

FORT SAM HOUSTON

FAMILIARIZATION BRIEF

BG DANIEL F. PERUGINI
SENIOR MISSION COMMANDER

COL GARRY F. ATKINS
GARRISON COMMANDER

AGENDA

- **HISTORY OF FORT SAM HOUSTON**
- **TENANTS AND SYNERGIES**
 - MEDICAL COMMAND UNITS
 - INSTALLATION MGMT AGENCY – SW REGION OFC
 - FORCES COMMAND UNITS
 - OTHER TENANTS
- **CITY OF SAN ANTONIO**
- **FORT SAM HOUSTON**
 - ENVIRONMENT MANAGEMENT
 - PRIVATIZATION PROGRAMS
 - RESIDENTIAL COMMUNITY INITIATIVE (RCI)

AGENDA

(Continued)

- **FORT SAM HOUSTON**

- OVERVIEW
- SUPPORT DEMOGRAPHICS
- MORALE, WELFARE AND RECREATION (MWR)
- NATIONAL CEMETERY
- INFORMATION TECHNOLOGY
- CAMP BULLIS - TRAINING MISSION
- MASTER PLAN
- BUILDABLE SPACE
- ENHANCED USE LEASE (EUL)

- **TAKE AWAY POINTS**

**** Briefing data is current as of 12 Feb 04.**

FORT SAM HOUSTON & CAMP BULLIS



INSTALLATION OVERVIEW

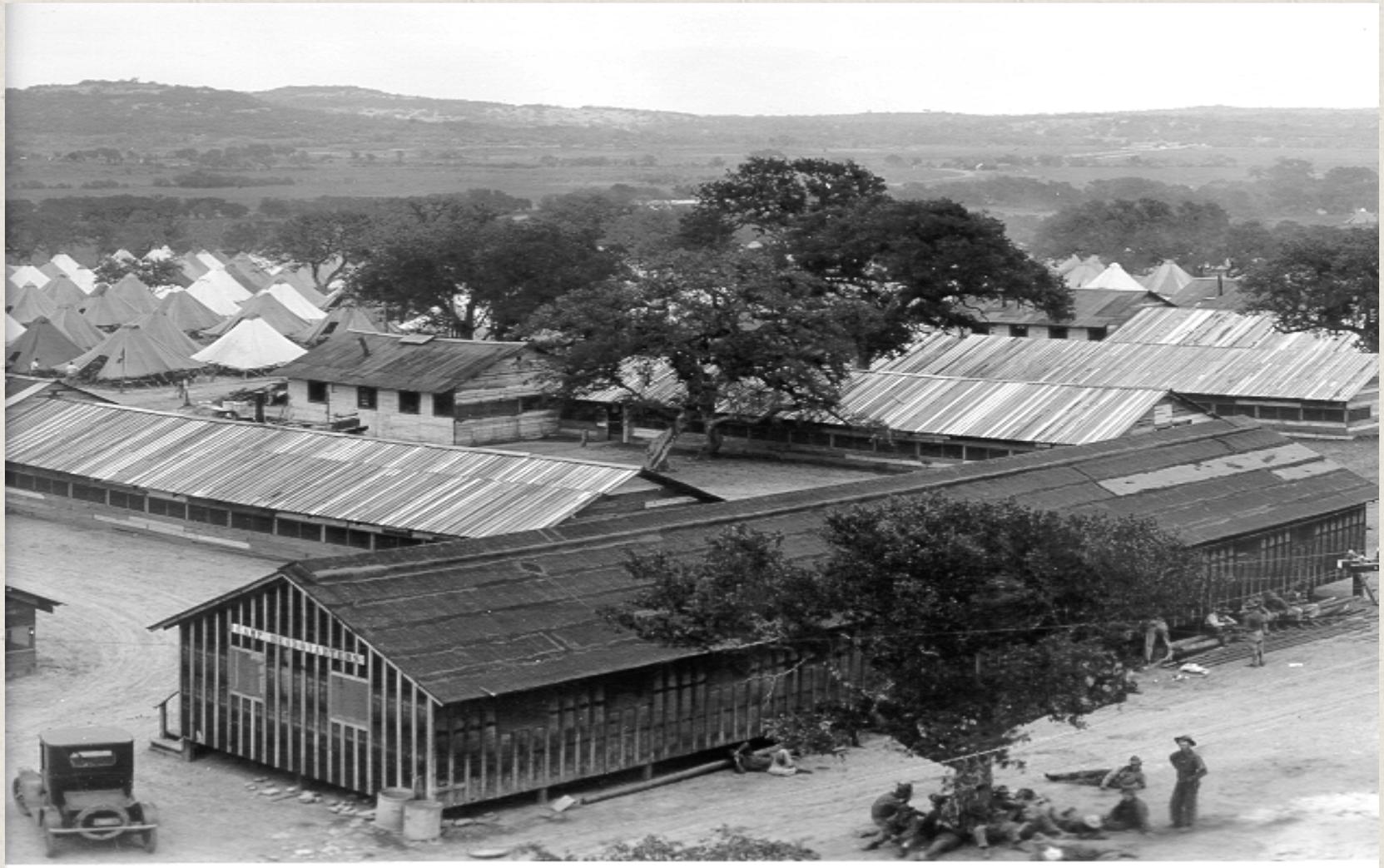
HISTORIC FORT SAM HOUSTON



HISTORY OF FORT SAM HOUSTON

- **9TH OLDEST ARMY INSTALLATION**
- **OLDEST MILITARY BASE IN SAN ANTONIO**
- **THE ARMY BROUGHT CAMELS HERE TO HAUL CARGO**
- **APACHE CHIEF GERONIMO WAS HELD PRISONER HERE**
- **BIRTHPLACE OF MILITARY AVIATION, 1910**
- **GERMAN, JAPANESE AND ITALIAN POWs HELD ON DODD FIELD DURING WWII**
- **LARGEST COLLECTION OF HISTORIC STRUCTURES ON ANY ACTIVE MILITARY INSTALLATION IN THE U.S.**
- **WITHIN THE STATE OF TEXAS, THE QUADRANGLE IS SURPASSED IN HISTORIC SIGNIFICANCE ONLY BY THE ALAMO**
- **DISTINGUISHED AMERICANS WHO SERVED HERE INCLUDE TWO PRESIDENTS, ONE CHAIRMAN OF THE JOINT CHIEFS OF STAFF, TWELVE ARMY CHIEFS OF STAFF, TWO AIR FORCE CHIEFS OF STAFF, THE FIRST SERGEANT MAJOR OF THE ARMY, AND A HOST OF ARMY SURGEONS GENERAL**
- **THE PHILIPPINE SCOUTS HERITAGE SOCIETY ORIGINALLY FORMED AT FORT SAM IN HONOR OF THE YEARS OF CLOSE TIES WITH THE POST**

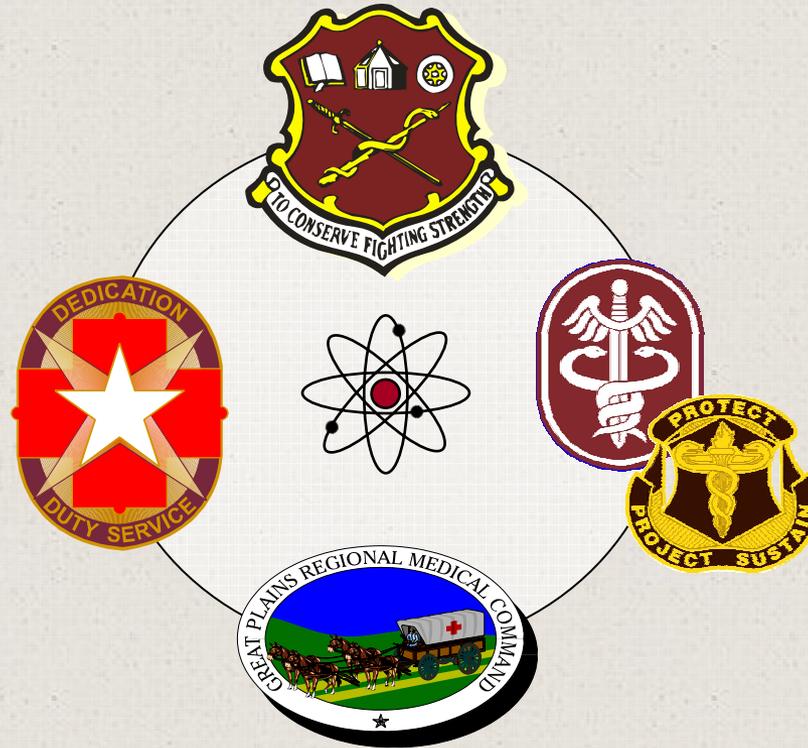
HISTORIC CAMP BULLIS



CAMP BULLIS HISTORY

- **1898 FIRST U.S. VOLUNTEER CAV ORGANIZED AND KNOWN AS ROOSEVELT'S ROUGH RIDERS**
- **1909 FIRST FIRING OF ARTILLERY**
- **1917 FIRST OFFICER TRAINING CAMP**
- **1917 GENERAL ORDER #84 DESIGNATED CAMP BULLIS**
- **1926 THE MOVIES FILMED**
- **1937 M2A2 LIGHT TANK**
- **1944 POW CAMP**
- **1951 ELIMINATION OF ARTILLERY / MORTAR FIRING**
- **1966 VIETNAM VILLAGE ESTABLISHED**
- **TODAY IT IS THE HOME OF JOINT FIELD TRAINING**

FORT SAM HOUSTON MEDICAL COMMUNITY



**BRIGADIER GENERAL
DANIEL F. PERUGINI
SENIOR MISSION COMMANDER**

MEDICAL MISSIONS

- **MEDICAL COMMAND (MEDCOM)**
 - **MANAGE COMPREHENSIVE HEALTH SYSTEM**
 - Great Plains Regional Medical Command
 - **MAINTAIN FIGHTING FORCE**
 - Army Medical Department Center & School, Brooke Army Medical Center
 - **PROVIDE TRAINED AND READY MEDICAL FORCE**
 - Army Medical Department Center & School, Brooke Army Medical Center
 - **PERFORM MEDICAL RESEARCH**
 - Army Medical Department Center & School, Brooke Army Medical Center, Institute for Surgical Research
 - **PROVIDE FOOD SAFETY AND ANIMAL CARE**
 - Veterinary Command
 - **PROMOTE ORAL HEALTH AND WELLNESS**
 - Dental Command

**U. S. ARMY MEDICAL DEPARTMENT
CENTER & SCHOOL
(AMEDDC&S)**



**BRIGADIER GENERAL
DANIEL F. PERUGINI
SENIOR MISSION COMMANDER**

AMEDDC&S HOME OF ARMY MEDICINE

- THE LARGEST HEALTH CARE TRAINING FACILITY IN THE WORLD

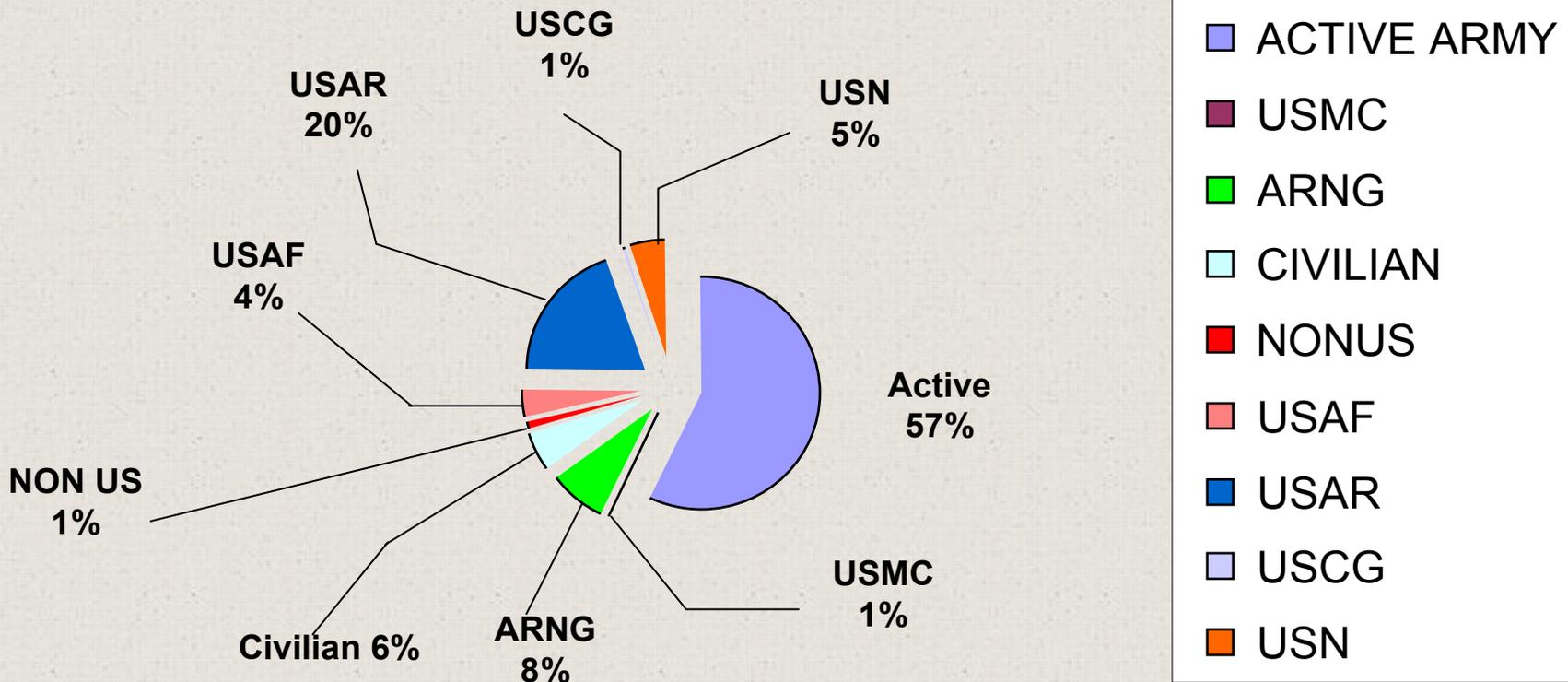
- PROPONENT FOR ARMY MEDICAL DEPARTMENT'S FORCE INTEGRATION, PERSONNEL, DOCTRINE AND COMBAT DEVELOPMENT AND MEDICAL EVALUATION



AMEDDC&S CAPABILITIES

- **LARGEST HEALTH CARE TRAINING FACILITY IN WORLD**
- **DELIVER MEDICAL TRAINING AND EDUCATION**
 - 173 PROGRAMS OF INSTRUCTION (POIs)
 - 28,205 RESIDENT TRAINEES FY03 (9,490 IET)
 - 20,000+ SUSTAINMENT DISTANCE LEARNING TNG
 - OFFICER & NCO LEADER DEVELOPMENT TNG
 - 23 ACCREDITATION, CERTIFICATION/AFFILIATION COURSES
 - 97 POST-PROFESSIONAL GRADUATE SHORT COURSES
 - 3 MASTERS DEGREE PROGRAMS (NA, PA, BAYLOR HCA)
 - 1 DOCTOR OF PHYSICAL THERAPY DEGREE (DPT)
- **DEVELOP DOCTRINE, FORCE STRUCTURE, LIFE CYCLE MANAGEMENT**
- **CONDUCT MEDICAL TEST AND EVALUATION**
 - 26,325 STUDENTS TRAINED AT CAMP BULLIS

FY03 RESIDENT STUDENT POPULATION



NOTE: PERCENTAGE NUMBERS FOR THIS CHART WERE ROUNDED UP AS INDIVIDUAL WHOLE PERCENTAGES, EQUALS 103% TOTAL (USMC, USCG AND NON U.S. ARE LESS THAN 1%).

TOTAL RESIDENT STUDENTS 28,205

ESTABLISHED MEDICAL PARTNERSHIPS

- **HOSPITALS / CLINICS**
 - PHYSICIAN RESIDENCIES
 - CLINICAL ROTATIONS
 - GRADUATE MEDICAL EDUCATION (GME)
- **UNIVERSITIES**
 - DEGREE PROGRAMS
 - CERTIFICATIONS
 - SHORT COURSES
- **FIELD TRAINING**
 - RANGES
 - EXPERT FIELD MEDICAL BADGE (EFMB)

AMEDD C&S

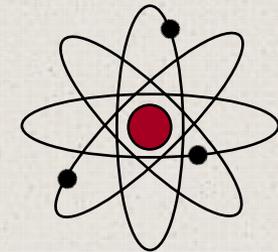
SYNERGY

BAMC

CLINICAL DIDATIC

- **BAMC**

- CLINICAL ROTATION OF HEALTH CARE
- AUTH OF RADIOACTIVE USAGE
- SUPPORT OF COMBAT MINISTRY COURSE
- CLINICAL TRAINING NEEDS FOR THE 232D MED BN
- MENTAL HEALTH TRAINING COURSE
- CLINICAL TRAINING NEEDS FOR BLOOD DONOR
- US MILITARY FOR DIETETIC INTERNSHIP
- EYE SPECIALTY TRAINING COURSE
- ORTHOPEDIC SPECIAL TRAINING COURSE
- CARDIOVASCULAR TECHNICIAN COURSE



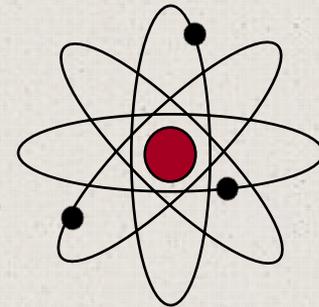
AMEDD C&S

SYNERGY

BAMC

- **BAMC**

- EAR, NOSE & THROAT TECHNICIAN
- OPERATING ROOM SPECIALIST
- RESPIRATORY SPECIALIST
- MEDICAL LABORATORY TECHNICIAN
- RADIOLOGY SPECIALIST
- OPERATING ROOM REFRESHER
- PHYSICAL THERAPY
- PHYSICIAN ASSISTANT
- OCCUPATION THERAPY
- PHYSICIAN (SURGERY)



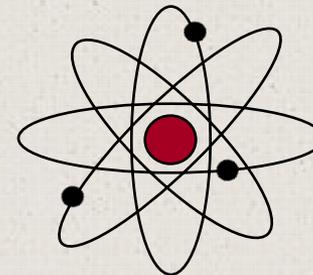
AMEDD C&S

SYNERGY

BAMC

- **BAMC**

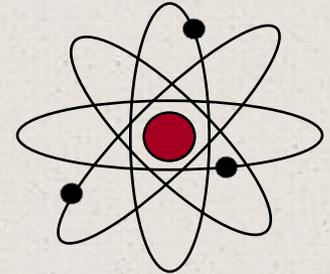
- PHYSICIAN ASSISTANT
- CERTIFICATION FOR NURSE ANESTHETIST
- ISR – OCCUPATIONAL THERAPY PHYSICIAN ASSISTANT – PHASE I
- STORING OF WEAPONS
- MOS 91 SERIES



SUPPORT RELATIONSHIPS

- **UNIVERSITIES**

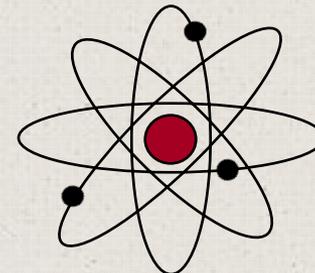
- UNIVERSITY OF VIRGINIA – Education Services
- PUEBLO CC – Physical Therapy Specialist
- OLD DOMINION UNIVERSITY - Education Services
- UTHSC – Physician Assistant
- PUEBLO CC – Occupational Therapy
- ARAPAHOE CC – Physical Therapy
- AIMS CC – Biomedical Electronic Tech
- BAYLOR INSTITUTE FOR REHAB – Physical Therapy
- ST PHILLIP COLLEGE – Physical Therapy
- BAYLOR COLLEGE OF MEDICINE – MEDCOM/HARRIS CO
- LSU MEDICAL CENTER – Physical Therapy
- LSU HEALTH SCIENCE CENTER – Physical Therapy



SUPPORT RELATIONSHIPS

- **MEDICAL COMMUNITY HOSPITALS / CLINICS**

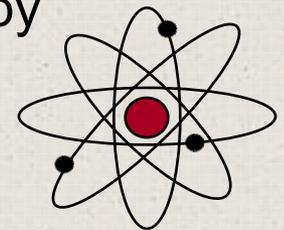
- COVENANT BEHAVIORAL HOSPITAL – Mental Health
- MISSION VISTA HOSPITAL – Mental Health
- LAUREL RIDGE HOSPITAL – Mental Health
- BAPTIST HOSPITAL SYSTEM – Physical Therapy
- SAN ANTONIO STATE HOSPITAL – Mental Health
- FSH ELEMENTARY SCHOOL – Occupational Therapy
- WARM SPRINGS REHAB - Occupational Therapy
- INSTITUTE OF SURGICAL RESEARCH – Occupational Therapy
- SPAIN REHAB CENTER – Physical Therapy
- NEW ENGLAND BAPTIST HOSPITAL – Physical Therapy
- EMERGENCY PET CLINIC – Clinical Spt for Vet Sci



SUPPORT RELATIONSHIPS

• **MEDICAL COMMUNITY HOSPITALS / CLINICS**

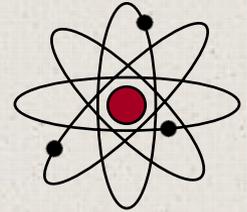
- SID PETERSON MEMORIAL HOSPITAL – Physical Therapy
- SW TEXAS METHODIST HOSPITAL – Physical Therapy
- SCOTT & WHITE MEM HOSPITAL – Physical Therapy
- CHRISTUS SANTA ROSA – Physical Therapy
- WEST TEXAS REHAB CENTER – Physical Therapy
- CHRISTUS SPOHN SHORELINE HOSPITAL – Physical Therapy
- NORTHWEST REGIONAL HOSPITAL – Physical Therapy
- RIO VISTA PHYSICAL REHAB HOSPITAL – Physical Therapy
- BETSY JOHNSON REGIONAL HOSPITAL – Physical Therapy
- MEMORIAL HOSPITAL REHAB – Physical Therapy
- FORT SAM HOUSTON ELEM SCHOOL – Physical Therapy
- UNIVERSITY HEALTH SYSTEM – Physical Therapy
- SOUTH TEXAS VETERANS REHAB – Physical Therapy



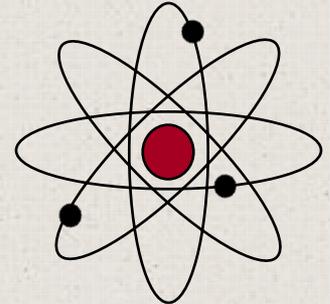
SUPPORT RELATIONSHIPS

- **MEDICAL COMMUNITY HOSPITALS / CLINICS**

- HEALTH SOUTH BRAINTRE – Physical Therapy
- HEALTH SOUTH RIOSA – Physical Therapy
- HEALTH SOUTH WICHITA FALLS – Physical Therapy
- HILL COUNTRY PHYSICAL THERAPY – Physical Therapy
- ST LUKES'S BAPTIST HOSPITAL – Physical Therapy
- BAYLOR REHAB – Physical Therapy
- HAND REHAB – Physical Therapy
- SOUTHWEST GENERAL HOSPITAL – Physical Therapy
- WARMS SPRINGS REHAB – Physical Therapy
- NORTHEAST IND SCHOOL DISTRICT – Physical Therapy
- HEALTH SOUTH RIOSA – Physical Therapy
- VA SALT LAKE CITY – Physical Therapy
- NEW DIRECTIONS THERAPY – Physical Therapy



BAMC TRAINING SUPPORT TO THE AMEDD C&S



IET PHASE 2 TRAINING:

- 12 MOS
- FY03

<u>TOTAL STUDENTS</u>	<u>COURSE LENGTH (WKS)</u>	<u>TOTAL MAN DAYS</u>
508	VARIES (2-46) TOTAL=250 WKS	58,125
5000	2 DAYS	10,000

91W 2 DAY CLINICAL ROTATION:

TOTAL: 5,508 STUDENTS TRAINED 68,125 MAN DAYS AT BAMC

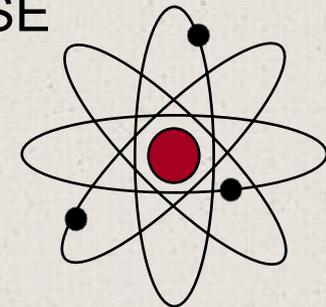
AMEDDC&S

SYNERGY

WHMC

WILFORD HALL / RANDOLPH AFB

- WHMC - PHYSICIAN ASSISTANT - PHASE 1
- WHMC - MENTAL HEALTH SPECIALIST
- WHMC - PHYSICIAN ASSISTANT PHASE 2
- WHMC - PSYCHIATRIC SPECIALIST RAND - PHYSICAL THERAPY COURSE
- WHMC - OCCUPATIONAL THERAPY COURSE



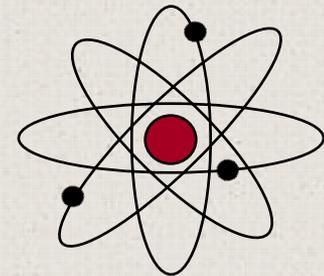
AMEDD C&S



VA

AUDIE MURPHY VETERAN'S HOSPITAL

- AM - PHYSICAL THERAPY
- AM - MENTAL HEALTH TRAINING COURSE
- AM - PHYSICIAN ASSISTANT
- DVA - ACQUISITION & MATERIEL MGMT
- AM - PHYSICAL THERAPY, PHASE II
- AM - OCCUPATIONAL THERAPY



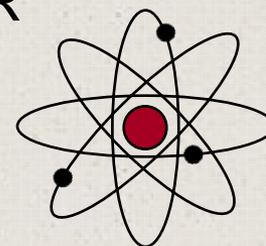
AMEDD C&S

SYNERGY

**EDUCATION
& RESEARCH
INSTITUTES**

**UNIVERSITY AFFILIATIONS FOR DEGREES,
TRAINING AND CERTIFICATIONS**

- UNIVERSITY OF TX AT SAN ANTONIO
- UNIVERSITY OF TX HEALTH SCIENCE CENTER
- TEXAS A&M UNIVERSITY
- BAYLOR UNIVERSITY
- ST. PHILIP'S COLLEGE
- UNIV OF TX HOUSTON HEALTH SCIENCE CENTER
- CBRNE ASSOCIATION WITH THE CDC AND CITY OF SAN ANTONIO
- GEORGE WASHINGTON UNIVERSITY
- UNIV OF NEBRASKA



AMEDDC&S

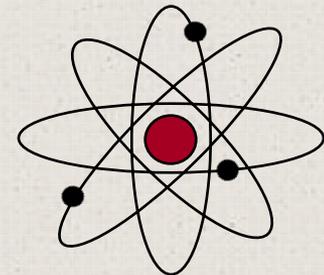


CIV MED FAC

- **HEALTH CARE FACILITIES
FOR LOCAL CLINICAL ROTATIONS AND
PHASE II CLINICAL ROTATIONS (78 MOUS/MOAS)**

- **LOCAL**
 - AUDIE MURPHY VA HOSPITAL
 - WILFORD HALL USAFMC
 - LAUREL RIDGE HOSPITAL
 - BAMC

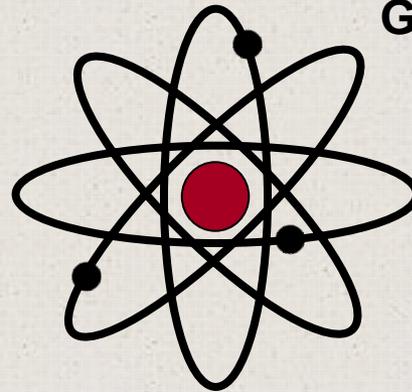
- **NON-LOCAL**
 - 43 PHASE II SITES AT MTFS
 - UNIVERSITIES AND VA HOSPITALS



PARTNERSHIP SYNERGIES

MISSION VISTA HOSP
SOUTHWEST GEN HOSP
HEALTH SOUTH SPORTS MED & REHAB CHRISTUS
SANTA ROSA HOSP
METHODIST HOSP
CTR FOR DISEASE CONTROL
SW TX METH HOSP
SA REGIONAL HOSP
BEXAR COUNTY HOSP DIST
ST LUKE'S BAPT HOSP
SA STATE HOSP
UNIVERSITY HEALTH SYS
SOUTH SA PHYS THPY
THERATX / OCCUP THPY
HILL COUNTRY PHYS THPY
HEALTH SOUTH RIOSA UNICARE
BAPTIST MED CTR
PERSONA CARE
LAUREL RIDGE REHAB CTR
UT HEALTH SCIENCE CTR
REHAB INST OF SA
HEALTHSOUTH HAND THERAPY

CAMP BULLIS



SOUTH TX REHAB CTR

DEF MED READINESS TNG INST
INST OF SURGICAL RESEARCH
RANDOLPH AFB
AUDIE MURPHY VA HOSP
WILFORD HALL MED CTR
BROOKE ARMY MED CTR
GEORGE WASHINGTON UNIV
UNIV OF NEBRASKA
PHILIP'S COLLEGE
TEXAS A&M UNIV
BAYLOR UNIV
UT – HOUSTON HSC
UT- SAN ANTONIO
FSH ELEM SCH
FSH CHILD DEV CTR
SOUTHWEST RESEARCH
SOUTH TX WORK ACCESS CTR
HAND REHAB ASSOC
WARM SPRINGS REHAB CTR
HEALTH SOUTH REHAB CTR
S.E. TEXAS REHAB CTR
TOPPERWEIN REHAB CTR
EASTER SEALS REHAB CTR



BROOKE ARMY MEDICAL CENTER



**BRIGADIER GENERAL
CHARLES W. FOX, JR
COMMANDING GENERAL**

BROOKE ARMY MEDICAL CENTER CAPABILITIES



- **ARMY'S ONLY LEVEL I TRAUMA CENTER**
- **CLINICAL INVESTIGATION**
- **DOD's ONLY BURN UNIT**
- **MOBILIZATION**
 - SMART TEAMS
 - PROFIS
 - MED HOLD SUPPORT
- **HOMELAND DEFENSE**
 - BIO-TERRORISM LAB



- **EDUCATION AND TRAINING**
 - CAMP BULLIS
 - PHASE II CLINICAL ROTATION
 - 14 GRAD MED ED PRGMS (GMEs)
 - 8 NURSING PRGMS
 - 8 CLINICAL PRGMS
 - PHYSICIAN RESIDENCY
- **MEDICAL RESEARCH**
 - COMBAT CASUALTY CARE
 - 6 RESEARCH AREAS
 - 600 ACTIVE PROTOCOLS
 - \$10M GRANT



BROOKE ARMY MEDICAL CENTER

- TRAUMA SUPPORT

- MEMBER OF THE SAN ANTONIO TRAUMA CONSORTIUM
 - WHMC
 - UNIVERSITY HOSPITAL

- TRAUMA / CRITICAL CARE

- 20 SURGICAL CRITICAL CARE BEDS
- OUTPATIENT CLINIC

- RESEARCH BLDG

- ANIMAL RESEARCH
- LABORATORY
- ADMINISTRATION

- BURN CENTER

- 8 BED ICU
- EXPAND TO 40 BEDS



- STATE OF THE ART FACILITY

- 3,595 HOSPITAL STAFF
- 450 BEDS / 219 OPNL
- 653 EXPANSION BEDS
- 207,638 ELIGIBLE POPULATIONS
- 42,297 ENROLLED POPULATION

- POPULATION SERVED

- 26,770 SQ MILES
- 22 COUNTIES
 - 3 URBAN (> 50,000 POPULATION)
 - 15 RURAL (< 50,000 POPULATION WITH > 6 PPSM*)
 - 4 FRONTIER (< 6 PPSM)
- 7 OF THE COUNTIES DO NOT HAVE HOSPITALS AT ALL

* PPSM = PERSONS PER SQUARE MILE



BROOKE ARMY MEDICAL CENTER (BAMC)



BROOKE ARMY MEDICAL CENTER

450 BEDS / 219 OPNL

638 EXPANSION BEDS

207,638 ELIGIBLE POPULATIONS

42,297 ENROLLED POPULATION

1,446 MILITARY STAFF ASSIGNED

1,487 CIVILIAN STAFF

662 CONTRACT PERSONNEL

\$220,793 FY 02 BUDGET*

*IN THOUSANDS

ITEMS OF INTEREST:

- JCAHO
- TRAUMA / BURN
- IM INFRASTRUCTURE
- MEDBASE FUNDING
- HIPAA
- PERSONNEL (MEO / NURSE SHORTAGE)



MAJOR UNITS SUPPORTED:

AMEDD CENTER & SCHOOL

41ST COMBAT SUPPORT HOSPITAL

147TH MEDLOG BATTALION

5TH ARMY

90TH REGIONAL SPT GP.

CCAD OCC HEALTH CLINIC,
CORPUS CHRISTI, TX

USAISR COMBAT CASUALTY CARE RESEARCH

- **COMBAT CASUALTY CARE RESEARCH MISSION**

- **6 BASIC RESEARCH AREAS:**

- HEMOSTASIS
- RESUSCITATION
- BONE TISSUE INJURY
- SOFT TISSUE INJURY
- TRAUMA INFORMATICS
- CLINICAL TRAUMA



- ***“Take the clinical problems identified on the battlefield into our research laboratory for further investigation and solutions and then validate those solutions in the clinical setting before they are returned to the battlefield as medical doctrine”***

BROOKE ARMY MEDICAL CENTER SYNERGIES

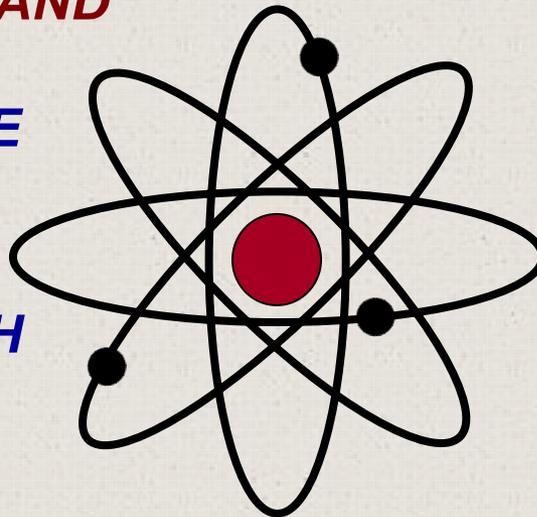
INST OF SURGICAL RESEARCH

***GREAT PLAINS REGION
MEDICAL COMMAND***

ST MARY'S UNIVERSITY

***UNIV OF TEXAS
HEALTH SCIENCE CTR***

BROOKS CITY BASE



TRINITY UNIVERSITY

AMEDDC&S

***UNIVERSITY HEALTH
SYSTEM***

***SOUTHWEST
FOUNDATION FOR BIO-
MEDICAL RESEARCH***

***WILFORD HALL
MEDICAL CENTER***

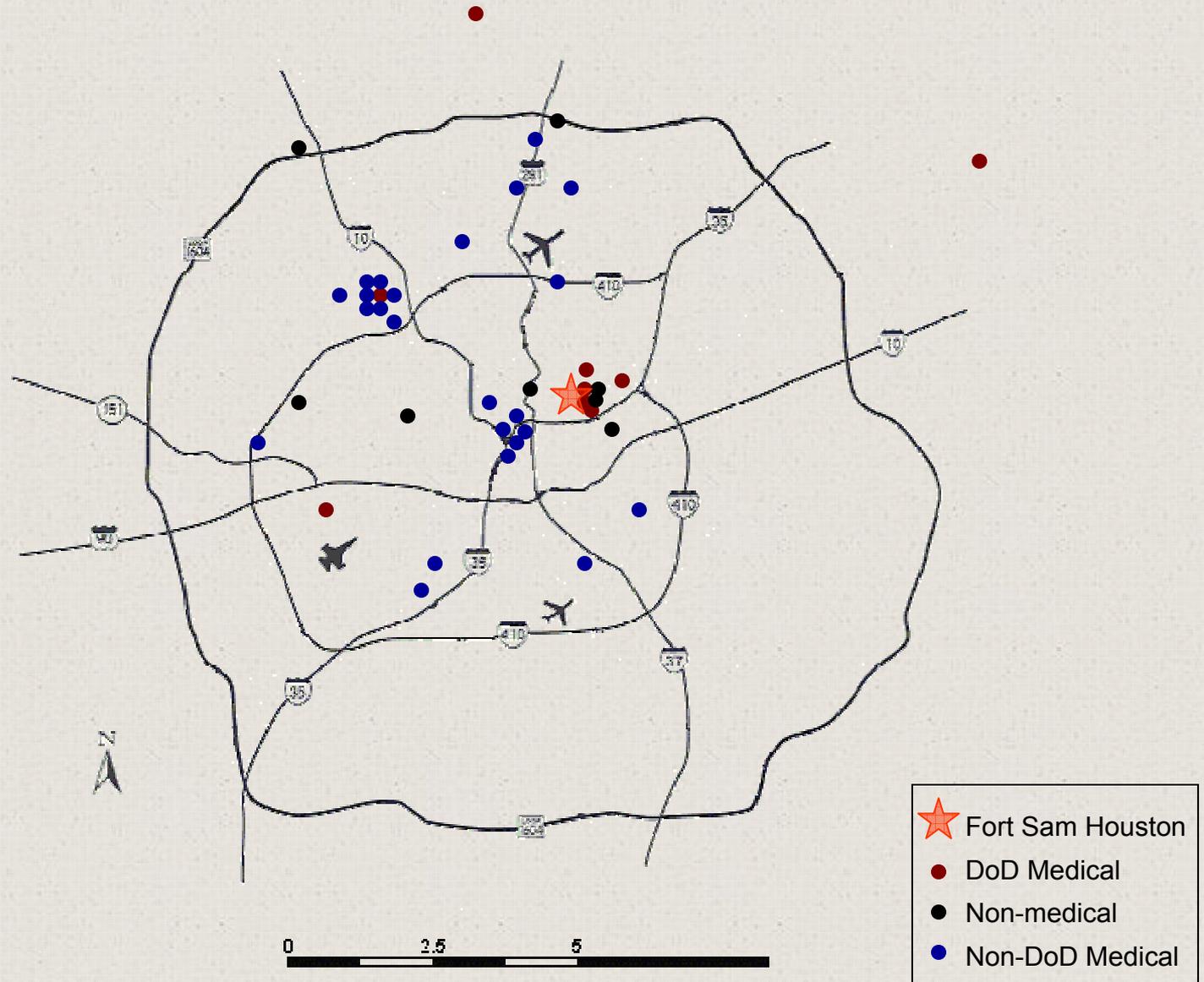
***SOUTHWEST
RESEARCH CONSORTIUM***

***CITY OF SAN ANTONIO
UNIVERSITY HOSPITAL***

***TRAUMA
INSTITUTE OF
SAN ANTONIO***

***SOUTHWEST
RESEARCH***

MEDICAL COMMUNITY SYNERGIES



SUCCESS HIGHLIGHTS



- PREMIER GRADUATE MEDICAL EDUCATION PROGRAMS
- NATIONALLY RECOGNIZED RESEARCH STUDIES
- ONLY CERTIFIED ARMY LEVEL 1 TRAUMA CENTER
- PREMIER HEALTH PROMOTION CENTER
- ISR BURN UNIT TREATS PATIENTS WORLD-WIDE

READINESS



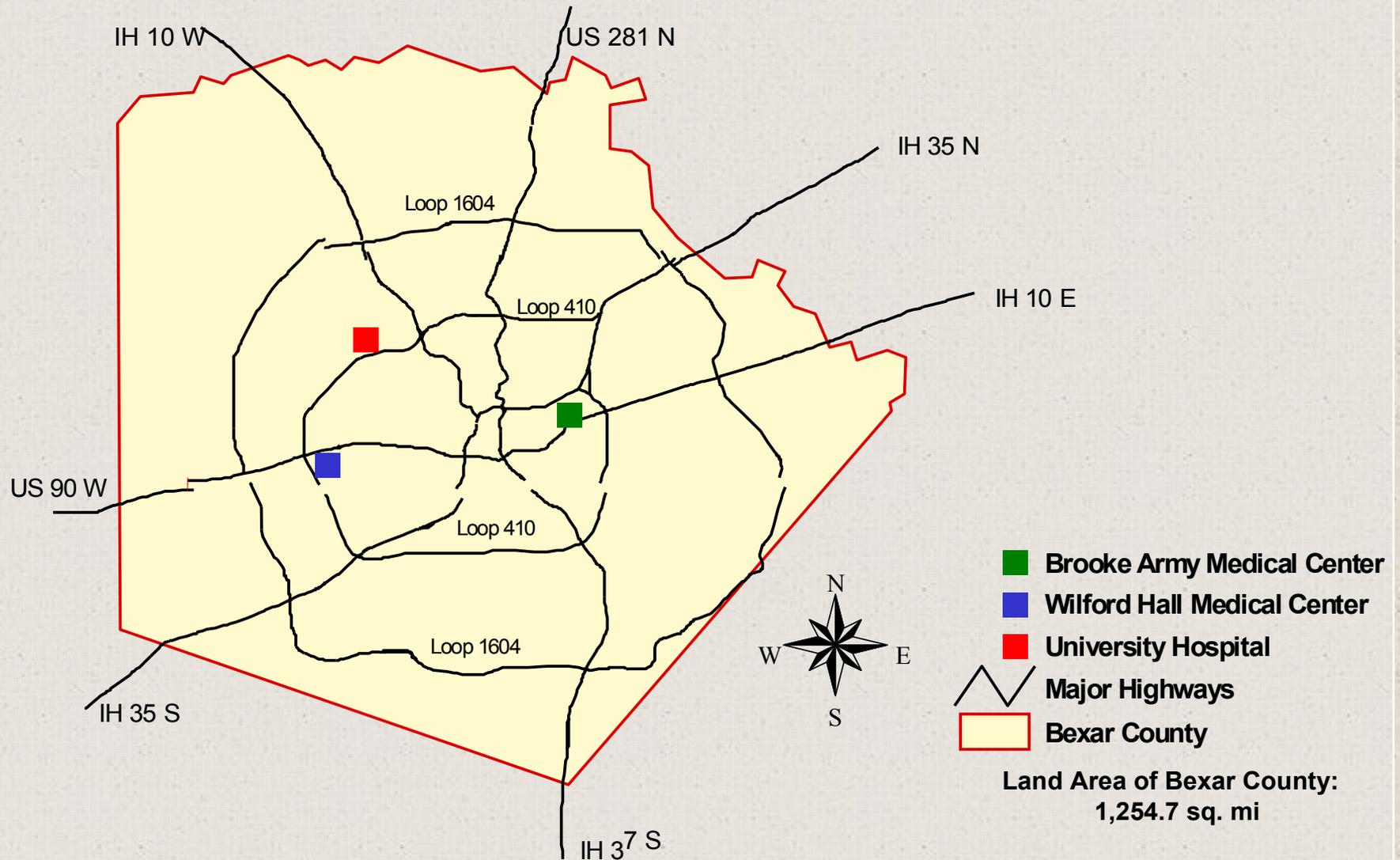
- PROFESSIONAL FILLER SYSTEM (PROFIS) 600 TOTAL PERSONNEL
- SPECIAL MEDICAL AUGMENTATION RESPONSE TEAMS (SMART)
 - PASTORAL CARE TEAM
 - TRAUMA / CRITICAL CARE TEAM
 - CHEM BIO TEAM
 - TELEMEDICINE TEAM
 - MEDICAL COMMAND AND CONTROL, AND COMMUNICATION TEAM

MOBILIZATION EXPANSION

- 653 BEDS
- 3 RESERVE HOSPITALS



BEXAR COUNTY LEVEL I TRAUMA CENTERS

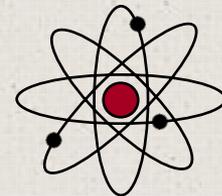


TRAUMA INSTITUTE - SAN ANTONIO **(TRISAT)**

- **3 LEVEL 1 TRAUMA CENTERS IN SAN ANTONIO**
 - BAMC, WHMC, UNIVERSITY HEALTH SYSTEM
 - \$2M CONGRESSIONALLY FUNDING - SEN HUTCHINSON
 - STUDY FEASIBILITY AND DEMONSTRATION
 - BUSINESS PRACTICES, PATIENT CARE, RESEARCH;
 - LEGAL ASPECTS OF BILLING;
 - HIRING A CIVILIAN BURN SURGEON;
- **BAMC-WIDE RECOGNITION OF TRAUMA DIVISION**
- **SIGNIFICANT EVENTS:**
 - GAINED ACS TRAUMA VERIFICATION OCT 02
 - LOST ABA BURN VERIFICATION NOV 02
 - ABA REVERIFICATION – JUN/JUL 04
 - ACS VISIT - OCT 04

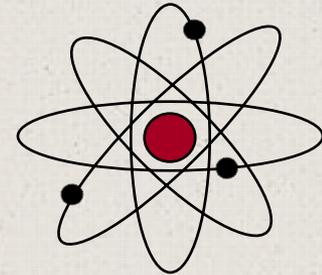
SOUTHWEST REGION TRAUMA SYSTEM

- **SOUTHWEST REGION TRAUMA ADVISORY COUNCIL (STRAC) FOR TRAUMA SYSTEM AREA “P”**
- **22 COUNTIES, TOTAL AREA OF 26,770 SQ MILES**
- **PROGRAMS TOUCHED BY TRAUMA**
 - 14 GRADUATE MEDICAL EDUCATION (GME) PROGRAMS
 - 8 NURSING TRAINING PROGRAMS
 - 8 CLINICAL TRAINING PROGRAMS



BAMC EDUCATION

- TRAIN ALL ARMY MEDICS
 - 91W MEDIC / HEALTH CARE SPECIALIST
- 3 AOC PRODUCING NURSING COURSES
- 8 ALLIED HEALTH COURSES
- 25 GRADUATE MEDICAL EDUCATION (GME)
- 36 RELEVANCE TO THE TOTAL ARMY



NCO MEDICAL TRAINING PROGRAMS

CLASSROOM AND CLINICAL PHASES

91W	COMBAT MEDIC	91P	RADIOLOGY
91W-N3	OCCUPAT THERAPY	91PM5	NUCLEAR MED TECH
91W-N9	PHYSICAL THERAPY	91Q	PHARMACY
91W-P1	ORTHO SPECIALIST	91R	FOOD INSPECTION
91W-P2	ENT/AUDIOLOGY	91S	PREVENTIVE MEDICINE
91W-P3	OPTOMETRY	91V	RESPIRATORY THERAPY
91W-Y6	CARDIOVASCULAR	91M	NUTRITION CARE
91W-M6	LPN	91K	MEDICAL LABORATORY
91D	OR TECH	91X	MENTAL HEALTH

ALLIED HEALTH OFFICER PROGRAMS

- CLINICAL DOCTORATE IN PHYSICAL THERAPY
- CLINICAL DOCTORATE IN PSYCHOLOGY
- ORTHOPEDIC PHYSICIAN ASSISTANT
- EMERGENCY MEDICINE PHYSICIAN ASSISTANT
- DIETARY INTERNSHIP
- HEALTH CARE ADMINISTRATION PROGRAM
- HOSPITAL CHAPLAIN PROGRAMS
- OPTOMETRY RESIDENCY

GRADUATE MEDICAL EDUCATION

39 TOTAL PROGRAMS

(600 RESIDENTS)

INTEGRATED PROGRAMS 23

- BAMC/WHMC 18
- WHMC/UTHSCSA 4
- UTHSC/BAMC/WHMC 1

STAND ALONE PROGRAMS 16

- BAMC 6
- WHMC 10

JULY 1 2002 – JUNE 30, 2003

BAMC & WHMC

INTEGRATED PROGRAMS (23)

- ANESTHESIOLOGY
- DERMATOLOGY
- HEMATOLOGY/ONCOLOGY
- INFECTIOUS DISEASE
- PULMONARY
- OPHTHALMOLOGY
- OTOLARYNGOLOGY
- PATHOLOGY
- RADIOLOGY
- NUCLEAR MEDICINE
(B/W/UT)
- GENERAL SURGERY (W/UT)
- EMERGENCY MEDICINE
- CARDIOLOGY
- GASTROENTEROLOGY
- OB/GYN
- CYTOPATHOLOGY
- PEDIATRICS
- UROLOGY
- NEONATOLOGY
- CRITICAL CARE MEDICINE
- NEPHROLOGY
- PSYCHIATRY
- CT SURGERY

STAND ALONE PROGRAMS (16)

BAMC

- GENERAL SURGERY
- ORTHOPAEDIC SURGERY
- INTERNAL MEDICINE
- TRANSITIONAL
- CRITICAL CARE SURGERY
- CARDIOTHORACIC SURGERY

WHMC

- ALLERGY
- ANES CRITICAL CARE
- CLIN LAB IMMUNOLOGY
- ENDOCRINOLOGY
- RHEUMATOLOGY
- VASC/INTERV RADIOLOGY
- INTERNAL MEDICINE
- NEUROLOGY
- ORTHOPAEDIC SURGERY
- TRANSITIONAL

SA UNIFORMED SERVICES HEALTH EDUCATION CONSORTIUM (SAUSHEC) GME PROGRAMS

HIGHLIGHTS

NATIONAL RANKINGS BASED ON 2003 IN-SERVICE SCORES

- OPHTHALMOLOGY #1
- EMERGENCY MEDICINE #7
- ORTHOPAEDICS (WHMC) #7
- MAJORITY OF PROGRAMS SCORE IN TOP 25%
- NO PROGRAMS ARE ON PROBATION
- **FIRST TIME BOARD PASS RATE APPROXIMATELY 95%**
- **FACULTY MEMBERSHIP IN ACCREDITATION COUNCIL FOR GRADUATE MEDICAL EDUCATION (ACGME) AND OTHER NATIONAL COMMITTEES**

RESEARCH

- **OVER 600 ACTIVE PROTOCOLS**
 - CANCER - 200 TREATMENT PHASE I-III TRIALS
 - TRAUMA
 - FIBRIN BANDAGE/HEMORRHAGE CONTROL
 - FAST TRACK, GLP, SWINE MODEL
 - CHITOSAN DRESSING
 - FIELD COMBAT EQUIPMENT/DEVICES
 - TRAINING INJURY STUDIES
 - BLOOD SUBSTITUTE CLINICAL TRIALS
 - COMMUNITY CONSULTATION - 1ST IN DOD
 - TELEMEDICINE RESEARCH
 - DERMATOLOGY, RADIOLOGY, CARDIOLOGY, OPHTHALMOLOGY
- **NATIONALLY RECOGNIZED INVESTIGATORS**
- **OVER \$10M IN GRANT SUPPORT**



DEPT OF CLINICAL INVESTIGATION

FY 02 ARMY ACTIVITY

	<u>New Protocols</u>	<u>Active Protocols</u>	<u>P8 \$ (M)</u>	<u>Personnel</u>	<u>P6 \$ (M)</u>
BAMC	184	635	\$1.6	29	\$ 7.6
WRAMC	374	993	\$3.3	42.5	\$10.2
MAMC	136	525	\$1.4	20	\$ 4.7
TAMC	117	346	\$1.5	24	\$ 2.5
EAMC	60	170	\$1.1	20	\$ 0.3
WBAMC	31	95	\$1.2	18	\$69.5K

ONCOLOGY RESEARCH

- COG, SWOG, RTOG, AND GOG PROGRAMS
- LARGE ACCRUAL SITE IN U.S. FOR SWOG
- UROLOGY - CENTER FOR PROSTATE DISEASE RESEARCH (CPDR)
- CANCER THERAPY RESEARCH CENTER (CTRC) PHASE I TRIALS
- BAMC - CTRC DRUG DEVELOPMENT UNIT

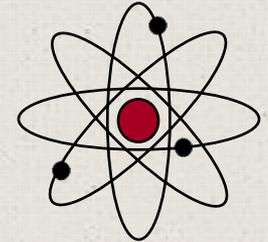
LABORATORY SERVICE

DoD CYTOLOGY SCHOOL AT BAMC

- FLUORESCENT IMMUNOBEAD BASED ASSAYS (RICIN, VACCINIA)
- LEPTOSPIRAL GROWTH IN CONTINUOUS CELL LINE CULTURES
- FUNGAL ISOLATION IN VARIOUS MEDIA
- MOLECULAR BIOLOGY COURSE



BAMC JOINTNESS



- **SOUTHWEST RESEARCH CONSORTIUM**
 - BROOKE ARMY MEDICAL CENTER (BAMC)
 - WILFORD HALL MEDICAL CENTER (WHMC)
 - SOUTHWEST FOUNDATION FOR BIOMEDICAL RESEARCH
 - SOUTHWEST RESEARCH INSTITUTE
 - UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER - SAN ANTONIO (UTHSCSA)
 - TRINITY UNIVERSITY
 - ST. MARY'S UNIVERSITY
 - BROOKS CITY BASE

BAMC CAPABILITIES

- **STATE-OF-THE-ART FACILITY**

- 450 BED
 - 48 ICU
 - 40 BURN UNIT (ISR)
 - EXPANDABLE TO 653 FOR WAR-TIME MOBILIZATION
- LEVEL I TRAUMA
- GRADUATE MEDICAL EDUCATION

- **POPULATION SERVED**

- 573,000 BENEFICIARIES
 - ACTIVE DUTY PERSONNEL
 - FAMILY MEMBERS
 - RETIREES
 - RETIREE FAMILY MEMBERS
- 640,000 OUTPATIENT VISITS PER YEAR

BAMC CAPABILITES

- **ARMY'S ONLY LEVEL I TRAUMA CENTER**
- **14-STATE REGIONAL MISSION**
 - 1 OF 5 ARMY MEDICAL CENTERS
 - MEDICAL INTEGRATION
 - SPECIALTY SUPERVISION
 - COMMAND AND CONTROL
 - MANAGES MEDICAL READINESS OF ACTIVE ARMY, NATIONAL GUARD AND ARMY RESERVE UNITS

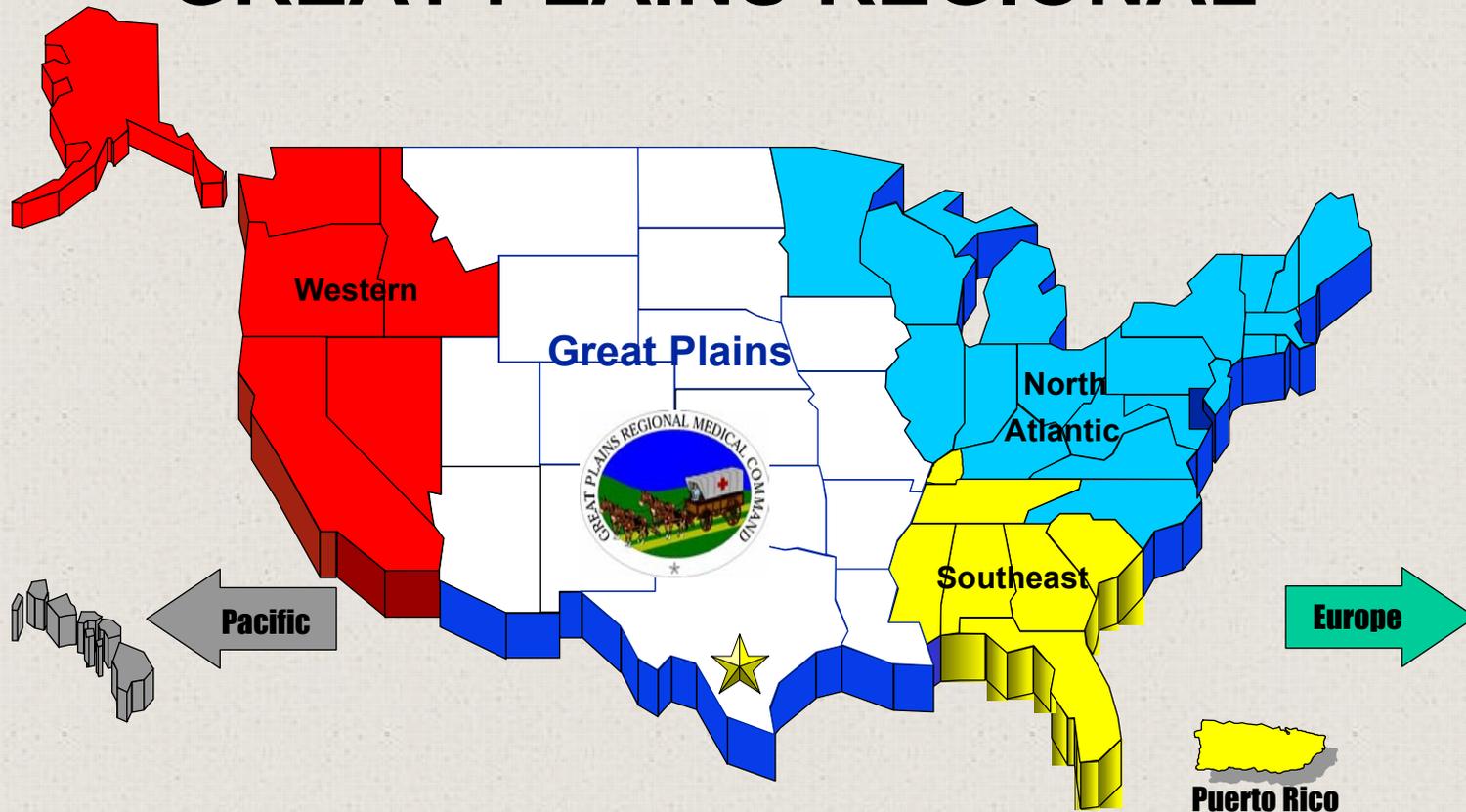
BAMC CAPABILITES

- **MEDICAL DIAGNOSTIC IMAGING SYSTEM (MDIS)**
 - LARGEST AND MOST FUNCTIONAL IN DOD
 - ELECTRONICALLY STORES, TRANSMITS AND DISPLAYS ON COMPUTERS
 - PLAIN FILM
 - COMPUTERIZED TOMOGRAPHY
 - MAGNETIC RESONANCE IMAGES
 - ULTRA SOUND IMAGES
 - SIMULTANEOUS ACCESS TO MULTIPLE MEDICAL PROFESSIONALS
 - SAVES TIME AND COSTS
 - IMPROVES CARE
 - BAMC PROVIDES MEDICAL TECHNOLOGY AND EXPERTISE
 - EXTENDS PATIENT CARE ACCESS
 - TRANSCENDS GEOGRAPHIC BOUNDARIES

GREAT PLAINS REGIONAL MEDICAL COMMAND (GPRMC)



MEDICAL COMMAND GREAT PLAINS REGIONAL



BAMC (Ft Sam Houston)
Ft Huachuca
Ft Hood
Ft Polk
Ft Sill

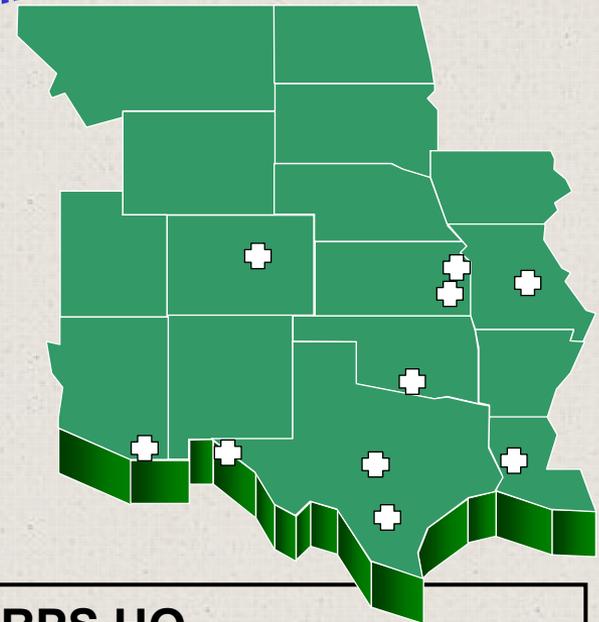
WBAMC (Ft Bliss)
Ft Leavenworth
Ft Leonard Wood
Ft Riley
Ft Carson

Puerto Rico

GREAT PLAINS REGIONAL MEDICAL COMMAND (GPRMC) STATISTICS

*1/4 CONUSA
COMMAND & CONTROL*

964 BEDS
792 EXPANSION BEDS
576,629 POPULATION SUPPORTED
4,975 MILITARY STAFF ASSIGNED
5,391 CIVILIAN STAFF ASSIGNED
1,090 CONTRACT PERSONNEL
454.2 FY99 BUDGET (\$M) *
659/955 PROFIS/CT PROFIS
6 DEPLOYABLE HOSPITALS
12 OUTLYING CLINICS
107 PERSONNEL CURRENTLY DEPLOYED



FT SAM HOUSTON (BAMC)	FT HOOD
FT BLISS (WBAMC)	FT POLK
FT HUACHUCA	FT SILL
FT LEAVENWORTH	FT RILEY
FT LEONARD WOOD	FT CARSON

1 CORPS HQ
2 ARMY DIV SUPPORTED
1 SPECIAL FORCES GRP
7 TRAINING CENTERS
72 KEY RESERVE MED UNITS

* DHP Budget excludes Dental and Vets

U. S. ARMY MEDICAL INFORMATION TECHNOLOGY CENTER (USAMITC)



LTC JOSE LOPEZ
DIRECTOR

INSTALLATION MANAGEMENT AGENCY (IMA) SOUTHWEST REGION

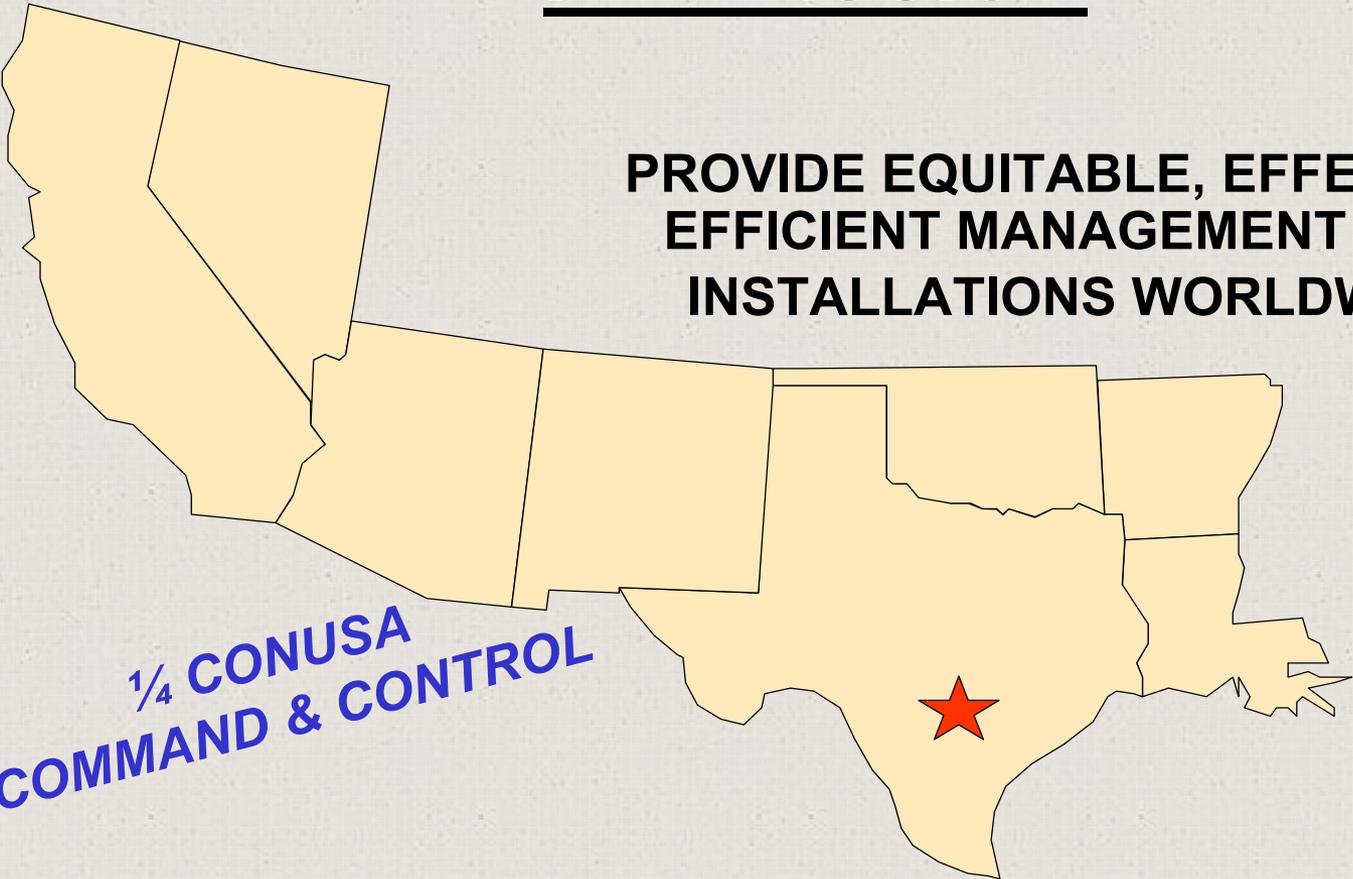


HUGH M. EXTON, JR.
SOUTHWEST REGION DIRECTOR

IMA MISSION

**PROVIDE EQUITABLE, EFFECTIVE AND
EFFICIENT MANAGEMENT OF ARMY
INSTALLATIONS WORLDWIDE TO:**

***1/4 CONUSA
COMMAND & CONTROL***

- 
- **SUPPORT MISSION READINESS AND EXECUTION**
 - **ENABLE THE WELL-BEING OF SOLDIERS, CIVILIANS AND FAMILY MEMBERS**
 - **IMPROVE THE ARMY'S AGING INFRASTRUCTURE**
 - **PRESERVE OUR ENVIRONMENT**

IMA REGION MISSION

- RESPOND TO EMERGING INSTALLATION MANAGEMENT REQUIREMENTS
- ASSESS AND CONVEY RESOURCE REQUIREMENTS TO DEPARTMENT OF ARMY
- GUIDE, DIRECT, ENABLE AND OVERSEE ASSIGNED GARRISONS

SOUTHWEST REGION OVERVIEW

Description	Total Army	SW Region	% of Total Army
LAND ACREAGE	13,300,132	6,009,805	45.2%
BUILDING SF PRV	937,733,498	181,735,688	19.4%
TOTAL PRV	226.3B	44.2B	17.4%
BLDGS PRV	\$149.6B	\$27.0B	0.2%
FAMILY HOUSING UNITS			
OWNED/PERMITTED	91,235	12,769	14.0%
LEASED	12,223	1,201	9.8%
PRIVATELY OWNED	21,353	9,058	42.4%
UPH SPACES	426,818	75,722	17.7%
AIRFIELDS			
FIXED WING	118	27	22.9%
HELIPADS	556	63	11.3%
RAILROADS (MI)	2,909	1,068	36.7%
ROADS (MI)			
PAVED	26,644	8,371	31.4%
UNPAVED	23,981	10,888	45.4%
UTILITY LINES	44,781	10,847	24.2%

FY04 ARMY - IMA			
	BASOPS	SRM	Total
Total Army	\$4,757.0M	\$1,327.0M	\$6,528.0M
SW Region	\$398.8M	\$238.1M	\$637.0M
% of Total Army	8.4%	13.3%	9.8%

MILITARY CONSTRUCTION					
	FY05	FY06	FY07	FY08	FY09
MCA	250	152.9	166.7	415.5	650.0
AFHC	133.9	88.0	64.5	29.6	16.3
TOTAL	383.9	240.9	231.2	445.1	666.3

	Military	DA Civilians	Contractors	Other Civilian
Total Army	458,105	244,159	116,201	249,181
SW Region	91,401	30,411	23,233	38,653
Percent of Total Army	20.0%	12.5%	20.0%	15.5%

MWR Budget		
Budget NIBD FY 04		
Total Army	SWRO	% of Total Army
\$81,769,247	6,950,386	8.5%

FORCES COMMAND

**FIFTH U.S.
ARMY**



**U. S. ARMY
SOUTH**



**LIEUTENANT GENERAL
ROBERT T. CLARK
COMMANDING GENERAL**

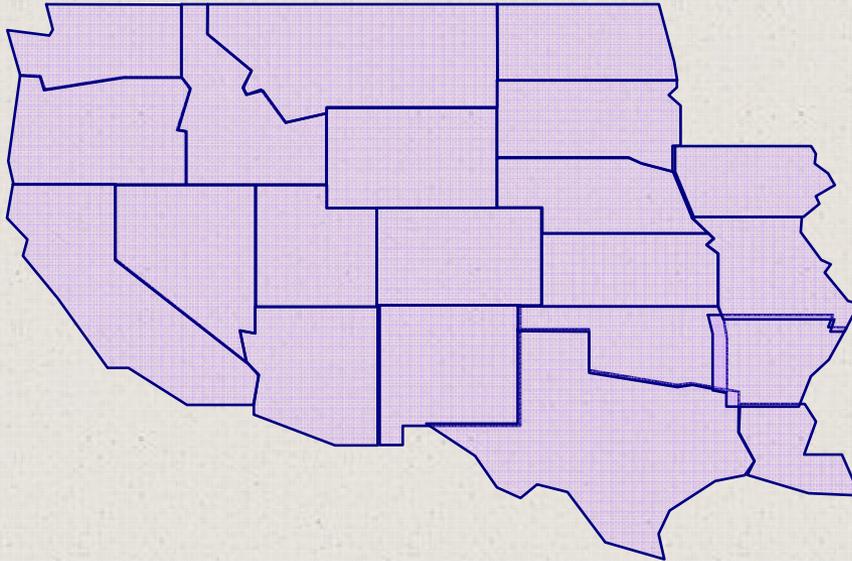
**BRIGADIER GENERAL
JOHN D. GARDNER
COMMANDING GENERAL**

FIFTH U.S. ARMY



**LIEUTENANT GENERAL
ROBERT T. CLARK
COMMANDING**

FIFTH ARMY'S MISSION



1/2 CONUSA
COMMAND & CONTROL

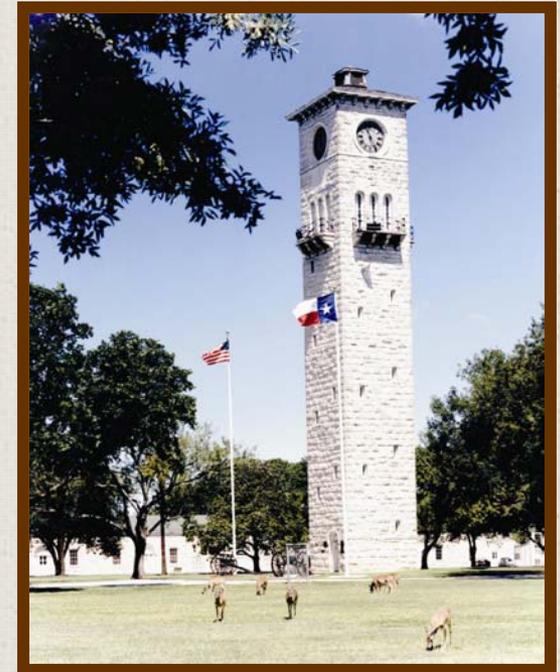
• TRAINING SUPPORT FOR RESERVE COMPONENT

- *2,519 RC UNITS OVER 2 MILLION SQUARE MILES*
- *131,225 ARMY NATIONAL GUARDSMEN*
- *58,812 ARMY RESERVE SOLDIERS*

• MOBILIZES RC COMBAT READY FORCES

• CONDUCTS HOMELAND SECURITY OPERATIONS

• MANAGES MEXICAN ARMY RELATIONS PROGRAM



US ARMY RESERVE RECONNAISSANCE / DECONTAMINATION TEAM MISSION

- **RECONNAISSANCE TEAM MISSION**
 - PROVIDE NBC RECONNAISSANCE SUPPORT
 - DEPLOYABLE TO INCIDENT SITE
 - REPORTS TO THE INCIDENT CDR OR LEAD FEDERAL AGENCY
- **DECONTAMINATION TEAM MISSION**
 - CONDUCT NBC PERSONNEL AND CASUALTY DECONTAMINATION
 - DEPLOYABLE TO INCIDENT SITE
 - SUPPORTS THE INCIDENT CDR OR LEAD FEDERAL AGENCY

NBC = NUCLEAR, BIOLOGICAL AND CHEMICAL



FIFTH ARMY

HOMELAND SECURITY

HOMELAND DEFENSE

(DEPARTMENT OF DEFENSE (DOD) IS
LEAD FEDERAL AGENCY)

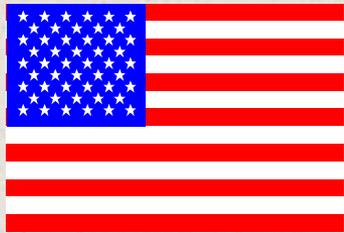
- **NATIONAL DEFENSE**
(LIMITED ROLE FOR CONUSA,
BUT POTENTIAL C2 ROLE FOR
TF W)
- **DOD SELF-DEFENSE**
 - OPERATION NOBLE EAGLE
(ONE)
 - FORCE PROTECTION & ANTI-
TERRORISM
 - CRITICAL INFRASTRUCTURE
PROTECTION (CIP) (DOD)
- **QUICK REACTION FORCE
(QRF) / RAPID RESPONSE
FORCE (RRF)**

CIVIL SUPPORT

(DEPARTMENT OF DEFENSE (DOD)
SUPPORTS LEAD FEDERAL AGENCY)

- **MSCA (CIVIL AUTHORITIES)**
 - DISASTER RESPONSE (NON
CBRNE)
 - WILD LAND FIRES, HURRICANES
 - DOMESTIC CBRNE CM
 - CST TRO
- **MACDIS (CIVIL DISTURBANCE)**
 - CONTINUATION OF GOVT (COG)
- **MSCLEA (CIVIL LAW
ENFORCEMENT AGENCIES)**
 - NATIONAL CIP
 - NATIONAL SPECIAL SECURITY
EVENT
 - COMBATING TERRORISM
 - MASS IMMIGRATION
 - COUNTER-DRUG

FIFTH ARMY SUPPORT OF DEPARTMENT OF THE ARMY DIRECTED PROGRAMS



- **CIVILIAN AIDES TO THE SEC OF THE ARMY (CASA) PROGRAM**
- **ARMY-TO-ARMY PROGRAM (MEXICO)**
 - 5A CDR SERVES AS POC FOR CSA
 - BORDER COMMANDERS CONF (BCC)
 - 5A INTER-AMERICAN RELATIONSHIP PROGRAM (FIARP)



U. S. ARMY SOUTH (USARSO)



**BRIGADIER GENERAL
JOHN D. GARDNER
COMMANDING GENERAL**

U.S. ARMY SOUTH MISSION

- PROVIDES AND SUSTAINS TRAINED AND READY ARMY FORCES
- SUPPORTS FULL-SPECTRUM MILITARY OPERATIONS
- PROVIDES THEATER SECURITY COOPERATION TO U.S. SOUTHERN COMMAND'S WARFIGHTING EFFORT
- PROMOTES REGIONAL STABILITY AND TO ENSURE SUCCESSFUL CRISIS RESPONSE OR DECISIVE VICTORY



U.S. ARMY SOUTH PRIMARY TASKS

JOINT

- SUPPORT THE COMBATANT COMMANDERS THEATER ENGAGEMENT STRATEGY (EXERCISES, SUBJECT MATTER EXPERT EXCHANGES, DV VISITS, ETC.)

JOINT

- SUPPORT PLAN COLOMBIA

JOINT

- EXECUTIVE AGENT FOR: SOUTHCOM, JTF-GITMO, SOCSOUTH, JTF-B

JOINT

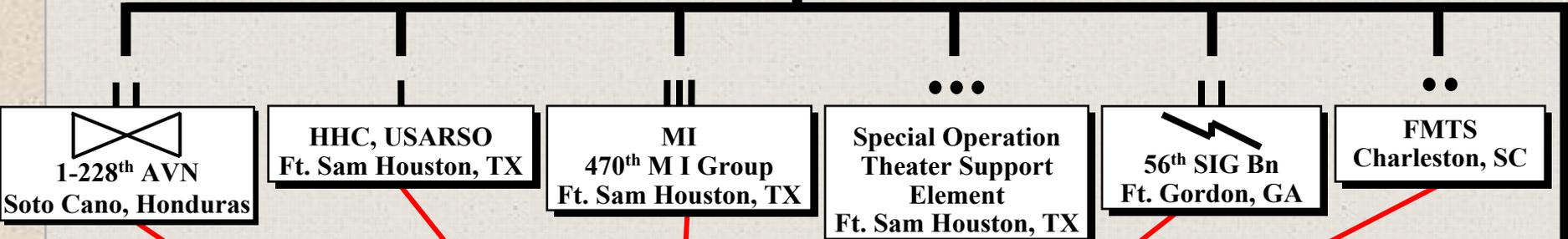
- PARTICIPATE IN/SUPPORT CONTINGENCY OPERATIONS
- PROVIDE TITLE X SUPPORT TO MILGRPS AND ARMY FORCES THROUGHOUT THE REGION

JOINT

- SUPPORT JIATF-S CD EFFORT
- SERVE AS US ARMY EXECUTIVE AGENT FOR THE CONFERENCE OF AMERICAN ARMIES

USARSO Task Organization

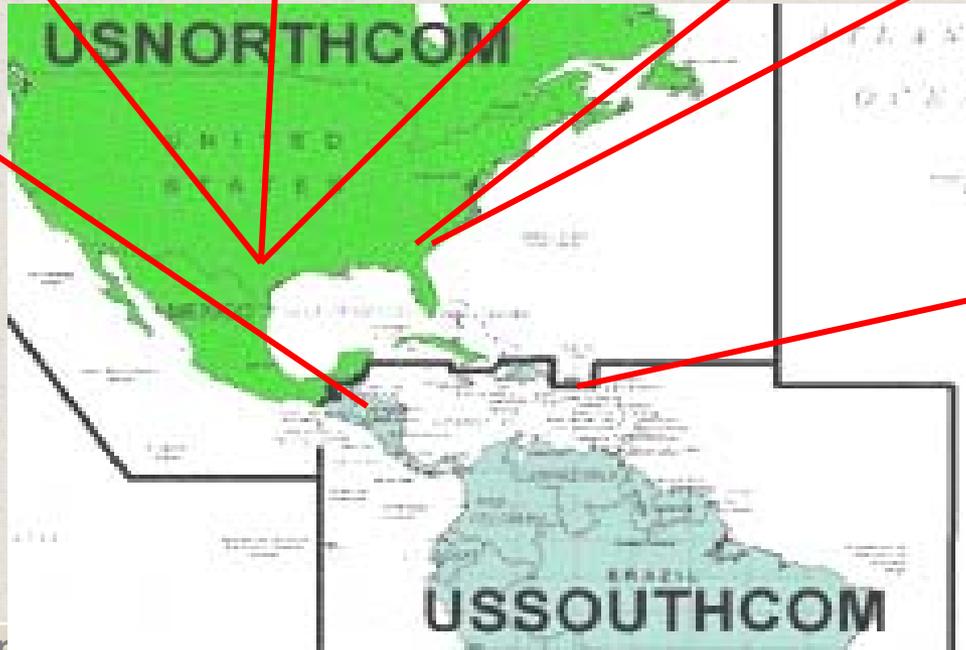
☆☆
USARSO
 Ft. Sam Houston, TX



SUPPORTED JOINT &

ARMY UNITS

- SOUTHCOM
- JTF-Bravo
- SOCSOUTH
- JTF-GTMO
- SAOs
- Deployed Units in AOR



•••
Trans Det
Landing Craft, Utility
Roosevelt Roads, PR

U.S. ARMY SOUTH

SERVICE AND JOINT RESPONSIBILITIES AND CAPABILITIES

SERVICE CHAIN OF COMMAND

SECARMY



CSA



FORSCOM CDR



USARSO CDR

ASCC

- Theater Security Coop
- Counter Narcoterrorism
- Plan Colombia
- JCS Exercises
- USARSO Deployable Command Post
- Contingency Operations

Title 10 Support

- SOCSOUTH
- JTF - GTMO
- JTF - Bravo
- Mil Groups
- CAA

MSC

- Funding
- Support Operations
- Planning & Guidance

Senior Army Rep

- Army-to-Army Interaction
- Serve as Action Agent on Army-Related Issues

SOUTHCOM CHAIN OF COMMAND

SECDEF



CJCS (if directed)



SOUTHCOM CDR



USARSO CDR

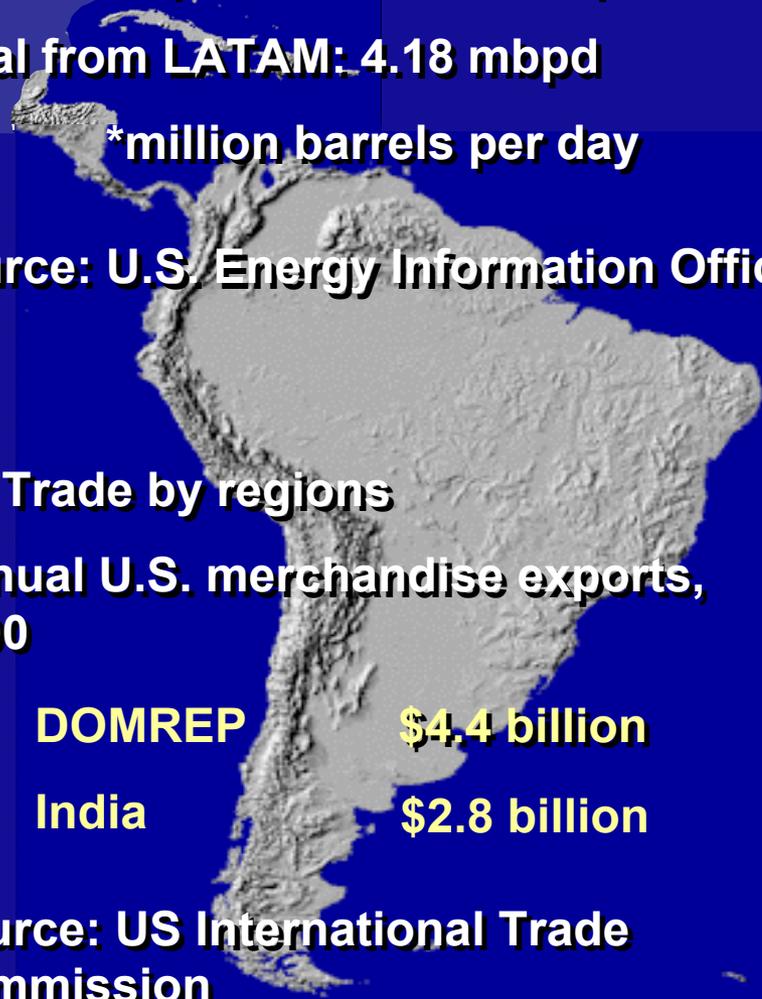
USARSO AREA OF RESPONSIBILITY

Total oil imports. 2000: 11 mbpd*

Total from LATAM: 4.18 mbpd

*million barrels per day

Source: U.S. Energy Information Office



US Trade by regions

Annual U.S. merchandise exports, 2000

DOMREP \$4.4 billion

India \$2.8 billion

Source: US International Trade Commission



FORT SAM HOUSTON TENANTS

MEDCOM

USAREC

FORSCOM

NETCOM

IMA

COE

VETCOM

DENCOM

AIR FORCE

NAVY/MARINES

JOINT SERVICE

AAFES

DECA

HEALTH AFFAIRS

FSH INDEP SCHOOL DIST

DLA

DAIG

DFAS

FAA

FBI

SACU

INT CONF RES OFF

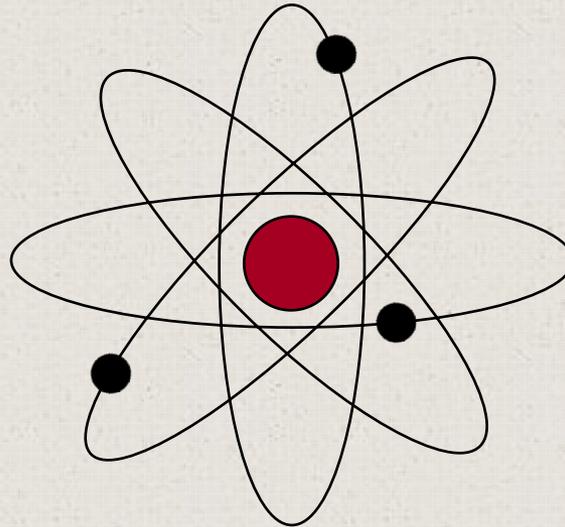
TX COM ENVIRN

QUAILTY

US POSTAL SERV

US CUSTOM SERV

AMER RED CROSS



FORT SAM HOUSTON TENANTS

35 – ARMY

- **2ND BDE, 75TH DIV**
- **228th COMBAT SUPPORT HOSPITAL**
- **418TH MEDICAL LOGISTICS CO**
- **440TH BLOOD SUPPORT DET**
- **5TH AMEDD RECRUITING DET**
- **5TH BRIGADE, 4TH REGION, ROTC**
- **HQ US ARMY 5TH RECRUITING BDE**
- **591ST MEDICAL LOGISTICS CO**
- **797TH ORDNANCE CO**
- **79TH ORDNANCE BN**
- **90TH REGIONAL SUPPORT GROUP**
- **ARMY MEDICAL DEPARTMENT CENTER & SCHOOL**
- **ARMY AUDIT AGENCY**
- **ARMY FREQUENCY MANAGEMENT OFFICE – CONUS**
- **BROOKE ARMY MEDICAL CENTER**
- **US ARMY CORP OF ENGINEERS, FSH RESIDENT OFFICE**

FORT SAM HOUSTON TENANTS

35 – ARMY (continued)

- **HQ US ARMY DENTAL COMMAND**
- **EQUIPMENT CONCENTRATION SITE #2, 90TH REGIONAL READINESS GROUP**
- **HQ FIFTH US ARMY**
- **FSH RESIDENT AGENCY (CID)**
- **GREAT PLAINS REGIONAL MEDICAL COMMAND**
- **USA MEDCOM HEALTH CARE ACQUISITION ACTIVITY**
- **INFORMATION MANAGEMENT INFORMATION TECHNOLOGY SUPPORT, MEDCOM**
- **INSTITUTE OF SURGICAL RESEARCH**
- **HQ US ARMY MEDICAL COMMAND**
- **US ARMY MEDICAL INFORMATION TECHNOLOGY CENTER**
- **PATIENT ADMIN SYSTEMS & BIostatISTICS ACTIVITY**
- **PHYSICAL EVALUATION BOARD, TOTAL ARMY PERSONNEL COMMAND**

FORT SAM HOUSTON TENANTS

35 – ARMY (continued)

- **SW ARMY RESERVE INTELLIGENCE SUPPORT CENTER**
- **SW REGIONAL CHIEF INFORMATION OFFICER, NETWORK ENTERPRISE TECHNOLOGY COMMAND**
- **SW REGION OFFICE, INSTALLATION MANAGEMENT AGENCY**
- **SAN ANTONIO MILITARY ENTRANCE PROCESSING STATION**
- **SAN ANTONIO RECRUITING BATTALION**
- **HQ US ARMY SOUTH**
- **US ARMY VETERINARY COMMAND**

FORT SAM HOUSTON TENANTS

2 - AIR FORCE

- **12TH FLYING TRAINING WING**
- **DET 1, 381ST TRAINING SQUADRON**
- **GROUND COMBAT SKILLS TRAINING**

5 - NAVY / MARINES

- **4TH RECON MARINE FORCES RESERVE**
- **US MARINE CORP RECRUITING STATION**
- **US NAVY RECRUITING DISTRICT, SAN ANTONIO**
- **NAVAL RESERVE CENTER**
- **NAVAL SCHOOL OF HEALTH SCIENCES**

2 - JOINT SERVICE

- **DEFENSE MEDICAL READINESS TRAINING INSTITUTE**
- **JOINT REGIONAL MEDICAL PLANNING OFFICE**

FORT SAM HOUSTON TENANTS

7 - OTHER DOD

- **ARMY AIR FORCE EXCHANGE SERVICE**
- **FORT SAM HOUSTON COMMISSARY**
- **DEFENSE MILITARY PAY OFFICE, DEFENSE FINANCE & ACCOUNTING SERVICE**
- **DOD AREA OFFICE COMPLAINT INVESTIGATION**
- **DEFENSE REUTILIZATION AND MARKETING OFFICE**
- **DEFENSE AUTOMATED PRINTING SERVICE, DEFENSE LOGISTICS AGENCY**
- **TRI-SERVICE INFRASTRUCTURE PROGRAM MANAGEMENT OFFICE**

FORT SAM HOUSTON TENANTS

FEDERAL ENTITIES

- **DEPARTMENT OF VETERANS AFFAIRS**
- **FEDERAL AVIATION ADMINISTRATION**
- **FEDERAL BUREAU OF INVESTIGATION**
- **US CUSTOMS SERVICE**
- **US POSTAL SERVICE**

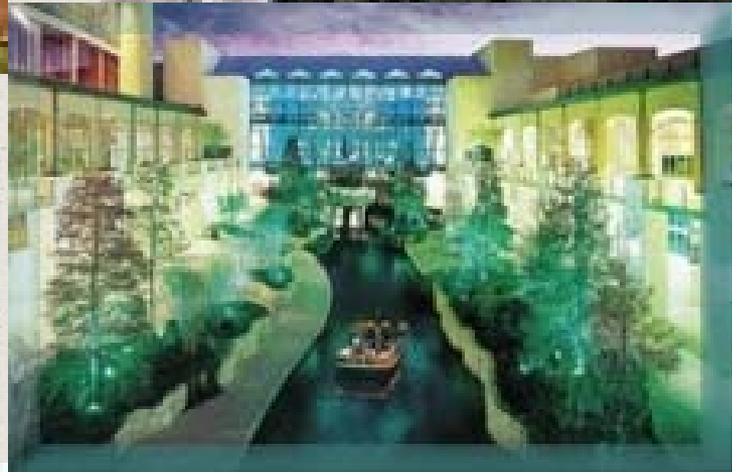
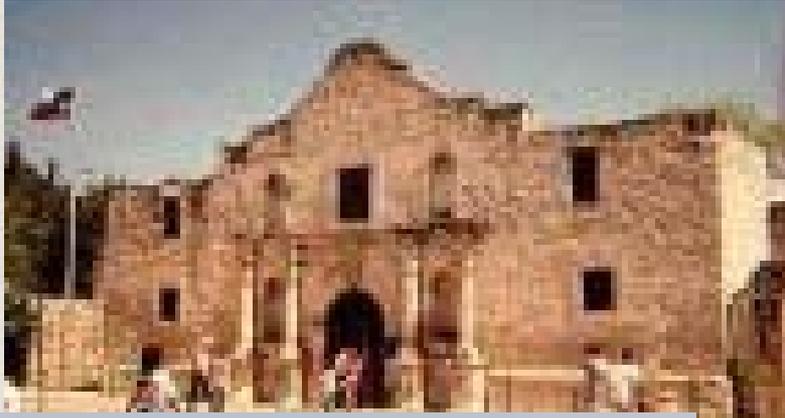
STATE

- **141ST BN MECH FVS, TEXAS NATIONAL GUARD**
- **FORT SAM HOUSTON INDEPENDENT SCHOOL DISTRICT**
- **TEXAS COMMISSION ON ENVIRONMENTAL QUALITY**

OTHER

- **AMERICAN RED CROSS**
- **EISENHOWER NATIONAL BANK**
- **FSH REDEVELOPMENT PARTNERS**
- **INTERALLIED CONFEDERATION OF RESERVE OFFICERS**
- **SAN ANTONIO CREDIT UNION**

THE CITY OF SAN ANTONIO



“MILITARY CITY, USA”

“FORT SAM HOUSTON IS THE WINNING CHOICE AS A RETIREMENT LOCATION, THE POST IS LOCATED ABOUT A MILE FROM DOWNTOWN SAN ANTONIO . . . REFERRED TO AS “MILITARY CITY U.S.A.”

- ARMY TIMES, 2001

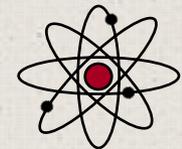
“SAN ANTONIO IS A MILITARY CITY IN SO MANY WAYS, IN FACT, WE'RE KNOWN AS MILITARY CITY, U.S.A., WHICH IS A TITLE THAT HAS BEEN EARNED OVER THE YEARS . . .”

- FORMER MAYOR, HOWARD PEAK

- **BIOMEDICAL / HEALTH CARE (15%) AND INFORMATION TECHNOLOGY (7%) ARE GROWING, MULTI-BILLION DOLLAR INDUSTRIES IN SAN ANTONIO**
- **SAN ANTONIO WEATHER IS GREAT!**
- **THE CITY OFFERS A VARIETY OF CULTURAL DIVERSIONS, INCLUDING EXCELLENT RESTAURANTS (OF COURSE, THE TEXMEX FOOD IS SUPERB) TO MUSEUMS, NIGHTLIFE AND PRO SPORTS**

CITY OF SAN ANTONIO QUALITY OF LIFE

- **9TH LARGEST CITY IN U.S.**
- **LOW COST OF LIVING**
- **AMPLE HOUSING AVAILABILITY**
- **BIO-MEDICAL INDUSTRY HAS AN \$11.5B IMPACT**
- **TELECOMMUNICATIONS INDUSTRY IS GROWING**
 - **ECONOMIC IMPACT \$3.4B**
 - **7% OF SAN ANTONIO'S ECONOMY**
 - **NATIONAL SECURITY AGENCY: "SAN ANTONIO IS A NATION'S LEADER IN INFORMATION SECURITY"**
 - **SATAI – SAN ANTONIO TECHNOLOGY ACCELERATOR INITIATIVE**
- **6 COLLEGES AND 9 UNIVERSITIES**
- **NUMEROUS ENTERTAINMENT OPTIONS**
- **MODERN AND EFFICIENT TRANSPORTATION**
- **LARGEST MILITARY RETIREMENT COMMUNITY**
- **MODERATE CLIMATE AVERAGE RANGE 50 – 85 DEGREES**
- **SUNSHINE MORE THAN 70% IN SUMMER, 50% IN WINTER**



CITY OF SAN ANTONIO **MEDICAL COMMUNITY**

MEDICAL AND BIO-MEDICAL INDUSTRY

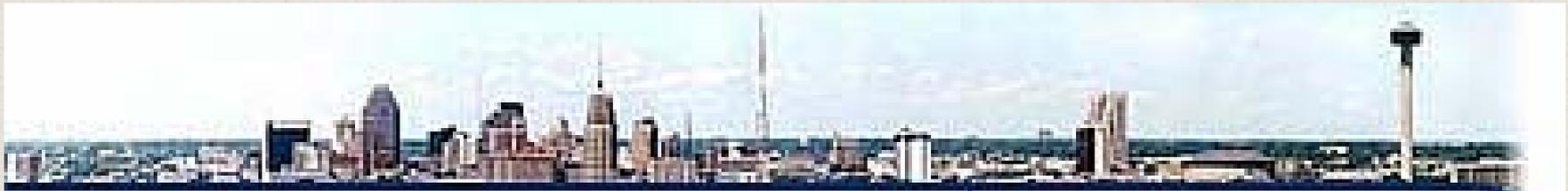
- **#1 ECONOMIC GENERATOR - \$11.5B DIRECT ANNUAL IMPACT**
- **98,000 EMPLOYEES - 15% OF TOTAL EMPLOYEES IN THE CITY**
- **ANNUAL PAYROLL \$3.66B**
- **INDUSTRY AREAS INCLUDE:**
 - **HOSPITALS & HEALTH RELATED**
 - **SUPPLIERS**
 - **INSURANCE ORGANIZATIONS**
 - **PHARMACEUTICALS**
 - **BIO-SCIENCE RESEARCH**
 - **MILITARY MEDICAL INSTITUTIONS**
- **OVER \$140M RESEARCH AND DEVELOPMENT IN 2001**
- **INDUSTRY HAS DOUBLED IN THE LAST DECADE**

CHAMBER OF COMMERCE EMPLOYMENT STATISTICS

FORT SAM HOUSTON IS THE 5TH LARGEST EMPLOYER IN SAN ANTONIO.

TOTAL EMPLOYMENT SAN ANTONIO MSA: (DECEMBER 2002)

TOTAL WAGE AND SALARY EMPLOYMENT.....	731,000
CIVILIAN LABOR FORCE.....	812,602
UNEMPLOYMENT.....	39,728
UNEMPLOYMENT RATE.....	4.9%



POPULATION NOTES

- AREA:

- CITY INCORPORATED **430 SQ MI**
- BEXAR COUNTY **1,248 SQ MI**
- MSA* **3,338 SQ MI**

	<u>San Antonio</u>	<u>Bexar</u>	<u>Comal</u>	<u>Guadalupe</u>	<u>Wilson</u>	<u>MSA Total</u>
Total	1,144,646	1,392,931	78,021	89,023	32,408	1,592,383
Hispanic	671,394 58.7%	757,033 54.3%	17,609 22.6%	29,561 33.2%	11,834 36.5%	816,037 51.2%
Non-Hispanic	473,252 41.3%	635,898 45.7%	60,412 77.4%	59,462 66.8%	20,574 63.5%	776,346 48.8%
One Race						
White	364,357 31.8%	496,245 35.6%	58,345 74.8%	52,858 59.4%	19,728 60.9%	627,176 39.4%
Black	74,778 6.5%	95,984 6.9%	693 0.9%	4,310 4.8%	361 1.1%	101,348 6.4%
Amer Indian	2,666 0.2%	3,499 0.3%	268 0.3%	290 0.3%	101 0.3%	4,158 0.3%
Asian	17,084 1.5%	21,369 1.5%	343 0.4%	733 0.8%	93 0.3%	22,538 1.4%
Native Pacific	664 0.1%	947 0.1%	21 0.0%	77 0.1%	12 0.0%	1,057 0.1%
Other	1,182 0.1%	1,500 0.1%	77 0.1%	119 0.1%	22 0.1%	1,718 0.1%

* METROPOLITAN STATISTICAL AREA
SOURCE: 2000 CENSUS

AUDIE L. MURPHY VETERANS' ADMINISTRATION HOSPITAL

The most decorated WWII combat soldier, receiving 33 decorations for valor plus 5 from France and Belgium. To aid returning war veterans, he spoke candidly about his personal problems with PTSD, and encouraged the government to study to the emotional impact war.

- **1,112-BED ACUTE CARE FACILITY**
- **PRIMARY, SECONDARY AND TERTIARY HEALTH CARE IN**
 - **MEDICINE**
 - **SURGERY**
 - **PSYCHIATRY**
 - **REHABILITATION MEDICINE**
- **274-BED NURSING HOME**
- **30-BED SPINAL CORD INJURY CENTER**
- **8-BED BONE MARROW TRANSPLANT UNIT**
- **GERIATRIC RESEARCH, EDUCATION AND CLINICAL CENTER**



ACCESSIBILITY / TRANSPORTATION



ACCESSIBILITY / TRANSPORTATION

- **AVERAGE COMMUTE TIME 22 MINUTES**
- **SAN ANTONIO INTERNATIONAL AIRPORT**
 - 2 TERMINALS, 27 GATES
 - 13 SERVICING AIRLINES
 - STATE OF THE ART CARGO FACILITIES (RAIL ACCESSIBLE)
 - LESS THAN 35 MINUTES FROM ANY PART OF THE CITY
 - 8 MILES FROM CENTRAL BUSINESS DISTRICT
 - \$350M CAPITAL IMPROVEMENT PLAN ON-GOING
- **CHARLES L. KELLY HELIPAD**
 - LOCATED ON FORT SAM HOUSTON
- **AIR TRANSPORT OF CARGO AVAILABLE THROUGH COMMERCIAL RAMPS LOCATED AT KELLY, USA**
- **RAILROADS**
 - RAILHEAD WITHIN MINUTES OF FORT SAM HOUSTON
 - CITY SERVICED BY 3 RAIL COMPANIES

ACCESSIBILITY / TRANSPORTATION

- **MAJOR FREEWAYS**

- SECOND MOST EXTENSIVE FREEWAY SYSTEM IN THE NATION
- HUB AND SPOKE NETWORK OF MAJOR ROADS
- \$143M IMPROVEMENT PLAN ON-GOING

- **BUS TRANSPORTATION**

- 3 MAJOR BUS LINES IN AND OUT OF CITY
- VIA METROPOLITAN BUS SERVICE THROUGHOUT CITY

- **CARGO / DELIVERY VIA TRUCK OR CONVOY TO WATER PORT WITHIN 24 HOURS**

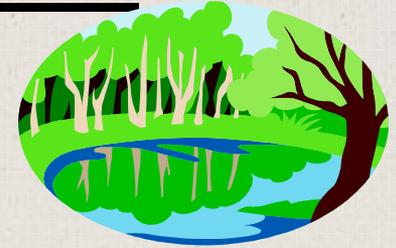
- CORPUS CHRISTI (145 MI, 2 HR DRIVE)
- HOUSTON (200 MI, 3 HR DRIVE)
- BEAUMONT (300 MI, 4.5 HR DRIVE)

FORT SAM HOUSTON AND CAMP BULLIS



ENVIRONMENT - MANAGEMENT

- *RECEIVED TEXAS MASTER NATURALIST CONSERVATION AWARD- 2002*
- **INNOVATIVE MANAGEMENT PLAN DEVELOPED**
 - **ACTIVELY MANAGING ENDANGERED SPECIES AND KARST* USING TEAM APPROACH**
 - **COMMAND ELEMENTS**
 - **STATE REGULATORS**
 - **U.S. FISH & WILDLIFE SERVICE**
- **4 ACTIVE DERA** SITES**
 - **SITES 1 & 2**
 - **LOW – MED RISK**
 - **NO CORRECTIVE ACTION REQ**
 - **SITE 3**
 - **LOW – MED RISK**
 - **FUNDS PROGRAMMED FOR CORRECTIVE ACTION**
 - **SITE 4**
 - **HIGH RISK**
 - **FUNDS PROGRAMMED FOR CORRECTIVE ACTION**



* REFERS TO GEOLOGIC COMPOSITION OF FRACTURED LIMESTONE

** DEFENSE ENVIRONMENTAL RESTORATION ACCOUNT

ENVIRONMENT - WATER

• PROVIDERS

- SAN ANTONIO WATER SYSTEM (SAWS)
- BEXAR METROPOLITAN WATER DISTRICT

• WATER OBTAINED FROM

- EDWARDS AQUIFER
- OTHER AQUIFERS
- LAKES
- RIVERS

• FORT SAM HOUSTON PUMPING

- ON-POST WELLS FROM EDWARDS AQUIFER

• GOVERNING BODY

- EDWARDS AQUIFER AUTHORITY (EAA)

• EAA CONSIDERING FSH'S FEDERAL SOVEREIGNTY

• FSH CONSUMED ONLY 75% OF ALLOWANCE IN CY03

• SAWS CONSTRUCTED 36,000 FEET OF GREY-WATER DISTRIBUTION SYSTEM AT NO COST TO FSH

• ANNUAL REQUIREMENT FOR REUSE WATER = 808 ACRE FEET

• SAVINGS REPRESENT 25% OF TOTAL FSH WATER NEEDS

• FRESH WATER CONSUMPTION 25% BELOW ALLOWANCE

*Winner of the
1998 Texas
Section of the
American Water
Works
Association
Award for small
utilities*



PRIVATIZATION PROGRAMS

- **WATER PRIVATIZATION PROGRAM**

- FSH WILL NOT RELINQUISH PUMPING RIGHTS
- FSH USED ONLY 75% OF ITS PUMPING ALLOWANCE IN CY03

- **ELECTRICAL PRIVATIZATION PROGRAM**

- COMPLETED 31 DEC 03
- PROVIDER IS CITY PUBLIC SERVICE (CPS)

- **SECURITY OFFICER PROGRAM**

- NATIONAL DEFENSE AUTHORIZATION ACT FY03, SECTION 332
- AUTH CONTRACT PRSNL TO PERFORM SECURITY FUNCTIONS
- AUTH UNTIL DEC 05, THEN CONGRESSIONAL APPR REQ

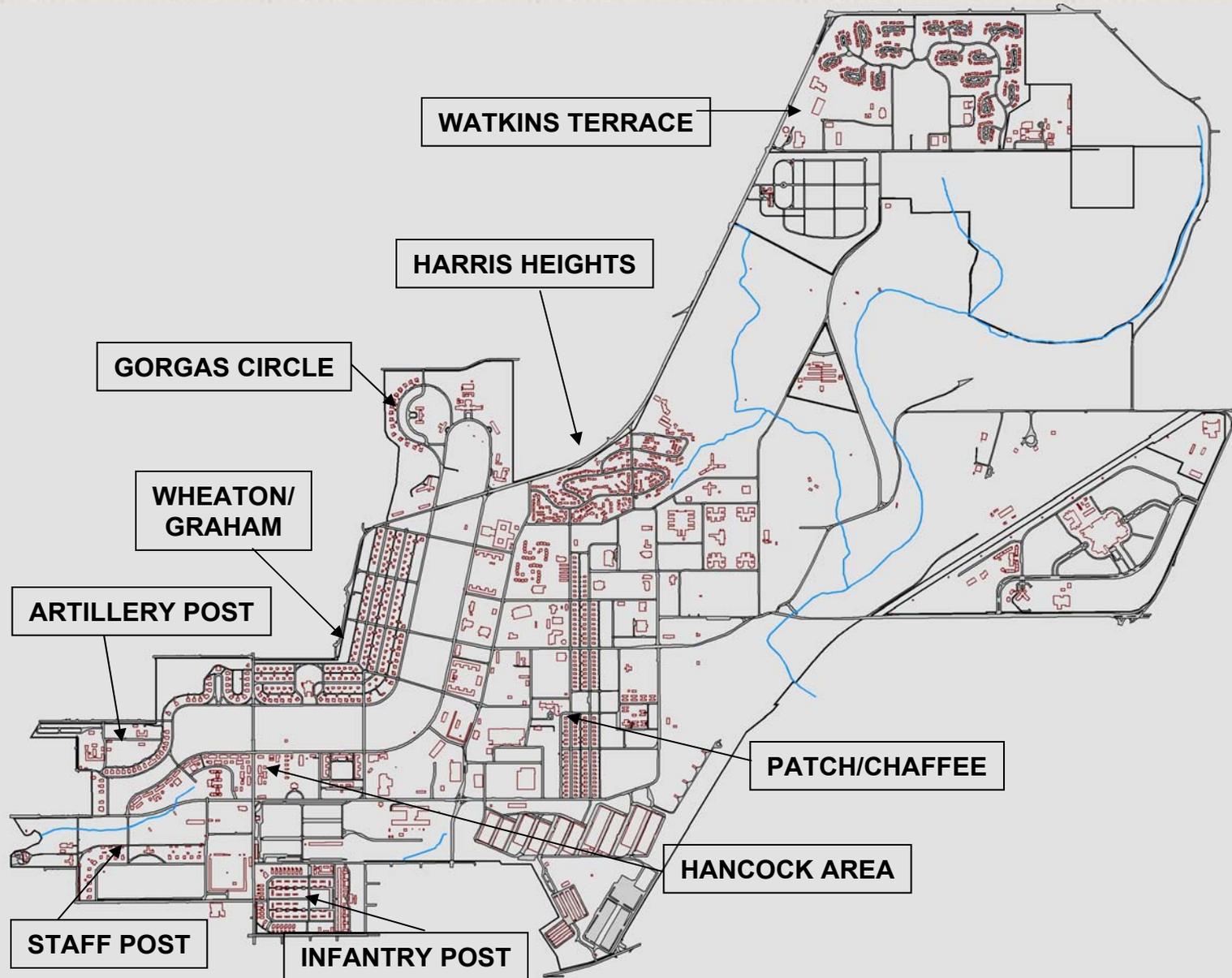
- **ARMY LODGING PROGRAM**

- MODELED AFTER RCI HOUSING PRIVATIZATION
- FORT SAM HOUSTON SELECTED AS PILOT SITE
- 720 ROOMS

- **ARMY HOUSING**

- \$1.37B PRIVATIZATION PROGRAM AWARDED TO PARTNER, LINCOLN MILITARY HOUSING, LLC, FEB 04

HOUSING AREAS



RESIDENTIAL COMMUNITY INITIATIVE **(RCI) OVERVIEW**

SCHEDULE:

FEB 04	PARTNER (LINCOLN) COMPETITIVELY SELECTED CMTY DEV MGMT PLAN (CDMP) BEGINS (6 MON)
SEP-DEC 04	CDMP COMPLETE / SUBMIT TO CONGRESS
APR 05	ASSUMPTION OF OPERATIONS

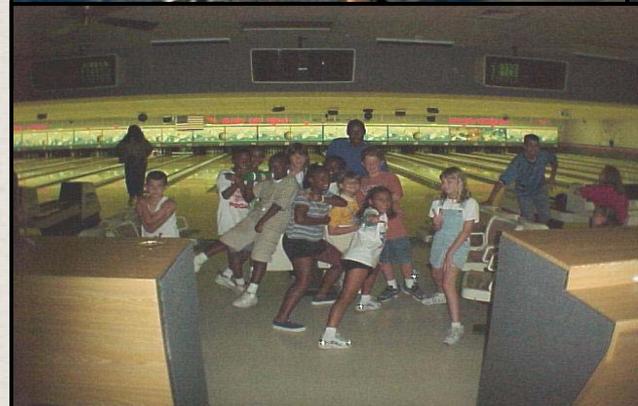
SCOPE:

FAMILY HOUSING INVENTORY (NET)	925
HISTORICAL = 386 (42%), INCLUDES MILCON, 60 UNITS	
FY07 PROJECTED HOUSING REQUIREMENT	1,334
PER HOUSING MARKET ANALYSIS (FEB 03)	
HOUSING DEFICIT	409

RCI PROCESS OVERVIEW

- **PARTNER, LINCOLN, SELECTED THROUGH COMPETITIVE RFQ PROCESS**
- **PRIVATE FUNDING OBTAINED BY PARTNERSHIP TO EXECUTE COMMUNITY DEVELOPMENT MANAGEMENT PLAN (CDMP)**
- **50 YEAR LEASE OF HOUSING ASSETS TO PARTNERSHIP (PRIVATE DEVELOPER AND ARMY)**
- **CDMP TO BE DEVELOPED BY PARTNERSHIP TO ENHANCE HOUSING ON POST**

SOLDIER, FAMILY & RETIREE SERVICES



SOLDIER, FAMILY & RETIREE SERVICES

- **SCHOOLS :**
 - **FSH INDEPENDENT SCHOOL DISTRICT**
 - **ELEMENTARY AND COMBINATION JR / SR HIGH SCHOOL**
- **CHILD CARE**
 - **CHILD DEVELOPMENT CENTER (AGE 6 WKS – 5 YRS) 303 SPACES**
 - **SCHOOL AGE SERVICES (1ST – 5TH GRADE)**
 - **MIDDLE SCHOOL / JUNIOR TEEN PROGRAM (6TH – 8TH GRADE)**
 - **TEEN PROGRAM (9TH – 12TH GRADE)**
- **ARMY AIR FORCE EXCHANGE SERVICES**
 - **LARGEST VOLUME PX STORE IN CONUS**
 - **CLOTHING SALES AND MAIL ORDER DISTRIBUTION CENTER**
 - **TWO GAS STATIONS; ONE AUTO SERVICE CENTER**
 - **8 EATERIES, 2 RESTAURANTS, 5 SHOPPETTES, BOOK STORE, AND CLASS SIX**
- **DECA**
 - **13TH LARGEST COMMISSARY WORLDWIDE**

SOLDIER, FAMILY & RETIREE SUPPORT

Continued

- **OFFICER AND NCO CLUB**
- **SWIMMING POOL AND WATER PARK**
- **CANYON LAKE CAMPING AND RECREATIONAL SERVICES**
 - **LODGING**
 - **EQUIPMENT RENTAL**
 - **FULL MARINA SERVICE AND BOAT RENTAL**
 - **CAMPING AND FISHING**
- **TWO 18 HOLE CHAMPIONSHIP GOLF COURSES**
 - **CLUBHOUSE**
 - **CATERING SERVICES**
- **AUTO – CRAFT SHOP WITH 25 BAY STALLS**
- **RECREATIONAL VEHICLE PARK**
- **EQUESTRIAN CENTER AND BOARDING STABLE**
- **CAMP BULLIS (HUNTING AND FISHING)**
- **HARLEQUIN DINNER THEATRE**

FORT SAM HOUSTON OVERVIEW

PERSONNEL: 24,789

POST ACREAGE: 31,100

**ESTIMATED IMPACT ON
SAN ANTONIO ECONOMY:**

FORT SAM HOUSTON 3,106
CAMP BULLIS 27,994

\$2B
40,044 PERSONNEL

LEASED ACREAGE
CANYON LAKE REC CTR 110

CONSTRUCTION:

BUILDINGS (HISTORIC): 1,578 (796)
FSH PROPER 1,280 (748)*
CAMP BULLIS 246 (48)
CANYON LAKE 52 (0)

\$4.85M IN DESIGN
\$48.4M IN PROGRESS
\$35.2M LAST 3 YEARS

** 386 OF 748 (52%) ARE PART OF RCI*

TELECOMMUNICATIONS:

\$40M INFRASTRUCTURE



U.S. Army
South



5th Recruiting
Brigade



U.S. Army Medical
Command



Brooke Army
Medical Center



Army Medical Dept
Center & School



Fifth
U.S. Army



IMA Southwest
Region Office

UNITS GAINED

<u>DATE</u>	<u>UNIT</u>	<u># PERSONNEL</u>
JUN 02	MILITARY ENTRANCE PROCESSING STATIONING (MEPS)	49
JUN 02	NAVY RECRUITING	49
OCT 02	INSTALLATION MGMT AGENCY (IMA) SOUTHWEST REGION OFFICE (SWRO)	200
OCT 02	NETWORK ENTERPRISE TECHNOLOGY COMMAND (NETCOM)	27
JAN 03	DEFENSE REUTILIZATION MANAGEMENT OFFICE (DRMO)	24
OCT 03	US ARMY SOUTH (USARSO)	504
FEB 04	US ARMY MEDICAL INFORMATION TECHNOLOGY CENTER (USAMITC)	325
* FY04 ESTIMATE		TOTAL 1,178

FORT SAM HOUSTON DEMOGRAPHICS

INSTALLATION POPULATION (TOTAL: 173,814)

• ARMY	11,720
• RESERVE / NATIONAL GUARD	3,993
• NAVY / MARINES	92
• AIR FORCE	410
• CIVILIANS	4,493
• CONTRACTORS	1,485
• CITY / STATE / FEDERAL	2,480
• OTHER	1,419
• REGIONAL SUPPORT	147,722

RETIREEES (TOTAL: 153,092)

• SAN ANTONIO	52,459
• OTHER REGIONAL AREA	100,633

HISTORY OF FORT SAM HOUSTON NATIONAL CEMETERY

- **POST CEMETERY ESTABLISHED 1924**
- **NATIONAL CEMETERY DESIGNATION 1937**
 - **75 ACRES EXPANDED TO: 155 ACRES**
 - **GRAVESITE CAPACITY 48,000 EXPANDED TO: 99,200**
- **FINAL RESTING PLACE FOR 10 MEDAL OF HONOR VETERANS AND NUMEROUS OTHER MILITARY HEROES:**
 - **MORE THAN 1,500 WHO MADE THE ULTIMATE SACRIFICE FOR THEIR COUNTRY –**
 - **WORLD WAR II – 1,365**
 - **KOREA - 135**
 - **VIETNAM - 360**
 - **IRAQI FREEDOM - 10**

TELECOMMUNICATIONS **INFRASTRUCTURE**

- **EXISTING GIGABIT ETHERNET NETWORK**
 - CONNECTIVITY TO 119 BUILDINGS
 - \$10M INFRASTRUCTURE UPGRADE ON-GOING UNDER OSCAR / CUITN
 - EXPANDS HIGH SPEED NETWORK TO 141 BUILDINGS
- **SIPRNET**
 - 1200 CONNECTION CAPACITY DELIVERS 100Mb TO THE DESKTOP
 - 500 CONNECTIONS IN USE
 - SW REGION POINT OF PRESENCE (POP) FOR DEFENSE MESSAGE SYSTEM (DMS)
- **CLASSIFIED / RED PHONE SWITCH**
 - MAY 04 INSTALLATION

TELECOMMUNICATIONS **INFRASTRUCTURE (Continued)**

- **TELEPHONE SWITCH**

- CURRENT CAPACITY 30K LINES
- ONLY 12K LINES IN USE
- MAR 04 UPGRADE TO PROVIDE EMERGENCY ALTERNATE ROUTING

- **TELEPHONY FIREWALL**

- FIRST IN SOUTHWEST REGION
- BLOCKS PHONE LINES AS SOURCE OF NETWORK ATTACKS

- **MATURE ENTERPRISE MANAGEMENT SYSTEM**

- REMOTE DESKTOP MANAGEMENT AND REPAIR
- REMOTE SECURITY PATCH DELIVERY
- REMOTE ASSET MANAGEMENT
- REMOTE LICENSE MANAGEMENT

CAMP BULLIS OVERVIEW

RANGES & TRAINING

- 22 small arms ranges
- 21,849 acres maneuver lands
- Convoy live fire route
- MOUT Site
- 28 classrooms

ACREAGE

27,993

ROADS (in miles)

- 56 paved
- 46 unpaved

UTILITIES

- 62 miles
 - Electric
 - Gas
 - Water
 - Sewer

AUTHORIZED POPULATION

• JOINT SERVICE	645
• NATIONAL GUARD	505
• ACTIVE ARMY	327
• USARSO TEMPORARY	130
• USAR	78
• CIVILIANS	46

AIRFIELD

- 1 Fixed Wing
- 4 Drop Zones
 - 3 Equipment
 - 1 Parachute or Equipment

BUILDINGS

- 246 buildings
- 346,875 SF
 - 127 Barracks
 - 66,294 SF

JOINT FACILITIES

• Air Force	
• Air Ground Defense	12
• Int'l Air Force	4
• Army Reserve	10
• Army National Guard	10

CAMP BULLIS CUSTOMERS

ACTIVE SERVICE

- AMEDDC&S
- FORSCOM Units
- 94th Vet Det
- 737 Ord Det
- Ft Hood CS/CSS Bns



JOINT SERVICE

- AF Ground Combat Tng
- Joint Medical Readiness Training Center (JMRTI)

RESERVE / NG

- USAR MTU
- 1-141 Inf (M)
- 3-141 Inf (M)
- 980 Eng Bn
- 321st Civil Affairs
- 277TH Eng Co
- 1/23 Marines (USMCR)
- 4th Recon Bn (USMCR)
- ROTC (Jr/Sr)



LAW ENFORCEMENT

- US Customs
- INS
- FBI
- US Marshals
- SAPD Academy
- Texas DPS
- UTSA LEA & Rescue
- SAPD Bomb Squad
- Local Law Enforcement



CAMP BULLIS TRAINING SITE

- **SMALL ARMS**

- FIELD AND RECORD FIRE
 - M203
 - M2 MACHINE GUN
- MINI-MORTAR
- GRENADE
- DEMOLITION

- **LAND**

- BIVOUAC
- MOUT
- LAND NAVIGATION
- OBSTACLE COURSE
- RAPPELLING TOWER
- DRIVER'S TRAINING
- TAC CONCEALMENT

- **LEADERSHIP**

- REACTION
- BUSHMASTER
- CAMP POSEY (C4)
- SIMULATION CENTER

- **AIRFIELD**

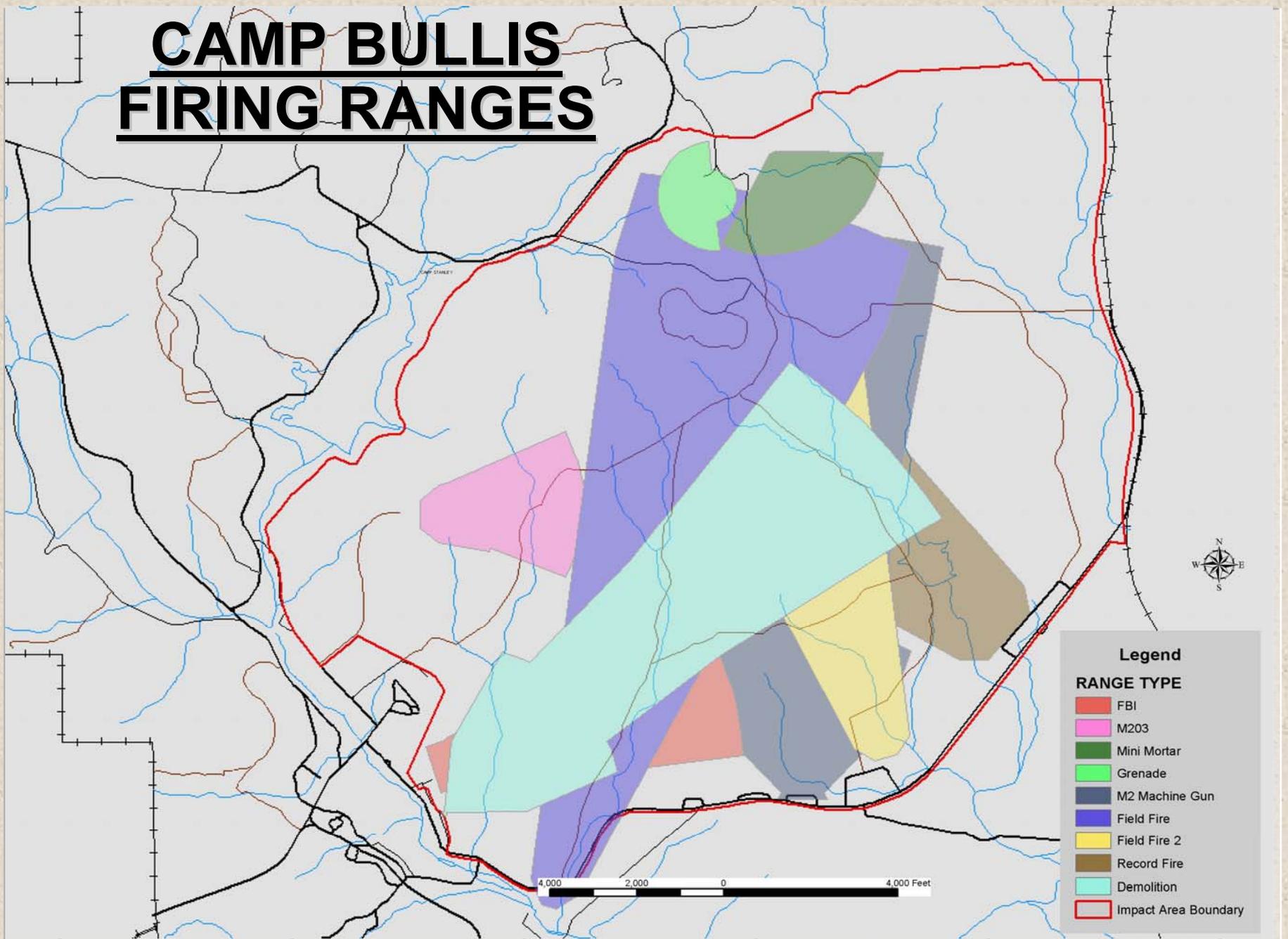
- 1 FIXED WING
- 4 DROP ZONES
 - 3 EQUIPMENT
 - 1 PARACHUTE OR EQUIPMENT
- MOCK AIRSTRIPS



- **MEDICAL**

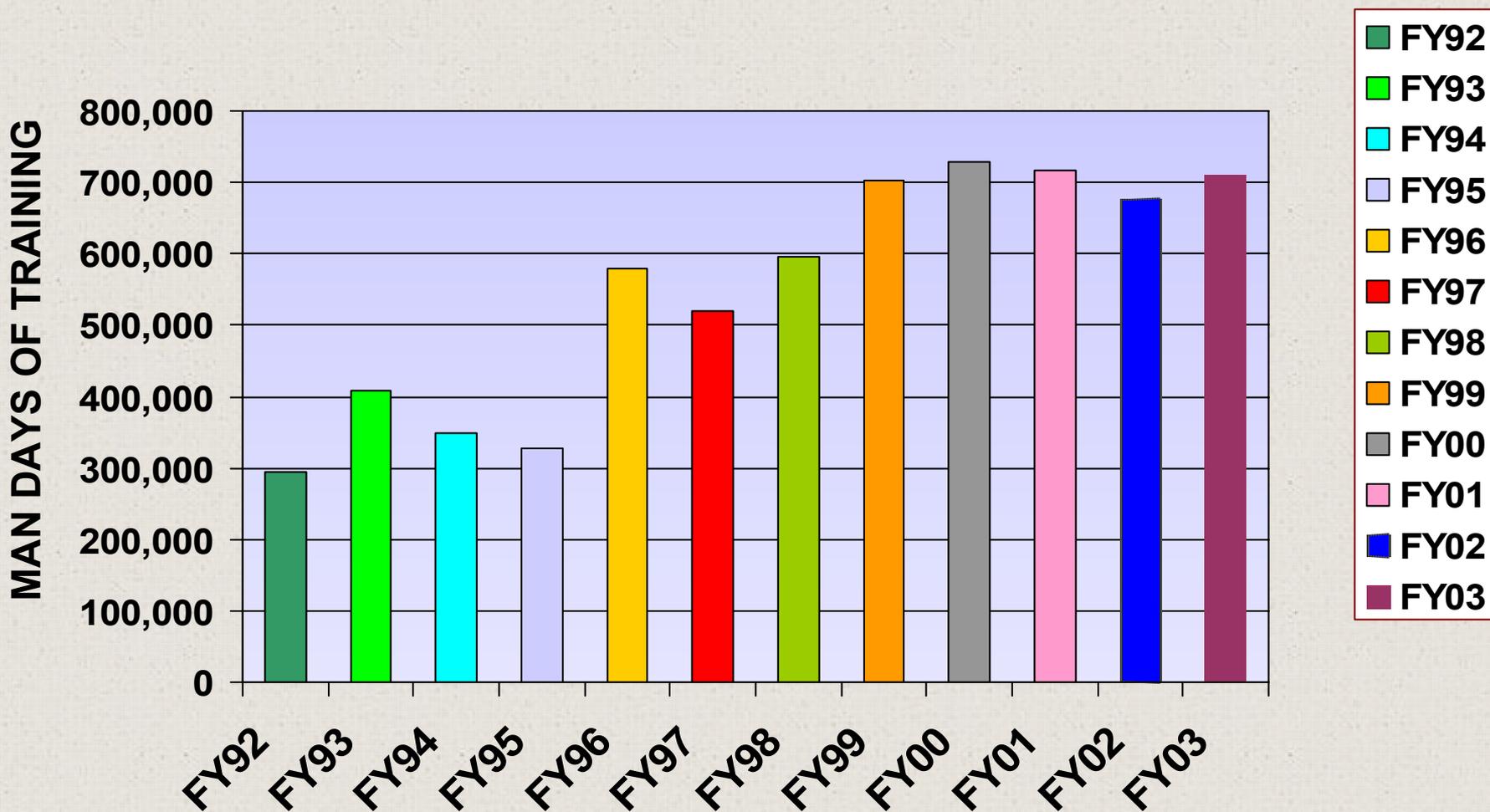
- NBC
- DMSET
- LITTER OBSTACLE
- 91W TRAINING PARK
- EXPERT FIELD MEDICAL BADGE

CAMP BULLIS FIRING RANGES



CAMP BULLIS

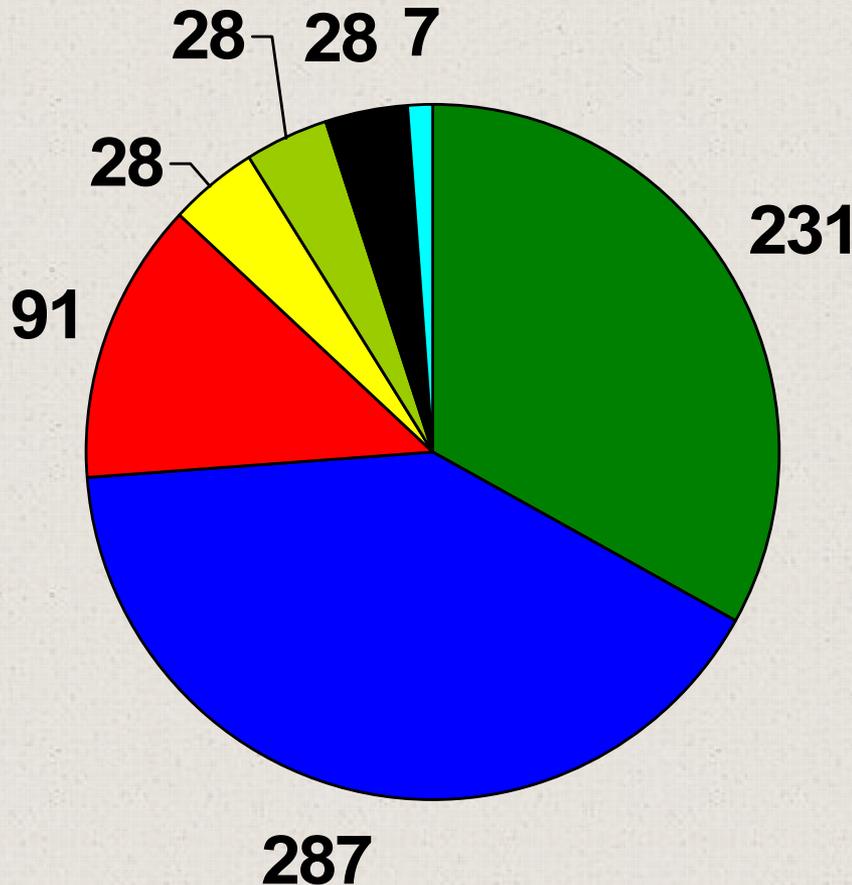
A DECADE OF TRAINING



JOINT TRAINING

DAILY UTILIZATION RATIO

T
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- Army - 33%
- Air Force - 41%
- Reserve - 13%
- NG - 4%
- ROTC - 4%
- Civ Org - 4%
- Aviation - 1%

700K TRAINING MAN-DAYS IN FY03 – CAPACITY IS 1M MAN-DAYS

CAMP BULLIS MASTER PLANNING



CAMP BULLIS CURRENT STATUS



CAMP BULLIS MILCON PROJECTS

- UNDER CONSTRUCTION:

- ACTIVE ARMY

- GENERAL INSTRUCTION BUILDING ECD APR 04 \$2.2 M
- 12 BLDG MOUT SITE ECD FEB 06 \$6.6 M

- USAR MILCON:

- RESERVE CENTER ECD JUL 04 \$2.5 M

- FUTURE YEARS PROGRAM:

- ACTIVE ARMY

- VEHICLE MAINTENANCE SHOP \$5.3 M
- DINING FACILITY \$6.6 M
- PHYSICAL FITNESS CENTER \$3.37 M
- MEDICAL URBAN ASSAULT COURSE \$1.4 M
- TARGETRY REPLACEMENT* \$3.0 M

CAMP BULLIS CURRENT MILCON PROJECTS



GENERAL INSTRUCTION BLDG

- 10,000 SQF
- 8 CLASSROOMS
- SUPPORTS TRAINING MISSION

ARMY RESERVE CENTER

- 11,000 SQF
- 6TH MI
- INSTRUCTION
CONDUCTED
BY 75TH DIV

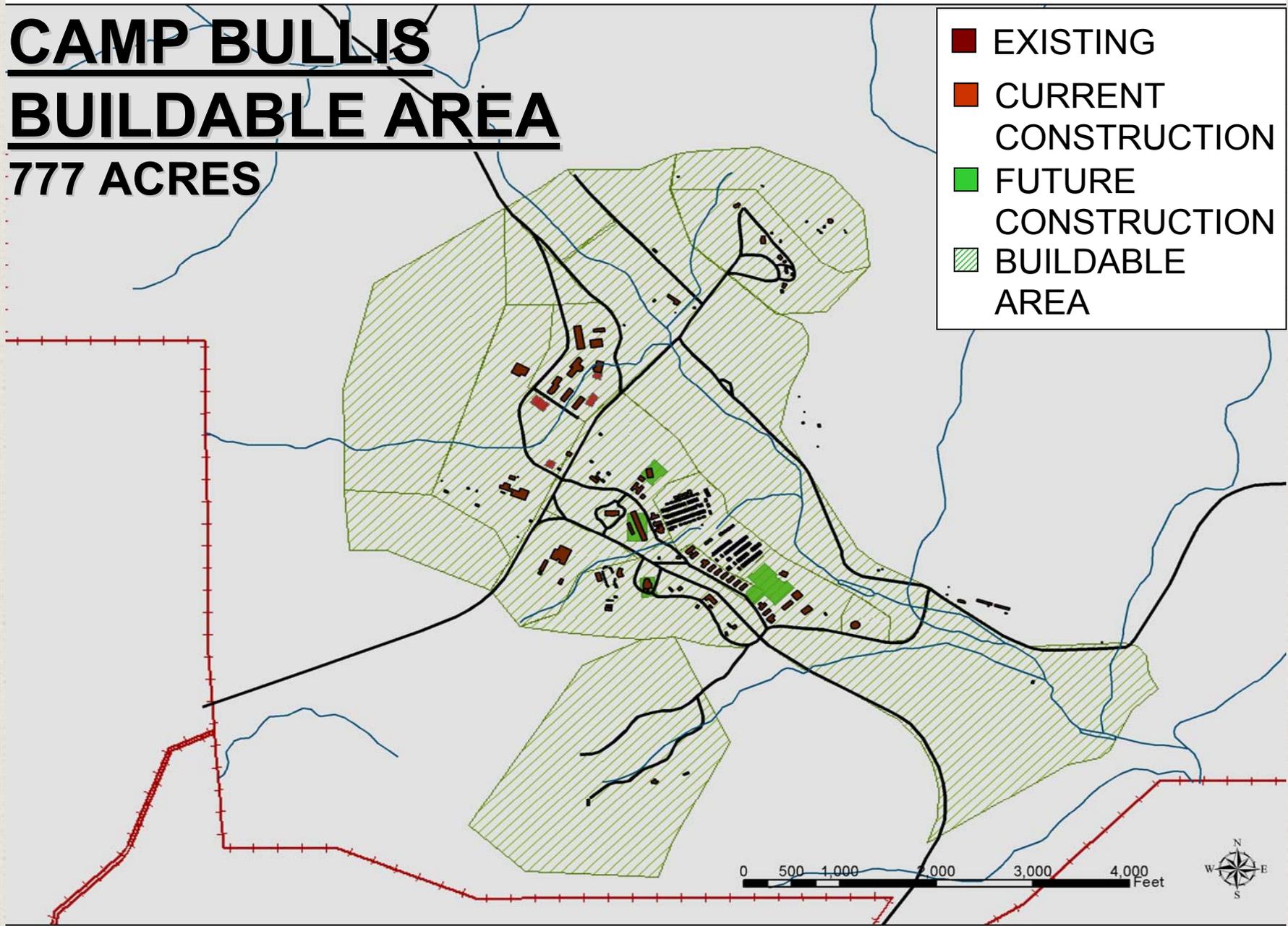


CAMP BULLIS **PROPOSED MILCON PROJECTS**

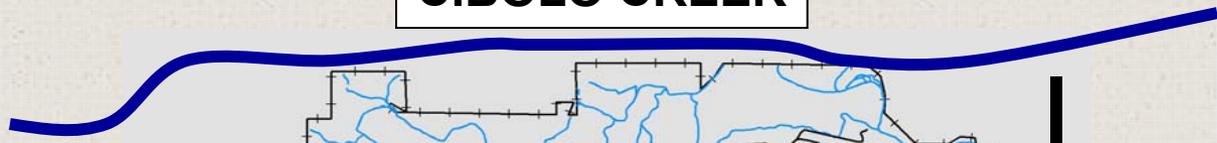
- **POP-UP RANGES FOR CONVOY UNDER FIRE TRAINING**
- **EXPLORATION OF ESCAPE AND EVASION MISSION FOR FEDERAL AGENCY CONTRACT WORKERS (THROUGH USARSO)**
- **LAW ENFORCEMENT RANGE**

CAMP BULLIS BUILDABLE AREA 777 ACRES

- EXISTING
- CURRENT CONSTRUCTION
- FUTURE CONSTRUCTION
- ▨ BUILDABLE AREA



CIBOLO CREEK



CAMP STANLEY

CAMP BULLIS

BLANCO ROAD



DOMINION

GREYSTONE

QUARRY

EISENHOWER PARK



FORT SAM HOUSTON MASTER PLANNING



RECENTLY COMPLETED MILCON PROJECTS



RECENTLY COMPLETED BARRACKS PROJECTS



BLDG 3631 , 360 SPACES

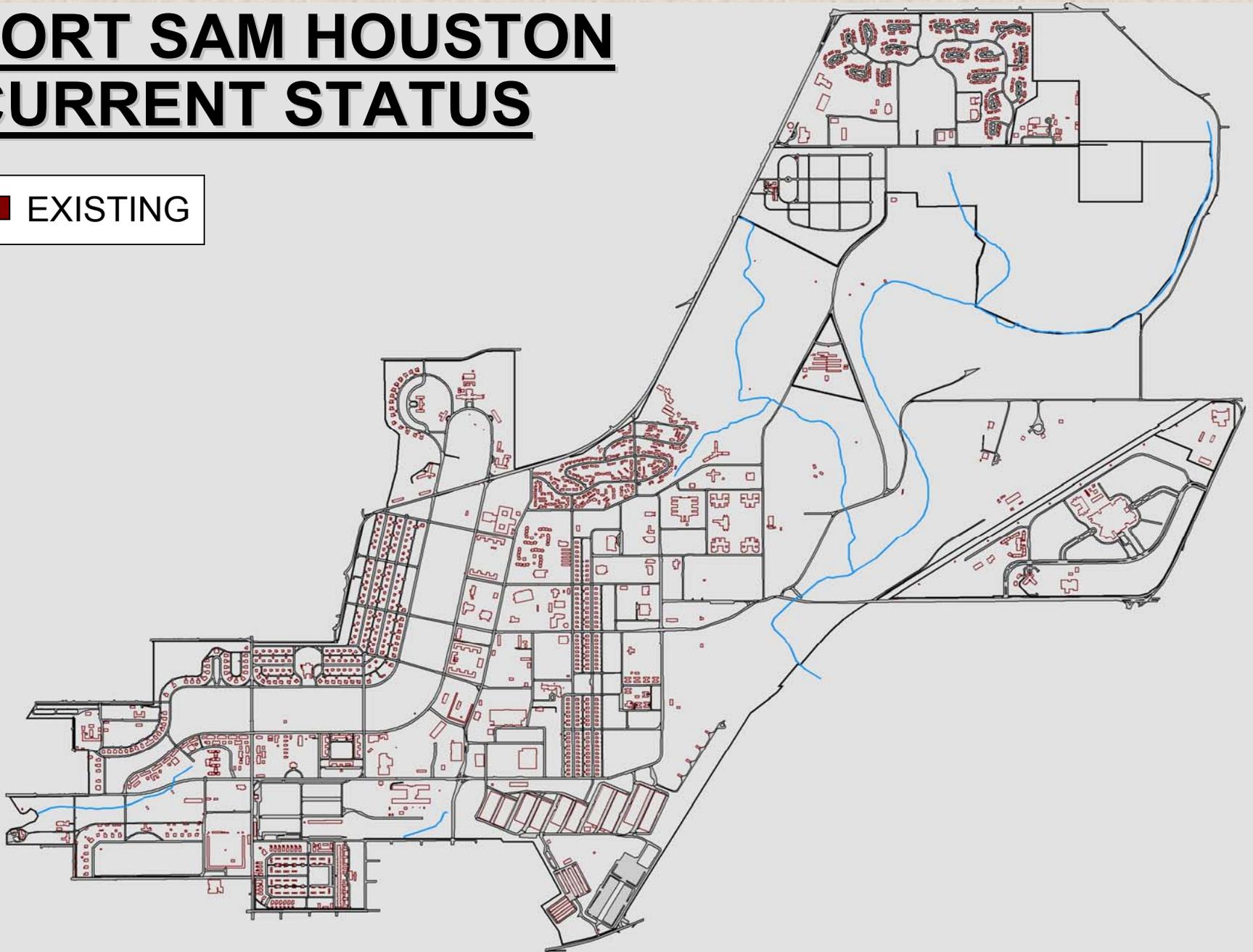


BLDG 272, 288 SPACES



FORT SAM HOUSTON CURRENT STATUS

■ EXISTING



FORT SAM HOUSTON MILITARY CONSTRUCTION

MILCON:

- HARRIS HEIGHTS HSG (PHASE I) ECD APR 04 \$11M

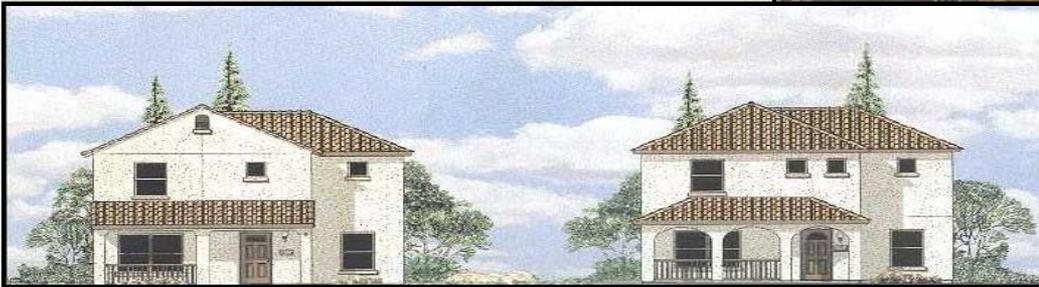
USAR MILCON (MCAR):

- USAR CTR / OMS (DS/GS) ECD MAR 04 \$15.7M

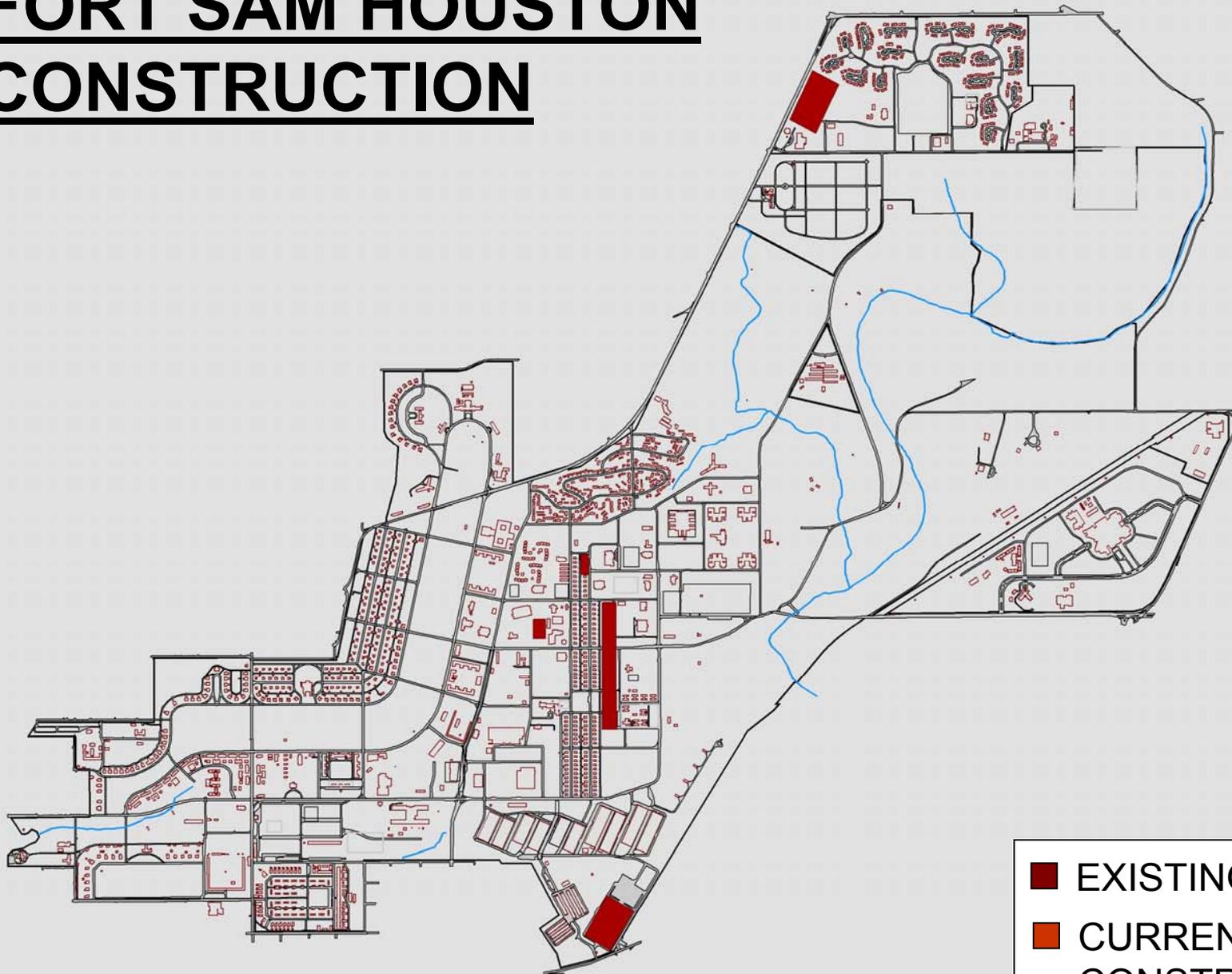
MEDICAL MILCON:

- VET CARE FACILITY ECD APR 04 \$6.8M

CONSTRUCTION IN PROGRESS



FORT SAM HOUSTON CONSTRUCTION



- EXISTING
- CURRENT CONSTRUCTION

FSH FUTURE ACTIVE MILCON PROJECTS

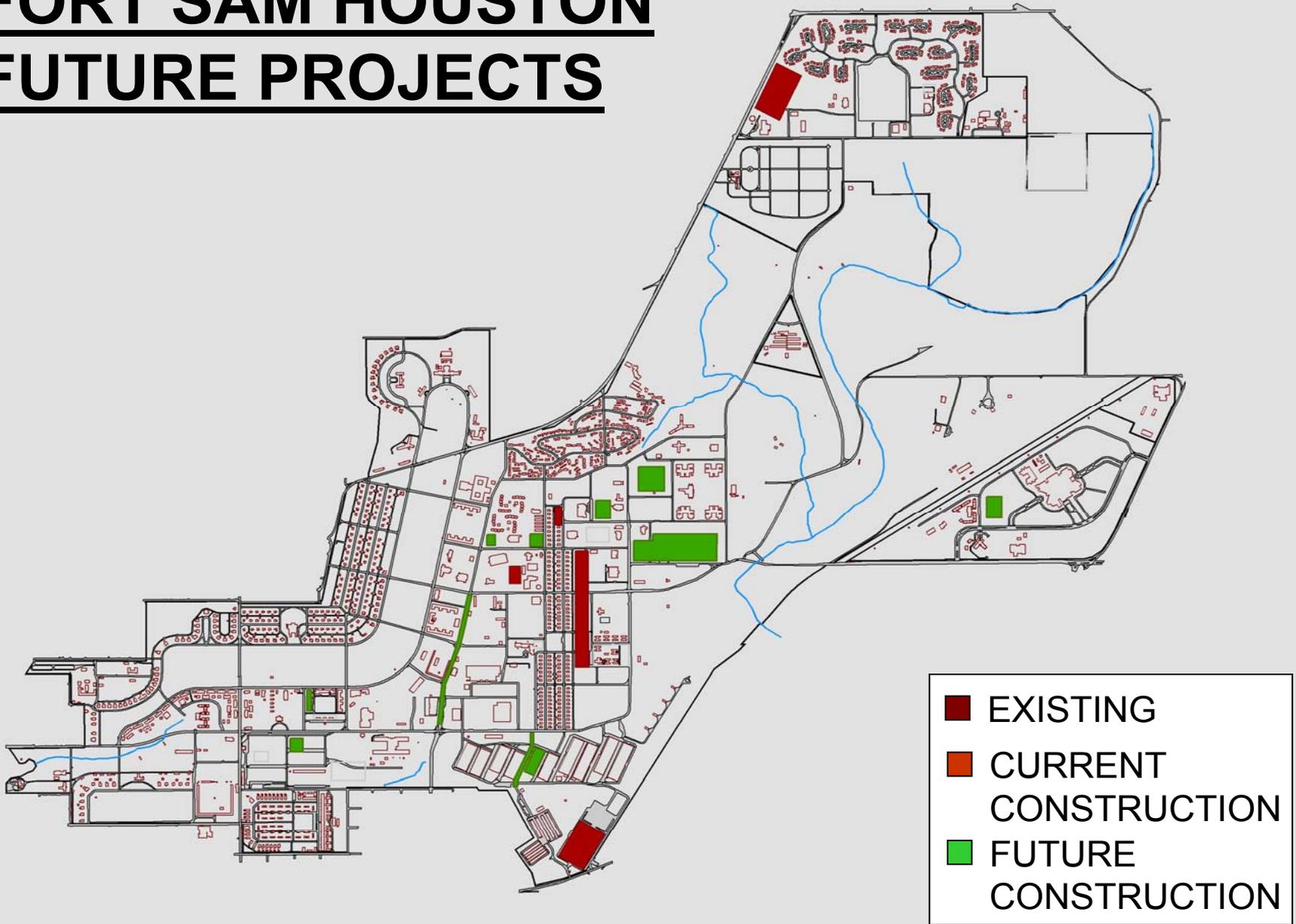
MILCON:

RENEWAL BLDG 1350	\$28.0 M
GENERAL INSTRUCTION BLDG	\$9.1 M
SPECIAL PURPOSE FACILITY (5TH REC BDE)	\$7.1 M
STUDENT BARRACKS - AIT	\$43.0 M
ADD FORCE PROTECTION	\$7.4 M
REPL PHYS FIT CTR – CAMP BULLIS	\$3.3 M
REVIT STUDENT BARRACKS BLDG 2265	\$22.0 M
TRAINING AIDS CENTER	\$7.5 M
RENOVATE BLDG 2264 INFO SYS FAC	\$16.0 M
WIDEN SCOTT ROAD	\$2.0 M
IMPROVE DRAINAGE (POST WIDE)	\$7.0M

MEDICAL MILCON:

MEDICAL INSTRUCTIONAL FACILITY	\$10.2M
DENTAL CLINIC	\$7.6M

FORT SAM HOUSTON FUTURE PROJECTS



FSH FUTURE YEARS' ACTIVE MILCON PROJECTS

NAF MILCON:

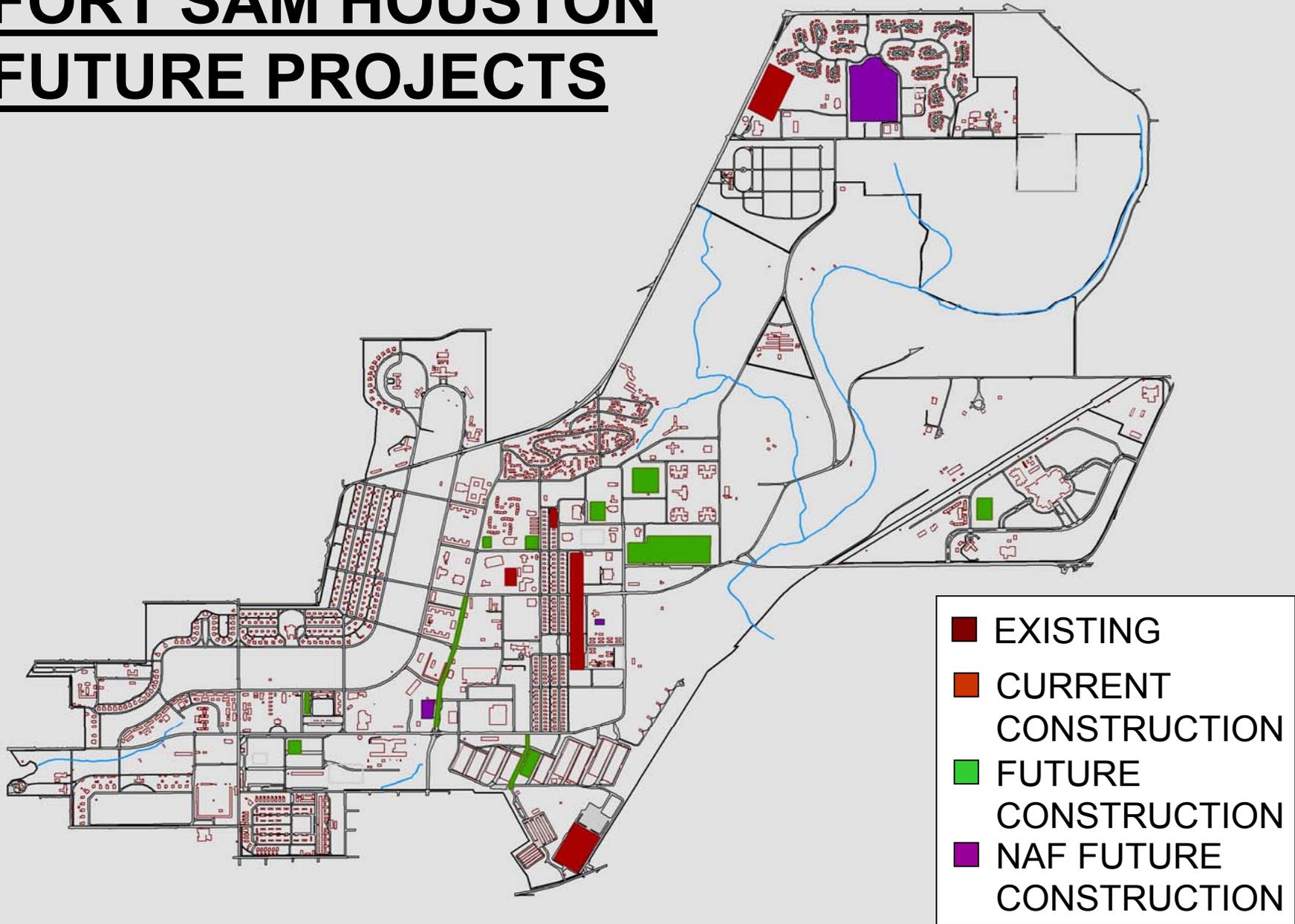
COMMUNITY SPORTS REC PARK	\$ 5.7 M	23 ACRES	FY03
CABINS CANYON LAKE	\$ 2.55 M	24 UNITS	FY05
DEVELOP SPORTS COMPLEX	\$ 1.15 M	5 ACRES	FY06
LODGING WELLNESS PLAN	\$ 18 M	570 UNITS	FY06
OUTDOOR REC ISSUE	\$ 1.95 M	1500 SQF	FY07
SALADO CREEK REC AREA	\$ 1.75 M	7 ACRES	FY07

SHOPETTE/GAS (AAFES)	\$ 3.04 M	12.9 KSQF	FY04
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FAMILY HOUSE PRIVATIZ (AFH)	\$ 6.6 M	925 UNITS	FY04
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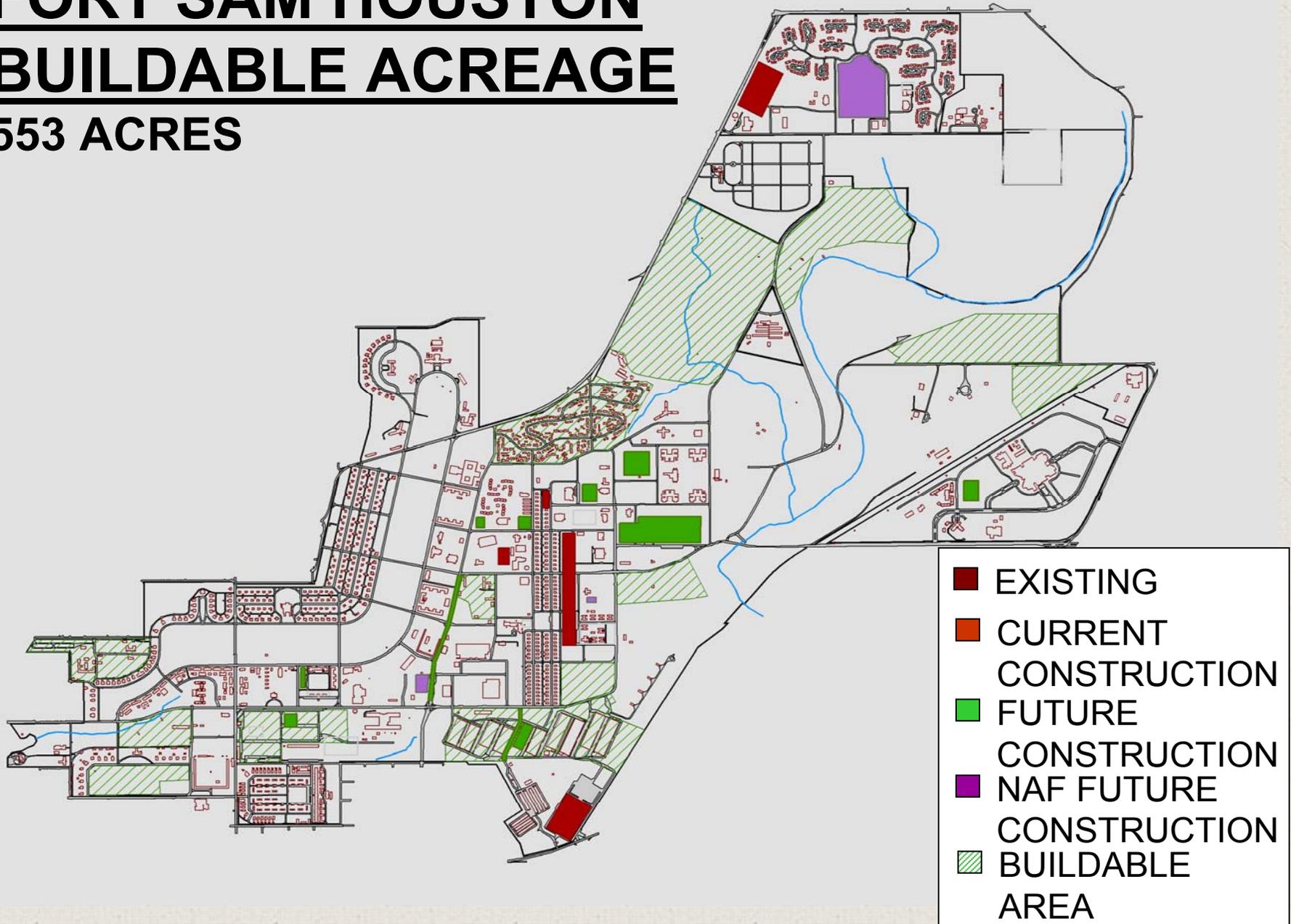
LIBRARY / ACES CTR (MCA)	\$ 20 M	49.3 KSQF	FY09
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FORT SAM HOUSTON FUTURE PROJECTS



FORT SAM HOUSTON BUILDABLE ACREAGE

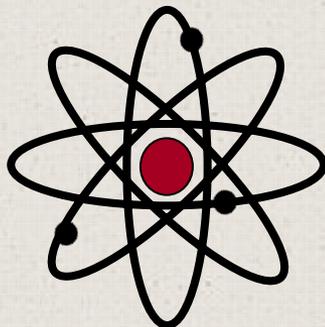
553 ACRES



ENHANCED USE LEASE (EUL) BENEFITS

U. S. ARMY

- REDUCED OPERATING COSTS
- PRESERVES HISTORIC FACILITIES
- CONSISTENT WITH ARMY MISSION
- PROCEEDS OR IN-KIND SERVICES
- \$253M PROJECTED



DEVELOPMENT PARTNERS

- SUSTAINABLE DEVELOPMENT
- BEST PRACTICES
- COMMUNITY INVESTMENT
- UNIQUE BUSINESS OPPORTUNITY

WIN-WIN

LOCAL COMMUNITY

- LOCAL DEVELOPMENT TEAM
- INCREASED LOCAL BUSINESS REVENUE
- ECONOMIC DEVELOPMENT OPPORTUNITIES

TAX PAYERS

- RESPONSIBLE STEWARDSHIP OF RESOURCES

EUL LEASE TERMS

- **LEASSOR: ORION PARTNERS, INC.**
- **TERMS: 50-YEAR (JUN 01 – MAY 51)**
 - **ADDITIONAL FOUR 10-YEAR OPTIONS**
- **ARMY SHARES PROCEEDS AS PERCENTAGE OF NET CASH FLOW**
 - **YEARS 1 – 13 OF LEASE 10%**
 - **YEARS 14 – 25 OF LEASE 25%**
 - **YEARS 26 – 30 OF LEASE 45%**
 - **YEARS 31 – 50 OF LEASE 50%**
- **PROCEEDS PAID IN CASH OR IN KIND SERVICES**

PAST...

PRESENT...

FUTURE...

U.S. ARMY SOUTH'S JOURNEY

1996

- 19 countries
- 3 dependencies

1999

- 32 countries
- 15 dependencies

Oct 03

- 31 countries
- 13 dependencies

HQ PANAMA

HQ PUERTO RICO



HQ - FT SAM HOUSTON



ENHANCED USE LEASE FACILITIES

'OLD BAMC'
224,291 GSF

*Home of
U.S. Army South!*



BEACH PAVILION COMPLEX

BEACH SOUTH 36,954 GSF

BEACH NORTH 35,964 GSF

LEASE INITIATIVE WAY-AHEAD

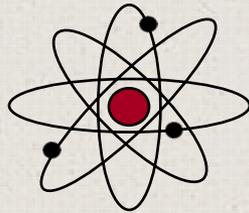
- DEC 03* USAMITC TO MOVE INTO NORTH BEACH – COMPUTER ROOM ONLY**
- FEB 04* USAMITC TO BEGIN FULL LEASE MOVE IN**
- MAY 04* USARSO AND IMA – SWR SCHEDULED TO MOVE INTO OLD BAMC**
- JAN 05* ANNUAL FINANCIAL REPORT FROM ORION DUE FOR REVIEW WITH FIRST YEAR OF INCOME ANNOTATED.**

FORT SAM HOUSTON - TAKE AWAY POINTS

- **ONLY LEVEL I TRAUMA MEDICAL CTR IN ARMY**
- **LARGEST HEALTH CARE TRAINING FACILITY IN WORLD**
- **LEVEL III BIO-TERRORISM LAB**

• **MEDICAL TRAINING SYNERGIES**

- CAMP BULLIS
- AMEDDC&S
- BAMC
- WHMC
- BURN CENTER
- VA
- MEDICAL INSTITUTES
- LOCAL UNIVERSITIES



• **TRAUMA TRAINING WITHOUT THE WAR**

- SAN ANTONIO TRAUMA PATIENTS PROVIDE REALISTIC, BATTLE-FIELD CASES FOR EDUCATION AND TRAINING

• **CAMP BULLIS TRNG RANGE**

- 28,000 ACRE MULTI-PURPOSE TRAINING AREA
- 50% MAN-DAY GROWTH POTENTIAL

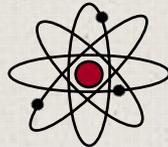
• **GROUNDWATER PUMPING RIGHTS SUPPORTS GROWTH**

• **MODERN AIR AND RAIL SVC, PLUS 'HUB AND SPOKE' INTERSTATE HIGHWAY SYSTEM**

FORT SAM HOUSTON - TAKE AWAY POINTS

- **NEW MISSION POTENTIALS**

- TRAINING SCHOOLS
- HEADQUARTERS
- ADMINISTRATION



- **BUILDABLE ACRES**

- 553 FORT SAM HOUSTON
- 777 CAMP BULLIS
- 1330 TOTAL ACRES

- **ENHANCED USE LEASE (EUL)**

- QUICK CONSTRUCTION WITHOUT MILCON FUNDS
- HISTORIC 500+KSF LEASED
- 200+ KSF AVAILABLE NOW

- **PRIVATIZATION SUCCESSES**

- ELECTRIC
- GUARD FORCE
- FAMILY HOUSING

- **INFORMATION TECHNOLOGY**

- STATE OF THE ART INFRASTRUCTURE
- CUTTING EDGE TECHNOLOGY
- PROVIDES LOW COST ENTERPRISE MANAGEMENT
- \$10M INFRASTRUCTURE UPGRADE ON-GOING

- **SAN ANTONIO HAS LARGEST RETIREE POPULATION**

- **FSH NATIONAL CEMETERY'S INTERMENT FREQUENCY IS 2ND ONLY TO ARLINGTON NATIONAL**

- **RICH HISPANIC CULTURE ENHANCES INTERNATIONAL MISSIONS**

CONCLUSION / WRAP-UP



FORT SAM HOUSTON & CAMP BULLIS