



Defense Base Closure & Realignment Commission

DCM 5107

Hearing on
Proposed Additional Considerations
for Closure or Realignment
July 19, 2005

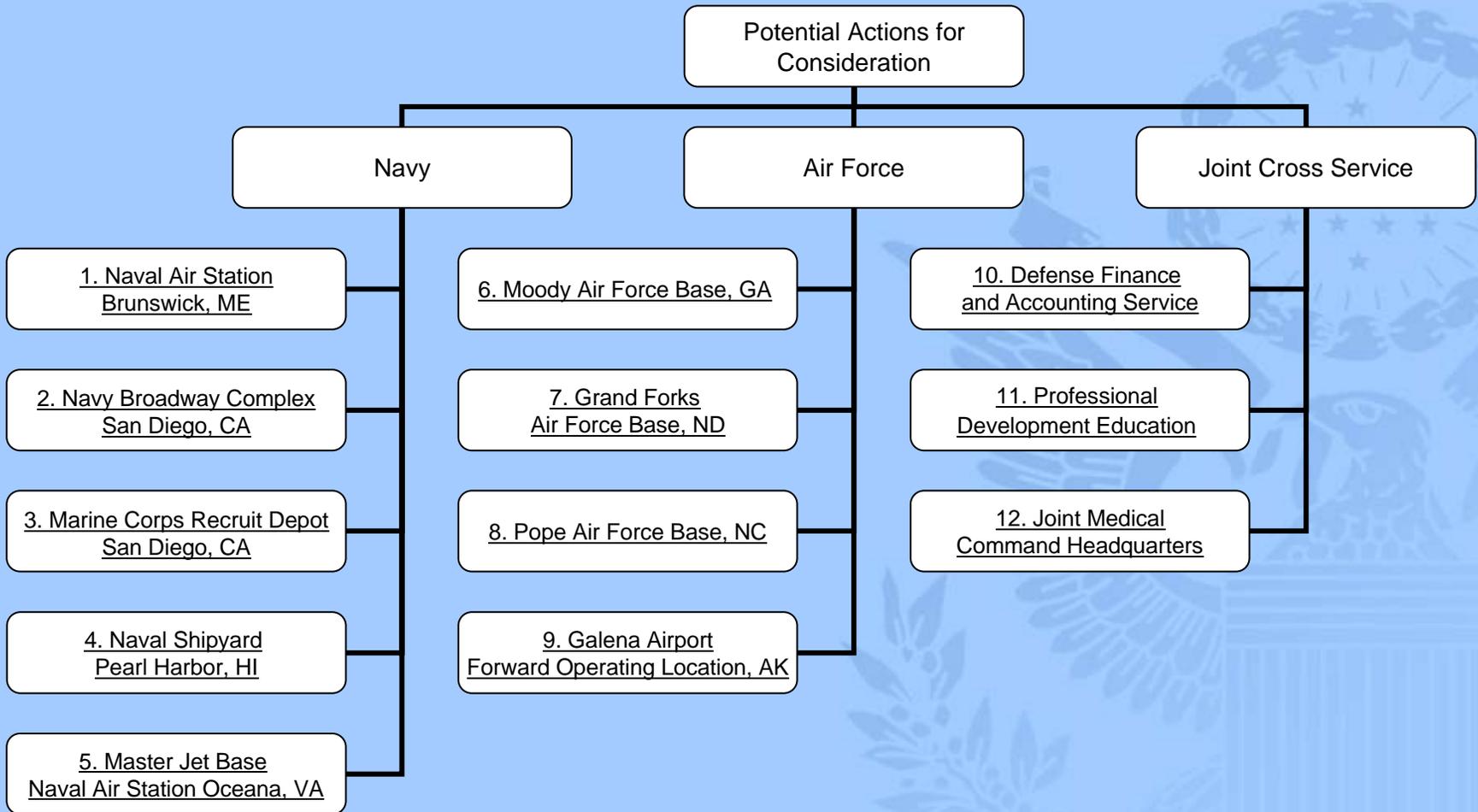


EXIT



Defense Base Closure & Realignment Commission

DDN: 5107



EXIT



Defense Base Closure & Realignment Commission

DBN: 5107

1. Naval Air Station Brunswick, ME

Action under Consideration:

Close Naval Air Station Brunswick, ME. Relocate aircraft, personnel, equipment and support to Naval Air Station Jacksonville, FL.



EXIT



1. Naval Air Station Brunswick, ME

Close:

- Naval Air Station Brunswick, Brunswick, ME.

Gain at:

- Naval Air Station Jacksonville, Jacksonville, FL (aircraft, personnel, equipment and support).

Requirements:

- Relocate Survival School, Naval Mobile Construction Battalion, Marine Corps Security Unit and Army Recruiting Battalion. Close remaining tenant activities and functions.

Associated DoD Recommendations:

- DON-18: Realign Naval Air Station Brunswick, ME. Relocate aircraft, personnel, equipment and support to Naval Air Station Jacksonville, FL.





1. Naval Air Station Brunswick, ME

Reasons for Consideration:

- Reduces excess capacity.
- Saves approximately four times more than realignment.
- Provides site to State and community for redevelopment to offset economic impact.
- If accepted, the Commission will be able to consider the closure of Naval Air Station Brunswick.





1. Naval Air Station Brunswick, ME

INSTALLATION	TABLE OF PERSONNEL CHANGES									
	OUT		IN		ELIM.		NET GAIN/(LOSS)		CONT.	TOTAL DIRECT
	MIL	CIV	MIL	CIV	MIL	CIV	MIL	CIV		
NAS Brunswick, ME	2,255	52	0	0	625	343	(2,880)	(395)		(3,275)

Note: Realignment relocates or eliminates 2,378 total positions





1. Naval Air Station Brunswick, ME

DCN: 5107

COBRA DATA

	Realign Naval Air Station Brunswick, ME COBRA Data 4/28/2005	Close Naval Air Station Brunswick, ME COBRA Data 7/5/2005
One Time Cost	\$147 M	\$193 M
Net Implementation Cost	\$113 M	\$73 M
Annual Recurring (Savings)	(\$56 M)	(\$93 M)
Payback Period	4 Years	1 Year
Net Present Value at 2025	(\$239 M)	(\$841 M)



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Staff Analysis

DCN: 5107

ISSUE	DoD POSITION	COMMUNITY POSITION	R&A STAFF FINDINGS
Strategic location, surge capability, military presence (Criteria 1 and 3)	Accommodated	Requirements not met	TBD
Determination of economic impact (Criterion 6)	Metropolitan Statistical Area	Brunswick Micropolitan Labor Area	TBD
Environmental impact (Criterion 8)	No impediments	TBD	TBD



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1. Naval Air Station Brunswick, ME^{DCN-5107}

DoD Response:

- Realignment versus closure extensively debated within Department of Navy with ultimate recommendation for closure.
- The Infrastructure Executive Council chose realignment for strategic presence and surge capability.

GAO Comment:

- None





Defense Base Closure & Realignment Commission

DBN: 5107

1. Naval Air Station Brunswick, ME

Action under Consideration:

Close Naval Air Station Brunswick, ME. Relocate aircraft, personnel, equipment and support to Naval Air Station Jacksonville, FL.



EXIT



Defense Base Closure & Realignment Commission

DBN: 5107

2. Navy Broadway Complex San Diego, CA

Action under Consideration:

Close Navy Broadway Complex, San Diego, CA.
Relocate Navy activities into excess administrative space on more secure Navy installations in San Diego.





2. Navy Broadway Complex 07.007 San Diego, CA

Close:

- Navy Broadway Complex San Diego, CA (approx. 14 acres located in downtown San Diego adjacent to the waterfront).

Gain at:

- Naval Station San Diego, CA.

Requirements:

- None

Associated DoD Recommendations:

- None





2. Navy Broadway Complex

San Diego, CA

07.007

Reasons for Consideration:

- Eliminates excess space and property.
- Enhances security and operational readiness.
- Co-locates Navy “Support” Command with Navy “Operational” customers/users.
- Produces potential economic benefits for DoD and community.
- If accepted, the Commission will be able to consider the relocation of the activities at the Navy Broadway Complex.





2. Navy Broadway Complex

07.007

San Diego, CA

INSTALLATION	TABLE OF PERSONNEL CHANGES									
	OUT		IN		ELIM.		NET GAIN/(LOSS)		CONT.	TOTAL DIRECT
	MIL	CIV	MIL	CIV	MIL	CIV	MIL	CIV		
Navy Broadway Complex San Diego, CA	142	827	0	0	0	0	(142)	(827)	(50)	(1,019)



EXIT



2. Navy Broadway Complex

07.007

San Diego, CA

COBRA DATA

One Time Cost	TBD*
Net Implementation Cost	TBD*
Annual Recurring (Savings)	TBD*
Payback Period/Year	TBD*
Net Present Value at 2025	TBD*



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Staff Analysis

DCN: 5107

ISSUE	DoD POSITION	COMMUNITY POSITION	R&A STAFF FINDINGS
Availability of space or land for Relocating activities (Criterion 2)	None	TBD	JCSG capacity analysis identified 400,000 SF in excess office space at Naval Station San Diego
Potential DoD costs and savings (Criteria 4 and 5)	None	TBD	Potential reductions in operating and sustainment costs
Benefit to community (Criteria 6, 7, and 8)	None	TBD	Jobs retained in San Diego No known adverse environmental issues



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2. Navy Broadway Complex GAO 07-007 San Diego, CA

DoD Response:

- All activities/functions located at Broadway Complex evaluated by Navy or one of the Joint Cross-Service Groups.
- Navy BRAC analysis did not develop a recommendation to close Broadway because none of the activities were recommended for relocation.
- Disposition of Broadway Complex better addressed outside the BRAC process.

GAO Comment:

- None





Defense Base Closure & Realignment Commission

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2. Navy Broadway Complex San Diego, CA

Action under Consideration:

Close Navy Broadway Complex, San Diego, CA.
Relocate Navy activities into excess administrative space on more secure Navy installations in San Diego.





Defense Base Closure & Realignment Commission

DBN: 5107

3. Marine Corps Recruit Depot San Diego, CA

Action under Consideration:

Close Marine Corps Recruit Depot (MCRD) San Diego, CA. Consolidate Marine Corps recruit training at MCRD Parris Island, SC.



EXIT



3. Marine Corps Recruit Depot San Diego, CA

Close:

- Marine Corps Recruit Depot (MCRD) San Diego, CA.

Gain at:

- MCRD Parris Island, SC (USMC Recruit Training).
- Location TBD by USMC (HQ, Western Recruiting Region).
- Location TBD by USMC (HQ, 12th Marine Corps District).
- Location TBD by USMC (USMC Recruiters School).

Requirements:

- DoD COBRA MILCON of \$428.2 M for all gaining locations.
- 117 separate construction projects covering over 2.89M sq. ft.

Associated DoD Recommendations:

- None





3. Marine Corps Recruit Depot San Diego, CA

Reasons for Consideration:

- Consolidates recruit training operations and reduces support staff.
- Eliminates duplication and excess capacity:
 - MCRD Parris Island currently has excess capacity to absorb MCRD San Diego recruit training requirements.
 - Parris Island has a Higher Military Value.
- Navy has successfully implemented single site recruit training.
- If accepted, the Commission will be able to consider the closure of the activities at Marine Corps Recruit Depot San Diego.





3. Marine Corps Recruit Depot San Diego, CA

INSTALLATION	TABLE OF PERSONNEL CHANGES									
	OUT		IN		ELIM.		NET GAIN/(LOSS)		CONT.	TOTAL DIRECT
	MIL	CIV	MIL	CIV	MIL	CIV	MIL	CIV		
Marine Corps Recruit Depot San Diego, CA	951	338	0	0	0	0	(951)	(338)	0	(1,289)





3. Marine Corps Recruit Depot San Diego, CA

COBRA DATA

	Close MCRD San Diego, CA DoD COBRA Run 04/26/2005	Close MCRD San Diego, CA COBRA Run Staff
One Time Cost	\$570 M	\$262.6 M
Net Implementation Cost	\$555.7 M	228.6 M
Annual Recurring (Savings)	(\$14.2 M)	(\$33.4 M)
Payback Period	100+ years	8 years
Net Present Value at 2025	\$365.8 M	(\$143.4 M)





Staff Analysis

DCN: 5107

ISSUE	DoD POSITION	COMMUNITY POSITION	R&A STAFF FINDINGS
Land capacity (Criterion 2)	Capacity in question	SC supports expansion of training areas	TBD
Payback by 2025 (Criterion 5)	Scenario does not payback until 2111 (100+ Years)	TBD	Payback in 8 years
Environmental impact (Criterion 8)	Environmental impact is in question	TBD	TBD



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3. Marine Corps Recruit Depot San Diego, CA

DoD Response:

- Geo-centric recruiting/shipping/recruit training command and control would be compromised.
- Replication of facilities would require in excess of 100 years to payback.
- Recruit pipeline requirements cannot sustain a single point of failure.

GAO Comment:

- GAO, in its recent report, noted that Navy did not pursue the closing of Marine Corps Recruit Depot San Diego, CA and relocating all recruit training to Parris Island, SC due to cost considerations and extended payback periods.





Defense Base Closure & Realignment Commission

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3. Marine Corps Recruit Depot San Diego, CA

Action under Consideration:

Close Marine Corps Recruit Depot (MCRD) San Diego, CA. Consolidate Marine Corps recruit training at MCRD Parris Island, SC.



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Defense Base Closure & Realignment Commission

DBN: 5107

4. Naval Shipyard & Intermediate Maintenance Facility Pearl Harbor, HI

Action under Consideration:

Realign Naval Shipyard & Intermediate Maintenance Facility Pearl Harbor, HI.



EXIT



4. Naval Shipyard & Intermediate Maintenance Facility Pearl Harbor, HI

Realign:

- Naval Shipyard & Intermediate Maintenance Facility Pearl Harbor, HI.

Gain at:

- Naval Shipyard Portsmouth, Kittery, ME (Ship Depot Repair Function).
- Naval Shipyard Norfolk, VA (Ship Depot Repair Function).
- Naval Shipyard Puget Sound, WA (Ship Depot Repair Function).

Requirements:

- Retain the Intermediate Maintenance Function Pearl Harbor, HI.

Associated DoD Recommendations:

- DON-23: Close Naval Shipyard Portsmouth, ME.





4. Naval Shipyard & Intermediate Maintenance Facility Pearl Harbor, HI

Reasons for Consideration:

- Reduces excess capacity at Naval shipyards.
- Naval Shipyard Pearl Harbor has a low military value compared to other shipyards.
- Accepting the consideration to realign Naval Shipyard and Intermediate Maintenance Facility Pearl Harbor will provide the Commission with the opportunity to study the alternatives for closure or further realignment of Naval Shipyards.





4. Naval Shipyard & Intermediate Maintenance Facility Pearl Harbor, HI

DCN: 3107

INSTALLATION

TABLE OF PERSONNEL CHANGES

	OUT		IN		ELIM.		NET GAIN/(LOSS)		CONT.	TOTAL DIRECT
	MIL	CIV	MIL	CIV	MIL	CIV	MIL	CIV		
Naval Shipyard Pearl Harbor, HI Consideration	86	986	0	0	8	2,700	(94)	(3,686)	TBD	(3,780)
Naval Shipyard Portsmouth Kittery, ME Recommendation	12	1,365	0	0	189	2,667	(201)	(4,032)	TBD	(4,233)



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4. Naval Shipyard & Intermediate Maintenance Facility Pearl Harbor, HI

DCN: 5107

COBRA DATA

	Realign Naval Shipyard Pearl Harbor, HI COBRA Data 4/20/2005	Close Naval Shipyard Portsmouth Kittery, ME COBRA Data 4/26/2005
One Time Cost	\$485.4 M	\$448.4 M
Net Implementation Cost	(\$139.4 M)	(\$21.4 M)
Annual Recurring (Savings)	(\$120.1 M)	(\$128.6 M)
Payback Period	3 Years	4 Years
Net Present Value at 2025	(\$1,288.7 M)	(\$1,262.4 M)



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4. Naval Shipyard & Intermediate Maintenance Facility Pearl Harbor, HI

DCN: 5107

DoD Response:

- Industrial Joint Cross Service Group found excess capacity.
- Net present value for both Naval Shipyard Pearl Harbor and Naval Shipyard Portsmouth about the same.
- Military value score for Naval Shipyard Portsmouth slightly higher than Naval Shipyard Pearl Harbor.
- Military judgment favors retention of Naval Shipyard Pearl Harbor.

GAO Comment:

- None





Defense Base Closure & Realignment Commission

DBN: 5107

4. Naval Shipyard & Intermediate Maintenance Facility Pearl Harbor, HI

Action under Consideration:

Realign Naval Shipyard & Intermediate Maintenance Facility Pearl Harbor, HI.



EXIT



Defense Base Closure & Realignment Commission

DBN: 5107

5. Master Jet Base, Naval Air Station Oceana, VA

Action under Consideration:

Close Naval Air Station Oceana, VA. Transfer all squadrons, personnel, equipment and support to a suitable alternative site determined by the Navy.



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5. Master Jet Base, Naval Air Station Oceana, VA

Close:

- Naval Air Station Oceana Virginia Beach, VA.

Gain at:

- Suitable site selected by the Navy.

Requirements:

- MILCON required to build runways, hangars, ramp space and supporting infrastructure.

Associated DoD Recommendations:

- E&T - 10: Realign NAS Oceana. Transfer JSF instructors to Eglin AFB, FL
- IND -19: Realign NAS Oceana. Transfer Aircraft Intermediate Maintenance workload to Fleet Readiness Centers.





5. Master Jet Base, Naval Air Station Oceana, VA

Reasons for Consideration:

- NAS Oceana has significant airspace and field boundary encroachment.
- Current operations and training missions constrained by noise abatement considerations.
- Fentress Field training operations introduce negative carrier training.
- Accepting the consideration to close NAS Oceana will provide the Commission with the opportunity to study the alternatives for closure or further realignment of NAS Oceana.





5. Master Jet Base, Naval Air Station Oceana, VA

DCN: 5107

INSTALLATION

TABLE OF PERSONNEL CHANGES

	OUT		IN		ELIM.		NET GAIN/(LOSS)		CONT.	TOTAL DIRECT
	MIL	CIV	MIL	CIV	MIL	CIV	MIL	CIV		
Naval Air Station Oceana, VA	8,627	1,368	0	0	146	250	(8,773)	(1,618)	0	(10,391)



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5. Master Jet Base, Naval Air Station Oceana, VA

COBRA DATA

One Time Cost	\$493.5 M
Net Implementation Cost	\$416.7 M
Annual Recurring (Savings)	(\$43.7 M)
Payback Period	13 Years
Net Present Value at 2025	(\$36 M)





Staff Analysis

DCN: 5107

ISSUE	DoD POSITION	COMMUNITY POSITION	R&A STAFF FINDINGS
Encroachment of NAS Oceana and outlying fields (Criteria 1, 2 &3)	Navy considered several closure scenarios Oceana remains best alternative VCNO reported that encroachment issues are manageable	Mixed- Jet noise subject to continuing litigation Virginia Beach long standing "Navy Town"	Oceana is indeed encroached despite the best efforts of the Navy and Local Government to restrain growth Military value is 66.18, ranking 6/34 active bases
Economic/Environment: Relocating 10,000 + people and 200 + aircraft (Criteria 6, 7 & 8)	TBD	TBD	TBD



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5. Master Jet Base, Naval Air Station Oceana, VA

DoD Response:

- Navy examined several alternatives, including Moody AFB.
- Oceana is the most suitable option of all east coast tactical aviation bases.
- Encroachment at Oceana presents significant challenges to long-term operational requirements.
- Best alternative for east coast tactical aviation would be to build a new 21st Century Master Jet Base.

GAO Comment:

- GAO observed that Navy leadership considered closing Oceana.
- Analyses indicated long payback period for achieving return on investment, high one-time costs, and operational issues at receiving sites.
- Navy determined that closure of NAS Oceana was not feasible.





Defense Base Closure & Realignment Commission

DBN: 5107

5. Master Jet Base, Naval Air Station Oceana, VA

Action under Consideration:

Close Naval Air Station Oceana, VA. Transfer all squadrons, personnel, equipment and support to a suitable alternative site determined by the Navy.



EXIT



Defense Base Closure & Realignment Commission

DBN: 5107

6. Moody Air Force Base, GA

Action Under Consideration:
Realign Moody AFB, GA.



EXIT



6. Moody Air Force Base, GA ^{DCN: 5107}

Realign:

- Moody AFB, GA. All aircraft and manpower to be distributed at DoD discretion.

Requirements:

- TBD

Associated DoD Recommendations:

- AF-6: Maintenance moves between Moody and Shaw AFB. Moody gains A-10 aircraft from Eielson realignment.
- AF-35: Moody gains A-10 aircraft from Pope realignment.
- E&T-14: Moody loses training mission and T-6 and T-38 aircraft to multiple AFBs.





6. Moody Air Force Base, GA ^{DCN: 5107}

Reasons for Consideration:

- Allows for NAS Oceana closure and relocation of Master Jet Base flying mission to Moody.
- Allows staff to perform in depth analysis.
- If voted on today, the Commission could consider the realignment of Moody Air Force Base to make it a Navy installation





6. Moody Air Force Base, GA ^{DCN: 5107}

INSTALLATION	TABLE OF PERSONNEL CHANGES							
	OUT		IN		NET GAIN/(LOSS)		CONT.	TOTAL DIRECT
	MIL	CIV	MIL	CIV	MIL	CIV		
Moody AFB, GA	(4,603)	(286)	0	0	(4,603)	(286)	0	(4,889)

- Navy would bring in 10,000 people.





6. Moody Air Force Base, GA ^{DCN: 5107}

COBRA DATA 14 July 2005

One Time Cost	\$178.7 M
Net Implementation Savings	(\$220.6 M)
Annual Recurring Savings	(\$131.1 M)
Payback Period	1 year
Net Present Value at 2025	(\$1,476.4 M)





Staff Analysis

DCN: 5107

ISSUE	DoD POSITION	COMMUNITY POSITION	R&A STAFF COMMENTS
Impact on Total Force (Criteria 1)	TBD	TBD	Disposition of current Moody force structure at discretion of DoD.
Availability/sufficiency of facilities at Moody (Criteria 2)	Require ~\$500 million in MILCON to accommodate MJB	TBD	Substantial amount of MILCON may be required due to need for increased military housing, runways, ramp, etc.
Availability of training areas (Criteria 2)	TBD	TBD	Flight restrictions and scheduling coordination could pose issues.
Economic impact & ability of community infrastructure to support personnel (Criteria 6 & 7)	TBD	Believes they can support an additional 15,000 military personnel.	The relocation of ~10,000 personnel would result in an ~10% net direct increase of jobs. The community's ability to absorb this increase is questionable.



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6. Moody Air Force Base, GA ^{DCN: 5107}

DoD Response:

- Navy examined several alternatives for an east coast MJB, including Moody AFB.
- While Moody is a feasible alternative to Oceana, it has a number of factors that make it less desirable than retaining Oceana, including significant one-time MILCON costs.
- The best basing alternative for East Coast tactical aviation would be to build a new 21st century Master Jet Base, but such action would occur outside the BRAC window.
- Relocating to Moody within the timeframe of this BRAC would require extensive infrastructure upgrades, take significant time and resources, and still would not attain the operational or quality of life standards expected of this century.

GAO Comment:

- None





Defense Base Closure & Realignment Commission

DBN: 5107

6. Moody Air Force Base, GA

Action Under Consideration:
Realign Moody AFB, GA.



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Defense Base Closure & Realignment Commission

DDN: 5107

7. Grand Forks Air Force Base, ND

Action Under Consideration:
Close Grand Forks AFB, ND.





7. Grand Forks Air Force Base, ND

DCN: 5107

Close:

- Grand Forks AFB, ND (the current DoD recommendation is to realign). All aircraft and manpower to be distributed at DoD discretion.

Requirements:

- TBD

Associated DoD Recommendations:

- AF-37: Realign Grand Forks AFB, ND and McConnell AFB, KS.
- AF-38: Realign Hector Int'l Airport AGS, ND.





7. Grand Forks Air Force Base, ND

DCN: 5107

Reasons for Consideration:

- As late as 26 Apr 05, Air Force approved BCEG minutes listed Grand Forks AFB as a closure.
 - Review issue of “strategic presence”
- Grand Forks ranked lowest in military value of all active duty KC-135 bases.
- 614 manpower slots remaining at Grand Forks under original recommendation have no programmed mission.
- No UAV “emerging mission” programmatic data exists.
- Provides an opportunity for further review and analysis
- Provides additional options for Commission





7. Grand Forks Air Force Base, ND

DCN: 5107

INSTALLATION	TABLE OF PERSONNEL CHANGES							
	OUT		IN		NET GAIN/(LOSS)		CONT.	TOTAL DIRECT
	MIL	CIV	MIL	CIV	MIL	CIV		
GRAND FORKS AFB, ND	(2,946)	(610)	0	0	(2,946)	(610)	0	(3,556)

- NOTE: The current OSD recommendation to realign Grand Forks leaves 614 manpower authorizations at the base



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7. Grand Forks Air Force Base, ND

DCN: 5107

COBRA DATA

	Realign Grand Forks, ND COBRA data 20 May 05	Close Grand Forks, ND COBRA data 24 Jun 05
One Time Cost	\$131.47 M	\$128.6 M
Net Implementation Cost/(Savings)	(\$322.49 M)	(\$490.0 M)
Annual Recurring (Savings)	(\$173.3 M)	(\$226.6 M)
Payback Period/Year	1Year/2010	Immediate
Net Present Value at 2025	(\$1,981.98 M)	(\$2,656.3 M)



EXIT



Staff Analysis

DCN: 5107

ISSUE	DoD POSITION	COMMUNITY POSITION	R&A STAFF COMMENTS
UAV mission (Criteria 1)	Senior AF officials, including the Chief of Staff and Acting Secretary have stated their intent to base UAVs at Grand Forks. INFO	Supports keeping Grand Forks receiving UAV mission.	No program data on new UAV mission.
Loss of facility with strategic presence (Criteria 1)	Closing Grand Forks degrades continued strategic presence in the North Central U.S.	Supports keeping Grand Forks open rather than closure or realignment.	There are other facilities with similar strategic presence. INFO
Base Operating Support/Personnel (Criteria 4)	614 personnel remain; \$15.3M annual BOS	TBD	614 personnel + \$15.3M BOS with no mission appears excessive.
Economic impact (Criteria 6)	None	TBD	10.0 % (vs. 7.4 % for DOD recommendation)



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7. Grand Forks Air Force Base, ND

DCN: 5107

DoD Response:

- Grand Forks ensures continued strategic presence in the North Central United States
 - And to support other high-value tanker realignments
- Grand Forks is positioned to accept an emerging UAV mission.
 - Will include transition to the Predator MQ-9, eventually adding the Global Hawk UAV.

GAO Comment:

- Grand Forks kept for strategic reasons, though Minot AFB is nearby
- BRAC Commission may wish to consider projected savings from military personnel reductions at Grand Forks





Defense Base Closure & Realignment Commission

DBN: 5107

7. Grand Forks Air Force Base, ND

Action Under Consideration:
Close Grand Forks AFB, ND.



EXIT



UAV Mission

DCN: 5107

Senior Air Force officials, including Chief and Vice Chief of Staff, and Acting Secretary have stated their intent to base UAVs at Grand Forks:

- Vice Chief of Staff of the Air Force testified about pending Grand Forks “family of UAVs” at 18 July BRAC hearing
- Letter and background paper sent to BRAC Commission
- On-the-record media interviews cite UAV basing at Grand Forks
- Manpower realigned from Hector Int’l Airport AGS (Fargo), ND (AF-38) expected to associate with Grand Forks UAV mission
- TBD: POM Position



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Strategic Presence

DCN: 5107

- Minot AFB, ND (not recommended for realignment or closure) is located 196NM WNW from Grand Forks AFB.
- Hector Int'l Airport AGS, ND (recommended for realignment) is located 73NM SSE from Grand Forks AFB.
- Ellsworth AFB, SD (recommended for closure) is located 387NM SW from Grand Forks AFB.



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Defense Base Closure & Realignment Commission

DBN: 5107

8. Pope Air Force Base, NC

Action Under Consideration:
Realign Pope AFB, NC



EXIT



8. Pope Air Force Base, NC

DCN: 5107

Realign:

- Pope AFB, NC (current DoD recommendation). All aircraft and manpower to be distributed at DoD discretion.

Requirements:

- TBD

Associated DoD Recommendations:

- Army-6: Close Fort Gillem, GA.
- Army-8: Close Fort McPherson, GA.
- AF-35: Realign Yeager Airport Air Guard Station, WV.
- AF-35: Close Pittsburgh IAP Air Reserve Station, PA.
- H&SA-35: Create Joint Mobilization Sites





8. Pope Air Force Base, NC ^{DCN: 5107}

Reasons for Consideration:

- As late as 19 Apr 05, Air Force approved BCEG minutes indicated that Pope AFB, NC was considered a candidate for closure.
- Army requested that Air Force retain C-130s on Pope AFB after Air Force submitted BRAC recommendations to the Office of the Secretary of Defense.
- C-130Hs at Pope AFB provide no strategic airlift capability.
- Local jump qualification and currency requirements likely exceed the capability of a 16 PAA C-130 squadron as dictated under the current realignment recommendation.
- Jump training support and strategic airlift are currently provided by airplanes that are not based at Pope AFB, NC.
- Recommendation for transferring 8 C-130H's from Yeager Airport AGS may be negated by Title 32 considerations.





8. Pope Air Force Base, NC ^{DCN: 5107}

INSTALLATION	TABLE OF PERSONNEL CHANGES							
	OUT		IN		NET GAIN/(LOSS)		CONT.	TOTAL DIRECT
	MIL	CIV	MIL	CIV	MIL	CIV		
POPE AFB, NC	(5,448)	(426)	0	0	(5,448)	(426)	0	(5,874)

- The original DoD recommendation would eliminate 4,145 positions.



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8. Pope Air Force Base, NC ^{DCN: 5107}

COBRA DATA

COBRA DATA	
	Realign Pope AFB, NC 17 Jun 05
One Time Cost	\$116.9 M
Net Implementation Cost/(Savings)	\$6.4 M
Annual Recurring Cost/(Savings)	(\$130.4 M)
Payback Period	1 Year
Net Present Value at 2025	(\$1.3 B)





Staff Analysis

DCN: 5107

ISSUE	DoD POSITION	COMMUNITY POSITION	R&A STAFF COMMENTS
C-130 Airlift Mission (Criteria 1)	OSD desires to create a 16 PAA Air Force Reserve/Active Duty Associate Unit by combining eight each C-130H aircraft from Yeager Airport AGS, WV and Pittsburgh IAP ARS, PA.	Airlift platform is irrelevant.	Title 32 issues attach to ANG aircraft from Yeager. Weak MCI data base obscuring ramp availability at Pittsburgh. Airlift centrally scheduled
Base Operating Support (Criteria 1)	Realigning Pope AFB facilitates transfer of the installation to the Army.	Concern about Army standard of maintenance of airfield	Army operates major airports elsewhere (e.g. Biggs Field, Ft Bliss).
Impact on Joint Warfighting (Criteria 1)	None	The Ft. Bragg/Pope AFB relationship is the only true example of a joint Army/Air Force installation in the DOD.	Operational efficiencies can be maintained through joint training. A/C for jump training from other bases A/AF peer joint planning more difficult if not co-located
Economic Impact (Criteria 6)	None	Realignments of Pope AFB and Ft. Bragg are generally favorably received.	Losses resulting from realignment of Pope AFB are offset by gains from Fort Bragg recommendation



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8. Pope Air Force Base, NC ^{DCN: 5107}

DoD Response:

- Supports Army plan for relocation of FORSCOM.
- Maintains airfield capability for Army presence and Air Force force structure.
- Allows efficient consolidation of installation management functions.
- “The Army would allow a tenant C-130 unit with a maximum size of 16 PAA (911th Airlift Wing, AFRC).”

GAO Comment:

- GAO’s analysis indicates that there is a significant difference between the savings claimed by the Air Force and the costs projected by the Army regarding base operations support, recapitalization, and sustainment of the facilities on Pope AFB.





Defense Base Closure & Realignment Commission

DBN: 5107

8. Pope Air Force Base, NC

Action Under Consideration:
Realign Pope AFB, NC



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Defense Base Closure & Realignment Commission

DBN: 5107

9. Galena Airport Forward Operating Location (FOL), AK

Action under Consideration:
Close Galena Airport, FOL, AK.



EXIT



9. Galena Forward Operating Location, AK

Close:

- Galena Airport Forward Operating Location, AK.

Requirements:

- None

Associated DoD Recommendations:

- AF-6: Realign Eielson, AFB, AK.





9. Galena Forward Operating Location, AK

Reasons for Consideration:

- Galena is used as a Forward Operating Location (FOL) when threat level is increased
- Requirement was established when threat level was higher— requirement may no longer be valid in today's security environment
- Mission may be accomplished from Eielson AFB, AK with acceptable risk
- F/A-22 aircraft are planned for Alaska





9. Galena Airport

DCN: 5107

Forward Operating Location, AK

INSTALLATION	TABLE OF PERSONNEL CHANGES							
	OUT		IN		NET GAIN/(LOSS)		CONT.	TOTAL DIRECT
	MIL	CIV	MIL	CIV	MIL	CIV		
Galena FOL, AK	0	0	0	0	0	0	(40)	0

- \$33.9 million in planned improvements (FY06 to FY12)



EXIT



9. Galena Airport

DCN: 5107

Forward Operating Location, AK

COBRA DATA

No Certified Data Set for COBRA

One Time Cost	TBD
Net Implementation Cost	TBD
Annual Recurring (Savings)	(\$11.3 M)
Payback Period/Year	Immediate
Net Present Value at 2025	TBD



EXIT



Staff Analysis

DCN: 5107

ISSUE	DoD POSITION	COMMUNITY POSITION	R&A STAFF FINDINGS
Forward Operating Location Requirement (criteria #3)	No operational impact in closing Galena	None	Requirement may be met from Eielson AFB.
Alternate Landing site (criteria #1)	TBD	None	Requirement may be met from reopened airfield at Ft. Greely, AK.
Economic Impact (criteria #6)	TBD	TBD	2.2 percent



EXIT



9. Galena Airport

DCN: 5107

Forward Operating Location, AK

DoD Response:

- Closing the Galena FOL, AK and moving its missions to Eielson, AFB, AK “will not create unacceptable risk to North American Aerospace Defense Command (NORAD)/U.S. Northern Command (USNORTHCOM) mission accomplishment”.

GAO Comment:

- None





Defense Base Closure & Realignment Commission

DBN: 5107

9. Galena Airport Forward Operating Location (FOL) Galena, AK

Action under Consideration:
Close Galena Airport, FOL, AK.



EXIT



Defense Base Closure & Realignment Commission

DBN: 5107

10. Defense Finance and Accounting Service

Action under Consideration:

Close or realign DFAS Denver, CO. Close or realign DFAS Columbus, OH. Close or realign DFAS Indianapolis, IN.





10. Defense Finance and Accounting Service

DocId: 5107

Close or Realign:

- DFAS Denver, CO.
- DFAS Columbus, OH.
- DFAS Indianapolis, IN.

Gain at:

- DFAS Installation at Base Xs.

Requirements:

- None at this time.

Associated DoD Recommendation:

- H&SA-18: Realign the Defense Finance and Accounting Service.





10. Defense Finance and Accounting Service

Doc: 5107

Reasons for Consideration:

- Reviews DFAS military value criteria.
- Increases the use of existing infrastructure.
- Increases personnel cost savings and lower operating costs.
- Minimizes economic impact on certain sites.
- Eliminates excess capacity and consolidate business line operations.
- Allows for staff to perform in depth analysis.
- If the Commission votes to approve this action under consideration, three additional DFAS installations will be added for review.





10. Defense Finance and Accounting Service

Doc: 5107

INSTALLATION

TABLE OF PERSONNEL CHANGES

	CURRENT		DOD PROPOSAL NET GAIN		DOD PROPOSAL FINAL	
	MIL	CIV	MIL	CIV	MIL	CIV
DFAS Denver, CO	41	1,314	13	73	54	1,387
DFAS Columbus, OH	0	1,999	66	1,224	66	3,223
DFAS Indianapolis, IN	57	2,288	92	2,848	149	5,136



EXIT



10. Defense Finance and Accounting Service

Doc: 5107

COBRA DATA

One Time Cost	TBD
Net Implementation Cost	TBD
Annual Recurring Costs/Savings	TBD
Payback Period/Year	TBD
Net Present Value at 2025	TBD



EXIT



Staff Analysis

DCN: 5107

ISSUE	DoD POSITION	COMMUNITY POSITION	R&A STAFF FINDINGS
Comprehensive review.	Not needed. Chose best value solution	TBD	Ability to perform independent analysis.
Reduce renovation costs and need for additional lease space. (Criteria 4)	Best value solution	TBD	Choosing additional sites with low operating costs will provide DFAS savings.
Reduce over all personnel costs. (Criteria 4)	Best value solution	TBD	Chose sites with lower locality pay thus reducing personnel costs. A major portion of DFAS' budget.
Economic Impact. (Criteria 6)	Not considered in Optimization Model	TBD	Possibility of retaining sites with severe economic impacts.



EXIT



10. Defense Finance and Accounting Service

Doc: 5107

DoD Response:

- Optimization Model used to develop Best Value solution.
- DFAS recommendation does not include costs for new construction, only reactivation and rehabilitation.

GAO Comment:

- None





Defense Base Closure & Realignment Commission

DBN: 5107

10. Defense Finance and Accounting Service

Action under Consideration:

Close or realign DFAS Denver, CO. Close or realign DFAS Columbus, OH. Close or realign DFAS Indianapolis, IN.





Defense Base Closure & Realignment Commission

DBN: 5107

11. Professional Development Education

Action under Consideration:

Realign Naval Postgraduate School, CA. Realign Air Force Institute of Technology, OH. Realign Defense Language Institute, CA.





11. Professional Development Education

Realign:

- Naval Postgraduate School, CA.
- Air Force Institute of Technology, OH.
- Defense Language Institute, CA.

Gain at:

- University for National Defense Studies, CA.

Requirements:

- New military construction of a general purpose instruction building, physical fitness center, and child care facility.

Associated DoD Recommendations:

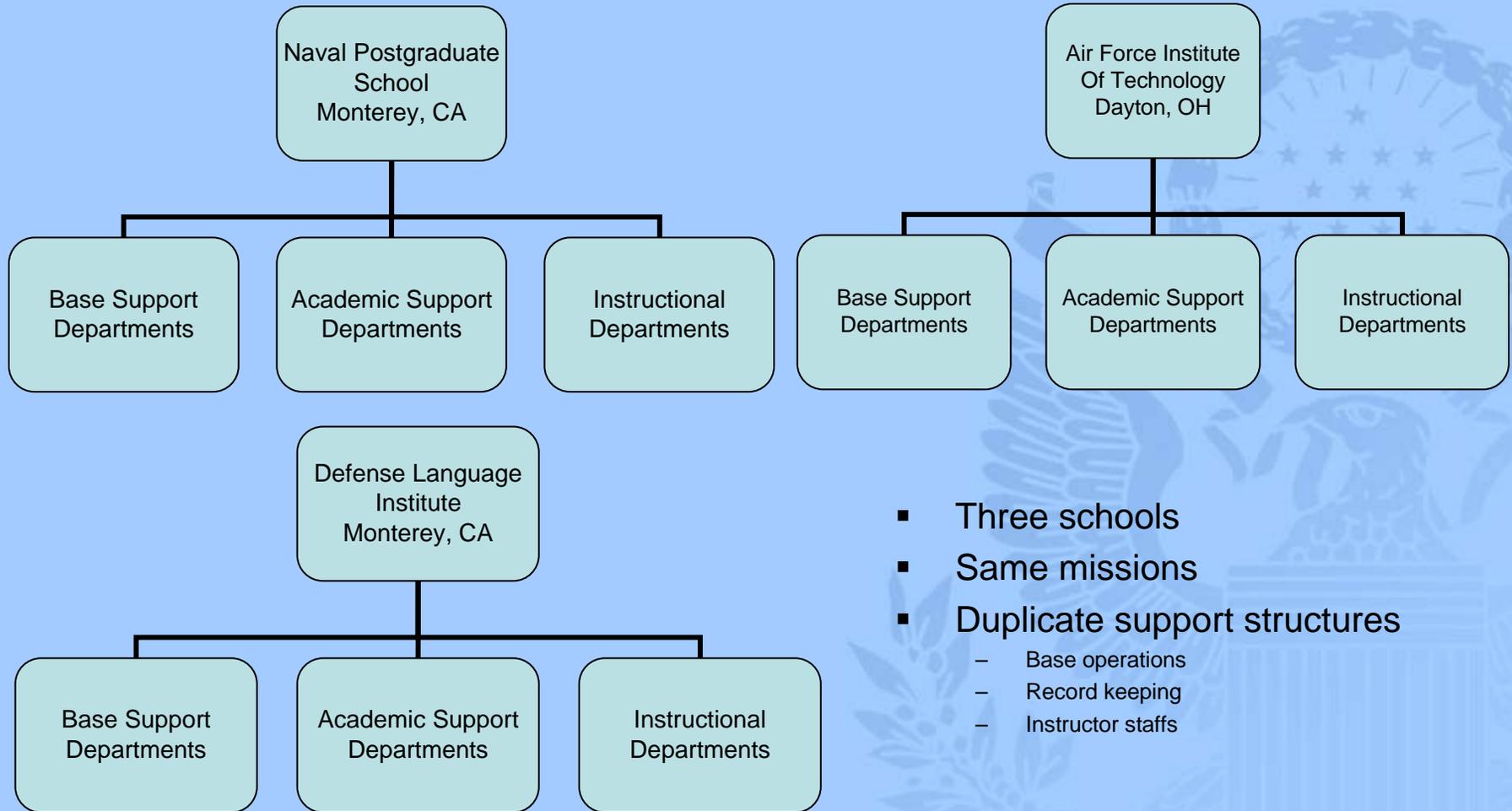
- None





Current Situation

DCN: 5107



- Three schools
- Same missions
- Duplicate support structures
 - Base operations
 - Record keeping
 - Instructor staffs

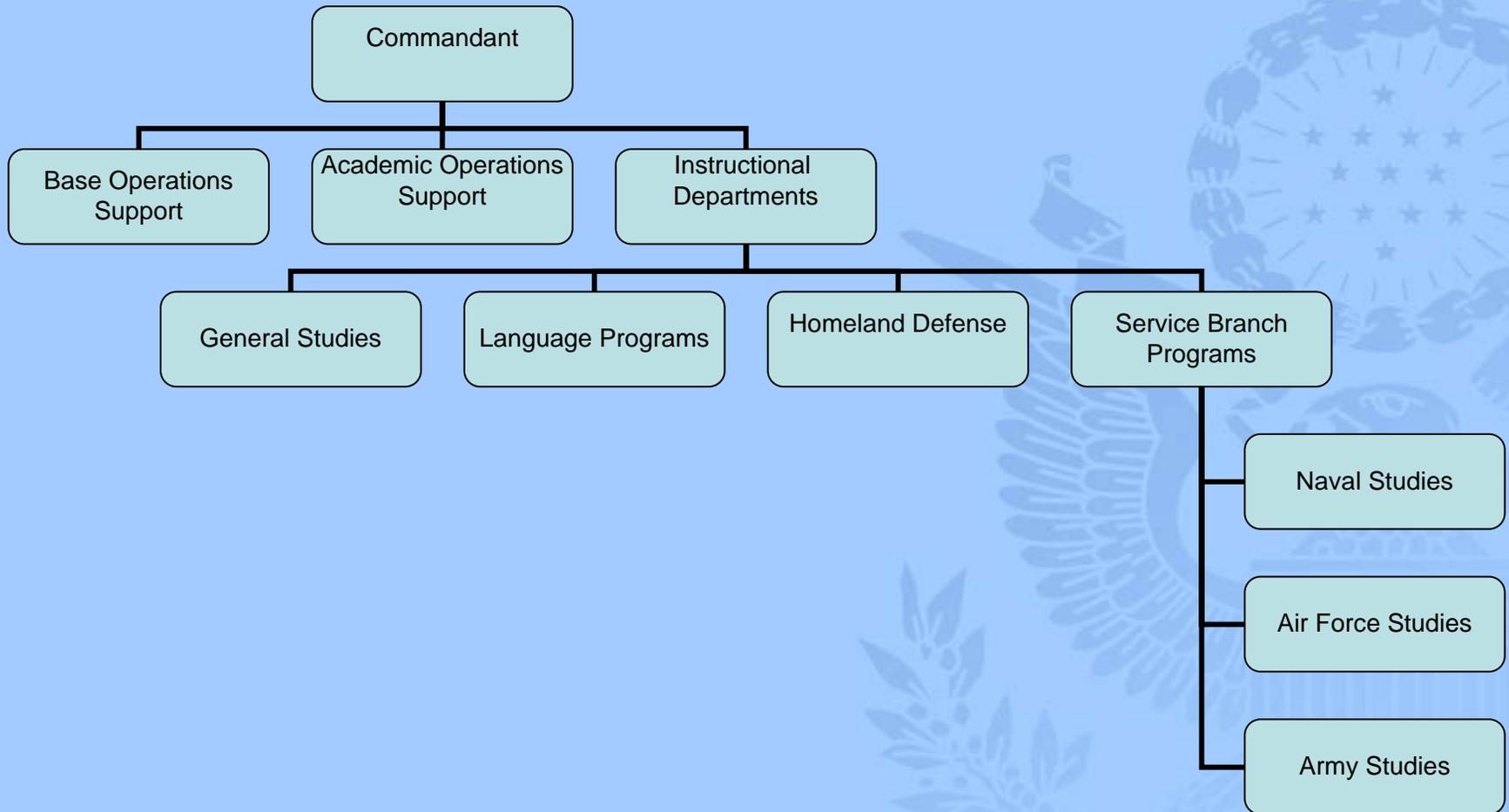


EXIT



Consideration: University for National Defense Studies

DCN: 5107



EXIT



11. Professional Development Education

Reasons for Consideration:

- Provides significant cost savings.
- Reduces educational infrastructure.
- Eliminates operational redundancies.
- Consolidates command and instructional staff.
- Enhances military value.
- Promotes jointness in postgraduate education.
- Allows staff to perform in depth analysis.
- If this action is voted on today, it will provide for the realignment of the Air Force Institute of Technology, Defense Language Institute and the Navy Postgraduate School.





11. Professional Development Education

INSTALLATION	TABLE OF PERSONNEL CHANGES									
	OUT		IN		ELIM.		NET GAIN/(LOSS)		CONT.	TOTAL DIRECT
	MIL	CIV	MIL	CIV	MIL	CIV	MIL	CIV		
Air Force Institute of Technology, OH	150	121	0	0	0	0	(150)	(121)	0	(271)

- Note the student population realigned is estimated to be approximately 1,097.





11. Professional Development Education

COBRA DATA

One Time Cost	\$62.7 M
Net Implementation Cost	\$29.6 M
Annual Recurring (Savings)	(\$5.9 M)
Payback Period/Year	11 years
Net Present Value at 2025	(\$24.1 M)





Staff Analysis

DCN: 5107

ISSUE	DoD POSITION	COMMUNITY POSITION	R&A STAFF FINDINGS
Land available for expansion at the Naval Postgraduate School.	NPS has only 16 unrestricted acres for development. This might impact construction.	TBD	TBD
Availability of TRICARE participating physicians in the Monterey area.	Most local providers do not accept TRICARE payments. Increasing the student load will magnify this long-standing problem.	TBD	TBD
Personnel and management savings achieved through a consolidation of the schools, and the cost payback period.	TBD	TBD	Cost factors included in the DOD analysis may significantly understate the savings.
Base operating support savings.	The Army's Defense Language Institute already relies on Monterey County to provide municipal services. Executive Agent concerns have precluded expansion of the county's services to cover the Navy school.	The community has demonstrated savings of over 40% for municipal services using demonstration projects with the army and Navy since 1995.	TBD



EXIT



11. Professional Development Education

DoD Response:

- Consolidation of the Naval Postgraduate School and Air Force Institute of Technology was considered but did not include the Defense Language Institute.
- Maintaining graduate education is a core competency of the Department.

GAO Comment:

- GAO, in its recent report, noted that DOD at the last minute eliminated from its list a recommendation to privatize all of its postgraduate educational needs.





Defense Base Closure & Realignment Commission

DBN: 5107

11. Professional Development Education

Action under Consideration:

Realign Naval Postgraduate School, CA. Realign Air Force Institute of Technology, OH. Realign Defense Language Institute, CA.





Defense Base Closure & Realignment Commission

DBN: 5107

12. Joint Medical Command Headquarters

Action under Consideration:

Close Navy Bureau of Medicine, Potomac Annex, DC.
Realign Air Force Surgeon General, Bolling Air Force Base, DC, and Leased Space, VA. Realign TRICARE Management Activity, Army Office of the Surgeon General and OSD Health Affairs Leased Space, VA.





12. Joint Medical Command Headquarters

DCNF 307

Close:

- Potomac Annex, DC (Navy Bureau of Medicine).

Realign:

- Bolling AFB, DC (Air Force Medical Support Agency, Air Force Medical Operations Agency).
- Leased Space, VA (Air Force Office of the Surgeon General, Army Office of the Surgeon General, TRICARE Management Activity).

Gain at:

- National Naval Medical Center Bethesda, MD, or another suitable location.

Requirements:

- New military construction of a general administrative building.

Associated DoD Recommendations:

- MED-4: Walter Reed National Military Medical Center, Bethesda, MD.
- TECH-5: Co-locate Extramural Research Program Managers.





12. Joint Medical Command Headquarters

DCNF 307

Reasons for Consideration:

- Eliminates 166,000+ SF of excess headquarter space within the National Capitol Region.
- Closes the 173,000+ SF Potomac Annex to reduce base operating costs.
- Consolidates similar organizations to promote jointness and reduce support staff.
- Allows staff to perform in depth analysis.
- If voted on today, the Commission will be able to review Medical Command Headquarters in the National Capitol Region.





12. Joint Medical Command Headquarters

DOCID: 3407

COLLOCATION		TABLE OF PERSONNEL CHANGES									
		OUT		IN		ELIM.		NET GAIN/(LOSS)		CONT. ELIM.	TOTAL DIRECT
		MIL	CIV	MIL	CIV	MIL	CIV	MIL	CIV		
INSTALLATION											
Combined Medical Commands		699	576	0	0	40	22	(739)	(598)	(19)	(1,275)

CONSOLIDATION		TABLE OF PERSONNEL CHANGES									
		OUT		IN		ELIM.		NET GAIN/(LOSS)		CONT. ELIM	TOTAL DIRECT
		MIL	CIV	MIL	CIV	MIL	CIV	MIL	CIV		
INSTALLATION											
Combined Medical Commands		642	520	0	0	97	78	(739)	(598)	(83)	(1,275)



EXIT



12. Joint Medical Command Headquarters

DCN: 3107

COBRA DATA	COLLOCATION	CONSOLIDATION
One Time Cost	\$110 M	\$106 M
Net Implementation Cost	\$71.2 M	\$23.5 M
Annual Recurring (Savings)	(\$18.1 M)	(\$42.7 M)
Payback Period/Year	6 Years	2 Years
Net Present Value at 2025	(\$111.8 M)	(\$395.3 M)



EXIT



Staff Analysis

DCN: 5107

ISSUE	DoD POSITION	COMMUNITY POSITION	R&A STAFF FINDINGS
Alternative locations for a Joint Medical Command Headquarters (Criteria 2)	Considered Bethesda or Ft. Belvoir	TBD	Other possible locations could develop through analysis
Extramural Research recommendation (Criteria 5)	Move DAPRA & Office of Naval Research (ONR) to Bethesda	Opposes relocation of DARPA to Bethesda	Moving DARPA & ONR to Anacostia Annex reduces implementation costs by \$20 million
Economic Impact (Criteria 6)	TBD	TBD	3,380 jobs would shift, but remain within the National Capitol Region



EXIT



Defense Base Closure & Realignment Commission

DCN. 5107

DoD Response:

- Joint Medical Command was not considered but co-location was.
- Co-location not cost effective.

GAO Comment:

- GAO identified the project as one considered by the Joint Cross Service Group.





Defense Base Closure & Realignment Commission

DBN: 5107

12. Joint Medical Command Headquarters

Action under Consideration:

Close Navy Bureau of Medicine, Potomac Annex, DC.
Realign Air Force Surgeon General, Bolling Air Force Base, DC, and Leased Space, VA. Realign TRICARE Management Activity, Army Office of the Surgeon General and OSD Health Affairs Leased Space, VA.

