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RECEIVED
05312005

May 26, 2005

Base Realignment and Closure Commission
2551 South Clark Street Suite 600
Arlington VA 22202

This feedback is in response to the Secretary of Defense's May 13, 2005 BRAC recommendations regarding Eglin Air Force Base Florida's gain of the Joint Strike Fighter (JSF) Initial Joint Training (IJT) Site. It is my assessment that current fighter aircraft operations in concert with any additional fighter aircraft operations will contribute to an increase in mid-air collision mishap potential at Eglin AFB. As such, it is my recommendation both the JSF IJT and 33rd Fighter Wing's F-15 operations be located/relocated to a less congested military base.

Eglin AFB Director of Base Safety stated with respect to the air traffic control system at Eglin that it was, "the busiest Air Force base in the free world." (Attachment 1).

Civil air traffic takeoff/landings in the Eglin AFB area have more than doubled from 54,007 landings in 1988 to 102,171 landings actual/projected for 2005 (Attachment 2).

Eglin AFB Total airline landings (actual and projected) Dec 2004-Nov 2005: 8149

Eglin AFB Total airline landings (actual) 1988: 3670

Destin Airport (actual) Jan 2004-Dec 2004: 94022

Destin Airport (actual) Jan 1988-Dec 1988: 50337

Conclusion: It has been established that Eglin AFB's air traffic control system is the busiest AF system in the free world and Eglin's air traffic becomes more congested every day. High speed fighter aircraft operations in this congested military-civil-air carrier flight environment contribute to an increase in mid-air collision mishap potential at Eglin AFB Florida.

Recommendation: both the JSF IJT and 33rd Fighter Wing's F-15 operations be located/relocated to a less air traffic congested military base.



GEORGE H. NEWMAN

Attachments:

1. Air Force Form 707A
2. Civil Aircraft Landings (Provided by FAA & County)
3. Safety Assessor's Biography

I. RATEE IDENTIFICATION DATA (Read FR 36-10 carefully before filling in any item.)

| | | | | |
|--|--|--------------------------------|-----------------------------|-------------------------|
| 1. NAME (Last, First, Middle Initial) NEWMAN, GEORGE H. | | 2. SSN 16-18-721 | 3. GRADE Major | 4. DAFSC X1455Y |
| 5. PERIOD OF REPORT From: 1 Dec 87 Thru: 17 Aug 88 | | 6. NO. DAYS SUPERVISION 261 | 7. REASON FOR REPORT CRO | |
| 8. ORGANIZATION, COMMAND, LOCATION HQ ARMAMENT DIVISION, AFSC, EGLIN AFB FL | | | | 9. PAS CODE ED0HFB7H |

II. UNIT MISSION DESCRIPTION
 Numbered Air Force equivalent responsible for research, development, test, and evaluation of DOD and allied forces nonnuclear armament, range systems and associated equipment. Manages acquisition of domestic and foreign military weapons systems, subsystems, and related equipment as directed by USAF.

III. JOB DESCRIPTION 1. DUTY TITLE: Chief of Flight Safety
 2. KEY DUTIES, TASKS, AND RESPONSIBILITIES: Led the Flight Safety program at the largest Air Force base in the free world. Provided the safety guidance needed to accomplish munitions testing on 43 different test aircraft including F-16, F-15, A-10, F-111, F-4, T-38, UH-1, and C-130. Directs coordinated safety efforts of six different major flying organizations from three major commands to operate in the most congested airspace in the USAF. Flies photo chase mission in the T-38 to the very edges of the operating envelope.

IV. IMPACT ON MISSION ACCOMPLISHMENT
 --Provided changes to Air Force procedures to monitor F-100 engines in the F-16 to increase the reliability of the engine.
 --Provided guidance during flight profile development that completely eliminated a potential for midair collisions on one system development test.
 --Investigated six minor mishaps and provided recommendations that have been adopted Air Force-wide.
 --Managed resources to provide a viable flight safety program while being 25 percent undermanned in his division.

V. PERFORMANCE FACTORS

| | DOES NOT MEET STANDARDS | MEETS STANDARDS |
|--|--------------------------|-------------------------------------|
| 1. Job Knowledge Has knowledge required to perform duties effectively. Strives to improve this knowledge. Applies knowledge to handle nonroutine situations. | <input type="checkbox"/> | <input checked="" type="checkbox"/> |
| 2. Leadership Skills Sets and enforces standards. Motivates subordinates. Works well with others. Fosters teamwork. Displays initiative. Self-confident. Has respect and confidence of subordinates. Fair and consistent in evaluation of subordinates. | <input type="checkbox"/> | <input checked="" type="checkbox"/> |
| 3. Professional Qualities Exhibits loyalty, discipline, dedication, integrity, and honesty. Adheres to Air Force standards. Accepts personal responsibility. Is fair and objective. | <input type="checkbox"/> | <input checked="" type="checkbox"/> |
| 4. Organizational Skills Plans, coordinates, schedules, and uses resources effectively. Schedules work for self and others equitably and effectively. Anticipates and solves problems. Meets suspenses. | <input type="checkbox"/> | <input checked="" type="checkbox"/> |
| 5. Judgment and Decisions Makes timely and accurate decisions. Emphasizes logic in decision making. Retains composure in stressful situations. Recognizes opportunities and acts to take advantage of them. | <input type="checkbox"/> | <input checked="" type="checkbox"/> |
| 6. Communication Skills Listens, speaks, and writes effectively. | <input type="checkbox"/> | <input checked="" type="checkbox"/> |

VI. RATER OVERALL ASSESSMENT

Major Newman has provided excellent management and leadership of the Flight Safety Division. He has provided inputs to over 30 different test projects that were essential to the completion of all these tests without loss of life or aircraft. His investigations of incidents that occur in the air traffic control system of the busiest Air Force base in the free world have been thorough. He provided changes to operations that have continued to improve the operations of air traffic in the Eglin area. Recommend selection for Senior Service School.

| | | |
|--|--|-------------------------|
| NAME, GRADE, BR OF SVC, ORGN, COMD, LOCATION JAMES A. SAMPSON, LTC, USAF Armament Division (AFSC) Eglin AFB FL | DUTY TITLE Director of Base Safety | DATE 6 Sep 88 |
| SSN [REDACTED] 7 | SIGNATURE <i>James A. Sampson</i> | |

VII. ADDITIONAL RATER OVERALL ASSESSMENT

CONCUR NONCONCUR

Major Newman has led the Flight Safety division in an outstanding manner. His safety guidance resulted in the 3247 Test Squadron's recognition as the best test and evaluation unit in AFSC. Challenge with command and select for Senior Service School.

| | | |
|---|--|-------------------------|
| NAME, GRADE, BR OF SVC, ORGN, COMD, LOCATION EDWARD L. HUBBARD, COL, USAF Armament Division (AFSC) Eglin AFB FL | DUTY TITLE Deputy for Safety | DATE 6 Sep 88 |
| SSN [REDACTED] | SIGNATURE <i>Edward L. Hubbard</i> | |

VIII. REVIEWER

CONCUR NONCONCUR

| | | |
|---|--|-------------------------|
| NAME, GRADE, BR OF SVC, ORGN, COMD, LOCATION GLENN E. MESSERLI, Colonel, USAF Armament Division (AFSC) Eglin AFB FL | DUTY TITLE Chief of Staff | DATE 6 Oct 88 |
| SSN [REDACTED] | SIGNATURE <i>Glenn E. Messerli</i> | |

Instructions

All: Recommendations must be based on performance and the potential based on that performance. Promotion recommendations are prohibited. Do not consider or comment on completion of or enrollment in PME, advanced education, previous or anticipated promotion recommendations on AF Form 709, OER indorsement levels, family activities, marital status, race, sex, ethnic origin, age, or religion.

Rater: Focus your evaluation in Section IV on what the officer did, how well he or she did it and how the officer contributed to mission accomplishment. Write in concise "bullet" format. Your comments in Section VI may include recommendations for augmentation or assignment.

Additional Rater: Carefully review the rater's evaluation to ensure it is accurate, unbiased, and uninflated. If you disagree, you may ask the rater to review his or her evaluation. You may not direct a change in the evaluation. If you still disagree with the rater, mark "NONCONCUR" and explain. You may include recommendations for augmentation or assignment.

Reviewer: Carefully review the rater's and additional rater's ratings and comments. If their evaluations are accurate, unbiased, and uninflated, mark the form "CONCUR" and sign the form. If you disagree with previous evaluators, you may ask them to review their evaluations. You may not direct them to change their appraisals. If you still disagree with the additional rater, mark "NONCONCUR" and explain in Section VIII. Do not use "NONCONCUR" simply to provide comments on the report.

| MONTH | ATLANTIC SOUTHEAST AIRLINES NUMBER OF LANDING PER MONTH | | | | | | | | | | | | (ACTUAL) | | | | | | |
|-----------|--|------|------|------|------|------|------|------|------|------|------|------|----------|------|------|------|------|------|------|
| | 1982 | 1983 | 1984 | 1985 | 1986 | 1987 | 1988 | 1989 | 1990 | 1991 | 1992 | 1993 | | | | | | | |
| JANUARY | | 113 | 114 | 114 | 143 | 164 | 157 | 168 | 201 | 230 | 223 | 232 | 234 | 225 | 227 | 220 | 222 | 224 | 225 |
| FEBRUARY | | 64 | 102 | 102 | 131 | 154 | 158 | 154 | 171 | 177 | 173 | 173 | 173 | 161 | 176 | 166 | 170 | 170 | 170 |
| MARCH | | 91 | 118 | 118 | 147 | 171 | 164 | 174 | 171 | 177 | 173 | 173 | 173 | 161 | 176 | 166 | 170 | 170 | 170 |
| APRIL | | 79 | 117 | 117 | 145 | 171 | 162 | 201 | 171 | 177 | 173 | 173 | 173 | 161 | 176 | 166 | 170 | 170 | 170 |
| MAY | | 90 | 121 | 121 | 146 | 177 | 166 | 230 | 171 | 177 | 173 | 173 | 173 | 161 | 176 | 166 | 170 | 170 | 170 |
| JUNE | | 89 | 116 | 116 | 173 | 170 | 159 | 223 | 171 | 177 | 173 | 173 | 173 | 161 | 176 | 166 | 170 | 170 | 170 |
| JULY | | 131 | 153 | 153 | 173 | 168 | 173 | 232 | 171 | 177 | 173 | 173 | 173 | 161 | 176 | 166 | 170 | 170 | 170 |
| AUGUST | | 140 | 148 | 148 | 170 | 171 | 173 | 234 | 171 | 177 | 173 | 173 | 173 | 161 | 176 | 166 | 170 | 170 | 170 |
| SEPTEMBER | | 113 | 118 | 118 | 168 | 164 | 161 | 225 | 171 | 177 | 173 | 173 | 173 | 161 | 176 | 166 | 170 | 170 | 170 |
| OCTOBER | | 118 | 149 | 149 | 175 | 175 | 176 | 237 | 171 | 177 | 173 | 173 | 173 | 161 | 176 | 166 | 170 | 170 | 170 |
| NOVEMBER | 31 | 109 | 107 | 131 | 174 | 155 | 166 | 220 | 171 | 177 | 173 | 173 | 173 | 161 | 176 | 166 | 170 | 170 | 170 |
| DECEMBER | 111 | 108 | 108 | 140 | 156 | 153 | 170 | 222 | 171 | 177 | 173 | 173 | 173 | 161 | 176 | 166 | 170 | 170 | 170 |
| TOTAL: | 142 | 1245 | 1412 | 1553 | 1901 | 1993 | 1985 | 2520 | 1993 | 1993 | 1993 | 1993 | 1993 | 1993 | 1993 | 1993 | 1993 | 1993 | 1993 |

**BEGAN OPERATION ON 11/15/82

NORTHWEST AIRLINES, INC.
 NUMBER OF LANDINGS PER MONTH (SCHEDULED)

| MONTH | 1988 | 1989 | 1990 | 1991 | 1992 |
|-----------|-------|-------|-------|-------|-------|
| JANUARY | 120 | 121 | 93 | 93 | 93 |
| FEBRUARY | 112 | 87 | 84 | 84 | 85 |
| MARCH | 120 | 89 | 92 | 92 | 92 |
| APRIL | 115 | 85 | 90 | 90 | 90 |
| MAY | 93 | 93 | 93 | 93 | 93 |
| JUNE | 90 | 90 | 90 | 90 | 90 |
| JULY | 93 | 93 | 93 | 93 | 93 |
| AUGUST | 97 | 93 | 93 | 93 | 93 |
| SEPTEMBER | 115 | 90 | 90 | 90 | 90 |
| OCTOBER | 124 | 93 | 93 | 93 | 93 |
| NOVEMBER | 120 | 90 | 88 | 86 | 89 |
| DECEMBER | 124 | 93 | 92 | 89 | 90 |
| TOTAL: | 1,323 | 1,117 | 1,091 | 1,086 | 1,091 |

ROYALE AIRLINES
NUMBER OF LANDINGS PER MONTH (ACTUAL)

| MONTH | 1988 | 1989 | 1990 | 1991 | 1992 |
|-----------|------|--------------------|------|------|------|
| JANUARY | | 63 | | | |
| FEBRUARY | | SERVICE TERMINATED | | | |
| MARCH | | | | | |
| APRIL | | | | | |
| MAY | | | | | |
| JUNE | | | | | |
| JULY | 65 | | | | |
| AUGUST | 79 | | | | |
| SEPTEMBER | 68 | | | | |
| OCTOBER | 75 | | | | |
| NOVEMBER | 75 | | | | |
| DECEMBER | 65 | | | | |
| TOTAL: | 362 | 63 | | | |

NOTE: ROYALE AIRLINES BEGAN SERVICE JULY 5, 1988

OPERATIONS
2004

| | DAP | BSAP | |
|--------------|----------------------|-----------------|--------------|
| | MIRACLE STRIP | SUNSHINE | TOTAL |
| January | 3391 | 3210 | 6601 |
| February | 3217 | 3221 | 6438 |
| March | 5944 | 3290 | 9234 |
| April | 5362 | 3210 | 8572 |
| May | 5690 | 3289 | 8979 |
| June | 5353 | 3213 | 8566 |
| July | 6175 | 3234 | 9409 |
| August | 5409 | 3254 | 8663 |
| September | 4053 | 3203 | 7256 |
| October | 4778 | 3164 | 7942 |
| November | 4600 | 3389 | 7989 |
| December | 4343 | 3284 | 7627 |
| Total | 58315 | 38961 | 94022 |

CAVOK, INC.
 AIRPORT ACTIVITY REPORT
 CALENDAR YR 1988

| MONTH: | SINGLE | TWIN | TURBO | JET | HELI. | TOTAL |
|-----------|--------|-------|-------|-------|-------|--------|
| JANUARY | 2368 | 400 | 196 | 72 | 18 | 3054 |
| FEBRUARY | 2479 | 361 | 204 | 61 | 52 | 3157 |
| MARCH | 3100 | 524 | 337 | 108 | 35 | 4104 |
| APRIL | 2995 | 609 | 491 | 142 | 75 | 4312 |
| MAY | 4250 | 713 | 552 | 191 | 109 | 5815 |
| JUNE | 3666 | 827 | 510 | 132 | 69 | 5204 |
| JULY | 4260 | 735 | 511 | 206 | 73 | 5785 |
| AUGUST | 3755 | 641 | 348 | 142 | 87 | 4973 |
| SEPTEMBER | 2347 | 488 | 314 | 96 | 93 | 3338 |
| OCTOBER | 3052 | 550 | 316 | 86 | 64 | 4068 |
| NOVEMBER | 2749 | 457 | 221 | 66 | 61 | 3554 |
| DECEMBER | 2242 | 394 | 215 | 74 | 48 | 2973 |
| TOTAL: | 37,263 | 6,699 | 4,215 | 1,376 | 784 | 50,337 |

Flight Safety Auditor

George H. Newman

Mr. Newman is a former Senior Flight Safety Auditor for the SAIC ESOHCAMP program. He was responsible for assessing the flying safety programs of ANG bases throughout the United States, ensuring their compliance with DoD, USAF, and ANG compliance directives. He was the Kirtland AFB Inspector General, responsible for assessing readiness, discipline, efficiency and economy of wing units, and implementing IG policies and programs. As Logistics Group Commander at Prince Sultan Air Base, he was responsible for aircraft maintenance and logistics for the largest composite combat wing in the USAF. His group executed over \$45M in contractual responsibilities, ensured combat readiness of \$1.1B of conventional munitions. He was responsible for a \$10M budget. As Chief of Flight Safety, Armament Division, Eglin AFB, he led the flight safety program directing coordinated safety efforts of six separate major flying organizations operating in the most congested airspace in the USAF. He is a Command Pilot with more than 34 years of civilian and military experience and held DCID 1/14 SBI/SSBI-PR 950623 Security Clearance upon military retirement.

EDUCATION/REGISTRATIONS

- Masters Degree, Management, *Troy State University*, 1988
- Bachelor of Science, Aeronautical Technology, *Okla. State Univ*, 1974
- Graduate, USAF Senior Officers, Aircraft Maintenance Course, 1992
- Graduate, USAF Flight Safety, Officers Course, 1986
- Commercial Pilot Rating, FAA
- Aircraft Airframe Mechanic, FAA
- Aircraft Powerplant Mechanic, FAA

PROFESSIONAL HISTORY

- Senior Flight Safety Auditor, SAIC, 2002-2004
- Inspector General, Kirtland Air Force Base 1998-2000
- Commander, Logistics Group, Saudi Arabia 1997-1998
- Chief of Flight Safety, Armament Division 1987-1988

RELEVANT EXPERIENCE

ANG, ESOHCAMP, Nationwide

Senior Flight Safety Auditor for SAIC ESOHCAMP program where he has evaluated the compliance of MACA, BASH, and Mishap Response plans, HATRs and other issues relating to airfield and flight safety.

Air Force, Armament Division, Eglin AFB, FL

As Chief of Flight Safety, he led the flight safety program at the largest USAF base in the free world by directing coordinated safety efforts of six separate major flying organizations operating in the most congested airspace in the USAF. He conducted mishap prevention program activities involving a mix of 45 test and test support aircraft, evaluated test plans, flight profiles and test aircraft modifications. He flew safety chase on test missions involving developmental munitions.

Air Force, Prince Sultan Air Base, Saudi Arabia

As the Logistics Group Commander, he was responsible for command safety oversight of a 1000 person logistics operation that included aircraft maintenance, vehicle operations & maintenance, supply, and contracting. There were zero Air Force aircraft maintenance related mishaps, and there were zero logistics personnel injuries during his command.

Air Force, Kirtland Air Force Base, NM

As Inspector General, he assessed readiness, discipline, efficiency and economy of wing units, and implemented IG policies and programs for 22,800 employees. The thoroughness of his assessments is reflected in the excellent ratings received during Air Force evaluations of two priority "A" munitions depots under his assessment purview.

FAX: 11 Pages including cover

31 May 2005

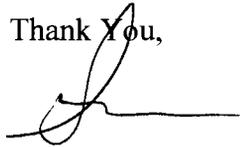
To: BRAC Attn: Katie (703) 699-2735

Subject: Eglin Air Force Base Florida's gain of the Joint Strike Fighter (JSF) Initial Joint Training (IJT) Site

Ma'am,

Here's information and position regarding SECDEF's recommendations on Eglin AFB Florida. I would appreciate BRAC's consideration of the presented material.

Thank You,



GEORGE H. NEWMAN
(850) 729-0924
newman@cox.net

RECEIVED
06032005

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335 Ruckel Drive
Niceville FL 32578
(850) 729-0924
newman@cox.net

May 26, 2005

Base Realignment and Closure Commission
2551 South Clark Street Suite 600
Arlington VA 22202

Subject: Against Eglin Air Force Base Florida's gain of the Joint Strike Fighter (JSF) Initial Joint Training (IJT) Site

This feedback is in response to the Secretary of Defense's May 13, 2005 BRAC recommendations regarding Eglin Air Force Base Florida's gain of the Joint Strike Fighter Initial Joint Training Site. It is my assessment that current fighter aircraft operations in concert with any additional fighter aircraft operations will contribute to an increase in mid-air collision mishap potential at Eglin AFB. As such, it is my recommendation both the JSF IJT and 33rd Fighter Wing's F-15 operations be located/relocated to a less congested military base.

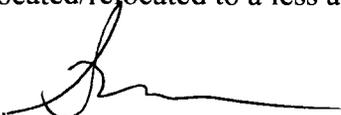
Eglin AFB Director of Base Safety stated with respect to the air traffic control system at Eglin that it was, "the busiest Air Force base in the free world." (Attachment 1).

Civil air traffic takeoff/landings in the Eglin AFB area have almost doubled from 54,007 landings in 1988 to 102,171 landings actual/projected for 2005 (Attachment 2).

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Conclusion: It has been established that Eglin AFB's air traffic control system is the busiest AF system in the free world and Eglin's air traffic becomes more congested every day. High speed fighter aircraft operations in this congested military-civil-air carrier flight environment contribute to an increase in mid-air collision mishap potential at Eglin AFB Florida.

Recommendation: both the JSF IJT and 33rd Fighter Wing's F-15 operations be located/relocated to a less air traffic congested military base.



GEORGE H. NEWMAN

Attachments:

1. Air Force Form 707A
2. Civil Aircraft Landings (Provided by FAA & County)
3. Safety Assessor's Biography

I. RATEE IDENTIFICATION DATA (Reau...FR 36-10 carefully before filling in any item.)

| | | | | |
|--|--|--------------------------------|-----------------------------|--------------------|
| 1. NAME (Last, First, Middle Initial) NEWMAN, GEORGE H. | | 2. SSN 446-46-7216 | 3. GRADE Major | 4. DAFSC X1455Y |
| 5. PERIOD OF REPORT From: 1 Dec 87 Thru: 17 Aug 88 | | 6. NO. DAYS SUPERVISION 261 | 7. REASON FOR REPORT CRO | |
| 8. ORGANIZATION, COMMAND, LOCATION HQ ARMAMENT DIVISION, AFSC, EGLIN AFB FL | | | 9. PAS CODE ED0HFB7H | |

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 --Investigated six minor mishaps and provided recommendations that have been adopted Air Force-wide.
 --Managed resources to provide a viable flight safety program while being 25 percent undermanned in his division.

| V. PERFORMANCE FACTORS | DOES NOT MEET STANDARDS | MEETS STANDARDS |
|---|--------------------------|-------------------------------------|
| 1. Job Knowledge Has knowledge required to perform duties effectively. Strives to improve this knowledge. Applies knowledge to handle nonroutine situations. | <input type="checkbox"/> | <input checked="" type="checkbox"/> |
| 2. Leadership Skills Sets and enforces standards. Motivates subordinates. Works well with others. Fosters teamwork. Displays initiative. Self-confident. Has respect and confidence of subordinates. Fair and consistent in evaluation of subordinates. | <input type="checkbox"/> | <input checked="" type="checkbox"/> |
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| 4. Organizational Skills Plans, coordinates, schedules, and uses resources effectively. Schedules work for self and others equitably and effectively. Anticipates and solves problems. Meets suspenses. | <input type="checkbox"/> | <input checked="" type="checkbox"/> |
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| | | |
|--|--|-------------------------|
| NAME, GRADE, BR OF SVC, ORGN, COMD, LOCATION JAMES A. SAMPSON, LTC, USAF Armament Division (AFSC) Eglin AFB FL | DUTY TITLE Director of Base Safety | DATE 6 Sep 88 |
| SSN 7 | SIGNATURE <i>James A. Sampson</i> | |

VII. ADDITIONAL RATER OVERALL ASSESSMENT

Major Newman has led the Flight Safety division in an outstanding manner. His safety guidance resulted in the 3247 Test Squadron's recognition as the best test and evaluation unit in AFSC. Challenge with command and select for Senior Service School.

CONCUR NONCONCUR

| | | |
|---|--|-------------------------|
| NAME, GRADE, BR OF SVC, ORGN, COMD, LOCATION EDWARD L. HUBBARD, COL, USAF Armament Division (AFSC) Eglin AFB FL | DUTY TITLE Deputy for Safety | DATE 6 Sep 88 |
| SSN 9 | SIGNATURE <i>Edward L. Hubbard</i> | |

VIII. REVIEWER

CONCUR NONCONCUR

| | | |
|---|--|-------------------------|
| NAME, GRADE, BR OF SVC, ORGN, COMD, LOCATION GLENN E. MESSERLI, Colonel, USAF Armament Division (AFSC) Eglin AFB FL | DUTY TITLE Chief of Staff | DATE 6 Oct 88 |
| SSN 3 | SIGNATURE <i>Glenn E. Messerli</i> | |

Instructions

All: Recommendations must be based on performance and the potential based on that performance. Promotion recommendations are prohibited. Do not consider or comment on completion of or enrollment in PME, advanced education, previous or anticipated promotion recommendations on AF Form 709, OER indorsement levels, family activities, marital status, race, sex, ethnic origin, age, or religion.

Rater: Focus your evaluation in Section IV on what the officer did, how well he or she did it and how the officer contributed to mission accomplishment. Write in concise "bullet" format. Your comments in Section VI may include recommendations for augmentation or assignment.

Additional Rater: Carefully review the rater's evaluation to ensure it is accurate, unbiased, and uninflated. If you disagree, you may ask the rater to review his or her evaluation. You may not direct a change in the evaluation. If you still disagree with the rater, mark "NONCONCUR" and explain. You may include recommendations for augmentation or assignment.

Reviewer: Carefully review the rater's and additional rater's ratings and comments. If their evaluations are accurate, unbiased, and uninflated, mark the form "CONCUR" and sign the form. If you disagree with previous evaluators, you may ask them to review their evaluations. You may not direct them to change their appraisals. If you still disagree with the additional rater, mark "NONCONCUR" and explain in Section VIII. Do not use "NONCONCUR" simply to provide comments on the report.

(ACTUAL)

ATLANTIC SOUTHEAST AIRLINES

NUMBER OF LANDING PER MONTH

| MONTH | 1982 | 1983 | 1984 | 1985 | 1986 | 1987 | 1988 | 1989 |
|-----------|------|------|------|------|------|------|------|------|
| JANUARY | | 113 | 114 | 114 | 143 | 164 | 157 | 168 |
| FEBRUARY | | 64 | 102 | 102 | 131 | 154 | 158 | 154 |
| MARCH | | 91 | 118 | 118 | 147 | 171 | 164 | 174 |
| APRIL | | 79 | 117 | 117 | 145 | 171 | 162 | 201 |
| MAY | | 90 | 121 | 121 | 146 | 177 | 166 | 230 |
| JUNE | | 89 | 116 | 116 | 173 | 170 | 159 | 223 |
| JULY | | 131 | 153 | 153 | 173 | 168 | 173 | 232 |
| AUGUST | | 140 | 140 | 148 | 170 | 171 | 173 | 234 |
| SEPTEMBER | | 113 | 118 | 144 | 168 | 164 | 161 | 225 |
| OCTOBER | | 118 | 119 | 149 | 175 | 175 | 176 | 237 |
| NOVEMBER | 31 | 109 | 107 | 131 | 174 | 155 | 166 | 220 |
| DECEMBER | 111 | 108 | 108 | 140 | 156 | 153 | 170 | 222 |
| TOTAL: | 142 | 1245 | 1412 | 1553 | 1901 | 1993 | 1985 | 2520 |

**BEGAN OPERATION ON 11/15/82

ROYALE AIRLINES
NUMBER OF LANDINGS PER MONTH (ACTUAL)

| MONTH | 1988 | 1989 | 1990 | 1991 | 1992 |
|---------------|------------|--------------------|------|------|------|
| JANUARY | | 63 | | | |
| FEBRUARY | | SERVICE TERMINATED | | | |
| MARCH | | | | | |
| APRIL | | | | | |
| MAY | | | | | |
| JUNE | | | | | |
| JULY | 65 | | | | |
| AUGUST | 79 | | | | |
| SEPTEMBER | 68 | | | | |
| OCTOBER | 75 | | | | |
| NOVEMBER | 75 | | | | |
| DECEMBER | 65 | | | | |
| TOTAL: | 362 | 63 | | | |

NOTE: ROYALE AIRLINES BEGAN SERVICE JULY 5, 1988

OPERATIONS
2004

| | DAP | MIRACLE STRIP | BSAP | SUNSHINE | TOTAL |
|--------------|--------------|---------------|--------------|----------|--------------|
| January | 3391 | | 3210 | | 6601 |
| February | 3217 | | 3221 | | 6438 |
| March | 5944 | | 3290 | | 9234 |
| April | 5362 | | 3210 | | 8572 |
| May | 5690 | | 3289 | | 8979 |
| June | 5353 | | 3213 | | 8566 |
| July | 6175 | | 3234 | | 9409 |
| August | 5409 | | 3254 | | 8663 |
| September | 4053 | | 3203 | | 7256 |
| October | 4778 | | 3164 | | 7942 |
| November | 4600 | | 3389 | | 7989 |
| December | 4343 | | 3284 | | 7627 |
| Total | 58315 | | 38961 | | 94022 |

CAVOK, INC.
 AIRPORT ACTIVITY REPORT
 CALENDAR YR 1988

| MONTH: | SINGLE | TWIN | TURBO | JET | HELI. | TOTAL |
|-----------|--------|-------|-------|-------|-------|--------|
| JANUARY | 2368 | 400 | 196 | 72 | 18 | 3054 |
| FEBRUARY | 2479 | 361 | 204 | 61 | 52 | 3157 |
| MARCH | 3100 | 524 | 337 | 108 | 35 | 4104 |
| APRIL | 2995 | 609 | 491 | 142 | 75 | 4312 |
| MAY | 4250 | 713 | 552 | 191 | 109 | 5815 |
| JUNE | 3666 | 827 | 510 | 132 | 69 | 5204 |
| JULY | 4260 | 735 | 511 | 206 | 73 | 5785 |
| AUGUST | 3755 | 641 | 348 | 142 | 87 | 4973 |
| SEPTEMBER | 2347 | 488 | 314 | 96 | 93 | 3338 |
| OCTOBER | 3052 | 550 | 316 | 86 | 64 | 4068 |
| NOVEMBER | 2749 | 457 | 221 | 66 | 61 | 3554 |
| DECEMBER | 2242 | 394 | 215 | 74 | 48 | 2973 |
| TOTAL: | 37,263 | 6,699 | 4,215 | 1,376 | 784 | 50,337 |

Flight Safety Auditor

George H. Newman

Mr. Newman is a former Senior Flight Safety Auditor for the SAIC ESOHCAMP program. He was responsible for assessing the flying safety programs of ANG bases throughout the United States, ensuring their compliance with DoD, USAF, and ANG compliance directives. He was the Kirtland AFB Inspector General, responsible for assessing readiness, discipline, efficiency and economy of wing units, and implementing IG policies and programs. As Logistics Group Commander at Prince Sultan Air Base, he was responsible for aircraft maintenance and logistics for the largest composite combat wing in the USAF. His group executed over \$45M in contractual responsibilities, ensured combat readiness of \$1.1B of conventional munitions. He was responsible for a \$10M budget. As Chief of Flight Safety, Armament Division, Eglin AFB, he led the flight safety program directing coordinated safety efforts of six separate major flying organizations operating in the most congested airspace in the USAF. He is a Command Pilot with more than 34 years of civilian and military experience and held DCID 1/14 SBI/SSBI-PR 950623 Security Clearance upon military retirement.

EDUCATION/REGISTRATIONS

- Masters Degree, Management, *Troy State University*, 1988
- Bachelor of Science, Aeronautical Technology, *Okla. State Univ*, 1974
- Graduate, USAF Senior Officers, Aircraft Maintenance Course, 1992
- Graduate, USAF Flight Safety, Officers Course, 1986
- Commercial Pilot Rating, FAA
- Aircraft Airframe Mechanic, FAA
- Aircraft Powerplant Mechanic, FAA

PROFESSIONAL HISTORY

- Senior Flight Safety Auditor, SAIC, 2002-2004
- Inspector General, Kirtland Air Force Base 1998-2000
- Commander, Logistics Group, Saudi Arabia 1997-1998
- Chief of Flight Safety, Armament Division 1987-1988

RELEVANT EXPERIENCE

ANG, ESOHCAMP, Nationwide

Senior Flight Safety Auditor for SAIC ESOHCAMP program where he has evaluated the compliance of MACA, BASH, and Mishap Response plans, HATRs and other issues relating to airfield and flight safety.

Air Force, Armament Division, Eglin AFB, FL

As Chief of Flight Safety, he led the flight safety program at the largest USAF base in the free world by directing coordinated safety efforts of six separate major flying organizations operating in the most congested airspace in the USAF. He conducted mishap prevention program activities involving a mix of 45 test and test support aircraft, evaluated test plans, flight profiles and test aircraft modifications. He flew safety chase on test missions involving developmental munitions.

Air Force, Prince Sultan Air Base, Saudi Arabia

As the Logistics Group Commander, he was responsible for command safety oversight of a 1000 person logistics operation that included aircraft maintenance, vehicle operations & maintenance, supply, and contracting. There were zero Air Force aircraft maintenance related mishaps, and there were zero logistics personnel injuries during his command.

Air Force, Kirtland Air Force Base, NM

As Inspector General, he assessed readiness, discipline, efficiency and economy of wing units, and implemented IG policies and programs for 22,800 employees. The thoroughness of his assessments is reflected in the excellent ratings received during Air Force evaluations of two priority "A" munitions depots under his assessment purview.