

Consolidate Transportation Command Components

Recommendation: Realign Fort Eustis, VA, by relocating the Army Surface Deployment and Distribution Command to Scott Air Force Base, IL, and consolidating it with the Air Force Air Mobility Command Headquarters and Transportation Command (TRANSCOM) Headquarters at Scott Air Force Base, IL.

Realign Hoffman 2, a leased installation in Alexandria, VA, by relocating the US Army Surface Deployment and Distribution Command to Scott Air Force Base, IL, and consolidating it with the Air Force Air Mobility Command Headquarters and Transportation Command Headquarters at Scott Air Force Base, IL.

Realign US Army Surface Deployment and Distribution Command -Transportation Engineering Agency facility in Newport News, VA, by relocating US Army Surface Deployment and Distribution Command – Transportation Engineering Agency to Scott Air Force Base, IL, and consolidating it with the Air Force Air Mobility Command Headquarters and Transportation Command Headquarters at Scott Air Force Base, IL.

Justification: Collocation of TRANSCOM and Service components will (1) collocate activities with common functions and facilitate large-scale transformation proposed by the TRANSCOM Commander, and (2) reduce personnel to realize long-term savings. The realignment will also terminate leased space operations in the National Capital Region (143,540 GSF in Alexandria, VA) and near Norfolk, VA (40,013 GSF in Newport News, VA). The scenario will terminate a total of 183,553 GSF in both locations.

Payback: The total estimated one-time cost to the Department of Defense to implement this recommendation is \$101.8M. The net of all costs and savings to the Department during the implementation period is a savings of \$339.3M. Annual recurring savings to the Department after implementation are \$99.3M, with an immediate payback expected. The net present value of the costs and savings to the Department over 20 years is a savings of \$1,278.2M.

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 1,472 jobs (857 direct jobs and 615 indirect jobs) in the Washington-Arlington-Alexandria, DC-VA-MD-WV Metropolitan Division, which is less than 0.1 percent of economic area employment.

Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 1,133 jobs (484 direct jobs and 649 indirect jobs) in the VA Beach-Norfolk-Newport News, VA-NC Metropolitan Statistical Area, which is 0.1 percent of economic area employment.

The aggregate economic impact of all recommended actions on these economic regions of influence was considered and is at Appendix B of Volume I.

Community Infrastructure Assessment: A review of community attributes indicates that although Scott AFB job growth rates have on occasion fallen just below the national growth rates, there are no issues that affect the ability of the infrastructure of the communities to support missions, forces, and personnel. There are no known community infrastructure impediments to implementation of all recommendations affecting the installations in this recommendation.

Environmental Impact: This recommendation has the potential to impact air quality at Scott AFB. An air permit revision may be needed. Scott AFB has a 79 acre historic district that may be impacted by future development. Additional operations may further impact threatened and endangered species and/or critical habitats on Scott AFB and impact operations. Modification of the on-installation treatment works at Scott AFB may be necessary. This recommendation has no impact on dredging; land use constraints or sensitive resource areas; marine mammals, resources, or sanctuaries; noise; water resources; or wetlands. This recommendation will require spending approximately \$0.4M for environmental compliance activities. This cost was included in the payback calculation. This recommendation does not otherwise impact the costs of environmental restoration, waste management, and environmental compliance activities. The aggregate environmental impact of all recommended BRAC actions affecting the bases in this recommendation has been reviewed. There are no known environmental impediments to implementation of this recommendation.

HSA-0114RV4
Realign US TRANSCOM and Service Components to Scott AFB, IL
Supporting Information

A. Competing Recommendations/ Force Structure Capabilities.

There are no known competing recommendations that affect this scenario.

Force Structure Capabilities: This recommendation has been constructed to accommodate the current and surge requirements. Since the manpower levels remain generally stable through FY 2011 within this Force & Infrastructure Category (F&IC) for all services, and end strength levels as reported in the 20-year Force structure plan remain relatively flat, it follows that this recommendation is consistent with the 20-Year Force Structure Plan.

B. Military Value Results.

Consolidating SDDC and SDDC-TEA at Scott AFB with TRANSCOM and AMC realizes more than a 19% headquarters-level personnel reduction (834 personnel) across the US military transportation organizations, and resulting efficiencies in military transportation capabilities. Concentrating US military transportation organizations is vital to realizing the full value of the total US Defense Transportation System (DTS). While Scott AFB has a slightly lower quantitative military value score (.8467) than Ft. Eustis (.8758), the numerical difference is really very small (0.029 on a scale of 0 to 1.000).

Consolidation of these commands at Scott AFB eliminates stand alone headquarters, eliminates two leased activities (one within the NCR), and consolidates Service Component Commands with the Combatant Command Headquarters – providing synergy and reduction of personnel. This offers qualitative military value benefits that overcome the slight difference in Military Value quantitative scores, and gives military decision-makers in one location full and integrated control of all military transportation modes and assets. Co-location of all these common and integrating activities will enhance the value of SDDC and SDDC-TEA, and creates greater military value via the concentration of all military transportation management in one location. Realignment of TRANSCOM and Service component commands will (1) eliminate personnel redundancies and excess infrastructure capacity, (2) increase military effectiveness by improved transportation efficiency, and (3) reduce the cost of military transportation operations.

Realignment of SDDC and SDDC-TEA creates military value that is not measured by the Major Administrative & Headquarters Joint Cross Service Group's existing military value model. The Military Value Model is a general tool that scores a limited number of background factors -- general measures of merit -- and does not attempt to measure specific issues like co-location and critical mass of defense transportation capability. Scott AFB is a better military location and center of gravity than Ft. Eustis, Alexandria, VA, or Newport, VA because of the synergy with defense transportation entities already located there, a fact not accounted for in the Military Value model and installation scores. It is the military judgment of the H&SA JCSG that SDDC and SDDC-TEA realignment to Scott AFB, IL delivers highest overall military value to the Department through increased management effectiveness of integrated defense transportation activities, the resulting military effectiveness of the total Defense Transportation System, and reduced cost of operations.

Major Administrative Headquarters Quantitative Military Value Scores

Rank	NAME	Military Value
1	(I)Wright-Patterson AFB	0.919480763
2	(I)FORT BLISS	0.914361099
3	(I)FORT SAM HOUSTON	0.90778344
4	(I)Hurlburt Field	0.907562275
5	(I)Offutt AFB	0.902591941
6	(I)Peterson AFB	0.901898425
7	(I)Francis E. Warren AFB	0.899704192
8	(I)MacDill AFB	0.897408915
9	(I)Langley AFB	0.896942664
10	(I)Robins AFB	0.896696527
11	(I)Cannon AFB	0.895943612
12	(I)Shaw AFB	0.895749008
13	(I)FORT KNOX	0.895086914
14	(I)FORT SILL	0.893461006
15	(I)Fairchild AFB	0.893218738
16	(I)Sheppard AFB	0.892818129
17	(I)McChord AFB	0.89221306
18	(I)Kirtland AFB	0.892183563
19	(I)Eglin AFB	0.892081149
20	(I)Davis-Monthan AFB	0.891906765
21	(I)Charleston AFB	0.891866478
22	(I)Ellsworth AFB	0.890811128
23	(I)Barksdale AFB	0.888387482
24	(I) Nellis AFB	0.88828144
25	(I)Lackland AFB	0.886259269
26	(I)Hill AFB	0.885866783
27	(I)Malmstrom AFB	0.884678429
28	(I)Pope AFB	0.884105726
29	(I)Little Rock AFB	0.882952141
30	(I)Buckley AFB	0.882774932
31	(I)Tyndall AFB	0.882639706
32	(I)FORT JACKSON	0.882119602
33	(I)Minot AFB	0.880868552
34	(I)McConnell AFB	0.880529705
35	(I)Grand Forks AFB	0.880512906
36	(I)Columbus AFB	0.880228112
37	(I)Marine Corps Air Station Cherry Point	0.879934512
38	(I)Homestead ARS	0.878364594
39	(I)Keesler AFB	0.878018208
40	(I)Maxwell AFB	0.87785317
41	(I)Naval Weapons Station Charleston	0.876622757
42	(I)Tinker AFB	0.876578953
43	(I)FORT EUSTIS	0.87579221
44	(I)REDSTONE ARSENAL	0.874625395
45	(I)Andrews AFB	0.873961743
46	(I)Bolling AFB	0.873022955

47	(I)Patrick AFB	0.872382339
48	(I)FORT BELVOIR	0.872221749
49	(I)Randolph AFB	0.871382667
50	(I)Saufley Field	0.869892195
51	(I)Naval Air Station Jacksonville	0.868607224
52	(I)Naval Air Station Pensacola	0.868363166
53	(I)FORT RILEY	0.867397748
54	(I)Dyess AFB	0.866659873
55	(I)FORT DRUM	0.866306239
56	(I)Henderson Hall	0.866056575
57	(I)Washington Navy Yard	0.86344045
58	(I)Naval Support Activity Mechanicsburg	0.863315387
59	(I)FORT GORDON	0.86309103
60	(I)FORT BRAGG	0.863088455
61	(I)Marine Corps Base Quantico	0.86170885
62	(I)Marine Corps Base Camp Lejeune	0.861339595
63	(I)Naval Support Activity New Orleans, LA	0.861283267
64	(I)Joint Reserve Base New Orleans	0.860746054
65	(I)Hickam AFB	0.860479999
66	(I)FORT LEAVENWORTH	0.859833439
67	(I)Elmendorf AFB	0.858411085
68	(I)Naval Research Laboratory	0.858363266
69	(I)Anacostia Annex	0.858349967
70	(I)March ARB	0.857244573
71	(I)FORT RUCKER	0.856932168
72	(I)FORT BENNING	0.856490789
73	(I)FORT MYER	0.856408311
74	(I)Marine Corps Base Hawaii Kaneohe	0.85617526
75	(I)Vandenberg AFB	0.855890007
76	(I)Naval Station Norfolk	0.854323727
77	(I)FORT STEWART	0.853828244
78	(I)FORT LEE	0.853505154
79	(I)FORT LEONARD WOOD	0.853374318
80	(I)FORT DETRICK	0.853241864
81	(I)FORT CARSON	0.852689226
82	(I)Brooks City-Base	0.852041436
83	(I)Naval Station Pearl Harbor	0.851502557
84	(I)Naval Air Station Meridian	0.851237242
85	(I)FORT HOOD	0.850184677
86	(I)McGuire AFB	0.849568332
87	(I)Eielson AFB	0.849561743
88	(I)Marine Corps Air Station Beaufort	0.849408628
89	(I)FORT HUACHUCA	0.848444858
90	(I)Naval Air Station Corpus Christi	0.84773859
91	(I)Joint Reserve Base Fort Worth	0.847727773
92	(I)FORT MEADE	0.847671627
93	(I)Marine Corps Support Activity Kansas City	0.847441587
94	(I)Mountain Home AFB	0.846826527
95	(I)Scott AFB	0.846726271
96	(I)FORT MCNAIR	0.845638856
97	(I)ABERDEEN PROVING GROUND	0.844521332

98	(I)NAVSUPPACT DAHLGREN	0.842606823
99	(I)FORT LEWIS	0.842336701
100	(I)Marine Corps Air Station Miramar	0.841549665
101	(I)FORT MONROE	0.840816752
102	(I)Naval Air Station Brunswick	0.840504462
103	(I)National Naval Medical Center Bethesda	0.840266147
104	(I)ANGRC	0.839201083
105	(I)FORT MCPHERSON	0.83881625
106	(I)Naval Station San Diego	0.838693484
107	(I)FORT POLK	0.83864791
108	(I)Beale AFB	0.838593512
109	(I)FORT WAINWRIGHT	0.838466413
110	(I)Naval Station and Undersea Warfare Center Newport	0.836829847
111	(I)Luke AFB	0.83478821
112	(I)CARLISLE BARRACKS	0.834390532
113	(I)Naval Submarine Support Base Kings Bay	0.832732522
114	(I)Naval Air Station Whiting Field	0.829263194
115	(I)Naval Air Station Key West	0.829155458
116	(I)Arlington Service Center	0.828096447
117	(I)FORT RICHARDSON	0.827869577
118	(I)SCHOFIELD BARRACKS	0.825139972
119	(I)Potomac Annex, Washington DC	0.824377011
120	(I)NAVSUPPACT INDIAN HEAD	0.82389241
121	(I)Naval Support Activity Norfolk	0.82384283
122	(I)FORT SHAFTER	0.822419836
123	(I)NAVSTA ANNAPOLIS	0.821966462
124	(I)Naval Amphibious Base Coronado	0.821559274
125	(I)Marine Corps Base Hawaii Camp Smith	0.820220128
126	(I)Travis AFB	0.81768566
127	(I)Naval Air Station North Island	0.813405126
128	(I)Naval Support Activity Millington	0.812486765
129	(I)WALTER REED ARMY MEDICAL CENTER	0.804592688
130	(I)FORT MCCOY	0.798827944
131	(I)FORT MONMOUTH	0.793267286
132	(I)FORT GILLEM	0.792743337
133	(I)FORT HAMILTON	0.79203668
134	(I)FORT DIX	0.787257044
135	(I)Altus AFB	0.778147929
136	(I)Naval Air Station Whidbey Island	0.77783354
137	(I)Joint Reserve Base Willow Grove	0.774826492
138	(I)FORT A P HILL	0.773446733
139	(I)Seymour Johnson AFB	0.773260875
140	(I)Naval Air Station Patuxent River Webster Field	0.769918671
141	(I)Naval Station Everett	0.767341701
142	(I)Whiteman AFB	0.766865556
143	(I)Dover AFB	0.766672507
144	(I)Naval Air Engineering Station Lakehurst	0.766046722
145	(I)Marine Corps Base Camp Pendleton	0.761764894
146	(I)Naval Air Station Patuxent River	0.754266007
147	(I)FORT CAMPBELL	0.740852624
148	(I)Vance AFB	0.72434138

149	(I)Naval Submarine Base Bangor	0.722293434
150	(I)Naval Air Station Point Mugu	0.676213931
151	(A)AF Review Boards Agency	0.584863062
152	(A)CAA	0.584863062
153	(A)Navy CAF	0.553214022
154	(A)JCS CAF	0.553214022
155	(A)DIA CAF	0.553214022
156	(A)CO HQBN HQMC (Henderson Hall)	0.551155169
157	(AB)COMMARFORRES NSA NOLA, New Orleans LA	0.551155169
158	(AB)COMNAVAIRRESFOR NSA NOLA (sub of above)	0.551155169
159	(AB)COMNAVCRUITCMD	0.551155169
160	(AB)COMNAVCRUITCMD NSA NOLA (sub of above)	0.551155169
161	(A)COMNAVFACENGCOM	0.551155169
162	(AB)COMNAVRESFOR NSA NOLA	0.551155169
163	(A)MEDIA CTR WASHINGTON DC	0.551155169
164	(A)NAVAL DISTRICT WASH DC	0.551155169
165	(A)NAVAL LEGAL SERVICE OFFICE NORTH CENTRAL	0.551155169
166	(A)NCIS	0.551155169
167	(A)OCHR	0.551155169
168	(A)TRIAL SERVICE OFFICE NORTHEAST	0.551155169
169	(A)11th Wing	0.551155169
170	(A)AF Office of Special Investigations	0.551155169
171	(AB)USAF Recruiting Service (HQ AF Recruiting SVC)	0.551155169
172	(AB)USAF Reserve Command (USAFRES)	0.551155169
173	(A)6MLMC	0.551155169
174	(A)MDW	0.551155169
175	(A)PEO EIS(STAMIS)	0.551155169
176	(A)PEO Soldier	0.551155169
177	(AB)US Army Accessions Command HQ (USAAC)	0.551155169
178	(AB)US Army Cadet Cmd	0.551155169
179	(AB)US Army Recruiting Cmd	0.551155169
180	(AB)US Army Reserve Command (USARC)	0.551155169
181	(A)USA Force Mgmt Support Agency, HQ DA-GS	0.551155169
182	(AJ)FORSCOM	0.551155169
183	(AJ)PACOM PACAF	0.551155169
184	(AJ)PACOM USARPAC	0.551155169
185	(AJ)PACOM USPACFLT	0.551155169
186	(AJ)TRADOC	0.551155169
187	(A)NETC	0.549352991
188	(A)NETPDTG	0.542718903
189	(A)PWC WASH DC	0.519258296
190	(A)SAF/GC – General Counsel	0.45416175
191	(A)Wash HQ Services CAF	0.452090043
192	(A)HQMC	0.450032089
193	(A)DCAA	0.44077882
194	(A)Army CCF	0.418383049
195	(A)Air Force CAF	0.418383049
196	(A)CID-Belvoir	0.41701048
197	(A)Soldiers Magazine-Belvoir	0.41701048
198	(A)AUDSVC	0.416324196
199	(A)BUMED, WASH DC	0.416324196

200	(AB)COMMARFORCRUITCMD, Quantico, VA	0.416324196
201	(A)COMNAVNETSPAOPSCOM	0.416324196
202	(A)COMSC WASHINGTON DC	0.416324196
203	(A)DCMS	0.416324196
204	(A)JOINT WARFARE ANALYSIS CENTER	0.416324196
205	(A)MARINE CORPS INSTITUTE (NEW)	0.416324196
206	(A)NAVAL HISTORICAL CENTER	0.416324196
207	(A)NAVAL LEGAL SERVICES COMMAND	0.416324196
208	(A)NAVSEASYSYSCOM WASHINGTON NAVY YARD, DC	0.416324196
209	(A)NAVSISA MECHANICSBURG PA	0.416324196
210	(A)NAVSUPSYSCOM MECHANICSBURG PA	0.416324196
211	(A)NSWC HQ (AT WNY)	0.416324196
212	(A)AF Flight Standards Agency	0.416324196
213	(A)AF Legal Services Agency	0.416324196
214	(A)AF Medical Operations Agency	0.416324196
215	(A)AF Medical Support Agency	0.416324196
216	(A)AF Personnel Operations Agency	0.416324196
217	(A)AF/HC – Chaplain Service	0.416324196
218	(A)AF/SG – Surgeon General	0.416324196
219	(A)HQ Air National Guard (ANG)	0.416324196
220	(A)AFIP	0.416324196
221	(A)Army Evaluation Center	0.416324196
222	(A)BD CPAC -MA, NE Region	0.416324196
223	(A)Communications & Electronics Command (CECOM)	0.416324196
224	(A)Developmental Test Command	0.416324196
225	(A)Edgewood Chemical & Biological Center	0.416324196
226	(A)HQS USA MPMC (and subordinate commands)	0.416324196
227	(A)JMLFDC	0.416324196
228	(A)Program Mgr for Chemical Demilitarization	0.416324196
229	(A)U. S. Army Research Laboratory - HQ	0.416324196
230	(A)US Army Aberdeen Test Center	0.416324196
231	(A)US Army Ctr for Health Promotion and Preventative Medicine	0.416324196
232	(A)US Army Environmental Center	0.416324196
233	(A)US ARMY INFORMATION SYSTEMS ENGINEERING COMMAND	0.416324196
234	(A)US Army Materiel Systems Analysis Activity	0.416324196
235	(A)US Army Medical Research Institute for Chemical Defense	0.416324196
236	(A)US Army Research, Development and Engineering Command	0.416324196
237	(A)USA MMA	0.416324196
238	(A)USA SAC	0.416324196
239	(A)USAMMDA	0.416324196
240	(A)USAMRAA	0.416324196
241	(A)USAMRIID	0.416324196
242	(AB)HQ ARNG (Army Natl Guard)	0.416324196
243	(AB)HQ NGB (National Guard Bureau – overseeing Air Force and Army)	0.416324196
244	(A)DeCA	0.408305294
245	(A)DLA	0.394666515
246	(A)DISCO	0.385735039
247	(A)SAF/IA – International Affairs	0.383778619
248	(A)DTRA	0.382431181
249	(A)USALSA	0.38141608
250	(A)SPAWARSYSCEN, Charleston (NEW)	0.381182921

251	(A)ASA(M&RA)	0.379635464
252	(A)OCPA	0.367833738
253	(AJ)JFCOM/C4ISR Battle Center/JFL/JWC	0.355307166
254	(A)NAVAIR SYSCOM HQ	0.349796035
255	(A)Acquisition Support Center (ASC)	0.348908509
256	(A)Army Contracting Agency	0.346053857
257	(A)AFIS	0.339643881
258	(A)OEA	0.337272566
259	(A)ACSIM	0.336164222
260	(A)NAWC PATUXENT RIVER MD	0.329891071
261	(A)The Surgeon General Office (OTSG)	0.318143435
262	(A)NSA CAF	0.31725907
263	(A)ASA (I&E)	0.31030439
264	(A)AF/XO – Air and Space Operations	0.309149441
265	(A)AFCEE	0.308339187
266	(A)DHRA	0.304976372
267	(A)SDDC-TEA	0.304615918
268	(A)G-6	0.303944419
269	(A)DUSA	0.303915863
270	(A)AF-CIO – HAF Chief Information Officer	0.303814405
271	(A)SAF/US – Under Secretary of the AF	0.303378593
272	(AB)USAF Reserve Command Reserve Recruiting Service,	0.303348788
273	(A)ASA (FM&C)	0.303320962
274	(A)AF/XI – Warfighting Integration	0.303211635
275	(A)G-8	0.303008966
276	(A)DTSA	0.302983311
277	(A)Ofc of the JAG (OTJAG)	0.302781714
278	(A)AFSAA - AF Studies and Analysis Agency	0.302559236
279	(A)JSIMS	0.302557258
280	(A)OCAR	0.301758834
281	(A)DARPA	0.300994241
282	(A)PEO STRICOM	0.299564246
283	(AJ)SOUTHCOM HQ	0.297219607
284	(A)OASA (Alt)	0.289896554
285	(A)DOHA	0.286442918
286	(A)SAF/AA – Admin Asst to the Secretary	0.283636268
287	(A)G-3	0.280077014
288	(A)G-1	0.273104744
289	(A)PFPA	0.272758666
290	(A)SECNAV WASH DC	0.271528047
291	(A)AMC	0.270904084
292	(A)Office of the Admin Ass't to the Army (aka SAAA)	0.269733669
293	(A)WHS	0.267931028
294	(A)HQ IMA	0.26756462
295	(A)AF/IL – Installation and Logistics	0.266324458
296	(A)DCMA	0.251524838
297	(A)SAF/PA – Public Affairs	0.249945917
298	(A)SAF/SB – Small & Disadvantaged Business	0.249929828
299	(A)OSD	0.248902945
300	(A)CECOM (Acquisition Ctr)	0.236278578
301	(A)AF/JA – Judge Advocate General	0.23526602

302	(A)HQ SMDC	0.231178008
303	(A)HRC	0.23010293
304	(A)SAF/IE – Installations Environment and Logistics	0.222962096
305	(A)OPNAV	0.222169026
306	(A)SAF/AG – Auditor General	0.213986221
307	(A)DISA	0.212084105
308	(A)SAF/AQ - Acquisition	0.211658726
309	(A)NETCOM	0.202918938
310	(A)DISC4 JTRS JPO	0.184069078
311	(A)MDA	0.183576172
312	(A)NMCRS	0.169432688
313	(A)AF/HO - Historian	0.16910687
314	(A)AF News Agency/Army & AF Hometown News	0.168764507
315	(A)SAF/FM – Financial Management and Comptroller	0.168612504
316	(A)DLSA	0.168303118
317	(A)Army Audit Agency	0.16803101
318	(A)DPMO	0.168011404
319	(A)Army Research Office	0.167816489
320	(A)NAVIPO WASH DC	0.167462793
321	(A)COMMANDER, NAVY INSTALLATIONS	0.167445057
322	(A)DSCA	0.167302341
323	(A)JAG School	0.16678538
324	(A)NAV SSP (NEW)	0.163758557
325	(A)Navy Systems Management Activity (NSMA) - New	0.162036643
326	(A)SDDC (formerly MTMC)	0.162006075
327	(A)HQ ATEC	0.158342886
328	(A)Army-CSA	0.15725809
329	(A)CIFA	0.153265268
330	(A)AF/DP - Personnel	0.152919536
331	(A)DOD IG	0.150423157
332	(A)PEO Biological Defense	0.14999449
333	(A)DODEA	0.147186333
334	(A)TMA	0.142157764
335	(A)DSS	0.141364137
336	(A)OFFICE OF NAVAL RESEARCH	0.140058884
337	(A)DFAS	0.134502987

C. Capacity Analysis.

The table below summarizes the personnel numbers received through scenario data calls with the Services in examining the CDR USTRANSCOM’s proposal.

Activity/Location, Employee Type	Personnel (start)	Personnel Reductions	Personnel Relocated	Contractors Start/ Remaining
TRANSCOM (Scott AFB)				500 / 400
- Military Officers	278	40	N/A	
- Military Enlisted	227	74	N/A	
- Civilians	363	47	N/A	
Air Mobility Command (Scott AFB)				594/475
- Military Officers	271	44	N/A	
- Military Enlisted	369	70	N/A	
- Civilians	365	64	N/A	
SDDC (Alexandria, VA)				325/262
- Military Officers	16	6	10	
- Military Enlisted	8	1	7	
- Civilians	508	124	384	
SDDC (Ft. Eustis, VA)				45/36
- Military Officers	15	3	12	
- Military Enlisted	5	0	5	
- Civilians	296	48	248	
SDDC-TEA (Newport News, VA)				9/7
- Military Officers	1	1	0	
- Military Enlisted	0	0	0	
- Civilians	104	19	85	
TOTALS	2826	541	751	1473/1180

This recommendation realizes the reduction of 541 military and civilian personnel, plus the reduction of 293 contractor positions, for a total personnel reduction of 834. Normal BRAC 7% personnel reductions were not levied on the activities due to the larger reductions proposed by the TRANSCOM commander. At Scott AFB, 558 positions are being eliminated. The influx of personnel to Scott AFB is 1056.

The required additional GSF for US TRANSCOM and all Service components (Administrative Space) (@ 200 GSF/person) is 99,600 GSF. Excess administrative space is not available at Scott AFB as the consolidation begins, but administrative space becomes available as TRANSCOM and Air Mobility Command job reductions take place. This will be used for arriving personnel, until their number exceeds available space. The influx of 1056 people at Scott AFB requires a total of 165,000 GSF new MILCON. In addition, TRANSCOM will consolidate all component transportation

command and control functions in a new Joint Operations Center, requiring an addition 60,000 GSF of new MILCON.

Scott AFB, IL capacity data shows the following for administrative space:

Installation	Current Capacity	Maximum Potential Capacity	Current Usage @ 200 GSF/ Person	Surge Capacity Requirement	Excess (Shortfall)	
					%	GSF
Scott AFB, IL	1,473,727	1,583,697	1,630,750	0	- 3%	(47,053)

Installation	Administrative Total Buildable Acres	Undetermined Use Total Buildable Acres	GSF vacant admin space
Scott AFB, IL	132.93	184.2	0

Capacity Analysis - Major Administrative and Headquarters

The Major Administrative and Headquarters (MAH) team is approaching its Capacity Analysis of Footprint of Administrative Space from two directions. The first is an analysis of administrative space on a targeted group of military installations. For each installation, total capacity of administrative space was measured and excess capacity calculated based on 160 Useable Square Feet (USF)/200 Gross Square Feet (GSF) per person (USF is converted to GSF by a 1.25 factor). Use of a single common standard is important to the analysis as it facilitates direct comparison of excess across the MILDEPs and the 4th Estate.

The following tables present the results of the analysis to date. The majority of the data comes from Capacity Data Call Question #303, and the Second Capacity Data Call.

The reported data indicate there is significant excess administrative space on military installations when compared against the space standards. This observation is dependent upon the correct reporting of personnel figures for the inventory of installations; and unless personnel information is obviously incorrect, we are using it as reported. Minor exception: Data provided in DOD Question 445 by Bolling AFB was adjusted downward (from 989,649 GSF to 396,192 GSF) in order to estimate the amount of space on the installation occupied by the Defense Intelligence Agency (DIA). DIA space was not reported to the HSA JCSG.

For the Navy, host installations reported for the listed Navy "fence lines". Current capacity data (DOD Question 303) included detailed data for multiple fence lines where applicable. Maximum potential capacity data (DOD Question 445) was mostly reported as a total by host installations.

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Installation	Current Capacity	Max Capacity (SF)	Current Usage @200 GSF/Person	Capacity Available to Surge	Capacity Required to Surge	%Excess (Shortfall)	
ABERDEEN PROVING GROUND	2,269,456	2,454,648	1,340,600	1,114,048	2,276	45%	1,111,772
CARLISLE BARRACKS	131,768	131,768	49,200	82,568	0	63%	82,568
FORT A P HILL	98,040	98,040	34,800	63,240	14,565	50%	48,675
FORT BELVOIR	2,076,130	2,775,569	1,851,800	923,769	34,447	32%	889,322
FORT BENNING	1,350,297	1,464,866	836,200	628,666	0	43%	628,666
FORT BLISS	911,905	1,185,159	373,600	811,559	0	68%	811,559
FORT BRAGG	1,867,959	2,049,355	1,273,400	775,955	0	38%	775,955
FORT CAMPBELL	761,151	751,984	448,400	303,584	200	40%	303,384
FORT CARSON	627,728	775,459	478,200	297,259	0	38%	297,259
FORT DETRICK	432,115	424,911	484,300	-59,389	2,750	-15%	-62,139
FORT DIX	268,075	276,412	134,200	142,212	0	51%	142,212
FORT DRUM	419,350	433,092	258,800	174,292	2,120	40%	172,172
FORT EUSTIS	786,284	810,224	490,800	319,424	0	39%	319,424
FORT GILLEM	409,042	422,576	173,600	248,976	0	59%	248,976
FORT GORDON	462,000	501,000	217,600	283,400	600	56%	282,800
FORT HAMILTON	152,000	177,000	304,800	-127,800	0	-72%	-127,800
FORT HOOD	978,346	935,623	767,200	168,423	90,324	8%	78,099
FORT HUACHUCA	725,380	776,292	691,400	84,892	0	11%	84,892
FORT JACKSON	344,202	354,673	294,500	60,173	2,000	16%	58,173
FORT KNOX	1,229,834	1,239,098	611,200	627,898	0	51%	627,898
FORT LEAVENWORTH	517,382	547,813	320,800	227,013	0	41%	227,013
FORT LEE	579,760	608,418	542,400	66,018	1,000	11%	65,018
FORT LEONARD WOOD	1,109,387	927,058	780,800	146,258	0	16%	146,258
FORT LEWIS	2,533,747	2,707,224	1,221,000	1,486,224	0	55%	1,486,224
FORT MCCOY	318,763	355,072	188,000	167,072	0	47%	167,072
FORT MCNAIR	143,315	218,152	159,400	58,752	0	27%	58,752
FORT MCPHERSON	1,035,209	1,064,436	988,000	76,436	0	7%	76,436
FORT MEADE	897,361	930,938	697,400	233,538	0	25%	233,538
FORT MONMOUTH	1,328,543	1,282,835	866,000	416,835	675	32%	416,160
FORT MONROE	545,226	551,609	619,400	-67,791	0	-12%	-67,791
FORT MYER	98,006	98,006	68,600	29,406	0	30%	29,406
FORT POLK	561,000	462,000	2,200	459,800	0	100%	459,800
FORT RICHARDSON	279,271	351,046	148,000	203,046	1,200	57%	201,846
FORT RILEY	1,387,462	1,387,503	723,200	664,303	12,800	47%	651,503
FORT RUCKER	201,000	487,000	409,400	77,600	0	16%	77,600
FORT SAM HOUSTON	1,799,267	1,789,545	834,800	954,745	9,100	53%	945,645
FORT SHAFTER	416,284	664,493	119,500	544,993	44,874	75%	500,119
FORT SILL	1,108,045	1,106,209	530,400	575,809	31,814	49%	543,995
FORT STEWART	519,732	520,574	400,200	120,374	5,500	22%	114,874
FORT WAINWRIGHT	185,000	202,000	1,283,600	-1,081,600	0	-535%	-1,081,600
REDSTONE ARSENAL	2,239,496	2,366,341	1,702,000	664,341	13,406	28%	650,935
SCHOFIELD BARRACKS	676,000	322,000	4,074,200	-3,752,200	0	-1165%	-3,752,200
WALTER REED AMC	366,000	425,000	145,600	279,400	0	66%	279,400
ARMY NATIONAL GUARD READINESS CENTER (ARLINGTON HALL)	162,785	162,785	224,600	-61,815	0	-38%	-61,815

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Installation	Current Capacity	Maximum Potential Capacity	Current Usage @200 GSF/Person	Capacity Available to Surge	Capacity Required to Surge	%Excess (Shortfall)	
Altus AFB	311,211	223,169	93,400	129,769	0	58%	129,769
Andrews AFB	898,975	900,419	857,400	43,019	1,000	5%	42,019
Barksdale AFB	540,603	547,428	332,800	214,628	0	39%	214,628
Beale AFB	278,374	278,374	201,600	76,774	0	28%	76,774
Bolling AFB	396,192	989,649	253,200	736,449	0	74%	736,449
Brooks City-Base	441,352	441,352	601,600	-160,248	0	-36%	-160,248
Buckley AFB	134,386	134,386	436,800	-302,414	0	-225%	-302,414
Cannon AFB	271,112	271,112	167,800	103,312	0	38%	103,312
Charleston AFB	363,452	365,072	166,114	198,958	0	54%	198,958
Columbus AFB	133,797	151,190	111,000	40,190	0	27%	40,190
Davis-Monthan AFB	565,482	567,882	392,000	175,882	0	31%	175,882
Dover AFB	354,753	352,497	180,600	171,897	0	49%	171,897
Dyess AFB	359,421	365,176	255,800	109,376	0	30%	109,376
Eglin AFB	930,745	947,186	668,000	279,186	0	29%	279,186
Eielson AFB	406,839	381,778	93,000	288,778	0	76%	288,778
Ellsworth AFB	365,741	368,511	178,400	190,111	0	52%	190,111
Elmendorf AFB	862,823	943,214	381,400	561,814	6,823	59%	554,991
Fairchild AFB	387,669	387,669	117,000	270,669	0	70%	270,669
Francis E. Warren AFB	386,278	379,184	176,400	202,784	0	53%	202,784
Grand Forks AFB	251,220	286,025	114,700	171,325	0	60%	171,325
Hickam AFB	901,937	923,137	563,200	359,937	1	39%	359,936
Hill AFB	1,316,452	1,387,922	1,326,400	61,522	0	4%	61,522
Homestead ARS	138,197	54,535	103,000	-48,465	0	-89%	-48,465
Hurlburt Field	507,779	510,645	636,400	-125,755	390	-25%	-126,145
Keesler AFB	501,339	551,055	354,800	196,255	3,808	35%	192,447
Kirtland AFB	1,168,762	1,291,583	894,600	396,983	0	31%	396,983
Lackland AFB	933,046	955,492	622,000	333,492	0	35%	333,492
Langley AFB	1,343,905	1,446,500	1,062,600	383,900	0	27%	383,900
Little Rock AFB	341,834	398,706	180,200	218,506	0	55%	218,506
Luke AFB	355,540	409,514	200,200	209,314	0	51%	209,314
MacDill AFB	1,032,655	1,043,082	301,604	741,478	0	71%	741,478
Malmstrom AFB	259,814	254,889	143,200	111,689	0	44%	111,689
March ARB	230,876	245,353	204,600	40,753	0	17%	40,753
Maxwell AFB	1,458,337	1,627,284	1,001,800	625,484	0	38%	625,484
McChord AFB	415,046	435,263	176,000	259,263	0	60%	259,263
McConnell AFB	315,068	321,949	138,600	183,349	0	57%	183,349
McGuire AFB	486,530	529,410	360,000	169,410	600	32%	168,810
Minot AFB	353,199	363,507	165,600	197,907	0	54%	197,907
Mountain Home AFB	243,097	306,776	117,600	189,176	0	62%	189,176
Nellis AFB	481,032	488,387	271,400	216,987	0	44%	216,987
Offutt AFB	1,329,773	1,224,687	1,112,200	112,487	0	9%	112,487
Peterson AFB	703,305	930,734	453,200	477,534	0	51%	477,534
Pope AFB	246,577	292,518	103,800	188,718	0	65%	188,718
Randolph AFB	1,213,608	1,383,333	1,082,800	300,533	2,500	22%	298,033
Robins AFB	2,059,452	2,085,575	1,471,800	613,775	0	29%	613,775
Scott AFB	1,473,727	1,583,697	1,630,750	-47,053	0	-3%	-47,053
Seymour Johnson AFB	331,461	296,646	200,600	96,046	0	32%	96,046
Shaw AFB	406,457	427,755	322,000	105,755	0	25%	105,755
Sheppard AFB	388,188	414,785	341,200	73,585	10,900	15%	62,685
Tinker AFB	1,240,150	1,470,771	1,596,000	-125,229	440	-9%	-125,669
Travis AFB	591,421	691,825	243,200	448,625	0	65%	448,625
Tyndall AFB	478,485	491,562	420,000	71,562	0	15%	71,562
Vance AFB	135,437	126,898	38,400	88,498	0	70%	88,498
Vandenberg AFB	852,704	811,776	461,000	350,776	0	43%	350,776
Whiteman AFB	357,520	354,819	262,800	92,019	0	26%	92,019
Wright-Patterson AFB	3,324,125	2,859,314	5,103,200	-2,243,886	7,000	-79%	-2,250,886

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Installation	Current Capacity	Maximum Potential Capacity	Current Usage @ 200 GSF/Person	Capacity Available to Surge	Capacity Required to Surge	%Excess (Shortfall)	
Anacostia Annex	500,321	500,321	191,000	309,321	0	62%	309,321
Arlington Service Center	249,646	251,823	169,800	82,023	0	33%	82,023
Henderson Hall	62,838	62,885	48,400	14,485	0	23%	14,485
Joint Reserve Base Fort Worth	260,781	262,581	148,800	113,781	0	43%	113,781
Joint Reserve Base New Orleans	117,374	101,162	174,200	-73,038	2,644	-75%	-75,682
Joint Reserve Base Willow Grove	80,169	87,469	50,800	36,669	0	42%	36,669
Marine Corps Air Station Beaufort	171,699	171,699	174,400	-2,701	0	-2%	-2,701
Marine Corps Air Station Cherry Point	717,262	749,631	831,000	-81,369	1,200	-11%	-82,569
Marine Corps Air Station Miramar	422,384	422,384	600,000	-177,616	0	-42%	-177,616
Marine Corps Base Camp Lejeune	2,334,926	2,360,042	2,245,400	114,642	10,892	4%	103,750
Marine Corps Base Camp Pendleton	1,359,445	1,347,952	1,315,600	32,352	0	2%	32,352
Marine Corps Base Hawaii Camp Smith	401,547	401,547	301,000	100,547	0	25%	100,547
Marine Corps Base Hawaii Kaneohe	215,375	219,507	477,800	-258,293	0	-118%	-258,293
Marine Corps Base Quantico	324,791	1,365,798	1,418,000	-52,202	4,800	-4%	-57,002
Marine Corps Support Activity Kansas City	120,658	120,658	91,400	29,258	0	24%	29,258
National Naval Medical Center Bethesda	719,238	718,513	627,400	91,113	28	13%	91,085
Naval Air Engineering Station Lakehurst	169,617	232,559	82,400	150,159	0	65%	150,159
Naval Air Station Brunswick	125,133	142,914	66,200	76,714	0	54%	76,714
Naval Air Station Corpus Christi	471,794	483,325	1,159,400	-676,075	0	-140%	-676,075
Naval Air Station Jacksonville	508,240	598,676	627,400	-28,724	504	-5%	-29,228
Naval Air Station Key West	123,182	129,910	81,600	48,310	1	37%	48,309
Naval Air Station Meridian	130,679	130,679	64,400	66,279	2,000	49%	64,279
Naval Air Station North Island	1,738,002	1,579,414	1,611,600	-32,186	10,066	-3%	-42,252
Naval Air Station Patuxent River	1,079,485	1,177,520	1,054,600	122,920	0	10%	122,920
Naval Air Station Patuxent River Webster Field	57,471	57,471	35,400	22,071	0	38%	22,071
Naval Air Station Pensacola	1,203,222	1,204,647	657,800	546,847	6,800	45%	540,047
Naval Air Station Point Mugu	943,001	929,523	715,400	214,123	90	23%	214,033
Naval Air Station Whidbey Island	253,813	287,200	159,200	128,000	0	45%	128,000
Naval Air Station Whiting Field	111,106	125,572	65,800	59,772	0	48%	59,772
Naval Amphibious Base Coronado	17,637	28,172	97,600	-69,428	0	-246%	-69,428
Naval Research Laboratory	198,878	218,654	101,200	117,454	0	54%	117,454
Naval Station and Undersea Warfare Center Newport	373,013	373,013	288,320	84,693	0	23%	84,693
Naval Station Everett	76,502	89,601	228,400	-138,799	0	-155%	-138,799
Naval Station Norfolk	1,074,164	2,160,728	1,806,800	353,928	3,980	16%	349,948
Naval Station Pearl Harbor	1,675,766	1,905,109	1,277,400	627,709	1,500	33%	626,209
Naval Station San Diego	1,265,271	1,364,733	943,800	420,933	4,500	31%	416,433
Naval Submarine Base Bangor	447,424	450,900	922,900	-472,000	0	-105%	-472,000
Naval Submarine Support Base Kings Bay	369,149	369,149	981,800	-612,651	2,040	-167%	-614,691
Naval Support Activity Mechanicsburg	1,138,015	2,722,911	1,025,600	1,697,311	0	62%	1,697,311
Naval Support Activity Millington	1,295,107	1,454,666	977,400	477,266	5,000	32%	472,266
Naval Support Activity New Orleans, LA	818,577	818,577	545,800	272,777	1,700	33%	271,077
Naval Support Activity Norfolk	724,685	715,700	1,224,200	-508,500	302	-71%	-508,802
Naval Weapons Station Charleston	297,324	612,030	396,000	216,030	400	35%	215,630
NAVSTA ANNAPOLIS	431,329	456,485	175,800	280,685	0	61%	280,685
NAVSUPPACT DAHLGREN	207,255	208,025	129,200	78,825	0	38%	78,825
NAVSUPPACT INDIAN HEAD	24,193	399,953	232,800	167,153	0	42%	167,153
Potomac Annex, Washington DC	173,900	173,600	93,200	80,400	0	46%	80,400
Saufley Field	398,467	403,580	192,200	211,380	0	52%	211,380
Washington Navy Yard	4,973,728	5,008,356	3,270,200	1,738,156	1,200	35%	1,736,956

D. Use of USAF Scenario Data Call (SDC) Response Concerning COBRA Costs/Savings.

The tables below show the USAF SDC response.

One-Time Unique Costs (On-Installation Infrastructure) – Gaining Installations			
Table 6.1.3			
Special Space			
Infrastructure Item	Estimated Cost (Current \$)	Time to Complete (Months)	Comments
System Furniture	\$2,460,000	12	FY 09 expenditure
IT Costs	\$155,000	12	FY 07 expenditure
IT Costs (equipment)	\$383,000	12	FY 08 expenditure
Environmental Costs	\$63,000	24	FY 06-07; NEPA analysis
Infrastructure Upgrade	\$4,015,000	24	FY 08-09 expenditure
Joint Operations Center	\$18,000,000	12	FY 08 expenditure

The MILCON items identified below were used as GSF requirements for the scenario, and used the Air Force-generated cost (the COBRA model was not allowed to generate these costs based on internal data/algorithms):

SCREEN 7 (MILCON)						
Base Name						
Scott AFB, IL						
FAC	FAC DESCRIPTION	UM	NEW MilCon (UM)	Rehab Con	Rehab Type	Total Cost (\$K)
6100	General Administrative Building	SF	95,106			\$23,744
1412	Aviation Operations Building (JOC)	SF	60,000			\$16,406

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Department : Headquarters and Support JCSG
Scenario File : C:\Documents and Settings\-----\HSA-0114RV4 COBRA, 4 May 2005\HSA-0114RV4 TRANSCOM Components to Scott AFB.CBR
Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Starting Year : 2006
Final Year : 2009
Payback Year : Immediate

NPV in 2025(\$K): -1,278,193
1-Time Cost(\$K): 101,842

Net Costs in 2005 Constant Dollars (\$K)								
	2006	2007	2008	2009	2010	2011	Total	Beyond
	----	----	----	----	----	----	----	----
MilCon	15,926	20,178	4,045	0	0	0	40,150	0
Person	0	-12,150	-35,124	-42,834	-45,569	-45,569	-181,248	-45,569
Overhd	795	-381	-4,793	-5,330	-5,432	-5,432	-20,574	-5,432
Moving	0	7,633	17,224	2,469	0	0	27,326	0
Missio	0	-34,155	-45,540	-48,345	-48,345	-48,345	-224,730	-48,345
Other	53	4,085	16,547	-1,047	60	60	19,757	60
TOTAL	16,774	-14,790	-47,642	-95,087	-99,286	-99,286	-339,318	-99,286

	2006	2007	2008	2009	2010	2011	Total
	----	----	----	----	----	----	----
POSITIONS ELIMINATED							
Off	0	82	6	13	0	0	101
Enl	0	147	1	10	0	0	158
Civ	0	133	124	22	0	0	279
TOT	0	362	131	45	0	0	538

POSITIONS REALIGNED							
Off	0	12	10	0	0	0	22
Enl	0	5	7	0	0	0	12
Stu	0	0	0	0	0	0	0
Civ	0	248	384	85	0	0	717
TOT	0	265	401	85	0	0	751

Summary:

Realign US TRANSCOM and associated Service components, by co-locating US Army SDDC (Alexandria and Ft. Eustis, VA), and US Army SDDC-TEA (Newport News, VA (Norfolk proxy)) to Scott AFB (consolidating them with USAF Air Mobility Command HQ and US TRANSCOM HQ).

Per 25 March 2005 ISG direction, Military Sealift Command (at Washington Navy Yard, DC) was removed from this scenario. ISG approved this scenario without Military Sealift Command on 15 April 2005 (expanded scenario description in Candidate Recommendation text and chart, Tab 1).

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Department : Headquarters and Support JCSG
 Scenario File : C:\Documents and Settings\-----\HSA-0114RV4 COBRA, 4 May 2005\HSA-0114RV4 TRANSCOM Components to Scott AFB.CBR
 Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Costs in 2005 Constant Dollars (\$K)

	2006	2007	2008	2009	2010	2011	Total	Beyond
	----	----	----	----	----	----	----	-----
MilCon	15,926	20,178	4,045	0	0	0	40,150	0
Person	0	5,101	3,352	2,468	1,689	1,689	14,299	1,689
Overhd	795	1,030	1,971	2,111	2,009	2,009	9,925	2,009
Moving	0	7,691	17,277	2,469	0	0	27,437	0
Missio	0	0	0	0	0	0	0	0
Other	53	4,085	20,606	84	60	60	24,948	60
TOTAL	16,774	38,086	47,251	7,132	3,758	3,758	116,760	3,758

Savings in 2005 Constant Dollars (\$K)

	2006	2007	2008	2009	2010	2011	Total	Beyond
	----	----	----	----	----	----	----	-----
MilCon	0	0	0	0	0	0	0	0
Person	0	17,252	38,477	45,302	47,258	47,258	195,547	47,258
Overhd	0	1,411	6,764	7,441	7,441	7,441	30,499	7,441
Moving	0	58	53	0	0	0	111	0
Missio	0	34,155	45,540	48,345	48,345	48,345	224,730	48,345
Other	0	0	4,059	1,131	0	0	5,190	0
TOTAL	0	52,876	94,893	102,220	103,044	103,044	456,078	103,044

TOTAL COBRA ONE-TIME COST REPORT (COBRA v6.10) - Page 1/5
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Department : Headquarters and Support JCSG
 Scenario File : C:\Documents and Settings\-----\HSA-0114RV4 COBRA, 4 May 2005\HSA-0114RV4 TRANSCOM Components to Scott AFB.CBR
 Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
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(All values in 2005 Constant Dollars)

Category	Cost	Sub-Total
-----	----	-----
Construction		
Military Construction	40,150,000	
Total - Construction		40,150,000
Personnel		
Civilian RIF	5,231,211	
Civilian Early Retirement	987,944	
Eliminated Military PCS	1,690,002	
Unemployment	400,590	
Total - Personnel		8,309,747
Overhead		
Program Management Cost	1,201,422	
Support Contract Termination	0	
Mothball / Shutdown	95,400	
Total - Overhead		1,296,822
Moving		
Civilian Moving	24,150,567	
Civilian PPP	2,023,272	
Military Moving	167,537	
Freight	429,782	
Information Technologies	666,200	
One-Time Moving Costs	0	
Total - Moving		27,437,357
Other		
HAP / RSE	0	
Environmental Mitigation Costs	63,000	
Mission Contract Startup and Termination	0	
One-Time Unique Costs	24,585,000	
Total - Other		24,648,000

Total One-Time Costs		101,841,927

One-Time Savings		
Military Construction Cost Avoidances	0	
Military Moving	111,321	
One-Time Moving Savings	0	
Environmental Mitigation Savings	0	
One-Time Unique Savings	5,190,570	

Total One-Time Savings		5,301,891

Total Net One-Time Costs		96,540,036

COBRA ONE-TIME COST REPORT (COBRA v6.10) - Page 2/5
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 Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
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Base: Alexandria / I-395 A, VA (HSA001)
 (All values in 2005 Constant Dollars)

Category	Cost	Sub-Total
-----	----	-----
Construction		
Military Construction	0	
Total - Construction		0
Personnel		
Civilian RIF	1,779,863	
Civilian Early Retirement	508,082	
Eliminated Military PCS	66,864	
Unemployment	133,530	
Total - Personnel		2,488,339
Overhead		
Program Management Cost	0	
Support Contract Termination	0	
Mothball / Shutdown	0	
Total - Overhead		0
Moving		
Civilian Moving	15,603,210	
Civilian PPP	887,400	
Military Moving	80,701	
Freight	252,468	
Information Technologies	70,000	
One-Time Moving Costs	0	
Total - Moving		16,893,779
Other		
HAP / RSE	0	
Environmental Mitigation Costs	0	
Mission Contract Startup and Termination	0	
One-Time Unique Costs	86,000	
Total - Other		86,000

Total One-Time Costs		19,468,118

One-Time Savings		
Military Construction Cost Avoidances	0	
Military Moving	53,071	
One-Time Moving Savings	0	
Environmental Mitigation Savings	0	
One-Time Unique Savings	4,059,000	

Total One-Time Savings		4,112,071

Total Net One-Time Costs		15,356,047

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Department : Headquarters and Support JCSG
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 Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base: EUSTIS, VA (51281)
 (All values in 2005 Constant Dollars)

Category	Cost	Sub-Total
-----	----	-----
Construction		
Military Construction	0	
Total - Construction		0
Personnel		
Civilian RIF	1,033,168	
Civilian Early Retirement	287,736	
Eliminated Military PCS	49,907	
Unemployment	80,118	
Total - Personnel		1,450,930
Overhead		
Program Management Cost	539,437	
Support Contract Termination	0	
Mothball / Shutdown	95,400	
Total - Overhead		634,837
Moving		
Civilian Moving	6,311,697	
Civilian PPP	390,456	
Military Moving	86,836	
Freight	135,308	
Information Technologies	44,200	
One-Time Moving Costs	0	
Total - Moving		6,968,497
Other		
HAP / RSE	0	
Environmental Mitigation Costs	0	
Mission Contract Startup and Termination	0	
One-Time Unique Costs	0	
Total - Other		0

Total One-Time Costs		9,054,265

One-Time Savings		
Military Construction Cost Avoidances	0	
Military Moving	58,250	
One-Time Moving Savings	0	
Environmental Mitigation Savings	0	
One-Time Unique Savings	0	

Total One-Time Savings		58,250

Total Net One-Time Costs		8,996,014

Department : Headquarters and Support JCSG
Scenario File : C:\Documents and Settings\-----\HSA-0114RV4 COBRA, 4 May 2005\HSA-0114RV4 TRANSCOM Components to Scott AFB.CBR
Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base: Norfolk VA, VA (HSA014)
(All values in 2005 Constant Dollars)

Category	Cost	Sub-Total
-----	----	-----
Construction		
Military Construction	0	
Total - Construction		0
Personnel		
Civilian RIF	344,389	
Civilian Early Retirement	107,901	
Eliminated Military PCS	10,477	
Unemployment	26,706	
Total - Personnel		489,474
Overhead		
Program Management Cost	0	
Support Contract Termination	0	
Mothball / Shutdown	0	
Total - Overhead		0
Moving		
Civilian Moving	2,235,660	
Civilian PPP	141,984	
Military Moving	0	
Freight	42,005	
Information Technologies	14,000	
One-Time Moving Costs	0	
Total - Moving		2,433,649
Other		
HAP / RSE	0	
Environmental Mitigation Costs	0	
Mission Contract Startup and Termination	0	
One-Time Unique Costs	24,000	
Total - Other		24,000

Total One-Time Costs		2,947,123

One-Time Savings		
Military Construction Cost Avoidances	0	
Military Moving	0	
One-Time Moving Savings	0	
Environmental Mitigation Savings	0	
One-Time Unique Savings	1,131,570	

Total One-Time Savings		1,131,570

Total Net One-Time Costs		1,815,553

Department : Headquarters and Support JCSG
Scenario File : C:\Documents and Settings\-----\HSA-0114RV4 COBRA, 4 May 2005\HSA-0114RV4 TRANSCOM Components to Scott AFB.CBR
Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base: Scott AFB, IL (VDYD)
(All values in 2005 Constant Dollars)

Category	Cost	Sub-Total
-----	----	-----
Construction		
Military Construction	40,150,000	
Total - Construction		40,150,000
Personnel		
Civilian RIF	2,073,790	
Civilian Early Retirement	84,226	
Eliminated Military PCS	1,562,753	
Unemployment	160,236	
Total - Personnel		3,881,004
Overhead		
Program Management Cost	661,985	
Support Contract Termination	0	
Mothball / Shutdown	0	
Total - Overhead		661,985
Moving		
Civilian Moving	0	
Civilian PPP	603,432	
Military Moving	0	
Freight	0	
Information Technologies	538,000	
One-Time Moving Costs	0	
Total - Moving		1,141,432
Other		
HAP / RSE	0	
Environmental Mitigation Costs	63,000	
Mission Contract Startup and Termination	0	
One-Time Unique Costs	24,475,000	
Total - Other		24,538,000

Total One-Time Costs		70,372,421

One-Time Savings		
Military Construction Cost Avoidances	0	
Military Moving	0	
One-Time Moving Savings	0	
Environmental Mitigation Savings	0	
One-Time Unique Savings	0	

Total One-Time Savings		0

Total Net One-Time Costs		70,372,421

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 Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
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ONE-TIME COSTS	2006	2007	2008	2009	2010	2011	Total
-----(\$K)-----	----	----	----	----	----	----	-----
CONSTRUCTION							
MILCON	15,926	20,178	4,045	0	0	0	40,150
O&M							
CIV SALARY							
Civ RIF	0	2,992	1,780	460	0	0	5,231
Civ Retire	0	372	508	108	0	0	988
CIV MOVING							
Per Diem	0	570	927	196	0	0	1,693
POV Miles	0	36	55	12	0	0	103
Home Purch	0	2,844	8,846	1,029	0	0	12,719
HHG	0	1,059	1,672	365	0	0	3,096
Misc	0	204	333	70	0	0	607
House Hunt	0	449	722	154	0	0	1,326
PPP	0	958	887	177	0	0	2,023
RITA	0	1,149	3,047	409	0	0	4,606
FREIGHT							
Packing	0	14	22	4	0	0	40
Freight	0	121	231	38	0	0	390
Vehicles	0	0	0	0	0	0	0
Unemployment	0	231	133	36	0	0	400
OTHER							
Info Tech	0	199	453	14	0	0	666
Prog Manage	550	413	136	102	0	0	1,201
Supt Contrac	0	0	0	0	0	0	0
Mothball	0	95	0	0	0	0	95
1-Time Move	0	0	0	0	0	0	0
MIL PERSONNEL							
MIL MOVING							
Per Diem	0	4	3	0	0	0	7
POV Miles	0	3	3	0	0	0	6
HHG	0	63	57	0	0	0	121
Misc	0	17	17	0	0	0	34
OTHER							
Elim PCS	0	1,447	67	176	0	0	1,690
OTHER							
HAP / RSE	0	0	0	0	0	0	0
Environmental	53	10	0	0	0	0	63
Misn Contract	0	0	0	0	0	0	0
1-Time Other	0	4,015	20,546	24	0	0	24,585
TOTAL ONE-TIME	16,530	37,445	44,492	3,374	0	0	101,842

TOTAL COBRA REALIGNMENT DETAIL REPORT (COBRA v6.10) - Page 2/15
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Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
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RECURRINGCOSTS -----(\$K)-----	2006 ----	2007 ----	2008 ----	2009 ----	2010 ----	2011 ----	Total -----	Beyond -----
O&M								
Sustainment	131	340	382	382	382	382	1,998	382
Recap	114	295	332	332	332	332	1,736	332
BOS	0	-113	1,121	1,295	1,295	1,295	4,894	1,295
Civ Salary	0	59	760	1,481	1,481	1,481	5,263	1,481
TRICARE	0	60	60	60	60	60	300	60
MIL PERSONNEL								
Off Salary	0	0	62	125	125	125	437	125
Enl Salary	0	0	41	82	82	82	288	82
House Allow	0	0	0	0	0	0	0	0
OTHER								
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	244	641	2,758	3,758	3,758	3,758	14,918	3,758
TOTAL COST	16,774	38,086	47,251	7,132	3,758	3,758	116,760	3,758
ONE-TIME SAVES -----(\$K)-----	2006 ----	2007 ----	2008 ----	2009 ----	2010 ----	2011 ----	Total -----	
CONSTRUCTION								
MILCON	0	0	0	0	0	0	0	
O&M								
1-Time Move	0	0	0	0	0	0	0	
MIL PERSONNEL								
Mil Moving	0	58	53	0	0	0	111	
OTHER								
Environmental	0	0	0	0	0	0	0	
1-Time Other	0	0	4,059	1,131	0	0	5,190	
TOTAL ONE-TIME	0	58	4,112	1,131	0	0	5,302	
RECURRINGSAVES -----(\$K)-----	2006 ----	2007 ----	2008 ----	2009 ----	2010 ----	2011 ----	Total -----	Beyond -----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	0	385	385	385	385	385	1,927	385
Recap	0	262	262	262	262	262	1,310	262
BOS	0	764	764	764	764	764	3,819	764
Civ Salary	0	4,432	13,891	18,884	19,616	19,616	76,440	19,616
MIL PERSONNEL								
Off Salary	0	5,124	10,623	11,810	12,622	12,622	52,801	12,622
Enl Salary	0	6,056	12,154	12,607	13,019	13,019	56,855	13,019
House Allow	0	1,640	1,809	2,001	2,001	2,001	9,451	2,001
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	34,155	45,540	48,345	48,345	48,345	224,730	48,345
Misc Recur	0	0	5,353	6,030	6,030	6,030	23,443	6,030
TOTAL RECUR	0	52,818	90,781	101,088	103,044	103,044	450,776	103,044
TOTAL SAVINGS	0	52,876	94,893	102,220	103,044	103,044	456,078	103,044

TOTAL COBRA REALIGNMENT DETAIL REPORT (COBRA v6.10) - Page 3/15
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 Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
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ONE-TIME NET -----(\$K)-----	2006 -----	2007 -----	2008 -----	2009 -----	2010 -----	2011 -----	Total -----	
CONSTRUCTION								
MILCON	15,926	20,178	4,045	0	0	0	40,150	
O&M								
Civ Retir/RIF	0	3,364	2,288	567	0	0	6,219	
Civ Moving	0	7,405	16,743	2,455	0	0	26,604	
Info Tech	0	199	453	14	0	0	666	
Other	550	740	270	138	0	0	1,697	
MIL PERSONNEL								
Mil Moving	0	1,475	94	176	0	0	1,746	
OTHER								
HAP / RSE	0	0	0	0	0	0	0	
Environmental	53	10	0	0	0	0	63	
Misn Contract	0	0	0	0	0	0	0	
1-Time Other	0	4,015	16,487	-1,107	0	0	19,394	
TOTAL ONE-TIME	16,530	37,387	40,380	2,243	0	0	96,477	
RECURRING NET								
-----(\$K)-----	2006 -----	2007 -----	2008 -----	2009 -----	2010 -----	2011 -----	Total -----	Beyond -----
FAM HOUSE OPS								
O&M	0	0	0	0	0	0	0	0
Sustainment	131	-45	-3	-3	-3	-3	71	-3
Recap	114	33	70	70	70	70	426	70
BOS	0	-877	357	532	532	532	1,074	532
Civ Salary	0	-4,372	-13,131	-17,403	-18,135	-18,135	-71,176	-18,135
TRICARE	0	60	60	60	60	60	300	60
MIL PERSONNEL								
Mil Salary	0	-11,180	-22,673	-24,209	-25,434	-25,434	-108,930	-25,434
House Allow	0	-1,640	-1,809	-2,001	-2,001	-2,001	-9,451	-2,001
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	-34,155	-45,540	-48,345	-48,345	-48,345	-224,730	-48,345
Misc Recur	0	0	-5,353	-6,030	-6,030	-6,030	-23,443	-6,030
TOTAL RECUR	244	-52,177	-88,022	-97,330	-99,286	-99,286	-435,858	-99,286
TOTAL NET COST	16,774	-14,790	-47,642	-95,087	-99,286	-99,286	-339,318	-99,286

COBRA REALIGNMENT DETAIL REPORT (COBRA v6.10) - Page 4/15
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 Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
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Base: Alexandria / I-395 A, VA (HSA001)

ONE-TIME COSTS	2006	2007	2008	2009	2010	2011	Total
-----(\$K)-----	----	----	----	----	----	----	-----
CONSTRUCTION							
MILCON	0	0	0	0	0	0	0
O&M							
CIV SALARY							
Civ RIFs	0	0	1,780	0	0	0	1,780
Civ Retire	0	0	508	0	0	0	508
CIV MOVING							
Per Diem	0	0	927	0	0	0	927
POV Miles	0	0	55	0	0	0	55
Home Purch	0	0	8,846	0	0	0	8,846
HHG	0	0	1,672	0	0	0	1,672
Misc	0	0	333	0	0	0	333
House Hunt	0	0	722	0	0	0	722
PPP	0	0	887	0	0	0	887
RITA	0	0	3,047	0	0	0	3,047
FREIGHT							
Packing	0	0	22	0	0	0	22
Freight	0	0	231	0	0	0	231
Vehicles	0	0	0	0	0	0	0
Unemployment	0	0	133	0	0	0	133
OTHER							
Info Tech	0	0	70	0	0	0	70
Prog Manage	0	0	0	0	0	0	0
Supt Contrac	0	0	0	0	0	0	0
Mothball	0	0	0	0	0	0	0
1-Time Move	0	0	0	0	0	0	0
MIL PERSONNEL							
MIL MOVING							
Per Diem	0	0	3	0	0	0	3
POV Miles	0	0	3	0	0	0	3
HHG	0	0	57	0	0	0	57
Misc	0	0	17	0	0	0	17
OTHER							
Elim PCS	0	0	67	0	0	0	67
OTHER							
HAP / RSE	0	0	0	0	0	0	0
Environmental	0	0	0	0	0	0	0
Misn Contract	0	0	0	0	0	0	0
1-Time Other	0	0	86	0	0	0	86
TOTAL ONE-TIME	0	0	19,468	0	0	0	19,468

COBRA REALIGNMENT DETAIL REPORT (COBRA v6.10) - Page 5/15
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 Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
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Base: Alexandria / I-395 A, VA (HSA001)

RECURRINGCOSTS	2006	2007	2008	2009	2010	2011	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
TRICARE	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	0	0	0	0	0	0

TOTAL COSTS	0	0	19,468	0	0	0	19,468	0
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ONE-TIME SAVES	2006	2007	2008	2009	2010	2011	Total	
-----(\$K)-----	----	----	----	----	----	----	-----	
CONSTRUCTION								
MILCON	0	0	0	0	0	0	0	
O&M								
1-Time Move	0	0	0	0	0	0	0	
MIL PERSONNEL								
Mil Moving	0	0	53	0	0	0	53	
OTHER								
Environmental	0	0	0	0	0	0	0	
1-Time Other	0	0	4,059	0	0	0	4,059	
TOTAL ONE-TIME	0	0	4,112	0	0	0	4,112	

RECURRINGSAVES	2006	2007	2008	2009	2010	2011	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Civ Salary	0	0	4,261	8,523	8,523	8,523	29,829	8,523
MIL PERSONNEL								
Off Salary	0	0	375	750	750	750	2,624	750
Enl Salary	0	0	41	82	82	82	288	82
House Allow	0	0	333	333	333	333	1,331	333
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	10,395	10,395	10,395	10,395	41,580	10,395
Misc Recur	0	0	5,353	5,353	5,353	5,353	21,412	5,353
TOTAL RECUR	0	0	20,758	25,436	25,436	25,436	97,065	25,436
TOTAL SAVINGS	0	0	24,870	25,436	25,436	25,436	101,177	25,436

COBRA REALIGNMENT DETAIL REPORT (COBRA v6.10) - Page 6/15
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Department : Headquarters and Support JCSG
 Scenario File : C:\Documents and Settings\-----\HSA-0114RV4 COBRA, 4 May 2005\HSA-0114RV4 TRANSCOM Components to Scott AFB.CBR
 Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base: Alexandria / I-395 A, VA (HSA001)

ONE-TIME NET	2006	2007	2008	2009	2010	2011	Total	
-----(\$K)-----	----	----	----	----	----	----	-----	-----
CONSTRUCTION								
MILCON	0	0	0	0	0	0	0	
O&M								
Civ Retir/RIF	0	0	2,288	0	0	0	2,288	
Civ Moving	0	0	16,743	0	0	0	16,743	
Info Tech	0	0	70	0	0	0	70	
Other	0	0	133	0	0	0	133	
MIL PERSONNEL								
Mil Moving	0	0	94	0	0	0	94	
OTHER								
HAP / RSE	0	0	0	0	0	0	0	
Environmental	0	0	0	0	0	0	0	
Misn Contract	0	0	0	0	0	0	0	
1-Time Other	0	0	-3,973	0	0	0	-3,973	
TOTAL ONE-TIME	0	0	15,356	0	0	0	15,356	
RECURRING NET								
-----(\$K)-----	----	----	----	----	----	----	-----	-----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Civ Salary	0	0	-4,261	-8,523	-8,523	-8,523	-29,829	-8,523
TRICARE	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Mil Salary	0	0	-416	-832	-832	-832	-2,913	-832
House Allow	0	0	-333	-333	-333	-333	-1,331	-333
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	-10,395	-10,395	-10,395	-10,395	-41,580	-10,395
Misc Recur	0	0	-5,353	-5,353	-5,353	-5,353	-21,412	-5,353
TOTAL RECUR	0	0	-20,758	-25,436	-25,436	-25,436	-97,065	-25,436
TOTAL NET COST	0	0	-5,402	-25,436	-25,436	-25,436	-81,709	-25,436

COBRA REALIGNMENT DETAIL REPORT (COBRA v6.10) - Page 7/15
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Department : Headquarters and Support JCSG
 Scenario File : C:\Documents and Settings\-----\HSA-0114RV4 COBRA, 4 May 2005\HSA-0114RV4 TRANSCOM Components to Scott AFB.CBR
 Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base: EUSTIS, VA (51281)	2006	2007	2008	2009	2010	2011	Total
ONE-TIME COSTS	----	----	----	----	----	----	-----
-----(\$K)-----							
CONSTRUCTION							
MILCON	0	0	0	0	0	0	0
O&M							
CIV SALARY							
Civ RIFs	0	1,033	0	0	0	0	1,033
Civ Retire	0	288	0	0	0	0	288
CIV MOVING							
Per Diem	0	570	0	0	0	0	570
POV Miles	0	36	0	0	0	0	36
Home Purch	0	2,844	0	0	0	0	2,844
HHG	0	1,059	0	0	0	0	1,059
Misc	0	204	0	0	0	0	204
House Hunt	0	449	0	0	0	0	449
PPP	0	390	0	0	0	0	390
RITA	0	1,149	0	0	0	0	1,149
FREIGHT							
Packing	0	14	0	0	0	0	14
Freight	0	121	0	0	0	0	121
Vehicles	0	0	0	0	0	0	0
Unemployment	0	80	0	0	0	0	80
OTHER							
Info Tech	0	44	0	0	0	0	44
Prog Manage	308	231	0	0	0	0	539
Supt Contrac	0	0	0	0	0	0	0
Mothball	0	95	0	0	0	0	95
1-Time Move	0	0	0	0	0	0	0
MIL PERSONNEL							
MIL MOVING							
Per Diem	0	4	0	0	0	0	4
POV Miles	0	3	0	0	0	0	3
HHG	0	63	0	0	0	0	63
Misc	0	17	0	0	0	0	17
OTHER							
Elim PCS	0	50	0	0	0	0	50
OTHER							
HAP / RSE	0	0	0	0	0	0	0
Environmental	0	0	0	0	0	0	0
Misn Contract	0	0	0	0	0	0	0
1-Time Other	0	0	0	0	0	0	0
TOTAL ONE-TIME	308	8,746	0	0	0	0	9,054

COBRA REALIGNMENT DETAIL REPORT (COBRA v6.10) - Page 8/15
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Department : Headquarters and Support JCSG
 Scenario File : C:\Documents and Settings\-----\HSA-0114RV4 COBRA, 4 May 2005\HSA-0114RV4 TRANSCOM Components to Scott AFB.CBR
 Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base: EUSTIS, VA (51281)	2006	2007	2008	2009	2010	2011	Total	Beyond
RECURRINGCOSTS	2006	2007	2008	2009	2010	2011	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
TRICARE	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	0	0	0	0	0	0
TOTAL COSTS	308	8,746	0	0	0	0	9,054	0
ONE-TIME SAVES	2006	2007	2008	2009	2010	2011	Total	
-----(\$K)-----	----	----	----	----	----	----	-----	
CONSTRUCTION								
MILCON	0	0	0	0	0	0	0	
O&M								
1-Time Move	0	0	0	0	0	0	0	
MIL PERSONNEL								
Mil Moving	0	58	0	0	0	0	58	
OTHER								
Environmental	0	0	0	0	0	0	0	
1-Time Other	0	0	0	0	0	0	0	
TOTAL ONE-TIME	0	58	0	0	0	0	58	
RECURRINGSAVES	2006	2007	2008	2009	2010	2011	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	0	385	385	385	385	385	1,927	385
Recap	0	262	262	262	262	262	1,310	262
BOS	0	764	764	764	764	764	3,819	764
Civ Salary	0	1,729	3,458	3,458	3,458	3,458	15,560	3,458
MIL PERSONNEL								
Off Salary	0	250	500	500	500	500	2,249	500
Enl Salary	0	82	165	165	165	165	741	165
House Allow	0	194	194	194	194	194	969	194
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	1,485	1,485	1,485	1,485	1,485	7,425	1,485
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	5,151	7,212	7,212	7,212	7,212	34,001	7,212
TOTAL SAVINGS	0	5,209	7,212	7,212	7,212	7,212	34,059	7,212

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Department : Headquarters and Support JCSG
 Scenario File : C:\Documents and Settings\-----\HSA-0114RV4 COBRA, 4 May 2005\HSA-0114RV4 TRANSCOM Components to Scott AFB.CBR
 Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base: EUSTIS, VA (51281)								
ONE-TIME NET	2006	2007	2008	2009	2010	2011	Total	
-----(\$K)-----	----	----	----	----	----	----	-----	
CONSTRUCTION								
MILCON	0	0	0	0	0	0	0	
O&M								
Civ Retir/RIF	0	1,321	0	0	0	0	1,321	
Civ Moving	0	6,837	0	0	0	0	6,837	
Info Tech	0	44	0	0	0	0	44	
Other	308	407	0	0	0	0	715	
MIL PERSONNEL								
Mil Moving	0	78	0	0	0	0	78	
OTHER								
HAP / RSE	0	0	0	0	0	0	0	
Environmental	0	0	0	0	0	0	0	
Misn Contract	0	0	0	0	0	0	0	
1-Time Other	0	0	0	0	0	0	0	
TOTAL ONE-TIME	308	8,688	0	0	0	0	8,996	
RECURRING NET	2006	2007	2008	2009	2010	2011	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
FAM HOUSE OPS								
O&M	0	0	0	0	0	0	0	0
Sustainment	0	-385	-385	-385	-385	-385	-1,927	-385
Recap	0	-262	-262	-262	-262	-262	-1,310	-262
BOS	0	-764	-764	-764	-764	-764	-3,819	-764
Civ Salary	0	-1,729	-3,458	-3,458	-3,458	-3,458	-15,560	-3,458
TRICARE	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Mil Salary	0	-332	-665	-665	-665	-665	-2,991	-665
House Allow	0	-194	-194	-194	-194	-194	-969	-194
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	-1,485	-1,485	-1,485	-1,485	-1,485	-7,425	-1,485
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	-5,151	-7,212	-7,212	-7,212	-7,212	-34,001	-7,212
TOTAL NET COST	308	3,536	-7,212	-7,212	-7,212	-7,212	-25,005	-7,212

COBRA REALIGNMENT DETAIL REPORT (COBRA v6.10) - Page 10/15
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Department : Headquarters and Support JCSG
 Scenario File : C:\Documents and Settings\-----\HSA-0114RV4 COBRA, 4 May 2005\HSA-0114RV4 TRANSCOM Components to Scott AFB.CBR
 Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base: Norfolk VA, VA (HSA014)	2006	2007	2008	2009	2010	2011	Total
ONE-TIME COSTS	----	----	----	----	----	----	-----
-----(\$K)-----							
CONSTRUCTION							
MILCON	0	0	0	0	0	0	0
O&M							
CIV SALARY							
Civ RIFs	0	0	0	344	0	0	344
Civ Retire	0	0	0	108	0	0	108
CIV MOVING							
Per Diem	0	0	0	196	0	0	196
POV Miles	0	0	0	12	0	0	12
Home Purch	0	0	0	1,029	0	0	1,029
HHG	0	0	0	365	0	0	365
Misc	0	0	0	70	0	0	70
House Hunt	0	0	0	154	0	0	154
PPP	0	0	0	142	0	0	142
RITA	0	0	0	409	0	0	409
FREIGHT							
Packing	0	0	0	4	0	0	4
Freight	0	0	0	38	0	0	38
Vehicles	0	0	0	0	0	0	0
Unemployment	0	0	0	27	0	0	27
OTHER							
Info Tech	0	0	0	14	0	0	14
Prog Manage	0	0	0	0	0	0	0
Supt Contrac	0	0	0	0	0	0	0
Mothball	0	0	0	0	0	0	0
1-Time Move	0	0	0	0	0	0	0
MIL PERSONNEL							
MIL MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
OTHER							
Elim PCS	0	0	0	10	0	0	10
OTHER							
HAP / RSE	0	0	0	0	0	0	0
Environmental	0	0	0	0	0	0	0
Misn Contract	0	0	0	0	0	0	0
1-Time Other	0	0	0	24	0	0	24
TOTAL ONE-TIME	0	0	0	2,947	0	0	2,947

COBRA REALIGNMENT DETAIL REPORT (COBRA v6.10) - Page 11/15
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Department : Headquarters and Support JCSG
 Scenario File : C:\Documents and Settings\-----\HSA-0114RV4 COBRA, 4 May 2005\HSA-0114RV4 TRANSCOM Components to Scott AFB.CBR
 Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base: Norfolk VA, VA (HSA014)	2006	2007	2008	2009	2010	2011	Total	Beyond
RECURRINGCOSTS	2006	2007	2008	2009	2010	2011	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
TRICARE	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	0	0	0	0	0	0
TOTAL COSTS	0	0	0	2,947	0	0	2,947	0
ONE-TIME SAVES	2006	2007	2008	2009	2010	2011	Total	
-----(\$K)-----	----	----	----	----	----	----	-----	
CONSTRUCTION								
MILCON	0	0	0	0	0	0	0	
O&M								
1-Time Move	0	0	0	0	0	0	0	
MIL PERSONNEL								
Mil Moving	0	0	0	0	0	0	0	
OTHER								
Environmental	0	0	0	0	0	0	0	
1-Time Other	0	0	0	1,131	0	0	1,131	
TOTAL ONE-TIME	0	0	0	1,131	0	0	1,131	
RECURRINGSAVES	2006	2007	2008	2009	2010	2011	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	632	1,263	1,263	3,158	1,263
MIL PERSONNEL								
Off Salary	0	0	0	62	125	125	312	125
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	13	13	13	41	13
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	330	330	330	990	330
Misc Recur	0	0	0	677	677	677	2,031	677
TOTAL RECUR	0	0	0	1,715	2,409	2,409	6,533	2,409
TOTAL SAVINGS	0	0	0	2,846	2,409	2,409	7,664	2,409

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Department : Headquarters and Support JCSG
 Scenario File : C:\Documents and Settings\-----\HSA-0114RV4 COBRA, 4 May 2005\HSA-0114RV4 TRANSCOM Components to Scott AFB.CBR
 Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base: Norfolk VA, VA (HSA014)	2006	2007	2008	2009	2010	2011	Total	
ONE-TIME NET	2006	2007	2008	2009	2010	2011	Total	
-----(\$K)-----	----	----	----	----	----	----	-----	-----
CONSTRUCTION								
MILCON	0	0	0	0	0	0	0	
O&M								
Civ Retir/RIF	0	0	0	452	0	0	452	
Civ Moving	0	0	0	2,420	0	0	2,420	
Info Tech	0	0	0	14	0	0	14	
Other	0	0	0	27	0	0	27	
MIL PERSONNEL								
Mil Moving	0	0	0	10	0	0	10	
OTHER								
HAP / RSE	0	0	0	0	0	0	0	
Environmental	0	0	0	0	0	0	0	
Misn Contract	0	0	0	0	0	0	0	
1-Time Other	0	0	0	-1,107	0	0	-1,107	
TOTAL ONE-TIME	0	0	0	1,815	0	0	1,815	
RECURRING NET	2006	2007	2008	2009	2010	2011	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	-632	-1,263	-1,263	-3,158	-1,263
TRICARE	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Mil Salary	0	0	0	-62	-125	-125	-312	-125
House Allow	0	0	0	-13	-13	-13	-41	-13
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	-330	-330	-330	-990	-330
Misc Recur	0	0	0	-677	-677	-677	-2,031	-677
TOTAL RECUR	0	0	0	-1,715	-2,409	-2,409	-6,533	-2,409
TOTAL NET COST	0	0	0	101	-2,409	-2,409	-4,717	-2,409

COBRA REALIGNMENT DETAIL REPORT (COBRA v6.10) - Page 13/15
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Department : Headquarters and Support JCSG
 Scenario File : C:\Documents and Settings\-----\HSA-0114RV4 COBRA, 4 May 2005\HSA-0114RV4 TRANSCOM Components to Scott AFB.CBR
 Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base: Scott AFB, IL (VDYD)	2006	2007	2008	2009	2010	2011	Total
ONE-TIME COSTS	2006	2007	2008	2009	2010	2011	Total
-----(\$K)-----	----	----	----	----	----	----	-----
CONSTRUCTION							
MILCON	15,926	20,178	4,045	0	0	0	40,150
O&M							
CIV SALARY							
Civ RIFs	0	1,958	0	115	0	0	2,074
Civ Retire	0	84	0	0	0	0	84
CIV MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
Home Purch	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
House Hunt	0	0	0	0	0	0	0
PPP	0	568	0	35	0	0	603
RITA	0	0	0	0	0	0	0
FREIGHT							
Packing	0	0	0	0	0	0	0
Freight	0	0	0	0	0	0	0
Vehicles	0	0	0	0	0	0	0
Unemployment	0	151	0	9	0	0	160
OTHER							
Info Tech	0	155	383	0	0	0	538
Prog Manage	242	181	136	102	0	0	662
Supt Contrac	0	0	0	0	0	0	0
Mothball	0	0	0	0	0	0	0
1-Time Move	0	0	0	0	0	0	0
MIL PERSONNEL							
MIL MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
OTHER							
Elim PCS	0	1,397	0	166	0	0	1,563
OTHER							
HAP / RSE	0	0	0	0	0	0	0
Environmental	53	10	0	0	0	0	63
Misn Contract	0	0	0	0	0	0	0
1-Time Other	0	4,015	20,460	0	0	0	24,475
TOTAL ONE-TIME	16,222	28,699	25,024	427	0	0	70,372

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Department : Headquarters and Support JCSG
 Scenario File : C:\Documents and Settings\-----\HSA-0114RV4 COBRA, 4 May 2005\HSA-0114RV4 TRANSCOM Components to Scott AFB.CBR
 Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base: Scott AFB, IL (VDYD)								
RECURRINGCOSTS	2006	2007	2008	2009	2010	2011	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
O&M								
Sustainment	131	340	382	382	382	382	1,998	382
Recap	114	295	332	332	332	332	1,736	332
BOS	0	-113	1,121	1,295	1,295	1,295	4,894	1,295
Civ Salary	0	59	760	1,481	1,481	1,481	5,263	1,481
TRICARE	0	60	60	60	60	60	300	60
MIL PERSONNEL								
Off Salary	0	0	62	125	125	125	437	125
Enl Salary	0	0	41	82	82	82	288	82
House Allow	0	0	0	0	0	0	0	0
OTHER								
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	244	641	2,758	3,758	3,758	3,758	14,918	3,758
TOTAL COSTS	16,466	29,340	27,783	4,185	3,758	3,758	85,290	3,758
ONE-TIME SAVES								
-----(\$K)-----	2006	2007	2008	2009	2010	2011	Total	
-----(\$K)-----	----	----	----	----	----	----	-----	-----
CONSTRUCTION								
MILCON	0	0	0	0	0	0	0	
O&M								
1-Time Move	0	0	0	0	0	0	0	
MIL PERSONNEL								
Mil Moving	0	0	0	0	0	0	0	
OTHER								
Environmental	0	0	0	0	0	0	0	
1-Time Other	0	0	0	0	0	0	0	
TOTAL ONE-TIME	0	0	0	0	0	0	0	
RECURRINGSAVES								
-----(\$K)-----	2006	2007	2008	2009	2010	2011	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
FAM HOUSE OPS								
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Civ Salary	0	2,703	6,172	6,272	6,372	6,372	27,892	6,372
MIL PERSONNEL								
Off Salary	0	4,874	9,748	10,498	11,247	11,247	47,614	11,247
Enl Salary	0	5,974	11,948	12,360	12,772	12,772	55,825	12,772
House Allow	0	1,446	1,282	1,461	1,461	1,461	7,111	1,461
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	32,670	33,660	36,135	36,135	36,135	174,735	36,135
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	47,667	62,810	66,725	67,987	67,987	313,178	67,987
TOTAL SAVINGS	0	47,667	62,810	66,725	67,987	67,987	313,178	67,987

COBRA REALIGNMENT DETAIL REPORT (COBRA v6.10) - Page 15/15
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Department : Headquarters and Support JCSG
 Scenario File : C:\Documents and Settings\-----\HSA-0114RV4 COBRA, 4 May 2005\HSA-0114RV4 TRANSCOM Components to Scott AFB.CBR
 Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base: Scott AFB, IL (VDYD)	2006	2007	2008	2009	2010	2011	Total	
ONE-TIME NET	2006	2007	2008	2009	2010	2011	Total	
-----(\$K)-----	----	----	----	----	----	----	----	----
CONSTRUCTION								
MILCON	15,926	20,178	4,045	0	0	0	40,150	
O&M								
Civ Retir/RIF	0	2,043	0	115	0	0	2,158	
Civ Moving	0	568	0	35	0	0	603	
Info Tech	0	155	383	0	0	0	538	
Other	242	333	136	111	0	0	822	
MIL PERSONNEL								
Mil Moving	0	1,397	0	166	0	0	1,563	
OTHER								
HAP / RSE	0	0	0	0	0	0	0	
Environmental	53	10	0	0	0	0	63	
Misn Contract	0	0	0	0	0	0	0	
1-Time Other	0	4,015	20,460	0	0	0	24,475	
TOTAL ONE-TIME	16,222	28,699	25,024	427	0	0	70,372	
RECURRING NET	2006	2007	2008	2009	2010	2011	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	----	-----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	131	340	382	382	382	382	1,998	382
Recap	114	295	332	332	332	332	1,736	332
BOS	0	-113	1,121	1,295	1,295	1,295	4,894	1,295
Civ Salary	0	-2,643	-5,412	-4,791	-4,891	-4,891	-22,628	-4,891
TRICARE	0	60	60	60	60	60	300	60
MIL PERSONNEL								
Mil Salary	0	-10,848	-21,592	-22,650	-23,812	-23,812	-102,714	-23,812
House Allow	0	-1,446	-1,282	-1,461	-1,461	-1,461	-7,111	-1,461
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	-32,670	-33,660	-36,135	-36,135	-36,135	-174,735	-36,135
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	244	-47,026	-60,052	-62,967	-64,229	-64,229	-298,260	-64,229
TOTAL NET COST	16,466	-18,327	-35,027	-62,540	-64,229	-64,229	-227,887	-64,229

COBRA PERSONNEL/SF/SUSTAINMENT/RECAP/BOS DELTAS REPORT (COBRA v6.10)
 Data As Of 5/4/2005 2:23:10 PM, Report Created 5/4/2005 2:23:23 PM

Department : Headquarters and Support JCSG
 Scenario File : C:\Documents and Settings\-----\HSA-0114RV4 COBRA, 4 May 2005\HSA-0114RV4 TRANSCOM Components to Scott AFB.CBR
 Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base	Personnel			
	Start*	Finish*	Change	%Change
Alexandria / I-395 A	532	0	-532	-100%
EUSTIS	11,631	11,308	-323	-3%
Norfolk VA	105	0	-105	-100%
Scott AFB	10,251	10,696	445	4%
TOTAL	22,519	22,004	-515	-2%

Base	Square Footage				
	Start	Finish	Change	%Change	Chg/Per
Alexandria / I-395 A	0	0	0	0%	0
EUSTIS	12,508,000	12,296,000	-212,000	-2%	656
Norfolk VA	0	0	0	0%	0
Scott AFB	3,615,000	3,770,106	155,106	4%	348
TOTAL	16,123,000	16,066,106	-56,894	0%	110

Base	Base Operations Support (2005\$)				
	Start*	Finish*	Change	%Change	Chg/Per
Alexandria / I-395 A	0	0	0	0%	0
EUSTIS	51,942,889	51,178,989	-763,901	-1%	2,365
Norfolk VA	0	0	0	0%	0
Scott AFB	38,672,000	39,967,569	1,295,569	3%	2,911
TOTAL	90,614,889	91,146,557	531,668	1%	-1,032

Base	Sustainment (2005\$)				
	Start	Finish	Change	%Change	Chg/Per
Alexandria / I-395 A	0	0	0	0%	0
EUSTIS	22,735,901	22,350,547	-385,354	-2%	1,193
Norfolk VA	0	0	0	0%	0
Scott AFB	22,611,496	22,993,378	381,882	2%	858
TOTAL	45,347,397	45,343,925	-3,472	0%	7

Base	Recapitalization (2005\$)				
	Start	Finish	Change	%Change	Chg/Per
Alexandria / I-395 A	0	0	0	0%	0
EUSTIS	15,454,332	15,192,394	-261,938	-2%	811
Norfolk VA	0	0	0	0%	0
Scott AFB	16,883,634	17,215,453	331,818	2%	746
TOTAL	32,337,967	32,407,847	69,880	0%	-136

COBRA PERSONNEL/SF/SUSTAINMENT/RECAP/BOS DELTAS REPORT (COBRA v6.10) - Page 2
 Data As Of 5/4/2005 2:23:10 PM, Report Created 5/4/2005 2:23:23 PM

Department : Headquarters and Support JCSG
 Scenario File : C:\Documents and Settings\-----\HSA-0114RV4 COBRA, 4 May 2005\HSA-0114RV4 TRANSCOM Components to Scott AFB.CBR
 Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base	Sustain + Recap + BOS (2005\$)				
	Start	Finish	Change	%Change	Chg/Per
Alexandria / I-395 A	0	0	0	0%	0
EUSTIS	90,133,123	88,721,930	-1,411,193	-2%	4,369
Norfolk VA	0	0	0	0%	0
Scott AFB	78,167,130	80,176,399	2,009,269	3%	4,515
TOTAL	168,300,253	168,898,329	598,076	0%	-1,161

Base	Plant Replacement Value (2005\$)				
	Start	Finish	Change	%Change	Chg/Per
Alexandria / I-395 A	0	0	0	0%	0
EUSTIS	1,591,796,220	1,564,816,623	-26,979,597	-2%	83,528
Norfolk VA	0	0	0	0%	0
Scott AFB	2,042,919,779	2,083,069,779	40,150,000	2%	90,225
TOTAL	3,634,715,999	3,647,886,402	13,170,403	0%	-25,573

* "Start" and "Finish" values for Personnel and BOS both include the Programmed Installation Population (non-BRAC) Changes, so that only changes attributable to the BRAC action are reflected in the "Change" columns of this report.

TOTAL COBRA MILITARY CONSTRUCTION ASSETS REPORT (COBRA v6.10)
 Data As Of 5/4/2005 2:23:10 PM, Report Created 5/4/2005 2:23:23 PM

Department : Headquarters and Support JCSG
 Scenario File : C:\Documents and Settings\-----\HSA-0114RV4 COBRA, 4 May 2005\HSA-0114RV4 TRANSCOM Components to Scott AFB.CBR
 Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

All values in 2005 Constant Dollars

Base Name	Total MilCon*	Milcon Cost Avoidance	Total Net Costs
-----	-----	-----	-----
Alexandria / I-395 A	0	0	0
EUSTIS	0	0	0
Norfolk VA	0	0	0
Scott AFB	40,150,000	0	40,150,000
-----	-----	-----	-----
Totals:	40,150,000	0	40,150,000

* All MilCon Costs include Design, Site Preparation, Contingency Planning, and SIOH Costs where applicable.

COBRA MILITARY CONSTRUCTION ASSETS REPORT (COBRA v6.10) - Page 2
 Data As Of 5/4/2005 2:23:10 PM, Report Created 5/4/2005 2:23:23 PM

Department : Headquarters and Support JCSG
 Scenario File : C:\Documents and Settings\-----\HSA-0114RV4 COBRA, 4 May 2005\HSA-0114RV4 TRANSCOM Components to Scott AFB.CBR
 Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

MilCon for Base: Scott AFB, IL (VDYD)

All values in 2005 Constant Dollars (\$K)

FAC Title	UM	New MilCon	New Cost*	Using Rehab Rehab Type	Rehab Cost*	Total Cost*
6100 General Administrative Building	SF	95,106	n/a**	0 Default	n/a**	23,744
1412 Aviation Operations Building	SF	60,000	n/a**	0 Default	n/a**	16,406
Total Construction Cost:						40,150
- Construction Cost Avoid:						0
Total Net Milcon Cost:						40,150

* All MilCon Costs include Design, Site Preparation, Contingency Planning, and SIOH Costs where applicable.

**No New Milcon / Rehabilitation Cost breakdown is available if Total Cost was entered by the user.

COBRA NET PRESENT VALUES REPORT (COBRA v6.10)

Data As Of 5/4/2005 2:23:10 PM, Report Created 5/4/2005 2:23:23 PM

Department : Headquarters and Support JCSG
 Scenario File : C:\Documents and Settings\-----\HSA-0114RV4 COBRA, 4 May 2005\HSA-0114RV4 TRANSCOM Components to Scott AFB.CBR
 Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Year	Cost(\$)	Adjusted Cost(\$)	NPV(\$)
----	-----	-----	-----
2006	16,774,259	16,544,239	16,544,239
2007	-14,790,298	-14,190,159	2,354,080
2008	-47,641,968	-44,463,834	-42,109,754
2009	-95,087,328	-86,327,018	-128,436,773
2010	-99,286,455	-87,684,128	-216,120,901
2011	-99,286,455	-85,295,845	-301,416,746
2012	-99,286,455	-82,972,612	-384,389,358
2013	-99,286,455	-80,712,657	-465,102,015
2014	-99,286,455	-78,514,258	-543,616,273
2015	-99,286,455	-76,375,737	-619,992,011
2016	-99,286,455	-74,295,464	-694,287,475
2017	-99,286,455	-72,271,852	-766,559,328
2018	-99,286,455	-70,303,358	-836,862,686
2019	-99,286,455	-68,388,481	-905,251,167
2020	-99,286,455	-66,525,760	-971,776,927
2021	-99,286,455	-64,713,774	-1,036,490,701
2022	-99,286,455	-62,951,142	-1,099,441,843
2023	-99,286,455	-61,236,519	-1,160,678,363
2024	-99,286,455	-59,568,599	-1,220,246,962
2025	-99,286,455	-57,946,108	-1,278,193,069

TOTAL COBRA PERSONNEL IMPACT REPORT (COBRA v6.10) - Page 1/5
 Data As Of 5/4/2005 2:23:10 PM, Report Created 5/4/2005 2:23:23 PM

Department : Headquarters and Support JCSG
 Scenario File : C:\Documents and Settings\-----\HSA-0114RV4 COBRA, 4 May 2005\HSA-0114RV4 TRANSCOM Components to Scott AFB.CBR
 Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

	Rate	2006	2007	2008	2009	2010	2011	Total
CIVILIAN POSITIONS REALIGNING OUT		0	248	384	85	0	0	717
Early Retirement*	8.10%	0	20	31	7	0	0	58
Regular Retirement*	1.67%	0	4	6	1	0	0	11
Civilian Turnover*	9.16%	0	23	35	8	0	0	66
Civs Not Moving (RIFs)*	6.00%	0	15	23	5	0	0	43
Civilians Moving (the remainder)		0	186	289	64	0	0	539
Civilian Positions Available		0	62	95	21	0	0	178
CIVILIAN POSITIONS ELIMINATED		0	133	124	22	0	0	279
Early Retirement	8.10%	0	11	10	2	0	0	23
Regular Retirement	1.67%	0	2	2	0	0	0	4
Civilian Turnover	9.16%	0	12	11	2	0	0	25
Civs Not Moving (RIFs)*	6.00%	0	8	7	1	0	0	16
Priority Placement#	39.97%	0	53	50	9	0	0	112
Civilians Available to Move		0	47	44	8	0	0	99
Civilians Moving		0	18	44	6	0	0	68
Civilian RIFs (the remainder)		0	29	0	2	0	0	31
CIVILIAN POSITIONS REALIGNING IN		0	248	384	85	0	0	717
Civilians Moving		0	204	333	70	0	0	607
New Civilians Hired		0	44	51	15	0	0	110
Other Civilian Additions		0	0	21	0	0	0	21
TOTAL CIVILIAN EARLY RETIREMENTS		0	31	41	9	0	0	81
TOTAL CIVILIAN RIFs		0	52	30	8	0	0	90
TOTAL CIVILIAN PRIORITY PLACEMENTS#		0	53	50	9	0	0	112
TOTAL CIVILIAN NEW HIRES		0	44	72	15	0	0	131

* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

Not all Priority Placements involve a Permanent Change of Station. The rate of PPP placements involving a PCS is 50.70%

COBRA PERSONNEL IMPACT REPORT (COBRA v6.10) - Page 2/5
 Data As Of 5/4/2005 2:23:10 PM, Report Created 5/4/2005 2:23:23 PM

Department : Headquarters and Support JCSG
 Scenario File : C:\Documents and Settings\-----\HSA-0114RV4 COBRA, 4 May 2005\HSA-0114RV4 TRANSCOM Components to Scott AFB.CBR
 Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base: Alexandria / I-395 A, VA (HSA001)	Rate	2006	2007	2008	2009	2010	2011	Total
CIVILIAN POSITIONS REALIGNING OUT		0	0	384	0	0	0	384
Early Retirement*	8.10%	0	0	31	0	0	0	31
Regular Retirement*	1.67%	0	0	6	0	0	0	6
Civilian Turnover*	9.16%	0	0	35	0	0	0	35
Civs Not Moving (RIFs)*	6.00%	0	0	23	0	0	0	23
Civilians Moving (the remainder)		0	0	289	0	0	0	289
Civilian Positions Available		0	0	95	0	0	0	95
CIVILIAN POSITIONS ELIMINATED		0	0	124	0	0	0	124
Early Retirement	8.10%	0	0	10	0	0	0	10
Regular Retirement	1.67%	0	0	2	0	0	0	2
Civilian Turnover	9.16%	0	0	11	0	0	0	11
Civs Not Moving (RIFs)*	6.00%	0	0	7	0	0	0	7
Priority Placement#	39.97%	0	0	50	0	0	0	50
Civilians Available to Move		0	0	44	0	0	0	44
Civilians Moving		0	0	44	0	0	0	44
Civilian RIFs (the remainder)		0	0	0	0	0	0	0
CIVILIAN POSITIONS REALIGNING IN		0	0	0	0	0	0	0
Civilians Moving		0	0	0	0	0	0	0
New Civilians Hired		0	0	0	0	0	0	0
Other Civilian Additions		0	0	0	0	0	0	0
TOTAL CIVILIAN EARLY RETIRMENTS		0	0	41	0	0	0	41
TOTAL CIVILIAN RIFS		0	0	30	0	0	0	30
TOTAL CIVILIAN PRIORITY PLACEMENTS#		0	0	50	0	0	0	50
TOTAL CIVILIAN NEW HIRES		0	0	0	0	0	0	0

* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

Not all Priority Placements involve a Permanent Change of Station. The rate of PPP placements involving a PCS is 50.70%

COBRA PERSONNEL IMPACT REPORT (COBRA v6.10) - Page 3/5
 Data As Of 5/4/2005 2:23:10 PM, Report Created 5/4/2005 2:23:23 PM

Department : Headquarters and Support JCSG
 Scenario File : C:\Documents and Settings\-----\HSA-0114RV4 COBRA, 4 May 2005\HSA-0114RV4 TRANSCOM Components to Scott AFB.CBR
 Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base: EUSTIS, VA (51281)	Rate	2006	2007	2008	2009	2010	2011	Total
CIVILIAN POSITIONS REALIGNING OUT		0	248	0	0	0	0	248
Early Retirement*	8.10%	0	20	0	0	0	0	20
Regular Retirement*	1.67%	0	4	0	0	0	0	4
Civilian Turnover*	9.16%	0	23	0	0	0	0	23
Civs Not Moving (RIFs)*	6.00%	0	15	0	0	0	0	15
Civilians Moving (the remainder)		0	186	0	0	0	0	186
Civilian Positions Available		0	62	0	0	0	0	62
CIVILIAN POSITIONS ELIMINATED		0	52	0	0	0	0	52
Early Retirement	8.10%	0	4	0	0	0	0	4
Regular Retirement	1.67%	0	1	0	0	0	0	1
Civilian Turnover	9.16%	0	5	0	0	0	0	5
Civs Not Moving (RIFs)*	6.00%	0	3	0	0	0	0	3
Priority Placement#	39.97%	0	21	0	0	0	0	21
Civilians Available to Move		0	18	0	0	0	0	18
Civilians Moving		0	18	0	0	0	0	18
Civilian RIFs (the remainder)		0	0	0	0	0	0	0
CIVILIAN POSITIONS REALIGNING IN		0	0	0	0	0	0	0
Civilians Moving		0	0	0	0	0	0	0
New Civilians Hired		0	0	0	0	0	0	0
Other Civilian Additions		0	0	0	0	0	0	0
TOTAL CIVILIAN EARLY RETIRMENTS		0	24	0	0	0	0	24
TOTAL CIVILIAN RIFS		0	18	0	0	0	0	18
TOTAL CIVILIAN PRIORITY PLACEMENTS#		0	21	0	0	0	0	21
TOTAL CIVILIAN NEW HIRES		0	0	0	0	0	0	0

* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

Not all Priority Placements involve a Permanent Change of Station. The rate of PPP placements involving a PCS is 50.70%

Department : Headquarters and Support JCSG
 Scenario File : C:\Documents and Settings\-----\HSA-0114RV4 COBRA, 4 May 2005\HSA-0114RV4 TRANSCOM Components to Scott AFB.CBR
 Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base: Norfolk VA, VA (HSA014)	Rate	2006	2007	2008	2009	2010	2011	Total
CIVILIAN POSITIONS REALIGNING OUT		0	0	0	85	0	0	85
Early Retirement*	8.10%	0	0	0	7	0	0	7
Regular Retirement*	1.67%	0	0	0	1	0	0	1
Civilian Turnover*	9.16%	0	0	0	8	0	0	8
Civs Not Moving (RIFs)*	6.00%	0	0	0	5	0	0	5
Civilians Moving (the remainder)		0	0	0	64	0	0	64
Civilian Positions Available		0	0	0	21	0	0	21
CIVILIAN POSITIONS ELIMINATED		0	0	0	19	0	0	19
Early Retirement	8.10%	0	0	0	2	0	0	2
Regular Retirement	1.67%	0	0	0	0	0	0	0
Civilian Turnover	9.16%	0	0	0	2	0	0	2
Civs Not Moving (RIFs)*	6.00%	0	0	0	1	0	0	1
Priority Placement#	39.97%	0	0	0	8	0	0	8
Civilians Available to Move		0	0	0	6	0	0	6
Civilians Moving		0	0	0	6	0	0	6
Civilian RIFs (the remainder)		0	0	0	0	0	0	0
CIVILIAN POSITIONS REALIGNING IN		0	0	0	0	0	0	0
Civilians Moving		0	0	0	0	0	0	0
New Civilians Hired		0	0	0	0	0	0	0
Other Civilian Additions		0	0	0	0	0	0	0
TOTAL CIVILIAN EARLY RETIRMENTS		0	0	0	9	0	0	9
TOTAL CIVILIAN RIFS		0	0	0	6	0	0	6
TOTAL CIVILIAN PRIORITY PLACEMENTS#		0	0	0	8	0	0	8
TOTAL CIVILIAN NEW HIRES		0	0	0	0	0	0	0

* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

Not all Priority Placements involve a Permanent Change of Station. The rate of PPP placements involving a PCS is 50.70%

COBRA PERSONNEL IMPACT REPORT (COBRA v6.10) - Page 5/5
 Data As Of 5/4/2005 2:23:10 PM, Report Created 5/4/2005 2:23:23 PM

Department : Headquarters and Support JCSG
 Scenario File : C:\Documents and Settings\-----\HSA-0114RV4 COBRA, 4 May 2005\HSA-0114RV4 TRANSCOM Components to Scott AFB.CBR
 Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base: Scott AFB, IL (VDYD)	Rate	2006	2007	2008	2009	2010	2011	Total
CIVILIAN POSITIONS REALIGNING OUT		0	0	0	0	0	0	0
Early Retirement*	8.10%	0	0	0	0	0	0	0
Regular Retirement*	1.67%	0	0	0	0	0	0	0
Civilian Turnover*	9.16%	0	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0	0
Civilians Moving (the remainder)		0	0	0	0	0	0	0
Civilian Positions Available		0	0	0	0	0	0	0
CIVILIAN POSITIONS ELIMINATED		0	81	0	3	0	0	84
Early Retirement	8.10%	0	7	0	0	0	0	7
Regular Retirement	1.67%	0	1	0	0	0	0	1
Civilian Turnover	9.16%	0	7	0	0	0	0	7
Civs Not Moving (RIFs)*	6.00%	0	5	0	0	0	0	5
Priority Placement#	39.97%	0	32	0	1	0	0	33
Civilians Available to Move		0	29	0	2	0	0	31
Civilians Moving		0	0	0	0	0	0	0
Civilian RIFs (the remainder)		0	29	0	2	0	0	31
CIVILIAN POSITIONS REALIGNING IN		0	248	384	85	0	0	717
Civilians Moving		0	204	333	70	0	0	607
New Civilians Hired		0	44	51	15	0	0	110
Other Civilian Additions		0	0	21	0	0	0	21
TOTAL CIVILIAN EARLY RETIRMENTS		0	7	0	0	0	0	7
TOTAL CIVILIAN RIFS		0	34	0	2	0	0	36
TOTAL CIVILIAN PRIORITY PLACEMENTS#		0	32	0	1	0	0	33
TOTAL CIVILIAN NEW HIRES		0	44	72	15	0	0	131

* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

Not all Priority Placements involve a Permanent Change of Station. The rate of PPP placements involving a PCS is 50.70%

COBRA PERSONNEL YEARLY PERCENTAGES REPORT (COBRA v6.10) - Page 1/2
 Data As Of 5/4/2005 2:23:10 PM, Report Created 5/4/2005 2:23:23 PM

Department : Headquarters and Support JCSG
 Scenario File : C:\Documents and Settings\-----\HSA-0114RV4 COBRA, 4 May 2005\HSA-0114RV4 TRANSCOM Components to Scott AFB.CBR
 Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base: Alexandria / I-395 A, VA (HSA001)

Year	Pers Moved In/Added		MilCon TimePhase	Pers Moved Out/Eliminated		ShutDn TimePhase
	Total	Percent		Total	Percent	
2006	0	0.00%	66.67%	0	0.00%	0.00%
2007	0	0.00%	33.33%	0	0.00%	0.00%
2008	0	0.00%	0.00%	532	100.00%	100.00%
2009	0	0.00%	0.00%	0	0.00%	0.00%
2010	0	0.00%	0.00%	0	0.00%	0.00%
2011	0	0.00%	0.00%	0	0.00%	0.00%
TOTALS	0	0.00%	100.00%	532	100.00%	100.00%

Base: EUSTIS, VA (51281)

Year	Pers Moved In/Added		MilCon TimePhase	Pers Moved Out/Eliminated		ShutDn TimePhase
	Total	Percent		Total	Percent	
2006	0	0.00%	100.00%	0	0.00%	0.00%
2007	0	0.00%	0.00%	323	100.00%	100.00%
2008	0	0.00%	0.00%	0	0.00%	0.00%
2009	0	0.00%	0.00%	0	0.00%	0.00%
2010	0	0.00%	0.00%	0	0.00%	0.00%
2011	0	0.00%	0.00%	0	0.00%	0.00%
TOTALS	0	0.00%	100.00%	323	100.00%	100.00%

Base: Norfolk VA, VA (HSA014)

Year	Pers Moved In/Added		MilCon TimePhase	Pers Moved Out/Eliminated		ShutDn TimePhase
	Total	Percent		Total	Percent	
2006	0	0.00%	50.00%	0	0.00%	0.00%
2007	0	0.00%	25.00%	0	0.00%	0.00%
2008	0	0.00%	25.00%	0	0.00%	0.00%
2009	0	0.00%	0.00%	105	100.00%	100.00%
2010	0	0.00%	0.00%	0	0.00%	0.00%
2011	0	0.00%	0.00%	0	0.00%	0.00%
TOTALS	0	0.00%	100.00%	105	100.00%	100.00%

COBRA PERSONNEL YEARLY PERCENTAGES REPORT (COBRA v6.10) - Page 2/2
 Data As Of 5/4/2005 2:23:10 PM, Report Created 5/4/2005 2:23:23 PM

Department : Headquarters and Support JCSG
 Scenario File : C:\Documents and Settings\-----\HSA-0114RV4 COBRA, 4 May 2005\HSA-0114RV4 TRANSCOM Components to Scott AFB.CBR
 Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base: Scott AFB, IL (VDYD)

Year	Pers Moved Total	In/Added Percent	MilCon TimePhase	Pers Moved Total	Out/Eliminated Percent	ShutDn TimePhase
-----	-----	-----	-----	-----	-----	-----
2006	0	0.00%	34.24%	0	0.00%	0.00%
2007	265	34.24%	54.78%	304	92.40%	92.40%
2008	424	54.78%	10.98%	0	0.00%	0.00%
2009	85	10.98%	0.00%	25	7.60%	7.60%
2010	0	0.00%	0.00%	0	0.00%	0.00%
2011	0	0.00%	0.00%	0	0.00%	0.00%
TOTALS	774	100.00%	100.00%	329	100.00%	100.00%

COBRA TOTAL PERSONNEL SUMMARY REPORT (COBRA v6.10)

Data As Of 5/4/2005 2:23:10 PM, Report Created 5/4/2005 2:23:23 PM

Department : Headquarters and Support JCSG
 Scenario File : C:\Documents and Settings\-----\HSA-0114RV4 COBRA, 4 May 2005\HSA-0114RV4 TRANSCOM Components to Scott AFB.CBR
 Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

TOTAL SCENARIO POPULATION (FY 2005):

Officers	Enlisted	Students	Civilians
-----	-----	-----	-----
2,862	9,559	2,944	7,408

TOTAL PROGRAMMED INSTALLATION (NON-BRAC) CHANGES, ENTIRE SCENARIO:

	2006	2007	2008	2009	2010	2011	Total
Officers	-28	8	0	0	0	0	-20
Enlisted	-120	23	0	0	0	0	-97
Students	-103	-33	0	0	0	0	-136
Civilians	-1	0	0	0	0	0	-1
TOTAL	-252	-2	0	0	0	0	-254

TOTAL SCENARIO POPULATION (FY 2005, Prior to BRAC Action):

Officers	Enlisted	Students	Civilians
-----	-----	-----	-----
2,842	9,462	2,808	7,407

TOTAL PERSONNEL REALIGNMENTS, ENTIRE SCENARIO):

	2006	2007	2008	2009	2010	2011	Total
Officers	0	12	10	0	0	0	22
Enlisted	0	5	7	0	0	0	12
Students	0	0	0	0	0	0	0
Civilians	0	248	384	85	0	0	717
TOTAL	0	265	401	85	0	0	751

TOTAL SCENARIO POSITION CHANGES, ENTIRE SCENARIO:

	2006	2007	2008	2009	2010	2011	Total
Officers	0	-82	-5	-13	0	0	-100
Enlisted	0	-147	0	-10	0	0	-157
Civilians	0	-133	-103	-22	0	0	-258
TOTAL	0	-362	-108	-45	0	0	-515

TOTAL SCENARIO POPULATION (After BRAC Action):

Officers	Enlisted	Students	Civilians
-----	-----	-----	-----
2,742	9,305	2,808	7,149

COBRA PERSONNEL SUMMARY REPORT (COBRA v6.10) - Page 2
 Data As Of 5/4/2005 2:23:10 PM, Report Created 5/4/2005 2:23:23 PM

Department : Headquarters and Support JCSG
 Scenario File : C:\Documents and Settings\-----\HSA-0114RV4 COBRA, 4 May 2005\HSA-0114RV4 TRANSCOM Components to Scott AFB.CBR
 Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

PERSONNEL SUMMARY FOR: Alexandria / I-395 A, VA (HSA001)

BASE POPULATION (FY 2005, Prior to BRAC Action) FOR: Alexandria / I-395 A, VA (HSA001)

Officers	Enlisted	Students	Civilians
-----	-----	-----	-----
16	8	0	508

PERSONNEL REALIGNMENTS:

To Base: Scott AFB, IL (VDYD)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	10	0	0	0	10
Enlisted	0	0	7	0	0	0	7
Students	0	0	0	0	0	0	0
Civilians	0	0	384	0	0	0	384
TOTAL	0	0	401	0	0	0	401

TOTAL PERSONNEL REALIGNMENTS (Out of Alexandria / I-395 A, VA (HSA001)):

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	10	0	0	0	10
Enlisted	0	0	7	0	0	0	7
Students	0	0	0	0	0	0	0
Civilians	0	0	384	0	0	0	384
TOTAL	0	0	401	0	0	0	401

SCENARIO POSITION CHANGES FOR: Alexandria / I-395 A, VA (HSA001)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	-6	0	0	0	-6
Enlisted	0	0	-1	0	0	0	-1
Students	0	0	-124	0	0	0	-124
TOTAL	0	0	-131	0	0	0	-131

BASE POPULATION (After BRAC Action) FOR: Alexandria / I-395 A, VA (HSA001)

Officers	Enlisted	Students	Civilians
-----	-----	-----	-----
0	0	0	0

PERSONNEL SUMMARY FOR: EUSTIS, VA (51281)

BASE POPULATION (FY 2005):

Officers	Enlisted	Students	Civilians
-----	-----	-----	-----
880	5,499	2,937	2,569

PROGRAMMED INSTALLATION (NON-BRAC) CHANGES FOR: EUSTIS, VA (51281)

	2006	2007	2008	2009	2010	2011	Total
Officers	-28	8	0	0	0	0	-20
Enlisted	-120	23	0	0	0	0	-97
Students	-103	-33	0	0	0	0	-136
Civilians	-1	0	0	0	0	0	-1
TOTAL	-252	-2	0	0	0	0	-254

BASE POPULATION (Prior to BRAC Action) FOR: EUSTIS, VA (51281)

Officers	Enlisted	Students	Civilians
-----	-----	-----	-----
860	5,402	2,801	2,568

COBRA PERSONNEL SUMMARY REPORT (COBRA v6.10) - Page 3
 Data As Of 5/4/2005 2:23:10 PM, Report Created 5/4/2005 2:23:23 PM

Department : Headquarters and Support JCSG
 Scenario File : C:\Documents and Settings\-----\HSA-0114RV4 COBRA, 4 May 2005\HSA-0114RV4 TRANSCOM Components to Scott AFB.CBR
 Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

PERSONNEL REALIGNMENTS:

To Base: Scott AFB, IL (VDYD)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	12	0	0	0	0	12
Enlisted	0	5	0	0	0	0	5
Students	0	0	0	0	0	0	0
Civilians	0	248	0	0	0	0	248
TOTAL	0	265	0	0	0	0	265

TOTAL PERSONNEL REALIGNMENTS (Out of EUSTIS, VA (51281)):

	2006	2007	2008	2009	2010	2011	Total
Officers	0	12	0	0	0	0	12
Enlisted	0	5	0	0	0	0	5
Students	0	0	0	0	0	0	0
Civilians	0	248	0	0	0	0	248
TOTAL	0	265	0	0	0	0	265

SCENARIO POSITION CHANGES FOR: EUSTIS, VA (51281)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	-4	0	0	0	0	-4
Enlisted	0	-2	0	0	0	0	-2
Civilians	0	-52	0	0	0	0	-52
TOTAL	0	-58	0	0	0	0	-58

BASE POPULATION (After BRAC Action) FOR: EUSTIS, VA (51281)

Officers	Enlisted	Students	Civilians
844	5,395	2,801	2,268

PERSONNEL SUMMARY FOR: Norfolk VA, VA (HSA014)

BASE POPULATION (FY 2005, Prior to BRAC Action) FOR: Norfolk VA, VA (HSA014)

Officers	Enlisted	Students	Civilians
1	0	0	104

PERSONNEL REALIGNMENTS:

To Base: Scott AFB, IL (VDYD)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	0	0	85	0	0	85
TOTAL	0	0	0	85	0	0	85

TOTAL PERSONNEL REALIGNMENTS (Out of Norfolk VA, VA (HSA014)):

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	0	0	85	0	0	85
TOTAL	0	0	0	85	0	0	85

SCENARIO POSITION CHANGES FOR: Norfolk VA, VA (HSA014)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	-1	0	0	-1
Enlisted	0	0	0	0	0	0	0
Civilians	0	0	0	-19	0	0	-19
TOTAL	0	0	0	-20	0	0	-20

COBRA PERSONNEL SUMMARY REPORT (COBRA v6.10) - Page 4
 Data As Of 5/4/2005 2:23:10 PM, Report Created 5/4/2005 2:23:23 PM

Department : Headquarters and Support JCSG
 Scenario File : C:\Documents and Settings\-----\HSA-0114RV4 COBRA, 4 May 2005\HSA-0114RV4 TRANSCOM Components to Scott AFB.CBR
 Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

BASE POPULATION (After BRAC Action) FOR: Norfolk VA, VA (HSA014)

Officers	Enlisted	Students	Civilians
-----	-----	-----	-----
0	0	0	0

PERSONNEL SUMMARY FOR: Scott AFB, IL (VDYD)

BASE POPULATION (FY 2005, Prior to BRAC Action) FOR: Scott AFB, IL (VDYD)

Officers	Enlisted	Students	Civilians
-----	-----	-----	-----
1,965	4,052	7	4,227

PERSONNEL REALIGNMENTS:

From Base: Alexandria / I-395 A, VA (HSA001)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	10	0	0	0	10
Enlisted	0	0	7	0	0	0	7
Students	0	0	0	0	0	0	0
Civilians	0	0	384	0	0	0	384
TOTAL	0	0	401	0	0	0	401

From Base: EUSTIS, VA (51281)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	12	0	0	0	0	12
Enlisted	0	5	0	0	0	0	5
Students	0	0	0	0	0	0	0
Civilians	0	248	0	0	0	0	248
TOTAL	0	265	0	0	0	0	265

From Base: Norfolk VA, VA (HSA014)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	0	0	85	0	0	85
TOTAL	0	0	0	85	0	0	85

TOTAL PERSONNEL REALIGNMENTS (Into Scott AFB, IL (VDYD)):

	2006	2007	2008	2009	2010	2011	Total
Officers	0	12	10	0	0	0	22
Enlisted	0	5	7	0	0	0	12
Students	0	0	0	0	0	0	0
Civilians	0	248	384	85	0	0	717
TOTAL	0	265	401	85	0	0	751

SCENARIO POSITION CHANGES FOR: Scott AFB, IL (VDYD)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	-78	1	-12	0	0	-89
Enlisted	0	-145	1	-10	0	0	-154
Civilians	0	-81	21	-3	0	0	-63
TOTAL	0	-304	23	-25	0	0	-306

BASE POPULATION (After BRAC Action) FOR: Scott AFB, IL (VDYD)

Officers	Enlisted	Students	Civilians
-----	-----	-----	-----
1,898	3,910	7	4,881

COBRA SUSTAINMENT/RECAP/BOS/HOUSING CHANGE REPORT (COBRA v6.10)
 Data As Of 5/4/2005 2:23:10 PM, Report Created 5/4/2005 2:23:23 PM

Department : Headquarters and Support JCSG
 Scenario File : C:\Documents and Settings\-----\HSA-0114RV4 COBRA, 4 May 2005\HSA-0114RV4 TRANSCOM Components to Scott AFB.CBR
 Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Net Change(\$K)	2006	2007	2008	2009	2010	2011	Total	Beyond
Sustain Change	131	-45	-3	-3	-3	-3	71	-3
Recap Change	114	33	70	70	70	70	426	70
BOS Change	0	-877	357	532	532	532	1,074	532
Housing Change	0	0	0	0	0	0	0	0
TOTAL CHANGES	244	-889	423	598	598	598	1,572	598

Alexandria / I-395 A, VA (HSA001)

Net Change(\$K)	2006	2007	2008	2009	2010	2011	Total	Beyond
Sustain Change	0	0	0	0	0	0	0	0
Recap Change	0	0	0	0	0	0	0	0
BOS Change	0	0	0	0	0	0	0	0
Housing Change	0	0	0	0	0	0	0	0
TOTAL CHANGES	0							

EUSTIS, VA (51281)

Net Change(\$K)	2006	2007	2008	2009	2010	2011	Total	Beyond
Sustain Change	0	-385	-385	-385	-385	-385	-1,927	-385
Recap Change	0	-262	-262	-262	-262	-262	-1,310	-262
BOS Change	0	-764	-764	-764	-764	-764	-3,819	-764
Housing Change	0	0	0	0	0	0	0	0
TOTAL CHANGES	0	-1,411	-1,411	-1,411	-1,411	-1,411	-7,056	-1,411

Norfolk VA, VA (HSA014)

Net Change(\$K)	2006	2007	2008	2009	2010	2011	Total	Beyond
Sustain Change	0	0	0	0	0	0	0	0
Recap Change	0	0	0	0	0	0	0	0
BOS Change	0	0	0	0	0	0	0	0
Housing Change	0	0	0	0	0	0	0	0
TOTAL CHANGES	0							

Scott AFB, IL (VDYD)

Net Change(\$K)	2006	2007	2008	2009	2010	2011	Total	Beyond
Sustain Change	131	340	382	382	382	382	1,998	382
Recap Change	114	295	332	332	332	332	1,736	332
BOS Change	0	-113	1,121	1,295	1,295	1,295	4,894	1,295
Housing Change	0	0	0	0	0	0	0	0
TOTAL CHANGES	244	522	1,834	2,009	2,009	2,009	8,628	2,009

COBRA INPUT DATA REPORT (COBRA v6.10)

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Department : Headquarters and Support JCSG
 Scenario File : C:\Documents and Settings\-----\HSA-0114RV4 COBRA, 4 May 2005\HSA-0114RV4 TRANSCOM Components to Scott AFB.CBR
 Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

INPUT SCREEN ONE - GENERAL SCENARIO INFORMATION

Model Year One : FY 2006
 Model does Time-Phasing of Construction/Shutdown: Yes

Base Name, ST (Code)	Strategy:
-----	-----
Alexandria / I-395 A, VA (HSA001)	Realignment
EUSTIS, VA (51281)	Realignment
Norfolk VA, VA (HSA014)	Realignment
Scott AFB, IL (VDYD)	Realignment

INPUT SCREEN TWO - DISTANCE TABLE

(Only shows distances where personnel or equipment are moving)

Point A:	Point B:	Distance:
-----	-----	-----
Alexandria / I-395 A, VA (HSA001)	Scott AFB, IL (VDYD)	831 mi
EUSTIS, VA (51281)	Scott AFB, IL (VDYD)	873 mi
Norfolk VA, VA (HSA014)	Scott AFB, IL (VDYD)	877 mi

INPUT SCREEN THREE - MOVEMENT TABLE

Transfers from Alexandria / I-395 A, VA (HSA001) to Scott AFB, IL (VDYD)

	2006	2007	2008	2009	2010	2011
	----	----	----	----	----	----
Officer Positions:	0	0	10	0	0	0
Enlisted Positions:	0	0	7	0	0	0
Civilian Positions:	0	0	384	0	0	0
Student Positions:	0	0	0	0	0	0
NonVeh Missn Eqpt(tons):	0	0	0	0	0	0
Suppt Eqpt (tons):	0	0	93	0	0	0
Military Light Vehicles:	0	0	0	0	0	0
Heavy/Special Vehicles:	0	0	0	0	0	0

Transfers from EUSTIS, VA (51281) to Scott AFB, IL (VDYD)

	2006	2007	2008	2009	2010	2011
	----	----	----	----	----	----
Officer Positions:	0	12	0	0	0	0
Enlisted Positions:	0	5	0	0	0	0
Civilian Positions:	0	248	0	0	0	0
Student Positions:	0	0	0	0	0	0
NonVeh Missn Eqpt(tons):	0	0	0	0	0	0
Suppt Eqpt (tons):	0	13	0	0	0	0
Military Light Vehicles:	0	0	0	0	0	0
Heavy/Special Vehicles:	0	0	0	0	0	0

COBRA INPUT DATA REPORT (COBRA v6.10) - Page 2
 Data As Of 5/4/2005 2:23:10 PM, Report Created 5/4/2005 2:23:23 PM

Department : Headquarters and Support JCSG
 Scenario File : C:\Documents and Settings\-----\HSA-0114RV4 COBRA, 4 May 2005\HSA-0114RV4 TRANSCOM Components to Scott AFB.CBR
 Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

INPUT SCREEN THREE - MOVEMENT TABLE

Transfers from Norfolk VA, VA (HSA014) to Scott AFB, IL (VDYD)

	2006	2007	2008	2009	2010	2011
	----	----	----	----	----	----
Officer Positions:	0	0	0	0	0	0
Enlisted Positions:	0	0	0	0	0	0
Civilian Positions:	0	0	0	85	0	0
Student Positions:	0	0	0	0	0	0
NonVeh Missn Eqpt(tons):	0	0	0	0	0	0
Suppt Eqpt (tons):	0	0	0	2	0	0
Military Light Vehicles:	0	0	0	0	0	0
Heavy/Special Vehicles:	0	0	0	0	0	0

INPUT SCREEN FOUR - STATIC BASE INFORMATION

Name: Alexandria / I-395 A, VA (HSA001)

Total Officer Employees:	16	Base Service (for BOS/Sust):	Army
Total Enlisted Employees:	8	Total Sustainment(\$K/Year):	0
Total Student Employees:	0	Sustain Payroll (\$K/Year):	0
Total Civilian Employees:	508	BOS Non-Payroll (\$K/Year):	0
Accomp Mil not Receiving BAH:	0.0%	BOS Payroll (\$K/Year):	0
Officer Housing Units Avail:	0	Family Housing (\$K/Year):	0
Enlisted Housing Units Avail:	0	Installation PRV(\$K):	0
Starting Facilities(KSF):	0	Svc/Agcy Recap Rate (Years):	0
Officer BAH (\$/Month):	2,006	Homeowner Assistance Program:	No
Enlisted BAH (\$/Month):	1,415		
Civ Locality Pay Factor:	1.147	TRICARE	In-Pat Out-Pat
Area Cost Factor:	1.02		Admits Visits Prescrip
Per Diem Rate (\$/Day):	201	CostFactor	0.00 0.00 0.00
Freight Cost (\$/Ton/Mile):	0.33	Actv MTF	0 0 0
Vehicle Cost (\$/Lift/Mile):	4.84	Actv Purch	0 0 0
Latitude:	38.760953	Retiree	0 0 0
Longitude:	-77.095861	Retiree65+	0 0 0

Name: EUSTIS, VA (51281)

Total Officer Employees:	880	Base Service (for BOS/Sust):	Army
Total Enlisted Employees:	5,499	Total Sustainment(\$K/Year):	22,736
Total Student Employees:	2,937	Sustain Payroll (\$K/Year):	0
Total Civilian Employees:	2,569	BOS Non-Payroll (\$K/Year):	52,544
Accomp Mil not Receiving BAH:	0.0%	BOS Payroll (\$K/Year):	60,879
Officer Housing Units Avail:	0	Family Housing (\$K/Year):	0
Enlisted Housing Units Avail:	0	Installation PRV(\$K):	1,591,796
Starting Facilities(KSF):	12,508	Svc/Agcy Recap Rate (Years):	103
Officer BAH (\$/Month):	1,074	Homeowner Assistance Program:	No
Enlisted BAH (\$/Month):	815		
Civ Locality Pay Factor:	1.109	TRICARE	In-Pat Out-Pat
Area Cost Factor:	0.94		Admits Visits Prescrip
Per Diem Rate (\$/Day):	142	CostFactor	5,140.92 65.00 46.84
Freight Cost (\$/Ton/Mile):	0.33	Actv MTF	291 171,996 175,045
Vehicle Cost (\$/Lift/Mile):	4.84	Actv Purch	491 13,801
Latitude:	37.150000	Retiree	116 48,147 124,072
Longitude:	-76.583334	Retiree65+	10 8,298 69,026

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 Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

INPUT SCREEN FOUR - STATIC BASE INFORMATION

Name: Norfolk VA, VA (HSA014)

Total Officer Employees:	1	Base Service (for BOS/Sust):	Army
Total Enlisted Employees:	0	Total Sustainment(\$K/Year):	0
Total Student Employees:	0	Sustain Payroll (\$K/Year):	0
Total Civilian Employees:	104	BOS Non-Payroll (\$K/Year):	0
Accomp Mil not Receiving BAH:	0.0%	BOS Payroll (\$K/Year):	0
Officer Housing Units Avail:	0	Family Housing (\$K/Year):	0
Enlisted Housing Units Avail:	0	Installation PRV(\$K):	0
Starting Facilities(KSF):	0	Svc/Agcy Recap Rate (Years):	0
Officer BAH (\$/Month):	1,130	Homeowner Assistance Program:	No
Enlisted BAH (\$/Month):	923		
Civ Locality Pay Factor:	1.109	TRICARE	In-Pat Out-Pat
Area Cost Factor:	0.94		Admits Visits Prescrip
Per Diem Rate (\$/Day):	98	CostFactor	0.00 0.00 0.00
Freight Cost (\$/Ton/Mile):	0.33	Actv MTF	0 0 0
Vehicle Cost (\$/Lift/Mile):	4.84	Actv Purch	0 0 0
Latitude:	36.895764	Retiree	0 0 0
Longitude:	-76.208861	Retiree65+	0 0 0

Name: Scott AFB, IL (VDYD)

Total Officer Employees:	1,965	Base Service (for BOS/Sust):	Air Force
Total Enlisted Employees:	4,052	Total Sustainment(\$K/Year):	28,216
Total Student Employees:	7	Sustain Payroll (\$K/Year):	5,604
Total Civilian Employees:	4,227	BOS Non-Payroll (\$K/Year):	38,672
Accomp Mil not Receiving BAH:	33.9%	BOS Payroll (\$K/Year):	36,761
Officer Housing Units Avail:	0	Family Housing (\$K/Year):	10,493
Enlisted Housing Units Avail:	0	Installation PRV(\$K):	2,042,920
Starting Facilities(KSF):	3,615	Svc/Agcy Recap Rate (Years):	121
Officer BAH (\$/Month):	1,182	Homeowner Assistance Program:	No
Enlisted BAH (\$/Month):	844		
Civ Locality Pay Factor:	1.113	TRICARE	In-Pat Out-Pat
Area Cost Factor:	1.19		Admits Visits Prescrip
Per Diem Rate (\$/Day):	86	CostFactor	7,663.46 107.32 21.19
Freight Cost (\$/Ton/Mile):	0.46	Actv MTF	534 132,504 107,229
Vehicle Cost (\$/Lift/Mile):	4.84	Actv Purch	1,114 33,269
Latitude:	38.544410	Retiree	638 63,029 168,641
Longitude:	-89.852540	Retiree65+	432 22,668 156,681

Department : Headquarters and Support JCSG
 Scenario File : C:\Documents and Settings\-----\HSA-0114RV4 COBRA, 4 May 2005\HSA-0114RV4 TRANSCOM Components to Scott AFB.CBR
 Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

INPUT SCREEN FIVE - DYNAMIC BASE INFORMATION

Name: Alexandria / I-395 A, VA (HSA001)

	2006	2007	2008	2009	2010	2011
	----	----	----	----	----	----
1-Time Unique Cost (\$K):	0	0	86	0	0	0
1-Time Unique Save (\$K):	0	0	4,059	0	0	0
1-Time Moving Cost (\$K):	0	0	0	0	0	0
1-Time Moving Save (\$K):	0	0	0	0	0	0
Env Non-MilCon Reqd(\$K):	0	0	0	0	0	0
Activ Mission Cost (\$K):	0	0	0	0	0	0
Activ Mission Save (\$K):	0	0	10,395	10,395	10,395	10,395
Misn Contract Start(\$K):	0	0	0	0	0	0
Misn Contract Term (\$K):	0	0	0	0	0	0
Supt Contract Term (\$K):	0	0	0	0	0	0
Misc Recurring Cost(\$K):	0	0	0	0	0	0
Misc Recurring Save(\$K):	0	0	5,353	5,353	5,353	5,353
One-Time IT Costs (\$K):	0	0	0	0	0	0
Construction Schedule(%):	0%	0%	0%	0%	0%	0%
Shutdown Schedule (%) :	0%	0%	0%	0%	0%	0%
Misn Milcon Avoidnc(\$K):	0	0	0	0	0	0
Procurement Avoidnc(\$K):	0	0	0	0	0	0
MTF Closure Action:	None Fac ShDn(KSF):			0	FH ShDn:	0.000%

Name: EUSTIS, VA (51281)

	2006	2007	2008	2009	2010	2011
	----	----	----	----	----	----
1-Time Unique Cost (\$K):	0	0	0	0	0	0
1-Time Unique Save (\$K):	0	0	0	0	0	0
1-Time Moving Cost (\$K):	0	0	0	0	0	0
1-Time Moving Save (\$K):	0	0	0	0	0	0
Env Non-MilCon Reqd(\$K):	0	0	0	0	0	0
Activ Mission Cost (\$K):	0	0	0	0	0	0
Activ Mission Save (\$K):	0	1,485	1,485	1,485	1,485	1,485
Misn Contract Start(\$K):	0	0	0	0	0	0
Misn Contract Term (\$K):	0	0	0	0	0	0
Supt Contract Term (\$K):	0	0	0	0	0	0
Misc Recurring Cost(\$K):	0	0	0	0	0	0
Misc Recurring Save(\$K):	0	0	0	0	0	0
One-Time IT Costs (\$K):	0	0	0	0	0	0
Construction Schedule(%):	0%	0%	0%	0%	0%	0%
Shutdown Schedule (%) :	0%	0%	0%	0%	0%	0%
Misn Milcon Avoidnc(\$K):	0	0	0	0	0	0
Procurement Avoidnc(\$K):	0	0	0	0	0	0
MTF Closure Action:	None Fac ShDn(KSF):			212	FH ShDn:	0.000%

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 Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

INPUT SCREEN FIVE - DYNAMIC BASE INFORMATION

Name: Norfolk VA, VA (HSA014)

	2006	2007	2008	2009	2010	2011
	----	----	----	----	----	----
1-Time Unique Cost (\$K):	0	0	0	24	0	0
1-Time Unique Save (\$K):	0	0	0	1,131	0	0
1-Time Moving Cost (\$K):	0	0	0	0	0	0
1-Time Moving Save (\$K):	0	0	0	0	0	0
Env Non-MilCon Reqd(\$K):	0	0	0	0	0	0
Activ Mission Cost (\$K):	0	0	0	0	0	0
Activ Mission Save (\$K):	0	0	0	330	330	330
Misn Contract Start(\$K):	0	0	0	0	0	0
Misn Contract Term (\$K):	0	0	0	0	0	0
Supt Contract Term (\$K):	0	0	0	0	0	0
Misc Recurring Cost(\$K):	0	0	0	0	0	0
Misc Recurring Save(\$K):	0	0	0	677	677	677
One-Time IT Costs (\$K):	0	0	0	0	0	0
Construction Schedule(%):	0%	0%	0%	0%	0%	0%
Shutdown Schedule (%) :	0%	0%	0%	0%	0%	0%
Misn Milcon Avoidnc(\$K):	0	0	0	0	0	0
Procurement Avoidnc(\$K):	0	0	0	0	0	0
MTF Closure Action:	None Fac ShDn(KSF):			0	FH ShDn:	0.000%

Name: Scott AFB, IL (VDYD)

	2006	2007	2008	2009	2010	2011
	----	----	----	----	----	----
1-Time Unique Cost (\$K):	0	4,015	20,460	0	0	0
1-Time Unique Save (\$K):	0	0	0	0	0	0
1-Time Moving Cost (\$K):	0	0	0	0	0	0
1-Time Moving Save (\$K):	0	0	0	0	0	0
Env Non-MilCon Reqd(\$K):	53	10	0	0	0	0
Activ Mission Cost (\$K):	0	0	0	0	0	0
Activ Mission Save (\$K):	0	32,670	33,660	36,135	36,135	36,135
Misn Contract Start(\$K):	0	0	0	0	0	0
Misn Contract Term (\$K):	0	0	0	0	0	0
Supt Contract Term (\$K):	0	0	0	0	0	0
Misc Recurring Cost(\$K):	0	0	0	0	0	0
Misc Recurring Save(\$K):	0	0	0	0	0	0
One-Time IT Costs (\$K):	0	155	383	0	0	0
Construction Schedule(%):	0%	0%	0%	0%	0%	0%
Shutdown Schedule (%) :	0%	0%	0%	0%	0%	0%
Misn Milcon Avoidnc(\$K):	0	0	0	0	0	0
Procurement Avoidnc(\$K):	0	0	0	0	0	0
MTF Closure Action:	None Fac ShDn(KSF):			0	FH ShDn:	0.000%

Department : Headquarters and Support JCSG
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 Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
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INPUT SCREEN SIX - BASE PERSONNEL INFORMATION

Name: Alexandria / I-395 A, VA (HSA001)

	2006	2007	2008	2009	2010	2011
Off Scenario Change:	0	0	-6	0	0	0
Enl Scenario Change:	0	0	-1	0	0	0
Civ Scenario Change:	0	0	-124	0	0	0
Off Prog nonBRAC Change:	0	0	0	0	0	0
Enl Prog nonBRAC Change:	0	0	0	0	0	0
Civ Prog nonBRAC Change:	0	0	0	0	0	0
Stu Prog nonBRAC Change:	0	0	0	0	0	0
Prog FH Privatization:	0%	0%	0%	0%	0%	0%

INPUT SCREEN SIX - BASE PERSONNEL INFORMATION

Name: EUSTIS, VA (51281)

	2006	2007	2008	2009	2010	2011
Off Scenario Change:	0	-4	0	0	0	0
Enl Scenario Change:	0	-2	0	0	0	0
Civ Scenario Change:	0	-52	0	0	0	0
Off Prog nonBRAC Change:	-28	8	0	0	0	0
Enl Prog nonBRAC Change:	-120	23	0	0	0	0
Civ Prog nonBRAC Change:	-1	0	0	0	0	0
Stu Prog nonBRAC Change:	-103	-33	0	0	0	0
Prog FH Privatization:	100%	0%	0%	0%	0%	0%

Name: Norfolk VA, VA (HSA014)

	2006	2007	2008	2009	2010	2011
Off Scenario Change:	0	0	0	-1	0	0
Enl Scenario Change:	0	0	0	0	0	0
Civ Scenario Change:	0	0	0	-19	0	0
Off Prog nonBRAC Change:	0	0	0	0	0	0
Enl Prog nonBRAC Change:	0	0	0	0	0	0
Civ Prog nonBRAC Change:	0	0	0	0	0	0
Stu Prog nonBRAC Change:	0	0	0	0	0	0
Prog FH Privatization:	0%	0%	0%	0%	0%	0%

Name: Scott AFB, IL (VDYD)

	2006	2007	2008	2009	2010	2011
Off Scenario Change:	0	-78	1	-12	0	0
Enl Scenario Change:	0	-145	1	-10	0	0
Civ Scenario Change:	0	-81	21	-3	0	0
Off Prog nonBRAC Change:	0	0	0	0	0	0
Enl Prog nonBRAC Change:	0	0	0	0	0	0
Civ Prog nonBRAC Change:	0	0	0	0	0	0
Stu Prog nonBRAC Change:	0	0	0	0	0	0
Prog FH Privatization:	100%	0%	0%	0%	0%	0%

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 Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
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INPUT SCREEN SEVEN - BASE MILITARY CONSTRUCTION INFORMATION

Name: Scott AFB, IL (VDYD)

FAC	UM	New MilCon	Rehab MilCon	TotCost(\$K)	FPG Con CF	FPG Sust CF
6100	SF	95,106	0 Default	23,744	138.78	2.52
1412	SF	60,000	0 Default	16,406	152.30	3.26

STANDARD FACTORS SCREEN ONE - PERSONNEL

SF File Descrip:

Perc Officers Accompanied:	72.00%	Priority Placement Program:	39.97%
Perc Enlisted Accompanied:	55.00%	PPP Actions Involving PCS:	50.70%
Officer Salary(\$/Year):	124,971.93	Civilian PCS Costs (\$):	35,496.00
Enlisted Salary(\$/Year):	82,399.09	Home Sale Reimburse Rate:	10.00%
Civilian Salary(\$/Year):	59,959.18	Max Home Sale Reimburs(\$):	50,000.00
Avg Unemploy Cost(\$/Week):	272.90	Home Purch Reimburse Rate:	5.00%
Unemployment Eligibility(Weeks):	16	Max Home Purch Reimburs(\$):	25,000.00
Civilians Not Willing To Move:	6.00%	Civilian Homeowning Rate:	68.40%
Civilian Turnover Rate:	9.16%	HAP Home Value Reimburse Rate:	13.46%
Civilian Early Retire Rate:	8.10%	HAP Homeowner Receiving Rate:	18.44%
Civilian Regular Retire Rate:	1.67%	RSE Home Value Reimburse Rate:	0.00%
Civilian RIF Pay Factor:	86.32%	RSE Homeowner Receiving Rate:	0.00%
Civ Early Retire Pay Factor:	18.03%		

STANDARD FACTORS SCREEN TWO - FACILITIES

	Army	Navy	Air Force	Marines
Service Sustainment Rate	87.00%	93.00%	92.00%	97.00%
Unit Cost Adjustment (BOS)	10332.00	8879.00	3032.00	3904.00
Program Management Factor:	10.00	MilCon Site Prep Cost (\$/SF):	0.74	
Mothball (Close) (\$/SF):	0.18	MilCon Contingency Plan Rate:	5.00%	
Mothball (Deac/Realn) (\$/SF):	0.45	MilCon Design Rate (Medical):	13.00%	
Rehab vs. MilCon (Default):	47.00%	MilCon Design Rate (Other):	9.00%	
Rehab vs. MilCon (Red):	64.00%	MilCon SIOH Rate:	6.00%	
Rehab vs. MilCon (Amber):	29.00%	Discount Rate for NPV/Payback:	2.80%	

STANDARD FACTORS SCREEN THREE - TRANSPORTATION

Material/Assigned Mil (Lb):	710	Storage-In-Transit (\$/Pers):	373.76
HHG Per Off Accomp (Lb):	15,290.00	POV Reimburse(\$/Mile):	0.20
HHG Per Enl Accomp (Lb):	9,204.00	Air Transport (\$/Pass Mile):	0.20
HHG Per Off Unaccomp (Lb):	13,712.00	IT Connect (\$/Person):	200.00
HHG Per Enl Unaccomp (Lb):	6,960.00	Misc Exp(\$/Direct Employee):	1,000.00
HHG Per Civilian (Lb):	18,000.00	Avg Mil Tour Length (Months):	30.02
Total HHG Cost (\$/100Lb):	8.78	One-Time Off PCS Cost(\$):	10,477.58
Equip Pack & Crate(\$/Ton):	180.67	One-Time Enl PCS Cost(\$):	3,998.52

Department : Headquarters and Support JCSG
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FOOTNOTES FOR SCREEN ONE

=====
 Realign US TRANSCOM and associated Service components, by co-locating US Army SDDC (Alexandria and Ft. Eustis, VA), and US Army SDDC-TEA (Newport News, VA (Norfolk proxy)) to Scott AFB (consolidating them with USAF Air Mobility Command HQ and US TRANSCOM HQ).

Per 25 March 2005 ISG direction, Military Sealift Command (at Washington Navy Yard, DC) was removed from this scenario. ISG approved this scenario without Military Sealift Command on 15 April 2005 (expanded scenario description in Candidate Recommendation text and chart, Tab 1).

FOOTNOTES FOR SCREEN TWO

=====
 Mileage from Alexandria, VA and to Scott AFB is based on DTOD Table of Distances.

Mileage from Newport News (TEA) to Scott AFB is based on DTOD Table of Distances.

FOOTNOTES FOR SCREEN THREE

=====
 Moving to Scott AFB: US Army SDDC (Alexandria, Ft. Eustis); and US Army SDDC-TEA (Newport News, VA). (TRANSCOM HQ (AF) and Army TABS provided personnel numbers).

Number of personnel moving are based on TRANSCOM SDC Response Spreadsheet (30 March 05).

Support equipment tonnage (for contractors) is based on COBRA standard factor of 710 lbs/person. (ref Standard Factors Table 3 (page 52) of the COBRA manual):

SDDC Alexandria:	262	contractors	x	710	lbs/contractor	=	93.01	tons
SDDC Ft Eustis:	36	contractors	x	710	lbs/contractor	=	12.78	tons
SDDC TEA:	7	contractors	x	710	lbs/contractor	=	2.485	tons

FOOTNOTES FOR SCREEN FOUR

=====
 Manually populated initial personnel numbers for leased space locations (SDDC-Alexandria, and SDDC-TEA-Newport News, VA). (Data was not provided in Installation static data.) (Personnel numbers are provided in the TRANSCOM SDC Response Spreadsheet (30 March 05).

FOOTNOTES FOR SCREEN FIVE

=====
 Activity Mission Recurring Savings/Costs: based on reductions/increases in Contractor personnel (@\$165K per person per year).

Alexandria, VA Savings- \$10,395K in 2008 and beyond (63 contractor positions x \$165K/year).

Ft Eustis, VA Savings- \$ 1,485K in 2007 and beyond (9 contractor positions x \$165K/year).

TEA-N.News(Norfolk) Savings - \$330K in 2009 and beyond (2 contractor positions x \$165K/year).

Scott AFB: Savings- \$32,670K in 2007 (81 contractor positions x \$165K/year); \$33,660K in 2008 (4 additional contractor positions reduced in 2008; cumulative total of 85 contractor positions x \$165K/year); \$36,135K in 2009 and beyond (15 additional contractor positions reduced in 2009; cumulative total of 100 contractor positions x \$165K/year). Changes in recurring savings data are based on a different number of contractor job reductions taken in 2007 and 2008. Source: SDC personnel data on moving and job reductions -- Table 2.3 (Filename: "TRANSCOM SDC Response Spreadsheet 30 Mar 05 (AF-provided time-phased & summary data).xls")

Contractor personnel reductions are provided in the TRANSCOM SDC Response Spreadsheet (30 March 05), and the \$165K per person is based on TRANSCOM-provided certification memo.

Alexandria, VA One-time Unique costs (\$86K): Lease Restoration Costs

Alexandria, VA One-time Unique Savings (\$4059K): AT/FP Cost Avoidance.

Alexandria, VA Recurring Savings (\$5353K-beginning 2008): Lease avoidance savings.

Sources: Army SDC (file name:"Revised HSA0114 AF-SCOTT 16 Dec 04.xls"), and 28 Apr 05

Updated Memo (Calculation of TRANSCOM Leased Costs).

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AT/FP cost of \$28.28/sq. ft. authorized by D. Tison Memo to ISG Chairman, 22 Dec 2004 (Filename: "Req to Use At FP PRemium-2004Dec22.pdf").

Use of CoSTAR commercial leasing rates authorized by D. Tison memo to ISG Chairman, 4 May 2005 (Filename: "Update to Previous Request for Use of Commercial Data Sources".pdf).
 CoStar rate quotation for Washington DC area (filename: "The CoStar Office Report - National Office Market 3rd Quarter 2004.pdf").

Fort Eustis Facilities Shutdown: (212,000 SF) (provided by Army Allocation (Integration) data-18 April 2005, with attached certification cover memo).

AT/FP cost of \$28.28/sq. ft. authorized by D. Tison Memo to ISG Chairman, 22 Dec 2004 (Filename: Req to Use At FP PRemium-2004Dec22.pdf).

Use of SIOR commercial leasing rates authorized by D. Tison memo to ISG Chairman, 22 Dec 2004 (Filename: "Req to Use Lease Market Data 2004Dec22.pdf")
 SIOR rate quotation for Hampton Roads area [includes Newport News, VA] (Filename: "Hampton Roads Office Survey fm SIOR.pdf").

Scott AFB, One-time Unique Costs: \$4,015K for Infrastructure Upgrade (per AF Allocation Input)
 Scott AFB, One-time Unique Costs: \$18,000K for Joint Operations Center (JOC) Command & Control Systems in 2008 (Source: TRANSCOM Email (dated 30 March 05)).
 Scott AFB, One-time Unique Costs: \$2460K Furniture Costs in 2008 (AF Allocation Input).
 Scott AFB, Environmental Costs: \$53K NEPA in 2006; \$10K in 2007 (\$ Air Costs). (AF Allocation input).
 Scott AFB, One-Time IT Costs: In 2007, IT Infrastructure Costs: (\$155.0K). In 2008, Item costs (\$383K). (AF Allocation Input).

Construction schedule: Is COBRA generated (did not use AF Allocation input of 100% in 2007). (AF Allocation Input).

FOOTNOTES FOR SCREEN SIX
 =====

Reductions at SDDC Alexandria, SDDC-TEA (Norfolk proxy) are based on TRANSCOM SDC Response Spreadsheet (30 March 05).

Reductions at FT Eustis: -4 Off, -2 Enl, -52 Civ. (Based on SDDC reductions of 3 Off and 48 Civ's (provided by TRANSCOM SDC Response Spreadsheet 30 March 05.xls), and also based on BOS reductions (-1 Off, -2 Enl, -4 Civ's) from Army Allocation Data file (w/Army Certification Memo -18 April 2005).

Personnel changes at Scott AFB are based on TRANSCOM HQ and AMC HQ personnel reductions (section 2.3 of TRANSCOM SDC Spreadsheet, 30 March 05), personnel increases from SDDC locations (Section 2.2 of same TRANSCOM SDC Spreadsheet), and BOS personnel adjustments based on the net changes (filename: TRANSCOM SDC Response Spreadsheet 30Mar05.xls). [The BOS changes were computed using the AF standard of 8% (applied to net personnel changes (Off/Enl/Civ). Source: AF BOS certification memo; also Scott AFB Personnel Number & BOS Computations spreadsheet (updated 25Apr2005)].

FOOTNOTES FOR SCREEN SEVEN
 =====

MILCON required at Scott AFB:
 General Admin space: 95,106 SF, cost = \$23,744K. (Source: AF Allocation input)
 Joint Operations Center (Code 1412-Aviation Operations Center): 60,000 SF, cost = \$16,406K. (Source: AF Allocation Data).

COBRA ECONOMIC IMPACT REPORT (COBRA v6.10)

Data As Of 5/4/2005 2:23:10 PM, Report Created 5/4/2005 2:23:23 PM

Department : Headquarters and Support JCSG
 Scenario File : C:\Documents and Settings\-----\HSA-0114RV4 COBRA, 4 May 2005\HSA-0114RV4 TRANSCOM Components to Scott AFB.CBR
 Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Alexandria / I-395 A, VA (HSA001)

	2006	2007	2008	2009	2010	2011	Total
Jobs Gained-Mil	0	0	0	0	0	0	0
Jobs Lost-Mil	0	0	24	0	0	0	24
NET CHANGE-Mil	0	0	-24	0	0	0	-24
Jobs Gained-Civ	0	0	0	0	0	0	0
Jobs Lost-Civ	0	0	508	0	0	0	508
NET CHANGE-Civ	0	0	-508	0	0	0	-508
Jobs Gained-Stu	0	0	0	0	0	0	0
Jobs Lost-Stu	0	0	0	0	0	0	0
NET CHANGE-Stu	0	0	0	0	0	0	0

EUSTIS, VA (51281)

	2006	2007	2008	2009	2010	2011	Total
Jobs Gained-Mil	0	0	0	0	0	0	0
Jobs Lost-Mil	0	23	0	0	0	0	23
NET CHANGE-Mil	0	-23	0	0	0	0	-23
Jobs Gained-Civ	0	0	0	0	0	0	0
Jobs Lost-Civ	0	300	0	0	0	0	300
NET CHANGE-Civ	0	-300	0	0	0	0	-300
Jobs Gained-Stu	0	0	0	0	0	0	0
Jobs Lost-Stu	0	0	0	0	0	0	0
NET CHANGE-Stu	0	0	0	0	0	0	0

Norfolk VA, VA (HSA014)

	2006	2007	2008	2009	2010	2011	Total
Jobs Gained-Mil	0	0	0	0	0	0	0
Jobs Lost-Mil	0	0	0	1	0	0	1
NET CHANGE-Mil	0	0	0	-1	0	0	-1
Jobs Gained-Civ	0	0	0	0	0	0	0
Jobs Lost-Civ	0	0	0	104	0	0	104
NET CHANGE-Civ	0	0	0	-104	0	0	-104
Jobs Gained-Stu	0	0	0	0	0	0	0
Jobs Lost-Stu	0	0	0	0	0	0	0
NET CHANGE-Stu	0	0	0	0	0	0	0

Scott AFB, IL (VDYD)

	2006	2007	2008	2009	2010	2011	Total
Jobs Gained-Mil	0	17	19	0	0	0	36
Jobs Lost-Mil	0	223	0	22	0	0	245
NET CHANGE-Mil	0	-206	19	-22	0	0	-209
Jobs Gained-Civ	0	248	405	85	0	0	738
Jobs Lost-Civ	0	81	0	3	0	0	84
NET CHANGE-Civ	0	167	405	82	0	0	654
Jobs Gained-Stu	0	0	0	0	0	0	0
Jobs Lost-Stu	0	0	0	0	0	0	0
NET CHANGE-Stu	0	0	0	0	0	0	0

Economic Impact Report

This report depicts the economic impact of the following Scenarios:

HSA-0114v3: TRANSCOM to Scott AFB

The data in this report is rolled up by Region of Influence

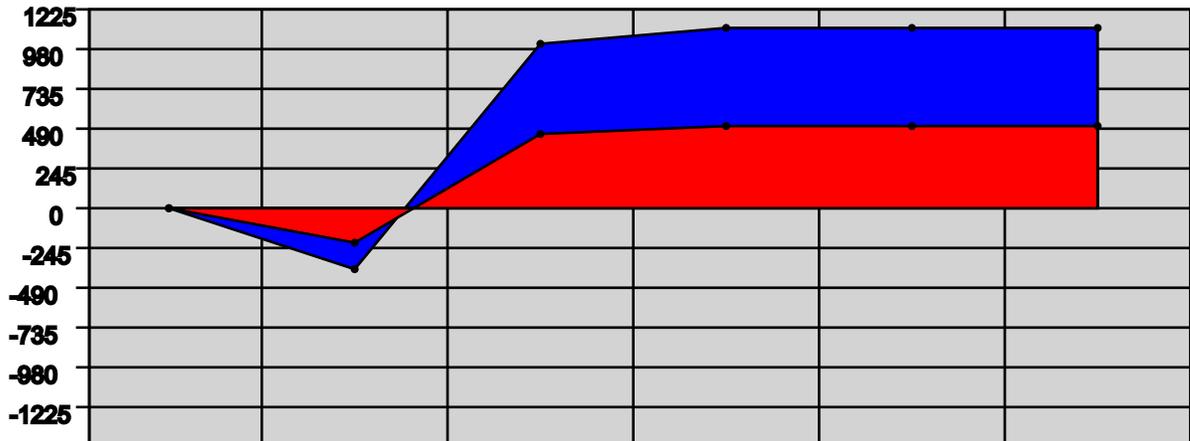
ECONOMIC IMPACT DATA

Scenario: All Selected (see title page)
Economic Region of Influence(ROI): St. Louis, MO-IL Metropolitan Statistical Area
Base: All Bases
Action: All Actions

Overall Economic Impact of Proposed BRAC-05 Action:

ROI Population (2002): 2,746,765
 ROI Employment (2002): 1,668,793
 Authorized Manpower (2005): 10,251
 Authorized Manpower(2005) / ROI Employment(2002): 0.61%
 Total Estimated Job Change: 1,116
 Total Estimated Job Change / ROI Employment(2002): 0.07%

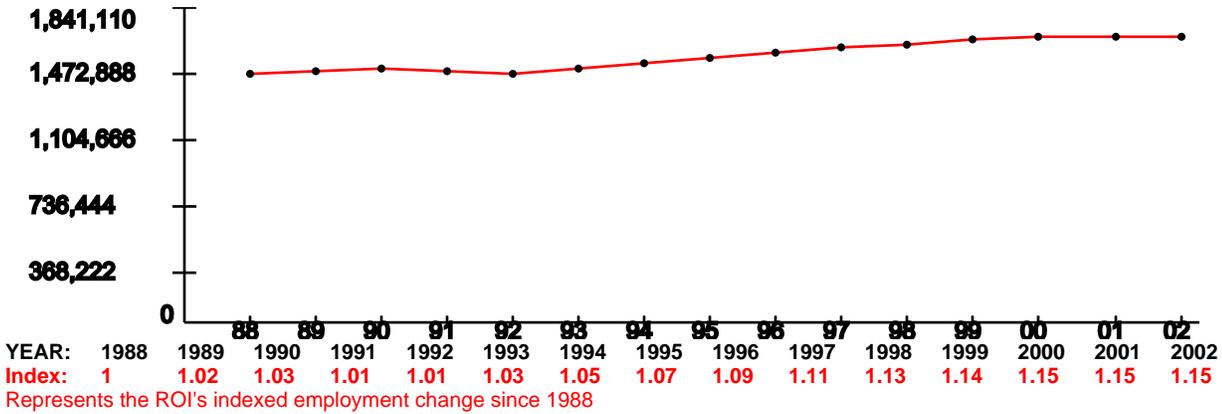
Cumulative Job Change (Gain/Loss) Over Time:



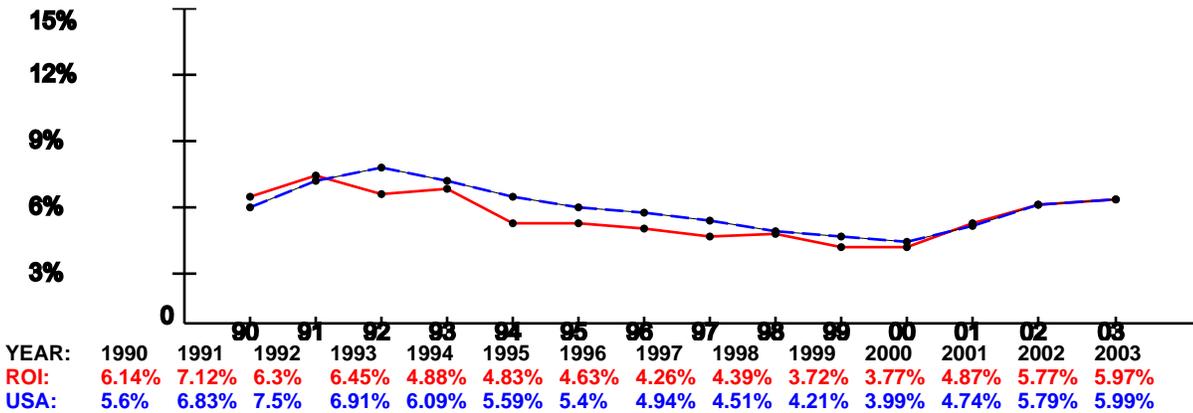
YEAR:	2006	2007	2008	2009	2010	2011
Direct Military:	0	-206	19	-22	0	0
Direct Civilian:	0	161	390	79	0	0
Direct Student:	0	0	0	0	0	0
Direct Contractor:	0	-162	256	-8	0	0
Cumulative Direct:	0	-207	458	507	507	507
Cum Indir/Induc:	0	-166	550	609	609	609
Cumulative Total:	0	-373	1008	1116	1116	1,116

St. Louis, MO-IL Metropolitan Statistical Area Trend Data

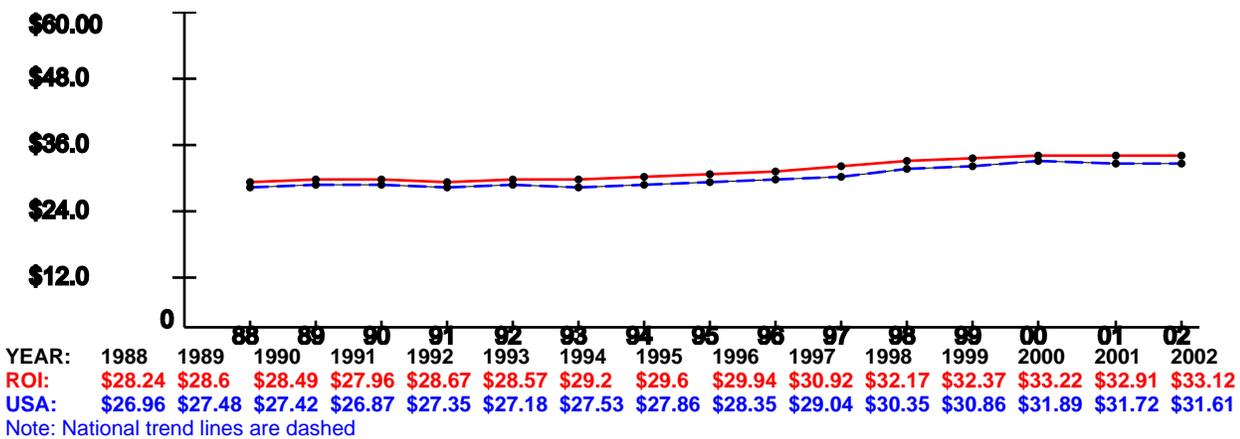
Employment Trend (1988-2002)



Unemployment Percentage Trend (1990-2003)



Per Capita Income x \$1,000 (1988-2002)



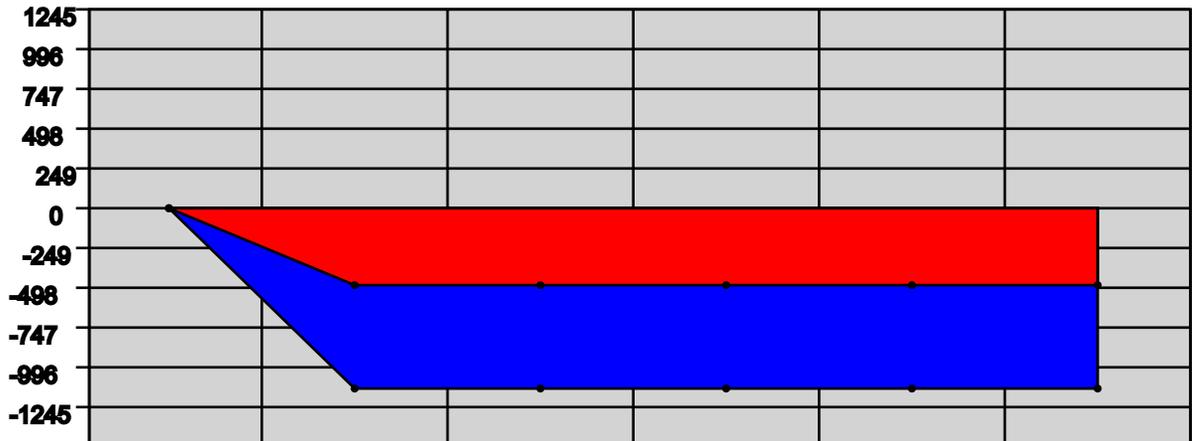
ECONOMIC IMPACT DATA

Scenario: All Selected (see title page)
Economic Region of Influence(ROI): Virginia Beach-Norfolk-Newport News, VA-NC Metropolitan Statistical Area
Base: All Bases
Action: All Actions

Overall Economic Impact of Proposed BRAC-05 Action:

ROI Population (2002): 1,613,728
 ROI Employment (2002): 978,888
 Authorized Manpower (2005): 11,885
 Authorized Manpower(2005) / ROI Employment(2002): 1.21%
 Total Estimated Job Change: -1,133
 Total Estimated Job Change / ROI Employment(2002): -0.12%

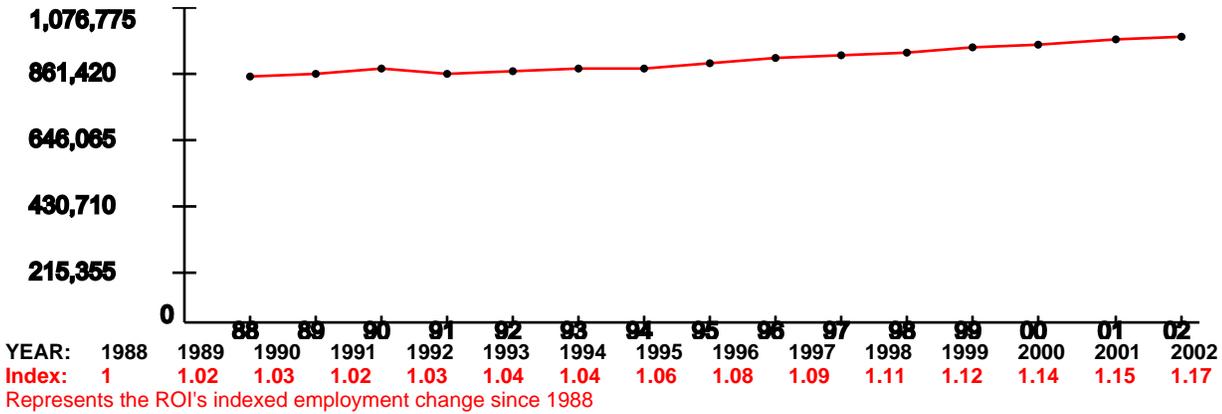
Cumulative Job Change (Gain/Loss) Over Time:



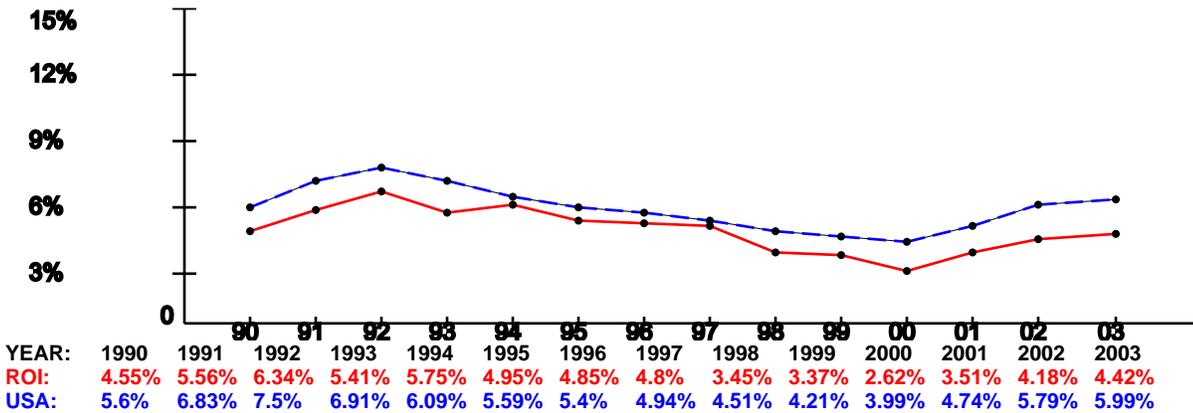
YEAR:	2006	2007	2008	2009	2010	2011
Direct Military:	0	-21	0	0	0	0
Direct Civllan:	0	-409	0	0	0	0
Direct Student:	0	0	0	0	0	0
Direct Contractor:	0	-54	0	0	0	0
Cumulative Direct:	0	-484	-484	-484	-484	-484
Cum Indir/Induc:	0	-649	-649	-649	-649	-649
Cumulative Total:	0	-1133	-1133	-1133	-1133	-1,133

Virginia Beach-Norfolk-Newport News, VA-NC Metropolitan Statistical Area Trend Data

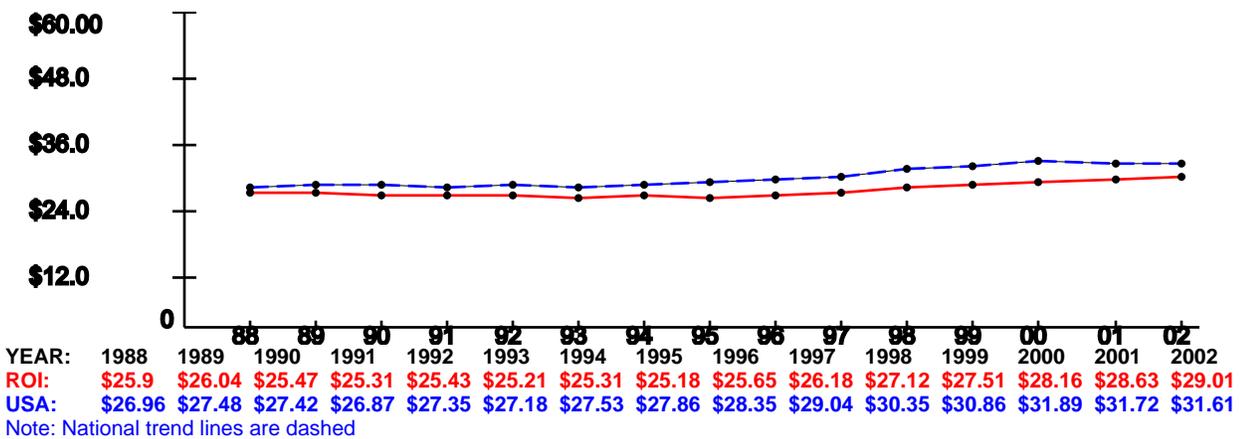
Employment Trend (1988-2002)



Unemployment Percentage Trend (1990-2003)



Per Capita Income x \$1,000 (1988-2002)



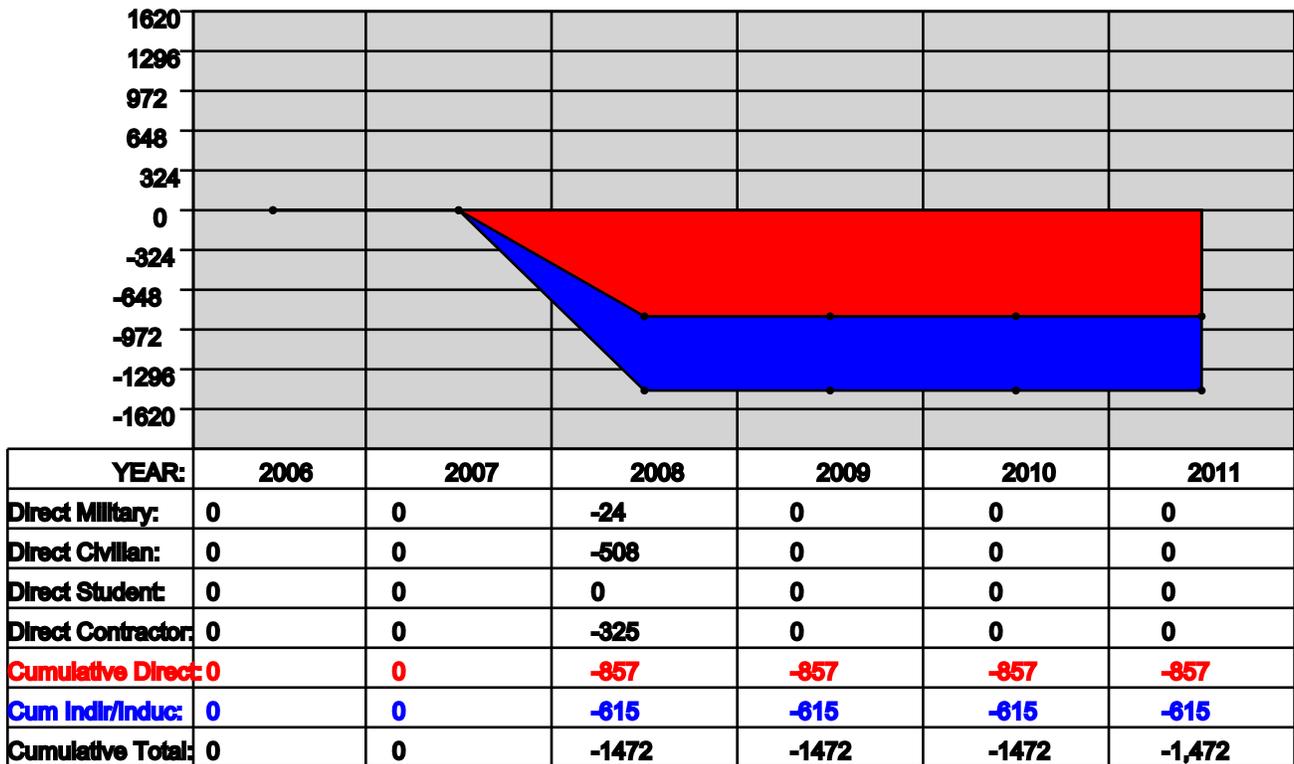
ECONOMIC IMPACT DATA

Scenario: All Selected (see title page)
Economic Region of Influence(ROI): Washington-Arlington-Alexandria, DC-VA-MD-WV Metropolitan Division
Base: All Bases
Action: All Actions

Overall Economic Impact of Proposed BRAC-05 Action:

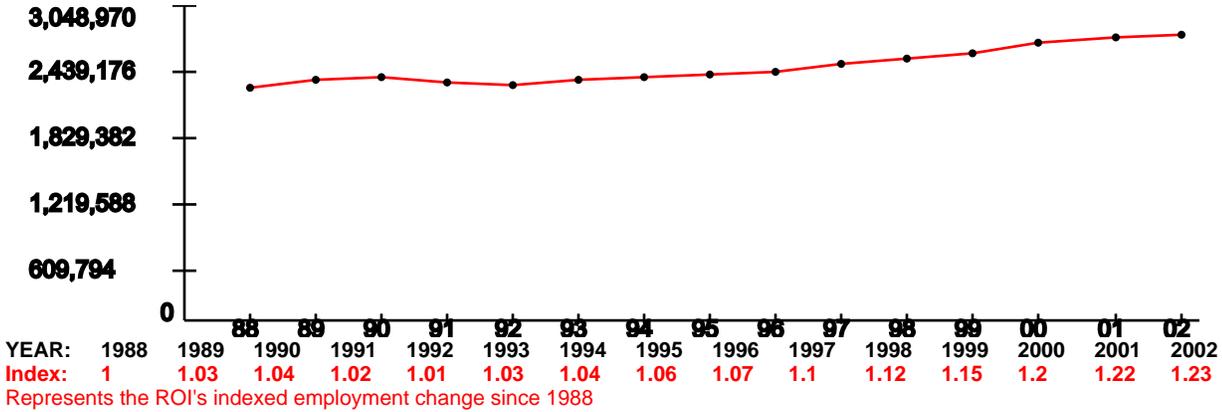
ROI Population (2002): 3,895,337
 ROI Employment (2002): 2,771,791
 Authorized Manpower (2005): 1,648
 Authorized Manpower(2005) / ROI Employment(2002): 0.06%
 Total Estimated Job Change: -1,472
 Total Estimated Job Change / ROI Employment(2002): -0.05%

Cumulative Job Change (Gain/Loss) Over Time:

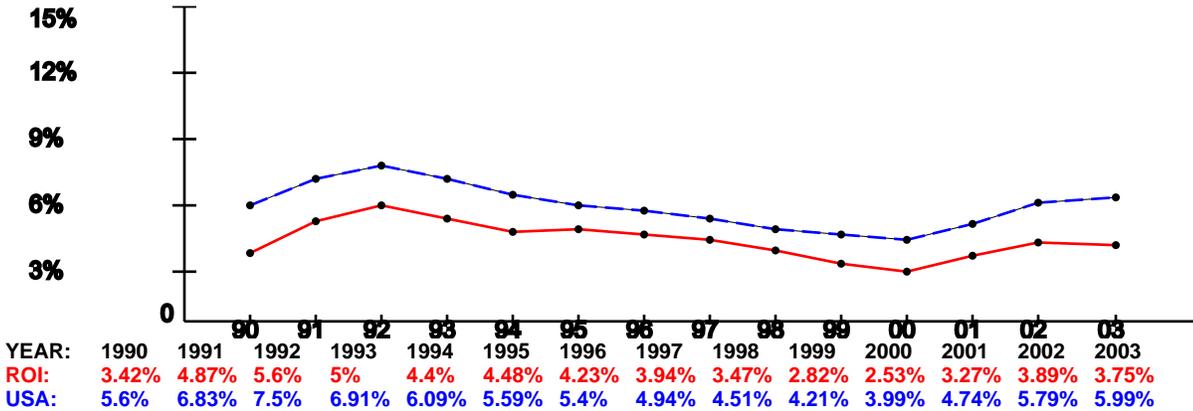


Washington-Arlington-Alexandria, DC-VA-MD-WV Metropolitan Division Trend Data

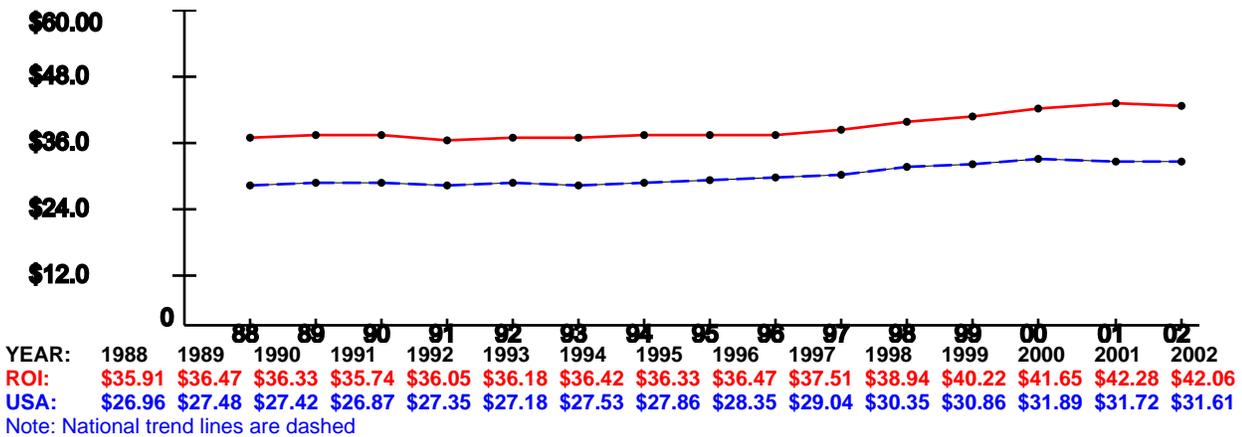
Employment Trend (1988-2002)



Unemployment Percentage Trend (1990-2003)



Per Capita Income x \$1,000 (1988-2002)



Economic Impact Report

This report depicts the economic impact of the following Scenarios:

HSA-0114v3: TRANSCOM to Scott AFB

The data in this report is rolled up by Action

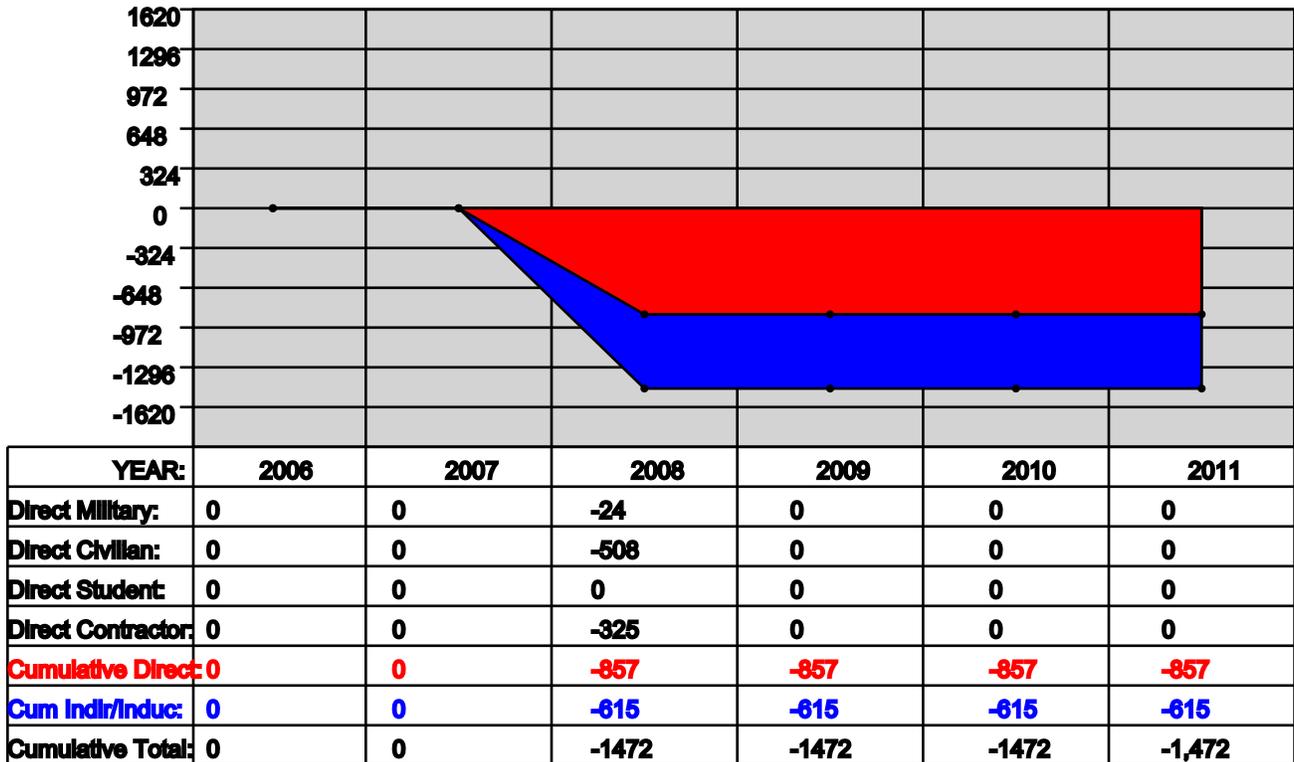
ECONOMIC IMPACT DATA

Scenario: TRANSCOM to Scott AFB
Economic Region of Influence(ROI): Washington-Arlington-Alexandria, DC-VA-MD-WV Metropolitan Division
Base: Hoffman 1 - Alexandria - VA
Action: Losing Leased Loc - SDDC from Hoffman

Overall Economic Impact of Proposed BRAC-05 Action:

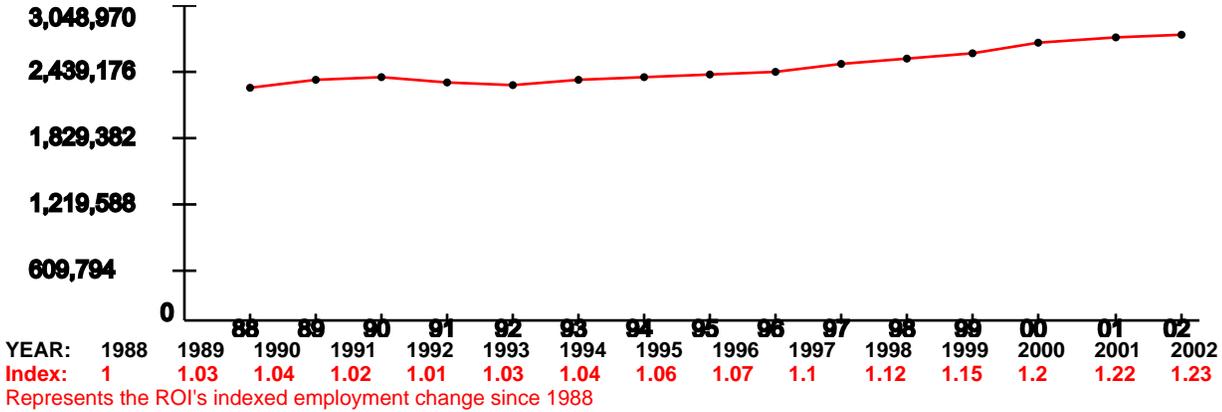
ROI Population (2002):	3,895,337
ROI Employment (2002):	2,771,791
Authorized Manpower (2005):	1,648
Authorized Manpower(2005) / ROI Employment(2002):	0.06%
Total Estimated Job Change:	-1,472
Total Estimated Job Change / ROI Employment(2002):	-0.05%

Cumulative Job Change (Gain/Loss) Over Time:

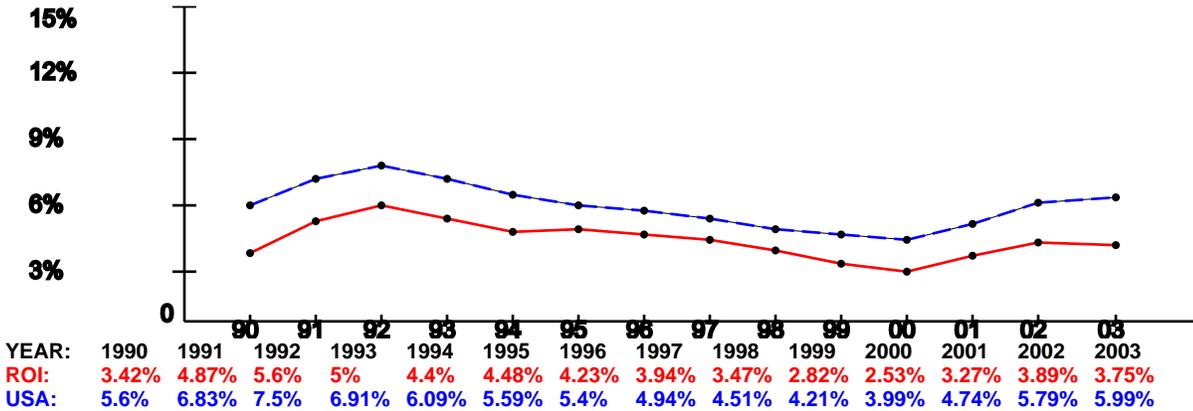


Washington-Arlington-Alexandria, DC-VA-MD-WV Metropolitan Division Trend Data

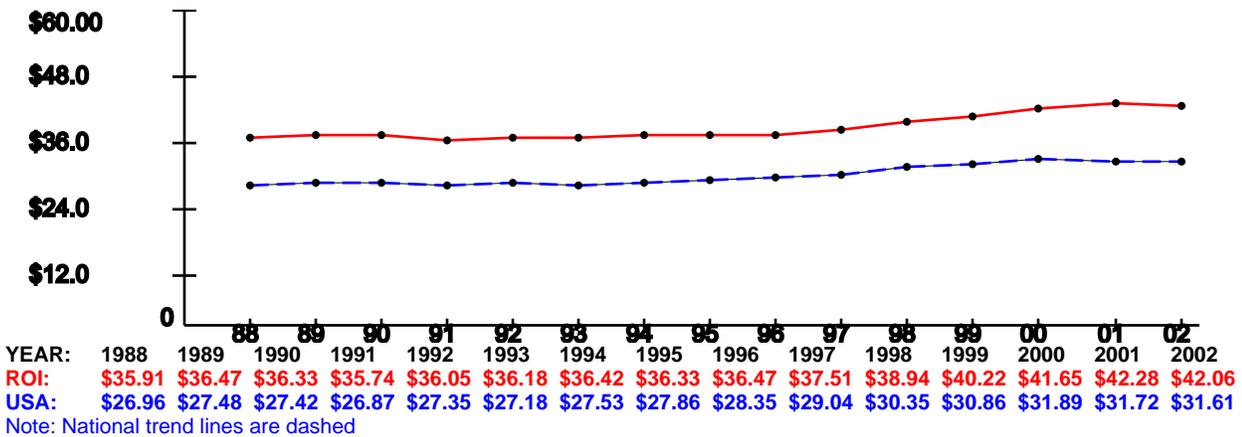
Employment Trend (1988-2002)



Unemployment Percentage Trend (1990-2003)



Per Capita Income x \$1,000 (1988-2002)



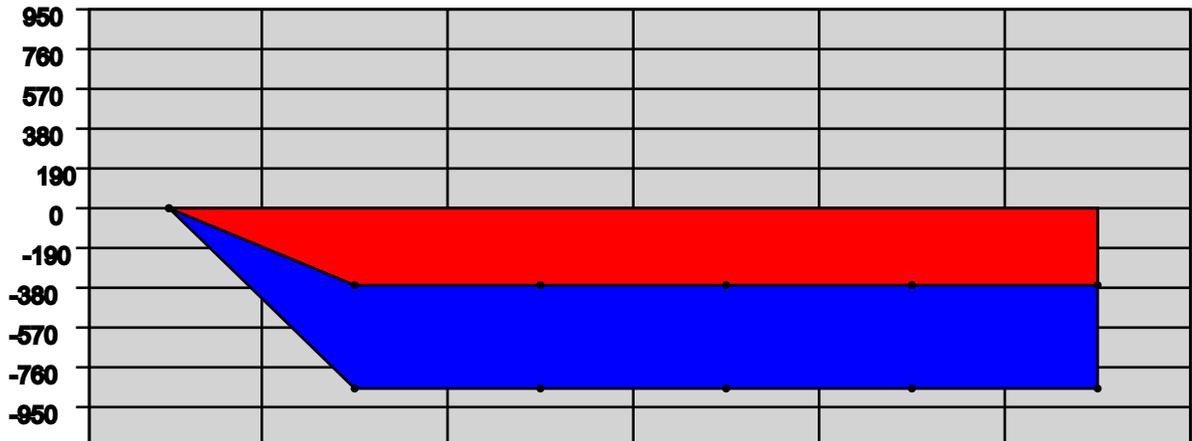
ECONOMIC IMPACT DATA

Scenario: TRANSCOM to Scott AFB
Economic Region of Influence(ROI): Virginia Beach-Norfolk-Newport News, VA-NC Metropolitan Statistical Area
Base: EUSTIS
Action: Losing Installation - SDDC from Ft. Eustis

Overall Economic Impact of Proposed BRAC-05 Action:

ROI Population (2002):	1,613,728
ROI Employment (2002):	978,888
Authorized Manpower (2005):	11,885
Authorized Manpower(2005) / ROI Employment(2002):	1.21%
Total Estimated Job Change:	-864
Total Estimated Job Change / ROI Employment(2002):	-0.09%

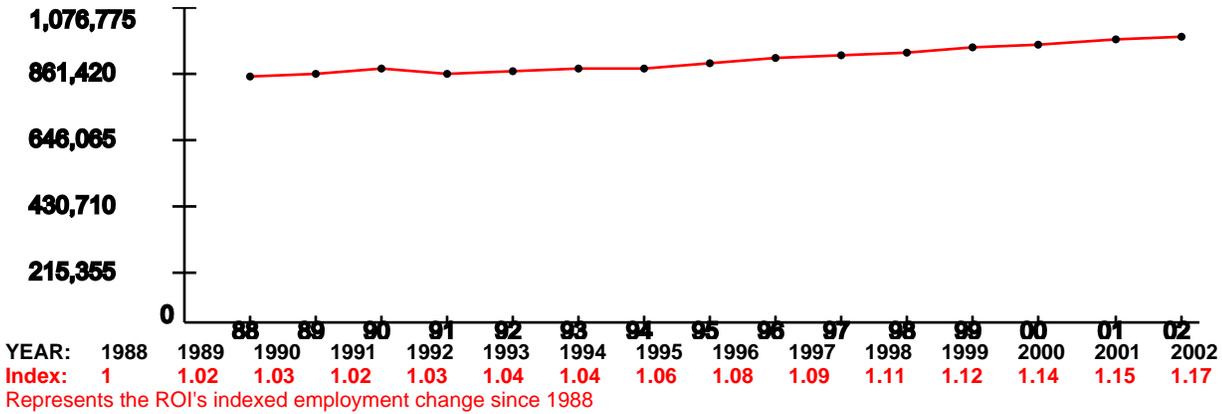
Cumulative Job Change (Gain/Loss) Over Time:



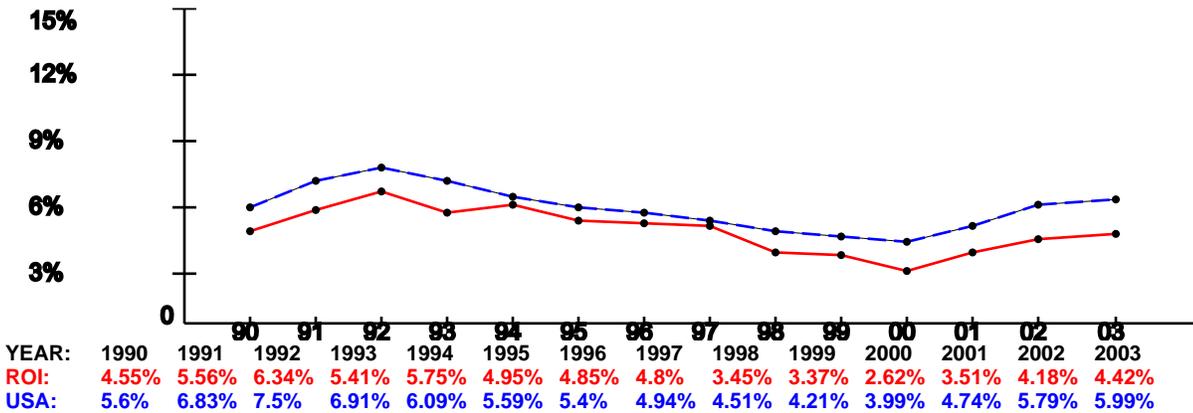
YEAR:	2006	2007	2008	2009	2010	2011
Direct Military:	0	-20	0	0	0	0
Direct Civilian:	0	-305	0	0	0	0
Direct Student:	0	0	0	0	0	0
Direct Contractor:	0	-45	0	0	0	0
Cumulative Direct:	0	-370	-370	-370	-370	-370
Cum Indir/Induc:	0	-494	-494	-494	-494	-494
Cumulative Total:	0	-864	-864	-864	-864	-864

Virginia Beach-Norfolk-Newport News, VA-NC Metropolitan Statistical Area Trend Data

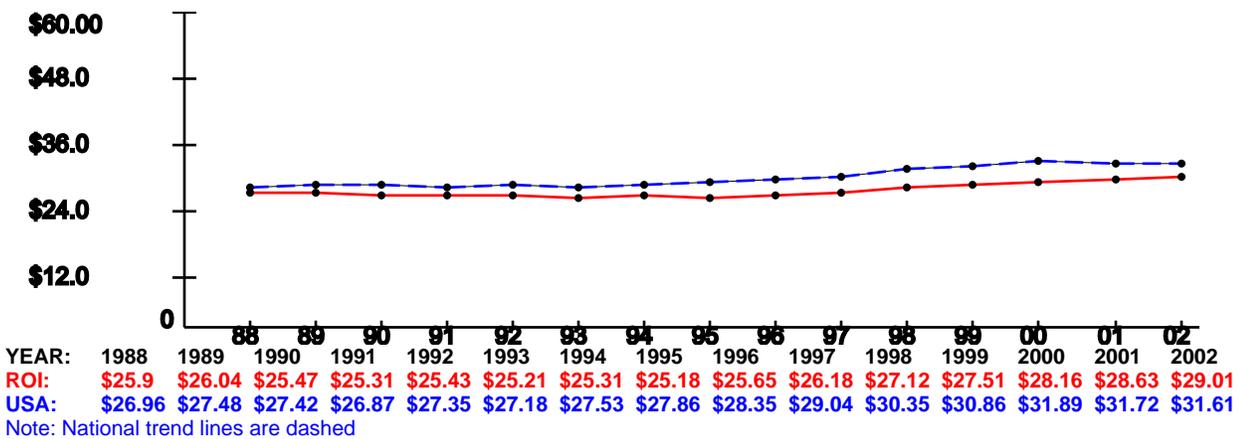
Employment Trend (1988-2002)



Unemployment Percentage Trend (1990-2003)



Per Capita Income x \$1,000 (1988-2002)



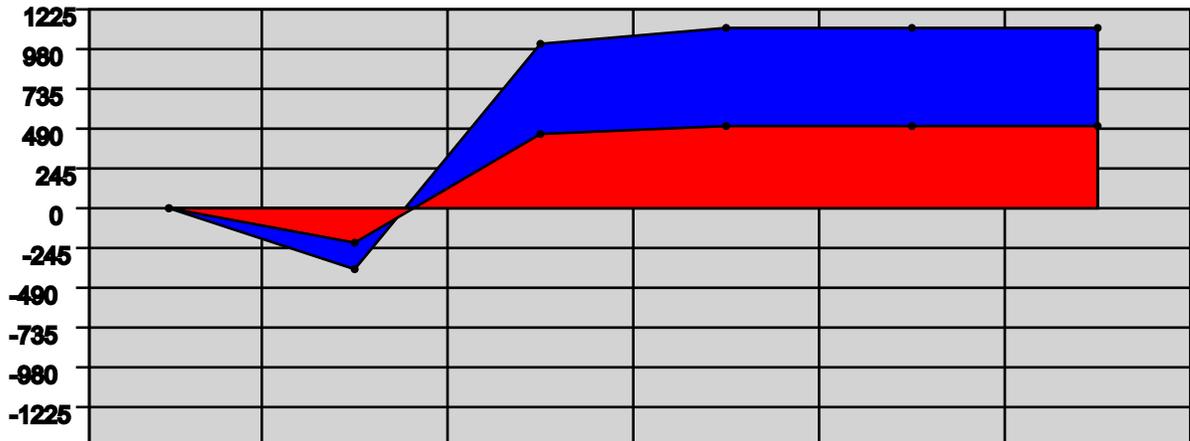
ECONOMIC IMPACT DATA

Scenario: TRANSCOM to Scott AFB
Economic Region of Influence(ROI): St. Louis, MO-IL Metropolitan Statistical Area
Base: Scott AFB
Action: Gaining Installation - Scott AFB

Overall Economic Impact of Proposed BRAC-05 Action:

ROI Population (2002): 2,746,765
 ROI Employment (2002): 1,668,793
 Authorized Manpower (2005): 10,251
 Authorized Manpower(2005) / ROI Employment(2002): 0.61%
 Total Estimated Job Change: 1,116
 Total Estimated Job Change / ROI Employment(2002): 0.07%

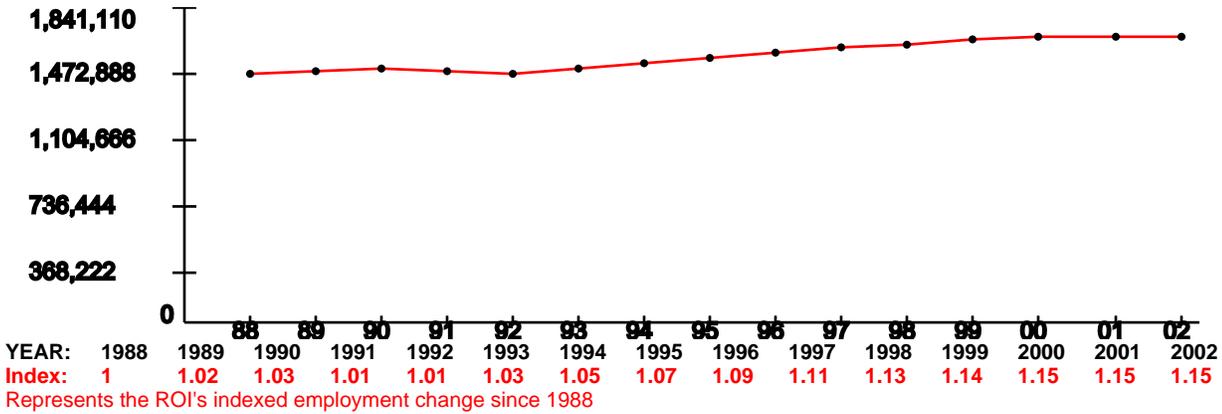
Cumulative Job Change (Gain/Loss) Over Time:



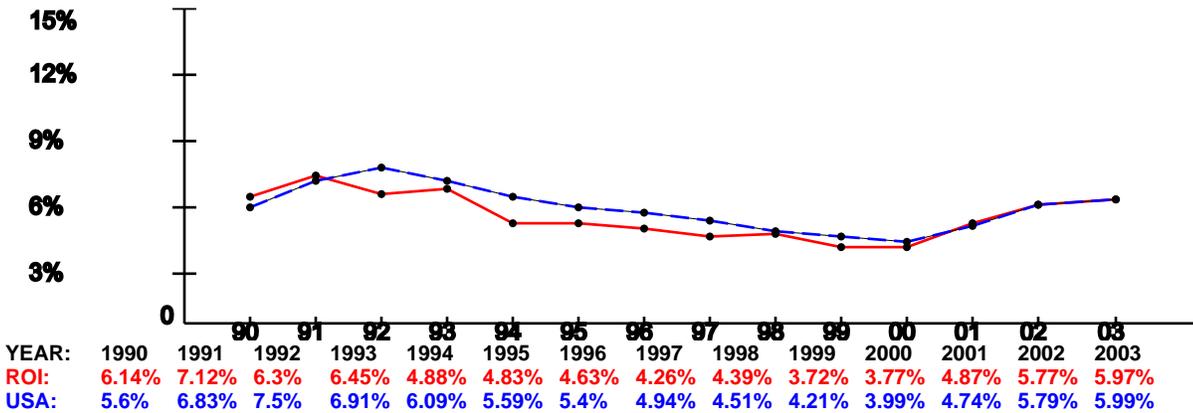
YEAR:	2006	2007	2008	2009	2010	2011
Direct Military:	0	-206	19	-22	0	0
Direct Civilian:	0	161	390	79	0	0
Direct Student:	0	0	0	0	0	0
Direct Contractor:	0	-162	256	-8	0	0
Cumulative Direct:	0	-207	458	507	507	507
Cum Indir/Induc:	0	-166	550	609	609	609
Cumulative Total:	0	-373	1008	1116	1116	1,116

St. Louis, MO-IL Metropolitan Statistical Area Trend Data

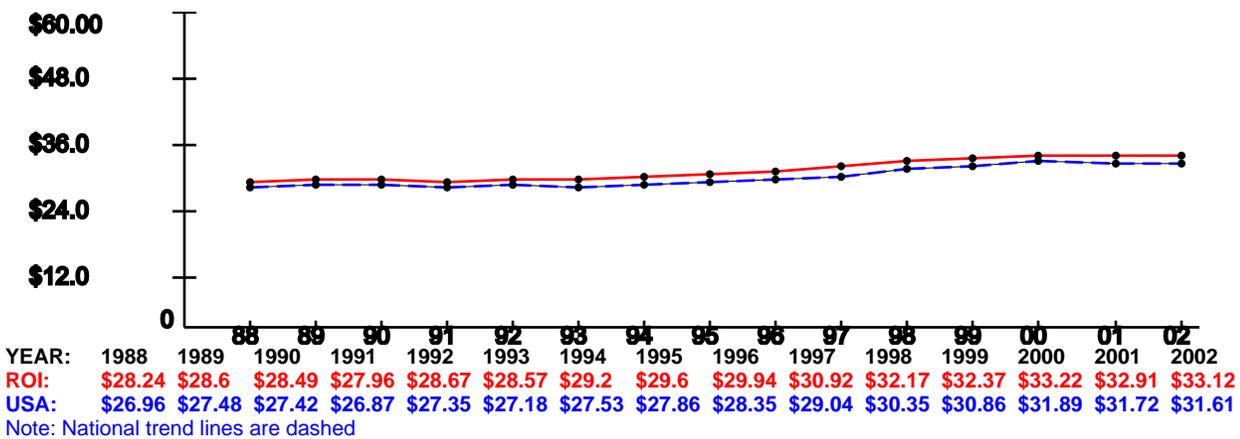
Employment Trend (1988-2002)



Unemployment Percentage Trend (1990-2003)



Per Capita Income x \$1,000 (1988-2002)



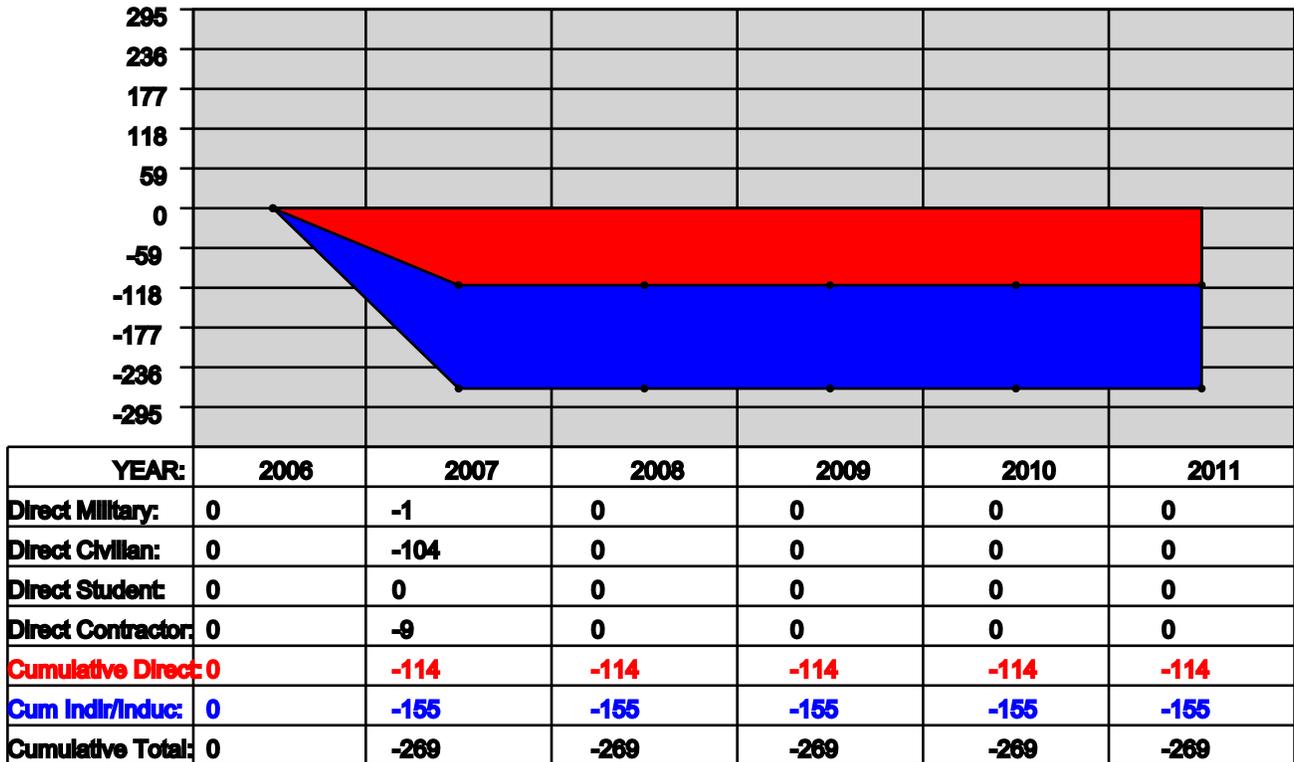
ECONOMIC IMPACT DATA

Scenario: TRANSCOM to Scott AFB
Economic Region of Influence(ROI): Virginia Beach-Norfolk-Newport News, VA-NC Metropolitan Statistical Area
Base: EUSTIS
Action: Losing Installation-SDDC-TEA (leased space)

Overall Economic Impact of Proposed BRAC-05 Action:

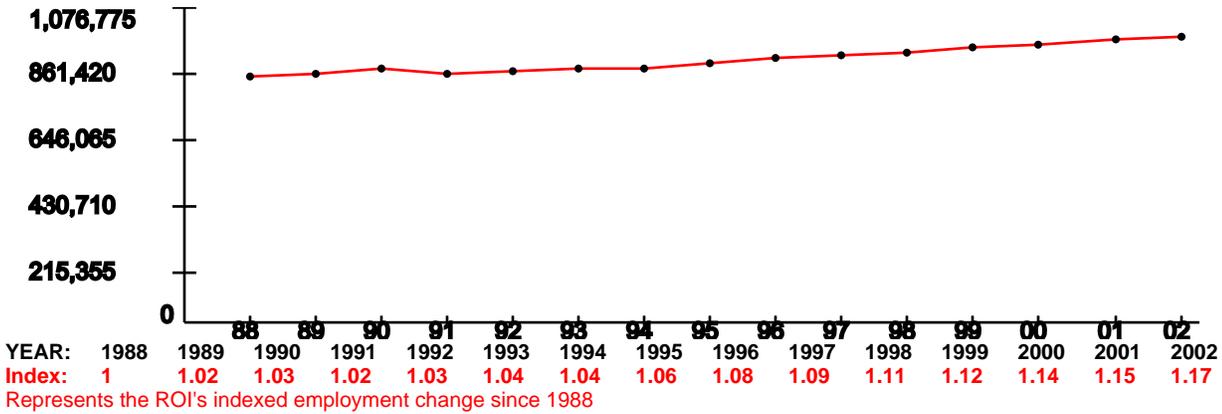
ROI Population (2002):	1,613,728
ROI Employment (2002):	978,888
Authorized Manpower (2005):	11,885
Authorized Manpower(2005) / ROI Employment(2002):	1.21%
Total Estimated Job Change:	-269
Total Estimated Job Change / ROI Employment(2002):	-0.03%

Cumulative Job Change (Gain/Loss) Over Time:

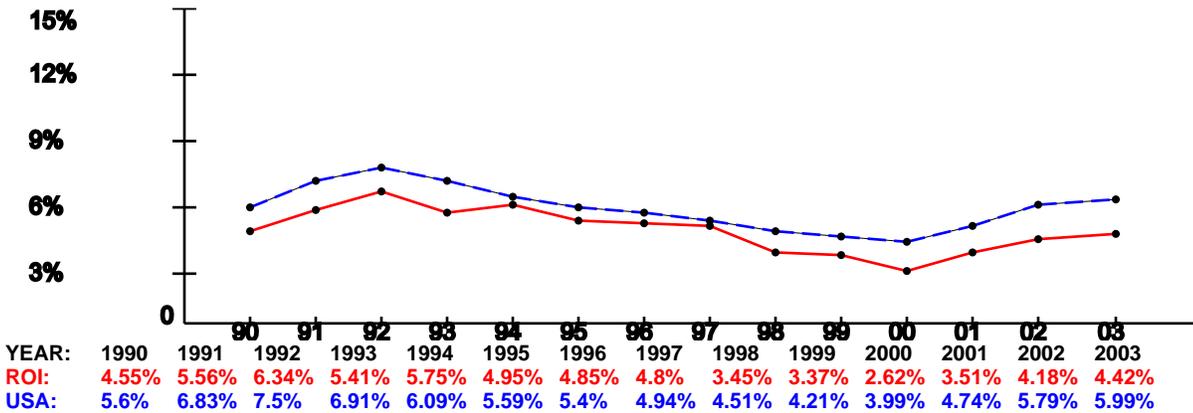


Virginia Beach-Norfolk-Newport News, VA-NC Metropolitan Statistical Area Trend Data

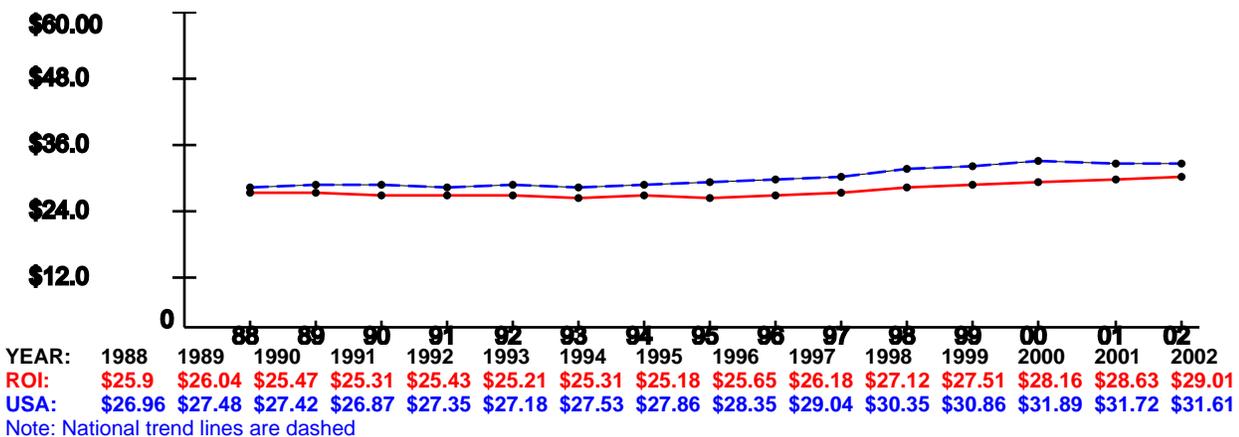
Employment Trend (1988-2002)



Unemployment Percentage Trend (1990-2003)



Per Capita Income x \$1,000 (1988-2002)



FORT EUSTIS, VA

(Also, PROXY for SDDC-TEA, at Leased space in Newport News, VA)

Demographics

The following tables provide a short description of the area near the installation/activity. FORT EUSTIS is within Newport News, VA, the nearest city with a population of 100,000 or more. The nearest metropolitan statistical area (MSA) is

MSA	Population
Norfolk-VA Beach-Newport News MSA	1,569,541

The following entities comprise the military housing area (MHA):

County/City	Population
Gloucester	34780
Hampton	146437
James City	48102
Mathews	9207
Newport News	180150
Poquoson	11566
Williamsburg	11998
York	56297
Total	498,537

Child Care

This attribute captures the number of nationally accredited child-care centers within the local community: 15

Cost of Living

Cost of Living provides a relative measure of cost of living in the local community. General Schedule (GS) Locality Pay provides a relative scale to compare local salaries with government salaries and Basic Allowance for Housing (BAH) is an indicator of the local rental market. In-state tuition is an indicator of the support provided by the state for active duty family members to participate in higher-level education opportunities.

Median Household Income	(US Avg \$41,994)	\$42,448	Basis: MSA
Median House Value	(US Avg \$119,600)	\$110,100	
GS Locality Pay	("Rest of US" 10.9%)	10.9%	

O-3 with Dependents BAH Rate	\$1,074	
In-state Tuition for Family Member	No	
In-state Tuition Continues if Member PCSs Out of State		

Education

This attribute defines the population in local school districts and identifies capacity. The pupil/teacher ratio, graduation rate, percentage of certified teachers and composite SAT I/ACT scores provide a relative quality indicator of education. This attribute also attempts to give communities credit for the potential intellectual capital they provide.

NOTE: “MFR” means a Memorandum For Record is on file at the installation/activity/agency to document problems in obtaining the required information. Reasons for not being able to obtain information may be that the school district refused to provide the information or the school district does not use or track the information.

If the installation/activity/agency has incomplete information from the local school system in order to accurately compute a score in this area, the number of school districts reporting information will be captured in addition to the computed answer.

		Basis
School District(s) Capacity	292,261	12 of 12 districts
Students Enrolled	275,446	12 of 12 districts
Average Pupil/Teacher Ratio	15.6:1	12 of 12 districts
High School Students Enrolled	76,159	12 of 12 districts
Average High School Graduation Rate (US Avg 67.3%)	87.4%	12 of 12 districts
Average Composite SAT I Score (US Avg 1026)	889	12 of 12 districts
Average ACT Score (US Avg 20.8)	11	12 of 12 districts
Available Graduate/PhD Programs	14	
Available Colleges and/or Universities	6	
Available Vocational and/or Technical Schools	11	

Employment

Unemployment and job growth rates provide a relative merit of job availability in the local community. National rates from the Bureau of Labor Statistics are also provided.

The unemployment rates for the last five-years:

	1999	2000	2001	2002	2003
Local Data	3.4%	2.6%	3.5%	4.2%	4.4%
National	4.2%	4.0%	4.7%	5.8%	6.0%
Basis:	MSA	MSA	MSA	MSA	MSA

The annual job growth rate for the last five-years:

	1999	2000	2001	2002	2003
Local Data	.1%	1.3%	1.0%	1.8%	1.9%
National	1.5%	2.4%	.03%	-.31%	.86%
Basis:	MSA	MSA	MSA	MSA	MSA

Housing

This attribute provides an indication of availability of housing, both sales and rental, in the local community. Note: according to the 2000 Census, Vacant Sale and Vacant Rental Units do not equal Total Vacant Housing Units; Total Vacant Housing Units may also include units that are vacant but not on the market for sale or rent.

Total Vacant Housing Units	41,676	Basis: MSA
Vacant Sale Units	7,856	
Vacant Rental Units	13,560	

Medical Providers

This attribute provides an indicator of availability of medical care for military and DoD civilians in the local community. The table reflects the raw number of physicians/beds and ratio of physicians/beds to population.

	# Physicians	# Beds	Population	
Local Community	3,599	2,936	1,569,541	Basis: MSA
Ratio	1:436	1:535		
National Ratio (2003)	1:421.2	1:373.7		

Safety/Crime

The local community's Uniform Crime Reports (UCR) Index for 2002 per 100,000 people and the national UCR based on information from the Federal Bureau of Investigation (FBI) for 2002:

Local UCR	4,479.0	Basis: MSA
National UCR	4,118.8	

Transportation

Distance to an airport shows convenience and availability of airline transportation. Public transportation shows potential for members and DoD civilians to use it to commute to/from work under normal circumstances and for leisure.

Distance from FORT EUSTIS to nearest commercial airport: 8.0 miles

Is FORT EUSTIS served by regularly scheduled public transportation? Yes

Utilities

This attribute identifies a local community's water and sewer systems' ability to receive 1,000 additional people.

Does the local community's water system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

Does the local community's sewer system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

Scott AFB, IL

Demographics

The following tables provide a short description of the area near the installation/activity. Scott AFB is 19.2 miles from St. Louis, MO, the nearest city with a population of 100,000 or more. The nearest metropolitan statistical area (MSA) is

MSA	Population
St. Louis MO-IL MSA	2,603,607

The following entities comprise the military housing area (MHA):

County/City	Population
Clinton	35535
Madison	258941
Monroe	27619
St Clair	256082
Washington	15148
Total	593,325

Child Care

This attribute captures the number of nationally accredited child-care centers within the local community: 11

Cost of Living

Cost of Living provides a relative measure of cost of living in the local community. General Schedule (GS) Locality Pay provides a relative scale to compare local salaries with government salaries and Basic Allowance for Housing (BAH) is an indicator of the local rental market. In-state tuition is an indicator of the support provided by the state for active duty family members to participate in higher-level education opportunities.

Median Household Income	(US Avg \$41,994)	\$44,437	Basis: MSA
Median House Value	(US Avg \$119,600)	\$99,400	
GS Locality Pay	("Rest of US" 10.9%)	11.3%	
O-3 with Dependents BAH Rate		\$1,182	
In-state Tuition for Family Member		Yes	
In-state Tuition Continues if Member PCSs Out of State		No	

Education

This attribute defines the population in local school districts and identifies capacity. The pupil/teacher ratio, graduation rate, percentage of certified teachers and composite SAT I/ACT scores provide a relative quality indicator of education. This attribute also attempts to give communities credit for the potential intellectual capital they provide.

NOTE: “MFR” means a Memorandum For Record is on file at the installation/activity/agency to document problems in obtaining the required information. Reasons for not being able to obtain information may be that the school district refused to provide the information or the school district does not use or track the information.

If the installation/activity/agency has incomplete information from the local school system in order to accurately compute a score in this area, the number of school districts reporting information will be captured in addition to the computed answer.

		Basis
School District(s) Capacity	127,479	65 of 65 districts
Students Enrolled	99,380	65 of 65 districts
Average Pupil/Teacher Ratio	21.2:1	65 of 65 districts
High School Students Enrolled	30,366	33 of 33 districts
Average High School Graduation Rate (US Avg 67.3%)	88.1%	33 of 33 districts
Average Composite SAT I Score (US Avg 1026)	1026	33 of 33 districts
Average ACT Score (US Avg 20.8)	20	30 of 33 districts
Available Graduate/PhD Programs	15	
Available Colleges and/or Universities	20	
Available Vocational and/or Technical Schools	7	

Employment

Unemployment and job growth rates provide a relative merit of job availability in the local community. National rates from the Bureau of Labor Statistics are also provided.

The unemployment rates for the last five-years:

	1999	2000	2001	2002	2003
Local Data	3.7%	3.7%	4.8%	5.7%	5.9%
National	4.2%	4.0%	4.7%	5.8%	6.0%
Basis:	MSA	MSA	MSA	MSA	MSA

The annual job growth rate for the last five-years:

	1999	2000	2001	2002	2003
Local Data	1.3%	.7%	- .9%	-1.2%	-1.1%
National	1.5%	2.4%	.03%	-.31%	.86%
Basis:	MSA	MSA	MSA	MSA	MSA

Housing

This attribute provides an indication of availability of housing, both sales and rental, in the local community. Note: according to the 2000 Census, Vacant Sale and Vacant Rental Units do not equal Total Vacant Housing Units; Total Vacant Housing Units may also include units that are vacant but not on the market for sale or rent.

Total Vacant Housing Units	80,496	Basis: MSA
Vacant Sale Units	14,128	
Vacant Rental Units	27,339	

Medical Providers

This attribute provides an indicator of availability of medical care for military and DoD civilians in the local community. The table reflects the raw number of physicians/beds and ratio of physicians/beds to population.

	# Physicians	# Beds	Population	Basis: 5 of 5 counties
Local Community	7,458	8,627	2,603,607	
Ratio	1:349	1:302		
National Ratio (2003)	1:421.2	1:373.7		

Safety/Crime

The local community's Uniform Crime Reports (UCR) Index for 2002 per 100,000 people and the national UCR based on information from the Federal Bureau of Investigation (FBI) for 2002:

Local UCR	4,016.4	Basis: 5 of 5 counties
National UCR	4,118.8	

Transportation

Distance to an airport shows convenience and availability of airline transportation. Public transportation shows potential for members and DoD civilians to use it to commute to/from work under normal circumstances and for leisure.

Distance from Scott AFB to nearest commercial airport: 39.0 miles
 Is Scott AFB served by regularly scheduled public transportation? Yes

Utilities

This attribute identifies a local community's water and sewer systems' ability to receive 1,000 additional people.

Does the local community's water system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

Does the local community's sewer system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

DISA - Hoffman Building One - DSO, VA

[PROXY FOR HOFFMAN 2, SDDC LEASED LOCATION]

Demographics

The following tables provide a short description of the area near the installation/activity. Hoffman Building One - DSO is 7.18 miles from Washington, DC, the nearest city with a population of 100,000 or more. The nearest metropolitan statistical area (MSA) is

MSA	Population
Washington-Baltimore, DC-MD-VA-WV	7,608,070

The following entities comprise the military housing area (MHA):

County/City	Population
Alexandria	128283
Arlington	189453
Fairfax	969749
Falls Church	10377
Total	1,297,862

Child Care

This attribute captures the number of nationally accredited child-care centers within the local community: 164

Cost of Living

Cost of Living provides a relative measure of cost of living in the local community. General Schedule (GS) Locality Pay provides a relative scale to compare local salaries with government salaries and Basic Allowance for Housing (BAH) is an indicator of the local rental market. In-state tuition is an indicator of the support provided by the state for active duty family members to participate in higher-level education opportunities.

Median Household Income (US Avg \$41,994)	\$57,291	Basis: MSA
Median House Value (US Avg \$119,600)	\$161,600	
GS Locality Pay ("Rest of US" 10.9%)	14.6%	
O-3 with Dependents BAH Rate	\$2,006	
In-state Tuition for Family Member	Yes	
In-state Tuition Continues if Member PCSs Out of State	No	

Education

This attribute defines the population in local school districts and identifies capacity. The pupil/teacher ratio, graduation rate, percentage of certified teachers and composite SAT I/ACT scores provide a relative quality indicator of education. This attribute also attempts to give communities credit for the potential intellectual capital they provide.

NOTE: “MFR” means a Memorandum For Record is on file at the installation/activity/agency to document problems in obtaining the required information. Reasons for not being able to obtain information may be that the school district refused to provide the information or the school district does not use or track the information.

If the installation/activity/agency has incomplete information from the local school system in order to accurately compute a score in this area, the number of school districts reporting information will be captured in addition to the computed answer.

		Basis
School District(s) Capacity	11,415	1 of 1 district
Students Enrolled	10,979	1 of 1 district
Average Pupil/Teacher Ratio	8.1:1	1 of 1 district
High School Students Enrolled	2,709	1 of 1 district
Average High School Graduation Rate (US Avg 67.3%)	92.0%	1 of 1 district
Average Composite SAT I Score (US Avg 1026)	988	1 of 1 district
Average ACT Score (US Avg 20.8)		1 of 1 district
Available Graduate/PhD Programs	42	
Available Colleges and/or Universities	161	
Available Vocational and/or Technical Schools	57	

Employment

Unemployment and job growth rates provide a relative merit of job availability in the local community. National rates from the Bureau of Labor Statistics are also provided.

The unemployment rates for the last five-years:

	1999	2000	2001	2002	2003
Local Data	2.6%	2.4%	3.1%	3.7%	3.5%
National	4.2%	4.0%	4.7%	5.8%	6.0%
Basis:	MSA	MSA	MSA	MSA	MSA

The annual job growth rate for the last five-years:

	1999	2000	2001	2002	2003
Local Data	3.3%	3.0%	1.4%	1.0%	1.0%
National	1.5%	2.4%	.03%	-.31%	.86%
Basis:	MSA	MSA	MSA	MSA	MSA

Housing

This attribute provides an indication of availability of housing, both sales and rental, in the local community. Note: according to the 2000 Census, Vacant Sale and Vacant Rental Units do not equal Total Vacant Housing Units; Total Vacant Housing Units may also include units that are vacant but not on the market for sale or rent.

Total Vacant Housing Units	171,798	Basis: MSA
Vacant Sale Units	32,444	
Vacant Rental Units	52,706	

Medical Providers

This attribute provides an indicator of availability of medical care for military and DoD civilians in the local community. The table reflects the raw number of physicians/beds and ratio of physicians/beds to population.

	# Physicians	# Beds	Population	
Local Community	15,463	8,767	7,608,070	Basis: MSA
Ratio	1:492	1:868		
National Ratio (2003)	1:421.2	1:373.7		

Safety/Crime

The local community's Uniform Crime Reports (UCR) Index for 2002 per 100,000 people and the national UCR based on information from the Federal Bureau of Investigation (FBI) for 2002:

Local UCR	4,047.1	Basis: MSA
National UCR	4,118.8	

Transportation

Distance to an airport shows convenience and availability of airline transportation. Public transportation shows potential for members and DoD civilians to use it to commute to/from work under normal circumstances and for leisure.

Distance from Hoffman Building One - DSO to nearest commercial airport: 5.5 miles
Is Hoffman Building One - DSO served by regularly scheduled public transportation?
Yes

Utilities

This attribute identifies a local community's water and sewer systems' ability to receive 1,000 additional people.

Does the local community's water system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

Does the local community's sewer system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

Summary of Cumulative Environmental Impacts - Criterion 8

Scenario ID: HSA-0114

Brief Description:

Co-locate TRANSCOM Components at Scott AFB and personnel realignment from Army Surface Deployment and Distribution Center (SDDC), Alexandria, VA; Fort Eustis, VA; and SDDC, TEA.

<u>General Environmental Impacts</u>	
Environmental Resource Area	Scott
Air Quality	Scott is in an area that is in nonattainment for ozone (8 hr, moderate) and maintenance for ozone (1 hr). An initial conformity analysis indicates that a conformity determination may not be necessary. An air permit revision may be needed.
Cultural/ Archeological/ Tribal Resources	Scott AFB has a 79-acre historic district that may be impacted by future development.
Dredging	No impact
Land Use Constraints/ Sensitive Resource Areas	The base uses safety waivers and exemptions to accomplish the mission. Additional operations may compound the need for safety waivers. Military Munitions Response Program sites exist on the installation and may represent a safety hazard for future development.
Marine Mammals/ Marine Resources/ Marine Sanctuaries	No impact
Noise	No increase in off-base noise is expected.
Threatened& Endangered Species/ Critical Habitat	T&E species and/or critical habitats exist and impact operations. Additional operations may further impact T&E species and/or critical habitats.
Waste Management	No impact
Water Resources	The state requires a permit for withdrawal of groundwater. Modification of on-installation treatment works may be necessary.
Wetlands	No impact

<u>Impacts of Costs</u>	
	Scott
Environmental Restoration	DERA money spent through FY03 (\$K): 10425 Estimated CTC (\$K): 167222 DO NOT ENTER IN COBRA
Waste Management	No impact
Environmental Compliance	FY06 NEPA \$240K FY07 Conformity Analysis \$50K FY07 Air Permit Revision \$100K

Note on Environmental Impacts

The attached Summary of Scenario Environmental Impacts (SSEI) reflects estimated costs for environmental compliance that differ from the costs reflected in the payback calculation. The figures reflected in the payback calculation are the final costs resulting from the MILDEPs' process to allocate total environmental and other costs among all BRAC actions at each Installation. The attached Summary of Cumulative Environmental Impacts provides the revised total costs applicable to HSA-0114RV2 and supersedes costs shown in the original SSEI(s).

Attachment: Summary of Cumulative Environmental Impacts

The following USAF Allocation of Scenario Costs was input to COBRA 6.10:

1. \$53K in NEPA cost in FY 2006
2. \$10K in NEPA cost in FY 2007

SUMMARY OF SCENARIO ENVIRONMENTAL IMPACTS [TABS FINAL VERSION]

SCENARIO # **550**

TITLE: **HSA-0114R Co-LOCATE TRANSCOM COMPONENTS**

GENERAL DESCRIPTION: Realign TRANSCOM HQ and Service Component HQs by 1) relocating TRANSCOM-related elements at MSC (Washington Navy Yard) to Scott AFB, 2) relocating SDDC from Alexandria, VA and Ft Eustis to Scott AFB, 3) relocating SDDC TEA from leased space in Newport News, VA to Scott AFB, and 4) reducing staff of the consolidated organization at Scott AFB.

ANALYST:

LAST UPDATE: **04/14/05**

Env Resource Area	<i>Losing Installation Assessment</i> Inst Name: Ft Eustis, Hoffman Complex Leased, SDDC TEA	Analyst Comments (& data source(s) that drive assessment)
Air Quality	No Impact.	Environmental impact to losing sites is considered neutral or positive to all ten resource areas.
Cultural/ Archeological Resources	No Impact.	
Dredging	No Impact.	
Land Use Constraints/Sensitive Resources	No Impact.	
Marine Mammals/Marine Resources	No Impact.	
Noise	No Impact.	
Threatened/Endangered Species/Critical	No Impact.	
Waste Management	No Impact.	
Water Resources	No Impact.	
Wetlands	No Impact.	

SUBJECT: SUMMARY OF SCENARIO ENVIRONMENTAL IMPACTS (CONTINUED)

SCENARIO # 550 (HSA-0114R)

IMPACTS OF COSTS

Env Resource Area	Gaining Installation Inst Name: Scott AFB	Losing Installation Inst Name: Ft Eustis, Hoffman Complex Leased, SDDC TEA
Environmental Restoration*	N/A	None.
Waste Management	N/A	None.
Environmental Compliance	N/A	None.
COBRA Costs:	N/A	None.