

SUMMARY OF SCENARIO ENVIRONMENTAL IMPACTS

[TABS WORKING DRAFT]

SCENARIO # 620
TRAINING

TITLE: E&T-0053 JOINT CENTER FOR CONSOLIDATED MANAGEMENT

GENERAL DESCRIPTION: Realign Ft Lee, VA by consolidating Transportation Management Training. Realign Lackland AFB, TX by relocating Transportation Mgt courses taught there to Ft Lee. The intent of this scenario is to consolidate like courses while maintaining service unique cultures. (Supports USA-0051 / 85 to establish Combat Service Support Center at Ft Lee.)

Note: 1) 2088 personnel moved to Ft Lee.

ANALYST COL CRABTREE

DATE: 7 JAN 2005

Env Resource Area	<i>Gaining</i> Installation Assessment Inst Name: Fort Lee	Analyst Comments (& data source(s) that drive assessment)
Air Quality	In Attainment for all NAAQS.	#213 - All NAAQS in Attainment. #211 Emissions inventory shows no permit limits exceeded. New personnel will contribute to increased CO emissions from POV, but no permit issues expected. #220 Synthetic Minor permit ISR2 - AQM adversely impacts mission
Cultural/Archaeological Resources	No Impact. 24 cultural/archeological sites and 3 historical properties listed, with some impact to mission/operations reported. Sufficient unencumbered land available for new admin. buildings.	#230, 232 - 24 arch resource sites, with restr on tng/operations; #233 - 100% surveyed; #234 - No tribes assert interest #235 - 3 historic properties listed #236 - Has programmatic agreement ISR2 - site restrictions impacting msn.
Dredging	No Impact	
Land Use Constraints/Sensitive Resource Areas	No Impact.	Buildable Acres - 86 acres req'd (assume 2 large admin. organizations) with 1,982 acres available (excludes tng acres) #201,254 - No new constraints. #256 - 1 SRA - no restr
Marine Mammals	No Impact	
Noise	No Impact. No new noise as a result of this scenario.	#239 - 13 acres of Noise Zone 2, and 1 acre of Zone 3 extends outside installation, which is not encroached by development.
Threatened & Endangered Species/Critical Habitat	No Impact. Critical habitat (Bald Eagle) restricts < 3% of total land.	#260 - 1 habitat (Bald Eagle) affects 2.1% of land; restr to veh traffic near nests. (Limited access to training range during mating season) #259, 261-264 - No TES/cand species
Waste Management	No Impact. New mission does not require OB/OD permit.	#269 Installation does not have a RCRA Subpart X permit.
Water Resources	No Impact.	#276,278,279,293 - No restrictions ISR2 - WQM, WWQM msn impact reported #824,825 - adequate water available IREM shows water infr can support 28,562 more people; prop adds 2088. #822 - Has dom WW treatment plant
Wetlands	No impact.	#251, 257 - No wetlands restr

SUBJECT: SUMMARY OF SCENARIO ENVIRONMENTAL IMPACTS (CONTINUED); [TABS WORKING DRAFT]

SCENARIO # 620

NOTE: No losing sites are Army installations, so no losing sites assessments conducted

Env Resource Area	<i>Losing Installation Assessment</i> Inst Name: <u>N/A</u>	Analyst Comments (& data source(s) that drive assessment)
Air Quality		
Cultural/ Archeological Resources		
Dredging		
Land Use Constraints/Sensitive Resource Areas		
Marine Mammals/Marine Resources/Marine		
Noise		
Threatened & Endangered Species/Critical Habitat		
Waste Management		
Water Resources		
Wetlands		

SUBJECT: SUMMARY OF SCENARIO ENVIRONMENTAL IMPACTS (CONTINUED); [TABS WORKING DRAFT]

SCENARIO # 620

IMPACTS OF COSTS

Env Resource Area	Gaining Installation Inst Name: <u>Ft Lee</u>	Losing Installation Inst Name: <u>N/A</u>
Environmental Restoration*	No Impact	None.
Waste Management	No Impact	None.
Environmental Compliance	NEPA (Environmental Assessment (EA) at gaining base - \$400K Endangered Species Planning Level Survey, Species Mgt - \$20K - \$100K.	None.
COBRA Costs:	NEPA (EA) - \$400K	None.

Economic Impact Report

This report depicts the economic impact of the following Scenarios:

ET 0053: Transportation Management from Lackland AFB to Ft Lee

The data in this report is rolled up by Action

ECONOMIC IMPACT DATA

Scenario: Transportation Management from Lackland AFB to Ft Lee
Economic Region of Influence(ROI): San Antonio, TX Metropolitan Statistical Area
Base: Lackland AFB
Action: Move Personnel from Lackland

Overall Economic Impact of Proposed BRAC-05 Action:

ROI Population (2002):	1,786,138
ROI Employment (2002):	1,009,217
Authorized Manpower (2005):	20,719
Authorized Manpower(2005) / ROI Employment(2002):	2.05%
Total Estimated Job Change:	-236
Total Estimated Job Change / ROI Employment(2002):	-0.02%

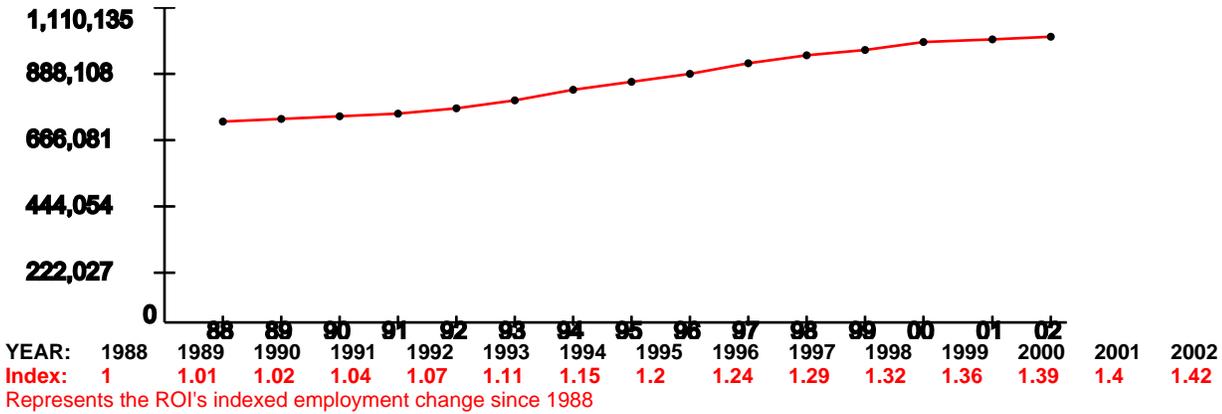
Cumulative Job Change (Gain/Loss) Over Time:



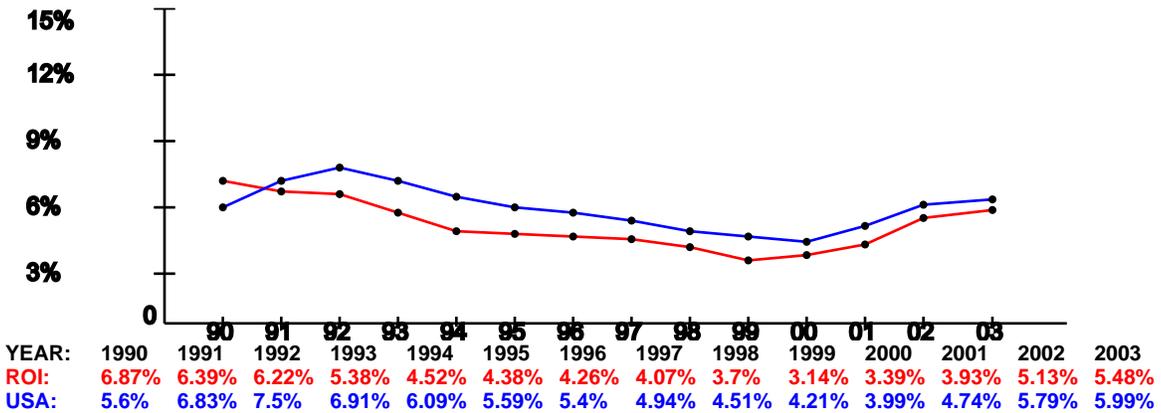
YEAR:	2006	2007	2008	2009	2010	2011
Direct Military:	0	-43	0	0	0	0
Direct Civillan:	0	-4	0	0	0	0
Direct Student:	0	-97	0	0	0	0
Direct Contractor:	0	0	0	0	0	0
Cum Indlr/Induc:	0	-92	-92	-92	-92	-92
Cum Total		-236	-236	-236	-236	-236

San Antonio, TX Metropolitan Statistical Area Trend Data

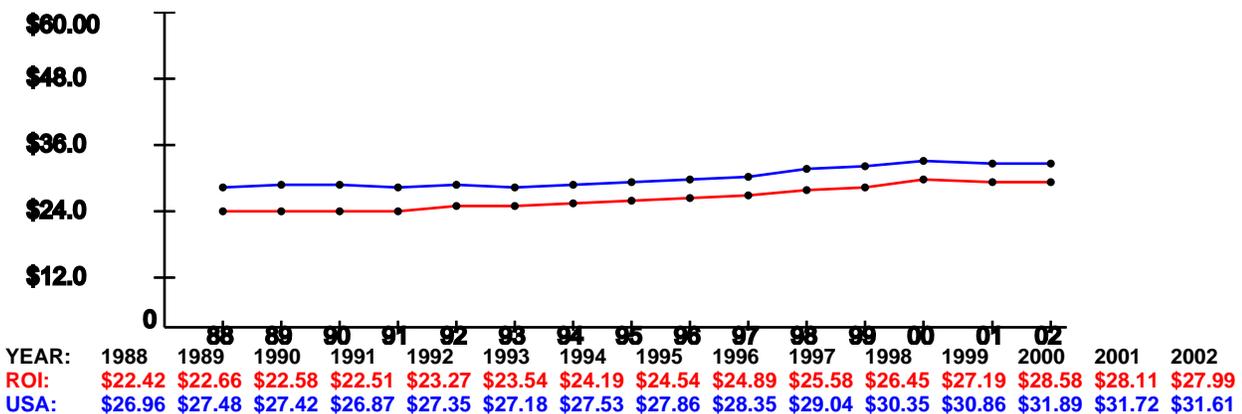
Employment Trend (1988-2002)



Unemployment Percentage Trend (1990-2003)



Per Capita Income x \$1,000 (1988-2002)



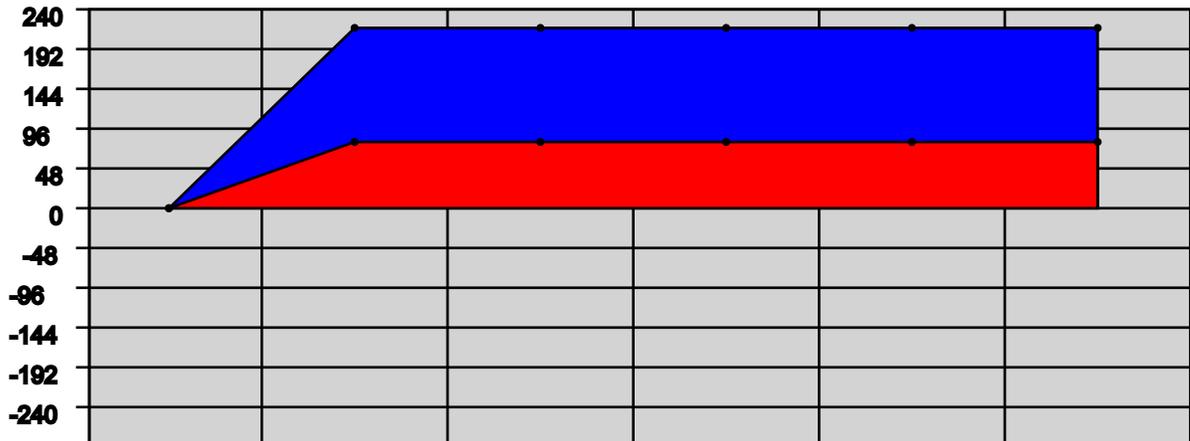
ECONOMIC IMPACT DATA

Scenario: Transportation Management from Lackland AFB to Ft Lee
Economic Region of Influence(ROI): Richmond, VA Metropolitan Statistical Area
Base: LEE
Action: Receive Personnel at Ft Lee

Overall Economic Impact of Proposed BRAC-05 Action:

ROI Population (2002):	1,124,538
ROI Employment (2002):	715,302
Authorized Manpower (2005):	10,552
Authorized Manpower(2005) / ROI Employment(2002):	1.48%
Total Estimated Job Change:	221
Total Estimated Job Change / ROI Employment(2002):	0.03%

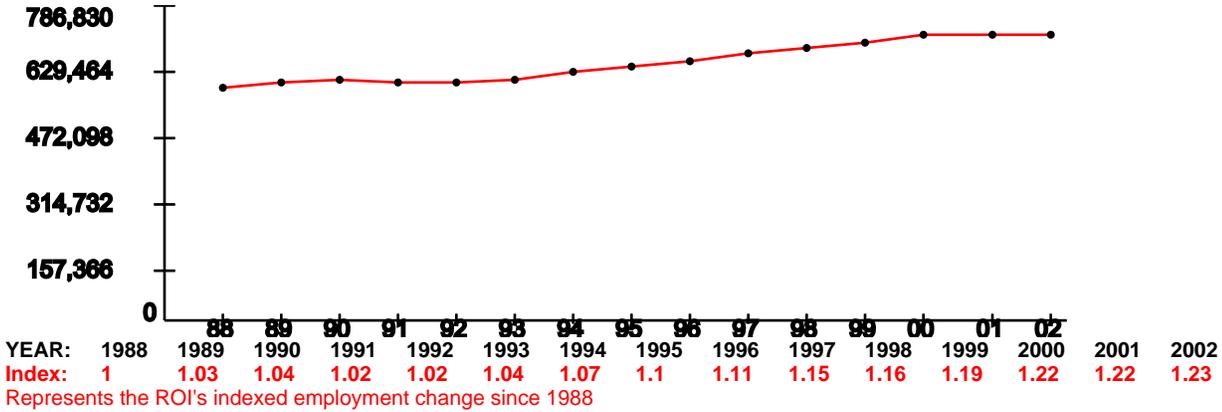
Cumulative Job Change (Gain/Loss) Over Time:



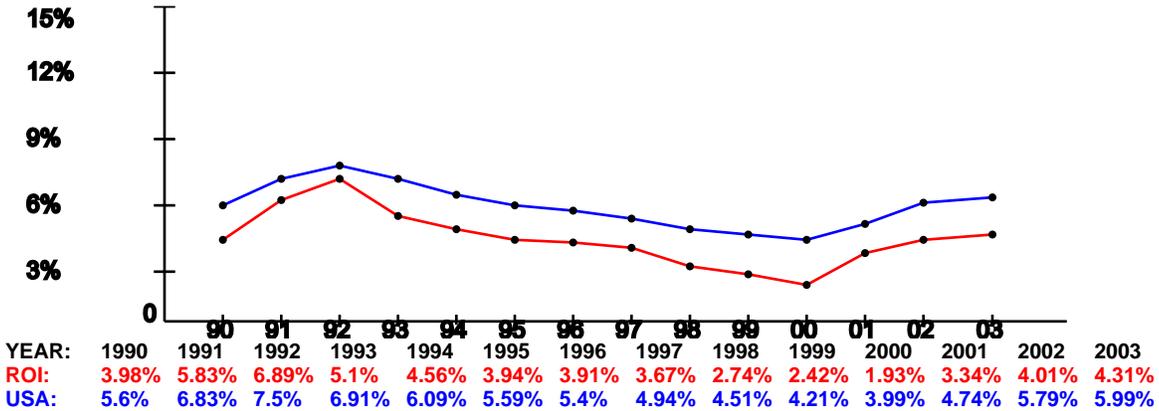
YEAR:	2006	2007	2008	2009	2010	2011
Direct Military:	0	39	0	0	0	0
Direct Civilian:	0	4	0	0	0	0
Direct Student:	0	97	0	0	0	0
Direct Contractor:	0	0	0	0	0	0
Cum Indir/Induc:	0	81	81	81	81	81
Cum Total:		221	221	221	221	221

Richmond, VA Metropolitan Statistical Area Trend Data

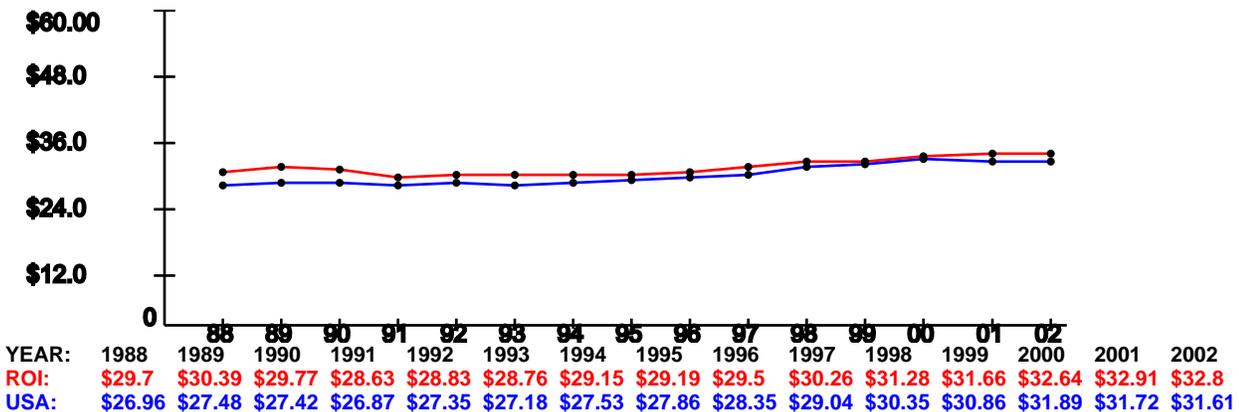
Employment Trend (1988-2002)



Unemployment Percentage Trend (1990-2003)



Per Capita Income x \$1,000 (1988-2002)



Candidate Recommendation # E&T-0053

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Candidate Recommendation: Realign Lackland AFB, TX, by relocating the Transportation Management training to Fort Lee, VA.

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Justification: Eliminates redundancy **and supports the idea that we should** train as we fight; “jointly.” Consolidates like schools while preserving service unique culture. Although Lackland AFB, TX, has a higher **quantitative** military value **score** than Fort Lee, VA, it is the military judgment of the JCSG that consolidation at the location with the largest amount of transportation training produces the greatest overall Military Value to the Department. Uses Interservice Training Review Organization (**ITRO**) as the baseline.

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Payback: The total estimated one-time cost to the Department of Defense to implement this recommendation is **\$875K**. The net of all costs and savings to the Department during the implementation period is a cost of **\$279K**. Annual recurring savings to the Department after implementation is **\$239K**, with a payback expected in **4** years. The net present value of the costs and savings to the Department over **20** years is a cost of **\$2.446M**. **[NOTE: do not use the negative sign when reporting costs or savings. If it is a cost, say so and state it as a positive number. Similarly if it is a savings, say so and state it as a positive number]**

Impacts:

Economic Impact on Communities:

Assuming no economic recovery, this recommendation could result in a **maximum** potential reduction of 236 jobs (144 direct jobs and 92 indirect jobs) over 2006-2011 in the San Antonio, TX, Metropolitan Statistical Area, which is less than 0.1 percent of Economic Region of Influence (EROI) employment.

Community Infrastructure: Review of community attributes indicates no issues regarding the ability of the infrastructure of the communities to support missions, forces, and personnel.

Environmental Impacts: This recommendation has **no impact** on air quality; cultural, archeological, or tribal resources; dredging; land use constraints or sensitive resources areas; marine mammals, resources or sanctuaries; noise; threatened and endangered species or critical habitat; waste management; water resources; or wetlands. This recommendation requires an environmental assessment and an endangered species planning level survey at the receiving location. The approximately \$500K cost was included in the payback calculation. This recommendation does not impact the costs of environmental restoration, waste management, and **other** environmental compliance activities.

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Candidate Recommendation # E&T-0053

Supporting Information:

Competing Recommendations: There are no known competing recommendations affecting this scenario. ~~This scenario supports Army Scenario #USA-0051.~~

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Force Structure Capabilities: This recommendation was constructed to accommodate the current and surge requirements. Since the manpower levels remain generally stable through FY 2011 within this Force & Infrastructure Category for all services, and end strength levels as reported in the 20-year Force structure plan remain relatively flat, it follows this recommendation is consistent with the 20-Year Force Structure Plan.

Military Value Analysis Results: A ranking of 1 is the higher military value score of 70 installations conducting Specialized Skills Training. Increases overall military (joint) value. **[NOTE: This section needs to list the military value information for all 70 installations conducting Specialized Skills Training.]**

Activity	Military Value Scores			Specialized Skills Training Ranking (1-70)		
	Initial	Progression	Functional	Initial	Progression	Functional
Fort Lee, VA	43.92	39.27	35.97	8	25	39
Lackland AFB, TX	52.37	41.21	42.64	4	16	16

Capacity Analysis: **[Note: This section also needs to include “Capacity Required to Surge”. This is your judgment of the physical capacity that must be reserved to accommodate surge. For those functions for surge is not related to infrastructure (work longer hours) or where you determine there is no requirement to surge, this number could be zero. As with military value, this information is required for all 70 installations conducting Specialized Skills Training.]**

Berthing Data for Activity	Max Potential Capacity	Current Capacity	Current Usage	Surge Capacity	Excess Capacity
Fort Lee, VA	5,101	5,101	4,502	900	-301
Lackland AFB, TX	9,679	9,679	8,948	1,790	-1,059

Messing Data for Activity	Max Potential Capacity	Current Capacity	Current Usage	Surge Capacity	Excess Capacity
Fort Lee, VA	9,255	9,255	3,885	777	4,593
Lackland AFB, TX	12,964	12,964	10,392	2,078	494

Classroom Data for Activity	Max Potential Capacity	Current Capacity	Current Usage	Surge Capacity	Excess Capacity
Fort Lee, VA	36,050	8,033	3,545	709	3,779
Lackland AFB, TX	158,123	35,235	11,679	2,336	21,220

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0053 ~ Attachment 1.doc
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Candidate Recommendation: Realign Lackland AFB, TX, by relocating the Transportation Management training to Fort Lee, VA.

Justification: Eliminates redundancy. Train as we fight; “jointly.” Consolidates like schools while preserving service unique culture. Although Lackland AFB, TX, has a higher military value than Fort Lee, VA it is the military judgment of the JCSG that consolidation at the location with the largest amount of transportation training produces the greatest overall Military Value to the Department. Uses Interservice Training Review Organization as the baseline.

Payback: The total estimated one-time cost to the Department of Defense to implement this recommendation is \$0.875M. The net of all costs and savings to the Department during the implementation period is a cost of \$0.279M. Annual recurring savings to the Department after implementation is \$0.239M with a payback expected in 4 years. The net present value of the costs and savings to the Department over 20 years is a savings of \$2.446M.

Impacts:

Economic Impact on Communities:

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Supporting Information:

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Force Structure Capabilities: This recommendation was constructed to accommodate the current and surge requirements. Since the manpower levels remain generally stable through FY 2011 within this Force & Infrastructure Category for all services, and end strength levels as reported in the 20-year Force structure plan remain relatively flat, it follows this recommendation is consistent with the 20-Year Force Structure Plan.

Military Value Analysis Results: A ranking of 1 is the higher military value score of 70 installations conducting Specialized Skills Training. Increases overall military (joint) value.

SST Activity	Military Value Scores			Specialized Skills Training Ranking (1-70)		
	Initial	Progression	Functional	Initial	Progression	Functional
Fort Lee, VA	43.92	39.27	35.97	8	25	39
Lackland AFB, TX	52.37	41.21	42.64	4	16	16

Military Value Information for Installations conducting Specialized Skills Training (SST):

SST Installation (Alphabetical)	Military Value Score for Initial (61.80-21.75)	Ranking for Initial (1-70)	Military Value for Skills Progression (55.27-27.70)	Ranking for Skills Progression (1-70)	Military Value Score for Functional (50.74-26.32)	Ranking for Functional (1-70)
Aberdeen Proving Ground, MD	32.96	37	36.12	44	35.98	38
Athens, GA	30.94	47	33.27	54	29.75	62
Ballston Spa, NY	27.28	60	33.57	52	33.59	49
Bangor, WA	28.73	55	38.79	30	39.74	25
Bolling AFB, MD	28.61	56	37.21	36	37.23	34
Bridgeport, CA	21.92	69	29.32	65	29.23	63
Brunswick, ME	29.62	53	40.04	21	43.49	13
Camp Lejeune, NC	42.01	11	39.23	26	41.38	21
Camp Pendleton, CA	35.96	26	36.81	38	32.70	52
Charleston, SC	37.40	24	37.37	35	42.33	17
Coronado, CA	31.98	41	36.52	40	44.49	8
Crane, IN	25.20	67	28.71	67	27.52	67
Dahlgren, VA	28.09	57	35.55	47	29.86	60
Eglin AFB, FL	30.43	50	39.04	28	35.60	41
Fairchild AFB, WA	38.96	18	35.20	48	33.76	48
Fallon, NV	31.39	45	35.14	49	37.31	33
Fort Belvoir, VA	31.20	46	37.46	34	38.58	29

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SST Installation (Alphabetical)	Military Value Score for Initial (61.80-21.75)	Ranking for Initial (1-70)	Military Value for Skills Progression (55.27- 27.70)	Ranking for Skills Progression (1-70)	Military Value Score for Functional (50.74-26.32)	Ranking for Functional (1-70)
Fort Benning, GA	49.13	6	42.91	12	49.12	2
Fort Bliss, TX	39.65	16	44.35	8	44.12	10
Fort Bragg, NC	28.93	54	36.82	37	31.84	55
Fort Campbell, KY	26.67	63	36.19	42	34.66	42
Fort Dix, NJ	26.60	64	31.47	57	29.81	61
Fort Eustis, VA	40.68	14	39.98	24	39.44	26
Fort Gordon, GA	42.40	10	40.92	18	35.85	40
Fort Knox, KY	40.94	13	48.21	4	42.66	15
Fort Lee, VA	43.92	8	39.27	25	35.97	39
Fort Leonard Wood, MO	52.87	3	46.86	5	43.91	11
Fort McCoy, WI	37.84	23	45.91	6	40.29	23
Fort Meade, MD	24.18	68	29.23	66	27.17	69
Fort Monmouth, NJ	27.47	59	31.45	58	34.42	43
Fort Rucker, AL	35.87	28	40.04	22	34.30	44
Fort Sill, OK	38.81	19	40.02	23	39.90	24
Goodfellow AFB, TX	48.77	7	41.39	15	41.58	20
Great Lakes, IL	41.38	12	39.00	29	34.27	45
Groton, CT	32.60	39	38.08	33	37.39	32
Gulfport, MS	35.18	31	42.23	13	43.81	12
Keesler AFB, MS	51.37	5	36.17	43	36.17	37
Kings Bay, GA	38.71	20	55.27	1	44.24	9
Kirtland AFB, NM	37.25	25	41.63	14	40.89	22
Lackland AFB, TX	52.37	4	41.21	16	42.64	16
Little Creek, VA	35.88	27	41.00	17	47.28	5
Maxwell AFB, AL	42.86	9	40.11	20	31.15	58
Mayport, FL	30.27	51	36.39	41	41.87	19
Meridian, MS	35.71	29	35.84	46	34.13	46
Newport, RI	30.91	48	38.18	32	37.91	30
Norfolk, VA	35.01	32	50.99	3	50.47	1
Oceana, VA	40.26	15	51.11	2	48.52	4
Panama City, FL	33.76	36	33.55	53	31.90	54
Pearl Harbor, HI	26.87	62	32.31	55	45.41	7
Pensacola, FL	59.05	2	45.52	7	39.25	27
Point Loma, CA	32.80	38	43.10	11	46.13	6
Pope AFB, NC	37.88	22	33.93	50	27.38	68
Presidio of Monterey, CA	27.57	58	29.52	63	29.21	64
Quantico, VA	29.83	52	29.34	64	28.95	66
Redstone Arsenal, AL	31.58	43	33.71	51	32.96	50
San Diego, CA (USN)	31.57	44	43.70	10	41.92	18

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SST Installation (Alphabetical)	Military Value Score for Initial (61.80-21.75)	Ranking for Initial (1-70)	Military Value for Skills Progression (55.27- 27.70)	Ranking for Skills Progression (1-70)	Military Value Score for Functional (50.74-26.32)	Ranking for Functional (1-70)
San Diego, CA (USMC)	27.01	61	30.59	59	31.31	56
Sheppard AFB, TX	61.80	1	44.17	9	49.00	3
Tobyhanna Army Depot, PA	34.52	34	39.12	27	36.33	36
Twenty-Nine Palms, CA	34.69	33	30.55	60	28.98	65
Tyndall AFB, FL	38.09	21	32.03	56	38.70	28
Vandenberg, CA	34.49	35	27.70	70	34.07	47
Wallops Island, VA	25.52	65	28.21	68	26.32	70
Whidbey Island, WA	30.88	49	38.25	31	31.28	57
Willow Grove, PA	21.75	70	29.87	62	30.63	59
Yuma Proving Ground, AZ	25.43	66	29.94	61	32.09	53
Yuma, AZ	32.10	40	28.12	69	32.85	51

Capacity Analysis:

Berthing Data for SST Activity	Max Potential Capacity	Current Capacity	Current Usage	Capacity Required for Surge	Capacity Available to Surge	Excess Capacity
Fort Lee, VA	5,101	5,101	4,502	900	599	-301
Lackland AFB, TX	9,679	9,679	8,948	1,790	731	-1,059

Messing Data for SST Activity	Max Potential Capacity	Current Capacity	Current Usage	Capacity Required for Surge	Capacity Available to Surge	Excess Capacity
Fort Lee, VA	9,255	9,255	3,885	777	5,370	4,593
Lackland AFB, TX	12,964	12,964	10,392	2,078	2,572	494

Classroom Data for SST Activity	Max Potential Capacity	Current Capacity	Current Usage	Capacity Required for Surge	Capacity Available to Surge	Excess Capacity
Fort Lee, VA	36,050	8,033	3,545	709	32,505	3,779
Lackland AFB, TX	158,123	35,235	11,679	2,336	146,444	21,220

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Capacity Analysis for Installations conducting Specialized Skills Training (SST):

Berthing Data for SST Activity	Max Potential Capacity	Current Capacity	Current Usage	Capacity Required for Surge	Capacity Available to Surge	Excess Capacity
Aberdeen Proving Ground, MD	2915	2915	1991	398	924	526
Athens, GA	217	217	312	62	0	-157
Ballston Spa, NY	0	0	228	46	0	-274
Bangor, WA	0	0	0	0	0	0
Bolling AFB, MD	24	24	0	0	24	24
Bridgeport, CA	1500	1500	1261	252	239	-13
Brunswick, ME	500	500	35	7	465	458
Camp Lejeune, NC	7043	7043	2889	578	4154	3576
Camp Pendleton, CA	1595	1595	1253	251	342	91
Charleston, SC	2400	2400	3307	661	0	-1568
Coronado, CA	1267	1267	206	41	1061	1020
Crane, IN	0	0	0	0	0	0
Dahlgren, VA	580	580	0	0	580	580
Eglin AFB, FL	502	502	659	132	0	-289
Fairchild AFB, WA	352	352	305	61	47	-14
Fallon, NV	1830	1830	364	73	1466	1393
Fort Belvoir, VA	70	70	5243	1049	0	-6222
Fort Benning, GA	11563	11563	14706	2941	0	-6084
Fort Bliss, TX	913	913	1250	250	0	-587
Fort Bragg, NC	1202	1202	958	192	244	52
Fort Campbell, KY	252	252	0	0	252	252
Fort Dix, NJ	954	954	0	0	954	954
Fort Eustis, VA	1718	1718	2136	427	0	-845
Fort Gordon, GA	2660	2660	2794	559	0	-693
Fort Huachuca, AZ	2228	2228	1538	308	690	382
Fort Jackson, SC	1400	1400	131	26	1269	1243
Fort Knox, KY	8870	8870	4887	977	3983	3006
Fort Lee, VA	5101	5101	4502	900	599	-301
Fort Leonard Wood, MO	20928	20928	9730	1946	11198	9252
Fort McCoy, WI	1912	1912	128	26	1784	1758
Fort Meade, MD	675	675	676	135	0	-136
Fort Monmouth, NJ	120	120	230	46	0	-156
Fort Rucker, AL	763	763	751	150	12	-138
Fort Sill, OK	4060	4060	5243	1049	0	-2232
Goodfellow AFB, TX	1966	1966	2440	488	0	-962
Great Lakes, IL	8364	8364	4143	829	4221	3392
Groton, CT	1452	1452	1848	370	0	-766
Gulfport, MS	564	564	585	117	0	-138
Keesler AFB, MS	3668	3668	5593	1119	0	-3044

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Berthing Data for SST Activity	Max Potential Capacity	Current Capacity	Current Usage	Capacity Required for Surge	Capacity Available to Surge	Excess Capacity
Kings Bay, GA	234	234	116	23	118	95
Kirtland AFB, NM	420	420	309	62	111	49
Lackland AFB, TX	9679	9679	8948	1790	731	-1059
Little Creek, VA	939	939	242	48	697	649
Maxwell AFB, AL	726	726	881	176	0	-331
Mayport, FL	0	0	10	2	0	-12
Meridian, MS	1896	1896	668	134	1228	1094
Newport, RI	1568	1568	677	135	891	756
Norfolk, VA	1716	1716	6	1	1710	1709
Oceana, VA	2662	2662	697	139	1965	1826
Panama City, FL	173	173	297	59	0	-183
Pearl Harbor, HI	0	0	28	6	0	-34
Pensacola, FL	9114	9114	7189	1438	1925	487
Point Loma, CA	650	650	110	22	540	518
Pope AFB, NC	48	48	45	9	3	-6
Port Hueneme, CA	418	418	320	64	98	34
Presidio of Monterey, CA	2734	2734	2523	505	211	-294
Quantico, VA	354	354	283	57	71	14
Redstone Arsenal, AL	1241	1241	596	119	645	526
San Diego, CA (USN)	2016	2016	937	187	1079	892
San Diego, CA (USMC)	500	500	300	60	200	140
Sheppard AFB, TX	4840	4840	6888	1378	0	-3426
Tobyhanna Army Depot, PA	846	846	278	56	568	512
Twenty-Nine Palms, CA	2199	2199	2059	412	140	-272
Tyndall AFB, FL	90	90	0	0	90	90
Vandenberg, CA	256	256	555	111	0	-410
Wallops Island, VA	89	89	65	13	24	11
Whidbey Island, WA	200	200	231	46	0	-77
Willow Grove, PA	24	24	0	0	24	24
Yuma Proving Ground, AZ	196	196	60	12	136	124
Yuma, AZ	0	0	0	0	0	0

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Messing Data for SST Activity	Max Potential Capacity	Current Capacity	Current Usage	Capacity Required for Surge	Capacity Available to Surge	Excess Capacity
Aberdeen Proving Ground, MD	4172	4172	1991	398	2181	1783
Athens, GA	0	0	0	0	0	0
Ballston Spa, NY	0	0	0	0	0	0
Bangor, WA	0	0	0	0	0	0
Bolling AFB, MD	0	0	0	0	0	0
Bridgeport, CA	948	948	889	178	59	-119
Brunswick, ME	656	656	120	24	536	512
Camp Lejeune, NC	7588	7588	4755	951	2833	1882
Camp Pendleton, CA	5715	5715	2960	592	2755	2163
Charleston, SC	1892	1892	3170	634	0	-1912
Coronado, CA	950	950	758	152	192	40
Crane, IN	0	0	0	0	0	0
Dahlgren, VA	0	0	0	0	0	0
Eglin AFB, FL	907	907	907	181	0	-181
Fairchild AFB, WA	560	560	305	61	255	194
Fallon, NV	1152	1152	364	73	788	715
Fort Belvoir, VA	960	960	199	40	761	721
Fort Benning, GA	15431	15431	3611	722	11820	11098
Fort Bliss, TX	1732	1732	1177	235	555	320
Fort Bragg, NC	932	932	2208	442	0	-1718
Fort Campbell, KY	75	75	212	42	0	-179
Fort Dix, NJ	6860	6860	336	67	6524	6457
Fort Eustis, VA	1550	1550	1286	257	264	7
Fort Gordon, GA	4040	4040	4276	855	0	-1091
Fort Huachuca, AZ	1880	1880	5540	1108	0	-4768
Fort Jackson, SC	3248	3248	10947	2189	0	-9888
Fort Knox, KY	42540	42540	4887	977	37653	36676
Fort Lee, VA	9255	9255	3885	777	5370	4593
Fort Leonard Wood, MO	1292	1292	8726	1745	0	-9179
Fort McCoy, WI	2105	2105	1285	257	820	563
Fort Meade, MD	604	604	29002	5800	0	-34198
Fort Monmouth, NJ	240	240	240	48	0	-48
Fort Rucker, AL	1292	1292	2104	421	0	-1233
Fort Sill, OK	8800	8800	4724	945	4076	3131
Goodfellow AFB, TX	2158	2158	2504	501	0	-847
Great Lakes, IL	18752	18752	14796	2959	3956	997
Groton, CT	1794	1794	1950	390	0	-546
Gulfport, MS	800	800	634	127	166	39
Keesler AFB, MS	3402	3402	5604	1121	0	-3323
Kings Bay, GA	600	600	234	47	366	319
Kirtland AFB, NM	307	307	307	61	0	-61

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Messing Data for SST Activity	Max Potential Capacity	Current Capacity	Current Usage	Capacity Required for Surge	Capacity Available to Surge	Excess Capacity
Lackland AFB, TX	12964	12964	10392	2078	2572	494
Little Creek, VA	119	119	219	44	0	-144
Maxwell AFB, AL	3024	3024	2497	499	527	28
Mayport, FL	0	0	0	0	0	0
Meridian, MS	2640	2640	1116	223	1524	1301
Newport, RI	550	550	600	120	0	-170
Norfolk, VA	799	799	996	199	00	-396
Oceana, VA	935	935	1261	252	0	-578
Panama City, FL	137	137	165	33	0	-61
Pearl Harbor, HI	60	60	0	0	60	60
Pensacola, FL	9800	9800	7065	1413	2735	1322
Point Loma, CA	0	0	0	0	0	0
Pope AFB, NC	117	117	117	23	0	-23
Port Hueneme, CA	940	940	560	112	380	268
Presidio of Monterey, CA	574	574	107530	21506	0	-128462
Quantico, VA	5574	5574	2388	478	3186	2708
Redstone Arsenal, AL	1100	1100	500	100	600	500
San Diego, CA (USN)	2350	2350	2350	470	0	-470
San Diego, CA (USMC)	8600	8600	7090	1418	1510	92
Sheppard AFB, TX	8800	8800	6889	1378	1911	533
Tobyhanna Army Depot, PA	4000	4000	181	36	3819	3783
Twenty-Nine Palms, CA	1400	1400	2053	411	0	-1064
Tyndall AFB, FL	528	528	470	94	58	-36
Vandenberg, CA	247	247	233	47	14	-33
Wallops Island, VA	352	352	65	13	287	274
Whidbey Island, WA	500	500	162	32	338	306
Willow Grove, PA	200	200	15	3	185	182
Yuma Proving Ground, AZ	400	400	93	19	307	288
Yuma, AZ	2120	2120	2120	424	0	-424

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Classroom Data for SST Activity	Max Potential Capacity	Current Capacity	Current Usage	Capacity Required for Surge	Capacity Available to Surge	Excess Capacity
Aberdeen Proving Ground, MD	15669	3482	1720	344	13949	1418
Athens, GA	4277	953	356	71	3921	526
Ballston Spa, NY	4705	1048	741	148	3964	159
Bangor, WA	15134	3372	1089	218	14045	2065
Bolling AFB, MD	1021	227	78	16	943	134
Bridgeport, CA	4694	1046	843	169	3851	34
Brunswick, ME	2967	661	38	8	2929	616
Camp Lejeune, NC	45569	10154	2301	460	43268	7393
Camp Pendleton, CA	7313	1630	1253	251	6060	126
Charleston, SC	15146	3375	3344	669	11802	-638
Coronado, CA	13241	2950	1107	221	12134	1622
Crane, IN	0	0	22	4	0	-26
Dahlgren, VA	2078	463	395	79	1683	-11
Eglin AFB, FL	5244	1169	1208	242	4036	-281
Fairchild AFB, WA	37149	8278	296	59	36853	7923
Fallon, NV	2150	479	364	73	1786	42
Fort Belvoir, VA	4837	1076	269	54	4568	753
Fort Benning, GA	37791	8421	11709	2342	26082	-5630
Fort Bliss, TX	4102	914	878	176	3224	-140
Fort Bragg, NC	27963	6231	1642	328	26321	4261
Fort Campbell, KY	5538	1234	200	40	5338	994
Fort Dix, NJ	5479	1221	0	0	5479	1221
Fort Eustis, VA	26029	5800	2261	452	23768	3087
Fort Gordon, GA	39981	8909	3288	658	36693	4963
Fort Huachuca, AZ	23740	5290	2305	441	21435	2544
Fort Jackson, SC	5883	1311	0	0	5883	1311
Fort Knox, KY	118565	26420	4842	968	113723	20610
Fort Lee, VA	36050	8033	3545	709	32505	3779
Fort Leonard Wood, MO	84297	18784	8653	1731	75644	8400
Fort McCoy, WI	7171	1598	278	55	6893	1265
Fort Meade, MD	9801	2184	3	1	9798	2180
Fort Monmouth, NJ	0	0	139	28	0	-167
Fort Rucker, AL	12296	2740	2429	490	9867	-179
Fort Sill, OK	7961	1774	3567	713	4394	-2506
Goodfellow AFB, TX	10965	2443	3139	628	7826	-1323
Great Lakes, IL	48655	10842	4075	815	44580	5952
Groton, CT	13807	3077	1848	370	11959	859
Gulfport, MS	18552	4134	1062	212	17490	2859
Keesler AFB, MS	33537	7473	5763	1153	27774	557
Kings Bay, GA	26707	5950	186	37	26521	5727
Kirtland AFB, NM	3082	687	394	79	2688	214

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Classroom Data for SST Activity	Max Potential Capacity	Current Capacity	Current Usage	Capacity Required for Surge	Capacity Available to Surge	Excess Capacity
Lackland AFB, TX	158123	35235	11679	2336	146444	21220
Little Creek, VA	9565	2131	1408	282	8157	442
Maxwell AFB, AL	11606	2586	917	183	10689	1486
Mayport, FL	3347	746	403	81	2944	262
Meridian, MS	7568	1686	758	152	6810	777
Newport, RI	9947	2217	1174	235	8773	808
Norfolk, VA	31490	7017	2074	415	29416	4528
Oceana, VA	30055	6697	2753	551	27302	3394
Panama City, FL	2591	577	297	59	2294	221
Pearl Harbor, HI	11672	2601	934	187	10738	1480
Pensacola, FL	61692	13747	6754	1351	54938	5642
Point Loma, CA	20236	4509	559	112	19677	3838
Pope AFB, NC	410	91	45	9	365	37
Port Hueneme, CA	17336	3863	2119	424	15217	1320
Presidio of Monterey, CA	32446	7230	3766	753	28680	2711
Quantico, VA	1644	366	338	68	1306	-39
Redstone Arsenal, AL	1463	326	562	112	901	-348
San Diego, CA (USN)	5513	1229	1283	257	4230	-311
San Diego, CA (USMC)	2425	554	2612	52	0	241
Sheppard AFB, TX	151734	33811	7774	1555	143960	24482
Tobyhanna Army Depot, PA	0	0	262	52	0	-314
Twenty-Nine Palms, CA	61692	3730	2053	411	59639	1266
Tyndall AFB, FL	12580	2803	822	164	11758	1817
Vandenberg, CA	28588	6370	555	111	28033	5704
Wallops Island, VA	1703	380	65	13	1638	302
Whidbey Island, WA	9552	2129	549	110	9003	1470
Willow Grove, PA	588	131	68	14	520	49
Yuma Proving Ground, AZ	2805	625	109	22	2696	494
Yuma, AZ	592	132	180	36	412	-84

8 Attachments:

- 1) Complementary Recommendations
- 2) Force Structure Capabilities
- 3) Military Value Reports
- 4) Capacity Analysis
- 5) COBRA Results
- 6) Economic Impact Report
- 7) Installation Criterion 7 Profile
- 8) Summary of Scenario Environmental Impacts

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Notes: _____

Department : Army
 Scenario File : D:\BRAC\COBRA\COBRA Recent Edition\E&T0053 Transportation to Lee 04 Jan 05\E&T 0053 Trans Mgt
 from Lackland to Lee 5 Jan 05.CBR
 Option Pkg Name: E&T 0053 Transportation Mgt Training -LEE
 Std Fctrs File : D:\BRAC\COBRA\COBRA Recent Edition\COBRA 6.04 - Program December 08 04\BRAC2005.SFF

Starting Year : 2006
 Final Year : 2007
 Payback Year : 2011 (4 Years)

NPV in 2025(\$K): -2,446
 1-Time Cost(\$K): 875

Net Costs in 2005 Constant Dollars (\$K)

	2006	2007	2008	2009	2010	2011	Total	Beyond
	----	----	----	----	----	----	----	-----
MilCon	0	0	0	0	0	0	0	0
Person	0	-197	-377	-377	-377	-377	-1,707	-377
Overhd	100	-34	-109	-109	-109	-109	-371	-109
Moving	0	493	0	0	0	0	493	0
Missio	0	0	0	0	0	0	0	0
Other	0	314	248	248	248	248	1,306	248
TOTAL	100	576	-239	-239	-239	-239	-279	-239

	2006	2007	2008	2009	2010	2011	Total
	----	----	----	----	----	----	----
POSITIONS ELIMINATED							
Off	0	0	0	0	0	0	0
Enl	0	4	0	0	0	0	4
Civ	0	0	0	0	0	0	0
TOT	0	4	0	0	0	0	4

POSITIONS REALIGNED							
Off	0	0	0	0	0	0	0
Enl	0	39	0	0	0	0	39
Stu	0	97	0	0	0	0	97
Civ	0	4	0	0	0	0	4
TOT	0	140	0	0	0	0	140

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Costs in 2005 Constant Dollars (\$K)

	2006	2007	2008	2009	2010	2011	Total	Beyond
	----	----	----	----	----	----	----	-----
MilCon	0	0	0	0	0	0	0	0
Person	0	221	205	205	205	205	1,043	205
Overhd	100	406	331	331	331	331	1,830	331
Moving	0	618	0	0	0	0	618	0
Missio	0	0	0	0	0	0	0	0
Other	0	314	248	248	248	248	1,306	248
TOTAL	100	1,560	784	784	784	784	4,798	784

Savings in 2005 Constant Dollars (\$K)

	2006	2007	2008	2009	2010	2011	Total	Beyond
	----	----	----	----	----	----	----	-----
MilCon	0	0	0	0	0	0	0	0
Person	0	418	583	583	583	583	2,750	583
Overhd	0	440	440	440	440	440	2,201	440
Moving	0	125	0	0	0	0	125	0
Missio	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0
TOTAL	0	984	1,023	1,023	1,023	1,023	5,077	1,023

Department : Army
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ONE-TIME COSTS -----(\$K)-----	2006 ----	2007 ----	2008 ----	2009 ----	2010 ----	2011 ----	Total -----
CONSTRUCTION							
MILCON	0	0	0	0	0	0	0
O&M							
CIV SALARY							
Civ RIF	0	0	0	0	0	0	0
Civ Retire	0	0	0	0	0	0	0
CIV MOVING							
Per Diem	0	19	0	0	0	0	19
POV Miles	0	1	0	0	0	0	1
Home Purch	0	49	0	0	0	0	49
HHG	0	25	0	0	0	0	25
Misc	0	4	0	0	0	0	4
House Hunt	0	15	0	0	0	0	15
PPP	0	0	0	0	0	0	0
RITA	0	25	0	0	0	0	25
FREIGHT							
Packing	0	9	0	0	0	0	9
Freight	0	218	0	0	0	0	218
Vehicles	0	38	0	0	0	0	38
Unemployment	0	0	0	0	0	0	0
OTHER							
Info Tech	0	28	0	0	0	0	28
Prog Manage	100	75	0	0	0	0	175
Supt Contract	0	0	0	0	0	0	0
Mothball	0	0	0	0	0	0	0
1-Time Move	0	0	0	0	0	0	0
MIL PERSONNEL							
MIL MOVING							
Per Diem	0	25	0	0	0	0	25
POV Miles	0	12	0	0	0	0	12
HHG	0	110	0	0	0	0	110
Misc	0	39	0	0	0	0	39
OTHER							
Elim PCS	0	16	0	0	0	0	16
OTHER							
HAP / RSE	0	66	0	0	0	0	66
Environmental	0	0	0	0	0	0	0
Misn Contract	0	0	0	0	0	0	0
1-Time Other	0	0	0	0	0	0	0
TOTAL ONE-TIME	100	775	0	0	0	0	875

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RECURRINGCOSTS	2006	2007	2008	2009	2010	2011	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	331	331	331	331	331	1,655	331
Civ Salary	0	0	0	0	0	0	0	0
TRICARE	0	248	248	248	248	248	1,240	248
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	205	205	205	205	205	1,027	205
OTHER								
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	784	784	784	784	784	3,922	784
TOTAL COST	100	1,560	784	784	784	784	4,798	784
ONE-TIME SAVES	2006	2007	2008	2009	2010	2011	Total	
-----(\$K)-----	----	----	----	----	----	----	-----	
CONSTRUCTION								
MILCON	0	0	0	0	0	0	0	
O&M								
1-Time Move	0	63	0	0	0	0	63	
MIL PERSONNEL								
Mil Moving	0	62	0	0	0	0	62	
OTHER								
Environmental	0	0	0	0	0	0	0	
1-Time Other	0	0	0	0	0	0	0	
TOTAL ONE-TIME	0	125	0	0	0	0	125	
RECURRINGSAVES	2006	2007	2008	2009	2010	2011	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	440	440	440	440	440	2,201	440
Civ Salary	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	165	329	329	329	329	1,483	329
House Allow	0	253	253	253	253	253	1,267	253
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	858	1,023	1,023	1,023	1,023	4,951	1,023
TOTAL SAVINGS	0	984	1,023	1,023	1,023	1,023	5,077	1,023

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ONE-TIME NET -----(\$K)-----	2006	2007	2008	2009	2010	2011	Total	
CONSTRUCTION								
MILCON	0	0	0	0	0	0	0	
O&M								
Civ Retir/RIF	0	0	0	0	0	0	0	
Civ Moving	0	403	0	0	0	0	403	
Info Tech	0	28	0	0	0	0	28	
Other	100	12	0	0	0	0	112	
MIL PERSONNEL								
Mil Moving	0	140	0	0	0	0	140	
OTHER								
HAP / RSE	0	66	0	0	0	0	66	
Environmental	0	0	0	0	0	0	0	
Misn Contract	0	0	0	0	0	0	0	
1-Time Other	0	0	0	0	0	0	0	
TOTAL ONE-TIME	100	650	0	0	0	0	750	
RECURRING NET -----(\$K)-----	2006	2007	2008	2009	2010	2011	Total	Beyond
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	-109	-109	-109	-109	-109	-546	-109
Civ Salary	0	0	0	0	0	0	0	0
TRICARE	0	248	248	248	248	248	1,240	248
MIL PERSONNEL								
Mil Salary	0	-165	-329	-329	-329	-329	-1,483	-329
House Allow	0	-48	-48	-48	-48	-48	-240	-48
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	-74	-239	-239	-239	-239	-1,029	-239
TOTAL NET COST	100	576	-239	-239	-239	-239	-279	-239

Department : Army
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Base: LEE, VA (51484)

ONE-TIME COSTS	2006	2007	2008	2009	2010	2011	Total
-----(\$K)-----	----	----	----	----	----	----	-----
CONSTRUCTION							
MILCON	0	0	0	0	0	0	0
O&M							
CIV SALARY							
Civ RIFs	0	0	0	0	0	0	0
Civ Retire	0	0	0	0	0	0	0
CIV MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
Home Purch	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
House Hunt	0	0	0	0	0	0	0
PPP	0	0	0	0	0	0	0
RITA	0	0	0	0	0	0	0
FREIGHT							
Packing	0	0	0	0	0	0	0
Freight	0	0	0	0	0	0	0
Vehicles	0	0	0	0	0	0	0
Unemployment	0	0	0	0	0	0	0
OTHER							
Info Tech	0	0	0	0	0	0	0
Prog Manage	0	0	0	0	0	0	0
Supt Contrac	0	0	0	0	0	0	0
Mothball	0	0	0	0	0	0	0
1-Time Move	0	0	0	0	0	0	0
MIL PERSONNEL							
MIL MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
OTHER							
Elim PCS	0	0	0	0	0	0	0
OTHER							
HAP / RSE	0	0	0	0	0	0	0
Environmental	0	0	0	0	0	0	0
Misn Contract	0	0	0	0	0	0	0
1-Time Other	0	0	0	0	0	0	0
TOTAL ONE-TIME	0	0	0	0	0	0	0

Department : Army
 Scenario File : D:\BRAC\COBRA\COBRA Recent Edition\E&T0053 Transportation to Lee 04 Jan 05\E&T 0053 Trans Mgt
 from Lackland to Lee 5 Jan 05.CBR
 Option Pkg Name: E&T 0053 Transportation Mgt Training -LEE
 Std Fctrs File : D:\BRAC\COBRA\COBRA Recent Edition\COBRA 6.04 - Program December 08 04\BRAC2005.SFF

Base: LEE, VA (51484)								
ONE-TIME NET	2006	2007	2008	2009	2010	2011	Total	
-----(\$K)-----	----	----	----	----	----	----	-----	
CONSTRUCTION								
MILCON	0	0	0	0	0	0	0	
O&M								
Civ Retir/RIF	0	0	0	0	0	0	0	
Civ Moving	0	0	0	0	0	0	0	
Info Tech	0	0	0	0	0	0	0	
Other	0	0	0	0	0	0	0	
MIL PERSONNEL								
Mil Moving	0	0	0	0	0	0	0	
OTHER								
HAP / RSE	0	0	0	0	0	0	0	
Environmental	0	0	0	0	0	0	0	
Misn Contract	0	0	0	0	0	0	0	
1-Time Other	0	0	0	0	0	0	0	
TOTAL ONE-TIME	0	0	0	0	0	0	0	
RECURRING NET	2006	2007	2008	2009	2010	2011	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	331	331	331	331	331	1,655	331
Civ Salary	0	0	0	0	0	0	0	0
TRICARE	0	248	248	248	248	248	1,240	248
MIL PERSONNEL								
Mil Salary	0	0	0	0	0	0	0	0
House Allow	0	205	205	205	205	205	1,027	205
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	784	784	784	784	784	3,922	784
TOTAL NET COST	0	784	784	784	784	784	3,922	784

Department : Army
 Scenario File : D:\BRAC\COBRA\COBRA Recent Edition\E&T0053 Transportation to Lee 04 Jan 05\E&T 0053 Trans Mgt
 from Lackland to Lee 5 Jan 05.CBR
 Option Pkg Name: E&T 0053 Transportation Mgt Training -LEE
 Std Fctrs File : D:\BRAC\COBRA\COBRA Recent Edition\COBRA 6.04 - Program December 08 04\BRAC2005.SFF

Base: Lackland AFB, TX (MPLS)

ONE-TIME COSTS	2006	2007	2008	2009	2010	2011	Total
-----(\$K)-----	----	----	----	----	----	----	-----
CONSTRUCTION							
MILCON	0	0	0	0	0	0	0
O&M							
CIV SALARY							
Civ RIFs	0	0	0	0	0	0	0
Civ Retire	0	0	0	0	0	0	0
CIV MOVING							
Per Diem	0	19	0	0	0	0	19
POV Miles	0	1	0	0	0	0	1
Home Purch	0	49	0	0	0	0	49
HHG	0	25	0	0	0	0	25
Misc	0	4	0	0	0	0	4
House Hunt	0	15	0	0	0	0	15
PPP	0	0	0	0	0	0	0
RITA	0	25	0	0	0	0	25
FREIGHT							
Packing	0	9	0	0	0	0	9
Freight	0	218	0	0	0	0	218
Vehicles	0	38	0	0	0	0	38
Unemployment	0	0	0	0	0	0	0
OTHER							
Info Tech	0	28	0	0	0	0	28
Prog Manage	100	75	0	0	0	0	175
Supt Contrac	0	0	0	0	0	0	0
Mothball	0	0	0	0	0	0	0
1-Time Move	0	0	0	0	0	0	0
MIL PERSONNEL							
MIL MOVING							
Per Diem	0	25	0	0	0	0	25
POV Miles	0	12	0	0	0	0	12
HHG	0	110	0	0	0	0	110
Misc	0	39	0	0	0	0	39
OTHER							
Elim PCS	0	16	0	0	0	0	16
OTHER							
HAP / RSE	0	66	0	0	0	0	66
Environmental	0	0	0	0	0	0	0
Misn Contract	0	0	0	0	0	0	0
1-Time Other	0	0	0	0	0	0	0
TOTAL ONE-TIME	100	775	0	0	0	0	875

Department : Army
 Scenario File : D:\BRAC\COBRA\COBRA Recent Edition\E&T0053 Transportation to Lee 04 Jan 05\E&T 0053 Trans Mgt
 from Lackland to Lee 5 Jan 05.CBR
 Option Pkg Name: E&T 0053 Transportation Mgt Training -LEE
 Std Fctrs File : D:\BRAC\COBRA\COBRA Recent Edition\COBRA 6.04 - Program December 08 04\BRAC2005.SFF

Base: Lackland AFB, TX (MPLS)

RECURRINGCOSTS -----(\$K)-----	2006 ----	2007 ----	2008 ----	2009 ----	2010 ----	2011 ----	Total -----	Beyond -----
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
TRICARE	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	0	0	0	0	0	0

TOTAL COSTS 100 775 0 0 0 0 0 875 0

ONE-TIME SAVES -----(\$K)-----	2006 ----	2007 ----	2008 ----	2009 ----	2010 ----	2011 ----	Total -----	Beyond -----
CONSTRUCTION								
MILCON	0	0	0	0	0	0	0	0
O&M								
1-Time Move	0	63	0	0	0	0	63	0
MIL PERSONNEL								
Mil Moving	0	62	0	0	0	0	62	0
OTHER								
Environmental	0	0	0	0	0	0	0	0
1-Time Other	0	0	0	0	0	0	0	0
TOTAL ONE-TIME	0	125	0	0	0	0	125	0

RECURRINGSAVES -----(\$K)-----	2006 ----	2007 ----	2008 ----	2009 ----	2010 ----	2011 ----	Total -----	Beyond -----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	440	440	440	440	440	2,201	440
Civ Salary	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	165	329	329	329	329	1,483	329
House Allow	0	253	253	253	253	253	1,267	253
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	858	1,023	1,023	1,023	1,023	4,951	1,023
TOTAL SAVINGS	0	984	1,023	1,023	1,023	1,023	5,077	1,023

Department : Army
 Scenario File : D:\BRAC\COBRA\COBRA Recent Edition\E&T0053 Transportation to Lee 04 Jan 05\E&T 0053 Trans Mgt from Lackland to Lee 5 Jan 05.CBR
 Option Pkg Name: E&T 0053 Transportation Mgt Training -LEE
 Std Fctrs File : D:\BRAC\COBRA\COBRA Recent Edition\COBRA 6.04 - Program December 08 04\BRAC2005.SFF

Base: Lackland AFB, TX (MPLS)								
ONE-TIME NET	2006	2007	2008	2009	2010	2011	Total	
-----(\$K)-----	----	----	----	----	----	----	-----	
CONSTRUCTION								
MILCON	0	0	0	0	0	0	0	
O&M								
Civ Retir/RIF	0	0	0	0	0	0	0	
Civ Moving	0	403	0	0	0	0	403	
Info Tech	0	28	0	0	0	0	28	
Other	100	12	0	0	0	0	238	
MIL PERSONNEL								
Mil Moving	0	140	0	0	0	0	140	
OTHER								
HAP / RSE	0	66	0	0	0	0	66	
Environmental	0	0	0	0	0	0	0	
Misn Contract	0	0	0	0	0	0	0	
1-Time Other	0	0	0	0	0	0	0	
TOTAL ONE-TIME	100	650	0	0	0	0	750	
RECURRING NET	2006	2007	2008	2009	2010	2011	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
FAM HOUSE OPS								
O&M	0	0	0	0	0	0	0	0
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	-440	-440	-440	-440	-440	-2,201	-440
Civ Salary	0	0	0	0	0	0	0	0
TRICARE	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Mil Salary	0	-165	-329	-329	-329	-329	-1,483	-329
House Allow	0	-253	-253	-253	-253	-253	-1,267	-253
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	-858	-1,023	-1,023	-1,023	-1,023	-4,951	-1,023
TOTAL NET COST	100	-208	-1,023	-1,023	-1,023	-1,023	-4,201	-1,023

Data As Of 1/5/2005 12:40:10 PM, Report Created 1/5/2005 12:40:13 PM

Department : Army
 Scenario File : D:\BRAC\COBRA\COBRA Recent Edition\E&T0053 Transportation to Lee 04 Jan 05\E&T 0053 Trans Mgt
 from Lackland to Lee 5 Jan 05.CBR
 Option Pkg Name: E&T 0053 Transportation Mgt Training -LEE
 Std Fctrs File : D:\BRAC\COBRA\COBRA Recent Edition\COBRA 6.04 - Program December 08 04\BRAC2005.SFF

(All values in 2005 Constant Dollars)

Category	Cost	Sub-Total
-----	----	-----
Construction		
Military Construction	0	
Total - Construction		0
Personnel		
Civilian RIF	0	
Civilian Early Retirement	0	
Eliminated Military PCS	15,994	
Unemployment	0	
Total - Personnel		15,994
Overhead		
Program Management Cost	175,021	
Support Contract Termination	0	
Mothball / Shutdown	0	
Total - Overhead		175,021
Moving		
Civilian Moving	138,783	
Civilian PPP	0	
Military Moving	186,573	
Freight	264,748	
Information Technologies	28,000	
One-Time Moving Costs	0	
Total - Moving		618,105
Other		
HAP / RSE	66,332	
Environmental Mitigation Costs	0	
Mission Contract Startup and Termination	0	
One-Time Unique Costs	0	
Total - Other		66,332

Total One-Time Costs		875,452

One-Time Savings		
Military Construction Cost Avoidances	0	
Military Moving	62,335	
One-Time Moving Savings	63,000	
Environmental Mitigation Savings	0	
One-Time Unique Savings	0	

Total One-Time Savings		125,335

Total Net One-Time Costs		750,116

Department : Army
 Scenario File : D:\BRAC\COBRA\COBRA Recent Edition\E&T0053 Transportation to Lee 04 Jan 05\E&T 0053 Trans Mgt
 from Lackland to Lee 5 Jan 05.CBR
 Option Pkg Name: E&T 0053 Transportation Mgt Training -LEE
 Std Fctrs File : D:\BRAC\COBRA\COBRA Recent Edition\COBRA 6.04 - Program December 08 04\BRAC2005.SFF

Base: LEE, VA (51484)
 (All values in 2005 Constant Dollars)

Category	Cost	Sub-Total
-----	----	-----
Construction		
Military Construction	0	
Total - Construction		0
Personnel		
Civilian RIF	0	
Civilian Early Retirement	0	
Eliminated Military PCS	0	
Unemployment	0	
Total - Personnel		0
Overhead		
Program Management Cost	0	
Support Contract Termination	0	
Mothball / Shutdown	0	
Total - Overhead		0
Moving		
Civilian Moving	0	
Civilian PPP	0	
Military Moving	0	
Freight	0	
Information Technologies	0	
One-Time Moving Costs	0	
Total - Moving		0
Other		
HAP / RSE	0	
Environmental Mitigation Costs	0	
Mission Contract Startup and Termination	0	
One-Time Unique Costs	0	
Total - Other		0
-----		0
Total One-Time Costs		0

One-Time Savings		
Military Construction Cost Avoidances	0	
Military Moving	0	
One-Time Moving Savings	0	
Environmental Mitigation Savings	0	
One-Time Unique Savings	0	

Total One-Time Savings		0

Total Net One-Time Costs		0

Department : Army
 Scenario File : D:\BRAC\COBRA\COBRA Recent Edition\E&T0053 Transportation to Lee 04 Jan 05\E&T 0053 Trans Mgt
 from Lackland to Lee 5 Jan 05.CBR
 Option Pkg Name: E&T 0053 Transportation Mgt Training -LEE
 Std Fctrs File : D:\BRAC\COBRA\COBRA Recent Edition\COBRA 6.04 - Program December 08 04\BRAC2005.SFF

Base: Lackland AFB, TX (MPLS)
 (All values in 2005 Constant Dollars)

Category	Cost	Sub-Total
-----	----	-----
Construction		
Military Construction	0	
Total - Construction		0
Personnel		
Civilian RIF	0	
Civilian Early Retirement	0	
Eliminated Military PCS	15,994	
Unemployment	0	
Total - Personnel		15,994
Overhead		
Program Management Cost	175,021	
Support Contract Termination	0	
Mothball / Shutdown	0	
Total - Overhead		175,021
Moving		
Civilian Moving	138,783	
Civilian PPP	0	
Military Moving	186,573	
Freight	264,748	
Information Technologies	28,000	
One-Time Moving Costs	0	
Total - Moving		618,105
Other		
HAP / RSE	66,332	
Environmental Mitigation Costs	0	
Mission Contract Startup and Termination	0	
One-Time Unique Costs	0	
Total - Other		66,332

Total One-Time Costs		875,452

One-Time Savings		
Military Construction Cost Avoidances	0	
Military Moving	62,335	
One-Time Moving Savings	63,000	
Environmental Mitigation Savings	0	
One-Time Unique Savings	0	

Total One-Time Savings		125,335

Total Net One-Time Costs		750,116

TOTAL COBRA MILITARY CONSTRUCTION ASSETS REPORT (COBRA v6.04)

Data As Of 1/5/2005 12:40:10 PM, Report Created 1/5/2005 12:40:13 PM

Department : Army
Scenario File : D:\BRAC\COBRA\COBRA Recent Edition\E&T0053 Transportation to Lee 04 Jan 05\E&T 0053 Trans Mgt
from Lackland to Lee 5 Jan 05.CBR
Option Pkg Name: E&T 0053 Transportation Mgt Training -LEE
Std Fctrs File : D:\BRAC\COBRA\COBRA Recent Edition\COBRA 6.04 - Program December 08 04\BRAC2005.SFF

All values in 2005 Constant Dollars

Base Name	Total MilCon*	Milcon Cost Avoidance	Total Net Costs
LEE	0	0	0
Lackland AFB	0	0	0

Totals:	0	0	0

* All MilCon Costs include Design, Site Preparation, Contingency Planning, and SIOH Costs where applicable.

COBRA NET PRESENT VALUES REPORT (COBRA v6.04)

Data As Of 1/5/2005 12:40:10 PM, Report Created 1/5/2005 12:40:13 PM

Department : Army
 Scenario File : D:\BRAC\COBRA\COBRA Recent Edition\E&T0053 Transportation to Lee 04 Jan 05\E&T 0053 Trans Mgt
 from Lackland to Lee 5 Jan 05.CBR
 Option Pkg Name: E&T 0053 Transportation Mgt Training -LEE
 Std Fctrs File : D:\BRAC\COBRA\COBRA Recent Edition\COBRA 6.04 - Program December 08 04\BRAC2005.SFF

Year	Cost(\$)	Adjusted Cost(\$)	NPV(\$)
----	-----	-----	-----
2006	100,012	98,473	98,473
2007	576,184	549,993	648,466
2008	-238,718	-220,909	427,557
2009	-238,718	-214,163	213,395
2010	-238,718	-207,622	5,772
2011	-238,718	-201,282	-195,510
2012	-238,718	-195,135	-390,645
2013	-238,718	-189,176	-579,821
2014	-238,718	-183,399	-763,221
2015	-238,718	-177,798	-941,019
2016	-238,718	-172,369	-1,113,388
2017	-238,718	-167,105	-1,280,493
2018	-238,718	-162,002	-1,442,495
2019	-238,718	-157,055	-1,599,550
2020	-238,718	-152,259	-1,751,809
2021	-238,718	-147,609	-1,899,418
2022	-238,718	-143,101	-2,042,519
2023	-238,718	-138,731	-2,181,251
2024	-238,718	-134,495	-2,315,745
2025	-238,718	-130,387	-2,446,133

COBRA PERSONNEL SUMMARY REPORT (COBRA v6.04)

Data As Of 1/5/2005 12:40:10 PM, Report Created 1/5/2005 12:40:12 PM

Department : Army
 Scenario File : D:\BRAC\COBRA\COBRA Recent Edition\E&T0053 Transportation to Lee 04 Jan 05\E&T 0053 Trans Mgt
 from Lackland to Lee 5 Jan 05.CBR
 Option Pkg Name: E&T 0053 Transportation Mgt Training -LEE
 Std Fctrs File : D:\BRAC\COBRA\COBRA Recent Edition\COBRA 6.04 - Program December 08 04\BRAC2005.SFF

PERSONNEL SUMMARY FOR: LEE, VA (51484)

BASE POPULATION (FY 2005):

Officers	Enlisted	Students	Civilians
880	5,499	2,937	2,569

PROGRAMMED INSTALLATION (NON-BRAC) CHANGES FOR: LEE, VA (51484)

	2006	2007	2008	2009	2010	2011	Total
Officers	-28	8	0	0	0	0	-20
Enlisted	-120	23	0	0	0	0	-97
Students	-103	-33	0	0	0	0	-136
Civilians	-1	0	0	0	0	0	-1
TOTAL	-252	-2	0	0	0	0	-254

BASE POPULATION (Prior to BRAC Action) FOR: LEE, VA (51484)

Officers	Enlisted	Students	Civilians
860	5,402	2,801	2,568

PERSONNEL REALIGNMENTS:

From Base: Lackland AFB, TX (MPLS)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	39	0	0	0	0	39
Students	0	97	0	0	0	0	97
Civilians	0	4	0	0	0	0	4
TOTAL	0	140	0	0	0	0	140

TOTAL PERSONNEL REALIGNMENTS (Into LEE, VA (51484)):

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	39	0	0	0	0	39
Students	0	97	0	0	0	0	97
Civilians	0	4	0	0	0	0	4
TOTAL	0	140	0	0	0	0	140

BASE POPULATION (After BRAC Action) FOR: LEE, VA (51484)

Officers	Enlisted	Students	Civilians
860	5,441	2,898	2,572

PERSONNEL SUMMARY FOR: Lackland AFB, TX (MPLS)

BASE POPULATION (FY 2005, Prior to BRAC Action) FOR: Lackland AFB, TX (MPLS)

Officers	Enlisted	Students	Civilians
2,207	7,232	6,026	5,254

PERSONNEL REALIGNMENTS:

To Base: LEE, VA (51484)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	39	0	0	0	0	39
Students	0	97	0	0	0	0	97
Civilians	0	4	0	0	0	0	4
TOTAL	0	140	0	0	0	0	140

Department : Army
 Scenario File : D:\BRAC\COBRA\COBRA Recent Edition\E&T0053 Transportation to Lee 04 Jan 05\E&T 0053 Trans Mgt
 from Lackland to Lee 5 Jan 05.CBR
 Option Pkg Name: E&T 0053 Transportation Mgt Training -LEE
 Std Fctrs File : D:\BRAC\COBRA\COBRA Recent Edition\COBRA 6.04 - Program December 08 04\BRAC2005.SFF

TOTAL PERSONNEL REALIGNMENTS (Out of Lackland AFB, TX (MPLS)):

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	39	0	0	0	0	39
Students	0	97	0	0	0	0	97
Civilians	0	4	0	0	0	0	4
TOTAL	0	140	0	0	0	0	140

SCENARIO POSITION CHANGES FOR: Lackland AFB, TX (MPLS)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	-4	0	0	0	0	-4
Civilians	0	0	0	0	0	0	0
TOTAL	0	-4	0	0	0	0	-4

BASE POPULATION (After BRAC Action) FOR: Lackland AFB, TX (MPLS)

Officers	Enlisted	Students	Civilians
2,207	7,189	5,929	5,250

COBRA PERSONNEL YEARLY PERCENTAGES REPORT (COBRA v6.04)

Data As Of 1/5/2005 12:40:10 PM, Report Created 1/5/2005 12:40:13 PM

Department : Army
 Scenario File : D:\BRAC\COBRA\COBRA Recent Edition\E&T0053 Transportation to Lee 04 Jan 05\E&T 0053 Trans Mgt
 from Lackland to Lee 5 Jan 05.CBR
 Option Pkg Name: E&T 0053 Transportation Mgt Training -LEE
 Std Fctrs File : D:\BRAC\COBRA\COBRA Recent Edition\COBRA 6.04 - Program December 08 04\BRAC2005.SFF

Base: LEE, VA (51484)

Year	Pers Moved In/Added		MilCon TimePhase	Pers Moved Out/Eliminated		ShutDn TimePhase
	Total	Percent		Total	Percent	
2006	0	0.00%	100.00%	0	0.00%	16.67%
2007	140	100.00%	0.00%	0	0.00%	16.67%
2008	0	0.00%	0.00%	0	0.00%	16.67%
2009	0	0.00%	0.00%	0	0.00%	16.67%
2010	0	0.00%	0.00%	0	0.00%	16.67%
2011	0	0.00%	0.00%	0	0.00%	16.67%
TOTALS	140	100.00%	100.00%	0	0.00%	100.00%

Base: Lackland AFB, TX (MPLS)

Year	Pers Moved In/Added		MilCon TimePhase	Pers Moved Out/Eliminated		ShutDn TimePhase
	Total	Percent		Total	Percent	
2006	0	0.00%	100.00%	0	0.00%	0.00%
2007	0	0.00%	0.00%	144	100.00%	100.00%
2008	0	0.00%	0.00%	0	0.00%	0.00%
2009	0	0.00%	0.00%	0	0.00%	0.00%
2010	0	0.00%	0.00%	0	0.00%	0.00%
2011	0	0.00%	0.00%	0	0.00%	0.00%
TOTALS	0	0.00%	100.00%	144	100.00%	100.00%

Department : Army
 Scenario File : D:\BRAC\COBRA\COBRA Recent Edition\E&T0053 Transportation to Lee 04 Jan 05\E&T 0053 Trans Mgt
 from Lackland to Lee 5 Jan 05.CBR
 Option Pkg Name: E&T 0053 Transportation Mgt Training -LEE
 Std Fctrs File : D:\BRAC\COBRA\COBRA Recent Edition\COBRA 6.04 - Program December 08 04\BRAC2005.SFF

	Rate	2006	2007	2008	2009	2010	2011	Total
	-----	-----	-----	-----	-----	-----	-----	-----
CIVILIAN POSITIONS REALIGNING OUT		0	4	0	0	0	0	4
Early Retirement*	8.10%	0	0	0	0	0	0	0
Regular Retirement*	1.67%	0	0	0	0	0	0	0
Civilian Turnover*	9.16%	0	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0	0
Civilians Moving (the remainder)		0	4	0	0	0	0	4
Civilian Positions Available		0	0	0	0	0	0	0
CIVILIAN POSITIONS ELIMINATED		0	0	0	0	0	0	0
Early Retirement	8.10%	0	0	0	0	0	0	0
Regular Retirement	1.67%	0	0	0	0	0	0	0
Civilian Turnover	9.16%	0	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0	0
Priority Placement#	39.97%	0	0	0	0	0	0	0
Civilians Available to Move		0	0	0	0	0	0	0
Civilians Moving		0	0	0	0	0	0	0
Civilian RIFs (the remainder)		0	0	0	0	0	0	0
CIVILIAN POSITIONS REALIGNING IN		0	4	0	0	0	0	4
Civilians Moving		0	4	0	0	0	0	4
New Civilians Hired		0	0	0	0	0	0	0
Other Civilian Additions		0	0	0	0	0	0	0
TOTAL CIVILIAN EARLY RETIRMENTS		0	0	0	0	0	0	0
TOTAL CIVILIAN RIFS		0	0	0	0	0	0	0
TOTAL CIVILIAN PRIORITY PLACEMENTS#		0	0	0	0	0	0	0
TOTAL CIVILIAN NEW HIRES		0	0	0	0	0	0	0

* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

Not all Priority Placements involve a Permanent Change of Station. The rate of PPP placements involving a PCS is 50.70%

Department : Army
 Scenario File : D:\BRAC\COBRA\COBRA Recent Edition\E&T0053 Transportation to Lee 04 Jan 05\E&T 0053 Trans Mgt
 from Lackland to Lee 5 Jan 05.CBR
 Option Pkg Name: E&T 0053 Transportation Mgt Training -LEE
 Std Fctrs File : D:\BRAC\COBRA\COBRA Recent Edition\COBRA 6.04 - Program December 08 04\BRAC2005.SFF

Base: LEE, VA (51484)	Rate	2006	2007	2008	2009	2010	2011	Total
CIVILIAN POSITIONS REALIGNING OUT		0	0	0	0	0	0	0
Early Retirement*	8.10%	0	0	0	0	0	0	0
Regular Retirement*	1.67%	0	0	0	0	0	0	0
Civilian Turnover*	9.16%	0	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0	0
Civilians Moving (the remainder)		0	0	0	0	0	0	0
Civilian Positions Available		0	0	0	0	0	0	0
CIVILIAN POSITIONS ELIMINATED		0	0	0	0	0	0	0
Early Retirement	8.10%	0	0	0	0	0	0	0
Regular Retirement	1.67%	0	0	0	0	0	0	0
Civilian Turnover	9.16%	0	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0	0
Priority Placement#	39.97%	0	0	0	0	0	0	0
Civilians Available to Move		0	0	0	0	0	0	0
Civilians Moving		0	0	0	0	0	0	0
Civilian RIFs (the remainder)		0	0	0	0	0	0	0
CIVILIAN POSITIONS REALIGNING IN		0	4	0	0	0	0	4
Civilians Moving		0	4	0	0	0	0	4
New Civilians Hired		0	0	0	0	0	0	0
Other Civilian Additions		0	0	0	0	0	0	0
TOTAL CIVILIAN EARLY RETIRMENTS		0	0	0	0	0	0	0
TOTAL CIVILIAN RIFS		0	0	0	0	0	0	0
TOTAL CIVILIAN PRIORITY PLACEMENTS#		0	0	0	0	0	0	0
TOTAL CIVILIAN NEW HIRES		0	0	0	0	0	0	0

* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

Not all Priority Placements involve a Permanent Change of Station. The rate of PPP placements involving a PCS is 50.70%

Department : Army
 Scenario File : D:\BRAC\COBRA\COBRA Recent Edition\E&T0053 Transportation to Lee 04 Jan 05\E&T 0053 Trans Mgt
 from Lackland to Lee 5 Jan 05.CBR
 Option Pkg Name: E&T 0053 Transportation Mgt Training -LEE
 Std Fctrs File : D:\BRAC\COBRA\COBRA Recent Edition\COBRA 6.04 - Program December 08 04\BRAC2005.SFF

Base: Lackland AFB, TX (MPLS)	Rate	2006	2007	2008	2009	2010	2011	Total
CIVILIAN POSITIONS REALIGNING OUT		0	4	0	0	0	0	4
Early Retirement*	8.10%	0	0	0	0	0	0	0
Regular Retirement*	1.67%	0	0	0	0	0	0	0
Civilian Turnover*	9.16%	0	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0	0
Civilians Moving (the remainder)		0	4	0	0	0	0	4
Civilian Positions Available		0	0	0	0	0	0	0
CIVILIAN POSITIONS ELIMINATED		0	0	0	0	0	0	0
Early Retirement	8.10%	0	0	0	0	0	0	0
Regular Retirement	1.67%	0	0	0	0	0	0	0
Civilian Turnover	9.16%	0	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0	0
Priority Placement#	39.97%	0	0	0	0	0	0	0
Civilians Available to Move		0	0	0	0	0	0	0
Civilians Moving		0	0	0	0	0	0	0
Civilian RIFs (the remainder)		0	0	0	0	0	0	0
CIVILIAN POSITIONS REALIGNING IN		0	0	0	0	0	0	0
Civilians Moving		0	0	0	0	0	0	0
New Civilians Hired		0	0	0	0	0	0	0
Other Civilian Additions		0	0	0	0	0	0	0
TOTAL CIVILIAN EARLY RETIRMENTS		0	0	0	0	0	0	0
TOTAL CIVILIAN RIFS		0	0	0	0	0	0	0
TOTAL CIVILIAN PRIORITY PLACEMENTS#		0	0	0	0	0	0	0
TOTAL CIVILIAN NEW HIRES		0	0	0	0	0	0	0

* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

Not all Priority Placements involve a Permanent Change of Station. The rate of PPP placements involving a PCS is 50.70%

COBRA SUSTAINMENT/RECAP/BOS/HOUSING CHANGE REPORT (COBRA v6.04)

Data As Of 1/5/2005 12:40:10 PM, Report Created 1/5/2005 12:40:13 PM

Department : Army
 Scenario File : D:\BRAC\COBRA\COBRA Recent Edition\E&T0053 Transportation to Lee 04 Jan 05\E&T 0053 Trans Mgt from Lackland to Lee 5 Jan 05.CBR
 Option Pkg Name: E&T 0053 Transportation Mgt Training -LEE
 Std Fctrs File : D:\BRAC\COBRA\COBRA Recent Edition\COBRA 6.04 - Program December 08 04\BRAC2005.SFF

Net Change(\$K)	2006	2007	2008	2009	2010	2011	Total	Beyond
Sustain Change	0	0	0	0	0	0	0	0
Recap Change	0	0	0	0	0	0	0	0
BOS Change	0	-109	-109	-109	-109	-109	-546	-109
Housing Change	0	0	0	0	0	0	0	0
TOTAL CHANGES	0	-109	-109	-109	-109	-109	-546	-109

LEE, VA (51484)

Net Change(\$K)	2006	2007	2008	2009	2010	2011	Total	Beyond
Sustain Change	0	0	0	0	0	0	0	0
Recap Change	0	0	0	0	0	0	0	0
BOS Change	0	331	331	331	331	331	1,655	331
Housing Change	0	0	0	0	0	0	0	0
TOTAL CHANGES	0	331	331	331	331	331	1,655	331

Lackland AFB, TX (MPLS)

Net Change(\$K)	2006	2007	2008	2009	2010	2011	Total	Beyond
Sustain Change	0	0	0	0	0	0	0	0
Recap Change	0	0	0	0	0	0	0	0
BOS Change	0	-440	-440	-440	-440	-440	-2,201	-440
Housing Change	0	0	0	0	0	0	0	0
TOTAL CHANGES	0	-440	-440	-440	-440	-440	-2,201	-440

COBRA PERSONNEL/SF/SUSTAINMENT/RECAP/BOS DELTAS REPORT (COBRA v6.04)

Data As Of 1/5/2005 12:40:10 PM, Report Created 1/5/2005 12:40:13 PM

Department : Army
 Scenario File : D:\BRAC\COBRA\COBRA Recent Edition\E&T0053 Transportation to Lee 04 Jan 05\E&T 0053 Trans Mgt
 from Lackland to Lee 5 Jan 05.CBR
 Option Pkg Name: E&T 0053 Transportation Mgt Training -LEE
 Std Fctrs File : D:\BRAC\COBRA\COBRA Recent Edition\COBRA 6.04 - Program December 08 04\BRAC2005.SFF

Personnel				
Base	Start*	Finish*	Change	%Change
LEE	11,631	11,771	140	1%
Lackland AFB	20,719	20,575	-144	-1%
TOTAL	32,350	32,346	-4	0%

Square Footage					
Base	Start	Finish	Change	%Change	Chg/Per
LEE	12,508,000	12,508,000	0	0%	0
Lackland AFB	6,210,047	6,210,047	0	0%	0
TOTAL	18,718,047	18,718,047	0	0%	0

Base Operations Support (2005\$)					
Base	Start*	Finish*	Change	%Change	Chg/Per
LEE	51,942,885	52,273,988	331,102	1%	2,365
Lackland AFB	72,616,691	72,176,423	-440,268	-1%	3,057
TOTAL	124,559,576	124,450,411	-109,165	0%	27,291

Sustainment (2005\$)					
Base	Start	Finish	Change	%Change	Chg/Per
LEE	22,735,900	22,735,900	0	0%	0
Lackland AFB	2,642,451	2,642,451	0	0%	0
TOTAL	25,378,351	25,378,351	0	0%	0

Recapitalization (2005\$)					
Base	Start	Finish	Change	%Change	Chg/Per
LEE	15,454,332	15,454,332	0	0%	0
Lackland AFB	15,004,230	15,004,230	0	0%	0
TOTAL	30,458,562	30,458,562	0	0%	0

Sustain + Recap + BOS (2005\$)					
Base	Start	Finish	Change	%Change	Chg/Per
LEE	90,133,118	90,464,220	331,102	0%	2,365
Lackland AFB	90,263,372	89,823,104	-440,268	0%	3,057
TOTAL	180,396,490	180,287,324	-109,165	0%	27,291

Plant Replacement Value (2005\$)					
Base	Start	Finish	Change	%Change	Chg/Per
LEE	1,591,796,220	1,591,796,220	0	0%	0
Lackland AFB	1,815,511,833	1,815,511,833	0	0%	0
TOTAL	3,407,308,053	3,407,308,053	0	0%	0

Data As Of 1/5/2005 12:40:10 PM, Report Created 1/5/2005 12:40:13 PM

Department : Army
Scenario File : D:\BRAC\COBRA\COBRA Recent Edition\E&T0053 Transportation to Lee 04 Jan 05\E&T 0053 Trans Mgt
from Lackland to Lee 5 Jan 05.CBR
Option Pkg Name: E&T 0053 Transportation Mgt Training -LEE
Std Fctrs File : D:\BRAC\COBRA\COBRA Recent Edition\COBRA 6.04 - Program December 08 04\BRAC2005.SFF

* "Start" and "Finish" values for Personnel and BOS both include the Programmed
Installation Population (non-BRAC) Changes, so that only changes attributable
to the BRAC action are reflected in the "Change" columns of this report.

COBRA INPUT DATA REPORT (COBRA v6.04)

Data As Of 1/5/2005 12:40:10 PM, Report Created 1/5/2005 12:40:12 PM

Department : Army
 Scenario File : D:\BRAC\COBRA\COBRA Recent Edition\E&T0053 Transportation to Lee 04 Jan 05\E&T 0053 Trans Mgt
 from Lackland to Lee 5 Jan 05.CBR
 Option Pkg Name: E&T 0053 Transportation Mgt Training -LEE
 Std Fctrs File : D:\BRAC\COBRA\COBRA Recent Edition\COBRA 6.04 - Program December 08 04\BRAC2005.SFF

INPUT SCREEN ONE - GENERAL SCENARIO INFORMATION

Model Year One : FY 2006
 Model does Time-Phasing of Construction/Shutdown: Yes

Base Name, ST (Code)	Strategy:
-----	-----
LEE, VA (51484)	Realignment
Lackland AFB, TX (MPLS)	Realignment

INPUT SCREEN TWO - DISTANCE TABLE
 (Only shows distances where personnel or equipment are moving)

Point A:	Point B:	Distance:
-----	-----	-----
LEE, VA (51484)	Lackland AFB, TX (MPLS)	1,565 mi

INPUT SCREEN THREE - MOVEMENT TABLE

Transfers from Lackland AFB, TX (MPLS) to LEE, VA (51484)

	2006	2007	2008	2009	2010	2011
	----	----	----	----	----	----
Officer Positions:	0	0	0	0	0	0
Enlisted Positions:	0	39	0	0	0	0
Civilian Positions:	0	4	0	0	0	0
Student Positions:	0	97	0	0	0	0
NonVeh Missn Eqpt(tons):	0	253	0	0	0	0
Suppt Eqpt (tons):	0	0	0	0	0	0
Mil Light Vehic (tons):	0	6	0	0	0	0
Heavy/Spec Vehic (tons):	0	2	0	0	0	0

INPUT SCREEN FOUR - STATIC BASE INFORMATION

Name: LEE, VA (51484)

Total Officer Employees:	880	Base Service (for BOS/Sust):	Army
Total Enlisted Employees:	5,499	Total Sustainment(\$K/Year):	22,736
Total Student Employees:	2,937	Sustain Payroll (\$K/Year):	0
Total Civilian Employees:	2,569	BOS Non-Payroll (\$K/Year):	52,544
Accomp Mil not Receiving BAH:	0.0%	BOS Payroll (\$K/Year):	60,879
Officer Housing Units Avail:	0	Family Housing (\$K/Year):	0
Enlisted Housing Units Avail:	0	Installation PRV(\$K):	1,591,796
Starting Facilities(KSF):	12,508	Svc/Agcy Recap Rate (Years):	103
Officer BAH (\$/Month):	1,074	Homeowner Assistance Program:	No
Enlisted BAH (\$/Month):	815		
Civ Locality Pay Factor:	1.109	TRICARE	In-Pat Out-Pat
Area Cost Factor:	0.94		Admits Visits Prescrip
Per Diem Rate (\$/Day):	142	CostFactor	4,097.00 65.00 46.84
Freight Cost (\$/Ton/Mile):	0.33	Actv MTF	291 171,996 175,045
Vehicle Cost (\$/Lift/Mile):	4.84	Actv Purch	491 13,801
Latitude:	37.150000	Retiree	116 48,147 124,072
Longitude:	-76.583330	Retiree65+	10 8,298 69,026

Department : Army
 Scenario File : D:\BRAC\COBRA\COBRA Recent Edition\E&T0053 Transportation to Lee 04 Jan 05\E&T 0053 Trans Mgt
 from Lackland to Lee 5 Jan 05.CBR
 Option Pkg Name: E&T 0053 Transportation Mgt Training -LEE
 Std Fctrs File : D:\BRAC\COBRA\COBRA Recent Edition\COBRA 6.04 - Program December 08 04\BRAC2005.SFF

INPUT SCREEN FOUR - STATIC BASE INFORMATION

Name: Lackland AFB, TX (MPLS)

Total Officer Employees:	2,207	Base Service (for BOS/Sust):	Air Force
Total Enlisted Employees:	7,232	Total Sustainment(\$K/Year):	37,220
Total Student Employees:	6,026	Sustain Payroll (\$K/Year):	34,577
Total Civilian Employees:	5,254	BOS Non-Payroll (\$K/Year):	72,617
Accomp Mil not Receiving BAH:	0.1%	BOS Payroll (\$K/Year):	71,282
Officer Housing Units Avail:	0	Family Housing (\$K/Year):	5,811,694
Enlisted Housing Units Avail:	0	Installation PRV(\$K):	1,815,512
Starting Facilities(KSF):	6,210	Svc/Agcy Recap Rate (Years):	121
Officer BAH (\$/Month):	1,138	Homeowner Assistance Program:	Yes
Enlisted BAH (\$/Month):	918		
Civ Locality Pay Factor:	1.109	TRICARE	In-Pat Out-Pat
Area Cost Factor:	0.90		Admits Visits Prescrip
Per Diem Rate (\$/Day):	138	CostFactor	7,942.68 106.85 18.90
Freight Cost (\$/Ton/Mile):	0.27	Actv MTF	8,002 461,642 349,599
Vehicle Cost (\$/Lift/Mile):	4.84	Actv Purch	229 44,930
Latitude:	29.385040	Retiree	3,902 191,102 335,454
Longitude:	-98.626670	Retiree65+	3,959 160,589 428,177

INPUT SCREEN FIVE - DYNAMIC BASE INFORMATION

Name: LEE, VA (51484)

	2006	2007	2008	2009	2010	2011
	----	----	----	----	----	----
1-Time Unique Cost (\$K):	0	0	0	0	0	0
1-Time Unique Save (\$K):	0	0	0	0	0	0
1-Time Moving Cost (\$K):	0	0	0	0	0	0
1-Time Moving Save (\$K):	0	0	0	0	0	0
Env Non-MilCon Reqd(\$K):	0	0	0	0	0	0
Activ Mission Cost (\$K):	0	0	0	0	0	0
Activ Mission Save (\$K):	0	0	0	0	0	0
Misn Contract Start(\$K):	0	0	0	0	0	0
Misn Contract Term (\$K):	0	0	0	0	0	0
Supt Contract Term (\$K):	0	0	0	0	0	0
Misc Recurring Cost(\$K):	0	0	0	0	0	0
Misc Recurring Save(\$K):	0	0	0	0	0	0
One-Time IT Costs (\$K):	0	0	0	0	0	0
Construction Schedule(%):	0%	0%	0%	0%	0%	0%
Shutdown Schedule (%):	0%	0%	0%	0%	0%	0%
Misn Milcon Avoidnc(\$K):	0	0	0	0	0	0
Procurement Avoidnc(\$K):	0	0	0	0	0	0
MTF Closure Action:	None	Fac	ShDn(KSF):	0	FH	ShDn: 0.000%

Department : Army
 Scenario File : D:\BRAC\COBRA\COBRA Recent Edition\E&T0053 Transportation to Lee 04 Jan 05\E&T 0053 Trans Mgt
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INPUT SCREEN FIVE - DYNAMIC BASE INFORMATION

Name: Lackland AFB, TX (MPLS)	2006	2007	2008	2009	2010	2011
	----	----	----	----	----	----
1-Time Unique Cost (\$K):	0	0	0	0	0	0
1-Time Unique Save (\$K):	0	0	0	0	0	0
1-Time Moving Cost (\$K):	0	0	0	0	0	0
1-Time Moving Save (\$K):	0	63	0	0	0	0
Env Non-MilCon Reqd(\$K):	0	0	0	0	0	0
Activ Mission Cost (\$K):	0	0	0	0	0	0
Activ Mission Save (\$K):	0	0	0	0	0	0
Misn Contract Start(\$K):	0	0	0	0	0	0
Misn Contract Term (\$K):	0	0	0	0	0	0
Supt Contract Term (\$K):	0	0	0	0	0	0
Misc Recurring Cost(\$K):	0	0	0	0	0	0
Misc Recurring Save(\$K):	0	0	0	0	0	0
One-Time IT Costs (\$K):	0	0	0	0	0	0
Construction Schedule(%):	0%	0%	0%	0%	0%	0%
Shutdown Schedule (%):	0%	0%	0%	0%	0%	0%
Misn Milcon Avoidnc(\$K):	0	0	0	0	0	0
Procurement Avoidnc(\$K):	0	0	0	0	0	0
MTF Closure Action:	None Fac ShDn(KSF):		0		FH ShDn: 0.000%	

INPUT SCREEN SIX - BASE PERSONNEL INFORMATION

Name: LEE, VA (51484)	2006	2007	2008	2009	2010	2011
	----	----	----	----	----	----
Off Scenario Change:	0	0	0	0	0	0
Enl Scenario Change:	0	0	0	0	0	0
Civ Scenario Change:	0	0	0	0	0	0
Off Prog nonBRAC Change:	-28	8	0	0	0	0
Enl Prog nonBRAC Change:	-120	23	0	0	0	0
Civ Prog nonBRAC Change:	-1	0	0	0	0	0
Stu Prog nonBRAC Change:	-103	-33	0	0	0	0
Prog FH Privatization:	100%	0%	0%	0%	0%	0%

Name: Lackland AFB, TX (MPLS)	2006	2007	2008	2009	2010	2011
	----	----	----	----	----	----
Off Scenario Change:	0	0	0	0	0	0
Enl Scenario Change:	0	-4	0	0	0	0
Civ Scenario Change:	0	0	0	0	0	0
Off Prog nonBRAC Change:	0	0	0	0	0	0
Enl Prog nonBRAC Change:	0	0	0	0	0	0
Civ Prog nonBRAC Change:	0	0	0	0	0	0
Stu Prog nonBRAC Change:	0	0	0	0	0	0
Prog FH Privatization:	100%	0%	0%	0%	0%	0%

Department : Army
 Scenario File : D:\BRAC\COBRA\COBRA Recent Edition\E&T0053 Transportation to Lee 04 Jan 05\E&T 0053 Trans Mgt
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 Option Pkg Name: E&T 0053 Transportation Mgt Training -LEE
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STANDARD FACTORS SCREEN ONE - PERSONNEL

SF File Descrip:

Perc Officers Accompanied:	72.00%	Priority Placement Program:	39.97%
Perc Enlisted Accompanied:	55.00%	PPP Actions Involving PCS:	50.70%
Officer Salary(\$/Year):	124,971.93	Civilian PCS Costs (\$):	35,496.00
Enlisted Salary(\$/Year):	82,399.09	Home Sale Reimburse Rate:	10.00%
Civilian Salary(\$/Year):	59,959.18	Max Home Sale Reimburs(\$):	50,000.00
Avg Unemploy Cost(\$/Week):	272.90	Home Purch Reimburse Rate:	5.00%
Unemployment Eligibility(Weeks):	16	Max Home Purch Reimburs(\$):	25,000.00
Civilians Not Willing To Move:	6.00%	Civilian Homeowning Rate:	68.40%
Civilian Turnover Rate:	9.16%	HAP Home Value Reimburse Rate:	13.46%
Civilian Early Retire Rate:	8.10%	HAP Homeowner Receiving Rate:	18.44%
Civilian Regular Retire Rate:	1.67%	RSE Home Value Reimburse Rate:	0.00%
Civilian RIF Pay Factor:	86.32%	RSE Homeowner Receiving Rate:	0.00%
Civ Early Retire Pay Factor:	18.03%		

STANDARD FACTORS SCREEN TWO - FACILITIES

	Army	Navy	Air Force	Marines
	-----	-----	-----	-----
Service Sustainment Rate	87.00%	93.00%	92.00%	97.00%
Unit Cost Adjustment (BOS)	10332.00	8879.00	3032.00	3904.00
Program Management Factor:	10.00	MilCon Site Prep Cost (\$/SF):	0.74	
Mothball (Close) (\$/SF):	0.18	MilCon Contingency Plan Rate:	5.00%	
Mothball (Deac/Realn) (\$/SF):	0.45	MilCon Design Rate (Medical):	13.00%	
Rehab vs. MilCon (Default):	47.00%	MilCon Design Rate (Other):	9.00%	
Rehab vs. MilCon (Red):	64.00%	MilCon SIOH Rate:	6.00%	
Rehab vs. MilCon (Amber):	29.00%	Discount Rate for NPV/Payback:	3.15%	

STANDARD FACTORS SCREEN THREE - TRANSPORTATION

Material/Assigned Mil (Lb):	710	Storage-In-Transit (\$/Pers):	373.76
HHG Per Off Accomp (Lb):	15,290.00	POV Reimburse(\$/Mile):	0.20
HHG Per Enl Accomp (Lb):	9,204.00	Air Transport (\$/Pass Mile):	0.20
HHG Per Off Unaccomp (Lb):	13,712.00	IT Connect (\$/Person):	200.00
HHG Per Enl Unaccomp (Lb):	6,960.00	Misc Exp(\$/Direct Employee):	1,000.00
HHG Per Civilian (Lb):	18,000.00	Avg Mil Tour Length (Months):	30.02
Total HHG Cost (\$/100Lb):	8.78	One-Time Off PCS Cost(\$):	10,477.58
Equip Pack & Crate(\$/Ton):	180.67	One-Time Enl PCS Cost(\$):	3,998.52

Department : Army
Scenario File : D:\BRAC\COBRA\COBRA Recent Edition\E&T0053 Transportation to Lee 04 Jan 05\E&T 0053 Trans Mgt
from Lackland to Lee 5 Jan 05.CBR
Option Pkg Name: E&T 0053 Transportation Mgt Training -LEE
Std Fctrs File : D:\BRAC\COBRA\COBRA Recent Edition\COBRA 6.04 - Program December 08 04\BRAC2005.SFF

FOOTNOTES FOR SCREEN FIVE

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\$63K: One-time Savings at Lackland: Dissassemble and reassessmble costs, C-130 fuselage, C141A
mock-ups, & Highline dock

FOOTNOTES FOR SCREEN SIX

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Convention: 10% personnel savings due to consolidation of Trans Mgt at Ft. Lee.

COBRA ECONOMIC IMPACT REPORT (COBRA v6.04)

Data As Of 1/5/2005 12:40:10 PM, Report Created 1/5/2005 12:40:12 PM

Department : Army
 Scenario File : D:\BRAC\COBRA\COBRA Recent Edition\E&T0053 Transportation to Lee 04 Jan 05\E&T 0053 Trans Mgt
 from Lackland to Lee 5 Jan 05.CBR
 Option Pkg Name: E&T 0053 Transportation Mgt Training -LEE
 Std Fctrs File : D:\BRAC\COBRA\COBRA Recent Edition\COBRA 6.04 - Program December 08 04\BRAC2005.SFF

LEE, VA (51484)

	2006	2007	2008	2009	2010	2011	Total
Jobs Gained-Mil	0	39	0	0	0	0	39
Jobs Lost-Mil	0	0	0	0	0	0	0
NET CHANGE-Mil	0	39	0	0	0	0	39
Jobs Gained-Civ	0	4	0	0	0	0	4
Jobs Lost-Civ	0	0	0	0	0	0	0
NET CHANGE-Civ	0	4	0	0	0	0	4
Jobs Gained-Stu	0	97	0	0	0	0	97
Jobs Lost-Stu	0	0	0	0	0	0	0
NET CHANGE-Stu	0	97	0	0	0	0	97

Lackland AFB, TX (MPLS)

	2006	2007	2008	2009	2010	2011	Total
Jobs Gained-Mil	0	0	0	0	0	0	0
Jobs Lost-Mil	0	43	0	0	0	0	43
NET CHANGE-Mil	0	-43	0	0	0	0	-43
Jobs Gained-Civ	0	0	0	0	0	0	0
Jobs Lost-Civ	0	4	0	0	0	0	4
NET CHANGE-Civ	0	-4	0	0	0	0	-4
Jobs Gained-Stu	0	0	0	0	0	0	0
Jobs Lost-Stu	0	97	0	0	0	0	97
NET CHANGE-Stu	0	-97	0	0	0	0	-97

Lackland AFB, TX

Demographics

The following tables provide a short description of the area near the installation/activity. Lackland AFB is within San Antonio, TX, the nearest city with a population of 100,000 or more. The nearest metropolitan statistical area (MSA) is

MSA	Population
San Antonio, TX MSA	1,592,383

The following entities comprise the military housing area (MHA):

County/City	Population
Atascosa	38628
Bexar	1392931
Comal	78021
Guadalupe	89023
Kendall	23743
Medina	39304
Wilson	32408
Total	1,694,058

Child Care

This attribute captures the number of nationally accredited child-care centers within the local community: 36

Cost of Living

Cost of Living provides a relative measure of cost of living in the local community. General Schedule (GS) Locality Pay provides a relative scale to compare local salaries with government salaries and Basic Allowance for Housing (BAH) is an indicator of the local rental market. In-state tuition is an indicator of the support provided by the state for active duty family members to participate in higher-level education opportunities.

Median Household Income	(US Avg \$41,994)	\$39,140	Basis: MSA
Median House Value	(US Avg \$119,600)	\$77,100	
GS Locality Pay	("Rest of US" 10.9%)	10.9%	
O-3 with Dependents BAH Rate		\$1,138	
In-state Tuition for Family Member		Yes	
In-state Tuition Continues if Member PCSs Out of State		Yes	

Education

This attribute defines the population in local school districts and identifies capacity. The pupil/teacher ratio, graduation rate, percentage of certified teachers and composite SAT

I/ACT scores provide a relative quality indicator of education. This attribute also attempts to give communities credit for the potential intellectual capital they provide.

NOTE: "MFR" means a Memorandum For Record is on file at the installation/activity/agency to document problems in obtaining the required information. Reasons for not being able to obtain information may be that the school district refused to provide the information or the school district does not use or track the information.

If the installation/activity/agency has incomplete information from the local school system in order to accurately compute a score in this area, the number of school districts reporting information will be captured in addition to the computed answer.

		Basis
School District(s) Capacity	313,287	35 of 43 districts
Students Enrolled	287,133	42 of 43 districts
Average Pupil/Teacher Ratio	14.5:1	42 of 43 districts
High School Students Enrolled	96,506	52 of 52 districts
Average High School Graduation Rate (US Avg 67.3%)	80.9%	48 of 52 districts
Average Composite SAT I Score (US Avg 1026)	941	39 of 52 districts
Average ACT Score (US Avg 20.8)	20	39 of 52 districts
Available Graduate/PhD Programs	11	
Available Colleges and/or Universities	14	
Available Vocational and/or Technical Schools	10	

Employment

Unemployment and job growth rates provide a relative merit of job availability in the local community. National rates from the Bureau of Labor Statistics are also provided.

The unemployment rates for the last five-years:

	1999	2000	2001	2002	2003
Local Data	3.1%	3.4%	4.0%	5.2%	5.5%
National	4.2%	4.0%	4.7%	5.8%	6.0%
Basis:	MSA	MSA	MSA	MSA	MSA

The annual job growth rate for the last five-years:

	1999	2000	2001	2002	2003
Local Data	2.1%	1.0%	1.3%	.5%	1.9%
National	1.5%	2.4%	.03%	-.31%	.86%
Basis:	MSA	MSA	MSA	MSA	MSA

Housing

This attribute provides an indication of availability of housing, both sales and rental, in the local community. Note: according to the 2000 Census, Vacant Sale and Vacant Rental Units do not equal Total Vacant Housing Units; Total Vacant Housing Units may also include units that are vacant but not on the market for sale or rent.

Total Vacant Housing Units	39,826	Basis: MSA
Vacant Sale Units	6,699	
Vacant Rental Units	15,650	

Medical Providers

This attribute provides an indicator of availability of medical care for military and DoD civilians in the local community. The table reflects the raw number of physicians/beds and ratio of physicians/beds to population.

	# Physicians	# Beds	Population	
Local Community	4,405	3,995	1,592,383	Basis: MSA
Ratio	1:361	1:399		
National Ratio (2003)	1:421.2	1:373.7		

Safety/Crime

The local community's Uniform Crime Reports (UCR) Index for 2002 per 100,000 people and the national UCR based on information from the Federal Bureau of Investigation (FBI) for 2002:

Local UCR	6,775.3	Basis: MSA
National UCR	4,118.8	

Transportation

Distance to an airport shows convenience and availability of airline transportation. Public transportation shows potential for members and DoD civilians to use it to commute to/from work under normal circumstances and for leisure.

Distance from Lackland AFB to nearest commercial airport: 17.6 miles

Is Lackland AFB served by regularly scheduled public transportation? Yes

Utilities

This attribute identifies a local community's water and sewer systems' ability to receive 1,000 additional people.

Does the local community's water system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

Does the local community's sewer system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

FORT LEE, VA

Demographics

The following tables provide a short description of the area near the installation/activity. FORT LEE is 30 miles from Richmond, VA, the nearest city with a population of 100,000 or more. The nearest metropolitan statistical area (MSA) is

MSA	Population
Richmond-Petersburg MSA	996,512

The following entities comprise the military housing area (MHA):

County/City	Population
Chesterfield	259903
Dinwiddie	24533
Nottoway	15725
Prince George's	33047
Total	333,208

Child Care

This attribute captures the number of nationally accredited child-care centers within the local community: 0

Cost of Living

Cost of Living provides a relative measure of cost of living in the local community. General Schedule (GS) Locality Pay provides a relative scale to compare local salaries with government salaries and Basic Allowance for Housing (BAH) is an indicator of the local rental market. In-state tuition is an indicator of the support provided by the state for active duty family members to participate in higher-level education opportunities.

Median Household Income	(US Avg \$41,994)	\$46,800	Basis: MSA
Median House Value	(US Avg \$119,600)	\$115,400	
GS Locality Pay	("Rest of US" 10.9%)	12.1%	
O-3 with Dependents BAH Rate		\$ 946	
In-state Tuition for Family Member		No	
In-state Tuition Continues if Member PCSs Out of State			

Education

This attribute defines the population in local school districts and identifies capacity. The pupil/teacher ratio, graduation rate, percentage of certified teachers and composite SAT I/ACT scores provide a relative quality indicator of education. This attribute also attempts to give communities credit for the potential intellectual capital they provide.

NOTE: "MFR" means a Memorandum For Record is on file at the installation/activity/agency to document problems in obtaining the required information.

Reasons for not being able to obtain information may be that the school district refused to provide the information or the school district does not use or track the information.

If the installation/activity/agency has incomplete information from the local school system in order to accurately compute a score in this area, the number of school districts reporting information will be captured in addition to the computed answer.

		Basis
School District(s) Capacity	81,823	7 of 7 districts
Students Enrolled	77,426	7 of 7 districts
Average Pupil/Teacher Ratio	20.3:1	7 of 7 districts
High School Students Enrolled	22,869	7 of 7 districts
Average High School Graduation Rate (US Avg 67.3%)	96.9%	7 of 7 districts
Average Composite SAT I Score (US Avg 1026)	1001	7 of 7 districts
Average ACT Score (US Avg 20.8)		7 of 7 districts
Available Graduate/PhD Programs	6	
Available Colleges and/or Universities	12	
Available Vocational and/or Technical Schools	6	

Employment

Unemployment and job growth rates provide a relative merit of job availability in the local community. National rates from the Bureau of Labor Statistics are also provided.

The unemployment rates for the last five-years:

	1999	2000	2001	2002	2003
Local Data	2.4%	1.9%	3.3%	4.0%	4.3%
National	4.2%	4.0%	4.7%	5.8%	6.0%
Basis:	MSA	MSA	MSA	MSA	MSA

The annual job growth rate for the last five-years:

	1999	2000	2001	2002	2003
Local Data	2.2%	2.1%	.6%	-.8%	-.3%
National	1.5%	2.4%	.03%	-.31%	.86%
Basis:	MSA	MSA	MSA	MSA	MSA

Housing

This attribute provides an indication of availability of housing, both sales and rental, in the local community. Note: according to the 2000 Census, Vacant Sale and Vacant Rental Units do not equal Total Vacant Housing Units; Total Vacant Housing Units may also include units that are vacant but not on the market for sale or rent.

Total Vacant Housing Units	22,673	Basis: MSA
Vacant Sale Units	4,900	
Vacant Rental Units	8,704	

Medical Providers

This attribute provides an indicator of availability of medical care for military and DoD civilians in the local community. The table reflects the raw number of physicians/beds and ratio of physicians/beds to population.

	# Physicians	# Beds	Population	
Local Community	3,065	3,335	996,512	Basis: MSA
Ratio	1:325	1:299		
National Ratio (2003)	1:421.2	1:373.7		

Safety/Crime

The local community's Uniform Crime Reports (UCR) Index for 2002 per 100,000 people and the national UCR based on information from the Federal Bureau of Investigation (FBI) for 2002:

Local UCR	4,548.0	Basis: MSA
National UCR	4,118.8	

Transportation

Distance to an airport shows convenience and availability of airline transportation. Public transportation shows potential for members and DoD civilians to use it to commute to/from work under normal circumstances and for leisure.

Distance from FORT LEE to nearest commercial airport: 30.0 miles
Is FORT LEE served by regularly scheduled public transportation?

Utilities

This attribute identifies a local community's water and sewer systems' ability to receive 1,000 additional people.

Does the local community's water system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

Does the local community's sewer system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

INSTALLATION ENVIRONMENTAL PROFILE

FORT LEE

1. Air Quality (DoD Question #210-225):

- a. The Clean Air Act (CAA) establishes health-based standards for air quality and all areas of the country are monitored to determine if they meet the standards. A major limiting factor is whether the installation is in an area designated nonattainment or maintenance (air quality is not meeting the standard) and is therefore subject to more stringent requirements, including the CAA General Conformity Rule. Conformity requires that any new emissions from military sources brought into the area must be offset by credits or accounted for in the State Implementation Plan (SIP) emissions budget. The criteria pollutants of concern include: CO, O₃ (1 hour & 8 Hour), and PM (PM₁₀, and PM_{2.5}). Installations in attainment areas are not restricted, while activities for installations in non-attainment areas may be restricted. Non-attainment areas are classified as to the degree of non-attainment: Marginal, Moderate, Serious, and in the case of O₃, Severe and Extreme. SIP Growth Allowances and Emission Reduction Credits are tools that can be used to accommodate increased emissions in a manner that conforms to a state's SIP. All areas of the country require operating permits if emissions from stationary sources exceed certain threshold amounts. Major sources already exceed the amount and are subject to permit requirements. Synthetic minor means the base has accepted legal limits to its emissions to stay under the major source threshold. Natural or true minor means the actual and potential emissions are below the threshold.
- b. [FORT LEE is in Attainment for all Criteria Pollutants. It holds a CAA Synthetic Minor Operating Permit. FORT LEE is in an area projected or proposed to be designated nonattainment for the 8-hour Ozone or the PM2.5 NAAQS.](#)

2. Cultural/Archeological/Tribal Resources (DoD Question #229-237):

- a. Many installations have historical, archeological, cultural and Tribal sites of interest. These sites and access to them often must be maintained, or consultation is typically required before changes can be made. The sites and any buffers surrounding them may reduce the quantity or quality of land or airspace available for training and maneuvers or even construction of new facilities. The presence of such sites needs to be recognized, but the fact that restrictions actually occur is the overriding factor the data call is trying to identify. A programmatic agreement with the State Historic Preservation Office (SHPO) facilitates management of these sites.
- b. [Historic property has been identified on FORT LEE. There is a programmatic agreement for historic property in place with the SHPO. It has sites with high archeological potential identified, which restrict operations and do not restrict construction.](#)

3. Dredging (DoD Question # 226-228):

- a. Dredging allows for free navigation of vessels through ports, channels, and rivers. Identification of sites with remaining capacity for the proper disposal of dredge spoil is the primary focus of the profile. However, the presence of unexploded ordnance or any other impediment that restricts the ability to dredge is also a consideration.
- b. [FORT LEE has no impediments to dredging.](#)

4. Land Use Constraints/Sensitive Resource Areas (DoD Question #198-201, 238, 240-247, 254-256, 273):

- a. Land use can be encroached from both internal and external pressures. This resource area combines several different types of possible constraints. It captures the variety of constraints not otherwise covered by other areas that could restrict operations or development. The areas include electromagnetic radiation or emissions, environmental restoration sites (on and off installation), military munitions response areas, explosive safety quantity distance arcs, treaties, underground storage tanks, sensitive resource areas, as well as policies, rules, regulations, and activities of other federal, state, tribal and local agencies. This area also captures other constraining factors from animals and wildlife that are not endangered but cause operational restrictions. This resource area specifically includes

information on known environmental restoration costs through FY03 and the projected cost-to-complete the restoration.

- b. FORT LEE reports that 2924 unconstrained acres are available for development out of 5574 total acres. FORT LEE has spent \$19.30000000000001M thru FY03 for environmental restoration, and has estimated the remaining Cost to Complete at \$7M. FORT LEE has Explosive Safety Quantity Distance Arcs, some of which require safety waivers, and none with the potential for expansion. It reports constraints associated with threatened and endangered species/habitat. It reports constraints associated with Sensitive Resource Areas. It reports constraints associated with contamination. It reports constraints associated with archeological resources or areas.

5. Marine Mammal/Marine Resources/Marine Sanctuaries (DoD Question #248-250, 252-253):

- a. This area captures the extent of any restrictions on near shore or open water testing, training or operations as a result of laws protecting Marine Mammals, Essential Fish Habitat, and other related marine resources.
- b. FORT LEE is not impacted by laws and regulations pertaining to Marine Mammal Protection Act, Essential Fish Habitats & Fisheries and Marine Sanctuaries, which may adversely restrict navigation and operations.

6. Noise (DoD Question # 202-209, 239):

- a. Military operations, particularly aircraft operations and weapons firing, may generate noise that can impact property outside of the installation. Installations with significant noise will typically generate maps that predict noise levels. These maps are then used to identify whether the noise levels are compatible with land uses in these noise-impacted areas. Installations will often publish noise abatement procedures to mitigate these noise impacts.
- b. FORT LEE has noise contours that extend off the installation's property. Of the 15 acres that extend to off-base property, 14 acres have incompatible land uses. It has published noise abatement procedures for the main installation. It has noise contours that extend off of the range property. Of the 15 acres that extend to off-range property, 14 acres have incompatible land uses.

7. Threatened and Endangered Species/Critical Habitat (DoD Question #259-264)

- a. The presence of threatened and endangered species (TES) can result in restrictions on training, testing and operations. They serve to reduce buildable acres and maneuver space. The data in this section reflects listed TES as well as candidate species, designated critical habitat as well as proposed habitat, and restrictions from Biological Opinions. The legally binding conditions in Biological Opinions are designed to protect TES, and critical habitat. The data call seeks to identify the presence of the resource, TES, candidate or critical habitat, even if they don't result in restrictions, as well places where restrictions do exist.
- b. FORT LEE reported that federally-listed TES are not present, candidate species are not present, critical habitat is present that restrict operations, and the installation does not have a Biological Opinion.

8. Waste Management (DoD Question # 265-272):

- a. This resource area identifies whether the installation has existing waste treatment and/or disposal capabilities, whether there is additional capacity, and in some case whether the waste facility can accept off-site waste. This area includes Resource Conservation and Recovery Act (RCRA) Treatment, Storage and Disposal facilities, solid waste disposal facilities, RCRA Subpart X (open/burning/open detonation) and operations.

- b. FORT LEE does not have a permitted RCRA Treatment Storage and Disposal Facility (TSDF) . FORT LEE does not have an interim or final RCRA Part X facility . FORT LEE does not have an on-base solid waste disposal facility .

9. Water Resources (DoD Question # 258, 274-299):

- a. This resource area asks about the condition of ground and surface water, and the legal status of water rights. Water is essential for installation operations and plays a vital role in the proper functioning of the surrounding ecosystems. Contamination of ground or surface waters can result in restrictions on training and operations and require funding to study and remediate. Federal clean water laws require states to identify impaired waters and to restrict the discharge of certain pollutants into those waters. Federal safe drinking water laws can require alternative sources of water and restrict activities above groundwater supplies particularly sole source aquifers. Water resources are also affected by the McCarran Amendment (1952), where Congress returned substantial power to the states with respect to the management of water. The amendment requires that the Federal government waive its sovereign immunity in cases involving the general adjudication of water rights. On the other hand existence of Federal Reserve Water Rights can provide more ability to the government to use water on federal lands.
- b. FORT LEE does not discharge to an impaired waterway. Groundwater contamination is not reported. Surface water contamination is not reported. The state requires permits for the withdrawal of groundwater.

(The following water quantity data is from DoD Question # 282, 291, 297, 822, 825, 826):

FORT LEE has 3456.8000000000002 Acre-Feet of surplus water potentially available for expansion. On average, it uses 1.3 MGD of potable and non-potable water, with the capacity to produce 4.4000000000000004 MGD. It processed on average 1.3200000000000001 MGD of domestic wastewater in the peak month (past 3 years), with the capacity to process 2.5 MGD. It processed on average 0 MGD of industrial wastewater in the peak month (past 3 years), with the capacity to process (No Capacity Reported) MGD.

10. Wetlands (DoD Question # 251, 257):

- a. The existence of jurisdictional wetlands poses restraints on the use of land for training, testing or operations. In the data call the installations were asked to report the presence of jurisdictional wetlands and compare the percent of restricted acres to the total acres. The presence of jurisdictional wetlands may reduce the ability of an installation to assume new or different missions, even if they do not presently pose restrictions, by limiting the availability of land.
- b. FORT LEE reported no wetland restricted acres on the main installation, and no wetland restricted acres on ranges.

INSTALLATION ENVIRONMENTAL PROFILE
LACKLAND AFB

1. Air Quality (DoD Question #210-225):

- a. The Clean Air Act (CAA) establishes health-based standards for air quality and all areas of the country are monitored to determine if they meet the standards. A major limiting factor is whether the installation is in an area designated nonattainment or maintenance (air quality is not meeting the standard) and is therefore subject to more stringent requirements, including the CAA General Conformity Rule. Conformity requires that any new emissions from military sources brought into the area must be offset by credits or accounted for in the State Implementation Plan (SIP) emissions budget. The criteria pollutants of concern include: CO, O₃ (1 hour & 8 Hour), and PM (PM₁₀, and PM_{2.5}). Installations in attainment areas are not restricted, while activities for installations in non-attainment areas may be restricted. Non-attainment areas are classified as to the degree of non-attainment: Marginal, Moderate, Serious, and in the case of O₃, Severe and Extreme. SIP Growth Allowances and Emission Reduction Credits are tools that can be used to accommodate increased emissions in a manner that conforms to a state's SIP. All areas of the country require operating permits if emissions from stationary sources exceed certain threshold amounts. Major sources already exceed the amount and are subject to permit requirements. Synthetic minor means the base has accepted legal limits to its emissions to stay under the major source threshold. Natural or true minor means the actual and potential emissions are below the threshold.
- b. **LACKLAND AFB is in Attainment for all Criteria Pollutants. It holds a CAA Major Operating Permit. LACKLAND AFB is in an area projected or proposed to be designated nonattainment for the 8-hour Ozone or the PM_{2.5} NAAQS.**

2. Cultural/Archeological/Tribal Resources (DoD Question #229-237):

- a. Many installations have historical, archeological, cultural and Tribal sites of interest. These sites and access to them often must be maintained, or consultation is typically required before changes can be made. The sites and any buffers surrounding them may reduce the quantity or quality of land or airspace available for training and maneuvers or even construction of new facilities. The presence of such sites needs to be recognized, but the fact that restrictions actually occur is the overriding factor the data call is trying to identify. A programmatic agreement with the State Historic Preservation Office (SHPO) facilitates management of these sites.
- b. **Historic property has been identified on LACKLAND AFB. There is no programmatic agreement for historic property in place with the SHPO. It has sites with high archeological potential identified, which restrict construction and operations.**

3. Dredging (DoD Question # 226-228):

- a. Dredging allows for free navigation of vessels through ports, channels, and rivers. Identification of sites with remaining capacity for the proper disposal of dredge spoil is the primary focus of the profile. However, the presence of unexploded ordnance or any other impediment that restricts the ability to dredge is also a consideration.
- b. **LACKLAND AFB has no impediments to dredging.**

4. Land Use Constraints/Sensitive Resource Areas (DoD Question #198-201, 238, 240-247, 254-256, 273):

- a. Land use can be encroached from both internal and external pressures. This resource area combines several different types of possible constraints. It captures the variety of constraints not otherwise covered by other areas that could restrict operations or development. The areas include electromagnetic radiation or emissions, environmental restoration sites (on and off installation), military munitions response areas, explosive safety quantity distance arcs, treaties, underground storage tanks, sensitive resource areas, as well as policies, rules, regulations, and activities of other federal, state, tribal and local agencies. This area also captures other constraining factors from animals and wildlife that are not endangered but cause operational restrictions. This resource area specifically includes information on known environmental restoration costs through FY03 and the projected cost-to-complete the restoration.
- b. [LACKLAND AFB](#) reports that [251](#) unconstrained acres are available for development out of [9500](#) total acres. [LACKLAND AFB](#) has spent [\\$50.3M](#) thru FY03 for environmental restoration, and has estimated the remaining the Cost to Complete at [\\$201M](#). It has [Military Munitions Response Areas](#). [LACKLAND AFB](#) has [Explosive Safety Quantity Distance Arcs](#), [none of which require safety waivers](#), and [none with the potential for expansion](#).

5. Marine Mammal/Marine Resources/Marine Sanctuaries (DoD Question #248-250, 252-253):

- a. This area captures the extent of any restrictions on near shore or open water testing, training or operations as a result of laws protecting Marine Mammals, Essential Fish Habitat, and other related marine resources.
- b. [LACKLAND AFB](#) is [not](#) impacted by laws and regulations pertaining to Marine Mammal Protection Act, Essential Fish Habitats & Fisheries and Marine Sanctuaries, which may adversely restrict navigation and operations.

6. Noise (DoD Question # 202-209, 239):

- a. Military operations, particularly aircraft operations and weapons firing, may generate noise that can impact property outside of the installation. Installations with significant noise will typically generate maps that predict noise levels. These maps are then used to identify whether the noise levels are compatible with land uses in these noise-impacted areas. Installations will often publish noise abatement procedures to mitigate these noise impacts.
- b. [LACKLAND AFB](#) has noise contours that extend off the installation's property. [Of the 14607 acres that extend to off-base property, 4715 acres have incompatible land uses](#). It has published noise abatement procedures for the main installation. [It has noise contours that extend off of the range property. Of the 2504 acres that extend to off-range property, 198 acres have incompatible land uses](#).

7. Threatened and Endangered Species/Critical Habitat (DoD Question #259-264)

- a. The presence of threatened and endangered species (TES) can result in restrictions on training, testing and operations. They serve to reduce buildable acres and maneuver space. The data in this section reflects listed TES as well as candidate species, designated critical habitat as well as proposed habitat, and restrictions from Biological Opinions. The legally binding conditions in Biological Opinions are designed to protect TES, and critical habitat. The data call seeks to identify the presence of the resource, TES, candidate or critical habitat, even if they don't result in restrictions, as well places where restrictions do exist.
- b. [LACKLAND AFB](#) reported that federally-listed TES [are not present](#), candidate species [are not present](#), critical habitat [is not present](#), and that [LACKLAND AFB does not have](#) a Biological Opinion.

8. Waste Management (DoD Question # 265-272):

- a. This resource area identifies whether the installation has existing waste treatment and/or disposal capabilities, whether there is additional capacity, and in some case whether the waste facility can accept off-site waste. This area includes Resource Conservation and Recovery Act (RCRA) Treatment, Storage and Disposal facilities, solid waste disposal facilities, RCRA Subpart X (open/burning/open detonation) and operations.
- b. LACKLAND AFB does not have a permitted RCRA Treatment Storage and Disposal Facility (TSDF). LACKLAND AFB does not have an interim or final RCRA Part X facility. LACKLAND AFB does not have an on-base solid waste disposal facility.

9. Water Resources (DoD Question # 258, 274-299):

- a. This resource area asks about the condition of ground and surface water, and the legal status of water rights. Water is essential for installation operations and plays a vital role in the proper functioning of the surrounding ecosystems. Contamination of ground or surface waters can result in restrictions on training and operations and require funding to study and remediate. Federal clean water laws require states to identify impaired waters and to restrict the discharge of certain pollutants into those waters. Federal safe drinking water laws can require alternative sources of water and restrict activities above groundwater supplies particularly sole source aquifers. Water resources are also affected by the McCarran Amendment (1952), where Congress returned substantial power to the states with respect to the management of water. The amendment requires that the Federal government waive its sovereign immunity in cases involving the general adjudication of water rights. On the other hand existence of Federal Reserve Water Rights can provide more ability to the government to use water on federal lands.
- b. LACKLAND AFB discharges to an impaired waterway. Groundwater contamination is reported. Surface water contamination is reported. Exceedances of drinking water standards are reported, during at least one of the last three reporting periods.

10. Wetlands (DoD Question # 251, 257):

- a. The existence of jurisdictional wetlands poses restraints on the use of land for training, testing or operations. In the data call the installations were asked to report the presence of jurisdictional wetlands and compare the percent of restricted acres to the total acres. The presence of jurisdictional wetlands may reduce the ability of an installation to assume new or different missions, even if they do not presently pose restrictions, by limiting the availability of land.
- b. LACKLAND AFB has no wetland restricted acres on the military installation.

Summary of Scenario Environmental Impacts - Criterion 8

Scenario ID#: E&T0053

Brief Description: Move Transportation Management Training from Lackland AFB to Fort Lee

<u>General Environmental Impacts</u>	
Environmental Resource Area	Lackland (losing)
Air Quality	No impact
Cultural/ Archeological/ Tribal Resources	No impact
Dredging	No impact
Land Use Constraints/ Sensitive Resource Areas	No impact
Marine Mammals/ Marine Resources/ Marine Sanctuaries	No impact
Noise	No impact
Threatened& Endangered Species/ Critical Habitat	No impact
Waste Management	No impact
Water Resources	No impact
Wetlands	No impact

<u>Impacts of Costs</u>	
	Lackland (losing)
Environmental Restoration	DERA money spent through FY03 (\$K): 50297 Estimated CTC (\$K): 200559 DO NOT ENTER IN COBRA
Waste Management	No impact
Environmental Compliance	No impact

Candidate Recommendation: Realign Lackland AFB, TX, by relocating the Transportation Management training to Fort Lee, VA.

Justification: Eliminates redundancy. Train as we fight; “jointly.” Consolidates like schools while preserving service unique culture. Although Lackland AFB, TX, has a higher military value than Fort Lee, VA, it is the military judgment of the JCSG that consolidation at the location with the largest amount of transportation training produces the greatest overall Military Value to the Department. Uses Interservice Training Review Organization as the baseline.

Payback: The total estimated one-time cost to the Department of Defense to implement this recommendation is \$0.875M. The net of all costs and savings to the Department during the implementation period is a cost of \$0.279M. Annual recurring savings to the Department after implementation is \$0.239M with a payback expected in 4 years. The net present value of the costs and savings to the Department over 20 years is a savings of \$2.446M.

Impacts:

Economic Impact on Communities:

Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 236 jobs (144 direct jobs and 92 indirect jobs) over 2006-2011 in the San Antonio, TX, Metropolitan Statistical Area, which is less than 0.1 percent of Economic Region of Influence (EROI) employment.

Community Infrastructure: Review of community attributes indicates no issues regarding the ability of the infrastructure of the communities to support missions, forces, and personnel.

Environmental Impacts: This recommendation has no impact on air quality; cultural, archeological, or tribal resources; dredging; land use constraints or sensitive resources areas; marine mammals, resources or sanctuaries; noise; threatened and endangered species or critical habitat; waste management; water resources; or wetlands. This recommendation requires an environmental assessment and an endangered species planning level survey at the receiving location. The approximately \$500K cost was included in the payback calculation. This recommendation does not impact the costs of environmental restoration, waste management, and other environmental compliance activities.

Supporting Information:

Competing Recommendations: There are no known competing recommendations affecting this scenario. This scenario supports Army Scenario #USA-0051.

Force Structure Capabilities: This recommendation was constructed to accommodate the current and surge requirements. Since the manpower levels remain generally stable through FY 2011 within this Force & Infrastructure Category for all services, and end strength levels as reported in the 20-year Force structure plan remain relatively flat, it follows this recommendation is consistent with the 20-Year Force Structure Plan.

Military Value Analysis Results: A ranking of 1 is the higher military value score of 70 installations conducting Specialized Skills Training. Increases overall military (joint) value.

SST Activity	Military Value Scores			Specialized Skills Training Ranking (1-70)		
	Initial	Progression	Functional	Initial	Progression	Functional
Fort Lee, VA	43.92	39.27	35.97	8	25	39
Lackland AFB, TX	52.37	41.21	42.64	4	16	16

Military Value Information for Installations conducting Specialized Skills Training (SST):

SST Installation (Alphabetical)	Military Value Score for Initial (61.80-21.75)	Ranking for Initial (1-70)	Military Value for Skills Progression (55.27-27.70)	Ranking for Skills Progression (1-70)	Military Value Score for Functional (50.74-26.32)	Ranking for Functional (1-70)
Aberdeen Proving Ground, MD	32.96	37	36.12	44	35.98	38
Athens, GA	30.94	47	33.27	54	29.75	62
Ballston Spa, NY	27.28	60	33.57	52	33.59	49
Bangor, WA	28.73	55	38.79	30	39.74	25
Bolling AFB, MD	28.61	56	37.21	36	37.23	34
Bridgeport, CA	21.92	69	29.32	65	29.23	63
Brunswick, ME	29.62	53	40.04	21	43.49	13
Camp Lejeune, NC	42.01	11	39.23	26	41.38	21
Camp Pendleton, CA	35.96	26	36.81	38	32.70	52
Charleston, SC	37.40	24	37.37	35	42.33	17
Coronado, CA	31.98	41	36.52	40	44.49	8
Crane, IN	25.20	67	28.71	67	27.52	67
Dahlgren, VA	28.09	57	35.55	47	29.86	60
Eglin AFB, FL	30.43	50	39.04	28	35.60	41
Fairchild AFB, WA	38.96	18	35.20	48	33.76	48
Fallon, NV	31.39	45	35.14	49	37.31	33
Fort Belvoir, VA	31.20	46	37.46	34	38.58	29

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E&TCR-0053

SST Installation (Alphabetical)	Military Value Score for Initial (61.80-21.75)	Ranking for Initial (1-70)	Military Value for Skills Progression (55.27- 27.70)	Ranking for Skills Progression (1-70)	Military Value Score for Functional (50.74-26.32)	Ranking for Functional (1-70)
Fort Benning, GA	49.13	6	42.91	12	49.12	2
Fort Bliss, TX	39.65	16	44.35	8	44.12	10
Fort Bragg, NC	28.93	54	36.82	37	31.84	55
Fort Campbell, KY	26.67	63	36.19	42	34.66	42
Fort Dix, NJ	26.60	64	31.47	57	29.81	61
Fort Eustis, VA	40.68	14	39.98	24	39.44	26
Fort Gordon, GA	42.40	10	40.92	18	35.85	40
Fort Knox, KY	40.94	13	48.21	4	42.66	15
Fort Lee, VA	43.92	8	39.27	25	35.97	39
Fort Leonard Wood, MO	52.87	3	46.86	5	43.91	11
Fort McCoy, WI	37.84	23	45.91	6	40.29	23
Fort Meade, MD	24.18	68	29.23	66	27.17	69
Fort Monmouth, NJ	27.47	59	31.45	58	34.42	43
Fort Rucker, AL	35.87	28	40.04	22	34.30	44
Fort Sill, OK	38.81	19	40.02	23	39.90	24
Goodfellow AFB, TX	48.77	7	41.39	15	41.58	20
Great Lakes, IL	41.38	12	39.00	29	34.27	45
Groton, CT	32.60	39	38.08	33	37.39	32
Gulfport, MS	35.18	31	42.23	13	43.81	12
Keesler AFB, MS	51.37	5	36.17	43	36.17	37
Kings Bay, GA	38.71	20	55.27	1	44.24	9
Kirtland AFB, NM	37.25	25	41.63	14	40.89	22
Lackland AFB, TX	52.37	4	41.21	16	42.64	16
Little Creek, VA	35.88	27	41.00	17	47.28	5
Maxwell AFB, AL	42.86	9	40.11	20	31.15	58
Mayport, FL	30.27	51	36.39	41	41.87	19
Meridian, MS	35.71	29	35.84	46	34.13	46
Newport, RI	30.91	48	38.18	32	37.91	30
Norfolk, VA	35.01	32	50.99	3	50.47	1
Oceana, VA	40.26	15	51.11	2	48.52	4
Panama City, FL	33.76	36	33.55	53	31.90	54
Pearl Harbor, HI	26.87	62	32.31	55	45.41	7
Pensacola, FL	59.05	2	45.52	7	39.25	27
Point Loma, CA	32.80	38	43.10	11	46.13	6
Pope AFB, NC	37.88	22	33.93	50	27.38	68
Presidio of Monterey, CA	27.57	58	29.52	63	29.21	64
Quantico, VA	29.83	52	29.34	64	28.95	66
Redstone Arsenal, AL	31.58	43	33.71	51	32.96	50
San Diego, CA (USN)	31.57	44	43.70	10	41.92	18

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E&TCR-0053

SST Installation (Alphabetical)	Military Value Score for Initial (61.80-21.75)	Ranking for Initial (1-70)	Military Value for Skills Progression (55.27- 27.70)	Ranking for Skills Progression (1-70)	Military Value Score for Functional (50.74-26.32)	Ranking for Functional (1-70)
San Diego, CA (USMC)	27.01	61	30.59	59	31.31	56
Sheppard AFB, TX	61.80	1	44.17	9	49.00	3
Tobyhanna Army Depot, PA	34.52	34	39.12	27	36.33	36
Twenty-Nine Palms, CA	34.69	33	30.55	60	28.98	65
Tyndall AFB, FL	38.09	21	32.03	56	38.70	28
Vandenberg, CA	34.49	35	27.70	70	34.07	47
Wallops Island, VA	25.52	65	28.21	68	26.32	70
Whidbey Island, WA	30.88	49	38.25	31	31.28	57
Willow Grove, PA	21.75	70	29.87	62	30.63	59
Yuma Proving Ground, AZ	25.43	66	29.94	61	32.09	53
Yuma, AZ	32.10	40	28.12	69	32.85	51

Capacity Analysis:

Berthing Data for SST Activity	Max Potential Capacity	Current Capacity	Current Usage	Capacity Required for Surge	Capacity Available to Surge	Excess Capacity
Fort Lee, VA	5,101	5,101	4,502	900	599	-301
Lackland AFB, TX	9,679	9,679	8,948	1,790	731	-1,059

Messing Data for SST Activity	Max Potential Capacity	Current Capacity	Current Usage	Capacity Required for Surge	Capacity Available to Surge	Excess Capacity
Fort Lee, VA	9,255	9,255	3,885	777	5,370	4,593
Lackland AFB, TX	12,964	12,964	10,392	2,078	2,572	494

Classroom Data for SST Activity	Max Potential Capacity	Current Capacity	Current Usage	Capacity Required for Surge	Capacity Available to Surge	Excess Capacity
Fort Lee, VA	36,050	8,033	3,545	709	32,505	3,779
Lackland AFB, TX	158,123	35,235	11,679	2,336	146,444	21,220

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E&TCR-0053

Capacity Analysis for Installations conducting Specialized Skills Training (SST):

Berthing Data for SST Activity	Max Potential Capacity	Current Capacity	Current Usage	Capacity Required for Surge	Capacity Available to Surge	Excess Capacity
Aberdeen Proving Ground, MD	2915	2915	1991	398	924	526
Athens, GA	217	217	312	62	0	-157
Ballston Spa, NY	0	0	228	46	0	-274
Bangor, WA	0	0	0	0	0	0
Bolling AFB, MD	24	24	0	0	24	24
Bridgeport, CA	1500	1500	1261	252	239	-13
Brunswick, ME	500	500	35	7	465	458
Camp Lejeune, NC	7043	7043	2889	578	4154	3576
Camp Pendleton, CA	1595	1595	1253	251	342	91
Charleston, SC	2400	2400	3307	661	0	-1568
Coronado, CA	1267	1267	206	41	1061	1020
Crane, IN	0	0	0	0	0	0
Dahlgren, VA	580	580	0	0	580	580
Eglin AFB, FL	502	502	659	132	0	-289
Fairchild AFB, WA	352	352	305	61	47	-14
Fallon, NV	1830	1830	364	73	1466	1393
Fort Belvoir, VA	70	70	5243	1049	0	-6222
Fort Benning, GA	11563	11563	14706	2941	0	-6084
Fort Bliss, TX	913	913	1250	250	0	-587
Fort Bragg, NC	1202	1202	958	192	244	52
Fort Campbell, KY	252	252	0	0	252	252
Fort Dix, NJ	954	954	0	0	954	954
Fort Eustis, VA	1718	1718	2136	427	0	-845
Fort Gordon, GA	2660	2660	2794	559	0	-693
Fort Huachuca, AZ	2228	2228	1538	308	690	382
Fort Jackson, SC	1400	1400	131	26	1269	1243
Fort Knox, KY	8870	8870	4887	977	3983	3006
Fort Lee, VA	5101	5101	4502	900	599	-301
Fort Leonard Wood, MO	20928	20928	9730	1946	11198	9252
Fort McCoy, WI	1912	1912	128	26	1784	1758
Fort Meade, MD	675	675	676	135	0	-136
Fort Monmouth, NJ	120	120	230	46	0	-156
Fort Rucker, AL	763	763	751	150	12	-138
Fort Sill, OK	4060	4060	5243	1049	0	-2232
Goodfellow AFB, TX	1966	1966	2440	488	0	-962
Great Lakes, IL	8364	8364	4143	829	4221	3392
Groton, CT	1452	1452	1848	370	0	-766
Gulfport, MS	564	564	585	117	0	-138
Keesler AFB, MS	3668	3668	5593	1119	0	-3044

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E&TCR-0053

Berthing Data for SST Activity	Max Potential Capacity	Current Capacity	Current Usage	Capacity Required for Surge	Capacity Available to Surge	Excess Capacity
Kings Bay, GA	234	234	116	23	118	95
Kirtland AFB, NM	420	420	309	62	111	49
Lackland AFB, TX	9679	9679	8948	1790	731	-1059
Little Creek, VA	939	939	242	48	697	649
Maxwell AFB, AL	726	726	881	176	0	-331
Mayport, FL	0	0	10	2	0	-12
Meridian, MS	1896	1896	668	134	1228	1094
Newport, RI	1568	1568	677	135	891	756
Norfolk, VA	1716	1716	6	1	1710	1709
Oceana, VA	2662	2662	697	139	1965	1826
Panama City, FL	173	173	297	59	0	-183
Pearl Harbor, HI	0	0	28	6	0	-34
Pensacola, FL	9114	9114	7189	1438	1925	487
Point Loma, CA	650	650	110	22	540	518
Pope AFB, NC	48	48	45	9	3	-6
Port Hueneme, CA	418	418	320	64	98	34
Presidio of Monterey, CA	2734	2734	2523	505	211	-294
Quantico, VA	354	354	283	57	71	14
Redstone Arsenal, AL	1241	1241	596	119	645	526
San Diego, CA (USN)	2016	2016	937	187	1079	892
San Diego, CA (USMC)	500	500	300	60	200	140
Sheppard AFB, TX	4840	4840	6888	1378	0	-3426
Tobyhanna Army Depot, PA	846	846	278	56	568	512
Twenty-Nine Palms, CA	2199	2199	2059	412	140	-272
Tyndall AFB, FL	90	90	0	0	90	90
Vandenberg, CA	256	256	555	111	0	-410
Wallops Island, VA	89	89	65	13	24	11
Whidbey Island, WA	200	200	231	46	0	-77
Willow Grove, PA	24	24	0	0	24	24
Yuma Proving Ground, AZ	196	196	60	12	136	124
Yuma, AZ	0	0	0	0	0	0

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E&TCR-0053

Messing Data for SST Activity	Max Potential Capacity	Current Capacity	Current Usage	Capacity Required for Surge	Capacity Available to Surge	Excess Capacity
Aberdeen Proving Ground, MD	4172	4172	1991	398	2181	1783
Athens, GA	0	0	0	0	0	0
Ballston Spa, NY	0	0	0	0	0	0
Bangor, WA	0	0	0	0	0	0
Bolling AFB, MD	0	0	0	0	0	0
Bridgeport, CA	948	948	889	178	59	-119
Brunswick, ME	656	656	120	24	536	512
Camp Lejeune, NC	7588	7588	4755	951	2833	1882
Camp Pendleton, CA	5715	5715	2960	592	2755	2163
Charleston, SC	1892	1892	3170	634	0	-1912
Coronado, CA	950	950	758	152	192	40
Crane, IN	0	0	0	0	0	0
Dahlgren, VA	0	0	0	0	0	0
Eglin AFB, FL	907	907	907	181	0	-181
Fairchild AFB, WA	560	560	305	61	255	194
Fallon, NV	1152	1152	364	73	788	715
Fort Belvoir, VA	960	960	199	40	761	721
Fort Benning, GA	15431	15431	3611	722	11820	11098
Fort Bliss, TX	1732	1732	1177	235	555	320
Fort Bragg, NC	932	932	2208	442	0	-1718
Fort Campbell, KY	75	75	212	42	0	-179
Fort Dix, NJ	6860	6860	336	67	6524	6457
Fort Eustis, VA	1550	1550	1286	257	264	7
Fort Gordon, GA	4040	4040	4276	855	0	-1091
Fort Huachuca, AZ	1880	1880	5540	1108	0	-4768
Fort Jackson, SC	3248	3248	10947	2189	0	-9888
Fort Knox, KY	42540	42540	4887	977	37653	36676
Fort Lee, VA	9255	9255	3885	777	5370	4593
Fort Leonard Wood, MO	1292	1292	8726	1745	0	-9179
Fort McCoy, WI	2105	2105	1285	257	820	563
Fort Meade, MD	604	604	29002	5800	0	-34198
Fort Monmouth, NJ	240	240	240	48	0	-48
Fort Rucker, AL	1292	1292	2104	421	0	-1233
Fort Sill, OK	8800	8800	4724	945	4076	3131
Goodfellow AFB, TX	2158	2158	2504	501	0	-847
Great Lakes, IL	18752	18752	14796	2959	3956	997
Groton, CT	1794	1794	1950	390	0	-546
Gulfport, MS	800	800	634	127	166	39
Keesler AFB, MS	3402	3402	5604	1121	0	-3323
Kings Bay, GA	600	600	234	47	366	319
Kirtland AFB, NM	307	307	307	61	0	-61

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E&TCR-0053

Messing Data for SST Activity	Max Potential Capacity	Current Capacity	Current Usage	Capacity Required for Surge	Capacity Available to Surge	Excess Capacity
Lackland AFB, TX	12964	12964	10392	2078	2572	494
Little Creek, VA	119	119	219	44	0	-144
Maxwell AFB, AL	3024	3024	2497	499	527	28
Mayport, FL	0	0	0	0	0	0
Meridian, MS	2640	2640	1116	223	1524	1301
Newport, RI	550	550	600	120	0	-170
Norfolk, VA	799	799	996	199	00	-396
Oceana, VA	935	935	1261	252	0	-578
Panama City, FL	137	137	165	33	0	-61
Pearl Harbor, HI	60	60	0	0	60	60
Pensacola, FL	9800	9800	7065	1413	2735	1322
Point Loma, CA	0	0	0	0	0	0
Pope AFB, NC	117	117	117	23	0	-23
Port Hueneme, CA	940	940	560	112	380	268
Presidio of Monterey, CA	574	574	107530	21506	0	-128462
Quantico, VA	5574	5574	2388	478	3186	2708
Redstone Arsenal, AL	1100	1100	500	100	600	500
San Diego, CA (USN)	2350	2350	2350	470	0	-470
San Diego, CA (USMC)	8600	8600	7090	1418	1510	92
Sheppard AFB, TX	8800	8800	6889	1378	1911	533
Tobyhanna Army Depot, PA	4000	4000	181	36	3819	3783
Twenty-Nine Palms, CA	1400	1400	2053	411	0	-1064
Tyndall AFB, FL	528	528	470	94	58	-36
Vandenberg, CA	247	247	233	47	14	-33
Wallops Island, VA	352	352	65	13	287	274
Whidbey Island, WA	500	500	162	32	338	306
Willow Grove, PA	200	200	15	3	185	182
Yuma Proving Ground, AZ	400	400	93	19	307	288
Yuma, AZ	2120	2120	2120	424	0	-424

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E&TCR-0053

Classroom Data for SST Activity	Max Potential Capacity	Current Capacity	Current Usage	Capacity Required for Surge	Capacity Available to Surge	Excess Capacity
Aberdeen Proving Ground, MD	15669	3482	1720	344	13949	1418
Athens, GA	4277	953	356	71	3921	526
Ballston Spa, NY	4705	1048	741	148	3964	159
Bangor, WA	15134	3372	1089	218	14045	2065
Bolling AFB, MD	1021	227	78	16	943	134
Bridgeport, CA	4694	1046	843	169	3851	34
Brunswick, ME	2967	661	38	8	2929	616
Camp Lejeune, NC	45569	10154	2301	460	43268	7393
Camp Pendleton, CA	7313	1630	1253	251	6060	126
Charleston, SC	15146	3375	3344	669	11802	-638
Coronado, CA	13241	2950	1107	221	12134	1622
Crane, IN	0	0	22	4	0	-26
Dahlgren, VA	2078	463	395	79	1683	-11
Eglin AFB, FL	5244	1169	1208	242	4036	-281
Fairchild AFB, WA	37149	8278	296	59	36853	7923
Fallon, NV	2150	479	364	73	1786	42
Fort Belvoir, VA	4837	1076	269	54	4568	753
Fort Benning, GA	37791	8421	11709	2342	26082	-5630
Fort Bliss, TX	4102	914	878	176	3224	-140
Fort Bragg, NC	27963	6231	1642	328	26321	4261
Fort Campbell, KY	5538	1234	200	40	5338	994
Fort Dix, NJ	5479	1221	0	0	5479	1221
Fort Eustis, VA	26029	5800	2261	452	23768	3087
Fort Gordon, GA	39981	8909	3288	658	36693	4963
Fort Huachuca, AZ	23740	5290	2305	441	21435	2544
Fort Jackson, SC	5883	1311	0	0	5883	1311
Fort Knox, KY	118565	26420	4842	968	113723	20610
Fort Lee, VA	36050	8033	3545	709	32505	3779
Fort Leonard Wood, MO	84297	18784	8653	1731	75644	8400
Fort McCoy, WI	7171	1598	278	55	6893	1265
Fort Meade, MD	9801	2184	3	1	9798	2180
Fort Monmouth, NJ	0	0	139	28	0	-167
Fort Rucker, AL	12296	2740	2429	490	9867	-179
Fort Sill, OK	7961	1774	3567	713	4394	-2506
Goodfellow AFB, TX	10965	2443	3139	628	7826	-1323
Great Lakes, IL	48655	10842	4075	815	44580	5952
Groton, CT	13807	3077	1848	370	11959	859
Gulfport, MS	18552	4134	1062	212	17490	2859
Keesler AFB, MS	33537	7473	5763	1153	27774	557
Kings Bay, GA	26707	5950	186	37	26521	5727
Kirtland AFB, NM	3082	687	394	79	2688	214

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E&TCR-0053

Classroom Data for SST Activity	Max Potential Capacity	Current Capacity	Current Usage	Capacity Required for Surge	Capacity Available to Surge	Excess Capacity
Lackland AFB, TX	158123	35235	11679	2336	146444	21220
Little Creek, VA	9565	2131	1408	282	8157	442
Maxwell AFB, AL	11606	2586	917	183	10689	1486
Mayport, FL	3347	746	403	81	2944	262
Meridian, MS	7568	1686	758	152	6810	777
Newport, RI	9947	2217	1174	235	8773	808
Norfolk, VA	31490	7017	2074	415	29416	4528
Oceana, VA	30055	6697	2753	551	27302	3394
Panama City, FL	2591	577	297	59	2294	221
Pearl Harbor, HI	11672	2601	934	187	10738	1480
Pensacola, FL	61692	13747	6754	1351	54938	5642
Point Loma, CA	20236	4509	559	112	19677	3838
Pope AFB, NC	410	91	45	9	365	37
Port Hueneme, CA	17336	3863	2119	424	15217	1320
Presidio of Monterey, CA	32446	7230	3766	753	28680	2711
Quantico, VA	1644	366	338	68	1306	-39
Redstone Arsenal, AL	1463	326	562	112	901	-348
San Diego, CA (USN)	5513	1229	1283	257	4230	-311
San Diego, CA (USMC)	2425	554	2612	52	0	241
Sheppard AFB, TX	151734	33811	7774	1555	143960	24482
Tobyhanna Army Depot, PA	0	0	262	52	0	-314
Twenty-Nine Palms, CA	61692	3730	2053	411	59639	1266
Tyndall AFB, FL	12580	2803	822	164	11758	1817
Vandenberg, CA	28588	6370	555	111	28033	5704
Wallops Island, VA	1703	380	65	13	1638	302
Whidbey Island, WA	9552	2129	549	110	9003	1470
Willow Grove, PA	588	131	68	14	520	49
Yuma Proving Ground, AZ	2805	625	109	22	2696	494
Yuma, AZ	592	132	180	36	412	-84

8 Attachments:

- 1) Complementary Recommendations
- 2) Force Structure Capabilities
- 3) Military Value Reports
- 4) Capacity Analysis
- 5) COBRA Results
- 6) Economic Impact Report
- 7) Installation Criterion 7 Profile
- 8) Summary of Scenario Environmental Impacts

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Notes: _____

E&TCR-0053

Candidate Recommendation: Realign Lackland AFB, TX, by relocating the Transportation Management training to Ft. Lee, VA.

Justification

- ✓ Eliminates redundancy
- ✓ Train as we fight “jointly”
- ✓ Support Army scenario #USA-0051
- ✓ Uses Interservice training Review Organization as the baseline

Military Value

- ✓ Lackland has higher quantitative military value score.
- ✓ Military Judgment: Locating training at location with largest transportation training mission (Army, Fort Lee) provides highest overall MV

Payback

- ✓ One Time Cost: \$875K
- ✓ Net Implementation Costs: \$279K
- ✓ Annual Recurring Savings: \$239K
- ✓ Payback Period: 4 years
- ✓ NPV (savings): \$2.446M

Impacts

- ✓ Criterion 6: -236 jobs (144 direct; 92 indirect); <0.1%
- ✓ Criterion 7: No issues
- ✓ Criterion 8: No impediments

- ✓ Strategy
- ✓ COBRA

- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification

- ✓ JCSG/MilDep Recommended
- ✓ Criteria 6-8 Analysis

- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDepts