2005 Defense Base Closure and Realignment Commission Report

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Appendix A

Abbreviations

Abbreviation	Translation
AAP	Army Ammunition Plant
AC	Active Component
AD	Army Depot
AFAA	Air Force Audit Agency
AFB	Air Force Base
AFEWES	Air Force Electronic Warfare Evaluation Simulator
AFMC	Air Force Materiel Command
AFRC	Armed Forces Reserve Center
AFRES	Air Force Reserve
AFRL	Air Force Research Laboratory
AGB	Air Guard Base
AGS	Air Guard Station
ALC	Air Logistics Center
AMC	Army Materiel Command
AMSA	Area Maintenance Support Activity
ANG	Air National Guard
ARNG	Army National Guard
AR	Army Reserve
ARB	Air Reserve Base
ARC	Air Reserve Component
ARL	Army Research Laboratory
ARS	Air Reserve Station
AS	Air Station
ASA (I&E)	Assistant Secretary of the Army for Infrastructure and Environment
ASD	Assistant Secretary of Defense
ASIP	Army Stationing and Installation Plan
ASO	Aviation Supply Office
AT&L	Acquisition, Technology, and Logistics
ATCOM	Aviation Troop Command
BAH	Basic Allowance for Housing
BCT	Brigade Combat Team

BCEG .....Base Closure Executive Group (Air Force)

BDE .....Brigade

BEA.....Bureau of Economic Analysis

BLS.....Bureau of Labor Statistics

BOS.....Base Operating Support

BRAC.....Base Realignment and Closure process (see also DBCRC)

BSAT.....Base Structure Analysis Team

BSDB .....Base Structure Data Base

BSEC.....Base Structure Evaluation Committee

C4I .....Command, Control, Communications, Computers, and Intelligence

C4ISR .....Command, Control, Communications, Computers, Intelligence, Surveillance and Reconnaissance

CD.....Chemical Depot

CECOM .....Communications and Electronics Command

CERCLA .....Comprehensive Environmental Response, Compensation and Liabilities Act

CFR.....Code of Federal Regulations

CHAMPUS .....Civilian Health and Medical Program of the Uniformed Services

CIRF .....Centralized Intermediate Repair Facility

CINC .....Commander-in-Chief

COBRA .....Cost of Base Realignment Actions

CONUS.....Continental United States

CSEI .....Cumulative Scenario Environmental Impacts

DASA (IA) .....Deputy Assistant Secretary of the Army, Infrastructure Analysis

DASD.....Deputy Assistant Secretary of Defense

DBCRC .....Defense Base Closure and Realignment Commission (see BRAC)

DCMC.....Defense Contract Management Command

DCS.....Deputy Chief of Staff

DERA.....Defense Environmental Restoration Account

DIA .....Defense Intelligence Agency

DIS .....Defense Investigative Service

DISA .....Defense Information Systems Agency

DISC .....Defense Industrial Supply Center

DLA .....Defense Logistics Agency

DLR.....Depot Level Reparable

DLSC .....Defense Logistics Services Center

DOC .....Department of Commerce

DOD .....Department of Defense

DOD IG .....Department of Defense, Inspector General

DOE .....Department of Energy

DOI .....Department of the Interior

DON .....Department of the Navy

DPSC .....Defense Personnel Support Center

DRMS .....Defense Reutilization and Marketing Service

DSCC .....Defense Supply Center Columbus, OH

DSCP .....Defense Supply Center Philadelphia, PA

DSCR.....Defense Supply Center Richmond, VA

DSDC .....DLA Systems Design Center

E&T .....Education and Training Joint Cross-Service Group

ECS .....Expeditionary Combat Support

EDA .....Economic Development Administration

EFA NW .....Engineering Field Activity Northwest

EFA NE.....Engineering Field Activity Northeast

EIG .....Engineering Installation Group

EIS.....Environmental Impact Statement

EIT .....Economic Impact Tool

EOH.....Executive Office, Headquarters

EOP.....Executive Office of the President

EPA .....Environmental Protection Agency

FAC .....Facility Analysis Category

FCS .....Future Combat Systems Program

FISC .....Fleet and Industrial Supply Center

FORSCOM .....Forces Command

FPS .....Facility Planning System

FSC .....Federal Supply Classes

GAO .....Government Accountability Office

GSA .....General Services Administration

H&SA.....Headquarters and Support Activities Joint Cross-Service Group

HQ .....Headquarters

HQDA .....Headquarters, Department of the Army

I&E .....Installations and Environment

IAP .....International Airport

IC&AD .....Investigations Control and Automation Directorate

ICP .....Inventory Control Point

IEC .....Infrastructure Executive Council

IGPBS .....Integrated Global Presence Basing Study

IMA .....Installation Management Agency

IND .....Industrial Joint Cross-Service Group

INT.....Intelligence Joint Cross-Service Group

ISG.....Infrastructure Steering Group

ISSC .....Information Systems Software Command

IUSS .....Integrated Undersea Surveillance System

ISG .....Infrastructure Steering Group

IVT .....Installation Visualization Tool

JPAT .....Joint Process Action Team

JCS .....Joint Chiefs of Staff

JCSG .....Joint Cross-Service Group

JAST .....Joint Action Scenario Team

LANTIRN .....Low Altitude Navigation and Targeting Infrared System (Night)

LSC .....Logistics Support Center

LMI .....Logistics Management Institute

LOS.....Line of Sight

MACOM .....Major Command

MAP .....Municipal Airport

MCAF .....Marine Corps Air Facility

MCAS .....Marine Corps Air Station

MCB .....Marine Corps Base

MCI .....Mission Compatibility Index

MCLB .....Marine Corps Logistics Base

MCRD.....Marine Corps Recruiting Depot

MED.....Medical Joint Cross-Service Group

MHPI .....Military Housing Privatization Initiative

MILCON .....Military Construction

MILDEP .....Military Department (Army, Navy/Marines, Air Force)

MODA .....Multiple Objective Decision Analysis Model

MOS .....Military Occupational Skills

MSA .....Metropolitan Statistical Area

MV .....Military Value

MVA .....Military Value Analysis

MVI .....Military Value of Installations

MVP .....Military Value Portfolio

NAAQS .....National Ambient Air Quality Standard

NADEP .....Naval Aviation Depot

NAES .....Naval Aviation Engineering Station

NAF .....Naval Air Facility

NAS .....Naval Air Station

NATSF .....Naval Air Technical Services Facility

NAVAIR .....Naval Air Systems Command

NAVFAC .....Naval Facility

NAVMASSO .....Naval Management Systems Support Office

NAVSEA .....Naval Sea Systems Command

NAWC .....Naval Air Warfare Center

NBDL .....Naval Biodynamics Laboratory

NCCOSC .....Naval Command, Control, and Ocean Surveillance Center

NCR .....National Capital Region

NEPA.....National Environmental Policy Act

NESEC .....Naval Electronic Systems Engineering Center

NETC .....Naval Education and Training Center

NGA.....National Geospatial Intelligence Agency

NHRC .....Naval Health Research Center

NISE .....Naval In-Service Engineering

NISMC .....Naval Information Systems Management Center

NMRI .....Naval Medical Research Institute

NPRDC .....Navy Personnel Research and Development Center

NPS .....Nuclear Power School

NPV .....Net Present Value

NRC .....Naval Reserve Center

NRD .....Naval Recruiting District

NRF.....North Atlantic Treaty Organization (NATO) Response Force

NRL .....Naval Research Laboratory

NSB .....Naval Submarine Base

NSWC .....Naval Surface Warfare Center

NSY .....Naval Shipyard

NTC .....Naval Training Center

NTTC .....Naval Technical Training Center

NUWC .....Naval Undersea Warfare Center

NWAD .....Naval Warfare Assessment Division

NWS .....Naval Weapons Station

ODIN .....Online Data Interface

OEA .....Office of Economic Adjustment

OGC .....Office of the General Counsel

OLF.....Outlying Field

OMB .....Office of Management and Budget

ONR .....Office of Naval Research

OSD .....Office of the Secretary of Defense

OT&E .....Operational Test and Evaluation

PAA .....Primary Aircraft Authorizations

PEO .....Program Executive Office

PG .....Proving Ground

POTUS .....President of the United States

PPI.....Public-Private Initiative

PPV .....Public-Private Venture

PWC .....Public Works Center

R&A.....Research and Analysis

R&D .....Research and Development

RC .....Reserve Component

RC (ARNG).....Readiness Center, US Army National Guard

RC PAT .....Reserve Component Process Action Team

RC (USAR).....Reserve Center, US Army Reserve

RDAT&E .....Research, Development, Acquisition, Testing, and Evaluation

RDT&E .....Research, Development, Test, and Evaluation

REDCAP .....Real-Time Digitally Controlled Analyzer Processor

REDCOM .....Readiness Command

ROI .....Return on Investment

ROI .....Region of Influence

RPLANS .....Real Property Planning and Analysis System

RRC .....Regional Readiness Command

S&S.....Supply and Storage Joint Cross-Service Group

SAILS .....Strategic Analysis of Integrated Logistics Systems

SECDEF .....Secretary of Defense

SDIV .....Southern Division

SIMA .....Shore Intermediate Maintenance Activity

SIOP .....Single Integrated Operational Plan

SPAWAR .....Space and Naval War Systems Command

SRF .....Ship Repair Facility

SRG .....Senior Review Group

SSEI .....Scenario Summary of Environmental Impacts

SSN .....Attack Submarine, Nuclear-Powered

SSBN.....Submarine, Ballistic Missile, Nuclear-Powered

STRICOM .....Simulation, Training, and Instrumentation Command

SUPSHIP .....Supervisors of Shipbuilding, Conversion and Repair

TABS .....The Army Basing Study

TAG .....The Adjutant General

TC .....Transition Coordinator

TECH .....(or TJCSG) Technical Joint Cross-Service Group

TRADOC .....Training and Doctrine Command

TRICARE.....Tri-service (and dependent) health care coverage program

UAV .....Unmanned Aerial Vehicle

UCAV .....Unmanned Combat Aerial Vehicle

UPT .....Undergraduate Pilot Training

USAAA .....United States Army Audit Agency

USA.....United States Army

USAF .....United States Air Force

USAR.....United States Army Reserve

USC .....United States Code

USD .....Under Secretary of Defense

USD (AT&L) .....Under Secretary of Defense (Acquisition, Technology, and Logistics)

USMC.....United States Marine Corps

USN .....United States Navy

WDIV .....Engineering Field Division West

WPSTA .....Weapons Station

APPENDIX B

TERMS AND DEFINITIONS USED IN THE 2005 BRAC PROCESS

20-YEAR NET PRESENT VALUE (SEE NET PRESENT VALUE)

ACCOUNT

The Department of Defense Base Closure Account 2005 established by section 2906A of the Defense Base Closure and Realignment Act of 1990 (P.L. 101-510), as amended. The legislation authorizing the 2005 BRAC round also authorized the use of this specialized account, which was designed by Congress to ensure that BRAC-related revenues are used only to pay for BRAC-related expenditures, and not other ordinary governmental or DoD expenditures. *(source: Base Closure Law, Section 2910(1))*

ACTION

The activities necessary to implement final and approved recommendations of the Commission to close or realign military installations. Actions can include the acquisition of such land, the construction of such replacement facilities, the performance of such activities, and the conduct of such advance planning and design as may be required to transfer functions from a military installation being closed or realigned to another military installation. An "action" is also frequently referred to as a "BRAC action" or "Final Action." *(source: Base Closure Law, Section 2905(a)A)*

ANNUAL SAVINGS/ANNUAL RECURRING SAVINGS

Savings that are expected to occur annually after the costs of implementing a BRAC action have been offset by savings. Sometimes these savings take the form of additional resources that can be spent on other priorities, and other times they are in the form of future cost avoidances. *(source: Government Accountability Office, GAO-05-785, Military Bases)*

BASE CLOSURE LAW

The provisions of Title II of the Defense Authorization Amendments and Base Closure and Realignment Act (Pub. L. 100-526, 102 Stat.2623, 10 U.S.C. S 2687 note) or the Defense Base Closure and Realignment Act of 1990 (Pub. L. 100-526, Part A of Title XXIX of 104 Stat. 1808, 10 U.S.C. S 2687 note).
(source: Department of Defense, http://www.defenselink.mil/brac/definitions_brac2005.html)

BASE CLOSURE EXECUTIVE GROUP (BCEG)

The Secretary of the Air Force chartered the Base Closure Executive Group to advise and assist him in developing BRAC recommendations. The BCEG comprised 12 senior military and civilian executives. *(source: Department of Defense, May 13, 2005, BRAC Report)*

BRAC

"BRAC" is an acronym that stands for "Base Realignment and Closure." It refers to the process the Department of Defense (DoD) has used to reorganize its installation infrastructure to more efficiently and effectively support its force structure, increase operational readiness and facilitate new ways of doing business. BRAC is also frequently used colloquially to refer to the Defense Base Closure and Realignment Commission as the "BRAC Commission," even though the Commission's

initials are technically "DBCRC." Thus, "BRAC" by itself refers to the DoD part of the base closure process, but "BRAC Commission" refers to the independent Defense Base Closure and Realignment Commission.
(source: 2005 Commission; Department of Defense, http://www.defenselink.mil/brac/definitions_brac2005.html)

BRAC Report

The Final Report to the President containing the Commission's findings and conclusions, based on a review and analysis of the Secretary of Defense recommendations. Unless the BRAC Report is rejected by either the President or Congress on an all-or-nothing basis, the Commission's final recommendations contained within the Report become law. *(source: Base Closure Law)*

Candidate recommendation

A scenario that a joint cross-service group or military department has formally analyzed against all eight selection criteria and which it recommends to the Infrastructure Steering Group and Infrastructure Executive Council respectively for approval by the Secretary of Defense. A joint cross-service group candidate recommendation must be approved by the Infrastructure Steering Group, the Infrastructure Executive Council, and the Secretary of Defense before it becomes a DoD recommendation. A military department candidate recommendation must be approved by the Infrastructure Executive Council and the Secretary of Defense before it becomes a DoD recommendation. *(source: Department of Defense, http://www.defenselink.mil/brac/scenario-tracker/scenario-tracker.html)*

CERCLA

The Comprehensive Environmental Response, Compensation, and Liability Act, also known as the Superfund, is the legal framework for the identification, restoration, and transfer of contaminated property. In 1986, CERCLA was revised to require federal agencies to comply with CERCLA in the same manner as everyone else. This amendment also included certain standards that must be met prior to the transfer of federal property. In 1992, CERCLA was amended to clarify that property could be transferred when a remedial action is in place and operating pursuant to an approved remedial design. This allows the transfer prior to complete remediation of contamination. *(source: 2005 BRAC Commission)*

CERFA

The Community Environmental Response Facilitation Act, which became law in October 1992, amends the statutory language of CERCLA Section 120(h) which deals with the transfer of federal property. CERFA contains provisions for the expedited identification and transfers of uncontaminated parcels at closing bases while long-term cleanup of contaminated parcels continues. *(source: 2005 BRAC Commission)*

Certified data

P.L. 101-510, section 2903 (c)(5), requires specified DoD personnel to certify to the best of their knowledge and belief that information provided to the Secretary of Defense or the 2005 Defense Base Closure and Realignment Commission concerning the realignment or closure of a military installation is accurate and complete. *(source: Department of Defense, http://www.defenselink.mil/brac/definitions_brac2005.html)*

Changes as a percent of employment (see also Total economic impact)

The result of dividing total job changes by economic area employment. The resulting calculation is a quantitative measure of how much a region's job or employment base will be affected by a particular BRAC action. *(source: 2005 Commission)*

Clean Air Act

The Clean Air Act refers to statutes and federal regulations upon which the nation's air pollution control program is based. The program is carried out by the Environmental Protection Agency and state regulatory programs. The program is based primarily on the 1970 version of the Act. The most recent comprehensive amendments were made in 1990. *(source: 1995 Commission Report)*

Close/Closure

A BRAC action in which all missions or activities of a certain installation have ceased or have been relocated. All personnel positions (military, civilian, and contractor) will either be eliminated or relocated, except for personnel required for caretaking, conducting any ongoing environmental cleanup and disposal of the base, or remaining in authorized enclaves. *(source: Department of Defense, http://www.defenselink.mil/brac/definitions_brac2005.html)*

Close, Except

The vast majority of the missions at an installation will cease or be relocated. Almost all military, civilian, and contractor personnel jobs will be either eliminated or relocated. All but a small portion of the base will be declared excess, and the property disposed. The small portion retained will often be facilities in an enclave for use by the reserve components, or a specialized facility that is expensive and/or difficult to rebuild elsewhere. Generally, active component management of the base will cease. Outlying, unmanned ranges or training areas retained for reserve component use do not count against the small portion retained. Closure (missions ceasing or relocating) and property disposal are separate actions under Public Law 101-510. *(source: 1995 Commission Report)*

COBRA

An acronym for the Cost of Base Realignment Actions model, which is an analytical tool for estimating the costs and savings associated with the execution of a realignment or closure action. COBRA provides a consistent and auditable method of evaluating and comparing different courses of proposed actions in terms of the resulting economic impacts for those costs and savings measured in the model. The model calculates the one-time costs, annual recurring costs/savings, return on investment, and 20-year net present value of each action. *(source: 1995 Commission Report and COBRA Users Manual)*

COBRA Application

This is the actual software (computer program) which processes data and performs "COBRA runs," or data analysis. *(source: 2005 Commission)*

Commission

The independent Commission established by section 2902 of the Defense Base Closure and Realignment Act of 1990, as amended (P.L. 101-510). The formal name of the Commission is the "Defense Base Closure and Realignment Commission" (DBCRC). However, it is common for the DBCRC to be referred to colloquially as the "BRAC Commission." Commissions are usually specified further by the year in which they operated and issued their final recommendations. Thus, the 2005 BRAC Commission had nine Commissioners, while the 1991, 1993, and 1995 Commissions had eight Commissioners, and the 1988 Commission had twelve. *(source: Base Closure Law; 2005 Commission)*

Community preference

Section 2914(b)(2) of BRAC requires the Secretary of Defense to consider any notice received from a local government in the vicinity of a military installation that the local government would approve of the closure or realignment of the installation. *(Department of Defense, http://www.defenselink.mil/brac/definitions_brac2005.html)*

Congressional Defense Committees

The Committees and Subcommittees on Armed Services and Appropriations of the House of Representatives and the Senate, which authorize and appropriate funding for the Department of Defense. *(Base Closure Statute; 2005 Commission)*

Counties

The legal districts into which a state is divided. These districts may include geographic areas such as cities, boroughs, or municipalities. *(source: 2005 Commission)*

Data certification

Section 2903 (c)(5) of the base closure law requires specified DoD personnel to certify to the best of their knowledge and belief that information provided to the Secretary of Defense or the 2005 Commission concerning the realignment or closure of a military installation is accurate and complete.
(source: Department of Defense, http://www.defenselink.mil/brac/definitions_brac2005.html)

Disestablish

Term used to describe a planned action which eliminates missions, units, or activities. Fighter wings are inactivated, and/or a mission at a base is terminated. In some cases, a "disestablished" mission does not directly translate into lost jobs for a community because the personnel are simply reassigned to new or different missions at the same installation. *(source: Department of Defense; 1995 Commission Report)*

Economic area

An area or region of influence assigned to each installation for BRAC 2005. DoD used the Office of Management and Budget's definitions for Metropolitan Statistical Areas (MSAs), Micropolitan Statistical Areas (MISAs), or Metropolitan Division as its economic areas in BRAC 2005. *(source: 1995 Commission Report; 2005 Commission)*

Economic Development Administration

The EDA, which is a part of the Department of Commerce, is authorized to provide economic development grants to help communities implement their economic development plans. The EDA's grants and technical assistance are particularly important for communities which have experienced a base closure or significant realignment. *(source: 1995 Commission Report)*

Employment

Total employment (total number of jobs, both part-time and full-time jobs) in the economic area in calendar year 2002, the latest year available when the BRAC 2005 Economic Impact Tool was developed. Employment data are compiled by the Department of Commerce's Bureau of Economic Analysis. *(source: 2005 Commission)*

Enclave

A smaller section of a military installation that remains intact after part is closed or realigned and that will continue with its current role and functions subject to specific modifications. *(source: 1995 Commission Report)*

Force Structure/Force Structure Plan

Numbers, size, and composition of the units that make up the U.S. defense forces; e.g., divisions, ships, air wings, aircraft, tanks. *(source: Department of Defense, http://www.defenselink.mil/brac/definitions_brac2005.html)*

Gain, Receiving Base

A base which receives additional missions, units, or activities that are being relocated from a closing or realigning base. In cases where the base is both gaining and losing missions, the base is a gainer or receiving base if it will experience a total net increase of military and civilian personnel. *(source: Department of Defense; 1995 Commission Report)*

Inactivate, Mothball, Layaway

Terms used when retention of facilities and real estate at a closing or realigning base is necessary to meet the future mobilization, surge, or contingency needs of the Department of Defense. Bases, or portions of bases, that are considered mothballed will not be excessed and disposed. It is possible they could be leased for interim economic uses. Congress sharply limited the ability of the Department to inactivate bases during the 2005 BRAC round. *(source: Department of Defense; 1995 Commission Report; 2005 Commission)*

In Civ

The number of civilian personnel authorizations relocating into the installation from another economic area. *(source: Department of Defense, May 13, 2005, BRAC Report)*

In Mil

The number of military personnel authorizations relocating into the installation from another economic area. *(source: Department of Defense, May 13, 2005, BRAC Report)*

Indirect Changes

The sum of estimated indirect and induced job changes in the community associated with the change in total direct jobs.

- Indirect job changes are the net gain or loss of local non-government jobs supporting installation material, service, and infrastructure needs, such as local motor pool parts distributors or base operations support (BOS) contractors.
- Induced job changes are the net addition or loss of local non-government jobs in industries that provide goods or services to the households of direct or indirect installation employees. Examples are local grocery stores, retail stores, and restaurants.

(source: Department of Defense, May 13, 2005, BRAC Report)

Infrastructure Executive Council (IEC)

One of two senior groups established by the Secretary of Defense to oversee and operate the BRAC 2005 process. The Infrastructure Executive Council, chaired by the Deputy Secretary of Defense, and composed of the Secretaries of the Military Departments and their Chiefs of Services, the Chairman of the Joint Chiefs of Staff, and the Under Secretary of Defense for Acquisition, Technology and Logistics (or USD (AT&L)), was the policy-making and oversight body for the entire DoD portion of the BRAC 2005 process.
(source: Department of Defense, http://www.defenselink.mil/brac/definitions_brac2005.html)

Infrastructure Steering Group (ISG)

The subordinate of two senior groups established by the Secretary of Defense to oversee and operate the DoD portion of the BRAC 2005 process. The Infrastructure Steering Group, chaired by the Under Secretary of Defense for Acquisition, Technology and Logistics (i.e., USD (AT&L)), and composed of the Vice Chairman of the Joint Chiefs of Staff, the Military Department Assistant Secretaries for installations and environment (I&E), the Service Vice Chiefs, and the Deputy Under Secretary of Defense for Installations & Environment (i.e., DUSD (I&E)), oversaw joint cross-service analyses of common business-oriented functions and ensured the integration of that process with the Military Department and Defense Agency specific analyses of all other functions. *(source: Department of Defense, http://www.defenselink.mil/brac/definitions_brac2005.html)*

Installation, (AKA Facility or Base)

A military base, camp, post, station, yard, center, homeport facility for any ship, or other activity under the jurisdiction of the Department of Defense, including leased space, that is controlled by, or primarily supports, DoD's activities. *(Source: Base Closure Law)*

Joint Process Action Team (JPAT)

An entity created by the Department of Defense to assist the Department with the 2005 BRAC process. The Department established four Joint Process Action Teams (JPATs). Each JPAT (named for the selection criterion on which it worked) was tasked to develop procedures, analytical tools, and databases to facilitate a common analytical approach to the four nonmilitary value selection criteria. JPAT 5 focused on the Cost of Base Realignment Actions (COBRA) model and was chaired by the Army. JPAT 6, Economic Impact, was chaired by the Office of the Secretary of Defense; JPAT 7, Community Infrastructure Impact, was chaired by the Air Force; and JPAT 8, Environmental Impact, was chaired by the Navy. *(source: Department of Defense, May 13, 2005, BRAC Report)*

Losing installation

An installation from which missions, units, or activities would cease or be relocated pursuant to a closure or realignment recommendation. An installation can be a losing installation for one recommendation and a receiving installation for a different recommendation. *(source: Government Accountability Office, GAO-05-785 Military Bases)*

Metropolitan Division

A Metropolitan Division, in general, is smaller than a metropolitan statistical area (MSA). A Metropolitan Division is a portion of an MSA whose core population is at least 2.5 million, which has been subdivided to form smaller groupings of counties. In the latest redefinition round (November 2004), OMB identified 29 Metropolitan Divisions in the United States and Puerto Rico. *(source: 2005 Commission)*

Metropolitan Statistical Area (MSA)

The U.S. Office of Management and Budget (OMB), under the White House, develops standards that define metropolitan and micropolitan statistical areas (MSAs and MISAs) for the purpose of collecting demographic and economic data, based on a combination of population density and commuter patterns. The basic components of these areas are counties or county-equivalents, such as cities, municipalities, or townships. *(source: 2005 Commission)*

An MSA must have at least one urban area with at least 50,000 people, plus adjacent counties that have strong social and economic integration with the core, as measured by commuting patterns. In the latest redefinition round (November 2004), OMB identified 369 MSAs in the United States and Puerto Rico. *(source: 2005 Commission)*

Micropolitan Statistical Area (MISA)

An MISA has a definition similar to that of an MSA except that it has a smaller urban area as its core (population of 10,000 to 50,000 people). In the latest redefinition round (November 2004), OMB identified 578 MISAs in the United States and Puerto Rico. *(source: 2005 Commission)*

Military Departments

The Military Departments are the Department of the Army, Department of the Navy, which includes the Marine Corps, and Department of the Air Force.
(source: Department of Defense, http://www.defenselink.mil/brac/definitions_brac2005.html)

Military value

Referring to one or more of the first four BRAC selection criteria, which are collectively referred to as the military value criteria and are expected to receive priority consideration in the analytical process that results in recommendations for the closure or realignment of military installations within the United States. *(source: Government Accountability Office, GAO-05-785, Military Bases)*

National Environmental Policy Act (NEPA) Analysis

An analysis conducted to evaluate an installation's disposal decisions in terms of the environmental impact. The NEPA analysis is useful to the community's planning efforts and the installation's property disposal decisions. It is used to support DoD decisions on transferring property for community reuse.
(source: Department of Defense: http://www.defenselink.mil/brac/definitions_brac2005.html)

Net Gain/(Loss) Civ

The net change in the number of civilian personnel authorizations by installation. *(source: Department of Defense, May 13, 2005, BRAC Report)*

Net Gain/(Loss) Mil

The net change in the number of military personnel authorizations by installation. *(source: Department of Defense, May 13, 2005, BRAC Report)*

Net mission contractors, aka Non-government personnel

The net change in the number of non-government employees who perform one or more of the military missions on the installation, and whose work tasks are virtually identical to those of government civilian employees or military personnel, expressed in full-time equivalents. *(source: Department of Defense, May 13, 2005, BRAC Report)*

Net present value (20-Year)

The present value of future costs of a scenario, discounted at the appropriate rate, minus the present value of future savings from the scenario over a 20-year planning period. In the context of BRAC, net present value is taking into account the time value of money in calculating the value of future cost and savings. *(source: Government Accountability Office, GAO-05-785, Military Bases)*

Office of Economic Adjustment

The OEA is an agency within the DoD that is in charge of helping communities plan for base closure and realignments. The Office also provides planning grants to impacted communities. *(source: 1995 Commission Report)*

One-time cost

Nonrecurring cost to implement BRAC recommendations. *(source: 1995 Commission Report)*

Out Civ

The number of civilian personnel authorizations that are either eliminated or relocated from the installation to a new location outside of their current economic area. Relocations within the same economic area do not constitute a BRAC economic impact. *(source: Department of Defense, May 13, 2005, BRAC Report)*

Out Mil

The number of military personnel authorizations that are either eliminated or relocated from the installation to a new location outside of their current economic area. Relocations within the same economic area do not constitute a BRAC economic impact. *(source: Department of Defense, May 13, 2005, BRAC Report)*

Payback period

The time required for cumulative estimated savings to exceed the cumulative estimated costs incurred in net present value terms as a result of implementing BRAC actions. *(source: Government Accountability Office, GAO-05-785, Military Bases)*

RCRA

The Resource Conservation and Recovery Act was passed in 1976 and amended in 1984. RCRA provides cradle-to-grave control of hazardous waste by imposing management requirements on the military as generators and transporters of hazardous wastes and owners and operators of treatment, storage, and disposal facilities. The RCRA covers federal and private sites, and applies mainly to active facilities. The military can perform environmental cleanup under the Corrective Action portion of RCRA. *(source: 1995 Commission Report)*

Realignment

An action that both reduces and relocates functions and military/civilian personnel positions, but does not include a reduction in force resulting from workload adjustments, reduced personnel or funding levels, or skill imbalances. Only a

portion of the base may be excessed and the property disposed, with realignment (missions ceasing or relocating) and property disposal being separate actions under Public Law 101-510. In cases where the base is both gaining and losing missions, the base is being realigned if it will experience a net reduction of DoD military and/or civilian personnel. In such situations, it is possible that no property will be excessed. *(source: Base Closure Law; Department of Defense, http://www.hqda.army.mil/acsimweb/brac/definition.htm)*

Receiving installation

An installation to which missions, units, or activities would be relocated pursuant to a closure or realignment recommendation. An installation can be a receiving installation for one recommendation and a losing installation for a different recommendation. *(source: Government Accountability Office, GAO-05-785, Military Bases)*

Redevelopment authority (or Local redevelopment authority)

In the case of an installation to be closed or realigned under the base closure law, the term "redevelopment authority" means an entity (including an entity established by a State or local government) recognized by the Secretary of Defense as the entity responsible for developing the redevelopment plan with respect to the installation or for directing the implementation of such plan. *(source: Department of Defense, http://www.defenselink.mil/brac/definitions_brac2005.html)*

Redevelopment plan

In the case of an installation to be closed or realigned under the base closure law, the term "redevelopment plan" means a plan that (A) is agreed to by the local redevelopment authority with respect to the installation and (B) provides for the reuse or redevelopment of the real property and personal property of the installation that is available for such reuse and redevelopment as a result of the closure or realignment of the installation.
(source: http://www.defenselink.mil/brac/definitions_brac2005.html)

Redirect

A recommendation from the Secretary of Defense, or a decision of the Defense Base Closure and Realignment Commission, to change a base closure or realignment decision made by a prior Commission. The term is generally used when the receiver installation is changed. There are no "redirect" actions to be taken by the 2005 BRAC Commission because all prior BRAC Commission final recommendations have already been implemented. *(source: 1995 Commission Report)*

Red Team

In the latter stages of the DoD portion of its BRAC analysis, the Department engaged a small group of executive-level former government officials to provide additional advice. Called the "Red Team," this group was asked to provide an independent assessment of candidate recommendations. The Red Team met with each Military Department and JCSG. It reviewed candidate recommendations, report drafts, and supporting materials. The team's insights, according to DoD, provided valuable feedback and suggestions for improving the quality of the candidate recommendation packages that the Secretary ultimately approved and sent to the Commission for review.
(source: Department of Defense; http://www.defenselink.mil/brac/minutes/brac_red_team.html)

Relocate

The term used to describe the movement of missions, units or activities from a closing or realigning base to another base. Units or missions do not realign from a closing or a realigning base to another base, they relocate. *(source: Department of Defense, http://www.hqda.army.mil/acsimweb/brac/definition.htm)*

Scenario Tracking Tool

The Scenario Tracking Tool was used by DoD during the Infrastructure Steering Group's (ISG's) de-confliction process. For this purpose, a *scenario* was defined as "a proposal that has been declared for formal analysis by a Military Department/JCSG deliberative body." The content of a scenario was the same as the content of a proposal. The only difference is that it had

been declared for analysis by a deliberative body. Once declared, a scenario was registered at the ISG by inputting it into the "ISG BRAC Scenario Tracking Tool," which is capable of showing all scenarios, as well as those that eventually became candidate recommendations. A *candidate recommendation* was defined as "a scenario that a JCSG or Military Department has formally analyzed against all eight selection criteria and which it recommended to the ISG and IEC respectively for SecDef approval. A JCSG candidate recommendation must be approved by the ISG, IEC, and SecDef before it becomes a recommendation. A Military Department candidate recommendation must be approved by the IEC and SecDef before it becomes a recommendation."

A final DoD *recommendation* was defined as "a candidate recommendation approved by the SecDef." The Commission has been tasked by Congress to review each DoD recommendation to see if it complied with, or substantially deviated from, the eight selection criteria. *(source: Department of Defense, http://www.defenselink.mil/brac/scenario-tracker/scenario-tracker.html)*

Secretary

The Secretary of Defense. (source: Base Closure Law)

Surge

A term incorporated in one of the military value selection criteria for the 2005 BRAC round: "the ability to accommodate contingency, mobilization, surge, and future total force requirements." The term is not otherwise defined, and application of the term can vary by specific operational or support categories. *(source: Government Accountability Office, GAO-05-785, Military Bases)*

Total direct changes

The actual net changes in number of military, civilian, and non-government personnel authorizations by installation. *(source: Department of Defense, May 13, 2005, BRAC Report)*

Total economic impact (see also Indirect change and Change as a percent of employment)

An aggregation of economic effects or impact of a BRAC action on a particular installation. It includes both direct and indirect job changes, expressed as a percent of the total employment in the economic area. *(source: Department of Defense, May 13, 2005, BRAC Report)*

Total job changes

The sum of the total direct and indirect changes entries. (source: Department of Defense, May 13, 2005, BRAC Report)

Transformation

According to the Department's April 2003 Transformation Planning Guidance document, transformation is "a process that shapes the changing nature of military competition and cooperation through new combinations of concepts, capabilities, people and organizations that exploit our nation's advantages and protect against our asymmetric vulnerabilities to sustain our strategic position, which helps underpin peace and stability in the world." *(source: Department of Defense, http://www.defenselink.mil/brac/definitions_brac2005.html)*

United States

The entire Nation, which includes 50 states, the District of Columbia, the Commonwealth of Puerto Rico, Guam, the Virgin Islands, American Samoa, and any other territory or possession of the United States. *(source: Department* of Defense, *http://www.defenselink.mil/brac/definitions_brac2005.html*)

APPENDIX C
BASE CLOSURE STATUTE

BRAC STATUTE—INDEX

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DEFENSE BASE CLOSURE AND REALIGNMENT ACT OF 1990
(As amended through FY 05 Authorization Act)

SEC. 2901. SHORT TITLE AND PURPOSE

(a) SHORT TITLE.--This part may be cited as the "Defense Base Closure and Realignment Act of 1990".

(b) PURPOSE.--The purpose of this part is to provide a fair process that will result in the timely closure and realignment of military installations inside the United States.

SEC. 2902. THE COMMISSION

(a) ESTABLISHMENT.--There is established an independent commission to be known as the "Defense Base Closure and Realignment Commission".

(b) DUTIES.--The Commission shall carry out the duties specified for it in this part.

(c) APPOINTMENT.--(1)(A) The Commission shall be composed of eight members appointed by the President, by and with the advise and consent of the Senate.

(B) The President shall transmit to the Senate the nominations for appointment to the Commission--

(i) by no later than January 3, 1991, in the case of members of the Commission whose terms will expire at the end of the first session of the 102nd Congress;

(ii) by no later than January 25, 1993, in the case of members of the Commission whose terms will expire at the end of the first session of the 103rd Congress; and

(iii) by no later than January 3, 1995, in the case of members of the Commission whose terms will expire at the end of the first session of the 104th Congress.

(C) If the President does not transmit to Congress the nominations for appointment to the Commission on or before the date specified for 1993 in clause (ii) of subparagraph (B) or for 1995 in clause (iii) of such subparagraph, the process by which military installations may be selected for closure or realignment under this part with respect to that year shall be terminated.

(2) In selecting individuals for nominations for appointments to the Commission, the President should consult with--

(A) the Speaker of the House of Representatives concerning the appointment of two members;

(B) the majority leader of the Senate concerning the appointment of two members;

(C) the minority leader of the House of Representatives concerning the appointment of one member; and

(D) the minority leader of the Senate concerning the appointment of one member.

(3) At the time the President nominates individuals for appointment to the Commission for each session of Congress referred to in paragraph (1)(B), the President shall designate one such individual who shall serve as Chairman of the Commission.

(d) TERMS.--(1) Except as provided in paragraph (2), each member of the Commission shall serve until the adjournment of Congress sine die for the session during which the member was appointed to the Commission.

(2) The Chairman of the Commission shall serve until the confirmation of a successor.

(e) MEETINGS.--(1) The Commission shall meet only during calendar years 1991, 1993, and 1995.

(2)(A) Each meeting of the Commission, other than meetings in which classified information is to be discussed, shall be open to the public.

(B) All the proceedings, information, and deliberations of the Commission shall be open, upon request, to the following:

(i) The Chairman and the ranking minority party member of the Subcommittee on Readiness, Sustainability, and Support of the Committee on Armed Services of the Senate, or such other members of the Subcommittee designated by such Chairman or ranking minority party member.

(ii) The Chairman and the ranking minority party member of the Subcommittee on Military Installations and Facilities of the Committee on Armed Services of the House of Representatives, or such other members of the Subcommittee designated by such Chairman or ranking minority party member.

(iii) The Chairmen and ranking minority party members of the Subcommittees on Military Construction of the Committees on Appropriations of the Senate and of the House of Representatives, or such other members of the Subcommittees designated by such Chairmen or ranking minority party members.

(f) VACANCIES.--A vacancy in the Commission shall be filled in the same manner as the original appointment, but the individual appointed to fill the vacancy shall serve only for the unexpired portion of the term for which the individual's predecessor was appointed.

(g) PAY AND TRAVEL EXPENSES.--(1)(A) Each member, other than the Chairman, shall be paid at a rate equal to the daily equivalent of the minimum annual rate of basic pay payable for level IV of the Executive Schedule under section 5315 of title 5, United States Code, for each day (including travel time) during which the member is engaged in the actual performance of duties vested in the Commission.

(B) The Chairman shall be paid for each day referred to in subparagraph (A) at a rate equal to the daily equivalent of the minimum annual rate of basic pay payable for level III of the Executive Schedule under section 5314, of title 5, United States Code.

(2) Members shall receive travel expenses, including per diem in lieu of subsistence, in accordance with sections 5702 and 5703 of title 5, United States Code.

(h) DIRECTOR OF STAFF.--(1) The Commission shall, without regard to section 5311(b) of title 5, United States Code, appoint a Director who has not served on active duty in the Armed Forces or as a civilian employee of the Department of Defense during the one-year period preceding the date of such appointment.

(2) The Director shall be paid at the rate of basic pay payable for level IV of the Executive

Schedule under section 5315 of title 5, United States Code.

(i) STAFF.--(1) Subject to paragraphs (2) and (3), the Director, with the approval of the Commission, may appoint and fix the pay of additional personnel.

(2) The Director may make such appointments without regard to the provisions of title 5, United States Code, governing appointments in the competitive service, and any personnel so appointed may be paid without regard to the provisions of chapter 51 and subchapter III of chapter 53 of that title relating to classification and General Schedule pay rates, except that an individual so appointed may not receive pay in excess of the annual rate of basic pay payable for GS-18 of the General Schedule.

(3)(A) Not more than one-third of the personnel employed by or detailed to the Commission may be on detail from the Department of Defense.

(B)(i) Not more than one-fifth of the professional analysts of the Commission staff may be persons detailed from the Department of Defense to the Commission.

(ii) No person detailed from the Department of Defense to the Commission may be assigned as the lead professional analyst with respect to a military department or defense agency.

(C) A person may not be detailed from the Department of Defense to the Commission if, within 12 months before the detail is to begin, that person participated personally and substantially in any matter within the Department of Defense concerning the preparation of recommendations for closures or realignments of military installations.

(D) No member of the Armed Forces, and no officer or employee of the Department of Defense, may--

(i) prepare any report concerning the effectiveness, fitness, or efficiency of the performance on the staff of the Commission of any person detailed from the Department of Defense to that staff;

(ii) review the preparation of such a report; or

(iii) approve or disapprove such a report.

(4) Upon request of the Director, the head of any Federal department or agency may detail any of the personnel of that department or agency to the Commission to assist the Commission in carrying out its duties under this part.

(5) The Comptroller General of the United States shall provide assistance, including the detailing of employees, to the Commission in accordance with an agreement entered into with the Commission.

(6) The following restrictions relating to the personnel of the Commission shall apply during 1992 and 1994:

(A) There may not be more than 15 persons on the staff at any one time.

(B) The staff may perform only such functions as are necessary to prepare for the transition to new membership on the Commission in the following year.

(C) No member of the Armed Forces and no employee of the Department of Defense may serve on the staff.

(j) OTHER AUTHORITY.--(1) The Commission may procure by contract, to the extent funds are available, the temporary or intermittent services of experts or consultants pursuant to section 3109 of title 5, United States Code.

(2) The Commission may lease space and acquire personal property to the extent funds are available.

(k) FUNDING.--(1) There are authorized to be appropriated to the Commission such funds as are necessary to carry out its duties under this part. Such funds shall remain available until expended.

(2) If no funds are appropriated to the Commission by the end of the second session of the 101st Congress, the Secretary of Defense may transfer, for fiscal year 1991, to the Commission funds from the Department of Defense Base Closure Account established by section 207 of Public Law 100-526. Such funds shall remain available until expended.

(3)(A) The Secretary may transfer not more than $300,000 from unobligated funds in the account referred to in subparagraph (B) for the purpose of assisting the Commission in carrying out its duties under this part during October, November, and December 1995. Funds transferred under the preceding sentence shall remain available until December 31, 1995.

(B) The account referred to in subparagraph (A) is the Department of Defense Base Closure Account established under section 207(a) of the Defense Authorization Amendments and Base Closure and Realignment Act (Public Law 100-526; 10 U.S.C. 2687 note).

(l) TERMINATION.--The Commission shall terminate on December 31, 1995.

(m) PROHIBITION AGAINST RESTRICTING COMMUNICATIONS.--Section 1034 of title 10, United States Code, shall apply with respect to communications with the Commission.

SEC. 2903. PROCEDURE FOR MAKING RECOMMENDATIONS FOR BASE CLOSURES AND REALIGNMENTS

(a) FORCE-STRUCTURE PLAN.--(1) As part of the budget justification documents submitted to Congress in support of the budget for the Department of Defense for each of the fiscal years 1992, 1994, and 1996, the Secretary shall include a force-structure plan for the Armed Forces based on an assessment by the Secretary of the probable threats to the national security during the six-year period beginning with the fiscal year for which the budget request is made and of the anticipated levels of funding that will be available for national defense purposes during such period.

(2) Such plan shall include, without any reference (directly or indirectly) to military installations inside the United States that may be closed or realigned under such plan--

(A) a description of the assessment referred to in paragraph (1);

(B) a description (i) of the anticipated force structure during and at the end of such period for each military department (with specifications of the number and type of units in the active and reserve forces of each such department), and (ii) of the units that will need to be forward based (with a justification thereof) during and at the end of each such period; and

(C) a description of the anticipated implementation of such force-structure plan.

(3) The Secretary shall also transmit a copy of each such force-structure plan to the Commission.

(b) SELECTION CRITERIA.--(1) The Secretary shall, by no later than December 31, 1990, publish in the *Federal Register* and transmit to the congressional defense committees the criteria proposed to be used by the Department of Defense in making recommendations for the closure or realignment of military installations inside the United States under this part. The Secretary shall provide an opportunity for public comment on the proposed criteria for a period of at least 30 days and shall include notice of that opportunity in the publication required under the preceding sentence.

(2)(A) The Secretary shall, by no later than February 15, 1991, publish in the *Federal Register* and transmit to the congressional defense committees the final criteria to be used in making recommendations for the closure or realignment of military installations inside the United States under this part. Except as provided in subparagraph (B), such criteria shall be the final criteria to be used, making such recommendations unless disapproved by a joint resolution of Congress enacted on or before March 15, 1991.

(B) The Secretary may amend such criteria, but such amendments may not become effective until they have been published in the *Federal Register*, opened to public comment for at least 30 days, and then transmitted to the congressional defense committees in final form by no later than January 15 of the year concerned. Such amended criteria shall be the final criteria to be used, along with the force-structure plan referred to in subsection (a), in making such recommendations unless disapproved by a joint resolution of Congress enacted on or before February 15 of the year concerned.

(c) DOD RECOMMENDATIONS.--(1) The Secretary may, by no later than April 15, 1991, March 15, 1993, and March 1, 1995, publish in the *Federal Register* and transmit to the congressional defense committees and to the Commission a list of the military installations inside the United States that the Secretary recommends for closure or realignment on the basis of the force-structure plan and the final criteria referred to in subsection (b)(2) that are applicable to the year concerned.

(2) The Secretary shall include, with the list of recommendations published and transmitted pursuant to paragraph (1), a summary of the selection process that resulted in the recommendation for each installation, including a justification for each recommendation. The Secretary shall transmit the matters referred to in the preceding sentence not later than 7 days after the date of the transmittal to the congressional defense committees and the Commission of the list referred to in paragraph (1).

(3)(A) In considering military installations for closure or realignment, the Secretary shall consider all military installations inside the United States equally without regard to whether the installation has been previously considered or proposed for closure or realignment by the Department.

(B) In considering military installations for closure or realignment, the Secretary may not take into account for any purpose any advance conversion planning undertaken by an affected community with respect to the anticipated closure or realignment of an installation.

(C) For purposes of subparagraph (B), in the case of a community anticipating the economic effects of a closure or realignment of a military installation, advance conversion planning--

(i) shall include community adjustment and economic diversification planning undertaken by the community before an anticipated selection of a military installation in or near the community for closure or realignment; and

(ii) may include the development of contingency redevelopment plans, plans for economic development and diversification, and plans for the joint use (including civilian and military use, public and private use, civilian dual use, and civilian shared use) of the property or facilities of the installation after the anticipated closure or realignment.

(4) In addition to making all information used by the Secretary to prepare the recommendations under this subsection available to Congress (including any committee or member of Congress), the Secretary shall also make such information available to the Commission and the Comptroller General of the United States.

(5)(A) Each person referred to in subparagraph (B), when submitting information to the Secretary of Defense or the Commission concerning the closure or realignment of a military installation, shall certify that such information is accurate and complete to the best of that persons knowledge and belief.

(B) Subparagraph (A) applies to the following persons:

(i) The Secretaries of the military departments.

(ii) The heads of the Defense Agencies.

(iii) Each person who is in a position the duties of which include personal and substantial involvement in the preparation and submission of information and recommendations concerning the closure or realignment of military installations, as designated in regulations which the Secretary of Defense shall prescribe, regulations which the Secretary of each military department shall prescribe for personnel within that military department, or regulations which the head of each Defense Agency shall prescribe for personnel within that Defense Agency.

(6) Any information provided to the Commission by a person described in paragraph (5)(B) shall also be submitted to the Senate and the House of Representatives to be made available to the Members of the House concerned in accordance with the rules of that House. The information shall be submitted to the Senate and House of Representatives within 24 hours after the submission of the information to the Commission.

(d) REVIEW AND RECOMMENDATIONS BY THE COMMISSION.--(1) After receiving the recommendations from the Secretary pursuant to subsection (c) for any year, the Commission shall conduct public hearings on the recommendations. All testimony before the Commission at a public hearing conducted under this paragraph shall be presented under oath. [*The preceding sentence shall apply with respect to all public hearings conducted by the Defense Base Closure and Realignment Commission after November 30, 1993.*]

(2)(A) The Commission shall, by no later than July 1 of each year in which the Secretary transmits recommendations to it pursuant to subsection (c), transmit to the President a report containing the Commission's findings and conclusions based on a review and analysis of the recommendations made by the Secretary, together with the Commission's recommendations for closures and realignments of military installations inside the United States.

(B) Subject to subparagraph (C), in making its recommendations, the Commission may make changes in any of the recommendations made by the Secretary if the Commission

determines that the Secretary deviated substantially from the force-structure plan and final criteria referred to in subsection (c)(1) in making recommendations.

(C) In the case of a change described in subparagraph (D) in the recommendations made by the Secretary, the Commission may make the change only if the Commission--

(i) makes the determination required by subparagraph (B);

(ii) determines that the change is consistent with the force-structure plan and final criteria referred to in subsection (c)(1);

(iii) publishes a notice of the proposed change in the *Federal Register* not less than 45 days before transmitting its recommendations to the President pursuant to paragraph (2); and

(iv) conducts public hearings on the proposed change.

(D) Subparagraph (C) shall apply to a change by the Commission in the Secretary's recommendations that would--

(i) add a military installation to the list of military installations recommended by the Secretary for closure;

(ii) add a military installation to the list of military installations recommended by the Secretary for realignment; or

(iii) increase the extent of a realignment of a particular military installation recommended by the Secretary.

(E) In making recommendations under this paragraph, the Commission may not take into account for any purpose any advance conversion planning undertaken by an affected community with respect to the anticipated closure or realignment of a military installation.

(3) The Commission shall explain and justify in its report submitted to the President pursuant to paragraph (2) any recommendation made by the Commission that is different from the recommendations made by the Secretary pursuant to subsection (c). The Commission shall transmit a copy of such report to the congressional defense committees on the same date on which it transmits its recommendations to the President under paragraph (2).

(4) After July 1 of each year in which the Commission transmits recommendations to the President under this subsection, the Commission shall promptly provide, upon request, to any Member of Congress information used by the Commission in making its recommendations.

(5) The Comptroller General of the United States shall--

(A) assist the Commission, to the extent requested, in the Commission's review and analysis of the recommendations made by the Secretary pursuant to subsection (C); and

(B) by no later than April 15 of each year in which the Secretary makes such recommendations, transmit to the Congress and to the Commission a report containing a detailed analysis of the Secretary's recommendations and selection process.

(e) REVIEW BY THE PRESIDENT.--(1) The President shall, by no later than July 15 of each year in which the Commission makes recommendations under subsection (d), transmit to the Commission and to the Congress a report containing the President's approval or disapproval of the Commission's recommendations.

(2) If the President approves all the recommendations of the Commission, the President shall transmit a copy of such recommendations to the Congress, together with a certification of

such approval.

(3) If the President disapproves the recommendations of the Commission, in whole or in part, the President shall transmit to the Commission and the Congress the reasons for that disapproval. The Commission shall then transmit to the President, by no later than August 15 of the year concerned, a revised list of recommendations for the closure and realignment of military installations.

(4) If the President approves all of the revised recommendations of the Commission transmitted to the President under paragraph (3), the President shall transmit a copy of such revised recommendations to the Congress, together with a certification of such approval.

(5) If the President does not transmit to the Congress an approval and certification described in paragraph (2) or (4) by September 1 of any year in which the Commission has transmitted recommendations to the President under this part, the process by which military installations may be selected for closure or realignment under this part with respect to that year shall be terminated.

SEC. 2904. CLOSURE AND REALIGNMENT OF MILITARY INSTALLATIONS

(a) IN GENERAL.--Subject to subsection (b), the Secretary shall--

(1) close all military installations recommended for closure by the Commission in each report transmitted to the Congress by the President pursuant to section 2903(e);

(2) realign all military installations recommended for realignment by such Commission in each such report;

(3) carry out the privatization in place of a military installation recommended for closure or realignment by the Commission in the 2005 report only if privatization in place is a method of closure or realignment of the military installation specified in the recommendations of the Commission in such report and is determined by the Commission to be the most cost-effective method of implementation of the recommendation;

(4) initiate all such closures and realignments no later than two years after the date on which the President transmits a report to the Congress pursuant to section 2903(e) containing the recommendations for such closures or realignments; and

(5) complete all such closures and realignments no later than the end of the six-year period beginning on the date on which the President transmits the report pursuant to section 2903(e) containing the recommendations for such closures or realignments.

(b) CONGRESSIONAL DISAPPROVAL.--(1) The Secretary may not carry out any closure or realignment recommended by the Commission in a report transmitted from the President pursuant to section 2903(e) if a joint resolution is enacted, in accordance with the provisions of section 2908: disapproving such recommendations of the Commission before the earlier of--

(A) the end of the 45-day period beginning on the date on which the President transmits such report; or

(B) the adjournment of Congress sine die for the session during which such report is transmitted.

(2) For purposes of paragraph (1) of this subsection and subsections (a) and (c) of section 2908, the days on which either House of Congress is not in session because of adjournment of

more than three days to a day certain shall be excluded in the computation of a period.

SEC. 2905. IMPLEMENTATION

(a) IN GENERAL.--(1) In closing or realigning any military installation under this part, the Secretary may—

(A) take such actions as may be necessary to close or realign any military installation, including the acquisition of such land, the construction of such replacement facilities, the performance of such activities, and the conduct of such advance planning and design as may be required to transfer functions from a military installation being closed or realigned to another military installation, and may use for such purpose funds in the Account or funds appropriated to the Department of Defense for use in planning and design, minor construction, or operation and maintenance;

(B) provide--

(i) economic adjustment assistance to any community located near a military installation being closed or realigned, and

(ii) community planning assistance to any community located near a military installation to which functions will be transferred as a result of the closure or realignment of a military installation, if the Secretary of Defense determines that the financial resources available to the community (by grant or otherwise) for such purposes are inadequate, and may use for such purposes funds in the Account or funds appropriated to the Department of Defense for economic adjustment assistance or community planning assistance;

(C) carry out activities for the purposes of environmental restoration and mitigation at any such installation, and shall use for such purposes funds in the Account. [*Amendments to this subsection took effect on December 5, 1991.*]

(D) provide outplacement assistance to civilian employees employed by the Department of Defense at military installations being closed or realigned, and may use for such purpose funds in the Account or funds appropriated to the Department of Defense for outplacement assistance to employees; and

(E) reimburse other Federal agencies for actions performed at the request of the Secretary with respect to any such closure or realignment, and may use for such purpose funds in the Account or funds appropriated to the Department of Defense and available for such purpose.

(2) In carrying out any closure or realignment under this part, the Secretary shall ensure that environmental restoration of any property made excess to the needs of the Department of Defense as a result of such closure or realignment be carried out as soon as possible with funds available for such purpose.

(b) MANAGEMENT AND DISPOSAL OF PROPERTY.--(1) The Administrator of General Services shall delegate to the Secretary of Defense, with respect to excess and surplus real property, facilities, and personal property located at a military installation closed or realigned under this part--

(A) the authority of the Administrator to utilize excess property under subchapter

II of chapter 5 of title 40, United States Code;

(B) the authority of the Administrator to dispose of surplus property under subchapter III of chapter 5 of title 40, United States Code;

(C) the authority to dispose of surplus property for public airports under sections 47151 through 47153 of title 49, United States Code; and

(D) the authority of the Administrator to determine the availability of excess or surplus real property for wildlife conservation purposes in accordance with the Act of May 19, 1948 (16 U.S.C. 667b).

(2)(A) Subject to subparagraph (B) and paragraphs (3), (4), (5), and (6), the Secretary of Defense shall exercise the authority delegated to the Secretary pursuant to paragraph (1) in accordance with--

(i) all regulations governing the utilization of excess property and the disposal of surplus property under the Federal Property and Administrative Services Act of 1949; and

(ii) all regulations governing the conveyance and disposal of property under section 13(g) of the Surplus Property Act of 1944 (50 U.S.C. App. 1622(g)).

(B) The Secretary may, with the concurrence of the Administrator of General Services--

(i) prescribe general policies and methods for utilizing excess property and disposing of surplus property pursuant to the authority delegated under paragraph (1); and

(ii) issue regulations relating to such policies and methods, which shall supersede the regulations referred to in subparagraph (A) with respect to that authority.

(C) The Secretary of Defense may transfer real property or facilities located at a military installation to be closed or realigned under this part, with or without reimbursement, to a military department or other entity (including a nonappropriated fund instrumentality) within the Department of Defense or the Coast Guard.

(D) Before any action may be taken with respect to the disposal of any surplus real property or facility located at any military installation to be closed or realigned under this part, the Secretary of Defense shall consult with the Governor of the State and the heads of the local governments concerned for the purpose of considering any plan for the use of such property by the local community concerned.

(E) If a military installation to be closed, realigned, or placed in an inactive status under this part includes a road used for public access through, into, or around the installation, the Secretary of Defense shall consult with the Governor of the State and the heads of the local governments concerned or the purpose of considering the continued availability of the road for public use after the installation is closed, realigned, or placed in an inactive status.

(3)(A) Not later than 6 months after the date of approval of the closure or realignment of a military installation under this part, the Secretary, in consultation with the redevelopment authority with respect to the installation, shall--

(i) inventory the personal property located at the installation; and

(ii) identify the items (or categories of items) of such personal property that the Secretary determines to be related to real property and anticipates will support the implementation of the redevelopment plan with respect to the installation.

(B) If no redevelopment authority referred to in subparagraph (A) exists with respect to an installation, the Secretary shall consult with--

(i) the local government in whose jurisdiction the installation is wholly located; or

3(ii) a local government agency or State government agency designated for the purpose of such consultation by the chief executive officer of the State in which the installation is located.

(C)(i) Except as provided in subparagraphs (E) and (F), the Secretary may not carry out any of the activities referred to in clause (ii) with respect to an installation referred to in that clause until the earlier of--

(I) one week after the date on which the redevelopment plan for the installation is submitted to the Secretary;

(II) the date on which the redevelopment authority notifies the Secretary that it will not submit such a plan;

(III) twenty-four months after the date of approval of the closure or realignment of the installation; or

(IV) ninety days before the date of the closure or realignment of the installation.

(ii) The activities referred to in clause (i) are activities relating to the closure or realignment of an installation to be closed or realigned under this part as follows:

(I) The transfer from the installation of items of personal property at the installation identified in accordance with subparagraph (A).

(II) The reduction in maintenance and repair of facilities or equipment located at the installation below the minimum levels required to support the use of such facilities or equipment for nonmilitary purposes.

(D) Except as provided in paragraph (4), the Secretary may not transfer items of personal property located at an installation to be closed or realigned under this part to another installation, or dispose of such items, if such items are identified in the redevelopment plan for the installation as items essential to the reuse or redevelopment of the installation. In connection with the development of the redevelopment plan for the installation, the Secretary shall consult with the entity responsible for developing the redevelopment plan to identify the items of personal property located at the installation, if any, that the entity desires to be retained at the installation for reuse or redevelopment of the installation.

(E) This paragraph shall not apply to any personal property located at an installation to be closed or realigned under this part if the property--

(i) is required for the operation of a unit, function, component, weapon, or weapons system at another installation;

(ii) is uniquely military in character, and is likely to have no civilian use (other than use for its material content or as a source of commonly used components);

(iii) is not required for the reutilization or redevelopment of the installation (as jointly determined by the Secretary and the redevelopment authority);

(iv) is stored at the installation for purposes of distribution (including spare parts or stock items); or

(v)(I) meets known requirements of an authorized program of another Federal department or agency for which expenditures for similar property would be necessary, and (II) is the subject of a written request by the head of the department or agency.

(F) Notwithstanding subparagraphs (C)(i) and (D), the Secretary may carry out any activity referred to in subparagraph (C)(ii) or (D) if the Secretary determines that the carrying out

of such activity is in the national security interest of the United States.

(4)(A) The Secretary may transfer real property and personal property located at a military installation to be closed or realigned under this part to the redevelopment authority with respect to the installation for purposes of job generation on the installation.

(B) With respect to military installations for which the date of approval of closure or realignment is after January 1, 2005, the Secretary shall seek to obtain consideration in connection with any transfer under this paragraph of property located at the installation in an amount equal to the fair market value of the property, as determined by the Secretary. The transfer of property of a military installation under subparagraph (A) may be without consideration if the redevelopment authority with respect to the installation—

(i) agrees that the proceeds from any sale or lease of the property (or any portion thereof) received by the redevelopment authority during at least the first seven years after the date of the initial transfer of property under subparagraph (A) shall be used to support the economic redevelopment of, or related to, the installation; and

(ii) executes the agreement for transfer of the property and accepts control of the property within a reasonable time after the date of the property disposal record of decision or finding of no significant impact under the National Environmental policy act of 1969 (42 U.S.C. 4321 et seq.).

(C) For purposes of subparagraph (B), the use of proceeds from a sale or lease described in such subparagraph to pay for, or offset the costs of, public investment on or related to the installation for any of the following purposes shall be considered a use to support the economic redevelopment of, or related to, the installation:

(i) Road construction.
(ii) Transportation management facilities.
(iii) Storm and sanitary sewer construction.
(iv) Police and fire protection facilities and other public facilities.
(v) Utility construction.
(vi) Building rehabilitation.
(vii) Historic property preservation.
(viii) Pollution prevention equipment or facilities.
(ix) Demolition.
(x) Disposal of hazardous materials generated by demolition.
(xi) Landscaping, grading, and other site or public improvements.
(xii) Planning for or the marketing of the development and reuse of the installation.

(D) The Secretary may recoup from a redevelopment authority such portion of the proceeds from a sale or lease described in subparagraph (B) as the Secretary determines appropriate if the redevelopment authority does not use the proceeds to support economic redevelopment of, or related to, the installation for the period specified in subparagraph (B).

(E)(i) The Secretary may transfer real property at an installation approved for closure or realignment under this part (including property at an installation approved for realignment which will be retained by the Department of Defense or another Federal agency after realignment) to the redevelopment authority for the installation if the redevelopment authority agrees to lease, directly upon transfer, one or more portions of the property transferred under this subparagraph to the Secretary or to the head of another department or agency of the Federal Government.

Subparagraph (B) shall apply to a transfer under this subparagraph.

(ii) A lease under clause (i) shall be for a term of not to exceed 50 years, but may provide for options for renewal or extension of the term by the department or agency concerned.

(iii) A lease under clause (i) may not require rental payments by the United States.

(iv) A lease under clause (i) shall include a provision specifying that if the department or agency concerned ceases requiring the use of the leased property before the expiration of the term of the lease, the remainder of the lease term may be satisfied by the same or another department or agency of the Federal Government using the property for a use similar to the use under the lease. Exercise of the authority provided by this clause shall be made in consultation with the redevelopment authority concerned.

(v) Notwithstanding clause (iii), if a lease under clause (i) involves a substantial portion of the installation, the department or agency concerned may obtain facility services for the leased property and common area maintenance from the redevelopment authority or the redevelopment authority's assignee as a provision of the lease. The facility services and common area maintenance shall be provided at a rate no higher than the rate charged to non-Federal tenants of the transferred property. Facility services and common area maintenance covered by the lease shall not include—

(I) municipal services that a State or local government is required by law to provide to all landowners in its jurisdiction without direct charge; or

(II) firefighting or security-guard functions.

(F) The transfer of personal property under subparagraph (A) shall not be subject to the provisions of subchapters II and III of chapter 5 of title 40, United States Code, if the Secretary determines that the transfer of such property is necessary for the effective implementation of a redevelopment plan with respect to the installation at which such property is located.

(G) The provisions of section 120(h) of the Comprehensive Environmental Response, Compensation, and Liability Act of 1980 (42 U.S.C. 9620(h)) shall apply to any transfer of real property under this paragraph.

(H)(i) In the case of an agreement for the transfer of property of a military installation under this paragraph that was entered into before April 21, 1999, the Secretary may modify the agreement, and in so doing compromise, waive, adjust, release, or reduce any right, title, claim, lien, or demand of the United States, if—

(I) the Secretary determines that as a result of changed economic circumstances, a modification of the agreement is necessary;

(II) the terms of the modification do not require the return of any payments that have been made to the Secretary;

(III) the terms of the modification do not compromise, waive, adjust, release, or reduce an right, title, claim, lien, or demand of the United States with respect to in-kind consideration; and

(IV) the cash consideration to which the United States is entitled under the modified agreement, when combined with the cash consideration to be received by the United States for the disposal of other real property assets on the installation, are as sufficient as they were under the original agreement to fund the reserve account established under section 204(b)(7)(C) of the Defense Authorization Amendments and Base Closure and Realignment Act, with the depreciated value of the investment made

with commissary store funds or nonappropriated funds in property disposed of pursuant to the agreement being modified, in accordance with section 2906(d).

(ii) When exercising the authority granted by clause (i), the Secretary may waive some or all future payments if, and to the extent that, the Secretary determines such waiver is necessary.

(iii) With the exception of the requirement that the transfer be without consideration, the requirements of subparagraphs (B), (C), and (D) shall be applicable to any agreement modified pursuant to clause (i).

(I) In the case of an agreement for the transfer of property of a military installation under this paragraph that was entered into during the period beginning on April 21, 1999, and ending on the date of enactment of the National Defense Authorization Act for Fiscal Year 2000, at the request of the redevelopment authority concerned, the Secretary shall modify the agreement to conform to all the requirements of subparagraphs (B), (C), and (D). Such a modification may include the compromise, waiver, adjustment, release, or reduction of any right, title, claim, lien, or demand of the United States under the agreement.

(J) The Secretary may require any additional terms and conditions in connection with a transfer under this paragraph as such Secretary considers appropriate to protect the interests of the United States.

(5)(A) Except as provided in subparagraphs (B) and (C), the Secretary shall take such actions as the Secretary determines necessary to ensure that final determinations under paragraph (1) regarding whether another department or agency of the Federal Government has identified a use for any portion of a military installation to be closed or realigned under this part, or will accept transfer of any portion of such installation, are made not later than 6 months after the date of approval of closure or realignment of that installation.

(B) The Secretary may, in consultation with the redevelopment authority with respect to an installation, postpone making the final determinations referred to in subparagraph (A) with respect to the installation for such period as the Secretary determines appropriate if the Secretary determines that such postponement is in the best interests of the communities affected by the closure or realignment of the installation.

(C)(i) Before acquiring non-Federal real property as the location for a new or replacement Federal facility of any type, the head of the Federal agency acquiring the property shall consult with the Secretary regarding the feasibility and cost advantages of using Federal property or facilities at a military installation closed or realigned or to be closed or realigned under this part as the location for the new or replacement facility. In considering the availability and suitability of a specific military installation, the Secretary and the head of the Federal agency involved shall obtain the concurrence of the redevelopment authority with respect to the installation and comply with the redevelopment plan for the installation.

(ii) Not later than 30 days after acquiring non-Federal real property as the location for a new or replacement Federal facility, the head of the Federal agency acquiring the property shall submit to Congress a report containing the results of the consultation under clause (i) and the reasons why military installations referred to in such clause that are located within the area to be served by the new or replacement Federal facility or within a 200-mile radius of the new or replacement facility, whichever area is greater, were considered to be unsuitable or unavailable for the site of the new or replacement facility.

(iii) This subparagraph shall apply during the period beginning on the date of the

enactment of the National Defense Authorization Act for Fiscal Year 1998 and ending on July 31, 2001.

(6)(A) Except as provided in this paragraph, nothing in this section shall limit or otherwise affect the application of the provisions of the Stewart B. McKinney Homeless Assistance Act (42 U.S.C. 11301 et seq.) to military installations closed under this part. For procedures relating to the use to assist the homeless of buildings and property at installations closed under this part after the date of the enactment of this sentence, see paragraph (7).

(B)(i) Not later than the date on which the Secretary of Defense completes the determination under paragraph (5) of the transferability of any portion of an installation to be closed under this part, the Secretary shall—

(I) complete any determinations or surveys necessary to determine whether any building or property referred to in clause (ii) is excess property, surplus property, or unutilized or underutilized property for the purpose of the information referred to in section 501(a) of such Act (42 U.S.C. 11411(a)); and

(II) submit to the Secretary of Housing and Urban Development information on any building or property that is so determined.

(ii) The buildings and property referred to in clause (i) are any buildings or property located at an installation referred to in that clause for which no use is identified, or of which no Federal department or agency will accept transfer, pursuant to the determination of transferability referred to in that clause.

(C) Not later than 60 days after the date on which the Secretary of Defense submits information to the Secretary of Housing and Urban Development under subparagraph (B)(ii), the Secretary of Housing and Urban Development shall--

(i) identify the buildings and property described in such information that are suitable for use to assist the homeless;

(ii) notify the Secretary of Defense of the buildings and property that are so identified;

(iii) publish in the *Federal Register* a list of the buildings and property that are so identified, including with respect to each building or property the information referred to in section 501(c)(1)(B) of such Act; and

(iv) make available with respect to each building and property the information referred to in section 501(c)(1)(C) of such Act in accordance with such section 501(c)(1)(C).

(D) Any buildings and property included in a list published under subparagraph (C)(iii) shall be treated as property available for application for use to assist the homeless under section 501(d) of such Act.

(E) The Secretary of Defense shall make available in accordance with section 501(f) of such Act any buildings or property referred to in subparagraph (D) for which--

(i) a written notice of an intent to use such buildings or property to assist the homeless is received by the Secretary of Health and Human Services in accordance with section 501(d)(2) of such Act;

(ii) an application for use of such buildings or property for such purpose is submitted to the Secretary of Health and Human Services in accordance with section 501(e)(2) of such Act; and

(iii) the Secretary of Health and Human Services—

(I) completes all actions on the application in accordance with section 501(e)(3) of such Act; and

(II) approves the application under section 501(e) of such Act.

(F)(i) Subject to clause (ii), a redevelopment authority may express in writing an interest in using buildings and property referred to subparagraph (D), and buildings and property referred to in subparagraph (B)(ii) which have not been identified as suitable for use to assist the homeless under subparagraph (C), or use such buildings and property, in accordance with the redevelopment plan with respect to the installation at which such buildings and property are located as follows:

(I) If no written notice of an intent to use such buildings or property to assist the homeless is received by the Secretary of Health and Human Services in accordance with section 501(d)(2) of such Act during the 60-day period beginning on the date of the publication of the buildings and property under subparagraph (C)(iii).

(II) In the case of buildings and property for which such notice is so received, if no completed application for use of the buildings or property for such purpose is received by the Secretary of Health and Human Services in accordance with section 501(e)(2) of such Act during the 90-day period beginning on the date of the receipt of such notice.

(III) In the case of buildings and property for which such application is so received, if the Secretary of Health and Human Services rejects the application under section 501(e) of such Act.

(ii) Buildings and property shall be available only for the purpose of permitting a redevelopment authority to express in writing an interest in the use of such buildings and property, or to use such buildings and property, under clause (i) as follows:

(I) In the case of buildings and property referred to in clause (i)(I), during the one-year period beginning on the first day after the 60-day period referred to in that clause.

(II) In the case of buildings and property referred to in clause (i)(II), during the one-year period beginning on the first day after the 90-day period referred to in that clause.

(III) In the case of buildings and property referred to in clause (i)(III), during the one-year period beginning on the date of the rejection of the application referred to in that clause.

(iii) A redevelopment authority shall express an interest in the use of buildings and property under this subparagraph by notifying the Secretary of Defense, in writing, of such an interest.

(G)(i) Buildings and property available for a redevelopment authority under subparagraph (F) shall not be available for use to assist the homeless under section 501 of such Act while so available for a redevelopment authority.

(ii) If a redevelopment authority does not express an interest in the use of buildings or property, or commence the use of buildings or property, under subparagraph (F) within the applicable time periods specified in clause (ii) of such subparagraph, such buildings or property shall be treated as property available for use to assist the homeless under section 501(a) of such Act.

(7)(A) The disposal of buildings and property located at installations approved for closure

or realignment under this part after October 25, 1994, shall be carried out in accordance with this paragraph rather than paragraph (6).

(B)(i) Not later than the date on which the Secretary of Defense completes the final determinations referred to in paragraph (5) relating to the use or transferability of any portion of an installation covered by this paragraph, the Secretary shall--

(I) identify the buildings and property at the installation for which the Department of Defense has a use, for which another department or agency of the Federal Government has identified a use, or of which another department or agency will accept a transfer;

(II) take such actions as are necessary to identify any building or property at the installation not identified under subclause (I) that is excess property or surplus property;

(III) submit to the Secretary of Housing and Urban Development and to the redevelopment authority for the installation (or the chief executive officer of the State in which the installation is located if there is no redevelopment authority for the installation at the completion of the determination described in the stem of this sentence) information on any building or property that is identified under subclause (II); and

(IV) publish in the Federal Register and in a newspaper of general circulation in the communities in the vicinity of the installation information on the buildings and property identified under subclause (II).

(ii) Upon the recognition of a redevelopment authority for an installation covered by this paragraph, the Secretary of Defense shall publish in the Federal Register and in a newspaper of general circulation in the communities in the vicinity of the installation information on the redevelopment authority.

(C)(i) State and local governments, representatives of the homeless, and other interested parties located in the communities in the vicinity of an installation covered by this paragraph shall submit to the redevelopment authority for the installation a notice of the interest, if any, of such governments, representatives, and parties in the buildings or property, or any portion thereof, at the installation that are identified under subparagraph (B)(i)(II). A notice of interest under this clause shall describe the need of the government, representative, or party concerned for the buildings or property covered by the notice.

(ii) The redevelopment authority for an installation shall assist the governments, representatives, and parties referred to in clause (i) in evaluating buildings and property at the installation for purposes of this subparagraph.

(iii) In providing assistance under clause (ii), a redevelopment authority shall—

(I) consult with representatives of the homeless in the communities in the vicinity of the installation concerned; and

(II) undertake outreach efforts to provide information on the buildings and property to representatives of the homeless, and to other persons or entities interested in assisting the homeless, in such communities.

(iv) It is the sense of Congress that redevelopment authorities should begin to conduct outreach efforts under clause (iii)(II) with respect to an installation as soon as is practicable after the date of approval of closure or realignment of the installation.

(D)(i) State and local governments, representatives of the homeless, and other interested parties shall submit a notice of interest to a redevelopment authority under subparagraph (C) not later than the date specified for such notice by the redevelopment authority.

(ii) The date specified under clause (i) shall be-

(I) in the case of an installation for which a redevelopment authority has been recognized as of the date of the completion of the determinations referred to in paragraph (5), not earlier than 3 months and not later than 6 months after the date of publication of such determination in a newspaper of general circulation in the communities in the vicinity of the installation under subparagraph (B)(i)(IV); and

(II) in the case of an installation for which a redevelopment authority is not recognized as of such date, not earlier than 3 months and not later than 6 months after the date of the recognition of a redevelopment authority for the installation.

(iii) Upon specifying a date for an installation under this subparagraph, the redevelopment authority for the installation shall--

(I) publish the date specified in a newspaper of general circulation in the communities in the vicinity of the installation concerned; and

(II) notify the Secretary of Defense of the date.

(E)(i) In submitting to a redevelopment authority under subparagraph (C) a notice of interest in the use of buildings or property at an installation to assist the homeless, a representative of the homeless shall submit the following:

(I) A description of the homeless assistance program that the representative proposes to carry out at the installation.

(II) An assessment of the need for the program.

(III) A description of the extent to which the program is or will be coordinated with other homeless assistance programs in the communities in the vicinity of the installation.

(IV) A description of the buildings and property at the installation that are necessary in order to carry out the program.

(V) A description of the financial plan, the organization, and the organizational capacity of the representative to carry out the program.

(VI) An assessment of the time required in order to commence carrying out the program.

(ii) A redevelopment authority may not release to the public any information submitted to the redevelopment authority under clause (i)(V) without the consent of the representative of the homeless concerned unless such release is authorized under Federal law and under the law of the State and communities in which the installation concerned is located.

(F)(i) The redevelopment authority for each installation covered by this paragraph shall prepare a redevelopment plan for the installation. The redevelopment authority shall, in preparing the plan, consider the interests in the use to assist the homeless of the buildings and property at the installation that are expressed in the notices submitted to the redevelopment authority under subparagraph (C).

(ii)(I) In connection with a redevelopment plan for an installation, a redevelopment authority and representatives of the homeless shall prepare legally binding agreements that provide for the use to assist the homeless of buildings and property, resources, and assistance on or off the installation. The implementation of such agreements shall be contingent upon the decision regarding the disposal of the buildings and property covered by the agreements by the Secretary of Defense under subparagraph (K) or (L).

(II) Agreements under this clause shall provide for the reversion to the redevelopment authority concerned, or to such other entity or entities as the agreements shall provide, of buildings and property that are made available under this paragraph for use to assist the homeless in the event that such buildings and property cease being used for that purpose.

(iii) A redevelopment authority shall provide opportunity for public comment on a redevelopment plan before submission of the plan to the Secretary of Defense and the Secretary of Housing and Urban Development under subparagraph (G).

(iv) A redevelopment authority shall complete preparation of a redevelopment plan for an installation and submit the plan under subparagraph (G) not later than 9 months after the date specified by the redevelopment authority for the installation under subparagraph (D).

(G)(i) Upon completion of a redevelopment plan under subparagraph (F), a redevelopment authority shall submit an application containing the plan to the Secretary of Defense and to the Secretary of Housing and Urban Development.

(ii) A redevelopment authority shall include in an application under clause (i) the following:

(I) A copy of the redevelopment plan, including a summary of any public comments on the plan received by the redevelopment authority under subparagraph (F)(iii).

(II) A copy of each notice of interest of use of buildings and property to assist the homeless that was submitted to the redevelopment authority under subparagraph (C), together with a description of the manner, if any, in which the plan addresses the interest expressed in each such notice and, if the plan does not address such an interest, an explanation why the plan does not address the interest.

(III) A summary of the outreach undertaken by the redevelopment authority under subparagraph (C)(iii)(II) in preparing the plan.

(IV) A statement identifying the representatives of the homeless and the homeless assistance planning boards, if any, with which the redevelopment authority consulted in preparing the plan, and the results of such consultations.

(V) An assessment of the manner in which the redevelopment plan balances the expressed needs of the homeless and the need of the communities in the vicinity of the installation for economic redevelopment and other development.

(VI) Copies of the agreements that the redevelopment authority proposes to enter into under subparagraph (F)(ii).

(H)(i) Not later than 60 days after receiving a redevelopment plan under subparagraph (G), the Secretary of Housing and Urban Development shall complete a review of the plan. The purpose of the review is to determine whether the plan, with respect to the expressed interest and requests of representatives of the homeless--

(I) takes into consideration the size and nature of the homeless population in the communities in the vicinity of the installation, the availability of existing services in such communities to meet the needs of the homeless in such communities, and the suitability of the buildings and property covered by the plan for the use and needs of the homeless in such communities;

(II) takes into consideration any economic impact of the homeless assistance under the plan on the communities in the vicinity of the installation;

(III) balances in an appropriate manner the needs of the communities in the vicinity of the installation for economic redevelopment and other development with the needs of the homeless in such communities;

(IV) was developed in consultation with representatives of the homeless and the homeless assistance planning boards, if any, in the communities in the vicinity of the installation; and

(V) specifies the manner in which buildings and property, resources, and assistance on or off the installation will be made available for homeless assistance purposes.

(ii) It is the sense of Congress that the Secretary of Housing and Urban Development shall, in completing the review of a plan under this subparagraph, take into consideration and be receptive to the predominant views on the plan of the communities in the vicinity of the installation covered by the plan.

(iii) The Secretary of Housing and Urban Development may engage in negotiations and consultations with a redevelopment authority before or during the course of a review under clause (i) with a view toward resolving any preliminary determination of the Secretary that a redevelopment plan does not meet a requirement set forth in that clause. The redevelopment authority may modify the redevelopment plan as a result of such negotiations and consultations.

(iv) Upon completion of a review of a redevelopment plan under clause (i), the Secretary of Housing and Urban Development shall notify the Secretary of Defense and the redevelopment authority concerned of the determination of the Secretary of Housing and Urban Development under that clause.

(v) If the Secretary of Housing and Urban Development determines as a result of such a review that a redevelopment plan does not meet the requirements set forth in clause (i), a notice under clause (iv) shall include--

(I) an explanation of that determination; and

(II) a statement of the actions that the redevelopment authority must undertake in order to address that determination.

(I)(i) Upon receipt of a notice under subparagraph (H)(iv) of a determination that a redevelopment plan does not meet a requirement set forth in subparagraph (H)(i), a redevelopment authority shall have the opportunity to--

(I) revise the plan in order to address the determination; and

(II) submit the revised plan to the Secretary of Defense and the Secretary of Housing and Urban Development.

(ii) A redevelopment authority shall submit a revised plan under this subparagraph to such Secretaries, if at all, not later than 90 days after the date on which the redevelopment authority receives the notice referred to in clause (i).

(J)(i) Not later than 30 days after receiving a revised redevelopment plan under subparagraph (I), the Secretary of Housing and Urban Development shall review the revised plan and determine if the plan meets the requirements set forth in subparagraph (H)(i).

(ii) The Secretary of Housing and Urban Development shall notify the Secretary of Defense and the redevelopment authority concerned of the determination of the Secretary of Housing and Urban Development under this subparagraph.

(K)(i) Upon receipt of a notice under subparagraph (H)(iv) or (J)(ii) of the determination of the Secretary of Housing and Urban Development that a redevelopment plan for an installation

meets the requirements set forth in subparagraph (H)(i), the Secretary of Defense shall dispose of the buildings and property at the installation.

(ii) For purposes of carrying out an environmental assessment of the closure or realignment of an installation, the Secretary of Defense shall treat the redevelopment plan for the installation (including the aspects of the plan providing for disposal to State or local governments, representatives of the homeless, and other interested parties) as part of the proposed Federal action for the installation.

(iii) The Secretary of Defense shall dispose of buildings and property under clause (i) in accordance with the record of decision or other decision document prepared by the Secretary in accordance with the National Environmental Policy Act of 1969 (42 U.S.C. 4321 et seq.). In preparing the record of decision or other decision document, the Secretary shall give substantial deference to the redevelopment plan concerned.

(iv) The disposal under clause (i) of buildings and property to assist the homeless shall be without consideration.

(v) In the case of a request for a conveyance under clause (i) of buildings and property for public benefit under section 550 of title 40, United States Code, or sections 47151 through 47153 of title 49, United States Code, the sponsoring Federal agency shall use the eligibility criteria set forth in such section or such subchapter (as the case may be) to determine the eligibility of the applicant and use proposed in the request for the public benefit conveyance. The determination of such eligibility should be made before submission of the redevelopment plan concerned under subparagraph (G).

(L)(i) If the Secretary of Housing and Urban Development determines under subparagraph (J) that a revised redevelopment plan for an installation does not meet the requirements set forth in subparagraph (H)(i), or if no revised plan is so submitted, that Secretary shall--

(I) review the original redevelopment plan submitted to that Secretary under subparagraph (G), including the notice or notices of representatives of the homeless referred to in clause (ii)(II) of that subparagraph;

(II) consult with the representatives referred to in subclause (I), if any, for purposes of evaluating the continuing interest of such representatives in the use of buildings or property at the installation to assist the homeless;

(III) request that each such representative submit to that Secretary the items described in clause (ii); and

(IV) based on the actions of that Secretary under subclauses (I) and (II), and on any information obtained by that Secretary as a result of such actions, indicate to the Secretary of Defense the buildings and property at the installation that meet the requirements set forth in subparagraph (H)(i).

(ii) The Secretary of Housing and Urban Development may request under clause (i)(III) that a representative of the homeless submit to that Secretary the following:

(I) A description of the program of such representative to assist the homeless.

(II) A description of the manner in which the buildings and property that the representative proposes to use for such purpose will assist the homeless.

(III) Such information as that Secretary requires in order to determine the financial capacity of the representative to carry out the program and to ensure that the program will be carried out in compliance with Federal environmental law and Federal law against

discrimination.

(IV) A certification that police services, fire protection services, and water and sewer services available in the communities in the vicinity of the installation concerned are adequate for the program.

(iii) Not later than 90 days after the date of the receipt of a revised plan for an installation under subparagraph (J), the Secretary of Housing and Urban Development shall--

(I) notify the Secretary of Defense and the redevelopment authority concerned of the buildings and property at an installation under clause (i)(IV) that the Secretary of Housing and Urban Development determines are suitable for use to assist the homeless; and

(II) notify the Secretary of Defense of the extent to which the revised plan meets the criteria set forth in subparagraph (H)(i).

(iv)(I) Upon notice from the Secretary of Housing and Urban Development with respect to an installation under clause (iii), the Secretary of Defense shall dispose of buildings and property at the installation in consultation with the Secretary of Housing and Urban Development and the redevelopment authority concerned.

(II) For purposes of carrying out an environmental assessment of the closure or realignment of an installation, the Secretary of Defense shall treat the redevelopment plan submitted by the redevelopment authority for the installation (including the aspects of the plan providing for disposal to State or local governments, representatives of the homeless, and other interested parties) as part of the proposed Federal action for the installation. The Secretary of Defense shall incorporate the notification of the Secretary of Housing and Urban Development under clause (iii)(I) as part of the proposed Federal action for the installation only to the extent, if any, that the Secretary of Defense considers such incorporation to be appropriate and consistent with the best and highest use of the installation as a whole, taking into consideration the redevelopment plan submitted by the redevelopment authority.

(III) The Secretary of Defense shall dispose of buildings and property under subclause (I) in accordance with the record of decision or other decision document prepared by the Secretary in accordance with the National Environmental Policy Act of 1969 (42 U.S.C. 4321 et seq.). In preparing the record of decision or other decision document, the Secretary shall give deference to the redevelopment plan submitted by the redevelopment authority for the installation.

(IV) The disposal under subclause (I) of buildings and property to assist the homeless shall be without consideration.

(V) In the case of a request for a conveyance under subclause (I) of buildings and property for public benefit under section 550 of title 40, United States Code, or sections 47151 through 47153 of title 49, United States Code, the sponsoring Federal agency shall use the eligibility criteria set forth in such section or such subchapter (as the case may be) to determine the eligibility of the applicant and use proposed in the request for the public benefit conveyance. The determination of such eligibility should be made before submission of the redevelopment plan concerned under subparagraph (G).

(M)(i) In the event of the disposal of buildings and property of an installation pursuant to subparagraph (K) or (L), the redevelopment authority for the installation shall be responsible for the implementation of and compliance with agreements under the redevelopment plan described in that subparagraph for the installation.

(ii) If a building or property reverts to a redevelopment authority under such an agreement, the redevelopment authority shall take appropriate actions to secure, to the maximum extent practicable, the utilization of the building or property by other homeless representatives to assist the homeless. A redevelopment authority may not be required to utilize the building or property to assist the homeless.

(N) The Secretary of Defense may postpone or extend any deadline provided for under this paragraph in the case of an installation covered by this paragraph for such period as the Secretary considers appropriate if the Secretary determines that such postponement is in the interests of the communities affected by the closure or realignment of the installation. The Secretary shall make such determinations in consultation with the redevelopment authority concerned and, in the case of deadlines provided for under this paragraph with respect to the Secretary of Housing and Urban Development, in consultation with the Secretary of Housing and Urban Development.

(O) For purposes of this paragraph, the term "communities in the vicinity of the installation", in the case of an installation, means the communities that constitute the political jurisdictions (other than the State in which the installation is located) that comprise the redevelopment authority for the installation.

(P) For purposes of this paragraph, the term "other interested parties", in the case of an installation, includes any parties eligible for the conveyance of property of the installation under section 550 of title 40, United States Code, or sections 47151 through 47153 of title 49, United States Code, whether or not the parties assist the homeless.

(8)(A) Subject to subparagraph (C), the Secretary may enter into agreements (including contracts, cooperative agreements, or other arrangements for reimbursement) with local governments for the provision of police or security services, fire protection services, airfield operation services, or other community services by such governments at military installations to be closed under this part, or at facilities not yet transferred or otherwise disposed of in the case of installations closed under this part, if the Secretary determines that the provision of such services under such agreements is in the best interests of the Department of Defense.

(B) The Secretary may exercise the authority provided under this paragraph without regard to the provisions of chapter 146 of title 10, United States Code.

(C) The Secretary may not exercise the authority under subparagraph (A) with respect to an installation earlier than 180 days before the date on which the installation is to be closed.

(D) The Secretary shall include in a contract for services entered into with a local government under this paragraph a clause that requires the use of professionals to furnish the services to the extent that professionals are available in the area under the jurisdiction of such government.

(c) APPLICABILITY OF NATIONAL ENVIRONMENTAL POLICY ACT OF 1969.--(1) The provisions of the National Environmental Policy Act of 1969 (42 U.S.C. 4321 et seq.) shall not apply to the actions of the President, the Commission, and, except as provided in paragraph (2), the Department of Defense in carrying out this part.

(2)(A) The provisions of the National Environmental Policy Act of 1969 shall apply to actions of the Department of Defense under this part (i) during the process of property disposal, and (ii) during the process of relocating functions from a military installation being closed or

realigned to another military installation after the receiving installation has been selected but before the functions are relocated.

(B) In applying the provisions of the National Environmental Policy Act of 1969 to the processes referred to in subparagraph (A), the Secretary of Defense and the Secretary of the military departments concerned shall not have to consider--

(i) the need for closing or realigning the military installation which has been recommended for closure or realignment by the Commission;

(ii) the need for transferring functions to any military installation which has been selected as the receiving installation; or

(iii) military installations alternative to those recommended or selected.

(3) A civil action for judicial review, with respect to any requirement of the National Environmental Policy Act of 1969 to the extent such Act is applicable under paragraph (2), of any act or failure to act by the Department of Defense during the closing, realigning, or relocating of functions referred to in clauses (i) and (ii) of paragraph (2)(A), may not be brought more than 60 days after the date of such act or failure to act.

(d) WAIVER.--The Secretary of Defense may close or realign military installations under this part without regard to--

(1) any provision of law restricting the use of funds for closing or realigning military installations included in any appropriations or authorization Act; and

(2) sections 2662 and 2687 of title 10, United States Code.

(e) TRANSFER AUTHORITY IN CONNECTION WITH PAYMENT OF ENVIRONMENTAL REMEDIATION COSTS.--(1)(A) Subject to paragraph (2) of this subsection and section 120(h) of the Comprehensive Environmental Response, Compensation, and Liability Act of 1980 (42 U.S.C. 9620(h)), the Secretary may enter into an agreement to transfer by deed real property or facilities referred to in subparagraph (B) with any person who agrees to perform all environmental restoration, waste management, and environmental compliance activities that are required for the property or facilities under Federal and State laws, administrative decisions, agreements (including schedules and milestones), and concurrences.

(B) The real property and facilities referred to in subparagraph (A) are the real property and facilities located at an installation closed or to be closed, or realigned or to be realigned, under this part that are available exclusively for the use, or expression of an interest in a use, of a redevelopment authority under subsection (b)(6)(F) during the period provided for that use, or expression of interest in use, under that subsection. The real property and facilities referred to in subparagraph (A) are also the real property and facilities located at an installation approved for closure or realignment under this part after 2001 that are available for purposes other than to assist the homeless.

(C) The Secretary may require any additional terms and conditions in connection with an agreement authorized by subparagraph (A) as the Secretary considers appropriate to protect the interests of the United States.

(2) A transfer of real property or facilities may be made under paragraph (1) only if the Secretary certifies to Congress that--

(A) the costs of all environmental restoration, waste management, and

environmental compliance activities otherwise to be paid by the Secretary with respect to the property or facilities are equal to or greater than the fair market value of the property or facilities to be transferred, as determined by the Secretary; or

(B) if such costs are lower than the fair market value of the property or facilities, the recipient of the property or facilities agrees to pay the difference between the fair market value and such costs.

(3) In the case of property or facilities covered by a certification under paragraph (2)(A), the Secretary may pay the recipient of such property or facilities an amount equal to the lesser of—

(A) the amount by which the costs incurred by the recipient of such property or facilities for all environmental restoration, waste, management, and environmental compliance activities with respect to such property or facilities exceed the fair market value of such property or facilities as specified in such certification; or

(B) the amount by which the costs (as determined by the Secretary) that would otherwise have been incurred by the Secretary for such restoration, management, and activities with respect to such property or facilities exceed the fair market value of such property or facilities as so specified

(4) As part of an agreement under paragraph (1), the Secretary shall disclose to the person to whom the property or facilities will be transferred any information of the Secretary regarding the environmental restoration, waste management, and environmental compliance activities described in paragraph (1) that relate to the property or facilities. The Secretary shall provide such information before entering into the agreement.

(5) Nothing in this subsection shall be construed to modify, alter, or amend the Comprehensive Environmental Response, Compensation, and Liability Act of 1980 (42 U.S.C. 9601 et seq.) or the Solid Waste Disposal Act (42 U.S.C. 6901 et seq.).

(6) Section 330 of the National Defense Authorization Act for Fiscal Year 1993 (Public Law 102-484; 10 U.S.C. 2687 note) shall not apply to any transfer under this subsection to persons or entities described in subsection (a)(2) of such section 330, except in the case of releases or threatened releases not disclosed pursuant to paragraph (4).

SEC. 2906. DEPARTMENT OF DEFENSE BASE CLOSURE ACCOUNT 1990

(a) IN GENERAL.--(1) There is hereby established on the books of the Treasury an account to be known as the "Department of Defense Base Closure Account 1990" which shall be administered by the Secretary as a single account.

(2) There shall be deposited into the Account--

(A) funds authorized for and appropriated to the Account;

(B) any funds that the Secretary may, subject to approval in an appropriation Act, transfer to the Account from funds appropriated to the Department of Defense for any purpose, except that such funds may be transferred only after the date on which the Secretary transmits written notice of, and justification for, such transfer to the congressional defense committees;

(C) except as provided in subsection (d), proceeds received from the lease, transfer, or disposal of any property at a military installation closed or realigned under this

part the date of approval of closure or realignment of which is before January 1, 2005; and

(D) proceeds received after September 30, 1995, from the lease, transfer, or disposal of any property at a military installation closed or realigned under title II of the Defense Authorization Amendments and Base Closure and Realignment Act (Public Law 100-526; 10 U.S.C. 2687 note).

(3) The Account shall be closed at the time and in the manner provided for appropriation accounts under section 1555 of title 31, United States Code. Unobligated funds which remain in the Account upon closure shall be held by the Secretary of the Treasury until transferred by law after the congressional defense committees receive the final report transmitted under subsection (c)(2).

(b) USE OF FUNDS.--(1) The Secretary may use the funds in the Account only for the purposes described in section 2905 with respect to military installations the date of approval of closure or realignment of which is before January 1, 2005, or, after September 30, 1995, for environmental restoration and property management and disposal at installations closed or realigned under title II of the Defense Authorization Amendments and Base Closure and Realignment Act (Public Law 100-526; 10 U.S.C. 2687 note). After July 13, 2001, the Account shall be the sole source of Federal funds for environmental restoration, property management, and other caretaker costs associated with any real property at military installations closed or realigned under this part or such title II.

(2) When a decision is made to use funds in the Account to carry out a construction project under section 2905(a) and the cost of the project will exceed the maximum amount authorized by law for a minor military construction project, the Secretary shall notify in writing the congressional defense committees of the nature of, and justification for, the project and the amount of expenditures for such project. Any such construction project may be carried out without regard to section 2802(a) of title 10, United States Code.

(c) REPORTS.--(1)(A) No later than 60 days after the end of each fiscal year in which the Secretary carries out activities under this part, the Secretary shall transmit a report to the congressional defense committees of the amount and nature of the deposits into, and the expenditures from, the Account during such fiscal year and of the amount and nature of other expenditures made pursuant to section 2905(a) during such fiscal year.

(B) The report for a fiscal year shall include the following:

(i) The obligations and expenditures from the Account during the fiscal year, identified by subaccount, for each military department and Defense Agency.

(ii) The fiscal year in which appropriations for such expenditures were made and the fiscal year in which funds were obligated for such expenditures.

(iii) Each military construction project for which such obligations and expenditures were made, identified by installation and project title.

(iv) A description and explanation of the extent, if any, to which expenditures for military construction projects for the fiscal year differed from proposals for projects and funding levels that were included in the justification transmitted to Congress under section 2907(1), or otherwise, for the funding proposals for the Account for such fiscal year, including an explanation of--

(I) any failure to carry out military construction projects that were so proposed; and

(II) any expenditures for military construction projects that were not so proposed.

(2) No later than 60 days after the termination of the authority of the Secretary to carry out a closure or realignment under this part with respect to military installations the date of approval of closure or realignment of which is before January 1, 2005, and no later than 60 days after the closure of the Account under subsection (a)(3), the Secretary shall transmit to the congressional defense committees a report containing an accounting of--

(A) all the funds deposited into and expended from the Account or otherwise expended under this part with respect to such installations; and

(B) any amount remaining in the Account.

(d) DISPOSAL OR TRANSFER OF COMMISSARY STORES AND PROPERTY PURCHASED WITH NONAPPROPRIATED FUNDS.--(1) If any real property or facility acquired, constructed, or improved (in whole or in part) with commissary store funds or nonappropriated funds is transferred or disposed of in connection with the closure or realignment of a military installation under this part the date of approval of closure or realignment of which is before January 1, 2005, a portion of the proceeds of the transfer or other disposal of property on that installation shall be deposited in the reserve account established under section 204(b)(7)(C) of the Defense Authorization Amendments and Base Closure and Realignment Act (10 U.S.C. 2687 note).

(2) The amount so deposited shall be equal to the depreciated value of the investment made with such funds in the acquisition, construction, or improvement of that particular real property or facility. The depreciated value of the investment shall be computed in accordance with regulations prescribed by the Secretary of Defense.

(3) The Secretary may use amounts in the account (in such an aggregate amount as is provided in advance in appropriation Acts) for the purpose of acquiring, constructing, and improving--

(A) commissary stores; and

(B) real property and facilities for nonappropriated fund instrumentalities.

(4) As used in this subsection:

(A) The term "commissary store funds" means funds received from the adjustment of, or surcharge on, selling prices at commissary stores fixed under section 2685 of title 10, United States Code.

(B) The term "nonappropriated funds" means funds received from a nonappropriated fund instrumentality.

(C) The term "nonappropriated fund instrumentality" means an instrumentality of the United States under the jurisdiction of the Armed Forces (including the Army and Air Force Exchange Service, the Navy Resale and Services Support Office, and the Marine Corps exchanges) which is conducted for the comfort, pleasure, contentment, or physical or mental improvement of members of the Armed Forces.

(e) ACCOUNT EXCLUSIVE SOURCE OF FUNDS FOR ENVIRONMENTAL RESTORATION PROJECTS.—Except as provided in section 2906A(e) with respect to funds in the Department of

Defense Base Closure Account 2005 under section 2906A and except for funds deposited into the Account under subsection (a), funds appropriated to the Department of Defense may not be used for purposes described in section 2905 (a)(1)(C). The prohibition in this subsection shall expire upon the closure of the Account under subsection (a)(3).

SEC. 2906A. DEPARTMENT OF DEFENSE BASE CLOSURE ACCOUNT 2005.

(a) IN GENERAL.—(1) If the Secretary makes the certifications required under section 2912(b), there shall be established on the books of the Treasury an account to be known as the "Department of Defense Base Closure Account 2005" (in this section referred to as the "Account"). The Account shall be administered by the Secretary as a single account.

(2) There shall be deposited into the Account—

(A) funds authorized for and appropriated to the Account;

(B) any funds that the Secretary may, subject to approval in an appropriation Act, transfer to the Account from funds appropriated to the Department of Defense for any purpose, except that such funds may be transferred only after the date on which the Secretary transmits written notice of, and justification for, such transfer to the congressional defense committees; and

(C) except as provided in subsection (d), proceeds received from the lease, transfer, or disposal of any property at a military installation that is closed or realigned under this part pursuant to a closure or realignment the date of approval of which is after January 1, 2005.

(3) The Account shall be closed at the time and in the manner provided for appropriation accounts under section 1555 of title 31, United States Code. Unobligated funds which remain in the Account upon closure shall be held by the Secretary of the Treasury until transferred by law after the congressional defense committees receive the final report transmitted under subsection (c)(2),

(b) USE OF FUNDS.—(1) The Secretary may use the funds in the Account only for the purposes described in section 2905 with respect to military installations the date of approval of closure or realignment of which is after January 1, 2005.

(2) When a decision is made to use funds in the Account to carry out a construction project under section 2905(a) and the cost of the project will exceed the maximum amount authorized by law for a minor military construction project, the Secretary shall notify in writing the congressional defense committees of the nature of, and justification for, the project and the amount of expenditures for' such project. Any such construction project may be carried out without regard to section 2802(a) of title 10, United States Code.

(c) REPORTS.—(1)(A) No later than 60 days after the end of each fiscal year in which the Secretary carries out activities under this part using amounts in the Account, the Secretary shall transmit a report to the congressional defense committees of the amount and nature of the deposits into, and the expenditures from, the Account during such fiscal year and of the amount and nature of other expenditures made pursuant to section 2905(a) during such fiscal year.

(B) The report for a fiscal year shall include the following:

(i) The obligations and expenditures from the Account during the fiscal year, identified by subaccount, for each military department and Defense Agency.

(ii) The fiscal year in which appropriations for such expenditures were made and the fiscal year in which finds were obligated for such expenditures.

(iii) Each military construction project for which such obligations and expenditures were made, identified by installation and project title.

(iv) A description and explanation of the extent, if any, to which expenditures for military construction projects for the fiscal year differed from proposals for projects and funding levels that were included in the justification transmitted to Congress under section 2907(1), or otherwise, for the funding proposals for the Account for such fiscal year, including an explanation of—

(I) any failure to carry out military construction projects that were so proposed; and

(II) any expenditures for military construction projects that were not so proposed.

(2) No later than 60 days after the termination of the authority of the Secretary to carry out a closure or realignment under this part with respect to military installations the date of approval of closure or realignment of which is after January 1, 2005, and no later than 60 days after the closure of the Account under subsection (a)(3), the Secretary shall transmit to the congressional defense committees a report containing an accounting of—

(A) all the funds deposited into and expended from the Account or otherwise expended under this part with respect to such installations; and

(B) any amount remaining in the Account.

(d) DISPOSAL OR TRANSFER OF COMMISSARY STORES AND PROPERTY PURCHASED WITH NONAPPROPRIATED FUNDS.—(1) If any real property or facility acquired, constructed, or improved (in whole or in part) with commissary store funds or nonappropriated funds is transferred or disposed of in connection with the closure or realignment of a military installation under this part the date of approval of closure or realignment of which is after January 1, 2005, a portion of the proceeds of the transfer or other disposal of property on that installation shall be deposited in the reserve account established under section 204(b)(7)(C) of the Defense Authorization Amendments and Base Closure and Realignment Act (10 U.S.C. 2687 note).

(2) The amount so deposited shall be equal to the depreciated value of the investment made with such funds in the acquisition, construction, or improvement of that particular real property or facility. The depreciated value of the investment shall be computed in accordance with regulations prescribed by the Secretary.

(3) The Secretary may use amounts in the reserve account, without further appropriation, for the purpose of acquiring, constructing, and improving—

(A) commissary stores; and

(B) real property and facilities for nonappropriated fund instrumentalities.

(4) In this subsection, the terms commissary store funds", "nonappropriated funds", and "nonappropriated fund instrumentality" shall have the meaning given those terms in section 2906(d)(4).

(e) ACCOUNT EXCLUSIVE SOURCE OF FUNDS FOR ENVIRONMENTAL RESTORATION PROJECTS.—Except as provided in section 2906(e) with respect to funds in the Department of Defense Base Closure Account 1990 under section 2906 and except for funds deposited into the Account under subsection (a), funds appropriated to the Department of Defense may not he used for purposes described in section 2905(a)(1)(C). The prohibition in this subsection shall expire upon the closure of the Account under subsection (a)(3).

SEC. 2907. REPORTS

As part of the budget request for fiscal year 1993 and for each fiscal year thereafter for the Department of Defense, the Secretary shall transmit to the congressional defense committees of Congress--

(1) a schedule of the closure and realignment actions to be carried out under this part in the fiscal year for which the request is made and an estimate of the total expenditures required and cost savings to be achieved by each such closure and realignment and of the time period in which these savings are to be achieved in each case, together with the Secretary's assessment of the environmental effects of such actions; and

(2) a description of the military installations, including those under construction and those planned for construction, to which functions are to be transferred as a result of such closures and realignments, together with the Secretary's assessment of the environmental effects of such transfers.

SEC. 2908. CONGRESSIONAL CONSIDERATION OF COMMISSION REPORT

(a) TERMS OF THE RESOLUTION.--For purposes of section 2904(b), the term "joint resolution" means only a joint resolution which is introduced within the 10-day period beginning on the date on which the President transmits the report to the Congress under section 2903(e), and--

(1) which does not have a preamble;

(2) the matter after the resolving clause of which is as follows: "That Congress disapproves the recommendations of the Defense Base Closure and Realignment Commission as submitted by the President on ", the blank space being filled in with the appropriate date; and

(3) the title of which is as follows: "Joint resolution disapproving the recommendations of the Defense Base Closure and Realignment Commission.".

(b) REFERRAL.--A resolution described in subsection (a) that is introduced in the House of Representatives shall be referred to the Committee on Armed Services of the House of Representatives. A resolution described in subsection (a) introduced in the Senate shall be referred to the Committee on Armed Services of the Senate.

(c) DISCHARGE.--If the committee to which a resolution described in subsection (a) is referred has not reported such a resolution (or an identical resolution) by the end of the 20-day

period beginning on the date on which the President transmits the report to the Congress under section 2903(e), such committee shall be, at the end of such period, discharged from further consideration of such resolution, and such resolution shall be placed on the appropriate calendar of the House involved.

(d) CONSIDERATION.--(1) On or after the third day after the date on which the committee to which such a resolution is referred has reported, or has been discharged (under subsection (c)) from further consideration of, such a resolution, it is in order (even though a previous motion to the same effect has been disagreed to) for any Member of the respective House to move to proceed to the consideration of the resolution. A member may make the motion only on the day after the calendar day on which the Member announces to the House concerned the Member's intention to make the motion, except that, in the case of the House of Representatives, the motion may be made without such prior announcement if the motion is made by direction of the committee to which the resolution was referred. The motion is highly privileged in the House of Representatives and is privileged in the Senate and is not debatable. The motion is not subject to amendment, or to a motion to postpone, or to a motion to proceed to the consideration of other business. A motion to reconsider the vote by which the motion is agreed to or disagreed to shall not be in order. If a motion to proceed to the consideration of the resolution is agreed to, the respective House shall immediately proceed to consideration of the joint resolution without intervening motion, order, or other business, and the resolution shall remain the unfinished business of the respective House until disposed of.

(2) Debate on the resolution, and on all debatable motions and appeals in connection therewith, shall be limited to not more than 2 hours, which shall be divided equally between those favoring and those opposing the resolution. An amendment to the resolution is not in order. A motion further to limit debate is in order and not debatable. A motion to postpone, or a motion to proceed to the consideration of other business, or a motion to recommit the resolution is not in order. A motion to reconsider the vote by which the resolution is agreed to or disagreed to is not in order.

(3) Immediately following the conclusion of the debate on a resolution described in subsection (a) and a single quorum call at the conclusion of the debate if requested in accordance with the rules of the appropriate House, the vote on final passage of the resolution shall occur.

(4) Appeals from the decisions of the Chair relating to the application of the rules of the Senate or the House of Representatives, as the case may be, to the procedure relating to a resolution described in subsection (a) shall be decided without debate.

(e) CONSIDERATION BY OTHER HOUSE.--(1) If, before the passage by one House of a resolution of that House described in subsection (a), that House receives from the other House a resolution described in subsection (a), then the following procedures shall apply:

(A) The resolution of the other House shall not be referred to a committee and may not be considered in the House receiving it except in the case of final passage as provided in subparagraph (B)(ii).

(B) With respect to a resolution described in subsection (a) of the House receiving the resolution--

(i) the procedure in that House shall be the same as if no resolution had

been received from the other House; but

(ii) the vote on final passage shall be on the resolution of the other House.

(2) Upon disposition of the resolution received from the other House, it shall no longer be in order to consider the resolution that originated in the receiving House.

(f) RULES OF THE SENATE AND HOUSE.--This section is enacted by Congress--

(1) as an exercise of the rulemaking power of the Senate and House of Representatives, respectively, and as such it is deemed a part of the rules of each House, respectively, but applicable only with respect to the procedure to be followed in that House in the case of a resolution described in subsection (a), and it supersedes other rules only to the extent that it is inconsistent with such rules; and

(2) with full recognition of the constitutional right of either House to change the rules (so far as relating to the procedure of that House) at any time, in the same manner, and to the same extent as in the case of any other rule of that House.

SEC. 2909. RESTRICTION ON OTHER BASE CLOSURE AUTHORITY

(a) IN GENERAL.--Except as provided in subsection (c), during the period beginning on November 5, 1990, and ending on April 15, 2006, this part shall be the exclusive authority for selecting for closure or realignment, or for carrying out any closure or realignment of, a military installation inside the United States.

(b) RESTRICTION.--Except as provided in subsection (c), none of the funds available to the Department of Defense may be used, other than under this part, during the period specified in subsection (a)

(1) to identify, through any transmittal to the Congress or through any other public announcement or notification, any military installation inside the United States as an installation to be closed or realigned or as an installation under consideration for closure or realignment; or

(2) to carry out any closure or realignment of a military installation inside the United States.

(c) EXCEPTION.--Nothing in this part affects the authority of the Secretary to carry out

(1) closures and realignments under title II of Public Law 100-526; and

(2) closures and realignments to which section 2687 of title 10, United States Code, is not applicable, including closures and realignments carried out for reasons of national security or a military emergency referred to in subsection (c) of such section.

SEC. 2910. DEFINITIONS

As used in this part:

(1) The term "Account" means the Department of Defense Base Closure Account 1990 established by section 2906(a)(1).

(2) The term "congressional defense committees" means the Committee on Armed Services and the Committee on Appropriations of the Senate and the Committee on Armed Services and the Committee on Appropriations of the House of Representatives.

(3) The term "Commission" means the Commission established by section 2902.

(4) The term "military installation" means a base, camp, post, station, yard, center, homeport facility for any ship, or other activity under the jurisdiction of the Department of Defense, including any leased facility. Such term does not include any facility used primarily for civil works, rivers and harbors projects, flood control, or other projects not under the primary jurisdiction or control of the Department of Defense. [*The preceding sentence shall take effect as of November 5, 1990, and shall apply as if it had been included in section 2910(4) of the Defense Base Closure and Realignment Act of 1990 on that date.*]

(5) The term "realignment" includes any action which both reduces and relocates functions and civilian personnel positions but does not include a reduction in force resulting from workload adjustments, reduced personnel or funding levels, or skill imbalances.

(6) The term "Secretary" means the Secretary of Defense.

(7) The term "United States" means the 50 States, the District of Columbia, the Commonwealth of Puerto Rico, Guam, the Virgin Islands, American Samoa, and any other commonwealth, territory, or possession of the United States.

(8) The term "date of approval", with respect to a closure or realignment of an installation, means the date on which the authority of Congress to disapprove a recommendation of closure or realignment, as the case may be, of such installation under this part expires. [*The date of approval of closure of any installation approved for closure before November 30, 1993 shall be deemed to be November 30, 1993.*]

(9) The term "redevelopment authority", in the case of an installation to be closed or realigned under this part, means any entity (including an entity established by a State or local government) recognized by the Secretary of Defense as the entity responsible for developing the redevelopment plan with respect to the installation or for directing the implementation of such plan. [*The above revision shall take effect as if included in the amendments made by section 2918 of Pub. L. 103-160.*]

(10) The term "redevelopment plan" in the case of an installation to be closed or realigned under this part, means a plan that--

(A) is agreed to by the local redevelopment authority with respect to the installation; and

(B) provides for the reuse or redevelopment of the real property and personal property of the installation that is available for such reuse and redevelopment as a result of the closure or realignment of the installation.

(11) The term "representative of the homeless" has the meaning given such term in section 501(i)(4) of the Stewart B. McKinney Homeless Assistance Act (42 U.S.C. 11411(i)(4)).

SEC. 2911. CLARIFYING AMENDMENT

Section 2687(e)(1) of title 10, United States Code, is amended--

(1) by inserting "homeport facility for any ship," after "center,"; and

(2) by striking out "under the jurisdiction of the Secretary of a military department" and inserting in lieu thereof "under the jurisdiction of the Department of Defense, including any leased facility,".

SEC. 2912. 2005 ROUND OF REALIGNMENTS AND CLOSURES OF MILITARY INSTALLATIONS.

(a) FORCE-STRUCTURE PLAN AND INFRASTRUCTURE INVENTORY.—

(1) PREPARATION AND SUBMISSION.—As part of the budget justification documents submitted to Congress in support of the budget for the Department of Defense for fiscal year 2005, the Secretary shall include the following:

(A) A force-structure plan for the Armed Forces based on an assessment by the Secretary of the probable threats to the national security during the 20-year period beginning with fiscal year 2005, the probable end-strength levels and major military force units (including land force divisions, carrier and other major combatant vessels, air wings, and other comparable units) needed to meet these threats, and the anticipated levels of funding that will be available for national defense purposes during such period.

(B) A comprehensive inventory of military installations world-wide for each military department, with specifications of the number and type of facilities in the active and reserve forces of each military department.

(2) RELATIONSHIP OF PLAN AND INVENTORY.— Using the force-structure plan and infrastructure inventory prepared under paragraph (1), the Secretary shall prepare (and include as part of the submission of such plan and inventory) the following:

(A) A description of the infrastructure necessary to support the force structure described in the force-structure plan.

(B) A discussion of categories of excess infrastructure and infrastructure capacity.

(C) An economic analysis of the effect of the closure or realignment of military installations to reduce excess infrastructure.

(3) SPECIAL CONSIDERATIONS.—In determining the level of necessary versus excess infrastructure under paragraph (2), the Secretary shall consider the following:

(A) The anticipated continuing need for and availability of military installations outside the United States, taking into account current restrictions on the use of military installations outside the United States and the potential for future prohibitions or restrictions on the use of such military installations.

(B) Any efficiencies that may be gained from joint tenancy by more than one branch of the Armed Forces at a military installation.

(4) REVISION.—The Secretary may revise the force-structure plan and

infrastructure inventory; If the Secretary makes such a revision, the Secretary shall submit the revised plan or inventory to Congress not later than March 15, 2005. For purposes of selecting military installations for closure or realignment under this part in 2005, no revision of the force-structure plan or infrastructure inventory is authorized after that date.

(b) CERTIFICATION OF NEED FOR FURTHER CLOSURES AND REALIGNMENTS.—

(1) CERTIFICATION REQUIRED—On the basis of the force-structure plan and infrastructure inventory prepared under subsection (a) and the descriptions and economic analysis prepared under such subsection, the Secretary shall include as part of the submission of the plan and inventory—

(A) a certification regarding whether the need exists for the closure or realignment of additional military installations; and

(B) if such need exists, a certification that the additional round of closures and realignments would result in annual net savings for each of the military departments beginning not later than fiscal year 2011.

(2) EFFECT OF FAILURE TO CERTIFY.—If the Secretary does not include the certifications referred to in paragraph (1), the process by which military installations may be selected for closure or realignment under this part in 2005 shall be terminated.

(c) COMPTROLLER GENERAL EVALUATION.—

(1) EVALUATION REQUIRED.—If the certification is provided under subsection (b), the Comptroller General shall prepare an evaluation of the following:

(A) The force-structure plan and infrastructure inventory prepared under subsection (a) and the final selection criteria specified in section 2913, including an evaluation of the accuracy and analytical sufficiency of such plan, inventory, and criteria.

(B) The need for the closure or realignment of additional military installations.

(2) SUBMISSION.—The Comptroller General shall submit the evaluation to Congress not later than 60 days after the date on which the force-structure plan and infrastructure inventory are submitted to Congress.

(d) AUTHORIZATION OF ADDITIONAL ROUND; COMMISSION.—

(1) APPOINTMENT OF COMMISSION.—Subject to the certifications required under subsection (b), the President may commence an additional round for the selection of military installations for closure and realignment under this part in 2005 by transmitting to the Senate, not later than March 15, 2005, nominations pursuant to section 2902(c) for the appointment of new members to the Defense Base Closure and Realignment Commission.

(2) EFFECT OF FAILURE TO NOMINATE.—If the President does not transmit to the Senate the nominations for the Commission by March 15, 2005, the process by which military installations may be selected for closure or realignment under this part in 2005 shall be terminated.

(3) MEMBERS.—Notwithstanding section 2902(c)(1), the Commission appointed

under the authority of this subsection shall consist of nine members.

(4) TERMS; MEETINGS; TERMINATION.—Notwithstanding subsections (d), (e)(1), and (1) of section 2902, the Commission appointed under the authority of this subsection shall meet during calendar year 2005 and shall terminate on April 15, 2006.

(5) FUNDING.—If no funds are appropriated to the Commission by the end of the second session of the 108th Congress for the activities of the Commission in 2005, the Secretary may transfer to the Commission for purposes of its activities under this part in that year such funds as the Commission may require to carry out such activities. The Secretary may transfer funds under the preceding sentence from any funds available to the Secretary. Funds so transferred shall remain available to the Commission for such purposes until expended.

SEC. 2913. SELECTION CRITERIA FOR 2005 ROUND.

(a) FINAL SELECTION CRITERIA.—The final criteria to be used by the Secretary in making recommendations for the closure or realignment of military installations inside the United States under this part in 2005 shall be the military value and other criteria specified in subsections (b) and (c).

(b) MILITARY VALUE CRITERIA.— The military value criteria are as follows:

(1) The current and future mission capabilities and the impact on operational readiness o the total force of the Department of Defense, including the impact on joint warfighting, training, and readiness.

(2) The availability and condition of land, facilities, and associated airspace (including training areas suitable for maneuver by ground, naval, or air forces throughout a diversity of climate and terrain areas and staging areas for the use of the Armed Forces in homeland defense missions) at both existing and potential receiving locations.

(3) The ability to accommodate contingency, mobilization, surge, and future total force requirements at both existing and potential receiving locations to support operations and training.

(4) The cost of operations and the manpower implications.

(c) OTHER CRITERIA.—The other criteria that the Secretary shall use in making recommendations for the closure or realignment of military installations inside the United States under this part in 2005 are as follows:

(1) The extent and timing of potential costs and savings, including the number of years, beginning with the date of completion of the closure or realignment, for the savings to exceed the costs.

(2) The economic impact on existing communities in the vicinity of military installations.

(3) The ability of the infrastructure of both the existing and potential receiving communities to support forces, missions, and personnel.

(4) The environmental impact, including the impact of costs related to potential environmental restoration, waste management, and environmental compliance activities.

(d) PRIORITY GIVEN TO MILITARY VALUE.—The Secretary shall give priority consideration tot he military value criteria specified in subsection (b) in the making of recommendations for the closure or realignment of military installations.

(e) EFFECT ON DEPARTMENT AND OTHER AGENCY COSTS.—The selection criteria relating to the cost savings or return on investment from the proposed closure or realignment of military installations shall take into account the effect of the proposed closure or realignment on the costs of any other activity of the Department of Defense or any other Federal agency that may be required to assume responsibility for activities at the military installations.

(f) RELATION TO OTHER MATERIALS.—The final selection criteria specified in this section shall be the only criteria to be used, along with the force-structure plan and infrastructure inventory referred to in section 2912, in making recommendations for the closure or realignment of military installations inside the Untied States under this part in 2005.

(g) RELATION TO CRITERIA FOR EARLIER ROUNDS.—Section 2903(b), and the selection criteria prepared under such section, shall not apply with respect to the process of making recommendations for the closure or realignment of military installations in 2005.

SEC. 2914. SPECIAL PROCEDURES FOR MAKING RECOMMENDATIONS FOR REALIGNMENTS AND CLOSURES FOR 2005 ROUND; COMMISSION CONSIDERATION OF RECOMMENDATIONS.

(a) RECOMMENDATIONS REGARDING CLOSURE OR REALIGNMENT OF MILITARY INSTALLATIONS.—If the Secretary makes the certifications required under section 2912(b), the Secretary shall publish in the Federal Register and transmit to the congressional defense committees and the Commission, not later than May 16, 2005, a list of the military installations inside the United States that the Secretary recommends for closure or realignment on the basis of the force-structure plan and infrastructure inventory prepared by the Secretary under section 2912 and the final selection criteria specified in section 2913.

(b) PREPARATION OF RECOMMENDATIONS.—

(1) IN GENERAL.—The Secretary shall comply with paragraphs (2) through (6) of section 2903(c) in preparing and transmitting the recommendations under this section. However, paragraph (6) of section 2903(e) relating to submission of information to Congress shall be deemed to require such submission within 48 hours.

(2) CONSIDERATION OF LOCAL GOVERNMENT VIEWS.—(A) In making recommendations to the Commission in 2005, the Secretary shall consider any notice received from a local government in the vicinity of a military installation that the government would approve of the closure or realignment of the installation,

(B) Notwithstanding the requirement in subparagraph (A), the Secretary shall make the recommendations referred to in that subparagraph based on the force-structure plan, infrastructure inventory, and final selection criteria otherwise applicable to such

recommendations.

(C) The recommendations shall include a statement of the result of the consideration of any notice described in subparagraph (A) that is received with respect to a military installation covered by such recommendations. The statement shall set forth the reasons for the result.

(d) COMMISSION REVIEW AND RECOMMENDATIONS.—

(1) IN GENERAL.—Except as provided in this subsection, section 2903(d) shall apply to the consideration by the Commission of the recommendations transmitted by the Secretary in 2005. The Commission's report containing its findings and conclusions, based on a review and analysis of the Secretary's recommendations, shall be transmitted to the President not later than September 8, 2005.

(2) AVAILABILITY OF RECOMMENDATIONS TO CONGRESS.—After September 8, 2005, the Commission shall promptly provide, upon request, to any Member of Congress information used by the Commission in making its recommendations.

(3) LIMITATIONS ON AUTHORITY TO CONSIDER ADDITIONS TO CLOSURE OR REALIGNMENT LISTS.—The Commission may not consider making a change in the recommendations of the Secretary that would add a military installation to the Secretary's list of installations recommended for closure or realignment unless, in addition to the requirements of section 2903(d)(2)(C)—

(A) the Commission provides the Secretary with at least a 15-day period, before making the change, in which to submit an explanation of the reasons why the installation was not included on the closure or realignment list by the Secretary; and

(B) the decision to add the installation for Commission consideration is supported by at least seven members of the Commission.

(4) TESTIMONY BY SECRETARY.—The Commission shall invite the Secretary to testify at a public hearing, or a closed hearing if classified information is involved, on any proposed change by the Commission to the Secretary's recommendations.

(5) REQUIREMENTS TO EXPAND CLOSURE OR REALIGNMENT RECOMMENDATIONS.—In the report required under section 2903(d)(2)(A) that is to be transmitted under paragraph (1), the Commission may not make a change in the recommendations of the Secretary that would close a military installation not recommended for closure by the Secretary, would realign a military installation not recommended for closure or realignment by the Secretary, or would expand the extent of the realignment of a military installation recommended for realignment by the Secretary unless—

(A) at least two members of the Commission visit the military installation before the date of the transmittal of the report; and

(B) the decision of the Commission to make the change to recommend the closure of the military installation, the realignment of the installation, or the expanded realignment of the installation is supported by at least seven members of the Commission.

(6) COMPTROLLER GENERAL REPORT.—The Comptroller General report required

by section 2903(d)(5)(B) analyzing the recommendations of the Secretary and the selection process in 2005 shall be transmitted to the congressional defense committees not later than July 1, 2005.

(e) REVIEW BY THE PRESIDENT.—

(1) IN GENERAL.—Except as provided in this subsection, section 2903(e) shall apply to the review by the President of the recommendations of the Commission under this section, and the actions, if any, of the Commission in response to such review, in 2005. The President shall review the recommendations of the Secretary and the recommendations contained in the report of the Commission under subsection (d) and prepare a report, not later than September '23, 2005, containing the President's approval or disapproval of the Commission's recommendations.

(2) COMMISSION RECONSIDERATION.—If the Commission prepares a revised list of recommendations under section 2903(e)(3) in 2005 in response to the review of the President in that year under paragraph (1), the Commission shall transmit the revised list to the President not later than October 20, 2005.

(3) EFFECT OF FAILURE TO TRANSMIT.—If the President does not transmit to Congress an approval and certification described in paragraph (2) or (4) of section 2903(e) by November 7, 2005, the process by which military installations may be selected for closure or realignment under this part in 2005 shall he terminated.

(4) EFFECT OF TRANSMITTAL.—A report of the President under this subsection containing the President's approval of the Commission's recommendations is deemed to be a report under section 2903(e) for purposes of sections 2904 and 2908.

APPENDIX D
FORCE STRUCTURE PLAN

This appendix is taken verbatim from the Department of Defense Base Closure and Realignment Report, May 13, 2005 (Volume 1, Part 1 of 2, Chapter 2), with the exception of the "Battle Force Ships" statistics, which were subsequently revised by DoD.

INTRODUCTION

The Chairman of the Joint Chiefs of Staff provided a long-term force structure plan for the Defense Department based on analysis of current and future threats, challenges, and opportunities and on the President's national strategy to meet such circumstances. In accordance with Section 2912 of the Defense Base Closure and Realignment Act of 1990, Public Law 101-510, as amended, the force structure plan for Base Realignment and Closure (BRAC) 2005 is based on the probable threats to national security for a 20-year period, from 2005 to 2024. In previous BRAC rounds, a similar requirement provided an assessment and projection of force structure for only 6 years into the future. It is important to note that this report focuses on a snapshot of force structure through Fiscal Years 2011 due to security classifications.

An unclassified portion of the force structure plan is included in this report. The entire plan is classified and available through restricted distribution. The force structure plan does not reflect temporary adjustments to the force structure of one or another military service that the Secretary of Defense may make from time to time in response to unique but transient conditions. The Secretary of Defense submitted the force structure plan to Congress in March 2004 and provided a revised submission in March 2005 per Public Law 101-510.

STRATEGY AND FORCE DEVELOPMENT

The President's National Security Strategy and the Secretary of Defense's Strategy provide a new focus for U.S. military forces. These strategies require that U.S. forces, by their presence and activities, assure friends and allies of the United States resolve and the ability to fulfill commitments. Military forces must dissuade adversaries from developing dangerous capabilities. In addition, forces must provide the President with a wide range of options to deter aggression and coercion, and if deterrence fails, forces must have the ability to defeat any adversary at the time, place, and in the manner of U.S. choosing.

Based on detailed analysis since the Secretary's 2001 Quadrennial Defense Review, the Department of Defense has updated its strategic thinking, incorporating lessons learned from recent military operations.

The Department's planning has informed decisions to date on the force's overall mix of capabilities, size, posture, patterns of activity, readiness, and capacity to surge globally.

Just as strategy is constantly updated to incorporate and account for a changing global security environment, force planning standards also are adaptive and dynamic over time.

The Department's force planning framework does not focus on specific conflicts. It helps determine capabilities required for a range of scenarios. The Department analyzes the force requirements for the most likely, the most dangerous, and the most demanding circumstances. Assessments of U.S. capabilities will examine the breadth and depth of this construct, not seek to optimize in a single area. Doing so allows decision makers to identify areas where prudent risk could be accepted and areas where risk should be reduced or mitigated.

The defense strategy requires the creation of new forms of security cooperation to support U.S. efforts to swiftly defeat an adversary with modest reinforcement. Specifically, security cooperation will underpin diversified, operational basing access and training opportunities for forward stationed forces, and strengthen U.S. influence with potential partners that could provide coalition capabilities for future contingencies. Security cooperation efforts will focus on activities to build defense relationships that promote U.S. and allied security interests, develop allied and friendly military capabilities for self-defense and coalition operations, and provide U.S. forces with peacetime and contingency access and en route infrastructure.

Transformation To A Capabilities-Based Approach

Continuous defense transformation is part of a wider governmental effort to transform America's national security institutions to meet 21st-century challenges and opportunities. Just as our challenges change continuously, so too must our military capabilities.

The purpose of transformation is to extend key advantages and reduce vulnerabilities. We are now in a long-term struggle against persistent, adaptive adversaries, and we must transform to prevail.

Transformation is not only about technology. It is also about:

- Changing the way we think about challenges and opportunities;
- Adapting the defense establishment to that new perspective; and
- Refocusing capabilities to meet future challenges, not those we are already most prepared to meet.

Transformation requires difficult programmatic and organizational choices. We will need to divest in some areas and invest in others.

Transformational change is not limited to operational forces. We also want to change longstanding business processes within the Department to take advantage of information technology. We also are working to transform our international partnerships, including the capabilities that our partners and we can use collectively.

Derivative of a transformational mindset is adoption of a capabilities-based planning methodology. Capabilities-based planning focuses more on how adversaries may challenge us than on whom those adversaries might be or where we might face them. It focuses the Department on the growing range of capabilities and methods we must possess to contend with an uncertain future. It recognizes the limits of intelligence and the impossibility of predicting complex events with precision. Our planning aims to link capabilities to joint operating concepts across a broad range of scenarios.

The Department is adopting a new approach for planning to implement our strategy. The defense strategy will drive this top-down, competitive process. Operating within fiscal constraints, our new approach enables the Secretary of Defense and Joint Force Commanders to balance risk across a range of areas.

We seek to foster a culture of innovation. The War on Terrorism imparts an urgency to defense transformation; we must transform to win the war.

Addressing Capabilities Through Force Transformation

The Department's transformation strategy will balance near-term operational risk with future risk in investment decisions. It will invest now in specific technologies and concepts that are transformational, while remaining open to other paths toward transformation. Capabilities will be developed, supported by force transformation, which will allow us to meet the defense strategy while remaining open to explore new and essential capabilities. This force transformation will allow us to create a new/future force structure, which will move from its current platform-centric condition to a more capabilities-based and network-centric philosophy that addresses the full spectrum of conflict. It will allow the U.S. military to create conditions for increased speed of command and opportunities for coordination across the battlespace.

Probable Threats To National Security

Range of Challenges

Uncertainty is the defining characteristic of today's strategic environment. We can identify trends but cannot predict specific events with precision. While we work to avoid being surprised, we must posture ourselves to handle unanticipated problems—we must plan with surprise in mind.

We contend with uncertainty by adapting to circumstances and influencing events. It is not enough to react to change. We must safeguard U.S. freedoms and interests while working actively to forestall the emergence of new challenges.

The U.S. military predominates in the world in traditional forms of warfare. Potential adversaries accordingly shift away from challenging the United States through traditional military action and adopt asymmetric capabilities and methods. An array of traditional, irregular, catastrophic, and disruptive capabilities and methods threaten U.S. interests.

These categories overlap. Actors proficient in one can be expected to try to reinforce their position with methods and capabilities drawn from others.

Indeed, recent experience indicates that the most dangerous circumstances arise when we face a complex of such challenges. For example, our adversaries in Iraq and Afghanistan presented both traditional and irregular challenges. Terrorist groups like al Qaida pose irregular threats but also actively seek catastrophic capabilities. The government of North Korea at once poses traditional, irregular, and catastrophic challenges. In the future, the most capable opponents may seek to combine truly disruptive capacity with traditional, irregular, and catastrophic forms of warfare.

Traditional challenges come largely from states employing recognized military capabilities and forces in well-known forms of military competition and conflict. While traditional forms of military competition remain important, trends suggest that these challenges will receive lesser priority in the planning of adversaries vis-à-vis the United States. This can be attributed, in part, to U.S. and allied superiority in traditional forms of warfare and the enormous cost to develop, acquire, and maintain conventional capabilities. But it is also explained by the increasing attractiveness of irregular methods, as well as the increasing availability of catastrophic capabilities. Even where adversaries possess considerable capacity in traditional domains, they often seek to reinforce their position with catastrophic, irregular, and disruptive methods and capabilities. Therefore, some strictly traditional or hybrid challenges require the active maintenance of sufficient combat overmatch in key areas of traditional military competition.

Irregular challenges are characterized as "unconventional" methods employed by state and non-state actors to counter the traditional advantages of stronger opponents. Irregular methods of increasing sophistication—including terrorism, insurgency, civil war, and third-party coercion—will challenge U.S. security interests to a greater degree than they have in the past. Our adversaries are likely to exploit a host of irregular methods in an attempt to erode U.S. influence, power, and national will over time.

Two factors in particular have intensified the rapid growth and potential danger of irregular challenges: the rise of extremist ideologies and the erosion of traditional sovereignty. Worldwide political, religious, and ethnic extremism continue to fuel deadly and destabilizing conflicts. Particularly threatening are those extremist ideologies that sanction horrific violence targeted at civilians and noncombatants. Areas in Central and South America, Africa, the Middle East, and South, Central, and Southeast Asia have provided havens for terrorists, criminals, insurgents, and other groups that threaten global security. Many governments in these areas are unable or unwilling to extend effective control over their territory, thus increasing the area available to hostile exploitation. Irregular challenges in and from these areas will grow more intense over time and are likely to challenge the security of the United States and its partners for the indefinite future.

Our ongoing War on Terrorism and our resulting operational experience call for a reorientation of our military capabilities to contend with these challenges more effectively.

Catastrophic challenges involve the acquisition, possession, and use of weapons of mass destruction (WMD) or methods producing WMD-like effects. A number of state and non-state actors are vigorously seeking to acquire dangerous and destabilizing catastrophic capabilities. States seek these capabilities to offset perceived regional imbalances or to hedge against U.S. military superiority. Terrorists seek them because of the potential they hold for greater physical and psychological impact on targeted audiences.

Porous international borders, weak controls over weapons-related materials and expertise, and ongoing revolutions in information technology are increasingly enabling this trend. Particularly troublesome is the nexus of transnational terrorists, WMD proliferation, and rogue states. Unchecked, this confluence raises the prospect of direct WMD employment against the United States or our allies and partners. Indeed, many would-be adversaries likely believe the best war to check American reach and influence is to develop the capability to threaten the U.S. homeland directly. Catastrophic attacks could arrive via a number of delivery means ranging from rogue use of WMD-armed ballistic missiles to surreptitious delivery through routine commercial channels to innovative attacks like those undertaken on 9/11.

Elements of the U.S. national infrastructure are vulnerable to catastrophic attack. The interdependent nature of the infrastructure crests more vulnerability because attacks against one sector—the electric power grid for instance—would impact other sectors as well. Parts of the defense-related critical infrastructure are vulnerable to a wide range of attacks, especially those that rely on commercial sector elements with multiple single points of failure.

The continuing illicit proliferation of WMD technology and expertise makes contending with catastrophic challenges an enduring necessity. A single catastrophic attack against the United States is an unacceptable prospect. The strategic effect of such an attack transcends the mere economic and social costs. It represents a more fundamental, existential threat to our nation, our institutions, and our free society. Thus, we must apply new emphasis to capabilities that enable us to dissuade acquisition of catastrophic capabilities, deter their use, and finally, when necessary, defeat them prior to their posing direct threats to us and our partners.

Disruptive challenges are those posed by competitors employing breakthrough technology that might counter or negate our current advantages in key operational domains. In doing so, competitors seek to provide new military options that offset our advantages in niche areas and threaten our ability to operate from the strategic commons—space, international waters and airspace, and cyberspace. Such developments will afford opponents only temporary advantage. In a few instances, however, the United States could confront technological breakthroughs that would fundamentally alter our approach to security. These might include, but are not limited to, breakthroughs in biotechnology, cyber operations, space, directed energy, and other emerging fields. Although such developments are unpredictable, we must be attentive to the consequences that such possibilities hold, and plan and invest accordingly.

The goal of our transformation is to contend effectively with these challenges and channel future security competition in ways favorable to the United States and its international partners. We accomplish this by assuring our allies and friends—demonstrating our resolve to fulfill defense commitments and protect common interests; dissuading potential adversaries from adopting threatening capabilities and ambitions; and deterring aggression and coercion by maintaining capable and rapidly deployable military forces. Finally, at the direction of the President, we will defeat adversaries at the time, place, and in the manner of our choosing—setting the conditions for future security.

The Unclassified Force Structure Plan

The following table shows the programmed force structure, manning, and funding for the Army, Navy, Marine Corps, and Air Force for Fiscal Years 2005, 2007, 2009, and 2011. When reviewing this plan, it should be noted that it depicts only Service force units; that is, not all of the force structure is identified. For example, the unclassified version does not account for Army non-divisional units including its associated assets like aviation and special operations; Navy non-carrier-based aircraft and construction battalions; and Air Force airlift, special operation, tankers, and missiles.

Service Force Units

	FY 2005	FY 2007	FY 2009	FY 2011
Army Units of Employment				
Active	6	11	13	13
Reserve	1	5	8	8
Army Divisions				
Active	5			
Reserve	7	3		
Aircraft Carriers	12	11	11	11
Carrier Air Wings				
Active	10	10	10	10
Reserve	1	1	1	1
Battle Force Ships	324	324	336	341
Air Force AEFs				
	10	10	10	10
USMC Divisions				
Active	3	3	3	3
Reserve	1	1	1	1

END STRENGTH (K)

		FY05	FY07	FY09	FY11
USA*	AC	482	482	482	482
	RC	555	555	555	555
USN	AC	366	345	345	345
	RC	83	71	70	70
USMC*	AC	175	175	175	175
	RC	40	40	40	40
USAF	AC	360	356	350	350
	RC	183	182	182	183

** The Army projects it will end FY05 with end strength of 511,800 or 29,400 above the baseline of 482,400. The Marine Corps projects it will end FY05 with end strength of 177,675 or 2,675 above the baseline of 175,000. The FY05 Supplemental request includes $1.7 billion to support these overstrengths. In FY06, the Army and Marine Corps plan to exceed the funded end strength levels by at least 30,000 and 3,000 end strength, respectively. Both Services plan to seek Supplemental funding for any additional end strength above the baseline in support of the Global War on Terrorism.*

ANTICIPATED LEVEL OF FUNDING ($B)

	FY05	FY07	FY09	FY11
USA	115.0	110.1	120.3	125.6
USN	103.7	110.5	122.7	131.5
USMC	18.9	18.5	20.6	21.9
USAF	119.6	133.3	138.7	146.8

APPENDIX E

FINAL SELECTION CRITERIA FOR 2005

The final selection criteria for the 2005 round of base closures and realignment were originally published by the Department of Defense in the Federal Register on December 23, 2003. They were adopted as final criteria on February 12, 2004, unless Congress passed a resolution of disapproval by March 1, 2004. Congress's decision not to do so meant the criteria went into effect. Congress later enshrined the final selection criteria into law as Subtitle C of P.L. 108-375 (which amended Section 2913 of P.L. 101-510).

The final criteria to be used by the Secretary in making recommendations for the closure or realignment of military installations inside the United States under this part in 2005 shall be the military value and other criteria specified [below]:

MILITARY VALUE (GIVEN PRIORITY CONSIDERATION)

1. The current and future mission capabilities and the impact on operational readiness of the total force of the Department of Defense, including the impact on joint warfighting, training, and readiness.

2. The availability and condition of land, facilities, and associated airspace (including training areas suitable for maneuver by ground, naval, or air forces throughout a diversity of climate and terrain areas and staging areas for the use of the Armed Forces in homeland defense missions) at both existing and potential receiving locations.

3. The ability to accommodate contingency, mobilization, surge, and future total force requirements at both existing and potential receiving locations to support operations and training.

4. The cost of operations and the manpower implications.

OTHER CONSIDERATIONS

5. The extent and timing of potential costs and savings, including the number of years, beginning with the date of completion of the closure or realignment, for the savings to exceed the costs.

6. The economic impact on existing communities in the vicinity of military installations.

7. The ability of the infrastructure of both the existing and potential receiving communities to support forces, missions, and personnel.

8. The environmental impact, including the impact of costs related to potential environmental restoration, waste management, and environmental compliance.

FINAL SELECTION CRITERIA

1995 vs. 2005

MILITARY VALUE CRITERIA (GIVEN PRIORITY IN BOTH ROUNDS)

Note: Text in *italics* represents the new text in the 2005 final selection criteria that was not present in the 1995 final selection criteria. Text from the 1995 final selection criteria which was dropped or not included in the 2005 criteria is marked in a different font.

1995	2005
1. The current and future mission requirements and the impact on operational readiness of the Department of Defense's total force.	1. The current and future mission *capabilities* and the impact on operational readiness of the total force of the Department of Defense, *including the impact on joint warfighting, training, and readiness.*
2. The availability and condition of land, facilities, and associated airspace at both the existing and potential receiving locations.	2. The availability and condition of land, facilities, and associated airspace *(including training areas suitable for maneuver by ground, naval, or air forces throughout a diversity of climate and terrain areas and staging areas for the use of the Armed Forces in homeland defense missions)* at both existing and potential receiving locations.
3. The ability to accommodate contingency, mobilization, and future total force requirements at both the existing and potential receiving locations.	3. The ability to accommodate contingency, mobilization, *surge*, and future total force requirements at both existing and potential receiving locations *to support operations and training.*
4. The cost and manpower implications.	4. The cost *of operations* and *the* manpower implications.

FINAL SELECTION CRITERIA

1995 vs. 2005

OTHER CONSIDERATIONS

Note: Text in *italics* represents the new text in the 2005 final selection criteria that was not present in the 1995 final selection criteria. Text from the 1995 final selection criteria which was dropped or not included in the 2005 criteria is marked in a different font.

1995	2005
RETURN ON INVESTMENT	OTHER CONSIDERATIONS
5. The extent and timing of potential costs and savings, including the number of years, beginning with the date of completion of the closure or realignment, for the savings to exceed the costs. *[note: identical to 2005]*	5. The extent and timing of potential costs and savings, including the number of years, beginning with the date of completion of the closure or realignment, for the savings to exceed the costs. *[note: identical to 1995]*
IMPACTS	
6. The economic impact on communities.	6. The economic impact on *existing* communities *in the vicinity of military installations*.
7. The ability of both the existing and potential receiving communities' infrastructure to support forces, missions, and personnel.	7. The ability of *the infrastructure of* both the existing and potential receiving communities to support forces, missions, and personnel.
8. The environmental impact.	8. The environmental impact, *including the impact of costs related to potential environmental restoration, waste management, and environmental compliance activities.*

Appendix F

Base Closures and Realignments by State: 1995, 1993, 1991, and 1988

ALABAMA

Year	Name of Installation	Final BRAC Decision
1988	Alabama Army Ammunition Plant	CLOSE
1988	Coosa River Storage Annex	CLOSE
1991	Fort Rucker	REALIGN
1993	Naval Station Mobile	CLOSE
1993	Naval Reserve Center Gadsden	CLOSE
1993	Naval Reserve Center Montgomery	CLOSE
1993	Anniston Army Depot	REALIGN
1995	Fort McClellan	CLOSE
1995	Naval Reserve Center Huntsville	CLOSE

ALASKA

Year	Name of Installation	Final BRAC Decision
1995	Fort Greely	REALIGN
1995	Naval Air Facility Adak	CLOSE

ARIZONA

Year	Name of Installation	Final BRAC Decision
1988	Navajo Army Depot Activity	CLOSE
1991	Williams Air Force Base	CLOSE
1995	Williams Air Force Base	REDIRECT

ARKANSAS

Year	Name of Installation	Final BRAC Decision
1991	Eaker Air Force Base	CLOSE
1991	Fort Chaffee	CLOSE
1993	Naval Reserve Center Fayetteville	CLOSE
1993	Naval Reserve Center Fort Smith	CLOSE
1995	Fort Chaffee	CLOSE

CALIFORNIA

Year	Name of Installation	Final BRAC Decision
1988	George Air Force Base	CLOSE
1988	Hamilton Army Airfield	CLOSE
1988	Mather Air Force Base	CLOSE
1988	Naval Station San Francisco (Hunters Point)	REALIGN
1988	Norton Air Force Base	CLOSE
1988	Presidio of San Francisco	CLOSE
1988	Salton Sea Test Base, Imperial County	CLOSE
1991	Beale Air Force Base	REALIGN
1991	Castle Air Force Base	CLOSE
1991	Fort Ord	CLOSE
1991	Hunters Point Annex, San Francisco	CLOSE
1991	Integrated Combat Systems Test Facility San Diego	CLOSE
1991	Letterman Army Institute of Research, Presidio of San Francisco	DISESTAB
1991	Fleet Combat Direction Systems Support Activity San Diego	REALIGN
1991	March Air Force Base	REALIGN
1991	Mather Air Force Base	REDIRECT
1991	Naval Air Station Moffett Field	CLOSE
1991	Naval Electronic Systems Engineering Center San Diego	CLOSE
1991	Naval Electronic Systems Engineering Center Vallejo	CLOSE
1991	Naval Space Systems Activity Los Angeles	CLOSE
1991	Naval Station Long Beach	CLOSE
1991	Naval Weapons Center China Lake	REALIGN
1991	Pacific Missile Test Center Point Mugu	REALIGN
1991	Sacramento Army Depot	CLOSE
1991	Marine Corps Air Station Tustin	CLOSE
1993	Castle Air Force Base (B-52 Combat Crew Training redirected from Fairchild AFB to Barksdale AFB and KC-135 Combat Crew Training from Fairchild AFB to Altus AFB)	REDIRECT
1993	Data Processing Center Marine Corps Air Station El Toro	CLOSE
1993	Data Processing Center Naval Air Warfare Center, Weapons Division China Lake	CLOSE
1993	Data Processing Center Naval Air Warfare Center, Weapons Division Point Mugu	CLOSE
1993	Data Processing Center Naval Command Control & Ocean Surveillance Center San Diego	CLOSE
1993	Data Processing Center Navy Regional Data Automation Center San Francisco	CLOSE

CALIFORNIA

Year	Name of Installation	Final BRAC Decision
1993	Defense Contract Management District West El Segundo	RELOCATE
1993	Defense Distribution Depot Oakland	DISESTAB
1993	Hunters Point Annex to Naval Station Treasure Island (Redirect to dispose of all property in any lawful manner, including outlease)	REDIRECT
1993	March Air Force Base	REALIGN
1993	Mare Island Naval Shipyard	CLOSE
1993	Marine Corps Air Station El Toro	CLOSE
1993	Marine Corps Air Station Tustin (Relocate MCAS Tustin helicopter assets to NAS North Island, NAS Miramar, or MCAS Camp Pendleton)	REDIRECT
1993	Marine Corps Data Processing Center Regional Automated Services Center Camp Pendleton	CLOSE
1993	Marine Corps Logistics Base Barstow	REALIGN
1993	Mather Air Force Base (940th Air Refueling Group redirected from McClellan AFB to Beale AFB)	REDIRECT
1993	Naval Air Station Alameda	CLOSE
1993	Naval Aviation Depot Alameda	CLOSE
1993	Naval Electronics Systems Engineering Center San Diego (Consolidate with Naval Electronics Systems Engineering Center Vallejo into available space in Air Force Plant #19, San Diego, vice new construction)	REDIRECT
1993	Naval Electronics Systems Engineering Center Vallajo (Consolidate with Naval Electronics Systems Center San Diego into available space in Air Force Plant #19, San Diego, vice new construction)	REDIRECT
1993	Naval Hospital Oakland	CLOSE
1993	Naval Station Treasure Island, San Francisco	CLOSE
1993	Naval Weapons Station Seal Beach	REALIGN
1993	Navy Data Processing Center Facilities Systems Office, Port Hueneme	CLOSE
1993	Navy Data Processing Center Fleet and Industrial Supply Center, San Diego	CLOSE
1993	Presidio of Monterey Annex	REALIGN
1993	Presidio of San Francisco (6th Army remains at the Presidio of San Francisco, CA, instead of moving to Fort Carson, CO)	REDIRECT
1993	Naval Civil Engineering Laboratory, Port Hueneme	CLOSE
1993	Naval Facilities Engineering Command, Western Engineering Field Division, San Bruno	CLOSE
1993	Naval Reserve Center Pacific Grove	CLOSE
1993	Naval Training Center San Diego	CLOSE
1993	Planning, Estimating, Repair, and Alterations Center (Surface) Pacific San Francisco	DISESTAB

CALIFORNIA

Year	Name of Installation	Final BRAC Decision
1993	Naval Public Works Center San Francisco	DISESTAB
1995	Oakland Army Base	CLOSE
1995	Naval Shipyard Long Beach	CLOSE
1995	McClellan Air Force Base	CLOSE
1995	Ontario International Airport Air Guard Station	CLOSE
1995	Defense Distribution Depot McClellan	DISESTAB
1995	Fort Hunter Liggett	REALIGN
1995	Sierra Army Depot	REALIGN
1995	Onizuka Air Station	REALIGN
1995	Branch U.S. Disciplinary Barracks	CLOSE
1995	East Fort Baker	CLOSE
1995	Rio Vista Army Reserve Center	CLOSE
1995	Fleet and Industrial Supply Center Oakland	CLOSE
1995	Naval Command, Control, and Ocean Surveillance Center, In-Service Engineering West Coast Division San Diego	DISESTAB
1995	Supervisor of Shipbuilding, Conversion, and Repair, USN, Long Beach	DISESTAB
1995	Naval Reserve Center Stockton	CLOSE
1995	Naval Reserve Center Santa Ana	CLOSE
1995	Naval Reserve Center Pomona	CLOSE
1995	Marine Corps Air Station El Toro	REDIRECT
1995	Marine Corps Air Station Tustin	REDIRECT
1995	Naval Air Station Alameda	REDIRECT
1995	Naval Recruiting District San Diego	REDIRECT
1995	Naval Training Center San Diego	REDIRECT
1995	Defense Contract Management District West, El Segundo	REDIRECT

COLORADO

Year	Name of Installation	Final BRAC Decision
1988	Bennett Army National Guard Facility, Arapahoe County	CLOSE
1988	Pueblo Army Depot	REALIGN
1991	Lowry Air Force Base	CLOSE
1993	Pueblo Army Depot (Redirects supply mission from Defense Distribution Depot Tooele, UT, to new location within the Defense Distribution Depot System.)	REDIRECT
1995	Fitzsimons Army Medical Center	CLOSE

COLORADO

Year	Name of Installation	Final BRAC Decision
1995	Lowry Air Force Base	REDIRECT

CONNECTICUT

Year	Name of Installation	Final BRAC Decision
1988	Family Housing Ansonia 04	CLOSE
1988	Family Housing East Windsor 08	CLOSE
1988	Family Housing Fairfield 65	CLOSE
1988	Family Housing Manchester 25	CLOSE
1988	Family Housing Middletown 48	CLOSE
1988	Family Housing Milford 17	CLOSE
1988	Family Housing New Britain 74	CLOSE
1988	Family Housing Orange 15	CLOSE
1988	Family Housing Plainville 67	CLOSE
1988	Family Housing Portland 36	CLOSE
1988	Family Housing Westport 73	CLOSE
1988	Family Housing Shelton 74	CLOSE
1995	Stratford Army Engine Plant	CLOSE
1991	Naval Underwater Systems Center Detachment, New London	REALIGN

DISTRICT OF COLUMBIA

Year	Name of Installation	Final BRAC Decision
1991	U S Army Institute of Dental Research	DISESTAB
1991	Walter Reed Army Institute of Research (Microwave Bioeffects Research)	REALIGN
1993	Data Processing Center Bureau of Naval Personnel	CLOSE
1993	Data Processing Center Naval Computer & Telecommunications Station	CLOSE
1993	Naval Security Group Command (including Security Group Station and Security Group Detachment) Potomac	REALIGN
1993	Naval Electronic Security Systems Engineering Center	CLOSE
1995	Naval Recruiting Command Washington	REDIRECT
1995	Naval Security Group Detachment Potomac Washington	REDIRECT

FLORIDA

Year	Name of Installation	Final BRAC Decision
1988	Cape St. George	CLOSE
1988	Naval Reserve Center (Coconut Grove) Miami	CLOSE

FLORIDA

Year	Name of Installation	Final BRAC Decision
1991	MacDill Air Force Base, Tampa	REALIGN
1991	Naval Coastal Systems Center, Panama City	REALIGN
1993	Data Processing Center Naval Air Station Key West	CLOSE
1993	Data Processing Center Naval Air Station Mayport	CLOSE
1993	Data Processing Center Naval Computer & Telecommunications Station, Pensacola	CLOSE
1993	Homestead Air Force Base	REALIGN
1993	MacDill Air Force Base (Airfield to be operated by the Department of Commerce or another federal agency. Joint Communications Support Element stays at MacDill vice relocating to Charleston AFB)	REDIRECT
1993	Naval Air Station Cecil Field	CLOSE
1993	Naval Aviation Depot Pensacola	CLOSE
1993	Naval Hospital Orlando	CLOSE
1993	Fleet and Industrial Supply Center (Naval Supply Center) Pensacola	DISESTAB
1993	Defense Distribution Depot Pensacola	DISESTAB
1993	Naval Training Center Orlando	CLOSE
1993	Naval Air Station Key West	REALIGN
1995	Eglin Air Force Base	REALIGN
1995	Big Coppett Key	CLOSE
1995	Naval Research Laboratory, Underwater Sound Reference Detachment, Orlando	DISESTAB
1995	Naval Air Station Cecil Field	REDIRECT
1995	Naval Aviation Depot Pensacola	REDIRECT
1995	Navy Nuclear Power Propulsion Training Center, Naval Training Center, Orlando	REDIRECT
1995	Naval Training Center Orlando	REDIRECT
1995	Homestead Air Force Base (301st Rescue Squadron)	REDIRECT
1995	Homestead Air Force Base (726th Air Control Squadron)	REDIRECT
1995	MacDill Air Force Base	REDIRECT
1995	Naval Research Laboratory, Underwater Sound Reference Detachment, Orlando	CLOSE

GEORGIA

Year	Name of Installation	Final BRAC Decision
1993	Navy Data Processing Center Trident Refit Facility Kings Bay	CLOSE
1993	Naval Reserve Center Macon	CLOSE
1995	Defense Contract Management District South, Marietta	DISESTAB

GUAM

Year	Name of Installation	Final BRAC Decision
1993	Naval Air Station Agana	CLOSE
1995	Ship Repair Facility	CLOSE
1995	Naval Activities	REALIGN
1995	Fleet and Industrial Supply Center	REALIGN
1995	Public Works	REALIGN
1995	Naval Air Station Agana	REDIRECT

HAWAII

Year	Name of Installation	Final BRAC Decision
1988	Kapalama Military Reservation Phase III	CLOSE
1991	Naval Air Facility Midway Island	REALIGN
1991	Naval Ocean Systems Center Detachment, Kanaohe	CLOSE
1993	Data Processing Center Naval Computer & Telecommunications Area Master Station, EASTPAC, Pearl Harbor	CLOSE
1993	Data Processing Center Naval Supply Center Pearl Harbor	CLOSE
1993	Naval Air Station Barbers Point	CLOSE
1993	Naval Air Facility Midway Island	CLOSE
1995	Naval Air Station Barbers Point	REDIRECT

IDAHO

Year	Name of Installation	Final BRAC Decision
1991	Mountain Home Air Force Base	REALIGN

ILLINOIS

Year	Name of Installation	Final BRAC Decision
1988	Chanute Air Force Base	CLOSE
1988	Fort Sheridan	CLOSE
1988	USARC Addison Housing	CLOSE
1988	Worth Family Housing	CLOSE
1991	Armament, Munitions, and Chemical Command Rock Island Arsenal	REALIGN
1993	Chanute Air Force Base (Metals Technology and Aircraft Structural Maintenance training courses from Chanute AFB to Sheppard AFB redirected to NAS Memphis)	REDIRECT
1993	Defense Contract Management District Northcentral, Chicago	DISESTAB
1993	Naval Air Station Glenview	CLOSE
1993	O'Hare International Airport Air Force Reserve Station	CLOSE

ILLINOIS

Year	Name of Installation	Final BRAC Decision
1993	Rock Island Arsenal (AMCCOM remains at Rock Island, IL instead of moving to Redstone Arsenal, AL)	REDIRECT
1995	Savanna Army Depot Activity	CLOSE
1995	Chicago O'Hare International Airport Air Reserve Station	CLOSE

INDIANA

Year	Name of Installation	Final BRAC Decision
1988	Indiana Army Ammunition Plant	CLOSE
1988	Jefferson Proving Ground	CLOSE
1991	Fort Benjamin Harrison, Indianapolis	CLOSE
1991	Grissom Air Force Base, Peru	CLOSE
1991	Naval Avionics Center, Indianapolis	REALIGN
1991	Naval Weapons Support Center, Crane	REALIGN
1993	Defense Information Technology Service Organization, Indianapolis Information Processing Center	CLOSE
1993	Navy/Marine Corps Reserve Center Fort Wayne	CLOSE
1993	Naval Reserve Center Terre Haute	CLOSE
1995	Naval Air Warfare Center, Aircraft Division, Indianapolis	CLOSE

IOWA

Year	Name of Installation	Final BRAC Decision
1988	Fort Des Moines	CLOSE

KANSAS

Year	Name of Installation	Final BRAC Decision
1993	Readiness Command Region Olathe (Region 18)	CLOSE
1993	Naval Reserve Center Hutchinson	CLOSE
1995	Naval Air Reserve Olathe	CLOSE

KENTUCKY

Year	Name of Installation	Final BRAC Decision
1988	Lexington-Bluegrass Army Depot	CLOSE
1991	Naval Ordnance Station Louisville	REALIGN
1995	Naval Surface Warfare Center, Crane Division Detachment, Louisville	CLOSE

LOUISIANA

Year	Name of Installation	Final BRAC Decision
1988	Naval Station Lake Charles	CLOSE
1988	New Orleans Military Ocean Terminal	CLOSE
1991	England Air Force Base	CLOSE
1991	Fort Polk	REALIGN
1993	Data Processing Center Naval Computer & Telecommunications Station, New Orleans	CLOSE
1993	Naval Reserve Center Monroe	CLOSE
1993	Naval Reserve Facility Alexandria	CLOSE
1993	Navy Data Processing Center Enlisted Personnel Management Center New Orleans	CLOSE
1995	Naval Biodynamics Laboratory New Orleans	CLOSE
1995	Naval Reserve Readiness Command New Orleans (Region 10)	CLOSE

MAINE

Year	Name of Installation	Final BRAC Decision
1991	Loring Air Force Base, Caribou	CLOSE
1993	Data Processing Center Naval Air Station Brunswick	CLOSE

MARYLAND

Year	Name of Installation	Final BRAC Decision
1988	Army Reserve Center Gaithersburg	CLOSE
1988	Former Nike site at Aberdeen Proving Ground	CLOSE
1988	Fort Detrick	REALIGN
1988	Fort Holabird	REALIGN
1988	Fort Meade	REALIGN
1988	Nike Washington-Baltimore	CLOSE
1991	U.S. Army Biomedical Research Development Laboratory, Fort Detrick	DISESTAB
1991	David Taylor Research Center Detachment Annapolis	REALIGN
1991	Fuze Development and Production (armament and missile-related) Harry Diamond Laboratories, Adelphi	REALIGN
1991	Naval Ordnance Station Indian Head	REALIGN
1991	Naval Surface Warfare Center Detachment, White Oak	REALIGN
1993	Data Processing Center Naval Air Warfare Center, Aircraft Division, Patuxent River	CLOSE
1993	Naval Electronic Systems Engineering Center St. Inigoes	CLOSE
1993	Naval Surface Warfare Center, Dahlgren White Oak Detachment, White Oak	DISESTAB
1993	Navy Radio Transmission Facility Annapolis	DISESTAB

MARYLAND

Year	Name of Installation	Final BRAC Decision
1993	Sea Automated Data Systems Activity Indian Head	DISESTAB
1995	Fort Ritchie	CLOSE
1995	Naval Surface Warfare Center, Dahlgren Division Detachment, White Oak	CLOSE
1995	Fort Meade	REALIGN
1995	Concepts Analysis Agency	CLOSE
1995	Fort Holabird	CLOSE
1995	Publications Distribution Center, Baltimore	CLOSE
1995	Naval Medical Research Institute Bethesda	CLOSE
1995	Naval Surface Warfare Center, Carderock Division Detachment, Annapolis	CLOSE
1995	Tri-Service Project Reliance, Army Bio-Medical Research Laboratory, Fort Detrick	REDIRECT
1995	Investigations Control and Automation Directorate, Fort Holabird	RELOCATE

MASSACHUSETTS

Year	Name of Installation	Final BRAC Decision
1988	Family Housing Bedford 85	CLOSE
1988	Family Housing Beverly 15	CLOSE
1988	Family Housing Burlington 84	CLOSE
1988	Family Housing Hull 36	CLOSE
1988	Family Housing Nahant 17	CLOSE
1988	Family Housing Randolph 55	CLOSE
1988	Family Housing Swansea 29	CLOSE
1988	Family Housing Topsfield 05	CLOSE
1988	Family Housing Wakefield 03	CLOSE
1988	Fort Devens	REALIGN
1988	Army Materials Technology Laboratory, Watertown	CLOSE
1991	Army Materials Technology Laboratory, Watertown	REDIRECT
1991	Fort Devens	CLOSE
1991	Naval Undersea Warfare Engineering Station Keyport	REALIGN
1993	Naval Reserve Center Chicopee	CLOSE
1993	Naval Reserve Center New Bedford	CLOSE
1993	Naval Reserve Center Pittsfield	CLOSE
1993	Naval Reserve Center Quincy	CLOSE
1993	Navy/Marine Corps Reserve Center Lawrence	CLOSE

MASSACHUSETTS

Year	Name of Installation	Final BRAC Decision
1995	Naval Air Station South Weymouth	CLOSE
1995	Hingham Cohasset, Fort Devens	CLOSE
1995	Sudbury Training Annex	CLOSE

MICHIGAN

Year	Name of Installation	Final BRAC Decision
1988	Pontiac Storage Facility	CLOSE
1991	Ground Vehicle Propulsion Basic and Applied Research, Warren	REALIGN
1991	Wurtsmith Air Force Base	CLOSE
1993	Naval Air Facility Detroit	CLOSE
1993	Defense Logistics Agency Information Processing Center, Battle Creek	CLOSE
1993	K.I. Sawyer Air Force Base	CLOSE
1995	Detroit Arsenal	REALIGN
1995	Naval Reserve Center Cadillac	CLOSE
1995	Naval Air Facility Detroit	REDIRECT

MISSOURI

Year	Name of Installation	Final BRAC Decision
1988	Nike Kansas City 30	CLOSE
1988	St. Louis Area Support Center Wherry Housing	CLOSE
1991	Aviation Systems Command and Troop Command	REALIGN
1991	Richard-Gebaur Air Reserve Station	CLOSE
1993	Defense Information Technology Service Organization, Kansas City Information Processing Center	CLOSE
1993	Naval Reserve Center Joplin	CLOSE
1993	Naval Reserve Center St. Joseph	CLOSE
1995	Aviation-Troop Support Command	DISESTAB

MONTANA

Year	Name of Installation	Final BRAC Decision
1993	Naval Reserve Center Great Falls	CLOSE
1993	Naval Reserve Center Missoula	CLOSE
1995	Malmstrom Air Force Base	REALIGN
1995	Fort Missoula	CLOSE

NEW HAMPSHIRE

Year	Name of Installation	Final BRAC Decision
1988	Pease Air Force Base	CLOSE
1993	Submarine Maintenance, Engineering, Planning, and Procurement Portsmouth	DISESTAB

NEW JERSEY

Year	Name of Installation	Final BRAC Decision
1988	Fort Dix	REALIGN
1988	Fort Monmouth	REALIGN
1988	Nike NY 54 Housing	CLOSE
1988	Nike NY 60 Housing	CLOSE
1988	Nike NY 79/80 Housing	CLOSE
1988	Nike NY 93/94	CLOSE
1988	Nike Philadelphia 41/43	CLOSE
1991	Electronic Technology Device Laboratory, Fort Monmouth	REALIGN
1991	Fort Dix	REALIGN
1991	Naval Air Engineering Center, Lakehurst	REALIGN
1991	Naval Air Propulsion Center, Trenton	REALIGN
1993	Fort Monmouth	REALIGN
1993	Naval Reserve Center Atlantic City	CLOSE
1993	Naval Reserve Center Perth Amboy	CLOSE
1993	Naval Air Warfare Center - Aircraft Division, Trenton	CLOSE
1995	Bayonne Military Ocean Terminal	CLOSE
1995	Fort Dix	REALIGN
1995	Camp Kilmer	CLOSE
1995	Camp Pedricktown	CLOSE

NEW MEXICO

Year	Name of Installation	Final BRAC Decision
1988	Fort Wingate Ammunition Storage Depot	CLOSE
1991	Battlefield Environmental Effects Element of the Atmospheric Science Laboratory, White Sands Missile Range	REALIGN
1991	Naval Weapons Evaluation Facility Albuquerque	CLOSE
1993	Naval Weapons Evaluation Facility Albuquerque (retain as a tenant of the Air Force)	REDIRECT

NEW YORK

Year	Name of Installation	Final BRAC Decision
1988	Dry Hill Family Housing	CLOSE
1988	Manhattan Beach Housing	CLOSE
1988	Naval Station New York (Brooklyn)	CLOSE
1988	Nike NY 01 Housing	CLOSE
1988	Nike NY 25 Housing	CLOSE
1988	Nike NY 99 Housing	CLOSE
1993	Griffiss Air Force Base	REALIGN
1993	Naval Reserve Center Jamestown	CLOSE
1993	Naval Reserve Center Poughkeepsie	CLOSE
1993	Naval Station Staten Island	CLOSE
1993	Plattsburgh Air Force Base	CLOSE
1993	Readiness Command Region Scotia (Region 2)	CLOSE
1993	Department of Defense Family Housing and Family Housing Office, Niagara Falls	CLOSE
1995	Seneca Army Depot	CLOSE
1995	Roslyn Air Guard Station	CLOSE
1995	Griffiss Air Force Base (Airfield Support for 10th Infantry [Light] Division)	REDIRECT
1995	Griffiss Air Force Base (485th Engineering Installation Group)	REDIRECT
1995	Bellmore Logistics Activity	CLOSE
1995	Fort Totten	CLOSE
1995	Naval Reserve Center Staten Island	CLOSE
1995	Real-Time Digitally Controlled Analyzer Processor Activity, Buffalo	CLOSE

NORTH CAROLINA

Year	Name of Installation	Final BRAC Decision
1993	Data Processing Center Marine Corps Air Station Cherry Point	CLOSE
1993	Marine Corps Data Processing Center, Regional Automated Services Center, Camp Lejeune	CLOSE
1995	Recreation Center #2, Fayetteville	CLOSE

NORTH DAKOTA

Year	Name of Installation	Final BRAC Decision
1995	Grand Forks Air Force Base	REALIGN

OHIO

Year	Name of Installation	Final BRAC Decision
1991	Rickenbacker Air National Guard Base	CLOSE
1993	Defense Information Technology Service Organization, Columbus Annex Dayton	CLOSE
1993	Defense Information Technology Services Organization, Cleveland	CLOSE
1993	Gentile Air Force Station (Defense Electronics Supply Center), Dayton	CLOSE
1993	Newark Air Force Base	CLOSE
1993	Readiness Command Region Ravenna (Region 5)	CLOSE
1993	Rickenbacker Air National Guard Base (Retain 121st Air Refueling Wing and the 160th Air Refueling Group in a cantonment area at Rickenbacker ANGB instead of Wright-Patterson AFB, OH, and operate as tenants of the Rickenbacker Port Authority [RPA] on the RPA's airport)	REDIRECT
1995	Defense Contract Management Command International, Dayton	REALIGN
1995	Defense Distribution Depot Columbus	REALIGN

OREGON

Year	Name of Installation	Final BRAC Decision
1988	Umatilla Army Depot	REALIGN

PENNSYLVANIA

Year	Name of Installation	Final BRAC Decision
1988	Coraopolis Family Housing Site 71	CLOSE
1988	Coraopolis Family Housing Site 72	CLOSE
1988	Irwin Support Detachment Annex	CLOSE
1988	Naval Hospital Philadelphia	CLOSE
1988	Pitt 02 Family Housing	CLOSE
1988	Pitt 03 Family Housing	CLOSE
1988	Pitt 25 Family Housing	CLOSE
1988	Pitt 37 Family Housing	CLOSE
1988	Pitt 42 Family Housing	CLOSE
1988	Pitt 43 Family Housing	CLOSE
1988	Pitt 52 Family Housing	CLOSE
1988	Tacony Warehouse	CLOSE
1991	Letterkenny Army Depot	REALIGN
1991	Naval Air Development Center Warminster	REALIGN
1991	Naval Station Philadelphia	CLOSE
1991	Philadelphia Naval Shipyard	CLOSE

PENNSYLVANIA

Year	Name of Installation	Final BRAC Decision
1993	Defense Personnel Support Center, Philadelphia	RELOCATE
1993	Defense Contract Management District Midatlantic, Philadelphia	DISESTAB
1993	Defense Logistics Agency Clothing Factory, Philadelphia	CLOSE
1993	Defense Logistics Agency Information Processing Center, Philadelphia	CLOSE
1993	Naval/Marine Corps Air Facility (Joint Aviation Facility) Johnstown	CLOSE
1993	Letterkenny Army Depot (Systems Integration Management Activity-East remains at Letterkenny Army Depot vice Rock Island, IL)	REDIRECT
1993	Naval Reserve Center Altoona	CLOSE
1993	Navy Data Processing Center Aviation Supply Office, Philadelphia	CLOSE
1993	Planning, Estimating, Repair, and Alterations Center (Surface) Atlantic (HQ), Philadelphia	CLOSE
1995	Fort Indiantown Gap	CLOSE
1995	Charles E. Kelly Support Center	REALIGN
1995	Letterkenny Army Depot	CLOSE
1995	Defense Distribution Depot Letterkenny	DISESTAB
1995	Defense Industrial Supply Center Philadelphia	DISESTAB
1995	Naval Shipyard, Norfolk Detachment, Philadelphia	REDIRECT
1995	Naval Aviation Engineering Support Unit Philadelphia	CLOSE
1995	Naval Air Technical Services Facility Philadelphia	CLOSE
1995	Naval Air Warfare Center, Aircraft Division, Open Water Test Facility, Oreland	CLOSE
1995	Naval Command, Control, and Ocean Surveillance RDT8rE Division Detachment, Warminster	CLOSE
1995	Naval Air Warfare Center, Aircraft Division, Warminister	CLOSE

PUERTO RICO

Year	Name of Installation	Final BRAC Decision
1995	Fort Buchanan	REALIGN

RHODE ISLAND

Year	Name of Installation	Final BRAC Decision
1988	Family Housing Davisville	CLOSE
1988	Family Housing North Smithfield 99	CLOSE
1991	Construction Battalion Center Davisville	CLOSE
1991	Trident Command and Control Systems Maintenance Activity, Newport	REALIGN
1993	Naval Education and Training Center, Newport	REALIGN

SOUTH CAROLINA

Year	Name of Installation	Final BRAC Decision
1991	Myrtle Beach Air Force Base, Myrtle Beach	CLOSE
1993	Charleston Naval Shipyard	CLOSE
1993	Data Processing Center Naval Supply Center, Charleston	CLOSE
1993	Defense Distribution Depot Charleston	DISESTAB
1993	Naval Station Charleston	CLOSE
1993	Fleet and Industrial Supply Center (Naval Supply Center) Charleston	DISESTAB
1995	Naval Reserve Readiness Command Charleston	CLOSE
1995	Fleet and Industrial Supply Center Charleston	CLOSE

TENNESSEE

Year	Name of Installation	Final BRAC Decision
1993	Naval Air Station Memphis	REALIGN
1993	Naval Reserve Center Kingsport	CLOSE
1993	Naval Reserve Center Memphis	CLOSE
1995	Defense Distribution Depot Memphis	CLOSE

TEXAS

Year	Name of Installation	Final BRAC Decision
1988	Fort Bliss	REALIGN
1988	Naval Station Galveston	CLOSE
1991	Bergstrom Air Force Base	CLOSE
1991	Carswell Air Force Base	CLOSE
1991	Goodfellow Air Force Base	REALIGN
1991	Naval Air Station Chase Field	CLOSE
1993	Air Force Data Processing Center Computer Service Center, San Antonio	CLOSE
1993	Carswell Air Force Base (Fabrication function of the 436th Training Squadron redirected from Dyess AFB to Luke AFB; maintenance training function redirected from Dyess AFB to Hill AFB)	REDIRECT
1993	Data Processing Center Air Force Military Personnel Center, Randolph AFB	CLOSE
1993	Data Processing Center Navy Data Automation Facility, Corpus Christi	CLOSE
1993	Naval Air Station Dallas	CLOSE
1993	Naval Reserve Facility Midland	CLOSE
1993	Navy/Marine Corps Reserve Center Abilene	CLOSE

TEXAS

Year	Name of Installation	Final BRAC Decision
1993	Red River Army Depot	REALIGN
1995	Naval Reserve Center Laredo	CLOSE
1995	Bergstrom Air Reserve Base	CLOSE
1995	Reese Air Force Base	CLOSE
1995	Kelly Air Force Base	REALIGN
1995	Defense Distribution Depot San Antonio	DISESTAB
1995	Red River Army Depot	REALIGN
1995	Naval Air Station Corpus Christi	REALIGN

UTAH

Year	Name of Installation	Final BRAC Decision
1988	Fort Douglas	CLOSE
1993	Defense Distribution Depot Tooele	DISESTAB
1993	Defense Logistics Agency Information Processing Center, Ogden	CLOSE
1993	Naval Reserve Center Ogden	CLOSE
1993	Tooele Army Depot	REALIGN
1995	Hill Air Force Base (Utah Training and Test Range)	REALIGN
1995	Defense Distribution Depot Ogden	CLOSE

VIRGINIA

Year	Name of Installation	Final BRAC Decision
1988	Cameron Station	CLOSE
1988	Defense Mapping Agency (DMA) site, Herndon	CLOSE
1988	Manassas Family Housing	CLOSE
1988	Nike Norfolk 85 Housing	CLOSE
1988	Woodbridge Housing Site	CLOSE
1991	Army Research Institute, Alexandria	REALIGN
1991	Belvoir Research and Development Center, Fort Belvoir	REALIGN
1991	Directed Energy and Sensors Basic and Applied Research Element of the Center for Night Vision and Electro-Optics, Ft. Belvoir	REALIGN
1991	Harry Diamond Laboratory, Woodbridge	CLOSE
1991	Naval Mine Warfare Engineering Activity, Yorktown	CLOSE
1991	Naval Sea Combat Systems Engineering Station Norfolk	REALIGN
1993	Air Force Data Processing Center 7th Communications Group, Pentagon, Arlington	CLOSE

VIRGINIA

Year	Name of Installation	Final BRAC Decision
1993	Bureau of Navy Personnel, Arlington (Including the Office of Military Manpower Management, Arlington)	REALIGN
1993	Data Processing Center Naval Air Station Oceana	CLOSE
1993	Data Processing Center Naval Supply Center Norfolk	CLOSE
1993	Data Processing Center Navy Recruiting Command, Arlington	CLOSE
1993	Defense Logistics Agency Information Processing Center, Richmond	CLOSE
1993	Fort Belvoir	REALIGN
1993	Naval Air Systems Command, Arlington	REALIGN
1993	Naval Aviation Depot Norfolk	CLOSE
1993	Naval Electronic Systems Engineering Center, Portsmouth	CLOSE
1993	Naval Facilities Engineering Command, Alexandria	REALIGN
1993	Naval Mine Warfare Engineering Activity, Yorktown (Realign to Panama City, FL vice Dam Neck, VA)	REDIRECT
1993	Naval Recruiting Command, Arlington	REALIGN
1993	Naval Reserve Center, Staunton	CLOSE
1993	Naval Sea Systems Command, Arlington	REALIGN
1993	Naval Supply Systems Command, Arlington (Including Defense Printing Office, Alexandria, VA, and Food Systems Office, Arlington, VA)	REALIGN
1993	Naval Surface Warfare Center - Port Hueneme, Yorktown Detachment, Virginia Beach (Naval Mine Warfare Activity)	REALIGN
1993	Naval Undersea Warfare Center - Norfolk Detachment	DISESTAB
1993	Navy Data Processing Center Naval Computer & Telecommunications Area Master Station, Atlantic, Norfolk	CLOSE
1993	Navy Radio Transmission Facility, Driver	CLOSE
1993	Tactical Support Office, Arlington	REALIGN
1993	Vint Hill Farms	CLOSE
1993	Planning, Estimating, Repair, and Alterations Center (Surface) Atlantic, Norfolk	DISESTAB
1993	Naval Electronics Systems Engineering Center Portsmouth	CLOSE
1993	Space and Naval Warfare Systems Command	REALIGN
1993	Office of the General Counsel (Navy)	REALIGN
1993	Office of the Judge Advocate General (Navy)	REALIGN
1993	Office of the Secretary of the Navy (Legislative Affairs, Program Appraisal, Comptroller, Inspector General, and Information)	REALIGN
1993	Office of the Chief of Naval Operations	REALIGN

VIRGINIA

Year	Name of Installation	Final BRAC Decision
1993	Office of Civilian Manpower Management (Navy)	REALIGN
1993	International Programs Office (Navy)	REALIGN
1993	Combined Civilian Personnel Office (Navy)	REALIGN
1993	Navy Regional Contracting Center	REALIGN
1993	Naval Criminal Investigative Service	REALIGN
1993	Naval Audit Agency	REALIGN
1993	Strategic Systems Programs Office (Navy)	REALIGN
1993	Office of Naval Research	REALIGN
1993	Office of the Deputy Chief of Staff (Installations & Logistics), U.S. Marine Corps	REALIGN
1993	Office of the Deputy Chief of Staff (Manpower & Reserve Affairs), U.S. Marine Corps	REALIGN
1993	Marine Corps Systems Command (Clarendon Office)	REALIGN
1995	Fort Pickett	CLOSE
1995	Naval Command, Control, and Ocean Surveillance Center, In-Service Engineering East Coast Detachment, Norfolk	CLOSE
1995	Naval Information Systems Management Center, Arlington	REALIGN
1995	Naval Management Systems Support Office, Chesapeake	DISESTAB
1995	Fort Lee	REALIGN
1995	Information Systems Software Center (ISSC)	CLOSE

WASHINGTON

Year	Name of Installation	Final BRAC Decision
1988	Midway Housing Site	CLOSE
1988	Naval Station Puget Sound (Sand Point)	CLOSE
1988	Youngs Lake Housing Site	CLOSE
1991	Naval Station Puget Sound (Sand Point)	CLOSE
1991	Naval Undersea Warfare Engineering Station Keyport	REALIGN
1993	Data Processing Center Naval Air Station Whidbey Island	CLOSE
1993	Data Processing Center Naval Supply Center Puget Sound	CLOSE
1993	Navy Data Processing Center Trident Refit Facility Bangor	CLOSE
1993	Planning, Estimating, Repair, and Alterations Center (CV), Bremerton	DISESTAB
1995	Naval Undersea Warfare Center Keyport	REALIGN
1995	Camp Bonneville	CLOSE
1995	Naval Sea Systems Command, Arlington	REDIRECT

WASHINGTON

Year	Name of Installation	Final BRAC Decision
1995	Office of Naval Research	REDIRECT
1995	Space and Naval Warfare Systems Command, Arlington	REDIRECT

WEST VIRGINIA

Year	Name of Installation	Final BRAC Decision
1993	Naval Air Facility Martinsburg	CLOSE
1993	Naval Reserve Center Parkersburg	CLOSE

WISCONSIN

Year	Name of Installation	Final BRAC Decision
1988	Sun Prairie Family Housing	CLOSE
1995	Naval Reserve Center Sheboygan	CLOSE

OTHER CLOSURES AND REALIGNMENTS

Year	Name of Installation	Final BRAC Decision
1991	Army Corps of Engineers	REALIGN

Appendix G

Commissioner Biographies

Anthony J. Principi —Chairman

Nominated by President George W. Bush. Recently served as Vice President of the Pfizer Corporation and is a decorated Vietnam War veteran. Mr. Principi was nominated to be Secretary of Veterans Affairs by President Bush on December 29, 2000, and was confirmed by the Senate on January 23, 2001. He once served as a Republican chief counsel for the Senate Armed Services Committee and Senate Veterans Affairs Committee. He also has been a top official with defense contractor Lockheed Martin. Mr. Principi is a 1967 graduate of the U.S. Naval Academy at Annapolis, Maryland, and first saw active duty aboard the destroyer USS *Joseph P. Kennedy*. He later commanded a River Patrol Unit in Vietnam's Mekong Delta. Mr. Principi earned his law degree from Seton Hall University in 1975 and was assigned to the Navy's Judge Advocate General Corps in San Diego, California. In 1980, he was transferred to Washington as a legislative counsel for the Department of the Navy.

James H. Bilbray

Nominated by President George W. Bush following consultation with Senate Minority Leader Harry Reid (D-NV). Primary area of practice is government relations and administrative law. Former Congressman Bilbray received his bachelor of arts degree in government and public administration from the American University in Washington, DC, in 1962, and his J.D. from the Washington College of Law in 1964. He is a Nevada native, and prior to being elected to the U.S. House of Representatives in 1987, he was a Nevada State Senator, serving as Chairman on the Taxation Committee and as a member of the Judiciary Committee. During his four terms in the U.S. Congress, he served as Chairman of the Small Business Subcommittee on Taxation, Tourism and Procurement. He was also a member of the Foreign Affairs, Armed Services, and Intelligence Committees. He joined the firm of Kummer, Kaempfer, Bonner & Renshaw as Of Counsel in 1996, where he specialized in dealing with local, state, and Federal issues. In 2001, he received an honorary doctorate of laws from the University of Nevada, Las Vegas, for his extensive contributions to the State and U.S. government.

Philip Coyle

Nominated by President George W. Bush following consultation with House Minority Leader Nancy Pelosi (CA-8). Mr. Coyle is a Senior Advisor to the President of the Center for Defense Information and a defense consultant. Formerly the Assistant Secretary of Defense for Test and Evaluation (1994–2001), Mr. Coyle is a recognized expert on worldwide and U.S. military research, development and testing. During the 1995 BRAC, he served as the Co-Chairman of the DoD Joint Cross-Service Group for Test and Evaluation. Prior to serving at the Pentagon, Mr. Coyle served as Laboratory Associate Director of the Lawrence Livermore National Laboratory in Livermore, California, and as Deputy to the Laboratory Director. During the Carter Administration, Mr. Coyle served as Principal Deputy Assistant Secretary for Defense Programs in the Department of Energy. With more than 40 years of experience in testing and test-related matters, he was selected by *Aviation Week* magazine as one of its "Laurels" honorees for 2000—a select group of people recognized for outstanding contributions in the aerospace field.

Admiral Harold W. (Hal) Gehman, Jr. (USN, Ret)

Nominated by President George W. Bush following consultation with Senate Majority Leader Bill Frist, M.D. (R-TN). Retired after 35 years of service on active duty in the U.S. Navy in October 2000, with his last assignment as NATO's Supreme Allied Commander, Atlantic, and as the Commander in Chief of the U.S. Joint Forces Command—one of the five U.S. Unified Commands. Immediately after retiring, Admiral Gehman served as Co-Chairman of the Department of Defense review of the terrorist attack on the USS *Cole*. In 2003, he served as Chairman of the Columbia Accident Investigation Board. He graduated from Pennsylvania State University with a bachelor of science degree in industrial engineering and received a commission in the Navy from the NROTC program. He served at all levels of leadership and command before being promoted to four-star admiral in 1996. He became the 29th Vice Chief of Naval Operations in September 1996. As Vice Chief, he was a member of the Joint Chiefs of Staff, formulated the Navy's $70 billion budget, and developed and implemented policies governing the Navy's 375,000 personnel.

James V. Hansen

Nominated by President George W. Bush following consultation with House Speaker Dennis Hastert (IL-14). Congressman Hansen was elected to the 97th Congress and to the 10 succeeding terms (January 3, 1981, to January 3, 2003). He did not seek re-election to the 108th Congress in 2002. During the 105th Congress, he served as Chairman of the Standards and Official Conduct Committee. During the 107th Congress, he served as Chairman of the Committee of Resources. He served in the U.S. Navy from 1951 to 1955. He also served as a member of the Farmington, Utah, City Council from 1960 to 1972. He then was elected to the Utah State House of Representatives from 1973 to 1980 and served as Speaker of the House from 1979 to 1980.

General James T. Hill (USA, Ret)

Nominated by President George W. Bush. Former Commander of the U.S. Southern Command. General Hill previously served as the Commanding General, I Corps, and Fort Lewis. He is from El Paso, Texas, and was commissioned into the infantry following graduation from Trinity University in San Antonio, Texas, in 1968. He also graduated from the Command and General Staff College and the National War College. In addition, he holds a master's degree in personnel management from Central Michigan University. General Hill's other key assignments include Commanding General 25th Infantry Division and Deputy Commander U.S. Forces UN Mission Haiti.

General Lloyd W. "Fig" Newton (USAF, Ret)

Nominated by President George W. Bush following consultation with Senate Majority Leader Bill Frist, M.D. (R-TN). Currently serves as Executive Vice President of Pratt & Whitney, Military Engines. Former Commander of Air Education and Training Command, headquartered at Randolph Air Force Base, Texas. He was responsible for the recruiting, training, and education of Air Force personnel. His command included the Air Force Recruiting Service, two numbered air forces, and Air University. He was also commander of three wings and an air division and held numerous staff positions. From 1993 to 1995, he was Director of Operations, J-3, U.S. Special Operations Command. General Newton is a command pilot with more than 4,000 flying hours in the T-37, T-38, F-4, F-15, C-12, and F-117 stealth fighter. He earned a bachelor of science degree in aviation education from Tennessee State University and a master of arts degree in public administration from George Washington University.

Samuel K. Skinner

Nominated by President George W. Bush following consultation with House Speaker Dennis Hastert (IL-14). Mr. Skinner is the retired Chairman, President and Chief Executive Officer of USF Corporation, one of the nation's leading transportation and logistics companies. He also served from 1993–1998 as President of Commonwealth Edison Company and its holding company, Unicom Corporation. Prior to joining Commonwealth Edison, Mr. Skinner served as Chief of Staff to President George H.W. Bush. Prior to his White House service, he served in the President's Cabinet for nearly three years as Secretary of Transportation. As Secretary, Mr. Skinner was credited with numerous successes, including the development of the President's National Transportation Policy and the development and passage of landmark aviation and surface transportation legislation. Mr. Skinner is currently an Adjunct Professor of Management and Strategy at the Kellogg School of Management at Northwestern University. He served as a member of the Illinois National Guard and the U.S. Army reserve from 1957–1968.

Brigadier General Sue E. Turner (USAF, Ret)

Appointed by President George W. Bush. General Turner retired in 1995, following 30 years of active duty. Her key assignments included Director, Nursing Services, Office of the USAF Surgeon General; Chief Nurse, Wilford Hall Medical Center; and the Medical Inspection Team, USAF Inspector General. General Turner joined the Air Force Nurse Corps in 1965 and went on to earn a bachelor of science degree in nursing from Incarnate Word College and a master of science degree in nursing from the University of Alabama in Birmingham. She also completed Squadron Officer School, Air Command and Staff College, Air War College, and National Security Management. In recent years, General Turner has served on the American Battle Monuments Commission and on the board of directors of a large credit union.

2005 Defense Base Closure and Realignment Commission

Left to Right Commissioner James V. Hansen; Commissioner Samuel K. Skinner; Commissioner Philip E. Coyle III; Commissioner Sue Ellen Turner; Chairman Anthony J. Principi; Commissioner James T. Hill; Commissioner James H. Bilbray; Commissioner Harold W. (Hal) Gehman; Commissioner Lloyd W. "Fig" Newton.

Photo by: U.S. Senate Photo Studio

Appendix H

Commission Staff

Charles Battaglia
Executive Director

Diane Carnevale
Director, Administration and Operations Division

Frank A. Cirillo, Jr.[†*]
Director, Review and Analysis (R&A) Division

Bob Cook[†*]
Deputy Director, Review and Analysis (R&A) Division, Team Leader—Interagency Issues Team

R. Gary Dinsick
Team Leader—Army Team

David C. Hague
General Counsel

James S. Hanna
Team Leader—Navy/Marine Corps Team

Col Martin E. Heigh, USAFR[1]
Military Assistant

Christine O. Hill
Director, Legislative and Intergovernmental Affairs Division

C. James Schaefer IV
Director,Communications Division

Kenneth L. Small
Team Leader—Air Force Team

Dave Van Saun
Team Leader—Joint Cross-Service Team

Professional and Administrative Staff

James E. Aarnio[5]
Interagency Issues Team—
FAA Airspace Senior Analyst

MAJ Tim Abrell, USA[1]
Joint Cross-Service Team—
DoD Senior Analyst

Magda Angulo
Administration and Operations—
Deputy Director

Mike Avenick[2]
Army Team—GAO Senior Analyst

Joe N. Barrett[1]
Navy Team—DoD Senior Analyst

Kristen G.Baxter
Administration and Operations—
Executive Assistant to the Commissioners

Lt Col Art Beauchamp, USAF[1]
Air Force Team—DoD Senior Analyst

Heather Bence
Contractor Support (Analytic Services Inc.)

Elizabeth C. Bieri[1]
Army Team—DoD Senior Analyst

Mike Blasinsky
Contractor Support (Analytic Services Inc.)

Catie Borklund
Contractor Support (Analytic Services Inc.)

Justin B. Breitschopf
Air Force Team—Analyst

Sharee Brent
Administration and Operations—Executive Assistant

Edward A. Brown III[*†]
Review and Analysis—Consultant

Aaron Butler
Army Team—Analyst

Ashley Buzzell
Joint Cross-Service Team—Analyst

Syd Carroll
Joint Cross-Service Team—Senior Analyst

Nicole Chung
Contractor Support (Analytic Services Inc.)

Christopher Cole
Site Manager—Contractor Support
(Analytic Services Inc.)

Jason R. Cole
Legislative and Intergovernmental Affairs—Commission Advance

David Combs[†]
Air Force Team—Senior Analyst

Rory S. Cooper
Legislative and Intergovernmental Affairs—
State and Local Communities Liaison

MAJ Dan Cowhig, USA[1]
Deputy General Counsel and
Designated Federal Officer

SGT Sue Cruz, USA
Administration and Operations—Security Assistant

Tanya Cruz[2]
Air Force Team—GAO Senior Analyst

David Dante
Contractor Support (Analytic Services Inc.)

Ryan O. Dean
Joint Cross-Service Team—Analyst

Michael Delaney
Joint Cross-Service Team—Senior Analyst

George M. Delgado[2]
Joint Cross-Service Team—GAO Senior Analyst

Paul Dresser
Contractor Support (Analytic Services Inc.)

James O. Durso
Joint Cross-Service Team—Senior Analyst

Ashley Dyer
Legislative and Intergovernmental Affairs—Commission Advance

David Epstein[†*2]
Navy Team—GAO Senior Analyst

Christina M. Estrada
Legislative and Intergovernmental Affairs—Commission Advance

Lester C. Farrington[*]
Joint Cross-Service Team—Senior Analyst

James Faulkner
Contractor Support
(Analytic Services Inc.)

LTC Kevin Felix, USA[1]
Army Team—DoD Senior Analyst

Bill Fetzer
Navy Team—Senior Analyst

Michael H. Flinn, Ph.D.
Air Force Team—Senior Analyst

Doug Fravel[1]
Administration and Operations—
Travel Office Team Leader

Clarenton ("C. W.") Furlow[1]
Navy Team—DoD Senior Analyst

Jason Gallick
Contractor Support (Analytic Services Inc.)

MAJ (P) Karl H. Gingrich, USA[1]
Interagency Issues Team—
DoD Senior Analyst (COBRA)

Shannon Katherine Graves
Legislative and Intergovernmental Affairs—Commission Advance

Craig A. Hall[*]
Air Force Team—Senior Analyst

Nicole Halling
Contractor Support (Analytic Services Inc.)

Wes Hood
Army Team—Senior Analyst

Audrey C. Jones
Communications—Associate Director

Michael A. Kessler
Navy Team—Analyst

M. Glenn Knoepfle[†*]
Joint Cross-Service Team—Senior Analyst

Shirley Lai
Administration and Operations—Consultant

Rama Germilus Latin
Administration and Operations—Administrative Assistant

Kathryn T. Long
Administration and Operations—Executive Assistant

Maj Tim MacGregor, USAF[1]
Air Force Team—DoD Senior Analyst

Lesia Mandzia[2]
Joint Cross-Service Team—GAO Senior Analyst

Don Manuel
Army Team—Senior Analyst

Robert McCreary
Communications—Deputy Director

Brian McDaniel[6]
Navy Team—Senior Analyst

Lt Col Bradley N. McRee, USAF[1]
Joint Cross-Service Team—DoD Senior Analyst

Javier Medina
Contractor Support (Analytic Services Inc.)

Lucie Melahn
Contractor Support (Analytic Services Inc.)

Jennifer Meyer
Legislative and Intergovernmental Affairs—
Senate Liaison

Gary Miller[4]
Interagency Issues Team—
Senior Environmental Analyst

Valerie Mills[1]
Joint Cross-Service Team—DoD Senior Analyst

Jennifer Moustgaard
Contractor Support (Analytic Services Inc.)

Grant E. Mulkey
Administration and Operations—Security Assistant

Andrew V. Napoli
Administration and Operations—Editor in Chief

J. Tyler Oborn
Interagency Issues Team—COBRA Analyst

Tom Pantelides
Joint Cross-Service Team—Senior Analyst

Mike Perlowski
Contractor Support (Analytic Services Inc.)

Tiffany Perry
Legislative and Intergovernmental Affairs—Executive Assistant

Philip J. Plack
Interagency Issues Team—Cartographer

Jack Ray
Contractor Support (Analytic Services Inc.)

Marcy R. Reborchick
Administration and Operations—
Chief Librarian, Document Control Manager

C. Dean Rhody
Army Team—Senior Analyst

Tiffany Richardson
Administration and Operations—
Administrative Assistant

Megan Riffle
Contractor Support (Analytic Services Inc.)

Matt Robinson
Administration and Operations—
Travel Office Deputy Team Leader

Selena Robinson
Contractor Support (Analytic Services Inc.)

Rumu Sarkar
Associate General Counsel

Ethan Saxon
Interagency Issues Team—Executive Analyst

Carol Schmidt
Joint Cross-Service Team—Senior Analyst

Nathaniel B. Sillin
Review and Analysis Division—Executive Analyst

Cynthia Simmons
Legislative and Intergovernmental Affairs—Commission Advance

Daniel Teczar
Contractor Support (Analytic Services Inc.)

HAL TICKLE
Navy Team—Senior Analyst

DUKE TRAN[3]
Interagency Issues Team—
Senior Economic Analyst

COLLEEN TURNER, PH.D.
Joint Cross-Service Team—
Senior Analyst and Deputy Team Leader

JAMES TYLL
Contractor Support (Analytic Services Inc.)

JOSEPH T. VARALLO, JR. *
Legislative and Intergovernmental Affairs—Commission Advance

DEIRDRE M. WALSH
Legislative and Intergovernmental Affairs—
House Liaison

MARILYN WASLESKI *[2]
Interagency Issues Team—Deputy Team Leader

CHARLES C. YODER
Special Assistant to the Chairman

NOTES:

†	Served on 1993 BRAC Commission
*	Served on 1995 BRAC Commission
1	Detailee from the Department of Defense (DoD)
2	Detailee from the Government Accountability Office (GAO)
3	Detailee from the Department of Commerce (DoC)
4	Detailee from the Environmental Protection Agency (EPA)
5	Detailee from the Federal Aviation Administration (FAA)
6	Detailee from the Department of Veterans Affairs (VA)

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2005 STAFF ORGANIZATION CHART

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HR/BUDGET
Magda Angulo

REPORT EDITOR
Andrew V. Napoli

DOCUMENT CONTROL MANAGER/LIBRARIAN
Marcy R. Reborchick

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Shirley Lai

TRAVEL
Doug Fravel
Matt Robinson

SECURITY
Grant E. Mulkey
SGT Sue Cruz

RECEPTIONISTS
Rama Germilus Latin
Tiffany Richardson

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DEPUTY GENERAL COUNSEL
MAJ Dan Cowhig, USA

ASSOCIATE GENERAL COUNSEL
Rumu Sarkar

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STATES/COMMUNITIES
Rory S. Cooper

ADVANCE TEAM
Jason R. Cole
Ashley M. Dyer
Christina M. Estrada
Shannon Katherine Graves
Cynthia Simmons
Joseph T. Varallo

2005 Defense Base Closure and Realignment Commission

Bottom Row, Left to Right Charles Battaglia; Commissioner James V. Hansen; Commissioner Lloyd W. "Fig" Newton; Commissioner Samuel K. Skinner; Commissioner Philip E. Coyle III; Chairman Anthony J. Principi; Commissioner Sue Ellen Turner; Commissioner James H. Bilbray; Commissioner Harold W. (Hal) Gehman; Commissioner James T. Hill. **2nd Row, Left to Right** C. James Schaefer IV; Tom Pantelides; Javier Medina; Matt Robinson; Nicole Halling; Marcy R. Reborchick; James Tyll; Shannon Graves; Rory S. Cooper; Robert McCreary; Syd E. Carroll; Grant M. Mulkey; Christina M. Estrada; Rumu Sarkar; Jennifer Meyer; Deirdre M. Walsh; Tim Abrell; Dan Cowhig **3rd Row, Left to Right** Jack Ray; Daniel Teczar; Paul Dresser; Nicole Chung; Jason R. Cole; Ashley Buzzell; Jim D. Durso; David Dante; Gary Miller; Diane Carnevale; Bob Cook; Frank A. Cirillo, Jr.; Tim MacGregor; David C. Hague; Dave Van Saun; Audrey C. Jones; Joseph T. Varallo, Jr.; Ashley Dyer; Sue Cruz; Kenneth L. Small **4th Row, Left to Right** Christopher Cole; Valerie Mills; Michael Delaney; J. Tyler Oborn; Nathaniel B. Sillin; Michael A. Kessler; Andrew V. Napoli; Charles C. Yoder; R. Gary Dinsick; Don Manuel; Mike Avenick; Wes Hood; Liz Bieri; C. Dean Rhody; Kevin Felix; Rama Germilus Latin; Colleen Turner; Ethan Saxon; Carol Jo Schmidt; Lesia Mandzia **Top Row, Left to Right** Bill Fetzer; Hal Tickle; Doug Fravel; Karl H. Gingrich; Catie Borklund; Craig A. Hall; Tanya Cruz; James S. Hanna; Aaron Butler; Martin E. Heigh; C.W. Furlow; Joe N. Barrett; Lucie Melahn; Justin Breitschopf **Missing From Photo** James E. Aarino; Magda Angulo; Kristen G. Baxter; Heather Bence; Art Beauchamp; Mike Blasinsky; Edward A. Brown III; David Comns; Paul Dresser; David Epstein; James Faulkner; Michael H. Flinn, Ph.D.; Jason Gallick; Christine O. Hill; M. Glenn Knoepfle; Shirley Lai; Kathryn Long; Brian McDaniel; Bradley N. McRee; Jennifer Moustgaard; Mike Perlowski; Tiffany Perry; Philip Plack; Tiffany Richardson; Megan Riffle; Selena Robinson; Cynthia Simmons; Duke Tran; Marilyn Wasleski

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THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2005 REVIEW & ANALYSIS ORGANIZATION CHART

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DIRECTOR, REVIEW & ANALYSIS
FRANK A. CIRILLO, JR.

DEPUTY DIRECTOR, REVIEW & ANALYSIS
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SENIOR ADVISOR
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ANALYST
NATHANIEL B. SILLIN

ARMY TEAM	NAVY/MARINE CORPS TEAM	AIR FORCE TEAM	INTERAGENCY ISSUES TEAM	JOINT CROSS SERVICE TEAM
TEAM LEADER	TEAM LEADER	TEAM LEADER	TEAM LEADER	TEAM LEADER
R. Gary Dinsick	James S. Hanna	Kenneth L. Small	Bob Cook	Dave Van Saun
SENIOR ANALYST	SENIOR ANALYST	SENIOR ANALYST	DEPUTY TEAM LEADER	DEPUTY TEAM LEADER
C. Dean Rhody	Hal Tickle	David Combs	Marilyn Wasleski	Colleen Turner, PhD.
SENIOR ANALYST	SENIOR ANALYST	SENIOR ANALYST	DOD ANALYST (COBRA)	SENIOR ANALYST
Don Manuel	Bill Fetzer	Craig Hall	Karl H. Gingrich	Tom Pantelides
SENIOR ANALYST	SENIOR ANALYST	SENIOR ANALYST	ASSOC. COBRA ANALYST	SENIOR ANALYST
Wes Hood	Brian McDaniel	Michael Flinn, Ph.D.	J. Tyler Oborn	Lester C. Farrington
DOD ANALYST	DOD ANALYST	DOD ANALYST	ECONOMIC ANALYST	SENIOR ANALYST
Elizabeth C. Bieri	C.W. Furlow	Tim MacGregor	Duke Tran	Michael Delaney
DOD ANALYST	DOD ANALYST	DOD ANALYST	ENVIRONMENTAL ANALYST	SENIOR ANALYST
Kevin Felix	Joe N. Barrett	Art Beauchamp	Gary Miller	Syd Carroll
GAO ANALYST	GAO ANALYST	GAO SENIOR ANALYST	FAA ANALYST	SENIOR ANALYST
Mike Avenick	David Epstein	Tanya Cruz	James E Aarnio	Carol Jo Schmidt
ANALYST	ANALYST	ANALYST	CARTOGRAPHER	SENIOR ANALYST
Aaron Butler	Michael A. Kessler	Justin B. Breitschopf	Philip J. Plack	James Durso

ARMY TEAM	NAVY/MARINE CORPS TEAM	AIR FORCE TEAM	INTERAGENCY ISSUES TEAM	JOINT CROSS SERVICE TEAM
			ANALYST	SENIOR ANALYST
			Ethan Saxon	M. Glenn Knoepfle
				DOD ANALYST
				Bradley N. McRee
				DOD ANALYST
				Tim Abrell
				DOD ANALYST
				Valerie Mills
				GAO ANALYST
				Lesia Mandzia
				GAO ANALYST
				George M. Delgado
				ANALYST
				Ashley Buzzell
				ANALYST
				Ryan O. Dean

APPENDIX I

HEARINGS HELD BY THE COMMISSION, 2005

Note: All Commissioners in attendance unless listed otherwise. A total of 20 legislative and deliberative hearings were held, as well as 20 regional hearings.

MAY 3, 2005 (9:30 AM)

Topic: Lessons Learned from Prior BRAC Rounds

Witnesses: Daniel Else, Specialist in National Defense, Congressional Research Service; Barry Holman, Director of Defense Capabilities and Management, Government Accountability Office.

Location: 334 Cannon House Office Building, Washington, D.C.

MAY 3, 2005 (1:30 PM)

Topic: Current and Long-Term Threats Confronting U.S. National Security

Witnesses: David Gordon, Chairman, National Intelligence Committee, Office of the Director of National Intelligence; Earl Scheck, Director, Analysis and Production, Defense Intelligence Agency; Carol Rodley, Principal Deputy Assistant Secretary, Bureau of Intelligence and Research, Department of State.

Location: 334 Cannon House Office Building, Washington, D.C.

MAY 4, 2005 (9:30 AM)

Topic: Force Structure Plan, Global Posture Review and the Secretary of Defense Guidance on the Quadrennial Defense Review

Witnesses: Ryan Henry, Principal Deputy Under Secretary for Defense Policy, Office of the Secretary of Defense; Vice Admiral Martin Chanik, Director for Force Structure, Resources and Assessments on the Joint Staff.

Location: 334 Cannon House Office Building, Washington, D.C.

MAY 16, 2005 (1:30 PM)

Topic: Presentation of Recommendations and Methodology for the Department of Defense

Witness Panel #1: The Honorable Donald H. Rumsfeld, Secretary of Defense; General Richard B. Myers, USAF, Chairman, Joint Chiefs of Staff.

Witness Panel #2: The Honorable Michael W. Wynne, Under Secretary of Defense for Acquisition, Technology and Logistics; the Honorable Philip Grone, Deputy Under Secretary of Defense for Installations and Environment.

Location: 216 Hart Senate Office Building, Washington, D.C.

MAY 17, 2005 (9:30 AM)

Topic: Presentation of Recommendations and Methodology for the Air Force

Witnesses: The Honorable Michael L. Dominguez, Acting Secretary of the Air Force; General John P. Jumper, USAF, Chief of Staff; other designated Department of the Air Force officials.

Location: G50 Dirksen Senate Office Building, Washington, D.C.

May 17, 2005 (1:30 PM)

Topic: Presentation of Recommendations and Methodology for the Navy and Marine Corps

Witnesses: The Honorable Gordon England, Secretary of the Navy; Admiral Vern Clark, Chief of Naval Operations; General Michael W. Hagee, Commandant of the Marine Corps; other designated officials of the Department of the Navy and Marine Corps.

Location: 216 Hart Senate Office Building, Washington, D.C.

May 18, 2005 (9:30 AM)

Topic: Presentation of Recommendations and Methodology for the Army

Witnesses: The Honorable Francis J. Harvey, Secretary of the Army; General Peter J. Schoomaker, Army Chief of Staff; Dr. Craig College, Deputy Secretary for Infrastructure Analysis; Other designated officials of the Department of the Army.

Location: 106 Dirksen Senate Office Building, Washington, D.C.

May 18, 2005 (1:30 PM)

Topic: Presentation of Recommendations and Methodology, Department of Defense, Joint Cross-Service Groups

Witnesses: The Honorable Michael W. Wynne, Under Secretary of Defense for Acquisition, Technology and Logistics (Industrial JCSG); Vice Admiral Keith W. Lippert, Director, Defense Logistics Agency (Supply and Storage JCSG); The Honorable Charles S. Abell, Principal Deputy Under Secretary of Defense for Personnel and Readiness (Education and Training JCSG); Carol A. Haave, Deputy Under Secretary of Defense, Counterintelligence and Security (Intelligence JCSG).

Location: 106 Dirksen Senate Office Building, Washington, D.C.

May 19, 2005 (9:30 AM)

Topic: Presentation of Recommendations and Methodology, Department of Defense, Joint Cross-Service Groups (continued)

Commissioners: Bilbray, Coyle, Hansen, Hill, Gehman, Newton, Skinner, and Turner.

Witnesses: The Honorable Dr. Ronald M. Sega, Director of Defense Research and Engineering (Technical JCSG); Lieutenant General (Dr.) George Peach Taylor, Jr., Surgeon General of the Air Force (Medical JCSG); Donald C. Tison, Deputy G-8, U.S. Army (H&SA JCSG).

Location: 216 Hart Senate Office Building, Washington, D.C.

June 15, 2005 (1:00 PM)

Topic: Regional Hearing–Alaska

Commissioners: Principi, Bilbray, Coyle, Hansen.

Location: Carlson Center, Fairbanks, Alaska

June 17, 2005 (8:30 AM)

Topic: Regional Hearing–Oregon, Montana, Washington, and Idaho

Commissioners: Principi, Bilbray, Coyle, Hansen.

Location: Eastside Federal Complex, Portland, Oregon

June 20, 2005 (8:30 AM)

Topic: Regional Hearing–Missouri, Illinois, Iowa, Kentucky, Indiana, Michigan, Wisconsin

Commissioners: Gehman, Hansen, Turner.

Location: St. Louis University, St. Louis, Missouri

June 21, 2005 (1:00 PM)

Topic: Regional Hearing–South Dakota, Wyoming

Commissioners: Skinner, Coyle, Bilbray

Location: Rushmore Plaza Civic Center, Rapid City, South Dakota

June 23, 2005 (8:30 AM)

Topic: Regional Hearing–North Dakota, Minnesota

Commissioners: Skinner, Coyle, Bilbray

Location: Chester Fritz Auditorium/University of North Dakota, Grand Forks, North Dakota

June 24, 2005 (8:30 AM)

Topic: Regional Hearing–New Mexico, Arizona, Nevada

Commissioners: Hansen, Turner, Hill, Coyle, Bilbray, Newton

Location: Marshall Junior High School, Clovis, New Mexico

June 27, 2005 (1:00 PM)

Topic: Regional Hearing–New York, Ohio

Commissioners: Principi, Newton, Turner, Bilbray

Location: Center for the Arts Mainstay Theater/University at Buffalo, Buffalo, New York

June 28, 2005 (1:00 PM)

Topic: Regional Hearing–North Carolina, South Carolina, West Virginia

Commissioners: Coyle, Hill, Skinner, Gehman

Location: Harris Conference Center/Central Piedmont Community College, Charlotte, North Carolina

June 30, 2005 (8:30 AM)

Topic: Regional Hearing–Georgia, Alabama, Tennessee

Commissioners: Coyle, Skinner, Bilbray, Gehman

Location: Georgia Tech Hotel and Conference Center, Atlanta, Georgia

June 30, 2005 (1:30 PM)

Topic: Adjutants General Air National Guard Hearing

Commissioners: Coyle, Skinner, Bilbray, Gehman

Witnesses: Rear Admiral Tim Sullivan, Special Advisor, Department of Homeland Security; Major General Roger P. Lempke, President, Adjutants General Association of the United States; Major General Bruce Tuxhill, the Adjutant General of Maryland; Major General Greg Wayt, the Adjutant General of Ohio; Major General Mike Haugen, the Adjutant General of North Dakota; Major General Allen Tackett, the Adjutant General of West Virginia; Major General Frank Vavala, the Adjutant General of Delaware; Major General Martha Rainville, the Adjutant General of Vermont.

Location: Georgia Tech Hotel and Conference Center, Atlanta, Georgia

July 6, 2005 (8:30 AM)

Topic: Regional Hearing–Rhode Island, Connecticut, Massachusetts, Maine, New Hampshire

Commissioners: Principi, Newton, Bilbray, Turner, Skinner

Location: Boston Convention and Exhibition Center, Boston, Massachusetts

July 7, 2005 (8:30 AM)

Topic: Regional Hearing–Washington, D.C., Pennsylvania

Commissioners: Principi, Newton, Bilbray, Turner

Location: Cannon House Office Building Caucus Room, Washington, D.C.

July 7, 2005 (1:30 PM)

Topic: Regional Hearing–Virginia

Commissioners: Principi, Newton, Bilbray, Turner, Coyle

Location: Sheraton National Hotel, Arlington, Virginia

July 8, 2005 (8:30 AM)

Topic: Regional Hearing–Maryland, New Jersey, Delaware

Commissioners: Principi, Coyle, Newton, Turner

Location: Kraushaar Auditorium/Goucher College, Baltimore, Maryland

July 11, 2005 (8:30 AM)

Topic: Regional Hearing–Texas, Arkansas, Oklahoma

Commissioners: Principi, Hill, Newton, Turner

Location: San Antonio Convention Center, San Antonio, Texas

July 14, 2005 (1:00 PM)

Topic: Regional Hearing–California, Guam

Commissioners: Principi, Gehman, Turner, Bilbray, Coyle

Location: Westchester High School Auditorium, Los Angeles, California

July 18, 2005 (8:30 AM)

Topic: Informational Hearing–DoD, GAO, Overseas Basing Commission

Witness Panel #1: The Honorable Michael Wynne, Under Secretary of Defense for Acquisition, Technology and Logistics and Chairman of the Infrastructure Steering Group; General William Nyland, Assistant Commandant of the United States Marine Corps; General Michael Moseley, Vice Chief of Staff of the United States Air Force; Admiral Robert Willard, Vice Chief of Naval Operations.

Witness Panel #2: The Honorable David Walker, Comptroller General; Barry Holman, Director of Defense Capabilities and Management, Government Accountability Office; Michael Kennedy, Assistant Director Defense Capabilities and Management, Government Accountability Office.

Commissioners: Principi, Hill, Gehman, Newton, Hansen, Skinner

Location: 106 Dirksen Senate Office Building, Washington, D.C.

July 18, 2005 (1:30 PM)

Topic: Informational Hearing–DoD, GAO, Overseas Basing Commission

Witness Panel #1: The Honorable Al Cornella, Chairman, Overseas Basing Commission; Vice Admiral Anthony Less, U.S. Navy, Ret., Overseas Basing Commission; Lieutenant General Pete Taylor, U.S. Army, Ret., Overseas Basing Commission; Brigadier General Keith Martin, U.S. Army, Ret., Overseas Basing Commission.

Commissioners: Principi, Hill, Gehman, Newton, Hansen, Skinner

Location: 106 Dirksen Senate Office Building, Washington, D.C.

July 19, 2005 (1:30 PM)

Topic: Commission Consideration of Closure and Realignment Additions (votes held)

Location: 106 Dirksen Senate Office Building, Washington, D.C.

July 22, 2005 (8:30 AM)

Topic: Regional Hearing–Mississippi, Louisiana, Florida

Commissioners: Coyle, Hill, Turner.

Location: Mahalia Jackson Theater of the Performing Arts, New Orleans, Louisiana

August 4, 2005 (1:00 PM)

Topic: Regional Hearing (adds)–Virginia (NAS Oceana)

Commissioners: Principi, Gehman

Location: 216 Hart Senate Office Building, Washington, D.C.

August 8, 2005 (1:00 PM)

Topic: Regional Hearing (adds)–Alaska, Colorado, California

Commissioners: Principi, Bilbray, Coyle, Gehman, Hansen

Location: Monterey Conference Center, Monterey, California

August 10, 2005 (8:30 AM)

Topic: Regional Hearing (adds)–Indiana, Ohio, Maine, North Carolina, Virginia, District of Columbia

Commissioners: Principi, Coyle, Newton, Skinner, Turner

Location: 216 Hart Senate Office Building, Washington, D.C.

August 11, 2005 (9:30 AM)

Topic: Environmental Stewardship of Installations Recommended for Closure or Realignment

Witness Panel #1: The Honorable Philip Grone, Deputy Under Secretary of Defense, Installations and Environment; James Woolford, Director, Federal Facilities Restoration and Reuse Office; Patrick J. O'Brien, Director, Office of Economic Adjustment.

Witness Panel #2: Miki Schneider, Board of Directors, Association of Defense Communities; Daniel J. Schnepf, Chairman and CEO, Matrix Design Group Inc.; David Knisely, Partner, Garrity & Knisely Law Firm.

Location: 216 Hart Senate Office Building, Washington, D.C.

August 11, 2005 (1:00 PM)

Topic: Department of Defense Closure and Realignment Recommendation Impacts on Homeland Security/Defense and on Units of the Air National Guard

Witness Panel #1: Peter F. Verga, Principal Deputy Assistant Secretary of Defense for Homeland Defense; Admiral Timothy J. Keating, Commander, North American Aerospace Defense Command and United States Northern Command.

Witness Panel #2: The Honorable Michael L. Dominguez, Assistant Secretary of the Air Force for Manpower and Reserve Affairs; Lieutenant General H. Steven Blum, Chief, National Guard Bureau; Major General Gary W. Heckman, Assistant Deputy Chief of Staff of the Air Force for Plans and Programs.

Witness Panel #3: Major General Roger P. Lempke, Adjutant General, Nebraska National Guard; Major General Harold A. Cross, Adjutant General, Mississippi National Guard; Major General Thomas P. Maguire, Jr., Adjutant General, New York National Guard.

Location: 216 Hart Senate Office Building, Washington, D.C.

August 20, 2005 (8:30 AM)

Topic: Department of Defense Views on Realignment and Closure

Witnesses: The Honorable Michael W. Wynne, Chairman, Infrastructure Steering Group, Department of Defense; Vice Admiral Evan M. Chanik, Director, Force Structure, Resources & Assessment Directorate, Joint Staff; The Honorable Francis J. Harvey, Secretary of the Army; Admiral Robert F. Willard, Vice Chief of Naval Operations; General John P. Jumper, Chief of Staff of the Air Force; Lieutenant General Dave Barno, Assistant Chief of Staff of the Army for Installation Management.

Location: 216 Hart Senate Office Building, Washington, D.C.

August 20, 2005 (1:30 PM)

Topic: Regional Hearing (adds) – East Coast Master Jet Base/ Naval Air Station Oceana Virginia, Cecil Field Florida

Location: 216 Hart Senate Office Building, Washington, D.C.

August 24-27, 2005

Topic: Commission Final Deliberations

Location: Hyatt Regency Hotel, Arlington, Virginia

APPENDIX J

COMMISSIONER AND STAFF INSTALLATION SITE VISITS

During the 2005 BRAC process, the Commissioners and the staff of the Defense Base Closure and Realignment Commission visited a total of 173 unique installations around the United States. By way of comparison, the 1995 BRAC Commission conducted 206 site visits, the 1993 Commission traveled to 138 bases and military activities, and the 1991 Commission toured just 47 installations.

Within the 182 total visits for 2005, 103 visits were conducted by Commissioners, while 79 visits were staff-only. Commissioner visits in virtually every case also involved one or more staff accompanying the Commissioner. The purposes of the site visits were to enable the Commissioners and staff to verify the accuracy of the certified data upon which the DoD recommendations were based, get a better understanding of the facilities' current and possible future missions, discuss with base and community personnel how DoD's assessment of military value was derived, as well as to learn about any facility-unique circumstances that might impact the Commission's review process.

The Commission felt it was very important to schedule and initiate the base visit process as soon as possible after receipt of the DoD May 13, 2005, list, due to the complexity and apparent large number of visits required. The Commission announced its base visit schedule within days of receiving OSD's recommendations. This turned out to be weeks before detailed military value data were available, so the Commission used the "BRAC 2005 Closure and Realignment Impacts by State" Appendix released by the Department at the outset and served as the Department's press release tool. As a rule, those installations suffering 300 or more net civilian job losses were put on the initial schedule. Although not hard and fast, this standard generally follows the BRAC threshold limits set in 10 USC 2687 and served as an excellent and supportable starting point. Obviously, where time and travel itineraries permitted, Commissioners conducted additional site visits when deemed necessary to assess military value and other BRAC criteria relationships. Additional visits were also often at the request of community representatives.

Staff also visited a select number of "receiver" installations to help determine whether large numbers of additional personnel could in fact be accommodated by receiver bases. The nominal statistical threshold used as guidance for receiver visits was an indication by the COBRA model that those facilities would see job growth gains of 1.5% or more of the Metropolitan Statistical Area (MSA) in which the facility was located. This statistic was suggested as one used by the Department of Commerce as indicating substantial growth of an economic area.

In compliance with the relevant Base Closure Law, at least two Commissioners visited all facilities that the Commission formally added to the closure and realignment list.

The following facilities were visited by the 2005 Defense Base Closure and Realignment Commission:

COMMISSIONER VISITS

MAY 2005

DATE OF VISIT:	MAY 24, 2005
INSTALLATION:	**POPE AIR FORCE BASE, NORTH CAROLINA**
COMMISSIONER(S):	HAROLD W. GEHMAN

Date of Visit: May 24, 2005
Installation: **Portland International Airport Air Guard Station, Oregon**
Commissioner(s): James H. Bilbray and Philip E. Coyle III

Date of Visit: May 24, 2005
Installation: **Navy Medical Center Portsmouth, Virginia**
Commissioner(s): Anthony J. Principi

Date of Visit: May 24, 2005
Installation: **Naval Station Norfolk, Virginia**
Commissioner(s): Anthony J. Principi and Lloyd W. Newton

Date of Visit: May 24, 2005
Installation: **Defense Finance and Accounting Service (DFAS) Kansas City, Missouri**
Commissioner(s): Sue Ellen Turner

Date of Visit: May 25, 2005
Installation: **Fort Monroe, Virginia**
Commissioner(s): Anthony J. Principi and Lloyd W. Newton

Date of Visit: May 25, 2005
Installation: **Naval Air Station Atlanta, Georgia**
Commissioner(s): Harold W. Gehman

Date of Visit: May 25, 2005
Installation: **Naval Supply Corps School Athens, Georgia**
Commissioner(s): Harold W. Gehman

Date of Visit: May 25, 2005
Installation: **Fort Eustis, Virginia**
Commissioner(s): Anthony J. Principi and Lloyd W. Newton

Date of Visit: May 25, 2005
Installation: **McChord Air Force Base, Washington**
Commissioner(s): James H. Bilbray and Philip E. Coyle III

Date of Visit:	May 25, 2005
Installation:	**Defense Finance and Accounting Service (DFAS) St. Louis, Missouri**
Commissioner(s):	Sue Ellen Turner

Date of Visit:	May 25, 2005
Installation:	**Leased Space, Army Human Resources Command St. Louis, Missouri**
Commissioner(s):	Sue Ellen Turner

Date of Visit:	May 26, 2005
Installation:	**Naval Surface Warfare Center Dahlgren, Virginia**
Commissioner(s):	Anthony J. Principi

Date of Visit:	May 26, 2005
Installation:	**Maxwell Air Force Base, Alabama**
Commissioners:	Harold W. Gehman

Date of Visit:	May 26, 2005
Installation:	**Fort Knox, Kentucky**
Commissioner(s):	Samuel K. Skinner and Sue Ellen Turner

Date of Visit:	May 26, 2005
Installation:	**National Geospatial Intelligence Agency, Maryland**
Commissioner(s):	Anthony J. Principi

Date of Visit:	May 26, 2005
Installation:	**Umatilla Chemical Depot, Oregon**
Commissioner(s):	James H. Bilbray and Philip E. Coyle, III

Date of Visit:	May 27, 2005
Installation:	**Mountain Home Air Force Base, Idaho**
Commissioner(s):	James V. Hansen

Date of Visit:	May 27, 2005
Installation:	**Leased Space, Virginia**
Commissioner(s):	Anthony J. Principi

Date of Visit: May 27, 2005

Installation: **Defense Finance and Accounting Service (DFAS) Arlington, Virginia**

Commissioners: Anthony J. Principi

Date of Visit: May 31, 2005

Installation: **Otis Air Guard Base, Massachusetts**

Commissioner(s): Anthony J. Principi; James H. Bilbray; Philip E. Coyle, III and Lloyd W. Newton

Date of Visit: May 31, 2005

Installation: **Submarine Base New London, Connecticut**

Commissioner(s): Anthony J. Principi; James H. Bilbray; Philip E. Coyle, III and Lloyd W. Newton

June 2005

Date of Visit: June 1, 2005

Installation: **Naval Ship Yard Portsmouth, Maine**

Commissioner(s): Anthony J. Principi; James H. Bilbray; Philip E. Coyle, III and Lloyd W. Newton

Date of Visit: June 1, 2005

Installation: **Rock Island Arsenal, Illinois**

Commissioner(s): Samuel K. Skinner

Date of Visit: June 2, 2005

Installation: **Naval Air Station Brunswick, Maine**

Commissioners: Anthony J. Principi; James H. Bilbray; Philip E. Coyle, III and Lloyd W. Newton

Date of Visit: June 2, 2005

Installation: **Naval Station Great Lakes, Illinois**

Commissioner(s): Samuel K. Skinner

Date of Visit: June 3, 2005

Installation: **Fort Monmouth, New Jersey**

Commissioner(s): Anthony J. Principi and Lloyd W. Newton

Date of Visit: June 6, 2005

Installation: **Naval Support Activity Crane, Indiana**

Commissioner(s): Samuel K. Skinner

Date of Visit: June 6, 2005
Installation: **Newport Chemical Depot, Indiana**
Commissioner(s): Samuel K. Skinner

Date of Visit: June 6, 2005
Installation: **Hill Air Force Base, Utah**
Commissioner(s): Philip E. Coyle, III; James V. Hansen and Lloyd W. Newton

Date of Visit: June 7, 2005
Installation: **Defense Finance and Accounting Service (DFAS) Charleston, South Carolina**
Commissioner(s): James T. Hill

Date of Visit: June 7, 2005
Installation: **South Naval Facilities Engineering Command, South Carolina**
Commissioner(s): James T. Hill

Date of Visit: June 8, 2005
Installation: **Naval Medical Center San Diego, California**
Commissioner(s): Anthony J. Principi

Date of Visit: June 8, 2005
Installation: **Naval Base Coronado, California**
Commissioners: Anthony J. Principi

Date of Visit: June 8, 2005
Installation: **Fort McPherson, Georgia**
Commissioner(s): James T. Hill

Date of Visit: June 9, 2005
Installation: **Naval Ordnance Test Unit Cape Canaveral, Florida**
Commissioner(s): James H. Bilbray

Date of Visit: June 10, 2005
Installation: **Fort Gillem, Georgia**
Commissioner(s): James H. Bilbray

Date of Visit: June 10, 2005
Installation: **Walter Reed Army Medical Center, Washington, DC**
Commissioner(s): Lloyd W. Newton

Date of Visit: June 14, 2005
Installation: **Elmendorf Air Force Base, Alaska**
Commissioner(s): Anthony J. Principi; Philip E. Coyle, III and James V. Hansen

Date of Visit: June 14, 2005
Installation: **Kulis Air Guard Station, Alaska**
Commissioner(s): Anthony J. Principi; Philip E. Coyle, III and James V. Hansen

Date of Visit: June 15, 2005
Installation: **Eielson Air Force Base, Alaska**
Commissioners: Anthony J. Principi; Philip E. Coyle, III and James V. Hansen

Date of Visit: June 15, 2005
Installation: **Naval Air Station Pensacola, Florida**
Commissioner(s): Harold W. Gehman

Date of Visit: June 16, 2005
Installation: **General Billy Mitchell Int'l Airport Air Reserve Station, Wisconsin**
Commissioner(s): Samuel K. Skinner

Date of Visit: June 16, 2005
Installation: **Naval Station Pascagoula, Mississippi**
Commissioner(s): Harold W. Gehman

Date of Visit: June 16, 2005
Installation: **Keesler Air Force Base, Mississippi**
Commissioner(s): Harold W. Gehman

Date of Visit: June 17, 2005
Installation: **Naval Support Activity New Orleans, Louisiana**
Commissioner(s): Sue Ellen Turner

Date of Visit: June 20, 2005
Installation: **Capital Airport Air Guard Station, Illinois**
Commissioner(s): Samuel K. Skinner

Date of Visit:	June 21, 2005
Installation:	**Pittsburgh Int'l Airport Air Reserve Station, Pennsylvania**
Commissioner(s):	Lloyd W. Newton

Date of Visit:	June 21, 2005
Installation:	**Ellsworth Air Force Base, South Dakota**
Commissioner(s):	James H. Bilbray; Philip E. Coyle, III and Samuel K. Skinner

Date of Visit:	June 21, 2005
Installation:	**Red River Army Depot, Texas**
Commissioner(s):	James T. Hill and Sue Ellen Turner

Date of Visit:	June 22, 2005
Installation:	**Bolling Air Force Base, Washington, DC**
Commissioner(s):	Anthony J. Principi

Date of Visit:	June 22, 2005
Installation:	**Grand Forks Air Force Base, North Dakota**
Commissioner(s):	James H. Bilbray; Philip E. Coyle, III and Samuel K. Skinner

Date of Visit:	June 22, 2005
Installation:	**Defense Financing and Accounting Service (DFAS) Rome, New York**
Commissioner(s):	Lloyd W. Newton

Date of Visit:	June 22, 2005
Installation:	**Fort Hood, Texas**
Commissioner(s):	James T. Hill and Sue Ellen Turner

Date of Visit:	June 23, 2005
Installation:	**Cannon Air Force Base, New Mexico**
Commissioner(s):	Anthony J. Principi; James V. Hansen; James T. Hill and Sue Ellen Turner

Date of Visit:	June 23, 2005
Installation:	**Defense Financing and Accounting Service Cleveland, Ohio**
Commissioner(s):	Lloyd W. Newton

Date of Visit:	June 24, 2005
Installation:	**Yeager Airport Air National Guard Station, West Virginia**
Commissioner(s):	Anthony J. Principi

Date of Visit:	June 27, 2005
Installation:	**Niagara Falls Int'l Airport Air Guard Station, New York**
Commissioner(s):	Anthony J. Principi; James H. Bilbray; Lloyd W. Newton and Sue Ellen Turner

Date of Visit:	June 28, 2005
Installation:	**Defense Financing and Accounting Service (DFAS) Limestone, Maine**
Commissioner(s):	Lloyd W. Newton

Date of Visit:	June 28, 2005
Installation:	**Nashville Int'l Airport Air Guard Station, Tennessee**
Commissioner(s):	James H. Bilbray

Date of Visit:	June 29, 2005
Installation:	**Fort Monmouth, New Jersey (revisit)**
Commissioner(s):	Philip E. Coyle, III

July 2005

Date of Visit:	July 5, 2005
Installation:	**Naval Air Station Willow Grove, Pennsylvania**
Commissioners:	Anthony J. Principi

Date of Visit:	July 5, 2005
Installation:	**Brooks City Base, Texas**
Commissioners:	James T. Hill

Date of Visit:	July 6, 2005
Installation:	**Lackland Air Force Base, Texas**
Commissioners:	James T. Hill

Date of Visit:	July 6, 2005
Installation:	**Defense Finance and Accounting Service (DFAS) San Antonio, Texas**
Commissioners:	James T. Hill

Date of Visit:	July 7, 2005
Installation:	**Naval Air Station Corpus Christi, Texas**
Commissioners:	James T. Hill

Date of Visit:	July 7, 2005
Installation:	**Ellington Field Air Guard Station, Texas**
Commissioners:	James V. Hansen

Date of Visit:	July 7, 2005
Installation:	**Fort Belvoir (Night Vision Lab only), Virginia**
Commissioners:	Philip E. Coyle III

Date of Visit:	July 8, 2005
Installation:	**Naval Station Ingleside, Texas**
Commissioners:	James T. Hill

Date of Visit:	July 10, 2005
Installation:	**Red River Army Depot, Texas (revisit)**
Commissioners:	Anthony J. Principi

Date of Visit:	July 10, 2005
Installation:	**Naval Station Ingleside, Texas (revisit)**
Commissioners:	Anthony J. Principi

Date of Visit:	July 11, 2005
Installation:	**Reno-Tahoe International Airport Air Guard Station, Nevada**
Commissioners:	Philip E. Coyle, III

Date of Visit:	July 11, 2005
Installation:	**Hawthorne Army Depot, Nevada**
Commissioners:	Philip E. Coyle, III

Date of Visit:	July 11, 2005
Installation:	**Fort Smith Air Guard Station, Arkansas**
Commissioners:	Anthony J. Principi

Date of Visit:	July 11, 2005
Installation:	**Marine Corps Logistics Base Barstow, California**
Commissioners:	James H. Bilbray

Date of Visit:	July 12, 2005
Installation:	**Naval Support Activity Corona, California**
Commissioners:	James H. Bilbray and Philip E. Coyle, III

Date of Visit:	July 13, 2005
Installation:	**Naval Base Ventura County, California**
Commissioners:	James H. Bilbray and Philip E. Coyle, III

Date of Visit:	July 26, 2005
Installation:	**Reno-Tahoe International Airport Air Guard Station, Nevada (revisit)**
Commissioners:	Anthony J. Principi

Date of Visit:	July 26, 2005
Installation:	**Hawthorne Army Depot, Nevada (revisit)**
Commissioners:	Anthony J. Principi

Date of Visit:	July 26, 2005
Installation:	**Naval Air Station Brunswick, Maine (revisit)**
Commissioners:	Sue Ellen Turner and Samuel K. Skinner

Date of Visit:	July 26, 2005
Installation:	**Naval Ship Yard Portsmouth, Maine (revisit)**
Commissioners:	Sue Ellen Turner and Samuel K. Skinner

Date of Visit:	July 27, 2005
Installation:	**Red River Army Depot, Texas (revisit)**
Commissioners:	James H. Bilbray

Date of Visit:	July 27, 2005
Installation:	**Submarine Base New London, Connecticut (revisit)**
Commissioners:	Sue Ellen Turner

Date of Visit:	July 28, 2005
Installation:	**Navy Bureau of Medicine, Potomac Annex, Washington, DC**
Commissioners:	Anthony J. Principi and Sue Ellen Turner

Date of Visit: July 28, 2005
Installation: **Air Force Surgeon General, Bolling Air Force Base, Washington, DC**
Commissioners: Anthony J. Principi and Sue Ellen Turner

Date of Visit: July 28, 2005
Installation: **Tricare Management Activity, Leased Space, Virginia**
Commissioners: Anthony J. Principi and Sue Ellen Turner

Date of Visit: July 28, 2005
Installation: **Army Office of the Surgeon General and OSD Health Affairs Leased Space, Virginia**
Commissioners: Anthony J. Principi and Sue Ellen Turner

Date of Visit: July 29, 2005
Installation: **Galena Forward Operation Location, Alaska**
Commissioners: James H. Bilbray and Philip E. Coyle, III

Date of Visit: July 29, 2005
Installation: **Detroit Arsenal, Michigan**
Commissioners: Samuel K. Skinner

Date of Visit: July 29, 2005
Installation: **W.K. Kellogg Airport Air Guard Station, Michigan**
Commissioners: Samuel K. Skinner

August 2005

Date of Visit: August 1, 2005
Installation: **Sheppard Air Force Base, Texas**
Commissioners: Sue Ellen Turner

Date of Visit: August 1, 2005
Installation: **Naval Air Station Oceana, Virginia**
Commissioners: Anthony J. Principi; Harold W. Gehman; James T. Hill and Samuel K. Skinner

Date of Visit: August 2, 2005
Installation: **Pope Air Force Base, North Carolina**
Commissioners: Harold W. Gehman and James T. Hill

Date of Visit:	August 2, 2005
Installation:	**Defense Finance and Accounting Service (DFAS) Columbus, Ohio**
Commissioners:	Lloyd W. Newton and Samuel K. Skinner
Date of Visit:	August 2, 2005
Installation:	**Air Force Institute of Technology, Wright-Patterson Air Force Base, Ohio**
Commissioners:	Lloyd W. Newton and Samuel K. Skinner
Date of Visit:	August 3, 2005
Installation:	**Defense Finance and Accounting Service (DFAS) Indianapolis, Indiana**
Commissioners:	Lloyd W. Newton and Samuel K. Skinner
Date of Visit:	August 3, 2005
Installation:	**Anniston Army Depot, Alabama**
Commissioners:	James V. Hansen
Date of Visit:	August 4, 2005
Installation:	**Defense Finance and Accounting Service (DFAS) and Air Reserve Personnel Center Denver, Colorado**
Commissioners:	Philip E. Coyle, III and Lloyd W. Newton
Date of Visit:	August 5, 2005
Installation:	**Navy Broadway Complex, San Diego, California**
Commissioners:	Anthony J. Principi; James H. Bilbray; Philip E. Coyle III and James V. Hansen
Date of Visit:	August 8, 2005
Installation:	**Defense Language Institute, Monterey, California**
Commissioners:	James H. Bilbray; Harold W. Gehman and James V. Hansen
Date of Visit:	August 8, 2005
Installation:	**Naval Postgraduate School, Monterey, California**
Commissioners:	James H. Bilbray; Harold W. Gehman and James V. Hansen
Date of Visit:	August 17, 2005
Installation:	**Naval Station Ingleside, Texas**
Commissioners:	James H. Bilbray; James V. Hansen and Sue Ellen Turner

Date of Visit: August 19, 2005

Installation: **Cecil Field, Jacksonville, Florida**

Commissioners: James T. Hill; Lloyd W. Newton and Samuel K. Skinner

Staff-Only Visits

May 2005

Date of Visit: May 22, 2005

Installation: **Fort Bragg, North Carolina**

Date of Visit: May 24, 2005

Installation **Marine Corps Air Station Cherry Point, North Carolina**

Date of Visit: May 26, 2005

Installation **Naval Shipyard Puget Sound Detachment, Boston, Massachusetts**

Date of Visit: May 26, 2005

Installation **Naval Air Station Joint Reserve Base, Willow Grove, Pennsylvania**

June 2005

Date of Visit: June 1, 2005

Installation **Fort Benning, Georgia**

Date of Visit: June 2, 2005

Installation **Fort Riley, Kansas**

Date of Visit: June 2, 2005

Installation **General Billy Mitchell International Airport Air Reserve Station, Wisconsin**

Date of Visit: June 6, 2005

Installation **Bradley International Airport Air Guard Station, Connecticut**

Date of Visit: June 6, 2005

Installation **Naval Weapons Station Charleston, South Carolina**

Date of Visit: June 7, 2005

Installation **Redstone Arsenal, Alabama**

Date of Visit:	June 7, 2005
Installation	**Fort Rucker, Alabama**
Date of Visit:	June 7, 2005
Installation	**Fort Sill, Oklahoma**
Date of Visit:	June 7, 2005
Installation	**Defense Intelligence Agency, Bolling AFB, Washington, DC**
Date of Visit:	June 8, 2005
Installation	**Will Rogers World Airport Air Guard Station, Oklahoma**
Date of Visit:	June 9, 2005
Installation	**Boise Air Terminal Air Guard Station, Idaho**
Date of Visit:	June 9, 2005
Installation	**Letterkenny Army Depot, Pennsylvania**
Date of Visit:	June 10, 2005
Installation	**Great Falls International Airport Air Guard Station, Montana**
Date of Visit:	June 10, 2005
Installation	**Tobyhanna Army Depot, Pennsylvania**
Date of Visit:	June 13, 2005
Installation	**Fort Carson, Colorado**
Date of Visit:	June 13, 2005
Installation	**New Castle County Airport Air Guard Station, Delaware**
Date of Visit:	June 13, 2005
Installation	**Yeager Airport Air Guard Station, West Virginia**
Date of Visit:	June 13, 2005
Installation	**Reno-Tahoe International Airport Air Guard Station, Nevada**
Date of Visit:	June 14, 2005
Installation	**Mansfield-Lahm M.A.P. Air Guard Station, Ohio**
Date of Visit:	June 14, 2005
Installation	**Martin State Airport Air Guard Station, Maryland**

Date of Visit:	June 14, 2005
Installation	**Springfield-Beckley Municipal Airport Air Guard Station, Ohio**
Date of Visit:	June 15, 2005
Installation	**Wright-Patterson Air Force Base, Ohio**
Date of Visit:	June 15, 2005
Installation	**Fort Bliss, Texas**
Date of Visit:	June 15, 2005
Installation	**Scott Air Force Base, Illinois**
Date of Visit:	June 16, 2005
Installation	**Naval Air Station Jacksonville, Florida**
Date of Visit:	June 16, 2005
Installation	**Dyess Air Force Base, Texas**
Date of Visit:	June 17, 2005
Installation	**Army National Guard Reserve Centers, Alabama**
Date of Visit:	June 17, 2005
Installation	**Beale Air Force Base, California**
Date of Visit:	June 17, 2005
Installation	**Submarine Base Kings Bay, Georgia**
Date of Visit:	June 17, 2005
Installation	**Laughlin Air Force Base, Texas**
Date of Visit:	June 17, 2005
Installation	**Fairchild Air Force Base, Washington**
Date of Visit:	June 19, 2005
Installation	**Sheppard Air Force Base, Texas**
Date of Visit:	June 20, 2005
Installation	**Naval Depot Jacksonville, Florida**

Date of Visit:	June 20, 2005
Installation	**Naval Station Mayport, Florida**
Date of Visit:	June 20, 2005
Installation	**Hector International Airport Air Guard Station, North Dakota**
Date of Visit:	June 21, 2005
Installation	**Lambert International Airport Air Guard Station St. Louis, Missouri**
Date of Visit:	June 22, 2005
Installation	**National Naval Medical Center Bethesda, Maryland**
Date of Visit:	June 23, 2005
Installation	**Little Rock Air Force Base, Arkansas**
Date of Visit:	June 23, 2005
Installation	**Anniston Army Depot, Alabama**
Date of Visit:	June 23, 2005
Installation	**Andrews Air Force Base, Maryland**
Date of Visit:	June 24, 2005
Installation	**Leased Space, Army Human Resources Command Alexandria, Virginia**
Date of Visit:	June 27, 2005
Installation	**Fort Lee, Virginia**
Date of Visit:	June 27 through 29, 2005
Installation	**Various Army National Guard Facilities, Texas**
Date of Visit:	June 27, 2005
Installation	**Naval Station Newport, Naval Officer Training Command, Rhode Island**
Date of Visit:	June 27, 2005
Installation	**Moody Air Force Base, Georgia**
Date of Visit:	June 28, 2005
Installation	**Naval Station Newport, Naval Undersea Warfare Center, Rhode Island**
Date of Visit:	June 29, 2005
Installation	**Robins Air Force Base, Georgia**

July 2005

Date of Visit:	July 5, 2005
Installation	**Pitt U.S. Army Reserve Center, Coraopolis, Pennsylvania**
Date of Visit:	July 5, 2005
Installation	**Fort Sam Houston, Texas**
Date of Visit:	July 6, 2005
Installation	**Naval Support Activity Corona, California**
Date of Visit:	July 6, 2005
Installation	**Eglin Air Force Base, Florida**
Date of Visit:	July 6, 2005
Installation	**Shaw Air Force Base, South Carolina**
Date of Visit:	July 7, 2005
Installation	**Naval Base Ventura County (Point Mugu), California**
Date of Visit:	July 7, 2005
Installation	**Aberdeen Proving Grounds, Maryland**
Date of Visit:	July 7, 2005
Installation	**Marine Corps Support Center Kansas City, Missouri**
Date of Visit:	July 7, 2005
Installation	**Naval Warfare Systems Command (SPAWAR) Charleston, South Carolina**
Date of Visit:	July 8, 2005
Installation	**Naval Base Ventura County (Port Hueneme), California**
Date of Visit:	July 8, 2005
Installation	**Little Rock Air Force Base, Arkansas**
Date of Visit:	July 11, 2005
Installation	**Naval Air Weapons Station China Lake, California**
Date of Visit:	July 11, 2005
Installation	**Naval Air Station New Orleans, Louisiana**

Date of Visit:	July 11, 2005
Installation	Navy Crane Center Lester, Pennsylvania
Date of Visit:	July 11, 2005
Installation	Naval Facilities Engineering Field Activity Northeast, Philadelphia, Pennsylvania
Date of Visit:	July 14, 2005
Installation	Naval Weapons Station Seal Beach, California
Date of Visit:	July 14, 2005
Installation	Naval Surface Warfare Center Indian Head, Seal Beach, California, detachment
Date of Visit:	July 15, 2005
Installation	Naval Surface Warfare Center Crane, Fallbrook, California, detachment
Date of Visit:	July 15, 2005
Installation	Naval Base Point Loma, Naval Space and Warfare Command, San Diego, California
Date of Visit:	July 15, 2005
Installation	Navy Broadway Complex San Diego, California
Date of Visit:	July 21, 2005
Installation	Air Reserve Personnel Center, Denver, Colorado
Date of Visit:	July 22, 2005
Installation	Naval Surface Warfare Center Indian Head, Maryland
Date of Visit:	July 28, 2005
Installation	Norfolk Naval Shipyard Detachment, Naval Sea Systems Command Plant Equipment Support Office Annapolis, Maryland
Date of Visit:	July 29, 2005
Installation	Hanscom Air Force Base, Massachusetts
Date of Visit:	August 1, 2005
Installation	Air Force Institute of Technology, Wright-Patterson Air Force Base, Ohio

August 2005

Date of Visit:	August 4, 2005
Installation	**Defense Language Institute Monterey, California**
Date of Visit:	August 5, 2005
Installation	**Naval Postgraduate School Monterey, California**
Date of Visit:	August 9, 2005
Installation	**Cecil Field, Florida**

Appendix K:

Department of Defense Proposed 2005 Realignment and Closure List

DoD Baseline	One Time Costs ($M)	6 Year Net ($M)	20-Year NPV ($M)
Army	$9,963.050	$8,225.430	$3,058.750
Navy	$2,281.000	($138.845)	($7,884.750)
Air Force	$1,883.145	($2,634.214)	($14,560.251)
JCSG	$10,465.723	($704.336)	($29,569.300)
Total Cost	**$24,592.918**	**$4,748.035**	**($48,955.551)**

Key: Recommendations that generate net costs are listed as positive, whole numbers.

Recommendations that generate net savings are listed in parenthesis

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
1	**Fort Wainwright, AK**	**Army - 5**	$0.05	2 yrs	($0.19)	($0.70)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Realign	Fort Greely	AK	0	0	0	0	0	0
Realign	Fort Wainwright	AK	0	0	0	0	0	0
	Net jobs for this Recommendation		**0**	**0**	**0**	**0**	**0**	**0**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
2	**Fort Gillem, GA**	**Army - 6**	$56.80	1 yr	($85.46)	($421.50)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Closure	Fort Gillem	GA	-517	-570	0	-1,087	-736	-1,823
Realign	Undistributed or Overseas Reductions	US	78	79	0	157	0	157
Gainer	Fort Benning	GA	0	93	0	93	51	144
Gainer	Fort Campbell	KY	73	10	0	83	60	143
Gainer	Pope Air Force Base	NC	8	0	0	8	5	13
Gainer	Redstone Arsenal	AL	104	63	0	167	93	260
Gainer	Rock Island Arsenal	IL	157	120	0	277	173	450
Gainer	Shaw Air Force Base	SC	26	0	0	26	18	44
	Net jobs for this Recommendation		**-71**	**-205**	**0**	**-276**	**-336**	**-612**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
3	**Fort McPherson, GA**	**Army - 8**	$197.80	2 yrs	($111.39)	($895.20)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Closure	Fort McPherson	GA	-2,260	-1,881	0	-4,141	-2,705	-6,846
Closure	Peachtree Leases Atlanta	GA	-65	-97	0	-162	-114	-276
Realign	Undistributed or Overseas Reductions	US	190	102	0	292	0	292
Gainer	Fort Eustis	VA	2	64	0	66	90	156
Gainer	Fort Sam Houston	TX	1	36	0	37	40	77
Gainer	Pope Air Force Base	NC	1,096	1,115	0	2,211	1,604	3,815
Gainer	Shaw Air Force Base	SC	748	49	0	797	584	1,381
	Net jobs for this Recommendation		**-288**	**-612**	**0**	**-900**	**-501**	**-1,401**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
4	**Fort Bragg, NC**	**Army - 10**	$334.80	Never	$446.12	$639.25

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Realign	Undistributed or Overseas Reductions	GE	-716	0	0	-716	0	-716
Gainer	Eglin Air Force Base	FL	1,352	50	0	1,402	1,158	2,560
Gainer	Fort Bragg	NC	2,518	22	0	2,540	1,697	4,237
	Net jobs for this Recommendation		**3,154**	**72**	**0**	**3,226**	**2,855**	**6,081**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
5	**Fort Monmouth, NJ**	**Army - 11**	$822.30	6 yrs	$395.61	($1,025.80)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Closure	Fort Monmouth	NJ	-620	-4,652	0	-5,272	-4,464	-9,736
Realign	Crystal City Lease, VA	VA	-3	-14	0	-17	-11	-28
Realign	Fort Belvoir	VA	-13	-681	0	-694	-523	-1,217
Realign	Fort Knox	KY	0	-11	0	-11	-9	-20
Realign	Redstone Arsenal	AL	-7	-30	0	-37	-26	-63
Realign	Undistributed or Overseas Reductions	US	44	108	0	152	0	152
Gainer	Aberdeen Proving Ground	MD	188	4,853	0	5,041	4,789	9,830
Gainer	Defense Supply Center Columbus	OH	0	49	0	49	40	89
Gainer	Fort Meade	MD	0	2	0	2	1	3
Gainer	United States Military Academy	NY	226	38	0	264	157	421
	Net jobs for this Recommendation		**-185**	**-338**	**0**	**-523**	**-46**	**-569**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
6	**Fort Hood, TX**	**Army - 15**	$435.80	Never	$579.49	$980.40

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Realign	Undistributed or Overseas Reductions	GE	-62	0	0	-62	0	-62
Gainer	Fort Carson	CO	4,152	192	0	4,344	3,283	7,627
Gainer	Fort Hood	TX	4,998	-53	0	4,945	3,222	8,167
	Net jobs for this Recommendation		**9,088**	**139**	**0**	**9,227**	**6,505**	**15,732**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
7	**Red River Army Depot**	**Army - 16**	$456.20	4 yrs	$216.64	($539.00)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Closure	Red River Army Depot	TX	-9	-2,491	0	-2,500	-1,675	-4,175
Realign	Undistributed or Overseas Reductions	US	0	56	0	56	0	56
Gainer	Anniston Army Depot	AL	0	979	0	979	726	1,705
Gainer	Letterkenny Army Depot	PA	0	344	0	344	187	531
Gainer	Marine Corps Logistics Base Albany	GA	0	156	0	156	123	279
Gainer	Tinker Air Force Base	OK	0	440	0	440	557	997
Gainer	Tobyhanna Army Depot	PA	0	66	0	66	46	112
	Net jobs for this Recommendation		**-9**	**-450**	**0**	**-459**	**-36**	**-495**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
8	**Fort Monroe, VA**	**Army - 19**	$72.40	1 yr	($146.96)	($686.60)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Closure	Fort Monroe	VA	-1,393	-1,948	-223	-3,564	-4,418	-7,982
Realign	Undistributed or Overseas Reductions	US	86	94	0	180	0	180
Gainer	Fort Eustis	VA	960	1,368	223	2,551	3,155	5,706
Gainer	Fort Knox	KY	90	185	0	275	202	477
	Net jobs for this Recommendation		**-257**	**-301**	**0**	**-558**	**-1,061**	**-1,619**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
9	**Maneuver Training**	**Army - 20**	$773.10	5 yrs	$244.05	($948.10)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Realign	Fort Knox	KY	-5,479	-621	0	-6,100	-2,421	-8,521
Realign	Fort McCoy	WI	-382	-115	0	-497	-336	-833
Realign	Undistributed or Overseas Reductions	KO	-166	0	0	-166	0	-166
Realign	Undistributed or Overseas Reductions	GE	-1,563	0	0	-1,563	0	-1,563
Gainer	Fort Benning	GA	9,393	530	0	9,923	4,032	13,955
	Net jobs for this Recommendation		**1,803**	**-206**	**0**	**1,597**	**1,275**	**2,872**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
10	**Operational Army (IGPBS)**	**Army - 22**	$3,946.00	Never	$5,229.01	$7,846.70

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Realign	Fort Campbell	KY	-433	-1	0	-434	-313	-747
Realign	Fort Hood	TX	-5,071	-65	0	-5,136	-3,385	-8,521
Realign	Undistributed or Overseas Reductions	KO	-16	0	0	-16	0	-16
Realign	Undistributed or Overseas Reductions	GE	-12,364	0	0	-12,364	0	-12,364
Gainer	Fort Bliss	TX	14,388	482	0	14,870	11,533	26,403
Gainer	Fort Riley	KS	2,415	334	0	2,749	1,737	4,486
Gainer	Fort Sill	OK	1,055	44	0	1,099	730	1,829
	Net jobs for this Recommendation		**-26**	**794**	**0**	**768**	**10,302**	**11,070**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
11	**RC Transformation, AL**	**Army - 25**	$109.20	6 yrs	$31.09	($140.30)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Closure	Abbott U.S. Army Reserve Center Tuskegee	AL	-2	-1	0	-3	-1	-4
Closure	Anderson U.S. Army Reserve Center Troy	AL	-15	0	0	-15	-8	-23
Closure	BG William P. Screws U.S. Army Reserve Center Montgomery	AL	-15	-3	0	-18	-11	-29
Closure	Fort Ganey Army National Guard Reserve Center Mobile	AL	-13	0	0	-13	-5	-18
Closure	Fort Hanna Army National Guard Reserve Center Birmingham	AL	-28	0	0	-28	-12	-40
Closure	Gary U.S. Army Reserve Center Enterprise	AL	-9	-1	0	-10	-8	-18
Closure	The Adjutant General Bldg, AL Army National Guard Montgomery	AL	-85	0	0	-85	-56	-141
Closure	U.S. Army Reserve Center Vicksburg	MS	-26	-2	0	-28	-14	-42
Closure	Wright U.S. Army Reserve Center	AL	-8	-1	0	-9	-3	-12
	Net jobs for this Recommendation		**-201**	**-8**	**0**	**-209**	**-118**	**-327**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
12	**RC Transformation, AZ**	**Army - 28**	$31.10	5 yrs	$5.32	($51.70)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Closure	Allen Hall Armed Forces Reserve Center, Tucson	AZ	-60	0	0	-60	-52	-112
	Net jobs for this Recommendation		**-60**	**0**	**0**	**-60**	**-52**	**-112**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
13	**RC Transformation, AR**	**Army - 30**	$118.90	31 yrs	$97.58	$38.20

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Closure	El Dorado Armed Forces Reserve Center	AR	-24	0	0	-24	-12	-36
Closure	Stone U.S. Army Reserve Center Pine Bluff	AR	-30	-4	0	-34	-13	-47
	Net jobs for this Recommendation		**-54**	**-4**	**0**	**-58**	**-25**	**-83**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
14	**RC Transformation, CA**	**Army - 33**	$78.70	10 yrs	$41.34	($46.00)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Closure	Army National Guard Reserve Center Bell	CA	-72	0	0	-72	-34	-106
Closure	U.S. Army Reserve Center Moffett Field	CA	-3	0	0	-3	0	-3
	Net jobs for this Recommendation		**-75**	**0**	**0**	**-75**	**-34**	**-109**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
15	**RC Transformation, CT**	**Army - 35**	$128.60	36 yrs	$107.03	$47.50

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Closure	SGT Libby U.S. Army Reserve Center New Haven	CT	-14	-7	0	-21	-11	-32
Closure	Turner U.S. Army Reserve Center Fairfield	CT	-13	-4	0	-17	-9	-26
Closure	U.S. Army Reserve Center Area Maintenance Support Facility Middletown	CT	-13	-5	0	-18	-7	-25
	Net jobs for this Recommendation		**-40**	**-16**	**0**	**-56**	**-27**	**-83**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
16	**RC Transformation, DE**	**Army - 37**	$13.60	19 yrs	$9.80	$0.90

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Closure	Kirkwood U.S. Army Reserve Center Newark	DE	-7	-2	0	-9	-3	-12
	Net jobs for this Recommendation		**-7**	**-2**	**0**	**-9**	**-3**	**-12**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
17	**RC Transformation, GA**	**Army - 39**	$21.40	5 yrs	$3.51	($44.80)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Closure	Fort Benning Bldg 15	GA	-53	-3	0	-56	-32	-88
Closure	U.S. Army Reserve Center Columbus	GA	-9	0	0	-9	-5	-14
	Net jobs for this Recommendation		**-62**	**-3**	**0**	**-65**	**-37**	**-102**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
18	**RC Transformation, HI**	**Army - 40**	$56.60	7 yrs	$26.35	($62.40)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Closure	Army National Guard Reserve Center Honokaa	HI	-118	0	0	-118	-100	-218
	Net jobs for this Recommendation		**-118**	**0**	**0**	**-118**	**-100**	**-218**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
19	**RC Transformation, IL**	**Army - 42**	$42.60	14 yrs	$28.10	($6.50)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Closure	Army National Guard Reserve Center Carbondale	IL	-32	0	0	-32	-17	-49
	Net jobs for this Recommendation		**-32**	**0**	**0**	**-32**	**-17**	**-49**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
20	**RC Transformation, IN**	**Army - 44**	$47.60	22 yrs	$33.68	$6.10

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Closure	U.S. Army Reserve Center Lafayette	IN	-21	0	0	-21	-11	-32
Closure	U.S. Army Reserve Center Seston	IN	-12	0	0	-12	-4	-16
	Net jobs for this Recommendation		**-33**	**0**	**0**	**-33**	**-15**	**-48**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
21	**RC Transformation, IA**	**Army - 46**	$68.90	3 yrs	($16.54)	($201.70)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Realign	Army National Guard Reserve Center Camp Dodge	IA	-217	-1	0	-218	-83	-301
	Net jobs for this Recommendation		**-217**	**-1**	**0**	**-218**	**-83**	**-301**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
22	**RC Transformation, KY**	**Army - 48**	$25.30	6 yrs	$6.89	($34.10)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Closure	Army National Guard Reserve Center Paducah	KY	-31	0	0	-31	-16	-47
Closure	U.S. Army Reserve Center Maysville	KY	-16	-2	0	-18	-9	-27
	Net jobs for this Recommendation		**-47**	**-2**	**0**	**-49**	**-25**	**-74**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
23	**RC Transformation, LA**	**Army - 50**	$30.70	2 yrs	($17.67)	($147.60)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Closure	Baton Rouge Army National Guard Reserve Center	LA	-128	0	0	-128	-62	-190
Closure	Roberts U.S. Army Reserve Center, Baton Rouge	LA	-30	0	0	-30	-14	-44
	Net jobs for this Recommendation		**-158**	**0**	**0**	**-158**	**-76**	**-234**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
24	**RC Transformation, MD**	**Army - 52**	$6.30	3 yrs	($1.37)	($17.80)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Closure	PFC Flair U.S. Army Reserve Center, Frederick	MD	-20	-2	0	-22	-15	-37
	Net jobs for this Recommendation		**-20**	**-2**	**0**	**-22**	**-15**	**-37**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
25	**RC Transformation, MA**	**Army - 54**	$85.50	100 yrs	$79.73	$60.40

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Closure	Army National Guard Combined Support Maintenance Shop Devens	MA	0	0	0	0	0	0
Closure	Army National Guard Reserve Center Ayer	MA	0	0	0	0	0	0
Closure	Fort Devens, 323d Maintenance Facility	MA	0	0	0	0	0	0
Closure	Regional Training Site Maintenance (98), U.S. Army Reserve Fort Devens	MA	0	0	0	0	0	0
Closure	U.S. Army Reserve Ayer Area 3713	MA	0	0	0	0	0	0
Closure	U.S. Army Reserve ECS 65 Ayer	MA	0	0	0	0	0	0
Realign	Armed Forces Reserve Center Ayer	MA	0	0	0	0	0	0
	Net jobs for this Recommendation		**0**	**0**	**0**	**0**	**0**	**0**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
26	**RC Transformation, MI**	**Army - 55**	$7.90	3 yrs	($1.44)	($21.60)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Closure	Parisan U.S. Army Reserve Center Lansing	MI	-25	0	0	-25	-11	-36
	Net jobs for this Recommendation		**-25**	**0**	**0**	**-25**	**-11**	**-36**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
27	**RC Transformation, MN**	**Army - 57**	$17.30	Never	$17.77	$17.10

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Closure	Army National Guard Cambridge	MN	0	0	0	0	0	0
Closure	Army National Guard Faribault	MN	0	0	0	0	0	0
Closure	U.S. Army Reserve Cambridge	MN	0	0	0	0	0	0
Closure	U.S. Army Reserve Faribault	MN	0	0	0	0	0	0
Realign	Armed Forces Reserve Center New Cambridge	MN	0	0	0	0	0	0
Realign	Armed Forces Reserve Center New Faribault	MN	0	0	0	0	0	0
	Net jobs for this Recommendation		**0**	**0**	**0**	**0**	**0**	**0**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
28	**RC Transformation, MO**	**Army - 58**	$28.60	3 yrs	$0.90	($61.00)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Closure	Army National Guard Reserve Center Jefferson Barracks	MO	-67	0	0	-67	-54	-121
	Net jobs for this Recommendation		**-67**	**0**	**0**	**-67**	**-54**	**-121**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
29	**RC Transformation, MT**	**Army - 60**	$26.00	23 yrs	$19.75	$4.30

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Closure	Galt Hall U.S. Army Reserve Center, Great Falls	MT	-14	-3	0	-17	-8	-25
	Net jobs for this Recommendation		**-14**	**-3**	**0**	**-17**	**-8**	**-25**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
30	**RC Transformation, NE**	**Army - 62**	$33.10	5 yrs	$6.03	($53.70)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Closure	Army National Guard Reserve Center Columbus	NE	-31	0	0	-31	-16	-47
Closure	Army National Guard Reserve Center Grand Island	NE	-31	0	0	-31	-16	-47
Closure	Army National Guard Reserve Center Kearny	NE	-8	0	0	-8	-4	-12
	Net jobs for this Recommendation		**-70**	**0**	**0**	**-70**	**-36**	**-106**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
31	**RC Transformation, NH**	**Army - 65**	$54.20	26 yrs	$44.57	$12.90

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Closure	Doble U.S. Army Reserve Center Portsmouth	NH	-39	-5	0	-44	-29	-73
	Net jobs for this Recommendation		**-39**	**-5**	**0**	**-44**	**-29**	**-73**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
32	**RC Transformation, NJ**	**Army - 66**	$15.10	5 yrs	$2.03	($26.60)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Closure	SFC Nelson V. Brittin U.S. Army Reserve Center	NJ	-34	-1	0	-35	-29	-64
	Net jobs for this Recommendation		**-34**	**-1**	**0**	**-35**	**-29**	**-64**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
33	**RC Transformation, NM**	**Army - 68**	$17.90	6 yrs	$4.64	($24.60)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Closure	Jenkins Armed Forces Reserve Center Albuquerque	NM	-35	-1	0	-36	-29	-65
	Net jobs for this Recommendation		**-35**	**-1**	**0**	**-36**	**-29**	**-65**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
34	**RC Transformation, NY**	**Army - 69**	$103.80	47 yrs	$88.49	$46.50

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Closure	Armed Forces Reserve Center Amityville	NY	-24	-4	0	-28	-8	-36
Closure	Army National Guard Reserve Center Niagara Falls	NY	-1	0	0	-1	0	-1
	Net jobs for this Recommendation		**-25**	**-4**	**0**	**-29**	**-8**	**-37**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
35	**RC Transformation, NC**	**Army - 72**	$9.20	2 yrs	($5.11)	($30.20)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Closure	Niven U.S. Army Reserve Center, Albermarle	NC	-34	5	0	-29	-14	-43
	Net jobs for this Recommendation		**-34**	**5**	**0**	**-29**	**-14**	**-43**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
36	**RC Transformation, ND**	**Army - 73**	$7.90	Never	$8.11	$8.00

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Closure	Johnson U.S. Army Reserve Center Fargo	ND	0	0	0	0	0	0
Realign	Fargo, ND Armed Forces Reserve Center	ND	0	0	0	0	0	0
	Net jobs for this Recommendation		**0**	**0**	**0**	**0**	**0**	**0**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
37	**RC Transformation, OH**	**Army - 75**	$134.80	18 yrs	$93.62	$1.30

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Closure	Army National Guard Reserve Center Mansfield	OH	-37	0	0	-37	-34	-71
Closure	Army National Guard Reserve Center Westerville	OH	-12	0	0	-12	-4	-16
Closure	Parrott U.S. Army Reserve Center Kenton	OH	-9	-1	0	-10	-4	-14
Closure	Scouten U.S. Army Reserve Center Mansfield	OH	-22	-2	0	-24	-22	-46
Closure	U.S. Army Reserve Center Whitehall	OH	-25	0	0	-25	-9	-34
Realign	Rickenbacker Army National Guard Bldg 943 Columbus	OH	-4	0	0	-4	-1	-5
	Net jobs for this Recommendation		**-109**	**-3**	**0**	**-112**	**-74**	**-186**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
38	**RC Transformation, OK**	**Army - 77**	$168.70	11 yrs	$98.56	($63.80)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Closure	Army National Guard Reserve Center Broken Arrow RC	OK	-26	0	0	-26	-9	-35
Closure	Army National Guard Reserve Center Tishomingo	OK	-30	0	0	-30	-16	-46
Closure	Ashworth U.S. Army Reserve Center Muskogee	OK	-14	-2	0	-16	-8	-24
Closure	Krowse U.S. Army Reserve Center Oklahoma City	OK	-78	-6	0	-84	-77	-161
	Net jobs for this Recommendation		**-148**	**-8**	**0**	**-156**	**-110**	**-266**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
39	**RC Transformation, OR**	**Army - 80**	$24.10	100 yrs	$23.49	$19.80

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Closure	Army National Guard Reserve Center Jackson Band	OR	0	0	0	0	0	0
Closure	Army National Guard Reserve Center Lake Oswego	OR	0	0	0	0	0	0
Closure	Sears U.S. Army Reserve Center, Portland	OR	0	0	0	0	0	0
Closure	Sharff U.S. Army Reserve Center Portland	OR	0	0	0	0	0	0
Realign	Armed Forces Reserve Center Camp With (New)	OR	0	0	0	0	0	0
Realign	Army National Guard Reserve Center Camp Withycombe	OR	0	0	0	0	0	0
Realign	Army National Guard Reserve Center Maison	OR	0	0	0	0	0	0
	Net jobs for this Recommendation		**0**	**0**	**0**	**0**	**0**	**0**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
40	**RC Transformation, PA**	**Army - 82**	$142.70	10 yrs	$81.06	($58.40)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Closure	Bristol U.S. Army Reserve Center Philadelphia	PA	-9	-2	0	-11	-5	-16
Closure	North Penn U.S. Army Reserve Center, Norristown	PA	-22	-1	0	-23	-10	-33
Closure	Serrenti U.S. Army Reserve Center Scranton	PA	-47	-8	0	-55	-20	-75
Closure	U.S. Army Reserve Center Bloomsburg	PA	-20	-2	0	-22	-11	-33
Closure	U.S. Army Reserve Center Lewisburg	PA	-9	-2	0	-11	-5	-16
Closure	U.S. Army Reserve Williamsport	PA	-25	-4	0	-29	-16	-45
Closure	W. Reese U.S. Army Reserve Center/OMS Chester	PA	-9	-1	0	-10	-4	-14
	Net jobs for this Recommendation		**-141**	**-20**	**0**	**-161**	**-71**	**-232**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
41	**RC Transformation, PR**	**Army - 85**	$87.00	15 yrs	$64.01	($8.60)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Closure	Army National Guard Reserve Center Humacao	PR	-26	0	0	-26	-18	-44
Closure	Lavergne U.S. Army Reserve Center Bayamon	PR	-25	-1	0	-26	-18	-44
Realign	Aguadillla-Ramey U.S. Army Reserve Center/BMA-126	PR	-10	0	0	-10	-5	-15
Realign	Camp Euripedes Rubio, Puerto Nuevo	PR	-43	0	0	-43	-29	-72
	Net jobs for this Recommendation		**-104**	**-1**	**0**	**-105**	**-70**	**-175**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
42	**RC Transformation, RI**	**Army - 87**	$32.40	6 yrs	$9.44	($35.30)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Closure	Bristol U.S. Army Reserve Center	RI	-24	0	0	-24	-28	-52
Closure	Harwood U.S. Army Reserve Center, Providence	RI	-20	-4	0	-24	-30	-54
	Net jobs for this Recommendation		**-44**	**-4**	**0**	**-48**	**-58**	**-106**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
43	**RC Transformation, TN**	**Army - 89**	$36.90	18 yrs	$28.17	$1.10

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Closure	U.S. Army Reserve Area Maintenance Support Facility Kingsport	TN	-30	-2	0	-32	-6	-38
	Net jobs for this Recommendation		**-30**	**-2**	**0**	**-32**	**-6**	**-38**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
44	**RC Transformation, TX**	**Army - 91**	$375.60	12 yrs	$220.58	($133.20)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Closure	Army National Guard Reserve Center # 2 Dallas	TX	-90	0	0	-90	-48	-138
Closure	Army National Guard Reserve Center (Hondo Pass) El Paso	TX	-106	0	0	-106	-81	-187
Closure	Army National Guard Reserve Center California Crossing	TX	-47	0	0	-47	-25	-72
Closure	Army National Guard Reserve Center Ellington	TX	-14	-45	0	-59	-41	-100
Closure	Army National Guard Reserve Center Marshall	TX	-15	-1	0	-16	-8	-24
Closure	Army National Guard Reserve Center New Braunfels	TX	-106	0	0	-106	-89	-195
Closure	U.S. Army Reserve Center # 2 Houston	TX	-2	0	0	-2	0	-2
Closure	U.S. Army Reserve Center Lufkin	TX	-10	0	0	-10	-5	-15
	Net jobs for this Recommendation		**-390**	**-46**	**0**	**-436**	**-297**	**-733**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
45	**RC Transformation, VT**	**Army - 95**	$61.40	100 yrs	$57.17	$41.70

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Closure	Army National Guard Reserve Center Ludlow	VT	0	0	0	0	0	0
Closure	Army National Guard Reserve Center North Springfield	VT	0	0	0	0	0	0
Closure	Army National Guard Reserve Center Rutland	VT	0	0	0	0	0	0
Closure	Army National Guard Reserve Center Windsor	VT	0	0	0	0	0	0
Closure	Courcelle Brothers U.S. Army Reserve Center, Rutland	VT	0	0	0	0	0	0
Closure	U.S. Army Reserve Area Maintenance Support Facility #160, Rutland	VT	0	0	0	0	0	0
Closure	U.S. Army Reserve Center Berlin	VT	0	0	0	0	0	0
Closure	U.S. Army Reserve Center Chester	VT	0	0	0	0	0	0
Realign	Armed Forces Reserve Center New Rutland	VT	0	0	0	0	0	0
Realign	Armed Forces Reserve Center White River Jct	VT	0	0	0	0	0	0
	Net jobs for this Recommendation		**0**	**0**	**0**	**0**	**0**	**0**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
46	**RC Transformation, WA**	**Army - 97**	$61.20	9 yrs	$33.27	($46.10)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Closure	1LT Richard H. Walker U.S. Army Reserve Center	WA	-38	0	0	-38	-32	-70
Closure	Army National Guard Reserve Center Everett	WA	-57	0	0	-57	-32	-89
	Net jobs for this Recommendation		**-95**	**0**	**0**	**-95**	**-64**	**-159**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
47	**RC Transformation, WV**	**Army - 99**	$29.50	3 yrs	($4.17)	($77.00)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Closure	Bias U.S. Army Reserve Center Huntington	WV	-1	0	0	-1	0	-1
Closure	Fairmont U.S. Army National Guard Reserve Center	WV	-88	0	0	-88	-47	-135
	Net jobs for this Recommendation		**-89**	**0**	**0**	**-89**	**-47**	**-136**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
48	**RC Transformation, WI**	**Army - 102**	$10.70	Immediate	($37.67)	($139.70)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Closure	Olson U.S. Army Reserve Center Madison	WI	-113	0	0	-113	-42	-155
Closure	U.S. Army Reserve Center O'Connell	WI	-11	-1	0	-12	-4	-16
	Net jobs for this Recommendation		**-124**	**-1**	**0**	**-125**	**-46**	**-171**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
49	**RC Transformation, WY**	**Army - 103**	$72.40	21 yrs	$53.80	$9.00

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Closure	Army Aviation Support Facility Cheyenne	WY	-23	0	0	-23	-10	-33
Closure	Army National Guard Reserve Center Thermopolis	WY	-19	0	0	-19	-10	-29
	Net jobs for this Recommendation		**-42**	**0**	**0**	**-42**	**-20**	**-62**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
50	**Single Drill Sergeant**	**Army - 105**	$1.80	1 yr	($7.57)	($31.30)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Realign	Fort Benning	GA	-119	-2	0	-121	-49	-170
Realign	Fort Leonard Wood	MO	-181	-2	0	-183	-53	-236
Gainer	Fort Jackson	SC	268	11	0	279	120	399
	Net jobs for this Recommendation		**-32**	**7**	**0**	**-25**	**18**	**-7**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
51	**U.S. Army Garrison, MI**	**Army - 106**	$9.50	Immediate	($91.39)	($260.90)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Closure	Selfridge Army Activity	MI	-126	-174	-76	-376	-225	-601
Realign	Undistributed or Overseas Reductions	US	113	37	0	150	0	150
Gainer	Detroit Arsenal	MI	1	5	0	6	3	9
	Net jobs for this Recommendation		**-12**	**-132**	**-76**	**-220**	**-222**	**-442**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
52	**USAR Command and Control New England**	**Army - 107**	$96.10	13 yrs	$61.19	($21.80)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Closure	Malony U.S. Army Reserve Center	MA	-100	-55	0	-155	-87	-242
Closure	Westover U.S. Army Reserve Center Chicopee	MA	-13	0	0	-13	-5	-18
Gainer	Armed Forces Reserve Center Westover (new)	MA	67	11	0	78	39	117
	Net jobs for this Recommendation		**-46**	**-44**	**0**	**-90**	**-53**	**-143**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
53	**USAR Command and Control Northeast**	**Army - 109**	$171.20	5 yrs	$44.32	($302.10)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Closure	Carpenter U.S. Army Reserve Center Poughkeepsie	NY	-8	-1	0	-9	-4	-13
Closure	Kelly Support Center	PA	-174	-136	0	-310	-183	-493
Closure	Kilmer U.S. Army Reserve Center Edison	NJ	-23	-21	0	-44	-31	-75
Realign	Fort Sheridan	IL	-17	-17	0	-34	-52	-86
Realign	Fort Totten / Pyle	NY	-75	-74	0	-149	-72	-221
Realign	Pitt U.S. Army Reserve Center Coraopolis	PA	-119	-101	0	-220	-132	-352
Gainer	Fort Dix	NJ	178	224	0	402	385	787
	Net jobs for this Recommendation		**-238**	**-126**	**0**	**-364**	**-89**	**-453**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
54	**USAR Command and Control Northwest**	**Army - 112**	$80.40	9 yrs	$43.37	($65.00)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Closure	U.S. Army Reserve Center Fort Lawton	WA	-53	-54	0	-107	-75	-182
Closure	Vancover Barracks	WA	-29	-16	0	-45	-27	-72
Realign	Fort Douglas	UT	-15	-38	0	-53	-41	-94
Realign	Fort Snelling	MN	-130	-124	0	-254	-155	-409
Realign	U.S. Army Reserve Center Wichita	KS	-22	-56	0	-78	-75	-153
Gainer	Fort Lewis	WA	63	33	0	96	81	177
Gainer	Fort McCoy	WI	100	166	0	266	202	468
	Net jobs for this Recommendation		**-86**	**-89**	**0**	**-175**	**-90**	**-265**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
55	**USAR Command and Control Southeast**	**Army - 115**	$29.90	16 yrs	$22.54	($1.50)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Closure	U.S. Army Reserve Center Louisville	KY	-30	-13	0	-43	-21	-64
Realign	Birmingham Armed Forces Reserve Center	AL	-146	-159	0	-305	-192	-497
Gainer	Fort Jackson	SC	100	166	0	266	211	477
Gainer	Fort Knox	KY	30	13	0	43	27	70
	Net jobs for this Recommendation		**-46**	**7**	**0**	**-39**	**25**	**-14**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
56	**USAR Command and Control Southwest**	**Army - 117**	$55.50	23 yrs	$44.13	$9.80

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Closure	Oklahoma City (95th)	OK	-31	-22	0	-53	-55	-108
Realign	Camp Parks (91st)	CA	-25	-18	0	-43	-25	-68
Realign	Camp Pike (90th)	AR	-86	-91	0	-177	-158	-335
Realign	Los Alamitos (63rd)	CA	-92	-78	0	-170	-99	-269
Gainer	Armed Forces Reserve Center Moffett Field	CA	90	166	0	256	107	363
Gainer	Fort Hunter Liggett	CA	25	18	0	43	40	83
Gainer	Fort Sill	OK	31	22	0	53	41	94
	Net jobs for this Recommendation		**-88**	**-3**	**0**	**-91**	**-149**	**-240**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
57	**Marine Corps Logistics Base, Barstow, CA**	**DoN - 6**	$26.00	Immediate	($56.49)	($230.60)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Realign	Marine Corps Logistics Base Barstow	CA	-137	-323	51	-409	-387	-796
Gainer	Anniston Army Depot	AL	0	25	0	25	18	43
Gainer	Letterkenny Army Depot	PA	0	36	0	36	19	55
Gainer	Marine Corps Logistics Base Albany	GA	1	35	0	36	27	63
Gainer	Tobyhanna Army Depot	PA	3	123	0	126	87	213
	Net jobs for this Recommendation		**-133**	**-104**	**51**	**-186**	**-236**	**-422**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
58	**Naval Support Activity Corona, CA**	**DoN - 7**	$80.20	15 yrs	$65.47	($0.40)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Closure	Naval Support Activity Corona	CA	-6	-886	0	-892	-903	-1,795
Gainer	Naval Base Ventura County	CA	5	849	0	854	1,108	1,962
	Net jobs for this Recommendation		**-1**	**-37**	**0**	**-38**	**205**	**167**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
59	**Naval Weapons Station Seal Beach Detachment, Concord, CA**	**DoN - 9**	$14.00	1 yr	($43.24)	($199.70)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Closure	Naval Weapons Station Seal Beach Det Concord	CA	0	0	0	0	0	0
	Net jobs for this Recommendation		**0**	**0**	**0**	**0**	**0**	**0**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
60	**Submarine Base New London, CT**	**DoN - 10**	$679.60	3 yrs	$345.44	($1,576.40)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Closure	Submarine Base New London	CT	-7,093	-952	-412	-8,457	-7,349	-15,806
Gainer	Fort Sam Houston	TX	23	2	0	25	20	45
Gainer	Naval Air Station Pensacola	FL	53	1	0	54	67	121
Gainer	Naval Medical Center Portsmouth	VA	28	0	0	28	29	57
Gainer	Naval Shipyard Norfolk	VA	0	106	85	191	239	430
Gainer	Naval Station Newport	RI	23	47	0	70	103	173
Gainer	Naval Station Norfolk	VA	2,983	100	0	3,083	3,280	6,363
Gainer	Naval Weapons Station Earle	NJ	2	0	0	2	1	3
Gainer	Submarine Base Kings Bay	GA	3,145	80	20	3,245	1,606	4,851
Gainer	Walter Reed Army Medical Center	DC	17	16	0	33	22	55
Gainer	Westover Air Force Base	MA	2	0	0	2	0	2
	Net jobs for this Recommendation		**-817**	**-600**	**-307**	**-1,724**	**-1,982**	**-3,706**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
61	**Officer Training Command, Pensacola, FL**	**DoN - 12**	$3.60	4 yrs	($1.38)	($10.00)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Realign	Naval Air Station Pensacola	FL	-274	-21	0	-295	-379	-674
Gainer	Naval Station Newport	RI	265	14	-3	276	335	611
	Net jobs for this Recommendation		**-9**	**-7**	**-3**	**-19**	**-44**	**-63**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
62	**Naval Air Station Atlanta, GA**	**DoN - 13**	$40.41	Immediate	($128.70)	($445.95)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Closure	Naval Air Station Atlanta	GA	-1,274	-156	-68	-1,498	-806	-2,304
Gainer	Dobbins Air Reserve Base	GA	64	8	0	72	37	109
Gainer	Fort Gillem	GA	6	0	0	6	2	8
Gainer	Naval Air Station Joint Reserve Base Ft. Worth	TX	276	17	2	295	176	471
Gainer	Naval Air Station New Orleans	LA	50	3	0	53	35	88
Gainer	Robins Air Force Base	GA	327	23	0	350	240	590
	Net jobs for this Recommendation		**-551**	**-105**	**-66**	**-722**	**-316**	**-1,038**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
63	**Navy Supply Corps School Athens, GA**	**DoN - 14**	$23.80	7 yrs	$13.56	($21.80)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Closure	Naval Supply Corps School Athens	GA	-393	-108	-16	-517	-318	-835
Realign	Undistributed or Overseas Reductions	US	4	0	0	4	2	6
Gainer	Naval Station Newport	RI	359	86	16	461	593	1,054
	Net jobs for this Recommendation		**-30**	**-22**	**0**	**-52**	**277**	**225**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
64	**Naval Support Activity New Orleans, LA**	**DoN - 15**	$164.60	3 yrs	$86.12	($276.40)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Closure	Naval Support Activity New Orleans	LA	-1,997	-652	-62	-2,711	-2,015	-4,726
Gainer	Naval Air Station Joint Reserve Base Ft. Worth	TX	54	19	0	73	50	123
Gainer	Naval Air Station New Orleans	LA	1,181	335	3	1,519	1,111	2,630
Gainer	Naval Support Activity Mid South	TN	228	145	3	376	217	593
Gainer	Naval Support Activity Norfolk	VA	345	105	7	457	515	972
	Net jobs for this Recommendation		**-189**	**-48**	**-49**	**-286**	**-122**	**-408**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
65	**Naval Air Station Brunswick, ME**	**DoN - 18**	$147.20	4 yrs	$112.62	($238.80)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Realign	Naval Air Station Brunswick	ME	-2,317	-61	-42	-2,420	-1,844	-4,264
Gainer	Naval Air Station Jacksonville	FL	1,971	4	46	2,021	2,350	4,371
	Net jobs for this Recommendation		**-346**	**-57**	**4**	**-399**	**506**	**107**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
66	**Marine Corps Support Activity Kansas City, MO**	**DoN - 19**	$23.30	3 yrs	$8.03	($49.80)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Closure	Marine Corps Support Center Kansas City	MO	-191	-139	-3	-333	-249	-582
Gainer	Naval Air Station New Orleans	LA	176	106	0	282	221	503
	Net jobs for this Recommendation		**-15**	**-33**	**-3**	**-51**	**-28**	**-79**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
67	**Naval Station Pascagoula, MS**	**DoN - 20**	$17.90	Immediate	($220.02)	($665.70)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Closure	Naval Station Pascagoula	MS	-844	-112	-7	-963	-797	-1,760
Realign	Undistributed or Overseas Reductions	US	12	0	0	12	0	12
Gainer	Naval Station Mayport	FL	403	2	0	405	470	875
	Net jobs for this Recommendation		**-429**	**-110**	**-7**	**-546**	**-327**	**-873**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
68	**Naval Air Station JRB Willow Grove, PA, and Cambria Regional Airport, Johnston, PA**	**DoN - 21**	$126.30	2 yrs	($134.73)	($710.50)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Closure	Naval Air Station Willow Grove	PA	-726	-357	-5	-1,088	-628	-1,716
Realign	Marine Corps Reserve Center Johnstown	PA	-86	0	0	-86	-52	-138
Gainer	Fort Dix	NJ	24	2	0	26	21	47
Gainer	Marine Corps Air Station Cherry Point	NC	64	8	0	72	52	124
Gainer	McGuire Air Force Base	NJ	497	36	0	533	448	981
	Net jobs for this Recommendation		**-227**	**-311**	**-5**	**-543**	**-159**	**-702**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
69	**Naval Shipyard Portsmouth, Kittery, ME**	**DoN - 23**	$448.40	4 yrs	($21.42)	($1,262.40)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Closure	Naval Shipyard Portsmouth	ME	-201	-4,032	-277	-4,510	-4,655	-9,165
Gainer	Naval Shipyard Norfolk	VA	12	1,341	0	1,353	1,875	3,228
Gainer	Naval Station Bremerton	WA	0	1,358	0	1,358	1,430	2,788
Gainer	Naval Station Pearl Harbor	HI	0	357	0	357	357	714
	Net jobs for this Recommendation		**-189**	**-976**	**-277**	**-1,442**	**-993**	**-2,435**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
70	**Naval Station Newport, RI**	**DoN - 25**	$11.80	13 yrs	$8.33	($2.10)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Realign	Naval Station Newport	RI	-53	-58	-89	-200	-288	-488
Gainer	Naval Station Norfolk	VA	53	58	89	200	232	432
	Net jobs for this Recommendation		**0**	**0**	**0**	**0**	**-56**	**-56**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
71	**Naval Station Ingleside, TX, and Naval Air Station Corpus Christi, TX**	**DoN - 26**	$177.05	3 yrs	($44.33)	($614.20)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Closure	Naval Station Ingleside	TX	-1,901	-260	-57	-2,218	-2,581	-4,799
Realign	Naval Air Station Corpus Christi	TX	-926	-30	-10	-966	-1,097	-2,063
Gainer	Naval Base Point Loma	CA	311	30	0	341	310	651
Gainer	Naval Station Norfolk	VA	741	2	0	743	782	1,525
Gainer	Naval Station San Diego	CA	1,085	86	2	1,173	1,069	2,242
	Net jobs for this Recommendation		**-690**	**-172**	**-65**	**-927**	**-1,517**	**-2,444**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
72	**Engineering Field Division/Activity**	**DoN - 28**	$37.90	4 yrs	$9.06	($81.80)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Closure	Engineering Field Activity Northeast	PA	-4	-188	0	-192	-154	-346
Closure	Navy Crane Center Lester	PA	-1	-54	0	-55	-44	-99
Closure	South Naval Facilities Engineering Command	SC	-6	-492	-45	-543	-890	-1,433
Gainer	Naval Air Station Jacksonville	FL	3	301	12	316	434	750
Gainer	Naval Shipyard Norfolk	VA	1	54	0	55	76	131
Gainer	Naval Station Great Lakes	IL	1	65	1	67	112	179
Gainer	Naval Station Norfolk	VA	1	156	0	157	217	374
Gainer	Naval Support Activity Norfolk	VA	0	78	9	87	117	204
	Net jobs for this Recommendation		**-5**	**-80**	**-23**	**-108**	**-132**	**-240**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
73	**Navy and Marine Corps Reserve Centers **(RollUp)**	**DoN - 29**	$62.35	Immediate	$17.09	($76.80)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Closure	Inspector/Instructor Center West Trenton	NJ	-11	-1	0	-12	-3	-15
Closure	Inspector/Instructor Rome	GA	-9	0	0	-9	-3	-12
Closure	Navy Reserve Center La Crosse	WI	-7	0	0	-7	-2	-9
Closure	Navy-Marine Corps Reserve Center Akron	OH	-26	0	0	-26	-10	-36
Closure	Navy-Marine Corps Reserve Center Baton Rouge	LA	-18	0	0	-18	-8	-26
Closure	Navy-Marine Corps Reserve Center Cleveland	OH	-24	-1	0	-25	-7	-32
Closure	Navy-Marine Corps Reserve Center Dubuque	IA	-19	-5	0	-24	-7	-31
Closure	Navy-Marine Corps Reserve Center Encino	CA	-33	0	0	-33	-15	-48
Closure	Navy-Marine Corps Reserve Center Los Angeles	CA	-48	0	0	-48	-22	-70
Closure	Navy-Marine Corps Reserve Center Madison	WI	-23	-3	0	-26	-10	-36
Closure	Navy-Marine Corps Reserve Center Mobile	AL	-27	0	0	-27	-11	-38
Closure	Navy-Marine Corps Reserve Center Moundsville	WV	-16	0	0	-16	-5	-21
Closure	Navy-Marine Corps Reserve Center Reading	PA	-18	0	0	-18	-6	-24
Closure	Navy-Marine Corps Reserve Center Tulsa	OK	-32	0	0	-32	-11	-43
Realign	Undistributed or Overseas Reductions	NJ	0	1	0	1	0	1
Realign	Undistributed or Overseas Reductions	US	9	0	0	9	0	9
Gainer	Armed Forces Reserve Center Akron	OH	37	0	0	37	14	51
Gainer	Armed Forces Reserve Center Bell	CA	48	0	0	48	22	70
Gainer	Armed Forces Reserve Center Broken Arrow	OK	32	0	0	32	11	43
Gainer	Armed Forces Reserve Center Madison	WI	40	8	0	48	21	69
Gainer	Armed Forces Reserve Center Mobile	AL	22	0	0	22	9	31
Gainer	Baton Rouge Army National Guard Reserve Center	LA	11	0	0	11	5	16
Gainer	Dobbins Air Reserve Base	GA	9	0	0	9	4	13
Gainer	Fort Dix	NJ	11	0	0	11	9	20
Gainer	Marine Corps Reserve Center Pasadena	CA	25	0	0	25	11	36
Gainer	Navy-Marine Corps Reserve Center Lehigh	PA	8	0	0	8	3	11
Gainer	Navy-Marine Corps Reserve Center Pittsburgh	PA	7	0	0	7	2	9
	Net jobs for this Recommendation		**-52**	**-1**	**0**	**-53**	**-9**	**-62**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
74	**Navy Recruiting Districts**	**DoN - 34**	$2.40	Immediate	($78.27)	($214.50)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Closure	Naval Recruiting District Headquarters Omaha	NE	-19	-7	-6	-32	-27	-59
Closure	Navy Recruiting District Headquarters Buffalo	NY	-25	-6	-6	-37	-14	-51
Closure	Navy Recruiting District Headquarters Indianapolis	IN	-27	-5	-6	-38	-14	-52
Closure	Navy Recruiting District Headquarters Kansas	MO	-21	-6	-6	-33	-22	-55
Closure	Navy Recruiting District Headquarters Montgomery	AL	-31	-5	-5	-41	-25	-66
	Net jobs for this Recommendation		**-123**	**-29**	**-29**	**-181**	**-102**	**-283**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
75	**Navy Regions**	**DoN - 35**	$3.20	1 yr	($8.88)	($34.60)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Realign	Naval Air Station Corpus Christi	TX	0	-59	0	-59	-85	-144
Realign	Naval Air Station Pensacola	FL	0	-24	0	-24	-41	-65
Gainer	Naval Air Station Jacksonville	FL	0	5	0	5	6	11
Gainer	Naval Station Great Lakes	IL	0	33	0	33	56	89
	Net jobs for this Recommendation		**0**	**-45**	**0**	**-45**	**-64**	**-109**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
76	**Navy Reserve Centers** (Roll up)**	**DoN - 37**	$2.55	Immediate	($87.02)	($236.60)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Closure	Naval Reserve Center Bangor	ME	-7	0	0	-7	-2	-9
Closure	Navy Marine Corps Reserve Center Grissom Air Reserve Base, Bunker Hill	IN	-7	0	0	-7	-1	-8
Closure	Navy Reserve Center Adelphi	MD	-17	0	0	-17	-10	-27
Closure	Navy Reserve Center Asheville	NC	-7	0	0	-7	-2	-9
Closure	Navy Reserve Center Cape Girardeau	MO	-7	0	0	-7	-1	-8
Closure	Navy Reserve Center Cedar Rapids	IA	-7	0	0	-7	-2	-9
Closure	Navy Reserve Center Central Point	OR	-7	0	0	-7	-2	-9
Closure	Navy Reserve Center Duluth	MN	-8	0	0	-8	-2	-10
Closure	Navy Reserve Center Evansville	IN	-7	0	0	-7	-1	-8
Closure	Navy Reserve Center Forest Park	IL	-15	0	0	-15	-4	-19
Closure	Navy Reserve Center Glens Falls	NY	-7	0	0	-7	-1	-8
Closure	Navy Reserve Center Horseheads	NY	-7	0	0	-7	-6	-13
Closure	Navy Reserve Center Lexington	KY	-9	0	0	-9	-2	-11
Closure	Navy Reserve Center Lincoln	NE	-7	0	0	-7	-3	-10
Closure	Navy Reserve Center Lubbock	TX	-7	0	0	-7	-2	-9
Closure	Navy Reserve Center Marquette	MI	-7	0	0	-7	-1	-8
Closure	Navy Reserve Center Orange	TX	-11	0	0	-11	-6	-17
Closure	Navy Reserve Center Pocatello	ID	-7	0	0	-7	-2	-9
Closure	Navy Reserve Center Sioux City	IA	-7	0	0	-7	-2	-9
Closure	Navy Reserve Center St Petersburg	FL	-12	0	0	-12	-10	-22
Closure	Navy Reserve Center Tuscaloosa	AL	-7	0	0	-7	-2	-9
Closure	Navy Reserve Center Watertown	NY	-9	0	0	-9	-5	-14
Closure	Navy-Marine Corps Reserve Center Tacoma	WA	-20	0	0	-20	-15	-35
Realign	Undistributed or Overseas Reductions	US	76	0	0	76	0	76
Gainer	Undistributed or Overseas Reductions	MN	1	0	0	1	0	1
	Net jobs for this Recommendation		**-129**	**0**	**0**	**-129**	**-84**	**-213**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
77	**Navy Reserve Readiness Commands**	**DoN - 44**	$2.60	Immediate	($30.94)	($91.70)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Realign	Naval Air Station Joint Reserve Base Ft. Worth	TX	-54	-5	0	-59	-35	-94
Realign	Naval District Washington	DC	-26	-11	0	-37	-24	-61
Realign	Naval Station Newport	RI	-34	-15	0	-49	-64	-113
Gainer	Naval Station Great Lakes	IL	15	3	0	18	26	44
Gainer	Naval Station Norfolk	VA	42	17	0	59	67	126
	Net jobs for this Recommendation		**-57**	**-11**	**0**	**-68**	**-30**	**-98**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
78	**Birmingham International Airport Air Guard Station, AL**	**Air Force - 5**	$11.00	18 yrs	$7.69	($0.50)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Realign	Birmingham International Airport Air Guard Station	AL	-66	-117	0	-183	-123	-306
Gainer	Bangor International Airport Air Guard Station	ME	10	29	0	39	26	65
Gainer	Dannelly Field Air Guard Station	AL	0	1	0	1	0	1
Gainer	McGee Tyson APT Air Guard Station	TN	46	58	0	104	89	193
Gainer	Phoenix Sky Harbor International Airport	AZ	10	29	0	39	39	78
	Net jobs for this Recommendation		**0**	**0**	**0**	**0**	**31**	**31**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
79	**Eielson Air Force Base, AK, Moody Air Force Base, GA, and Shaw Airforce Base, SC**	**Air Force - 6**	$141.40	Immediate	($594.03)	($2,780.60)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Realign	Eielson Air Force Base	AK	-2,821	-319	200	-2,940	-1,770	-4,710
Realign	Shaw Air Force Base	SC	-23	0	0	-23	-16	-39
Gainer	Barksdale Air Force Base	LA	1	20	0	21	22	43
Gainer	Langley Air Force Base	VA	2	0	0	2	2	4
Gainer	Moody Air Force Base	GA	301	12	0	313	216	529
Gainer	Nellis Air Force Base	NV	607	20	0	627	405	1,032
	Net jobs for this Recommendation		**-1,933**	**-267**	**200**	**-2,000**	**-1,141**	**-3,141**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
80	**Kulis Air Guard Station, AK, and Elmendorf Air Force Base, AK**	**Air Force - 7**	$81.40	4 yrs	$20.61	($146.70)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Closure	Kulis Air Guard Station	AK	-218	-241	0	-459	-376	-835
Realign	Elmendorf Air Force Base	AK	-580	191	0	-389	-246	-635
Gainer	Langley Air Force Base	VA	697	23	0	720	765	1,485
	Net jobs for this Recommendation		**-101**	**-27**	**0**	**-128**	**143**	**15**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
81	**Fort Smith Air Guard Station, AR, and Luke Air Force Base, AZ**	**Air Force - 8**	$17.60	16 yrs	$12.44	($2.00)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Realign	Fort Smith Regional	AR	-19	-59	0	-78	-56	-134
Realign	Luke Air Force Base	AZ	-11	-173	0	-184	-202	-386
Gainer	Fresno Air Terminal	CA	43	204	0	247	164	411
Gainer	Savannah International Airport Air Guard Station	GA	4	0	0	4	3	7
Gainer	Tulsa International Airport Air Guard Station	OK	0	1	0	1	0	1
	Net jobs for this Recommendation		**17**	**-27**	**0**	**-10**	**-91**	**-101**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
82	**Beale Air Force Base, CA and Selfridge Air National Guard Base, MI**	**Air Force - 10**	$45.40	14 yrs	$34.62	($6.40)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Realign	Beale Air Force Base	CA	-8	-171	0	-179	-131	-310
Realign	Selfridge Air National Guard Base	MI	51	-69	0	-18	-35	-53
Gainer	MacDill Air Force Base	FL	11	77	0	88	96	184
Gainer	McGee Tyson APT Air Guard Station	TN	3	56	0	59	64	123
	Net jobs for this Recommendation		**57**	**-107**	**0**	**-50**	**-6**	**-56**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
83	**March Air Force Base, CA**	**Air Force - 11**	$10.80	5 yrs	$1.91	($15.50)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Realign	March Air Reserve Base	CA	-71	-40	0	-111	-89	-200
Gainer	Armed Forces Reserve Center Pease Air Force Base	NH	20	28	0	48	40	88
Gainer	McConnell Air Force Base	KS	34	1	0	35	24	59
Gainer	McGee Tyson APT Air Guard Station	TN	1	20	0	21	22	43
	Net jobs for this Recommendation		**-16**	**9**	**0**	**-7**	**-3**	**-10**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
84	**Onizuka Air Force Station, CA**	**Air Force - 12**	$123.70	5 yrs	$45.33	($211.00)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Closure	Onizuka Air Force Station	CA	-107	-171	0	-278	-114	-392
Realign	Undistributed or Overseas Reductions	US	91	7	0	98	0	98
Gainer	Vandenberg Air Force Base	CA	35	23	0	58	42	100
	Net jobs for this Recommendation		**19**	**-141**	**0**	**-122**	**-72**	**-194**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
85	**Bradley International Airport AGS, CT, Barnes AGS, MA, Selfridge ANGB, MI, Shaw AB, SC, and Martine State AGS, MD**	**Air Force - 14**	$3.20	2 yrs	($6.12)	($25.20)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Realign	Bradley International Airport Air Guard Station	CT	-17	-75	0	-92	-61	-153
Realign	Martin State Airport Air Guard Station	MD	0	-4	0	-4	-3	-7
Realign	Selfridge Air National Guard Base	MI	0	-4	0	-4	-3	-7
Realign	Shaw Air Force Base	SC	-24	-1	0	-25	-17	-42
Gainer	Barnes Municipal Airport Air Guard Station	MA	23	83	0	106	84	190
	Net jobs for this Recommendation		**-18**	**-1**	**0**	**-19**	**0**	**-19**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
86	**New Castle Airport Air Guard Station, DE**	**Air Force - 15**	$15.50	1 yr	($29.06)	($120.10)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Realign	New Castle County Airport Air Guard Station	DE	-47	-101	0	-148	-100	-248
Gainer	Charlotte/Douglas International Airport	NC	6	0	0	6	2	8
Gainer	Dover Air Force Base	DE	3	5	0	8	8	16
Gainer	McGuire Air Force Base	NJ	1	1	0	2	1	3
Gainer	Savannah International Airport Air Guard Station	GA	13	21	0	34	34	68
	Net jobs for this Recommendation		**-24**	**-74**	**0**	**-98**	**-55**	**-153**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
87	**Robins Air Force Base, GA**	**Air Force - 16**	$6.70	Immediate	($31.95)	($175.10)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Realign	Robins Air Force Base	GA	-435	-36	0	-471	-323	-794
Gainer	McConnell Air Force Base	KS	307	12	0	319	228	547
	Net jobs for this Recommendation		**-128**	**-24**	**0**	**-152**	**-95**	**-247**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
88	**Boise Air Terminal Air Guard Station, ID**	**Air Force - 17**	$2.50	8 yrs	$1.60	($1.70)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Realign	Boise Air Terminal Air Guard Station	ID	-22	-62	0	-84	-73	-157
Gainer	Cheyenne Airport Air Guard Station	WY	21	58	0	79	48	127
	Net jobs for this Recommendation		**-1**	**-4**	**0**	**-5**	**-25**	**-30**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
89	**Mountain Home Air Force, ID, Nellis Air Force Base, NV, and Elmendorf Air Force Base**	**Air Force - 18**	$74.20	Immediate	($21.18)	($389.00)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Realign	Elmendorf Air Force Base	AK	-769	-33	0	-802	-585	-1,387
Realign	Mountain Home Air Force Base	ID	-498	-30	0	-528	-304	-832
Gainer	Fresno Air Terminal	CA	14	49	0	63	40	103
Gainer	Jacksonville International Airport Air Guard Station	FL	41	6	0	47	55	102
Gainer	McEntire Air Guard Station	SC	418	8	0	426	259	685
Gainer	Nellis Air Force Base	NV	302	14	0	316	204	520
Gainer	Shaw Air Force Base	SC	19	15	0	34	26	60
Gainer	Tulsa International Airport Air Guard Station	OK	9	26	0	35	27	62
	Net jobs for this Recommendation		**-464**	**55**	**0**	**-409**	**-278**	**-687**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
90	**Capital Air Guard Station, IL, and Hulman Regional Airport Air Guard Station, IN**	**Air Force - 20**	$19.90	13 yrs	$13.34	($6.30)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Realign	Capital Airport Air Guard Station	IL	-30	-133	0	-163	-105	-268
Realign	Dane County Airport	WI	-4	1	0	-3	-1	-4
Realign	Des Moines International Airport Air Guard Station	IA	-4	0	0	-4	-1	-5
Realign	Hulman Regional Airport Air Guard Station	IN	-12	-124	0	-136	-94	-230
Realign	Joe Foss Field Air Guard Station	SD	-4	0	0	-4	-1	-5
Realign	Lackland Air Force Base	TX	-5	0	0	-5	-4	-9
Gainer	Fort Wayne International Airport Air Guard Station	IN	57	256	0	313	172	485
	Net jobs for this Recommendation		**-2**	**0**	**0**	**-2**	**-34**	**-36**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
91	**New Orleans Air Reserve Station, LA**	**Air Force - 22**	$50.20	5 yrs	$32.50	($80.70)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Realign	Naval Air Station New Orleans Air Reserve Station	LA	-4	-308	0	-312	-312	-624
Realign	Undistributed or Overseas Reductions	US	-2	-2	0	-4	0	-4
Gainer	Barksdale Air Force Base	LA	4	40	0	44	47	91
Gainer	Buckley Air Force Base	CO	4	33	0	37	31	68
Gainer	Nellis Air Force Base	NV	1	31	0	32	26	58
Gainer	Whiteman Air Force Base	MO	3	58	0	61	49	110
	Net jobs for this Recommendation		**6**	**-148**	**0**	**-142**	**-159**	**-301**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
92	**Andrews AFB, MD, Will Rogers AGS, OK, Tinker AFB, OK, Randolph AFB, TX**	**Air Force - 23**	$21.70	2 yrs	($12.17)	($83.10)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Realign	Andrews Air Force Base	MD	-85	-30	0	-115	-75	-190
Realign	Randolph Air Force Base	TX	-16	0	0	-16	-13	-29
Realign	Tinker Air Force Base	OK	-2	-16	0	-18	-21	-39
Realign	Will Rogers World Airport Air Guard Station	OK	84	-99	0	-15	-49	-64
Gainer	Carswell ARS, Naval Air Station Fort Worth	TX	8	33	0	41	39	80
Gainer	Rosecrans Memorial Airport Air Guard Station	MO	8	27	0	35	23	58
	Net jobs for this Recommendation		**-3**	**-85**	**0**	**-88**	**-96**	**-184**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
93	**Martin State Air Guard Station, MD**	**Air Force - 24**	$9.40	1 yr	($13.69)	($97.10)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Realign	Martin State Airport Air Guard Station	MD	-17	-102	0	-119	-109	-228
Gainer	Andrews Air Force Base	MD	1	0	0	1	0	1
Gainer	Channel Islands Air Guard Station	CA	0	21	0	0	0	
Gainer	Quonset State Airport Air Guard Station	RI	13	21	0	34	48	82
	Net jobs for this Recommendation		**-3**	**-60**	**0**	**-84**	**-61**	**-145**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
94	**Otis ANGB, MA, Lambert St. Louis International Airport AGS, MO, Atlantic City AGS, NJ**	**Air Force - 25**	$103.00	3 yrs	($12.25)	($336.10)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Closure	Otis Air Guard Base	MA	-62	-443	0	-505	-321	-826
Realign	Lambert International Airport, St Louis	MO	-34	-215	0	-249	-260	-509
Gainer	Atlantic City International Airport Air Guard Station	NJ	40	167	0	207	161	368
Gainer	Barnes Municipal Airport Air Guard Station	MA	0	1	0	1	0	1
Gainer	Bradley International Airport Air Guard Station	CT	20	2	0	22	7	29
Gainer	Burlington International Airport Air Guard Station	VT	3	53	0	56	38	94
Gainer	Jacksonville International Airport Air Guard Station	FL	4	16	0	20	26	46
Gainer	Nellis Air Force Base	NV	10	186	0	196	163	359
	Net jobs for this Recommendation		**-19**	**-233**	**0**	**-252**	**-186**	**-438**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
95	**W.K. Kellogg Airport Air Guard Station, MI**	**Air Force - 27**	$8.30	Immediate	($46.73)	($166.80)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Closure	W. K. Kellogg Airport Air Guard Station	MI	-68	-206	0	-274	-166	-440
Gainer	Selfridge Air National Guard Base	MI	18	164	0	182	132	314
	Net jobs for this Recommendation		**-50**	**-42**	**0**	**-92**	**-34**	**-126**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
96	**Duluth International Airport Air Guard Station, MN**	**Air Force - 28**	$2.10	5 yrs	($0.22)	($7.80)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Realign	Duluth International Airport Air Guard Station	MN	0	0	0	0	0	0
	Net jobs for this Recommendation		**0**	**0**	**0**	**0**	**0**	**0**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
97	**Key Field Air Guard Station, MS**	**Air Force - 28**	$10.70	13 yrs	$6.89	($2.50)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Realign	Key Field Air Guard Station	MS	-33	-142	0	-175	-163	-338
Gainer	Bangor International Airport Air Guard Station	ME	1	29	0	30	23	53
Gainer	Gen Mitchell International Airport ARS	WI	24	56	0	80	56	136
Gainer	Jackson International Airport Air Guard Station	MS	0	1	0	1	0	1
Gainer	McGee Tyson APT Air Guard Station	TN	8	56	0	64	67	131
	Net jobs for this Recommendation		**0**	**0**	**0**	**0**	**-17**	**-17**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
98	**Great Falls International Airport Air Guard Station**	**Air Force - 30**	$9.30	4 yrs	($0.73)	($18.10)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Realign	Great Falls International Airport Air Guard Station	MT	-26	-81	0	-107	-66	-173
Gainer	Boise Air Terminal Air Guard Station	ID	0	1	0	1	1	2
Gainer	Dannelly Field Air Guard Station	AL	18	41	0	59	43	102
Gainer	Des Moines International Airport Air Guard Station	IA	8	39	0	47	33	80
	Net jobs for this Recommendation		**0**	**0**	**0**	**0**	**11**	**11**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
99	**Reno-Tahoe International Airport Air Guard Station, NV**	**Air Force - 31**	$22.90	9 yrs	$12.23	($22.70)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Realign	Reno-Tahoe International Airport Air Guard Station	NV	-23	-124	0	-147	-115	-262
Gainer	Channel Islands Air Guard Station	CA	0	5	0	5	6	11
Gainer	Fresno Air Terminal	CA	0	1	0	1	0	1
Gainer	Little Rock Air Force Base	AR	21	114	0	135	134	269
	Net jobs for this Recommendation		**-2**	**-4**	**0**	**-6**	**25**	**19**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
100	**Cannon Air Force Base, NM**	**Air Force - 32**	$90.10	Immediate	($815.56)	($2,706.80)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Closure	Cannon Air Force Base	NM	-2,385	-384	-55	-2,824	-1,954	-4,778
Realign	Undistributed or Overseas Reductions	US	0	38	0	38	0	38
Gainer	Andrews Air Force Base	MD	34	79	0	113	80	193
Gainer	Dane County Airport	WI	22	36	0	58	35	93
Gainer	Hill Air Force Base	UT	212	10	0	222	197	419
Gainer	Joe Foss Field Air Guard Station	SD	32	27	0	59	35	94
Gainer	Kirtland Air Force Base	NM	1	14	0	15	14	29
Gainer	Nellis Air Force Base	NV	248	12	0	260	169	429
	Net jobs for this Recommendation		**-1,836**	**-168**	**-55**	**-2,059**	**-1,424**	**-3,483**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
101	**Niagara Falls Air Reserve Station, NY**	**Air Force - 33**	$65.20	2 yrs	($5.31)	($199.40)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Closure	Niagara Falls International Airport Air Guard Station	NY	-115	-527	0	-642	-430	-1,072
Gainer	Bangor International Airport Air Guard Station	ME	34	137	0	171	122	293
Gainer	Lackland Air Force Base	TX	1	3	0	4	3	7
Gainer	Langley Air Force Base	VA	1	31	0	32	44	76
Gainer	Little Rock Air Force Base	AR	368	13	0	381	282	663
Gainer	Schriever Air Force Base	CO	44	51	0	95	84	179
	Net jobs for this Recommendation		**333**	**-292**	**0**	**41**	**105**	**146**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
102	**Schenectady County Airport Air Guard Station**	**Air Force - 34**	$3.50	8 yrs	$3.32	($2.40)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Realign	Schenectady County Air Guard Station	NY	-10	-9	0	-19	-18	-37
Gainer	Little Rock Air Force Base	AR	7	5	0	12	10	22
	Net jobs for this Recommendation		**-3**	**-4**	**0**	**-7**	**-8**	**-15**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
103	**Pope AFB, NC, Pittsburgh International Airport ARS, PA, Yeager AGS, WV**	**Air Force - 35**	$218.15	Immediate	($652.52)	($2,515.35)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Closure	Pittsburgh International Airport Air Reserve Station	PA	-44	-278	0	-322	-258	-580
Realign	Pope Air Force Base	NC	-5,969	-384	-132	-6,485	-4,356	-10,841
Realign	Sheppard Air Force Base	TX	-4	0	0	-4	-2	-6
Realign	Yeager Airport Air Guard Station	WV	-27	-129	0	-156	-88	-244
Gainer	Channel Islands Air Guard Station	CA	4	10	0	14	16	30
Gainer	Columbus Air Force Base	MS	4	0	0	4	2	6
Gainer	Eastern West Virginia Regional Airport Sheppard Air Guard Station	WV	7	3	0	10	7	17
Gainer	Fort Bragg	NC	1,560	225	0	1,785	1,216	3,001
Gainer	Laughlin Air Force Base	TX	4	0	0	4	2	6
Gainer	Little Rock Air Force Base	AR	1,736	85	0	1,821	1,361	3,182
Gainer	Moody Air Force Base	GA	926	38	0	964	667	1,631
Gainer	Offutt Air Force Base	NE	54	77	0	131	127	258
Gainer	Quonset State Airport Air Guard Station	RI	4	8	0	12	16	28
Gainer	Randolph Air Force Base	TX	4	0	0	4	3	7
Gainer	Vance Air Force Base	OK	4	0	0	4	3	7
Gainer	Youngstown-Warren Regional Airport	OH	0	8	0	8	7	15
	Net jobs for this Recommendation		**-1,737**	**-337**	**-132**	**-2,206**	**-1,277**	**-3,483**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
104	**Grand Forks Air Force Base, ND**	**Air Force - 37**	$131.50	1 yr	($322.49)	($1,982.00)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Realign	Grand Forks Air Force Base	ND	-2,290	-355	0	-2,645	-2,283	-4,928
Realign	Undistributed or Overseas Reductions	US	0	80	0	80	0	80
Gainer	Forbes Field Air Guard Station	KS	27	175	0	202	144	346
Gainer	Hickam Air Force Base	HI	159	7	0	166	127	293
Gainer	MacDill Air Force Base	FL	-123	155	0	32	72	104
Gainer	McConnell Air Force Base	KS	273	-171	0	102	7	109
Gainer	Scott Air Force Base	IL	53	187	0	240	245	485
Gainer	Seymour Johnson Air Force Base	NC	319	16	0	335	279	614
	Net jobs for this Recommendation		**-1,582**	**94**	**0**	**-1,488**	**-1,409**	**-2,897**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
105	**Hector International Airport Air Guard Station, ND**	**Air Force - 38**	$1.80	2 yrs	($3.32)	($12.90)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Realign	Construction Battalion Center Gulfport	MS	0	0	0	0	0	0
Realign	Hector International Airport Air Guard Station	ND	0	0	0	0	0	0
Realign	Joe Foss Field Air Guard Station	SD	0	0	0	0	0	0
Realign	McGee Tyson APT Air Guard Station	TN	0	0	0	0	0	0
Realign	Undistributed or Overseas Reductions	US	0	0	0	0	0	0
	Net jobs for this Recommendation		**0**	**0**	**0**	**0**	**0**	**0**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
106	**Mansfield Lahm Municipal Airport Air Guard Station, OH**	**Air Force - 39**	$33.40	3 yrs	($3.07)	($86.20)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Closure	Mansfield Lahm Municipal Airport Air Guard Station	OH	-63	-171	0	-234	-293	-527
Gainer	Little Rock Air Force Base	AR	184	6	0	190	140	330
Gainer	Louisville International Airport Air Guard Station	KY	0	5	0	5	3	8
Gainer	Maxwell Air Force Base	AL	3	39	0	42	32	74
Gainer	Toledo Express Airport Air Guard Station	OH	0	1	0	1	0	1
	Net jobs for this Recommendation		**124**	**-120**	**0**	**4**	**-118**	**-114**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
107	**Springfield-Beckley Municipal Airport Air Guard Station, OH**	**Air Force - 40**	$11.40	17 yrs	$8.35	($0.70)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Realign	Springfield-Beckley Municipal Airport Air Guard Station	OH	-66	-225	0	-291	-148	-439
Gainer	Buckley Air Force Base	CO	9	48	0	57	46	103
Gainer	Des Moines International Airport Air Guard Station	IA	31	83	0	114	75	189
Gainer	Lackland Air Force Base	TX	22	58	0	80	83	163
Gainer	Rickenbacker International Airport Air Guard Station	OH	0	1	0	1	0	1
	Net jobs for this Recommendation		**-4**	**-35**	**0**	**-39**	**56**	**17**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
108	**Portland International Airport Air Guard Station, OR**	**Air Force - 41**	$85.50	7 yrs	$36.22	($100.20)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Realign	Portland International Airport Air Guard Station	OR	-112	-452	0	-564	-453	-1,017
Gainer	Atlantic City International Airport Air Guard Station	NJ	19	43	0	62	44	106
Gainer	Forbes Field Air Guard Station	KS	26	19	0	45	23	68
Gainer	McChord Air Force Base	WA	38	9	0	47	37	84
Gainer	Naval Air Station New Orleans Air Reserve Station	LA	17	70	0	87	81	168
Gainer	Tinker Air Force Base	OK	3	60	0	63	78	141
Gainer	Vandenburg Air Force Base	CA	9	78	0	87	71	158
	Net jobs for this Recommendation		**0**	**-173**	**0**	**-173**	**-119**	**-292**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
109	**Ellsworth Air Force Base, SD, and Dyess Air Force Base, TX**	**Air Force - 43**	$299.10	1 yr	($316.38)	($1,853.30)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Closure	Ellsworth Air Force Base	SD	-3,315	-438	-99	-3,852	-2,913	-6,765
Gainer	Dyess Air Force Base	TX	310	64	0	374	357	731
Gainer	Elmendorf Air Force Base	AK	247	10	0	257	187	444
Gainer	Little Rock Air Force Base	AR	1,095	90	0	1,185	896	2,081
Gainer	Peterson Air Force Base	CO	482	-19	0	463	339	802
	Net jobs for this Recommendation		**-1,181**	**-293**	**-99**	**-1,573**	**-1,134**	**-2,707**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
110	**Nashville International Airport Air Guard Station, TN**	**Air Force - 44**	$25.40	2 yrs	$16.74	($120.00)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Realign	Nashville International Airport Air Guard Station	TN	-19	-172	0	-191	-136	-327
Gainer	Greater Peoria Regional Airport	IL	13	21	0	34	23	57
Gainer	Louisville International Airport Air Guard Station	KY	0	1	0	1	0	1
Gainer	Memphis International Airport Air Guard Station	TN	2	6	0	8	5	13
	Net jobs for this Recommendation		**-4**	**-144**	**0**	**-148**	**-108**	**-256**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
111	**Ellington Air Guard Station, TX**	**Air Force - 45**	$1.60	5 yrs	$0.10	($3.60)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Realign	Ellington Field Air Guard Station	TX	0	-3	0	-3	-2	-5
	Net jobs for this Recommendation		**0**	**-3**	**0**	**-3**	**-2**	**-5**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
112	**Lackland Air Force Base, TX**	**Air Force - 46**	$8.10	2 yrs	($4.69)	($32.40)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Realign	Lackland Air Force Base	TX	-103	-4	0	-107	-90	-197
Gainer	McConnell Air Force Base	KS	63	3	0	66	47	113
	Net jobs for this Recommendation		**-40**	**-1**	**0**	**-41**	**-43**	**-84**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
113	**Hill AFB, UT, Edwards AFB, CA, Mountain Home AFB, ID, Luke AFB, AZ, Nellis AFB, NV**	**Air Force - 47**	$28.20	4 yrs	($7.23)	($85.90)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Realign	Edwards Air Force Base	CA	-2	0	0	-2	-1	-3
Realign	Hill Air Force Base	UT	80	-201	0	-121	-124	-245
Realign	Luke Air Force Base	AZ	-29	-1	0	-30	-22	-52
Realign	Mountain Home Air Force Base	ID	-40	-1	0	-41	-23	-64
Realign	Nellis Air Force Base	NV	-19	0	0	-19	-12	-31
Gainer	Carswell ARS, Naval Air Station Fort Worth	TX	0	71	0	71	76	147
Gainer	Homestead Air Reserve Station	FL	0	42	0	42	41	83
Gainer	Langley Air Force Base	VA	1	0	0	1	1	2
Gainer	Shaw Air Force Base	SC	-4	12	0	8	8	16
	Net jobs for this Recommendation		**-13**	**-78**	**0**	**-91**	**-56**	**-147**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
114	**Langley Air Force Base, VA**	**Air Force - 49**	$1.80	3 yrs	($1.47)	($8.30)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Realign	Langley Air Force Base	VA	-19	0	0	-19	-20	-39
Gainer	Tyndall Air Force Base	FL	11	0	0	11	10	21
	Net jobs for this Recommendation		**-8**	**0**	**0**	**-8**	**-10**	**-18**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
115	**Richmond Air Guard Station, VA, Des Moines International Airport Air Guard Station, IA**	**Air Force - 50**	$24.20	10 yrs	$11.59	($13.20)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Realign	Des Moines International Airport Air Guard Station	IA	-12	-98	0	-110	-80	-190
Realign	Richmond International Airport Air Guard Station	VA	-25	-101	0	-126	-92	-218
Gainer	Homestead Air Reserve Station	FL	0	29	0	29	28	57
Gainer	Toledo Express Airport Air Guard Station	OH	14	111	0	125	89	214
Gainer	Tulsa International Airport Air Guard Station	OK	13	54	0	67	54	121
	Net jobs for this Recommendation		**-10**	**-5**	**0**	**-15**	**-1**	**-16**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
116	**Fairchild Air Force Base, WA**	**Air Force - 51**	$6.40	7 yrs	$1.65	($8.30)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Realign	Fairchild Air Force Base	WA	-26	-172	0	-198	-215	-413
Gainer	Sioux Gateway Airport Air Guard	IA	33	170	0	203	154	357
	Net jobs for this Recommendation		**7**	**-2**	**0**	**5**	**-61**	**-56**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
117	**General Mitchell Air Reserve Station, WI**	**Air Force - 52**	$38.40	5 yrs	$14.26	($50.20)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Closure	Gen Mitchell International Airport ARS	WI	-44	-302	0	-346	-270	-616
Gainer	Dobbins Air Reserve Base	GA	0	37	0	37	31	68
Gainer	Little Rock Air Force Base	AR	184	6	0	190	140	330
Gainer	Pope Air Force Base	NC	44	77	0	121	89	210
	Net jobs for this Recommendation		**184**	**-182**	**0**	**2**	**-10**	**-8**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
118	**Air Force Logistics Support Centers**	**Air Force - 53**	$9.30	1 yr	($19.24)	($77.00)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Realign	Altus Air Force Base	OK	-16	0	0	-16	-10	-26
Realign	Hickam Air Force Base	HI	-134	-17	0	-151	-118	-269
Realign	Hurlburt Field	FL	-48	-6	0	-54	-43	-97
Realign	Little Rock Air Force Base	AR	-16	0	0	-16	-11	-27
Realign	Luke Air Force Base	AZ	-16	0	0	-16	-11	-27
Gainer	Langley Air Force Base	VA	80	15	0	95	104	199
Gainer	Scott Air Force Base	IL	97	6	0	103	84	187
	Net jobs for this Recommendation		**-53**	**-2**	**0**	**-55**	**-5**	**-60**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
119	**F-100 Engine Centralized Intermediate Repair Facilities**	**Air Force - 55**	$9.20	9 yrs	$3.80	($7.10)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Realign	Jacksonville International Airport Air Guard Station	FL	0	-6	0	-6	-8	-14
Realign	Langley Air Force Base	VA	-31	-1	0	-32	-33	-65
Realign	Tyndall Air Force Base	FL	-33	0	0	-33	-32	-65
Gainer	Naval Air Station New Orleans Air Reserve Station	LA	28	6	0	34	24	58
Gainer	Seymour Johnson Air Force Base	NC	26	1	0	27	21	48
	Net jobs for this Recommendation		**-10**	**0**	**0**	**-10**	**-28**	**-38**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
120	**Aviation Logistics School**	**E&T - 5**	$492.30	13 yrs	$348.07	($77.40)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Realign	Fort Eustis	VA	-2,262	-148	0	-2,410	-2,588	-4,998
Gainer	Fort Rucker	AL	1,752	256	0	2,008	1,812	3,820
	Net jobs for this Recommendation		**-510**	**108**	**0**	**-402**	**-776**	**-1,178**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
121	**Combat Service Support Center**	**E&T - 6**	$754.00	6 yrs	$352.42	($934.20)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Realign	Aberdeen Proving Ground	MD	-3,857	-343	0	-4,200	-3,184	-7,384
Realign	Fort Eustis	VA	-1,499	-210	0	-1,709	-1,870	-3,579
Realign	Redstone Arsenal	AL	-1,311	-132	0	-1,443	-675	-2,118
Gainer	Fort Lee	VA	5,672	303	0	5,975	3,467	9,442
	Net jobs for this Recommendation		**-995**	**-382**	**0**	**-1,377**	**-2,262**	**-3,639**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
122	**Joint Center for Consolidated Transportation Management Training**	**E&T - 7**	$1.50	1 yr	($5.78)	($18.00)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Realign	Lackland Air Force Base	TX	-140	-15	0	-155	-103	-258
Gainer	Fort Lee	VA	136	4	0	140	80	220
	Net jobs for this Recommendation		**-4**	**-11**	**0**	**-15**	**-23**	**-38**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
123	**Joint Center of Excellence for Culinary Training**	**E&T - 8**	$5.00	4 yrs	($2.57)	($16.10)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Realign	Lackland Air Force Base	TX	-282	-9	0	-291	-179	-470
Gainer	Fort Lee	VA	276	0	0	276	156	432
	Net jobs for this Recommendation		**-6**	**-9**	**0**	**-15**	**-23**	**-38**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
124	**Joint Center of Excellence for Religious Training and Education**	**E&T - 9**	$1.00	1 yr	($3.96)	($11.90)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Realign	Maxwell Air Force Base	AL	-19	-1	0	-20	-11	-31
Realign	Naval Air Station Meridian	MS	-15	0	-1	-16	-12	-28
Realign	Naval Station Newport	RI	-37	-2	0	-39	-46	-85
Gainer	Fort Jackson	SC	68	3	0	71	35	106
	Net jobs for this Recommendation		**-3**	**0**	**-1**	**-4**	**-34**	**-38**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
125	**Joint Strike Fighter Initial Joint Training Site**	**E&T - 10**	$199.10	Never	$209.60	$226.30

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Realign	Luke Air Force Base	AZ	-45	-3	0	-48	-35	-83
Realign	Marine Corps Base Miramar	CA	-40	-3	0	-43	-38	-81
Realign	Naval Air Station Oceana	VA	-30	-3	0	-33	-34	-67
Realign	Naval Air Station Pensacola	FL	-384	-8	0	-392	-494	-886
Realign	Sheppard Air Force Base	TX	-291	-4	0	-295	-190	-485
Gainer	Eglin Air Force Base	FL	790	21	0	811	670	1,481
	Net jobs for this Recommendation		**0**	**0**	**0**	**0**	**-121**	**-121**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
126	**Net Fires Center**	**E&T - 12**	$247.00	6 yrs	$92.96	($319.10)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Realign	Fort Bliss	TX	-3,034	-335	0	-3,369	-2,649	-6,018
Gainer	Fort Sill	OK	2,527	279	0	2,806	1,645	4,451
	Net jobs for this Recommendation		**-507**	**-56**	**0**	**-563**	**-1,004**	**-1,567**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
127	**Prime Power to Fort Leonard Wood, MO**	**E&T - 13**	$6.02	16 yrs	$3.91	($0.80)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Realign	Fort Belvoir	VA	-73	-29	0	-102	-66	-168
Gainer	Fort Leonard Wood	MO	71	25	0	96	38	134
	Net jobs for this Recommendation		**-2**	**-4**	**0**	**-6**	**-28**	**-34**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
128	**Undergraduate Pilot and Navigator Training**	**E&T - 14**	$71.70	4 yrs	$1.62	($174.20)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Realign	Moody Air Force Base	GA	-557	-145	0	-702	-466	-1,168
Realign	Randolph Air Force Base	TX	-472	-99	0	-571	-507	-1,078
Gainer	Columbus Air Force Base	MS	100	3	0	103	67	170
Gainer	Laughlin Air Force Base	TX	98	80	0	178	133	311
Gainer	Naval Air Station Pensacola	FL	502	123	0	625	841	1,466
Gainer	Sheppard Air Force Base	TX	51	2	0	53	33	86
Gainer	Vance Air Force Base	OK	89	6	0	95	90	185
	Net jobs for this Recommendation		**-189**	**-30**	**0**	**-219**	**191**	**-28**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
129	**Co-locate Miscellaneous Air Force Leased Locations and National Guard Headquarters Leased Locations**	**H&SA - 3**	$90.50	Immediate	($10.83)	($308.30)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Realign	Crystal City Lease, VA	VA	-753	-342	-385	-1,480	-983	-2,263
Realign	Leased Space - VA	VA	-240	-169	0	-409	-278	-687
Realign	Leased Space - VA	VA	-119	-160	-10	-289	-201	-490
Gainer	Andrews Air Force Base	MD	640	450	271	1,361	919	2,280
Gainer	Headquarters Battalion, Headquarters Marine Corps, Henderson Hall	VA	412	186	81	679	450	1,129
	Net jobs for this Recommendation		**-60**	**-35**	**-43**	**-138**	**-93**	**-31**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
130	**Co-locate Defense Military Department Adjudication Activities**	**H&SA - 5**	$67.10	13 yrs	$47.51	($11.30)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Closure	Leased Space - AZ	AZ	0	-1	0	-1	-1	-2
Closure	Leased Space - CA	CA	-2	-10	-2	-14	-8	-22
Closure	Leased Space - MD	MD	0	-42	0	-42	-40	-82
Closure	Leased Space - OH	OH	0	-177	-59	-236	-145	-381
Closure	Leased Space - VA	VA	-1	-5	0	-6	-4	-10
Closure	Leased Space - VA	VA	-2	-140	-22	-164	-123	-287
Realign	Bolling Air Force Base	DC	-32	-91	-60	-183	-128	-311
Realign	Natick Soldier Systems Center	MA	0	-1	0	-1	0	-1
Realign	Naval District Washington	DC	0	-136	-12	-148	-111	-259
Gainer	Fort Meade	MD	28	556	153	737	688	1,425
	Net jobs for this Recommendation		**-9**	**-47**	**-2**	**-58**	**128**	**70**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
131	**Co-locate Military Department Investigation Agencies with DoD Counterintelligence and Security Agency**	**H&SA - 8**	$174.00	7 yrs	$87.99	($172.70)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Closure	Leased Space - CA	CA	0	-4	-2	-6	-5	-11
Closure	Leased Space - CO	CO	0	-11	0	-11	-11	-22
Closure	Leased Space - GA	GA	0	-6	-2	-8	-6	-14
Closure	Leased Space - MD	MD	-3	-79	-76	-158	-146	-304
Closure	Leased Space - OH	OH	0	-10	0	-10	-8	-18
Closure	Leased Space - VA	VA	-1	-454	0	-455	-343	-798
Realign	Andrews Air Force Base	MD	-273	-165	-362	-800	-534	-1,334
Realign	Fort Belvoir	VA	-161	-163	-85	-409	-279	-688
Realign	Naval District Washington	DC	-82	-526	-102	-710	-516	-1,226
Gainer	Marine Corps Base Quantico	VA	496	1,357	1,216	3,069	2,143	5,212
Gainer	Peterson Air Force Base	CO	0	11	36	47	36	83
	Net jobs for this Recommendation		**-24**	**-50**	**623**	**549**	**331**	**880**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
132	**Co-locate Miscellaneous Army Leased Locations**	**H&SA - 10**	$44.10	1 yr	($59.49)	($322.00)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Realign	Bailey's Crossroads, VA	VA	-1	-85	-10	-96	-70	-166
Realign	Ballston Lease, VA	VA	-262	-93	-191	-546	-359	-905
Realign	Crystal City Lease, VA	VA	-294	-893	-408	-1,595	-1,129	-2,724
Realign	Hoffman Lease, VA	VA	0	-360	0	-360	-272	-632
Realign	Rosslyn Lease, VA	VA	0	-209	-83	-292	-212	-504
Gainer	Fort Belvoir	VA	557	1,681	692	2,930	2,079	5,009
	Net jobs for this Recommendation		**0**	**41**	**0**	**41**	**37**	**78**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
133	**Co-locate Miscellaneous OSD, Defense Agency, and Field Activity Leased Locations**	**H&SA - 12**	$539.00	9 yrs	$376.85	($257.60)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Realign	Leased Space - VA	VA	0	-9	-1,518	-1,527	-1,013	-2,540
Realign	Leased Space - VA	VA	-1,288	-3,218	0	-4,506	-3,243	-7,749
Realign	Leased Space - VA	VA	-1,459	-2,326	0	-3,785	-2,674	-6,459
Gainer	Fort Belvoir	VA	2,693	5,215	1,462	9,370	6,603	15,973
Gainer	Fort Lee	VA	54	496	56	606	448	1,054
	Net jobs for this Recommendation		**0**	**158**	**0**	**158**	**121**	**279**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
134	**Co-locate Missile and Space Defense Agencies**	**H&SA - 15**	$178.20	1 yr	($12.98)	($359.10)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Realign	Leased Space - VA	VA	-98	-418	-952	-1,468	-1,010	-2,478
Realign	Leased Space - VA	VA	-46	-282	0	-328	-241	-569
Gainer	Fort Belvoir	VA	13	139	0	152	113	265
Gainer	Redstone Arsenal	AL	131	568	1,055	1,754	993	2,747
	Net jobs for this Recommendation		**0**	**7**	**103**	**110**	**-145**	**-35**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
135	**Co-locate Navy Education and Training Command and Navy Education and Training Professional Development & Technology Center**	**H&SA - 17**	$33.30	10 yrs	$23.64	($14.40)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Realign	Naval Air Station Pensacola	FL	-159	-488	-91	-738	-1,139	-1,877
Gainer	Naval Support Activity Mid South	TN	144	456	85	685	449	1,134
	Net jobs for this Recommendation		**-15**	**-32**	**-6**	**-53**	**-690**	**-743**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
136	**Consolidate Army Test and Evaluation Command Headquarters**	**H&SA - 18**	$7.10	Immediate	($43.97)	($125.70)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Closure	ATEC Lease, VA	VA	-181	-227	-62	-470	-325	-795
Gainer	Aberdeen Proving Ground	MD	169	193	62	424	364	788
	Net jobs for this Recommendation		**-12**	**-34**	**0**	**-46**	**39**	**-7**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
137	**Consolidate Civilian Personnel Offices within each Military Department and the Defense Agencies**	**H&SA - 19**	$97.50	4 yrs	$46.37	($196.70)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Realign	Bolling Air Force Base	DC	0	-37	0	-37	-28	-65
Realign	Fort Richardson	AK	-2	-59	-1	-62	-54	-116
Realign	Hill Air Force Base	UT	0	-85	0	-85	-82	-167
Realign	Human Resources Support Center Northeast	PA	0	-174	-9	-183	-148	-331
Realign	Human Resources Support Center Southeast	MS	0	-138	-10	-148	-131	-279
Realign	Human Resources Support Center Southwest	CA	0	-164	0	-164	-175	-339
Realign	Leased Space - VA	VA	0	-323	-6	-329	-249	-578
Realign	Naval Station Pearl Harbor	HI	0	-68	0	-68	-68	-136
Realign	Robins Air Force Base	GA	-1	-94	0	-95	-59	-154
Realign	Rock Island Arsenal	IL	0	-251	0	-251	-219	-470
Realign	Tinker Air Force Base	OK	0	-111	0	-111	-140	-251
Realign	Wright-Patterson Air Force Base	OH	0	-127	0	-127	-107	-234
Gainer	Aberdeen Proving Ground	MD	0	106	0	106	101	207
Gainer	Defense Finance and Accounting Service, Indianapolis	IN	0	22	4	26	16	42
Gainer	Defense Supply Center Columbus	OH	0	237	0	237	194	431
Gainer	Fort Huachuca	AZ	0	44	1	45	32	77
Gainer	Fort Riley	KS	0	106	0	106	80	186
Gainer	Human Resources Support Center Northwest	WA	0	23	0	23	24	47
Gainer	Naval Base Coronado	CA	0	198	0	198	212	410
Gainer	Naval Support Activity Philadelphia	PA	0	291	0	291	237	528
Gainer	Randolph Air Force Base	TX	1	379	0	380	425	805
	Net jobs for this Recommendation		**-2**	**-225**	**-21**	**-248**	**-139**	**-387**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
138	**Consolidate Correctional Facilities into Joint Regional Correctional Facilities**	**H&SA - 22**	$178.80	16 yrs	$149.39	($2.30)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Realign	Edwards Air Force Base	CA	-12	0	0	-12	-10	-22
Realign	Fort Knox	KY	-98	-7	0	-105	-62	-167
Realign	Fort Lewis	WA	-2	-1	0	-3	-2	-5
Realign	Fort Sill	OK	-117	-3	-3	-123	-79	-202
Realign	Kirtland Air Force Base	NM	-12	0	0	-12	-9	-21
Realign	Lackland Air Force Base	TX	-9	0	0	-9	-7	-16
Realign	Marine Corps Base Camp Lejeune	NC	-182	-16	-9	-207	-118	-325
Realign	Marine Corps Base Camp Pendleton	CA	-145	-6	0	-151	-136	-287
Realign	Marine Corps Base Quantico	VA	-50	0	-6	-56	-34	-90
Realign	Naval Air Station Jacksonville	FL	-34	-2	0	-36	-41	-77
Realign	Naval Air Station Pensacola	FL	-17	-13	0	-30	-43	-73
Realign	Naval Station Norfolk	VA	-117	-6	0	-123	-131	-254
Realign	Submarine Base Bangor	WA	0	-1	0	-1	-1	-2
Gainer	Fort Leavenworth	KS	195	8	0	203	130	333
Gainer	Marine Corps Base Miramar	CA	81	6	0	87	78	165
Gainer	Naval Support Activity Norfolk	VA	222	22	0	244	263	507
Gainer	Naval Weapons Station Charleston	SC	39	3	0	42	58	100
	Net jobs for this Recommendation		**-258**	**-16**	**-18**	**-292**	**-144**	**-436**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
139	**Consolidate Defense Commissary Agency Eastern, Midwestern Regional, and Hopewell Offices**	**H&SA - 26**	$47.20	14 yrs	$35.39	($4.90)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Closure	Leased Space - TX	TX	-1	-82	0	-83	-92	-175
Closure	Leased Space - VA	VA	0	-215	0	-215	-166	-381
Realign	Naval Station Norfolk	VA	-2	-107	0	-109	-150	-259
Gainer	Fort Lee	VA	1	346	0	347	268	615
	Net jobs for this Recommendation		**-2**	**-58**	**0**	**-60**	**-140**	**-200**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
140	**Consolidate Defense Information Systems Agency and Establish Joint C4ISR Capability**	**H&SA - 27**	$220.00	2 yrs	$102.07	($491.20)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Realign	Arlington Service Center	VA	-224	-516	-383	-1,123	-785	-1,908
Realign	Leased Space - Slidell	LA	-1	-102	-48	-151	-143	-294
Realign	Leased Space - VA	VA	-5	-16	-15	-36	-25	-61
Realign	Leased Space - VA	VA	-225	-1,605	-1,037	-2,867	-2,044	-4,911
Realign	Naval Support Activity Panama City	FL	-12	-12	0	-24	-23	-47
Gainer	Fort Meade	MD	429	2,119	1,370	3,918	3,572	7,490
	Net jobs for this Recommendation		**-38**	**-132**	**-113**	**-283**	**552**	**269**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
141	**Consolidate Media Organizations into a New Agency for Media and Publications**	**H&SA - 30**	$42.00	4 yrs	$2.90	($89.00)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Realign	Fort Belvoir	VA	-3	0	0	-3	-2	-4
Realign	Leased Space - DC	DC	-103	-68	-10	-181	-123	-296
Realign	Leased Space - TX	TX	-77	-65	-131	-273	-242	-410
Realign	Leased Space - VA	VA	-65	-117	-100	-282	-195	-477
Gainer	Fort Meade	MD	225	238	241	704	609	1,313
	Net jobs for this Recommendation		**-23**	**-12**	**0**	**-35**	**47**	**126**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
142	**Consolidate Transportation Command Components**	**H&SA - 31**	$101.80	Immediate	($339.32)	($1,278.20)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Realign	Fort Eustis	VA	-23	-300	-54	-377	-498	-875
Realign	Leased Space - VA	VA	-24	-508	-325	-857	-615	-1,472
Realign	Naval Station Norfolk	VA	-1	-104	0	-105	-145	-250
Gainer	Scott Air Force Base	IL	-209	654	86	531	634	1,165
	Net jobs for this Recommendation		**-257**	**-258**	**-293**	**-808**	**-624**	**-1,432**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
143	**Consolidate/Co-locate Active and Reserve Personnel & Recruiting Centers for Army and Air Force**	**H&SA - 33**	$119.30	Immediate	($463.03)	($1,913.40)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Realign	Air Reserve Personnel Center	CO	-122	-284	-59	-465	-363	-828
Realign	Hoffman Lease, VA	VA	-575	-1,438	-164	-2,177	-1,558	-3,735
Realign	Leased Space - IN	IN	-25	-111	-1	-137	-90	-227
Realign	Leased Space - MO	MO	-709	-1,234	-150	-2,093	-2,078	-4,171
Gainer	Fort Knox	KY	619	2,175	326	3,120	2,365	5,485
Gainer	Randolph Air Force Base	TX	110	243	63	416	414	830
Gainer	Robins Air Force Base	GA	0	30	-4	26	16	42
	Net jobs for this Recommendation		**-702**	**-619**	**11**	**-1,310**	**-1,294**	**-2,604**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
144	**Create Joint Mobilization Sites**	**H&SA - 35**	$0.10	Immediate	($30.85)	($37.90)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Realign	Fort Eustis	VA	-1	0	0	-1	-1	-2
Realign	Fort Jackson	SC	-1	0	0	-1	0	-1
Realign	Submarine Base New London	CT	-3	0	0	-3	-2	-5
Gainer	Fort Dix	NJ	3	0	0	3	2	5
	Net jobs for this Recommendation		**-2**	**0**	**0**	**-2**	**-1**	**-3**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
145	**Defense Finance and Accounting Service**	**H&SA - 37**	$282.10	Immediate	($158.12)	($1,313.80)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Closure	Defense Finance and Accounting Service, Charleston	SC	0	-368	0	-368	-607	-975
Closure	Defense Finance and Accounting Service, Dayton	OH	0	-230	0	-230	-194	-424
Closure	Defense Finance and Accounting Service, Kansas City	MO	-37	-576	0	-613	-548	-1,161
Closure	Defense Finance and Accounting Service, Lexington	KY	-5	-40	0	-45	-26	-71
Closure	Defense Finance and Accounting Service, Limestone	ME	0	-241	0	-241	-149	-390
Closure	Defense Finance and Accounting Service, Oakland	CA	0	-50	0	-50	-40	-90
Closure	Defense Finance and Accounting Service, Orlando	FL	-9	-200	0	-209	-204	-413
Closure	Defense Finance and Accounting Service, Patuxent River	MD	0	-53	0	-53	-70	-123
Closure	Defense Finance and Accounting Service, Rome	NY	0	-290	0	-290	-274	-564
Closure	Defense Finance and Accounting Service, San Antonio	TX	-32	-303	0	-335	-366	-701
Closure	Defense Finance and Accounting Service, San Bernardino	CA	0	-120	0	-120	-121	-241
Closure	Defense Finance and Accounting Service, San Diego	CA	-3	-237	0	-240	-256	-496
Closure	Defense Finance and Accounting Service, Seaside	CA	-10	-51	0	-61	-61	-122
Closure	Defense Finance and Accounting Service, St. Louis	MO	-2	-291	0	-293	-317	-610
Realign	Air Reserve Personnel Center	CO	6	-195	0	-189	-169	-358
Realign	Defense Finance and Accounting Service, Arlington	VA	-7	-401	0	-408	-307	-715
Realign	Defense Finance and Accounting Service, Cleveland	OH	-15	-1,013	0	-1,028	-846	-1,874
Realign	Fort Sill	OK	-52	-181	0	-233	-206	-439
Realign	Naval Air Station Pensacola	FL	-1	-636	0	-637	-1,099	-1,736
Realign	Naval Station Norfolk	VA	-3	-311	0	-314	-435	-749
Realign	Naval Station Pearl Harbor	HI	-29	-177	0	-206	-198	-404
Realign	Offutt Air Force Base	NE	0	-235	0	-235	-259	-494
Realign	Rock Island Arsenal	IL	0	-235	0	-235	-205	-440
Gainer	Air Reserve Personnel Center	CO	14	532	0	546	477	1,023
Gainer	Defense Finance and Accounting Service, Indianapolis	IN	114	3,356	0	3,470	2,471	5,941
Gainer	Defense Supply Center Columbus	OH	65	1,272	0	1,337	1,065	2,402
	Net jobs for this Recommendation		**-6**	**-1,274**	**0**	**-1,280**	**-2,944**	**-4,224**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
146	**Joint Basing**	**H&SA - 41**	$50.60	Immediate	($601.32)	($2,342.50)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Realign	Andersen Air Force Base	GU	-64	-31	0	-95	-79	-174
Realign	Bolling Air Force Base	DC	-64	-55	0	-119	-81	-200
Realign	Fort Dix	NJ	-7	-82	0	-89	-92	-181
Realign	Fort Eustis	VA	-68	-170	0	-238	-307	-545
Realign	Fort Richardson	AK	-84	-140	0	-224	-187	-411
Realign	Fort Sam Houston	TX	-28	-52	0	-80	-81	-161
Realign	Headquarters Battalion, Headquarters Marine Corps, Henderson Hall	VA	-11	-2	0	-13	-7	-20
Realign	Hickam Air Force Base	HI	-177	-100	0	-277	-233	-510
Realign	McChord Air Force Base	WA	-306	-116	0	-422	-353	-775
Realign	Naval Air Engineering Station Lakehurst	NJ	-132	-41	0	-173	-111	-284
Realign	Naval Air Facility Washington	MD	-9	-9	0	-18	-11	-29
Realign	Naval Weapons Station Charleston	SC	-163	-101	0	-264	-392	-656
Realign	Randolph Air Force Base	TX	-40	-69	0	-109	-110	-219
	Net jobs for this Recommendation		**-1,153**	**-968**	**0**	**-2,121**	**-2,044**	**-4,165**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
147	**Relocate Air Force Real Property Agency (AFRPA)**	**H&SA - 44**	$4.50	5 yrs	$0.92	($7.90)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Realign	Bolling Air Force Base	DC	0	-59	-3	-62	-45	-107
Gainer	Lackland Air Force Base	TX	0	59	0	59	66	125
	Net jobs for this Recommendation		**0**	**0**	**-3**	**-3**	**21**	**18**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
148	**Relocate Army Headquarters and Field Operating Agencies**	**H&SA - 46**	$199.90	10 yrs	$111.82	($122.90)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Realign	Aberdeen Proving Ground	MD	-5	-175	0	-180	-170	-350
Realign	Bailey's Crossroads, VA	VA	-23	-527	0	-550	-413	-963
Realign	Crystal City Lease, VA	VA	-25	-204	0	-229	-169	-398
Realign	Fort Belvoir	VA	-91	-1,212	0	-1,303	-974	-2,277
Realign	Fort Buchanan	PR	-9	-47	0	-56	-54	-110
Realign	Hoffman Lease, VA	VA	0	-83	0	-83	-62	-145
Realign	Rock Island Arsenal	IL	-3	-130	0	-133	-114	-247
Realign	Rosslyn Lease, VA	VA	0	-2	0	-2	-1	-3
Gainer	Fort Knox	KY	5	56	0	61	48	109
Gainer	Fort Sam Houston	TX	57	1,016	0	1,073	1,188	2,261
Gainer	Redstone Arsenal	AL	85	1,137	0	1,222	913	2,135
	Net jobs for this Recommendation		**-9**	**-171**	**0**	**-180**	**192**	**12**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
149	**Relocate Miscellaneous Department of the Navy Leased Locations**	**H&SA - 49**	$61.90	1 yr	$12.79	($164.00)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Realign	Leased Space - MD	MD	0	-164	0	-164	-217	-381
Realign	Leased Space - VA	VA	-459	-973	0	-1,432	-1,024	-2,456
Realign	Leased Space - VA	VA	0	-10	0	-10	-7	-17
Gainer	Arlington Service Center	VA	435	406	0	841	579	1,420
Gainer	Leased Space - DC	DC	0	79	0	79	59	138
Gainer	Naval Air Station Patuxent River	MD	0	164	6	170	222	392
Gainer	Naval District Washington	DC	24	498	164	686	500	1,186
	Net jobs for this Recommendation		**0**	**0**	**170**	**170**	**112**	**282**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
150	**Naval Weapons Station Seal Beach, CA**	**Ind - 4**	$4.10	1 yr	($2.26)	($17.70)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Realign	Naval Weapons Station Seal Beach	CA	0	-47	0	-47	-38	-85
Gainer	Anniston Army Depot	AL	0	2	0	2	1	3
Gainer	Letterkenny Army Depot	PA	0	2	0	2	1	3
Gainer	Marine Corps Logistics Base Albany	GA	0	5	0	5	3	8
Gainer	Tobyhanna Army Depot	PA	0	31	0	31	21	52
	Net jobs for this Recommendation		**0**	**-7**	**0**	**-7**	**-12**	**-19**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
151	**Riverbank Army Ammunition Plant, CA**	**Ind - 5**	$25.20	3 yrs	$10.44	($53.30)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Closure	Riverbank Army Ammunition Plant	CA	0	-4	-85	-89	-16	-105
	Net jobs for this Recommendation		**0**	**-4**	**-85**	**-89**	**-16**	**-105**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
152	**Sierra Army Depot, CA**	**Ind - 6**	$33.40	7 yrs	$7.21	($66.70)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Realign	Crane Army Ammunition Plant	IN	0	0	0	0	0	0
Realign	McAlester Army Ammunition Plant	OK	0	0	0	0	0	0
Realign	Sierra Army Depot	CA	0	0	0	0	0	0
Realign	Tooele Army Depot	UT	0	0	0	0	0	0
	Net jobs for this Recommendation		**0**	**0**	**0**	**0**	**0**	**0**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
153	**Rock Island Arsenal, IL**	**Ind - 7**	$27.00	9 yrs	$16.20	($13.80)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Realign	Rock Island Arsenal	IL	0	-181	0	-181	-158	-339
Gainer	Anniston Army Depot	AL	0	119	0	119	88	207
Gainer	Letterkenny Army Depot	PA	0	27	0	27	14	41
	Net jobs for this Recommendation		**0**	**-35**	**0**	**-35**	**-56**	**-91**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
154	**Newport Chemical Depot, IN**	**Ind - 8**	$7.10	Immediate	($95.62)	($436.20)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Closure	Newport Chemical Depot	IN	-210	-81	-280	-571	-267	-838
Realign	Undistributed or Overseas Reductions	US	5	0	0	5	0	5
	Net jobs for this Recommendation		**-205**	**-81**	**-280**	**-566**	**-267**	**-833**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
155	**Kansas Army Ammunition Plant, KS**	**Ind - 9**	$25.20	2 yrs	($2.14)	($101.40)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Closure	Kansas Army Ammunition Plant	KS	0	-8	-159	-167	-108	-275
	Net jobs for this Recommendation		**0**	**-8**	**-159**	**-167**	**-108**	**-275**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
156	**Lima Tank Plant, OH**	**Ind - 10**	$0.20	Immediate	($5.85)	($22.30)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Realign	Lima Tank Plant	OH	0	0	0	0	0	0
	Net jobs for this Recommendation		**0**	**0**	**0**	**0**	**0**	**0**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
157	**Mississippi Army Ammunition Plant, MS**	**Ind - 11**	$32.40	7 yrs	$10.75	($38.60)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Closure	Mississippi Army Ammunition Plant	MS	0	-4	-50	-54	-35	-89
Realign	Undistributed or Overseas Reductions	US	0	1	0	1	0	1
	Net jobs for this Recommendation		**0**	**-3**	**-50**	**-53**	**-35**	**-88**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
158	**Hawthorne Army Depot, NV**	**Ind - 12**	$180.30	Immediate	($59.22)	($777.70)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Closure	Hawthorne Army Depot	NV	-74	-45	-80	-199	-125	-324
Realign	Tooele Army Depot	UT	0	0	0	0	0	0
Realign	Undistributed or Overseas Reductions	US	0	20	0	20	0	20
	Net jobs for this Recommendation		**-74**	**-25**	**-80**	**-179**	**-125**	**-304**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
159	**Watervliet Arsenal, NY**	**Ind - 13**	$63.70	18 yrs	$46.81	($5.20)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Realign	Watervliet Arsenal	NY	0	0	0	0	0	0
	Net jobs for this Recommendation		**0**	**0**	**0**	**0**	**0**	**0**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
160	**Umatilla Chemical Depot, OR**	**Ind - 14**	$15.50	Immediate	($89.06)	($681.10)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Closure	Umatilla Army Depot	OR	-127	-385	0	-512	-371	-883
	Net jobs for this Recommendation		**-127**	**-385**	**0**	**-512**	**-371**	**-883**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
161	**Lackland Air Force Base, TX**	**Ind - 15**	$10.20	3 yrs	$0.07	($28.00)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Realign	Lackland Air Force Base	TX	0	-177	0	-177	-198	-375
Gainer	Tobyhanna Army Depot	PA	0	138	0	138	96	234
	Net jobs for this Recommendation		**0**	**-39**	**0**	**-39**	**-102**	**-141**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
162	**Lone Star Army Ammunition Plant**	**Ind - 16**	$29.00	1 yr	$4.66	($164.20)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Closure	Lone Star Army Ammunition Plant	TX	-2	-18	-129	-149	-79	-228
	Net jobs for this Recommendation		**-2**	**-18**	**-129**	**-149**	**-79**	**-228**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
163	**Deseret Chemical Depot, UT**	**Ind - 17**	$4.40	Immediate	($65.05)	($356.40)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Closure	Deseret Chemical Depot	UT	-186	-62	0	-248	-142	-390
	Net jobs for this Recommendation		**-186**	**-62**	**0**	**-248**	**-142**	**-390**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
164	**Ship Intermediate Maintenance Activity Norfolk, VA**	**Ind - 18**	$10.60	1 yr	($26.82)	($104.30)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Realign	Naval Station Norfolk	VA	-217	-242	0	-459	-564	-1,023
Gainer	Naval Shipyard Norfolk	VA	164	200	0	364	449	813
	Net jobs for this Recommendation		**-53**	**-42**	**0**	**-95**	**-115**	**-210**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
165	**Fleet Readiness Centers **(Roll up)**	**Ind - 19**	$298.10	Immediate	($1,528.16)	($4,724.20)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Realign	Marine Corps Air Station Cherry Point	NC	0	-632	0	-632	-557	-1,189
Realign	Naval Air Station Fallon	NV	-7	0	0	-7	-5	-12
Realign	Naval Air Station Jacksonville	FL	-38	-180	0	-218	-294	-512
Realign	Naval Air Station Oceana	VA	-80	53	0	-27	-11	-38
Realign	Naval Air Station Patuxent River	MD	-8	8	0	0	3	3
Realign	Naval Air Station Willow Grove	PA	-139	-5	0	-144	-68	-212
Realign	Naval Air Weapons Station China Lake	CA	-44	-9	0	-53	-50	-103
Realign	Naval Base Coronado	CA	-71	-587	0	-658	-691	-1,349
Realign	Naval Base Ventura County	CA	-12	5	0	-7	-5	-12
Realign	Naval Station Norfolk	VA	-31	14	0	-17	-13	-30
Realign	Naval Support Activity Crane	IN	0	-152	0	-152	-68	-220
Gainer	Marine Corps Air Station Beaufort	SC	0	12	0	12	9	21
Gainer	Marine Corps Air Station Yuma	AZ	0	5	0	5	4	9
Gainer	Marine Corps Base Camp Lejeune	NC	0	15	0	15	9	24
Gainer	Marine Corps Base Camp Pendleton	CA	0	7	0	7	7	14
Gainer	Marine Corps Base Miramar	CA	0	28	0	28	30	58
Gainer	Naval Air Station Joint Reserve Base Ft. Worth	TX	0	5	0	5	5	10
Gainer	Naval Air Station Lemoore	CA	5	35	0	40	32	72
Gainer	Naval Air Station New Orleans	LA	0	2	0	2	2	4
Gainer	Naval Air Station Whidbey Island	WA	-34	173	0	139	162	301
Gainer	Naval Station Mayport	FL	-6	11	0	5	9	14
	Net jobs for this Recommendation		**-465**	**-1,192**	**0**	**-1,657**	**-1,490**	**-3,147**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
166	**Naval Shipyard Detachments**	**Ind - 26**	$12.50	4 yrs	$0.95	($20.70)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Realign	Naval Shipyard Puget Sound-Boston Detachment	MA	0	-108	0	-108	-105	-213
Realign	Naval Station Annapolis	MD	0	-13	0	-13	-12	-25
Realign	Navy Philadelphia Business Center	PA	0	-63	0	-63	-51	-114
Gainer	Naval Shipyard Norfolk	VA	0	73	0	73	101	174
Gainer	Naval Station Bremerton	WA	0	103	0	103	108	211
	Net jobs for this Recommendation		**0**	**-8**	**0**	**-8**	**41**	**33**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
167	**Defense intelligence Agency**	**Int - 3**	$96.70	8 yrs	$48.78	($52.80)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Realign	Bolling Air Force Base	DC	0	0	0	0	0	0
Realign	Crystal City Lease, VA	VA	0	0	0	0	0	0
	Net jobs for this Recommendation		**0**	**0**	**0**	**0**	**0**	**0**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
168	**National Geospatial Intelligence Agency**	**Int - 4**	$1,117.30	8 yrs	$796.70	($535.10)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Closure	Leased Space - DC	DC	0	0	0	0	0	0
Closure	Leased Space - MD	MD	-97	-1,770	-1,233	-3,100	-2,219	-5,319
Closure	Leased Space - VA	VA	0	0	0	0	0	0
Gainer	Fort Belvoir	VA	0	0	0	0	0	0
	Net jobs for this Recommendation		**-97**	**-1,770**	**-1,233**	**-3,100**	**-2,219**	**-5,319**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
169	**Walter Reed National Military Medical Center, Bethesda, MD**	**Med - 4**	$988.80	10 yrs	$724.20	($301.20)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Realign	Undistributed or Overseas Reductions	US	13	47	0	60	0	60
Realign	Walter Reed Army Medical Center	DC	-2,679	-2,388	-750	-5,817	-3,980	-9,797
Gainer	Aberdeen Proving Ground	MD	12	13	44	69	59	128
Gainer	Dover Air Force Base	DE	112	128	0	240	244	484
Gainer	Fort Belvoir	VA	1,258	992	0	2,250	1,538	3,788
Gainer	Fort Detrick	MD	63	17	88	168	127	295
Gainer	Fort Sam Houston	TX	96	51	63	210	187	397
Gainer	National Naval Medical Center Bethesda	MD	839	109	0	948	689	1,637
	Net jobs for this Recommendation		**-286**	**-1,031**	**-555**	**-1,872**	**-1,136**	**-3,008**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
170	**Brooks City Base, TX**	**Med - 6**	$325.30	2 yrs	$45.93	($940.70)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Closure	Brooks City-Base	TX	-1,297	-1,268	-358	-2,923	-2,799	-5,722
Realign	Holloman Air Force Base	NM	-17	0	0	-17	-11	-28
Gainer	Aberdeen Proving Ground	MD	35	26	27	88	73	161
Gainer	Fort Sam Houston	TX	10	17	13	40	37	77
Gainer	Lackland Air Force Base	TX	220	361	127	708	690	1,398
Gainer	Randolph Air Force Base	TX	1	77	0	78	86	164
Gainer	Wright-Patterson Air Force Base	OH	579	409	69	1,057	852	1,909
	Net jobs for this Recommendation		**-469**	**-378**	**-122**	**-969**	**-1,072**	**-2,041**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
171	**McChord Air Force Base, WA**	**Med - 9**	$1.10	Immediate	($55.12)	($164.40)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Realign	McChord Air Force Base	WA	-156	-29	-7	-192	-153	-345
Gainer	Fort Lewis	WA	124	13	0	137	106	243
	Net jobs for this Recommendation		**-32**	**-16**	**-7**	**-55**	**-47**	**-102**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
172	**San Antonio Regional Medical Center, TX**	**Med - 10**	$1,040.90	10 yrs	$826.72	($476.20)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Realign	Lackland Air Force Base	TX	-1,849	-808	-243	-2,900	-2,655	-5,555
Realign	Naval Medical Center Portsmouth	VA	-463	-25	-1	-489	-522	-1,011
Realign	Naval Medical Center San Diego	CA	-1,596	-33	-1	-1,630	-1,469	-3,099
Realign	Naval Station Great Lakes	IL	-1,868	-58	0	-1,926	-2,445	-4,371
Realign	Sheppard Air Force Base	TX	-2,224	-154	0	-2,378	-1,583	-3,961
Gainer	Fort Sam Houston	TX	7,428	534	0	7,962	6,839	14,801
	Net jobs for this Recommendation		**-572**	**-544**	**-245**	**-1,361**	**-1,835**	**-3,196**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
173	**Convert Inpatient Services to Clinics**	**Med - 12**	$12.90	Immediate	($250.88)	($818.10)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Realign	Andrews Air Force Base	MD	-126	-34	0	-160	-103	-263
Realign	Fort Eustis	VA	-10	-24	0	-34	-43	-77
Realign	Fort Knox	KY	-34	-51	-142	-227	-146	-373
Realign	Keesler Air Force Base	MS	-181	-31	-190	-402	-247	-649
Realign	MacDill Air Force Base	FL	-18	-1	0	-19	-16	-35
Realign	Marine Corps Air Station Cherry Point	NC	-16	-22	-20	-58	-42	-100
Realign	Naval Station Great Lakes	IL	-70	-45	0	-115	-175	-290
Realign	Scott Air Force Base	IL	-62	-15	0	-77	-66	-143
Realign	United States Air Force Academy	CO	-30	-9	-1	-40	-31	-71
Gainer	Fort Carson	CO	26	7	0	33	26	59
	Net jobs for this Recommendation		**-521**	**-225**	**-353**	**-1,099**	**-843**	**-1,942**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
174	**Joint Centers of Excellence for Chemical, Biologist, and Medical Research and Development and Acquisitions**	**Med - 15**	$73.90	7 yrs	$45.93	($46.00)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Realign	Bailey's Crossroads, VA	VA	-9	-36	-44	-89	-61	-150
Realign	Bethesda/Chevy Chase	MD	-5	-2	0	-7	-3	-10
Realign	Fort Belvoir	VA	-9	-47	-11	-67	-47	-114
Realign	Leased Space - MD	MD	-16	-35	0	-51	-37	-88
Realign	Naval Air Station Pensacola	FL	-22	-12	-6	-40	-53	-93
Realign	Naval Station Great Lakes	IL	-67	-21	-11	-99	-149	-248
Realign	Naval Support Activity Crane	IN	0	-57	-11	-68	-30	-98
Realign	Naval Surface Warfare Center Dahlgren	VA	0	-131	-17	-148	-172	-320
Realign	Potomac Annex	DC	-4	-5	-3	-12	-6	-18
Realign	Tyndall Air Force Base	FL	-15	-19	0	-34	-34	-68
Gainer	Aberdeen Proving Ground	MD	33	256	83	372	343	715
Gainer	Fort Detrick	MD	13	26	-132	-93	285	-112
Gainer	Fort Sam Houston	TX	61	20	16	97	85	182
Gainer	Walter Reed Army Medical Center	DC	11	15	128	154	101	255
Gainer	Wright-Patterson Air Force Base	OH	22	11	6	39	30	69
	Net jobs for this Recommendation		**-7**	**-37**	**-2**	**-46**	**252**	**-98**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
175	**Commodity Management Privatization**	**S&S - 5**	$6.40	Immediate	($333.75)	($735.90)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Realign	Anniston Army Depot	AL	0	-1	0	-1	0	-1
Realign	Defense Distribution Depot San Joaquin	CA	0	-31	0	-31	-20	-51
Realign	Defense Distribution Depot Susquehanna	PA	0	-15	0	-15	-13	-28
Realign	Defense Supply Center Richmond	VA	0	-32	0	-32	-24	-56
Realign	Detroit Arsenal	MI	0	-30	0	-30	-18	-48
Realign	Naval Station Bremerton	WA	0	-1	0	-1	-1	-2
Realign	Naval Station Norfolk	VA	0	-7	0	-7	-9	-16
Realign	Naval Station Pearl Harbor	HI	0	-1	0	-1	-1	-2
Realign	Naval Support Activity Mechanicsburg	PA	0	-1	0	-1	0	-1
Realign	Tinker Air Force Base	OK	0	-1	0	-1	-1	-2
Gainer	Defense Supply Center Columbus	OH	0	4	0	4	3	7
Gainer	Hill Air Force Base	UT	0	4	0	0	0	
	Net jobs for this Recommendation		**0**	**-112**	**0**	**-116**	**-84**	**-200**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
176	**Depot-level Reparable Procurement Management Consolidation**	**S&S - 7**	$127.00	Immediate	($369.79)	($1,889.60)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Realign	Fort Huachuca	AZ	0	-212	0	-212	-158	-370
Realign	Hill Air Force Base	UT	0	-47	0	-47	-45	-92
Realign	Lackland Air Force Base	TX	-97	-196	0	-293	-301	-594
Realign	Marine Corps Logistics Base Albany	GA	0	-7	0	-7	-5	-12
Realign	Natick Soldier Systems Center	MA	0	-18	0	-18	-12	-30
Realign	Naval Support Activity Mechanicsburg	PA	0	-10	0	-10	-9	-19
Realign	Redstone Arsenal	AL	0	-71	0	-71	-54	-125
Realign	Rock Island Arsenal	IL	0	-740	0	-740	-647	-1,387
Realign	Tinker Air Force Base	OK	0	-38	0	-38	-48	-86
Gainer	Aberdeen Proving Ground	MD	0	228	0	228	218	446
Gainer	Defense Supply Center Columbus	OH	0	152	0	152	124	276
Gainer	Defense Supply Center Richmond	VA	0	85	0	85	65	150
Gainer	Detroit Arsenal	MI	0	600	0	600	377	977
Gainer	Fort Belvoir	VA	0	7	0	7	5	12
Gainer	Robins Air Force Base	GA	87	143	0	230	150	380
	Net jobs for this Recommendation		**-10**	**-124**	**0**	**-134**	**-340**	**-474**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
177	**Supply, Storage, and Distribution Management Reconfiguration**	**S&S - 13**	$192.70	Immediate	($1,047.33)	($2,925.80)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Realign	Anniston Army Depot	AL	0	-90	0	-90	-66	-156
Realign	Corpus Christi Army Depot	TX	0	-92	0	-92	-132	-224
Realign	Defense Supply Center Columbus	OH	-2	-19	0	-21	-15	-36
Realign	Defense Supply Center Richmond	VA	0	-47	0	-47	-36	-83
Realign	Hill Air Force Base	UT	-1	-63	0	-64	-61	-125
Realign	Marine Corps Air Station Cherry Point	NC	0	-10	0	-10	-8	-18
Realign	Marine Corps Logistics Base Albany	GA	-2	-38	0	-40	-30	-70
Realign	Marine Corps Logistics Base Barstow	CA	-3	-7	0	-10	-9	-19
Realign	Naval Air Station Jacksonville	FL	0	-29	0	-29	-40	-69
Realign	Naval Station Bremerton	WA	0	-59	0	-59	-62	-121
Realign	Naval Station Norfolk	VA	-1	-306	0	-307	-426	-733
Realign	Naval Station San Diego	CA	-1	-2	0	-3	-2	-5
Realign	Robins Air Force Base	GA	0	-9	785	776	464	1,240
Realign	Tobyhanna Army Depot	PA	-1	-85	0	-86	-59	-145
Gainer	Tinker Air Force Base	OK	0	33	0	33	41	74
	Net jobs for this Recommendation		**-11**	**-823**	**785**	**-49**	**-441**	**-490**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
178	**Co-locate Extramural Research Program Managers**	**Tech - 5**	$153.50	2 yrs	($107.12)	($572.70)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Realign	Army Research Office Durham	NC	-1	-113	0	-114	-66	-180
Realign	Ballston Lease, VA	VA	-23	-111	0	-134	-97	-231
Realign	Center for Naval Research	VA	-25	-313	0	-338	-252	-590
Realign	Fort Belvoir	VA	-76	-132	0	-208	-147	-355
Realign	Leased Space - VA	VA	-18	-182	0	-200	-148	-348
Gainer	National Naval Medical Center Bethesda	MD	143	827	-29	941	839	1,780
	Net jobs for this Recommendation		**0**	**-24**	**-29**	**-53**	**129**	**76**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
179	**Consolidate Air and Space C4ISR Research, Development, Acquisition, Test & Evaluation**	**Tech - 6**	$254.40	8 yrs	$115.25	($238.00)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Realign	Eglin Air Force Base	FL	-28	-50	0	-78	-61	-139
Realign	Lackland Air Force Base	TX	-12	-42	0	-54	-57	-111
Realign	Maxwell Air Force Base	AL	-724	-549	0	-1,273	-914	-2,187
Realign	Wright-Patterson Air Force Base	OH	-62	-542	0	-604	-506	-1,110
Gainer	Edwards Air Force Base	CA	23	42	0	65	74	139
Gainer	Hanscom Air Force Base	MA	559	824	0	1,383	841	2,224
	Net jobs for this Recommendation		**-244**	**-317**	**0**	**-561**	**-623**	**-1,184**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
180	**Consolidate Ground Vehicle Development & Acquisition in a Joint Center**	**Tech - 7**	$3.80	2 yrs	$1.90	($17.10)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Realign	Redstone Arsenal	AL	-4	-73	0	-77	-57	-134
Realign	U.S. Marine Corps Direct Reporting Program Manager Advanced Amphibious Assault	VA	0	-32	0	-32	-24	-56
Gainer	Detroit Arsenal	MI	3	103	0	106	64	170
	Net jobs for this Recommendation		**-1**	**-2**	**0**	**-3**	**-17**	**-20**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
181	**Consolidate Maritime C4ISR Research, Development & Acquisition, Test & Evaluation**	**Tech - 9**	$106.10	1 yr	($88.56)	($455.10)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Realign	Naval Air Station Jacksonville	FL	0	-34	0	-34	-47	-81
Realign	Naval Air Station Patuxent River	MD	-2	-32	0	-34	-43	-77
Realign	Naval Air Station Pensacola	FL	0	-102	0	-102	-176	-278
Realign	Naval Base Ventura County	CA	-1	-102	-24	-127	-158	-285
Realign	Naval District Washington	DC	0	-172	0	-172	-130	-302
Realign	Naval Weapons Station Charleston	SC	-1	-27	-380	-408	-636	-1,044
Realign	Naval Weapons Station Yorktown	VA	0	-130	0	-130	-180	-310
Gainer	Naval Amphibious Base Little Creek	VA	10	27	0	37	47	84
Gainer	Naval Base Point Loma	CA	-11	26	-59	-44	-44	-88
Gainer	Naval Station Newport	RI	2	12	-16	-2	-3	-5
Gainer	Naval Station Norfolk	VA	-1	7	0	6	8	14
Gainer	Naval Surface Warfare Center Dahlgren	VA	0	13	144	157	102	259
	Net jobs for this Recommendation		**-4**	**-514**	**-335**	**-853**	**-1,260**	**-2,113**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
182	**Consolidate Navy Strategic Test and Evaluation**	**Tech - 12**	$86.40	7 yrs	$76.69	($61.40)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Realign	Patrick Air Force Base	FL	-136	-59	0	-195	-165	-360
Gainer	Submarine Base Kings Bay	GA	100	22	0	122	59	181
	Net jobs for this Recommendation		**-36**	**-37**	**0**	**-73**	**-106**	**-179**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
183	**Consolidate Sea Vehicle Development & Acquisition**	**Tech - 13**	$1.50	7 yrs	$0.14	($2.00)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Realign	Detroit Arsenal	MI	-4	-31	0	-35	-19	-54
Gainer	Naval District Washington	DC	4	24	0	28	20	48
Gainer	Naval Surface Weapons Station Carderock	MD	0	6	0	6	5	11
	Net jobs for this Recommendation		**0**	**-1**	**0**	**-1**	**6**	**5**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
184	**Create a Naval Integrated Weapons & Armaments Research, Development & Acquisition, Test and Evaluation Center**	**Tech - 15**	$358.10	7 yrs	$148.66	($433.40)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Realign	Naval Air Station Patuxent River	MD	0	-110	-148	-258	-285	-543
Realign	Naval Base Point Loma	CA	0	-47	0	-47	-50	-97
Realign	Naval Base Ventura County	CA	-220	-1,679	-351	-2,250	-2,760	-5,010
Realign	Naval Support Activity Crane	IN	0	-227	-31	-258	-117	-375
Realign	Naval Surface Warfare Center Dahlgren	VA	0	-133	-22	-155	-177	-332
Realign	Naval Surface Warfare Center Indian Head	MD	0	-52	0	-52	-39	-91
Realign	Naval Weapons Station Seal Beach	CA	0	-24	-21	-45	-31	-76
Realign	Naval Weapons Station Yorktown	VA	0	-49	-12	-61	-81	-142
Gainer	Naval Air Weapons Station China Lake	CA	187	1,961	493	2,641	3,168	5,809
	Net jobs for this Recommendation		**-33**	**-360**	**-92**	**-485**	**-372**	**-857**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
185	**Create an Air Integrated Weapons & Armaments Research, Development & Acquisition, Test & Evaluation Center**	**Tech - 18**	$2.70	2 yrs	($4.87)	($17.90)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Realign	Fort Belvoir	VA	-24	-41	0	-65	-46	-111
Realign	Hill Air Force Base	UT	-7	-26	0	-33	-31	-64
Gainer	Eglin Air Force Base	FL	26	57	0	83	65	148
	Net jobs for this Recommendation		**-5**	**-10**	**0**	**-15**	**-12**	**-27**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
186	**Create an Integrated Weapons & Armaments Specialty Site for Guns and Ammunition**	**Tech - 19**	$116.30	13 yrs	$81.24	($32.60)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Realign	Army Research Laboratory Adelphi	MD	0	-43	0	-43	-39	-82
Realign	Naval Air Weapons Station China Lake	CA	0	-5	0	-5	-6	-11
Realign	Naval Support Activity Crane	IN	0	-236	0	-236	-106	-342
Realign	Naval Surface Warfare Center Dahlgren	VA	0	-83	0	-83	-102	-185
Realign	Naval Surface Warfare Center Indian Head	MD	0	-43	0	-43	-32	-75
Realign	Naval Weapons Station Earle	NJ	0	-63	0	-63	-55	-118
Realign	Naval Weapons Station Fallbrook	CA	0	-118	0	-118	-126	-244
Realign	Navy Recruiting Command Louisville	KY	-6	-217	0	-223	-165	-388
Gainer	Picatinny Arsenal	NJ	5	688	0	693	565	1,258
	Net jobs for this Recommendation		**-1**	**-120**	**0**	**-121**	**-66**	**-187**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
187	**Defense Research Service-Led Laboratories**	**Tech - 22**	$164.60	4 yrs	$45.03	($357.30)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Closure	Air Force Research Lab, Mesa City	AZ	-42	-46	0	-88	-82	-170
Realign	Glenn Research Center	OH	0	-50	0	-50	-42	-92
Realign	Hanscom Air Force Base	MA	-60	-219	0	-279	-178	-457
Realign	Langley Air Force Base	VA	-4	-46	0	-50	-67	-117
Realign	Rome Laboratory	NY	-13	-124	0	-137	-122	-259
Realign	White Sands Missile Range	NM	-13	-165	0	-178	-189	-367
Gainer	Aberdeen Proving Ground	MD	14	214	0	228	215	443
Gainer	Kirtland Air Force Base	NM	41	162	0	203	200	403
Gainer	Wright-Patterson Air Force Base	OH	43	99	0	142	116	258
	Net jobs for this Recommendation		**-34**	**-175**	**0**	**-209**	**-149**	**-358**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
188	**Establish Centers for Fixed Wing Air Platform Research, Development & Acquisition, Test & Evaluation**	**Tech - 24**	$17.70	9 yrs	$7.91	($17.90)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Realign	Hill Air Force Base	UT	-6	-11	0	-17	-15	-32
Realign	Robins Air Force Base	GA	-9	-8	0	-17	-11	-28
Realign	Tinker Air Force Base	OK	-1	-12	0	-13	-15	-28
Gainer	Wright-Patterson Air Force Base	OH	15	31	0	46	37	83
	Net jobs for this Recommendation		**-1**	**0**	**0**	**-1**	**-4**	**-5**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
189	**Establish Centers for Rotary Wing Air Platform Development & Acquisition, Test & Evaluation**	**Tech - 26**	$49.40	26 yrs	$40.22	$11.80

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Realign	Fort Rucker	AL	-18	-102	0	-120	-121	-241
Realign	Naval Air Engineering Station Lakehurst	NJ	0	-13	0	-13	-11	-24
Realign	Robins Air Force Base	GA	0	-50	0	-50	-31	-81
Realign	Wright-Patterson Air Force Base	OH	-8	-51	0	-59	-49	-108
Gainer	Naval Air Station Patuxent River	MD	7	54	0	61	77	138
Gainer	Redstone Arsenal	AL	16	124	0	140	102	242
	Net jobs for this Recommendation		**-3**	**-38**	**0**	**-41**	**-33**	**-74**

Item #	DoD Recommendation	Recommendation	One-Time Cost ($M)	Payback	6-Yr Net ($M)	20-Yr NPV ($M)
190	**Navy Sensors, Electronic Warfare, and Electronics Research, Development & Acquisition, Test & Evaluation**	**Tech - 28**	$72.70	12 yrs	$50.87	($16.90)

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	**Total Dir.**	**Total InDir.**	Total Chngs
Realign	Naval Base Ventura County	CA	-11	-368	-100	-479	-595	-1,074
Gainer	Naval Air Weapons Station China Lake	CA	11	368	0	379	484	863
	Net jobs for this Recommendation		**0**	**0**	**-100**	**-100**	**-111**	**-211**

APPENDIX L

BASES ADDED BY THE COMMISSION FOR FURTHER CONSIDERATION, 2005

Recommendations initially considered for addition to Secretary's list:	**12**
Recommendations formally added by Commission for consideration:	**8**
Recommendations added and approved by Commission in some form:	**7**

APPROVED FOR THE COMMISSION'S FURTHER CONSIDERATION

RECOMMENDATION #: 191

NAME OF RECOMMENDATION: Naval Air Station Brunswick, Maine

SITES WITHIN RECOMMENDATION: One

DOD RECOMMENDATION: Realign NAS Brunswick, Maine

COMMISSION PROPOSED RECOMMENDATION: *Close NAS Brunswick, ME. Relocate aircraft, personnel, equipment and support to Naval Air Station Jacksonville, FL.*

JULY 19 VOTE RESULT: 8 Yays, 1 Nay, 0 Recusals

FINAL COMMISSION DECISION: Approve *(Close) (See Appendix Q, Section 65 (DON 18) for full text of recommendation)*

AUGUST VOTE RESULT: 7 Yays, 2 Nays, 0 Recusals

RECOMMENDATION #: 192

NAME OF RECOMMENDATION: Navy Broadway Complex, San Diego, California

SITES WITHIN RECOMMENDATION: One

DOD RECOMMENDATION: None

COMMISSION PROPOSED RECOMMENDATION: *Close Navy Broadway Complex, San Diego, CA. Relocate Navy activities into excess administrative space on more secure Navy installations in San Diego.*

JULY 19 VOTE RESULT: 8 Yays, 1 Nay, 0 Recusals

FINAL COMMISSION DECISION: Approve *(amended) (See Appendix Q, Section 192, for full text of recommendation)*

AUGUST VOTE RESULT: 9 Yays

RECOMMENDATION #: 193

NAME OF RECOMMENDATION: Naval Air Station Oceana, Virginia

SITES WITHIN RECOMMENDATION: One

DOD RECOMMENDATION: None

COMMISSION PROPOSED RECOMMENDATION: *Close Naval Air Station Oceana, VA. Transfer all squadrons, personnel, equipment and support to a suitable alternative site determined by the Navy.*

JULY 19 VOTE RESULT: 7 Yays, 1 Nay, 1 Recusal

FINAL COMMISSION DECISION: Approve *(amended) (See Appendix Q, Section 193, for full text of recommendation)*

AUGUST VOTE RESULT: 7 Yays, 0 Nays, 2 Recusals

RECOMMENDATION #: 194

NAME OF RECOMMENDATION: Pope Air Force Base, North Carolina

SITES WITHIN RECOMMENDATION: One

DOD RECOMMENDATION: Realign Pope AFB, North Carolina

COMMISSION PROPOSED RECOMMENDATION: *Realign Pope AFB, NC* [increase the extent of realignment beyond the original DoD recommendation].

JULY 19 VOTE RESULT: 7 Yays, 2 Nays

FINAL COMMISSION DECISION: Not approved

AUGUST VOTE RESULT: N/A *(never voted or considered)*

RECOMMENDATION #: 195

NAME OF RECOMMENDATION: Galena Forward Operating Location (FOL), Alaska

SITES WITHIN RECOMMENDATION: One

DOD RECOMMENDATION: None

COMMISSION PROPOSED RECOMMENDATION: *Close Galena FOL, Alaska*

JULY 19 VOTE RESULT: 9 Yays

FINAL COMMISSION DECISION: Approve *(close) (See Appendix Q, Section 195, for full text of recommendation)*

AUGUST VOTE RESULT: 9 Yays

RECOMMENDATION #: 196

NAME OF RECOMMENDATION: Defense Financing and Accounting Service (DFAS)

SITES WITHIN RECOMMENDATION: Three

DOD RECOMMENDATION: Close all except three DFAS sites (Denver, CO; Columbus, OH; and Indianapolis, IN), and distribute remaining DFAS workload to the three remaining sites.

COMMISSION PROPOSED RECOMMENDATION: *Close or realign DFAS Denver, CO. Close or realign DFAS Columbus, OH. Close or realign DFAS Indianapolis, IN.* [to allow for comparisons between all DFAS sites under consideration]

JULY 19 VOTE RESULT: 9 Yays

FINAL COMMISSION DECISION: Approve *(amended to close DFAS Denver, CO) (See Appendix Q, Section 145 (H&SA 37) for full text of recommendation)*

AUGUST VOTE RESULT: 7 Yays, 0 Nays, 2 Recusals

RECOMMENDATION #: 197

NAME OF RECOMMENDATION: Professional Development Education

SITES WITHIN RECOMMENDATION: Three

DOD RECOMMENDATION: None

COMMISSION PROPOSED RECOMMENDATION: *Realign Naval Postgraduate School, Monterey, CA. Realign Air Force Institute of Technology, Wright-Patterson AFB, OH. Realign Defense Language Institute, Monterey, CA.*

JULY 19 VOTE RESULT: 8 Yays, 0 Nay, 1 Recusal

FINAL COMMISSION DECISION: Approve *(amended) (See Appendix Q, Section 197, for full text of recommendation)*

AUGUST VOTE RESULT: 9 Yays

RECOMMENDATION #: 198

NAME OF RECOMMENDATION: Joint Medical Command Headquarters

SITES WITHIN RECOMMENDATION: Four

DOD RECOMMENDATION: None

COMMISSION PROPOSED RECOMMENDATION: *Close Navy Bureau of Medicine, Potomac Annex, DC. Realign Air Force Surgeon General, Bolling Air Force Base, DC, and Leased Space, VA. Realign TRICARE Management Activity, Army Office of the Surgeon General and OSD Health Affairs Leased Space, VA.*

JULY 19 VOTE RESULT: 8 Yays, 0 Nay, 1 Recusal

FINAL COMMISSION DECISION: Approved *(See Appendix Q, Section 198, for full text of recommendation)*

AUGUST VOTE RESULT: 8 Yays, 0 Nays, 1 Recusal

NAME OF RECOMMENDATION: Marine Corps Recruiting Depot, San Diego, California

SITES WITHIN RECOMMENDATION: One

DOD RECOMMENDATION: None

COMMISSION PROPOSED RECOMMENDATION: *Close MCRD San Diego, CA. Consolidate Marine Corps recruit training at MCRD Parris Island, SC.*

JULY 19 VOTE RESULT: 2 Yays, 6 Nays, 1 Recusal

NAME OF RECOMMENDATION: Naval Ship Yard Pearl Harbor, Hawaii

SITES WITHIN RECOMMENDATION: One

DOD RECOMMENDATION: None

COMMISSION PROPOSED RECOMMENDATION: *Realign Naval Shipyard & Intermediate Maintenance Facility Pearl Harbor, HI.*

JULY 19 VOTE RESULT: 2 Yays, 6 Nays, 1 Recusal

NAME OF RECOMMENDATION: Moody Air Force Base, Georgia

SITES WITHIN RECOMMENDATION: One

DOD RECOMMENDATION: Gainer

COMMISSION PROPOSED RECOMMENDATION: *Realign Moody AFB,* GA [with intent to relocate possible Master Jet Base mission from NAS Oceana, Virginia to Moody AFB]

JULY 19 VOTE RESULT: 1 Yay, 7 Nays, 1 Recusal

NAME OF RECOMMENDATION: Grand Forks Air Force Base, North Dakota

SITES WITHIN RECOMMENDATION: One

DOD RECOMMENDATION: Realign Grand Forks AFB, North Dakota.

COMMISSION PROPOSED RECOMMENDATION: *Close Grand Forks AFB, ND.*

JULY 19 VOTE RESULT: 3 Yays, 6 Nays

Appendix M

COBRA Analysis of Commission Final Recommendations

All dollar figures are in millions. Savings shown are in (parentheses).

			DoD Baseline					Commission Approved				
SECTION	RECOMMENDATION	DOD PAGE	ONETIME COSTS	PAYBACK PERIOD	6-YEAR NET	ANNUAL RECURRING	20-YEAR NPV	ONETIME COSTS	PAYBACK PERIOD	6-YEAR NET	ANNUAL RECURRING	20-YEAR NPV
1	Fort Wainwright, AK	Army-5	$ 0.05	2	$(0.19)	$(0.05)	$(0.70)	$0.05	2	$(0.19)	$(0.05)	$(0.70)
2	Fort Gillem, GA	Army-6	$56.80	1	$(85.46)	$(35.30)	$(421.50)	$56.80	1	$(85.46)	$(35.30)	$(421.50)
3	Fort McPherson, GA	Army-8	$197.80	2	$(111.39)	$(82.09)	$(895.20)	$214.54	2	$(94.60)	$(82.09)	$(878.65)
4	Fort Bragg, NC	Army-10	$334.84	Never	$446.12	$23.78	$639.16	$334.84	Never	$446.12	$23.78	$639.16
5	Fort Monmouth, NJ	Army-11	$822.30	6	$395.61	$(143.69)	$(1,025.80)	$780.43	5	$346.60	$(146.00)	$(1,093.41)
6	Fort Hood, TX	Army-15	$435.80	Never	$579.49	$45.27	$980.40	$435.80	Never	$579.49	$45.27	$980.40
7	Red River Army Depot	Army-16	$456.20	4	$216.64	$(76.48)	$(539.00)	$150.89	5	$31.55	$(22.54)	$(187.65)
8	Fort Monroe, VA	Army-19	$72.40	1	$(146.96)	$(56.85)	$(686.60)	$72.40	1	$(146.96)	$(56.85)	$(686.60)
9	Maneuver Training	Army-20	$773.10	5	$244.05	$(123.34)	$(948.10)	$773.10	5	$244.05	$(123.34)	$(948.10)
10	Operational Army (IGPBS)	Army-22	$3,946.00	Never	$5,229.01	$294.68	$7,846.70	$3,946.00	Never	$5,229.01	$294.68	$7,846.70
11	RC Transformation, AL	Army-25	$109.20	6	$31.09	$(17.77)	$(140.30)	$109.20	6	$31.09	$(17.77)	$(140.30)
12	RC Transformation, AZ	Army-28	$31.10	5	$5.32	$(5.93)	$(51.70)	$31.10	5	$5.32	$(5.93)	$(51.70)
13	RC Transformation, AR	Army-30	$118.90	31	$97.58	$(5.79)	$38.20	$118.90	31	$97.58	$(5.79)	$38.20
14	RC Transformation, CA	Army-33	$78.70	10	$41.34	$(8.94)	$(46.00)	$78.70	10	$41.34	$(8.94)	$(46.00)
15	RC Transformation, CT	Army-35	$128.60	36	$107.03	$(5.77)	$47.50	$128.60	36	$107.03	$(5.77)	$47.50
16	RC Transformation, DE	Army-37	$13.60	19	$9.80	$(0.89)	$0.90	$13.60	19	$9.80	$(0.89)	$0.90
17	RC Transformation, GA	Army-39	$21.40	5	$3.51	$(5.03)	$(44.80)	$21.40	5	$3.51	$(5.03)	$(44.80)

			DoD Baseline					Commission Approved				
SECTION	RECOMMENDATION	DOD PAGE	ONETIME COSTS	PAYBACK PERIOD	6-YEAR NET	ANNUAL RECURRING	20-YEAR NPV	ONETIME COSTS	PAYBACK PERIOD	6-YEAR NET	ANNUAL RECURRING	20-YEAR NPV
18	RC Transformation, HI	Army-40	$56.60	7	$26.35	$(9.15)	$(62.40)	$56.60	7	$26.35	$(9.15)	$(62.40)
19	RC Transformation, IL	Army-42	$42.60	14	$28.10	$(3.49)	$(6.50)	$42.60	14	$28.10	$(3.49)	$(6.50)
20	RC Transformation, IN	Army-44	$47.60	22	$33.68	$(2.74)	$6.10	$47.60	22	$33.68	$(2.74)	$6.10
21	RC Transformation, IA	Army-46	$68.90	3	$(16.54)	$(19.40)	$(201.70)	$68.90	3	$(16.54)	$(19.40)	$(201.70)
22	RC Transformation, KY	Army-48	$25.30	6	$6.89	$(4.25)	$(34.10)	$25.30	6	$6.89	$(4.25)	$(34.10)
23	RC Transformation, LA	Army-50	$30.70	2	$(17.67)	$(13.62)	$(147.60)	$30.70	2	$(17.67)	$(13.62)	$(147.60)
24	RC Transformation, MD	Army-52	$6.30	3	$(1.37)	$(1.72)	$(17.80)	$6.30	3	$(1.37)	$(1.72)	$(17.80)
25	RC Transformation, MA	Army-54	$85.50	100	$79.73	$(1.69)	$60.40	$85.50	100	$79.73	$(1.69)	$60.40
26	RC Transformation, MI	Army-55	$7.90	3	$(1.44)	$(2.11)	$(21.60)	$7.90	3	$(1.44)	$(2.11)	$(21.60)
27	RC Transformation, MN	Army-57	$17.30	Never	$17.77	$0.01	$17.10	$17.30	Never	$17.77	$0.01	$17.10
28	RC Transformation, MO	Army-58	$28.60	3	$0.90	$(6.41)	$(61.00)	$28.60	3	$0.90	$(6.41)	$(61.00)
29	RC Transformation, MT	Army-60	$26.00	23	$19.75	$(1.53)	$4.30	$26.00	23	$19.75	$(1.53)	$4.30
30	RC Transformation, NE	Army-62	$33.10	5	$6.03	$(6.21)	$(53.70)	$33.10	5	$6.03	$(6.21)	$(53.70)
31	RC Transformation, NH	Army-65	$54.20	26	$44.57	$(3.12)	$12.90	$54.20	26	$44.57	$(3.12)	$12.90
32	RC Transformation, NJ	Army-66	$15.10	5	$2.03	$(2.99)	$(26.60)	$15.10	5	$2.03	$(2.99)	$(26.60)
33	RC Transformation, NM	Army-68	$17.90	6	$4.64	$(3.03)	$(24.60)	$17.90	6	$4.64	$(3.03)	$(24.60)
34	RC Transformation, NY	Army-69	$103.80	47	$88.49	$(4.02)	$46.50	$103.80	47	$88.49	$(4.02)	$46.50
35	RC Transformation, NC	Army-72	$9.20	2	$(5.11)	$(2.64)	$(30.20)	$9.20	2	$(5.11)	$(2.64)	$(30.20)
36	RC Transformation, ND	Army-73	$7.90	Never	$8.11	$0.02	$8.00	$7.90	Never	$8.11	$0.02	$8.00
37	RC Transformation, OH	Army-75	$134.80	18	$93.62	$(9.25)	$1.30	$134.80	18	$93.62	$(9.25)	$1.30
38	RC Transformation, OK	Army-77	$168.70	11	$98.56	$(16.53)	$(63.80)	$168.70	11	$98.56	$(16.53)	$(63.80)
39	RC Transformation, OR	Army-80	$24.10	100	$23.49	$(0.29)	$19.80	$24.10	100	$23.49	$(0.29)	$19.80
40	RC Transformation, PA	Army-82	$142.70	10	$81.06	$(14.19)	$(58.40)	$142.70	10	$81.06	$(14.19)	$(58.40)
41	RC Transformation, PR	Army-85	$87.00	15	$64.01	$(7.31)	$(8.60)	$87.00	15	$64.01	$(7.31)	$(8.60)
42	RC Transformation, RI	Army-87	$32.40	6	$9.44	$(4.63)	$(35.30)	$32.40	6	$9.44	$(4.63)	$(35.30)
43	RC Transformation, TN	Army-89	$36.90	18	$28.17	$(2.70)	$1.10	$36.90	18	$28.17	$(2.70)	$1.10

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44	RC Transformation, TX	Army-91	$375.60	12	$220.58	$(36.04)	$(133.20)	$375.60	12	$220.58	$(36.04)	$(133.20)
45	RC Transformation, VT	Army-95	$61.40	100	$57.17	$(1.39)	$41.70	$61.40	100	$57.17	$(1.39)	$41.70
46	RC Transformation, WA	Army-97	$61.20	9	$33.63	$(8.19)	$(46.10)	$61.20	9	$33.63	$(8.19)	$(46.10)
47	RC Transformation, WV	Army-99	$29.50	3	$(4.17)	$(7.62)	$(77.00)	$29.50	3	$(4.17)	$(7.62)	$(77.00)
48	RC Transformation, WI	Army-102	$10.70	Immediate	$(37.67)	$(10.81)	$(139.70)	$10.70	Immediate	$(37.67)	$(10.81)	$(139.70)
49	RC Transformation, WY	Army-103	$72.40	21	$53.80	$(4.46)	$9.00	$72.40	21	$53.80	$(4.46)	$9.00
50	Single Drill Sergeant	Army-105	$1.84	1	$(7.57)	$(2.51)	$(31.35)	$1.84	1	$(7.57)	$(2.51)	$(31.35)
51	U.S. Army Garrison, MI	Army-106	$9.50	Immediate	$(91.39)	$(18.05)	$(260.90)	$9.50	Immediate	$(91.39)	$(18.05)	$(260.90)
52	USAR Command and Control New England	Army-107	$96.10	13	$61.19	$(8.42)	$(21.80)	$96.10	13	$61.19	$(8.42)	$(21.80)
53	USAR Command and Control Northeast	Army-109	$171.20	5	$44.32	$(35.90)	$(302.10)	$171.20	5	$44.32	$(35.90)	$(302.10)
54	USAR Command and Control Northwest	Army-112	$80.40	9	$43.37	$(11.09)	$(65.00)	$80.40	9	$43.37	$(11.09)	$(65.00)
55	USAR Command and Control Southeast	Army-115	$29.90	16	$22.54	$(2.40)	$(1.50)	$29.90	16	$22.54	$(2.40)	$(1.50)
56	USAR Command and Control Southwest	Army-117	$55.50	23	$44.13	$(3.38)	$9.80	$55.50	23	$44.13	$(3.38)	$9.80
57	Marine Corps Logistics Base, Barstow, CA	DoN-6	$26.00	Immediate	$(56.49)	$(18.40)	$(230.60)	$26.00	Immediate	$(56.49)	$(18.40)	$(230.60)
58	Naval Support Activity Corona, CA	DoN-7	$91.46	22	$74.26	$(5.33)	$16.76	(Recommendation rejected by Commission. No COBRA data to report)				
59	Naval Weapons Station Seal Beach Detachment, Concord, CA	DoN-9	$14.00	1	$(43.24)	$(16.39)	$(199.70)	$14.00	1	$(43.24)	$(16.39)	$(199.70)
60	Submarine Base New London, CT	DoN-10	$679.64	3	$345.44	$(192.77)	$(1,576.36)	$5.50	1	$(14.30)	$(4.40)	$(55.50)
61	Officer Training Command, Pensacola, FL	DoN-12	$3.60	4	$(1.38)	$(0.91)	$(10.00)	$4.10	6	$(0.16)	$(0.79)	$(7.61)

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62	Naval Air Station Atlanta, GA	DoN-13	$40.41	Immediate	$(128.70)	$(33.72)	$(445.98)	$40.41	Immediate	$(128.70)	$(33.72)	$(445.98)
63	Navy Supply Corps School Athens, GA	DoN-14	$23.80	7	$13.56	$(3.54)	$(21.80)	$23.79	18	$18.17	$(1.60)	$1.36
64	Naval Support Activity New Orleans, LA	DoN-15	$164.60	3	$86.12	$(36.50)	$(276.40)	$46.15	Immediate	$(45.69)	$(35.32)	$(387.69)
65	Naval Air Station Brunswick, ME	DoN-18	$147.20	4	$112.62	$(34.87)	$(238.80)	$193.12	2	$77.00	$(88.68)	$(797.86)
66	Marine Corps Support Activity Kansas City, MO	DoN-19	$23.28	3	$8.03	$(5.83)	$(49.83)	$8.19	Immediate	$(7.88)	$(6.09)	$(67.00)
67	Naval Station Pascagoula, MS	DoN-20	$17.90	Immediate	$(220.02)	$(47.43)	$(665.70)	$17.90	Immediate	$(220.02)	$(47.43)	$(665.70)
68	Naval Air Station Joint Reserve Base Willow Grove, PA, and Cambria Regional Airport, Johnston, PA	DoN-21	$126.30	2	$(134.73)	$(60.65)	$(710.50)	$239.50	2	$(51.70)	$(73.90)	$(757.80)
69	Naval Shipyard Portsmouth, Kittery, ME		$448.40	4	$(21.42)	$(128.57)	$(1,262.40)	(Recommendation rejected by Commission. No COBRA data to report)				
70	Naval Station Newport, RI	DoN-25	$11.80	13	$8.33	$(1.02)	$(2.10)	$11.80	13	$8.33	$(1.02)	$(2.10)
71	Naval Station Ingleside, Texas and Naval Air Station Corpus Christi, TX	DoN-26	$177.05	3	$(44.33)	$(59.52)	$(614.20)	$177.05	3	$(44.33)	$(59.52)	$(614.20)
72	Engineering Field Division/Activity	DoN-28	$37.90	4	$9.06	$(9.33)	$(81.80)	$37.90	4	$9.06	$(9.33)	$(81.80)
73	Navy and Marine Corps Reserve Centers **(Roll up)	DoN-29	$62.37	6	$17.09	$(9.75)	$(76.80)	$62.37	6	$17.09	$(9.75)	$(76.80)
74	Navy Recruiting Districts	DoN-34	$2.40	Immediate	$(78.27)	$(14.53)	$(214.50)	$2.40	Immediate	$(78.27)	$(14.53)	$(214.50)
75	Navy Regions	DoN-35	$3.20	1	$(8.88)	$(2.72)	$(34.60)	$3.20	1	$(8.88)	$(2.72)	$(34.60)
76	Navy Reserve Centers** (Roll up)	DoN-37	$2.55	1	$(87.02)	$(15.93)	$(236.60)	$2.55	1	$(87.02)	$(15.93)	$(236.60)

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77	Navy Reserve Readiness Commands	DoN-44	$2.60	Immediate	$(30.94)	$(6.47)	$(91.70)	$2.60	Immediate	$(30.94)	$(6.47)	$(91.70)
78	Birmingham International Airport Air Guard Station, AL	Air Force-5	$11.00	18	$7.69	$(0.82)	$(0.50)	(Recommendation rejected by Commission. No COBRA data to report)				
79	Eielson Air Force Base, AK, Moody Air Force Base, GA, and Shaw Air Force Base, SC	Air Force-6	$156.07	1	$(333.75)	$(155.91)	$(1,824.13)	$32.87	3	$(11.03)	$(12.11)	$(126.94)
80	Kulis Air Guard Station, AK, and Elmendorf Air Force Base, AK	Air Force-7	$121.31	8	$65.04	$(16.39)	$(95.42)	$147.37	10	$91.16	$(16.42)	$(70.63)
81	Fort Smith Air Guard Station, AR, and Luke Air Force Base, AZ	Air Force-8	$17.56	16	$12.44	$(1.45)	$(2.00)	$13.50	100	$11.76	$(0.36)	$7.89
82	Beale Air Force Base, CA and Selfridge Air National Guard Base, MI	Air-Force-10	$45.44	14	$34.62	$(3.88)	$(6.40)	$40.60	Never	$45.13	$1.72	$57.88
83	March Air Force Base, CA	Air Force-11	$10.77	5	$1.91	$(1.81)	$(15.50)	$5.20	7	$1.46	$(0.78)	$(6.10)
84	Onizuka Air Force Station, CA	Air Force-12	$123.73	5	$45.33	$(25.90)	$(211.00)	$123.73	5	$45.33	$(25.90)	$(211.00)
85	Bradley International Airport Air Guard Station, CT, Barnes Air Guard Station, MA, Selfridge Air National Guard Base, MI, Shaw Air Force Base, SC, and Martin State Air Guard Station, MD	Air Force-14	$3.23	2	$(6.12)	$(2.02)	$(25.24)	$14.33	7	$3.80	$(2.24)	$(17.78)
86	New Castle Airport Air Guard Station, DE	Air Force-15	$15.53	1	$(29.06)	$(9.62)	$(120.10)	(Recommendation amended by Commission. No COBRA data to report)				
87	Robins Air Force Base, GA	Air Force-16	$6.70	Immediate	$(31.95)	$(14.98)	$(175.14)	$6.23	Immediate	$(31.56)	$(14.67)	$(171.70)

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88	Boise Air Terminal Air Guard Station, ID	Air Force-17	$2.46	8	$1.60	$(0.33)	$(1.72)	$16.74	3	$1.88	$(6.10)	$(57.04)
89	Mountain Home Air Force Base, ID, Nellis Air Force Base, NV, and Elmendorf Air Force Base	Air Force-18	$74.24	Immediate	$(21.18)	$(37.84)	$(388.97)	$91.38	3	$45.53	$(23.82)	$(189.33)
90	Capital Air Guard Station, IL, and Hulman Regional Airport Air Guard Station, IN	Air Force-20	$19.88	13	$13.34	$(1.99)	$(6.25)	$22.79	17	$16.92	$(1.86)	$(1.62)
91	New Orleans Air Reserve Station, LA	Air Force-22	$50.17	5	$32.50	$(11.26)	$(80.67)	$55.85	8	$44.06	$(8.33)	$(41.54)
92	Andrews Air Force Base, MD, Will Rogers Air Guard Station, OK, Tinker Air Force Base, OK, Randolph Air Force Base, TX	Air Force-23	$21.66	2	$(12.17)	$(7.45)	$(83.11)	$19.36	3	$(9.47)	$(6.36)	$(69.98)
93	Martin State Air Guard Station, MD	Air Force-24	$9.43	1	$(13.69)	$(8.69)	$(97.11)	$23.98	Never	$93.96	$27.37	$353.66
94	Otis Air National Guard Base, MA, Lambert–St. Louis International Airport Air Guard Station, MO, Atlantic City Air Guard Station, NJ	Air Force-25	$102.98	3	$(12.25)	$(33.56)	$(336.10)	$53.72	2	$(38.85)	$(27.88)	$(305.40)
95	W.K. Kellogg Airport Air Guard Station, MI	Air Force-27	$8.27	Immediate	$(46.73)	$(12.72)	$(166.85)	$8.27	7	$3.14	$(1.48)	$(11.16)
96	Duluth International Airport Air Guard Station	Air Force-28	$2.13	5	$(0.22)	$(0.79)	$(7.83)					
97	Key Field Air Guard Station, MS	Air Force-28	$10.71	13	$6.89	$(0.93)	$(2.46)	$10.74	13	$6.89	$(0.94)	$(2.56)
98	Great Falls International Airport Air Guard Station	Air Force-30	$9.34	4	$(0.73)	$(1.82)	$(18.10)	$6.80	Never	$7.01	$0.05	$7.23

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99	Reno-Tahoe International Airport Air Guard Station, NV	Air Force-31	$22.89	9	$12.23	$(3.56)	$(22.63)	(Recommendation amended by Commission. No COBRA data to report)				
100	Cannon Air Force Base, NM	Air Force-32	$90.10	Immediate	$(815.56)	$(200.50)	$(2,706.76)	$108.17	Immediate	$(685.42)	$(206.50)	$(2,647.46)
101	Niagara Falls Air Reserve Station, NY	Air Force-33	$87.02	4	$17.80	$(19.89)	$(175.03)	$4.82	26	$3.99	$(0.26)	$1.19
102	Schenectady County Airport Air Guard Station	Air Force-34	$11.78	70	$12.19	$(0.44)	$7.25	(Recommendation amended by Commission. No COBRA data to report)				
103	Pope Air Force Base, NC, Pittsburgh International Airport Air Reserve Station, PA, Yeager Air Guard Station, WV	Air Force-35	$290.25	Immediate	$(693.70)	$(221.32)	$(2,787.83)	$191.28	Immediate	$(728.88)	$(209.79)	$(2,711.53)
104	Grand Forks Air Force Base, ND	Air Force-37	$131.48	1	$(322.49)	$(173.35)	$(1,981.98)	$104.18	1	$(14.59)	$(66.69)	$(637.08)
105	Hector International Airport Air Guard Station, ND	Air Force-38	$1.80	2	$(3.32)	$(1.02)	$(12.92)	$1.76	2	$(3.32)	$(1.02)	$(12.92)
106	Mansfield Lahm Municipal Airport Air Guard Station, OH	Air Force-39	$33.43	3	$(3.07)	$(8.66)	$(86.16)	$8.55	1	$(15.75)	$(6.71)	$(79.57)
107	Springfield-Beckley Municipal Airport Air Guard Station, OH	Air Force-40	$11.37	17	$8.35	$(0.91)	$(0.69)	$30.82	14	$19.61	$(2.52)	$(5.41)
108	Portland International Airport Air Guard Station, OR	Air Force-41	$85.52	7	$36.22	$(13.99)	$(100.23)	$69.98	28	$58.23	$(3.69)	$19.93
109	Ellsworth Air Force Base, SD and Dyess Air Force Base, TX	Air Force-43	$299.13	1	$(316.38)	$(161.25)	$(1,853.28)	(Recommendation rejected by Commission. No COBRA data to report)				
110	Nashville International Airport Air Guard Station, TN	Air Force-44	$25.36	2	$16.74	$(13.70)	$(120.03)	$48.65	Never	$62.32	$20.71	$261.30

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111	Ellington Air Guard Station, TX	Air Force-45	$1.63	5	$0.10	$(0.37)	$(3.63)	$1.97	6	$0.44	$(0.33)	$(2.71)
112	Lackland Air Force Base, TX	Air Force-46	8..097	2	$(4.69)	$(2.90)	$(32.37)	$8.10	2	$(4.69)	$(2.90)	$(32.37)
113	Hill Air Force Base, UT, Edwards Air Force Base, CA, Mountain Home Air Force Base, ID, Luke Air Force Base, AZ, Nellis Air Force Base, NV	Air Force-47	$28.63	4	$(7.23)	$(8.15)	$(85.00)	$28.63	4	$(7.23)	$(8.15)	$(85.00)
114	Langley Air Force Base, VA	Air Force-49	$1.79	3	$(1.47)	$(0.71)	$(8.47)	$1.79	3	$(1.47)	$(0.71)	$(8.47)
115	Richmond Air Guard Station, VA, Des Moines International Airport Air Guard Station, IA	Air Force-50	$24.15	10	$11.59	$(2.55)	$(13.18)	$22.04	8	$8.50	$(2.81)	$(18.69)
116	Fairchild Air Force Base, WA	Air Force-51	$6.36	7	$1.65	$(1.04)	$(8.35)	$6.36	8	$2.21	$(0.93)	$(6.74)
117	General Mitchell Air Reserve Station, WI	Air Force-52	$49.40	7	$25.74	$(6.47)	$(38.49)	See Section 103 Pope AFB, NC				
118	Air Force Logistics Support Centers	Air Force-53	$9.33	1	$(19.24)	$(6.11)	$(77.04)	$9.33	1	$(19.24)	$(6.11)	$(77.04)
119	F-100 Engine Centralized Intermediate Repair Facilities	Air Force-55	$9.15	9	$3.80	$(1.14)	$(7.15)	$9.15	9	$3.80	$(1.14)	$(7.15)
120	Aviation Logistics School	E&T-5	$492.30	13	$348.07	$(42.86)	$(77.40)	(Recommendation rejected by Commission. No COBRA data to report)				
121	Combat Service Support Center	E&T-6	$754.00	6	$352.42	$(131.81)	$(934.20)	$754.00	6	$352.42	$(131.81)	$(934.20)
122	Joint Center for Consolidated Transportation Management Training	E&T-7	$1.50	1	$(5.78)	$(1.30)	$(18.00)	$1.50	1	$(5.78)	$(1.30)	$(18.00)

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123	Joint Center of Excellence for Culinary Training	E&T-8	$5.36	2	$(2.57)	$(1.40)	$(15.74)	$5.36	2	$(2.57)	$(1.40)	$(15.74)
124	Joint Center of Excellence for Religious Training and Education	E&T-9	$1.00	1	$(3.96)	$(0.85)	$(11.90)	$1.00	1	$(3.96)	$(0.85)	$(11.90)
125	Joint Strike Fighter Initial Joint Training Site	E&T-10	$199.10	Never	$209.60	$3.33	$226.30	$199.10	Never	$209.60	$3.33	$226.30
126	Net Fires Center	E&T-12	$247.00	6	$92.96	$(42.62)	$(319.10)	$247.00	6	$92.96	$(42.62)	$(319.10)
127	Prime Power to Fort Leonard Wood, MO	E&T-13	$6.02	16	$3.91	$(0.48)	$(0.80)	$6.02	16	$3.91	$(0.48)	$(0.80)
128	Undergraduate Pilot and Navigator Training	E&T-14	$71.70	4	$1.62	$(18.30)	$(174.20)	$71.70	4	$1.62	$(18.30)	$(174.20)
129	Co-locate Miscellaneous Air Force Leased Locations and National Guard Headquarters Leased Locations	H&SA-3	$90.50	1	$(10.23)	$(30.84)	$(308.18)	$90.50	1	$(10.23)	$(30.84)	$(308.18)
130	Co-locate Defense Military Department Adjudication Activities	H&SA-5	$67.10	13	$47.51	$(5.72)	$(11.30)	$67.10	13	$47.51	$(5.72)	$(11.30)
131	Co-locate Military Department Investigation Agencies with DoD Counterintelligence and Security Agency	H&SA-8	$171.99	7	$87.84	$(25.66)	$(166.36)	$171.99	7	$87.84	$(25.66)	$(166.36)
132	Co-locate Miscellaneous Army Leased Locations	H&SA-10	$44.10	1	$(59.49)	$(27.75)	$(322.00)	$44.10	1	$(59.49)	$(27.75)	$(322.00)
133	Co-locate Miscellaneous OSD, Defense Agency, and Field Activity Leased Locations	H&SA-12	$601.75	9	$414.63	$(67.02)	$(256.41)	$601.75	9	$414.63	$(67.02)	$(256.41)

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134	Co-locate Missile and Space Defense Agencies	H&SA-15	$178.20	1	$(12.98)	$(36.10)	$(359.10)	$178.20	1	$(12.98)	$(36.10)	$(359.10)
135	Co-locate Navy Education and Training Command and Navy Education and Training Professional Development & Technology Center		$33.30	10	$23.64	$(3.74)	$(14.40)	(Recommendation rejected by Commission. No COBRA data to report)				
136	Consolidate Army Test and Evaluation Command Headquarters	H&SA-18	$7.10	Immediate	$(43.97)	$(8.72)	$(125.70)	$7.10	Immediate	$(43.97)	$(8.72)	$(125.70)
137	Consolidate Civilian Personnel Offices within each Military Department and the Defense Agencies	H&SA-19	$100.29	3	$44.22	$(26.88)	$(222.74)	$87.11	4	$40.33	$(22.21)	$(180.46)
138	Consolidate Correctional Facilities into Joint Regional Correctional Facilities	H&SA-22	$171.33	15	$141.33	$(14.74)	$(11.22)	$171.33	15	$141.33	$(14.74)	$(11.22)
139	Consolidate Defense Commissary Agency Eastern, Midwestern Regional, and Hopewell Offices	H&SA-26	$31.70	5	$12.48	$(6.68)	$(53.32)	$31.70	5	$12.48	$(6.68)	$(53.32)
140	Consolidate Defense Information Systems Agency and Establish Joint C4ISR Capability	H&SA-27	$219.98	2	$102.08	$(59.37)	$(491.20)	$219.98	2	$102.08	$(59.37)	$(491.20)
141	Consolidate Media Organizations into a New Agency for Media and Publications	H&SA-30	$42.00	4	$2.90	$(9.55)	$(89.00)	$42.00	4	$2.90	$(9.55)	$(89.00)
142	Consolidate Transportation Command Components	H&SA-31	$101.88	Immediate	$(349.77)	$(101.49)	$(1,309.30)	$101.88	Immediate	$(349.77)	$(101.49)	$(1,309.30)

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143	Consolidate/Co-locate Active and Reserve Personnel & Recruiting Centers for Army and Air Force	H&SA-33	$136.55	Immediate	$(443.45)	$(152.30)	$(1,890.13)	$128.73	Immediate	$(449.98)	$(151.16)	$(1,884.52)
144	Create Joint Mobilization Sites	H&SA-35	$0.10	Immediate	$(30.85)	$(0.79)	$(37.90)	$0.10	Immediate	$(30.85)	$(0.79)	$(37.90)
145	Defense Finance and Accounting Service		$281.94	Immediate	$(158.57)	$(120.48)	$(1,313.72)	$254.38	Immediate	$(38.91)	$(102.62)	$(1,030.44)
146	Joint Basing	H&SA-41	$50.60	Immediate	$(601.32)	$(183.76)	$(2,342.50)	$50.60	Immediate	$(601.32)	$(183.76)	$(2,342.50)
147	Relocate Air Force Real Property Agency (AFRPA)	H&SA-44	$4.50	5	$0.92	$(0.91)	$(7.90)	$4.50	5	$0.92	$(0.91)	$(7.90)
148	Relocate Army Headquarters and Field Operating Agencies	H&SA-46	$199.90	10	$111.82	$(23.93)	$(122.90)	$199.90	10	$111.82	$(23.93)	$(122.90)
149	Relocate Miscellaneous Department of Navy Leased Locations	H&SA-49	$61.75	1	$12.12	$(18.04)	$(164.68)	$61.75	1	$12.12	$(18.04)	$(164.68)
150	Naval Weapons Station Seal Beach, CA	Ind-4	$4.10	1	$(2.26)	$(1.62)	$(17.70)	$3.95	1	$(3.25)	$(1.75)	$(19.88)
151	Riverbank Army Ammunition Plant, CA	Ind-5	$25.20	3	$10.44	$(6.54)	$(53.30)	$25.20	3	$10.44	$(6.54)	$(53.30)
152	Sierra Army Depot, CA	Ind-6	$33.40	7	$7.21	$(7.48)	$(66.70)	$33.40	7	$7.21	$(7.48)	$(66.70)
153	Rock Island Arsenal, IL	Ind-7	$27.00	9	$16.20	$(3.06)	$(13.80)	$27.00	9	$16.20	$(3.06)	$(13.80)
154	Newport Chemical Depot, IN	Ind-8	$7.10	Immediate	$(95.62)	$(35.74)	$(436.20)	$2.28	Immediate	$(28.64)	$(10.92)	$(132.61)
155	Kansas Army Ammunition Plant, KS	Ind-9	$25.20	2	$(2.14)	$(10.28)	$(101.40)	$25.20	2	$(2.14)	$(10.28)	$(101.40)
156	Lima Tank Plant, OH	Ind-10	$0.20	Immediate	$(5.85)	$(1.73)	$(22.30)	(Recommendation rejected by Commission. No COBRA data to report)				
157	Mississippi Army Ammunition Plant, MS	Ind-11	$32.40	7	$10.75	$(5.09)	$(38.60)	$32.40	7	$10.75	$(5.09)	$(38.60)

			DoD Baseline					Commission Approved				
SECTION	RECOMMENDATION	DOD PAGE	ONETIME COSTS	PAYBACK PERIOD	6-YEAR NET	ANNUAL RECURRING	20-YEAR NPV	ONETIME COSTS	PAYBACK PERIOD	6-YEAR NET	ANNUAL RECURRING	20-YEAR NPV
158	Hawthorne Army Depot, NV	Ind-12	$180.30	Immediate	$(59.22)	$(73.42)	$(777.70)	(Recommendation rejected by Commission. No COBRA data to report)				
159	Watervliet Arsenal, NY	Ind-13	$63.70	18	$46.81	$(5.17)	$(5.38)	$63.70	18	$46.81	$(5.17)	$(5.20)
160	Umatilla Chemical Depot, OR	Ind-14	$15.50	Immediate	$(89.06)	$(60.98)	$(681.10)	$13.62	Immediate	$(7.72)	$(34.69)	$(347.88)
161	Lackland Air Force Base, TX	Ind-15	$10.20	3	$0.07	$(2.93)	$(28.00)	(Recommendation rejected by Commission. No COBRA data to report)				
162	Lone Star Army Ammunition Plant	Ind-16	$29.00	1	$4.66	$(17.31)	$(164.20)	$29.00	1	$4.66	$(17.31)	$(164.20)
163	Deseret Chemical Depot, UT	Ind-17	$4.40	Immediate	$(65.05)	$(30.33)	$(356.40)	$18.26	Immediate	$(39.64)	$(37.95)	$(407.45)
164	Ship Intermediate Maintenance Activity Norfolk, VA	Ind-18	$10.60	1	$(26.82)	$(8.22)	$(104.30)	$10.60	1	$(26.82)	$(8.22)	$(104.30)
165	Fleet Readiness Centers	Ind-19	$298.10	Immediate	$(1,528.16)	$(341.21)	$(4,724.20)	$33.45	Immediate	$(1,411.98)	$(248.42)	$(3,715.03)
166	Naval Shipyard Detachments	Ind-26	$12.50	4	$0.95	$(2.26)	$(20.70)	$12.50	4	$0.95	$(2.26)	$(20.70)
167	Defense intelligence Agency	Int-3	$96.70	8	$48.78	$(10.09)	$(52.80)	$96.70	8	$48.78	$(10.09)	$(52.80)
168	National Geospatial Intelligence Agency	Int-4	$1,117.30	8	$796.70	$(127.70)	$(535.10)	$1,117.30	8	$796.70	$(127.70)	$(535.10)
169	Walter Reed National Military Medical Center, Bethesda, MD	Med-4	$988.76	6	$632.79	$(145.27)	$(830.56)	$988.76	6	$632.79	$(145.27)	$(830.56)
170	Brooks City Base, TX	Med-6	$325.30	2	$45.93	$(102.06)	$(940.70)	$325.30	2	$45.93	$(102.06)	$(940.70)
171	McChord Air Force Base, WA	Med-9	$1.10	Immediate	$(55.12)	$(11.64)	$(164.40)	$1.10	Immediate	$(55.12)	$(11.64)	$(164.40)
172	San Antonio Regional Medical Center, TX	Med-10	$1,040.90	10	$826.72	$(129.04)	$(476.20)	$1,040.90	10	$826.72	$(129.04)	$(476.20)
173	Convert Inpatient Services to Clinics	Med-12	$12.90	Immediate	$(250.88)	$(60.17)	$(818.10)	$141.25	Immediate	$(252.49)	$(93.89)	$(1,146.50)

			DoD Baseline					Commission Approved				
SECTION	RECOMMENDATION	DOD PAGE	ONETIME COSTS	PAYBACK PERIOD	6-YEAR NET	ANNUAL RECURRING	20-YEAR NPV	ONETIME COSTS	PAYBACK PERIOD	6-YEAR NET	ANNUAL RECURRING	20-YEAR NPV
174	Joint Centers of Excellence for Chemical, Biologist, and Medical Research and Development and Acquisitions	Med-15	$73.90	7	$45.93	$(9.19)	$(46.00)	$55.23	6	$33.52	$(7.34)	$(39.54)
175	Commodity Management Privatization	S&S- 5	$6.40	Immediate	$(333.75)	$(43.78)	$(735.90)	$6.40	Immediate	$(333.75)	$(43.78)	$(735.90)
176	Depot-level Repairable Procurement Management Consolidation	S&S-7	$127.00	1	$(369.79)	$(159.28)	$(1,889.60)	$124.90	Immediate	$(361.95)	$(156.78)	$(1,857.82)
177	Supply, Storage, and Distribution Management Reconfiguration	S&S-13	$192.70	Immediate	$(1,047.33)	$(203.21)	$(2,925.82)	$192.70	Immediate	$(1,047.33)	$(203.21)	$(2,925.82)
178	Co-locate Extramural Research Program Managers	Tech-5	$153.50	2	$(107.12)	$(49.42)	$(572.70)	(Recommendation rejected by Commission. No COBRA data to report)				
179	Consolidate Air and Space C4ISR Research, Development, Acquisition, Test & Evaluation	Tech-6	$254.40	8	$115.25	$(36.16)	$(238.01)	(Recommendation rejected by Commission. No COBRA data to report)				
180	Consolidate Ground Vehicle Development & Acquisition in a Joint Center	Tech-7	$3.80	2	$1.90	$(1.93)	$(17.10)	$3.80	2	$1.90	$(1.93)	$(17.10)
181	Consolidate Maritime C4ISR Research, Development & Acquisition, Test & Evaluation	Tech-9	$106.10	1	$(88.56)	$(38.74)	$(455.10)	$86.62	1	$(91.70)	$(34.82)	$(420.89)
182	Consolidate Navy Strategic Test and Evaluation	Tech-12	$86.40	7	$76.69	$(13.40)	$(61.40)	(Recommendation rejected by Commission. No COBRA data to report)				
183	Consolidate Sea Vehicle Development & Acquisition	Tech-13	$1.50	7	$0.14	$(0.22)	$(2.00)	$1.50	7	$0.14	$(0.22)	$(2.00)

			DoD Baseline					Commission Approved				
SECTION	RECOMMENDATION	DOD PAGE	ONETIME COSTS	PAYBACK PERIOD	6-YEAR NET	ANNUAL RECURRING	20-YEAR NPV	ONETIME COSTS	PAYBACK PERIOD	6-YEAR NET	ANNUAL RECURRING	20-YEAR NPV
184	Create a Naval Integrated Weapons & Armaments Research, Development & Acquisition, Test and Evaluation Center	Tech-15	$343.33	7	$160.01	$(52.13)	$(349.53)	$343.33	7	$160.01	$(52.13)	$(349.53)
185	Create an Air Integrated Weapons & Armaments Research, Development & Acquisition, Test & Evaluation Center	Tech-18	$2.70	2	$(4.87)	$(1.39)	$(17.90)	$2.70	2	$(4.87)	$(1.39)	$(17.90)
186	Create an Integrated Weapons & Armaments Specialty Site for Guns and Ammunition	Tech-19	$116.30	13	$81.24	$(11.34)	$(32.60)	$66.76	9	$38.46	$(9.14)	$(51.78)
187	Defense Research Service Led Laboratories	Tech-22	$164.60	4	$45.03	$(41.11)	$(357.30)	$136.05	3	$16.56	$(40.76)	$(380.28)
188	Establish Centers for Fixed Wing Air Platform Research, Development & Acquisition, Test & Evaluation	Tech-24	$17.70	9	$7.91	$(2.66)	$(17.90)	$17.70	9	$7.91	$(2.66)	$(17.90)
189	Establish Centers for Rotary Wing Air Platform Development & Acquisition, Test & Evaluation	Tech-26	$49.40	26	$40.22	$(2.77)	$11.80	$49.40	26	$40.22	$(2.77)	$11.80
190	Navy Sensors, Electronic Warfare, and Electronics Research, Development & Acquisition, Test & Evaluation	Tech-28	$72.70	12	$50.87	$(6.73)	$(16.90)	(Recommendation rejected by Commission. No COBRA data to report)				
191	(incorporated into #65 NAS Brunswick)	Add		(not recommended by DoD)				(See #65 NAS Brunswick)				
192	Navy Broadway Complex San Diego, CA	Add		(not recommended by DoD)				$77.30	73	$69.88	$(2.48)	$39.66

			DoD Baseline					Commission Approved				
SECTION	RECOMMENDATION	DOD PAGE	ONETIME COSTS	PAYBACK PERIOD	6-YEAR NET	ANNUAL RECURRING	20-YEAR NPV	ONETIME COSTS	PAYBACK PERIOD	6-YEAR NET	ANNUAL RECURRING	20-YEAR NPV
193	NAS Oceana, VA	Add		(not recommended by DoD)				(Recommendation is conditional; COBRA data unavailable)				
194	(Added recommendation not approved)	Add		(not recommended by DoD)				(Recommendation rejected by Commission. No COBRA data to report)				
195	Galena FOL, AK	Add		(not recommended by DoD)				$11.50	1	$(50.00)	$(12.30)	$(165.54)
196	(incorporated into #145 DFAS)	Add		(not recommended by DoD)				(See #145 DFAS)				
197	Professional Military Education	Add		(not recommended by DoD)				$-		$-	$-	$-
198	Joint Medical Command	Add		(not recommended by DoD)				$106.25	2	$2.99	$(32.91)	$(316.28)
		Totals	$24,621.59	N/A	$4,946.35	$(5,433.24)	$(47,842.36)	$21,024.53	N/A	$5,482.07	$(4,225.28)	$(35,619.43)

Notes:
1. All figures are in millions of dollars.
2. Numbers in parentheses are savings.
3. DoD baseline recommendations include all revised recommendations provided to the Commission.

The 20-year net present value of the Commission's approved recommendations ($35.6B) includes the savings associated with the elimination of military personnel billets, as does the Department of Defense 20-year net present value ($47.8B). The Commission did this for ease of comparison. However, the Commission believes that the savings associated with military personnel are questionable and unlikely to be realized. The Commission believes the actual savings from this BRAC round will be approximately $15.1 billion.

Appendix N

Base Closure and Realignment Cost Comparisons, 1988–2005

BRAC Round	One-Time Costs	Net Annual Recurring Savings	20-Year Net Present Value Savings
1988	$2.8	$0.9	$8.5
1991	$5.2	$2.0	$22.6
1993	$7.6	$2.6	$26.3
1995	$6.8	$1.7	$16.6
Total Previous Rounds	$22.4	$7.2	$74.0
Total 2005	$21.0	$4.2	$35.6

All values are in billions of dollars.

The 20-year net present value of the 2005 Commission's approved recommendations ($35.6B) includes the savings associated with the elimination of military personnel billets, as does the Department of Defense 20-year net present value ($47.8B). The Commission did this for ease of comparison. However, the Commission believes that the savings associated with military personnel are questionable and unlikely to be realized. The Commission believes that the actual savings from the 2005 BRAC round will be approximately $15.1 billion.

APPENDIX O

Final Commission Recommendations
Employment Impact by Economic Areas and States

Economic Area / Region of Influence Installation	Net Job Changes			Direct Job Changes	Indirect Job Changes	Total Job Changes	Changes as % of Area's Employment
	Military	Civilian	Contractor				
Alabama							
Anniston-Oxford, AL Metropolitan Statistical Area				*Area's Total Employment = 60,648 jobs*			
Anniston Army Depot	0	55	0	55	41	96	0.1%
Net Changes for This Economic Area	**0**	**55**	**0**	**55**	**41**	**96**	**0.1%**
Birmingham-Hoover, AL Metropolitan Statistical Area				*Area's Total Employment = 622,605 jobs*			
Birmingham Armed Forces Reserve Center	-146	-159	0	-305	-192	-497	-0.1%
Fort Hanna Army National Guard Reserve Center Birmingham	-28	0	0	-28	-12	-40	0.0%
Net Changes for This Economic Area	**-174**	**-159**	**0**	**-333**	**-204**	**-537**	**-0.1%**
Enterprise-Ozark, AL Micropolitan Statistical Area				*Area's Total Employment = 48,094 jobs*			
Fort Rucker	-18	-102	0	-120	-121	-241	-0.5%
Gary U.S. Army Reserve Center Enterprize	-9	-1	0	-10	-8	-18	0.0%
Net Changes for This Economic Area	**-27**	**-103**	**0**	**-130**	**-129**	**-259**	**-0.5%**
Huntsville, AL Metropolitan Statistical Area				*Area's Total Employment = 225,625 jobs*			
Redstone Arsenal	-986	1,586	1,055	1,655	1,270	2,925	1.2%
Net Changes for This Economic Area	**-986**	**1,586**	**1,055**	**1,655**	**1,270**	**2,925**	**1.2%**
Mobile, AL Metropolitan Statistical Area				*Area's Total Employment = 213,966 jobs*			
Armed Forces Reserve Center Mobile	22	0	0	22	9	31	0.0%
Fort Ganey Army National Guard Reserve Center Mobile	-13	0	0	-13	-5	-18	0.0%
Navy-Marine Corps Reserve Center, Mobile AL	-27	0	0	-27	-11	-38	0.0%
Wright U.S. Army Reserve Center	-8	-1	0	-9	-3	-12	0.0%
Net Changes for This Economic Area	**-26**	**-1**	**0**	**-27**	**-10**	**-37**	**0.0%**
Montgomery, AL Metropolitan Statistical Area				*Area's Total Employment = 207,595 jobs*			
BG William P. Screws U.S. Army Reserve Center Montgomery	-15	-3	0	-18	-11	-29	0.0%
Dannelly Field Air Guard Station	17	37	0	54	39	93	0.0%
Maxwell Air Force Base	-19	-1	0	-20	-11	-31	0.0%
Navy Recruiting District Headquarters Montgomery	-31	-5	-5	-41	-25	-66	0.0%
The Adjutant General Bldg, AL Army National Guard Montgomery	-85	0	0	-85	-56	-141	-0.1%
Net Changes for This Economic Area	**-133**	**28**	**-5**	**-110**	**-64**	**-174**	**-0.1%**

Economic Area / Region of Influence Installation	Net Job Changes			Direct Job Changes	Indirect Job Changes	Total Job Changes	Changes as % of Area's Employment
	Military	Civilian	Contractor				
Troy, AL Micropolitan Statistical Area					*Area's Total Employment =*	*15,306*	*jobs*
Anderson U.S. Army Reserve Center Troy	-15	0	0	-15	-8	-23	-0.2%
Net Changes for This Economic Area	**-15**	**0**	**0**	**-15**	**-8**	**-23**	**-0.2%**
Tuscaloosa, AL Metropolitan Statistical Area					*Area's Total Employment =*	*104,345*	*jobs*
Navy Reserve Center Tuscaloosa AL	-7	0	0	-7	-2	-9	0.0%
Net Changes for This Economic Area	**-7**	**0**	**0**	**-7**	**-2**	**-9**	**0.0%**
Tuskegee, AL Micropolitan Statistical Area					*Area's Total Employment =*	*8,256*	*jobs*
Abbott U.S. Army Reserve Center Tuskegee	-2	-1	0	-3	-1	-4	0.0%
Net Changes for This Economic Area	**-2**	**-1**	**0**	**-3**	**-1**	**-4**	**0.0%**
Total for Alabama	**-1,370**	**1,405**	**1,050**	**1,085**	**893**	**1,978**	**0.4%**
Alaska							
Anchorage, AK Metropolitan Statistical Area					*Area's Total Employment =*	*211,967*	*jobs*
Elmendorf Air Force Base	-1,150	165	0	-985	-717	-1,702	-0.8%
Fort Richardson	-86	-199	-1	-286	-207	-493	-0.3%
Kulis Air Guard Station	-218	-241	0	-459	-376	-835	-0.4%
Net Changes for This Economic Area	**-1,454**	**-275**	**-1**	**-1,730**	**-1,300**	**-3,030**	**-1.5%**
Fairbanks, AK Metropolitan Statistical Area					*Area's Total Employment =*	*54,469*	*jobs*
Eielson Air Force Base	-691	-26	0	-717	-574	-1,291	-2.4%
Fort Greely	0	0	0	0	0	0	0.0%
Fort Wainwright	0	0	0	0	0	0	0.0%
Net Changes for This Economic Area	**-691**	**-26**	**0**	**-717**	**-574**	**-1,291**	**-2.4%**
Yukon-Koyukuk County					*Area's Total Employment =*	*2,971*	*jobs*
Galena Airport Forward Operating Location	0	0	-40	-40	-26	-66	-2.2%
Net Changes for This Economic Area	**0**	**0**	**-40**	**-40**	**-26**	**-66**	**-2.2%**
Total for Alaska	**-2,145**	**-301**	**-41**	**-2,487**	**-1,900**	**-4,387**	**-6.1%**
Arizona							
Phoenix-Mesa-Scottsdale, AZ Metropolitan Statistical Area					*Area's Total Employment =*	*1,971,119*	*jobs*
Air Force Research Lab, Mesa City	-42	-46	0	-88	-64	-152	0.0%
Leased Space - AZ	0	-1	0	-1	-1	-2	0.0%
Luke Air Force Base	-101	-177	0	-278	-201	-479	0.0%
Net Changes for This Economic Area	**-143**	**-224**	**0**	**-367**	**-266**	**-633**	**0.0%**
Sierra Vista-Douglas, AZ Micropolitan Statistical Area					*Area's Total Employment =*	*51,749*	*jobs*
Fort Huachuca	0	-168	1	-167	-119	-286	-0.5%
Net Changes for This Economic Area	**0**	**-168**	**1**	**-167**	**-119**	**-286**	**-0.5%**

Economic Area / Region of Influence Installation	Net Job Changes			Direct Job Changes	Indirect Job Changes	Total Job Changes	Changes as % of Area's Employment
	Military	Civilian	Contractor				
Tucson, AZ Metropolitan Statistical Area					*Area's Total Employment =*	*448,946*	*jobs*
Allen Hall Armed Forces Reserve Center, Tucson	-60	0	0	-60	-52	-112	0.0%
Net Changes for This Economic Area	**-60**	**0**	**0**	**-60**	**-52**	**-112**	**0.0%**
Yuma, AZ Metropolitan Statistical Area					*Area's Total Employment =*	*76,606*	*jobs*
Marine Corps Air Station Yuma	0	5	0	5	4	9	0.0%
Net Changes for This Economic Area	**0**	**5**	**0**	**5**	**4**	**9**	**0.0%**
Total for Arizona	**-203**	**-387**	**1**	**-589**	**-433**	**-1,022**	**-0.5%**
Arkansas							
El Dorado, AR Micropolitan Statistical Area					*Area's Total Employment =*	*29,093*	*jobs*
El Dorado Armed Forces Reserve Center	-24	0	0	-24	-12	-36	-0.1%
Net Changes for This Economic Area	**-24**	**0**	**0**	**-24**	**-12**	**-36**	**-0.1%**
Fort Smith, AR-OK Metropolitan Statistical Area					*Area's Total Employment =*	*152,388*	*jobs*
Fort Smith Regional	42	92	0	134	96	230	0.1%
Net Changes for This Economic Area	**42**	**92**	**0**	**134**	**96**	**230**	**0.1%**
Little Rock-North Little Rock, AR Metropolitan Statistical Area					*Area's Total Employment =*	*394,114*	*jobs*
Camp Pike (90th)	-86	-91	0	-177	-158	-335	-0.1%
Little Rock Air Force Base	2,576	176	0	2,752	1,993	4,745	1.2%
Net Changes for This Economic Area	**2,490**	**85**	**0**	**2,575**	**1,835**	**4,410**	**1.1%**
Pine Bluff, AR Metropolitan Statistical Area					*Area's Total Employment =*	*49,184*	*jobs*
Stone U.S. Army Reserve Center, Pine Bluff	-30	-4	0	-34	-13	-47	-0.1%
Net Changes for This Economic Area	**-30**	**-4**	**0**	**-34**	**-13**	**-47**	**-0.1%**
Total for Arkansas	**2,478**	**173**	**0**	**2,651**	**1,906**	**4,557**	**1.0%**
California							
Bakersfield, CA Metropolitan Statistical Area					*Area's Total Employment =*	*325,440*	*jobs*
Edwards Air Force Base	-14	0	0	-14	-11	-25	0.0%
Naval Air Weapons Station China Lake	176	1,645	493	2,314	2,485	4,799	1.5%
Net Changes for This Economic Area	**162**	**1,645**	**493**	**2,300**	**2,474**	**4,774**	**1.5%**
Fresno, CA Metropolitan Statistical Area					*Area's Total Employment =*	*427,912*	*jobs*
Fresno Air Terminal	52	245	0	297	303	600	0.1%
Net Changes for This Economic Area	**52**	**245**	**0**	**297**	**303**	**600**	**0.1%**
Hanford-Corcoran, CA Metropolitan Statistical Area					*Area's Total Employment =*	*53,641*	*jobs*
Naval Air Station Lemoore	44	35	0	79	142	221	0.4%
Net Changes for This Economic Area	**44**	**35**	**0**	**79**	**142**	**221**	**0.4%**

Economic Area / Region of Influence Installation	Net Job Changes			Direct Job Changes	Indirect Job Changes	Total Job Changes	Changes as % of Area's Employment
	Military	Civilian	Contractor				
Los Angeles-Long Beach-Glendale, CA Metropolitan Division					*Area's Total Employment = 5,554,695 jobs*		
Armed Forces Reserve Center Bell	48	0	0	48	22	70	0.0%
Army National Guard Reserve Center Bell	-72	0	0	-72	-34	-106	0.0%
Leased Space - CA	-2	-14	-4	-20	-13	-33	0.0%
Marine Corps Reserve Center Pasadena CA	25	0	0	25	11	36	0.0%
Navy-Marine Corps Reserve Center, Encino	-33	0	0	-33	-15	-48	0.0%
Navy-Marine Corps Reserve Center, Los Angeles	-48	0	0	-48	-22	-70	0.0%
Net Changes for This Economic Area	**-82**	**-14**	**-4**	**-100**	**-51**	**-151**	**0.0%**
Modesto, CA Metropolitan Statistical Area					*Area's Total Employment = 217,388 jobs*		
Riverbank Army Ammunition Plant	0	-4	-85	-89	-16	-105	0.0%
Net Changes for This Economic Area	**0**	**-4**	**-85**	**-89**	**-16**	**-105**	**0.0%**
Oakland-Fremont-Hayward, CA Metropolitan Division					*Area's Total Employment = 1,383,332 jobs*		
Camp Parks (91st)	-25	-18	0	-43	-25	-68	0.0%
Defense Finance and Accounting Service, Oakland	0	-50	0	-50	-40	-90	0.0%
Naval Weapons Station Seal Beach Det Concord	0	0	0	0	0	0	0.0%
Net Changes for This Economic Area	**-25**	**-68**	**0**	**-93**	**-65**	**-158**	**0.0%**
Oxnard-Thousand Oaks-Ventura, CA Metropolitan Statistical Area					*Area's Total Employment = 420,712 jobs*		
Naval Base Ventura County	-221	-1,421	-375	-2,017	-1,523	-3,540	-0.9%
Net Changes for This Economic Area	**-221**	**-1,421**	**-375**	**-2,017**	**-1,523**	**-3,540**	**-0.9%**
Riverside-San Bernardino-Ontario, CA Metropolitan Statistical Area					*Area's Total Employment = 1,479,524 jobs*		
Defense Finance and Accounting Service, San Bernardino	0	-116	0	-116	-126	-242	0.0%
March Air Reserve Base	-71	-40	0	-111	-80	-191	0.0%
Marine Corps Logistics Base Barstow	-140	-330	51	-419	-396	-815	-0.1%
Net Changes for This Economic Area	**-211**	**-486**	**51**	**-646**	**-602**	**-1,248**	**-0.1%**
Salinas, CA Metropolitan Statistical Area					*Area's Total Employment = 235,299 jobs*		
Defense Finance and Accounting Service, Seaside	-6	-47	0	-53	-50	-103	0.0%
Fort Hunter Liggett	25	18	0	43	40	83	0.0%
NAVPGSCOL MONTEREY, CA	-150	-121	0	-271	-269	-540	-0.2%
Net Changes for This Economic Area	**-131**	**-150**	**0**	**-281**	**-279**	**-560**	**-0.2%**

Economic Area / Region of Influence Installation	Net Job Changes			Direct Job Changes	Indirect Job Changes	Total Job Changes	Changes as % of Area's Employment
	Military	Civilian	Contractor				
San Diego-Carlsbad-San Marcos, CA Metropolitan Statistical Area					*Area's Total Employment = 1,806,321 jobs*		
Broadway Complex San Diego	0	0	0	0	0	0	0.0%
Defense Finance and Accounting Service, San Diego	-7	-314	-1	-322	-355	-677	0.0%
Human Resources Support Center Southwest	0	-164	0	-164	-145	-309	0.0%
Marine Corps Base Camp Pendleton	-145	1	0	-144	-129	-273	0.0%
Marine Corps Base Miramar	41	31	0	72	70	142	0.0%
Naval Base Coronado	0	-92	0	-92	-40	-132	0.0%
Naval Base Point Loma	299	-311	-59	-71	-378	-449	-0.1%
Naval Medical Center San Diego	-1,596	-33	-1	-1,630	-1,469	-3,099	-0.2%
Naval Station San Diego	1,084	84	2	1,170	1,067	2,237	0.1%
Naval Weapons Station Fallbrook	0	-118	0	-118	-126	-244	0.0%
Net Changes for This Economic Area	**-324**	**-916**	**-59**	**-1,299**	**-1,505**	**-2,804**	**-0.2%**
San Jose-Sunnyvale-Santa Clara, CA Metropolitan Statistical Area					*Area's Total Employment = 1,187,969 jobs*		
Armed Forces Reserve Center Moffett Field	90	166	0	256	107	363	0.0%
Onizuka Air Force Station	-107	-171	0	-278	-114	-392	0.0%
U.S. Army Reserve Center, Moffett Field	-3	0	0	-3	0	-3	0.0%
Net Changes for This Economic Area	**-20**	**-5**	**0**	**-25**	**-7**	**-32**	**0.0%**
Santa Ana-Anaheim-Irvine, CA Metropolitan Division					*Area's Total Employment = 1,901,499 jobs*		
Los Alamitos (63rd)	-92	-78	0	-170	-99	-269	0.0%
Naval Weapons Station Seal Beach	0	-69	-21	-90	-84	-174	0.0%
Net Changes for This Economic Area	**-92**	**-147**	**-21**	**-260**	**-183**	**-443**	**0.0%**
Santa Barbara-Santa Maria-Goleta, CA Metropolitan Statistical Area					*Area's Total Employment = 254,600 jobs*		
Vandenburg Air Force Base	44	101	0	145	110	255	0.1%
Net Changes for This Economic Area	**44**	**101**	**0**	**145**	**110**	**255**	**0.1%**
Stockton, CA Metropolitan Statistical Area					*Area's Total Employment = 269,709 jobs*		
Defense Distribution Depot San Joaquin	0	-31	0	-31	-20	-51	0.0%
Net Changes for This Economic Area	**0**	**-31**	**0**	**-31**	**-20**	**-51**	**0.0%**
Susanville, CA Micropolitan Statistical Area					*Area's Total Employment = 14,296 jobs*		
Sierra Army Depot	0	0	0	0	0	0	0.0%
Net Changes for This Economic Area	**0**	**0**	**0**	**0**	**0**	**0**	**0.0%**
Yuba City, CA Metropolitan Statistical Area					*Area's Total Employment = 68,256 jobs*		
Beale Air Force Base	-8	-171	0	-179	-131	-310	-0.5%
Net Changes for This Economic Area	**-8**	**-171**	**0**	**-179**	**-131**	**-310**	**-0.5%**
Total for California	**-812**	**-1,387**	**0**	**-2,199**	**-1,353**	**-3,552**	**0.2%**

Colorado

Economic Area / Region of Influence Installation	Net Job Changes			Direct Job Changes	Indirect Job Changes	Total Job Changes	Changes as % of Area's Employment
	Military	Civilian	Contractor				
Colorado Springs, CO Metropolitan Statistical Area					*Area's Total Employment = 349,783 jobs*		
Fort Carson	4,178	199	0	4,377	3,309	7,686	2.2%
Leased Space - CO	0	-11	0	-11	-11	-22	0.0%
Peterson Air Force Base	0	11	36	47	36	83	0.0%
United States Air Force Academy	-30	-9	0	-39	-49	-88	0.0%
Net Changes for This Economic Area	**4,148**	**190**	**36**	**4,374**	**3,285**	**7,659**	**2.2%**
Denver-Aurora, CO Metropolitan Statistical Area					*Area's Total Employment = 1,545,580 jobs*		
Buckley Air Force Base	79	296	0	375	386	761	0.0%
Defense Finance and Accounting Service (Buckley Annex)	-59	-1,173	-100	-1,332	-954	-2,286	-0.1%
Net Changes for This Economic Area	**20**	**-877**	**-100**	**-957**	**-568**	**-1,525**	**-0.1%**
Total for Colorado	**4,168**	**-687**	**-64**	**3,417**	**2,717**	**6,134**	**2.1%**
Connecticut							
Bridgeport-Stamford-Norwalk, CT Metropolitan Statistical Area					*Area's Total Employment = 578,009 jobs*		
Turner U.S. Army Reserve Center, Fairfield	-13	-4	0	-17	-9	-26	0.0%
Net Changes for This Economic Area	**-13**	**-4**	**0**	**-17**	**-9**	**-26**	**0.0%**
Hartford-West Hartford-East Hartford, CT Metropolitan Statistical Area					*Area's Total Employment = 760,935 jobs*		
Bradley International Airport Air Guard Station	-45	-106	0	-151	-120	-271	0.0%
U.S. Army Reserve Center Area Maintenance Support Facility Middletown	-13	-5	0	-18	-7	-25	0.0%
Net Changes for This Economic Area	**-58**	**-111**	**0**	**-169**	**-127**	**-296**	**0.0%**
New Haven-Milford, CT Metropolitan Statistical Area					*Area's Total Employment = 472,774 jobs*		
SGT Libby U.S. Army Reserve Center, New Haven	-14	-7	0	-21	-11	-32	0.0%
Net Changes for This Economic Area	**-14**	**-7**	**0**	**-21**	**-11**	**-32**	**0.0%**
Norwich-New London, CT Metropolitan Statistical Area					*Area's Total Employment = 168,620 jobs*		
Submarine Base New London	-46	-113	0	-159	-164	-323	-0.2%
Net Changes for This Economic Area	**-46**	**-113**	**0**	**-159**	**-164**	**-323**	**-0.2%**
Total for Connecticut	**-131**	**-235**	**0**	**-366**	**-311**	**-677**	**-0.2%**
Delaware							
Dover, DE Metropolitan Statistical Area					*Area's Total Employment = 74,718 jobs*		
Dover Air Force Base	112	128	0	240	244	484	0.6%
Net Changes for This Economic Area	**112**	**128**	**0**	**240**	**244**	**484**	**0.6%**
Wilmington, DE-MD-NJ Metropolitan Division					*Area's Total Employment = 405,766 jobs*		
Kirkwood U.S. Army Reserve Center, Newark	-7	-2	0	-9	-3	-12	0.0%
Net Changes for This Economic Area	**-7**	**-2**	**0**	**-9**	**-3**	**-12**	**0.0%**
Total for Delaware	**105**	**126**	**0**	**231**	**241**	**472**	**0.6%**

Economic Area / Region of Influence Installation	Net Job Changes			Direct Job Changes	Indirect Job Changes	Total Job Changes	Changes as % of Area's Employment
	Military	Civilian	Contractor				
District of Columbia							
Washington-Arlington-Alexandria, DC-VA-MD-WV Metropolitan Division				*Area's Total Employment = 2,771,791 jobs*			
Bolling Air Force Base	-244	-275	-213	-732	-525	-1,257	0.0%
Leased Space - DC	-103	11	-10	-102	-64	-158	0.0%
Naval District Washington	-80	-323	50	-353	-389	-742	0.0%
Potomac Annex	-219	-185	-153	-557	-1,026	-1,583	-0.1%
Walter Reed Army Medical Center	-2,668	-2,373	-622	-5,663	-3,869	-9,532	-0.4%
Net Changes for This Economic Area	**-3,314**	**-3,145**	**-948**	**-7,407**	**-5,873**	**-13,272**	**-0.5%**
Total for District of Columbia	**-3,314**	**-3,145**	**-948**	**-7,407**	**-5,873**	**-13,272**	**-0.5%**
Florida							
Fort Walton Beach-Crestview-Destin, FL Metropolitan Statistical Area				*Area's Total Employment = 120,139 jobs*			
Eglin Air Force Base	2,201	147	0	2,348	1,931	4,279	3.5%
Hurlburt Field	-48	-6	0	-54	-43	-97	-0.1%
Net Changes for This Economic Area	**2,153**	**141**	**0**	**2,294**	**1,888**	**4,182**	**3.4%**
Jacksonville, FL Metropolitan Statistical Area				*Area's Total Employment = 727,765 jobs*			
Cecil Field	8,700	1,498	0	10,198	11,250	21,448	2.9%
Jacksonville International Airport Air Guard Station	20	-2	0	18	20	38	0.0%
Naval Air Station Jacksonville	1,940	241	12	2,193	1,827	4,020	0.6%
Naval Station Mayport	397	13	0	410	472	882	0.1%
Net Changes for This Economic Area	**11,057**	**1,750**	**12**	**12,819**	**13,569**	**26,388**	**3.6%**
Miami-Miami Beach-Kendall, FL Metropolitan Division				*Area's Total Employment = 1,293,315 jobs*			
Homestead Air Reserve Station	0	71	0	71	62	133	0.0%
Net Changes for This Economic Area	**0**	**71**	**0**	**71**	**62**	**133**	**0.0%**
Orlando, FL Metropolitan Statistical Area				*Area's Total Employment = 1,082,297 jobs*			
Defense Finance and Accounting Service, Orlando	-13	-214	0	-227	-164	-391	0.0%
Net Changes for This Economic Area	**-13**	**-214**	**0**	**-227**	**-164**	**-391**	**0.0%**
Panama City-Lynn Haven, FL Metropolitan Statistical Area				*Area's Total Employment = 86,688 jobs*			
Naval Support Activity Panama City	-12	-12	0	-24	-23	-47	-0.1%
Tyndall Air Force Base	-22	0	0	-22	-22	-44	-0.1%
Net Changes for This Economic Area	**-34**	**-12**	**0**	**-46**	**-45**	**-91**	**-0.2%**
Pensacola-Ferry Pass-Brent, FL Metropolitan Statistical Area				*Area's Total Employment = 210,512 jobs*			
Naval Air Station Pensacola	-392	-699	-6	-1,097	-1,581	-2,678	-1.1%
Net Changes for This Economic Area	**-392**	**-699**	**-6**	**-1,097**	**-1,581**	**-2,678**	**-1.1%**

Economic Area / Region of Influence Installation	Net Job Changes			Direct Job Changes	Indirect Job Changes	Total Job Changes	Changes as % of Area's Employment
	Military	Civilian	Contractor				
Tampa-St. Petersburg-Clearwater, FL Metropolitan Statistical Area				*Area's Total Employment = 1,485,074 jobs*			
MacDill Air Force Base	152	83	0	235	204	439	0.0%
Navy Reserve Center ST Petersburg	-12	0	0	-12	-10	-22	0.0%
Net Changes for This Economic Area	**140**	**83**	**0**	**223**	**194**	**417**	**0.0%**
Total for Florida	**12,911**	**1,120**	**6**	**14,037**	**13,923**	**27,960**	**5.7%**
Georgia							
Albany, GA Metropolitan Statistical Area				*Area's Total Employment = 79,160 jobs*			
Marine Corps Logistics Base Albany	-1	-5	0	-6	-5	-11	0.0%
Net Changes for This Economic Area	**-1**	**-5**	**0**	**-6**	**-5**	**-11**	**0.0%**
Athens-Clarke County, GA Metropolitan Statistical Area				*Area's Total Employment = 96,829 jobs*			
Naval Supply Corps School Athens	-393	-108	-16	-517	-318	-835	-0.9%
Net Changes for This Economic Area	**-393**	**-108**	**-16**	**-517**	**-318**	**-835**	**-0.9%**
Atlanta-Sandy Springs-Marietta, GA Metropolitan Statistical Area				*Area's Total Employment = 2,777,548 jobs*			
Dobbins Air Reserve Base	73	45	0	118	72	190	0.0%
Fort Gillem	-511	-570	0	-1,081	-734	-1,815	-0.1%
Fort McPherson	-2,260	-1,881	0	-4,141	-2,705	-6,846	-0.2%
Leased Space - GA	0	-6	-2	-8	-6	-14	0.0%
Naval Air Station Atlanta	-1,274	-156	-68	-1,498	-806	-2,304	-0.1%
Peachtree Leases Atlanta	-65	-97	0	-162	-114	-276	0.0%
Net Changes for This Economic Area	**-4,037**	**-2,665**	**-70**	**-6,772**	**-4,293**	**-11,065**	**-0.4%**
Columbus, GA-AL Metropolitan Statistical Area				*Area's Total Employment = 163,565 jobs*			
Fort Benning	9,274	621	0	9,895	4,034	13,929	8.5%
Fort Benning Bldg 15	-53	-3	0	-56	-32	-88	-0.1%
U.S. Army Reserve Center Columbus	-9	0	0	-9	-5	-14	0.0%
Net Changes for This Economic Area	**9,212**	**618**	**0**	**9,830**	**3,997**	**13,827**	**8.4%**
Rome, GA Metropolitan Statistical Area				*Area's Total Employment = 50,944 jobs*			
Inspector/Instructor Rome GA	-9	0	0	-9	-3	-12	0.0%
Net Changes for This Economic Area	**-9**	**0**	**0**	**-9**	**-3**	**-12**	**0.0%**
Savannah, GA Metropolitan Statistical Area				*Area's Total Employment = 174,403 jobs*			
Savannah International Airport Air Guard Station	0	0	0	0	0	0	0.0%
Net Changes for This Economic Area	**0**	**0**	**0**	**0**	**0**	**0**	**0.0%**
Valdosta, GA Metropolitan Statistical Area				*Area's Total Employment = 65,992 jobs*			
Moody Air Force Base	1,211	-77	0	1,134	1,141	2,275	3.5%
Net Changes for This Economic Area	**1,211**	**-77**	**0**	**1,134**	**1,141**	**2,275**	**3.5%**

Economic Area / Region of Influence Installation	Net Job Changes			Direct Job Changes	Indirect Job Changes	Total Job Changes	Changes as % of Area's Employment
	Military	Civilian	Contractor				
Warner Robins, GA Metropolitan Statistical Area					*Area's Total Employment =*	*65,130*	*jobs*
Robins Air Force Base	-93	-17	781	671	367	1,038	1.6%
Net Changes for This Economic Area	**-93**	**-17**	**781**	**671**	**367**	**1,038**	**1.6%**
Total for Georgia	**5,890**	**-2,254**	**695**	**4,331**	**886**	**5,217**	**12.2%**
Guam							
Guam County, GU					*Area's Total Employment =*	*54,980*	*jobs*
Andersen Air Force Base	-64	-31	0	-95	-79	-174	-0.3%
Net Changes for This Economic Area	**-64**	**-31**	**0**	**-95**	**-79**	**-174**	**-0.3%**
Total for Guam	**-64**	**-31**	**0**	**-95**	**-79**	**-174**	**-0.3%**
Hawaii							
Honolulu, HI Metropolitan Statistical Area					*Area's Total Employment =*	*573,389*	*jobs*
Hickam Air Force Base	-152	-110	0	-262	-360	-622	0.0%
Naval Station Pearl Harbor	-43	-247	0	-290	-328	-618	-0.1%
Net Changes for This Economic Area	**-195**	**-357**	**0**	**-552**	**-688**	**-1,240**	**-0.1%**
Kapaa, HI Micropolitan Statistical Area					*Area's Total Employment =*	*37,731*	*jobs*
Army National Guard Reserve Center Honokaa	-118	0	0	-118	-100	-218	-0.6%
Net Changes for This Economic Area	**-118**	**0**	**0**	**-118**	**-100**	**-218**	**-0.6%**
Total for Hawaii	**-313**	**-357**	**0**	**-670**	**-788**	**-1,458**	**-0.7%**
Idaho							
Boise City-Nampa, ID Metropolitan Statistical Area					*Area's Total Employment =*	*314,811*	*jobs*
Boise Air Terminal Air Guard Station	-22	-62	0	-84	-73	-157	0.0%
Net Changes for This Economic Area	**-22**	**-62**	**0**	**-84**	**-73**	**-157**	**0.0%**
Mountain Home, ID Micropolitan Statistical Area					*Area's Total Employment =*	*14,441*	*jobs*
Mountain Home Air Force Base	-640	-36	0	-676	-482	-1,158	-8.0%
Net Changes for This Economic Area	**-640**	**-36**	**0**	**-676**	**-482**	**-1,158**	**-8.0%**
Pocatello, ID Metropolitan Statistical Area					*Area's Total Employment =*	*47,266*	*jobs*
Navy Reserve Center Pocatello	-7	0	0	-7	-2	-9	0.0%
Net Changes for This Economic Area	**-7**	**0**	**0**	**-7**	**-2**	**-9**	**0.0%**
Total for Idaho	**-669**	**-98**	**0**	**-767**	**-557**	**-1,324**	**-8.0%**
Illinois							
Carbondale, IL Micropolitan Statistical Area					*Area's Total Employment =*	*38,275*	*jobs*
Army National Guard Reserve Center Carbondale	-32	0	0	-32	-17	-49	-0.1%
Net Changes for This Economic Area	**-32**	**0**	**0**	**-32**	**-17**	**-49**	**-0.1%**

Economic Area / Region of Influence Installation	Net Job Changes			Direct Job Changes	Indirect Job Changes	Total Job Changes	Changes as % of Area's Employment
	Military	Civilian	Contractor				
Chicago-Naperville-Joliet, IL Metropolitan Division				*Area's Total Employment = 4,607,077 jobs*			
Navy Reserve Center Forest Park	-15	0	0	-15	-4	-19	0.0%
Net Changes for This Economic Area	**-15**	**0**	**0**	**-15**	**-4**	**-19**	**0.0%**
Davenport-Moline-Rock Island, IA-IL Metropolitan Statistical Area				*Area's Total Employment = 229,053 jobs*			
Rock Island Arsenal	154	-1,595	0	-1,441	-1,363	-2,804	-1.1%
Net Changes for This Economic Area	**154**	**-1,595**	**0**	**-1,441**	**-1,363**	**-2,804**	**-1.1%**
Lake County-Kenosha County, IL-WI Metropolitan Division				*Area's Total Employment = 498,103 jobs*			
Fort Sheridan	-17	-17	0	-34	-52	-86	0.0%
Naval Station Great Lakes	-2,059	-68	-10	-2,137	-2,560	-4,697	-1.0%
Net Changes for This Economic Area	**-2,076**	**-85**	**-10**	**-2,171**	**-2,612**	**-4,783**	**-1.0%**
Springfield, IL Metropolitan Statistical Area				*Area's Total Employment = 139,247 jobs*			
Capital Airport Air Guard Station	-18	-121	0	-139	-100	-239	-0.2%
Net Changes for This Economic Area	**-18**	**-121**	**0**	**-139**	**-100**	**-239**	**-0.2%**
St. Louis, MO-IL Metropolitan Statistical Area				*Area's Total Employment = 1,668,793 jobs*			
Scott Air Force Base	-87	969	86	968	1,004	1,972	0.1%
Net Changes for This Economic Area	**-87**	**969**	**86**	**968**	**1,004**	**1,972**	**0.1%**
Total for Illinois	**-2,074**	**-832**	**76**	**-2,830**	**-3,092**	**-5,922**	**-2.3%**
Indiana							
Evansville, IN-KY Metropolitan Statistical Area				*Area's Total Employment = 212,719 jobs*			
Navy Reserve Center Evansville	-7	0	0	-7	-1	-8	0.0%
Net Changes for This Economic Area	**-7**	**0**	**0**	**-7**	**-1**	**-8**	**0.0%**
Fort Wayne, IN Metropolitan Statistical Area				*Area's Total Employment = 256,503 jobs*			
Fort Wayne International Airport Air Guard Station	34	199	0	233	168	401	0.2%
Net Changes for This Economic Area	**34**	**199**	**0**	**233**	**168**	**401**	**0.2%**
Indianapolis, IN Metropolitan Statistical Area				*Area's Total Employment = 1,037,290 jobs*			
Defense Finance and Accounting Service, Indianapolis	40	1,330	4	1,374	1,205	2,579	0.2%
Leased Space - IN	-25	-111	-1	-137	-99	-236	0.0%
Navy Recruiting District Headquarters Indianapolis	-27	-5	-6	-38	-14	-52	0.0%
U.S. Army Reserve Center Seston	-12	0	0	-12	-4	-16	0.0%
Net Changes for This Economic Area	**-24**	**1,214**	**-3**	**1,187**	**1,088**	**2,275**	**0.2%**
Lafayette, IN Metropolitan Statistical Area				*Area's Total Employment = 112,699 jobs*			
U.S. Army Reserve Center Lafeyette	-21	0	0	-21	-11	-32	0.0%
Net Changes for This Economic Area	**-21**	**0**	**0**	**-21**	**-11**	**-32**	**0.0%**

Economic Area / Region of Influence Installation	Net Job Changes			Direct Job Changes	Indirect Job Changes	Total Job Changes	Changes as % of Area's Employment
	Military	Civilian	Contractor				
Martin County, IN				*Area's Total Employment =*		*8,525*	*jobs*
Crane Army Ammunition Plant	0	0	0	0	0	0	0.0%
Naval Support Activity Crane	0	-463	-31	-494	-293	-787	-9.2%
Net Changes for This Economic Area	**0**	**-463**	**-31**	**-494**	**-293**	**-787**	**-9.2%**
Peru, IN Micropolitan Statistical Area				*Area's Total Employment =*		*14,974*	*jobs*
Navy Marine Corps Reserve Center Grissom Air Reserve Base, Bunker Hill	-7	0	0	-7	-1	-8	-0.1%
Net Changes for This Economic Area	**-7**	**0**	**0**	**-7**	**-1**	**-8**	**-0.1%**
Terre Haute, IN Metropolitan Statistical Area				*Area's Total Employment =*		*89,765*	*jobs*
Hulman Regional Airport Air Guard Station	-6	-118	0	-124	-90	-214	-0.2%
Newport Chemical Depot	-7	-19	-280	-306	-221	-527	-0.6%
Net Changes for This Economic Area	**-13**	**-137**	**-280**	**-430**	**-311**	**-741**	**-0.8%**
Total for Indiana	**-38**	**813**	**-314**	**461**	**639**	**1,100**	**-9.7%**
Iowa							
Cedar Rapids, IA Metropolitan Statistical Area				*Area's Total Employment =*		*162,044*	*jobs*
Navy Reserve Center Cedar Rapids	-7	0	0	-7	-2	-9	0.0%
Net Changes for This Economic Area	**-7**	**0**	**0**	**-7**	**-2**	**-9**	**0.0%**
Des Moines, IA Metropolitan Statistical Area				*Area's Total Employment =*		*362,215*	*jobs*
Army National Guard Reserve Center Camp Dodge	-217	-1	0	-218	-83	-301	-0.1%
Des Moines International Airport Air Guard Station	24	83	0	107	81	188	0.0%
Net Changes for This Economic Area	**-193**	**82**	**0**	**-111**	**-2**	**-113**	**-0.1%**
Dubuque, IA Metropolitan Statistical Area				*Area's Total Employment =*		*62,005*	*jobs*
Navy-Marine Corps Reserve Center Dubuque	-19	-5	0	-24	-7	-31	0.0%
Net Changes for This Economic Area	**-19**	**-5**	**0**	**-24**	**-7**	**-31**	**0.0%**
Sioux City, IA-NE-SD Metropolitan Statistical Area				*Area's Total Employment =*		*93,206*	*jobs*
Navy Reserve Center Sioux City	-7	0	0	-7	-2	-9	0.0%
Sioux Gateway Airport Air Guard	33	170	0	203	220	423	0.5%
Net Changes for This Economic Area	**26**	**170**	**0**	**196**	**218**	**414**	**0.5%**
Total for Iowa	**-193**	**247**	**0**	**54**	**207**	**261**	**0.4%**
Kansas							
Kansas City, MO-KS Metropolitan Statistical Area				*Area's Total Employment =*		*1,225,451*	*jobs*
Fort Leavenworth	195	8	0	203	130	333	0.0%
Net Changes for This Economic Area	**195**	**8**	**0**	**203**	**130**	**333**	**0.0%**

Economic Area / Region of Influence Installation	Net Job Changes			Direct Job Changes	Indirect Job Changes	Total Job Changes	Changes as % of Area's Employment
	Military	Civilian	Contractor				
Manhattan, KS Micropolitan Statistical Area					*Area's Total Employment =*	*72,434*	*jobs*
Fort Riley	2,415	334	0	2,749	1,737	4,486	6.2%
Net Changes for This Economic Area	**2,415**	**334**	**0**	**2,749**	**1,737**	**4,486**	**6.2%**
Parsons, KS Micropolitan Statistical Area					*Area's Total Employment =*	*15,144*	*jobs*
Kansas Army Ammunition Plant	0	-8	-159	-167	-108	-275	-1.8%
Net Changes for This Economic Area	**0**	**-8**	**-159**	**-167**	**-108**	**-275**	**-1.8%**
Topeka, KS Metropolitan Statistical Area					*Area's Total Employment =*	*144,675*	*jobs*
Forbes Field Air Guard Station	53	194	0	247	488	735	0.6%
Net Changes for This Economic Area	**53**	**194**	**0**	**247**	**488**	**735**	**0.6%**
Wichita, KS Metropolitan Statistical Area					*Area's Total Employment =*	*364,878*	*jobs*
McConnell Air Force Base	664	-166	0	498	363	861	0.1%
U.S. Army Reserve Center Wichita	-22	-56	0	-78	-75	-153	0.0%
Net Changes for This Economic Area	**642**	**-222**	**0**	**420**	**288**	**708**	**0.1%**
Total for Kansas	**3,305**	**306**	**-159**	**3,452**	**2,535**	**5,987**	**5.1%**
Kentucky							
Clarksville, TN-KY Metropolitan Statistical Area					*Area's Total Employment =*	*128,456*	*jobs*
Fort Campbell	-360	9	0	-351	-253	-604	-0.5%
Net Changes for This Economic Area	**-360**	**9**	**0**	**-351**	**-253**	**-604**	**-0.5%**
Elizabethtown, KY Metropolitan Statistical Area					*Area's Total Employment =*	*65,926*	*jobs*
Fort Knox	-4,833	1,925	326	-2,582	94	-2,488	-4.0%
Net Changes for This Economic Area	**-4,833**	**1,925**	**326**	**-2,582**	**94**	**-2,488**	**-4.0%**
Lexington-Fayette, KY Metropolitan Statistical Area					*Area's Total Employment =*	*296,523*	*jobs*
Defense Finance and Accounting Service, Lexington	-5	-40	0	-45	-26	-71	0.0%
Navy Reserve Center Lexington	-9	0	0	-9	-2	-11	0.0%
Net Changes for This Economic Area	**-14**	**-40**	**0**	**-54**	**-28**	**-82**	**0.0%**
Louisville, KY-IN Metropolitan Statistical Area					*Area's Total Employment =*	*728,101*	*jobs*
Louisville International Airport Air Guard Station	0	5	0	5	4	9	0.0%
Navy Recruiting Command Louisville	-6	-217	0	-223	-165	-388	-0.1%
U.S. Army Reserve Center Louisville	-30	-13	0	-43	-21	-64	0.0%
Net Changes for This Economic Area	**-36**	**-225**	**0**	**-261**	**-182**	**-443**	**-0.1%**
Maysville, KY Micropolitan Statistical Area					*Area's Total Employment =*	*16,643*	*jobs*
U.S. Army Reserve Center Maysville	-16	-2	0	-18	-9	-27	-0.2%
Net Changes for This Economic Area	**-16**	**-2**	**0**	**-18**	**-9**	**-27**	**-0.2%**

Economic Area / Region of Influence Installation	Net Job Changes			Direct Job Changes	Indirect Job Changes	Total Job Changes	Changes as % of Area's Employment
	Military	Civilian	Contractor				
Paducah, KY-IL Micropolitan Statistical Area					*Area's Total Employment =*	*61,551*	*jobs*
Army National Guard Reserve Center Paducah	-31	0	0	-31	-16	-47	-0.1%
Net Changes for This Economic Area	**-31**	**0**	**0**	**-31**	**-16**	**-47**	**-0.1%**
Total for Kentucky	**-5,290**	**1,667**	**326**	**-3,297**	**-394**	**-3,691**	**-4.9%**
Louisiana							
Baton Rouge, LA Metropolitan Statistical Area					*Area's Total Employment =*	*411,691*	*jobs*
Baton Rouge Army National Guard Reserve Center	-117	0	0	-117	-57	-174	0.0%
Navy-Marine Corps Reserve Center Baton Rouge	-18	0	0	-18	-8	-26	0.0%
Roberts U.S. Army Reserve Center, Baton Rouge	-30	0	0	-30	-14	-44	0.0%
Net Changes for This Economic Area	**-165**	**0**	**0**	**-165**	**-79**	**-244**	**0.0%**
New Orleans-Metairie-Kenner, LA Metropolitan Statistical Area					*Area's Total Employment =*	*763,801*	*jobs*
Leased Space - Slidell	-1	-102	-48	-151	-143	-294	0.0%
Naval Air Station New Orleans	720	405	3	1,128	843	1,971	0.3%
Naval Air Station New Orleans Air Reserve Station	24	-307	0	-283	-292	-575	-0.1%
Naval Support Activity New Orleans	-1,270	-603	-62	-1,935	-1,325	-3,260	-0.4%
Net Changes for This Economic Area	**-527**	**-607**	**-107**	**-1,241**	**-917**	**-2,158**	**-0.2%**
Shreveport-Bossier City, LA Metropolitan Statistical Area					*Area's Total Employment =*	*211,384*	*jobs*
Barksdale Air Force Base	3	58	0	61	49	110	0.0%
Net Changes for This Economic Area	**3**	**58**	**0**	**61**	**49**	**110**	**0.0%**
Total for Louisiana	**-689**	**-549**	**-107**	**-1,345**	**-947**	**-2,292**	**-0.2%**
Maine							
Aroostook County, ME					*Area's Total Employment =*	*41,134*	*jobs*
Defense Finance and Accounting Service, Limestone	0	300	0	300	217	517	1.3%
Net Changes for This Economic Area	**0**	**300**	**0**	**300**	**217**	**517**	**1.3%**
Bangor, ME Metropolitan Statistical Area					*Area's Total Employment =*	*92,291*	*jobs*
Bangor International Airport Air Guard Station	0	1	0	1	1	2	0.0%
Naval Reserve Center, Bangor	0	0	0	0	3	3	0.0%
Net Changes for This Economic Area	**0**	**1**	**0**	**1**	**4**	**5**	**0.0%**
Portland-South Portland-Biddeford ME Metropolitan Statistical Area					*Area's Total Employment =*	*331,655*	*jobs*
Naval Air Station Brunswick	-2,880	-395	0	-3,275	-3,808	-7,083	-2.1%
Net Changes for This Economic Area	**-2,880**	**-395**	**0**	**-3,275**	**-3,808**	**-7,083**	**-2.1%**
Total for Maine	**-2,880**	**-94**	**0**	**-2,974**	**-3,587**	**-6,561**	**-0.8%**
Maryland							

Economic Area / Region of Influence Installation	Net Job Changes			Direct Job Changes	Indirect Job Changes	Total Job Changes	Changes as % of Area's Employment
	Military	Civilian	Contractor				
Baltimore-Towson, MD Metropolitan Statistical Area					*Area's Total Employment = 1,568,140 jobs*		
Aberdeen Proving Ground	-3,452	4,421	216	1,185	676	1,861	0.1%
Fort Meade	682	2,915	1,764	5,361	4,870	10,231	0.7%
Leased Space - MD	-3	-121	-76	-200	-186	-386	0.0%
Martin State Airport Air Guard Station	-17	-106	0	-123	-112	-235	0.0%
Naval Station Annapolis	0	-13	0	-13	-12	-25	0.0%
Net Changes for This Economic Area	**-2,790**	**7,096**	**1,904**	**6,210**	**5,236**	**11,446**	**0.8%**
Bethesda-Frederick-Gaithersburg, MD Metropolitan Division					*Area's Total Employment = 727,010 jobs*		
Army Research Laboratory, Adelphi	0	-43	0	-43	-39	-82	0.0%
Bethesda/Chevy Chase	-5	-2	0	-7	-5	-12	0.0%
Fort Detrick	76	43	-44	75	34	109	0.0%
Leased Space - MD	-16	-35	0	-51	-37	-88	0.0%
National Naval Medical Center Bethesda	1,418	674	737	2,829	2,049	4,878	0.6%
Naval Surface Weapons Station Carderock	0	6	0	6	5	11	0.0%
PFC Flair U.S. Army Reserve Center, Frederick	-20	-2	0	-22	-15	-37	0.0%
Net Changes for This Economic Area	**1,453**	**641**	**693**	**2,787**	**1,992**	**4,779**	**0.6%**
Lexington Park, MD Micropolitan Statistical Area					*Area's Total Employment = 53,347 jobs*		
Defense Finance and Accounting Service, Patuxent River	0	-55	-57	-112	-148	-260	-0.5%
Leased Space - MD	0	-164	0	-164	-217	-381	-0.7%
Naval Air Station Patuxent River	5	84	-142	-53	-60	-113	-0.2%
Net Changes for This Economic Area	**5**	**-135**	**-199**	**-329**	**-425**	**-754**	**-1.4%**
Washington-Arlington-Alexandria, DC-VA-MD-WV Metropolitan Division					*Area's Total Employment = 2,771,791 jobs*		
Andrews Air Force Base	178	275	-91	362	238	600	0.1%
Naval Air Facility Washington	-9	-9	0	-18	-23	-41	0.0%
Naval Surface Warfare Center Indian Head	0	-95	0	-95	-71	-166	0.0%
Navy Reserve Center Adelphi	-17	0	0	-17	-10	-27	0.0%
Net Changes for This Economic Area	**152**	**171**	**-91**	**232**	**134**	**366**	**0.1%**
Total for Maryland	**-1,180**	**7,773**	**2,307**	**8,900**	**6,937**	**15,837**	**0.1%**
Massachusetts							
Barnstable Town, MA Metropolitan Statistical Area					*Area's Total Employment = 137,499 jobs*		
Otis Air Guard Base	-62	-443	0	-505	-365	-870	-0.6%
Net Changes for This Economic Area	**-62**	**-443**	**0**	**-505**	**-365**	**-870**	**-0.6%**
Boston-Quincy, MA Metropolitan Division					*Area's Total Employment = 1,343,997 jobs*		
Naval Shipyard Puget Sound-Boston Detachment	0	-108	0	-108	-105	-213	0.0%
Net Changes for This Economic Area	**0**	**-108**	**0**	**-108**	**-105**	**-213**	**0.0%**

Economic Area / Region of Influence Installation	Net Job Changes			Direct Job Changes	Indirect Job Changes	Total Job Changes	Changes as % of Area's Employment
	Military	Civilian	Contractor				
Cambridge-Newton-Framingham, MA Metropolitan Division				*Area's Total Employment = 1,054,892 jobs*			
Armed Forces Reserve Center Ayers	0	0	0	0	0	0	0.0%
Army National Guard Combined Support Maintenance Shop Devens	0	0	0	0	0	0	0.0%
Army National Guard Reserve Center Ayer	0	0	0	0	0	0	0.0%
Fort Devens, 323d Maintenance Facility	0	0	0	0	0	0	0.0%
Hanscom Air Force Base	-46	-259	0	-305	-309	-614	-0.1%
Malony U.S. Army Reserve Center	-100	-55	0	-155	-87	-242	0.0%
Natick Soldier Systems Center	0	-19	0	-19	-23	-42	0.0%
Regional Training Site Maintenance (98), U.S. Army Reserve Fort Devens	0	0	0	0	0	0	0.0%
U.S. Army Reserve Ayer Area 3713	0	0	0	0	0	0	0.0%
U.S. Army Reserve ECS 65 Ayers	0	0	0	0	0	0	0.0%
Net Changes for This Economic Area	**-146**	**-333**	**0**	**-479**	**-419**	**-898**	**-0.1%**
Springfield, MA Metropolitan Statistical Area				*Area's Total Employment = 374,117 jobs*			
Armed Forces Reserve Center Westover (new)	72	11	0	83	43	126	0.0%
Barnes Municipal Airport Air Guard Station	55	201	0	256	350	606	0.2%
Westover U.S. Army Reserve Center, Cicopee	-13	0	0	-13	-5	-18	0.0%
Net Changes for This Economic Area	**114**	**212**	**0**	**326**	**388**	**714**	**0.2%**
Total for Massachusetts	**-94**	**-672**	**0**	**-766**	**-501**	**-1,267**	**-0.5%**
Michigan							
Battle Creek, MI Metropolitan Statistical Area				*Area's Total Employment = 74,652 jobs*			
W. K. Kellogg Airport Air Guard Station	-6	-155	0	-161	-116	-277	-0.4%
Net Changes for This Economic Area	**-6**	**-155**	**0**	**-161**	**-116**	**-277**	**-0.4%**
Detroit-Livonia-Dearborn, MI Metropolitan Division				*Area's Total Employment = 994,108 jobs*			
Detroit Arsenal	0	1,005	0	1,005	723	1,728	0.2%
Net Changes for This Economic Area	**0**	**1,005**	**0**	**1,005**	**723**	**1,728**	**0.2%**
Lansing-East Lansing, MI Metropolitan Statistical Area				*Area's Total Employment = 281,040 jobs*			
Parisan U.S. Army Reserve Center, Lansing	-25	0	0	-25	-11	-36	0.0%
Net Changes for This Economic Area	**-25**	**0**	**0**	**-25**	**-11**	**-36**	**0.0%**
Marquette, MI Micropolitan Statistical Area				*Area's Total Employment = 34,562 jobs*			
Navy Reserve Center Marquette	-7	0	0	-7	-1	-8	0.0%
Net Changes for This Economic Area	**-7**	**0**	**0**	**-7**	**-1**	**-8**	**0.0%**
Warren-Farmington Hills-Troy, MI Metropolitan Division				*Area's Total Employment = 1,505,252 jobs*			
Selfridge Air National Guard Base	47	54	0	101	53	154	0.0%
Selfridge Army Activity	-126	-174	-76	-376	-225	-601	0.0%
Net Changes for This Economic Area	**-79**	**-120**	**-76**	**-275**	**-172**	**-447**	**0.0%**
Total for Michigan	**-117**	**730**	**-76**	**537**	**423**	**960**	**-0.2%**

Economic Area / Region of Influence Installation	Net Job Changes			Direct Job Changes	Indirect Job Changes	Total Job Changes	Changes as % of Area's Employment
	Military	Civilian	Contractor				
Minnesota							
Duluth, MN-WI Metropolitan Statistical Area				*Area's Total Employment =*		*157,359*	*jobs*
Duluth International Airport Air Guard Station	0	0	0	0	0	0	0.0%
Navy Reserve Center Duluth	-8	0	0	-8	-2	-10	0.0%
Net Changes for This Economic Area	**-8**	**0**	**0**	**-8**	**-2**	**-10**	**0.0%**
Faribault-Northfield, MN Micropolitan Statistical Area				*Area's Total Employment =*		*30,123*	*jobs*
Armed Forces Reserve Center New Faribault	0	0	0	0	0	0	0.0%
Army National Guard Faribault	0	0	0	0	0	0	0.0%
U.S. Army Reserve Faribault	0	0	0	0	0	0	0.0%
Net Changes for This Economic Area	**0**	**0**	**0**	**0**	**0**	**0**	**0.0%**
Minneapolis-St. Paul-Bloomington, MN-WI Metropolitan Statistical Area				*Area's Total Employment =*		*2,127,894*	*jobs*
Armed Forces Reserve Center New Cambridge	0	0	0	0	0	0	0.0%
Army National Guard Cambridge	0	0	0	0	0	0	0.0%
Fort Snelling	-130	-124	0	-254	-155	-409	0.0%
U.S. Army Reserve Cambridge	0	0	0	0	0	0	0.0%
Net Changes for This Economic Area	**-130**	**-124**	**0**	**-254**	**-155**	**-409**	**0.0%**
Total for Minnesota	**-138**	**-124**	**0**	**-262**	**-157**	**-419**	**0.0%**
Mississippi							
Columbus, MS Micropolitan Statistical Area				*Area's Total Employment =*		*34,053*	*jobs*
Columbus Air Force Base	100	3	0	103	67	170	0.5%
Net Changes for This Economic Area	**100**	**3**	**0**	**103**	**67**	**170**	**0.5%**
Gulfport-Biloxi, MS Metropolitan Statistical Area				*Area's Total Employment =*		*151,445*	*jobs*
Construction Battalion Center Gulfport	0	0	0	0	0	0	0.0%
Keesler Air Force Base	-444	-207	0	-651	-558	-1,209	-0.8%
Net Changes for This Economic Area	**-444**	**-207**	**0**	**-651**	**-558**	**-1,209**	**-0.8%**
Jackson, MS Metropolitan Statistical Area				*Area's Total Employment =*		*307,475*	*jobs*
Jackson International Airport Air Guard Station	0	27	0	27	25	52	0.0%
Net Changes for This Economic Area	**0**	**27**	**0**	**27**	**25**	**52**	**0.0%**
Meridian, MS Micropolitan Statistical Area				*Area's Total Employment =*		*54,548*	*jobs*
Key Field Air Guard Station	-27	-134	0	-161	-169	-330	-0.6%
Naval Air Station Meridian	-15	0	-1	-16	-12	-28	-0.1%
Net Changes for This Economic Area	**-42**	**-134**	**-1**	**-177**	**-181**	**-358**	**-0.7%**
Pascagoula, MS Metropolitan Statistical Area				*Area's Total Employment =*		*68,520*	*jobs*
Naval Station Pascagoula	-844	-112	-7	-963	-797	-1,760	-2.6%
Net Changes for This Economic Area	**-844**	**-112**	**-7**	**-963**	**-797**	**-1,760**	**-2.6%**

Economic Area / Region of Influence Installation	Net Job Changes			Direct Job Changes	Indirect Job Changes	Total Job Changes	Changes as % of Area's Employment
	Military	Civilian	Contractor				
Picayune, MS Micropolitan Statistical Area					*Area's Total Employment =*	*16,286*	*jobs*
Mississippi Army Ammunition Plant	0	-4	-50	-54	-35	-89	-0.5%
Net Changes for This Economic Area	**0**	**-4**	**-50**	**-54**	**-35**	**-89**	**-0.5%**
Vicksburg, MS Micropolitan Statistical Area					*Area's Total Employment =*	*29,916*	*jobs*
U.S. Army Reserve Center Vicksburg	-26	-2	0	-28	-14	-42	-0.1%
Net Changes for This Economic Area	**-26**	**-2**	**0**	**-28**	**-14**	**-42**	**-0.1%**
Total for Mississippi	**-1,256**	**-429**	**-58**	**-1,743**	**-1,493**	**-3,236**	**-4.2%**
Missouri							
Cape Girardeau-Jackson, MO-IL Micropolitan Statistical Area					*Area's Total Employment =*	*59,473*	*jobs*
Navy Reserve Center Cape Girardeau	-7	0	0	-7	-1	-8	0.0%
Net Changes for This Economic Area	**-7**	**0**	**0**	**-7**	**-1**	**-8**	**0.0%**
Fort Leonard Wood, MO Micropolitan Statistical Area					*Area's Total Employment =*	*25,515*	*jobs*
Fort Leonard Wood	-110	23	0	-87	-15	-102	-0.4%
Net Changes for This Economic Area	**-110**	**23**	**0**	**-87**	**-15**	**-102**	**-0.4%**
Kansas City, MO-KS Metropolitan Statistical Area					*Area's Total Employment =*	*1,225,451*	*jobs*
Defense Finance and Accounting Service, Kansas City	-67	-675	-140	-882	-848	-1,730	-0.1%
Marine Corps Support Center Kansas City	-191	-139		-333	-249	-582	0.0%
Navy Recruiting District Headquarters Kansas	-21	-6	-6	-33	-22	-55	0.0%
Net Changes for This Economic Area	**-279**	**-820**	**-146**	**-1,248**	**-1,119**	**-2,367**	**-0.1%**
St. Joseph, MO-KS Metropolitan Statistical Area					*Area's Total Employment =*	*68,849*	*jobs*
Rosecrans Memorial Airport Air Guard Station	5	9	0	14	46	60	0.1%
Net Changes for This Economic Area	**5**	**9**	**0**	**14**	**46**	**60**	**0.1%**
St. Louis, MO-IL Metropolitan Statistical Area					*Area's Total Employment =*	*1,668,793*	*jobs*
Army National Guard Reserve Center Jefferson Barracks	-67	0	0	-67	-54	-121	0.0%
Defense Finance and Accounting Service, St. Louis	-1	-327	0	-328	-270	-598	0.0%
Lambert International Airport- St Louis	-22	-201	0	-223	-173	-396	0.0%
Leased Space - MO	-709	-1,234	-150	-2,093	-1,587	-3,680	-0.2%
Net Changes for This Economic Area	**-799**	**-1,762**	**-150**	**-2,711**	**-2,084**	**-4,795**	**-0.2%**
Warrensburg, MO Micropolitan Statistical Area					*Area's Total Employment =*	*28,670*	*jobs*
Whiteman Air Force Base	3	58	0	61	44	105	0.4%
Net Changes for This Economic Area	**3**	**58**	**0**	**61**	**44**	**105**	**0.4%**
Total for Missouri	**-1,187**	**-2,492**	**-296**	**-3,978**	**-3,129**	**-7,107**	**-0.2%**
Montana							

Economic Area / Region of Influence Installation	Net Job Changes			Direct Job Changes	Indirect Job Changes	Total Job Changes	Changes as % of Area's Employment
	Military	Civilian	Contractor				
Great Falls, MT Metropolitan Statistical Area					*Area's Total Employment =*	*49,197*	*jobs*
Galt Hall U.S. Army Reserve Center, Great Falls	-14	-3	0	-17	-8	-25	-0.1%
Great Falls International Airport Air Guard Station	-9	117	0	108	78	186	0.4%
Net Changes for This Economic Area	**-23**	**114**	**0**	**91**	**70**	**161**	**0.3%**
Total for Montana	**-23**	**114**	**0**	**91**	**70**	**161**	**0.3%**
Nebraska							
Columbus, NE Micropolitan Statistical Area					*Area's Total Employment =*	*22,545*	*jobs*
Army National Guard Reserve Center Columbus	-31	0	0	-31	-16	-47	-0.2%
Net Changes for This Economic Area	**-31**	**0**	**0**	**-31**	**-16**	**-47**	**-0.2%**
Grand Island, NE Micropolitan Statistical Area					*Area's Total Employment =*	*45,763*	*jobs*
Army National Guard Reserve Center Grand Island	-31	0	0	-31	-16	-47	-0.1%
Net Changes for This Economic Area	**-31**	**0**	**0**	**-31**	**-16**	**-47**	**-0.1%**
Kearney, NE Micropolitan Statistical Area					*Area's Total Employment =*	*35,434*	*jobs*
Army National Guard Reserve Center Kearny	-8	0	0	-8	-4	-12	0.0%
Net Changes for This Economic Area	**-8**	**0**	**0**	**-8**	**-4**	**-12**	**0.0%**
Lincoln, NE Metropolitan Statistical Area					*Area's Total Employment =*	*198,773*	*jobs*
Navy Reserve Center Lincoln	-7	0	0	-7	-3	-10	0.0%
Net Changes for This Economic Area	**-7**	**0**	**0**	**-7**	**-3**	**-10**	**0.0%**
Omaha-Council Bluffs, NE-IA Metropolitan Statistical Area					*Area's Total Employment =*	*538,121*	*jobs*
Naval Recruiting District Headquarters Omaha	-19	-7	-6	-32	-27	-59	0.0%
Offutt Air Force Base	-49	-225	-13	-287	-216	-503	-0.1%
Net Changes for This Economic Area	**-68**	**-232**	**-19**	**-319**	**-243**	**-562**	**-0.1%**
Total for Nebraska	**-145**	**-232**	**-19**	**-396**	**-282**	**-678**	**-0.4%**
Nevada							
Fallon, NV Micropolitan Statistical Area					*Area's Total Employment =*	*15,858*	*jobs*
Naval Air Station Fallon	0	0	0	0	0	0	0.0%
Net Changes for This Economic Area	**0**	**0**	**0**	**0**	**0**	**0**	**0.0%**
Las Vegas-Paradise, NV Metropolitan Statistical Area					*Area's Total Employment =*	*760,624*	*jobs*
Nellis Air Force Base	1,029	75	248	1,352	1,004	2,356	0.5%
Net Changes for This Economic Area	**1,029**	**75**	**248**	**1,352**	**1,004**	**2,356**	**0.5%**
Total for Nevada	**1,029**	**75**	**248**	**1,352**	**1,004**	**2,356**	**0.5%**
New Hampshire							

Economic Area / Region of Influence Installation	Net Job Changes			Direct Job Changes	Indirect Job Changes	Total Job Changes	Changes as % of Area's Employment
	Military	Civilian	Contractor				
Rockingham County-Strafford County, NH Metropolitan Division					*Area's Total Employment = 238,671 jobs*		
Doble U.S. Army Reserve Center Portsmouth	-39	-5	0	-44	-29	-73	0.0%
Net Changes for This Economic Area	**-39**	**-5**	**0**	**-44**	**-29**	**-73**	**0.0%**
Total for New Hampshire	**-39**	**-5**	**0**	**-44**	**-29**	**-73**	**0.0%**
New Jersey							
Atlantic City, NJ Metropolitan Statistical Area					*Area's Total Employment = 175,797 jobs*		
Atlantic City International Airport Air Guard Station	32	86	0	118	88	206	0.1%
Net Changes for This Economic Area	**32**	**86**	**0**	**118**	**88**	**206**	**0.1%**
Camden, NJ Metropolitan Division					*Area's Total Employment = 619,919 jobs*		
Fort Dix	209	144	0	353	347	700	0.1%
McGuire Air Force Base	678	91	0	769	552	1,321	0.1%
SFC Nelson V. Brittin U.S. Army Reserve Center	-34	-1	0	-35	-29	-64	0.0%
Net Changes for This Economic Area	**853**	**234**	**0**	**1,087**	**870**	**1,957**	**0.2%**
Edison, NJ Metropolitan Division					*Area's Total Employment = 1,220,335 jobs*		
Fort Monmouth	-620	-4,652	0	-5,272	-4,464	-9,736	-0.8%
Kilmer U.S. Army Reserve Center, Edison	-23	-21	0	-44	-31	-75	0.0%
Naval Air Engineering Station Lakehurst	-132	-54	0	-186	-186	-372	0.0%
Naval Weapons Station Earle	0	-63	0	-63	-55	-118	0.0%
Net Changes for This Economic Area	**-775**	**-4,790**	**0**	**-5,565**	**-4,736**	**-10,301**	**-0.8%**
Newark-Union, NJ-PA Metropolitan Division					*Area's Total Employment = 1,246,371 jobs*		
Picatinny Arsenal	5	688	0	693	565	1,258	0.1%
Net Changes for This Economic Area	**5**	**688**	**0**	**693**	**565**	**1,258**	**0.1%**
Trenton-Ewing, NJ Metropolitan Statistical Area					*Area's Total Employment = 249,721 jobs*		
Inspector/Instructor Center West Trenton	-11	-1	0	-12	-3	-15	0.0%
Net Changes for This Economic Area	**-11**	**-1**	**0**	**-12**	**-3**	**-15**	**0.0%**
Total for New Jersey	**104**	**-3,783**	**0**	**-3,679**	**-3,216**	**-6,895**	**-0.4%**
New Mexico							
Alamogordo, NM Micropolitan Statistical Area					*Area's Total Employment = 27,515 jobs*		
Holloman Air Force Base	-17	0	0	-17	-11	-28	-0.1%
Net Changes for This Economic Area	**-17**	**0**	**0**	**-17**	**-11**	**-28**	**-0.1%**
Albuquerque, NM Metropolitan Statistical Area					*Area's Total Employment = 454,397 jobs*		
Jenkins Armed Forces Reserve Center Albuquerque	-35	-1	0	-36	-29	-65	0.0%
Kirtland Air Force Base	26	165	1	192	206	398	0.1%
Net Changes for This Economic Area	**-9**	**164**	**1**	**156**	**177**	**333**	**0.1%**

Economic Area / Region of Influence Installation	Net Job Changes			Direct Job Changes	Indirect Job Changes	Total Job Changes	Changes as % of Area's Employment
	Military	Civilian	Contractor				
Clovis, NM Micropolitan Statistical Area				*Area's Total Employment = 23,348 jobs*			
Cannon Air Force Base	-2,388	-381	0	-2,769	-2,002	-4,771	-20.4%
Net Changes for This Economic Area	**-2,388**	**-381**	**0**	**-2,769**	**-2,002**	**-4,771**	**-20.4%**
Las Cruces, NM Metropolitan Statistical Area				*Area's Total Employment = 79,256 jobs*			
White Sands Missile Range	0	0	0	0	0	0	0.0%
Net Changes for This Economic Area	**0**	**0**	**0**	**0**	**0**	**0**	**0.0%**
Total for New Mexico	**-2,414**	**-217**	**1**	**-2,630**	**-1,836**	**-4,466**	**-20.4%**
New York							
Albany-Schenectady-Troy, NY Metropolitan Statistical Area				*Area's Total Employment = 529,819 jobs*			
Watervliet Arsenal	0	0	0	0	0	0	0.0%
Net Changes for This Economic Area	**0**	**0**	**0**	**0**	**0**	**0**	**0.0%**
Buffalo-Niagara Falls, NY Metropolitan Statistical Area				*Area's Total Employment = 643,318 jobs*			
Army National Guard Reserve Center Niagara Falls	-1	0	0	-1	0	-1	0.0%
Navy Recruiting District Headquarters Buffalo	-25	-6	-6	-37	-14	-51	0.0%
Niagara Falls International Airport Air Guard Station	0	0	0	0	0	0	0.0%
Net Changes for This Economic Area	**-26**	**-6**	**-6**	**-38**	**-14**	**-52**	**0.0%**
Elmira, NY Metropolitan Statistical Area				*Area's Total Employment = 50,494 jobs*			
Navy Reserve Center Horsehead	-7	0	0	-7	-6	-13	0.0%
Net Changes for This Economic Area	**-7**	**0**	**0**	**-7**	**-6**	**-13**	**0.0%**
Glens Falls, NY Metropolitan Statistical Area				*Area's Total Employment = 64,173 jobs*			
Navy Reserve Center Glenn Falls	-7	0	0	-7	-1	-8	0.0%
Net Changes for This Economic Area	**-7**	**0**	**0**	**-7**	**-1**	**-8**	**0.0%**
Nassau-Suffolk, NY Metropolitan Division				*Area's Total Employment = 1,530,568 jobs*			
Armed Forces Reserve Center Amityville	-24	-4	0	-28	-8	-36	0.0%
Net Changes for This Economic Area	**-24**	**-4**	**0**	**-28**	**-8**	**-36**	**0.0%**
New York-Wayne-White Plains, NY-NJ Metropolitan Division				*Area's Total Employment = 6,226,027 jobs*			
Fort Totten / Pyle	-75	-74	0	-149	-72	-221	0.0%
Net Changes for This Economic Area	**-75**	**-74**	**0**	**-149**	**-72**	**-221**	**0.0%**
Poughkeepsie-Newburgh-Middletown, NY Metropolitan Statistical Area				*Area's Total Employment = 312,628 jobs*			
Carpenter U.S. Army Reserve Center,Poughkeepie	-8	-1	0	-9	-4	-13	0.0%
United States Military Academy	226	38	0	264	157	421	0.1%
Net Changes for This Economic Area	**218**	**37**	**0**	**255**	**153**	**408**	**0.1%**

Economic Area / Region of Influence Installation	Net Job Changes			Direct Job Changes	Indirect Job Changes	Total Job Changes	Changes as % of Area's Employment
	Military	Civilian	Contractor				
Utica-Rome, NY Metropolitan Statistical Area				*Area's Total Employment =*		*158,421*	*jobs*
Defense Finance and Accounting Service, Rome	0	630	0	630	455	1,085	0.7%
Rome Laboratory	1	-69	0	-68	-57	-125	-0.1%
Net Changes for This Economic Area	**1**	**561**	**0**	**562**	**398**	**960**	**0.6%**
Watertown-Fort Drum, NY Micropolitan Statistical Area				*Area's Total Employment =*		*62,390*	*jobs*
Navy Reserve Center Watertown	-9	0	0	-9	-5	-14	0.0%
Net Changes for This Economic Area	**-9**	**0**	**0**	**-9**	**-5**	**-14**	**0.0%**
Total for New York	**71**	**514**	**-6**	**579**	**445**	**1,024**	**0.7%**
North Carolina							
Albemarle, NC Micropolitan Statistical Area				*Area's Total Employment =*		*26,102*	*jobs*
Niven U.S. Army Reserve Center, Albermarle	-34	5	0	-29	-14	-43	-0.2%
Net Changes for This Economic Area	**-34**	**5**	**0**	**-29**	**-14**	**-43**	**-0.2%**
Asheville, NC Metropolitan Statistical Area				*Area's Total Employment =*		*217,211*	*jobs*
Navy Reserve Center Asheville	-7	0	0	-7	-2	-9	0.0%
Net Changes for This Economic Area	**-7**	**0**	**0**	**-7**	**-2**	**-9**	**0.0%**
Charlotte-Gastonia-Concord, NC-SC Metropolitan Statistical Area				*Area's Total Employment =*		*936,991*	*jobs*
Charlotte/Douglas International Airport	7	23	0	30	30	60	0.0%
Net Changes for This Economic Area	**7**	**23**	**0**	**30**	**30**	**60**	**0.0%**
Fayetteville, NC Metropolitan Statistical Area				*Area's Total Employment =*		*195,370*	*jobs*
Fort Bragg	3,425	238	0	3,663	2,509	6,172	3.2%
Pope Air Force Base	-4,792	812	-132	-4,112	-3,472	-7,584	-3.8%
Net Changes for This Economic Area	**-1,367**	**1,050**	**-132**	**-449**	**-963**	**-1,412**	**-0.6%**
Goldsboro, NC Metropolitan Statistical Area				*Area's Total Employment =*		*60,040*	*jobs*
Seymore Johnson Air Force Base	345	17	0	362	310	672	1.1%
Net Changes for This Economic Area	**345**	**17**	**0**	**362**	**310**	**672**	**1.1%**
Jacksonville, NC Metropolitan Statistical Area				*Area's Total Employment =*		*91,677*	*jobs*
Marine Corps Base Camp Lejeune	-182	-1	-9	-192	-104	-296	-0.4%
Net Changes for This Economic Area	**-182**	**-1**	**-9**	**-192**	**-104**	**-296**	**-0.4%**
New Bern, NC Micropolitan Statistical Area				*Area's Total Employment =*		*66,366*	*jobs*
Marine Corps Air Station Cherry Point	283	-143	0	140	96	236	0.3%
Net Changes for This Economic Area	**283**	**-143**	**0**	**140**	**96**	**236**	**0.3%**
Total for North Carolina	**-955**	**951**	**-141**	**-145**	**-647**	**-792**	**0.2%**
North Dakota							

Economic Area / Region of Influence Installation	Net Job Changes			Direct Job Changes	Indirect Job Changes	Total Job Changes	Changes as % of Area's Employment
	Military	Civilian	Contractor				
Fargo, ND-MN Metropolitan Statistical Area				*Area's Total Employment =*	*129,893*	*jobs*	
Fargo, ND Armed Forces Reserve Center	0	0	0	0	0	0	0.0%
Hector International Airport Air Guard Station	0	0	0	0	0	0	0.0%
Johnson U.S. Army Reserve Center, Fargo	0	0	0	0	0	0	0.0%
Net Changes for This Economic Area	**0**	**0**	**0**	**0**	**0**	**0**	**0.0%**
Grand Forks, ND-MN Metropolitan Statistical Area				*Area's Total Employment =*	*66,242*	*jobs*	
Grand Forks Air Force Base	-1,434	-70	0	-1,504	-1,299	-2,803	-4.2%
Net Changes for This Economic Area	**-1,434**	**-70**	**0**	**-1,504**	**-1,299**	**-2,803**	**-4.2%**
Total for North Dakota	**-1,434**	**-70**	**0**	**-1,504**	**-1,299**	**-2,803**	**-4.2%**
Ohio							
Akron, OH Metropolitan Statistical Area				*Area's Total Employment =*	*398,976*	*jobs*	
Armed Forces Reserve Center Akron	37	0	0	37	14	51	0.0%
Navy-Marine Corps Reserve Center Akron	-26	0	0	-26	-10	-36	0.0%
Net Changes for This Economic Area	**11**	**0**	**0**	**11**	**4**	**15**	**0.0%**
Cleveland-Elyria-Mentor, OH Metropolitan Statistical Area				*Area's Total Employment =*	*1,301,423*	*jobs*	
Defense Finance and Accounting Service, Cleveland	0	294	0	294	263	557	0.0%
Navy-Marine Corps Reserve Center Cleveland	-24	-1	0	-25	-7	-32	0.0%
Net Changes for This Economic Area	**-24**	**293**	**0**	**269**	**256**	**525**	**0.0%**
Columbus, OH Metropolitan Statistical Area				*Area's Total Employment =*	*1,122,033*	*jobs*	
Army National Guard Reserve Center Westerville	-12	0	0	-12	-4	-16	0.0%
Defense Supply Center Columbus	-2	1,598	0	1,596	1,418	3,014	0.3%
Leased Space - OH	0	-187	-59	-246	-153	-399	0.0%
Rickenbacker Army National Guard Bldg 943 Columbus	-4	0	0	-4	-1	-5	0.0%
Rickenbacker International Airport Air Guard Station	0	1	0	1	1	2	0.0%
U.S. Army Reserve Center Whitehall	-25	0	0	-25	-9	-34	0.0%
Net Changes for This Economic Area	**-43**	**1,412**	**-59**	**1,310**	**1,252**	**2,562**	**0.3%**
Dayton, OH Metropolitan Statistical Area				*Area's Total Employment =*	*512,393*	*jobs*	
Defense Finance and Accounting Service, Dayton	-9	-351	-5	-365	-319	-684	-0.1%
Glenn Research Center	0	0	-50	-50	-47	-97	0.0%
Wright Patterson Air Force Base	501	251	75	827	721	1,548	0.3%
Net Changes for This Economic Area	**492**	**-100**	**20**	**412**	**355**	**767**	**0.2%**
Hardin County, OH				*Area's Total Employment =*	*13,264*	*jobs*	
Parrott U.S. Army Reserve Center Kenton	-9	-1	0	-10	-4	-14	-0.1%
Net Changes for This Economic Area	**-9**	**-1**	**0**	**-10**	**-4**	**-14**	**-0.1%**

Economic Area / Region of Influence Installation	Net Job Changes			Direct Job Changes	Indirect Job Changes	Total Job Changes	Changes as % of Area's Employment
	Military	Civilian	Contractor				
Mansfield, OH Metropolitan Statistical Area					*Area's Total Employment =*	*73,323*	*jobs*
Army National Guard Reserve Center Mansfield	-37	0	0	-37	-34	-71	-0.1%
Mansfield Lahm Municipal Airport Air Guard Station	-25	-81	0	-106	-77	-183	-0.2%
Scouten U.S. Army Reserve Center Mansfield	-22	-2	0	-24	-22	-46	-0.1%
Net Changes for This Economic Area	**-84**	**-83**	**0**	**-167**	**-133**	**-300**	**-0.4%**
Springfield, OH Metropolitan Statistical Area					*Area's Total Employment =*	*67,753*	*jobs*
Springfield-Beckley Municipal Airport Air Guard Station	-56	-215	0	-271	-281	-552	-0.8%
Net Changes for This Economic Area	**-56**	**-215**	**0**	**-271**	**-281**	**-552**	**-0.8%**
Toledo, OH Metropolitan Statistical Area					*Area's Total Employment =*	*403,161*	*jobs*
Toledo Express Airport Air Guard Station	4	41	0	45	36	81	0.0%
Net Changes for This Economic Area	**4**	**41**	**0**	**45**	**36**	**81**	**0.0%**
Total for Ohio	**291**	**1,347**	**-39**	**1,599**	**1,485**	**3,084**	**-0.8%**
Oklahoma							
Altus, OK Micropolitan Statistical Area					*Area's Total Employment =*	*16,463*	*jobs*
Altus Air Force Base	-16	0	0	-16	-10	-26	-0.2%
Net Changes for This Economic Area	**-16**	**0**	**0**	**-16**	**-10**	**-26**	**-0.2%**
Enid, OK Micropolitan Statistical Area					*Area's Total Employment =*	*34,406*	*jobs*
Vance Air Force Base	89	6	0	95	90	185	0.5%
Net Changes for This Economic Area	**89**	**6**	**0**	**95**	**90**	**185**	**0.5%**
Johnston County, OK					*Area's Total Employment =*	*4,603*	*jobs*
Army National Guard Reserve Center Tishomingo	-30	0	0	-30	-16	-46	-1.0%
Net Changes for This Economic Area	**-30**	**0**	**0**	**-30**	**-16**	**-46**	**-1.0%**
Lawton, OK Metropolitan Statistical Area					*Area's Total Employment =*	*63,978*	*jobs*
Fort Sill	3,445	105	-3	3,547	2,110	5,657	8.9%
Net Changes for This Economic Area	**3,445**	**105**	**-3**	**3,547**	**2,110**	**5,657**	**8.9%**
McAlester, OK Micropolitan Statistical Area					*Area's Total Employment =*	*21,197*	*jobs*
McAlester Army Ammunition Plant	0	0	0	0	0	0	0.0%
Net Changes for This Economic Area	**0**	**0**	**0**	**0**	**0**	**0**	**0.0%**
Muskogee, OK Micropolitan Statistical Area					*Area's Total Employment =*	*40,416*	*jobs*
Ashworth U.S. Army Reserve Center Muskogee	-14	-2	0	-16	-8	-24	-0.1%
Net Changes for This Economic Area	**-14**	**-2**	**0**	**-16**	**-8**	**-24**	**-0.1%**

Economic Area / Region of Influence Installation	Net Job Changes			Direct Job Changes	Indirect Job Changes	Total Job Changes	Changes as % of Area's Employment
	Military	Civilian	Contractor				
Oklahoma City, OK Metropolitan Statistical Area					*Area's Total Employment =*	*703,918*	*jobs*
Krowse U.S. Army Reserve Center Oklahoma City	-78	-6	0	-84	-77	-161	0.0%
Oklahoma City (95th)	-31	-22	0	-53	-55	-108	0.0%
Tinker Air Force Base	0	-85	0	-85	-56	-141	0.0%
Will Rogers World Airport Air Guard Station	88	-91	0	-3	-2	-5	0.0%
Net Changes for This Economic Area	**-21**	**-204**	**0**	**-225**	**-190**	**-415**	**0.0%**
Tulsa, OK Metropolitan Statistical Area					*Area's Total Employment =*	*533,659*	*jobs*
Armed Forces Reserve Center Broken Arrow	32	0	0	32	11	43	0.0%
Army National Guard Reserve Center Broken Arrow RC	-26	0	0	-26	-9	-35	0.0%
Navy-Marine Corps Reserve Center Tulsa	-32	0	0	-32	-11	-43	0.0%
Tulsa International Airport Air Guard Station	9	50	0	59	43	102	0.0%
Net Changes for This Economic Area	**-17**	**50**	**0**	**33**	**34**	**67**	**0.0%**
Total for Oklahoma	**3,436**	**-45**	**-3**	**3,388**	**2,010**	**5,398**	**8.1%**
Oregon							
Medford, OR Metropolitan Statistical Area					*Area's Total Employment =*	*106,355*	*jobs*
Navy Reserve Center Central Point	-7	0	0	-7	-2	-9	0.0%
Net Changes for This Economic Area	**-7**	**0**	**0**	**-7**	**-2**	**-9**	**0.0%**
Pendleton-Hermiston, OR Micropolitan Statistical Area					*Area's Total Employment =*	*44,887*	*jobs*
Umatilla Army Depot	-1	-348	0	-349	-253	-602	-1.3%
Net Changes for This Economic Area	**-1**	**-348**	**0**	**-349**	**-253**	**-602**	**-1.3%**
Portland-Vancouver-Beaverton, OR-WA Metropolitan Statistical Area					*Area's Total Employment =*	*1,232,839*	*jobs*
Armed Forces Reserve Center Camp With (New)	0	0	0	0	0	0	0.0%
Army National Guard Reserve Center Camp Withycombe	0	0	0	0	0	0	0.0%
Army National Guard Reserve Center Jackson Band	0	0	0	0	0	0	0.0%
Army National Guard Reserve Center Lake Oswego	0	0	0	0	0	0	0.0%
Army National Guard Reserve Center Maison	0	0	0	0	0	0	0.0%
Portland International Airport Air Guard Station	-38	-277	0	-315	-390	-705	-0.1%
Sears U.S. Army Reserve Center, Portland	0	0	0	0	0	0	0.0%
Sharff U.S. Army Reserve Center, Portland	0	0	0	0	0	0	0.0%
Net Changes for This Economic Area	**-38**	**-277**	**0**	**-315**	**-390**	**-705**	**-0.1%**
Total for Oregon	**-46**	**-625**	**0**	**-671**	**-645**	**-1,316**	**-1.4%**
Pennsylvania							
Allentown-Bethlehem-Easton, PA-NJ Metropolitan Statistical Area					*Area's Total Employment =*	*396,091*	*jobs*
Navy-Marine Corps Reserve Center Lehigh	8	0	0	8	3	11	0.0%
Net Changes for This Economic Area	**8**	**0**	**0**	**8**	**3**	**11**	**0.0%**

Economic Area / Region of Influence Installation	Net Job Changes			Direct Job Changes	Indirect Job Changes	Total Job Changes	Changes as % of Area's Employment
	Military	Civilian	Contractor				
Bloomsburg-Berwick, PA Micropolitan Statistical Area					*Area's Total Employment =*	*49,836*	*jobs*
U.S. Army Reserve Center Bloomsburg	-20	-2	0	-22	-11	-33	-0.1%
Net Changes for This Economic Area	**-20**	**-2**	**0**	**-22**	**-11**	**-33**	**-0.1%**
Chambersburg, PA Micropolitan Statistical Area					*Area's Total Employment =*	*65,783*	*jobs*
Letterkenny Army Depot	-36	202	0	166	124	290	0.5%
Net Changes for This Economic Area	**-36**	**202**	**0**	**166**	**124**	**290**	**0.5%**
Harrisburg-Carlisle, PA Metropolitan Statistical Area					*Area's Total Employment =*	*384,888*	*jobs*
Defense Distribution Depot Susquehanna	0	-15	0	-15	-13	-28	0.0%
Naval Support Activity Mechanicsburg	0	-11	0	-11	-9	-20	0.0%
Net Changes for This Economic Area	**0**	**-26**	**0**	**-26**	**-22**	**-48**	**0.0%**
Johnstown, PA Metropolitan Statistical Area					*Area's Total Employment =*	*74,442*	*jobs*
Marine Corps Reserve Center Johnstown	-86	0	0	-86	-72	-158	-0.2%
Net Changes for This Economic Area	**-86**	**0**	**0**	**-86**	**-72**	**-158**	**-0.2%**
Lewisburg, PA Micropolitan Statistical Area					*Area's Total Employment =*	*22,716*	*jobs*
U.S. Army Reserve Center Lewisburg	-9	-2	0	-11	-5	-16	-0.1%
Net Changes for This Economic Area	**-9**	**-2**	**0**	**-11**	**-5**	**-16**	**-0.1%**
Philadelphia, PA Metropolitan Division					*Area's Total Employment =*	*2,273,372*	*jobs*
Bristol U.S. Army Reserve Center, Philadelphia	-9	-2	0	-11	-5	-16	0.0%
Engineering Field Activity Northeast	-4	-188	0	-192	-154	-346	0.0%
Human Resources Support Center Northeast	0	-174	-9	-183	-132	-315	0.0%
Naval Air Station Willow Grove	-968	-679	-5	-1,652	-1,213	-2,865	-0.1%
Naval Support Activity Philadelphia	0	180	0	180	145	325	0.0%
Navy Crane Center Lester	-1	-54	0	-55	-44	-99	0.0%
Navy Philadelphia Business Center	0	-63	0	-63	-51	-114	0.0%
North Penn U.S. Army Reserve Center, Norristown	-22	-1	0	-23	-10	-33	0.0%
W. Reese U.S. Army Reserve Center/OMS, Chester	-9	-1	0	-10	-4	-14	0.0%
Net Changes for This Economic Area	**-1,013**	**-982**	**-14**	**-2,009**	**-1,468**	**-3,477**	**-0.1%**
Pittsburgh, PA Metropolitan Statistical Area					*Area's Total Employment =*	*1,403,312*	*jobs*
Kelly Support Center	-174	-136	0	-310	-183	-493	0.0%
Navy-Marine Corps Reserve Center Pittsburgh	7	0	0	7	2	9	0.0%
Pitt U.S. Army Reserve Center, Corapolis	-119	-101	0	-220	-132	-352	0.0%
Pittsburgh International Airport Air Reserve Station	0	0	0	0	0	0	0.0%
Net Changes for This Economic Area	**-286**	**-237**	**0**	**-523**	**-313**	**-836**	**0.0%**
Reading, PA Metropolitan Statistical Area					*Area's Total Employment =*	*213,550*	*jobs*
Navy-Marine Corps Reserve Center Reading	-18	0	0	-18	-6	-24	0.0%
Net Changes for This Economic Area	**-18**	**0**	**0**	**-18**	**-6**	**-24**	**0.0%**

Economic Area / Region of Influence Installation	Net Job Changes			Direct Job Changes	Indirect Job Changes	Total Job Changes	Changes as % of Area's Employment
	Military	Civilian	Contractor				
Scranton--Wilkes-Barre, PA Metropolitan Statistical Area				*Area's Total Employment =*		*306,854 jobs*	
Serrenti U.S. Army Reserve Center, Scranton	-47	-8	0	-55	-20	-75	0.0%
Tobyhanna Army Depot	2	69	0	71	49	120	0.1%
Net Changes for This Economic Area	**-45**	**61**	**0**	**16**	**29**	**45**	**0.1%**
Williamsport, PA Metropolitan Statistical Area				*Area's Total Employment =*		*67,466 jobs*	
U.S. Army Reserve Williamsport	-25	-4	0	-29	-16	-45	-0.1%
Net Changes for This Economic Area	**-25**	**-4**	**0**	**-29**	**-16**	**-45**	**-0.1%**
Total for Pennsylvania	**-1,530**	**-990**	**-14**	**-2,534**	**-1,757**	**-4,291**	**0.0%**
Puerto Rico							
Aguadilla-Isabela-San Sebastian, PR Metropolitan Statistical Area				*Area's Total Employment =*		*80,981 jobs*	
Aguadillla-Ramey U.S. Army Reserve Center/BMA-126	-10	0	0	-10	-5	-15	0.0%
Net Changes for This Economic Area	**-10**	**0**	**0**	**-10**	**-5**	**-15**	**0.0%**
San Juan-Caguas-Guaynabo, PR Metropolitan Statistical Area				*Area's Total Employment =*		*850,261 jobs*	
Army National Guard Reserve Center Humacao	-26	0	0	-26	-18	-44	0.0%
Camp Euripedes Rubio, Puerto Nuevo	-43	0	0	-43	-29	-72	0.0%
Fort Buchanan	-9	-47	0	-56	-54	-110	0.0%
Lavergne U.S. Army Reserve Center Bayamon	-25	-1	0	-26	-18	-44	0.0%
Net Changes for This Economic Area	**-103**	**-48**	**0**	**-151**	**-119**	**-270**	**0.0%**
Total for Puerto Rico	**-113**	**-48**	**0**	**-161**	**-124**	**-285**	**0.0%**
Rhode Island							
Providence-New Bedford-Fall River, RI-MA Metropolitan Statistical Area				*Area's Total Employment =*		*864,734 jobs*	
Bristol U.S. Army Reserve Center	-24	0	0	-24	-28	-52	0.0%
Harwood U.S. Army Reserve Center, Providence	-20	-4	0	-24	-30	-54	0.0%
Naval Station Newport	719	233	-89	863	1,010	1,873	0.1%
Net Changes for This Economic Area	**675**	**229**	**-89**	**815**	**952**	**1,767**	**0.1%**
Total for Rhode Island	**675**	**229**	**-89**	**815**	**952**	**1,767**	**0.1%**
South Carolina							
Charleston-North Charleston, SC Metropolitan Statistical Area				*Area's Total Employment =*		*331,580 jobs*	
Defense Finance and Accounting Service, Charleston	0	-386	0	-386	-386	-772	-0.2%
Naval Weapons Station Charleston	-125	-125	-380	-630	-428	-1,058	-0.3%
South Naval Facilities Engineering Command	-6	-492	-45	-543	-890	-1,433	-0.4%
Net Changes for This Economic Area	**-131**	**-1,003**	**-425**	**-1,559**	**-1,704**	**-3,263**	**-0.9%**

Economic Area / Region of Influence Installation	Net Job Changes			Direct Job Changes	Indirect Job Changes	Total Job Changes	Changes as % of Area's Employment
	Military	Civilian	Contractor				
Columbia, SC Metropolitan Statistical Area					*Area's Total Employment =*	*418,871*	*jobs*
Fort Jackson	435	180	0	615	366	981	0.2%
McEntire Air Guard Station	418	8	0	426	308	734	0.2%
Net Changes for This Economic Area	**853**	**188**	**0**	**1,041**	**674**	**1,715**	**0.4%**
Hilton Head Island-Beaufort, SC Micropolitan Statistical Area					*Area's Total Employment =*	*93,051*	*jobs*
Marine Corps Air Station Beaufort	0	12	0	12	10	22	0.0%
Net Changes for This Economic Area	**0**	**12**	**0**	**12**	**10**	**22**	**0.0%**
Sumter, SC Metropolitan Statistical Area					*Area's Total Employment =*	*54,168*	*jobs*
Shaw Air Force Base	765	75	0	840	617	1,457	2.6%
Net Changes for This Economic Area	**765**	**75**	**0**	**840**	**617**	**1,457**	**2.6%**
Total for South Carolina	**1,487**	**-728**	**-425**	**334**	**-403**	**-69**	**2.1%**
South Dakota							
Sioux Falls, SD Metropolitan Statistical Area					*Area's Total Employment =*	*149,410*	*jobs*
Joe Foss Field Air Guard Station	28	27	32	87	63	150	0.1%
Net Changes for This Economic Area	**28**	**27**	**32**	**87**	**63**	**150**	**0.1%**
Total for South Dakota	**28**	**27**	**32**	**87**	**63**	**150**	**0.1%**
Tennessee							
Kingsport-Bristol-Bristol, TN-VA Metropolitan Statistical Area					*Area's Total Employment =*	*161,187*	*jobs*
U.S. Army Reserve Area Maintenance Support Facility Kingsport	-30	-2	0	-32	-6	-38	0.0%
Net Changes for This Economic Area	**-30**	**-2**	**0**	**-32**	**-6**	**-38**	**0.0%**
Knoxville, TN Metropolitan Statistical Area					*Area's Total Employment =*	*402,476*	*jobs*
McGee Tyson APT Air Guard Station	18	186	0	204	323	527	0.1%
Net Changes for This Economic Area	**18**	**186**	**0**	**204**	**323**	**527**	**0.1%**
Memphis, TN-MS-AR Metropolitan Statistical Area					*Area's Total Employment =*	*758,153*	*jobs*
Memphis International Airport Air Guard Station	2	6	0	8	5	13	0.0%
Naval Support Activity Mid South	228	145	3	376	217	593	0.1%
Net Changes for This Economic Area	**230**	**151**	**3**	**384**	**222**	**606**	**0.1%**
Nashville-Davidson--Murfreesboro, TN Metropolitan Statistical Area					*Area's Total Employment =*	*919,365*	*jobs*
Nashville International Airport Air Guard Station	-11	-21	0	-32	-23	-55	0.0%
Net Changes for This Economic Area	**-11**	**-21**	**0**	**-32**	**-23**	**-55**	**0.0%**
Total for Tennessee	**207**	**314**	**3**	**524**	**516**	**1,040**	**0.2%**
Texas							

Economic Area / Region of Influence Installation	Net Job Changes			Direct Job Changes	Indirect Job Changes	Total Job Changes	Changes as % of Area's Employment
	Military	Civilian	Contractor				
Beaumont-Port Arthur, TX Metropolitan Statistical Area				*Area's Total Employment = 193,048 jobs*			
Navy Reserve Center Orange,TX	-11	0	0	-11	-6	-17	0.0%
Net Changes for This Economic Area	**-11**	**0**	**0**	**-11**	**-6**	**-17**	**0.0%**
Corpus Christi, TX Metropolitan Statistical Area				*Area's Total Employment = 221,376 jobs*			
Corpus Christi Army Depot	0	-92	0	-92	-132	-224	-0.1%
Naval Air Station Corpus Christi	-926	-89	-10	-1,025	-1,182	-2,207	-1.0%
Naval Station Ingleside	-1,726	-254	-57	-2,037	-2,558	-4,595	-2.1%
Net Changes for This Economic Area	**-2,652**	**-435**	**-67**	**-3,154**	**-3,872**	**-7,026**	**-3.2%**
Dallas-Plano-Irving, TX Metropolitan Division				*Area's Total Employment = 2,410,769 jobs*			
Army National Guard Reserve Center # 2 Dallas	-90	0	0	-90	-48	-138	0.0%
Army National Guard Reserve Center California Crossing	-47	0	0	-47	-25	-72	0.0%
Net Changes for This Economic Area	**-137**	**0**	**0**	**-137**	**-73**	**-210**	**0.0%**
Del Rio, TX Micropolitan Statistical Area				*Area's Total Employment = 21,096 jobs*			
Laughlin Air Force Base	98	80	0	178	133	311	1.5%
Net Changes for This Economic Area	**98**	**80**	**0**	**178**	**133**	**311**	**1.5%**
El Paso, TX Metropolitan Statistical Area				*Area's Total Employment = 328,741 jobs*			
Army National Guard Reserve Center (Hondo Pass) El Paso	-106	0	0	-106	-81	-187	-0.1%
Fort Bliss	11,354	147	0	11,501	8,884	20,385	6.2%
Net Changes for This Economic Area	**11,248**	**147**	**0**	**11,395**	**8,803**	**20,198**	**6.1%**
Fort Worth-Arlington, TX Metropolitan Division				*Area's Total Employment = 1,004,416 jobs*			
Carswell ARS, Naval Air Station Fort Worth	0	71	0	71	76	147	0.0%
Naval Air Station Joint Reserve Base Ft. Worth	276	36	2	314	198	512	0.0%
Net Changes for This Economic Area	**276**	**107**	**2**	**385**	**274**	**659**	**0.0%**
Houston-Baytown-Sugar Land, TX Metropolitan Statistical Area				*Area's Total Employment = 2,898,160 jobs*			
Army National Guard Reserve Center Ellington	-14	-45	0	-59	-41	-100	0.0%
Ellington Field Air Guard Station	0	-3	0	-3	-2	-5	0.0%
U.S. Army Reserve Center # 2 Houston	-2	0	0	-2	0	-2	0.0%
Net Changes for This Economic Area	**-16**	**-48**	**0**	**-64**	**-43**	**-107**	**0.0%**
Killeen-Temple-Fort Hood, TX Metropolitan Statistical Area				*Area's Total Employment = 186,916 jobs*			
Fort Hood	-73	-118	0	-191	-163	-354	-0.2%
Net Changes for This Economic Area	**-73**	**-118**	**0**	**-191**	**-163**	**-354**	**-0.2%**
Lubbock, TX Metropolitan Statistical Area				*Area's Total Employment = 156,975 jobs*			
Navy Reserve Center Lubbock, TX	-7	0	0	-7	-2	-9	0.0%
Net Changes for This Economic Area	**-7**	**0**	**0**	**-7**	**-2**	**-9**	**0.0%**

Economic Area / Region of Influence Installation	Net Job Changes			Direct Job Changes	Indirect Job Changes	Total Job Changes	Changes as % of Area's Employment
	Military	Civilian	Contractor				
Lufkin, TX Micropolitan Statistical Area					*Area's Total Employment =*	*45,773*	*jobs*
U.S. Army Reserve Center Lufkin	-10	0	0	-10	-5	-15	0.0%
Net Changes for This Economic Area	**-10**	**0**	**0**	**-10**	**-5**	**-15**	**0.0%**
Marshall, TX Micropolitan Statistical Area					*Area's Total Employment =*	*29,682*	*jobs*
Army National Guard Reserve Center Marshall	-15	-1	0	-16	-8	-24	-0.1%
Net Changes for This Economic Area	**-15**	**-1**	**0**	**-16**	**-8**	**-24**	**-0.1%**
San Antonio, TX Metropolitan Statistical Area					*Area's Total Employment =*	*1,009,217*	*jobs*
Army National Guard Reserve Center New Braunfels	-106	0	0	-106	-89	-195	0.0%
Brooks City-Base	-1,297	-1,268	-358	-2,923	-2,799	-5,722	-0.6%
Defense Finance and Accounting Service, San Antonio	-56	-312	0	-368	-329	-697	-0.1%
Fort Sam Houston	7,625	1,622	92	9,339	8,354	17,693	1.7%
Lackland Air Force Base	-2,168	-416	-116	-2,700	-2,282	-4,982	-0.5%
Leased Space - TX	-78	-147	-131	-356	-334	-585	0.0%
Randolph Air Force Base	-437	301	63	-73	20	-53	0.0%
Net Changes for This Economic Area	**3,483**	**-220**	**-450**	**2,813**	**2,541**	**5,459**	**0.5%**
Texarkana, TX-Texarkana, AR Metropolitan Statistical Area					*Area's Total Employment =*	*67,895*	*jobs*
Lone Star Army Ammunition Plant	-2	-18	-129	-149	-79	-228	-0.3%
Red River Army Depot	0	-257	0	-257	-172	-429	-0.6%
Net Changes for This Economic Area	**-2**	**-275**	**-129**	**-406**	**-251**	**-657**	**-0.9%**
Wichita Falls, TX Metropolitan Statistical Area					*Area's Total Employment =*	*93,033*	*jobs*
Sheppard Air Force Base	-2,464	-156	0	-2,620	-1,740	-4,360	-4.7%
Net Changes for This Economic Area	**-2,464**	**-156**	**0**	**-2,620**	**-1,740**	**-4,360**	**-4.7%**
Total for Texas	**9,718**	**-919**	**-644**	**8,155**	**5,588**	**13,848**	**-1.0%**
Utah							
Ogden-Clearfield, UT Metropolitan Statistical Area					*Area's Total Employment =*	*332,721*	*jobs*
Hill Air Force Base	278	-423	212	67	35	102	-0.2%
Net Changes for This Economic Area	**278**	**-423**	**212**	**67**	**35**	**102**	**-0.2%**
Salt Lake City, UT Metropolitan Statistical Area					*Area's Total Employment =*	*701,532*	*jobs*
Deseret Chemical Depot	-1	-469	0	-470	-340	-810	-0.1%
Fort Douglas	-15	-38	0	-53	-41	-94	0.0%
Tooele Army Depot	0	0	0	0	0	0	0.0%
Net Changes for This Economic Area	**-16**	**-507**	**0**	**-523**	**-381**	**-904**	**-0.1%**
Total for Utah	**262**	**-930**	**212**	**-456**	**-346**	**-802**	**-0.3%**
Vermont							

Economic Area / Region of Influence Installation	Net Job Changes			Direct Job Changes	Indirect Job Changes	Total Job Changes	Changes as % of Area's Employment
	Military	Civilian	Contractor				
Barre, VT Micropolitan Statistical Area					*Area's Total Employment =*	*43,696*	*jobs*
U.S. Army Reserve Center Berlin	0	0	0	0	0	0	0.0%
Net Changes for This Economic Area	**0**	**0**	**0**	**0**	**0**	**0**	**0.0%**
Burlington-South Burlington, VT Metropolitan Statistical Area					*Area's Total Employment =*	*145,790*	*jobs*
Burlington International Airport Air Guard Station	1	51	0	52	38	90	0.1%
Net Changes for This Economic Area	**1**	**51**	**0**	**52**	**38**	**90**	**0.1%**
Lebanon, NH-VT Micropolitan Statistical Area					*Area's Total Employment =*	*115,211*	*jobs*
Armed Forces Reserve Center White River Jct	0	0	0	0	0	0	0.0%
Army National Guard Reserve Center Ludlow	0	0	0	0	0	0	0.0%
Army National Guard Reserve Center North Springfield	0	0	0	0	0	0	0.0%
Army National Guard Reserve Center Windsor	0	0	0	0	0	0	0.0%
U.S. Army Reserve Center Chester	0	0	0	0	0	0	0.0%
Net Changes for This Economic Area	**0**	**0**	**0**	**0**	**0**	**0**	**0.0%**
Rutland, VT Micropolitan Statistical Area					*Area's Total Employment =*	*38,502*	*jobs*
Armed Forces Reserve Center New Rutland	0	0	0	0	0	0	0.0%
Army National Guard Reserve Center Rutland	0	0	0	0	0	0	0.0%
Courcelle Brothers U.S. Army Reserve Center, Rutland	0	0	0	0	0	0	0.0%
U.S. Army Reserve Area Maintenance Support Facility #160, Rutland	0	0	0	0	0	0	0.0%
Net Changes for This Economic Area	**0**	**0**	**0**	**0**	**0**	**0**	**0.0%**
Total for Vermont	**1**	**51**	**0**	**52**	**38**	**90**	**0.1%**
Virginia							
King George County, VA					*Area's Total Employment =*	*14,171*	*jobs*
Naval Surface Warfare Center Dahlgren	0	-203	122	-81	-64	-145	-1.0%
Net Changes for This Economic Area	**0**	**-203**	**122**	**-81**	**-64**	**-145**	**-1.0%**
Richmond, VA Metropolitan Statistical Area					*Area's Total Employment =*	*715,302*	*jobs*
Defense Supply Center Richmond	0	6	0	6	4	10	0.0%
Fort Lee	6,139	1,149	56	7,344	4,419	11,763	1.6%
Leased Space - VA	0	-215	0	-215	-166	-381	-0.1%
Richmond International Airport Air Guard Station	-20	-96	0	-116	-84	-200	0.0%
Net Changes for This Economic Area	**6,119**	**844**	**56**	**7,019**	**4,173**	**11,192**	**1.5%**

Economic Area / Region of Influence Installation	Net Job Changes			Direct Job Changes	Indirect Job Changes	Total Job Changes	Changes as % of Area's Employment
	Military	Civilian	Contractor				
Virginia Beach-Norfolk-Newport News, VA-NC Metropolitan Statistical Area				*Area's Total Employment = 978,888 jobs*			
Fort Eustis	-639	728	169	258	647	905	0.1%
Fort Monroe	-1,393	-1,948	-223	-3,564	-4,418	-7,982	-0.8%
Langley Air Force Base	554	28	-46	536	582	1,118	0.1%
Naval Air Station Oceana	-9,580	-1,593	0	-11,173	-12,329	-23,502	-2.4%
Naval Amphibious Base Little Creek	10	27	0	37	51	88	0.0%
Naval Medical Center Portsmouth	-463	-25	-1	-489	-522	-1,011	-0.1%
Naval Shipyard Norfolk	165	327	0	492	626	1,118	0.1%
Naval Station Norfolk	504	-815	89	-222	-637	-859	-0.1%
Naval Support Activity Norfolk	567	205	16	788	895	1,683	0.2%
Naval Weapons Station Yorktown	0	-179	-12	-191	-261	-452	0.0%
Net Changes for This Economic Area	**-10,275**	**-3,245**	**-8**	**-13,528**	**-15,366**	**-28,894**	**-2.9%**
Washington-Arlington-Alexandria, DC-VA-MD-WV Metropolitan Division				*Area's Total Employment = 2,771,791 jobs*			
Arlington Service Center	211	-110	-383	-282	-206	-488	0.0%
ATEC LEASE, VA	-181	-227	-62	-470	-325	-795	0.0%
BAILEY'S CROSSROADS, VA	-426	-1,038	-220	-1,684	-1,251	-2,935	-0.1%
BALSTON LEASE, VA	-262	-93	-191	-546	-359	-905	0.0%
CRYSTAL CITY LEASE, VA	-1,075	-1,453	-793	-3,321	-2,292	-5,413	-0.2%
Defense Finance and Accounting Service, Arlington	-83	-372	0	-455	-485	-940	0.0%
Fort Belvoir	4,162	6,375	2,058	12,595	8,726	21,322	0.8%
Headquarters Battalion, Headquarters Marine Corps, Henderson Hall	401	184	81	666	441	1,107	0.0%
HOFFMAN LEASE, VA	-575	-1,881	-164	-2,620	-2,495	-5,115	-0.2%
Leased Space - VA	-4,032	-10,733	-3,985	-18,750	-13,309	-32,059	-1.1%
Marine Corps Base Quantico	446	1,357	1,210	3,013	2,109	5,122	0.2%
ROSSLYN LEASE, VA	0	-211	-83	-294	-213	-507	0.0%
U.S. Marine Corps Direct Reporting Program Manager Advanced Amphibious Assault	0	-32	0	-32	-24	-56	0.0%
Net Changes for This Economic Area	**-1,414**	**-8,234**	**-2,532**	**-12,180**	**-9,683**	**-21,662**	**-0.6%**
Total for Virginia	**-5,570**	**-10,838**	**-2,362**	**-18,770**	**-20,940**	**-39,509**	**-3.0%**
Washington							
Bremerton-Silverdale, WA Metropolitan Statistical Area				*Area's Total Employment = 119,170 jobs*			
Human Resources Support Center Northwest	0	23	0	23	17	40	0.0%
Naval Station Bremerton	0	43	0	43	45	88	0.1%
Submarine Base Bangor	0	-1	0	-1	-1	-2	0.0%
Net Changes for This Economic Area	**0**	**65**	**0**	**65**	**61**	**126**	**0.1%**
Oak Harbor, WA Micropolitan Statistical Area				*Area's Total Employment = 35,843 jobs*			
Naval Air Station Whidbey Island	0	194	0	194	171	365	1.0%
Net Changes for This Economic Area	**0**	**194**	**0**	**194**	**171**	**365**	**1.0%**

Economic Area / Region of Influence Installation	Net Job Changes			Direct Job Changes	Indirect Job Changes	Total Job Changes	Changes as % of Area's Employment
	Military	Civilian	Contractor				
Portland-Vancouver-Beaverton, OR-WA Metropolitan Statistical Area				*Area's Total Employment = 1,232,839 jobs*			
Vancover Barracks	-29	-16	0	-45	-27	-72	0.0%
Net Changes for This Economic Area	**-29**	**-16**	**0**	**-45**	**-27**	**-72**	**0.0%**
Seattle-Bellevue-Everett, WA Metropolitan Division				*Area's Total Employment = 1,690,448 jobs*			
Army National Guard Reserve Center Everett	-57	0	0	-57	-32	-89	0.0%
U.S. Army Reserve Center Fort Lawton	-53	-54	0	-107	-75	-182	0.0%
Net Changes for This Economic Area	**-110**	**-54**	**0**	**-164**	**-107**	**-271**	**0.0%**
Spokane, WA Metropolitan Statistical Area				*Area's Total Employment = 249,887 jobs*			
1LT Richard H. Walker U.S. Army Reserve Center	-38	0	0	-38	-32	-70	0.0%
Fairchild Air Force Base	-26	-172	0	-198	-150	-348	-0.1%
Net Changes for This Economic Area	**-64**	**-172**	**0**	**-236**	**-182**	**-418**	**-0.1%**
Tacoma, WA Metropolitan Division				*Area's Total Employment = 339,431 jobs*			
Fort Lewis	185	45	0	230	185	415	0.2%
McChord Air Force Base	-424	-136	-7	-567	-536	-1,103	-0.4%
Navy-Marine Corps Reserve Center Tacoma	-20	0	0	-20	-15	-35	0.0%
Net Changes for This Economic Area	**-259**	**-91**	**-7**	**-357**	**-366**	**-723**	**-0.2%**
Total for Washington	**-462**	**-74**	**-7**	**-543**	**-450**	**-993**	**0.8%**
West Virginia							
Fairmont, WV Micropolitan Statistical Area				*Area's Total Employment = 26,404 jobs*			
Fairmont U.S. Army National Guard Reserve Center	-88	0	0	-88	-47	-135	-0.5%
Net Changes for This Economic Area	**-88**	**0**	**0**	**-88**	**-47**	**-135**	**-0.5%**
Huntington-Ashland, WV-KY-OH Metropolitan Statistical Area				*Area's Total Employment = 139,908 jobs*			
Bias U.S. Army Reserve Center, Huntington	-1	0	0	-1	0	-1	0.0%
Net Changes for This Economic Area	**-1**	**0**	**0**	**-1**	**0**	**-1**	**0.0%**
Wheeling, WV-OH Metropolitan Statistical Area				*Area's Total Employment = 80,664 jobs*			
Navy-Marine Corps Reserve Center Moundsville	-16	0	0	-16	-5	-21	0.0%
Net Changes for This Economic Area	**-16**	**0**	**0**	**-16**	**-5**	**-21**	**0.0%**
Total for West Virginia	**-105**	**0**	**0**	**-105**	**-52**	**-157**	**-0.5%**
Wisconsin							
La Crosse, WI-MN Metropolitan Statistical Area				*Area's Total Employment = 89,588 jobs*			
Navy Reserve Center La Crosse	-7	0	0	-7	-2	-9	0.0%
Net Changes for This Economic Area	**-7**	**0**	**0**	**-7**	**-2**	**-9**	**0.0%**

Economic Area / Region of Influence Installation	Net Job Changes			Direct Job Changes	Indirect Job Changes	Total Job Changes	Changes as % of Area's Employment
	Military	Civilian	Contractor				
Madison, WI Metropolitan Statistical Area					*Area's Total Employment =*	*401,730*	*jobs*
Armed Forces Reserve Center Madison	40	8	0	48	21	69	0.0%
Dane County Airport	18	37	22	77	56	133	0.0%
Navy-Marine Corps Reserve Center Madison	-23	-3	0	-26	-10	-36	0.0%
Olson U.S. Army Reserve Center, Madison	-113	0	0	-113	-42	-155	0.0%
U.S. Army Reserve Center O'Connell	-11	-1	0	-12	-4	-16	0.0%
Net Changes for This Economic Area	**-89**	**41**	**22**	**-26**	**21**	**-5**	**0.0%**
Milwaukee-Waukesha-West Allis, WI Metropolitan Statistical Area					*Area's Total Employment =*	*986,431*	*jobs*
Gen Mitchell International Airport ARS	-66	-370	0	-436	-335	-771	-0.1%
Net Changes for This Economic Area	**-66**	**-370**	**0**	**-436**	**-335**	**-771**	**-0.1%**
Monroe County, WI					*Area's Total Employment =*	*23,884*	*jobs*
Fort McCoy	-282	51	0	-231	-135	-366	-1.5%
Net Changes for This Economic Area	**-282**	**51**	**0**	**-231**	**-135**	**-366**	**-1.5%**
Total for Wisconsin	**-444**	**-278**	**22**	**-700**	**-451**	**-1,151**	**-1.6%**
Wyoming							
Cheyenne, WY Metropolitan Statistical Area					*Area's Total Employment =*	*55,849*	*jobs*
Army Aviation Support Facility Cheyenne	-23	0	0	-23	-10	-33	-0.1%
Net Changes for This Economic Area	**-23**	**0**	**0**	**-23**	**-10**	**-33**	**-0.1%**
Hot Springs County, WY					*Area's Total Employment =*	*3,204*	*jobs*
Army National Guard Reserve Center Thermopolis	-19	0	0	-19	-10	-29	-0.9%
Net Changes for This Economic Area	**-19**	**0**	**0**	**-19**	**-10**	**-29**	**-0.9%**
Total for Wyoming	**-42**	**0**	**0**	**-42**	**-20**	**-62**	**-1.0%**

APPENDIX P

ENVIRONMENTAL RESTORATION COSTS FOR DOD'S 33 MAJOR PROPOSED CLOSURES

INSTALLATION	COST TO COMPLETE ENVIRONMENTAL RESTORATION	DOLLARS SPENT THROUGH FY03	OPERATIONAL RANGES COST TO CLOSE	COMMENTS
Kulis Air Guard Station, AK	0*	$0.75M	0	
Onizuka Air Force Station, CA	0	0	0	
Otis Air National Guard Base, MA	$146.78M*	$83.45M	0	
WK Kellogg Airport Air Guard Station, MI	0*	$7.89M	0	
Cannon Air Force Base, NM	$1.20M	$12.5M	0*	Indicates ranges will not be closed
Niagara Falls Air Reserve Station, NY	$1.42M	$9.23M	0	
Pittsburgh International Airport Air Reserve Station, PA	0	$2.10M	0	
Ellsworth Air Force Base, SD	$27.00M	$67.36M	0*	Indicates ranges will not be closed
Brooks City Base, TX	$4.19M	$41.86M	0	
General Mitchell Air Reserve Station, WI	0	$2.06M	0	Cost to complete is $30K
Air Force Total: 10 sites	**$180.59M**	**$227.20M**	**0***	
Naval Weapons Station Seal Beach Detachment, Concord, CA	$40.30M	$54.9M	0	
Naval Support Activity, Corona, CA	0	0	0	
Naval Submarine Base, New London, CT	$23.90M	$56.5M	0	
Naval Air Station, Atlanta, GA	0	0	0*	
Naval Support Activity, New Orleans, LA	0	$0.3M	0	
Naval Shipyard Portsmouth, ME	$47.10M	$46.8M	0	
Naval Station, Pascagoula, MS	0	0	0*	

Installation	Cost to Complete Environmental Restoration	Dollars Spent Through FY03	Operational Ranges Cost to Close	Comments
Naval Air Station, Joint Reserve Base, Willow Grove, PA	$10.31M	$6.3M	0	
Naval Station, Ingleside, TX	0	0	0*	
Navy Total: 9 sites	**$121.61M**	**$164.80M**	**0**	
Riverbank Army Ammunition Plant, CA	$10.50M*	$50.2M	0	
Fort Gillem, GA	$18.00M*	$27.1M	$8.8–21.4M	11 operational ranges
Fort McPherson, GA	$8.90M*	$11.1M	$3.1–29.3M	4 operational & 2 small arms ranges
Newport Chemical Depot, IN	$1.22M*	$16.3M	0*	Has potential buried VX munitions, cost TBD
Kansas Army Ammunition Plant, KS	$33.18M*	$30.7M	$4.7–46.6M	5 operational & 2 small arms ranges
U.S. Army Garrison Selfridge, MI	$13.30M	0	0	
Mississippi Army Ammunition Plant, MS	$2.3M*	0	0	
Hawthorne Army Depot, NV	$383.20M*	$28.5M	$29.2–324.8M	16 operational ranges
Fort Monmouth, NJ	$2.90M*	$11M	$15.3–110M	11 operational ranges
Umatilla Chemical Depot, OR	$10.29M	$53.5M	$0.5–20M	Additional costs for UXO and or chemical contamination
Lone Star Army Ammunition Plant, TX	$2.74M	$21.3M	$1–24.2M	3 operational ranges
Red River Army Depot, TX	$62.56M	$17.9M	$6.4–73.9M	8 operational & 2 small arms ranges
Deseret Chemical Depot, UT	$66.85M	$23.3M	$1–5M	UXO, chemical weapons, building decontamination and range cleanup
Fort Monroe, VA	0*	$1.8M	0*	No operational ranges; UXO in moat, no estimate given
Army total: 14 sites	**$615.94M**	**$292.70M**	**$70 M to 655.2 M**	
Total all 33 major proposed closures	**$918.14M**	**$684.70M**	**$70M to $655.2M**	

Cost-to-complete environmental restoration includes military munitions response program costs.

All cost data pulled from the Summary of Scenario Environmental Impacts provided by DoD, unless marked by an *.

* Revised or verified cost to complete data from DoD clearinghouse responses.

Potential Environmental Impacts to Reuse for Selected Major DoD Recommendations

Otis Air National Guard Base, Massachusetts

The Otis Air National Guard Base is located on the much larger (approximately 22,000 acres) Massachusetts Military Reservation (MMR), which in turn is listed on the National Priorities List ("Super Fund"). The facility has spent $83,453,000 through FY03 on environmental restoration, and the estimated cost to complete is $146,783,000. The Air Force detected volatile organic compounds (VOCs) in onsite monitoring wells near the base landfill and a Fire Training Area. Monitoring had also detected VOCs in several hundred private wells (all of which now use safe municipal water) and in one town well (which is shut down). The EPA has designated the Sagamore Lens underlying MMR as a sole-source aquifer under the Safe Drinking Water Act. The groundwater is contaminated with VOCs, including trichloroethane, tetrachloroethylene, ethylene dibromide, carbon tetrachloride, and dichloroethylene. Ethylene dibromide has been found to be upwelling in two separate locations, outside the MMR property boundaries, within cranberry bogs in Mashpee and Falmouth. Contaminated groundwater could also pose a threat to the environment within several ponds and streams used for recreation. Soil contamination primarily includes heavy metals, polycyclic aromatic hydrocarbons, pesticides, and PCBs. Possible residential reuse of Otis, therefore, would be impacted by the risks of these contaminants' creating future residential exposures as well as ecological risks.

W.K Kellogg Airport Air Guard Station, Michigan

The facility is located on 320 acres of leased property, and $7,890,000 has been spent through FY03 on environmental restoration, with the Air Force estimating a cost to complete of $0. As part of the cleanup, landfills and a surface storage yard were capped. Ground water contamination was not delineated on a site-specific basis, although there are small pockets of contamination, and the facility installed monitors at the fence line to confirm that contamination does not migrate offsite. If the facility is closed, land-use controls will be needed to prevent use of the ground water and impacts to the capped landfills. The current cost-to-complete estimate does not account for the potential additional workload required to implement the land-use controls or to verify the extent of ground-water contamination (which is unknown)..

Ellsworth Air Force Base, South Dakota

The facility is located on 4,858 acres and is on the National Priorities List, and $67,364,000 had been spent through FY03 on environmental restoration, with an estimated cost to complete of $26,983,000. Ground-water contamination, capped landfills, and monitored natural attenuation at the facility will require institutional controls and long-term groundwater monitoring. Waste is still onsite under presumptive-remedy landfill caps, so continued monitoring and maintenance on the cap will be needed. Ground-water cleanup could be ongoing for anywhere from 5 years to 30 years, depending on the location of the contamination plume. Construction completion for environmental restoration is scheduled for 2028.

Fort McPherson, Georgia

The facility is located on 487 acres, and $11,100,000 had been spent through FY03 on environmental restoration, with an estimated DERA cost to complete of $120,000. The estimated MMRP cost to complete is $8,780,000, for a total of $8,900,000. In addition to these costs, the facility has four operational ranges and two small-arms ranges with estimated closure and cleanup costs from $3,080,000 to $29,300,000. The MMRP is still a new program, and costs are being revised as the initial surveys are completed.

Newport Chemical Depot, Indiana

The facility is located on 7,098 acres, and $16,300,000 has been spent through FY03 on environmental restoration, with an estimated cost to complete of $1,220,000. Cleanup is being completed under a permit issued by the state. Corrective action has been completed at the majority of the identified solid-waste management units. Removal and decontamination of the former VX plant has started, and the chemical agent disposal facility began destruction of VX stockpiles earlier this year. Although this installation listed no MMRP cost, the program is still new, and the costs are being revised as the initial surveys are completed. For example, the Defense Environmental Programs Annual Report to Congress for Fiscal Year 2004 reported Newport's MMRP costs as $3,286,000.

Kansas Army Ammunition Plant, Kansas

The facility is located on 13,727 acres, and $30,700,000 had been spent through FY03 on environmental restoration, with an estimated cost to complete of $33,180,000. No MMRP cost to complete was provided. In addition, the facility has five operational ranges and two small-arms ranges with estimated closure costs from $4,700,000 to $46,600,000. Cleanup is being completed under a permit issued by EPA, which requires investigation at several landfills, open burn/open detonation areas, and fly ash/lime slurry pits from the power plant. Construction completion for environmental restoration is scheduled for 2011.

Mississippi Army Ammunition Plant, Mississippi

The facility is located on 4,337 acres, containing three manufacturing complexes. Available data indicate that very little had been spent through FY03 on environmental restoration, with an estimated cost to complete of $2,300,000. Although this installation listed no MMRP cost, the program is new, and costs are being revised as the initial surveys are completed. For example, the Defense Environmental Programs Annual Report to Congress for Fiscal Year 2004 reported MMRP cost of $8,413,000.

Hawthorne Army Depot, Nevada

The facility is located on 147,189 acres of land withdrawn from public use. After all remedial work is complete and if the site is closed, the land would be returned to the Bureau of Land Management. Approximately $28,500,000 has been spent on environmental restoration, with an estimated DERA cost to complete of $21,600,000 and an estimated MMRP cost to complete of $361,600,000, for a grand total of $383,200,000. In addition, the facility has 16 operational ranges with estimated closure costs from $29,200,000 to $324,800,000. Environmental restoration includes remediation of soils and groundwater contaminated with explosive residues, ground water contaminated with chlorinated solvents, and landfills with unknown munitions/ordinance and pesticides. In addition, some buildings could be contaminated with explosives. Construction completion for environmental restoration is scheduled for 2032. The MMRP is a new program, and costs are being revised as the initial surveys are completed. For example, the Defense Environmental Programs Annual Report to Congress for Fiscal Year 2004 reported MMRP costs of $444,276,000 for this installation, an increase of $82,676,000 over FY 2003.

Fort Monmouth, New Jersey

The facility is located on 1,338 acres, and $11,000,000 has been spent on environmental restoration, with an estimated DERA cost to complete of $2,900,000. In addition, the facility has 11 operational ranges, with estimated closure costs from $15,300,000 to $110,000,000. Environmental restoration remaining includes removal of polychlorinated biphenyl spill areas and hazard abatement within historic buildings. Although this installation listed no MMRP cost, the program is new and costs are being revised as the initial surveys are completed. For example, the Defense Environmental Programs Annual Report to Congress for Fiscal Year 2004 reported MMRP costs of $1,198,000.

Red River Army Depot, Texas

The facility is located on 19,081 acres, with 765 acres transferred during the 1995 BRAC round. The facility has spent $17,900,000 on environmental restoration through FY03, with an estimated DERA cost to complete of $35,720,000. The estimated MMRP cost to complete is $26,840,000, for a total of $62,560,000. In addition to these costs, the facility has eight operational ranges and two small-arms ranges with estimated closure costs from $6,400,000 to $73,900,000. There exists environmental contamination (perchlorates) delineated to the property boundaries from the smaller previous BRAC round portion, and it is presumed to be offsite as well. Other sites include potential sediment contamination, landfills, open burn/open detonation areas, munitions, and special-purpose concrete igloos. Construction completion for environmental restoration is scheduled for 2032. The MMRP is a new program, and costs are being revised as the initial surveys are completed.

Deseret Chemical Depot, Utah

The facility has spent $23,300,000 on environmental restoration through FY03, with an estimated DERA cost to complete of $7,250,000 and an estimated MMRP cost to complete of $59,600,000 (with a total of $66,850,000). The facility has

potential chemical weapons disposal areas, open burn/open detonation areas, and potential building decontamination that will be required. Construction completion for the environmental restoration is scheduled for 2032. The MMRP is a new program, and costs are being revised for many facilities as the initial surveys are completed. The Defense Environmental Programs Annual Report to Congress for Fiscal Year 2004 reported MMRP costs of $170,125,000 for this installation, an increase of $110,525,000 over FY 2003.

Fort Monroe, Virginia

The facility is located on 570 acres, and field sampling for ground water, surface water, and soils for other possible environmental contaminants is incomplete. The summary reports indicated that no DERA money was being spent at the facility, and there was no MMRP cost shown. However, during the site visit, the facility provided information that the MMRP cost to complete could require investments of up to $192,000,000, with a completion date of 2049. The MMRP is a new program, and costs are being revised as the initial surveys are completed. For example, the Defense Environmental Programs Annual Report to Congress for Fiscal Year 2004 reported MMRP costs of $201,165,000.

Naval Weapons Station Seal Beach Detachment, Concord, California

This 12,800-acre site contains two geographically separate units: the Inland (5,170 acres) and Tidal (7,630 acres). DoD's proposal closes only the Inland facility, except those parts necessary to support the Tidal operations. The facility is on the National Priorities List, and $57,900,000 of environmental restoration has been spent, with an estimated cost to complete of $40,300,000. It is unknown how much of these costs are directly related to the Inland portion of the site. Environmental contamination at the site includes elevated arsenic in soils in the 500-acre Main Magazine Area; supplemental investigation in the planning stage to assess offsite residences, other magazine areas, and Mt. Diablo Creek (sediments); as well as low-level perchlorate detected in the former Open Burn and Fire Training Area. Construction completion for environmental restoration is scheduled for 2023. The MMRP is a new program, and costs are being revised as the initial surveys are completed. For example, the Defense Environmental Programs Annual Report to Congress for Fiscal Year 2004 reported MMRP costs as $33,840,000.

Naval Submarine Base, New London, Connecticut

Included on the National Priorities List, this 576-acre facility has spent $56,500,000 through FY03 on environmental restoration, with an estimated cost to complete of $23,900,000. Three landfills have been capped, and seven removal actions have been completed, with additional investigations under way in the Lower Sub Base Area and for ground water throughout the base. The reuse and redevelopment at this facility may be impacted by land-use restrictions. Construction completion for environmental restoration is scheduled for 2020, and although no MMRP costs were listed, the program is new, and costs are being revised as the initial surveys are completed.

Naval Shipyard Portsmouth, New Hampshire

Included on the National Priorities List, this facility occupies a 278-acre site, two-thirds of which is covered by a high-density industrial area containing 376 buildings. About $46,800,000 had been spent through FY03 on environmental restoration, with an estimated cost to complete of $47,100,000. The facility includes landfills, potential sediment contamination, and ground-water contamination, and investigations are under way at all remaining sites. A former storage yard has been capped, with plans under way to cap the remaining landfill. Construction completion for environmental restoration is scheduled for 2016. Although this installation listed no MMRP cost, the program is new, and the costs are being revised as the initial surveys are completed.

Appendix Q

Text of 2005 Defense Base Closure and Realignment Commission Final and Approved Recommendations

A Bill to Make Recommendations to the President Under the Defense Base Closure and Realignment Act of 1990

EXTRACT FROM THE DEFENSE BASE CLOSURE AND REALIGNMENT ACT OF 1990, AS AMENDED.

Section. 2913. Final selection criteria for additional round of base closures and realignments.

(a) Final selection criteria. The final criteria to be used by the Secretary in making recommendations for the closure or realignment of military installations inside the United States under this part in 2005 shall be the military value and other criteria specified in subsections (b) and (c).

(b) Military value criteria. The military value criteria are as follows:

(1) [**Criterion 1**] The current and future mission capabilities and the impact on operational readiness of the total force of the Department of Defense, including the impact on joint warfighting, training, and readiness.

(2) [**Criterion 2**] The availability and condition of land, facilities, and associated airspace (including training areas suitable for maneuver by ground, naval, or air forces throughout a diversity of climate and terrain areas and staging areas for the use of the Armed Forces in homeland defense missions) at both existing and potential receiving locations.

(3) [**Criterion 3**] The ability to accommodate contingency, mobilization, surge, and future total force requirements at both existing and potential receiving locations to support operations and training.

(4) [**Criterion 4**] The cost of operations and the manpower implications.

(c) Other criteria. The other criteria that the Secretary shall use in making recommendations for the closure or realignment of military installations inside the United States under this part in 2005 are as follows:

(1) [**Criterion 5**] The extent and timing of potential costs and savings, including the number of years, beginning with the date of completion of the closure or realignment, for the savings to exceed the costs.

(2) [**Criterion 6**] The economic impact on existing communities in the vicinity of military installations.

(3) [**Criterion 7**] The ability of the infrastructure of both the existing and potential receiving communities to support forces, missions, and personnel.

(4) [**Criterion 8**] The environmental impact, including the impact of costs related to potential environmental restoration, waste management, and environmental compliance activities.

(d) Priority given to military value. The Secretary shall give priority consideration to the military value criteria specified in subsection (b) in the making of recommendations for the closure or realignment of military installations.

(e) Effect on Department and other agency costs. The selection criteria relating to the cost savings or return on investment from the proposed closure or realignment of military installations shall take into account the effect of the proposed closure or realignment on the costs of any other activity of the Department of Defense or any other Federal agency that may be required to assume responsibility for activities at the military installations.

CHAPTER I. DEPARTMENT OF THE ARMY RECOMMENDATIONS

1. FORT WAINWRIGHT, ALASKA (ARMY 5).[1]

a. **Realign Fort Wainwright, AK**, by relocating the Cold Regions Test Center (CRTC) headquarters from Fort Wainwright, AK, to Fort Greely, AK.

2. FORT GILLEM, GEORGIA (ARMY 6).

a. **Close Fort Gillem, GA**. Relocate the Headquarters, 1st US Army to Rock Island Arsenal, IL. Relocate the 2d Recruiting Brigade to Redstone Arsenal, AL. Relocate the 52d Explosive Ordnance Disposal (EOD) Group to Fort Campbell, KY. Relocate the 81st RRC Equipment Concentration Site to Fort Benning, GA. Relocate the 3d US Army Headquarters support office to Shaw Air Force Base, SC. Relocate the Headquarters US Forces Command (FORSCOM) VIP Explosive Ordnance Support to Pope Air Force Base, NC.

b. **Close the Army-Air Force Exchange System (AAFES) Atlanta Distribution Center** and establish a contiguous enclave [2] for the Georgia Army National Guard, the remainder of the 81st RRC units and the Criminal Investigation Division (CID) Forensics Laboratory.

3. FORT MCPHERSON, GEORGIA (ARMY 8).[3]

a. **Close Fort McPherson, GA**. Relocate the Headquarters US Army Forces Command (FORSCOM), and the Headquarters US Army Reserve Command (USARC) to Pope Air Force Base, NC. Relocate the Headquarters 3d US Army to Shaw Air Force Base, SC. Relocate the Installation Management Agency Southeastern Region Headquarters and the US Army Network Enterprise Technology Command (NETCOM) Southeastern Region Headquarters to Fort Eustis, VA. Relocate the Army Contracting Agency Southern Region Headquarters to Fort Sam Houston.

4. FORT BRAGG, NORTH CAROLINA (ARMY 10).[4]

a. **Realign Fort Bragg, NC**, by relocating the 7th Special Forces Group (SFG) to Eglin AFB, FL, and by activating the 4th Brigade Combat Team (BCT), 82d Airborne Division and relocating European-based forces to Fort Bragg, NC.

5. FORT MONMOUTH, NEW JERSEY (ARMY 11).

a. **Close Fort Monmouth, NJ**. Relocate the US Army Military Academy Preparatory School to West Point, NY. Relocate the Joint Network Management System Program Office to Fort Meade, MD. Relocate the Budget/Funding, Contracting, Cataloging, Requisition Processing, Customer Services, Item Management, Stock Control, Weapon System Secondary Item Support, Requirements Determination, Integrated Materiel Management Technical Support Inventory Control Point functions for Consumable Items to Defense Supply Center Columbus, OH, and reestablish them as Defense Logistics Agency Inventory Control Point functions; relocate the procurement management and related support functions for Depot Level Reparables to Aberdeen Proving Ground, MD, and designate them as

[1] By Motion G-1-1, the Commission found the recommendation of the Secretary of Defense consistent with the Final Selection Criteria and Force Structure Plan.

[2] By Motion 2-4A, the Commission struck the language "establish an enclave" and inserted in its place "establish a contiguous enclave".

[3] By Motion G-1-1, the Commission found the recommendation of the Secretary of Defense consistent with the Final Selection Criteria and Force Structure Plan.

[4] By Motion G-4-1, the Commission found the recommendation of the Secretary of Defense consistent with the Final Selection Criteria and Force Structure Plan.

Inventory Control Point functions, detachment of Defense Supply Center Columbus, OH, and relocate the remaining integrated materiel management, user, and related support functions to Aberdeen Proving Ground, MD. Relocate Information Systems, Sensors, Electronic Warfare, and Electronics Research and Development & Acquisition (RDA) to Aberdeen Proving Ground, MD. Relocate the elements of the Program Executive Office for Enterprise Information Systems and consolidate into the Program Executive Office, Enterprise Information Systems at Fort Belvoir, VA.

b. **Realign Fort Belvoir, VA** by relocating and consolidating Sensors, Electronics, and Electronic Warfare Research, Development and Acquisition activities to Aberdeen Proving Ground, MD except the Night Vision and Electronic Sensors Directorate (the Night Vision Lab) and the Project Manager Night Vision/Reconnaissance, Surveillance and Target Acquisition (PM NV/RSTA), and by relocating and consolidating Information Systems Research and Development and Acquisition (except for the Program Executive Office, Enterprise Information Systems) to Aberdeen Proving Ground, MD.[5]

c. **Realign Army Research Institute, Fort Knox, KY**, by relocating Human Systems Research to Aberdeen Proving Ground, MD.

d. **Realign Redstone Arsenal, AL**, by relocating and consolidating Information Systems Development and Acquisition to Aberdeen Proving Ground, MD.

e. **Realign the PM Acquisition, Logistics and Technology Enterprise Systems and Services (ALTESS) facility at 2511 Jefferson Davis Hwy, Arlington, VA**, a leased installation, by relocating and consolidating into the Program Executive Office, Enterprise Information Systems at Fort Belvoir, VA.

f. The Secretary of Defense shall submit a report to the[6] Congressional Committees of Jurisdiction, that movement of organizations, functions, or activities from Fort Monmouth to Aberdeen Proving Ground will be accomplished without disruption of their support to the Global War on Terrorism or other critical contingency operations, and that safeguards exist to ensure that necessary redundant capabilities are put in place to mitigate potential degradation of such support, and to ensure maximum retention of critical workforce.[7]

6. Fort Hood, Texas (Army 15).[8]

a. **Realign Fort Hood, TX**, by relocating a Brigade Combat Team (BCT) and Unit of Employment (UEx) Headquarters to Fort Carson, CO.

7. Red River Army Depot, Texas (Army 16).

a. **Realign Red River Army Depot, TX**.[9] Relocate the storage and demilitarization functions of the Munitions Center to McAlester Army Ammunition Plant, OK. Relocate the munitions maintenance functions of the Munitions Center to

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[5] By Motion 5-3A, the Commission struck the entire text of the former paragraph "b", which read "**Realign Fort Belvoir, VA** by relocating and consolidating Sensors, Electronics, and Electronic Warfare Research, Development and Acquisition activities to Aberdeen Proving Ground, MD, and by relocating and consolidating Information Systems Research and Development and Acquisition (except for the Program Executive Office, Enterprise Information Systems) to Aberdeen Proving Ground, MD."

By Motion 5-4C, the Commission inserted a new paragraph "b", as reflected above.

[6] A verbal motion by Commissioner Skinner, with the concurrence of Commissioner Coyle, deleted the language "certify to the President, and provide copies of such certification to" and inserted in its place "shall submit a report to the".

[7] By Motion 5-4D, the Commission appended a new paragraph "f", as reflected above.

[8] By Motion G-4-1, the Commission found the recommendation of the Secretary of Defense consistent with the Final Selection Criteria and Force Structure Plan.

[9] By Motion 7-4A, the Commission struck the language "**Close Red River Army Depot, TX**. Relocate the depot maintenance of Armament and Structural Components, Combat Vehicles, Depot Fleet/Field Support, Engines and Transmissions, Fabrication and Manufacturing, Fire Control Systems and Components, and Other to Anniston Army Depot, AL. Relocate the depot maintenance of Powertrain Components, and Starters/Generators to Marine Corps Logistics Base Albany, GA. Relocate the depot maintenance of Construction Equipment to Anniston Army Depot, AL, and Marine Corps Logistics Base Albany, GA. Relocate the depot maintenance of Tactical Vehicles to Tobyhanna Army Depot, PA and Letterkenny Depot, PA." and replaced it with the language "**Realign Red River Army Depot,**

McAlester Army Ammunition Plant, OK, and Blue Grass Army Depot, KY. Relocate the depot maintenance of Tactical Missiles to Letterkenny Army Depot, PA. Disestablish the supply, storage, and distribution functions for tires, packaged Petroleum, Oil, and Lubricants, and compressed gases.

8. Fort Monroe, Virginia (Army 19).[10]

a. **Close Fort Monroe, VA**. Relocate the US Army Training & Doctrine Command (TRADOC) Headquarters, the Installation Management Agency (IMA) Northeast Region Headquarters, the US Army Network Enterprise Technology Command (NETCOM) Northeast Region Headquarters and the Army Contracting Agency Northern Region Office to Fort Eustis, VA. Relocate the US Army Accessions Command and US Army Cadet Command to Fort Knox, KY.

9. Maneuver Training (Army 20).[11]

a. **Realign Fort Knox, KY**, by relocating the Armor Center and School to Fort Benning, GA, to accommodate the activation of an Infantry Brigade Combat Team (BCT) at Fort Knox, KY, and the relocation of engineer, military police, and combat service support units from Europe and Korea.

b. **Realign Fort McCoy, WI**, by relocating the 84th Army Reserve Regional Training Center to Fort Knox, KY.

10. Operational Army (IGPBS) (Army 22).[12]

a. **Realign Fort Bliss, TX** by relocating air defense artillery units to Fort Sill and relocating 1st Armored Division and various echelons above division units from Germany and Korea to Fort Bliss, TX.

b. **Realign Fort Sill** by relocating an artillery (Fires) brigade to Fort Bliss.

c. **Realign Fort Hood, TX** by relocating maneuver battalions, a support battalion, and aviation units to Fort Bliss, TX.

d. **Realign Fort Riley, KS** by inactivating various units, activating a Brigade Combat Team (BCT) and relocating 1st Infantry Division units and various echelons above division units from Germany and Korea to Fort Riley, KS.

e. **Realign Fort Campbell, KY**, by relocating an attack aviation battalion to Fort Riley, KS.

11. RC Transformation in Alabama (Army 25).[13]

a. **Realign Birmingham Armed Forces Reserve Center, Birmingham, AL**, by relocating Detachment 1, 450th Military Police Company into a new Armed Forces Reserve Center(AFRC) on or near Birmingham Air National Guard Base, Birmingham, Alabama, if the Army is able to acquire land suitable for the construction of the facility. The new AFRC shall have the capability to accommodate the Alabama National Guard units from the following Alabama ARNG Readiness Centers: Fort Graham, Fort Hanna and Fort Terhune, Birmingham, Alabama, if the state decides to relocate those National Guard units.

b. **Close the Wright United States Army Reserve Center, Mobile, AL** and relocate units into a new Armed Forces Reserve Center in Mobile, Alabama, if the Army is able to acquire land suitable for the construction of the facility. The new AFRC shall have the capability to accommodate Alabama National Guard units from the following Alabama

TX.", and struck the language "Relocate the storage and distribution functions and associated inventories of the Defense Distribution Depot to the Defense Distribution Depot, Oklahoma City, OK."

[10] By Motion G-1-1, the Commission found the recommendation of the Secretary of Defense consistent with the Final Selection Criteria and Force Structure Plan.

[11] By Motion G-9-1, the Commission found the recommendation of the Secretary of Defense consistent with the Final Selection Criteria and Force Structure Plan.

[12] By Motion G-4-1, the Commission found the recommendation of the Secretary of Defense consistent with the Final Selection Criteria and Force Structure Plan.

[13] By Motion G-11-1, the Commission found the recommendation of the Secretary of Defense consistent with the Final Selection Criteria and Force Structure Plan.

ARNG Readiness Centers: Fort Ganey, and Fort Hardeman, Mobile, Alabama, if the state decides to relocate those National Guard units.

c. **Close the Faith Wing United States Army Reserve Center on Fort McClellan, AL** and relocate units into a new Armed Forces Reserve Center on Pelham Range in Anniston, Alabama.

d. **Close the Finnell United States Army Reserve Center and the Area Maintenance Support Activity, Tuscaloosa, AL, and the Vicksburg United States Army Reserve Center, Vicksburg, Mississippi,** and relocate units into a new Armed Forces Reserve Center and Area Maintenance Support Activity (AMSA) in Tuscaloosa, Alabama, if the Army is able to acquire land suitable for the construction of the facilities. The new AFRC and AMSA shall have the capability to accommodate the 31st Chemical Brigade from the Northport Alabama Army National Guard Readiness Center, and units from the Fort Powell-Shamblin Alabama Army National Guard Readiness Center, Tuscaloosa, Alabama, if the state decides to relocate those National Guard units.

e. **Close the Screws Army Reserve Center in Montgomery, AL; close the Cleveland Abbot Army Reserve Center, Tuskegee, AL; close the Harry Gary, Jr. Army Reserve Center, in Enterprise, AL; close the Quarles-Flowers Army Reserve Center in Decatur, AL; close the Grady Anderson Army Reserve Center, Troy, AL;** and relocate all units to a new Armed Forces Reserve Center (AFRC) at the Alabama Army National Guard Joint Forces Headquarters Complex in Montgomery, AL, if the Army is able to acquire suitable property for the construction of the facilities. The new AFRC shall have the capability to accommodate ARNG units currently located on the Alabama Army National Guard Joint Forces Headquarters Complex in Montgomery, Alabama, if the state decides to relocate those National Guard units.

12. Reserve Component Transformation in Arizona (Army 28).[14]

a. **Close the United States Army Reserve Center, Allen Hall near Tucson AZ and the Area Maintenance Support Activity 18 on Fort Huachuca, AZ** by relocating all units from the closed facilities to an Armed Forces Reserve Center and maintenance facility on the Arizona Army National Guard Silverbell Army Heliport/Pinal Air Park in Marana, Arizona, if the Army is able to acquire suitable land for the construction of the facilities. The new AFRC shall have the capability to accommodate the Arizona National Guard 860th MP Company and the 98th Troop Command from Papago Park Readiness Center, if the State of Arizona decides to relocate those units.

b. **Close the Deer Valley United States Army Reserve Center (#2) in Phoenix** and relocate units to a new Armed Forces Reserve Center on the Arizona Army National Guard Buckeye Training Site. The new AFRC shall have the capability to accommodate units from the Army National Guard Phoenix Readiness Center, if the State of Arizona decides to relocate those units.

13. Reserve Component Transformation in Arkansas (Army 30).[15]

a. **Close the United States Army Reserve Center, Arkadelphia, AR** and re-locate units into a new Armed Forces Reserve Center in Arkadelphia, if the Army is able to acquire suitable land for the construction of the facilities. The new AFRC shall have the capability to accommodate Arkansas National Guard units from the Arkansas Army National Guard Readiness Center, Arkadelphia if the State of Arkansas decides to relocate those units.

b. **Close the United States Army Reserve Center, Camden, AR** and relocate units into an Armed Forces Reserve Center by converting the Arkansas Army National Guard Readiness Center, Camden if the state decides to alter their facility.

c. **Close the United States Army Reserve Center, El Dorado, AR** and re-locate units into a new Armed Forces Reserve Center in El Dorado, if the Army is able to acquire suitable land for the construction of the facilities. The new AFRC shall have the capability to accommodate Arkansas National Guard units from the Arkansas Army National Guard Readiness Center, El Dorado if the state decides to relocate those National Guard units.

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[14] By Motion G-11-1, the Commission found the recommendation of the Secretary of Defense consistent with the Final Selection Criteria and Force Structure Plan.

[15] By Motion G-11-1, the Commission found the recommendation of the Secretary of Defense consistent with the Final Selection Criteria and Force Structure Plan.

d. **Realign the Army Reserve Center, Darby, AR**, by relocating the 341st Engineer Company and elements of the 75th Division (Exercise) from buildings #2552-2560, 2516, and 2519, Fort Chaffee, AR into a new Armed Forces Reserve Center, on Fort Chaffee, AR. The new AFRC shall have the capability to accommodate Arkansas National Guard units from the following Arkansas National Guard Readiness Centers: the Arkansas Army National Guard Readiness Center, Charleston, AR, the Arkansas Army National Guard Readiness Center, Van Buren, AR, and the Arkansas Army National Guard Readiness Center, Fort Smith, AR, if the state decides to relocate those National Guard units.

e. **Close the Army Reserve Equipment Concentration Site (ECS), Barling, AR** and relocate units to a new Joint Maintenance Facility on Fort Chaffee, Arkansas. The new Joint Maintenance Facility shall have the capability to accommodate Arkansas National Guard units from the Arkansas Army National Guard Combined Support Maintenance Shop (CSMS) on Fort Chaffee if the State of Arkansas decides to relocate those units.

f. **Close the United States Army Reserve Center, Hot Springs, AR and the United States Army Reserve Organizational Maintenance Activity (OMS), Malvern, AR** and relocate units to a new Armed Forces Reserve Center on property located in Hot Springs, AR, if the Army is able to acquire suitable land for the construction of the facilities. The new AFRC shall have the capability to accommodate Arkansas Army National Guard units from the Arkansas Army National Guard Readiness Center in Hot Springs, AR if the State of Arkansas decides to relocate those units.

g. **Close the United States Army Reserve Center, Jonesboro, AR and relocate units into a new Armed Forces Reserve Center and Field Maintenance Site in Jonesboro, AR** if the Army is able to acquire suitable land for the construction of the facilities. The new AFRC shall have the capability to accommodate Arkansas National Guard units from the Arkansas Army National Guard Readiness Center, Jonesboro, AR, the Arkansas Army National Guard Readiness Center, Paragould, AR and the Field Maintenance Site (FMS), Jonesboro, if the state decides to relocate those National Guard units.

h. **Close the Pond United States Army Reserve Center, Fayetteville, Arkansas** and re-locate units into a new Armed Forces Reserve Center in Northwest Arkansas, if the Army is able to acquire suitable land for the construction of the facilities. The new AFRC shall have the capability to accommodate Arkansas National Guard units from the Arkansas Army National Guard Readiness Centers in Fayetteville, Springdale, Rogers and Bentonville, Arkansas if the State of Arkansas decides to relocate those units.

i. **Close the Stone United States Army Reserve Center, Pine Bluff, AR** and relocate units into a new Armed Forces Reserve Center on Pine Bluff Arsenal, Arkansas. The new AFRC shall have the capability to accommodate Arkansas National Guard units from the Arkansas Army National Guard Readiness Center, Pine Bluff if the state decides to relocate those National Guard units.

14. Reserve Component Transformation in California (Army 33).[16]

a. **Close the United States Army Reserve Center, Moffett Field, CA, the George Richey United States Army Reserve Center, San Jose, CA, and the Jones Hall United States Army Reserve Center, Mountain View, CA** and relocate units to a new armed Forces Reserve Center with an Organizational Maintenance Shop on existing Army Reserve property on Moffett Field, California. The new AFRC shall have the capability to accommodate California National Guard Units from the following California ARNG Readiness Centers: Sunnyvale, California, San Lorenzo, California, Redwood City, California, and the Organizational Maintenance Shop, San Jose, California, if the state decides to relocate those National Guard units.

b. **Close the Desiderio United States Army Reserve Center, Pasadena, CA, the Schroeder Hall United States Army Reserve Center, Long Beach, CA, the Hazard Park United States Army Reserve Center, Los Angeles, CA,** and relocate units to a new Armed Forces Reserve Center on property being transferred to the Army Reserve from the General Services Administration at Bell, California. The new AFRC shall have the capability to accommodate California National Guard Units from the following California ARNG Readiness Centers: Bell, California, and Montebello, California, if the state decides to relocate those National Guard units.

[16] By Motion G-11-1, the Commission found the recommendation of the Secretary of Defense consistent with the Final Selection Criteria and Force Structure Plan.

15. Reserve Component Transformation in Connecticut (Army 35).[17]

a. **Close Turner US Army Reserve Center, Fairfield, CT, close Sutcovey US Army Reserve Center, Waterbury, CT; close Danbury US Army Reserve Center Danbury, CT,** and relocate units to a new Armed Forces Reserve Center and Maintenance Facility in Newtown, CT, if the Army is able to acquire land suitable for the construction of the facilities adjacent to the existing CT Army National Guard Armory in Newtown, CT. The new AFRC and OMS shall have the capability to accommodate units from the following facilities: Connecticut Army National Guard Armories in Naugatuck, Norwalk and New Haven, CT, if the state decides to relocate those National Guard units.

b. **Close the US Army Reserve Center, Middletown, CT, the Organizational Maintenance Shop, Middletown, CT; the SGT Libby US Army Reserve Center, New Haven, CT; the Organizational Maintenance Shop, New Haven, CT; the Army Reserve Area Maintenance Support Activity #69, Milford, CT** and relocate units to a new Armed Forces Reserve Center, Organizational Maintenance Shop and Army Maintenance Support Activity in Middletown, Connecticut, if the Army is able to acquire land suitable for the construction of the facilities. The new AFRC, OMS and AMSA shall have the capability to accommodate units from the following facilities: Connecticut Army National Guard Armories in Putnam, Manchester, New Britain and the CTARNG facility in Newington, CT if the state decides to relocate those National Guard units.

16. Reserve Component Transformation in Delaware (Army 37).[18]

a. **Close the Major Robert Kirkwood United States Army Reserve Center and its organizational maintenance shop in Newark, DE** and re-locate units to a new Armed Forces Reserve Center and organizational maintenance support facility in Newark, DE, if the Army is able to acquire suitable land for the construction of the facilities. The new AFRC shall have the capability to accommodate Delaware Army National Guard units from the William Nelson Armory in Middletown, DE, if the state decided to relocate those units.

17. Reserve Component Transformation in Georgia (Army 39).[19]

a. **Close the United States Army Reserve Center, Columbus, GA** and relocate and consolidate those units together with Army Reserve Units currently on Fort Benning into a new United States Army Reserve Center on Fort Benning, GA.

18. Reserve Component Transformation in Hawaii (Army 40).[20]

a. **Close the United States Army Reserve Center, Hilo (SFC Minoru Kunieda), HI** and relocate units to a new Armed Forces Reserve Center on Keaukaha Military Reservation if the Army can acquire suitable land for the construction of the new facilities. The New AFRC shall have the capability to accommodate Hawaii National Guard units from the following Hawaii ARNG Armories: Keaau and Honokaa if the state decides to relocate those units.

19. Reserve Component Transformation in Illinois (Army 42).[21]

a. **Close the United States Army Reserve Center in Marion, IL**, and relocate units to a new Armed Forces Reserve Center in Carbondale, IL, if the Army is able to acquire suitable land for the construction of the facilities. The new

[17] By Motion G-11-1, the Commission found the recommendation of the Secretary of Defense consistent with the Final Selection Criteria and Force Structure Plan.

[18] By Motion G-11-1, the Commission found the recommendation of the Secretary of Defense consistent with the Final Selection Criteria and Force Structure Plan.

[19] By Motion G-11-1, the Commission found the recommendation of the Secretary of Defense consistent with the Final Selection Criteria and Force Structure Plan.

[20] By Motion G-11-1, the Commission found the recommendation of the Secretary of Defense consistent with the Final Selection Criteria and Force Structure Plan.

[21] By Motion G-11-1, the Commission found the recommendation of the Secretary of Defense consistent with the Final Selection Criteria and Force Structure Plan.

AFRC shall have the capability to accommodate Illinois National Guard Units from the following Army National Guard Readiness Centers: Cairo, IL and Carbondale, IL, if the State of Illinois decides to relocate those units.

b. **Close the United States Army Reserve Center in Centralia, IL** and **the United States Army Reserve Center in Fairfield, IL**, and relocate units to a new Armed Forces Reserve Center in Mt. Vernon, IL. The new AFRC shall have the capability to accommodate Illinois National Guard Units from the following Army National Guard Readiness Centers: Mt. Vernon (17B75), IL, Mt. Vernon (17B73), IL, and Salem (17C65), IL, if the State of Illinois decides to relocate those units.

c. **Close the Armed Forces Reserve Center in Waukegan, IL** and relocate units into a new Armed Forces Reserve Center in Lake County, IL, if the Army is able to acquire suitable land for the construction of the facilities. The new AFRC shall have the capability to accommodate Illinois National Guard Units from the Army National Guard Readiness Center in Waukegan, IL, if the State of Illinois decides to relocate those units.

20. Reserve Component Transformation in Indiana (Army 44).[22]

a. **Close Lafayette United States Army Reserve Center in Lafayette, IN** and relocate units into a new Armed Forces Reserve Center (AFRC) on the site of the existing Indiana Army Guard Armory (18B75) Lafayette, IN, if the Army is able to acquire land suitable for the construction of the facility. The new AFRC shall have the capability to accommodate the Indiana National Guard units from the following Indiana ARNG Readiness Centers: Boswell, IN, Attica, IN, Delphi, IN, Remington, IN, Monticello, IN, and Darlington, IN, if the state decides to relocate those National Guard units.

b. **Realign Charles H. Seston United States Army Reserve Center** by relocating the 402d Engineer Company and Detachment 1 of the 417th Petroleum Company into a new Armed Forces Reserve Center in the vicinity of Greenwood and Franklin, IN, if the Army is able to acquire land suitable for the construction of the facility. The new AFRC shall have the capability to accommodate the Indiana National Guard units from the Camp Atterbury Army National Guard Readiness Center (Building #500), and the 219th Area Support Group Readiness Center (Building #4), Camp Atterbury, IN, if the state decides to relocate those National Guard units.

21. Reserve Component Transformation in Iowa (Army 46).[23]

a. **Close the Recruiting Battalion Headquarters and Military Entrance Processing Station (MEPS) leased facilities in Des Moines** and relocate units into a new Armed Forces Reserve Center and MEPS at Camp Dodge, IA. The new AFRC shall have the capability to accommodate units from the Army National Guard Readiness Center located at Camp Dodge, IA, if the state decides to relocate those National Guard units.

b. **Close the United States Army Reserve Center and the Area Maintenance Support Activity in Middletown, IA** and relocate units into a new Armed Forces Reserve Center (AFRC) with an Organizational Maintenance and Vehicle Storage Facility on Iowa Army Ammunition Plant, IA. The new AFRC shall have the capability to accommodate units from the Burlington Army National Guard Readiness Center located in Burlington, IA, if the state decides to relocate those National Guard units.

c. **Close the United States Army Reserve Center in Muscatine, IA** and relocate units into a new Armed Forces Reserve Center (AFRC) in Muscatine, IA, if the Army is able to acquire land suitable for the construction of the facility. The new AFRC shall have the capability to accommodate units from the Muscatine Army National Guard Readiness Center located in Muscatine, IA, if the state decides to relocate those National Guard units.

d. **Close the Armed Forces Reserve Center in Cedar Rapids, IA** and relocate units into a new Armed Forces Reserve Center (AFRC) with an Organizational Maintenance Facility (OMF) in Cedar Rapids, IA, if the Army is able to acquire land suitable for the construction of the facility. The new AFRC shall have the capability to accommodate units from

[22] By Motion G-11-1, the Commission found the recommendation of the Secretary of Defense consistent with the Final Selection Criteria and Force Structure Plan.

[23] By Motion G-11-1, the Commission found the recommendation of the Secretary of Defense consistent with the Final Selection Criteria and Force Structure Plan.

the Cedar Rapids Army National Guard Readiness Center and its Organizational Maintenance Facility located in Cedar Rapids, IA, if the state decides to relocate those National Guard units.

22. Reserve Component Transformation in Kentucky (Army 48).[24]

a. **Close the Richmond US Army Reserve Center, Maysville US Army Reserve Center** and relocate and consolidate those units with Army Reserve units currently on Bluegrass Army Depot into a new Armed Forces Reserve Center (AFRC) and Field Maintenance Facility (FMS) on Blue Grass Army Depot, KY. The new AFRC shall have the capability to accommodate Kentucky National Guard units located on Bluegrass Army Depot, KY, if the state decides to relocate those National Guard units.

b. **Close the Paducah Memorial United States Army Reserve Center and the Paducah #2 United States Army Reserve Center** and relocate units into a new Armed Forces Reserve Center (AFRC) and Field Maintenance Shop (FMS) adjacent to the Paducah Airport, Paducah, KY, if the Army is able to acquire land suitable for the construction of the facilities. The new AFRC and FMS shall have the capability to accommodate units from the Paducah Army National Guard Readiness Center and the Kentucky Army National Guard Organizational Maintenance Shop (OMS) #2, Paducah, KY, if the state decides to relocate those National Guard units.

23. Reserve Component Transformation in Louisiana (Army 50).[25]

a. **Close the Roberts United States Army Reserve Center Baton Rouge, LA** and **the Navy-Marine Corps Reserve Center, Baton Rouge, LA**, and relocate units to a new Armed Forces Reserve Center and Field Maintenance Shop on suitable state property adjacent to the Baton Rouge Airport (State Property). The new AFRC shall have the capability to accommodate Louisiana National Guard Units from the Army National Guard Readiness Center located in Baton Rouge, LA and the Army National Guard Organizational Maintenance Shop #8 located in Baton Rouge, LA if the State of Louisiana decides to relocate those National Guard units.

b. **Close United States Army Reserve Center, Shreveport, LA**, and **the United States Army Reserve Center, Bossier City, LA** and relocate all Reserve Component units to a new Armed Forces Reserve Center that will be constructed on or adjacent to the Naval-Marine Corps Reserve Center[26] in Bossier City, LA if the Army is able to acquire suitable property for construction of the facilities.

24. Reserve Component Transformation in Maryland (Army 52).[27]

a. **Close the Flair Memorial Armed Forces Reserve Center and its organizational maintenance shop in Frederick, MD** and re-locate US Army Reserve and US Marine Corps Reserve units to new consolidated Armed Forces Reserve Center and organizational maintenance support facility on Fort Detrick, MD.

25. Reserve Component Transformation in Massachusetts (Army 54).[28]

a. **Close the Army Reserve Equipment Concentration Site 65 Annex, Ayer, MA** and relocate units to a new Armed Forces Reserve Center in Ayer, MA; **realign the Devens Reserve Forces Training Area, MA**, by relocating the 323d Maintenance Facility, and the Regional Training Site Maintenance to a new Armed Forces Reserve Center complex in

[24] By Motion G-11-1, the Commission found the recommendation of the Secretary of Defense consistent with the Final Selection Criteria and Force Structure Plan.

[25] By Motion G-11-1, the Commission found the recommendation of the Secretary of Defense consistent with the Final Selection Criteria and Force Structure Plan.

[26] As a technical correction, the Commission deleted the language ", Shreveport" to avoid confusion over the location of the facility.

[27] By Motion G-11-1, the Commission found the recommendation of the Secretary of Defense consistent with the Final Selection Criteria and Force Structure Plan.

[28] By Motion G-11-1, the Commission found the recommendation of the Secretary of Defense consistent with the Final Selection Criteria and Force Structure Plan.

Ayer, MA; **realign Ayer Area 3713** by relocating storage functions to a new Armed Forces Reserve Center complex in Ayer, MA. **Realign the Marine Corps Reserve Center Ayer, MA**, by relocating the 1/25th Marines Maintenance Facility, Marine Corps Reserve Electronic Maintenance Section, and Maintenance Company/4th Marine Battalion to a new Armed Forces Reserve Center complex in Ayer, MA. The new Armed Forces Reserve Center complex shall have the capability to accommodate all Reserve units affected by this recommendation including Army National Guard units from the Ayer Armory and Consolidated Support Maintenance Shop, Ayer, MA, if the Commonwealth of Massachusetts decides to relocate the National Guard units.

26. Reserve Component Transformation in Michigan (Army 55).[29]

a. **Close the US Army Reserve Center Stanford C. Parisian in Lansing, MI, close the Army Reserve Area Maintenance Support Activity #135 in Battle Creek, MI,** and relocate units to a new Armed Forces Reserve Center on Fort Custer Reserve Training Center, MI.

27. Reserve Component Transformation in Minnesota (Army 57).[30]

a. **Close US Army Reserve Center Faribault, MN** and relocate units to a new Armed Forces Reserve Center at Faribault Industrial Park if the Army is able to acquire suitable land for the construction of the facilities. The new AFRC shall have the capability to accommodate units from the Faribault Minnesota Army National Guard Armory, if the state decides to relocate those units.

b. **Close US Army Reserve Center Cambridge, MN** and relocate units to a new Armed Forces Reserve Center in Cambridge, MN if the Army is able to acquire suitable land for the construction of the facilities. The new AFRC shall have the capability to accommodate Minnesota ARNG units from the Cambridge Minnesota Army National Guard Armory, if the state decides to relocate those units.

28. Reserve Component Transformation in Missouri (Army 58).[31]

a. **Close the United States Army Reserve Center in Greentop, MO**, and relocate units to a new United States Army Reserve Center in Kirksville, MO, if the Army is able to acquire suitable land for the construction of the facilities.

b. **Close the Jefferson Barracks United States Army Reserve Center**, and re-locate units into a new consolidated Armed Forces Reserve Center on Jefferson Barracks, MO, if the Army is able to acquire suitable land for the construction of the facilities. The new AFRC shall have the capability to accommodate Missouri Army National Guard Units from the Readiness Center in Jefferson Barracks if the State of Missouri decides to relocate those units.

29. Reserve Component Transformation in Montana (Army 60).[32]

a. **Close Galt Hall Army Reserve Center in Great Falls, MT** and relocate units to a new Armed Forces Reserve Center on Malmstrom Air Force Base, Great Falls, MT.

b. **Close Army Reserve Center Veuve Hall (building #26) and Area Maintenance Support Activity #75 on Fort Missoula, MT**, and relocate units to a new Armed Forces Reserve Center in Missoula, MT if the Army is able to acquire suitable land for the construction of the facilities. The new AFRC shall have the capability to accommodate Montana

[29] By Motion G-11-1, the Commission found the recommendation of the Secretary of Defense consistent with the Final Selection Criteria and Force Structure Plan.

[30] By Motion G-11-1, the Commission found the recommendation of the Secretary of Defense consistent with the Final Selection Criteria and Force Structure Plan.

[31] By Motion G-11-1, the Commission found the recommendation of the Secretary of Defense consistent with the Final Selection Criteria and Force Structure Plan.

[32] By Motion G-11-1, the Commission found the recommendation of the Secretary of Defense consistent with the Final Selection Criteria and Force Structure Plan.

National Guard units from the Montana Army National Guard Armory in Missoula, MT, if the state decides to relocate those National Guard units.

30. Reserve Component Transformation in Nebraska (Army 62).[33]

a. **Close the United States Army Reserve Center in Wymore, NE**, and relocate units to a new Armed Forces Reserve Center with an organizational maintenance facility in the vicinity of Beatrice, NE, if the Army is able to acquire land suitable for the construction of the facilities. The new AFRC shall have the capability to accommodate Nebraska National Guard units from the following Nebraska ARNG Readiness Centers: Fairbury, NE, Falls City, NE and Troop C, 1-167th Cavalry in Beatrice, NE, if the state decides to relocate those National Guard units.

b. **Close the United States Army Reserve Center in Columbus, NE**, and relocate units to a new Armed Forces Reserve Center in Columbus, NE. The new AFRC shall have the capability to accommodate Nebraska National Guard units from the Nebraska ARNG Readiness Center, Columbus, NE, if the state decides to relocate those National Guard units.

c. **Close the United States Army Reserve Center in Hastings, NE**, and relocate units to a new Armed Forces Reserve Center on Greenlief Training Site in Nebraska. The new AFRC shall have the capability to accommodate Nebraska National Guard units from the following Nebraska ARNG Readiness Centers: Grand Island, NE, Crete, NE, and Hastings, NE, if the state decides to relocate those National Guard units.

d. **Close the United States Army Reserve Center in Kearney, NE**, and relocate units to a new Armed Forces Reserve Center in Kearney, NE if the Army is able to acquire suitable land for the construction of the facilities. The new AFRC shall have the capability to accommodate Nebraska National Guard units from the Nebraska ARNG Readiness Center, Kearney, NE, if the state decides to relocate those National Guard units.

e. **Close the United States Army Reserve Center in McCook, NE**, and relocate units to a new Armed Forces Reserve Center in McCook, NE, if the Army is able to acquire suitable land for the construction of the facilities. The new AFRC shall have the capability to accommodate Nebraska National Guard units from the Nebraska ARNG Readiness Center, McCook, NE, if the state decides to relocate those National Guard units.

31. Reserve Component Transformation in New Hampshire (Army 65).[34]

a. **Close Paul Doble Army Reserve Center in Portsmouth, NH**; and relocate units to a new Armed Forces Reserve Center and associated training and maintenance facilities adjacent to Pease Air National Guard Base, NH, if the Army is able to acquire suitable land for the construction of the facilities. The new AFRC and complex will have the capability to accommodate New Hampshire National Guard units from the following New Hampshire ARNG armories: Rochester, Portsmouth, Somersworth and Dover, NH, if the state decides to relocate those National Guard units.

32. Reserve Component Transformation in New Jersey (Army 66).[35]

a. **Close the Nelson Brittin Army Reserve Center in Camden, NJ** and relocate units to a new consolidated Armed Forces Reserve Center in Camden, NJ, if the Army can acquire suitable land for the construction of the new facilities. The new AFRC shall have the capability to accommodate units from the New Jersey ARNG Armory, Burlington, if the state decides to relocate those units.

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[33] By Motion G-11-1, the Commission found the recommendation of the Secretary of Defense consistent with the Final Selection Criteria and Force Structure Plan.

[34] By Motion G-11-1, the Commission found the recommendation of the Secretary of Defense consistent with the Final Selection Criteria and Force Structure Plan.

[35] By Motion G-11-1, the Commission found the recommendation of the Secretary of Defense consistent with the Final Selection Criteria and Force Structure Plan.

33. Reserve Component Transformation in New Mexico (Army 68).[36]

a. **Close the Jenkins Armed Forces Reserve Center located in Albuquerque, NM** and re-locate the units into a new Armed Forces Reserve Center on Kirtland Air Force Base.

34. Reserve Component Transformation in New York (Army 69).[37]

a. **Close the United States Army Reserve Center, Stewart-Newburg, NY** and relocate units to a new Armed Forces Reserve Center on Stewart Army Sub-Post adjacent to Stewart Air National Guard Base, NY. The new AFRC shall have the capability to accommodate New York National Guard units from the Readiness Center at Newburg, NY, if the State of New York decides to relocate those National Guard units.

b. **Close the United States Army Reserve Center and Army Maintenance Support Activity, Niagara Falls, NY** and construct a new Armed Forces Reserve Center on the existing site or on the former Niagara Falls Air Reserve Station, if a suitable site is available,[38] in Niagara Falls, NY. The new AFRC shall have the capability to accommodate the NY National Guard units from the Niagara Falls Readiness Center, if the state of New York decides to relocate those National Guard units.

c. **Close the BG Theodore Roosevelt United States Army Reserve Center, Uniondale, NY, the Amityville Armed Forces Reserve Center (Army Reserve and Marine Corps Reserve), Amityville, NY**, and re-locate units into a new Armed Forces Reserve Center with an Organizational Maintenance Shop on federal property licensed to the New York Army National Guard in Farmingdale, NY. The new AFRC shall have the capability to accommodate New York National Guard units from the following New York Army National Guard Readiness Centers: Bayshore, Freeport, Huntington Station, Patchogue and Riverhead, and Organizational Maintenance Shop 21, Bayshore, NY, if the State of New York decides to relocate those National Guard units.

35. Reserve Component Transformation in North Carolina (Army 72).[39]

a. **Close the Army Reserve Adrian B. Rhodes Armed Forces Reserve Center in Wilmington, NC, close the Rock Hill Armed Forces Reserve Center in Rock Hill, South Carolina, close the Niven Armed Forces Reserve Center in Albermarle, NC** and relocate all Army and Navy units to a new Armed Forces Reserve Center (AFRC) and Organizational Maintenance Shop (OMS) in Wilmington, NC, if the Army is able to acquire suitable land for the construction of the facilities.

36. Reserve Component Transformation in North Dakota (Army 73).[40]

a. **Close 96th RRC David Johnson USARC in Fargo, ND** and relocate into a new Reserve Center on Hector Field Air National Guard Base.

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[36] By Motion G-11-1, the Commission found the recommendation of the Secretary of Defense consistent with the Final Selection Criteria and Force Structure Plan.

[37] By Motion G-11-1, the Commission found the recommendation of the Secretary of Defense consistent with the Final Selection Criteria and Force Structure Plan.

[38] As a technical correction, the Commission inserted the language "or on the former Niagara Falls Air Reserve Station, if a suitable site is available," to reflect the continuing availability of the former Air Reserve Station. Construction of the AFRC within the fence line of the enclave established by Recommendation 101, as amended, would avoid the redundancies inherent in maintaining two separate installations.

[39] By Motion G-11-1, the Commission found the recommendation of the Secretary of Defense consistent with the Final Selection Criteria and Force Structure Plan.

[40] By Motion G-11-1, the Commission found the recommendation of the Secretary of Defense consistent with the Final Selection Criteria and Force Structure Plan.

37. Reserve Component Transformation in Ohio (Army 75).[41]

a. **Close the Scouten Army Reserve Center, Mansfield, OH and the Parrott Army Reserve Center, Kenton, OH**, and relocate all units to a new AFRC at Mansfield Air National Guard Base located at Mansfield-Lahm Airport. The new AFRC shall have the capability to accommodate units from the following facilities: Ohio ARNG Armories in Mansfield and Ashland, OH, if the state decides to relocate those National Guard units.

b. **Close US Army Reserve Center, Springfield OH**, and relocate all units to a new Armed Forces Reserve Center on the Springfield Air National Guard Base, Springfield, OH. The new AFRC shall have the capability to accommodate units from the following facility: Ohio ARNG Readiness Center, Springfield, OH; if the state decides to relocate those National Guard units.

c. **Close Fort Hayes US Army Reserve Center, Columbus, OH and Whitehall US Army Reserve Center, Whitehall, OH** and relocate units to a new Armed Forces Reserve Center on Defense Supply Center Columbus, OH. The new AFRC shall have the capability to accommodate units from the following facilities: Ohio ARNG Armories Howey (Columbus), Sullivant (Columbus), Newark, Westerville and Oxford, OH, Rickenbacker Air National Guard Base, Building #943 if the state decides to relocate those National Guard units.

38. Reserve Component Transformation in Oklahoma (Army 77).[42]

a. **Close the Armed Forces Reserve Center (AFRC) Broken Arrow located in Broken Arrow, OK** and relocate the Army Reserve, Marine Corps Reserve and Naval Reserve units into a new Armed Forces Reserve Center and consolidated maintenance facility in Broken Arrow, OK if the Army is able to acquire suitable land for the construction of the facility. The new AFRC shall have the capability to accommodate Oklahoma Army National Guard units from the following Oklahoma Army National Guard Readiness Centers: Broken Arrow, Eufaula, Okmulgee, Tahlequah, Haskell, Cushing, Wagoner and the Field Maintenance Shop (FMS 14) located in Okmulgee, if the State of Oklahoma decides to relocate those National Guard units.

b. **Close the Keathley and Burris United States Army Reserve Centers located in Lawton and Chickasha, OK; close the Wichita Falls United States Army Reserve Center in Wichita Falls, TX; close the 1st, 3d, 5th, and 6th United States Army Reserve Centers and Equipment Concentration Site (ECS) located on Fort Sill** and re-locate units into a new Armed Forces Reserve Center on Fort Sill, OK and a new United States Army Reserve Equipment Concentration Site to be collocated with the Oklahoma Army National Guard Maneuver Area Training Equipment Site on Fort Sill. The new AFRC shall have the capability to accommodate Oklahoma Army National Guard units from the following Oklahoma Army National Guard Readiness Centers: Lawton, Frederick, Anadarko, Chickasha, Marlow, Walters, and Healdton; realign B/1-158 Field Artillery (MLRS) from the Oklahoma Army National Guard Readiness Center located in Duncan if the State of Oklahoma decides to relocate those National Guard units.

c. **Close the Floyd Parker United States Army Reserve Center in McAlester, OK** and relocate units into a new Armed Forces Reserve Center and Consolidated Field Maintenance Shop on the McAlester Army Ammunition Plant, McAlester, OK. The new AFRC shall have the capability to accommodate Oklahoma Army National Guard units from the following Oklahoma Army National Guard Readiness Centers: the Field Maintenance Shop in Durant, OK; the Oklahoma Army National Guard Readiness Centers in Atoka, Allen, Hartshorne, Madill, McAlester and Tishomingo, OK; the Oklahoma Army National Guard Readiness Center and Field Maintenance Shop in Edmond, OK if the State of Oklahoma decides to relocate those National Guard units.

d. **Close the Ashworth United States Army Reserve Center located in Muskogee, OK** and re-locate units into a new Armed Forces Reserve Center in Muskogee, OK, if the Army is able to acquire suitable land for the construction of the facility. The new AFRC shall have the capability to accommodate Oklahoma Army National Guard units from the following Oklahoma Army National Guard Readiness Centers: Henryetta, Muskogee, Okemah, Pryor, and Stilwell, OK if the State of Oklahoma decides to relocate those National Guard units.

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[41] By Motion G-11-1, the Commission found the recommendation of the Secretary of Defense consistent with the Final Selection Criteria and Force Structure Plan.

[42] By Motion G-11-1, the Commission found the recommendation of the Secretary of Defense consistent with the Final Selection Criteria and Force Structure Plan.

e. **Close the Farr United States Army Reserve Center, Antlers, OK, the Roush United States Army Reserve Center, Clinton, OK, the Smalley United States Army Reserve Center, Norman, OK** and relocate units into a new Armed Forces Reserve Center and Consolidated Maintenance Facility on the Norman Military Complex, Norman, OK. The new AFRC shall have the capability to accommodate Oklahoma Army National Guard units from the following Oklahoma Army National Guard facilities: Oklahoma Army National Guard Readiness Centers in Tonkawa, OK, Konawa, OK, Wewoka, OK, Oklahoma City (23d Street), OK, the 23d Street Field Maintenance Shop in Oklahoma City, the Consolidated Maintenance Facility on the Norman Military Complex, Norman, OK and C Co, 700th Support Battalion from the Readiness Center, Edmond, OK if the State of Oklahoma decides to relocate those National Guard units.

f. **Close the Manuel Perez and Billy Krowse United States Army Reserve Centers located in Oklahoma City, OK**. Relocate units into a new Armed Forces Reserve Center in West Oklahoma City, OK, if the Army is able to acquire suitable land for the construction of the facility. The new AFRC shall have the capability to accommodate Oklahoma Army National Guard units from the following Oklahoma Army National Guard facilities: Readiness Centers located in Southwest Oklahoma City (44th Street), El Reno, Minco, and Pawnee, the Oklahoma Army National Guard 1345 Transportation Company and the 345th Quartermaster Water Support Battalion from Midwest City if the State of Oklahoma decides to relocate those National Guard units.

g. **Close the Robbins United States Army Reserve Center located in Enid, OK** and relocate units into a new Armed Forces Reserve Center and Consolidated Field Maintenance Shop on Vance Air Force Base, OK. The new AFRC shall have the capability to accommodate Oklahoma Army National Guard units from the following Oklahoma Army National Guard facilities: Enid, Alva, Woodward, Blackwell, Cherokee, Watonga, and the National Guard Field Maintenance Shop in Enid, OK if the State of Oklahoma decides to relocate those National Guard units.

39. Reserve Component Transformation in Oregon (Army 80).[43]

a. **Close Sears Hall United States Army Reserve Center in Portland, OR, and close Sharff Hall United States Army Reserve Center in Portland, OR,** and relocate units to a new Armed Forces Reserve Center on Camp Withycombe, OR. The new Armed Forces Reserve Center (AFRC) shall have the capability to accommodate Oregon National Guard units currently on Camp Withycombe and from the following Oregon ARNG armories: Lake Oswego Armory, Maison Armory, and Jackson Band Armory, OR, if the state decides to relocate those National Guard units.

40. Reserve Component Transformation in Pennsylvania (Army 82).[44]

a. **Close the United States Army Reserve Center in Lewisburg, PA, the United States Army Reserve Center in Bloomsburg, PA, the United States Army Reserve Organizational Maintenance Shop in Bloomsburg, PA,** and relocate units to a new Armed Forces Reserve Center with an organizational maintenance facility in the Lewisburg / Bloomsburg, PA area, if the Army is able to acquire suitable land for the construction of the facilities. The new AFRC shall have the capability to accommodate Pennsylvania National Guard Units from the following Army National Guard Readiness Centers: Lewisburg, PA, Sunbury, PA, Scranton, PA,[45] and Berwick, PA, if the Commonwealth of Pennsylvania decides to relocate those units.

b. **Close the United States Army Reserve Center in Williamsport, PA, the United States Army Reserve Organizational Maintenance Shop in Williamsport, PA,** and relocate units to a new Armed Forces Reserve Center with an organizational maintenance facility in Williamsport, PA, if the Army is able to acquire suitable land for the construction of the facilities. The new AFRC shall have the capability to accommodate Pennsylvania National Guard units from the

[43] By Motion G-11-1, the Commission found the recommendation of the Secretary of Defense consistent with the Final Selection Criteria and Force Structure Plan.

[44] By Motion G-11-1, the Commission found the recommendation of the Secretary of Defense consistent with the Final Selection Criteria and Force Structure Plan.

[45] As a technical correction, the Commission inserted the language "Scranton, PA" to correct an inconsistency between the underlying data and the text of the recommendation.

Army National Guard Readiness Center in Williamsport, PA, if the Commonwealth of Pennsylvania decides to relocate those units.

c. **Close the Reese United States Army Reserve Center in Chester, PA, the United States Army Reserve Organizational Maintenance Shop in Chester, PA, the Germantown Veterans Memorial United States Army Reserve Center in Philadelphia, PA, the Horsham Memorial United States Army Reserve Center in Horsham, PA, the 1LT Ray S. Musselman Memorial United States Army Reserve Center in Norristown, PA, and the North Penn Memorial United States Army Reserve Center in Norristown, PA,** and relocate units to a new Armed Forces Reserve Center with an organizational maintenance facility at Willow Grove Joint Reserve Base, PA. The Army shall establish an enclave at Willow Grove Joint Reserve Base, PA, to retain essential facilities to support activities of the Reserve Components.

d. **Close the Wilson Kramer United States Army Reserve Center in Bethlehem, PA, and the United States Army Reserve Organizational Maintenance Shop in Bethlehem, PA,** and relocate units to a new United States Army Reserve Center with an organizational maintenance facility in the Allentown/ Bethlehem, PA area, if the Army is able to acquire suitable land for the construction of the facilities.

e. **Close the Philadelphia Memorial United States Armed Forces Reserve Center in Philadelphia, PA, the Philadelphia Memorial United States Armed Forces Reserve Center Organizational Maintenance Shop in Philadelphia, PA,** and relocate Army Reserve and Marine Corps Reserve units to a new Armed Forces Reserve Center with an organizational maintenance facility in Bristol, PA, on the existing Bristol Veterans Memorial Reserve Center site.

f. **Close the Serrenti Memorial United States Army Reserve Center in Scranton, PA, the Serrenti Memorial United States Army Reserve Organizational Maintenance Shop in Scranton, PA, the United States Army Reserve Center in Wilkes-Barre, PA,** the United States Army Reserve Organizational Maintenance Shop in Wilkes-Barre, PA, and relocate units to a new Armed Forces Reserve Center with an organizational maintenance facility in Scranton, PA, if the Army is able to acquire suitable land for the construction of the facilities.

41. Reserve Component Transformation in Puerto Rico (Army 85).[46]

a. **Close the US Army Reserve Center 1LT Paul Lavergne, Bayamon, PR** and relocate the 973d Combat Support (CS) Company into a new Armed Forces Reserve Center on United States Army Reserve property in Ceiba, PR, and relocate all other units into a new Armed Forces Reserve Center (AFRC) on Fort Buchanan, PR. **Realign the US Army Reserve Center Captain E. Rubio Junior, Puerto Nuevo, PR**, by relocating the 807th Signal Company into a new Armed Forces Reserve Center on Fort Buchanan, PR. The new AFRC on Fort Buchanan, PR shall have the capability to accommodate units from the Puerto Rico Army National Guard San Juan Readiness Center, San Juan, PR, if Puerto Rico decides to relocate those National Guard units. The new AFRC facility in Ceiba, PR shall have the capability to accommodate Puerto Rico National Guard units from the following PRARNG Readiness Centers: Humacao, Juncos, and Ceiba, PR, if Puerto Rico decides to relocate those National Guard units.

b. **Realign United States Army Reserve Center Captain E. Rubio Junior, Puerto Nuevo, PR**, by relocating the 8th Brigade, 108th DIV (IT) to a new Armed Forces Reserve Center on Fort Allen, PR.

c. **Realign United States Army Reserve Center Ramey, Aguadilla, PR** by relocating the 249th Quartermaster Company into a new Armed Forces Reserve Center in Mayaguez, PR, if the Army is able to acquire suitable land. The new facility shall have the capability to accommodate Puerto Rico National Guard units from the Puerto Rico Army National Guard Readiness Center Mayaguez, if Puerto Rico decides to relocate those National Guard units.

[46] By Motion G-11-1, the Commission found the recommendation of the Secretary of Defense consistent with the Final Selection Criteria and Force Structure Plan.

42. Reserve Component Transformation in Rhode Island (Army 87).[47]

a. **Close the Bristol Army Reserve Center, Bristol, RI, the Harwood Army Reserve Center, Providence, RI, the Warwick Army Reserve Center and Organizational Maintenance Shop, Warwick, RI.** Relocate all units to a new Army Reserve Center on Newport Naval Base, RI.

43. Reserve Component Transformation in Tennessee (Army 89).[48]

a. **Close the Guerry United States Army Reserve Center, Chattanooga, TN, and Bonney Oaks United States Army Reserve Center, Chattanooga, TN,** and relocate units into a new Armed Forces Reserve Center (AFRC) on Volunteer Army Ammunition Plant, Chattanooga, TN.

b. **Close the Kingsport Armed Forces Reserve Center (AFRC), the Kingsport Organizational Maintenance Shop (OMS), and the Army Maintenance Support Activity (AMSA), Kingsport, TN,** and relocate units into a new Armed Forces Reserve Center and Field Maintenance Shop on Holston Army Ammunition Plant, Kingsport, TN. The new AFRC shall have the capability to accommodate Tennessee National Guard units from the Kingsport Armed Forces Reserve Center, Kingsport, TN, if the state decides to relocate those National Guard units.

c. **Close the United States Army Reserve Center outside of Fort Campbell (located in Clarksville TN), KY,** and relocate units, along with units currently in buildings #6912 and #2907 on Fort Campbell into a new Armed Forces Reserve Center (AFRC) and Organizational Maintenance Shop (OMS) on Fort Campbell, KY. The new AFRC shall have the capability to accommodate units from the Clarksville Army National Guard Readiness Center, Clarksville, TN, if the state decides to relocate those National Guard units.

44. Reserve Component Transformation in Texas (Army 91).[49]

a. **Close the Tharp United States Army Reserve Center, Amarillo, TX** and relocate units to a new Armed Forces Reserve Center in Amarillo, TX, if the Army is able to acquire land suitable for the construction of the facilities. The new AFRC shall have the capability to accommodate Texas National Guard units from the following Texas ARNG Readiness Centers: Amarillo, Pampa, and Hale Co, TX, if the state decides to relocate those National Guard units.

b. **Close the United States Army Reserve Center, Brownsville, TX** and relocate units to a new Armed Forces Reserve Center in Brownsville, TX, if the Army is able to acquire suitable land for the construction of the facilities. The new AFRC shall have the capability to accommodate Texas National Guard units from the Texas ARNG Readiness Center in Brownsville, TX, if the state decides to relocate those National Guard units.

c. **Close the United States Army Reserve Center, Boswell, TX and the United States Army Reserve Center, Callaghan, TX** and relocate units to a new Armed Forces Reserve Center on existing Federal property on Camp Bullis, TX. The new AFRC shall have the capability to accommodate Texas National Guard units from the Texas ARNG Readiness Center in Hondo, TX, A Company and Headquarters Company, 1st of the 141st Infantry, the Fifth Army ITAAS, the Regional Training Site-Intelligence, and the Texas Army National Guard Area Support Medical Battalion, if the state decides to relocate those National Guard units.

d. **Close the Grimes United States Army Reserve Center, Abilene, TX** and relocate B Company of the 413th Civil Affairs Battalion and the Area Maintenance Support Activity 11 Sub-Shop to a new Armed Forces Reserve Center with a Field Maintenance Shop on Dyess Air Force Base, TX. The new AFRC shall have the capability to accommodate Texas National Guard units from the following Texas ARNG Readiness Centers: Abilene, Coleman, and Snyder, TX, and the

[47] By Motion G-11-1, the Commission found the recommendation of the Secretary of Defense consistent with the Final Selection Criteria and Force Structure Plan.

[48] By Motion G-11-1, the Commission found the recommendation of the Secretary of Defense consistent with the Final Selection Criteria and Force Structure Plan.

[49] By Motion G-11-1, the Commission found the recommendation of the Secretary of Defense consistent with the Final Selection Criteria and Force Structure Plan.

Texas Army National Guard Field Maintenance Shop, Abilene, TX, if the state decides to relocate those National Guard units.

e. **Close the Roque O Segura United States Army Reserve Center, El Paso, Texas, the Benavidez United States Army Reserve Center, El Paso, Texas, the United States Army Reserve Center #3, Fort Bliss, Texas**[50] **and the United States Army Reserve Equipment Concentration Site, McGregor Range, TX** and relocate units to a new Armed Forces Reserve Center with a Consolidated Equipment Concentration Site and Maintenance Facility on Fort Bliss, TX. The new AFRC shall have the capability to accommodate Texas National Guard units from the following Texas ARNG Readiness Centers: Fort Bliss and Hondo Pass, TX, if the state decides to relocate those National Guard units.

f. **Close the Herzog United States Army Reserve Center, Dallas, TX** and relocate units to a new Armed Forces Reserve Center on the existing Grand Prairie Reserve Complex, Grand Prairie, TX. **Realign the 490th Civil Affairs Battalion from the Grimes United States Army Reserve Center** and relocate the unit into the new AFRC. The new AFRC shall have the capability to accommodate Texas National Guard units from the following Texas ARNG Readiness Centers: Arlington, TX, and California Crossing, TX, if the state decides to relocate those National Guard units.

g. **Close the United States Army Reserve Center, Pasadena, TX** and relocate units to a new Armed Forces Reserve Center with a Field Maintenance Shop in (East) Houston, TX, if the Army is able to acquire land suitable for the construction of the facilities. The new AFRC shall have the capability to accommodate Texas National Guard units from the following Texas ARNG Readiness Centers: Baytown, Pasadena, and Ellington Field, TX, and the Texas Army National Guard Field Maintenance Shop located on Ellington Field, TX, if the state decides to relocate those National Guard units.

h. **Close United States Army Reserve Center #2, Perimeter Park, TX and United States Army Reserve Center #3, Houston, TX** and relocate units to a new Armed Forces Reserve Center with a consolidated Field Maintenance Shop in (Northwest) Houston, TX, if the Army is able to acquire land suitable for the construction of the facilities. The new AFRC shall have the capability to accommodate Texas National Guard units from the following Texas ARNG Readiness Centers: Beaumont, Port Arthur, Port Neches, and Orange, TX, and the Texas Army National Guard Field Maintenance Shop located in Port Neches, TX if the state decides to relocate those National Guard units.

i. **Close the Miller United States Army Reserve Center, Huntsville, TX** and relocate units to a new Armed Forces Reserve Center in Huntsville, TX, if the Army is able to acquire suitable land for the construction of the facilities. The new AFRC shall have the capability to accommodate Texas National Guard units from the Texas ARNG Readiness Center in Huntsville, TX, if the state decides to relocate those National Guard units.

j. **Close the Muchert United States Army Reserve Center, Dallas, TX** and relocate units to a new Armed Forces Reserve Center Lewisville, TX, if the Army is able to acquire land suitable for the construction of the facilities. The new AFRC shall have the capability to accommodate Texas National Guard Units from the following Texas ARNG Readiness Centers: Denton, Irving, and Denison, TX, if the state decides to relocate those National Guard units.

k. **Close the United States Army Reserve Center, Lufkin, TX** and relocate units to a new Armed Forces Reserve Center in Lufkin, TX, if the Army is able to acquire suitable land for the construction of the facilities. The new AFRC shall have the capability to accommodate Texas National Guard units from the following Texas ARNG Readiness Centers: Lufkin and Nacogdoches, TX, if the state decides to relocate those National Guard units.

l. **Close the United States Army Reserve Center, Alice, TX and the United States Army Reserve Center, NAS Kingsville, TX** and relocate units to a new Armed Forces Reserve Center on NAS Kingsville, TX, if the Army determines the property is suitable for construction. The new AFRC shall have the capability to accommodate Texas National Guard units from the following Texas ARNG Readiness Centers: Alice and Kingsville, TX, if the state decides to relocate those National Guard units.

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[50] As a technical correction, the Commission deleted the language "**Close the United States Army Reserve Center, Seguera, TX, the United States Army Reserve Center, Benavidez, TX, the United States Army Reserve Center, Fort Bliss, TX, the United States Army Reserve Center, McGregor Range, TX**" and inserted in its place the language "**Close the Roque O Segura United States Army Reserve Center, El Paso, Texas, the Benavidez United States Army Reserve Center, El Paso, Texas, the United States Army Reserve Center #3, Fort Bliss, Texas**" to correct the identification of those facilities.

m. **Close the Watts-Guillot United States Army Reserve Center, Texarkana, TX** and realign the Hooks Army Reserve Center on Red River Army Depot by relocating units to a new Armed Forces Reserve Center on Red River Army Depot, TX. The new AFRC shall have the capability to accommodate Texas National Guard units from the following Texas ARNG Readiness Centers: Atlanta, and Texarkana, if the state decides to relocate those National Guard units.

n. **Close Round Rock United States Army Reserve Center (leased)** and relocate units to a new Armed Forces Reserve Center with a consolidated Field Maintenance Shop in Round Rock, TX, if the Army is able to acquire land suitable for the construction of the facilities. The new AFRC shall have the capability to accommodate Texas National Guard units from the Texas ARNG Readiness Centers in Austin and Taylor, TX, and the Texas Army National Guard Field Maintenance Shop in Austin, TX, if the state decides to relocate those National Guard units.

o. **Close the United States Army Reserve Center, San Marcos, TX**, and relocate units to a new Armed Forces Reserve Center in San Marcos, TX, if the Army is able to acquire land suitable for the construction of the facilities. The new AFRC shall have the capability to accommodate Texas National Guard units from the following Texas ARNG Readiness Centers: San Marcos, Sequin, and New Braunfels, TX, if the state decides to relocate those National Guard units.

p. **Close the Hanby-Hayden United States Army Reserve Center, Mesquite, TX** and relocate units to a new Armed Forces Reserve Center with an Organizational Maintenance Shop on United States Army Reserve property in Seagoville, TX. The new AFRC shall have the capability to accommodate Texas National Guard units from the following Texas ARNG Readiness Centers: Dallas #2, Kaufman and Terrell (including the Organizational Maintenance Shop), TX, if the state decides to relocate those National Guard units.

q. **Close the United States Army Reserve Center, Tyler, TX and the United States Army Reserve Center, Marshall, TX** and relocate units to a new Armed Forces Reserve Center with a Field Maintenance Shop in Tyler, TX, if the Army is able to acquire suitable land for the construction of the facilities. The new AFRC shall have the capability to accommodate Texas National Guard units from the following Texas ARNG Readiness Centers: Athens, Tyler, Henderson, Kilgore, Marshall, and Corsicana, TX, and the Field Maintenance Shop in Marshall, TX, if the state decides to relocate those National Guard units.

45. Reserve Component Transformation in Vermont (Army 95).[51]

a. **Close Chester Memorial Army Reserve Center and Organizational Maintenance Shop, Chester, VT and Berlin Army Reserve Center, Berlin, VT** and relocate all units to a new Armed Forces Reserve Center with an Organizational Maintenance Facility in the vicinity of White River Junction, VT if the Army is able to acquire land suitable for the construction of the facilities. The new AFRC and OMS shall have the capability to accommodate units from the following facilities: Vermont Army National Guard Armories in Ludlow, North Springfield and Windsor, VT, if the state decides to relocate those National Guard units.

b. **Close Army Reserve Center, Courcelle Brothers and associated Organizational Maintenance Shop, Rutland, VT; close Army Reserve Army Maintenance Support Activity, Rutland, VT** and relocate all units to a new Armed Forces Reserve Center and Organizational Maintenance Facility in the vicinity of Rutland, VT, if the Army is able to acquire land suitable for the construction of the facilities. The new AFRC and Maintenance Activity shall have the ability to accommodate units from the following facility: Vermont Army National Guard Armory Rutland, VT; if the state decides to relocate those National Guard units.

46. Reserve Component Transformation in Washington (Army 97).[52]

a. **Close Mann Hall Army Reserve Center, Area Maintenance Support Shop #80 and Walker Army Reserve Center in Spokane, WA** and relocate units to a new consolidated Armed Forces Reserve Center and Organizational Maintenance Shop on Fairchild Air Force Base. The new AFRC shall have the capability to accommodate units from the following

[51] By Motion G-11-1, the Commission found the recommendation of the Secretary of Defense consistent with the Final Selection Criteria and Force Structure Plan.

[52] By Motion G-11-1, the Commission found the recommendation of the Secretary of Defense consistent with the Final Selection Criteria and Force Structure Plan.

Washington ARNG facilities: Washington ARNG Armory and Organizational Maintenance Shop, Geiger Field, WA, if the state decides to relocate those units.

b. **Close Wagenaar Army Reserve Center Pasco, WA** and relocate units to a new consolidated Armed Forces Reserve Center on Yakima Training Center.

c. **Realign Pendleton Army Reserve Center on Yakima Training Center** by moving all assigned units to the new Armed Forces Reserve Center on Yakima Training Center. The new AFRC shall have the capability to accommodate units from the following Washington ARNG facility: Washington ARNG Ellensburg Readiness Center, if the state decides to relocate those units.

d. **Close the Oswald United States Army Reserve Center, Everett, WA**, and relocate units to a new Armed Forces Reserve Center in the Everett, WA area if the Army is able to acquire suitable land for construction of the new facility. The new AFRC shall have the capability to accommodate units from the following Washington ARNG facilities: Washington ARNG Everett Readiness Center and Snohomish Readiness Center, if the state decides to relocate those units.

47. Reserve Component Transformation in West Virginia (Army 99).[53]

a. **Close the Elkins US Army Reserve Center and its supporting Maintenance Shop in Beverly, WV** and re-locate units into a new Armed Forces Reserve Center in the vicinity of Elkins, WV, if the Army is able to acquire land suitable for the construction of the facilities. The new AFRC shall have the capability to accommodate West Virginia Army National Guard Units from the Readiness Center in Elkins, WV if the State decides to relocate those National Guard units.

b. **Close the 1LT Harry Colburn US Army Reserve Center and its supporting Maintenance Shop in Fairmont, WV** and re-locate units into a new Armed Forces Reserve Center in the vicinity of Fairmont, WV, if the Army is able to acquire land suitable for the construction of the facilities. The new AFRC shall have the capability to accommodate West Virginia National Guard Units from the Readiness Center in Fairmont, WV if the State decides to relocate those National Guard units.

c. **Close SSG Roy Kuhl US Army Reserve Center and Maintenance Facility in Ripley and the MAJ Elbert Bias USAR Center, Huntington, WV** and re-locate units into a new Armed Forces Reserve Center in the vicinity of Ripley, WV, if the Army is able to acquire land suitable for the construction of the facilities. The new AFRC shall have the capability to accommodate West Virginia National Guard Units from the West Virginia Army National Guard Readiness Center in Spencer, West Virginia if the State of West Virginia decides to relocate those National Guard units.

48. Reserve Component Transformation in Wisconsin (Army 102).[54]

a. **Close the Truman Olson and G.F. O'Connell US Army Reserve Centers in Madison, WI** and relocate units to a new Armed Forces Reserve Center (AFRC) in Madison, WI, if the Army can acquire suitable land for the construction of the new facilities. The new AFRC shall have the capability to accommodate Army National Guard units from the following Wisconsin Army National Guard Armories; the Madison Armory (Bowman Street), Madison Armory / OMS 9, and the Madison Armory (2400 Wright Street), if the state decides to relocate those units.

[53] By Motion G-11-1, the Commission found the recommendation of the Secretary of Defense consistent with the Final Selection Criteria and Force Structure Plan.

[54] By Motion G-11-1, the Commission found the recommendation of the Secretary of Defense consistent with the Final Selection Criteria and Force Structure Plan.

49. Reserve Component Transformation in Wyoming (Army 103).[55]

a. **Close Wyoming Army National Guard (WYARNG) Army Aviation Support Facility (AASF) in Cheyenne, WY (DA leased facility)** and relocate Army National Guard units and aviation functions to a new WYARNG AASF, Readiness Center, and Field Maintenance Shop (FMS) on F.E. Warren Air Force Base, WY. The new readiness center/FMS shall have the capability to accommodate Army National Guard units from the Joint Force Headquarters Complex in Cheyenne, WY, if the state decides to relocate those units.

50. Single Drill Sergeant School (Army 105).[56]

a. **Realign Fort Benning, GA, and Fort Leonard Wood, MO**, by relocating the Drill Sergeant School at each location to Fort Jackson, SC.

51. U.S. Army Garrison Michigan (Selfridge) (Army 106).[57]

a. **Close United States Army Garrison Michigan at Selfridge**, which is located on Selfridge Air National Guard Base. Retain an enclave to support the Dynamic Structural Load Simulator (Bridging) Laboratory and the Water Purification Laboratory on Selfridge.

52. USAR Command and Control New England (Army 107).[58]

a. **Close the Westover Armed Forces Reserve Center, Chicopee, Massachusetts, the MacArthur United States Army Reserve Center, Springfield, Massachusetts, the United States Army Reserve Area Maintenance Support Activity, Windsor Locks, Connecticut, and realign the Malony United States Army Reserve Center on Devens Reserve Forces Training Area** by disestablishing the 94th Regional Readiness Command, and relocate all units from the closed facilities to a new Armed Forces Reserve Center on Westover Air Reserve Base. Establish an Army Reserve Maneuver Enhancement[59] Brigade headquarters in the new Armed Forces Reserve Center on Westover Air Reserve Base.

b. **Realign Devens Reserve Forces Training Area** by relocating the 5th JTF, 654th ASG and the 382d MP Battalion to the new Armed Forces Reserve Center on Westover Air Reserve Base. The new Armed Forces Reserve Center shall have the capability to accommodate Massachusetts Army National Guard units from the Massachusetts Army National Guard Armory in Agawam Massachusetts, if the Commonwealth of Massachusetts decides to relocate those National Guard units.

53. USAR Command and Control – Northeast (Army 109).[60]

a. **Realign Pitt USARC, Coraopolis, PA** by disestablishing the HQ 99th Regional Readiness Command and establishing a Northeast Regional Readiness Command Headquarters at Fort Dix, NJ.

b. **Close Camp Kilmer, NJ** and relocate the HQ 78th Division at Fort Dix, NJ.

c. **Realign Fort Totten, NY** by disestablishing the HQ 77th Regional Readiness Command and establishing a Sustainment[61] Brigade at Fort Dix, NJ.

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[55] By Motion G-11-1, the Commission found the recommendation of the Secretary of Defense consistent with the Final Selection Criteria and Force Structure Plan.

[56] Motion G-9-1 found the recommendation of the Secretary of Defense consistent with the Final Selection Criteria and Force Structure Plan

[57] Motion G-1-1 found the recommendation of the Secretary of Defense consistent with the Final Selection Criteria and Force Structure Plan.

[58] By Motion G-52-1, the Commission found the recommendation of the Secretary of Defense consistent with the Final Selection Criteria and Force Structure Plan.

[59] As a technical correction, the Commission deleted the language "Sustainment" and inserted the language "Maneuver Enhancement" to correct an inconsistency between the underlying data and the text of the recommendation.

[60] By Motion G-52-1, the Commission found the recommendation of the Secretary of Defense consistent with the Final Selection Criteria and Force Structure Plan.

d. **Realign Fort Sheridan IL** by relocating the 244th Aviation Brigade to Fort Dix, NJ.

e. **Realign Fort Dix, NJ** by relocating Equipment Concentration Site 27 to the New Jersey Army National Guard Mobilization and Training Equipment Site joint facility at Lakehurst, NJ.

f. **Close Charles Kelly Support Center** and relocate units to Pitt US Army Reserve Center, PA.

g. **Close Carpenter USARC, Poughkeepsie, NY, close McDonald USARC, Jamaica, NY, close Fort Tilden USARC, Far Rockaway, NY, close Muller USARC, Bronx, NY**, and relocate units to a new Armed Forces Reserve Center at Fort Totten, NY.

h. **Close the United States Army Reserve Center on Fort Hamilton, NY** and relocate the New York Recruiting Battalion Headquarters and Army Reserve units into a new Armed Forces Reserve Center on Fort Hamilton, NY. The new AFRC shall have the capacity to accommodate units from the NYARNG 47th Regiment Marcy Armory, Brooklyn and the Brooklyn Bedford Armory/OMS, Brooklyn NY if the state decides to relocate those National Guard units.

54. USAR Command and Control – Northwest (Army 112).[62]

a. **Close Vancouver Barracks** and relocate the 104th DIV (IT) to Fort Lewis, WA. Relocate all other units to a new Armed Forces Reserve Center in Vancouver, WA.

b. **Close Fort Lawton** by disestablishing the 70th Regional Readiness Command, relocate all other units to a new Armed Forces Reserve Center on Fort Lewis, WA and establish a Maneuver Enhancement Brigade.

c. **Realign Fort Snelling, MN** by disestablishing the 88th Regional Readiness Command and establish the Northwest Regional Readiness Command Headquarters at Fort McCoy, WI.

d. **Realign the Wichita US Army Reserve Center** by disestablishing the 89th Regional Readiness Command and establishing a Sustainment Unit of Action at the Wichita Army Reserve Center in support of the Northwest Regional Readiness Command at Fort McCoy, WI.

e. **Realign Fort Douglas, UT** by disestablishing the 96th Regional Readiness Command and establishing a Sustainment Unit of Action in support of the Northwest Regional Readiness Command at Fort McCoy, WI.

55. USAR Command and Control – Southeast (Army 115).[63]

a. **Realign Birmingham Armed Forces Reserve Center Alabama** by disestablishing the 81st Regional Readiness Command, and establishing the Army Reserve Southeast Regional Readiness Command in a new Armed Forces Reserve Center on Fort Jackson, SC.

b. **Close Louisville United States Army Reserve Center** and relocate the 100th DIV (IT) headquarters to Fort Knox, KY.

56. USAR Command and Control – Southwest (Army 117).[64]

a. **Realign the Joint Force Training Base Los Alamitos, CA** by disestablishing the 63d Regional Readiness Command (RRC) Headquarters, Robinson Hall, USARC and activating a Southwest Regional Readiness Command headquarters at Moffett Field, CA in a new AFRC.

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[61] As a technical correction, the Commission deleted the language "Maneuver Enhancement" and inserted the language "Sustainment" to correct an inconsistency between the underlying data and the text of the recommendation.

[62] By Motion G-52-1, the Commission found the recommendation of the Secretary of Defense consistent with the Final Selection Criteria and Force Structure Plan.

[63] By Motion G-52-1, the Commission found the recommendation of the Secretary of Defense consistent with the Final Selection Criteria and Force Structure Plan.

[64] By Motion G-52-1, the Commission found the recommendation of the Secretary of Defense consistent with the Final Selection Criteria and Force Structure Plan.

b. Realign Camp Pike Reserve Complex, Little Rock, AR by disestablishing the 90th RRC and activating a Sustainment Brigade.

c. Close the Major General Harry Twaddle United States Armed Forces Reserve Center, Oklahoma City, OK, and relocate the 95th DIV (IT) to Fort Sill, OK.

d. Realign Camp Parks Reserve Forces Training Area, CA, by relocating the 91st DIV (TSD) to Fort Hunter Liggett, CA.

CHAPTER II. DEPARTMENT OF THE NAVY RECOMMENDATIONS

57. MARINE CORPS LOGISTICS BASE, BARSTOW, CA (DON 6)[65]

a. **Realign Marine Corps Logistics Base Barstow, CA**. Disestablish the depot maintenance of Aircraft Other Components, Aircraft Rotary, and Strategic Missiles. Consolidate depot maintenance of Engines/Transmissions, Other Components, and Small Arms/Personal Weapons at Anniston Army Depot, AL. Consolidate the depot maintenance of Conventional Weapons, Engines/Transmissions, Material Handling, Powertrain Components, Starters/Alternators/Generators, Test Measurement Diagnostic Equipment, and Wire at Marine Corps Logistics Base Albany, GA. Consolidate depot maintenance of Electronic Components (Non-Airborne), Electro-Optics/Night Vision/Forward-Looking-Infrared, Generators, Ground Support Equipment, Radar, and Radio at Tobyhanna Army Depot, PA. Consolidate depot maintenance of Tactical Missiles at Letterkenny Army Depot, PA. Realign Fleet Support Division Maintenance Center Barstow and Marine Corps Logistics Base Barstow operations to increase efficiencies and reduce infrastructure.

58. (DELETED)[66]

59. NAVAL WEAPONS STATION SEAL BEACH DETACHMENT, CONCORD, CA (DON 9)[67]

a. **Close the Inland area of Naval Weapons Station Seal Beach Detachment, Concord CA**, except retain such property and facilities as are necessary to support operations in the Tidal area of Naval Weapons Station Seal Beach Detachment Concord. The Tidal area of Naval Weapons Station Seal Beach Detachment Concord, along with the retained portion of the Inland area, shall be transferred to the Army.

60. SUBMARINE BASE NEW LONDON, CT (DON 10)[68]

a. **Realign Naval Submarine Base New London, Connecticut** by consolidating Navy Region Northeast, New London, CT, with Navy Region, Mid-Atlantic, Norfolk, VA.[69]

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[65] By Motion 57-1, the Commission found the recommendation of the Secretary of Defense consistent with the Final Selection Criteria and Force Structure Plan.

[66] By Motion 58-2, the Commission struck Recommendation 58, which read "***Naval Support Activity Corona, CA (DoN 7)***. **Close Naval Support Activity Corona, CA**. Relocate Naval Surface Warfare Center Division Corona, CA to Naval Base Ventura County (Naval Air Station Point Mugu), CA."

[67] By Motion 59-1, the Commission found the recommendation of the Secretary of Defense consistent with the Final Selection Criteria and Force Structure Plan.

[68] By Motion 60-2, the Commission struck Recommendation 60, which read "***Submarine Base New London, CT (DoN 10)***. **Close Naval Submarine Base New London, CT**. Relocate its assigned submarines, Auxiliary Repair Dock 4 (ARDM-4), and Nuclear Research Submarine 1 (NR-1) along with their dedicated personnel, equipment and support to Submarine Base Kings Bay, GA, and Naval Station Norfolk, VA. Relocate the intermediate submarine repair function to Shore Intermediate Repair Activity Norfolk, at Naval Shipyard Norfolk, VA, and Trident Refit Facility Kings Bay, GA. Relocate the Naval Submarine School and Center for Submarine Learning to Submarine Base Kings Bay, GA. Consolidate the Naval Security Group Activity Groton, CT with Naval Security Group Activity Norfolk, VA at Naval Station Norfolk, VA. Consolidate Naval Submarine Medical Research Laboratory Groton, CT, with Naval Medical Research Center at Walter Reed Army Medical Center Forest Glenn Annex, MD. Relocate Naval Undersea Medical Institute Groton, CT to Naval Air Station Pensacola, FL, and Fort Sam Houston, TX. Consolidate Navy Region Northeast, New London, CT, with Navy Region, Mid-Atlantic, Norfolk, VA."

[69] By Motion 60-4A, the Commission inserted the language "**Realign Naval Submarine Base New London, Connecticut** by consolidating Navy Region Northeast, New London, CT, with Navy Region, Mid-Atlantic, Norfolk, VA."

61. Officer Training Command, Pensacola, FL (DoN 12)[70]

a. **Realign Naval Air Station Pensacola, FL** by relocating Officer Training Command Pensacola, FL to Naval Station Newport, RI, and consolidating with Officer Training Command Newport, RI.

62. Naval Air Station Atlanta, GA (DoN 13)[71]

a. **Close Naval Air Station Atlanta, GA**. Relocate its aircraft and necessary personnel, equipment and support to Naval Air Station Joint Reserve Base New Orleans, LA; Naval Air Station Joint Reserve Base Fort Worth, TX; and Robins Air Force Base, Robins, GA. Relocate Reserve Intelligence Area 14 to Fort Gillem, Forest Park, GA. Relocate depot maintenance Aircraft Components, Aircraft Engines, Fabrication and Manufacturing, and Support Equipment in support of F/A-18, C-9 and C-12 aircraft to Fleet Readiness Center West Site Fort Worth at Naval Air Station Joint Reserve Base Fort Worth, TX. Relocate intermediate maintenance in support of E-2C aircraft to Fleet Readiness Center Mid-Atlantic Site New Orleans at Naval Air Station Joint Reserve Base New Orleans, LA. Consolidate the Naval Air Reserve Atlanta with Navy Marine Corps Reserve Center Atlanta located at Dobbins Air Reserve Base, Marietta, GA. Retain the Windy Hill Annex.

63. Navy Supply Corps School Athens, GA (DoN 14)[72]

a. **Close the naval installation at Athens, GA**. Relocate the Navy Supply Corps School and the Center for Service Support to Naval Station Newport, RI. Disestablish the Supply Corps Museum.

64. Naval Support Activity New Orleans, LA (DoN 15)

a. **Realign Naval Support Activity New Orleans, LA**. Relocate the Navy Reserve Personnel Command and the Enlisted Placement and Management Center to Naval Support Activity Mid-South, Millington, TN and consolidate with the Navy Personnel Command at Naval Support Activity Mid-South, Millington, TN. Relocate the Naval Reserve Recruiting Command to Naval Support Activity Mid-South, Millington, TN and consolidate with the Navy Recruiting Command at Naval Support Activity Mid-South, Millington, TN. Relocate the Navy Reserve Command to Naval Support Activity Norfolk, VA, except for the installation management function, which consolidates with Navy Region Southwest, Naval Station San Diego, CA, Navy Region Northwest, Submarine Base Bangor, WA, and Navy Region Midwest, Naval Station Great Lakes, IL. The remaining tenants will be relocated as stated in the DoD recommendation.[73] If the State of Louisiana obtains funding and commences construction of the Federal City project proposed for the Naval Support Activity West Bank property on or before September 30, 2008, then relocate Headquarters, Marine Forces Reserve to the Naval Support Activity West Bank property, New Orleans, LA. If the State of Louisiana fails to do so on or before September 30, 2008, then relocate Headquarters, Marine Forces Reserve to Naval Air Station Joint Reserve Base New Orleans, LA,[74] and consolidate with Marine Corps Reserve Support Command element of Mobilization Command, which is relocating from Marine Corps Support Activity, Kansas City,

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[70] By Motion G-61-1, the Commission found the recommendation of the Secretary of Defense consistent with the Final Selection Criteria and Force Structure Plan.

[71] By Motion 62-1, the Commission found the recommendation of the Secretary of Defense consistent with the Final Selection Criteria and Force Structure Plan.

[72] By Motion G-61-1, the Commission found the recommendation of the Secretary of Defense consistent with the Final Selection Criteria and Force Structure Plan.

[73] By Motion 64-4B, the Commission inserted the language "The remaining tenants will be relocated as stated in the DoD recommendation."

[74] By Motion 64-4A, the Commission struck the language "**Close Naval Support Activity New Orleans, LA**." and replaced it with the language "**Realign Naval Support Activity New Orleans, LA**."; struck the language "Relocate Headquarters, Marine Forces Reserve to Naval Air Station Joint Reserve Base New Orleans, LA." and inserted in its place the language "If the State of Louisiana obtains funding and commences construction of the Federal City project proposed for the Naval Support Activity West Bank property on or before September 30, 2008, then relocate Headquarters, Marine Forces Reserve to the Naval Support Activity West Bank property, New Orleans, LA. If the State of Louisiana fails to do so on or before September 30, 2008, then relocate Headquarters, Marine Forces Reserve to Naval Air Station Joint Reserve Base New Orleans, LA"

MO. Relocate Naval Air Systems Command Support Equipment Facility New Orleans, LA, Navy Recruiting District New Orleans, LA, and the Navy Reserve Center New Orleans, LA, to Naval Air Station Joint Reserve Base New Orleans, LA. Relocate 8th Marine Corps District to Naval Air Station Joint Reserve Base Fort Worth, TX. Consolidate Naval Support Activity New Orleans, LA installation management function with Naval Air Station Joint Reserve Base New Orleans, LA.

65. Naval Air Station Brunswick, ME (DoN 18)[75]

a. **Close Naval Air Station Brunswick, ME.** Relocate its aircraft along with dedicated personnel, equipment and support to Naval Air Station Jacksonville, FL. Consolidate Aviation Intermediate Maintenance with Fleet Readiness Center Southeast Jacksonville, FL.

66. Marine Corps Support Activity Kansas City, MO (DoN 19)

a. **Close Marine Corps Support Activity, Kansas City, MO**. If the State of Louisiana obtains funding and commences construction of the Federal City project proposed for the Naval Support Activity West Bank property on or before September 30, 2008, then relocate Marine Corps Reserve Support Command element of Mobilization Command to that facility on the Naval Support Activity West Bank property, New Orleans, LA, and consolidate with Headquarters, Marine Forces Reserve. The remaining tenants will be retained as stated in the DoD recommendation. If the State of Louisiana fails to do so on or before September 30, 2008,[76] then relocate Marine Corps Reserve Support Command element of Mobilization Command to Naval Air Station Joint Reserve Base New Orleans, LA, [77] and consolidate with Headquarters, Marine Forces Reserve. Retain an enclave for the 9th Marine Corps District and the 24th Marine Regiment.

67. Naval Station Pascagoula, MS (DoN 20)[78]

a. **Close Naval Station Pascagoula, MS**. Relocate its ships along with dedicated personnel, equipment, and support to Naval Station Mayport, FL. Relocate the ship intermediate repair function to Shore Intermediate Maintenance Activity Mayport, FL.

68. Naval Air Station Joint Reserve Base Willow Grove, PA, and Cambria Regional Airport, Johnstown, PA (DoN 21)

a. **Close Naval Air Station Joint Reserve Base Willow Grove, PA**. Relocate all Navy and Marine Corps squadrons, their aircraft and necessary personnel, equipment and support to McGuire Air Force Base, Cookstown, NJ. Relocate the minimum amount of manpower and equipment to support intermediate maintenance workload and capacity for Tire and Wheel, non-destruction inspections, and Aviation Life Support System equipment to McGuire Air Force Base.

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[75] By Motion 191-4B, the Commission amended Recommendation 65, changing the realignment to a closure.

[76] By Motion 66-4B, the Commission struck the language "relocate Headquarters, Marine Forces Reserve Support Command element of Mobilization Command to that facility on the Naval Support Activity West Bank property, New Orleans, LA. If the State of Louisiana fails to construct an appropriate Federal City facility on or before September 30, 2008," and replaced it with "relocate Marine Corps Reserve Support Command element of Mobilization Command to that facility on the Naval Support Activity West Bank property, New Orleans, LA, and consolidate with Headquarters, Marine Forces Reserve. The remaining tenants will be retained as stated in the DoD recommendation. If the State of Louisiana fails to do so on or before September 30, 2008,".

[77] By Motion 66-4A, the Commission struck the language "Relocate Marine Corps Reserve Support Command element of Mobilization Command to Naval Air Station Joint Reserve Base New Orleans, LA," and inserted in its place the language "If the State of Louisiana obtains funding and commences construction of the Federal City project proposed for the Naval Support Activity West Bank property on or before September 30, 2008, then relocate Headquarters, Marine Forces Reserve Support Command element of Mobilization Command to that facility on the Naval Support Activity West Bank property, New Orleans, LA. If the State of Louisiana fails to construct an appropriate Federal City facility on or before September 30, 2008, then relocate Marine Corps Reserve Support Command element of Mobilization Command to Naval Air Station Joint Reserve Base New Orleans, LA".

[78] By Motion 67-1, the Commission found the recommendation of the Secretary of Defense consistent with the Final Selection Criteria and Force Structure Plan.

Relocate intermediate maintenance workload and capacity for Aircraft Components, Aircraft Engines, Fabrication & Manufacturing, and Support Equipment to Fleet Readiness Center East, Marine Corps Air Station Cherry Point, NC. Distribute the 15 A-10 aircraft assigned to the 111th Fighter Wing (ANG), the 15 A-10 aircraft assigned to the 124th Wing (ANG), Boise Air Terminal Air Guard Station, Boise, Idaho, the 15 A-10 aircraft assigned to the 175th Wing (ANG), Martin State Airport Air Guard Station, Baltimore, Maryland, and the 15 F-16 aircraft assigned to the 127th Wing (ANG), Selfridge Air National Guard Base, Mount Clemens, Michigan, to meet the Primary Aircraft Authorizations (PAA) requirements established by the Base Closure and Realignment recommendations of the Secretary of Defense, as amended by the Defense Base Closure and Realignment Commission.

- Establish 18 PAA A-10 aircraft at the 124th Wing (ANG), Boise Air Terminal Air Guard Station, Boise, Idaho
- Establish 18 PAA A-10 aircraft at the 175th Wing (ANG), Martin State Airport Air Guard Station, Baltimore, Maryland,
- Establish 24 PAA A-10 aircraft at the 127th Wing (ANG), Selfridge Air National Guard Base, Mount Clemens, Michigan.

If the Commonwealth of Pennsylvania decides to change the organization, composition and location of the 111th Fighter Wing (ANG) to integrate the unit into the Future Total Force, all personnel allotted to the 111th Fighter Wing (ANG), including the unit's Expeditionary Combat Support (ECS) elements, will remain in place and assume a mission relevant to the security interests of the Commonwealth of Pennsylvania and consistent with the integration of the unit into the Future Total Force, including but not limited to air mobility, C4ISR, Information Operations, engineering, flight training or unmanned aerial vehicles. Where appropriate, unit personnel will be retrained in skills relevant to the emerging mission. This recommendation does not effect a change to the authorized end-strength of the Pennsylvania Air National Guard. The distribution of aircraft currently assigned to the 111th Fighter Wing (ANG) is based upon a resource-constrained determination by the Department of Defense that the aircraft concerned will better support national security requirements in other locations and is not conditioned upon the agreement of the commonwealth.[79] Relocate Co A/228th Aviation to Fort Dix, Trenton, NJ.[80] Relocate Reserve Intelligence Area 16 to Fort Dix. Establish a contiguous enclave for the 111th Fighter Wing (ANG) and the 270th Engineering Installation Squadron (ANG) sufficient to support operations of those units, including flight operations, and compatible with joint use of the former Naval Air Station as a civilian airport. The Army Reserve units not relocated from Willow Grove by this

[79] By Motion 68-4A, the Commission struck the language "Deactivate the 111th Fighter Wing (Air National Guard) and relocate assigned A-10 aircraft to the 124th Wing (Air National Guard), Boise Air Terminal Air Guard Station, Boise, ID (three primary aircraft authorized); 175th Wing (Air National Guard), Martin State Airport Air Guard Station, Baltimore, MD, (three primary aircraft authorized); 127th Wing (Air National Guard), Selfridge Air National Guard Base, Mount Clemens, MI (three primary aircraft authorized) and retired (six primary aircraft authorized)." and inserted in its place "Distribute the 15 A-10 aircraft assigned to the 111th Fighter Wing (ANG), the 15 A-10 aircraft assigned to the 124th Wing (ANG), Boise Air Terminal Air Guard Station, Boise, Idaho, the 15 A-10 aircraft assigned to the 175th Wing (ANG), Martin State Airport Air Guard Station, Baltimore, Maryland, and the 15 F-16 aircraft assigned to the 127th Wing (ANG), Selfridge Air National Guard Base, Mount Clemens, Michigan, to meet the Primary Aircraft Authorizations (PAA) requirements established by the Base Closure and Realignment recommendations of the Secretary of Defense, as amended by the Defense Base Closure and Realignment Commission.

- Establish 18 PAA A-10 aircraft at the 124th Wing (ANG), Boise Air Terminal Air Guard Station, Boise, Idaho
- Establish 18 PAA A-10 aircraft at the 175th Wing (ANG), Martin State Airport Air Guard Station, Baltimore, Maryland,
- Establish 24 PAA A-10 aircraft at the 127th Wing (ANG), Selfridge Air National Guard Base, Mount Clemens, Michigan.

If the Commonwealth of Pennsylvania decides to change the organization, composition and location of the 111th Fighter Wing (ANG) to integrate the unit into the Future Total Force, all personnel allotted to the 111th Fighter Wing (ANG), including the unit's Expeditionary Combat Support (ECS) elements, will remain in place and assume a mission relevant to the security interests of the Commonwealth of Pennsylvania and consistent with the integration of the unit into the Future Total Force, including but not limited to air mobility, C4ISR, Information Operations, engineering, flight training or unmanned aerial vehicles. Where appropriate, unit personnel will be retrained in skills relevant to the emerging mission. This recommendation does not effect a change to the authorized end-strength of the Pennsylvania Air National Guard. The distribution of aircraft currently assigned to the 111th Fighter Wing (ANG) is based upon a resource-constrained determination by the Department of Defense that the aircraft concerned will better support national security requirements in other locations and is not conditioned upon the agreement of the commonwealth."

[80] As a technical correction, the Commission deleted the sentence "Relocate Armed Forces Reserve Center Expeditionary Combat Support manpower to Eglin Air Force Base, FL." at the request of the Department of Defense to correct an error in the original recommendation. IEBB Errata Sheet on Commission Recommendation (1 Sep 05 v3 w/addenda since 28 Aug).

recommendation, as amended, and those relocated to Willow Grove by other recommendations, as amended, will be incorporated into the Armed Forces Reserve Center established by Army Recommendation 82. The property retained under Federal title to construct the AFRC shall be limited to the absolute minimum essential to construct that facility, shall be encompassed within the enclave established by the 111th Fighter Wing (ANG) and the 270th Engineering Installation Squadron (ANG), and shall be sited to minimize interference with the Air Guard enclave and joint civilian use of the former Naval Air Station as a civilian airport. The Commission defines the authority granted to the Army by the words "retain essential facilities to support activities of the Reserve Components" where they appear in Army Recommendation 82, to be limited to the property necessary to construct AFRC itself. Should the Secretary of the Army determine that access to more property would be beneficial, a joint use agreement should be executed to obtain a tenancy from the Commonwealth of Pennsylvania.[81] Realign Cambria Regional Airport, Johnstown, PA, by relocating Marine Light Attack Helicopter Squadron 775 Detachment A, to include all required personnel, equipment, and support, to McGuire Air Force Base.

69. (Deleted)[82]

70. Naval Station Newport, RI (DoN 25)[83]

a. **Realign Naval Station Newport, RI** by relocating the Navy Warfare Development Command to Naval Station Norfolk, VA.

71. Naval Station Ingleside, TX and Naval Air Station Corpus Christi, TX (DoN 26)[84]

a. **Close Naval Station Ingleside, TX**. Relocate its ships along with dedicated personnel, equipment and support to Naval Station San Diego, CA. Relocate the ship intermediate repair function to Shore Intermediate Maintenance Activity San Diego, CA. Consolidate Mine Warfare Training Center with Fleet Anti-submarine Warfare Training Center San Diego, CA.

b. **Realign Naval Air Station Corpus Christi, TX**. Relocate Commander Mine Warfare Command and Commander Mobile Mine Assembly Group to Fleet Anti-Submarine Warfare Center, Point Loma, CA. Relocate Helicopter Mine Countermeasures Squadron 15 (HM-15) and dedicated personnel, equipment and support to Naval Station Norfolk, VA. Disestablish Commander Helicopter Tactical Wing U.S. Atlantic Fleet Aviation Intermediate Maintenance

[81] By Motion 68-4A, the Commission struck the language "Establish an enclave for the Army Reserve units remaining on or relocating to Willow Grove and the Air National Guard 270th Engineering Installation Squadron." and replaced it with the language "Establish a contiguous enclave for the 111th Fighter Wing (ANG) and the 270th Engineering Installation Squadron (ANG) sufficient to support operations of those units, including flight operations, and compatible with joint use of the former Naval Air Station as a civilian airport. The Army Reserve units not relocated from Willow Grove by this recommendation, as amended, and those relocated to Willow Grove by other recommendations, as amended, will be incorporated into the Armed Forces Reserve Center established by Army Recommendation 82. The property retained under Federal title to construct the AFRC shall be limited to the absolute minimum essential to construct that facility, shall be encompassed within the enclave established by the 111th Fighter Wing (ANG) and the 270th Engineering Installation Squadron (ANG), and shall be sited to minimize interference with the Air Guard enclave and joint civilian use of the former Naval Air Station as a civilian airport. The Commission defines the authority granted to the Army by the words 'retain essential facilities to support activities of the Reserve Components' where they appear in Army Recommendation 82, to be limited to the property necessary to construct AFRC itself. Should the Secretary of the Army determine that access to more property would be beneficial, a joint use agreement should be executed to obtain a tenancy from the Commonwealth of Pennsylvania."

[82] By Motion 69-2, the Commission struck Recommendation 69, which read "***Naval Shipyard Portsmouth, Kittery, ME (DoN 23).*** **Close the Naval Shipyard Portsmouth, Kittery, ME**. Relocate the ship depot repair function to Naval Shipyard Norfolk, VA, Naval Shipyard and Intermediate Maintenance Facility Pearl Harbor, HI and Naval Shipyard Puget Sound, WA. Relocate the Submarine Maintenance, Engineering, Planning and Procurement Command to Naval Shipyard Norfolk. "

[83] By Motion G-61-1, the Commission found the recommendation of the Secretary of Defense consistent with the Final Selection Criteria and Force Structure Plan.

[84] By Motion 71-1, the Commission found the recommendation of the Secretary of Defense consistent with the Final Selection Criteria and Force Structure Plan.

Detachment Truax Field at Naval Air Station Corpus Christi, TX and relocate its intermediate maintenance function for Aircraft Components, Fabrication & Manufacturing, and Support Equipment to Fleet Readiness Center Mid-Atlantic Site Norfolk, VA.

72. Engineering Field Division/Activity (DoN 28)[85]

a. **Close Naval Facilities Engineering Field Division South leased space in Charleston, SC**. Consolidate Naval Facilities Engineering Field Division South, Charleston, SC, with Naval Facilities Engineering Field Activity Southeast, Jacksonville, FL, at Naval Air Station Jacksonville, FL; Naval Facilities Midwest, Great Lakes, IL, at Naval Station Great Lakes, IL; and Naval Facilities Atlantic, Norfolk, VA at Naval Station Norfolk, VA.

b. **Close Naval Facilities Engineering Field Activity Northeast leased space in Lester, PA**. Consolidate Naval Facilities Engineering Field Activity Northeast, Philadelphia, PA, with Naval Facilities Atlantic, Norfolk, VA at Naval Station Norfolk, VA and relocate Navy Crane Center Lester, PA, to Norfolk Naval Shipyard, Norfolk, VA.

Navy and Marine Corps Reserve Centers (DoN 29)[86]

a. **Close Navy Marine Corps Reserve Center Encino, CA** and relocate the Marine Corps units to Marine Corps Reserve Center Pasadena, CA.

b. **Close Navy Marine Corps Reserve Center Moundsville, WV** and relocate the Marine Corps units to Navy Marine Corps Reserve Center Pittsburgh, PA.

c. **Close Navy Marine Corps Reserve Center Reading, PA** and relocate the Navy and Marine Corps units to Navy Marine Corps Reserve Centers Lehigh Valley, PA.

d. **Close Navy Marine Corps Reserve Center Los Angeles, CA** and relocate the Navy and Marine Corps units to Armed Forces Reserve Center Bell, CA.

e. **Close Navy Marine Corps Reserve Center Akron, OH and Navy Reserve Center Cleveland, OH** and relocate the Navy and Marine Corps units to Armed Forces Reserve Center Akron, OH.

f. **Close Navy Marine Corps Reserve Center Madison, WI, Navy Reserve Center Lacrosse, WI and Navy Reserve Center Dubuque, IA** and relocate the Navy and Marine Corps units to Armed Forces Reserve Center Madison, WI.

g. **Close Navy Marine Corps Reserve Center Baton Rouge, LA** and relocate the Marine Corps units to Armed Forces Reserve Center Baton Rouge, LA.

h. **Close Navy Marine Corps Reserve Center Tulsa, OK** and relocate the Navy and Marine Corps units to Armed Forces Reserve Center Broken Arrow, OK.

i. **Close Navy Marine Corps Reserve Center Mobile, AL** and relocate the Marine Corps units to Armed Forces Reserve Center Mobile, AL.

j. **Close Inspector-Instructor West Trenton, NJ** and relocate Marine Corps reserve units and support staff to Navy Reserve Center Ft. Dix, NJ.

k. **Close Inspector-Instructor Rome, GA**, and relocate Marine Corps reserve units and support staff to Navy Marine Corps Reserve Center Atlanta, GA.

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[85] By Motion G-72-1, the Commission found the recommendation of the Secretary of Defense consistent with the Final Selection Criteria and Force Structure Plan.

[86] By Motion G-73-1, the Commission found the recommendation of the Secretary of Defense consistent with the Final Selection Criteria and Force Structure Plan.

74. Navy Recruiting Districts (DoN 34)[87]

a. Close the following Navy Recruiting Districts: Montgomery, AL; Indianapolis, IN; Kansas City, MO; Omaha, NE; Buffalo, NY

75. Navy Regions (DoN 35)[88]

a. **Realign Naval Air Station Pensacola, FL**, by consolidating Navy Region Gulf Coast, with Navy Region Southeast at Naval Air Station Jacksonville, FL.

b. Realign Naval Air Station Corpus Christi, TX by consolidating Navy Region South with Navy Region Midwest at Naval Station Great Lakes, IL and Navy Region Southeast at Naval Station Jacksonville, FL.

76. Navy Reserve Centers (DoN 37)[89]

a. Close the following Navy Reserve Centers: Tuscaloosa, AL; St. Petersburg, FL; Pocatello, ID; Forest Park, IL; Evansville, IN; Cedar Rapids, IA; Sioux City, IA; Lexington, KY; Adelphi, MD; Duluth, MN; Cape Girardeau, MO; Lincoln, NE; Glens Falls, NY; Horseheads, NY; Watertown, NY; Asheville, NC; Central Point, OR; Lubbock, TX; Orange, TX.[90]

b. Close the Navy Reserve Facility in Marquette, MI.

c. Close the following Navy Marine Corps Reserve Centers: Grissom Air Reserve Base, Peru, IN, and Tacoma, WA.

77. Navy Reserve Readiness Commands (DoN 44)[91]

a. **Realign Naval Air Station Joint Reserve Base Fort Worth, TX**, by consolidating Navy Reserve Readiness Command South with Naval Reserve Readiness Command Midwest at Naval Station Great Lakes, IL.

b. Realign Naval Station Newport, RI, and the Washington Navy Yard, Washington, DC, by consolidating Naval Reserve Readiness Command Northeast with Naval Reserve Readiness Command Mid-Atlantic and relocating the consolidated commands to Naval Station, Norfolk, VA.

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[87] By Motion G-73-1, the Commission found the recommendation of the Secretary of Defense consistent with the Final Selection Criteria and Force Structure Plan.

[88] By Motion G-72-1, the Commission found the recommendation of the Secretary of Defense consistent with the Final Selection Criteria and Force Structure Plan.

[89] By Motion G-73-1, the Commission found the recommendation of the Secretary of Defense consistent with the Final Selection Criteria and Force Structure Plan.

[90] By Motion 76-3A, the Commission struck the language "**Bangor, ME;**".

[91] By Motion G-72-1, the Commission found the recommendation of the Secretary of Defense consistent with the Final Selection Criteria and Force Structure Plan.

CHAPTER III. DEPARTMENT OF THE AIR FORCE RECOMMENDATIONS

78. (DELETED)[92]

79. EIELSON AIR FORCE BASE, AK, MOODY AIR FORCE BASE, GA, AND SHAW AIR FORCE BASE, SC (AF 6)[93]

a. **Realign Eielson Air Force Base, AK**. The 354th Fighter Wing's assigned A-10 aircraft will be distributed to the 917th Wing Barksdale Air Force Base, LA (three aircraft); to a new active duty unit at Moody Air Force Base, GA (12 aircraft); and to backup inventory (three aircraft). The Air National Guard Tanker unit and rescue alert detachment will remain as tenant on Eielson.

b. **Realign Moody Air Force Base**, by relocating base-level ALQ-184 intermediate maintenance to Shaw Air Force Base, SC, establishing a Centralized Intermediate Repair Facility (CIRF) at Shaw Air Force Base, SC for ALQ-184 pods.

c. **Realign Shaw Air Force Base**, relocating base-level TF-34 engine intermediate maintenance to Moody Air Force Base, establishing a CIRF at Moody Air Force Base for TF-34 engines.

80. KULIS AIR GUARD STATION, AK, AND ELMENDORF AIR FORCE BASE, AK (AF 7)

a. Contingent on the availability of adequate military construction funds to provide the necessary facilities at Elmendorf AFB, AK, **close Kulis Air Guard Station (AGS), AK**. Relocate the 176th Wing (ANG) and associated aircraft (eight C-130Hs, three HC-130Ns, and five HH-60s) and Expeditionary Combat Support (ECS) to Elmendorf Air Force Base, AK.[94]

b. **Realign Elmendorf Air Force Base**. With the addition of four aircraft from another installation,[95] the 176th Wing at Elmendorf will form an ANG/active duty association with 12 C-130H aircraft. The Commission recommends 3d Wing at Elmendorf Air Force Base will distribute 18 of 42 assigned F-15C/D aircraft to the 1st Fighter Wing, Langley Air Force Base, VA and 6 to an Air National Guard unit.[96]

81. FORT SMITH AIR GUARD STATION, AR, AND LUKE AIR FORCE BASE, AZ (AF 8)

a. **Realign Fort Smith Municipal Airport (MAP) Air Guard Station (AGS), AR and Luke Air Force Base, AZ**. Distribute the 15 F-16 aircraft assigned to the 188th Fighter Wing (ANG) at Fort Smith Air Guard Station, Arkansas,

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[92] By motion 78-2, the Commission struck Recommendation 78, which read "***Birmingham International Airport Air Guard Station, AL (AF 5).*** **Realign Birmingham International Airport Air Guard Station (AGS), AL**. Distribute the 117th Air Refueling Wing's (ANG) KC-135R aircraft to the 101st Air Refueling Wing (ANG), Bangor International Airport AGS, ME (two aircraft); the 134th Air Refueling Wing (ANG), McGhee-Tyson Airport AGS, TN (four aircraft); and the 161st Air Refueling Wing (ANG), Phoenix Sky Harbor International Airport AGS, AZ (two aircraft). The 117th Air Refueling Wing's firefighter positions will move to Dannelly Field AGS, AL, and the remaining expeditionary combat support (ECS) will remain in place."

[93] By Motion 79-3A, the Commission struck the language "The 354th Fighter Wing's F-16 aircraft will be distributed to the 57th Wing, Nellis Air Force Base, NV (18 aircraft)."

[94] By Motion 80-4A, the Commission struck the language "**Close**", and replaced it with the language "Contingent on the availability of adequate military construction funds to provide the necessary facilities at Elmendorf AFB, AK, **close**".

[95] As a technical correction, the Commission deleted the language "(see Air Force recommendation for Ellsworth Air Force Base and Dyess Air Force Base)" as mooted by the Commission action on the Ellsworth AFB recommendation.

[96] By Motion 80-4A, the Commission struck the language "The 3d Wing at Elmendorf Air Force Base will distribute 24 of 42 assigned F-15C/D aircraft to the 1st Fighter Wing, Langley Air Force Base, VA.", and replaced it with the language "The Commission recommends 3d Wing at Elmendorf Air Force Base will distribute 18 of 42 assigned F-15C/D aircraft to the 1st Fighter Wing, Langley Air Force Base, VA and 6 to an Air National Guard unit."

the 37 of the[97] F-16 aircraft assigned to the 56th Fighter Wing at Luke Air Force Base, and the 15 F-16 aircraft assigned to the 144th Fighter Wing (ANG) at Fresno Air Terminal Air Guard Station, California to meet the Primary Aircraft Authorizations (PAA) requirements established by the Base Closure and Realignment recommendations of the Secretary of Defense, as amended by the Defense Base Closure and Realignment Commission;

- Establish 18 PAA A-10 aircraft at the 188th Fighter Wing (ANG), Fort Smith Air Guard Station, Arkansas.
- Establish 18 PAA F-16 aircraft at the 144th Fighter Wing (ANG), Fresno Air Terminal Air Guard Station, California.

Establish a contiguous enclave for the 188th Fighter Wing (ANG) sufficient to support operations of that unit, including flight operations, compatible with joint use of the Air Guard Station as a civilian airport. The Home Station Training Site moves to Savannah, Georgia.

If the State of Arkansas decides to change the organization, composition and location of the 188th Fighter Wing (ANG) to integrate the unit into the Future Total Force, all personnel allotted to the 188th Fighter Wing (ANG), including the unit's Expeditionary Combat Support (ECS) elements, will remain in place and assume a mission relevant to the security interests of the State of Arkansas and consistent with the integration of the unit into the Future Total Force, including but not limited to air mobility, C4ISR, Information Operations, engineering, flight training or unmanned aerial vehicles. Where appropriate, unit personnel will be retrained in skills relevant to the emerging mission. This recommendation does not effect a change to the authorized end-strength of the Arkansas Air National Guard. The distribution of aircraft currently assigned to the 188th Fighter Wing (ANG) is based upon a resource-constrained determination by the Department of Defense that the aircraft concerned will better support national security requirements in other locations and is not conditioned upon the agreement of the state.[98]

82. Beale Air Force Base, CA, and Selfridge Air National Guard Base, MI (AF 10)

a. Realign Beale Air Force Base, CA. **Realign Beale Air Force** Base, California. Distribute the 940th Air Refueling Wing's (AFR) KC-135R/T aircraft to meet the Primary Aircraft Authorizations (PAA) requirements established by the Base

[97] As a technical correction, the Commission inserted the words "of the" at the request of the Department of Defense to clarify the meaning of the recommendation.

[98] By Motion 81-4A, the Commission struck the text of the entire recommendation, which read "**Realign Fort Smith Municipal Airport (MAP) Air Guard Station (AGS), AR**. Distribute the 188th Fighter Wing's (ANG) F-16s to the 144th Fighter Wing (ANG) Fresno Air Terminal AGS, CA (seven aircraft) and retirement (eight aircraft). The 144th Fighter Wing's F-16s (15 aircraft) retire. The wing's expeditionary combat support (ECS) elements remain in place. Fire fighter positions realign to Tulsa, OK, and the Home Station Training Site moves to Savannah, GA. **Realign Luke Air Force Base, AZ**. The 56th Fighter Wing, Luke Air Force Base, AZ, distributes its F-16 Block 25s (13 aircraft) and F-16 Block 42s (24 aircraft) to retirement. The 944th Fighter Wing distributes its F-16s to the 144th Fighter Wing at Fresno (11 aircraft).", and inserted in its place the language "**Realign Fort Smith Municipal Airport (MAP) Air Guard Station (AGS), AR and Luke Air Force Base, AZ**. Distribute the 15 F-16 aircraft assigned to the 188th Fighter Wing (ANG) at Fort Smith Air Guard Station, Arkansas, the 37 F-16 aircraft assigned to the 56th Fighter Wing at Luke Air Force Base, and the 15 F-16 aircraft assigned to the 144th Fighter Wing (ANG) at Fresno Air Terminal Air Guard Station, California to meet the Primary Aircraft Authorizations (PAA) requirements established by the Base Closure and Realignment recommendations of the Secretary of Defense, as amended by the Defense Base Closure and Realignment Commission;

- Establish 18 PAA A-10 aircraft at the 188th Fighter Wing (ANG), Fort Smith Air Guard Station, Arkansas.
- Establish 18 PAA F-16 aircraft at the 144th Fighter Wing (ANG), Fresno Air Terminal Air Guard Station, California.

Establish a contiguous enclave for the 188th Fighter Wing (ANG) sufficient to support operations of that unit, including flight operations, compatible with joint use of the Air Guard Station as a civilian airport. The Home Station Training Site moves to Savannah, Georgia.

If the State of Arkansas decides to change the organization, composition and location of the 188th Fighter Wing (ANG) to integrate the unit into the Future Total Force, all personnel allotted to the 188th Fighter Wing (ANG), including the unit's Expeditionary Combat Support (ECS) elements, will remain in place and assume a mission relevant to the security interests of the State of Arkansas and consistent with the integration of the unit into the Future Total Force, including but not limited to air mobility, C4ISR, Information Operations, engineering, flight training or unmanned aerial vehicles. Where appropriate, unit personnel will be retrained in skills relevant to the emerging mission. This recommendation does not effect a change to the authorized end-strength of the Arkansas Air National Guard. The distribution of aircraft currently assigned to the 188th Fighter Wing (ANG) is based upon a resource-constrained determination by the Department of Defense that the aircraft concerned will better support national security requirements in other locations and is not conditioned upon the agreement of the state."

Closure and Realignment recommendations of the Secretary of Defense, as amended by the Defense Base Closure and Realignment Commission. The 940th Air Refueling Wing's Expeditionary Combat Support (ECS) elements will remain in place.

- Establish 12 PAA KC-135R/T aircraft at the 134th Air Refueling Wing (ANG), McGhee-Tyson Airport Air Guard Station, Tennessee. The KC-135E aircraft assigned to the 134th Air Refueling Wing will be transferred to the Aerospace Maintenance and Regeneration Center (AMARC) at Davis-Monthan AFB, AZ, for appropriate disposal as economically unserviceable aircraft. 99

a. Realign Selfridge Air Reserve Base, MI.[100] Distribute the KC-135R/T aircraft assigned to the 927th Air Refueling Wing's (AFR) and the 8 C-130E aircraft assigned to the 127th Wing (ANG) at Selfridge Air Reserve Base, Michigan to meet the Primary Aircraft Authorizations (PAA) requirements established by the Base Closure and Realignment recommendations of the Secretary of Defense, as amended by the Defense Base Closure and Realignment Commission. The 127th Wing will convert from C-130E to KC-135R/T aircraft.

- Establish 8 PAA KC-135R/T aircraft at the 127th Wing (ANG), Selfridge Air Reserve Base, Michigan.[101]

83. March Air Reserve Base, CA (AF 11)

a. Realign March Air Reserve Base, CA. Distribute the 163d Air Refueling Wing (ANG)'s KC-135R/T aircraft to meet the Primary Aircraft Authorizations (PAA) requirements established by the Base Closure and Realignment recommendations of the Secretary of Defense, as amended by the Defense Base Closure and Realignment Commission. Establish the following KC-135R/T PAA:

- The 452nd Air Mobility Wing (AFR), March Air Reserve Base, CA (12 PAA KC-135R/T);
- The 157th Air Refueling Wing (ANG), Pease International Tradeport Air Guard Station, NH (eight PAA KC-135R/T);
- The 108th Air Refueling Wing (ANG), McGuire Air Force Base, NJ (eight PAA KC-135R/T). The 108th Air Refueling Wing's KC-135E aircraft will be transferred to the Aerospace Maintenance and Regeneration Center (AMARC) at Davis-Monthan AFB, AZ, for appropriate disposal as economically unserviceable aircraft;

If the State of California decides to change the organization, composition and location of the 163d Air Refueling Wing (ANG) to integrate the unit into the Future Total Force:

- the 163d Air Refueling Wing's Expeditionary Combat Support (ECS) elements remaining in place;

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[99] By Motion 82-4A, the Commission struck the language, "**Realign Beale Air Force Base, CA**. The 940th Air Refueling Wing (AFR) will realign its KC-135R tanker aircraft while its expeditionary combat support (ECS) elements will remain in place. Beale's KC-135R aircraft will be distributed to the Air National Guard at Selfridge ANGB, MI (four aircraft) and 134th Air Refueling Wing (ANG), McGhee-Tyson Airport Air Guard Station, TN (four aircraft)" and inserted in its place, "**Realign Beale Air Force** Base, California. Distribute the 940th Air Refueling Wing's (AFR) KC-135R/T aircraft to meet the Primary Aircraft Authorizations (PAA) requirements established by the Base Closure and Realignment recommendations of the Secretary of Defense, as amended by the Defense Base Closure and Realignment Commission. The 940th Air Refueling Wing's Expeditionary Combat Support (ECS) elements will remain in place.

- Establish 12 PAA KC-135R/T aircraft at the 134th Air Refueling Wing (ANG), McGhee-Tyson Airport Air Guard Station, Tennessee. The KC-135E aircraft assigned to the 134th Air Refueling Wing will be transferred to the Aerospace Maintenance and Regeneration Center (AMARC) at Davis-Monthan AFB, AZ, for appropriate disposal as economically unserviceable aircraft. "

[100] By Motion 82-3A, the Commission struck the language "15 F-16 aircraft and" and "A-10 and" from the text of the original paragraph "b", which read "The 927th Air Refueling Wing (AFR) at Selfridge will distribute its eight KC-135 aircraft to the 127th Wing (ANG) at Selfridge. The 127th Wing will retire its 15 F-16 aircraft and eight C-130E aircraft, and will convert to A-10 and KC-135R aircraft."

[101] By Motion 82-4A, the Commission struck the language, "**Realign Selfridge Air Reserve Base, MI**. The 927th Air Refueling Wing (AFR) at Selfridge will distribute its eight KC-135 aircraft to the 127th Wing (ANG) at Selfridge. The 127th Wing will retire its eight C-130E aircraft, and will convert to KC-135R aircraft" and inserted in its place, "**Realign Selfridge Air Reserve Base, MI**. Distribute the KC-135R/T aircraft assigned to the 927th Air Refueling Wing's (AFR) and the 8 C-130E aircraft assigned to the 127th Wing (ANG) at Selfridge Air Reserve Base, Michigan to meet the Primary Aircraft Authorizations (PAA) requirements established by the Base Closure and Realignment recommendations of the Secretary of Defense, as amended by the Defense Base Closure and Realignment Commission. The 127th Wing will convert from C-130E to KC-135R/T aircraft.

- Establish 8 PAA KC-135R/T aircraft at the 127th Wing (ANG), Selfridge Air Reserve Base, Michigan."

- reassign a sufficient number of aircrews and maintenance personnel of the 163d Air Refueling Wing (ANG) to the 146th Airlift Wing (ANG), a C-130 unit located at Channel Islands Air Guard Station, California, to bring that unit to a fully manned status, with the Air Force providing retraining where necessary, and;
- all other personnel allotted to the 163d Air Refueling Wing (ANG) will remain in place and assume a mission relevant to the security interests of the State of California and consistent with the integration of the unit into the Future Total Force, including but not limited to air mobility, C4ISR, engineering, rescue operations or unmanned aerial vehicles. Where appropriate, unit personnel will be retrained in skills relevant to the emerging mission.

This recommendation does not effect a change to the authorized end-strength of the California Air National Guard. The distribution of aircraft currently assigned to the 163rd Air Refueling Wing (ANG) is based upon a resource-constrained determination by the Department of Defense that the aircraft concerned will better support national security requirements in other locations and is not conditioned upon the agreement of the state.[102]

84. Onizuka Air Force Station, CA (AF 12)[103]

a. **Close Onizuka Air Force Station, CA**. Relocate the Air Force Satellite Control Network (AFSCN) mission and tenant Defense Information Systems Agency (DISA) Defense Satellite Communication System (DSCS) mission and equipment to Vandenberg Air Force Base, CA.

85. Bradley International Airport Air Guard Station, CT, Barnes Air Guard Station, MA, Selfridge Air National Guard Base, MI, Shaw Air Force Base, SC, and Martin State Air Guard Station, MD (AF 14)

a. **Realign Bradley International Airport Air Guard Station, CT**. Distribute the 15 A-10 aircraft assigned to the 103d Fighter Wing (ANG) at Bradley Field, Connecticut and the 15 A-10 aircraft at the 104th Fighter Wing (ANG), Barnes Air Guard Station, Massachusetts to meet the Primary Aircraft Authorizations (PAA) requirements established by the

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[102] By Motion 83-4A, the Commission struck the language, "**Realign March Air Reserve Base, CA**. The 163d Air Refueling Wing (ANG) will distribute its nine KC-135R aircraft to the 452d Air Mobility Wing (AFR), March Air Reserve Base (four aircraft); the 157th Air Refueling Wing (ANG), Pease International Tradeport Air Guard Station, NH (three aircraft); the 134th Air Refueling Wing (ANG), McGhee-Tyson Airport Air Guard Station, TN (one aircraft); and the 22d Air Refueling Wing, McConnell Air Force Base, KS (one aircraft). The 163d Air Refueling Wing's expeditionary combat support (ECS) will remain in place." and inserted in its place, "**Realign March Air Reserve Base, CA**. Distribute the 163d Air Refueling Wing (ANG)'s KC-135R/T aircraft to meet the Primary Aircraft Authorizations (PAA) requirements established by the Base Closure and Realignment recommendations of the Secretary of Defense, as amended by the Defense Base Closure and Realignment Commission. Establish the following KC-135R/T PAA:

- The 452d Air Mobility Wing (AFR), March Air Reserve Base, CA (12 PAA KC-135R/T);
- The 157th Air Refueling Wing (ANG), Pease International Tradeport Air Guard Station, NH (eight PAA KC-135R/T);
- The 108th Air Refueling Wing (ANG), McGuire Air Force Base, NJ (eight PAA KC-135R/T). The 108th Air Refueling Wing's KC-135E aircraft will be transferred to the Aerospace Maintenance and Regeneration Center (AMARC) at Davis-Monthan AFB, AZ, for appropriate disposal as economically unserviceable aircraft;

If the State of California decides to change the organization, composition and location of the 163d Air Refueling Wing (ANG) to integrate the unit into the Future Total Force:

- the 163d Air Refueling Wing's Expeditionary Combat Support (ECS) elements remaining in place;
- reassign a sufficient number of aircrews and maintenance personnel of the 163d Air Refueling Wing (ANG) to the 146th Airlift Wing (ANG), a C-130 unit located at Channel Islands Air Guard Station, California, to bring that unit to a fully manned status, with the Air Force providing retraining where necessary, and;
- all other personnel allotted to the 163d Air Refueling Wing (ANG) will remain in place and assume a mission relevant to the security interests of the State of California and consistent with the integration of the unit into the Future Total Force, including but not limited to air mobility, C4ISR, engineering, rescue operations or unmanned aerial vehicles. Where appropriate, unit personnel will be retrained in skills relevant to the emerging mission.

This recommendation does not effect a change to the authorized end-strength of the California Air National Guard. The distribution of aircraft currently assigned to the 163rd Air Refueling Wing (ANG) is based upon a resource-constrained determination by the Department of Defense that the aircraft concerned will better support national security requirements in other locations and is not conditioned upon the agreement of the state."

[103] By Motion 84-1, the Commission found the recommendation of the Secretary of Defense consistent with the Final Selection Criteria and Force Structure Plan.

Base Closure and Realignment recommendations of the Secretary of Defense, as amended by the Defense Base Closure and Realignment Commission.

- Establish 18 PAA F-15 aircraft at the 104th Fighter Wing (ANG), Barnes Air Guard Station, MA.

The 103d Fighter Wing (ANG) Expeditionary Combat Support (ECS) elements will remain in place at Bradley Field, Connecticut and Bradley will retain capability to support a Homeland Defense mission.

If the State of Connecticut decides to change the organization, composition and location of the 103d Fighter Wing to integrate the unit into the Future Total Force, all other personnel allotted to the 103d Fighter Wing will remain in place and assume a mission relevant to the security interests of the State of Connecticut and consistent with the integration of the unit into the Future Total Force, including but not limited to air mobility, C4ISR, Information Operations, engineering, flight training or unmanned aerial vehicles. Where appropriate, unit personnel will be retrained in skills relevant to the emerging mission.

This recommendation does not effect a change to the authorized end-strength of the Connecticut or the Massachusetts Air National Guard. The distribution of aircraft currently assigned to the 103d and 104th Fighter Wings (ANG) is based upon a resource-constrained determination by the Department of Defense that the aircraft concerned will better support national security requirements in other locations and is not conditioned upon the agreement of the state or the commonwealth.[104]

b. **Realign Barnes Air Guard Station, MA; Selfridge ANGB, MI; Shaw Air Force Base, SC; and Martin State Airport Air Guard Station, MD,** by relocating base-level TF-34 engine intermediate maintenance to Bradley, establishing a Centralized Intermediate Repair Facility (CIRF) at Bradley for TF-34 engines.

86. New Castle Airport Air Guard Station, DE (AF 15)

a. **The 166 Airlift Wing (ANG) at New Castle County Airport Air Guard Station (AGS), Delaware,** maintains its 8 PAA C-130 aircraft. Establish 10 PAA C-130 aircraft at the 145th Airlift Wing (ANG), Charlotte/Douglas International Airport AGS, North Carolina. The 165th Airlift Wing (ANG) at Savannah International Airport Air Guard Station, Georgia maintains its 8 PAA C-130 aircraft."[105]

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[104] By Motion 85-4A, the Commission struck the language in paragraph "a", which read "The A-10s assigned to the 103d Fighter Wing will be distributed to the 104th Fighter Wing, Barnes Municipal Airport Air Guard Station, MA (nine aircraft) and retirement (six aircraft). The wing's expeditionary combat support (ECS) elements will remain in place at Bradley and Bradley will retain capability to support a Homeland Defense mission." and insert in its place "Distribute the 15 A-10 aircraft assigned to the 103d Fighter Wing (ANG) at Bradley Field, Connecticut and the 15 A-10 aircraft at the 104th Fighter Wing (ANG), Barnes Air Guard Station, Massachusetts to meet the Primary Aircraft Authorizations (PAA) requirements established by the Base Closure and Realignment recommendations of the Secretary of Defense, as amended by the Defense Base Closure and Realignment Commission.

- Establish 18 PAA F-15 aircraft at the 104th Fighter Wing (ANG), Barnes Air Guard Station, MA.

The 103d Fighter Wing (ANG) Expeditionary Combat Support (ECS) elements will remain in place at Bradley Field, Connecticut and Bradley will retain capability to support a Homeland Defense mission.

If the State of Connecticut decides to change the organization, composition and location of the 103d Fighter Wing to integrate the unit into the Future Total Force, all other personnel allotted to the 103d Fighter Wing will remain in place and assume a mission relevant to the security interests of the State of Connecticut and consistent with the integration of the unit into the Future Total Force, including but not limited to air mobility, C4ISR, Information Operations, engineering, flight training or unmanned aerial vehicles. Where appropriate, unit personnel will be retrained in skills relevant to the emerging mission.

This recommendation does not effect a change to the authorized end-strength of the Connecticut or the Massachusetts Air National Guard. The distribution of aircraft currently assigned to the 103d and 104th Fighter Wings (ANG) is based upon a resource-constrained determination by the Department of Defense that the aircraft concerned will better support national security requirements in other locations and is not conditioned upon the agreement of the state or the commonwealth."

[105] By Motion 86-4A, the Commission deleted the entire text of Recommendation 86, which read "**Realign New Castle County Airport Air Guard Station (AGS), DE**. Distribute the wing's eight C-130H aircraft to the 145th Airlift Wing (ANG), Charlotte/Douglas International Airport (IAP) AGS, NC (four aircraft), and 165th Airlift Wing (ANG), Savannah IAP AGS, GA (four aircraft). Move flying related Expeditionary Combat Support (ECS) to McGuire Air Force Base, NJ (Aeromedical Squadron), and Dover Air Force Base, DE (aerial port and fire fighters). Other ECS remains in place at New Castle.", and inserted in its place the language "The 166 Airlift Wing (ANG) at New Castle County Airport Air Guard Station (AGS), Delaware, maintains its 8 PAA C-130 aircraft. Establish 10 PAA C-130 aircraft at the 145th

87. Robins Air Force Base, GA (AF 16)

a. **Realign Robins Air Force Base, GA**. Distribute the 19th Air Refueling Group's KC-135R/T aircraft to meet the PAA requirements established by the Base Closure and Realignment recommendations of the Secretary of Defense, as amended by the Defense Base Closure and Realignment Commission. The 202d Engineering Installation Squadron (ANG), a geographically separated unit at Middle Georgia Regional Airport, will be relocated into available space at Robins Air Force Base.[106]

88. Boise Air Terminal Air Guard Station, ID (AF 17)

a. **Realign Boise Air Terminal Air Guard Station (AGS), ID**. Distribute the 4 C-130 aircraft assigned to the 124th Wing (ANG) to meet the Primary Aircraft Authorizations (PAA) requirements established by the Base Closure and Realignment recommendations of the Secretary of Defense, as amended by the Base Closure and Realignment Commission.

- Establish 6 PAA C-130 aircraft at the 153rd Airlift Wing (ANG), Cheyenne, Wyoming. The 153rd Airlift Wing (ANG) will create an active duty / ANG association at Cheyenne. The Air Force will supply an additional 6 PAA C-130 aircraft to establish an optimally-sized 12 PAA C-130 aircraft active duty /ANG associate airlift wing at Cheyenne.[107]

If the State of Idaho decides to change the organization, composition and location of the 124th Wing (ANG) to integrate the unit into the Future Total Force, all personnel allotted to the 124th Wing (ANG) will remain in place and assume a mission relevant to the security interests of the State of Idaho and consistent with the integration of the unit into the Future Total Force, including but not limited to air mobility, C4ISR, engineering, flight training or unmanned aerial vehicles. Where appropriate, unit personnel will be retrained in skills relevant to the emerging mission.

This recommendation does not effect a change to the authorized end-strength of the Idaho Air National Guard. The distribution of aircraft currently assigned to the 124h Wing (ANG) is based upon a resource-constrained determination by the Department of Defense that the aircraft concerned will better support national security requirements in other locations and is not conditioned upon the agreement of the state.[108]

Airlift Wing (ANG), Charlotte/Douglas International Airport AGS, North Carolina. The 165th Airlift Wing (ANG) at Savannah International Airport Air Guard Station, Georgia maintains its 8 PAA C-130 aircraft."

[106] By Motion 87-4A, the Commission struck the language "The 19th Air Refueling Group's KC-135R aircraft will be distributed to the 22d Air Refueling Wing, McConnell Air Force Base, KS (nine aircraft), and to backup aircraft inventory (three aircraft)" and inserted in its place, "Distribute the 19th Air Refueling Group's KC-135R/T aircraft to meet the PAA requirements established by the Base Closure and Realignment recommendations of the Secretary of Defense, as amended by the Defense Base Closure and Realignment Commission."

[107] As a technical correction at the request of the Department of Defense, the Commission inserted the language "The Air Force will supply an additional 6 PAA C-130 aircraft to establish an optimally-sized 12 PAA C-130 aircraft active duty /ANG associate airlift wing at Cheyenne." to clarify the source of the additional airframes necessary to form the associate wing. IEBB Errata Sheet on Commission Recommendations, August 27, 2005.

[108] By Motion 88-4A, the Commission struck the language "Distribute the four C-130H aircraft of the 124th Wing (ANG) to the 153d Airlift Wing (ANG), Cheyenne, WY. The new, larger unit at Cheyenne will create an active duty/ ANG association.", and inserted in its place, "Distribute the 4 C-130 aircraft assigned to the 124th Wing (ANG) to meet the Primary Aircraft Authorizations (PAA) requirements established by the Base Closure and Realignment recommendations of the Secretary of Defense, as amended by the Base Closure and Realignment Commission.

- Establish 6 PAA C-130 aircraft at the 153rd Airlift Wing (ANG), Cheyenne, Wyoming. The 153rd Airlift Wing (ANG) will create an active duty / ANG association at Cheyenne.

If the State of Idaho decides to change the organization, composition and location of the 124th Wing (ANG) to integrate the unit into the Future Total Force, all personnel allotted to the 124th Wing (ANG) will remain in place and assume a mission relevant to the security interests of the State of Idaho and consistent with the integration of the unit into the Future Total Force, including but not limited to air mobility, C4ISR, engineering, flight training or unmanned aerial vehicles. Where appropriate, unit personnel will be retrained in skills relevant to the emerging mission.

This recommendation does not effect a change to the authorized end-strength of the Idaho Air National Guard. The distribution of aircraft currently assigned to the 124h Wing (ANG) is based upon a resource-constrained determination by the Department of Defense that

89. Mountain Home Air Force Base, ID, Nellis Air Force Base, NV, and Elmendorf Air Force Base, AK (AF 18)

a. **Realign Mountain Home Air Force Base, ID**. Distribute the 18[109] F-15C/D aircraft and 18 F-16 aircraft[110] assigned to the 366th Fighter Wing (ANG) to meet the Primary Aircraft Authorizations (PAA) requirements established by the Base Closure and Realignment recommendations of the Secretary of Defense, as amended by the Defense Base Closure and Realignment Commission.

- Establish 18 PAA F-15C/D aircraft at the 125th Wing (ANG), Jacksonville International Airport Air Guard Station, Florida.
- Establish 24 PAA F-16 aircraft at the 169th Fighter Wing (ANG), McEntire Air Guard Station, South Carolina.

b. **Realign Nellis Air Force Base, NV**. Distribute 25 of[111] the F-16 aircraft assigned to the 57th Fighter Wing (ANG) to meet the Primary Aircraft Authorizations (PAA) requirements established by the Base Closure and Realignment recommendations of the Secretary of Defense, as amended by the Defense Base Closure and Realignment Commission.

- Establish 21 PAA F-16 aircraft at the 138th Fighter Wing Tulsa International Airport Air Guard Station, Oklahoma.
- Establish 18 PAA F-16 aircraft at the 144th Fighter Wing Fresno Air Terminal Air Guard Station, California.

c. **Realign Elmendorf Air Force Base, AK**. The 366th Fighter Wing, Mountain Home Air Force Base, ID will receive F-15E aircraft from the 3d Wing, Elmendorf Air Force Base, AK (18 aircraft) and attrition reserve (three aircraft).[112]

90. Capital Air Guard Station, IL, and Hulman Regional Airport Air Guard Station, IN (AF 20)

a. **Realign Capital Airport Air Guard Station, IL**. Distribute the 15 F-16 aircraft assigned to the 183d Fighter Wing, Capital Airport Air Guard Station, IL and the 15 F-16 aircraft assigned to the 122d Fighter Wing, Fort Wayne International Airport Air Guard Station, IN, to meet the Primary Aircraft Authorizations (PAA) requirements

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the aircraft concerned will better support national security requirements in other locations and is not conditioned upon the agreement of the state."

[109] As a technical correction, the Commission inserted the figure "18" to clarify the recommendation, as amended.

[110] As a technical correction, the Commission inserted the language "and 18 F-16 aircraft" to correct an error.

[111] As a technical correction, the Commission inserted the language "25 of" to clarify the recommendation, as amended.

[112] By Motion 89-4A, the Commission struck the entire text of the recommendation, which read "**Realign Mountain Home Air Force Base, ID**. Distribute the 366th Fighter Wing assigned F-15Cs (18 aircraft) to the 57th Fighter Wing, Nellis Air Force Base, NV (nine aircraft), to the 125th Fighter Wing, Jacksonville International Airport AGS, FL (six aircraft) and to retirement (three aircraft). The 366th Fighter Wing will distribute assigned F-16 Block 52 aircraft to the 169th Fighter Wing McEntire AGS, SC (nine aircraft), the 57th Wing, Nellis Air Force Base, NV (five aircraft) and to backup inventory (four aircraft). **Realign Nellis Air Force Base**. The 57th Wing, Nellis Air Force Base, NV, will distribute F-16 Block 42 aircraft to the 138th Fighter Wing Tulsa International Airport AGS, OK (three aircraft) and retire the remaining F-16 Block 42 aircraft (15 aircraft). The 57th Wing also will distribute F-16 Block 32 aircraft (six aircraft) to the 144th Fighter Wing Fresno Air Terminal AGS, CA and to retirement (one aircraft). **Realign Elmendorf Air Force Base**. The 366th Fighter Wing, Mountain Home Air Force Base, ID will receive F-15E aircraft from the 3d Wing, Elmendorf Air Force Base, AK (18 aircraft) and attrition reserve (three aircraft).", and inserted in its place the language "**Realign Mountain Home Air Force Base, ID**. Distribute the F-15C/D aircraft assigned to the 366th Fighter Wing (ANG) to meet the Primary Aircraft Authorizations (PAA) requirements established by the Base Closure and Realignment recommendations of the Secretary of Defense, as amended by the Defense Base Closure and Realignment Commission.

- Establish 18 PAA F-15C/D aircraft at the 125th Wing (ANG), Jacksonville International Airport Air Guard Station, Florida.
- Establish 24 PAA F-16 aircraft at the 169th Fighter Wing (ANG), McEntire Air Guard Station, South Carolina.

Realign Nellis Air Force Base, NV. Distribute the F-16 aircraft assigned to the 57th Fighter Wing to meet the Primary Aircraft Authorizations (PAA) requirements established by the Base Closure and Realignment recommendations of the Secretary of Defense, as amended by the Defense Base Closure and Realignment Commission.

- Establish 21 PAA F-16 aircraft at the 138th Fighter Wing Tulsa International Airport Air Guard Station, Oklahoma.
- Establish 18 PAA F-16 aircraft at the 144th Fighter Wing Fresno Air Terminal Air Guard Station, California.

Realign Elmendorf Air Force Base, AK. The 366th Fighter Wing, Mountain Home Air Force Base, ID will receive F-15E aircraft from the 3d Wing, Elmendorf Air Force Base, AK (18 aircraft) and attrition reserve (three aircraft)."

established by the Base Closure and Realignment recommendations of the Secretary of Defense, as amended by the Defense Base Closure and Realignment Commission.

- Establish 18 PAA F-16 aircraft at the 122d Fighter Wing, Fort Wayne International Airport Air Guard Station, IN.

The Illinois ANG State Headquarters and the 217th Engineering Installation Squadron remain in place at Capital Airport Air Guard Station, IL.

If the State of Illinois decides to change the organization, composition and location of the 183d Fighter Wing to integrate the unit into the Future Total Force, all personnel allotted to the 183d Fighter Wing, including the wing Expeditionary Combat Support (ECS) elements, will remain in place and assume a mission relevant to the security interests of the State of Illinois and consistent with the integration of the unit into the Future Total Force, including but not limited to the Centralized Intermediate Repair Facility (CIRF) at Capital for F110 engines, air mobility, C4ISR, Information Operations, engineering, flight training or unmanned aerial vehicles. Where appropriate, unit personnel will be retrained in skills relevant to the emerging mission.

This recommendation does not effect a change to the authorized end-strength of the Illinois Air National Guard. The distribution of aircraft currently assigned to the 183d Fighter Wing is based upon a resource-constrained determination by the Department of Defense that the aircraft concerned will better support national security requirements in other locations and is not conditioned upon the agreement of the state.

b. Realign Hulman Regional Airport Air Guard Station, IN. Distribute the 15 F-16 aircraft assigned to the 181st Fighter Wing to meet the PAA requirements established by the Base Closure and Realignment recommendations of the Secretary of Defense, as amended by the Defense Base Closure and Realignment Commission. The 181st Fighter Wing's ECS elements remain in place.

If the State of Indiana decides to change the organization, composition and location of the 181st Fighter Wing to integrate the unit into the Future Total Force, all other personnel allotted to the 181st Fighter Wing will remain in place and assume a mission relevant to the security interests of the State of Indiana and consistent with the integration of the unit into the Future Total Force, including but not limited to air mobility, C4ISR, Information Operations, engineering, flight training or unmanned aerial vehicles. Where appropriate, unit personnel will be retrained in skills relevant to the emerging mission.

This recommendation does not effect a change to the authorized end-strength of the Indiana Air National Guard. The distribution of aircraft currently assigned to the 181st Fighter Wing is based upon a resource-constrained determination by the Department of Defense that the aircraft concerned will better support national security requirements in other locations and is not conditioned upon the agreement of the state.

c. Realign Dane County Regional Air Guard Station/Truax Field, WI; Joe Foss Field Air Guard Station, SD; Des Moines Air Guard Station, IA; Fort Wayne Air Guard Station, IN; and Lackland Air Force Base, TX; by relocating base-level F-110 intermediate maintenance to Capital Air Guard Station, IL, establishing a Centralized Intermediate Repair Facility (CIRF) at Capital for F110 engines.[113]

[113] By Motion 90-4A, the Commission struck the text of the entire recommendation, which read "**Realign Capital Airport Air Guard Station, IL**. Distribute the 183d Fighter Wing's F-16s to the 122d Fighter Wing, Fort Wayne International Airport Air Guard Station, IN, (15 aircraft). The 122d Fighter Wing's F-16s (15 aircraft) retire. The wing's expeditionary combat support (ECS) elements, the Illinois ANG State Headquarters, and the 217th Engineering Installation Squadron remain in place. **Realign Hulman Regional Airport Air Guard Station, IN**. The 181st Fighter Wing's F-16s are distributed to the 122d Fighter Wing, Fort Wayne International Airport Air Guard Station, IN (nine aircraft), and retirement (six aircraft). The 181st Fighter Wing's ECS elements remain in place. **Realign Dane County Regional Air Guard Station/Truax Field, WI; Joe Foss Field Air Guard Station, SD; Des Moines Air Guard Station, IA; Fort Wayne Air Guard Station, IN; and Lackland Air Force Base, TX**; by relocating baselevel F-110 intermediate maintenance to Capital, establishing a Centralized Intermediate Repair Facility (CIRF) at Capital for F110 engines.", and inserted in its place the language "**a. Realign Capital Airport Air Guard Station, IL**. Distribute the 15 F-16 aircraft assigned to the 183d Fighter Wing, Capital Airport Air Guard Station, IL and the 15 F-16 aircraft assigned to the 122d Fighter Wing, Fort Wayne International Airport Air Guard Station, IN, to meet the Primary Aircraft Authorizations (PAA) requirements established by the Base Closure and Realignment recommendations of the Secretary of Defense, as amended by the Defense Base Closure and Realignment Commission.

- Establish 18 PAA F-16 aircraft at the 122d Fighter Wing, Fort Wayne International Airport Air Guard Station, IN.

The Illinois ANG State Headquarters and the 217th Engineering Installation Squadron remain in place at Capital Airport Air Guard Station, IL.

91. New Orleans Air Reserve Station, LA (AF 22)

a. **Realign NAS New Orleans ARS, LA**. Distribute the 15 A-10 aircraft assigned to the 926th Fighter Wing (AFR) to meet the Primary Aircraft Authorizations (PAA) requirements established by the Base Closure and Realignment recommendations of the Secretary of Defense, as amended by the Defense Base Closure and Realignment Commission.

- Establish 24 PAA A-10 at the 442d Fighter Wing (AFR), Whiteman Air Force Base, Missouri
- Establish 24 PAA A-10 at the 917th Wing (AFR) at Barksdale Air Force Base, Louisiana.[114]

The 926th Wing HQ element [115] realigns to Nellis Air Force Base, NV and the wing Expeditionary Combat Support realigns to Buckley Air Force Base, CO.

92. Andrews Air Force Base, MD, Will Rogers Air Guard Station, OK, Tinker Air Force Base, OK, and Randolph Air Force Base TX (AF 23)

a. **Realign Andrews Air Force Base, MD**, by relocating the Air Force Flight Standards Agency (AFFSA) and its two C-21 aircraft to Will Rogers World Airport Air Guard Station, OK.

b. **Realign Randolph Air Force Base, TX**, by relocating the USAF Advanced Instrument School (AIS) to Will Rogers Air Guard Station.

If the State of Illinois decides to change the organization, composition and location of the 183d Fighter Wing to integrate the unit into the Future Total Force, all personnel allotted to the 183d Fighter Wing, including the wing Expeditionary Combat Support (ECS) elements, will remain in place and assume a mission relevant to the security interests of the State of Illinois and consistent with the integration of the unit into the Future Total Force, including but not limited to the Centralized Intermediate Repair Facility (CIRF) at Capital for F110 engines, air mobility, C4ISR, Information Operations, engineering, flight training or unmanned aerial vehicles. Where appropriate, unit personnel will be retrained in skills relevant to the emerging mission.

This recommendation does not effect a change to the authorized end-strength of the Illinois Air National Guard. The distribution of aircraft currently assigned to the 183d Fighter Wing is based upon a resource-constrained determination by the Department of Defense that the aircraft concerned will better support national security requirements in other locations and is not conditioned upon the agreement of the state.

b. Realign Hulman Regional Airport Air Guard Station, IN. Distribute the 15 F-16 aircraft assigned to the 181st Fighter Wing to meet the PAA requirements established by the Base Closure and Realignment recommendations of the Secretary of Defense, as amended by the Defense Base Closure and Realignment Commission. The 181st Fighter Wing's ECS elements remain in place.

If the State of Indiana decides to change the organization, composition and location of the 181st Fighter Wing to integrate the unit into the Future Total Force, all other personnel allotted to the 181st Fighter Wing will remain in place and assume a mission relevant to the security interests of the State of Indiana and consistent with the integration of the unit into the Future Total Force, including but not limited to air mobility, C4ISR, Information Operations, engineering, flight training or unmanned aerial vehicles. Where appropriate, unit personnel will be retrained in skills relevant to the emerging mission.

This recommendation does not effect a change to the authorized end-strength of the Indiana Air National Guard. The distribution of aircraft currently assigned to the 181st Fighter Wing is based upon a resource-constrained determination by the Department of Defense that the aircraft concerned will better support national security requirements in other locations and is not conditioned upon the agreement of the state.

c. Realign Dane County Regional Air Guard Station/Truax Field, WI; Joe Foss Field Air Guard Station, SD; Des Moines Air Guard Station, IA; Fort Wayne Air Guard Station, IN; and Lackland Air Force Base, TX; by relocating base-level F-110 intermediate maintenance to Capital Air Guard Station, IL, establishing a Centralized Intermediate Repair Facility (CIRF) at Capital for F110 engines."

[114] By Motion 91-4A, the Commission struck the language "Distribute the 926th Fighter Wing's A-10 aircraft to the 442d Fighter Wing (AFR), Whiteman Air Force Base, MO (nine aircraft); and the 917th Wing (AFR) at Barksdale Air Force Base, LA (six aircraft)." and inserted in its place "Distribute the 15 A-10 aircraft assigned to the 926th Fighter Wing (AFR) to meet the Primary Aircraft Authorizations (PAA) requirements established by the Base Closure and Realignment recommendations of the Secretary of Defense, as amended by the Defense Base Closure and Realignment Commission.

- Establish 24 PAA A-10 at the 442d Fighter Wing (AFR), Whiteman Air Force Base, Missouri;
- Establish 24 PAA A-10 at the 917th Wing (AFR) at Barksdale Air Force Base, Louisiana."

[115] By Motion 91-4A, the Commission struck the language "The 442d Wing HQ element" and inserted in its place "The 926th Wing HQ element".

c. **Realign Tinker Air Force Base, OK**, by relocating the Global Air Traffic Operations Program Office (GATOPO) to Will Rogers Air Guard Station.

d. **Realign Will Rogers Air Guard Station** by relocating the 137th Airlift Wing (ANG) to Tinker Air Force Base and associate with the 507th Air Refueling Wing (AFR). Distribute the 137th Air Airlift Wing (ANG)'s C-130 aircraft to meet the Primary Aircraft Authorizations (PAA) requirements established by the Base Closure and Realignment recommendations of the Secretary of Defense, as amended by the Base Closure and Realignment Commission.

If the State of Okalahoma decides to change the organization, composition and location of the 137th Wing (ANG) to integrate the unit into the Future Total Force, all other personnel allotted to the 137th Wing (ANG) will remain in place and assume a mission relevant to the security interests of the State of Okalahoma and consistent with the integration of the unit into the Future Total Force, including but not limited to air mobility, C4ISR, Information Operations, engineering, flight training or unmanned aerial vehicles. Where appropriate, unit personnel will be retrained in skills relevant to the emerging mission.

This recommendation does not effect a change to the authorized end-strength of the Okalahoma Air National Guard. The distribution of aircraft currently assigned to the 137th Wing (ANG) is based upon a resource-constrained determination by the Department of Defense that the aircraft concerned will better support national security requirements in other locations and is not conditioned upon the agreement of the state.

- Establish 8 PAA C-130 aircraft at the 136th Airlift Wing ANG, Naval Air Station Joint Reserve Base Fort Worth, TX.
- Establish 10 PAA C-130 aircraft at the 139th Airlift Wing (ANG), Rosecrans Memorial Airport Air Guard Station, MO.[116]

The 137th Airlift Wing's Expeditionary Combat Support remains in place at Will Rogers Air Guard Station, Oklahoma.[117]

93. Martin State Air Guard Station, MD (AF 24)

b. a. **Realign Martin State Air Guard Station (AGS), MD**. Distribute the 8 C-130J aircraft assigned to the 175th Wing (ANG) to meet the Primary Aircraft Authorizations (PAA) requirements established by the Base Closure and Realignment recommendations of the Secretary of Defense, as amended by the Defense Base Closure and Realignment Commission.

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[116] By Motion 92-4A, the Commission struck the language, "The 137th's C-130H aircraft are distributed to the 136th Airlift Wing (ANG), Naval Air Station Joint Reserve Base Fort Worth, TX (4 aircraft), and 139th Airlift Wing (ANG), Rosecrans Memorial Airport Air Guard Station, MO (4 aircraft)." and insert in its place, "Distribute the 137th Air Airlift Wing (ANG)'s C-130 aircraft to meet the Primary Aircraft Authorizations (PAA) requirements established by the Base Closure and Realignment recommendations of the Secretary of Defense, as amended by the Base Closure and Realignment Commission.

If the State of Okalahoma decides to change the organization, composition and location of the 137th Wing (ANG) to integrate the unit into the Future Total Force, all other personnel allotted to the 137th Wing (ANG) will remain in place and assume a mission relevant to the security interests of the State of Okalahoma and consistent with the integration of the unit into the Future Total Force, including but not limited to air mobility, C4ISR, Information Operations, engineering, flight training or unmanned aerial vehicles. Where appropriate, unit personnel will be retrained in skills relevant to the emerging mission.

This recommendation does not effect a change to the authorized end-strength of the Okalahoma Air National Guard. The distribution of aircraft currently assigned to the 137th Wing (ANG) is based upon a resource-constrained determination by the Department of Defense that the aircraft concerned will better support national security requirements in other locations and is not conditioned upon the agreement of the state.

- "Establish 8 PAA C-130 aircraft at the 136th Airlift Wing ANG, Naval Air Station Joint Reserve Base Fort Worth, TX.
- Establish 10 PAA C-130 aircraft at the 139th Airlift Wing (ANG), Rosecrans Memorial Airport Air Guard Station, MO."

[117] By Motion 92-4A, the Commission struck the language, "The aerial port squadron at Will Rogers moves to Naval Air Station Joint Reserve Base Fort Worth, the Aeromedical Squadron and fire fighters move to Rosecrans AGB. Other elements of the 137th Wing's Expeditionary Combat Support remain in place at Will Rogers." and inserted in its place the language "The 137th Airlift Wing's Expeditionary Combat Support remains in place at Will Rogers Air Guard Station, Oklahoma."

- Establish 8 Primary Aircraft Authorizations (PAA) C-130J at the 146th Airlift Wing (ANG), Channel Islands AGS, California
- Establish 8 Primary Aircraft Authorizations (PAA) C-130J at the 143d Airlift Wing (ANG), Quonset State Airport AGS, Rhode Island

The Aerial Port Squadron located at Martin State Air Guard Station, Maryland will move to Andrews Air Force Base, Maryland.

If the State of Maryland decides to change the organization, composition and location of the 175th Wing (ANG) to integrate the unit into the Future Total Force, all other personnel allotted to the 175th Wing (ANG) will remain in place and assume a mission relevant to the security interests of the State of Maryland and consistent with the integration of the unit into the Future Total Force, including but not limited to air mobility, C4ISR, Information Operations, engineering, flight training or unmanned aerial vehicles. Where appropriate, unit personnel will be retrained in skills relevant to the emerging mission.

This recommendation does not effect a change to the authorized end-strength of the Maryland Air National Guard. The distribution of aircraft currently assigned to the 175th Wing (ANG) is based upon a resource-constrained determination by the Department of Defense that the aircraft concerned will better support national security requirements in other locations and is not conditioned upon the agreement of the state.[118]

94. Otis Air National Guard Base, MA, Lambert St. Louis International Airport Air Guard Station, MO, and Atlantic City Air Guard Station, NJ (AF 25)

a. **Realign Otis ANGB, MA**. Distribute the fifteen F-15 aircraft assigned to the 102d Fighter Wing's (ANG) to meet the Primary Aircraft Authorizations (PAA) requirements established by the Base Closure and Realignment recommendations of the Secretary of Defense, as amended by the Defense Base Closure and Realignment Commission. The 253d Combat Communications Group, and 267th Communications Squadron will remain in place at Otis, with 104th Fighter Wing at Barnes providing administrative support as the parent wing. An air sovereignty alert (ASA) facility will be constructed at Barnes Municipal Airport Air Guard Station, MA.[119] Firefighter positions from Otis will move to Barnes Municipal Airport Air Guard Station, MA.

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[118] By Motion 93-4A, the Commission struck the language "Distribute the eight C-130J aircraft of the 175th Wing (ANG) to the 146th Airlift Wing (ANG), Channel Islands AGS, CA (four aircraft), and 143d Airlift Wing (ANG), Quonset State Airport AGS, RI (four aircraft). The Aerial Port Squadron will move to Andrews Air Force Base, MD. The 143d and 146th Airlift Wings will each retire two C-130E aircraft (total of four)." and inserted in its place "Distribute the 8 C-130J aircraft assigned to the 175th Wing (ANG) to meet the Primary Aircraft Authorizations (PAA) requirements established by the Base Closure and Realignment recommendations of the Secretary of Defense, as amended by the Defense Base Closure and Realignment Commission.

- Establish 8 Primary Aircraft Authorizations (PAA) C-130J at the 146th Airlift Wing (ANG), Channel Islands AGS, California
- Establish 8 Primary Aircraft Authorizations (PAA) C-130J at the 143d Airlift Wing (ANG), Quonset State Airport AGS, Rhode Island

The Aerial Port Squadron located at Martin State Air Guard Station, Maryland will move to Andrews Air Force Base, Maryland.

If the State of Maryland decides to change the organization, composition and location of the 175th Wing (ANG) to integrate the unit into the Future Total Force, all other personnel allotted to the 175th Wing (ANG) will remain in place and assume a mission relevant to the security interests of the State of Maryland and consistent with the integration of the unit into the Future Total Force, including but not limited to air mobility, C4ISR, Information Operations, engineering, flight training or unmanned aerial vehicles. Where appropriate, unit personnel will be retrained in skills relevant to the emerging mission.

This recommendation does not effect a change to the authorized end-strength of the Maryland Air National Guard. The distribution of aircraft currently assigned to the 175th Wing (ANG) is based upon a resource-constrained determination by the Department of Defense that the aircraft concerned will better support national security requirements in other locations and is not conditioned upon the agreement of the state."

[119] As a technical correction, the Commission deleted the language "Bradley International Airport Air Guard Station, CT" and inserted in its place the language "Barnes Municipal Airport Air Guard Station, MA" to reflect the intent of the Commission. Because the air superiority fighter basing in that region was relocated from Otis ANGB to Barnes AGS, the ASA facility must also be relocated to Barnes AGS, rather than to Bradley Field.

If the Commonwealth of Massachusetts decides to change the organization, composition and location of the 102d Fighter Wing (ANG) to integrate the unit into the Future Total Force, all other personnel allotted to the 102d Fighter Wing (ANG) will remain in place and assume a mission relevant to the security interests of the Commonwealth of Massachusetts and consistent with the integration of the unit into the Future Total Force, including but not limited to air mobility, C4ISR, Information Operations, engineering, flight training or unmanned aerial vehicles. Where appropriate, unit personnel will be retrained in skills relevant to the emerging mission.

This recommendation does not effect a change to the authorized end-strength of the Massachusetts Air National Guard. The distribution of aircraft currently assigned to the 102d Fighter Wing (ANG) is based upon a resource-constrained determination by the Department of Defense that the aircraft concerned will better support national security requirements in other locations and is not conditioned upon the agreement of the commonwealth.

b. Realign Lambert-St. Louis International Airport Air Guard Station, St. Louis, MO. Distribute the fifteen F-15 aircraft assigned to the 131st Fighter Wing to meet the Primary Aircraft Authorizations (PAA) requirements established by the Base Closure and Realignment recommendations of the Secretary of Defense, as amended by the Defense Base Closure and Realignment Commission. The 157th Air Operations Group (AOG) and the 218th Engineering Installation Group (EIG) will relocate from Jefferson Barracks geographically separated unit (GSU) into space at Lambert International. Jefferson Barracks real property accountability will transfer to the Army.

If the State of Missouri decides to change the organization, composition and location of the 131st Fighter Wing (ANG) to integrate the unit into the Future Total Force, all other personnel allotted to the 131st Fighter Wing (ANG) will remain in place and assume a mission relevant to the security interests of the State of Missouri and consistent with the integration of the unit into the Future Total Force, including but not limited to air mobility, C4ISR, Information Operations, engineering, flight training or unmanned aerial vehicles. Where appropriate, unit personnel will be retrained in skills relevant to the emerging mission.

This recommendation does not effect a change to the authorized end-strength of the Missouri Air National Guard. The distribution of aircraft currently assigned to the 131st Fighter Wing (ANG) is based upon a resource-constrained determination by the Department of Defense that the aircraft concerned will better support national security requirements in other locations and is not conditioned upon the agreement of the state.

- Establish 18 PAA F-15 aircraft at the 125th Fighter Wing, Jacksonville International Airport Air Guard Station, Florida (ANG);
- Establish 18 PAA F-16 aircraft at the 177th Fighter Wing, Atlantic City International Airport Air Guard Station, New Jersey (ANG);
- Establish 18 PAA F-16 aircraft at the 158th Fighter Wing, Burlington International Airport Air Guard Station, Vermont (ANG).[120]

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[120] By Motion 94-4A, the Commission struck the entire text of recommendation 94, which read "**Close Otis ANGB, MA**. The 102d Fighter Wing's F-15s will be distributed to the 125th Fighter Wing, Jacksonville International Airport Air Guard Station, FL (three aircraft), and 177th Fighter Wing, Atlantic City International Airport Air Guard Station, NJ (12 aircraft). The 253d Combat Communications Group, and 267th Communications Squadron will remain in place at Otis, with 104th Fighter Wing at Barnes providing administrative support as the parent wing. An air sovereignty alert (ASA) facility will be constructed at Bradley International Airport Air Guard Station, CT. Firefighter positions from Otis will move to Barnes Municipal Airport Air Guard Station, MA. **Realign Lambert-St. Louis International Airport Air Guard Station, St. Louis, MO**. The 131st Fighter Wing's F-15s (15 aircraft) will distribute to the 57th Fighter Wing, Nellis Air Force Base, NV (nine aircraft), and 177th Fighter Wing, Atlantic City International Airport Air Guard Station, NJ (six aircraft). **Realign Atlantic City International Airport Air Guard Station, NJ**. The 177th Fighter Wing's F-16s will be distributed to the 158th Fighter Wing, Burlington International Airport Air Guard Station, VT (three aircraft), and retire (12 aircraft). The wing's expeditionary combat support (ECS) elements will remain in place. Firefighter positions move to Scott Air Force Base, IL. The 157th Air Operations Group (AOG) and the 218th Engineering Installation Group (EIG) will relocate from Jefferson Barracks geographically separated unit (GSU) into space at Lambert International. Jefferson Barracks real property accountability will transfer to the Army.", and inserted in its place the language "**Realign Otis ANGB, MA**. Distribute the fifteen F-15 aircraft assigned to the 102d Fighter Wing's (ANG) to meet the Primary Aircraft Authorizations (PAA) requirements established by the Base Closure and Realignment recommendations of the Secretary of Defense, as amended by the Defense Base Closure and Realignment Commission. The 253d Combat Communications Group, and 267th Communications Squadron will remain in place at Otis, with 104th Fighter Wing at Barnes providing administrative support as the parent wing. An air sovereignty alert (ASA) facility will be constructed at Bradley International Airport Air Guard Station, CT. Firefighter positions from Otis will move to

95. W.K. Kellogg Airport Air Guard Station, MI (AF 27)

a. **Realign W.K. Kellogg Airport Air Guard Station, MI.** Distribute the 15 A-10 aircraft assigned to the 110th Fighter Wing (ANG) to meet the Primary Aircraft Authorizations (PAA) requirements established by the Base Closure and Realignment recommendations of the Secretary of Defense, as amended by the Defense Base Closure and Realignment Commission. Establish a contiguous enclave for the 110th Fighter Wing (ANG) sufficient to support operations of that unit, including flight operations, and compatible with joint use of the Air Guard Station as a civilian airport. If the State of Michigan decides to change the organization, composition and location of the 110th Fighter Wing to integrate the unit into the Future Total Force, all other personnel allotted to the 110th Fighter Wing will remain in place and assume a mission relevant to the security interests of the State of Michigan and consistent with the integration of the unit into the Future Total Force, including but not limited to air mobility, C4ISR, Information Operations, engineering, flight training or unmanned aerial vehicles. Where appropriate, unit personnel will be retrained in skills relevant to the emerging mission. This recommendation does not effect a change to the authorized end-strength of the Michigan Air National Guard. The distribution of aircraft currently assigned to the 110th Fighter Wing is based upon a resource-constrained determination by the Department of Defense that the aircraft concerned will better support national security requirements in other locations and is not conditioned upon the agreement of the state.[121]

Barnes Municipal Airport Air Guard Station, MA. If the Commonwealth of Massachusetts decides to change the organization, composition and location of the 102d Fighter Wing (ANG) to integrate the unit into the Future Total Force, all other personnel allotted to the 102d Fighter Wing (ANG) will remain in place and assume a mission relevant to the security interests of the Commonwealth of Massachusetts and consistent with the integration of the unit into the Future Total Force, including but not limited to air mobility, C4ISR, Information Operations, engineering, flight training or unmanned aerial vehicles. Where appropriate, unit personnel will be retrained in skills relevant to the emerging mission. This recommendation does not effect a change to the authorized end-strength of the Massachusetts Air National Guard. The distribution of aircraft currently assigned to the 102d Fighter Wing (ANG) is based upon a resource-constrained determination by the Department of Defense that the aircraft concerned will better support national security requirements in other locations and is not conditioned upon the agreement of the commonwealth.

Realign Lambert-St. Louis International Airport Air Guard Station, St. Louis, MO. Distribute the fifteen F-15 aircraft assigned to the 131st Fighter Wing to meet the Primary Aircraft Authorizations (PAA) requirements established by the Base Closure and Realignment recommendations of the Secretary of Defense, as amended by the Defense Base Closure and Realignment Commission. The 157th Air Operations Group (AOG) and the 218th Engineering Installation Group (EIG) will relocate from Jefferson Barracks geographically separated unit (GSU) into space at Lambert International. Jefferson Barracks real property accountability will transfer to the Army. If the State of Missouri decides to change the organization, composition and location of the 131st Fighter Wing (ANG) to integrate the unit into the Future Total Force, all other personnel allotted to the 131st Fighter Wing (ANG) will remain in place and assume a mission relevant to the security interests of the State of Missouri and consistent with the integration of the unit into the Future Total Force, including but not limited to air mobility, C4ISR, Information Operations, engineering, flight training or unmanned aerial vehicles. Where appropriate, unit personnel will be retrained in skills relevant to the emerging mission. This recommendation does not effect a change to the authorized end-strength of the Missouri Air National Guard. The distribution of aircraft currently assigned to the 131st Fighter Wing (ANG) is based upon a resource-constrained determination by the Department of Defense that the aircraft concerned will better support national security requirements in other locations and is not conditioned upon the agreement of the state.

- Establish 18 PAA F-15 aircraft at the 125th Fighter Wing, Jacksonville International Airport Air Guard Station, Florida (ANG);
- Establish 18 PAA F-16 aircraft at the 177th Fighter Wing, Atlantic City International Airport Air Guard Station, New Jersey (ANG);
- Establish 18 PAA F-16 aircraft at the 158th Fighter Wing, Burlington International Airport Air Guard Station, Vermont (ANG)."

[121] By Motion 95-4A, the Commission struck the language "**Close W.K. Kellogg Airport Air Guard Station, MI.** Distribute the 110th Fighter Wing's A-10s (15 aircraft) to the 127th Wing (ANG), Selfridge ANGB, MI." and inserted in its place "**Realign W.K. Kellogg Airport Air Guard Station, MI.** Distribute the 15 A-10 aircraft assigned to the 110th Fighter Wing (ANG) to meet the Primary Aircraft Authorizations (PAA) requirements established by the Base Closure and Realignment recommendations of the Secretary of Defense, as amended by the Defense Base Closure and Realignment Commission. Establish a contiguous enclave for the 110th Fighter Wing (ANG) sufficient to support operations of that unit, including flight operations, and compatible with joint use of the Air Guard Station as a civilian airport. If the State of Michigan decides to change the organization, composition and location of the 110th Fighter Wing to integrate the unit into the Future Total Force, all other personnel allotted to the 110th Fighter Wing will remain in place and assume a mission relevant to the security interests of the State of Michigan and consistent with the integration of the unit into the Future Total Force, including but not limited to air mobility, C4ISR, Information Operations, engineering, flight training or unmanned aerial vehicles. Where appropriate, unit personnel will be retrained in skills relevant to the emerging mission. This recommendation does not effect a change to the authorized end-strength of the Michigan Air National Guard. The distribution of aircraft currently assigned to the 110th Fighter Wing is based upon a resource-constrained determination by the Department of Defense that the aircraft concerned will better support national security requirements in other locations and is not conditioned upon the agreement of the state."

96. Duluth International Airport Air Guard Station, MN (AF 28)

a. **Realign Duluth International Airport Air Guard Station, MN**. Distribute the 15 F-16 aircraft assigned to the 148th Fighter Wing (ANG) to meet the Primary Aircraft Authorizations (PAA) requirements established by the Base Closure and Realignment recommendations of the Secretary of Defense, as amended by the Defense Base Closure and Realignment Commission.

- Establish 15 PAA F-16 aircraft at the 148th Fighter Wing (ANG), Duluth International Airport Air Guard Station.[122]

97. Key Field Air Guard Station, MS (AF 28A)

a. **Realign Key Field Air Guard Station, MS**. Distribute the 186th Air Refueling Wing (ANG)'s KC-135R/T aircraft to meet the Primary Aircraft Authorizations (PAA) requirements established by the Base Closure and Realignment recommendations of the Secretary of Defense, as amended by the Base Closure and Realignment Commission.

- Establish 12 PAA KC-135R/T aircraft at the 128th Air Refueling Wing (ANG), General Mitchell Air Guard Station, Wisconsin.
- If the State of Mississippi decides to change the organization, composition and location of the 186th Air Refueling Wing (ANG) to integrate the unit into the Future Total Force:
- establish Key Field as a Regional Operations and Security Center (ROSC) location, with the 186th Air Refueling Wing's Expeditionary Combat Support (ECS) elements remaining in place;
- reassign a sufficient number of aircrews and maintenance personnel of the 186th Air Refueling Wing (ANG) to the 172d Airlift Wing (ANG), a C-17 unit located on Thompson Field, Mississippi to bring that unit to a fully manned status, with the Air Force providing retraining where necessary, and;
- all other personnel allotted to the 186th Air Refueling Wing (ANG) will remain in place and assume a mission relevant to the security interests of the State of Mississippi and consistent with the integration of the unit into the Future Total Force, including but not limited to air mobility, C4ISR, engineering, flight training or unmanned aerial vehicles. Where appropriate, unit personnel will be retrained in skills relevant to the emerging mission.

This recommendation does not effect a change to the authorized end-strength of the Mississippi Air National Guard. The distribution of aircraft currently assigned to the 186th Air Refueling Wing (ANG) is based upon a resource-constrained determination by the Department of Defense that the aircraft concerned will better support national security requirements in other locations and is not conditioned upon the agreement of the state.[123]

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[122] By Motion 96-4A, the Commission struck the entire text of the recommendation, which read "**Realign Duluth International Airport Air Guard Station, MN**, by retiring the 148th Fighter Wing's F-16s (15 aircraft)", and inserted in its place the language "**Realign Duluth International Airport Air Guard Station, MN**. Distribute the 15 F-16 aircraft assigned to the 148th Fighter Wing (ANG) to meet the Primary Aircraft Authorizations (PAA) requirements established by the Base Closure and Realignment recommendations of the Secretary of Defense, as amended by the Defense Base Closure and Realignment Commission. Establish 15 PAA F-16 aircraft at the 148th Fighter Wing (ANG), Duluth International Airport Air Guard Station."

[123] By Motion 97-4A, the Commission struck the text of the recommendation, which read "Distribute the 186th Air Refueling Wing's KC-135R aircraft to the 128th Air Refueling Wing (ANG), General Mitchell Air Guard Station, WI (three aircraft); the 134th Air Refueling Wing (ANG), McGhee-Tyson Airport Air Guard Station, TN (three aircraft); and 101st Air Refueling Wing (ANG), Bangor International Airport Air Guard Station, ME (two aircraft). One aircraft will revert to backup aircraft inventory. The 186th Air Refueling Wing's fire fighter positions move to the 172d Air Wing at Jackson International Airport, MS, and the expeditionary combat support (ECS) will remain in place.", and inserted in its place "Distribute the 186th Air Refueling Wing (ANG)'s KC-135R/T aircraft to meet the Primary Aircraft Authorizations (PAA) requirements established by the Base Closure and Realignment recommendations of the Secretary of Defense, as amended by the Base Closure and Realignment Commission. Establish 12 PAA KC-135R/T aircraft at the 128th Air Refueling Wing (ANG), General Mitchell Air Guard Station, Wisconsin. If the State of Mississippi decides to change the organization, composition and location of the 186th Air Refueling Wing (ANG) to integrate the unit into the Future Total Force:

- establish Key Field as a Regional Operations and Security Center (ROSC) location, with the 186th Air Refueling Wing's Expeditionary Combat Support (ECS) elements remaining in place;

98. Great Falls International Airport Air Guard Station, MT (AF 30)

a. **Realign Great Falls International Airport Air Guard Station, MT**. Distribute the fifteen F-16 aircraft assigned to the 120th Wing (ANG) to meet the Primary Aircraft Authorizations (PAA) requirements established by the Base Closure and Realignment recommendations of the Secretary of Defense, as amended by the Defense Base Closure and Realignment Commission.

- Establish 15 PAA F-15 aircraft at the 120th Fighter[124] Wing (ANG), Great Falls International Airport Air Guard Station, MT.
- Establish 18 PAA F-16 aircraft at the 187th Fighter[125] Wing (ANG), Dannelly Field Air Guard Station, AL.
- Establish 18 PAA F-16 aircraft at the 132d Fighter[126] Wing Des Moines International Airport Air Guard Station, IA (ANG).[127]

The wing's Expeditionary Combat Support (ECS) elements remain in place.

99. Reno-Tahoe International Airport Air Guard Station, NV (AF 31)

a. **Realign Reno-Tahoe International Airport Air Guard Station, NV**. Distribute the 8 C-130 aircraft assigned to the 152d Airlift Wing (ANG) to meet the Primary Aircraft Authorizations (PAA) requirements established by the Base Closure and Realignment recommendations of the Secretary of Defense, as amended by the Defense Base Closure and Realignment Commission.

- Establish 9 PAA C-130 aircraft at the 189th Airlift Wing (ANG), Little Rock Air Force Base, Arkansas.
- Establish 8 PAA C-130 aircraft at the 152d Airlift Wing (ANG), Reno-Tahoe International Airport Air Guard Station, Nevada.[128]

- reassign a sufficient number of aircrews and maintenance personnel of the 186th Air Refueling Wing (ANG) to the 172d Airlift Wing (ANG), a C-17 unit located on Thompson Field, Mississippi to bring that unit to a fully manned status, with the Air Force providing retraining where necessary, and;
- all other personnel allotted to the 186th Air Refueling Wing (ANG) will remain in place and assume a mission relevant to the security interests of the State of Mississippi and consistent with the integration of the unit into the Future Total Force, including but not limited to air mobility, C4ISR, engineering, flight training or unmanned aerial vehicles. Where appropriate, unit personnel will be retrained in skills relevant to the emerging mission.

This recommendation does not effect a change to the authorized end-strength of the Mississippi Air National Guard. The distribution of aircraft currently assigned to the 186th Air Refueling Wing (ANG) is based upon a resource-constrained determination by the Department of Defense that the aircraft concerned will better support national security requirements in other locations and is not conditioned upon the agreement of the state."

[124] The word "Fighter" was inserted for clarification at the request of the Department of Defense.

[125] The word "Fighter" was inserted for clarification at the request of the Department of Defense.

[126] The word "Fighter" was inserted for clarification at the request of the Department of Defense.

[127] By Motion 98-4A, the Commission struck the language "Distribute the 120th Fighter Wing's F-16s to the 187th Fighter Wing, Dannelly Field Air Guard Station, AL (three aircraft); the 132d Fighter Wing, Des Moines International Airport Air Guard Station, IA (three aircraft); and retire (nine aircraft)." and inserted in its place "Distribute the fifteen F-16 aircraft assigned to the 120th Wing (ANG) to meet the Primary Aircraft Authorizations (PAA) requirements established by the Base Closure and Realignment recommendations of the Secretary of Defense, as amended by the Defense Base Closure and Realignment Commission.

- Establish 15 PAA F-15 aircraft at the 120th Wing (ANG), Great Fall International Airport Air Guard Station, MT.
- Establish 18 PAA F-16 aircraft at the 187th Wing (ANG), Dannelly Field Air Guard Station, AL.
- Establish 18 PAA F-16 aircraft at the 132d Wing Des Moines International Airport Air Guard Station, IA (ANG)."

[128] By Motion 99-4A, the Commission struck the entire text of the recommendation, which read "**Realign Reno-Tahoe International Airport Air Guard Station, NV**. Distribute the eight C-130H aircraft of the 152nd Airlift Wing (ANG) to the 189th Airlift Wing (ANG), Little Rock Air Force Base, AR. Flying related Expeditionary Combat Support (ECS) moves to Channel Islands Air Guard Station, CA (aerial port), and Fresno Air Guard Station, CA (fire fighters). The remaining ECS elements and the Distributed Common Ground System (DCGS) remain in place", and inserted in its place the language "**Realign Reno-Tahoe International Airport Air Guard Station, NV**. Distribute the 8 C-130 aircraft assigned to the 152d Airlift Wing (ANG) to meet the Primary Aircraft Authorizations (PAA) requirements

100. Cannon Air Force Base, NM (AF 32)

a. **Realign Cannon Air Force Base, NM** by disestablishing the 27th Fighter Wing and distributing its aircraft to meet the primary Aircraft Authorization (PAA) requirements established by the Base Closure and Realignment recommendations of the Secretary of Defense, as amended by the Base Closure and Realignment Commission. After disestablishing the 27th Fighter Wing, the Air Force shall establish an enclave at Cannon Air Force Base that shall remain open until December 31, 2009 during which time the Secretary of Defense shall seek other newly-identified missions with all military services[129] for possible assignment to Cannon Air Force Base, NM. If the Secretary designates a mission for Cannon Air Force Base during this period, the enclave would revert to the status appropriate for the designated mission. If the Secretary[130] does not find a mission for Cannon Air Force Base by December 31, 2009, Cannon Air Force Base and the enclave shall be closed. Nothing in this directive shall prohibit the State of New Mexico and the Department of Defense from entering into an agreement to close the enclave at Cannon Air Force Base earlier than December 31, 2009.[131]

101. Niagara Falls Air Reserve Station, NY (AF 33)

a. **Realign Niagara Falls Air Reserve Station (ARS), NY.** Distribute the KC-135R/T aircraft assigned to the 107th Air Refueling Wing (ANG) to meet the Primary Aircraft Authorizations (PAA) requirements established by the Base Closure and Realignment recommendations of the Secretary of Defense, as amended by the Base Closure and Realignment Commission.

- Establish 10 PAA KC-135R/T at the 101st Air Refueling Wing (ANG), Bangor International Airport Air Guard Station, Maine. The 101st Air Refueling Wing KC-135E aircraft will be transferred to the Aircraft Maintenance and Regeneration Center (AMARC) at Davis-Monthan AFB, Arizona, for appropriate disposal as economically unserviceable aircraft.

All personnel allotted to the 107th Air Refueling Wing (ANG), including the unit's Expeditionary Combat Support (ECS) elements, will remain in place and form an Air National Guard/Air Force Reserve associate wing with the 914th Airlift Wing. Establish a contiguous enclave for the 107th Air Refueling Wing (ANG) sufficient to support operation of that unit, including flight operations, and compatible with joint use of the Air Reserve Station as a civilian airport.[132]

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established by the Base Closure and Realignment recommendations of the Secretary of Defense, as amended by the Defense Base Closure and Realignment Commission.

- Establish 9 PAA C-130 aircraft at the 189th Airlift Wing (ANG), Little Rock Air Force Base, Arkansas.
- Establish 8 PAA C-130 aircraft at the 152d Airlift Wing (ANG), Reno-Tahoe International Airport Air Guard Station, Nevada."

[129] As a technical correction, the Commission inserted the language "newly-identified missions with all military services" to clarify the Commission's intent.

[130] As a technical correction, the Commission deleted the language "Air Force" and inserted in its place the language "Secretary" to correct an inconsistency in the wording of the recommendation.

[131] By Motion 100-4B, the Commission struck the language "**Close Cannon Air Force Base, NM**. Distribute the 27th Fighter Wing's F-16s to the 115th Fighter Wing, Dane County Regional Airport, Truax Field Air Guard Station, WI (three aircraft); 114th Fighter Wing, Joe Foss Field Air Guard Station, SD (three aircraft); 150th Fighter Wing, Kirtland Air Force Base, NM (three aircraft); 113th Wing, Andrews Air Force Base, MD (nine aircraft); 57th Fighter Wing, Nellis Air Force Base, NV (seven aircraft), the 388th Wing at Hill Air Force Base, UT (six aircraft), and backup inventory (29 aircraft)." and inserted in its place "**Realign Cannon Air Force Base, NM** by disestablishing the 27th Fighter Wing and distributing its aircraft to meet the primary Aircraft Authorization (PAA) requirements established by the Base Closure and Realignment recommendations of the Secretary of Defense, as amended by the Base Closure and Realignment Commission. After disestablishing the 27th Fighter Wing, the Air Force shall establish an enclave at Cannon Air Force Base that shall remain open until December 31, 2009 during which time the Secretary of Defense shall seek other missions for possible assignment to Cannon Air Force Base, NM. If the Secretary designates a mission for Cannon Air Force Base during this period, the enclave would revert to the status appropriate for the designated mission. If the Air Force does not find a mission for Cannon Air Force Base by December 31, 2009, Cannon Air Force Base and the enclave shall be closed. Nothing in this directive shall prohibit the State of New Mexico and the Department of Defense from entering into an agreement to close the enclave at Cannon Air Force Base earlier than December 31, 2009."

[132] By Motion 101-4B, the Commission inserted the language "Establish a contiguous enclave for the 107th Air Refueling Wing (ANG) sufficient to support operation of that unit, including flight operations, and compatible with joint use of the Air Reserve Station as a civilian airport."

Guard personnel will be provided the training necessary to support the airlift mission. This recommendation does not effect a change to the authorized end-strength of the New York Air National Guard. The distribution of aircraft currently assigned to the 107th Air Refueling Wing (ANG) is based upon a resource-constrained determination by the Department of Defense that the aircraft concerned will better support national security requirements in other locations and is not conditioned upon the agreement of the state.[133]

102. Schenectady County Airport Air Guard Station, NY (AF 34)

a. **Realign Schenectady County Airport Air Guard Station (Air Guard Station), NY**. Establish 10 Primary Authorized Aircraft (PAA) (L)C-130H at the 109th Airlift Wing (ANG), Schenectady County Airport Air Guard Station, NY.[134]

103. Pope Air Force Base, NC, Pittsburgh International Airport Air Reserve Station, PA, and Yeager Air Guard Station, WV (35)

a. **Realign Pope Air Force Base (Air Force Base), NC**. **Realign Pope Air Force Base, North Carolina**. Distribute the 25 C-130E aircraft assigned to the 43d Air Lift Wing and the 36 A-10 aircraft assigned to the 23d Fighter Group to meet the Primary Aircraft Authorizations (PAA) requirements established by the Base Closure and Realignment recommendations of the Secretary of Defense, as amended by the Defense Base Closure and Realignment Commission.

- Establish 16 PAA C-130H aircraft at Pope Army Air Field, Fort Bragg, North Carolina.
- Establish 48 PAA A-10 aircraft at Moody Air Force Base, Georgia.

Transfer real property accountability to the Army; disestablish the 43d Medical Group and establish a medical squadron. The Air Force will establish an Air Support Operations Group to provide unity of command of Air Force units on Pope Army Air Field, mission execution planning, and management of efficient loadout of Fort Bragg assets.[135]

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[133] By Motion 101-4A, the Commission struck the entire text of the recommendation, which read, "**Close Niagara Falls Air Reserve Station (ARS), NY**. Distribute the eight C-130H aircraft of the 914th Airlift Wing (AFR) to the 314th Airlift Wing, Little Rock Air Force Base, AR. The 914th's headquarters moves to Langley Air Force Base, VA, the Expeditionary Combat Support (ECS) realigns to the 310th Space Group (AFR) at Schriever Air Force Base, CO, and the Civil Engineering Squadron moves to Lackland Air Force Base, TX. **Also at Niagara**, distribute the eight KC-135R aircraft of the 107th Air Refueling Wing (ANG) to the 101st Air Refueling Wing (ANG), Bangor International Airport Air Guard Station, ME. The 101st will subsequently retire its eight KC-135E aircraft and no Air Force aircraft remain at Niagara.", and inserted in its place "Realign Niagara Falls Air Reserve Station (ARS), NY. Distribute the KC-135R/T aircraft assigned to the 107th Air Refueling Wing (ANG) to meet the Primary Aircraft Authorizations (PAA) requirements established by the Base Closure and Realignment recommendations of the Secretary of Defense, as amended by the Base Closure and Realignment Commission.

o Establish 10 PAA KC-135R/T at the 101st Air Refueling Wing (ANG), Bangor International Airport Air Guard Station, Maine. The 101st Air Refueling Wing KC-135E aircraft will be transferred to the Aircraft Maintenance and Regeneration Center (AMARC) at Davis-Monthan AFB, Arizona, for appropriate disposal as economically unserviceable aircraft.

All personnel allotted to the 107th Air Refueling Wing (ANG), including the unit's Expeditionary Combat Support (ECS) elements, will remain in place and form an Air National Guard/Air Force Reserve associate wing with the 914th Airlift Wing. Establish a contiguous enclave for the 107th Air Refueling Wing (ANG) sufficient to support operation of that unit, including flight operations, and compatible with joint use of the Air Reserve Station as a civilian airport. Guard personnel will be provided the training necessary to support the airlift mission. This recommendation does not effect a change to the authorized end-strength of the New York Air National Guard. The distribution of aircraft currently assigned to the 107th Air Refueling Wing (ANG) is based upon a resource-constrained determination by the Department of Defense that the aircraft concerned will better support national security requirements in other locations and is not conditioned upon the agreement of the state."

[134] By Motion 102-4A, the Commission struck the entire text of the recommendation, which read "The 109th Airlift Wing (ANG) will transfer four C-130H aircraft to the 189th Airlift Wing (ANG), Little Rock Air Force Base, AR.", and inserted in its place the language "Establish 10 Primary Authorized Aircraft (PAA) (L)C-130H at the 109th Airlift Wing (ANG), Schenectady County Airport Air Guard Station, NY."

[135] By Motion 103-4D, the Commission struck the text of paragraph "a", which read "**Realign Pope Air Force Base (Air Force Base), NC**. Distribute the 43d Airlift Wing's C-130E aircraft (25 aircraft) to the 314th Airlift Wing, Little Rock Air Force Base, AR; realign the 23d Fighter Group's A-10 aircraft (36 aircraft) to Moody Air Force Base, GA; transfer real property accountability to the Army; disestablish the 43d Medical Group and establish a medical squadron.", and inserted in its place, "**Realign Pope Air Force Base, North Carolina**. Distribute the 25 C-130E aircraft assigned to the 43d Air Lift Wing and the 36 A-10 aircraft assigned to the 23d Fighter Group to meet the Primary Aircraft Authorizations (PAA) requirements established by the Base Closure and Realignment recommendations of the Secretary of Defense, as amended by the Defense Base Closure and Realignment Commission.

b. Realign Little Rock Air Force Base, Arkansas. Distribute 39[136] of the C-130 aircraft assigned to Little Rock Air Force Base, Arkansas to meet the Primary Aircraft Authorizations (PAA) requirements established by the Base Closure and Realignment recommendations of the Secretary of Defense, as amended by the Defense Base Closure and Realignment Commission.

- Establish 8 PAA C-130J aircraft at the 143d Airlift Wing (ANG), Quonset State Airport Air Guard Station, Rhode Island;
- Establish 8 PAA C-130J aircraft at the 146th Airlift Wing (ANG), Channel Islands Air Guard Station, California;
- Establish 9 PAA C-130 aircraft at 189th Airlift Wing (ANG), Little Rock Air Force Base.[137]

c. Realign Yeager Airport Air Guard Station (AGS), West Virginia.

- Establish 8 PAA C-130H aircraft at Yeager Airport Air Guard Station (AGS), West Virginia.[138]

d. Realign Pittsburgh International Airport (IAP) Air Reserve Station (ARS), Pennsylvania. Establish a contiguous enclave at the Pittsburgh International Air Station (ARS), Pennsylvania sufficient to support continued operations of the reserve station units, including flight operations, and compatible with combined use of the civilian airport by the Air Reserve, Air National Guard and civilian users. Within that enclave, establish a Regional Joint Readiness Center (RJRC) at the Pittsburgh International Air Station with the mission of providing civil-military operations, homeland security and community-based medical support to the Department of Defense and the Department of Homeland Security National Incident Management Plan and the National Response Plan. The enclave and RJRC will be staffed at the current manning level of the ARS. The PAA and personnel allocations of Air National Guard units at Pittsburgh are unaffected by this recommendation.[139]

- Establish 16 PAA C-130H aircraft at Pope Army Air Field, Fort Bragg, North Carolina.
- Establish 48 PAA A-10 aircraft at Moody Air Force Base, Georgia.

Transfer real property accountability to the Army; disestablish the 43d Medical Group and establish a medical squadron. The Air Force will establish an Air Support Operations Group to provide unity of command of Air Force units on Pope Army Air Field, mission execution planning, and management of efficient loadout of Fort Bragg assets."

[136] As a technical correction, the Commission deleted the figure "42" and inserted in its place the figure "39" to correct an error.

[137] By Motion 103-4D, the Commission struck the text of paragraph "b", which read "**At Little Rock Air Force Base, AR, realign** eight C-130E aircraft to backup inventory; retire 27 C-130Es; realign one C-130J aircraft to the 143d Airlift Wing (ANG), Quonset State Airport Air Guard Station, RI; two C-130Js to the 146th Airlift Wing (ANG), Channel Islands Air Guard Station, CA; and transfer four C-130Js from the 314th Airlift Wing (AD) to the 189th Airlift Wing (ANG), Little Rock Air Force Base.", and inserted in its place, "**Realign Little Rock Air Force Base, Arkansas**. Distribute 42 of the C-130 aircraft assigned to Little Rock Air Force Base, Arkansas to meet the Primary Aircraft Authorizations (PAA) requirements established by the Base Closure and Realignment recommendations of the Secretary of Defense, as amended by the Defense Base Closure and Realignment Commission.

- Establish 8 PAA C-130J aircraft at the 143d Airlift Wing (ANG), Quonset State Airport Air Guard Station, Rhode Island;
- Establish 8 PAA C-130J aircraft at the 146th Airlift Wing (ANG), Channel Islands Air Guard Station, California;
- Establish 9 PAA C-130 aircraft at 189th Airlift Wing (ANG), Little Rock Air Force Base."

[138] By Motion 103-4D, the Commission struck the text of paragraph "c", which read "**Realign Yeager Airport Air Guard Station (AGS), WV**, by realigning eight C-130H aircraft to Pope/Fort Bragg to form a 16 aircraft Air Force Reserve/active duty associate unit, and by relocating flying-related expeditionary combat support (ECS) to Eastern West Virginia Regional Airport/Shepherd Field AGS (aerial port and fire fighters).", and inserted in its place, "**Realign Yeager Airport Air Guard Station (AGS), West Virginia**.

- Establish 8 PAA C-130H aircraft at Yeager Airport Air Guard Station (AGS), West Virginia."

[139] By Motion 103-4D, the Commission struck the text of paragraph "d", which read, "**Close Pittsburgh International Airport (IAP) Air Reserve Station (ARS), PA**, and relocate 911th Airlift Wing's (AFRC) eight C-130H aircraft to Pope/Fort Bragg to form a 16 aircraft Air Force Reserve/active duty associate unit. Relocate AFRC operations and maintenance manpower to Pope/Fort Bragg. Relocate flight related ECS (aeromedical squadron) to Youngstown-Warren Regional APT ARS. Relocate all remaining Pittsburgh ECS and headquarters manpower to Offutt Air Force Base, NE. Air National Guard units at Pittsburgh are unaffected.", and inserted in its place, "**Realign Pittsburgh International Airport (IAP) Air Reserve Station (ARS), Pennsylvania**. Establish a contiguous enclave at the Pittsburgh International Air Station (ARS), Pennsylvania sufficient to support continued operations of the reserve station units, including flight operations, and compatible with combined use of the civilian airport by the Air Reserve, Air National Guard and civilian users. Within that enclave, establish a Regional Joint Readiness Center (RJRC) at the Pittsburgh International Air Station with the mission of providing civil-military operations, homeland security and community-based medical support to the Department of Defense and the Department of Homeland Security National Incident Management Plan and the National Response Plan. The enclave and RJRC will be staffed at the

104. Grand Forks Air Force Base, ND (AF 37)

a. **Realign Grand Forks Air Force Base (AFB), ND**. Distribute the 319th Air Refueling Wing's KC-135R/T aircraft to meet the Primary Aircraft Authorizations (PAA) requirements established by the Base Closure and Realignment recommendations of the Secretary of Defense, as amended by the Defense Base Closure and Realignment Commission. Establish the following KC-135R/T PAA:

- The 126th Air Refueling Wing (ANG), Scott AFB, IL (eight PAA KC-135R/T). The 126th Air Refueling Wing KC-135E aircraft will be transferred to the Aerospace Maintenance and Regeneration Center (AMARC) at Davis-Monthan AFB, AZ, for appropriate disposal as economically unserviceable aircraft;
- The 916th Air Refueling Wing (AFR), Seymour-Johnson AFB, NC (16 PAA KC-135R/T), which will host an active duty associate unit;
- The 6th Air Mobility Wing, MacDill AFB, FL (16 PAA KC-135R/T), which will host a Reserve association with 927th Air Refueling Wing (AFR) manpower realigned from Selfridge ANGB, MI;
- The 154th Wing (ANG), Hickam AFB, HI (12 PAA KC-135R/T), which will host an active duty associate unit, and;
- The 22d Air Refueling Wing, McConnell AFB, KS (48 PAA KC-135R/T), which currently associates with the 931st Air Refueling Group (AFR);

Modify infrastructure at Grand Forks AFB to accommodate the emerging Unmanned Aerial Vehicle (UAV) mission. The Secretary of Defense will maintain eight KC-135 aircraft at Grand Forks Air Force Base to facilitate an efficient and cost effective bed down of UAVs. The Secretary will keep the tankers in place until the UAVs are operational at Grand Forks, but not later than 31 Dec 2010 unless otherwise required by the Department of Defense for National Emergencies. Grand Forks will remain an active Air Force installation with a new active duty/Air National Guard association unit created in anticipation of emerging missions at Grand Forks.[140]

b. **Realign McConnell Air National Guard (ANG) Base** by distributing the 184th Air Refueling Wing's (ANG) nine KC-135R/T aircraft to meet the PAA requirements established by the Base Closure and Realignment recommendations of the Secretary of Defense, as amended by the Base Closure and Realignment Commission. Establish 12 Primary

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current manning level of the ARS. The PAA and personnel allocations of Air National Guard units at Pittsburgh are unaffected by this recommendation."

[140] By Motion 104-4A, the Commission struck the language "Distribute the 319th Air Refueling Wing's KC-135R aircraft to the 126th Air Refueling Wing (ANG), Scott AFB, IL (12 aircraft), which retires its eight KC-135E aircraft; the 916th Air Refueling Wing (AFR), Seymour-Johnson AFB, NC (eight aircraft), which will host an active duty associate unit; the 6th Air Mobility Wing, MacDill AFB, FL (four aircraft), which will host a Reserve association with 927th Air Refueling Wing (AFR) manpower realigned from Selfridge ANGB, MI; the 154th Wing (ANG), Hickam AFB, HI (four aircraft), which will host an active duty associate unit; and the 22d Air Refueling Wing, McConnell AFB, KS (eight aircraft), which currently associates with the 931st Air Refueling Group (AFR)" and inserted in its place the language, "Distribute the 319th Air Refueling Wing's KC-135R/T aircraft to meet the Primary Aircraft Authorizations (PAA) requirements established by the Base Closure and Realignment recommendations of the Secretary of Defense, as amended by the Defense Base Closure and Realignment Commission. Establish the following KC-135R/T PAA:

- The 126th Air Refueling Wing (ANG), Scott AFB, IL (eight PAA KC-135R/T). The 126th Air Refueling Wing KC-135E aircraft will be transferred to the Aerospace Maintenance and Regeneration Center (AMARC) at Davis-Monthan AFB, AZ, for appropriate disposal as economically unserviceable aircraft;
- The 916th Air Refueling Wing (AFR), Seymour-Johnson AFB, NC (16 PAA KC-135R/T), which will host an active duty associate unit;
- The 6th Air Mobility Wing, MacDill AFB, FL (16 PAA KC-135R/T), which will host a Reserve association with 927th Air Refueling Wing (AFR) manpower realigned from Selfridge ANGB, MI;
- The 154th Wing (ANG), Hickam AFB, HI (12 PAA KC-135R/T), which will host an active duty associate unit, and;
- The 22d Air Refueling Wing, McConnell AFB, KS (48 PAA KC-135R/T), which currently associates with the 931st Air Refueling Group (AFR);

Modify infrastructure at Grand Forks AFB to accommodate the emerging Unmanned Aerial Vehicle (UAV) mission. The Secretary of Defense will maintain eight KC-135 aircraft at Grand Forks Air Force Base to facilitate an efficient and cost effective bed down of UAVs. The Secretary will keep the tankers in place until the UAVs are operational at Grand Forks, but not later than 31 Dec 2010 unless otherwise required by the Department of Defense for National Emergencies."

Aircraft Authorization KC-135R/T aircraft at the 190th Air Refueling Wing, Forbes Field AGS, KS. The 184th Air Refueling Wing KC-135E aircraft will be transferred to the AMARC at Davis-Monthan AFB, AZ, for appropriate disposal as economically unserviceable aircraft.[141]

105. Hector International Airport Air Guard Station, ND (AF 38)

a. **Realign Hector International Airport Air Guard Station, ND**. The 119th Fighter Wing (ANG) will be redesignated as an Unmanned Aerial Vehicle wing; the Armed Forces Reserve Center planned for construction on Hector Field will be expanded to include sufficient facilities to accommodate at minimum the UAV ground control and intelligence analysis functions and expeditionary combat support elements, including fire, crash and rescue services, of the 119th Wing (ANG), in addition to the units already identified in Army Recommendation 73, **Reserve Component Transformation in North Dakota**; and the Air Force will retain, adapt or construct appropriate facilities on Grand Forks Air Force Base appropriate to launch, recover, maintain and support the Unmanned Aerial Vehicles assigned to the 119th Wing (ANG). The Commission explicitly rejects the language contained in justification to the recommendation by the Secretary of Defense that there will be 'no flying mission backfill' at Hector Field. [142] The wing's expeditionary combat support elements remain in place.

106. Mansfield-Lahm Municipal Airport Air Guard Station, OH (AF 39)

a. **Realign Mansfield-Lahm Municipal Airport Air Guard Station (AGS), OH**. Distribute the 179th Airlift Wing's C-130H aircraft to meet the Primary Aircraft Authorizations (PAA) requirements established by the Base Closure and Realignment recommendations of the Secretary of Defense, as amended by the Defense Base Closure and Realignment Commission.

- Establish 8 C-130H PAA at the 908th Airlift Wing (AFR), Maxwell Air Force Base, Alabama.

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[141] By Motion 104-4A, the Commission struck the language "**Realign McConnell Air National Guard (ANG) Base** by relocating the 184th Air Refueling Wing (ANG) nine KC-135R aircraft to the 190th Air Refueling Wing at Forbes Field AGS, KS, which will retire its eight assigned KC-135E aircraft." and inserted in its place, "**Realign McConnell Air National Guard (ANG) Base** by distributing the 184th Air Refueling Wing's (ANG) nine KC-135R/T aircraft to meet the PAA requirements established by the Base Closure and Realignment recommendations of the Secretary of Defense, as amended by the Base Closure and Realignment Commission. Establish 12 Primary Aircraft Authorization KC-135R/T aircraft at the 190th Air Refueling Wing, Forbes Field AGS, KS. The 184th Air Refueling Wing KC-135E aircraft will be transferred to the AMARC at Davis-Monthan AFB, AZ, for appropriate disposal as economically unserviceable aircraft."

[142] By Motion 105-4A, the Commission struck the language the Commission strike the language "The 119th Fighter Wing's F-16s (15 aircraft) retire," and insert in its place "With the consent of the State of North Dakota, as expressed in the Governor's August 4th letter to the Commission, and consistent with Air Force plans, the 119th Fighter Wing (ANG) will be redesignated as an Unmanned Aerial Vehicle wing; the Armed Forces Reserve Center planned for construction on Hector Field will be expanded to include sufficient facilities to accommodate at minimum the UAV ground control and intelligence analysis functions and expeditionary combat support elements, including fire, crash and rescue services, of the 119th Wing (ANG), in addition to the units already identified in Army Recommendation 73, Reserve Component Transformation in North Dakota; and the Air Force will retain, adapt or construct appropriate facilities on Grand Forks Air Force Base appropriate to launch, recover, maintain and support the Unmanned Aerial Vehicles assigned to the 119th Wing (ANG). The Commission explicitly rejects the language contained in justification to the recommendation by the Secretary of Defense that there will be 'no flying mission backfill' at Hector Field."

The Commission also made an additional statement that "This motion, even though it deletes the language "the 119th Fighter Wing's F-16s retire," does not preclude the Air Force from executing the already programmed retirement of the aircraft currently based at Hector Field. All that deletion is intended to do is to ensure flexibility for the Air Force and to keep the Commission out of business that is purely programmatic, outside the realm of the Base Closure Act. If the Air Force isn't permitted to retire those aircraft as programmed, this action wouldn't make any sense."

As a technical correction, the Commission deleted the language "With the consent of the State of North Dakota, as expressed in the Governor's August 4th letter to the Commission, and consistent with Air Force plans," from the motion. The portion of the August 4, 2005 letter from the Governor and Congressional Delegation that referred to the 119th Fighter Wing first urged the Commission to strike the recommendation of Secretary of Defense, retaining the F-16 aircraft at Hector Field with the 119th Fighter Wing. Failing that, the letter asked that the Commission amend the Secretary's recommendation to strike the "no flying mission" language found in the Secretary's justification and insert language to reflect the statements of the Air Force that the 119th Fighter Wing would receive an Unmanned Aerial Vehicle.

- Establish a contiguous enclave for the 179th Airlift Wing (ANG) sufficient to support operations of that unit, including flight operations, and compatible with joint use of the Mansfield-Lahm Municipal Airport as a civilian airport.

If the State of Ohio decides to change the organization, composition and location of the 179th Airlift Wing (ANG) to integrate the unit into the Future Total Force, all personnel allotted to the 179th Airlift Wing (ANG), including the unit's Expeditionary Combat Support (ECS) elements, will remain in place and assume a mission relevant to the security interests of the State of Ohio and consistent with the integration of the unit into the Future Total Force, including but not limited to air mobility, C4ISR, Information Operations, engineering, flight training or unmanned aerial vehicles. Where appropriate, unit personnel will be retrained in skills relevant to the emerging mission.

This recommendation does not effect a change to the authorized end-strength of the Ohio Air National Guard. The distribution of aircraft currently assigned to the 179th Airlift Wing (ANG) is based upon a resource-constrained determination by the Department of Defense that the aircraft concerned will better support national security requirements in other locations and is not conditioned upon the agreement of the state.[143]

107. Springfield-Beckley Municipal Airport Air Guard Station, OH (AF 40)

a. Realign Springfield-Beckley Municipal Airport Air Guard Station, OH. Distribute the 18 F-16 aircraft assigned to the 178th Fighter Wing (ANG) to meet the Primary Aircraft Authorizations (PAA) requirements established by the Base Closure and Realignment recommendations of the Secretary of Defense, as amended by the Defense Base Closure and Realignment Commission.

- Establish 18 PAA F-16 aircraft at the 140th Wing (ANG), Buckley Air Force Base, Colorado.
- Establish 18 PAA F-16 aircraft at the 149th Wing (ANG), Lackland Air Force Base, Texas.
- Establish a contiguous enclave for the 178th Fighter Wing (ANG) sufficient to support operations of that unit, including flight operations, and compatible with joint use of the Springfield-Beckley Municipal Airport as a civilian airport.

If the State of Ohio decides to change the organization, composition and location of the 178th Fighter Wing (ANG) to integrate the unit into the Future Total Force, all personnel allotted to the 178th Fighter Wing (ANG), including the unit's Expeditionary Combat Support (ECS) elements, will remain in place and assume a mission relevant to the security interests of the State of Ohio and consistent with the integration of the unit into the Future Total Force,

[143] By Motion 106-4A, the Commission struck the entire text of the recommendation, which read "**Close Mansfield-Lahm Municipal Airport Air Guard Station (AGS), OH**. Distribute the eight C-130H aircraft of the 179th Airlift Wing (ANG) to the 908th Airlift Wing (AFR), Maxwell Air Force Base, AL (four aircraft), and the 314th Airlift Wing, Little Rock Air Force Base, AR (four aircraft). Flying related Expeditionary Combat Support (ECS) moves to Louisville International Airport AGS, KY (aerial port) and Toledo Express Airport AGS, OH (fire fighters)", and inserted in its place the language, "**Realign Mansfield-Lahm Municipal Airport Air Guard Station (AGS), OH**. Distribute the 179th Airlift Wing's C-130H aircraft to meet the Primary Aircraft Authorizations (PAA) requirements established by the Base Closure and Realignment recommendations of the Secretary of Defense, as amended by the Defense Base Closure and Realignment Commission.

- Establish 8 C-130H PAA at the 908th th Airlift Wing (AFR), Maxwell Air Force Base, Alabama.

Establish a contiguous enclave for the 179th Airlift Wing (ANG) sufficient to support operations of that unit, including flight operations, and compatible with joint use of the Mansfield-Lahm Municipal Airport as a civilian airport.

If the State of Ohio decides to change the organization, composition and location of the 179th Airlift Wing (ANG) to integrate the unit into the Future Total Force, all personnel allotted to the 179th Airlift Wing (ANG), including the unit's Expeditionary Combat Support (ECS) elements, will remain in place and assume a mission relevant to the security interests of the State of Ohio and consistent with the integration of the unit into the Future Total Force, including but not limited to air mobility, C4ISR, Information Operations, engineering, flight training or unmanned aerial vehicles. Where appropriate, unit personnel will be retrained in skills relevant to the emerging mission.

This recommendation does not effect a change to the authorized end-strength of the Ohio Air National Guard. The distribution of aircraft currently assigned to the 179th Airlift Wing (ANG) is based upon a resource-constrained determination by the Department of Defense that the aircraft concerned will better support national security requirements in other locations and is not conditioned upon the agreement of the state."

including but not limited to air mobility, C4ISR, Information Operations, engineering, flight training or unmanned aerial vehicles. Where appropriate, unit personnel will be retrained in skills relevant to the emerging mission.

This recommendation does not effect a change to the authorized end-strength of the Ohio Air National Guard. The distribution of aircraft currently assigned to the 178th Fighter Wing (ANG) is based upon a resource-constrained determination by the Department of Defense that the aircraft concerned will better support national security requirements in other locations and is not conditioned upon the agreement of the state.[144]

108. Portland International Airport Air Guard Station, OR (AF 41)

a. **Realign Portland International Airport Air Guard Station, OR**. Realign the 939th Air Refueling Wing (AFR). Distribute the KC-135R/T aircraft assigned to the 939th Air Refueling Wing (AFR) to meet the Primary Aircraft Authorizations (PAA) requirements established by the Base Closure and Realignment recommendations of the Secretary of Defense, as amended by the Defense Base Closure and Realignment Commission. Establish the 507th Air Refueling Wing (AFR), Tinker Air Force Base, OK as a twelve Primary Aircraft Authorizations (PAA) KC-135R/T wing. Operations and maintenance manpower for four PAA aircraft from the 939th Air Refueling Wing will realign to Tinker Air Force Base, OK.[145] The 939th Air Refueling Wing's Expeditionary Combat Support (ECS) is realigned to Vandenberg Air Force Base, California.[146]

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[144] By Motion 107-4A, the Commission struck the entire text of the recommendation, which read "**Realign Springfield-Beckley Municipal Airport Air Guard Station, OH**. Distribute the 178th Fighter Wing's F-16 aircraft to the 132d Fighter Wing, Des Moines International Airport Air Guard Station, IA (nine aircraft); the 140th Wing (ANG), Buckley Air Force Base, CO (three aircraft) and 149th Fighter Wing (ANG), Lackland Air Force Base, TX (six aircraft), but retain the wing's expeditionary combat support (ECS) elements, the 251st Combat Communications Group (ANG) and 269th Combat Communications Squadron (ANG) in place, and relocate the wing's firefighter positions, which will move to Rickenbacker Air Guard Station, OH.", and inserted in its place the language "**Realign Springfield-Beckley Municipal Airport Air Guard Station, OH**. Distribute the 18 F-16 aircraft assigned to the 178th Fighter Wing (ANG) to meet the Primary Aircraft Authorizations (PAA) requirements established by the Base Closure and Realignment recommendations of the Secretary of Defense, as amended by the Defense Base Closure and Realignment Commission.

- Establish 18 PAA F-16 aircraft at the 140th Wing (ANG), Buckley Air Force Base, Colorado.
- Establish 18 PAA F-16 aircraft at the 149th Wing (ANG), Lackland Air Force Base, Texas.

Establish a contiguous enclave for the 178th Fighter Wing (ANG) sufficient to support operations of that unit, including flight operations, and compatible with joint use of the Springfield-Beckley Municipal Airport as a civilian airport.

If the State of Ohio decides to change the organization, composition and location of the 178th Fighter Wing (ANG) to integrate the unit into the Future Total Force, all personnel allotted to the 178th Fighter Wing (ANG), including the unit's Expeditionary Combat Support (ECS) elements, will remain in place and assume a mission relevant to the security interests of the State of Ohio and consistent with the integration of the unit into the Future Total Force, including but not limited to air mobility, C4ISR, Information Operations, engineering, flight training or unmanned aerial vehicles. Where appropriate, unit personnel will be retrained in skills relevant to the emerging mission.

This recommendation does not effect a change to the authorized end-strength of the Ohio Air National Guard. The distribution of aircraft currently assigned to the 178th Fighter Wing (ANG) is based upon a resource-constrained determination by the Department of Defense that the aircraft concerned will better support national security requirements in other locations and is not conditioned upon the agreement of the state."

[145] The words "Holloman AFB, NM" were deleted and replaced with "Tinker Air Force Base, OK" at the request of the Department of Defense to correct an error.

[146] By Motion 108-4A, the Commission struck the language, "Realign the 939th Air Refueling Wing (AFR) by distributing the wing's KC-135R aircraft to the 507th Air Refueling Wing (AFR), Tinker Air Force Base, OK (four aircraft); the 190th Air Refueling Wing (ANG), Forbes Field Air Guard Station, KS (three aircraft); and by reverting one aircraft to backup inventory. Operations and maintenance manpower for four aircraft from the 939th Air Refueling Wing is realigned with the aircraft to Tinker Air Force Base. The 939th Air Refueling Wing's remaining manpower, to include expeditionary combat support, is realigned to Vandenberg Air Force Base, CA." and inserted in its place, "Realign the 939th Air Refueling Wing (AFR). Distribute the KC-135R/T aircraft assigned to the 939th Air Refueling Wing (AFR) to meet the Primary Aircraft Authorizations (PAA) requirements established by the Base Closure and Realignment recommendations of the Secretary of Defense, as amended by the Defense Base Closure and Realignment Commission. Establish the 507th Air Refueling Wing (AFR), Tinker Air Force Base, OK as a twelve Primary Aircraft Authorizations (PAA) KC-135R/T wing. Operations and maintenance manpower for four PAA aircraft from the 939th Air Refueling Wing will realign to Holloman AFB, NM. The 939th Air Refueling Wing's expeditionary combat support (ECS) is realigned to Vandenberg Air Force Base, California."

b. **Realign the 142d Fighter Wing (ANG).** Distribute the 15 F-15 aircraft assigned to the 142d Wing (ANG) to meet the Primary Aircraft Authorizations (PAA) requirements established by the Base Closure and Realignment recommendations of the Secretary of Defense, as amended by the Defense Base Closure and Realignment Commission.

- Establish 18 PAA F-15 aircraft at the 142d Fighter Wing (ANG), Portland International Airport Air Guard Station, OR.
- Establish 18 PAA F-15 aircraft at the 159th Fighter Wing (ANG), New Orleans ARS, LA.

The 142d Fighter Wing's Expeditionary Combat Support elements, along with the 244th and 272d Combat Communications Squadrons (ANG), and the 304th Rescue Squadron (AFR),[147] will remain at Portland and Portland will continue to support a Homeland Defense alert commitment. The 214th Engineering Installation Squadron (ANG), a geographically separated unit at Jackson Barracks, LA, is relocated onto available facilities at New Orleans.[148]

109. (Deleted)[149]

110. Nashville International Airport Air Guard Station, TN (AF 44)

a. **Realign Nashville International Airport (IAP) Air Guard Station (AGS), TN**. Distribute the 8 C-130 aircraft assigned to the 118th Airlift Wing (ANG) to meet the Primary Assigned Aircraft (PAA) requirements established by the Base Closure and Realignment recommendations of the Secretary of Defense, as amended by the Base Closure and Realignment Commission.

- Establish 8 PAA C-130 aircraft at the 182d Airlift Wing (ANG), Greater Peoria Airport, AGS, Illinois.
- Establish 8 PAA C-130 aircraft at the 123d Airlift Wing (ANG), Louisville International Airport Air Guard Station, Kentucky.
- Establish a contiguous enclave for the 118th Airlift Wing (ANG) sufficient to support operations of those units, including flight operations, and compatible with joint use of the Nashville International Airport as a civilian airport.

If the State of Tennessee decides to change the organization, composition and location of the 118th Wing (ANG) to integrate the unit into the Future Total Force all personnel allotted to the 118th Wing (ANG) will remain in place and assume a mission relevant to the security interests of the State of Tennessee and consistent with the integration of the unit into the Future Total Force, including but not limited to air mobility, C4ISR, engineering, flight training or

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[147] As a technical correction, the Commission inserted the language "and the 304th Rescue Squadron (AFR)" and deleted the language "The 304th Rescue Squadron (AFR) at Portland is realigned to McChord Air Force Base, WA, with no aircraft involved." to correct an inconsistency and conform the recommendation to the commissioners' intent.

[148] By Motion 108-4A (F-15), the Commission struck the language "by distributing the wing's F-15 aircraft to the 177th Fighter Wing (ANG), Atlantic City, NJ (six aircraft) and the 159th Fighter Wing (ANG), New Orleans ARS, LA (nine aircraft)." and inserted in its place ". Distribute the 15 F-15 aircraft assigned to the 142d Wing (ANG) to meet the Primary Aircraft Authorizations (PAA) requirements established by the Base Closure and Realignment recommendations of the Secretary of Defense, as amended by the Defense Base Closure and Realignment Commission.

- Establish 18 PAA F-15 aircraft at the 142d Fighter Wing (ANG), Portland International Airport Air Guard Station, OR.
- Establish 18 PAA F-15 aircraft at the 159th Fighter Wing (ANG), New Orleans ARS, LA."

[149] By Motion 109-2, the Commission struck recommendation 109, which read "Ellsworth Air Force Base, SD and Dyess Air Force Base, TX (AF 43). **Close Ellsworth Air Force Base, SD**. The 24 B-1 aircraft assigned to the 28th Bomb Wing will be distributed to the 7th Bomb Wing, Dyess Air Force Base, TX. **Realign Dyess Air Force Base, TX**. The C-130 aircraft assigned to the 317th Airlift Group will be distributed to the active duty 314th Airlift Wing (22 aircraft) and Air National Guard 189th Airlift Wing (two aircraft), Little Rock Air Force Base, AR; the 176th Wing (ANG), Elmendorf Air Force Base, AK (four aircraft); and the 302d Airlift Wing (AFR), Peterson Air Force Base, CO (four aircraft). Peterson Air Force Base will have an active duty/Air Force Reserve association in the C-130 mission. Elmendorf Air Force Base will have an active duty/Air National Guard association in the C-130 mission."

unmanned aerial vehicles. Where appropriate, unit personnel will be retrained in skills relevant to the emerging mission.

This recommendation does not effect a change to the authorized end-strength of the Tennessee Air National Guard. The distribution of aircraft currently assigned to the 118th Wing (ANG) is based upon a resource-constrained determination by the Department of Defense that the aircraft concerned will better support national security requirements in other locations and is not conditioned upon the agreement of the state.[150]

111. Ellington Air Guard Station, TX (AF 45)

a. Realign Ellington Field Air Guard Station, TX. Distribute the 15 F-16 aircraft assigned to the 147th Fighter Wing (ANG) to meet the Primary Aircraft Authorizations (PAA) requirements established by the Base Closure and Realignment recommendations of the Secretary of Defense, as amended by the Defense Base Closure and Realignment Commission.

Establish a contiguous enclave for the 147th Fighter Wing (ANG) sufficient to support operations of that unit, including flight operations, and compatible with joint use of Ellington Field as a civilian airport.

If the State of Texas decides to change the organization, composition and location of the 147th Fighter Wing (ANG) to integrate the unit into the Future Total Force, all personnel allotted to the 147th Fighter Wing (ANG), including the unit's Expeditionary Combat Support (ECS) elements, will remain in place and assume a mission relevant to the security interests of the State of Texas and consistent with the integration of the unit into the Future Total Force, including but not limited to air mobility, C4ISR, Information Operations, engineering, flight training or unmanned aerial vehicles. Where appropriate, unit personnel will be retrained in skills relevant to the emerging mission.

This recommendation does not effect a change to the authorized end-strength of the Texas Air National Guard. The distribution of aircraft currently assigned to the 147th Fighter Wing (ANG) is based upon a resource-constrained determination by the Department of Defense that the aircraft concerned will better support national security requirements in other locations and is not conditioned upon the agreement of the state.[151] Ellington retains the

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[150] By Motion 110-4A, the Commission struck the entire text of the recommendation, which read "This recommendation distributes the C-130H aircraft of the 118th Airlift Wing (ANG) to the 182d Airlift Wing (ANG), Greater Peoria Airport AGS, IL (four aircraft), and the 123d Airlift Wing (ANG), Louisville IAP AGS, KY (four aircraft). Flying related ECS (aerial port and fire fighters) moves to Memphis IAP AGS. The Aeromedical Squadron from Nashville moves to Naval Air Station Joint Reserve Base Fort Worth. Other ECS remains in place at Nashville.", and inserted in its place the language "Distribute the 8 C-130 aircraft assigned to the 118th Airlift Wing (ANG) to meet the Primary Assigned Aircraft (PAA) requirements established by the Base Closure and Realignment recommendations of the Secretary of Defense, as amended by the Base Closure and Realignment Commission.

- Establish 8 PAA C-130 aircraft at the 182d Airlift Wing (ANG), Greater Peoria Airport, AGS, Illinois.
- Establish 8 PAA C-130 aircraft at the 123d Airlift Wing (ANG), Louisville International Airport Air Guard Station, Kentucky."

Establish a contiguous enclave for the 118th Airlift Wing (ANG) sufficient to support operations of those units, including flight operations, and compatible with joint use of the Nashville International Airport as a civilian airport.

If the State of Tennessee decides to change the organization, composition and location of the 118th Wing (ANG) to integrate the unit into the Future Total Force all personnel allotted to the 118th Wing (ANG) will remain in place and assume a mission relevant to the security interests of the State of Tennessee and consistent with the integration of the unit into the Future Total Force, including but not limited to air mobility, C4ISR, engineering, flight training or unmanned aerial vehicles. Where appropriate, unit personnel will be retrained in skills relevant to the emerging mission.

This recommendation does not effect a change to the authorized end-strength of the Tennessee Air National Guard. The distribution of aircraft currently assigned to the 118th Wing (ANG) is based upon a resource-constrained determination by the Department of Defense that the aircraft concerned will better support national security requirements in other locations and is not conditioned upon the agreement of the state."

[151] By Motion 111-4A, the Commission struck the language "The 147th Fighter Wing's F-16s (15 aircraft) will retire. The wing's expeditionary combat support (ECS) elements will remain in place." and inserted in its place "Distribute the 15 F-16 aircraft assigned to the 147th Fighter Wing (ANG) to meet the Primary Aircraft Authorizations (PAA) requirements established by the Base Closure and Realignment recommendations of the Secretary of Defense, as amended by the Defense Base Closure and Realignment Commission.

Establish a contiguous enclave for the 147th Fighter Wing (ANG) sufficient to support operations of that unit, including flight operations, and compatible with joint use of Ellington Field as a civilian airport.

capability to support the Homeland Defense mission. The 272d Engineering Installation Squadron, an ANG geographically separated unit, moves into available space on Ellington.

112. Lackland Air Force Base, TX (AF 46)[152]

a. **Realign Lackland Air Force Base, TX**. Relocate the Standard Air Munitions Package (STAMP)/Standard Tank, Rack, Adaptor, and Pylon Packages (STRAPP) function from Lackland Air Force Base, Medina Annex to McConnell Air Force Base, KS, and transfer the mission to the Air National Guard.

113. Hill Air Force Base, UT, Edwards Air Force Base, CA, Mountain Home Air Force Base, ID, Luke Air Force Base, AZ, and Nellis Air Force Base, NV (AF 47)

a. **Realign Hill Air Force Base, UT**. Distribute the 15 F-16 aircraft assigned to the 419th Fighter Wing (ANG) to meet the Primary Aircraft Authorizations (PAA) requirements established by the Base Closure and Realignment recommendations of the Secretary of Defense, as amended by the Defense Base Closure and Realignment Commission;

- Establish 24 PAA F-16 aircraft at the 482d Fighter Wing, Homestead Air Reserve Base, FL.
- Establish 24 PAA F-16 aircraft at the 301st Fighter Wing, Naval Air Station Joint Reserve Base Fort Worth, TX.
- The AFMC F-16s will remain in place at Hill AFB.

b. **Realign Edwards Air Force Base, CA; Mountain Home Air Force Base, ID; and Luke Air Force Base, AZ**, by relocating base-level LANTIRN intermediate maintenance to Hill, establishing a Centralized Intermediate Repair Facility (CIRF) for Low Altitude Navigation and Targeting Infrared for Night (LANTIRN) pods at Hill AFB.

c. **Realign Naval Air Station Joint Reserve Base Fort Worth, TX, and Nellis Air Force Base, NV**, by relocating base-level F-110 engine intermediate maintenance to Hill, establishing a CIRF for F-110 engines at Hill.[153]

If the State of Texas decides to change the organization, composition and location of the 147th Fighter Wing (ANG) to integrate the unit into the Future Total Force, all personnel allotted to the 147th Fighter Wing (ANG), including the unit's Expeditionary Combat Support (ECS) elements, will remain in place and assume a mission relevant to the security interests of the State of Texas and consistent with the integration of the unit into the Future Total Force, including but not limited to air mobility, C4ISR, Information Operations, engineering, flight training or unmanned aerial vehicles. Where appropriate, unit personnel will be retrained in skills relevant to the emerging mission.

This recommendation does not effect a change to the authorized end-strength of the Texas Air National Guard. The distribution of aircraft currently assigned to the 147th Fighter Wing (ANG) is based upon a resource-constrained determination by the Department of Defense that the aircraft concerned will better support national security requirements in other locations and is not conditioned upon the agreement of the state."

[152] By Motion 112-1, the Commission found the recommendation of the Secretary of Defense consistent with the Final Selection Criteria and Force Structure Plan.

[153] By Motion 113-4A, the Commission deleted the entire text of the recommendation, which read "**Realign Hill Air Force Base, UT**. Distribute the 419th Fighter Wing F-16s to the 482d Fighter Wing, Homestead Air Reserve Base, FL (six aircraft) and the 301st Fighter Wing, Naval Air Station Joint Reserve Base Fort Worth, TX (nine aircraft). The AFMC F-16s at Hill will remain in place. Realign Edwards Air Force Base, CA; Mountain Home Air Force Base, ID; and Luke Air Force Base, AZ, by relocating base-level LANTIRN intermediate maintenance to Hill, establishing a Centralized Intermediate Repair Facility (CIRF) for Low Altitude Navigation and Targeting Infrared for Night (LANTIRN) pods at Hill. Realign Naval Air Station Joint Reserve Base Fort Worth, TX, and Nellis Air Force Base, NV, by relocating base-level F110 engine intermediate maintenance to Hill, establishing a CIRF for F110 engines at Hill", and inserted in its place the language "**Realign Hill Air Force Base, UT**. Distribute the 15 F-16 aircraft assigned to the 419th Fighter Wing (ANG) to meet the Primary Aircraft Authorizations (PAA) requirements established by the Base Closure and Realignment recommendations of the Secretary of Defense, as amended by the Defense Base Closure and Realignment Commission;

- Establish 24 PAA F-16 aircraft at the 482d Fighter Wing, Homestead Air Reserve Base, FL.
- Establish 24 PAA F-16 aircraft at the 301st Fighter Wing, Naval Air Station Joint Reserve Base Fort Worth, TX.
- The AFMC F-16s will remain in place at Hill Air Force Base.

114. Langley Air Force Base, VA (AF 49)[154]

a. **Realign Langley Air Force Base, VA**. Realign base-level F-15 avionics intermediate maintenance from Langley Air Force Base to Tyndall Air Force Base, FL, by establishing a Centralized Intermediate Repair Facility (CIRF) at Tyndall Air Force Base, FL, for F-15 avionics.

115. Richmond Air Guard Station, VA, and Des Moines International Airport Air Guard Station, IA (AF 50)

a. **Realign Richmond International Airport Air Guard Station, VA**. Distribute the 15 F-16 aircraft assigned to the 192d Fighter Wing (ANG) to meet the Primary Aircraft Authorizations (PAA) requirements established by the Base Closure and Realignment recommendations of the Secretary of Defense, as amended by the Defense Base Closure and Realignment Commission.

- Establish 24 F-16 Primary Aircraft Authorized (PAA) aircraft 482d Fighter Wing at Homestead Air Reserve Base, Florida.

Richmond International Airport Air Guard Station real property accountability will transfer to the Department of the Army. The 192d Fighter Wing's manpower will associate with the 1st Fighter Wing. Where appropriate, unit personnel will be retrained in skills relevant to the emerging mission.

This recommendation does not effect a change to the authorized end-strength of the Virginia Air National Guard. The distribution of aircraft currently assigned to the 192d Fighter Wing (ANG) is based upon a resource-constrained determination by the Department of Defense that the aircraft concerned will better support national security requirements in other locations and is not conditioned upon the agreement of the commonwealth.

b. **Realign Des Moines International Airport Air Guard Station, IA**. Distribute the 15 F-16 aircraft assigned to the 132d Fighter Wing (ANG) to meet the Primary Aircraft Authorizations (PAA) requirements established by the Base Closure and Realignment recommendations of the Secretary of Defense, as amended by the Defense Base Closure and Realignment Commission.

- Establish 18 F-16 PAA at the[155] 132d Fighter Wing, Des Moines International Airport Air Guard Station, Iowa.
- Establish 18 F-16 PAA at the[156] 180th Fighter Wing, Toledo Express Airport Air Guard Station, Ohio.
- Establish 21 F-16 PAA at the[157] 138th Fighter Wing, Tulsa International Airport Air Guard Station, Oklahoma.[158]

Realign Edwards Air Force Base, CA; Mountain Home Air Force Base, ID; and Luke Air Force Base, AZ, by relocating base-level LANTIRN intermediate maintenance to Hill, establishing a Centralized Intermediate Repair Facility (CIRF) for Low Altitude Navigation and Targeting Infrared for Night (LANTIRN) pods at Hill Air Force Base

Realign Naval Air Station Joint Reserve Base Fort Worth, TX, and Nellis Air Force Base, NV, by relocating base-level F-110 engine intermediate maintenance to Hill, establishing a CIRF for F-110 engines at Hill."

[154] By Motion 114-1, the Commission found the recommendation of the Secretary of Defense consistent with the Final Selection Criteria and Force Structure Plan.

[155] As a technical correction, the Commission inserted the language "at the" to clarify the recommendation.

[156] As a technical correction, the Commission inserted the language "at the" to clarify the recommendation.

[157] As a technical correction, the Commission inserted the language "at the" to clarify the recommendation.

[158] By Motion 115-4A, the Commission struck the entire text of the recommendation, which read "**Realign Richmond International Airport Air Guard Station, VA**. Distribute the 192d Fighter Wing's F-16s to the 132d Fighter Wing, Des Moines International Airport Air Guard Station, IA (six aircraft); 482nd Fighter Wing Homestead Air Reserve Base, FL (three aircraft) and to backup inventory (six aircraft). Richmond International Airport Air Guard Station real property accountability will transfer to the Department of the Army. The 192d Fighter Wing's manpower will associate with the 1st Fighter Wing. **Realign Des Moines International Airport Air Guard Station, IA**. The F-16 aircraft currently assigned to the 132d Fighter Wing at Des Moines are redistributed to the 180th Fighter Wing, Toledo Express Airport Air Guard Station, OH (nine aircraft) and 138th Fighter Wing, Tulsa International Airport Air Guard Station, OK (six aircraft).", and inserted in its place "**Realign Richmond International Airport Air Guard Station, VA**. Distribute the 15 F-16 aircraft assigned to the 192d Fighter Wing (ANG) to meet the Primary Aircraft Authorizations (PAA) requirements established by the Base Closure and Realignment recommendations of the Secretary of Defense, as amended by the Defense Base Closure and Realignment Commission.

116. Fairchild Air Force Base, WA (AF 51)

a. Realign Fairchild Air Force Base, WA. The 141st Air Refueling Wing (ANG) will associate with the 92d Air Refueling Wing at Fairchild Air Force Base, and the 141st Air Refueling Wing's eight KC-135R aircraft are distributed to the 185th Air Refueling Wing (ANG), Sioux Gateway Airport Air Guard Station, IA. The 256th Combat Communications Squadron and 242d Combat Communications Squadron, which are ANG geographically separated units at Four Lakes and Spokane, are relocated into available facilities at Fairchild Air Force Base.

117. General Mitchell Air Reserve Station, WI (AF 52)

a. Close General Mitchell Air Reserve Station (ARS). Distribute the 440th Airlift Wing's C-130H aircraft to meet the Primary Aircraft Authorizations (PAA) requirements established by the Base Closure and Realignment recommendations of the Secretary of Defense, as amended by the Base Closure and Realignment Commission. Establish the following C-130H PAA:

- The 94th Airlift Wing (AFR), Dobbins Air Reserve Base (ARB), GA (8 PAA C-130H)
- The Air Force Reserve/Active Duty unit (designation to be determined) at Pope Army Airfield, NC (16 PAA C-130H);

b. Realign the 440th Airlift Wing's operations, maintenance and Expeditionary Combat Support (ECS) manpower to Pope Army Airfield, NC.[159] Air National Guard units at Mitchell are unaffected by this recommendation.

118. Air Force Logistics Support Centers (AF 53)[160]

a. Realign Altus Air Force Base, OK; Hickam Air Force Base, HI; Hurlburt Field, FL; Langley Air Force Base, VA; Little Rock Air Force Base, AR; Luke Air Force Base, AZ; and Scott Air Force Base, IL. Establish Air Force Logistics Support

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- Establish 24 F-16 Primary Aircraft Authorized (PAA) aircraft 482d Fighter Wing at Homestead Air Reserve Base, Florida.

Richmond International Airport Air Guard Station real property accountability will transfer to the Department of the Army. The 192d Fighter Wing's manpower will associate with the 1st Fighter Wing. Where appropriate, unit personnel will be retrained in skills relevant to the emerging mission.

This recommendation does not effect a change to the authorized end-strength of the Virginia Air National Guard. The distribution of aircraft currently assigned to the 192d Fighter Wing (ANG) is based upon a resource-constrained determination by the Department of Defense that the aircraft concerned will better support national security requirements in other locations and is not conditioned upon the agreement of the commonwealth.

Realign Des Moines International Airport Air Guard Station, IA. Distribute the 15 F-16 aircraft assigned to the 132d Fighter Wing (ANG) to meet the Primary Aircraft Authorizations (PAA) requirements established by the Base Closure and Realignment recommendations of the Secretary of Defense, as amended by the Defense Base Closure and Realignment Commission.

- Establish 18 F-16 PAA 132d Fighter Wing, Des Moines International Airport Air Guard Station, Iowa.
- Establish 18 F-16 PAA 180th Fighter Wing, Toledo Express Airport Air Guard Station, Ohio.
- Establish 21 F-16 PAA 138th Fighter Wing, Tulsa International Airport Air Guard Station, Oklahoma."

[159] By Motion 117-4A, the Commission struck the language "Distribute the eight C-130H aircraft of the 440th Airlift Wing to the 94th Airlift Wing (AFR), Dobbins Air Reserve Base (ARB), GA (four aircraft), and the 314th Airlift Wing, Little Rock Air Force Base, AR (four aircraft). Realign the 440th Airlift Wing's operations, maintenance and Expeditionary Combat Support (ECS) manpower to Fort Bragg, NC." and inserted in its place the language, "Distribute the 440th Airlift Wing's C-130H aircraft to meet the Primary Aircraft Authorizations (PAA) requirements established by the Base Closure and Realignment recommendations of the Secretary of Defense, as amended by the Base Closure and Realignment Commission. Establish the following C-130H PAA:

- The 94th Airlift Wing (AFR), Dobbins Air Reserve Base (ARB), GA (8 PAA C-130H)
- The Air Force Reserve/Active Duty unit (designation to be determined) at Pope Army Airfield, NC (16 PAA C-130H);

Realign the 440th Airlift Wing's operations, maintenance and Expeditionary Combat Support (ECS) manpower to Pope Army Airfield, NC."

[160] By Motion 118-1, the Commission found the recommendation of the Secretary of Defense consistent with the Final Selection Criteria and Force Structure Plan.

Centers (LSCs) at Langley Air Force Base and Scott Air Force Base by combining five major command (MAJCOM) Regional Supply Squadrons (RSS) into two LSCs.

b. Combat Air Forces (CAF): Establish a CAF LSC at Langley Air Force Base by realigning RSS positions from Hickam Air Force Base and Sembach, Germany (non-BRAC programmatic) as well as base-level Logistics Readiness Squadron (LRS) positions from Luke Air Force Base.

c. Mobility Air Forces (MAF): Establish a MAF LSC at Scott Air Force Base by realigning RSS positions from Hurlburt Field and Sembach (non-BRAC programmatic) and LRS positions from Little Rock Air Force Base and Altus Air Force Base.

119. F100 Engine Centralized Intermediate Repair Facilities (AF 55)[161]

a. Realign Langley Air Force Base, VA; Tyndall Air Force Base, FL; and Jacksonville International Airport Air Guard Station, FL. Establish a Centralized Intermediate Repair Facility (CIRF) for F100 engines at Seymour Johnson Air Force Base, NC by realigning base-level F100 engine intermediate maintenance from Langley Air Force Base. Establish a CIRF for F100 engines at New Orleans Air Reserve Station, LA (Air National Guard unit) by realigning base-level F100 engine intermediate maintenance from Tyndall Air Force Base and Jacksonville Air Guard Station.

[161] By Motion 119-1, the Commission found the recommendation of the Secretary of Defense consistent with the Final Selection Criteria and Force Structure Plan.

CHAPTER IV. EDUCATION AND TRAINING JOINT CROSS SERVICE GROUP RECOMMENDATIONS

120. (DELETED)[162]

121. COMBAT SERVICE SUPPORT CENTER (E&T 6)[163]

a. **Realign Fort Eustis, VA**, by relocating the Transportation Center and School to Fort Lee, VA.

b. **Realign Aberdeen Proving Ground, MD** by relocating the Ordnance Center and School to Fort Lee, VA.

c. **Realign Redstone Arsenal, AL**, by relocating the Missile and Munitions Center to Fort Lee, VA. Consolidate the Transportation Center and School and the Ordnance Center and School with the Quartermaster Center & School, the Army Logistic Management College, and Combined Arms Support Command, to establish a Combat Service Support Center at Fort Lee, VA.

122. JOINT CENTER FOR CONSOLIDATED TRANSPORTATION MANAGEMENT TRAINING (E&T 7)[164]

a. **Realign Lackland Air Force Base, TX**, by relocating the Transportation Management training to Fort Lee, VA.

123. JOINT CENTER OF EXCELLENCE FOR CULINARY TRAINING (E&T 8)[165]

a. **Realign Lackland Air Force Base, TX**, by relocating Culinary Training to Fort Lee, VA, establishing it as a Joint Center of Excellence for Culinary Training.

124. JOINT CENTER OF EXCELLENCE FOR RELIGIOUS TRAINING & EDUCATION (E&T 9)[166]

a. **Realign Maxwell Air Force Base, AL; Naval Air Station Meridian, MS; and Naval Station Newport, RI**, by relocating religious training and education to Fort Jackson, SC, establishing a Joint Center of Excellence for religious training and education.

125. JOINT STRIKE FIGHTER INITIAL JOINT TRAINING SITE (E&T 10)[167]

a. **Realign Luke Air Force Base, AZ**, by relocating to Eglin Air Force Base, FL, a sufficient number of instructor pilots and operations support personnel to stand up the Air Force's portion of the Joint Strike Fighter (JSF) Initial Joint Training Site, hereby established at Eglin Air Force Base, FL.

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[162] By Motion 120-2, the Commission struck Recommendation 120, which read "***Aviation Logistics School (E&T 5)***. **Realign Fort Eustis** by relocating the Aviation Logistics School and consolidating it with the Aviation Center and School at Fort Rucker."

[163] By Motion G-121-1, the Commission found the recommendation of the Secretary of Defense consistent with the Final Selection Criteria and Force Structure Plan.

[164] By Motion 122-1, the Commission found the recommendation of the Secretary of Defense consistent with the Final Selection Criteria and Force Structure Plan.

[165] By Motion G-121-1, the Commission found the recommendation of the Secretary of Defense consistent with the Final Selection Criteria and Force Structure Plan.

[166] By Motion 124-1, the Commission found the recommendation of the Secretary of Defense consistent with the Final Selection Criteria and Force Structure Plan.

[167] By Motion 125-1, the Commission found the recommendation of the Secretary of Defense consistent with the Final Selection Criteria and Force Structure Plan.

b. **Realign Marine Corps Air Station Miramar, CA**, by relocating to Eglin Air Force Base, FL, a sufficient number of instructor pilots and operations support personnel to stand up the Marine Corps' portion of the JSF Initial Joint Training Site, hereby established at Eglin Air Force Base, FL.

c. **Realign Naval Air Station Oceana, VA**, by relocating to Eglin Air Force Base, FL, a sufficient number of instructor pilots, operations, and maintenance support personnel to stand up the Navy's portion of the JSF Initial Joint Training Site, hereby established at Eglin Air Force Base, FL.

d. **Realign Sheppard Air Force Base, TX**, by relocating to Eglin Air Force Base, FL, a sufficient number of front-line and instructor-qualified maintenance technicians and logistics support personnel to stand up the Air Force's portion of the JSF Initial Joint Training Site, hereby established at Eglin Air Force Base, FL.

e. **Realign Naval Air Station Pensacola, FL**, by relocating to Eglin Air Force Base, FL, a sufficient number of front-line and instructor-qualified maintenance technicians and logistics support personnel to stand up the Department of the Navy's portion of the JSF Initial Joint Training Site hereby established at Eglin Air Force Base, FL.

126. Net Fires Center (E&T 12)[168]

a. **Realign Fort Bliss, TX**, by relocating the Air Defense Artillery (ADA) Center & School to Fort Sill, OK. Consolidate the Air Defense Artillery Center & School with the Field Artillery Center & School to establish a Net Fires Center.

127. Prime Power to Fort Leonard Wood, MO (E&T 13)[169]

a. **Realign Fort Belvoir, VA**, by relocating Army Prime Power School training to Fort Leonard Wood, MO.

128. Undergraduate Pilot and Navigator Training (E&T 14)[170]

a. **Realign Moody Air Force Base, GA**, as follows: relocate the Primary Phase of Fixed-wing Pilot Training to Columbus Air Force Base, MS, Laughlin Air Force Base, TX, and Vance Air Force Base, OK; relocate Introduction to Fighter Fundamentals Training for Pilots to Columbus Air Force Base, MS, Laughlin Air Force Base, TX, Randolph Air Force Base, TX, Sheppard Air Force Base, TX, and Vance Air Force Base, OK; relocate Introduction to Fighter Fundamentals Training for Weapons Systems Officers to Columbus Air Force Base, MS, Laughlin Air Force Base, TX, Sheppard Air Force Base, TX, and Vance Air Force Base, OK; and relocate Introduction to Fighter Fundaments Training for Instructor Pilots to Randolph Air Force Base, TX.

b. **Realign Randolph Air Force Base, TX**, by relocating Undergraduate Navigator Training to Naval Air Station, Pensacola, FL.

[168] By Motion G-121-1, the Commission found the recommendation of the Secretary of Defense consistent with the Final Selection Criteria and Force Structure Plan.

[169] By Motion G-121-1, the Commission found the recommendation of the Secretary of Defense consistent with the Final Selection Criteria and Force Structure Plan.

[170] By Motion 128-1, the Commission found the recommendation of the Secretary of Defense consistent with the Final Selection Criteria and Force Structure Plan.

CHAPTER V. HEADQUARTERS AND SUPPORT ACTIVITIES JOINT CROSS SERVICE GROUP RECOMMENDATIONS

129. CO-LOCATE MISCELLANEOUS AIR FORCE LEASED LOCATIONS AND NATIONAL GUARD HEADQUARTERS LEASED LOCATIONS (H&SA 3)[171]

a. **Close 1501 Wilson Blvd, a leased installation in Arlington, VA**. Relocate the Air Force-Judge Advocate General to Andrews Air Force Base, MD.

b. **Close 1560 Wilson Blvd, a leased installation in Arlington, VA**. Relocate the Secretary of the Air Force-Acquisition to Andrews Air Force Base, MD.

c. **Close Arlington Plaza, a leased installation in Arlington, VA**. Relocate the Secretary of the Air Force-Auditor General to Andrews Air Force Base, MD.

d. **Realign 1401 Wilson Blvd, the Nash Street Building, and 1919 Eads Street, leased installations in Arlington, VA**, by relocating Air Force-Operations to Andrews Air Force Base, MD.

Realign 1815 N. Fort Myer Drive, a leased installation in Arlington, VA, by relocating Air Force-Operations, the Secretary of the Air Force-Administrative Assistant, and the Secretary of the Air Force-Auditor General to Andrews Air Force Base, MD.

Realign Ballston Metro Center, a leased installation in Arlington, VA, by relocating the Secretary of the Air Force-Public Affairs and the Secretary of the Air Force-Small Business to Andrews Air Force Base, MD.

g. **Realign Crystal Gateway 1, a leased installation in Arlington, VA**, by relocating Air Force- Personnel, Air Force-Installation and Logistics, Air Force-Operations, and Air Force-Personnel Operations to Andrews Air Force Base, MD.

h. **Realign Crystal Gateway 2 and Jefferson Plaza 2, leased installations in Arlington, VA**, by relocating Air Force-Installation and Logistics to Andrews Air Force Base, MD.

i. **Realign Crystal Gateway North, a leased installation in Arlington, VA**, by relocating Air Force-Installation and Logistics and the Secretary of the Air Force-Financial Management to Andrews Air Force Base, MD.

j. **Realign Crystal Park 5 and Crystal Plaza 6, leased installations in Arlington, VA**, by relocating the Secretary of the Air Force-Administrative Assistant to Andrews Air Force Base, MD.

k. **Realign Crystal Plaza 5, a leased installation in Arlington, VA**, by relocating the Air Force-Chief Information Officer and Air Force-Operations to Andrews Air Force Base, MD.

l. **Realign Crystal Square 2, a leased installation in Arlington, VA**, by relocating Air Force- Personnel and Air Force-Personnel Operations to Andrews Air Force Base, MD.

m. **Realign the Webb Building, a leased installation in Arlington, VA**, by relocating Air Force- Personnel and the Secretary of the Air Force/General Counsel to Andrews Air Force Base, MD.

n. **Realign Jefferson Plaza-1, Arlington, VA**, by relocating the National Guard Bureau Headquarters, the Air National Guard Headquarters, and elements of the Army National Guard Headquarters to the Army National Guard Readiness Center, Arlington, VA, and Andrews Air Force Base, MD.

130. CO-LOCATE DEFENSE/MILITARY DEPARTMENT ADJUDICATION ACTIVITIES (H&SA 5)

a. **Close 21820 Burbank Boulevard, a leased installation in Woodland Hills, CA**. Relocate all components of the Defense Office of Hearings and Appeals Western Hearing Office to Fort Meade, MD.

[171] By Motion 129-1, the Commission found the recommendation of the Secretary of Defense consistent with the Final Selection Criteria and Force Structure Plan.

b. **Realign**[172] **800 Elkridge Landing Road, a leased installation in Linthicum, MD**. Relocate all components of the National Security Agency Central Adjudication Facility to Fort Meade, MD.

c. **Realign 2780 Airport Drive, a leased installation in Columbus, OH**, by relocating all components of the Defense Industrial Security Clearance Office and the Defense Office of Hearings and Appeals Personal Security Division to Fort Meade, MD.

d. **Realign 1777 N. Kent Street, a leased installation in Arlington, VA**, by relocating all components of the Washington Headquarters Service Central Adjudication Facility to Fort Meade, MD.

e. **Realign 875 N. Randolph Street, a leased installation in Arlington, VA**, by relocating all components of the Defense Office of Hearings and Appeals Headquarters to Fort Meade, MD.

f. **Realign 10050 North 25th Avenue, a leased installation in Phoenix, AZ**, by relocating all components of the Defense Office of Hearings and Appeals Arizona office to Fort Meade, MD.

g. **Realign the Washington Navy Yard, DC**, by relocating all components of the Navy Central Adjudication Facility Fort Meade, MD.

h. **Realign Bolling Air Force Base, DC**, by relocating all components of the Air Force Central Adjudication Facility and the Defense Intelligence Agency Central Adjudication Facility Fort Meade, MD.

i. **Realign the Pentagon, Washington, DC**, by relocating all components of the Joint Staff Central Adjudication Facility to Fort Meade, MD.

j. **Realign the U.S. Army Soldiers Systems Center Garrison, Natick, MA**, by relocating all components of the Defense Office of Hearings and Appeals Boston Hearing office to Fort Meade, MD.

131. Co-locate Military Department Investigation Agencies with DoD Counterintelligence and Security Agency (H&SA 8)

a. **Close 1919 South Eads Street, and 1801 South Bell Street, leased installations in Arlington, VA;** 1340 Braddock Place, a leased installation in Alexandria, VA; and 938 Elkridge Landing, a leased installation in Linthicum, MD. Relocate all components of the Counterintelligence Field Activity (CIFA) and Defense Security Service (DSS) to Marine Corps Base Quantico, VA.

b. **Realign Crystal Square 2, Crystal Square 4, and 251 18th Street South, leased installations in Arlington, VA;** and 6845 and 6856 Deerpath Road, leased installations in Elkridge, MD; 1 World Trade Center, a leased installation in Long Beach, California; 2300 Lake Park Drive, a leased installation in Smyrna, GA; and 2780 Airport Drive, a leased installation in Columbus, OH, by relocating all components of CIFA and DSS to Marine Corps Base Quantico, VA.

c. **Realign 121 Tejon, a leased installation in Colorado Springs, CO,** by relocating all components of CIFA to Peterson Air Force Base, CO.

d. **Disestablish Counterintelligence Field Activity and Defense Security Service,** and consolidate their components into the Department of Defense Counterintelligence and Security Agency, if that agency is established by law or directive.[173]

e. **Realign Washington Navy Yard, Washington, DC,** by relocating the Naval Criminal Investigation Service (NCIS) to Marine Corp Base Quantico, VA.

f. **Realign Andrews Air Force Base, MD** by relocating the Air Force Office of Special Investigations (AFOSI) to Marine Corps Base Quantico, VA.

g. **Realign Fort Belvoir, VA**, by relocating the Army Criminal Investigation Command (CID) to Marine Corp Base Quantico, VA.

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[172] By Motion 130-4A, the Commission struck the word "Close" in paragraph "b" and replaced it with the word "Realign".

[173] By Motion 131-4A, the Commission struck the language "**Disestablish CIFA and DSS**, and consolidate their components into the newly created Department of Defense Counterintelligence and Security Agency." and inserted in its place "**Disestablish Counterintelligence Field Activity and Defense Security Service**, and consolidate their components into the Department of Defense Counterintelligence and Security Agency, if that agency is established by law or directive."

132. Co-locate Miscellaneous Army Leased Locations (H&SA 10)[174]

a. **Realign Ballston Metro Center, a leased installation in Arlington, VA,** by relocating the U.S. Army Legal Agency to Fort Belvoir, VA.

b. **Realign Park Center Office 1, a leased installation in Alexandria, VA,** by relocating the U.S. Army Audit Agency to Fort Belvoir, VA.

c. **Realign Skyline VI, a leased installation in Falls Church, VA**, by relocating the Administrative Assistant to the Secretary of the Army (SAAA) to Fort Belvoir, VA.

d. **Realign the Zachary Taylor Building, a leased installation in Arlington, VA**, by relocating the U.S. Army G6/DISC4, the G8/Force Development, the G1/Army Research Institute, the U.S. Army Network Enterprise Technology Command, and the Administrative Assistant to the Secretary of the Army (SAAA) to Fort Belvoir, VA.

e. **Realign Crystal Square 2, a leased installation in Arlington, VA**, by relocating U.S. Army NISAP, the U.S. Army Environmental Policy Institute, and Senior Executive Public Affairs Training to Fort Belvoir, VA.

f. **Realign Crystal Gateway 2, a leased installation in Arlington, VA**, by relocating the Deputy Under Secretary of the Army - Operations Research to Fort Belvoir, VA.

g. **Realign the Hoffman 1 and 2 Buildings, leased installations in Alexandria, VA**, by relocating U.S. Army G1/Civilian Personnel Office, G1/Personnel Transformation, the Administrative Assistant to the Secretary of the Army(SAAA), and the Communication and Electronics Command to Fort Belvoir, VA.

h. **Realign Rosslyn Metro Center, a leased installation in Arlington, VA**, by relocating the Administrative Assistant to the Secretary of the Army (SAAA) to Fort Belvoir, VA.

i. **Realign Jefferson Plaza 1 and 2, leased installations in Arlington, VA**, by relocating the U.S. Army Office of the Chief Army Reserve, Assistant Secretary of the Army Financial Management and Comptroller/CEAC, the Administrative Assistant to the Secretary of the Army(SAAA), and Chief of Chaplains to Fort Belvoir, VA.

j. **Realign Crystal Gateway North, a leased installation in Arlington, VA**, by relocating the U.S. Army G3/Army Simulation to Fort Belvoir, VA.

k. **Realign Crystal Plaza 5, a leased installation in Arlington, VA**, by relocating the U.S. Army Safety Office and OSAA to the Fort Belvoir, VA.

l. **Realign Crystal Mall 4, a leased installation in Arlington, VA**, by relocating the Assistant Secretary of the Army Manpower and Reserve Affairs/Army Review Boards Agency/Equal Opportunity Office to the Fort Belvoir, VA.

m. **Realign Crystal Gateway 1, a leased installation in Arlington, VA**, by relocating U.S. Army Office of Environmental Technology to Fort Belvoir, VA.

133. Co-locate Miscellaneous OSD, Defense Agency, and Field Activity Leased Locations (H&SA 12)[175]

a. **Close 1010 North Glebe Road, 1515 Wilson Boulevard, 4850 Mark Center Drive, the Crown Ridge Building at 4035 Ridgetop, and 1901 N. Beauregard, leased installations in Northern VA,** by relocating the Office of the Secretary of Defense to Fort Belvoir, VA.

b. **Close North Tower at 2800 Crystal Drive, a leased installation in Arlington, VA,** by relocating the DoD Inspector General to Fort Belvoir, VA.

c. **Close 1600 Wilson Boulevard, a leased installation in Arlington, VA,** by relocating the Defense Human Resources Activity to Fort Belvoir, VA.

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[174] By Motion 132-1, the Commission found the recommendation of the Secretary of Defense consistent with the Final Selection Criteria and Force Structure Plan.

[175] By Motion 133-1, the Commission found the recommendation of the Secretary of Defense consistent with the Final Selection Criteria and Force Structure Plan.

d. **Close 1500 Wilson Boulevard and Presidential Towers, leased installations in Arlington, VA,** by relocating offices accommodating Pentagon Renovation temporary space to Fort Belvoir, VA.

e. **Close Metro Park III and IV (6350 and 6359 Walker Lane), a leased installation in Alexandria, VA,** by relocating the Defense Contract Management Agency Headquarters to Fort Lee, VA.

f. **Realign 400 Army Navy Drive, a leased installation in Arlington, VA**, by relocating the Office of the Secretary of Defense, Washington Headquarters Services, and the DoD Inspector General to Fort Belvoir, VA.

g. **Realign the Webb Building, a leased installation in Arlington, VA**, by relocating the Department of Defense Education Activity and the Defense Human Resources Activity to Fort Belvoir, VA.

h. **Realign Rosslyn Plaza North, a leased installation in Arlington, VA**, by relocating offices accommodating Pentagon Renovation temporary space, Washington Headquarters Services and the Defense Human Resources Activity to Fort Belvoir, VA.

i. **Realign Crystal Gateway North, a leased installation in Arlington, VA**, by relocating the Office of the Secretary of Defense, Washington Headquarters Services, and the DoD Inspector General to Fort Belvoir, VA.

j. **Realign 2001 North Beauregard Street, 621 North Payne Street, Ballston Metro Center, Crystal Square 4, Crystal Square 5, Crystal Plaza 6, 4015 Wilson Boulevard, Skyline 5, and Skyline 6, leased installations in Northern VA,** by relocating the Office of the Secretary of Defense to Fort Belvoir, VA.

k. **Realign Crystal Mall 3, a leased installation in Arlington, VA**, by relocating the Office of the Secretary of Defense and the Defense Finance and Accounting Service at Fort Belvoir, VA.

l. **Realign Hoffman 1, Crystal Gateway 1, Crystal Gateway 2, Crystal Gateway 3, and the James K. Polk Building, leased installations in Northern VA,** by relocating the Office of the Secretary of Defense and Washington Headquarters Services to Fort Belvoir, VA.

m. **Realign the Nash Street Building, a leased installation in Arlington, VA,** by relocating the Defense Human Resources Activity to Fort Belvoir, VA.

n. **Realign Alexandria Tech Center IV, a leased installation in Alexandria, VA**, by relocating the Defense Technology Security Administration to Fort Belvoir, VA.

o. **Realign 1400-1450 South Eads Street, a leased installation in Arlington, VA,** by relocating the DoD Inspector General to Fort Belvoir, VA.

p. **Realign 1401 Wilson Boulevard, a leased installation in Arlington, VA**, by relocating the Office of the Secretary of Defense, Washington Headquarters Services, and Defense Human Resources Activity to Fort Belvoir, VA.

q. **Realign 1555 Wilson Boulevard, a leased installation in Arlington, VA**, by relocating offices of the Office of the Secretary of Defense and Defense Human Resources Activity to Fort Belvoir, VA.

r. **Realign Crystal Mall 2-3-4 and Skyline 4, leased installations in Northern VA,** by relocating Washington Headquarters Services to Fort Belvoir, VA.

134. Co-locate Missile and Space Defense Agencies (H&SA 15)

a. **Close the Suffolk Building, a leased installation in Falls Church, VA**. Relocate all Missile Defense Agency (MDA) functions, except the Ballistic Missile Defense System Sensors Directorate, to Redstone Arsenal, AL.

b. **Realign[176] the Space and Missile Defense Command (SMDC) Building, a leased installation in Huntsville, AL**. Relocate all functions of the Missile Defense Agency to Redstone Arsenal, AL.

c. **Realign Federal Office Building 2, Arlington, VA**, by relocating a Headquarters Command Center for the Missile Defense Agency to Fort Belvoir, VA, and by relocating all other functions of the Missile Defense Agency, except the Command and Control Battle Management and Communications Directorate, to Redstone Arsenal, AL.

[176] By Motion 134-4A, the Commission struck the word "**Close**" and inserted in its place the word "**Realign**".

d. **Realign Crystal Square 2, a leased installation in Arlington, VA**, by relocating all functions of the Missile Defense Agency and the Headquarters component of the USA Space and Missile Defense Command to Redstone Arsenal, AL.

e. **Realign Crystal Mall 4, a leased installation in Arlington, VA**, by relocating the Headquarters component of the USA Space and Missile Defense Command to Redstone Arsenal, AL.

135. (Deleted)[177]

136. Consolidate Army Test and Evaluation Command (ATEC) Headquarters (H&SA 18)[178]

a. **Realign Park Center Four, a leased installation in Alexandria, VA**, by relocating and consolidating Army Test and Evaluation Command (ATEC) with its subcomponents at Aberdeen Proving Ground (APG), MD.

137. Consolidate Civilian Personnel Offices (CPOs) within each Military Department and the Defense Agencies (H&SA 19)

a. **Realign Fort Richardson, AK**, by relocating the Civilian Personnel Operations Center to Fort Huachuca, AZ, and consolidating it with the Civilian Personnel Operations Center at Fort Huachuca, AZ.

b. **(Deleted)**[179]

c. **Realign Human Resource Service Center-Northeast, 111 S. Independence Mall, East, Bourse Building, a leased installation in Philadelphia, PA**, by relocating the Civilian Personnel Office to the Naval Support Activity Philadelphia, PA.

d. **(Deleted)**[180]

e. **Realign Human Resource Service Center-Southwest, 525 B Street, Suite 600, a leased installation in San Diego, CA**, by relocating the Civilian Personnel Office to Naval Air Station North Island or Marine Corps Air Station Miramar, CA.

f. **Realign Human Resource Service Center-Pacific, 178 Main Street, Bldg 499, Honolulu, HI**, by relocating the Civilian Personnel Office to the Human Resource Service Center-Northwest, 3230 NW Randall Way, Silverdale, WA, and Naval Air Station North Island or Marine Corps Air Station Miramar, CA and consolidating with the Human Resource Service Centers at Silverdale, WA and Naval Air Station North Island or Marine Corps Air Station Miramar, CA.

g. **Realign Wright-Patterson Air Force Base, OH**, by relocating the transactional functions of the Civilian Personnel Office[181] to Randolph Air Force Base, TX. Retain sufficient positions and personnel to perform the personnel

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[177] By Motion 135-2, the Commission struck Recommendation 135, which read "Co-locate Navy Education and Training Command and Navy Education and Training Professional Development & Technology Center (H&SA 17). **Realign Naval Air Station Pensacola, FL**, by relocating Navy Education and Training Command to Naval Support Activity Millington, TN. **Realign Saufley Field, FL**, by relocating Navy Education and Training Professional Development & Technology Center to Naval Support Activity Millington, TN."

[178] By Motion 136-1, the Commission found the recommendation of the Secretary of Defense consistent with the Final Selection Criteria and Force Structure Plan.

[179] By Motion 137-4A, the Commission struck paragraph "b", which read "**Realign Rock Island Arsenal, IL**, by relocating the Civilian Personnel Operations Center to Fort Riley, KS, and Aberdeen Proving Ground, MD, and consolidating with the Civilian Personnel Operations Center at Fort Riley, KS, and Aberdeen Proving Ground, MD."

[180] By Motion 137-4A, the Commission struck paragraph "d", which read "**Realign Human Resource Service Center-Southeast, 9110 Leonard Kimble Road, a leased installation at Stennis Space Center, MS**, by relocating the Civilian Personnel Office to the Naval Support Activity Philadelphia, PA, and consolidating it with the relocated Human Resource Service Center-Northeast at the Naval Support Activity, Philadelphia, PA."

[181] By Motion 137-4A, the Commission struck the language "**Realign Wright-Patterson Air Force Base, OH**, by relocating the Civilian Personnel Office", and inserted in its place the language "**Realign Wright-Patterson Air Force Base, OH**, by relocating the transactional functions of the Civilian Personnel Office."

management advisory services, the non-transactional functions, necessary to support the Wright-Patterson Air Force Base, OH civilian workforce.[182]

h. **Realign Robins Air Force Base, GA**, by relocating the transactional functions of the Civilian Personnel Office to Randolph Air Force Base, TX. Retain sufficient positions and personnel to perform the personnel management advisory services, the non-transactional functions, necessary to support the Robins Air Force Base, GA civilian workforce.[183]

i. **Realign Hill Air Force Base, UT**, by relocating the transactional functions of the Civilian Personnel Office to Randolph Air Force Base, TX. Retain sufficient positions and personnel to perform the personnel management advisory services, the non-transactional functions, necessary to support the Hill Air Force Base, UT civilian workforce.[184]

j. **Realign Tinker Air Force Base, OK**, by relocating the transactional functions of the Civilian Personnel Office to Randolph Air Force Base, TX. Retain sufficient positions and personnel to perform the personnel management advisory services, the non-transactional functions, necessary to support the Tinker Air Force Base, UT civilian workforce. [185]

k. **Realign Bolling Air Force Base, DC**, by relocating the transactional functions of the Civilian Personnel Office to Randolph Air Force Base, TX. Consolidate the relocated civilian personnel offices with the Civilian Personnel Office at Randolph Air Force Base, TX. Retain sufficient positions and personnel to perform the personnel management advisory services, the non-transactional functions, necessary to support the Bolling Air Force Base, DC civilian workforce.[186]

l. **Realign 2521 Jefferson Davis Hwy, a leased installation in Arlington, VA**, by relocating the transactional functions of the Defense Commissary Agency Human Resource Division and the Washington Headquarters Services Civilian Personnel Office to the Defense Logistics Agency, 3990 East Broad Street, Columbus, OH, and consolidating them with the Customer Support Office of the Defense Logistics Agency.

m. **Realign the Department of Defense Education Activity, 4040 North Fairfax Drive, a leased installation in Arlington, VA**, by relocating the transactional functions of the Civilian Personnel Office to the Defense Logistics Agency 3990 East Broad Street, Columbus, OH, and consolidating them with the Customer Support Office of the Defense Logistics Agency.

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[182] By Motion 137-4A, the Commission appended the language "Retain sufficient positions and personnel to perform the personnel management advisory services, the non-transactional functions, necessary to support the Wright-Patterson Air Force Base, OH civilian workforce."

[183] By Motion 137-4A, the Commission appended the language "Retain sufficient positions and personnel to perform the personnel management advisory services and non-transactional functions necessary to support the Robins Air Force Base, GA civilian workforce." As a technical correction, the Commission inserted the language "the transactional functions of" and replaced "and non-transactional functions" with the language ", the non-transactional functions," to clarify the meaning of the change, paralleling the more precise language applied to paragraph "g".

[184] By Motion 137-4A, the Commission appended the language "Retain sufficient positions and personnel to perform the personnel management advisory services and non-transactional functions necessary to support the Hill Air Force Base, UT civilian workforce." As a technical correction, the Commission inserted the language "the transactional functions of" and replaced "and non-transactional functions" with the language ", the non-transactional functions," to clarify the meaning of the change, paralleling the more precise language applied to paragraph "g".

[185] By Motion 137-4A, the Commission appended the language "Retain sufficient positions and personnel to perform the personnel management advisory services and non-transactional functions necessary to support the Tinker Air Force Base, OK civilian workforce." As a technical correction, the Commission inserted the language "the transactional functions of" and replaced "and non-transactional functions" with the language ", the non-transactional functions," to clarify the meaning of the change, paralleling the more precise language applied to paragraph "g".

[186] By Motion 137-4A, the Commission appended the language "Retain sufficient positions and personnel to perform the personnel management advisory services and non-transactional functions necessary to support the Bolling Air Force Base, DC civilian workforce." As a technical correction, the Commission inserted the language "the transactional functions of" and replaced "and non-transactional functions" with the language ", the non-transactional functions," to clarify the meaning of the change, paralleling the more precise language applied to paragraph "g".

n. **Realign the Defense Information Systems Agency, 701 S. Courthouse Road, Arlington, VA**, by relocating the transactional functions of the Civilian Personnel Office to the Defense Finance and Accounting Service, 8899 E. 56th Street, Indianapolis, IN, and consolidating them with the Civilian Personnel Office of the Defense Finance and Accounting Service at Indianapolis, IN.

138. Consolidate Correctional Facilities into Joint Regional Correctional Facilities (H&SA 22)[187]

a. **Realign Edwards Air Force Base, CA, Kirtland Air Force Base, NM, and Marine Corps Base Camp Pendleton, CA**, by relocating the correctional function of each to Marine Corps Air Station, Miramar, CA, and consolidating them with the correctional function already at Marine Corps Air Station Miramar, CA, to form a single Level II Southwest Joint Regional Correctional Facility.

b. **Realign Lackland Air Force Base, TX, Fort Knox, KY, and Fort Sill, OK** by relocating the correctional function of each to Fort Leavenworth, KS, and consolidating them with the correctional function already at Fort Leavenworth, KS, to form a single Level II Midwest Joint Regional Correctional Facility.

c. **Realign Naval Air Station Jacksonville, FL, and Naval Air Station Pensacola, FL**, by relocating the correctional function of each to Naval Weapons Station Charleston, SC, and consolidating them with the correctional function already at Naval Weapons Station Charleston, SC, to form a single Level II Southeastern Joint Regional Correctional Facility.

d. **Realign Naval Support Activity Norfolk, VA, Marine Corps Base Quantico, VA, and Camp LeJeune, NC**, by relocating the correctional function of each and consolidating them at Naval Support Activity, Northwest Annex, Chesapeake, VA, to form a single Level II Mid-Atlantic Joint Regional Correctional Facility.

e. **Realign Fort Lewis, WA**, by relocating the management of correctional functions to Submarine Base Bangor, WA. The correctional facilities at Submarine Base Bangor, WA, and Fort Lewis, WA, will together form the Level II Northwestern Joint Regional Correctional Facility.

139. Consolidate Defense Commissary Agency Eastern, Midwestern Regional, and Hopewell, VA Offices (H&SA 26)[188]

a. **Close 300 AFCOMS Way, a leased installation in San Antonio, TX; 5258 Oaklawn Boulevard, a leased installation in Hopewell, VA; and 5151 Bonney Road, a leased installation in Virginia Beach, VA.** Relocate all components of the Defense Commissary Agency (DeCA) to Fort Lee, VA.

140. Consolidate Defense Information Systems Agency and Establish Joint C4ISR D&A Capability (H&SA 27)[189]

a. **Close 5600 Columbia Pike and Skyline Place (Skyline VII), leased installations in Falls Church, VA, and 1010 Gause Boulevard, a leased installation in Slidell, LA.** Relocate all components of the Defense Information Systems Agency (DISA) to Fort Meade, MD.

b. **Close the Logicon Building, a leased installation in Arlington, Virginia**. Relocate the Joint Task Force-Global Network Operation (JTF-GNO) to Fort Meade, MD.

c. **Realign Skyline IV and Skyline V, leased installations in Falls Church, VA, and GSA Franconia Warehouse Depot, a leased installation in Springfield, VA,** by relocating all components of DISA to Fort Meade, MD.

d. **Realign Arlington Service Center, VA**, by relocating all components of DISA and the JTF-GNO to Fort Meade, MD.

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[187] By Motion G-138-1, the Commission found the recommendation of the Secretary of Defense consistent with the Final Selection Criteria and Force Structure Plan.

[188] By Motion G-138-1, the Commission found the recommendation of the Secretary of Defense consistent with the Final Selection Criteria and Force Structure Plan.

[189] By Motion G-138-1, the Commission found the recommendation of the Secretary of Defense consistent with the Final Selection Criteria and Force Structure Plan.

e. **Realign Naval Support Activity Panama City, Florida** by relocating the Deployable Joint Command and Control (DJC2) Program Office of the Naval Surface Warfare Center to Fort Meade, MD.

f. **Realign Rosslyn Plaza North, a leased location in Arlington, VA**, by relocating the Joint Tactical Radio System (JTRS) Program Office to Fort Meade, MD.

141. Consolidate Media Organizations into a New Agency for Media and Publications (H&SA 30)[190]

a. **Realign Fort Belvoir, VA**, by relocating Soldier Magazine to Fort Meade, MD.

b. **Realign Anacostia Annex, District of Columbia**, by relocating the Naval Media Center to Fort Meade, MD.

c. **Realign 2320 Mill Road, a leased installation in Alexandria, VA**, by relocating Army Broadcasting-Soldier Radio/TV to Fort Meade, MD.

d. **Realign 103 Norton Street, a leased installation in San Antonio, TX**, by relocating Air Force News Agency-Army/Air Force Hometown News Service (a combined entity) to Fort Meade, MD.

e. **Close 601 North Fairfax Street, a leased installation in Alexandria, VA**, by relocating the American Forces Information Service and the Army Broadcasting-Soldier Radio/TV to Fort Meade, MD. Consolidate Soldier Magazine, Naval Media Center, Army Broadcasting-Soldier Radio/TV, and the Air Force News Agency-Army/Air Force Hometown News Service into a single DoD Media Activity at Fort Meade, MD.

142. Consolidate Transportation Command Components (H&SA 31)[191]

a. **Realign Fort Eustis, VA**, by relocating the Army Surface Deployment and Distribution Command to Scott Air Force Base, IL, and consolidating it with the Air Force Air Mobility Command Headquarters and Transportation Command (TRANSCOM) Headquarters at Scott Air Force Base, IL.

b. **Realign Hoffman 2, a leased installation in Alexandria, VA**, by relocating the US Army Surface Deployment and Distribution Command to Scott Air Force Base, IL, and consolidating it with the Air Force Air Mobility Command Headquarters and Transportation Command Headquarters at Scott Air Force Base, IL.

c. **Realign US Army Surface Deployment and Distribution Command -Transportation Engineering Agency facility in Newport News, VA**, by relocating US Army Surface Deployment and Distribution Command – Transportation Engineering Agency to Scott Air Force Base, IL, and consolidating it with the Air Force Air Mobility Command Headquarters and Transportation Command Headquarters at Scott Air Force Base, IL.

143. Consolidate/Co-locate Active and Reserve Personnel & Recruiting Centers for Army and Air Force (H&SA 33)

a. **Realign Army Human Resources Command leased facilities in Alexandria, VA, Indianapolis, IN, and St. Louis, MO**. Relocate and consolidate all functions at Fort Knox, KY.

b. **Realign the Air Reserve Personnel Center (Buckley Annex), CO**, by relocating the Air Reserve Personnel Center to Buckley Air Force Base, Denver, CO, [192] and by relocating the Individual Mobilization Augmentee operational management functions to Robins Air Force Base, GA, and consolidating them with the Air Force Reserve Command at Robins Air Force Base, GA.

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[190] By Motion G-138-1, the Commission found the recommendation of the Secretary of Defense consistent with the Final Selection Criteria and Force Structure Plan.

[191] By Motion G-138-1, the Commission found the recommendation of the Secretary of Defense consistent with the Final Selection Criteria and Force Structure Plan.

[192] By Motion 143-4A, the Commission struck the language in paragraph "b", which read "by relocating the Air Reserve Personnel Center processing functions to Randolph Air Force Base, TX, and consolidating them with the Air Force Personnel Center at Randolph Air Force Base, TX," and inserted in its place "by relocating the Air Reserve Personnel Center to Buckley Air Force Base, Denver, CO."

c. **(Deleted)**[193]

144. Create Joint Mobilization Sites (H&SA 35)[194]

a. **Realign Aberdeen Proving Ground, MD, Washington Navy Yard, DC, and Naval Submarine Base New London, CT**, by relocating all mobilization functions to Fort Dix, NJ, designating it as Joint Pre-Deployment/Mobilization Site Dix/McGuire/Lakehurst.

b. **Realign Submarine Base Bangor, WA**, by relocating all mobilization processing functions to Ft Lewis, WA, designating it as Joint Pre-Deployment/Mobilization Site Lewis/McChord.

c. **Realign Ft Huachuca, AZ**, by relocating all mobilization processing functions to Ft Bliss, TX, designating it as Joint Pre-Deployment/Mobilization Site Bliss/Holloman.

d. **Realign Ft Eustis, VA, Ft Jackson, SC, and Ft Lee, VA**, by relocating all mobilization processing functions to Ft Bragg, NC, designating it as Joint Pre-Deployment/Mobilization Site Bragg/Pope.

145. Defense Finance and Accounting Service (H&SA 37)

a. **Close the Defense Finance and Accounting Service (DFAS) sites at Denver, CO; Rock Island IL; Pensacola Saufley Field, FL; Norfolk Naval Station, VA; Lawton, OK; Pensacola Naval Air Station, FL; Omaha, NE; Dayton, OH; St. Louis, MO; San Antonio, TX; San Diego, CA; Pacific Ford Island, HI; Patuxent River, MD; Charleston, SC; Orlando, FL; Lexington, KY; Kansas City, MO; Seaside, CA; San Bernardino, CA; and Oakland, CA.** Relocate the functions performed at these locations to the DFAS sites at Cleveland, OH, Columbus, OH, Indianapolis, IN, Limestone, ME, and Rome, NY; grow the DFAS site at Cleveland, OH to not less than 1500 Full Time Equivalents (FTE); grow the DFAS site at Limestone, ME to not less than 600 FTE, and grow the DFAS site at Rome, NY to not less than 1000 FTE; maintain not less than the current FTEs at the DFAS sites at Columbus, OH, and Indianapolis, IN. Assign functions among the DFAS sites retained to provide for strategic redundancy in all critical tasks. **Realign the Arlington**, VA site by relocating all functions to the remaining DFAS sites except the minimum essential DFAS liaison staff to support the Under Secretary of Defense (Comptroller)/Chief Financial Officer, Military Service Chief Financial Officers, and Congressional requirements, which will be retained in the National Capital Region.[195]

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[193] By Motion 143-4A, the Commission struck paragraph "c", which read "**Realign Robins Air Force Base, GA**, by relocating Air Force Reserve Recruiting Service to Randolph Air Force Base, TX."

[194] By Motion G-138-1, the Commission found the recommendation of the Secretary of Defense consistent with the Final Selection Criteria and Force Structure Plan.

[195] By Motion 196-4B, the Commission struck Recommendation 145, which read "**Close the Defense Finance and Accounting Service (DFAS) sites at Rock Island IL; Pensacola Saufley Field, FL; Norfolk Naval Station, VA; Lawton, OK; Pensacola Naval Air Station, FL; Omaha, NE; Dayton, OH; St. Louis, MO; San Antonio, TX; San Diego, CA; Pacific Ford Island, HI; Patuxent River, MD; Limestone, ME; Charleston, SC; Orlando, FL; Rome, NY; Lexington, KY; Kansas City, MO; Seaside, CA; San Bernardino, CA; and Oakland, CA**. Relocate and consolidate business, corporate and administrative functions to the Defense Supply Center-Columbus, OH, the Buckley Air Force Base Annex, Denver, CO, or the MG Emmett J. Bean Federal Center, Indianapolis, IN. **Realign DFAS Arlington, VA**, by relocating and consolidating business, corporate, and administrative functions to the Defense Supply Center-Columbus, OH, the Buckley Air Force Base Annex, Denver, CO, or the MG Emmett J. Bean Federal Center, Indianapolis, IN. Retain a minimum essential DFAS liaison staff to support the Under Secretary of Defense (Comptroller)/Chief Financial Officer, Military Service Chief Financial Officers, and Congressional requirements. **Realign DFAS Cleveland, OH**, by relocating and consolidating business, corporate, and administrative functions to the Defense Supply Center-Columbus, OH, the Buckley Air Force Base Annex, Denver, CO, or the MG Emmett J. Bean Federal Center, Indianapolis, IN. Retain an enclave for the Military Retired and Annuitant Pay Services contract function and government oversight. **Realign DFAS Denver, CO**, by relocating up to 25 percent of the Accounting Operation functions and associated corporate and administrative functions to DFAS Columbus, OH, or DFAS Indianapolis, IN, and up to 35 percent of the Military Pay function and associated corporate and administrative functions to DFAS Indianapolis, IN, for strategic redundancy. **Realign DFAS Columbus, OH**, by relocating up to 55 percent of the Accounting Operation functions and associated corporate and administrative functions to DFAS Denver, CO, or DFAS Indianapolis, IN, and up to 30 percent of the Commercial Pay function and associated corporate and administrative functions to DFAS Indianapolis, IN, for strategic redundancy. **Realign DFAS Indianapolis, IN**, by relocating up to 10 percent of the Accounting Operation functions and associated corporate and administrative functions to DFAS Columbus, OH or DFAS Denver, CO, and up to 20 percent of the Commercial Pay function and associated corporate and administrative functions to DFAS Columbus, OH, for

146. JOINT BASING (H&SA 41)

a. **Realign McChord Air Force Base (AFB), WA**, by relocating the installation management functions to Fort Lewis, WA, establishing Joint Base Lewis-McChord.

b. **Realign Fort Dix, NJ, and Naval Air Engineering Station Lakehurst, NJ**, by relocating the installation management functions to McGuire AFB, NJ, establishing Joint Base McGuire-Dix-Lakehurst.

c. **Realign Naval Air Facility Washington, MD**, by relocating the installation management functions to Andrews AFB, MD, establishing Joint Base Andrews-Naval Air Facility Washington, MD.

d. **Realign Bolling AFB, DC**, by relocating the installation management functions to Naval District Washington at the Washington Navy Yard, DC, establishing Joint Base Anacostia-Bolling[196], DC.

e. **Realign Henderson Hall, VA**, by relocating the installation management functions to Fort Myer, VA, establishing Joint Base Myer-Henderson Hall, VA.

f. **Realign Fort Richardson, AK**, by relocating the installation management functions to Elmendorf AFB, AK, establishing Joint Base Elmendorf-Richardson, AK.

g. **Realign Hickam AFB, HI**, by relocating the installation management functions to Naval Station Pearl Harbor, HI, establishing Joint Base Pearl Harbor-Hickam, HI.

h. **Realign Fort Sam Houston, TX, and Randolph AFB, TX**, by relocating the installation management functions to Lackland AFB, TX.

i. **Realign Naval Weapons Station Charleston, SC**, by relocating the installation management functions to Charleston AFB, SC.

j. **Realign Fort Eustis, VA**, by relocating the installation management functions to Langley AFB, VA.

k. **Realign Fort Story, VA**, by relocating the installation management functions to Commander Naval Mid-Atlantic Region at Naval Station Norfolk, VA.

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strategic redundancy." and inserted in its place "**Close the Defense Finance and Accounting Service (DFAS) sites at Denver, CO; Rock Island IL; Pensacola Saufley Field, FL; Norfolk Naval Station, VA; Lawton, OK; Pensacola Naval Air Station, FL; Omaha, NE; Dayton, OH; St. Louis, MO; San Antonio, TX; San Diego, CA; Pacific Ford Island, HI; Patuxent River, MD; Charleston, SC; Orlando, FL; Lexington, KY; Kansas City, MO; Seaside, CA; San Bernardino, CA; and Oakland, CA**. Relocate the functions performed at these locations to the DFAS sites at Cleveland, OH, Columbus, OH, Indianapolis, IN Limestone, ME, and Rome, NY; grow the DFAS site at Cleveland, OH, to not less than 1500 Full Time Equivalents (FTE); grow the DFAS site at Limestone, ME to not less than 600 FTE, and grow the DFAS site at Rome, NY to not less than 1000 FTE; maintain not less than the current FTEs at the DFAS sites at Columbus, OH and Indianapolis, IN. Assign functions among the DFAS sites retained to provide for strategic redundancy in all critical tasks. **Realign the Arlington, VA** site by relocating all functions to the remaining DFAS sites except the minimum essential DFAS liaison staff to support the Under Secretary of Defense (Comptroller)/Chief Financial Officer, Military Service Chief Financial Officers, and Congressional requirements, which will be retained in the National Capital Region."

[196] By Motion 146-3A, the Commission struck the language "Naval Research Laboratory (NRL)."

The Commission made the following additional statement:

> NRL is a Secretary of the Navy Working Capital Fund Activity. Real property and BOS functions integral to the research and industrial functions at NRL will remain with the Commanding Officer. Because of Navy's centralization of installation management functions, Naval District Washington provides non-mission related services to NRL already, such as Morale, Welfare, and Recreation and food services. This is not intended to alter that relationship.
>
> And further, as pertains to the entire Joint Basing recommendation, the Commission states that manpower savings shall not be directed, as they are in the DoD proposal, but must be derived from standard manpower and functional analysis studies, and cooperative joint determinations between the affected installations. Moreover, the Department of Defense must provide DoD-wide standards for delivery of services and common definitions for those services before installation management functions are relocated from the losing activities.

l. **Realign Andersen AFB, Guam**, by relocating the installation management functions to Commander, U.S. Naval Forces, Marianas Islands, Guam.

147. Relocate Air Force Real Property Agency (AFRPA) (H&SA 44)[197]

a. **Realign Rosslyn Center and the Nash Street Building, leased installations in Arlington, VA**, by relocating the Air Force Real Property Agency to Lackland Air Force Base, San Antonio, TX.

148. Relocate Army Headquarters and Field Operating Agencies (H&SA 46)[198]

a. **Realign the Zachary Taylor Building, a leased installation in Arlington, VA**, by relocating the Army Installation Management Agency headquarters to Fort Sam Houston, TX.

b. **Realign Rock Island Arsenal, Illinois**, as follows: relocate the Army Installation Management Agency Northwest Region headquarters to Fort Sam Houston, TX, and consolidate it with the Army Installation Management Agency Southwest Region headquarters to form the Army Installation Management Agency Western Region; and relocate the Army Network Enterprise Technology Command Northwest Region headquarters to Fort Sam Houston, TX, and consolidate it with the Army Network Enterprise Technology Command Southwest Region headquarters to form the Army Network Enterprise Technology Command Western Region.

c. **Realign Crystal Square 2, a leased installation in Arlington, VA**, by relocating the Army HR XXI office to Fort Knox, KY.

d. **Realign the Park Center IV Building, a leased installation in Falls Church, VA**, by relocating the Army Center for Substance Abuse to Fort Knox, KY.

e **Realign Seven Corners Corporate Center, a leased installation in Falls Church, VA, and 4700 King Street, a leased installation in Alexandria, VA**, by relocating the Army Community and Family Support Center to Fort Sam Houston, TX.

f. **Realign Rosslyn Metro Center, a leased installation in Arlington, VA**, by relocating the Army Family Liaison Office to Fort Sam Houston, TX.

g. **Realign Skyline Six, a leased installation in Falls Church, VA**, by relocating the Army Contracting Agency headquarters to Fort Sam Houston, TX.

h. **Realign the Hoffman 1 Building, a leased installation in Alexandria, VA**, by relocating the Army Contracting Agency E-Commerce Region headquarters to Fort Sam Houston, TX.

i. **Realign Fort Buchanan, Puerto Rico**, by relocating the Army Contracting Agency Southern Hemisphere Region headquarters to Fort Sam Houston, TX.

j. **Realign Aberdeen Proving Ground, MD**, by relocating the Army Environmental Center to Fort Sam Houston, TX.

k. **Realign Fort Belvoir, VA** by relocating Army Materiel Command (AMC) and the Security Assistance Command (USASAC, an AMC major subordinate command) to Redstone Arsenal, AL.

149. Relocate Miscellaneous Department of Navy Leased Locations (H&SA 49)[199]

a. **Close Crystal Park 3 and Crystal Square 3, leased installations in Arlington, VA, and 214191 Great Mills Road and 21535 Pacific Drive, leased installations in Lexington Park, MD.** Relocate all Department of the Navy organizations

[197] By Motion G-138-1, the Commission found the recommendation of the Secretary of Defense consistent with the Final Selection Criteria and Force Structure Plan.

[198] By Motion G-138-1, the Commission found the recommendation of the Secretary of Defense consistent with the Final Selection Criteria and Force Structure Plan.

[199] The Commission vote to find the recommendation of the Secretary of Defense consistent with the Final Selection Criteria and Force Structure Plan failed.

currently located in Crystal Park 3 and Crystal Square 3 to DoD owned space in the National Capital Region; relocate all Department of the Navy organizations currently located in 214191 Great Mills Road and 21535 Pacific Drive, leased installations in Lexington Park, MD to Naval Air Station Patuxent River, MD.[200]

b. **Realign Crystal Gateway 3, Crystal Gateway 4, Crystal Mall 2, Crystal Mall 3, Crystal Park 1, Crystal Park 5, Crystal Square 2, 1400-1450 S. Eads Street, and 2300 Clarendon Blvd, all leased installations in Arlington, VA, and any other Department of the Navy occupied leased space in the National Capital Region**, by relocating all Department of the Navy organizations to DoD owned space in the National Capital Region.

c. **Realign Federal Office Building 2, Arlington, VA**, by relocating all Department of the Navy organizations to DoD owned space in the National Capital Region.

[200] As a technical correction, the Commission inserted the language "currently located in Crystal Park 3 and Crystal Square 3" and "; relocate all Department of the Navy organizations currently located in 214191 Great Mills Road and 21535 Pacific Drive, leased installations in Lexington Park, MD to Naval Air Station Patuxent River, MD" at the request of the Department of Defense to correct a technical error in the Secretary's recommendation. The organizations located in Lexington Park, Maryland are part of Naval Air Systems Command, which is consolidating its headquarters operations at NAS Patuxent River. DoD BRAC Clearinghouse Document BI-0115 (CT-0446), 12 July 2005.

CHAPTER VI. INDUSTRIAL JOINT CROSS SERVICE GROUP RECOMMENDATIONS

150. NAVAL WEAPONS STATION SEAL BEACH, CA (IND 4)

a. **Realign Naval Weapons Station Seal Beach, CA**, as follows: relocate the depot maintenance of Electronic Components (Non-Airborne), Fire Control Systems and Components, Radar, and Radio to Tobyhanna Army Depot, PA; relocate the depot maintenance of Material Handling to Marine Corps Logistics Base Albany, GA; and relocate the depot maintenance of Other Components to Anniston Army Depot, AL.[201]

151. RIVERBANK ARMY AMMUNITION PLANT, CA (IND 5)[202]

a. **Close Riverbank Army Ammunition Plant, CA**. Relocate the artillery cartridge case metal parts functions to Rock Island Arsenal, IL.

152. SIERRA ARMY DEPOT, CA (IND 6)[203]

a. **Realign Sierra Army Depot, CA**. Relocate Storage to Tooele Army Depot, UT[204] and Demilitarization to Crane Army Ammunition Activity, IN, and McAlester Army Ammunition Plant, OK.

153. ROCK ISLAND ARSENAL, IL (IND 7)[205]

a. **Realign Rock Island Arsenal, IL**, by relocating the depot maintenance of Combat Vehicles and Other to Anniston Army Depot, AL, and the depot maintenance of Other Equipment and Tactical Vehicles to Letterkenny Army Depot, PA.

154. NEWPORT CHEMICAL DEPOT, IN (IND 8)

a. On completion of the chemical demilitarization mission in accordance with Treaty obligations, **close Newport Chemical Depot, IN**. [206]

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[201] By Motion 150-4A, the Commission struck the language "; relocate the depot maintenance of Other Components to Anniston Army Depot, AL; and relocate the depot maintenance of Tactical Missiles to Letterkenny Army Depot, PA.", and replaced it with the language "; and relocate the depot maintenance of Other Components to Anniston Army Depot, AL.

[202] By Motion G-151-1, the Commission found the recommendation of the Secretary of Defense consistent with the Final Selection Criteria and Force Structure Plan.

[203] By Motion G-151-1, the Commission found the recommendation of the Secretary of Defense consistent with the Final Selection Criteria and Force Structure Plan.

[204] As a technical correction, the Commission deleted the abbreviation "NV" and replaced it with "UT" to correct the recommendation.

[205] By Motion G-151-1, the Commission found the recommendation of the Secretary of Defense consistent with the Final Selection Criteria and Force Structure Plan.

[206] By Motion 154-4A, the Commission struck the language "Close" and inserted in its place the language "On completion of the chemical demilitarization mission in accordance with Treaty obligations, close".

155. Kansas Army Ammunition Plant, KS (Ind 9)[207]

a. **Close Kansas Army Ammunition Plant (AAP), KS**. Relocate Sensor Fuzed Weapon/Cluster Bomb function and Missile warhead production to McAlester AAP, OK; 155MM ICM Artillery and 60MM, 81MM, and 120MM Mortar functions to Milan AAP,[208] TN; 105MM HE, 155MM HE, and Missile Warhead functions to Iowa AAP, IA; and Detonators/relays/delays to Crane Army Ammunition Activity, IN.

156. (Deleted)[209]

157. Mississippi Army Ammunition Plant, MS (Ind 11)[210]

a. **Close Mississippi Army Ammunition Plant, MS**. Relocate the 155MM ICM artillery metal parts functions to Rock Island Arsenal, IL.

158. (Deleted)[211]

159. Watervliet Arsenal, NY (Ind 13)[212]

a. **Realign Watervliet Arsenal, NY**, by disestablishing all capabilities for Other Field Artillery Components.

160. Umatilla Chemical Depot, OR (Ind 14)

a. On completion of the chemical demilitarization mission in accordance with Treaty obligations, **close Umatilla Chemical Depot, OR**.[213]

161. (Deleted)[214]

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[207] By Motion G-151-1, the Commission found the recommendation of the Secretary of Defense consistent with the Final Selection Criteria and Force Structure Plan.

[208] As a technical correction, the Commission inserted the abbreviation "AAP" to clarify the reference.

[209] By Motion 156-2, the Commission struck Recommendation 156, which read "***Lima Tank Plant, OH (Ind 10).*** **Realign Lima Tank Plant, OH**. Retain the portion required to support the manufacturing of armored combat vehicles to include Army Future Combat System (FCS) program, Marine Corps Expeditionary Force Vehicle (EFV) chassis, and M1 Tank recapitalization program."

[210] By Motion G-151-1, the Commission found the recommendation of the Secretary of Defense consistent with the Final Selection Criteria and Force Structure Plan.

[211] By Motion 158-2, the Commission struck Recommendation 158, which read "***Hawthorne Army Depot, NV (Ind 12).*** **Close Hawthorne Army Depot, NV**. Relocate Storage and Demilitarization functions to Tooele Army Depot, UT."

[212] By Motion G-151-1, the Commission found the recommendation of the Secretary of Defense consistent with the Final Selection Criteria and Force Structure Plan.

[213] By Motion 160-4A, the Commission struck the language "**Close**" and inserted in its place the language "On completion of the chemical demilitarization mission in accordance with Treaty obligations, **close**".

[214] By Motion 161-2, the Commission struck Recommendation 161, which read "***Lackland Air Force Base, TX (Ind 15).*** **Realign Lackland Air Force Base, TX**, by relocating the depot maintenance of Computers, Crypto, Electronic Components (Non-Airborne), and Radio to Tobyhanna Army Depot, PA; and disestablishing all depot maintenance capabilities."

162. Lone Star Army Ammunition Plant, TX (Ind 16)[215]

a. **Close Lone Star Army Ammunition Plant (AAP), TX**. Relocate the Storage and Demilitarization functions to McAlester AAP, OK.[216] Relocate the 105MM and 155MM ICM Artillery, MLRS Artillery, Hand Grenades, 60MM and 81MM Mortars functions to Milan AAP, TN. Relocate Mines and Detonators/Relays/Delays functions to Iowa AAP, IA. Relocate Demolition Charges functions to Crane Army Ammunition Activity (AAA), IN.

163. Deseret Chemical Depot, UT (Ind 17)

a. On completion of the chemical demilitarization mission in accordance with Treaty obligations and if, after completion of a comprehensive study to evaluate Deseret Chemical Depot, Utah as a site for conventional weapons demilitarization it is shown that such a use is not feasible, **close Deseret Chemical Depot, UT**. Transfer the storage igloos and magazines to Tooele Army Depot, UT.[217]

164. Ship Intermediate Maintenance Activity Norfolk, VA (Ind 18)[218]

a. **Realign Ship Intermediate Maintenance Activity (SIMA) Norfolk, VA**, by relocating intermediate ship maintenance function to Naval Shipyard Norfolk, VA.

165. Fleet Readiness Centers (Ind 19)

a. **Realign Naval Air Station Oceana, VA**, by disestablishing the Aircraft Intermediate Maintenance Department Oceana, the Naval Air Depot Cherry Point Detachment, and the Naval Air Depot Jacksonville Detachment; establishing Fleet Readiness Center Mid Atlantic, Naval Air Station Oceana, VA; and transferring all intermediate maintenance workload and capacity to Fleet Readiness Center Mid Atlantic, Naval Air Station Oceana, VA.

b. **Realign Naval Air Station Patuxent River, MD**, by disestablishing the Aircraft Intermediate Maintenance Department at Naval Air Warfare Center Aircraft Division; establishing Fleet Readiness Center Mid Atlantic Site Patuxent River, Naval Air Station Patuxent River, MD; and transferring all intermediate maintenance workload and capacity to Fleet Readiness Center Mid Atlantic Site Patuxent River, Naval Air Station Patuxent River, MD.

c. **Realign Naval Air Station Norfolk, VA**, by disestablishing the Aircraft Intermediate Maintenance Department Norfolk VA, the Naval Air Depot Jacksonville Detachment, and Naval Air Warfare Center Aircraft Division Lakehurst Detachment; establishing Fleet Readiness Center Mid Atlantic Site Norfolk, Naval Air Station Norfolk, VA; and transferring all intermediate and depot maintenance workload and capacity to Fleet Readiness Center Mid Atlantic Site Norfolk, Naval Air Station Norfolk, VA.

d. **Realign Naval Air Station Joint Reserve Base New Orleans, LA**, by disestablishing the Aircraft Intermediate Maintenance Department, establishing Fleet Readiness Center Mid Atlantic Site New Orleans, Naval Air Station Joint Reserve Base New Orleans, LA; and transfer all intermediate maintenance workload and capacity to Fleet Readiness Center Mid Atlantic Site New Orleans, Naval Air Station Joint Reserve Base New Orleans, LA.

e. **Realign Marine Corps Air Station Cherry Point, NC**, as follows: disestablish Naval Air Depot Cherry Point; establish Fleet Readiness Center East, Marine Corps Air Station Cherry Point, NC; relocate depot maintenance workload and capacity for Aircraft Avionics/Electronics Components (approximately 39 K DLHs), Aircraft Hydraulic Components (approximately 69 K DLHs), Aircraft Landing Gear Components (approximately 8 K DLHs), Aircraft Other

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[215] By Motion G-151-1, the Commission found the recommendation of the Secretary of Defense consistent with the Final Selection Criteria and Force Structure Plan.

[216] As a technical change, the Commission deleted the abbreviation "IL" and substituted in its place the abbreviation "OK".

[217] By Motion 163-4B, the Commission struck the language "**Close**" and inserted in its place the language "On completion of the chemical demilitarization mission in accordance with Treaty obligations, and if, after completion of a comprehensive study to evaluate Deseret Chemical Depot, Utah as a site for conventional weapons demilitarization it is shown that such a use is not feasible, **close**".

[218] By Motion G-151-1, the Commission found the recommendation of the Secretary of Defense consistent with the Final Selection Criteria and Force Structure Plan.

Components (approximately 23 K DLHs), and Aircraft Structural Components (approximately 126 K DLHs) to Fleet Readiness Center Mid Atlantic, Naval Air Station Oceana, VA; relocate depot maintenance workload and capacity for Aircraft Avionics/Electronics Components (approximately 11 K DLHs), Aircraft Hydraulic Components (approximately 19 K DLHs), Aircraft Landing Gear Components (approximately 2 K DLHs), Aircraft Structural Components (approximately 35 K DLHs), and Aircraft Other Components (approximately 6 K DLHs) to Fleet Readiness Center Mid Atlantic Site Norfolk, Naval Air Station Norfolk, VA; relocate depot maintenance workload and capacity for Aircraft Avionics/Electronics Components (approximately 6 K DLHs), Aircraft Hydraulic Components (approximately 10 K DLHs), Aircraft Landing Gear Components (approximately 1 K DLHs), Aircraft Other Components (approximately 3 K DLHs), and Aircraft Structural Components (approximately 18 K DLHs) to Fleet Readiness Center Mid Atlantic Site Patuxent River, Naval Air Station Patuxent River, MD; relocate depot maintenance workload and capacity for Aircraft Avionics/Electronics Components (approximately 2 K DLHs), Aircraft Hydraulic Components (approximately 3 K DLHs), Aircraft Landing Gear Components (approximately 0.4K DLHs), Aircraft Other Components (approximately 1 K DLHs), and Aircraft Structural Components (approximately 6 K DLHs) to FRC Mid Atlantic Site New Orleans, Naval Air Station JRB New Orleans, LA.; relocate depot maintenance workload and capacity for Aircraft Avionics/Electronics Components (approximately 9 K DLHs), Aircraft Hydraulic Components (approximately 16 K DLHs), Aircraft Landing Gear Components (approximately 2 K DLHs), Aircraft Other Components (approximately 6 K DLHs) and Aircraft Structural Components (approximately 30 K DLHs) to the Fleet Readiness Center East Site Beaufort, hereby established at Marine Corps Air Station Beaufort, SC; relocate depot maintenance workload and capacity for Aircraft Avionics/Electronics Components (approximately 11 K DLHs), Aircraft Hydraulic Components (approximately 20 K DLHs), Aircraft Landing Gear Components (approximately 2 K DLHs), Aircraft Other Components (approximately 6 K DLHs), Aircraft Structural Components (approximately 36 K DLHs), Aircraft Rotary (approximately 1 K DLHs), Aircraft VSTOL (approximately 2 K DLHs), Aircraft Cargo/Tanker (approximately 0.02K DLHs,), Aircraft Other (approximately 18 K DLHs), Aircraft Structural Components (approximately 0.001K DLHs), Calibration (approximately 0.15 K DLHs) and "Other" Commodity (approximately 0.3 K DLHs) to Fleet Readiness Center East Site New River, hereby established at Marine Corps Air Station New River, Camp Lejeune, NC; and transfer all remaining depot maintenance workload and capacity to Fleet Readiness Center East, Marine Corps Air Station Cherry Point, NC.

f. **Realign Marine Corps Air Station Beaufort, SC**, by disestablishing Naval Air Depot Jacksonville Detachment Beaufort and transferring all depot maintenance workload and capacity to Fleet Readiness Center East Site Beaufort, Marine Corps Air Station Beaufort, SC.

g. **Realign Naval Air Station Jacksonville, FL**, as follows: disestablish Naval Air Depot Jacksonville, Naval Air Depot Jacksonville Detachment Jacksonville, and Aircraft Intermediate Maintenance Department Jacksonville; establish Fleet Readiness Center Southeast, Naval Air Station, Jacksonville, FL; relocate depot maintenance workload and capacity for Aircraft Avionics/Electronics Components (approximately 8 K DLHs), Aircraft Hydraulic Components (approximately 6 K DLHs), Aircraft Landing Gear Components (approximately 3 K DLHs), Aircraft Other Components (approximately 27 K DLHs), and Aircraft Structural Components (approximately 9 K DLHs) to Fleet Readiness Center Southeast Site Mayport, hereby established at Naval Air Station, Mayport, FL; transfer all remaining intermediate and depot maintenance workload and capacity to Fleet Readiness Center Southeast, Naval Air Station Jacksonville, FL.

h. **Realign Naval Air Station Mayport, FL,** by disestablishing Aircraft Intermediate Maintenance Department, Naval Air Depot Jacksonville Detachment Mayport, and Naval Air Warfare Center Aircraft Division Lakehurst Voyage Repair Team Detachment Mayport and transferring all intermediate maintenance workload and capacity to Fleet Readiness Center Southeast Site Mayport, Naval Air Station Mayport, FL.

i. **Realign Naval Air Station Lemoore, CA**, by disestablishing Aircraft Intermediate Maintenance Department Lemoore and Naval Air Depot North Island Detachment; establishing Fleet Readiness Center West, Naval Air Station Lemoore, CA; and transferring all intermediate and depot maintenance workload and capacity to Fleet Readiness Center West, Naval Air Station Lemoore, CA.

j. **Realign Naval Air Station Fallon, NV**, by disestablishing the Aircraft Intermediate Maintenance Department Fallon and the Naval Air Depot North Island Detachment Fallon; establishing Fleet Readiness Center West Site Fallon, Naval Air Station Fallon, NV; and transferring all intermediate and depot maintenance workload and capacity to Fleet Readiness Center West Site Fallon, Naval Air Station Fallon, NV.

k. **Realign Naval Air Warfare Center Weapons Division China Lake, CA**, by disestablishing the Aircraft Intermediate Maintenance Department and relocating its maintenance workload and capacity for Aircraft (approximately 3 K DLHs), Aircraft Components (approximately 45 K DLHs), Fabrication & Manufacturing (approximately 6 K DLHs) and Support Equipment (approximately 16 K DLHs) to Fleet Readiness Center West, Naval Air Station Lemoore, CA.

l. **Realign Naval Air Station Joint Reserve Base Fort Worth, TX**, by disestablishing the Aircraft Intermediate Maintenance Department, establishing Fleet Readiness Center West Site Fort Worth, Naval Air Station Fort Worth, TX, and transferring all intermediate maintenance workload and capacity to Fleet Readiness Center West Site Fort Worth, Naval Air Station Joint Reserve Base Fort Worth, TX.

m. **Realign Naval Air Station Whidbey Island, WA**, by disestablishing the Aircraft Intermediate Maintenance Department, establishing Fleet Readiness Center Northwest, Naval Air Station Whidbey Island, WA, and transferring all intermediate maintenance workload and capacity to Fleet Readiness Center Northwest, Naval Air Station Whidbey Island, WA.

n. **(Deleted)**[219]

o. **Realign Naval Air Station North Island, Naval Base Coronado, CA**, as follows: disestablish Naval Air Depot North Island, COMSEACONWINGPAC (AIMD), and NADEP North Island Detachment North Island; establish Fleet Readiness Center Southwest, Naval Air Station North Island, Naval Base Coronado, CA; relocate depot maintenance workload and capacity for aircraft Avionics/Electronics Components (approximately 6 K DLHs), Aircraft Hydraulic Components (approximately 2 K DLHs), Aircraft Landing Gear Components (approximately 3 K DLHs), aircraft Other Components (approximately 13 K DLHs), and Aircraft Structural Components (approximately 4 K DLHs) from Naval Air Depot North Island to Fleet Readiness Center Southwest Site Point Mugu, hereby established at Naval Air Station Point Mugu, Naval Base Ventura, CA; relocate depot maintenance workload and capacity for Aircraft avionics/Electronics Components (approximately 26 K DLHs), Aircraft Hydraulic Component (approximately 8 K DLHs), Aircraft Landing Gear Components (approximately 13 K DLHs), Aircraft Other Components (approximately 55 K DLHs), Aircraft Structural Components (approximately 16 K DLHs) from Naval Air Depot North Island to Fleet Readiness Center Southwest Site Miramar, hereby established at Marine Corps Air Station Miramar, CA; relocate depot maintenance workload and capacity for Aircraft Avionics/Electronics Components (approximately 8 K DLHs), Aircraft Hydraulic Components (approximately 2 K DLHs), Aircraft Landing Gear Components (approximately 4 K DLHs), Aircraft Other Components (approximately 17 K DLHs), and Aircraft Structural Components (approximately 5 K DLHs) from Naval Air Depot North Island to Fleet Readiness Center Southwest Site Pendleton, hereby established at Marine Corps Air Station Camp Pendleton, CA; relocate depot maintenance workload and capacity for Aircraft Avionics/Electronics Components (approximately 6 K DLHs), Aircraft Hydraulic Components (approximately 2 K DLHs), Aircraft Landing Gear Components (approximately 3 K DLHs), Aircraft Other Components (approximately 12 K DLHs), Aircraft Structural Components (approximately 3 K DLHs) from Naval Air Depot North Island to Fleet Readiness Southwest Site Yuma, hereby established at Marine Corps Air Station Yuma, AZ; relocate depot maintenance workload and capacity for Aircraft Avionics/Electronics Components (approximately 6 K DLHs), Aircraft Hydraulic Components (approximately 2 K DLHs), Aircraft Landing Gear Components (approximately 3 K DLHs), Aircraft Other Components (approximately 12 K DLHs), and Aircraft Structural Components (approximately 3 K DLHs) from Naval Air Depot North Island to Fleet Readiness Center West Site Fort Worth, Fort Worth TX; relocate depot maintenance workload and capacity for Aircraft Avionics/Electronics Components (approximately 25 K DLHs), Aircraft Hydraulic Components (approximately 8 K DLHs), Aircraft Landing Gear Components (approximately 13 K DLHs), Aircraft Other Components (approximately 53 K DLHs), and Aircraft Structural Components (approximately 15 K DLHs), from Naval Air Depot North Island to Fleet Readiness Center Northwest, Naval Air Station Whidbey Island, WA; and transfer all remaining intermediate and depot maintenance workload and capacity to Fleet Readiness Center Southwest, Naval Air Station North Island, Naval Base Coronado, CA.

p. **Realign Naval Air Station Point Mugu, Naval Base Ventura, CA**, by disestablishing the Aircraft Intermediate Maintenance Department and transferring all intermediate maintenance workload and capacity to Fleet Readiness Center Southwest Site Point Mugu, Naval Base Ventura, CA.

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[219] By Motion 165-3A, the Commission struck paragraph "n", which read "**Realign Naval Support Activity Crane, IN**, by relocating the depot maintenance workload and capacity for ALQ-99 Electronic Warfare to Fleet Readiness Center Northwest, Naval Air Station Whidbey Island, WA."

q. **Realign Marine Corps Air Station Miramar, CA**, by transferring depot maintenance workload and capacity for Aircraft Other (approximately 28 K DLHs) and Aircraft Fighter/Attack (approximately 39 K DLHs) and intermediate maintenance workload and capacity for Aircraft Components, Aircraft Engines, Fabrication & Manufacturing and Support Equipment from Marine Aviation Logistics Squadron (MALS)-11 and 16 to Fleet Readiness Center Southwest Site Miramar, Marine Corps Air Station Miramar, CA.

r. **Realign Marine Corps Air Station Camp Pendleton, CA**, by transferring depot maintenance workload and capacity for Aircraft Other (approximately 22 K DLHs) and Aircraft Rotary (approximately 102 K DLHs) and intermediate maintenance workload and capacity for Aircraft Components, Aircraft Engines, Fabrication & Manufacturing and Support Equipment from MALS-39 to Fleet Readiness Center Southwest Site Camp Pendleton, Marine Corps Air Station Camp Pendleton, CA.

s. **Realign Marine Corps Air Station Yuma, AZ**, by transferring depot maintenance workload and capacity for Aircraft Fighter/Attack, Aircraft Other and Aircraft Rotary and intermediate maintenance workload and capacity for Aircraft Components, Aircraft Engines, Communication/Electronics Equipment, Ordnance Weapons & Missiles, Software and Support Equipment from MALS-13 to Fleet Readiness Center Southwest Site Yuma, Marine Corps Air Station Yuma, AZ.

166. Naval Shipyard Detachments (Ind 26)[220]

a. **Realign Puget Sound Naval Shipyard Detachment Boston, MA**, by relocating the ship repair function to Puget Sound Naval Shipyard, WA.

b. **Realign Naval Station Annapolis, MD**, by relocating the Norfolk Naval Shipyard Detachment, Naval Sea Systems Command Plant Equipment Support Office ship repair function to Norfolk Naval Shipyard, VA.

c. **Realign the Navy Philadelphia Business Center, PA**, by relocating the Norfolk Naval Shipyard Detachment, Naval Sea Systems Command Shipbuilding Support Office ship repair function to Norfolk Naval Shipyard, VA.

[220] By Motion G-151-1, the Commission found the recommendation of the Secretary of Defense consistent with the Final Selection Criteria and Force Structure Plan.

CHAPTER VII. INTELLIGENCE JOINT CROSS SERVICE GROUP RECOMMENDATIONS

167. DEFENSE INTELLIGENCE AGENCY (A CLASSIFIED VERSION OF THIS RECOMMENDATION IDENTIFIES SPECIFIC FUNCTIONS TO BE MOVED.) (INT 3)[221]

a. **Realign Defense Intelligence Analysis Center, Bolling Air Force Base, DC**, by relocating select Defense Intelligence Agency intelligence analysis functions to a new facility at Rivanna Station, VA.

b. **Realign Crystal Park 5, a leased facility in Arlington, VA**, by relocating the Defense Intelligence Agency analysis function to the Defense Intelligence Analysis Center, Bolling Air Force Base, DC.

168. NATIONAL GEOSPATIAL-INTELLIGENCE AGENCY ACTIVITIES (INT 4)[222]

a. **Close National Geospatial-Intelligence Agency (NGA) Dalecarlia and Sumner sites, Bethesda, MD; Reston 1, 2 and 3, leased installations in Reston, VA; Newington buildings 8510, 8520, and 8530, Newington, VA; and Building 213 a leased installation at the South East Federal Center, Washington, DC.** Relocate all functions to a new facility at Fort Belvoir, VA. Realign the National Reconnaissance Office facility, Westfields, VA, by relocating all NGA functions to a new facility at the Fort Belvoir, VA. Consolidate all NGA National Geospatial-Intelligence College functions on Fort Belvoir into the new facility at Fort Belvoir, VA.

[221] By Motion G-167-1, the Commission found the recommendation of the Secretary of Defense consistent with the Final Selection Criteria and Force Structure Plan.

[222] By Motion G-167-1, the Commission found the recommendation of the Secretary of Defense consistent with the Final Selection Criteria and Force Structure Plan.

CHAPTER VIII. MEDICAL JOINT CROSS SERVICE GROUP RECOMMENDATIONS

WALTER REED NATIONAL MILITARY MEDICAL CENTER, BETHESDA, MD (MED 4)

a. **Realign Walter Reed Army Medical Center, Washington, DC**, as follows: relocate all tertiary (sub-specialty and complex care) medical services to National Naval Medical Center, Bethesda, MD, establishing it as the Walter Reed National Military Medical Center Bethesda, MD; relocate Legal Medicine to the new Walter Reed National Military Medical Center Bethesda, MD; relocate sufficient personnel to the new Walter Reed National Military Medical Center Bethesda, MD, to establish a Program Management Office that will coordinate pathology results, contract administration, and quality assurance and control of DoD second opinion consults worldwide; relocate all non-tertiary (primary and specialty) patient care functions to a new community hospital at Ft Belvoir, VA; relocate the Office of the Secretary of Defense supporting unit to Fort Belvoir, VA; disestablish all elements of the Armed Forces Institute of Pathology except the National Medical Museum and the Tissue Repository; relocate the Armed Forces Medical Examiner, DNA Registry, and Accident Investigation to Dover Air Force Base, DE; AFIP capabilities not specified in this recommendation will be absorbed into other DoD, Federal, or civilian facilities, as necessary; relocate enlisted histology technician training[223] to Fort Sam Houston, TX; relocate the Combat Casualty Care Research sub-function (with the exception of those organizational elements performing neuroprotection research) of the Walter Reed Army Institute of Research (Forest Glen Annex) and the Combat Casualty Care Research sub-function of the Naval Medical Research Center (Forest Glen Annex) to the Army Institute of Surgical Research, Fort Sam Houston, TX; relocate Medical Biological Defense Research of the Walter Reed Army Institute of Research (Forest Glen Annex) and Naval Medical Research Center (Forest Glen Annex) to Fort Detrick, MD, and consolidate it with US Army Medical Research Institute of Infectious Diseases; relocate Medical Chemical Defense Research of the Walter Reed Army Institute of Research (Forest Glen Annex) to Aberdeen Proving Ground, MD, and consolidate it with the US Army Medical Research Institute of Chemical Defense; and **close the main post**.

170. BROOKS CITY BASE, TX (MED 6)

a. **Close Brooks City Base, San Antonio, TX**. Relocate the Air Force Audit Agency and 341st Recruiting Squadron to Randolph AFB. Relocate the United States Air Force School of Aerospace Medicine, the Air Force Institute of Operational[224] Health, and the Human Systems Development and Acquisition function to Wright Patterson Air Force Base, OH. Relocate the Naval Health Research Center Electro-Magnetic Energy Detachment and the Directed Energy portion of the Human Effectiveness Directorate of the Air Force Research Laboratory to Fort Sam Houston, TX.[225] Consolidate the Human Effectiveness Directorate with the Air Force Research Laboratory, Human Effectiveness Directorate at Wright Patterson Air Force Base, OH. Relocate the Air Force Center for Environmental Excellence, the Air Force Medical Support Agency, Air Force Medical Operations Agency, Air Force Element Medical Defense Agency, Air Force Element Medical-DoD, Air Force-Wide Support Element, 710th Information Operations Flight and the 68th Information Operations Squadron to Lackland Air Force Base, TX. Relocate the Army Medical Research Detachment to the Army Institute of Surgical Research, Fort Sam Houston, TX. Relocate the Non-Medical Chemical Biological

[223] By Motion 169-4A, the Commission struck the language "Accident Investigation to Dover Air Force Base, DE; relocate enlisted histology technician training" and inserted in its place "Accident Investigation to Dover Air Force Base, DE; AFIP capabilities not specified in this recommendation will be absorbed into other DoD, Federal, or civilian facilities, as necessary; relocate enlisted histology technician training".

[224] By Motion 170-4B, the Commission struck the word "Occupational", and substituted in its place the word "Operational".

[225] By Motion 170-4B, the Commission struck the Commission strike the language "the Naval Health Research Center Electro-Magnetic Energy Detachment, the Human Systems Development and Acquisition function, and the Human Effectiveness Directorate of the Air Force Research Laboratory to Wright Patterson Air Force Base, OH.", and substituted in its place the language "and the Human Systems Development and Acquisition function to Wright Patterson Air Force Base, OH. Relocate the Naval Health Research Center Electro-Magnetic Energy Detachment and the Directed Energy portion of the Human Effectiveness Directorate of the Air Force Research Laboratory to Fort Sam Houston, TX."

Defense Development and Acquisition to Edgewood Chemical Biological Center, Aberdeen Proving Ground, MD. Disestablish any remaining organizations.

b. **Realign Holloman AFB** by disestablishing the high-onset gravitational force centrifuge and relocating the physiological training unit (49 ADOS/SGGT) to Wright-Patterson AFB.

171. McChord Air Force Base, WA (Med 9)

a. **Realign McChord Air Force Base, WA**, by reorganizing medical functions under Madigan Army Medical Center, Fort Lewis, WA. McChord Air Force Base medical functions will be reorganized and relocated as directed by the Commander, Madigan Army Medical Center.[226]

172. San Antonio Regional Medical Center, TX (Med 10)[227]

a. **Realign Lackland Air Force Base, TX**, by relocating the inpatient medical function of the 59th Medical Wing (Wilford Hall Medical Center) to the Brooke Army Medical Center, Ft Sam Houston, TX, establishing it as the San Antonio Regional Military Medical Center, and converting Wilford Hall Medical Center into an ambulatory care center.

b. **Realign Naval Air Station Great Lakes, IL, Sheppard Air Force Base, TX, Naval Medical Center Portsmouth, Naval Medical Center San Diego, CA**, by relocating basic and specialty enlisted medical training to Fort Sam Houston, TX.

173. Convert Inpatient Services to Clinics (Med 12)

a. **Realign Marine Corps Air Station Cherry Point, NC** by disestablishing the inpatient mission at Naval Hospital Cherry Point; converting the hospital to a clinic with an ambulatory surgery center.

b. **Realign Fort Eustis, VA**, by disestablishing the inpatient mission at the Fort Eustis Medical Facility; converting the hospital to a clinic with an ambulatory surgery center.

c. **Realign the United States Air Force Academy, CO**, by relocating the inpatient mission of the 10th Medical Group to Fort Carson Medical Facility, CO; converting the 10th Medical Group into a clinic with an ambulatory surgery center.

d. **Realign Andrews Air Force Base, MD**, by disestablishing the inpatient mission at the 89th Medical Group; converting the hospital to a clinic with an ambulatory surgery center.

e. **Realign MacDill Air Force Base, FL**, by disestablishing the inpatient mission at the 6th Medical Group; converting the hospital to a clinic with an ambulatory surgery center.

f. **Realign Keesler Air Force Base, MS**, by converting the medical center to a community hospital.[228]

g. **Realign Scott Air Force Base, IL**, by disestablishing the inpatient mission at the 375th Medical Group; converting the hospital to a clinic with an ambulatory surgery center.

h. **Realign Naval Station Great Lakes, IL**, by disestablishing the inpatient mission at Naval Hospital Great Lakes; converting the hospital to a clinic with an ambulatory surgery center.

i. **(Deleted)**[229]

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[226] By Motion 171-4B, the Commission struck the language "**Realign McChord Air Force Base, WA**, by relocating all medical functions to Fort Lewis, WA." and inserted in its place "**Realign McChord Air Force Base, WA**, by reorganizing medical functions under Madigan Army Medical Center, Fort Lewis, WA. McChord Air Force Base medical functions will be reorganized and relocated as directed by the Commander, Madigan Army Medical Center."

[227] By Motion 172-1, the Commission found the recommendation of the Secretary of Defense consistent with the Final Selection Criteria and Force Structure Plan.

[228] By Motion 173-3B, the Commission struck paragraph "f", which read "**Realign Keesler Air Force Base, MS**, by disestablishing the inpatient mission at the 81st Medical Group; converting the medical center to a clinic with an ambulatory surgery center." and replaced it with the language "**Realign Keesler Air Force Base, MS**, by converting the medical center to a community hospital."

174. Joint Centers of Excellence for Chemical, Biological, and Medical Research and Development and Acquisition (Med 15)

a. **Realign Building 42, 8901 Wisconsin Ave, Bethesda, MD**, by relocating the Combat Casualty Care Research sub-function of the Naval Medical Research Center to the Army Institute of Surgical Research, Fort Sam Houston, TX.

b. **Realign Naval Station Great Lakes, IL**, by relocating the Army Dental Research Detachment, the Air Force Dental Investigative Service, and the Naval Institute for Dental and Biomedical Research to the Army Institute of Surgical Research, Fort Sam Houston, TX.

c. **Realign 13 Taft Court and 1600 E. Gude Drive, Rockville, MD**, by relocating the Walter Reed Army Institute of Research, Division of Retrovirology to the Walter Reed Army Institute of Research, Walter Reed Army Medical Center – Forest Glen Annex, MD, establishing it as a Center of Excellence for Infectious Disease.

d. **Realign Naval Air Station Pensacola, FL**, by relocating the Naval Aeromedical Research Laboratory to Wright-Patterson AFB, OH.

e. **Realign 12300 Washington Ave, Rockville, MD**, by relocating the Medical Biological Defense Research sub-function to the U. S. Army Medical Research Institute of Infectious Diseases, Ft. Detrick, MD.

f. **Realign Potomac Annex-Washington, DC**, by relocating Naval Bureau of Medicine, Code M2, headquarters-level planning, investment portfolio management and program and regulatory oversight of DoD Biomedical Science and Technology programs and FDA-regulated medical product development within the biomedical RDA function to a new Joint Biomedical Research, Development and Acquisition Management Center at Fort Detrick, MD.

g. **Realign 64 Thomas Jefferson Drive, Frederick, MD**, by relocating the Joint Program Executive Office for Chemical Biological Defense, Joint Project Manager for Chemical Biological Medical Systems headquarters-level planning, investment portfolio management and program and regulatory oversight of DoD Biomedical Science and Technology programs and FDA-regulated medical product development within the RDA function to a new Joint Biomedical Research, Development and Acquisition Management Center at Fort Detrick, MD.

h. **Realign Fort Belvoir, VA**, by relocating the Chemical Biological Defense Research component of the Defense Threat Reduction Agency to Edgewood Chemical Biological Center, Aberdeen Proving Ground, MD.

i. **(Deleted)**[230]

j. **(Deleted)**[231]

k. **(Deleted)**[232]

l. **Realign Skyline 2 and 6, Falls Church, VA**, by relocating the Joint Program Executive Office for Chemical Biological Defense to Edgewood Chemical Biological Center, Aberdeen Proving Ground, MD.

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[229] By Motion 173-3B, the Commission struck paragraph "i", which read "**Realign Fort Knox, KY**, by disestablishing the inpatient mission at Fort Knox's Medical Facility; converting the hospital to a clinic with an ambulatory surgery center."

[230] By Motion 174-3A, the Commission struck paragraph "i", which read, "**Realign Tyndall AFB, FL**, by relocating Non-medical Chemical Biological Defense Research to Edgewood Chemical Biological Center, Aberdeen Proving Ground, MD, and consolidating it with Air Force Research Laboratory."

[231] By Motion 174-3A, the Commission struck paragraph "j", which read, "**Realign Naval Surface Warfare Center, Dahlgren Division, VA**, by relocating Non-medical Chemical Biological Defense Research and Development & Acquisition to Edgewood Chemical Biological Center, Aberdeen Proving Ground, MD."

[232] By Motion 174-3A, the Commission struck paragraph "k", which read, "**Realign Naval Surface Warfare Center, Crane Division, IN**, by relocating the Non-medical Chemical Biological Defense Development and Acquisition to Edgewood Chemical Biological Center, Aberdeen Proving Ground, MD."

CHAPTER IX. SUPPLY AND STORAGE JOINT CROSS SERVICE GROUP RECOMMENDATIONS

175. COMMODITY MANAGEMENT PRIVATIZATION (S&S 5)[233]

a. **Realign Detroit Arsenal, MI**, by relocating the supply contracting function for tires to the Inventory Control Point at Defense Supply Center Columbus, OH, and disestablishing all other supply functions for tires.

b. **Realign Hill Air Force Base, UT**, as follows: relocate the supply contracting function for tires to the Inventory Control Point at Defense Supply Center Columbus, OH; disestablish all other supply functions for tires; and disestablish the storage, and distribution functions for tires, packaged petroleum, oils, and lubricants, and compressed gases.

c. **Realign Naval Support Activity, Mechanicsburg, PA**, by relocating the supply contracting function for packaged petroleum, oils, and lubricants to the Inventory Control Point at Defense Supply Center, Richmond, VA, and disestablishing all other supply functions for packaged petroleum, oils, and lubricants.

d. **Realign Defense Supply Center, Richmond, VA** by disestablishing storage and distribution functions for tires, and the supply, storage, and distribution functions for packaged petroleum, oils, and lubricants, and compressed gases. Retain the supply contracting function for packaged petroleum, oils, and lubricants, and compressed gases.

e. **Realign Defense Supply Center Columbus, OH, Tobyhanna Army Depot, PA, Defense Distribution Depot Susquehanna, PA, Naval Station Norfolk, VA, Marine Corps Air Station Cherry Point, NC, Marine Corps Logistics Base, Albany, GA, Robins Air Force Base, GA, Anniston Army Depot, AL, Naval Air Station Jacksonville, FL, Tinker Air Force Base, OK, Corpus Christi Army Depot, TX, Naval Station Bremerton, WA, Naval Station San Diego, CA, Defense Distribution Depot Barstow, CA, Defense Distribution Depot San Joaquin, CA, and Naval Station Pearl Harbor, HI**, by disestablishing storage and distribution functions for tires, packaged petroleum, oils, and lubricants, and compressed gases at each location.

176. DEPOT LEVEL REPARABLE PROCUREMENT MANAGEMENT CONSOLIDATION (S&S 7)

a. **(Deleted)**[234]

b. **Realign Soldier Systems Center, Natick, MA**, by relocating the Budget/Funding, Contracting, Cataloging, Requisition Processing, Customer Services, Item Management, Stock Control, Weapon System Secondary Item Support, Requirements Determination, Integrated Materiel Management Technical Support Inventory Control Point functions for Consumable Items to Defense Supply Center Philadelphia, PA, and reestablishing them as Defense Logistics Agency Inventory Control Point functions and by disestablishing the procurement management and related support functions for Depot Level Reparables and designating them as Defense Supply Center Philadelphia, PA, Inventory Control Point functions.

c. **Realign Detroit Arsenal, MI**, by relocating the Budget/Funding, Contracting, Cataloging, Requisition Processing, Customer Services, Item Management, Stock Control, Weapon System Secondary Item Support, Requirements Determination, Integrated Materiel Management Technical Support Inventory Control Point functions for

[233] By Motion G-175-1, the Commission found the recommendation of the Secretary of Defense consistent with the Final Selection Criteria and Force Structure Plan.

[234] By Motion 176-3A, the Commission struck paragraph "a", which read "**Realign Lackland Air Force Base, TX**, as follows: relocate the Budget/Funding, Contracting, Cataloging, Requisition Processing, Customer Services, Item Management, Stock Control, Weapon System Secondary Item Support, Requirements Determination, Integrated Materiel Management Technical Support Inventory Control Point functions for Consumable Items to Defense Supply Center Columbus, OH, and reestablish them as Defense Logistics Agency Inventory Control Point functions; relocate the procurement management and related support functions for Depot Level Reparables to Robins Air Force Base, GA, and designate them as Defense Supply Center Columbus, OH, Inventory Control Point functions; relocate the remaining integrated materiel management, user, and related support functions to Robins Air Force Base, GA."

Consumable Items to Defense Supply Center Columbus, OH, and reestablishing them as Defense Logistics Agency Inventory Control Point functions, and by disestablishing the procurement management and related support functions for Depot Level Reparables and designating them as Defense Supply Center Columbus, OH, Inventory Control Point functions.

d. **Realign Rock Island Arsenal, IL**, as follows: relocate the Budget/Funding, Contracting, Cataloging, Requisition Processing, Customer Services, Item Management, Stock Control, Weapon System Secondary Item Support, Requirements Determination, Integrated Materiel Management Technical Support Inventory Control Point functions for Consumable Items to Defense Supply Center Columbus, OH, and reestablish them as Defense Logistics Agency Inventory Control Point functions; relocate the procurement management and related support functions for Depot Level Reparables to Detroit Arsenal, MI, and designate them as Defense Supply Center Columbus, OH, Inventory Control Point functions; and relocate the remaining integrated materiel management, user, and related support functions to Detroit Arsenal, MI.

e. **Realign Ft. Huachuca, AZ**, as follows: relocate the Budget/Funding, Contracting, Cataloging, Requisition Processing, Customer Services, Item Management, Stock Control, Weapon System Secondary Item Support, Requirements Determination, Integrated Materiel Management Technical Support Inventory Control Point functions for Consumable Items to Defense Supply Center Columbus, OH, and designate them as Defense Logistics Agency Inventory Control Point functions; relocate the procurement management and related support functions for Depot Level Reparables to Aberdeen Proving Ground, MD, and designate them as Defense Supply Center Columbus, OH, Inventory Control Point functions; and relocate the remaining integrated materiel management, user, and related support functions to Aberdeen Proving Ground, MD.

f. **Realign Naval Support Activity Mechanicsburg, PA**, as follows: relocate the Budget/Funding, Contracting, Cataloging, Requisition Processing, Customer Services, Item Management, Stock Control, Weapon System Secondary Item Support, Requirements Determination, Integrated Materiel Management Technical Support Inventory Control Point functions for Consumable Items, except those Navy items associated with Nuclear Propulsion Support, Level 1/Subsafe and Deep Submergence System Program (DSSP) Management, Strategic Weapon Systems Management, Design Unstable/Preproduction Test, Special Waivers, Major End Items and Fabricated or Reclaimed items to Defense Supply Center Columbus, OH, and reestablish them as Defense Logistics Agency Inventory Control Point functions; disestablish the procurement management and related support functions for Depot Level Reparables and designate them as Defense Supply Center Columbus, OH, Inventory Control Point functions; and relocate the oversight of Budget/Funding, Contracting, Cataloging, Requisition Processing, Customer Services, Item Management, Stock Control, Weapon System Secondary Item Support, Requirements Determination, Integrated Materiel Management Technical Support Inventory Control Point functions for Consumable Items and the oversight of procurement management and related support functions for Depot Level Reparables to the Defense Logistics Agency, Fort Belvoir, VA.

g. **Realign Marine Corps Base, Albany, GA**, as follows: relocate the Budget/Funding, Contracting, Cataloging, Requisition Processing, Customer Services, Item Management, Stock Control, Weapon System Secondary Item Support, Requirements Determination, Integrated Materiel Management Technical Support Inventory Control Point functions for any residual Consumable Items to Defense Supply Center Columbus, OH, and reestablish them as Defense Logistics Agency Inventory Control Point functions; disestablish the procurement management and related support functions for Depot Level Reparables and designate them as Defense Supply Center Columbus, OH, Inventory Control Point functions; and relocate the oversight of Budget/Funding, Contracting, Cataloging, Requisition Processing, Customer Services, Item Management, Stock Control, Weapon System Secondary Item Support, Requirements Determination, Integrated Materiel Management Technical Support Inventory Control Point functions for Consumable Items and the oversight of procurement management and related support functions for Depot Level Reparables to the Defense Logistics Agency, Fort Belvoir, VA.

h. **Realign Naval Support Activity Philadelphia, PA, Tinker Air Force Base, OK, Hill Air Force Base, UT, and Robins Air Force Base, GA,** by relocating the Budget/Funding, Contracting, Cataloging, Requisition Processing, Customer Services, Item Management, Stock Control, Weapon System Secondary Item Support, Requirements Determination, Integrated Materiel Management Technical Support Inventory Control Point functions for Consumable Items, except those Navy items associated with Design Unstable/Preproduction Test, Special Waivers and Major End Items to Defense Supply Center Richmond, VA, and reestablishing them as Defense Logistics Agency Inventory Control Point

functions, and by disestablishing the procurement management and related support functions for Depot Level Reparables and designating them as Defense Supply Center Richmond, VA, Inventory Control Point functions.

i. **Realign Redstone Arsenal, AL**, as follows: relocate the Budget/Funding, Contracting, Cataloging, Requisition Processing, Customer Services, Item Management, Stock Control, Weapon System Secondary Item Support, Requirements Determination, Integrated Materiel Management Technical Support Inventory Control Point functions for Aviation Consumable Items to Defense Supply Center Richmond, VA, and reestablish them as Defense Logistics Agency Aviation Inventory Control Point functions; disestablish the procurement management and related support functions for Aviation Depot Level Reparables and designate them as Defense Supply Center Richmond, VA, Aviation Inventory Control Point functions; relocate the Budget/Funding, Contracting, Cataloging, Requisition Processing, Customer Services, Item Management, Stock Control, Weapon System Secondary Item Support, Requirements Determination, Integrated Materiel Management Technical Support Inventory Control Point functions for Missile Consumable Items to Defense Supply Center Columbus, OH; reestablish them as Defense Logistics Agency Missile Inventory Control Point functions; disestablish the procurement management and related support functions for Missile Depot Level Reparables and designate them as Defense Supply Center Columbus, OH, Missile Inventory Control Point functions; and realign a portion of the remaining integrated materiel management, user, and related support functions necessary to oversee the Inventory Control Point activities at Aberdeen Proving Ground, MD, Detroit Arsenal, MI, Soldier System Center, Natick, MA, and Redstone Arsenal, AL, to Headquarters Army Materiel Command (AMC).

j. **Realign Wright-Patterson Air Force Base, OH**, by relocating the oversight of Budget/Funding, Contracting, Cataloging, Requisition Processing, Customer Services, Item Management, Stock Control, Weapon System Secondary Item Support, Requirements Determination, Integrated Materiel Management Technical Support Inventory Control Point functions for Consumable Items and the oversight of procurement management and related support functions for Depot Level Reparables to the Defense Logistics Agency, Fort Belvoir, VA.

k. **Realign Fort Belvoir, VA**, by assigning the oversight of Budget/Funding, Contracting, Cataloging, Requisition Processing, Customer Services, Item Management, Stock Control, Weapon System Secondary Item Support, Requirements Determination, Integrated Materiel Management Technical Support Inventory Control Point functions for Consumable Items and the oversight of procurement management and related support functions for Depot Level Reparables to the Defense Logistics Agency, Fort Belvoir, VA.

177. Supply, Storage, and Distribution Management Reconfiguration (S&S 13)[235]

a. **Realign Defense Supply Center Columbus, OH**, by disestablishing the Defense Distribution Depot Columbus, OH. Relocate the storage and distribution functions and associated inventories to the Defense Distribution Depot Susquehanna, PA, hereby designated the Susquehanna Strategic Distribution Platform.

b. **Realign Tobyhanna Army Depot, PA**, by consolidating the supply, storage, and distribution functions and associated inventories of the Defense Distribution Depot Tobyhanna, PA, with all other supply, storage, and distribution functions and inventories that exist at Tobyhanna Army Depot to support depot operations, maintenance, and production. Retain the minimum necessary supply, storage, and distribution functions and inventories required to support Tobyhanna Army Depot, and to serve as a wholesale Forward Distribution Point. Relocate all other wholesale storage and distribution functions and associated inventories to the Susquehanna Strategic Distribution Platform.

c. **Realign Naval Station Norfolk, VA**, by consolidating the supply, storage, and distribution functions and associated inventories of the Defense Distribution Depot Norfolk, VA, with all other supply, storage, and distribution functions and inventories that exist at Norfolk Naval Base and at Norfolk Naval Shipyard to support shipyard operations, maintenance, and production. Retain the minimum necessary supply, storage, and distribution functions and inventories required to support Norfolk Naval Shipyard operations, maintenance and production, and to serve as a wholesale Forward Distribution Point. Relocate all other wholesale storage and distribution functions and associated inventories to the Susquehanna Strategic Distribution Platform.

[235] By Motion G-175-1, the Commission found the recommendation of the Secretary of Defense consistent with the Final Selection Criteria and Force Structure Plan.

d. **Realign Defense Supply Center Richmond, VA**, by relocating the storage and distribution functions and associated inventories of the Defense Distribution Depot Richmond, VA, to the Susquehanna Strategic Distribution Platform. Retain the minimum necessary storage and distribution functions and associated inventories at Defense Distribution Depot Richmond, VA, to serve as a wholesale Forward Distribution Point.

e. **Realign Marine Corps Air Station, Cherry Point, NC** by consolidating the supply, storage, and distribution functions and associated inventories of the Defense Distribution Depot, Cherry Point, NC, with all other supply, storage, and distribution functions and inventories that exist at Naval Aviation Depot Cherry Point, NC, to support depot operations, maintenance and production. Retain the minimum necessary supply, storage, and distribution functions and inventories required to support Naval Air Depot Cherry Point, and to serve as a wholesale Forward Distribution Point. Relocate all other wholesale storage and distribution functions and associated inventories to the Defense Distribution Depot Warner Robins, GA, hereby designated the Warner Robins Strategic Distribution Platform.

f. **Realign Robins Air Force Base, GA**, by consolidating the supply, storage, and distribution functions and associated inventories supporting depot operations, maintenance, and production at the Warner Robins Air Logistics Center with the supply, storage, and distribution functions at the Warner Robins Strategic Distribution Platform.

g. **Realign Marine Corps Logistics Base, Albany, GA**, by consolidating the supply, storage, and distribution functions and associated inventories of the Defense Distribution Depot Albany, GA, with all other supply, storage, and distribution functions and inventories that exist at the Maintenance Center Albany, GA, to support depot operations, maintenance, and production. Retain the minimum necessary supply, storage, and distribution functions and inventories required to support the Maintenance Center Albany, GA, and to serve as a wholesale Forward Distribution Point. Relocate all other wholesale storage and distribution functions and associated inventories to the Warner Robins Strategic Distribution Platform.

h. **Realign Naval Air Station Jacksonville, FL**, by consolidating the supply, storage, and distribution functions and associated inventories of the Defense Distribution Depot, Jacksonville, FL, with all other supply, storage, and distribution functions and inventories that exist at the Naval Aviation Depot, Jacksonville, FL, to support depot operations, maintenance, and production. Retain the minimum necessary supply, storage, and distribution functions and inventories required to support the Naval Aviation Depot, Jacksonville, FL, and to serve as a wholesale Forward Distribution Point. Relocate all other wholesale storage and distribution functions and associated inventories to the Warner Robins Strategic Distribution Platform.

i. **Realign Anniston Army Depot, AL**, by consolidating the supply, storage, and distribution functions and associated inventories of the Defense Distribution Depot Anniston, AL, with all other supply, storage, and distribution functions and inventories that exist at Anniston Army Depot, AL, to support depot operations, maintenance, and production. Retain the minimum necessary supply, storage, and distribution functions and inventories required to support Anniston Army Depot, AL, and to serve as a wholesale Forward Distribution Point. Relocate all other wholesale storage and distribution functions and associated inventories to the Warner Robins Strategic Distribution Platform.

j. **Realign Corpus Christi Army Depot, TX**, by consolidating the supply, storage, and distribution functions and associated inventories of the Defense Distribution Depot, Corpus Christi, TX, with all other supply, storage, and distribution functions and inventories that exist at Corpus Christi Army Depot, TX, to support depot operations, maintenance, and production. Retain the minimum necessary supply, storage, and distribution functions and inventories required to support Corpus Christi Army Depot, TX, and to serve as a wholesale Forward Distribution Point. Relocate all other wholesale storage and distribution functions and associated inventories to the Defense Distribution Depot Oklahoma City, hereby designated the Oklahoma City Strategic Distribution Platform.

k. **Realign Tinker AFB, OK**, by consolidating the supply, storage, and distribution functions and associated inventories supporting depot operations, maintenance, and production at the Air Logistics Center, Oklahoma City, OK, with the supply, storage, and distribution functions and inventories at the Oklahoma City Strategic Distribution Platform.

l. **Realign Hill AFB, UT**, by consolidating the supply, storage, and distribution functions and associated inventories of the Defense Distribution Depot, Hill, UT, with all other supply, storage, and distribution functions and inventories that exist at the Ogden Air Logistics Center, UT, to support depot operations, maintenance, and production. Retain the necessary supply, storage, and distribution functions and inventories required to support the Ogden Air Logistics Center, UT, and to serve as a wholesale Forward Distribution Point. Relocate all other wholesale storage and

distribution functions and associated inventories to the Defense Distribution Depot, San Joaquin, CA, hereby designated the San Joaquin Strategic Distribution Platform.

m. **Realign Naval Station Bremerton, WA**, by consolidating the supply, storage, and distribution functions and associated inventories of the Defense Distribution Depot, Puget Sound, WA, with all other supply, storage and distribution functions and inventories that exist at Puget Sound Naval Shipyard, WA, to support shipyard operations, maintenance, and production. Retain the minimum necessary supply, storage, and distribution functions and inventories required to support Puget Sound Naval Shipyard, WA, and to serve as a wholesale Forward Distribution Point. Relocate all other wholesale storage and distribution functions and associated inventories to the San Joaquin Strategic Distribution Platform.

n. **Realign Naval Station, San Diego, CA**, by consolidating the supply, storage, and distribution functions and associated inventories of the Defense Distribution Depot, San Diego, CA, with all other supply, storage and distribution functions and inventories that exist at Naval Aviation Depot, North Island, CA, to support depot operations, maintenance, and production. Retain the minimum necessary supply, storage, and distribution functions and inventories required to support Naval Aviation Depot, North Island, CA, and to serve as a wholesale Forward Distribution Point. Relocate all other wholesale storage and distribution functions and associated inventories to the San Joaquin Strategic Distribution Platform.

o. **Realign Marine Corps Logistics Base, Barstow, CA**, by consolidating the supply, storage, and distribution functions and associated inventories of the Defense Distribution Depot Barstow CA, with all other supply, storage, and distribution functions and inventories that exist at the Maintenance Center Barstow, CA, to support depot operations, maintenance, and production. Retain the minimum necessary supply, storage, and distribution functions and inventories at Defense Distribution Depot Barstow, CA, that are required to support the Maintenance Center Barstow, CA, and to serve as a wholesale Forward Distribution Point. Relocate all other wholesale storage and distribution functions and associated inventories to the San Joaquin Strategic Distribution Platform.

CHAPTER X. TECHNICAL JOINT CROSS SERVICE GROUP RECOMMENDATIONS

178. (DELETED)[236]

179. (DELETED)[237]

180. CONSOLIDATE GROUND VEHICLE DEVELOPMENT & ACQUISITION IN A JOINT CENTER (TECH 7)[238]

c. **a. Realign Redstone Arsenal, Huntsville, AL**, by relocating the joint robotics program development and acquisition activities to Detroit Arsenal, Warren, MI, and consolidating them with the Program Executive Office Ground Combat Systems, Program Executive Office Combat Support and Combat Service Support and Tank Automotive Research Development Engineering Center.

d. **b. Realign the USMC Direct Reporting Program Manager Advanced Amphibious Assault (DRPM AAA) facilities in Woodbridge, VA**, by relocating the Ground Forces initiative D&A activities to Detroit Arsenal, Warren, MI.

181. CONSOLIDATE MARITIME C4ISR RESEARCH, DEVELOPMENT & ACQUISITION, TEST & EVALUATION (TECH 9)

a. **Realign Washington Navy Yard, DC**, by disestablishing the Space Warfare Systems Center Charleston, SC, detachment Washington Navy Yard and assign functions to the new Space Warfare Systems Command Atlantic Naval Amphibious Base, Little Creek, VA.

b. **Realign Naval Station, Norfolk, VA**, by disestablishing the Space Warfare Systems Center Norfolk, VA, and the Space Warfare Systems Center Charleston, SC, detachment Norfolk, VA, and assign functions to the new Space Warfare Systems Command Atlantic Naval Amphibious Base, Little Creek, VA.

c. **Realign Naval Weapons Station Charleston, SC**, as follows: relocate Surface Maritime Sensors, Electronic Warfare, and Electronics Research, Development & Acquisition, and Test & Evaluation of the Space Warfare Center to Naval Surface Warfare Center Division, Dahlgren, VA; relocate Subsurface Maritime Sensors, Electronic Warfare, and Electronics Research, Development & Acquisition, and Test & Evaluation of the Space Warfare Center to Naval Station Newport, RI; and relocate the Command Structure of the Space Warfare Center to Naval Amphibious Base, Little Creek, VA, and consolidate it with billets from Space Warfare Systems Command San Diego to create the Space

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[236] By Motion 178-2, the Commission struck Recommendation 178, which read "*Co-locate Extramural Research Program Managers (Tech 5).* Close the Office of Naval Research facility, Arlington, VA; the Air Force Office of Scientific Research facility, Arlington, VA; the Army Research Office facilities, Durham, NC, and Arlington, VA; and the Defense Advanced Research Project Agency facility, Arlington, VA. Relocate all functions to the National Naval Medical Center, Bethesda, MD. Realign Fort Belvoir, VA, by relocating the Army Research Office to the National Naval Medical Center, Bethesda, MD. Realign the Defense Threat Reduction Agency Telegraph Road facility, Alexandria, VA, by relocating the Extramural Research Program Management function (except conventional armaments and chemical biological defense research) to the National Naval Medical Center, Bethesda, MD."

[237] By Motion 179-2, the Commission struck entire recommendation, which read "***Consolidate Air and Space C4ISR Research, Development & Acquisition, Test & Evaluation (Tech 6).*** **Realign Wright-Patterson Air Force Base, OH, Maxwell Air Force Base, AL, and Lackland Air Force Base, TX**, by relocating Air & Space Information Systems Research and Development & Acquisition to Hanscom Air Force Base, MA. **Realign Eglin Air Force Base, FL**, by relocating Air & Space Sensors, Electronic Warfare & Electronics and Information Systems Test & Evaluation to Edwards Air Force Base, CA."

[238] By Motion G-180-1, the Commission found the recommendation of the Secretary of Defense consistent with the Final Selection Criteria and Force Structure Plan.

Warfare Systems Command Atlantic, Naval Amphibious Base, Little Creek, VA. The remaining Maritime Information Systems Research, Development & Acquisition, and Test & Evaluation functions at Naval Weapons Station Charleston, SC, are assigned to Space Warfare Systems Command Atlantic, Naval Amphibious Base, Little Creek, VA.

d. (Deleted)[239]

e. Realign Naval Submarine Base Point Loma, San Diego, CA, as follows: relocate Surface Maritime Sensors, Electronic Warfare, and Electronics Research, Development & Acquisition, and Test & Evaluation of the Space Warfare Center to Naval Surface Warfare Center Division, Dahlgren, VA; relocate Subsurface Maritime Sensors, Electronic Warfare, and Electronics Research, Development & Acquisition, and Test & Evaluation of the Space Warfare Center to Naval Station Newport, RI; disestablish Space Warfare Systems Center Norfolk, VA, detachment San Diego, CA, and assign functions to the new Space Warfare Systems Command Pacific, Naval Submarine Base Point Loma, San Diego, CA; disestablish Naval Center for Tactical Systems Interoperability, San Diego, CA, and assign functions to the new Space Warfare Systems Command Pacific, Naval Submarine Base Point Loma, San Diego, CA; and disestablish Space Warfare Systems Command San Diego, CA, detachment Norfolk, VA, and assign functions to the new Space Warfare Systems Command Atlantic, Naval Amphibious Base, Little Creek , VA.

f. Realign Naval Air Station Patuxent River, MD, by relocating Subsurface Maritime Sensors, Electronic Warfare, and Electronics Research, Development & Acquisition, and Test & Evaluation of the Naval Air Warfare Center, Aircraft Division to Naval Station Newport, RI.

g. Realign Naval Air Station Jacksonville, FL, by disestablishing the Space Warfare Systems Center Charleston, SC, detachment Jacksonville, FL.

h. Realign Naval Air Station Pensacola, FL, by relocating the Space Warfare Systems Center Charleston, SC, detachment Pensacola, FL, to Naval Weapons Station Charleston, SC.

i. Realign Naval Weapons Station Yorktown, VA, by relocating the Space Warfare Systems Center Charleston, SC, detachment Yorktown, VA, to Naval Station Norfolk, VA, and consolidating it into the new Space Warfare Systems Command Atlantic detachment, Naval Station Norfolk, VA.

182. (Deleted)[240]

183. Consolidate Sea Vehicle Development & Acquisition (Tech 13)[241]

a. Realign Detroit Arsenal, MI, by relocating Sea Vehicle Development and Acquisition to Naval Surface Warfare Center Carderock Division, Bethesda, MD, and Program Management and Direction of Sea Vehicle Development and Acquisition to Naval Sea Systems Command, Washington Navy Yard, DC.

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[239] By Motion 181-3A, the Commission struck paragraph "d", which read "**Realign Naval Base Ventura County, CA, Naval Surface Warfare Center Division, Dahlgren, VA, and Naval Station Newport, RI**, by relocating Maritime Information Systems Research, Development & Acquisition, and Test & Evaluation to Naval Submarine Base Point Loma, San Diego, CA, and consolidating with the Space Warfare Center to create the new Space Warfare Systems Command Pacific, Naval Submarine Base Point Loma, San Diego, CA."

[240] By Motion 182-2, the Commission struck Recommendation 182, which read "***Consolidate Navy Strategic Test & Evaluation (Tech 12)***. **Realign Patrick Air Force Base, Cape Canaveral, FL**, by relocating Nuclear Test and Evaluation at the Naval Ordnance Test Unit to Strategic Weapons Facility Atlantic, Kings Bay, GA."

[241] By Motion G-180-1, the Commission found the recommendation of the Secretary of Defense consistent with the Final Selection Criteria and Force Structure Plan.

184. Create a Naval Integrated Weapons & Armaments Research, Development & Acquisition, Test & Evaluation Center (Tech 15)[242]

a. **Realign Naval Surface Warfare Center Crane, IN**, by relocating all Weapons and Armaments Research, Development & Acquisition, and Test & Evaluation, except gun/ammo, combat system security, and energetic materials to Naval Air Weapons Station China Lake, CA.

b. **Realign Naval Surface Warfare Center Indian Head, MD**, by relocating all Weapons and Armaments Research, Development & Acquisition, and Test & Evaluation, except gun/ammo, underwater weapons, and energetic materials, to Naval Air Weapons Station China Lake, CA.

c. **Realign Naval Air Station Patuxent River, MD**, by relocating all Weapons and Armaments Research, Development & Acquisition, and Test & Evaluation, except the Program Executive Office and Program Management Offices in Naval Air Systems Command, to Naval Air Weapons Station China Lake, CA.

d. **Realign Naval Base Ventura County, Point Mugu, CA**, by relocating all Weapons and Armaments Research, Development & Acquisition, and Test & Evaluation to Naval Air Weapons Station China Lake, CA.

e. **Realign Naval Weapons Station Seal Beach, CA**, by relocating all Weapons and Armaments Research, Development & Acquisition, and Test & Evaluation, except underwater weapons and energetic materials, to Naval Air Weapons Station China Lake, CA.

f. **Realign Naval Surface Warfare Center, Yorktown, VA**, by relocating all Weapons and Armaments Research, Development & Acquisition, and Test & Evaluation to Naval Surface Warfare Center Indian Head, MD.

g. **Realign Naval Base Ventura County, Port Hueneme, CA**, by relocating all Weapons and Armaments Research, Development & Acquisition, and Test & Evaluation, except weapon system integration, to Naval Air Weapons Station China Lake, CA.

h. **Realign Fleet Combat Training Center, CA** (Port Hueneme Detachment, San Diego, CA), by relocating all Weapons and Armaments weapon system integration Research, Development & Acquisition, and Test & Evaluation to Naval Surface Warfare Center Dahlgren, VA.

i. **Realign Naval Surface Warfare Center Dahlgren, VA**, by relocating all Weapons & Armaments Research, Development & Acquisition, and Test & Evaluation, except guns/ammo and weapon systems integration to Naval Air Weapons Station China Lake, CA.

185. Create an Air Integrated Weapons & Armaments Research, Development & Acquisition, Test & Evaluation Center (Tech 18)[243]

a. **Realign Hill Air Force Base, UT**, by relocating Weapons and Armaments In-Service Engineering Research, Development & Acquisition, and Test and Evaluation to Eglin Air Force Base, FL.

b. **Realign Fort Belvoir, VA**, by relocating Defense Threat Reduction Agency National Command Region conventional armament Research to Eglin Air Force Base, FL.

186. Create an Integrated Weapons & Armaments Specialty Site for Guns and Ammunition (Tech 19)

a. **Realign the Adelphi Laboratory Center, MD**, by relocating gun and ammunition Research and Development & Acquisition to Picatinny Arsenal, NJ.

b. **Realign Naval Surface Warfare Center Division Crane, IN**, by relocating gun and ammunition Research and Development & Acquisition to Picatinny Arsenal, NJ, except energetics and[244] RD&A and T&E in support of Special Operations.[245]

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[242] By Motion 184-1, the Commission found the recommendation of the Secretary of Defense consistent with the Final Selection Criteria and Force Structure Plan.

[243] By Motion G-180-1, the Commission found the recommendation of the Secretary of Defense consistent with the Final Selection Criteria and Force Structure Plan.

[244] The Commission inserted the word "and" as a technical correction to clarify the language of the amended recommendation.

c. **Realign the Fallbrook, CA, detachment of Naval Surface Warfare Center Division Crane, IN**, by relocating gun and ammunition Research and Development & Acquisition to Picatinny Arsenal, NJ.

d. **(Deleted)**[246]

e. **Realign the Louisville, KY, detachment of Naval Surface Warfare Center Division Port Hueneme, CA**, by relocating gun and ammunition Research and Development & Acquisition to Picatinny Arsenal, NJ.

f. **Realign Naval Air Warfare Center Weapons Division China Lake, CA**, by relocating gun and ammunition Research and Development & Acquisition except energetics to Picatinny Arsenal, NJ.[247]

g. **Realign Naval Surface Warfare Center Division Indian Head, MD**, by relocating gun and ammunition Research and Development & Acquisition except energetics to Picatinny Arsenal, NJ. Consolidate energetics RD&A and T&E at Indian Head, MD except the RD&A and T&E performed at China Lake[248] CA and Picatinny Arsenal, NJ.[249]

h. **Realign Naval Surface Warfare Center Division Earle, NJ**, by relocating weapon and armament packaging Research and Development & Acquisition to Picatinny Arsenal, NJ.

187. Defense Research Service Led Laboratories (Tech 22)

a. **Close the Air Force Research Laboratory, Mesa City, AZ**. Relocate all functions to Wright Patterson Air Force Base, OH.

b. **Realign Air Force Research Laboratory, Hanscom, MA**, by relocating the Sensors Directorate to Wright Patterson Air Force Base, OH, and the Space Vehicles Directorate to Kirtland Air Force Base, NM.

c. **Realign Rome Laboratory, NY**, by relocating the Sensor Directorate to Wright Patterson Air Force Base, OH, and consolidating it with the Air Force Research Laboratory, Sensor Directorate at Wright Patterson Air Force Base, OH.

d. **Realign Air Force Research Laboratory, Wright Patterson Air Force Base, OH**, by relocating the Information Systems Directorate to Rome Laboratory, NY.[250]

e. **Realign Army Research Laboratory Langley, VA, and Army Research Laboratory Glenn, OH**, by relocating the Vehicle Technology Directorates to Aberdeen Proving Ground, MD.

f. **(Deleted)**[251]

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[245] By Motion 186-4A, the Commission appended the language ", except energetics RD&A and T&E in support of Special Operations."

[246] By Motion 186-4A, the Commission struck paragraph "d", which read "**Realign Naval Surface Warfare Center Division Dahlgren, VA**, by relocating gun and ammunition Research and Development & Acquisition to Picatinny Arsenal, NJ."

[247] By Motion 186-4A, the Commission struck the language "Development & Acquisition to Picatinny Arsenal" and inserted in its place "Development & Acquisition except energetics to Picatinny Arsenal".

[248] By Motion 186-4A, the Commission struck the language "Development & Acquisition to Picatinny Arsenal" from paragraph "g" of Chapter X, Section 186 of the Bill and inserted in its place "Development & Acquisition except energetics to Picatinny Arsenal, NJ. Consolidate energetics RD&A and T&E at Indian Head, MD except the RD&A and T&E performed at China Lake."

[249] By Motion 186-4D, the Commission added the language ", CA and Picatinny Arsenal, NJ."

[250] By Motion 187-4A, the Commission struck the language "Information Systems Directorate to Hanscom Air Force Base, MA" and inserted in its place "Information Systems Directorate to Rome Laboratory, NY."

[251] By Motion 187-4A, the Commission struck paragraph "f", which read "**Realign the Army Research Laboratory White Sands Missile Range, NM**, by relocating all Army Research Laboratory activities except the minimum detachment required to maintain the Test and Evaluation functions at White Sands Missile Range, NM, to Aberdeen Proving Ground, MD."

188. Establish Centers for Fixed Wing Air Platform Research, Development & Acquisition, Test & Evaluation (Tech 24)[252]

a. **Realign Tinker Air Force Base, OK, Robins, Air Force Base, GA, and Hill Air Force Base, UT**, by relocating fixed wing related Air Platform Development and Acquisition to Wright Patterson Air Force Base, OH.

b. **Realign Wright Patterson Air Force Base, OH**, by relocating fixed wing related Live Fire Test and Evaluation to Naval Air Weapons Station China Lake, CA.

189. Establish Centers for Rotary Wing Air Platform Development & Acquisition, Test & Evaluation (Tech 26)[253]

a. **Realign Wright Patterson Air Force Base, OH**, by relocating Air Force Materiel Command V-22 activities in rotary wing air platform development and acquisition to Patuxent River, MD.

b. **Realign the Naval Air Engineering Station Lakehurst, NJ**, by relocating activities in rotary wing air platform development, acquisition, test and evaluation to Patuxent River, MD.

c. **Realign Ft. Rucker, AL**, by relocating the Aviation Technical Test Center to Redstone Arsenal, AL, and consolidating it with the Technical Test Center at Redstone Arsenal, AL.

d. **Realign Warner-Robins Air Force Base, GA**, by relocating activities in rotary wing air platform development and acquisition to Redstone Arsenal, AL.

190. (Deleted)[254]

[252] By Motion 188-1, the Commission found the recommendation of the Secretary of Defense consistent with the Final Selection Criteria and Force Structure Plan.

[253] By Motion G-180-1, the Commission found the recommendation of the Secretary of Defense consistent with the Final Selection Criteria and Force Structure Plan.

[254] By Motion 190-2, the Commission struck Recommendation 190, which read "***Navy Sensors, Electronic Warfare, and Electronics Research, Development & Acquisition, Test & Evaluation (Tech 28).*** **Realign Naval Air Warfare Center, Weapons Division, Point Mugu, CA**. Relocate the Sensors, Electronic Warfare (EW), and Electronics Research, Development, Acquisition, Test & Evaluation (RDAT&E) functions to Naval Air Warfare Center, Weapons Division, China Lake, CA."

CHAPTER XI. ADDITIONAL RECOMMENDATIONS OF THE COMMISSION

192. (NOT USED)

191. NAVY BROADWAY COMPLEX, SAN DIEGO, CA[255]

a. If the Secretary of the Navy does not enter into a long-term lease on or before January 1, 2007 that provides for the redevelopment of the Navy Broadway Complex, San Diego, California, under the authority granted by Section 2732 of Public Law 99-661, the National Defense Authorization Act for Fiscal Year 1987, **close Navy Broadway Complex, San Diego, California**, and relocate the units and functions on Navy Broadway Complex to other Department of the Navy-owned sites in San Diego.

[255] By Motion 192-4A, the Commission added the recommendation "***Navy Broadway Complex, San Diego, CA***. If the Secretary of the Navy does not enter into a long-term lease on or before January 1, 2007 that provides for the redevelopment of the Navy Broadway Complex, San Diego, California, under the authorities granted by Section 2732 of Public Law 99-661, the National Defense Authorization Act for Fiscal Year 1987, **close Navy Broadway Complex, San Diego, California**, and relocate the units and function on Navy Broadway Complex to other Department of the Navy-owned sites in San Diego."

193. NAVAL AIR STATION OCEANA, VIRGINIA BEACH, VA[256]

a. **Realign Naval Air Station Oceana, Virginia by relocating the East Coast Master Jet Base to Cecil Field, Florida**, if the Commonwealth of Virginia and the municipal governments of Virginia Beach, Virginia, and Chesapeake, Virginia, fail to enact and enforce legislation to prevent further encroachment of Naval Air Station Oceana by the end of March 2006, to wit, enact state-mandated zoning controls requiring the cities of Virginia Beach and Chesapeake to adopt zoning ordinances that require the governing body to follow Air Installation Compatibility Use Zone (AICUZ) guidelines in deciding discretionary development applications for property in noise levels 70 dB Day-Night, average noise Level (DNL) or greater; enact state and local legislation and ordnance to establish a program to condemn and

[256] By Motion 193-4A, the Commission added the recommendation "*Naval Air Station, Oceana, VA*. Realign Naval Air Station Oceana, Virginia by relocating the East Coast Master Jet Base to Cecil Field, Florida, if the Commonwealth of Virginia and the municipal governments of Virginia Beach, Virginia, and Chesapeake, Virginia, fail to enact and enforce legislation to prevent further encroachment of Naval Air Station Oceana by the end of March 2006, to wit, enact state-mandated zoning controls requiring the cities of Virginia Beach and Chesapeake to adopt zoning ordinances that require the governing body to follow Air Installation Compatibility Use Zone (AICUZ) guidelines in deciding discretionary development applications for property in noise levels 70 dB Day-Night, average noise Level (DNL) or greater; enact state and local legislation and ordnance to establish a program to condemn and purchase all the property located within the Accident Potential Zone 1 areas for Naval Air Station Oceana, as depicted for 1999 AICUZ pamphlet published by the U.S. Navy; codify the 2005 final Hampton Roads Joint Land Use Study recommendations; legislate requirements for the cities of Virginia Beach and Chesapeake to evaluate undeveloped properties in noise zones 70 dB DNL or greater for rezoning classification that would not allow uses incompatible under AICUZ guidelines; establish programs for purchase of development rights of the inter-facility traffic area between NAS Oceana and NALF Fentress; enact legislation creating the Oceana-Fentress Advisory Council; and if the State of Florida appropriates sufficient funds to relocate commercial tenants presently located at Cecil Field, Florida, appropriates sufficient funds to secure public-private ventures for all the personnel housing required by the Navy at Cecil Field to accomplish this relocation and turns over fee simple title to the property comprising the former Naval Air Station Cecil Field, including all infrastructure improvements that presently exist, to the Department on or before December 31, 2006, if the Commonwealth of Virginia and the municipal governments of Virginia Beach, Virginia, and Chesapeake, Virginia, decline from the outset to take the actions required above or within six months of the Commonwealth of Virginia and the municipal governments of Virginia Beach, Virginia, and Chesapeake, Virginia, failing to carry through with any of the actions set out above, whichever is later. The State of Florida may not encumber the title by any restrictions other than a reversionary clause in favor of the State of Florida and short-term tenancies consistent with the relocation of the Master Jet Base to Cecil Field.

If the Commonwealth of Virginia and the municipal governments of Virginia Beach, Virginia, and Chesapeake, Virginia, fail to take all of the prescribed actions and the State of Florida meets the conditions established by this recommendation, the units and functions that shall relocate to Cecil Field will include but are not limited to all of the Navy F/A-18 strike fighter wings, aviation operations and support schools, maintenance support, training, and any other additional support activities the Navy deems necessary and appropriate to support the operations of the Master Jet Base"

By Motion 193-4A, the Commission also made an "Additional Statement of the Commission," directing that:

> The BRAC 2005 report language shall state: "It is the sense of the Commission that the Secretary of Defense deviated from the BRAC criteria by failing to consider NAS Oceana for closure or realignment. The long-standing and steadily worsening encroachment problem around NAS Oceana, without strong support from state and city governments to eliminate current and arrest future encroachment, will in the long term create a situation where the military value of NAS Oceana will be unacceptably degraded. The remedies presented to the Commission thus far have been unconvincing. It is also the sense of the Commission that the future of naval aviation is not Naval Air Station Oceana. The Commission urges the Navy to begin immediately to mitigate the noise encroachment and safety issues associated with flight operations around the Virginia Beach area by transitioning high-density training evolutions to other bases that are much less encroached, such as Naval Outlying Field Whitehouse, Florida, or Kingsville, Texas.
>
> The Secretary of Defense is directed to cause a rapid, complete due diligence review of the offer of the State of Florida to reoccupy the former NAS Cecil Field and to compare this review against any plan to build a new master jet base at any other location. This review is to be completed within six months from the date that the BRAC legislation enters into force and is to be made public to the affected states for comment. After review of the states' comments, which shall be submitted within 120 days after publishing the review, the Secretary of Defense shall forward to the oversight committees of Congress the review, the state comments, and his recommendation on the location of the Navy's future Atlantic Fleet Master Jet Base."

purchase all the incompatible use[257] property located within the Accident Potential Zone 1 areas for Naval Air Station Oceana, as depicted for 1999 AICUZ pamphlet published by the U.S. Navy and to fund and expend no less than $15 million annually in furtherance of the aforementioned program;[258] codify the 2005 final Hampton Roads Joint Land Use Study recommendations; legislate requirements for the cities of Virginia Beach and Chesapeake to evaluate undeveloped properties in noise zones 70 dB DNL or greater for rezoning classification that would not allow uses incompatible under AICUZ guidelines; establish programs for purchase of development rights of the inter-facility traffic area between NAS Oceana and NALF Fentress; enact legislation creating the Oceana-Fentress Advisory Council; it shall be deemed that the actions prescribed to be taken by the Commonwealth of Virginia, and the Cities of Virginia Beach, and Chesapeake respectively, by the end of March 2006 have not been taken in their entirety, unless the Department of Defense Inspector General[259] so certifies in writing to the President and oversight committees of Congress by June 1, 2006[260]; and if the State of Florida appropriates sufficient funds to relocate commercial tenants presently located at Cecil Field, Florida, appropriates sufficient funds to secure public-private ventures for all the personnel housing required by the Navy at Cecil Field to accomplish this relocation and turns over fee simple title to the property comprising the former Naval Air Station Cecil Field, including all infrastructure improvements that presently exist, to the Department on or before December 31, 2006, if the Commonwealth of Virginia and the municipal governments of Virginia Beach, Virginia, and Chesapeake, Virginia, decline from the outset to take the actions required above or within six months of the Commonwealth of Virginia and the municipal governments of Virginia Beach, Virginia, and Chesapeake, Virginia, failing to carry through with any of the actions set out above, whichever is later. The State of Florida may not encumber the title by any restrictions other than a reversionary clause in favor of the State of Florida and short-term tenancies consistent with the relocation of the Master Jet Base to Cecil Field. It shall be deemed that the actions prescribed to be taken by the State of Florida and the City of Jacksonville respectively by the end of 31 December 2006 have not been taken in their entirety unless the Department of Defense Inspector General[261] so certifies in writing to the President and oversight committees of Congress by June 1, 2007.[262]

If the Commonwealth of Virginia and the municipal governments of Virginia Beach, Virginia, and Chesapeake, Virginia, fail to take all of the prescribed actions and the State of Florida meets the conditions established by this recommendation, the units and functions that shall relocate to Cecil Field will include but are not limited to all of the Navy F/A-18 strike fighter wings, aviation operations and support schools, maintenance support, training, and any other additional support activities the Navy deems necessary and appropriate to support the operations of the Master Jet Base.

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[257] By a motion offered by Commissioner Hill on August 26, 2005, the Commission struck the language "nonconforming use" and inserted in its place "incompatible use".

[258] By a motion offered by Commissioner Skinner August 24, 2005, the Commission inserted the language "and to fund and expend no less than $15 million annually in furtherance of the aforementioned program".

[259] As a technical correction, the Commission deleted the language "Comptroller General of the Government Accountability Office" from the additional recommendation and inserted in its place the language "Department of Defense Inspector General," to correct a legal error. The language that would have required the Comptroller General to certify the fulfillment of the conditions established by this recommendation conflicted with Bowsher v. Synar, 478 U.S. 714 (1986), and INS v. Chadha, 462 U.S. 916 (1983). By designating the Department of Defense Inspector General, in the place of the Comptroller General, the intent of the recommendation will be fulfilled.

[260] Amendment by Chairman Principi August 26, 2005 "It shall be deemed that the actions prescribed to be taken by the Commonwealth of Virginia, and the Cities of Virginia Beach, and Chesapeake respectively, by the end of March 2006 have not been taken in their entirety, unless the Comptroller General of the Government Accountability Office certifies in writing to the President and oversight committees of Congress by June 1, 2006."

[261] As a technical correction, the Commission deleted the language "Comptroller General of the Government Accountability Office" from the additional recommendation and inserted in its place the language "Department of Defense Inspector General" to correct a legal error. The language that would have required the Comptroller General to certify the fulfillment of the conditions established by this recommendation conflicted with Bowsher v. Synar, 478 U.S. 714 (1986), and INS v. Chadha, 462 U.S. 916 (1983). By designating the Department of Defense Inspector General in the place of the Comptroller General, the intent of the recommendation will be fulfilled.

[262] Amendment by Chairman Principi 26 August 2005 "It shall be deemed that the actions prescribed to be taken by the State of Florida and the City of Jacksonville respectively by the end of 31 December 2006 have not been taken in their entirety unless the Comptroller General of the Government Accountability Office certifies in writing to the President and oversight committees of Congress by June 1, 2007."

194. (NOT USED)

195. GALENA FORWARD OPERATING LOCATION, AK[263]

a. Close Galena Forward Operating Location, Alaska.

196. (NOT USED)

197. NAVAL POSTGRADUATE SCHOOL, MONTEREY, CA, AND THE AIR FORCE INSTITUTE OF TECHNOLOGY, WRIGHT PATTERSON AIR FORCE BASE, OH[264]

a. Realign the Naval Postgraduate School, Monterey, California, and the Air Force Institute of Technology, Wright Patterson Air Force Base, Ohio, by forming a new and permanent oversight board responsible for curriculum review and approval, and program development for the resident and non-resident degree-granting programs at both schools. This Board, consisting of an equal number of members from the governing boards of each school, civilian education authorities recommended by the U.S. Secretary of Education, and other education officials as designated by the Secretary of Defense, will be chartered by the office of the Secretary of Defense and will provide a formal report of its actions and accomplishments to that office bi-annually. The Board's duties will consist of those actions listed as 'Goals' in the Memorandum of Agreement that formed an Educational Alliance between the Secretaries of the Air Force and Navy on December 4, 2002. This Board will be located in the National Capital Region. By this recommendation, the newly formed board will also have the authority to:

- take action to eliminate unnecessary curricula and program duplication;
- identify, approve, and implement programs of collaboration in research and instruction between the schools, and;
- expand nonresident programs and arrangements with private institutions of higher learning to meet common curriculum and non-Department of Defense focused class requirements.

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[263] By Motion 195-4A, the Commission added the recommendation "***Galena Forward Operating Location, AK.*** **Close Galena Forward Operating Location, Alaska**."

[264] By Motion 197-4A, the Commission added the recommendation "***Naval Postgraduate School, Monterey, CA, and the Air Force Institute of Technology, Wright Patterson Air Force Base, OH.*** **Realign the Naval Postgraduate School, Monterey, California, and the Air Force Institute of Technology, Wright Patterson Air Force Base, Ohio**, by forming a new and permanent oversight board responsible for curriculum review and approval, and program development for the resident and non-resident degree-granting programs at both schools. This Board, consisting of an equal number of members from the governing boards of each school, civilian education authorities recommended by the U.S. Secretary of Education, and other education officials as designated by the Secretary of Defense, will be chartered by the office of the Secretary of Defense and will provide a formal report of its actions and accomplishments to that office bi-annually. The Board's duties will consist of those actions listed as 'Goals' in the Memorandum of Agreement that formed an Educational Alliance between the Secretaries of the Air Force and Navy on December 4, 2002. This Board will be located in the National Capital Region. By this recommendation, the newly formed board will also have the authority to:

- take action to eliminate unnecessary curricula and program duplication;
- identify, approve, and implement programs of collaboration in research and instruction between the schools, and;
- expand nonresident programs and arrangements with private institutions of higher learning to meet common curriculum and non-Department of Defense focused class requirements.

198. RELOCATE MEDICAL COMMAND HEADQUARTERS [265]

a. **Realign[266] the Potomac Annex, in the District of Columbia. Realign Bolling Air Force Base, District of Columbia. Realign Skyline, leased space in Falls Church, Virginia.** Collocate the Navy Bureau of Medicine, Office of the Surgeon General of the Air Force, the Air Force Medical Operating Activity, and the Air Force Medical Support Activity, Office of the Secretary of Defense (Health Affairs), Tricare Management Activity, Office of the Army Surgeon General and U.S. Army Medical Command to a single, contiguous site that meets the current Department of Defense Anti-Terrorism Force Protection standards for new construction at either the National Naval Medical Center, Bethesda, Maryland; Bolling Air Force Base, District of Columbia, or federally owned or leased space in the National Capital Region and consolidate common support activity.

[265] By Motion 198-4A, the Commission added the recommendation "**Relocate Medical Command Headquarters. Close the Potomac Annex, in the District of Columbia. Realign Bolling Air Force Base, District of Columbia. Realign Skyline, leased space in Falls Church, Virginia.** Collocate the Navy Bureau of Medicine, Office of the Surgeon General of the Air Force, the Air Force Medical Operating Activity, and the Air Force Medical Support Activity, Office of the Secretary of Defense (Health Affairs), Tricare Management Activity, Office of the Army Surgeon General and U.S. Army Medical Command to a single, contiguous site that meets the current Department of Defense Anti-Terrorism Force Protection standards for new construction at either the National Naval Medical Center, Bethesda, Maryland; Bolling Air Force Base, District of Columbia, or federally owned or leased space in the National Capital Region and consolidate common support activity."

[266] As a technical correction, the Commission deleted the word "**Close**" and inserted in its place the word "**Realign**" to correct an error. The Potomac Annex contains more than the Navy Bureau of Medicine (BUMED). The relocation of BUMED will not result in a closure.

APPENDIX R

PROPOSED LEGISLATIVE CHANGES TO THE 2005 DEFENSE BASE CLOSURE AND REALIGNMENT ACT OF 1990

(PUBLIC LAW 101-510), AS CODIFIED AT 10 U.S.C. 2687 NOTE, AS AMENDED BY FY 2002 DEPARTMENT OF DEFENSE AUTHORIZATION ACT (PUBLIC LAW 107-107)

EXPLANATORY STATEMENT OF PROPOSED LEGISLATIVE CHANGES

The 2005 Defense Closure and Realignment (BRAC) Commission is including proposed legislative changes to the current statute, the 2005 Defense Base Closure and Realignment Act of 1990, as amended (the "BRAC statute"), in order to consolidate and conform related sections of the statute and eliminate redundancies and inconsistencies in the text. The discussion below provides a strategic overview of certain structural changes that have been proposed, and also suggests minor revisions in order to streamline and rationalize the BRAC process in the future.

STRATEGIC OVERVIEW

TIMING AND SEQUENCING

The foundation for the BRAC process is grounded in an overall strategic vision for a national defense strategy. The strategic backdrop for the 2005 BRAC round was based on the National Military Strategy (2004) that both supports the National Security Strategy (September 2002), and implements the National Defense Strategy (2004). Other key elements included the November 15, 2002 memorandum issued by the Secretary of Defense (the "Secretary"), "Transformation Through Base Realignment and Closure," and the Department of Defense's Integrated Global Posture and Basing Strategy (IGPBS) as set forth in the Department's Report to Congress entitled, "Strengthening U.S. Global Defense Posture," (September 2004).1

Under Section 2912 of the current BRAC statute, the Secretary is required to certify the need for an additional BRAC round, as necessary, along with his submission of the Department of Defense (the "Department") proposed budget for Fiscal Year 2005. This budget submission includes the force structure plan that is based on a 20-year threat assessment, and an infrastructure inventory.

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[1] Indeed, Secretary Rumsfeld underscored the importance of linking the BRAC process to the global military basing posture by testifying before the Senate Armed Services Committee that:

> The global posture decision process and Base Realignment and Closure (BRAC) are tightly linked, indeed, they depend on each other. They are both key components of the President's transformation agenda, and they both will be critical instruments for stability in the lives of service members and their families. Together, they will help to provide more predictability in assignments and rotations. Testimony of Secretary Rumsfeld Before the Senate Armed Services Committee, Global Posture (September 23, 2004).

In the view of the Commission, the threat assessment could be strengthened by requiring the Director of National Intelligence, in consultation with the Department and other defense intelligence agencies, to produce a separate, stand-alone threat assessment *before* the Department issues the force structure plan. If Congress adopts this approach as set forth in Section 2903(a)(1)(A)(i) of the proposed legislation, the threat assessment submitted by the Director of National Intelligence will permit Congress to obtain an independent view of the strategic threats confronting the nation which takes into account overarching military, economic and diplomatic factors. This will help broaden the analytic foundation for the Department's force structure plan, thereby strengthening the entire BRAC process.

In sum, while the force structure plan and the infrastructure inventory were very important tactical considerations in the 2005 BRAC round, the strategic considerations supporting the current BRAC process could have been strengthened if the 2005 Quadrennial Defense Review (QDR) had been in place.

Quadrennial Defense Review

Specifically, the 2005 QDR will be issued by the Secretary after the completion of the Commission's work, and the issuance of the BRAC's final recommendations to the President. In other words, the Commission's final recommendations are issued on September 8, 2005, and thus precede the Secretary's release of the QDR. The last QDR was issued on September 30, 2001, and the Secretary of Defense is statutorily required to submit a new QDR every four years. (See 10 U.S.C. § 118 (2005)). Thus, if the 2005 QDR is issued September 30, 2005, the BRAC Commission's work and recommendations will have been finalized and enacted into law (barring a joint resolution disapproving the recommendations of the Defense Base Closure and Realignment Commission), well before then.

The QDR is important in this context because the QDR is required to provide a comprehensive examination of several key elements, including the national defense strategy, force structure, force modernization plans, infrastructure, and budget plan of the defense program and policies of the Department of Defense, with a view to establishing the U.S. defense strategy and program for the next 20 years. Although the submission of the force structure plan and infrastructure inventory by the Secretary pursuant to Section 2912(a) of the current BRAC statute is designed to provide a concrete basis for the Commission's review, these are only a few elements of the overarching view provided by the QDR.

Since the BRAC Commission is also designed to eliminate excess force structure in order to establish a realigned military force and infrastructure, a more comprehensive review of the underlying strategic issues that is to be set forth in the QDR may have better informed and assisted the Commission in making its final recommendations. This is particularly true since the Commission is tasked, as the QDR review is, with taking a 20-year prospective view of a national defense strategy. The detailed and comprehensive approach of the QDR may have provided a more solid analytical foundation to the Commission's work.

Thus, if there is an additional BRAC round in the future, the Commission respectfully suggests that the QDR be put in place before the next round is initiated. In fact, initiating a new BRAC round should be considered by the Secretary of Defense in eight-year intervals following every alternate QDR. Since the QDR is required by statute, it should be the first element in place in a domino of necessary actions triggering the next BRAC round.

Accordingly, in the proposed changes to the BRAC statute that follow, the timing and sequencing of initiating a new BRAC round hinges on the issuance of the QDR on September 30, 2013, as required by statute. Based on the expectation that the Secretary will submit the Department's budget submission for FY 2015 in February 2014, or thereabouts, the Secretary is required under the current statutory scheme to submit the force structure plan along with the budget. This element has been preserved in the proposed legislation.

While the draft legislation preserves the current law describing the elements of the force structure plan, it is very probable that it will change substantively in the future. Therefore, this language appears in the draft legislation, but it may easily be deleted and amended later to include a revised description of what the force structure plan should contain. Further, the draft legislation provides that the force structure plan may be finalized by the Secretary of Defense no later than October 1, 2014.

The proposed legislation then requires the Secretary to certify the need for a new round by March 15, 2014. This is followed by draft selection criteria being published in the *Federal Register* no later than April 15, 2014, with final criteria being released on June 30, 2014. The proposed revised Act also provides for amending it to include the new selection criteria.

The President will then be required under the proposed legislation to nominate the new Commissioners for an additional BRAC round no later than September 30, 2014. The BRAC list will then be required to be issued by the Secretary on November 30, 2014. A final report shall be issued by the Commission on June 30, 2015, giving the Commission, in effect, seven months in which to complete its work. This is in contrast to the current statutory scheme where the Commission had

to produce its report to the President in less than four months from the Secretary's release of the BRAC list. The new timeline in the proposed legislation takes into consideration the difficulty of meeting the statutory deadlines during the 2005 BRAC round, and extends the timeframe in order for both the GAO and the Commission the opportunity to meet their internal timelines with greater ease. A full timeline of the entire BRAC process, as proposed, is set forth below in Section C.

In conclusion, the initiation of an additional BRAC round, the timing and sequencing of events, and the strategic foundation of the BRAC process has been modified by the proposed legislation to strengthen the BRAC process and facilitate the greater administrative ease of the Commission and the agencies involved, while preserving the salient elements of the overall statutory scheme.

Extending the Life of the BRAC Commission

Another difficulty faced by the 2005 BRAC Commission was meeting its staffing needs in a timely manner in order to fulfill its statutory duties. Since the 1995 BRAC Commission had been disbanded, there was no pre-existing support structure to manage the administrative start-up needs of the Commission such as recruiting and hiring, leasing space and equipment, and other administrative issues. Since the Commission was already operating under a foreshortened timeframe, the complex task of establishing the Commission from the ground up was exceedingly difficult.

Thus, assuming that Congress does not enact a joint resolution disapproving the recommendations of the Defense Base Closure and Realignment Commission, the proposed legislation suggests keeping the Commission in place until March 15, 2014, or the date by which the Secretary of Defense must certify whether there is a need for an additional BRAC round. This will allow two objectives to be met. First, it will keep a structured Commission in place (with a Chairman,2 Executive Director, and a limited staff) to allow greater ease in assembling a new augmented BRAC staff should another round be initiated; and second, to permit the Commission to produce annual, special and final reports to Congress and the President on the implementation of the 2005 BRAC recommendations, as described in the proposed legislation. This will enable both the Department and Congress to better gauge the progress made on these recommendations, and to determine whether further changes to the U.S. military basing posture need to be made in the future.

Further, the proposed legislation expands and clarifies the role of the Executive Director in new Section 2902(h). While the proposed legislation in Section 2902(d) permits the Commissioners to stay with the Commission for a period not to exceed eight months from the date the final Commission report is submitted to the President (as may be modified), they are expected to depart. This means that the Commission will not have a full complement of eight Commissioners, excluding the Chairman, unless another BRAC round is authorized.

However, during that period and under the guidance of the Chairman, the Commission will be able to examine and report on implementation issues. This will provide, in effect, "one-stop shopping" for the Congress and the President in terms of tracking, monitoring and evaluating the effectiveness of the implementation of the 2005 BRAC Commission's final recommendations. Although the Comptroller General of the United States and the Department's military service branches all have implementation responsibilities and in some cases, reporting requirements, this information is scattered, diffuse and uneven.

Reports

The annual and final reports of the Commission, if this new statutory scheme is accepted by Congress, will, *inter alia*, track and, where appropriate, monitor the following: (1) the uses of the Department of Defense Base Closure Account 2005 as described in section 2906A of the BRAC statute;[3] (2) the implementation by each branch of the armed services of the recommendations made by the Commission, including any annual net savings thereof; (3) the implementation of privatizations-in-place by local redevelopment authorities or private entities; (4) the environmental remediation undertaken by the Department of Defense, and the costs thereof; and (5) the impact of closures or realignments on international treaty obligations of the United States, if any.

The tracking of the implementation of the 2005 BRAC round may be especially important since the Secretary issued 190 recommendations with over 1,000 actions affecting 33 major (and hundreds of smaller) military installations, each one of

[2] If this approach is accepted and acted upon by Congress, please note that Section 2902((d)(2) of the current BRAC statute provides that, "The Chairman of the Commission shall serve until the confirmation of a successor."

[3] The proposed legislation does not advocate tracking the uses of the 1990 BRAC Account, as described in Section 2906 of the current BRAC statute, by the Commission. However, if in the view of Congress this would be a worthwhile endeavor, the scope of the proposed legislation could be expanded to cover this aspect of implementing the recommendations of prior BRAC rounds.

which involves a great deal of detailed movements of military missions, personnel and related functions. In fact, certain recommendations have conditions precedent attached to them whereby if the conditionality is not met by the concerned parties, the recommendation shall revert to the Secretary's original recommendation. There is no true oversight for this type of recommendation. Other examples include recommendations that may be the subject of third party litigation whose outcome has not been finally determined by the end of the BRAC process. Again, there is no tracking of this process to make a final determination on whether the Commission's recommendations were implemented or not.

Moreover, the number and complexity of the recommendations involved in the 2005 BRAC round make its implementation and the accountability for full implementation, including fiscal accountability, more difficult to achieve. If Congress entrusts the Commission to track the full implementation of the 2005 BRAC round, this will be a focused means of imposing accountability in the BRAC process on the Department, its service branches, the local redevelopment authorities, and other involved parties. Ultimately, this may be a significant cost-saving measure that will help ensure that further public resources are not devoted to making duplicative or conflicting recommendations in future BRAC rounds.

Special Report

Further, the proposed legislative language requires the Commission, presuming that Congress does not enact a joint resolution disapproving the recommendations of the 2005 BRAC Commission, to produce a special report. If enacted by Congress, the Commission will be tasked with issuing, no later than June 30, 2007, a special report that describes an overall strategic approach to implementing BRAC closures and realignments.

This special report will take into consideration and analyze the differing nature and needs of the military properties that are the subject of BRAC closures or realignments. The discussion below divides such properties into three basic categories: (1) those properties that are attractive for immediate re-use or local redevelopment purposes; (2) properties that need financial intermediation in order to prepare for a transfer to the private sector; and (3) "challenged" properties that pose long-term remediation issues and problems.

(1) Local Redevelopment Authorities. In the first instance, military properties that are subject to closure (and partial realignment in certain cases) may be attractive for re-use or redevelopment purposes. In such cases, local redevelopment authorities may be given, for example, up to two years from actual closure to negotiate a satisfactory early transfer agreement with the Department and accept legal title in the property concerned. It is for this reason that the proposed legislation advocates making the existing two-year authority for the Department to enter into environmental cooperative agreements into a permanent authority. (See Section 2905(f)). However, once this two-year time period expires, the Department will no longer be required to work with or through the local redevelopment authority, and may seek other private sector partners with whom to enter into negotiations to transfer title and undertake other tasks.

If environmental clean-up or remediation, if required, is completed within a reasonable time period of say, five to seven years, then the Department may then enter into contracts with private environmental insurance carriers to mitigate its risk of financing further environmental clean-up if problems are discovered after the initial clean-up has been completed. Although the Department assumes full legal liability throughout the process and continues to remain legally liable after the environmental remediation process is completed, the use of private insurance may nevertheless mitigate its risk. The idea of developing an insurance program for the Department's use, and exploring the possibility of bundling policies for greater economic efficiencies, is one issue that may explored by the Commission.

(2) Privatizations-in-Place. Another issue that may be the subject of the Commission's special report is to develop a financial "toolbox" for the Department to use in creating economic incentives to close, realign and otherwise dispose of properties that are the subject of the Commission's recommendations. This toolbox could include, for example, giving the Department special authorities to enter into contracts, leases, loans, loan guarantees and investments in the form of an acquisition of a limited partnership interest to purchase stock, equity positions or other equitable instruments, bonds or other debt instruments by the United States.

Indeed, forming strong public-private partnerships between the Department and private entities may facilitate the process of base closures. The Commission's special report could explore the feasibility of entering into such privatizations-in-place as a pilot program. If legislation for this were approved by Congress, with appropriate Congressional Notification requirements in place, this could be a pilot program limited to one service branch and a select number of military installations scheduled for closure under the 2005 BRAC round.

In fact, Congress could consider creating a separate government corporate entity to exercise these functions, and the Department, for example, could assign and transfer its title and interests in military installations scheduled for closure and realignment under this BRAC round to this stand-alone corporation. Of course, this corporation, if established by Congress,

would have its own governing board of directors that would manage and oversee the use of financial options to remediate or otherwise prepare military properties for transfer to the private sector. If such a stand-alone corporation were established by Congress, legal title to such military properties (if not the actual legal liability for environmental remediation) could be shifted from the Department to this new corporate entity. Thus, the Department would be relieved of the burden of the day-to-day management of these military properties.

The financial "toolbox" discussed above may also provide structured finance options that can be used to support the environmental remediation and transfers of closed military installations to the private sector. For example, if the Department is prepared to remediate the military property in question to meet industrial use standards yet the local community would like to rezone it for residential use, the Department may find it very useful to have a financial "toolbox" available to it. In that situation, the Department may seek to enter into public-private partnerships to finance (through the issuance of environmental bonds or other options) the additional clean-up costs.

By sourcing a private developer that is willing to assume greater commercial risk than a local redevelopment authority, the Department may be authorized by Congress to enter into a limited liability corporate structure that will enable it to seek private financing to issue bonds or other debt (or even equity) instruments. The bond proceeds (held by a trustee) may finance the excess clean-up costs and create an income stream to qualified institutional investors once the property starts to generate income from commercial and/or residential uses.

For example, both the States of New York and Pennsylvania have issued state-issued municipal Superfund bonds and brownfield bonds to encourage public participation in the clean-up of superfund sites. In the 2005 BRAC rounds, at least 14 of the military installations are National Priorities List (NPL) sites. Perhaps the Commission's special report could explore the feasibility of issuing tax-free revenue Superfund environmental bonds. Indeed, tax credits for such bond purchases may already be available for this purpose.

The Department could also be authorized to issue loan guarantees to enable the private developer to obtain better terms (i.e., interest rates and repayment terms) on financing such a redevelopment project. Title to the property could be assumed by the limited liability, special purpose venture established for this purpose. The Department could also, via the special purpose vehicle, take an equity position in the venture as an additional financing option. These are but a few of the options that may be considered by the Commission in enlarging the financial "toolbox" made available for the Department's use in implementing 2005 BRAC closures and realignments.

(3) Establishing a Trusteeship. Finally, for military properties that are scheduled for closure or realignment in this round, or that have failed to close from previous BRAC rounds, the Commission's special report could explore the possibility of setting up an independent trusteeship to function as a receivership. The trusteeship could help prevent encroachment on these "challenged" military properties that have unexploded ordinances on them, or chemical and other dangerous weapons that have not been demilitarized. While it may be unlikely that such properties can ever be readied or transfer to the public domain or for private use, a trusteeship to manage these properties for conservation or related purposes may be an option to further the BRAC process.

Moreover, the trusteeship, if established, may assume legal title from the Department (e.g., the Army) and assume land management and conservation responsibilities, in coordination with the Bureau of Land Management, Department of the Interior, as necessary. In fact, the trusteeship could be organized as a government foundation with significant grant-making authority to fund conservation and natural habitat creation in partnership with not-for-profit organizations. This, of course, is a long-term (if not permanent) commitment, and a corporate structure that exceeds the current authority of the Commission would have to be established by Congress in order for such an arrangement to be possible.

International Treaty Obligations

On a different note, one other aspect that seems to have been overlooked in the BRAC process is tracking the compliance of the United States with its international treaty obligations as it may be impacted by the BRAC process. In certain cases, closures and demilitarization of chemical and other weapons are actually being executed pursuant to international treaty obligations. The proposed legislation advocates coordination between the Commission and the Arms Control and Disarmament Agency (ACDA) to help track, monitor and report on the interface of such international obligations with the BRAC process. This report will provide Congress with a fuller picture of the underlying international law issues and aspects that may be connected to the BRAC process.

Finally, some elements of the current BRAC statute, e.g., a supermajority vote of the Commissioners to add military installations for consideration, and to add to the Secretary's list of recommended closures or realignments, have been retained. However, the proposed language does address some concerns that specifically derived from the 2005 BRAC round.

Most importantly, if the Department does not release the certified data justifying the recommendations in a timely fashion, the BRAC process will automatically terminate. (*See* Section 2903(2)(B)). This proved to be a difficult issue in the 2005 BRAC round and could have had a deleterious effect on the Commission's ability to complete the analysis underlying its recommendations in a timely manner. The Commission has also been granted subpoena power in case it cannot procure the information it needs by other means. (*See* Section 2902(q)).

The draft legislation makes the Commission's General Counsel its sole ethics counselor, thus, eliminating the need for the Office of Government Ethics, the Department's Office of the General Counsel, and the White House Counsel's office to provide ethics support to the Commission when Commissioners are being nominated, and afterwards. Since the Commission will have a General Counsel on staff, there should be no need to use outside sources of ethics counseling.

Under the proposed legislation, the new BRAC Commission will be exempt from the Federal Advisory Committee Act, but will conform to the requirements, in substance, of the Freedom of Information Act and the Government in the Sunshine Act. (*See* Sections 2902 (n), (o) and (e)).

In sum, the draft proposed legislation is designed to eliminate redundancies and inconsistencies and to consolidate the current legislation. The proposed legislation, by tasking the Commission with producing a special report to Congress, explores the options of providing more financial flexibility to the Department in implementing 2005 BRAC round recommendations. Finally, the proposed legislative revisions address strategic and tactical concerns, and enlarge the scope of the advisory function of the Commission. Overall, these changes are being proposed with a view towards ensuring greater accountability and transparency in the BRAC process for Congress and the general public.

TIMELINE OF PROPOSED FUTURE BRAC PROCESS

30 September 2013	Secretary Issues the QDR
31 January 2014	Director of National Intelligence Issues Threat Assessment Report
27 February 2014	Secretary Submits Budget, with Force Structure and Infrastructure Inventory
15 March 2014	Secretary Certification for Additional BRAC Round
15 April 2014	Secretary Publishes Draft Selection Criteria Published in *Federal Register*
30 May 2014	GAO Report on Force Structure
30 June 2014	Final Selection Criteria Published in *Federal Register*
30 September 2014	President Nominates BRAC Commissioners, or BRAC Process Terminates
01 October 2014	Secretary Submits Final Version of Force Structure Plan
30 November 2014	Secretary Issues BRAC List
07 December 2014	Secretary Issues Certified Data, or BRAC Process Terminates
15 January 2015	GAO Transmits Report on BRAC List to Congress and the BRAC Commission
30 June 2015	BRAC Commission Issues Report
15 July 2015	President Approves/Disapproves of Commission's Recommendations, and Informs Congress
45 Legislative Days	If BRAC Recommendations Are Approved by the President, Congress May Issue a Vote of Disapproval and the BRAC Process Terminates
15 August 2015	If BRAC Recommendations Are Disapproved by President, Commission Submits Revised Recommendations to the President
30 August 2015	President Transmits Revised Recommendations to Congress, or the BRAC Process Terminates
45 Legislative Days	If BRAC Recommendations Are Approved by the President, Congress May Issue a Vote of Disapproval, and the BRAC Process Terminates

PROPOSED LEGISLATIVE CHANGES TO THE 2005 DEFENSE BASE CLOSURE AND REALIGNMENT ACT OF 1990

(PUBLIC LAW 101-510) AS CODIFIED AT 10 U.S.C. 2687 NOTE, AS AMENDED BY FY 2002 DEPARTMENT OF DEFENSE AUTHORIZATION ACT (PUBLIC LAW 107-107)

To amend the Defense Closure and Realignment Act of 1990 to provide for the continuance of the Commission established therein, and to expand its authorities and functions.

Be it enacted by the Senate and House of Representatives of the United States of America in Congress assembled,

The Defense Base Closure and Realignment Act of 1990 is amended--

SECTION 2901. SHORT TITLE AND PURPOSE.

(a) **SHORT TITLE**. By striking 'This part may be cited as the "Defense Base Closure and Realignment Act of 1990" and inserting 'This Act may be cited as the "Defense Base Realignment and Closure Authorization Act of 2008."'

'SECTION 2902. THE COMMISSION

In section (a) **ESTABLISHMENT.**—By striking '"Defense Base Closure and Realignment Commission"' and inserting '"Defense Base Realignment and Closure Commission."'

In section (c) **APPOINTMENT.**—(1)(A) By renumbering it as section (1) and striking 'eight members' and inserting 'nine members,' and by deleting section (1)(B) and section (1)(C). In section (c)(3) by striking 'for each session of Congress referred to in paragraph (1)(B).' In section (c) by inserting a new provision, '(c)(4) The General Counsel of the Commission shall provide exclusive ethics guidance and counseling to the Chairman and the Commissioners before, during and after the nomination process. The General Counsel shall also have all other duties appurtenant to the office.'

In section (d) **TERMS**.—By deleting it and replacing it with 'Each member of the Commission, not including the Chairman, shall serve up to eight months from the date of submitting the Commission's report to the President, unless reappointed.'

(e) **MEETINGS.**—(1) By deleting this subsection, and renumbering the following section as '(1)(A)' and inserting 'If another round is authorized pursuant to section 2903, the Commission shall conduct meetings and hearings open to the public, unless the Chairman determines that such hearings should be closed to the public for reasons of national security. The Commission shall issue public notices of its meetings and hearings by publication in the *Federal Register* not less than ten days before the dates or such meetings and hearings, except for emergency meetings in which case notice may be issued not less than three days before the date of such a meeting with an explanation on why an emergency meeting is necessary under the circumstances. Where such meetings or hearings are closed to the public, the public notice shall specify the reasons therefor. All testimony presented at open public hearings before the Commission shall be made under oath. Official transcripts, certified by the Chairman, of such public meetings and hearings shall be made available to the public within 90 days of the meeting or hearing taking place.'

(h) **DIRECTOR OF STAFF.**—By inserting '(h)(3) The Director shall be authorized to continue performing the duties of the office until the termination of the Commission, and may designate the necessary staff of not more than 50 persons, to conduct the affairs of the Commission as long as Congress fails to enact a joint resolution of disapproval as provided in Section 2904(b).'

'(h)(4) The Director may request the head of any Federal department or agency to detail any of the personnel of that department or agency to the Commission to assist the Commission in carrying out its duties under this Act, and shall request the Comptroller General of the United States, the head of the Environmental Protection Agency (EPA) and the head of the Arms Control and Disarmament Agency (ACDA) to detail one or more employees, at the Director's discretion, to assist the Commission in discharging its duties, pursuant to an agreement entered into by the Comptroller General of the United States, EPA and ACDA, respectively, with the Commission. The detailee(s) assigned by the Comptroller General of the United States shall be responsible for tracking and monitoring, as appropriate, uses of the Department of Defense Base Closure Account 2005, as set forth in section 2906A; the EPA detailee(s) shall be responsible for tracking and monitoring, as appropriate, environmental restoration, remediation and compliance, as set forth in section 2905; and the ACDA detailee(s) shall monitor compliance of international treaty obligations of the United States as may be affected by realignments and closures recommended by the Commission.'

(i) **STAFF.—**by deleting (i)(5) and (i)(6).

(k) **FUNDING.—**(1) By striking 'part' and inserting 'Act.'

(2) By deleting (k)(2) and inserting 'If no funds are appropriated to the Commission by the end of the second session of the 114th Congress for the activities of the Commission in 2015, the Secretary may transfer to the Commission for purposes of its activities until its termination, as specified in this part, such funds as the Commission may require to carry out such activities. The Secretary may transfer these funds from any funds that may be available to the Secretary. Funds so transferred shall remain available until expended.'

(3) By deleting (k)(3) and inserting 'If another round is authorized, there are authorized to be appropriated to the Commission such funds as are necessary to carry out its duties. Such funds shall remain available until expended.'

(l) **TERMINATION.—**by striking 'shall terminate on December 31, 1995' and inserting 'shall terminate on March 31, 2014, or the date by which the Secretary of Defense must certify that an additional BRAC round is needed under section 2903(b)(1).'

In Section 2902, by inserting 'SECTION 2902(n). **EXEMPTION FROM FACA.** The Commission shall be exempt from the Federal Advisory Committee Act, 5 U.S.C. app. (2005).'

In Section 2902, by inserting 'SECTION 2902(o). **RECORDS AND RECORDKEEPING.** (1) The records, reports, transcripts, minutes, correspondence, working papers, drafts, studies or other documents that were furnished to or made available to the Commission shall be available for public inspection and copying at one or more locations to be designated by the Commission. Copies may be furnished to members of the public at cost upon request, may also be provided via electronic media in a form that may be designated by the Commission.

(2) The Commission shall keep records and fully disclose the disposition of any funds, including travel funds, which are made available to the Commission in discharging its duties.

(3) The disposition, retention and destruction of all official records of the Commission, electronic and otherwise, shall be made pursuant to the Federal Records Act, 44 U.S. Code, Chapter 33.'

In Section 2902, by inserting 'SECTION 2902(p). **REPORTING REQUIREMENTS.** (1) **ANNUAL REPORTS.** The Commission shall furnish annual reports to Congress and the President no later than October 31 of each calendar year concerning the implementation of the Commission's final recommendations made to Congress on September 8, 2005, [insert date of final recommendations if revisions were provided to the President] providing that Congress has not enacted a joint resolution of disapproval pursuant to section 2904(b). Such report shall track and monitor the uses of the Department of Defense Base Closure Account 2005 as described in section 2906A; the implementation by each branch of the armed services of the recommendations made by the 2005 Defense Base Closure and Realignment Commission, including any annual net savings thereof; the implementation of privatizations-in-place by local redevelopment authorities; environmental remediation under taken by the Department of Defense, and the costs thereof, and the impact of closures or realignments on international treaty obligations of the United States.'

'(2) **SPECIAL REPORT OF THE COMMISSION.—**The Commission shall be authorized to conduct a thorough study and detailed analysis of the implementation of the 2005 Defense Closure and Realignment Commission's recommendations as long as Congress fails to enact a joint resolution of disapproval as provided in Section 2904(b). The study, to be issued at the discretion of the Commission but, in any case no later than June 30, 2007, to Congress and the President shall identify and discuss the feasibility of categorizing military installations scheduled for closure and realignment, where appropriate, into properties: (a) that are the subject of negotiations with local redevelopment authorities or other parties for re-use or rezoning and may require special finance vehicles such as loans, loan guarantees, investments, environmental bonds and insurance, or other options to successfully transfer title and use to municipal, State or private sector entities; and (b) that are National Priorities List (NPL) sites or that have significant environmental remediation problems requiring long-term management and oversight. The Commission shall consult with the Department of Defense and its military service branches, the Comptroller General of the United States and the Environmental Protection Agency, and the Bureau of Land Management, Department of the Interior, in making its study.

'(3) **FINAL REPORT.** The Commission shall furnish a final report to Congress and the President no later than October 31, 2011, concerning the implementation of the Commission's final recommendations made to Congress on September 8, 2005, [insert date of final recommendations if revisions were provided to the President] as long as Congress has not enacted a joint resolution of disapproval pursuant to section 2904(b).'

In Section 2902, by inserting '**SECTION 2902(q). SUBPOENA POWER.** The Commission shall have the power to issue subpoenas to compel the disclosure of testimony, documentary, electronic or other types of evidence and the testimony of the custodians thereof. Such subpoenas shall be enforceable by a federal district court with jurisdiction over the matter.

In Section 2903 by striking '**PROCEDURE FOR MAKING RECOMMENDATIONS FOR BASE CLOSURES AND REALIGNMENTS**' and inserting '**PROCEDURE FOR INITIATING AN ADDITIONAL ROUND OF BASE CLOSURES AND REALIGNMENTS**.'

By deleting section 2903(a) and inserting '**SECTION 2903(a) FORCE-STRUCTURE PLAN AND INFRASTRUCTURE INVENTORY.—**

'(1) **PREPARATION AND SUBMISSION.—**As part of the budget justification documents submitted to Congress in support of the budget for the Department of Defense for fiscal year 2015, the Secretary shall include the following:

'(A) A force-structure plan for the Armed Forces based on (i) an assessment provided to the Secretary by the Director of National Intelligence, in consultation with the Secretary and other national intelligence agencies, no later than January 31, 2014, of the probable threats to the national security during the 20-year period beginning with fiscal year 2014, taking into account military, economic and diplomatic factors; (ii) the probable end-strength levels and major military force units (including land force divisions, carrier and other major combatant vessels, air wings, and other comparable units) needed to meet these threats; (iii) mobility capabilities and (iv) the anticipated levels of funding that will be available for national defense purposes during such period.

'(B) A comprehensive inventory of military installations world-wide for each military department, with specifications of the number and type of facilities in the active and reserve forces of each military department.

'(2) **RELATIONSHIP OF PLAN AND INVENTORY.—**Using the force-structure plan and infrastructure inventory prepared under paragraph (1), the Secretary shall prepare (and include as part of the submission of such plan and inventory) the following:

'(A) A description of the infrastructure necessary to support the force structure described in the force-structure plan.

'(B) A discussion of categories of excess infrastructure and infrastructure capacity.

'(C) An economic analysis of the effect of the closure or realignment of military installations to reduce excess infrastructure.

'(3) **SPECIAL CONSIDERATIONS.—**In determining the level of necessary versus excess infrastructure under paragraph (2), the Secretary shall consider the following:

'(A) The anticipated continuing need for and availability of military installations outside the United States, taking into account current restrictions on the use of military installations outside the United States and the potential for future prohibitions or restrictions on the use of such military installations.

'(B) Any efficiencies that may be gained from joint tenancy by more than one branch of the Armed Forces at a military installation.

'(4) **REVISION.—**The Secretary may revise the force-structure plan and infrastructure inventory; If the Secretary makes such a revision, the Secretary shall submit the revised plan or inventory to Congress not later than October 1, 2014. For purposes of selecting military installations for closure or realignment under this Act in 2014, no revision of the force-structure plan or infrastructure inventory is authorized after that date.

'(b) **CERTIFICATION OF NEED FOR FURTHER CLOSURES AND REALIGNMENTS.—**In order to initiate an additional round of base closures and realignments on the basis of the force-structure plan and infrastructure inventory and the economic analysis of the effect of the closure or realignment of military installations to reduce excess infrastructure prepared under subsection (a), and as part of the submission of the plan and inventory, the Secretary of the Department of Defense shall certify no later than March 15, 2014 –

(1) That a need exists for the closure or realignment of additional military installations;

(2) That an additional round of closures and realignments would result in annual net savings for each military department beginning not later than fiscal year 2021; and,

(3) That the certification is based on the force-structure plan and infrastructure inventory, including a 20-year projected threat assessment, and consideration of the Quadrennial Defense Review for 2013, issued by the Secretary pursuant to 10 U.S.C. Section 118(a), and the overseas global basing posture.

'(c) **EFFECT OF FAILURE TO CERTIFY.—**If the Secretary does not certify the need for closures or realignments of military installations as referred to in paragraph (b), the process by which military installations may be selected for closure or realignment under this Act shall be terminated.'

In Section 2903 by renumbering section (b) as '(d) **SELECTION CRITERIA.—**(1) and striking 'December 31, 1990,' and inserting 'April 15, 2014.' In section 2903(2)(A) by striking 'February 15, 1991' and inserting 'June 30, 2014', and by striking 'March 1991' and inserting 'as long as Congress fails to enact a joint resolution of disapproval as provided in Section 2904(b) herein.' And, in section 2903(2)(B) by striking 'January 15 of the year concerned' and inserting 'August 15, 2015' and by striking 'enacted on or before February 15 of the year concerned' and inserting 'as long as Congress fails to enact a joint resolution of disapproval as provided in Section 2904(b) herein.' And by inserting as a new sentence at the end of section 2903(2)(B) 'This Act shall be further amended to add the final selection criteria, as published in the *Federal Register*, within 120 days of such publication.'

In section 2903, by inserting section '(e) **COMPTROLLER GENERAL EVALUATION.—**

'(1) **EVALUATION REQUIRED.—**If the certification is provided under subsection (b), the Comptroller General shall prepare an evaluation of the following:

'(A) The force-structure plan and infrastructure inventory prepared under subsection (a) and the final selection criteria referenced in subsection (d), including an evaluation of the accuracy and analytical sufficiency of such plan, inventory, and criteria.

'(B) The need for the closure or realignment of additional military installations.

'(2) **SUBMISSION.—**The Comptroller General shall submit the evaluation to Congress not later than 60 days after the date on which the force-structure plan and infrastructure inventory are submitted to Congress.'

In section 2903, by inserting section '(f)(1) **APPOINTMENT OF COMMISSIONERS FOR AN ADDITIONAL ROUND.—**Subject to the issuance of certifications by the Secretary as required under subsection (b), the President may commence an additional round for the selection of military installations for closure and realignment under this Act by transmitting to the Senate, not later than September 30, 2014, nominations pursuant to section 2902(c) for the appointment of new members to the Defense Base Realignment and Closure Commission.

'(2) **EFFECT OF FAILURE TO NOMINATE.—**If the President does not transmit to the Senate the nominations for the Commission by September 30, 2014, the process by which military installations may be selected for closure or realignment under this Act in 2014 shall be terminated.'

In section 2903 by striking '(c)' and inserting '(g) **DOD RECOMMENDATIONS.—**(1) If the Secretary makes the certifications required under subsection (b), the Secretary shall publish in the *Federal Register* and transmit to the congressional defense committees and the Commission, not later than November 30, 2014, a list of the military installations inside the United States that the Secretary recommends for closure or realignment on the basis of the force-structure plan and infrastructure inventory prepared by the Secretary under subsection (a)(1), and the final selection criteria specified in subsection (d).

'(2)(A) The Secretary shall include, with the list of recommendations published and transmitted pursuant to paragraph (1), a summary of the selection process that resulted in the recommendation for each installation, including a detailed justification for each recommendation. This justification shall include sufficient detail, including minutes of meetings for Department of Defense executive group sessions, including presentations made to the Department of Defense Infrastructure Executive Council and the Infrastructure Steering Group, along with complete cost data in order to enable the Commission to consider and propose alternatives to the recommendations proposed by the Secretary.

(B) The Secretary shall certify and transmit to the congressional defense committees and the Commission the summary and detailed justification matters referred to in paragraph (A) in full, complete and accurate form, fully disaggregated, as necessary, into unclassified and classified databases, not later than 7 days after the date of the transmittal to the congressional defense committees and the Commission of the list referred to in paragraph (1). Additionally, the Secretary shall make available to the public a copy of the unclassified portions of the summary and detailed justification within 7 days after the Secretary transmits the list referred to paragraph (1). If the Secretary does not certify and transmit the summary and

justification for the list of recommendations as described in this section, the process by which military installations may be selected for closure or realignment under this Act shall be terminated.

'(3)(A) **CONSIDERATION OF U.S. MILITARY INSTALLATIONS.**—In considering military installations for closure or realignment, the Secretary shall consider all military installations inside the United States equally without regard to whether the installation has been previously considered or proposed for closure or realignment by the Department.

'(B) In considering military installations for closure or realignment, the Secretary may not take into account for any purpose any advance conversion planning undertaken by an affected community with respect to the anticipated closure or realignment of an installation.

'(C) For purposes of subparagraph (B), in the case of a community anticipating the economic effects of a closure or realignment of a military installation, advance conversion planning~

(i) shall include community adjustment and economic diversification planning undertaken by the community before an anticipated selection of a military installation in or near the community for closure or realignment; and

(ii) may include the development of contingency redevelopment plans, plans for economic development and diversification, and plans for the joint use (including civilian and military use, public and private use, civilian dual use, and civilian shared use) of the property or facilities of the installation after the anticipated closure or realignment.

'(4) **CONSIDERATION OF LOCAL GOVERNMENT VIEWS.**—(A) In making recommendations to the Commission in 2014, the Secretary shall consider any notice received from a local government in the vicinity of a military installation that the government would approve of the closure or realignment of the installation. '(B) Notwithstanding the requirement in subparagraph (A), the Secretary shall make the recommendations referred to in that subparagraph based on the force-structure plan, infrastructure inventory, and final selection criteria otherwise applicable to such recommendations.

'(C) The recommendations shall include a statement of the result of the consideration of any notice described in subparagraph (A) that is received with respect to a military installation covered by such recommendations. The statement shall set forth the reasons for the result.'

'(5) **SECRETARY'S USE OF INFORMATION.**—In addition to making all information used by the Secretary to prepare the recommendations under this subsection available to Congress (including any committee or member of Congress), the Secretary shall also make such information available to the Commission and the Comptroller General of the United States.

'(6)(A) **CERTIFICATION OF INFORMATION.**—Each person referred to in subparagraph (B), when submitting information to the Secretary of Defense or the Commission concerning the closure or realignment of a military installation, shall certify that such information is accurate and complete to the best of that person's knowledge and belief.

(B) Subparagraph (A) applies to the following persons:

(i) The Secretaries of the military departments.

(ii) The heads of the Defense Agencies.

(iii) Each person who is in a position the duties of which include personal and substantial involvement in the preparation and submission of information and recommendations concerning the closure or realignment of military installations, as designated in regulations which the Secretary of Defense shall prescribe, regulations which the Secretary of each military department shall prescribe for personnel within that military department, or regulations which the head of each Defense Agency shall prescribe for personnel within that Defense Agency.

'(7) **TRANSMITTAL OF CERTIFIED INFORMATION.**—Any information provided to the Commission by a person described in paragraph (6)(B) shall also be submitted to the Senate and the House of Representatives to be made available to the Members of the House concerned in accordance with the rules of that House. The information shall be submitted to the Senate and House of Representatives within 48 hours after the submission of the information to the Commission.'

In section 2903, by striking '(d)' and inserting '(h) **REVIEW AND RECOMMENDATIONS BY THE COMMISSION.**—(1) After receiving the recommendations from the Secretary pursuant to subsection (g), the Commission shall conduct public hearings on the recommendations. All testimony before the Commission at a public hearing conducted under this paragraph shall be presented under oath.

'(2)(A) The Commission shall, by no later than June 30, 2015, transmit to the President a report containing the Commission's findings and conclusions based on a review and analysis of the recommendations made by the Secretary as

transmitted on November 30, 2014, together with the Commission's recommendations for closures and realignments of military installations inside the United States.

(B) Subject to subparagraph (g), in making its recommendations, the Commission may make changes in any of the recommendations made by the Secretary if the Commission determines that the Secretary deviated substantially from the force-structure plan and final criteria referred to in subsection (a) in making recommendations.

(C) In the case of a change described in subparagraph (D) in the recommendations made by the Secretary, the Commission may make the change only if the Commission—

(i) makes the determination required by subparagraph (B);

(ii) determines that the change is consistent with the force-structure plan and final criteria referred to in subsection (c)(1);

(iii) publishes a notice of the proposed change in the *Federal Register* not less than 30 days before transmitting its recommendations to the President pursuant to paragraph (2); and

(iv) conducts public hearings on the proposed change.

(D) Subparagraph (C) shall apply to a change by the Commission in the Secretary's recommendations that would—

(i) add a military installation to the list of military installations recommended by the Secretary for closure;

(ii) add a military installation to the list of military installations recommended by the Secretary for realignment; or

(iii) increase the extent of a realignment of a particular military installation recommended by the Secretary.

(E) In making recommendations under this paragraph, the Commission may not take into account for any purpose any advance conversion planning undertaken by an affected community with respect to the anticipated closure or realignment of a military installation.

'(3) **AVAILABILITY OF RECOMMENDATIONS TO CONGRESS.**—After June 30, 2015, the Commission shall promptly provide, upon request, to any Member of Congress information used by the Commission in making its recommendations.

'(4) **LIMITATIONS ON AUTHORITY TO CONSIDER ADDITIONS TO CLOSURE OR REALIGNMENT LISTS.**—The Commission may not consider making a change in the recommendations of the Secretary that would add a military installation to the Secretary's list of installations recommended for closure or realignment unless, in addition to the requirements of section 2903(h)(2)(C)—

'(A) the Commission provides the Secretary with at least a 15-day period, before making the change, in which to submit an explanation of the reasons why the installation was not included on the closure or realignment list by the Secretary; and

'(B) the decision to add the installation for Commission consideration is supported by at least seven members of the Commission.

'(5) **TESTIMONY BY SECRETARY.**—The Commission shall invite the Secretary to testify at a public hearing, or a closed hearing if classified information is involved, on any proposed change by the Commission to the Secretary's recommendations.

'(6) **REQUIREMENTS TO EXPAND CLOSURE OR REALIGNMENT RECOMMENDATIONS.**—In the report required under section 2903(h)(2)(A) that is to be transmitted under paragraph (1), the Commission may not make a change in the recommendations of the Secretary that would close a military installation not recommended for closure by the Secretary, would realign a military installation not recommended for closure or realignment by the Secretary, or would expand the extent of the realignment of a military installation recommended for realignment by the Secretary unless—

'(A) at least two members of the Commission visit the military installation before the date of the transmittal of the report; and

'(B) the decision of the Commission to make the change to recommend the closure of the military installation, the realignment of the installation, or the expanded realignment of the installation is supported by at least seven members of the Commission.

‘(7) The Commission shall explain and justify in its report submitted to the President on June 30, 2014, any recommendation made by the Commission that is different from the recommendations made by the Secretary pursuant to subsection (g). The Commission shall transmit a copy of such report to the congressional defense committees on the same date on which it transmits its recommendations to the President.

‘(8) When the Commission transmits recommendations to the President under this subsection, the Commission shall promptly provide, upon request, to any Member of Congress information used by the Commission in making its recommendations.

‘(9) The Comptroller General of the United States shall—

(A) assist the Commission, to the extent requested, in the Commission's review and analysis of the recommendations made by the Secretary pursuant to subsection (C); and

(B) by no later than January 15, 2015, transmit to the Congress and to the Commission a report containing a detailed analysis of the Secretary’s recommendations and selection process.’

In section 2903 by striking ‘(e)’ and inserting ‘(i) **REVIEW BY THE PRESIDENT.—**(1) The President shall, by no later than July 15, 2015, transmit to the Commission and to the Congress a report containing the President's approval or disapproval of the Commission's recommendations.

‘(2) If the President approves all the recommendations of the Commission, the President shall transmit a copy of such recommendations to the Congress, together with a certification of such approval.

‘(3) If the President disapproves the recommendations of the Commission, in whole or in part, the President shall transmit to the Commission and the Congress the reasons for that disapproval. The Commission shall then transmit to the President, by no later than August 15, 2015, a revised list of recommendations for the closure and realignment of military installations.

‘(4) If the President approves all of the revised recommendations of the Commission transmitted to the President under paragraph (3), the President shall transmit a copy of such revised recommendations to the Congress, together with a certification of such approval no later than August 30, 2015.

‘(5) If the President does not transmit to the Congress an approval and certification described in paragraph (2) or (4) by August 30, 2015, the process by which military installations may be selected for closure or realignment under this Act shall be terminated.

‘(6) A report of the President under this subsection containing the President’s approval of the Commission’s recommendations is deemed to be a report under section 2903(e) for purposes of sections 2904 and 2908.’

In section 2904(a)(3) by striking ‘2005 report’ and inserting ‘2015 report,’ and striking ‘section 2903(e)’ and inserting ‘section 2903(i).’

In section 2905(b)(4)(B)(ii) by deleting ‘a reasonable period of time’ and inserting two years,’ and by inserting a new sentence to follow the first sentence, ‘If the requirements of this subsection are not met, the Department shall be free to negotiate with parties other than the redevelopment authority.’

In section 2905 by inserting new section ‘(f) **ENVIRONMENTAL COOPERATIVE AGREEMENTS.—**By making section 311 of the Fiscal Year 2003 National Defense Authorization Act (Public Law 107-314) a permanent authority permitting the Secretary of Defense to enter into and fund cooperative agreements for environmental purposes with Federal, State and local agencies as well as Indian tribes, in carrying out the Defense Environmental Restoration Program (Title 10, U.S. Code, Section 2701).’

In section 2909(a), by striking ‘during the period beginning on November 5, 1990, and ending on April 15, 2006, this part’ and inserting ‘this Act.’

By deleting section 2909(c)(1).

In section 2910(1), by striking ‘the Department of Defense Base Closure Account 1990 established by section 2906(a)(1)’ and inserting ‘the Department of Defense Base Closure Account 2005, established in section 2906A.’

By deleting Sections 2912-2914.

APPENDIX S

"LIFE AFTER BRAC" RESOURCE FINDER

The Defense Base Closure and Realignment Commission recognizes that closing and realigning military installations inherently results in significant economic dislocation for workers and communities. Assistance for BRAC-impacted communities is coordinated across the Federal Government through the President's Economic Adjustment Committee (EAC). This appendix describes *some, but by no means all*, of the federal resources available to assist communities and individuals in alleviating the socioeconomic effects of military base closures and realignments.

SELECTED ASSISTANCE FOR COMMUNITIES

DEPARTMENT OF DEFENSE

THE OFFICE OF ECONOMIC ADJUSTMENT (OEA) (WWW.OEA.GOV)

400 Army Navy Drive, Suite 200

Arlington, VA 22202-4704

Phone: 703-604-6020 Fax: 703-604-5843

Additional resource information is available at www.oea.gov/oeaweb.nsf/BRAC?readform or by calling OEA at (703)-604-6020.

The Office of Economic Adjustment (OEA) at http://www.oea.gov, is the primary DoD source of assistance to communities affected by both increases and decreases in military spending. *It also serves as a focal point for assistance from other federal agencies.* In previous BRAC rounds OEA has provided $280 million, primarily to fund strategy development for communities seeking local development and other federal funding.

OEA provides planning and implementation assistance to communities, regions, and states impacted by defense program changes, such as base closings or expansions. OEA maintains close working relationships with other federal agencies that operate programs that can assist communities adversely affected by defense cutbacks or realignments. By design, the OEA plays a facilitating role in the economic adjustment process. The affected community, however, must play the principal role in initiating and carrying out the adjustment and conversion plan.

Currently, OEA operates with a staff of approximately 50 persons. Most communities affected by a BRAC round receive OEA assistance averaging $400,000 to $500,000 a year for three to five years, depending on circumstances.

DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT

COMMUNITY DEVELOPMENT BLOCK GRANTS (CDBG)

451 7th Street S.W., Washington, DC 20410

Phone: (202) 708-1112

http://www.hud.gov/offices/cpd/communitydevelopment/programs/index.cfm .

The Community Development Block Grant (CDBG) provides Federal funds for community and economic development projects. The program supports job creation and retention efforts, local government efforts to provide affordable infrastructure systems, and community efforts to improve the quality of life for low-to-moderate-income citizens. CDBG grants are based on a community's population.

Department of Commerce

Economic Development Administration (EDA)

1401 Constitution Avenue, N.W.

Washington, DC 20230

http://www.eda.gov/xp/EDAPublic/Contacts/Contacts.xml

The list of programs administered by EDA can be found at http://www.eda.gov/AboutEDA/Programs.xml

EDA has provided grants to leverage private sector and local public sector dollars for targeted investments to alleviate the sudden economic dislocation caused by base closures. Total EDA grants from additional appropriations made for bases closed in 1988, 1991, 1993 and 1995 exceeded $640 million. Additionally, EDA received approximately $274 million from the Department of Defense and $8 million from the Department of Energy for specially targeted defense adjustment projects. These grants provided substantial funds for services, including infrastructure development, technology initiatives, revolving loan funds and other economic development strategies. EDA's Economic Adjustment Program predominantly supported three types of grant activities: strategic planning, project implementation, and Revolving Loan Funds (RLFs). Implementation grants supported one or more activities identified in an EDA-approved Comprehensive Economic Development Strategy (CEDS).

Communities economically impacted by major base closures or realignments may be eligible for funding under EDA's Planning, Technical Assistance and Public Works programs.

Department of Labor

Employment and Training Agency

Frances Perkins Building

200 Constitution Avenue, NW

Washington, DC 20210

1-877-US-2JOBS

Resources for States and Communities affected by BRAC can be found at http://www.doleta.gov/neg/Faqs.cfm

Workforce Investment Act (WIA) National Emergency BRAC Planning Grants

National Emergency Grants fund planning for layoffs resulting from BRAC 2005. States likely to face the largest impact get priority. A first round of grants totaling $28 million was issued to States on June 28, 2005. BRAC questions from local communities can be sent to DOL at bracquestions@dol.gov.

Selected Assistance for Workers

DoD Employees

Civilian Personnel Management Services (CPMS)

http://www.cpms.osd.mil/bractransition/index.htm

CPMS administers the Civilian Assistance and Re-Employment (CARE) Program, which oversees the management of draw-downs and transition assistance programs. The CARE Program consists of job placement programs such as the DoD Priority Placement Program (PPP), separation incentives such as Voluntary Separation Incentive Pay, and other benefits and services for civilian employees in career transition. CARE also provides direct program assistance to DoD activities affected by downsizing or reorganization.

Other Resources for Workers and Businesses

Department of Labor

Toll-Free Hotline 1-877-US2-JOBS

http://www.brac-coach.org/

The BRAC Coach Web Site assists workers, businesses, and workforce professionals affected by a base realignment or closure. Operators refer callers to local programs, including One-Stop Career Centers for assistance. These Centers can be found at www.servicelocator.org and are the focal point of the workforce investment system, supporting the employment needs of job seekers and the human resource needs of businesses. Transitioning workers can access career guidance, information on available jobs, job search assistance, information on training availability, training and educational opportunities, and job placement services. Laid-off workers may also access temporary income support and more intensive services to assist with child-care and transportation needs.

Related Forms of Assistance

A number of other federal agencies and activities offer assistance to communities and individuals adversely affected by base closures and realignments. They include:

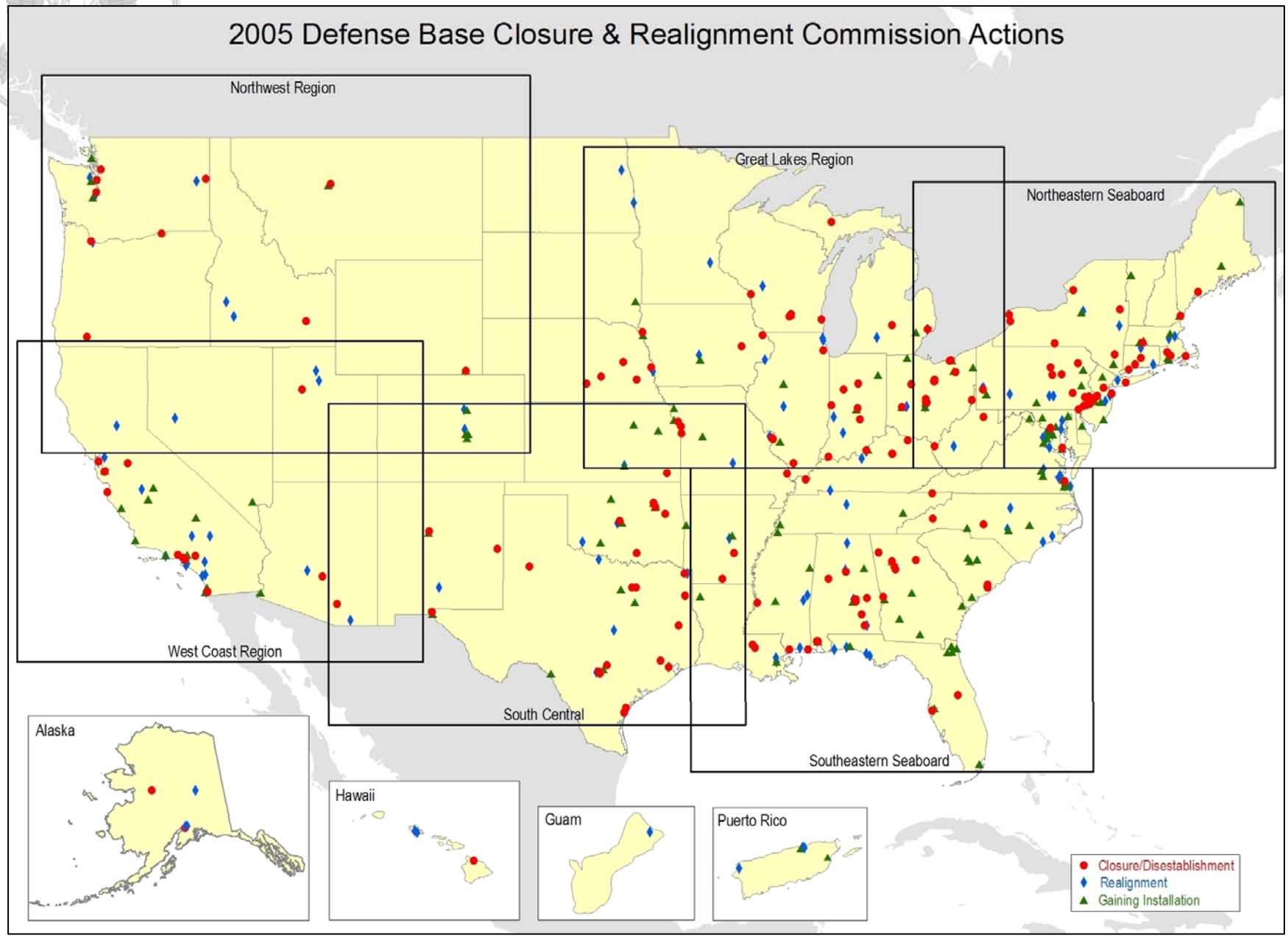
For Communities

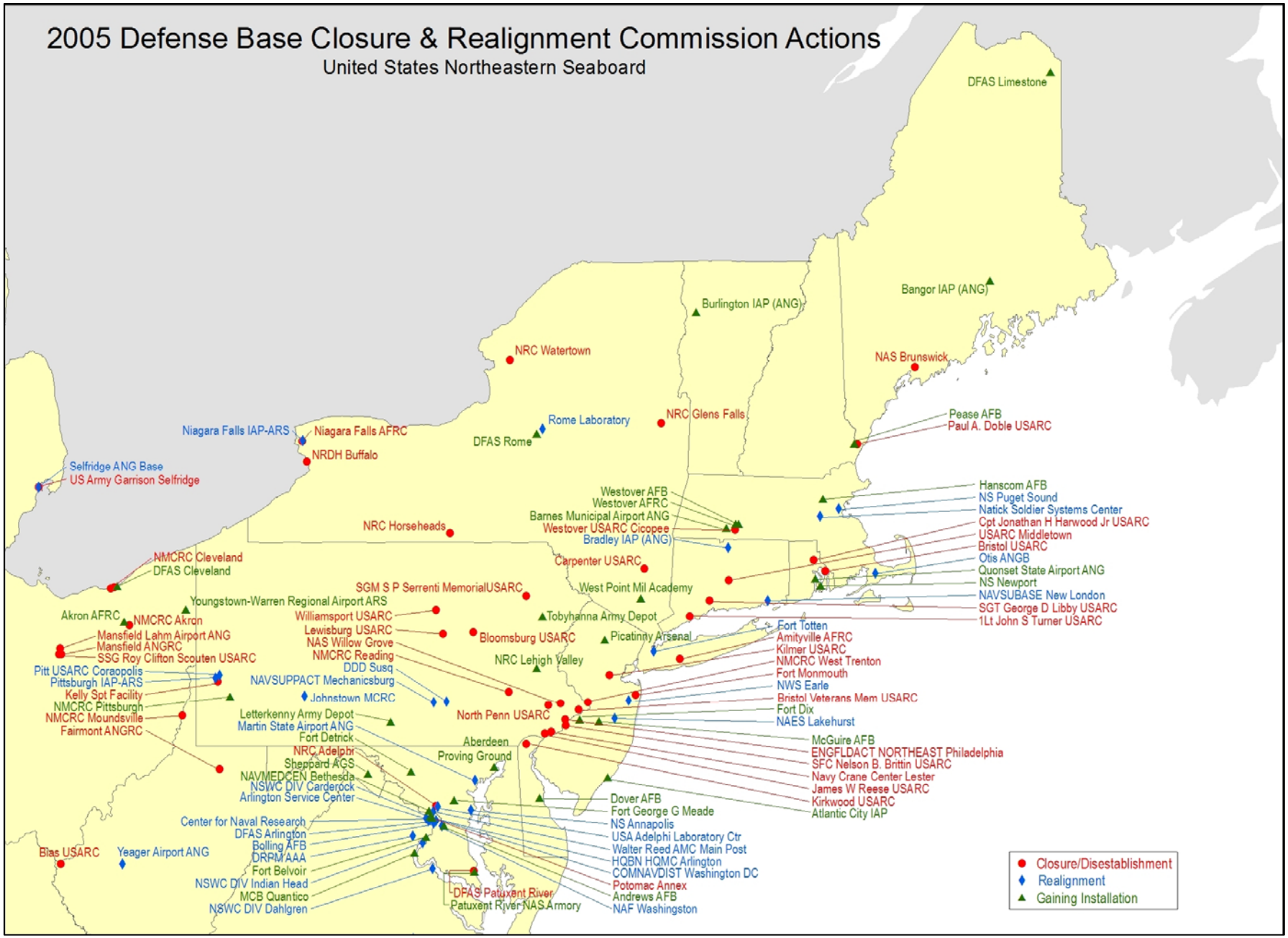
- DoD-funded environmental review and cleanup at closing military facilities may support local jobs after a base is designated for closure but before federal land is actually transferred. More information can be obtained at http://www.epa.gov/swerffrr/stakeholder.htm.
- DoD transfer of closed military base land for less than market value.
- The potential transfer of military airports to civilian use under the Federal Airport Improvement Program of the Federal Aviation Administration (FAA).
- Programs to promote economic development in rural communities with populations of fewer than 50,000, administered by the Rural Development Administration of the Department of Agriculture. Assistance includes: community facilities loans, rural business enterprise grants, business and industrial guaranteed loans, and intermediary relending programs.

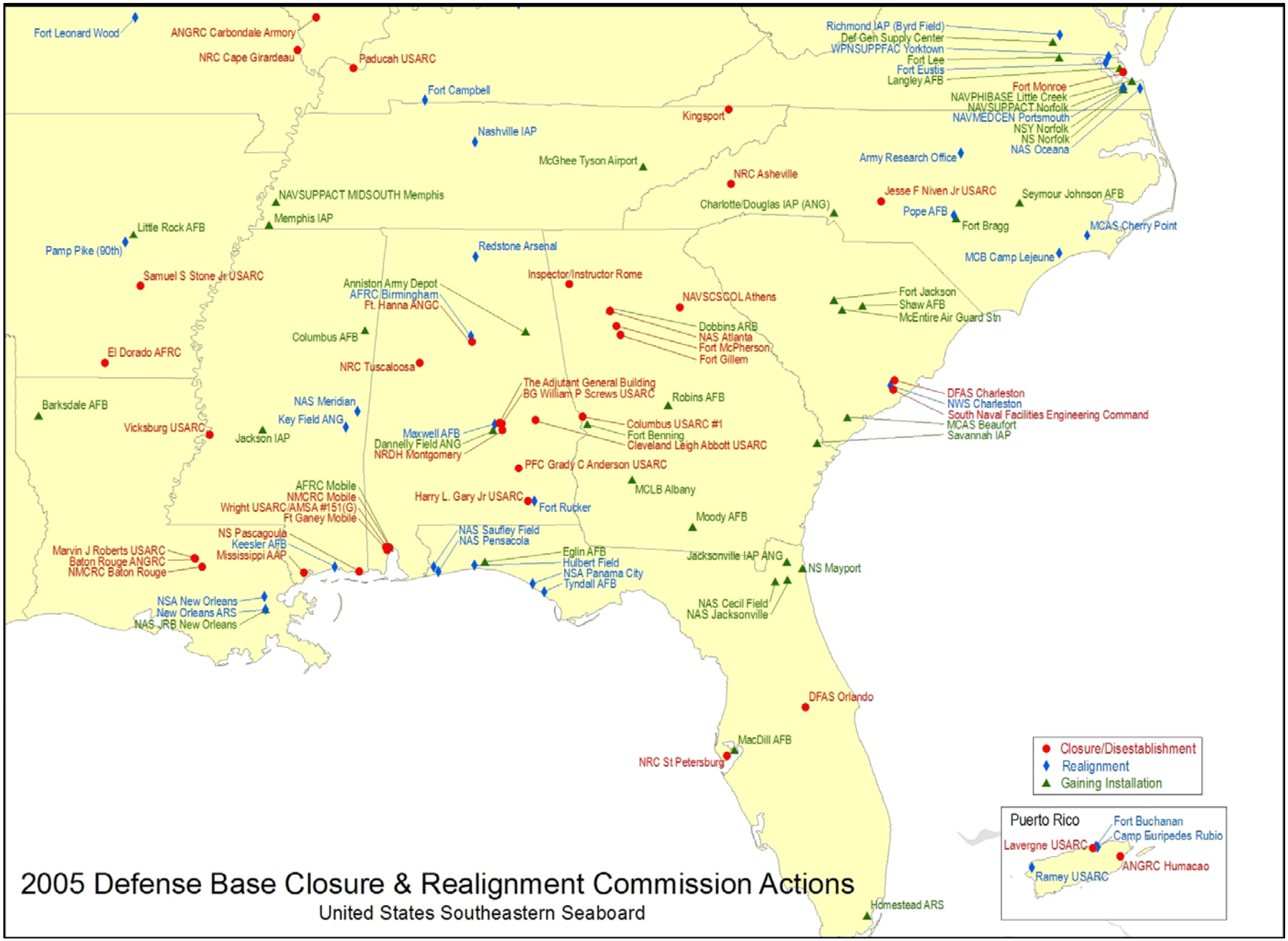
For Individuals:

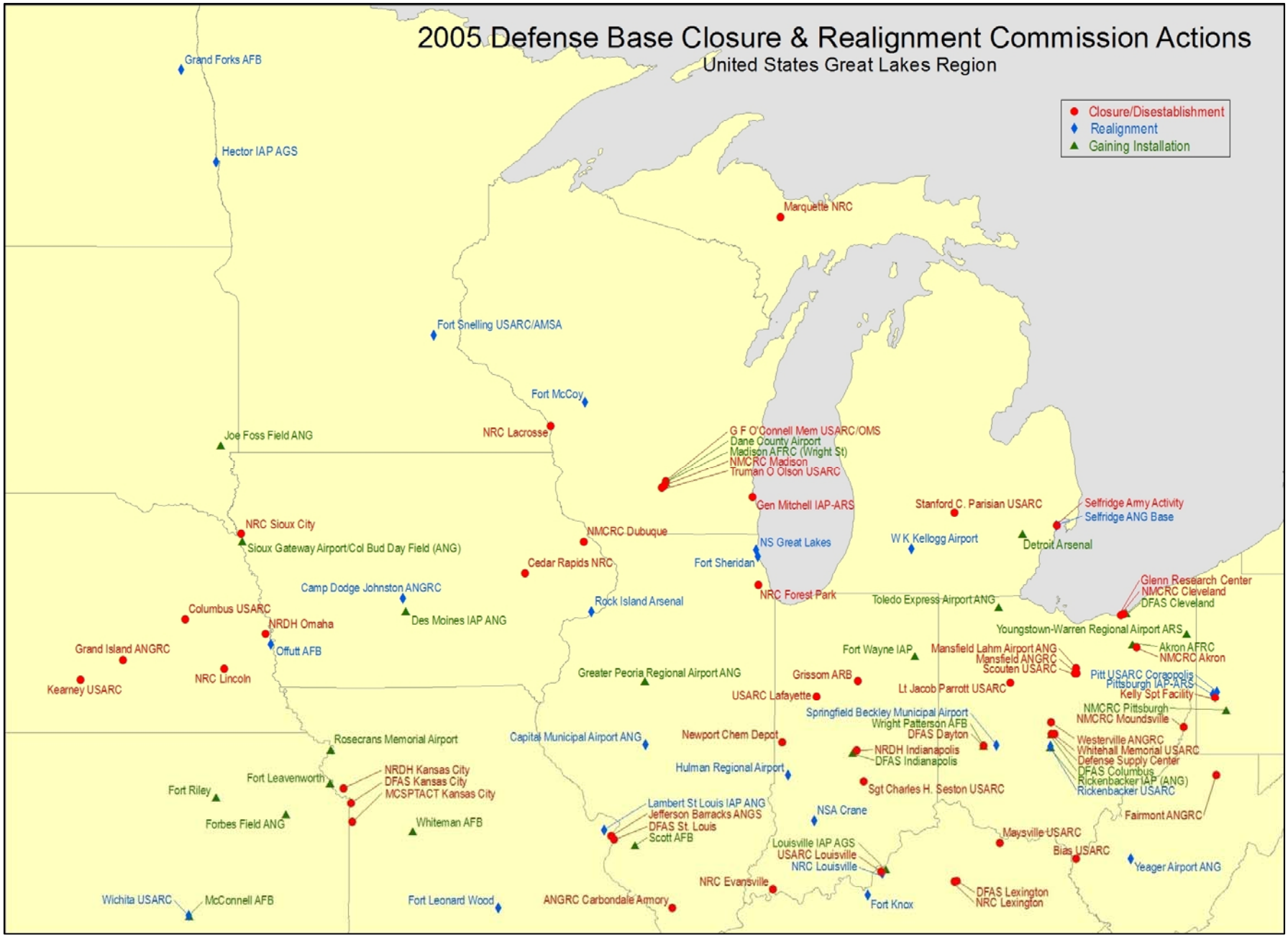
- Post-secondary education and training assistance for students under Title IV of the Higher Education Act and vocational education programs under the Carl D. Perkins Vocational and Technical Education Act.
- Benefits related to past employment: Unemployment Compensation and temporary health insurance continuation.
- Benefits related to financial need: Temporary Assistance to Needy Families, Food Stamps, subsidized school meals, Medicaid, and housing assistance furnished by the Department of Housing and Urban Development.
- Benefits for service-disabled veterans who are small business owners. New laws and regulations now provide more opportunities for businesses owned by service-disabled veterans to contract with federal agencies. For more information, consult the following website: http://www.vetbiz.gov/fpp/fpp.htm.
- A list of agency-by-agency contacts for this VA service-disabled veterans small business owner program: http://www.vetbiz.gov/fpp/designees.pdf.

APPENDIX T MAPS




2005 Defense Base Closure & Realignment Commission Actions
United States Northeastern Seaboard
DFAS Limestone
Bangor IAP (ANG)
Burlington IAP (ANG)
NRC Watertown
NAS Brunswick
Rome Laboratory
NRC Glens Falls
Pease AFB
Paul A. Doble USARC
Niagara Falls IAP-ARS
Niagara Falls AFRC
DFAS Rome
NRDH Buffalo
Selfridge ANG Base
US Army Garrison Selfridge
Hanscom AFB
NS Puget Sound
Natick Soldier Systems Center
Cpt Jonathan H Harwood Jr USARC
USARC Middletown
Bristol USARC
Otis ANGB
Quonset State Airport ANG
NS Newport
NAVSUBASE New London
SGT George D Libby USARC
1Lt John S Turner USARC
Westover AFB
Westover AFRC
Barnes Municipal Airport ANG
Westover USARC Cicopee
Bradley IAP (ANG)
NRC Horseheads
Carpenter USARC
NMCRC Cleveland
DFAS Cleveland
SGM S P Serrenti MemorialUSARC
West Point Mil Academy
Youngstown-Warren Regional Airport ARS
Akron AFRC
NMCRC Akron
Williamsport USARC
Tobyhanna Army Depot
Lewisburg USARC
Bloomsburg USARC
Picatinny Arsenal
NAS Willow Grove
NMCRC Reading
NRC Lehigh Valley
Mansfield Lahm Airport ANG
Mansfield ANGRC
SSG Roy Clifton Scouten USARC
Pitt USARC Coraopolis
Pittsburgh IAP-ARS
Kelly Spt Facility
NMCRC Pittsburgh
NMCRC Moundsville
Fairmont ANGRC
DDD Susq
NAVSUPPACT Mechanicsburg
Johnstown MCRC
Letterkenny Army Depot
Martin State Airport ANG
North Penn USARC
Fort Detrick
NRC Adelphi
Sheppard AGS
NAVMEDCEN Bethesda
NSWC DIV Carderock
Arlington Service Center
Aberdeen
Proving Ground
Fort Totten
Amityville AFRC
Kilmer USARC
NMCRC West Trenton
Fort Monmouth
NWS Earle
Bristol Veterans Mem USARC
Fort Dix
NAES Lakehurst
McGuire AFB
ENGFLDACT NORTHEAST Philadelphia
SFC Nelson B. Brittin USARC
Navy Crane Center Lester
James W Reese USARC
Kirkwood USARC
Atlantic City IAP
Dover AFB
Fort George G Meade
NS Annapolis
USA Adelphi Laboratory Ctr
Walter Reed AMC Main Post
HQBN HQMC Arlington
COMNAVDIST Washington DC
Potomac Annex
Andrews AFB
NAF Washington
Center for Naval Research
DFAS Arlington
Bolling AFB
DRPM AAA
Fort Belvoir
NSWC DIV Indian Head
MCB Quantico
NSWC DIV Dahlgren
Bias USARC
Yeager Airport ANG
DFAS Patuxent River
Patuxent River NAS Armory
Closure/Disestablishment
Realignment
Gaining Installation


Fort Leonard Wood
ANGRC Carbondale Armory
NRC Cape Girardeau
Paducah USARC
Fort Campbell
Nashville IAP
Kingsport
McGhee Tyson Airport
NRC Asheville
Richmond IAP (Byrd Field)
Def Gen Supply Center
WPNSUPPFAC Yorktown
Fort Lee
Fort Eustis
Langley AFB
Fort Monroe
NAVPHIBASE Little Creek
NAVSUPPACT Norfolk
NAVMEDCEN Portsmouth
NSY Norfolk
NS Norfolk
NAS Oceana
Army Research Office
Jesse F Niven Jr USARC
Seymour Johnson AFB
Charlotte/Douglas IAP (ANG)
Pope AFB
Fort Bragg
MCAS Cherry Point
MCB Camp Lejeune
NAVSUPPACT MIDSOUTH Memphis
Memphis IAP
Little Rock AFB
Pamp Pike (90th)
Redstone Arsenal
Samuel S Stone Jr USARC
Inspector/Instructor Rome
Anniston Army Depot
AFRC Birmingham
Ft. Hanna ANGC
NAVSCSCOL Athens
Fort Jackson
Shaw AFB
McEntire Air Guard Stn
Dobbins ARB
NAS Atlanta
Fort McPherson
Fort Gillem
Columbus AFB
El Dorado AFRC
NRC Tuscaloosa
The Adjutant General Building
BG William P Screws USARC
Robins AFB
DFAS Charleston
NWS Charleston
South Naval Facilities Engineering Command
MCAS Beaufort
Savannah IAP
Barksdale AFB
NAS Meridian
Key Field ANG
Vicksburg USARC
Jackson IAP
Maxwell AFB
Dannelly Field ANG
NRDH Montgomery
Columbus USARC #1
Fort Benning
Cleveland Leigh Abbott USARC
PFC Grady C Anderson USARC
MCLB Albany
AFRC Mobile
NMCRC Mobile
Wright USARC/AMSA #151(G)
Ft Ganey Mobile
Harry L. Gary Jr USARC
Fort Rucker
Moody AFB
NS Pascagoula
Keesler AFB
Mississippi AAP
Marvin J Roberts USARC
Baton Rouge ANGRC
NMCRC Baton Rouge
NAS Saufley Field
NAS Pensacola
Eglin AFB
Hulbert Field
NSA Panama City
Tyndall AFB
Jacksonville IAP ANG
NS Mayport
NAS Cecil Field
NAS Jacksonville
NSA New Orleans
New Orleans ARS
NAS JRB New Orleans
DFAS Orlando
MacDill AFB
NRC St Petersburg
Homestead ARS
Closure/Disestablishment
Realignment
Gaining Installation
Puerto Rico
Fort Buchanan
Camp Euripedes Rubio
Lavergne USARC
ANGRC Humacao
Ramey USARC
2005 Defense Base Closure & Realignment Commission Actions
United States Southeastern Seaboard


2005 Defense Base Closure & Realignment Commission Actions
United States Great Lakes Region
Closure/Disestablishment
Realignment
Gaining Installation
Grand Forks AFB
Hector IAP AGS
Marquette NRC
Fort Snelling USARC/AMSA
Fort McCoy
NRC Lacrosse
Joe Foss Field ANG
G F O'Connell Mem USARC/OMS
Dane County Airport
Madison AFRC (Wright St)
NMCRC Madison
Truman O Olson USARC
Gen Mitchell IAP-ARS
Stanford C. Parisian USARC
Selfridge Army Activity
Selfridge ANG Base
NRC Sioux City
Sioux Gateway Airport/Col Bud Day Field (ANG)
NMCRC Dubuque
NS Great Lakes
W K Kellogg Airport
Detroit Arsenal
Cedar Rapids NRC
Fort Sheridan
Camp Dodge Johnston ANGRC
Rock Island Arsenal
NRC Forest Park
Toledo Express Airport ANG
Glenn Research Center
NMCRC Cleveland
DFAS Cleveland
Columbus USARC
NRDH Omaha
Des Moines IAP ANG
Youngstown-Warren Regional Airport ARS
Grand Island ANGRC
Offutt AFB
Fort Wayne IAP
Mansfield Lahm Airport ANG
Mansfield ANGRC
Scouten USARC
Akron AFRC
NMCRC Akron
Kearney USARC
NRC Lincoln
Greater Peoria Regional Airport ANG
Grissom ARB
Lt Jacob Parrott USARC
Pitt USARC Coraopolis
Pittsburgh IAP-ARS
Kelly Spt Facility
USARC Lafayette
Springfield Beckley Municipal Airport
Wright Patterson AFB
DFAS Dayton
NMCRC Pittsburgh
NMCRC Moundsville
Rosecrans Memorial Airport
Capital Municipal Airport ANG
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NRC Evansville
Wichita USARC
McConnell AFB
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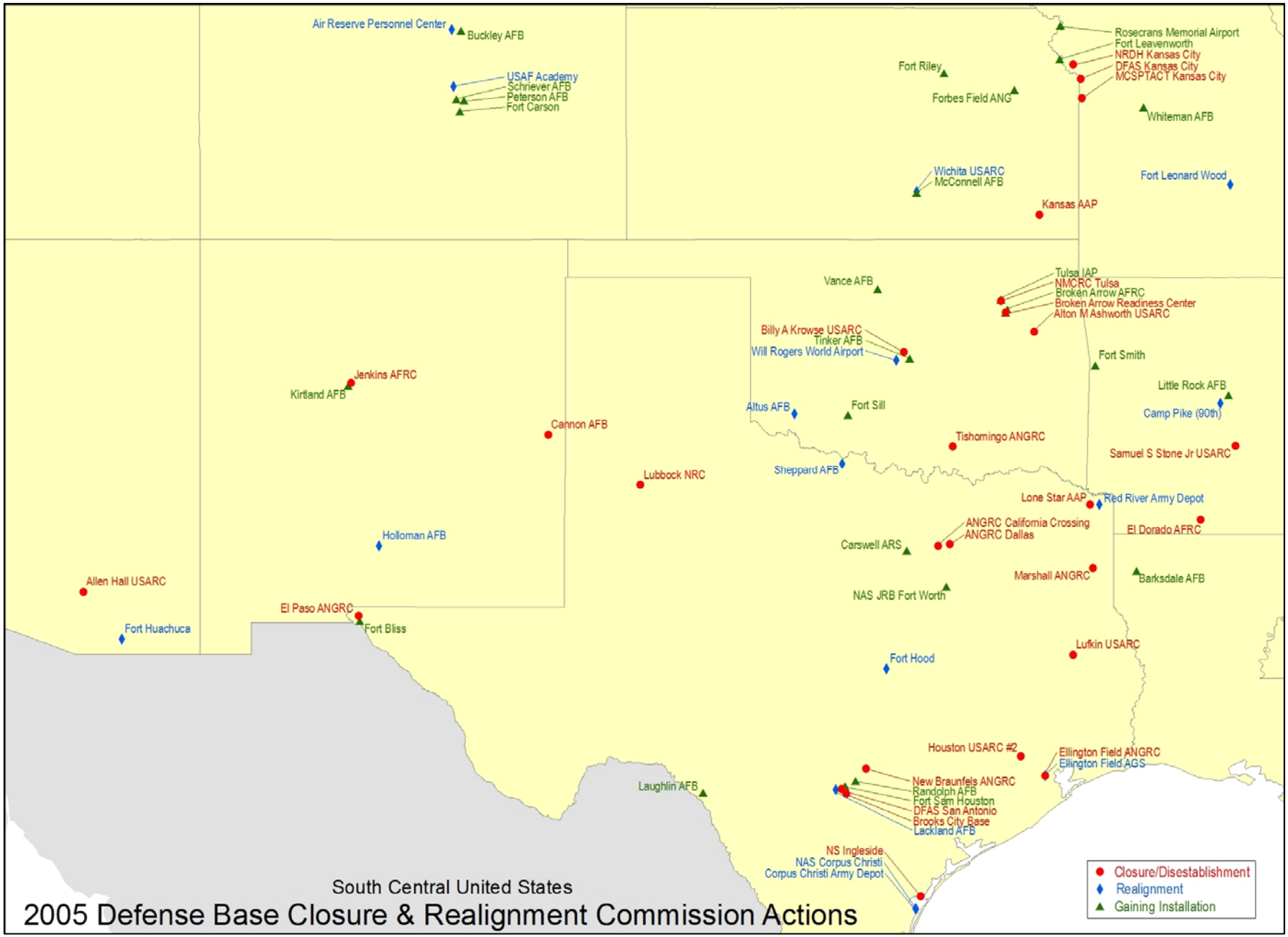
NRC Lexington



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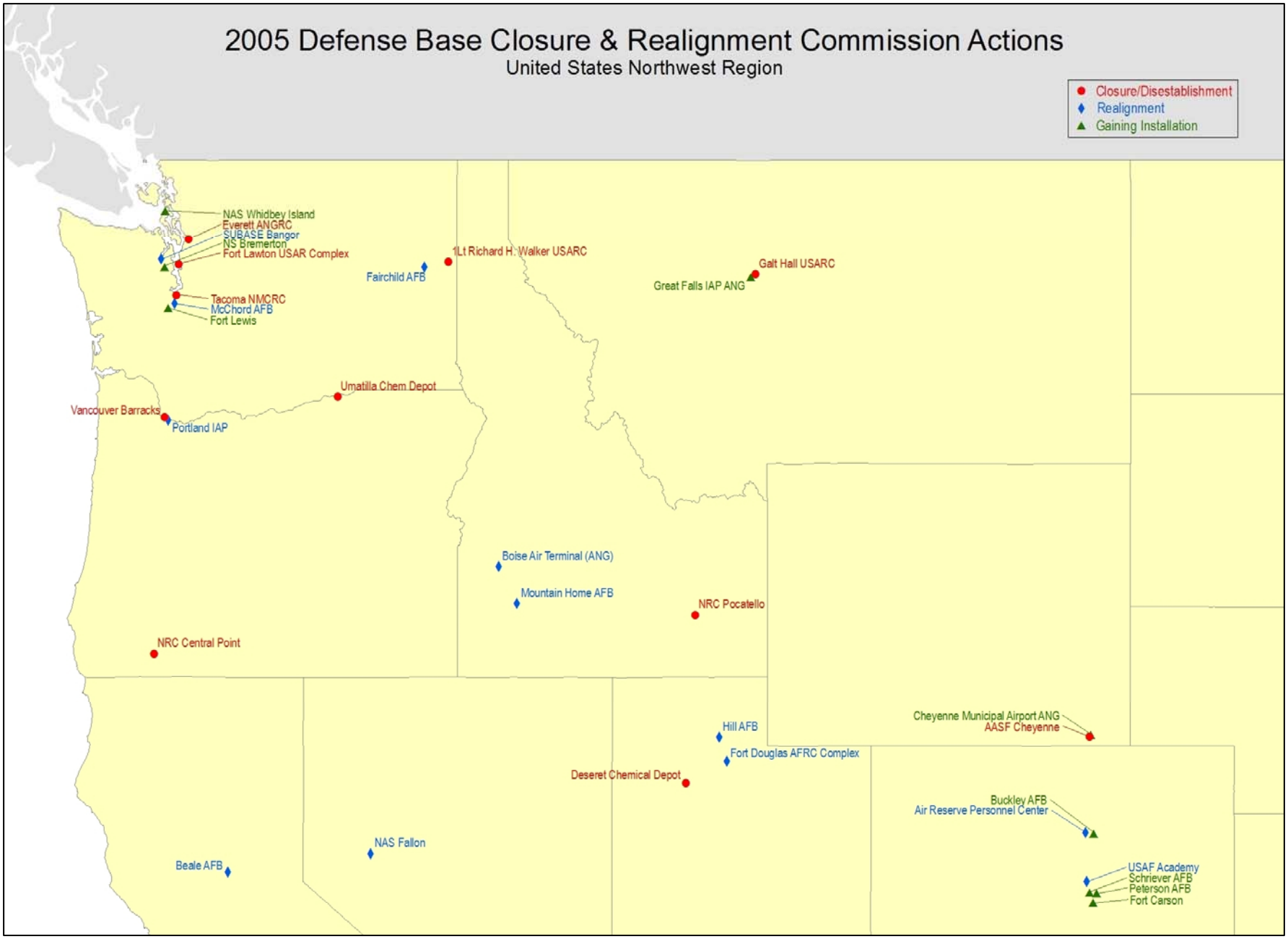
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Walter Reed Army Medical Center

COMMISSION ITEM #	DOD'S ITEM #	RECOMMENDATION	FINAL REPORT PAGE #
60	DoN 10	Submarine Base New London, CT	84
169	Med 4	Walter Reed National Military Medical Center, Bethesda, MD	257
174	Med 15	Joint Centers of Excellence for Chemical, Biologist, and Medical Research and Development and Acquisition	266

Florida

Defense Finance and Accounting Service, Orlando

COMMISSION ITEM #	DOD'S ITEM #	RECOMMENDATION	FINAL REPORT PAGE #
145	H&SA 37	Defense Finance and Accounting Service	217

Eglin Air Force Base

COMMISSION ITEM #	DOD'S ITEM #	RECOMMENDATION	FINAL REPORT PAGE #
4	Army 10	Fort Bragg, NC	9
125	E&T 10	Joint Strike Fighter Initial Joint Training Site	184
179	Tech 6	Consolidate Air and Space C4ISR Research, Development, Acquisition, Test & Evaluation	282
185	Tech 18	Create an Air Integrated Weapons & Armaments Research, Development & Acquisition, Test & Evaluation Center	293

Homestead Air Reserve Station

COMMISSION ITEM #	DOD'S ITEM #	RECOMMENDATION	FINAL REPORT PAGE #
113	Air Force 47	Hill AFB, UT, Edwards AFB, CA, Mountain Home AFB, ID, Luke AFB, AZ, Nellis AFB, NV	165
115	Air Force 50	Richmond Air National Guard Station, VA, Des Moines International Airport Air National Guard Station, IA	167

Hurlburt Field

Commission Item #	DoD's Item #	Recommendation	Final Report Page #
118	Air Force 53	Air Force Logistics Support Centers	172

Jacksonville International Airport Air National Guard Station

Commission Item #	DoD's Item #	Recommendation	Final Report Page #
89	Air Force 18	Mountain Home Air Force Base, ID, Nellis Air Force Base, NV, and Elmendorf Air Force Base, AK	126
94	Air Force 25	Otis Air National Guard Base, MA, Lambert–St. Louis International Airport Air National Guard Station, MO, Atlantic City Air National Guard Station, NJ	134
119	Air Force 55	F-100 Engine Centralized Intermediate Repair Facilities	173

MacDill Air Force Base

Commission Item #	DoD's Item #	Recommendation	Final Report Page #
82	Air Force 10	Beale Air Force Base, CA and Selfridge Air National Guard Base, MI	117
104	Air Force 37	Grand Forks Air Force Base, ND	151
173	Med 12	Convert Inpatient Services to Clinics	264

Naval Air Station Jacksonville

Commission Item #	DoD's Item #	Recommendation	Final Report Page #
65	DoN 18	Naval Air Station Brunswick, ME	91
72	DoN 28	Engineering Field Division/Activity	100
75	DoN 35	Navy Regions	103
138	H&SA 22	Consolidate Correctional Facilities into Joint Regional Correctional Facilities	208
165	Ind 19	Fleet Readiness Centers (Rollup)	243
177	S&S 13	Supply, Storage, and Distribution Management Reconfiguration	277
181	Tech 9	Consolidate Maritime C4ISR Research, Development & Acquisition, Test & Evaluation	285

Naval Air Station Pensacola

Commission Item #	DoD's Item #	Recommendation	Final Report Page #
60	DoN 10	Submarine Base New London, CT	84
61	DoN 12	Officer Training Command, Pensacola, FL	86
75	DoN 35	Navy Regions	103
125	E&T 10	Joint Strike Fighter Initial Joint Training Site	184
128	E&T 14	Undergraduate Pilot and Navigator Training	187
135	H&SA 17	Co-locate Navy Education and Training Command and Navy Education and Training Professional Development & Technology Center	203
138	H&SA 22	Consolidate Correctional Facilities into Joint Regional Correctional Facilities	208
145	H&SA 37	Defense Finance and Accounting Service	217
174	Med 15	Joint Centers of Excellence for Chemical, Biologist, and Medical Research and Development and Acquisitions	266
181	Tech 9	Consolidate Maritime C4ISR Research, Development & Acquisition, Test & Evaluation	285

Naval Station Mayport

Commission Item #	DoD's Item #	Recommendation	Final Report Page #
67	DoN 20	Naval Station Pascagoula, MS	94
165	Ind 19	Fleet Readiness Centers (Rollup)	243

Naval Support Activity Panama City

Commission Item #	DoD's Item #	Recommendation	Final Report Page #
140	H&SA 27	Consolidate Defense Information Systems Agency and Establish Joint C4ISR	210

Navy Reserve Center St. Petersburg

Commission Item #	DoD's Item #	Recommendation	Final Report Page #
76	DoN 37	Navy Reserve Centers (Rollup)	104

Patrick Air Force Base

Commission Item #	DoD's Item #	Recommendation	Final Report Page #
182	Tech 12	Consolidate Navy Strategic Test & Evaluation	288

Tyndall Air Force Base

Commission Item #	DoD's Item #	Recommendation	Final Report Page #
114	Air Force 49	Langley Air Force Base, VA	166
119	Air Force 55	F-100 Engine Centralized Intermediate Repair Facilities	173
174	Med 15	Joint Centers of Excellence for Chemical, Biologist, and Medical Research and Development and Acquisitions	266

Georgia

Dobbins Air Reserve Base

Commission Item #	DoD's Item #	Recommendation	Final Report Page #
62	DoN 13	Naval Air Station Atlanta, GA	87
73	DoN 29	Navy and Marine Corps Reserve Centers (Rollup)	101
117	Air Force 52	General Mitchell Air Reserve Station, WI	170

Fort Benning

Commission Item #	DoD's Item #	Recommendation	Final Report Page #
2	Army 6	Fort Gillem, GA	6
9	Army 20	Maneuver Training	17
50	Army 105	Single Drill Sergeant	71

Fort Benning Bldg 15

Commission Item #	DoD's Item #	Recommendation	Final Report Page #
17	Army 39	RC Transformation, GA	29

Fort Gillem

Commission Item #	DoD's Item #	Recommendation	Final Report Page #
2	Army 6	Fort Gillem, GA	6
62	DoN 13	Naval Air Station Atlanta, GA	87

Fort McPherson

Commission Item #	DoD's Item #	Recommendation	Final Report Page #
3	Army 8	Fort McPherson, GA	8

Inspector/Instructor Rome GA

Commission Item #	DoD's Item #	Recommendation	Final Report Page #
73	DoN 29	Navy and Marine Corps Reserve Centers (Rollup)	101

Leased Space GA

Commission Item #	DoD's Item #	Recommendation	Final Report Page #
131	H&SA 8	Co-locate Military Department Investigation Agencies with DoD Counterintelligence and Security Agency	195

Marine Corps Logistics Base Albany

Commission Item #	DoD's Item #	Recommendation	Final Report Page #
7	Army 16	Red River Army Depot, TX, TX	14
57	DoN 6	Marine Corps Logistics Base, Barstow, CA	81
150	Ind 4	Naval Weapons Station Seal Beach, CA	229
176	S&S 7	Depot-Level Repairable Procurement Management Consolidation	272
177	S&S 13	Supply, Storage, and Distribution Management Reconfiguration	277

Moody Air Force Base

Commission Item #	DoD's Item #	Recommendation	Final Report Page #
79	Air Force 6	Eielson Air Force Base, AK, Moody Air Force Base, GA, and Shaw Air Force Base, SC	112
103	Air Force 35	Pope Air Force Base, NC, Pittsburgh International Airport Air Reserve Station, PA, Yeager Air National Guard Station, WV	148
128	E&T 14	Undergraduate Pilot and Navigator Training	187

Naval Air Station Atlanta

Commission Item #	DoD's Item #	Recommendation	Final Report Page #
62	DoN 13	Naval Air Station Atlanta, GA	87

Naval Supply Corps School Athens

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63	DoN 14	Navy Supply Corps School Athens, GA	88

Naval Air Station Atlanta

Commission Item #	DoD's Item #	Recommendation	Final Report Page #
62	DoN 13	Naval Air Station Atlanta, GA	87

Naval Supply Corps School Athens

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63	DoN 14	Navy Supply Corps School Athens, GA	88

Peachtree Leases Atlanta

Commission Item #	DoD's Item #	Recommendation	Final Report Page #
3	Army 8	Fort McPherson, GA	8

Robins Air Force Base

Commission Item #	DoD's Item #	Recommendation	Final Report Page #
62	DoN 13	Naval Air Station Atlanta, GA	87

87	Air Force 16	Robins Air Force Base, GA	124
137	H&SA 19	Consolidate Civilian Personnel Offices within each Military Department and the Defense Agencies	205
143	H&SA 33	Consolidate/Co-locate Active and Reserve Personnel & Recruiting Centers for Army and Air Force	214
176	S&S 7	Depot-Level Repairable Procurement Management Consolidation	272
177	S&S 13	Supply, Storage, and Distribution Management Reconfiguration	277
188	Tech 24	Establish Centers for Fixed Wing Air Platform Research, Development & Acquisition, Test & Evaluation	299
189	Tech 26	Establish Centers for Rotary Wing Air Platform Development & Acquisition, Test & Evaluation	301

Savannah International Airport Air National Guard Station

COMMISSION ITEM #	DOD'S ITEM #	RECOMMENDATION	FINAL REPORT PAGE #
81	Air Force 8	Fort Smith Air National Guard Station, AR, and Luke AFB, AZ	115
86	Air Force 15	New Castle Airport Air National Guard Station, DE	122

Submarine Base Kings Bay

COMMISSION ITEM #	DOD'S ITEM #	RECOMMENDATION	FINAL REPORT PAGE #
60	DoN 10	Submarine Base New London, CT	84
182	Tech 12	Consolidate Navy Strategic Test & Evaluation	288

US Army Reserve Center Columbus

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17	Army 39	RC Transformation, GA	29

Guam

Andersen Air Force Base

COMMISSION ITEM #	DOD'S ITEM #	RECOMMENDATION	FINAL REPORT PAGE #
146	H&SA 41	Joint Basing	219

Hawaii

Army National Guard Reserve Center Honokaa

COMMISSION ITEM #	DOD'S ITEM #	RECOMMENDATION	FINAL REPORT PAGE #
18	Army 40	RC Transformation, HI	30

Hickam Air Force Base

COMMISSION ITEM #	DOD'S ITEM #	RECOMMENDATION	FINAL REPORT PAGE #
104	Air Force 37	Grand Forks Air Force Base, ND	151
118	Air Force 53	Air Force Logistics Support Centers	172
146	H&SA 41	Joint Basing	219

Naval Station Pearl Harbor

COMMISSION ITEM #	DOD'S ITEM #	RECOMMENDATION	FINAL REPORT PAGE #
69	DoN 23	Naval Shipyard Portsmouth, Kittery, ME	97
137	H&SA 19	Consolidate Civilian Personnel Offices within each Military Department and the Defense Agencies	205
145	H&SA 37	Defense Finance and Accounting Service	217

175	S&S 5	Commodity Management Privatization	271

Idaho

Boise Air Terminal Air National Guard Station

COMMISSION ITEM #	DOD'S ITEM #	RECOMMENDATION	FINAL REPORT PAGE #
88	Air Force 17	Boise Air Terminal Air National Guard Station, ID	125
98	Air Force 30	Great Falls International Airport Air National Guard Station, MT	141

Mountain Home Air Force Base

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89	Air Force 18	Mountain Home Air Force Base, ID, Nellis Air Force Base, NV, and Elmendorf Air Force Base, AK	126
113	Air Force 47	Hill AFB, UT, Edwards AFB, CA, Mountain Home AFB, ID, Luke AFB, AZ, Nellis AFB, NV	165

Navy Reserve Center Pocatello

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76	DoN 37	Navy Reserve Centers (Rollup)	104

Illinois

Army National Guard Reserve Center Carbondale

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19	Army 42	RC Transformation, IL	31

Capital Airport Air National Guard Station

COMMISSION ITEM #	DOD'S ITEM #	RECOMMENDATION	FINAL REPORT PAGE #
90	Air Force 20	Capital Air National Guard Station, IL, and Hulman Regional Airport Air National Guard Station, IN	128

Fort Sheridan

COMMISSION ITEM #	DOD'S ITEM #	RECOMMENDATION	FINAL REPORT PAGE #
53	Army 109	USAR Command and Control Northeast	74

Greater Peoria Regional Airport

COMMISSION ITEM #	DOD'S ITEM #	RECOMMENDATION	FINAL REPORT PAGE #
110	Air Force 44	Nashville International Airport Air National Guard Station, TN	161

Naval Station Great Lakes

COMMISSION ITEM #	DOD'S ITEM #	RECOMMENDATION	FINAL REPORT PAGE #
72	DoN 28	Engineering Field Division/Activity	100
75	DoN 35	Navy Regions	103
77	DoN 44	Navy Reserve Readiness Commands	105
172	Med 10	San Antonio Regional Medical Center, TX	262
173	Med 12	Convert Inpatient Services to Clinics	264
174	Med 15	Joint Centers of Excellence for Chemical, Biologist, and Medical Research and Development and Acquisitions	266

Navy Reserve Center Forest Park

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76	DoN 37	Navy Reserve Centers (Rollup)	104

Rock Island Arsenal

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2	Army 6	Fort Gillem, GA	6
137	H&SA 19	Consolidate Civilian Personnel Offices within each Military Department and the Defense Agencies	205
145	H&SA 37	Defense Finance and Accounting Service	217
148	H&SA 46	Relocate Army Headquarters and Field Operating Agencies	223
153	Ind 7	Rock Island Arsenal, IL	232
176	S&S 7	Depot-Level Repairable Procurement Management Consolidation	272

Scott Air Force Base

COMMISSION ITEM #	DOD'S ITEM #	RECOMMENDATION	FINAL REPORT PAGE #
104	Air Force 37	Grand Forks Air Force Base, ND	151
118	Air Force 53	Air Force Logistics Support Centers	172
142	H&SA 31	Consolidate Transportation Command Components	213
173	Med 12	Convert Inpatient Services to Clinics	264

Indiana

Crane Army Ammunition Plant

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152	Ind 6	Sierra Army Depot, CA	231

Defense Finance and Accounting Service, Indianapolis

COMMISSION ITEM #	DOD'S ITEM #	RECOMMENDATION	FINAL REPORT PAGE #
137	H&SA 19	Consolidate Civilian Personnel Offices within each Military Department and the Defense Agencies	205
145	H&SA 37	Defense Finance and Accounting Service	217
196	Add 6	Close or Realign Defense Finance and Accounting Service	217

Fort Wayne International Airport Air National Guard Station

COMMISSION ITEM #	DOD'S ITEM #	RECOMMENDATION	FINAL REPORT PAGE #
90	Air Force 20	Capital Air National Guard Station, IL, and Hulman Regional Airport Air National Guard Station, IN	128

Hulman Regional Airport Air National Guard Station

COMMISSION ITEM #	DOD'S ITEM #	RECOMMENDATION	FINAL REPORT PAGE #
90	Air Force 20	Capital Air National Guard Station, IL, and Hulman Regional Airport Air National Guard Station, IN	128

Leased Space IN

COMMISSION ITEM #	DOD'S ITEM #	RECOMMENDATION	FINAL REPORT PAGE #
143	H&SA 33	Consolidate/Co-locate Active and Reserve Personnel & Recruiting Centers for Army and Air Force	214

Naval Support Activity Crane

Commission Item #	DOD's Item #	Recommendation	Final Report Page #
165	Ind 19	Fleet Readiness Centers (Rollup)	243
174	Med 15	Joint Centers of Excellence for Chemical, Biologist, and Medical Research and Development and Acquisitions	266
184	Tech 15	Create a Naval Integrated Weapons & Armaments Research, Development & Acquisition, Test & Evaluation Center	290
186	Tech 19	Create an Integrated Weapons & Armaments Specialty Site for Guns and Ammunition	294

Navy Marine Corps Reserve Center Grissom Air Reserve Base, Bunker Hill

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76	DoN 37	Navy Reserve Centers (Rollup)	104

Navy Recruiting District Headquarters Indianapolis

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74	DoN 34	Navy Recruiting Districts	103

Navy Reserve Center Evansville

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76	DoN 37	Navy Reserve Centers (Rollup)	104

Newport Chemical Depot

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154	Ind 8	Newport Chemical Depot, IN	233

US Army Reserve Center Lafayette

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20	Army 44	RC Transformation, IN	32

US Army Reserve Center Seston

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20	Army 44	RC Transformation, IN	32

Iowa

Army National Guard Reserve Center Camp Dodge

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21	Army 46	RC Transformation, IA	33

Des Moines International Airport Air National Guard Station

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90	Air Force 20	Capital Air National Guard Station, IL, and Hulman Regional Airport Air National Guard Station, IN	128
98	Air Force 30	Great Falls International Airport Air National Guard Station, MT	141
107	Air Force 40	Springfield-Beckley Municipal Airport Air National Guard Station, OH	156
115	Air Force 50	Richmond Air National Guard Station, VA, Des Moines International Airport Air National Guard Station, IA	167

Navy Reserve Center Cedar Rapids

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76	DoN 37	Navy Reserve Centers (Rollup)	104

Navy Reserve Center Sioux City

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76	DoN 37	Navy Reserve Centers (Rollup)	104

Navy-Marine Corps Reserve Center Dubuque

Commission Item #	DoD's Item #	Recommendation	Final Report Page #
73	DoN 29	Navy and Marine Corps Reserve Centers (Rollup)	101

Sioux Gateway Airport Air National Guard

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116	Air Force 51	Fairchild Air Force Base, WA	169

Kansas

Forbes Field Air National Guard Station

Commission Item #	DoD's Item #	Recommendation	Final Report Page #
104	Air Force 37	Grand Forks Air Force Base, ND	151
108	Air Force 41	Portland International Airport Air National Guard Station, OR	157

Fort Leavenworth

Commission Item #	DoD's Item #	Recommendation	Final Report Page #
138	H&SA 22	Consolidate Correctional Facilities into Joint Regional Correctional Facilities	208

Fort Riley

Commission Item #	DoD's Item #	Recommendation	Final Report Page #
10	Army 22	Operational Army (IGPBS)	18
137	H&SA 19	Consolidate Civilian Personnel Offices within each Military Department and the Defense Agencies	205

Kansas Army Ammunition Plant

Commission Item #	DoD's Item #	Recommendation	Final Report Page #
155	Ind 9	Kansas Army Ammunition Plant, KS	234

McConnell Air Force Base

Commission Item #	DoD's Item #	Recommendation	Final Report Page #
83	Air Force 11	March Air Force Base, CA	118
87	Air Force 16	Robins Air Force Base, GA	124
104	Air Force 37	Grand Forks Air Force Base, ND	151
112	Air Force 46	Lackland Air Force Base, TX	164

Navy Recruiting District Headquarters Kansas

Commission Item #	DoD's Item #	Recommendation	Final Report Page #
74	DoN 34	Navy Recruiting Districts	103

US Army Reserve Center Wichita

Commission Item #	DoD's Item #	Recommendation	Final Report Page #
54	Army 112	USAR Command and Control Northwest	76

Kentucky

Army National Guard Reserve Center Paducah

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22	Army 48	RC Transformation, KY	35

Defense Finance and Accounting Service, Lexington

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145	H&SA 37	Defense Finance and Accounting Service	217

Fort Campbell

Commission Item #	DoD's Item #	Recommendation	Final Report Page #
2	Army 6	Fort Gillem, GA	6
10	Army 22	Operational Army (IGPBS)	18

Fort Knox

Commission Item #	DoD's Item #	Recommendation	Final Report Page #
5	Army 11	Fort Monmouth, NJ	10
8	Army 19	Fort Monroe, VA	16
9	Army 20	Maneuver Training	17
55	Army 115	USAR Command and Control Southeast	77
138	H&SA 22	Consolidate Correctional Facilities into Joint Regional Corrections Facilities	208
143	H&SA 33	Consolidate/Co-locate Active and Reserve Personnel & Recruiting Centers for Army and Air Force	214
148	H&SA 46	Relocate Army Headquarters and Field Operating Agencies	223
173	Med 12	Convert Inpatient Services to Clinics	264

Louisville International Airport Air National Guard Station

Commission Item #	DoD's Item #	Recommendation	Final Report Page #
106	Air Force 39	Mansfield-Lahm Municipal Airport Air National Guard Station, OH	154
110	Air Force 44	Nashville International Airport Air National Guard Station, TN	161

Navy Recruiting Command Louisville

Commission Item #	DoD's Item #	Recommendation	Final Report Page #
186	Tech 19	Create an Integrated Weapons & Armaments Specialty Site for Guns and Ammunition	294

Navy Reserve Center Lexington

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76	DoN 37	Navy Reserve Centers (Rollup)	104

US Army Reserve Center Louisville

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55	Army 115	USAR Command and Control Southeast	77

US Army Reserve Center Maysville

Commission Item #	DOD's Item #	Recommendation	Final Report Page #
22	Army 48	RC Transformation, KY	35

Louisiana

Army National Guard Reserve Center Baton Rouge

Commission Item #	DOD's Item #	Recommendation	Final Report Page #
23	Army 50	RC Transformation, LA	36
73	DoN 29	Navy and Marine Corps Reserve Centers (Rollup)	101

Barksdale Air Force Base

Commission Item #	DOD's Item #	Recommendation	Final Report Page #
79	Air Force 6	Eielson Air Force Base, AK, Moody Air Force Base, GA, and Shaw Air Force Base, SC	112
91	Air Force 22	New Orleans Air Reserve Station, LA	130

Baton Rouge Armed Forces Reserve Center

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73	DoN 29	Navy and Marine Corps Reserve Centers (Rollup)	101

Leased Space Slidell

Commission Item #	DOD's Item #	Recommendation	Final Report Page #
140	H&SA 27	Consolidate Defense Information Systems Agency and Establish Joint C4ISR	210

Naval Air Station New Orleans

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62	DoN 13	Naval Air Station Atlanta, GA	87
64	DoN 15	Naval Support Activity New Orleans, LA	89
66	DoN 19	Marine Corps Support Activity Kansas City, MO	92
165	Ind 19	Fleet Readiness Centers (Rollup)	243

Naval Air Station New Orleans Air Reserve Station

Commission Item #	DOD's Item #	Recommendation	Final Report Page #
91	Air Force 22	New Orleans Air Reserve Station, LA	130
108	Air Force 41	Portland International Airport Air National Guard Station, OR	157
119	Air Force 55	F-100 Engine Centralized Intermediate Repair Facilities	173

Naval Support Activity New Orleans

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64	DoN 15	Naval Support Activity New Orleans, LA	89

Navy-Marine Corps Reserve Center Baton Rouge

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73	DoN 29	Navy and Marine Corps Reserve Centers (Rollup)	101

Roberts US Army Reserve Center, Baton Rouge

COMMISSION ITEM #	DOD'S ITEM #	RECOMMENDATION	FINAL REPORT PAGE #
23	Army 50	RC Transformation, LA	36

Maine

Bangor International Airport Air National Guard Station

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78	Air Force 5	Birmingham International Airport Air National Guard Station, AL	111
96	Air Force 28	Duluth International Airport Air National Guard Station, MN	138
97	Air Force 28	Key Field Air National Guard Station, MS	139
101	Air Force 33	Niagara Falls Air Reserve Station, NY	145

Defense Finance and Accounting Service, Limestone

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145	H&SA 37	Defense Finance and Accounting Service	217

Naval Air Station Brunswick

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65	DoN 18	Naval Air Station Brunswick, ME	91
191	Add 1	Close or Further Realign Naval Air Station Brunswick, ME	91

Naval Reserve Center, Bangor

COMMISSION ITEM #	DOD'S ITEM #	RECOMMENDATION	FINAL REPORT PAGE #
76	DoN 37	Navy Reserve Centers (Rollup)	104

Naval Shipyard Portsmouth

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69	DoN 23	Naval Shipyard Portsmouth, Kittery, ME	97

Maryland

Aberdeen Proving Ground

COMMISSION ITEM #	DOD'S ITEM #	RECOMMENDATION	FINAL REPORT PAGE #
5	Army 11	Fort Monmouth, NJ	10
121	E&T 6	Combat Service Support Center	180
136	H&SA 18	Consolidate Army Test and Evaluation Command Headquarters	204
137	H&SA 19	Consolidate Civilian Personnel Offices within each Military Department and the Defense Agencies	205
148	H&SA 46	Relocate Army Headquarters and Field Operating Agencies	223
169	Med 4	Walter Reed National Military Medical Center, Bethesda, MD	257
170	Med 6	Brooks City Base, TX	259
174	Med 15	Joint Centers of Excellence for Chemical, Biologist, and Medical Research and Development and Acquisitions	266
176	S&S 7	Depot-Level Repairable Procurement Management Consolidation	272

187	Tech 22	Defense Research Service Led Laboratories	297

Andrews Air Force Base

COMMISSION ITEM #	DOD'S ITEM #	RECOMMENDATION	FINAL REPORT PAGE #
92	Air Force 23	Andrews AFB, MD, Will Rogers Air National Guard Station, OK, Tinker Air Force Base, OK, Randolph Air Force Base, TX	131
93	Air Force 24	Martin State Air National Guard Station, MD	133
100	Air Force 32	Cannon Air Force Base, NM	143
129	H&SA 3	Co-locate Miscellaneous Air Force Leased Locations and National Guard Headquarters Leased Locations	191
131	H&SA 8	Co-locate Military Department Investigation Agencies with DoD Counterintelligence and Security Agency	195
173	Med 12	Convert Inpatient Services to Clinics	264

Army Research Laboratory, Adelphi

COMMISSION ITEM #	DOD'S ITEM #	RECOMMENDATION	FINAL REPORT PAGE #
186	Tech 19	Create an Integrated Weapons & Armaments Specialty Site for Guns and Ammunition Bethesda/Chevy Chase	294

COMMISSION ITEM #	DOD'S ITEM #	RECOMMENDATION	FINAL REPORT PAGE #
174	Med 15	Joint Centers of Excellence for Chemical, Biologist, and Medical Research and Development and Acquisitions	266

Defense Finance and Accounting Service, Patuxent River

COMMISSION ITEM #	DOD'S ITEM #	RECOMMENDATION	FINAL REPORT PAGE #
145	H&SA 37	Defense Finance and Accounting Service	217

Fort Detrick

COMMISSION ITEM #	DOD'S ITEM #	RECOMMENDATION	FINAL REPORT PAGE #
169	Med 4	Walter Reed National Military Medical Center, Bethesda, MD	257
174	Med 15	Joint Centers of Excellence for Chemical, Biologist, and Medical Research and Development and Acquisitions	266

Fort Meade

COMMISSION ITEM #	DOD'S ITEM #	RECOMMENDATION	FINAL REPORT PAGE #
5	Army 11	Fort Monmouth, NJ	10
130	H&SA 5	Co-locate Defense Military Department Adjudication Activities	193
140	H&SA 27	Consolidate Defense Information Systems Agency and Establish Joint C4ISR	210
141	H&SA 30	Consolidate Media Organizations into a New Agency for Media and Publications	212

Leased Space MD

COMMISSION ITEM #	DOD'S ITEM #	RECOMMENDATION	FINAL REPORT PAGE #
130	H&SA 5	Co-locate Defense Military Department Adjudication Activities	193
131	H&SA 8	Co-locate Military Department Investigation Agencies with DoD Counterintelligence and Security Agency	195
149	H&SA 49	Relocate Miscellaneous Department of Navy Leased Locations	225
168	Int 4	National Geospatial-Intelligence Agency	254
174	Med 15	Joint Centers of Excellence for Chemical, Biologist, and Medical Research and Development and Acquisitions	266

Martin State Airport Air National Guard Station

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85	Air Force 14	Bradley International Airport Air National Guard Station, CT, Barnes Air National Guard Station, MA, Selfridge Air National Guard Base, MI, Shaw Air Force Base, SC, and Martin State Airport Air National Guard Station, MD	121
93	Air Force 24	Martin State Airport Air National Guard Station, MD	133

National Naval Medical Center Bethesda

Commission Item #	DOD's Item #	Recommendation	Final Report Page #
169	Med 4	Walter Reed National Military Medical Center, Bethesda, MD	257
178	Tech 5	Co-locate Extramural Research Program Managers	281

Naval Air Facility Washington

Commission Item #	DOD's Item #	Recommendation	Final Report Page #
146	H&SA 41	Joint Basing	219

Naval Air Station Patuxent River

Commission Item #	DOD's Item #	Recommendation	Final Report Page #
149	H&SA 49	Relocate Miscellaneous Department of Navy Leased Locations	225
165	Ind 19	Fleet Readiness Centers (Rollup)	243
181	Tech 9	Consolidate Maritime C4ISR Research, Development & Acquisition, Test & Evaluation	285
184	Tech 15	Create a Naval Integrated Weapons & Armaments Research, Development & Acquisition, Test and Evaluation Center	290
189	Tech 26	Establish Centers for Rotary Wing Air Platform Development & Acquisition, Test & Evaluation	301

Naval Station Annapolis

Commission Item #	DOD's Item #	Recommendation	Final Report Page #
166	Ind 26	Naval Shipyard Detachments	250

Naval Surface Warfare Center Indian Head

Commission Item #	DOD's Item #	Recommendation	Final Report Page #
184	Tech 15	Create a Naval Integrated Weapons & Armaments Research, Development & Acquisition, Test and Evaluation Center	290
186	Tech 19	Create an Integrated Weapons & Armaments Specialty Site for Guns and Ammunition	294

Naval Surface Weapons Station Carderock

Commission Item #	DOD's Item #	Recommendation	Final Report Page #
183	Tech 13	Consolidate Sea Vehicle Development & Acquisition	289

Navy Reserve Center Adelphi

Commission Item #	DOD's Item #	Recommendation	Final Report Page #
76	DoN 37	Navy Reserve Centers (Rollup)	104

PFC Flair US Army Reserve Center, Frederick

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24	Army 52	RC Transformation, MD	37

Massachusetts

Armed Forces Reserve Center Ayers

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25	Army 54	RC Transformation, MA	38

Armed Forces Reserve Center New Westover

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52	Army 107	USAR Command and Control New England	73

Army National Guard Combined Support Maintenance Shop Devens

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25	Army 54	RC Transformation, MA	38

Army National Guard Reserve Center Ayer

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25	Army 54	RC Transformation, MA	38

Barnes Municipal Airport Air National Guard Station

Commission Item #	DOD's Item #	Recommendation	Final Report Page #
85	Air Force 14	Bradley International Airport Air National Guard Station, CT, Barnes Air National Guard Station, MA, Selfridge Air National Guard Base, MI, Shaw Air Force Base, SC, and Martin State Airport Air National Guard Station, MD	121
94	Air Force 25	Otis Air National Guard Base, MA, Lambert–St. Louis International Airport Air National Guard Station, MO, Atlantic City Air National Guard Station, NJ	134

Fort Devens, 323d Maintenance Facility

Commission Item #	DOD's Item #	Recommendation	Final Report Page #
25	Army 54	RC Transformation, MA	38

Hanscom Air Force Base

Commission Item #	DOD's Item #	Recommendation	Final Report Page #
179	Tech 6	Consolidate Air and Space C4ISR Research, Development, Acquisition, Test & Evaluation	282
187	Tech 22	Defense Research Service Led Laboratories	297

Malony US Army Reserve Center

Commission Item #	DOD's Item #	Recommendation	Final Report Page #
52	Army 107	USAR Command and Control New England	73

Natick Soldier Systems Center

Commission Item #	DOD's Item #	Recommendation	Final Report Page #
130	H&SA 5	Co-locate Defense Military Department Adjudication Activities	193
176	S&S 7	Depot-Level Repairable Procurement Management Consolidation	272

Naval Shipyard Puget Sound Boston Detachment

Commission Item #	DOD's Item #	Recommendation	Final Report Page #
166	Ind 26	Naval Shipyard Detachments	250

Otis Air National Guard Base

Commission Item #	DOD's Item #	Recommendation	Final Report Page #
94	Air Force 25	Otis Air National Guard Base, MA, Lambert–St. Louis International Airport Air National Guard Station, MO, Atlantic City Air National Guard Station, NJ	134

Regional Training Site Maintenance (98), US Army Reserve Fort Devens

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25	Army 54	RC Transformation, MA	38

US Army Reserve Ayer Area 3713

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25	Army-54	RC, Transformation, MA	38

US Army Reserve ECS 65 Ayers

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25	Army 54	RC Transformation, MA	38

Westover Air Force Base

Commission Item #	DOD's Item #	Recommendation	Final Report Page #
60	DoN 10	Submarine Base New London, CT	84

Westover US Army Reserve Center, Chicopee

Commission Item #	DOD's Item #	Recommendation	Final Report Page #
52	Army 107	USAR Command and Control New England	73

Michigan

Detroit Arsenal

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51	Army 106	US Army Garrison, MI	72
175	S&S 5	Commodity Management Privatization	271
176	S&S 7	Depot-Level Repairable Procurement Management Consolidation	272
180	Tech 7	Consolidate Ground Vehicle Development & Acquisition in Joint Center	284
183	Tech 13	Consolidate Sea Vehicle Development & Acquisition	289

Navy Reserve Center Marquette

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76	DoN 37	Navy Reserve Centers (Rollup)	104

Parisan US Army Reserve Center, Lansing

Commission Item #	DOD's Item #	Recommendation	Final Report Page #
26	Army 55	RC Transformation, MI	40

Selfridge Air National Guard Base

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82	Air Force 10	Beale AFB, CA and Selfridge Air National Guard Base, MI	117
85	Air Force 14	Bradley International Airport Air National Guard Station, CT, Barnes Air National Guard Station, MA, Selfridge Air National Guard Base, MI, Shaw Air Force Base, SC, and Martin State Airport Air National Guard Station, MD	121
95	Air Force 27	W.K. Kellogg Airport Air National Guard Station, MI	137

Selfridge Army Activity

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51	Army 106	US Army Garrison, MI	72

W. K. Kellogg Airport Air National Guard Station

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95	Air Force 27	W.K. Kellogg Airport Air National Guard Station, MI	137

Minnesota

Armed Forces Reserve Center Cambridge

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27	Army 57	RC Transformation, MN	41

Armed Forces Reserve Center Faribault

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27	Army 57	RC Transformation, MN	41

Duluth International Airport Air National Guard Station

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96	Air Force 28	Duluth International Airport Air National Guard Station	138

Fort Snelling

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54	Army 112	USAR Command and Control Northwest	76

Navy Reserve Center Duluth

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76	DoN 37	Navy Reserve Centers (Rollup)	104

US Army Reserve Cambridge

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27	Army 57	RC Transformation, MN	41

Mississippi

Columbus Air Force Base

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103	Air Force 35	Pope Air Force Base, NC, Pittsburgh International Airport Air Reserve Station, PA, Yeager Air National Guard Station, WV	148
128	E&T 14	Undergraduate Pilot and Navigator Training	187

Human Resources Support Center Southeast

Commission Item #	DoD's Item #	Recommendation	Final Report Page #
137	H&SA 19	Consolidate Civilian Personnel Offices within each Military Department and the Defense Agencies	205

Jackson International Airport Air National Guard Station

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97	Air Force 28	Key Field Air National Guard Station, MS	139

Keesler Air Force Base

Commission Item #	DoD's Item #	Recommendation	Final Report Page #
173	Med 12	Convert Inpatient Services to Clinics	264

Key Field Air National Guard Station

Commission Item #	DoD's Item #	Recommendation	Final Report Page #
97	Air Force 28	Key Field Air National Guard Station, MS	139

Mississippi Army Ammunition Plant

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157	Ind 11	Mississippi Army Ammunition Plant, MS	236

Naval Air Station Meridian

Commission Item #	DoD's Item #	Recommendation	Final Report Page #
124	E&T 9	Joint Center of Excellence for Religious Training and Education	183

Naval Station Pascagoula

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67	DoN 20	Naval Station Pascagoula, MS	94

Missouri

Army National Guard Reserve Center Jefferson Barracks

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28	Army 58	RC Transformation, MO	42

Defense Finance and Accounting Service, Kansas City

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145	H&SA 37	Defense Finance and Accounting Service	217

Defense Finance and Accounting Service, St. Louis

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145	H&SA 37	Defense Finance and Accounting Service	217

Fort Leonard Wood

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50	Army 105	Single Drill Sergeant	71
127	E&T 13	Prime Power to Fort Leonard Wood, MO	186

Lambert International Airport–St. Louis

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94	Air Force 25	Otis Air National Guard Base, MA, Lambert–St. Louis International Airport Air National Guard Station, MO, Atlantic City Air National Guard Station, NJ	134

Leased Space—MO (Army Reserve Personnel Center St. Louis)

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143	H&SA 33	Consolidate/Co-locate Active and Reserve Personnel & Recruiting Centers for Army and Air Force	214

Marine Corps Support Center Kansas City

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66	DoN 19	Marine Corps Support Activity Kansas City, MO	92

Navy Recruiting District Headquarters Kansas City

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74	DoN 34	Navy Recruiting Districts	103

Navy Reserve Center Cape Girardeau

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76	DoN 37	Navy Reserve Centers (Rollup)	104

Rosecrans Memorial Airport Air National Guard Station

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92	Air Force 23	Andrews AFB, MD, Will Rogers Air National Guard Station, OK, Tinker Air Force Base, OK, and Randolph Air Force Base, TX	131

Whiteman Air Force Base

Commission Item #	DOD's Item #	Recommendation	Final Report Page #
91	Air Force 22	New Orleans Air Reserve Station, LA	130

Montana

Galt Hall US Army Reserve Center, Great Falls

Commission Item #	DOD's Item #	Recommendation	Final Report Page #
29	Army 60	RC Transformation, MT	43

Great Falls International Airport Air National Guard Station

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98	Air Force 30	Great Falls International Airport Air National Guard Station, MT	141

Nebraska

Army National Guard Reserve Center Columbus

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30	Army 62	RC Transformation, NE	44

Army National Guard Reserve Center Grand Island

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30	Army 62	RC Transformation, NE	44

Army National Guard Reserve Center Kearny

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30	Army 62	RC Transformation, NE	44

Naval Recruiting District Headquarters Omaha

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74	DoN 34	Navy Recruiting Districts	103

Navy Reserve Center Lincoln

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76	DoN 37	Navy Reserve Centers (Rollup)	104

Offutt Air Force Base

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103	Air Force 35	Pope Air Force Base, NC, Pittsburgh International Airport Air Reserve Station, PA, Yeager Air National Guard Station, WV	148
145	H&SA 37	Defense Finance and Accounting Service	217

Nevada

Hawthorne Army Depot

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158	Ind 12	Hawthorne Army Depot, NV	236

Naval Air Station Fallon

Commission Item #	DOD's Item #	Recommendation	Final Report Page #
165	Ind 19	Fleet Readiness Centers (Rollup)	243

Nellis Air Force Base

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79	Air Force 6	Eielson AFB, AK, Moody AFB, GA, and Shaw AFB, SC	112
89	Air Force 18	Mountain Home Air Force Base, ID, Nellis Air Force Base, NV,	

		and Elmendorf Air Force Base, AK	126
91	Air Force 22	New Orleans Air Reserve Station, LA	130
94	Air Force 25	Otis Air National Guard Base, MA, Lambert–St. Louis International Airport Air National Guard Station, MO, Atlantic City AGS, NJ	134
100	Air Force 32	Cannon Air Force Base, NM	143
113	Air Force 47	Hill AFB, UT, Edwards AFB, CA, Mountain Home AFB, ID, Luke AFB, AZ, Nellis AFB, NV	165

Reno-Tahoe International Airport Air National Guard Station

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99	Air Force 31	Reno-Tahoe International Airport Air National Guard Station, NV	142

New Hampshire

Armed Forces Reserve Center Pease Air Force Base

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83	Air Force 11	March Air Force Base, CA	118

Doble US Army Reserve Center Portsmouth

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31	Army 65	RC Transformation, NH	46

New Jersey

Atlantic City International Airport Air National Guard Station

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94	Air Force 25	Otis Air National Guard Base, MA, Lambert–St. Louis International Airport Air National Guard Station, MO, Atlantic City AGS, NJ	134
108	Air Force 41	Portland International Airport Air National Guard Station, OR	157

Fort Dix

COMMISSION ITEM #	DOD'S ITEM #	RECOMMENDATION	FINAL REPORT PAGE #
53	Army 109	USAR Command and Control Northeast	74
68	DoN 21	Naval Air Station Joint Reserve Base Willow Grove, PA, and Cambria Regional Airport, Johnstown, PA	95
73	DoN 29	Navy and Marine Corps Reserve Centers (Rollup)	101
144	H&SA 35	Create Joint Mobilization Sites	216
146	H&SA 41	Joint Basing Inspector/Instructor	219

Fort Monmouth

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5	Army 11	Fort Monmouth, NJ	10

Inspector/Instructor West Trenton

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73	DoN 29	Navy and Marine Corps Reserve Centers (Rollup)	101

Kilmer US Army Reserve Center, Edison

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53	Army 109	USAR Command and Control Northeast	74

McGuire Air Force Base

Commission Item #	DOD's Item #	Recommendation	Final Report Page #
68	DoN 21	Naval Air Station Joint Reserve Base Willow Grove, PA, and Cambria Regional Airport, Johnstown, PA	95
86	Air Force 15	New Castle Airport Air National Guard Station, DE	122
188	H&SA-41	Joint Basing	299

Naval Air Engineering Station Lakehurst

Commission Item #	DOD's Item #	Recommendation	Final Report Page #
146	H&SA 41	Joint Basing	219
189	Tech 26	Establish Centers for Rotary Wing Air Platform Development & Acquisition, Test & Evaluation	301
188	Tech-24	Establish Centers for Fixed Wing Air Platform Research, Development & Acquisition, Test & Evaluation	299

Naval Weapons Station Earle

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60	DoN 10	Submarine Base New London, CT	84
186	Tech 19	Create an Integrated Weapons & Armaments Specialty Site for Guns and Ammunition	294

Picatinny Arsenal

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186	Tech 19	Create an Integrated Weapons & Armaments Specialty Site for Guns and Ammunition	294

SFC Nelson V. Brittin US Army Reserve Center

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32	Army 66	RC Transformation, NJ	47

New Mexico

Cannon Air Force Base

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100	Air Force 32	Cannon Air Force Base, NM	143

Holloman Air Force Base

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170	Med 6	Brooks City Base, TX	259

Jenkins Armed Forces Reserve Center Albuquerque

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33	Army 68	RC Transformation, NM	48

Kirtland Air Force Base

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100	Air Force 32	Cannon Air Force Base, NM	143
138	H&SA 22	Consolidate Correctional Facilities into Joint Regional Correctional Facilities	208
187	Tech 22	Defense Research Service Led Laboratories	297

White Sands Missile Range

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187	Tech 22	Defense Research Service Led Laboratories	297

New York

Armed Forces Reserve Center Amityville

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34	Army 69	RC Transformation, NY	49

Army National Guard Reserve Center Niagara Falls

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34	Army 69	RC Transformation, NY	49

Carpenter US Army Reserve Center, Poughkeepsie

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53	Army 109	USAR Command and Control Northeast	74

Defense Finance and Accounting Service, Rome

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145	H&SA 37	Defense Finance and Accounting Service	217

Fort Totten / Pyle

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53	Army 109	USAR Command and Control Northeast	74

Navy Recruiting District Headquarters Buffalo

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74	DoN 34	Navy Recruiting Districts	103

Navy Reserve Center Glen Falls

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76	DoN 37	Navy Reserve Centers (Rollup)	104

Navy Reserve Center Horseheads

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76	DoN 37	Navy Reserve Centers (Rollup)	104

Navy Reserve Center Watertown

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76	DoN 37	Navy Reserve Centers (Rollup)	104

Niagara Falls International Airport Air National Guard Station

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101	Air Force 33	Niagara Falls Air Reserve Station, NY	145

Rome Laboratory

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187	Tech 22	Defense Research Service Led Laboratories	297

Schenectady County Air National Guard Station

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102	Air Force 34	Schenectady County Air National Guard Station	147

United States Military Academy

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5	Army 11	Fort Monmouth, NJ	10

Watervliet Arsenal

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159	Ind 13	Watervliet Arsenal, NY	238

North Carolina

Army Research Office, Durham

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178	Tech 5	Co-locate Extramural Research Program Managers	281

Charlotte/Douglas International Airport

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86	Air Force 15	New Castle Airport Air National Guard Station, DE	122

Fort Bragg

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4	Army 10	Fort Bragg, NC	9
103	Air Force 35	Pope Air Force Base, NC, Pittsburgh International Airport Air Reserve Station, PA, Yeager Air National Guard Station, WV	148

Marine Corps Air Station Cherry Point

Commission Item #	DoD's Item #	Recommendation	Final Report Page #
68	DoN 21	Naval Air Station Joint Reserve Base Willow Grove, PA, and Cambria Regional Airport, Johnstown, PA	95
165	Ind 19	Fleet Readiness Centers (Rollup)	243
173	Med 12	Convert Inpatient Services to Clinics	264
177	S&S 13	Supply, Storage, and Distribution Management Reconfiguration	277

Marine Corps Base Camp Lejeune

Commission Item #	DOD's Item #	Recommendation	Final Report Page #
138	H&SA 22	Consolidate Correctional Facilities into Joint Regional Correctional Facilities	208
165	Ind 19	Fleet Readiness Centers (Rollup)	243

Navy Reserve Center Asheville

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76	DoN 37	Navy Reserve Centers (Rollup)	104

Niven US Army Reserve Center, Albermarle

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35	Army 72	RC Transformation, NC	50

Pope Air Force Base

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2	Army 6	Fort Gillem, GA	6
3	Army 8	Fort McPherson, GA	8
103	Air Force 35	Pope Air Force Base, NC, Pittsburgh International Airport Air Reserve Station, PA, Yeager Air National Guard Station, WV	148
117	Air Force 52	General Mitchell Air Reserve Station, WI	170

Seymour Johnson Air Force Base

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104	Air Force 37	Grand Forks Air Force Base, ND	151
119	Air Force 55	F-100 Engine Centralized Intermediate Repair Facilities	173

North Dakota

Fargo, ND Armed Forces Reserve Center

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36	Army 73	RC Transformation, ND	51

Grand Forks Air Force Base

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104	Air Force 37	Grand Forks Air Force Base, ND	151

Hector International Airport Air National Guard Station

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105	Air Force 38	Hector International Airport Air National Guard Station, ND	153

Johnson US Army Reserve Center, Fargo

Commission Item #	DOD's Item #	Recommendation	Final Report Page #
36	Army 73	RC Transformation, ND	51

Ohio

Armed Forces Reserve Center Akron

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73	DoN 29	Navy and Marine Corps Reserve Centers (Rollup)	101

Army National Guard Reserve Center Mansfield

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37	Army 75	RC Transformation, OH	52

Army National Guard Reserve Center Westerville

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37	Army 75	RC Transformation, OH	52

Defense Finance and Accounting Service, Cleveland

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145	H&SA 37	Defense Finance and Accounting Service	217

Defense Finance and Accounting Service, Dayton

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145	H&SA 37	Defense Finance and Accounting Service	217

Defense Supply Center Columbus

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5	Army 11	Fort Monmouth, NJ	10
137	H&SA 19	Consolidate Civilian Personnel Offices within each Military Department and the Defense Agencies	205
145	H&SA 37	Defense Finance and Accounting Service	217
175	S&S 5	Commodity Management Privatization	271
176	S&S 7	Depot-Level Repairable Procurement Management Consolidation	272
177	S&S 13	Supply, Storage, and Distribution Management Reconfiguration	277
196	Add 6	Close or Realign Defense Finance and Accounting Service	217

Glenn Research Center

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187	Tech 22	Defense Research Service Led Laboratories	297

Leased Space OH

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130	H&SA 5	Co-locate Defense Military Department Adjudication Activities	193
131	H&SA 8	Co-locate Military Department Investigation Agencies with DoD Counterintelligence and Security Agency	195

Lima Tank Plant

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156	Ind 10	Lima Tank Plant, OH	235

Mansfield Lahm Municipal Airport Air National Guard Station

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106	Air Force 39	Mansfield-Lahm Municipal Airport Air National Guard Station, OH	154

Navy-Marine Corps Reserve Center Akron

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73	DoN 29	Navy and Marine Corps Reserve Centers (Rollup)	101

Navy-Marine Corps Reserve Center Cleveland

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73	DoN 29	Navy and Marine Corps Reserve Centers (Rollup)	101

Parrott US Army Reserve Center Kenton

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37	Army 75	RC Transformation, OH	52

Rickenbacker Army National Guard Bldg 943 Columbus

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37	Army 75	RC Transformation, OH	52

Rickenbacker International Airport Air National Guard Station

Commission Item #	DOD's Item #	Recommendation	Final Report Page #
107	Air Force 40	Springfield-Beckley Municipal Airport Air National Guard Station, OH	156

Scouten US Army Reserve Center Mansfield

Commission Item #	DOD's Item #	Recommendation	Final Report Page #
37	Army 75	RC Transformation, OH	52

Springfield-Beckley Municipal Airport Air National Guard Station

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107	Air Force 40	Springfield-Beckley Municipal Airport Air National Guard Station, OH	156

Toledo Express Airport Air National Guard Station

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106	Air Force 39	Mansfield-Lahm Municipal Airport Air National Guard Station, OH	154
115	Air Force 50	Richmond Air National Guard Station, VA, Des Moines International Airport Air National Guard Station, IA	167

US Army Reserve Center Whitehall

Commission Item #	DOD's Item #	Recommendation	Final Report Page #
37	Army 75	RC Transformation, OH	52

Wright-Patterson Air Force Base

Commission Item #	DOD's Item #	Recommendation	Final Report Page #
137	H&SA 19	Consolidate Civilian Personnel Offices within each Military Department and the Defense Agencies	205
170	Med 6	Brooks City Base, TX	259

174	Med 15	Joint Centers of Excellence for Chemical, Biologist, and Medical Research and Development and Acquisitions	266
179	Tech 6	Consolidate Air and Space C4ISR Research, Development, Acquisition, Test & Evaluation	282
187	Tech 22	Defense Research Service Led Laboratories	297
188	Tech 24	Establish Centers for Fixed Wing Air Platform Research, Development & Acquisition, Test & Evaluation	299
189	Tech 26	Establish Centers for Rotary Wing Air Platform Development & Acquisition, Test & Evaluation	301
197	Add 7	Close or Realign Professional Development Education	188

Youngstown-Warren Regional Airport

COMMISSION ITEM #	DOD'S ITEM #	RECOMMENDATION	FINAL REPORT PAGE #
103	Air Force 35	Pope Air Force Base, NC, Pittsburgh International Airport Air Reserve Station, PA, Yeager Air National Guard Station, WV	148

Oklahoma

Altus Air Force Base

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118	Air Force 53	Air Force Logistics Support Centers	172

Armed Forces Reserve Center Broken Arrow

COMMISSION ITEM #	DOD'S ITEM #	RECOMMENDATION	FINAL REPORT PAGE #
73	DoN 29	Navy and Marine Corps Reserve Centers (Rollup)	101

Army National Guard Reserve Center Broken Arrow

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38	Army 77	RC Transformation, OK	54

Army National Guard Reserve Center Tishomingo

COMMISSION ITEM #	DOD'S ITEM #	RECOMMENDATION	FINAL REPORT PAGE #
38	Army 77	RC Transformation, OK	54

Ashworth US Army Reserve Center Muskogee

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38	Army 77	RC Transformation, OK	54

Fort Sill

COMMISSION ITEM #	DOD'S ITEM #	RECOMMENDATION	FINAL REPORT PAGE #
10	Army 22	Operational Army (IGPBS)	18
56	Army 117	USAR Command and Control Southwest	78
126	E&T 12	Net Fires Center	185
138	H&SA 22	Consolidate Correctional Facilities into Joint Regional Correctional Facilities	208
145	H&SA 37	Defense Finance and Accounting Service	217

Krowse US Army Reserve Center Oklahoma City

COMMISSION ITEM #	DOD'S ITEM #	RECOMMENDATION	FINAL REPORT PAGE #
38	Army 77	RC Transformation, OK	54

McAlester Army Ammunition Plant

Commission Item #	DOD's Item #	Recommendation	Final Report Page #
152	Ind 6	Sierra Army Depot, CA	231

Navy-Marine Corps Reserve Center Tulsa

Commission Item #	DOD's Item #	Recommendation	Final Report Page #
73	DoN 29	Navy and Marine Corps Reserve Centers (Rollup)	101

Oklahoma City (95th)

Commission Item #	DOD's Item #	Recommendation	Final Report Page #
56	Army 117	USAR Command and Control Southwest	78

Tinker Air Force Base

Commission Item #	DOD's Item #	Recommendation	Final Report Page #
7	Army 16	Red River Army Depot, TX	14
92	Air Force 23	Andrews Air Force Base, MD, Will Rogers Air National Guard Station, OK, Tinker Air Force Base, OK, Randolph Air Force Base, TX	131
108	Air Force 41	Portland International Airport Air National Guard Station, OR	157
137	H&SA 19	Consolidate Civilian Personnel Offices within each Military Department and the Defense Agencies	205
175	S&S 5	Commodity Management Privatization	271
176	S&S 7	Depot-Level Repairable Procurement Management Consolidation	272
177	S&S 13	Supply, Storage, and Distribution Management Reconfiguration	277
188	Tech 24	Establish Centers for Fixed Wing Air Platform Research, Development & Acquisition, Test & Evaluation	299

Tulsa International Airport Air National Guard Station

Commission Item #	DOD's Item #	Recommendation	Final Report Page #
81	Air Force 8	Fort Smith Air National Guard Station, AR, and Luke AFB, AZ	115
89	Air Force 18	Mountain Home Air Force Base, ID, Nellis Air Force Base, NV, and Elmendorf Air Force Base, AK	126
115	Air Force 50	Richmond Air National Guard Station, VA, Des Moines International Airport Air National Guard Station, IA	167

Vance Air Force Base

Commission Item #	DOD's Item #	Recommendation	Final Report Page #
103	Air Force 35	Pope Air Force Base, NC, Pittsburgh International Airport Air Reserve Station, PA, Yeager Air National Guard Station, WV	148
128	E&T 14	Undergraduate Pilot and Navigator Training	187

Will Rogers World Airport Air National Guard Station

Commission Item #	DOD's Item #	Recommendation	Final Report Page #
92	Air Force 23	Andrews AFB, MD, Will Rogers Air National Guard Station, OK, Tinker Air Force Base, OK, Randolph Air Force Base, TX	131

Oregon

Army National Guard Reserve Center Camp Withycombe

Commission Item #	DOD's Item #	Recommendation	Final Report Page #
39	Army 80	RC Transformation, OR	56

Army National Guard Reserve Center Jackson Band Armory

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39	Army 80	RC Transformation, OR	56

Army National Guard Reserve Center Lake Oswego

Commission Item #	DOD's Item #	Recommendation	Final Report Page #
39	Army 80	RC Transformation, OR	56

Army National Guard Reserve Center Maison

Commission Item #	DOD's Item #	Recommendation	Final Report Page #
39	Army 80	RC Transformation, OR	56

Navy Reserve Center Central Point

Commission Item #	DOD's Item #	Recommendation	Final Report Page #
76	DoN 37	Navy Reserve Centers (Rollup)	104

Portland International Airport Air National Guard Station

Commission Item #	DOD's Item #	Recommendation	Final Report Page #
108	Air Force 41	Portland International Airport Air National Guard Station, OR	157

Sears US Army Reserve Center, Portland

Commission Item #	DOD's Item #	Recommendation	Final Report Page #
39	Army 80	RC Transformation, OR	56

Sharff US Army Reserve Center, Portland

Commission Item #	DOD's Item #	Recommendation	Final Report Page #
39	Army 80	RC Transformation, OR	56

Umatilla Army Depot

Commission Item #	DOD's Item #	Recommendation	Final Report Page #
160	Ind 14	Umatilla Chemical Depot, OR	239

Pennsylvania

Bristol US Army Reserve Center, Philadelphia

Commission Item #	DOD's Item #	Recommendation	Final Report Page #
40	Army 82	RC Transformation, PA	57

Defense Distribution Depot Susquehanna

Commission Item #	DOD's Item #	Recommendation	Final Report Page #
175	S&S 5	Commodity Management Privatization	271

Engineering Field Activity Northeast

Commission Item #	DOD's Item #	Recommendation	Final Report Page #
72	DoN 28	Engineering Field Division/Activity	100

Human Resources Support Center Northeast

Commission Item #	DOD's Item #	Recommendation	Final Report Page #
137	H&SA 19	Consolidate Civilian Personnel Offices within each Military Department and the Defense Agencies	205

Kelly Support Center

Commission Item #	DOD's Item #	Recommendation	Final Report Page #
53	Army 109	USAR Command and Control Northeast	74

Letterkenny Army Depot

Commission Item #	DOD's Item #	Recommendation	Final Report Page #
7	Army 16	Red River Army Depot, TX	14
57	DoN 6	Marine Corps Logistics Base, Barstow, CA	81
150	Ind 4	Naval Weapons Station Seal Beach, CA	229
153	Ind 7	Rock Island Arsenal, IL	232

Marine Corps Reserve Center Johnstown

Commission Item #	DOD's Item #	Recommendation	Final Report Page #
68	DoN 21	Naval Air Station Joint Reserve Base Willow Grove, PA, and Cambria Regional Airport, Johnstown, PA	95

Naval Air Station Willow Grove

Commission Item #	DOD's Item #	Recommendation	Final Report Page #
68	DoN 21	Naval Air Station Joint Reserve Base Willow Grove, PA, and Cambria Regional Airport, Johnstown, PA	95
165	Ind 19	Fleet Readiness Centers (Rollup)	243

Naval Support Activity Mechanicsburg

Commission Item #	DOD's Item #	Recommendation	Final Report Page #
175	S&S 5	Commodity Management Privatization	271
176	S&S 7	Depot-Level Repairable Procurement Management Consolidation	272

Naval Support Activity Philadelphia

Commission Item #	DOD's Item #	Recommendation	Final Report Page #
137	H&SA 19	Consolidate Civilian Personnel Offices within each Military Department and the Defense Agencies	205

Navy Crane Center Lester

Commission Item #	DOD's Item #	Recommendation	Final Report Page #
72	DoN 28	Engineering Field Division/Activity	100

Navy Philadelphia Business Center

Commission Item #	DOD's Item #	Recommendation	Final Report Page #
166	Ind 26	Naval Shipyard Detachments	250

Navy-Marine Corps Reserve Center Lehigh

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73	DoN 29	Navy and Marine Corps Reserve Centers (Rollup)	101

Navy-Marine Corps Reserve Center Pittsburgh

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73	DoN 29	Navy and Marine Corps Reserve Centers (Rollup)	101

Navy-Marine Corps Reserve Center Reading

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73	DoN 29	Navy and Marine Corps Reserve Centers (Rollup)	101

North Penn US Army Reserve Center, Norristown

Commission Item #	DoD's Item #	Recommendation	Final Report Page #
40	Army 82	RC Transformation, PA	57

Pitt US Army Reserve Center, Coraopolis

Commission Item #	DoD's Item #	Recommendation	Final Report Page #
53	Army 109	USAR Command and Control Northeast	74

Pittsburgh International Airport Air Reserve Station

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103	Air Force 35	Pope Air Force Base, NC, Pittsburgh International Airport Air Reserve Station, PA, Yeager Air National Guard Station, WV	148

Serrenti US Army Reserve Center, Scranton

Commission Item #	DoD's Item #	Recommendation	Final Report Page #
40	Army 82	RC Transformation, PA	57

Tobyhanna Army Depot

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7	Army 16	Red River Army Depot, TX	14
57	DoN 6	Marine Corps Logistics Base, Barstow, CA	81
150	Ind 4	Naval Weapons Station Seal Beach, CA	229
161	Ind 15	Lackland Air Force Base, TX	240
177	S&S 13	Supply, Storage, and Distribution Management Reconfiguration	277

US Army Reserve Center Bloomsburg

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40	Army 82	RC Transformation, PA	57

US Army Reserve Center Lewisburg

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40	Army 82	RC Transformation, PA	57

US Army Reserve Williamsport

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40	Army 82	RC Transformation, PA	57

W. Reese US Army Reserve Center/OMS, Chester

Commission Item #	DOD's Item #	Recommendation	Final Report Page #
40	Army 82	RC Transformation, PA	57

Puerto Rico

Army National Guard Reserve Center Humacao

Commission Item #	DOD's Item #	Recommendation	Final Report Page #
41	Army 85	RC Transformation, PR	58

Aguadilla-Ramey US Army Reserve Center/BMA-126

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41	Army 85	RC Transformation, PR	58

Camp Euripedes Rubio, Puerto Nuevo

Commission Item #	DOD's Item #	Recommendation	Final Report Page #
41	Army 85	RC Transformation, PR	58

Fort Buchanan

Commission Item #	DOD's Item #	Recommendation	Final Report Page #
148	H&SA 46	Relocate Army Headquarters and Field Operating Agencies	223

Lavergne US Army Reserve Center Bayamon

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41	Army 85	RC Transformation, PR	58

Rhode Island

Bristol US Army Reserve Center

Commission Item #	DOD's Item #	Recommendation	Final Report Page #
42	Army 87	RC Transformation, RI	60

Harwood US Army Reserve Center, Providence

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42	Army 87	RC Transformation, RI	60

Naval Station Newport

Commission Item #	DOD's Item #	Recommendation	Final Report Page #
60	DoN 10	Submarine Base New London, CT	84
61	DoN 12	Officer Training Command, Pensacola, FL	86
63	DoN 14	Navy Supply Corps School Athens, GA	88
70	DoN 25	Naval Station Newport, RI	98
77	DoN 44	Navy Reserve Readiness Commands	105
124	E&T 9	Joint Center of Excellence for Religious Training and Education	183
181	Tech 9	Consolidate Maritime C4ISR Research, Development & Acquisition, Test & Evaluation	285

Quonset State Airport Air National Guard Station

COMMISSION ITEM #	DOD'S ITEM #	RECOMMENDATION	FINAL REPORT PAGE #
93	Air Force 24	Martin State Air National Guard Station, MD	133
103	Air Force 35	Pope Air Force Base, NC, Pittsburgh International Airport Air Reserve Station, PA, Yeager Air National Guard Station, WV	148

South Carolina

Defense Finance and Accounting Service, Charleston

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145	H&SA 37	Defense Finance and Accounting Service	217

Fort Jackson

COMMISSION ITEM #	DOD'S ITEM #	RECOMMENDATION	FINAL REPORT PAGE #
50	Army 105	Single Drill Sergeant	71
55	Army 115	USAR Command and Control Southeast	77
124	E&T 9	Joint Center of Excellence for Religious Training and Education	183
144	H&SA 35	Create Joint Mobilization Sites	216

Marine Corps Air Station Beaufort

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165	Ind 19	Fleet Readiness Centers (Rollup)	243

McEntire Air National Guard Station

COMMISSION ITEM #	DOD'S ITEM #	RECOMMENDATION	FINAL REPORT PAGE #
89	Air Force 18	Mountain Home Air Force Base, ID, Nellis Air Force Base, NV, and Elmendorf Air Force Base, AK	126

Naval Weapons Station Charleston

COMMISSION ITEM #	DOD'S ITEM #	RECOMMENDATION	FINAL REPORT PAGE #
138	H&SA 22	Consolidate Correctional Facilities into Joint Regional Correctional Facilities	208
146	H&SA 41	Joint Basing	219
181	Tech 9	Consolidate Maritime C4ISR Research, Development & Acquisition, Test & Evaluation	285

Shaw Air Force Base

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2	Army 6	Fort Gillem, GA	6
3	Army 8	Fort McPherson, GA	8
79	Air Force 6	Eielson Air Force Base, AK, Moody Air Force Base, GA, and Shaw Air Force Base, SC	112
85	Air Force 14	Bradley International Airport Air National Guard Station, CT, Barnes Air National Guard Station, MA, Selfridge Air National Guard Base, MI, Shaw Air Force Base, SC, and Martin State Air National Guard Station, MD	121
89	Air Force 18	Mountain Home Air Force Base, ID, Nellis Air Force Base, NV, and Elmendorf Air Force Base, AK	126
113	Air Force 47	Hill AFB, UT, Edwards AFB, CA, Mountain Home AFB, ID, Luke AFB, AZ, Nellis AFB, NV	165

South Naval Facilities Engineering Command

Commission Item #	DoD's Item #	Recommendation	Final Report Page #
72	DoN 28	Engineering Field Division/Activity	100

South Dakota

Ellsworth Air Force Base

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109	Air Force 43	Ellsworth Air Force Base, SD and Dyess Air Force Base, TX	159

Joe Foss Field Air National Guard Station

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90	Air Force 20	Capital Air National Guard Station, IL, and Hulman Regional Airport Air Guard Station, IN	128
100	Air Force 32	Cannon Air Force Base, NM	143
105	Air Force 38	Hector International Airport Air National Guard Station, ND	153

Tennessee

McGhee Tyson Airport Air National Guard Station

Commission Item #	DoD's Item #	Recommendation	Final Report Page #
78	Air Force 5	Birmingham International Airport Air National Guard Station, AL	111
82	Air Force 10	Beale Air Force Base, CA and Selfridge Air National Guard Base, MI	117
83	Air Force 11	March Air Force Base, CA	118
97	Air Force 28	Key Field Air National Guard Station, MS	139

Memphis International Airport Air National Guard Station

Commission Item #	DoD's Item #	Recommendation	Final Report Page #
110	Air Force 44	Nashville International Airport Air National Guard Station, TN	161

Nashville International Airport Air National Guard Station

Commission Item #	DoD's Item #	Recommendation	Final Report Page #
110	Air Force 44	Nashville International Airport Air National Guard Station, TN	161

Naval Support Activity Mid South

Commission Item #	DoD's Item #	Recommendation	Final Report Page #
64	DoN 15	Naval Support Activity New Orleans, LA	89
135	H&SA 17	Co-locate Navy Education and Training Command and Navy Education and Training Professional Development & Technology Center	203

US Army Reserve Area Maintenance Support Facility Kingsport

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43	Army 89	RC Transformation, TN	61

Texas

Army National Guard Reserve Center # 2 Dallas

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44	Army 91	RC Transformation, TX	62

Army National Guard Reserve Center (Hondo Pass) El Paso

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44	Army 91	RC Transformation, TX	62

Army National Guard Reserve Center California Crossing

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44	Army 91	RC Transformation, TX	62

Army National Guard Reserve Center Ellington

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44	Army 91	RC Transformation, TX	62

Army National Guard Reserve Center Marshall

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44	Army 91	RC Transformation, TX	62

Army National Guard Reserve Center New Braunfels

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44	Army 91	RC Transformation, TX	62

Brooks City Base

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170	Med 6	Brooks City Base, TX	259

Carswell ARS, Naval Air Station Fort Worth

Commission Item #	DOD's Item #	Recommendation	Final Report Page #
92	Air Force 23	Andrews AFB, MD, Will Rogers Air National Guard Station, OK, Tinker Air Force Base, OK, Randolph Air Force Base, TX	131
113	Air Force 47	Hill AFB, UT, Edwards AFB, CA, Mountain Home AFB, ID, Luke AFB, AZ, Nellis AFB, NV	165

Corpus Christi Army Depot

Commission Item #	DOD's Item #	Recommendation	Final Report Page #
177	S&S 13	Supply, Storage, and Distribution Management Reconfiguration	277

Defense Finance and Accounting Service, San Antonio

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145	H&SA 37	Defense Finance and Accounting Service	217

Dyess Air Force Base

Commission Item #	DOD's Item #	Recommendation	Final Report Page #
109	Air Force 43	Ellsworth Air Force Base, SD and Dyess Air Force Base, TX	159

Ellington Field Air National Guard Station

Commission Item #	DOD's Item #	Recommendation	Final Report Page #
111	Air Force 45	Ellington Air National Guard Station, TX	162

Fort Bliss

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10	Army 22	Operational Army (IGPBS)	18
126	E&T 12	Net Fires Center	185

Fort Hood

Commission Item #	DOD's Item #	Recommendation	Final Report Page #
6	Army 15	Fort Hood, TX	13
10	Army 22	Operational Army (IGPBS)	18

Fort Sam Houston

Commission Item #	DOD's Item #	Recommendation	Final Report Page #
3	Army 8	Fort McPherson, GA	8
60	DoN 10	Submarine Base New London, CT	84
146	H&SA 41	Joint Basing	219
148	H&SA 46	Relocate Army Headquarters and Field Operating Agencies	223
169	Med 4	Walter Reed National Military Medical Center, Bethesda, MD	257
170	Med 6	Brooks City Base, TX	259
172	Med 10	San Antonio Regional Medical Center, TX	262
174	Med 15	Joint Centers of Excellence for Chemical, Biologist, and Medical Research and Development and Acquisitions	266

Lackland Air Force Base

Commission Item #	DOD's Item #	Recommendation	Final Report Page #
90	Air Force 20	Capital Air National Guard Station, IL, and Hulman Regional Airport Air National Guard Station, IN	128
101	Air Force 33	Niagara Falls Air Reserve Station, NY	145
107	Air Force 40	Springfield-Beckley Municipal Airport Air National Guard Station, OH	156
112	Air Force 46	Lackland Air Force Base, TX	164
122	E&T 7	Joint Center for Consolidated Transportation Management Training	181
123	E&T 8	Joint Center of Excellence for Culinary Training	182
138	H&SA 22	Consolidate Correctional Facilities into Joint Regional Correctional Facilities	208
147	H&SA 44	Relocate Air Force Real Property Agency (AFRPA)	222
161	Ind 15	Lackland Air Force Base, TX	240
170	Med 6	Brooks City Base, TX	259
172	Med 10	San Antonio Regional Medical Center, TX	262
176	S&S 7	Depot-Level Repairable Procurement Management Consolidation	272
179	Tech 6	Consolidate Air and Space C4ISR Research, Development, Acquisition, Test & Evaluation	282

Laughlin Air Force Base

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103	Air Force 35	Pope Air Force Base, NC, Pittsburgh International Airport Air Reserve Station, PA, Yeager Air National Guard Station, WV	148

128	E&T 14	Undergraduate Pilot and Navigator Training	187

Leased Space TX

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139	H&SA 26	Consolidate Defense Commissary Agency Eastern, Midwestern Regional, and Hopewell Offices	209
141	H&SA 30	Consolidate Media Organizations into a New Agency for Media and Publications	212

Lone Star Army Ammunition Plant

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162	Ind 16	Lone Star Army Ammunition Plant	241

Naval Air Station Corpus Christi

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71	DoN 26	Naval Station Ingleside, TX, and Naval Air Station Corpus Christi, TX	99
75	DoN 35	Navy Regions	103

Naval Air Station Joint Reserve Base Ft. Worth

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62	DoN 13	Naval Air Station Atlanta, GA	87
64	DoN 15	Naval Support Activity New Orleans, LA	89
77	DoN 44	Navy Reserve Readiness Commands	105
165	Ind 19	Fleet Readiness Centers (Rollup)	243
92	Air Force 23	Andrews AFB, MD, Will Rogers Air National Guard Station, OK, Tinker Air Force Base, OK, Randolph Air Force Base, TX	131
165	Ind 19	Fleet Readiness Centers (Rollup) Naval Station Ingleside	243

COMMISSION ITEM #	DOD'S ITEM #	RECOMMENDATION	FINAL REPORT PAGE #
71	DoN 26	Naval Station Ingleside, TX, and Naval Air Station Corpus Christi, TX	99

Navy Reserve Center Lubbock, TX

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76	DoN 37	Navy Reserve Centers (Rollup)	104

Navy Reserve Center Orange, TX

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76	DoN 37	Navy Reserve Centers (Rollup)	104

Randolph Air Force Base

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92	Air Force 23	Andrews Air Force Base, MD, Will Rogers Air National Guard Station, OK, Tinker Air Force Base, OK, Randolph Air Force Base, TX	131
103	Air Force 35	Pope Air Force Base, NC, Pittsburgh International Airport Air Reserve Station, PA, Yeager Air National Guard Station, WV	148
128	E&T 14	Undergraduate Pilot and Navigator Training	187
137	H&SA 19	Consolidate Civilian Personnel Offices within each Military Department and the Defense Agencies	205
143	H&SA 33	Consolidate/Co-locate Active and Reserve Personnel & Recruiting Centers for Army and Air Force	214
146	H&SA 41	Joint Basing	219
170	Med 6	Brooks City Base, TX	259

Red River Army Depot, TX

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7	Army 16	Red River Army Depot, TX	14

Sheppard Air Force Base

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103	Air Force 35	Pope Air Force Base, NC, Pittsburgh International Airport Air Reserve Station, PA, Yeager Air National Guard Station, WV	148
125	E&T 10	Joint Strike Fighter Initial Joint Training Site	184
128	E&T 14	Undergraduate Pilot and Navigator Training	187
172	Med 10	San Antonio Regional Medical Center, TX	262

US Army Reserve Center # 2 Houston

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44	Army 91	RC Transformation, TX	62

US Army Reserve Center Lufkin

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44	Army 91	RC Transformation, TX	62

Utah

Deseret Chemical Depot

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163	Ind 17	Deseret Chemical Depot, UT	242

Fort Douglas

Commission Item #	DOD's Item #	Recommendation	Final Report Page #
54	Army 112	USAR Command and Control Northwest	76

Hill Air Force Base

Commission Item #	DOD's Item #	Recommendation	Final Report Page #
100	Air Force 32	Cannon Air Force Base, NM	143
113	Air Force 47	Hill AFB, UT, Edwards AFB, CA, Mountain Home AFB, ID, Luke AFB, AZ, Nellis AFB, NV	165
137	H&SA 19	Consolidate Civilian Personnel Offices within each Military Department and the Defense Agencies	205
175	S&S 5	Commodity Management Privatization	271
176	S&S 7	Depot-Level Repairable Procurement Management Consolidation	272
177	S&S 13	Supply, Storage, and Distribution Management Reconfiguration	277
185	Tech 18	Create an Air Integrated Weapons & Armaments Research, Development & Acquisition, Test & Evaluation Center	293
188	Tech 24	Establish Centers for Fixed Wing Air Platform Research, Development and Acquisition, Test & Evaluation	299

Tooele Army Depot

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152	Ind 6	Sierra Army Depot, CA	231
158	Ind 12	Hawthorne Army Depot, NV	236

Vermont

Army National Guard Reserve Center Ludlow

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45	Army 95	RC Transformation, VT	65

Army National Guard Reserve Center North Springfield

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45	Army 95	RC Transformation, VT	65

Army National Guard Reserve Center Rutland

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45	Army 95	RC Transformation, VT	65

Army National Guard Reserve Center Windsor

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45	Army 95	RC Transformation, VT	65

Burlington International Airport Air National Guard Station

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94	Air Force 25	Otis Air National Guard Base, MA, Lambert-St. Louis International Airport Air National Guard Station, MO, Atlantic City Air National Guard Station, NJ	134

Courcelle Brothers US Army Reserve Center, Rutland

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45	Army 95	RC Transformation, VT	65

US Army Reserve Area Maintenance Support Facility #160, Rutland

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45	Army 95	RC Transformation, VT	65

US Army Reserve Center Berlin

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45	Army 95	RC Transformation, VT	65

US Army Reserve Center Chester

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45	Army 95	RC Transformation, VT	65

Virginia

Army Test and Evaluation Command (ATEC) Lease, VA

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136	H&SA 18	Consolidate Army Test and Evaluation Command Headquarters	204

Arlington Service Center

COMMISSION ITEM #	DOD'S ITEM #	RECOMMENDATION	FINAL REPORT PAGE #
140	H&SA 27	Consolidate Defense Information Systems Agency and Establish Joint C4ISR	210
149	H&SA 49	Relocate Miscellaneous Department of Navy Leased Locations	225

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