

European-based Forces

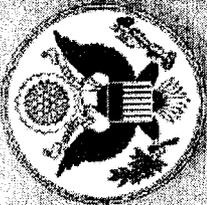
Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
(62)	(0)	0	0	(62)	(0)	0	(62)

ACTION:

- Realign Fort Hood, TX.
- Relocate a Brigade Combat Team (BCT) to Fort Carson, CO.
- Relocate a Unit of Employment (UEX) Headquarters to Fort Carson, CO.

KEY ISSUES IDENTIFIED:

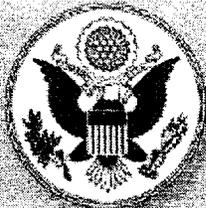
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Doctrinal Requirements

- Mech Inf Platoon
 - Offense: 4x6=24km²
 - Defense: 3x6=18km²
- Tank Platoon
 - Move: 2x10=20km²
 - Defend: 3x6=18km²
- Mech Inf Co
 - Attack: 5x10=50km²
 - Defend: 3x8=24km²
- Mech Inf Bn/TF
 - Offense: 4x17=68km²
 - Defense: 6x23=138km²
- Scout Platoon
 - Security: 5x27=135km²
- Cavalry Troop
 - Recon: 12x30=360km²
 - Security: 12x30=360km²
- FA Btry (155 SP)
 - Move: 3x5km=15km²
- FA Bn (155 SP)
 - Move: 3x15km=45km²

Fort Hood's primary
maneuver box is approx.
14x11 km



Staff Assessment

Deviation from Final Selection Criteria

	Military Value				Other			
Criterion	<u>C1</u>	C2	C3	C4	<u>C5</u>	C6	<u>C7</u>	<u>C8</u>
Deviation								

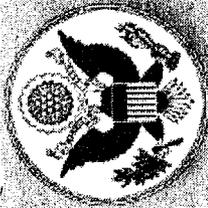
X=Deviation

- The Secretary did not deviate from the Final Selection Criteria or the Force Structure Plan.

MC

Sec. 10: Operational Army (IGPBS)

DoD Recommendation



A. Realign Fort Bliss, TX

Gain: Relocates Air Defense Artillery units to Fort Sill

Relocate 1st Armored Division and echelon above division units from Germany and Korea to Fort Bliss

B. Realign Fort Sill, OK

Gain: Relocates an artillery (Fires) brigade to Fort Bliss, TX

C. Realign Fort Hood, TX

Gain: Relocates a maneuver battalions, a support battalion, and aviation units to Fort Bliss, TX

D. Realign Fort Riley, KS

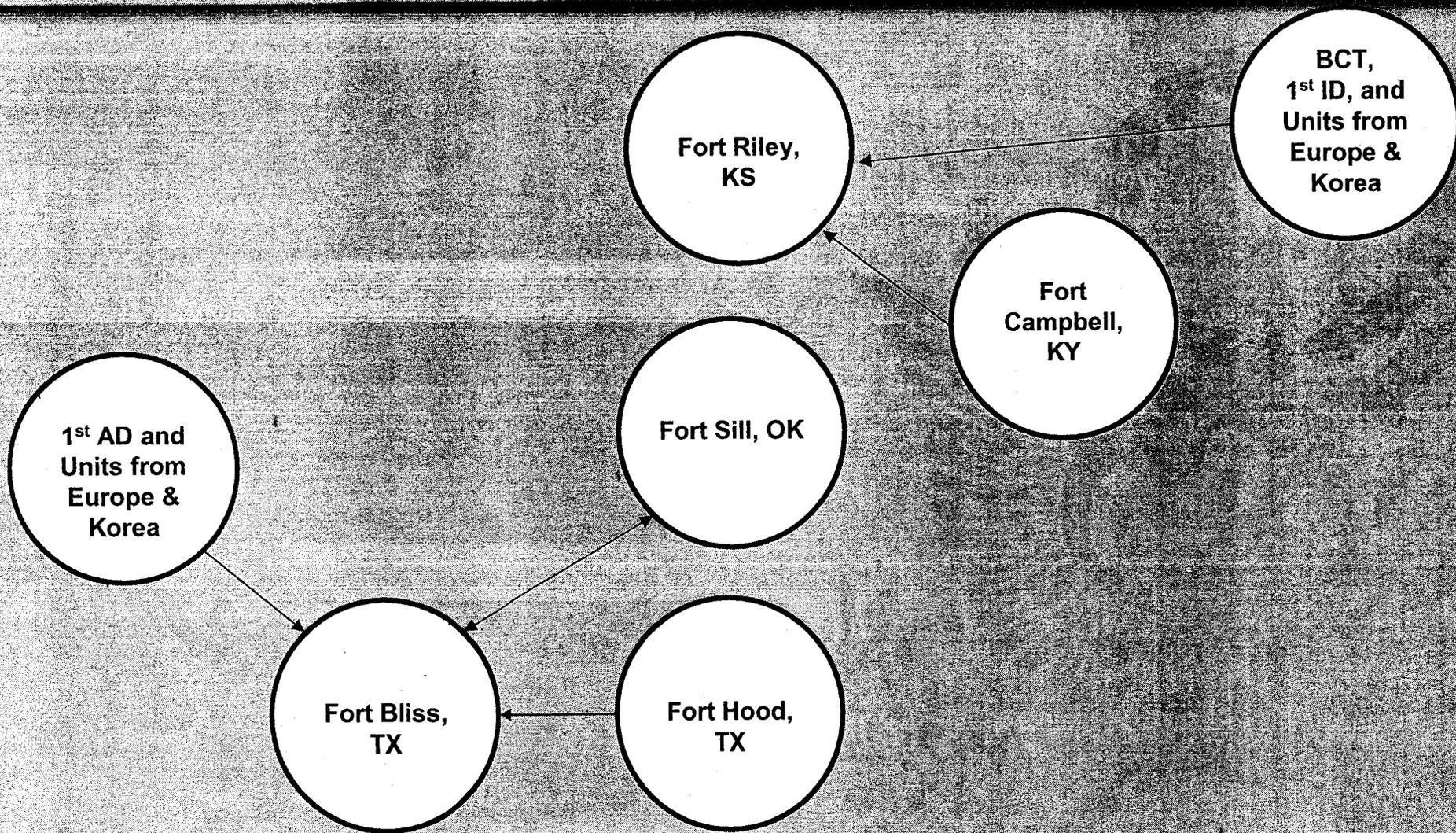
Gain: Inactivates various units, activates a Brigade Combat Team, and relocates 1st Infantry Division and various echelons above division units from Germany and Korea to Fort Riley, KS.

E. Realign Fort Campbell, NC

Gain: Relocates an attack aviation battalion to Fort Riley, KS.

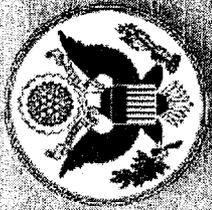


Sec. 10: Operational Army (IGPBS) DoD Recommendation



Sec. 10: Operational Army (IGPBS)

DoD Justification



- Ensures the Army has sufficient infrastructure, training, and ranges to meet the requirements to transform the operational Army as identified in the Twenty Year Force Structure Plan.
- Enhances home station training and readiness of the units at all installations
- COBRA
- \$3,946M - one time costs
- \$5,229M - Net cost
- Payback - Never pays back (294.7M Annual Recurring Cost)
- \$7826.7M - Cost 20- Year Net Present Value



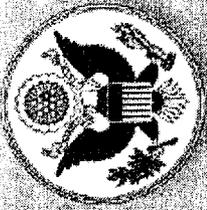
Sec. 10: Operational Army (IGPBS) DoD Justification

C2.

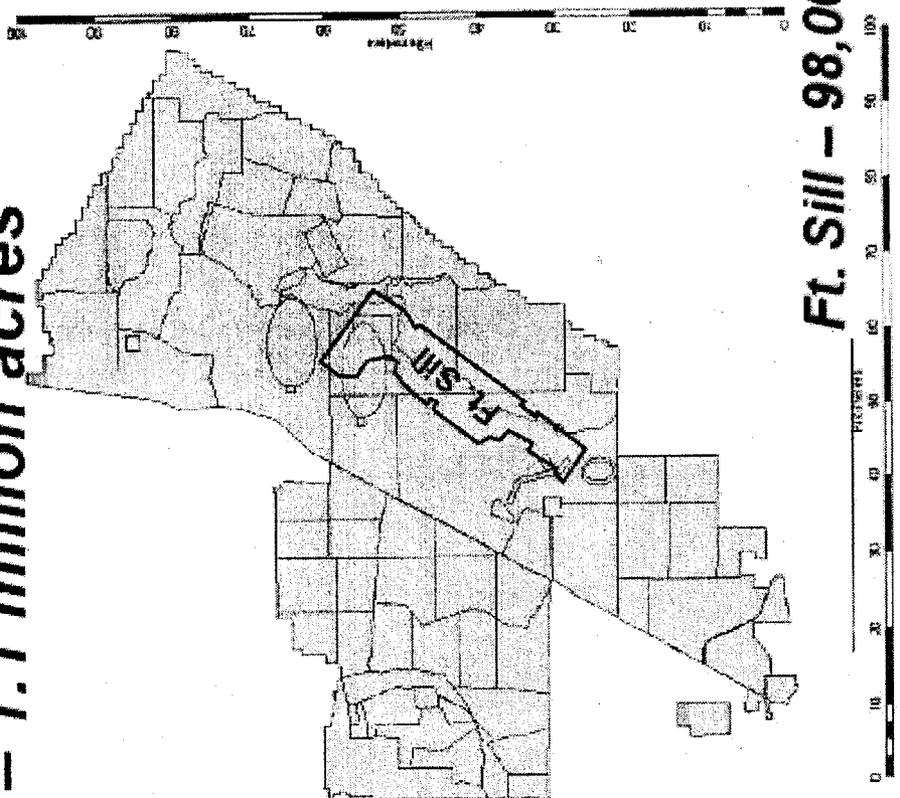
- Air Defense Artillery units at Fort Sill will be challenged to meet their wartime requirements for training and live-fire based and available ranges and maneuver space

C2

Sec. 10: Operational Army (IGPBS) DoD Recommendation



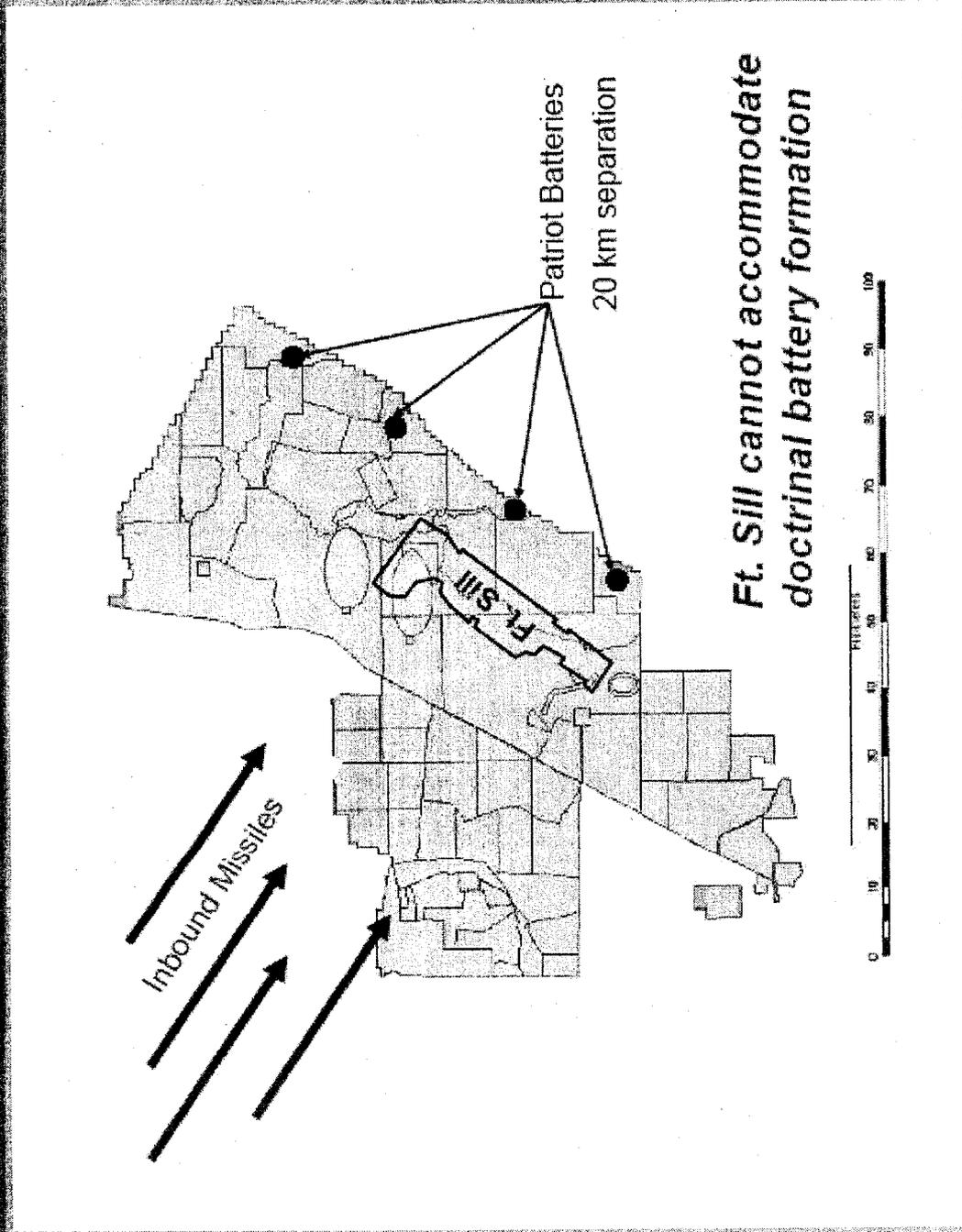
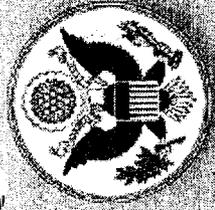
Ft. Bliss – 1.1 million acres



Ft. Sill – 98,000 acres

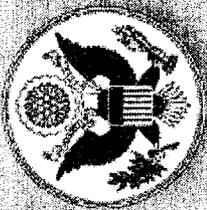
Data

Sec. 10: Operational Army (IGPBS) DoD Recommendation

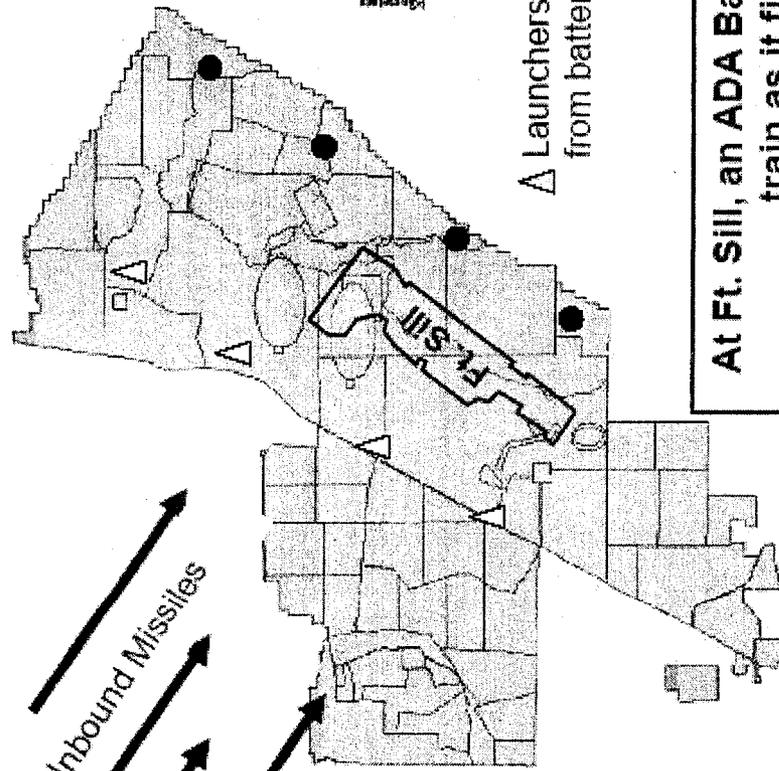
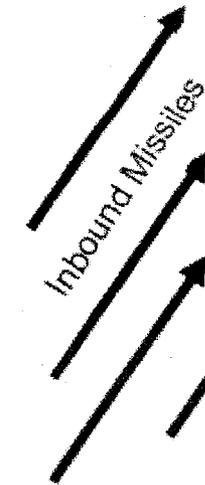


Data

Sec. 10: Operational Army (IGPBS) DoD Recommendation



It can at Ft. Bliss



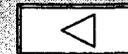
At Ft. Sill, an ADA Battalion cannot train as it fights.

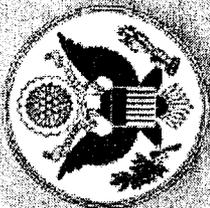
Data



Sec. 2: Fort Gillem - GA C5 Cost & Savings

COBRA DATA		
	DoD COBRA Run	Commission COBRA Run
One Time Cost	\$56.8 M	\$56.8 M
Net Implementation Cost/Savings	(\$85.5 M)	(\$62.9 M)
Annual Recurring Cost/Savings	(\$35.3 M)	(\$28.9 M)
Payback Period	1 year	1 year
Net Present Value at 2025 Cost/Savings	(\$421.5 M)	(\$338.2 M)





Supporting Slides

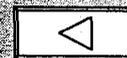
For Commission Discussion & Questions
During Final Deliberation



Sec. 2: Fort Gillem - GA

All Issues

ISSUE	DoD POSITION	COMMUNITY POSITION	R&A STAFF ASSESMENT
MISSION	POSTURED TO RESPOND TO ALL REQ'MTS	DISPERSES CRITICAL SYNERGY OF HQS	OPERATIONAL READINESS IMPROVES
HOMELAND DEFENSE	MILITARY VALUE IS ENHANCED FOR RELOCATING UNITS	DECADE OF SYNERGY DESTROYED	1 ST ARMY CENTRALLY LOCATED TO DEFEND HOMELAND
FUTURE REQUIREMENTS	ENHANCES VITAL LINKAGES	DEGRADES COMMAND & CONTROL	MORE CAPABILITY AT RECEIVING BASES
MILITARY VALUE WEIGHT	ONLY 10% OF MILITARY VALUE WEIGHT	USED AS PRIMARY MV DESCRIPTOR	WEIGHTS CALCULATED - 40 ATTRIBUTES
COST	CERTIFIED DATA AND CERTIFIED REQUIREMENTS MODELS	ACCURACY AND COMPLETENESS QUESTIONED	NO SIGNIFICANT VARIANCE FOUND
JOBS	SMALL IMPACT IN THE REGIONAL ECONOMY	HIGH UNEMPLOYMENT IN COUNTY	HIGH POTENTIAL FOR REUSE JOBS
INFRASTRUCTURE	MILITARY VALUE RANK CONSIDERS INFRASTRUCTURE	NEXT TO AIRPORT ENCLAVE FRAGMENTED	FIX ENCLAVE - INFRASTRUCTURE WILL FACILITATE REUSE
CLEANUP	CLEANUP TO INDUSTRIAL STDS IS ESTIMATED AT \$18M	CLEANUP TO REUSE STANDARD	INDUSTRIAL FACILITY - INDUSTRIAL REUSE IMMEDIATELY





BRAC CRITERIA

VALUE	ISSUE	DoD POSITION	COMMUNITY POSITION	R&A STAFF FINDINGS
1	MISSION			
2	CAPACITY	<p>MANEUVER ACRES EQUAL APPROX:</p> <p>992K at FORT BLISS</p> <p>332K AT FORT CARSON/PC</p> <p>168K AT FORT HOOD</p> <p>98K AT FORT SILL</p>	<p>FORT HOOD BELIEVES THAT ACREAGE DISCUSSION SHOULD BE FOCUSED ON QUALITY AS WELL AS QUANTITY; FORT BLISS CONCERNED ABOUT MANEUVER ACRES AND LIVE FIRE FOR ADA UNIT AT FORT SILL</p>	<p>FORT BLISS HAS BUILDABLE ACRES AND EXCESS MANEUVER ACRES TO SUPPORT THE GROWTH OF 11,500 SOLDIERS AND THEIR FAMILIES</p>
3	FUTURE CONTINGENCY			
4	COST			
5	COBRA COSTS	NEVER PAYS BACK		IGPBS INSIDE BRAC FACILITATES STATIONING OF UNITS IN SUPPORT OF THE 20 YEAR FORCE STRUCTURE PLAN
6	ECONOMIC IMPACT	REPATCHING OF SOLDIERS WILL HELP STABILIZE THE FORCE THROUGHOUT THE IMPLEMENTATION PERIOD	SOLDIERS TEMPORARILY STATIONED AT HOOD WILL LOSE MONEY IF ASKED TO SELL DUE TO LOSS OF 9K	REFLAGGING OF UNITS AND REPATCHING OPTIONS FOR SOLDIERS SUPPORTS STABILIZATION
7	COMMUNITY INFRASTRUCTURE	6 YEAR IMPLEMENTATION TIMELINE WHILE ALLOW FOR INFRASTRUCTURE DEVELOPMENT BOTH ON AND OFF POST AT BLISS	EL PASO CAN ABSORB INFLUX OF SOLDIERS	TIMING OF MOVES CRITICAL TO QOL ISSUES
8	ENVIRONMENT			



Fort Hood - TX

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
(5,071)	(65)	0	0	(5,071)	(65)	0	(5,136)

ACTION:

- **Realign Fort Hood, TX.**
- Relocate maneuver battalions, a support battalion, and aviation units to Fort Bliss, TX.

KEY ISSUES IDENTIFIED:

- Military concerned that movement of soldiers to Fort Bliss does not take full advantage of capacity of the training area and ranges at Hood.
- Community concerned that there is a loss of approximately 5,000 soldiers and their families from Fort Hood and that using '03 data distorts the current facts



Fort Bliss - TX

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
(0)	(0)	14,388	482	14,388	482	0	14,870

ACTION:

- **Realign Fort Bliss, TX**
- Relocate air defense artillery units to Fort Sill.
- Relocating 1st Armored Division from Germany and Korea to Fort Bliss, TX.
- **Realign Fort Sill, OK.**
- Relocate an artillery (Fires) brigade to Fort Bliss.
- Relocate maneuver battalions, a support battalion, and aviation units to Fort Bliss, TX.

KEY ISSUES IDENTIFIED:

- Military and Community concerned that maneuver acres at Fort Sill cannot adequately accommodate a Patriot brigade and allow it to train at its doctrinal differences. It cannot conduct live fire at Fort Sill.



Fort Sill - OK

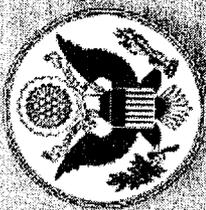
Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
(0)	(0)	1,055	44	1,055	44	0	1,099

ACTION:

- **Realign Fort Bliss, TX.**
- Relocate air defense artillery units to Fort Sill.
- **Realign Fort Sill, OK.**
- Relocate an artillery (Fires) brigade to Fort Bliss.

KEY ISSUES IDENTIFIED:

- Fort Bliss community concerned that maneuver acres at Fort Sill cannot adequately accommodate a Patriot brigade and allow it to train at its doctrinal differences. It cannot conduct live fire at Fort Sill



Fort Campbell - KY

Out	In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
	Mil	Civ	Mil	Civ		
(433)	0	0	(433)	(1)	0	(434)

ACTION:

- **Realign Fort Campbell, KY.**
- Relocate an attack aviation battalion to Fort Riley, KS.

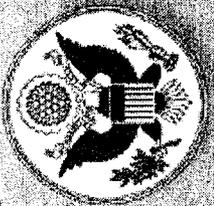
KEY ISSUES IDENTIFIED:

- None



Sec. 9: Maneuver Training All Issues

	ISSUE	DoD POSITION	COMMUNITY POSITION	COMMISSION STAFF FINDINGS
	<p>Infantry Brigade Combat Team (IBCT) activation at Fort Knox</p>	<p>The Army considered Fort Benning as a possible location for activating an IBCT. However, it was later determined this action was inconsistent with the Army's transformational objectives.</p>	<p>The Fort Benning community wants the Army to station a IBCT or other unit at Fort Benning</p>	
	<p>Armor Center & School Move From Fort Knox</p>	<p>It is the Army's intent to relocate from Fort Knox to Fort Benning all functions and activities currently associated with the Armor Center and School (see table)</p>	<p>Both Fort Knox and Fort Benning request clarification of Armor Center & School activities relocating to Fort Benning.</p>	
	<p>Armor School Fit Into Fort Benning</p>	<p>Fort Benning has the necessary capacity to effectively create the Maneuver Center. The Army has considered the maneuver / training area and range requirements of the Armor Center and School.</p>	<p>Fort Knox community expressed concern related ensuring that Armor training can continue to standard at Fort Benning.</p>	



Sec. 9: Maneuver Training Commission Staff Assessment

Deviation from Final Selection Criteria								
Criterion	Military Value				Other			
	C1	C2	C3	C4	C5	C6	C7	C8
Deviation								

X=Deviation



Fort Riley - KS

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
(0)	(0)	2,415	334	2,415	334	0	2,749

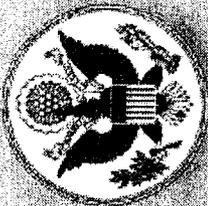
ACTION:

- **Realign Fort Riley, KS** by inactivating various units, activating a Brigade Combat Team (BCT) and relocating 1st Infantry Division units.
- **Realign Fort Campbell, KY.**
- Relocate an attack aviation battalion to Fort Riley, KS.

KEY ISSUES IDENTIFIED:

- Military community concerned about funding for rebuilding the airfield's associated equipment and infrastructure

Undistributed or Overseas Forces



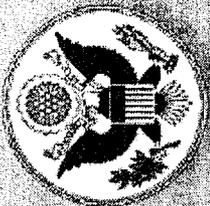
Out	In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
	Mil	Civ	Mil	Civ		
(12,380)	0	0	(12,380)	(0)	0	(12,380)

ACTION:

- Relocating 1st Armored Division from Germany and other personnel from Korea to Fort Bliss, TX and Fort Riley, KS

KEY ISSUES IDENTIFIED:

- Timing and synchronization with base infrastructure development



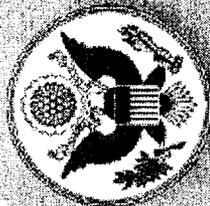
Staff Assessment

Deviation from Final Selection Criteria							
Criterion	Military Value					Other	
	<u>C1</u>	C2	C3	C4	<u>C5</u>	C6	<u>C7</u>
Deviation		x					<u>C8</u>

X=Deviation

C2

- With the exception of criterion 2, the Secretary did not deviate from the Final Selection Criteria or the Force Structure Plan.



SCHOOLS GROUP

- CHAPTER 1, SECTION 9 OF THE BILL FOR ARMY RECOMMENDATION NUMBER 20, TITLED **MANEUVER TRAINING.**
- CHAPTER 1, SECTION 50 OF THE BILL FOR ARMY RECOMMENDATION NUMBER 105, TITLED **SINGLE DRILL SERGEANT SCHOOL.**

18

Sec. 9: Maneuver Training DoD Recommendation

A. Maneuver Training

Realign Fort Knox, KY by relocating

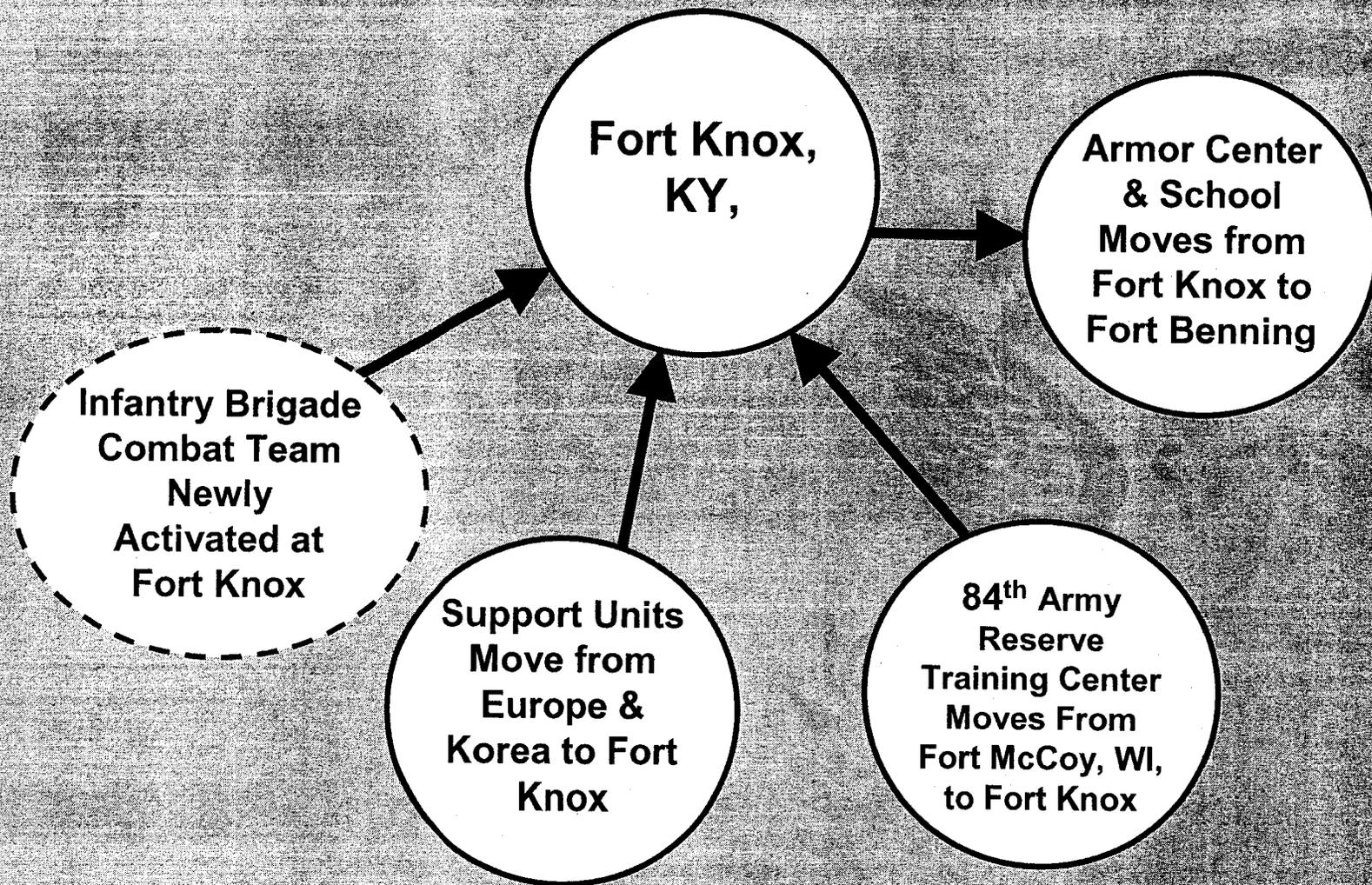
- Loss: The Armor Center and School to Fort Benning, GA, to accommodate the activation of an Infantry Brigade Combat Team (IBCT) at Fort Knox
- Gain: Relocate engineer, military police, and combat service support units from Europe and Korea to Fort Knox

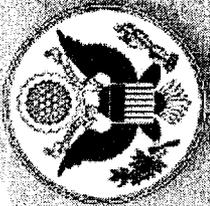
Realign Fort McCoy, WI, by relocating

- Gain: The 84th Army Reserve Regional Training Center to Fort Knox



Sec. 9: Maneuver Training Associated Installations





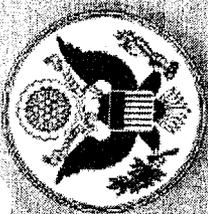
Sec. 9: Maneuver Training DoD Justification

- Creates at Fort Benning a Maneuver Center of Excellence for ground forces training and doctrine development.
- Consolidates at Fort Benning both Infantry and Armor One Station Unit Training (OSUT).

COBRA

- \$773M - One Time Costs
- \$948M - 20 Year Savings Net Present Value
- Payback - 5 Year
- Relocates 6,473 Military, 678 Civilians and 8,174 Students

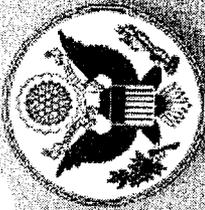




Sec. 9: Maneuver Training Issues Raised

- C1.
 - Infantry Brigade Combat Team (IBCT) Activation at Fort Knox
 - Armor Center & School Move From Fort Knox

- C2.
 - Armor School Fit Into Fort Benning



Sec. 9: Maneuver Training DoD Recommendation

A. Maneuver Training

Realign Fort Knox, KY by relocating

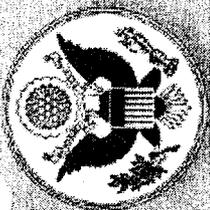
- Loss: The Armor Center and School to Fort Benning, GA, to accommodate the activation of an Infantry Brigade Combat Team (BCT) at Fort Knox
- Gain: Relocate engineer, military police, and combat service support units from Europe and Korea to Fort Knox

Realign Fort McCoy, WI, by relocating

- Gain: The 84th Army Reserve Regional Training Center to Fort Knox

Supporting Slides

For Commission Discussion & Questions
During Final Deliberation





Sec. 9: Maneuver Training

C5. Cost & Savings

COBRA DATA		
	DoD COBRA Run	Commission COBRA Run
One Time Cost	\$773 M	\$773 M
Net Implementation Cost at 2011	\$244M	\$244M
Annual Recurring Savings	\$123 M	\$123 M
Payback Period	5 Years	5 Years
Net Present Value at 2025 Savings	\$948M	\$948M



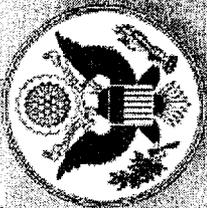


Sec. 9: Maneuver Training

C5. Cost & Savings

COBRA DATA			
	DoD Baseline	Staff Excursion	Staff Excursion without Mil Pers
One Time Cost	\$773M	\$773M	\$775M
Net Implementation Cost at 2011	\$244M	\$244M	\$832M
Annual Recurring Savings/Cost	Savings \$123M	Savings \$123 M	Cost \$7M
Payback Period	5 years	5 years	Never
Net Present Value at 2025	Savings \$948M	Savings \$948M	Cost \$869M





Sec. 9: Maneuver Training

C1. Brigade Combat Team Activation at Fort Knox

DoD Position:

- The Army identified Fort Benning as a planned location for activating a Brigade Combat Team (BCT) in addition to receiving the Armor School. However, during BRAC analysis Army force structure planning stationed the BCT at Fort Knox. Army indicated it will continue to consider Fort Benning in future unit-basing plans.

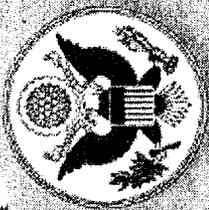
Community Position:

- The Fort Benning community wants the Army to station a BCT or other units at Fort Benning.

Commission Staff Assessment:

- The Army's pre-BRAC plans were revised during BRAC analysis to accommodate Army force structure planning which resulted in the BCT being located at Fort Knox. Army plans to include Fort Benning in future unit-basing alternatives.





Sec. 9: Maneuver Training

C1. Armor School Move from Fort Knox

DoD Position:

- It is the Army's intent to relocate from Fort Knox to Fort Benning all functions and activities currently associated with the Armor Center and School (see table)

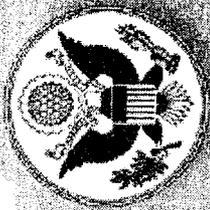
Community Position:

- Both Fort Knox and Fort Benning request clarification of Armor Center & School activities relocating to Fort Benning.

Commission Staff Assessment:

- All organizations belonging to the Armor Center and School Table of Distribution and Allowances (TDA) will move with the Armor Center and School to Fort Benning.
- For example, the School Support Brigade, The Armor Museum, the 2 Basic Combat Battalions.





Sec. 9: Maneuver Training

C2. Armor School Fit Into Fort Benning

DoD Position:

- Fort Benning has the necessary capacity to effectively create the Maneuver Center. The Army has considered the maneuver / training area and range requirements of the Armor Center and School.

Community Position:

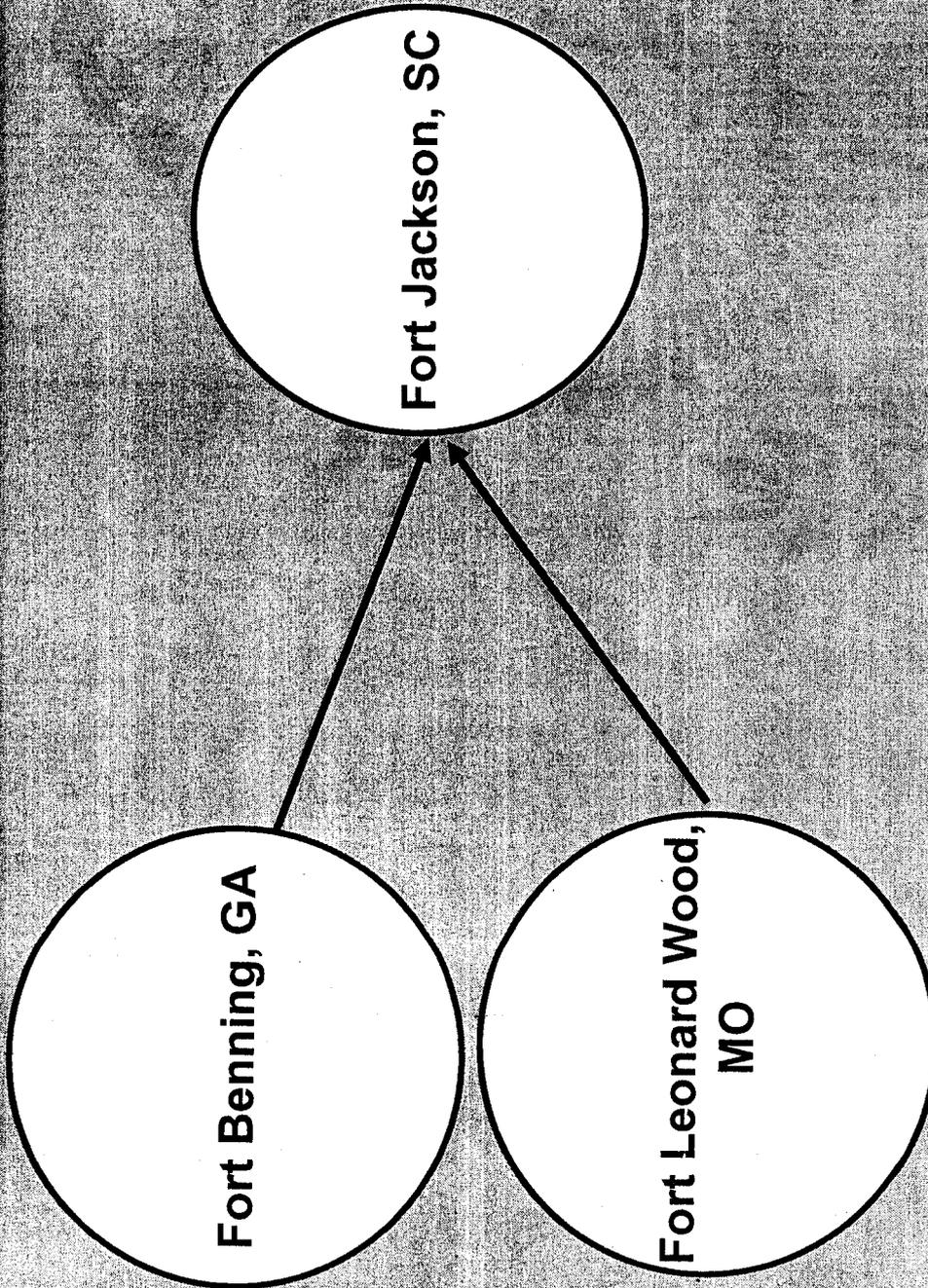
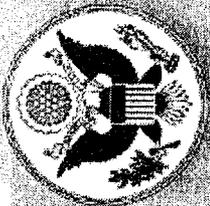
- Fort Knox community expressed concern related ensuring that Armor training can continue to standard at Fort Benning.

Commission Staff Assessment:

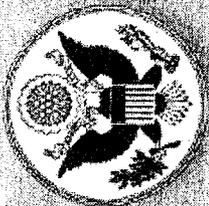
- Army analysis of training land at Fort Benning showed that all Armor Center and School organizations and functions will fit into Fort Benning.



Sec. 50: Single Drill Sergeant School Associated Installations



Sec. 50: Single Drill Sergeant School DoD Justification



- Fosters consistency, standardization, and training proficiency
- Enhances military value and supports the Army's force structure plan
- Supports Army Transformation by collocating training
- Improves training capabilities and eliminates excess capacity

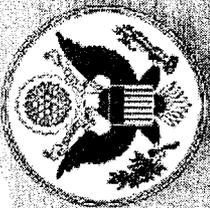
COBRA

- \$1.8M - one time cost
- (\$31.3 M) - 20-year Net Present Value
- Payback - 1 Year
- Relocates 300 Military and 4 Civilians

Chart

Supporting Slides

For Commission Discussion & Questions
During Final Deliberation

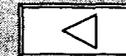


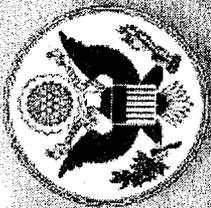


Sec. 50: Single Drill Sergeant School

2. Cost & Savings (C5)

COBRA DATA		
	DoD COBRA Run	COBRA Run Without military savings
One Time Cost	\$1.8 M	\$1.9 M
Net Implementation Cost (Savings)	(\$7.6M)	\$3.0 M
Annual Recurring Cost (Savings)	(\$2.5 M)	\$ 0.3 M
Payback Period	1 Year	Never
Net Present Value at 2025	(\$31.3 M)	\$6.0 M





Sec. 50: Single Drill Sergeant School Manpower Reconciliation

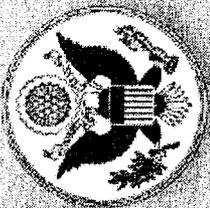
	<u>Ben</u>	<u>FLW</u>	<u>JAX</u>
MSN			
Mil	-15	-18	+33
Stu	<u>-95</u>	<u>-153</u>	<u>+248</u>
Tot	-110	-171	+281
BOS			
Mil	-9	-10	-13
Civ	<u>-2</u>	<u>-2</u>	<u>+11</u>
Tot all	-121	-183	+279



Sec. 50: Single Drill Sergeant School

All Issues

ISSUE	DoD POSITION	COMMUNITY POSITION	R&A STAFF FINDINGS
MISSION	None	None provided	No issues
HOMELAND DEFENSE	None	None provided	No issues
FUTURE REQUIREMENTS	None	None provided	No issues
MILITARY VALUE WEIGHT	None	None provided	No issues
COST	None	None provided	No issues
JOBS	None	None provided	No issues
INFRASTRUCTURE	None	None provided	No issues
CLEANUP	Air Conformity and New Source Review required.	None provided	Concur. Cost for actions is included in estimate.

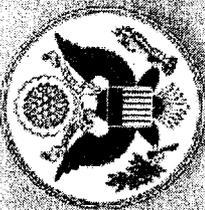


Sec. 50: Single Drill Sergeant School Staff Assessment

Deviation from Final Selection Criteria							
Criterion	Military Value					Other	
	C1	C2	C3	C4	C5	C6	C7
Deviation							

X=Deviation

- The Secretary did not deviate from the Final Selection Criteria or the Force Structure Plan.



RESERVE COMPONENT TRANSFORMATION GROUP

CHAPTER 1, SECTIONS 11 - 49, OF THE BILL FOR
ARMY RECOMMENDATIONS 25 - 103, RC
TRANSFORMATION, RELATING TO THE FOLLOWING:

Alabama, Arizona, Arkansas, California, Connecticut,
Delaware, Georgia, Hawaii, Illinois, Indiana, Iowa, Kentucky,
Louisiana, Maryland, Massachusetts, Michigan, Minnesota,
Missouri, Montana, Nebraska, New Hampshire, New Jersey,
New Mexico, New York, North Carolina, North Dakota, Ohio,
Oklahoma, Oregon, Pennsylvania, Puerto Rico, Rhode Island,
Tennessee, Texas, Vermont, Washington, West Virginia,
Wisconsin and Wyoming

