

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950609-25

FROM: <u>MACKE, R.C.</u>	TO: <u>Steele</u>
FILE: <u>Commander in Chief</u>	TITLE: <u>Commissioner</u>
ORGANIZATION: <u>U.S. PACIFIC Command</u>	ORGANIZATION: <u>DBCRC</u>
INSTALLATION (s) DISCUSSED: <u>FISC, Guam</u>	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA	✓		
				COMMISSIONER ROBLES	✓		
DIR./CONGRESSIONAL LIAISON		Ⓢ		COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER		X	
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER			
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

<input checked="" type="checkbox"/>	Prepare Reply for Chairman's Signature	<input type="checkbox"/>	Prepare Reply for Commissioner's Signature
<input type="checkbox"/>	Prepare Reply for Staff Director's Signature	<input type="checkbox"/>	Prepare Direct Response
<input type="checkbox"/>	ACTION: Offer Comments and/or Suggestions	<input type="checkbox"/>	FYI

Subject/Remarks:

Recommendation for FISC, Guam.

Date: <u>950612</u>	Routing Date: <u>950609</u>	Date Originated: <u>950606</u>	Mail Date:
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OPTIONAL FORM 89 (7-90)

FAX TRANSMITTAL

of pages - 3

To	ERIC LINDENBAUM	From	USCINCPAC J44
Dept / Agency	BRAC	Phone #	477-0873
Fax #	94-312-226-0550	Fax #	477-0876

NSN 7540-01-317-7300

5000-101

GENERAL SERVICES ADMINISTRATION



R IN CHIEF
U.S. PACIFIC COMMAND
CAMP H.M. SMITH, HAWAII 96861-5025

6 June 1995

Dear Mrs. Steele,

This letter responds to the issues you raised during our discussion on 31 March 1995 in Hawaii.

I have discussed the issue of the Ship Repair Facility (SRF) closure with the Chief of Naval Operations. He does not believe there would be a negative impact if all the SRF functions and facilities were lost. Prior to the Navy's September 1997 termination of SRF operations, CINCPACFLT will pursue GOV GUAM's "WIN-WIN-WIN" scenario of commercialization of the SRF.

Regarding the Fleet and Industrial Supply Center (FISC) fuel facilities, I recommend the following alternative language to Base Realignment and Closure Commission (BRAC) recommendations that allows for retention of the FISC Guam fueling system facilities and capabilities: "Retain the FISC fuel facilities, including piers D/E, tank farms, and associated pipelines/pumping systems under DOD operational control to support military service fuel requirements." If that recommendation is acceptable, recommend you delete the following from the FISC environmental impact section: "A significant factor further contributing to an overall positive impact on the environment in Guam is the shutdown of the fueling facilities at Guam, specifically at Sasa Valley and Tenjo. Not only does this action eliminate the need for continuous monitoring of fuel tanks but it also removes the potential for a fuel spill in an area that has been designated as part of the Guam national wildlife refuge."

During our discussion, my Logistics Director, Brigadier General Tedrow, met with two of your representatives, Mrs. King and Mr. Lindenbaum. The two issues raised during their discussion were: should the officer housing at Naval Air Station (NAS) Agana and the land parcels identified in the Guam Land Use Plan (GLUP) 94 be included as part of the BRAC 95 recommendations.

BRAC 95 redirect recommendations for NAS Agana personnel could reduce the need for officer housing. Housing requirements on Agana, Nimitz Hill, and Andersen South on Guam are still under analysis; however, I assure you we will not retain any housing that we will not use in the foreseeable future. A majority of the people housed at Agana work at the Naval Hospital and Naval Computer and Telecommunications Area Master Station. Since the BRAC 93 language refers to NAS housing, we can still excess officer housing using BRAC 93 authorization. This leaves us time and flexibility to more adequately assess our position on Guam housing.

I encourage your looking at the possibility of including the 8100 acres of land identified by the GLUP 94 process into the BRAC 95 recommendations. The 8100 acres includes 2258 acres from NAS Agana which we will return using the BRAC 93 authorization. The BRAC process would expedite the return of the remaining 5,842 acres (3,553 acres Air Force and 2,289 acres Navy) by offering a direct funding source for Environmental Baseline Surveys and cleanup actions, which we do not currently have programmed. Secondly, disposal through BRAC would avoid further Congressional legislation delays as we have experienced with the return of the 3,200 acres of GLUP 77 land parcels. Finally, execution by DOD instead of the General Services Administration (GSA) may help overall coordination of the land return process on Guam and allow DOD more control over the process. One caveat to this recommendation must be that each Service will administer and budget for the return of its individual land parcels, rather than all of the parcels being transferred to the Navy for disposal. From the GOVGUAM point of view, this is a more routine approach. GOVGUAM stands to gain more land, more quickly, at less cost through BRAC than through the normal GSA disposal process.

We will continue with our concerted and aggressive effort to promote resolution of Guam BRAC issues while working to promote harmonious relations with the people of Guam.

A similar letter has been sent to Mr. Al Cornella.

Sincerely,

A handwritten signature in black ink, appearing to read 'R. C. Macke', written in a cursive style.

R. C. MACKE
Admiral, U.S. Navy

The Honorable Wendi L. Steele
Defense Base Closure
and Realignment Commission
1700 N. Moore Street, Suite 1425
Arlington, VA 22209



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

Please refer to this number
when responding **950609-25R1**

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA
REBECCA COX
GEN J. B. DAVIS, USAF (RET)
S. LEE KLING
RADM BENJAMIN F. MONTOYA, USN (RET)
MG JOSUE ROBLES, JR., USA (RET)
WENDI LOUISE STEELE

June 16, 1995

Admiral R. C. Macke, USN
Commander in Chief
U.S. Pacific Command
Camp H.M. Smith, Hawaii 96861-5025

Dear Admiral Macke:

Thank you for your letter responding to several issues I raised during our discussion on March 31, 1995 regarding Navy facilities on Guam. It is important to have the benefit of your views regarding the recommendations on the Ship Repair Facility and the Fleet and Industrial Supply Center as we enter into the final deliberation phase of the base closure process.

You may be certain that the Commission will thoroughly review the information you have provided concerning officer housing at Naval Air Station, Agana, Guam and the land parcels identified in the 1994 Guam Land Use Plan. I have also shared your letter with each Commissioner for their review.

I appreciate your thoughts on this important matter. Please do not hesitate to contact me if you have additional information to bring to the attention of the Commission.

Sincerely,

Wendi L. Steele
Commissioner

WLS:cw

Thank you for being so helpful -

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950612-1

FROM: CIRILLO, FRANK	TO: CALINSKI, PETER J.
TITLE: AF TEAM LEADER	TITLE: REDCAP FACILITY MANAGER
ORGANIZATION: DIBCRC	ORGANIZATION: CALSPAN CORPORATION
INSTALLATION (s) DISCUSSED: REDCAP	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR				COMMISSIONER COX			
EXECUTIVE DIRECTOR				COMMISSIONER DAVIS			
GENERAL COUNSEL				COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A			
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER			
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature	Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature	Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	FYI

Subject/Remarks:

THANK YOU FOR ASSISTANCE DURING TRIP.

Due Date:	Routing Date: <u>950612</u>	Date Originated: <u>950612</u>	Mail Date: <u>950612</u>
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THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:
AL CORNELLA
REBECCA COX
GEN J. B. DAVIS, USAF (RET)
S. LEE KLING
RADM BENJAMIN F. MONTOYA, USN (RET)
MG JOSUE ROBLES, JR., USA (RET)
WENDI LOUISE STEELE

June 10, 1995

Mr. Peter J. Calinski
REDCAP Facility Manager
CALSPAN Corporation
P.O. Box 400
Buffalo, NY 14225

PLEASE REFER TO THIS NUMBER
WHEN RESPONDING 950612-1

Dear Pete:

I want to thank you for your assistance during my recent visit to the REDCAP facility. The briefings and discussions with you, and your staff provided me with a great deal of valuable information about the operations of REDCAP as well as the specific concerns of CALSPAN. This information will be very helpful to the Commission as it carries out the review of the recommendations of the Secretary of Defense in the weeks ahead.

Please thank Major Myers as well as the CALSPAN/REDCAP staff for their assistance. Specifically, please extend my appreciation to Dr. Dave Culp for his fine briefing and to the superb staff members who gave up a portion of their holiday to support the visit and carry out the very informative system demonstration.

Sincerely,

Francis A. Cirillo, Jr.
Air Force Team Leader

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950612-2

FROM: WIDNALL, SHEILA	TO: DIXON
TITLE: SEC OF THE AIR FORCE	TITLE: CHAIRMAN
ORGANIZATION: DEPT OF THE AIR FORCE	ORGANIZATION: DBCRC
INSTALLATION (s) DISCUSSED: AFRS AT O'HARE	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA	✓		
				COMMISSIONER ROBLES	✓		
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER	✓		
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

<input type="checkbox"/> Prepare Reply for Chairman's Signature	<input type="checkbox"/> Prepare Reply for Commissioner's Signature
<input type="checkbox"/> Prepare Reply for Staff Director's Signature	<input type="checkbox"/> Prepare Direct Response
<input type="checkbox"/> ACTION: Offer Comments and/or Suggestions	<input checked="" type="checkbox"/> FYI

Subject/Remarks:

STATING THAT CLOSING OF AIR FORCE RESERVE C-130 UNIT AT O'HARE IAP INSTEAD OF THE C-130 UNIT AT PITTSBURGH IAP IS A REASONABLE ALTERNATIVE

Due Date: _____	Routing Date: 950612	Date Originated: 950609	Mail Date: _____
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SECRETARY OF THE AIR FORCE
WASHINGTON

JUN 9 1995

PLEASE REFER TO THIS NUMBER
WHEN REQUESTING 950612-2

Honorable Alan J. Dixon
Chairman, Defense Base Closure and Realignment Commission
1700 North Moore Street, Suite 1425
Arlington, VA 22209

Dear Mr. Chairman:

As you know, the Department of Defense and the 1993 Defense Base Closure and Realignment Commission agreed with a City of Chicago proposal to close the Air Force Reserve Station at O'Hare International Airport (IAP), provided the City pay all of the costs to move the Guard and Reserve activities to either the Greater Rockford Airport or another location acceptable to the Air Force. Since that time, the City has been exploring a number of alternatives and has been working closely with the Air Force in an effort to find both an affordable and acceptable solution. While we have found some solutions acceptable to the Air Force, none are considered affordable by the City of Chicago. The City remains most desirous of obtaining the property held by the Department of the Air Force at O'Hare IAP.

The Secretary of Defense recommendations presently being considered by your Commission include the closure of one Air Force Reserve C-130 installation at the Greater Pittsburgh IAP. The Commission has also added several alternative Air Force Reserve C-130 locations, including O'Hare IAP, for closure consideration. In view of these circumstances, it would appear that inactivation of the Air Force Reserve C-130 unit at O'Hare IAP instead of the C-130 unit at Pittsburgh IAP is a reasonable alternative. The Air Force Reserve squadron at O'Hare could be inactivated under BRAC 95 and the aircraft appropriately distributed. The Air National Guard activities at O'Hare could be relocated at the expense of the City of Chicago to other locations within Illinois acceptable to the Air Force. It is my understanding that this would make the closure of the Air Force Reserve Station at O'Hare IAP affordable to the City of Chicago.

Should the Commission desire to explore this alternative, the Air Force will be pleased to provide further details and work with the Commission staff to develop an appropriate modification to the 1993 Commission recommendation concerning O'Hare IAP. This would include additional time beyond the July 1995 deadline established in the 1993 recommendation for exploration and implementation of the movement of the Air National Guard mission.

I believe it is important to stress the point made to you in a recent letter from the Chief of Staff and the Chief of Air Force Reserve. While there is justification for the inactivation and closure of one Air Force Reserve C-130 installation, closure of more than one is inappropriate.

Apart from capacity considerations, the closure of more than one C-130 base would cause unacceptable harm to recruiting and retention efforts as well as our efforts to maintain presence in as many locales as possible. Should the unit at O'Hare IAP be inactivated, no further actions on Reserve C-130 bases should be considered. In addition, movement of the Air National Guard unit from O'Hare IAP is for the benefit of the City, not the Air Force and, thus, should continue to be at the City's expense.

Sincerely,

A handwritten signature in black ink, appearing to read "Sheila E. Widnall". The signature is written in a cursive, flowing style with a large initial "S".

Sheila E. Widnall

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950612-3

FROM: MCCOY, RONALD P.	TO: HELMER, DICK
TITLE: CHIEF OF STAFF	TITLE: CROSS SERVICE GAO ANALYST
ORGANIZATION: DEF. COMMISSARY AGENCY	ORGANIZATION: DIBCRC
INSTALLATION (S) DISCUSSED: HANSCOM AFB COMMISSARY	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA	✓		
				COMMISSIONER ROBLES	✓		
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER	✓		
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

<input type="checkbox"/> Prepare Reply for Chairman's Signature	<input type="checkbox"/> Prepare Reply for Commissioner's Signature
<input type="checkbox"/> Prepare Reply for Staff Director's Signature	<input type="checkbox"/> Prepare Direct Response
<input type="checkbox"/> ACTION: Offer Comments and/or Suggestions	<input checked="" type="checkbox"/> FYI

Subject/Remarks:
 STATING THAT CURRENT PLANS ARE TO KEEP THE COMMISSARY AND EXCHANGE OPERATIONS IN SAME FACILITY AT HANSCOM AND UPGRADE OPERATION TO DECA STANDARDS.

Due Date: _____	Routing Date: 950612	Date Originated: 950609	Mail Date: _____
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DEFENSE COMMISSARY AGENCY

HEADQUARTERS

FORT LEE, VIRGINIA 23801-6300

Mr. Dick Helmer
Base Realignment and Closure Commission
1700 North Moore Street, Suite 142J
Arlington, VA 22209

June 9, 1995

Dear Mr. Helmer:

This letter is in response to your telephonic conversation with Mr. Sclater of our Liaison Office, concerning DeCA's plans for the Hanscom Air Force Base Commissary. With the Department's plans to establish an Exchange Mart (combined commissary and exchange operation) at Fort Devens, DeCA is not considering new store construction at Hanscom. The migration of customers from the Fort Devens area with this shopping alternative will be less than originally projected and thus a new facility will not be required. Current plans are to remain in the existing facility with a modification project to upgrade the shopping and working environment to DeCA standards.

I trust that this information responds to your concerns.

Sincerely,

A handwritten signature in black ink, appearing to read "Ronald P. McCoy", with a long horizontal line extending to the right.

Ronald P. McCoy
Colonel, USAF
Chief of Staff

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950612-4

FROM: BENNETT, ROBERT F.	TO: CORNELLA, AL
TITLE: SENATOR (UT)	TITLE: COMMISSIONER
ORGANIZATION: U.S. CONGRESS	ORGANIZATION: DBCRE
INSTALLATION (S) DISCUSSED: HILL AFB	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER	✓		
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER	✓		
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature	Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature	Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	✓ FYI

Subject/Remarks:
THANK YOU FOR VISITING BASE.

Due Date:	Routing Date:	Date Originated:	Mail Date:
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ROBERT F. BENNETT
UTAH



United States Senate

WASHINGTON, D. C. 20510

June 7, 1995

Please refer to this number
when responding 950612-41

The Honorable Al Cornella
The Defense Base Closure and
Realignment Commission
1700 North Moore Street, Suite 1425
Arlington, VA 22209

Dear Commissioner Cornella:

Thank you for taking the time to personally visit Hill Air Force Base in Utah. Given the short time frame and your large work volume, I especially appreciate your attention. I regret I was unable to accompany you during your visit, but I hope you saw first-hand why Hill ranks so high in military value.

Again, thank you, for visiting Hill. Please do not hesitate to call on me if I can provide you any additional information.

Sincerely,

A handwritten signature in black ink, appearing to read "Bob Bennett".

Robert F. Bennett
United States Senator

RFB/cxl

ROBERT F. BENNETT
UTAH



United States Senate

WASHINGTON, D. C. 20510

June 7, 1995

The Honorable Rebecca Cox
The Defense Base Closure and
Realignment Commission
1700 North Moore Street, Suite 1425
Arlington, VA 22209

Dear Commissioner Cox:

Thank you for taking the time to personally visit Hill Air Force Base. I hope you saw firsthand why Hill ranks so high in military value. I also appreciate you meeting with the Utah delegation and your assurances about the integrity of the BRAC process.

Again, thank you for your time and attention. Please do not hesitate to call on me if I can provide you any additional information.

Sincerely,

A handwritten signature in black ink, appearing to read "Bob Bennett", written in a cursive style.

Robert F. Bennett
United States Senator

RFB/cxl

ROBERT F. BENNETT
UTAH



United States Senate

WASHINGTON, D. C. 20510

June 1, 1995

The Honorable S. Lee Kling
The Defense Base Realignment
and Closure Commission
1700 North Moore Street, Suite 1425
Arlington, VA 22209

Dear Lee:

Thank you for taking the time to make another trip to Utah to personally visit Hill Air Force Base. Given your work volume and short time frame, I especially appreciate your effort. I hope you saw firsthand Hill's unique assets and why it ranks in the top tier of depots.

Thank you, again, for your serious consideration of the contributions of Dugway, DDOU, and Hill to our nation's defense. I hope you will not hesitate to call on me if I can provide you any additional information.

Sincerely,

A handwritten signature in black ink, appearing to be "Bob", written in a cursive style.

Robert F. Bennett
United States Senator

ROBERT F. BENNETT
UTAH



United States Senate

WASHINGTON, D. C. 20510

June 1, 1995

The Honorable MG Josue Robles, Jr., USA (Ret)
The Defense Base Closure and
Realignment Commission
1700 North Moore Street, Suite 1425
Arlington, VA 22209

Dear Commissioner Robles:

Thank you for taking the time to personally visit Hill Air Force Base in Utah. Given the short time frame and your large work volume, I especially appreciate your attention. I regret I was unable to accompany you during your visit, but I hope you saw firsthand why the Air Force places Hill in the top tier of depots.

Again, thank you, for visiting Hill. Please do not hesitate to call on me if I can provide you any additional information.

Sincerely,

A handwritten signature in black ink, appearing to read "R. F. Bennett", written over a horizontal line.

Robert F. Bennett
United States Senator

RFB/cxl

ROBERT F. BENNETT
UTAH



United States Senate

WASHINGTON, D. C. 20510

June 7, 1995

The Honorable Wendy Steele
The Defense Base Realignment
and Closure Commission
1700 North Moore Street, Suite 1425
Arlington, VA 22209

Dear Wendy:

Thank you for taking the time to personally visit Hill Air Force Base. Given your work volume and short time frame, I especially appreciate you making another visit to Utah. I hope you saw firsthand why Hill ranks so high in military value.

Thank you, again, for your serious consideration of Hill, Dugway, and DDOU. I hope you will not hesitate to call on me if I can provide you any additional information.

Sincerely,

A handwritten signature in cursive script, appearing to read "Bob", written in dark ink.

Robert F. Bennett
United States Senator

RFB/cxl

BYRON L. DORGAN
NORTH DAKOTA
713 HART BUILDING
WASHINGTON, DC 20510-3405
202-224-2551
202-224-9378 TDD

COMMITTEES:
COMMERCE, SCIENCE, & TRANSPORTATION
ENERGY & NATURAL RESOURCES
GOVERNMENTAL AFFAIRS
JOINT ECONOMIC
INDIAN AFFAIRS

United States Senate

WASHINGTON, DC 20510-3405

9 June 1995

STATE OFFICES:

312 FEDERAL BUILDING
THIRD AND ROSSER AVENUE
P.O. BOX 2579
BISMARCK, ND 58502
701-250-4618
1-800-866-4482 TOLL-FREE

112 ROBERTS STREET, ROOM 110
P.O. BOX 2250
FARGO, ND 58107
701-239-5389

102 NORTH 4TH STREET, ROOM 108
GRAND FORKS, ND 58201
701-746-8972

100 1ST STREET, S.W., ROOM 105
MINOT, ND 58701
701-852-0703

Attn: David Lyles

950612-5

The Honorable Alan J. Dixon
Chairman
Defense Base Closure and Realignment Commission
1700 North Moore Street, Suite 1425
Arlington, Virginia 22209

Dear Mr. Chairman:

Thank you for your gracious note concerning my remarks at the recent hearing in Chicago. I appreciate your thoughtful consideration of the presentation made in support of retaining the Grand Forks Air Force Base. I am enclosing copies of "A White Paper on United States Air Force Core Tanker Wings" and the letter from the Commander in Chief of the U.S. Transportation Command which offer further support for maintaining the Grand Forks Air Force Base as a core tanker unit.

I formally request that the enclosed documents be made a part of the official record and that copies be promptly distributed to the commissioners.

Thank you for your cooperation,

Sincerely,


Byron L. Dorgan
U.S. Senator

Enclosures



A WHITE PAPER

ON

UNITED STATES AIR FORCE
CORE TANKER WINGS

CORE TANKER WINGS

The primary objective of the tanker (aerial refueling) forces during the Cold War was to support nuclear bomber forces under the Single Integrated Operational Plan (SIOP). The basing requirements for tanker aircraft were dependent upon meeting the SIOP mission. Since the end of the Cold War, the size and shape of the Air Force has been affected by many reorganization initiatives. These reorganization initiatives were designed so DoD could continue to meet our nation's military requirements despite a reduction in force structure and funding. At the heart of the Air Force's capability to meet these military requirements lies rapid Global Mobility. As our units return home from overseas bases and the defense budget decreases, America must rely on highly mobile United States-based forces. Without the capability to project forces, conventional deterrence suffers, as does our ability to respond to an array of threats and conduct operations-other-than-war (OOTW). The core tanker wing is designed to support both the initial surge and long-term sustainment/resupply efforts across the spectrum of military operations.

Although the Cold War is over, a major requirement of our core tanker (currently the KC-135) remains supporting the SIOP mission. A core tanker wing must be fully capable of supporting bomber missions in a nuclear scenario by providing large offloads to ensure maximum response flexibility. Therefore, the SIOP

mission is a paramount consideration for tanker basing. When the focus shifts to SIOP, the core tanker wing can immediately transfer its resources and energy to that mission. It can ease command and control issues, and minimize turmoil when tanker assets are transferred from Air Force component commands to the United States Strategic Command.

The Defense Base Closure and Realignment Commission process has closed or realigned 12 tanker bases since 1988. As a result, three core tanker wings have emerged. They are Fairchild AFB, WA; McConnell AFB, KS; and Grand Forks AFB, ND. Providing "Global Reach for America" on short notice and for extended periods of time is the fundamental basis of these core tanker wings. A core tanker wing has inherent benefits not apparent in smaller geographically separated units. These include economy of force, unit integrity, and a concentration of expertise and experience. All these benefits complement a smaller DoD.

These core tanker wings can support the National Military Strategy more efficiently than geographically dispersed smaller units. United States forces permanently assigned overseas have been reduced by six fighter wings and two Army divisions since the breakup of the Soviet Union. Operationally, a core tanker wing can support simultaneous mission requirements and rapidly shift resources from: East to West Major Regional Contingency (MRC), from SIOP to OOTW deployments, and from support operations in

CONUS or any theater around the world. Core tanker wings are also compatible with our shrinking defense dollars. Less personnel overhead is required when several squadrons are consolidated into a larger wing. Additionally, there's a reduction in duplication of facilities and equipment with larger tanker wings, which is consistent with most Air Force wings.

A core tanker wing can operate more effectively by maintaining unit integrity within a larger force. The synergistic benefits of a larger wing are more apparent during long term deployments. Smaller tanker units must combine and rotate personnel more often to sustain the same long term mission of a deployed core tanker wing. Tanker personnel are currently tasked extensively and are deployed on an average of nearly four months per year. The pressure on these people from this high operations tempo when combined with the reorganization of our forces has been increased turbulence in their lives. Leadership at these core tanker wings deploy with their units and have a better appreciation of their personnel capabilities and historical aircraft maintenance limitations. Additionally, core tanker wings provide concentrated expertise and experience on aerial refueling operations necessary to better manage these critical resources.

In summary, as America reduces its forward deployed forces and defense dollars, the DoD will rely more heavily upon highly mobile and highly trained forces capable of responding to

operations across the spectrum of peace-to-war. A larger wing can support a long-term contingency on its own by avoiding duplication of equipment, supply, manpower, and more efficiently using in-place infrastructure to sustain a large number of aircraft. Obviously, the fewer locations we operate from, the less overhead manning, units, and facilities we need to support that operation. The core tanker wing is designed with all this in mind and enables Air Mobility Command to craft a tailored force to deploy and sustain the principles of *Global Reach -- Global Power*.



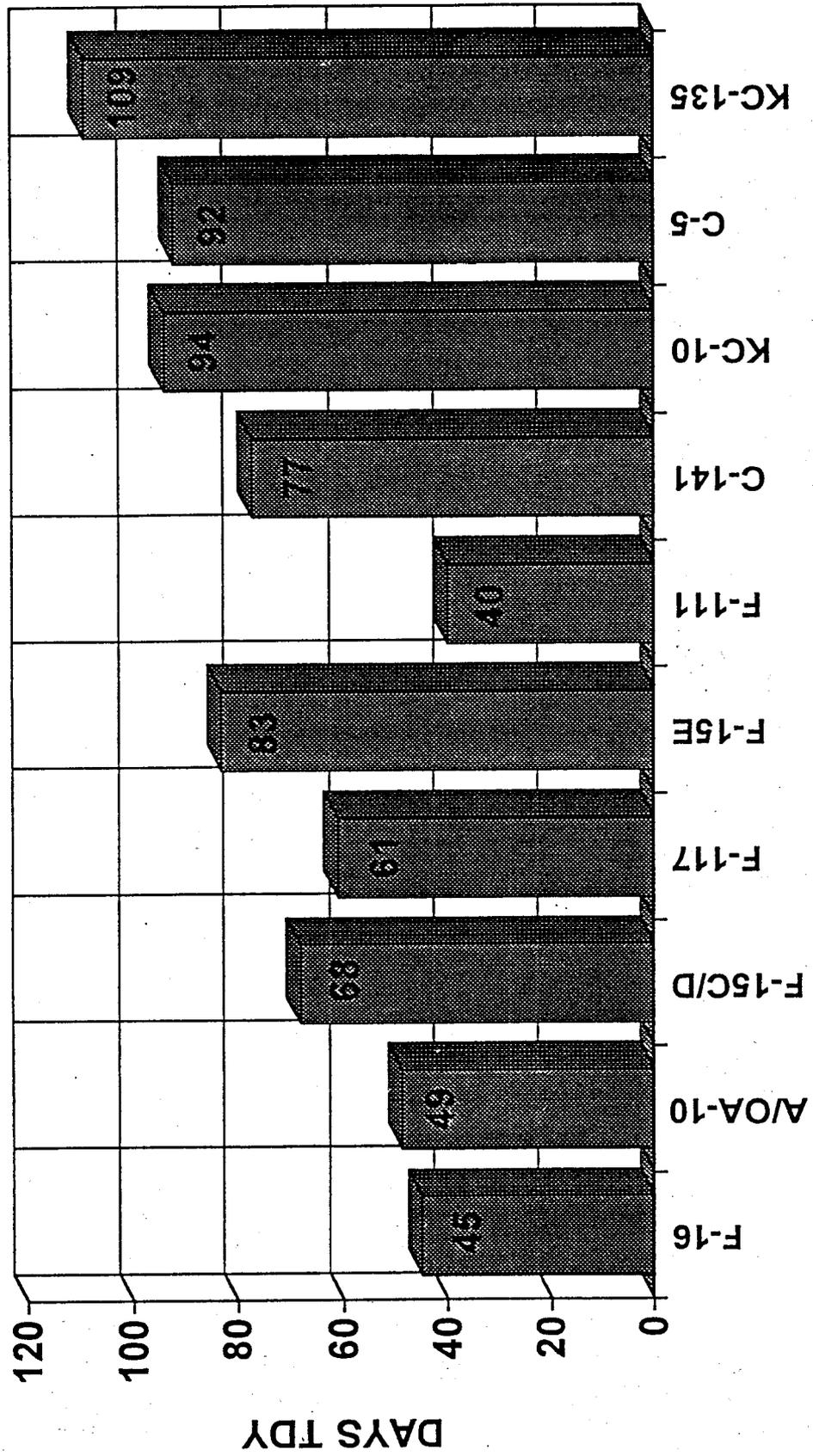
Grand Forks AFB (Cont)

- 319th Air Refueling Wing
 - 4 Squadrons, 43 KC-135Rs and 5 KC-135Ts
- Manpower authorizations
 - Active Military - 4,664
 - Civilian - 402
- Milcon
 - FY95 - \$10M
 - FY96 - \$14.8M

GLOBAL REACH FOR AMERICA



FY94 Active Duty Crew TDY Rates



POINT PAPER

SUBJECT: Grand Forks support for Integral Tanker Unit Deployment (ITUD) and additional taskings

DISCUSSION: This paper evaluates the level of support by Grand Forks AFB for the ITUD program and additional taskings .

- Grand Forks has provided about 20% of the ITUD support from Oct 93 through present.
- Percent of time each ITUD was supported by Grand Forks.
 - Deny Flight 14%
 - South West Asia 24%
 - European Tanker Task Force 29%
 - Howard Tanker Task Force 12%
 - Provide Comfort 18%
- Grand Forks flew 34% of their sorties as ITUD employment sorties in FY94.
- Countries supported by Grand Forks from Oct 93 through present while supporting ITUD schedule.
 - England, Italy, Saudi Arabia, Panama, Turkey, France
- Additional countries supported by Grand Forks.
 - Canada, Spain, Japan, Portugal, China, Azores, Greece, Germany, France, Hong Kong, S Korea
- Grand Forks has supported several other taskings from Oct 93 through the present.
 - Supported 15 Air Shows in England, Canada, and the United States
 - Grand Forks has supported over 90 Business Efforts including: Eglin, Hurlburt (Special Ops), Dyess, Edwards, Tinker, Altus, Charleston (C-17), Dover (C-5), Cannon, Robins, Travis
 - Additional Taskings: Red Flags, Quick Force, Operation Restore Hope, Atlantic and Pacific Capstone, Uphold Democracy, Vigilant Warrior, Fleetex 93, Cope Thunder, Global Cruise, Global Reach, B-1 Speed Record
 - Supported 28 Pacific West Channel missions
 - Supported over 20 Trans-atlantic Coronet missions



UNITED STATES TRANSPORTATION COMMAND

508 SCOTT DR
SCOTT AIR FORCE BASE IL 62228-9357

9 June 1995

The Honorable Alan J. Dixon
Chairman
Defense Base Closure and Realignment Commission
1700 North Moore Street, Suite 1425
Arlington, Virginia 22209

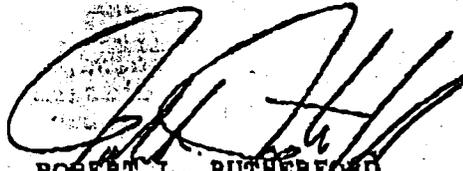
Dear Mr. Chairman

United States Transportation Command (USTRANSCOM) is concerned with the Defense Base Closure and Realignment Commission's addition of Grand Forks Air Force Base (AFB) to the list of installations for possible closure or realignment.

Grand Forks AFB, with its strategic central location and extensive infrastructure, is ideally suited to support the Single Integrated Operational Plan (SIOP), force deployments to Europe, Southwest Asia, and the Pacific area. The wisdom of establishing a refueling wing at Grand Forks was validated during recent high priority operations including VIGILANT WARRIOR in Iraq and SUPPORT HOPE in Rwanda. This proven operational capability supports the retention of this strategically located base.

USTRANSCOM's airborne tanker force supports deployment, employment, and redeployment of U.S. forces worldwide. The KC-135 portion of the tanker force is located at three "core" air refueling bases: Fairchild AFB, WA; McConnell AFB, KS; and Grand Forks AFB, ND. This "core" base concept allows us to consolidate our infrastructure and leverage our assets to best support the warfighting Commanders in Chief. To close one of these "core" bases and distribute the KC-135s to smaller, less efficient "force packages" will create unnecessary personnel turbulence in current organizations, require force structure adjustments, and impair our ability to effectively execute assigned national mobility missions.

Request you carefully weigh the negative aspects of closing Grand Forks AFB with the attendant disruption of the "core" air refueling base concept and decreased air mobility efficiency. The "core" air refueling wings offer the best organizational structure for meeting the rigorous demands placed on this force. Retaining the KC-135s at Grand Forks provides stability for our people and enhances our ability to carry out strategic mobility missions in support of national strategic objectives.


 ROBERT L. RUTHERFORD
 General, USAF
 Commander in Chief

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950612-5

FROM: DORGAN, BYRON L.	TO: DIXON
TITLE: SENATOR (IND)	TITLE: CHAIRMAN
ORGANIZATION: U.S. CONGRESS	ORGANIZATION: DBCR
INSTALLATION (S) DISCUSSED: GRAND FORKS AFB	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA	✓		
				COMMISSIONER ROBLES	✓		
DIR./CONGRESSIONAL LIAISON		Ⓢ		COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER		X	
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

<input checked="" type="checkbox"/> Prepare Reply for Chairman's Signature	<input type="checkbox"/> Prepare Reply for Commissioner's Signature
<input type="checkbox"/> Prepare Reply for Staff Director's Signature	<input type="checkbox"/> Prepare Direct Response
<input checked="" type="checkbox"/> ACTION: Offer Comments and/or Suggestions	<input checked="" type="checkbox"/> FYI

Subject/Remarks:

FORWARDING COPY OF "A WHITE PAPER ON USAF CORE TANKER WINGS" AND LETTER FROM THE COMMANDER IN CHIEF OF US TRANSPORTATION COMMAND IN SUPPORT OF MAINTAINING GRAND FORKS

Due Date: 950614 **Routing Date:** 950612 **Date Originated:** 950609 **Mail Date:**

BYRON L. DORGAN
NORTH DAKOTA
713 HART BUILDING
WASHINGTON, DC 20510-3405
202-224-2651
202-224-9378 TDD

COMMITTEES
COMMERCE, SCIENCE, & TRANSPORTATION
ENERGY & NATURAL RESOURCES
GOVERNMENTAL AFFAIRS
JOINT ECONOMIC
INDIAN AFFAIRS

United States Senate

WASHINGTON, DC 20510-3405

9 June 1995

STATE OFFICES:

312 FEDERAL BUILDING
THIRD AND ROSSER AVENUE
P.O. BOX 2678
BISMARCK, ND 58502
701-250-4818
1-800-888-4482 TOLL-FREE

112 ROBERTS STREET, ROOM 110
P.O. BOX 2250
FARGO, ND 58107
701-238-6389

102 NORTH 4TH STREET, ROOM 108
GRAND FORKS, ND 58201
701-748-8972

100 1ST STREET, S.W., ROOM 106
MINOT, ND 58701
701-852-0703

Attn: David Lyles

Please refer to this number
when responding 950912-5

The Honorable Alan J. Dixon
Chairman
Defense Base Closure and Realignment Commission
1700 North Moore Street, Suite 1425
Arlington, Virginia 22209

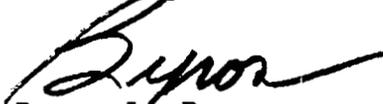
Dear Mr. Chairman:

Thank you for your gracious note concerning my remarks at the recent hearing in Chicago. I appreciate your thoughtful consideration of the presentation made in support of retaining the Grand Forks Air Force Base. I am enclosing copies of "A White Paper on United States Air Force Core Tanker Wings" and the letter from the Commander in Chief of the U.S. Transportation Command which offer further support for maintaining the Grand Forks Air Force Base as a core tanker unit.

I formally request that the enclosed documents be made a part of the official record and that copies be promptly distributed to the commissioners.

Thank you for your cooperation,

Sincerely,


Byron L. Dorgan
U.S. Senator

Enclosures

Post-it™ Fax Note	7671	Date	9 June	# of pages	9
To	David Lyles	From	Bob Russell		
Co./Dept.	BRAC	Co.	Sen Dorgan		
Phone #		Phone #	224-4265		
Fax #		Fax #			



A WHITE PAPER

ON

**UNITED STATES AIR FORCE
CORE TANKER WINGS**

CORE TANKER WINGS

The primary objective of the tanker (aerial refueling) forces during the Cold War was to support nuclear bomber forces under the Single Integrated Operational Plan (SIOP). The basing requirements for tanker aircraft were dependent upon meeting the SIOP mission. Since the end of the Cold War, the size and shape of the Air Force has been affected by many reorganization initiatives. These reorganization initiatives were designed so DoD could continue to meet our nation's military requirements despite a reduction in force structure and funding. At the heart of the Air Force's capability to meet these military requirements lies rapid Global Mobility. As our units return home from overseas bases and the defense budget decreases, America must rely on highly mobile United States-based forces. Without the capability to project forces, conventional deterrence suffers, as does our ability to respond to an array of threats and conduct operations-other-than-war (OOTW). The core tanker wing is designed to support both the initial surge and long-term sustainment/resupply efforts across the spectrum of military operations.

Although the Cold War is over, a major requirement of our core tanker (currently the KC-135) remains supporting the SIOP mission. A core tanker wing must be fully capable of supporting bomber missions in a nuclear scenario by providing large offloads to ensure maximum response flexibility. Therefore, the SIOP

mission is a paramount consideration for tanker basing. When the focus shifts to SIOP, the core tanker wing can immediately transfer its resources and energy to that mission. It can ease command and control issues, and minimize turmoil when tanker assets are transferred from Air Force component commands to the United States Strategic Command.

The Defense Base Closure and Realignment Commission process has closed or realigned 12 tanker bases since 1988. As a result, three core tanker wings have emerged. They are Fairchild AFB, WA; McConnell AFB, KS; and Grand Forks AFB, ND. Providing "Global Reach for America" on short notice and for extended periods of time is the fundamental basis of these core tanker wings. A core tanker wing has inherent benefits not apparent in smaller geographically separated units. These include economy of force, unit integrity, and a concentration of expertise and experience. All these benefits complement a smaller DoD.

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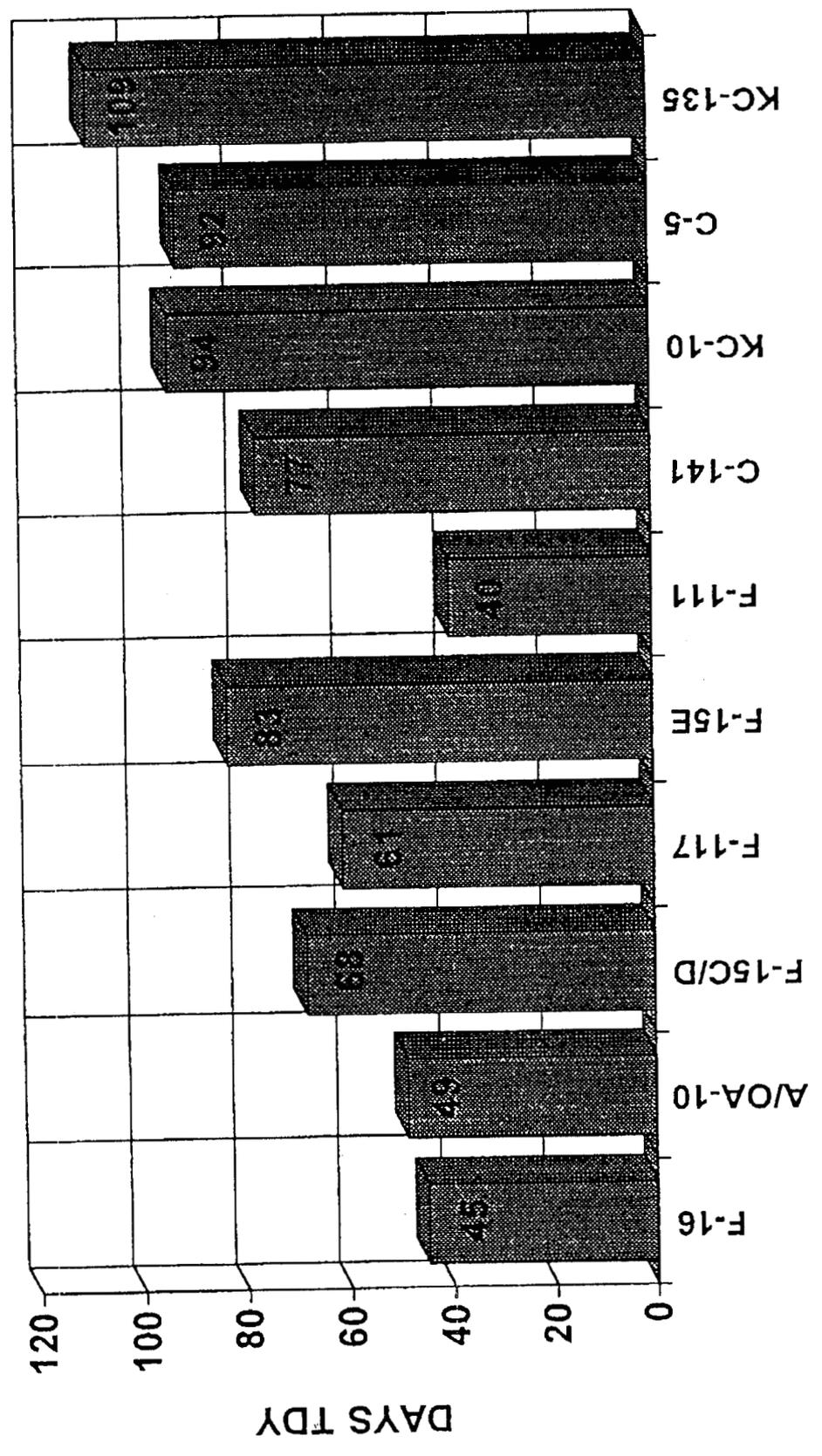
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GLOBAL REACH FOR AMERICA



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POINT PAPER

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 - Supported over 20 Trans-atlantic Coronet missions



UNITED STATES TRANSPORTATION COMMAND

508 SCOTT DR

SCOTT AIR FORCE BASE, IL 62228-9337

9 June 1995

The Honorable Alan J. Dixon
 Chairman
 Defense Base Closure and Realignment Commission
 1700 North Moore Street, Suite 1425
 Arlington, Virginia 22209

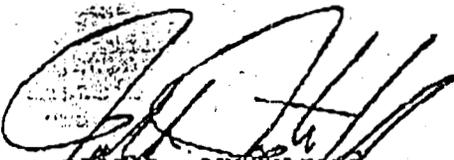
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United States Transportation Command (USTRANSCOM) is concerned with the Defense Base Closure and Realignment Commission's addition of Grand Forks Air Force Base (AFB) to the list of installations for possible closure or realignment.

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 ROBERT L. RUTHERFORD
 General, USAF
 Commander in Chief

Document Separator



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

Document ID: 950612-SR1
When received: 950612-SR1

June 19, 1995

The Honorable Byron Dorgan
United States Senate
Washington, D.C. 20510

Dear Senator Dorgan:

Thank you for forwarding to me a copy of "A White Paper on United States Air Force Core Tanker Wings" and a letter from General Robert L. Rutherford, Commander-in-Chief of the United States Transportation Command expressing his support for the KC-135 mission at Grand Forks AFB. I have forwarded a copy of the materials to my fellow Commissioners and welcome your comments.

You may be certain that the Commission will thoroughly review the information used by the Defense Department in making its recommendations. I can assure you that the information you have provided will be considered by the Commission as we conclude our review of the nation's military infrastructure.

I appreciate the time and commitment you have devoted to this difficult and challenging process. Please do not hesitate to contact me whenever you believe I can be of service.

Sincerely,



Alan J. Dixon
Chairman

AJD:js



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425

ARLINGTON, VA 22209

703-696-0504

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA

REBECCA COX

GEN J. B. DAVIS, USAF (RET)

S. LEE KLING

RADM BENJAMIN F. MONTOYA, USN (RET)

MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

June 10, 1995

Colonel Michael G. Jones
Director, The Army Basing Study
200 Army Pentagon
Washington, D.C. 20310-0200

Please refer to this number
when responding 950612-6

Dear Colonel Jones:

The new National Guard Armory on Fort Ritchie, Maryland was not included in the initial data calls for property inventory. Consequently the facility was not considered in the development of the DoD recommendation, and no costs were associated with its continuation. Discussion between the Commission and your staff indicates the Armory is sited on Fort Ritchie property, and it is the Army's desire to enclave the facility if the Commission adopts the DoD recommendation to close Fort Ritchie, Maryland.

Request you identify any one-time and recurring costs associated with enclaving the National Guard Armory at Fort Ritchie, Maryland. Please provide the Commission with cost information by element of expense and category (one-time or recurring) by June 16, 1995.

If you need any clarification of the data, please contact Rick Brown, Army Team Analyst, at 696-0504, ext 197.

I appreciate your assistance and cooperation. I apologize for the short suspense, but believe you understand the accelerated time constraints under which the staff is working.

Sincerely,

for Clarence R Brown, Army Team
Edward A. Brown III
Army Team Leader

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950612-6

FROM: <u>BROWN, ED</u>	TO: <u>JONES, MICHAEL G</u>
TITLE: <u>ARMY TEAM LEADER</u>	TITLE: <u>DIRECTOR</u>
ORGANIZATION: <u>DBCRC</u>	ORGANIZATION: <u>ARMY BASING STUDY</u>
INSTALLATION (s) DISCUSSED: <u>FORT RITCHIE</u>	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR				COMMISSIONER COX			
EXECUTIVE DIRECTOR				COMMISSIONER DAVIS			
GENERAL COUNSEL				COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A			
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER			
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature	Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature	Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	FYI

Subject/Remarks:
REQUESTING HIM TO IDENTIFY ANY ONE TIME AND RECURRING COSTS ASSOCIATED WITH ENCLAVING THE NAT GUARD ARMORY AT FORT RITCHIE,

Due Date: _____	Routing Date: <u>950612</u>	Date Originated: <u>950610</u>	Mail Date: <u>950612</u>
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REPLY TO
ATTENTION OF

DEPARTMENT OF THE ARMY
OFFICE OF THE CHIEF OF STAFF
WASHINGTON, DC 20310-0200



June 12, 1995

Defense Base Closure and
Realignment Commission
1700 North Moore Street
Suite 1425
ATTN: Mr Brown
Arlington, Virginia 22209

Dear Mr. Brown,

As requested in your 10 June 1995 letter, The Army is pleased to provide the following information regarding Fort Ritchie, MD and the National Guard Armory.

The National Guard Armory was only recently activated and is located on the corner of Ft Ritchie. It is 100% state run and is essentially self-sufficient with the exception of water. The enclave request allows them to retain the licensed land they occupy. The only one-time cost that may result from this enclave is the drilling of a well for water, if the new owners do not allow them to acquire the water from them. This would be an implementation issue.

MICHAEL G. JONES
COL, GS

Director, The Army Basing Study

950612-6R1



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA
REBECCA COX
GEN J. B. DAVIS, USAF (RET)
S. LEE KLING
RADM BENJAMIN F. MONTOYA, USN (RET)
MG JOSUE ROBLES, JR., USA (RET)
WENDI LOUISE STEELE

June 10, 1995

Colonel Michael G. Jones
Director, The Army Basing Study
200 Army Pentagon
Washington, D.C. 20310-0200

Dear Colonel Jones:

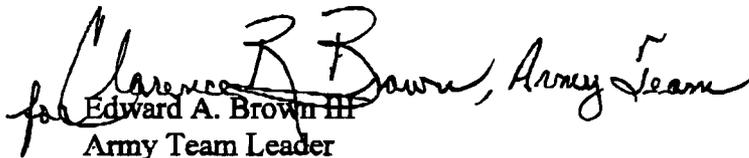
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I appreciate your assistance and cooperation. I apologize for the short suspense, but believe you understand the accelerated time constraints under which the staff is working.

Sincerely,


Edward A. Brown III
Army Team Leader

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950612-7

FROM: HARVEY, WILLIAM T.	TO: BROWN, ED
TITLE: CHIEF, BASE CLOSURE	TITLE: ARMY TEAM LEADER
ORGANIZATION: DEPT OF THE ARMY	ORGANIZATION: DIBCR
INSTALLATION (S) DISCUSSED: SAVANNA ARMY DEPOT, SIERRA ARMY DEPOT	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA	✓		
				COMMISSIONER ROBLES	✓		
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER	✓		
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature	Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature	Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	FYI

Subject/Remarks:
 JOINT PAPER ON RELOCATION OF THE US ARMY DEFENSE AMMUNITION CENTER AND SCHOOL FROM SAVANNA TO SIERRA ARMY DEPOT

Due Date: _____	Routing Date: <u>950612</u>	Date Originated: _____	Mail Date: _____
-----------------	-----------------------------	------------------------	------------------

Please refer to this number
when responding 950612-7

POINT PAPER ON RELOCATION OF THE U.S. ARMY DEFENSE AMMUNITION CENTER AND SCHOOL (USADACS)

Assumptions:

The Savanna Army Depot Activity, Illinois, will be closed as recommended by the Secretary of Defense and USADACS will require a new home.

The BRAC Commission will override the Secretary of Defense recommendation to realign The Sierra Army Depot, California and it could be the beddown location for USADACS.

USADACS Mission Elements:

"munitions training, logistics engineering, explosive safety, demilitarization research and development, technical assistance, and career management"¹

Sierra Suitability - Mission Support:

Munitions Training – The Sierra Army Depot stores over 200,000 short tons (~418 million pounds) of munitions used by all services. This variety would easily accommodate the needs to train students in munitions characteristics, handling, and management.

The extensive range complex includes designated areas for use by pistol; .50 caliber; M-16; M-203 weapons. These are the type facilities required in the training of munitions personnel and their associated security forces.

Logistics Engineering – Sierra has unlimited expansion capability, in addition to over 300 miles of roads, an internal rail system with two locomotives and 59 miles track; and its own, C-5 capable airfield.

When combined with 2.3 million ft² of warehouses and 799 weapons igloos, with 12 standard magazines, the USADACS should have ample space, infrastructure, and facilities for any logistics engineering exercise or scenario evaluation.

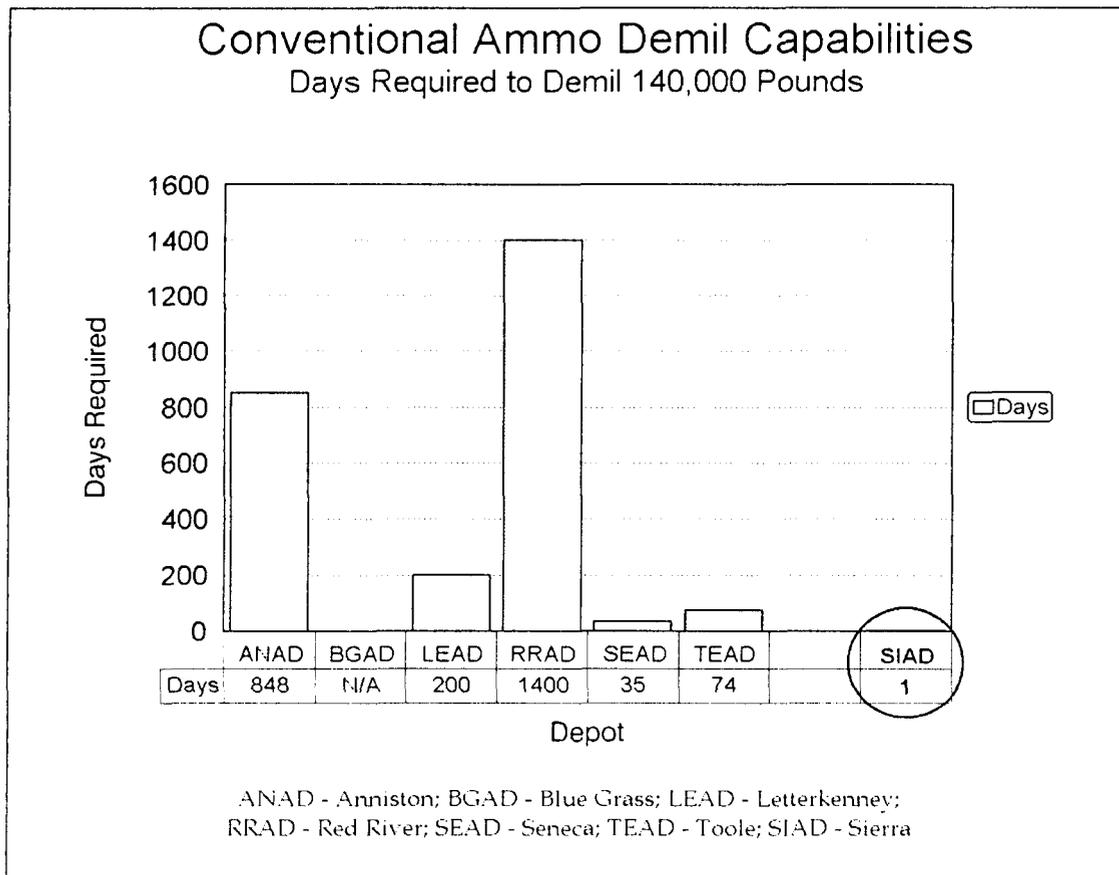
The above would provide outstanding support to the ancillary tasks of transportability testing.

Demilitarization Research and Development – The facilities, licenses, and daily operations at Sierra would more robustly support this portion of the USADACS mission than any other Army installation could.

The demilitarization capacity of Sierra is second to none in the Department of Defense. It includes 14 Open Detonation Pits, each approved for 10,000 pounds net explosive weight (NEW). This provides a 140,000 pound capacity. The chart below highlights the significance of Sierra's (SIAD) capability by displaying it in relationship to other munitions depot capabilities:

¹ Department of Defense, Base Closure and Realignment Report, March 1995, pg. 5-9.

CHART ONE — DEMILITARIZATION COMPARISONS



In addition to the largest capability for demilitarization of explosives, the Sierra depot can also safely destroy the energetic materials of large rocket motors. The current permit allows the Sierra depot to "static burn" up to 140,000 pounds NEW and in June the permit renewal will increase the limit to 160,000 pounds. Sierra's experience burning rocket motors dates to 1989 and, with small modifications currently in progress to support the center section of the largest rockets, the depot will be able to burn rocket motors of any size.

Sierra also is home to a "one of a kind" deactivation furnace for use in incinerating up to .50 caliber munitions. This Ammunition Peculiar Equipment item is the only one authorized by the Army for use and will soon receive a Part B Permit from the State of California. The new permit will allow Sierra to use the furnace to incinerate small arms ammunition, primers, fuzes, and booster material for 10 years.

The above demilitarization operating levels, procedures, facilities, and sites have all necessary environmental certifications.

These assets are essential for USADACS training and function testing of explosive materials.

Sierra Suitability - Facility Support:

In addition to specialized infrastructure and inherent capabilities, the USADACS will require academic, research, storage, and living facilities. These were identified by the Department of the Army during their BRAC 95 analysis. This listing of facility needs will be used to show how the Sierra Army Depot can more cost effectively support the beddown of the USADACS. The source of this information will be the Army's Cost of Base Realignment Actions (COBRA) Cost Model.

Since the USADACS is currently located at The Savanna Army Depot Activity, Illinois, the Army's COBRA Cost Model for closing Savanna contains all costs to relocate the school. It identifies the need for \$20.914 million in Military Construction (MILCON) for facilities to move USADACS to McAlester Army Ammunition Plant, Oklahoma.²

This cost estimate includes all projected funds necessary to modify (rehab) existing facilities, build new facilities, and upgrade facilities to meet explosive safety criteria. It also includes the costs associated with design, site preparation, contingency funding, and project supervision/oversight, etc.

The information below identifies the Department of the Army's certified requirements for facilities for the USADACS campus and was extracted from the Army's COBRA AS4-4a Scenario File:³

TABLE ONE -- USADACS FACILITY REQUIREMENTS

MILCON for Base: McAlester, OK						
All Costs in \$K						
Description	Milcon Categ	Using Rehab	Rehab Cost*	New Milcon	New Cost*	Total Cost*
APPLIED INST BLDG	APPLI	14,000	1,206	20,000	2,920	4,127
RDT&E PRODUCTION	RDT&E	47,000	4,937	0	0	4,937
GEN PURPOSE ADMIN	ADMIN	44,000	3,525	0	0	3,525
GENERAL INST BLDG	SCHLB	20,000	1,572	0	0	1,572
WAREHOUSE	STORA	0	0	20,000	1,537	1,537
PRODUCTION	PRODU	28,000	2,116	0	0	2,116
TRANS VALID TEST FAC	OTHER	0	n/a	0	n/a	2,000
REFURBISH TRANSPORTATION VALIDATION AREA FACILITIES						
EXPLOSIVE SAFETY FAC	OTHER	0	n/a	0	n/a	1,100
REFURBISH 11,4KSF OF FACILITIES TO MEET EXPLOSIVE SAFETY CRITERIA						
Total Construction Cost:						20,914

*All Milcon Costs include Design, Site Preparation, Contingency Planning, and SIOH Costs where applicable.

² Department of the Army, Base Closure and Realignment Closure (BRAC) 95, COBRA Reports, March 1995, pg. 94. The pages reproduced in this report do not specifically identify the line item MILCON costs associated with the McAlester option. A review of the source COBRA Scenario Report (AS4-4a.CBR) provided the detail.

³ COBRA Scenario Report AS4-4a.CBR, Military Construction Assets (COBRA v5.08) - Page 2/3, Data As Of 07:12 09/30/1994.

POINT PAPER -- RELOCATION OF THE USADACS FROM SAVANNA ARMY DEPOT, IL TO THE SIERRA ARMY DEPOT, CA PG. 4

As can be seen from Table One above, the Army anticipates the need for 40,000 square feet of new construction to relocate the school to McAlester.

The Sierra Depot has a significant number of facilities, of the types required, already built and in excellent condition. Even more space will be available in July 1996 when the withdrawal of a special mission and its associated personnel is completed. Current and July 1996 facilities that will be available are listed below, by type:

TABLE TWO -- SIERRA ARMY DEPOT FACILITIES

Type	Building Identifier	Square Footage	Use	Remarks
Applied Instruction	671	13,600	Administrative	Built in 1980 as Admin General Purpose, Applied Instruction, & Special Weapon Magazine
		2,400	Auditorium	
		58,000	Training	Convert from storage.
Ammo Renovation and Demil	403	11,460	Ammo Ren/Demil	
	593	5,344	Ammo Renovation	
	599	12,081	Ammo Demil	Currently vacant.
	640	25,380	Ammo Renovation	
General Admin	166	6,932	Dormitory	Built as 48-man barracks.
	167	6,932	Dormitory	Built as 48-man barracks.
	168	6,932	Dormitory	Built as 48-man barracks.
	169	13,100	Dormitory/ Admin	Built as 80-man barracks with admin space in 1990.
	597	7,449	Admin	Built in 1957.
General Instruction	670	8,045		Built in 1979 as Security Ready Building.
	672	24,400	Ammo Shop	Built in 1980 as Special Weapons Shop.
Other Support	165	4,022	Dining Hall	
	144	7,500	Eating Portion	
		4,670	Guesthouse Portion	
Government Housing	Amedee Court	60,917		40 Units, built in 1975.
	Lahontan Court	51,012		40 Units, built in 1975.
	Sierra Court	120,080		80 Units, built in 1987.

When the facility types and space in Table Two are applied to the USADACS requirements, the need for new construction is reduced by 44%. The next table shows the Army proposal for moving the USADACS to McAlester alongside the ability to house the center and school at

From: Paul G. Freund To: William T. Harvey

Date: 6/9/95 Time: 09:19:38

Page 5 of 6

POINT PAPER -- RELOCATION OF THE USADACS FROM SAVANNA ARMY DEPOT, IL TO THE SIERRA ARMY DEPOT, CA PG. 5

Sierra. It recaps the square footage programmed for rehab or new construction at McAlester shown in Table One and offers an alternative using the Sierra facilities which will be available in July 1996. As the table will show, Sierra has administrative and training facilities in place, ready to accommodate the USADACS for less expense than the Army's proposed action.

TABLE THREE -- SIDE BY SIDE COMPARISON OF NEW CONSTRUCTION REQUIRED
MCALESTER VS SIERRA

Description	McAlester		Sierra		Bldg
	Use	New	Use	New	
APPLIED INST BLDG	14,000	20,000	34,000	0	671
RDT&E PRODUCTION	47,000	0	48,921	0	403, 599, 604
GEN PURPOSE ADMIN	44,000	0	49,390	0	166-169, 597, 670
GEN INST BLDG	20,000	0	24,400	0	672
WAREHOUSE	0	20,000	24,000	0	671
PRODUCTION	28,000	0	5,344	22,656	5,931
Total New Construction		40,000		22,656	

44% smaller requirement

In addition to the direct mission facilities available for use by the USADACS, the housing situation is excellent. By July 1996, the projected occupancy of Military Family Housing will be less than 15% and the bachelor quarters will be empty. This means nearly all of Sierra's housing could be committed to the center's personnel and students. Since the Secretary of Defense emphasized the importance of housing for our service members and their families in his budget submission to the Congress in February, it would seem wise to make use of these valuable assets.

The Sierra Army Depot also has a complete suite of recreational and support facilities. These include: Club, Bowling Alley, Library, Post Exchange, Commissary, Theater, Fitness Center with Nautilus Equipment, Baseball Fields, Soccer Field, Tennis Courts.

Finally, Sierra is located beside a major national highway, midway between Susanville, California, the Seat of Lassen County, and Reno, Nevada. Susanville is a full service community offering an ideal family environment and ample housing opportunities while Reno affords easy access to major transportation hubs.

Summary:

There is a cost effective option to the Army's proposal to relocate the USADACS to McAlester Army Ammunition Plant -- it's called the Sierra Army Depot.

The Sierra Army Depot has the infrastructure, permitting, and facilities already in place and available to beddown the center and school as a world class operation.

A move to Sierra would reduce the MILCON requirement by approximately 44%, saving the taxpayers about \$9.2 million. This represents over 24% of the entire programmed amount for the Savanna closure. Recognizing budget quality estimates could change the above projections

From: Paul G. Freund To: William T. Harvey

Date: 6/9/95 Time: 09:20:21

Page 6 of 6

POINT PAPER -- RELOCATION OF THE USAD/ACS FROM SAVANNAH ARMY DEPOT, IL TO THE SIERRA ARMY DEPOT, CA pg. 6

and increased transportation costs will eliminate some of the reduction, the savings will still be substantial.

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950612-8

FROM: HORN, STEPHEN	TO: DIXON
TITLE: REP. (CA)	TITLE: CHAIRMAN
ORGANIZATION: U. S. CONGRESS	ORGANIZATION: DBCRC
INSTALLATION (S) DISCUSSED: LONG BEACH NAVAL SHIPYARD	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA	✓		
DIR./CONGRESSIONAL LIAISON		Ⓢ		COMMISSIONER ROBLES	✓		
				COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER		X	
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

<input checked="" type="checkbox"/> Prepare Reply for Chairman's Signature	<input type="checkbox"/> Prepare Reply for Commissioner's Signature
<input type="checkbox"/> Prepare Reply for Staff Director's Signature	<input type="checkbox"/> Prepare Direct Response
<input checked="" type="checkbox"/> ACTION: Offer Comments and/or Suggestions	<input checked="" type="checkbox"/> FYI

Subject/Remarks:

RESPONSE TO MAY 8 ISSUE PAPER BY MAINE/NEW HAMPSHIRE CONGRESSIONAL DELEGATION.

Due Date: 950614	Routing Date: 950612	Date Originated: 950523	Mail Date:
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STEPHEN HORN
38TH DISTRICT, CALIFORNIA

WASHINGTON OFFICE:
129 CANNON HOUSE OFFICE BUILDING
WASHINGTON, DC 20515
(202) 225-6676

DISTRICT OFFICE:
4010 WATSON PLAZA DRIVE
SUITE 160
LAKEWOOD, CA 90712
(310) 425-1336

Congress of the United States

House of Representatives
Washington, DC 20515-0538

May 23, 1995

COMMITTEE:
TRANSPORTATION AND
INFRASTRUCTURE
SUBCOMMITTEES:
SURFACE TRANSPORTATION
WATER RESOURCES
AND ENVIRONMENT
COMMITTEE:
GOVERNMENT REFORM AND
OVERSIGHT
SUBCOMMITTEE:
CHAIRMAN:
GOVERNMENT MANAGEMENT, INFORMATION,
AND TECHNOLOGY

The Honorable Alan J. Dixon
Chairman
The Base Closure and Realignment Commission
1700 North Moore Street
Suite 1425
Arlington, Virginia 22209

Please refer to this number
when responding 950612-8

Dear Chairman Dixon:

I am writing to you today to further stress the importance of the irreplaceable contributions of the Long Beach Naval Shipyard to the United States Navy, to the Department of Defense, and to our country. On April 28, 1995, officials from the City of Long Beach, Vice Admiral P. M. Hekman (Retired), and I testified before the 1995 Defense Base Closure and Realignment Commission regional hearing at the Westin Hotel in San Francisco, California. On May 8, 1995, the Congressional delegations from Maine and New Hampshire wrote to the Commission and raised issues pertaining to the addition of the Portsmouth Naval Shipyard to the list of military installations being considered for closure.

The City of Long Beach has carefully considered each of the issues raised by the Maine/New Hampshire Congressional delegation. We believe that many of the viewpoints presented by the Maine/New Hampshire Congressional delegation are significantly in error. We have, therefore, prepared a response to the Maine/New Hampshire congressional delegation's letter of May 8, 1995, addressing each issue. We respectfully request that the Commission and/or its staff carefully consider the City of Long beach response to each issue raised by the Maine/New Hampshire Congressional delegation. A copy of the may 8, 1995 letter and issue paper is enclosed.

Thank you for considering the factual data which we have submitted in response to the Maine/New Hampshire Congressional delegation May 8, 1995, letter. If you require further information or have questions, please contact Vice Admiral P.M. Hekman (Retired) (703) 525-3403, Mr. Larry Taub (202) 546-3414, or Mr. Eric Swedlund, of my staff, (202) 225-6676.

With kindest regards,

Sincerely,


Stephen Horn
U.S. Representative

Enclosures

cc: Al Cornella
Rebecca Cox
Gen. J. B. Davis, USAF (Ret)
S. Lee Kling
RADM Benjamin F. Montoya, USN (Ret)
MG Josue Robles, Jr., USA (Ret)
Wendi Louise Steele

MILITARY VALUE ASSESSMENT

Drydocks:

The Navy's military value figures regarding capabilities is essentially valid. The point made in the letter, using the words, "and perform work on", distorts the issue and is not a valid point. The fact is, work can be performed on every class of ship in the Navy's inventory at the Long Beach Naval Shipyard. The shipyard need not be "nuclear certified" in the technical sense, since this term largely refers to personnel qualifications for working on nuclear components. The Navy routinely uses its inventory of qualified personnel to work on nuclear components outside of (so-called) nuclear certified shipyards. The Navy cannot send many types of ships to the Portsmouth Naval Shipyard. Thus, the difference in military value. The Portsmouth Naval Shipyard finishes last in every scenario. The Long Beach Naval Shipyard score is not inflated.

Production workload:

The Portsmouth Naval Shipyard does not possess a surface ship overhaul experienced workforce, and their claim to direct transferability of skills (because they work on "more complicated" ships) is not true. The Portsmouth Naval Shipyard does not possess the shop infrastructure to work on equipment normally carried by surface ships (missile launchers, guns, gas turbines, fire control and search radars, variable pitch propulsion systems, etc.). Nor is the Surface Force Type Commander anxious to expend his limited maintenance dollars in a shipyard with the very high manday rates characteristic of the Portsmouth Naval Shipyard when the work can be done cheaper in the Norfolk Naval Shipyard or in the private sector, where the workforce and the infrastructure already exists, as well as the capacity, in a very competitive environment. The Portsmouth Naval Shipyard could never succeed in a public/private competitive world. (as the Long Beach Naval Shipyard can - and does).

The City of Long Beach is correct in questioning the Portsmouth Naval Shipyard scores. The 500 mile rule, if used for both yards, should result in a much higher score for the Long Beach Naval Shipyard because of that yard's ability to accept every class of ship in an emergency. The Portsmouth Naval Shipyard simply cannot do that, because it lacks the infrastructure for anything larger than a frigate.

The Regional Maintenance Concept leadership resides in Atlantic Fleet Headquarters, Norfolk, Virginia; not in Kittery, Maine. Moreover, the Portsmouth/New London concept is similar to the Long Beach/San Diego concept in terms of quality of life, and is perhaps worse, only the Navy doesn't discuss the quality of life impact of the former; only the later.

EXCESS NUCLEAR CAPACITY

The Finding discussion makes no rational sense. This is the same "we don't know the future of submarines" argument the Navy used before, when all else failed to produce the desired result. It is not possible to actually quantify excess capacity in the context of total possible capacity because the Navy has placed restrictions on the surge factors. There is no doubt however that

there is very little surge capacity at the Portsmouth Naval Shipyard. The Navy failed to consider private sector existing and surge capacity for submarine work as well. Yet, regardless of the existence or lack of merit to the argument, there exists a recognized excess of nuclear capacity for any rationally foreseen nuclear work, exclusive of the private sector. And no single shipyard had an advantage over any other as the criteria was equally applied.

AGE AND MAINTENANCE OF THE PORTSMOUTH NAVAL SHIPYARD DRYDOCKS

Drydock No. 2 was built in 1905, and still contains production systems of that era. This drydock was upgraded over the years, the last major upgrade occurring in 1992 - which essentially closed the shipyard to any meaningful work while in progress. This upgrade was facilitated by language in the military construction appropriations bill which directed that all shipyard military construction funds for two years be spent only at the Portsmouth Naval Shipyard. The upgrades went primarily into the construction of facilities and managerial offices at the head of the drydock, with lesser funds going into electrical and plumbing upgrades, along with the purchase of portable weather covers to be placed over the submarine while in dock; units already possessed by other shipyards. Regardless, this upgrade has done nothing to increase the military/strategic value of the yard. In actuality, the military/strategic value has been reduced because the upgrades further limited the ability to place a surface ship in the largest drydock. The improvements were for the purpose of improving efficiency. The Portsmouth Naval Shipyard manday rates and costs of overhaul remain among the highest in the nation. Its three docks are simply too small to accept the vast majority of the Navy's ships.

CAPACITY TO WORK ON NUCLEAR SUBMARINES

The Issue, as stated, is simply not true. There is no attempt to perform submarine work at the Long Beach Naval Shipyard; and the City of Long Beach has never made this argument. Performing submarine overhauls is neither necessary nor desirable, and the closure of the Portsmouth Naval Shipyard would not change this.

The fact remains, however, that work on all type ships can be accomplished at the Long Beach Naval Shipyard, if necessary to do so; simply via the temporary assignment of personnel who are qualified to do the work. This is a facilities argument! This claim cannot be made by the Navy for the Portsmouth Naval Shipyard, due to the very limited nature of its infrastructure.

Thus, these three pages can be set aside as not being relevant to the issue.

UNIQUENESS OF THE PORTSMOUTH NAVAL SHIPYARD

The Portsmouth Naval Shipyard is not unique in its ability to refuel 688 class submarines. Refueling can be accomplished at the Norfolk Naval Shipyard, at the Puget Sound Naval

Shipyard, and (by 1997) at the Pearl Harbor Naval Shipyard. In addition, Newport News can refuel 688 class submarines with little preparation. This fact was confirmed in a May 12, 1995, telephone conversation between VADM (Ret) P. M. Hekman, former Commander of the Naval Sea Systems Command, and the President and CEO of Newport News, Mr. Phillips. Mr Phillips confirms the ability for Newport News to refuel two and possibly three SSN-688's simultaneously, and is completing a \$300 million new nuclear refueling complex. Newport News designed the 688's, is the Design and Planning Shipyard for the Class, and constructed about half of these submarines. Their productivity and efficiency in this class is unparalleled.

The Submarine Maintenance Engineering, Planning, and Procurement (SUBMEPP) organization argument carries no weight, as this is an organization totally independent of the shipyard. There is a consolidation decision to move SUBMEPP onto shipyard property, however, there is presently no useable space for them. SUBMEPP is housed in bargain rate and perfectly adequate offices in a complex that could not make it, economically. Their presence where they are is a good deal for both the Navy and the local economy.

The "parallel refueling" claim has never been proven, and is considered to be infeasible. Moreover, it is not necessary, nor would it improve efficiency. In 1991, NAVSEA rejected this claim as infeasible from a space/volume standpoint. In addition, the weather covers could not be used if a parallel docking were used. Lastly, NAVSEA (in 1990-1991) considered the concept to fail from a refueling safety standpoint. This idea has lain dormant since that time.

THE PORTSMOUTH NAVAL SHIPYARD AS THE SSN 688 CLASS "CENTER OF EXCELLENCE"

The Navy has essentially abandoned the so-called "Center of Excellence" concept as being incompatible with the BRAC process. Though there is merit in the idea, it doesn't fit the times.

Newport News is the Design and Planning Yard for the SSN 688 Class. Electric Boat is a sub-contractor for part of this work. It is not a "sharing" arrangement. The Navy is scrapping all the SSN 637's.

The Portsmouth Naval Shipyard's claim concerning "688 experience" is coincidental, and only holds up because Mare Island is closing. The argument has nothing to do with capability or with capacity. The real issues that should be considered are (1) military/strategic value, and (2) excess capacity. This is where the Portsmouth Naval Shipyard comes up short, with no way to stretch military/strategic value, and is in an obvious over-capacity position, even not counting the extensive capacity, capability, and experience in the private sector.

The Mare Island Naval Shipyard actually had a much stronger case for remaining open than did the Portsmouth Naval Shipyard in the last BRAC round, except on the basis of excess capacity. The Charleston Naval Shipyard had a military value substantially higher than the Portsmouth Naval Shipyard. There is no technical capability at the Portsmouth Naval Shipyard

that cannot be quite easily transferred to the Norfolk Naval Shipyard or to the Puget Sound Naval Shipyard, as is being done presently with the closures of the Philadelphia, Charleston, and Mare Island Naval Shipyards.

THE PORTSMOUTH NAVAL SHIPYARD PERFORMING NON-NUCLEAR SURFACE SHIP WORK

The discussion in the letter is based upon false premises. The Long Beach Naval Shipyard has never claimed to be a nuclear shipyard.

It would definitely be expensive to perform surface ship work at the Portsmouth Naval Shipyard. One need only look at their manday rate, and the fact the shipyard is already subsidized by higher than actual manday rates in shipyards such as the Long Beach Naval Shipyard. The Portsmouth Naval Shipyard is now scrambling (and that's the correct word) to prove they also have a surface ship repair capability, simply because there is not enough work in their specialized field to justify remaining open. The Portsmouth Naval Shipyard is used reluctantly for Tiger Teams due to their high cost and narrow capability. The full impact of this is only now being recognized with the closure of the Charleston Naval Shipyard and particularly the Philadelphia Naval Shipyard, which was the favored shipyard for this work, because it was the cheapest and had the best quality.

The NOTE on this page is simply a twisting of words to design a statement that was never made. The Long Beach Naval Shipyard never claimed an ability to do nuclear work; only that nuclear work could be performed in the Long Beach Naval Shipyard in similar manner to that now being performed in ports all over the world by qualified work crews from nuclear qualified shipyards. This is similar to the work performed at the Long beach Naval Shipyard when, for several years, nuclear surface ships were homeported at the Long Beach Naval Station.

PEARL HARBOR REFUELING FACILITY

The fact the Portsmouth Naval Shipyard doesn't like the facilitization of the Pearl Harbor Naval Shipyard, and cannot stop it, does not change the fact that it is occurring on schedule. The Portsmouth Naval Shipyard didn't complain when congressional actions designated all the Navy's shipyard military construction funds to the Portsmouth Naval Shipyard, to the detriment of other shipyards, in an attempt to "save Portsmouth".

SHORT TERM WORKLOAD FOR NAVAL SHIPYARDS

There is no statistical basis for the statement that Naval shipyards will be fully loaded with nuclear work through the next century. This is pure speculation, not supported by the Navy's own data base. Moreover, once again private sector capacity exists.

ASSESSMENT OF CUMULATIVE ECONOMIC IMPACT

We are not able to assess this area of the letter as we have no access to the numbers used by its authors. We project that the closure of the Long Beach Naval Shipyard would have similar or even greater economic impacts.



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

Please refer to this number
when responding 950612-8R1

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA
REBECCA COX
GEN J. B. DAVIS, USAF (RET)
S. LEE KLING
RADM BENJAMIN F. MONTOYA, USN (RET)
MG JOSUE ROBLES, JR., USA (RET)
WENDI LOUISE STEELE

June 20, 1995

The Honorable Stephen Horn
United States House of Representatives
Washington, D.C. 20515

Dear Representative Horn:

Thank you for your letter which responds in detail to issues raised by the Maine and New Hampshire congressional delegations about the Long Beach Naval Shipyard. I appreciate the information which you have provided to us and welcome your comments. You may be certain that a copy of your letter and the supporting information on the Long Beach Naval Shipyard will be provided to each Commissioner as well as the Commission staff for their review.

I was pleased that you were able to participate during the Commission's June 13 congressional hearing recently. I appreciate the time and commitment you have devoted to this difficult and challenging process. Please do not hesitate to contact me if you have additional information to bring to the attention of the Commission.

Sincerely,

Alan J. Dixon
Chairman

AJD:cw

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950612-9

FROM: BA BABBITT, GEORGE T TITLE: PRINCIPAL DEP DIRECTOR ORGANIZATION: OLA	TO: DIXON TITLE: CHAIRMAN ORGANIZATION: DBCRC
INSTALLATION (s) DISCUSSED: DEF INDUSTRIAL SUPPLY CENTER	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA	✓		
				COMMISSIONER ROBLES	✓		
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

<input type="checkbox"/> Prepare Reply for Chairman's Signature	<input type="checkbox"/> Prepare Reply for Commissioner's Signature
<input type="checkbox"/> Prepare Reply for Staff Director's Signature	<input type="checkbox"/> Prepare Direct Response
<input checked="" type="checkbox"/> ACTION: Offer Comments and/or Suggestions	<input type="checkbox"/> FYI

Subject/Remarks:

RESPONDING TO FEDERAL MANAGERS ASSOCIATION CONCERNS OVER PROPOSED SCHEDULE TO TRANSFER ITEMS WILL DEGRADE READINESS

Due Date: _____	Routing Date: <u>950612</u>	Date Originated: <u>950609</u>	Mail Date: _____
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DEFENSE LOGISTICS AGENCY
HEADQUARTERS
CAMERON STATION
ALEXANDRIA, VIRGINIA 22304-6100



19 JUN 1995

IN REPLY
REFER TO

CAAJ(BRAC)

Honorable Alan J. Dixon
Chairman
Defense Base Closure and Realignment Commission
1700 North Moore Street, Suite 1425
Arlington, VA 22209

950612-9

Dear Chairman Dixon:

During the last several weeks the Defense Logistics Agency (DLA) has been receiving indications that some on the Commission are concerned about the potential impact on readiness of the large scale reassignment of management responsibility for items of supply inherent in the Secretary of Defense's recommendation to disestablish the Defense Industrial Supply Center (DISC). These concerns were laid out in a package prepared by the DISC chapter of the Federal Manager's Association (FMA), which your staff provided us on 1 June 1995. Specifically, the FMA contends that the rate at which items must be transferred in order to meet the "proposed" schedule imposes unnecessary and substantial risk; and that this transfer of item management responsibility cannot be done without significantly degrading readiness. The FMA also contends that DLA overlooked appropriate "lessons learned" from Base Realignment and Closure (BRAC) 93 and the reorganization of the Defense Construction Supply Center (DCSC) in making our recommendation. In addition, the FMA questioned the economic viability of the recommendation because they feel that the costs of effecting the item transfers have been significantly underestimated.

The following paragraphs will briefly address the FMA's principal concerns and their underlying assumptions. However, before proceeding, it is worth stressing that DLA holds no mission or objective higher than supporting the readiness of the armed forces. Neither the Agency nor the Department would propose any action we felt had the potential to impair or compromise military readiness. DLA is confident that consolidating items by the type of management required can be accomplished without adversely affecting readiness.

With regard to the rate of transfer, the FMA contends that the timeframe proposed for moving the approximately 1.1 million items managed by DISC to the Defense General Supply Center (DGSC) is unrealistic. By their calculations, this will require relocating approximately 41,000 items per month, which, predicated on historical data (most notably the Consumable Item Transfer (CIT) Program Phases I and II), the FMA asserts is about four times what is achievable. Using the same precedents, they suggest that a minimum of an 8 to 10 year period is required.

CAAJ(BRAC) PAGE 2
Honorable Alan J. Dixon

The FMA concern appears to be founded on a misinterpretation of preliminary analysis and planning documents, and incomplete information. In particular, the 41,000 per month transfer figure presumes the bulk of the BRAC 95 reassignments will take place in only 2 years, 1998 and 1999. Apparently, this was assumed to be the "proposed time frame" because it is what is reflected in a "notional" transfer schedule distributed by this Headquarters at a BRAC 95 implementation planning meeting in early May 1995, and because DLA made a corporate decision that the CIT Phase II item transfers planned for 1996 and 1997 will take precedence over the BRAC 95 transfers. Neither the "notional" schedule nor the CIT decision were intended, or should be construed, as establishing a definitive time line. Giving CIT Phase II precedence does not mean that we will not also avail ourselves of the opportunity to start BRAC 95 item movements as soon as possible, nor does reflecting a notional end date of 1999 in preliminary planning documentation indicate that we will not use the full 6-year transfer period allowed by law if the need arises.

It also needs to be understood that there is a considerable difference between reassigning active and inactive items. Of the 1.1 million items managed by DISC, over 600,000 are inactive and, consequently, involve minimal effort and negligible risk to relocate. Predicated on 400,000 active items, there is adequate time to complete the recommended action even at the very conservative 10,000 items a month figure proposed by the FMA as a realistic transfer rate. However, we are confident that we can proceed faster without having to accept any undue risks. As relayed in our 25 April 1995 letter to the Commission, we have a wealth of experience in conducting large scale item transfers, having just completed the successful assimilation of over 750,000 CIT Phase I items from the Services, and will be applying the lessons learned from that evolution to the BRAC transfers. Just as importantly, we are taking advantage of improvements in information technology and the adoption of new business practices to significantly reduce the risks involved with conducting massive item transfers. The following subparagraphs speak briefly to each of these points:

a. In analyzing what could have worked better in the CIT Phase I program, we discovered that most of the problems we encountered were directly related either to receiving items that were not properly prepared for transfer (insufficient technical information or other data, deficient asset position, etc.), or to Automatic Data Processing (ADP) system incompatibilities between the transferring Service and DLA. As the BRAC 95 recommendation involves an internal reassignment action, the ADP system incompatibility problem clearly does not apply. We are taking care of the preparation problem for both CIT Phase II and our BRAC 95 recommendation by establishing an organization to serve as an impartial "hub" to determine the fitness of an item to be transferred. We have also budgeted substantial sums to provide the labor and support necessary for the

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transferring Inventory Control Point (ICP) to ensure that items are properly prepared. Simply put, an active item will not be reassigned unless it is supported with adequate technical documentation, appropriate contracts, and a full "pipeline." This should minimize the universe of items requiring immediate action by the receiving ICP and thus the potential for disrupting Service support.

b. With respect to technological improvements, most of our business, both internal and external to the ICP, is now done electronically. In the past, transferring items required sorting, packaging, and moving huge amounts of hard to use paper records (item manager folders, contract correspondence, drawings, specifications etc.) needed to fill out the basic management information available in computer files. In contrast, for this transfer much of the critical ancillary data will be passed electronically using digitized images that are indexed and cross referenced to greatly simplify their employment by the receiving ICP. Furthermore, if the need should arise, the capability exists for us to quickly create "virtual" organizations to access expertise wherever it may reside. This is being made even easier by the relocation of all our ICP data processing to the Columbus, OH, Megacenter this summer.

c. As with the use of a "hub" and improved technology, our shift in business processes significantly abates the risks associated with reassigning items. More specifically, we are placing much more reliance on direct commercial support and on establishing long term contractual relations with our suppliers. We already have a broad spectrum of coverage in both areas and expect them to expand rapidly over the next several years. The effect is to substantially decrease the likelihood that transferred items will require near term procurements or other immediate corrective actions. This in turn gives the receiving ICP more time to familiarize itself with the new items, and the ability to concentrate its attention on what will be a much smaller universe of items requiring near term actions.

As many of the concerns about the rate of transfer are unfounded, so is the attempt to extrapolate the problems encountered during the Defense Construction Supply Center (DCSC) reorganization along weapon system lines to our BRAC 95 recommendation. While it is true that DCSC's Supply Material Availability (SMA) rate declined after its reorganization, that did not translate into degraded readiness. If one looks at Mission Capability (MC) rates for the individual weapon systems one will find that they did not suffer any precipitous decrease due to DCSC managed materiel. This is due to both the ability of the ICP to differentiate between critical and non-critical items (and consequently focus its efforts on the important items), and DoD's multi-echelon supply system which

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makes allowance for momentary interruptions in the wholesale level of support. It is also noteworthy that DCSC's SMA rate is rising rapidly and will soon be back to where it was before the reorganization approximately 18 months ago.

The preceding is not intended to imply that the DCSC reorganization did not encounter some problems. However, the problems were largely internal management issues, and the Agency learned valuable lessons from those failures which, we believe, will assist us in assuring the movement of item management does not impact support to the Military Services.

In the same vein, DLA does not believe, as asserted by the FMA, that the BRAC 95 recommendation to transfer item management responsibilities is inconsistent with our decision in BRAC 93 not to propose merging DISC with DCSC in Columbus, OH. The concern in BRAC 93 was that the workforce would not transfer with the workload. The BRAC 95 recommendation was constructed to take maximum advantage of our trained workforce where it currently resides. Trained individuals would manage different items, but their experience would be retained.

The FMA also expressed concern that the cost to transfer items was not considered. Discreet item transfer costs were not included in the Cost of Base Realignment Actions (COBRA) model runs. Such costs had not been separately recognized by DoD in the past. DLA also did not know the magnitude of the costs, given all the improvements anticipated in the transfer process. However, even using a worst case estimate, the General Accounting Office (GAO) concluded that the difference in Net Present Value would not be sufficient to change the recommendation. For your information, transfer costs have been included in the BRAC budget currently being developed, and the revised COBRA run provided to you.

The FMA also appears to imply that a simple merger of DISC and DPSC, without transferring item management responsibilities, would have less impact on readiness than the Secretary's recommendation. On the contrary, the span of control and management problems inherent in overseeing two large and diverse management systems with little commonality in customers or vendors are far more likely to adversely affect readiness. Nor would such a merger allow DLA to take full advantage of the increasing emphasis on separating commercial type practices and materiel from weapon system related requirements. As pointed out in the 24 May 1995 Report of the Commission on Roles and Missions of the Armed Forces, only by taking full advantage of commercial practices and putting greater reliance on the commercial sector, where feasible, can the DoD sustain readiness of forces and weapon systems in today's funding climate.

9 JUN 1995

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We do not mean to imply that there is no risk involved with our proposal, or that we can guarantee there will be no impact. It is readily admitted that transferring so many items will be a complex affair and require the utmost in careful planning to ensure it is completed without disrupting support. However, we firmly believe: we have the requisite expertise and skill to successfully conclude this ICP consolidation; that the risks are well within acceptable bounds given the reduced threat environment; and that our assessment of what is prudent is in keeping with the Secretary of Defense's priorities.

In closing, it is important to remember that with acquisition reform, new business practices, and the drop off in business attendant to the force structure reductions we simply no longer require three weapon system oriented ICPs. It would be regrettable to forego the savings available from our recommendation, and the direct contribution these savings could make to readiness, because of concerns about our ability to manage a process where we have repeatedly demonstrated our proficiency. We are certain we should proceed.

Sincerely,



GEORGE T. BABBITT
Major General, USAF
Principal Deputy Director



DEFENSE LOGISTICS AGENCY
HEADQUARTERS
CAMERON STATION
ALEXANDRIA, VIRGINIA 22304-6100



JUN 1995

IN REPLY
REFER TO

CAAJ(BRAC)

Honorable Alan J. Dixon
Chairman
Defense Base Closure and Realignment Commission
1700 North Moore Street, Suite 1425
Arlington, VA 22209

Please refer to this number
when responding 950612-9

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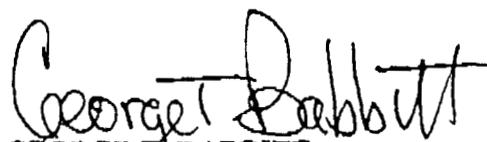
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Sincerely,



GEORGE T. BABBITT
Major General, USAF
Principal Deputy Director

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950612-10

FROM: CIRILLO, FRANK	TO: BLUME, JAY
TITLE: AIR FORCE TEAMLEADER	TITLE:
ORGANIZATION: DBCRC	ORGANIZATION: HEADQUARTERS USAF
INSTALLATION (s) DISCUSSED: 726TH AIR CONTROL SQUADRON	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR				COMMISSIONER COX			
EXECUTIVE DIRECTOR				COMMISSIONER DAVIS			
GENERAL COUNSEL				COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A			
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER			
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature	Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature	Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	FYI

Subject/Remarks:

FORWARDING COPY OF BRIEF BY CITY OF SUMTER S.C. SUPPORTING 1995 DECISION TO REDIRECT 1993 DECISION AND LEAVE THE 726 AT SHAW AFB

Due Date:	Routing Date: 950612	Date Originated: 950612	Mail Date: 950612
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THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425

ARLINGTON, VA 22209

703-696-0504

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA

REBECCA COX

GEN J. B. DAVIS, USAF (RET)

S. LEE KLING

RADM BENJAMIN F. MONTOYA, USN (RET)

MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

June 12, 1995

Major General Jay Blume (Attn: Lt. Col. Mary Tripp)
Special Assistant to the Chief of Staff
for Base Realignment and Transition
Headquarters USAF
1670 Air Force Pentagon
Washington, D.C. 20330-1670

*Please refer to this document
for information 950612-10*

Dear General Blume:

I am forwarding three items that require your assistance.

First, I need Air Force comments on the attached "City of Sumter and Sumter County" briefing forwarded to the Commission on June 12, 1995.

Second, the ICBM force structure provided to the Commission by the Air Force is inconsistent with the Nuclear Posture Review and the DoD recommendation to inactivate one ICBM field. The North Dakota Congressional delegation has raised the issue of this inconsistency. The reason for this has been explained telephonically to our general counsel, but I need written documentation that it is the Air Force's intent that the ICBM force structure should be consistent with the Nuclear Posture Review and the DoD recommendation.

Finally, what plans does the Air Force have for the Titan I missile hangar that presently houses Detachment 1, Space Systems Support Group, at Lowry AFB, since the DoD recommendation says nothing about closing this facility. It is our understanding that it is Air Force policy to avoid the creation of "islands of operations" within closed bases where alternatives already exist.

In order to assist the Commission in its review, I would appreciate your written comments on these items no later than June 16, 1995. Thank you for your assistance in this matter.

Sincerely,

Francis A. Cirillo Jr., PE
Air Force Team Leader



**CITY OF SUMTER
AND
SUMTER COUNTY**

**THE SHAW - SUMTER COMMUNITY:
PARTNERS IN PROGRESS
WORKING FOR QUALITY**



City of Sumter

South Carolina

29151

SUMTER BASE DEFENSE COMMITTEE

OPERA HOUSE
P.O. BOX 1449

TELEPHONE
(803) 773-3371
FAX
(803) 778-2025

TO: Mr. Frank A. Cirillo, Jr., Air Force Team Leader
Defense Base Closure and Realignment Commission
1700 N. Moore Street, Suite 1425
Arlington, Virginia 22209

FROM: Mr. Thomas R. Olsen, Executive Director

DATE: June 9, 1995

SUBJECT: Reassessment of the BRAC 95 Recommendation to
Redirect the 726th Air Control Squadron (ACS)

The Sumter Base Defense Committee (SBDC) reviewed the recommendation of the 1995 Department of Defense Base Closure and Realignment Report to the Commission regarding the recommendation to redirect the 726th Air Control Squadron (ACS). It was determined that the recommendation of the 1993 BRAC Commission should not be changed and that the 726th ACS should be retained at Shaw AFB, South Carolina.

The attached report presents rationale and data to support the SBDC recommendation not to change the 1993 BRAC Commission recommendation to assign the 726th ACS to Shaw AFB. The report highlights positive rationale regarding Military Value, Costs and Manpower, Return on Investment, Economic Impact, Community Support and Environmental Impact for the retention of the unit.

Thank you for considering this report. We hope it will assist you in your deliberation on retaining the 726th ACS at Shaw AFB.

Sincerely,

Thomas R. Olsen

**SUMTER BASE DEFENSE COMMITTEE
REASSESSMENT OF THE BRAC 95 RECOMMENDATION
TO REDIRECT THE 726TH AIR CONTROL SQUADRON (ACS)**

- I. **PURPOSE:** To reassess the recommendation to redirect the 726th ACS from Shaw AFB, SC to Mountain Home AFB, ID.
- II. **BACKGROUND:**
- A. The 726th Air Control Squadron (ACS) was temporarily relocated from Homestead AFB, FL to Shaw AFB, SC in the aftermath of Hurricane Andrew. The 1993 BRAC Commission agreed with the Secretary of Defense recommendation to permanently assign the 726th ACS to the 363rd Fighter Wing [now the 20th Fighter Wing (FW)] at Shaw AFB.
- B. On March 1, 1995, the Secretary of Defense recommended a change to the 1993 BRAC commission recommendation regarding the 726th ACS. The Sec Def recommended that the 726th ACS be redirected from Shaw AFB to Mountain Home AFB, ID. The stated justification is to provide adequate radar coverage of training airspace to support training mission and sustained combat readiness.
- C. As a result of Air Force proposed force structure downsizing for FY 1996, the 726th ACS will be reduced to an Air Control Element. The assigned personnel will be cut from 241 to 123. Commensurately, the vehicle and equipment assignment will be cut in half to approximately 100 pieces. When the BRAC 95 COBRA computations were run, the data unfavorably compared MILCON requirements for a squadron against an element sized unit.
- D. Much of the operational requirements rationale used by the 1995 BRAC must have been based on incomplete inputs from when the 726th ACS was in temporary assignment status and does not reflect the impact of unit initiatives to facilitate and provide for adequate unit training to support combat readiness. The 20th FW operational plans integrate the 726th ACS to support the Wing's mission, specifically focused on the USCENTAF mission in Southwest Asia (Persian Gulf) region. According to verbal responses from 20th FW/726th ACS personnel, the unit is able to maintain combat ready status.

III. FACTORS FOR CONSIDERATION:

A. Mission Requirements:

1. Recognizing the challenges to meeting training requirements, the Wing and Squadron, in coordination with HQ 9th Air Force (AF) and HQ Air Combat Command (ACC), has aggressively pursued initiative to provide adequate radar coverage of available training airspace in order to provide required training capability from both on-base and deployed locations. Since Warning Area 177 (W-177) and Warning Area 161 (W-161) east of Shaw AFB (adjacent to South Carolina Atlantic Ocean coastline) provide the nearest and largest training airspace, the wing/squadron have installed remote radio communication relay capability on Charleston AFB, SC at the Gator Communications Site. This installed capability allows the 726th ACS to maintain radio contact for control of aircraft operating within W-177 and W-161 from Shaw AFB.
2. The 726th ACS currently has the capability to provide radar coverage of local training areas from home station (Shaw AFB). The squadron can illuminate significant portions of W-177/W-161 above FL 130 to the limit of its radar coverage. The Wing/Squadron have developed an HQ ACC approved plan to link Jedburbg, SC FAA radar coverage to Shaw AFB to expand the radar coverage below FL 130 to improve training throughout the area. HQ ACC directed the plan be held in abeyance until the 1995 BRAC process is completed. Additionally, the units radar and communication can provide coverage for training in the Gamecock Alpha, Charlie, Delta and India Military Operating Area (MOA) near Shaw AFB.
3. Realistic training can be conducted at several deployed locations in South Carolina: 1) Florence Regional Airport, 2) Myrtle Beach Jetport and 3) North Field Auxiliary. Other deployed locations could be available at Fort Bragg/ Pope AFB, NC and Seymore Johnson AFB, NC for training in Gamecock Alpha MOA. An alternate operating location at Fort Gordon, GA could provide coverage of Bulldog MOA and Hunter Army Airfield/Fort Stewart, GA could provide coverage of Bulldog MOA, Fort Stewart MOA, W-74, W-133, W-134, W-132A and W-161.

4. The 20th FW (F-16/A-10) conducts local training in W-177, W-161, Gamecock MOAs (A,C,D,I) and Bulldog MOA. However, aircraft from other Air Force, Navy, Marine, Army and Air National Guard units also conduct training missions in these same training areas. The use of this airspace by other DOD units offer multiple opportunities for the 726th ACS to conduct training and participate in joint-service training programs on a regular basis. A wide variety combat aircraft conduct training in these areas, to include, A-6, AV-8, A-10, F-14, F-15, F-16, F-18, B-52, C-130, C-141, C-17, E-3A, KC-10, KC-135 and P-3.
5. In 1994, 7356 aircraft sorties utilized W-177/W-161 of which 4910 (67%) aircraft sorties originated from Shaw AFB and other South and North Carolina bases. When aircraft sorties conducting training in Gamecock and Bulldog MOAs are included, the total sorties available for radar surveillance and control equal 24,849. Over 77% (19,082) of these sorties were generated from Shaw AFB and other South and North Carolina bases. Therefore, the training opportunities for keeping the 726th ACS combat ready were abundant and probably exceeded the sorties available to an air control unit assigned to any other base. Similar sortie counts are expected for 1995 and beyond.

B. FACILITIES:

1. The 726th ACS is currently operating from semi-permanent facilities in the northeast portion of Shaw AFB. These facilities do not adequately support the unit operations, maintenance and administrative requirements. Prior to March 1, 1995, a new \$8,500,000 combined operations and maintenance building was programed and at 100% design, awaiting Hq ACC approval to invite contractor bids for construction. The building was designed for a squadron sized unit. The construction process as been placed on hold awaiting completion of the 1995 BRAC Commission process.
2. In anticipation of BRAC Commission approval to relocate the 726th ACS from Shaw AFB, Hq ACC conducted site surveys and planning for the move. In accordance with BRAC procedures and COBRA analysis, the MILCON (building/facility) requirement was identified to meet mission

requirements for an Air Control Element sized unit. The estimated MILCON cost for this building is \$5,000,000 (\$3,500,000 less than a squadron building). With the programed unit downsizing, the MILCON cost for construction at Shaw for a similar sized building could be the same. Therefore, the COBRA analysis for the relocation of the 726th ACS represents an erroneous conclusion by comparing MILCON for a squadron requirement against those needed for an element sized unit.

C. CONTINGENCY AND MOBILITY:

1. Currently, the 726th ACS(ACE) is fully integrated into Contingency Plans in support of the mission requirements of the 20th FW and HQ 9th AF/USCENTAF. The unit is also available for worldwide deployment in support of U.S. military commitments in any regional crisis. However, the unit is optimally positioned for rapid deployment to Southwest Asia (Persian Gulf) or to Europe (NATO) via airlift from Shaw AFB/Charleston AFB or sealift from the Port of Charleston, SC.
2. The 726th ACS(ACE) is fully equipped and trained to meet mobility requirements and for operations in an austere combat environment. Deployment training to alternate operating locations in South Carolina and in support of CONUS-based exercises allow the unit to maintain full combat readiness.

D. COST AND MANPOWER:

1. A review of the COBRA Realignment Summary for the realignment/redirection of the 726th ACS from Shaw AFB, SC to Mountain Home AFB, ID identify the following concerns:
 - a. It appears that cost comparisons were made on the full size squadron at Shaw AFB vs a much smaller unit, an element, which would be about one-half squadron size, at Mountain Home AFB.
 - b. Greater cost savings could be realized if the 726th ACS was downsized to an element and remained at Shaw AFB. The MILCON cost would be the same at either base, down from \$8,500,000 to \$5,000,000 (a savings of \$3,500,000).

- c. The PERSONNEL cost savings realized by downsizing the 726 from a squadron to an element, for the period 1996 through 2001, would remain at \$1,352,000. The savings would be the same Shaw AFB as at Mountain Home AFB.
- d. The MOVING expenses of \$1,214,377 (composed of Military Moving \$654,849, Freight \$348,528 and One-Time Moving Cost \$211,000) could be saved by keeping the unit at Shaw AFB.
- e. The OTHER expenses (Environmental Mitigation Costs and One-Time Unique Costs) of \$1,650,000 could be saved by keeping the unit at Shaw AFB.
- f. The OVERHEAD expenses (Program Planning Support) of \$31,307 could be saved by keeping the unit at Shaw AFB.
2. A total savings of \$7,747,684 could be realized if the 726th ACS was downsized to an element (726th ACE) and retained at Shaw AFB vice moving to Mountain Home AFB. A comparative analysis of the two options indicated an overall cost avoidance of \$2,895,684 (Moving, Other and Overhead Costs) by retaining the unit at Shaw AFB.

a. Total Savings Analysis:

MILCON	\$3,500,000
PERSONNEL	1,352,000
MOVING	1,214,377
OTHER	1,650,000
OVERHEAD	<u>31,307</u>
TOTAL	\$7,747,684

b. Total Cost Avoidance:

MOVING	\$1,214,377
OTHER	1,650,000
OVERHEAD	<u>31,307</u>
TOTAL	\$2,895,684

E. RETURN ON INVESTMENT:

The total estimated One-Time Cost of NOT relocating the 726th ACS could be \$5,000,000 (MILCON Cost). The net of all costs and savings derived from NOT implementing this move is a savings of \$2,747,684 vice \$2,300,000. Annual recurring savings after implementation are not changed, \$0.23 million, with an immediate return on investment. The Net Present Value of the costs and savings over 20 years should remain close to the projected \$4,166,000 in the COBRA summary.

F. IMPACT:

A decision NOT to implement the redirection of the 726th ACS(ACE) would result in a potential saving of 163 jobs (126 direct jobs and 37 indirect jobs) over the 1996 to 2001 period in the Sumter, South Carolina Metropolitan Statistical Area (0.3 percent of the economic area). Environmental impact from NOT implementing the proposed action should remain minimal and ongoing restoration will continue.

G. COMMUNITY:

A decision NOT to implement the redirection of the 726th ACS(ACE) will not impact the support provided by the Sumter community for the Air Force mission at Shaw AFB. The Sumter community will continue to improve cooperation and support for Shaw AFB.

IV. SUMMARY:

The retention of the 726th ACS(ACE) at Shaw AFB is operationally sound and will represent a significant saving to the Air Force and the DOD. Since the unit has developed positive initiatives to correct training and combat readiness concerns, the unit does not need to be disturbed at a time when its combat ready capability could be needed to meet worldwide U.S. military commitments. The cost of not moving represents a significantly increased saving over the proposed savings. Therefore, it does not seem prudent to change the recommendation of the 1993 BRAC Commission. **KEEP THE 726TH ACS(ACE) AT SHAW AFB.**

V. RECOMMENDATION:

Do not change the recommendation of the 1993 BRAC Commission regarding the assignment of the 726th Air Control Squadron (ACS) to Shaw AFB, South Carolina.

REFERENCES:

1. Recommendation; Homestead AFB, Florida, 726th Air Control Squadron; Department of the Air Force Analysis and Recommendations (Volume V), DOD Base Closure and Realignment Report to the Commission; February 1995; page 55.
2. COBRA REALIGNMENT SUMMARY (COBRA v5.08), Data as of 08:59 05/05/1995, Air Force, 726 ACS, 2 pages; with 15 Reports, Data as of 08:59 05/05/1995.

**HOMESTEAD AIR FORCE BASE , FLORIDA
726th Air Control Squadron**

Recommendation: Change the recommendation of the 1993 Commission regarding the relocation of the 726th Air Control Squadron (ACS) from Homestead AFB to Shaw AFB, South Carolina, as follows: Redirect the 726th ACS to Mountain Home AFB, Idaho.

Justification: The 726th ACS was permanently assigned to Homestead AFB. In the aftermath of Hurricane Andrew, the 726th ACS was temporarily moved to Shaw AFB, as the first available site for that unit. In March 1993, the Secretary of Defense recommended the closure of Homestead AFB and the permanent beddown of the 726th ACS at Shaw AFB. Since the 1993 Commission agreed with that recommendation, experience has shown that Shaw AFB does not provide adequate radar coverage of training airspace needed to support the training mission and sustained combat readiness.

Return on Investment: The total estimated one-time cost to implement this recommendation is \$7.4 million. The net of all costs and savings during the implementation period is a savings of \$2.3 million. Annual recurring savings after implementation are \$0.23 million with an immediate return on investment. The net present value of the costs and savings over 20 years is a savings of \$4.6 million.

Impact: This action affects temporary relocations resulting from prior BRAC recommendations. Assuming no economic recovery, this recommendation could result in a potential reduction of 163 jobs (126 direct jobs and 37 indirect jobs) over the 1996 to 2001 period in the Sumter, South Carolina Metropolitan Statistical Area which is 0.3 percent of the economic area's employment. Environmental impact from this action is minimal and ongoing restoration will continue.

COBRA REALIGNMENT SUMMARY (COBRA v5.08) - Page 1/2
 Data As Of 08:59 05/05/1995, Report Created 09:23 05/09/1995

Department : Air Force
 Option Package : 726 ACS
 Scenario File : C:\COBRA\REPORT95\COM-AUDT\SS-726.CBR
 Std Fctrs File : C:\COBRA\REPORT95\RECOMEND\FINAL.SFF

Starting Year : 1996
 Final Year : 1997
 ROI Year : Immediate

NPV in 2015(\$K): -4,166
 1-Time Cost(\$K): 7,896

Net Costs (\$K) Constant Dollars	1996						Total	Beyond
	1996	1997	1998	1999	2000	2001		
MilCon	-8,000	4,500	0	0	0	0	-3,500	0
Person	0	-270	-270	-270	-270	-270	-1,352	-270
Overhd	18	153	42	42	42	42	338	42
Moving	211	810	0	0	0	0	1,021	0
Missio	0	0	0	0	0	0	0	0
Other	510	1,140	0	0	0	0	1,650	0
TOTAL	-7,261	6,333	-229	-229	-229	-229	-1,842	-229

	1996	1997	1998	1999	2000	2001	Total
POSITIONS ELIMINATED							
Off	0	0	0	0	0	0	0
Enl	0	0	0	0	0	0	0
Civ	0	0	0	0	0	0	0
TOT	0	0	0	0	0	0	0

	1996	1997	1998	1999	2000	2001	Total
POSITIONS REALIGNED							
Off	0	13	0	0	0	0	13
Enl	0	110	0	0	0	0	110
Stu	0	0	0	0	0	0	0
Civ	0	0	0	0	0	0	0
TOT	0	123	0	0	0	0	123

Summary:

 Move 728 ACS to Mountain Home

COBRA REALIGNMENT SUMMARY (COBRA v5.08) - Page 2/2
 Data As Of 08:58 05/05/1995, Report Created 09:23 05/09/1995

Department : Air Force
 Option Package : 726 ACS
 Scenario File : C:\COBRA\REPORT95\COM-AUDT\SS-726.CBR
 Std Fctrs File : C:\COBRA\REPORT95\RECOMEND\FINAL.SFF

Costs (\$K)	Constant Dollars						Total	Beyond
	1996	1997	1998	1999	2000	2001		
MilCon	500	4,500	0	0	0	0	5,000	0
Person	0	453	453	453	453	453	2,263	453
Overhd	18	153	154	154	154	154	789	154
Moving	211	1,003	0	0	0	0	1,214	0
Missio	0	0	0	0	0	0	0	0
Other	510	1,140	0	0	0	0	1,650	0
TOTAL	1,239	7,249	607	607	607	607	10,917	607

Savings (\$K)	Constant Dollars						Total	Beyond
	1996	1997	1998	1999	2000	2001		
MilCon	8,500	0	0	0	0	0	8,500	0
Person	0	723	723	723	723	723	3,616	723
Overhd	0	0	113	113	113	113	450	113
Moving	0	193	0	0	0	0	193	0
Missio	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0
TOTAL	8,500	916	836	836	836	836	12,759	836

NET PRESENT VALUES REPORT (COBRA v5.08)
Data As Of 08:59 05/05/1995, Report Created 09:23 05/09/1995

Department : Air Force
Option Package : 726 ACS
Scenario File : C:\COBRA\REPORT95\COM-AUDT\SS-726.CBR
Std Fctrs File : C:\COBRA\REPORT95\RECOMEND\FINAL.SFF

Year	Cost(\$)	Adjusted Cost(\$)	NPV(\$)
1996	-7,261,110	-7,163,283	-7,163,283
1997	6,333,296	6,080,748	-1,082,534
1998	-228,612	-213,621	-1,296,156
1999	-228,612	-207,904	-1,504,059
2000	-228,612	-202,339	-1,706,399
2001	-228,612	-196,924	-1,903,322
2002	-228,612	-191,653	-2,094,976
2003	-228,612	-186,524	-2,281,500
2004	-228,612	-181,532	-2,463,032
2005	-228,612	-176,673	-2,639,705
2006	-228,612	-171,945	-2,811,650
2007	-228,612	-167,343	-2,978,993
2008	-228,612	-162,864	-3,141,857
2009	-228,612	-158,505	-3,300,363
2010	-228,612	-154,263	-3,454,626
2011	-228,612	-150,134	-3,604,760
2012	-228,612	-146,116	-3,750,876
2013	-228,612	-142,205	-3,893,082
2014	-228,612	-138,399	-4,031,481
2015	-228,612	-134,695	-4,166,177

TOTAL ONE-TIME COST REPORT (COBRA v5.08)
 Data As Of 08:59 05/05/1995, Report Created 09:23 05/09/1995

Department : Air Force
 Option Package : 726 ACS
 Scenario File : C:\COBRA\REPORT95\COM-AUDT\SS-726.CBR
 Std Fctrs File : C:\COBRA\REPORT95\RECOMEND\FINAL.SFF

(All values in Dollars)

Category	Cost	Sub-Total
-----	----	-----
Construction		
Military Construction	5,000,000	
Family Housing Construction	0	
Information Management Account	0	
Land Purchases	0	
Total - Construction		5,000,000
Personnel		
Civilian RIF	0	
Civilian Early Retirement	0	
Civilian New Hires	0	
Eliminated Military PCS	0	
Unemployment	0	
Total - Personnel		0
Overhead		
Program Planning Support	31,307	
Mothball / Shutdown	0	
Total - Overhead		31,307
Moving		
Civilian Moving	0	
Civilian PPS	0	
Military Moving	654,849	
Freight	348,528	
One-Time Moving Costs	211,000	
Total - Moving		1,214,377
Other		
HAP / RSE	0	
Environmental Mitigation Costs	510,000	
One-Time Unique Costs	1,140,000	
Total - Other		1,650,000
Total One-Time Costs		7,895,684

One-Time Savings		
Military Construction Cost Avoidances	8,500,000	
Family Housing Cost Avoidances	0	
Military Moving	193,110	
Land Sales	0	
One-Time Moving Savings	0	
Environmental Mitigation Savings	0	
One-Time Unique Savings	0	
Total One-Time Savings		8,693,110
Total Net One-Time Costs		-797,426

TOTAL MILITARY CONSTRUCTION ASSETS (COBRA v5.08)
Data As Of 08:59 05/05/1995, Report Created 09:23 05/09/1995

Department : Air Force
Option Package : 726 AES
Scenario File : C:\COBRA\REPORT95\COM-AUDT\SS-726.CBR
Std Fctrs File : C:\COBRA\REPORT95\RECOMEND\FINAL.SFF

All Costs in \$K

Base Name	Total MilCon	IMA Cost	Land Purch	Cost Avoid	Total Cost
MOUNTAIN HOME	5,000	0	0	0	5,000
SHAW	0	0	0	-8,500	-8,500
Totals:	5,000	0	0	-8,500	-3,500

PERSONNEL SUMMARY REPORT (COBRA v5.08)
 Data As Of 08:59 05/05/1995, Report Created 09:23 05/09/1995

Department : Air Force
 Option Package : 726 ACS
 Scenario File : C:\COBRA\REPORT95\COM-AUDT\SS-726.CBR
 Std Fctrs File : C:\COBRA\REPORT95\RECOMEND\FINAL.SFF

PERSONNEL SUMMARY FOR: MOUNTAIN HOME, ID

BASE POPULATION (FY 1996, Prior to BRAC Action):

Officers	Enlisted	Students	Civilians
-----	-----	-----	-----
350	2,824	0	496

PERSONNEL REALIGNMENTS:

From Base: SHAW, SC

	1996	1997	1998	1999	2000	2001	Total
	-----	-----	-----	-----	-----	-----	-----
Officers	0	13	0	0	0	0	13
Enlisted	0	110	0	0	0	0	110
Students	0	0	0	0	0	0	0
Civilians	0	0	0	0	0	0	0
TOTAL	0	123	0	0	0	0	123

TOTAL PERSONNEL REALIGNMENTS (Into MOUNTAIN HOME, ID):

	1996	1997	1998	1999	2000	2001	Total
	-----	-----	-----	-----	-----	-----	-----
Officers	0	13	0	0	0	0	13
Enlisted	0	110	0	0	0	0	110
Students	0	0	0	0	0	0	0
Civilians	0	0	0	0	0	0	0
TOTAL	0	123	0	0	0	0	123

BASE POPULATION (After BRAC Action):

Officers	Enlisted	Students	Civilians
-----	-----	-----	-----
363	2,934	0	496

PERSONNEL SUMMARY FOR: SHAW, SC

BASE POPULATION (FY 1996, Prior to BRAC Action):

Officers	Enlisted	Students	Civilians
-----	-----	-----	-----
710	4,531	0	579

PERSONNEL REALIGNMENTS:

To Base: MOUNTAIN HOME, ID

	1996	1997	1998	1999	2000	2001	Total
	-----	-----	-----	-----	-----	-----	-----
Officers	0	13	0	0	0	0	13
Enlisted	0	110	0	0	0	0	110
Students	0	0	0	0	0	0	0
Civilians	0	0	0	0	0	0	0
TOTAL	0	123	0	0	0	0	123

TOTAL PERSONNEL REALIGNMENTS (Out of SHAW, SC):

	1996	1997	1998	1999	2000	2001	Total
	-----	-----	-----	-----	-----	-----	-----
Officers	0	13	0	0	0	0	13
Enlisted	0	110	0	0	0	0	110
Students	0	0	0	0	0	0	0
Civilians	0	0	0	0	0	0	0
TOTAL	0	123	0	0	0	0	123

BASE POPULATION (After BRAC Action):

Officers	Enlisted	Students	Civilians
-----	-----	-----	-----
697	4,421	0	579

TOTAL PERSONNEL IMPACT REPORT (COBRA v5.08)
 Data As Of 08:59 05/05/1995, Report Created 09:23 05/09/1995

Department : Air Force
 Option Package : 726 ACS
 Scenario File : C:\COBRA\REPORT95\COM-AUDT\SS-726.CBR
 Std Fctrs File : C:\COBRA\REPORT95\RECOMEND\FINAL.SFF

	Rate	1996	1997	1998	1999	2000	2001	Total
CIVILIAN POSITIONS REALIGNING OUT								
Early Retirement*	10.00%	0	0	0	0	0	0	0
Regular Retirement*	5.00%	0	0	0	0	0	0	0
Civilian Turnover*	15.00%	0	0	0	0	0	0	0
Civs Not Moving (RIFs)**		0	0	0	0	0	0	0
Civilians Moving (the remainder)		0	0	0	0	0	0	0
Civilian Positions Available		0	0	0	0	0	0	0
CIVILIAN POSITIONS ELIMINATED								
Early Retirement	10.00%	0	0	0	0	0	0	0
Regular Retirement	5.00%	0	0	0	0	0	0	0
Civilian Turnover	15.00%	0	0	0	0	0	0	0
Civs Not Moving (RIFs)**		0	0	0	0	0	0	0
Priority Placement#	60.00%	0	0	0	0	0	0	0
Civilians Available to Move		0	0	0	0	0	0	0
Civilians Moving		0	0	0	0	0	0	0
Civilian RIFs (the remainder)		0	0	0	0	0	0	0
CIVILIAN POSITIONS REALIGNING IN								
Civilians Moving		0	0	0	0	0	0	0
New Civilians Hired		0	0	0	0	0	0	0
Other Civilian Additions		0	0	0	0	0	0	0
TOTAL CIVILIAN EARLY RETIRMENTS								
TOTAL CIVILIAN RIFS		0	0	0	0	0	0	0
TOTAL CIVILIAN PRIORITY PLACEMENTS#		0	0	0	0	0	0	0
TOTAL CIVILIAN NEW HIRES		0	0	0	0	0	0	0

* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

+ The Percentage of Civilians Not Willing to Move (Voluntary RIFs) varies from base to base.

Not all Priority Placements involve a Permanent Change of Station. The rate of PPS placements involving a PCS is 50.00%

TOTAL APPROPRIATIONS DETAIL REPORT (COBRA v5.08) - Page 1/3
 Data As Of 08:59 05/05/1995, Report Created 09:23 05/09/1995

Department : Air Force
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 Std Fctrs File : C:\COBRA\REPORT95\RECOMEND\FINAL.SFF

ONE-TIME COSTS -----(\$K)-----	1996	1997	1998	1999	2000	2001	Total
CONSTRUCTION							
MILCON	500	4,500	0	0	0	0	5,000
Fam Housing	0	0	0	0	0	0	0
Land Purch	0	0	0	0	0	0	0
O&M							
CIV SALARY							
Civ RIF	0	0	0	0	0	0	0
civ Retire	0	0	0	0	0	0	0
CIV MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
Home Purch	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
House Hunt	0	0	0	0	0	0	0
PPS	0	0	0	0	0	0	0
RITA	0	0	0	0	0	0	0
FREIGHT							
Packing	0	30	0	0	0	0	30
Freight	0	41	0	0	0	0	41
Vehicles	0	235	0	0	0	0	235
Driving	0	41	0	0	0	0	41
Unemployment	0	0	0	0	0	0	0
OTHER							
Program Plan	18	13	0	0	0	0	31
Shutdown	0	0	0	0	0	0	0
New Hire	0	0	0	0	0	0	0
1-Time Move	211	0	0	0	0	0	211
MIL PERSONNEL							
MIL MOVING							
Per Diem	0	56	0	0	0	0	56
POV Miles	0	53	0	0	0	0	53
HHG	0	460	0	0	0	0	460
Misc	0	86	0	0	0	0	86
OTHER							
Elim PCS	0	0	0	0	0	0	0
OTHER							
HAP / RSE	0	0	0	0	0	0	0
Environmental	510	0	0	0	0	0	510
Info Manage	0	0	0	0	0	0	0
1-Time Other	0	1,140	0	0	0	0	1,140
TOTAL ONE-TIME	1,239	6,657	0	0	0	0	7,896

TOTAL APPROPRIATIONS DETAIL REPORT (COBRA v5.08) - Page 2/3
 Data As Of 08:59 05/05/1995, Report Created 09:23 05/09/1995

Department : Air Force
 Option Package : 726 ACS
 Scenario File : C:\COBRA\REPORT95\COM-AUDT\SS-726.CBR
 Std Fctrs File : C:\COBRA\REPORT95\RECOMEND\FINAL.SFF

RECURRINGCOSTS	1996	1997	1998	1999	2000	2001	Total	Beyond
-----(\$K)-----	-----	-----	-----	-----	-----	-----	-----	-----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
RPMA	0	0	14	14	14	14	58	14
BOS	0	140	140	140	140	140	700	140
Unique Operat	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
CHAMPUS	0	0	0	0	0	0	0	0
Caretaker	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	453	453	453	453	453	2,263	453
OTHER								
Mission	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
Unique Other	0	0	0	0	0	0	0	0
TOTAL RECUR	0	593	607	607	607	607	3,021	607
TOTAL COST	1,239	7,249	607	607	607	607	10,917	607
ONE-TIME SAVES	1996	1997	1998	1999	2000	2001	Total	
-----(\$K)-----	-----	-----	-----	-----	-----	-----	-----	
CONSTRUCTION								
MILCON	8,500	0	0	0	0	0	8,500	
Fam Housing	0	0	0	0	0	0	0	
O&M								
1-Time Move	0	0	0	0	0	0	0	
MIL PERSONNEL								
Mil Moving	0	193	0	0	0	0	193	
OTHER								
Land Sales	0	0	0	0	0	0	0	
Environmental	0	0	0	0	0	0	0	
1-Time Other	0	0	0	0	0	0	0	
TOTAL ONE-TIME	8,500	193	0	0	0	0	8,693	
RECURRINGSAVES	1996	1997	1998	1999	2000	2001	Total	Beyond
-----(\$K)-----	-----	-----	-----	-----	-----	-----	-----	-----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
RPMA	0	0	0	0	0	0	0	0
BOS	0	0	113	113	113	113	450	113
Unique Operat	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
CHAMPUS	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	723	723	723	723	723	3,616	723
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
Unique Other	0	0	0	0	0	0	0	0
TOTAL RECUR	0	723	836	836	836	836	4,066	836
TOTAL SAVINGS	8,500	916	836	836	836	836	12,759	836

TOTAL APPROPRIATIONS DETAIL REPORT (COBRA v5.08) - Page 3/3
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Department : Air Force
 Option Package : 726 ACS
 Scenario File : C:\COBRA\REPORT95\COM-AUDT\SS-726.CBR
 Std Fctrs File : C:\COBRA\REPORT95\RECOMEND\FINAL.SFF

ONE-TIME NET	1996	1997	1998	1999	2000	2001	Total	
-----(\$K)-----	----	----	----	----	----	----	-----	
CONSTRUCTION								
MILCON	-8,000	4,500	0	0	0	0	-3,500	
Fam Housing	0	0	0	0	0	0	0	
O&M								
Civ Retir/RIF	0	0	0	0	0	0	0	
Civ Moving	0	348	0	0	0	0	348	
Other	229	13	0	0	0	0	242	
MIL PERSONNEL								
Mil Moving	0	462	0	0	0	0	462	
OTHER								
HAP / RSE	0	0	0	0	0	0	0	
Environmental	510	0	0	0	0	0	510	
Info Manage	0	0	0	0	0	0	0	
1-Time Other	0	1,140	0	0	0	0	1,140	
Land	0	0	0	0	0	0	0	
TOTAL ONE-TIME	-7,261	6,464	0	0	0	0	-797	
RECURRING NET								
-----(\$K)-----	----	----	----	----	----	----	-----	Beyond
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
RPMA	0	0	14	14	14	14	58	14
BOS	0	140	27	27	27	27	249	27
Unique Operat	0	0	0	0	0	0	0	0
Caretaker	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
CHAMPUS	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Mil Salary	0	0	0	0	0	0	0	0
House Allow	0	-270	-270	-270	-270	-270	-1,352	-270
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
Unique Other	0	0	0	0	0	0	0	0
TOTAL RECUR	0	-130	-229	-229	-229	-229	-1,045	-229
TOTAL NET COST	-7,261	6,333	-229	-229	-229	-229	-1,842	-229

PERSONNEL, SF, RPMA, AND BOS DELTAS (COBRA v5.08)
 Data As Of 08:59 05/05/1995, Report Created 09:23 05/09/1995

Department : Air Force
 Option Package : 726 ACS
 Scenario File : C:\COBRA\REPORT95\COM-AUDT\SS-726.CBR
 Std Fctrs File : C:\COBRA\REPORT95\RECOMEND\FINAL.SFF

Base	Personnel		SF		
	Change	%Change	Change	%Change	Chg/Per
MOUNTAIN HOME	123	3%	26,900	1%	219
SHAW	-123	-2%	0	0%	0

Base	RPMA(\$)			BOS(\$)		
	Change	%Change	Chg/Per	Change	%Change	Chg/Per
MOUNTAIN HOME	14,408	1%	117	140,022	2%	1,138
SHAW	0	0%	0	-112,631	-1%	916

Base	RPMABOS(\$)		
	Change	%Change	Chg/Per
MOUNTAIN HOME	154,431	1%	1,255
SHAW	-112,631	-1%	916

RPMA/BOS CHANGE REPORT (COBRA v5.08)
 Data As Of 08:59 05/05/1995, Report Created 08:23 05/09/1995

Department : Air Force
 Option Package : 726 ACS
 Scenario File : C:\COBRA\REPORT95\COM-AUDT\SS-726.CBR
 Std Fctrs File : C:\COBRA\REPORT95\RECOMEND\FINAL.SFF

Net Change(\$K)	1996	1997	1998	1999	2000	2001	Total	Beyond
RPMA Change	0	0	14	14	14	14	58	14
BOS Change	0	140	27	27	27	27	249	27
Housing Change	0	0	0	0	0	0	0	0
TOTAL CHANGES	0	140	42	42	42	42	307	42

INPUT DATA REPORT (COBRA v5.08)
 Data As of 08:59 05/05/1995, Report Created 09:23 05/09/1995

Department : Air Force
 Option Package : 726 ACS
 Scenario File : C:\COBRA\REPORT95\COM-AUDT\SS-726.CBR
 Std Fctrs File : C:\COBRA\REPORT95\RECOMEND\FINAL.SFF

INPUT SCREEN ONE - GENERAL SCENARIO INFORMATION

Model Year One : FY 1996

Model does Time-Phasing of Construction/Shutdown: No

Base Name	Strategy:
-----	-----
MOUNTAIN HOME, ID	Realignment
SHAW, SC	Realignment

Summary:

 Move 728 ACS to Mountain Home

INPUT SCREEN TWO - DISTANCE TABLE

From Base:	To Base:	Distance:
-----	-----	-----
MOUNTAIN HOME, ID	SHAW, SC	2,402 mi

INPUT SCREEN THREE - MOVEMENT TABLE

Transfers from SHAW, SC to MOUNTAIN HOME, ID

	1996	1997	1998	1999	2000	2001
	----	----	----	----	----	----
Officer Positions:	0	13	0	0	0	0
Enlisted Positions:	0	110	0	0	0	0
Civilian Positions:	0	0	0	0	0	0
Student Positions:	0	0	0	0	0	0
Missn Eqpt (tons):	0	50	0	0	0	0
Suppt Eqpt (tons):	0	25	0	0	0	0
Military Light Vehicles:	0	40	0	0	0	0
Heavy/Special Vehicles:	0	70	0	0	0	0

INPUT SCREEN FOUR - STATIC BASE INFORMATION

Name: MOUNTAIN HOME, ID

Total Officer Employees:	350	RPMA Non-Payroll (\$K/Year):	2,598
Total Enlisted Employees:	2,824	Communications (\$K/Year):	1,004
Total Student Employees:	0	BOS Non-Payroll (\$K/Year):	6,792
Total Civilian Employees:	496	BOS Payroll (\$K/Year):	0
Mil Families Living On Base:	67.0%	Family Housing (\$K/Year):	7,262
Civilians Not Willing To Move:	6.0%	Area Cost Factor:	1.15
Officer Housing Units Avail:	0	CHAMPUS In-Pat (\$/Visit):	0
Enlisted Housing Units Avail:	0	CHAMPUS Out-Pat (\$/Visit):	0
Total Base Facilities(KSF):	4,510	CHAMPUS Shift to Medicare:	20.9%
Officer VHA (\$/Month):	0	Activity Code:	AF064
Enlisted VHA (\$/Month):	0		
Per Diem Rate (\$/Day):	66	Homeowner Assistance Program:	Yes
Freight Cost (\$/Ton/Mile):	0.07	Unique Activity Information:	No

Department : Air Force
 Option Package : 726 A9S
 Scenario File : C:\COBRA\REPORT95\COM-AUDT\SS-726.CBR
 Std Fctrs File : C:\COBRA\REPORT95\RECOMEND\FINAL.SFF

INPUT SCREEN FOUR - STATIC BASE INFORMATION

Name: SHAW, SC

Total Officer Employees:	710	RPMA Non-Payroll (\$K/Year):	2,960
Total Enlisted Employees:	4,531	Communications (\$K/Year):	1,356
Total Student Employees:	0	BOS Non-Payroll (\$K/Year):	8,465
Total Civilian Employees:	579	BOS Payroll (\$K/Year):	0
Mil Families Living On Base:	40.0%	Family Housing (\$K/Year):	8,900
Civilians Not Willing To Move:	6.0%	Area Cost Factor:	0.72
Officer Housing Units Avail:	0	CHAMPUS In-Pat (\$/Visit):	0
Enlisted Housing Units Avail:	0	CHAMPUS Out-Pat (\$/Visit):	0
Total Base Facilities(KSF):	5,343	CHAMPUS Shift to Medicare:	20.8%
Officer VHA (\$/Month):	0	Activity Code:	AF080
Enlisted VHA (\$/Month):	48		
Per Diem Rate (\$/Day):	66	Homeowner Assistance Program:	No
Freight Cost (\$/Ton/Mile):	0.07	Unique Activity Information:	No

INPUT SCREEN FIVE - DYNAMIC BASE INFORMATION

Name: MOUNTAIN HOME, ID

	1996	1997	1998	1999	2000	2001
1-Time Unique Cost (\$K):	0	1,140	0	0	0	0
1-Time Unique Save (\$K):	0	0	0	0	0	0
1-Time Moving Cost (\$K):	211	0	0	0	0	0
1-Time Moving Save (\$K):	0	0	0	0	0	0
Env Non-MilCon Reqd(\$K):	510	0	0	0	0	0
Activ Mission Cost (\$K):	0	0	0	0	0	0
Activ Mission Save (\$K):	0	0	0	0	0	0
Misc Recurring Cost(\$K):	0	0	0	0	0	0
Misc Recurring Save(\$K):	0	0	0	0	0	0
Land (+Buy/-Sales) (\$K):	0	0	0	0	0	0
Construction Schedule(%):	10%	90%	0%	0%	0%	0%
Shutdown Schedule (%):	100%	0%	0%	0%	0%	0%
MilCon Cost Avoidnc(\$K):	0	0	0	0	0	0
Fam Housing Avoidnc(\$K):	0	0	0	0	0	0
Procurement Avoidnc(\$K):	0	0	0	0	0	0
CHAMPUS In-Patients/Yr:	0	0	0	0	0	0
CHAMPUS Out-Patients/Yr:	0	0	0	0	0	0
Facil ShutDown(KSF):	0	Perc Family Housing ShutDown:				0.0%

Name: SHAW, SC

	1996	1997	1998	1999	2000	2001
1-Time Unique Cost (\$K):	0	0	0	0	0	0
1-Time Unique Save (\$K):	0	0	0	0	0	0
1-Time Moving Cost (\$K):	0	0	0	0	0	0
1-Time Moving Save (\$K):	0	0	0	0	0	0
Env Non-MilCon Reqd(\$K):	0	0	0	0	0	0
Activ Mission Cost (\$K):	0	0	0	0	0	0
Activ Mission Save (\$K):	0	0	0	0	0	0
Misc Recurring Cost(\$K):	0	0	0	0	0	0
Misc Recurring Save(\$K):	0	0	0	0	0	0
Land (+Buy/-Sales) (\$K):	0	0	0	0	0	0
Construction Schedule(%):	10%	90%	0%	0%	0%	0%
Shutdown Schedule (%):	0%	100%	0%	0%	0%	0%
MilCon Cost Avoidnc(\$K):	8,500	0	0	0	0	0
Fam Housing Avoidnc(\$K):	0	0	0	0	0	0
Procurement Avoidnc(\$K):	0	0	0	0	0	0
CHAMPUS In-Patients/Yr:	0	0	0	0	0	0
CHAMPUS Out-Patients/Yr:	0	0	0	0	0	0
Facil ShutDown(KSF):	0	Perc Family Housing ShutDown:				0.0%

Department : Air Force
 Option Package : 726 ACS
 Scenario File : C:\COBRA\REPORT95\COM-AUDT\SS-726.CBR
 Std Fctrs File : C:\COBRA\REPORT95\RECOMEND\FINAL.SFF

INPUT SCREEN SEVEN - BASE MILITARY CONSTRUCTION INFORMATION

Name: MOUNTAIN HOME, ID

Description	Categ	New MilCon	Rehab MilCon	Total Cost(\$K)
726 ACS FACILITY	OTHER	26,900	0	5,000

STANDARD FACTORS SCREEN ONE - PERSONNEL

Percent Officers Married:	76.80%	Civ Early Retire Pay Factor:	9.00%
Percent Enlisted Married:	66.90%	Priority Placement Service:	60.00%
Enlisted Housing MilCon:	80.00%	PPS Actions Involving PCS:	50.00%
Officer Salary(\$/Year):	78,668.00	Civilian PCS Costs (\$):	28,800.00
Off BAQ with Dependents(\$):	7,073.00	Civilian New Hire Cost(\$):	0.00
Enlisted Salary(\$/Year):	36,148.00	Nat Median Home Price(\$):	114,600.00
Enl BAQ with Dependents(\$):	5,162.00	Home Sale Reimburse Rate:	10.00%
Avg Unemploy Cost(\$/Week):	174.00	Max Home Sale Reimburs(\$):	22,385.00
Unemployment Eligibility(Weeks):	18	Home Purch Reimburse Rate:	5.00%
Civilian Salary(\$/Year):	46,642.00	Max Home Purch Reimburs(\$):	11,191.00
Civilian Turnover Rate:	15.00%	Civilian Homeowning Rate:	64.00%
Civilian Early Retire Rate:	10.00%	HAP Home Value Reimburse Rate:	22.90%
Civilian Regular Retire Rate:	5.00%	HAP Homeowner Receiving Rate:	5.00%
Civilian RIF Pay Factor:	39.00%	RSE Home Value Reimburse Rate:	0.00%
SF File Desc:	Final Factors	RSE Homeowner Receiving Rate:	0.00%

STANDARD FACTORS SCREEN TWO - FACILITIES

RPMA Building SF Cost Index:	0.93	Rehab vs. New MilCon Cost:	0.00%
BOS Index (RPMA vs population):	0.54	Info Management Account:	0.00%
(Indices are used as exponents)		MilCon Design Rate:	0.00%
Program Management Factor:	10.00%	MilCon SIOH Rate:	0.00%
Caretaker Admin(SF/Care):	162.00	MilCon Contingency Plan Rate:	0.00%
Mothball Cost (\$/SF):	1.25	MilCon Site Preparation Rate:	0.00%
Avg Bachelor Quarters(SF):	256.00	Discount Rate for NPV.RPT/ROI:	2.75%
Avg Family Quarters(SF):	1,320.00	Inflation Rate for NPV.RPT/ROI:	0.00%
APPDET.RPT Inflation Rates:			
1996: 0.00% 1997: 2.90% 1998: 3.00%		1999: 3.00% 2000: 3.00% 2001: 3.00%	

STANDARD FACTORS SCREEN THREE - TRANSPORTATION

Material/Assigned Person(Lb):	710	Equip Pack & Crate(\$/Ton):	284.00
HHG Per Off Family (Lb):	14,500.00	Mil Light Vehicle(\$/Mile):	0.43
HHG Per Enl Family (Lb):	9,000.00	Heavy/Spec Vehicle(\$/Mile):	1.40
HHG Per Mil Single (Lb):	6,400.00	POV Reimbursement(\$/Mile):	0.18
HHG Per Civilian (Lb):	18,000.00	Avg Mil Tour Length (Years):	4.10
Total HHG Cost (\$/100Lb):	35.00	Routine PCS(\$/Pers/Tour):	6,437.00
Air Transport (\$/Pass Mile):	0.20	One-Time Off PCS Cost(\$):	9,142.00
Misc Exp (\$/Direct Employ):	700.00	One-Time Enl PCS Cost(\$):	5,761.00

Department : Air Force
 Option Package : 726 ACS
 Scenario File : C:\COBRA\REPORT95\COM-AUDT\SS-726.CBR
 Std Fctrs File : C:\COBRA\REPORT95\RECOMEND\FINAL.SFF

STANDARD FACTORS SCREEN FOUR - MILITARY CONSTRUCTION

Category	UM	\$/UM	Category	UM	\$/UM
Horizontal	(SY)	0	other	(SF)	0
Waterfront	(LF)	0	Optional Category B	()	0
Air Operations	(SF)	0	Optional Category C	()	0
Operational	(SF)	0	Optional Category D	()	0
Administrative	(SF)	0	Optional Category E	()	0
School Buildings	(SF)	0	Optional Category F	()	0
Maintenance Shops	(SF)	0	Optional Category G	()	0
Bachelor Quarters	(SF)	0	Optional Category H	()	0
Family Quarters	(EA)	0	Optional Category I	()	0
Covered Storage	(SF)	0	Optional Category J	()	0
Dining Facilities	(SF)	0	Optional Category K	()	0
Recreation Facilities	(SF)	0	Optional Category L	()	0
Communications Facil	(SF)	0	Optional Category M	()	0
Shipyard Maintenance	(SF)	0	Optional Category N	()	0
RDT & E Facilities	(SF)	0	Optional Category O	()	0
POL Storage	(BL)	0	Optional Category P	()	0
Ammunition Storage	(SF)	0	Optional Category Q	()	0
Medical Facilities	(SF)	0	Optional Category R	()	0
Environmental	()	0			



**DEPARTMENT OF THE AIR FORCE
HEADQUARTERS UNITED STATES AIR FORCE
WASHINGTON, DC**

180
950612-10

15 JUN 1995

HQ USAF/RT
1670 Air Force Pentagon
Washington, DC 20330-1670

Defense Base Closure and Realignment Commission
1700 North Moore Street, Suite 1425
Arlington, VA 22209

Dear Mr. Cirillo

Attached are the answers to the inquiries in your June 12, 1995 letter.

We trust this information is useful for your analysis.

Sincerely

A handwritten signature in cursive script, reading "Jay D. Blume, Jr.".

JAY D. BLUME, Jr.
Major General, USAF
Special Assistant to the Chief of Staff
for Base Realignment and Transition

Attachment:

1. Question and Answers

Question: The following are the Air Force comments on the City of Sumter briefing on the redirect of the 726th ACS:

ANSWER:

The Main tenet for the redirect of the 726th ACS is to locate the unit where it can employ and train to its fullest operational capability. The full military value of this unit is not being realized at Shaw AFB due to poor radar coverage and lack of viable training opportunities. Relocating the 726 ACS to a base that could provide better coverage capabilities and assets is critical. The Air Force goal also seeks to relocate the unit to a location that provides for future growth while affording the capability to maintain and improve the unit's combat rating. Mountain Home AFB meets these requirements.

SPECIFIC RESPONSES

Para II b: The community referenced the current fixes being used to overcome the training problems at Shaw AFB. While the current arrangement has partially improved radar coverage of the training airspace, the situation remains less than optimum, and would not be encountered at Mountain Home AFB.

Para II c: The BRAC COBRA model does show the 726 ACS as a full up ACS unit. The Theater Air Control System (TACS) has been undergoing force structure changes to meet the current threat scenario by providing fully combat ready units correctly sized. A program change request was being worked when the Air Force submitted its recommendation on 1 Mar 95. During the site survey process the final refined ACS force structure was used and the smaller ACS unit relocation to Mountain Home AFB was costed. The supposition is correct that downsizing the unit at Shaw AFB would also produce some savings from possible MILCON reductions.

Para II d: The unit was relocated to Shaw AFB as a result of Hurricane Andrew. Shaw AFB was selected initially for its proximity to Homestead and training opportunities with the existing flying wing. Operational deficiencies were identified early in the beddown at Shaw AFB and efforts were begun to correct them. Site activation task force visits to Shaw AFB identified areas that required additional effort if adequate unit training was to be maintained. Options were worked, but training was degraded.

Para II d: In respect to war plans ACS units are part of the Ground Theater Air Control System and are normally deployed separately from flying units which may be stationed at the same base.

Para III A1/2: The mentioned fixes to the training problems are not permanent, but locally generated short-term solutions. Funding for any permanent solutions is not currently available. Although the radio problems can be resolved; the difficulties in remoting radar video do not seem surmountable. The proposed solution would provide no real time radar returns only symbology. Utility of controlling actual aircraft during live fire exercises using only symbology has not been validated.

Para III A4: The benefit from the various types of aircraft in the Shaw AFB area is not valid. For example, intercepts are not conducted with C-130s. Live Fire Exercise type events are available at Mountain Home AFB on a daily basis, and simply provides superior training environment. Shaw AFB is limited to local training of relatively high altitude intercept/air combat and dissimilar air combat training. At Mountain Home AFB the training is not limited to certain altitudes or types of flights. Shaw AFB does provide many good sorties but to state this base has more or better than any other base is incorrect. Better training would be experienced at Mountain Home AFB.

The BRAC 93 recommendation placed the 726 ACS at Shaw AFB expecting to resolve the beddown and radar deficiencies. It is now apparent training is degraded at Shaw AFB and combat readiness is affected. Mountain Home AFB will not experience these problems thanks to accessible overland ranges and airspace. This redirect offers us the opportunity to better align the 726 ACS to ensure the unit has the best training opportunities and ensure the unit maintains its full operational combat status.

Question: Reference the ICBM force structure and the North Dakota Congressional concerns with the issue of the disparity between the Nuclear Policy Review and the programmed force structure:

ANSWER:

This question was resolved via telecon between Commission Staffer Dave Olsen and HQ USAF representative Lt Col Curry. Per that discussion this question has been withdrawn by your office.

Question: What plans does the Air Force have for the Titan 1 missile hangar that presently houses Detachment 1, Space systems Support Group, at Lowry AFB?

ANSWER:

Detachment 1 Space systems Support Group, at Lowry AFB currently occupies building P1432 and utilizes two dormitories P405 and P406. They plan to vacate these buildings by 31 Sep 98. At that time the buildings may become available for reuse through the proper channels and coordinated by the Air Force Base Conversion Agency.

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950612-11

FROM: <u>HALEY, PAUL R</u>	TO: <u>GENERAL</u>
TITLE:	TITLE:
ORGANIZATION: <u>Comm to SAUF SOUTH WEYMOUTH</u>	ORGANIZATION: <u>DBCRC</u>
INSTALLATION (s) DISCUSSED:	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	2		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER	1		
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

<input type="checkbox"/> Prepare Reply for Chairman's Signature	<input type="checkbox"/> Prepare Reply for Commissioner's Signature
<input type="checkbox"/> Prepare Reply for Staff Director's Signature	<input type="checkbox"/> Prepare Direct Response
<input checked="" type="checkbox"/> ACTION: Offer Comments and/or Suggestions	<input type="checkbox"/> FYI

Subject/Remarks:

PROVIDING PROPOSAL TO CLOSE WAS ATLANTA AND RELOCATE SQUADRONS TO SOUTH WEYMOUTH AND OTHER BASES

Due Date: _____	Routing Date: <u>950612</u>	Date Originated: <u>950606</u>	Mail Date: _____
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ROCHE, CARENS & DEGIACOMO

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FACSIMILE COVER SHEET

DATE: 8 JUNE 95

TIME: _____

TO: MR. ALEX YELLIN

FILE NO. _____

FACSIMILE NO. (703) 696 0550

TELEPHONE NO. (703) 696 0504

TO: _____

FACSIMILE NO. _____

TELEPHONE NO. _____

FROM: PAUL R HALEY

617 722-2900

TELEPHONE NO. 617-356-4210

FACSIMILE NO. 617-356-4123

617 722-2822

COMMENTS: Alex :

The Committee wanted to suggest
to you that you talk the Navy with
the following scenario in response to
Gen Davis' directive that the Navy consider
alternatives to level the playing field. Thank
you!

STATEMENT OF CONFIDENTIALITY

This facsimile transmission contains information from the law firm of Roche, Carens & DeGiacomo. The information contained is confidential and/or privileged, and it is intended only for the use of the addressee named on the transmittal sheet. If you are not the intended addressee, please note that any disclosure, copying, distribution, or use of this information is prohibited. If you receive this facsimile in error, please immediately notify us by telephone (collect) so that we can arrange to retrieve the original documents without cost to you. Thank you.

TOTAL NUMBER OF PAGES (including cover sheet): _____

MEMORANDUM

Please refer to this number
when responding 950612-11

TO: Defense Base Closure and Realignment Commission
FROM: Committee to Save NAS South Weymouth
DATE: June 6, 1995
SUBJECT: Scenario for COBRA Analysis

During the recent visit of Commissioners Kling and Davis to NAS South Weymouth, members of this Committee expressed their disappointment with the three recent COBRA scenarios produced following the addition of NAS Atlanta to the potential closure list. The disappointment resulted from the fact that NAS South Weymouth was not considered in any of the three scenarios as a receiving site for Atlanta's aircraft. At this time, the Committee would like to propose the following scenario for BRAC consideration:

Lead Major Claimant - RESFOR

- Close NAS Atlanta

Relocate C-9 squadron (VR-46) and E-2 squadron (VAW-77) to Dobbins ARB. Alternatively, the E-2 squadron could be relocated to NAS Jacksonville.

Relocate H-1 squadron (HMLA-773) to NAS South Weymouth.

Change proposed BRAC-95 redirect so as to locate two reserve F/A-18 squadrons (VFA-203 and VMFA-142) at NAS South Weymouth rather than at NAS Atlanta.

Relocate VP-92 from NAS South Weymouth to NAS Brunswick.

- NAS South Weymouth remains open with current C-130 squadron (VR-62) remaining there, to be joined by the three squadrons (HMLA-773, VFA-203, and VMFA-142) relocated/redirected from Atlanta.

The scenario proposed above offers numerous advantages:

- Substantial cost savings can be achieved by closing NAS Atlanta, the reserve base with the lowest military value, by far.
- The Naval Reserve presence can be maintained in the Atlanta area by relocating up to two of Atlanta's aviation squadrons (VR-46 and VAW-77) across to the other side

of the airfield at Dobbins ARB. (It is assumed that the Naval Air Reserve Center will also relocate to Dobbins.)

- Keeping VR-46 and its C-9s at Dobbins will allow other Atlanta-area Naval and Marine Air Reservists to be airlifted to other drilling units located at such bases as NAS South Weymouth, NAS Fort Worth, and NAS New Orleans.
- Redirecting the two F/A-18 squadrons to NAS South Weymouth rather than to NAS Atlanta will allow these two units easy access to numerous over-the-ocean warning/training areas. Similar over-the-ocean areas, which are essential for the proper training of Naval and Marine aviators and which are most representative of the environment in which these aviators will most likely be required to operate in times of crisis, require a flight of over 250 miles in each direction from Atlanta. The relocation of HMLA-773 from Atlanta to South Weymouth will provide similar benefits to that squadron. NAS South Weymouth is the owner of a unique 640-acre island located off the Massachusetts coast which would be available for use as a target range by all three of these squadrons.
- Keeping VAW-77 and its E-2s at Dobbins (or, alternatively, relocating this unit to Jacksonville) permits these aircraft to be used in the southeastern United States for drug interdiction purposes. (Note: If VAW-77 is relocated to NAS Jacksonville, it might be possible to then relocate one of Jacksonville's active-duty P-3 squadrons to NAS Brunswick, thus helping to alleviate the excess capacity situation at the latter base.)
- Relocating the two F/A-18 squadrons to NAS South Weymouth will also permit these units to work directly with VMGR-452, a Marine Air Reserve KC-130 squadron stationed at Stewart International Airport in eastern New York. This unit can supply refueling practice to these F/A-18 squadrons.
- Relocating the P-3Cs of VP-92 from NAS South Weymouth to NAS Brunswick will satisfy the Navy's desire to co-locate this reserve unit with its active-duty counterparts at Brunswick. It also serves to alleviate the excess capacity situation at Brunswick. (Note: This suggested relocation is being proposed reluctantly by this Committee due to our continuing concern with the recruiting/manning demographics for reserve units at Brunswick.)

In summary, the Committee to Save NAS South Weymouth believes this proposed scenario has considerable merit, since it:

- (1) Closes the reserve base with the lowest military value while still maintaining a smaller reserve presence in the Atlanta area through the use of facilities at Dobbins ARB, all resulting in substantial cost savings to the Navy.
- (2) Permits NAS South Weymouth, a reserve base with a considerably higher military value than NAS Atlanta, to remain open. Relocating up to three new squadrons to

South Weymouth while keeping VR-62 in place will eliminate any excess capacity at South Weymouth.

- (3) Relocating VP-92 from South Weymouth to Brunswick will address the excess capacity situation at Brunswick.
- (4) Milcon required for all of these proposals will be minimal. South Weymouth can accommodate the three new squadrons in existing facilities as can Brunswick accommodate VP-92 in existing facilities there. It is known that VR-46 can be accommodated in existing facilities at Dobbins. It is likely that VAW-77 can also be accommodated.

JCY/jb

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950612-12

FROM: MCCOY, TIDAL	TO: DIXON
TITLE: <u>OUT RELATIONS, VICE PRES</u>	TITLE: CHAIRMAN
ORGANIZATION: THIOKOL	ORGANIZATION: DBCRC
INSTALLATION (s) DISCUSSED: HILL AFB	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA	✓		
				COMMISSIONER ROBLES	✓		
DIR./CONGRESSIONAL LIAISON		Ⓢ		COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER		X	
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Ⓢ	Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
	Prepare Reply for Staff Director's Signature		Prepare Direct Response
X	ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

REQUESTING DBCRC CONSIDER THE ALTERNATIVE OF HILL AFB FOR ALL TACTICAL MISSILE WORKLOAD CONSOLIDATION

Due Date: 950619	Routing Date: 950612	Date Originated: 950608	Mail Date:
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GOVERNMENT RELATIONS

1735 JEFFERSON DAVIS HIGHWAY, SUITE 1001
ARLINGTON, VA 22202-3461
703-413-6311/6312 FAX: 703-413-6316

THIOKOL
SPACE • DEFENSE • FASTENING SYSTEMS

TIDAL W. MCCOY
VICE PRESIDENT

Please refer to this number
when responding 950612-12

June 8, 1995

The Honorable Alan J. Dixon
The Defense Base Closure & Realignment Commission
1700 North Moore Street, Suite 1425
Arlington, Virginia 22209

Dear Chairman Dixon:

Thiokol Corporation, as a major industrial participant in the solid rocket motor business, is concerned about the tactical missile workload assignment. As you know, the '93 BRAC made a decision to overturn the Department of Defense (DOD) recommendation to close Letterkenny Army Depot (LEAD) and instead directed consolidation of the tactical missile workload at LEAD. They further recommended the airborne tactical missile workload at Hill Air Force Base (HAFB) in Utah also be relocated. The argument was made to centralize the workload for reasons of economies of scale. We now understand that the 1995 DOD recommendation is to realign LEAD and fragment the tactical missile consolidation efforts.

These recommendations ignore the most logical consolidation for tactical missile workload to Ogden Air Logistics Center at HAFB. Hill is the weapon system manager for all Air Force ICBM's, Guided Bomb Units (GBU), and the Maverick tactical missile, and the Commodity Manager of all Air Munitions, Solid Propellants, and Explosive Devices. They are also the designated maintenance activity for nearly all Air Force missiles including the Peacekeeper, Minuteman, ALCM, Maverick, Sidewinder, and Guided Bomb Units.

Air Force Economic Benefits Analyses support the assignment of tactical missile workload to Ogden-ALC by showing millions of dollars in non-recurring and recurring cost avoidance. Further, the consolidation of this effort at LEAD or Tobyhanna Army Depot requires the realignment of workload from Industrial to Organic capability to make economic payback viable. This seriously jeopardizes the industrial base in support of tactical missile technology. Thiokol has recently consolidated its tactical missile activities in northern Utah to enhance its ability to economically support Ogden-ALC and other DOD installations. The transfer of the Ogden tactical missile workload would erode Thiokol's support of the tactical rocket motor business. The reasons for centralizing this workload to LEAD in 1993 apply today to HAFB, i.e.; they justify keeping the current airborne tactical missile workload and centralizing the other services missile work to HAFB.

The Honorable Alan J. Dixon
Page 2
June 8, 1995

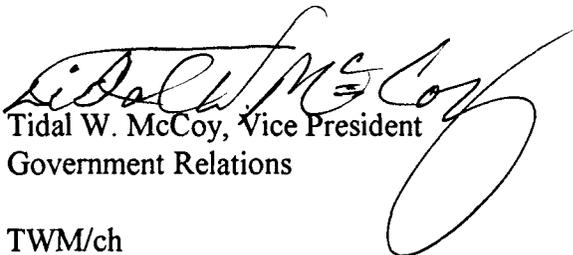
The Department of Defense has long been a proponent for Interservicing to achieve lower cost and increased efficiency. Hill Air Force Base is a leader in total weapon systems Interservicing and is Interservicing in Technical/Engineering, Testing, and Depot Maintenance for the Maverick, Paveway, HARM, Sidewinder, AMRAAM, Sparrow missiles, and SLAM missiles, missile launchers, and containers. Hill Air Force Base is partnering with industry on new initiatives for environmentally responsible demilitarization of unserviceable motors and reuse of reclaimed components for new production. The economic benefits from this activity are sizeable, and are applicable to all tactical missile activity. This promising new initiative could be lost if the workload is relocated.

Hill Air Force Base, with over 35 years of missile experience, is clearly an attractive alternative solution. All Air Force missile workload, including transportation and handling equipment was consolidated at HAFB in the 1970's. Currently HAFB accomplishes 53% of the tactical missile guidance and control system (GCS) and 44% of the organic missile workload for DOD. Substantial additional work is being cost effectively accomplished by private industry in the area and should continue (31% of the tactical G&C workload). The available Air Force skill pool for tactical missile workload in this area exceeds 2000 people in addition to the experienced labor pool that Thiokol and other contractors provide. Facilities and equipment are available. The bottom line is the tactical missile workload consolidation can be operational sooner and with less cost than if you choose any other recommendations.

In conclusion, the tactical missile consolidation at Ogden-ALC makes sound economic and operational sense for DOD, and is the right thing to do from the Industrial Base standpoint. This decision would capitalize on the synergism already created among the State of Utah, Industry, and DOD participants due to numerous economic and development initiatives currently underway.

We urge you to consider the alternative of Hill Air Force Base for all tactical missile workload consolidation.

Sincerely,


Tidal W. McCoy, Vice President
Government Relations

TWM/ch



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425

ARLINGTON, VA 22209

703-696-0504

Please refer to this number
when responding 950612-12R1

ALAN J. DIXON, CHAIRMAN

June 20, 1995

COMMISSIONERS:

AL CORNELLA

REBECCA COX

GEN J. B. DAVIS, USAF (RET)

S. LEE KLING

RADM BENJAMIN F. MONTOYA, USN (RET)

MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

Mr. Tidal W. McCoy
Vice President, Government Relations
Thiokol
1735 Jefferson Davis Highway, Suite 1001
Arlington, Virginia 22202-3461

Dear Mr. McCoy:

Thank you for your letter requesting that the Commission consider consolidating tactical missile maintenance work at the Ogden Air Logistics Center, Hill Air Force Base, Utah. I certainly understand your interest in the base closure and realignment process and welcome your comments.

You may be certain that the Commission will thoroughly review the information used by the Defense Department in making its recommendations. I can assure you that the information you have provided will be considered by the Commission during our review and analysis of the nation's depot capacity.

Thank you for your thoughts on this important matter. Please do not hesitate to contact me if you have additional information to bring to the attention of the Commission.

Sincerely,



Alan J. Dixon
Chairman

AJD:js

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950612-13

FROM: METZ, JOHN R.	TO: DIXON
TITLE:	TITLE: CHAIRMAN
ORGANIZATION: LETTERKENNY COALITION	ORGANIZATION: DBRC
INSTALLATION (S) DISCUSSED: LETTERKENNY ARMY DEPOT	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON		Ⓢ		COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER		X	
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Ⓢ	Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
	Prepare Reply for Staff Director's Signature		Prepare Direct Response
X	ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

INFORMING OF PROBLEMS THEY BELIEVE EXIST IN TABS. JUNE 1 RECOMMENDATION TO REALIGN DEPOT.

Due Date <u>950619</u>	Routing Date <u>950612</u>	Date Originated <u>950608</u>	Mail Date:
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7 Westwood Drive
 Mount Holly Springs
 PA 17065

June 8, 1995

Honorable Alan J. Dixon
 Chairman
 Defense Base Closure and Realignment Commission
 Suite 1425
 1700 North Moore Street
 Arlington, Virginia 22209

please refer to this number
 when responding 950612-13

Dear Chairman Dixon,

A citizens group, made up of professionals (accountants and auditors) from the Letterkenny Coalition, experienced in base realignments, has reviewed each of the Army's recommended realignment packages for Letterkenny Army Depot. The group has found a common set of major errors in each package. These errors result in under estimated costs and over estimated personnel and dollar savings. Briefly, a few of the common errors are: (a) not enough personnel are realigned to the gaining installation; (b) base operations (baseops) costs used for the gaining installations are understated compared to actual costs; (c) baseops costs are overstated for Letterkenny; (d) equipment transfer costs were either understated or not included; (e) training costs were not included; (f) Tenant realignment costs are understated; and (g) gaining installation construction costs were not included. These are but a few of the mistakes made by the Army.

The latest realignment package for Letterkenny was provided by the Total Army Basing Study (TABS) group on June 1, 1995. This updated Cost of Base Realignment Action (COBRA) details a scenario which closes Letterkenny by realigning artillery to Anniston and the remaining workload to Hill Air Force Base. Significant errors, (as briefed to the BRAC Staff) with the Army's original COBRA run are also included in this submission. The Army neither addresses nor acknowledges these significant errors. Additionally, the Army ignored costs required to construct ammunition storage igloos and relocate the ammunition from Letterkenny.

Testimony by General Klugh (retired) said that tactical missile maintenance workload is core. Then why did the Army not include tactical missile workload as core in the Military Value assessment? This deviation carries to the assessment of capacity, where tactical missile maintenance capacity was not counted as core. The Army claims that all capacity for tactical missile maintenance is excess. Yet, General Klugh (retired) testified under oath to the BRAC Commission that Tactical Missile Maintenance is core.

OPTIONAL FORM 99 (7-90)

FAX TRANSMITTAL

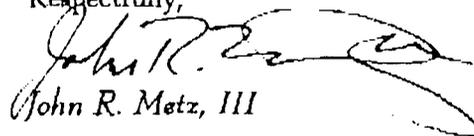
of pages 5

To <u>Mr. Dixon</u>	From <u>NFFE 1442</u>
Dept./Agency <u>BRAC</u>	Phone # <u>267-8677</u>
Fax # <u>(703) 696-0550</u>	Fax # <u>267-1644</u>

The Army has also deviated from the Economic Impact assessment by not considering the devastating impact the combined closure of Letterkenny and Fort Ritchie will have on Franklin County and the Chambersburg area. Forty two percent of Fort Ritchie's workforce (which equates to 669) resides in Franklin County. Nor did the Army correctly consider the impact of prior BRAC actions. BRAC 91 directed the consolidation of DESCOM with AMCCOM. This was a direct loss of 500 jobs. Although the BRAC 91 consolidations of LSSA and LOGSA were put on hold by BRAC 93, the Army has subsequently directed each of these activities to relocate. Realignment of these two tenants will result in a direct loss of 436 jobs. Combined, the direct job loss from DESCOM (500), SIMA & LOGSA (436), Letterkenny (2,090) and Fort Ritchie (669), exceeds 3,695. The Army's assessment only considered the 2,090 jobs for Letterkenny and 213 jobs from prior BRAC actions, for a total direct job loss to the Economic Area of 2,303. This is a shortfall of 1,392 jobs. The actual direct job loss is 60% higher than claimed by the Army. The Army has not provided an accurate economic impact assessment for Franklin County and therefore, has deviated from this criterion.

The true cost of realigning Letterkenny's maintenance workload, will exceed \$229,000,000, no matter where it transfers. Another \$80,000,000 is required for the movement of Letterkenny's ammunition stock. Storage (igloo) construction is not included in this estimate. The Army, for whatever political reason, has done the BRAC Commission and this country, a great disservice by not providing reasonable analyses to support their recommendations. These facts, based on auditable values, the errors and questions addressed above, plus those enclosed should be weighed carefully by the BRAC Commissioners prior to the final recommendations and voting.

Respectfully,


John R. Metz, III

Encl

cc: Glen Knoepfle



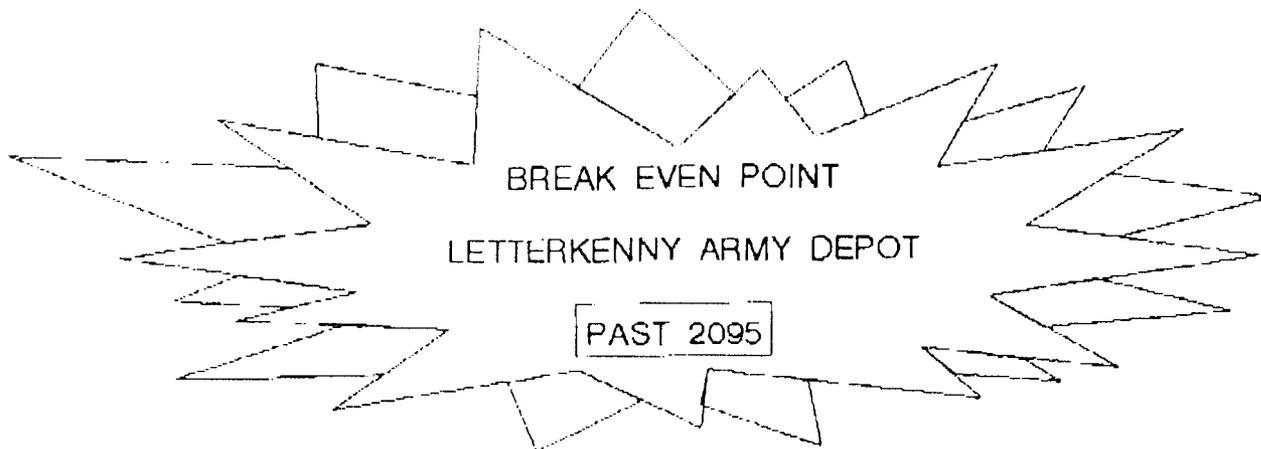
COBRA COMPARISONS

REALIGN LETTERKENNY

	ARMY	TRUE
ONE-TIME COSTS	\$50M	\$229M
STFADY STATE SAVINGS	\$78M	\$7-8M
NET PRESENT VALUE	\$952M SAVINGS	\$139M COST
RETURN ON INVESTMENT (ROI)	IMMEDIATE	OVER 100 YRS
ROI YEAR	1998	PAST 2095

ARMY- the TABS Office COBRA ignored several one-time costs.
 - the TABS Office COBRA claimed savings from personnel reductions by ignoring total funded workload requirements.

TRUE- the true COBRA was briefed to the BRAC Staff on 24 April 95
 - it took into account all one-time costs and personnel movements.



COBRA COMPARISONS



CLOSE TOBYHANNA to LETTERKENNY

	ARMY TOBYHANNA CLOSE	TRUE TOBYHANNA CLOSE	TRUE LEAD REALIGN
ONE-TIME COSTS	\$154M	\$133M	\$229M
STEADY STATE SAVINGS	\$33M	\$49M	\$7-8M
RETURN ON INVESTMENT (ROI)	4 YEARS	IMMEDIATE	OVER 100

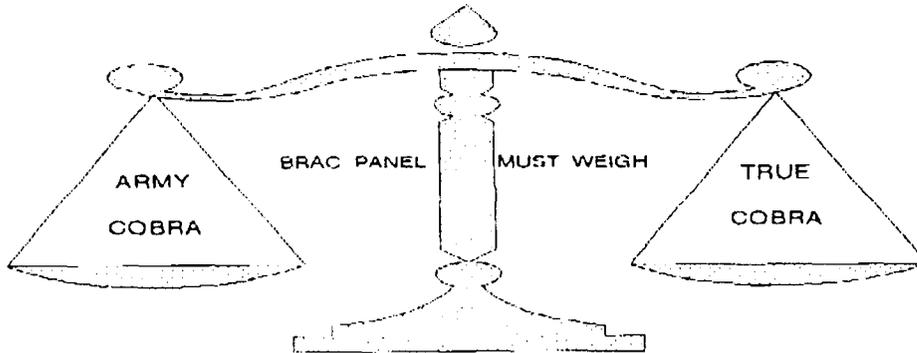
* The best Army alternative is to close Tobyhanna. There are greater savings since the entire base can be closed and the savings from Tac Msl consolidation will be realized. Artillery capability is also preserved.

* Savings at LEAD are minimal since the base cannot be completely shut down.

* Savings at LEAD are minimal since it requires at least two or more depot's to perform the work, currently done at one site.

* The next favorable alternative is for the Army to keep LEAD as the 93 BRAC recommended. The workload (funded) between LEAD, Tobyhanna and Anniston is over 9M Direct Labor Hours in FY99. This is sufficient workload to effectively operate three depot's. This also solves the problem on Artillery since LEAD would retain the M109 Family. Anniston's over capacity issue would also be solved. **This alternative has zero additional costs.**

* Another alternative is for the BRAC Panel to study interservicing of Electronics and Communications Equipment. Savings should be significant from consolidating like commodities.



* Why did the Army only include \$1.7M of the \$17.0M construction avoidance that would be realized if Tobyhanna closes? Why did the Army not include the \$16.5M in cost avoidance for required equipment purchases if Tobyhanna closes?

* Was interservicing of Electronics and Communications Equipment considered?

Why sell the farm? Only LEAD can be one-stop shop for

ZERO RISK AT
LEAD

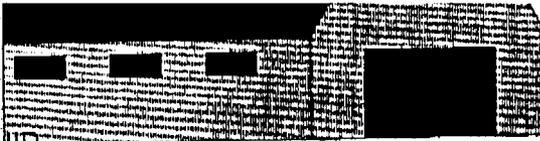


TACTICAL MISSILES



UPROUND

GRD SPT EQUIP





THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

Please refer to this number
when responding *950612-1321*

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA
REBECCA COX
GEN J. B. DAVIS, USAF (RET)
S. LEE KLING
RADM BENJAMIN F. MONTOKA, USN (RET)
MG JOSUE ROBLES, JR., USA (RET)
WENDI LOUISE STEELE

June 16, 1995

Mr. John R. Metz, III
7 Westwood Drive
Mount Holly Springs, Pennsylvania 17065

Dear Mr. Metz:

Thank you for your letter expressing your support for the Letterkenny Army Depot, Pennsylvania. I certainly understand your interest in the base closure and realignment process and welcome your comments.

I can assure you that this Commission is committed to evaluating military bases in a fair and objective manner. As you may know, the Commission received testimony on behalf of Letterkenny Army Depot during a public regional hearing in Boston, Massachusetts, on June 3, 1995. In addition, the Commission visited Letterkenny Army Depot on June 1, 1995 to examine, firsthand, the operations conducted at the base. The information gained during the hearing and base visit, in addition to all other sources of information provided to the Commission and pertaining to Letterkenny Army Depot, will be carefully scrutinized by the Commissioners and staff before a decision is reached affecting the facility.

Please do not hesitate to contact me if you have additional information to bring to the attention of the Commission.

Sincerely,



Alan J. Dixon
Chairman

AJD:cmc

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950612-14

FROM: FRANCIS, BOB	TO: DIXON
TITLE:	TITLE: CHAIRMAN
ORGANIZATION: KIRTLAND RET. TASK FORCE	ORGANIZATION: DBCRC
INSTALLATION (s) DISCUSSED: KIRTLAND AFB	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
DIR./CONGRESSIONAL LIAISON		ⓧ		COMMISSIONER ROBLES			
				COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER		X	
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

ⓧ	Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
	Prepare Reply for Staff Director's Signature		Prepare Direct Response
X	ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

RESTATING CASE FOR REJECTING THE DOD PROPOSAL TO RE-ALIGN MISSIONS AT BASE

Due Date: 950619	Routing Date: 950612	Date Originated: 950607	Mail Date:
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KIRTLAND RETENTION TASK FORCE

320 Gold Suite 200
Albuquerque, NM 87102
(505) 766-6471
Fax (505) 766-6474

Please refer to this number
when responding 9506.12-14 7 June, 1995

**KIRTLAND
RETENTION
TASK FORCE
STEERING
COMMITTEE:**

The Honorable Alan Dixon
Chairman
Base Realignment and Closure Commission
Suite 1425
1700 North Moore Street
Arlington, VA 22209

Bob Francis

Leo Marquez

Dear Chairman Dixon,

Sherman McCorkle

Hanson Scott

Charlie Thomas

John Vuksich

**Task Force
Coordinator:**

Leo Marquez

As the Base Realignment and Closure Commission moves closer to making the critical and difficult decisions it faces, the Albuquerque community would like to restate the case for rejecting the DOD proposal to re-align missions at Kirtland AFB. As you may recall from our presentation, we based our case on four factors: 1) the proposal does not save money, 2) the surety and safety of our nuclear stockpile will be severely compromised, 3) the training effectiveness of the 58th SOW will be seriously impaired, and 4) Because of the cantonments, the plan effectively precludes any community re-use.

The Air Force proposed to spend \$277 M to implement the plan which, when completed, they claimed would save \$62 M per year for an ROI period of 5 years. The community found that the proposal would instead cost \$525 M to execute and would actually cost the taxpayers an additional \$12 M annually thereafter with an ROI period of infinity. Subsequently, the Air Force after completing the site surveys, in a COBRA run dated 3 May actually found it would cost \$538 M to execute but would save \$30 M annually, an 18 year ROI period, *if it took credit for the cost shift to the DOE*. In a companion COBRA run including DOE costs, it projected a cost of \$602 M to execute which would save \$2 M annually for an ROI period of 300 plus years. The cost projections made by the community have been validated by the Air Force. This proposal will not save the taxpayers any money.

The proposal would separate the elements which comprise the nuclear surety umbrella by sending parts of Defense Nuclear Agency/Field Command to Kelly AFB, TX, Nellis AFB NV, and leave part of it at Kirtland and send the Air Force Nuclear Safety Agency and the Security Police Agency to Kelly AFB, TX. It would also civilianize the security force for the Kirtland Underground Munitions Storage Center, a large repository for nuclear weapons. These

organizations were put here purposely to be in close proximity to the Los Alamos and Sandia National Laboratories to insure the safety and surety of the nuclear stockpile. The proposal would severely damage the ability to insure that safety of the nuclear stockpile would be preserved. It also impairs on-going efforts to safely dismantle US and Soviet nuclear warheads, prevent nuclear proliferation and combat nuclear terrorism. In a letter to you dated 3 May, the Air Force acknowledged these concerns as valid.

The operational effectiveness of the 58th SOW will be adversely affected by the move to Holloman AFB. Besides incurring a lengthy disruption due to the re-location of the simulators, the move to Holloman places the 58th SOW an additional one hour flying time from the low level route entry points and from the assault runway, etc. Known nesting sites for endangered bird species will have to be circumnavigated making for unproductive flying time. Facilities for the 58th are non-existent at Holloman and would require construction. In all, moving would be disadvantageous operationally and would never recoup the site advantages of varied terrain, high elevation, etc. which Kirtland provides.

The cantonment plan would encompass all but the three housing areas and the small site around the BX and Commissary. There would not be access to the runways and ramps, nor would the industrial areas be available to the community. The requirement for continued security would deny the city of any re-use potential. It would be a double negative; the City would lose the jobs, but would not be able to use any of the facilities to replace them.

Finally, Kirtland is a Federal installation with a variety of Federal missions being hosted on one installation. It is a BRAC model which should be emulated, not disbanded. The Air Force has tried diligently to find a different configuration to propose as an alternative. That they have not succeeded proves that Kirtland is a very efficient installation deserving of praise, not opprobrium.

As you approach the decision, we ask that you consider that our case on it's merit which is based on verifiable fact and we request that you reject the proposal in it's entirety. With all best wishes,


Bob Francis


Sherman McCorkle


Hanson Scott


Leo Marquez


Charlie Thomas


John Vuksich



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

Please refer to this number of
when responding 950612-14R1

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA
REBECCA COX
GEN J. B. DAVIS, USAF (RET)
S. LEE KLING
RADM BENJAMIN F. MONTOYA, USN (RET)
MG JOSUE ROBLES, JR., USA (RET)
WENDI LOUISE STEELE

June 16, 1995

Mr. Bob Francis
Kirtland Retention Task Force
320 Gold Suite 200
Albuquerque, New Mexico 87102

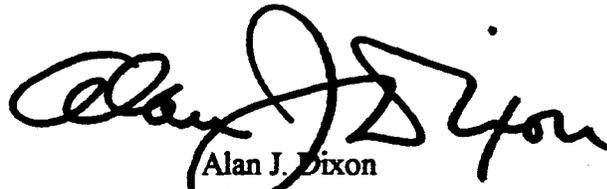
Dear Mr. Francis:

Thank you for your letter expressing your support for Kirtland AFB. I certainly understand your interest in the base closure and realignment process and welcome your comments.

You may be certain that the Commission will thoroughly review the information used by the Defense Department in making its recommendations. For your information, I have enclosed a copy of a letter from Secretary of Defense William Perry which updates the Department of Defense's position on Kirtland AFB. I trust this information will be helpful. I can assure you that the information you have provided will be considered by the Commission as we conclude our review and analysis of Kirtland AFB.

I appreciate the time and commitment you have devoted to this difficult and challenging process. Please do not hesitate to contact me whenever you feel I may be of service.

Sincerely,



Alan J. Dixon
Chairman

AJD:js
Enclosure



THE SECRETARY OF DEFENSE
WASHINGTON, DC 20301-1000

Please refer to this number
when responding 950609-1

9 JUN 1995

Honorable Alan J. Dixon
Chairman
Defense Base Closure and Realignment Commission
1700 North Moore Street, Suite 1425
Arlington, VA 22209

Dear Mr. Chairman:

Since I forwarded my recommendations to you on February 28, 1995, I have appreciated the excellent manner in which the Commission has conducted its demanding work under your leadership. I write today to maintain the open exchange of information that has been a hallmark of this Commission's relationship with the Department of Defense.

As a normal part of its process, the Air Force has been conducting site surveys to refine the financial analysis of recommendations affecting Air Force bases. During this process, the financial picture on Kirtland Air Force Base, New Mexico, has changed considerably. As you know, the recommendation concerning Kirtland AFB was designed to retain the Phillips Laboratory and other largely civilian operations, while relocating most of the active duty military operations, and closing related support functions.

In its site survey process, the Air Force discovered that many of the original cost estimates significantly understated the costs of relocating the active duty units. The final estimate of the one-time cost to implement the recommended realignment is \$538 million. I understand this figure and the supporting COBRA analysis have been provided previously to your staff. Although some options to reduce these costs were examined, I understand that none of the options provided the same benefits as estimated for the recommended realignment. Significantly, the Department of Energy also asserted that they received support far in excess of that currently reimbursed to the Department of the Air Force for DOE activities on Kirtland AFB.

~~As a result, the total costs to the United States Government were not captured in the original estimates.~~

After reviewing the results of the site survey, it is my judgment that the recommendation for the realignment of Kirtland AFB no longer represents a financially or operationally sound scenario. I ask that you take these matters into consideration as the Commission conducts its review of my recommendations.

Sincerely,

William J. Perry



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

Please refer to file # 950612-1421
when needed

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA
REBECCA COX
GEN J. B. DAVIS, USAF (RET)
S. LEE KLING
RADM BENJAMIN F. MONTOYA, USN (RET)
MG JOSUE ROBLES, JR., USA (RET)
WENDI LOUISE STEELE

June 16, 1995

Mr. Sherman McCorkle
Kirtland Retention Task Force
320 Gold Suite 200
Albuquerque, New Mexico 87102

Dear Mr. McCorkle:

Thank you for your letter expressing your support for Kirtland AFB. I certainly understand your interest in the base closure and realignment process and welcome your comments.

You may be certain that the Commission will thoroughly review the information used by the Defense Department in making its recommendations. For your information, I have enclosed a copy of a letter from Secretary of Defense William Perry which updates the Department of Defense's position on Kirtland AFB. I trust this information will be helpful. I can assure you that the information you have provided will be considered by the Commission as we conclude our review and analysis of Kirtland AFB.

I appreciate the time and commitment you have devoted to this difficult and challenging process. Please do not hesitate to contact me whenever you feel I may be of service.

Sincerely,



Alan J. Dixon
Chairman

AJD:js
Enclosure



THE SECRETARY OF DEFENSE
WASHINGTON, DC 20301-1000

Please refer to this number
when responding 950609-1

9 JUN 1995

Honorable Alan J. Dixon
Chairman
Defense Base Closure and Realignment Commission
1700 North Moore Street, Suite 1425
Arlington, VA 22209

Dear Mr. Chairman:

Since I forwarded my recommendations to you on February 28, 1995, I have appreciated the excellent manner in which the Commission has conducted its demanding work under your leadership. I write today to maintain the open exchange of information that has been a hallmark of this Commission's relationship with the Department of Defense.

As a normal part of its process, the Air Force has been conducting site surveys to refine the financial analysis of recommendations affecting Air Force bases. During this process, the financial picture on Kirtland Air Force Base, New Mexico, has changed considerably. As you know, the recommendation concerning Kirtland AFB was designed to retain the Phillips Laboratory and other largely civilian operations, while relocating most of the active duty military operations, and closing related support functions.

In its site survey process, the Air Force discovered that many of the original cost estimates significantly understated the costs of relocating the active duty units. The final estimate of the one-time cost to implement the recommended realignment is \$538 million. I understand this figure and the supporting COBRA analysis have been provided previously to your staff. Although some options to reduce these costs were examined, I understand that none of the options provided the same benefits as estimated for the recommended realignment. Significantly, the Department of Energy also asserted that they received support far in excess of that currently reimbursed to the Department of the Air Force for DOE activities on Kirtland AFB.

~~As a result, the total costs to the United States Government were not captured in the original estimates.~~

After reviewing the results of the site survey, it is my judgment that the recommendation for the realignment of Kirtland AFB no longer represents a financially or operationally sound scenario. I ask that you take these matters into consideration as the Commission conducts its review of my recommendations.

Sincerely,

William J. Perry



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

950612-14R1

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

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WENDI LOUISE STEELE

June 16, 1995

Mr. Hanson Scott
Kirtland Retention Task Force
320 Gold Suite 200
Albuquerque, New Mexico 87102

Dear Mr. Scott:

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Please refer to this number
WFOA 000 0000 950612-1421

ALAN J. DIXON, CHAIRMAN

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WENDI LOUISE STEELE

June 16, 1995

Mr. Leo Marquez
Kirtland Retention Task Force
320 Gold Suite 200
Albuquerque, New Mexico 87102

Dear Mr. Marquez:

Thank you for your letter expressing your support for Kirtland AFB. I certainly understand your interest in the base closure and realignment process and welcome your comments.

You may be certain that the Commission will thoroughly review the information used by the Defense Department in making its recommendations. For your information, I have enclosed a copy of a letter from Secretary of Defense William Perry which updates the Department of Defense's position on Kirtland AFB. I trust this information will be helpful. I can assure you that the information you have provided will be considered by the Commission as we conclude our review and analysis of Kirtland AFB.

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950612-1421

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RADM BENJAMIN F. MONTOYA, USN (RET)

MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

June 16, 1995

Mr. Charlie Thomas
Kirtland Retention Task Force
320 Gold Suite 200
Albuquerque, New Mexico 87102

Dear Mr. Thomas:

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THE SECRETARY OF DEFENSE
WASHINGTON, DC 20301-1000

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3 JUN 1995

Honorable Alan J. Dixon
Chairman
Defense Base Closure and Realignment Commission
1700 North Moore Street, Suite 1425
Arlington, VA 22209

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WENDI LOUISE STEELE

June 16, 1995

Mr. John Vuksich
Kirtland Retention Task Force
320 Gold Suite 200
Albuquerque, New Mexico 87102

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Sincerely,

William J. Perry

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950612-15

FROM: SANTOS, ANGEL L.	TO: DIXON
TITLE: SPOKESMAN	TITLE: CHAIRMAN
ORGANIZATION: FORT BUCHAWAN EMPLOYEES	ORGANIZATION: DBCRC
INSTALLATION (S) DISCUSSED: FORT BUCHAWAN	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON		Ⓢ		COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER		X	
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

✓	Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
	Prepare Reply for Staff Director's Signature		Prepare Direct Response
X	ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

FORWARDING INFORMATION THEY WISH DBCRC TO CONSIDER AND REQUESTING FORT BE TAKEN OF CLOSURE LIST

Due Date: 950619	Routing Date: 950612	Date Originated: 950608	Mail Date:
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P.O. Box 34385
Fort Buchanan, P.R. 00934
8 June 1995

MIKE

HON Alan J. Dixon
Chairman
Defense Base Closure and Realignment Commission
1700 North Moore Street
Suite 1425
Arlington, Virginia 22209

Please refer to this number
when responding 950612-15

Dear Mr. Chairman:

Once again I write to this Honorable Commission, concerned with the turn of events that have taken place since my letter dated 25 May 1995. As the spokesman for the Fort Buchanan employees I come across a lot of documents of anonymous origin. I recently received documents (Enclosures 1 thru 6) which I feel are important enough to send to you. In doing so I want to invoke the Whistle Blower Protection Act of 1989 and Public Law 101-12 dated April 1989, 103 Stat.16.

In essence, the people at FORSCOM have committed the three cardinal sins; Waste, Fraud and Abuse. Waste by continuing to use Government resources on a plan that has absolutely no cost savings to the U.S. taxpayer; Fraud by certifying information known to be false; and now Abuse of their position by continuing their "marching orders" to close Fort Buchanan.

The Army is now realizing that everything we pointed out during the Commission Hearings held at Fort Buchanan on 28 April 1995 is true. (Encl 1). The Commissary and AAFES have said they will leave if the Garrison leaves. (Encl 2 & 3). Now the same holds true for the Antilles Consolidated School System. FORSCOM now wants to change Public Law just so they can close for Fort Buchanan. FORSCOM knew this as far back as 4 May 1995, yet on 20 May 1995 they certified that the AAFES and Commissary would remain open. They still can't figure out if this action is a closure or a realignment.

On 2 June 1995 the Fort Buchanan BRAC team is told to drop action to transfer area support functions to Roosevelt Roads Naval Station. (Encl. 4 & 5). The Navy doesn't want them, yet they keep marching on! The FORSCOM BRAC team still does not understand the concept of mobilization and who is really responsible for the Mob mission!

HON Alan J. Dixon
Chairman
Defense Base Closure and Realignment Commission
Page Two

The Puerto Rico National Guard continues to negotiate with FORSCOM. (Encl 6). Now the TAGPR wants to operate the entire installation. Either GEN Emilio Diaz-Colon is an insubordinate General or our Governor also lied to this Honorable Commission by saying he wanted Fort Buchanan to remain as is when in fact he wants to take it over.

The Army is back to square 1 - NO PLAN - and they are expecting this Honorable Commission to make a historical decision based on false data. Can this really be happening?

Sir, it seems to me that someone out there really wants to close us down, and wants the Commission to pay for it! If you stop and think about it for a moment (with Watergate in mind), if FORSCOM wanted to close Fort Buchanan THEY would have to pay for the closure from their budget. If, however, Fort Buchanan was placed on the BRAC list it would be your money; our money (the taxpayer), paying for the closure. How long will it take for the Army Audit Agency to figure this one out. By the way they will be at Fort Buchanan the week of 12 June to audit the proposed Engineering efforts on BRAC.

Our original hypothesis is proving to be accurate. Close Fort Buchanan and give the \$4 million in AAFES Dividend to the floundering Fort McPherson MWR, while showing a reduction in OMA funds by eliminating the active component at Fort Buchanan. Cost savings to the taxpayer were never an issue since the mobilization mission was not going away.

Again I appeal to you. In order to save the Army, and ultimately the U.S. Government, any more embarrassment, I am again respectfully requesting from this Honorable Commission that Fort Buchanan be immediately removed from the closure list.

Respectfully,



Angel L. Santos
Spokesman, Fort Buchanan Employees
(809) 792-7397
FAX: (809) 792-7077

FAX TRANSMITTAL

of pages = 9

NT OF THE ARMY
STATES ARMY FORCES COMMAND
N. GEORGIA 30330-6000

To	From
Dept./Agency	Phone #
Fax #	Fax #

NSN 7540-01-317-7288 5099-101 GENERAL SERVICES ADMINISTRATION

REPLY TO
ATTENTION OF

AFPI-BC (5-10c)

E 1 JUN 1995

MEMORANDUM FOR Assistant Chief of Staff for Installation
Management, ATTN: DAIM-BO, 600 Army Pentagon
Washington, DC 20310-0600

SUBJECT: AAFES/Commissary Enclave at Fort Buchanan

1. References:

- a. DA BRAC visit to FORSCOM BRAC on 4 May 95.
- b. FORSCOM memorandum, AFPI-BC, 12 Apr 95, subject:
Enclave Identification at Fort Buchanan, Puerto Rico, and
respective answers from Army and Air Force Exchange Service
(AAFES) and Defense Commissary Agency (enclosed).
2. This memorandum reiterates the BASOPS support issue regarding
the AAFES/Commissary enclave at Fort Buchanan discussed during
reference a.
3. The BRAC 95 language for the realignment of Fort Buchanan
reads "Realign Fort Buchanan by reducing garrison management
functions and disposing of family housing. Retain an enclave for
the Reserve Components, Army and Air Force Exchange Service
(AAFES) and the Antilles Consolidated School."
4. The concept of operation impacting on AAFES/Commissary
enclave issue is: The garrison will be inactivated, enclave will
be established for AAFES/Commissary, the AAFES/Commissary enclave
will be collocated, enclave holders will be responsible for own
BASOPS functions and enclave will be owned by DECA.
5. By reference b, Headquarters, AAFES requires BASOPS support
at no cost IAW AR 60-10/AFR 147-7. Since they are located
overseas, utilities must also be provided. If Army is required
to provide BASOPS support to this activity, BRAC action will be
realignment versus closure. Garrison would be reduced rather

ENCLOSURE 1

AFPI-BC

SUBJECT: AAFES/Commissary Enclave at Fort Buchanan

than inactivated. Needless to say, savings for this BRAC action would be severely reduced. Recommend Army be relieved from complying with referenced regulations.

6. Realize that if Army does not provide BASOPS support to enclave, DECA decision is to close the Commissary at Fort Buchanan. This action will be met with great resistance from the community.

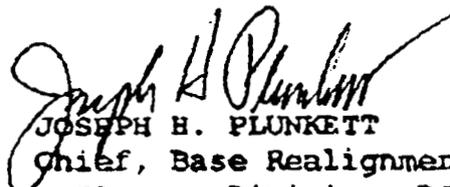
7. The other issue is that of property ownership. The concept of operation is for enclave holders to own the property. Since AAFES and the Commissary are to be collocated, the Commissary would be logical owner. DECA's response to this (reference b), is that Title 10, USC 2682 does not allow Defense Agencies to own property. The same holds true for the Antilles Consolidated School. If Army continues property ownership of these two enclaves, Army continues to be accountable. Again, BRAC action would be more in line with a realignment versus closure.

8. Request expeditious resolution to these issues as it greatly impacts on implementation planning.

9. For additional information contact Ms. Libette Delaney, DSN 367-6374.

FOR THE DCS FOR PERSONNEL AND INSTALLATION MANAGEMENT:

Encl


JOSEPH H. PLUNKETT
Chief, Base Realignment and
Closure Division, DCSPIM



DEFENSE COMMISSARY AGENCY
HEADQUARTERS
FORT LESLIE, VIRGINIA 23001-0000

REPLY TO
ATTENTION OF

MAY 04 1995

RMM

MEMORANDUM FOR HEADQUARTERS, UNITED STATES ARMY FORCES
COMMAND, ATTN: AFPI-BC, FORT McPHERSON, GEORGIA
30330-6000

SUBJECT: Enclave Identification at Ft. Buchanan, Puerto Rico

- References: a. Memorandum, AFPI-BC, April 12, 1995, subject as above
b. Memorandum, AFPI-BC, March 31, 1995, subject: Base Realignment and Closure 1995 (BRAC 95) Implementation Plan Instructions

Reference a. requests the Defense Commissary Agency (DeCA) submit enclave requirements for the Ft. Buchanan Commissary.

The 1995 Department of Defense Base Realignment and Closure Report identifies Ft. Buchanan as a realignment. On post unit disposition data provided by Forces Command (FORSCOM) illustrates 106 reservists will remain at Ft. Buchanan after realignment. However, according to FORSCOM's Implementation Plan (reference b.) "Reservist activities will be responsible for their own base operations functions." The Implementation plan further states that "the AFPI and the commissary will be collocated in an enclave, the Defense Commissary Agency being the property owner." This concept is not possible because Title 10, USC 2682 does not provide for real property ownership by Defense Agencies. If the commissary were to remain as property owner, Military Service component will have to

DeCA must make sound business decisions regarding host utilization of our resources. Under the FORSCOM scenario, continued operation of the Ft. Buchanan Commissary will result in increased costs since DeCA will have to contract for infrastructure support services normally provided by the installation. Since the Ft. Buchanan BRAC action is identified as a realignment rather than closure, we question why the Army is planning to cease base operation support services. Therefore, DeCA cannot concur with future operation of the Ft. Buchanan Commissary, within the FORSCOM Implementation Plan guidelines.

ENC 2

AAFES

ARMY & AIR FORCE EXCHANGE SERVICE
 PUERTO RICO EXCHANGE
 FORT BUCHANAN, PUERTO RICO 00934-5000

To: Mr. Sergio Hernandez
 Deputy DFW
 Ft. Buchanan

Subject: AAFES Disposition on BRAC Proposal

Reference: Attached DIC letter requesting enclave
 construction requirements from Ft. Buchanan
 units.

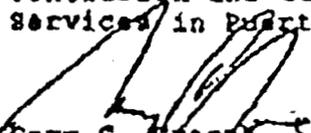
Mr. Hernandez:

We have reviewed the Ft. Buchanan BRAC construction request and suggest that the proposed Ft. Buchanan BRAC realignment enclave include exchange activities as they currently exist (Encl 2) with two exceptions, the PX service station and Changuitos's food activities.

The PX service station, Bldg. 380 and Changuito's food activity, Bldg. 181 must be relocated, as noted (Encl 2), to be included within the enclave. Moving the PX service station (less unforeseen environmental issues) is 8925,000. The Changuito's food activity project is estimated at 5475,000. These projects should be funded by APF.

AAFES, operates as part of the installation, and is not truly a tenant. Consequently, it should be provided Common Service Support (Buildings, grounds, and road services, maintenance, security, fire protection, communications, trash removal and sanitation services), at no cost to AAFES in accordance with AR 60-10/APR 147-7. As an overseas exchange, this includes utility costs. Common service support agreements are vital to continued operations at Ft. Buchanan. It is impossible at this time to project further infrastructure requirements until final support and troop decisions are made.

Thank you for this opportunity to bring our concerns to the table. We look forward to working these issues to successful conclusion and continuing the AAFES support mission to the Services in Puerto Rico.


 Gary C. Greene
 General Manager
 Ft. Buchanan Exchange

ENC 3

Microsoft Mail v3.0 IPM.Microsoft Mail.Note

From: Delaney, Libette - DCSPIM

To: Gantan, Rolando MAJ DOL-BUCH

Cc: Nicholson, Tom - DCSPIM

Rodriguez, Felix DRM-BUCH

Graves, Milton - DRM

Subject: FW: Buchanan Area Support functions to Roosevelt Roads (RRNS)

Date: 1995-06-02 16:48

Priority: 4

Message ID: 5ACD07BC

Parent message ID: B2F51A2A

Conversation ID: B2F51A2A

Drop action to transfer area support missions to RRNS. On Friday, 26 May 95, USARC briefed FORSCOM DCG on Off Post Area Support (what we call area support missions). For Puerto Rico, 65th ARCOM is to assume these missions.

Be aware that not all missions are identified to transfer. I will fax you list showing those functions that will or will not transfer. Request you work with 65th ARCOM to identify specifics (functions they will not assume).

I will also get in touch with USARC and work from this end. Possible solution for functions that will not transfer to ARCOM is to transfer to Fort McPherson, and either have work performed by contract, or on-site on USAR enclave.

Realize that this information affects the Financial Action Plan that Felix is putting together. Manpower Annex is also affected. Felix will have to relook the Basops spaces we'd identified to transfer to RRNS since the 20 spaces identified for this was based on transfer of units and area support.

Also need to identify construction requirements for the enclave based on this change. We will need that faxed to us 6 Jun. Know it is short notice, but as you know 1391s are being forwarded to DA next week. Expect enclave boundaries to expand without requiring new construction. See what makes most sense.

Give me a call if you have any questions.

Good Luck!

From: Bohannon, Donald - DCSPIM

To: Delaney, Libette - DCSPIM; Plunkett, Joseph - DCSPIM

Subject: Buchanan Area Support functions to Roosevelt Roads (RRNS)

Date: Friday, June 02, 1995 3:26PM

Talked to Teresa Price at RRNS on 1 Jun. She said planned meeting between Buchanan area support functional POC's and RRNS counterparts was cancelled.

Price and Huston talked to Cdr RRNS, Capt Wood, on 26 May about area support functions. It was Commander's initial impression that we were sending an Army contingent to RRNS who would be treated as other tenants (gave Army Reserve Center as example). Commander is reluctant to undertake a new mission especially one he doesn't thoroughly understand and has stated that he does not intend to assume this mission unless directed by CINCLANTFLEET to do so.

Talked to Lt Cdr Huston on 2 Jun. He had talked to CINCLANTFLEET yesterday and they were also lukewarm to having RRNS assume Army area support

ENCL 4

mission. Huston thinks nothing will happen in this area unless we contact CINCLANTFLEET and request that RRNS undertake the mission for us, at which time CINCLANTFLEET will probably ask Capt Wood's opinion. Huston also told me that Gantan is coming over today to discuss area support, to determine which functions are compatible with Navy operations.

=====

ENCL 4 (CON'T)

FROM: Gantán, Rolando MAJ DOL-BUCH

TO: Delaney, Libette - DCSPIM

DATE: 06-02-95

TIME: 16:04

CC: Oetjen, Thomas L. LTC DCDR-BUC
Riedel, Donald R. COL CDR-BUCH
Rodriguez, Felix DRM-BUCH
Bohannon, Donald - DCSPIM

SUBJECT: BRAC UPDATE

PRIORITY: R

ATTACHMENTS:

-
1. Reference Telcon between T Bohmann/L Delaney reference update on Annex D, information required was solicited to the Tenant proponencies to complete the record in buidlgig up Implementation Plan.
 2. Mr Rodriguez will be in Ft Mc this coming week and update you as appropriate.
 3. Data gathering is in process. Possible transmission to you is 8 June 95.
 4. For further inquiry, POC is Mr Rodriguez, 3202.

-
1. Ref telcon with RRNS, LCDR Houston and Executive Officer's office, they are not ready to discuss area support missions at this juncture. We will attempt to conduct a peacemill scrub to alleviate impediments of their POCs nonavailability to allow us to keep moving.
 2. Readiness Group do not have weapons. HHC MP's are the only one's authorized weapons to allocate security and shipment for.
-

ENC/ 5



DEPARTMENT OF THE ARMY
HEADQUARTERS, UNITED STATES ARMY FORCES COMMAND
FORT MCPHERSON, GEORGIA 30330-6000



June 5, 1995

REPLY TO
ATTENTION OF

Base Realignment and Closure Division

Major General Emilio Diaz-Colon
The Adjutant General
Puerto Rico National Guard
Post Office Box 3786
San Juan, Puerto Rico 00902-3786

Dear General Diaz-Colon:

Thank you for your letter dated April 25, 1995 where you provide a copy of the Governor of Puerto Rico's letter to the Defense Base Closure and Realignment Commission Chairman and your remarks at the Regional Hearing regarding the proposed realignment of Fort Buchanan, Puerto Rico.

In reading the correspondence, the desire to keep Fort Buchanan open is evident. However, if decision is to continue with the realignment action, I understand the desires are to transfer excess property to the Government of Puerto Rico for operation by the National Guard.

I have reviewed the Puerto Rico National Guard's submission to the Department of Army identifying proposed enclave. Proposal requests property currently occupied by the National Guard, plus additional property immediately to the North and South. In recent conversations my staff has had with yours, indications are that the National Guard would like to operate the entire installation.

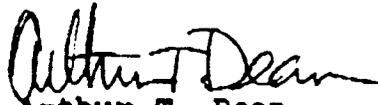
Due to the various proposals received from the National Guard, request clarification of the property you would like transferred and a plan of action.

ENCL 6

-2-

Information you require from Fort Buchanan to put your plan together will be provided by the installation or my staff upon request.

Sincerely,



Arthur T. Dean
Brigadier General, U.S. Army
Deputy Chief of Staff for
Personnel and Installation
Management

ENCL 6 (CON'T)



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425 Please refer to this number
ARLINGTON, VA 22209
703-696-0504

95042-15R1

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA
REBECCA COX
GEN J. B. DAVIS, USAF (RET)
S. LEE KLING
RADM BENJAMIN F. MONTOYA, USN (RET)
MG JOSUE ROBLES, JR., USA (RET)
WENDI LOUISE STEELE

June 16, 1995

Mr. Angel L. Santos
Spokesman, Fort Buchanan Employees
P.O. Box 34385
Fort Buchanan, Puerto Rico 00934

Dear Mr. Santos:

Thank you for providing the Commission with information on Fort Buchanan, Puerto Rico. I certainly appreciate your interest in the base closure and realignment process and welcome your comments.

You may be certain that the Commission will thoroughly review the information used by the Defense Department in making its recommendations. I can assure you that the information you have provided will be considered by the Commission during our review and analysis of the Secretary of Defense's recommendation on Fort Buchanan.

Please do not hesitate to contact me if you have additional information to bring to the attention of the Commission.

Sincerely,



Alan J. Dixon
Chairman

AJD:cmc

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950612-16

FROM: LUKE FAHR, CHANNING	TO: YELLYN, ALEX
TITLE: PROJECT MANAGER	TITLE: NAVY TEAM LEADER
ORGANIZATION: COMMERCE DEPT, PHILADELPHIA	ORGANIZATION: DBCRC
INSTALLATION (s) DISCUSSED: NSWC PHILADELPHIA	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA	✓		
				COMMISSIONER ROBLES	✓		
DIR./CONGRESSIONAL LIAISON	✓			COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER	✓		
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER	✓		
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

<input type="checkbox"/> Prepare Reply for Chairman's Signature	<input type="checkbox"/> Prepare Reply for Commissioner's Signature
<input type="checkbox"/> Prepare Reply for Staff Director's Signature	<input type="checkbox"/> Prepare Direct Response
<input checked="" type="checkbox"/> ACTION: Offer Comments and/or Suggestions	<input type="checkbox"/> FYI

Subject/Remarks:

RESPONDING TO QUESTIONS REGARDING PROPOSED MOVE OF NSWC-ANNAPOLIS TO PHILADELPHIA
 1) COULD THEY ACCOMMODATE NON-CFC PROGRAM 2) WAS ANNAPOLIS PERSONNEL TIME AND 3) HOW MUCH WILL PHILADELPHIA'S OVERHEAD COSTS INCREASE

Due Date: 950614	Routing Date: 950612	Date Originated: 950609	Mail Date:
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OFFICE OF DEFENSE CONVERSION

Commerce Department

1600 Arch Street, 13th Floor Philadelphia, PA 19103 215-686-3643 215-686-2669(f)

Terry Gillen, Director

June 9, 1995

Mr. Alex Yellin
Base Closure and Realignment Commission
1700 North Moore Street
Suite 1425
Arlington, VA 22209

Please refer to this number
when responding 9506.12-16

Dear Mr. Yellin:

Thank you for taking time out of your busy schedule to meet with us on May 26 to discuss NSWC-Philadelphia. Information requested by you and Mr. Epstein on three issues related to the Department of Defense recommendation to realign NSWC-Annapolis to Philadelphia follows.

First, the City was asked whether NSWC-Philadelphia could accommodate special Annapolis facility requirements (specifically, floor loading and water cooling capability) of the non-CFC program. NSWC-Philadelphia's Building 633, which is targeted for the non-CFC equipment, has ten times the floor loading capacity and twenty-five times the water cooling capacity required by Annapolis for this program. A breakdown of special facility requirements for the Annapolis non-CFC program compared to the capabilities of Building 633 is attached for your information.

Secondly, there was a question as to whether Annapolis personnel time was included in the NSWC-Philadelphia budget estimate for implementing the proposed realignment. These costs were included as part of the "building alterations" line-item. A breakdown of the Annapolis personnel cost for each of the facilities to be moved to NSWC-Philadelphia is attached. As we discussed, this detailed budget justification demonstrates that Annapolis facilities and personnel can be realigned to Philadelphia for less than the \$25 million estimate provided by the BSEC.

In addition, a question was raised about the extent to which NSWC-Philadelphia overhead costs may increase following the closure of the Philadelphia Naval Shipyard. The City requested information from NSWC-Philadelphia on this issue, and a copy of the response is attached. In summary, the "host-activity" responsibilities which will be assumed by NSWC-Philadelphia following closure of the Shipyard will not increase overhead costs. In fact, NSWC-Philadelphia's man-day rate for FY96 and FY97 is expected to be lower than the current rate. This projected decrease in overhead costs can, in part, be attributed to the fact that NSWC-Philadelphia activities, which are currently housed in 58 buildings, will be consolidated into 20 buildings following the closure of the Shipyard.



Philadelphia City Planning Commission

1515 Market Street
17th Floor
Philadelphia, PA
19102
215-686-4607
215-686-2939(f)

Philadelphia Industrial Development Corporation

2600 Centre
Square West
1500 Market Street
Philadelphia, PA
19102-2126
215-496-8020
215-977-9618(f)

Private Industry Council

Three Parkway
Suite 501
Philadelphia, PA
19102-1375
215-963-2100
215-567-7171(f)

I hope this information is helpful in your deliberations on the Department of Defense's recommendation to realign NSWC-Annapolis to Philadelphia. A copy of this information has also been provided to Mr. David Epstein.

Thank you again for the time you have provided to the City of Philadelphia. Please contact me at (215) 686-7604 if you have any questions or need additional information.

Sincerely,

A handwritten signature in black ink, appearing to read "Channing Lukefahr". The signature is fluid and cursive, with a large initial "C" and a distinct "L" and "F".

Channing Lukefahr
Project Manager

Attachments

cc: Mr. David Epstein

ENVIRONMENTAL NON-CFC FACILITY

SPECIAL FACILITY REQUIREMENTS

	<u>Annapolis Requirements</u>	<u>Phila Bldg 633 Capabilities</u>
Cooling Water	6000 GPM	150,000 GPM
Floor Loading	500 lb/sqft	5,000 lb/sqft
Electrical	7,500 hp @ 440-60 3 phase	9,500 hp @ 440-60 3 phase
Overhead Crane	15 ton	50 ton (six)



DEPARTMENT OF THE NAVY
NAVAL SURFACE WARFARE CENTER
CARDEROCK DIVISION

NAVAL SHIP SYSTEMS
ENGINEERING STATION
PHILADELPHIA, PA 19112-6083

IN REPLY REFER TO
Ser 001/101

09 JUN 1995

Office of Defense Conversion
Commerce Department
1600 Arch Street, 13th Floor
Philadelphia, PA 19103

Dear Ms. Lukefahr:

In response to your letter of 9 June 1995, some of the information you requested is not for release.

The Navy establishes a manhour rate for the Carderock Division. Site and directorate rates may differ from this rate, however, they must be averaged (on a weighted basis by the number of people) to equal the division rate.

The FY-95 division rate is \$67.82/hr. The Philadelphia site varies for each directorate assigned but is roughly \$62.00/hr. The division rate for FY-96 and FY-97 are not yet for release but are proposed to be less than the FY-95 rate. The Philadelphia site rates have not been set as of this date, however, the ratio between the site and division rate will be about the same as in FY-95.


HARRY J. RUCKER
Commanding Officer

Distribution:
NSWCCD 00, 01, 01A, 363

OPTIONAL FORM 99 (7-90)

FAX TRANSMITTAL

of pages = 1

To MS. LUKEFAHR	From CAPT RUCKER
Dept./Agency	Phone #
Fax #	Fax #

NSWC-P Cost-to-move Estimate
(Annapolis facilities)

(2) ADVANCED SHIPBOARD AUXILIARY MACHINERY

(A) COMPRESSED AIR - Integration of the air side of Submarine Fluid Dynamics with the existing Air Test Facility in Building 77H.

MILCON - The existing bridge crane in Bldg 77H that services the Air Test Facility is considered to be beyond repair. In order to duplicate Annapolis's capabilities, hoist service must be available. The cost shown is for purchase of a hoist.	\$ 25,000
BUILDING ALTERATIONS - 6400 ft ² x \$6/ft ²	\$ 38,400
DISASSEMBLY @ ANNAPOLIS	\$ 64,000
ENVIRONMENTAL: STUDIES	\$ 2,500
COMPLIANCE - Removal/Disposal of Existing HPACs/LPACs in ATF to make room for arriving equipment.	\$ 6,000
RESTORATION	\$ 0
O & M, N:	
SITE CLEAROUT - 6400 ft ² x \$2/ft ²	\$ 12,800
EQUIPMENT REMOVAL/SHIPMENT - Removal of selected HPACs/LPACs (3 total), Dehydrators (3 total), Air Flasks (6 total), Reducing Manifolds and Data Acquisition Equipments. 35 tons X \$450/ton	\$ 15,800
EQUIPMENT INSTALLATION - Installation of equipment arriving from Annapolis including HPACs, LPACs, Dehydrators, Air Flasks, Reducing Manifolds, Data Acquisition equipment. 400 hr x x \$33/hr	\$ 13,200
CALIBRATION OF EQUIPMENT - 240 hrs x \$33/hr	\$ 8,000
STANDBY/DOWNTIME - Testing schedule of the Submarine Fluid Dynamics Facility is unknown.	\$ 0
OTHER	
MATERIAL RENDERED USELESS - Piping/Wiring for new HPACs/LPACs, Dehydrators and Air Flasks. Tubing/Wiring for Data Acquisition equipment and computers. Construct a rack to hold the arriving spherical air flasks.	
LABOR: 904 hrs x \$33/hr = \$44,880	
MAT'L: \$15,000	\$ 60,000
Total:	\$245,700

(2) ADVANCED SHIPBOARD AUXILIARY MACHINERY (Continued)

(B) All Remaining ADV SHIPBOARD AUX MACHINERY

MILCON

OPTION (1): Based on NSWC Philadelphia P-010 costs to modify 77H cooling water system. \$100k for 1200 gpm pump and supporting system to test site. P-010 did not include the costs of tank, cooling tower and environmental costs. These are estimated at \$350k based on minimal structural requirements. \$ 450,000

OPTION (2): No costs is to use the facilities that are already costed in P193. \$ 0

BUILDING ALTERATIONS: 15,700 ft² X \$6/ft² = \$ 94,200
DISASSEMBLY @ ANNAPOLIS \$ 157,000

O & M, N

SITE CLEAROUT: 15,700 ft² x \$2/ft² = \$ 31,400

EQUIPMENT REMOVAL/SHIP: 237 tons X \$450/ton = \$ 106,650

EQUIPMENT INSTALLATION:
5 sub fac x 20 days/fac x 8 hrs/day X \$33/hr = \$ 26,400

CALIBRATION: 480 hrs x \$33/hr = \$ 15,840

STANDBY, DOWNTIME: 960 hrs x \$33/hr = \$ 31,680

OTHER

MATERIAL RENDERED USELESS - based on \$2.00/ft² allowed by NAVCOMPT in P-193
15,700 ft² X \$2/ft² = \$ 31,400

TOTAL ADVANCED SHIPBOARD AUXILIARY MACHINERY:

OPTION (1): \$1,190,270
OPTION (2): \$ 740,270

(3) ELECTRIC POWER TECHNOLOGY FACILITY

ASSUMPTIONS: No specialized requirements other than those listed in estimate below.

MILCON

BUILDING ALTERATIONS: 35,993 sq ft x \$12/sq ft = \$ 431,988
DISASSEMBLY @ ANNAPOLIS \$ 143,900

ENVIRONMENTAL - none

O & M, N

SITE CLEAROUT: 35,993 ft² x \$2/ft² = \$ 71,986
EQUIPMENT REMOVAL/SHIP: 340 tons x \$450/ton = \$ 153,000
EQUIPMENT INSTALLATION: 10,000 hrs x \$33/hr = \$ 330,000
CALIBRATION: 2000 hrs x \$33/hr = \$ 66,000

OTHER

Elect. Power - Need a feed, transformer and switchgear for a 3MVA feed. \$ 35,000

TOTAL ELECTRIC POWER TECHNOLOGY \$1,231,874

(4) ADVANCED ELECTRIC PROPULSION DEVELOPMENT FACILITY

ASSUMPTIONS: (1) No specialized requirements other than those listed in estimate below. (2) Only one of the Annapolis exhaust stacks will be moved. This stack will support the 3000 HP gas turbine.

MILCON

BUILDING ALTERATIONS: 15,350 sq ft x \$8/sq ft = \$120,600
DISASSEMBLY @ ANNAPOLIS \$125,000

ENVIRONMENTAL - none

O & M, N

SITE CLEAROUT: 15,300 ft² x \$2/ft² = \$ 30,700
EQUIPMENT REMOVAL/SHIP: 315 tons x \$450/ton = \$141,750
EQUIPMENT INSTALLATION: 11,000 hrs x \$33/hr = \$363,000
CALIBRATION: 3,000 hrs x \$33/hr = \$ 99,000

OTHER

a. Elect. Power - feed, transformer and switchgear for 5MVA \$ 50,000
b. Cooling Water - 1,350 GPM \$ 75,000
c. JP5 Fuel Storage - minimum of 267 gals/hr of JP5 fuel to run the gas turbine \$ 15,000
d. JP5 Fuel Containment - containment in case the fuel storage tank spills \$ 4,000
e. Clean Air Room - Ventilation and filtration for 400 ft² of the Cryogenics lab \$ 20,000

TOTAL ADV ELEC PROP: \$1,044,050

(5) PULSE POWER FACILITY

ASSUMPTIONS: (1) No specialized requirements other than those listed in estimate below. (2) The outside trailer will be transported as is. The inside trailer will have 40,000 lbs (of the 80,000 lbs total weight) of capacitors removed prior to transport.

MILCON

BUILDING ALTERATIONS: $4700 \text{ ft}^2 \times \$6/\text{ft}^2 =$ \$ 28,200
DISASSEMBLY @ ANNAPOLIS \$ 47,000

ENVIRONMENTAL - none

O & M, N

SITE CLEAROUT: $4700 \text{ ft}^2 \times \$2/\text{ft}^2 =$ \$ 9,400
EQUIPMENT REMOVAL/SHIP: $100 \text{ tons} \times \$450/\text{ton} =$ \$ 45,000
INSTALLATION: $4000 \text{ hrs} \times \$33/\text{hr} =$ \$132,000
CALIBRATION: $1000 \text{ hrs} \times \$33/\text{hr} =$ \$ 33,000

OTHER

a. EMI Shielding - Space inside should have all walls and doors with an EMI barrier. One door must be large enough to allow passage of a 40' long by 10' wide trailer. Shielding requirements are 280 linear feet of shielding @\$100/ft.: magnetic field (20 dB @100 Hz, 40 dB @1KHz, 80 dB @14K Hz, and 100 dB @200K Hz), also electric field (100 dB from 200K Hz through 50M Hz), also plane wave (100 dB from 50M Hz to 10G Hz). Note: the isolation shielding around the data acquisition equipment (room 20'x8'x8') is being brought by Annapolis to Phila. \$ 28,000

b. Elect. Power - 2 MVA, 3 phase, 60 Hz power feed and the switchgear \$ 25,000

c. Cooling Water - 500 GPM \$ 60,000

d. High Voltage Grounding Grid - designed to ground the full 2MVA with resistance less than 5 ohms \$ 12,000

e. JP5 Fuel Storage - minimum of 2000 gals/day of JP5 fuel to run the gas turbine \$ 15,000

f. JP5 Fuel Containment - Containment in case the fuel storage tank spills \$ 4,000

TOTAL PULSE POWER: \$438,600

(6) ADVANCED PROPULSION MACHINERY

Summary

COMPONENT	COST
(A) Full Scale Shaft Line	\$ 1,503,100
(B) Composite Shaft LBTF	\$ 1,057,200
(C) Composite Shaft Scale Test Equipment	\$ 333,000
(D) Shaft Seals - Fleet Seals	\$ 522,760
(E) Shaft Seals SSN-21	\$ 328,010
(F) Shaft Bearings	\$ 341,000
(G) Engine Development Facility	\$ 165,750
Saline Cooling Water System	\$ 200,000
	<hr/>
TOTAL	\$ 4,450,820

(6) ADVANCED PROPULSION MACHINERY (Continued)

A. Full Scale Shaft Line

MILCON:

BUILDING ALTERATIONS: 2800 ft² X \$0/ft² = \$ 0
DISASSEMBLY @ ANNAPOLIS 45,000

ENVIRONMENTAL: None

O & M,N:

SITE CLEAROUT: 2800 ft² X \$2/ft² = \$ 5,600

EQUIP REMOVAL/SHIP: 330 tons X \$450/ton = \$ 148,500

EQUIPMENT INSTALLATION: Assemble, install and
check out full shaft line system
12,000 hrs @ \$33/hr = \$ 396,000

CALIBRATION: 6000 hr X \$33/hr = \$ 198,000

STANDBY TIME: no present test 2 mo @ \$5,000/mo = \$ 10,000

DOWN TIME: 6 months

OTHER:

Control Room \$ 50,000

Security \$ 50,000

Misc Hydraulics/Elec \$ 100,000

Isolation Mount System \$ 500,000

Total for Full Scale Shaft Line: \$1,503,100

(6) ADVANCED PROPULSION MACHINERY (Continued)

B. Composite Shaft Land Based Test Facility

MILCON:

BUILDING ALTERATIONS: 2400 ft ² X \$0/ft ² =	\$	0
DISASSEMBLY @ ANNAPOLIS	\$	38,400

ENVIRONMENTAL: None

O & M, N:

SITE CLEAROUT: 2400 ft ² X \$2/ft ² =	\$	4,800
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EQUIP REMOVAL/SHIP: 200 tons X \$450/ton =	\$	90,000
--	----	--------

EQUIPMENT INSTALLATION: Assemble, install and check out system 15,000 hrs @ \$33/hr =	\$	495,000
---	----	---------

CALIBRATION: 3000 hr X \$33/hr =	\$	99,000
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STANDBY TIME: no present test 2 mo @ \$5,000/mo =	\$	10,000
---	----	--------

DOWN TIME: 6 months

OTHER:

Control Room	\$	100,000
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Cooling Water	\$	20,000
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Foundations	\$	200,000
-------------	----	---------

Total for Composite Shaft LBTF:	\$	1,057,200
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(6) ADVANCED PROPULSION MACHINERY (Continued)

C. Composite Shaft Scale Test Equipment

MILCON:

BUILDING ALTERATIONS: 500 ft² X \$0/ft² = \$ 0
DISASSEMBLY @ ANNAPOLIS \$ 8,000

ENVIRONMENTAL: None

O & M, N:

SITE CLEAROUT: 500 ft² X \$2/ft² = \$ 1,000

EQUIP REMOVAL/SHIP: 30 tons X \$450/ton = \$ 13,500

EQUIPMENT INSTALLATION: Assemble,
install and check out system
7,000 hrs @ \$33/hr = \$ 231,000

CALIBRATION: 1500 hr X \$33/hr = \$ 49,500

STANDBY TIME: 2 mo @ \$5,000/mo = \$ 10,000

DOWN TIME: 2 months

OTHER:

Work Area: 200 ft² \$ 0

Cooling Water \$ 20,000

Total for Scale Test Equipment: \$ 333,000

(6) ADVANCED PROPULSION MACHINERY (Continued)

D. Shaft Seals - Fleet Seals

MILCON:

BUILDING ALTERATIONS: 3320 ft² X \$0/ft² = \$ 0
DISASSEMBLY @ ANNAPOLIS 53,120

ENVIRONMENTAL: None

O & M, N:

SITE CLEAROUT: 3320 ft² X \$2/ft² = \$ 6,640

EQUIP REMOVAL/SHIP: 180 tons X \$450/ton = \$ 81,000

EQUIPMENT INSTALLATION: Assemble,
install and check out system
6,000 hrs @ \$33/hr = \$ 198,000

CALIBRATION: 3000 hr X \$33/hr = \$ 99,000

STANDBY TIME: 3 mo @ \$5,000/mo = \$ 15,000

DOWN TIME: 3 months

OTHER:

Control Room \$ 50,000

Work Area: 1280 ft² \$ 0

Cooling Water \$ 20,000

Total for Shaft Seals - Fleet Seals \$ 522,760

(6) ADVANCED PROPULSION MACHINERY (Continued)

E. Shaft Seals - SSN-21

MILCON:

BUILDING ALTERATIONS: 1460 ft ² X \$0/ft ² =	\$	0
DISASSEMBLY @ ANNAPOLIS	\$	23,360

ENVIRONMENTAL: None

O & M, N:

SITE CLEAROUT: 1460 ft ² X \$2/ft ² =	\$	2,900
---	----	-------

EQUIP REMOVAL/SHIP: 75 tons X \$450/ton =	\$	33,750
---	----	--------

EQUIPMENT INSTALLATION: Assemble, install and check out system		
4,500 hrs @ \$33/hr =	\$	148,500

CALIBRATION: 1500 hr X \$33/hr =	\$	49,500
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STANDBY TIME: 0 mo @ \$5,000/mo =	\$	0
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DOWN TIME: 0 months

OTHER:

Work Area: 140 ft ²	\$	0
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Cooling Water	\$	20,000
---------------	----	--------

Control Room	\$	50,000
--------------	----	--------

Total for Fleet Seals - SSN-21	\$	<u>328,030</u>
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(6) ADVANCED PROPULSION MACHINERY (Continued)

F. Shaft Bearings

MILCON:

BUILDING ALTERATIONS: 1750 ft² X \$0/ft² = \$ 0
DISASSEMBLY @ ANNAPOLIS \$ 28,000

ENVIRONMENTAL: None

O & M, N:

SITE CLEAROUT: 1750 ft² X \$2/ft² = \$ 3,500

EQUIP REMOVAL/SHIP: 60 tons X \$450/ton = \$ 27,000

EQUIPMENT INSTALLATION: Assemble,
install and check out system 6,000 hrs @ \$33/hr = \$ 198,000

CALIBRATION: 1500 hr X \$33/hr = \$ 49,500

STANDBY TIME: 3 mo @ \$5,000/mo = \$ 15,000

DOWN TIME: 3 months

OTHER:

Work Area: 750 ft² \$ 0

Cooling Water \$ 20,000

Total for Shaft Bearing \$ 341,000

(6) ADVANCED PROPULSION MACHINERY (Continued)

G. Engine Development Facility

MILCON: None

ENVIRONMENTAL: None

O & M, N:

SITE CLEAROUT: none required \$ 0

EQUIP REMOVAL/SHIP: 5 tons X \$450/ton = \$ 2,250

EQUIPMENT INSTALLATION: Special removal, Assemble,
install one engine into existing test cell and
check out 3000 hrs @ \$33/hr = \$ 99,000

CALIBRATION: 1500 hr X \$33/hr = \$ 49,500

STANDBY TIME: 3 mo @ \$5,000/mo = \$ 15,000

DOWN TIME: 3 months

OTHER:

Work Area \$ 0

Cooling Water \$ 0

Control Room \$ 0

Total for Engine Development Lab \$ 165,750

(7) MACHINERY ACOUSTIC SILENCING

MILCON

BUILDING ALTERATIONS: \$ 42,696

77H: 6356 ft² x \$5/ft² = \$ 30,196
633: 2500 ft² x \$5/ft² = \$ 12,500

DISASSEMBLY @ ANNAPOLIS \$ 99,000

ENVIRONMENTAL \$ 50,000

77H: \$30,000
633: \$20,000

O & M, N

SITE CLEAROUT \$ 17,712

77H: 6356 ft² x \$2/ft² = \$ 12,712
633: 2500 ft² x \$2/ft² = \$ 5,000

EQUIPMENT REMOVAL/SHIP: 140 tons x \$450/ton = \$ 63,812

EQUIPMENT INSTALLATION: 3500 hrs x \$33/hr = \$ 115,500

CALIBRATION: 2000 hrs x \$33/hr = \$ 66,000

STANDBY/DOWN TIME: 160 hrs x \$33/hr = \$ 5,280

OTHER

BUILDING MAT'LS/SERVICES/CONSTR \$ 1,815,000

77H: \$1,350,000
633: \$ 465,000

TOTAL \$2,275,000

(8) SEA SURVIVAL LIFE SAVING SYSTEMS

MILCON:

BUILDING ALTERATIONS: 2000 ft ² X \$8/ft ² =	\$ 16,000
DISASSEMBLY @ ANNAPOLIS	\$ 16,000

ENVIRONMENTAL: None

O & M, N:

SITE CLEAROUT: 2000 ft ² X \$2/ft ² =	\$ 4,000
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EQUIP REMOVAL/SHIP: 4 tons X \$450/ton =	\$ 1,800
--	----------

EQUIPMENT INSTALLATION: 240 hrs X \$33/hr =	\$ 7,920
---	----------

CALIBRATION: 120 hrs X \$33/hr =	\$ 3,960
----------------------------------	----------

STANDBY/DOWN TIME: 120 hrs X \$33/hr =	\$ 3,960
--	----------

OTHER:

MATERIAL RENDERED USELESS - based on \$2.00/ft ² allowed by NAVCOMPT in P-193 2,000 ft ² X \$2/ft ² =	\$ 4,000
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Total SEA SURVIVAL:	\$ 57,640
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(9) NON-CFC FACILITY

MILCON:

A. Cooling Water Supply Pump - integrate with the existing 50,000 and 10,000 gpm raw water systems. Installation consists of piping, etc., and requires procurement and connection. \$ 40,000

BUILDING ALTERATIONS: 30,000 ft² x \$0/ft² \$ 0
DISASSEMBLY @ ANNAPOLIS \$ 480,000

ENVIRONMENTAL

Environmental Controlled Structure - required to isolate personnel from new refrigerants being tested which have not been Toxic Substances Control Act (TSCA) listed. The structure will be large enough with all the normal hardware to operate an A/C plant and will be remote, sealed, and environmentally controlled space with fans, ductwork, cooling system, double door entry and a sophisticated air monitoring and alarm system. \$ 150,000

O & M, N

SITE CLEAROUT: 30,000 ft² x \$2/ft² \$ 60,000

EQUIPMENT REMOVAL/SHIPMENT - 194 tons x \$450/ton \$ 88,000

EQUIPMENT INSTALLATION - based on historical information from installation of units at Philadelphia AC&R Site \$ 1,630,000

CALIBRATION - 2880 hrs x \$33/hr x 10 units \$ 950,000

STANDBY TIME - 720 hrs x \$33/hr x 10 units \$ 230,000

DOWN TIME - 720 hrs x \$33/hr x 10 units \$ 230,000

OTHER

MATERIAL RENDERED USELESS \$ 600,000

TOTAL NON-CFC FACILITY: \$ 4,458,000

**BRAC 95 DETAILED PHILADELPHIA ESTIMATE SUMMARY
(NSWC Annapolis to NSWC Philadelphia)**

The costs detailed herein include only those required per the BRAC 95 recommendation for the movement of personnel and equipment to NSWC-Philadelphia. This estimate includes eight facilities for movement/integration with existing machinery facilities at NSWC-Philadelphia. Personnel relocation costs to NSWC-Philadelphia are also included in this recommendation. Contract termination costs are estimated as zero since technical contracts would transfer to Philadelphia and service contracts have ample time to execute "minimums". Additionally, depreciation of equipment is not a BRAC cost.

The specific detail for these estimates is included within. Also, each facility will be integrated into either current Philadelphia test space or included in the planning for consolidation into building 1000. It is also noted that the Division Technical Capabilities associated with Annapolis (3 total) and Philadelphia (10 total) will be more fully integrated, particularly for the life cycle, than they are currently at the two different sites. Specifically, the three shared Technical Capabilities that will move to Philadelphia along with current work effort follows:

	<u>Annapolis(WY's)</u>	<u>Philadelphia(WY's)</u>
1. Propulsion Machinery	63	265
2. Auxiliary Machinery	108	348
3. Electrical Machinery	57	164

Consolidation of these Technical Capabilities, along with facility integration, will provide for a cost effective alternative to the current arrangement with two different sites and little life cycle linkage. The cost summary follows:

	<u>COST SUMMARY</u>	
	OPTION (1)	OPTION (2)
(1) PERSONNEL COSTS:	\$ 7,094,125	\$ 5,106,925
(2) ADVANCED SHIPBOARD AUXILIARY MACHINERY:	\$ 1,190,270	\$ 740,270
(3) ELECTRIC POWER TECHNOLOGY:	\$ 1,231,874	\$ 1,231,874
(4) ADVANCED ELECTRIC PROPULSION DEVELOPMENT:	\$ 1,044,050	\$ 1,044,050
(5) PULSE POWER:	\$ 438,600	\$ 438,600
(6) ADVANCED PROPULSION MACHINERY:	\$ 4,450,820	\$ 4,450,820
(7) MACHINERY ACOUSTIC SILENCING:	\$ 2,275,000	\$ 2,275,000
(8) SEA SURVIVAL LIFE SAVING SYSTEMS:	\$ 57,640	\$ 57,640
(9) NON-CFC LABORATORY:	\$ 4,458,000	\$ 4,458,000
(10) CONTRACT TERMINATION:	\$ 0	\$ 0
(11) DEPRECIATION:	\$ 0	\$ 0
	<hr/>	<hr/>
TOTAL:	\$22,240,379	\$19,803,179

NSWC PHILADELPHIA BRAC 95 BUDGET SUMMARY

	OPT 1	OPT 2
MILCON	\$ 4,163,664	\$ 3,713,664
ENVIRONMENTAL	\$ 208,500	
O & M, N	\$ 8,955,535	
SITE CLEAROUT - 262,438		
EQUIP/RMV/SHIP - 1,011,812		
EQUIP INSTALL - 4,383,520		
CALIBRATION - 1,853,800		
STANDBY/DOWN TIME - 575,920		
RELOCATION COSTS - 35,125		
FURNITURE - 843,000		
PCS	\$ 4,867,200	\$ 2,880,000
OTHER - Material Rendered Useless	\$ 4,053,400	
GRAND TOTAL	\$ 22,240,379	\$ 19,803,179

BRAC 95 PERSONNEL COSTS

OPTION (1)

Assume 281 people to start. Relocate 60% of this number or 169 people, but provide office space for 281.

O & M, N

Relocation cost: $281 \times \$125/p =$ \$ 35,125

Furniture cost: $281 \times \$3,000/p =$ \$ 843,000

PCS: $169 \times \$28,800/p =$ \$4,867,200

BRACCON: $281 \times \$32/ft^2 \times 150 ft^2/p =$ \$1,348,800

Total Costs: \$7,094,125

Assumptions:

The 60% relocation multiplier as well as the \$28,800/person PCS cost is based on the COBRA model. The \$125/p relocation cost is based on past experience with NAVCOMPT. The \$3,000/person furniture cost is based on actual NSWC-Philadelphia experience with costs for movement of personnel and personnel design standards. It is also NSWC-Philadelphia practice to design space using an allotment of 150 ft²/p. The \$32/ft² renovation cost is based on an actual estimate provided by the A/E working on MILCON P-193. This estimate was used for the renovation of space in building 1000 to administrative standards and building 1000 is the proposed site location for some of the additional administrative space.

OPTION (2)

Similar to OPTION (1) that creates office space for 281 personnel. However, only 100 people actually move from Annapolis to Philadelphia.

O & M, N

Relocation Cost: $281 \times \$125/p =$ \$ 35,125

Furniture Cost: $281 \times \$3000/p =$ \$ 843,000

PCS: $100 \times \$28,800/p =$ \$ 2,880,000

BRACCON: $281 \times \$32/ft^2 \times 150 ft^2/p =$ \$ 1,348,800

TOTAL COSTS: \$ 5,106,925

**NSWC-CARDEROCK RECOMMENDATIONS CONCERNING
THE
PROPOSED RELOCATION
OF
EIGHT FACILITIES FROM ANNAPOLIS, MD
TO
PHILADELPHIA, PA
AS A RESULT OF BRAC 95**

SUMMARY

The Secretary of Defense recommendations to the 1995 Base Realignment and Closure (BRAC) Commission include the relocation of eight facilities from Annapolis to Philadelphia. These facilities are:

- (1) ADVANCED SHIPBOARD AUXILIARY MACHINERY
- (2) ELECTRIC POWER TECHNOLOGY
- (3) ADVANCED ELECTRIC PROPULSION DEVELOPMENT
- (4) PULSE POWER
- (5) ADVANCED PROPULSION MACHINERY
- (6) MACHINERY ACOUSTIC SILENCING
- (7) SEA SURVIVAL LIFE SAVING SYSTEMS
- (8) NON-CFC LABORATORY

On 17 March 1995, a team from Philadelphia met with their counterparts in Annapolis to tour the targeted facilities to gain better understanding of these facilities and their support requirements. On the following Monday, 20 March, the Philadelphia Team hosted the Annapolis Team to show them our facilities and to present a rough plan for the location of the Annapolis facilities in Philadelphia.

After reviewing our proposal and the information regarding our facilities, Annapolis and Philadelphia concurred that the Annapolis R&D facilities must be integrated into the Philadelphia site to simultaneously achieve:

- synergy with related ISE facilities and capabilities
- retention of physical and operational connectivity essential to an increasingly system focused R&D and ISE programs.

This integration encourages collocation of equipments where practical. It also permits machinery R&D and ISE facilities to be clustered to allow desired interconnection.

SUMMARY (Continued)

Several of our facilities are planned to move into Building 1000 to meet the requirements of BRAC 91. Our goal is to minimize the duplication of facilities and to promote synergism between research and development scientists and engineers and in-service engineers. Our proposal, which uses all of the main "retained" NAVSSES buildings (Buildings 633, 77H and 1000), provides an efficient and effective integration for technical development.

Attached are preliminary comparisons and layouts of integrated R&D and ISE facilities in three major building complexes at the Philadelphia Site. Additional buildings and alternative facility arrangements are being examined to more completely meet all integration goals and requirements.

Document Separator

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950612-17

FROM: LUKE FAHRICHANNING	TO: YELLIN, ALEX
TITLE: OFFICE OF DEF. CONVERSION	TITLE: NAVY TEAM LEADER
ORGANIZATION: COMMERCE DEPT, PA	ORGANIZATION: DBCRC
INSTALLATION (s) DISCUSSED: NAUSEA	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA	✓		
				COMMISSIONER ROBLES	✓		
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER	✓		
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

<input type="checkbox"/> Prepare Reply for Chairman's Signature	<input type="checkbox"/> Prepare Reply for Commissioner's Signature
<input type="checkbox"/> Prepare Reply for Staff Director's Signature	<input type="checkbox"/> Prepare Direct Response
<input type="checkbox"/> ACTION: Offer Comments and/or Suggestions	<input type="checkbox"/> FYI

Subject/Remarks:

PROVIDING AN ANALYSIS OF THE NAVY'S COMMENTS ON THE THE CITY OF PHILADELPHIA PROPOSAL TO CONSOLIDATE NAUSEA 03 WITH NSWC-PHILADELPHIA,

Due Date:

Routing Date:

950612

Date Originated:

950609

Mail Date:

OFFICE OF DEFENSE CONVERSION

Commerce Department

1600 Arch Street, 13th Floor Philadelphia, PA 19103 215-686-3643 215-686-2669(f)

Terry Gillen, Director

June 9, 1995

Mr. Alex Yellin
Base Closure and Realignment Commission
1700 North More Street
Suite 1425
Arlington, VA 22209

Please refer to this document when responding 950612-17

Dear Mr. Yellin:



Thank you for soliciting our comments on the Navy's response to the City of Philadelphia's proposal to consolidate NAVSEA 03 with NSWC-Philadelphia. An analysis of the Navy's response is attached.

I hope this information is helpful in your deliberations on the NAVSEA 03 consolidation proposal. I would like to thank you and Mr. Mulliner for the time you have provided to the City of Philadelphia on this issue. Should you have any questions or need additional information, please contact me at (215) 686-7604 or Mr. Ed Koc at (610) 666-7330.

Sincerely,

Channing Lukefahr
Project Manager

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1515 Market Street
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19102
215-686-4607
215-686-2939(f)

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1500 Market Street
Philadelphia, PA
19102-2126
215-496-8020
215-977-9618(f)

Private Industry
Council
Three Parkway
Suite 501
Philadelphia, PA
19102-1375
215-963-2100
215-567-7171(f)

Attachment

cc: Mr. Jeff Mulliner



ANALYSIS OF THE NAVY'S COMMENTS ON THE CITY OF PHILADELPHIA
PROPOSAL TO CONSOLIDATE NAVSEA 03 WITH NSWC-PHILADELPHIA

1. In its first comment on the proposal to realign NAVSEA 03 to NSWC-Philadelphia, the Navy agreed that the City is utilizing an appropriate baseline to assess savings from NAVSEA 03 consolidation compared to the Navy recommendation.

2. The Navy then suggested three criticisms of the City's original analysis showing the economic superiority of consolidating SEA-03 in Philadelphia. A summary of the Navy's comments, followed by a detailed response, follows:

NAVY COMMENT:

Operating costs for NAVSEA 03 would be at least as high, if not greater, at NSWC-Philadelphia than the estimated operating costs at the Washington Navy Yard. The Navy estimated these costs to range from \$2.1 million to \$3.4 million at NSWC-Philadelphia, depending on the number of billets realigned.

PHILADELPHIA RESPONSE:

Operating costs for NAVSEA 03 at NSWC-Philadelphia will be less than those estimated by the Navy. Because the building to be occupied by NAVSEA 03 is currently housing NSWC-Philadelphia administrative personnel, it is possible to directly calculate the exact operating costs for this location. In our most recent COBRA submission, we have shown these costs as miscellaneous recurring costs for NSWC-Philadelphia. The annual operating cost is \$1.4 million. This is considerably less than the operating cost range suggested by the Navy (\$2.1 - 3.4 million) and also less than the identified operating costs for NAVSEA 03 at either White Oak (\$2.8 million) or NDW (\$2.1 million). Locating NAVSEA 03 at NSWC-Philadelphia will produce a considerable net annual savings based on the lower operating cost in Philadelphia.

NAVY COMMENT:

There will be substantial military construction expense associated with moving NAVSEA 03 to Philadelphia. The Navy estimates the cost to rehabilitate space at the Philadelphia Naval Complex for NAVSEA 03 to range from \$12.6 million to \$23.6 million.

PHILADELPHIA RESPONSE:

The City has identified a currently occupied, newly rehabilitated building at the Philadelphia Naval Complex with adequate space to house NAVSEA 03. The building, 77-Low, is currently occupied by NSWC-Philadelphia and is scheduled to be excessed next year when NSWC-Philadelphia will move into new administrative quarters (Building 4) that are currently occupied by Philadelphia Naval Shipyard administrative activities. Under the City's plan, 77-Low will not be excessed but will be retained by NSWC-Philadelphia in order to accommodate NAVSEA 03. No renovations are required for 77-Low, given that the building can accommodate the additional NAVSEA 03 billets and is in excellent condition: \$3.3 million in military construction funds were expended in FY94 to renovate the building. There is, therefore, no reason to associate military construction costs with moving NAVSEA 03 to NSWC-Philadelphia.

ANALYSIS OF THE NAVY'S COMMENTS ON THE CITY OF PHILADELPHIA
PROPOSAL TO CONSOLIDATE NAVSEA 03 WITH NSWC-PHILADELPHIA - Continued

NAVY COMMENT:

Billets in the combined NAVSEA 03/NSWC-Philadelphia operation could not be reduced from their current number. In fact, the Navy said it is "more likely" that the number of billets would have to be increased because NAVSEA 03 would lose "synergy" with Headquarters, and would require additional staff: a) to replace administrative overhead shared with the rest of NAVSEA Headquarters; and b) to staff a liaison office at NAVSEA Headquarters.

PHILADELPHIA RESPONSE:

- a. Administrative overhead: NAVSEA 03 utilizes NAVSEA Headquarters administrative overhead in the following areas: Human Resources and Travel departments. NSWC-Philadelphia (and their parent organization, NSWC-Carderock Division) have extensive human resources and travel divisions which can accommodate the increased responsibilities associated with consolidating NAVSEA 03's 650 employees with NSWC-Philadelphia.
- b. Liaison office: Little, if any, liaison staff would be required as a result of the proposed consolidation. Navy sponsors (i.e. PMS 400) currently contract directly with NSWC-Philadelphia, often without utilizing NAVSEA 03 as a go-between. In addition, NSWC-Philadelphia does work directly for NAVSEA 08. The fact that NSWC-Philadelphia is not physically co-located with 08 has not negatively impacted their ability to meet 08 requirements.
- c. Consolidation benefit: We maintain that billets can be reduced if NAVSEA 03 is consolidated with NSWC-Philadelphia, and have submitted a detailed plan to the BRAC Commission that identifies each position in NAVSEA 03 and the extent to which that position is duplicated at NSWC-Philadelphia.

The substantial mission overlap demonstrates that duplication of functions does occur with the current structures of NAVSEA 03 and NSWC-Philadelphia. For example, much of the mission of NAVSEA 03's electrical engineering division is to provide "final approval" for the actual engineering work that is primarily performed by NSWC-Philadelphia. By consolidating NAVSEA 03 with NSWC-Philadelphia, a level of unnecessary bureaucracy can be eliminated. Billets in the operational sections where there is considerable overlap to the work being performed can be reduced by eliminating much of the redundancy inherent in the current operations.

Our position on consolidation is further validated by the fact that:

1. Many of the Navy's BRAC '95 recommendations demonstrate that a substantial consolidation benefit can be obtained by consolidating headquarters activities with field activities.
2. Specific consolidation potential between NAVSEA 03 and NSWC-Philadelphia has been empirically proven: previous migrations of NAVSEA 03 responsibilities to NSWC-Philadelphia have resulted in a 40% consolidation benefit.
3. NAVSEA-sponsored studies have found that duplication exists between NAVSEA 03 and NSWC.

ANALYSIS OF THE NAVY'S COMMENTS ON THE CITY OF PHILADELPHIA
PROPOSAL TO CONSOLIDATE NAVSEA 03 WITH NSWC-PHILADELPHIA - Continued

Our estimates project that 232 billets can be eliminated through a consolidation of NAVSEA 03 with NSWC-Philadelphia. Based on the COBRA model calculation, annual recurring savings of over \$11 million will be obtained. As noted, these personnel reductions have been developed through a detailed line-by-line evaluation of positions and functions, and demonstrate the consolidation benefit which can be obtained by merging the two activities. They take into account observable duplications in current operations, which have been validated by previous migrations of NAVSEA 03 responsibilities to NSWC-Philadelphia. The billet reductions identified in proposal are defensible, achievable goals.

3. In summary, the proposal to consolidate NAVSEA 03 with NSWC-Philadelphia produces a net present value saving of \$165 million over 20 years. This compares with an estimated \$10 million savings generated by the Navy's proposed move of SEA-03 to the Washington Navy Yard. Philadelphia's plan is clearly the cost effective option for the Department of Defense.

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Commerce Department
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Terry Gillen, Director

June 9, 1995

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1700 North More Street
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Arlington, VA 22209

Please refer to this number
when responding 950p12-17

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Sincerely,

Channing Lukefahr
Project Manager

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2600 Centre
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1500 Market Street
Philadelphia, PA
19102-2126
215-496-8020
215-977-9618(f)

Attachment

cc: Mr. Jeff Mulliner

Private Industry
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Suite 501
Philadelphia, PA
19102-1375
215-963-2100
215-567-7171(f)

ANALYSIS OF THE NAVY'S COMMENTS ON THE CITY OF PHILADELPHIA
PROPOSAL TO CONSOLIDATE NAVSEA 03 WITH NSWC-PHILADELPHIA

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ANALYSIS OF THE NAVY'S COMMENTS ON THE CITY OF PHILADELPHIA
PROPOSAL TO CONSOLIDATE NAVSEA 03 WITH NSWC-PHILADELPHIA - Continued

NAVY COMMENT:

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1. Many of the Navy's BRAC '95 recommendations demonstrate that a substantial consolidation benefit can be obtained by consolidating headquarters activities with field activities.
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PROPOSAL TO CONSOLIDATE NAVSEA 03 WITH NSWC-PHILADELPHIA - Continued

Our estimates project that 232 billets can be eliminated through a consolidation of NAVSEA 03 with NSWC-Philadelphia. Based on the COBRA model calculation, annual recurring savings of over \$11 million will be obtained. As noted, these personnel reductions have been developed through a detailed line-by-line evaluation of positions and functions, and demonstrate the consolidation benefit which can be obtained by merging the two activities. They take into account observable duplications in current operations, which have been validated by previous migrations of NAVSEA 03 responsibilities to NSWC-Philadelphia. The billet reductions identified in proposal are defensible, achievable goals.

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THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950612-18

FROM: FILE, LEA	TO: DIXON
TITLE: PRESIDENT	TITLE: CHAIRMAN
ORGANIZATION: DISCOUNT FOODS	ORGANIZATION: DBCRC
INSTALLATION (S) DISCUSSED: FORT MCCLELLAN	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON		⊙		COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER		X	
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

<input checked="" type="checkbox"/>	Prepare Reply for Chairman's Signature	<input type="checkbox"/>	Prepare Reply for Commissioner's Signature
<input type="checkbox"/>	Prepare Reply for Staff Director's Signature	<input type="checkbox"/>	Prepare Direct Response
X	ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

STATING THEY WILL SUPPORT WHATEVER DECISION IS IN THE BEST INTEREST OF OUR NATIONS DEFENSE; ALSO, DO NOT SUPPORT CERTAIN TACTICS BY PEOPLE IN ALABAMA.

* Post Card Response Sent *

Due Date: 950619	Routing Date: 950612	Date Originated: 950609	Mail Date:
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June 9, 1995

Please refer to this number
when responding 950612-18

Sen. Alan Dixon, Chairman
Base Realignment and Closure Commission
1700 N. Moore Street, Suite 1425,
Arlington, Virginia 22209
VIA FAX (703) 696-0550

Dear Mr. Chairman;

As one of Calhoun County's leading employers, a third generation Annistonian, and a former candidate for Congress, I want you and your fellow commissioners to understand that although we here in Alabama support our local military bases, our first loyalties are to the national efforts of the President, the Department of Defense and the United States Army in matters of national security.

Fort McClellan, has been an exemplary neighbor and a productive asset for over 70 years. But if those responsible for our national security have concluded that the security of the United States is best served by closing Fort McClellan then, so be it.

This community will produce the leadership, the support, and the will to face the challenges that the reductions in defense spending have presented to us.

Several of our community leaders saw the necessity of being prepared for such an eventuality two years ago and have been working productively with Director Dempsey of the Office of Economic Adjustment in the Office of the Secretary of Defense.

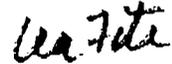
I am proud to be a member of that group.

The people of Calhoun County feel that the overriding issue in this matter is one of national security, and although we have continually supported the retention of Ft. McClellan, no one in this community approves of the recent initiatives into the State of Missouri's public affairs, into the rigging of polls or the setting up of dummy environmental committees. Such tactics, perpetrated by some self-interest supporters of the Save the Fort campaign, are abhorrent to most Alabamians and are embarrassing to us all.

This community has always paid the price of liberty and it will do so in the future.

I would hope that you will provide copies of this letter to the other Commissioners and place it in the Commission Record.

Sincerely,



Lea Fite

President

Discount Foods

2413 Alabama Highway 202 West,
Anniston, Alabama 36202

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950612-19

FROM: CELLUCCI, ARGEO P.	TO: DIXON
TITLE: LIEUTENANT GOVERNOR	TITLE: CHAIRMAN
ORGANIZATION: Comm. OF MASSACHUSETTS	ORGANIZATION: DBCRC
INSTALLATION (s) DISCUSSED: SOUTH WEYMOUTH	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA	✓		
				COMMISSIONER ROBLES	✓		
DIR./CONGRESSIONAL LIAISON		Ⓢ		COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER		X	
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

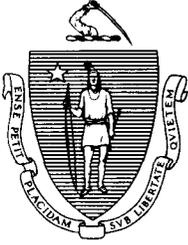
TYPE OF ACTION REQUIRED

<input checked="" type="checkbox"/> Prepare Reply for Chairman's Signature	<input type="checkbox"/> Prepare Reply for Commissioner's Signature
<input type="checkbox"/> Prepare Reply for Staff Director's Signature	<input type="checkbox"/> Prepare Direct Response
<input checked="" type="checkbox"/> ACTION: Offer Comments and/or Suggestions	<input checked="" type="checkbox"/> FYI

Subject/Remarks:

LETTER OF SUPPORT.

Due Date: 950614	Routing Date: 950612	Date Originated: 950602	Mail Date:
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THE COMMONWEALTH OF MASSACHUSETTS

EXECUTIVE DEPARTMENT

STATE HOUSE • BOSTON 02133

(617) 727-3600

WILLIAM F. WELD
GOVERNOR

ARGEO PAUL CELLUCCI
LIEUTENANT-GOVERNOR

Please refer to this number
when responding 950612-19

June 2, 1995

The Honorable Alan J. Dixon
Chairman
Defense Base Closure and Realignment Commission (BRAC)
1700 North Moore Street, Suite 1425
Arlington, VA 22209

Dear Chairman Dixon:

Given recent correspondence between the Navy and the BRAC, I am writing to reiterate the concerns expressed by Governor Weld in his letter to you dated May 24, 1995. The Governor communicated our concerns about the Navy's failure to consider alternative scenarios to the closure of Naval Air Station (NAS) South Weymouth. As Governor Weld pointed out, given NAS South Weymouth's relatively high military value rating and its first place ranking in Reserve demographics, the Navy should have considered a variety of scenarios that would have preserved and enhanced the base.

Governor Weld pointed out that "despite NAS South Weymouth's strong demographics, its history of successfully operating helicopter and fighter aircraft, its close proximity to over-the-water training areas, and its ability to absorb these units without military construction costs, the Navy simply ignored the potential of NAS South Weymouth." The Governor's letter proved timely.

As you know, the BRAC asked the Navy to consider scenarios other than the closure of NAS South Weymouth as a result of the BRAC's concerns about the Navy's recommendations in the subcategory of Air Reserve Stations. Specifically, the BRAC requested that the Navy consider possible receiving sites for two Reserve squadrons of F-18s which require a location with a certain level of demographic richness. On May 25th, Charles P. Nemfakos, Vice Chairman of the Navy's Base Structure Evaluation Committee (BSEC), responded to you. Once again, Mr. Nemfakos refused to consider NAS South Weymouth as a receiving location despite NAS South Weymouth's suitability for this mission, including the richest demographics in the Naval Reserve. Mr. Nemfakos offers no military or economic justification for this refusal. In fact, Mr. Nemfakos argues that the Navy would prefer to airlift Reserve personnel to F-18 receiving sites rather than locate some or all of those aircraft at NAS South Weymouth where airlifts would not be necessary.

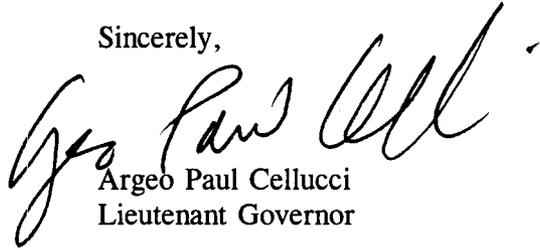
Therefore, I am reiterating Governor Weld's concerns about the pattern that has developed during the 1995 BRAC regarding NAS South Weymouth. Despite the base's strengths and excess

capacity, the Navy has refused to consider scenarios that would make NAS South Weymouth a receiving location for a variety of aircraft that are ideal for this area.

In addition, it has been nearly two months since the Weymouth community group pointed out to the BRAC several reporting mistakes and other errors in the Navy's "Military Value Matrix" which, if corrected, would raise the ranking of NAS South Weymouth in the subcategory of Air Reserve Stations. It is my understanding that despite the BRAC's request, the Navy has not responded to the community's data revisions. It is our clear impression that the whole purpose of the BRAC process was to allow the affected communities to point out precisely these types of errors in order to ascertain that decisions would be made based upon the best available data. I am confident that the BRAC will follow through on this request and make a well-informed decision. I am concerned, however, about the continuing delays.

The end of the Cold War will, indeed, bring economic hardship and base closures to many communities. Massachusetts has had more than its share of defense contract reductions and base closures. We could accept further reductions if we were confident that the Navy and the BRAC considered all possible scenarios for Reserve Air Stations and selected the alternative that would best enhance the national security of the United States. We are concerned, however, that a number of possible scenarios that would satisfy this goal and preserve NAS South Weymouth have not been considered. We will continue to look to the BRAC to address these issues.

Sincerely,

A handwritten signature in black ink, appearing to read "Argeo Paul Cellucci". The signature is fluid and cursive, with a small mark at the end.

Argeo Paul Cellucci
Lieutenant Governor

cc: The Honorable Joe Robles, Jr.
The Honorable S. Lee Kling



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

Please refer to this number
when responding 950612-19R1

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA
REBECCA COX
GEN J. B. DAVIS, USAF (RET)
S. LEE KLING
RADM BENJAMIN F. MONTOYA, USN (RET)
MG JOSUE ROBLES, JR., USA (RET)
WENDI LOUISE STEELE

June 16, 1995

The Honorable Argeo Paul Cellucci
Lieutenant Governor
The Commonwealth of Massachusetts
Executive Department
State House
Boston, Massachusetts 02133

Dear Lieutenant Governor Cellucci:

Thank you for your letter in support of Naval Air Station (NAS) South Weymouth, Massachusetts. I certainly appreciate your interest in the base closure and realignment process and welcome your comments.

You may be certain that the Commission will thoroughly review the information used by the Defense Department in making its recommendations. I can assure you that the information you have provided will be considered by the Commission during our review and analysis of the Secretary of Defense's recommendation on NAS South Weymouth.

Please do not hesitate to contact me if you have additional information to bring to the attention of the Commission.

Sincerely,



Alan J. Dixon
Chairman

AJD:cmc

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950612-20

FROM: NICKLES, DON	TO: DIXON
TITLE: SENATOR (OK)	TITLE: CHAIRMAN
ORGANIZATION: DBCRC	ORGANIZATION: DBCRC
INSTALLATION (S) DISCUSSED: VANCE AFB	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA	✓		
				COMMISSIONER ROBLES	✓		
DIR./CONGRESSIONAL LIAISON		Ⓢ		COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER		X	
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

<input checked="" type="checkbox"/> Prepare Reply for Chairman's Signature	<input type="checkbox"/> Prepare Reply for Commissioner's Signature
<input type="checkbox"/> Prepare Reply for Staff Director's Signature	<input type="checkbox"/> Prepare Direct Response
<input checked="" type="checkbox"/> ACTION: Offer Comments and/or Suggestions	<input checked="" type="checkbox"/> FYI

Subject/Remarks:
 REQUESTING DBCRC CONSIDER AIRSPACE, WEATHER AND LACK OF ENCROACHMENT WHEN ANALYSING UPT BASES.

Due Date: 950614	Routing Date: 950612	Date Originated: 950608	Mail Date:
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United States Senate

WASHINGTON, DC 20510-3602

June 8, 1995

Please refer to this number
when responding 950612-20

Alan Dixon, Chairman
Defense Base Closure
and Realignment Commission
1700 N. Moore St., Suite 1425
Arlington, VA 22209

Dear Chairman Dixon:

As the commission moves towards its final deliberations, we welcome the opportunity to showcase Vance Air Force Base and underscore the reasons why every reviewing entity in the Department of Defense believes that Vance should continue to provide quality, state-of-the-art undergraduate pilot training for our aviators.

When analyzing UPT bases, we believe it is imperative to consider three important aspects of pilot training that cannot be bought. These are airspace, weather and lack of encroachment. We believe these are important measures fulfilling the pilot training mission and in all three instances Vance meets the mark.

Vance possesses the most consistently used airspace of any UPT base, with its training areas in close proximity. This discriminator alone increases the opportunity for quality training by up to 15 percent in the UPT program. In addition, Vance has less civilian and general aviation congestion from airports within fifty nautical miles than any other UPT base. Yet, it has ready access to more airports outside these limits than any other.

We understand that weather, particularly cross winds and icing days, were heavy weighting factors in early BRAC staff analyses. We would respectfully suggest that a more effective measure of weather is to analyze actual weather losses over the last ten years. While a number of factors enter into this, including scheduling, historical Air Force data indicates that Vance more than satisfies its ability to train to any measure of weather condition.

Encroachment is already a significant factor in pilot training. As urban areas face increased growth and "creep" towards training bases, Vance's community action has ensured that this will not be a factor, with only one development to the north of the base in the least critical zone and additional parcels of land having been purchased to negate encroachment. In addition, the city of Enid has passed a restrictive zoning ordinance which will prevent further encroachment.

Cost is also an important factor. Because of Vance's efficiency, it requires less officer and enlisted personnel to perform the same mission than other UPT bases. These savings are further achieved with an umbrella maintenance contract. With more than thirty years experience in this area.

We do not wish to belabor the economic impact issue, but we firmly believe the closure of Vance would have a greater regional economic impact than would the closure of any other UPT base save one. The certified data sent by the Department of Defense validates this.

We stand ready to answer any questions you may have regarding Vance.

Sincerely,


DON NICKLES
U.S. Senator


FRANK LUCAS
Member of Congress


JIM INHOFE
U.S. Senator



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425

ARLINGTON, VA 22209

703-696-0504

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA

REBECCA COX

GEN J. B. DAVIS, USAF (RET)

S. LEE KLING

RADM BENJAMIN F. MONTOYA, USN (RET)

MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

June 16, 1995

The Honorable Frank D. Lucas
United States House of Representatives
Washington, D.C. 20515

Dear Representative Lucas:

Thank you for your letter regarding the strengths of Vance Air Force Base in Enid, Oklahoma. I certainly understand your interest in the base closure and realignment process and welcome your comments.

I can assure you that the information you have provided will be carefully considered by the Commission as we conclude our review of the nation's military infrastructure. I was pleased that you were able to participate during the Fort Worth regional hearing as well as in the congressional hearings this week. I appreciate the time and commitment you have devoted to this difficult and challenging process. Please do not hesitate to contact me whenever you believe I can be of service.

Sincerely,



Alan J. Dixon
Chairman

AJD:cw



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425

ARLINGTON, VA 22209

703-696-0504

Please refer to file # 950612-2081

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA

REBECCA COX

GEN J. B. DAVIS, USAF (RET)

S. LEE KLING

RADM BENJAMIN F. MONTOYA, USN (RET)

MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

June 16, 1995

The Honorable James M. Inhofe
United States Senate
Washington, D.C. 20510

Dear Senator Inhofe:

Thank you for your letter regarding the strengths of Vance Air Force Base in Enid, Oklahoma. I certainly understand your interest in the base closure and realignment process and welcome your comments.

I can assure you that the information you have provided will be carefully considered by the Commission as we conclude our review of the nation's military infrastructure. I was pleased that you were able to participate during the Fort Worth regional hearing as well as in the congressional hearings this week. I appreciate the time and commitment you have devoted to this difficult and challenging process. Please do not hesitate to contact me whenever you believe I can be of service.

Sincerely,



Alan J. Dixon
Chairman

AJD:cw



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

Please refer to this number
A50612-20R1

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA
REBECCA COX
GEN J. B. DAVIS, USAF (RET)
S. LEE KLING
RADM BENJAMIN F. MONTOYA, USN (RET)
MG JOSUE ROBLES, JR., USA (RET)
WENDI LOUISE STEELE

June 16, 1995

The Honorable Don Nickles
United States Senate
Washington, D.C. 20510

Dear Don:

Thank you for your letter regarding the strengths of Vance Air Force Base in Enid, Oklahoma. I certainly understand your interest in the base closure and realignment process and welcome your comments.

I can assure you that the information you have provided will be carefully considered by the Commission as we conclude our review of the nation's military infrastructure. I was pleased that you were able to participate during the Fort Worth regional hearing as well as in the congressional hearings this week. I appreciate the time and commitment you have devoted to this difficult and challenging process. Please do not hesitate to contact me whenever you believe I can be of service.

Sincerely,



Alan J. Dixon
Chairman

AJD:cw

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950612-21

FROM: DICKEY, JAY	TO: COX, REBECCA
TITLE: REP. (AK)	TITLE: COMMISSIONER
ORGANIZATION: U.S. CONGRESS	ORGANIZATION: DBRC
INSTALLATION (s) DISCUSSED: RED RIVER ARMY DEPOT	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON		⓪		COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

<input type="checkbox"/> Prepare Reply for Chairman's Signature	⓪	<input checked="" type="checkbox"/> Prepare Reply for Commissioner's Signature
<input type="checkbox"/> Prepare Reply for Staff Director's Signature		<input type="checkbox"/> Prepare Direct Response
<input checked="" type="checkbox"/> ACTION: Offer Comments and/or Suggestions		<input checked="" type="checkbox"/> FYI

Subject/Remarks:
 REQUESTING HE BE ABLE TO ACCOMPANY HER
 ON JUNE 15 VISIT

 * PHONE RESPONSE *

Due Date: 950614	Routing Date: 950612	Date Originated: 950606	Mail Date:
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JAY DICKEY

4TH DISTRICT, ARKANSAS

COMMITTEE:
APPROPRIATIONS

SUBCOMMITTEES:
AGRICULTURE
TRANSPORTATION
LABOR—HHS—ED



Congress of the United States
House of Representatives

June 6, 1995

Rebecca Cox, Commissioner
Defense Base Closure and Realignment Commission
1700 North Moore Street, Suite 1425
Arlington, VA 22209

Re: 950509-RR1

Please refer to this number
when responding 950612-21

Dear Rebecca:

Thanks for coming by the office to discuss Red River Army Depot with me. Your photo was printed in the *Texarkana Gazette* twice.

I understand that you will be able to visit Red River on the afternoon of June 15. If we could accompany you on that visit, it would really be appreciated. Once the details of the visit become available, please share them with us.

I appreciate your kind letter and hope to see you soon.

Sincerely yours,

Jay Dickey

Love Rebecca!

brb

CAPITOL OFFICE:
WASHINGTON, DC
230 CANNON H.O.B.
WASHINGTON, DC 20515
(202) 225-3772
FAX: (202) 225-1314

DISTRICT OFFICES:
PINE BLUFF
100 EAST 8TH AVENUE
SUITE 2521
PINE BLUFF, AR 71601
(501) 536-3376
(800) 223-2220
HOT SPRINGS
100 RESERVE
SUITE 201
HOT SPRINGS, AR 71901
(501) 623-5800
(800) 541-8385
EL DORADO
101 SOUTH JACKSON
SUITE 201
EL DORADO, AR 71730
(501) 862-0236

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950612-22

FROM: <u>FORD, WENDELL</u>	TO: <u>DIXON</u>
TITLE: <u>SENATOR (KY)</u>	TITLE: <u>CHAIRMAN</u>
ORGANIZATION: <u>U.S. CONGRESS</u>	ORGANIZATION: <u>DBCRC</u>
INSTALLATION (S) DISCUSSED: <u>SAVANNA, BLUE GRASS ARMY DEPOT</u>	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA	✓		
				COMMISSIONER ROBLES	✓		
DIR./CONGRESSIONAL LIAISON		Ⓢ		COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER		X	
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

<input checked="" type="checkbox"/> Prepare Reply for Chairman's Signature	<input type="checkbox"/> Prepare Reply for Commissioner's Signature
<input type="checkbox"/> Prepare Reply for Staff Director's Signature	<input type="checkbox"/> Prepare Direct Response
<input checked="" type="checkbox"/> ACTION: Offer Comments and/or Suggestions	<input checked="" type="checkbox"/> FYI

Subject/Remarks:

REQUESTING DBCRC CONSIDER MOVING THE AMMUNITION PECULIAR EQUIPMENT FROM SAVANNA TO BLUE GRASS

Due Date: <u>950615</u>	Routing Date: <u>950612</u>	Date Originated: <u>950608</u>	Mail Date:
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United States Senate

WASHINGTON, DC 20510-1701

June 8, 1995

Please refer to this number
when responding 150612-22

The Honorable Alan Dixon
Chairman, Defense Base Closure
and Realignment Commission
1700 North Moore Street
Arlington, Virginia 22209

Dear Mr. Chairman:

The BRAC closure of the Savannah Army Depot Activity does not specifically identify where the Ammunition Peculiar Equipment (APE) will be transferred. I would like to offer the Blue Grass Army Depot (BGAD) in Richmond, Kentucky, as the most logical and cost-effective location for this function.

The BGAD is one of the four remaining Tier I ammunition depots with a documented history of maximizing performance in surge situations. BGAD's net operating result per direct labor hour rate to perform ammunition, procurement, and engineering functions is currently one of the best in the Army. A projected FY 96 customer rate of \$60/hour makes BGAD the most cost-effective location for the APE mission.

The central location of BGAD places the majority of Army Ammunition plants and depots within a one day transport distance. These installations are the primary customers of the APE mission and the central BGAD location will provide rapid, effective and efficient utilization of personnel, transportation and technical expertise in support of the overall Army budget.

BGAD has administrative, storage, machining and other unique manufacturing capabilities to accomplish the APE mission. There are ample facilities to operate the APE mission at BGAD without any significant construction requirements or major modifications --- the existing equipment and facilities at BGAD are among the best in the Army. Therefore, the cost to startup the APE mission at BGAD will be minimal to the Army, and will be a significant cost savings/avoidance to the overall Army budget.

The BGAD Tier I mission to perform renovation and demilitarization of ammunition is an excellent on-site test bed for APE

The Honorable Alan Dixon
June 8, 1995
Page Two

design, and also provides a highly technical workforce. BGAD has teamed with local universities to pioneer the use of robotics and state-of-the-art manufacturing technologies in the ammunition field --- it has established a highly technical labor force that can be utilized to expand the existing knowledge base into the 21st century. The BGAD industrial base includes numerically controlled punch, lathe, brake and shear equipment that will provide significant enhancements to the design and prototyping of new APE programs and equipment.

To meet the challenges and requirements of the APE mission, BGAD has on-staff procurement and engineering expertise to meet the customer requirements in a real time cost-effective environment. This talented workforce places BGAD in the unique position of having a baseline expertise that can be expanded or contracted to meet the immediate or long term operations requirements of the APE mission.

I hope that you will give consideration to locating the APE mission at BGAD in your recommendations.

Best wishes.

Sincerely,

A handwritten signature in cursive script, appearing to read "Russell", with a long horizontal flourish extending to the right.

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950612-23

FROM: SCHROEDER, PAT	TO: DIXON
TITLE: REP. (CO)	TITLE: CHAIRMAN
ORGANIZATION: U.S. CONGRESS	ORGANIZATION: DBCRC
INSTALLATION (S) DISCUSSED: FITZSIMONS	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA	✓		
DIR./CONGRESSIONAL LIAISON		Ⓢ		COMMISSIONER ROBLES	✓		
				COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER		X	
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

<input checked="" type="checkbox"/> Prepare Reply for Chairman's Signature	<input type="checkbox"/> Prepare Reply for Commissioner's Signature
<input type="checkbox"/> Prepare Reply for Staff Director's Signature	<input type="checkbox"/> Prepare Direct Response
<input checked="" type="checkbox"/> ACTION: Offer Comments and/or Suggestions	<input checked="" type="checkbox"/> FYI

Subject/Remarks:

WRITING TO INFORM US OF FLAWS IN THE ARMY'S ASSESSMENT OF FITZSIMONS

Due Date: 950615	Routing Date: 950612	Date Originated: 950608	Mail Date:
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Congress of the United States
Washington, DC 20515

June 8, 1995

Please refer to this number
when responding 950612-23

The Honorable Alan Dixon
Chairman
Defense Base Closure and Realignment Commission
1700 N. Moore St., 15th Floor
Arlington, VA 22209

Dear Commissioner Dixon:

We write to call your attention to a number of flaws in the Army's assessment of Fitzsimons Army Medical Center (FAMC). These flaws call into question the adequacy of the methodology, the process, and the data. In fact, these shortcomings are so pronounced, it is unlikely that any medical facility could be given a fair evaluation. We hope you and the other commissioners will give special attention to the following points and report to us on your findings.

- 1) **Square footage.** We question whether the size of a medical installation is a realistic measure of medical value. Researchers found no private sector health care providers who use square footage as a significant factor in measuring the effectiveness of a health care facility.

- 2) **Temporary Buildings.** Assuming size is an important factor in determining the value of a medical facility--an assumption we make for purposes of illustration only--a number of the instructional buildings at Fitzsimons were not counted because they are considered "temporary buildings".

Since the buildings have been in use for more than four decades, shouldn't the 110,000 square feet of wooden instructional facilities have been included in the Army's square footage assessment?

- 3) **Deployment formula.** We question the soundness of the Army's formula to assess deployment capabilities. Medical personnel are deployed to conflict areas by automobile and by air, not by rail and ship. Similarly, injured soldiers are not transported by rail or ship, rather they are transported to medical centers by air. Therefore, the deployment formula has little relevance in determining

Fitzsimons' ability to get personnel to conflict and injured soldiers treated.

Why was the same deployment formula used for medical centers as for maneuver bases?

- 4) **Use of ports for deployment measure.** In addition to the general criticism of the Army's deployment assessment, we also question the measure of sea ports specifically. Fitzsimons is strategically located in the center of the continental United States. Its location makes it less vulnerable to attack. Additionally, it takes longer for people and supplies to get from Fitzsimons to a port than for ships to get there.

Why is proximity to sea ports used in the Army's assessment of Fitzsimons' deployment capabilities?

5. **Cost per active duty personnel.** The cost per person to deliver health care at Fitzsimons is based on a 40 mile catchment area. Given the 12-state region Fitzsimons serves, it is unrealistic to gauge the cost per active duty personnel on a mere 40-mile region?

Since Fitzsimons' responsibilities extend beyond the 40-mile limit, wouldn't a fair calculation require the inclusion of the entire Fitzsimons catchment area?

6. **Stand alone facilities.** In comparing medical facilities, only the three stand alone facilities--Tripler, Walter Reed, and Fitzsimons--were compared. Why?

7. **Health care index.** The Health Care Index (HCI) used by the Army to measure the cost of providing care at the three stand alone facilities supersedes the measure used by the Medical Joint Cross Services Group. The HCI shows cost differentials of between 200 and 400 percent between Fitzsimons, Walter Reed, and Tripler. The Medical Joint Cross Services Group finds only a 10.9 percent cost per patient differential with Fitzsimons having the lowest cost.

Why was the Medical Joint Cross Services Group index replaced by the HCI?

How is it that Walter Reed is so efficient, or Fitzsimons is so inefficient, that their costs vary by 400 percent?

8. **Cost of living.** Denver's cost of living is 27.6 percent less than Washington D.C.'s and 29.3 percent less than Honolulu.

How is it possible that the Army's assessment of the cost of providing care is 220 to 400 percent higher in Denver than Washington, DC or Honolulu, HI?

9. **Proximity to the airport.** The Army lists Fitzsimons as being 11 miles from the nearest airport, the airport being vital for med-vac transport. Although Fitzsimons is 14+ miles from Denver International Airport, in reality, med-vac transport is and will continue to be conducted at Buckley Air National Guard Base which is five miles from Fitzsimons.

Why was DIA used in this measure and not Buckley, the base which is currently being used for med-vac transport?

10. **Patients at Tripler.** The number of active duty and retired personnel and their dependents at Tripler differs depending upon which number is reported. The Army's figure is roughly 83 percent higher than that used by the Defense Medical Information Service.

Why are two different numbers used by the Army and by the Defense Medical Information Service when measuring the number of patients served by Tripler?

11. **How much is enough?** If Fitzsimons is closed, that will bring to four the number of federal installations closed in the state of Colorado within the past decade. The previously-closed installations are: Lowry Air Force Base, the Rocky Mountain Arsenal, and Rocky Flats. Is it reasonable to expect a small state to endure closure of yet another federal installation? How much is enough?

12. **Capacity.** It is our understanding the BRAC's mission is to address excess capacity. Fitzsimons' catchment area (Region 8) occupies almost 1/3 of the country, serves a population larger than all but two of the other lead agent hospitals

Honorable Alan Dixon
June 8, 1995
Page 4

and is the only military tertiary care facility in the region.

How can Fitzsimons reasonably be considered excess capacity?

13. **Alternatives.** The Washington, DC and San Antonio, TX areas house medical facilities that are so close in proximity to one another that they are almost co-located.

Should a facility in one of these areas be considered instead?

14. **Savings.** The Army estimates that by closing Fitzsimons Army Medical Center, the department of Defense will realize some \$300 million in savings, over a 20 year period. This conclusion is based on the assumption that no new civilian employees will be hired in connection with the relocation of services currently offered at Fitzsimons. This is asserted even though the plan anticipates over \$100 million of new construction to facilitate relocated missions.

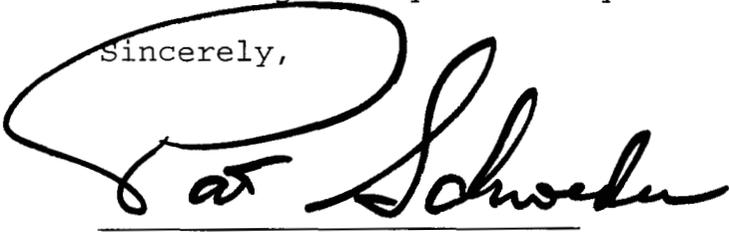
Is it realistic to assume these facilities can be opened and operational for the next 20 years with no additional civilian employees?

15. **New Construction.** The cost of closing Fitzsimons suggest significant military construction spending to replace facilities slated for closure at Fitzsimons in FY 1998, but no such spending in FY 1997.

Is it realistic to anticipate no military constriction related to a closure of Fitzsimons in FY 1997.

Thank you for your attention to these concerns. We look forward to hearing from you shortly.

Sincerely,




Honorable Alan Dixon
June 8, 1995
Page 5

Bill Hefley

Wayne Alford

Barbara Chase Campbell

David Skaggs

Scotty

Paul Brown



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425

ARLINGTON, VA 22209

703-696-0504

950612-23R1

ALAN J. DIXON, CHAIRMAN

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RADM BENJAMIN F. MONTOYA, USN (RET)

MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

June 16, 1995

The Honorable Ben Nighthorse Campbell
United States Senate
Washington, D.C. 20510

Dear Senator Campbell:

Thank you for your letter outlining your concerns with the Department of the Army's assessment of Fitzsimons Army Medical Center. I appreciate your strong interest in the future of Fitzsimons and welcome your comments.

You may be certain that the Commission will thoroughly review the information used by the Defense Department in making its recommendations. I can assure you that the information you have provided will be considered by the Commission in our review and analysis of the Secretary of Defense's recommendation on Fitzsimons Army Medical Center.

I look forward to working with you during this difficult and challenging process. Please do not hesitate to contact me whenever you believe I can be of service.

Sincerely,



Alan J. Dixon
Chairman

AJD:js



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

Please refer to this memo by
who's report # 950612-23R1

ALAN J. DIXON, CHAIRMAN

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RADM BENJAMIN F. MONTOYA, USN (RET)
MG JOSUE ROBLES, JR., USA (RET)
WENDI LOUISE STEELE

June 16, 1995

The Honorable Hank Brown
United States Senate
Washington, D.C. 20510

Dear Senator Brown:

Thank you for your letter outlining your concerns with the Department of the Army's assessment of Fitzsimons Army Medical Center. I appreciate your strong interest in the future of Fitzsimons and welcome your comments.

You may be certain that the Commission will thoroughly review the information used by the Defense Department in making its recommendations. I can assure you that the information you have provided will be considered by the Commission in our review and analysis of the Secretary of Defense's recommendation on Fitzsimons Army Medical Center.

I look forward to working with you during this difficult and challenging process. Please do not hesitate to contact me whenever you believe I can be of service.

Sincerely,



Alan J. Dixon
Chairman

AJD:js



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1700 NORTH MOORE STREET SUITE 1425
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which reference: 950612-23R1

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MG JOSUE ROBLES, JR., USA (RET)
WENDI LOUISE STEELE

June 16, 1995

The Honorable Patricia Schroeder
United States House of Representatives
Washington, D.C. 20515

Dear Pat:

Thank you for your letter outlining your concerns with the Department of the Army's assessment of Fitzsimons Army Medical Center. I appreciate your strong interest in the future of Fitzsimons and welcome your comments.

You may be certain that the Commission will thoroughly review the information used by the Defense Department in making its recommendations. I can assure you that the information you have provided will be considered by the Commission in our review and analysis of the Secretary of Defense's recommendation on Fitzsimons Army Medical Center.

I look forward to working with you during this difficult and challenging process. Please do not hesitate to contact me whenever you believe I can be of service.

Sincerely,



Alan J. Dixon
Chairman

AJD:js



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425
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ALAN J. DIXON, CHAIRMAN

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June 16, 1995

The Honorable Dan Schaefer
United States House of Representatives
Washington, D.C. 20515

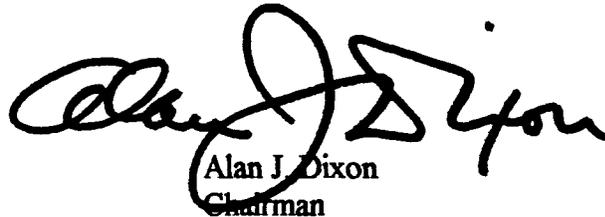
Dear Representative Schaefer:

Thank you for your letter outlining your concerns with the Department of the Army's assessment of Fitzsimons Army Medical Center. I appreciate your strong interest in the future of Fitzsimons and welcome your comments.

You may be certain that the Commission will thoroughly review the information used by the Defense Department in making its recommendations. I can assure you that the information you have provided will be considered by the Commission in our review and analysis of the Secretary of Defense's recommendation on Fitzsimons Army Medical Center.

I look forward to working with you during this difficult and challenging process. Please do not hesitate to contact me whenever you believe I can be of service.

Sincerely,



Alan J. Dixon
Chairman

AJD:js



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
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File # 950612-2321
with response

ALAN J. DIXON, CHAIRMAN

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RADM BENJAMIN F. MONTOYA, USN (RET)
MG JOSUE ROBLES, JR., USA (RET)
WENDI LOUISE STEELE

June 16, 1995

The Honorable Joel Hefley
United States House of Representatives
Washington, D.C. 20515

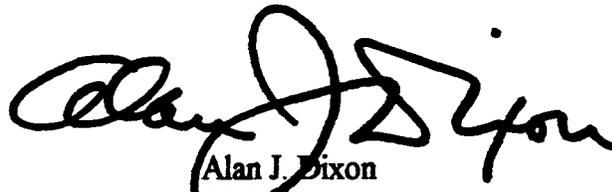
Dear Representative Hefley:

Thank you for your letter outlining your concerns with the Department of the Army's assessment of Fitzsimons Army Medical Center. I appreciate your strong interest in the future of Fitzsimons and welcome your comments.

You may be certain that the Commission will thoroughly review the information used by the Defense Department in making its recommendations. I can assure you that the information you have provided will be considered by the Commission in our review and analysis of the Secretary of Defense's recommendation on Fitzsimons Army Medical Center.

I look forward to working with you during this difficult and challenging process. Please do not hesitate to contact me whenever you believe I can be of service.

Sincerely,



Alan J. Dixon
Chairman

AJD:js



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

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ARLINGTON, VA 22209
703-696-0504

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WENDI LOUISE STEELE

June 16, 1995

The Honorable David Skaggs
United States House of Representatives
Washington, D.C. 20515

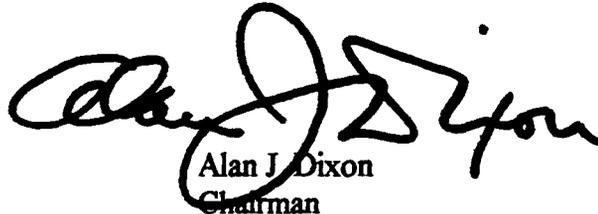
Dear Representative Skaggs:

Thank you for your letter outlining your concerns with the Department of the Army's assessment of Fitzsimons Army Medical Center. I appreciate your strong interest in the future of Fitzsimons and welcome your comments.

You may be certain that the Commission will thoroughly review the information used by the Defense Department in making its recommendations. I can assure you that the information you have provided will be considered by the Commission in our review and analysis of the Secretary of Defense's recommendation on Fitzsimons Army Medical Center.

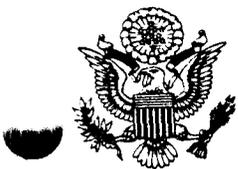
I look forward to working with you during this difficult and challenging process. Please do not hesitate to contact me whenever you believe I can be of service.

Sincerely,



Alan J. Dixon
Chairman

AJD:js



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
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95062-23R1

ALAN J. DIXON, CHAIRMAN

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MG JOSUE ROBLES, JR., USA (RET)
WENDI LOUISE STEELE

June 16, 1995

The Honorable Wayne Allard
United States House of Representatives
Washington, D.C. 20515

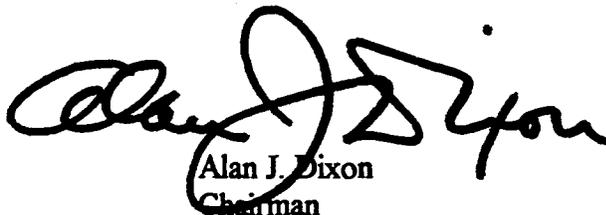
Dear Representative Allard:

Thank you for your letter outlining your concerns with the Department of the Army's assessment of Fitzsimons Army Medical Center. I appreciate your strong interest in the future of Fitzsimons and welcome your comments.

You may be certain that the Commission will thoroughly review the information used by the Defense Department in making its recommendations. I can assure you that the information you have provided will be considered by the Commission in our review and analysis of the Secretary of Defense's recommendation on Fitzsimons Army Medical Center.

I look forward to working with you during this difficult and challenging process. Please do not hesitate to contact me whenever you believe I can be of service.

Sincerely,



Alan J. Dixon
Chairman

AJD:js



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425
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File no. 950612-23R1
When rec'd

ALAN J. DIXON, CHAIRMAN

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WENDI LOUISE STEELE

June 16, 1995

The Honorable Scott McInnis
United States House of Representatives
Washington, D.C. 20515

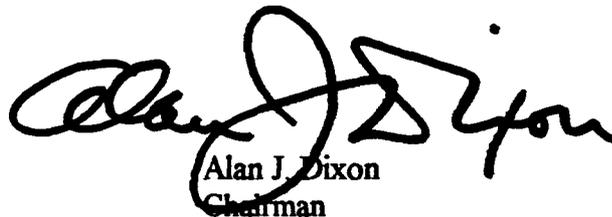
Dear Representative McInnis:

Thank you for your letter outlining your concerns with the Department of the Army's assessment of Fitzsimons Army Medical Center. I appreciate your strong interest in the future of Fitzsimons and welcome your comments.

You may be certain that the Commission will thoroughly review the information used by the Defense Department in making its recommendations. I can assure you that the information you have provided will be considered by the Commission in our review and analysis of the Secretary of Defense's recommendation on Fitzsimons Army Medical Center.

I look forward to working with you during this difficult and challenging process. Please do not hesitate to contact me whenever you believe I can be of service.

Sincerely,



Alan J. Dixon
Chairman

AJD:js

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950612-24

FROM: WARNER, JOHN	TO: DIXON
TITLE: SENATOR (UAI)	TITLE: CHAIRMAN
ORGANIZATION: U.S. CONGRESS	ORGANIZATION: DBRC
INSTALLATION (S) DISCUSSED: TOBYHANNA ARMY DEPOT	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON		Ⓢ		COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER	✓		
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER		X	
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

<input type="checkbox"/> Prepare Reply for Chairman's Signature	<input type="checkbox"/> Prepare Reply for Commissioner's Signature
<input type="checkbox"/> Prepare Reply for Staff Director's Signature	<input type="checkbox"/> Prepare Direct Response
<input checked="" type="checkbox"/> ACTION: Offer Comments and/or Suggestions	<input type="checkbox"/> FYI

Subject/Remarks:

FORWARDING CONSTITUENT CONCERN REGARDING DEPOT

Due Date: 950615	Routing Date: 950612	Date Originated: 950608	Mail Date:
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JOHN WARNER
VIRGINIA

COMMITTEES:
ARMED SERVICES
ENVIRONMENT AND PUBLIC WORKS
RULES AND ADMINISTRATION
AGRICULTURE, NUTRITION, AND FORESTRY
SMALL BUSINESS

United States Senate

June 8, 1995

225 RUSSELL SENATE OFFICE BUILDING
WASHINGTON, DC 20510-4801
(202) 224-2023

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NORFOLK, VA 23510-1624
(804) 441-3079

MAIN STREET CENTRE II
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RICHMOND, VA 23219-3538
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(703) 628-8158

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213 SOUTH JEFFERSON STREET
ROANOKE, VA 24011-1714
(703) 857-2676

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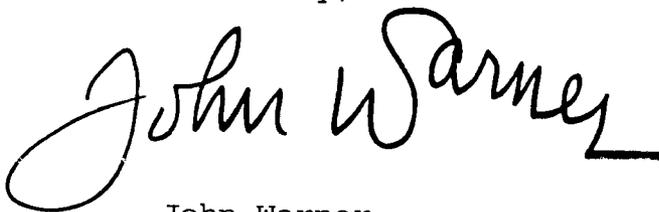
The Honorable Alan J. Dixon
Chairman
Defense Base Closure and
Realignment Commission
1700 North Moore Street
Suite 1425
Arlington, Virginia 22209

Dear Mr. Chairman:

Attached please find a letter from a Virginia constituent regarding Tobyhanna Army Depot, Pennsylvania. I am sending the letter to you in accordance with the constituent's request.

With kind regards, I am

Sincerely,



John Warner

JW:pcs

Enclosure

4500 S. Four Mile Run, #226
Arlington, VA 22204
May 28, 1995

Senator John Warner
Rm. 225, Russell Bldg.
Washington, DC 20510

Dear Senator Warner:

Would you be kind enough to forward this letter to the Base Realignment and Closure office at the address shown thereon?

The reason for this request is that the BRAC office is being inundated with mail from all over the country and it will go unread and unanswered.

My sincere thanks.

Sincerely,


J. A. Marinangeli

4500 S. Four Mile Run, #226
Arlington, VA 22204
May 28, 1995

Mr. David S. Lyles
BRAC, Suite 1425
1700 N. Moore Street
Arlington, VA 22209

Dear Mr. Lyles:

I was stunned when I read that the Tobyhanna Army Depot was a candidate for closure. But please allow me to start at the beginning. I am the individual who made the site selection for the Tobyhanna Depot in 1950. The Secretary of the Army's office had specified certain requirements that had to be met in making the selection:

It had to be within a few hours of a major port.

Rail, highway and air service had to be available on or near the site being selected.

It was not to be located anywhere near a possible target area or large city.

There had to be an availability of manpower in the area.

The site selected met all of these requirements and when the depot opened several years later, a member of the Joint Chiefs of Staff remarked that, from a strategic point of view, Tobyhanna was probably the safest depot in the U. S.

Aside from its location, from day one, the Tobyhanna depot has outperformed every depot in the country, both from a cost standpoint and efficient operations. They have been cited for their ability to provide rapid response for others who had an urgent, short term need. This response included Letterkenny who frequently turned to Tobyhanna to have projects completed rapidly. Frankly, there is no way that other installations being included in your study can match Tobyhanna's record in supporting their mission worldwide. I know whereof I speak.

When Tobyhanna became operational I was in charge of depot operations for the Signal Corps and later under the Army Supply and Maintenance Command, I was pleased to see that Tobyhanna continued to perform brilliantly and far better than any other depot in the system.

The Army has been in the process of reducing the mission at Letterkenny and moving much of it to Tobyhanna. I am sure that this decision was based on Tobyhanna's outstanding performance in the past, always being able to underbid other installations on major maintenance projects. Furthermore, it seems to me that BRAC had once recommended transferring much of McClellan Air Force Base to Tobyhanna. I have to wonder what has changed to bring about this about face.

Letterkenny is not in a position to accept any major workload or mission from Tobyhanna without a major expenditure of millions of dollars to provide many of the facilities now available at Tobyhanna.

As far as rapid response to the European area, Tobyhanna has proven beyond any shadow of doubt that no other depot comes close and certainly not one 3,000 miles from the east coast.

5

Tobyhanna has the newest and most modern facilities of any of the other installations under consideration. Many of the buildings are of recent origin to serve a highly technical mission. It will cost much less to maintain when compared to old buildings in the other installations. Much workload and missions have already been transferred to Tobyhanna recently.

I think we must consider the needs of the services and not only what might be politically necessary. If we sincerely evaluate the mission and the service it provides at the least cost, Tobyhanna has no match.

I am now retired and have no personal axe to grind, but I cannot believe that I can sit back and watch a terrible mistake being made by closing the most efficient depot in the system. Tobyhanna is also in a position to assume additional workload in modern facilities manned by highly skilled workers who are proud of their past unmatched record. In my humble opinion, it would be a grave error to even consider Tobyhanna for closure.

I would be most happy to discuss my opinions with any member of your staff. While I will be away from May 29th to June 13th, I would be able to meet at any other dates.

Sincerely,


Joseph A. Marinangeli



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425

ARLINGTON, VA 22209

703-696-0504

Please refer to this number
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ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA

REBECCA COX

GEN J. B. DAVIS, USAF (RET)

S. LEE KLING

RADM BENJAMIN F. MONTOYA, USN (RET)

MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

June 20, 1995

Mr. Joseph A. Marinangeli
4500 South Four Mile Run
Apartment 226
Arlington, Virginia 22204

Dear Mr. Marinangeli:

Thank you for your letter expressing your support for the Tobyhanna Army Depot, Pennsylvania. I certainly understand your interest in the base closure and realignment process and welcome your comments.

I can assure you that this Commission is committed to evaluating military bases in a fair and objective manner. As you may know, the Commission received testimony on behalf of the Tobyhanna Army Depot during a public regional hearing in Boston, Massachusetts, on June 3, 1995. In addition, the Commission visited Tobyhanna Army Depot on June 1, 1995 to examine, firsthand, the operations conducted at the base. The information gained during the hearing and base visit, in addition to all other sources of information provided to the Commission and pertaining to Tobyhanna Army Depot, will be carefully scrutinized by the Commissioners and staff before a decision is reached affecting the facility.

Please do not hesitate to contact me if you have additional information to bring to the attention of the Commission.

Sincerely,

David S. Lyles
Staff Director

DSL:cmc



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425

ARLINGTON, VA 22209

703-696-0504

950612-24R1

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

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REBECCA COX

GEN J. B. DAVIS, USAF (RET)

S. LEE KLING

RADM BENJAMIN F. MONTOYA, USN (RET)

MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

June 20, 1995

The Honorable John Warner
United States Senate
Washington, D.C. 20510

Dear Senator Warner:

Thank you for forwarding to the Commission a copy of a letter from your constituent, J.A. Marinangeli, in support of the Tobyhanna Army Depot, Pennsylvania.

The Commission has responded directly to Mr. Marinangeli and I can assure you that the information he has provided will be considered by the Commission during our review and analysis of the Secretary of Defense's recommendation on the Tobyhanna Army Depot.

I look forward to working with you during this difficult and challenging process. Please do not hesitate to contact me whenever you believe I can be of service.

Sincerely,



Alan J. Dixon
Chairman

AJD:cmc

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950612-25

FROM: BARR, BOB	TO: CORNELLA, AL
TITLE: REP. (GA)	TITLE: COMMISSIONER
ORGANIZATION: U.S. CONGRESS	ORGANIZATION: DBCRC
INSTALLATION (s) DISCUSSED: NAS ATLANTA	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON	✓			COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER	✓		
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

<input type="checkbox"/> Prepare Reply for Chairman's Signature	<input type="checkbox"/> Prepare Reply for Commissioner's Signature
<input type="checkbox"/> Prepare Reply for Staff Director's Signature	<input type="checkbox"/> Prepare Direct Response
<input type="checkbox"/> ACTION: Offer Comments and/or Suggestions	<input checked="" type="checkbox"/> FYI

Subject/Remarks:

THANK YOU FOR VISITING BASE

Due Date: _____	Routing Date: 950612	Date Originated: 950606	Mail Date: _____
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BOB BARR
7TH DISTRICT, GEORGIA

1607 LONGWORTH HOUSE OFFICE BUILDING
WASHINGTON, DC 20515
PHONE: (202) 225-2931
FAX: (202) 225-2944

FIREARMS LEGISLATION TASK FORCE
CHAIRMAN



Congress of the United States
House of Representatives
Washington, DC 20515

June 6, 1995

COMMITTEES:
BANKING AND FINANCIAL SERVICES
SUBCOMMITTEES:
GENERAL OVERSIGHT AND INVESTIGATIONS
VICE-CHAIRMAN
DOMESTIC AND INTERNATIONAL
MONETARY POLICY
JUDICIARY
SUBCOMMITTEES:
CRIME
COMMERCIAL AND ADMINISTRATIVE LAW
VETERANS' AFFAIRS
SUBCOMMITTEES:
EDUCATION, TRAINING,
EMPLOYMENT, AND HOUSING
VICE-CHAIRMAN
COMPENSATION, PENSION, INSURANCE,
AND MEMORIAL AFFAIRS

Mr. S. Lee Kling
Commissioner
Defense Base Closure and Realignment Commission
1700 North Moore Street
Suite 1425
Arlington, Virginia 22209

Dear Mr. Kling:

Thank you for taking the time to visit Naval Air Station Atlanta. It was a pleasure spending Monday afternoon with you viewing the vital contributions NAS Atlanta makes to our country's national security and war time capabilities.

I understand and appreciate the tremendous burden you must shoulder during this time of the BRAC deliberations. Those of us in public service many times must make great personal sacrifices to ensure the decisions being made are in the best interests of our country and its citizens.

I hope your visit was informative, and answered whatever questions you may have had. However, if there are other questions that arise, or if I can be of service to you in any way, please do not hesitate to contact me.

Again, thank you for your time and consideration, and I look forward to working with you on this and other matters in the future.

With kind regards, I am,

very truly yours,

BOB BARR
Member of Congress

BB:bh

DISTRICT OFFICES

CARROLLTON
423 COLLEGE STREET
SUITE B, ROOM 503
CARROLLTON, GA 30117
(404) 836-1776
FAX: (404) 838-0436

LAGRANGE
200 RIDLEY AVE.
LAGRANGE, GA 30240
(706) 812-1776
FAX: (706) 885-9019

MARIETTA
999 WHITLOCK AVE.
SUITE 13
MARIETTA, GA 30064
(404) 429-1776
FAX: (404) 795-9551

ROME
600 EAST 1ST STREET
ROME, GA 30161
(706) 290-1776
FAX: (706) 232-7864

BOB BARR
7TH DISTRICT, GEORGIA

1607 LONGWORTH HOUSE OFFICE BUILDING
WASHINGTON, DC 20515
PHONE: (202) 225-2931
FAX: (202) 225-2944

FIREARMS LEGISLATION TASK FORCE
CHAIRMAN



Congress of the United States
House of Representatives
Washington, DC 20515

June 6, 1995

COMMITTEES:
BANKING AND FINANCIAL SERVICES
SUBCOMMITTEES:
GENERAL OVERSIGHT AND INVESTIGATIONS
VICE-CHAIRMAN
DOMESTIC AND INTERNATIONAL
MONETARY POLICY
JUDICIARY
SUBCOMMITTEES:
CRIME
COMMERCIAL AND ADMINISTRATIVE LAW
VETERANS' AFFAIRS
SUBCOMMITTEES:
EDUCATION, TRAINING,
EMPLOYMENT, AND HOUSING
VICE-CHAIRMAN
COMPENSATION, PENSION, INSURANCE,
AND MEMORIAL AFFAIRS

Mr. Al Cornella
Commissioner
Defense Base Closure and Realignment Commission
1700 North Moore Street
Suite 1425
Arlington, Virginia 22209

Please refer to this number
when responding 950612-25

Dear Mr. Cornella:

Thank you for taking the time to visit Naval Air Station Atlanta. It was a pleasure spending Monday afternoon with you viewing the vital contributions NAS Atlanta makes to our country's national security and war time capabilities.

I understand and appreciate the tremendous burden you must shoulder during this time of the BRAC deliberations. Those of us in public service many times must make great personal sacrifices to ensure the decisions being made are in the best interests of our country and its citizens.

I hope your visit was informative, and answered whatever questions you may have had. However, if there are other questions that arise, or if I can be of service to you in any way, please do not hesitate to contact me.

Again, thank you for your time and consideration, and I look forward to working with you on this and other matters in the future.

With kind regards, I am,

very truly yours,

BOB BARR
Member of Congress

BB:bh

DISTRICT OFFICES

CARROLLTON
423 COLLEGE STREET
SUITE B, ROOM 503
CARROLLTON, GA 30117
(404) 836-1776
FAX: (404) 838-0436

LAGRANGE
200 RIDLEY AVE.
LAGRANGE, GA 30240
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FAX: (706) 885-9019

MARIETTA
999 WHITLOCK AVE.
SUITE 13
MARIETTA, GA 30064
(404) 429-1776
FAX: (404) 795-9551

ROME
600 EAST 1ST STREET
ROME, GA 30161
(706) 290-1776
FAX: (706) 232-7864

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950612-26

FROM: FAIRCLOTH, LAUCH	TO: BROWNER, CAROL M.
TITLE: SENATOR (AL)	TITLE: ADMINISTRATOR
ORGANIZATION: U.S. CONGRESS	ORGANIZATION: EPA
INSTALLATION (s) DISCUSSED: CHERRY POINT, OCEANA	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER	✓		
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature	Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature	Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	✓ FYI

Subject/Remarks:
 IS A CONFORMITY DETERMINATION OR CONFORMITY ANALYSIS REQUIRED PRIOR TO A BRAC DECISION TO MOVE F/A-B TO OCEANA?

Due Date: _____	Routing Date: 950612	Date Originated: 950608	Mail Date: _____
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United States Senate

WASHINGTON, DC 20510-3305

June 8, 1995

Please refer to this number
when responding 950612-26

Carol M. Browner
Administrator
U.S. Environmental Protection Agency
401 M. Street S.W.
Washington, D.C. 20460

RE: Applicability of Clean Air Act Conformity Requirements
to Proposed BRAC Decision to Redirect F/A-18 Squadrons
from MCAS Cherry Point to NAS Oceana

Dear Administrator Browner:

The purpose of this letter is to raise a matter of considerable urgency. Under the Base Closure and Realignment Act of 1990, 10 U.S.C. 2687, the Base Realignment and Closure Commission ("BRAC Commission") is required to make recommendations to the President by July 1, 1995, regarding the closure and realignment of military installations, equipment and personnel in accordance with the Force Structure Plan. As you may know, the 1993 BRAC process resulted in a decision to close Cecil Field in Florida. Among the actions now being considered by the 1995 BRAC Commission is a recommendation by the Department of Defense to redirect several F/A-18 Navy squadrons based at Cecil Field from MCAS Cherry Point in North Carolina to NAS Oceana in Virginia.

It is of great concern that the air quality impact of the proposed DOD "redirect" to NAS Oceana raises a significant issue under express BRAC Commission selection criteria and Clean Air Act general conformity requirements which has not been adequately addressed.

The Navy concedes that, at the present time, essentially no air quality impact analysis has been performed for this proposed redirect. The Navy has taken the position that any conformity analysis is premature until operational commanders determine the times and dates of actual aircraft and personnel transfer, after the 1995 BRAC Closure recommendations have become law.

Section 176(c) of the Clean Air Act mandates that any Federal agency which approves an action affecting air quality undertake such an analysis. I understand the question of military operations was considered in developing the general conformity

Carol M. Browner
June 8, 1995
page 2

rule, and that an exemption for routine movements of ships and aircraft when no new support facilities or personnel are required was added to the final rule. I am advised that the BRAC process is not expressly exempt.

My concern over the apparent disregard of this requirement is heightened by existing air quality conditions of the proposed NAS Oceana receiving area. The Hampton Roads area, which includes NAS Oceana, is presently classified as nonattainment for ozone. Your agency is in the process of reclassifying the area from marginal to moderate due to the failure of the Hampton Roads area ~~to attain the ozone standard by November 15, 1993, as required by~~ the Clean Air Act. Under Section 181(b)(2) of the Act, by operation of law the Hampton Roads area must be reclassified as a moderate ozone nonattainment area. Given the nondiscretionary nature of such a reclassification, the area should be treated as a moderate nonattainment area for the purposes of any BRAC decision.

The combined impacts of the proposed NAS Oceana redirect, coupled with the expected growth surges associated with completion of the Lake Gaston pipeline water project, likely would worsen an already significant air quality problem. To my knowledge, the combined air quality impacts of these major developments have not been analyzed by any state or federal agency.

Unlike NAS Oceana, MCAS Cherry Point does not suffer from any nonattainment conditions and does not present significant Clean Air Act conformity problems in connection with assimilation of the Cecil Field F/A-18 squadrons.

I would like to know EPA's interpretation of the general conformity requirements as applied to 1995 BRAC decisions. Is a conformity determination or conformity analysis required prior to a BRAC decision? Given the timing of the BRAC Commission's action, a response to my urgent concerns at your earliest convenience prior to June 21, 1995, would be appreciated. Please direct your response to Sean Callinicos, telephone number 202-224-3783, the staff director of the Senate Subcommittee on Clean Air, Wetlands, Private Property, and Nuclear Safety, which I chair.

Sincerely,



Lauch Faircloth

cc: Honorable Alan J. Dixon,
Chairman, BRAC Commission

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950612-27

FROM: <u>ROTH, WILLIAM U.</u>	TO: <u>DIXON</u>
TITLE: <u>CHAIRMAN</u>	TITLE: <u>CHAIRMAN</u>
ORGANIZATION: <u>COMM ON S GOV. AFFAIRS</u>	ORGANIZATION: <u>DBCRC</u>
INSTALLATION (S) DISCUSSED:	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON	✓			COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION		Ⓢ		AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Ⓢ Prepare Reply for Chairman's Signature	Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature	✓ Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	✓ FYI

Subject/Remarks:

REQUESTING UPDATED ORGANIZATION CHART

Due Date: <u>950701</u>	Routing Date: <u>950612</u>	Date Originated: <u>950607</u>	Mail Date:
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WILLIAM V. ROTH, JR., DELAWARE, CHAIRMAN

TED STEVENS, ALASKA
WILLIAM S. COHEN, MAINE
FRED THOMPSON, TENNESSEE
THAD COCHRAN, MISSISSIPPI
CHARLES E. GRASSLEY, IOWA
JOHN MCCAIN, ARIZONA
BOB SMITH, NEW HAMPSHIRE

JOHN GLENN, OHIO
SAM NUNN, GEORGIA
CARL LEVIN, MICHIGAN
DAVID PRYOR, ARKANSAS
JOSEPH I. LIEBERMAN, CONNECTICUT
DANIEL K. AKAKA, HAWAII
BYRON L. DORGAN, NORTH DAKOTA

FRANKLIN G. POLK, STAFF DIRECTOR AND CHIEF COUNSEL
LEONARD WEISS, MINORITY STAFF DIRECTOR

United States Senate

COMMITTEE ON
GOVERNMENTAL AFFAIRS
WASHINGTON, DC 20510-6250

June 7, 1995

Please refer to this number
when responding 950612-27

Honorable Alan J. Dixon
Chairman
Defense Base Closure and Realignment Commission
1700 North Moore Street, Suite 1425
Arlington, Virginia 22209

Dear Chairman Dixon:

The Committee is updating its chart of the organization of federal executive departments, agencies, commissions, and boards. Enclosed is a portion of a previous chart which will give you an idea of the type of information needed. This chart is being revised to show data as of January 1, 1995. It is requested that the information relating to your organization and personnel as of that date be prepared and submitted as soon as possible, preferably no later than July 1, 1995. If this deadline cannot be met, please telephone Bruce Campbell or Ricardo Ferreira of my staff at (202) 224-4751 (fax 202-224-9603).

You will note that the total personnel assignment is listed with breakdowns, if appropriate, limited to headquarters and field offices. Each reporting agency/organization is asked to designate the total number of people employed, with subtotals for administrative offices and field offices. Where appropriate, the number of field offices should be reported. Part-time and WAE employees should also be indicated in the totals.

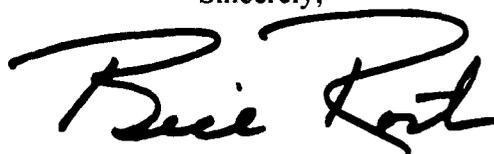
It would be helpful to indicate the name and telephone number of the person preparing the information for the chart.

Please send information to:

Bruce Campbell or Ricardo Ferreira
Committee on Governmental Affairs
Room SD-340, Dirksen Senate Office Building
Washington, D.C. 20510
(Internet e-mail: bruce_campbell@govt-aff.senate.gov or
ricardo_ferreira@govt-aff.senate.gov)

Thank you for your cooperation.

Sincerely,



William V. Roth
Chairman

CONSUMER PRODUCT SAFETY COMMISSION

Office of the Commissioners	13
Office of the Secretary	16
Office of Congressional Relations	3
Office of the General Counsel	15
Office of Inspector General	4
Office of Equal Employment Opportunity	2
Office of the Executive Director	4
Relocation Team	4
Office of Hazard Identification and Reduction	176
Office of Compliance and Enforcement	41
Office of Budget	5
Office of Planning and Evaluation	5
Office of Information and Public Affairs	10
Directorate for Administration	63
Directorate for Field Operations	151
Resource Support Group	3
Total employees	1,515

¹ Headquarters (373); Field Offices (142).

DEFENSE NUCLEAR FACILITIES SAFETY BOARD

Total employees	84
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EXPORT-IMPORT BANK OF THE UNITED STATES

Office of the Board of Directors	57
Congressional and External Affairs	6
Office of the V.P.:	
Information Management	46
Administrative and Management Services	50
Contract Administration	13
Exporter Insurance	38
Claims and Recoveries	35
United States	14
Africa and Middle East	10
Asia	14
Europe and Canada	13
Latin America	16
Engineering	12
Marketing	12
Office of the General Counsel	30
Office of the Chief Financial Officer	2
Office of the Treasurer-Controller	51
Office of the Senior V.P.:	
International Lending	5
Small Business	2
Exporter Insurance	3
Regional Offices	24
Chicago (5); Houston (4); Los Angeles (6); Miami (3); Northeast (6)	
Total employees	1,453

¹ Includes 5 part-time employees and 2 WAE employees.

FEDERAL EMERGENCY MANAGEMENT AGENCY

Headquarters (Washington, DC)	982
Headquarters components located outside Washington, DC	959
Regional Offices	771
Region I—Boston, includes Maynard, MA (79);	
Region II—New York, includes San Juan, PR (73);	
Region III—Philadelphia (66);	
Region IV—Atlanta, includes Thomasville, GA (103);	
Region V—Chicago, includes Battle Creek, MI (84);	
Region VI—Dallas, includes Denton, TX (94);	
Region VII—Kansas City, MO (57);	
Region VIII—Denver (68);	
Region IX—San Francisco, includes Honolulu, HI (77);	
Region X—Seattle includes Bothell, WA (70)	
Total employees	12,712

¹ Includes 86 temporary full-time employees, 21 temporary part-time employees, 19 permanent part-time employees, 2 permanent intermittent employees and 68 temporary intermittent employees. The above figures do not include temporary disaster hires.

FEDERAL HOUSING FINANCE BOARD

Headquarters	112
Field Offices (4)	6
Part-time (1), Intermittent (WAE) (5)	
Total employees	118

BOARDS, COMMISSIONS, AND COMMITTEES

Advisory Commission on Intergovernmental Relations	46
Advisory Council on Historic Preservation	39
American Battle Monuments Commission	404
Appalachian Region Commission	11
Arctic Research Commission	3
Board for International Broadcasting	24
Christopher Columbus Quincentenary Jubilee Commission	2
Commission of Fine Arts	7
Committee for Purchase from the Blind and Other Severely Handicapped	221
Delaware River Basin Commission	2
Franklin Delano Roosevelt Memorial Commission	2
Harry S Truman Scholarship Foundation	5
Illinois and Michigan Canal National Heritage Corridor Commission	1
Indian Arts and Crafts Board	17
Information Security Oversight Office	15
J. William Fulbright Foreign Scholarship Board	4
Joint Board for the Enrollment of Actuaries	10
National Archives Trust Fund Board	163
National Commission on Libraries and Information Science	15
Office of Navajo and Hopi Indian Relocation	95
Office of Women's Business Ownership	9
President's Foreign Intelligence Advisory Board	15
Susquehanna River Basin Commission	2
United States Holocaust Memorial Council	29
United States Nuclear Waste Technical Review Board	29
United States Sentencing Commission	101
Total employees	1,271



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:
AL CORNELLA
REBECCA COX
GEN J. B. DAVIS, USAF (RET)
S. LEE KLING
RADM BENJAMIN F. MONTOYA, USN (RET)
MG JOSUE ROBLES, JR., USA (RET)
WENDI LOUISE STEELE

June 26, 1995

The Honorable William V. Roth
United States Senate
Washington, DC, 20510-6250

Please refer to this number
when responding 950612-27R1

Dear Senator Roth:

Please find the Defense Base Closure and Realignment Commission's updated organization chart attached. As you may know, the Commission will deliver its 1995 Report to the President on July 1, 1995. The Commission will disband in accordance with PL 101-510, Section 2902, on December 31, 1995.

Please feel free to contact Mr. Christopher J. Goode, the Director of Administration, at 703-696-0504, if you have any questions concerning the attached document.

Kindest personal regards.

Sincerely,


Alan J. Dixon
Chairman

AJD/cjg

**DEFENSE BASE CLOSURE AND
REALIGNMENT COMMISSION**

Appointed Commissioners	8
Executive Department	4
Office of General Counsel	4
Administration Department	16
Review and Analysis Department	42
Communications Department	3
Congressional Liaison Department	5
Information Services Department	<u>2</u>
Total employees	84

Includes 22 temporary employees (20 full-time and 2 part-time) detailed from federal government agencies, and 11 temporary intermittent employees.

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950612-28

FROM: HEFLIN, HOWELL	TO: DIXON
TITLE: SENATOR (AL)	TITLE: CHAIRMAN
ORGANIZATION: U.S. CONGRESS	ORGANIZATION: DBCRC
INSTALLATION (s) DISCUSSED: ATCOM, M1COM	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA	✓		
DIR./CONGRESSIONAL LIAISON		⓪		COMMISSIONER ROBLES	✓		
				COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER		X	
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

⓪	Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
	Prepare Reply for Staff Director's Signature		Prepare Direct Response
X	ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

FORWARDING LETTER FROM GEN GARDON SULLIVAN SUPPORTING MOVE OF ATCOM TO ARMY MISSILE COMMAND IN HUNTSVILLE, AL.

Due Date: 950615	Routing Date: 950612	Date Originated: 950608	Mail Date:
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HOWELL HEFLIN
ALABAMA

COMMITTEE ON AGRICULTURE,
NUTRITION, AND FORESTRY
COMMITTEE ON THE JUDICIARY
COMMITTEE ON SMALL BUSINESS

728 SENATE HART BUILDING
WASHINGTON, DC 20510-0101
(202) 224-4124

United States Senate

WASHINGTON, DC 20510-0101

June 8, 1995

STATE OFFICES:

341 FEDERAL BUILDING
1800 FIFTH AVENUE NORTH
BIRMINGHAM, AL 35203
(205) 731-1500

437 U.S. COURTHOUSE
MOBILE, AL 36602
(205) 690-3167

FEDERAL COURTHOUSE, B-29
15 LEE STREET
MONTGOMERY, AL 36104
(205) 265-9507

104 WEST 5TH STREET
P.O. BOX 228
TUSCUMBIA, AL 35674
(205) 381-7060

The Honorable Alan Dixon
Chairman
Base Realignment and Closure Commission
1700 North Moore Street
Arlington, Virginia 22209

Please refer to this number
when responding 950612-28

Dear Chairman Dixon:

We are writing you with regard to the Army's recommendation to consolidate the Aviation Troop Support Command (ATCOM) with the Army Missile Command (MICOM) in Huntsville, Alabama.

We recently contacted the Army's Chief of Staff, General Gordon Sullivan, and asked him to address concerns that have been raised about the move. These concerns center around the military value of the General Services Administration's Goodfellow Building and the number of jobs that can be eliminated by the consolidation.

General Sullivan clearly believes the consolidation of ATCOM and MICOM should occur. The move will produce savings of approximately \$56 million annually and is, to quote the General, "... in the best interests of the Army and the Department of Defense." We, therefore, hope this consolidation will have the Commission's full support.


Howell Heflin
U.S. Senate


Bud Cramer
House of Representatives



UNITED STATES ARMY

THE CHIEF OF STAFF

June 8, 1995



Honorable Howell Heflin
United States Senate
Washington, DC 20510

Dear Senator Heflin:

Thank you for your letter of June 5, 1995, regarding the Army's proposal to consolidate a portion of Aviation and Troop Support Command (ATCOM) at Redstone Arsenal. DoD recommends disestablishing ATCOM, vacating its leased facility, relocating aviation missions and functions to Redstone Arsenal, relocating soldier support functions to Natick, and relocating materiel management functions to Fort Monmouth and Detroit Arsenal. When implemented, it will produce savings of about \$56 million each year. Here are the answers to your specific questions:

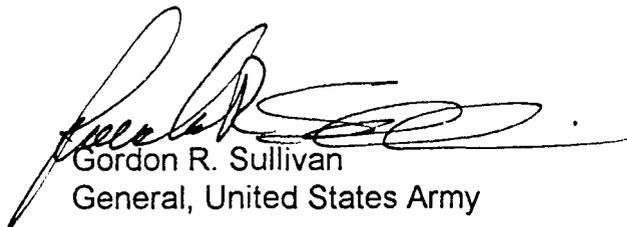
- 1. What is the impact of the realignment of ATCOM from the Goodfellow building in St. Louis to Redstone Arsenal with regard to operational readiness?** Given good planning and an orderly transition, there should be minimal short-term impact on operational readiness. The Army has plenty of successful experience in relocating activities like ATCOM with little disruption.
- 2. Can you compare the availability of land, facilities and air space at the Goodfellow building and at Redstone Arsenal?** Both are federally owned and managed. Both have large amounts of administrative office space for activities associated with program management, engineering, materiel management and procurement and contracting. Yet there is no question that a military installation affords much more in the way of land, facilities and overall capability than a leased building.
- 3. Does the office space in the Goodfellow building have any ability to accommodate contingency or mobilization requirements?** Within the context of its assigned missions, it is safe to say that ATCOM has the ability to respond to contingency requirements. On the other hand, as far as staging, equipping and deploying troop units are concerned, then the Goodfellow building would be unsuitable. Military installations offer a much greater capability to meet contingency and mobilization requirements than a leased building.
- 4. The St. Louis community has claimed that it is possible to eliminate the same number of positions through downsizing in place. Does the Army's Program Budget Guidance for ATCOM indicate this downsizing is possible? Is it true that the Commander of ATCOM has taken the opposite**

view that it will be difficult to achieve the designated cuts even with consolidation? No, these reductions are above and beyond any programmed changes in the Army's Program Budget Guidance. It is not possible to eliminate the same number of personnel by downsizing in place without an unacceptable degradation in mission. The Commander of ATCOM is fully committed to supporting the proposed realignment.

5. If the workload of ATCOM could be reduced beyond the PBG numbers in the outyears, what impact would this have the planned consolidation?
There would be no impact on the Army's recommendation.

The Army strongly believes its recommendation regarding ATCOM is financially and operationally sound. It is in the best interests of the Army and DoD. Thank you for your support.

Sincerely,



Gordon R. Sullivan
General, United States Army

Copy furnished:
Congressman Cramer



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

Phone: (703) 696-0504
Fax: (703) 696-0504

950612-28R1

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA
REBECCA COX
GEN J. B. DAVIS, USAF (RET)
S. LEE KLING
RADM BENJAMIN F. MONTOYA, USN (RET)
MG JOSUE ROBLES, JR., USA (RET)
WENDI LOUISE STEELE

June 16, 1995

The Honorable Bud Cramer
United States House of Representatives
Washington, D.C. 20515

Dear Representative Cramer:

Thank you for forwarding to the Commission a copy of General Gordon Sullivan's June 8 letter to you concerning the Secretary of Defense's recommendation to relocate a portion of the Aviation Troop Command (ATCOM) to Redstone Arsenal, Huntsville, Alabama. As you know, Chairman Dixon has recused himself from participating in any decision affecting any Illinois base under the consideration of the Defense Base Closure and Realignment Commission.

I can assure you that the additional information you have provided concerning the proposal to consolidate specific functions of ATCOM to the Redstone Arsenal will be given careful attention by our review and analysis staff. Please do not hesitate to contact me whenever you believe I may be of service.

Sincerely,

David S. Lyles
Staff Director

DSL:js



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425

ARLINGTON, VA 22209

703-696-0504

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

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S. LEE KLING

RADM BENJAMIN F. MONTOYA, USN (RET)

MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

950612-28R1

June 19, 1995

The Honorable Howell Heflin
United States Senate
Washington, D.C. 20510

Dear Senator Heflin:

Thank you for forwarding to the Commission a copy of General Gordon Sullivan's June 8 letter to you concerning the Secretary of Defense's recommendation to relocate a portion of the Aviation Troop Command (ATCOM) to Redstone Arsenal, Huntsville, Alabama. As you know, Chairman Dixon has recused himself from participating in any decision affecting any Illinois base under the consideration of the Defense Base Closure and Realignment Commission.

I can assure you that the additional information you have provided concerning the proposal to consolidate specific functions of ATCOM to the Redstone Arsenal will be given careful attention by our review and analysis staff. Please do not hesitate to contact me whenever you believe I may be of service.

Sincerely,

David S. Lyles
Staff Director

DSL:js

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) #

95061229

FROM: CONRAD, KENT	TO: DIXON
TITLE: SENATOR (ND)	TITLE: CHAIRMAN
ORGANIZATION: U.S. CONGRESS	ORGANIZATION: DBCRC
INSTALLATION (S) DISCUSSED: GRAND FORKS AFB	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON	✓			COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
DIR./CONGRESSIONAL LIAISON				COMMISSIONER ROBLES	✓		
				COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER	✓		
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

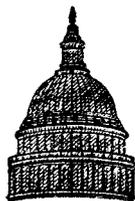
Prepare Reply for Chairman's Signature	Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature	Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	FYI ✓

Subject/Remarks:

THANK YOU FOR VISITING BASE

Due Date: _____	Routing Date: 950612	Date Originated: 950605	Mail Date: _____
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KENT CONRAD
NORTH DAKOTA



Please refer to this number
when responding 95061239

United States Senator
WASHINGTON, D. C. 20510

June 5, 1995

Commissioner Alan Dixon
Chairman
Defense Base Closure and Realignment Commission
1700 N Moore St
Suite 1425
Arlington VA 22209

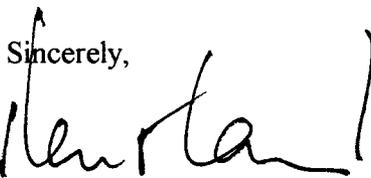
Dear Mr. Chairman:

I appreciated the chance to visit with you last week at the Commission's regional hearing in Chicago. All of us in the Grand Forks group were pleased to have the opportunity to make the case for retaining the core tanker mission at Grand Forks Air Force Base.

The goal of our presentation was to provide you with information that will be useful in making your final decisions. We emphasized military value because we understand that must be the focus of your consideration.

The challenge of reducing our defense infrastructure while still maintaining key military assets is a difficult one. However, the over-riding consideration in base closure decisions must be military value, and, as Lt. General Tenoso stated in Chicago, the Air Force strongly believes the military value of retaining Grand Forks far outweighs the cost savings of closing it. After you have fully reviewed the issues related to Grand Forks, I hope you reach the same conclusion as the Air Force, the U.S. Strategic Command, and the Department of Defense and vote to retain Grand Forks Air Force Base.

Thank you for your consideration.

Sincerely,

KENT CONRAD
United States Senator



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950612-30

FROM: CIRILLO, FRANK	TO: BLUME, JAY D
TITLE: AF TEAM LEADER	TITLE: SPECIAL ASST
ORGANIZATION: DBCRC	ORGANIZATION: HEADQUARTERS USAF
INSTALLATION (s) DISCUSSED: OHARE. IAP	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR				COMMISSIONER COX			
EXECUTIVE DIRECTOR				COMMISSIONER DAVIS			
GENERAL COUNSEL				COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A			
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER			
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

<input type="checkbox"/> Prepare Reply for Chairman's Signature	<input type="checkbox"/> Prepare Reply for Commissioner's Signature
<input type="checkbox"/> Prepare Reply for Staff Director's Signature	<input type="checkbox"/> Prepare Direct Response
<input type="checkbox"/> ACTION: Offer Comments and/or Suggestions	<input type="checkbox"/> FYI

Subject/Remarks:
 PLEASE PROVIDE FURTHER DETAILS REGARDING JUNE 9TH LETTER TO DBCRC STATING THAT CLOSING OF OHARE WOULD BE SUITABLE ALTERNATIVE TO CLOSURE OF PITTSBURGH

Due Date:	Routing Date: 950612	Date Originated: 950613	Mail Date: 950613
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THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425

ARLINGTON, VA 22209

703-696-0504

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

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GEN J. B. DAVIS, USAF (RET)

S. LEE KLING

RADM BENJAMIN F. MONTOYA, USN (RET)

MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

June 13, 1995

Major General Jay D. Blume, Jr. (Attn: Lt Col Mary Tripp)
Special Assistant to the Chief of Staff
for Base Realignment and Transition
Headquarters USAF
1670 Air Force Pentagon
Washington D.C. 20330-1670

Please refer to this number
when responding 950612-30

Dear General Blume:

The Secretary of the Air Force, in a June 9, 1995 letter to the commission, has indicated the closure of O'Hare IAP Air Reserve Station would be a reasonable alternative to the closure of Pittsburgh IAP Air Reserve Station, as recommended by the Secretary of Defense. Please provide further details to develop appropriate modification to the 1993 Commission recommendation concerning O'Hare IAP ARS. Specifically, request you provide suggested wording on relocation of the Air National Guard unit, including an acceptable extension of the deadline for implementation, and other information you deem appropriate.

Please forward your response by June 16, 1995.

Your continued support and cooperation are greatly appreciated.

Sincerely,

Francis A. Cirillo, Jr., P.E.
Air Force Team Leader

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950613-1

FROM: LAWLESS, ERWIN C.	TO: BROWN, ED
TITLE: AQIE	TITLE: ARMY TEAM LEADER
ORGANIZATION: DEFENSE MAPPING AGENCY	ORGANIZATION: DBCRC
INSTALLATION (S) DISCUSSED: ATCOM	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA	✓		
				COMMISSIONER ROBLES	✓		
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER	✓		
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature	Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature	Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	✓ FYI

Subject/Remarks:

ANALYSIS OF THE GSA FEDERAL CENTER, IN ST LOUIS TO DETERMINE THE COSTS AND IMPACTS OF PURSUING SPACE VACATED BY ATCOM

Due Date:	Routing Date: 950613	Date Originated: 950609	Mail Date:
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DEFENSE MAPPING AGENCY



Please refer to this number
when responding 950613-1

09 JUN 1995

AQI

SUBJECT: Analysis of the Goodfellow Federal Center, St. Louis, MO for the Defense Mapping Agency (DMA) Printing and Distribution Facility

TO: Base Realignment and Closure Commission
ATTN: Mr. Edward Brown
1700 North Moore Street
Suite 1425
Arlington, VA 22209

1. The Defense Mapping Agency has completed the analysis of the GSA Federal Center in St. Louis to determine the costs and impacts of pursuing space vacated by the Army Troop Command (ATCOM). Our analysis has determined that the costs to convert administrative space to warehouse and process space is approximately \$39.9 million, the Architectural/Engineering (A/E) cost is \$2.5 million, and a delay in occupancy of 2 years would be incurred. The opportunity cost of the delay (\$23.0 million) combined with the construction cost brings the total cost of this alternative to \$65.4 million. The full report is enclosed.

2. Background:

A. During the week of 15 May 1995, we learned that the BRAC Commission was preparing a recommendation that DMA backfill space vacated by ATCOM at the Federal Center.

B. On 22 May 1995, DMA(AQI), called the BRAC Commission to determine the validity of the proposal. Mr. Brown, of the BRAC Commission, felt it was a viable alternative to pursue. Ms. Seale indicated several factors that made this assumption impractical which were: no industrial type space existed, floor to ceiling height was restrictive, and the column spacing was a significant constraint in conducting a warehouse/printing activity. Mr. Brown was aware that a DMA site team was conducting a full analysis the week of 22 May and expressed an interest in receiving a copy of this report.

C. During the week of 15 May 1995, the House recommended a 5-year moratorium on GSA construction, and a 7-year ban on new federal buildings. The Senate proposed a 24% cut in GSA construction and building acquisition. At this time, it is unclear as to how these two proposals will be mediated in committee, however, it is evident that restrictions on new construction are highly likely.

HEADQUARTERS
8613 LEE HIGHWAY
FAIRFAX, VIRGINIA 22031-2137

4600 SANGAMORE ROAD
BETHESDA, MARYLAND 20816-5003

3200 S. SECOND STREET
ST. LOUIS, MISSOURI 63118-3399

REPLY TO THE
FOLLOWING:

12310 SUNRISE VALLEY DRIVE
RESTON, VIRGINIA 22091-3414

5801 TABOR AVENUE
PHILADELPHIA, PENNSYLVANIA 19120-5098

On 16 May 1995, conferees reached an agreement on legislation that would reduce \$580 million in federal funding for GSA's proposed FY 1996 construction program.

D. On 19 May 1995, water in the River des Peres which is located adjacent to our current site, reaches 1.5 feet from the top of the flood wall, and preliminary plans are developed to evacuate the site. The eastern boundary of the site was under water and pumping operations were initiated. (This site was completely inundated with water during the Great Flood of 1993, and was the reason the DMA Military Construction (Milcon) project in St. Louis was initiated.)

3. Analysis Assumptions:

A. Based upon GSA procedures, GSA would fund the improvements to fit-out the space for DMA's requirement through their normal appropriation process. In our analysis, we assumed that the cost to modify the space is a cost to the Government, regardless of who funds it. The time delay is predicated on when ATCOM would vacate the space and the time to complete the construction, given no delay in ATCOM's relocation. The opportunity cost is derived from the economic analysis DMA developed in support of this project that reports an annual cost savings of \$19.0 million dollars per year. The costs were prorated for the specific two year delay, FY 98 and FY 99.

B. Rent cost was not factored into the analysis, since the cost to operate DMA's Arnold site offsets GSA rent costs for space at the Federal Center.

In conclusion, the Federal Center in St. Louis proves no measurable benefit to the Government over the DMA Milcon based upon costs, the risk of additional flooding, and the uncertainty over GSA construction. Should you have any additional questions or comments, contact either myself or Mr. Ed Lawless at HQDMA(AQI), 703-285-9124.

Enclosure a/s



Mary Ellen Seale
Acting Chief, Installations
Division

MEMORANDUM FOR INFORMATION

SUBJECT: Site Visit to Goodfellow Federal Center

DATE: 25 May 1995

1. Representatives from AQI, AQM, and DMACSC(TM) conducted a survey of GSA facilities at the Goodfellow Federal Center, at 4300 Goodfellow Boulevard in St. Louis, on 22 and 23 May 1995. The DMA representatives were; Wayne Bruce and Ed Lawless (AQI), Craig Christensen (AQM), and Dave Stout (DMACSC). These individuals comprised the smallest possible group deemed able to best represent all engineering and operational concerns associated with occupying a new or renovated facility.

2. The purpose of the site visit was to meet with GSA on-site facility managers, and to conduct a survey of facilities. The facilities surveyed had been identified as potentially available for DMA occupancy, in the event of BRAC 95 actions that would relocate Army Aviation and Troop Command (ATCOM) personnel off of the Goodfellow Federal Center. The intent of the DMA survey was to evaluate the facilities for use in lieu of the MILCON project programmed for FY 96 construction in Arnold, MO.

3. The site survey began with a technical exchange meeting between DMA and GSA personnel, in order to match as closely as possible DMA requirements with potentially available space. As a result, GSA offered for DMA's consideration the following buildings on the east side of the Federal Center (site map attached):

Building 105: 150,000 sf of administrative space comprising the entire first floor of the two story building, and 100,000 sf of contiguous administrative space comprising the northern-most two-thirds of the second floor, for a total of 250,000 sf of administrative space.

Building 104: 150,000 sf of administrative space comprising the entire second floor.

Recognizing DMA's requirement for "high bay" storage and process space, GSA also proposed to construct a 45,000 sf "connector building" between the north ends of Buildings 105 and 104.

The total space offered as being potentially available comprises 400,000 sf of existing single-story administrative space, and 45,000 sf of to-be-constructed "high bay" space.

4. The existing condition of Buildings 104 and 105 is much like most buildings at the Goodfellow Federal Center; they were originally constructed as part of a World War II era ammunition plant, originally single-story industrial buildings 150 feet wide and 1000 feet long, with the roof at approximately 28 feet above

Enclosure

grade. Floor capacity of Building 105 was not immediately known, but the presence of a crawl space under the first floor would set its capacity at about 250 psf. Added later at the 14 foot-above-grade level was an interior floor slab, and the buildings were as such converted from being 150,000 sf industrial facilities to 300,000 sf administrative facilities. The southern portion (50,000 sf) of the second floor of Building 105 is occupied by a USDA lab and will remain, and the entire first floor of Building 104 (150,000 sf) is occupied by a VA Records Center, which will also remain.

5. Utilities serving the Federal Center were generally adequate, with dual feed electrical service to the complex, and individual heating and cooling plants in each building. A central energy monitoring system exists, but no capability for remotely controlling individual buildings from a central site. Water service to the base is in need of constant repair, and a system upgrade project is in planning, but with no fixed date for funding or execution.

6. The DMA representatives were escorted through the space, and were then given unescorted access to the space to allow further investigation, and were given use of a conference room to discuss findings and potential configuration of the space for use by DMA.

7. After a detailed, unescorted walk-through of the facilities, the DMA representatives developed a schematic plan for placing DMA-Arnold functions within the Goodfellow facilities. The proposed occupancy plan is as follows:

Building 105: Demolish the interior floor slab between the available contiguous first and second floor space, to create 100,000 sf of "high bay" storage and/or process space in the northern two-thirds of the building. Construct a shipping or receiving function at the north end of the building. Utilize the remaining 50,000 sf on the south end of the first floor for "low bay" process or process support functions.

"Connector Building" New Construction: Construct the entire available 45,000 sf, to house "high bay" storage and/or process functions, and as a shipping or receiving point for the DMA activity.

Building 104: Utilize as much as necessary to house all administrative and computer functions, constructing all necessary modifications.

8. The facility modifications required to make the spaces and the site ready for occupancy are detailed as follows, and include rough-order-of-magnitude (ROM) costs for accomplishing the work. These ROM costs are based on professional judgment, comparable levels of effort on other, smaller projects, and existing cost data on similar construction.

<u>Building 105</u>	<u>Cost (\$M)</u>
Interior demolition first and second floors, Remove 200,000 sf of partitions, finishes, and utilities.	\$2.0
Major structural modifications. Remove 100,000 sf of interior floor slab. Modify existing window openings.	\$2.0
Structural enhancements to floor and columns for storage aids, printing presses.	\$1.0
Exterior wall treatments.	\$1.0
Roof repairs. (Flashing, penthouse walls and roofs, masonry repairs.)	\$1.0
Exterior demolition. Construct loading dock.	\$1.0
Interior finishes, lights for warehouse and process areas.	\$3.0
 <u>Building 104</u>	
Interior finishes, repairs, and miscellaneous modifications for administrative occupancy.	\$2.0
Construct Computer Room, Comm Center	\$2.0
Roof replacement	\$5.0
 <u>Connector Building</u>	
Construct new, complete 45,000 sf building	\$8.0
 <u>Utilities (Buildings 104 and 105)</u>	
Install new mechanical systems; chillers, boilers, piping, air handlers, sprinklers, water supply repairs	\$4.0
 <u>Site Work</u>	
Change entrance at northeast gate. Traffic pattern revisions and associated work.	\$2.0

9. The sum of the ROM costs for modifying Goodfellow facilities for use by DMA is \$33 million, to which should be added a contingency figure of 20%, or \$6.6 million, for a total construction cost estimate of \$39.9 million. The A/E design fee for a project of this magnitude will be approximately \$2.5 million.

10. Although construction work to allow occupancy is feasible for the approximate costs shown, the facilities possess some fixed constraints that make their use undesirable. These are:

a. Column spacing in the primary warehouse/process area constructed in Building 105 is 20' x 20'. This is considered to be much too narrow to allow efficient warehousing or process operations, and results in a much greater floor space requirement, and inhibits the safe and efficient use of material handling equipment. For comparison, column spacing at the DMA-Arnold facility will be 30' x 30', and the existing column spacing at the Philadelphia Depot is 20' x 80'.

b. Even with a 45,000 sf "connector building", the long, narrow profiles of the available spaces are not sufficiently contiguous to permit efficient process flows that DMA's reengineered functions are predicated upon. All proposed DMA space at Goodfellow is on a single level, essentially three buildings comprising a "U" shaped facility, 1000 feet on a side and 300 feet across the bottom. By comparison, the DMA-Arnold facility is approximately 400' x 600', with functions on three contiguous vertical levels.

11. Additional factors not included in this analysis are the availability of an on-base cafeteria, fitness center, and child care facility. The compound is fenced and secured, and a guard force is provided. Parking appears to be adequate, although some off-base parking was observed along Goodfellow Boulevard. The surrounding community offers few immediately off-base services, and it was acknowledged by GSA staff that the crime in adjacent neighborhoods is a major concern to employees who must work beyond normal business hours.

12. The schedule for occupying the Goodfellow facilities would be approximately two years later than the occupancy schedule for DMA-Arnold, due to the necessity to await ATCOM vacancy in FY 98 before beginning construction.

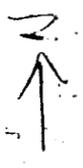
13. Based on the engineering and operational analysis conducted by DMA representatives, the Goodfellow Federal Center offers no measurable cost advantage over new construction (\$39.9 million vs. \$40.3 million). The operational disadvantages of modifying the existing facilities are substantial, and the cost of modifying DMA processes to accommodate the poor space configuration would be significant. The opportunity cost of the two year delay in occupying Goodfellow facilities in lieu of DMA-Arnold is \$23.0 million. This brings the entire cost for pursuing this alternative to \$65.4 million (construction @ 39.9, A/E fee @ 2.5, opportunity costs @ 23.0).

14. It is my recommendation that, given a choice, the best course of action is to continue forward with the planning, construction, and occupancy of the new DMA facility at Arnold.

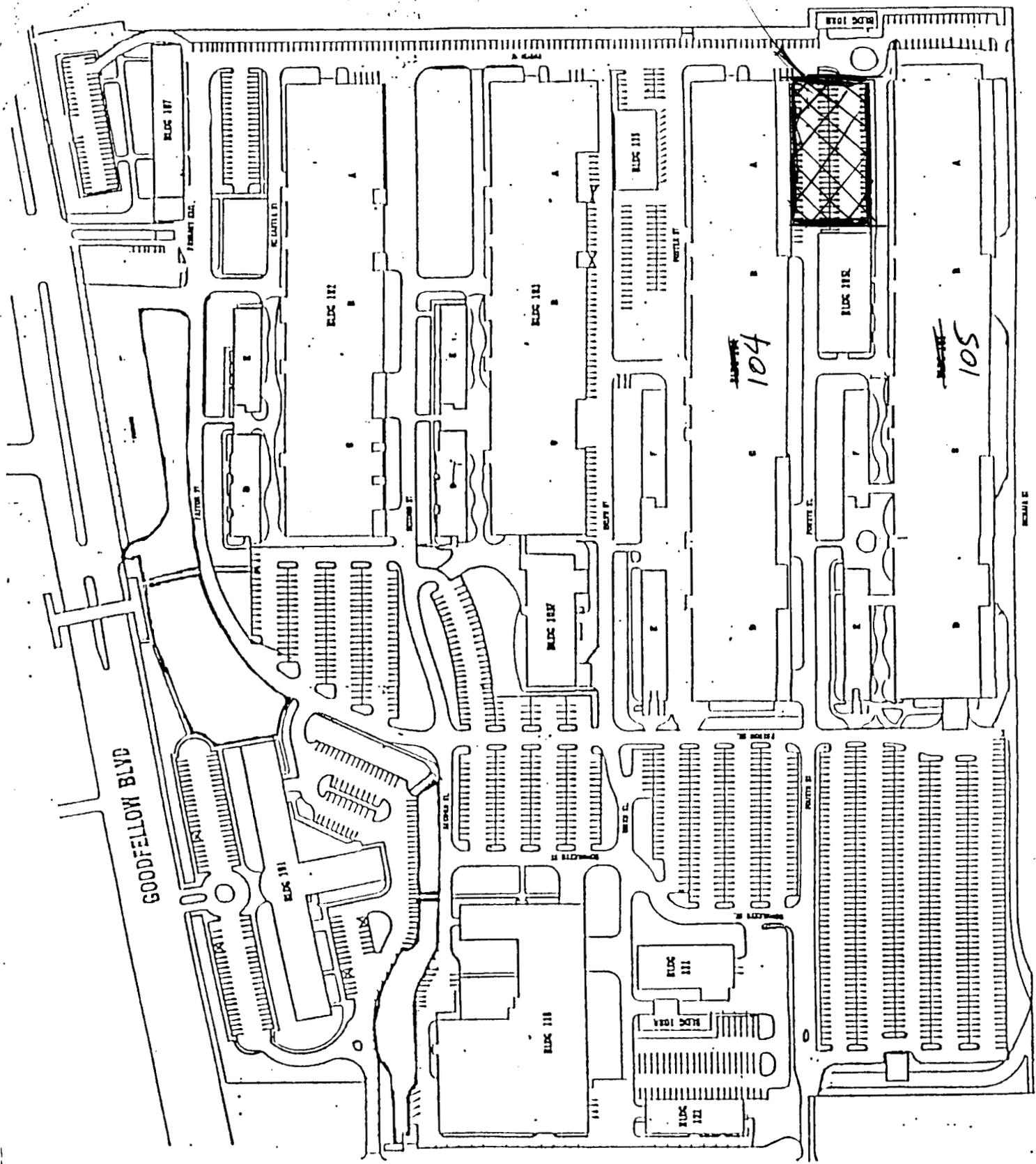
A handwritten signature in cursive script, appearing to read "Edwin C. Lawless".

Edwin C. Lawless
AQIE

Q:MILCON/4300EVAL.DOC



"CONNECTOR"
BUILDING



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950613-2

FROM: LEUW, CARL	TO: DIXON
TITLE: SENATOR (MI)	TITLE: CHAIRMAN
ORGANIZATION: U.S. CONGRESS	ORGANIZATION: DBCRC
INSTALLATION (S) DISCUSSED: DETROIT ARMY TANK PLANT	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON		Ⓢ		COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER		X	
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

<input checked="" type="checkbox"/> Prepare Reply for Chairman's Signature	<input type="checkbox"/> Prepare Reply for Commissioner's Signature
<input type="checkbox"/> Prepare Reply for Staff Director's Signature	<input type="checkbox"/> Prepare Direct Response
<input checked="" type="checkbox"/> ACTION: Offer Comments and/or Suggestions	<input checked="" type="checkbox"/> FYI

Subject/Remarks:
 FORWARDING RESOLUTION AND COPIES OF PETITION LETTERS FROM CITY OF STERLING HEIGHTS

 PETITION LETTERS GIVEN TO WALTON SMITH

Due Date: <u>950615</u>	Routing Date: <u>950613</u>	Date Originated: <u>950531</u>	Mail Date:
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CARL LEVIN
MICHIGAN

United States Senate

WASHINGTON, DC 20510-2202

May 31, 1995

Please refer to this number
when responding 950613-2

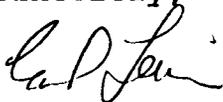
The Honorable Alan J. Dixon, Chairman
Defense Base Closure & Realignment Commission
1700 North Moore Street, Suite 1425
Arlington, VA 22209

Dear Chairman Dixon:

I have enclosed for your review copies of petitions and a resolution from the City of Sterling Heights sent to my office regarding the proposed closing of the Detroit Arsenal Tank Plant and the U.S. Army Tank Automotive Support Activity at Selfridge Air National Guard Base.

I would appreciate it if you and your colleagues take these petitions and resolutions into consideration as you make your recommendations in the coming month. These documents show the community support for these facilities in Macomb County.

Sincerely,



Carl Levin

CL/del

Enclosures



April 24, 1995

CITY COUNCIL

Mayor

Richard J. Notte

Mayor Pro Tem

Sam Palazzolo

Councilwoman

Elaine Jankowski Arnold

Councilwoman

Deanna E. Koski

Councilman

Jay Pollard

Councilman

Andy M. Zaczek

Councilman

Eugene A. Zaniewski

■
CITY MANAGER

Steve M. Duchane

The Honorable Carl Levin
24580 Cunningham, Room 110
Warren, MI 48091

Dear Senator Levin:

The City Council of the City of Sterling Heights took action at their meeting of Tuesday, April 18, 1995, to adopt the enclosed resolution opposing budgetary cuts to the Detroit Arsenal Tank Plant.

If you have any questions, please do not hesitate to call at 977-6123, ext. 238.

Sincerely,

Mary T. Zander, CMC/AAE
City Clerk

MTZ:el

Enclosure



RESOLUTION

A resolution of the Sterling Heights City Council opposing any budgetary cuts or closing of the Detroit Arsenal Tank Plant.

WHEREAS, the Detroit Arsenal Tank Plant which is located in our neighboring community of Warren, Michigan has been involved with the production of military tanks since 1941; and

WHEREAS, the tank plant produced four hundred (400) tanks a day during World War II; and

WHEREAS, recently, the tank plant's limited mission of upgrading tanks was declared a top Army priority and President Clinton's budget doubled the funding for such upgrades; and

WHEREAS, there will be a loss of a minimum of 260 jobs if the proposed closing is approved by the President and Congress; and

WHEREAS, the City Council of the City of Sterling Heights joins Congressman Sander Levin in opposing the Defense Department's proposed closing of the tank plant; and

WHEREAS, the City Council of the City of Sterling Heights urges the Defense Base Closure and Realignment Commission to reject the Defense Department's proposed closing of the tank plant;

NOW, THEREFORE, BE IT RESOLVED, that the City Council of the City of Sterling Heights hereby opposes any budgetary cuts or closing of the Detroit Arsenal Tank Plant; and

BE IT FURTHER RESOLVED, that a copy of this resolution be provided to the members of the Defense Base Closure and Realignment Commission, the United States Secretary of Defense, and U.S. Senators Spencer Abraham and Carl Levin.

Ayes: Palazzolo, Arnold, Koski, Notte, Pollard, Zaczek, Zaniewski
Nays: _____
Absent: _____

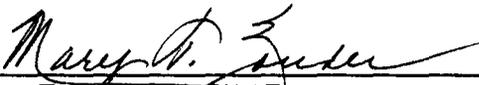
CERTIFICATION

State of Michigan

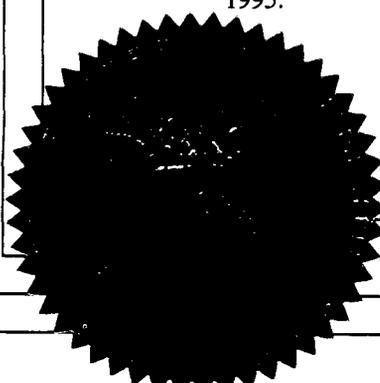
SS.

County of Macomb

I, Mary T. Zander, CMC, duly appointed City Clerk for the City of Sterling Heights, Michigan, hereby certify that the foregoing is a true and correct copy of the resolution adopted by the Council of the City of Sterling Heights at its meeting held on April 18, 1995.



Mary T. Zander, CMC/AAE
City Clerk





THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

Please refer to this number
when responding 950613-2R1

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA
REBECCA COX
GEN J. B. DAVIS, USAF (RET)
S. LEE KLING
RADM BENJAMIN F. MONTOYA, USN (RET)
MG JOSUE ROBLES, JR., USA (RET)
WENDI LOUISE STEELE

June 16, 1995

The Honorable Carl Levin
United States Senate
Washington, D.C. 20510

Dear Carl:

Thank you for forwarding to the Commission a copy of a resolution from the City of Sterling Heights, Michigan, and petitions expressing support for the Detroit Arsenal Tank Plant and the Selfridge Army Garrison. It was good to see you during the Commission's June 13 hearing.

You may be certain that the Commission will thoroughly review the information used by the Defense Department in making its recommendations. I can assure you that the information you have provided will be considered by the Commission in our review and analysis of the Secretary of Defense's recommendations on the Detroit Army Tank Plant and the Selfridge Army Garrison.

I appreciate the City of Sterling Heights' commitment to the Detroit Army Tank Plant and the Selfridge Army Garrison. Please do not hesitate to contact me whenever you believe I can be of service.

Sincerely,



Alan J. Dixon
Chairman

AJD:js

cc: The Honorable Richard J. Notte

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950613-3

FROM: WIDONALL, SHEILA E.	TO: DIXON
TITLE: SEC OF THE AIR FORCE	TITLE: CHAIRMAN
ORGANIZATION: DEPT OF THE AIR FORCE	ORGANIZATION: DBCRC
INSTALLATION (s) DISCUSSED: AIR FORCE DEPOTS	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA	✓		
				COMMISSIONER ROBLES	✓		
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER	✓		
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER	✓		
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

<input type="checkbox"/> Prepare Reply for Chairman's Signature	<input type="checkbox"/> Prepare Reply for Commissioner's Signature
<input type="checkbox"/> Prepare Reply for Staff Director's Signature	<input type="checkbox"/> Prepare Direct Response
<input type="checkbox"/> ACTION: Offer Comments and/or Suggestions	<input checked="" type="checkbox"/> FYI

Subject/Remarks:

RESTATING THAT THE AIR FORCE DEPOT ANALYSIS IS SOUND.

Due Date: _____

Routing Date: 950613

Date Originated: 950609

Mail Date: _____



SECRETARY OF THE AIR FORCE
WASHINGTON

JUN 9 1995

The Honorable Alan J. Dixon
Chairman, Defense Base Closure
and Realignment Commission
1700 N. Moore Street, Suite 1425
Arlington, VA 22209

Please refer to this number
when responding 950613-3

Dear Chairman Dixon:

RE: The Air Force Depot Analysis is Sound and Carefully Crafted

As the Commission prepares for its final deliberations, we want to state again that the Air Force depot analysis is sound and carefully crafted. Because of the importance we all place in achieving a full and fair base closure review, I want to be sure that we have provided all necessary information, about the Air Force depot initiative, about anticipated savings, and about the recent Commission staff proposal to assume a faster depot closure schedule.

AIR FORCE DEPOTS ARE UNIQUE

In our presentation to your staff on April 24 and again in my May 9 letter to you, we detailed important reasons for the cost differences between Air Force depots and those of our service counterparts. For example, we explained our depot activities are located on much larger installations with significantly more population and infrastructure that would need to be moved; thus, the costs of relocating these activities are greater. The population on our depot bases includes not only personnel directly associated with the depot, but also a large number of DoD and Air Force tenant organizations whose work is completely unrelated to depot maintenance activities. On average there are three and a half times more people located on Air Force Depot installations than on other service depots. We have demonstrated to the Commission staff that this larger population explains much of the relatively higher cost to close. We have confirmed this with DoD experience for all three of the previous base closure commissions as well as for the 95 Commission. As for the Air Logistics Centers (ALC) themselves, they are larger and more complex than counterpart DoD depots because we include all system and item management functions in addition to depot maintenance activities at our ALCs.

Thus, when considering the cost to close a depot we would be required to budget significantly more funds. In today's circumstances that means cutting funds from other very critical areas of the Air Force budget such as modernization or readiness. It is our firm conviction that such cuts would pose a high risk to the Air Force's modernization and readiness programs. Any risk to these programs undermines the Air Force's ability to project power.

AIR FORCE IS AGGRESSIVELY DOWNSIZING CIVILIAN PERSONNEL

Recent Commission Staff testimony also suggested savings from an Air Force depot closure should be more because, compared to other DoD depot closures or realignments, the number of Air Force jobs eliminated as a percentage of total base employment was too low. In the case of a complete Air Force depot closure about 7% to 12% of all jobs on base are eliminated, as contrasted to Army and Navy depots where the percentage of jobs eliminated was seen to be much higher. The three selected examples of Army and Navy depots highlighted in staff testimony reported that about 40% to 60% of the jobs at each of the three depots would be eliminated. However, when all ten DoD depot closures and realignments from all four closure commissions are considered the average drops to about 25%. Because our depots include large numbers of non-depot tenants and non-depot missions the percentage of actual depot-wide jobs eliminated must also be less. If this is not fully understood there could be a tendency to expect more in savings from an Air Force depot closure than is realistic.

Had Air Force depot maintenance employment remained near levels of just six years ago, then I believe we could expect to achieve more job elimination perhaps in the range of 20 percent as suggested in the Commission staff presentation. However, since FY 1989 11,000 Air Force depot maintenance jobs were cut; this represents a 28% reduction in our depot maintenance labor force. We have reduced depot employment as rapidly as we could just as we have reduced Air Force operational force structure in order to gain savings as rapidly as possible. Because of these recent efforts there is little that we can expect to achieve above the 7% to 12% range of jobs eliminated as noted above. Also, if we were to close a depot nearly all of our direct employment would need to be moved to receiving locations to provide the capability required to meet current and future needs. These factors confirm in our mind that depot realignment rather than a costly closure is a far more efficient means to achieve savings.

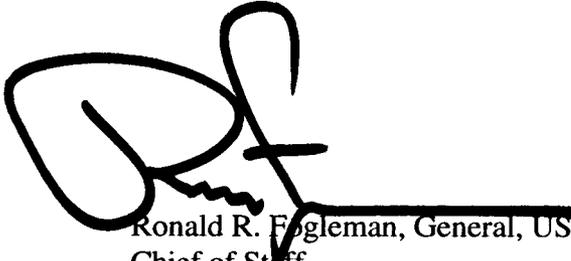
THE AIR FORCE GOAL: TO CONTINUE SAVING DOLLARS

The Commission staff questioned the six year period assumed for the closure of an Air Force depot. We all realize a more rapid closure schedule provides greater net savings. The six year closure period is needed because of the considerable complexity of closing a large depot installation, with construction and reengineering requirements at the gaining locations, as well as the operational transition problems of moving workload and tenants. Since there is little duplication within the Air Force of types of maintenance work, there is little ability to have another location pick up work during the transition period. An additional, extremely significant issue involves the funding stream for construction and other expenses. The Air Force faces a major effort to fund base closure expenses in the next few fiscal years, including past BRAC actions as well as the current round. Due to budget constraints in FY 96 our MILCON requirements of \$246.1 million for BRAC 91 and 93 rounds will have to be stretched to future years. The BRAC 91 and 93 requirement bowwave is critical in FY 96, 97 and 98 with current funding shortfalls of \$43, \$88 and \$39 million, respectively. The acceleration of MILCON

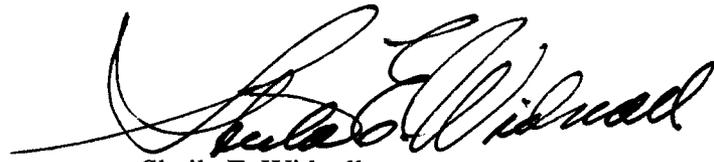
projects into the first two or three years to implement an earlier closure, even if it were operationally possible, compounds these budget problems significantly. We understand the focus on comparative data, but at the same time there are some unique Air Force considerations that I believe warrant serious Commission understanding.

Clearly, these deliberations are significant to us and I want to take every opportunity to ensure that we work very closely with you and the Commission to achieve the most effective operational and economic outcome that we can for all depots. We believe our depot proposal does just that.

Sincerely,



Ronald R. Fogleman, General, USAF
Chief of Staff



Sheila E. Widnall
Secretary of the Air Force

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950613-4

FROM: <u>MACKIE, R.C.</u>	TO: <u>STEELE, WENDI</u>
TITLE: <u>COMMANDER IN CHIEF</u>	TITLE: <u>COMMISSIONER</u>
ORGANIZATION: <u>U.S. PACIFIC COMMAND</u>	ORGANIZATION: <u>DBCRC</u>
INSTALLATION (S) DISCUSSED: <u>GUAM; NAS AGANA</u>	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA	✓		
				COMMISSIONER ROBLES	✓		
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER	✓		
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER	✓		
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature	Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature	Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	✓ FYI

Subject/Remarks:

DISCUSSING COMMANDS RECOMMENDATIONS FOR FACILITIES ON GUAM

Due Date: _____	Routing Date: <u>950613</u>	Date Originated: <u>950606</u>	Mail Date: _____
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**COMMANDER IN CHIEF
U.S. PACIFIC COMMAND
CAMP H.M. SMITH, HAWAII 96861-5025**

Please refer to this number
when responding 950613-4

6 June 1995

Dear Mrs. Steele,

This letter responds to the issues you raised during our discussion on 31 March 1995 in Hawaii.

I have discussed the issue of the Ship Repair Facility (SRF) closure with the Chief of Naval Operations. He does not believe there would be a negative impact if all the SRF functions and facilities were lost. Prior to the Navy's September 1997 termination of SRF operations, CINCPACFLT will pursue GOVGUAM's "WIN-WIN-WIN" scenario of commercialization of the SRF.

Regarding the Fleet and Industrial Supply Center (FISC) fuel facilities, I recommend the following alternative language to Base Realignment and Closure Commission (BRAC) recommendations that allows for retention of the FISC Guam fueling system facilities and capabilities: "Retain the FISC fuel facilities, including piers D/E, tank farms, and associated pipelines/pumping systems under DOD operational control to support military service fuel requirements." If that recommendation is acceptable, recommend you delete the following from the FISC environmental impact section: "A significant factor further contributing to an overall positive impact on the environment in Guam is the shutdown of the fueling facilities at Guam, specifically at Sasa Valley and Tenjo. Not only does this action eliminate the need for continuous monitoring of fuel tanks but it also removes the potential for a fuel spill in an area that has been designated as part of the Guam national wildlife refuge."

During our discussion, my Logistics Director, Brigadier General Tedrow, met with two of your representatives, Mrs. King and Mr. Lindenbaum. The two issues raised during their discussion were: should the officer housing at Naval Air Station (NAS) Agana and the land parcels identified in the Guam Land Use Plan (GLUP) 94 be included as part of the BRAC 95 recommendations.

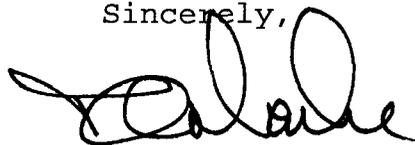
BRAC 95 redirect recommendations for NAS Agana personnel could reduce the need for officer housing. Housing requirements on Agana, Nimitz Hill, and Andersen South on Guam are still under analysis; however, I assure you we will not retain any housing that we will not use in the foreseeable future. A majority of the people housed at Agana work at the Naval Hospital and Naval Computer and Telecommunications Area Master Station. Since the BRAC 93 language refers to NAS housing, we can still excess officer housing using BRAC 93 authorization. This leaves us time and flexibility to more adequately assess our position on Guam housing.

I encourage your looking at the possibility of including the 8100 acres of land identified by the GLUP 94 process into the BRAC 95 recommendations. The 8100 acres includes 2258 acres from NAS Agana which we will return using the BRAC 93 authorization. The BRAC process would expedite the return of the remaining 5,842 acres (3,553 acres Air Force and 2,289 acres Navy) by offering a direct funding source for Environmental Baseline Surveys and cleanup actions, which we do not currently have programmed. Secondly, disposal through BRAC would avoid further Congressional legislation delays as we have experienced with the return of the 3,200 acres of GLUP 77 land parcels. Finally, execution by DOD instead of the General Services Administration (GSA) may help overall coordination of the land return process on Guam and allow DOD more control over the process. One caveat to this recommendation must be that each Service will administer and budget for the return of its individual land parcels, rather than all of the parcels being transferred to the Navy for disposal. From the GOVGUAM point of view, this is a more routine approach. GOVGUAM stands to gain more land, more quickly, at less cost through BRAC than through the normal GSA disposal process.

We will continue with our concerted and aggressive effort to promote resolution of Guam BRAC issues while working to promote harmonious relations with the people of Guam.

A similar letter has been sent to Mr. Al Cornella.

Sincerely,

A handwritten signature in black ink, appearing to read 'R. C. Macke', with a large, stylized initial 'M'.

R. C. MACKE
Admiral, U.S. Navy

The Honorable Wendi L. Steele
Defense Base Closure
and Realignment Commission
1700 N. Moore Street, Suite 1425
Arlington, VA 22209



**COMMANDER IN CHIEF
U.S. PACIFIC COMMAND
CAMP H.M. SMITH, HAWAII 96861-5025**

6 June 1995

Dear Mr. Cornella,

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We will continue with our concerted and aggressive effort to promote resolution of Guam BRAC issues while working to promote harmonious relations with the people of Guam.

A similar letter has been sent to Mrs. Wendi Steele.

Sincerely,

A handwritten signature in black ink, appearing to read "R. C. Macke". The signature is fluid and cursive, with a large initial "R" and "M".

R. C. MACKE
Admiral, U.S. Navy

The Honorable Al Cornella
Defense Base Closure
and Realignment Commission
1700 N. Moore Street, Suite 1425
Arlington, VA 22209

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950613-5

FROM: MORROW, DON C.	TO: DIXON
TITLE: COMMANDING OFFICER	TITLE: CHAIRMAN
ORGANIZATION: AK ARMY NAT GUARD	ORGANIZATION: DBCRC
INSTALLATION (s) DISCUSSED: FORT CHAFFEE	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA	✓		
				COMMISSIONER ROBLES	✓		
DIR./CONGRESSIONAL LIAISON		①		COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER	✓		
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

<input checked="" type="checkbox"/> Prepare Reply for Chairman's Signature	<input type="checkbox"/> Prepare Reply for Commissioner's Signature
<input type="checkbox"/> Prepare Reply for Staff Director's Signature	<input type="checkbox"/> Prepare Direct Response
<input type="checkbox"/> ACTION: Offer Comments and/or Suggestions	<input checked="" type="checkbox"/> FYI

Subject/Remarks:

LETTER OF SUPPORT

Due Date: 950620	Routing Date: 950613	Date Originated: 950604	Mail Date:
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HEADQUARTERS, 39TH INFANTRY BRIGADE (SEPARATE)

Arkansas Army National Guard
4700 West 8th Street
Little Rock, Arkansas 72205-5454

June 4, 1995

Please refer to this number
when responding 950613-5

The Honorable Alan Dixon
Chairman
Base Realignment and Closure Commission
1200 North Moore Street, Suite 1425
Arlington, VA 22209

Dear Mr. Chairman:

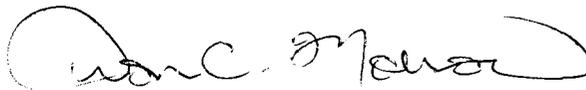
I am the commander of the 39th Infantry Brigade (Separate) of the Arkansas Army National Guard. I respectfully request that Fort Chaffee, Arkansas be protected from Base Realignment and Closure actions.

The closure of Fort Chaffee will have a severe impact on the ability of the 39th Brigade to train for its war time mission. There is no other installation within reasonable distance that provides the space to train the Brigade. To train at any installation other than Fort Chaffee requires that we spend two days in convoy to and from the installation as opposed to the one day we spend getting to Fort Chaffee or that we transport our equipment and personnel on contract carriers. To convoy to these more distant installations means that we lose two days of valuable training time. To move the 2500 soldiers who attend annual training and the almost 1,000 pieces of rolling stock of the Brigade would be extremely expensive, taking money away from other programs.

I realize that the BRAC committee must make difficult decisions and that those decisions are based on a number of factors. As a commander of one of the enhanced Brigades, I sincerely hope that the impact closure would have on readiness is a prime consideration. We have been given a difficult mission, but it is one that I am confident the soldiers of the 39th Brigade are capable of meeting if adequate resources are made available. Fort Chaffee is a training resource that I do not feel can be lost without a significant adverse impact on the readiness of the 39th Brigade. In addition, other reserve component units who routinely train at Fort Chaffee will face the same challenges in finding an acceptable and affordable substitute, with the same adverse impact on readiness.

Thank you for your time. I hope that the points I have attempted to make will result in Fort Chaffee not being included on the final list for closure. If you would like to visit with me further on this matter, I can be reached at 501-377-1248 during normal business hours.

Sincerely,



Don C. Morrow
Colonel, Arkansas Army National Guard
Commanding Officer



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

Please refer to this number or
when responding 920613-SR1

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA
REBECCA COX
GEN J. B. DAVIS, USAF (RET)
S. LEE KLING
RADM BENJAMIN F. MONTOYA, USN (RET)
MG JOSUE ROBLES, JR., USA (RET)
WENDI LOUISE STEELE

June 15, 1995

Colonel Don C. Morrow
Commanding Officer
Arkansas Army National Guard
4700 West 8th Street
Little Rock, Arkansas 72205-5454

Dear Colonel Morrow:

Thank you for your letter in support of Fort Chaffee, Arkansas. I certainly appreciate your interest in the training requirements of the 39th Infantry Brigade and welcome your comments.

You may be certain that the Commission will thoroughly review the information used by the Defense Department in making its recommendations. I can assure you that the information you have provided will be considered by the Commission in our review and analysis of the Secretary of Defense's recommendation on Fort Chaffee.

Please do not hesitate to contact me if you have additional information to bring to the attention of the Commission.

Sincerely,



Alan J. Dixon
Chairman

AJD:cmc

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950613-6

FROM: SCHAFER, EDWARD T.	TO: DIXON
TITLE: GOVERNOR	TITLE: CHAIRMAN
ORGANIZATION: STATE OF NORTH DAKOTA	ORGANIZATION: DBCRC
INSTALLATION (s) DISCUSSED:	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA	✓		
				COMMISSIONER ROBLES	✓		
DIR./CONGRESSIONAL LIAISON		Ⓢ		COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER	✓		
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

<input type="checkbox"/> Prepare Reply for Chairman's Signature	<input type="checkbox"/> Prepare Reply for Commissioner's Signature
<input type="checkbox"/> Prepare Reply for Staff Director's Signature	<input type="checkbox"/> Prepare Direct Response
<input type="checkbox"/> ACTION: Offer Comments and/or Suggestions	<input checked="" type="checkbox"/> FYI

Subject/Remarks:

INFORMING THAT NORTH DAKOTA IS RANKED FIRST IN THE RATE OF STUDENTS GRADUATED FROM HIGH SCHOOL.

Due Date: 950615	Routing Date: 950613	Date Originated: 950608	Mail Date:
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EDWARD T. SCHAFER
GOVERNOR

State of North Dakota

OFFICE OF THE GOVERNOR
600 E. BOULEVARD - GROUND FLOOR
BISMARCK, NORTH DAKOTA 58505-0001
(701) 328-2200

Please refer to this number
when responding 950613-6

June 8, 1995

Mr. Alan J. Dixon
The Defense Base Closure and Realignment Commission
1700 North Moore Street, Suite 1425
Arlington, VA 22209

Dear Commissioner Dixon:

This clarifies the question about state rankings of public high school graduation rates in the United States. The rate is determined by the number of high school graduates as a percent of students entering 9th grade four years earlier.

North Dakota ranked first in the 1993-94 school year in graduation rate, with 89.3 percent of its ninth grade class from the fall of 1990 making it to graduation. Both South Dakota and Wisconsin ranked second, at 88.9 percent; ranked fourth was Nebraska, at 86.5 percent; ranked fifth was Iowa, at 86.4 percent; and ranked sixth was Minnesota, at 86.1 percent.

The source for these figures is the American Legislative Exchange Council's *Report Card on American Education 1994*. The Council is a bipartisan organization of state legislators, with 2,600 members throughout the 50 states, Puerto Rico and Guam.

North Dakota ranked third (87.5), Iowa second (87.6) and Minnesota first (89.2) in the Corporation for Enterprise Development's *1995 Development Report Card for the States*. These ratings were for the 1991-92 school year, based on the number of ninth grade students in the fall of 1988.

Clearly, while both Minnesota and North Dakota have excellent school systems, North Dakota today is ranked number one in the rate of students graduated from high school.

Sincerely,

Edward T. Schafer
Governor

13:19



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

Please refer to
when received 950613-6R1

June 20, 1995

The Honorable Edward T. Schafer
Governor, State of North Dakota
Office of the Governor
600 E. Boulevard - Ground Floor
Bismarck, North Dakota 58505-0001

Dear Governor Schafer:

Thank you for your letter clarifying North Dakota's first place national ranking of high school graduates in the 1993-1994 school year. This is an impressive achievement and I applaud the students and teachers of North Dakota.

I am pleased that you were able to testify during the Commission's May 31 regional hearing in Chicago. I appreciate the time and commitment you have devoted to this challenging and difficult process.

Please do not hesitate to contact me if you have additional information to bring to the attention of the Commission.

Sincerely,



Alan J. Dixon
Chairman

AJD:cw

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950613-7

FROM: POSUAR, WESLEY	TO: DIXON
TITLE: PRESIDENT EMERITUS	TITLE: CHAIRMAN
ORGANIZATION: UNIV. OF PITTSBURGH	ORGANIZATION: DBCRC
INSTALLATION (s) DISCUSSED: PITTSBURGH ARS - 911 TH AIRLIFT WING	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA	✓		
DIR./CONGRESSIONAL LIAISON		Ⓢ		COMMISSIONER ROBLES	✓		
				COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER		X	
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

<input checked="" type="checkbox"/>	Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
	Prepare Reply for Staff Director's Signature		Prepare Direct Response
X	ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:
 LETTER AND INFO IN SUPPORT OF STATION.

Due Date: 950620	Routing Date: 950613	Date Originated: 950608	Mail Date:
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University of Pittsburgh

Pittsburgh, Pennsylvania 15260

June 8, 1995

Please refer to this number
when responding 950613-7

Mr. Alan J. Dixon
Chairman
Base Closure & Realignment Commission
1700 North Moore Street, Suite 1425
Arlington, Virginia 22209

Dear Mr. Dixon:

First, let me as a citizen thank you for your valuable contribution of time and expertise to the very difficult task of deciding about the closure and realignment of military bases. As a long-serving university president and consultant on national security, I know well that the decisions you encounter have a background of intense regional political dispute, and also that they are stressful for military professionals who properly remain quiet.

I present to you a special case for retention of the 911th Airlift Wing of the USAF Reserves at the Greater Pittsburgh International Airport. My argument has not been used heretofore, because I was unaware of this impending base closure. Its relevance to Pittsburgh is fortuitous. It goes quite beyond political influence and relates to national security.

In 1989, I headed a national study for the Federal Aviation Administration, in which the expert participants deplored the lack of systematic national airport, air route, and infrastructure planning--a set of problems still largely ignored (inclosure).

During our meeting, four former heads of the FAA and I toured the new Greater Pittsburgh, and said "this can be the best airport in the Western Hemisphere--the logical main interior air gateway to this continent from overseas."

These views were based on the superb design, quality, and technology of the new airport, and also on the fact that Pittsburgh lies at the center of the main population density in North America--within about one hour's flight of half the people--and is surrounded by uncongested air space.

Mr. Alan J. Dixon
Chairman
Base Closure & Realignment Commission
Page Two
June 8, 1995

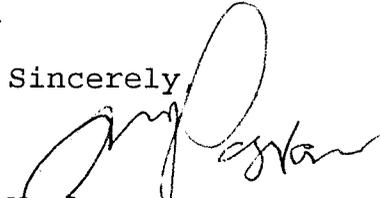
Therefore, in the urgent contingency of actual major war, the national mobilization of the Civil Reserve Air Fleet (all the airlines) would make the Greater Pittsburgh Airport a crucial national center of military airlift operations--vastly better than other competing sites in the traffic grid-locked East Coast or Great Lakes areas or in small non-international airports to our West and South. This judgment was confirmed in a conversation I had at a high level in the Pentagon just last Tuesday.

Further, Greater Pittsburgh has tremendous open space for expansion--and vast empty aircraft parking areas--left from the old airport. It also has one of the three newest and most advanced military communication centers in the country.

I know that for your final decisions time is short. So I have written our local political leaders and Congressional representatives. And far more important, I am writing you.

A brief summary of my own experience that bears on this issue follows as a note.

Sincerely,



Wesley W. Posvar
Professor of International Politics
President Emeritus
University of Pittsburgh

WWP:bk

Note: Degrees from the U. S. Military Academy, Harvard, and Oxford; Fighter test pilot, Eglin Field; pilot, Berlin Airlift, Southeast Asia, flew 35 types of military aircraft; Brig Gen, USAF (Ret); Chairman, Advisory Board of FEMA for 12 years; airline consultant, Director of Eastern Airlines for 15 years; Chairman, Technology and Policy Council of EPA 1st 6 years; chairman, studies for the FAA, CIA, Defense Intelligence College, National Communications System; board member of RAND, Carnegie Endowment for International Peace; National Defense University.

MIDWEEK PERSPECTIVES**WESLEY W. POSVAR****Airport city***National security is served by keeping the 911th Airlift Wing at Pittsburgh International Airport, thanks to ideal design and geography*

Recent news reports told us that the 911th Airlift Wing of the U.S. Air Force Reserves at Pittsburgh International Airport was to be closed. Soon thereafter, reports told that that decision is being reconsidered by an appointed commission, in competition with other air reserve units. Military base closure decisions are obviously political, and involve intense partisan regional bickering; they are also very stressful for the active-duty military leadership, who properly remain quiet.

I am well informed in respect to both civil aviation and national security policy, and I herewith speak out. Several years ago I headed a national study for the Federal Aviation Administration, in which the expert participants deplored the lack of systematic national aviation, airport, air route, and infrastructure planning — a set of problems still largely ignored.

My immediate concern is the 911th Wing. In this I join local civic leaders, including Judge John Brosky, who has been temporarily benched by serious (and successful) surgery. I want to emphasize an argument which has not been used but which goes beyond political influence and serves national security. In the study I chaired, four

former heads of the FAA said of Pittsburgh International: "This can be the best airport in the Western Hemisphere — the logical main interior air gateway to this continent from overseas."

These views were based on the superb design, quality and technology of the new airport, and also on the fact that Pittsburgh lies at the very center of the main population density in North America, and is surrounded by uncongested air space.

In the urgent contingency of actual major war, the national mobilization of the Civil Reserve Air Fleet (all the airlines) would make Pittsburgh International Airport a crucial national center of operations — vastly better than other competing sites in the traffic-gridlocked East Coast or Great Lakes areas or in small noninternational airports to our west and south.

Further, Pittsburgh International has tremendous open space for expansion from the old airport, and one of the most modern military communication centers anywhere.

For the 911th, time is short, maybe three weeks. So I have written our local political leaders and congressional representatives — and I am writing this. Through us all, the

decision-makers should be informed — or, if need be, a higher appeal made later at the national level, based upon the complete strategic case.

Our study group was also concerned with growing air traffic congestion, and worried even more that U.S. world airline supremacy is coming into jeopardy, through weak infrastructure, escalating costs of operations and ticket prices that are damagingly low or monopolistically high.

The lesson for us in Western Pennsylvania is that realizing our potential as an international transportation hub will require political action, less urgent than for the 911th, but more comprehensive:

- To completely fulfill the ground transportation linkages that have been proposed: ample service to Downtown and satellite suburban hubs — and even to Cleveland! The eventual direct economic benefits to our region gained from transient passengers should exceed the cost, as well as enhance the attraction of Pittsburgh as an international business center.

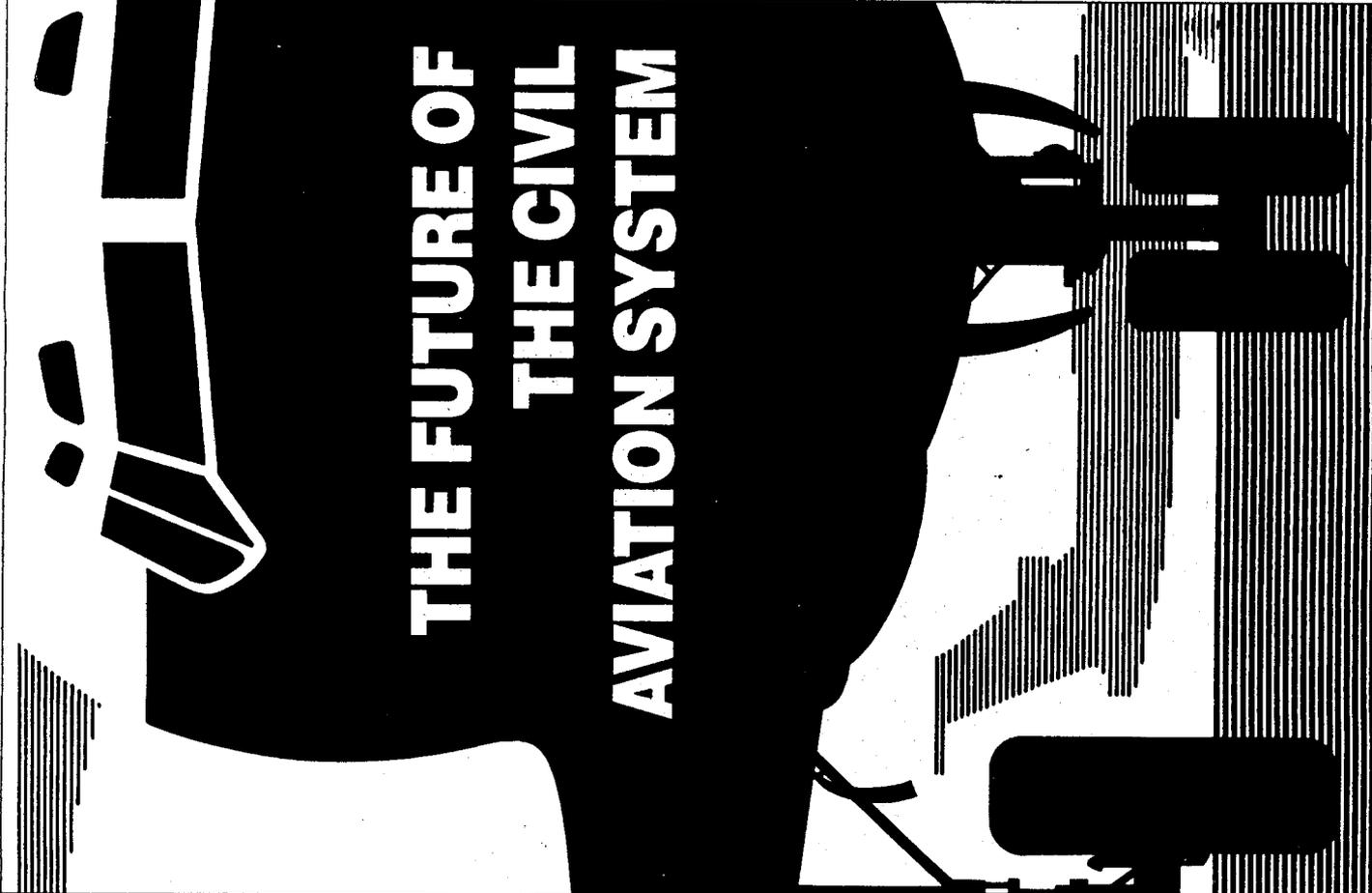
- To obtain more international carriers and/or intercontinental linkages to serve

our airport with direct flights. The agreement between USAir and British Airways has been a vital first step. International initiative is the key to the utility of the hub. Through political influence — lobbying — less likely cities have been much more successful doing this. The long-term potential is enormous for Pittsburgh — even like old St. Louis as the hub of river transportation, or old New York as the oceanic terminus, or old Chicago as the railroad nexus.

Our group was also concerned with another enormous civil aviation problem (but beyond our scope). "Deregulation" of the airways has not fostered the free-market competitive environment as expected. Rather, it has cut out many local air services and created outrageous prices on many vital routes.

As I close, I am off on a business trip from Pittsburgh to Washington, the air fare of which will cost more than a recent business trip to Berlin.

Wesley W. Posvar is a professor of international politics and security and president emeritus of the University of Pittsburgh.



**THE FUTURE OF
THE CIVIL
AVIATION SYSTEM**

**RECOMMENDATIONS FROM A
SYMPOSIUM OF NATIONAL
AVIATION LEADERS CONVENED
JANUARY 11-13, 1989 AT THE
UNIVERSITY OF PITTSBURGH**

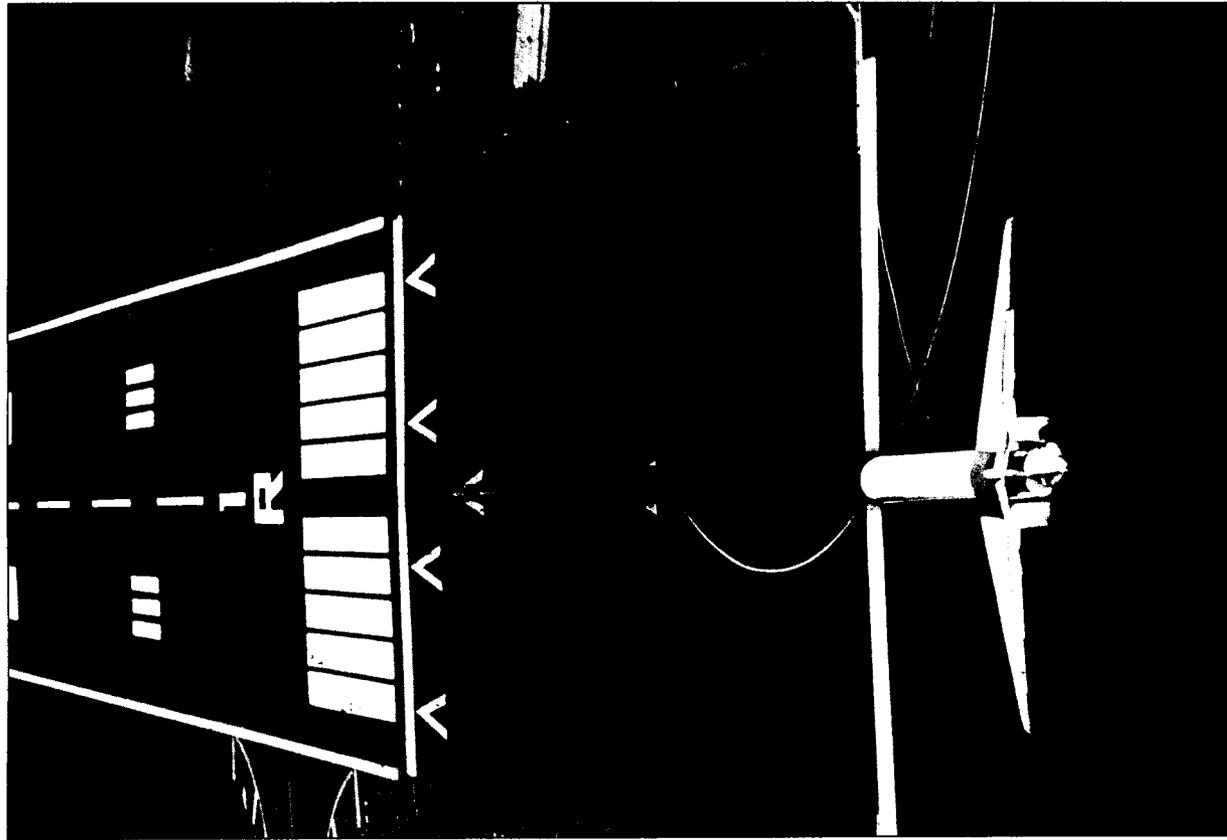


FOREWORD

Civil aviation has developed essentially in the last half century, and has altered the nature of world travel and commerce in that short period more than all other factors in the prior millennium. It emerged in our time through leaps in technology driven by creative leadership that was in large part American. It remains a vitally important economic stake for this nation.

Yet the civil aviation scene now is troubling: air traffic is increasingly congested, and there are incipient anxieties about prospective air space gridlock and safety; technologies of avionics, airframes, and traffic control seem to be moving ahead without integrated planning of total projected needs; airport capacity and connecting ground networks have surpassed saturation in some areas; commercial airline markets are a shifting flux of routes and prices; there is a growing shortage of skilled crews and technicians; labor relations are in crisis.

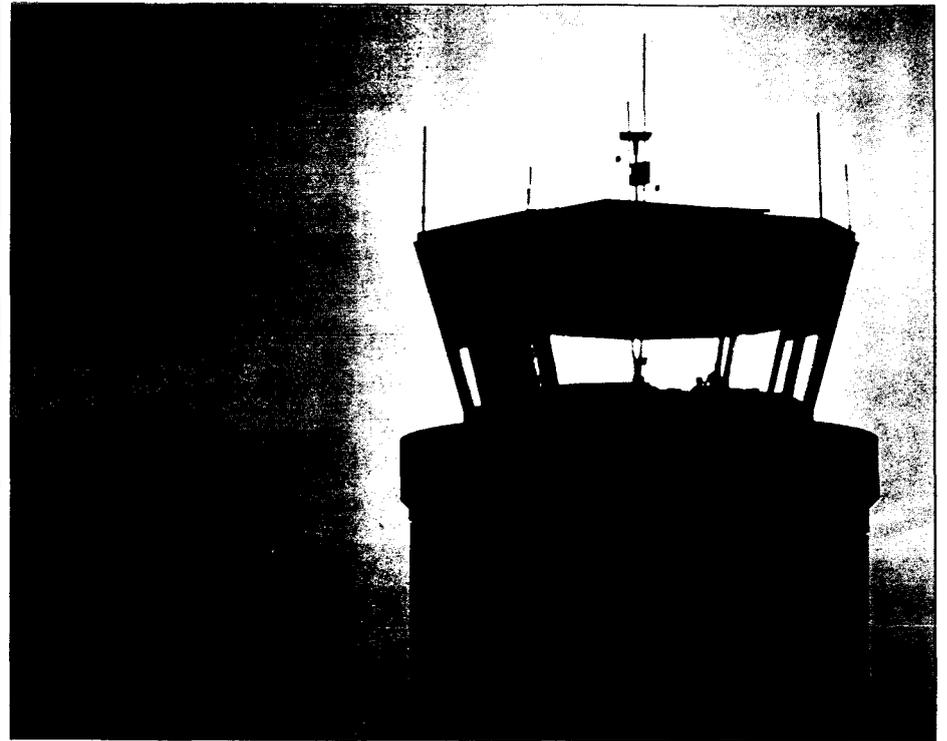
These problems are manageable, provided they are addressed vigorously and coherently. Civil aviation is truly

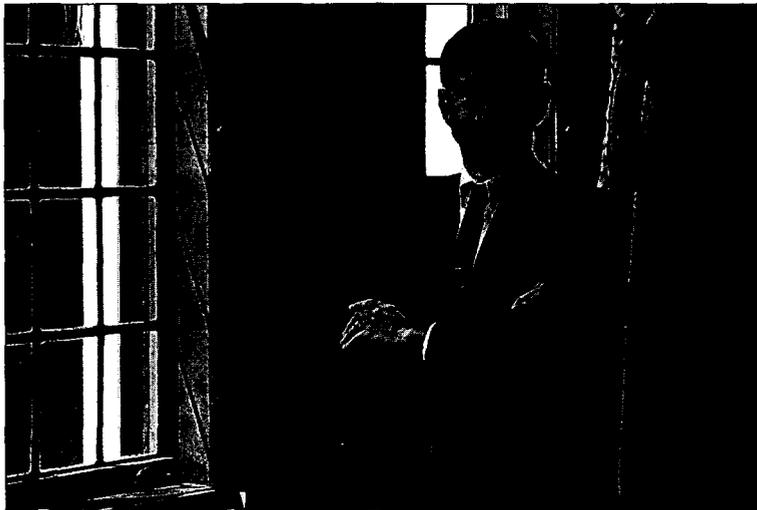


a complete economic system of interrelated elements and external connections that is insufficiently perceived and examined as a system — one that is in need of and amenable to a broad systems-analytical approach, such as proven successful in other large economic sectors. Thus, much of the energy and resources expended in developing the capital assets of civil aviation are focused on sub-optimal elements of air traffic, aeronautical R&D, training and education, airport design, regulatory controls, and market forces — but do not include a system-wide perspective on reciprocal relations among these elements.

Operationally, the civil aviation system is a highly interdependent set of dynamic functional elements that must continually adapt to a random variation of external factors, especially weather and shifting demand patterns. To sustain reasonable service at reasonable cost, this extraordinarily complex system must be robust enough to accommodate change on time scales far shorter than those required to assemble the capital assets that constitute the system.

All these elements of civil aviation are under the limited oversight of the Federal Aviation Administration (FAA), which itself is a relatively





young organization staffed with people who come from various professional specialties and require new skills of many kinds.

A case can be made that the FAA and its leaders could benefit from direct access to expert advice and analysis. Further, airlines, aircraft and component manufacturers, air crews, managers, local political authorities who build airports, and national officials who make relevant rules and laws could all benefit by better information and perspective about the scope and future of civil aviation. The result would be greater safety and efficiency, enhanced economic impact, and a better-functioning competitive market – without more regulatory bureaucracy.

Wesley W. Posvar
Symposium Chairman
President
University of Pittsburgh

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Director
Mike Monroney Aeronautical Center

John McLucas

Chairman
QuesTech
Former Administrator, Federal Aviation
Administration
Former Secretary of the Air Force

***Tex Melugin**

Executive Director for Regulatory
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John D. Odegard

Director
Center for Aerospace Science
University of North Dakota

James Pappas

Vice Provost
University of Oklahoma



Wesley W. Posvar
President
University of Pittsburgh

J. Donald Reilly
Executive Director/Secretary General
Airports Operators Council
International

William Ris
Wexler, Reynolds, Harrison and Schule

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Robert W. Simpson
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Massachusetts Institute of Technology

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Chief Scientist
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William Y. Smith
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Institute for Defense Analysis
Former Deputy Commander-in-Chief,
European Command

Edward Stimpson
President
General Aviation Manufacturers
Association

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National Association of State Aviation
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The New York Times

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Assistant to the Administrator
Federal Aviation Administration

William J. Wallisch
Consultant to the Administrator
Federal Aviation Administration

**Participated in discussions but, because
of organizational affiliations, cannot
endorse recommendations.*



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA
REBECCA COX
GEN J. B. DAVIS, USAF (RET)
S. LEE KLING
RADM BENJAMIN F. MONTOYA, USN (RET)
MG JOSUE ROBLES, JR., USA (RET)
WENDI LOUISE STEELE

June 16, 1995

Mr. Wesley W. Posvar
Professor of International Politics
University of Pittsburgh
Pittsburgh, Pennsylvania 15260

Please refer to this number
when responding 950613-7R1

Dear Mr. Posvar:

Thank you for your letter and the background information that you provided in support of the Greater Pittsburgh Air Reserve Station (ARS), Pennsylvania. I have passed it along to my fellow Commissioners and the Commission staff and it will be carefully considered as we proceed with our evaluation of bases on the closure and realignment list.

At the Commission's May 10 meeting in Washington, D.C., I issued the enclosed statement regarding bases on which I have recused myself from participation. As you can see from this statement, I will not participate in any decision affecting any Illinois base that may come before the Commission. I want there to be no chance of even an appearance of loss of impartiality in the performance of my official duties.

Again, let me assure you all arguments surrounding the Greater Pittsburgh IAP ARS will be fully and objectively evaluated by the Commission. I can assure you that the information you have provided will be considered by the Commission as we conclude our review of the nation's military infrastructure.

Please do not hesitate to contact me if you have additional information to bring to the attention of the Commission.

Sincerely,



Alan J. Dixon
Chairman

AJD:js
Enclosure



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425

ARLINGTON, VA 22209

703-696-0504

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA

REBECCA COX

GEN J. B. DAVIS, USAF (RET)

S. LEE KLING

RADM BENJAMIN F. MONTOYA, USN (RET)

MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

STATEMENT OF CHAIRMAN DIXON ON RECUSAL

Washington, D.C.

May 10, 1995

LADIES AND GENTLEMEN, I BELIEVE THIS IS THE APPROPRIATE TIME TO MAKE A BRIEF STATEMENT REGARDING BASES ON WHICH I HAVE RECUSED MYSELF FROM PARTICIPATION.

I T WAS MY PRIVILEGE FOR 42 YEARS TO SERVE THE CITIZENS OF ILLINOIS AS AN ELECTED OFFICIAL. FOR 20 OF THOSE YEARS, I SERVED IN STATEWIDE OFFICES. CLEARLY, MY RELATIONSHIP WITH THE PEOPLE OF MY HOME STATE IS A SPECIAL ONE OF WHICH I AM VERY PROUD.

AT THE SAME TIME, HOWEVER, I DO NOT WISH THAT RELATIONSHIP EVER TO CLOUD THE WORK OF THIS COMMISSION. I WISH TO INSURE THAT THERE IS NO CHANCE OF EVEN AN APPEARANCE OF LOSS OF IMPARTIALITY IN THE PERFORMANCE OF MY OFFICIAL DUTIES.

FOR THAT REASON, I WILL RECUSE MYSELF FROM PARTICIPATION IN ANY PART OF THE BASE CLOSURE PROCESS THAT AFFECTS ANY ILLINOIS INSTALLATION, EVEN THOUGH SUCH A RECUSAL IS NOT REQUIRED BY THE ETHICS STATUTES THAT GOVERN US.

HOWEVER, THOSE STATUTES DO REQUIRE RECUSAL WHEN ANY COMMISSIONER HAS A DIRECT FINANCIAL INTEREST THAT COULD BE AFFECTED BY A BASE CLOSURE OR REALIGNMENT. I FIND MYSELF IN SUCH A SITUATION ON THE ARMY PROPOSAL TO DISESTABLISH ITS AVIATION-TROOP COMMAND.

SO I WILL RECUSE MYSELF ON THE ATCOM PROPOSAL, AND ON ANY OTHERS THAT MAY BE RELATED TO ATCOM.

HAVING SAID THAT, WE ARE NOW READY FOR THE STAFF PRESENTATION ON THE O'HARE AIR FORCE RESERVE UNIT.

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950613-8

FROM: MAZIA, TED	TO: CORNELLA, AL
TITLE: CHIEF CLERK	TITLE: COMMISSIONER
ORGANIZATION: HOUSE OF REP. (PA)	ORGANIZATION: DBCRC
INSTALLATION (s) DISCUSSED: TOBYHANNA ARMY DEPOT	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA	✓		
				COMMISSIONER ROBLES	✓		
DIR./CONGRESSIONAL LIAISON		Ⓢ		COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER		X	
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Ⓢ	Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
	Prepare Reply for Staff Director's Signature		Prepare Direct Response
X	ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

FORWARDING HOUSE RESOLUTION # 166
IN SUPPORT OF DEPOT

Due Date: 950620

Routing Date: 950613

Date Originated: 950608

Mail Date:

TED MAZIA
THE CHIEF CLERK



ROOM - 129
MAIN CAPITOL BUILDING
PHONE: (717) 787-2372

HOUSE OF REPRESENTATIVES
COMMONWEALTH OF PENNSYLVANIA
HARRISBURG

Please refer to this number
when responding 950613-8

June 8, 1995

Al Cornella, Commissioner
Base Closure & Realignment Commission
1700 North Moore Street Suite 1425
Arlington VA 22209

Dear Commissioner Cornella:

Enclosed is a copy of House Resolution #166, which was adopted by the Pennsylvania House of Representatives on June 5, 1995

This Resolution is sent to you for your consideration in accordance with the directions contained in said Resolution.

Sincerely,

A handwritten signature in cursive script that reads "Ted Mazia".

Ted Mazia
Chief Clerk

TM/kc

THE GENERAL ASSEMBLY OF PENNSYLVANIA

HOUSE RESOLUTION

No. 166

Session of
1995

INTRODUCED BY TIGUE, CAWLEY, STABACK, PESCI, HASAY, KAISER,
SCRIMENTI, CAPPABIANCA, JAROLIN, McCALL, BELARDI, MUNDY,
STISH, BOSCOLA, MELIO, BELFANTI, BLAUM, ROONEY, SERAFINI,
MAJOR, BIRMELIN, CHADWICK, DEMPSEY, BAKER, BATTISTO, LUCYK,
SANTONI, FEESE, GORDNER AND CORPORA, JUNE 5, 1995

INTRODUCED AS NONCONTROVERSIAL RESOLUTION UNDER RULE 35,
JUNE 5, 1995

A RESOLUTION

1 Relating to maintaining the status quo at Tobyhanna Army Depot,
2 Pennsylvania.

3 WHEREAS, Tobyhanna Army Depot is the largest employer in
4 Northeastern Pennsylvania; and

5 WHEREAS, Tobyhanna Army Depot employs over 3,500 individuals,
6 providing approximately \$415 million a year into Northeastern
7 Pennsylvania's economy; and

8 WHEREAS, The United States Department of Defense has listed
9 Tobyhanna Army Depot as the best of such depots in the country;
10 and

11 WHEREAS, The Department of the Army has indicated that the
12 cost of duplicating Tobyhanna's features elsewhere would be
13 prohibitive; and

14 WHEREAS, Tobyhanna's employees design, test, repair and build
15 complex electronics for use by our military forces, the National
16 Security Agency, our NATO partners and the White House

1 Communications Agency; and

2 WHEREAS, It is a fact that these highly trained employees,
3 who have committed many years to serving our nation, would find
4 extreme difficulty in finding comparable positions in the
5 private sector if this depot is closed; and

6 WHEREAS, Hundreds of Tobyhanna workers volunteered for
7 operation Desert Shield and Desert Storm; therefore be it

8 RESOLVED, That the House of Representatives of the
9 Commonwealth of Pennsylvania urge the President of the United
10 States, the Congress of the United States and the Defense Base
11 Closure and Realignment Commission to suspend any further effort
12 to close Tobyhanna Army Depot to ensure that this most important
13 facility continues to provide the best service to the United
14 States of America and that Tobyhanna Army Depot endures as the
15 major employer of Northeastern Pennsylvania.



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

Please refer to this number
when responding 950613-ER1

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA
REBECCA COX
GEN J. B. DAVIS, USAF (RET)
S. LEE KLING
RADM BENJAMIN F. MONTOYA, USN (RET)
MG JOSUE ROBLES, JR., USA (RET)
WENDI LOUISE STEELE

June 16, 1995

The Honorable Ted Mazia
The Chief Clerk
Commonwealth of Pennsylvania
House of Representatives
Room 129
Harrisburg, Pennsylvania 17100

Dear Mr. Mazia:

Thank you for providing the Commission with a copy of House Resolution #166, adopted by the Pennsylvania House of Representatives in support of the Tobyhanna Army Depot, Pennsylvania. I certainly understand your interest in the base closure and realignment process and welcome your comments.

I can assure you that this Commission is committed to evaluating military bases in a fair and objective manner. As you may know, the Commission recently received testimony on behalf of the Tobyhanna Army Depot during a public regional hearing in Boston, Massachusetts, on June 3, 1995. In addition, the Commission visited Tobyhanna Army Depot on June 1, 1995 to examine, firsthand, the operations conducted at the base. The information gained during the hearing and base visit, in addition to all other sources of information provided to the Commission and pertaining to Tobyhanna Army Depot, will be carefully scrutinized by the Commissioners and staff before a decision is reached affecting the facility.

Please do not hesitate to contact me if you have additional information to bring to the attention of the Commission.

Sincerely,

Al Cornella
Commissioner

AC:cmc

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950613-9

FROM: DEMBROW, DANA LEE	TO: DIXON
TITLE: MEMBER	TITLE: CHAIRMAN
ORGANIZATION: HOUSE OF DELEGATES, (MD)	ORGANIZATION: DBCRC
INSTALLATION (S) DISCUSSED: NSWC, WHITE OAK	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA	✓		
				COMMISSIONER ROBLES	✓		
DIR./CONGRESSIONAL LIAISON		⓪		COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER		X	
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

⓪	Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
	Prepare Reply for Staff Director's Signature		Prepare Direct Response
X	ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

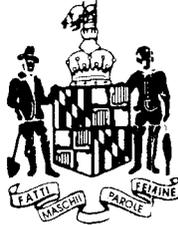
LETTER OF SUPPORT

Due Date: <u>950615</u>	Routing Date: <u>950613</u>	Date Originated: <u>950609</u>	Mail Date:
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District Office

2917 Schubert Drive
Silver Spring, Maryland 20904-6893
Telephone: (301) 890-0225
FAX to same number

Chairman
County Affairs Committee
Montgomery Delegation



State House Office

219-A Lowe House Office Building
Annapolis, Maryland 21401-1991
Telephone: (410) 841-3052
Toll Free from Washington Area 858-3052

Chairman
Civil Law Subcommittee
House Judiciary Committee

HOUSE OF DELEGATES

ANNAPOLIS, MARYLAND 21401-1991

Dana Lee Dembrow

June 9, 1995

950613-9

Alan Dixon, Chair
Defense Base Closure and Realignment Commission
1700 N. Moore Street, Suite 1425
Arlington, Virginia 22209

Re: White Oak Naval Surface Weapon Center

Dear Mr. Dixon:

This is directed to you in support of the continued operation of the Naval Surface Weapons Center at White Oak in Silver Spring, Maryland.

While it has been proposed that the base at White Oak be closed and its operations and personnel transferred to the Naval Yard in the District of Columbia, this office would like to point out additional features that militate against closure and for the continued use of White Oak. In the wake of the bombing in Oklahoma City it is apparent that federal facilities must be secured against terrorist attack. In addition to the unique facilities offered at White Oak, the perimeter fence, the expanse of open land separating the buildings from the road and the other superior security features already in place at the Naval Surface Weapons Center offer greater security for military operations than an urban office building in Washington, D.C. We believe that continuing operations and going forward with plans to transfer additional operations to the base at White Oak would be in the best interests of national security.

We hope that as the Base Closure Commission weighs the benefits of retaining the White Oak Naval Surface Weapons Center that due consideration will be given to the superior security offered by the base. As always, if this office can be of further assistance to the Commission in this matter, please do not hesitate to let us know.

Sincerely yours,

Dana Lee Dembrow

Page Two

June 9, 1995

cc: Hon. Douglas Duncan, Mont. County Executive, 101 Monroe St.,
Rckvl., MD 20850

Mr. Mike Karen, 518 Harding Dr., Sil. Spr., MD 20901



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

Please refer to this number
when responding 950613-9R1

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:
AL CORNELLA
REBECCA COX
GEN J. B. DAVIS, USAF (RET)
S. LEE KLING
RADM BENJAMIN F. MONTOYA, USN (RET)
MG JOSUE ROBLES, JR., USA (RET)
WENDI LOUISE STEELE

June 15, 1995

The Honorable Dana Lee Dembrow
Maryland House of Delegates
219-A Lowe House Office Building
Annapolis, Maryland 21401-1991

Dear Delegate Dembrow:

Thank you for your letter in support of Naval Surface Weapons Center (NSWC), White Oak, Maryland. I certainly appreciate your interest in the base closure and realignment process and welcome your comments.

You may be certain that the Commission will thoroughly review the information used by the Defense Department in making its recommendations. I can assure you that the information you have provided will be considered by the Commission in our review and analysis of the Secretary of Defense's recommendation on the NSWC, White Oak.

Please do not hesitate to contact me if you have additional information to bring to the attention of the Commission.

Sincerely,



Alan J. Dixon
Chairman

AJD:cmc

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950613-10

FROM: MACHADO, MICHAEL J.	TO: DIXON
TITLE: ASSEMBLY MEMBER	TITLE: CHAIRMAN
ORGANIZATION: CA STATE LEGISLATURE	ORGANIZATION: DBCRC
INSTALLATION (s) DISCUSSED:	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON		Ⓢ		COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER		X	
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

<input checked="" type="checkbox"/> Prepare Reply for Chairman's Signature	<input type="checkbox"/> Prepare Reply for Commissioner's Signature
<input type="checkbox"/> Prepare Reply for Staff Director's Signature	<input type="checkbox"/> Prepare Direct Response
X ACTION: Offer Comments and/or Suggestions	✓ FYI

Subject/Remarks:
SUPPORTING PORT OF STOCKTON'S REQUEST TO REALIGN ROUGH AND READY ISLAND

Due Date: 950615	Routing Date: 950613	Date Originated: 950529	Mail Date:
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STATE CAPITOL
P.O. BOX 942849
SACRAMENTO, CA 94249-0001
(916) 445-7931

DISTRICT OFFICE
31 EAST CHANNEL STREET
ROOM 306
STOCKTON, CA 95202
(209) 948-7479

Assembly California Legislature

MICHAEL J. MACHADO
ASSEMBLY MEMBER, SEVENTEENTH DISTRICT

VICE CHAIR
ASSEMBLY COMMITTEE ON
AGRICULTURE

MEMBER, COMMITTEES ON:
BANKING AND FINANCE
BUDGET
CONSUMER PROTECTION,
GOVERNMENTAL EFFICIENCY
AND ECONOMIC DEVELOPMENT

May 29, 1995

Please refer to this number
when responding 950613-10

Alan Dickson, Chairman
Defense Base Closure and Realignment Commission
1700 North Moore Street, Suite 1425
Arlington, VA 22209

Dear Chairman Dickson,

I have been advised by Port of Stockton's Director Alex Krygsman that he has asked the BRAC Commission to realign the U.S. Navy facility on Rough and Ready Island in San Joaquin County.

Port Director Krygsman tells me the Port of Stockton is prepared to take over the management, operation and maintenance of Rough and Ready Island. Included in the Port's plan for this property is a provision for the U.S. Navy and other federal agencies to continue using the island for their respective operations.

The Port plans to introduce maritime activities on the island as space is made available in order to extend its current operations which are now adjacent to Rough and Ready Island.

I strongly support the Port of Stockton's request to the BRAC Commission to realign Rough and Ready Island. Port acquisition of the island makes good economic sense for the federal government and for our community.

Thank you, and I appreciate you giving this important request your attention.

Sincerely,



MICHAEL J. MACHADO
Assemblymember, 17th District

MJM:cb



June 14, 1995

The Honorable Michael J. Machado
Assemblymember, 17th District
California Legislature
State Capitol
P.O. Box 942849
Sacramento, California 94249-0001

Dear Assemblymember Machado:

Thank you for your letter requesting that the Commission consider adding the functions of the Naval Communications Station on Rough and Ready Island to the Secretary of Defense's list of installations to be closed or realigned. I certainly understand your interest in the base closure and realignment process and welcome your comments.

As you may know, the Commission voted on May 10, to consider an additional thirty-five military activities as proposed changes to the Secretary of Defense's list of bases recommended for closure and realignment. After careful review, the Commission decided not to add Rough and Ready Island to the Secretary's list.

Please do not hesitate to contact me whenever you believe I can be of service.

Sincerely,

Alan J. Dixon
Chairman

AJD:js

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950613-11

FROM: BROWN, DONALD C.	TO: DIXON
TITLE: PRESIDENT, RES OFFICER ASOC	TITLE: CHAIRMAN
ORGANIZATION: ALABAMA DEPT	ORGANIZATION: DBCRC
INSTALLATION (S) DISCUSSED: FORT MCCLELLAN	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON		Ⓢ		COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER		X	
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

<input checked="" type="checkbox"/> Prepare Reply for Chairman's Signature	<input type="checkbox"/> Prepare Reply for Commissioner's Signature
<input type="checkbox"/> Prepare Reply for Staff Director's Signature	<input type="checkbox"/> Prepare Direct Response
<input checked="" type="checkbox"/> ACTION: Offer Comments and/or Suggestions	<input checked="" type="checkbox"/> FYI

Subject/Remarks:

FORWARDING RES IN SUPPORT OF KEEPING THE CHEMICAL DEFENSE PREPARATION SCHOOL AT FORT

Due Date: 950620	Routing Date: 950613	Date Originated: 950602	Mail Date:
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Reserve Officers Association
of the **UNITED STATES**



ALABAMA DEPARTMENT



June 2, 1995

Please refer to this number
when responding 950613-11

Mr. Alan Dixon, Chairman
Base Closure and Realignment Commission
1700 North Moore Street, Suite 1425
Arlington, VA 22209

Dear Mr. Dixon:

The closing of military bases is a subject of great interest and concern to all citizens, particularly those who serve in uniform. The military reserve community shares these concerns.

The Reserve Officers Association - Alabama Department, representing a total membership of about 2100 officers of all branches of the military, held its annual convention on 22 April 95 in Huntsville, Alabama. Attached is a copy of the Resolution unanimously adopted by the Alabama Department regarding the proposed closure of Ft. McClellan.

While many closures might be deemed painful, and perhaps even signal a diminished military capability, the present threat to Ft. McClellan and its chemical training program was viewed with alarm. The proposed closure and shift of function to Ft. Leonard Wood, Missouri, will leave this country with a gap in its ability to provide chemical warfare training. We can not afford this at any cost. Furthermore, the Army's cost analysis is inadequate and will not produce the savings anticipated.

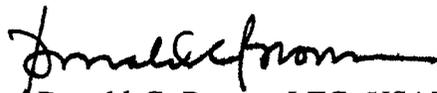
Ft. McClellan has become a symbol of American chemical defense capability. Its reputation has been earned. Its contribution to national security is significant. The closing of Ft. McClellan and the shifting of chemical defense can only be disruptive and will unavoidably threaten the existence of an efficient chemical defense program. Ft. McClellan is a national security concern.

Our Resolution urges the Commission to remove Ft. McClellan from the realignment/closure list and to preserve its excellent chemical defense training program. The only

Mr. Alan Dixon, Chairman
page 2
June 2, 1995

alternative is to insure an effective program **in place and in operation prior to** any disruptive influences, not now possible with proposed move. We trust you and your Commission will view the proposed movement with utmost skepticism.

Very Truly Yours



Donald C. Brown, LTC, USAFR
President, Reserve Officers Association
Alabama Department

cc: Sen. Howell Heflin
Sen. Richard Shelby
Sen. Sam Nunn
Sen. Robert Dole
Rep. Newt Gingrich
Rep. Spencer Backus
Rep. Tom Bevill
Rep. Glen Browder
Rep. Sonny Callahan
Rep. Bud Cramer
Rep. Terry Everett
Rep. Earl Hilliard
MG Josue Robles, Jr., USA, Ret.
Gen. James B. Davis, USAF, Ret.
RADM Ben Montoya, USN, Ret.
Ms. Wendi Steele
Ms. Rebecca Cox
Mr. Al Cornelia
Mr. S. Lee Kling

Donald C. Brown, President
412 North Hull Street
Montgomery, AL 36104

Spokesman: _____
Locator: _____
Resolution No. 95- _____

Subject Category

RESOLUTION
TO
PRESERVE CHEMICAL DEFENSE PREPAREDNESS

WHEREAS, the Department of Defense has twice proposed the closure of Ft. McClellan, Alabama, the only site worldwide where troops can receive training with live chemical agents; and

WHEREAS, the Base Realignment & Closure Commission (BRAC) has twice removed Ft. McClellan from the closure list due to its importance to national defense; and

WHEREAS, in March, 1995, the Department of Defense again announced its intent to close Ft. McClellan although no change has occurred to assure high quality, uninterrupted training for U.S. Military personnel in the detection of and defense against chemical agents; and

WHEREAS, proliferation of chemical warfare capabilities continues unabated throughout the world, particularly in and among third world countries;

NOW THEREFORE, BE IT RESOLVED, that the Reserve Officers Association of the United States, chartered by Congress, urge the Base Realignment and Closure Commission (BRAC) to remove Ft. McClellan from the proposed closure list, or to otherwise require from the Department of Defense the highest level of proof that military preparedness in chemical detection/defense will not be interrupted or diminished by such a closure.

Adopted by: Alabama Department
Date: April 22, 1995

Attest:

Patricia A. Fleming, MAJ
Secretary



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

Please refer to this number
when responding 950613-11R1

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA
REBECCA COX
GEN J. B. DAVIS, USAF (RET)
S. LEE KLING
RADM BENJAMIN F. MONTOYA, USN (RET)
MG JOSUE ROBLES, JR., USA (RET)
WENDI LOUISE STEELE

June 16, 1995

Mr. Donald C. Brown, LTC, USAFR
President, Reserve Officers Association
Alabama Department
412 North Hull Street
Montgomery, Alabama 36104

Dear Mr. Brown:

Thank you for forwarding to the Commission a copy of a resolution unanimously adopted by the Reserve Officers Association-Alabama Department in support of Fort McClellan. I appreciate your strong interest in the future of Fort McClellan, and welcome your comments.

You may be certain that the Commission will thoroughly review the information used by the Defense Department in making its recommendations. I can assure you that the information you have provided will be considered by the Commission during our review and analysis of the Secretary of Defense's recommendation on Fort McClellan.

Please do not hesitate to contact me if you have additional information to bring to the attention of the Commission.

Sincerely,


Alan J. Dixon
Chairman

AJD:js

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950613-12

FROM: KIECK, DAVID M.	TO: DIXON
TITLE: MAYOR	TITLE: CHAIRMAN
ORGANIZATION: SOUTH MILWAUKEE, WI	ORGANIZATION: DBCRC
INSTALLATION (S) DISCUSSED: GENERAL MITCHELL AIR RESERVE STATION	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON		⊙		COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER		X	
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

⊙	Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
	Prepare Reply for Staff Director's Signature		Prepare Direct Response
X	ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:
 FORWARDING RESOLUTION # 95- IN SUPPORT OF STATION

Due Date: 950620	Routing Date: 950613	Date Originated: 950608	Mail Date:
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city of . . . **South
Milwaukee**

OFFICE OF THE MAYOR
David M. Kieck
414-762-2222

Please refer to this number
when recording 950613-12

June 8, 1995

Allan J. Dixon
Defense Base Realignment Enclosing Commission
1700 N. Moore Street
Suite 1425
Arlington, VA 22209

Dear Mr. Allan J. Dixon:

Attached is a resolution adopted by the South Milwaukee Common Council in support of the General Mitchell Air Reserve Station, 440th Airlift Wing. We understand that the task of the DBRCC is a difficult one and trust you will give consideration to the 440th, based upon its value to the United States government and with consideration to its value to the southeast part of Wisconsin. Thank you for your consideration.

Sincerely,

David M. Kieck
Mayor

cc Mayor John Norquist
Mayor Milton Vretenar
Mayor Raymond Glowacki
Mayor Dale Richard
Raymond Perry

RESOLUTION NO. 95-

CITY OF SOUTH MILWAUKEE

**RESOLUTION SUPPORTING THE CONTINUED OPERATION
OF THE 440TH AIRLIFT WING, AIR RESERVE STATION**

WHEREAS, the 440th Airlift Wing has been a part of our community and neighboring communities since 1952; and

WHEREAS, the Defense Base Realignment and Closure Commission is currently evaluating the 440th's relative value to the Total Force requirement; and

WHEREAS, the 440th has been an outstanding neighbor to the Cities of South Milwaukee, Cudahy, Oak Creek, Milwaukee, and St. Francis; and

WHEREAS, the members of the 440th have participated in our communities and actually played a role in furthering cooperation and communication between our communities; and

WHEREAS, the 440th employs 350 civilian employees and is home for 1300 reservists, making a substantial contribution to the local economy; and

WHEREAS, the 440th is an effective and cost efficient base for the United States government;

NOW, THEREFORE, BE IT HEREBY RESOLVED, by the South Milwaukee Common Council, that we urge the Defense Base Realignment and Closure Commission to give favorably consideration to the continued operation of the 440th Airlift Wing, based upon its excellent record.

BE IT FURTHER RESOLVED, that the South Milwaukee Common Council gives its unreserved support to the continuation of the General Mitchell Air Reserve Station.

Introduced at a regular meeting of the Common Council of the City of South Milwaukee this _____ day of _____, 1995.

DAVID M. KIECK, Mayor

JACQUELINE JOHNSON, City Clerk

Adopted: _____

Approved: _____



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:
AL CORNELLA
REBECCA COX
GEN J. B. DAVIS, USAF (RET)
S. LEE KLING
RADM BENJAMIN F. MONTOYA, USN (RET)
MG JOSUE ROBLES, JR., USA (RET)
WENDI LOUISE STEELE

June 16, 1995

The Honorable David M. Kieck
Mayor, City of South Milwaukee
City Administration Building
2424 15th Avenue
South Milwaukee, Wisconsin 53172

Please refer to this number
when responding 9506B-12R1

Dear Mayor Kieck:

Thank you for your letter expressing your support for the General Mitchell Air Reserve Station (ARS), Wisconsin. I have passed it along to my fellow Commissioners and the Commission staff and it will be carefully considered as we proceed with our evaluation of bases on the closure and realignment list.

At the Commission's May 10 meeting in Washington, D.C., I issued the enclosed statement regarding bases on which I have recused myself from participation. As you can see from this statement, I will not participate in any decision affecting any Illinois base that may come before the Commission. I want there to be no chance of even an appearance of loss of impartiality in the performance of my official duties.

Again, let me assure you all arguments surrounding the General Mitchell ARS will be fully and objectively evaluated by the Commission. I can assure you that the information you have provided will be considered by the Commission as we conclude our review of the nation's military infrastructure.

Please do not hesitate to contact me if you have additional information to bring to the attention of the Commission.

Sincerely,

Alan J. Dixon
Chairman



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA
REBECCA COX
GEN J. B. DAVIS, USAF (RET)
S. LEE KLING
RADM BENJAMIN F. MONTOYA, USN (RET)
MG JOSUE ROBLES, JR., USA (RET)
WENDI LOUISE STEELE

STATEMENT OF CHAIRMAN DIXON ON RECUSAL

Washington, D.C.

May 10, 1995

LADIES AND GENTLEMEN, I BELIEVE THIS IS THE APPROPRIATE TIME TO MAKE A BRIEF STATEMENT REGARDING BASES ON WHICH I HAVE RECUSED MYSELF FROM PARTICIPATION.

IT WAS MY PRIVILEGE FOR 42 YEARS TO SERVE THE CITIZENS OF ILLINOIS AS AN ELECTED OFFICIAL. FOR 20 OF THOSE YEARS, I SERVED IN STATEWIDE OFFICES. CLEARLY, MY RELATIONSHIP WITH THE PEOPLE OF MY HOME STATE IS A SPECIAL ONE OF WHICH I AM VERY PROUD.

AT THE SAME TIME, HOWEVER, I DO NOT WISH THAT RELATIONSHIP EVER TO CLOUD THE WORK OF THIS COMMISSION. I WISH TO INSURE THAT THERE IS NO CHANCE OF EVEN AN APPEARANCE OF LOSS OF IMPARTIALITY IN THE PERFORMANCE OF MY OFFICIAL DUTIES.

FOR THAT REASON, I WILL RECUSE MYSELF FROM PARTICIPATION IN ANY PART OF THE BASE CLOSURE PROCESS THAT AFFECTS ANY ILLINOIS INSTALLATION, EVEN THOUGH SUCH A RECUSAL IS NOT REQUIRED BY THE ETHICS STATUTES THAT GOVERN US.

HOWEVER, THOSE STATUTES DO REQUIRE RECUSAL WHEN ANY COMMISSIONER HAS A DIRECT FINANCIAL INTEREST THAT COULD BE AFFECTED BY A BASE CLOSURE OR REALIGNMENT. I FIND MYSELF IN SUCH A SITUATION ON THE ARMY PROPOSAL TO DISESTABLISH ITS AVIATION-TROOP COMMAND.

SO I WILL RECUSE MYSELF ON THE ATCOM PROPOSAL, AND ON ANY OTHERS THAT MAY BE RELATED TO ATCOM.

HAVING SAID THAT, WE ARE NOW READY FOR THE STAFF PRESENTATION ON THE O'HARE AIR FORCE RESERVE UNIT.

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950613-13

FROM: ABEL, MICHAEL J.	TO: DIXON
TITLE: MEMBER OF CITY COUNCIL	TITLE: CHAIRMAN
ORGANIZATION: NEW YORK, NY	ORGANIZATION: DBCRC
INSTALLATION (s) DISCUSSED: FORT TOTTEN	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA	✓		
				COMMISSIONER ROBLES	✓		
DIR./CONGRESSIONAL LIAISON		⓪		COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER		X	
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

<input checked="" type="checkbox"/> Prepare Reply for Chairman's Signature	<input type="checkbox"/> Prepare Reply for Commissioner's Signature
<input type="checkbox"/> Prepare Reply for Staff Director's Signature	<input type="checkbox"/> Prepare Direct Response
<input checked="" type="checkbox"/> ACTION: Offer Comments and/or Suggestions	<input checked="" type="checkbox"/> FYI

Subject/Remarks:

LETTER OF SUPPORT

Due Date: 950615	Routing Date: 950613	Date Originated: 950529	Mail Date:
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MICHAEL J. ABEL
Council Member, 19th District
Northeast Queens

Committees

Land Use
Education
Economic Development
Youth Services

Sub Committee

Landmarks, Public Siting
and Maritime Uses



**THE COUNCIL
OF
THE CITY OF NEW YORK
CITY HALL
NEW YORK, N.Y. 10007
(212) 788-7357**

District Offices

- 199-17A 32nd Avenue
Bayside West, NY 11358
(718) 352-0200
(718) 352-5405 (Fax)
- 132-07N 14th Avenue
College Point, NY 11356
(718) 746-6810
(718) 746-7426 (Fax)

Please refer to this number
when responding 950613-13

May 29, 1995

Hon. Alan J. Dixon
Chairman, U.S. Defense Base Closure and Realignment Commission
1700 North Moore Street, Suite 1425
Arlington VA 22209

Re: Fort Totten

Dear Chairman Dixon:

I am writing to appeal to you regarding proposed plans to close the military operations of Fort Totten located in my district in Queens, New York. This past weekend our communities came together in celebration of our nation's veterans, all of those who made the ultimate sacrifice for their and our country.

Our veterans and our current armed forces are our most precious resource. And it is my belief that it would be detrimental to ask the families and the reservists based at Fort Totten, the home of the 77th Army Reserve Command, the largest reserve in the nation, to abandon their homes. I have vehemently opposed past efforts to withdraw Fort Totten as a military base and allow alternative uses of this property. I do also support the various community-based organizations that are housed on the property such as the Bayside Historical Society and the Bay Community Ambulance Corp. The base is also utilized by the Coast Guard and EMS as well as many other youth groups and community organizations for their programs.

The support for the present use of the military base at Fort Totten by the U.S. Army, Coast Guard and community-based organizations has been widespread and overwhelming. Among the most prominent political supporters of continuing military use are Mayor Rudolph Giuliani, Assemblyman Doug Prescott, State Senator Frank Padavan, and Borough President Claire Shulman.

I know that the Mayor has sent a letter to you explaining the negative economic impact on New York City that will result from the closure or realignment of the Fort Totten, Fort Hamilton and Staten Island bases, with which I concur. However, I must also stress the negative impact this decision will have on the community itself. Simply put, Fort Totten is the Bayside community and the Bayside community is Fort Totten. One cannot remove one without significant and detrimental impact on the other. It is equivalent to tearing apart a portion of a town or village.

The residents housed at Fort Totten are viable and important community members and the community offers these families a good and decent area in which to live, receive education, shop and partake in various community services.

I understand the many factors that must be considered in your decisions. But I hope that the needs of our military personnel and their families will come first. And I hope that you can understand our need to keep this unique and beautiful community together and that our ability to do so hinges upon your decision.

I ask for your Commission's support in this matter. If there is anything I may do to help Fort Totten remain as it is, please feel free to ask. I appreciate your consideration and your reply.

Sincerely,

A handwritten signature in black ink, appearing to read 'Michael J. Abel', with a stylized flourish extending to the right.

Michael J. Abel
Member of the City Council
19th Council District
City of New York



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

Please refer to this number
when responding 950613-13R1

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA
REBECCA COX
GEN J. B. DAVIS, USAF (RET)
S. LEE KLING
RADM BENJAMIN F. MONTOYA, USN (RET)
MG JOSUE ROBLES, JR., USA (RET)
WENDI LOUISE STEELE

June 15, 1995

The Honorable Michael J. Abel
Council Member, 19th District
The City of New York
City Hall
New York, New York 10007

Dear Councilmember Abel:

Thank you for your letter in support of Fort Totten, New York. I certainly appreciate your interest in the base closure and realignment process and welcome your comments.

You may be certain that the Commission will thoroughly review the information used by the Defense Department in making its recommendations. I can assure you that the information you have provided will be considered by the Commission in our review and analysis of the Secretary of Defense's recommendation on Fort Totten.

Please do not hesitate to contact me if you have additional information to bring to the attention of the Commission.

Sincerely,



Alan J. Dixon
Chairman

AJD:cmc

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950613-14

FROM: GROMLICH, DEBORAH	TO: DIXON
TITLE: SECRETARY	TITLE: CHAIRMAN
ORGANIZATION: MADISON TOWNSHIP, PA	ORGANIZATION: DBCRC
INSTALLATION (s) DISCUSSED: TOBYHANNA	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON		⓪		COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER		X	
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

<input checked="" type="checkbox"/> Prepare Reply for Chairman's Signature	<input type="checkbox"/> Prepare Reply for Commissioner's Signature
<input type="checkbox"/> Prepare Reply for Staff Director's Signature	<input type="checkbox"/> Prepare Direct Response
<input checked="" type="checkbox"/> ACTION: Offer Comments and/or Suggestions	<input checked="" type="checkbox"/> FYI

Subject/Remarks:
 FORWARDING RESOLUTION IN SUPPORT OF TOBYHANNA.

Due Date: 950620	Routing Date: 950613	Date Originated: 950526	Mail Date:
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**MADISON TOWNSHIP
RR 5 BOX 5075
MOSCOW, PA 18444**

May 26, 1995

The Honorable Alan J. Dixon
Chairman
Defense Base Closure and Realignment Commission
1700 N. Moore Street
Arlington, VA 22209

Please refer to this number
when responding 950613-14

Dear Senator Dixon:

We are writing this letter as a means of support for the continued operation and on the future of Tobyhanna Army Depot, Monroe County, Pennsylvania.

The Madison Township Board of Supervisors, acting as the elected representatives of the residents of the County of Lackawanna, have been informed that the Tobyhanna Army Depot could be under consideration for closure or realignment.

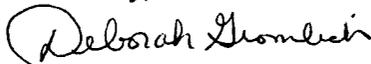
After reviewing this possibility, it was discovered that of the approximately 3,500 total employees working at the Depot, 1,500 are Lackawanna County residents.

The Tobyhanna Army Depot is one of Lackawanna County's largest employers. Based on the fact that the Depot employees such a large population and on the ever increasing rate of unemployment within the county, the loss of the Tobyhanna Army Depot would create an extreme hardship on the work force and prove to be an economic disaster for the entire area.

We respectfully request your careful consideration and favorable response to this request. We cannot express enough the importance of the continued operation of Tobyhanna Army Depot.

Thank you for your time and consideration.

Sincerely,



Deborah Gromlich
Madison Township Secretary

cc: Governor Ridge
cc: Congressman McDade
cc: Senator Spector
cc: Senator Santorum
cc: file

**MADISON TOWNSHIP
RR 5 BOX 5075
MOSCOW, PA 18444**

RESOLUTION IN SUPPORT OF TOBYHANNA

WHEREAS, Tobyhanna Army Depot employs approximately 1,500 Lackawanna County dedicated men and women, and

WHEREAS, Tobyhanna Army Depot is the largest, most productive and cost efficient maintenance facility in the Department of Defense, and

WHEREAS, Tobyhanna Army Depot has proven record of support to our Armed Forces and has demonstrated this capability in numerous operations of those Armed Forces from the 1950's to today, and

WHEREAS, Tobyhanna Army Depot, with a total work force of more that 3,500, is the largest employer in Northeastern Pennsylvania, and

WHEREAS, its annual economic impact in the area exceed \$400 million, and

WHEREAS, the closure of this facility would be damaging to the readiness of our Armed Forces and devastation to the quality of life and regional economy,

NOW, THEREFORE, we Madison Township Board of Supervisors do salute the patriotism, skill and dedication of the personnel of Tobyhanna Army Depot and express our support for the continued operation of the modern, well-maintained and technologically-sophisticated defense facility.

**Floyd Thomas, Chairman
Madison Township Board of Supervisors**



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

Please refer to this number
when responding: 950613-1421

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:
AL CORNELLA
REBECCA COX
GEN J. B. DAVIS, USAF (RET)
S. LEE KLING
RADM BENJAMIN F. MONTOYA, USN (RET)
MG JOSUE ROBLES, JR., USA (RET)
WENDI LOUISE STEELE

June 16, 1995

Ms. Deborah Gromlich
Madison Township Secretary
RR 5, Box 5075
Moscow, Pennsylvania 18444

Dear Secretary Gromlich:

Thank you for providing the Commission with a copy of a resolution, adopted by the Madison Township Board of Supervisors, in support of the Tobyhanna Army Depot, Pennsylvania. I certainly understand your interest in the base closure and realignment process and welcome your comments.

I can assure you that this Commission is committed to evaluating military bases in a fair and objective manner. As you may know, the Commission recently received testimony on behalf of the Tobyhanna Army Depot during a public regional hearing in Boston, Massachusetts, on June 3, 1995. In addition, the Commission visited Tobyhanna Army Depot on June 1, 1995 to examine, firsthand, the operations conducted at the base. The information gained during the hearing and base visit, in addition to all other sources of information provided to the Commission and pertaining to Tobyhanna Army Depot, will be carefully scrutinized by the Commissioners and staff before a decision is reached affecting the facility.

Please do not hesitate to contact me if you have additional information to bring to the attention of the Commission.

Sincerely,



Alan J. Dixon
Chairman

AJD:cmc

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950613-15

FROM: SCHUYLER, VINCENT E	TO: DIXON
TITLE: MAYOR	TITLE: CHAIRMAN
ORGANIZATION: GIRARD, OH	ORGANIZATION: DBCRC
INSTALLATION (s) DISCUSSED: YOUNGSTOWN - WARREN ARS	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTROYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON		Ⓢ		COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER		X	
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Ⓢ	Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
	Prepare Reply for Staff Director's Signature		Prepare Direct Response
X	ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

LETTER OF SUPPORT

Due Date: 950620	Routing Date: 950613	Date Originated: 950530	Mail Date:
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*Girard City Hall & Gym
Erected 1937*

Office of the Mayor

Vincent E. Schuyler/Mayor

City of Girard, Ohio

City Building / 100 W. Main St.

Girard, Ohio 44420

Telephone: (216) 545-3879

Fax: (216) 545-4508

May 30, 1995

The Honorable
Alan J. Dixon, Chairman
BRAC Commission
1700 North Moore St, Suite 1425
Arlington, VA 22208

Please refer to this number
when responding 950613-15

Dear Chairman Dixon:

I am writing you to support the continued operation of the 910 AW/CC, 3976 King Graves Road, Youngstown-Warren Regional Airport, Air Reserve Station, Vienna, Ohio.

Sincerely,

VINCENT E. SCHUYLER

VES/ko

Enclosure

- The Youngstown Air Reserve Station is an integral part of the future development of the adjacent Youngstown-Warren Regional Airport. Plans are underway to develop a "cargo hub" at the regional airport which would tie in with the new philosophy of being able to move assets and resources through expedient commercial means (i.e., express mail service, just in time inventory.)
- The Youngstown Air Reserve Station has become one of the area's largest single employers and its loss would have serious consequences. In fact, because of its recent expansion efforts and anticipated growth, the area has seen a number of local businesses are also planning expansion.
- The local community depends heavily on several key capabilities of the Reserve Station. One in particular is the Reserve Station Fire Department. The station provides full time fire/crash rescue capability for the Regional Airport and has numerous mutual aid agreements with surrounding communities. Over the past several years, the station has responded with assistance during tornado damage recovery, fuel fires, and numerous automobile accidents; and in 1981 and 1995, the station responded to local aircraft crashes.
- The local community views the Air Reserve Station as an extension of the larger local community. The surrounding areas have been extremely active in humanitarian causes throughout the world. In extending the arm of the local community, the personnel assigned to the station assisted in airlifting supplies and resources to Central and South America and throughout the southern region. Recently, air station personnel supported a high-visibility mission to India in support of Mother Teresa and her cause while en-route to Thailand to participate in an exercise.
- The aerial spray mission is unique to the 910 AW within the DOD as both a peacetime and wartime capability. The unit has helped during the aftermath of national disasters (Hurricanes Andrew and Hugo) by spraying large areas for pest borne disease control and has developed an oil spill dispersant response capability with the Coast Guard. This capability is also a wartime tasking.
- The 910 AW hosts well over a thousand visitors every year who take advantage of the facilities and capabilities of the base. Examples are school group tours, civic leader flights, Employer Support of Guard and Reserve functions, scouting events, handicapped sports jamborees, social events, and intramural sports.
- The Navy and Marine Corps Reserve Center is a \$3.8 million facility and is a tenant at the Air Station.
- The Navy supports five separate units (cargo handling, hospital, military sealift, Marine medical support and Seabees (with a total of 210 reservists.) There are ten Navy full-time staff.
- The Marine Corp consists of one 172 member landing support and cargo handling unit. There are ten Marine full-time staff members.
- The Navy-Marine Corps Reserve Center benefits many ways from being located at the Youngstown Air Reserve Station to include physical, operational, and personal security and shared use of base facilities such as billeting, base exchange, gym, and club which are not normally available at a Reserve Center.



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:
AL CORNELLA
REBECCA COX
GEN J. B. DAVIS, USAF (RET)
S. LEE KLING
RADM BENJAMIN F. MONTOYA, USN (RET)
MG JOSUE ROBLES, JR., USA (RET)
WENDI LOUISE STEELE

June 16, 1995

The Honorable Vincent E. Schuyler
Mayor, City of Girard, Ohio
City Building, 100 West Main Street
Girard, Ohio 44420

Please refer to this number
when responding 950613-15 R1

Dear Mayor Schuyler:

Thank you for your letter expressing your support for the Youngstown-Warren Air Reserve Station (ARS), Ohio. I have passed it along to my fellow Commissioners and the Commission staff and it will be carefully considered as we proceed with our evaluation of bases on the closure and realignment list.

At the Commission's May 10 meeting in Washington, D.C., I issued the enclosed statement regarding bases on which I have recused myself from participation. As you can see from this statement, I will not participate in any decision affecting any Illinois base that may come before the Commission. I want there to be no chance of even an appearance of loss of impartiality in the performance of my official duties.

Again, let me assure you all arguments surrounding the Youngstown ARS will be fully and objectively evaluated by the Commission. I can assure you that the information you have provided will be considered by the Commission as we conclude our review of the nation's military infrastructure.

Please do not hesitate to contact me if you have additional information to bring to the attention of the Commission.

Sincerely,



Alan J. Dixon
Chairman

AJD:js
Enclosure



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA

REBECCA COX

GEN J. B. DAVIS, USAF (RET)

S. LEE KLING

RADM BENJAMIN F. MONTOYA, USN (RET)

MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

STATEMENT OF CHAIRMAN DIXON ON RECUSAL

Washington, D.C.

May 10, 1995

LADIES AND GENTLEMEN, I BELIEVE THIS IS THE APPROPRIATE TIME TO MAKE A BRIEF STATEMENT REGARDING BASES ON WHICH I HAVE RECUSED MYSELF FROM PARTICIPATION.

IT WAS MY PRIVILEGE FOR 42 YEARS TO SERVE THE CITIZENS OF ILLINOIS AS AN ELECTED OFFICIAL. FOR 20 OF THOSE YEARS, I SERVED IN STATEWIDE OFFICES. CLEARLY, MY RELATIONSHIP WITH THE PEOPLE OF MY HOME STATE IS A SPECIAL ONE OF WHICH I AM VERY PROUD.

AT THE SAME TIME, HOWEVER, I DO NOT WISH THAT RELATIONSHIP EVER TO CLOUD THE WORK OF THIS COMMISSION. I WISH TO INSURE THAT THERE IS NO CHANCE OF EVEN AN APPEARANCE OF LOSS OF IMPARTIALITY IN THE PERFORMANCE OF MY OFFICIAL DUTIES.

FOR THAT REASON, I WILL RECUSE MYSELF FROM PARTICIPATION IN ANY PART OF THE BASE CLOSURE PROCESS THAT AFFECTS ANY ILLINOIS INSTALLATION, EVEN THOUGH SUCH A RECUSAL IS NOT REQUIRED BY THE ETHICS STATUTES THAT GOVERN US.

HOWEVER, THOSE STATUTES DO REQUIRE RECUSAL WHEN ANY COMMISSIONER HAS A DIRECT FINANCIAL INTEREST THAT COULD BE AFFECTED BY A BASE CLOSURE OR REALIGNMENT. I FIND MYSELF IN SUCH A SITUATION ON THE ARMY PROPOSAL TO DISESTABLISH ITS AVIATION-TROOP COMMAND.

SO I WILL RECUSE MYSELF ON THE ATCOM PROPOSAL, AND ON ANY OTHERS THAT MAY BE RELATED TO ATCOM.

HAVING SAID THAT, WE ARE NOW READY FOR THE STAFF PRESENTATION ON THE O'HARE AIR FORCE RESERVE UNIT.

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950613-16

FROM: FINCHER, HORACE	TO: DIXON
TITLE: MAYOR	TITLE: CHAIRMAN
ORGANIZATION: LITTLE, TX	ORGANIZATION: OBCRC
INSTALLATION (s) DISCUSSED: BROOKS, KELLY	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA	✓		
				COMMISSIONER ROBLES	✓		
DIR./CONGRESSIONAL LIAISON		⓪		COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER	✓		
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER		X	
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

<input checked="" type="checkbox"/> Prepare Reply for Chairman's Signature	<input type="checkbox"/> Prepare Reply for Commissioner's Signature
<input type="checkbox"/> Prepare Reply for Staff Director's Signature	<input type="checkbox"/> Prepare Direct Response
<input checked="" type="checkbox"/> ACTION: Offer Comments and/or Suggestions	<input checked="" type="checkbox"/> FYI

Subject/Remarks:

LETTER OF SUPPORT

Due Date: 950615	Routing Date: 950613	Date Originated: 950605	Mail Date:
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CITY OF LYTLE

A City on the Grow
P.O. Box 743 Lytle, Texas 78052
(210) 709-3692

Brooks

950613-16

June 5, 1995

Allan J. Dixon,
Chairman
Base Closure & Realignment Commission
1700 N. Moore St.
Suite 1425
Arlington, VA 22209

Dear Senator Dixon:

I am writing on behalf of myself, City Council members and the citizens of Lytle, Texas to express our concerns regarding the possible closure of Brooks AFB and Kelly AFB and the realignment/downsizing of the air logistics.

The City of Lytle is located nine miles from the city limits of San Antonio, Texas on IH 35 towards Laredo, Texas.

Approximately two hundred of our local citizens work at Kelly. Should Kelly be closed or downsized, this would have a great impact on our City's economics, as well as the devastating impact on the families of these employees. Their total financial resources depend on their jobs at Kelly and Brooks AFB.

On behalf of myself, the City Council of Lytle, the citizens of Lytle and especially those who it would effect the most, we urge you to reconsider closing these bases. Thanking you in advance.

Sincerely,


Mayor Horace Fincher
Lytle, Texas

HF:re



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

please refer to this number
when responding 950613-1621

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA
REBECCA COX
GEN J. B. DAVIS, USAF (RET)
S. LEE KLING
RADM BENJAMIN F. MONTOYA, USN (RET)
MG JOSUE ROBLES, JR., USA (RET)
WENDI LOUISE STEELE

June 15, 1995

The Honorable Horace Fincher
Mayor, City of Lytle
P.O. Box 743
Lytle, Texas 78052

Dear Mayor Fincher:

Thank you for your letter expressing support for Kelly Air Force Base and Brooks Air Force Base. I certainly appreciate your interest in the base closure and realignment process and welcome your comments.

You may be certain that the Commission will thoroughly review the information used by the Defense Department in making its recommendations. I can assure you that the information you have provided will be considered by the Commission in our review and analysis of the nation's military infrastructure.

Please do not hesitate to contact me if you have additional information to bring to the attention of the Commission.

Sincerely,

Alan J. Dixon
Chairman

AJD:cmc

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950613-17

FROM: HARVEY, ROBERT L.	TO: DIXON
FILE: CHAIRMAN	TITLE: CHAIRMAN
ORGANIZATION: CA UNEPLOY INSURANCE APPEALS BOARD	ORGANIZATION: DBCR
INSTALLATION (s) DISCUSSED: MCCLELLAN AFB	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON		Ⓢ		COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER		X	
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Ⓢ	Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
	Prepare Reply for Staff Director's Signature		Prepare Direct Response
X	ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:
LETTER OF SUPPORT

Date: 950620	Routing Date: 950613	Date Originated: 950608	Mail Date:
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State of California - Health and Welfare Agency

CALIFORNIA UNEMPLOYMENT INSURANCE APPEALS BOARD

2400 Venture Oaks Way, Suite 300

Post Office Box 944275

Sacramento, CA 94244-2750

(916) 263-6783

Facsimile (916) 263-6836

June 8, 1995

Honorable Alan J. Dixon
Defense Base Closure & Realignment Commission
1700 North Moore Street, Suite 1425
Arlington, Virginia 22209

Please refer to this number
when responding 950613-17

Dear Chairman Dixon:

I am writing to urge that you that you keep McClellan Air Force Base open.

I believe there are many important factors why the base should stay open. Some of the advantages that McClellan has over the other bases are its strategic location, highly efficient work force and technologically unique facilities.

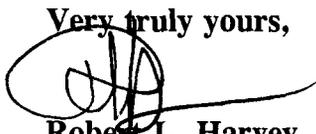
McClellan's microelectronics capabilities, advanced composite technologies, large and small radar applications, electro-optics "night vision" program, and electronic warfare systems expertise make our base even more important for our nation's future military requirements.

Due to McClellan's west coast location and access to a port nearby, important military parts will always be delivered on time with not obstructions. It seems wise to maintain and keep depot installations that are situated on both the west and east coasts.

The Sacramento community has already given more than its fair share of military cutbacks. Mather Air Force Base and the Sacramento Army Depot have been closed at a cost of several thousand jobs to the community. The closure of McClellan Air Force Base would be devastating to the Sacramento economy.

As a nation it is imperative that McClellan Air Force Base be eliminated from ant considerations to closure or future cutbacks.

Very truly yours,



Robert L. Harvey
Chairman



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425

ARLINGTON, VA 22209

703-696-0504

Please refer to this number
when responding 950613-1721

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA

REBECCA COX

GEN J. B. DAVIS, USAF (RET)

S. LEE KLING

RADM BENJAMIN F. MONTOYA, USN (RET)

MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

June 16, 1995

Mr. Robert L. Harvey
Chairman
California Unemployment Insurance
Appeals Board
2400 Venture Oaks Way, Suite 300
Post Office Box 944275
Sacramento, California 94244-2750

Dear Chairman Harvey:

Thank you for your letter expressing your support for the McClellan Air Force Base (AFB), California. I certainly understand your interest in the base closure and realignment process and welcome your comments.

I can assure you that this Commission is committed to evaluating military bases in a fair and objective manner. As you may know, the Commission received testimony on behalf of McClellan AFB during a public regional hearing in San Francisco, California on May 25, 1995. In addition, the Commission visited McClellan on May 22 and May 26, 1995 to examine, firsthand, the operations conducted at the base. The information gained during the hearing and base visit, in addition to all other sources of information provided to the Commission and pertaining to McClellan AFB, will be carefully scrutinized by the Commissioners and staff before a decision is reached affecting the facility.

Please do not hesitate to contact me if you have additional information to bring to the attention of the Commission.

Sincerely,



Alan J. Dixon
Chairman

AJD:cmc

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950613-18

FROM: CHRISTENSEN, BRUCE	TO: DIXON
TITLE: PRESIDENT	TITLE: CHAIRMAN
ORGANIZATION: NAT ASSOC OF NAVAL SHIPYARDS	ORGANIZATION: DBCRC
INSTALLATION (S) DISCUSSED: LONG BEACH, PORTSMOUTH	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON		⓪		COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER		X	
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

<input checked="" type="checkbox"/> Prepare Reply for Chairman's Signature	<input type="checkbox"/> Prepare Reply for Commissioner's Signature
<input type="checkbox"/> Prepare Reply for Staff Director's Signature	<input type="checkbox"/> Prepare Direct Response
<input checked="" type="checkbox"/> ACTION: Offer Comments and/or Suggestions	<input checked="" type="checkbox"/> FYI

Subject/Remarks:

REQUESTING DBCRC NOT TO RECOMMEND CLOSING EITHER SHIPYARD

Date: 950620	Routing Date: 950613	Date Originated: 950602	Mail Date:
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National Association of Naval Shipyards

P.O. BOX 2034 VALLEJO, CA 94592

June 2, 1995

The Honorable Alan J. Dixon, Chairman
The Defense Base Closure and Realignment Commission
1700 North Moore Street, Suite 1425
Arlington, Virginia 22209

Please refer to this number
when responding 950613-18

Dear Mr. Dixon,

The National Association of Naval Shipyards represents the civilian employees from the eight United States Naval Shipyards, three of which were chosen to be closed during the 1991 and 1993 rounds of defense base closures and realignments.

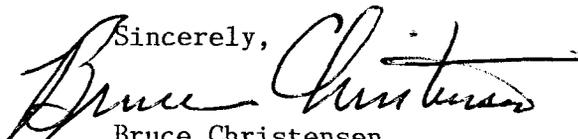
Recently, the Portsmouth Naval Shipyard was added to the 1995 list of bases to be reviewed for closure by your commission. This brings the number of naval shipyards being considered for closure in 1995 to two (Portsmouth Naval Shipyard and Long Beach Naval Shipyard).

The National Association of Naval Shipyards is very concerned about the potential loss of even one more naval shipyard let alone the loss of two. Currently there are only two naval shipyards on the east coast and two on the west coast; the fifth remaining shipyard being located more than 2,000 miles away in the middle of the Pacific Ocean. In the 1960's there were 10 naval shipyards in the continental United States with approximately 400 naval ships in the fleet. Today, our naval ships number 380 and the National Association of Naval Shipyards believes that we, as a nation, would be making a serious mistake if we were to reduce the current number of naval shipyards any further.

To add to the strategic plight created by closing an additional naval shipyard, we are aware of the effort to clean up and close the naval shipyards selected for closure in 1991 and 1993. Clean up of these shipyards is probably the most difficult and therefore, the most expensive of any of the military bases designated for closure to date. Department of Defense base closure funding is being cut in favor of spending to support the readiness of our military forces. The National Association of Naval Shipyards agrees with maintaining a strong and ready military. Accordingly, we conclude that the diminishing clean up and closure funds must be applied to the bases that were closed in the past. Naval shipyards cannot be readily cleaned up and reused and for that reason, closing additional shipyards must be questioned. There simply are not adequate funds to support the rapid clean up of additional naval shipyards.

The National Association of Naval Shipyards requests that the Defense Base Closure and Realignment Commission not recommend the closure of any United States Naval Shipyards in 1995.

Sincerely,



Bruce Christensen
President





THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

Please refer to this number
when responding 950613-18R1

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA
REBECCA COX
GEN J. B. DAVIS, USAF (RET)
S. LEE KLING
RADM BENJAMIN F. MONTOYA, USN (RET)
MG JOSUE ROBLES, JR., USA (RET)
WENDI LOUISE STEELE

June 16, 1995

Mr. Bruce Christensen
President, National Association of Naval Shipyards
P.O. Box 2034
Vallejo, California 94592

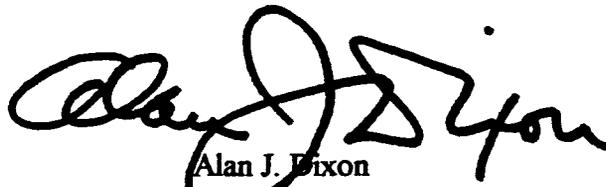
Dear Mr. Christensen:

Thank you for your letter expressing your strong support for maintaining all remaining United States naval shipyards. I certainly understand your interest in the base closure and realignment process and welcome your comments.

You may be certain that the Commission will thoroughly review the information used by the Defense Department in making its recommendations. I can assure you that the information you have provided will be carefully considered by the Commission during our review of the nation's military infrastructure.

Please do not hesitate to contact me if you have additional information to bring to the attention of the Commission.

Sincerely,



Alan J. Dixon
Chairman

AJD:cw

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950613-19

FROM: <u>NADER, ROBERT A.</u>	TO: <u>DIXON</u>
TITLE: <u>JUDGE, COURT OF APPEALS</u>	TITLE: <u>CHAIRMAN</u>
ORGANIZATION: <u>STATE OF OHIO</u>	ORGANIZATION: <u>DBCRC</u>
INSTALLATION (S) DISCUSSED: <u>YOUNGSTOWN - ARS</u>	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON		⓪		COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER		X	
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

<input checked="" type="checkbox"/>	Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
	Prepare Reply for Staff Director's Signature		Prepare Direct Response
X	ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

LETTER OF SUPPORT

Date: <u>950620</u>	Routing Date: <u>950613</u>	Date Originated: <u>950601</u>	Mail Date:
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Judge Robert A. Nader

COURT OF APPEALS OF OHIO
ELEVENTH APPELLATE DISTRICT

THE STONE BUILDING, 4TH FLOOR
106 HIGH STREET, N.W.
WARREN, OHIO 44481

AREA CODE (216) 675-2650
FAX (216) 675-2655

June 1, 1995

Please refer to this number
when responding 950613-19

The Honorable Mr. Alan J. Dixon
Chairman
Base Closure and Realignment Commission
1700 North Moore Street, Suite 1425
Arlington, VA 22208

Dear Mr. Dixon:

This letter is written in support of retention of the Youngstown Air Reserve Station. I recognize the importance of balancing the budget and strongly support that posture. I also acknowledge the difficulty of your job and wish you success in its resolution.

It is my belief that the function served by the Youngstown Air Reserve Station is an essential one and that the government's gradual increase of capital investment and assigned personnel substantiates this belief and endorses the efficiency with which this is performed at its Vienna facility.

This base is appreciated by our area as a direct involvement of our citizens with our military efforts. Its operation has a positive psychological effect on our community as well as providing financial benefit to a stabilizing economy.

I suggest that maintenance of the skills necessary for tactical air lift techniques is of great value to our combat readiness and can best and most economically be served at the Youngstown Air Reserve Station which has been specifically created for this service.

Sincerely,


JUDGE ROBERT A. NADER

cc: Commander Bernard J. Pieczynski



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA
REBECCA COX
GEN J. B. DAVIS, USAF (RET)
S. LEE KLING
RADM BENJAMIN F. MONTOYA, USN (RET)
MG JOSUE ROBLES, JR., USA (RET)
WENDI LOUISE STEELE

June 16, 1995

The Honorable Robert A. Nader
Court of Appeals of Ohio
Eleventh Appellate District
The Stone Building, 4th Floor
106 High Street, N.W.
Warren, Ohio 44481

Refer to this number
when responding 9506B-1921

Dear Judge Nader:

Thank you for your letter expressing your support for the Youngstown-Warren Air Reserve Station (ARS), Ohio. I have passed it along to my fellow Commissioners and the Commission staff and it will be carefully considered as we proceed with our evaluation of bases on the closure and realignment list.

At the Commission's May 10 meeting in Washington, D.C., I issued the enclosed statement regarding bases on which I have recused myself from participation. As you can see from this statement, I will not participate in any decision affecting any Illinois base that may come before the Commission. I want there to be no chance of even an appearance of loss of impartiality in the performance of my official duties.

Again, let me assure you all arguments surrounding the Youngstown ARS will be fully and objectively evaluated by the Commission. I can assure you that the information you have provided will be considered by the Commission as we conclude our review of the nation's military infrastructure.

Please do not hesitate to contact me if you have additional information to bring to the attention of the Commission.

Sincerely,

Alan J. Dixon
Chairman



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA

REBECCA COX

GEN J. B. DAVIS, USAF (RET)

S. LEE KLING

RADM BENJAMIN F. MONTOYA, USN (RET)

MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

STATEMENT OF CHAIRMAN DIXON ON RECUSAL

Washington, D.C.

May 10, 1995

LADIES AND GENTLEMEN, I BELIEVE THIS IS THE APPROPRIATE TIME TO MAKE A BRIEF STATEMENT REGARDING BASES ON WHICH I HAVE RECUSED MYSELF FROM PARTICIPATION.

IT WAS MY PRIVILEGE FOR 42 YEARS TO SERVE THE CITIZENS OF ILLINOIS AS AN ELECTED OFFICIAL. FOR 20 OF THOSE YEARS, I SERVED IN STATEWIDE OFFICES. CLEARLY, MY RELATIONSHIP WITH THE PEOPLE OF MY HOME STATE IS A SPECIAL ONE OF WHICH I AM VERY PROUD.

AT THE SAME TIME, HOWEVER, I DO NOT WISH THAT RELATIONSHIP EVER TO CLOUD THE WORK OF THIS COMMISSION. I WISH TO INSURE THAT THERE IS NO CHANCE OF EVEN AN APPEARANCE OF LOSS OF IMPARTIALITY IN THE PERFORMANCE OF MY OFFICIAL DUTIES.

FOR THAT REASON, I WILL RECUSE MYSELF FROM PARTICIPATION IN ANY PART OF THE BASE CLOSURE PROCESS THAT AFFECTS ANY ILLINOIS INSTALLATION, EVEN THOUGH SUCH A RECUSAL IS NOT REQUIRED BY THE ETHICS STATUTES THAT GOVERN US.

HOWEVER, THOSE STATUTES DO REQUIRE RECUSAL WHEN ANY COMMISSIONER HAS A DIRECT FINANCIAL INTEREST THAT COULD BE AFFECTED BY A BASE CLOSURE OR REALIGNMENT. I FIND MYSELF IN SUCH A SITUATION ON THE ARMY PROPOSAL TO DISESTABLISH ITS AVIATION-TROOP COMMAND.

SO I WILL RECUSE MYSELF ON THE ATCOM PROPOSAL, AND ON ANY OTHERS THAT MAY BE RELATED TO ATCOM.

HAVING SAID THAT, WE ARE NOW READY FOR THE STAFF PRESENTATION ON THE O'HARE AIR FORCE RESERVE UNIT.

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950613-20

FROM: CRAIG, LARRY	TO: DIXON
TITLE: PRESIDENT, LOCAL LODGE 830	TITLE: CHAIRMAN
ORGANIZATION: INTER ASSOC OF MACHINISTS 1	ORGANIZATION: DBCRC
INSTALLATION (S) DISCUSSED: NSWC, LOUISVILLE	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON		Ⓢ		COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER	✓		
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER		X	
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Ⓢ	Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
	Prepare Reply for Staff Director's Signature		Prepare Direct Response
X	ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

REQUESTING DBCRC REVIEW THE FINDINGS OF A NAVAL AUDIT SERVICE DEALING WITH IMPROPRIETIES IN PROCESS

Date: 950620	Routing Date: 950613	Date Originated: 950607	Mail Date:
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LOCAL LODGE 830

INTERNATIONAL ASSOCIATION OF MACHINISTS AND AEROSPACE WORKERS

5330 A SO. THIRD STREET, SUITE 136 • LOUISVILLE, KENTUCKY 40214

(502) 368-2593



7 June 1995

The Honorable Alan J. Dixon
Chairman, Defense Base Closure &
Realignment Commission
1700 North Moore Street, Suite 1425
Arlington, Virginia 22209

FILED IN THE OFFICE OF THE
SECRETARY OF DEFENSE
950613-20

Re: BRAC 95
NAVSEAIG INVESTIGATION, CASE NO. 1493C

Dear Chairman Dixon:

Local 830 of the IAM & AW is the exclusive bargaining agent for bargaining unit employees at the Naval Surface Warfare Center, Crane Division Detachment, Louisville Kentucky (the "Station").

On behalf of our members, I want to thank you, the other members of the Commission and the staff for your careful review and consideration of the Navy's decision to recommend closure of the Station.

We do not believe that closure is justified. We believe that the Station should remain open as is. Furthermore, from your site visit on April 6, 1995 you certainly had the opportunity to see the vast cross-servicing capability of the Station and we strongly support cross-servicing as an alternative to closure.

As a last resort to closure, we would ask that the Commission consider recommending the implementation of the proposal to privatize the vital work of the Station under Navy supervision.

In addition to everything that has or will be presented to the Commission and before it makes its recommendation to the President, we would ask that the Commission especially review the findings of a Naval Audit Service investigative report dealing with improprieties during the Base Realignment and Closure (BRAC) 1995 process as it relates to the Navy's decision to recommend closure of the Station. As you are probably aware, the Naval Audit Service, has found as follows:

We identified internal control weaknesses in the procedures used in the BRAC 95 process as it relates to NSWC Louisville. We found that local team certification officials were not allowed to recertify command final scenario submissions; higher echelon changes were not always returned to the originating command; certain costs submitted by NSWC, Louisville were changed without appropriate justification and supporting documentation; and, there were two instances of appearance of conflict of interest up to the NSWC Headquarters level.

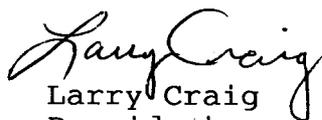
Despite the above, the Navy concluded that there was "no apparent impact" on the decision to close the Station.

We think the matter requires a more thorough review. Our legal counsel has advised that judicial review is not available at this time. He has further advised that, under case and statutory law, both the GAO and the Commission have the obligation to serve as a watchdog over the base closure process. We have requested that the GAO make a complete and independent review of the full audit report and all back up data and documents so as to be able to make informed recommendations to the Commission.

In addition to GAO review, we request that the Commission review the full audit report and exercise its legal responsibility to make an independent decision on the question of closure. As indicated above, we do not believe that the accurate and properly certified data warrants the closure of the Station. We further believe that an analysis of the Station's cross-servicing capability would clearly justify keeping the Station open.

Again, we want to thank the Commission for your attention to this matter. We look forward to an informed recommendation to the President.

Very truly yours,



Larry Craig
President
Local Lodge 830, IAM & AW



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

Please refer to file number
950613-20R1

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA
REBECCA COX
GEN J. B. DAVIS, USAF (RET)
S. LEE KLING
RADM BENJAMIN F. MONTOYA, USN (RET)
MG JOSUE ROBLES, JR., USA (RET)
WENDI LOUISE STEELE

June 21, 1995

Mr. Larry Craig
President, Local Lodge 830
International Association of Machinists and Aerospace Workers
5330 A South Third Street, Suite 136
Louisville, Kentucky 40214

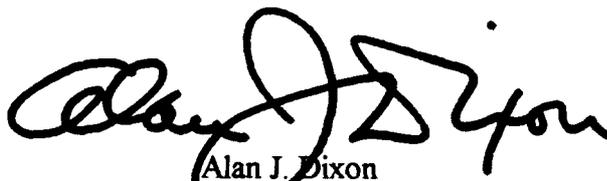
Dear Mr. Craig:

Thank you for your letter expressing your support for the Naval Surface Warfare Center (NSWC), Louisville. I appreciate your strong interest in the future of NSWC Louisville, and welcome your comments.

You may be certain that the Commission will thoroughly review the information used by the Defense Department, including the Naval Audit Service report which you reference, in making its recommendations. I can assure you that the information you have provided will be carefully scrutinized by the Commission as we conclude our review of the nation's military infrastructure.

I appreciate the time and commitment you have devoted to this issue during this difficult and challenging process. Please do not hesitate to contact me if you have additional information to bring to the attention of the Commission.

Sincerely,



Alan J. Dixon
Chairman

AJD:js

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950613-21

FROM: PETERSON, PETE	TO: DIXON
TITLE: REP. (FL)	TITLE: CHAIRMAN
ORGANIZATION: U.S. CONGRESS	ORGANIZATION: DBCRCL
INSTALLATION (S) DISCUSSED: TYNDALL AFB, NAVAL COASTAL SYSTEMS STATION	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA	✓		
				COMMISSIONER ROBLES	✓		
DIR./CONGRESSIONAL LIAISON		⊙		COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER		X	
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER	✓		
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

⊙	Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
	Prepare Reply for Staff Director's Signature		Prepare Direct Response
X	ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

STATING ADVANTAGES OF MOVING NEW MISSIONS TO THE TWO FACILITIES

Date: 950615	Routing Date: 950613	Date Originated: 950612	Mail Date:
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PETE PETERSON
2D DISTRICT, FLORIDA

COMMITTEE
ON
APPROPRIATIONS
SUBCOMMITTEES:
ENERGY AND WATER
RESOURCES
AGRICULTURE AND RURAL
DEVELOPMENT

Congress of the United States
House of Representatives
Washington, DC 20515-0902

June 12, 1995

WASHINGTON OFFICE:
426 CANNON BUILDING
WASHINGTON, DC 20515-0902
(202) 225-5235

DISTRICT OFFICES:
930 THOMASVILLE ROAD, SUITE 101
TALLAHASSEE, FL 32303
(904) 561-3979

MARIANNA
(904) 526-7516

LAKE CITY
(904) 752-1088

30 WEST GOVERNMENT STREET
ROOM 203
PANAMA CITY, FL 32401
(904) 785-0812

Mr. Alan J. Dixon
Chairman
The Defense Base Closure and Realignment Commission
1700 North Moore Street, Suite 1425
Arlington, Virginia 22209

950613-21

Dear Mr. Dixon:

I congratulate the members of the Commission on the excellent job you have done so far, and wish you continued wisdom in these final challenging weeks of the base closure and realignment process.

The purpose of this letter is to express the strong support for the military from the people of Bay County, Florida. With both Tyndall Air Force Base and the Naval Coastal Systems Station there, the community has forged lasting ties over the past 50 years between the civilian and defense sectors. This support is evident in virtually every area of Bay County, from the Mayor and other elected officials, to the Chamber of Commerce, and the Community College.

The Secretary of Defense wisely recommended augmenting the missions of both Bay County military installations. Under these plans Tyndall would gain the Air Force Center for Environmental Excellence (AFCEE), thus adding to the establishment of the base as a one-stop center for all environmental needs. Already the base has the Environics Directorate of the Armstrong Laboratory, and the Air Force Civil Engineering Support Agency (AFCESA).

The addition of the Diving Medicine Program to the Coastal Systems Station is a natural move to consolidate the Navy's diving research and training in one location. Collocating divers, scientists, researchers, and medical personnel at CSS makes sense economically, as well as functionally. CSS has a unique mission within the Navy, and uses equipment not found anywhere else.

In addition to broad community advocacy for the military presence, the physical location is ideal. As I'm sure some of you have seen first-hand, Panama City and all of Bay County is a small piece of heaven on earth. Over 125,000 people have chosen to reside there, leaving ample room for growth and development. The city boasts low crime, numerous parks and recreation facilities, two hospitals, an outstanding library and public schools, Gulf Coast Community College, and a branch of Florida State University.

The area is perfect for the new military missions as well. Located adjacent to the

Gulf of Mexico, CSS divers can test new techniques and equipment year-round. The Environics Directorate on Tyndall has a custom-made laboratory, everything possibly needed for top-of-the-line environmental research. Also, space should open up soon on Tyndall for more military personnel. Air Education and Training Command is conducting a study to determine how many military aircraft maintenance positions will be replaced by contract or civilian personnel. This will undoubtedly free up base housing, hospital space, and other support functions.

In closing, I would like to mention the outstanding transportation network tying Bay County to the rest of the world. The commercial airport is conveniently located and served by five airlines. Two main U.S. highways link the area with nearby Interstate 10. Finally, the deep-water port located on St. Andrews Bay is one of the most economical ports on the Gulf and East Coasts.

Again, thank you for considering these comments, and please feel free to contact me should you have any need for additional information.

Sincerely,

Pete Peterson, M.C.

DBP:jab



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

Please refer to this number
when responding: 95063-21R1

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA
REBECCA COX
GEN J. B. DAVIS, USAF (RET)
S. LEE KLING
RADM BENJAMIN F. MONTOYA, USN (RET)
MG JOSUE ROBLES, JR., USA (RET)
WENDI LOUISE STEELE

June 16, 1995

The Honorable Pete Peterson
United States House of Representatives
Washington, D.C. 20515

Dear Representative Peterson:

Thank you for your letter expressing your support for Tyndall Air Force Base and the Naval Coastal Systems Station in Bay County, Florida. I appreciate your strong interest in the future of these facilities and welcome your comments.

I can assure you that the information you have provided will be considered by the Commission during our review and analysis of the Secretary of Defense's recommendations affecting the military facilities in Bay County, Florida.

Please do not hesitate to contact me whenever you believe I may be of service.

Sincerely,



Alan J. Dixon
Chairman

AJD:js

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950613-22

FROM: <u>SHUSTER, BUO</u>	TO: <u>DIXON</u>
LE: <u>REP (PA)</u>	TITLE: <u>CHAIRMAN</u>
ORGANIZATION: <u>U. S. CONGRESS</u>	ORGANIZATION: <u>DBCRC</u>
INSTALLATION (S) DISCUSSED: <u>TOBYHANNA, LETTERKENNY</u>	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
DIR./CONGRESSIONAL LIAISON		Ⓢ		COMMISSIONER ROBLES			
				COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
FYECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER		X	
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

<input checked="" type="checkbox"/>	Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
	Prepare Reply for Staff Director's Signature		Prepare Direct Response
X	ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

REQUESTING RESPONSE FROM ARMY ON THE POSSIBLE IMPACT AND CONSEQUENCES THAT ANY CONSOLIDATION OF GROUND COMMUNICATION AND ELECTRONICS WORKLOAD FROM SACRAMENTO ALC TO TOBYHANNA MIGHT HAVE ON LETTERKENNY RECOMMENDATIONS

Date: <u>950615</u>	Routing Date: <u>950613</u>	Date Originated: <u>950613</u>	Mail Date:
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Congress of the United States
House of Representatives

BUD SHUSTER
9TH DISTRICT, PENNSYLVANIA

June 13, 1995

FAX TRANSMISSION

IMMEDIATE ATTENTION

To: Mr. Jim Owsley
BRAC
FAX: 703-696-0550

From: Carol Wood
Office of Congressman Bud Shuster
202-225-2431

This transmission is 1 page(s) excluding this cover sheet. If you have any problems with transmission please call me immediately at the number above.



Congress of the United States
House of Representatives

June 13, 1995

BUD SHUSTER
9TH DISTRICT, PENNSYLVANIA

Please refer to this number
when responding 950613-22

The Honorable Alan Dixon
Chairman of the Base Closure Commission
1700 North Moore Street, Suite 1425
Arlington, Virginia 22209

Dear Chairman Dixon:

As you know, the review of depots has been greatly complicated with the inclusion of government reviews. I have concerns that the full impact of a recommendation for additional depot interservicing has not been thoroughly investigated. In particular, I wish to ensure that the impact of any movement of joint service workload to Tobyhanna be carefully considered relative to the present recommendation on Letterkenny.

I am requesting your assistance in seeking an expedited response from the Army on the possible impact and consequences that any consolidation of ground communication and electronics workload from Sacramento ALC to Tobyhanna might have on the present Letterkenny recommendations.

I appreciate your assistance on this matter.

With kind regards, I remain

Sincerely,

BUD SHUSTER
MEMBER OF CONGRESS



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

950613-22R1

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:
AL CORNELLA
REBECCA COX
GEN J. B. DAVIS, USAF (RET)
S. LEE KLING
RADM BENJAMIN F. MONTOYA, USN (RET)
MG JOSUE ROBLES, JR., USA (RET)
WENDI LOUISE STEELE

June 21, 1995

The Honorable Bud Shuster
United States House of Representatives
Washington, D.C. 20515

Dear Representative Shuster:

Thank you for your letter expressing your concern about the impact that a potential consolidation of ground communication and electronics workload will have on Letterkenny Army Depot (LEAD). I appreciate your interest in the future of LEAD and welcome your comments.

You may be certain that the Commission will thoroughly review the information used by the Defense Department in making its recommendations. For your information, I have enclosed a copy of a letter from Colonel Michael G. Jones, GS, Director, The Army Basing Study (TABS), to Mr. Ed Brown of the Commission staff concerning the issues you raised during your presentation on June 3 at the Commission's Boston regional hearing. I trust you will find this information useful.

I appreciate the time and commitment you have devoted to this issue during the difficult and challenging process. Please do not hesitate to contact me whenever you believe I may be of service.

Sincerely,



Alan J. Dixon
Chairman

AJD:js
Enclosure



DEPARTMENT OF THE ARMY
OFFICE OF THE CHIEF OF STAFF
200 ARMY PENTAGON
WASHINGTON DC 20310-0200



June 11, 1995

REPLY TO
ATTENTION OF

Mr. Edward A. Brown III
Army Team Leader
Defense Base Closure and
Realignment Commission
1700 North More Street
Suite 1425
Arlington, VA 22209

Dear Mr. Brown:

This response is provided to your letter dated June 8, 1995, resulting from the presentations given at the Boston Regional Hearing, June 3, 1995.

The Army appreciates the opportunity to provide comments on Representative Shuster's recent presentation at the Boston Regional Hearing, June 3, 1995, as well as his letter to the Commission.

The Army position has not changed. The Army firmly stands behind its recommendation to realign Letterkenny and transfer its work to Anniston and Tobyhanna.

The Army is unable to comment on the consolidation of the Air Logistics Center - Sacramento. Although the missions of Tobyhanna and Sacramento are similar, and both have exceptional communications and electronics maintenance facilities, the Army can not make an evaluation of the proposal without the consideration of the United States Air Force and the use of certified data. The Air Force would be required to execute a detailed COBRA analysis on this proposal in order to evaluate the concept further.

We are able to agree on one thing - the closure of Red River Army Depot. However, we support transferring the workload to Anniston Army Depot, the Army's heavy ground combat vehicle depot. Transferring workload to both Letterkenny and Anniston is not consistent with the Army Stationing Strategy goal of maintaining only one ground combat vehicle maintenance depot. The costs associated with the transfer, construction, and facilitization of Letterkenny to receive the projected workload are unacceptable.

We also agree that the alternative which realigns the Letterkenny Army Depot Tactical Missile consolidation mission into Hill Air Force Base, Utah, has little merit. A detailed analysis already provided highlights unacceptable costs for such a transfer. Again, the Army supports the recommendation to realign Letterkenny into Tobyhanna Army Depot.

Comments regarding the shortfall in workload and personnel associated with the realignment of Letterkenny into Tobyhanna are correct. A new COBRA analysis was completed and a copy has been forwarded to the Commission. Although the new analysis did reduce savings, the overall recommendation has not changed and the realignment is still the best solution for the Army.

It does not follow that since tactical missiles were not specifically mentioned the Army Stationing Strategy that they were overlooked. The Army considers the workload associated with the tactical missile consolidation mission as being guidance and control work that is exclusive of workload associated with warheads or rocket motors. The guidance and control workload is included in discussions regarding ground communications and electronics workloads. The Army Stationing Strategy determined that the Army requires a single ground communications and electronics depot, which is best suited for Tobyhanna's mission and facilities. The guidance and control workload from the tactical missile consolidation is a compatible mission for Tobyhanna.

The prospect of an additional depot, with its added capacity, only increases our problem of excess depot capacity, declining workloads directly associated with the drawdown of the military force, and reduced funding. If the Army is forced to retain an additional depot, the added capacity will result in personnel reductions at all depots, increased prices to our customers, higher costs with maintaining facilities with reduced utilization, and eventually, price increases at our existing depots that will make them non-competitive with commercial sources.

The Army maintains that its recommendation, supported by the Secretary of Defense, is best for the Army, is executable by the Army, and results in considerable savings of limited Army resources.

Point of Contact for this action is Mr. Ron Hamner, (703) 693-0077.


sa MICHAEL G. JONES
COL, GS
Director, TABS

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950613-23

FROM: <u>00005, SCOTT</u>	TO: <u>DIXON</u>
TITLE: <u>PRESIDENT</u>	TITLE: <u>CHAIRMAN</u>
ORGANIZATION: <u>NAS KINGSVILLE TASK FORCE</u>	ORGANIZATION: <u>DBCRC</u>
INSTALLATION (S) DISCUSSED: <u>NAS KINGSVILLE</u>	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON		Ⓢ		COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER	✓		
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER		X	
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

<input checked="" type="checkbox"/>	Prepare Reply for Chairman's Signature	<input type="checkbox"/>	Prepare Reply for Commissioner's Signature
<input type="checkbox"/>	Prepare Reply for Staff Director's Signature	<input type="checkbox"/>	Prepare Direct Response
X	ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:
 STATING THEY SUPPORT THE SEC DEF RECOMMENDATIONS REGARDING NAVY UPT PROGRAM. ALSO, REQUESTING DBCRC CONSIDER CERTAIN ACTIONS BY DON THAT THEY BELIEVE ARE INCONSISTENT WITH BRAC PROCESS

Date: <u>950620</u>	Routing Date: <u>950613</u>	Date Originated: <u>950609</u>	Mail Date:
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June 9, 1995

Please refer to this number
when responding 9506B-23

Honorable Alan Dixon, Chairman
Defense Base Closure and Realignment Commission
1700 N. Moore St., Suite 1425
Arlington, VA 22209

Dear Mr. Chairman:

The Kingsville community supports the entire recommendations of the Secretary of the Defense concerning Navy undergraduate pilot training (UPT), including but not limited to the single siting of strike pilot training. In this current environment of downsizing the force structure and decreasing defense budgets, it appears to be in the best interest of the Department of Defense and the taxpayers of America to identify economies of scale and implement those economies at the earliest convenience.

Maintaining two strike pilot training bases, each operating at approximately 45% of capacity, is not in the best interest of the Department of Defense nor the taxpayers of America. If the Navy is forced to maintain the infrastructure of two strike bases it could seriously jeopardize the funding necessary for training pilots in a safe environment with modern, well maintained aircraft. Keeping surplus capacity is not consistent with the purpose of the Defense Base Closure and Realignment Commission (BRAC) process as authorized by Congress.

As I stated earlier, we support the recommendations of the Secretary of Defense but we are somewhat concerned at some recent decisions by the Department of the Navy concerning pilot training. After spending a year developing data and conducting analysis, the Navy concluded (as they did in 1993) that there was surplus capacity in the Navy Strike pilot training command. In addition, the number of new pilots needed has decreased with the reduction in carriers and airwings, and projections call for incremental downsizing through the end of the century.

Two months before the final vote by the present Base Closure Commission, the Navy suddenly decided to "buy back" six additional F/A-18 squadrons. This decision will require a 5% increase in the number of new pilots, thereby raising the strike PTR from 336 to 360. The Chief of Naval Operations then increased the surge requirement for Undergraduate Pilot Training to 20% (compared to the Air Force surge requirement of 12%).

(CNO's decision to add six additional F/A-18 squadrons is predicated upon Congressional approval for the supplemental dollars to purchase the aircraft and provide operating expenses for the new squadrons. Specific funding for the aircraft may not be possible in the face of current Congressional budget constraints.)

Last week, CNO announced that the Navy has decided to "accelerate the relocation of E-2/C-2 training (36 PTR) from NAS Pensacola to NAS Kingsville. Because the requirements for E-2/C-2 training are about half that of strike, this would equate to roughly 22 additional Strike PTR." Just two months ago, we asked the Chief of Naval Education and Training about the Navy's plan for E-2/C-2 training and were told "the official Navy plan is to keep E-2/C-2 training at NAS Pensacola through the year 2005."

It has been very bewildering for the Kingsville community to witness this contradictory process by the Navy of developing data, analyzing it, and then reaching a conclusion, only to see a concerted effort over the last four months to reverse the original recommendation. Were the last minute decisions to increase UPT training, raise the surge requirement, move E-2/C-2 training and delay reducing the T-45 Syllabus (each involving major financial and operational decisions) the result of poor planning or politically motivated?

In summary, we respectfully ask the Commission to consider the following actions by the Department of the Navy that appear to be inconsistent with the BRAC process:

- Increasing the Strike PTR from 336 to 360 less than two months prior to the final vote by the Base Closure Commission (PTR letter from CNO May 10, 1995);
- Announcing the decision to accelerate the relocation of a training operation from one base to another one month before the final vote of the Base Closure Commission (CNO letter to Congressman Sonny Montgomery May 25, 1995 concerning E-2/C-2 training moving from NAS Pensacola to NAS Kingsville);
- Delayed implementation of Version VII of the T-45 Syllabus reducing the requirement per PTR by 20 hours (originally scheduled to begin May 1, 1995, but halted until after BRAC '95).
- Changed the certified data for number of operations per year at NAS Kingsville from 286,770 ops in 1993 to 229,416 ops in 1995; and the numbers for OLF Alice/Orange Grove from 178,698 ops in 1993 to 148,457 ops in 1995, with no explanation.

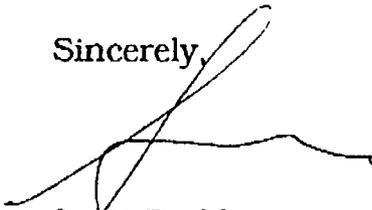
Each of these moves, however minor in the total UPT picture, serves as an impediment to single siting Navy Strike Pilot Training.

The Kingsville community respectfully asks the Commission to make their decision based on the facts as presented via certified data from the Department of the Defense. We feel that the data, analysis and recommendations by the Department of Defense, as presented by the Secretary to the Commission earlier this year, are in the best interest of the Department of Defense and the taxpayers of America.

Kingsville fully supports the recommendations of the Secretary of Defense concerning the Navy's Undergraduate Pilot Training program. Your favorable consideration of the Secretary of Defense's recommendations would be greatly appreciated, not only by South Texas but the taxpayers of America.

We applaud you for serving your country in this most difficult but necessary endeavor.

Sincerely,



Scott Dodds,
President
Chairman, NAS Kingsville Task Force

cc: BRAC Commissioners and Staff
Senator Phil Gramm
Senator Kay Bailey Hutchinson
Congressman Kika de la Garza
Congressman Solomon Ortiz



June 9, 1995

950613-23

Honorable Alan Dixon, Chairman
Defense Base Closure and Realignment Commission
1700 N. Moore St., Suite 1425
Arlington, VA 22209

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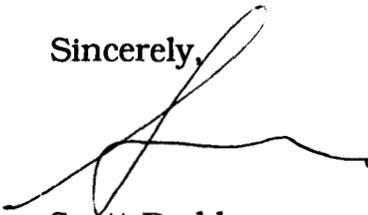
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Kingsville fully supports the recommendations of the Secretary of Defense concerning the Navy's Undergraduate Pilot Training program. Your favorable consideration of the Secretary of Defense's recommendations would be greatly appreciated, not only by South Texas but the taxpayers of America.

We applaud you for serving your country in this most difficult but necessary endeavor.

Sincerely,

A handwritten signature in black ink, appearing to read 'Scott Dodds', written over a horizontal line.

Scott Dodds,
President
Chairman, NAS Kingsville Task Force

cc: BRAC Commissioners and Staff
Senator Phil Gramm
Senator Kay Bailey Hutchinson
Congressman Kika de la Garza
Congressman Solomon Ortiz



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425

ARLINGTON, VA 22209

703-696-0504

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA

REBECCA COX

GEN J. B. DAVIS, USAF (RET)

S. LEE KLING

RADM BENJAMIN F. MONTOYA, USN (RET)

MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

June 21, 1995

Mr. Scott Dodds
Chairman, NAS Kingsville Task Force
P.O. Drawer 911
Kleburg and 6th Street
Kingsville, Texas 78363

Dear Mr. Dodds:

Thank you for your letter to the Commission regarding undergraduate pilot training and Naval Air Station, Kingsville. I certainly understand your interest in the base closure and realignment process and welcome your comments.

You may be certain that the Commission will thoroughly review the information used by the Defense Department in making its recommendations. I can assure you that the information you have provided will be considered by the Commission as we conclude our review of undergraduate pilot training bases.

Please do not hesitate to contact me if you have additional information to bring to the attention of the Commission.

Sincerely,



Alan J. Dixon
Chairman

AJD:cw

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950613-24

FROM: <u>DULLE, JOSEPH K.</u>	TO: <u>DIXON</u>
TITLE: <u>BOARD OF DIRECTORS</u>	TITLE: <u>CHAIRMAN</u>
ORGANIZATION: <u>FORT WORTH CONVENTION + VISITORS BUREAU</u>	ORGANIZATION: <u>DBCRC</u>
INSTALLATION (S) DISCUSSED: <u>301ST FIGHTER WING - CARSWELL</u>	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
DIR./CONGRESSIONAL LIAISON		✓		COMMISSIONER ROBLES			
				COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER		X	
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

<input checked="" type="checkbox"/>	Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
	Prepare Reply for Staff Director's Signature		Prepare Direct Response
X	ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

~~RE~~ FORWARDING RESOLUTION IN SUPPORT OF
RETAINING 301 AT BASE

Date: <u>950620</u>	Routing Date: <u>950613</u>	Date Originated: <u>950609</u>	Mail Date:
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June 9, 1995

Please refer to this number when responding 950613-24

Alan J. Dixon, Chairman
Defense Base Closure and Realignment Commission
1700 North Moore Street, Suite 1425
Arlington, VA 22209

Dear Mr. Dixon:

On May 22, 1995, the Fort Worth Convention & Visitors Bureau Board of Directors adopted the attached resolution urging the officials responsible for the base closing issues to reject the proposal to move the 301st Air Force Fighter Wing from the Joint Reserve Base at Carswell. The Fort Worth Convention & Visitors Bureau represents the hotel and hospitality community of our city and has responsibility of marketing our community as a destination. The Bureau and its Board and staff have had a longstanding relationship with the military organizations at Carswell, and we have an important prospective on the issues.

As federal tax payers, the Board is fully cognizant of the importance of effective and efficient military preparedness in the United States. In our opinion, the Joint Reserve Base concept that was developed through considerable federal military study and review is a concept aimed at making the U.S. Forces more efficient. Therefore, we are surprised that any community would propose an action that would erode the rationale for the basic concept that has led to the significant recent reinvestment into the Carswell facility location.

In addition, the Fort Worth Convention & Visitors Bureau Board of Directors wishes to express in the strongest terms that the Fort Worth community has an outstanding record of working cooperatively with the military facilities of our community, and we believe that Fort Worth deserves careful review before any action is taken to change or erode the military plans that are already in effect at Carswell.

We believe that the federal review process underway will revalidate the rationale for the Joint Reserve Base at Carswell and that Fort Worth will continue to play a significant role in our nation's military preparedness.

Sincerely,

Joseph K. Dulle, Chairman
Board of Directors
Fort Worth Convention & Visitors Bureau

Post-it [®] Fax Note	7671	Date	6/12	# of pages	2
To	ALAN DIXON	From	JOE DULLE		
Co./Dept.	CHAIRMAN	Co.	FWCVB		
Phone #		Phone #	336 8791		
Fax #	(703) 696-0550	Fax #	(817) 336-3282		



RESOLUTION

Whereas, the Fort Worth community has long played a strong and supportive role in hosting U.S. military forces in this community dating back to World War I:

Whereas, the Air Force operations at Carswell Air Force Base were previously given an intensive review resulting in the concept of a Joint Reserve Base which is now housed at Carswell:

Whereas, the Joint Reserve Base at Fort Worth has already been implemented through significant financial investments of the federal government:

Whereas, the Commission has been asked to reevaluate the 301st deployment at JRB Fort Worth, which is a critical element of the Joint Reserve Base program;

Therefore, be it resolved that the Fort Worth Convention & Visitors Bureau strongly urges the Commission to reject any recommendation to redeploy the 301st Air Force Reserve Unit to any other base in Texas or elsewhere and strongly urges the Commission to once again give strong support for the concept of a military efficiency and effectiveness through a Joint Reserve Base at in Fort Worth, Texas.



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA
REBECCA COX
GEN J. B. DAVIS, USAF (RET)
S. LEE KLING
RADM BENJAMIN F. MONTOYA, USN (RET)
MG JOSUE ROBLES, JR., USA (RET)
WENDI LOUISE STEELE

June 16, 1995

Mr. Joseph K. Dulle
Chairman, Board of Directors
Fort Worth Convention & Visitors Bureau
415 Throckmorton
Fort Worth, Texas 76102

Please refer to this number
950613-24 R1

Dear Chairman Dulle:

Thank you for your letter expressing your support for the Carswell Joint Reserve Base, Texas. I certainly understand your interest in the base closure and realignment process and welcome your comments.

I can assure you that this Commission is committed to evaluating military bases in a fair and objective manner. As you may know, the Commission recently received testimony on behalf of the Carswell Joint Reserve Base during a public regional hearing in Fort Worth, Texas on June 10, 1995. In addition, the Commission visited the Carswell Joint Reserve Base on June 5, 1995 to examine, firsthand, the operations conducted at the base. The information gained during the hearing and base visit, in addition to all other sources of information provided to the Commission and pertaining to the Carswell Joint Reserve Base, will be carefully scrutinized by the Commissioners and staff before a decision is reached affecting the facility.

Please do not hesitate to contact me if you have additional information to bring to the attention of the Commission.

Sincerely,

Alan J. Dixon
Chairman

AJD:cmc



BRAC '95
BASE REALIGNMENT AND CLOSURE TASK FORCE

June 9, 1995

Please refer to this number
when responding **950603-25**

Mr. Lester C. Farrington
Senior Analyst
Defense Base Closure and
Realignment Commission
1700 North Moore Street, Suite 1425
Arlington, VA 22209

Dear Mr. Farrington:

Enclosed are the comments to Congressman Pete Peterson's letter.

The substantive comments to the Dayton community paper have been adequately addressed in Congressman Tejada's letter (dated June 5, 1995).

Please let me know if you have any questions or need additional information.

Sincerely,



Paul L. Roberson
Project Director
Mayor's BRAC '95 Task Force

Comments on the
May 26, 1995 letter and attachments
from
Congressman Pete Peterson

basic letter
paragraph 2

Congressman Peterson states in the second paragraph of his letter: "...a proposal to cordon off 15% of Brooks AFB into a cantonment area with support coming from Kelly or Lackland."

response: "The San Antonio community briefing stated: ..."This map shows how the cantonment area might look ...--- that's about 15% of the present base ... I want to emphasize, at this point, that this map is only a draft to demonstrate feasibility."

attachment
1st bullet

° School of Aerospace Medicine

- Proposal is not specific as to whether the cantonment area will include the New School of Aerospace Medicine facility or if it will be set off by itself. In either case there appears to be no consideration given to housing and feeding the approximately 5000 students each year. Are the students to be housed and fed at Kelly/Lackland and be transported each day to Brooks?

response: The New School of Aerospace Medicine is included in the cantonment area as are three transient quarters, a dining hall and the base gymnasium.

2nd bullet

° Increased cost due to inefficiencies caused by protracted support from fourteen (14) miles away is not considered.

- Host base services of finance, facility operations and maintenance, personnel, housing, procurement food service travel security fire protection etc. would cost more.

- Brooks' occupants would suffer loss of productive time due to travel between Brooks and host base.

- These additional costs would be ongoing.

response: The DoD proposal moves the entire Human Systems Center (HSC) to Wright-Patterson Air Force Base. This relocated unit is planned to be bedded down in area B. Area B is geographically separated from the main base (Area A) by approximately 8 miles. The support services are primarily located in Area A and only a few services are available in Area B. These services consist of a gymnasium, a cafeteria, a small Base Exchange and a SATO travel office. It seems that all the current units located in Area B (Wright-Patterson) operate with the "inefficiencies" stated above. Also, Maxwell AFB and Gunter AFS (Air Force Station) are geographically separated by approximately 15 miles, and they utilize a single Base Operating Support organization located at Maxwell AFB.

3rd bullet

- Operating a cantonment area with protracted support functions located miles away is not practical.
 - Historically, users will demand and the support base will agree to provide satellite facilities on site to be more responsive to the service required.
 - In time, the base will return to almost its original configuration, which defeats the base closure notion.
 - In BRAC '93 Rome Laboratory in New York was placed in a cantonment area at Griffiss AFB; in BRAC '95 the Secretary recommended the cantonment close and the lab relocate to Hanscom AFB, MA.

response: The San Antonio proposal basically changes HSC from being a landlord to being a tenant. This basic change dramatically effects the authorized manpower for the support functions and is where the overall savings for the San Antonio proposal are accrued. As stated above it works for Wright-Patterson because the support is only a few miles away. It will work for Brooks because the support is only a few miles away. The support configuration will not alter over time, because the manpower authorization are tied to the landlord not the tenant. The comparison to Rome lab is not relevant because the lab became an isolated unit with no support for several hundred miles.

4th bullet

- Air Force Center for Environmental Excellence
 - Proposal is not specific as to what will be done with the nearly completed \$7.5 million AFCEE facility on the east end of Brooks.
 - Although a single cantonment was presented, will there be a second cantonment or will there have to be another \$7.5 million facility built within the proposed cantonment?

response: The San Antonio proposal does not include the nearly completed AFCEE facility inside the cantonment area. The building will be a stand alone office building, similar to other federal office buildings in San Antonio. The AFCEE mission does not require the office building to be located inside a military installation. The final configuration of the cantonment will be dependent upon how the Air Force decides to implement this plan. The DoD proposal does include the construction cost of a new facility at Tyndall AFB. Walking away from a new, soon to be occupied, \$7.5 million facility would not make good economic sense.

5th bullet

- Proposal shows \$6 million construction; \$5 million at Brooks and \$1 million at Kelly.
 - The construction cost appears too low to attain the one cantonment area proposed.

response: The primary changes are minor; fencing, utility meters, gate house, and minor building modifications.

6th bullet

◦ The proposal implies that all functions of Armstrong Laboratory (AL) and Human Systems Center (HSC) mission presented are physically located at Brooks AFB.

- Tyndall Environics Division currently performs all functions presented on one chart and referred to in their testimony (page 59, line 1-17) "... the development and implementation for new techniques for cleaning up environmental waste ..., use of micro-organisms to enhance waste cleanup"

- Armstrong Laboratory contingent (300+ people) currently at Wright-Patterson AFB is performing most of the functions that are claimed to be performed at Brooks (aircrew systems, toxicology, and logistics support)

- Nuclear/biological/chemical defense which are performed at Aberdeen, MD

- Aircrew training which is performed at Mesa, AZ

response: This entire portion of the briefing was under the section "MISSIONS AND PRODUCTS". The Human Systems Center and the Armstrong Laboratory are located at Brooks AFB and they are responsible for these and many other missions (including one located in Okinawa, Japan). The briefing clearly stated this fact.

Within the Armstrong Laboratory, they operate a number of integrated research programs that cross the spectrum of these diverse Directorates. AL has integrated teams working specific research using the strength of the organization regardless of the geographic location.

Examples are: Pilot fatigue studies; Situational Awareness; Cockpit Display Development; Environmental Research and Air Force field unit support for environmental issues. The chemical defense laboratory research is conducted by Armstrong personnel located at Aberdeen, but the development of aircrew equipment coming out of this research is the responsibility of the Human Systems Program Office located at Brooks - using integrated product teams they address these Air Force chemical defense issues.

The Air Force has made the decision to move the Environics Directorate from Tyndall AFB to Brooks AFB. The San Antonio proposal will free up the needed facility space to accommodate this move.

7th bullet

- No credit was given for reducing the overhead cost due to the synergism of collocating AFCEE with AFCESA at Tyndall or Armstrong Laboratory and HSC with Wright Laboratory and Aeronautical Systems Center (ASC), or Armstrong Laboratory's other divisions at Wright-Patterson AFB.

response: We have been told, that the cost of locating the AFCEE at Tyndall is \$1.5 million/year additional in TDY expenses due to higher airline fares and an additional estimated productivity loss of 2,800 man days annually because of longer travel times. This information was briefed by AFCEE to a BRAC staffer on June 5, 1995. These cost are annually recurring cost and were not included in the DoD proposal.

Discussions with senior AFCEE personnel indicate that there is no synergism between AFCEE and AFCESA. The reduced overhead cost of locating the Human Systems Center at Wright-Patterson were included in the DoD proposal.

8th bullet

- The survey of affected people referred to in their testimony appears to be biased when they said "... more than 50% won't move."... more than 50% won't move." There probably will be some loss, but it should not approach 50%.

response: The survey indicated that that at least 50% won't move. In some organizations, 75% indicated that they won't move. Because San Antonio has a large biomedical community, the potential employment opportunities strongly influenced this survey. We would hope that if the DoD proposal were to be implemented, that the survey would turn out to be wrong - since this would be in the best interest of the Air Force.

9th bullet

- A significant portion of the savings and reduced costs claimed in the San Antonio COBRA model comes from implementing the San Antonio proposal in two (2) years instead of six (6) years in the Air Force proposal.

response: The 6 year period in the DoD proposal includes over \$200+ million in moving and military construction costs. The San Antonio proposal avoids this huge up front cost for the construction of facilities and the movement of personnel and equipment. Because people are not moving, and it does not require a huge construction effort, such as at Wright-Patterson and Tyndall AFB's - the San Antonio proposal can easily be accomplished in two years. We agree, it would take the Air Force six years to implement the DoD proposal.

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950613-26

FROM: MOLLEGEN, A. T.	TO: DIXON
FILE: PRESIDENT	TITLE: CHAIRMAN
ORGANIZATION: ALLIED RESOURCES CORP	ORGANIZATION: DBCRC
INSTALLATION (S) DISCUSSED: NUWC, NEW LONDON	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON		Ⓢ		COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER		X	
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER	✓		
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature	Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature	Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	FYI

Subject/Remarks:

REQUESTING DBCRC NOT CLOSE FACILITY BECAUSE OF IMPORTANT SONAR RESEARCH DONE AT FACILITY AND PROVIDING US WITH COPY OF "WORLDWIDE SUBMARINE PROLIFERATION IN THE COMING DECADE II" - DEPT OF NAVAL INTELLIGENCE
 * COPY GIVEN TO NAVY TEAM *

ate: 950620

Routing Date: 950613

Date Originated: 950609

Mail Date:

ALLIED RESOURCES CORPORATION

June 9, 1995

Mr. Alan J. Dixon, Chairman
Defense Base Closure and Realignment Commission
1700 North Moore Street, Suite 1425
Arlington, VA 22209

File to file to 2/2/95
950613-26

Subject: DOD Recommended Closure of NUWC New London facility

Ref: (1) My letter of May 30, 1995
(2) Your letter 95051718R1 of May 19, 1995

Encl: (1) Office of Naval Intelligence publication: "Worldwide Submarine Proliferation in the Coming Decade"

Dear Mr. Dixon,

The fact, described on pages 5 and 6 of enclosure (1), that there are six potentially enemy submarines now at sea which are quieter than any US submarines now at sea makes improvements in US sonars a critical priority in the naval balance of power. This directly bears on the need to stop the planned move of NUWC New London personnel to Newport.

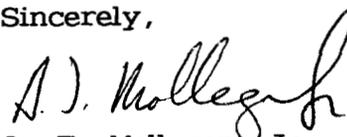
The US Submarine Force is used to having a substantial technical advantage, and they are shocked and very concerned about this new development. On June 7, 1995, VADM George Emery, who is the Commander, US Submarine Force Atlantic, and the Submarine Force's senior admiral, stated: "In my view, Russia has seized the underwater initiative."

Reference (1) forwarded an overview of the issues involved in the potential shutdown of the New London facility of the Naval Undersea Warfare Center. This laboratory employs the world's leading experts in the design of submarine and surface ship sonar. The planned closure of this laboratory and the ordered move of its staff to Newport will cause about one-third of these personnel to leave Government service, based on the U.S. military's own experience with moves of R&D facilities in the past. This will be a major loss of our capability to design new and better sonars, at a time when they are greatly needed. Since most of the Laboratory civilians have not yet moved, it is not too late today to revise the 1991 decision, and retain this key capability.

You can help our country remain strong by discontinuing the realignment approved in 1991, and disapproving the closure recommended this year.

If you desire any further information, please do not hesitate to contact me.

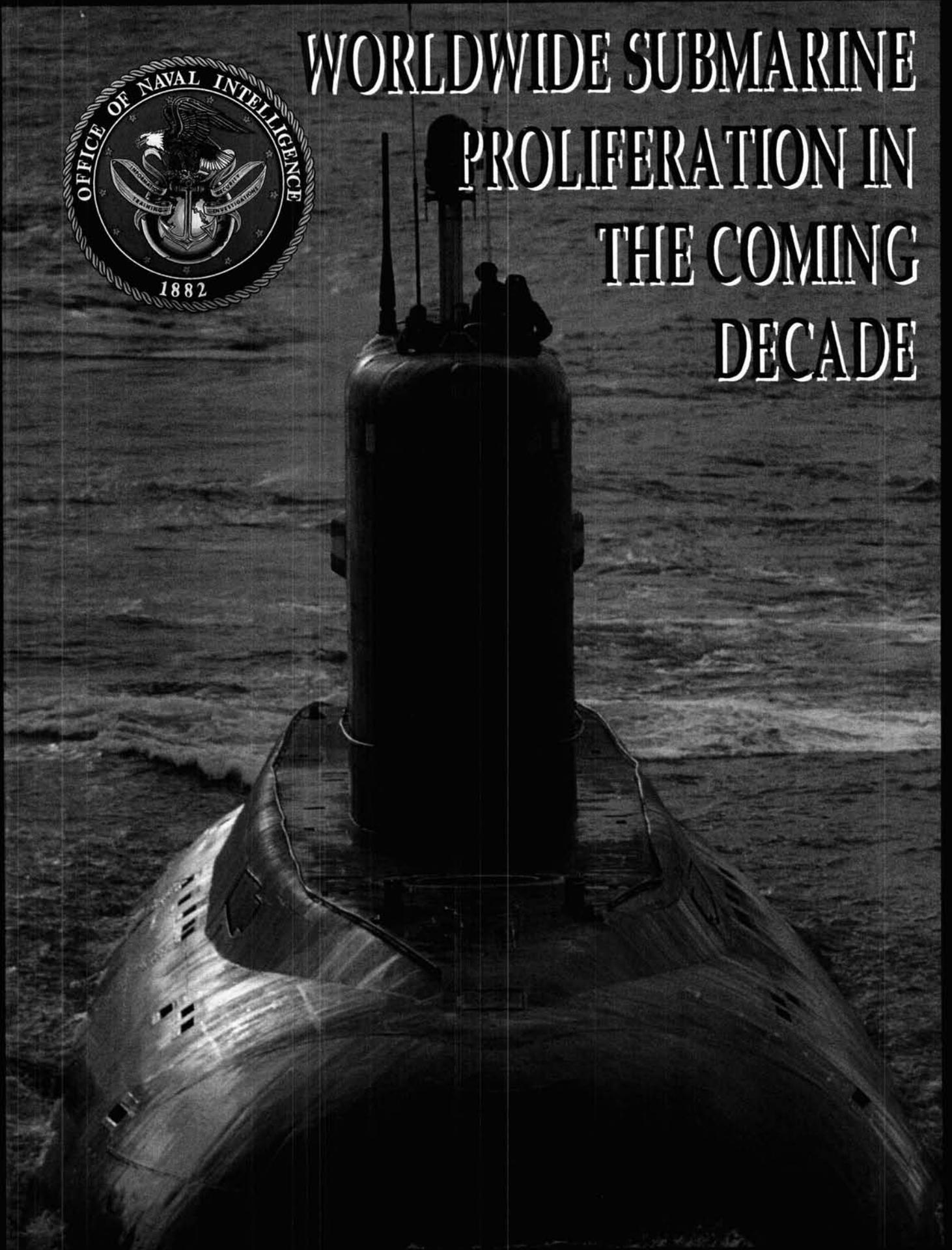
Sincerely,

A handwritten signature in cursive script, appearing to read "A. T. Mollegen, Jr.".

A. T. Mollegen, Jr.
President



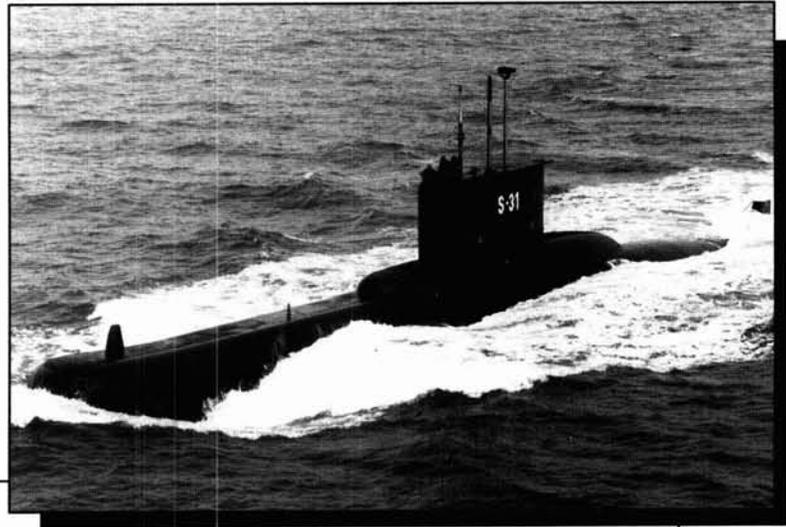
WORLDWIDE SUBMARINE PROLIFERATION IN THE COMING DECADE



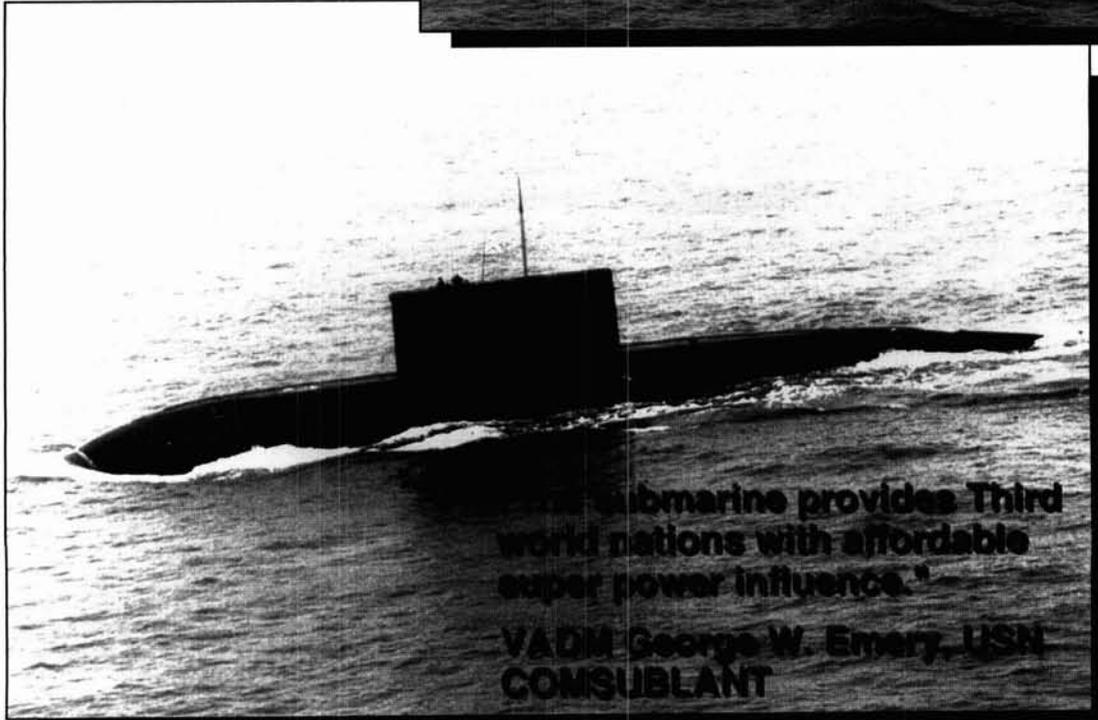
I N THE DECADE AHEAD...

The growth of submarine capabilities and the submarine's growing ability to escape detection by antisubmarine forces are of increasing concern, due to the large number of foreign fleets now operating one or more submarines, and the sheer numbers and widespread distribution of submarine forces around the world. Not all — or even the majority — of these foreign submarines are potential threats, of course, but a good many are now owned by countries with demonstrably hostile or uncertain intentions. As submarine technologies continue to improve, the danger lies in the proliferation of those formidable capabilities into the hands of nations whose interests or actions may be hostile to the United States and its allies.

(Right) The most "popular" submarine in the world today...German-designed Type 209 Diesel Submarine.



(Below) Iranian KILO Class diesel submarine.



WHY THE RUSSIAN EMPHASIS ON SUBMARINES?

The Russian Navy considers the submarine to be its most powerful naval platform; the submarine force can target land-based as well as sea-based targets. In turn, Russian submarines can themselves be targeted by only the most modern submarines or antisubmarine systems. Russian nuclear-powered strategic ballistic missile submarines (SSBN) are slated to take an increasing percentage of the remaining Russian strategic strike force to sea; these SSBNs are to be protected by modern, extremely capable nuclear and conventionally-powered attack submarines. The Russian Minister of Defense, Army General Pavel Grachev, has publicly stated that "A nuclear submarine fleet is the future of the armed forces." Older, maintenance-intensive submarines are being taken out of service and replaced by fewer but qualitatively more capable and sophisticated units. Funding for the Russian submarine force, though reduced, continues: new system upgrades are being installed during overhauls, and construction continues on current submarine classes as well as on the next generation nuclear powered attack submarine.

This heavy concentration of Russian national resources on the submarine force comes at a high cost to the rest of the Russian military. Significant sacrifices have been made in the strategic bomber forces, strategic rocket forces, and the navy's surface forces, as well as in the armor, infantry, and artillery capabilities of the Russian Army.



(Right) Russian TYPHOON Class nuclear powered submarine.

Declining Zero Sum Game

Russian Navy sacrifices

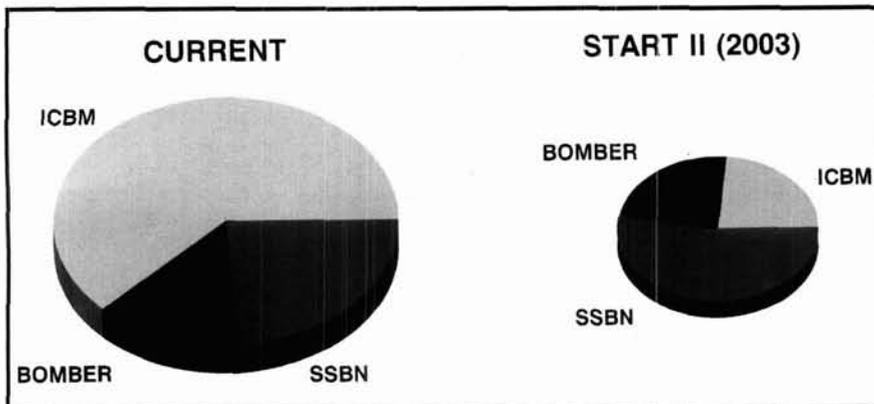
- Aircraft carriers
- Shipyards

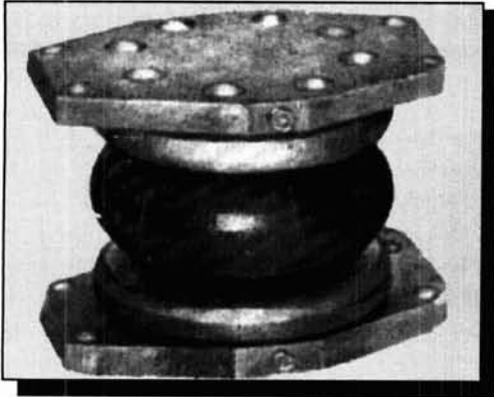
Other military sacrifices

- Land-based forces
- Strategic aircraft
- Strategic nuclear forces



RUSSIAN STRATEGIC NUCLEAR WARHEADS



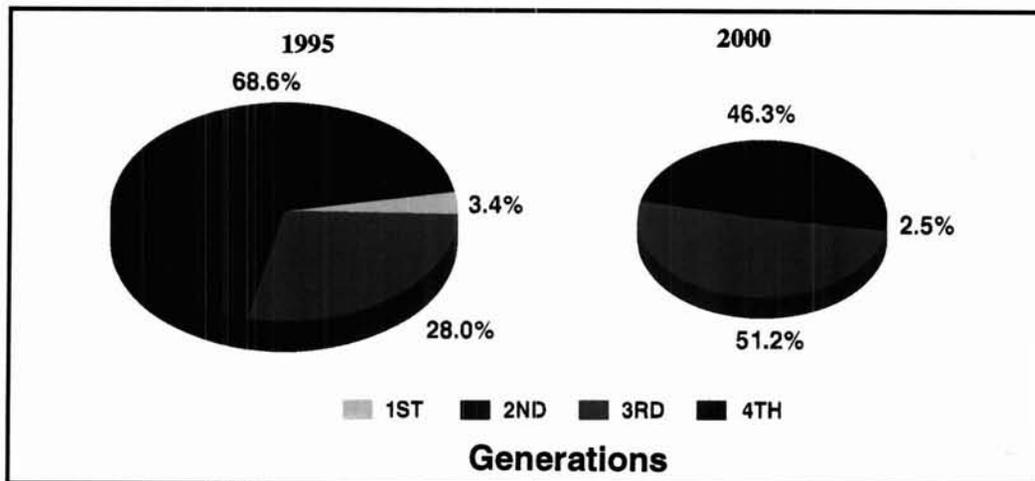


(Above) Pneumatic mount for vibration and sound isolation.

Today, for the first time, Russia's front-line submarines are as quiet or quieter in some respects than America's best. Programs to provide still further reductions in radiated noise are active today and are expected to continue. By the year 2000, over half of the remaining Russian submarine force will have incorporated stealth technologies on a par with those of modern Western submarines, and 20 percent of Russia's nuclear-powered attack submarines (SSN) will be quieter than the U.S. Navy's frontline Improved LOS ANGELES-Class SSNs.

In December 1993, in an unprecedented public announcement, Russia revealed that the keel for the first unit of a new-generation nuclear-powered attack submarine class had been laid down inside the same building hall that previously built the TYPHOON Class SSBN. This new multi-mission submarine, the SEVERODVINSK, is scheduled to become operational by 2000. Designed to emphasize improvements in quieting, sensor performance, and weapons delivery, SEVERODVINSK is projected to outperform today's most advanced Western submarines in many respects.

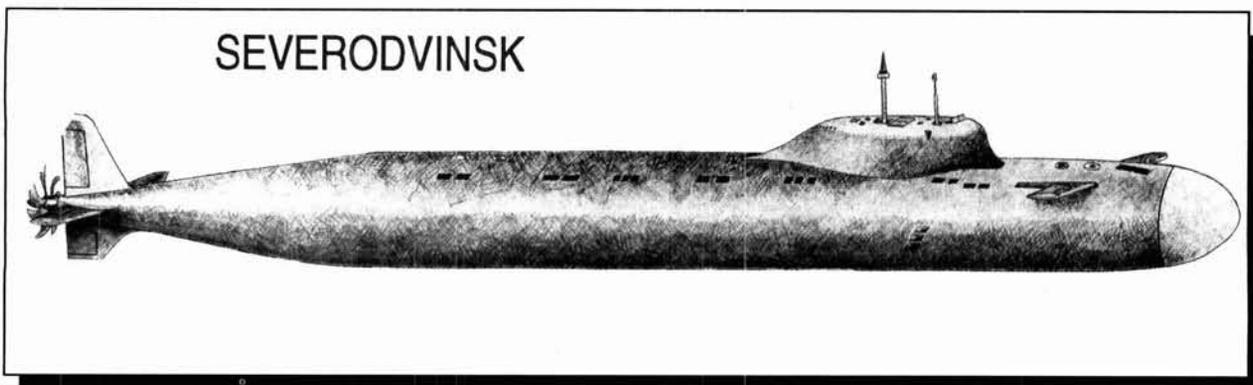
FUTURE QUALITY OF RUSSIAN SUBMARINE FORCE



In 1995, 35% of 2nd generation and 75% of 3rd generation submarines have improved quieting.

In 2000, approximately 100% of 2nd and 3rd generation submarines have improved quieting.

(Below) Artist's conception of the new nuclear powered submarine SEVERODVINSK.

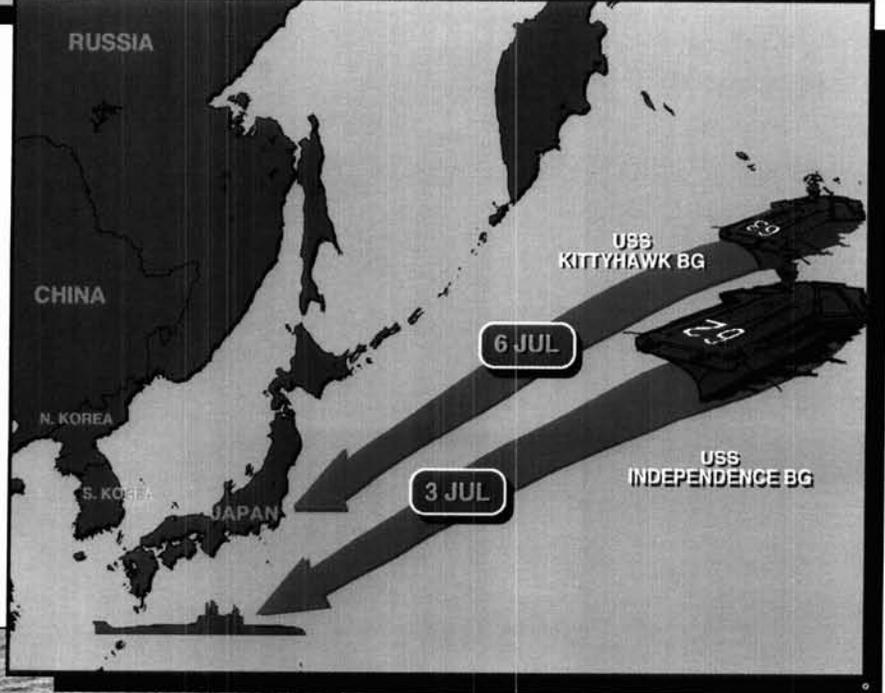


RUSSIAN SUBMARINE FORCE RETURNING TO FORM...

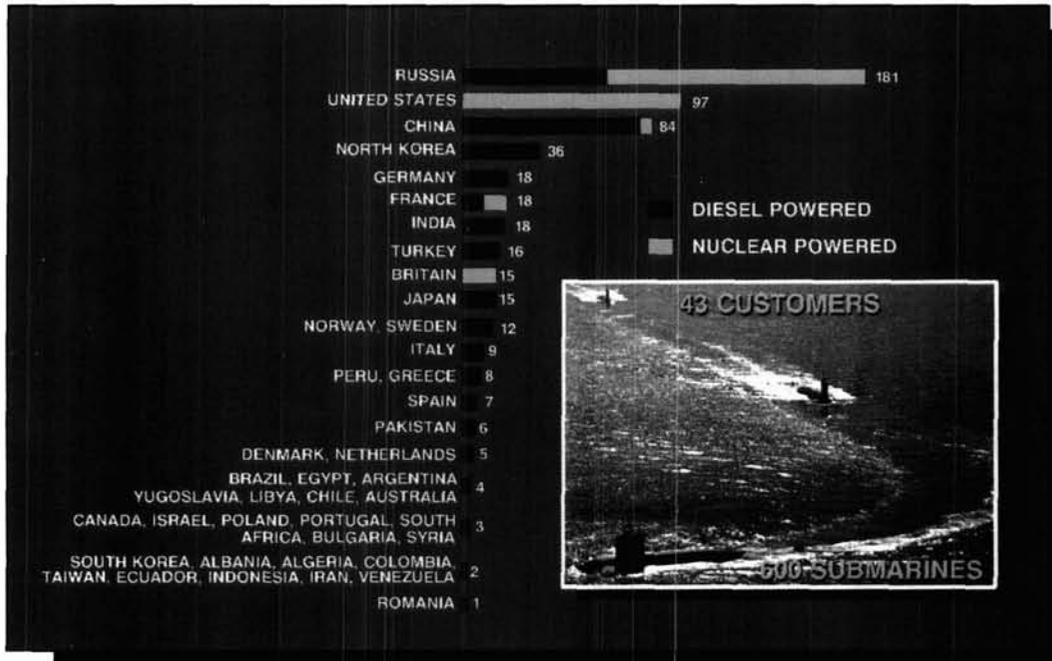
RUSSIAN SUB OPAREAS PAST AND PRESENT



Operationally, the Russian submarine force is demonstrating a renewed commitment to spending quality time at sea both in local training and in conducting combat patrols and long-range deployments. Examples include an unprecedented deployment to the mid-Pacific in July 1994 by an OSCAR II antisurface warfare, cruise missile-carrying submarine (SSGN) that operated in the vicinity of the U.S.S. *Kitty Hawk* and U.S.S. *Independence* Aircraft Carrier Battle Groups during their transit of the Northern Pacific en route the Korean Peninsula. Elsewhere, the Russian submarine force celebrated the first joint Russian SSBN/SSN surfacing at the North Pole. This latter accomplishment followed several weeks of deployed operations in the Arctic Basin.

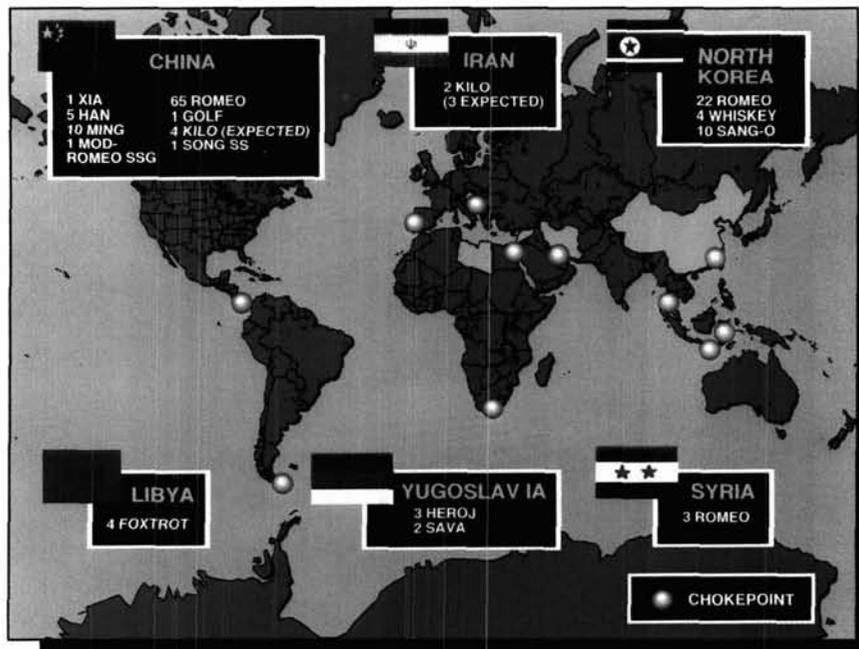


(Left) Russian OSCAR II Class cruise missile nuclear powered submarine.

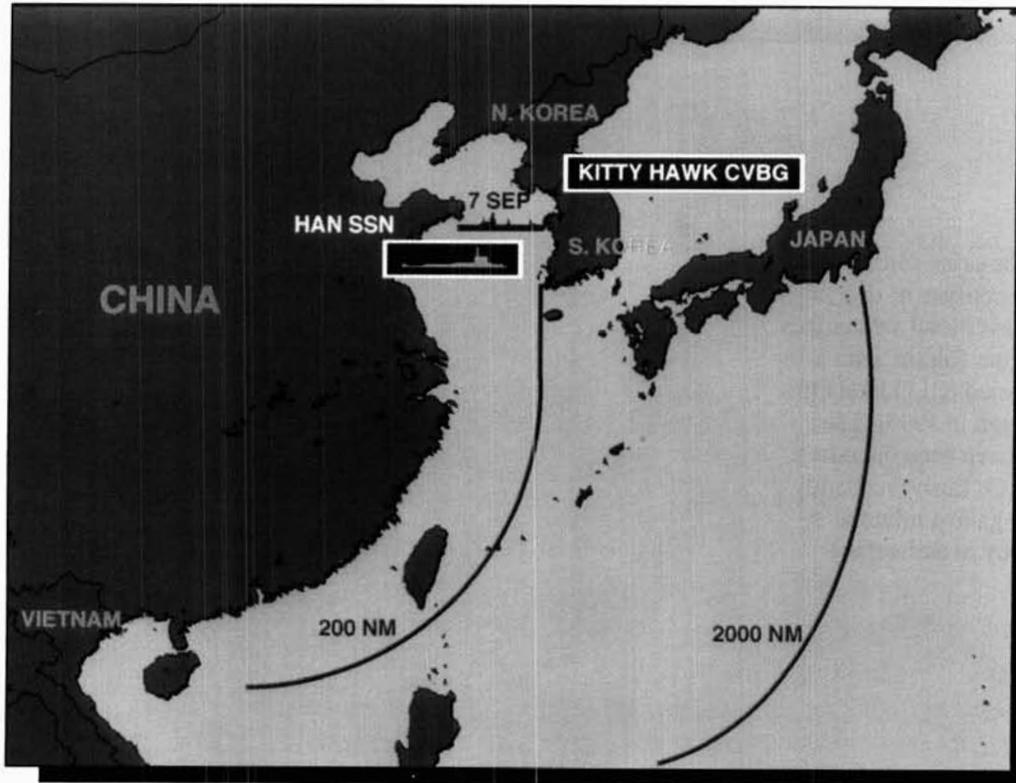


At present, there are over 600 submarines worldwide operated by some 43 countries. The majority of these are diesel powered; only five countries operate nuclear powered submersibles, and no additional nuclear fleets are expected to appear for at least the next decade. Until recently, only a small fraction of the submarine-owning countries were considered to be moderately to highly proficient in submarine warfare; in fact, most still have only rudimentary skills. Several Third World submarine navies, however, have made significant strides in submarine operational proficiency in recent years.

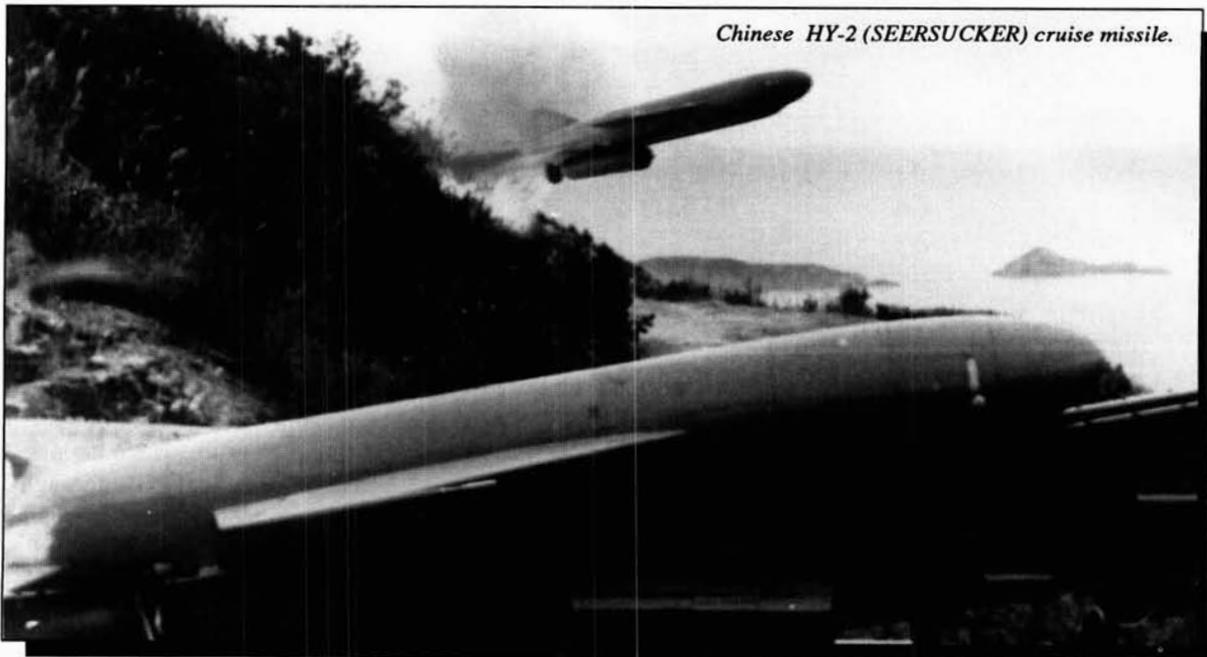
While diesel submarines are difficult targets anywhere, their effectiveness is maximized in shallow-water, littoral areas and especially in choke points in strategic waterways. In such areas, it is possible for diesel submarines to use the restricted waters to their tactical advantage. Also, diesel submarines can lay minefields covertly in many areas of the world. Examples of strategic waterways susceptible to such tactics are the Strait of Hormuz, the straits through the Indonesian Archipelago, and many areas in the Mediterranean region.



HIGH INTEREST SUBMARINE OPERATING COUNTRIES

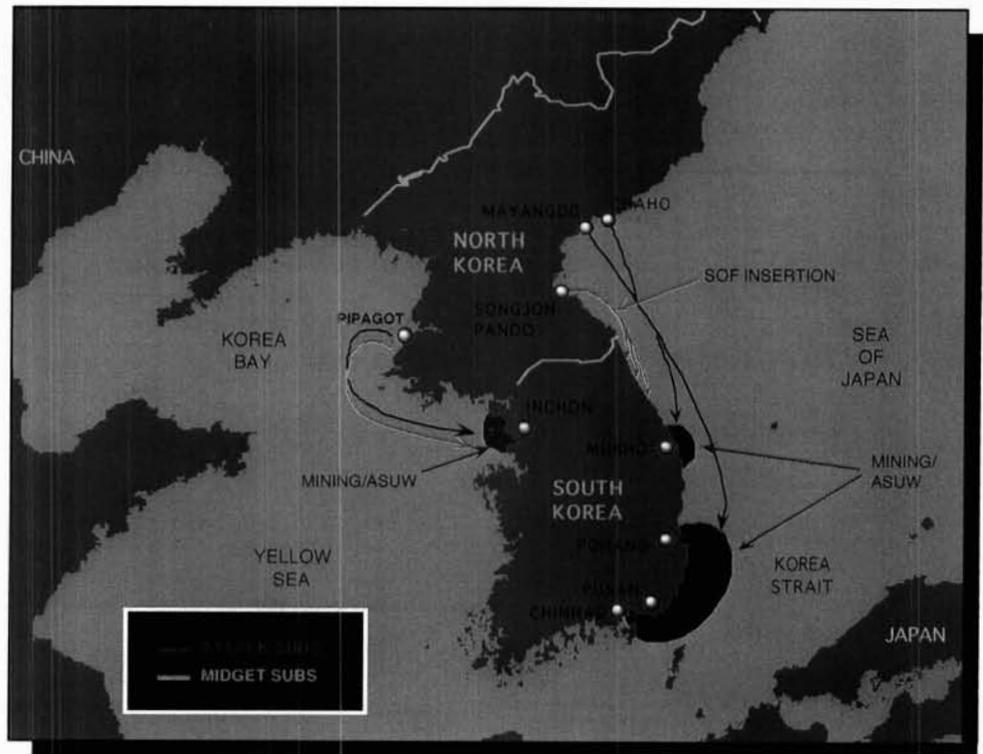


The Ministry of Defense has extended the distance at which it will defend vulnerable coastal cities and industries against sea-based attack from the existing inner island defensive line to an outer, longer range distance. In the fall of 1994, a HAN Class nuclear powered attack submarine operated in the vicinity of the U.S.S. *Kitty Hawk* Battle Group, a first time occurrence.



N

With 22 obsolescent ROMEO and 4 even older WHISKEY diesel attack submarines, as well as 10 new SANG-O coastal submarines and 48 YUGO midget submarines, North Korea has the world's fourth largest submarine force and the world's largest midget submarine fleet.

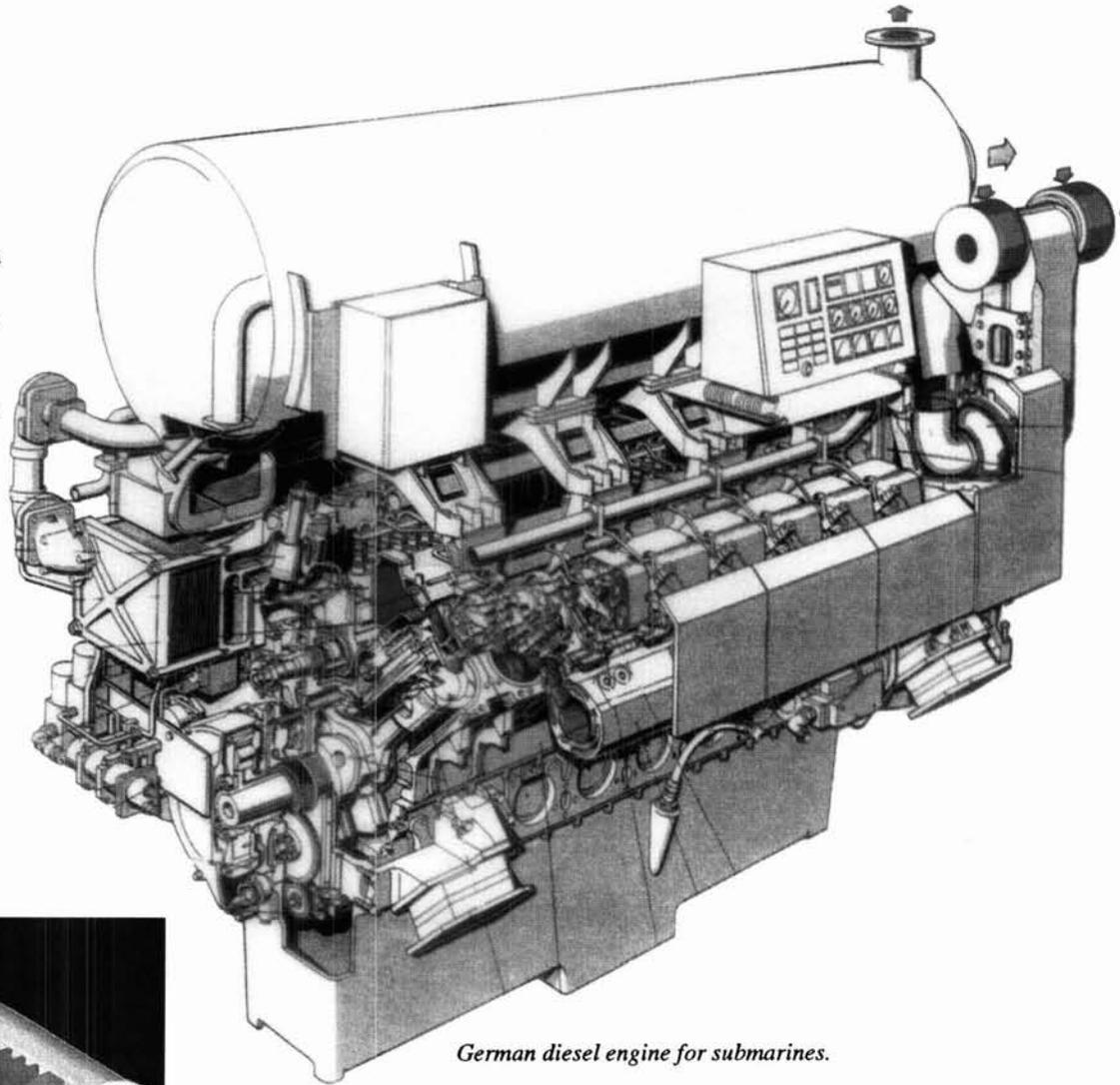


However, despite its numbers and some 30 years of operational experience, the North Korean submarine force is only modestly proficient in basic operations in its own coastal waters. Wartime missions for the submarine force could support a ground offensive insertion, offensive and defensive mining, reinforcement interdiction, and coastal defense.

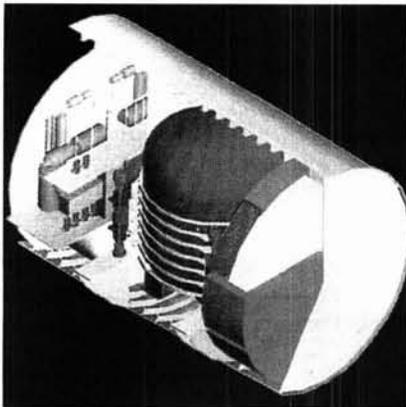


ROMEO Class diesel submarine like those used by North Korea.

Propulsion improvements being marketed range from extended-life batteries to air-independent propulsion systems that give submarines the ability to remain submerged and undetected for extended periods of time without having to snorkel to recharge their batteries.

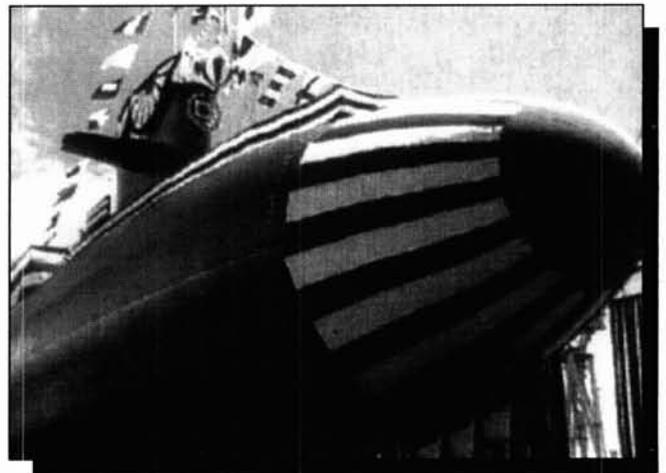


German diesel engine for submarines.

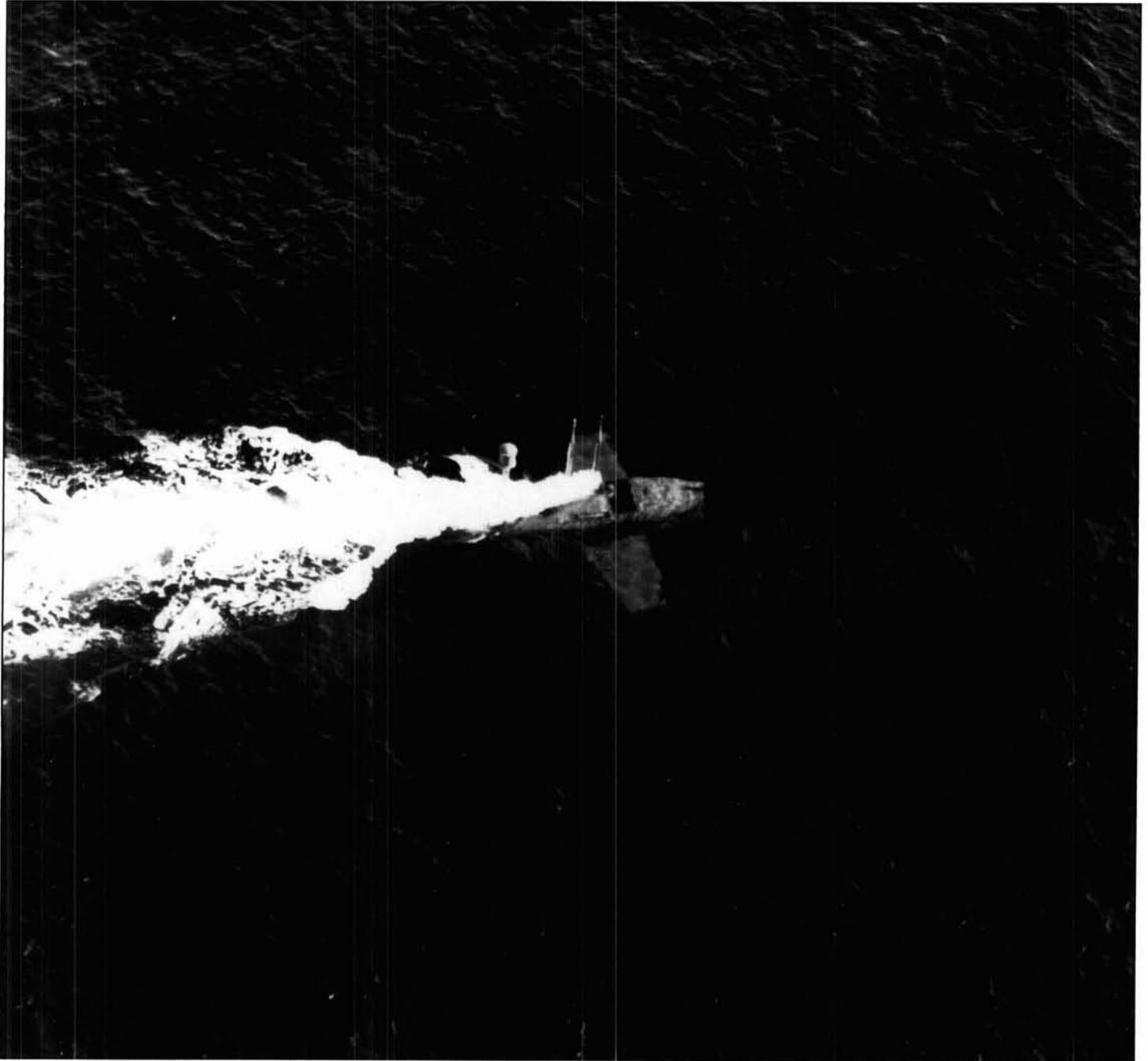


French MESMA air-independent propulsion system.

Advanced quieting technologies are being used to make new submarines more stealthy, and high-strength steels are being used to extend depth limits and improve survivability. New, computerized combat systems may offer the greatest improvement in diesel submarine capabilities, as automation permits consolidation of fire control, sonar, and weapons system functions to make inexperienced crews more competitive.



Japanese HARUSHIO Class diesel submarine using high-strength steel.



Chinese HAN Class nuclear powered submarine.

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THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

Please refer to this number
950613-26R1

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:
AL CORNELLA
REBECCA COX
GEN J. B. DAVIS, USAF (RET)
S. LEE KLING
RADM BENJAMIN F. MONTOYA, USN (RET)
MG JOSUE ROBLES, JR., USA (RET)
WENDI LOUISE STEELE

June 20, 1995

Mr. A. T. Mollegen, Jr.
President, Allied Resources Corporation
150 North Main Street
Manchester, Connecticut 06040

Dear Mr. Mollegen:

Thank you for your letter regarding the Naval Undersea Warfare Center (NUWC), New London, Connecticut. I certainly appreciate your interest in the challenge facing our submarine force and welcome your comments.

You may be certain that the Commission will thoroughly review the information used by the Defense Department in making its recommendations. I can assure you that the information you have provided will be considered by the Commission in our review of the nation's military infrastructure.

Please do not hesitate to contact me if you have additional information to bring to the attention of the Commission.

Sincerely,



Alan J. Dixon
Chairman

AJD:cw

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950613-27

FROM: <u>DIMEO, RICHARD</u>	TO: <u>HELMER, DICK</u>
FILE: <u>EXECUTIVE DIRECTOR</u>	TITLE: <u>CROSS SERVICE GAO ANALYST</u>
ORGANIZATION: <u>GRIFFISS LOCAL DEU CORP</u>	ORGANIZATION: <u>DBCRC</u>
INSTALLATION (S) DISCUSSED: <u>ROME LAB</u>	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER	✓		
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature	Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature	Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	FYI

Subject/Remarks:

STATING AIR FORCE IS STANDING BEHIND RECOMMENDATION FOR ROME LAB.

Routing Date: <u>950513</u>	Date Originated: <u>950506</u>	Mail Date: _____
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Steven J. DiMeo
Executive Director

June 6, 1995

95061327

Richard Helmer
Senior Analyst
Defense Base Closure and
Realignment Commission
1700 North Moore St.
Suite 1425
Arlington, Va. 22209

Dear Dick:

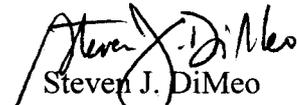
I just received a FAX copy of the editorial that appeared in the Syracuse Herald-Journal on June 2, 1995. The editorial is in response to the news article that appeared in last Thursday's edition of the New York Times. I thought that you would find the editorial interesting since it reflects the same level of frustration that we have experienced with the Air Force throughout this process.

Last Thursday, we met with Jim Boatright, General Blume, Matt Milezwa and others in the Air Force to discuss Rome Lab. Essentially we had a cordial but not terribly informative meeting with the Air Force. They are standing by their original position that this is a cost effective move. They indicated that they would reassess their position if they became convinced that their financial analysis was flawed.

Interestingly, they believe that a closure with a return on investment of 10 years or more is not cost effective.

I expect to be in Washington fairly frequently over the next couple weeks as things draw to a close. I am sure that we will be seeing each other. If you have any questions please do not hesitate to contact me.

Sincerely,


Steven J. DiMeo
Executive Director

GRIFFISS
Local Development Corporation
153 Brooks Road
Griffiss AFB, New York 13441
Phone (315)338-0393 Fax (315)338-5694

SYRACUSE HERALD-JOURNAL

"Ignoring party politics and pursuing an independent course, we shall not hesitate to discuss public questions and to support such men and measures as seem best calculated to advance the best interests of the people." ARTHUR JENKINS, Founder, in first issue of Herald, Jan. 15, 1877.

PUBLISHED BY THE HERALD COMPANY
Post Office Box 4915
Clinton Square, Syracuse, N.Y. 13221
Friday, June 2, 1995

STEPHEN ROGERS, *President*
STEPHEN A. ROGERS, *Editor and Publisher*
TIMOTHY D. BUNN, *Executive Editor*
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8 A10



IN OUR OPINION

CLOSING ROME LAB

Air Force can't get story straight

Figures don't lie, but liars figure.

That cynical old saw came to mind as we read the account of how Rome Lab went from being a most unlikely candidate for closure to an extremely likely one in a matter of months.

Nothing changed at Rome. The same people continued to do the same work in the same buildings at the high-tech military laboratory in Oneida County. What changed was the cost-benefit analysis prepared by the Air Force for the federal base-closing commission. The aroma of this affair reaches all the way from the Pentagon to Central New York.

According to a report in *The New York Times*, Air Force analysts concluded last October that it would cost \$133.8 million to close the Rome facility and realize an annual savings for the taxpayers of \$1.5 million. In February, the Air Force said it would cost only \$52.8 million to relocate the laboratory and yield an annual savings of \$11.5 million. So payback time went from over 100 years to four years.

How could the numbers change so radically in just a few short months? Sen. Alfonse D'Amato, R-N.Y., offered a characteristically frank opinion: "They're cooking the books," D'Amato said. "The decision to move the lab was made. And then they had to invent the numbers to justify the decision."

The empirical evidence suggests that D'Amato is right. What other plausible explanation

would account for the exponential changes in the numbers?

The discrepancy between the October study and the February study was so startling that the presidential base-closing commission had the Air Force do a third analysis last month. That one concluded that Rome Lab could be closed for \$79.2 million, yielding an annual savings of \$13 million and a payback time of six years.

Huh? How many times will the Air Force spin this wheel before the same number comes up twice?

The current base-closing process was contrived ostensibly to take the politics out of such decisions and predicate them solely on military need and available resources. What a joke. It has only driven the politics underground. Our pockets are still being picked; we still get to pay for keeping bases open elsewhere. Meanwhile, Central New York is plundered by areas with more political pull.

Rep. Sherwood Boehlert, R-New Hartford, told the *Times* he thinks that the commission will vote to keep Rome Lab where it is. We hope he is right. The ultimate decision will say a great deal about the credibility of the base-closing panel.

The Air Force's credibility is another matter. If Rome Lab gets the ax based on these dubious numbers, the next panel that ponders this question should be a federal grand jury.

RUNNER ALLOWED TO COMPETE

Ruling serves justice, learning

Every once in a while...

SATURDAY RICK (LOOSE LIPS) PLAS CLARINET

...our children. I'm knowing nothing schools because Catholic school.

During that but stated that a part school district — years ago — show \$2 million could be if administrators' recommendations

I reminded my none of those rec followed by the se ministrators. I als receiving approve ago to spend up to building improver administrators ir more than \$50 mil

Aside from obvi

School taxes more than of

In a letter in last Journal, Lynn H. I defended the exort in school taxes by of everything is go

Evidently, the w of percentages. Inf 3 percent or 4 perc years, but school ta taxes have risen at higher rate than th town of Orondaga, yearly an average c percent. It's time th a stop to this gougir

People must educ on how their tax mc spent, speak up and

Agnew bust t

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950613-28

FROM: <u>KLEIN, SHEILA</u>	TO: <u>DIXON</u>
FILE: <u>EXECUTIVE DIRECTOR</u>	TITLE: <u>CHAIRMAN</u>
ORGANIZATION: <u>BROOKS HERITAGE FOUNDATION</u>	ORGANIZATION: <u>DBCRC</u>
INSTALLATION (S) DISCUSSED: <u>BROOKS AFB</u>	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INTT	COMMISSION MEMBERS	FYI	ACTION	INTT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON		Ⓛ		COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER		X	
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

<input checked="" type="checkbox"/>	Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
	Prepare Reply for Staff Director's Signature		Prepare Direct Response
X	ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

REQUESTING DBCRC NOT CLOSE BROOKS BECAUSE IT IS A VERY IMPORTANT PART OF MILITARY HISTORY

Date: <u>950620</u>	Routing Date: <u>950613</u>	Date Originated: <u>950604</u>	Mail Date:
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BROOKS HERITAGE FOUNDATION, INC.

P.O. BOX 35362

BROOKS AIR FORCE BASE, TEXAS 78235

9 June 1995

Mr. Alan Dixon
Chairman
The Base Closure and Realignment Commission
1700 North Moore Street, Suite 1425
Arlington, Virginia 22209

Please refer to this number
when responding 950613-28

Dear Chairman Dixon,

I am writing you concerning Brooks Air Force Base. Not only is Brooks the site of the Human Systems Center, the world's largest aerospace medical research center and the sole human-centered research and development installation for the Department of Defense, it is also one of the oldest continuously active military installations and the site of many important events in aviation history. I realize that you have been very well briefed on the current mission at Brooks and the importance of that mission to the defense of this country. As a result, you are able to see the necessity of keeping that mission intact, in its current location.

The City of San Antonio has proposed to the Base Closure Commission a cantonment plan that would effectively leave the mission in place, but would close Brooks Air Force Base. While that plan is a good one and will keep the mission intact and the jobs in San Antonio, it does not address the historical significance of the base.

Brooks is home to Hangar 9, the oldest remaining World War I aircraft hangar in the USAF. It is still in its original location and it is home to the Museum of Aerospace Medicine. A restored World War II structure compliments Hangar 9 and houses the Aerospace Medicine collection dedicated to Aeromedical Evacuation. Brooks is also the burial site of the remains of Lieutenant Sidney J. Brooks, for whom the base is named. These are important parts of our military aviation history as well as the history of aviation medicine. It is not clear what will happen to these sites if the base is cantoned or the mission moved to Wright-Patterson AFB. But, there is a good chance that they will disappear. In fact, Kelly AFB has already made inquiries about "relocating" Hangar 9 to Kelly when Brooks closes.

I realize that historical significance is not a criteria for the Base Closure Commission, however, we must at some point, stop destroying our history. History is our training manual - it is what we use to determine our past mistakes and to insure that we don't make the same ones in the future. A favorite saying around Brooks is "Those who don't respect the past don't deserve the future". We must start making concerted efforts to preserve these important links to our past. This Commission has a perfect opportunity to do this. By removing Brooks AFB totally from the list of closures, you will not only preserve the important aeromedical research and development mission, you will also preserve a very important part of USAF history that can not be duplicated or replaced.

It is obvious from the interest that Brooks has generated that it is important. Why else would the Dayton, Ohio and Panama City, Florida communities be so anxious to obtain portions of Brooks' missions? But, the key word is "portions". Brooks works well because it is in one place. To divide the mission and scatter it over the country will destroy its effectiveness. And, the historical ties to the base also play an important part in the hearts and minds of the Brooks workers and the over five thousand students who train in aeromedical related fields each year at Brooks. Hangar 9 is a constant reminder of where we came from and the museum housed there tells us how far we have traveled in such a short time - with one goal, to keep man safe in the hostile environment of flight.

When President John F. Kennedy performed his last official act at Brooks in November 1963, he challenged those present by saying "America has tossed its cap over the wall of space and we have no choice but to follow it". That complex of buildings dedicated by President Kennedy remains as the heart of the Human Systems Center. And, just as Brooks accepted President Kennedy's challenge in that critical race to the moon, throughout its seventy-seven year history Brooks has always played a critical role in our national security. To lose Brooks would be to lose a valuable national asset for the future of the United States and a most important connection to our past.

I urge you to please keep Brooks Air Force Base open!

Sincerely,

A handwritten signature in cursive script, appearing to read "Shelia Klein".

SHELIA KLEIN
Executive Director



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425

ARLINGTON, VA 22209

703-696-0504

Please refer to this number
when responding 950613-28R1

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA

REBECCA COX

GEN J. B. DAVIS, USAF (RET)

S. LEE KLING

RADM BENJAMIN F. MONTOYA, USN (RET)

MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

June 16, 1995

Ms. Shelia Klein
Executive Director, Brooks Heritage Foundation Inc.
P.O. Box 35362
Brooks Air Force Base, Texas 78235

Dear Ms. Klein:

Thank you for your letter expressing your strong support for Brooks Air Force Base. I certainly understand your interest in the base closure and realignment process and welcome your comments.

You may be certain that the Commission will thoroughly review the information used by the Defense Department in making its recommendations. I can assure you that the information you have provided will be carefully considered by the Commission during our review and analysis process.

Please do not hesitate to contact me if you have additional information to bring to the attention of the Commission.

Sincerely,



Alan J. Dixon
Chairman

AJD:cw

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950613-29

FROM: BAYH, EUAN	TO: DIXON
FILE: GOVERNOR	TITLE: CHAIRMAN
ORGANIZATION: STATE OF INDIANA	ORGANIZATION: DBCRC
INSTALLATION (S) DISCUSSED: NAWC INDIANAPOLIS	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA	✓		
				COMMISSIONER ROBLES	✓		
DIR./CONGRESSIONAL LIAISON		Ⓢ		COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER	✓		
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER		X	
DIR./INFORMATION SERVICES				LIBRARY	✓		

TYPE OF ACTION REQUIRED

<input checked="" type="checkbox"/>	Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
	Prepare Reply for Staff Director's Signature		Prepare Direct Response
<input checked="" type="checkbox"/>	ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

SUBMITTING STATEMENT TO BE INSERTED IN THE RECORD OF REGIONAL HEARING HELD APRIL 12 IN CHICAGO

ate: 950616

Routing Date: 950613

Date Originated: 950609

Mail Date:



OFFICE OF THE GOVERNOR
INDIANAPOLIS, INDIANA 46204-2797

EVAN BAYH
GOVERNOR

June 9, 1995

Honorable Alan Dixon
Chairman, Base Closure and
Realignment Commission
Suite 1425
1700 N. Moore
Arlington, VA 22209

File copy for the record book
when responding 950613-29

Dear Chairman Dixon:

Enclosed please find a statement I would like inserted in the record of the Commission's regional hearing held on April 12, 1995 in Chicago, IL concerning the Naval Air Warfare Center in Indianapolis.

I am aware that you received some very informative testimony from Senator Richard Lugar, Representative Andy Jacobs and Mayor Stephen Goldsmith relative to the importance of NAWC to the Indianapolis area, the State of Indiana, and the nation. I join with them in support of this facility and its employees. As I indicate in my statement, the design to production capabilities of NAWC, coupled with the Hoosier work ethic, is a unique commodity. Further, there is an indication that the cost analysis upon which the closure decision was grounded may be flawed, but that real, substantial savings can be generated through alternative scenarios.

Thank you for the opportunity to include my statement in the record, and I ask that you give serious consideration to the alternatives to closure that have been proposed.

Sincerely,

Evan Bayh

EB/grl
enclosure

**STATEMENT OF GOVERNOR EVAN BAYH
FOR INCLUSION IN THE RECORD OF THE
1995 BASE CLOSURE AND REALIGNMENT COMMISSION**

On behalf of the citizens of the State of Indiana, thank you for allowing my statement to be included in the record of the hearing dealing with the proposal to consider closing the Naval Air Warfare Center in Indianapolis (NAWC) and the Naval Ordnance Station in Louisville, Kentucky. Unfortunately, this is the third time in four years that I have had to come before this Commission to inform you of how the decisions of the Department of Defense and this commission have or will impact my state.

Since 1988, four military facilities in Indiana have been closed, deactivated or experienced a major realignment. In addition, the two remaining facilities, including the Naval Air Warfare Center, were required to implement reductions in force. These decisions will result in the loss of over 13,000 direct jobs by next year, with the resulting negative economic impact to our communities and state. In addition, due to defense industry contract reductions, our businesses will experience substantial reductions in income, resulting in an estimated loss of 23,000 industry jobs by 1997.

Now the Department of the Navy and the Department of Defense has proposed to close yet another facility in Indiana. The Naval Air Warfare Center is a facility that employs some of the most talented and efficient members of the avionics and electronics industry. NAWC is a center of excellence that provides a unique product to the American public---state of the art technological advances in a timely and cost effective manner. The ability of this facility to develop electronic systems from design to production, in a fraction of the usual time, is a valuable asset to our country's need and ability to respond to worldwide emergencies. Truly, this interactive network of engineers, designers, fabricators and workers proves the adage that the whole is often greater than the sum of its parts. Any proposal to dismantle this unique working team will result in a loss of substantially more than just the jobs associated with the change. In addition, although a number of the jobs are destined to remain in Indiana, a large number of our dedicated employees have been at NAWC for extended periods of time and have established roots in the Indianapolis community, and a transfer to the Crane community may not be a viable alternative.

For almost two years, representatives of the state, Indianapolis' Mayor Steven Goldsmith, and communities near the Crane Naval Surface Warfare Center have worked to craft a plan that will accomplish cost reductions required by the military while at the same time retaining the one of a kind workforce setting of NAWC as an alternative to closure. These proposals, which involve some administrative consolidation of the two Naval facilities, coupled with other cost cutting efficiencies and an exciting partnership with Purdue University, were presented to the Navy on numerous occasions both in Indiana and in Washington, DC. Apparently, although not due to lack of trying, we were unable to convince the Navy of the validity of these proposals. The Navy's analysis of financial information indicated that a closure of NAWC would generate substantial savings in a relatively short period of time. However, an independent analysis of the cost/benefit model utilized by the Navy appears to indicate that there may be some discrepancies in figures used and assumptions made. I would request that the Commission make a thorough analysis of the COBRA formula utilized for this facility.

In addition, Mayor Goldsmith has proposed another alternative to the closure scenario. This concept would incorporate a hybrid of public/private operation with the retention of some federal employee jobs, with others being transferred to the private sector. I would encourage the Commission to review this proposal and give it every consideration in your deliberations. It would appear that such a scenerio would be beneficial for the employees, the community, the navy, the taxpayers and the country.

It is my understanding that representatives of Kentucky, Louisville, and Jefferson County have presented a similar proposal for the Naval Ordnance Station. As you may be aware, over 350 Indiana residents are employed at this facility. The effect of the closure of this facility, on the heels of the loss of jobs at Jefferson Proving Ground and the Indiana Army Ammunition Plant, will be felt throughout Southeastern Indiana. I request that you consider this impact in your discussions concerning the Louisville facility.

Again, thank you for the opportunity to submit my comments and concerns about this matter. I enjoyed meeting with Commissioner Lee Kling in Indianapolis and appreciate having had the opportunity talk with him about the above issues.

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950613-30

FROM: <u>KLEIN, HERBERT</u>	TO: <u>FARRINGTON, LES</u>
FILE: <u>CITIZEN</u>	TITLE: <u>CROSS SERVICE GAO ANALYST</u>
ORGANIZATION: <u>SUPPORT OF BROOKS</u>	ORGANIZATION: <u>DBCRC</u>
INSTALLATION (S) DISCUSSED: <u>BROOKS AFB</u>	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER	✓		
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature		Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

PROVIDING NEW COBRA RUN FOR BROOKS

Date:	Routing Date: <u>950613</u>	Date Originated: <u>950611</u>	Mail Date:
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HERBERT KLEIN * 334 BLUFFCREST * SAN ANTONIO, TEXAS 78216
(210)545-3646 fax(210)545-3664

June 11, 1995

Mr. Lester C. Farrington
The Defense Base Closure and
Realignment Commission
1700 North Moore St., Suite 1425
Arlington, VA 22203

950613-30

Dear Mr. Farrington,

Enclosed is the latest COBRA run for Brooks AFB - this run is a slight variation of the run that we sent you as an enclosure to Congressman Tejada's June 5, 1995 letter.

There are three differences between this and the June 5th run:

1. This one keeps all the Brooks facilities and the BOS support is provided from Lackland AFB or Kelly AFB.
2. This run did not include \$5 million in military construction at Brooks AFB (cantonment related).
3. The total twenty year savings decreased by \$6.3 million (\$247.8 million vs \$241.5 million savings).

We are also sending you a disk (separate mailing) with this latest COBRA run. Please let me know if you have any questions or need additional information.

Sincerely,

Herbert Klein

Herbert Klein

Enclosed:
COBRA run

COBRA REALIGNMENT SUMMARY (COBRA v5.08) - Page 1/2
 Data As Of 21:59 03/09/1995, Report Created 17:54 06/10/1995

Department : AIR FORCE
 Option Package : BROOKS ALT #4
 Scenario File : C:\COBRA\BROOKS-1.CBR
 Std Pctrs File : C:\COBRA\BROOKS.SFF

Starting Year : 1996
 Final Year : 2001
 ROI Year : Immediate

NPV in 2015(\$K): -241,491
 1-Time Cost(\$K): 5,361

Net Costs (\$K)	Constant Dollars						Total	Beyond
	1996	1997	1998	1999	2000	2001		
MilCon	500	500	0	0	0	0	1,000	0
Person	-3,906	-13,439	-19,055	-19,055	-19,055	-19,055	-93,566	-19,055
Overhd	176	-188	-513	-542	-563	-579	-2,209	-626
Moving	738	709	0	0	0	0	1,447	0
Missio	0	0	2,808	2,808	2,808	2,808	11,232	2,808
Other	111	110	0	0	0	0	221	0
TOTAL	-2,380	-12,308	-16,761	-16,789	-16,810	-16,826	-81,875	-16,874

	1996	1997	1998	1999	2000	2001	Total
POSITIONS ELIMINATED							
Off	19	19	0	0	0	0	38
Enl	115	114	0	0	0	0	229
Civ	78	77	0	0	0	0	155
TOT	212	210	0	0	0	0	422

	1996	1997	1998	1999	2000	2001	Total
POSITIONS REALIGNED							
Off	10	9	0	0	0	0	19
Enl	64	64	0	0	0	0	128
Stu	0	0	0	0	0	0	0
Civ	114	114	0	0	0	0	228
TOT	188	187	0	0	0	0	375

Summary:

 BROOKS AFB REMAINS OPEN; ALL ACTIVITIES REMAIN IN PLACE EXCEPT BOS.
 ALL BOS IS SUPPLIED BE LACKLAND OR KELLY.

Department : AIR FORCE
 Option Package : BROOKS ALT #4
 Scenario File : C:\COBRA\BROOKS-1.CBR
 Std Fctrs File : C:\COBRA\BROOKS.SFF

Costs (\$K)	Constant Dollars						Total	Beyond
	1996	1997	1998	1999	2000	2001		
MilCon	500	500	0	0	0	0	1,000	0
Person	1,349	1,665	652	652	652	652	5,621	652
Overhd	476	697	659	631	609	594	3,666	546
Moving	738	709	0	0	0	0	1,447	0
Missio	0	0	2,808	2,808	2,808	2,808	11,232	2,808
Other	111	110	0	0	0	0	221	0
TOTAL	3,174	3,681	4,119	4,090	4,069	4,053	23,186	4,006

Savings (\$K)	Constant Dollars						Total	Beyond
	1996	1997	1998	1999	2000	2001		
MilCon	0	0	0	0	0	0	0	0
Person	5,255	15,104	19,707	19,707	19,707	19,707	99,187	19,707
Overhd	299	885	1,172	1,172	1,172	1,172	5,875	1,172
Moving	0	0	0	0	0	0	0	0
Missio	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0
TOTAL	5,554	15,989	20,880	20,880	20,880	20,880	105,062	20,880

NET PRESENT VALUES REPORT (COBRA v5.08)
 Data As Of 21:59 03/09/1995, Report Created 18:00 06/10/1995

Department : AIR FORCE
 Option Package : BROOKS ALT #4
 Scenario File : C:\COBRA\BROOKS-1.CBR
 Std Pctrs File : C:\COBRA\BROOKS.SFF

Year	Cost(\$)	Adjusted Cost(\$)	NPV(\$)
----	-----	-----	-----
1996	-2,380,054	-2,347,988	-2,347,988
1997	-12,308,052	-11,817,254	-14,165,243
1998	-16,761,006	-15,661,939	-29,827,181
1999	-16,789,265	-15,268,461	-45,095,643
2000	-16,810,458	-14,878,574	-59,974,217
2001	-16,826,353	-14,494,056	-74,468,273
2002	-16,874,039	-14,146,114	-88,614,387
2003	-16,874,039	-13,767,508	-102,381,895
2004	-16,874,039	-13,399,034	-115,780,929
2005	-16,874,039	-13,040,422	-128,821,352
2006	-16,874,039	-12,691,409	-141,512,761
2007	-16,874,039	-12,351,736	-153,864,497
2008	-16,874,039	-12,021,154	-165,885,651
2009	-16,874,039	-11,699,420	-177,585,071
2010	-16,874,039	-11,386,297	-188,971,368
2011	-16,874,039	-11,081,554	-200,052,923
2012	-16,874,039	-10,784,968	-210,837,891
2013	-16,874,039	-10,496,319	-221,334,210
2014	-16,874,039	-10,215,396	-231,549,605
2015	-16,874,039	-9,941,991	-241,491,596

Department : AIR FORCE
 Option Package : BROOKS ALT #4
 Scenario File : C:\COBRA\BROOKS-1.CBR
 Std Fctrs File : C:\COBRA\BROOKS.SFF

(All values in Dollars)

Category	Cost	Sub-Total
-----	----	-----
Construction		
Military Construction	1,000,000	
Family Housing Construction	0	
Information Management Account	0	
Land Purchases	0	
Total - Construction		1,000,000
Personnel		
Civilian RIF	254,665	
Civilian Early Retirement	67,164	
Civilian New Hires	0	
Eliminated Military PCS	1,666,665	
Unemployment	43,848	
Total - Personnel		2,032,343
Overhead		
Program Planning Support	660,731	
Mothball / Shutdown	0	
Total - Overhead		660,731
Moving		
Civilian Moving	0	
Civilian PPS	1,353,600	
Military Moving	0	
Freight	93,290	
One-Time Moving Costs	0	
Total - Moving		1,446,890
Other		
HAP / RSE	221,181	
Environmental Mitigation Costs	0	
One-Time Unique Costs	0	
Total - Other		221,181

Total One-Time Costs		5,361,144

One-Time Savings		
Military Construction Cost Avoidances	0	
Family Housing Cost Avoidances	0	
Military Moving	0	
Land Sales	0	
One-Time Moving Savings	0	
Environmental Mitigation Savings	0	
One-Time Unique Savings	0	

Total One-Time Savings		0

Total Net One-Time Costs		5,361,144

Department : AIR FORCE
 Option Package : BROOKS ALT #4
 Scenario File : C:\COBRA\BROOKS-1.CBR
 Std Fctrs File : C:\COBRA\BROOKS.SPF

Base: WRIGHT-PATERSON AFB, OH
 (All values in Dollars)

Category	Cost	Sub-Total
-----	----	-----
Construction		
Military Construction	0	
Family Housing Construction	0	
Information Management Account	0	
Land Purchases	0	
Total - Construction		0
Personnel		
Civilian RIF	0	
Civilian Early Retirement	0	
Civilian New Hires	0	
Eliminated Military PCS	0	
Unemployment	0	
Total - Personnel		0
Overhead		
Program Planning Support	0	
Mothball / Shutdown	0	
Total - Overhead		0
Moving		
Civilian Moving	0	
Civilian PPS	0	
Military Moving	0	
Freight	0	
One-Time Moving Costs	0	
Total - Moving		0
Other		
HAP / RSE	0	
Environmental Mitigation Costs	0	
One-Time Unique Costs	0	
Total - Other		0

Total One-Time Costs		0

One-Time Savings		
Military Construction Cost Avoidances	0	
Family Housing Cost Avoidances	0	
Military Moving	0	
Land Sales	0	
One-Time Moving Savings	0	
Environmental Mitigation Savings	0	
One-Time Unique Savings	0	

Total One-Time Savings		0

Total Net One-Time Costs		0

Department : AIR FORCE
 Option Package : BROOKS ALT #4
 Scenario File : C:\COBRA\BROOKS-1.CBR
 Std Fctrs File : C:\COBRA\BROOKS.SPF

Base: BROOKS AFB, TX
 (All values in Dollars)

Category	Cost	Sub-Total
-----	----	-----
Construction		
Military Construction	0	
Family Housing Construction	0	
Information Management Account	0	
Land Purchases	0	
Total - Construction		0
Personnel		
Civilian RIF	254,665	
Civilian Early Retirement	67,164	
Civilian New Hires	0	
Eliminated Military PCS	1,666,665	
Unemployment	43,848	
Total - Personnel		2,032,343
Overhead		
Program Planning Support	660,731	
Mothball / Shutdown	0	
Total - Overhead		660,731
Moving		
Civilian Moving	0	
Civilian PPS	1,353,600	
Military Moving	0	
Freight	93,290	
One-Time Moving Costs	0	
Total - Moving		1,446,890
Other		
HAP / RSE	221,181	
Environmental Mitigation Costs	0	
One-Time Unique Costs	0	
Total - Other		221,181
-----		-----
Total One-Time Costs		4,361,144
-----		-----
One-Time Savings		
Military Construction Cost Avoidances	0	
Family Housing Cost Avoidances	0	
Military Moving	0	
Land Sales	0	
One-Time Moving Savings	0	
Environmental Mitigation Savings	0	
One-Time Unique Savings	0	
-----		-----
Total One-Time Savings		0
-----		-----
Total Net One-Time Costs		4,361,144

Department : AIR FORCE
 Option Package : BROOKS ALT #4
 Scenario File : C:\COBRA\BROOKS-1.CBR
 Std Fctrs File : C:\COBRA\BROOKS.SFF

Base: BASE X
 (All values in Dollars)

Category	Cost	Sub-Total
-----	----	-----
Construction		
Military Construction	0	
Family Housing Construction	0	
Information Management Account	0	
Land Purchases	0	
Total - Construction		0
Personnel		
Civilian RIF	0	
Civilian Early Retirement	0	
Civilian New Hires	0	
Eliminated Military PCS	0	
Unemployment	0	
Total - Personnel		0
Overhead		
Program Planning Support	0	
Mothball / Shutdown	0	
Total - Overhead		0
Moving		
Civilian Moving	0	
Civilian PPS	0	
Military Moving	0	
Freight	0	
One-Time Moving Costs	0	
Total - Moving		0
Other		
HAP / RSE	0	
Environmental Mitigation Costs	0	
One-Time Unique Costs	0	
Total - Other		0
-----		0
Total One-Time Costs		0

One-Time Savings		
Military Construction Cost Avoidances	0	
Family Housing Cost Avoidances	0	
Military Moving	0	
Land Sales	0	
One-Time Moving Savings	0	
Environmental Mitigation Savings	0	
One-Time Unique Savings	0	
-----		0
Total One-Time Savings		0

Total Net One-Time Costs		0

Department : AIR FORCE
 Option Package : BROOKS ALT #4
 Scenario File : C:\COBRA\BROOKS-1.CBR
 Std Fctrs File : C:\COBRA\BROOKS.SFF

Base: TYNDALL AFB, FL
 (All values in Dollars)

Category	Cost	Sub-Total
-----	----	-----
Construction		
Military Construction	0	
Family Housing Construction	0	
Information Management Account	0	
Land Purchases	0	
Total - Construction		0
Personnel		
Civilian RIF	0	
Civilian Early Retirement	0	
Civilian New Hires	0	
Eliminated Military PCS	0	
Unemployment	0	
Total - Personnel		0
Overhead		
Program Planning Support	0	
Mothball / Shutdown	0	
Total - Overhead		0
Moving		
Civilian Moving	0	
Civilian PPS	0	
Military Moving	0	
Freight	0	
One-Time Moving Costs	0	
Total - Moving		0
Other		
HAP / RSE	0	
Environmental Mitigation Costs	0	
One-Time Unique Costs	0	
Total - Other		0
-----		0
Total One-Time Costs		0

One-Time Savings		
Military Construction Cost Avoidances	0	
Family Housing Cost Avoidances	0	
Military Moving	0	
Land Sales	0	
One-Time Moving Savings	0	
Environmental Mitigation Savings	0	
One-Time Unique Savings	0	
-----		0
Total One-Time Savings		0

Total Net One-Time Costs		0

Department : AIR FORCE
 Option Package : BROOKS ALT #4
 Scenario File : C:\COBRA\BROOKS-1.CBR
 Std Fctrs File : C:\COBRA\BROOKS.SFF

Base: LACKLAND, TX
 (All values in Dollars)

Category	Cost	Sub-Total
-----	----	-----
Construction		
Military Construction	1,000,000	
Family Housing Construction	0	
Information Management Account	0	
Land Purchases	0	
Total - Construction		1,000,000
Personnel		
Civilian RIF	0	
Civilian Early Retirement	0	
Civilian New Hires	0	
Eliminated Military PCS	0	
Unemployment	0	
Total - Personnel		0
Overhead		
Program Planning Support	0	
Mothball / Shutdown	0	
Total - Overhead		0
Moving		
Civilian Moving	0	
Civilian PPS	0	
Military Moving	0	
Freight	0	
One-Time Moving Costs	0	
Total - Moving		0
Other		
HAP / RSE	0	
Environmental Mitigation Costs	0	
One-Time Unique Costs	0	
Total - Other		0
Total One-Time Costs		1,000,000

One-Time Savings		
Military Construction Cost Avoidances	0	
Family Housing Cost Avoidances	0	
Military Moving	0	
Land Sales	0	
One-Time Moving Savings	0	
Environmental Mitigation Savings	0	
One-Time Unique Savings	0	
Total One-Time Savings		0
Total Net One-Time Costs		1,000,000

Department : AIR FORCE
Option Package : BROOKS ALT #4
Scenario File : C:\COBRA\BROOKS-1.CBR
Std Fctrs File : C:\COBRA\BROOKS.SFF

All Costs in \$K

Base Name	Total MilCon	IMA Cost	Land Purch	Cost Avoid	Total Cost
-----	-----	-----	-----	-----	-----
WRIGHT-PATTERSON AFB	0	0	0	0	0
BROOKS AFB	0	0	0	0	0
BASE X	0	0	0	0	0
TYNDALL AFB	0	0	0	0	0
LACKLAND	1,000	0	0	0	1,000
-----	-----	-----	-----	-----	-----
Totals:	1,000	0	0	0	1,000

Department : AIR FORCE
 Option Package : BROOKS ALT #4
 Scenario File : C:\COBRA\BROOKS-1.CBR
 Std Fctrs File : C:\COBRA\BROOKS.SFF

MilCon for Base: LACKLAND, TX

All Costs in \$K

Description:	MilCon Categ	Using Rehab	Rehab Cost*	New MilCon	New Cost*	Total Cost*
MINOR ADAPTATIONS	OTHER	0	n/a	0	n/a	1,000

 Total Construction Cost: 1,000
 + Info Management Account: 0
 + Land Purchases: 0
 - Construction Cost Avoid: 0

TOTAL: 1,000

* All MilCon Costs include Design, Site Preparation, Contingency Planning, and SIOH Costs where applicable.

PERSONNEL SUMMARY REPORT (COBRA v5.08)

Data As Of 21:59 03/09/1995, Report Created 18:00 06/10/1995

Department : AIR FORCE
 Option Package : BROOKS ALT #4
 Scenario File : C:\COBRA\BROOKS-1.CBR
 Std Fctrs File : C:\COBRA\BROOKS.SFF

PERSONNEL SUMMARY FOR: WRIGHT-PATTERSON AFB, OH

BASE POPULATION (FY 1996, Prior to BRAC Action):

Officers	Enlisted	Students	Civilians
3,709	2,993	0	14,109

BASE POPULATION (After BRAC Action):

Officers	Enlisted	Students	Civilians
3,709	2,993	0	14,109

PERSONNEL SUMMARY FOR: BROOKS AFB, TX

BASE POPULATION (FY 1996):

Officers	Enlisted	Students	Civilians
640	999	0	1,766

FORCE STRUCTURE CHANGES:

	1996	1997	1998	1999	2000	2001	Total
Officers	0	186	0	0	0	0	186
Enlisted	0	129	0	0	0	0	129
Students	0	0	0	0	0	0	0
Civilians	0	-101	0	0	0	0	-101
TOTAL	0	214	0	0	0	0	214

BASE POPULATION (Prior to BRAC Action):

Officers	Enlisted	Students	Civilians
826	1,128	0	1,665

PERSONNEL REALIGNMENTS:

To Base: LACKLAND, TX

	1996	1997	1998	1999	2000	2001	Total
Officers	10	9	0	0	0	0	19
Enlisted	64	64	0	0	0	0	128
Students	0	0	0	0	0	0	0
Civilians	114	114	0	0	0	0	228
TOTAL	188	187	0	0	0	0	375

TOTAL PERSONNEL REALIGNMENTS (Out of BROOKS AFB, TX):

	1996	1997	1998	1999	2000	2001	Total
Officers	10	9	0	0	0	0	19
Enlisted	64	64	0	0	0	0	128
Students	0	0	0	0	0	0	0
Civilians	114	114	0	0	0	0	228
TOTAL	188	187	0	0	0	0	375

SCENARIO POSITION CHANGES:

	1996	1997	1998	1999	2000	2001	Total
Officers	-19	-19	0	0	0	0	-38
Enlisted	-115	-114	0	0	0	0	-229
Civilians	-78	-77	0	0	0	0	-155
TOTAL	-212	-210	0	0	0	0	-422

BASE POPULATION (After BRAC Action):

Officers	Enlisted	Students	Civilians
769	771	0	1,282

Department : AIR FORCE
 Option Package : BROOKS ALT #4
 Scenario File : C:\COBRA\BROOKS-1.CBR
 Std Fctrs File : C:\COBRA\BROOKS.SFF

PERSONNEL SUMMARY FOR: BASE X

BASE POPULATION (FY 1996, Prior to BRAC Action):

Officers	Enlisted	Students	Civilians
-----	-----	-----	-----
736	3,263	0	11,455

BASE POPULATION (After BRAC Action):

Officers	Enlisted	Students	Civilians
-----	-----	-----	-----
736	3,263	0	11,455

PERSONNEL SUMMARY FOR: TYNDALL AFB, FL

BASE POPULATION (FY 1996, Prior to BRAC Action):

Officers	Enlisted	Students	Civilians
-----	-----	-----	-----
802	3,801	0	1,011

BASE POPULATION (After BRAC Action):

Officers	Enlisted	Students	Civilians
-----	-----	-----	-----
802	3,801	0	1,011

PERSONNEL SUMMARY FOR: LACKLAND, TX

BASE POPULATION (FY 1996, Prior to BRAC Action):

Officers	Enlisted	Students	Civilians
-----	-----	-----	-----
1,787	4,738	0	2,578

PERSONNEL REALIGNMENTS:

From Base: BROOKS AFB, TX

	1996	1997	1998	1999	2000	2001	Total
-----	-----	-----	-----	-----	-----	-----	-----
Officers	10	9	0	0	0	0	19
Enlisted	64	64	0	0	0	0	128
Students	0	0	0	0	0	0	0
Civilians	114	114	0	0	0	0	228
TOTAL	188	187	0	0	0	0	375

TOTAL PERSONNEL REALIGNMENTS (Into LACKLAND, TX):

	1996	1997	1998	1999	2000	2001	Total
-----	-----	-----	-----	-----	-----	-----	-----
Officers	10	9	0	0	0	0	19
Enlisted	64	64	0	0	0	0	128
Students	0	0	0	0	0	0	0
Civilians	114	114	0	0	0	0	228
TOTAL	188	187	0	0	0	0	375

BASE POPULATION (After BRAC Action):

Officers	Enlisted	Students	Civilians
-----	-----	-----	-----
1,806	4,866	0	2,806

TOTAL PERSONNEL IMPACT REPORT (COBRA v5.08) - Page 1/6
 Data As Of 21:59 03/09/1995, Report Created 18:00 06/10/1995

Department : AIR FORCE
 Option Package : BROOKS ALT #4
 Scenario File : C:\COBRA\BROOKS-1.CBR
 Std Pctrs File : C:\COBRA\BROOKS.SFF

	Rate	1996	1997	1998	1999	2000	2001	Total
	----	----	----	----	----	----	----	----
CIVILIAN POSITIONS REALIGNING OUT		114	114	0	0	0	0	228
Early Retirement*	10.00%	0	0	0	0	0	0	0
Regular Retirement*	5.00%	0	0	0	0	0	0	0
Civilian Turnover*	15.00%	0	0	0	0	0	0	0
Civs Not Moving (RIFs)**		0	0	0	0	0	0	0
Civilians Moving (the remainder)		114	114	0	0	0	0	228
Civilian Positions Available		0	0	0	0	0	0	0
CIVILIAN POSITIONS ELIMINATED		78	77	0	0	0	0	155
Early Retirement	10.00%	8	8	0	0	0	0	16
Regular Retirement	5.00%	4	4	0	0	0	0	8
Civilian Turnover	15.00%	12	12	0	0	0	0	24
Civs Not Moving (RIFs)**		5	5	0	0	0	0	10
Priority Placement#	60.00%	47	46	0	0	0	0	93
Civilians Available to Move		2	2	0	0	0	0	4
Civilians Moving		0	0	0	0	0	0	0
Civilian RIFs (the remainder)		2	2	0	0	0	0	4
CIVILIAN POSITIONS REALIGNING IN		114	114	0	0	0	0	228
Civilians Moving		114	114	0	0	0	0	228
New Civilians Hired		0	0	0	0	0	0	0
Other Civilian Additions		0	0	0	0	0	0	0
TOTAL CIVILIAN EARLY RETIRMENTS		8	8	0	0	0	0	16
TOTAL CIVILIAN RIFs		7	7	0	0	0	0	14
TOTAL CIVILIAN PRIORITY PLACEMENTS#		47	46	0	0	0	0	93
TOTAL CIVILIAN NEW HIRES		0	0	0	0	0	0	0

* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

+ The Percentage of Civilians Not Willing to Move (Voluntary RIFs) varies from base to base.

Not all Priority Placements involve a Permanent Change of Station. The rate of PPS placements involving a PCS is 50.00%

Department : AIR FORCE
 Option Package : BROOKS ALT #4
 Scenario File : C:\COBRA\BROOKS-1.CBR
 Std Fctrs File : C:\COBRA\BROOKS.SFF

Base: WRIGHT-PATERSON AFB, OH Rate	1996	1997	1998	1999	2000	2001	Total
	----	----	----	----	----	----	----
CIVILIAN POSITIONS REALIGNING OUT	0	0	0	0	0	0	0
Early Retirement*	10.00%	0	0	0	0	0	0
Regular Retirement*	5.00%	0	0	0	0	0	0
Civilian Turnover*	15.00%	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0
Civilians Moving (the remainder)		0	0	0	0	0	0
Civilian Positions Available		0	0	0	0	0	0
CIVILIAN POSITIONS ELIMINATED	0	0	0	0	0	0	0
Early Retirement	10.00%	0	0	0	0	0	0
Regular Retirement	5.00%	0	0	0	0	0	0
Civilian Turnover	15.00%	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0
Priority Placement#	60.00%	0	0	0	0	0	0
Civilians Available to Move		0	0	0	0	0	0
Civilians Moving		0	0	0	0	0	0
Civilian RIFs (the remainder)		0	0	0	0	0	0
CIVILIAN POSITIONS REALIGNING IN	0	0	0	0	0	0	0
Civilians Moving		0	0	0	0	0	0
New Civilians Hired		0	0	0	0	0	0
Other Civilian Additions		0	0	0	0	0	0
TOTAL CIVILIAN EARLY RETIRMENTS		0	0	0	0	0	0
TOTAL CIVILIAN RIFs		0	0	0	0	0	0
TOTAL CIVILIAN PRIORITY PLACEMENTS#		0	0	0	0	0	0
TOTAL CIVILIAN NEW HIRES		0	0	0	0	0	0

* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

Not all Priority Placements involve a Permanent Change of Station. The rate of PPS placements involving a PCS is 50.00%

Department : AIR FORCE
 Option Package : BROOKS ALT #4
 Scenario File : C:\COBRA\BROOKS-1.CBR
 Std Fctrs File : C:\COBRA\BROOKS.SPF

Base: BROOKS AFB, TX	Rate	1996	1997	1998	1999	2000	2001	Total
CIVILIAN POSITIONS REALIGNING OUT		114	114	0	0	0	0	228
Early Retirement*	10.00%	0	0	0	0	0	0	0
Regular Retirement*	5.00%	0	0	0	0	0	0	0
Civilian Turnover*	15.00%	0	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0	0
Civilians Moving (the remainder)		114	114	0	0	0	0	228
Civilian Positions Available		0	0	0	0	0	0	0
CIVILIAN POSITIONS ELIMINATED		78	77	0	0	0	0	155
Early Retirement	10.00%	8	8	0	0	0	0	16
Regular Retirement	5.00%	4	4	0	0	0	0	8
Civilian Turnover	15.00%	12	12	0	0	0	0	24
Civs Not Moving (RIFs)*	6.00%	5	5	0	0	0	0	10
Priority Placement#	60.00%	47	46	0	0	0	0	93
Civilians Available to Move		2	2	0	0	0	0	4
Civilians Moving		0	0	0	0	0	0	0
Civilian RIFs (the remainder)		2	2	0	0	0	0	4
CIVILIAN POSITIONS REALIGNING IN		0	0	0	0	0	0	0
Civilians Moving		0	0	0	0	0	0	0
New Civilians Hired		0	0	0	0	0	0	0
Other Civilian Additions		0	0	0	0	0	0	0
TOTAL CIVILIAN EARLY RETIREMENTS		8	8	0	0	0	0	16
TOTAL CIVILIAN RIFs		7	7	0	0	0	0	14
TOTAL CIVILIAN PRIORITY PLACEMENTS#		47	46	0	0	0	0	93
TOTAL CIVILIAN NEW HIRES		0	0	0	0	0	0	0

* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

Not all Priority Placements involve a Permanent Change of Station. The rate of PPS placements involving a PCS is 50.00%

Department : AIR FORCE
 Option Package : BROOKS ALT #4
 Scenario File : C:\COBRA\BROOKS-1.CBR
 Std Fctrs File : C:\COBRA\BROOKS.SFF

Base: BASE X	Rate	1996	1997	1998	1999	2000	2001	Total
	----	----	----	----	----	----	----	----
CIVILIAN POSITIONS REALIGNING OUT		0	0	0	0	0	0	0
Early Retirement*	10.00%	0	0	0	0	0	0	0
Regular Retirement*	5.00%	0	0	0	0	0	0	0
Civilian Turnover*	15.00%	0	0	0	0	0	0	0
Civs Not Moving (RIFs)*	0.00%	0	0	0	0	0	0	0
Civilians Moving (the remainder)		0	0	0	0	0	0	0
Civilian Positions Available		0	0	0	0	0	0	0
CIVILIAN POSITIONS ELIMINATED		0	0	0	0	0	0	0
Early Retirement	10.00%	0	0	0	0	0	0	0
Regular Retirement	5.00%	0	0	0	0	0	0	0
Civilian Turnover	15.00%	0	0	0	0	0	0	0
Civs Not Moving (RIFs)*	0.00%	0	0	0	0	0	0	0
Priority Placement#	60.00%	0	0	0	0	0	0	0
Civilians Available to Move		0	0	0	0	0	0	0
Civilians Moving		0	0	0	0	0	0	0
Civilian RIFs (the remainder)		0	0	0	0	0	0	0
CIVILIAN POSITIONS REALIGNING IN		0	0	0	0	0	0	0
Civilians Moving		0	0	0	0	0	0	0
New Civilians Hired		0	0	0	0	0	0	0
Other Civilian Additions		0	0	0	0	0	0	0
TOTAL CIVILIAN EARLY RETIRMENTS		0	0	0	0	0	0	0
TOTAL CIVILIAN RIFs		0	0	0	0	0	0	0
TOTAL CIVILIAN PRIORITY PLACEMENTS#		0	0	0	0	0	0	0
TOTAL CIVILIAN NEW HIRES		0	0	0	0	0	0	0

* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

Not all Priority Placements involve a Permanent Change of Station. The rate of PPS placements involving a PCS is 50.00%

Department : AIR FORCE
 Option Package : BROOKS ALT #4
 Scenario File : C:\COBRA\BROOKS-1.CBR
 Std Fctrs File : C:\COBRA\BROOKS.SFF

Base: TYNDALL AFB, FL	Rate	1996	1997	1998	1999	2000	2001	Total
CIVILIAN POSITIONS REALIGNING OUT		0	0	0	0	0	0	0
Early Retirement*	10.00%	0	0	0	0	0	0	0
Regular Retirement*	5.00%	0	0	0	0	0	0	0
Civilian Turnover*	15.00%	0	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0	0
Civilians Moving (the remainder)		0	0	0	0	0	0	0
Civilian Positions Available		0	0	0	0	0	0	0
CIVILIAN POSITIONS ELIMINATED		0	0	0	0	0	0	0
Early Retirement	10.00%	0	0	0	0	0	0	0
Regular Retirement	5.00%	0	0	0	0	0	0	0
Civilian Turnover	15.00%	0	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0	0
Priority Placement#	60.00%	0	0	0	0	0	0	0
Civilians Available to Move		0	0	0	0	0	0	0
Civilians Moving		0	0	0	0	0	0	0
Civilian RIFs (the remainder)		0	0	0	0	0	0	0
CIVILIAN POSITIONS REALIGNING IN		0	0	0	0	0	0	0
Civilians Moving		0	0	0	0	0	0	0
New Civilians Hired		0	0	0	0	0	0	0
Other Civilian Additions		0	0	0	0	0	0	0
TOTAL CIVILIAN EARLY RETIRMENTS		0	0	0	0	0	0	0
TOTAL CIVILIAN RIFs		0	0	0	0	0	0	0
TOTAL CIVILIAN PRIORITY PLACEMENTS#		0	0	0	0	0	0	0
TOTAL CIVILIAN NEW HIRES		0	0	0	0	0	0	0

* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

Not all Priority Placements involve a Permanent Change of Station. The rate of PPS placements involving a PCS is 50.00%

Department : AIR FORCE
 Option Package : BROOKS ALT #4
 Scenario File : C:\COBRA\BROOKS-1.CBR
 Std Fctrs File : C:\COBRA\BROOKS.SFF

Base: LACKLAND, TX	Rate	1996	1997	1998	1999	2000	2001	Total
	----	----	----	----	----	----	----	----
CIVILIAN POSITIONS REALIGNING OUT		0	0	0	0	0	0	0
Early Retirement*	10.00%	0	0	0	0	0	0	0
Regular Retirement*	5.00%	0	0	0	0	0	0	0
Civilian Turnover*	15.00%	0	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0	0
Civilians Moving (the remainder)		0	0	0	0	0	0	0
Civilian Positions Available		0	0	0	0	0	0	0
CIVILIAN POSITIONS ELIMINATED		0	0	0	0	0	0	0
Early Retirement	10.00%	0	0	0	0	0	0	0
Regular Retirement	5.00%	0	0	0	0	0	0	0
Civilian Turnover	15.00%	0	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0	0
Priority Placement#	60.00%	0	0	0	0	0	0	0
Civilians Available to Move		0	0	0	0	0	0	0
Civilians Moving		0	0	0	0	0	0	0
Civilian RIFs (the remainder)		0	0	0	0	0	0	0
CIVILIAN POSITIONS REALIGNING IN		114	114	0	0	0	0	228
Civilians Moving		114	114	0	0	0	0	228
New Civilians Hired		0	0	0	0	0	0	0
Other Civilian Additions		0	0	0	0	0	0	0
TOTAL CIVILIAN EARLY RETIREMENTS		0	0	0	0	0	0	0
TOTAL CIVILIAN RIFs		0	0	0	0	0	0	0
TOTAL CIVILIAN PRIORITY PLACEMENTS#		0	0	0	0	0	0	0
TOTAL CIVILIAN NEW HIRES		0	0	0	0	0	0	0

* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

Not all Priority Placements involve a Permanent Change of Station. The rate of PPS placements involving a PCS is 50.00%

PERSONNEL, SF, RPMA, AND BOS DELTAS (COBRA v5.08)
 Data As Of 21:59 03/09/1995, Report Created 18:00 06/10/1995

Department : AIR FORCE
 Option Package : BROOKS ALT #4
 Scenario File : C:\COBRA\BROOKS-1.CBR
 Std Fctrs File : C:\COBRA\BROOKS.SPF

Base	Personnel		SF		
	Change	%Change	Change	%Change	Chg/Per
WRIGHT-PATTERSON AFB	0	0%	0	0%	0
BROOKS AFB	-797	-22%	0	0%	0
BASE X	0	0%	0	0%	0
TYNDALL AFB	0	0%	0	0%	0
LACKLAND	375	4%	0	0%	0

Base	RPMA(\$)			BOS(\$)		
	Change	%Change	Chg/Per	Change	%Change	Chg/Per
WRIGHT-PATTERSON AFB	0	0%	0	0	0%	0
BROOKS AFB	0	0%	0	-1,172,561	-13%	1,471
BASE X	0	0%	0	0	0%	0
TYNDALL AFB	0	0%	0	0	0%	0
LACKLAND	0	0%	0	545,988	2%	1,456

Base	RPMABOS(\$)		
	Change	%Change	Chg/Per
WRIGHT-PATTERSON AFB	0	0%	0
BROOKS AFB	-1,172,561	-9%	1,471
BASE X	0	0%	0
TYNDALL AFB	0	0%	0
LACKLAND	545,988	1%	1,456

RPMA/BOS CHANGE REPORT (COBRA v5.08)

Data As Of 21:59 03/09/1995, Report Created 18:00 06/10/1995

Department : AIR FORCE
 Option Package : BROOKS ALT #4
 Scenario File : C:\COBRA\BROOKS-1.CBR
 Std Fctrs File : C:\COBRA\BROOKS.SFF

Net Change(\$K)	1996	1997	1998	1999	2000	2001	Total	Beyond
RPMA Change	0	0	0	0	0	0	0	0
BOS Change	-24	-339	-626	-626	-626	-626	-2,870	-626
Housing Change	0	0	0	0	0	0	0	0
TOTAL CHANGES	-24	-339	-626	-626	-626	-626	-2,870	-626

INPUT DATA REPORT (COBRA v5.08)
 Data As Of 21:59 03/09/1995, Report Created 18:00 06/10/1995

Department : AIR FORCE
 Option Package : BROOKS ALT #4
 Scenario File : C:\COBRA\BROOKS-1.CBR
 Std Fctrs File : C:\COBRA\BROOKS.SFF

INPUT SCREEN ONE - GENERAL SCENARIO INFORMATION

Model Year One : FY 1996

Model does Time-Phasing of Construction/Shutdown: No

Base Name	Strategy:
-----	-----
WRIGHT-PATTERSON AFB, OH	Realignment
BROOKS AFB, TX	Deactivates in FY 2001
BASE X	Realignment
TYNDALL AFB, FL	Realignment
LACKLAND, TX	Realignment

Summary:

 BROOKS AFB REMAINS OPEN; ALL ACTIVITIES REMAIN IN PLACE EXCEPT BOS.
 ALL BOS IS SUPPLIED BY LACKLAND OR KELLY.

INPUT SCREEN TWO - DISTANCE TABLE

From Base:	To Base:	Distance:
-----	-----	-----
WRIGHT-PATTERSON AFB, OH	BROOKS AFB, TX	1,265 mi
BROOKS AFB, TX	BASE X	1,000 mi
BROOKS AFB, TX	TYNDALL AFB, FL	846 mi
BROOKS AFB, TX	LACKLAND, TX	11 mi

INPUT SCREEN THREE - MOVEMENT TABLE

Transfers from BROOKS AFB, TX to LACKLAND, TX

	1996	1997	1998	1999	2000	2001
	----	----	----	----	----	----
Officer Positions:	10	9	0	0	0	0
Enlisted Positions:	64	64	0	0	0	0
Civilian Positions:	114	114	0	0	0	0
Student Positions:	0	0	0	0	0	0
Missn Eqpt (tons):	0	0	0	0	0	0
Suppt Eqpt (tons):	0	0	0	0	0	0
Military Light Vehicles:	0	0	0	0	0	0
Heavy/Special Vehicles:	0	0	0	0	0	0

INPUT SCREEN FOUR - STATIC BASE INFORMATION

Name: WRIGHT-PATTERSON AFB, OH

Total Officer Employees:	3,709	RPMA Non-Payroll (\$K/Year):	11,009
Total Enlisted Employees:	2,993	Communications (\$K/Year):	5,714
Total Student Employees:	0	BOS Non-Payroll (\$K/Year):	0
Total Civilian Employees:	14,109	BOS Payroll (\$K/Year):	57,011
Mil Families Living On Base:	34.0%	Family Housing (\$K/Year):	11,777
Civilians Not Willing To Move:	6.0%	Area Cost Factor:	0.89
Officer Housing Units Avail:	0	CHAMPUS In-Pat (\$/Visit):	0
Enlisted Housing Units Avail:	0	CHAMPUS Out-Pat (\$/Visit):	0
Total Base Facilities(KSF):	18,046	CHAMPUS Shift to Medicare:	20.9%
Officer VHA (\$/Month):	116	Activity Code:	AF092
Enlisted VHA (\$/Month):	75		
Per Diem Rate (\$/Day):	93	Homeowner Assistance Program:	Yes
Freight Cost (\$/Ton/Mile):	0.07	Unique Activity Information:	No

Department : AIR FORCE
 Option Package : BROOKS ALT #4
 Scenario File : C:\COBRA\BROOKS-1.CBR
 Std Fctrs File : C:\COBRA\BROOKS.SFF

INPUT SCREEN FOUR - STATIC BASE INFORMATION

Name: BROOKS AFB, TX

Total Officer Employees:	640	RPMA Non-Payroll (\$K/Year):	3,765
Total Enlisted Employees:	999	Communications (\$K/Year):	192
Total Student Employees:	0	BOS Non-Payroll (\$K/Year):	8,585
Total Civilian Employees:	1,766	BOS Payroll (\$K/Year):	0
Mil Families Living On Base:	19.0%	Family Housing (\$K/Year):	1,205
Civilians Not Willing To Move:	6.0%	Area Cost Factor:	0.87
Officer Housing Units Avail:	0	CHAMPUS In-Pat (\$/Visit):	0
Enlisted Housing Units Avail:	0	CHAMPUS Out-Pat (\$/Visit):	0
Total Base Facilities(KSF):	1,918	CHAMPUS Shift to Medicare:	20.9%
Officer VHA (\$/Month):	106	Activity Code:	AF009
Enlisted VHA (\$/Month):	80	Homeowner Assistance Program:	Yes
Per Diem Rate (\$/Day):	97	Unique Activity Information:	No
Freight Cost (\$/Ton/Mile):	0.07		

Name: BASE X

Total Officer Employees:	736	RPMA Non-Payroll (\$K/Year):	6,147
Total Enlisted Employees:	3,263	Communications (\$K/Year):	3,887
Total Student Employees:	0	BOS Non-Payroll (\$K/Year):	21,001
Total Civilian Employees:	11,455	BOS Payroll (\$K/Year):	0
Mil Families Living On Base:	54.0%	Family Housing (\$K/Year):	6,225
Civilians Not Willing To Move:	0.0%	Area Cost Factor:	1.00
Officer Housing Units Avail:	0	CHAMPUS In-Pat (\$/Visit):	0
Enlisted Housing Units Avail:	0	CHAMPUS Out-Pat (\$/Visit):	0
Total Base Facilities(KSF):	13,709	CHAMPUS Shift to Medicare:	20.9%
Officer VHA (\$/Month):	66	Activity Code:	00001
Enlisted VHA (\$/Month):	50	Homeowner Assistance Program:	No
Per Diem Rate (\$/Day):	69	Unique Activity Information:	No
Freight Cost (\$/Ton/Mile):	0.10		

Name: TYNDALL AFB, FL

Total Officer Employees:	802	RPMA Non-Payroll (\$K/Year):	3,175
Total Enlisted Employees:	3,801	Communications (\$K/Year):	594
Total Student Employees:	0	BOS Non-Payroll (\$K/Year):	9,272
Total Civilian Employees:	1,011	BOS Payroll (\$K/Year):	0
Mil Families Living On Base:	48.0%	Family Housing (\$K/Year):	6,390
Civilians Not Willing To Move:	6.0%	Area Cost Factor:	1.00
Officer Housing Units Avail:	0	CHAMPUS In-Pat (\$/Visit):	0
Enlisted Housing Units Avail:	0	CHAMPUS Out-Pat (\$/Visit):	0
Total Base Facilities(KSF):	4,817	CHAMPUS Shift to Medicare:	20.9%
Officer VHA (\$/Month):	65	Activity Code:	86
Enlisted VHA (\$/Month):	55	Homeowner Assistance Program:	Yes
Per Diem Rate (\$/Day):	75	Unique Activity Information:	No
Freight Cost (\$/Ton/Mile):	0.07		

Name: LACKLAND, TX

Total Officer Employees:	1,787	RPMA Non-Payroll (\$K/Year):	16,993
Total Enlisted Employees:	4,738	Communications (\$K/Year):	663
Total Student Employees:	0	BOS Non-Payroll (\$K/Year):	24,111
Total Civilian Employees:	2,578	BOS Payroll (\$K/Year):	0
Mil Families Living On Base:	21.0%	Family Housing (\$K/Year):	3,991
Civilians Not Willing To Move:	6.0%	Area Cost Factor:	0.87
Officer Housing Units Avail:	0	CHAMPUS In-Pat (\$/Visit):	0
Enlisted Housing Units Avail:	0	CHAMPUS Out-Pat (\$/Visit):	0
Total Base Facilities(KSF):	10,008	CHAMPUS Shift to Medicare:	20.9%
Officer VHA (\$/Month):	106	Activity Code:	AF046
Enlisted VHA (\$/Month):	80	Homeowner Assistance Program:	Yes
Per Diem Rate (\$/Day):	97	Unique Activity Information:	No
Freight Cost (\$/Ton/Mile):	0.07		

Department : AIR FORCE
 Option Package : BROOKS ALT #4
 Scenario File : C:\COBRA\BROOKS-1.CBR
 Std Fctrs File : C:\COBRA\BROOKS.SFF

INPUT SCREEN FIVE - DYNAMIC BASE INFORMATION

Name: WRIGHT-PATTERSON AFB, OH

	1996	1997	1998	1999	2000	2001
1-Time Unique Cost (\$K):	0	0	0	0	0	0
1-Time Unique Save (\$K):	0	0	0	0	0	0
1-Time Moving Cost (\$K):	0	0	0	0	0	0
1-Time Moving Save (\$K):	0	0	0	0	0	0
Env Non-MilCon Reqd(\$K):	0	0	0	0	0	0
Activ Mission Cost (\$K):	0	0	0	0	0	0
Activ Mission Save (\$K):	0	0	0	0	0	0
Misc Recurring Cost(\$K):	0	0	0	0	0	0
Misc Recurring Save(\$K):	0	0	0	0	0	0
Land (+Buy/-Sales) (\$K):	0	0	0	0	0	0
Construction Schedule(%):	23%	12%	16%	22%	11%	16%
Shutdown Schedule (%):	0%	23%	12%	16%	22%	27%
MilCon Cost Avoidnc(\$K):	0	0	0	0	0	0
Fam Housing Avoidnc(\$K):	0	0	0	0	0	0
Procurement Avoidnc(\$K):	0	0	0	0	0	0
CHAMPUS In-Patients/Yr:	0	0	0	0	0	0
CHAMPUS Out-Patients/Yr:	0	0	0	0	0	0
Facil ShutDown(KSP):	0	Perc Family Housing ShutDown:				0.0%

Name: BROOKS AFB, TX

	1996	1997	1998	1999	2000	2001
1-Time Unique Cost (\$K):	0	0	0	0	0	0
1-Time Unique Save (\$K):	0	0	0	0	0	0
1-Time Moving Cost (\$K):	0	0	0	0	0	0
1-Time Moving Save (\$K):	0	0	0	0	0	0
Env Non-MilCon Reqd(\$K):	0	0	0	0	0	0
Activ Mission Cost (\$K):	0	0	2,808	2,808	2,808	2,808
Activ Mission Save (\$K):	0	0	0	0	0	0
Misc Recurring Cost(\$K):	0	0	0	0	0	0
Misc Recurring Save(\$K):	0	0	0	0	0	0
Land (+Buy/-Sales) (\$K):	0	0	0	0	0	0
Construction Schedule(%):	50%	50%	0%	0%	0%	0%
Shutdown Schedule (%):	50%	50%	0%	0%	0%	0%
MilCon Cost Avoidnc(\$K):	0	0	0	0	0	0
Fam Housing Avoidnc(\$K):	0	0	0	0	0	0
Procurement Avoidnc(\$K):	0	0	0	0	0	0
CHAMPUS In-Patients/Yr:	0	0	0	0	0	0
CHAMPUS Out-Patients/Yr:	0	0	0	0	0	0
Facil ShutDown(KSP):	0	Perc Family Housing ShutDown:				0.0%

Name: BASE X

	1996	1997	1998	1999	2000	2001
1-Time Unique Cost (\$K):	0	0	0	0	0	0
1-Time Unique Save (\$K):	0	0	0	0	0	0
1-Time Moving Cost (\$K):	0	0	0	0	0	0
1-Time Moving Save (\$K):	0	0	0	0	0	0
Env Non-MilCon Reqd(\$K):	0	0	0	0	0	0
Activ Mission Cost (\$K):	0	0	0	0	0	0
Activ Mission Save (\$K):	0	0	0	0	0	0
Misc Recurring Cost(\$K):	0	0	0	0	0	0
Misc Recurring Save(\$K):	0	0	0	0	0	0
Land (+Buy/-Sales) (\$K):	0	0	0	0	0	0
Construction Schedule(%):	23%	12%	16%	22%	11%	16%
Shutdown Schedule (%):	0%	23%	12%	16%	22%	27%
MilCon Cost Avoidnc(\$K):	0	0	0	0	0	0
Fam Housing Avoidnc(\$K):	0	0	0	0	0	0
Procurement Avoidnc(\$K):	0	0	0	0	0	0
CHAMPUS In-Patients/Yr:	0	0	0	0	0	0
CHAMPUS Out-Patients/Yr:	0	0	0	0	0	0
Facil ShutDown(KSP):	0	Perc Family Housing ShutDown:				0.0%

Department : AIR FORCE
 Option Package : BROOKS ALT #4
 Scenario File : C:\COBRA\BROOKS-1.CBR
 Std Fctrs File : C:\COBRA\BROOKS.SFF

INPUT SCREEN FIVE - DYNAMIC BASE INFORMATION

Name: TYNDALL AFB, FL

	1996	1997	1998	1999	2000	2001
	----	----	----	----	----	----
1-Time Unique Cost (\$K):	0	0	0	0	0	0
1-Time Unique Save (\$K):	0	0	0	0	0	0
1-Time Moving Cost (\$K):	0	0	0	0	0	0
1-Time Moving Save (\$K):	0	0	0	0	0	0
Env Non-MilCon Reqd(\$K):	0	0	0	0	0	0
Activ Mission Cost (\$K):	0	0	0	0	0	0
Activ Mission Save (\$K):	0	0	0	0	0	0
Misc Recurring Cost(\$K):	0	0	0	0	0	0
Misc Recurring Save(\$K):	0	0	0	0	0	0
Land (+Buy/-Sales) (\$K):	0	0	0	0	0	0
Construction Schedule(%):	23%	12%	16%	22%	11%	16%
Shutdown Schedule (%):	0%	23%	12%	16%	22%	27%
MilCon Cost Avoidnc(\$K):	0	0	0	0	0	0
Fam Housing Avoidnc(\$K):	0	0	0	0	0	0
Procurement Avoidnc(\$K):	0	0	0	0	0	0
CHAMPUS In-Patients/Yr:	0	0	0	0	0	0
CHAMPUS Out-Patients/Yr:	0	0	0	0	0	0
Facil ShutDown(KSF):	0					0.0%
						Perc Family Housing ShutDown:

Name: LACKLAND, TX

	1996	1997	1998	1999	2000	2001
	----	----	----	----	----	----
1-Time Unique Cost (\$K):	0	0	0	0	0	0
1-Time Unique Save (\$K):	0	0	0	0	0	0
1-Time Moving Cost (\$K):	0	0	0	0	0	0
1-Time Moving Save (\$K):	0	0	0	0	0	0
Env Non-MilCon Reqd(\$K):	0	0	0	0	0	0
Activ Mission Cost (\$K):	0	0	0	0	0	0
Activ Mission Save (\$K):	0	0	0	0	0	0
Misc Recurring Cost(\$K):	0	0	0	0	0	0
Misc Recurring Save(\$K):	0	0	0	0	0	0
Land (+Buy/-Sales) (\$K):	0	0	0	0	0	0
Construction Schedule(%):	50%	50%	0%	0%	0%	0%
Shutdown Schedule (%):	50%	50%	0%	0%	0%	0%
MilCon Cost Avoidnc(\$K):	0	0	0	0	0	0
Fam Housing Avoidnc(\$K):	0	0	0	0	0	0
Procurement Avoidnc(\$K):	0	0	0	0	0	0
CHAMPUS In-Patients/Yr:	0	0	0	0	0	0
CHAMPUS Out-Patients/Yr:	0	0	0	0	0	0
Facil ShutDown(KSF):	0					0.0%
						Perc Family Housing ShutDown:

INPUT SCREEN SIX - BASE PERSONNEL INFORMATION

Name: BROOKS AFB, TX

	1996	1997	1998	1999	2000	2001
	----	----	----	----	----	----
Off Force Struc Change:	0	186	0	0	0	0
Enl Force Struc Change:	0	129	0	0	0	0
Civ Force Struc Change:	0	-101	0	0	0	0
Stu Force Struc Change:	0	0	0	0	0	0
Off Scenario Change:	-19	-19	0	0	0	0
Enl Scenario Change:	-115	-114	0	0	0	0
Civ Scenario Change:	-78	-77	0	0	0	0
Off Change(No Sal Save):	0	0	0	0	0	0
Enl Change(No Sal Save):	0	0	0	0	0	0
Civ Change(No Sal Save):	0	0	0	0	0	0
Caretakers - Military:	0	0	0	0	0	0
Caretakers - Civilian:	0	0	0	0	0	0

Department : AIR FORCE
 Option Package : BROOKS ALT #4
 Scenario File : C:\COBRA\BROOKS-1.CBR
 Std Fctrs File : C:\COBRA\BROOKS.SFF

INPUT SCREEN SEVEN - BASE MILITARY CONSTRUCTION INFORMATION

Name: LACKLAND, TX

Description	Categ	New MilCon	Rehab MilCon	Total Cost(\$K)
MINOR ADAPTATIONS	OTHER	0	0	1,000

STANDARD FACTORS SCREEN ONE - PERSONNEL

Percent Officers Married:	76.80%	Civ Early Retire Pay Factor:	9.00%
Percent Enlisted Married:	66.90%	Priority Placement Service:	60.00%
Enlisted Housing MilCon:	80.00%	PPS Actions Involving PCS:	50.00%
Officer Salary(\$/Year):	78,668.00	Civilian PCS Costs (\$):	28,800.00
Off BAQ with Dependents(\$):	7,073.00	Civilian New Hire Cost(\$):	4,000.00
Enlisted Salary(\$/Year):	36,148.00	Nat Median Home Price(\$):	114,600.00
Enl BAQ with Dependents(\$):	5,162.00	Home Sale Reimburse Rate:	10.00%
Avg Unemploy Cost(\$/Week):	174.00	Max Home Sale Reimburs(\$):	22,385.00
Unemployment Eligibility(Weeks):	18	Home Purch Reimburse Rate:	5.00%
Civilian Salary(\$/Year):	46,642.00	Max Home Purch Reimburs(\$):	11,191.00
Civilian Turnover Rate:	15.00%	Civilian Homeowning Rate:	64.00%
Civilian Early Retire Rate:	10.00%	HAP Home Value Reimburse Rate:	22.90%
Civilian Regular Retire Rate:	5.00%	HAP Homeowner Receiving Rate:	5.00%
Civilian RIF Pay Factor:	39.00%	RSE Home Value Reimburse Rate:	0.00%
SF File Desc:	DEPOT FACTORS	RSE Homeowner Receiving Rate:	0.00%

STANDARD FACTORS SCREEN TWO - FACILITIES

RPMA Building SF Cost Index:	0.93	Rehab vs. New MilCon Cost:	0.00%
BOS Index (RPMA vs population):	0.54	Info Management Account:	0.00%
(Indices are used as exponents)		MilCon Design Rate:	0.00%
Program Management Factor:	10.00%	MilCon SIOH Rate:	0.00%
Caretaker Admin(SF/Care):	162.00	MilCon Contingency Plan Rate:	0.00%
Mothball Cost (\$/SF):	1.25	MilCon Site Preparation Rate:	0.00%
Avg Bachelor Quarters(SF):	256.00	Discount Rate for NPV.RPT/ROI:	2.75%
Avg Family Quarters(SF):	1,320.00	Inflation Rate for NPV.RPT/ROI:	0.00%
APPDET.RPT Inflation Rates:			
1996: 0.00% 1997: 2.90% 1998: 3.00%		1999: 3.00% 2000: 3.00% 2001: 3.00%	

STANDARD FACTORS SCREEN THREE - TRANSPORTATION

Material/Assigned Person(Lb):	710	Equip Pack & Crate(\$/Ton):	284.00
HHG Per Off Family (Lb):	14,500.00	Mil Light Vehicle(\$/Mile):	0.43
HHG Per Enl Family (Lb):	9,000.00	Heavy/Spec Vehicle(\$/Mile):	1.40
HHG Per Mil Single (Lb):	6,400.00	POV Reimbursement(\$/Mile):	0.18
HHG Per Civilian (Lb):	18,000.00	Avg Mil Tour Length (Years):	4.10
Total HHG Cost (\$/100Lb):	35.00	Routine PCS(\$/Pers/Tour):	6,437.00
Air Transport (\$/Pass Mile):	0.20	One-Time Off PCS Cost(\$):	9,142.00
Misc Exp (\$/Direct Employ):	700.00	One-Time Enl PCS Cost(\$):	5,761.00

Department : AIR FORCE
 Option Package : BROOKS ALT #4
 Scenario File : C:\COBRA\BROOKS-1.CBR
 Std Fctrs File : C:\COBRA\BROOKS.SFF

STANDARD FACTORS SCREEN FOUR - MILITARY CONSTRUCTION

Category	UM	\$/UM	Category	UM	\$/UM
-----	--	----	-----	--	----
Horizontal	(SY)	0	Optional Category A	()	0
Waterfront	(LF)	0	Optional Category B	()	0
Air Operations	(SF)	0	Optional Category C	()	0
Operational	(SF)	0	Optional Category D	()	0
Administrative	(SF)	0	Optional Category E	()	0
School Buildings	(SF)	0	Optional Category F	()	0
Maintenance Shops	(SF)	0	Optional Category G	()	0
Bachelor Quarters	(SF)	0	Optional Category H	()	0
Family Quarters	(SF)	0	Optional Category I	()	0
Covered Storage	(SF)	0	Optional Category J	()	0
Dining Facilities	(SF)	0	Optional Category K	()	0
Recreation Facilities	(SF)	0	Optional Category L	()	0
Communications Facil	(SF)	0	Optional Category M	()	0
Shipyards Maintenance	(SF)	0	Optional Category N	()	0
RDT & E Facilities	(SF)	0	Optional Category O	()	0
POL Storage	(BL)	0	Optional Category P	()	0
Ammunition Storage	(SF)	0	Optional Category Q	()	0
Medical Facilities	(SF)	0	Optional Category R	()	0
Environmental	()	0			

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950613-31

FROM: LOUE, MARY ANN	TO: DIXON
FILE: DELEGATE	TITLE: CHAIRMAN
ORGANIZATION: HOUSE OF DELEGATES, MD	ORGANIZATION: DBCRC
INSTALLATION (S) DISCUSSED: KIM BROUGH - ARMY COMMUNITY HOSPITAL	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA	✓		
				COMMISSIONER ROBLES	✓		
DIR./CONGRESSIONAL LIAISON		ⓧ		COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER		X	
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

<input checked="" type="checkbox"/>	Prepare Reply for Chairman's Signature	<input type="checkbox"/>	Prepare Reply for Commissioner's Signature
<input type="checkbox"/>	Prepare Reply for Staff Director's Signature	<input type="checkbox"/>	Prepare Direct Response
<input checked="" type="checkbox"/>	ACTION: Offer Comments and/or Suggestions	<input checked="" type="checkbox"/>	FYI

Subject/Remarks:

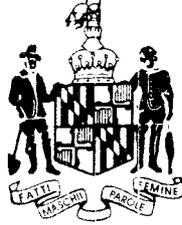
LETTER OF SUPPORT

Rate: 950616

Routing Date: 950613

Date Originated: 950607

Mail Date:



950613-31

HOUSE OF DELEGATES
ANNAPOLIS, MARYLAND 21401-1991

MARY ANN LOVE
DEPUTY MAJORITY WHIP
DISTRICT 32
ANNE ARUNDEL COUNTY
COMMITTEE:
ECONOMIC MATTERS

ANNAPOLIS OFFICE:
215 LOWE HOUSE OFFICE BUILDING
ANNAPOLIS, MARYLAND 21401-1991
ANNAPOLIS: (410) 841-3233
DISTRICT: (410) 761-9963

June 7, 1995

Defense Base Closure and Realignment Commission
The Honorable Alan J. Dixon, Chairman
1700 North Moore Street
Suite 1425
Arlington, Virginia 22209

Dear Senator:

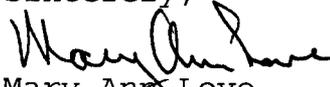
On May 1st of this year the County Council of Anne Arundel County, Maryland passed Resolution Number 24-95 "urging the Defense Base Closure and Realignment Commission to reject the recommendations of the Department of Defense to downsize the Kimbrough Army Community Hospital". I am also writing to you in support of maintaining Kimbrough at it's current operating level.

As you may be aware, Kimbrough serves not only the Fort Meade Garrison, but also a very large "military retirement community" of men and women who served our Country since World War I. In addition, this facility performs a critical function in providing emergency medical services for the National Security Agency.

While I realize that this is a federal issue, I believe it is incumbant upon me to join with my many constituents who depend on Kimbrough for their medical needs to ask that you reject the recommendations of the Department of Defense concerning this matter.

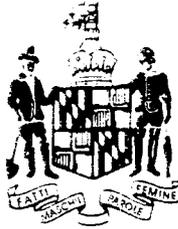
With kind regards, I remain

Sincerely,


Mary Ann Love
Delegate

MAL/kr

cc: Rebecca G. Cox, Commissioner
Al Cornella, Commissioner



HOUSE OF DELEGATES

ANNAPOLIS, MARYLAND 21401-1991

MARY ANN LOVE
DEPUTY MAJORITY WHIP
DISTRICT 32
ANNE ARUNDEL COUNTY
COMMITTEE:
ECONOMIC MATTERS

ANNAPOLIS OFFICE:
215 LOWE HOUSE OFFICE BUILDING
ANNAPOLIS, MARYLAND 21401-1991
ANNAPOLIS: (410) 841-3233
DISTRICT: (410) 761-9963

June 7, 1995

Defense Base Closure and Realignment Commission
The Honorable Alan J. Dixon, Chairman
1700 North Moore Street
Suite 1425
Arlington, Virginia 22209

Dear Senator:

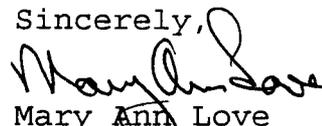
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With kind regards, I remain

Sincerely,


Mary Ann Love
Delegate

MAL/kr

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Al Cornella, Commissioner

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HOUSE OF DELEGATES

ANNAPOLIS, MARYLAND 21401-1991

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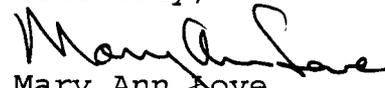
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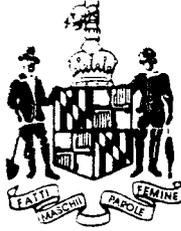
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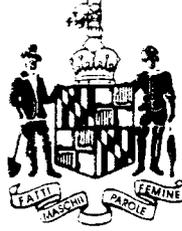
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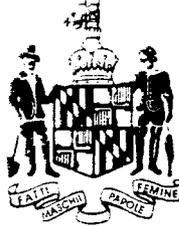
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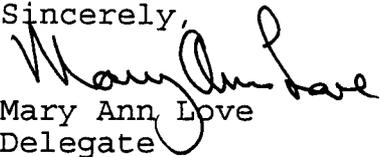
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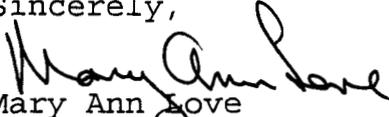
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THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

Reference to this number
when responding: 950613-31

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA
REBECCA COX
GEN J. B. DAVIS, USAF (RET)
S. LEE KLING
RADM BENJAMIN F. MONTOYA, USN (RET)
MG JOSUE ROBLES, JR., USA (RET)
WENDI LOUISE STEELE

June 16, 1995

The Honorable Mary Ann Love
Maryland House of Delegates
215 Lowe House Office Building
Annapolis, Maryland 21401-1991

Dear Delegate Love:

Thank you for your recent letter in support of the Kimbrough Army Community Hospital, Ft. Meade, Maryland. I certainly understand your interest in the base closure and realignment process and welcome your comments.

You may be certain that the Commission will thoroughly review the information used by the Defense Department in making its recommendations. I can assure you that the information you have provided will be considered by the Commission in our review and analysis of the Kimbrough Army Community Hospital.

Please do not hesitate to contact me if you have additional information to bring to the attention of the Commission.

Sincerely,



Alan J. Dixon
Chairman

AJD:cmc

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950613-32

FROM: MORRIS, DENNIS K	TO: BROWN, ED
FILE: EXECUTIVE DIRECTOR	TITLE: ARMY TEAM LEADER
ORGANIZATION: CRATER PLANNING DISTRICT COMM	ORGANIZATION: DBCRC
INSTALLATION (S) DISCUSSED: KENNER ARMY COMM. HOSPITAL	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON		Ⓢ		COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER		X	
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

<input checked="" type="checkbox"/>	Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
	Prepare Reply for Staff Director's Signature		Prepare Direct Response
X	ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

PROVIDING OBSERVATIONS DEALING WITH
 1) NONAVAILABILITY STATEMENT REQUIREMENTS
 2) BENCHMARK MODEL TESTING
 3) POST REALIGNMENT COSTS

* NO RESPONSE NECESSARY *

Date: 950620

Routing Date: 950613

Date Originated: 950612

Mail Date:

CRATER PLANNING DISTRICT COMMISSION

Monument Professional Building • 1964 Wakefield Street • Post Office Box 1808 • Petersburg, Virginia 23805
Dennis K. Morris, Executive Director • Phone (804) 861-1600 • 748-4321 • SCATS 796-4048 • FAX 804-732-8972

Please refer to this number
when responding 950613-32

June 12, 1995

Mr. Edward A. Brown, III
Army Team Leader
The Defense Base Closure and
Realignment Commission
1700 North Moore Street
Suite 1425
Arlington, Virginia 22209

Re: Correspondence No. 950516-6

Dear Mr. Brown:

On behalf of Larry Fulbright and myself, I want to thank you and David Lewis for taking the time to meet with us last Thursday (June 8th) concerning the recommendation to realign Kenner Army Community Hospital (KACH) to an outpatient clinic.

After our meeting we obtained a copy of Colonel Michael G. Jones' correspondence dated 18 May, 1995 (Correspondence No. 950516-8) which provided the U.S. Army's response to our concerns. Based upon our review of Colonel Jones' letter and comments made during our June 8th meeting, we would like to provide additional observations dealing with the three major unresolved issues:

1. Nonavailability Statement Requirements
2. Benchmark Model Testing
3. Post Realignment Costs

The attached information substantiates our position on all three referenced issues. We hope that your office will take this information into consideration during your upcoming deliberations with the Commissioners.

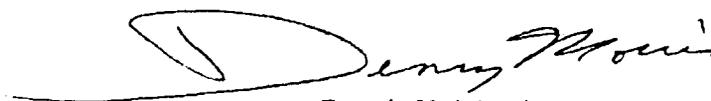
We appreciate the opportunity to present the enclosed information and stand ready to assist in a manner you deem appropriate.



Mr. Edward A. Brown, III
June 12, 1995
Page Two

Thank you again for all of the courtesies that you and your fine staff have extended to us over the past nine months.

Sincerely,

A handwritten signature in cursive script that reads "Dennis K. Morris". The signature is written in black ink and is positioned above the printed name and title.

Dennis K. Morris
Executive Director

DKM:ml

Enclosure

cc: Senator John W. Warner
Congressman Norman Sisisky
Congressman Robert C. Scott

**Community Response
to
Issues of 8 June 95
BRAC Meeting**

Nonavailability Statements - The OCHAMPUS 1994 Handbook states: "If the military hospital near you can provide the inpatient or *outpatient* care you need, ask them for a nonavailability statement". Also, the handbook states previously NAS's were needed only for nonemergency inpatient care by people who live in catchment area. The 1994 handbook also states:

"Remember: Just because a uniformed service hospital gives you a nonavailability statement does not mean that CHAMPUS can help you pay for all care that you receive from any provider. CHAMPUS cost shares only the kinds of care allowed by the CHAMPUS rules."

Benchmark Model - There is no evidence or data source of the benchmark model actually being tested in 25 MTF's as stated in the Army's response of 18 May 1995 to the BRAC Commission staff from COL Michael Jones. The application of the model has been made against the hospitals slated for downsizing under the BRAC initiative, and other MTF's had the model applied subsequent to the BRAC decision. Again, there is no evidence that a hospital has undergone reorganization or is currently operating under a certified/validated model based on time tested operations. A MTF is a medical and/or dental treatment facility by definition. The answer the Army gave was the difference between apples and oranges, when comparing medical or dental clinics to hospitals. How many hospitals other than those being realigned have the model applied and how many including those designated for realignment have truly undergone a validation, certification testing?

Post Realignment Costs - The Army, in its 18 May 1995 response to the BRAC Commission staff, did not challenge the increased outpatient costs as stated in the Kenner analysis. Without the NAS's being required for outpatient care or procedures, by all analyses, costs will increase not decrease. An estimation of increased costs can be computed, that clearly shows any predicted savings by the Army on this realignment action will not be realized.

Nonavailability statements

If the military hospital near you cannot provide the inpatient or outpatient care you need, ask them for a nonavailability statement (DD Form 1251).

A *nonavailability statement* (NAS) is a certification from a military hospital stating that it cannot provide the care. If you don't get a nonavailability statement before you get inpatient care (and certain kinds of outpatient care) from a civilian hospital, CHAMPUS may not share your costs.

The NAS system is now automated. This means that, instead of a paper copy of the NAS being sent in with the CHAMPUS claim, the uniformed service medical facility enters the NASs *electronically* into the DEERS computer files. These electronically filed NASs are the only ones accepted for processing CHAMPUS claims.

Also, the use of nonavailability statements has been expanded to certain outpatient medical procedures. The procedures are:

- ☛ Certain hernia repairs
- ☛ Breast mass or tumor removal
- ☛ Nose repair (rhinoplasty and septoplasty--changing the shape of the nose)
- ☛ Removal of tonsils or adenoids
- ☛ Cataract removal
- ☛ Strabismus repair (surgery to lengthen or shorten muscles that help the eyes function together)
- ☛ Dilatation and curettage (D & C)--widening of the cervical canal and scraping of the uterine cavity
- ☛ GI endoscopy (visual examination of the interior of the gastrointestinal tract)
- ☛ Myringotomy or tympanostomy (incision of the tympanic membrane in the ear to relieve pressure and drain the middle ear. Includes placement of tubes in ear to aid drainage)
- ☛ Ligation or transection of the fallopian tubes (cutting the fallopian tubes to prevent fertilization)
- ☛ Arthroscopy (use of an instrument to visually examine the interior of a joint)
- ☛ Gynecological laparoscopy (use of an instrument called a laparoscope to examine female reproductive organs in the abdomen)

- ☛ Cystoscopy (use of an instrument to examine the interior of the bladder)
- ☛ Neuroplasty (decompression or freeing of nerves from scar tissue)

Previously, NASs were needed only for nonemergency inpatient care by people who live within the ZIP Code service area of their nearest service hospital. Check with the Health Benefits Advisor at your nearby military hospital or clinic for detailed information about the need for NASs for either inpatient or outpatient care.

If you live in the ZIP Code zone around a military hospital, the only times you don't need a nonavailability statement for inpatient care are:

- ☛ When you have other non-CHAMPUS major medical care insurance that pays first on the bills for CHAMPUS-covered care. (Check with your HBA or claims processor on this.)
- ☛ In a true medical emergency. A medical emergency is the sudden and unexpected onset of a medical condition, or the acute worsening of a chronic condition, that is threatening to life, limb or sight, and which requires immediate medical treatment, or which requires treatment to relieve suffering from painful symptoms. Medical emergencies include heart attacks, cardiovascular accidents, poisoning, convulsions, kidney stones, and other acute conditions that are determined to be medical emergencies. Pregnancy-related medical emergencies must involve a sudden and unexpected medical complication that puts the mother, the baby, or both, at risk.

Be sure to check with your nearby military hospital or clinic every time you need inpatient care. Even if they couldn't provide the care you needed the last time you checked, their staffing levels or capabilities may have changed, and they may now be able to care for you.

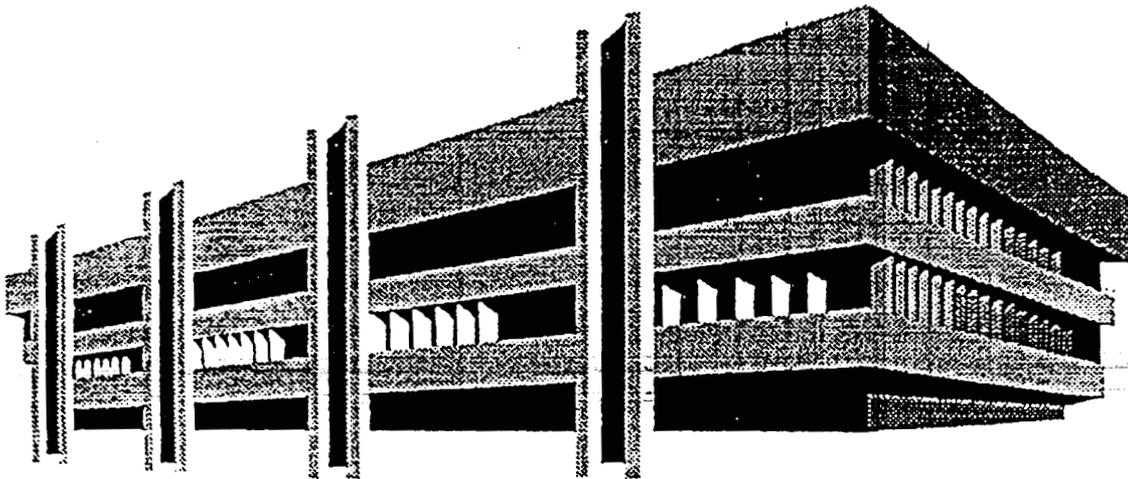
Remember:

Just because a uniformed service hospital gives you a nonavailability statement does not mean that CHAMPUS can help you pay for all care that you receive from any provider. CHAMPUS cost-shares only the kinds of care allowed by the CHAMPUS rules. And CHAMPUS helps pay for care only from the kinds of providers CHAMPUS recognizes. These providers are listed below.

BRAC 95 JOINT CROSS-SERVICE GROUP FOR MTFs AND GME

CLOSE HOLD

Report to the BRAC 95 Review Group



CLOSE HOLD

Revised April 15, 1994

LEAD AGENT: The lead agent is a person designated to develop a tri-service, regional health plan for beneficiaries of the MHSS, including the development of a single, integrated health care network for the Health Service Region. Lead agents are responsible for maximizing the use of all direct care assets in the region, then supplementing that health care through competitive contracts developed in coordination with OASD(HA).

JCAHO ACCREDITATION STATUS: Medical centers and hospitals that have been accredited by the Joint Commission on Accreditation of Healthcare Organizations (JCAHO) within the past 3 years.

MEDICAL CENTER: A large hospital, which has been so designated, appropriately staffed, and equipped, that provides a broad range of health care services and serves as a referral center with specialized and consultative support for medical facilities within the geographic area of responsibility. Conducts, as a minimum, two graduate medical education programs. The definition includes those CONUS medical centers defined in OASD(Health Affairs) Health Services Operations (HSO)-Defense Medical Facilities Office (DMFO) Memorandum, 1 April 1992, Department of Defense Training Facilities (approved by OASD(Health Affairs) Health Services Operations (HSO), 3 April 1992).

MEDICAL EXPENSE AND PERFORMANCE REPORTING SYSTEM (MEPRS) FOR FIXED MILITARY MEDICAL AND DENTAL TREATMENT FACILITIES:

A uniform reporting methodology designed to provide consistent principles, standards, policies, definitions, and requirements for accounting and reporting of expense, manpower, and performance data by DoD MTFs. Within these specific objectives, the Medical Expense and Performance Reporting System (MEPRS) also provides, in detail, uniform performance indicators, common expense classification by work centers, uniform reporting of personnel utilization data by work centers, and a cost assignment methodology. For specific details, see *Medical Expense and Performance Reporting System for Fixed Military Medical and Dental Treatment Facilities*, DOD 6010.13-M, January 1991.

MILITARY TREATMENT FACILITY (MTF): A facility established for the purpose of furnishing medical and/or dental care to eligible individuals.

MHSS: Military Health Service System.

NUMBER OF ACUTE CARE HOSPITALS: The number of non-DoD hospitals in a catchment area is based on 1992 Donnelly Marketing Information Services