

## **RECOMMENDATION FOR CLOSURE NAVY AND MARINE CORPS RESERVE CENTERS**

### **Recommendation:**

Close Navy Marine Corps Reserve Center Encino, CA and relocate the Marine Corps units to Marine Corps Reserve Center Pasadena, CA.

Close Navy Marine Corps Reserve Center Moundsville, WV and relocate the Marine Corps units to Navy Marine Corps Reserve Center Pittsburgh, PA.

Close Navy Marine Corps Reserve Center Reading, PA and relocate the Navy and Marine Corps units to Navy Marine Corps Reserve Centers Lehigh Valley, PA.

Close Navy Marine Corps Reserve Center Los Angeles, CA and relocate the Navy and Marine Corps units to Armed Forces Reserve Center Bell, CA.

Close Navy Marine Corps Reserve Center Akron, OH and Navy Reserve Center Cleveland, OH and relocate the Navy and Marine Corps units to Armed Forces Reserve Center Akron, OH.

Close Navy Marine Corps Reserve Center Madison, WI, Navy Reserve Center Lacrosse, WI and Navy Reserve Center Dubuque, IA and relocate the Navy and Marine Corps units to Armed Forces Reserve Center Madison, WI.

Close Navy Marine Corps Reserve Center Baton Rouge, LA and relocate the Marine Corps units to Armed Forces Reserve Center Baton Rouge, LA.

Close Navy Marine Corps Reserve Center Tulsa, Ok and relocate the Navy and Marine Corps units to Armed Forces Reserve Center Broken Arrow, OK.

Close Navy Marine Corps Reserve Center Mobile, AL and relocate the Marine Corps units to Armed Forces Reserve Center Mobile, AL.

Close Inspector-Instructor West Trenton, NJ and relocate Marine Corps reserve units and support staff to Navy Reserve Center Ft. Dix, NJ.

Close Inspector-Instructor Rome, GA, and relocate Marine Corps reserve units and support staff to Navy Marine Corps Reserve Center Atlanta, GA.

**Justification:** This recommendation will reduce excess capacity through the consolidation of 12 Navy Reserve Centers and Navy Marine Corps Reserve Centers with other reserve centers in the effected areas or into Armed Forces

Reserve Centers. Nine of 12 of the reserve center closures are joint actions with the Department of the Army that support relocation into Armed Forces Reserve Centers. This recommendation will also relocate two Inspector-Instructor activities to existing reserve facilities aboard active duty bases. Sufficient capacity for drilling reserves is maintained throughout the United States, and all states will continue to have at least one Navy/Navy Marine Corps Reserve Center. This recommendation reduces excess capacity in the Department of the Navy reserve center functional area, but existing capacity in support of the Department of the Navy Reserve component continues to be in excess of force structure requirements. This recommendation is part of the closure of 37 Department of the Navy reserve centers, which includes 35 Navy centers (Navy Reserve Centers, Navy Reserve Facilities and Navy Marine Corps Reserve Centers) and two Marine Corps centers (Inspector-Instructor activities). The closure of 35 Navy centers will result in a capacity reduction of 12.7 percent of total current square footage. The closure of two Marine Corps centers will result in a capacity reduction of 5.5 percent of total current square footage.

**Payback:** The total estimated one time cost to the Department of Defense to implement the closure of Navy Marine Corps Reserve Center Encino, CA is \$0.1 million. The net of all costs and savings during the implementation period is a savings of \$4.56 million. Annual recurring savings to the Department after implementation are \$0.83 million with an immediate payback. The net present value of the costs and savings to the Department over 20 years is a savings of \$12.31 million.

The total estimated one time cost to the Department of Defense to implement the closure of Navy Marine Corps Reserve Center Moundsville, WV is \$0.24 million. The net of all costs and savings to the Department during the implementation period is a savings of \$4.67 million. Annual recurring savings to the Department after implementation are \$0.89 million with an immediate payback. The net present value of the costs and savings to the Department over 20 years is a savings of \$13.01 million.

The total estimated one time cost to the Department of Defense to implement the closure of Navy Marine Corps Reserve Center Reading, PA is \$9.10 million. The net of all costs and savings to the Department during the implementation period is a cost of \$5.03 million. Annual recurring savings to the Department after implementation are \$0.96 million with a payback expected in 12 years. The net present value of the costs and savings to the Department over 20 years is a savings of \$4.14 million.

The total estimated one time cost to the Department of Defense to implement the closure of Navy Marine Corps Reserve Center Los Angeles, CA is \$12.20 million.

The net of all costs and savings to the Department during the implementation period is a cost of \$8.02 million. Annual recurring savings to the Department after implementation are \$0.85 million with a payback expected in 18 years. The net present value of the costs and savings to the Department over 20 years is a savings of \$0.470 million.

The total estimated one time cost to the Department of Defense to implement the closure of Navy Marine Corps Reserve Center Akron, OH and Navy Reserve Center Cleveland, OH is \$11.77 million. The net of all costs and savings to the Department during the implementation period is a cost of \$4.21 million. Annual recurring savings to the Department after implementation are \$1.66 million with a payback expected in 7 years. The net present value of the costs and savings to the Department over 20 years is a savings of \$11.84 million.

The total estimated one time cost to the Department of Defense to implement the closure of Navy Marine Corps Reserve Center Madison, WI and Navy Reserve Center Lacrosse, WI and Navy Reserve Center Dubuque, IA is \$10.21 million. The net of all costs and savings during the implementation period is a cost of \$3.69 million. Annual recurring savings to the Department after implementation are \$1.78 million with a payback expected in 6 years. The net present value of the costs and savings to the Department over 20 years is a savings of \$13.56 million.

The total estimated one time cost to the Department of Defense to implement the closure of Navy Marine Corps Reserve Center Baton Rouge, LA is \$3.89 million. The net of all costs and savings to the Department during the implementation period is a savings of \$0.93 million. Annual recurring savings to the Department after implementation are \$0.97 million with a payback expected in 3 years. The net present value of the costs and savings to the Department over 20 years is a savings of \$10.23 million.

The total estimated one time cost to the Department of Defense to implement the closure of Navy Marine Corps Reserve Center Tulsa, OK is \$5.53 million. The net of all costs and savings to the Department during the implementation period is a cost of \$3.70 million. Annual recurring savings to the Department after implementation are \$0.49 million with a payback expected in 14 years. The net present value of the costs and savings to the Department over 20 years is a savings of \$1.13 million.

The total estimated one time cost to the Department of Defense to implement the closure of Navy Marine Corps Reserve Center Mobile, AL is \$7.97 million. The net of all costs and savings to the Department during the implementation period is a cost of \$4.60 million. Annual recurring savings to the Department after implementation are \$0.71 million with a payback expected in 12 years. The net

present value of the costs and savings to the Department over 20 years is a savings of \$2.37 million.

The total estimated one time cost to the Department of Defense to implement the closure of Inspector-Instructor West Trenton, NJ is \$1.33 million. The net of all costs and savings to the Department during the implementation period is a savings of \$1.36 million. Annual recurring savings to the Department after the implementation period are \$0.48 million with a payback expected in 3 years. The net present value of the costs and savings to the Department over 20 years is a savings of \$5.89 million.

The total estimated one time cost to the Department of Defense to implement the closure of Inspector-Instructor Rome, GA is \$0.05 million. The net of all costs and savings to the Department during the implementation period is a savings of \$0.64 million. Annual recurring savings to the Department after implementation are \$0.14 million with an immediate payback. The net present value of the costs and savings to the Department over 20 years is a savings of \$1.92 million.

**Economic Impact on Communities:** Assuming no economic recovery, the closure of Navy Marine Corps Reserve Center Encino, CA will result in a maximum potential reduction of 12 jobs (8 direct jobs and 4 indirect jobs) over the 2006-2011 period in the Los Angeles-Long Beach-Glendale, CA Metropolitan Statistical Area, which is less than 0.1 percent of economic area employment.

Assuming no economic recovery, the closure of Navy Marine Corps Reserve Center Moundsville, WV will result in a maximum potential reduction of 21 jobs (16 direct jobs and 5 indirect jobs) over the 2006-2011 period in the Wheeling, WV-OH Metropolitan Statistical Area, which is less than 0.1 percent of economic area employment.

Assuming no economic recovery, the closure of Navy Marine Corps Reserve Center Reading, PA could result in a maximum potential reduction of 25 jobs (18 direct jobs and 7 indirect jobs) over the 2006-2011 period in the Reading, PA Metropolitan Statistical Area, which is less than 0.1 percent of economic area employment.

The closure of Navy Marine Corps Reserve Center Los Angeles, CA will not result in any job reductions (direct or indirect) over the 2006-2011 period in the Los Angeles-Long Beach-Glendale, CA, Metropolitan Division. Navy Marine Corps Reserve Center Los Angeles and Armed Forces Reserve Center Bell are in the same Metropolitan Division.

Assuming no economic recovery, the closure of Navy Marine Corps Reserve Center Akron, OH and Navy Reserve Center Cleveland, OH will result in a maximum potential reduction of 34 jobs (25 direct jobs and 9 indirect jobs) over the 2006-2011 period in Cleveland-Elyria-Mentor, OH, Metropolitan Statistical Area, which is less than 0.1 percent of economic area employment. Navy Marine Corps Reserve Center Akron and Armed Forces Reserve Center Akron are in the same Metropolitan Statistical Area.

Assuming no economic recovery, the closure of Navy Marine Corps Reserve Center Madison, WI, and Navy Reserve Center Lacrosse, WI and Navy Reserve Center Dubuque, IA will result in a maximum potential reduction of 9 jobs (7 direct jobs and 2 indirect jobs) over the 2006-2011 period in the LaCrosse, WI-MN, Metropolitan Statistical Area, which less than 0.1 percent of economic area employment.

Assuming no economic recovery, the closure of Navy Marine Corps Reserve Center Madison, WI, and Navy Reserve Center Lacrosse, WI and Navy Reserve Center Dubuque, IA will result in a maximum potential reduction of 32 jobs (24 direct jobs and 8 indirect jobs) over the 2006-2011 period in the Dubuque, IA, Metropolitan Statistical Area, which is less than 0.1 percent of economic area employment. Navy Marine Corps Reserve Center Madison and Armed Forces Reserve Center Madison are in the same Metropolitan Statistical Area.

Assuming no economic recovery, the closure of Navy Marine Corps Reserve Center Baton Rouge, LA will result in a maximum potential reduction of 10 jobs (7 direct jobs and 3 indirect jobs) over the 2006-2011 period in the Baton Rouge, LA Metropolitan Statistical Area, which is less than 0.1 percent of economic area employment.

The closure of Navy Marine Corps Reserve Center Tulsa, OK will not result in any job reductions (direct or indirect) over the 2006-2011 period in the Tulsa, OK, Metropolitan Statistical Area. Navy Marine Corps Reserve Center Tulsa and Armed Forces Reserve Center Broken Arrow are in the same Metropolitan Statistical Area.

Assuming no economic recovery, the closure of Navy Marine Corps Reserve Center Mobile, AL will result in a maximum potential reduction of 7 jobs (5 direct jobs and 2 indirect jobs) over the 2006-2011 period in the Mobile, AL Metropolitan Statistical Area, which is less than 0.1 percent of economic area employment. Navy Marine Corps Reserve Centers Mobile and Armed Forces Reserve Center Mobile are in the same Metropolitan Statistical Area.

Assuming no economic recovery, the closure of Inspector-Instructor West Trenton, NJ could result in a maximum potential reduction of 16 jobs (12 direct jobs and 4 indirect jobs) over the 2006-2011 period in the Trenton-Ewing, NJ Metropolitan Statistical Area, which is less than 0.1 percent of economic area employment.

Assuming no economic recovery, the closure of Inspector-Instructor Rome, GA could result in a maximum potential reduction of 12 jobs (9 direct jobs and 3 indirect jobs) over the 2006-2011 period in the Rome, GA Metropolitan Statistical Area, which is less than 0.1 percent of economic area employment.

The aggregate economic impact of all recommended actions on these economic regions of influence was considered and is at Appendix B of Volume I.

**Community Infrastructure:** A review of community attributes indicates no issues regarding the ability of the infrastructure of the communities to support missions, forces, and personnel. There are no known community infrastructure impediments to implementation of all recommendations affecting the installations in this recommendation.

**Environmental Impact:** This recommendation has no impact on air quality; cultural, archeological, or tribal resources; dredging; land use constraints or sensitive resource areas; marine mammals, resources, or sanctuaries; noise; threatened or endangered species or critical habitat; waste management; water resources; or wetlands. This recommendation indicates impacts of costs at the installations involved, which reported \$135 thousand in costs for environmental compliance activities. These costs were included in the payback calculation. This recommendation does not otherwise impact the costs of environmental restoration, waste management, or environmental compliance activities. The aggregate environmental impact of all recommended BRAC actions affecting the installations in this recommendation has been reviewed. There are no known environmental impediments to implementation of this recommendation.

**Attachments:**

Supporting Information

COBRA Report

Economic Impact Report(s)

Installation Criterion 7 Profile(s)

Summary of Scenario Environmental Impacts Report

**Supporting Information:**

**Military Value Analysis:**

<b>RESERVE CENTER MILVAL - NRC &amp; NMCRC</b>		
<b>Ranking</b>	<b>DoN Installation</b>	<b>Military Value Score</b>
1	NAVMARCORESCEN_DENVER_CO	79.2
2	NAVMARCORESCEN_LAS_VEGAS_NV	77.1
3	NAVMARCORESCEN_COLUMBUS_OH	77.1
4	NAVMARCORESCEN_ATLANTA_GA	75.6
5	NAVMARCORESCEN_SAN_ANTONIO_TX	75.3
6	NAVMARCORESCEN_JACKSONVILLE_FL	75.0
7	NAVMARCORESCEN_ROCK_ISLAND_IL	75.0
8	NAVRESCEN_OKLAHOMA_CITY_OK	74.8
9	NAVMARCORESCEN_GREENVILLE_SC	74.5
10	NAVMARCORESCEN_WASHINGTON_DC	73.8
11	NAVRESCEN_FT_CARSON_CO	73.6
12	NAVMARCORESCEN_NORFOLK_VA	73.6
13	NAVMARCORESCEN_LITTLE_ROCK_AR	73.5
14	NAVRESCEN_FT_DIX_NJ	73.1
15	NAVRESCEN_EVERETT_WA	72.9
16	NAVRESCEN_FORT_WORTH_TX	72.6
17	NAVRESCEN_LEMOORE_CA	72.2
18	NAVMARCORESCEN_ALBUQUERQUE_NM	71.8
19	NAVMARCORESCEN_SACRAMENTO_CA	71.1
20	NAVRESCEN_ST_LOUIS_MO	71.0
21	NAVRESCEN_CORPUS_CHRISTI_TX	70.8
22	NAVRESCEN_PENSACOLA_FL	70.1
23	NAVRESCEN_FARGO_ND	69.7
24	NAVMARCORESCEN_SALT_LAKE_CITY_UT	69.0
25	NAVMARCORESCEN_TUCSON_AZ	69.0
26	NAVMARCORESCEN_GREENSBORO_NC	69.0
27	NAVMARCORESCEN_PHOENIX_AZ	68.9
28	NAVRESCEN_EARLE_NJ	68.8
29	NAVMARCORESCEN_MINNEAPOLIS_MN	68.8
30	NAVRESCEN_WICHITA_KS	68.7
31	NAVMARCORESCEN_TACOMA_WA	68.3

32	NAVRESCEN_TAMPA_FL	67.6
33	NAVRESCEN_CHICAGO_IL	67.5
34	NAVMARCORESCEN_CHARLOTTE_NC	67.3
35	NAVMARCORESCEN_ALAMEDA_CA	67.0
36	NAVRESCEN_SYRACUSE_NY	66.8
37	NAVMARCORESCEN_MIAMI_FL	66.4
38	NAVRESCEN_QUINCY_MA	66.3
39	NAVMARCORESCEN_BATTLE_CREEK_MI	66.2
40	NAVRESCEN_MEMPHIS_TN	66.1
41	NAVMARCORESCEN_PORTLAND_OR	66.0
42	NAVRESCEN_MERIDIAN_MS	66.0
43	NAVMARCORESCEN_GULFPORT_MS	65.6
44	NAVRESCEN_DETROIT_MI	65.4
45	NAVRESCEN_BALTIMORE_MD	65.0
46	NAVMARCORESCEN_YOUNGSTOWN_OH	65.0
47	NAVMARCORESCEN_RICHMOND_VA	64.8
48	NAVMARCORESCEN_SAN_DIEGO_CA	64.7
49	NAVMARCORESCEN_AMARILLO_TX	64.6
50	NAVRESCEN_COLUMBIA_SC	64.5
51	NAVMARCORESCEN_MORENO_VALLEY_CA	64.3
52	NAVMARCORESCEN_HOUSTON_TX	63.8
53	NAVMARCORESCEN_HARRISBURG_PA	63.7
54	NAVRESCEN_ST_PETERBURG_FL	63.6
55	NAVRESCEN_CLEVELAND_OH	62.9
56	NAVMARCORESCEN_TULSA_OK	62.9
57	NAVRESCEN_FOREST_PARK_IL	62.9
58	NAVMARCORESCEN_ENCINO_CA	62.0
59	NAVMARCORESCEN_BOISE_ID	61.9
60	NAVMARCORESCEN_MANCHESTER_NH	61.8
61	NAVMARCORESCEN_GREEN_BAY_WI	61.7
62	NAVMARCORESCEN_LOS_ANGELES_CA	61.7
63	NAVMARCORESCEN_BATON_ROUGE_LA	61.3
64	NAVMARCORESCEN_BESSEMER_AL	61.2
65	NAVMARCORESCEN_CHATTANOOGA_TN	61.0
66	NAVRESCEN_SIOUX_CITY_IA	61.0
67	NAVMARCORESCEN_OMAHA_NE	60.8
68	NAVRESCEN_FT_RICHARDSON_AK	60.5
69	NAVMARCORESCEN_ALBANY_NY	60.5
70	NAVRESCEN_SILVERDALE_WA	60.5
71	NAVMARCORESCEN_ORLANDO_FL	60.3
72	NAVMARCORESCEN_KNOXVILLE_TN	60.1

73	NAVMARCORESCEN_AMITYVILLE_NY	59.9
74	NAVMARCORESCEN_LEHIGH_VALLEY_PA	59.8
75	NAVMARCORESCEN_WACO_TX	59.8
76	NAVRESCEN_LOUISVILLE_KY	59.4
77	NAVRESCEN_BRONX_NY	59.2
78	NAVMARCORESCEN_TOLEDO_OH	59.0
79	NAVMARCORESCEN_DES_MOINES_IA	59.0
80	NAVMARCORESCEN_PROVIDENCE_RI	58.9
81	NAVMARCORESCEN_SPOKANE_WA	58.8
82	NAVMARCORESCEN_RENO_NV	58.7
83	NAVRESCEN_AVOCA_PA	58.6
84	NAVRESCEN_ORANGE_TX	58.6
85	NAVMARCORESCEN_INDIANAPOLIS_IN	58.5
86	NAVMARCORESCEN_GRAND_RAPIDS_MI	58.4
87	NAVMARCORESCEN_CINCINNATI_OH	58.3
88	NAVMARCORESCEN_AKRON_OH	58.3
89	NAVMARCORESCEN_SHREVEPORT_LA	58.3
90	NAVMARCORESCEN_EL_PASO_TX	58.0
91	NAVMARCORESCEN_AUSTIN_TX	58.0
92	NAVRESCEN_DECATUR_IL	57.9
93	NAVRESFAC_MARQUETTE_MI	57.9
94	NAVMARCORESCEN_ROANOKE_VA	57.8
95	NAVRESCEN_LINCOLN_NE	57.6
96	NAVRESCEN_CHARLESTON_SC	57.3
97	NAVMARCORESCEN_WORCHESTER_MA	57.2
98	NAVMARCORESCEN_EBENSBURG_PA	57.1
99	NAVRESCEN_SAGINAW_MI	56.5
100	NAVRESCEN_WATERTOWN_NY	56.3
101	NAVMARCORESCEN_RALEIGH_NC	56.3
102	NAVRESCEN_HONOLULU_HI	56.2
103	NAVMARCORESCEN_BUFFALO_NY	56.1
104	NAVMARCORESCEN_WEST_PALM_BEACH_FL	56.0
105	NAVMARCORESCEN_ROCHESTER_NY	55.9
106	NAVMARCORESCEN_MADISON_WI	55.7
107	NAVRESCEN_NEW_ORLEANS_LA	55.4
108	NAVRESCEN_LUBBOCK_TX	55.4
109	NAVRESCEN_DUBUQUE_IA	55.2
110	NAVMARCORESCEN_LANSING_MI	55.2
111	NAVMARCORESCEN_MOBILE_AL	55.1
112	NAVRESCEN_SIOUX_FALLS_SD	55.0
113	NAVMARCORESCEN_NEW_HAVEN_CT	54.6

114	NAVRESCEN_BANGOR_ME	54.3
115	NAVRESCEN_EVANSVILLE_IN	53.7
116	NAVMARCORESCEN_SPRINGFIELD_MO	53.7
117	NAVMARCORESCEN_WILMINGTON_DE	53.7
118	NAVRESCEN_PORT_HUENEME_CA	53.4
119	NAVRESCEN_LEXINGTON_KY	53.3
120	NAVRESCEN_NASHVILLE_TN	52.9
121	NAVMARCORESCEN_GRISSOM_ARB_IN	52.9
122	NAVRESCEN_DULUTH_MN	52.7
123	NAVMARCORESCEN_MOUNDSVILLE_WV	52.5
124	NAVRESCEN_ADELPHI_MD	52.3
125	NAVMARCORESCEN_EUGENE_OR	52.0
126	NAVRESCEN_KANSAS_CITY_KS	51.9
127	NAVMARCORESCEN_TALLAHASSEE_FL	51.8
128	NAVRESCEN_WILMINGTON_NC	51.7
129	NAVMARCORESCEN_PLAINVILLE_CT	51.4
130	NAVMARCORESCEN_PEORIA_IL	51.2
131	NAVMARCORESCEN_ERIE_PA	51.1
132	NAVRESCEN_SAN_JOSE_CA	50.8
133	NAVRESCEN_HELENA_MT	50.0
134	NAVRESCEN_CHEYENNE_WY	49.5
135	NAVRESCEN_CENTRAL_POINT_OR	48.9
136	NAVMARCORESCEN_MILWAUKEE_WI	48.9
137	NAVRESCEN_WHITE_RIVER_JCT_VT	48.7
138	NAVMARCORESCEN_AUGUSTA_GA	48.3
139	NAVRESCEN_CAPE_GIRARDEAU_MO	48.0
140	NAVRESCEN_HUNTINGTON_WV	47.8
141	NAVMARCORESCEN_PITTSBURGH_PA	47.5
142	NAVRESCEN_GLENS_FALLS_NY	47.2
143	NAVMARCORESCEN_READING_PA	46.8
144	NAVRESCEN_LA_CROSSE_WI	46.2
145	NAVRESCEN_HARLINGEN_TX	44.9
146	NAVRESCEN_CEDAR_RAPIDS_IA	44.6
147	NAVRESCEN_POCATELLO_ID	44.4
148	NAVRESCEN_HORSEHEADS_NY	43.0
149	NAVRESCEN_COLUMBUS_GA	42.5
150	NAVRESCEN_TUSCALOOSA_AL	41.9
151	NAVRESCEN_BILLINGS_MT	35.3
152	NAVRESCEN_ASHEVILLE_NC	31.3

**Capacity Analysis Results:**

	Available	Required	Excess
Reserve Centers	Space	Space	Capacity
NMCRC_AKRON_OH_____	40,187	37,144	3,043
NMCRC_ALAMEDA_CA_____	58,750	47,380	11,370
NMCRC_ALBANY_NY_____	34,250	42,769	-8,519
NMCRC_ALBUQUERQUE_NM	12,346	39,665	-27,319
NMCRC_AMARILLO_TX_____	29,718	27,219	2,499
NMCRC_AMITYVILLE_NY_	7,246	42,769	-35,523
NMCRC_ATLANTA_GA_____	95,696	52,049	43,647
NMCRC_AUGUSTA_GA_____	30,924	34,975	-4,051
NMCRC_AUSTIN_TX_____	6,448	6,448	0
NMCRC_BATON_ROUGE_LA	34,514	34,975	-461
NMCRC_BATTLE_CREEK_M	45,427	40,600	4,827
NMCRC_BESSEMER_AL_____	64,315	48,466	15,849
NMCRC_BOISE_ID_____	30,599	30,599	0
NMCRC_BUFFALO_NY_____	62,296	45,897	16,399
NMCRC_CHARLOTTE_NC___	59,000	37,144	21,856
NMCRC_CHATTANOOGA_TN	37,362	37,144	218
NMCRC_CINCINNATI_OH_	45,959	37,144	8,815
NMCRC_COLUMBUS_OH_____	58,157	48,466	9,691
NMCRC_DENVER_CO_____	119,235	56,900	62,335
NMCRC_DES_MOINES_IA_	37,273	40,600	-3,327
NMCRC_EBENSBURG_PA___	33,305	42,769	-9,464
NMCRC_EL_PASO_TX_____	37,162	37,162	0
NMCRC_ENCINO_CA_____	62,516	42,769	19,747
NMCRC_ERIE_PA_____	53,717	34,975	18,742
NMCRC_EUGENE_OR_____	23,629	37,144	-13,515
NMCRC_GRAND_RAPIDS_M	42,543	42,769	-226
NMCRC_GREEN_BAY_WI___	41,861	37,144	4,717
NMCRC_GREENSBORO_NC_	55,687	42,769	12,918
NMCRC_GREENVILLE_SC_	43,398	42,769	629
NMCRC_GRISSOM_ARB_IN	4,872	4,872	0
NMCRC_GULFPORT_MS_____	9,452	9,452	0
NMCRC_HARRISBURG_PA_	40,327	15,218	25,109

NMCRC_HOUSTON_TX___	96,199	62,488	33,711
NMCRC_INDIANAPOLIS_I	55,519	45,897	9,622
NMCRC_JACKSONVILLE_F	55,765	37,144	18,621
NMCRC_KNOXVILLE_TN__	41,484	40,600	884
NMCRC_LANSING_MI_____	29,596	40,600	-11,004
NMCRC_LAS_VEGAS_NV__	9,425	9,425	0
NMCRC_LEHIGH_VALLEY_	25,808	42,769	-16,961
NMCRC_LITTLE_ROCK_AR	9,153	9,153	0
NMCRC_LOS_ANGELES_CA	64,732	59,705	5,027
NMCRC_MADISON_WI_____	44,838	40,600	4,238
NMCRC_MANCHESTER_NH__	30,300	32,844	-2,544
NMCRC_MIAMI_FL_____	56,058	37,144	18,914
NMCRC_MILWAUKEE_WI__	58,895	39,665	19,230
NMCRC_MINNEAPOLIS_MN	50,335	60,954	-10,619
NMCRC_MOBILE_AL_____	34,433	42,769	-8,336
NMCRC_MORENO_VALLEY_	66,543	25,397	41,146
NMCRC_MOUNDSVILLE_WV	25,350	34,975	-9,625
NMCRC_NEW_HAVEN_CT__	21,000	21,000	0
NMCRC_NORFOLK_VA_____	37,000	34,975	2,025
NMCRC_OMAHA_NE_____	34,755	42,769	-8,014
NMCRC_ORLANDO_FL_____	29,567	51,130	-21,563
NMCRC_PEORIA_IL_____	26,974	40,600	-13,626
NMCRC_PHOENIX_AZ_____	26,386	55,036	-28,650
NMCRC_PITTSBURGH_PA_	72,436	42,147	30,289
NMCRC_PLAINVILLE_CT_	32,654	40,600	-7,946
NMCRC_PORTLAND_OR_____	52,234	48,466	3,768
NMCRC_PROVIDENCE_RI_	65,270	47,380	17,890
NMCRC_RALEIGH_NC_____	38,623	39,665	-1,042
NMCRC_READING_PA_____	34,726	34,975	-249
NMCRC_RENO_NV_____	34,000	34,975	-975
NMCRC_RICHMOND_VA_____	36,520	37,144	-624
NMCRC_ROANOKE_VA_____	29,033	34,975	-5,942
NMCRC_ROCHESTER_NY__	27,407	42,769	-15,362
NMCRC_ROCK_ISLAND_IL	47,332	34,975	12,357
NMCRC_SACRAMENTO_CA_	37,921	44,716	-6,795
NMCRC_SALT_LAKE_CITY	42,748	42,147	601
NMCRC_SAN_ANTONIO_TX	59,116	51,130	7,986
NMCRC_SAN_DIEGO_CA_____	21,555	21,555	0
NMCRC_SHREVEPORT_LA_	36,239	37,144	-905

NMCRC_SPOKANE_WA_____	35,426	39,665	-4,239
NMCRC_SPRINGFIELD_MO	39,773	37,144	2,629
NMCRC_TACOMA_WA_____	50,584	27,966	22,618
NMCRC_TALLAHASSEE_FL	20,560	34,975	-14,415
NMCRC_TOLEDO_OH_____	34,327	32,844	1,483
NMCRC_TUCSON_AZ_____	23,000	23,000	0
NMCRC_TULSA_OK_____	33,988	42,769	-8,781
NMCRC_WACO_TX_____	28,831	34,975	-6,144
NMCRC_WASHINGTON_DC_	26,776	26,776	0
NMCRC_WEST_PALM_BEAC	42,865	40,600	2,265
NMCRC_WILMINGTON_DE_	35,175	40,600	-5,425
NMCRC_WORCHESTER_MA_	38,670	38,670	0
NMCRC_YOUNGSTOWN_OH_	38,780	37,144	1,636
NRC_ADELPHI_MD_____	21,038	27,966	-6,928
NRC_ASHEVILLE_NC_____	27,884	15,218	12,666
NRC_AVOCA_PA_____	30,430	18,905	11,525
NRC_BALTIMORE_MD_____	55,488	25,397	30,091
NRC_BANGOR_ME_____	9,505	9,505	0
NRC_BILLINGS_MT_____	20,590	15,218	5,372
NRC_BRONX_NY_____	57,472	34,050	23,422
NRC_CAPE_GIRARDEAU_M	22,626	15,218	7,408
NRC_CEDAR_RAPIDS_IA_	9,998	15,218	-5,220
NRC_CENTRAL_POINT_OR	19,495	15,218	4,277
NRC_CHARLESTON_SC_____	19,800	19,800	0
NRC_CHEYENNE_WY_____	11,858	11,858	0
NRC_CHICAGO_IL_____	48,112	38,534	9,578
NRC_CLEVELAND_OH_____	45,814	25,397	20,417
NRC_COLUMBIA_SC_____	16,165	16,165	0
NRC_COLUMBUS_GA_____	21,631	18,905	2,726
NRC_CORPUS_CHRISTI_T	43,900	39,665	4,235
NRC_DECATUR_IL_____	22,800	18,905	3,895
NRC_DETROIT_MI_____	67,985	32,494	35,491
NRC_DUBUQUE_IA_____	34,504	15,218	19,286
NRC_DULUTH_MN_____	14,323	15,218	-895
NRC_EARLE_NJ_____	20,918	20,918	0
NRC_EVANSVILLE_IN_____	8,298	15,218	-6,920
NRC_EVERETT_WA_____	16,825	15,218	1,607
NRC_FARGO_ND_____	22,816	15,218	7,598
NRC_FOREST_PARK_IL_____	78,047	25,397	52,650

NRC_FORT_WORTH_TX__	69,761	25,397	44,364
NRC_FT_CARSON_CO__	13,069	13,069	0
NRC_FT_DIX_NJ_____	100,449	32,494	67,955
NRC_FT_RICHARDSON_AK	17,421	15,218	2,203
NRC_GLENS_FALLS_NY__	19,180	15,218	3,962
NRC_HARLINGEN_TX__	50,518	34,975	15,543
NRC_HELENA_MT_____	16,999	15,218	1,781
NRC_HONOLULU_HI_____	24,000	15,218	8,782
NRC_HORSEHEADS_NY__	17,313	15,218	2,095
NRC_HUNTINGTON_WV__	31,125	15,218	15,907
NRC_KANSAS_CITY_KS__	47,900	25,397	22,503
NRC_LA_CROSSE_WI__	29,274	15,218	14,056
NRC_LEMOORE_CA_____	9,269	9,269	0
NRC_LEXINGTON_KY__	4,655	18,905	-14,250
NRC_LINCOLN_NE_____	17,774	15,218	2,556
NRC_LOUISVILLE_KY__	34,217	22,915	11,302
NRC_LUBBOCK_TX_____	10,358	10,358	0
NRC_MEMPHIS_TN_____	54,083	25,397	28,686
NRC_MERIDIAN_MS_____	30,776	18,905	11,871
NRC_NASHVILLE_TN__	28,805	18,905	9,900
NRC_NEW_ORLEANS_LA__	10,320	10,320	0
NRC_OKLAHOMA_CITY_OK	39,357	39,357	0
NRC_ORANGE_TX_____	55,673	15,218	40,455
NRC_PENSACOLA_FL__	35,538	27,966	7,572
NRC_POCATELLO_ID__	8,992	15,218	-6,226
NRC_PORT_HUENEME_CA_	15,595	15,595	0
NRC_QUINCY_MA_____	32,820	15,218	17,602
NRC_SAGINAW_MI_____	42,952	40,600	2,352
NRC_SAN_JOSE_CA_____	20,304	47,380	-27,076
NRC_SILVERDALE_WA__	19,610	15,218	4,392
NRC_SIOUX_CITY_IA__	7,200	15,218	-8,018
NRC_SIOUX_FALLS_SD__	17,112	15,218	1,894
NRC_ST_LOUIS_MO_____	74,669	56,900	17,769
NRC_ST_PETERBURG_FL_	31,670	25,397	6,273
NRC_SYRACUSE_NY_____	32,000	18,905	13,095
NRC_TAMPA_FL_____	21,489	18,905	2,584
NRC_TUSCALOOSA_AL__	5,646	15,218	-9,572
NRC_WATERTOWN_NY__	4,720	4,720	0
NRC_WHITE_RIVER_JCT_	19,616	15,218	4,398

NRC_WICHITA_KS_____	36,862	37,144	-282
NRC_WILMINGTON_NC___	7,807	15,218	-7,411
NRF_MARQUETTE_MI____	13,132	15,218	-2,086
<b>Totals</b>	<b>5,353,207</b>	<b>4,586,822</b>	<b>766,385</b>