823	59%	554,991
Fairchild AFB	387,669	387,669	117,000	270,669	0	70%	270,669
Francis E. Warren AFB	386,278	379,184	176,400	202,784	0	53%	202,784
Grand Forks AFB	251,220	286,025	114,700	171,325	0	60%	171,325
Hickam AFB	901,937	923,137	563,200	359,937	1	39%	359,936
Hill AFB	1,316,452	1,387,922	1,326,400	61,522	0	4%	61,522
Homestead ARS	138,197	54,535	103,000	-48,465	0	-89%	-48,465
Hurlburt Field	507,779	510,645	636,400	-125,755	390	-25%	-126,145
Keesler AFB	501,339	551,055	354,800	196,255	3,808	35%	192,447
Kirtland AFB	1,168,762	1,291,583	894,600	396,983	0	31%	396,983
Lackland AFB	933,046	955,492	622,000	333,492	0	35%	333,492
Langley AFB	1,343,905	1,446,500	1,062,600	383,900	0	27%	383,900
Little Rock AFB	341,834	398,706	180,200	218,506	0	55%	218,506
Luke AFB	355,540	409,514	200,200	209,314	0	51%	209,314
MacDill AFB	1,032,655	1,043,082	301,604	741,478	0	71%	741,478
Malmstrom AFB	259,814	254,889	143,200	111,689	0	44%	111,689
March ARB	230,876	245,353	204,600	40,753	0	17%	40,753
Maxwell AFB	1,458,337	1,627,284	1,001,800	625,484	0	38%	625,484
McChord AFB	415,046	435,263	176,000	259,263	0	60%	259,263
McConnell AFB	315,068	321,949	138,600	183,349	0	57%	183,349
McGuire AFB	486,530	529,410	360,000	169,410	600	32%	168,810
Minot AFB	353,199	363,507	165,600	197,907	0	54%	197,907
Mountain Home AFB	243,097	306,776	117,600	189,176	0	62%	189,176
Nellis AFB	481,032	488,387	271,400	216,987	0	44%	216,987
Offutt AFB	1,329,773	1,224,687	1,112,200	112,487	0	9%	112,487
Peterson AFB	703,305	930,734	453,200	477,534	0	51%	477,534
Pope AFB	246,577	292,518	103,800	188,718	0	65%	188,718
Randolph AFB	1,213,608	1,383,333	1,082,800	300,533	2,500	22%	298,033
Robins AFB	2,059,452	2,085,575	1,471,800	613,775	0	29%	613,775
Scott AFB	1,473,727	1,583,697	1,630,750	-47,053	0	-3%	-47,053
Seymour Johnson AFB	331,461	296,646	200,600	96,046	0	32%	96,046
Shaw AFB	406,457	427,755	322,000	105,755	0	25%	105,755
Sheppard AFB	388,188	414,785	341,200	73,585	10,900	15%	62,685
Tinker AFB	1,240,150	1,470,771	1,596,000	-125,229	440	-9%	-125,669
Travis AFB	591,421	691,825	243,200	448,625	0	65%	448,625
Tyndall AFB	478,485	491,562	420,000	71,562	0	15%	71,562
Vance AFB	135,437	126,898	38,400	88,498	0	70%	88,498
Vandenberg AFB	852,704	811,776	461,000	350,776	0	43%	350,776
Whiteman AFB	357,520	354,819	262,800	92,019	0	26%	92,019
Wright-Patterson AFB	3,324,125	2,859,314	5,103,200	-2,243,886	7,000	-79%	-2,250,886

Installation	Current Capacity	Maximum Potential Capacity	Current Usage @ 200 GSF/Person	Capacity Available to Surge	Capacity Required to Surge	%Excess (Shortfall)	
Anacostia Annex	500,321	500,321	191,000	309,321	0	62%	309,321
Arlington Service Center	249,646	251,823	169,800	82,023	0	33%	82,023
Henderson Hall	62,838	62,885	48,400	14,485	0	23%	14,485
Joint Reserve Base Fort Worth	260,781	262,581	148,800	113,781	0	43%	113,781
Joint Reserve Base New Orleans	117,374	101,162	174,200	-73,038	2,644	-75%	-75,682
Joint Reserve Base Willow Grove	80,169	87,469	50,800	36,669	0	42%	36,669
Marine Corps Air Station Beaufort	171,699	171,699	174,400	-2,701	0	-2%	-2,701
Marine Corps Air Station Cherry Point	717,262	749,631	831,000	-81,369	1,200	-11%	-82,569
Marine Corps Air Station Miramar	422,384	422,384	600,000	-177,616	0	-42%	-177,616
Marine Corps Base Camp Lejeune	2,334,926	2,360,042	2,245,400	114,642	10,892	4%	103,750
Marine Corps Base Camp Pendleton	1,359,445	1,347,952	1,315,600	32,352	0	2%	32,352
Marine Corps Base Hawaii Camp Smith	401,547	401,547	301,000	100,547	0	25%	100,547
Marine Corps Base Hawaii Kaneohe	215,375	219,507	477,800	-258,293	0	-118%	-258,293
Marine Corps Base Quantico	324,791	1,365,798	1,418,000	-52,202	4,800	-4%	-57,002
Marine Corps Support Activity Kansas City	120,658	120,658	91,400	29,258	0	24%	29,258
National Naval Medical Center Bethesda	719,238	718,513	627,400	91,113	28	13%	91,085
Naval Air Engineering Station Lakehurst	169,617	232,559	82,400	150,159	0	65%	150,159
Naval Air Station Brunswick	125,133	142,914	66,200	76,714	0	54%	76,714
Naval Air Station Corpus Christi	471,794	483,325	1,159,400	-676,075	0	-140%	-676,075
Naval Air Station Jacksonville	508,240	598,676	627,400	-28,724	504	-5%	-29,228
Naval Air Station Key West	123,182	129,910	81,600	48,310	1	37%	48,309
Naval Air Station Meridian	130,679	130,679	64,400	66,279	2,000	49%	64,279
Naval Air Station North Island	1,738,002	1,579,414	1,611,600	-32,186	10,066	-3%	-42,252
Naval Air Station Patuxent River	1,079,485	1,177,520	1,054,600	122,920	0	10%	122,920
Naval Air Station Patuxent River Webster Field	57,471	57,471	35,400	22,071	0	38%	22,071
Naval Air Station Pensacola	1,203,222	1,204,647	657,800	546,847	6,800	45%	540,047
Naval Air Station Point Mugu	943,001	929,523	715,400	214,123	90	23%	214,033
Naval Air Station Whidbey Island	253,813	287,200	159,200	128,000	0	45%	128,000
Naval Air Station Whiting Field	111,106	125,572	65,800	59,772	0	48%	59,772
Naval Amphibious Base Coronado	17,637	28,172	97,600	-69,428	0	-246%	-69,428
Naval Research Laboratory	198,878	218,654	101,200	117,454	0	54%	117,454
Naval Station and Undersea Warfare Center Newport	373,013	373,013	288,320	84,693	0	23%	84,693
Naval Station Everett	76,502	89,601	228,400	-138,799	0	-155%	-138,799
Naval Station Norfolk	1,074,164	2,160,728	1,806,800	353,928	3,980	16%	349,948
Naval Station Pearl Harbor	1,675,766	1,905,109	1,277,400	627,709	1,500	33%	626,209
Naval Station San Diego	1,265,271	1,364,733	943,800	420,933	4,500	31%	416,433
Naval Submarine Base Bangor	447,424	450,900	922,900	-472,000	0	-105%	-472,000
Naval Submarine Support Base Kings Bay	369,149	369,149	981,800	-612,651	2,040	-167%	-614,691
Naval Support Activity Mechanicsburg	1,138,015	2,722,911	1,025,600	1,697,311	0	62%	1,697,311
Naval Support Activity Millington	1,295,107	1,454,666	977,400	477,266	5,000	32%	472,266
Naval Support Activity New Orleans, LA	818,577	818,577	545,800	272,777	1,700	33%	271,077
Naval Support Activity Norfolk	724,685	715,700	1,224,200	-508,500	302	-71%	-508,802
Naval Weapons Station Charleston	297,324	612,030	396,000	216,030	400	35%	215,630
NAVSTA ANNAPOLIS	431,329	456,485	175,800	280,685	0	61%	280,685
NAVSUPPACT DAHLGREN	207,255	208,025	129,200	78,825	0	38%	78,825
NAVSUPPACT INDIAN HEAD	24,193	399,953	232,800	167,153	0	42%	167,153
Potomac Annex, Washington DC	173,900	173,600	93,200	80,400	0	46%	80,400
Saufley Field	398,467	403,580	192,200	211,380	0	52%	211,380
Washington Navy Yard	4,973,728	5,008,356	3,270,200	1,738,156	1,200	35%	1,736,956

Target Activities - Inside DC Area: Footprint (GSF)	Current Capacity	Maximum Potential Capacity	Current Usage @ 200 GSF/Person	Surge Capacity Requirement	Excess (Shortfall)		Current Capacity - USF converted to GSF @ 1.25 Factor	Maximum Potential Capacity	Current Usage @ 200 GSF/Person	Surge Capacity Requirement	Excess (Shortfall)		Total Excess (Shortfall)	
	OWNED SPACE ON MILITARY INSTALLATIONS						LEASED SPACE							
11th Wing	243,741	243,741	247,800	0	-2%	(4,059)	0	0	0	0	0%	0	-2%	(4,059)
6MLMC	11,663	11,663	12,800	0	-10%	(1,137)	0	0	0	0	0%	0	-10%	(1,137)
Acquisition Support Center (AAESA)	45,764	45,764	52,200	0	-14%	(6,436)	0	0	0	0	0%	0	-14%	(6,436)
ACSIM	0	0	0	0	0%	0	93,280	93,280	87,000	0	7%	6,280	7%	6,280
AF Adjudication	0	0	0	0	0%	0	21,863	21,863	31,200	0	-43%	-9,338	-43%	(9,338)
AF Flight Standards Agency	38,190	38,190	27,200	0	29%	10,990	0	0	0	0	0%	0	29%	10,990
AF Legal Services Agency	9,640	9,640	43,000	0	-346%	(33,360)	0	0	0	0	0%	0	-346%	(33,360)
AF MSA - Medical Support Agency	14,802	14,802	25,800	0	-74%	(10,998)	0	0	0	0	0%	0	-74%	(10,998)
AF News Agency	36,374	36,374	35,600	0	2%	774	0	0	0	0	0%	0	2%	774
AF Office of Special Investigations	259,224	259,224	177,000	0	32%	82,224	0	0	0	0	0%	0	32%	82,224
AF Personnel Operations Agency	0	0	0	0	0%	0	7,581	7,581	8,400	0	-11%	-819	-11%	(819)
AF Review Boards Agency	12,626	12,626	11,000	600	8%	1,026	0	0	0	0	0%	0	8%	1,026
AF/DP - Personnel	0	0	0	0	0%	0	10,499	10,499	13,200	0	-26%	-2,701	-26%	(2,701)
AF/HC – Chaplain Service	47,500	47,500	5,200	0	89%	42,300	0	0	0	0	0%	0	89%	42,300
AF/HO - Historian	0	0	0	0	0%	0	750	750	800	0	-7%	-50	-7%	(50)
AF/IL – Installation and Logistics	0	0	0	0	0%	0	84,594	84,594	97,800	0	-16%	-13,206	-16%	(13,206)
AF/JA – Judge Advocate General	0	0	0	0	0%	0	36,469	36,469	22,400	0	39%	14,069	39%	14,069
AF/RE – Air Force Reserve	286,819	286,819	195,000	0	32%	91,819	0	0	0	0	0%	0	32%	91,819
AF/SG – Surgeon General	65,085	65,085	46,600	0	28%	18,485	0	0	0	0	0%	0	28%	18,485
AF/XI – Warfighting Integration	0	0	0	0	0%	0	21,400	21,400	23,600	0	-10%	-2,200	-10%	(2,200)
AF/XO – Air and Space Operations	0	0	0	0	0%	0	60,291	60,291	34,400	0	43%	25,891	43%	25,891
AFCEE	19,625	19,625	11,400	0	42%	8,225	116,768	116,768	118,800	0	-2%	-2,033	5%	6,193
AF-CIO – HAF Chief Information Officer	0	0	0	0	0%	0	4,260	4,260	3,200	0	25%	1,060	25%	1,060
AFIP	0	0	0	0	0%	0	2,625	2,625	4,400	0	-68%	-1,775	-68%	(1,775)
AFIS (American Forces Information Service)	0	0	0	0	0%	0	58,360	58,360	62,000	0	-6%	-3,640	-6%	(3,640)
AFSAA - AF Studies and Analysis Agency	0	0	0	0	0%	0	39,951	39,951	40,400	0	-1%	-449	-1%	(449)
AMC	231,119	231,119	211,000	0	9%	20,119	0	0	0	0	0%	0	9%	20,119
AMC (Air Mobility Command)	746,088	746,088	593,200	0	20%	152,888	0	0	0	0	0%	0	20%	152,888
Army Adjudication	30,260	30,260	22,000	0	27%	8,260	0	0	0	0	0%	0	27%	8,260
Army Audit Agency	0	0	0	0	0%	0	29,676	29,676	19,200	0	35%	10,476	35%	10,476
Army Contracting Agency	0	0	0	0	0%	0	55,600	55,600	33,800	0	39%	21,800	39%	21,800
Army CSA	0	0	0	0	0%	0	12,131	12,131	39,000	0	-221%	-26,869	-221%	(26,869)
Army Evaluation Center	58,521	58,521	45,200	0	23%	13,321	0	0	0	0	0%	0	23%	13,321
Army National Guard	0	0	0	0	0%	0	284,605	284,605	224,600	0	21%	60,005	21%	60,005
Army Research Office	0	0	0	0	0%	0	39,213	39,213	24,800	0	37%	14,413	37%	14,413
ASA (FM&C)	0	0	0	0	0%	0	18,723	18,723	7,600	0	59%	11,123	59%	11,123
ASA (I&E)	0	0	0	0	0%	0	11,419	11,419	10,400	0	9%	1,019	9%	1,019
ASA(M&RA)	0	0	0	0	0%	0	33,639	33,639	24,800	0	26%	8,839	26%	8,839
AUDSVC	36,371	36,371	67,800	0	-86%	(31,429)	0	0	0	0	0%	0	-86%	(31,429)
BD CPAC -MA, NE Region	14,897	14,897	6,800	0	54%	8,097	0	0	0	0	0%	0	54%	8,097
BUMED, WASH DC	173,900	173,900	93,200	0	46%	80,700	0	0	0	0	0%	0	46%	80,700
CAA	48,851	48,851	33,200	0	32%	15,651	0	0	0	0	0%	0	32%	15,651
CECOM (Acquisition Ctr)	0	0	0	0	0%	0	8,906	8,906	7,200	0	19%	1,706	19%	1,706
CID - Belvoir	107,455	107,455	111,000	0	-3%	(3,545)	0	0	0	0	0%	0	-3%	(3,545)
CIFA HQ	0	0	0	0	0%	0	285,912	285,912	196,800	0	31%	89,112	31%	89,112
CMC (FOB-2)	215,725	215,725	238,000	0	-10%	(22,275)	0	0	0	0	0%	0	-10%	(22,275)
CO HQBN HQMC (Henderson Hall)	62,838	62,838	48,400	0	23%	14,438	0	0	0	0	0%	0	23%	14,438
COMMANDER, NAVY INSTALLATIONS (CNI)	111	111	10,400	0	-9269%	(10,289)	53,913	53,913	42,400	0	21%	11,513	2%	1,224
Communications & Electronics Command (CECOM)	31,928	31,928	19,000	0	40%	12,928	0	0	0	0	0%	0	40%	12,928
COMNAVFACENGCOM	108,699	108,699	73,200	0	33%	35,499	0	0	0	0	0%	0	33%	35,499
COMSC WASHINGTON DC	143,540	143,540	85,400	0	41%	58,140	0	0	0	0	0%	0	41%	58,140
DARPA	0	0	0	0	0%	0	84,453	84,453	50,200	0	41%	34,253	41%	34,253
DCAA	49,793	49,793	3,000	0	94%	46,793	15,669	15,669	13,600	0	13%	2,069	75%	48,861
DCMA	51,038	51,038	38,000	0	26%	13,038	123,980	123,980	140,200	0	-13%	-16,220	-2%	(3,182)
DCMS	16,011	16,011	13,800	0	14%	2,211	0	0	0	0	0%	0	14%	2,211
DeCA	166,388	166,388	134,800	0	19%	31,588	67,049	67,049	68,400	0	-2%	-1,351	13%	30,237
DECA Reg HQ	0	0	0	0	0%	0	62,554	62,554	38,400	0	39%	24,154	39%	24,154
Developmental Test Command	96,235	96,235	52,800	0	45%	43,435	0	0	0	0	0%	0	45%	43,435

Target Activities - Inside DC Area: Footprint (GSF)	Current Capacity	Maximum Potential Capacity	Current Usage @ 200 GSF/Person	Surge Capacity Requirement	Excess (Shortfall)		Current Capacity - USF converted to GSF @ 1.25 Factor	Maximum Potential Capacity	Current Usage @ 200 GSF/Person	Surge Capacity Requirement	Excess (Shortfall)		Total Excess (Shortfall)	
	OWNED SPACE ON MILITARY INSTALLATIONS						LEASED SPACE							
DFAS	2,018,517	2,018,517	1,493,600	0	26%	524,917	2,555,991	2,555,991	1,730,000	0	32%	825,991	30%	1,350,908
DHRA	0	0	0	0	0%	0	151,313	151,313	98,600	0	35%	52,713	35%	52,713
DIA Adjudication	21,863	21,863	5,800	2,300	63%	13,763	0	0	0	0	0%	0	63%	13,763
DISA	720,792	720,792	524,200	0	27%	196,592	791,641	791,641	628,200	0	21%	163,441	24%	360,033
DISC4 JTRS JPO	0	0	0	0	0%	0	78,821	78,821	71,600	0	9%	7,221	9%	7,221
DLA	568,774	568,774	487,000	0	14%	81,774	56,894	56,894	78,000	0	-37%	-21,106	10%	60,667
DLSA	0	0	0	0	0%	0	23,605	23,605	17,600	0	25%	6,005	25%	6,005
DOD IG	0	0	0	0	0%	0	308,331	308,331	164,400	0	47%	143,931	47%	143,931
DODEA	0	0	0	0	0%	0	109,258	109,258	94,200	0	14%	15,058	14%	15,058
DOHA	250	250	200	0	20%	50	100,436	100,436	41,200	0	59%	59,236	59%	59,286
DPMO	0	0	0	0	0%	0	31,900	31,900	26,200	0	18%	5,700	18%	5,700
DSCA	0	0	0	0	0%	0	52,063	52,063	36,800	0	29%	15,263	29%	15,263
DSS DISCO(subset of DSS HQ)	0	0	0	0	0%	0	33,759	33,759	36,200	0	-7%	-2,441	-7%	(2,441)
DSS HQ	0	0	0	0	0%	0	137,850	137,850	99,400	0	28%	38,450	28%	38,450
DTRA	72,104	72,104	118,800	0	-65%	(46,696)	233,695	233,695	255,000	0	-9%	-21,305	-22%	(68,001)
DTSA	0	0	0	0	0%	0	50,528	50,528	40,400	0	20%	10,128	20%	10,128
DUSA	0	0	0	0	0%	0	1,394	1,394	2,200	0	-58%	-806	-58%	(806)
Edgewood Chemical & Biological Center	336,612	336,612	167,200	0	50%	169,412	0	0	0	0	0%	0	50%	169,412
G-1	0	0	0	0	0%	0	168,128	168,128	89,800	0	47%	78,328	47%	78,328
G-3	0	0	0	0	0%	0	8,295	8,295	11,800	0	-42%	-3,505	-42%	(3,505)
G-6	0	0	0	0	0%	0	563	563	1,600	0	-184%	-1,038	-184%	(1,038)
G-8	0	0	0	0	0%	0	27,183	27,183	23,800	0	12%	3,383	12%	3,383
HQ Air National Guard (ANG)	117,168	117,168	118,800	0	-1%	(1,632)	0	0	0	0	0%	0	-1%	(1,632)
HQ ATEC	0	0	0	0	0%	0	97,840	97,840	94,400	0	4%	3,440	4%	3,440
HQ IMA	159,614	159,614	86,200	0	46%	73,414	114,894	114,894	70,800	0	38%	44,094	43%	117,508
HQ SMDC	0	0	0	0	0%	0	34,421	34,421	32,200	0	6%	2,221	6%	2,221
HQS USA MRMC (and subordinate commands)	39,265	39,265	46,000	0	-17%	(6,735)	0	0	0	0	0%	0	-17%	(6,735)
HRC	0	0	0	0	0%	0	1,045,323	1,045,323	802,600	0	23%	242,723	23%	242,723
JAG School	0	0	0	0	0%	0	66,763	66,763	18,200	0	73%	48,563	73%	48,563
JCS Adjudication	1,607	1,607	1,200	0	25%	407	0	0	0	0	0%	0	25%	407
JMLFDC	19,407	19,407	30,600	0	-58%	(11,193)	0	0	0	0	0%	0	-58%	(11,193)
JSIMS	0	0	0	0	0%	0	40,008	40,008	12,800	0	68%	27,208	68%	27,208
MARINE CORPS INSTITUTE	79,483	79,483	37,600	0	53%	41,883	0	0	0	0	0%	0	53%	41,883
MDA	1,760,783	1,760,783	1,354,200	0	23%	406,583	1,266,693	1,266,693	792,400	0	37%	474,293	29%	880,876
MDW	103,062	103,062	114,200	0	-11%	(11,138)	0	0	0	0	0%	0	-11%	(11,138)
MEDIA CTR WASHINGTON DC	115,586	115,586	31,800	0	72%	83,786	0	0	0	0	0%	0	72%	83,786
National Guard Bureau (NGB)	0	0	0	0	0%	0	284,605	284,605	130,200	0	54%	154,405	54%	154,405
NAVAIR SYSCOM HQ	49,448	49,448	76,400	0	-55%	(26,952)	0	0	0	0	0%	0	-55%	(26,952)
NAVAL DISTRICT WASH DC	475,250	475,250	185,000	1,200	61%	289,050	0	0	0	0	0%	0	61%	289,050
NAVAL HISTORICAL CENTER	70,284	70,284	26,400	0	62%	43,884	0	0	0	0	0%	0	62%	43,884
NAVAL LEGAL SERVICE OFFICE NORTH CENTRAL	10,033	10,033	4,800	0	52%	5,233	0	0	0	0	0%	0	52%	5,233
NAVAL LEGAL SERVICES COMMAND	24,994	24,994	11,200	0	55%	13,794	0	0	0	0	0%	0	55%	13,794
NAVIPO WASH DC	0	0	0	0	0%	0	38,422	38,422	38,200	0	1%	222	1%	222
NAVSEASYSCOM	638,643	638,643	720,200	0	-13%	(81,557)	0	0	0	0	0%	0	-13%	(81,557)
NAVSISA, MECHANICSBURG PA	12,338	12,338	9,200	0	25%	3,138	0	0	0	0	0%	0	25%	3,138
NAVSSP - new	0	0	0	0	0%	0	106,656	106,656	87,400	0	18%	19,256	18%	19,256
NAVSUPSYSCOM, MECHANICSBURG PA	79,416	79,416	62,400	0	21%	17,016	0	0	0	0	0%	0	21%	17,016
Navy Adjudication	28,951	28,951	29,600	0	-2%	(649)	0	0	0	0	0%	0	-2%	(649)
NAWC PATUXENT RIVER MD	344,543	344,543	442,200	0	-28%	(97,657)	115,494	115,494	124,000	0	-7%	-8,506	-23%	(106,163)
NCIS	159,274	159,274	171,800	0	-8%	(12,526)	0	0	0	0	0%	0	-8%	(12,526)
Netcom	14,092	14,092	22,000	0	-56%	(7,908)	39,666	39,666	23,000	0	42%	16,666	16%	8,758
NMCRS	0	0	0	0	0%	0	11,000	11,000	9,400	0	15%	1,600	15%	1,600
NSA Adjudication	0	0	0	0	0%	0	17,500	17,500	11,800	0	33%	5,700	33%	5,700
NSMA (Leased)	0	0	0	0	0%	0	182,241	182,241	132,800	0	27%	49,441	27%	49,441
NSWC HS (AT WNY)	10,689	10,689	14,600	0	-37%	(3,911)	0	0	0	0	0%	0	-37%	(3,911)
OASA (Alt)	0	0	0	0	0%	0	73,393	73,393	164,000	0	-123%	-90,608	-123%	(90,608)
OCAR	0	0	0	0	0%	0	62,711	62,711	37,400	0	40%	25,311	40%	25,311
OCHR	15,407	15,407	28,000	0	-82%	(12,593)	0	0	0	0	0%	0	-82%	(12,593)

Target Activities - Inside DC Area: Footprint (GSF)	Current Capacity	Maximum Potential Capacity	Current Usage @ 200 GSF/Person	Surge Capacity Requirement	Excess (Shortfall)		Current Capacity - USF converted to GSF @ 1.25 Factor	Maximum Potential Capacity	Current Usage @ 200 GSF/Person	Surge Capacity Requirement	Excess (Shortfall)		Total Excess (Shortfall)	
	OWNED SPACE ON MILITARY INSTALLATIONS						LEASED SPACE							
OCPA	0	0	0	0	0%	0	24,168	24,168	10,000	0	59%	14,168	59%	14,168
OEA	0	0	0	0	0%	0	11,361	11,361	6,400	0	44%	4,961	44%	4,961
Ofc of the JAG (OTJAG)	0	0	0	0	0%	0	120,981	120,981	95,600	0	21%	25,381	21%	25,381
OFFICE OF NAVAL RESEARCH (CNR)	1,548	1,548	400	0	74%	1,148	256,828	256,828	176,600	0	31%	80,228	31%	81,376
Office of the Admin Ass't to the Army (SAAA)	0	0	0	0	0%	0	256,110	256,110	314,000	0	-23%	-57,890	-23%	(57,890)
OPNAV	3,141	3,141	4,600	0	-46%	(1,459)	24,813	24,813	23,600	0	5%	1,213	-1%	(247)
OSD	0	0	0	0	0%	0	601,463	601,463	283,200	0	53%	318,263	53%	318,263
PEO Biological Defense	0	0	0	0	0%	0	25,379	25,379	29,000	0	-14%	-3,621	-14%	(3,621)
PEO EIS (STAMIS)	52,156	52,156	36,800	0	29%	15,356	0	0	0	0	0%	0	29%	15,356
PEO STRICOM	0	0	0	0	0%	0	125,115	125,115	118,600	0	5%	6,515	5%	6,515
PFPA	0	0	0	0	0%	0	11,394	11,394	20,000	0	-76%	-8,606	-76%	(8,606)
Program Mgr for Chemical Demilitarization	60,291	60,291	35,000	0	42%	25,291	0	0	0	0	0%	0	42%	25,291
PWC WASH DC	97,491	97,491	58,600	0	40%	38,891	0	0	0	0	0%	0	40%	38,891
RDECOM	105,083	105,083	52,600	0	50%	52,483	0	0	0	0	0%	0	50%	52,483
SAF/AA – Admin Asst to the Secretary	0	0	0	0	0%	0	18,156	18,156	21,800	0	-20%	-3,644	-20%	(3,644)
SAF/AG – Auditor General	0	0	0	0	0%	0	14,848	14,848	9,400	0	37%	5,448	37%	5,448
SAF/AQ - Acquisition	0	0	0	0	0%	0	156,269	156,269	100,800	0	35%	55,469	35%	55,469
SAF/FM – Financial Management and Comptroller	0	0	0	0	0%	0	14,808	14,808	17,200	0	-16%	-2,393	-16%	(2,393)
SAF/GC – General Counsel	0	0	0	0	0%	0	4,318	4,318	2,200	0	49%	2,118	49%	2,118
SAF/IA – International Affairs	0	0	0	0	0%	0	30,846	30,846	36,200	0	-17%	-5,354	-17%	(5,354)
SAF/IE – Installations Environment and Logistics	0	0	0	0	0%	0	20,546	20,546	14,200	0	31%	6,346	31%	6,346
SAF/PA – Public Affairs	0	0	0	0	0%	0	2,460	2,460	2,000	0	19%	460	19%	460
SAF/SB – Small & Disadvantaged Business	0	0	0	0	0%	0	2,918	2,918	3,000	0	-3%	-83	-3%	(83)
SAF/US – Under Secretary of the AF	0	0	0	0	0%	0	16,653	16,653	17,600	0	-6%	-948	-6%	(948)
SDDC (formerly MTMC)	0	0	0	0	0%	0	202,664	202,664	106,400	0	47%	96,264	47%	96,264
SECNAV WASH DC	116,292	116,292	40,000	0	66%	76,292	34,704	34,704	24,000	0	31%	10,704	58%	86,996
Soldier's Magazine	4,558	4,558	600	0	87%	3,958	0	0	0	0	0%	0	87%	3,958
SPAWAR	0	0	0	0	0%	0	15,200	15,200	6,200	0	59%	9,000	59%	9,000
SPAWARSYSCEN, Charleston - new	118,350	118,350	53,800	0	55%	64,550	0	0	0	0	0%	0	55%	64,550
The Surgeon General Office (OTSG)	0	0	0	0	0%	0	65,665	65,665	59,600	0	9%	6,065	9%	6,065
TMA	0	0	0	0	0%	0	270,036	270,036	198,600	0	26%	71,436	26%	71,436
TRANSCOM	226,089	226,089	335,600	0	-48%	(109,511)	0	0	0	0	0%	0	-48%	(109,511)
TRIAL SERVICE OFFICE NORTHEAST	10,048	10,048	2,000	0	80%	8,048	0	0	0	0	0%	0	80%	8,048
U.S. Army Research Laboratory HQ (+ Adelphi)	620,914	620,914	448,400	0	28%	172,514	0	0	0	0	0%	0	28%	172,514
US Army Aberdeen Test Center	139,743	139,743	99,800	0	29%	39,943	0	0	0	0	0%	0	29%	39,943
US Army Ctr for Health Promotion and Preventative Medicine	188,454	188,454	143,600	0	24%	44,854	0	0	0	0	0%	0	24%	44,854
US Army Environmental Center	60,463	60,463	53,400	0	12%	7,063	0	0	0	0	0%	0	12%	7,063
US ARMY INFO SYSTEMS ENGINEERING COMMAND	31,964	31,964	34,000	0	-6%	(2,036)	0	0	0	0	0%	0	-6%	(2,036)
US Army Materiel Systems Analysis Activity	98,878	98,878	58,800	0	41%	40,078	0	0	0	0	0%	0	41%	40,078
US Army Medical Research Institute for Chemical Defense	8,845	8,845	5,800	0	34%	3,045	0	0	0	0	0%	0	34%	3,045
US Army Research, Development & Engineering Command	105,083	105,083	52,600	0	50%	52,483	0	0	0	0	0%	0	50%	52,483
USA Force Mgmt Support Agency, HQ DA-GS	37,088	37,088	37,600	0	-1%	(512)	0	0	0	0	0%	0	-1%	(512)
USA MMA	33,831	33,831	43,000	0	-27%	(9,169)	0	0	0	0	0%	0	-27%	(9,169)
USA SAC	34,115	34,115	25,800	0	24%	8,315	0	0	0	0	0%	0	24%	8,315
USALSA (Army Legal Agency)	0	0	0	0	0%	0	98,026	98,026	71,000	0	28%	27,026	28%	27,026
USAMMDA	12,762	12,762	9,200	0	28%	3,562	0	0	0	0	0%	0	28%	3,562
USAMRAA	23,173	23,173	21,800	0	6%	1,373	0	0	0	0	0%	0	6%	1,373
USAMRIID	8,989	8,989	90,800	0	-910%	(81,811)	0	0	0	0	0%	0	-910%	(81,811)
WHS	0	0	0	0	0%	0	133,155	133,155	60,800	0	54%	72,355	54%	72,355
WHS Adjudication	0	0	0	0	0%	0	6,060	6,060	5,200	0	14%	860	14%	860

- **Capacity Analysis Results**: The initial MAH Capacity Analysis of facilities occupied by MDA and SMDC was conducted by gathering data across CONUS. These results are summarized on the first table on the following page, which are taken from the Capacity Analysis Report. The Capacity Analysis Report includes data which compare the total space currently occupied by the Activity against what is required at an average space requirement of 200 GSF per person, used as a means to estimate the shortfall or excess of space which may currently exist, after accounting for surge requirements.

  The scope of work undertaken by the HSA JCSG was generally limited to headquarters and administration facilities located within 100 miles of the Pentagon, except in this case of MDA, which has numerous locations throughout the country and a concentration of administrative space in Huntsville, AL. The locations of administrative space occupied by MDA and SMDC which were considered in the analysis are summarized on Table 3 on following pages. Table 3 was used to identify facilities for specific review and to accumulate capacity and other data for use in subsequent analysis tasks.

  Table 4 (Summary Movement Model), which is included on the last page, shows the specific current locations that both activities will move out of under this scenario, totaling approximately 622,000 GSF, inclusive of contractor-occupied spaces. In the case of MDA, the movement will be out of leased space it occupies in Huntsville, AL., as well as within the NCR, including FOB-2. In the case of SMDC, the movement will be out of two current leased locations in Arlington, VA

  A copy of the TJCSG Capacity Analysis is also included.

Installation	Current Capacity	Max Capacity (SF)	Current Usage @200 GSF/Person	Capacity Available to Surge	Capacity Required to Surge	%Excess (Shortfall)	
ABERDEEN PROVING GROUND	2,269,456	2,454,648	1,340,600	1,114,048	2,276	45%	1,111,772
CARLISLE BARRACKS	131,768	131,768	49,200	82,568	0	63%	82,568
FORT A P HILL	98,040	98,040	34,800	63,240	14,565	50%	48,675
FORT BELVOIR	2,076,130	2,775,569	1,851,800	923,769	34,447	32%	889,322
FORT BENNING	1,350,297	1,464,866	836,200	628,666	0	43%	628,666
FORT BLISS	911,905	1,185,159	373,600	811,559	0	68%	811,559
FORT BRAGG	1,867,959	2,049,355	1,273,400	775,955	0	38%	775,955
FORT CAMPBELL	761,151	751,984	448,400	303,584	200	40%	303,384
FORT CARSON	627,728	775,459	478,200	297,259	0	38%	297,259
FORT DETRICK	432,115	424,911	484,300	-59,389	2,750	-15%	-62,139
FORT DIX	268,075	276,412	134,200	142,212	0	51%	142,212
FORT DRUM	419,350	433,092	258,800	174,292	2,120	40%	172,172
FORT EUSTIS	786,284	810,224	490,800	319,424	0	39%	319,424
FORT GILLEM	409,042	422,576	173,600	248,976	0	59%	248,976
FORT GORDON	462,000	501,000	217,600	283,400	600	56%	282,800
FORT HAMILTON	152,000	177,000	304,800	-127,800	0	-72%	-127,800
FORT HOOD	978,346	935,623	767,200	168,423	90,324	8%	78,099
FORT HUACHUCA	725,380	776,292	691,400	84,892	0	11%	84,892
FORT JACKSON	344,202	354,673	294,500	60,173	2,000	16%	58,173
FORT KNOX	1,229,834	1,239,098	611,200	627,898	0	51%	627,898
FORT LEAVENWORTH	517,382	547,813	320,800	227,013	0	41%	227,013
FORT LEE	579,760	608,418	542,400	66,018	1,000	11%	65,018
FORT LEONARD WOOD	1,109,387	927,058	780,800	146,258	0	16%	146,258
FORT LEWIS	2,533,747	2,707,224	1,221,000	1,486,224	0	55%	1,486,224
FORT MCCOY	318,763	355,072	188,000	167,072	0	47%	167,072
FORT MCNAIR	143,315	218,152	159,400	58,752	0	27%	58,752
FORT MCPHERSON	1,035,209	1,064,436	988,000	76,436	0	7%	76,436
FORT MEADE	897,361	930,938	697,400	233,538	0	25%	233,538
FORT MONMOUTH	1,328,543	1,282,835	866,000	416,835	675	32%	416,160
FORT MONROE	545,226	551,609	619,400	-67,791	0	-12%	-67,791
FORT MYER	98,006	98,006	68,600	29,406	0	30%	29,406
FORT POLK	561,000	462,000	2,200	459,800	0	100%	459,800
FORT RICHARDSON	279,271	351,046	148,000	203,046	1,200	57%	201,846
FORT RILEY	1,387,462	1,387,503	723,200	664,303	12,800	47%	651,503
FORT RUCKER	201,000	487,000	409,400	77,600	0	16%	77,600
FORT SAM HOUSTON	1,799,267	1,789,545	834,800	954,745	9,100	53%	945,645
FORT SHAFTER	416,284	664,493	119,500	544,993	44,874	75%	500,119
FORT SILL	1,108,045	1,106,209	530,400	575,809	31,814	49%	543,995
FORT STEWART	519,732	520,574	400,200	120,374	5,500	22%	114,874
FORT WAINWRIGHT	185,000	202,000	1,283,600	-1,081,600	0	-535%	-1,081,600
REDSTONE ARSENAL	2,239,496	2,366,341	1,702,000	664,341	13,406	28%	650,935
SCHOFIELD BARRACKS	676,000	322,000	4,074,200	-3,752,200	0	-1165%	-3,752,200
WALTER REED AMC	366,000	425,000	145,600	279,400	0	66%	279,400
ARMY NATIONAL GUARD READINESS CENTER (ARLINGTON HALL)	162,785	162,785	224,600	-61,815	0	-38%	-61,815

Installation	Current Capacity	Maximum Potential Capacity	Current Usage @200 GSF/Person	Capacity Available to Surge	Capacity Required to Surge	%Excess (Shortfall)	
Altus AFB	311,211	223,169	93,400	129,769	0	58%	129,769
Andrews AFB	898,975	900,419	857,400	43,019	1,000	5%	42,019
Barksdale AFB	540,603	547,428	332,800	214,628	0	39%	214,628
Beale AFB	278,374	278,374	201,600	76,774	0	28%	76,774
Bolling AFB	396,192	989,649	253,200	736,449	0	74%	736,449
Brooks City-Base	441,352	441,352	601,600	-160,248	0	-36%	-160,248
Buckley AFB	134,386	134,386	436,800	-302,414	0	-225%	-302,414
Cannon AFB	271,112	271,112	167,800	103,312	0	38%	103,312
Charleston AFB	363,452	365,072	166,114	198,958	0	54%	198,958
Columbus AFB	133,797	151,190	111,000	40,190	0	27%	40,190
Davis-Monthan AFB	565,482	567,882	392,000	175,882	0	31%	175,882
Dover AFB	354,753	352,497	180,600	171,897	0	49%	171,897
Dyess AFB	359,421	365,176	255,800	109,376	0	30%	109,376
Eglin AFB	930,745	947,186	668,000	279,186	0	29%	279,186
Eielson AFB	406,839	381,778	93,000	288,778	0	76%	288,778
Ellsworth AFB	365,741	368,511	178,400	190,111	0	52%	190,111
Elmendorf AFB	862,823	943,214	381,400	561,814	6,823	59%	554,991
Fairchild AFB	387,669	387,669	117,000	270,669	0	70%	270,669
Francis E. Warren AFB	386,278	379,184	176,400	202,784	0	53%	202,784
Grand Forks AFB	251,220	286,025	114,700	171,325	0	60%	171,325
Hickam AFB	901,937	923,137	563,200	359,937	1	39%	359,936
Hill AFB	1,316,452	1,387,922	1,326,400	61,522	0	4%	61,522
Homestead ARS	138,197	54,535	103,000	-48,465	0	-89%	-48,465
Hurlburt Field	507,779	510,645	636,400	-125,755	390	-25%	-126,145
Keesler AFB	501,339	551,055	354,800	196,255	3,808	35%	192,447
Kirtland AFB	1,168,762	1,291,583	894,600	396,983	0	31%	396,983
Lackland AFB	933,046	955,492	622,000	333,492	0	35%	333,492
Langley AFB	1,343,905	1,446,500	1,062,600	383,900	0	27%	383,900
Little Rock AFB	341,834	398,706	180,200	218,506	0	55%	218,506
Luke AFB	355,540	409,514	200,200	209,314	0	51%	209,314
MacDill AFB	1,032,655	1,043,082	301,604	741,478	0	71%	741,478
Malmstrom AFB	259,814	254,889	143,200	111,689	0	44%	111,689
March ARB	230,876	245,353	204,600	40,753	0	17%	40,753
Maxwell AFB	1,458,337	1,627,284	1,001,800	625,484	0	38%	625,484
McChord AFB	415,046	435,263	176,000	259,263	0	60%	259,263
McConnell AFB	315,068	321,949	138,600	183,349	0	57%	183,349
McGuire AFB	486,530	529,410	360,000	169,410	600	32%	168,810
Minot AFB	353,199	363,507	165,600	197,907	0	54%	197,907
Mountain Home AFB	243,097	306,776	117,600	189,176	0	62%	189,176
Nellis AFB	481,032	488,387	271,400	216,987	0	44%	216,987
Offutt AFB	1,329,773	1,224,687	1,112,200	112,487	0	9%	112,487
Peterson AFB	703,305	930,734	453,200	477,534	0	51%	477,534
Pope AFB	246,577	292,518	103,800	188,718	0	65%	188,718
Randolph AFB	1,213,608	1,383,333	1,082,800	300,533	2,500	22%	298,033
Robins AFB	2,059,452	2,085,575	1,471,800	613,775	0	29%	613,775
Scott AFB	1,473,727	1,583,697	1,630,750	-47,053	0	-3%	-47,053
Seymour Johnson AFB	331,461	296,646	200,600	96,046	0	32%	96,046
Shaw AFB	406,457	427,755	322,000	105,755	0	25%	105,755
Sheppard AFB	388,188	414,785	341,200	73,585	10,900	15%	62,685
Tinker AFB	1,240,150	1,470,771	1,596,000	-125,229	440	-9%	-125,669
Travis AFB	591,421	691,825	243,200	448,625	0	65%	448,625
Tyndall AFB	478,485	491,562	420,000	71,562	0	15%	71,562
Vance AFB	135,437	126,898	38,400	88,498	0	70%	88,498
Vandenberg AFB	852,704	811,776	461,000	350,776	0	43%	350,776
Whiteman AFB	357,520	354,819	262,800	92,019	0	26%	92,019
Wright-Patterson AFB	3,324,125	2,859,314	5,103,200	-2,243,886	7,000	-79%	-2,250,886

Installation	Current Capacity	Maximum Potential Capacity	Current Usage @ 200 GSF/Person	Capacity Available to Surge	Capacity Required to Surge	%Excess (Shortfall)	
Anacostia Annex	500,321	500,321	191,000	309,321	0	62%	309,321
Arlington Service Center	249,646	251,823	169,800	82,023	0	33%	82,023
Henderson Hall	62,838	62,885	48,400	14,485	0	23%	14,485
Joint Reserve Base Fort Worth	260,781	262,581	148,800	113,781	0	43%	113,781
Joint Reserve Base New Orleans	117,374	101,162	174,200	-73,038	2,644	-75%	-75,682
Joint Reserve Base Willow Grove	80,169	87,469	50,800	36,669	0	42%	36,669
Marine Corps Air Station Beaufort	171,699	171,699	174,400	-2,701	0	-2%	-2,701
Marine Corps Air Station Cherry Point	717,262	749,631	831,000	-81,369	1,200	-11%	-82,569
Marine Corps Air Station Miramar	422,384	422,384	600,000	-177,616	0	-42%	-177,616
Marine Corps Base Camp Lejeune	2,334,926	2,360,042	2,245,400	114,642	10,892	4%	103,750
Marine Corps Base Camp Pendleton	1,359,445	1,347,952	1,315,600	32,352	0	2%	32,352
Marine Corps Base Hawaii Camp Smith	401,547	401,547	301,000	100,547	0	25%	100,547
Marine Corps Base Hawaii Kaneohe	215,375	219,507	477,800	-258,293	0	-118%	-258,293
Marine Corps Base Quantico	324,791	1,365,798	1,418,000	-52,202	4,800	-4%	-57,002
Marine Corps Support Activity Kansas City	120,658	120,658	91,400	29,258	0	24%	29,258
National Naval Medical Center Bethesda	719,238	718,513	627,400	91,113	28	13%	91,085
Naval Air Engineering Station Lakehurst	169,617	232,559	82,400	150,159	0	65%	150,159
Naval Air Station Brunswick	125,133	142,914	66,200	76,714	0	54%	76,714
Naval Air Station Corpus Christi	471,794	483,325	1,159,400	-676,075	0	-140%	-676,075
Naval Air Station Jacksonville	508,240	598,676	627,400	-28,724	504	-5%	-29,228
Naval Air Station Key West	123,182	129,910	81,600	48,310	1	37%	48,309
Naval Air Station Meridian	130,679	130,679	64,400	66,279	2,000	49%	64,279
Naval Air Station North Island	1,738,002	1,579,414	1,611,600	-32,186	10,066	-3%	-42,252
Naval Air Station Patuxent River	1,079,485	1,177,520	1,054,600	122,920	0	10%	122,920
Naval Air Station Patuxent River Webster Field	57,471	57,471	35,400	22,071	0	38%	22,071
Naval Air Station Pensacola	1,203,222	1,204,647	657,800	546,847	6,800	45%	540,047
Naval Air Station Point Mugu	943,001	929,523	715,400	214,123	90	23%	214,033
Naval Air Station Whidbey Island	253,813	287,200	159,200	128,000	0	45%	128,000
Naval Air Station Whiting Field	111,106	125,572	65,800	59,772	0	48%	59,772
Naval Amphibious Base Coronado	17,637	28,172	97,600	-69,428	0	-246%	-69,428
Naval Research Laboratory	198,878	218,654	101,200	117,454	0	54%	117,454
Naval Station and Undersea Warfare Center Newport	373,013	373,013	288,320	84,693	0	23%	84,693
Naval Station Everett	76,502	89,601	228,400	-138,799	0	-155%	-138,799
Naval Station Norfolk	1,074,164	2,160,728	1,806,800	353,928	3,980	16%	349,948
Naval Station Pearl Harbor	1,675,766	1,905,109	1,277,400	627,709	1,500	33%	626,209
Naval Station San Diego	1,265,271	1,364,733	943,800	420,933	4,500	31%	416,433
Naval Submarine Base Bangor	447,424	450,900	922,900	-472,000	0	-105%	-472,000
Naval Submarine Support Base Kings Bay	369,149	369,149	981,800	-612,651	2,040	-167%	-614,691
Naval Support Activity Mechanicsburg	1,138,015	2,722,911	1,025,600	1,697,311	0	62%	1,697,311
Naval Support Activity Millington	1,295,107	1,454,666	977,400	477,266	5,000	32%	472,266
Naval Support Activity New Orleans, LA	818,577	818,577	545,800	272,777	1,700	33%	271,077
Naval Support Activity Norfolk	724,685	715,700	1,224,200	-508,500	302	-71%	-508,802
Naval Weapons Station Charleston	297,324	612,030	396,000	216,030	400	35%	215,630
NAVSTA ANNAPOLIS	431,329	456,485	175,800	280,685	0	61%	280,685
NAVSUPPACT DAHLGREN	207,255	208,025	129,200	78,825	0	38%	78,825
NAVSUPPACT INDIAN HEAD	24,193	399,953	232,800	167,153	0	42%	167,153
Potomac Annex, Washington DC	173,900	173,600	93,200	80,400	0	46%	80,400
Saufley Field	398,467	403,580	192,200	211,380	0	52%	211,380
Washington Navy Yard	4,973,728	5,008,356	3,270,200	1,738,156	1,200	35%	1,736,956

Target Activities - Inside DC Area: Footprint (GSF)	Current Capacity	Maximum Potential Capacity	Current Usage @ 200 GSF/Person	Surge Capacity Requirement	Excess (Shortfall)		Current Capacity - USF converted to GSF @ 1.25 Factor	Maximum Potential Capacity	Current Usage @ 200 GSF/Person	Surge Capacity Requirement	Excess (Shortfall)		Total Excess (Shortfall)	
	OWNED SPACE ON MILITARY INSTALLATIONS						LEASED SPACE							
11th Wing	243,741	243,741	247,800	0	-2%	(4,059)	0	0	0	0	0%	0	-2%	(4,059)
6MLMC	11,663	11,663	12,800	0	-10%	(1,137)	0	0	0	0	0%	0	-10%	(1,137)
Acquisition Support Center (AAESA)	45,764	45,764	52,200	0	-14%	(6,436)	0	0	0	0	0%	0	-14%	(6,436)
ACSIM	0	0	0	0	0%	0	93,280	93,280	87,000	0	7%	6,280	7%	6,280
AF Adjudication	0	0	0	0	0%	0	21,863	21,863	31,200	0	-43%	-9,338	-43%	(9,338)
AF Flight Standards Agency	38,190	38,190	27,200	0	29%	10,990	0	0	0	0	0%	0	29%	10,990
AF Legal Services Agency	9,640	9,640	43,000	0	-346%	(33,360)	0	0	0	0	0%	0	-346%	(33,360)
AF MSA - Medical Support Agency	14,802	14,802	25,800	0	-74%	(10,998)	0	0	0	0	0%	0	-74%	(10,998)
AF News Agency	36,374	36,374	35,600	0	2%	774	0	0	0	0	0%	0	2%	774
AF Office of Special Investigations	259,224	259,224	177,000	0	32%	82,224	0	0	0	0	0%	0	32%	82,224
AF Personnel Operations Agency	0	0	0	0	0%	0	7,581	7,581	8,400	0	-11%	-819	-11%	(819)
AF Review Boards Agency	12,626	12,626	11,000	600	8%	1,026	0	0	0	0	0%	0	8%	1,026
AF/DP - Personnel	0	0	0	0	0%	0	10,499	10,499	13,200	0	-26%	-2,701	-26%	(2,701)
AF/HC – Chaplain Service	47,500	47,500	5,200	0	89%	42,300	0	0	0	0	0%	0	89%	42,300
AF/HO - Historian	0	0	0	0	0%	0	750	750	800	0	-7%	-50	-7%	(50)
AF/IL – Installation and Logistics	0	0	0	0	0%	0	84,594	84,594	97,800	0	-16%	-13,206	-16%	(13,206)
AF/JA – Judge Advocate General	0	0	0	0	0%	0	36,469	36,469	22,400	0	39%	14,069	39%	14,069
AF/RE – Air Force Reserve	286,819	286,819	195,000	0	32%	91,819	0	0	0	0	0%	0	32%	91,819
AF/SG – Surgeon General	65,085	65,085	46,600	0	28%	18,485	0	0	0	0	0%	0	28%	18,485
AF/XI – Warfighting Integration	0	0	0	0	0%	0	21,400	21,400	23,600	0	-10%	-2,200	-10%	(2,200)
AF/XO – Air and Space Operations	0	0	0	0	0%	0	60,291	60,291	34,400	0	43%	25,891	43%	25,891
AFCEE	19,625	19,625	11,400	0	42%	8,225	116,768	116,768	118,800	0	-2%	-2,033	5%	6,193
AF-CIO – HAF Chief Information Officer	0	0	0	0	0%	0	4,260	4,260	3,200	0	25%	1,060	25%	1,060
AFIP	0	0	0	0	0%	0	2,625	2,625	4,400	0	-68%	-1,775	-68%	(1,775)
AFIS (American Forces Information Service)	0	0	0	0	0%	0	58,360	58,360	62,000	0	-6%	-3,640	-6%	(3,640)
AFSAA - AF Studies and Analysis Agency	0	0	0	0	0%	0	39,951	39,951	40,400	0	-1%	-449	-1%	(449)
AMC	231,119	231,119	211,000	0	9%	20,119	0	0	0	0	0%	0	9%	20,119
AMC (Air Mobility Command)	746,088	746,088	593,200	0	20%	152,888	0	0	0	0	0%	0	20%	152,888
Army Adjudication	30,260	30,260	22,000	0	27%	8,260	0	0	0	0	0%	0	27%	8,260
Army Audit Agency	0	0	0	0	0%	0	29,676	29,676	19,200	0	35%	10,476	35%	10,476
Army Contracting Agency	0	0	0	0	0%	0	55,600	55,600	33,800	0	39%	21,800	39%	21,800
Army CSA	0	0	0	0	0%	0	12,131	12,131	39,000	0	-221%	-26,869	-221%	(26,869)
Army Evaluation Center	58,521	58,521	45,200	0	23%	13,321	0	0	0	0	0%	0	23%	13,321
Army National Guard	0	0	0	0	0%	0	284,605	284,605	224,600	0	21%	60,005	21%	60,005
Army Research Office	0	0	0	0	0%	0	39,213	39,213	24,800	0	37%	14,413	37%	14,413
ASA (FM&C)	0	0	0	0	0%	0	18,723	18,723	7,600	0	59%	11,123	59%	11,123
ASA (I&E)	0	0	0	0	0%	0	11,419	11,419	10,400	0	9%	1,019	9%	1,019
ASA(M&RA)	0	0	0	0	0%	0	33,639	33,639	24,800	0	26%	8,839	26%	8,839
AUDSVC	36,371	36,371	67,800	0	-86%	(31,429)	0	0	0	0	0%	0	-86%	(31,429)
BD CPAC -MA, NE Region	14,897	14,897	6,800	0	54%	8,097	0	0	0	0	0%	0	54%	8,097
BUMED, WASH DC	173,900	173,900	93,200	0	46%	80,700	0	0	0	0	0%	0	46%	80,700
CAA	48,851	48,851	33,200	0	32%	15,651	0	0	0	0	0%	0	32%	15,651
CECOM (Acquisition Ctr)	0	0	0	0	0%	0	8,906	8,906	7,200	0	19%	1,706	19%	1,706
CID - Belvoir	107,455	107,455	111,000	0	-3%	(3,545)	0	0	0	0	0%	0	-3%	(3,545)
CIFA HQ	0	0	0	0	0%	0	285,912	285,912	196,800	0	31%	89,112	31%	89,112
CMC (FOB-2)	215,725	215,725	238,000	0	-10%	(22,275)	0	0	0	0	0%	0	-10%	(22,275)
CO HQBN HQMC (Henderson Hall)	62,838	62,838	48,400	0	23%	14,438	0	0	0	0	0%	0	23%	14,438
COMMANDER, NAVY INSTALLATIONS (CNI)	111	111	10,400	0	-9269%	(10,289)	53,913	53,913	42,400	0	21%	11,513	2%	1,224
Communications & Electronics Command (CECOM)	31,928	31,928	19,000	0	40%	12,928	0	0	0	0	0%	0	40%	12,928
COMNAVFACENGCOM	108,699	108,699	73,200	0	33%	35,499	0	0	0	0	0%	0	33%	35,499
COMSC WASHINGTON DC	143,540	143,540	85,400	0	41%	58,140	0	0	0	0	0%	0	41%	58,140
DARPA	0	0	0	0	0%	0	84,453	84,453	50,200	0	41%	34,253	41%	34,253
DCAA	49,793	49,793	3,000	0	94%	46,793	15,669	15,669	13,600	0	13%	2,069	75%	48,861
DCMA	51,038	51,038	38,000	0	26%	13,038	123,980	123,980	140,200	0	-13%	-16,220	-2%	(3,182)
DCMS	16,011	16,011	13,800	0	14%	2,211	0	0	0	0	0%	0	14%	2,211
DeCA	166,388	166,388	134,800	0	19%	31,588	67,049	67,049	68,400	0	-2%	-1,351	13%	30,237
DECA Reg HQ	0	0	0	0	0%	0	62,554	62,554	38,400	0	39%	24,154	39%	24,154
Developmental Test Command	96,235	96,235	52,800	0	45%	43,435	0	0	0	0	0%	0	45%	43,435

Target Activities - Inside DC Area: Footprint (GSF)	Current Capacity	Maximum Potential Capacity	Current Usage @ 200 GSF/Person	Surge Capacity Requirement	Excess (Shortfall)		Current Capacity - USF converted to GSF @ 1.25 Factor	Maximum Potential Capacity	Current Usage @ 200 GSF/Person	Surge Capacity Requirement	Excess (Shortfall)		Total Excess (Shortfall)	
	OWNED SPACE ON MILITARY INSTALLATIONS						LEASED SPACE							
DFAS	2,018,517	2,018,517	1,493,600	0	26%	524,917	2,555,991	2,555,991	1,730,000	0	32%	825,991	30%	1,350,908
DHRA	0	0	0	0	0%	0	151,313	151,313	98,600	0	35%	52,713	35%	52,713
DIA Adjudication	21,863	21,863	5,800	2,300	63%	13,763	0	0	0	0	0%	0	63%	13,763
DISA	720,792	720,792	524,200	0	27%	196,592	791,641	791,641	628,200	0	21%	163,441	24%	360,033
DISC4 JTRS JPO	0	0	0	0	0%	0	78,821	78,821	71,600	0	9%	7,221	9%	7,221
DLA	568,774	568,774	487,000	0	14%	81,774	56,894	56,894	78,000	0	-37%	-21,106	10%	60,667
DLSA	0	0	0	0	0%	0	23,605	23,605	17,600	0	25%	6,005	25%	6,005
DOD IG	0	0	0	0	0%	0	308,331	308,331	164,400	0	47%	143,931	47%	143,931
DODEA	0	0	0	0	0%	0	109,258	109,258	94,200	0	14%	15,058	14%	15,058
DOHA	250	250	200	0	20%	50	100,436	100,436	41,200	0	59%	59,236	59%	59,286
DPMO	0	0	0	0	0%	0	31,900	31,900	26,200	0	18%	5,700	18%	5,700
DSCA	0	0	0	0	0%	0	52,063	52,063	36,800	0	29%	15,263	29%	15,263
DSS DISCO(subset of DSS HQ)	0	0	0	0	0%	0	33,759	33,759	36,200	0	-7%	-2,441	-7%	(2,441)
DSS HQ	0	0	0	0	0%	0	137,850	137,850	99,400	0	28%	38,450	28%	38,450
DTRA	72,104	72,104	118,800	0	-65%	(46,696)	233,695	233,695	255,000	0	-9%	-21,305	-22%	(68,001)
DTSA	0	0	0	0	0%	0	50,528	50,528	40,400	0	20%	10,128	20%	10,128
DUSA	0	0	0	0	0%	0	1,394	1,394	2,200	0	-58%	-806	-58%	(806)
Edgewood Chemical & Biological Center	336,612	336,612	167,200	0	50%	169,412	0	0	0	0	0%	0	50%	169,412
G-1	0	0	0	0	0%	0	168,128	168,128	89,800	0	47%	78,328	47%	78,328
G-3	0	0	0	0	0%	0	8,295	8,295	11,800	0	-42%	-3,505	-42%	(3,505)
G-6	0	0	0	0	0%	0	563	563	1,600	0	-184%	-1,038	-184%	(1,038)
G-8	0	0	0	0	0%	0	27,183	27,183	23,800	0	12%	3,383	12%	3,383
HQ Air National Guard (ANG)	117,168	117,168	118,800	0	-1%	(1,632)	0	0	0	0	0%	0	-1%	(1,632)
HQ ATEC	0	0	0	0	0%	0	97,840	97,840	94,400	0	4%	3,440	4%	3,440
HQ IMA	159,614	159,614	86,200	0	46%	73,414	114,894	114,894	70,800	0	38%	44,094	43%	117,508
HQ SMDC	0	0	0	0	0%	0	34,421	34,421	32,200	0	6%	2,221	6%	2,221
HQS USA MRMC (and subordinate commands)	39,265	39,265	46,000	0	-17%	(6,735)	0	0	0	0	0%	0	-17%	(6,735)
HRC	0	0	0	0	0%	0	1,045,323	1,045,323	802,600	0	23%	242,723	23%	242,723
JAG School	0	0	0	0	0%	0	66,763	66,763	18,200	0	73%	48,563	73%	48,563
JCS Adjudication	1,607	1,607	1,200	0	25%	407	0	0	0	0	0%	0	25%	407
JMLFDC	19,407	19,407	30,600	0	-58%	(11,193)	0	0	0	0	0%	0	-58%	(11,193)
JSIMS	0	0	0	0	0%	0	40,008	40,008	12,800	0	68%	27,208	68%	27,208
MARINE CORPS INSTITUTE	79,483	79,483	37,600	0	53%	41,883	0	0	0	0	0%	0	53%	41,883
MDA	1,760,783	1,760,783	1,354,200	0	23%	406,583	1,266,693	1,266,693	792,400	0	37%	474,293	29%	880,876
MDW	103,062	103,062	114,200	0	-11%	(11,138)	0	0	0	0	0%	0	-11%	(11,138)
MEDIA CTR WASHINGTON DC	115,586	115,586	31,800	0	72%	83,786	0	0	0	0	0%	0	72%	83,786
National Guard Bureau (NGB)	0	0	0	0	0%	0	284,605	284,605	130,200	0	54%	154,405	54%	154,405
NAVAIR SYSCOM HQ	49,448	49,448	76,400	0	-55%	(26,952)	0	0	0	0	0%	0	-55%	(26,952)
NAVAL DISTRICT WASH DC	475,250	475,250	185,000	1,200	61%	289,050	0	0	0	0	0%	0	61%	289,050
NAVAL HISTORICAL CENTER	70,284	70,284	26,400	0	62%	43,884	0	0	0	0	0%	0	62%	43,884
NAVAL LEGAL SERVICE OFFICE NORTH CENTRAL	10,033	10,033	4,800	0	52%	5,233	0	0	0	0	0%	0	52%	5,233
NAVAL LEGAL SERVICES COMMAND	24,994	24,994	11,200	0	55%	13,794	0	0	0	0	0%	0	55%	13,794
NAVIPO WASH DC	0	0	0	0	0%	0	38,422	38,422	38,200	0	1%	222	1%	222
NAVSEASYSCOM	638,643	638,643	720,200	0	-13%	(81,557)	0	0	0	0	0%	0	-13%	(81,557)
NAVSISA, MECHANICSBURG PA	12,338	12,338	9,200	0	25%	3,138	0	0	0	0	0%	0	25%	3,138
NAVSSP - new	0	0	0	0	0%	0	106,656	106,656	87,400	0	18%	19,256	18%	19,256
NAVSUPSYSCOM, MECHANICSBURG PA	79,416	79,416	62,400	0	21%	17,016	0	0	0	0	0%	0	21%	17,016
Navy Adjudication	28,951	28,951	29,600	0	-2%	(649)	0	0	0	0	0%	0	-2%	(649)
NAWC PATUXENT RIVER MD	344,543	344,543	442,200	0	-28%	(97,657)	115,494	115,494	124,000	0	-7%	-8,506	-23%	(106,163)
NCIS	159,274	159,274	171,800	0	-8%	(12,526)	0	0	0	0	0%	0	-8%	(12,526)
Netcom	14,092	14,092	22,000	0	-56%	(7,908)	39,666	39,666	23,000	0	42%	16,666	16%	8,758
NMCRS	0	0	0	0	0%	0	11,000	11,000	9,400	0	15%	1,600	15%	1,600
NSA Adjudication	0	0	0	0	0%	0	17,500	17,500	11,800	0	33%	5,700	33%	5,700
NSMA (Leased)	0	0	0	0	0%	0	182,241	182,241	132,800	0	27%	49,441	27%	49,441
NSWC HS (AT WNY)	10,689	10,689	14,600	0	-37%	(3,911)	0	0	0	0	0%	0	-37%	(3,911)
OASA (Alt)	0	0	0	0	0%	0	73,393	73,393	164,000	0	-123%	-90,608	-123%	(90,608)
OCAR	0	0	0	0	0%	0	62,711	62,711	37,400	0	40%	25,311	40%	25,311
OCHR	15,407	15,407	28,000	0	-82%	(12,593)	0	0	0	0	0%	0	-82%	(12,593)

Target Activities - Inside DC Area: Footprint (GSF)	Current Capacity	Maximum Potential Capacity	Current Usage @ 200 GSF/Person	Surge Capacity Requirement	Excess (Shortfall)		Current Capacity - USF converted to GSF @ 1.25 Factor	Maximum Potential Capacity	Current Usage @ 200 GSF/Person	Surge Capacity Requirement	Excess (Shortfall)		Total Excess (Shortfall)	
	OWNED SPACE ON MILITARY INSTALLATIONS						LEASED SPACE							
OCPA	0	0	0	0	0%	0	24,168	24,168	10,000	0	59%	14,168	59%	14,168
OEA	0	0	0	0	0%	0	11,361	11,361	6,400	0	44%	4,961	44%	4,961
Ofc of the JAG (OTJAG)	0	0	0	0	0%	0	120,981	120,981	95,600	0	21%	25,381	21%	25,381
OFFICE OF NAVAL RESEARCH (CNR)	1,548	1,548	400	0	74%	1,148	256,828	256,828	176,600	0	31%	80,228	31%	81,376
Office of the Admin Ass't to the Army (SAAA)	0	0	0	0	0%	0	256,110	256,110	314,000	0	-23%	-57,890	-23%	(57,890)
OPNAV	3,141	3,141	4,600	0	-46%	(1,459)	24,813	24,813	23,600	0	5%	1,213	-1%	(247)
OSD	0	0	0	0	0%	0	601,463	601,463	283,200	0	53%	318,263	53%	318,263
PEO Biological Defense	0	0	0	0	0%	0	25,379	25,379	29,000	0	-14%	-3,621	-14%	(3,621)
PEO EIS (STAMIS)	52,156	52,156	36,800	0	29%	15,356	0	0	0	0	0%	0	29%	15,356
PEO STRICOM	0	0	0	0	0%	0	125,115	125,115	118,600	0	5%	6,515	5%	6,515
PFPA	0	0	0	0	0%	0	11,394	11,394	20,000	0	-76%	-8,606	-76%	(8,606)
Program Mgr for Chemical Demilitarization	60,291	60,291	35,000	0	42%	25,291	0	0	0	0	0%	0	42%	25,291
PWC WASH DC	97,491	97,491	58,600	0	40%	38,891	0	0	0	0	0%	0	40%	38,891
RDECOM	105,083	105,083	52,600	0	50%	52,483	0	0	0	0	0%	0	50%	52,483
SAF/AA – Admin Asst to the Secretary	0	0	0	0	0%	0	18,156	18,156	21,800	0	-20%	-3,644	-20%	(3,644)
SAF/AG – Auditor General	0	0	0	0	0%	0	14,848	14,848	9,400	0	37%	5,448	37%	5,448
SAF/AQ - Acquisition	0	0	0	0	0%	0	156,269	156,269	100,800	0	35%	55,469	35%	55,469
SAF/FM – Financial Management and Comptroller	0	0	0	0	0%	0	14,808	14,808	17,200	0	-16%	-2,393	-16%	(2,393)
SAF/GC – General Counsel	0	0	0	0	0%	0	4,318	4,318	2,200	0	49%	2,118	49%	2,118
SAF/IA – International Affairs	0	0	0	0	0%	0	30,846	30,846	36,200	0	-17%	-5,354	-17%	(5,354)
SAF/IE – Installations Environment and Logistics	0	0	0	0	0%	0	20,546	20,546	14,200	0	31%	6,346	31%	6,346
SAF/PA – Public Affairs	0	0	0	0	0%	0	2,460	2,460	2,000	0	19%	460	19%	460
SAF/SB – Small & Disadvantaged Business	0	0	0	0	0%	0	2,918	2,918	3,000	0	-3%	-83	-3%	(83)
SAF/US – Under Secretary of the AF	0	0	0	0	0%	0	16,653	16,653	17,600	0	-6%	-948	-6%	(948)
SDDC (formerly MTMC)	0	0	0	0	0%	0	202,664	202,664	106,400	0	47%	96,264	47%	96,264
SECNAV WASH DC	116,292	116,292	40,000	0	66%	76,292	34,704	34,704	24,000	0	31%	10,704	58%	86,996
Soldier's Magazine	4,558	4,558	600	0	87%	3,958	0	0	0	0	0%	0	87%	3,958
SPAWAR	0	0	0	0	0%	0	15,200	15,200	6,200	0	59%	9,000	59%	9,000
SPAWARSYSCEN, Charleston - new	118,350	118,350	53,800	0	55%	64,550	0	0	0	0	0%	0	55%	64,550
The Surgeon General Office (OTSG)	0	0	0	0	0%	0	65,665	65,665	59,600	0	9%	6,065	9%	6,065
TMA	0	0	0	0	0%	0	270,036	270,036	198,600	0	26%	71,436	26%	71,436
TRANSCOM	226,089	226,089	335,600	0	-48%	(109,511)	0	0	0	0	0%	0	-48%	(109,511)
TRIAL SERVICE OFFICE NORTHEAST	10,048	10,048	2,000	0	80%	8,048	0	0	0	0	0%	0	80%	8,048
U.S. Army Research Laboratory HQ (+ Adelphi)	620,914	620,914	448,400	0	28%	172,514	0	0	0	0	0%	0	28%	172,514
US Army Aberdeen Test Center	139,743	139,743	99,800	0	29%	39,943	0	0	0	0	0%	0	29%	39,943
US Army Ctr for Health Promotion and Preventative Medicine	188,454	188,454	143,600	0	24%	44,854	0	0	0	0	0%	0	24%	44,854
US Army Environmental Center	60,463	60,463	53,400	0	12%	7,063	0	0	0	0	0%	0	12%	7,063
US ARMY INFO SYSTEMS ENGINEERING COMMAND	31,964	31,964	34,000	0	-6%	(2,036)	0	0	0	0	0%	0	-6%	(2,036)
US Army Materiel Systems Analysis Activity	98,878	98,878	58,800	0	41%	40,078	0	0	0	0	0%	0	41%	40,078
US Army Medical Research Institute for Chemical Defense	8,845	8,845	5,800	0	34%	3,045	0	0	0	0	0%	0	34%	3,045
US Army Research, Development & Engineering Command	105,083	105,083	52,600	0	50%	52,483	0	0	0	0	0%	0	50%	52,483
USA Force Mgmt Support Agency, HQ DA-GS	37,088	37,088	37,600	0	-1%	(512)	0	0	0	0	0%	0	-1%	(512)
USA MMA	33,831	33,831	43,000	0	-27%	(9,169)	0	0	0	0	0%	0	-27%	(9,169)
USA SAC	34,115	34,115	25,800	0	24%	8,315	0	0	0	0	0%	0	24%	8,315
USALSA (Army Legal Agency)	0	0	0	0	0%	0	98,026	98,026	71,000	0	28%	27,026	28%	27,026
USAMMDA	12,762	12,762	9,200	0	28%	3,562	0	0	0	0	0%	0	28%	3,562
USAMRAA	23,173	23,173	21,800	0	6%	1,373	0	0	0	0	0%	0	6%	1,373
USAMRIID	8,989	8,989	90,800	0	-910%	(81,811)	0	0	0	0	0%	0	-910%	(81,811)
WHS	0	0	0	0	0%	0	133,155	133,155	60,800	0	54%	72,355	54%	72,355
WHS Adjudication	0	0	0	0	0%	0	6,060	6,060	5,200	0	14%	860	14%	860

Physical Capacity Analysis

Facility Code	Facility Name	Current Capacity SqFt	Current Usage SqFt	Max Potential Capacity SqFt	Capacity Available to Surge SqFt	Required to Surge SqFt	Excess Capacity SqFt
01731 USAF	Hanscom AFB	811,468	192,285	811,468	619,184	211,513	599,955
02841 USN	COMNAVUNSEAWARCEN_NEWPORT_RI	478,682	608,633	478,682	(129,951)	669,496	(190,814)
07703 USA	FORT MONMOUTH	1,092,988	589,466	1,092,988	503,522	648,413	444,575
08057 USN	AEGIS_TECHREP_MOORESTOWN_NJ	43,982	46,667	43,982	(2,684)	51,333	(7,351)
19111 USN	USN-2-Philadelphia	6,099	15,770	6,099	(9,671)	17,347	(11,248)
20310 USA	JPM JTRS	850	8,480	850	(7,630)	9,328	(8,478)
20360 USN	SPAWARSYSCEN_CHARLESTON_SC Washington	32,630	43,713	32,630	(11,084)	48,085	(15,455)
20375 USN	Naval Research Laboratory Washington DC	1,793,903	813,983	1,793,903	979,920	895,382	898,521
20376 USN	USN_3_WNY	288,842	504,247	288,842	(215,404)	554,671	(265,829)
20640 DISA	JITC Indianhead	65,724	30,720	65,724	35,004	33,792	31,932
20670 USN	USN_8_Pax	5,065,783	1,934,486	5,065,783	3,131,298	2,127,934	2,937,849
21005 USA	ABERDEEN PROVING GROUND	9,714,389	1,142,141	9,714,389	8,572,249	1,256,355	8,458,035
22041 DISA	DISA Development and Acquisition	130,374	457,583	130,374	(327,209)	503,341	(372,967)
22060 USA	FORT BELVOIR	589,570	270,043	589,570	319,527	297,048	292,523
22202 USA	USA_4_Arlington	175,669	21,440	175,669	154,229	23,584	152,085
22202 USN	USN_3_Arlington	4,197	9,755	4,197	(5,557)	10,730	(6,533)
22217 USN	OFFICE OF NAVAL RESEARCH	227,765	241,292	227,765	(13,527)	265,422	(37,657)
22448 USN	NAVSURFWARCENDIV_DAHLGREN_VA	803,996	658,656	803,996	145,341	724,521	79,475
23460 USN	USN_2_VABEACH.	9,710	10,453	9,710	(744)	11,499	(1,789)
23461 USN	USN_3_VABEACH	57,082	67,650	57,082	(10,568)	74,415	(17,333)
23464 USN	SPAWARSYSCEN Charleston – Little Creek	40,515	21,493	40,515	19,022	23,643	16,872
23505 USN	COMOPTEVFOR_NORFOLK_VA	45,348	76,457	45,348	(31,109)	84,102	(38,754)
23511 USN	USN_7_Norfolk	56,527	98,144	56,527	(41,617)	107,958	(51,432)
23651 USAF	Langley AFB	60	7,200	60	(7,140)	7,920	(7,860)
23801 USA	Fort Lee	40,070	5,480	40,070	34,590	6,028	34,042
29419 USN	SPAWARSYSCEN_CHARLESTON_SC	659,750	368,733	659,750	291,017	405,607	254,143
30905 USA	FT GORDON	197,994	53,440	197,994	144,554	58,784	139,210
31088 USA	Warner Robbins AFB	209,865	31,947	209,865	177,918	35,141	174,724
32212 USN	USN_3_Jacksonville	19,512	20,373	19,512	(861)	22,411	(2,899)
32407 USN	USN_2_Pannama City(NAVSURFWARCEN COASTSYSSTA PANAMA CITY)	282,937	285,446	282,937	(2,510)	313,991	(31,054)
32508 USN	USN_3_Penasacola	65,942	16,747	65,942	49,195	18,421	47,520

Facility Code	Facility Name	Current Capacity SqFt	Current Usage SqFt	Max Potential Capacity SqFt	Capacity Available to Surge SqFt	Required to Surge SqFt	Excess Capacity SqFt
2548 USAF	Eglin AFB	3,012,538	969,210	3,012,538	2,043,328	1,066,131	1,946,407
32826 USA	USA_3_Orlando	225,871	116,928	225,871	108,943	128,621	97,250
33416 USN	NAVUNSEAWARCENDIV_NEWPORT_RI West Palm Beach	39,317	24,107	39,317	15,210	26,517	12,800
35898 USA	**REDSTONE ARSENAL**	**1,817,021**	**1,840,958**	**1,817,021**	**(23,937)**	**2,025,054**	**(208,033)**
37388 USAF	Arnold AFS	1,529,393	300,347	1,529,393	1,229,046	330,381	1,199,012
45433 USAF	Wright-Patterson AFB	2,759,806	1,244,605	2,759,806	1,515,201	1,369,065	1,390,740
47522 USN	NAVSURFWARCENDIV_CRANE_IN	1,387,215	421,058	1,387,215	966,157	463,164	924,052
73145 USAF	Tinker AFB	240,944	55,779	240,944	185,165	61,357	179,587
76542 USA	FT HOOD	380,584	190,440	380,584	190,144	209,484	171,100
76544 USA	FT HOOD	481,813	83,787	481,813	398,026	92,165	389,648
78148 USAF	Randolph AFB	1,070	800	1,070	270	880	190
78235 USAF	BROOKS CITY-BASE	260,624	126,790	260,624	133,834	139,469	121,155
78243 USAF	Lackland AFB	3,319	7,723	3,319	(4,404)	8,495	(5,176)
79916 USA	FT BLISS	41,896	19,360	41,896	22,536	21,296	20,600
80914 USAF	Peterson AFB	205,550	167,390	205,550	38,160	184,129	21,421
84403 USAF	Hill AFB	784,431	180,174	784,431	604,258	198,191	586,240
85613 DISA	JITC Fort Huachuca	181,877	106,027	181,877	75,850	116,629	65,248
85613 USA	FORT HUACHUCA	84,321	86,994	84,321	(2,673)	95,693	(11,372)
87117 USAF	Kirtland AFB	449,841	547,628	449,841	(97,787)	602,391	(152,550)
88002 USA	WHITE SANDS MISSILE RANGE	1,238,130	593,038	1,238,130	645,092	652,342	585,788
88310 USAF	USAF_2_Alamogorgo	811,539	62,896	811,539	748,643	69,186	742,353
90001 USA	FORT MONMOUTH Los Angeles	209,865	31,947	209,865	177,918	35,141	174,724
92055 USN	USN_4_Camp Pendleton	17,658	68,102	17,658	(50,444)	74,912	(57,254)
92110 USA	FORT MONMOUTH San Diego	441,460	96,693	441,460	344,767	106,363	335,097
92110 USN	USN_2_San Diego	96,139	217,637	96,139	(121,498)	239,401	(143,262)
92136 USN	USN_3_San Diego	10,557	26,587	10,557	(16,030)	29,245	(18,688)
92147 USN	USN_2_San Diego	35,355	20,267	35,355	15,088	22,293	13,062
92152 USN	USN_4_San Diego	1,876,406	603,448	1,876,406	1,272,958	663,793	1,212,614
92878 USN	NAVSURFWARCENDIV_CORONA_CA	168,819	164,747	168,819	4,073	181,221	(12,402)
93042 USN	USN_2_Pt Mugu	375,543	384,482	375,543	(8,940)	422,931	(47,388)
93043 USN	USN_3_Port Hueneme	368,897	367,235	368,897	1,663	403,958	(35,061)
93524 USAF	EDWARDS AFB	3,545,150	900,260	3,545,150	2,644,890	990,286	2,554,864
93555 USN	USN_2_China Lake	2,256,738	796,127	2,256,738	1,460,611	875,740	1,380,998
98278 USN	USN_3_Oak Harbor	4,250	6,827	4,250	(2,577)	7,509	(3,259)

Table 3: MV Scoring Model

MDA (Missle Defense Agency)

									ATTRIBUTE 2				ATTRIBUTE 3		PERSONNEL COUNT								
									METRIC 1		METRIC 2	METRIC 3	METRIC 1										
SOURCE	TYPE OF SPACE (OWNED/ LEASED/ TEMP)	SEACH / ORG NAME	BLDG NAME	STREET ADRESS	CITY	STATE	ASSIGNED USF	ACTUAL OR CONVERTED GSF	OWNERSHIP/ TYPE OF SPACE	PORTFOLIO WEIGHTED VALUE	SINGLE or MULTIPLE LOCATION	TOTAL LEASED/TEMP SPACE	AT / FP TOTAL VALUE	AT / FP WEIGHTED VALUE	TOTAL PERS	CIVILIAN	TOTAL MIL	MIL EXEC	MIL MANA	MIL OTHER	MIL ENLIST	CONTR	OTHER
TABLE 462	**LEASED**	MDA	Airport Plaza II [1]	2611 Jefferson Davis Highway	Arlington	VA	52,688	65,860	0.00	0.00		65,860	0.00	0.00	150	5	2	0	2	0	0	143	0
TABLE 462	**LEASED**	MDA	Crystal Park 3 [1]	2231 Crystal Drive	Arlington	VA	40,000	50,000	0.00	0.00		50,000	0.80	0.02	184	7	4	1	3	0	0	125	48
TABLE 462	**LEASED**	MDA	Crystal Park 5 [1]	2451 Crystal Drive	Arlington	VA	111,200	139,000	0.00	0.00		139,000	0.00	0.00	271	4	1	0	1	0	0	266	0
TABLE 462	**LEASED**	MDA	Crystal Square 2	1725 Jefferson Davis Highway	Arlington	VA	53,200	66,500	0.00	0.00		66,500	0.80	0.03	214	73	8	0	7	0	1	133	0
MDA	**LEASED**		Suffolk Building [2]	N/A	Near Skyline	VA	129,644	162,055	0.00	0.00		162,055	0.00	0.00	DI	DI	DI					DI	DI
TABLE 462	**LEASED**	MDA	N/A	1710 SAIC Drive	McLean	VA	2,340	2,925	0.00	0.00		2,925	0.00	0.00	25	0	0	0	0	0	0	25	0
TABLE 462	**LEASED**	MDA	N/A	1901 N. Beauregard Street, Suite 101	Alexandria	VA	100	125	0.00	0.00		125	0.00	0.00	1	0	0	0	0	0	0	1	0
TABLE 462	**LEASED**	MDA	N/A	4725B Eisenhower Ave	Alexandria	VA	400	500	0.00	0.00		500	0.00	0.00	4	0	0	0	0	0	0	4	0
TABLE 462	**LEASED**	MDA	N/A	9861 Broken Land Parkway	Columbia	MD	460	575	0.00	0.00		575		0.00	5	0	0	0	0	0	0	5	0
TABLE 462	**LEASED**	MDA	Sequoia Plaza Bldg 1	2100 Washington Blvd	Arlington	VA	33,028	41,285	0.00	0.00		41,285	0.00	0.00	82	17	0	0	0	0	0	64	1
TABLE 462	**LEASED**	MDA	Sequoia Plaza Bldg 2	2110 Washington Blvd	Arlington	VA	4,001	5,001	0.00	0.00		5,001	0.00	0.00	16	5	0	0	0	0	0	11	0
TABLE 462	**LEASED**	MDA	Sequoia Plaza Bldg 3	2120 Washington Blvd	Arlington	VA	25,052	31,315	0.00	0.00		31,315	0.00	0.00	170	51	0	0	0	0	0	116	0
TABLE 311	**LEASED**	MDA - Alabama	620 Discovery Dr., Bldg 2	620 Discovery Drive	Huntsville	AL	5,320	6,650	0.00	0.00		6,650	0.00	0.00	30	0	0	0	0	0	0	30	0
TABLE 311	**LEASED**	MDA - Alabama	CAS Huntsville	650 Discovery Drive	Huntsville	AL	700	875	0.00	0.00		875	0.00	0.00	3	1	0	0	0	0	0	2	0
TABLE 311	**LEASED**	MDA - Alabama	CSF Huntsville	655 Discovery Drive	Huntsville	AL	27,592	34,490	0.00	0.00		34,490	0.00	0.00	73	0	0	0	0	0	0	73	0
TABLE 311	**LEASED**	MDA - Alabama	CTF Huntsville (Jetplex)	499 Boeing Blvd	Huntsville	AL	30,795	38,494	0.00	0.00		38,494	0.00	0.00	155	13	3	0	3	0	0	104	35
TABLE 311	**LEASED**	MDA - Alabama	Dynetics Bldg	1000 Explorer Blvd	Huntsville	AL	200	250	0.00	0.00		250	0.00	0.00	2	0	0	0	0	0	0	2	0
TABLE 311	**LEASED**	MDA - Alabama	GMD Bradford Bldg	5000 Bradford Drive	Huntsville	AL	83,536	104,420	0.00	0.00		104,420	0.00	0.00	469	27	4	0	4	0	0	237	201
TABLE 311	**LEASED**	MDA - Alabama	1554 The Boardwalk, Suite 5	1555 The Boardwalk, Suite 5	Huntsville	AL	780	975	0.00	0.00		975	0.00	0.00	8	0	0	0	0	0	0	8	0
TABLE 311	**LEASED**	MDA - Alabama	631 Discovery Drive	631 Discovery Drive	Huntsville	AL	1,130	1,413	0.00	0.00		1,413	0.00	0.00	5	0	0	0	0	0	0	5	0
TABLE 311	**LEASED**	MDA - Alabama	SPARTA Bldg	4901 Corporate Drive	Huntsville	AL	1,440	1,800	0.00	0.00		1,800	0.00	0.00	16	0	0	0	0	0	0	16	0
TABLE 311	**LEASED**	MDA - Alabama	SMDC Bldg	106 Wynn Drive	Huntsville	AL	48,102	60,128	0.00	0.00		60,128	0.00	0.00	318	0	0	0	0	0	0	57	261
TABLE 311	**LEASED**	MDA - Colorado	Bldg 2	9975 Federal Drive	Colorado Springs	CO	10,249	12,811	0.00	0.00		12,811	0.00	0.00	43	0	0	0	0	0	0	43	0
TABLE 311	**LEASED**	MDA - Colorado	CSF Colorado Springs	1250 Academy Parkloop	Colorado Springs	CO	13,799	17,249	0.00	0.00		17,249	0.00	0.00	19	2	3	0	3	0	0	12	2
TABLE 311	**LEASED**	MDA - Colorado	GTEC	1050 South Academy Blvd	Colorado Springs	CO	14,668	18,335	0.00	0.00		18,335	0.00	0.00	12	1	1	0	1	0	0	10	0

HSA-0047RV2 Co-locate Missile and Space Defense Agencies

MDA (Missle Defense Agency) - CON'T

									ATTRIBUTE 2				ATTRIBUTE 3		PERSONNEL COUNT								
									METRIC 1		METRIC 2	METRIC 3	METRIC 1										
SOURCE	TYPE OF SPACE (OWNED/ LEASED/ TEMP)	SEACH / ORG NAME	BLDG NAME	STREET ADRESS	CITY	STATE	ASSIGNED USF	ACTUAL OR CONVERTED GSF	OWNERSHIP/ TYPE OF SPACE	PORTFOLIO WEIGHTED VALUE	SINGLE or MULTIPLE LOCATION	TOTAL LEASED/TEMP SPACE	AT / FP TOTAL VALUE	AT / FP WEIGHTED VALUE	TOTAL PERS	CIVILIAN	TOTAL MIL	MIL EXEC	MILI MANA	MIL OTHER	MIL ENLIST	CONTR	OTHER
TABLE 311	**LEASED**	MDA - Colorado	Powers Bldg	2460 Waynoka Place	Colorado Springs	CO	4,600	5,750	0.00	0.00		5,750	0.00	0.00	14	0	0	0	0	0	0	14	0
MDA	**TEMP**		PENTAGON RESERVATION			VA	318,330	397,913	0.25	0.06	24.1%	Temp	0.80	0.19	1,673	486	109					1,058	20
TABLE 301	**OWNED**	MDA02	N/A	4505 Martin Road	Redstone Arsenal	AL		31,196	1.00	0.02		owned	1.00	0.02	91	7	4	0	4	0	0	58	22
TABLE 301	**OWNED**	MDA02	Wernher Von Braun Complex	SMDC	Redstone Arsenal	AL		1,721	1.00	0.00		owned	1.00	0.00	6	0	0	0	0	0	0	0	6
TABLE 301	**OWNED**	MDA03	CSF	730 Irwin Ave	Schriever AFB	CO		119,160	1.00	0.07		owned	1.00	0.07	192	41	16	0	12	0	4	112	23
TABLE 301	**OWNED**	MDA04	6510	Vandenburg AFB	Vandenburg AFB	CA		9,454	1.00	0.01		owned	1.00	0.01	70	0	1	0	0	0	0	0	69
TABLE 301	**OWNED**	MDA04	Attached to Hangar	120 East Jones Rd.	Edwards AFB	CA		28,628	1.00	0.02		owned	1.00	0.02	164	0	0	0	0	0	0	104	60
TABLE 301	**OWNED**	MDA04	IMF	Jones Rd.	Edwards AFB	CA		3,596	1.00	0.00		owned	1.00	0.00	9	0	0	0	0	0	0	9	0
TABLE 301	**OWNED**	MDA04	Integrated Test Facility	118 East Jones Road	Edwards AFB	CA		14,983	1.00	0.01		owned	1.00	0.01	427	0	0	0	0	0	0	427	0
TABLE 301	**OWNED**	MDA04	N/A	185 Discoverer Blvd	El Segundo	CA		22,200	1.00	0.01		owned	1.00	0.01	94	0	0	0	0	0	0	43	51
TABLE 301	**OWNED**	MDA05	ABL System Bldg	1350 Wyoming Blvd	Kirtland AFB	NM		27,500	1.00	0.02		owned	1.00	0.02	141	5	0	0	0	0	0	56	80
TABLE 301 (2 RECORDS)	**OWNED**	MDA05	NA	3548 Aberdeen Ave SE	Albuquerque	NM		3,425	1.00	0.00		owned	1.00	0.00	23	0	0	0	0	0	0	23	0
TABLE 301	**OWNED**	MDA07	N/A	11 Eglin Street	Hanscom AFB	MA		10,500	1.00	0.01		owned	1.00	0.01	62	1	0	0	0	0	0	26	35
TABLE 301	**OWNED**	MDA08	Attu Hall	977 Davis Highway	Ft Richardson	AK		28,174	1.00	0.02		owned	1.00	0.02	65	9	3	0	3	0	0	5	48
TABLE 301	**OWNED**	MDA08	Bldg 663	1st Street	Ft Greely	AK		43,874	1.00	0.03		owned	1.00	0.03	52	5	0	0	0	0	0	1	46
TABLE 301	**OWNED**	MDA08	GMD Admin	Public Road	Shemya Island	AK		25,220	1.00	0.02		owned	1.00	0.02	27	0	0	0	0	0	0	1	26
TABLE 301	**OWNED**	MDA10	N/A	Bldg 1009	Reagan Test Site	Marshall Islands		11,520	1.00	0.01		owned	1.00	0.01	5	0	0	0	0	0	0	2	3
							TOTAL	**1,647,844**		**0.29**	**0.24**	**868,780**		**0.48**	**5,390**	**760**	**159**	**1**	**43**	**0**	**5**	**3,431**	**1,037**

ARMY - SMDC/HQ (Space Missle Defense Command)

DBASE DATE: 11/11/2004

									ATTRIBUTE 2				ATTRIBUTE 3		PERSONNEL COUNT								
									METRIC 1		**METRIC 2**	**METRIC 3**	**METRIC 1**										
SOURCE	TYPE OF SPACE (OWNED/ LEASED/ TEMP)	SUBACTIVITY	BLDG NAME	STREET ADDRESS	CITY	STATE	ASSIGNED USF	ACTUAL OR CONVERTED GSF	OWNERSHIP/ TYPE OF SPACE	PORTFOLIO WEIGHTED VALUE	SINGLE or MULTIPLE LOCATION	TOTAL LEASED/TEMP SPACE	AT / FP TOTAL VALUE	AT / FP WEIGHTED VALUE	TOTAL PERS	CIVILIAN	MIL TOTAL	MIL EXEC	MILI MANA	MIL OTHER	MIL ENLIST	CONTR	OTHER
TABLE 462 USA Non-Odin	**LEASED**		CRYSTAL MALL 4	1941 JEFF DAVIS HWY	ARLINGTON	VA	20,785	25,981	0.00	0.00	75.5%	25,981	0.80	0.60	210	77	28	1	16	2	9	0	0
TABLE 462 USA Non-Odin	**LEASED**		CRYSTAL SQUARE 2	1725 JEFF DAVIS HGWY	ARLINGTON	VA	6,752	8,440	0.00	0.00		8,440	0.80	0.20	112	43	13	0	11	0	2	0	0
							27,537	**34,421**		**0.00**	**0.75**	**34,421**		**0.80**	**322**	**120**	**41**	**1**	**27**	**2**	**11**	**0**	**0**

Table 4: Summary Movement Model

HSA-0047R: Co-Locate Space & Missile Defense	Service	MDA (NCR)															MDA (HUNTSVILLE)						SMDC										
		2511 Jefferson Davis Highway (MDA)	1725 Jefferson Davis Hgwy (MDA)	2451 Crystal Drive (MDA)	1725 Jefferson Davis Hgwy (MDA)	Suffolk Building (MDA)	1710 SAIC Drive (MDA)	1901 N. Beauregard Street (MDA)	4725B Eisenhower Ave (MDA)	9861 Broken Land Parkway (MDA)	2100 Washington Blvd (MDA)	2110 Washington Blvd (MDA)	2120 Washington Blvd (MDA)	PENTAGON RESERVATION (MDA)	1901 N. Moore St (MSA)	1911 N. Ft. Meyer Drive (MDA)	620 Discovery Drive (MDA)	1000 Explorer Blvd (MDA)	1555 The Boardwalk (MDA)	631 Discovery Drive (MDA)	4901 Corporate Drive (MDA)	106 Wynn Drive (MDA)	1725 Jefferson Davis Hgwy (SMDC)	1941 Jefferson Davis Hgwy (SMDC)	Total GSF (Q303/Q445)	Vacant Admin Sp (Q445)	Computed GSF (from Acreage)	Total GSF Available	Total GSF Required	GSF Excess /Shortfall	% Excess /Shortfall	GSF Moved Off	GSF Moved On
Reported		65,860	66,500	139,000	66,500	162,055	2,925	125	500	575	41,285	5,001	31,315	285,625	32,500	40,625	6,650	250	975	1,413	1,800	60,128	21,281	7,656					1,040,544				
FORT BELVOIR	A													1											2,775,569	0	15,162,000	15,162,000	229,448	14,932,552	98%	0	0
REDSTONE ARSENAL	A	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	2,366,341	0	30,242,380	30,242,380	621,962	29,620,418	98%	0	621,962
1901 N. Beauregard St.	L							-1																	16,900	0			0			125	0
Crystal Mall 4	L																							-1	61,770	0			0			7,656	0
Crystal Park 5	L			-1																					44,293	0			0			139,000	0
Crystal Square 2	L				-1																		-1		115,438	0			0			87,781	0
Crystal Square 5	L		-1																						18,525	0			0			66,500	0
4725B Eisenhower Ave, Alexandria	L								-1																500				0			500	0
9861 Broken Land Pkwy	L									-1															575				0			575	0
Suffolk Building (Near Skyline)	L					-1																			162,055				0			162,055	0
1710 SAIC Drive, McClean	L						-1																		2,925				0			2,925	0
Airport Plaza II	L	-1																							82,325				0			65,860	0
Sequoia Plaza Bldg 1	L										-1														41,285				0			41,285	0
Sequoia Plaza Bldg 2	L											-1													5,001				0			5,001	0
Sequoia Plaza Bldg 3	L												-1												31,315				0			31,315	0
620 Discovery Dr., Bldg 2	L																-1								6,650				0			6,650	0
Dynetics Bldg	L																	-1							250				0			250	0
1554 The Boardwalk, Suite 5	L																		-1						975				0			975	0
630 Discovery Drive	L																			-1					1,413				0			1,413	0
SPARTA Bldg	L																				-1				1,800				0			1,800	0
SMDC Bldg	L																					-1			60,128				0			60,128	0
FOB-2	O													-1											285,265				0			285,625	0
1901 N. Moore St., Arlington															-1										32,500				0			32,500	0
1911 N. Fort Myer Dr., Arlington	O															-1									40,625				0			40,625	0
Crosscheck																									116,826,729	2,412,319		2,108,282,603	851,410	2,107,431,193		1,040,544	621,962

NOTES: LOCATIONS HIGHLIGHTED IN BLUE DENOTE GOVERNMENT-OCCUPIED SPACES; ALL OTHER LOCATIONS ARE CONTRACTOR-OCCUPIED SPACES.

- **Capacity Analysis Results**: The initial Capacity Analysis for MAH was conducted by gathering data across CONUS. These results are summarized on the tables below. The Capacity Analysis Report includes data which compare the total space currently on an installation or occupied by the Activity against what is required at an average space requirement of 200 GSF per person, used as a means to estimate the shortfall or excess of space which may currently exist, after accounting for surge requirements.

  The scope of work undertaken by the HSA JCSG was generally limited to headquarters and administration facilities located within 100 miles of the Pentagon, unless otherwise specifically defined. The OSD, Defense Agencies, Field Activities and related locations analyzed are shown on Table 3, found on the second-to-last table of this section. Table 3 was used to identify facilities for specific review and to accumulate capacity and other data for use in subsequent analysis tasks.

  The locations of the administrative spaces occupied by that were considered in the analysis for OSD, WHS, DTSA, DoDEA, DoD IG, DCMA and DHRA are summarized in Table 3 on following pages. Table 3 was used to identify facilities for specific review and to accumulate capacity and other data for use in subsequent analysis tasks. Table 4 (Summary Movement Model), which is included on the last page, shows the specific current leased locations of the activities to be moved under this candidate recommendation.

Installation	Current Capacity	Max Capacity (SF)	Current Usage @200 GSF/Person	Capacity Available to Surge	Capacity Required to Surge	%Excess (Shortfall)	
ABERDEEN PROVING GROUND	2,269,456	2,454,648	1,340,600	1,114,048	2,276	45%	1,111,772
CARLISLE BARRACKS	131,768	131,768	49,200	82,568	0	63%	82,568
FORT A P HILL	98,040	98,040	34,800	63,240	14,565	50%	48,675
FORT BELVOIR	2,076,130	2,775,569	1,851,800	923,769	34,447	32%	889,322
FORT BENNING	1,350,297	1,464,866	836,200	628,666	0	43%	628,666
FORT BLISS	911,905	1,185,159	373,600	811,559	0	68%	811,559
FORT BRAGG	1,867,959	2,049,355	1,273,400	775,955	0	38%	775,955
FORT CAMPBELL	761,151	751,984	448,400	303,584	200	40%	303,384
FORT CARSON	627,728	775,459	478,200	297,259	0	38%	297,259
FORT DETRICK	432,115	424,911	484,300	-59,389	2,750	-15%	-62,139
FORT DIX	268,075	276,412	134,200	142,212	0	51%	142,212
FORT DRUM	419,350	433,092	258,800	174,292	2,120	40%	172,172
FORT EUSTIS	786,284	810,224	490,800	319,424	0	39%	319,424
FORT GILLEM	409,042	422,576	173,600	248,976	0	59%	248,976
FORT GORDON	462,000	501,000	217,600	283,400	600	56%	282,800
FORT HAMILTON	152,000	177,000	304,800	-127,800	0	-72%	-127,800
FORT HOOD	978,346	935,623	767,200	168,423	90,324	8%	78,099
FORT HUACHUCA	725,380	776,292	691,400	84,892	0	11%	84,892
FORT JACKSON	344,202	354,673	294,500	60,173	2,000	16%	58,173
FORT KNOX	1,229,834	1,239,098	611,200	627,898	0	51%	627,898
FORT LEAVENWORTH	517,382	547,813	320,800	227,013	0	41%	227,013
FORT LEE	579,760	608,418	542,400	66,018	1,000	11%	65,018
FORT LEONARD WOOD	1,109,387	927,058	780,800	146,258	0	16%	146,258
FORT LEWIS	2,533,747	2,707,224	1,221,000	1,486,224	0	55%	1,486,224
FORT MCCOY	318,763	355,072	188,000	167,072	0	47%	167,072
FORT MCNAIR	143,315	218,152	159,400	58,752	0	27%	58,752
FORT MCPHERSON	1,035,209	1,064,436	988,000	76,436	0	7%	76,436
FORT MEADE	897,361	930,938	697,400	233,538	0	25%	233,538
FORT MONMOUTH	1,328,543	1,282,835	866,000	416,835	675	32%	416,160
FORT MONROE	545,226	551,609	619,400	-67,791	0	-12%	-67,791
FORT MYER	98,006	98,006	68,600	29,406	0	30%	29,406
FORT POLK	561,000	462,000	2,200	459,800	0	100%	459,800
FORT RICHARDSON	279,271	351,046	148,000	203,046	1,200	57%	201,846
FORT RILEY	1,387,462	1,387,503	723,200	664,303	12,800	47%	651,503
FORT RUCKER	201,000	487,000	409,400	77,600	0	16%	77,600
FORT SAM HOUSTON	1,799,267	1,789,545	834,800	954,745	9,100	53%	945,645
FORT SHAFTER	416,284	664,493	119,500	544,993	44,874	75%	500,119
FORT SILL	1,108,045	1,106,209	530,400	575,809	31,814	49%	543,995
FORT STEWART	519,732	520,574	400,200	120,374	5,500	22%	114,874
FORT WAINWRIGHT	185,000	202,000	1,283,600	-1,081,600	0	-535%	-1,081,600
REDSTONE ARSENAL	2,239,496	2,366,341	1,702,000	664,341	13,406	28%	650,935
SCHOFIELD BARRACKS	676,000	322,000	4,074,200	-3,752,200	0	-1165%	-3,752,200
WALTER REED AMC	366,000	425,000	145,600	279,400	0	66%	279,400
ARMY NATIONAL GUARD READINESS CENTER (ARLINGTON HALL)	162,785	162,785	224,600	-61,815	0	-38%	-61,815

Installation	Current Capacity	Maximum Potential Capacity	Current Usage @200 GSF/Person	Capacity Available to Surge	Capacity Required to Surge	%Excess (Shortfall)	
Altus AFB	311,211	223,169	93,400	129,769	0	58%	129,769
Andrews AFB	898,975	900,419	857,400	43,019	1,000	5%	42,019
Barksdale AFB	540,603	547,428	332,800	214,628	0	39%	214,628
Beale AFB	278,374	278,374	201,600	76,774	0	28%	76,774
Bolling AFB	396,192	989,649	253,200	736,449	0	74%	736,449
Brooks City-Base	441,352	441,352	601,600	-160,248	0	-36%	-160,248
Buckley AFB	134,386	134,386	436,800	-302,414	0	-225%	-302,414
Cannon AFB	271,112	271,112	167,800	103,312	0	38%	103,312
Charleston AFB	363,452	365,072	166,114	198,958	0	54%	198,958
Columbus AFB	133,797	151,190	111,000	40,190	0	27%	40,190
Davis-Monthan AFB	565,482	567,882	392,000	175,882	0	31%	175,882
Dover AFB	354,753	352,497	180,600	171,897	0	49%	171,897
Dyess AFB	359,421	365,176	255,800	109,376	0	30%	109,376
Eglin AFB	930,745	947,186	668,000	279,186	0	29%	279,186
Eielson AFB	406,839	381,778	93,000	288,778	0	76%	288,778
Ellsworth AFB	365,741	368,511	178,400	190,111	0	52%	190,111
Elmendorf AFB	862,823	943,214	381,400	561,814	6,823	59%	554,991
Fairchild AFB	387,669	387,669	117,000	270,669	0	70%	270,669
Francis E. Warren AFB	386,278	379,184	176,400	202,784	0	53%	202,784
Grand Forks AFB	251,220	286,025	114,700	171,325	0	60%	171,325
Hickam AFB	901,937	923,137	563,200	359,937	1	39%	359,936
Hill AFB	1,316,452	1,387,922	1,326,400	61,522	0	4%	61,522
Homestead ARS	138,197	54,535	103,000	-48,465	0	-89%	-48,465
Hurlburt Field	507,779	510,645	636,400	-125,755	390	-25%	-126,145
Keesler AFB	501,339	551,055	354,800	196,255	3,808	35%	192,447
Kirtland AFB	1,168,762	1,291,583	894,600	396,983	0	31%	396,983
Lackland AFB	933,046	955,492	622,000	333,492	0	35%	333,492
Langley AFB	1,343,905	1,446,500	1,062,600	383,900	0	27%	383,900
Little Rock AFB	341,834	398,706	180,200	218,506	0	55%	218,506
Luke AFB	355,540	409,514	200,200	209,314	0	51%	209,314
MacDill AFB	1,032,655	1,043,082	301,604	741,478	0	71%	741,478
Malmstrom AFB	259,814	254,889	143,200	111,689	0	44%	111,689
March ARB	230,876	245,353	204,600	40,753	0	17%	40,753
Maxwell AFB	1,458,337	1,627,284	1,001,800	625,484	0	38%	625,484
McChord AFB	415,046	435,263	176,000	259,263	0	60%	259,263
McConnell AFB	315,068	321,949	138,600	183,349	0	57%	183,349
McGuire AFB	486,530	529,410	360,000	169,410	600	32%	168,810
Minot AFB	353,199	363,507	165,600	197,907	0	54%	197,907
Mountain Home AFB	243,097	306,776	117,600	189,176	0	62%	189,176
Nellis AFB	481,032	488,387	271,400	216,987	0	44%	216,987
Offutt AFB	1,329,773	1,224,687	1,112,200	112,487	0	9%	112,487
Peterson AFB	703,305	930,734	453,200	477,534	0	51%	477,534
Pope AFB	246,577	292,518	103,800	188,718	0	65%	188,718
Randolph AFB	1,213,608	1,383,333	1,082,800	300,533	2,500	22%	298,033
Robins AFB	2,059,452	2,085,575	1,471,800	613,775	0	29%	613,775
Scott AFB	1,473,727	1,583,697	1,630,750	-47,053	0	-3%	-47,053
Seymour Johnson AFB	331,461	296,646	200,600	96,046	0	32%	96,046
Shaw AFB	406,457	427,755	322,000	105,755	0	25%	105,755
Sheppard AFB	388,188	414,785	341,200	73,585	10,900	15%	62,685
Tinker AFB	1,240,150	1,470,771	1,596,000	-125,229	440	-9%	-125,669
Travis AFB	591,421	691,825	243,200	448,625	0	65%	448,625
Tyndall AFB	478,485	491,562	420,000	71,562	0	15%	71,562
Vance AFB	135,437	126,898	38,400	88,498	0	70%	88,498
Vandenberg AFB	852,704	811,776	461,000	350,776	0	43%	350,776
Whiteman AFB	357,520	354,819	262,800	92,019	0	26%	92,019
Wright-Patterson AFB	3,324,125	2,859,314	5,103,200	-2,243,886	7,000	-79%	-2,250,886

Installation	Current Capacity	Maximum Potential Capacity	Current Usage @ 200 GSF/Person	Capacity Available to Surge	Capacity Required to Surge	%Excess (Shortfall)	
Anacostia Annex	500,321	500,321	191,000	309,321	0	62%	309,321
Arlington Service Center	249,646	251,823	169,800	82,023	0	33%	82,023
Henderson Hall	62,838	62,885	48,400	14,485	0	23%	14,485
Joint Reserve Base Fort Worth	260,781	262,581	148,800	113,781	0	43%	113,781
Joint Reserve Base New Orleans	117,374	101,162	174,200	-73,038	2,644	-75%	-75,682
Joint Reserve Base Willow Grove	80,169	87,469	50,800	36,669	0	42%	36,669
Marine Corps Air Station Beaufort	171,699	171,699	174,400	-2,701	0	-2%	-2,701
Marine Corps Air Station Cherry Point	717,262	749,631	831,000	-81,369	1,200	-11%	-82,569
Marine Corps Air Station Miramar	422,384	422,384	600,000	-177,616	0	-42%	-177,616
Marine Corps Base Camp Lejeune	2,334,926	2,360,042	2,245,400	114,642	10,892	4%	103,750
Marine Corps Base Camp Pendleton	1,359,445	1,347,952	1,315,600	32,352	0	2%	32,352
Marine Corps Base Hawaii Camp Smith	401,547	401,547	301,000	100,547	0	25%	100,547
Marine Corps Base Hawaii Kaneohe	215,375	219,507	477,800	-258,293	0	-118%	-258,293
Marine Corps Base Quantico	324,791	1,365,798	1,418,000	-52,202	4,800	-4%	-57,002
Marine Corps Support Activity Kansas City	120,658	120,658	91,400	29,258	0	24%	29,258
National Naval Medical Center Bethesda	719,238	718,513	627,400	91,113	28	13%	91,085
Naval Air Engineering Station Lakehurst	169,617	232,559	82,400	150,159	0	65%	150,159
Naval Air Station Brunswick	125,133	142,914	66,200	76,714	0	54%	76,714
Naval Air Station Corpus Christi	471,794	483,325	1,159,400	-676,075	0	-140%	-676,075
Naval Air Station Jacksonville	508,240	598,676	627,400	-28,724	504	-5%	-29,228
Naval Air Station Key West	123,182	129,910	81,600	48,310	1	37%	48,309
Naval Air Station Meridian	130,679	130,679	64,400	66,279	2,000	49%	64,279
Naval Air Station North Island	1,738,002	1,579,414	1,611,600	-32,186	10,066	-3%	-42,252
Naval Air Station Patuxent River	1,079,485	1,177,520	1,054,600	122,920	0	10%	122,920
Naval Air Station Patuxent River Webster Field	57,471	57,471	35,400	22,071	0	38%	22,071
Naval Air Station Pensacola	1,203,222	1,204,647	657,800	546,847	6,800	45%	540,047
Naval Air Station Point Mugu	943,001	929,523	715,400	214,123	90	23%	214,033
Naval Air Station Whidbey Island	253,813	287,200	159,200	128,000	0	45%	128,000
Naval Air Station Whiting Field	111,106	125,572	65,800	59,772	0	48%	59,772
Naval Amphibious Base Coronado	17,637	28,172	97,600	-69,428	0	-246%	-69,428
Naval Research Laboratory	198,878	218,654	101,200	117,454	0	54%	117,454
Naval Station and Undersea Warfare Center Newport	373,013	373,013	288,320	84,693	0	23%	84,693
Naval Station Everett	76,502	89,601	228,400	-138,799	0	-155%	-138,799
Naval Station Norfolk	1,074,164	2,160,728	1,806,800	353,928	3,980	16%	349,948
Naval Station Pearl Harbor	1,675,766	1,905,109	1,277,400	627,709	1,500	33%	626,209
Naval Station San Diego	1,265,271	1,364,733	943,800	420,933	4,500	31%	416,433
Naval Submarine Base Bangor	447,424	450,900	922,900	-472,000	0	-105%	-472,000
Naval Submarine Support Base Kings Bay	369,149	369,149	981,800	-612,651	2,040	-167%	-614,691
Naval Support Activity Mechanicsburg	1,138,015	2,722,911	1,025,600	1,697,311	0	62%	1,697,311
Naval Support Activity Millington	1,295,107	1,454,666	977,400	477,266	5,000	32%	472,266
Naval Support Activity New Orleans, LA	818,577	818,577	545,800	272,777	1,700	33%	271,077
Naval Support Activity Norfolk	724,685	715,700	1,224,200	-508,500	302	-71%	-508,802
Naval Weapons Station Charleston	297,324	612,030	396,000	216,030	400	35%	215,630
NAVSTA ANNAPOLIS	431,329	456,485	175,800	280,685	0	61%	280,685
NAVSUPPACT DAHLGREN	207,255	208,025	129,200	78,825	0	38%	78,825
NAVSUPPACT INDIAN HEAD	24,193	399,953	232,800	167,153	0	42%	167,153
Potomac Annex, Washington DC	173,900	173,600	93,200	80,400	0	46%	80,400
Saufley Field	398,467	403,580	192,200	211,380	0	52%	211,380
Washington Navy Yard	4,973,728	5,008,356	3,270,200	1,738,156	1,200	35%	1,736,956

Target Activities - Inside DC Area: Footprint (GSF)	Current Capacity	Maximum Potential Capacity	Current Usage @ 200 GSF/Person	Surge Capacity Requirement	Excess (Shortfall)		Current Capacity - USF converted to GSF @ 1.25 Factor	Maximum Potential Capacity	Current Usage @ 200 GSF/Person	Surge Capacity Requirement	Excess (Shortfall)		Total Excess (Shortfall)	
	OWNED SPACE ON MILITARY INSTALLATIONS						LEASED SPACE							
11th Wing	243,741	243,741	247,800	0	-2%	(4,059)	0	0	0	0	0%	0	-2%	(4,059)
6MLMC	11,663	11,663	12,800	0	-10%	(1,137)	0	0	0	0	0%	0	-10%	(1,137)
Acquisition Support Center (AAESA)	45,764	45,764	52,200	0	-14%	(6,436)	0	0	0	0	0%	0	-14%	(6,436)
ACSIM	0	0	0	0	0%	0	93,280	93,280	87,000	0	7%	6,280	7%	6,280
AF Adjudication	0	0	0	0	0%	0	21,863	21,863	31,200	0	-43%	-9,338	-43%	(9,338)
AF Flight Standards Agency	38,190	38,190	27,200	0	29%	10,990	0	0	0	0	0%	0	29%	10,990
AF Legal Services Agency	9,640	9,640	43,000	0	-346%	(33,360)	0	0	0	0	0%	0	-346%	(33,360)
AF MSA - Medical Support Agency	14,802	14,802	25,800	0	-74%	(10,998)	0	0	0	0	0%	0	-74%	(10,998)
AF News Agency	36,374	36,374	35,600	0	2%	774	0	0	0	0	0%	0	2%	774
AF Office of Special Investigations	259,224	259,224	177,000	0	32%	82,224	0	0	0	0	0%	0	32%	82,224
AF Personnel Operations Agency	0	0	0	0	0%	0	7,581	7,581	8,400	0	-11%	-819	-11%	(819)
AF Review Boards Agency	12,626	12,626	11,000	600	8%	1,026	0	0	0	0	0%	0	8%	1,026
AF/DP - Personnel	0	0	0	0	0%	0	10,499	10,499	13,200	0	-26%	-2,701	-26%	(2,701)
AF/HC – Chaplain Service	47,500	47,500	5,200	0	89%	42,300	0	0	0	0	0%	0	89%	42,300
AF/HO - Historian	0	0	0	0	0%	0	750	750	800	0	-7%	-50	-7%	(50)
AF/IL – Installation and Logistics	0	0	0	0	0%	0	84,594	84,594	97,800	0	-16%	-13,206	-16%	(13,206)
AF/JA – Judge Advocate General	0	0	0	0	0%	0	36,469	36,469	22,400	0	39%	14,069	39%	14,069
AF/RE – Air Force Reserve	286,819	286,819	195,000	0	32%	91,819	0	0	0	0	0%	0	32%	91,819
AF/SG – Surgeon General	65,085	65,085	46,600	0	28%	18,485	0	0	0	0	0%	0	28%	18,485
AF/XI – Warfighting Integration	0	0	0	0	0%	0	21,400	21,400	23,600	0	-10%	-2,200	-10%	(2,200)
AF/XO – Air and Space Operations	0	0	0	0	0%	0	60,291	60,291	34,400	0	43%	25,891	43%	25,891
AFCEE	19,625	19,625	11,400	0	42%	8,225	116,768	116,768	118,800	0	-2%	-2,033	5%	6,193
AF-CIO – HAF Chief Information Officer	0	0	0	0	0%	0	4,260	4,260	3,200	0	25%	1,060	25%	1,060
AFIP	0	0	0	0	0%	0	2,625	2,625	4,400	0	-68%	-1,775	-68%	(1,775)
AFIS (American Forces Information Service)	0	0	0	0	0%	0	58,360	58,360	62,000	0	-6%	-3,640	-6%	(3,640)
AFSAA - AF Studies and Analysis Agency	0	0	0	0	0%	0	39,951	39,951	40,400	0	-1%	-449	-1%	(449)
AMC	231,119	231,119	211,000	0	9%	20,119	0	0	0	0	0%	0	9%	20,119
AMC (Air Mobility Command)	746,088	746,088	593,200	0	20%	152,888	0	0	0	0	0%	0	20%	152,888
Army Adjudication	30,260	30,260	22,000	0	27%	8,260	0	0	0	0	0%	0	27%	8,260
Army Audit Agency	0	0	0	0	0%	0	29,676	29,676	19,200	0	35%	10,476	35%	10,476
Army Contracting Agency	0	0	0	0	0%	0	55,600	55,600	33,800	0	39%	21,800	39%	21,800
Army CSA	0	0	0	0	0%	0	12,131	12,131	39,000	0	-221%	-26,869	-221%	(26,869)
Army Evaluation Center	58,521	58,521	45,200	0	23%	13,321	0	0	0	0	0%	0	23%	13,321
Army National Guard	0	0	0	0	0%	0	284,605	284,605	224,600	0	21%	60,005	21%	60,005
Army Research Office	0	0	0	0	0%	0	39,213	39,213	24,800	0	37%	14,413	37%	14,413
ASA (FM&C)	0	0	0	0	0%	0	18,723	18,723	7,600	0	59%	11,123	59%	11,123
ASA (I&E)	0	0	0	0	0%	0	11,419	11,419	10,400	0	9%	1,019	9%	1,019
ASA(M&RA)	0	0	0	0	0%	0	33,639	33,639	24,800	0	26%	8,839	26%	8,839
AUDSVC	36,371	36,371	67,800	0	-86%	(31,429)	0	0	0	0	0%	0	-86%	(31,429)
BD CPAC -MA, NE Region	14,897	14,897	6,800	0	54%	8,097	0	0	0	0	0%	0	54%	8,097
BUMED, WASH DC	173,900	173,900	93,200	0	46%	80,700	0	0	0	0	0%	0	46%	80,700
CAA	48,851	48,851	33,200	0	32%	15,651	0	0	0	0	0%	0	32%	15,651
CECOM (Acquisition Ctr)	0	0	0	0	0%	0	8,906	8,906	7,200	0	19%	1,706	19%	1,706
CID - Belvoir	107,455	107,455	111,000	0	-3%	(3,545)	0	0	0	0	0%	0	-3%	(3,545)
CIFA HQ	0	0	0	0	0%	0	285,912	285,912	196,800	0	31%	89,112	31%	89,112
CMC (FOB-2)	215,725	215,725	238,000	0	-10%	(22,275)	0	0	0	0	0%	0	-10%	(22,275)
CO HQBN HQMC (Henderson Hall)	62,838	62,838	48,400	0	23%	14,438	0	0	0	0	0%	0	23%	14,438
COMMANDER, NAVY INSTALLATIONS (CNI)	111	111	10,400	0	-9269%	(10,289)	53,913	53,913	42,400	0	21%	11,513	2%	1,224
Communications & Electronics Command (CECOM)	31,928	31,928	19,000	0	40%	12,928	0	0	0	0	0%	0	40%	12,928
COMNAVFACENGCOM	108,699	108,699	73,200	0	33%	35,499	0	0	0	0	0%	0	33%	35,499
COMSC WASHINGTON DC	143,540	143,540	85,400	0	41%	58,140	0	0	0	0	0%	0	41%	58,140
DARPA	0	0	0	0	0%	0	84,453	84,453	50,200	0	41%	34,253	41%	34,253
DCAA	49,793	49,793	3,000	0	94%	46,793	15,669	15,669	13,600	0	13%	2,069	75%	48,861
DCMA	51,038	51,038	38,000	0	26%	13,038	123,980	123,980	140,200	0	-13%	-16,220	-2%	(3,182)
DCMS	16,011	16,011	13,800	0	14%	2,211	0	0	0	0	0%	0	14%	2,211
DeCA	166,388	166,388	134,800	0	19%	31,588	67,049	67,049	68,400	0	-2%	-1,351	13%	30,237
DECA Reg HQ	0	0	0	0	0%	0	62,554	62,554	38,400	0	39%	24,154	39%	24,154
Developmental Test Command	96,235	96,235	52,800	0	45%	43,435	0	0	0	0	0%	0	45%	43,435

Target Activities - Inside DC Area: Footprint (GSF)	Current Capacity	Maximum Potential Capacity	Current Usage @ 200 GSF/Person	Surge Capacity Requirement	Excess (Shortfall)		Current Capacity - USF converted to GSF @ 1.25 Factor	Maximum Potential Capacity	Current Usage @ 200 GSF/Person	Surge Capacity Requirement	Excess (Shortfall)		Total Excess (Shortfall)	
	OWNED SPACE ON MILITARY INSTALLATIONS						LEASED SPACE							
DFAS	2,018,517	2,018,517	1,493,600	0	26%	524,917	2,555,991	2,555,991	1,730,000	0	32%	825,991	30%	1,350,908
DHRA	0	0	0	0	0%	0	151,313	151,313	98,600	0	35%	52,713	35%	52,713
DIA Adjudication	21,863	21,863	5,800	2,300	63%	13,763	0	0	0	0	0%	0	63%	13,763
DISA	720,792	720,792	524,200	0	27%	196,592	791,641	791,641	628,200	0	21%	163,441	24%	360,033
DISC4 JTRS JPO	0	0	0	0	0%	0	78,821	78,821	71,600	0	9%	7,221	9%	7,221
DLA	568,774	568,774	487,000	0	14%	81,774	56,894	56,894	78,000	0	-37%	-21,106	10%	60,667
DLSA	0	0	0	0	0%	0	23,605	23,605	17,600	0	25%	6,005	25%	6,005
DOD IG	0	0	0	0	0%	0	308,331	308,331	164,400	0	47%	143,931	47%	143,931
DODEA	0	0	0	0	0%	0	109,258	109,258	94,200	0	14%	15,058	14%	15,058
DOHA	250	250	200	0	20%	50	100,436	100,436	41,200	0	59%	59,236	59%	59,286
DPMO	0	0	0	0	0%	0	31,900	31,900	26,200	0	18%	5,700	18%	5,700
DSCA	0	0	0	0	0%	0	52,063	52,063	36,800	0	29%	15,263	29%	15,263
DSS DISCO(subset of DSS HQ)	0	0	0	0	0%	0	33,759	33,759	36,200	0	-7%	-2,441	-7%	(2,441)
DSS HQ	0	0	0	0	0%	0	137,850	137,850	99,400	0	28%	38,450	28%	38,450
DTRA	72,104	72,104	118,800	0	-65%	(46,696)	233,695	233,695	255,000	0	-9%	-21,305	-22%	(68,001)
DTSA	0	0	0	0	0%	0	50,528	50,528	40,400	0	20%	10,128	20%	10,128
DUSA	0	0	0	0	0%	0	1,394	1,394	2,200	0	-58%	-806	-58%	(806)
Edgewood Chemical & Biological Center	336,612	336,612	167,200	0	50%	169,412	0	0	0	0	0%	0	50%	169,412
G-1	0	0	0	0	0%	0	168,128	168,128	89,800	0	47%	78,328	47%	78,328
G-3	0	0	0	0	0%	0	8,295	8,295	11,800	0	-42%	-3,505	-42%	(3,505)
G-6	0	0	0	0	0%	0	563	563	1,600	0	-184%	-1,038	-184%	(1,038)
G-8	0	0	0	0	0%	0	27,183	27,183	23,800	0	12%	3,383	12%	3,383
HQ Air National Guard (ANG)	117,168	117,168	118,800	0	-1%	(1,632)	0	0	0	0	0%	0	-1%	(1,632)
HQ ATEC	0	0	0	0	0%	0	97,840	97,840	94,400	0	4%	3,440	4%	3,440
HQ IMA	159,614	159,614	86,200	0	46%	73,414	114,894	114,894	70,800	0	38%	44,094	43%	117,508
HQ SMDC	0	0	0	0	0%	0	34,421	34,421	32,200	0	6%	2,221	6%	2,221
HQS USA MRMC (and subordinate commands)	39,265	39,265	46,000	0	-17%	(6,735)	0	0	0	0	0%	0	-17%	(6,735)
HRC	0	0	0	0	0%	0	1,045,323	1,045,323	802,600	0	23%	242,723	23%	242,723
JAG School	0	0	0	0	0%	0	66,763	66,763	18,200	0	73%	48,563	73%	48,563
JCS Adjudication	1,607	1,607	1,200	0	25%	407	0	0	0	0	0%	0	25%	407
JMLFDC	19,407	19,407	30,600	0	-58%	(11,193)	0	0	0	0	0%	0	-58%	(11,193)
JSIMS	0	0	0	0	0%	0	40,008	40,008	12,800	0	68%	27,208	68%	27,208
MARINE CORPS INSTITUTE	79,483	79,483	37,600	0	53%	41,883	0	0	0	0	0%	0	53%	41,883
MDA	1,760,783	1,760,783	1,354,200	0	23%	406,583	1,266,693	1,266,693	792,400	0	37%	474,293	29%	880,876
MDW	103,062	103,062	114,200	0	-11%	(11,138)	0	0	0	0	0%	0	-11%	(11,138)
MEDIA CTR WASHINGTON DC	115,586	115,586	31,800	0	72%	83,786	0	0	0	0	0%	0	72%	83,786
National Guard Bureau (NGB)	0	0	0	0	0%	0	284,605	284,605	130,200	0	54%	154,405	54%	154,405
NAVAIR SYSCOM HQ	49,448	49,448	76,400	0	-55%	(26,952)	0	0	0	0	0%	0	-55%	(26,952)
NAVAL DISTRICT WASH DC	475,250	475,250	185,000	1,200	61%	289,050	0	0	0	0	0%	0	61%	289,050
NAVAL HISTORICAL CENTER	70,284	70,284	26,400	0	62%	43,884	0	0	0	0	0%	0	62%	43,884
NAVAL LEGAL SERVICE OFFICE NORTH CENTRAL	10,033	10,033	4,800	0	52%	5,233	0	0	0	0	0%	0	52%	5,233
NAVAL LEGAL SERVICES COMMAND	24,994	24,994	11,200	0	55%	13,794	0	0	0	0	0%	0	55%	13,794
NAVIPO WASH DC	0	0	0	0	0%	0	38,422	38,422	38,200	0	1%	222	1%	222
NAVSEASYSCOM	638,643	638,643	720,200	0	-13%	(81,557)	0	0	0	0	0%	0	-13%	(81,557)
NAVSISA, MECHANICSBURG PA	12,338	12,338	9,200	0	25%	3,138	0	0	0	0	0%	0	25%	3,138
NAVSSP - new	0	0	0	0	0%	0	106,656	106,656	87,400	0	18%	19,256	18%	19,256
NAVSUPSYSCOM, MECHANICSBURG PA	79,416	79,416	62,400	0	21%	17,016	0	0	0	0	0%	0	21%	17,016
Navy Adjudication	28,951	28,951	29,600	0	-2%	(649)	0	0	0	0	0%	0	-2%	(649)
NAWC PATUXENT RIVER MD	344,543	344,543	442,200	0	-28%	(97,657)	115,494	115,494	124,000	0	-7%	-8,506	-23%	(106,163)
NCIS	159,274	159,274	171,800	0	-8%	(12,526)	0	0	0	0	0%	0	-8%	(12,526)
Netcom	14,092	14,092	22,000	0	-56%	(7,908)	39,666	39,666	23,000	0	42%	16,666	16%	8,758
NMCRS	0	0	0	0	0%	0	11,000	11,000	9,400	0	15%	1,600	15%	1,600
NSA Adjudication	0	0	0	0	0%	0	17,500	17,500	11,800	0	33%	5,700	33%	5,700
NSMA (Leased)	0	0	0	0	0%	0	182,241	182,241	132,800	0	27%	49,441	27%	49,441
NSWC HS (AT WNY)	10,689	10,689	14,600	0	-37%	(3,911)	0	0	0	0	0%	0	-37%	(3,911)
OASA (Alt)	0	0	0	0	0%	0	73,393	73,393	164,000	0	-123%	-90,608	-123%	(90,608)
OCAR	0	0	0	0	0%	0	62,711	62,711	37,400	0	40%	25,311	40%	25,311
OCHR	15,407	15,407	28,000	0	-82%	(12,593)	0	0	0	0	0%	0	-82%	(12,593)

Target Activities - Inside DC Area: Footprint (GSF)	Current Capacity	Maximum Potential Capacity	Current Usage @ 200 GSF/Person	Surge Capacity Requirement	Excess (Shortfall)		Current Capacity - USF converted to GSF @ 1.25 Factor	Maximum Potential Capacity	Current Usage @ 200 GSF/Person	Surge Capacity Requirement	Excess (Shortfall)		Total Excess (Shortfall)	
	OWNED SPACE ON MILITARY INSTALLATIONS						LEASED SPACE							
OCPA	0	0	0	0	0%	0	24,168	24,168	10,000	0	59%	14,168	59%	14,168
OEA	0	0	0	0	0%	0	11,361	11,361	6,400	0	44%	4,961	44%	4,961
Ofc of the JAG (OTJAG)	0	0	0	0	0%	0	120,981	120,981	95,600	0	21%	25,381	21%	25,381
OFFICE OF NAVAL RESEARCH (CNR)	1,548	1,548	400	0	74%	1,148	256,828	256,828	176,600	0	31%	80,228	31%	81,376
Office of the Admin Ass't to the Army (SAAA)	0	0	0	0	0%	0	256,110	256,110	314,000	0	-23%	-57,890	-23%	(57,890)
OPNAV	3,141	3,141	4,600	0	-46%	(1,459)	24,813	24,813	23,600	0	5%	1,213	-1%	(247)
OSD	0	0	0	0	0%	0	601,463	601,463	283,200	0	53%	318,263	53%	318,263
PEO Biological Defense	0	0	0	0	0%	0	25,379	25,379	29,000	0	-14%	-3,621	-14%	(3,621)
PEO EIS (STAMIS)	52,156	52,156	36,800	0	29%	15,356	0	0	0	0	0%	0	29%	15,356
PEO STRICOM	0	0	0	0	0%	0	125,115	125,115	118,600	0	5%	6,515	5%	6,515
PFPA	0	0	0	0	0%	0	11,394	11,394	20,000	0	-76%	-8,606	-76%	(8,606)
Program Mgr for Chemical Demilitarization	60,291	60,291	35,000	0	42%	25,291	0	0	0	0	0%	0	42%	25,291
PWC WASH DC	97,491	97,491	58,600	0	40%	38,891	0	0	0	0	0%	0	40%	38,891
RDECOM	105,083	105,083	52,600	0	50%	52,483	0	0	0	0	0%	0	50%	52,483
SAF/AA – Admin Asst to the Secretary	0	0	0	0	0%	0	18,156	18,156	21,800	0	-20%	-3,644	-20%	(3,644)
SAF/AG – Auditor General	0	0	0	0	0%	0	14,848	14,848	9,400	0	37%	5,448	37%	5,448
SAF/AQ - Acquisition	0	0	0	0	0%	0	156,269	156,269	100,800	0	35%	55,469	35%	55,469
SAF/FM – Financial Management and Comptroller	0	0	0	0	0%	0	14,808	14,808	17,200	0	-16%	-2,393	-16%	(2,393)
SAF/GC – General Counsel	0	0	0	0	0%	0	4,318	4,318	2,200	0	49%	2,118	49%	2,118
SAF/IA – International Affairs	0	0	0	0	0%	0	30,846	30,846	36,200	0	-17%	-5,354	-17%	(5,354)
SAF/IE – Installations Environment and Logistics	0	0	0	0	0%	0	20,546	20,546	14,200	0	31%	6,346	31%	6,346
SAF/PA – Public Affairs	0	0	0	0	0%	0	2,460	2,460	2,000	0	19%	460	19%	460
SAF/SB – Small & Disadvantaged Business	0	0	0	0	0%	0	2,918	2,918	3,000	0	-3%	-83	-3%	(83)
SAF/US – Under Secretary of the AF	0	0	0	0	0%	0	16,653	16,653	17,600	0	-6%	-948	-6%	(948)
SDDC (formerly MTMC)	0	0	0	0	0%	0	202,664	202,664	106,400	0	47%	96,264	47%	96,264
SECNAV WASH DC	116,292	116,292	40,000	0	66%	76,292	34,704	34,704	24,000	0	31%	10,704	58%	86,996
Soldier's Magazine	4,558	4,558	600	0	87%	3,958	0	0	0	0	0%	0	87%	3,958
SPAWAR	0	0	0	0	0%	0	15,200	15,200	6,200	0	59%	9,000	59%	9,000
SPAWARSYSCEN, Charleston - new	118,350	118,350	53,800	0	55%	64,550	0	0	0	0	0%	0	55%	64,550
The Surgeon General Office (OTSG)	0	0	0	0	0%	0	65,665	65,665	59,600	0	9%	6,065	9%	6,065
TMA	0	0	0	0	0%	0	270,036	270,036	198,600	0	26%	71,436	26%	71,436
TRANSCOM	226,089	226,089	335,600	0	-48%	(109,511)	0	0	0	0	0%	0	-48%	(109,511)
TRIAL SERVICE OFFICE NORTHEAST	10,048	10,048	2,000	0	80%	8,048	0	0	0	0	0%	0	80%	8,048
U.S. Army Research Laboratory HQ (+ Adelphi)	620,914	620,914	448,400	0	28%	172,514	0	0	0	0	0%	0	28%	172,514
US Army Aberdeen Test Center	139,743	139,743	99,800	0	29%	39,943	0	0	0	0	0%	0	29%	39,943
US Army Ctr for Health Promotion and Preventative Medicine	188,454	188,454	143,600	0	24%	44,854	0	0	0	0	0%	0	24%	44,854
US Army Environmental Center	60,463	60,463	53,400	0	12%	7,063	0	0	0	0	0%	0	12%	7,063
US ARMY INFO SYSTEMS ENGINEERING COMMAND	31,964	31,964	34,000	0	-6%	(2,036)	0	0	0	0	0%	0	-6%	(2,036)
US Army Materiel Systems Analysis Activity	98,878	98,878	58,800	0	41%	40,078	0	0	0	0	0%	0	41%	40,078
US Army Medical Research Institute for Chemical Defense	8,845	8,845	5,800	0	34%	3,045	0	0	0	0	0%	0	34%	3,045
US Army Research, Development & Engineering Command	105,083	105,083	52,600	0	50%	52,483	0	0	0	0	0%	0	50%	52,483
USA Force Mgmt Support Agency, HQ DA-GS	37,088	37,088	37,600	0	-1%	(512)	0	0	0	0	0%	0	-1%	(512)
USA MMA	33,831	33,831	43,000	0	-27%	(9,169)	0	0	0	0	0%	0	-27%	(9,169)
USA SAC	34,115	34,115	25,800	0	24%	8,315	0	0	0	0	0%	0	24%	8,315
USALSA (Army Legal Agency)	0	0	0	0	0%	0	98,026	98,026	71,000	0	28%	27,026	28%	27,026
USAMMDA	12,762	12,762	9,200	0	28%	3,562	0	0	0	0	0%	0	28%	3,562
USAMRAA	23,173	23,173	21,800	0	6%	1,373	0	0	0	0	0%	0	6%	1,373
USAMRIID	8,989	8,989	90,800	0	-910%	(81,811)	0	0	0	0	0%	0	-910%	(81,811)
WHS	0	0	0	0	0%	0	133,155	133,155	60,800	0	54%	72,355	54%	72,355
WHS Adjudication	0	0	0	0	0%	0	6,060	6,060	5,200	0	14%	860	14%	860

Installation	Current Capacity	Max Capacity (SF)	Current Usage @200 GSF/Person	Capacity Available to Surge	Capacity Required to Surge	%Excess (Shortfall)	
ABERDEEN PROVING GROUND	2,269,456	2,454,648	1,340,600	1,114,048	2,276	45%	1,111,772
CARLISLE BARRACKS	131,768	131,768	49,200	82,568	0	63%	82,568
FORT A P HILL	98,040	98,040	34,800	63,240	14,565	50%	48,675
FORT BELVOIR	2,076,130	2,775,569	1,851,800	923,769	34,447	32%	889,322
FORT BENNING	1,350,297	1,464,866	836,200	628,666	0	43%	628,666
FORT BLISS	911,905	1,185,159	373,600	811,559	0	68%	811,559
FORT BRAGG	1,867,959	2,049,355	1,273,400	775,955	0	38%	775,955
FORT CAMPBELL	761,151	751,984	448,400	303,584	200	40%	303,384
FORT CARSON	627,728	775,459	478,200	297,259	0	38%	297,259
FORT DETRICK	432,115	424,911	484,300	-59,389	2,750	-15%	-62,139
FORT DIX	268,075	276,412	134,200	142,212	0	51%	142,212
FORT DRUM	419,350	433,092	258,800	174,292	2,120	40%	172,172
FORT EUSTIS	786,284	810,224	490,800	319,424	0	39%	319,424
FORT GILLEM	409,042	422,576	173,600	248,976	0	59%	248,976
FORT GORDON	462,000	501,000	217,600	283,400	600	56%	282,800
FORT HAMILTON	152,000	177,000	304,800	-127,800	0	-72%	-127,800
FORT HOOD	978,346	935,623	767,200	168,423	90,324	8%	78,099
FORT HUACHUCA	725,380	776,292	691,400	84,892	0	11%	84,892
FORT JACKSON	344,202	354,673	294,500	60,173	2,000	16%	58,173
FORT KNOX	1,229,834	1,239,098	611,200	627,898	0	51%	627,898
FORT LEAVENWORTH	517,382	547,813	320,800	227,013	0	41%	227,013
FORT LEE	579,760	608,418	542,400	66,018	1,000	11%	65,018
FORT LEONARD WOOD	1,109,387	927,058	780,800	146,258	0	16%	146,258
FORT LEWIS	2,533,747	2,707,224	1,221,000	1,486,224	0	55%	1,486,224
FORT MCCOY	318,763	355,072	188,000	167,072	0	47%	167,072
FORT MCNAIR	143,315	218,152	159,400	58,752	0	27%	58,752
FORT MCPHERSON	1,035,209	1,064,436	988,000	76,436	0	7%	76,436
FORT MEADE	897,361	930,938	697,400	233,538	0	25%	233,538
FORT MONMOUTH	1,328,543	1,282,835	866,000	416,835	675	32%	416,160
FORT MONROE	545,226	551,609	619,400	-67,791	0	-12%	-67,791
FORT MYER	98,006	98,006	68,600	29,406	0	30%	29,406
FORT POLK	561,000	462,000	2,200	459,800	0	100%	459,800
FORT RICHARDSON	279,271	351,046	148,000	203,046	1,200	57%	201,846
FORT RILEY	1,387,462	1,387,503	723,200	664,303	12,800	47%	651,503
FORT RUCKER	201,000	487,000	409,400	77,600	0	16%	77,600
FORT SAM HOUSTON	1,799,267	1,789,545	834,800	954,745	9,100	53%	945,645
FORT SHAFTER	416,284	664,493	119,500	544,993	44,874	75%	500,119
FORT SILL	1,108,045	1,106,209	530,400	575,809	31,814	49%	543,995
FORT STEWART	519,732	520,574	400,200	120,374	5,500	22%	114,874
FORT WAINWRIGHT	185,000	202,000	1,283,600	-1,081,600	0	-535%	-1,081,600
REDSTONE ARSENAL	2,239,496	2,366,341	1,702,000	664,341	13,406	28%	650,935
SCHOFIELD BARRACKS	676,000	322,000	4,074,200	-3,752,200	0	-1165%	-3,752,200
WALTER REED AMC	366,000	425,000	145,600	279,400	0	66%	279,400
ARMY NATIONAL GUARD READINESS CENTER (ARLINGTON HALL)	162,785	162,785	224,600	-61,815	0	-38%	-61,815

Installation	Current Capacity	Maximum Potential Capacity	Current Usage @200 GSF/Person	Capacity Available to Surge	Capacity Required to Surge	%Excess (Shortfall)	
Altus AFB	311,211	223,169	93,400	129,769	0	58%	129,769
Andrews AFB	898,975	900,419	857,400	43,019	1,000	5%	42,019
Barksdale AFB	540,603	547,428	332,800	214,628	0	39%	214,628
Beale AFB	278,374	278,374	201,600	76,774	0	28%	76,774
Bolling AFB	396,192	989,649	253,200	736,449	0	74%	736,449
Brooks City-Base	441,352	441,352	601,600	-160,248	0	-36%	-160,248
Buckley AFB	134,386	134,386	436,800	-302,414	0	-225%	-302,414
Cannon AFB	271,112	271,112	167,800	103,312	0	38%	103,312
Charleston AFB	363,452	365,072	166,114	198,958	0	54%	198,958
Columbus AFB	133,797	151,190	111,000	40,190	0	27%	40,190
Davis-Monthan AFB	565,482	567,882	392,000	175,882	0	31%	175,882
Dover AFB	354,753	352,497	180,600	171,897	0	49%	171,897
Dyess AFB	359,421	365,176	255,800	109,376	0	30%	109,376
Eglin AFB	930,745	947,186	668,000	279,186	0	29%	279,186
Eielson AFB	406,839	381,778	93,000	288,778	0	76%	288,778
Ellsworth AFB	365,741	368,511	178,400	190,111	0	52%	190,111
Elmendorf AFB	862,823	943,214	381,400	561,814	6,823	59%	554,991
Fairchild AFB	387,669	387,669	117,000	270,669	0	70%	270,669
Francis E. Warren AFB	386,278	379,184	176,400	202,784	0	53%	202,784
Grand Forks AFB	251,220	286,025	114,700	171,325	0	60%	171,325
Hickam AFB	901,937	923,137	563,200	359,937	1	39%	359,936
Hill AFB	1,316,452	1,387,922	1,326,400	61,522	0	4%	61,522
Homestead ARS	138,197	54,535	103,000	-48,465	0	-89%	-48,465
Hurlburt Field	507,779	510,645	636,400	-125,755	390	-25%	-126,145
Keesler AFB	501,339	551,055	354,800	196,255	3,808	35%	192,447
Kirtland AFB	1,168,762	1,291,583	894,600	396,983	0	31%	396,983
Lackland AFB	933,046	955,492	622,000	333,492	0	35%	333,492
Langley AFB	1,343,905	1,446,500	1,062,600	383,900	0	27%	383,900
Little Rock AFB	341,834	398,706	180,200	218,506	0	55%	218,506
Luke AFB	355,540	409,514	200,200	209,314	0	51%	209,314
MacDill AFB	1,032,655	1,043,082	301,604	741,478	0	71%	741,478
Malmstrom AFB	259,814	254,889	143,200	111,689	0	44%	111,689
March ARB	230,876	245,353	204,600	40,753	0	17%	40,753
Maxwell AFB	1,458,337	1,627,284	1,001,800	625,484	0	38%	625,484
McChord AFB	415,046	435,263	176,000	259,263	0	60%	259,263
McConnell AFB	315,068	321,949	138,600	183,349	0	57%	183,349
McGuire AFB	486,530	529,410	360,000	169,410	600	32%	168,810
Minot AFB	353,199	363,507	165,600	197,907	0	54%	197,907
Mountain Home AFB	243,097	306,776	117,600	189,176	0	62%	189,176
Nellis AFB	481,032	488,387	271,400	216,987	0	44%	216,987
Offutt AFB	1,329,773	1,224,687	1,112,200	112,487	0	9%	112,487
Peterson AFB	703,305	930,734	453,200	477,534	0	51%	477,534
Pope AFB	246,577	292,518	103,800	188,718	0	65%	188,718
Randolph AFB	1,213,608	1,383,333	1,082,800	300,533	2,500	22%	298,033
Robins AFB	2,059,452	2,085,575	1,471,800	613,775	0	29%	613,775
Scott AFB	1,473,727	1,583,697	1,630,750	-47,053	0	-3%	-47,053
Seymour Johnson AFB	331,461	296,646	200,600	96,046	0	32%	96,046
Shaw AFB	406,457	427,755	322,000	105,755	0	25%	105,755
Sheppard AFB	388,188	414,785	341,200	73,585	10,900	15%	62,685
Tinker AFB	1,240,150	1,470,771	1,596,000	-125,229	440	-9%	-125,669
Travis AFB	591,421	691,825	243,200	448,625	0	65%	448,625
Tyndall AFB	478,485	491,562	420,000	71,562	0	15%	71,562
Vance AFB	135,437	126,898	38,400	88,498	0	70%	88,498
Vandenberg AFB	852,704	811,776	461,000	350,776	0	43%	350,776
Whiteman AFB	357,520	354,819	262,800	92,019	0	26%	92,019
Wright-Patterson AFB	3,324,125	2,859,314	5,103,200	-2,243,886	7,000	-79%	-2,250,886

Installation	Current Capacity	Maximum Potential Capacity	Current Usage @ 200 GSF/Person	Capacity Available to Surge	Capacity Required to Surge	%Excess (Shortfall)	
Anacostia Annex	500,321	500,321	191,000	309,321	0	62%	309,321
Arlington Service Center	249,646	251,823	169,800	82,023	0	33%	82,023
Henderson Hall	62,838	62,885	48,400	14,485	0	23%	14,485
Joint Reserve Base Fort Worth	260,781	262,581	148,800	113,781	0	43%	113,781
Joint Reserve Base New Orleans	117,374	101,162	174,200	-73,038	2,644	-75%	-75,682
Joint Reserve Base Willow Grove	80,169	87,469	50,800	36,669	0	42%	36,669
Marine Corps Air Station Beaufort	171,699	171,699	174,400	-2,701	0	-2%	-2,701
Marine Corps Air Station Cherry Point	717,262	749,631	831,000	-81,369	1,200	-11%	-82,569
Marine Corps Air Station Miramar	422,384	422,384	600,000	-177,616	0	-42%	-177,616
Marine Corps Base Camp Lejeune	2,334,926	2,360,042	2,245,400	114,642	10,892	4%	103,750
Marine Corps Base Camp Pendleton	1,359,445	1,347,952	1,315,600	32,352	0	2%	32,352
Marine Corps Base Hawaii Camp Smith	401,547	401,547	301,000	100,547	0	25%	100,547
Marine Corps Base Hawaii Kaneohe	215,375	219,507	477,800	-258,293	0	-118%	-258,293
Marine Corps Base Quantico	324,791	1,365,798	1,418,000	-52,202	4,800	-4%	-57,002
Marine Corps Support Activity Kansas City	120,658	120,658	91,400	29,258	0	24%	29,258
National Naval Medical Center Bethesda	719,238	718,513	627,400	91,113	28	13%	91,085
Naval Air Engineering Station Lakehurst	169,617	232,559	82,400	150,159	0	65%	150,159
Naval Air Station Brunswick	125,133	142,914	66,200	76,714	0	54%	76,714
Naval Air Station Corpus Christi	471,794	483,325	1,159,400	-676,075	0	-140%	-676,075
Naval Air Station Jacksonville	508,240	598,676	627,400	-28,724	504	-5%	-29,228
Naval Air Station Key West	123,182	129,910	81,600	48,310	1	37%	48,309
Naval Air Station Meridian	130,679	130,679	64,400	66,279	2,000	49%	64,279
Naval Air Station North Island	1,738,002	1,579,414	1,611,600	-32,186	10,066	-3%	-42,252
Naval Air Station Patuxent River	1,079,485	1,177,520	1,054,600	122,920	0	10%	122,920
Naval Air Station Patuxent River Webster Field	57,471	57,471	35,400	22,071	0	38%	22,071
Naval Air Station Pensacola	1,203,222	1,204,647	657,800	546,847	6,800	45%	540,047
Naval Air Station Point Mugu	943,001	929,523	715,400	214,123	90	23%	214,033
Naval Air Station Whidbey Island	253,813	287,200	159,200	128,000	0	45%	128,000
Naval Air Station Whiting Field	111,106	125,572	65,800	59,772	0	48%	59,772
Naval Amphibious Base Coronado	17,637	28,172	97,600	-69,428	0	-246%	-69,428
Naval Research Laboratory	198,878	218,654	101,200	117,454	0	54%	117,454
Naval Station and Undersea Warfare Center Newport	373,013	373,013	288,320	84,693	0	23%	84,693
Naval Station Everett	76,502	89,601	228,400	-138,799	0	-155%	-138,799
Naval Station Norfolk	1,074,164	2,160,728	1,806,800	353,928	3,980	16%	349,948
Naval Station Pearl Harbor	1,675,766	1,905,109	1,277,400	627,709	1,500	33%	626,209
Naval Station San Diego	1,265,271	1,364,733	943,800	420,933	4,500	31%	416,433
Naval Submarine Base Bangor	447,424	450,900	922,900	-472,000	0	-105%	-472,000
Naval Submarine Support Base Kings Bay	369,149	369,149	981,800	-612,651	2,040	-167%	-614,691
Naval Support Activity Mechanicsburg	1,138,015	2,722,911	1,025,600	1,697,311	0	62%	1,697,311
Naval Support Activity Millington	1,295,107	1,454,666	977,400	477,266	5,000	32%	472,266
Naval Support Activity New Orleans, LA	818,577	818,577	545,800	272,777	1,700	33%	271,077
Naval Support Activity Norfolk	724,685	715,700	1,224,200	-508,500	302	-71%	-508,802
Naval Weapons Station Charleston	297,324	612,030	396,000	216,030	400	35%	215,630
NAVSTA ANNAPOLIS	431,329	456,485	175,800	280,685	0	61%	280,685
NAVSUPPACT DAHLGREN	207,255	208,025	129,200	78,825	0	38%	78,825
NAVSUPPACT INDIAN HEAD	24,193	399,953	232,800	167,153	0	42%	167,153
Potomac Annex, Washington DC	173,900	173,600	93,200	80,400	0	46%	80,400
Saufley Field	398,467	403,580	192,200	211,380	0	52%	211,380
Washington Navy Yard	4,973,728	5,008,356	3,270,200	1,738,156	1,200	35%	1,736,956

Target Activities - Inside DC Area: Footprint (GSF)	Current Capacity	Maximum Potential Capacity	Current Usage @ 200 GSF/Person	Surge Capacity Requirement	Excess (Shortfall)		Current Capacity - USF converted to GSF @ 1.25 Factor	Maximum Potential Capacity	Current Usage @ 200 GSF/Person	Surge Capacity Requirement	Excess (Shortfall)		Total Excess (Shortfall)	
	OWNED SPACE ON MILITARY INSTALLATIONS						LEASED SPACE							
11th Wing	243,741	243,741	247,800	0	-2%	(4,059)	0	0	0	0	0%	0	-2%	(4,059)
6MLMC	11,663	11,663	12,800	0	-10%	(1,137)	0	0	0	0	0%	0	-10%	(1,137)
Acquisition Support Center (AAESA)	45,764	45,764	52,200	0	-14%	(6,436)	0	0	0	0	0%	0	-14%	(6,436)
ACSIM	0	0	0	0	0%	0	93,280	93,280	87,000	0	7%	6,280	7%	6,280
AF Adjudication	0	0	0	0	0%	0	21,863	21,863	31,200	0	-43%	-9,338	-43%	(9,338)
AF Flight Standards Agency	38,190	38,190	27,200	0	29%	10,990	0	0	0	0	0%	0	29%	10,990
AF Legal Services Agency	9,640	9,640	43,000	0	-346%	(33,360)	0	0	0	0	0%	0	-346%	(33,360)
AF MSA - Medical Support Agency	14,802	14,802	25,800	0	-74%	(10,998)	0	0	0	0	0%	0	-74%	(10,998)
AF News Agency	36,374	36,374	35,600	0	2%	774	0	0	0	0	0%	0	2%	774
AF Office of Special Investigations	259,224	259,224	177,000	0	32%	82,224	0	0	0	0	0%	0	32%	82,224
AF Personnel Operations Agency	0	0	0	0	0%	0	7,581	7,581	8,400	0	-11%	-819	-11%	(819)
AF Review Boards Agency	12,626	12,626	11,000	600	8%	1,026	0	0	0	0	0%	0	8%	1,026
AF/DP - Personnel	0	0	0	0	0%	0	10,499	10,499	13,200	0	-26%	-2,701	-26%	(2,701)
AF/HC – Chaplain Service	47,500	47,500	5,200	0	89%	42,300	0	0	0	0	0%	0	89%	42,300
AF/HO - Historian	0	0	0	0	0%	0	750	750	800	0	-7%	-50	-7%	(50)
AF/IL – Installation and Logistics	0	0	0	0	0%	0	84,594	84,594	97,800	0	-16%	-13,206	-16%	(13,206)
AF/JA – Judge Advocate General	0	0	0	0	0%	0	36,469	36,469	22,400	0	39%	14,069	39%	14,069
AF/RE – Air Force Reserve	286,819	286,819	195,000	0	32%	91,819	0	0	0	0	0%	0	32%	91,819
AF/SG – Surgeon General	65,085	65,085	46,600	0	28%	18,485	0	0	0	0	0%	0	28%	18,485
AF/XI – Warfighting Integration	0	0	0	0	0%	0	21,400	21,400	23,600	0	-10%	-2,200	-10%	(2,200)
AF/XO – Air and Space Operations	0	0	0	0	0%	0	60,291	60,291	34,400	0	43%	25,891	43%	25,891
AFCEE	19,625	19,625	11,400	0	42%	8,225	116,768	116,768	118,800	0	-2%	-2,033	5%	6,193
AF-CIO – HAF Chief Information Officer	0	0	0	0	0%	0	4,260	4,260	3,200	0	25%	1,060	25%	1,060
AFIP	0	0	0	0	0%	0	2,625	2,625	4,400	0	-68%	-1,775	-68%	(1,775)
AFIS (American Forces Information Service)	0	0	0	0	0%	0	58,360	58,360	62,000	0	-6%	-3,640	-6%	(3,640)
AFSAA - AF Studies and Analysis Agency	0	0	0	0	0%	0	39,951	39,951	40,400	0	-1%	-449	-1%	(449)
AMC	231,119	231,119	211,000	0	9%	20,119	0	0	0	0	0%	0	9%	20,119
AMC (Air Mobility Command)	746,088	746,088	593,200	0	20%	152,888	0	0	0	0	0%	0	20%	152,888
Army Adjudication	30,260	30,260	22,000	0	27%	8,260	0	0	0	0	0%	0	27%	8,260
Army Audit Agency	0	0	0	0	0%	0	29,676	29,676	19,200	0	35%	10,476	35%	10,476
Army Contracting Agency	0	0	0	0	0%	0	55,600	55,600	33,800	0	39%	21,800	39%	21,800
Army CSA	0	0	0	0	0%	0	12,131	12,131	39,000	0	-221%	-26,869	-221%	(26,869)
Army Evaluation Center	58,521	58,521	45,200	0	23%	13,321	0	0	0	0	0%	0	23%	13,321
Army National Guard	0	0	0	0	0%	0	284,605	284,605	224,600	0	21%	60,005	21%	60,005
Army Research Office	0	0	0	0	0%	0	39,213	39,213	24,800	0	37%	14,413	37%	14,413
ASA (FM&C)	0	0	0	0	0%	0	18,723	18,723	7,600	0	59%	11,123	59%	11,123
ASA (I&E)	0	0	0	0	0%	0	11,419	11,419	10,400	0	9%	1,019	9%	1,019
ASA(M&RA)	0	0	0	0	0%	0	33,639	33,639	24,800	0	26%	8,839	26%	8,839
AUDSVC	36,371	36,371	67,800	0	-86%	(31,429)	0	0	0	0	0%	0	-86%	(31,429)
BD CPAC -MA, NE Region	14,897	14,897	6,800	0	54%	8,097	0	0	0	0	0%	0	54%	8,097
BUMED, WASH DC	173,900	173,900	93,200	0	46%	80,700	0	0	0	0	0%	0	46%	80,700
CAA	48,851	48,851	33,200	0	32%	15,651	0	0	0	0	0%	0	32%	15,651
CECOM (Acquisition Ctr)	0	0	0	0	0%	0	8,906	8,906	7,200	0	19%	1,706	19%	1,706
CID - Belvoir	107,455	107,455	111,000	0	-3%	(3,545)	0	0	0	0	0%	0	-3%	(3,545)
CIFA HQ	0	0	0	0	0%	0	285,912	285,912	196,800	0	31%	89,112	31%	89,112
CMC (FOB-2)	215,725	215,725	238,000	0	-10%	(22,275)	0	0	0	0	0%	0	-10%	(22,275)
CO HQBN HQMC (Henderson Hall)	62,838	62,838	48,400	0	23%	14,438	0	0	0	0	0%	0	23%	14,438
COMMANDER, NAVY INSTALLATIONS (CNI)	111	111	10,400	0	-9269%	(10,289)	53,913	53,913	42,400	0	21%	11,513	2%	1,224
Communications & Electronics Command (CECOM)	31,928	31,928	19,000	0	40%	12,928	0	0	0	0	0%	0	40%	12,928
COMNAVFACENGCOM	108,699	108,699	73,200	0	33%	35,499	0	0	0	0	0%	0	33%	35,499
COMSC WASHINGTON DC	143,540	143,540	85,400	0	41%	58,140	0	0	0	0	0%	0	41%	58,140
DARPA	0	0	0	0	0%	0	84,453	84,453	50,200	0	41%	34,253	41%	34,253
DCAA	49,793	49,793	3,000	0	94%	46,793	15,669	15,669	13,600	0	13%	2,069	75%	48,861
DCMA	51,038	51,038	38,000	0	26%	13,038	123,980	123,980	140,200	0	-13%	-16,220	-2%	(3,182)
DCMS	16,011	16,011	13,800	0	14%	2,211	0	0	0	0	0%	0	14%	2,211
DeCA	166,388	166,388	134,800	0	19%	31,588	67,049	67,049	68,400	0	-2%	-1,351	13%	30,237
DECA Reg HQ	0	0	0	0	0%	0	62,554	62,554	38,400	0	39%	24,154	39%	24,154
Developmental Test Command	96,235	96,235	52,800	0	45%	43,435	0	0	0	0	0%	0	45%	43,435

Target Activities - Inside DC Area: Footprint (GSF)	Current Capacity	Maximum Potential Capacity	Current Usage @ 200 GSF/Person	Surge Capacity Requirement	Excess (Shortfall)		Current Capacity - USF converted to GSF @ 1.25 Factor	Maximum Potential Capacity	Current Usage @ 200 GSF/Person	Surge Capacity Requirement	Excess (Shortfall)		Total Excess (Shortfall)	
	OWNED SPACE ON MILITARY INSTALLATIONS						LEASED SPACE							
DFAS	2,018,517	2,018,517	1,493,600	0	26%	524,917	2,555,991	2,555,991	1,730,000	0	32%	825,991	30%	1,350,908
DHRA	0	0	0	0	0%	0	151,313	151,313	98,600	0	35%	52,713	35%	52,713
DIA Adjudication	21,863	21,863	5,800	2,300	63%	13,763	0	0	0	0	0%	0	63%	13,763
DISA	720,792	720,792	524,200	0	27%	196,592	791,641	791,641	628,200	0	21%	163,441	24%	360,033
DISC4 JTRS JPO	0	0	0	0	0%	0	78,821	78,821	71,600	0	9%	7,221	9%	7,221
DLA	568,774	568,774	487,000	0	14%	81,774	56,894	56,894	78,000	0	-37%	-21,106	10%	60,667
DLSA	0	0	0	0	0%	0	23,605	23,605	17,600	0	25%	6,005	25%	6,005
DOD IG	0	0	0	0	0%	0	308,331	308,331	164,400	0	47%	143,931	47%	143,931
DODEA	0	0	0	0	0%	0	109,258	109,258	94,200	0	14%	15,058	14%	15,058
DOHA	250	250	200	0	20%	50	100,436	100,436	41,200	0	59%	59,236	59%	59,286
DPMO	0	0	0	0	0%	0	31,900	31,900	26,200	0	18%	5,700	18%	5,700
DSCA	0	0	0	0	0%	0	52,063	52,063	36,800	0	29%	15,263	29%	15,263
DSS DISCO(subset of DSS HQ)	0	0	0	0	0%	0	33,759	33,759	36,200	0	-7%	-2,441	-7%	(2,441)
DSS HQ	0	0	0	0	0%	0	137,850	137,850	99,400	0	28%	38,450	28%	38,450
DTRA	72,104	72,104	118,800	0	-65%	(46,696)	233,695	233,695	255,000	0	-9%	-21,305	-22%	(68,001)
DTSA	0	0	0	0	0%	0	50,528	50,528	40,400	0	20%	10,128	20%	10,128
DUSA	0	0	0	0	0%	0	1,394	1,394	2,200	0	-58%	-806	-58%	(806)
Edgewood Chemical & Biological Center	336,612	336,612	167,200	0	50%	169,412	0	0	0	0	0%	0	50%	169,412
G-1	0	0	0	0	0%	0	168,128	168,128	89,800	0	47%	78,328	47%	78,328
G-3	0	0	0	0	0%	0	8,295	8,295	11,800	0	-42%	-3,505	-42%	(3,505)
G-6	0	0	0	0	0%	0	563	563	1,600	0	-184%	-1,038	-184%	(1,038)
G-8	0	0	0	0	0%	0	27,183	27,183	23,800	0	12%	3,383	12%	3,383
HQ Air National Guard (ANG)	117,168	117,168	118,800	0	-1%	(1,632)	0	0	0	0	0%	0	-1%	(1,632)
HQ ATEC	0	0	0	0	0%	0	97,840	97,840	94,400	0	4%	3,440	4%	3,440
HQ IMA	159,614	159,614	86,200	0	46%	73,414	114,894	114,894	70,800	0	38%	44,094	43%	117,508
HQ SMDC	0	0	0	0	0%	0	34,421	34,421	32,200	0	6%	2,221	6%	2,221
HQS USA MRMC (and subordinate commands)	39,265	39,265	46,000	0	-17%	(6,735)	0	0	0	0	0%	0	-17%	(6,735)
HRC	0	0	0	0	0%	0	1,045,323	1,045,323	802,600	0	23%	242,723	23%	242,723
JAG School	0	0	0	0	0%	0	66,763	66,763	18,200	0	73%	48,563	73%	48,563
JCS Adjudication	1,607	1,607	1,200	0	25%	407	0	0	0	0	0%	0	25%	407
JMLFDC	19,407	19,407	30,600	0	-58%	(11,193)	0	0	0	0	0%	0	-58%	(11,193)
JSIMS	0	0	0	0	0%	0	40,008	40,008	12,800	0	68%	27,208	68%	27,208
MARINE CORPS INSTITUTE	79,483	79,483	37,600	0	53%	41,883	0	0	0	0	0%	0	53%	41,883
MDA	1,760,783	1,760,783	1,354,200	0	23%	406,583	1,266,693	1,266,693	792,400	0	37%	474,293	29%	880,876
MDW	103,062	103,062	114,200	0	-11%	(11,138)	0	0	0	0	0%	0	-11%	(11,138)
MEDIA CTR WASHINGTON DC	115,586	115,586	31,800	0	72%	83,786	0	0	0	0	0%	0	72%	83,786
National Guard Bureau (NGB)	0	0	0	0	0%	0	284,605	284,605	130,200	0	54%	154,405	54%	154,405
NAVAIR SYSCOM HQ	49,448	49,448	76,400	0	-55%	(26,952)	0	0	0	0	0%	0	-55%	(26,952)
NAVAL DISTRICT WASH DC	475,250	475,250	185,000	1,200	61%	289,050	0	0	0	0	0%	0	61%	289,050
NAVAL HISTORICAL CENTER	70,284	70,284	26,400	0	62%	43,884	0	0	0	0	0%	0	62%	43,884
NAVAL LEGAL SERVICE OFFICE NORTH CENTRAL	10,033	10,033	4,800	0	52%	5,233	0	0	0	0	0%	0	52%	5,233
NAVAL LEGAL SERVICES COMMAND	24,994	24,994	11,200	0	55%	13,794	0	0	0	0	0%	0	55%	13,794
NAVIPO WASH DC	0	0	0	0	0%	0	38,422	38,422	38,200	0	1%	222	1%	222
NAVSEASYSCOM	638,643	638,643	720,200	0	-13%	(81,557)	0	0	0	0	0%	0	-13%	(81,557)
NAVSISA, MECHANICSBURG PA	12,338	12,338	9,200	0	25%	3,138	0	0	0	0	0%	0	25%	3,138
NAVSSP - new	0	0	0	0	0%	0	106,656	106,656	87,400	0	18%	19,256	18%	19,256
NAVSUPSYSCOM, MECHANICSBURG PA	79,416	79,416	62,400	0	21%	17,016	0	0	0	0	0%	0	21%	17,016
Navy Adjudication	28,951	28,951	29,600	0	-2%	(649)	0	0	0	0	0%	0	-2%	(649)
NAWC PATUXENT RIVER MD	344,543	344,543	442,200	0	-28%	(97,657)	115,494	115,494	124,000	0	-7%	-8,506	-23%	(106,163)
NCIS	159,274	159,274	171,800	0	-8%	(12,526)	0	0	0	0	0%	0	-8%	(12,526)
Netcom	14,092	14,092	22,000	0	-56%	(7,908)	39,666	39,666	23,000	0	42%	16,666	16%	8,758
NMCRS	0	0	0	0	0%	0	11,000	11,000	9,400	0	15%	1,600	15%	1,600
NSA Adjudication	0	0	0	0	0%	0	17,500	17,500	11,800	0	33%	5,700	33%	5,700
NSMA (Leased)	0	0	0	0	0%	0	182,241	182,241	132,800	0	27%	49,441	27%	49,441
NSWC HS (AT WNY)	10,689	10,689	14,600	0	-37%	(3,911)	0	0	0	0	0%	0	-37%	(3,911)
OASA (Alt)	0	0	0	0	0%	0	73,393	73,393	164,000	0	-123%	-90,608	-123%	(90,608)
OCAR	0	0	0	0	0%	0	62,711	62,711	37,400	0	40%	25,311	40%	25,311
OCHR	15,407	15,407	28,000	0	-82%	(12,593)	0	0	0	0	0%	0	-82%	(12,593)

Target Activities - Inside DC Area: Footprint (GSF)	Current Capacity	Maximum Potential Capacity	Current Usage @ 200 GSF/Person	Surge Capacity Requirement	Excess (Shortfall)		Current Capacity - USF converted to GSF @ 1.25 Factor	Maximum Potential Capacity	Current Usage @ 200 GSF/Person	Surge Capacity Requirement	Excess (Shortfall)		Total Excess (Shortfall)	
	OWNED SPACE ON MILITARY INSTALLATIONS						LEASED SPACE							
OCPA	0	0	0	0	0%	0	24,168	24,168	10,000	0	59%	14,168	59%	14,168
OEA	0	0	0	0	0%	0	11,361	11,361	6,400	0	44%	4,961	44%	4,961
Ofc of the JAG (OTJAG)	0	0	0	0	0%	0	120,981	120,981	95,600	0	21%	25,381	21%	25,381
OFFICE OF NAVAL RESEARCH (CNR)	1,548	1,548	400	0	74%	1,148	256,828	256,828	176,600	0	31%	80,228	31%	81,376
Office of the Admin Ass't to the Army (SAAA)	0	0	0	0	0%	0	256,110	256,110	314,000	0	-23%	-57,890	-23%	(57,890)
OPNAV	3,141	3,141	4,600	0	-46%	(1,459)	24,813	24,813	23,600	0	5%	1,213	-1%	(247)
OSD	0	0	0	0	0%	0	601,463	601,463	283,200	0	53%	318,263	53%	318,263
PEO Biological Defense	0	0	0	0	0%	0	25,379	25,379	29,000	0	-14%	-3,621	-14%	(3,621)
PEO EIS (STAMIS)	52,156	52,156	36,800	0	29%	15,356	0	0	0	0	0%	0	29%	15,356
PEO STRICOM	0	0	0	0	0%	0	125,115	125,115	118,600	0	5%	6,515	5%	6,515
PFPA	0	0	0	0	0%	0	11,394	11,394	20,000	0	-76%	-8,606	-76%	(8,606)
Program Mgr for Chemical Demilitarization	60,291	60,291	35,000	0	42%	25,291	0	0	0	0	0%	0	42%	25,291
PWC WASH DC	97,491	97,491	58,600	0	40%	38,891	0	0	0	0	0%	0	40%	38,891
RDECOM	105,083	105,083	52,600	0	50%	52,483	0	0	0	0	0%	0	50%	52,483
SAF/AA – Admin Asst to the Secretary	0	0	0	0	0%	0	18,156	18,156	21,800	0	-20%	-3,644	-20%	(3,644)
SAF/AG – Auditor General	0	0	0	0	0%	0	14,848	14,848	9,400	0	37%	5,448	37%	5,448
SAF/AQ - Acquisition	0	0	0	0	0%	0	156,269	156,269	100,800	0	35%	55,469	35%	55,469
SAF/FM – Financial Management and Comptroller	0	0	0	0	0%	0	14,808	14,808	17,200	0	-16%	-2,393	-16%	(2,393)
SAF/GC – General Counsel	0	0	0	0	0%	0	4,318	4,318	2,200	0	49%	2,118	49%	2,118
SAF/IA – International Affairs	0	0	0	0	0%	0	30,846	30,846	36,200	0	-17%	-5,354	-17%	(5,354)
SAF/IE – Installations Environment and Logistics	0	0	0	0	0%	0	20,546	20,546	14,200	0	31%	6,346	31%	6,346
SAF/PA – Public Affairs	0	0	0	0	0%	0	2,460	2,460	2,000	0	19%	460	19%	460
SAF/SB – Small & Disadvantaged Business	0	0	0	0	0%	0	2,918	2,918	3,000	0	-3%	-83	-3%	(83)
SAF/US – Under Secretary of the AF	0	0	0	0	0%	0	16,653	16,653	17,600	0	-6%	-948	-6%	(948)
SDDC (formerly MTMC)	0	0	0	0	0%	0	202,664	202,664	106,400	0	47%	96,264	47%	96,264
SECNAV WASH DC	116,292	116,292	40,000	0	66%	76,292	34,704	34,704	24,000	0	31%	10,704	58%	86,996
Soldier's Magazine	4,558	4,558	600	0	87%	3,958	0	0	0	0	0%	0	87%	3,958
SPAWAR	0	0	0	0	0%	0	15,200	15,200	6,200	0	59%	9,000	59%	9,000
SPAWARSYSCEN, Charleston - new	118,350	118,350	53,800	0	55%	64,550	0	0	0	0	0%	0	55%	64,550
The Surgeon General Office (OTSG)	0	0	0	0	0%	0	65,665	65,665	59,600	0	9%	6,065	9%	6,065
TMA	0	0	0	0	0%	0	270,036	270,036	198,600	0	26%	71,436	26%	71,436
TRANSCOM	226,089	226,089	335,600	0	-48%	(109,511)	0	0	0	0	0%	0	-48%	(109,511)
TRIAL SERVICE OFFICE NORTHEAST	10,048	10,048	2,000	0	80%	8,048	0	0	0	0	0%	0	80%	8,048
U.S. Army Research Laboratory HQ (+ Adelphi)	620,914	620,914	448,400	0	28%	172,514	0	0	0	0	0%	0	28%	172,514
US Army Aberdeen Test Center	139,743	139,743	99,800	0	29%	39,943	0	0	0	0	0%	0	29%	39,943
US Army Ctr for Health Promotion and Preventative Medicine	188,454	188,454	143,600	0	24%	44,854	0	0	0	0	0%	0	24%	44,854
US Army Environmental Center	60,463	60,463	53,400	0	12%	7,063	0	0	0	0	0%	0	12%	7,063
US ARMY INFO SYSTEMS ENGINEERING COMMAND	31,964	31,964	34,000	0	-6%	(2,036)	0	0	0	0	0%	0	-6%	(2,036)
US Army Materiel Systems Analysis Activity	98,878	98,878	58,800	0	41%	40,078	0	0	0	0	0%	0	41%	40,078
US Army Medical Research Institute for Chemical Defense	8,845	8,845	5,800	0	34%	3,045	0	0	0	0	0%	0	34%	3,045
US Army Research, Development & Engineering Command	105,083	105,083	52,600	0	50%	52,483	0	0	0	0	0%	0	50%	52,483
USA Force Mgmt Support Agency, HQ DA-GS	37,088	37,088	37,600	0	-1%	(512)	0	0	0	0	0%	0	-1%	(512)
USA MMA	33,831	33,831	43,000	0	-27%	(9,169)	0	0	0	0	0%	0	-27%	(9,169)
USA SAC	34,115	34,115	25,800	0	24%	8,315	0	0	0	0	0%	0	24%	8,315
USALSA (Army Legal Agency)	0	0	0	0	0%	0	98,026	98,026	71,000	0	28%	27,026	28%	27,026
USAMMDA	12,762	12,762	9,200	0	28%	3,562	0	0	0	0	0%	0	28%	3,562
USAMRAA	23,173	23,173	21,800	0	6%	1,373	0	0	0	0	0%	0	6%	1,373
USAMRIID	8,989	8,989	90,800	0	-910%	(81,811)	0	0	0	0	0%	0	-910%	(81,811)
WHS	0	0	0	0	0%	0	133,155	133,155	60,800	0	54%	72,355	54%	72,355
WHS Adjudication	0	0	0	0	0%	0	6,060	6,060	5,200	0	14%	860	14%	860

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                    SCENARIO ERROR REPORT (COBRA v6.10)
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Department     : HSA JCSG
Scenario File  : C:\Documents and Settings\----------\My Documents\temp\ARMY\Army Leased (HSA0069)\2005 04 20
v6.10\HSA-0069 Army NCR Leases (Belvoir)-2.CBR
Option Pkg Name: Close NCR Leases (Belvoir)
Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

SCENARIO DATA:
"HSA JCSG" is not a recognized Department.
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HSA-0069V2 Army NCR Leased (Belvoir)-2.doc

COBRA REALIGNMENT SUMMARY REPORT (COBRA v6.10) - Page 1/2
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Department : HSA JCSG
Scenario File : C:\Documents and Settings\----------\My Documents\temp\ARMY\Army Leased (HSA0069)\2005 04 20 v6.10\HSA-0069 Army NCR Leases (Belvoir)-2.CBR
Option Pkg Name: Close NCR Leases (Belvoir)
Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Starting Year : 2006
Final Year : 2008
Payback Year : 2009 (1 Year)

NPV in 2025($K): -322,028
1-Time Cost($K): 44,083

Net Costs in 2005 Constant Dollars ($K)

	2006	2007	2008	2009	2010	2011	Total	Beyond
MilCon	2,077	22,760	0	0	0	0	24,837	0
Person	0	0	1,409	2,817	2,817	2,817	9,860	2,817
Overhd	0	558	1,620	-30,568	-30,568	-30,568	-89,524	-30,568
Moving	1,472	0	0	0	0	0	1,472	0
Missio	0	0	0	0	0	0	0	0
Other	17,774	0	0	-23,912	0	0	-6,138	0
TOTAL	21,323	23,318	3,029	-51,662	-27,750	-27,750	-59,493	-27,750

	2006	2007	2008	2009	2010	2011	Total
POSITIONS ELIMINATED							
Off	0	0	0	0	0	0	0
Enl	0	0	0	0	0	0	0
Civ	0	0	0	0	0	0	0
TOT	0	0	0	0	0	0	0
POSITIONS REALIGNED							
Off	0	0	497	0	0	0	497
Enl	0	0	60	0	0	0	60
Stu	0	0	0	0	0	0	0
Civ	0	0	1,640	0	0	0	1,640
TOT	0	0	2,197	0	0	0	2,197

Summary:

Close Army Leases in the National Capital Region and relocates the various Army offices to facilities on Ft. Belvoir.

COBRA REALIGNMENT SUMMARY REPORT (COBRA v6.10) - Page 2/2
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Department : HSA JCSG
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Option Pkg Name: Close NCR Leases (Belvoir)
Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Costs in 2005 Constant Dollars ($K)

	2006	2007	2008	2009	2010	2011	Total	Beyond
MilCon	2,077	22,760	0	0	0	0	24,837	0
Person	0	0	1,409	2,817	2,817	2,817	9,860	2,817
Overhd	0	558	1,620	1,620	1,620	1,620	7,039	1,620
Moving	1,472	0	0	0	0	0	1,472	0
Missio	0	0	0	0	0	0	0	0
Other	17,774	0	0	0	0	0	17,774	0
TOTAL	21,323	23,318	3,029	4,437	4,437	4,437	60,983	4,437

Savings in 2005 Constant Dollars ($K)

	2006	2007	2008	2009	2010	2011	Total	Beyond
MilCon	0	0	0	0	0	0	0	0
Person	0	0	0	0	0	0	0	0
Overhd	0	0	0	32,188	32,188	32,188	96,564	32,188
Moving	0	0	0	0	0	0	0	0
Missio	0	0	0	0	0	0	0	0
Other	0	0	0	23,912	0	0	23,912	0
TOTAL	0	0	0	56,100	32,188	32,188	120,476	32,188

TOTAL COBRA ONE-TIME COST REPORT (COBRA v6.10) - Page 1/7
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Option Pkg Name: Close NCR Leases (Belvoir)
Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

(All values in 2005 Constant Dollars)

Category	Cost	Sub-Total
Construction		
Military Construction	24,837,444	
Total - Construction		24,837,444
Personnel		
Civilian RIF	0	
Civilian Early Retirement	0	
Eliminated Military PCS	0	
Unemployment	0	
Total - Personnel		0
Overhead		
Program Management Cost	0	
Support Contract Termination	0	
Mothball / Shutdown	0	
Total - Overhead		0
Moving		
Civilian Moving	0	
Civilian PPP	0	
Military Moving	0	
Freight	0	
Information Technologies	1,472,000	
One-Time Moving Costs	0	
Total - Moving		1,472,000
Other		
HAP / RSE	0	
Environmental Mitigation Costs	122,000	
Mission Contract Startup and Termination	0	
One-Time Unique Costs	17,652,000	
Total - Other		17,774,000
Total One-Time Costs		44,083,444
One-Time Savings		
Military Construction Cost Avoidances	0	
Military Moving	0	
One-Time Moving Savings	0	
Environmental Mitigation Savings	0	
One-Time Unique Savings	23,912,000	
Total One-Time Savings		23,912,000
Total Net One-Time Costs		20,171,444

COBRA ONE-TIME COST REPORT (COBRA v6.10) - Page 2/7
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Department : HSA JCSG
Scenario File : C:\Documents and Settings\----------\My Documents\temp\ARMY\Army Leased (HSA0069)\2005 04 20 v6.10\HSA-0069 Army NCR Leases (Belvoir)-2.CBR
Option Pkg Name: Close NCR Leases (Belvoir)
Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base: BALSTON LEASE, VA (510L2)
(All values in 2005 Constant Dollars)

Category	Cost	Sub-Total
Construction		
Military Construction	0	
Total - Construction		0
Personnel		
Civilian RIF	0	
Civilian Early Retirement	0	
Eliminated Military PCS	0	
Unemployment	0	
Total - Personnel		0
Overhead		
Program Management Cost	0	
Support Contract Termination	0	
Mothball / Shutdown	0	
Total - Overhead		0
Moving		
Civilian Moving	0	
Civilian PPP	0	
Military Moving	0	
Freight	0	
Information Technologies	0	
One-Time Moving Costs	0	
Total - Moving		0
Other		
HAP / RSE	0	
Environmental Mitigation Costs	0	
Mission Contract Startup and Termination	0	
One-Time Unique Costs	0	
Total - Other		0
Total One-Time Costs		0
One-Time Savings		
Military Construction Cost Avoidances	0	
Military Moving	0	
One-Time Moving Savings	0	
Environmental Mitigation Savings	0	
One-Time Unique Savings	2,272,000	
Total One-Time Savings		2,272,000
Total Net One-Time Costs		-2,272,000

COBRA ONE-TIME COST REPORT (COBRA v6.10) - Page 3/7
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Department : HSA JCSG
Scenario File : C:\Documents and Settings\----------\My Documents\temp\ARMY\Army Leased (HSA0069)\2005 04 20 v6.10\HSA-0069 Army NCR Leases (Belvoir)-2.CBR
Option Pkg Name: Close NCR Leases (Belvoir)
Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base: BAILEY'S CROSSROADS, VA (5128L)
(All values in 2005 Constant Dollars)

Category	Cost	Sub-Total
Construction		
Military Construction	0	
Total - Construction		0
Personnel		
Civilian RIF	0	
Civilian Early Retirement	0	
Eliminated Military PCS	0	
Unemployment	0	
Total - Personnel		0
Overhead		
Program Management Cost	0	
Support Contract Termination	0	
Mothball / Shutdown	0	
Total - Overhead		0
Moving		
Civilian Moving	0	
Civilian PPP	0	
Military Moving	0	
Freight	0	
Information Technologies	0	
One-Time Moving Costs	0	
Total - Moving		0
Other		
HAP / RSE	0	
Environmental Mitigation Costs	0	
Mission Contract Startup and Termination	0	
One-Time Unique Costs	0	
Total - Other		0
Total One-Time Costs		0
One-Time Savings		
Military Construction Cost Avoidances	0	
Military Moving	0	
One-Time Moving Savings	0	
Environmental Mitigation Savings	0	
One-Time Unique Savings	2,149,000	
Total One-Time Savings		2,149,000
Total Net One-Time Costs		-2,149,000

COBRA ONE-TIME COST REPORT (COBRA v6.10) - Page 4/7
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Department : HSA JCSG
Scenario File : C:\Documents and Settings\----------\My Documents\temp\ARMY\Army Leased (HSA0069)\2005 04 20 v6.10\HSA-0069 Army NCR Leases (Belvoir)-2.CBR
Option Pkg Name: Close NCR Leases (Belvoir)
Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base: CRYSTAL CITY LEASE, VA (5102N)
(All values in 2005 Constant Dollars)

Category	Cost	Sub-Total
Construction		
Military Construction	0	
Total - Construction		0
Personnel		
Civilian RIF	0	
Civilian Early Retirement	0	
Eliminated Military PCS	0	
Unemployment	0	
Total - Personnel		0
Overhead		
Program Management Cost	0	
Support Contract Termination	0	
Mothball / Shutdown	0	
Total - Overhead		0
Moving		
Civilian Moving	0	
Civilian PPP	0	
Military Moving	0	
Freight	0	
Information Technologies	0	
One-Time Moving Costs	0	
Total - Moving		0
Other		
HAP / RSE	0	
Environmental Mitigation Costs	0	
Mission Contract Startup and Termination	0	
One-Time Unique Costs	0	
Total - Other		0
Total One-Time Costs		0
One-Time Savings		
Military Construction Cost Avoidances	0	
Military Moving	0	
One-Time Moving Savings	0	
Environmental Mitigation Savings	0	
One-Time Unique Savings	15,132,000	
Total One-Time Savings		15,132,000
Total Net One-Time Costs		-15,132,000

COBRA ONE-TIME COST REPORT (COBRA v6.10) - Page 5/7
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Department : HSA JCSG
Scenario File : C:\Documents and Settings\----------\My Documents\temp\ARMY\Army Leased (HSA0069)\2005 04 20 v6.10\HSA-0069 Army NCR Leases (Belvoir)-2.CBR
Option Pkg Name: Close NCR Leases (Belvoir)
Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base: HOFFMAN LEASE, VA (5101K)
(All values in 2005 Constant Dollars)

Category	Cost	Sub-Total
Construction		
Military Construction	0	
Total - Construction		0
Personnel		
Civilian RIF	0	
Civilian Early Retirement	0	
Eliminated Military PCS	0	
Unemployment	0	
Total - Personnel		0
Overhead		
Program Management Cost	0	
Support Contract Termination	0	
Mothball / Shutdown	0	
Total - Overhead		0
Moving		
Civilian Moving	0	
Civilian PPP	0	
Military Moving	0	
Freight	0	
Information Technologies	0	
One-Time Moving Costs	0	
Total - Moving		0
Other		
HAP / RSE	0	
Environmental Mitigation Costs	0	
Mission Contract Startup and Termination	0	
One-Time Unique Costs	0	
Total - Other		0
Total One-Time Costs		0
One-Time Savings		
Military Construction Cost Avoidances	0	
Military Moving	0	
One-Time Moving Savings	0	
Environmental Mitigation Savings	0	
One-Time Unique Savings	3,698,000	
Total One-Time Savings		3,698,000
Total Net One-Time Costs		-3,698,000

COBRA ONE-TIME COST REPORT (COBRA v6.10) - Page 6/7
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Department : HSA JCSG
Scenario File : C:\Documents and Settings\----------\My Documents\temp\ARMY\Army Leased (HSA0069)\2005 04 20 v6.10\HSA-0069 Army NCR Leases (Belvoir)-2.CBR
Option Pkg Name: Close NCR Leases (Belvoir)
Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base: ROSSLYN LEASE, VA (510L1)
(All values in 2005 Constant Dollars)

Category	Cost	Sub-Total
Construction		
Military Construction	0	
Total - Construction		0
Personnel		
Civilian RIF	0	
Civilian Early Retirement	0	
Eliminated Military PCS	0	
Unemployment	0	
Total - Personnel		0
Overhead		
Program Management Cost	0	
Support Contract Termination	0	
Mothball / Shutdown	0	
Total - Overhead		0
Moving		
Civilian Moving	0	
Civilian PPP	0	
Military Moving	0	
Freight	0	
Information Technologies	0	
One-Time Moving Costs	0	
Total - Moving		0
Other		
HAP / RSE	0	
Environmental Mitigation Costs	0	
Mission Contract Startup and Termination	0	
One-Time Unique Costs	0	
Total - Other		0
Total One-Time Costs		0
One-Time Savings		
Military Construction Cost Avoidances	0	
Military Moving	0	
One-Time Moving Savings	0	
Environmental Mitigation Savings	0	
One-Time Unique Savings	661,000	
Total One-Time Savings		661,000
Total Net One-Time Costs		-661,000

COBRA ONE-TIME COST REPORT (COBRA v6.10) - Page 7/7
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Department : HSA JCSG
Scenario File : C:\Documents and Settings\----------\My Documents\temp\ARMY\Army Leased (HSA0069)\2005 04 20 v6.10\HSA-0069 Army NCR Leases (Belvoir)-2.CBR
Option Pkg Name: Close NCR Leases (Belvoir)
Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base: BELVOIR, VA (51062)
(All values in 2005 Constant Dollars)

Category	Cost	Sub-Total
Construction		
Military Construction	24,837,444	
Total - Construction		24,837,444
Personnel		
Civilian RIF	0	
Civilian Early Retirement	0	
Eliminated Military PCS	0	
Unemployment	0	
Total - Personnel		0
Overhead		
Program Management Cost	0	
Support Contract Termination	0	
Mothball / Shutdown	0	
Total - Overhead		0
Moving		
Civilian Moving	0	
Civilian PPP	0	
Military Moving	0	
Freight	0	
Information Technologies	1,472,000	
One-Time Moving Costs	0	
Total - Moving		1,472,000
Other		
HAP / RSE	0	
Environmental Mitigation Costs	122,000	
Mission Contract Startup and Termination	0	
One-Time Unique Costs	17,652,000	
Total - Other		17,774,000
Total One-Time Costs		44,083,444
One-Time Savings		
Military Construction Cost Avoidances	0	
Military Moving	0	
One-Time Moving Savings	0	
Environmental Mitigation Savings	0	
One-Time Unique Savings	0	
Total One-Time Savings		0
Total Net One-Time Costs		44,083,444

TOTAL COBRA REALIGNMENT DETAIL REPORT (COBRA v6.10) - Page 1/21
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Department : HSA JCSG
Scenario File : C:\Documents and Settings\----------\My Documents\temp\ARMY\Army Leased (HSA0069)\2005 04 20 v6.10\HSA-0069 Army NCR Leases (Belvoir)-2.CBR
Option Pkg Name: Close NCR Leases (Belvoir)
Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

ONE-TIME COSTS -----($K)-----	2006	2007	2008	2009	2010	2011	Total
CONSTRUCTION							
MILCON	2,077	22,760	0	0	0	0	24,837
O&M							
CIV SALARY							
Civ RIF	0	0	0	0	0	0	0
Civ Retire	0	0	0	0	0	0	0
CIV MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
Home Purch	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
House Hunt	0	0	0	0	0	0	0
PPP	0	0	0	0	0	0	0
RITA	0	0	0	0	0	0	0
FREIGHT							
Packing	0	0	0	0	0	0	0
Freight	0	0	0	0	0	0	0
Vehicles	0	0	0	0	0	0	0
Unemployment	0	0	0	0	0	0	0
OTHER							
Info Tech	1,472	0	0	0	0	0	1,472
Prog Manage	0	0	0	0	0	0	0
Supt Contrac	0	0	0	0	0	0	0
Mothball	0	0	0	0	0	0	0
1-Time Move	0	0	0	0	0	0	0
MIL PERSONNEL							
MIL MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
OTHER							
Elim PCS	0	0	0	0	0	0	0
OTHER							
HAP / RSE	0	0	0	0	0	0	0
Environmental	122	0	0	0	0	0	122
Misn Contract	0	0	0	0	0	0	0
1-Time Other	17,652	0	0	0	0	0	17,652
TOTAL ONE-TIME	21,323	22,760	0	0	0	0	44,083

TOTAL COBRA REALIGNMENT DETAIL REPORT (COBRA v6.10) - Page 2/21
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Department : HSA JCSG
Scenario File : C:\Documents and Settings\----------\My Documents\temp\ARMY\Army Leased (HSA0069)\2005 04 20 v6.10\HSA-0069 Army NCR Leases (Belvoir)-2.CBR
Option Pkg Name: Close NCR Leases (Belvoir)
Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

RECURRINGCOSTS -----($K)-----	2006	2007	2008	2009	2010	2011	Total	Beyond
O&M								
Sustainment	0	337	337	337	337	337	1,687	337
Recap	0	221	221	221	221	221	1,105	221
BOS	0	0	1,062	1,062	1,062	1,062	4,247	1,062
Civ Salary	0	0	1,409	2,817	2,817	2,817	9,860	2,817
TRICARE	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	558	3,029	4,437	4,437	4,437	16,900	4,437
TOTAL COST	21,323	23,318	3,029	4,437	4,437	4,437	60,983	4,437

ONE-TIME SAVES -----($K)-----	2006	2007	2008	2009	2010	2011	Total
CONSTRUCTION							
MILCON	0	0	0	0	0	0	0
O&M							
1-Time Move	0	0	0	0	0	0	0
MIL PERSONNEL							
Mil Moving	0	0	0	0	0	0	0
OTHER							
Environmental	0	0	0	0	0	0	0
1-Time Other	0	0	0	23,912	0	0	23,912
TOTAL ONE-TIME	0	0	0	23,912	0	0	23,912

RECURRINGSAVES -----($K)-----	2006	2007	2008	2009	2010	2011	Total	Beyond
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	32,188	32,188	32,188	96,564	32,188
TOTAL RECUR	0	0	0	32,188	32,188	32,188	96,564	32,188
TOTAL SAVINGS	0	0	0	56,100	32,188	32,188	120,476	32,188

TOTAL COBRA REALIGNMENT DETAIL REPORT (COBRA v6.10) - Page 3/21
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Department : HSA JCSG
Scenario File : C:\Documents and Settings\----------\My Documents\temp\ARMY\Army Leased (HSA0069)\2005 04 20 v6.10\HSA-0069 Army NCR Leases (Belvoir)-2.CBR
Option Pkg Name: Close NCR Leases (Belvoir)
Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

ONE-TIME NET -----($K)-----	2006	2007	2008	2009	2010	2011	Total
CONSTRUCTION							
MILCON	2,077	22,760	0	0	0	0	24,837
O&M							
Civ Retir/RIF	0	0	0	0	0	0	0
Civ Moving	0	0	0	0	0	0	0
Info Tech	1,472	0	0	0	0	0	1,472
Other	0	0	0	0	0	0	0
MIL PERSONNEL							
Mil Moving	0	0	0	0	0	0	0
OTHER							
HAP / RSE	0	0	0	0	0	0	0
Environmental	122	0	0	0	0	0	122
Misn Contract	0	0	0	0	0	0	0
1-Time Other	17,652	0	0	-23,912	0	0	-6,260
TOTAL ONE-TIME	21,323	22,760	0	-23,912	0	0	20,049

RECURRING NET -----($K)-----	2006	2007	2008	2009	2010	2011	Total	Beyond
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	0	337	337	337	337	337	1,687	337
Recap	0	221	221	221	221	221	1,105	221
BOS	0	0	1,062	1,062	1,062	1,062	4,247	1,062
Civ Salary	0	0	1,409	2,817	2,817	2,817	9,860	2,817
TRICARE	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Mil Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	-32,188	-32,188	-32,188	-96,564	-32,188
TOTAL RECUR	0	558	3,029	-27,750	-27,750	-27,750	-79,664	-27,750
TOTAL NET COST	21,323	23,318	3,029	-51,662	-27,750	-27,750	-59,493	-27,750

COBRA REALIGNMENT DETAIL REPORT (COBRA v6.10) - Page 4/21
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Department : HSA JCSG
Scenario File : C:\Documents and Settings\----------\My Documents\temp\ARMY\Army Leased (HSA0069)\2005 04 20 v6.10\HSA-0069 Army NCR Leases (Belvoir)-2.CBR
Option Pkg Name: Close NCR Leases (Belvoir)
Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base: BALSTON LEASE, VA (510L2)

ONE-TIME COSTS -----($K)-----	2006	2007	2008	2009	2010	2011	Total
CONSTRUCTION							
MILCON	0	0	0	0	0	0	0
O&M							
CIV SALARY							
Civ RIFs	0	0	0	0	0	0	0
Civ Retire	0	0	0	0	0	0	0
CIV MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
Home Purch	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
House Hunt	0	0	0	0	0	0	0
PPP	0	0	0	0	0	0	0
RITA	0	0	0	0	0	0	0
FREIGHT							
Packing	0	0	0	0	0	0	0
Freight	0	0	0	0	0	0	0
Vehicles	0	0	0	0	0	0	0
Unemployment	0	0	0	0	0	0	0
OTHER							
Info Tech	0	0	0	0	0	0	0
Prog Manage	0	0	0	0	0	0	0
Supt Contrac	0	0	0	0	0	0	0
Mothball	0	0	0	0	0	0	0
1-Time Move	0	0	0	0	0	0	0
MIL PERSONNEL							
MIL MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
OTHER							
Elim PCS	0	0	0	0	0	0	0
OTHER							
HAP / RSE	0	0	0	0	0	0	0
Environmental	0	0	0	0	0	0	0
Misn Contract	0	0	0	0	0	0	0
1-Time Other	0	0	0	0	0	0	0
TOTAL ONE-TIME	0	0	0	0	0	0	0

COBRA REALIGNMENT DETAIL REPORT (COBRA v6.10) - Page 5/21
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Department : HSA JCSG
Scenario File : C:\Documents and Settings\----------\My Documents\temp\ARMY\Army Leased (HSA0069)\2005 04 20 v6.10\HSA-0069 Army NCR Leases (Belvoir)-2.CBR
Option Pkg Name: Close NCR Leases (Belvoir)
Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base: BALSTON LEASE, VA (510L2)

RECURRINGCOSTS -----($K)-----	2006	2007	2008	2009	2010	2011	Total	Beyond
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
TRICARE	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	0	0	0	0	0	0
TOTAL COSTS	0	0	0	0	0	0	0	0

ONE-TIME SAVES -----($K)-----	2006	2007	2008	2009	2010	2011	Total
CONSTRUCTION							
MILCON	0	0	0	0	0	0	0
O&M							
1-Time Move	0	0	0	0	0	0	0
MIL PERSONNEL							
Mil Moving	0	0	0	0	0	0	0
OTHER							
Environmental	0	0	0	0	0	0	0
1-Time Other	0	0	0	2,272	0	0	2,272
TOTAL ONE-TIME	0	0	0	2,272	0	0	2,272

RECURRINGSAVES -----($K)-----	2006	2007	2008	2009	2010	2011	Total	Beyond
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	3,655	3,655	3,655	10,965	3,655
TOTAL RECUR	0	0	0	3,655	3,655	3,655	10,965	3,655
TOTAL SAVINGS	0	0	0	5,927	3,655	3,655	13,237	3,655

COBRA REALIGNMENT DETAIL REPORT (COBRA v6.10) - Page 6/21
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Option Pkg Name: Close NCR Leases (Belvoir)
Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base: BALSTON LEASE, VA (510L2)

ONE-TIME NET -----($K)-----	2006	2007	2008	2009	2010	2011	Total
CONSTRUCTION							
MILCON	0	0	0	0	0	0	0
O&M							
Civ Retir/RIF	0	0	0	0	0	0	0
Civ Moving	0	0	0	0	0	0	0
Info Tech	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0
MIL PERSONNEL							
Mil Moving	0	0	0	0	0	0	0
OTHER							
HAP / RSE	0	0	0	0	0	0	0
Environmental	0	0	0	0	0	0	0
Misn Contract	0	0	0	0	0	0	0
1-Time Other	0	0	0	-2,272	0	0	-2,272
TOTAL ONE-TIME	0	0	0	-2,272	0	0	-2,272

RECURRING NET -----($K)-----	2006	2007	2008	2009	2010	2011	Total	Beyond
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
TRICARE	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Mil Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	-3,655	-3,655	-3,655	-10,965	-3,655
TOTAL RECUR	0	0	0	-3,655	-3,655	-3,655	-10,965	-3,655
TOTAL NET COST	0	0	0	-5,927	-3,655	-3,655	-13,237	-3,655

COBRA REALIGNMENT DETAIL REPORT (COBRA v6.10) - Page 7/21
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Department : HSA JCSG
Scenario File : C:\Documents and Settings\----------\My Documents\temp\ARMY\Army Leased (HSA0069)\2005 04 20 v6.10\HSA-0069 Army NCR Leases (Belvoir)-2.CBR
Option Pkg Name: Close NCR Leases (Belvoir)
Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base: BAILEY'S CROSSROADS, VA (5128L)

ONE-TIME COSTS -----($K)-----	2006	2007	2008	2009	2010	2011	Total
CONSTRUCTION							
MILCON	0	0	0	0	0	0	0
O&M							
CIV SALARY							
Civ RIFs	0	0	0	0	0	0	0
Civ Retire	0	0	0	0	0	0	0
CIV MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
Home Purch	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
House Hunt	0	0	0	0	0	0	0
PPP	0	0	0	0	0	0	0
RITA	0	0	0	0	0	0	0
FREIGHT							
Packing	0	0	0	0	0	0	0
Freight	0	0	0	0	0	0	0
Vehicles	0	0	0	0	0	0	0
Unemployment	0	0	0	0	0	0	0
OTHER							
Info Tech	0	0	0	0	0	0	0
Prog Manage	0	0	0	0	0	0	0
Supt Contrac	0	0	0	0	0	0	0
Mothball	0	0	0	0	0	0	0
1-Time Move	0	0	0	0	0	0	0
MIL PERSONNEL							
MIL MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
OTHER							
Elim PCS	0	0	0	0	0	0	0
OTHER							
HAP / RSE	0	0	0	0	0	0	0
Environmental	0	0	0	0	0	0	0
Misn Contract	0	0	0	0	0	0	0
1-Time Other	0	0	0	0	0	0	0
TOTAL ONE-TIME	0	0	0	0	0	0	0

COBRA REALIGNMENT DETAIL REPORT (COBRA v6.10) - Page 8/21
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Department : HSA JCSG
Scenario File : C:\Documents and Settings\----------\My Documents\temp\ARMY\Army Leased (HSA0069)\2005 04 20 v6.10\HSA-0069 Army NCR Leases (Belvoir)-2.CBR
Option Pkg Name: Close NCR Leases (Belvoir)
Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base: BAILEY'S CROSSROADS, VA (5128L)

RECURRINGCOSTS -----($K)-----	2006	2007	2008	2009	2010	2011	Total	Beyond
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
TRICARE	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	0	0	0	0	0	0
TOTAL COSTS	0	0	0	0	0	0	0	0

ONE-TIME SAVES -----($K)-----	2006	2007	2008	2009	2010	2011	Total
CONSTRUCTION							
MILCON	0	0	0	0	0	0	0
O&M							
1-Time Move	0	0	0	0	0	0	0
MIL PERSONNEL							
Mil Moving	0	0	0	0	0	0	0
OTHER							
Environmental	0	0	0	0	0	0	0
1-Time Other	0	0	0	2,149	0	0	2,149
TOTAL ONE-TIME	0	0	0	2,149	0	0	2,149

RECURRINGSAVES -----($K)-----	2006	2007	2008	2009	2010	2011	Total	Beyond
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	2,833	2,833	2,833	8,499	2,833
TOTAL RECUR	0	0	0	2,833	2,833	2,833	8,499	2,833
TOTAL SAVINGS	0	0	0	4,982	2,833	2,833	10,648	2,833

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Department : HSA JCSG
Scenario File : C:\Documents and Settings\----------\My Documents\temp\ARMY\Army Leased (HSA0069)\2005 04 20 v6.10\HSA-0069 Army NCR Leases (Belvoir)-2.CBR
Option Pkg Name: Close NCR Leases (Belvoir)
Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base: BAILEY'S CROSSROADS, VA (5128L)

ONE-TIME NET -----($K)-----	2006	2007	2008	2009	2010	2011	Total
CONSTRUCTION							
MILCON	0	0	0	0	0	0	0
O&M							
Civ Retir/RIF	0	0	0	0	0	0	0
Civ Moving	0	0	0	0	0	0	0
Info Tech	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0
MIL PERSONNEL							
Mil Moving	0	0	0	0	0	0	0
OTHER							
HAP / RSE	0	0	0	0	0	0	0
Environmental	0	0	0	0	0	0	0
Misn Contract	0	0	0	0	0	0	0
1-Time Other	0	0	0	-2,149	0	0	-2,149
TOTAL ONE-TIME	0	0	0	-2,149	0	0	-2,149

RECURRING NET -----($K)-----	2006	2007	2008	2009	2010	2011	Total	Beyond
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
TRICARE	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Mil Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	-2,833	-2,833	-2,833	-8,499	-2,833
TOTAL RECUR	0	0	0	-2,833	-2,833	-2,833	-8,499	-2,833
TOTAL NET COST	0	0	0	-4,982	-2,833	-2,833	-10,648	-2,833

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Department : HSA JCSG
Scenario File : C:\Documents and Settings\----------\My Documents\temp\ARMY\Army Leased (HSA0069)\2005 04 20 v6.10\HSA-0069 Army NCR Leases (Belvoir)-2.CBR
Option Pkg Name: Close NCR Leases (Belvoir)
Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base: CRYSTAL CITY LEASE, VA (5102N)

ONE-TIME COSTS -----($K)-----	2006	2007	2008	2009	2010	2011	Total
CONSTRUCTION							
MILCON	0	0	0	0	0	0	0
O&M							
CIV SALARY							
Civ RIFs	0	0	0	0	0	0	0
Civ Retire	0	0	0	0	0	0	0
CIV MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
Home Purch	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
House Hunt	0	0	0	0	0	0	0
PPP	0	0	0	0	0	0	0
RITA	0	0	0	0	0	0	0
FREIGHT							
Packing	0	0	0	0	0	0	0
Freight	0	0	0	0	0	0	0
Vehicles	0	0	0	0	0	0	0
Unemployment	0	0	0	0	0	0	0
OTHER							
Info Tech	0	0	0	0	0	0	0
Prog Manage	0	0	0	0	0	0	0
Supt Contrac	0	0	0	0	0	0	0
Mothball	0	0	0	0	0	0	0
1-Time Move	0	0	0	0	0	0	0
MIL PERSONNEL							
MIL MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
OTHER							
Elim PCS	0	0	0	0	0	0	0
OTHER							
HAP / RSE	0	0	0	0	0	0	0
Environmental	0	0	0	0	0	0	0
Misn Contract	0	0	0	0	0	0	0
1-Time Other	0	0	0	0	0	0	0
TOTAL ONE-TIME	0	0	0	0	0	0	0

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Department : HSA JCSG
Scenario File : C:\Documents and Settings\----------\My Documents\temp\ARMY\Army Leased (HSA0069)\2005 04 20 v6.10\HSA-0069 Army NCR Leases (Belvoir)-2.CBR
Option Pkg Name: Close NCR Leases (Belvoir)
Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base: CRYSTAL CITY LEASE, VA (5102N)

RECURRINGCOSTS -----($K)-----	2006	2007	2008	2009	2010	2011	Total	Beyond
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
TRICARE	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	0	0	0	0	0	0
TOTAL COSTS	0	0	0	0	0	0	0	0

ONE-TIME SAVES -----($K)-----	2006	2007	2008	2009	2010	2011	Total
CONSTRUCTION							
MILCON	0	0	0	0	0	0	0
O&M							
1-Time Move	0	0	0	0	0	0	0
MIL PERSONNEL							
Mil Moving	0	0	0	0	0	0	0
OTHER							
Environmental	0	0	0	0	0	0	0
1-Time Other	0	0	0	15,132	0	0	15,132
TOTAL ONE-TIME	0	0	0	15,132	0	0	15,132

RECURRINGSAVES -----($K)-----	2006	2007	2008	2009	2010	2011	Total	Beyond
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	19,953	19,953	19,953	59,859	19,953
TOTAL RECUR	0	0	0	19,953	19,953	19,953	59,859	19,953
TOTAL SAVINGS	0	0	0	35,085	19,953	19,953	74,991	19,953

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Option Pkg Name: Close NCR Leases (Belvoir)
Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base: CRYSTAL CITY LEASE, VA (5102N)

ONE-TIME NET -----($K)-----	2006	2007	2008	2009	2010	2011	Total
CONSTRUCTION							
MILCON	0	0	0	0	0	0	0
O&M							
Civ Retir/RIF	0	0	0	0	0	0	0
Civ Moving	0	0	0	0	0	0	0
Info Tech	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0
MIL PERSONNEL							
Mil Moving	0	0	0	0	0	0	0
OTHER							
HAP / RSE	0	0	0	0	0	0	0
Environmental	0	0	0	0	0	0	0
Misn Contract	0	0	0	0	0	0	0
1-Time Other	0	0	0	-15,132	0	0	-15,132
TOTAL ONE-TIME	0	0	0	-15,132	0	0	-15,132

RECURRING NET -----($K)-----	2006	2007	2008	2009	2010	2011	Total	Beyond
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
TRICARE	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Mil Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	-19,953	-19,953	-19,953	-59,859	-19,953
TOTAL RECUR	0	0	0	-19,953	-19,953	-19,953	-59,859	-19,953
TOTAL NET COST	0	0	0	-35,085	-19,953	-19,953	-74,991	-19,953

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Department : HSA JCSG
Scenario File : C:\Documents and Settings\----------\My Documents\temp\ARMY\Army Leased (HSA0069)\2005 04 20 v6.10\HSA-0069 Army NCR Leases (Belvoir)-2.CBR
Option Pkg Name: Close NCR Leases (Belvoir)
Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base: HOFFMAN LEASE, VA (5101K)

ONE-TIME COSTS -----($K)-----	2006	2007	2008	2009	2010	2011	Total
CONSTRUCTION							
MILCON	0	0	0	0	0	0	0
O&M							
CIV SALARY							
Civ RIFs	0	0	0	0	0	0	0
Civ Retire	0	0	0	0	0	0	0
CIV MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
Home Purch	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
House Hunt	0	0	0	0	0	0	0
PPP	0	0	0	0	0	0	0
RITA	0	0	0	0	0	0	0
FREIGHT							
Packing	0	0	0	0	0	0	0
Freight	0	0	0	0	0	0	0
Vehicles	0	0	0	0	0	0	0
Unemployment	0	0	0	0	0	0	0
OTHER							
Info Tech	0	0	0	0	0	0	0
Prog Manage	0	0	0	0	0	0	0
Supt Contrac	0	0	0	0	0	0	0
Mothball	0	0	0	0	0	0	0
1-Time Move	0	0	0	0	0	0	0
MIL PERSONNEL							
MIL MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
OTHER							
Elim PCS	0	0	0	0	0	0	0
OTHER							
HAP / RSE	0	0	0	0	0	0	0
Environmental	0	0	0	0	0	0	0
Misn Contract	0	0	0	0	0	0	0
1-Time Other	0	0	0	0	0	0	0
TOTAL ONE-TIME	0	0	0	0	0	0	0

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Department : HSA JCSG
Scenario File : C:\Documents and Settings\----------\My Documents\temp\ARMY\Army Leased (HSA0069)\2005 04 20 v6.10\HSA-0069 Army NCR Leases (Belvoir)-2.CBR
Option Pkg Name: Close NCR Leases (Belvoir)
Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base: HOFFMAN LEASE, VA (5101K)

RECURRINGCOSTS -----($K)-----	2006	2007	2008	2009	2010	2011	Total	Beyond
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
TRICARE	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	0	0	0	0	0	0
TOTAL COSTS	0	0	0	0	0	0	0	0

ONE-TIME SAVES -----($K)-----	2006	2007	2008	2009	2010	2011	Total
CONSTRUCTION							
MILCON	0	0	0	0	0	0	0
O&M							
1-Time Move	0	0	0	0	0	0	0
MIL PERSONNEL							
Mil Moving	0	0	0	0	0	0	0
OTHER							
Environmental	0	0	0	0	0	0	0
1-Time Other	0	0	0	3,698	0	0	3,698
TOTAL ONE-TIME	0	0	0	3,698	0	0	3,698

RECURRINGSAVES -----($K)-----	2006	2007	2008	2009	2010	2011	Total	Beyond
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	4,876	4,876	4,876	14,628	4,876
TOTAL RECUR	0	0	0	4,876	4,876	4,876	14,628	4,876
TOTAL SAVINGS	0	0	0	8,574	4,876	4,876	18,326	4,876

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Option Pkg Name: Close NCR Leases (Belvoir)
Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base: HOFFMAN LEASE, VA (5101K)

ONE-TIME NET -----($K)-----	2006	2007	2008	2009	2010	2011	Total
CONSTRUCTION							
MILCON	0	0	0	0	0	0	0
O&M							
Civ Retir/RIF	0	0	0	0	0	0	0
Civ Moving	0	0	0	0	0	0	0
Info Tech	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0
MIL PERSONNEL							
Mil Moving	0	0	0	0	0	0	0
OTHER							
HAP / RSE	0	0	0	0	0	0	0
Environmental	0	0	0	0	0	0	0
Misn Contract	0	0	0	0	0	0	0
1-Time Other	0	0	0	-3,698	0	0	-3,698
TOTAL ONE-TIME	0	0	0	-3,698	0	0	-3,698

RECURRING NET -----($K)-----	2006	2007	2008	2009	2010	2011	Total	Beyond
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
TRICARE	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Mil Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	-4,876	-4,876	-4,876	-14,628	-4,876
TOTAL RECUR	0	0	0	-4,876	-4,876	-4,876	-14,628	-4,876
TOTAL NET COST	0	0	0	-8,574	-4,876	-4,876	-18,326	-4,876

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Department : HSA JCSG
Scenario File : C:\Documents and Settings\----------\My Documents\temp\ARMY\Army Leased (HSA0069)\2005 04 20 v6.10\HSA-0069 Army NCR Leases (Belvoir)-2.CBR
Option Pkg Name: Close NCR Leases (Belvoir)
Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base: ROSSLYN LEASE, VA (510L1)

ONE-TIME COSTS -----($K)-----	2006	2007	2008	2009	2010	2011	Total
CONSTRUCTION							
MILCON	0	0	0	0	0	0	0
O&M							
CIV SALARY							
Civ RIFs	0	0	0	0	0	0	0
Civ Retire	0	0	0	0	0	0	0
CIV MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
Home Purch	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
House Hunt	0	0	0	0	0	0	0
PPP	0	0	0	0	0	0	0
RITA	0	0	0	0	0	0	0
FREIGHT							
Packing	0	0	0	0	0	0	0
Freight	0	0	0	0	0	0	0
Vehicles	0	0	0	0	0	0	0
Unemployment	0	0	0	0	0	0	0
OTHER							
Info Tech	0	0	0	0	0	0	0
Prog Manage	0	0	0	0	0	0	0
Supt Contrac	0	0	0	0	0	0	0
Mothball	0	0	0	0	0	0	0
1-Time Move	0	0	0	0	0	0	0
MIL PERSONNEL							
MIL MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
OTHER							
Elim PCS	0	0	0	0	0	0	0
OTHER							
HAP / RSE	0	0	0	0	0	0	0
Environmental	0	0	0	0	0	0	0
Misn Contract	0	0	0	0	0	0	0
1-Time Other	0	0	0	0	0	0	0
TOTAL ONE-TIME	0	0	0	0	0	0	0

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Department : HSA JCSG
Scenario File : C:\Documents and Settings\----------\My Documents\temp\ARMY\Army Leased (HSA0069)\2005 04 20 v6.10\HSA-0069 Army NCR Leases (Belvoir)-2.CBR
Option Pkg Name: Close NCR Leases (Belvoir)
Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base: ROSSLYN LEASE, VA (510L1)

RECURRINGCOSTS -----($K)-----	2006	2007	2008	2009	2010	2011	Total	Beyond
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
TRICARE	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	0	0	0	0	0	0
TOTAL COSTS	0	0	0	0	0	0	0	0

ONE-TIME SAVES -----($K)-----	2006	2007	2008	2009	2010	2011	Total
CONSTRUCTION							
MILCON	0	0	0	0	0	0	0
O&M							
1-Time Move	0	0	0	0	0	0	0
MIL PERSONNEL							
Mil Moving	0	0	0	0	0	0	0
OTHER							
Environmental	0	0	0	0	0	0	0
1-Time Other	0	0	0	661	0	0	661
TOTAL ONE-TIME	0	0	0	661	0	0	661

RECURRINGSAVES -----($K)-----	2006	2007	2008	2009	2010	2011	Total	Beyond
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	871	871	871	2,613	871
TOTAL RECUR	0	0	0	871	871	871	2,613	871
TOTAL SAVINGS	0	0	0	1,532	871	871	3,274	871

COBRA REALIGNMENT DETAIL REPORT (COBRA v6.10) - Page 18/21
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Department : HSA JCSG
Scenario File : C:\Documents and Settings\----------\My Documents\temp\ARMY\Army Leased (HSA0069)\2005 04 20 v6.10\HSA-0069 Army NCR Leases (Belvoir)-2.CBR
Option Pkg Name: Close NCR Leases (Belvoir)
Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base: ROSSLYN LEASE, VA (510L1)

ONE-TIME NET -----($K)-----	2006	2007	2008	2009	2010	2011	Total
CONSTRUCTION							
MILCON	0	0	0	0	0	0	0
O&M							
Civ Retir/RIF	0	0	0	0	0	0	0
Civ Moving	0	0	0	0	0	0	0
Info Tech	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0
MIL PERSONNEL							
Mil Moving	0	0	0	0	0	0	0
OTHER							
HAP / RSE	0	0	0	0	0	0	0
Environmental	0	0	0	0	0	0	0
Misn Contract	0	0	0	0	0	0	0
1-Time Other	0	0	0	-661	0	0	-661
TOTAL ONE-TIME	0	0	0	-661	0	0	-661

RECURRING NET -----($K)-----	2006	2007	2008	2009	2010	2011	Total	Beyond
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
TRICARE	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Mil Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	-871	-871	-871	-2,613	-871
TOTAL RECUR	0	0	0	-871	-871	-871	-2,613	-871
TOTAL NET COST	0	0	0	-1,532	-871	-871	-3,274	-871

COBRA REALIGNMENT DETAIL REPORT (COBRA v6.10) - Page 19/21
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Department : HSA JCSG
Scenario File : C:\Documents and Settings\----------\My Documents\temp\ARMY\Army Leased (HSA0069)\2005 04 20 v6.10\HSA-0069 Army NCR Leases (Belvoir)-2.CBR
Option Pkg Name: Close NCR Leases (Belvoir)
Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base: BELVOIR, VA (51062)

ONE-TIME COSTS -----($K)-----	2006	2007	2008	2009	2010	2011	Total
CONSTRUCTION							
MILCON	2,077	22,760	0	0	0	0	24,837
O&M							
CIV SALARY							
Civ RIFs	0	0	0	0	0	0	0
Civ Retire	0	0	0	0	0	0	0
CIV MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
Home Purch	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
House Hunt	0	0	0	0	0	0	0
PPP	0	0	0	0	0	0	0
RITA	0	0	0	0	0	0	0
FREIGHT							
Packing	0	0	0	0	0	0	0
Freight	0	0	0	0	0	0	0
Vehicles	0	0	0	0	0	0	0
Unemployment	0	0	0	0	0	0	0
OTHER							
Info Tech	1,472	0	0	0	0	0	1,472
Prog Manage	0	0	0	0	0	0	0
Supt Contrac	0	0	0	0	0	0	0
Mothball	0	0	0	0	0	0	0
1-Time Move	0	0	0	0	0	0	0
MIL PERSONNEL							
MIL MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
OTHER							
Elim PCS	0	0	0	0	0	0	0
OTHER							
HAP / RSE	0	0	0	0	0	0	0
Environmental	122	0	0	0	0	0	122
Misn Contract	0	0	0	0	0	0	0
1-Time Other	17,652	0	0	0	0	0	17,652
TOTAL ONE-TIME	21,323	22,760	0	0	0	0	44,083

COBRA REALIGNMENT DETAIL REPORT (COBRA v6.10) - Page 20/21
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Department : HSA JCSG
Scenario File : C:\Documents and Settings\----------\My Documents\temp\ARMY\Army Leased (HSA0069)\2005 04 20 v6.10\HSA-0069 Army NCR Leases (Belvoir)-2.CBR
Option Pkg Name: Close NCR Leases (Belvoir)
Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base: BELVOIR, VA (51062)

RECURRINGCOSTS -----($K)-----	2006	2007	2008	2009	2010	2011	Total	Beyond
O&M								
Sustainment	0	337	337	337	337	337	1,687	337
Recap	0	221	221	221	221	221	1,105	221
BOS	0	0	1,062	1,062	1,062	1,062	4,247	1,062
Civ Salary	0	0	1,409	2,817	2,817	2,817	9,860	2,817
TRICARE	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	558	3,029	4,437	4,437	4,437	16,900	4,437
TOTAL COSTS	21,323	23,318	3,029	4,437	4,437	4,437	60,983	4,437

ONE-TIME SAVES -----($K)-----	2006	2007	2008	2009	2010	2011	Total
CONSTRUCTION							
MILCON	0	0	0	0	0	0	0
O&M							
1-Time Move	0	0	0	0	0	0	0
MIL PERSONNEL							
Mil Moving	0	0	0	0	0	0	0
OTHER							
Environmental	0	0	0	0	0	0	0
1-Time Other	0	0	0	0	0	0	0
TOTAL ONE-TIME	0	0	0	0	0	0	0

RECURRINGSAVES -----($K)-----	2006	2007	2008	2009	2010	2011	Total	Beyond
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	0	0	0	0	0	0
TOTAL SAVINGS	0	0	0	0	0	0	0	0

COBRA REALIGNMENT DETAIL REPORT (COBRA v6.10) - Page 21/21
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Department : HSA JCSG
Scenario File : C:\Documents and Settings\----------\My Documents\temp\ARMY\Army Leased (HSA0069)\2005 04 20 v6.10\HSA-0069 Army NCR Leases (Belvoir)-2.CBR
Option Pkg Name: Close NCR Leases (Belvoir)
Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base: BELVOIR, VA (51062)

ONE-TIME NET -----($K)-----	2006	2007	2008	2009	2010	2011	Total
CONSTRUCTION							
MILCON	2,077	22,760	0	0	0	0	24,837
O&M							
Civ Retir/RIF	0	0	0	0	0	0	0
Civ Moving	0	0	0	0	0	0	0
Info Tech	1,472	0	0	0	0	0	1,472
Other	0	0	0	0	0	0	0
MIL PERSONNEL							
Mil Moving	0	0	0	0	0	0	0
OTHER							
HAP / RSE	0	0	0	0	0	0	0
Environmental	122	0	0	0	0	0	122
Misn Contract	0	0	0	0	0	0	0
1-Time Other	17,652	0	0	0	0	0	17,652
TOTAL ONE-TIME	21,323	22,760	0	0	0	0	44,083

RECURRING NET -----($K)-----	2006	2007	2008	2009	2010	2011	Total	Beyond
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	0	337	337	337	337	337	1,687	337
Recap	0	221	221	221	221	221	1,105	221
BOS	0	0	1,062	1,062	1,062	1,062	4,247	1,062
Civ Salary	0	0	1,409	2,817	2,817	2,817	9,860	2,817
TRICARE	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Mil Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	558	3,029	4,437	4,437	4,437	16,900	4,437
TOTAL NET COST	21,323	23,318	3,029	4,437	4,437	4,437	60,983	4,437

COBRA PERSONNEL/SF/SUSTAINMENT/RECAP/BOS DELTAS REPORT (COBRA v6.10)
Data As Of 04/21/05 10:15:02 AM, Report Created 04/21/05 10:17:12 AM

Department : HSA JCSG
Scenario File : C:\Documents and Settings\----------\My Documents\temp\ARMY\Army Leased (HSA0069)\2005 04 20 v6.10\HSA-0069 Army NCR Leases (Belvoir)-2.CBR
Option Pkg Name: Close NCR Leases (Belvoir)
Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Personnel

Base	Start*	Finish*	Change	%Change
BALSTON LEASE	355	0	-355	-100%
BAILEY'S CROSSROADS	86	0	-86	-100%
CRYSTAL CITY LEASE	1,187	0	-1,187	-100%
HOFFMAN LEASE	360	0	-360	-100%
ROSSLYN LEASE	209	0	-209	-100%
BELVOIR	14,205	16,443	2,238	16%
TOTAL	16,402	16,443	41	0%

Square Footage

Base	Start	Finish	Change	%Change	Chg/Per
BALSTON LEASE	0	0	0	0%	0
BAILEY'S CROSSROADS	0	0	0	0%	0
CRYSTAL CITY LEASE	0	0	0	0%	0
HOFFMAN LEASE	0	0	0	0%	0
ROSSLYN LEASE	0	0	0	0%	0
BELVOIR	12,025,000	12,167,000	142,000	1%	63
TOTAL	12,025,000	12,167,000	142,000	1%	3,463

Base Operations Support (2005$)

Base	Start*	Finish*	Change	%Change	Chg/Per
BALSTON LEASE	0	0	0	0%	0
BAILEY'S CROSSROADS	0	0	0	0%	0
CRYSTAL CITY LEASE	0	0	0	0%	0
HOFFMAN LEASE	0	0	0	0%	0
ROSSLYN LEASE	0	0	0	0%	0
BELVOIR	11,641,996	12,703,853	1,061,857	9%	474
TOTAL	11,641,996	12,703,853	1,061,857	9%	25,899

Sustainment (2005$)

Base	Start	Finish	Change	%Change	Chg/Per
BALSTON LEASE	0	0	0	0%	0
BAILEY'S CROSSROADS	0	0	0	0%	0
CRYSTAL CITY LEASE	0	0	0	0%	0
HOFFMAN LEASE	0	0	0	0%	0
ROSSLYN LEASE	0	0	0	0%	0
BELVOIR	27,467,854	27,805,314	337,460	1%	151
TOTAL	27,467,854	27,805,314	337,460	1%	8,231

COBRA PERSONNEL/SF/SUSTAINMENT/RECAP/BOS DELTAS REPORT (COBRA v6.10) - Page 2
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Department : HSA JCSG
Scenario File : C:\Documents and Settings\----------\My Documents\temp\ARMY\Army Leased (HSA0069)\2005 04 20 v6.10\HSA-0069 Army NCR Leases (Belvoir)-2.CBR
Option Pkg Name: Close NCR Leases (Belvoir)
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Recapitalization (2005$)

Base	Start	Finish	Change	%Change	Chg/Per
BALSTON LEASE	0	0	0	0%	0
BAILEY'S CROSSROADS	0	0	0	0%	0
CRYSTAL CITY LEASE	0	0	0	0%	0
HOFFMAN LEASE	0	0	0	0%	0
ROSSLYN LEASE	0	0	0	0%	0
BELVOIR	19,878,161	20,099,132	220,971	1%	99
TOTAL	19,878,161	20,099,132	220,971	1%	5,389

Sustain + Recap + BOS (2005$)

Base	Start	Finish	Change	%Change	Chg/Per
BALSTON LEASE	0	0	0	0%	0
BAILEY'S CROSSROADS	0	0	0	0%	0
CRYSTAL CITY LEASE	0	0	0	0%	0
HOFFMAN LEASE	0	0	0	0%	0
ROSSLYN LEASE	0	0	0	0%	0
BELVOIR	58,988,011	60,608,299	1,620,288	3%	724
TOTAL	58,988,011	60,608,299	1,620,288	3%	39,519

Plant Replacement Value (2005$)

Base	Start	Finish	Change	%Change	Chg/Per
BALSTON LEASE	0	0	0	0%	0
BAILEY'S CROSSROADS	0	0	0	0%	0
CRYSTAL CITY LEASE	0	0	0	0%	0
HOFFMAN LEASE	0	0	0	0%	0
ROSSLYN LEASE	0	0	0	0%	0
BELVOIR	2,047,450,590	2,070,210,567	22,759,977	1%	10,170
TOTAL	2,047,450,590	2,070,210,567	22,759,977	1%	555,121

* "Start" and "Finish" values for Personnel and BOS both include the Programmed Installation Population (non-BRAC) Changes, so that only changes attributable to the BRAC action are reflected in the "Change" columns of this report.

TOTAL COBRA MILITARY CONSTRUCTION ASSETS REPORT (COBRA v6.10)
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Scenario File : C:\Documents and Settings\----------\My Documents\temp\ARMY\Army Leased (HSA0069)\2005 04 20 v6.10\HSA-0069 Army NCR Leases (Belvoir)-2.CBR
Option Pkg Name: Close NCR Leases (Belvoir)
Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

All values in 2005 Constant Dollars

Base Name	Total MilCon*	Milcon Cost Avoidence	Total Net Costs
BALSTON LEASE	0	0	0
BAILEY'S CROSSROADS	0	0	0
CRYSTAL CITY LEASE	0	0	0
HOFFMAN LEASE	0	0	0
ROSSLYN LEASE	0	0	0
BELVOIR	24,837,444	0	24,837,444
Totals:	24,837,444	0	24,837,444

* All MilCon Costs include Design, Site Preparation, Contingency Planning, and SIOH Costs where applicable.

COBRA MILITARY CONSTRUCTION ASSETS REPORT (COBRA v6.10) - Page 2
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Option Pkg Name: Close NCR Leases (Belvoir)
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MilCon for Base: BELVOIR, VA (51062)

All values in 2005 Constant Dollars ($K)

FAC	Title	UM	New MilCon	New Cost*	Using Rehab	Rehab Type	Rehab Cost*	Total Cost*
6100	General Administrative Building	SF	118,000	20,359	0	Default	0	20,359
8521	Vehicle Parking, Surfaced	SY	3,000	170	0	Default	0	170
7361	Chapel Facility	SF	2,000	425	0	Default	0	425
7346	Exchange Sales Facility	SF	12,000	1,634	0	Default	0	1,634
7421	Indoor Physical Fitness Facility	SF	7,000	1,427	0	Default	0	1,427
5400	Dental Facility	SF	3,000	821	0	Default	0	821

Total Construction Cost:	24,837
- Construction Cost Avoid:	0
Total Net Milcon Cost:	24,837

* All MilCon Costs include Design, Site Preparation, Contingency Planning, and SIOH Costs where applicable.

COBRA NET PRESENT VALUES REPORT (COBRA v6.10)
Data As Of 04/21/05 10:15:02 AM, Report Created 04/21/05 10:17:12 AM

Department : HSA JCSG
Scenario File : C:\Documents and Settings\----------\My Documents\temp\ARMY\Army Leased (HSA0069)\2005 04 20 v6.10\HSA-0069 Army NCR Leases (Belvoir)-2.CBR
Option Pkg Name: Close NCR Leases (Belvoir)
Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Year	Cost($)	Adjusted Cost($)	NPV($)
2006	21,323,467	21,031,065	21,031,065
2007	23,318,408	22,372,227	43,403,292
2008	3,028,909	2,826,854	46,230,147
2009	-51,662,470	-46,902,853	-672,706
2010	-27,750,470	-24,507,630	-25,180,337
2011	-27,750,470	-23,840,107	-49,020,444
2012	-27,750,470	-23,190,766	-72,211,210
2013	-27,750,470	-22,559,111	-94,770,321
2014	-27,750,470	-21,944,660	-116,714,982
2015	-27,750,470	-21,346,946	-138,061,928
2016	-27,750,470	-20,765,512	-158,827,439
2017	-27,750,470	-20,199,914	-179,027,353
2018	-27,750,470	-19,649,722	-198,677,075
2019	-27,750,470	-19,114,515	-217,791,591
2020	-27,750,470	-18,593,886	-236,385,477
2021	-27,750,470	-18,087,438	-254,472,915
2022	-27,750,470	-17,594,784	-272,067,700
2023	-27,750,470	-17,115,549	-289,183,249
2024	-27,750,470	-16,649,367	-305,832,615
2025	-27,750,470	-16,195,882	-322,028,497

TOTAL COBRA PERSONNEL IMPACT REPORT (COBRA v6.10) - Page 1/7
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Option Pkg Name: Close NCR Leases (Belvoir)
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	Rate	2006	2007	2008	2009	2010	2011	Total
CIVILIAN POSITIONS REALIGNING OUT		0	0	1,640	0	0	0	1,640
Early Retirement*	8.10%	0	0	0	0	0	0	0
Regular Retirement*	1.67%	0	0	0	0	0	0	0
Civilian Turnover*	9.16%	0	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0	0
Civilians Moving (the remainder)		0	0	1,640	0	0	0	1,640
Civilian Positions Available		0	0	0	0	0	0	0
CIVILIAN POSITIONS ELIMINATED		0	0	0	0	0	0	0
Early Retirement	8.10%	0	0	0	0	0	0	0
Regular Retirement	1.67%	0	0	0	0	0	0	0
Civilian Turnover	9.16%	0	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0	0
Priority Placement#	39.97%	0	0	0	0	0	0	0
Civilians Available to Move		0	0	0	0	0	0	0
Civilians Moving		0	0	0	0	0	0	0
Civilian RIFs (the remainder)		0	0	0	0	0	0	0
CIVILIAN POSITIONS REALIGNING IN		0	0	1,640	0	0	0	1,640
Civilians Moving		0	0	1,640	0	0	0	1,640
New Civilians Hired		0	0	0	0	0	0	0
Other Civilian Additions		0	0	41	0	0	0	41
TOTAL CIVILIAN EARLY RETIREMENTS		0	0	0	0	0	0	0
TOTAL CIVILIAN RIFS		0	0	0	0	0	0	0
TOTAL CIVILIAN PRIORITY PLACEMENTS#		0	0	0	0	0	0	0
TOTAL CIVILIAN NEW HIRES		0	0	41	0	0	0	41

* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

Not all Priority Placements involve a Permanent Change of Station. The rate of PPP placements involving a PCS is 50.70%

COBRA PERSONNEL IMPACT REPORT (COBRA v6.10) - Page 2/7
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Option Pkg Name: Close NCR Leases (Belvoir)
Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base: BALSTON LEASE, VA (510L2)	Rate	2006	2007	2008	2009	2010	2011	Total
CIVILIAN POSITIONS REALIGNING OUT		0	0	93	0	0	0	93
Early Retirement*	8.10%	0	0	0	0	0	0	0
Regular Retirement*	1.67%	0	0	0	0	0	0	0
Civilian Turnover*	9.16%	0	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0	0
Civilians Moving (the remainder)		0	0	93	0	0	0	93
Civilian Positions Available		0	0	0	0	0	0	0
CIVILIAN POSITIONS ELIMINATED		0	0	0	0	0	0	0
Early Retirement	8.10%	0	0	0	0	0	0	0
Regular Retirement	1.67%	0	0	0	0	0	0	0
Civilian Turnover	9.16%	0	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0	0
Priority Placement#	39.97%	0	0	0	0	0	0	0
Civilians Available to Move		0	0	0	0	0	0	0
Civilians Moving		0	0	0	0	0	0	0
Civilian RIFs (the remainder)		0	0	0	0	0	0	0
CIVILIAN POSITIONS REALIGNING IN		0	0	0	0	0	0	0
Civilians Moving		0	0	0	0	0	0	0
New Civilians Hired		0	0	0	0	0	0	0
Other Civilian Additions		0	0	0	0	0	0	0
TOTAL CIVILIAN EARLY RETIRMENTS		0	0	0	0	0	0	0
TOTAL CIVILIAN RIFS		0	0	0	0	0	0	0
TOTAL CIVILIAN PRIORITY PLACEMENTS#		0	0	0	0	0	0	0
TOTAL CIVILIAN NEW HIRES		0	0	0	0	0	0	0

* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

Not all Priority Placements involve a Permanent Change of Station. The rate of PPP placements involving a PCS is 50.70%

COBRA PERSONNEL IMPACT REPORT (COBRA v6.10) - Page 3/7
Data As Of 04/21/05 10:15:02 AM, Report Created 04/21/05 10:17:12 AM

Department : HSA JCSG
Scenario File : C:\Documents and Settings\----------\My Documents\temp\ARMY\Army Leased (HSA0069)\2005 04 20 v6.10\HSA-0069 Army NCR Leases (Belvoir)-2.CBR
Option Pkg Name: Close NCR Leases (Belvoir)
Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base: BAILEY'S CROSSROADS, VA (5128L)	Rate	2006	2007	2008	2009	2010	2011	Total
CIVILIAN POSITIONS REALIGNING OUT		0	0	85	0	0	0	85
Early Retirement*	8.10%	0	0	0	0	0	0	0
Regular Retirement*	1.67%	0	0	0	0	0	0	0
Civilian Turnover*	9.16%	0	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0	0
Civilians Moving (the remainder)		0	0	85	0	0	0	85
Civilian Positions Available		0	0	0	0	0	0	0
CIVILIAN POSITIONS ELIMINATED		0	0	0	0	0	0	0
Early Retirement	8.10%	0	0	0	0	0	0	0
Regular Retirement	1.67%	0	0	0	0	0	0	0
Civilian Turnover	9.16%	0	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0	0
Priority Placement#	39.97%	0	0	0	0	0	0	0
Civilians Available to Move		0	0	0	0	0	0	0
Civilians Moving		0	0	0	0	0	0	0
Civilian RIFs (the remainder)		0	0	0	0	0	0	0
CIVILIAN POSITIONS REALIGNING IN		0	0	0	0	0	0	0
Civilians Moving		0	0	0	0	0	0	0
New Civilians Hired		0	0	0	0	0	0	0
Other Civilian Additions		0	0	0	0	0	0	0
TOTAL CIVILIAN EARLY RETIRMENTS		0	0	0	0	0	0	0
TOTAL CIVILIAN RIFS		0	0	0	0	0	0	0
TOTAL CIVILIAN PRIORITY PLACEMENTS#		0	0	0	0	0	0	0
TOTAL CIVILIAN NEW HIRES		0	0	0	0	0	0	0

* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

Not all Priority Placements involve a Permanent Change of Station. The rate of PPP placements involving a PCS is 50.70%

COBRA PERSONNEL IMPACT REPORT (COBRA v6.10) - Page 4/7
Data As Of 04/21/05 10:15:02 AM, Report Created 04/21/05 10:17:12 AM

Department : HSA JCSG
Scenario File : C:\Documents and Settings\----------\My Documents\temp\ARMY\Army Leased (HSA0069)\2005 04 20 v6.10\HSA-0069 Army NCR Leases (Belvoir)-2.CBR
Option Pkg Name: Close NCR Leases (Belvoir)
Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base: CRYSTAL CITY LEASE, VA (5102N)	Rate	2006	2007	2008	2009	2010	2011	Total
CIVILIAN POSITIONS REALIGNING OUT		0	0	893	0	0	0	893
Early Retirement*	8.10%	0	0	0	0	0	0	0
Regular Retirement*	1.67%	0	0	0	0	0	0	0
Civilian Turnover*	9.16%	0	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0	0
Civilians Moving (the remainder)		0	0	893	0	0	0	893
Civilian Positions Available		0	0	0	0	0	0	0
CIVILIAN POSITIONS ELIMINATED		0	0	0	0	0	0	0
Early Retirement	8.10%	0	0	0	0	0	0	0
Regular Retirement	1.67%	0	0	0	0	0	0	0
Civilian Turnover	9.16%	0	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0	0
Priority Placement#	39.97%	0	0	0	0	0	0	0
Civilians Available to Move		0	0	0	0	0	0	0
Civilians Moving		0	0	0	0	0	0	0
Civilian RIFs (the remainder)		0	0	0	0	0	0	0
CIVILIAN POSITIONS REALIGNING IN		0	0	0	0	0	0	0
Civilians Moving		0	0	0	0	0	0	0
New Civilians Hired		0	0	0	0	0	0	0
Other Civilian Additions		0	0	0	0	0	0	0
TOTAL CIVILIAN EARLY RETIRMENTS		0	0	0	0	0	0	0
TOTAL CIVILIAN RIFS		0	0	0	0	0	0	0
TOTAL CIVILIAN PRIORITY PLACEMENTS#		0	0	0	0	0	0	0
TOTAL CIVILIAN NEW HIRES		0	0	0	0	0	0	0

* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

Not all Priority Placements involve a Permanent Change of Station. The rate of PPP placements involving a PCS is 50.70%

COBRA PERSONNEL IMPACT REPORT (COBRA v6.10) - Page 5/7
Data As Of 04/21/05 10:15:02 AM, Report Created 04/21/05 10:17:12 AM

Department : HSA JCSG
Scenario File : C:\Documents and Settings\----------\My Documents\temp\ARMY\Army Leased (HSA0069)\2005 04 20 v6.10\HSA-0069 Army NCR Leases (Belvoir)-2.CBR
Option Pkg Name: Close NCR Leases (Belvoir)
Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base: HOFFMAN LEASE, VA (5101K)	Rate	2006	2007	2008	2009	2010	2011	Total
CIVILIAN POSITIONS REALIGNING OUT		0	0	360	0	0	0	360
Early Retirement*	8.10%	0	0	0	0	0	0	0
Regular Retirement*	1.67%	0	0	0	0	0	0	0
Civilian Turnover*	9.16%	0	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0	0
Civilians Moving (the remainder)		0	0	360	0	0	0	360
Civilian Positions Available		0	0	0	0	0	0	0
CIVILIAN POSITIONS ELIMINATED		0	0	0	0	0	0	0
Early Retirement	8.10%	0	0	0	0	0	0	0
Regular Retirement	1.67%	0	0	0	0	0	0	0
Civilian Turnover	9.16%	0	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0	0
Priority Placement#	39.97%	0	0	0	0	0	0	0
Civilians Available to Move		0	0	0	0	0	0	0
Civilians Moving		0	0	0	0	0	0	0
Civilian RIFs (the remainder)		0	0	0	0	0	0	0
CIVILIAN POSITIONS REALIGNING IN		0	0	0	0	0	0	0
Civilians Moving		0	0	0	0	0	0	0
New Civilians Hired		0	0	0	0	0	0	0
Other Civilian Additions		0	0	0	0	0	0	0
TOTAL CIVILIAN EARLY RETIRMENTS		0	0	0	0	0	0	0
TOTAL CIVILIAN RIFS		0	0	0	0	0	0	0
TOTAL CIVILIAN PRIORITY PLACEMENTS#		0	0	0	0	0	0	0
TOTAL CIVILIAN NEW HIRES		0	0	0	0	0	0	0

* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

Not all Priority Placements involve a Permanent Change of Station. The rate of PPP placements involving a PCS is 50.70%

COBRA PERSONNEL IMPACT REPORT (COBRA v6.10) - Page 6/7
Data As Of 04/21/05 10:15:02 AM, Report Created 04/21/05 10:17:12 AM

Department : HSA JCSG
Scenario File : C:\Documents and Settings\----------\My Documents\temp\ARMY\Army Leased (HSA0069)\2005 04 20 v6.10\HSA-0069 Army NCR Leases (Belvoir)-2.CBR
Option Pkg Name: Close NCR Leases (Belvoir)
Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base: ROSSLYN LEASE, VA (510L1)	Rate	2006	2007	2008	2009	2010	2011	Total
CIVILIAN POSITIONS REALIGNING OUT		0	0	209	0	0	0	209
Early Retirement*	8.10%	0	0	0	0	0	0	0
Regular Retirement*	1.67%	0	0	0	0	0	0	0
Civilian Turnover*	9.16%	0	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0	0
Civilians Moving (the remainder)		0	0	209	0	0	0	209
Civilian Positions Available		0	0	0	0	0	0	0
CIVILIAN POSITIONS ELIMINATED		0	0	0	0	0	0	0
Early Retirement	8.10%	0	0	0	0	0	0	0
Regular Retirement	1.67%	0	0	0	0	0	0	0
Civilian Turnover	9.16%	0	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0	0
Priority Placement#	39.97%	0	0	0	0	0	0	0
Civilians Available to Move		0	0	0	0	0	0	0
Civilians Moving		0	0	0	0	0	0	0
Civilian RIFs (the remainder)		0	0	0	0	0	0	0
CIVILIAN POSITIONS REALIGNING IN		0	0	0	0	0	0	0
Civilians Moving		0	0	0	0	0	0	0
New Civilians Hired		0	0	0	0	0	0	0
Other Civilian Additions		0	0	0	0	0	0	0
TOTAL CIVILIAN EARLY RETIRMENTS		0	0	0	0	0	0	0
TOTAL CIVILIAN RIFS		0	0	0	0	0	0	0
TOTAL CIVILIAN PRIORITY PLACEMENTS#		0	0	0	0	0	0	0
TOTAL CIVILIAN NEW HIRES		0	0	0	0	0	0	0

* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

Not all Priority Placements involve a Permanent Change of Station. The rate of PPP placements involving a PCS is 50.70%

COBRA PERSONNEL IMPACT REPORT (COBRA v6.10) - Page 7/7
Data As Of 04/21/05 10:15:02 AM, Report Created 04/21/05 10:17:12 AM

Department : HSA JCSG
Scenario File : C:\Documents and Settings\----------\My Documents\temp\ARMY\Army Leased (HSA0069)\2005 04 20 v6.10\HSA-0069 Army NCR Leases (Belvoir)-2.CBR
Option Pkg Name: Close NCR Leases (Belvoir)
Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base: BELVOIR, VA (51062)	Rate	2006	2007	2008	2009	2010	2011	Total
CIVILIAN POSITIONS REALIGNING OUT		0	0	0	0	0	0	0
Early Retirement*	8.10%	0	0	0	0	0	0	0
Regular Retirement*	1.67%	0	0	0	0	0	0	0
Civilian Turnover*	9.16%	0	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0	0
Civilians Moving (the remainder)		0	0	0	0	0	0	0
Civilian Positions Available		0	0	0	0	0	0	0
CIVILIAN POSITIONS ELIMINATED		0	0	0	0	0	0	0
Early Retirement	8.10%	0	0	0	0	0	0	0
Regular Retirement	1.67%	0	0	0	0	0	0	0
Civilian Turnover	9.16%	0	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0	0
Priority Placement#	39.97%	0	0	0	0	0	0	0
Civilians Available to Move		0	0	0	0	0	0	0
Civilians Moving		0	0	0	0	0	0	0
Civilian RIFs (the remainder)		0	0	0	0	0	0	0
CIVILIAN POSITIONS REALIGNING IN		0	0	1,640	0	0	0	1,640
Civilians Moving		0	0	1,640	0	0	0	1,640
New Civilians Hired		0	0	0	0	0	0	0
Other Civilian Additions		0	0	41	0	0	0	41
TOTAL CIVILIAN EARLY RETIRMENTS		0	0	0	0	0	0	0
TOTAL CIVILIAN RIFS		0	0	0	0	0	0	0
TOTAL CIVILIAN PRIORITY PLACEMENTS#		0	0	0	0	0	0	0
TOTAL CIVILIAN NEW HIRES		0	0	41	0	0	0	41

* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

Not all Priority Placements involve a Permanent Change of Station. The rate of PPP placements involving a PCS is 50.70%

COBRA PERSONNEL YEARLY PERCENTAGES REPORT (COBRA v6.10) - Page 1/2
Data As Of 04/21/05 10:15:02 AM, Report Created 04/21/05 10:17:12 AM

Department : HSA JCSG
Scenario File : C:\Documents and Settings\----------\My Documents\temp\ARMY\Army Leased (HSA0069)\2005 04 20 v6.10\HSA-0069 Army NCR Leases (Belvoir)-2.CBR
Option Pkg Name: Close NCR Leases (Belvoir)
Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base: BALSTON LEASE, VA (510L2)

Year	Pers Moved In/Added Total	Percent	MilCon TimePhase	Pers Moved Out/Eliminated Total	Percent	ShutDn TimePhase
2006	0	0.00%	66.67%	0	0.00%	0.00%
2007	0	0.00%	33.33%	0	0.00%	0.00%
2008	0	0.00%	0.00%	355	100.00%	100.00%
2009	0	0.00%	0.00%	0	0.00%	0.00%
2010	0	0.00%	0.00%	0	0.00%	0.00%
2011	0	0.00%	0.00%	0	0.00%	0.00%
TOTALS	0	0.00%	100.00%	355	100.00%	100.00%

Base: BAILEY'S CROSSROADS, VA (5128L)

Year	Pers Moved In/Added Total	Percent	MilCon TimePhase	Pers Moved Out/Eliminated Total	Percent	ShutDn TimePhase
2006	0	0.00%	66.67%	0	0.00%	0.00%
2007	0	0.00%	33.33%	0	0.00%	0.00%
2008	0	0.00%	0.00%	86	100.00%	100.00%
2009	0	0.00%	0.00%	0	0.00%	0.00%
2010	0	0.00%	0.00%	0	0.00%	0.00%
2011	0	0.00%	0.00%	0	0.00%	0.00%
TOTALS	0	0.00%	100.00%	86	100.00%	100.00%

Base: CRYSTAL CITY LEASE, VA (5102N)

Year	Pers Moved In/Added Total	Percent	MilCon TimePhase	Pers Moved Out/Eliminated Total	Percent	ShutDn TimePhase
2006	0	0.00%	66.67%	0	0.00%	0.00%
2007	0	0.00%	33.33%	0	0.00%	0.00%
2008	0	0.00%	0.00%	1,187	100.00%	100.00%
2009	0	0.00%	0.00%	0	0.00%	0.00%
2010	0	0.00%	0.00%	0	0.00%	0.00%
2011	0	0.00%	0.00%	0	0.00%	0.00%
TOTALS	0	0.00%	100.00%	1187	100.00%	100.00%

COBRA PERSONNEL YEARLY PERCENTAGES REPORT (COBRA v6.10) - Page 2/2
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Department : HSA JCSG
Scenario File : C:\Documents and Settings\----------\My Documents\temp\ARMY\Army Leased (HSA0069)\2005 04 20 v6.10\HSA-0069 Army NCR Leases (Belvoir)-2.CBR
Option Pkg Name: Close NCR Leases (Belvoir)
Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base: HOFFMAN LEASE, VA (5101K)

Year	Pers Moved In/Added Total	Percent	MilCon TimePhase	Pers Moved Out/Eliminated Total	Percent	ShutDn TimePhase
2006	0	0.00%	66.67%	0	0.00%	0.00%
2007	0	0.00%	33.33%	0	0.00%	0.00%
2008	0	0.00%	0.00%	360	100.00%	100.00%
2009	0	0.00%	0.00%	0	0.00%	0.00%
2010	0	0.00%	0.00%	0	0.00%	0.00%
2011	0	0.00%	0.00%	0	0.00%	0.00%
TOTALS	0	0.00%	100.00%	360	100.00%	100.00%

Base: ROSSLYN LEASE, VA (510L1)

Year	Pers Moved In/Added Total	Percent	MilCon TimePhase	Pers Moved Out/Eliminated Total	Percent	ShutDn TimePhase
2006	0	0.00%	66.67%	0	0.00%	0.00%
2007	0	0.00%	33.33%	0	0.00%	0.00%
2008	0	0.00%	0.00%	209	100.00%	100.00%
2009	0	0.00%	0.00%	0	0.00%	0.00%
2010	0	0.00%	0.00%	0	0.00%	0.00%
2011	0	0.00%	0.00%	0	0.00%	0.00%
TOTALS	0	0.00%	100.00%	209	100.00%	100.00%

Base: BELVOIR, VA (51062)

Year	Pers Moved In/Added Total	Percent	MilCon TimePhase	Pers Moved Out/Eliminated Total	Percent	ShutDn TimePhase
2006	0	0.00%	0.00%	0	0.00%	16.67%
2007	0	0.00%	100.00%	0	0.00%	16.67%
2008	2,238	100.00%	0.00%	0	0.00%	16.67%
2009	0	0.00%	0.00%	0	0.00%	16.67%
2010	0	0.00%	0.00%	0	0.00%	16.67%
2011	0	0.00%	0.00%	0	0.00%	16.67%
TOTALS	2238	100.00%	100.00%	0	0.00%	100.00%

COBRA TOTAL PERSONNEL SUMMARY REPORT (COBRA v6.10)
Data As Of 04/21/05 10:15:02 AM, Report Created 04/21/05 10:17:12 AM

Department : HSA JCSG
Scenario File : C:\Documents and Settings\----------\My Documents\temp\ARMY\Army Leased (HSA0069)\2005 04 20 v6.10\HSA-0069 Army NCR Leases (Belvoir)-2.CBR
Option Pkg Name: Close NCR Leases (Belvoir)
Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

TOTAL SCENARIO POPULATION (FY 2005):

Officers	Enlisted	Students	Civilians
2,082	1,759	393	12,166

TOTAL PROGRAMMED INSTALLATION (NON-BRAC) CHANGES, ENTIRE SCENARIO:

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	3	0	0	0	3
Enlisted	0	0	3	0	0	0	3
Students	6	1	0	0	0	0	7
Civilians	-6	-2	0	-3	0	0	-11
TOTAL	0	-1	6	-3	0	0	2

TOTAL SCENARIO POPULATION (FY 2005, Prior to BRAC Action):

Officers	Enlisted	Students	Civilians
2,085	1,762	400	12,155

TOTAL PERSONNEL REALIGNMENTS, ENTIRE SCENARIO):

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	497	0	0	0	497
Enlisted	0	0	60	0	0	0	60
Students	0	0	0	0	0	0	0
Civilians	0	0	1,640	0	0	0	1,640
TOTAL	0	0	2,197	0	0	0	2,197

TOTAL SCENARIO POSITION CHANGES, ENTIRE SCENARIO:

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Civilians	0	0	41	0	0	0	41
TOTAL	0	0	41	0	0	0	41

TOTAL SCENARIO POPULATION (After BRAC Action):

Officers	Enlisted	Students	Civilians
2,085	1,762	400	12,196

COBRA PERSONNEL SUMMARY REPORT (COBRA v6.10) - Page 2
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Department : HSA JCSG
Scenario File : C:\Documents and Settings\----------\My Documents\temp\ARMY\Army Leased (HSA0069)\2005 04 20 v6.10\HSA-0069 Army NCR Leases (Belvoir)-2.CBR
Option Pkg Name: Close NCR Leases (Belvoir)
Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

PERSONNEL SUMMARY FOR: BALSTON LEASE, VA (510L2)

BASE POPULATION (FY 2005, Prior to BRAC Action) FOR: BALSTON LEASE, VA (510L2)

Officers	Enlisted	Students	Civilians
262	0	0	93

PERSONNEL REALIGNMENTS:
To Base: BELVOIR, VA (51062)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	262	0	0	0	262
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	0	93	0	0	0	93
TOTAL	0	0	355	0	0	0	355

TOTAL PERSONNEL REALIGNMENTS (Out of BALSTON LEASE, VA (510L2)):

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	262	0	0	0	262
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	0	93	0	0	0	93
TOTAL	0	0	355	0	0	0	355

BASE POPULATION (After BRAC Action) FOR: BALSTON LEASE, VA (510L2)

Officers	Enlisted	Students	Civilians
0	0	0	0

PERSONNEL SUMMARY FOR: BAILEY'S CROSSROADS, VA (5128L)

BASE POPULATION (FY 2005, Prior to BRAC Action) FOR: BAILEY'S CROSSROADS, VA (5128L)

Officers	Enlisted	Students	Civilians
1	0	0	85

PERSONNEL REALIGNMENTS:
To Base: BELVOIR, VA (51062)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	1	0	0	0	1
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	0	85	0	0	0	85
TOTAL	0	0	86	0	0	0	86

TOTAL PERSONNEL REALIGNMENTS (Out of BAILEY'S CROSSROADS, VA (5128L)):

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	1	0	0	0	1
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	0	85	0	0	0	85
TOTAL	0	0	86	0	0	0	86

BASE POPULATION (After BRAC Action) FOR: BAILEY'S CROSSROADS, VA (5128L)

Officers	Enlisted	Students	Civilians
0	0	0	0

COBRA PERSONNEL SUMMARY REPORT (COBRA v6.10) - Page 3
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Department : HSA JCSG
Scenario File : C:\Documents and Settings\----------\My Documents\temp\ARMY\Army Leased (HSA0069)\2005 04 20 v6.10\HSA-0069 Army NCR Leases (Belvoir)-2.CBR
Option Pkg Name: Close NCR Leases (Belvoir)
Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

PERSONNEL SUMMARY FOR: CRYSTAL CITY LEASE, VA (5102N)

BASE POPULATION (FY 2005, Prior to BRAC Action) FOR: CRYSTAL CITY LEASE, VA (5102N)

Officers	Enlisted	Students	Civilians
234	60	0	893

PERSONNEL REALIGNMENTS:
To Base: BELVOIR, VA (51062)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	234	0	0	0	234
Enlisted	0	0	60	0	0	0	60
Students	0	0	0	0	0	0	0
Civilians	0	0	893	0	0	0	893
TOTAL	0	0	1,187	0	0	0	1,187

TOTAL PERSONNEL REALIGNMENTS (Out of CRYSTAL CITY LEASE, VA (5102N)):

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	234	0	0	0	234
Enlisted	0	0	60	0	0	0	60
Students	0	0	0	0	0	0	0
Civilians	0	0	893	0	0	0	893
TOTAL	0	0	1,187	0	0	0	1,187

BASE POPULATION (After BRAC Action) FOR: CRYSTAL CITY LEASE, VA (5102N)

Officers	Enlisted	Students	Civilians
0	0	0	0

PERSONNEL SUMMARY FOR: HOFFMAN LEASE, VA (5101K)

BASE POPULATION (FY 2005, Prior to BRAC Action) FOR: HOFFMAN LEASE, VA (5101K)

Officers	Enlisted	Students	Civilians
0	0	0	360

PERSONNEL REALIGNMENTS:
To Base: BELVOIR, VA (51062)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	0	360	0	0	0	360
TOTAL	0	0	360	0	0	0	360

TOTAL PERSONNEL REALIGNMENTS (Out of HOFFMAN LEASE, VA (5101K)):

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	0	360	0	0	0	360
TOTAL	0	0	360	0	0	0	360

BASE POPULATION (After BRAC Action) FOR: HOFFMAN LEASE, VA (5101K)

Officers	Enlisted	Students	Civilians
0	0	0	0

COBRA PERSONNEL SUMMARY REPORT (COBRA v6.10) - Page 4
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Department : HSA JCSG
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Option Pkg Name: Close NCR Leases (Belvoir)
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PERSONNEL SUMMARY FOR: ROSSLYN LEASE, VA (510L1)

BASE POPULATION (FY 2005, Prior to BRAC Action) FOR: ROSSLYN LEASE, VA (510L1)

Officers	Enlisted	Students	Civilians
0	0	0	209

PERSONNEL REALIGNMENTS:
To Base: BELVOIR, VA (51062)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	0	209	0	0	0	209
TOTAL	0	0	209	0	0	0	209

TOTAL PERSONNEL REALIGNMENTS (Out of ROSSLYN LEASE, VA (510L1)):

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	0	209	0	0	0	209
TOTAL	0	0	209	0	0	0	209

BASE POPULATION (After BRAC Action) FOR: ROSSLYN LEASE, VA (510L1)

Officers	Enlisted	Students	Civilians
0	0	0	0

PERSONNEL SUMMARY FOR: BELVOIR, VA (51062)

BASE POPULATION (FY 2005):

Officers	Enlisted	Students	Civilians
1,585	1,699	393	10,526

PROGRAMMED INSTALLATION (NON-BRAC) CHANGES FOR: BELVOIR, VA (51062)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	3	0	0	0	3
Enlisted	0	0	3	0	0	0	3
Students	6	1	0	0	0	0	7
Civilians	-6	-2	0	-3	0	0	-11
TOTAL	0	-1	6	-3	0	0	2

BASE POPULATION (Prior to BRAC Action) FOR: BELVOIR, VA (51062)

Officers	Enlisted	Students	Civilians
1,588	1,702	400	10,515

PERSONNEL REALIGNMENTS:
From Base: BALSTON LEASE, VA (510L2)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	262	0	0	0	262
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	0	93	0	0	0	93
TOTAL	0	0	355	0	0	0	355

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Option Pkg Name: Close NCR Leases (Belvoir)
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From Base: BAILEY'S CROSSROADS, VA (5128L)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	1	0	0	0	1
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	0	85	0	0	0	85
TOTAL	0	0	86	0	0	0	86

From Base: CRYSTAL CITY LEASE, VA (5102N)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	234	0	0	0	234
Enlisted	0	0	60	0	0	0	60
Students	0	0	0	0	0	0	0
Civilians	0	0	893	0	0	0	893
TOTAL	0	0	1,187	0	0	0	1,187

From Base: HOFFMAN LEASE, VA (5101K)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	0	360	0	0	0	360
TOTAL	0	0	360	0	0	0	360

From Base: ROSSLYN LEASE, VA (510L1)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	0	209	0	0	0	209
TOTAL	0	0	209	0	0	0	209

TOTAL PERSONNEL REALIGNMENTS (Into BELVOIR, VA (51062)):

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	497	0	0	0	497
Enlisted	0	0	60	0	0	0	60
Students	0	0	0	0	0	0	0
Civilians	0	0	1,640	0	0	0	1,640
TOTAL	0	0	2,197	0	0	0	2,197

SCENARIO POSITION CHANGES FOR: BELVOIR, VA (51062)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Civilians	0	0	41	0	0	0	41
TOTAL	0	0	41	0	0	0	41

BASE POPULATION (After BRAC Action) FOR: BELVOIR, VA (51062)

Officers	Enlisted	Students	Civilians
2,085	1,762	400	12,196

COBRA SUSTAINMENT/RECAP/BOS/HOUSING CHANGE REPORT (COBRA v6.10)
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Scenario File : C:\Documents and Settings\----------\My Documents\temp\ARMY\Army Leased (HSA0069)\2005 04 20 v6.10\HSA-0069 Army NCR Leases (Belvoir)-2.CBR
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Net Change($K)	2006	2007	2008	2009	2010	2011	Total	Beyond
Sustain Change	0	337	337	337	337	337	1,687	337
Recap Change	0	221	221	221	221	221	1,105	221
BOS Change	0	0	1,062	1,062	1,062	1,062	4,247	1,062
Housing Change	0	0	0	0	0	0	0	0
TOTAL CHANGES	0	558	1,620	1,620	1,620	1,620	7,039	1,620

BALSTON LEASE, VA (510L2)

Net Change($K)	2006	2007	2008	2009	2010	2011	Total	Beyond
Sustain Change	0	0	0	0	0	0	0	0
Recap Change	0	0	0	0	0	0	0	0
BOS Change	0	0	0	0	0	0	0	0
Housing Change	0	0	0	0	0	0	0	0
TOTAL CHANGES	0	0	0	0	0	0	0	0

BAILEY'S CROSSROADS, VA (5128L)

Net Change($K)	2006	2007	2008	2009	2010	2011	Total	Beyond
Sustain Change	0	0	0	0	0	0	0	0
Recap Change	0	0	0	0	0	0	0	0
BOS Change	0	0	0	0	0	0	0	0
Housing Change	0	0	0	0	0	0	0	0
TOTAL CHANGES	0	0	0	0	0	0	0	0

CRYSTAL CITY LEASE, VA (5102N)

Net Change($K)	2006	2007	2008	2009	2010	2011	Total	Beyond
Sustain Change	0	0	0	0	0	0	0	0
Recap Change	0	0	0	0	0	0	0	0
BOS Change	0	0	0	0	0	0	0	0
Housing Change	0	0	0	0	0	0	0	0
TOTAL CHANGES	0	0	0	0	0	0	0	0

HOFFMAN LEASE, VA (5101K)

Net Change($K)	2006	2007	2008	2009	2010	2011	Total	Beyond
Sustain Change	0	0	0	0	0	0	0	0
Recap Change	0	0	0	0	0	0	0	0
BOS Change	0	0	0	0	0	0	0	0
Housing Change	0	0	0	0	0	0	0	0
TOTAL CHANGES	0	0	0	0	0	0	0	0

COBRA SUSTAINMENT/RECAP/BOS/HOUSING CHANGE REPORT (COBRA v6.10) - Page 2
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Option Pkg Name: Close NCR Leases (Belvoir)
Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

ROSSLYN LEASE, VA (510L1)

Net Change($K)	2006	2007	2008	2009	2010	2011	Total	Beyond
Sustain Change	0	0	0	0	0	0	0	0
Recap Change	0	0	0	0	0	0	0	0
BOS Change	0	0	0	0	0	0	0	0
Housing Change	0	0	0	0	0	0	0	0
TOTAL CHANGES	0	0	0	0	0	0	0	0

BELVOIR, VA (51062)

Net Change($K)	2006	2007	2008	2009	2010	2011	Total	Beyond
Sustain Change	0	337	337	337	337	337	1,687	337
Recap Change	0	221	221	221	221	221	1,105	221
BOS Change	0	0	1,062	1,062	1,062	1,062	4,247	1,062
Housing Change	0	0	0	0	0	0	0	0
TOTAL CHANGES	0	558	1,620	1,620	1,620	1,620	7,039	1,620

COBRA INPUT DATA REPORT (COBRA v6.10)
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INPUT SCREEN ONE - GENERAL SCENARIO INFORMATION

Model Year One : FY 2006
Model does Time-Phasing of Construction/Shutdown: Yes

Base Name, ST (Code)	Strategy:
BALSTON LEASE, VA (510L2)	Realignment
BAILEY'S CROSSROADS, VA (5128L)	Realignment
CRYSTAL CITY LEASE, VA (5102N)	Realignment
HOFFMAN LEASE, VA (5101K)	Realignment
ROSSLYN LEASE, VA (510L1)	Realignment
BELVOIR, VA (51062)	Realignment

INPUT SCREEN TWO - DISTANCE TABLE
(Only shows distances where personnel or equipment are moving)

Point A:	Point B:	Distance:
BALSTON LEASE, VA (510L2)	BELVOIR, VA (51062)	15 mi
BAILEY'S CROSSROADS, VA (5128L)	BELVOIR, VA (51062)	12 mi
CRYSTAL CITY LEASE, VA (5102N)	BELVOIR, VA (51062)	14 mi
HOFFMAN LEASE, VA (5101K)	BELVOIR, VA (51062)	10 mi
ROSSLYN LEASE, VA (510L1)	BELVOIR, VA (51062)	17 mi

INPUT SCREEN THREE - MOVEMENT TABLE

Transfers from BALSTON LEASE, VA (510L2) to BELVOIR, VA (51062)

	2006	2007	2008	2009	2010	2011
Officer Positions:	0	0	262	0	0	0
Enlisted Positions:	0	0	0	0	0	0
Civilian Positions:	0	0	93	0	0	0
Student Positions:	0	0	0	0	0	0
NonVeh Missn Eqpt(tons):	0	0	0	0	0	0
Suppt Eqpt (tons):	0	0	0	0	0	0
Military Light Vehicles:	0	0	0	0	0	0
Heavy/Special Vehicles:	0	0	0	0	0	0

Transfers from BAILEY'S CROSSROADS, VA (5128L) to BELVOIR, VA (51062)

	2006	2007	2008	2009	2010	2011
Officer Positions:	0	0	1	0	0	0
Enlisted Positions:	0	0	0	0	0	0
Civilian Positions:	0	0	85	0	0	0
Student Positions:	0	0	0	0	0	0
NonVeh Missn Eqpt(tons):	0	0	0	0	0	0
Suppt Eqpt (tons):	0	0	4	0	0	0
Military Light Vehicles:	0	0	0	0	0	0
Heavy/Special Vehicles:	0	0	0	0	0	0

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Option Pkg Name: Close NCR Leases (Belvoir)
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INPUT SCREEN THREE - MOVEMENT TABLE

Transfers from CRYSTAL CITY LEASE, VA (5102N) to BELVOIR, VA (51062)

	2006	2007	2008	2009	2010	2011
Officer Positions:	0	0	234	0	0	0
Enlisted Positions:	0	0	60	0	0	0
Civilian Positions:	0	0	893	0	0	0
Student Positions:	0	0	0	0	0	0
NonVeh Missn Eqpt(tons):	0	0	0	0	0	0
Suppt Eqpt (tons):	0	0	145	0	0	0
Military Light Vehicles:	0	0	0	0	0	0
Heavy/Special Vehicles:	0	0	0	0	0	0

Transfers from HOFFMAN LEASE, VA (5101K) to BELVOIR, VA (51062)

	2006	2007	2008	2009	2010	2011
Officer Positions:	0	0	0	0	0	0
Enlisted Positions:	0	0	0	0	0	0
Civilian Positions:	0	0	360	0	0	0
Student Positions:	0	0	0	0	0	0
NonVeh Missn Eqpt(tons):	0	0	0	0	0	0
Suppt Eqpt (tons):	0	0	41	0	0	0
Military Light Vehicles:	0	0	0	0	0	0
Heavy/Special Vehicles:	0	0	0	0	0	0

Transfers from ROSSLYN LEASE, VA (510L1) to BELVOIR, VA (51062)

	2006	2007	2008	2009	2010	2011
Officer Positions:	0	0	0	0	0	0
Enlisted Positions:	0	0	0	0	0	0
Civilian Positions:	0	0	209	0	0	0
Student Positions:	0	0	0	0	0	0
NonVeh Missn Eqpt(tons):	0	0	0	0	0	0
Suppt Eqpt (tons):	0	0	29	0	0	0
Military Light Vehicles:	0	0	0	0	0	0
Heavy/Special Vehicles:	0	0	0	0	0	0

INPUT SCREEN FOUR - STATIC BASE INFORMATION

Name: BALSTON LEASE, VA (510L2)

Total Officer Employees:	262	Base Service (for BOS/Sust):			Army
Total Enlisted Employees:	0	Total Sustainment($K/Year):			0
Total Student Employees:	0	Sustain Payroll ($K/Year):			0
Total Civilian Employees:	93	BOS Non-Payroll ($K/Year):			0
Accomp Mil not Receiving BAH:	0.0%	BOS Payroll ($K/Year):			0
Officer Housing Units Avail:	0	Family Housing ($K/Year):			0
Enlisted Housing Units Avail:	0	Installation PRV($K):			0
Starting Facilities(KSF):	0	Svc/Agcy Recap Rate (Years):			103
Officer BAH ($/Month):	2,006	Homeowner Assistance Program:			No
Enlisted BAH ($/Month):	1,415				
Civ Locality Pay Factor:	1.146	TRICARE	In-Pat	Out-Pat	
Area Cost Factor:	1.02		Admits	Visits	Prescrip
Per Diem Rate ($/Day):	201	CostFactor	0.00	0.00	0.00
Freight Cost ($/Ton/Mile):	0.33	Actv MTF	0	0	0
Vehicle Cost ($/Lift/Mile):	4.84	Actv Purch	0	0	
Latitude:	0.000000	Retiree	0	0	0
Longitude:	0.000000	Retiree65+	0	0	0

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Option Pkg Name: Close NCR Leases (Belvoir)
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INPUT SCREEN FOUR - STATIC BASE INFORMATION

Name: BAILEY'S CROSSROADS, VA (5128L)

Total Officer Employees:	1	Base Service (for BOS/Sust):			Army
Total Enlisted Employees:	0	Total Sustainment($K/Year):			0
Total Student Employees:	0	Sustain Payroll ($K/Year):			0
Total Civilian Employees:	85	BOS Non-Payroll ($K/Year):			0
Accomp Mil not Receiving BAH:	0.0%	BOS Payroll ($K/Year):			0
Officer Housing Units Avail:	0	Family Housing ($K/Year):			0
Enlisted Housing Units Avail:	0	Installation PRV($K):			0
Starting Facilities(KSF):	0	Svc/Agcy Recap Rate (Years):			103
Officer BAH ($/Month):	2,006	Homeowner Assistance Program:			No
Enlisted BAH ($/Month):	1,415				
Civ Locality Pay Factor:	1.146	TRICARE	In-Pat	Out-Pat	
Area Cost Factor:	1.02		Admits	Visits	Prescrip
Per Diem Rate ($/Day):	201	CostFactor	0.00	0.00	0.00
Freight Cost ($/Ton/Mile):	0.33	Actv MTF	0	0	0
Vehicle Cost ($/Lift/Mile):	4.84	Actv Purch	0	0	
Latitude:	0.000000	Retiree	0	0	0
Longitude:	0.000000	Retiree65+	0	0	0

Name: CRYSTAL CITY LEASE, VA (5102N)

Total Officer Employees:	234	Base Service (for BOS/Sust):			Army
Total Enlisted Employees:	60	Total Sustainment($K/Year):			0
Total Student Employees:	0	Sustain Payroll ($K/Year):			0
Total Civilian Employees:	893	BOS Non-Payroll ($K/Year):			0
Accomp Mil not Receiving BAH:	0.0%	BOS Payroll ($K/Year):			0
Officer Housing Units Avail:	0	Family Housing ($K/Year):			0
Enlisted Housing Units Avail:	0	Installation PRV($K):			0
Starting Facilities(KSF):	0	Svc/Agcy Recap Rate (Years):			103
Officer BAH ($/Month):	2,006	Homeowner Assistance Program:			No
Enlisted BAH ($/Month):	1,415				
Civ Locality Pay Factor:	1.146	TRICARE	In-Pat	Out-Pat	
Area Cost Factor:	1.02		Admits	Visits	Prescrip
Per Diem Rate ($/Day):	201	CostFactor	0.00	0.00	0.00
Freight Cost ($/Ton/Mile):	0.33	Actv MTF	0	0	0
Vehicle Cost ($/Lift/Mile):	4.84	Actv Purch	0	0	
Latitude:	0.000000	Retiree	0	0	0
Longitude:	0.000000	Retiree65+	0	0	0

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Option Pkg Name: Close NCR Leases (Belvoir)
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INPUT SCREEN FOUR - STATIC BASE INFORMATION

Name: HOFFMAN LEASE, VA (5101K)

Total Officer Employees:	0	Base Service (for BOS/Sust):	Army		
Total Enlisted Employees:	0	Total Sustainment($K/Year):	0		
Total Student Employees:	0	Sustain Payroll ($K/Year):	0		
Total Civilian Employees:	360	BOS Non-Payroll ($K/Year):	0		
Accomp Mil not Receiving BAH:	0.0%	BOS Payroll ($K/Year):	0		
Officer Housing Units Avail:	0	Family Housing ($K/Year):	0		
Enlisted Housing Units Avail:	0	Installation PRV($K):	0		
Starting Facilities(KSF):	0	Svc/Agcy Recap Rate (Years):	103		
Officer BAH ($/Month):	2,006	Homeowner Assistance Program:	No		
Enlisted BAH ($/Month):	1,415				
Civ Locality Pay Factor:	1.146	TRICARE	In-Pat	Out-Pat	
Area Cost Factor:	1.02		Admits	Visits	Prescrip
Per Diem Rate ($/Day):	201	CostFactor	0.00	0.00	0.00
Freight Cost ($/Ton/Mile):	0.33	Actv MTF	0	0	0
Vehicle Cost ($/Lift/Mile):	4.84	Actv Purch	0	0	
Latitude:	0.000000	Retiree	0	0	0
Longitude:	0.000000	Retiree65+	0	0	0

Name: ROSSLYN LEASE, VA (510L1)

Total Officer Employees:	0	Base Service (for BOS/Sust):	Army		
Total Enlisted Employees:	0	Total Sustainment($K/Year):	0		
Total Student Employees:	0	Sustain Payroll ($K/Year):	0		
Total Civilian Employees:	209	BOS Non-Payroll ($K/Year):	0		
Accomp Mil not Receiving BAH:	0.0%	BOS Payroll ($K/Year):	0		
Officer Housing Units Avail:	0	Family Housing ($K/Year):	0		
Enlisted Housing Units Avail:	0	Installation PRV($K):	0		
Starting Facilities(KSF):	0	Svc/Agcy Recap Rate (Years):	103		
Officer BAH ($/Month):	2,006	Homeowner Assistance Program:	No		
Enlisted BAH ($/Month):	1,415				
Civ Locality Pay Factor:	1.146	TRICARE	In-Pat	Out-Pat	
Area Cost Factor:	1.02		Admits	Visits	Prescrip
Per Diem Rate ($/Day):	201	CostFactor	0.00	0.00	0.00
Freight Cost ($/Ton/Mile):	0.33	Actv MTF	0	0	0
Vehicle Cost ($/Lift/Mile):	4.84	Actv Purch	0	0	
Latitude:	0.000000	Retiree	0	0	0
Longitude:	0.000000	Retiree65+	0	0	0

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Department : HSA JCSG
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Option Pkg Name: Close NCR Leases (Belvoir)
Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

INPUT SCREEN FOUR - STATIC BASE INFORMATION

Name: BELVOIR, VA (51062)

Total Officer Employees:	1,585	Base Service (for BOS/Sust):	Army
Total Enlisted Employees:	1,699	Total Sustainment($K/Year):	27,468
Total Student Employees:	393	Sustain Payroll ($K/Year):	0
Total Civilian Employees:	10,526	BOS Non-Payroll ($K/Year):	11,641
Accomp Mil not Receiving BAH:	0.0%	BOS Payroll ($K/Year):	47,707
Officer Housing Units Avail:	0	Family Housing ($K/Year):	0
Enlisted Housing Units Avail:	0	Installation PRV($K):	2,047,450
Starting Facilities(KSF):	12,025	Svc/Agcy Recap Rate (Years):	103
Officer BAH ($/Month):	2,006	Homeowner Assistance Program:	No
Enlisted BAH ($/Month):	1,415		
Civ Locality Pay Factor:	1.146	TRICARE	
Area Cost Factor:	1.02		
Per Diem Rate ($/Day):	201		
Freight Cost ($/Ton/Mile):	0.33		
Vehicle Cost ($/Lift/Mile):	4.84		
Latitude:	38.683334		
Longitude:	-77.133334		

TRICARE	In-Pat Admits	Out-Pat Visits	Prescrip
CostFactor	7,029.66	94.00	28.15
Actv MTF	2,212	190,340	153,436
Actv Purch	86	8,689	
Retiree	620	82,951	143,920
Retiree65+	399	38,978	127,451

INPUT SCREEN FIVE - DYNAMIC BASE INFORMATION

Name: BALSTON LEASE, VA (510L2)

	2006	2007	2008	2009	2010	2011
1-Time Unique Cost ($K):	0	0	0	0	0	0
1-Time Unique Save ($K):	0	0	0	2,272	0	0
1-Time Moving Cost ($K):	0	0	0	0	0	0
1-Time Moving Save ($K):	0	0	0	0	0	0
Env Non-MilCon Reqd($K):	0	0	0	0	0	0
Activ Mission Cost ($K):	0	0	0	0	0	0
Activ Mission Save ($K):	0	0	0	0	0	0
Misn Contract Start($K):	0	0	0	0	0	0
Misn Contract Term ($K):	0	0	0	0	0	0
Supt Contract Term ($K):	0	0	0	0	0	0
Misc Recurring Cost($K):	0	0	0	0	0	0
Misc Recurring Save($K):	0	0	0	3,655	3,655	3,655
One-Time IT Costs ($K):	0	0	0	0	0	0
Construction Schedule(%):	0%	0%	0%	0%	0%	0%
Shutdown Schedule (%):	0%	0%	0%	0%	0%	0%
Misn Milcon Avoidnc($K):	0	0	0	0	0	0
Procurement Avoidnc($K):	0	0	0	0	0	0

MTF Closure Action: None Fac ShDn(KSF): 0 FH ShDn: 0.000%

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Department : HSA JCSG
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Option Pkg Name: Close NCR Leases (Belvoir)
Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

INPUT SCREEN FIVE - DYNAMIC BASE INFORMATION

Name: BAILEY'S CROSSROADS, VA (5128L)

	2006	2007	2008	2009	2010	2011
1-Time Unique Cost ($K):	0	0	0	0	0	0
1-Time Unique Save ($K):	0	0	0	2,149	0	0
1-Time Moving Cost ($K):	0	0	0	0	0	0
1-Time Moving Save ($K):	0	0	0	0	0	0
Env Non-MilCon Reqd($K):	0	0	0	0	0	0
Activ Mission Cost ($K):	0	0	0	0	0	0
Activ Mission Save ($K):	0	0	0	0	0	0
Misn Contract Start($K):	0	0	0	0	0	0
Misn Contract Term ($K):	0	0	0	0	0	0
Supt Contract Term ($K):	0	0	0	0	0	0
Misc Recurring Cost($K):	0	0	0	0	0	0
Misc Recurring Save($K):	0	0	0	2,833	2,833	2,833
One-Time IT Costs ($K):	0	0	0	0	0	0
Construction Schedule(%):	0%	0%	0%	0%	0%	0%
Shutdown Schedule (%):	0%	0%	0%	0%	0%	0%
Misn Milcon Avoidnc($K):	0	0	0	0	0	0
Procurement Avoidnc($K):	0	0	0	0	0	0

MTF Closure Action: None Fac ShDn(KSF): 0 FH ShDn: 0.000%

Name: CRYSTAL CITY LEASE, VA (5102N)

	2006	2007	2008	2009	2010	2011
1-Time Unique Cost ($K):	0	0	0	0	0	0
1-Time Unique Save ($K):	0	0	0	15,132	0	0
1-Time Moving Cost ($K):	0	0	0	0	0	0
1-Time Moving Save ($K):	0	0	0	0	0	0
Env Non-MilCon Reqd($K):	0	0	0	0	0	0
Activ Mission Cost ($K):	0	0	0	0	0	0
Activ Mission Save ($K):	0	0	0	0	0	0
Misn Contract Start($K):	0	0	0	0	0	0
Misn Contract Term ($K):	0	0	0	0	0	0
Supt Contract Term ($K):	0	0	0	0	0	0
Misc Recurring Cost($K):	0	0	0	0	0	0
Misc Recurring Save($K):	0	0	0	19,953	19,953	19,953
One-Time IT Costs ($K):	0	0	0	0	0	0
Construction Schedule(%):	0%	0%	0%	0%	0%	0%
Shutdown Schedule (%):	0%	0%	0%	0%	0%	0%
Misn Milcon Avoidnc($K):	0	0	0	0	0	0
Procurement Avoidnc($K):	0	0	0	0	0	0

MTF Closure Action: None Fac ShDn(KSF): 0 FH ShDn: 0.000%

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Option Pkg Name: Close NCR Leases (Belvoir)
Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

INPUT SCREEN FIVE - DYNAMIC BASE INFORMATION

Name: HOFFMAN LEASE, VA (5101K)

	2006	2007	2008	2009	2010	2011
1-Time Unique Cost ($K):	0	0	0	0	0	0
1-Time Unique Save ($K):	0	0	0	3,698	0	0
1-Time Moving Cost ($K):	0	0	0	0	0	0
1-Time Moving Save ($K):	0	0	0	0	0	0
Env Non-MilCon Reqd($K):	0	0	0	0	0	0
Activ Mission Cost ($K):	0	0	0	0	0	0
Activ Mission Save ($K):	0	0	0	0	0	0
Misn Contract Start($K):	0	0	0	0	0	0
Misn Contract Term ($K):	0	0	0	0	0	0
Supt Contract Term ($K):	0	0	0	0	0	0
Misc Recurring Cost($K):	0	0	0	0	0	0
Misc Recurring Save($K):	0	0	0	4,876	4,876	4,876
One-Time IT Costs ($K):	0	0	0	0	0	0
Construction Schedule(%):	0%	0%	0%	0%	0%	0%
Shutdown Schedule (%):	0%	0%	0%	0%	0%	0%
Misn Milcon Avoidnc($K):	0	0	0	0	0	0
Procurement Avoidnc($K):	0	0	0	0	0	0

MTF Closure Action: None Fac ShDn(KSF): 0 FH ShDn: 0.000%

Name: ROSSLYN LEASE, VA (510L1)

	2006	2007	2008	2009	2010	2011
1-Time Unique Cost ($K):	0	0	0	0	0	0
1-Time Unique Save ($K):	0	0	0	661	0	0
1-Time Moving Cost ($K):	0	0	0	0	0	0
1-Time Moving Save ($K):	0	0	0	0	0	0
Env Non-MilCon Reqd($K):	0	0	0	0	0	0
Activ Mission Cost ($K):	0	0	0	0	0	0
Activ Mission Save ($K):	0	0	0	0	0	0
Misn Contract Start($K):	0	0	0	0	0	0
Misn Contract Term ($K):	0	0	0	0	0	0
Supt Contract Term ($K):	0	0	0	0	0	0
Misc Recurring Cost($K):	0	0	0	0	0	0
Misc Recurring Save($K):	0	0	0	871	871	871
One-Time IT Costs ($K):	0	0	0	0	0	0
Construction Schedule(%):	0%	0%	0%	0%	0%	0%
Shutdown Schedule (%):	0%	0%	0%	0%	0%	0%
Misn Milcon Avoidnc($K):	0	0	0	0	0	0
Procurement Avoidnc($K):	0	0	0	0	0	0

MTF Closure Action: None Fac ShDn(KSF): 0 FH ShDn: 0.000%

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Option Pkg Name: Close NCR Leases (Belvoir)
Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

INPUT SCREEN FIVE - DYNAMIC BASE INFORMATION

Name: BELVOIR, VA (51062)

	2006	2007	2008	2009	2010	2011
1-Time Unique Cost ($K):	17,652	0	0	0	0	0
1-Time Unique Save ($K):	0	0	0	0	0	0
1-Time Moving Cost ($K):	0	0	0	0	0	0
1-Time Moving Save ($K):	0	0	0	0	0	0
Env Non-MilCon Reqd($K):	122	0	0	0	0	0
Activ Mission Cost ($K):	0	0	0	0	0	0
Activ Mission Save ($K):	0	0	0	0	0	0
Misn Contract Start($K):	0	0	0	0	0	0
Misn Contract Term ($K):	0	0	0	0	0	0
Supt Contract Term ($K):	0	0	0	0	0	0
Misc Recurring Cost($K):	0	0	0	0	0	0
Misc Recurring Save($K):	0	0	0	0	0	0
One-Time IT Costs ($K):	1,472	0	0	0	0	0
Construction Schedule(%):	0%	0%	0%	0%	0%	0%
Shutdown Schedule (%):	0%	0%	0%	0%	0%	0%
Misn Milcon Avoidnc($K):	0	0	0	0	0	0
Procurement Avoidnc($K):	0	0	0	0	0	0

MTF Closure Action: None Fac ShDn(KSF): 0 FH ShDn: 0.000%

INPUT SCREEN SIX - BASE PERSONNEL INFORMATION

Name: BELVOIR, VA (51062)

	2006	2007	2008	2009	2010	2011
Off Scenario Change:	0	0	0	0	0	0
Enl Scenario Change:	0	0	0	0	0	0
Civ Scenario Change:	0	0	41	0	0	0
Off Prog nonBRAC Change:	0	0	3	0	0	0
Enl Prog nonBRAC Change:	0	0	3	0	0	0
Civ Prog nonBRAC Change:	-6	-2	0	-3	0	0
Stu Prog nonBRAC Change:	6	1	0	0	0	0
Prog FH Privatization:	100%	0%	0%	0%	0%	0%

INPUT SCREEN SEVEN - BASE MILITARY CONSTRUCTION INFORMATION

Name: BELVOIR, VA (51062)

FAC	UM	New MilCon	Rehab MilCon	TotCost($K)	FPG Con CF	FPG Sust CF
6100	SF	118,000	0 Default	0	138.78	2.52
8521	SY	3,000	0 Default	0	45.83	1.07
7361	SF	2,000	0 Default	0	171.20	2.88
7346	SF	12,000	0 Default	0	109.40	3.15
7421	SF	7,000	0 Default	0	164.11	3.48
5400	SF	3,000	0 Default	0	212.73	3.93

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Option Pkg Name: Close NCR Leases (Belvoir)
Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

STANDARD FACTORS SCREEN ONE - PERSONNEL

SF File Descrip:

Perc Officers Accompanied:	72.00%	Priority Placement Program:	39.97%
Perc Enlisted Accompanied:	55.00%	PPP Actions Involving PCS:	50.70%
Officer Salary($/Year):	124,971.93	Civilian PCS Costs ($):	35,496.00
Enlisted Salary($/Year):	82,399.09	Home Sale Reimburse Rate:	10.00%
Civilian Salary($/Year):	59,959.18	Max Home Sale Reimburs($):	50,000.00
Avg Unemploy Cost($/Week):	272.90	Home Purch Reimburse Rate:	5.00%
Unemployment Eligibility(Weeks):	16	Max Home Purch Reimburs($):	25,000.00
Civilians Not Willing To Move:	6.00%	Civilian Homeowning Rate:	68.40%
Civilian Turnover Rate:	9.16%	HAP Home Value Reimburse Rate:	13.46%
Civilian Early Retire Rate:	8.10%	HAP Homeowner Receiving Rate:	18.44%
Civilian Regular Retire Rate:	1.67%	RSE Home Value Reimburse Rate:	0.00%
Civilian RIF Pay Factor:	86.32%	RSE Homeowner Receiving Rate:	0.00%
Civ Early Retire Pay Factor:	18.03%		

STANDARD FACTORS SCREEN TWO - FACILITIES

	Army	Navy	Air Force	Marines
Service Sustainment Rate	87.00%	93.00%	92.00%	97.00%
Unit Cost Adjustment (BOS)	10332.00	8879.00	3032.00	3904.00

Program Management Factor:	10.00	MilCon Site Prep Cost ($/SF):	0.74
Mothball (Close) ($/SF):	0.18	MilCon Contingency Plan Rate:	5.00%
Mothball (Deac/Realn) ($/SF):	0.45	MilCon Design Rate (Medical):	13.00%
Rehab vs. MilCon (Default):	47.00%	MilCon Design Rate (Other):	9.00%
Rehab vs. MilCon (Red):	64.00%	MilCon SIOH Rate:	6.00%
Rehab vs. MilCon (Amber):	29.00%	Discount Rate for NPV/Payback:	2.80%

STANDARD FACTORS SCREEN THREE - TRANSPORTATION

Material/Assigned Mil (Lb):	710	Storage-In-Transit ($/Pers):	373.76
HHG Per Off Accomp (Lb):	15,290.00	POV Reimburse($/Mile):	0.20
HHG Per Enl Accomp (Lb):	9,204.00	Air Transport ($/Pass Mile):	0.20
HHG Per Off Unaccomp (Lb):	13,712.00	IT Connect ($/Person):	200.00
HHG Per Enl Unaccomp (Lb):	6,960.00	Misc Exp($/Direct Employee):	1,000.00
HHG Per Civilian (Lb):	18,000.00	Avg Mil Tour Length (Months):	30.02
Total HHG Cost ($/100Lb):	8.78	One-Time Off PCS Cost($):	10,477.58
Equip Pack & Crate($/Ton):	180.67	One-Time Enl PCS Cost($):	3,998.52

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Option Pkg Name: Close NCR Leases (Belvoir)
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FOOTNOTES FOR SCREEN ONE
==========
Close Army Leases in the National Capital Region and relocates the various Army offices to facilities on Ft. Belvoir.

FOOTNOTES FOR SCREEN THREE
==========
Tons of Support Equipment being moved includes 710 per mission contractor. This equipment is the personal office equipment provided by the government to mission contractors that support the activities being moved. COBRA automatically computes this 710lbs per government employee moved.

The personnel being moved on Screen 3 are all government personnel. However, the numbers below also show the mission contractors reported during various data calls.

OFFICES MOVING TO FT. BELVOIR...

...from Ballston: The US Army Legal Agency (262 OFF, 93 CIV).

...from Bailey's Crossroads: The US Army Audit Agency (1 OFF, 85 CIV, 10 CON)

...from Crystal City:
G6/DISC4 (49 OFF, 7 ENL, 124 CIV, 191 CON)
NETCOM Forward Offices (9 OFF, 1 ENL, 40 CIV, 65 CONT)
DUSA-OR (5 OFF, 5 CON)
The G1 Army Research Institute (2 OFF, 69 CIV)
The Chief of Chaplains (23 OFF, 1 ENL, 15 CIV)
G8 Force Development (19 OFF, 2 ENL, 56 CIV)
G3 Army Simulation (6 OFF, 33 CIV)
Army Safety Office (4 OFF, 4 CIV)
OCAR (95 OFF, 38 ENL, 54 CIV)
ASA-M&RA ARBA (17 OFF, 11 ENL, 115 CIV, 4 CON)
Army Environmental Policy Institute (3 OFF, 28 CIV)
Army Office of Environmental Technology (19 CIV)
Senior Executive PA Training (6 CIV)
Office of the SAAA (290 CIV, 130 CON)
ASA-FM&C CEAC (2 OFF, 40 CIV, 13 CON)
Also being moved from Crystal City are the OSAA-Defense Supply Services, the NISA-P Storage Facility and the SAAA Defense Supply Store & POAC, none of which have any personnel attached, but do vacate square feet of leased space.

...from the Hoffman Building: Army G1 CPO (206 CIV, 51 CON), SAAA Publications (116 CIV, 21 CON), CECOM (26 CIV, 8 CON) and the Army G1 Personnel Transformation Office (12 CIV, 35 CONT). Also moved from Hoffman is the SAAA Defense Supply Store which has no personnel attached, but does vacate square feet of leased space.

...from Rosslyn: SAAA Defense Telecommunications (209 CIV, 83 CON).

FOOTNOTES FOR SCREEN FOUR
==========
Base populations for the lease sites were changed to reflect the actual populations moving out of the lease sites. The personnel strengths, and units that reside at the leased sites, has changed since the COBRA model was populated and this produces errors in COBRA if more personnel are moved from a lease than COBRA records as residing there.

The personnel strengths of the lease sites has changed because several addendums to data call responses were coordinated after the COBRA model was completed. Also, several organizations originally included in the leased sites were later identified as being in Pentagon renovation space. These units are not being

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considered under BRAC.

FOOTNOTES FOR SCREEN FIVE
==========
LEASED SITE ONE-TIME & RECURRING SAVINGS: All leases are assumed to end in FY08.

One-Time Savings are a cost avoidance associated with the upgrade of leased facilities to meet new Anti-Terrorism & Force Protection standards. The cost of these upgrades is estimated to be $28.28 per gross square foot of leased space.

Recurring Savings are the estimated savings since the the various leases at each location will not be renewed. The savings taken on Screen 5 are not the current cost of the leases, they are the estimated cost to renew the lease. Commercial leases in the Washington, DC area are estimated at $37.29 per gross square foot. This cost includes various GSA, WHS and security fees.

Note: gross square feet = 1.25 * usable square feet

Square footage and Savings are listed below:

BALLSTON - 78,421 USF => $2,772,182 savings for AT/FP, $3,655,399 per year in lease savings.

BAILEY'S - 60,783 USF => $2,148,679 savings for AT/FP, $2,833,248 per year in lease savings.

CRYSTAL CITY - 428,060 USF => $15,131,921 savings for AT/FP, $19,952,947 per year in lease savings.

HOFFMAN - 104,614 USF => $3,698,105 savings for AT/FP, $4,876,320 per year in lease savings.

ROSSLYN - 18,687 USF => $660,585 savings for AT/FP, $871,048 per year in lease savings.

FT. BELVOIR ONE-TIME COSTS: All of the One-Time Costs for Ft. Belvoir represent this CRs portion of the costs generated by the cumulative impact of all CRs affecting Ft. Belvoir.

One-Time Unique costs are for Utilities Support to MILCON, $4,387,877 and costs for imporving access roads to Ft. Belvoir, $13,264,222. Total $17,652,099.

One-Time Environmental, $122,031 for Air Conformity Analysis, New Source Review and Re-alignment NEPA costs.

One-Time IT Costs, $1,471,715.

FOOTNOTES FOR SCREEN SIX
==========
Personnel addition at Ft. Belvoir is for BASOPS related functions associated with the addition to the installation population. The personnel added are this CRs portion of the total BASOPS personnel addition necessary at Ft. Belvoir to accomodate all of the CRs that impact Ft. Belvoir.

FOOTNOTES FOR SCREEN SEVEN
==========
MILCON was constructed for Army units using the RPLANS database. The MILCON necessary represents this CRs portion of the MILCON necessary to support all of the requirements for all of the units moving to Ft. Belvoir (in all CRs impacting Ft. Belvoir). The units in this CR may have requirements for space that exceed what is constructed, however, these units are also assumed to be using some portion of any excess space at Ft. Belvoir.

COBRA ECONOMIC IMPACT REPORT (COBRA v6.10)
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Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

BALSTON LEASE, VA (510L2)

	2006	2007	2008	2009	2010	2011	Total
Jobs Gained-Mil	0	0	0	0	0	0	0
Jobs Lost-Mil	0	0	262	0	0	0	262
NET CHANGE-Mil	0	0	-262	0	0	0	-262
Jobs Gained-Civ	0	0	0	0	0	0	0
Jobs Lost-Civ	0	0	93	0	0	0	93
NET CHANGE-Civ	0	0	-93	0	0	0	-93
Jobs Gained-Stu	0	0	0	0	0	0	0
Jobs Lost-Stu	0	0	0	0	0	0	0
NET CHANGE-Stu	0	0	0	0	0	0	0

BAILEY'S CROSSROADS, VA (5128L)

	2006	2007	2008	2009	2010	2011	Total
Jobs Gained-Mil	0	0	0	0	0	0	0
Jobs Lost-Mil	0	0	1	0	0	0	1
NET CHANGE-Mil	0	0	-1	0	0	0	-1
Jobs Gained-Civ	0	0	0	0	0	0	0
Jobs Lost-Civ	0	0	85	0	0	0	85
NET CHANGE-Civ	0	0	-85	0	0	0	-85
Jobs Gained-Stu	0	0	0	0	0	0	0
Jobs Lost-Stu	0	0	0	0	0	0	0
NET CHANGE-Stu	0	0	0	0	0	0	0

CRYSTAL CITY LEASE, VA (5102N)

	2006	2007	2008	2009	2010	2011	Total
Jobs Gained-Mil	0	0	0	0	0	0	0
Jobs Lost-Mil	0	0	294	0	0	0	294
NET CHANGE-Mil	0	0	-294	0	0	0	-294
Jobs Gained-Civ	0	0	0	0	0	0	0
Jobs Lost-Civ	0	0	893	0	0	0	893
NET CHANGE-Civ	0	0	-893	0	0	0	-893
Jobs Gained-Stu	0	0	0	0	0	0	0
Jobs Lost-Stu	0	0	0	0	0	0	0
NET CHANGE-Stu	0	0	0	0	0	0	0

HOFFMAN LEASE, VA (5101K)

	2006	2007	2008	2009	2010	2011	Total
Jobs Gained-Mil	0	0	0	0	0	0	0
Jobs Lost-Mil	0	0	0	0	0	0	0
NET CHANGE-Mil	0	0	0	0	0	0	0
Jobs Gained-Civ	0	0	0	0	0	0	0
Jobs Lost-Civ	0	0	360	0	0	0	360
NET CHANGE-Civ	0	0	-360	0	0	0	-360
Jobs Gained-Stu	0	0	0	0	0	0	0
Jobs Lost-Stu	0	0	0	0	0	0	0
NET CHANGE-Stu	0	0	0	0	0	0	0

COBRA SUSTAINMENT/RECAP/BOS/HOUSING CHANGE REPORT (COBRA v6.10) - Page 2
Data As Of 04/21/05 10:15:02 AM, Report Created 04/21/05 10:17:12 AM

Department : HSA JCSG
Scenario File : C:\Documents and Settings\----------\My Documents\temp\ARMY\Army Leased (HSA0069)\2005 04 20 v6.10\HSA-0069 Army NCR Leases (Belvoir)-2.CBR
Option Pkg Name: Close NCR Leases (Belvoir)
Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

ROSSLYN LEASE, VA (510L1)

	2006	2007	2008	2009	2010	2011	Total
Jobs Gained-Mil	0	0	0	0	0	0	0
Jobs Lost-Mil	0	0	0	0	0	0	0
NET CHANGE-Mil	0	0	0	0	0	0	0
Jobs Gained-Civ	0	0	0	0	0	0	0
Jobs Lost-Civ	0	0	209	0	0	0	209
NET CHANGE-Civ	0	0	-209	0	0	0	-209
Jobs Gained-Stu	0	0	0	0	0	0	0
Jobs Lost-Stu	0	0	0	0	0	0	0
NET CHANGE-Stu	0	0	0	0	0	0	0

BELVOIR, VA (51062)

	2006	2007	2008	2009	2010	2011	Total
Jobs Gained-Mil	0	0	557	0	0	0	557
Jobs Lost-Mil	0	0	0	0	0	0	0
NET CHANGE-Mil	0	0	557	0	0	0	557
Jobs Gained-Civ	0	0	1,681	0	0	0	1,681
Jobs Lost-Civ	0	0	0	0	0	0	0
NET CHANGE-Civ	0	0	1,681	0	0	0	1,681
Jobs Gained-Stu	0	0	0	0	0	0	0
Jobs Lost-Stu	0	0	0	0	0	0	0
NET CHANGE-Stu	0	0	0	0	0	0	0

Economic Impact Report

This report depicts the economic impact of the following Scenarios:

HSA-0069v2: Co-locate Miscellaneous Army Leased Locations

The data in this report is rolled up by Region of Influence

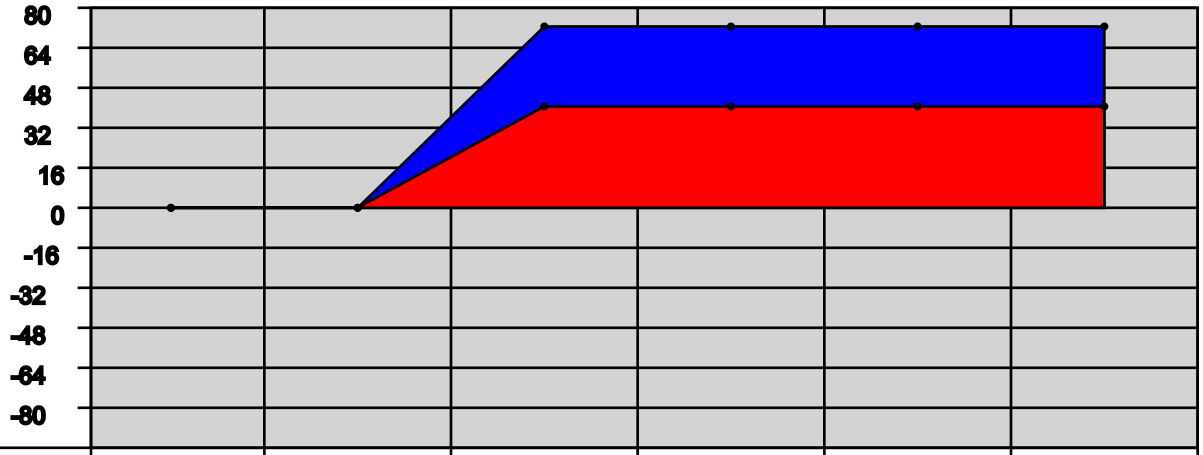
ECONOMIC IMPACT DATA

Scenario: All Selected (see title page)
Economic Region of Influence(ROI): Washington-Arlington-Alexandria, DC-VA-MD-WV Metropolitan Division
Base: All Bases
Action: All Actions

Overall Economic Impact of Proposed BRAC-05 Action:

ROI Population (2002):	3,895,337
ROI Employment (2002):	2,771,791
Authorized Manpower (2005):	20,450
Authorized Manpower(2005) / ROI Employment(2002):	0.74%
Total Estimated Job Change:	72
Total Estimated Job Change / ROI Employment(2002):	0%

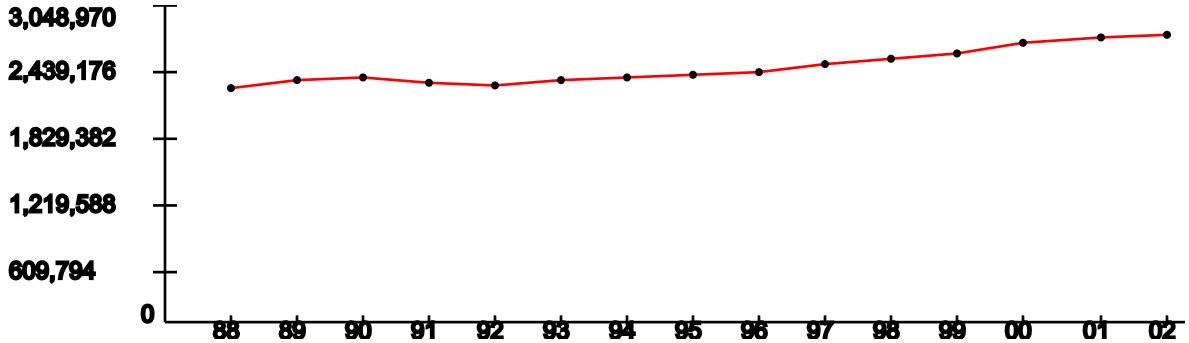
Cumulative Job Change (Gain/Loss) Over Time:



YEAR:	2006	2007	2008	2009	2010	2011
Direct Military:	0	0	0	0	0	0
Direct Civilian:	0	0	41	0	0	0
Direct Student:	0	0	0	0	0	0
Direct Contractor:	0	0	0	0	0	0
Cumulative Direct:	0	0	41	41	41	41
Cum Indir/Induc:	0	0	31	31	31	31
Cumulative Total:	0	0	72	72	72	72

Washington-Arlington-Alexandria, DC-VA-MD-WV Metropolitan Division Trend Data

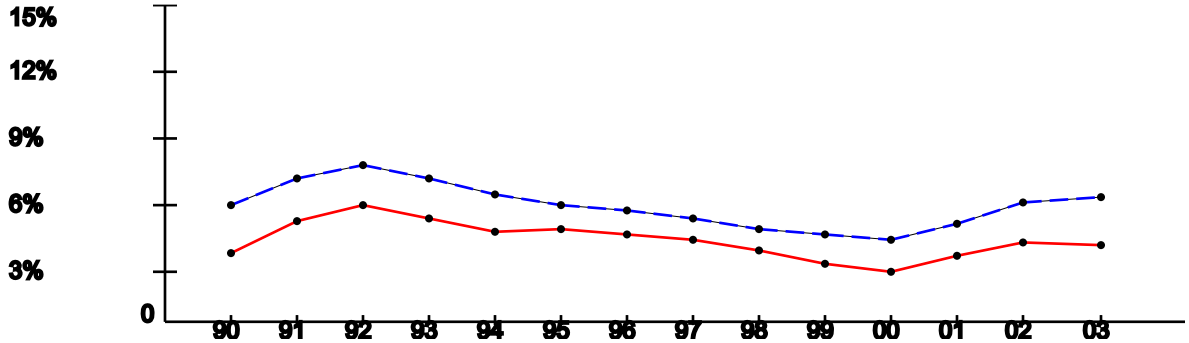
Employment Trend (1988-2002)



YEAR:	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002
Index:	1	1.03	1.04	1.02	1.01	1.03	1.04	1.06	1.07	1.1	1.12	1.15	1.2	1.22	1.23

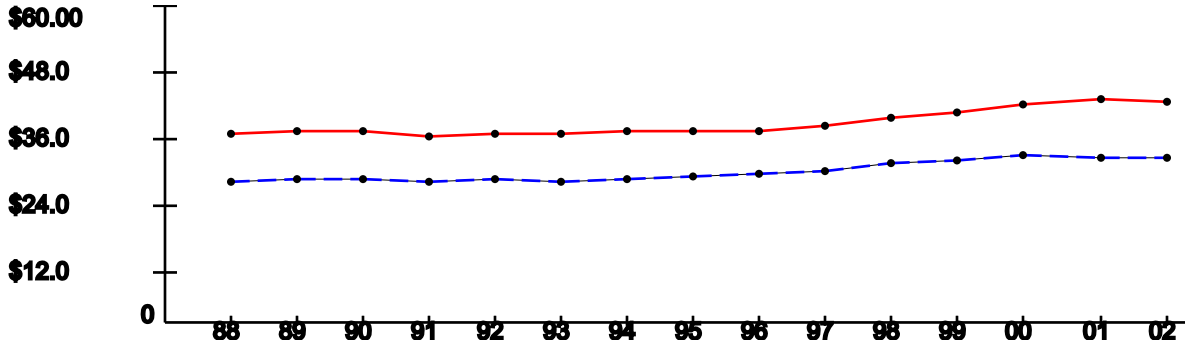
Represents the ROI's indexed employment change since 1988

Unemployment Percentage Trend (1990-2003)



YEAR:	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003
ROI:	3.42%	4.87%	5.6%	5%	4.4%	4.48%	4.23%	3.94%	3.47%	2.82%	2.53%	3.27%	3.89%	3.75%
USA:	5.6%	6.83%	7.5%	6.91%	6.09%	5.59%	5.4%	4.94%	4.51%	4.21%	3.99%	4.74%	5.79%	5.99%

Per Capita Income x $1,000 (1988-2002)



YEAR:	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002
ROI:	$35.91	$36.47	$36.33	$35.74	$36.05	$36.18	$36.42	$36.33	$36.47	$37.51	$38.94	$40.22	$41.65	$42.28	$42.06
USA:	$26.96	$27.48	$27.42	$26.87	$27.35	$27.18	$27.53	$27.86	$28.35	$29.04	$30.35	$30.86	$31.89	$31.72	$31.61

Note: National trend lines are dashed

Economic Impact Report

This report depicts the economic impact of the following Scenarios:

HSA-0069v2: Co-locate Miscellaneous Army Leased Locations

The data in this report is rolled up by Action

As of: Thu Apr 21 17:20:59 EDT 2005

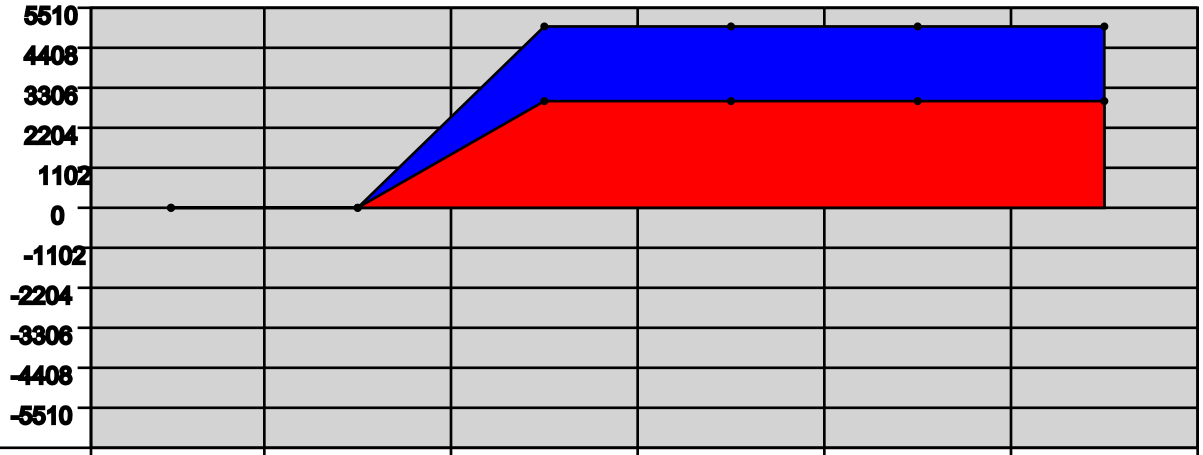
ECONOMIC IMPACT DATA

Scenario: Co-locate Miscellaneous Army Leased Locations
Economic Region of Influence(ROI): Washington-Arlington-Alexandria, DC-VA-MD-WV Metropolitan Division
Base: BELVOIR
Action: HSA-0069 gaining Belvoir

Overall Economic Impact of Proposed BRAC-05 Action:

ROI Population (2002):	3,895,337
ROI Employment (2002):	2,771,791
Authorized Manpower (2005):	14,203
Authorized Manpower(2005) / ROI Employment(2002):	0.51%
Total Estimated Job Change:	5,011
Total Estimated Job Change / ROI Employment(2002):	0.18%

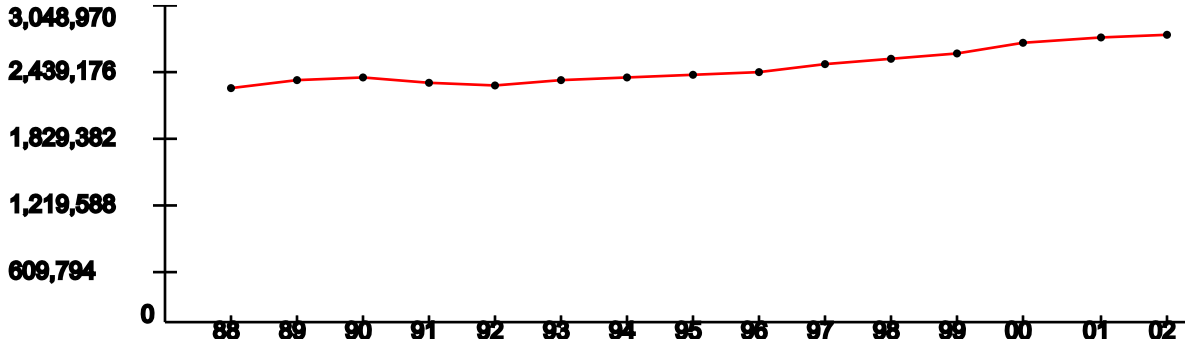
Cumulative Job Change (Gain/Loss) Over Time:



YEAR:	2006	2007	2008	2009	2010	2011
Direct Military:	0	0	557	0	0	0
Direct Civilian:	0	0	1681	0	0	0
Direct Student:	0	0	0	0	0	0
Direct Contractor:	0	0	692	0	0	0
Cumulative Direct:	0	0	2930	2930	2930	2930
Cum Indir/Induc:	0	0	2081	2081	2081	2081
Cumulative Total:	0	0	5011	5011	5011	5,011

Washington-Arlington-Alexandria, DC-VA-MD-WV Metropolitan Division Trend Data

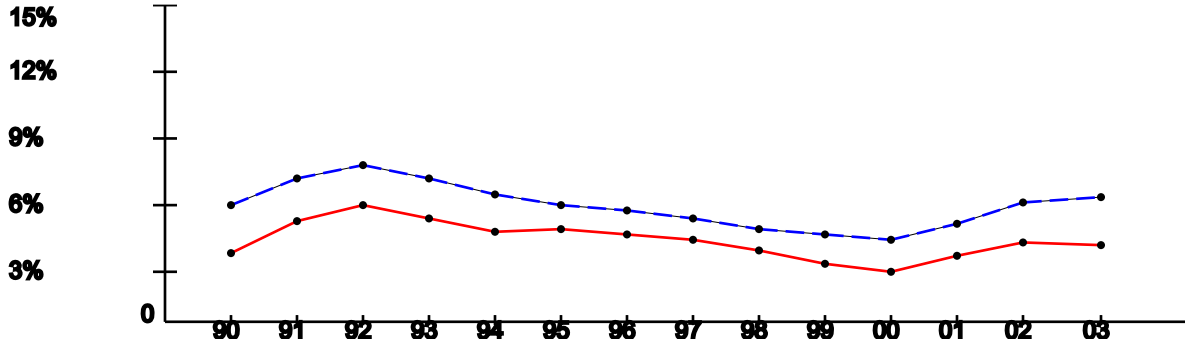
Employment Trend (1988-2002)



YEAR:	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002
Index:	1	1.03	1.04	1.02	1.01	1.03	1.04	1.06	1.07	1.1	1.12	1.15	1.2	1.22	1.23

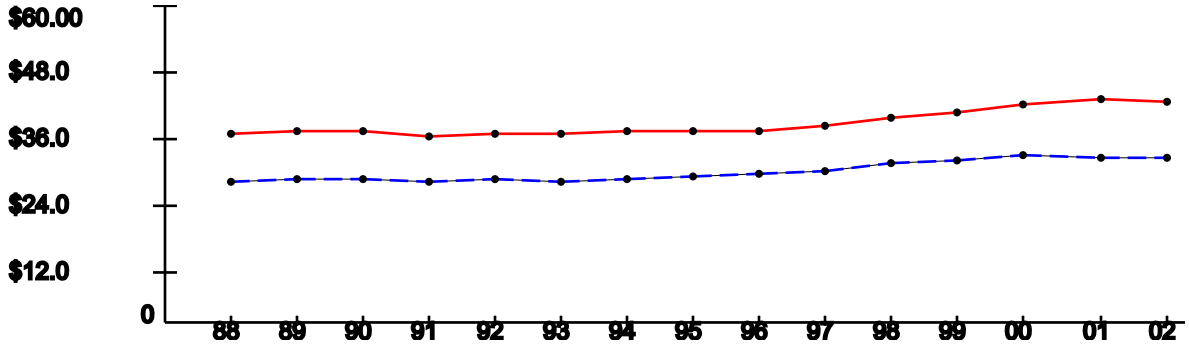
Represents the ROI's indexed employment change since 1988

Unemployment Percentage Trend (1990-2003)



YEAR:	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003
ROI:	3.42%	4.87%	5.6%	5%	4.4%	4.48%	4.23%	3.94%	3.47%	2.82%	2.53%	3.27%	3.89%	3.75%
USA:	5.6%	6.83%	7.5%	6.91%	6.09%	5.59%	5.4%	4.94%	4.51%	4.21%	3.99%	4.74%	5.79%	5.99%

Per Capita Income x $1,000 (1988-2002)



YEAR:	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002
ROI:	$35.91	$36.47	$36.33	$35.74	$36.05	$36.18	$36.42	$36.33	$36.47	$37.51	$38.94	$40.22	$41.65	$42.28	$42.06
USA:	$26.96	$27.48	$27.42	$26.87	$27.35	$27.18	$27.53	$27.86	$28.35	$29.04	$30.35	$30.86	$31.89	$31.72	$31.61

Note: National trend lines are dashed

As of: Thu Apr 21 17:20:59 EDT 2005

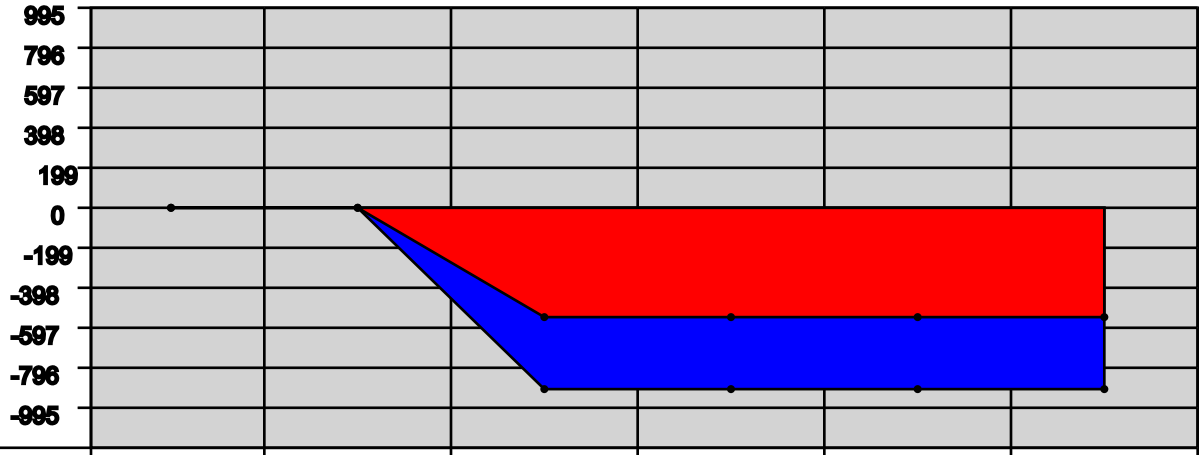
ECONOMIC IMPACT DATA

Scenario: Co-locate Miscellaneous Army Leased Locations
Economic Region of Influence(ROI): Washington-Arlington-Alexandria, DC-VA-MD-WV Metropolitan Division
Base: BALSTON LEASE
Action: HSA-0069R losing Balston Leased Spaces

Overall Economic Impact of Proposed BRAC-05 Action:

ROI Population (2002):	3,895,337
ROI Employment (2002):	2,771,791
Authorized Manpower (2005):	175
Authorized Manpower(2005) / ROI Employment(2002):	0.01%
Total Estimated Job Change:	-907
Total Estimated Job Change / ROI Employment(2002):	-0.03%

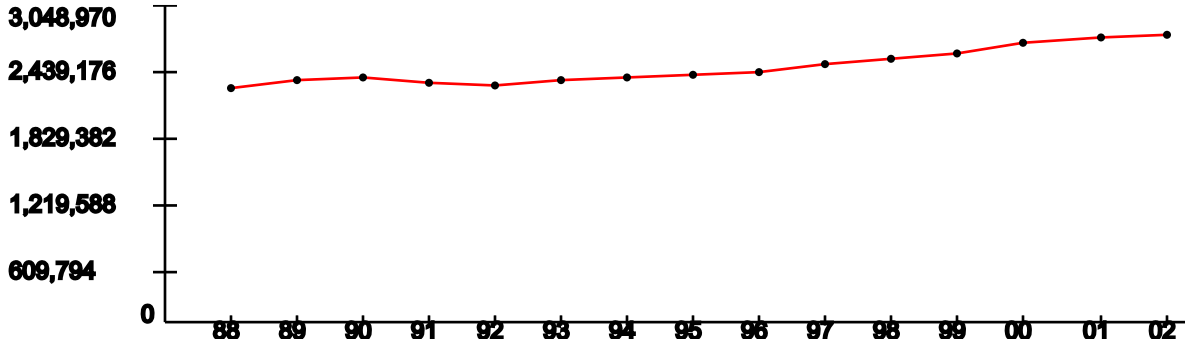
Cumulative Job Change (Gain/Loss) Over Time:



YEAR:	2006	2007	2008	2009	2010	2011
Direct Military:	0	0	-262	0	0	0
Direct Civilian:	0	0	-93	0	0	0
Direct Student:	0	0	0	0	0	0
Direct Contractor:	0	0	-191	0	0	0
Cumulative Direct:	0	0	-546	-546	-546	-546
Cum Indir/Induc:	0	0	-361	-361	-361	-361
Cumulative Total:	0	0	-907	-907	-907	-907

Washington-Arlington-Alexandria, DC-VA-MD-WV Metropolitan Division Trend Data

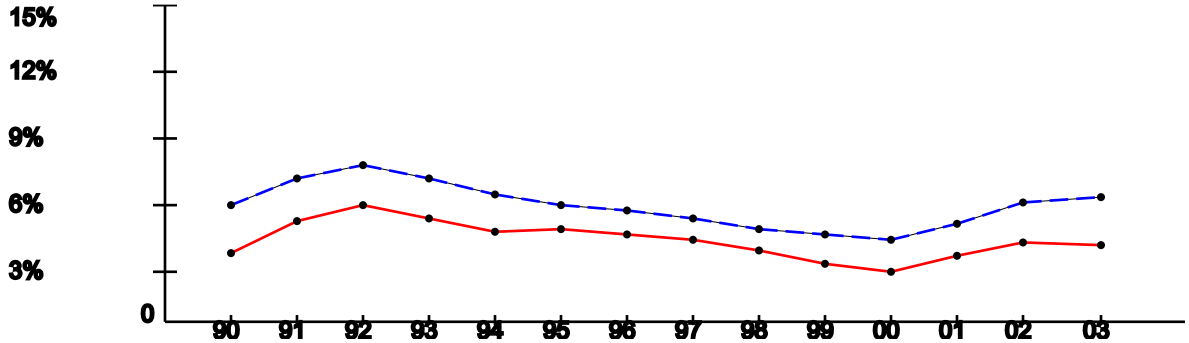
Employment Trend (1988-2002)



YEAR:	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002
Index:	1	1.03	1.04	1.02	1.01	1.03	1.04	1.06	1.07	1.1	1.12	1.15	1.2	1.22	1.23

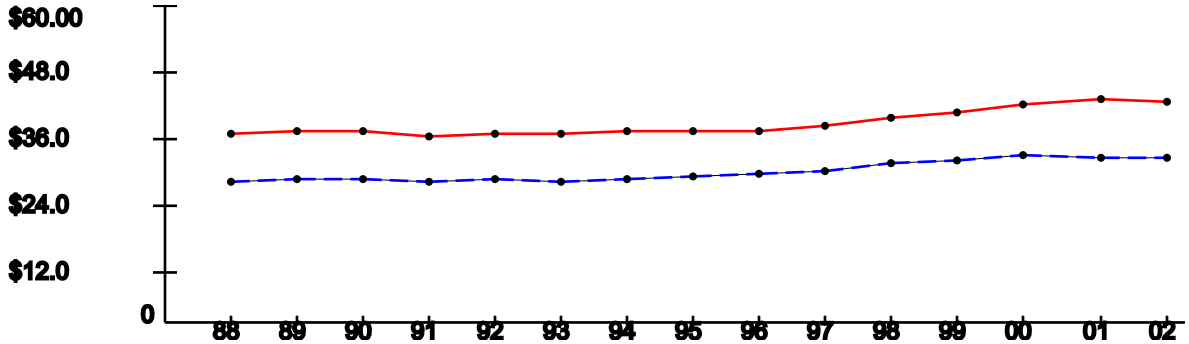
Represents the ROI's indexed employment change since 1988

Unemployment Percentage Trend (1990-2003)



YEAR:	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003
ROI:	3.42%	4.87%	5.6%	5%	4.4%	4.48%	4.23%	3.94%	3.47%	2.82%	2.53%	3.27%	3.89%	3.75%
USA:	5.6%	6.83%	7.5%	6.91%	6.09%	5.59%	5.4%	4.94%	4.51%	4.21%	3.99%	4.74%	5.79%	5.99%

Per Capita Income x $1,000 (1988-2002)



YEAR:	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002
ROI:	$35.91	$36.47	$36.33	$35.74	$36.05	$36.18	$36.42	$36.33	$36.47	$37.51	$38.94	$40.22	$41.65	$42.28	$42.06
USA:	$26.96	$27.48	$27.42	$26.87	$27.35	$27.18	$27.53	$27.86	$28.35	$29.04	$30.35	$30.86	$31.89	$31.72	$31.61

Note: National trend lines are dashed

As of: Thu Apr 21 17:21:00 EDT 2005

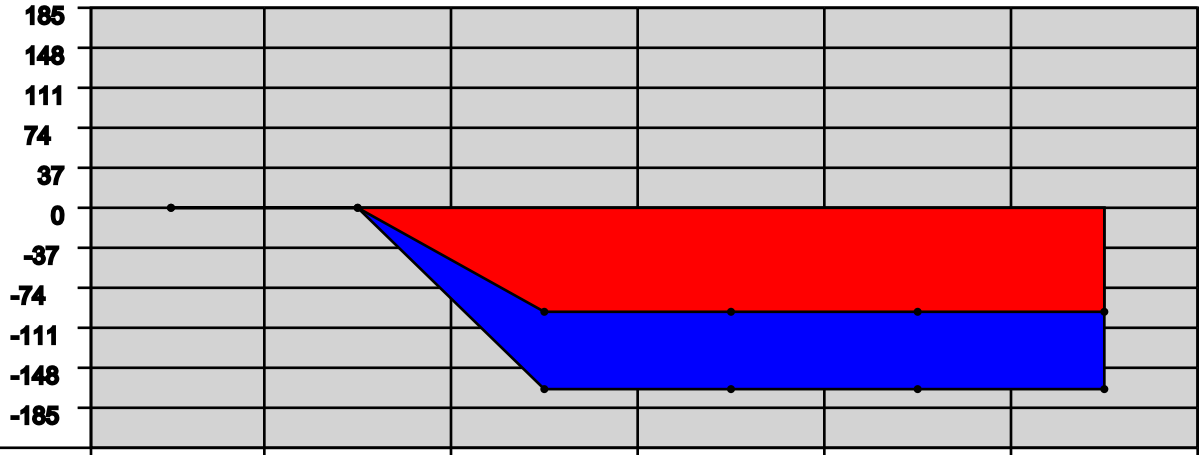
ECONOMIC IMPACT DATA

Scenario: Co-locate Miscellaneous Army Leased Locations
Economic Region of Influence(ROI): Washington-Arlington-Alexandria, DC-VA-MD-WV Metropolitan Division
Base: BAILEY'S CROSSROADS
Action: HSA-0069R losing Bailey's Crossroads Leased Spaces

Overall Economic Impact of Proposed BRAC-05 Action:

ROI Population (2002):	3,895,337
ROI Employment (2002):	2,771,791
Authorized Manpower (2005):	867
Authorized Manpower(2005) / ROI Employment(2002):	0.03%
Total Estimated Job Change:	-168
Total Estimated Job Change / ROI Employment(2002):	-0.01%

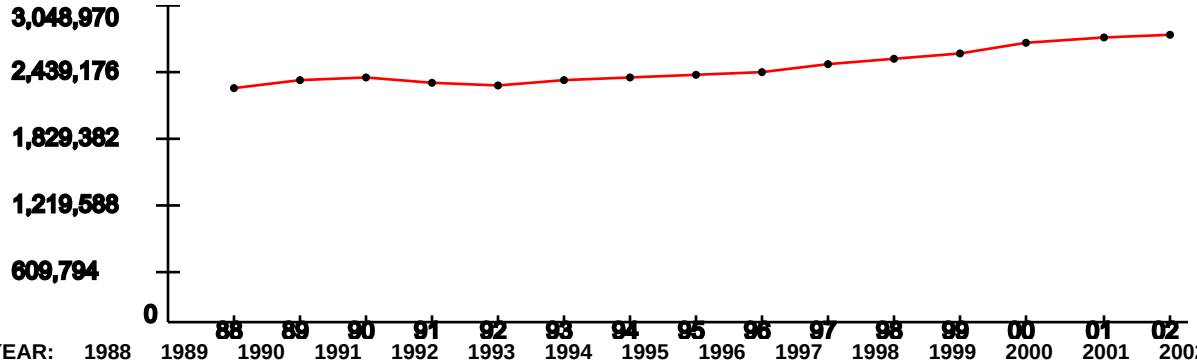
Cumulative Job Change (Gain/Loss) Over Time:



YEAR:	2006	2007	2008	2009	2010	2011
Direct Military:	0	0	-1	0	0	0
Direct Civilian:	0	0	-85	0	0	0
Direct Student:	0	0	0	0	0	0
Direct Contractor:	0	0	-10	0	0	0
Cumulative Direct:	0	0	-96	-96	-96	-96
Cum Indir/Induc:	0	0	-72	-72	-72	-72
Cumulative Total:	0	0	-168	-168	-168	-168

Washington-Arlington-Alexandria, DC-VA-MD-WV Metropolitan Division Trend Data

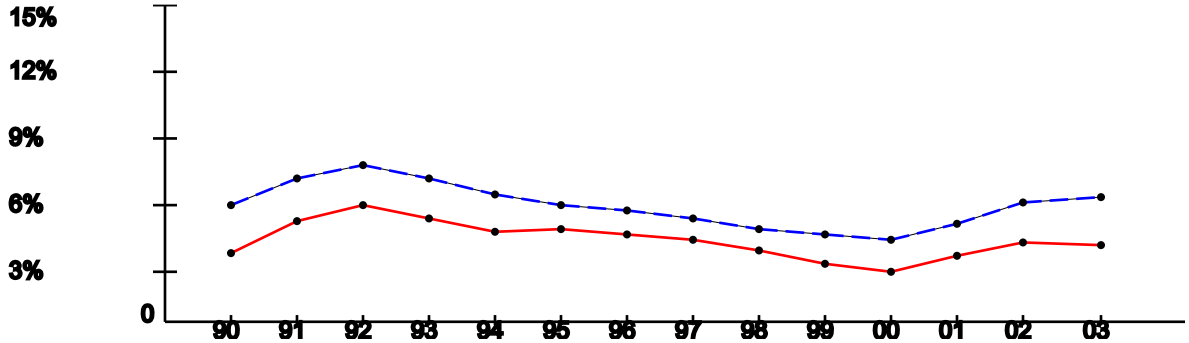
Employment Trend (1988-2002)



YEAR:	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002
Index:	1	1.03	1.04	1.02	1.01	1.03	1.04	1.06	1.07	1.1	1.12	1.15	1.2	1.22	1.23

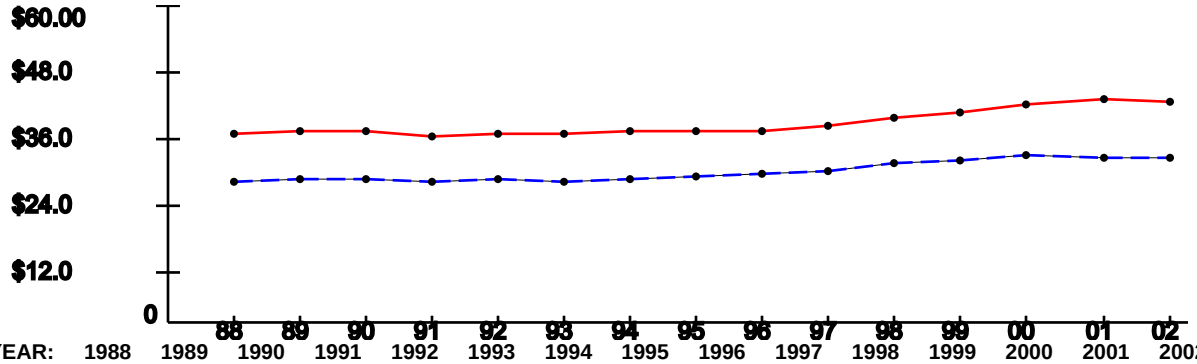
Represents the ROI's indexed employment change since 1988

Unemployment Percentage Trend (1990-2003)



YEAR:	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003
ROI:	3.42%	4.87%	5.6%	5%	4.4%	4.48%	4.23%	3.94%	3.47%	2.82%	2.53%	3.27%	3.89%	3.75%
USA:	5.6%	6.83%	7.5%	6.91%	6.09%	5.59%	5.4%	4.94%	4.51%	4.21%	3.99%	4.74%	5.79%	5.99%

Per Capita Income x $1,000 (1988-2002)



YEAR:	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002
ROI:	$35.91	$36.47	$36.33	$35.74	$36.05	$36.18	$36.42	$36.33	$36.47	$37.51	$38.94	$40.22	$41.65	$42.28	$42.06
USA:	$26.96	$27.48	$27.42	$26.87	$27.35	$27.18	$27.53	$27.86	$28.35	$29.04	$30.35	$30.86	$31.89	$31.72	$31.61

Note: National trend lines are dashed

As of: Thu Apr 21 17:21:00 EDT 2005

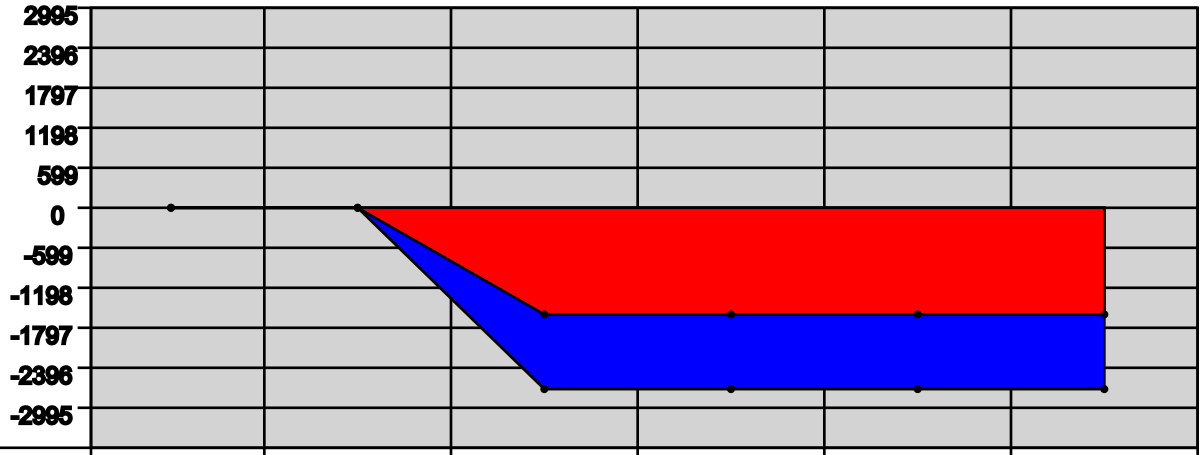
ECONOMIC IMPACT DATA

Scenario: Co-locate Miscellaneous Army Leased Locations
Economic Region of Influence(ROI): Washington-Arlington-Alexandria, DC-VA-MD-WV Metropolitan Division
Base: CRYSTAL CITY LEASE
Action: HSA-0069R losing Crystal City Leased Spaces

Overall Economic Impact of Proposed BRAC-05 Action:

ROI Population (2002):	3,895,337
ROI Employment (2002):	2,771,791
Authorized Manpower (2005):	2,397
Authorized Manpower(2005) / ROI Employment(2002):	0.09%
Total Estimated Job Change:	-2,726
Total Estimated Job Change / ROI Employment(2002):	-0.1%

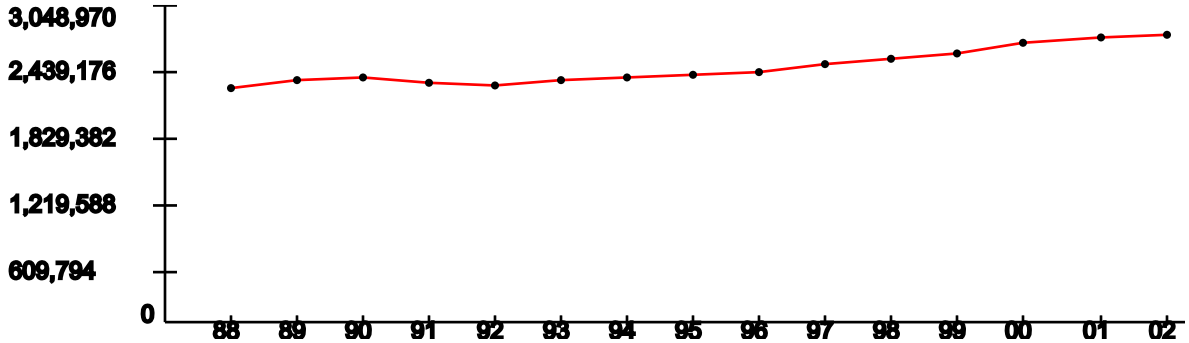
Cumulative Job Change (Gain/Loss) Over Time:



YEAR:	2006	2007	2008	2009	2010	2011
Direct Military:	0	0	-294	0	0	0
Direct Civilian:	0	0	-893	0	0	0
Direct Student:	0	0	0	0	0	0
Direct Contractor:	0	0	-408	0	0	0
Cumulative Direct:	0	0	-1595	-1595	-1595	-1595
Cum Indir/Induc:	0	0	-1131	-1131	-1131	-1131
Cumulative Total:	0	0	-2726	-2726	-2726	-2,726

Washington-Arlington-Alexandria, DC-VA-MD-WV Metropolitan Division Trend Data

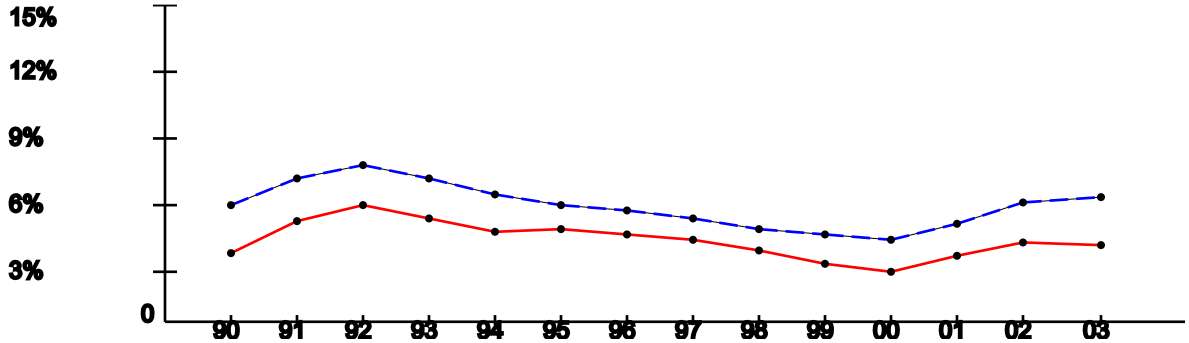
Employment Trend (1988-2002)



YEAR:	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002
Index:	1	1.03	1.04	1.02	1.01	1.03	1.04	1.06	1.07	1.1	1.12	1.15	1.2	1.22	1.23

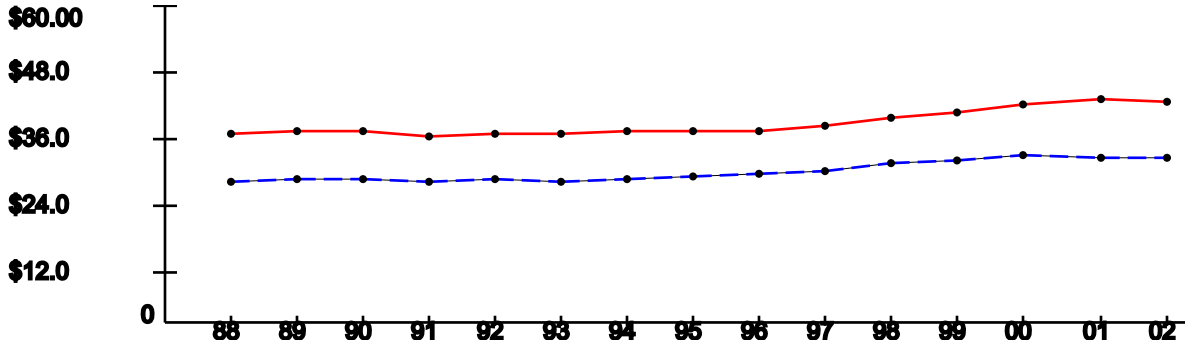
Represents the ROI's indexed employment change since 1988

Unemployment Percentage Trend (1990-2003)



YEAR:	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003
ROI:	3.42%	4.87%	5.6%	5%	4.4%	4.48%	4.23%	3.94%	3.47%	2.82%	2.53%	3.27%	3.89%	3.75%
USA:	5.6%	6.83%	7.5%	6.91%	6.09%	5.59%	5.4%	4.94%	4.51%	4.21%	3.99%	4.74%	5.79%	5.99%

Per Capita Income x $1,000 (1988-2002)



YEAR:	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002
ROI:	$35.91	$36.47	$36.33	$35.74	$36.05	$36.18	$36.42	$36.33	$36.47	$37.51	$38.94	$40.22	$41.65	$42.28	$42.06
USA:	$26.96	$27.48	$27.42	$26.87	$27.35	$27.18	$27.53	$27.86	$28.35	$29.04	$30.35	$30.86	$31.89	$31.72	$31.61

Note: National trend lines are dashed

As of: Thu Apr 21 17:21:00 EDT 2005

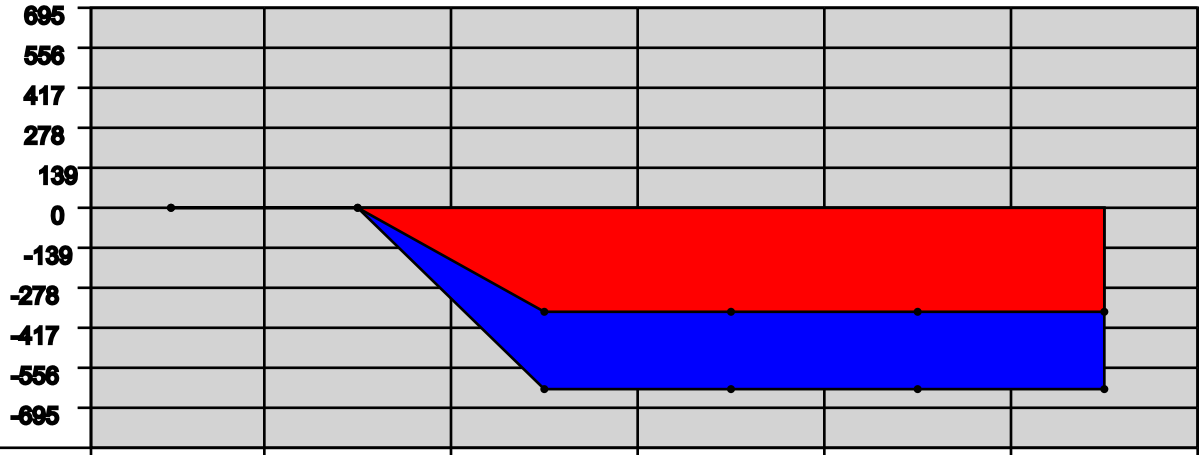
ECONOMIC IMPACT DATA

Scenario: Co-locate Miscellaneous Army Leased Locations
Economic Region of Influence(ROI): Washington-Arlington-Alexandria, DC-VA-MD-WV Metropolitan Division
Base: HOFFMAN LEASE
Action: HSA-0069R losing Hoffman Leased Space

Overall Economic Impact of Proposed BRAC-05 Action:

ROI Population (2002):	3,895,337
ROI Employment (2002):	2,771,791
Authorized Manpower (2005):	2,633
Authorized Manpower(2005) / ROI Employment(2002):	0.09%
Total Estimated Job Change:	-633
Total Estimated Job Change / ROI Employment(2002):	-0.02%

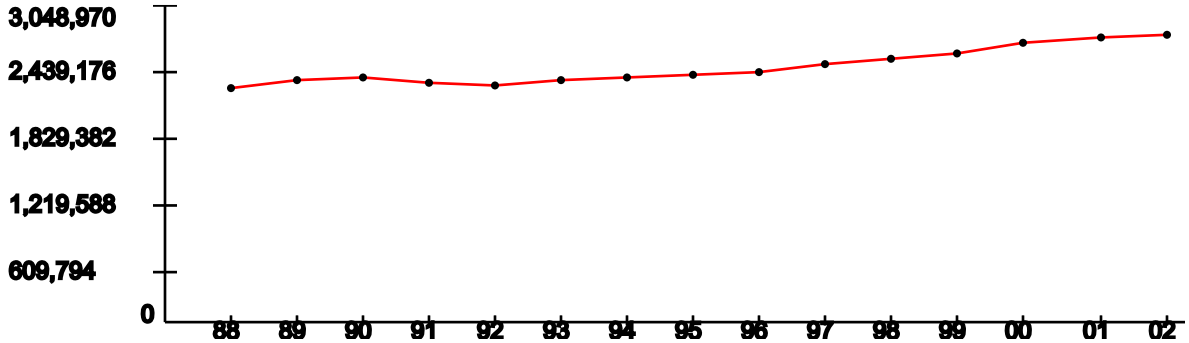
Cumulative Job Change (Gain/Loss) Over Time:



YEAR:	2006	2007	2008	2009	2010	2011
Direct Military:	0	0	0	0	0	0
Direct Civilian:	0	0	-360	0	0	0
Direct Student:	0	0	0	0	0	0
Direct Contractor:	0	0	0	0	0	0
Cumulative Direct:	0	0	-360	-360	-360	-360
Cum Indir/Induc:	0	0	-273	-273	-273	-273
Cumulative Total:	0	0	-633	-633	-633	-633

Washington-Arlington-Alexandria, DC-VA-MD-WV Metropolitan Division Trend Data

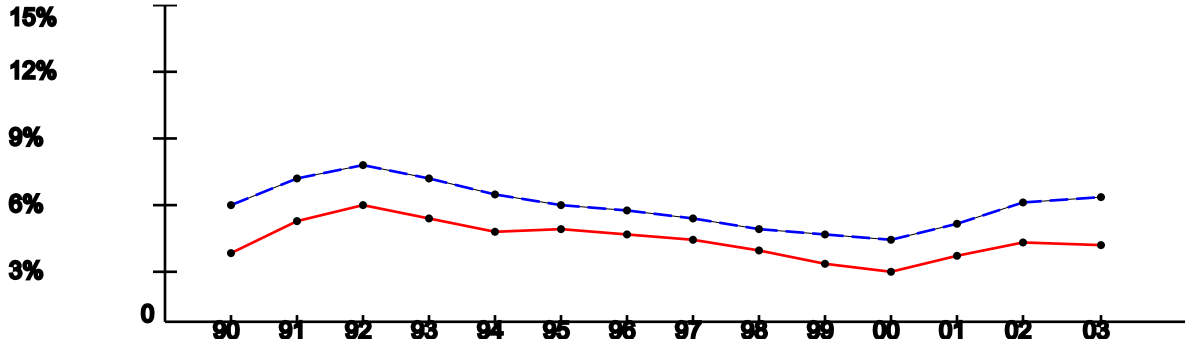
Employment Trend (1988-2002)



YEAR:	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002
Index:	1	1.03	1.04	1.02	1.01	1.03	1.04	1.06	1.07	1.1	1.12	1.15	1.2	1.22	1.23

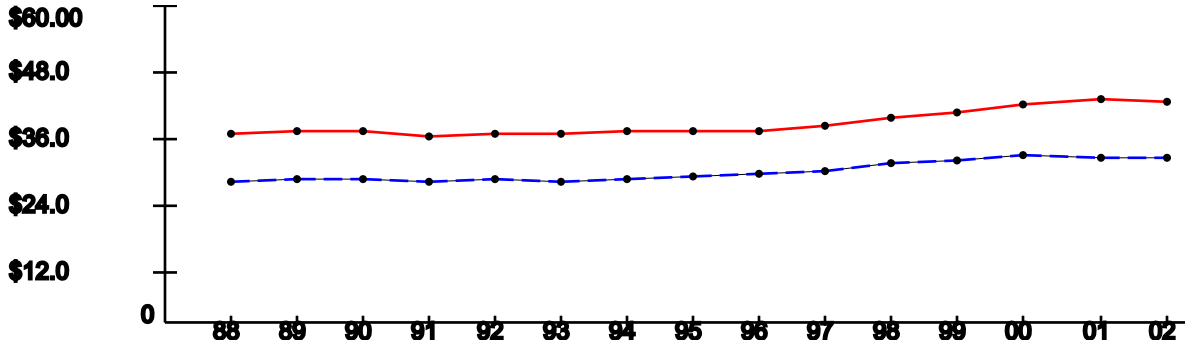
Represents the ROI's indexed employment change since 1988

Unemployment Percentage Trend (1990-2003)



YEAR:	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003
ROI:	3.42%	4.87%	5.6%	5%	4.4%	4.48%	4.23%	3.94%	3.47%	2.82%	2.53%	3.27%	3.89%	3.75%
USA:	5.6%	6.83%	7.5%	6.91%	6.09%	5.59%	5.4%	4.94%	4.51%	4.21%	3.99%	4.74%	5.79%	5.99%

Per Capita Income x $1,000 (1988-2002)



YEAR:	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002
ROI:	$35.91	$36.47	$36.33	$35.74	$36.05	$36.18	$36.42	$36.33	$36.47	$37.51	$38.94	$40.22	$41.65	$42.28	$42.06
USA:	$26.96	$27.48	$27.42	$26.87	$27.35	$27.18	$27.53	$27.86	$28.35	$29.04	$30.35	$30.86	$31.89	$31.72	$31.61

Note: National trend lines are dashed

As of: Thu Apr 21 17:21:00 EDT 2005

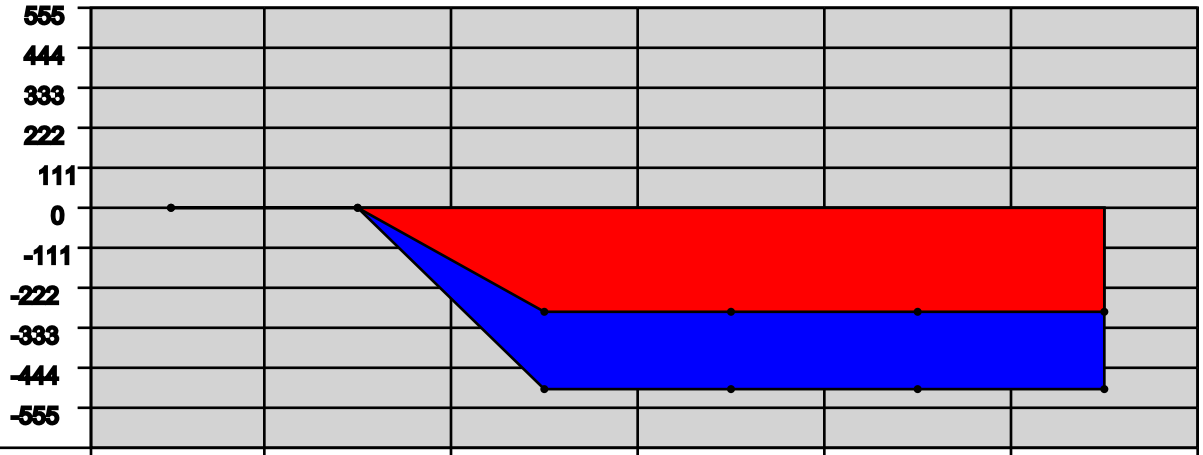
ECONOMIC IMPACT DATA

Scenario: Co-locate Miscellaneous Army Leased Locations
Economic Region of Influence(ROI): Washington-Arlington-Alexandria, DC-VA-MD-WV Metropolitan Division
Base: ROSSLYN LEASE
Action: HSA-0069R losing Rosslyn Leased Spaces

Overall Economic Impact of Proposed BRAC-05 Action:

ROI Population (2002):	3,895,337
ROI Employment (2002):	2,771,791
Authorized Manpower (2005):	175
Authorized Manpower(2005) / ROI Employment(2002):	0.01%
Total Estimated Job Change:	-505
Total Estimated Job Change / ROI Employment(2002):	-0.02%

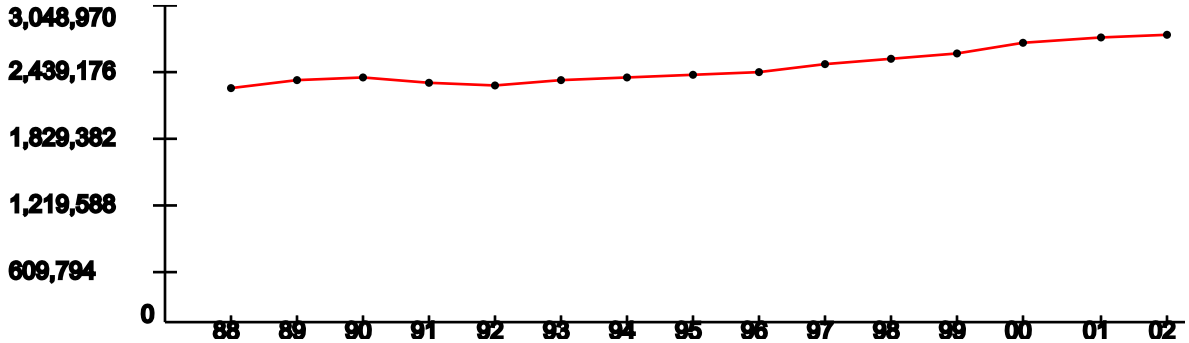
Cumulative Job Change (Gain/Loss) Over Time:



YEAR:	2006	2007	2008	2009	2010	2011
Direct Military:	0	0	0	0	0	0
Direct Civilian:	0	0	-209	0	0	0
Direct Student:	0	0	0	0	0	0
Direct Contractor:	0	0	-83	0	0	0
Cumulative Direct:	0	0	-292	-292	-292	-292
Cum Indir/Induc:	0	0	-213	-213	-213	-213
Cumulative Total:	0	0	-505	-505	-505	-505

Washington-Arlington-Alexandria, DC-VA-MD-WV Metropolitan Division Trend Data

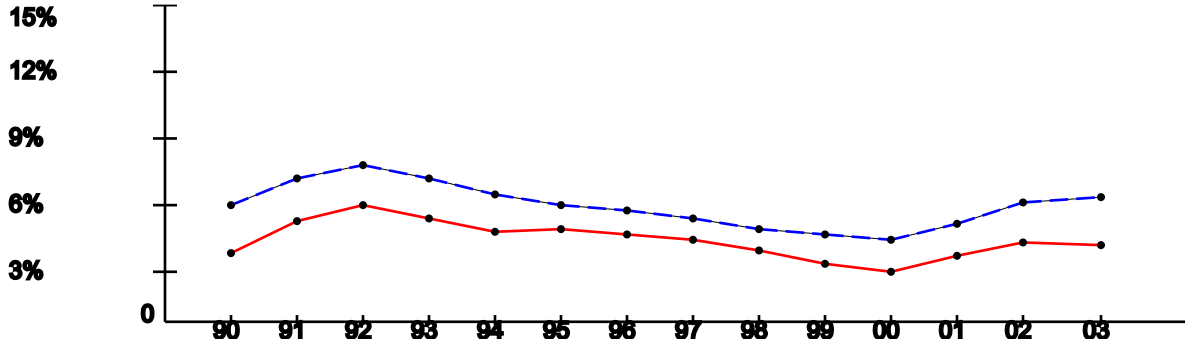
Employment Trend (1988-2002)



YEAR:	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002
Index:	1	1.03	1.04	1.02	1.01	1.03	1.04	1.06	1.07	1.1	1.12	1.15	1.2	1.22	1.23

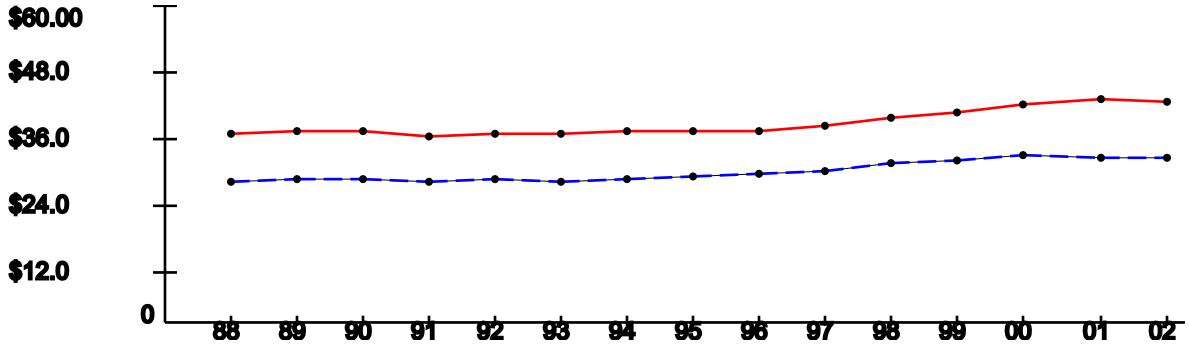
Represents the ROI's indexed employment change since 1988

Unemployment Percentage Trend (1990-2003)



YEAR:	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003
ROI:	3.42%	4.87%	5.6%	5%	4.4%	4.48%	4.23%	3.94%	3.47%	2.82%	2.53%	3.27%	3.89%	3.75%
USA:	5.6%	6.83%	7.5%	6.91%	6.09%	5.59%	5.4%	4.94%	4.51%	4.21%	3.99%	4.74%	5.79%	5.99%

Per Capita Income x $1,000 (1988-2002)



YEAR:	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002
ROI:	$35.91	$36.47	$36.33	$35.74	$36.05	$36.18	$36.42	$36.33	$36.47	$37.51	$38.94	$40.22	$41.65	$42.28	$42.06
USA:	$26.96	$27.48	$27.42	$26.87	$27.35	$27.18	$27.53	$27.86	$28.35	$29.04	$30.35	$30.86	$31.89	$31.72	$31.61

Note: National trend lines are dashed

FORT BELVOIR, VA

[GAINING INSTALLATION]

Demographics

The following tables provide a short description of the area near the installation/activity. FORT BELVOIR is 8 miles from Alexandria, VA, the nearest city with a population of 100,000 or more. The nearest metropolitan statistical area (MSA) is

MSA	Population
Washington DC MSA	4,923,153

The following entities comprise the military housing area (MHA):

County/City	Population
Alexandria	128283
Arlington	189453
District Of Columbia	572059
Fairfax	969749
Falls Church	10377
Montgomery	873341
Prince George's	801515
Total	3,544,777

Child Care

This attribute captures the number of nationally accredited child-care centers within the local community: 79

Cost of Living

Cost of Living provides a relative measure of cost of living in the local community. General Schedule (GS) Locality Pay provides a relative scale to compare local salaries with government salaries and Basic Allowance for Housing (BAH) is an indicator of the local rental market. In-state tuition is an indicator of the support provided by the state for active duty family members to participate in higher-level education opportunities.

Median Household Income	(US Avg $41,994)	$62,216	Basis: MSA
Median House Value	(US Avg $119,600)	$178,900	
GS Locality Pay	(“Rest of US” 10.9%)	14.6%	
O-3 with Dependents BAH Rate		$2,006	
In-state Tuition for Family Member		No	
In-state Tuition Continues if Member PCSs Out of State			

Education

This attribute defines the population in local school districts and identifies capacity. The pupil/teacher ratio, graduation rate, percentage of certified teachers and composite SAT I/ACT scores provide a relative quality indicator of education. This attribute also attempts to give communities credit for the potential intellectual capital they provide.

NOTE: "MFR" means a Memorandum For Record is on file at the installation/activity/agency to document problems in obtaining the required information. Reasons for not being able to obtain information may be that the school district refused to provide the information or the school district does not use or track the information.

If the installation/activity/agency has incomplete information from the local school system in order to accurately compute a score in this area, the number of school districts reporting information will be captured in addition to the computed answer.

		Basis
School District(s) Capacity	227,602	2 of 2 districts
Students Enrolled	220,963	2 of 2 districts
Average Pupil/Teacher Ratio	15.6:1	2 of 2 districts
High School Students Enrolled	66,102	2 of 2 districts
Average High School Graduation Rate (US Avg 67.3%)	96.7%	2 of 2 districts
Average Composite SAT I Score (US Avg 1026)	1077	2 of 2 districts
Average ACT Score (US Avg 20.8)	21	2 of 2 districts
Available Graduate/PhD Programs	6	
Available Colleges and/or Universities	15	
Available Vocational and/or Technical Schools	2	

Employment

Unemployment and job growth rates provide a relative merit of job availability in the local community. National rates from the Bureau of Labor Statistics are also provided.

The unemployment rates for the last five-years:

	1999	2000	2001	2002	2003
Local Data	2.6%	2.4%	3.1%	3.7%	3.5%
National	4.2%	4.0%	4.7%	5.8%	6.0%
Basis:	MSA	MSA	MSA	MSA	MSA

The annual job growth rate for the last five-years:

	1999	2000	2001	2002	2003
Local Data	3.3%	3.0%	1.4%	1.0%	1.0%
National	1.5%	2.4%	.03%	-.31%	.86%
Basis:	MSA	MSA	MSA	MSA	MSA

Housing

This attribute provides an indication of availability of housing, both sales and rental, in the local community. Note: according to the 2000 Census, Vacant Sale and Vacant Rental Units do not equal Total Vacant Housing Units; Total Vacant Housing Units may also include units that are vacant but not on the market for sale or rent.

Total Vacant Housing Units	94,577	Basis: MSA
Vacant Sale Units	19,464	
Vacant Rental Units	29,918	

Medical Providers

This attribute provides an indicator of availability of medical care for military and DoD civilians in the local community. The table reflects the raw number of physicians/beds and ratio of physicians/beds to population.

	# Physicians	# Beds	Population	
Local Community	15,810	9,163	4,923,153	Basis: MSA
Ratio	1:311	1:537		
National Ratio (2003)	1:421.2	1:373.7		

Safety/Crime

The local community's Uniform Crime Reports (UCR) Index for 2002 per 100,000 people and the national UCR based on information from the Federal Bureau of Investigation (FBI) for 2002:

Local UCR	4,047.0	Basis: MSA
National UCR	4,118.8	

Transportation

Distance to an airport shows convenience and availability of airline transportation. Public transportation shows potential for members and DoD civilians to use it to commute to/from work under normal circumstances and for leisure.

Distance from FORT BELVOIR to nearest commercial airport: 19.9 miles
Is FORT BELVOIR served by regularly scheduled public transportation? Yes

Utilities

This attribute identifies a local community's water and sewer systems' ability to receive 1,000 additional people.

Does the local community's water system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

Does the local community's sewer system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

DLA - Business Systems Modernization, Crystal Plaza 5, ARLINGTON, VA, VA

[PROXY FOR LOSING LEASED LOCATIONS: Crystal Square 2, Crystal Gateway 1, Crystal Gateway 2, Crystal Mall 4, Crystal Plaza 5, Crystal Gateway North, Zachary Taylor building, Rosslyn Metro Center, Jefferson Plaza 1 and 2, and Ballston Metro Center, Arlington, VA.]

Demographics

The following tables provide a short description of the area near the installation/activity. Business Systems Modernization, Crystal Plaza 5, ARLINGTON, VA is within Arlington, VA, the nearest city with a population of 100,000 or more. The nearest metropolitan statistical area (MSA) is

MSA	Population
Washington-Baltimore, DC--MD--VA--WV CMSA	7,608,070

The following entities comprise the military housing area (MHA):

County/City	Population
Arlington	189453
Total	189,453

Child Care

This attribute captures the number of nationally accredited child-care centers within the local community: 7

Cost of Living

Cost of Living provides a relative measure of cost of living in the local community. General Schedule (GS) Locality Pay provides a relative scale to compare local salaries with government salaries and Basic Allowance for Housing (BAH) is an indicator of the local rental market. In-state tuition is an indicator of the support provided by the state for active duty family members to participate in higher-level education opportunities.

Median Household Income	(US Avg $41,994)	$57,291	Basis: MSA
Median House Value	(US Avg $119,600)	$157,400	
GS Locality Pay	(“Rest of US” 10.9%)	14.6%	
O-3 with Dependents BAH Rate		$2,006	
In-state Tuition for Family Member		No	

In-state Tuition Continues if Member PCSs Out of State	No	

Education

This attribute defines the population in local school districts and identifies capacity. The pupil/teacher ratio, graduation rate, percentage of certified teachers and composite SAT I/ACT scores provide a relative quality indicator of education. This attribute also attempts to give communities credit for the potential intellectual capital they provide.

NOTE: "MFR" means a Memorandum For Record is on file at the installation/activity/agency to document problems in obtaining the required information. Reasons for not being able to obtain information may be that the school district refused to provide the information or the school district does not use or track the information.

If the installation/activity/agency has incomplete information from the local school system in order to accurately compute a score in this area, the number of school districts reporting information will be captured in addition to the computed answer.

		Basis
School District(s) Capacity	19,461	1 of 1 district
Students Enrolled	18,839	1 of 1 district
Average Pupil/Teacher Ratio	19.5:1	1 of 1 district
High School Students Enrolled	5,389	1 of 1 district
Average High School Graduation Rate (US Avg 67.3%)	87.0%	1 of 1 district
Average Composite SAT I Score (US Avg 1026)	1079	1 of 1 district
Average ACT Score (US Avg 20.8)		1 of 1 district
Available Graduate/PhD Programs	7	
Available Colleges and/or Universities	3	
Available Vocational and/or Technical Schools	0	

Employment

Unemployment and job growth rates provide a relative merit of job availability in the local community. National rates from the Bureau of Labor Statistics are also provided.

The unemployment rates for the last five-years:

	1999	2000	2001	2002	2003
Local Data	2.6%	2.4%	3.1%	3.7%	3.5%
National	4.2%	4.0%	4.7%	5.8%	6.0%
Basis:	MSA	MSA	MSA	MSA	MSA

The annual job growth rate for the last five-years:

	1999	2000	2001	2002	2003
Local Data	3.3%	3.0%	1.6%	.9%	1.0%
National	1.5%	2.4%	.03%	-.31%	.86%
Basis:	MSA	MSA	MSA	MSA	MSA

Housing

This attribute provides an indication of availability of housing, both sales and rental, in the local community. Note: according to the 2000 Census, Vacant Sale and Vacant Rental Units do not equal Total Vacant Housing Units; Total Vacant Housing Units may also include units that are vacant but not on the market for sale or rent.

Total Vacant Housing Units	171,798	Basis: MSA
Vacant Sale Units	32,444	
Vacant Rental Units	52,706	

Medical Providers

This attribute provides an indicator of availability of medical care for military and DoD civilians in the local community. The table reflects the raw number of physicians/beds and ratio of physicians/beds to population.

	# Physicians	# Beds	Population	
Local Community	15,424	8,574	7,608,070	Basis: MSA
Ratio	1:493	1:887		
National Ratio (2003)	1:421.2	1:373.7		

Safety/Crime

The local community's Uniform Crime Reports (UCR) Index for 2002 per 100,000 people and the national UCR based on information from the Federal Bureau of Investigation (FBI) for 2002:

Local UCR	4,047.1	Basis: MSA
National UCR	4,118.8	

Transportation

Distance to an airport shows convenience and availability of airline transportation. Public transportation shows potential for members and DoD civilians to use it to commute to/from work under normal circumstances and for leisure.

Distance from Business Systems Modernization, Crystal Plaza 5, ARLINGTON, VA to nearest commercial airport: 1.5 miles

Is Business Systems Modernization, Crystal Plaza 5, ARLINGTON, VA served by regularly scheduled public transportation? Yes

Utilities

This attribute identifies a local community's water and sewer systems' ability to receive 1,000 additional people.

Does the local community's water system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

Does the local community's sewer system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

DSS - Defense Security Service, VA

[PROXY FOR LOSING LEASED LOCATIONS: Park Center IV, Alexandria, VA]

Demographics

The following tables provide a short description of the area near the installation/activity. Defense Security Service is 7 miles from Washington, DC, the nearest city with a population of 100,000 or more. The nearest metropolitan statistical area (MSA) is

MSA	Population
Washinbgton_Baltimore, DC-MD-VA-WV	7,608,070

The following entities comprise the military housing area (MHA):

County/City	Population
Alexandria City	128283
Total	128,283

Child Care

This attribute captures the number of nationally accredited child-care centers within the local community: 17

Cost of Living

Cost of Living provides a relative measure of cost of living in the local community. General Schedule (GS) Locality Pay provides a relative scale to compare local salaries with government salaries and Basic Allowance for Housing (BAH) is an indicator of the local rental market. In-state tuition is an indicator of the support provided by the state for active duty family members to participate in higher-level education opportunities.

Median Household Income	(US Avg $41,994)	$57,291	Basis: MSA
Median House Value	(US Avg $119,600)	$161,600	
GS Locality Pay	("Rest of US" 10.9%)	.1%	
O-3 with Dependents BAH Rate		$2,006	
In-state Tuition for Family Member		Yes	
In-state Tuition Continues if Member PCSs Out of State		No	

Education

This attribute defines the population in local school districts and identifies capacity. The pupil/teacher ratio, graduation rate, percentage of certified teachers and composite SAT

I/ACT scores provide a relative quality indicator of education. This attribute also attempts to give communities credit for the potential intellectual capital they provide.

NOTE: "MFR" means a Memorandum For Record is on file at the installation/activity/agency to document problems in obtaining the required information. Reasons for not being able to obtain information may be that the school district refused to provide the information or the school district does not use or track the information.

If the installation/activity/agency has incomplete information from the local school system in order to accurately compute a score in this area, the number of school districts reporting information will be captured in addition to the computed answer.

		Basis
School District(s) Capacity	11,415	1 of 1 district
Students Enrolled	10,979	1 of 1 district
Average Pupil/Teacher Ratio	8.0:1	1 of 1 district
High School Students Enrolled	2,709	1 of 1 district
Average High School Graduation Rate (US Avg 67.3%)	92.0%	1 of 1 district
Average Composite SAT I Score (US Avg 1026)	988	1 of 1 district
Average ACT Score (US Avg 20.8)		1 of 1 district
Available Graduate/PhD Programs	13	
Available Colleges and/or Universities	7	
Available Vocational and/or Technical Schools	16	

Employment

Unemployment and job growth rates provide a relative merit of job availability in the local community. National rates from the Bureau of Labor Statistics are also provided.

The unemployment rates for the last five-years:

	1999	2000	2001	2002	2003
Local Data	2.3%	1.5%	2.6%	3.3%	2.7%
National	4.2%	4.0%	4.7%	5.8%	6.0%
Basis:	1 of 1 county	1 of 1 county	1 of 1 county	1 of 1 county	1 of 1 county

The annual job growth rate for the last five-years:

	1999	2000	2001	2002	2003
Local Data	1.4%	4.9%	.0%	-2.1%	1.4%

National	1.5%	2.4%	.03%	-.31%	.86%
Basis:	1 of 1 county	1 of 1 county	1 of 1 county	1 of 1 county	1 of 1 county

Housing

This attribute provides an indication of availability of housing, both sales and rental, in the local community. Note: according to the 2000 Census, Vacant Sale and Vacant Rental Units do not equal Total Vacant Housing Units; Total Vacant Housing Units may also include units that are vacant but not on the market for sale or rent.

Total Vacant Housing Units	171,798	Basis: MSA
Vacant Sale Units	32,444	
Vacant Rental Units	52,706	

Medical Providers

This attribute provides an indicator of availability of medical care for military and DoD civilians in the local community. The table reflects the raw number of physicians/beds and ratio of physicians/beds to population.

	# Physicians	# Beds	Population	
Local Community	477	330	128,283	Basis: 1 of 1 county
Ratio	1:269	1:389		
National Ratio (2003)	1:421.2	1:373.7		

Safety/Crime

The local community's Uniform Crime Reports (UCR) Index for 2002 per 100,000 people and the national UCR based on information from the Federal Bureau of Investigation (FBI) for 2002:

Local UCR	5,165.0	Basis: 1 of 1 county
National UCR	4,118.8	

Transportation

Distance to an airport shows convenience and availability of airline transportation. Public transportation shows potential for members and DoD civilians to use it to commute to/from work under normal circumstances and for leisure.

Distance from Defense Security Service to nearest commercial airport: 5.0 miles
Is Defense Security Service served by regularly scheduled public transportation? Yes

Utilities

This attribute identifies a local community's water and sewer systems' ability to receive 1,000 additional people.

Does the local community's water system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

Does the local community's sewer system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

DISA - Skyline Complex - Sky7, VA

[PROXY FOR LOSING LEASED LOCATION: Skyline 6, Falls Church, VA]

Demographics

The following tables provide a short description of the area near the installation/activity. Skyline Complex - Sky7 is 5.3 miles from Washington, DC, the nearest city with a population of 100,000 or more. The nearest metropolitan statistical area (MSA) is

MSA	Population
WASH-BALT-DC-MD-VA-WV	7,608,070

The following entities comprise the military housing area (MHA):

County/City	Population
Alexandria	129283
Arlington	189453
Fairfax	969749
Falls Church	10377
Total	1,298,862

Child Care

This attribute captures the number of nationally accredited child-care centers within the local community: 164

Cost of Living

Cost of Living provides a relative measure of cost of living in the local community. General Schedule (GS) Locality Pay provides a relative scale to compare local salaries with government salaries and Basic Allowance for Housing (BAH) is an indicator of the local rental market. In-state tuition is an indicator of the support provided by the state for active duty family members to participate in higher-level education opportunities.

Median Household Income	(US Avg $41,994)	$57,291	Basis: MSA
Median House Value	(US Avg $119,600)	$161,600	
GS Locality Pay	(“Rest of US” 10.9%)	14.6%	
O-3 with Dependents BAH Rate		$2,006	
In-state Tuition for Family Member		Yes	
In-state Tuition Continues if Member PCSs Out of State		No	

Education

This attribute defines the population in local school districts and identifies capacity. The pupil/teacher ratio, graduation rate, percentage of certified teachers and composite SAT I/ACT scores provide a relative quality indicator of education. This attribute also attempts to give communities credit for the potential intellectual capital they provide.

NOTE: "MFR" means a Memorandum For Record is on file at the installation/activity/agency to document problems in obtaining the required information. Reasons for not being able to obtain information may be that the school district refused to provide the information or the school district does not use or track the information.

If the installation/activity/agency has incomplete information from the local school system in order to accurately compute a score in this area, the number of school districts reporting information will be captured in addition to the computed answer.

		Basis
School District(s) Capacity	1,611,687	1 of 1 district
Students Enrolled	157,854	1 of 1 district
Average Pupil/Teacher Ratio	15.5:1	1 of 1 district
High School Students Enrolled	47,577	1 of 1 district
Average High School Graduation Rate (US Avg 67.3%)	98.1%	1 of 1 district
Average Composite SAT I Score (US Avg 1026)	1110	1 of 1 district
Average ACT Score (US Avg 20.8)	21	1 of 1 district
Available Graduate/PhD Programs	60	
Available Colleges and/or Universities	185	
Available Vocational and/or Technical Schools	55	

Employment

Unemployment and job growth rates provide a relative merit of job availability in the local community. National rates from the Bureau of Labor Statistics are also provided.

The unemployment rates for the last five-years:

	1999	2000	2001	2002	2003
Local Data	2.6%	2.4%	3.1%	3.7%	3.5%
National	4.2%	4.0%	4.7%	5.8%	6.0%
Basis:	MSA	MSA	MSA	MSA	MSA

The annual job growth rate for the last five-years:

	1999	2000	2001	2002	2003
Local Data	3.3%	3.0%	1.4%	1.0%	1.0%
National	1.5%	2.4%	.03%	-.31%	.86%
Basis:	MSA	MSA	MSA	MSA	MSA

Housing

This attribute provides an indication of availability of housing, both sales and rental, in the local community. Note: according to the 2000 Census, Vacant Sale and Vacant Rental Units do not equal Total Vacant Housing Units; Total Vacant Housing Units may also include units that are vacant but not on the market for sale or rent.

Total Vacant Housing Units	171,798	Basis: MSA
Vacant Sale Units	32,444	
Vacant Rental Units	52,706	

Medical Providers

This attribute provides an indicator of availability of medical care for military and DoD civilians in the local community. The table reflects the raw number of physicians/beds and ratio of physicians/beds to population.

	# Physicians	# Beds	Population	
Local Community	15,463	8,767	7,608,070	Basis: MSA
Ratio	1:492	1:868		
National Ratio (2003)	1:421.2	1:373.7		

Safety/Crime

The local community's Uniform Crime Reports (UCR) Index for 2002 per 100,000 people and the national UCR based on information from the Federal Bureau of Investigation (FBI) for 2002:

Local UCR	4,047.1	Basis: MSA
National UCR	4,118.8	

Transportation

Distance to an airport shows convenience and availability of airline transportation. Public transportation shows potential for members and DoD civilians to use it to commute to/from work under normal circumstances and for leisure.

Distance from Skyline Complex - Sky7 to nearest commercial airport: 5.4 miles
Is Skyline Complex - Sky7 served by regularly scheduled public transportation? Yes

Utilities

This attribute identifies a local community's water and sewer systems' ability to receive 1,000 additional people.

Does the local community's water system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

Does the local community's sewer system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

DISA - Hoffman Building One - DSO, VA

[PROXY FOR LOSING LEASED LOCATION: Hoffman 1 and Hoffman 2, Alexandria, VA].

Demographics

The following tables provide a short description of the area near the installation/activity. Hoffman Building One - DSO is 7.18 miles from Washington, DC, the nearest city with a population of 100,000 or more. The nearest metropolitan statistical area (MSA) is

MSA	Population
Washington-Baltimore, DC-MD-VA-WV	7,608,070

The following entities comprise the military housing area (MHA):

County/City	Population
Alexandria	128283
Arlington	189453
Fairfax	969749
Falls Church	10377
Total	1,297,862

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Cost of Living

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Median Household Income	(US Avg $41,994)	$57,291	Basis: MSA
Median House Value	(US Avg $119,600)	$161,600	
GS Locality Pay	(“Rest of US” 10.9%)	14.6%	
O-3 with Dependents BAH Rate		$2,006	
In-state Tuition for Family Member		Yes	
In-state Tuition Continues if Member PCSs Out of State		No	

Education

This attribute defines the population in local school districts and identifies capacity. The pupil/teacher ratio, graduation rate, percentage of certified teachers and composite SAT I/ACT scores provide a relative quality indicator of education. This attribute also attempts to give communities credit for the potential intellectual capital they provide.

NOTE: "MFR" means a Memorandum For Record is on file at the installation/activity/agency to document problems in obtaining the required information. Reasons for not being able to obtain information may be that the school district refused to provide the information or the school district does not use or track the information.

If the installation/activity/agency has incomplete information from the local school system in order to accurately compute a score in this area, the number of school districts reporting information will be captured in addition to the computed answer.

		Basis
School District(s) Capacity	11,415	1 of 1 district
Students Enrolled	10,979	1 of 1 district
Average Pupil/Teacher Ratio	8.1:1	1 of 1 district
High School Students Enrolled	2,709	1 of 1 district
Average High School Graduation Rate (US Avg 67.3%)	92.0%	1 of 1 district
Average Composite SAT I Score (US Avg 1026)	988	1 of 1 district
Average ACT Score (US Avg 20.8)		1 of 1 district
Available Graduate/PhD Programs	42	
Available Colleges and/or Universities	161	
Available Vocational and/or Technical Schools	57	

Employment

Unemployment and job growth rates provide a relative merit of job availability in the local community. National rates from the Bureau of Labor Statistics are also provided.

The unemployment rates for the last five-years:

	1999	2000	2001	2002	2003
Local Data	2.6%	2.4%	3.1%	3.7%	3.5%
National	4.2%	4.0%	4.7%	5.8%	6.0%
Basis:	MSA	MSA	MSA	MSA	MSA

The annual job growth rate for the last five-years:

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	# Physicians	# Beds	Population	
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Local UCR	4,047.1	Basis: MSA
National UCR	4,118.8	

Transportation

Distance to an airport shows convenience and availability of airline transportation. Public transportation shows potential for members and DoD civilians to use it to commute to/from work under normal circumstances and for leisure.

Distance from Hoffman Building One - DSO to nearest commercial airport: 5.5 miles
Is Hoffman Building One - DSO served by regularly scheduled public transportation?
Yes

Utilities

This attribute identifies a local community's water and sewer systems' ability to receive 1,000 additional people.

Does the local community's water system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

Does the local community's sewer system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

Note on Environmental Impacts

The attached Summary of Scenario Environmental Impacts (SSEI) reflects estimated costs for environmental compliance that differ from the costs reflected in the payback calculation. The figures reflected in the payback calculation are the final costs that resulted from the MILDEPs' process to allocate total environmental and other costs among all BRAC actions at each Installation. The attached Summary of Cumulative Environmental Impacts provides the revised total costs applicable to HSA-0069(V2) and supercedes costs shown in the original SSEI.

SUMMARY OF SCENARIO ENVIRONMENTAL IMPACTS **[TABS WORKING DRAFT]**

SCENARIO # 370 TITLE: HSA-0069 CO-LOCATE MISCELLANEOUS ARMY LEASED LOCATIONS

GENERAL DESCRIPTION: Realign Ballston Metro Center, Park Center IV, Skyline VI, the Zachary Taylor Building, Crystal Square 2, Crystal Gateway 2, Hoffman 1, Hoffman 2, and Rosslyn Metro Center, leased installations in northern Virginia, by relocating HQDA Staff elements to Ft Belvoir. Realign the Zachary Taylor Building, Crystal Square 2, Jefferson Plaza 2, Crystal Gateway North, Crystal Plaza 5, Crystal Mall 4, Crystal Gateway 1, leased locations in northern Virginia, by relocating HQDA Staff elements to the Army National Guard Readiness Center (ANGRC) in Arlington, Virginia.

This proposal affects the following Army installations:
1. Ft Belvoir receives an additional 1242 personnel (includes mil, Civ, & Contr) and construction of 384,568 SF in MILCON.
2. Arlington Hall, Army National Guard Readiness Center receives additional 952 personnel, and no MILCON.
3. Leased locations at Ballston Complex, Bailey's Crossroads, Crystal City Complex, Hoffman Complex, and Rosslyn Complex are re-aligned and/or closed.

This proposal is contingent upon Admin space being vacated by Army National Guard HQs (approximately 248,000 SF) at Arlington Hall. Without this prior stationing action (addressed in a separate scenario, HSA-0035), inadequate Admin space / buildable acreage exists at Arlington Hall for this move.

ANALYST: COL **DATE:** LAST UPDATE: 2/8/05

Env Resource Area	*#1 Gaining* Installation Assessment Inst Name: Ft Belvoir	Analyst Comments (& data source(s) that drive assessment)
Air Quality	Impact Expected. Ft Belvoir is currently in Non-Attainment area for Ozone and PM 2.5. Added operations will require New Source Review permitting and Air Conformity Analysis.	#213 –Moderate Non-Attainment for Ozone (1-hour), proposed/projected for Non-Attainment for Ozone (8-hour) and PM2.5. #211 - No permit thresholds projected to be exceeded (based on 7.6% incr in emissions at Belvoir - due to population incr) #220 – Has a Major Title V Permit and (Natural) Minor Operating Permit. #218/ISR – No mission impact/No restr.
Cultural/Archeological/Tribal Resources	12 historical/prehistoric archeological resources reported, with restrictions to future construction. 62 historic properties listed. Potential impact may occur since resources must be evaluated on a case-by-case basis, thereby causing increased delays and costs.	#230- 12 historic/prehistoric (and 193 potentially eligible) sites that restrict future construction in certain areas. #231- No Native peoples sites; #232 - No high potential sites #233 - 100% surveyed #234 – No tribes interested in resources. #235 - 58 historic properties on 212 acres, 1 district and 4 resources outside of district. #236 – No Programmatic Agreement. ISR2 - No impact to mission
Dredg-ing	No Impact.	#227 –Impediments to dredging reported, but no dredging is req'd by proposal. #226 – N/A
Land Use Constraints/Sensitive Resource Areas	No Impact.	Buildable Acres - 86 req'd, (2 Large Admin Org.) approx 2,355 acres available. #201, 254– No restrictions/coordination required. #256 – One Sensitive Resource Area that restricts airspace. CERL Study – high encroachment projected

Marine Mammals/ Mari	No Impact.	#248-253 - No restr
Noise	No Impact.	#239 - No noise contours off-installation.
Threatened& Endangered Species/Critical Habitat	Federally listed species includes Bald Eagle (*Haliaeetus leucocephalus*). Restrictions for TES include aircraft height restriction over nest during nesting season, and no land-disturbing training or timber clear cutting along undeveloped/undisturbed shorelines. Additional operations may further impact threatened / endangered species leading to additional restrictions on training or operations.	#249 Restrictions for TES are in place – no clear cutting or training 750 feet inland along undisturbed and undeveloped shoreline. Restricted helicopter flying #259 1 TES identified, Bald Eagle #260-262,264 - No habitat restrictions, no proposed critical habitat #263 – No candidate species; ISR2 shows no impact.
Waste Management	No Impact.	#269 – Does not have a RCRA Subpart X Permit and does not have on-site disposal facility, but does have permitted RCRA TSDF
Water Resources	No Impact.	#276,278,293 – No water restrictions reported #279 - Doesn't discharge to impaired waterway. #824/825 indicates adequate water avail IREM – potable water infr. can support 19,000 more people – approx. 1,969 moving to installation. #291 –1 off-installation public water production plant #297 – 1 off-installation public ww plant #282 – No industrial wastewater trmt plant
Wetlands	No impact. Land outside of wetlands is available for construction.	#251 – Installation was surveyed in 1997 #257 – 10.2% of installation has wetlands that restrict operations, permits needed if planning to disturb wetlands.

SUBJECT: SUMMARY OF SCENARIO ENVIRONMENTAL IMPACTS (CONTINUED); [TABS WORKING DRAFT]
SCENARIO # 370

Env Resource Area	*#2 Gaining* Installation Assessment Inst Name: Arlington Hall	Analyst Comments (& data source(s) that drive assessment)
Air Quality	No impact.	No impact is assessed to any of the 10 environmental resource areas, as there is no change to installation facilities and the new mission is purely administrative.
Cultural/Archeological/Tribal Resources	No impact.	
Dredg-ing	No impact.	
Land Use Constraints/Sensitive Resour	No impact.	
Marine Mammals/Marine Resources/ Marine	No impact.	
Noise	No impact.	
Threatened& Endangered Species/Critical	No impact.	
Waste Management	No impact.	
Water Resources	No impact.	
Wetlands	No impact.	

SUBJECT: SUMMARY OF SCENARIO ENVIRONMENTAL IMPACTS (CONTINUED); [TABS WORKING DRAFT]
SCENARIO # 370

Env Resource Area	*Losing* Installation Assessment Inst Name: Bailey's Crossroads, Ballston Complex, Crystal City Complex, Hoffman Complex, & Rosslyn Complex	Analyst Comments (& data source(s) that drive assessment)
Air Quality	No Impact.	Relocation of personnel away from leased sites has no environmental impact since bldg/facility owner is responsible for environmental compliance and impacts.
Cultural/ Archeological/Tribal Resources	No Impact.	
Dredging	No Impact.	
Land Use Constraints/Sensitive Resource Areas	No Impact.	
Marine Mammals/ Marine Resources	No Impact.	
Noise	No Impact.	
Threatened& Endangered Species/ Critical Habitat	No Impact.	
Waste Management	No Impact.	
Water Resources	No Impact.	
Wetlands	No Impact.	

SUBJECT: SUMMARY OF SCENARIO ENVIRONMENTAL IMPACTS (CONTINUED); [TABS WORKING DRAFT]

SCENARIO 370

IMPACTS OF COSTS

Env Resource Area	Gaining Installation Inst Name: Fort Belvoir & Arlington Hall	Losing Installation Inst Name: Bailey's Crossroads, Ballston Complex, Crystal City Complex, Hoffman Complex, & Rosslyn Complex
Environmental Restoration*	None	None
Waste Management	None	None
Environmental Compliance	BELVOIR: Air Conformity Analysis ($25K-$75K) New Source Review Permitting ($100K-$500K). Develop Programmatic Agreement for Arch/historical resources - ($10K) Endangered Species Management (includes monitoring) - $20K-$2M Re-alignment NEPA at gaining base - $400K (Based on moving >1000 pers) ARLINGTON HALL: Re-alignment NEPA at gaining base - $100K (Based on moving <1000 pers)	None
COBRA Costs:	BELVOIR: Air Conformity Analysis $50K New Source Review Permitting $100K Re-alignment NEPA (EA) - $400K ARLINGTON HALL: Re-alignment NEPA (EA) - $100K	None

SUMMARY OF CUMULATIVE ENVIRONMENTAL IMPACTS (SCEI) [TABS FINAL DRAFT]

SCEI #3 **TITLE: SCEI ON FORT BELVOIR**

GENERAL DESCRIPTION: This cumulative assessment is based on the following scenarios:

INSTALLATION	CR	CR Description	Environmental
FORT BELVOIR	E&T-0029v3	Prime Power	
FORT BELVOIR	HSA-0053R	OSD 4th Est to Fort Belvoir and NNMC	$ 650,482
FORT BELVOIR	HSA-0069v2	Close Misc Army Leases NCR	$ 122,031
FORT BELVOIR	HSA-0071	Media & Pubs to Ft. Fort Meade	
FORT BELVOIR	HSA-0092R	Relocate Army HQs & FOAs	
FORT BELVOIR	HSA-0108R	MILDEP CIS to Quantico	
FORT BELVOIR	MED-0002R	National Capital Region	$ 125,498
FORT BELVOIR	MED-0028	Tri-Svc Biomed RDA Mgmt	
FORT BELVOIR	MED-0028R	Joint Centers of Excellence for Chem, Bio & Med RDA	
FORT BELVOIR	S&S-0035Rv2	ICP to DLA	$ 1,989
FORT BELVOIR	TECH-0018a	Realign Wpns/Armaments Research	
FORT BELVOIR	TECH-0040Rv2	Co-locate Extramural Research PMs to Bethesda	
FORT BELVOIR	USA-0223Rv3	Fort Monmouth, NJ	$ 250,000
Cumulative Environmental Cost			$ 1,150,000
Cumulative Personnel Change:			10,323
Cumulative Facilities Change (1000SF)			5,411

Note: The above reflect revised costs, as of 5/05/05, based on the integration of multiple scenarios at one base. These costs should be used for each recommendation above, under COBRA Screen Five, "Env Non-Milcon Req'd."

ANALYST: _____ **LAST UPDATE: 5/5/2005**

Env Resource Area	*Gaining* Installation Assessment Inst Name: Ft Belvoir	Analyst Comments (& data source(s) that drive assessment)
Air Quality	Impact Expected. Ft Belvoir is currently in Non-Attainment area for Ozone and PM 2.5. Added operations will require New Source Review permitting and Air Conformity Analysis.	#213 –Moderate Non-Attainment for Ozone (1-hour), proposed/projected for Non-Attainment for Ozone (8-hour) and PM2.5. #211 - Permit thresholds projected to be exceeded for VOCs (based on 85% incr in emissions at Belvoir) #220 – Has a Major Title V Permit and (Natural) Minor Operating Permit. #218/ISR – No mission impact/No restr.

Cultural/Archeological/Tribal Resources	12 historical/prehistoric archeological resources reported, with restrictions to future construction. 62 historic properties listed. Potential impact may occur since resources must be evaluated on a case-by-case basis, thereby causing increased delays and costs.	#230- 12 historic/prehistoric (and 193 potentially eligible) sites that restrict future construction in certain areas. #231- No Native peoples sites; #232 - No high potential sites #233 - 100% surveyed #234 – No tribes interested in resources. #235 - 58 historic properties on 212 acres, 1 district and 4 resources outside of district. #236 – No Programmatic Agreement. ISR2 - No impact to mission
Dredg-ing	No Impact.	#227 - If new activity requires dredging, then dredging may not be able to occur in the short term due to known dredging impediments #226, 228 - N/A
Land Use Constraints/Sensitive Resource Areas	No Impact.	#30 - Buildable Acres - 770 req'd, (18 times the size of a Large Admin Org.) approx 2,355 acres available. #201, 254– No restrictions/coordination required. #256 – One Sensitive Resource Area that restricts airspace. CERL Study – high encroachment projected
Marine Mammals/ Mari	No Impact.	#248-253 - No restr
Noise	No Impact.	#239 - No noise contours off-installation.
Threatened& Endangered Species/Critical Habitat	Federally listed species includes Bald Eagle (*Haliaeetus leucocephalus*). Restrictions for TES include aircraft height restriction over nest during nesting season, and no land-disturbing training or timber clear cutting along undeveloped/undisturbed shorelines. Additional operations may further impact threatened / endangered species leading to additional restrictions on training or operations.	#249 Restrictions for TES are in place – no clear cutting or training 750 feet inland along undisturbed and undeveloped shoreline. Restricted helicopter flying #259 1 TES identified, Bald Eagle #260-262,264 - No habitat restrictions, no proposed critical habitat #263 – No candidate species; ISR2 shows no impact.
Waste Management	No Impact.	#269 – No RCRA Subpart X Permit; none required.
Water Resources	No Impact.	#276,278,293 – No water restrictions reported #279 - Doesn't discharge to impaired waterway. #824/825 indicates adequate water avail IREM – potable water infr. can support 19,000 more people. #291 –1 off-installation public water production plant #297 – 1 off-installation public ww plant #282 – No industrial wastewater trmt plant

Wetlands	No impact. Land outside of wetlands is available for construction.	#251 – Installation was surveyed in 1997 #257 – 10.2% of installation has wetlands that restrict operations, permits needed if planning to disturb wetlands.

SUBJECT: SUMMARY OF SCENARIO ENVIRONMENTAL IMPACTS (CONTINUED);
SCEI #3

IMPACTS OF COSTS

Env Resource Area	Gaining Installation **Inst Name: Fort Belvoir**
Environmental Restoration*	None
Waste Management	None
Environmental Compliance	-Air Conformity Analysis $25K-$75K -New Source Review -$100K-$500K -Develop Programmatic Agreement -$10K -Endangered Species Management (includes monitoring) - $20K-$2M -Realignment NEPA at gaining base $1M (EIS - based on moving > 4000 personnel)
COBRA Costs:	Air Conformity Analysis $50K New Source Review $100K NEPA (EIS) - $1M

Other Environmental Considerations

For those scenarios where the losing installation is leased property, the scenario proponent may assume, absent data to the contrary, that the owner of that property will continue to lease it for similar purposes, and as such, departing such leased location will not adversely impact the environment. Furthermore, the owner of the leased property will become responsible for all environmental restoration, waste management, and environmental compliance at the leased location upon termination of the lease, the scenario proponent may assume that the closure or realignment scenario will not result in costs related to environmental restoration, waste management, and environmental compliance, unless the lease expressly requires such activities before the lease may be terminated (in which case these costs should be included in the summary). Absent any such lease requirements, the scenario proponent need only request that a summary of Scenario Environmental Impacts be completed by the Military Department or DLA for the gaining installation.

Based on the above guidance, the following Army leased locations within NCR do not have Criterion 8 reports:

HSA-0069v2 / Current Leased Locations
Zachary Taylor Building; Arlington; VA
Crystal Square 2; Arlington; VA
Crystal Gateway 2; Arlington; VA
Crystal Gateway North; Arlington; VA
Crystal Plaza 5; Arlington; VA
Jefferson Plaza 1 & 2; Arlington; VA
Crystal Mall 4; Arlington; VA
Crystal Gateway 1; Arlington; VA
Hoffman Buildings 1 & 2; Alexandria; VA
Rosslyn Metro Center; Arlington; VA
Ballston Metro Center; Arlington; VA
Park Center IV; Alexandria; VA
Skyline VI; Falls Church; VA