

RECOMMENDATION FOR CLOSURE NAVY AND MARINE CORPS RESERVE CENTERS

Recommendation:

Close Navy Marine Corps Reserve Center Encino, CA and relocate the Marine Corps units to Marine Corps Reserve Center Pasadena, CA.

Close Navy Marine Corps Reserve Center Moundsville, WV and relocate the Marine Corps units to Navy Marine Corps Reserve Center Pittsburgh, PA.

Close Navy Marine Corps Reserve Center Reading, PA and relocate the Navy and Marine Corps units to Navy Marine Corps Reserve Centers Lehigh Valley, PA.

Close Navy Marine Corps Reserve Center Los Angeles, CA and relocate the Navy and Marine Corps units to Armed Forces Reserve Center Bell, CA.

Close Navy Marine Corps Reserve Center Akron, OH and Navy Reserve Center Cleveland, OH and relocate the Navy and Marine Corps units to Armed Forces Reserve Center Akron, OH.

Close Navy Marine Corps Reserve Center Madison, WI, Navy Reserve Center Lacrosse, WI and Navy Reserve Center Dubuque, IA and relocate the Navy and Marine Corps units to Armed Forces Reserve Center Madison, WI.

Close Navy Marine Corps Reserve Center Baton Rouge, LA and relocate the Marine Corps units to Armed Forces Reserve Center Baton Rouge, LA.

Close Navy Marine Corps Reserve Center Tulsa, Ok and relocate the Navy and Marine Corps units to Armed Forces Reserve Center Broken Arrow, OK.

Close Navy Marine Corps Reserve Center Mobile, AL and relocate the Marine Corps units to Armed Forces Reserve Center Mobile, AL.

Close Inspector-Instructor West Trenton, NJ and relocate Marine Corps reserve units and support staff to Navy Reserve Center Ft. Dix, NJ.

Close Inspector-Instructor Rome, GA, and relocate Marine Corps reserve units and support staff to Navy Marine Corps Reserve Center Atlanta, GA.

Justification: This recommendation will reduce excess capacity through the consolidation of 12 Navy Reserve Centers and Navy Marine Corps Reserve Centers with other reserve centers in the effected areas or into Armed Forces

Reserve Centers. Nine of 12 of the reserve center closures are joint actions with the Department of the Army that support relocation into Armed Forces Reserve Centers. This recommendation will also relocate two Inspector-Instructor activities to existing reserve facilities aboard active duty bases. Sufficient capacity for drilling reserves is maintained throughout the United States, and all states will continue to have at least one Navy/Navy Marine Corps Reserve Center. This recommendation reduces excess capacity in the Department of the Navy reserve center functional area, but existing capacity in support of the Department of the Navy Reserve component continues to be in excess of force structure requirements. This recommendation is part of the closure of 37 Department of the Navy reserve centers, which includes 35 Navy centers (Navy Reserve Centers, Navy Reserve Facilities and Navy Marine Corps Reserve Centers) and two Marine Corps centers (Inspector-Instructor activities). The closure of 35 Navy centers will result in a capacity reduction of 12.7 percent of total current square footage. The closure of two Marine Corps centers will result in a capacity reduction of 5.5 percent of total current square footage.

Payback: The total estimated one time cost to the Department of Defense to implement the closure of Navy Marine Corps Reserve Center Encino, CA is \$0.1 million. The net of all costs and savings during the implementation period is a savings of \$4.56 million. Annual recurring savings to the Department after implementation are \$0.83 million with an immediate payback. The net present value of the costs and savings to the Department over 20 years is a savings of \$12.31 million.

The total estimated one time cost to the Department of Defense to implement the closure of Navy Marine Corps Reserve Center Moundsville, WV is \$0.24 million. The net of all costs and savings to the Department during the implementation period is a savings of \$4.67 million. Annual recurring savings to the Department after implementation are \$0.89 million with an immediate payback. The net present value of the costs and savings to the Department over 20 years is a savings of \$13.01 million.

The total estimated one time cost to the Department of Defense to implement the closure of Navy Marine Corps Reserve Center Reading, PA is \$9.10 million. The net of all costs and savings to the Department during the implementation period is a cost of \$5.03 million. Annual recurring savings to the Department after implementation are \$0.96 million with a payback expected in 12 years. The net present value of the costs and savings to the Department over 20 years is a savings of \$4.14 million.

The total estimated one time cost to the Department of Defense to implement the closure of Navy Marine Corps Reserve Center Los Angeles, CA is \$12.20 million.

The net of all costs and savings to the Department during the implementation period is a cost of \$8.02 million. Annual recurring savings to the Department after implementation are \$0.85 million with a payback expected in 18 years. The net present value of the costs and savings to the Department over 20 years is a savings of \$0.470 million.

The total estimated one time cost to the Department of Defense to implement the closure of Navy Marine Corps Reserve Center Akron, OH and Navy Reserve Center Cleveland, OH is \$11.77 million. The net of all costs and savings to the Department during the implementation period is a cost of \$4.21 million. Annual recurring savings to the Department after implementation are \$1.66 million with a payback expected in 7 years. The net present value of the costs and savings to the Department over 20 years is a savings of \$11.84 million.

The total estimated one time cost to the Department of Defense to implement the closure of Navy Marine Corps Reserve Center Madison, WI and Navy Reserve Center Lacrosse, WI and Navy Reserve Center Dubuque, IA is \$10.21 million. The net of all costs and savings during the implementation period is a cost of \$3.69 million. Annual recurring savings to the Department after implementation are \$1.78 million with a payback expected in 6 years. The net present value of the costs and savings to the Department over 20 years is a savings of \$13.56 million.

The total estimated one time cost to the Department of Defense to implement the closure of Navy Marine Corps Reserve Center Baton Rouge, LA is \$3.89 million. The net of all costs and savings to the Department during the implementation period is a savings of \$0.93 million. Annual recurring savings to the Department after implementation are \$0.97 million with a payback expected in 3 years. The net present value of the costs and savings to the Department over 20 years is a savings of \$10.23 million.

The total estimated one time cost to the Department of Defense to implement the closure of Navy Marine Corps Reserve Center Tulsa, OK is \$5.53 million. The net of all costs and savings to the Department during the implementation period is a cost of \$3.70 million. Annual recurring savings to the Department after implementation are \$0.49 million with a payback expected in 14 years. The net present value of the costs and savings to the Department over 20 years is a savings of \$1.13 million.

The total estimated one time cost to the Department of Defense to implement the closure of Navy Marine Corps Reserve Center Mobile, AL is \$7.97 million. The net of all costs and savings to the Department during the implementation period is a cost of \$4.60 million. Annual recurring savings to the Department after implementation are \$0.71 million with a payback expected in 12 years. The net

present value of the costs and savings to the Department over 20 years is a savings of \$2.37 million.

The total estimated one time cost to the Department of Defense to implement the closure of Inspector-Instructor West Trenton, NJ is \$1.33 million. The net of all costs and savings to the Department during the implementation period is a savings of \$1.36 million. Annual recurring savings to the Department after the implementation period are \$0.48 million with a payback expected in 3 years. The net present value of the costs and savings to the Department over 20 years is a savings of \$5.89 million.

The total estimated one time cost to the Department of Defense to implement the closure of Inspector-Instructor Rome, GA is \$0.05 million. The net of all costs and savings to the Department during the implementation period is a savings of \$0.64 million. Annual recurring savings to the Department after implementation are \$0.14 million with an immediate payback. The net present value of the costs and savings to the Department over 20 years is a savings of \$1.92 million.

Economic Impact on Communities: Assuming no economic recovery, the closure of Navy Marine Corps Reserve Center Encino, CA will result in a maximum potential reduction of 12 jobs (8 direct jobs and 4 indirect jobs) over the 2006-2011 period in the Los Angeles-Long Beach-Glendale, CA Metropolitan Statistical Area, which is less than 0.1 percent of economic area employment.

Assuming no economic recovery, the closure of Navy Marine Corps Reserve Center Moundsville, WV will result in a maximum potential reduction of 21 jobs (16 direct jobs and 5 indirect jobs) over the 2006-2011 period in the Wheeling, WV-OH Metropolitan Statistical Area, which is less than 0.1 percent of economic area employment.

Assuming no economic recovery, the closure of Navy Marine Corps Reserve Center Reading, PA could result in a maximum potential reduction of 25 jobs (18 direct jobs and 7 indirect jobs) over the 2006-2011 period in the Reading, PA Metropolitan Statistical Area, which is less than 0.1 percent of economic area employment.

The closure of Navy Marine Corps Reserve Center Los Angeles, CA will not result in any job reductions (direct or indirect) over the 2006-2011 period in the Los Angeles-Long Beach-Glendale, CA, Metropolitan Division. Navy Marine Corps Reserve Center Los Angeles and Armed Forces Reserve Center Bell are in the same Metropolitan Division.

Assuming no economic recovery, the closure of Navy Marine Corps Reserve Center Akron, OH and Navy Reserve Center Cleveland, OH will result in a maximum potential reduction of 34 jobs (25 direct jobs and 9 indirect jobs) over the 2006-2011 period in Cleveland-Elyria-Mentor, OH, Metropolitan Statistical Area, which is less than 0.1 percent of economic area employment. Navy Marine Corps Reserve Center Akron and Armed Forces Reserve Center Akron are in the same Metropolitan Statistical Area.

Assuming no economic recovery, the closure of Navy Marine Corps Reserve Center Madison, WI, and Navy Reserve Center Lacrosse, WI and Navy Reserve Center Dubuque, IA will result in a maximum potential reduction of 9 jobs (7 direct jobs and 2 indirect jobs) over the 2006-2011 period in the LaCrosse, WI-MN, Metropolitan Statistical Area, which less than 0.1 percent of economic area employment.

Assuming no economic recovery, the closure of Navy Marine Corps Reserve Center Madison, WI, and Navy Reserve Center Lacrosse, WI and Navy Reserve Center Dubuque, IA will result in a maximum potential reduction of 32 jobs (24 direct jobs and 8 indirect jobs) over the 2006-2011 period in the Dubuque, IA, Metropolitan Statistical Area, which is less than 0.1 percent of economic area employment. Navy Marine Corps Reserve Center Madison and Armed Forces Reserve Center Madison are in the same Metropolitan Statistical Area.

Assuming no economic recovery, the closure of Navy Marine Corps Reserve Center Baton Rouge, LA will result in a maximum potential reduction of 10 jobs (7 direct jobs and 3 indirect jobs) over the 2006-2011 period in the Baton Rouge, LA Metropolitan Statistical Area, which is less than 0.1 percent of economic area employment.

The closure of Navy Marine Corps Reserve Center Tulsa, OK will not result in any job reductions (direct or indirect) over the 2006-2011 period in the Tulsa, OK, Metropolitan Statistical Area. Navy Marine Corps Reserve Center Tulsa and Armed Forces Reserve Center Broken Arrow are in the same Metropolitan Statistical Area.

Assuming no economic recovery, the closure of Navy Marine Corps Reserve Center Mobile, AL will result in a maximum potential reduction of 7 jobs (5 direct jobs and 2 indirect jobs) over the 2006-2011 period in the Mobile, AL Metropolitan Statistical Area, which is less than 0.1 percent of economic area employment. Navy Marine Corps Reserve Centers Mobile and Armed Forces Reserve Center Mobile are in the same Metropolitan Statistical Area.

Assuming no economic recovery, the closure of Inspector-Instructor West Trenton, NJ could result in a maximum potential reduction of 16 jobs (12 direct jobs and 4 indirect jobs) over the 2006-2011 period in the Trenton-Ewing, NJ Metropolitan Statistical Area, which is less than 0.1 percent of economic area employment.

Assuming no economic recovery, the closure of Inspector-Instructor Rome, GA could result in a maximum potential reduction of 12 jobs (9 direct jobs and 3 indirect jobs) over the 2006-2011 period in the Rome, GA Metropolitan Statistical Area, which is less than 0.1 percent of economic area employment.

The aggregate economic impact of all recommended actions on these economic regions of influence was considered and is at Appendix B of Volume I.

Community Infrastructure: A review of community attributes indicates no issues regarding the ability of the infrastructure of the communities to support missions, forces, and personnel. There are no known community infrastructure impediments to implementation of all recommendations affecting the installations in this recommendation.

Environmental Impact: This recommendation has no impact on air quality; cultural, archeological, or tribal resources; dredging; land use constraints or sensitive resource areas; marine mammals, resources, or sanctuaries; noise; threatened or endangered species or critical habitat; waste management; water resources; or wetlands. This recommendation indicates impacts of costs at the installations involved, which reported \$135 thousand in costs for environmental compliance activities. These costs were included in the payback calculation. This recommendation does not otherwise impact the costs of environmental restoration, waste management, or environmental compliance activities. The aggregate environmental impact of all recommended BRAC actions affecting the installations in this recommendation has been reviewed. There are no known environmental impediments to implementation of this recommendation.

Attachments:

Supporting Information
COBRA Report
Economic Impact Report(s)
Installation Criterion 7 Profile(s)
Summary of Scenario Environmental Impacts Report

Candidate Recommendation # DONCR-0089A Supporting Information:

Potential Competing Recommendations: None.

Force Structure Capabilities: This recommendation ensures that the Department will retain necessary capabilities to support the Force Structure Plan. Retained capacity for Navy Reserve Centers is 4,675,810 square feet while required capacity is 4,508,514 square feet. All surge requirements are included in the required capacity total. The totality of candidate recommendations for the Reserve Center function retains facilities that will be sufficient to ensure the Department will be able to support the force structure plan.

Military Value Analysis: Independently, this recommendation does not significantly change the average military value of the remaining reserve centers. However, as part of the larger group of 35 reserve center closures, the average military value of the remaining reserve centers increases from 59.96 to 61.75. NMCRC Los Angeles’ ranking in military value is 62 of 152.

| RESERVE CENTER MILVAL - NRC & NMCRC | | |
|--|--------------------------------|-----------------------------|
| Ranking | DoN Installation | Military Value Score |
| 1 | NAVMARCORESCEN_DENVER_CO | 79.2 |
| 2 | NAVMARCORESCEN_LAS_VEGAS_NV | 77.1 |
| 3 | NAVMARCORESCEN_COLUMBUS_OH | 77.1 |
| 4 | NAVMARCORESCEN_ATLANTA_GA | 75.6 |
| 5 | NAVMARCORESCEN_SAN_ANTONIO_TX | 75.3 |
| 6 | NAVMARCORESCEN_JACKSONVILLE_FL | 75.0 |
| 7 | NAVMARCORESCEN_ROCK_ISLAND_IL | 75.0 |
| 8 | NAVRESCEN_OKLAHOMA_CITY_OK | 74.8 |
| 9 | NAVMARCORESCEN_GREENVILLE_SC | 74.5 |
| 10 | NAVMARCORESCEN_WASHINGTON_DC | 73.8 |
| 11 | NAVRESCEN_FT_CARSON_CO | 73.6 |
| 12 | NAVMARCORESCEN_NORFOLK_VA | 73.6 |
| 13 | NAVMARCORESCEN_LITTLE_ROCK_AR | 73.5 |
| 14 | NAVRESCEN_FT_DIX_NJ | 73.1 |
| 15 | NAVRESCEN_EVERETT_WA | 72.9 |
| 16 | NAVRESCEN_FORT_WORTH_TX | 72.6 |
| 17 | NAVRESCEN_LEMOORE_CA | 72.2 |
| 18 | NAVMARCORESCEN_ALBUQUERQUE_NM | 71.8 |
| 19 | NAVMARCORESCEN_SACRAMENTO_CA | 71.1 |
| 20 | NAVRESCEN_ST_LOUIS_MO | 71.0 |

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| 21 | NAVRESCEN_CORPUS_CHRISTI_TX | 70.8 |
| 22 | NAVRESCEN_PENSACOLA_FL | 70.1 |
| 23 | NAVRESCEN_FARGO_ND | 69.7 |
| 24 | NAVMARCORESCEN_SALT_LAKE_CITY_UT | 69.0 |
| 25 | NAVMARCORESCEN_TUCSON_AZ | 69.0 |
| 26 | NAVMARCORESCEN_GREENSBORO_NC | 69.0 |
| 27 | NAVMARCORESCEN_PHOENIX_AZ | 68.9 |
| 28 | NAVRESCEN_EARLE_NJ | 68.8 |
| 29 | NAVMARCORESCEN_MINNEAPOLIS_MN | 68.8 |
| 30 | NAVRESCEN_WICHITA_KS | 68.7 |
| 31 | NAVMARCORESCEN_TACOMA_WA | 68.3 |
| 32 | NAVRESCEN_TAMPA_FL | 67.6 |
| 33 | NAVRESCEN_CHICAGO_IL | 67.5 |
| 34 | NAVMARCORESCEN_CHARLOTTE_NC | 67.3 |
| 35 | NAVMARCORESCEN_ALAMEDA_CA | 67.0 |
| 36 | NAVRESCEN_SYRACUSE_NY | 66.8 |
| 37 | NAVMARCORESCEN_MIAMI_FL | 66.4 |
| 38 | NAVRESCEN_QUINCY_MA | 66.3 |
| 39 | NAVMARCORESCEN_BATTLE_CREEK_MI | 66.2 |
| 40 | NAVRESCEN_MEMPHIS_TN | 66.1 |
| 41 | NAVMARCORESCEN_PORTLAND_OR | 66.0 |
| 42 | NAVRESCEN_MERIDIAN_MS | 66.0 |
| 43 | NAVMARCORESCEN_GULFPORT_MS | 65.6 |
| 44 | NAVRESCEN_DETROIT_MI | 65.4 |
| 45 | NAVRESCEN_BALTIMORE_MD | 65.0 |
| 46 | NAVMARCORESCEN_YOUNGSTOWN_OH | 65.0 |
| 47 | NAVMARCORESCEN_RICHMOND_VA | 64.8 |
| 48 | NAVMARCORESCEN_SAN_DIEGO_CA | 64.7 |
| 49 | NAVMARCORESCEN_AMARILLO_TX | 64.6 |
| 50 | NAVRESCEN_COLUMBIA_SC | 64.5 |
| 51 | NAVMARCORESCEN_MORENO_VALLEY_CA | 64.3 |
| 52 | NAVMARCORESCEN_HOUSTON_TX | 63.8 |
| 53 | NAVMARCORESCEN_HARRISBURG_PA | 63.7 |
| 54 | NAVRESCEN_ST_PETERBURG_FL | 63.6 |
| 55 | NAVRESCEN_CLEVELAND_OH | 62.9 |
| 56 | NAVMARCORESCEN_TULSA_OK | 62.9 |
| 57 | NAVRESCEN_FOREST_PARK_IL | 62.9 |
| 58 | NAVMARCORESCEN_ENCINO_CA | 62.0 |
| 59 | NAVMARCORESCEN_BOISE_ID | 61.9 |
| 60 | NAVMARCORESCEN_MANCHESTER_NH | 61.8 |
| 61 | NAVMARCORESCEN_GREEN_BAY_WI | 61.7 |

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| 62 | NAVMARCORESCEN_LOS_ANGELES_CA | 61.7 |
| 63 | NAVMARCORESCEN_BATON_ROUGE_LA | 61.3 |
| 64 | NAVMARCORESCEN_BESSEMER_AL | 61.2 |
| 65 | NAVMARCORESCEN_CHATTANOOGA_TN | 61.0 |
| 66 | NAVRESCEN_SIOUX_CITY_IA | 61.0 |
| 67 | NAVMARCORESCEN_OMAHA_NE | 60.8 |
| 68 | NAVRESCEN_FT_RICHARDSON_AK | 60.5 |
| 69 | NAVMARCORESCEN_ALBANY_NY | 60.5 |
| 70 | NAVRESCEN_SILVERDALE_WA | 60.5 |
| 71 | NAVMARCORESCEN_ORLANDO_FL | 60.3 |
| 72 | NAVMARCORESCEN_KNOXVILLE_TN | 60.1 |
| 73 | NAVMARCORESCEN_AMITYVILLE_NY | 59.9 |
| 74 | NAVMARCORESCEN_LEHIGH_VALLEY_PA | 59.8 |
| 75 | NAVMARCORESCEN_WACO_TX | 59.8 |
| 76 | NAVRESCEN_LOUISVILLE_KY | 59.4 |
| 77 | NAVRESCEN_BRONX_NY | 59.2 |
| 78 | NAVMARCORESCEN_TOLEDO_OH | 59.0 |
| 79 | NAVMARCORESCEN_DES_MOINES_IA | 59.0 |
| 80 | NAVMARCORESCEN_PROVIDENCE_RI | 58.9 |
| 81 | NAVMARCORESCEN_SPOKANE_WA | 58.8 |
| 82 | NAVMARCORESCEN_RENO_NV | 58.7 |
| 83 | NAVRESCEN_AVOCA_PA | 58.6 |
| 84 | NAVRESCEN_ORANGE_TX | 58.6 |
| 85 | NAVMARCORESCEN_INDIANAPOLIS_IN | 58.5 |
| 86 | NAVMARCORESCEN_GRAND_RAPIDS_MI | 58.4 |
| 87 | NAVMARCORESCEN_CINCINNATI_OH | 58.3 |
| 88 | NAVMARCORESCEN_AKRON_OH | 58.3 |
| 89 | NAVMARCORESCEN_SHREVEPORT_LA | 58.3 |
| 90 | NAVMARCORESCEN_EL_PASO_TX | 58.0 |
| 91 | NAVMARCORESCEN_AUSTIN_TX | 58.0 |
| 92 | NAVRESCEN_DECATUR_IL | 57.9 |
| 93 | NAVRESFAC_MARQUETTE_MI | 57.9 |
| 94 | NAVMARCORESCEN_ROANOKE_VA | 57.8 |
| 95 | NAVRESCEN_LINCOLN_NE | 57.6 |
| 96 | NAVRESCEN_CHARLESTON_SC | 57.3 |
| 97 | NAVMARCORESCEN_WORCHESTER_MA | 57.2 |
| 98 | NAVMARCORESCEN_EBENSBURG_PA | 57.1 |
| 99 | NAVRESCEN_SAGINAW_MI | 56.5 |
| 100 | NAVRESCEN_WATERTOWN_NY | 56.3 |
| 101 | NAVMARCORESCEN_RALEIGH_NC | 56.3 |
| 102 | NAVRESCEN_HONOLULU_HI | 56.2 |

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| 103 | NAVMARCORESCEN_BUFFALO_NY | 56.1 |
| 104 | NAVMARCORESCEN_WEST_PALM_BEACH_FL | 56.0 |
| 105 | NAVMARCORESCEN_ROCHESTER_NY | 55.9 |
| 106 | NAVMARCORESCEN_MADISON_WI | 55.7 |
| 107 | NAVRESCEN_NEW_ORLEANS_LA | 55.4 |
| 108 | NAVRESCEN_LUBBOCK_TX | 55.4 |
| 109 | NAVRESCEN_DUBUQUE_IA | 55.2 |
| 110 | NAVMARCORESCEN_LANSING_MI | 55.2 |
| 111 | NAVMARCORESCEN_MOBILE_AL | 55.1 |
| 112 | NAVRESCEN_SIOUX_FALLS_SD | 55.0 |
| 113 | NAVMARCORESCEN_NEW_HAVEN_CT | 54.6 |
| 114 | NAVRESCEN_BANGOR_ME | 54.3 |
| 115 | NAVRESCEN_EVANSVILLE_IN | 53.7 |
| 116 | NAVMARCORESCEN_SPRINGFIELD_MO | 53.7 |
| 117 | NAVMARCORESCEN_WILMINGTON_DE | 53.7 |
| 118 | NAVRESCEN_PORT_HUENEME_CA | 53.4 |
| 119 | NAVRESCEN_LEXINGTON_KY | 53.3 |
| 120 | NAVRESCEN_NASHVILLE_TN | 52.9 |
| 121 | NAVMARCORESCEN_GRISSOM_ARB_IN | 52.9 |
| 122 | NAVRESCEN_DULUTH_MN | 52.7 |
| 123 | NAVMARCORESCEN_MOUNDSVILLE_WV | 52.5 |
| 124 | NAVRESCEN_ADELPHI_MD | 52.3 |
| 125 | NAVMARCORESCEN_EUGENE_OR | 52.0 |
| 126 | NAVRESCEN_KANSAS_CITY_KS | 51.9 |
| 127 | NAVMARCORESCEN_TALLAHASSEE_FL | 51.8 |
| 128 | NAVRESCEN_WILMINGTON_NC | 51.7 |
| 129 | NAVMARCORESCEN_PLAINVILLE_CT | 51.4 |
| 130 | NAVMARCORESCEN_PEORIA_IL | 51.2 |
| 131 | NAVMARCORESCEN_ERIE_PA | 51.1 |
| 132 | NAVRESCEN_SAN_JOSE_CA | 50.8 |
| 133 | NAVRESCEN_HELENA_MT | 50.0 |
| 134 | NAVRESCEN_CHEYENNE_WY | 49.5 |
| 135 | NAVRESCEN_CENTRAL_POINT_OR | 48.9 |
| 136 | NAVMARCORESCEN_MILWAUKEE_WI | 48.9 |
| 137 | NAVRESCEN_WHITE_RIVER_JCT_VT | 48.7 |
| 138 | NAVMARCORESCEN_AUGUSTA_GA | 48.3 |
| 139 | NAVRESCEN_CAPE_GIRARDEAU_MO | 48.0 |
| 140 | NAVRESCEN_HUNTINGTON_WV | 47.8 |
| 141 | NAVMARCORESCEN_PITTSBURGH_PA | 47.5 |
| 142 | NAVRESCEN_GLENS_FALLS_NY | 47.2 |
| 143 | NAVMARCORESCEN_READING_PA | 46.8 |

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| 144 | NAVRESCEN_LA_CROSSE_WI | 46.2 |
| 145 | NAVRESCEN_HARLINGEN_TX | 44.9 |
| 146 | NAVRESCEN_CEDAR_RAPIDS_IA | 44.6 |
| 147 | NAVRESCEN_POCATELLO_ID | 44.4 |
| 148 | NAVRESCEN_HORSEHEADS_NY | 43.0 |
| 149 | NAVRESCEN_COLUMBUS_GA | 42.5 |
| 150 | NAVRESCEN_TUSCALOOSA_AL | 41.9 |
| 151 | NAVRESCEN_BILLINGS_MT | 35.3 |
| 152 | NAVRESCEN_ASHEVILLE_NC | 31.3 |

Capacity Analysis Results: This recommendation will reduce excess capacity through the closure of a Navy Marine Corps Reserve Center. This recommendation will result in a capacity reduction of 7,152 square feet which includes the construction of replacement capacity at the AFRC. Closure of 35 reserve centers retains sufficient capacity to meet future requirements given a 16.4 percent force structure reduction in Navy Reserve personnel.

| | Available | Required | Excess |
|------------------------|-----------|----------|----------|
| Reserve Centers | Space | Space | Capacity |
| NMCRC_AKRON_OH_____ | 40,187 | 37,144 | 3,043 |
| NMCRC_ALAMEDA_CA_____ | 58,750 | 47,380 | 11,370 |
| NMCRC_ALBANY_NY_____ | 34,250 | 42,769 | -8,519 |
| NMCRC_ALBUQUERQUE_NM | 12,346 | 39,665 | -27,319 |
| NMCRC_AMARILLO_TX_____ | 29,718 | 27,219 | 2,499 |
| NMCRC_AMITYVILLE_NY_ | 7,246 | 42,769 | -35,523 |
| NMCRC_ATLANTA_GA_____ | 95,696 | 52,049 | 43,647 |
| NMCRC_AUGUSTA_GA_____ | 30,924 | 34,975 | -4,051 |
| NMCRC_AUSTIN_TX_____ | 6,448 | 6,448 | 0 |
| NMCRC_BATON_ROUGE_LA | 34,514 | 34,975 | -461 |
| NMCRC_BATTLE_CREEK_M | 45,427 | 40,600 | 4,827 |
| NMCRC_BESSEMER_AL_____ | 64,315 | 48,466 | 15,849 |
| NMCRC_BOISE_ID_____ | 30,599 | 30,599 | 0 |
| NMCRC_BUFFALO_NY_____ | 62,296 | 45,897 | 16,399 |
| NMCRC_CHARLOTTE_NC___ | 59,000 | 37,144 | 21,856 |
| NMCRC_CHATTANOOGA_TN | 37,362 | 37,144 | 218 |
| NMCRC_CINCINNATI_OH_ | 45,959 | 37,144 | 8,815 |
| NMCRC_COLUMBUS_OH_____ | 58,157 | 48,466 | 9,691 |
| NMCRC_DENVER_CO_____ | 119,235 | 56,900 | 62,335 |
| NMCRC_DES_MOINES_IA_ | 37,273 | 40,600 | -3,327 |

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| NMCRC_EBENSBURG_PA__ | 33,305 | 42,769 | -9,464 |
| NMCRC_EL_PASO_TX____ | 37,162 | 37,162 | 0 |
| NMCRC_ENCINO_CA_____ | 62,516 | 42,769 | 19,747 |
| NMCRC_ERIE_PA_____ | 53,717 | 34,975 | 18,742 |
| NMCRC_EUGENE_OR_____ | 23,629 | 37,144 | -13,515 |
| NMCRC_GRAND_RAPIDS_M | 42,543 | 42,769 | -226 |
| NMCRC_GREEN_BAY_WI__ | 41,861 | 37,144 | 4,717 |
| NMCRC_GREENSBORO_NC_ | 55,687 | 42,769 | 12,918 |
| NMCRC_GREENVILLE_SC_ | 43,398 | 42,769 | 629 |
| NMCRC_GRISSOM_ARB_IN | 4,872 | 4,872 | 0 |
| NMCRC_GULFPORT_MS__ | 9,452 | 9,452 | 0 |
| NMCRC_HARRISBURG_PA_ | 40,327 | 15,218 | 25,109 |
| NMCRC_HOUSTON_TX_____ | 96,199 | 62,488 | 33,711 |
| NMCRC_INDIANAPOLIS_I | 55,519 | 45,897 | 9,622 |
| NMCRC_JACKSONVILLE_F | 55,765 | 37,144 | 18,621 |
| NMCRC_KNOXVILLE_TN__ | 41,484 | 40,600 | 884 |
| NMCRC_LANSING_MI_____ | 29,596 | 40,600 | -11,004 |
| NMCRC_LAS_VEGAS_NV__ | 9,425 | 9,425 | 0 |
| NMCRC_LEHIGH_VALLEY_ | 25,808 | 42,769 | -16,961 |
| NMCRC_LITTLE_ROCK_AR | 9,153 | 9,153 | 0 |
| NMCRC_LOS_ANGELES_CA | 64,732 | 59,705 | 5,027 |
| NMCRC_MADISON_WI_____ | 44,838 | 40,600 | 4,238 |
| NMCRC_MANCHESTER_NH_ | 30,300 | 32,844 | -2,544 |
| NMCRC_MIAMI_FL_____ | 56,058 | 37,144 | 18,914 |
| NMCRC_MILWAUKEE_WI__ | 58,895 | 39,665 | 19,230 |
| NMCRC_MINNEAPOLIS_MN | 50,335 | 60,954 | -10,619 |
| NMCRC_MOBILE_AL_____ | 34,433 | 42,769 | -8,336 |
| NMCRC_MORENO_VALLEY_ | 66,543 | 25,397 | 41,146 |
| NMCRC_MOUNDSVILLE_WV | 25,350 | 34,975 | -9,625 |
| NMCRC_NEW_HAVEN_CT__ | 21,000 | 21,000 | 0 |
| NMCRC_NORFOLK_VA_____ | 37,000 | 34,975 | 2,025 |
| NMCRC_OMAHA_NE_____ | 34,755 | 42,769 | -8,014 |
| NMCRC_ORLANDO_FL_____ | 29,567 | 51,130 | -21,563 |
| NMCRC_PEORIA_IL_____ | 26,974 | 40,600 | -13,626 |
| NMCRC_PHOENIX_AZ_____ | 26,386 | 55,036 | -28,650 |
| NMCRC_PITTSBURGH_PA_ | 72,436 | 42,147 | 30,289 |
| NMCRC_PLAINVILLE_CT_ | 32,654 | 40,600 | -7,946 |
| NMCRC_PORTLAND_OR_____ | 52,234 | 48,466 | 3,768 |
| NMCRC_PROVIDENCE_RI_ | 65,270 | 47,380 | 17,890 |

| | | | |
|-----------------------|--------|--------|---------|
| NMCRC_RALEIGH_NC____ | 38,623 | 39,665 | -1,042 |
| NMCRC_READING_PA____ | 34,726 | 34,975 | -249 |
| NMCRC_RENO_NV_____ | 34,000 | 34,975 | -975 |
| NMCRC_RICHMOND_VA____ | 36,520 | 37,144 | -624 |
| NMCRC_ROANOKE_VA____ | 29,033 | 34,975 | -5,942 |
| NMCRC_ROCHESTER_NY__ | 27,407 | 42,769 | -15,362 |
| NMCRC_ROCK_ISLAND_IL | 47,332 | 34,975 | 12,357 |
| NMCRC_SACRAMENTO_CA__ | 37,921 | 44,716 | -6,795 |
| NMCRC_SALT_LAKE_CITY | 42,748 | 42,147 | 601 |
| NMCRC_SAN_ANTONIO_TX | 59,116 | 51,130 | 7,986 |
| NMCRC_SAN_DIEGO_CA__ | 21,555 | 21,555 | 0 |
| NMCRC_SHREVEPORT_LA__ | 36,239 | 37,144 | -905 |
| NMCRC_SPOKANE_WA____ | 35,426 | 39,665 | -4,239 |
| NMCRC_SPRINGFIELD_MO | 39,773 | 37,144 | 2,629 |
| NMCRC_TACOMA_WA_____ | 50,584 | 27,966 | 22,618 |
| NMCRC_TALLAHASSEE_FL | 20,560 | 34,975 | -14,415 |
| NMCRC_TOLEDO_OH_____ | 34,327 | 32,844 | 1,483 |
| NMCRC_TUCSON_AZ_____ | 23,000 | 23,000 | 0 |
| NMCRC_TULSA_OK_____ | 33,988 | 42,769 | -8,781 |
| NMCRC_WACO_TX_____ | 28,831 | 34,975 | -6,144 |
| NMCRC_WASHINGTON_DC__ | 26,776 | 26,776 | 0 |
| NMCRC_WEST_PALM_BEAC | 42,865 | 40,600 | 2,265 |
| NMCRC_WILMINGTON_DE__ | 35,175 | 40,600 | -5,425 |
| NMCRC_WORCHESTER_MA__ | 38,670 | 38,670 | 0 |
| NMCRC_YOUNGSTOWN_OH__ | 38,780 | 37,144 | 1,636 |
| NRC_ADELPHI_MD_____ | 21,038 | 27,966 | -6,928 |
| NRC_ASHEVILLE_NC____ | 27,884 | 15,218 | 12,666 |
| NRC_AVOCA_PA_____ | 30,430 | 18,905 | 11,525 |
| NRC_BALTIMORE_MD_____ | 55,488 | 25,397 | 30,091 |
| NRC_BANGOR_ME_____ | 9,505 | 9,505 | 0 |
| NRC_BILLINGS_MT_____ | 20,590 | 15,218 | 5,372 |
| NRC_BRONX_NY_____ | 57,472 | 34,050 | 23,422 |
| NRC_CAPE_GIRARDEAU_M | 22,626 | 15,218 | 7,408 |
| NRC_CEDAR_RAPIDS_IA__ | 9,998 | 15,218 | -5,220 |
| NRC_CENTRAL_POINT_OR | 19,495 | 15,218 | 4,277 |
| NRC_CHARLESTON_SC____ | 19,800 | 19,800 | 0 |
| NRC_CHEYENNE_WY_____ | 11,858 | 11,858 | 0 |
| NRC_CHICAGO_IL_____ | 48,112 | 38,534 | 9,578 |
| NRC_CLEVELAND_OH_____ | 45,814 | 25,397 | 20,417 |

| | | | |
|-----------------------|---------|--------|---------|
| NRC_COLUMBIA_SC_____ | 16,165 | 16,165 | 0 |
| NRC_COLUMBUS_GA_____ | 21,631 | 18,905 | 2,726 |
| NRC_CORPUS_CHRISTI_T | 43,900 | 39,665 | 4,235 |
| NRC_DECATUR_IL_____ | 22,800 | 18,905 | 3,895 |
| NRC_DETROIT_MI_____ | 67,985 | 32,494 | 35,491 |
| NRC_DUBUQUE_IA_____ | 34,504 | 15,218 | 19,286 |
| NRC_DULUTH_MN_____ | 14,323 | 15,218 | -895 |
| NRC_EARLE_NJ_____ | 20,918 | 20,918 | 0 |
| NRC_EVANSVILLE_IN__ | 8,298 | 15,218 | -6,920 |
| NRC_EVERETT_WA_____ | 16,825 | 15,218 | 1,607 |
| NRC_FARGO_ND_____ | 22,816 | 15,218 | 7,598 |
| NRC_FOREST_PARK_IL__ | 78,047 | 25,397 | 52,650 |
| NRC_FORT_WORTH_TX___ | 69,761 | 25,397 | 44,364 |
| NRC_FT_CARSON_CO_____ | 13,069 | 13,069 | 0 |
| NRC_FT_DIX_NJ_____ | 100,449 | 32,494 | 67,955 |
| NRC_FT_RICHARDSON_AK | 17,421 | 15,218 | 2,203 |
| NRC_GLENS_FALLS_NY__ | 19,180 | 15,218 | 3,962 |
| NRC_HARLINGEN_TX_____ | 50,518 | 34,975 | 15,543 |
| NRC_HELENA_MT_____ | 16,999 | 15,218 | 1,781 |
| NRC_HONOLULU_HI_____ | 24,000 | 15,218 | 8,782 |
| NRC_HORSEHEADS_NY__ | 17,313 | 15,218 | 2,095 |
| NRC_HUNTINGTON_WV___ | 31,125 | 15,218 | 15,907 |
| NRC_KANSAS_CITY_KS__ | 47,900 | 25,397 | 22,503 |
| NRC_LA_CROSSE_WI_____ | 29,274 | 15,218 | 14,056 |
| NRC_LEMOORE_CA_____ | 9,269 | 9,269 | 0 |
| NRC_LEXINGTON_KY_____ | 4,655 | 18,905 | -14,250 |
| NRC_LINCOLN_NE_____ | 17,774 | 15,218 | 2,556 |
| NRC_LOUISVILLE_KY__ | 34,217 | 22,915 | 11,302 |
| NRC_LUBBOCK_TX_____ | 10,358 | 10,358 | 0 |
| NRC_MEMPHIS_TN_____ | 54,083 | 25,397 | 28,686 |
| NRC_MERIDIAN_MS_____ | 30,776 | 18,905 | 11,871 |
| NRC_NASHVILLE_TN_____ | 28,805 | 18,905 | 9,900 |
| NRC_NEW_ORLEANS_LA__ | 10,320 | 10,320 | 0 |
| NRC_OKLAHOMA_CITY_OK | 39,357 | 39,357 | 0 |
| NRC_ORANGE_TX_____ | 55,673 | 15,218 | 40,455 |
| NRC_PENSACOLA_FL_____ | 35,538 | 27,966 | 7,572 |
| NRC_POCATELLO_ID_____ | 8,992 | 15,218 | -6,226 |
| NRC_PORT_HUENEME_CA__ | 15,595 | 15,595 | 0 |
| NRC_QUINCY_MA_____ | 32,820 | 15,218 | 17,602 |

| | | | |
|------------------------|------------------|------------------|----------------|
| NRC_SAGINAW_MI_____ | 42,952 | 40,600 | 2,352 |
| NRC_SAN_JOSE_CA_____ | 20,304 | 47,380 | -27,076 |
| NRC_SILVERDALE_WA____ | 19,610 | 15,218 | 4,392 |
| NRC_SIOUX_CITY_IA____ | 7,200 | 15,218 | -8,018 |
| NRC_SIOUX_FALLS_SD___ | 17,112 | 15,218 | 1,894 |
| NRC_ST_LOUIS_MO_____ | 74,669 | 56,900 | 17,769 |
| NRC_ST_PETERBURG_FL___ | 31,670 | 25,397 | 6,273 |
| NRC_SYRACUSE_NY_____ | 32,000 | 18,905 | 13,095 |
| NRC_TAMPA_FL_____ | 21,489 | 18,905 | 2,584 |
| NRC_TUSCALOOSA_AL____ | 5,646 | 15,218 | -9,572 |
| NRC_WATERTOWN_NY_____ | 4,720 | 4,720 | 0 |
| NRC_WHITE_RIVER_JCT___ | 19,616 | 15,218 | 4,398 |
| NRC_WICHITA_KS_____ | 36,862 | 37,144 | -282 |
| NRC_WILMINGTON_NC____ | 7,807 | 15,218 | -7,411 |
| NRF_MARQUETTE_MI_____ | 13,132 | 15,218 | -2,086 |
| Totals | 5,353,207 | 4,586,822 | 766,385 |