

**Mr. Anthony J. (Anthony) Principi
Chairman, Base Realignment and
Closure (BRAC) Commission**



13-16 June 2005

Host

Lieutenant General Carrol H. (Howie) Chandler, USAF
Commander, Alaskan Command/Commander, Joint Task Force--Alaska/Commander,
Alaskan NORAD Region/Commander, Eleventh Air Force

Project Officer

Colonel Jose A. (Joe) Torres, USA
Chief of Staff, Alaskan Command

Duty: 552-3932
Fax: 552-9798
Home: 868-3294
Cell: 229-8852

Lieutenant Colonel Rick (Beak) Strickland, USAF
Deputy Chief of Staff, Alaskan Command

Duty: 552-3712
Fax: 552-9798
Home: 696-1491
Cell: 223-6209

Commanders Action Group

Major Laurie D. (Laurie) Lovrak , USAF
Commander's Action Group, Eleventh Air Force

Duty: 552-7800
Fax: 552-2178

Protocol – Elmendorf AFB

Staff Sergeant Alicia S. (Alicia) Barr, USAF
Elmendorf Protocol

Duty: 552-6772
Fax: 552-4646
Home: 696-8209
Cell: 223-3975

Protocol – Eielson AFB

Technical Sergeant Laurie E. (Laurie) Kelsey, USAF
NCOIC, Eielson Protocol

Duty: 377-7686
Cell: 347-2987

VISIT OBJECTIVE

Orient the select members of the Defense Base Closure and Realignment Commission (BRAC) on the missions, operations, and facilities of Elmendorf AFB, Fort Richardson, Kulis ANG, and Eielson AFB and answer BRAC specific questions posed by the visiting BRAC Commissioners. BRAC Commissioners will attend Alaska's Regional BRAC Public Hearing on 15 Jun held at the Carlson Center in Fairbanks, Alaska.

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Monday, 13 June

Attire: Flight Suit/BDU

1545 Mr. Anthony J. Principi, Chairman of the Base Closure and Realignment Commission (BRAC) arrives Ted Stevens Anchorage International Airport (TSAIA), via commercial air

Greeted by Mr. Craig Hall, BRAC Staff member, and Advance Team member

1615 Depart TSAIA en route to Sheraton Anchorage Hotel via rental car driven by Mr. Hall

1645 Arrive Sheraton Anchorage Hotel

Remainder of evening as desired

Tuesday, 14 June

Attire: Long Sleeve Blues

0740 Depart Sheraton Anchorage Hotel en route to Headquarters, Alaskan Command (HQ ALCOM) via Surrey Bus driven by 3rd Logistics Support Squadron

Escorted by Colonel Jose A. (Joe) Torres, USA, Chief of Staff, Alaskan Command

Accompanied by:

The Honorable James V. (James) Hansen, Former U.S. Representative from Utah, and BRAC Commissioner

The Honorable Philip (Phillip) Coyle, Senior Advisor to the President of the Center for Defense Information, and BRAC Commissioner

Mr. George (George) Lowe, Chief of Staff, Office of The Honorable Theodore F. Stevens, United States Senator for Alaska

Mr. Frank (Frank) Cirillo, BRAC Staffer

Mr. Ken (Ken) Small, BRAC Staffer

Mr. Craig (Craig) Hall, BRAC Staffer

Mr. Dean (Dean) Rhody, BRAC Staffer

Ms. Rumu (Rumu) Sarkar, BRAC Staffer

Mr. Robert K. (Bob) Walsh, Alaska Field Representative, Office of U.S. Senator for Alaska, the Honorable Lisa A. (Lisa) Murkowski

0755 Arrive HQ ALCOM, *Reeves Entrance*

Greeted by Lt Gen Carrol H. (Howie) Chandler, Commander, Alaskan Command/ Commander, Joint Task Force-Alaska/Commander, Alaskan NORAD Region/ Commander, Eleventh Air Force

0800 Office Call with Lt Gen Chandler

Attendees:

Mr. Principi

Mr. Hansen

Mr. Coyle

BRAC Staff members proceed to Reeves Conference Center foyer for mini-reception

0815 Photo Opportunity

Proceed to Reeves Conference Center for briefings

0830 Alaska Military Operations and Warm Base
Briefed by Lt Gen Chandler

See Attachment 3, Attendees

0945 Elmendorf AFB and 3rd Wing Mission and Infrastructure
Briefed by:

Colonel Herbert J. (Hawk) Carlisle, USAF, Commander, 3rd Wing

Colonel Robert M. (Mark) Douglas, USAF, Commander, 3rd Mission
Support Group

Colonel Donna G. (Donna) Boltz, USA, Commander, United States Army
Garrison – Alaska during Joint Basing discussion

1045 Comfort Break

1100 Fort Richardson and United States Army Alaska Mission and Infrastructure
Briefed by Brigadier General James T. (James) Hirai, Commanding General,
United States Army, Alaska

1145 Depart Reeves Conference Center en route to Susitna Club via Surrey Bus

Accompanied by:

Mr. Hansen

Mr. Coyle

Mr. Lowe

Mr. Cirillo

Mr. Small

Mr. Hall

Mr. Rhody

Ms. Sarkar

Mr. Walsh

Lt Gen Chandler

Maj Gen Campbell

BG Hirai

Col Lewis

Col Douglas

COL Boltz

COL Torres

CMSgt Andrews

1155 Arrive Susitna Club, *Main Entrance*

Greeted by Lieutenant Colonel Rick (Beak) Strickland, USAF, Deputy Chief of
Staff, Alaskan Command

No Host Luncheon, *Daedalian Room*

See Attachment 4, Attendees and Menu

- 1245 Depart Susitna Club, *Main Entrance*, en route to windshield tour via Surrey Bus
Briefed by Col Lewis
- 1335 Arrive Fort Richardson
Briefed by BG Hirai
- 1430 Depart Fort Richardson en route to Headquarters, 176th Wing, Kulis Air National Guard
(HQ 176 WG, Kulis ANG) via Surrey Bus
- 1500 Arrive HQ 176 WG, Kulis ANG
Greeted by Colonel Tony A. (Tony) Hart, USAF, Commander, 176th Wing
- 1505 Proceed to 176 WG Conference Room for Kulis ANG and 176 WG Mission
and Infrastructure Briefs
Briefed by Col Hart

See Attachment 5, Attendees

- 1600 Depart 176 WG Conference Room en route Kulis ANG windshield tour via
Surrey Bus.
Briefed by Col Hart
- 1700 Depart Kulis ANG en route to Fort Wainwright via ANG HC-130
Departed by MG Campbell and Col Hart
- 1800 Arrive Fort Wainwright
Greeted by:
 - Mr. Mark (Mark) Vaughn, USA, Executive Officer, United States Army
Garrison--Alaska
 - Technical Sergeant Laurie (Laurie) Kelsey, USAF, Protocol Noncommissioned
Officer in Charge
- 1815 Depart Fort Wainwright en route Sophie's Station Hotel via Surrey Bus
Accompanied by:
 - Mr. Hansen
 - Mr. Coyle
 - Mr. Cirillo
 - Mr. Rhody
 - Ms. Sarkar
 - Mr. Small
 - Mr. Hall
 - Mr. Walsh
 - COL Torres
- 1830 Arrive Sophie's Station Hotel

As desired until

(1920) Dinner TBD

Accompanied By:

Mr. Hansen
Mr. James H. (James) Bilbray, Former U.S. Representative from Nevada
Mr. Coyle
Mr. Cirillo
Mr. Rhody
Ms. Sarkar
Mr. Small
Mr. Hall
Mr. Walsh
COL Torres

(2100) Return to Sophie's Station

Remainder of evening as desired

Wednesday, 15 Jun

Attire: Long Sleeve Blues

(0600) Breakfast at Sophie's Station Hotel

0730 Depart Sophie's Station en route to COPE THUNDER via Surrey Bus and GOV driven by 354 LRS

Accompanied by:

Brigadier General Mare (Hoot) Gibson, USAF, Commander, 354th Fighter Wing
Mr. Coyle
Mr. Hansen
Mr. Bilbray
Mr. Cirillo
Mr. Rhody
Ms. Sarkar
Mr. Small
Mr. Hall
Mr. Walsh
Mr. Lowe
Ms. Sid Ashworth, Majority Clerk, Senate Appropriations Committee, Defense Subcommittee
MG Campbell
COL Torres

0810 Arrive COPE THUNDER for Eielson AFB and 354th Fighter Wing Mission and Infrastructure Briefs

Greeted by Lieutenant Colonel Patrick J. (General) McCrea, USAF, Commander, 353rd Combat Training Squadron

Briefed by Brig Gen Gibson

See Attachment 6, Attendees

- 0930 Depart COPE THUNDER en route to windshield tour via Surrey Bus and GOV Briefed by Brig Gen Gibson
- 1015 Arrive Joint Mobility Complex
- 1030 Depart Eielson en route to aerial tour of Eielson and ranges via HH-60 helicopter

Seating, Helicopter #1:

- Mr. Principi
- Mr. Coyle
- Brig Gen Gibson
- Ms. Ashworth
- COL Torres
- Mr. Cirillo
- Mr. Rhody
- Mr. Small

Seating, Helicopter #2

- Mr. Hansen
- Mr. Bilbray
- Lt Col McCrea
- Mr. Lowe
- Mr. Sarkar
- Mr. Hall
- Mr. Walsh
- MG Campbell

- 1100 Arrive Fort Wainwright, Base Operations
Greeted by:
 - Mr. Vaughn
 - TSgt Kelsey
- 1105 Depart Fort Wainwright, Base Operations en route to Sophie's Station Hotel via Surrey Bus
- 1130 Arrive Sophie Station Hotel for Lunch in *Board Room* with Community Leaders
- 1230 Depart Sophie's Station Hotel en route to Carlson Center for Alaska BRAC Regional Hearing via Surrey Bus
- 1250 Arrive Carlson Center
- 1300 Alaska BRAC Regional Hearing
- (1515) Press Conference

1600 Depart Carlson Center en route to Sophie's Station Hotel via Surrey Bus

1620 Arrive Sophie's Station Hotel

As desired until

(1730) Depart Sophie's Station Hotel en route to Governor's Dinner at Rivers Edge Hotel via Surrey Bus

(1800) Dinner

(2030) Depart Rivers Edge Hotel en route to Sophie's Station Hotel via Surrey Bus

Remainder of evening as desired

Wednesday, 15 Jun

Attire: Long Sleeve Blues

(0600) Breakfast at Sophie's Station Hotel

TBD Depart Sophie's Station en route to Fairbanks International Airport for departure
Departed by COL Torres

ATTACHMENT 1

Lodging

13-14 Jun

Sheraton Anchorage Hotel

401 East Sixth Avenue
Anchorage, AK 99501
(907) 276-8700

Mr. Anthony J. (Anthony) Principi
The Honorable James V. (James) Hansen
The Honorable James H. (James) Bilbray
Mr. Philip (Philip) Coyle
Mr. Frank (Frank) Cirillo
Mr. Dean (Dean) Rhody
Ms. Rumu Sarkar

Hotel Captain Cook

939 West Fifth Avenue
Anchorage, AK 99501
(907) 276-6000
Mr. Craig (Craig) Hall
Mr. Ken (Ken) Small

14-16 Jun

Sophie's Station Hotel

1717 University Avenue South
Fairbanks, AK 99709
(907) 479-3650

Mr. Anthony J. (Anthony) Principi
The Honorable James V. (James) Hansen
The Honorable James H. (James) Bilbray
Mr. Philip (Philip) Coyle
Mr. Frank (Frank) Cirillo
Mr. Dean (Dean) Rhody
Ms. Rumu (Rumu) Sarkar
Mr. Craig (Craig) Hall
Mr. Ken (Ken) Small
Mr. Robert (Bob) Walsh

ATTACHMENT 2**Transportation Requirements**
Elmendorf AFB

DATE	TIME	VEHICLE	MEETING LOCATION	DRIVER/CELL/NOTES
Mon, 13 Jun	1115	1x DV Surrey Bus	HQ ALCOM, Reeves entrance, to Iditarod dining facility for lunch—Depart at 1230 for windshield tour of Elmendorf, Ft Rich and Kullis ANG	TBD 3 rd Wing Protocol and Trans
Tues, 14 Jun	0645	1x Surrey Bus and 1x Luggage Transport	Meet Col Torres at Base Trans. 0700 Baggage pick-up at Capt Cook Hotel 0710 depart for Sheraton Anchorage Hotel 0730 Baggage pick-up at Sheraton Anchorage Hotel 0740 depart for HQ ALCOM. Baggage transported to Kullis ANG.	TBD 3 rd Wing Protocol and Trans
Tues, 14 Jun	1115	1X DV Surrey Bus	HQ ALCOM, Reeves entrance to Susitna Club for lunch— 1230 Depart for windshield tour of Elmendorf, Ft Rich and Kullis ANG.	TBD 3 rd Wing Protocol and Trans

Note: Plan two Protocol vehicles and ALCOM Chief of staff vehicle on stand-by all day 13 and 14 June.

ATTACHMENT 2**Transportation Requirements**
Eielson AFB

DATE	TIME	VEHICLE	MEETING LOCATION	DRIVER/CELL/NOTES
Tues, 14 Jun	1745	1x DV Surrey Bus and 1x Luggage Transport	Ft Wainwright Base Operations. Transport BRAC Commission to Sophie's Station Hotel. Transport BRAC Commission to and from dinner	TBD 354 th FW Protocol and Trans
Wed, 15 Jun	0730	1x DV Surrey Bus and 1x DV Excursion driven by Brig Gen Gibson	Meet BRAC Commission at Sophie's Station Hotel and Transport to Eielson, Cope Thunder Building	TBD 354 th FW Protocol and Trans
Wed 15 Jun	0930	1x DV Surrey Bus and 1x DV Excursion driven by Brig Gen Gibson	Eielson Cope Thunder Building. Windshield tour of Eielson and transportation to Helicopter pad	TBD 354 th FW Protocol and Trans
Wed 15 Jun	1045	1x DV Surrey Bus and 1x DV Excursion	Pre-positioned at Ft Wainwright Base Operations. Transport BRAC Commission to Sophie's Station Hotel and BG Gibson to Eielson. DV Surrey stays with Commission and COL Torres to Transport Commission to the Carlson Center for the BRAC Regional Hearing at 1300 hours. Surrey transports Commission to Sophie's Station upon completion at the BRAC Regional Hearing. Surrey Bus will transport to and from dinner	TBD 354 th FW Protocol and Trans

ATTACHMENT 2**Transportation Requirements**
Eielson AFB

DATE	TIME	VEHICLE	MEETING LOCATION	DRIVER/CELL/NOTES
Wed 15 Jun	1215	1x DV Surrey Bus	Transport Commission to the Carlson Center for the BRAC Regional Hearing at 1300 hours. Surrey transports Commission to Sophie's Station upon completion at the BRAC Regional Hearing.	TBD 354 th FW Protocol and Trans
Wed 15 Jun	1720	1x DV Surrey	Transport to and from Sophie's Station to dinner	TBD 354 th FW Protocol and Trans
Wed 16 Jun	0600	1x DV Surrey Bus and 1x GOV	Transport to Fairbanks International Airport	TBD 354 th FW Protocol and Trans

ATTACHMENT 3

Elmendorf AFB and Fort Richardson Briefings, Attendees

Reeves Conference Center, Elmendorf Air Force Base

14 June 2005, 0830

Attendees

Mr. Anthony J. (Anthony) Principi, Chairman, Base Realignment and Closure (BRAC) Commission

The Honorable James V. (James) Hansen, Former U.S. Representative from Utah, and BRAC Commissioner

Mr. Philip (Phillip) Coyle, Senior Advisor to the President of the Center for Defense Information, and BRAC Commissioner

Mr. George (George) Lowe, Chief of Staff, Office of The Honorable Theodore F. Stevens, United States Senator for Alaska

Mr. Frank (Frank) Cirillo, BRAC Commission Staff

Mr. Ken (Ken) Small, BRAC Commission Staff

Mr. Craig (Craig) Hall, BRAC Commission Staff

Mr. Dean (Dean) Rhody, BRAC Commission Staff

Ms. Rumu (Rumu) Sarkar, BRAC Commission Staff

Lieutenant General Carrol H. (Howie) Chandler, USAF, Commander, Alaskan Command/Commander, Joint Task Force—Alaska/Commander, Alaskan NORAD Region/Commander, Eleventh Air Force, and Mrs. Chandler

Major General Craig E. (Craig) Campbell, The Adjutant General for the State of Alaska, Commander of the Alaska National Guard

Brigadier General James (Jim) Hirai, Commanding General, U.S. Army Alaska

Colonel Herbert J. (Hawk) Carlisle, Commander, 3rd Wing

Colonel Robert M. (Mark) Douglas, Commander, 3rd Mission Support Group

Colonel Donna (Donna) Boltz, Commander, United States Army Garrison – Alaska

Colonel Jose A. (Joe) Torres, Chief of Staff, Alaskan Command

Colonel Scotty E. (Gov) Lewis, Vice Commander, 3rd Wing

Chief Master Sergeant David K. Andrews, USAF, Command Chief, Eleventh Air Force

ATTACHMENT 4

**No Host Luncheon
Susitna Club, Daedalian Room
Elmendorf AFB, Alaska
14 June, 1130-1215**

Attendees

Mr. Anthony J. (Anthony) Principi, Chairman, Base Realignment and Closure (BRAC) Commission
The Honorable James V. (James) Hansen, Former U.S. Representative from Utah, and BRAC Commissioner
Mr. Philip (Phillip) Coyle, Senior Advisor to the President of the Center for Defense Information, and BRAC Commissioner
Mr. George (George) Lowe, Chief of Staff, Office of The Honorable Theodore F. (Ted) Stevens, United States Senator for Alaska
Mr. Robert K. (Bob) Walsh, Alaska Field Representative, Office of U.S. Senator for Alaska, the Honorable Lisa A. (Lisa) Murkowski
Mr. Frank (Frank) Cirillo, BRAC Commission Staff
Mr. Ken (Ken) Small, BRAC Commission Staff
Mr. Craig (Craig) Hall, BRAC Commission Staff
Mr. Dean (Dean) Rhody, BRAC Commission Staff
Ms. Rumu (Rumu) Sarkar, BRAC Commission Staff
Lieutenant General Carrol H. (Howie) Chandler, USAF, Commander, Alaskan Command/Commander, Joint Task Force—Alaska/Commander, Alaskan NORAD Region/Commander, Eleventh Air Force, and Mrs. Chandler
Major General Craig E. (Craig) Campbell, The Adjutant General for the State of Alaska, Commander of the Alaska National Guard, Mr. of the Department of Military and Veterans Affairs
Brigadier General James (Jim) Hirai, Commanding General, U.S. Army Alaska
Colonel Hawk (Hawk) Carlisle, Commander, 3rd Wing
Colonel Scotty E. (Guv) Lewis, Vice Commander, 3rd Wing
Colonel Robert M. (Mark) Douglas, Commander, 3rd Mission Support Group
Colonel Jose A. (Joe) Torres, Chief of Staff, Alaskan Command
Colonel Donna (Donna) Boltz, Commander, United States Army Garrison – Alaska
Colonel Christopher J. (Chris) Thelen, Commander, 3rd Civil Engineer Squadron
Chief Master Sergeant David K. Andrews, USAF, Command Chief, Eleventh Air Force
Mr. Scott R. (Scott) Marchand, Legal Advisor, 3rd Wing
Ms. Bevery (Bev) Roberts, Housing Supervisor, 3rd Civil Engineer Squadron
Ms. Elyse (Lisa) Santerre, Housing Officer, USA Garrison - Alaska
Mr. Thomas (Tom) Berg, Director of Public Works, USA Garrison - Alaska

Menu

Chicken Caesar Salad
Soup
Iced Tea/Coffee/Water

ATTACHMENT 5

Kulis Air National Guard Base Briefing

**Command Conference Room
Headquarters, 176th Wing
Kulis Air National Guard, Alaska**

Tuesday, 14 June 2005, 1430-1700

Attendees

Mr. Anthony J. (Anthony) Principi, Chairman, Base Realignment and Closure (BRAC) Commission

The Honorable James V. (James) Hansen, Former U.S. Representative from Utah, and BRAC Commissioner

The Honorable Philip (Phillip) Coyle, Senior Advisor to the President of the Center for Defense Information, and BRAC Commissioner

Mr. George (George) Lowe, Chief of Staff, Office of The Honorable Theodore F. (Ted) Stevens, United States Senator of Alaska

Mr. Robert K. (Bob) Walsh, Alaska Field Representative, Office of U.S. Senator for Alaska, the Honorable Lisa A. (Lisa) Murkowski

Major General Craig E. (Craig) Campbell, USAF, The Adjutant General for the State of Alaska, Commander of the Alaska National Guard

Colonel Tony A. (Tony) Hart, USAF, AK-ANG, Commander, 176th Wing

Colonel Jose A. (Joe) Torres, USA, Chief of Staff, Alaskan Command

ATTACHMENT 6

Eielson AFB and 354th Fighter Wing Briefing

**COPE THUNDER Conference Room
COPE THUNDER Facility
Eielson AFB, Alaska**

Wednesday, 15 June 2005, 0815-0930

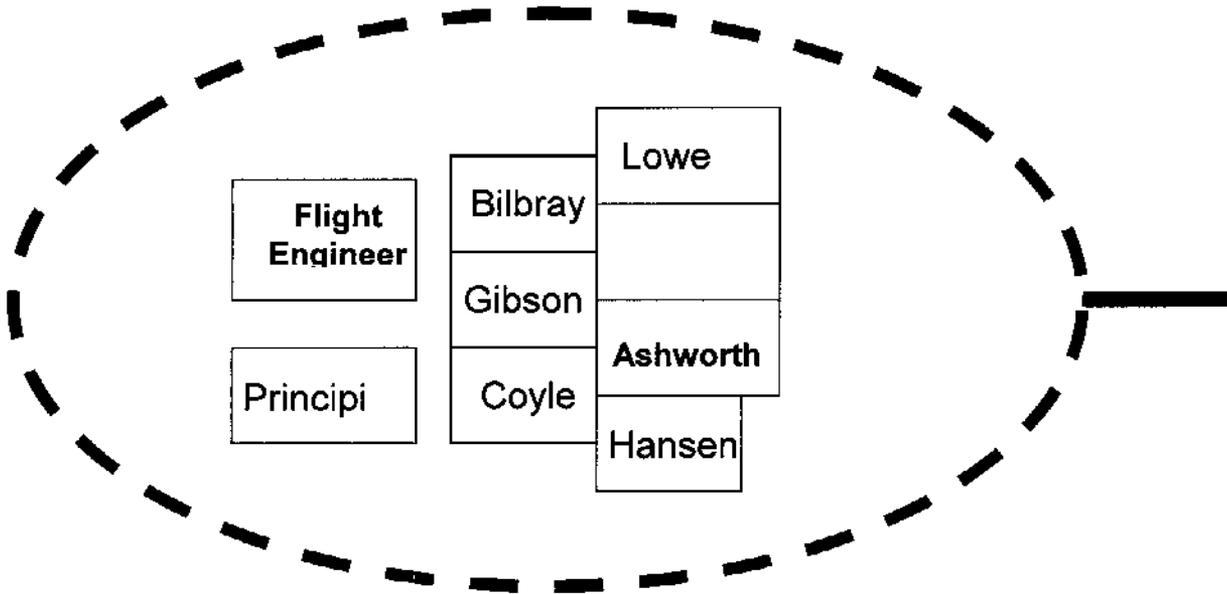
Attendees

Mr. Anthony J. (Anthony) Principi, Chairman, Base Realignment and Closure (BRAC) Commission
The Honorable James V. (James) Hansen, Former U.S. Representative from Utah, and BRAC Commissioner
Mr. Philip (Phillip) Coyle, Senior Advisor to the President of the Center for Defense Information, and BRAC Commissioner
Mr. George (George) Lowe, Chief of Staff, Office of The Honorable Theodore F. (Ted) Stevens, United States Senator for Alaska
Mr. Robert K. (Bob) Walsh, Alaska Field Representative, Office of U.S. Senator for Alaska, the Honorable Lisa A. (Lisa) Murkowski
Mr. Frank (Frank) Cirillo, BRAC Commission Staff
Mr. Ken (Ken) Small, BRAC Commission Staff
Mr. Craig (Craig) Hall, BRAC Commission Staff
Mr. Dean (Dean) Rhody, BRAC Commission Staff
Ms. Rumu (Rumu) Sarkar, BRAC Commission Staff
Ms. Sid Ashworth, Clerk, Senate Appropriations Committee Defense Subcommittee
Major General Craig E. (Craig) Campbell, The Adjutant General for the State of Alaska, Commander of the Alaska National Guard
Colonel Jose A. (Joe) Torres, Chief of Staff, Alaskan Command

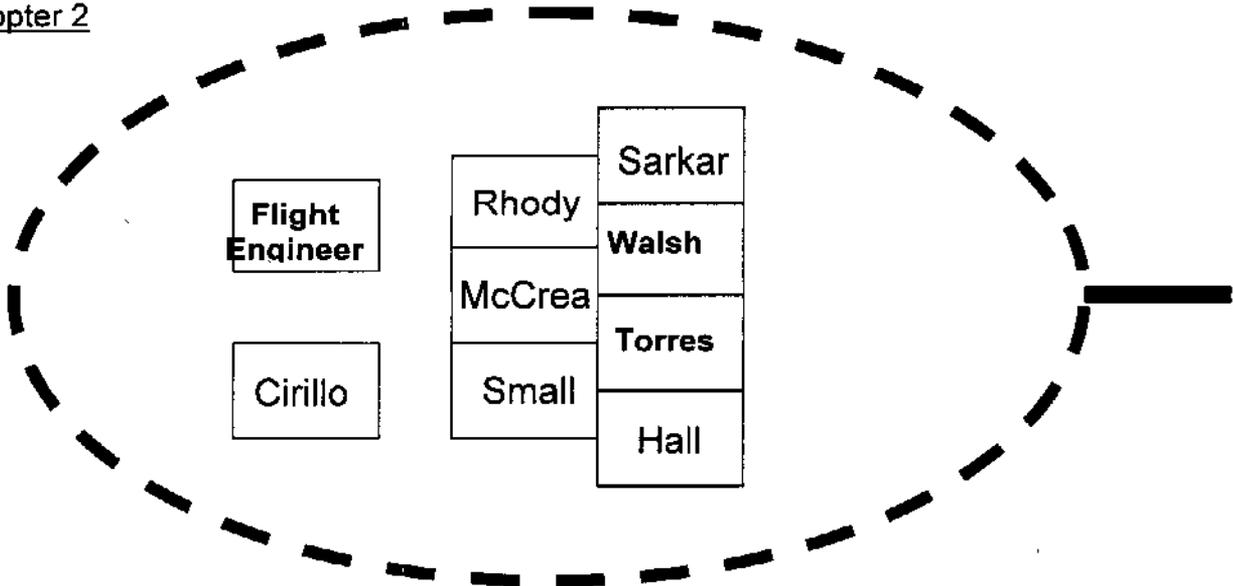
ATTACHMENT 7

Draft Load Plan for Eielson AFB and Range Complex Aerial Tour

Helicopter 1



Helicopter 2



ATTACHMENT 8
Key Personnel

11 AF			
	<u>Duty</u>	<u>Home</u>	<u>Cell</u>
Lt Gen Chandler Commander	552-2100	552-5063	229-8851
Col Miller 11 AF/CV	552-4100	753-1314	229-6840
COL Torres ALCOM/CS	552-3932	868-3294	229-8852
Lt Col Strickland ALCOM/CSD	552-3712	696-1491	223-6209
Maj Law ALCOM/PA	552-2341	248-0164	223-5096
Maj Lovrak 11AF/CCX	552-7800	xxx-xxxx	xxx-xxxx
CMSgt Andrews 11 AF/CCC	552-2295	334-3069	229-6998
3 WG			
Col Carlisle Commander	552-0300	677-0546	230-0321
Col Lewis 3 WG/CV	552-0300	xxx-xxxx	230-1248
Maj Bellucci 3 WG/CCE	552-0303	333-1416	250-9865
SSgt Barr 3 WG/CCP	552-6772	696-8209	223-3975
CMSgt Tappana 3 WG/CCC	552-0304	929-0917	250-9822
FORT RICHARDSON			
BG Hirai CG USARAK	384-2163	xxx-xxxx	xxx-xxxx
COL Boltz HQ Garrison Commander	384-2175	xxx-xxxx	xxx-xxxx
LTC Shutt Ft Richardson Garrison	384-2280	xxx-xxxx	xxx-xxxx

ATTACHMENT 8 (cont.)

KULIS 176 WG			
	<u>Duty</u>	<u>Home</u>	<u>Cell</u>
Maj Gen Cambell TAG-AK	428-6003	748-2337	xxx-xxxx
Col Hart 176 WG CC	249-1760	xxx-xxxx	xxx-xxxx
354 FW			
	<u>Duty</u>	<u>Home</u>	<u>Cell</u>
Brig Gen Gibson Commander	377-6101	372-3540	388-3261
Capt Johnson 354 FW/CCE	377-4281	372-1568	347-2985
1Lt Benn 354 FW/CCP	377-7686	372-6926	347-2986
TSgt Kelsey 354 FW/CCP	377-7686	372-3880	347-2987
CMSgt Kabalan 354FW/CCC	377-3246	372-1857	347-2983



Eielson Air Force Base

ALASKA

HOME OF THE 100TH TFW

UNCLASSIFIED



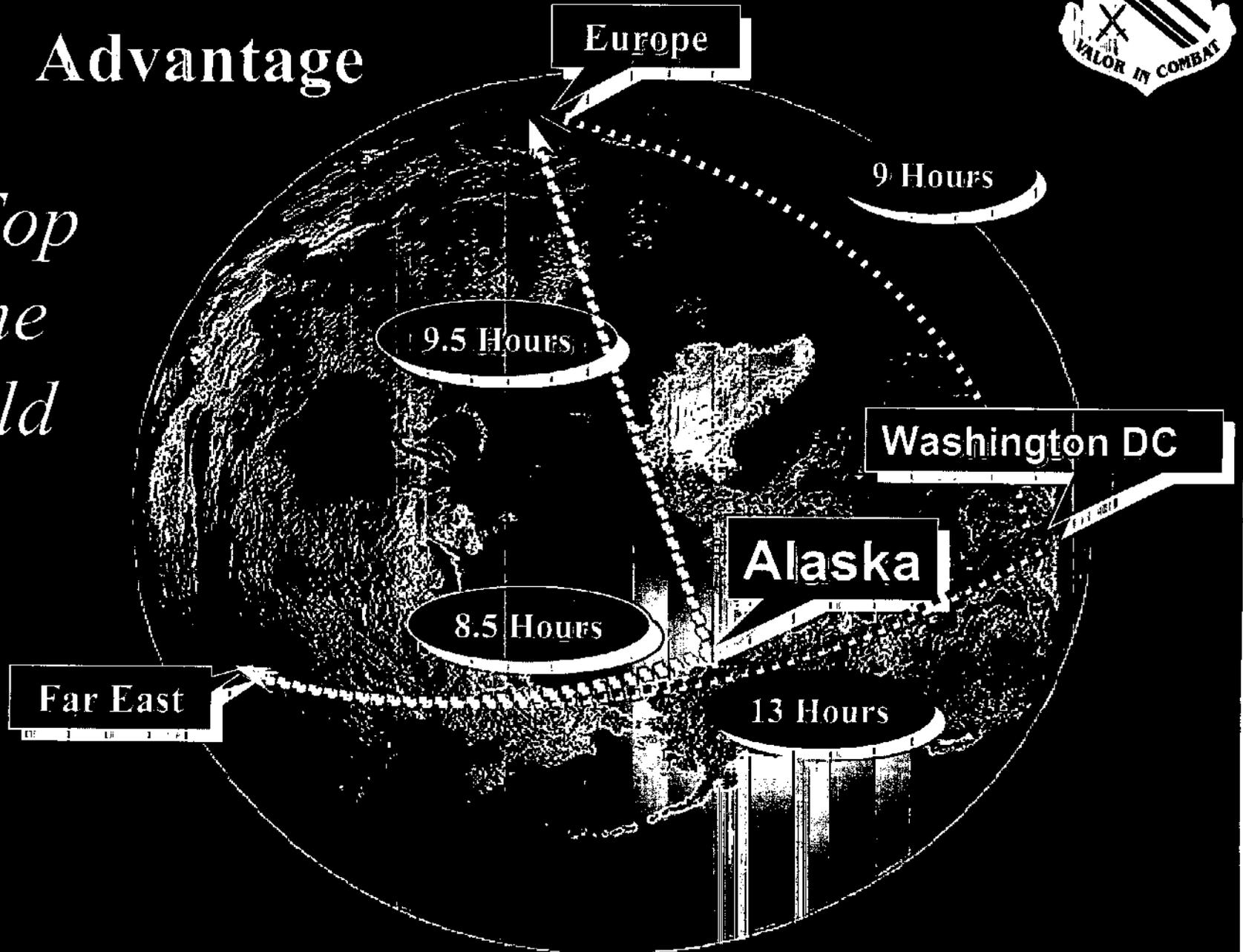
- Location
- Layout
- Personnel Strength
- Wing Structure and Tenants
- Mission
- Projects
- Cope Thunder



Eielson's Advantage



*On Top
of the
World*





Eielson AFB



HOUSING

SCHOOLS

DORMS

MAIN BASE

**INDUSTRIAL
AREAS**

14,500 FEET



Eielson AFB "Northern" Northern Tier

- Central Heat and Power Plant

 - 800 Tons of coal per day (winter)

- Recycle/burn base & community paper and plastic

- Water and wastewater treatment plants

 - 800,000 Gallons each day

Eielson AFB — a small Alaskan city!



Eielson AFB

- 7,213 personnel and families

- 2,992 active duty military

- 562 AK Air National Guardsmen

- 659 civilians

- 3,000 family members

- Active (106)
- Contract (335 full time)
- Civilian (200)
- Contract (200)

TOTAL: 842 full time



354th Fighter Wing



Fighter Wing
Commander

Fighter Wing
Vice Commander

Wing Staff
Agencies

Command Chief
Master Sergeant

Operations
Group

Maintenance
Group

Mission Support
Group

Medical
Group



354th Fighter Wing



	Officers	Enlisted	Civilian	Total
Command Staff	24	91	11	126
Operations Group	102	159	7	268
Maintenance Group	17	1,239	22	1,278
Mission Support Group	49	1,152	321	1,522
Medical Group	40	119	10	169
TOTAL	232	2,760	371	3,363
	0	106	201	307



Operations Group (268 personnel)



**3d Air Support
Operations Squadron**
44 total (6 Off / 38 Enl / 0 Civ)

**354th Operations
Support Squadron**
113 total (26 Off / 83 Enl / 4 Civ)



**355th
Fighter Squadron** PAA: 21
52 total (35 Off / 17 Enl / 0 Civ)



**18th
Fighter Squadron** PAA: 22
46 total (29 Off / 17 Enl / 0 Civ)



Maintenance Group

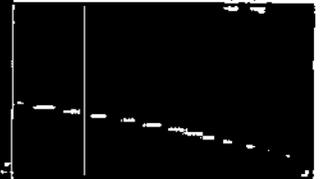
(1,278 personnel)



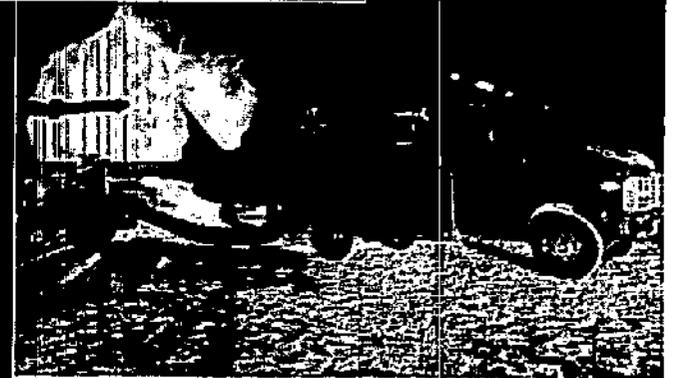
Maintenance Squadron
683 total (5 Off / 657 Enl / 21 Civ)



Aircraft Maintenance Squadron
485 total
(7 Off / 478 Enl / 0 Civ)



Maintenance Operations Squadron
53 total (2 Off / 51 Enl / 0 Civ)





Mission Support Group (1,522 personnel)



Security Forces Sq—162 total (3 Off / 156 Enl / 3 Civ)

Civil Engineer Sq—565 total (20 Off / 340 Enl / 205 Civ)

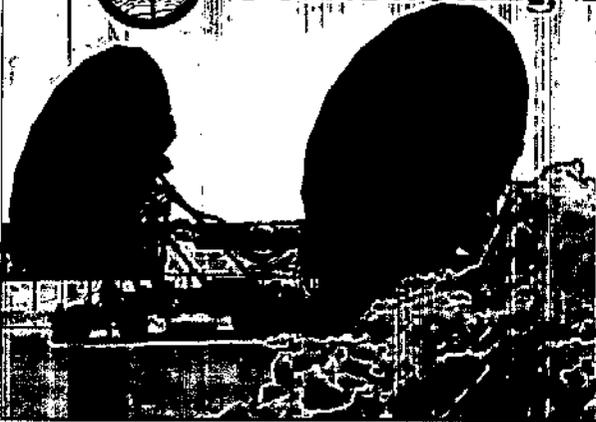
Communications Sq—182 total (4 Off / 174 Enl / 7 Civ)

Logistics Readiness Sq—387 total (9 Off / 347 Enl / 31 Civ)

Services Sq—107 total (3 off / 61 Enl / 43 Civ)

Mission Support Sq—67 total (4 Off / 40 Enl / 23 Civ)

Contracting Sq—43 total (3 Off / 32 Enl / 8 Civ)





Medical Group (169 personnel)

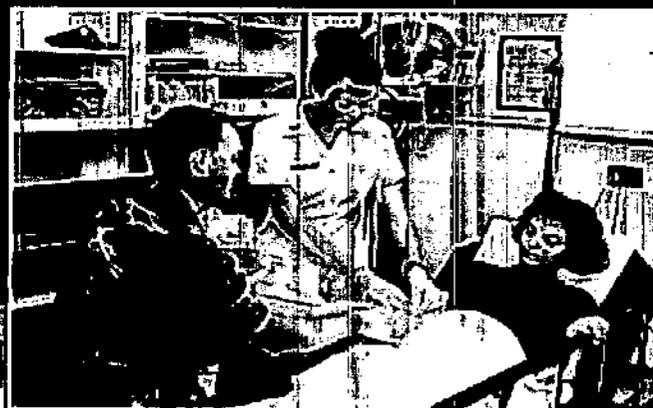


Medical
Operations
Squadron

124 total (33 Off / 85 Enl / 6 Civ)

Medical
Support
Squadron

41 total (6 Off / 32 Enl / 3 Civ)





Tenant Units



• 168th Air Refueling Wing—AK ANG



• 353rd Combat Training Squadron (Cope Thunder)—11 AF



• Detachment 1, 240 Rescue Squadron—AK ANG



• Air Force Technical Applications Center—ACC



• Arctic Survival (Cool) School—AETC



• Office of Special Investigations



354 FW Mission

- **Routine**
 - Support Tenants
 - Joint Training
- **Contingency**
 - Deploy fighters with approx 50% of personnel
 - Remaining support Tanker Task Force and Air Bridge



Ongoing Projects



	Cost
Power Plant Baghouse	\$23.8M
Joint Security Forces	\$15.8M
Ramp/Hydrant	\$47.8M
Dorm	\$14.3M
Utilidors, Ph VI	\$9.0M
Replace Power Plant Elec Bus	\$18.8M



Planned Quality of Life



	Cost
BX (AAFES)	\$13.0M
Fitness Center/Fieldhouse	\$23.3M
Chapel	\$14.2M
Replace Youth Center	\$10.1M
Bowling Center (NAF)	\$11.0M
Buy "Cool Homes" housing (300 units)	\$18.1M
Replace 92 housing units, FY06	\$37.6M
Renovate 539 housing units, FY07	\$114.0M



Planned Mission Construction



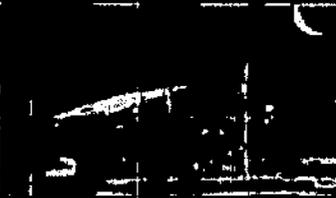
	Cost
Flight Sim Facility/Life Support	\$14.8M
Repair Alpha/Bravo Ramp	\$9.0M
A-10 Hangar (6 aircraft)	\$20.0M
Range Power and Fiber, Ph 3	\$9.0M
MUNS Storage Complex	\$31.2M



Mission... People... Teamwork



354th Fighter Wing Eielson AFB, Alaska



Eleventh Air Force

Integrity - Service - Excellence

Cope Thunder



Lt Col Pat McCrea
353 CTS/CC

U.S. AIR FORCE



Overview



- Cope Thunder Mission
- PARC Capabilities
- On-going Improvements
- The Vision
- Transformation
- Summary

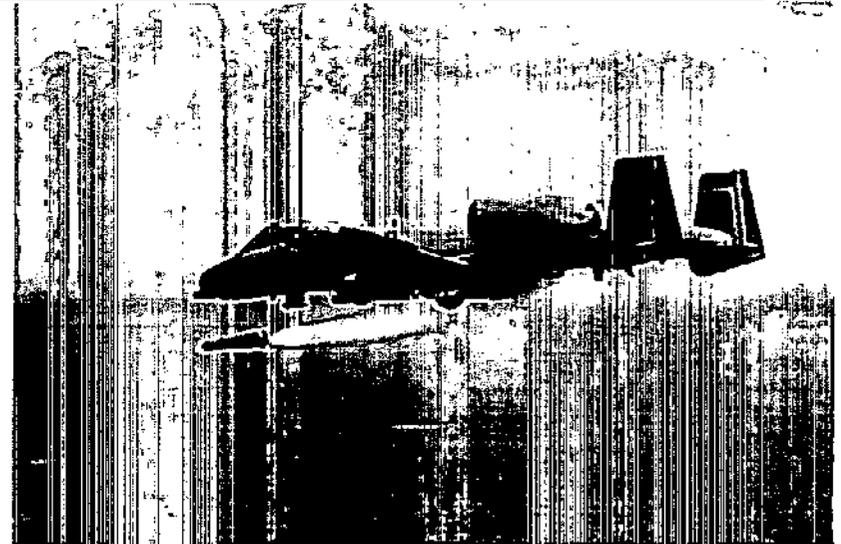




Cope Thunder



- PACAF's Premier Combat Training Exercise
- Two Week Air War
- Realistic Threats/Targets
- 3-6 Cope Thunders per Year
 - 54 Units in 2004 (26 Foreign/Joint)
 - 4,655 Participants
 - 3,570 per year (2,500 Eielson vs 1,750 Elmendorf)
- AEF Spinup
- Engagement & Coalition Training
- Support Additional Exercises



Integrity - Service - Excellence



Cope Thunder Provides



- **Cope Thunder**
 - **Relevant & Real-World Combat Scenarios**
 - **Emphasis on Joint and Coalition Warfighting**
 - **Traditional Training**
 - **INT, A/A, CAS, EW**
- **Specialized Training**
 - **PR, NEO, Insert/Extract**
 - **Special Ops**
 - **Tactical Airlift**
- **Cooperative CT**



Integrity - Service - Excellence



Alaska Air & Ground Spaces



- 67,000 sq mi of Airspace
- 3 Impact Areas
- Diverse Terrain
 - Various topography
 - Represents major AORs
- Joint Use
 - Eielson/Ft. Wainwright
 - Elmendorf/Ft. Richardson

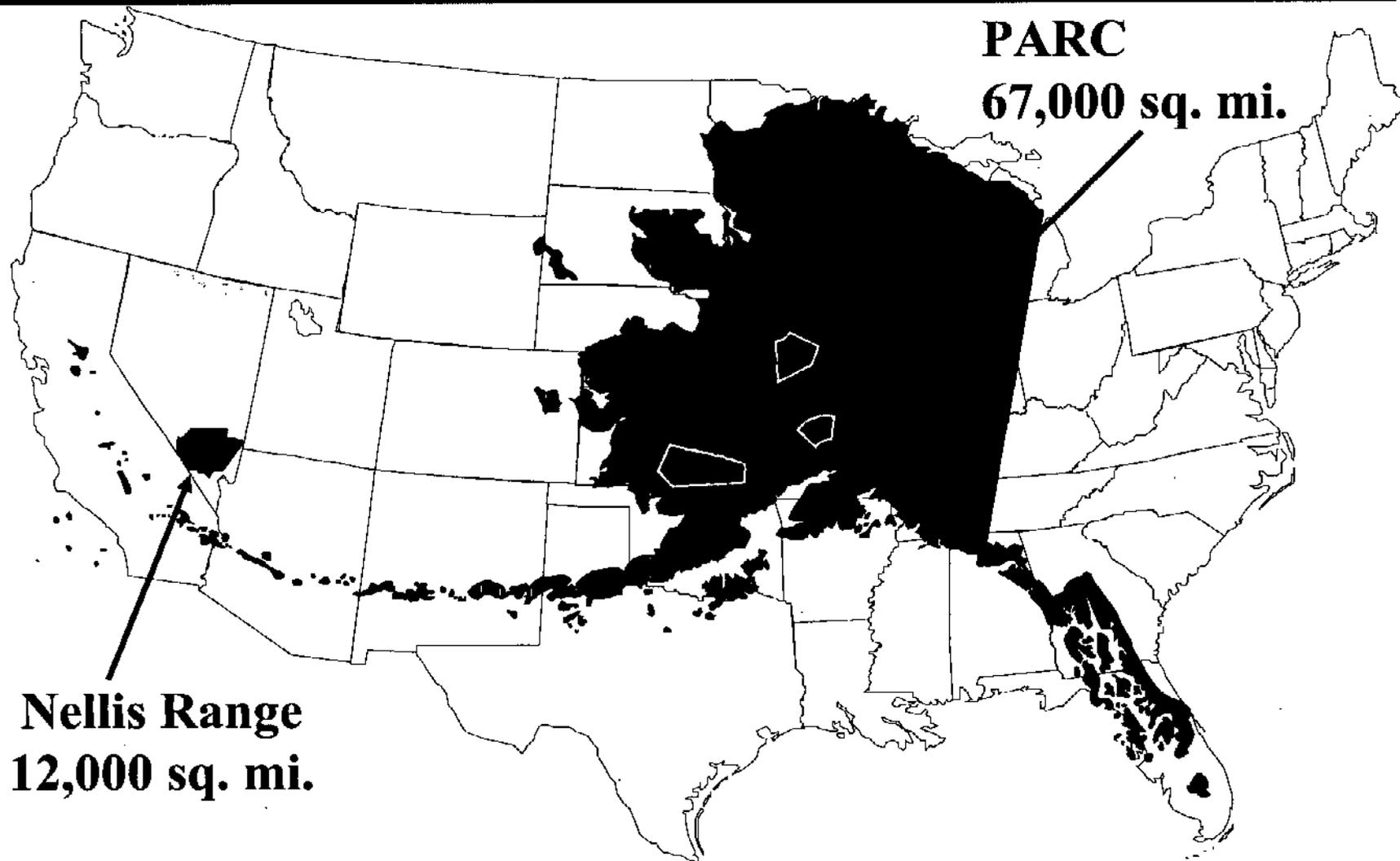


The PARC is a joint training national asset

Integrity - Service - Excellence



Pacific Alaska Range Complex



Integrity - Service - Excellence



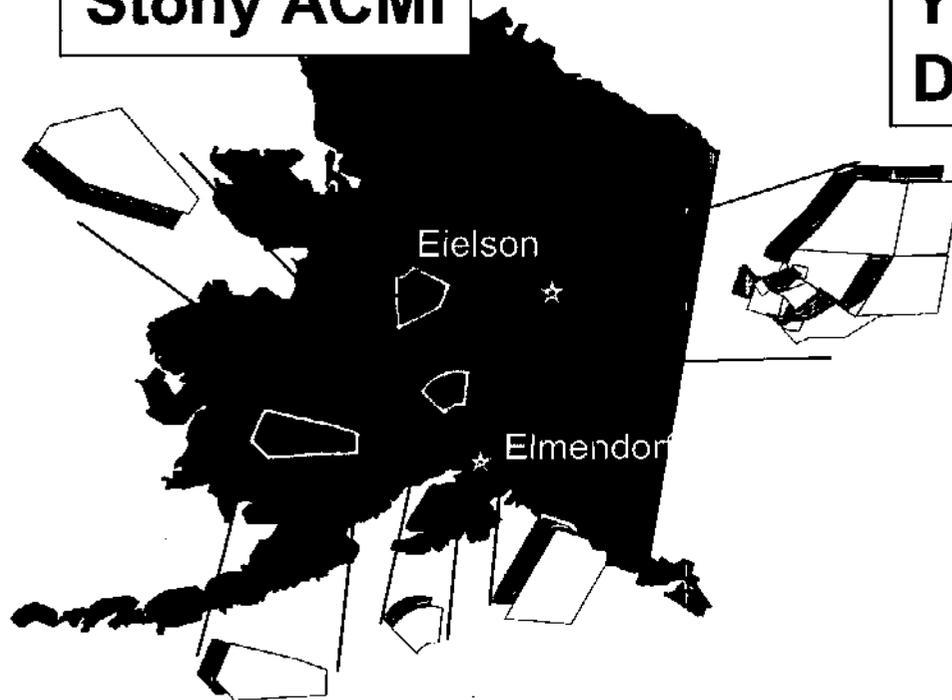
PARC Assets

Air Combat Training Systems



Stony ACMI

Yukon Measurement and Debriefing System (YMDS)



- Monitor 36 Live AC
- Replay 100 AC in debrief
- "Live" AMRAAM Fly-Out
- Fully integrated A-A and EW Debrief
- State of the art ACMI
 - Higher fidelity

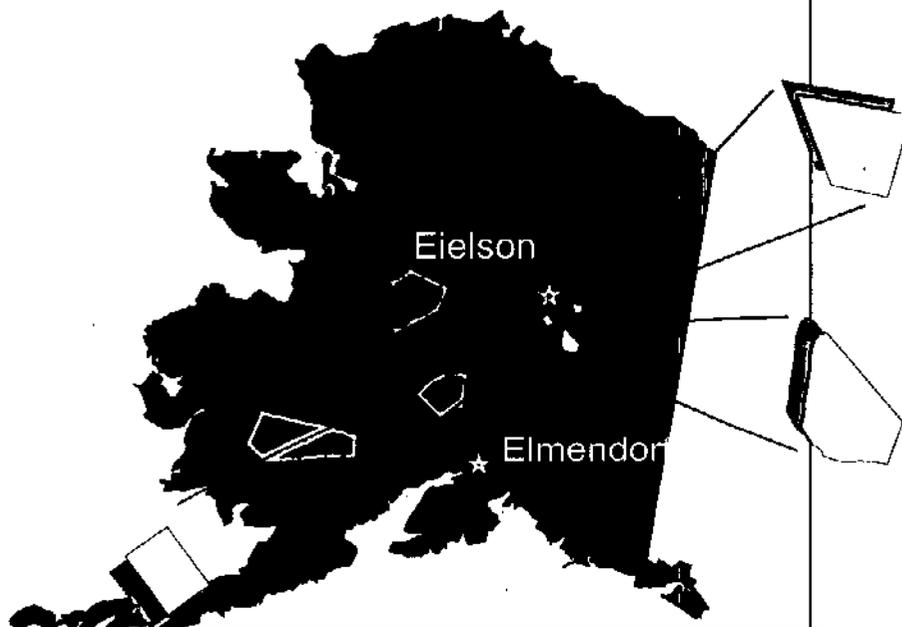
Naknek, Susitna, and Fox MOAs

- Post-Mission ACMI (Recorded)
- No Live/Real Time ACMI



PARC Assets

Tactics & Bombing Ranges



R2202 / R2205 Tactics Ranges

- 400+ Targets
- 4 Weapon Scoring Systems
- 29 Threat Simulators
- Live Ordnance Capable
- PACAF's only Electronic Combat training range
- Close proximity to Eielson and Elmendorf AFB's
- Closest competitor—Nellis Range

R2211 Basic Bombing

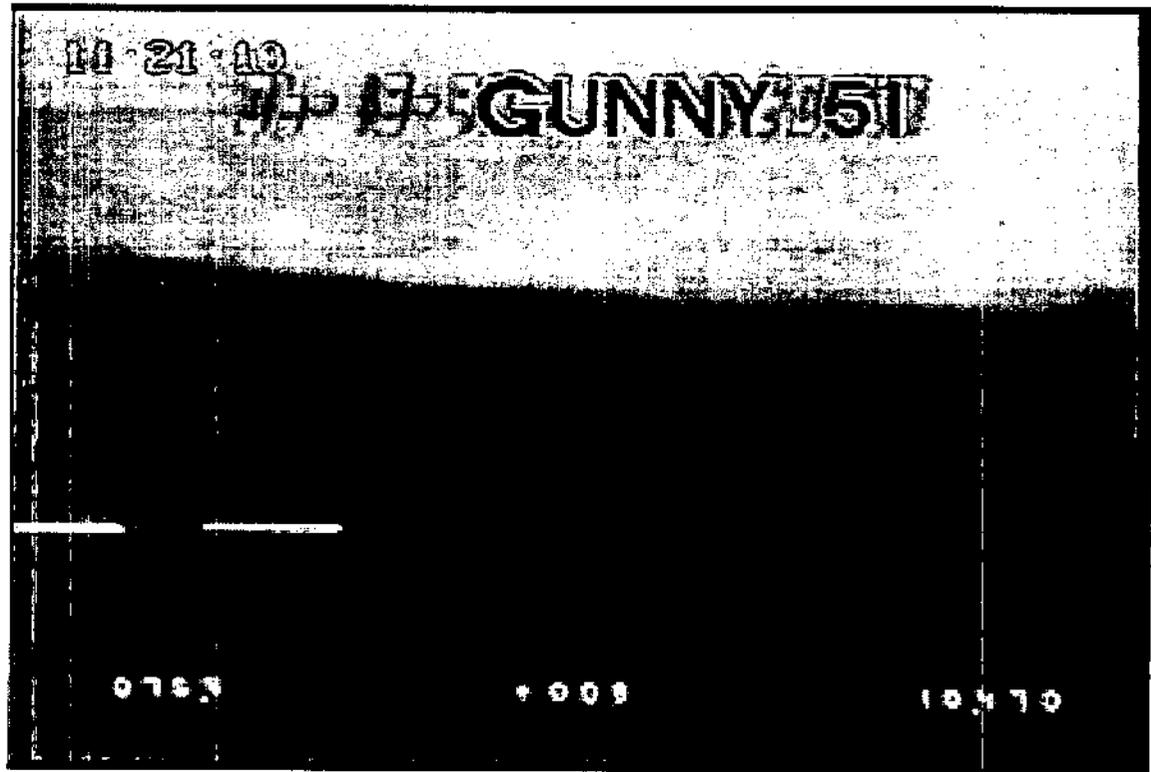
- Conventional / Nuclear pattern
- 30mm/20mm Strafe
- TOSS/Acoustic Scoring



Range Threats (Electronic Warfare)



- Simulated SAM/AAA
- 15 Manned Threat Emitters
- 14 Unmanned Threat Emitters
- Smokey SAMS/AAA
- Integrated Air Defense
- Real-Time Feedback
- PACAF's only EW Rng





The Vision



- **Vision: *COPE THUNDER* recognized World-Wide as the premiere Aerospace & Security Cooperation venue**
 - **Support Joint, Combined & Service Requirements**
 - **Incorporate both Physical & Virtual capabilities**
 - **LINK 16 integration**
 - **Incorporate campaign level AOC & JFACC play**
 - **21st Century relevance (F/A-22, JSF, UAVs, Space, etc.)**
 - **Air Expeditionary Force (AEF) Spinup**
 - **Expand to 6 Major Force Exercises per year**
 - **Take Security Cooperation to new levels**
 - **Elevate classification level of exercise to CW**



PARC Improvements



■ Funded Upgrades \$148.9M (FY02-05)



Integrity - Service - Excellence



PARC Improvements



- **New secure video link between Eielson and Elmendorf**
 - **Allows parallel planning/briefings/debriefs/analysis**

- **Joint Advanced Weapons Scoring System (JAWSS)**
 - **90% of range targets scoreable by FY07**

- **Alaska Training Range Enhancement Program**
 - **Capability to track ground assets, airlift and helo's**
 - **Significant improvement in Joint air & ground training/analysis**

- **ACMI, radar, and comm site expansion projects**
 - **~50% increase in all-altitude radar/radio coverage**



PARC Improvements



- **Additional Unmanned Threat Emitters**
 - 6 of 14 are new Threat Kit 4 systems (Smart Threats)
 - All smart & expanding to 16 by end of FY07
 - Additional \$4M in FY04 for FSU threats (Red IADS)

- **Range Targets**
 - 100+ new targets in FY04
 - ~50 new targets in FY06



Current Infrastructure



■ Eielson AFB

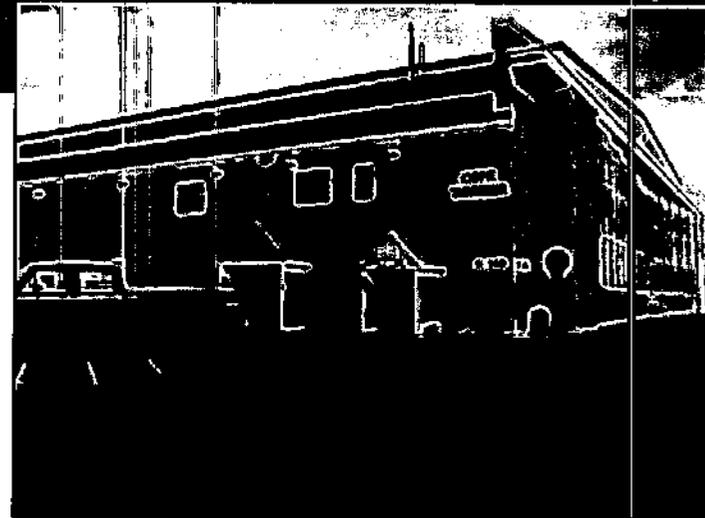
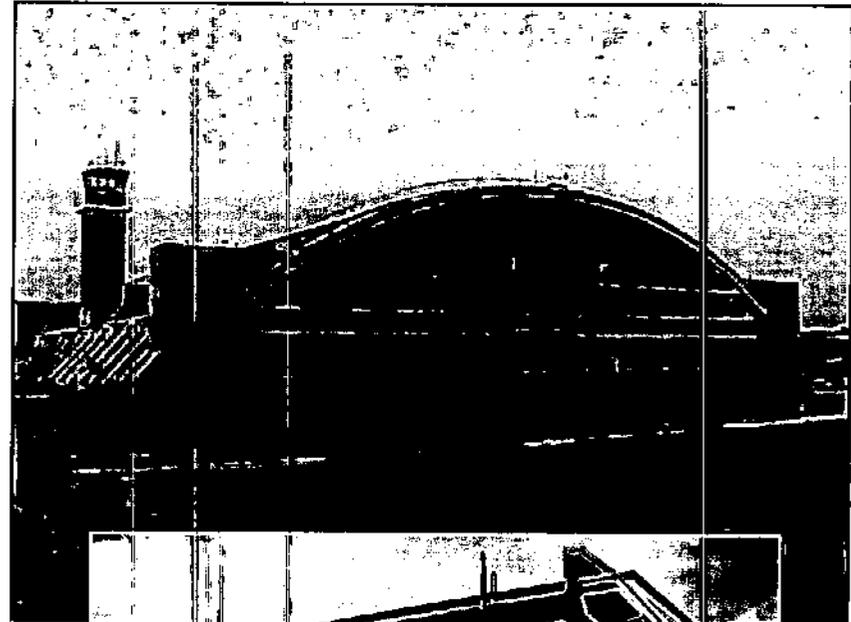
- Adequate operations and maintenance facilities at current level

■ Elmendorf AFB

- Ongoing operations & maintenance facility renovations

■ Both Bases

- Significant billeting shortfalls
- Host base support is critical





Summary

- **Cope Thunder is PACAF's premiere combat training exercise and a Joint & Combined combat training venue**
- **The PARC, along with Cope Thunder is a unique national asset with significant growth potential**
- **We have the resources and the flexibility to tailor each exercise to match participant desires, goals & objectives**
- **Cope Thunder has the people and expertise ready and willing to help conduct the best training in the world**