

BRAC 2005
EDUCATION AND TRAINING JOINT CROSS-SERVICE GROUP
MEETING MINUTES OF DECEMBER 21, 2004

The Deputy Under Secretary of Defense (Readiness), Dr. Paul Mayberry, opened the 37th meeting of the E&T JCSG and presided until the chair, Principal Deputy Under Secretary of Defense (P&R), Mr. Abell, arrived. Attendee list is at Attachment 1. Subgroup Chairmen and/or their representatives (Mr. Tom Macia, CAPT Summerlin, Brig Gen Hostage and CAPT Osman) briefed Subgroup status (Attachment 2). The following is a summary of the discussions:

- Ranges Subgroup updated the E&T JCSG Principals on their scenario timeline and when they estimated they would be ready to present Candidate Recommendations. The Subgroup briefed two proposals that had been deferred (November 18th meeting) pending subgroup consideration of the possibility of aligning the management of these complexes with Joint Ranges – West. Based on subsequent analysis, the subgroup recommended both proposals not be considered as scenarios. A subset of the proposal to “Consolidate of Air Launched Munitions T&E open air ranges (OAR) workload to a Western Weapons/Air Platform/EC Complex” was approved which focused on RW air-launched munitions T&E (OAR) workload to potentially provide additional availability of YPG for training. The proposal to “consolidate air-launched munitions T&E OAR workload to a weapons/Air Platform/EC Complex” would essentially result in status quo. ***The E&T JCSG agreed both proposals should not be developed into scenarios.***
- The Specialized Skill Training (SST) Subgroup updated Principals on their scenario timeline. SST presented two proposals that were deferred at the 16 December meeting pending discussion of the operational and doctrinal challenges posed by realigning undergraduate training (e.g., T-1) at a graduate flight training base (e.g., C-130) and four Army scenarios under E&T JCSG over-watch with the recommendation that all four be approved. The E&T JCSG:
 - ▶ ***Approved the proposal to “Establish JSF Integrated Training Center (ITC) at NAS Kingsville, TX”***
 - ▶ ***Approved the proposal to “Establish JSF ITC at Columbus AFB, MS”***
 - ▶ ***Approved Candidate # USA-137 – “Moves the Aviation Logistics School from Fort Eustis to Fort Rucker (with the Aviation Center and School). This consolidation realigns Fort Eustis.”***
 - ▶ ***Approved Candidate #USA-051 – “Moves the Transportation Center & School from Fort Eustis and Ordnance Center & School from Aberdeen Proving Ground and Redstone Arsenal to Fort Lee. This consolidation realigns Fort Eustis, Aberdeen Proving Ground and Redstone Arsenal.”***

- ▶ ***Approved Candidate #USA-0004 – “Moves Air Defense Artillery Center (ADA) Center and School (Bliss) to Fort Sill (with the Field Artillery Center and School). Realigns Fort Bliss.”***
 - ▶ ***Approved Candidate #USA-002 – “Move the Armor Center and School from Fort Knox to Fort Benning to create a Maneuver Center (consolidation of the Armor Center and School with the Infantry Center and School). This recommendation realigns Fort Knox.”***
- SST then briefed Criterion 5 for E&T JCSG Scenario 0039 “Establish Joint Center of Excellence for Diver Training from Naval Station Key West, FL (Truman Annex), United States Army John F. Kennedy Specialized Warfare Forces Center, Combat Diver School, to Naval Station Activity, Diving Salvage Training Center, Panama City, FL.” One-time costs include military construction and utility support construction. Steady-state savings are recurring saving consisting of personnel, O&M, and overhead (lower cost of living). It takes 18 years in this scenario to recoup investment costs. Net Present Value (NPV) is depicted as a number in COBRA and in this case represents a cost in FY05 dollars. The certified data provided to the subgroup included payroll sustainment cost for Panama City which exceeded total sustainment costs. This caused an error in the COBRA run. The subgroup adjusted sustainment in-line with standard sustainment profile to complete the analysis. Specialized Skill Training Subgroup recommended this scenario as a candidate recommendation. The E&T JCSG approved the subgroup to proceed with criteria 6-8 analysis but tasked the subgroup to work with the Navy to obtain the correct sustainment costs and perform a new COBRA run. The group also agreed to not use the Army risk assessment standard for Criterion Seven – Community Infrastructure — of Low, Medium or High for the E&T JCSG.

Analyses for criterion 6-8 revealed no issues that would warrant modification or disapproval of candidate recommendation 0029 “Realign Fort Belvoir, VA by relocating US Army Prime Power School to Fort Leonard Wood, MO.” Participants were again reminded an environmental impact summary, including all ten attributes, is required when forwarding candidate recommendations for OSD BRAC legal review.

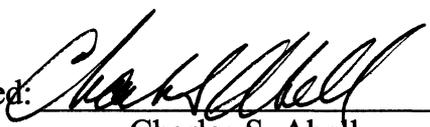
Based on work completed on scenarios 0029 and 0039, it was recommended that subgroups complete analysis on criteria 5-8 before briefing the E&T JCSG. This will reduce time lapse between briefing criteria 5 and criteria 6-8. It would also allow the subgroups to maintain continuity and momentum when performing criteria 5-8 analyses.

- ***The E&T JCSG agreed with the recommendation.*** Additionally, subgroups were asked to use the candidate recommendation quad chart as the briefing guide for criteria 5-8 with summary charts as back up for future meetings. However, detailed information should be available to answer any questions/concerns the principals might surface.

The Principals briefly discussed procedures for forwarding candidate recommendations to the ISG that the E&T JCSG has had “over-watch responsibility.” Over-watch responsibility is approved by the E&T JCSG when a MilDep scenario contains realignment of functions that fall within E&T JCSG authority. Scenarios generally affect a single Service and could involve installations outside of those submitting Capacity Analysis and Military Value Analysis data to the E&T JCSG and/or operational forces/functions beyond E&T JCSG authority. Scenarios are entered into the ISG Scenario Tracker by the MilDep. Pending E&T JCSG approval, candidate recommendations are forwarded to the ISG by the MilDep that performed the analysis. The E&T JCSG requested Mr. Brian Buzzell, OSD-BRAC advisor, query OSD for a standard business process for all JCSGs and MilDeps to eliminate confusion.

- Professional Development Education (PDE) Subgroup briefed an updated timeline for scenario analyses to be completed. Although some data is over the 9 day suspense, it should not impede the overall estimated timeline for completion of PDE candidate recommendations.
- The Flight Training (FT) Subgroup updated the timeline for providing candidate recommendations for E&T JCSG approval. The group then discussed the Air Force briefing (presented at the 16 Dec 04 E&T JCSG meeting) on the operational and doctrinal challenges posed by realigning undergraduate training (e.g., T-1) at graduate flight training bases (e.g., C-130). The subgroup was tasked by the members to resolve any capacity data issues that could impact analysis. Also, if the realignment of Little Rock AFB, AR was problematic the FT subgroup should look to see if AF scenarios would provide alternative locations for FT scenarios. It is important to perform objective analysis and provide factual information when considering the outcome of the scenarios involved. The E&T JCSG has a tasking to brief the ISG January 7, 2005 on FT scenarios. The FT subgroup cautioned that it was unlikely analysis would be complete since all data has not been received (for scenarios 0047, 0048, 0052). However, 14 January may be possible depending on the timeliness and quality of the data. Currently, only the Navy data for E&T 0047 and 0048 have been received. Air Force data is not expected for another week.

Additional weekly meetings were scheduled for January and February. The next scheduled meeting of the E&T JCSG is Wednesday, January 5, 2005.

Approved: 

Charles S. Abell
Principal Deputy Under Secretary of Defense
(Personnel & Readiness)
Chairman, Education & Training
Joint Cross-Service Group

Attachments:

1. List of Attendees, December 21, 2004
2. Briefing Slides

Copies:

1. OSD BRAC Office
2. E&T JCSG Coordination Team
3. DoD IG

BRAC 2005
EDUCATION AND TRAINING JOINT CROSS-SERVICE GROUP
December 21, 2004

Attendees

Members:

- Hon Charles S. Abell, Principal Deputy Under Secretary of Defense (Personnel & Readiness) Chair
- VADM G. Hoewing, USN, Chief Navy Personnel (N1)
- BG Tom Maffey, USA, JCS VDJ-7
- BGen Thomas Conant, USMC, Deputy Director, Training and Education Command
- Mr. James Gunlicks, Army G-3 Training (DAMO-TR)
- Col Joanna Shumaker, USAF, AF DPX

Others:

- Dr. Paul Mayberry, Deputy Under Secretary of Defense for Readiness
- Mr. Bob Howlett, E&T JCSG Coordination Team
- Ms. Nancy Weaver, E&T JCSG Coordination Team
- Ms. Marsha Warren, Ctr., E&T JCSG Coordination Team
- CAPT Bill Wilcox, USN, N1D
- CAPT Gene Summerlin, USN, Navy BRAC, Flight Training Subgroup
- Mr. Steve Belcher, DON IAT Contract Support
- Col Derek Donovan, USMC, Flight Training Subgroup
- Brig Gen Hostage, USAF, Chairman, Specialized Skill Training Subgroup
- Col James Briggs, USAF, AETC/DOO, Specialized Skill Training Subgroup
- CAPT Cathy Osman, USN, JCS/J-7, JEB
- Col Sam Walker, USAF, E&T JCSG, PDE Subgroup
- Mr. Thomas Macia, DAMO-TRS, Ranges Subgroup
- Mr. Bob Harrison, DAMO-TR
- Mr. Brian Buzzell, OSD BRAC Contract Support
- Mr. Alex Yellin, OSD BRAC Contract Support
- Ms. Beth Schaefer, DoD/IG
- Capt Ernest Wearren, USAF, AF-BRAC Office

Education & Training Joint Cross Service Group

E&T JCSG Principals Meeting
21 December 2004



Mr. Charles Abell
Chairman, E&T JCSG



Agenda

- **E&T JCSG Overview**
- **Subgroup Briefings**
 - **Ranges**
 - Scenario Candidate Recommendation Timeline
 - Status of Deferred proposals
 - **Flight Training**
 - Scenario Candidate Recommendation Timeline
 - Air Force Briefing on Transformational Options
 - ISG Tasking
 - **Specialized Skill Training**
 - Scenario Candidate Recommendation Timeline
 - New Proposals (2)
 - Army Over-watch Scenarios (4)
 - Criteria 5 for E&T JCSG #0039 (Diver)
 - Criteria 6-8 for Scenario #0029 (Prime Power)
 - **Professional Development Education**
 - Scenario Candidate Recommendation Timeline
- **Summary**



E&T JCSG Schedule - December

Monday	Tuesday	Wednesday	Thursday	Friday	Sat	Sun
		1 <i>CA Report</i> <i>MVA Report</i>	2 E&T JCSG 1300-1530	3 ISG Mtg 1030-1200	4	5
6	7 E&T POC Mtg	8	9 E&T JCSG 1300-1530	10	11	12
13	14 E&T POC Mtg	15	16 E&T JCSG 1300-1600	17 ISG Mtg 1030-1200	18	19
20 <i>Candidate Recommendations Due</i>	21 E&T JCSG 1300-1530	22	23	24 <i>Christmas Eve</i>	25 <i>Christmas Day</i>	26
27	28	29	30	31 <i>New Year's Eve</i>		



E&T JCSG Schedule – January

Monday	Tuesday	Wednesday	Thursday	Friday	Sat	Sun
					1 <i>Happy New Year</i>	2
3	4 E&T POC Mtg	5 <i>E&T JCSG</i> <i>1300-1530</i>	6 E&T JCSG 1300-1530	7 ISG Mtg 1030-1200	8	9
10	11 E&T POC Mtg	12 <i>E&T JCSG</i> <i>1300-1530</i>	13 E&T JCSG 1300-1530	14 ISG Mtg 1030-1200	15	16
17 <i>MLK Day</i>	18 E&T POC Mtg	19 <i>E&T JCSG</i> <i>1300-1530</i>	20 <i>Inauguration</i>	21 ISG Mtg 1030-1200	22	23
24	25 E&T POC Mtg	26 <i>E&T JCSG</i> <i>1300-1530</i>	27 E&T JCSG 1300-1530	28 ISG Mtg 1030-1200	29	30
31	February 1 E&T POC Mtg	2 <i>E&T JCSG</i> <i>1300-1530</i>	3 E&T JCSG 1300-1530	4 ISG Mtg 1030-1200	5	6



Ranges and Collective Training

Agenda

- **Scenario Candidate Timeline Update**
- **Update on Deferred Proposals**



Range Subgroup Scenario Timeline

Tracking Number	Scenario	SDC at MilDep	SDC at Activity	MilDep to JCSG	Initial COBRA Review	JCSG COBRA OK	Criteria 6&7	Criteria 8	Legal Rev	JCSG Final Approval
0010	Joint Urban Ops Ctr	Not Required	Not Required	Not Required	Not Required	Not Required	Not Required	Not Required	Not Required	Not Required
00021	RW to PAX and Redstone	09 Dec	16 Dec	22 Dec	05 Jan	13 Jan	17 Jan	24 Jan	28 Jan	03 Feb
0037	Joint Range East	06 Dec	13 Dec	17 Dec	23 Dec	06 Jan	10 Jan	17 Jan	21 Jan	27 Jan
0038	Joint Range West	06 Dec	13 Dec	17 Dec	23 Dec	06 Jan	10 Jan	17 Jan	21 Jan	27 Jan
0051	RW Air Launch Munitions China Lake	09 Dec	16 Dec	22 Dec	05 Jan	13 Jan	17 Jan	24 Jan	28 Jan	03 Feb



“Consolidate Air-Launched Munitions T&E OAR Workload To a **Western Weapons/Air Platform/EC Complex”**

Rationale for Deleting this Proposal:

- **Eglin AFB would have to be retained as a specialty site for A/M OAR T&E in a humid (semi-tropical) environment: results in very little of the A/M OAR infrastructure actually being able to move**
 - **NAWC-AD, Patuxent River, would have to be retained for weapon-platform integration: results in very little A/M OAR infrastructure actually being able to move**
 - **Capacity – Capacity data did not support relocation or realignment.**
 - **Break the R&D, D&A and non-OAR T&E synergy with T&E OARs at Eglin AFB, Patuxent River or the three core weapons sites (China Lake, Eglin and Redstone) anchoring TJCSG scenarios.**
-
- **A subset of this proposal was subsequently approved which focused on RW Air-Launched Munitions T&E OAR workload to potentially provide additional availability of YPG for training. This also included Eglin AFB RW A/M workload realigned West to China Lake.**



“Consolidate Air-Launched Munitions T&E OAR Workload To a Weapons/Air Platform/EC Complex”

Rationale for Deleting this Proposal:

- **This would essentially result in status quo.**
- **NAWC-AD, Patuxent River, would have to be retained for weapon-platform integration: results in very little A/M OAR infrastructure actually being able to move.**
- **Overland Air-Launched munition capabilities only exist in the West and would have to be retained as is.**



Flight Training Subgroup

Agenda

- **Scenario Recommendation Candidate Timeline**
- **Discussion: Air Force Briefing on Transformational Options**



FT Subgroup Scenario Timeline

Track Number	Scenario	SDC at MilDep	SDC at Activity	MilDep to JCSG	Initial COBRA Review	JCSG COBRA OK	Criteria 6&7	Criteria 8	Legal Rev	JCSG Final Approval
0006	Helos to Rucker	29 Nov	02 Dec	10 Dec	04 Jan	13 Jan	13 Jan	20 Jan	26 Jan	27 Jan
0044	Navy Status Quo	01Dec	08 Dec	14 Dec	04 Jan	13 Jan	13 Jan	20 Jan	26 Jan	27 Jan
0045	AF Status Quo	01Dec	08 Dec	14 Dec	04 Jan	13 Jan	13 Jan	20 Jan	26 Jan	27 Jan
0046	Cooperative	29 Nov	02 Dec	10 Dec	07 Jan	13 Jan	13 Jan	20 Jan	26 Jan	27 Jan
0047	JSF to Columbus	03 Dec	08 Dec	16 Dec	07 Jan	13 Jan	13 Jan	20 Jan	26 Jan	27 Jan
0048	JSF to Kingsville	03 Dec	08 Dec	16 Dec	07 Jan	13 Jan	13 Jan	20 Jan	26 Jan	27 Jan
0049	UAV CoE at Ft Rucker	07 Dec	13 Dec	20 Dec	07 Jan	13 Jan	13 Jan	20 Jan	26 Jan	27 Jan
0050	UAV CoE at Indian Sprgs	07 Dec	13Dec	20 Dec	07 Jan	13 Jan	13 Jan	20 Jan	26 Jan	27 Jan
0052	JSF at Eglin	07 Dec	13 Dec	20 Dec	04 Jan	13 Jan	13 Jan	20 Jan	26 Jan	27 Jan



Specialized Skill Training Subgroup

Agenda

- **Scenario Candidate Timeline Update**
- **New Scenarios (2)**
- **Army Over-watch Scenarios (4)**
- **Criteria 5 for E&T JCSG #0039 (Diver)**
- **Criteria 6-8 for Scenario #0029 (Prime Power)**



SST Subgroup Scenario Timeline

Tracking Number	Scenario	SDC at MilDep	SDC at Activity	MilDep to JCSG	Initial COBRA Review	JCSG COBRA OK	Criteria 6&7	Criteria 8	Legal Rev	JCSG Final Approval
0004	JCE Supply	22 Nov	30 Nov	17 Dec	5 Jan	06 Jan	13 Jan	20 Jan	26 Jan	27 Jan
0005	Consolidate Trans Mgmt	22 Nov	30 Nov	17 Dec	5Jan	06 Jan	13 Jan	20 Jan	26 Jan	27 Jan
0014	JCE Religious	22 Nov	30 Nov	17 Dec	5 Jan	06 Jan	13 Jan	20 Jan	26 Jan	27 Jan
0015	JCE Legal	22 Nov	30 Nov	17 Dec	5 Jan	06 Jan	13 Jan	20 Jan	26 Jan	27 Jan
0016	JCE Culinary	22 Nov	30 Nov	17 Dec	5 Jan	06 Jan	13 Jan	20 Jan	26 Jan	27 Jan
0017	JCE Admin, Per, Finance	22 Nov	30 Nov	17 Dec	21 Dec	06 Jan	13 Jan	20 Jan	26 Jan	27 Jan
0018	JCE Intel	22 Nov	30 Nov	17 Dec	21 Dec	06 Jan	13 Jan	20 Jan	26 Jan	27 Jan
0029	Army Prime Power	22 Nov	30 Nov	13 Dec	14 Dec	16 Dec	20 Dec	20 Dec	20 Jan	27 Jan
0030	Privatize DLI	22 Nov	30 Nov	03 Dec	14 Dec	06 Jan	13 Jan	20 Jan	26 Jan	27 Jan



SST Subgroup Scenario Timeline

Tracking Number	Scenario	SDC at MilDep	SDC at Activity	MilDep to JCSG	Initial COBRA Review	JCSG COBRA OK	Criteria 6&7	Criteria 8	Legal Rev	JCSG Final Approval
0031	DLI to Ft Meade	22 Nov	30 Nov	3 Dec	17 Dec	6 Jan	13 Jan	20 Jan	26 Jan	27 Jan
0039	JCE Diver Trng	24 Nov	30 Nov	9 Dec	14 Dec	20 Dec	6 Jan	6 Jan	10 Jan	13 Jan
0040	JCE Intel + Ft Gordon	24 Nov	30 Nov	17 Dec	21 Dec	06 Jan	13 Jan	20 Jan	26 Jan	27 Jan
0041	Navy/Marine Intel/Crypto	24 Nov	30 Nov	9 Dec	21 Dec	06 Jan	13 Jan	20 Jan	26 Jan	27 Jan
0042	Army/AF Intel/Crypto	24 Nov	30 Nov	17 Dec	23 Dec	06 Jan	13 Jan	20 Jan	26 Jan	27 Jan
0043	DLI to Goodfellow	24 Nov	30 Nov	17 Dec	23 Dec	06 Jan	13 Jan	20 Jan	26 Jan	27 Jan
0053	Consolidate Trans Mgmt	10 Dec	14 Dec	22 Dec	04 Jan	06 Jan	13 Jan	20 Jan	26 Jan	27 Jan
0055	Joint Strike Fighter (ITC) Eglin, FL	17 Dec	23 Dec	7 Jan	13 Jan	20 Jan	27 Jan	27 Jan	3 Feb	4 Feb
00xx	Joint Strike Fighter (ITC) Columbus, MS	xx Dec	6 Jan	13 Jan	19 Jan	20 Jan	27 Jan	27 Jan	3 Feb	4 Feb



SST Subgroup Scenario Timeline

Tracking Number	Scenario	SDC at MilDep	SDC at Activity	MilDep to JCSG	Initial COBRA Review	JCSG COBRA OK	Criteria 6 & 7	Criteria 8	Legal Rev	JCSG Final Approval
00xx	Joint Strike Fighter (ITC) Kingsville, TX	xx Dec	6 Jan	13 Jan	19 Jan	20 Jan	27 Jan	27 Jan	3 Feb	4 Feb
0056	Joint Strike Fighter (MTC) Sheppard AFB	17 Dec	23 Dec	7 Jan	13 Jan	20 Jan	27 Jan	27 Jan	3 Feb	4 Feb
0057	Joint Strike Fighter (MTC) NAS Pensacola	17 Dec	23 Dec	7 Jan	13 Jan	20 Jan	27 Jan	27 Jan	3 Feb	4 Feb



Establish Joint Strike Fighter Integrated Training Center (ITC) — NAS Kingsville, TX

<p style="text-align: center;">Scenario</p> <ul style="list-style-type: none"> ▪ Realign NAS Kingsville, TX by establishing a Joint Strike Fighter Integrated Training Center ▪ Intent is to consolidate maintenance and flight training for the Joint Strike Fighter 	<p style="text-align: center;">Drivers/Assumptions</p> <ul style="list-style-type: none"> ▪ Principles: Organize and Train ▪ Transformational Options: Establish Centers of Excellence for Joint or Inter-service education and training by combining or co-locating like schools ▪ Establish “joint” officer and enlisted specialized skill training (initial skill, skill progression & functional)
<p style="text-align: center;">Justification/Impact</p> <ul style="list-style-type: none"> ▪ Train as we fight “jointly” ▪ Uses Inter-service Training Review Organization as the baseline ▪ Supports JSF Program Office concept for integrated flying and maintenance training ▪ Eliminates redundancy 	<p style="text-align: center;">Potential Conflicts</p> <ul style="list-style-type: none"> ▪ Requires shift in service paradigm ▪ Capacity analysis indicates lack of berthing, messing, and classrooms

Approved X Disapproved Revised Deferred



Establish Joint Strike Fighter Integrated Training Center (ITC) — Columbus AFB, MS

<p style="text-align: center;">Scenario</p> <ul style="list-style-type: none"> ▪ Realign Columbus AFB, MS by establishing a Joint Strike Fighter Integrated Training Center ▪ Intent is to consolidate maintenance and flight training for the Joint Strike Fighter 	<p style="text-align: center;">Drivers/Assumptions</p> <ul style="list-style-type: none"> ▪ Principles: Organize and Train ▪ Transformational Options: Establish Centers of Excellence for Joint or Inter-service education and training by combining or co-locating like schools ▪ Establish “joint” officer and enlisted specialized skill training (initial skill, skill progression & functional)
<p style="text-align: center;">Justification/Impact</p> <ul style="list-style-type: none"> ▪ Train as we fight “jointly” ▪ Uses Inter-service Training Review Organization as the baseline ▪ Supports JSF Program Office concept for integrated flying and maintenance training ▪ Eliminates redundancy 	<p style="text-align: center;">Potential Conflicts</p> <ul style="list-style-type: none"> ▪ Requires shift in service paradigm ▪ Capacity analysis indicates lack of berthing, messing, and classrooms

Approved X Disapproved Revised Deferred



E&T SST Overwatch

<u>SCENARIO #</u>	<u>DEPARTMENT</u>	<u>TITLE</u>	<u>INSTALLATION</u>
HAS-0100	H&SA	Realign Defense Security Service Academy	Fort Meade, MD
USA-0137*	Army	Realign Aviation Logistics School, Fort Eustis, VA	Fort Rucker, AL
USA-xxxx	Army	Realign Aviation Logistics, Fort Eustis, VA	Corpus Christi, TX
USA-0051*	Army	85 Combat Service Support Center	Fort Lee, VA
USA-0053	Army	94 Combat Service Support Center	Redstone Arsenal, AL
USA-0004*	Army	82 Net Fire Center	Fort Sill, OK
USA-0048	Army	81 Net Fire Center	White Sands, NM
USA-0059	Army	34 Net Fire Center	Fort Bliss, TX
USA-0049	Army	83 Info Support Center	Fort Gordon, GA
USA-0050	Army	84 Info Support Center	Fort Huachuca, AZ
USA-0060	Army	35 Info Support Center	Fort Bliss, TX
USA-0058	Army	125 Maneuver Center	Yuma, AZ
USA-0002*	Army	33 Maneuver Center	Fort Benning, GA
USA-0003	Army	76 Maneuver Center	Fort Knox, KY
USA-0047	Army	77 Maneuver Center	Fort Hood, TX
USA-0118	Army	305 Maneuver Center	Fort Bliss, TX
DON-0003	Navy	Close Naval Station Ingleside, TX	San Diego, CA or Little Creek, VA
DON-0031	Navy	Close Naval Station Ingleside, TX	San Diego, CA or Mayport, FL
DON-0032	Navy	Close Naval Station Ingleside, TX	Naval Station San Diego, CA
DON-0033	Navy	Close Submarine Base New London, CT	Naval Station Norfolk, VA or Kings Bay, GA
DON-0034	Navy	Close Submarine Base New London, CT	Naval Station Norfolk, VA
DON-0008	Navy	Close CBC Gulfport, MS	Naval Station Norfolk, VA
DON-0039	Navy	Close Naval Station Newport, RI	NAS Pensacola, FL
DON-0006	Navy	Close Submarine Base San Diego, CA	Pearl Harbor, HI
DON-0007	Navy	Close Submarine Base San Diego, CA	Naval Station San Diego, CA
DON-0005	Navy	Close Naval Station Everett, WA	Bremerton, WA
DON-0035	Navy	Close Naval Station Everett, WA	NAS North Island, CA
DON-0036	Navy	Close Naval Station Everett, WA	Pearl Harbor, HI
DON-0037	Navy	Close Naval Station Everett, WA	Naval Station, Guam



E&T SST Overwatch

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Candidate # USA-137



Candidate Recommendation: Moves the Aviation Logistics School from Fort Eustis to Fort Rucker (with the Aviation Center and School). This consolidation realigns Fort Eustis.

<u>Justification</u>	<u>Military Value</u>														
<p><u>Payback</u></p> <table border="0"> <tr> <td>1. One-Time Cost:</td> <td>\$473.2M</td> </tr> <tr> <td>2. MILCON:</td> <td>\$376.8M</td> </tr> <tr> <td>3. NPV / NPV-Mil Pay:</td> <td>-\$464.9M/ 244.6M</td> </tr> <tr> <td>4. Payback Yrs/Break Even Yr:</td> <td>7 / 2015</td> </tr> <tr> <td>5. Steady State/ - Mil Pay:</td> <td>-\$73.0M/-17.1M</td> </tr> <tr> <td>6. Mil/Civ Reductions:</td> <td>568/247</td> </tr> <tr> <td>7. Mil/Civ/Stu Relocated:</td> <td>372 / 300/ 2461</td> </tr> </table>	1. One-Time Cost:	\$473.2M	2. MILCON:	\$376.8M	3. NPV / NPV-Mil Pay:	-\$464.9M/ 244.6M	4. Payback Yrs/Break Even Yr:	7 / 2015	5. Steady State/ - Mil Pay:	-\$73.0M/-17.1M	6. Mil/Civ Reductions:	568/247	7. Mil/Civ/Stu Relocated:	372 / 300/ 2461	<p><u>Impacts</u></p> <ul style="list-style-type: none"> ✓ Criterion 8: No impact ✓ The overall level of risk for this recommendation is high. Of the ten attributes evaluated five declined (Child Care, Transportation, Medical Health, Population Center, and Employment). ✓ Frees space at Ft. Eustis for JCSG recommendations
1. One-Time Cost:	\$473.2M														
2. MILCON:	\$376.8M														
3. NPV / NPV-Mil Pay:	-\$464.9M/ 244.6M														
4. Payback Yrs/Break Even Yr:	7 / 2015														
5. Steady State/ - Mil Pay:	-\$73.0M/-17.1M														
6. Mil/Civ Reductions:	568/247														
7. Mil/Civ/Stu Relocated:	372 / 300/ 2461														

- | | | | |
|--|--|---|---|
| <input checked="" type="checkbox"/> Strategy | <input checked="" type="checkbox"/> Capacity Analysis / Data Verification (On going) | <input type="checkbox"/> JCSG Recommended | <input type="checkbox"/> De-conflicted w/JCSGs |
| <input checked="" type="checkbox"/> COBRA | <input checked="" type="checkbox"/> Military Value Analysis / Data Verification (On going) | <input checked="" type="checkbox"/> Criteria 6-8 Analysis
(Criterion 6 pending completion) | <input type="checkbox"/> De-conflicted w/Services |

Approved X Disapproved Revised Deferred



E&T SST Overwatch

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Candidate # USA-051

Candidate Recommendation: Moves the Transportation Center & School from Fort Eustis and Ordnance Center & School from Aberdeen Proving Ground and Redstone Arsenal to Fort Lee. This consolidation realigns Fort Eustis, Aberdeen Proving Ground and Redstone Arsenal.

<u>Justification</u>	<u>Military Value</u>														
<p>✓ Consolidates CSS training and doctrine development</p> <p>✓ Promotes training effectiveness and functional efficiencies</p> <p>✓ Lowest One-Time Cost among alternatives</p> <p>✓ Creates space at Aberdeen, Fort Eustis, and Redstone for additional activities</p> <p>✓ Army supported</p>	<p>✓ Does not adversely affect Military Value (moving activities to and from installations in the Army's portfolio), but does take advantage of excess capacity at Fort Lee.</p> <p>✓ MVI: Aberdeen (18), Redstone (30), Fort Eustis (31), & Fort Lee (34)</p>														
<u>Payback</u>	<u>Impacts</u>														
<table border="0"> <tr> <td>1. One-Time Cost:</td> <td>\$847.2M</td> </tr> <tr> <td>2. MILCON:</td> <td>\$610.2M</td> </tr> <tr> <td>3. NPV / NPV-MiL Pay:</td> <td>-\$1,158.2M/ 16.3M</td> </tr> <tr> <td>4. Payback Yrs/Break Even Yr:</td> <td>6 / 2014</td> </tr> <tr> <td>5. Steady State/ - Mil Pay:</td> <td>-\$154.6M/-62.1M</td> </tr> <tr> <td>6. Mil/Civ Reductions:</td> <td>1018 / 344</td> </tr> <tr> <td>7. Mil/Civ/Stu Relocated:</td> <td>1,480 / 2,369 / 4,697</td> </tr> </table>	1. One-Time Cost:	\$847.2M	2. MILCON:	\$610.2M	3. NPV / NPV-MiL Pay:	-\$1,158.2M/ 16.3M	4. Payback Yrs/Break Even Yr:	6 / 2014	5. Steady State/ - Mil Pay:	-\$154.6M/-62.1M	6. Mil/Civ Reductions:	1018 / 344	7. Mil/Civ/Stu Relocated:	1,480 / 2,369 / 4,697	<p>✓ The overall level of risk for this recommendation is medium. Of the ten attributes evaluated four declined (Child Care, Housing, Population Center, and Transportation).</p> <p>✓ Air quality permit modifications required.</p> <p>✓ Makes space at APG and Eustis for other JCSG proposals</p>
1. One-Time Cost:	\$847.2M														
2. MILCON:	\$610.2M														
3. NPV / NPV-MiL Pay:	-\$1,158.2M/ 16.3M														
4. Payback Yrs/Break Even Yr:	6 / 2014														
5. Steady State/ - Mil Pay:	-\$154.6M/-62.1M														
6. Mil/Civ Reductions:	1018 / 344														
7. Mil/Civ/Stu Relocated:	1,480 / 2,369 / 4,697														
<p><input checked="" type="checkbox"/> Strategy <input checked="" type="checkbox"/> Capacity Analysis / Data Verification (On going)</p> <p><input checked="" type="checkbox"/> COBRA <input checked="" type="checkbox"/> Military Value Analysis / Data Verification (On going)</p>	<p><input type="checkbox"/> JCSG Recommended <input type="checkbox"/> De-conflicted w/JCSGs</p> <p><input checked="" type="checkbox"/> Criteria 6-8 Analysis <input type="checkbox"/> De-conflicted w/Services</p> <p style="color: red;">(Criterion 6 pending completion)</p>														

Approved X Disapproved Revised Deferred



E&T SST Overwatch

Draft Deliberative Document – For Discussion Purposes Only. Do Not Release Under FOIA



Candidate # USA-0004



Candidate Recommendation: Moves ADA center and school (Bliss) to Fort Sill (with the FA center and school).
Realigns Fort Bliss.

<p style="text-align: center;"><u>Justification</u></p> <ul style="list-style-type: none"> ✓ Consolidates Net Fires training and doctrine development ✓ Promotes training effectiveness and functional efficiencies ✓ Lowest One-Time Cost among alternatives ✓ Creates space at Fort Bliss for additional activities, (I.E. 3BCT that must go to Bliss). ✓ Army supported 	<p style="text-align: center;"><u>Military Value</u></p> <ul style="list-style-type: none"> ✓ Does not adversely affect Military Value (Moves activities to and from installations that support Army’s required capabilities) takes advantage of excess capacity at Fort Sill that was not available at alternative site. ✓ MVI: Fort Bliss (1), Fort Sill (20), & White Sands MR (10) 														
<p style="text-align: center;"><u>Payback</u></p> <table style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 60%;">1. One-Time Cost:</td> <td style="text-align: right;">\$180.0M</td> </tr> <tr> <td>2. MILCON:</td> <td style="text-align: right;">\$144.9M</td> </tr> <tr> <td>3. NPV / NPV-Mil Pay:</td> <td style="text-align: right;">-\$419.2M/ 151.5M</td> </tr> <tr> <td>4. Payback Yrs/Break Even Yr:</td> <td style="text-align: right;">4 / 2012</td> </tr> <tr> <td>5. Steady State/ - Mil Pay:</td> <td style="text-align: right;">-\$46.7M/-0.2M</td> </tr> <tr> <td>6. Mil/Civ Reductions:</td> <td style="text-align: right;">507 / 112</td> </tr> <tr> <td>7. Mil/Civ/Stu Relocated:</td> <td style="text-align: right;">1,421 / 221 / 1,354</td> </tr> </table>	1. One-Time Cost:	\$180.0M	2. MILCON:	\$144.9M	3. NPV / NPV-Mil Pay:	-\$419.2M/ 151.5M	4. Payback Yrs/Break Even Yr:	4 / 2012	5. Steady State/ - Mil Pay:	-\$46.7M/-0.2M	6. Mil/Civ Reductions:	507 / 112	7. Mil/Civ/Stu Relocated:	1,421 / 221 / 1,354	<p style="text-align: center;"><u>Impacts</u></p> <ul style="list-style-type: none"> ✓ No current air quality or noise issues ✓ The overall level of risk for this recommendation is medium. Of the ten attributes evaluated four declined (Housing, Medical Health, Utilities, and Safety).
1. One-Time Cost:	\$180.0M														
2. MILCON:	\$144.9M														
3. NPV / NPV-Mil Pay:	-\$419.2M/ 151.5M														
4. Payback Yrs/Break Even Yr:	4 / 2012														
5. Steady State/ - Mil Pay:	-\$46.7M/-0.2M														
6. Mil/Civ Reductions:	507 / 112														
7. Mil/Civ/Stu Relocated:	1,421 / 221 / 1,354														

- | | | | |
|--|--|---|---|
| <input checked="" type="checkbox"/> Strategy | <input checked="" type="checkbox"/> Capacity Analysis / Data Verification (On going) | <input type="checkbox"/> JCSG Recommended | <input type="checkbox"/> De-conflicted w/JCSGs |
| <input checked="" type="checkbox"/> COBRA | <input checked="" type="checkbox"/> Military Value Analysis / Data Verification (On going) | <input checked="" type="checkbox"/> Criteria 6-8 Analysis | <input type="checkbox"/> De-conflicted w/Services |
- (Criterion 6 pending completion)

Approved X Disapproved Revised Deferred



E&T SST Overwatch

Draft Deliberative Document – For Discussion Purposes Only. Do Not Release Under FOIA



Candidate # USA-002

Candidate Recommendation: Move the Armor Center and School from Fort Knox to Fort Benning to create a Maneuver Center (consolidation of the Armor Center and School with the Infantry Center and School). This recommendation realigns Fort Knox.

<p style="text-align: center;"><u>Justification</u></p> <ul style="list-style-type: none"> ✓ Consolidates maneuver training and doctrine development ✓ Promotes training effectiveness and functional efficiencies ✓ Lowest One-Time Cost among alternatives ✓ Creates space at Fort Knox for additional activities ✓ ARMY supported 	<p style="text-align: center;"><u>Military Value</u></p> <ul style="list-style-type: none"> ✓ Improves Military Value (by moving activities to a higher military value installation), and takes advantage of excess capacity at Fort Benning. ✓ Frees space for JCSG Proposals ✓ MVI: Fort Benning (9), and Fort Knox (12) 														
<p style="text-align: center;"><u>Payback</u></p> <table border="0"> <tr> <td>1. One-Time Cost:</td> <td style="text-align: right;">\$596.7M</td> </tr> <tr> <td>2. MILCON:</td> <td style="text-align: right;">\$435.0M</td> </tr> <tr> <td>3. NPV / NPV-Mil Pay:</td> <td style="text-align: right;">-\$1,380.1M/ 476.6M</td> </tr> <tr> <td>4. Payback Yrs/Break Even Yr:</td> <td style="text-align: right;">4 / 2012</td> </tr> <tr> <td>5. Steady State/ - Mil Pay:</td> <td style="text-align: right;">-\$154.8M/-1.7M</td> </tr> <tr> <td>6. Mil/Civ Reductions:</td> <td style="text-align: right;">1675 / 299</td> </tr> <tr> <td>7. Mil/Civ/Stu Relocated:</td> <td style="text-align: right;">2,856 / 371 / 7,877</td> </tr> </table>	1. One-Time Cost:	\$596.7M	2. MILCON:	\$435.0M	3. NPV / NPV-Mil Pay:	-\$1,380.1M/ 476.6M	4. Payback Yrs/Break Even Yr:	4 / 2012	5. Steady State/ - Mil Pay:	-\$154.8M/-1.7M	6. Mil/Civ Reductions:	1675 / 299	7. Mil/Civ/Stu Relocated:	2,856 / 371 / 7,877	<p style="text-align: center;"><u>Impacts</u></p> <ul style="list-style-type: none"> ✓ The overall level of risk for this recommendation is medium Of the ten attributes evaluated three declined (Cost of Living, Education, and Safety). ✓ Air Quality impact: Projected Non-Attainment for Particulate Matter (PM2.5).
1. One-Time Cost:	\$596.7M														
2. MILCON:	\$435.0M														
3. NPV / NPV-Mil Pay:	-\$1,380.1M/ 476.6M														
4. Payback Yrs/Break Even Yr:	4 / 2012														
5. Steady State/ - Mil Pay:	-\$154.8M/-1.7M														
6. Mil/Civ Reductions:	1675 / 299														
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- | | | | |
|--|--|--|---|
| <input checked="" type="checkbox"/> Strategy | <input checked="" type="checkbox"/> Capacity Analysis / Data Verification (On going) | <input type="checkbox"/> JCSG Recommended | <input type="checkbox"/> De-conflicted w/JCSGs |
| <input checked="" type="checkbox"/> COBRA | <input checked="" type="checkbox"/> Military Value Analysis / Data Verification (On going) | <input checked="" type="checkbox"/> Criteria 6-8 Analysis
<i>(Criterion 6 pending completion)</i> | <input type="checkbox"/> De-conflicted w/Services |

Approved X Disapproved Revised Deferred



Specialized Skill Training Subgroup

Scenario E&T 0029

Establish Joint Center of Excellence for Diver Training

Criterion 5 – COBRA



Scenario Description

- **E&T 0039 Establish Joint Center of Excellence for Diver Training from Naval Station Key West, FL (Trumbo Annex), United States Army John F. Kennedy Specialized Warfare Forces Center, Combat Diver School, to Naval Station Activity, Diving Salvage Training Center, Panama City, FL**



ROI Summary

Scenario	One-Time Costs	Steady-State Savings	ROI Years	20 Year NPV
E&T 0039 Diver Training	\$17.775	\$ 1.965	18	\$.773

All Dollars Shown in Millions

Notes:

Key One-Time Costs:

- MILCON (\$10.482M).
- Overhead (\$1.304M)
- One-time Unique (\$4.792M)



Disposition of Billets/Positions

Scenario		OFF	ENL	CIV	STU	TOT
E&T 0039 Diver Trg	Eliminate	1	5	1		7
	Move	4	51	6	60	121



One-Time Costs/Savings Summary

One-Time Costs/Savings FY06 – FY11								
Scenario	Const	Pers	Ovhd	Move	Other	Total Costs	Svgs	Net Costs
E&T 0039	\$ 10.482	\$ 0.042	\$ 1.332	\$ 0.623	\$ 5.296	\$17.775	\$ 0.110	\$17.665

All Dollars Shown in Millions

Notes:

- Other costs include demolition of facilities at Key West (\$3M) and one-time support expenses at Panama City (\$1.8M)



MILCON Summary

Scenario: E&T 0039 Diver Training	Panama City, FL			
Construction FAC Description	UM	New	Rehab	Cost
Small Craft Berthing	FB	2,000	0	\$3.886
Training Pool and Tank	EA	0	1	\$ 1.100
Student Barracks	SF	23,000	0	\$3.323
Miscellaneous Support Facilities (boathouse, gas facility and storage, instruction bldg)	various	7	1	\$2.173
TOTAL				\$10.482

Notes:

All Dollars Shown in Millions



Recurring Costs/Savings Summary

Recurring Costs/Savings FY 06 – FY11						
Scenario	O&M	Mil Pers	Other	Total Costs	Svgs	Net Costs
E&T 0039	\$ 1.119	\$1.046	\$ 0.000	\$ 2.165	\$ 5.594	\$- 3.429

Notes:

All Dollars Shown in Millions



Key Elements of Recurring Savings

Scenario: E&T 0039 Diver Training		
Element	Description	Total Recurring Savings (\$M) FY06-FY11
O&M	Sustain, Recap, BOS, Civ Salary	\$ 1.678
MIL Personnel	Mil Pers, Salary, and Housing Allowance	\$ 3.916



Scenario 0039 Issues

- **Certified data includes payroll sustainment cost for Panama City which exceed total sustainment cost**
 - **Causes an error in the COBRA run**
 - **SST Subgroup adjusted sustainment in line with standard sustainment profile**
- **Scenario calls for \$3M expenditure for demolition at Key West. SST queried DON – they indicated this is a necessary expenditure**
- **Recommend approval**



Specialized Skill Training Subgroup

Scenario E&T 0029

Realign US Army Prime Power School

Criterion 6 – Economic Impact



Scenario Description

- **Realign Fort Belvoir, VA by relocating US Army Prime Power School to Fort Leonard Wood, MO**



C6 – Employment Change

Base	Direct Loss/Gain	Indirect Loss/Gain	Total Loss/Gain	%Of ROI Employment
Fort Belvoir	- 96	- 63	- 159	- 0.01%
Fort Leonard Wood	+ 96	+ 39	+ 135	+ 0.53%



Fort Belvoir, VA - Summary

As of: Sat Dec 18 10:23:14 EST 2004

ECONOMIC IMPACT DATA

Scenario: Army Prime Power School Belvoir to Leonard Wood

Economic Region of Influence(ROI): Washington-Arlington-Alexandria, DC-VA-MD-WV Metropolitan Division

Base: BELVOIR

Action: Prime Power School - Belvoir

Overall Economic Impact of Proposed BRAC-05 Action:

ROI Population (2002): 3,895,337

ROI Employment (2002): 2,771,791

Authorized Manpower (2005): 14,203

Authorized Manpower(2005) / ROI Employment(2002): 0.51%

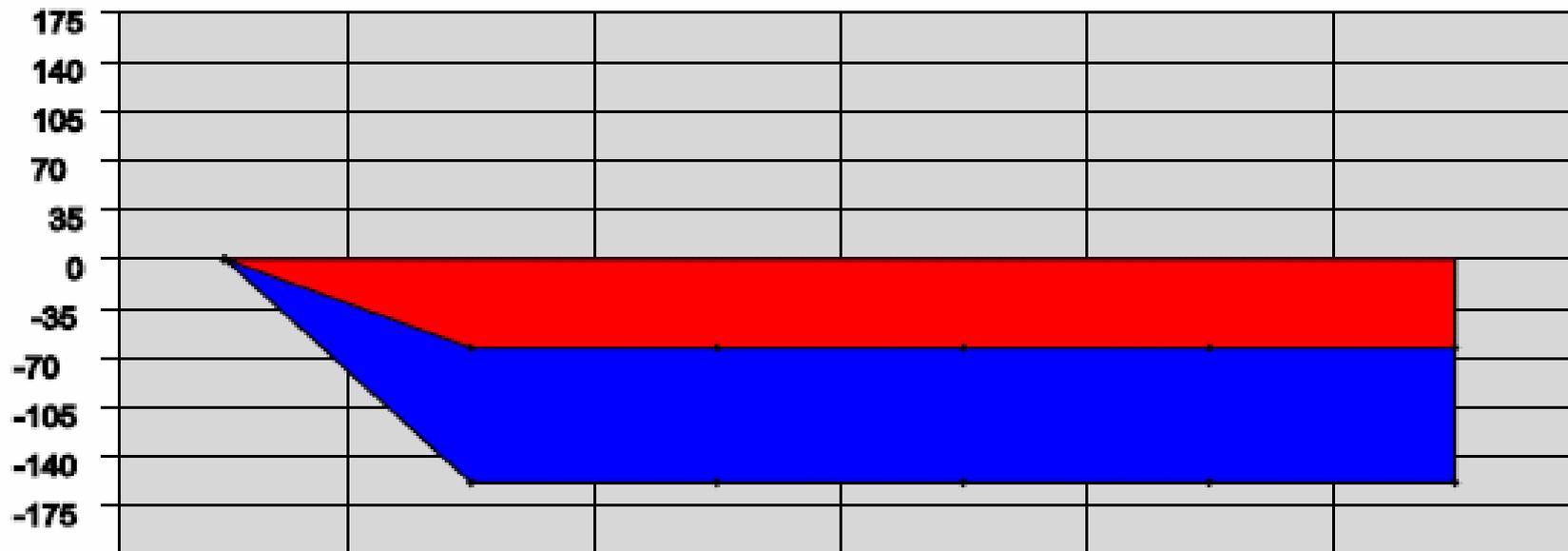
Total Estimated Job Change: -159

Total Estimated Job Change / ROI Employment(2002): -0.01%



Fort Belvoir – Cum Job Change

Cumulative Job Change (Gain/Loss) Over Time:



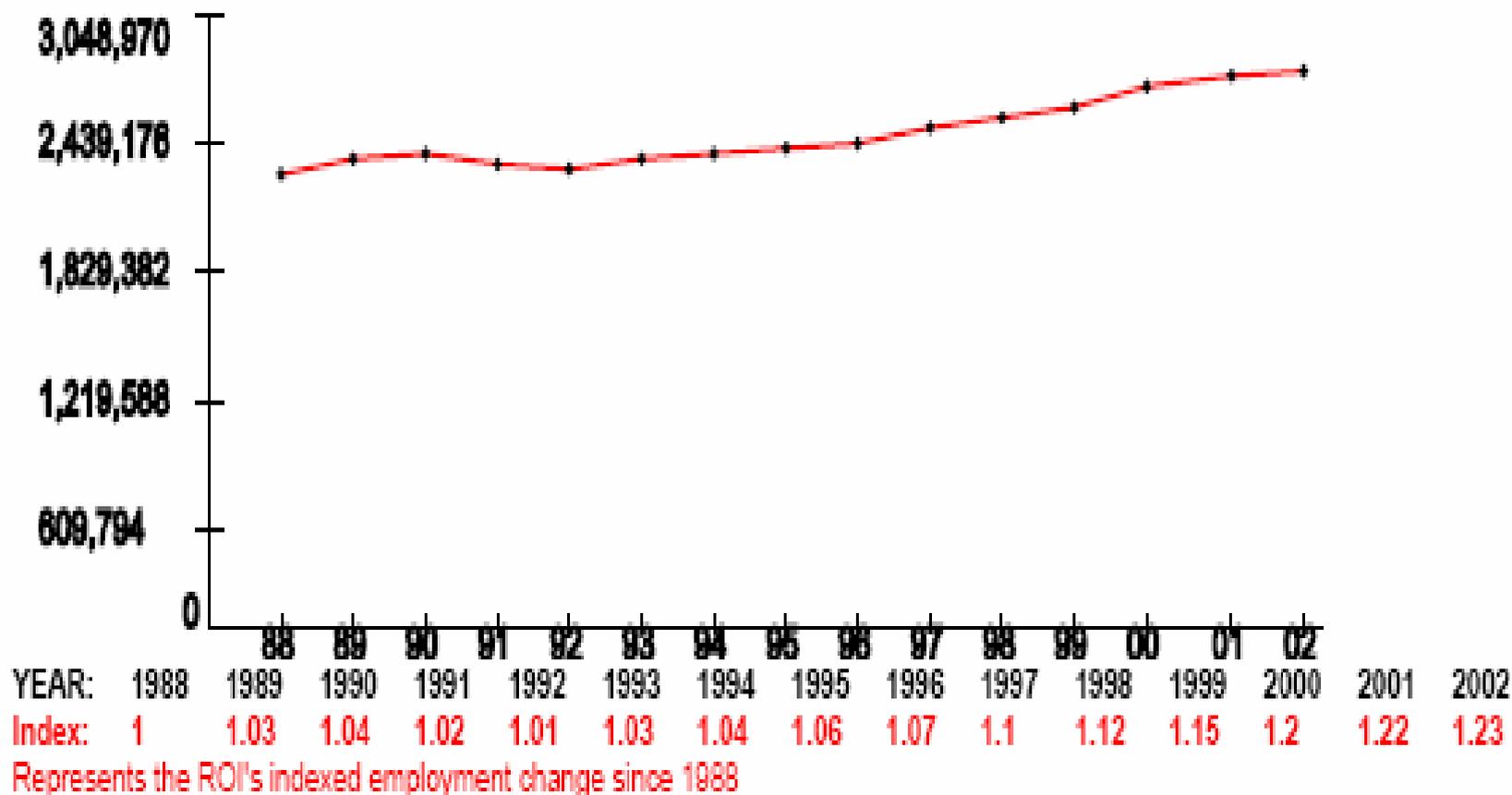
YEAR:	2006	2007	2008	2009	2010	2011
Direct Military:	0	-10	0	0	0	0
Direct Civilian:	0	-25	0	0	0	0
Direct Student:	0	-61	0	0	0	0
Direct Contractor:	0	0	0	0	0	0
Cum Indlr/Induc:	0	-63	-63	-63	-63	-63
Cum Total:	0	-159	-159	-159	-159	-159



Fort Belvoir – Employment Trend

Washington-Arlington-Alexandria, DC-VA-MD-WV Metropolitan Division Trend Data

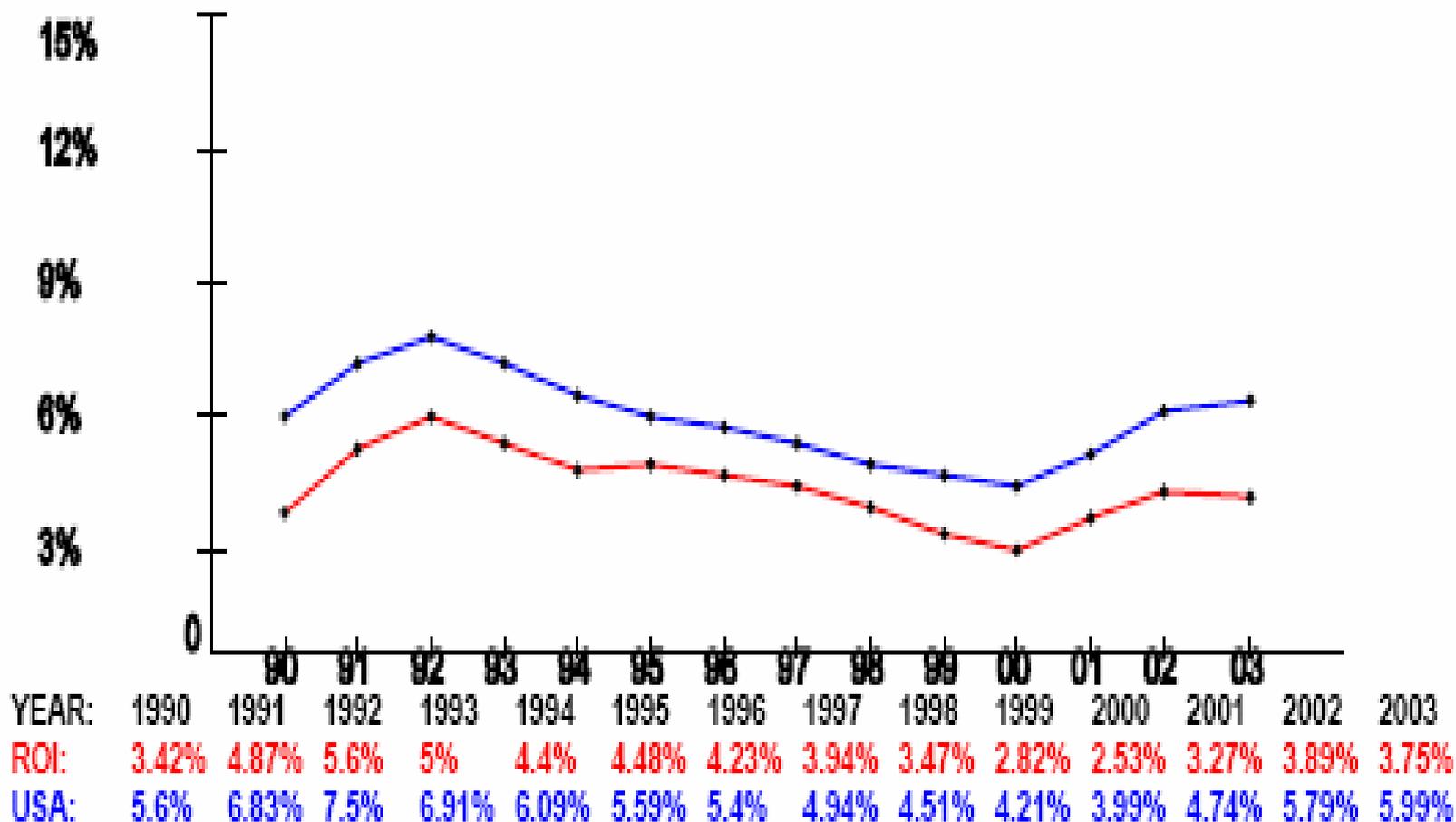
Employment Trend (1988-2002)





Fort Belvoir – Unemployment Trend

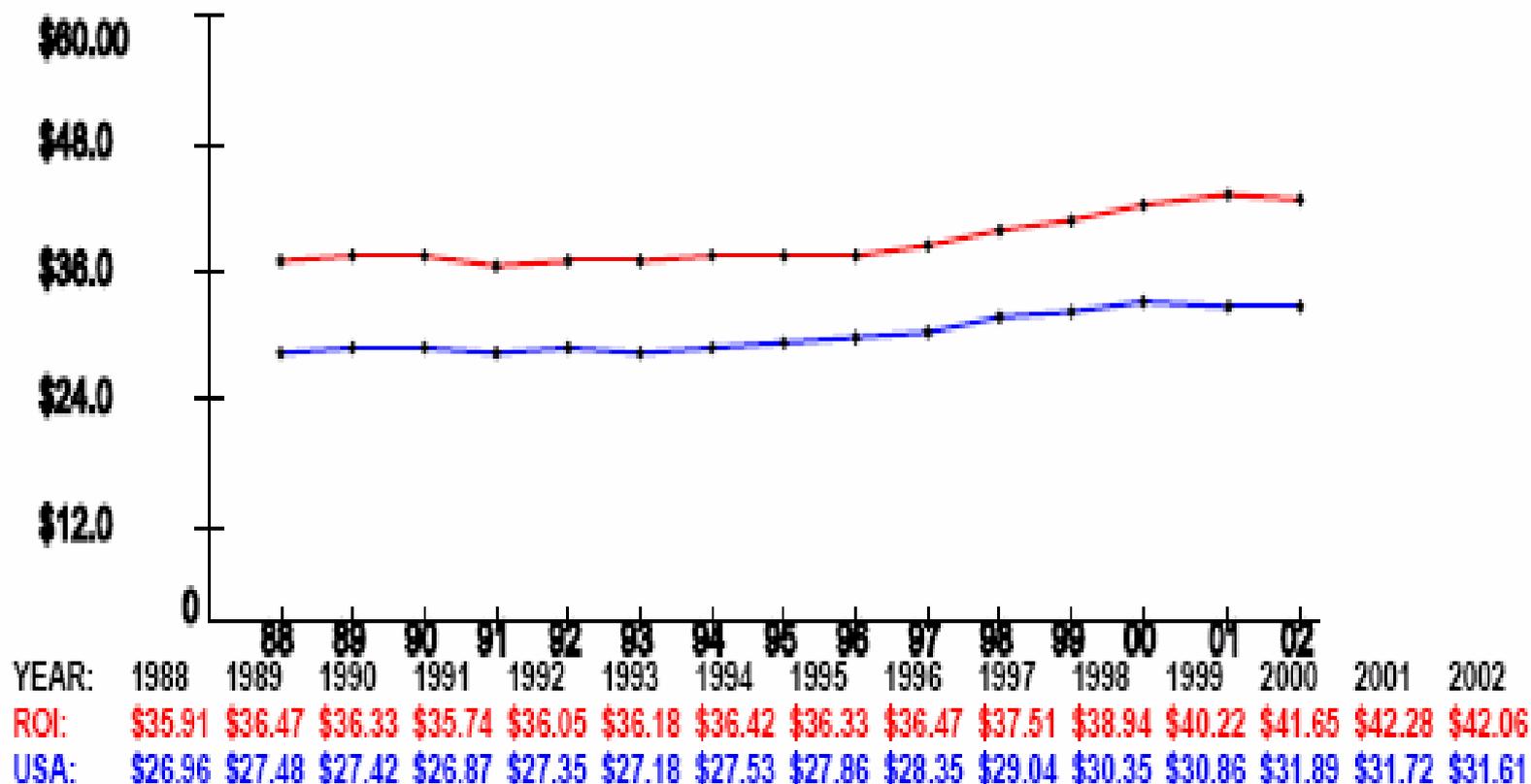
Unemployment Percentage Trend (1990-2003)





Fort Belvoir – Per Capita Income Trend

Per Capita Income x \$1,000 (1988-2002)





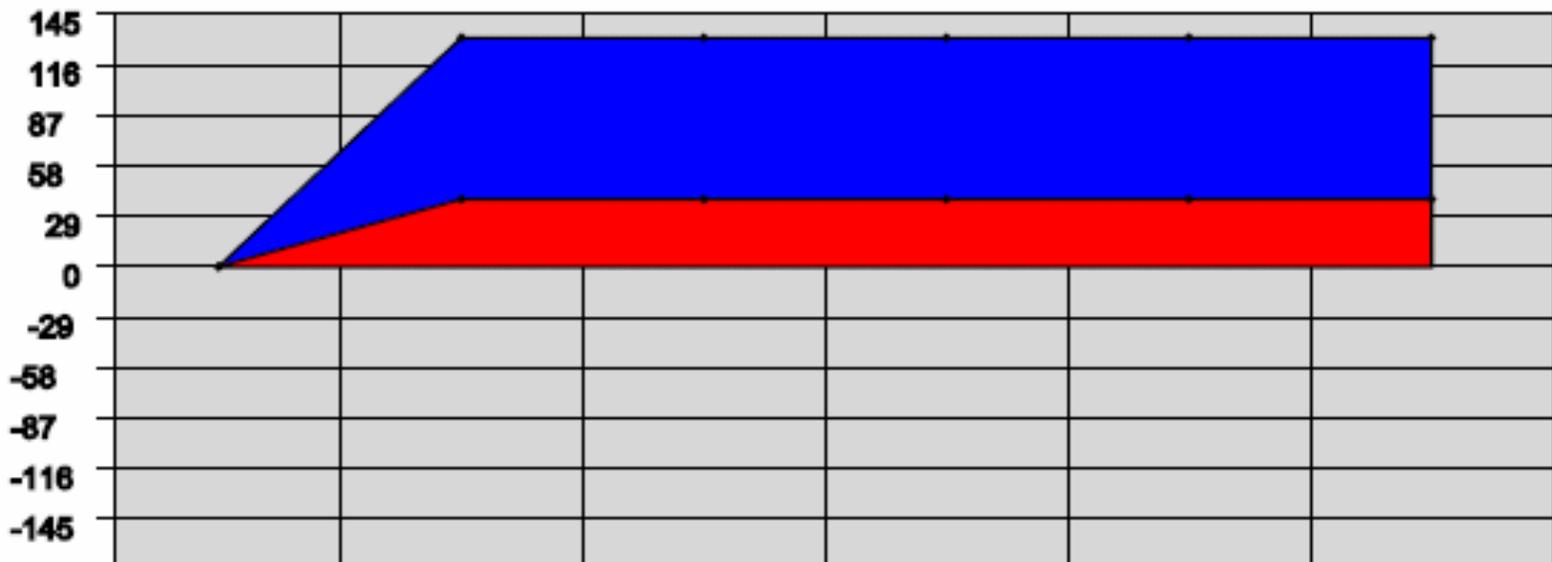
Fort Leonard Wood, MO - Summary

- As of: Sat Dec 18 10:23:14 EST 2004
- ECONOMIC IMPACT DATA
- **Scenario:** Army Prime Power School Belvoir to Leonard Wood
- **Economic Region of Influence(ROI):** Fort Leonard Wood, MO
Micropolitan Statistical Area
- **Base:** LEONARD WOOD
- **Action:** Prime Power School - Leonard Wood
- **Overall Economic Impact of Proposed BRAC-05 Action:**
- **ROI Population (2002):** 44,063
- **ROI Employment (2002):** 25,515
- **Authorized Manpower (2005):** 26,953
- **Authorized Manpower(2005) / ROI Employment(2002):** 105.64%
- **Total Estimated Job Change:** 135
- **Total Estimated Job Change / ROI Employment(2002):** 0.53%



Fort Leonard Wood – Cum Job Change

Cumulative Job Change (Gain/Loss) Over Time:



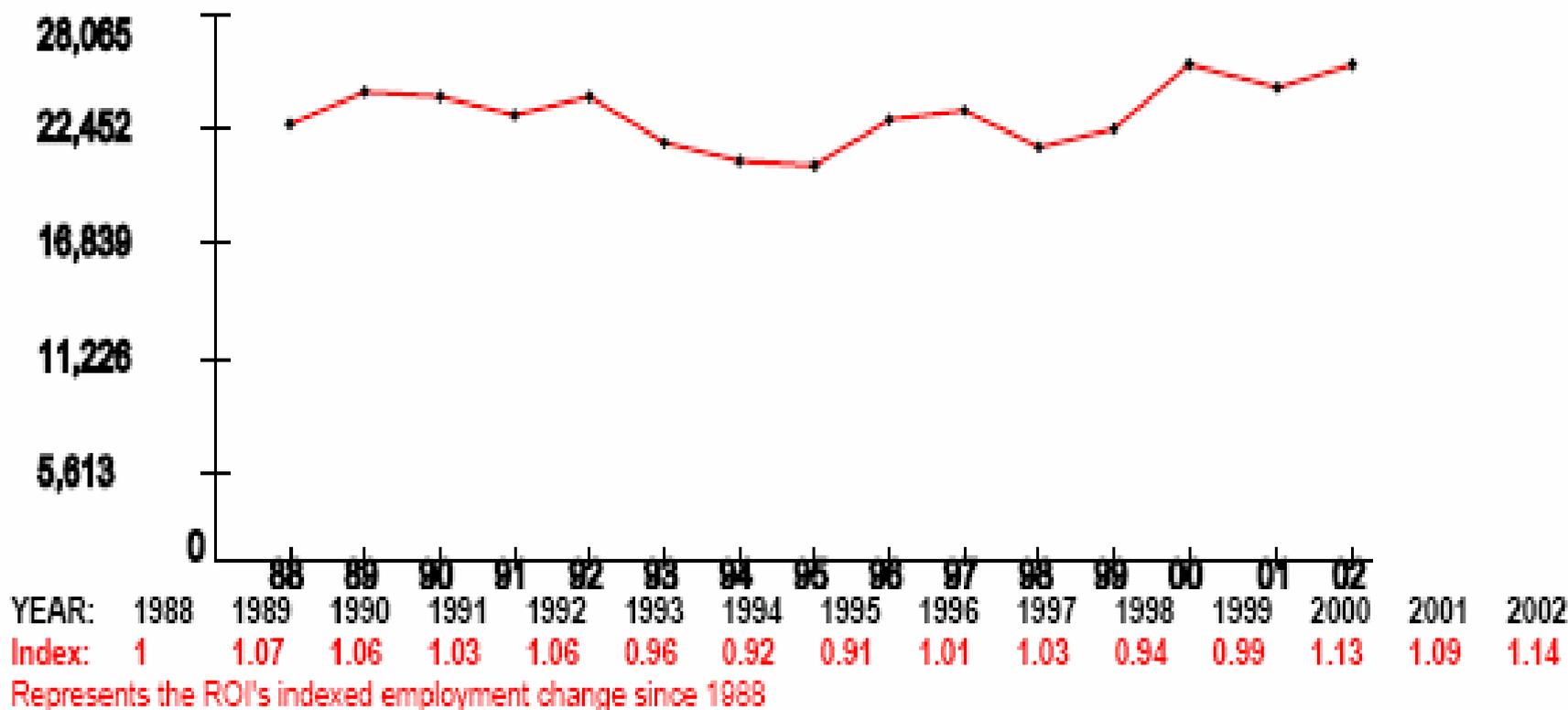
YEAR:	2006	2007	2008	2009	2010	2011
Direct Military:	0	10	0	0	0	0
Direct Civilian:	0	25	0	0	0	0
Direct Student:	0	61	0	0	0	0
Direct Contractor:	0	0	0	0	0	0
Cum Indir/Induc:	0	39	39	39	39	39
Cum Total		135	135	135	135	135



Fort Leonard Wood– Employment Trend

Fort Leonard Wood, MO Micropolitan Statistical Area Trend Data

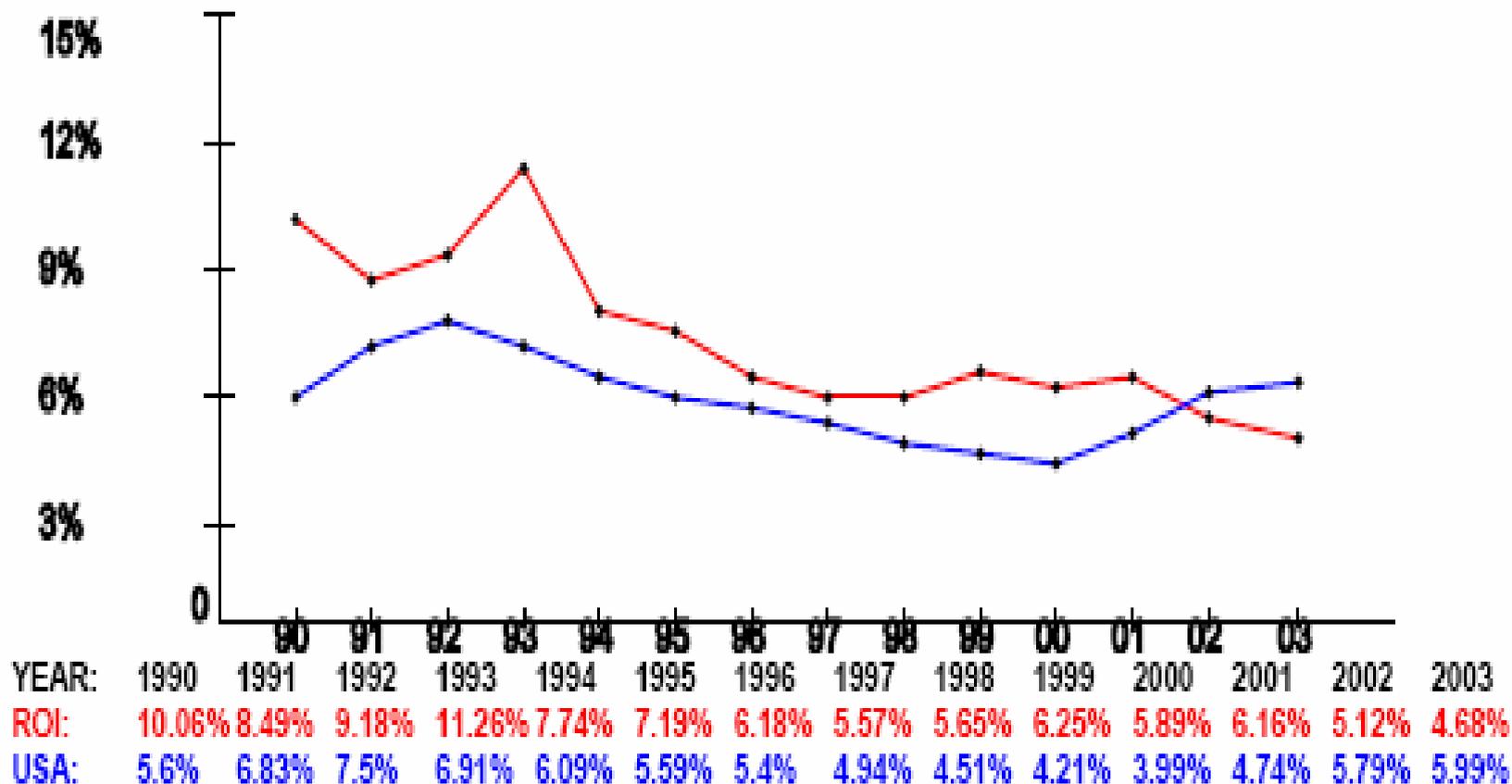
Employment Trend (1988-2002)





Fort Leonard Wood– Unemployment Trend

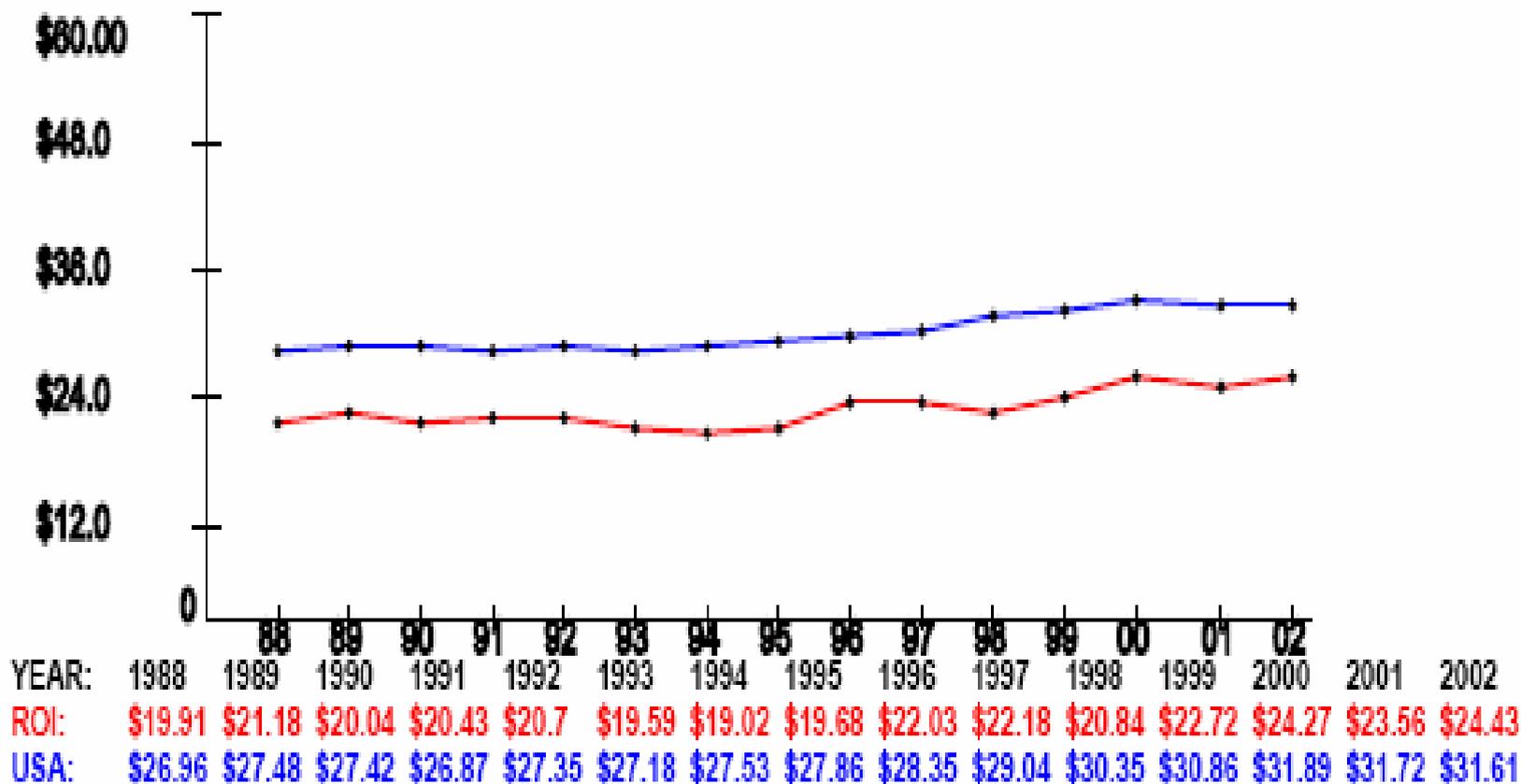
Unemployment Percentage Trend (1990-2003)





Fort Leonard Wood– Per Capita Income Trend

Per Capita Income x \$1,000 (1988-2002)





Specialized Skill Training Subgroup

Scenario E&T 0029

Realign US Army Prime Power School Criterion 7 – Community Infrastructure



Scenario Description

- **Realign US Army Prime Power School from Fort Belvoir, VA to Fort Leonard Wood, MO.**



C7 Issues – Profiles

- **Issues identified in review of profiles (handout):**
 - **Fort Belvoir**
 - **None**
 - **Fort Leonard Wood**
 - **None**



C7 Issues – Scenario Data Call

- **Issues identified in scenario data call:**
 - **Fort Belvoir**
 - **None**
 - **Fort Leonard Wood**
 - **None**



Ft. Belvoir - Demographics

Demographics

The following tables provide a short description of the area near the installation/activity. FORT BELVOIR is 8 miles from Alexandria, VA, the nearest city with a population of 100,000 or more. The nearest metropolitan statistical area (MSA) is

MSA	Population
Washington DC MSA	4,923,153

The following entities comprise the military housing area (MHA):

County/City	Population
Alexandria	128283
Arlington	189453
District Of Columbia	572059
Fairfax	969749
Falls Church	10377
Montgomery	873341
Prince George's	801515
Total	3,544,777



Ft. Belvoir – Child Care/Cost of Living

Child Care

This attribute captures the number of nationally accredited child-care centers within the local community. 79

Cost of Living

Cost of Living provides a relative measure of cost of living in the local community. General Schedule (GS) Locality Pay provides a relative scale to compare local salaries with government salaries and Basic Allowance for Housing (BAH) is an indicator of the local rental market. In-state tuition is an indicator of the support provided by the state for active duty family members to participate in higher-level education opportunities.

Median Household Income	(US Avg \$41,994)	\$62,216
Median House Value	(US Avg \$119,600)	\$178,900
GS Locality Pay	("Rest of US" 10.9%)	14.6%
O-3 with Dependents BAH Rate		\$2,006
In-state Tuition for Family Member		No
In-state Tuition Continues if Member PCSs Out of State		



Ft. Belvoir – Education

		Basis
School District(s) Capacity	227,602	2 of 2 districts
Students Enrolled	220,963	2 of 2 districts
Average Pupil/Teacher Ratio	15.6:1	2 of 2 districts
High School Students Enrolled	66,102	2 of 2 districts
Average High School Graduation Rate (US Avg 67.3%)	96.7%	2 of 2 districts
Average Composite SAT I Score (US Avg 1026)	1077	2 of 2 districts
Average ACT Score (US Avg 20.8)	21	2 of 2 districts
Available Graduate/PhD Programs	6	
Available Colleges and/or Universities	15	
Available Vocational and/or Technical Schools	2	



Ft. Belvoir – Employment

Employment

Unemployment and job growth rates provide a relative merit of job availability in the local community. National rates from the Bureau of Labor Statistics are also provided.

The unemployment rates for the last five-years:

	1999	2000	2001	2002	2003
Local Data	2.6%	2.4%	3.1%	3.7%	3.5%
National	4.2%	4.0%	4.7%	5.8%	6.0%
Basis:	MSA	MSA	MSA	MSA	MSA

The annual job growth rate for the last five-years:

	1999	2000	2001	2002	2003
Local Data	3.3%	3.0%	1.4%	1.0%	1.0%
National	1.5%	2.4%	.03%	-.31%	.86%
Basis:	MSA	MSA	MSA	MSA	MSA



Ft. Belvoir – Housing/Medical

Housing

This attribute provides an indication of availability of housing, both sales and rental, in the local community. Note: according to the 2000 Census, Vacant Sale and Vacant Rental Units do not equal Total Vacant Housing Units; Total Vacant Housing Units may also include units that are vacant but not on the market for sale or rent.

Total Vacant Housing Units	94,577	Basis: MSA
Vacant Sale Units	19,464	
Vacant Rental Units	29,918	

Medical Providers

This attribute provides an indicator of availability of medical care for military and DoD civilians in the local community. The table reflects the raw number of physicians/beds and ratio of physicians/beds to population.

	#Physicians	#Beds	Population	
Local Community	15,810	9,163	4,923,153	Basis MSA
Ratio	1:311	1:537		
National Ratio (2003)	1:421.2	1:373.7		



Ft. Belvoir – Safety/Crime/Trans

Safety/Crime

The local community's Uniform Crime Reports (UCR) Index for 2002 per 100,000 people and the national UCR based on information from the Federal Bureau of Investigation (FBI) for 2002:

Local UCR	4,047.0	Basis: MSA
National UCR	4,118.8	

Transportation

Distance to an airport shows convenience and availability of airline transportation. Public transportation shows potential for members and DoD civilians to use it to commute to/from work under normal circumstances and for leisure.

Distance from FORT BELVOIR to nearest commercial airport: 19.9 miles

Is FORT BELVOIR served by regularly scheduled public transportation? Yes



Ft. Belvoir – Utilities

Utilities

This attribute identifies a local community's water and sewer systems' ability to receive 1,000 additional people.

Does the local community's water system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

Does the local community's sewer system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes



Ft. Leonard Wood - Demographics

Demographics

The following tables provide a short description of the area near the installation/activity. FORT LEONARD WOOD is 93.8 miles from Springfield, MO, the nearest city with a population of 100,000 or more. The nearest metropolitan statistical area (MSA) is

MSA	Population
St Louis, MO MSA	2,603,607

The following entities comprise the military housing area (MHA):

County/City	Population
Phelps	39825
Pulaski	41165
Texas	23003
Total	103,993



Ft. Leonard Wood – Child Care/Cost of Living

Child Care

This attribute captures the number of nationally accredited child-care centers within the local community:
0

Cost of Living

Cost of Living provides a relative measure of cost of living in the local community. General Schedule (GS) Locality Pay provides a relative scale to compare local salaries with government salaries and Basic Allowance for Housing (BAH) is an indicator of the local rental market. In-state tuition is an indicator of the support provided by the state for active duty family members to participate in higher-level education opportunities.

Median Household Income	(US Avg \$41,994)	\$30,236	Basis: 3 of 3 counties
Median House Value	(US Avg \$119,600)	\$73,133	
GS Locality Pay	("Rest of US" 10.9%)	10.9%	
O-3 with Dependents BAH Rate		\$ 939	
In-state Tuition for Family Member		No	
In-state Tuition Continues if Member PCSs Out of State			



Ft. Leonard Wood – Education

		Basis
School District(s) Capacity	1,618	5 of 5 districts
Students Enrolled	1,135	5 of 5 districts
Average Pup:l/Teacher Ratio	12.5:1	5 of 5 districts
High School Students Enrolled	2,392	5 of 5 districts
Average High School Graduation Rate (US Avg 67.3%)	86.7%	5 of 5 districts
Average Composite SAT I Score (US Avg 1026)		5 of 5 districts
Average ACT Score (US Avg 20.8)	22	5 of 5 districts
Available Graduate/PhD Programs	1	
Available Colleges and/or Universities	0	
Available Vocational and/or Technical Schools	0	



Ft. Leonard Wood – Employment

Employment

Unemployment and job growth rates provide a relative merit of job availability in the local community. National rates from the Bureau of Labor Statistics are also provided.

The unemployment rates for the last five-years:

	1999	2000	2001	2002	2003
Local Data	2.6%	4.9%	5.3%	5.0%	5.1%
National	4.2%	4.0%	4.7%	5.8%	6.0%
Basis:	3 of 3 counties				

The annual job growth rate for the last five-years:

	1999	2000	2001	2002	2003
Local Data	-.2%	2.9%	3.7%	3.1%	2.2%
National	1.5%	2.4%	.03%	-.31%	.86%
Basis:	3 of 3 counties				



Ft. Leonard Wood – Housing/Medical

Housing

This attribute provides an indication of availability of housing, both sales and rental, in the local community.

Note: according to the 2000 Census, Vacant Sale and Vacant Rental Units do not equal Total Vacant Housing Units; Total Vacant Housing Units may also include units that are vacant but not on the market for sale or rent.

Total Vacant Housing Units	5,179	Basis: 3 of 3 counties
Vacant Sale Units	868	
Vacant Rental Units	1,532	

Medical Providers

This attribute provides an indicator of availability of medical care for military and DoD civilians in the local community. The table reflects the raw number of physicians/beds and ratio of physicians/beds to population.

	# Physicians	# Beds	Population	
Local Community	104	207	103,993	Basis: 3 of 3 counties
Ratio	1:1,000	1:502		
National Ratio (2003)	1:421.2	1:373.7		



Ft. Leonard Wood – Safety/Crime/Trans

Safety/Crime

The local community's Uniform Crime Reports (UCR) Index for 2002 per 100,000 people and the national UCR based on information from the Federal Bureau of Investigation (FBI) for 2002:

Local UCR	3,147.1	Basis: 3 of 3 counties
National UCR	4,118.8	

Transportation

Distance to an airport shows convenience and availability of airline transportation. Public transportation shows potential for members and DoD civilians to use it to commute to/from work under normal circumstances and for leisure.

Distance from FORT LEONARD WOOD to nearest commercial airport: 4.0 miles

Is FORT LEONARD WOOD served by regularly scheduled public transportation? Yes



Ft. Leonard Wood – Utilities

Utilities

This attribute identifies a local community's water and sewer systems' ability to receive 1,000 additional people.

Does the local community's water system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

Does the local community's sewer system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes



Specialized Skill Training Subgroup

Scenario E&T 0029

Realign US Army Prime Power School

Criterion 8 – Environmental



Ft. Leonard Wood – Installation Environmental Profile

Air Quality: Is in attainment for all Criteria Pollutants.

Cultural/Archeological/Tribal Resources: Historical property identified.

Dredging: No impediments to dredging.

Land Use Constraints/Sensitive Resource Areas: 25429
Unconstrained acres available for development. Has explosive safety
quantity Distance Arcs.

Marine Mammal/Marine Resources/Marine Sanctuaries: Does not
apply.

Noise: Zero acres have incompatible land uses.

Threatened and Endangered Species/Critical Habitat: Has federally
listed threatened and endangered species; critical habitat is not present



Ft. Leonard Wood – Installation Environmental Profile (cont)

Waste Management: Does not have permitted Resources Conservation and Recovery Act treatment storage and disposal facility, and does not have on base solid waster disposal facility.

Water Resources: Does not discharge to an impaired waterway. Has surplus water available for expansion.

Wetlands: No wetlands areas on the main installation.



Criteria 6 - 8 Issues

- **What is the evaluation standard?**
- **What is significant for E&T JCSG review?**



Professional Development Education

Agenda

- **Scenario Candidate Timeline Update**



PDE Subgroup Scenario Timeline

Tracking Number	Scenario	SDC at MilDep	SDC at Activity	MilDep To JCSG	Initial COBRA Review	JCSG COBRA OK	Criteria 6&7	Criteria 8	Legal Rev	JCSG Final Approval
0003	Privatize PDE Function conducted at AFIT and NPS	1 DEC	1 DEC	13 DEC	14/20 Dec	06 Jan	13 Jan	20 Jan	26 Jan	27 Jan
0012	Realign DRMI with DAU at Ft. Belvoir, VA	23 NOV	23 NOV	4 DEC	13 Dec	06 Jan	13 Jan	20 Jan	26 Jan	27 Jan
0013	Re-locate DCAI to Ft. Belvoir, VA	23 NOV	23 NOV	4 DEC	15 Dec	06 Jan	13 Jan	20 Jan	26 Jan	27 Jan
0014	Establish Joint Center of Excellence for Religious SST/PDE Functions (Ft. Jackson)	1 DEC	1 DEC	13 DEC	14 Dec	06 Jan	13 Jan	20 Jan	26 Jan	27 Jan
0015	Establish Joint Center of Excellence for Legal SST/PDE Functions (Maxwell AFB)	1 DEC	1 DEC	13 DEC	15 Dec	06 Jan	13 Jan	20 Jan	26 Jan	27 Jan
0022	Consolidate AFIT and NPS PDE Function at NPS	1 DEC	1 DEC	13 DEC	14/20 Dec	06 Jan	13 Jan	20 Jan	26 Jan	27 Jan
0023	Consolidate NPS and AFIT with Service Academies	6 DEC	6 DEC	17 DEC	22 Dec	06 Jan	13 Jan	20 Jan	26 Jan	27 Jan
0024	Realign Service ILC & SSC with Service Academies	6 DEC	6 DEC	17 DEC	22 Dec	06 Jan	13 Jan	20 Jan	26 Jan	27 Jan
0025	Realign SSCs in Place	1 DEC	1 DEC	13 DEC	15 Dec	06 Jan	13 Jan	20 Jan	26 Jan	27 Jan



PDE Subgroup Scenario Timeline

Tracking Number	Scenario	SDC at MilDep	SDC at Activity	MilDep to JCSG	Initial COBRA Review	JCSG COBRA OK	Criteria 6 & 7	Criteria 8	Legal Rev	JCSG Final Approval
0026	Consolidate SLCs at Ft. McNair	1DEC	1 DEC	15 DEC	15 Dec	06 Jan	13 Jan	20 Jan	26 Jan	27 Jan
0027	Consolidate SLCs at MCB Quantico	1DEC	1 DEC	13 DEC	21 Dec	06 Jan	13 Jan	20 Jan	26 Jan	27 Jan
0028	Consolidate SLCs at Ft. Eustis	1DEC	1 DEC	13 DEC	21 Dec	06 Jan	13 Jan	20 Jan	26 Jan	27 Jan
0032	Realign SLCs under NDU and co-locate at Ft. McNair	1DEC	1 DEC	15 DEC	15 Dec	06 Jan	13 Jan	20 Jan	26 Jan	27 Jan
0033	Realign SLCs under NDU and co-locate at MCB Quantico	1DEC	1 DEC	13 DEC	15 Dec	06 Jan	13 Jan	20 Jan	26 Jan	27 Jan
0034	Realign SLCs under NDU and co-locate at Ft. Eustis	1DEC	1 DEC	13 DEC	21 Dec	06 Jan	13 Jan	20 Jan	26 Jan	27 Jan
0035	Realign SSCs under NDU and co-locate at MCB Quantico	30 NOV	1 DEC	13 DEC	21 Dec	06 Jan	13 Jan	20 Jan	26 Jan	27 Jan
0036	Realign SSCs under NDU and co-locate at Ft. Eustis	30 NOV	1 DEC	13 DEC	21 Dec	06 Jan	13 Jan	20 Jan	26 Jan	27 Jan
0058	Realign USAWC and USACGSC at Ft. Leavenworth			16 Dec	22 Dec	06 Jan	13 Jan	20 Jan	26 Jan	27 Jan