

*Commissioner's
Base Visit Book*



Fort McPherson, GA

General James T. Hill, USA (Ret.)

8 June 2005

**FORT MCPHERSON, GA
BASE VISIT
8 JUNE 2005**

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**Itinerary for Fort McPherson, Ga
6-8 June, 2005**

White = Commissioner Hill
Gray = Staff

Time	Event	Location	POC	Action
6 Jun 05, 1038	Don arrives Delta 1832	Atlanta Airport	Don Manuel 703 901 8444	Review BRAC Recommendation
6 Jun 05, 1200	Mr. Manuel arrives	Fort McPherson, Bldg 65	Mr. Howard Butler 404 464-1832	Review Visit Plans
7 Jun 05, 2011	Commissioner Hill Arrives Delta #331	Atlanta Airport	Mr. Manuel	Meet Commissioner at Airport & travel to hotel
8 Jun 05, TBD	En route from hotel (Holiday Inn Select; 450 Capitol Ave Atlanta, GA)	To Fort McPherson	Command Group / Mr. Plunkett / Mr. Manuel	Commissioner Reviews Proposed Itinerary & Briefing Book
8 Jun 05, 0900- 0930	Office Call with Gen McNeill	FORSCOM Headquarters, Bldg 200	COL Angela Manos / Mr. Plunkett	Visit
8 Jun 05, 0930- 0945	En route	Command Conference Room (CCR), Bldg 65	Command Group / Mr. Plunkett	
8 Jun 05, 0945- 1045	Command Briefing	CCR, Bldg 65	COL Manos / Mr. Plunkett	Installation Overview and Presentation on recommendation's that effect Ft. McPherson
8 Jun 05, 1045- 1050	Break			
8 Jun 05, 1050- 1130	Windshield Tour	Fort McPherson	Command Group / Mr. Plunkett	Tour
8 Jun 05, 1130- 1230	Lunch	The Commons	COL Manos / Mr.Plunkett	Informal Discussion of BRAC Recommendation's effect on Ft. McPherson
8 Jun 05, 1245	En route	Atlanta Airport	Command Group / Mr. Plunkett / Mr. Manuel	Response to Commissioner's questions.
8 Jun 05, 1453	Commissioner Hill Departs Delta #913 to	Atlanta Airport	Mr. Manuel	

	Miami			
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DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**BASE SUMMARY SHEET****Fort McPherson, GA****INSTALLATION MISSION**

Fort McPherson is home to Forces Command (FORSCOM), U.S. Army Reserve Command (USARC), and Third U.S. Army. Fort McPherson is located in Southwest Atlanta, approximately four miles from downtown Atlanta and eleven miles from Atlanta Hartsfield International Airport. The installation sits on 487 acres; historic district sits on 33 acres and has 40 buildings listed on the National Register of Historic Places.

As the Army's largest major command, FORSCOM supervises the training of Active, Army National Guard and U.S. Army Reserve soldiers to provide a strategic ground force capable of responding rapidly to crisis worldwide.

Third U.S. Army's principal mission as the Army component of United States Central Command (CENTCOM) is one of regional determent and the ability to deploy on short notice to its area of responsibility: 19 countries covering Southwest Asia, Northeast Africa, and the Persian Gulf. Functions as a Joint Forces Land Component Command (JFLCC) or Coalition Joint Task Force (C/JTF) when designated by Commander-in-Chief, U.S. Central Command (USCINCENT). Executes Operational Control (OPCON) and Tactical Control (TACON) of forces operating within the CENTCOM Area of Responsibility.

The U.S. Army Reserve Command (USARC), a major subordinate command of U.S. Army Forces Command, commands, controls, and supports all Army Reserve troop units in the Continental United States with the exception of Psychological Operations and Civil Affairs units. The USARC also ensures the readiness of its forces and prepares the nearly 1,700 units under its command to mobilize and deploy to a wartime theater of operation.

DOD RECOMMENDATION

Close Fort McPherson, GA. Relocate the Headquarters US Army Forces Command (FORSCOM), and the Headquarters US Army Reserve Command (USARC) to Pope Air Force Base, NC. Relocate the Headquarters 3rd US Army to Shaw Air Force Base, SC. Relocate the Installation Management Agency Southeastern Region Headquarters and the US Army Network Enterprise Technology Command (NETCOM) Southeastern Region Headquarters to Fort Eustis, VA. Relocate the Army Contracting Agency Southern Region Headquarters to Fort Sam Houston.

DOD JUSTIFICATION

This recommendation closes Fort McPherson, an administrative installation, and moves the tenant headquarters organizations to Fort Sam Houston, Fort Eustis, Pope AFB and Shaw AFB. It enhances the Army's military value, is consistent with the Army's Force Structure Plan, and maintains adequate surge capabilities to address future unforeseen requirements. This closure

allows the Army to employ excess capacities at installations that can accomplish more than administrative missions. The organization relocations in this recommendation also create multifunctional, multi-component and multi-Service installations that provide a better level of service at a reduced cost. The recommended relocations also retain or enhance vital linkages between the relocating organizations and other headquarters activities. FORSCOM HQs is relocated to Pope AFB where it will be co-located with a large concentration of operational forces. The USARC HQs has a mission relationship with FORSCOM that is enhanced by leaving the two co-located. 3rd Army is relocated to Shaw AFB where it will be collocated with the Air Force component command of CENTCOM. The IMA and NETCOM HQs are moved to Fort Eustis because of recommendations to consolidate the Northeastern and Southeastern regions of these two commands into one Eastern Region at Fort Eustis. The ACA Southern Region HQs is moved to Fort Sam Houston where it is recommended to consolidate with the ACA Southern Hemisphere Region HQs, and where it will co-locate with other Army service providing organizations.

COST CONSIDERATIONS DEVELOPED BY DOD

- One-Time Costs: \$197.8 million
- Net Savings (Cost) during Implementation: \$111.4 million
- Annual Recurring Savings: \$82.1 million
- Return on Investment Year: Calendar Year 2 years
- Net Present Value over 20 Years: \$895.2 million

MANPOWER IMPLICATIONS OF THIS RECOMMENDATION (EXCLUDES CONTRACTORS)

Baseline	<u>Military</u>	<u>Civilian</u>	<u>Students</u>
Reductions	288	652	0
Realignments	2,037	1,326	0
Total			

MANPOWER IMPLICATIONS OF ALL RECOMMENDATIONS AFFECTING THIS INSTALLATION (INCLUDES ON-BASE CONTRACTORS AND STUDENTS)

	Out		In		Net Gain (Loss)	
	<u>Military</u>	<u>Civilian</u>	<u>Military</u>	<u>Civilian</u>	<u>Military</u>	<u>Civilian</u>
This Recommendation	(2,260)	(1,881)	0	0	(2,260)	(1,881)
Other Recommendation(s)	0	0	0	0	0	0
Total	(2,260)	(1,881)	0	0	(2,260)	(1,881)

ENVIRONMENTAL CONSIDERATIONS

Closure of Fort McPherson will necessitate consultations with the State Historic Preservation Office. Closure of operational ranges will likely necessitate clearance of munitions and remediation of any munition constituents. The remediation costs for these ranges may be significant and the time required for completing remediation is uncertain. Fort McPherson has contaminated water resources that will require restoration and/or monitoring. A new source review will be required at Fort Sam Houston. An Air Conformity determination and New Source Review and permitting effort will be required at Fort Eustis. A minor air permit revision may be necessary at Pope AFB. Significant mitigation measures to limit releases to impaired waterways may be required at Fort Sam Houston and Fort Eustis to reduce impacts to water quality and achieve US EPA water quality standards. Construction at Pope AFB may have to occur on acreage already constrained by TES. This recommendation has the potential to impact wetlands at Pope AFB and Shaw AFB. This recommendation has no impact on dredging; marine mammals, resources, or sanctuaries; noise; threatened and endangered species or critical habitat; or waste management. This recommendation will require spending approximately \$2.5M for environmental compliance activities. These costs were included in the payback calculation. Fort McPherson reports \$129.7M in environmental restoration costs. Because the Department has a legal obligation to perform environmental restoration regardless of whether an installation is closed, realigned, or remains open, these costs were not included in the payback calculation. This recommendation does not otherwise impact the costs of environmental restoration, waste management, and environmental compliance activities. The aggregate environmental impact of all recommended BRAC actions affecting the installations in this recommendation has been reviewed. There are no known environmental impediments to implementation of this recommendation.

REPRESENTATION

Governor: Sonny Perdue
 Senators: Saxby Chambliss
 Johnny Isakson
 Representative: John Lewis

ECONOMIC IMPACT

- Potential Employment Loss: 6,846 jobs (4,141 direct and 2705 indirect)
- MSA Job Base: 2,777,548 jobs
- Percentage: 0.2 percent decrease
- Cumulative Economic Impact (Year-Year): 0.4 percent decrease

MILITARY ISSUES

The potential disruption of the relocation of the headquarters organizations responsible for training of Active, Army National Guard and U.S. Army Reserve soldiers to provide a strategic ground force capable of responding rapidly to crisis worldwide.



COMMUNITY CONCERNS/ISSUES

A review of community attributes revealed no significant issues regarding the ability of the infrastructures of the local communities to support missions, forces, and personnel. When moving from Fort McPherson to Pope AFB, the following local capability is improved: Cost of Living. The following local area capabilities are not as robust: Housing, Employment, Medical and Safety. When moving from Fort McPherson to Fort Eustis, the following local capabilities are improved: Cost of Living and Transportation. The following local area capabilities are not as robust: Housing, Education, and Medical Health. When moving from Fort McPherson to Fort Sam Houston, the following local capability is improved: Cost of Living. The following local area capabilities are not as robust: Employment, Medical and Safety. When moving from Fort McPherson to Shaw AFB, the following local capability is improved: Cost of Living. The following local area capabilities are not as robust: Housing, Education, Medical and Safety. There are no known community infrastructure impediments to implementation of all recommendations affecting the installations in this recommendation.

ITEMS OF SPECIAL EMPHASIS



Will the relocation of the headquarters organizations from Fort McPherson create an unacceptable impact on the Army's training, recruitment and installation management?

Will the preservation and caretaking of Fort McPherson's significant historic sites be an issue?

Is there any concern that the Army will lose expertise that cannot be replaced as a result of this closure and relocations?

How significant will the cleanup of Fort McPherson be and is it doable?

Donald Manuel/Army/June 1, 2005





SECRETARY OF DEFENSE RECOMMENDATION

Recommendation: Close Fort McPherson, GA. Relocate the Headquarters US Army Forces Command (FORSCOM), and the Headquarters US Army Reserve Command (USARC) to Pope Air Force Base, NC. Relocate the Headquarters 3rd US Army to Shaw Air Force Base, SC. Relocate the Installation Management Agency Southeastern Region Headquarters and the US Army Network Enterprise Technology Command (NETCOM) Southeastern Region Headquarters to Fort Eustis, VA. Relocate the Army Contracting Agency Southern Region Headquarters to Fort Sam Houston.



MILITARY VALUE:

This recommendation closes Fort McPherson, an administrative installation, and moves the tenant headquarters organizations to Fort Sam Houston, Fort Eustis, Pope AFB and Shaw AFB. It enhances the Army's military value, is consistent with the Army's Force Structure Plan, and maintains adequate surge capabilities to address future unforeseen requirements. This closure allows the Army to employ excess capacities at installations that can accomplish more than administrative missions. The organization relocations in this recommendation also create multifunctional, multi-component and multi-Service installations that provide a better level of service at a reduced cost.

The recommended relocations also retain or enhance vital linkages between the relocating organizations and other headquarters activities. FORSCOM HQs is relocated to Pope AFB where it will be co-located with a large concentration of operational forces. The USARC HQs has a mission relationship with FORSCOM that is enhanced by leaving the two co-located. 3rd Army is relocated to Shaw AFB where it will be collocated with the Air Force component command of CENTCOM. The IMA and NETCOM HQs are moved to Fort Eustis because of recommendations to consolidate the Northeastern and Southeastern regions of these two commands into one Eastern Region at Fort Eustis. The ACA Southern Region HQs is moved to Fort Sam Houston where it is recommended to consolidate with the ACA Southern Hemisphere Region HQs, and where it will co-locate with other Army service providing organizations.

Military Value of Installations (MVI)

The Army's MVI model ranked Army installations from 1-to-97, based on an analysis of 40 attributes across all installations. Fort McPherson ranked 51

Major Headquarters and Support Activities

The Army's analysis indicates that through coordination with and the leadership of the Headquarters and Support Activities, Medical, and Intel JCSGs, the Army developed recommendations to collocate headquarters at installations that supported the missions overseen by those headquarters, or to establish joint campuses by stationing the organizations with their counterparts from other Services. These principles enabled the closure of Fort McPherson, GA and Fort Monroe, VA, by relocating the Headquarters, Forces Command (FORSCOM) to Pope AFB, NC, and Headquarters, Training and Doctrine Command to Fort Eustis, VA. Pope AFB provides a joint environment and close proximity to operational commanders at Fort Bragg, NC. Fort Eustis provides a continued joint training relationship with the US Joint Forces Command at Norfolk Naval Base, VA. A third major command, Army Materiel Command, is relocated to Redstone Arsenal, AL, in order to enable a large restructuring of the National Capitol Region and to collocate it with one of its Major Subordinate Commands. Other recommendations collocate the US Army Reserve Command with FORSCOM at Pope AFB; collocate Headquarters, 3rd US Army with the Air Force component of US Forces Central Command, CENTAF (9th Air Force), at Shaw AFB, SC; realign Headquarters, 1st US Army to the central United States at Rock Island Arsenal, IL (closing Fort Gillem, GA) to prepare for its transformation into the single Army Headquarters overseeing Reserve mobilization; and collocate the Army Criminal Investigative Division Headquarters with its Air Force and Navy counterparts at Quantico Marine Corps Base, VA.

An additional recommendation creates a new Walter Reed National Military Medical Center at Bethesda, MD, by relocating Walter Reed Army Medical Center's specialty care to Bethesda, and its primary and secondary care to Fort Belvoir, VA, to enhance Soldier and other patient quality of care. Smaller headquarters are relocated to pursue efficiencies by consolidating geographically-split organizations and aligning the regional structures of multiple missions. The Army Test and Evaluation Command (ATEC) and the Army Evaluation Center are moved to Aberdeen Proving Ground, MD where they will consolidate with other portions of ATEC and other test and evaluation organizations. The Human Resources Command is moved to Fort Knox, KY, where it is consolidated with other personnel commands to form a personnel Center of Excellence. The Installation Management Agency (IMA), the Network Enterprise Technology Command and the Army Contracting Command collapse their regional headquarters structures into Eastern and Western Region Commands at Fort Eustis, VA, and Fort Sam Houston, TX. Headquarters, IMA is also relocated to Fort Sam Houston.



INSTALLATION REVIEW

Fort McPherson, steeped in tradition and proud of its appearance and history, is a blend of the old and the new as it begins a second century of service to the nation. Fort McPherson is home to Forces Command (FORSCOM), U.S. Army Reserve Command (USARC), and Third U.S. Army. Fort McPherson is located in Southwest Atlanta, approximately four miles from downtown Atlanta and eleven miles from Atlanta Hartsfield International Airport. The installation sits on 487 acres; historic district sits on 33 acres and has 40 buildings listed on the National Register of Historic Places.

Fort McPherson was established in 1886 and became a permanent Army installation on May 4, 1889. On December 30, 1867, the post was named "McPherson Barracks" in honor of Major General James Birdseye McPherson, who was killed on July 22, 1864, during the Battle of Atlanta. Between the years 1867 and 1881, the barracks was garrisoned in turn by elements of the 2nd, 16th, and 18th U.S. Infantry Regiments and the 5th Artillery. Their mission was to enforce Union regulations during the reconstruction period following the Civil War. The installation sits on 487 acres; historic district sits on 33 acres and has 40 building listed on the National Register of Historic Places. There are 39 segments of internal roads which have been designated in honor of distinguished military personnel; 23 from the Civil War, 11 from WWII, and two are named for distinguished General Officers. Throughout its century of service to the country, the 505-acre post was used as a general hospital during World Wars I and II, a prisoner of war camp, training for the Civilian Conservation Corp, and as a separation center. Today, Fort McPherson is home to Forces Command (FORSCOM), Third United States Army, and United States Army Reserve Command (USARC).

Fort McPherson is home to Forces Command Headquarters, Third U.S. Army, and U.S. Army Reserve Command. As the Army's largest major command, FORSCOM supervises the training of almost 800,000 Active, Army National Guard and U.S. Army Reserve soldiers to provide a strategic ground force capable of responding rapidly to crisis worldwide.

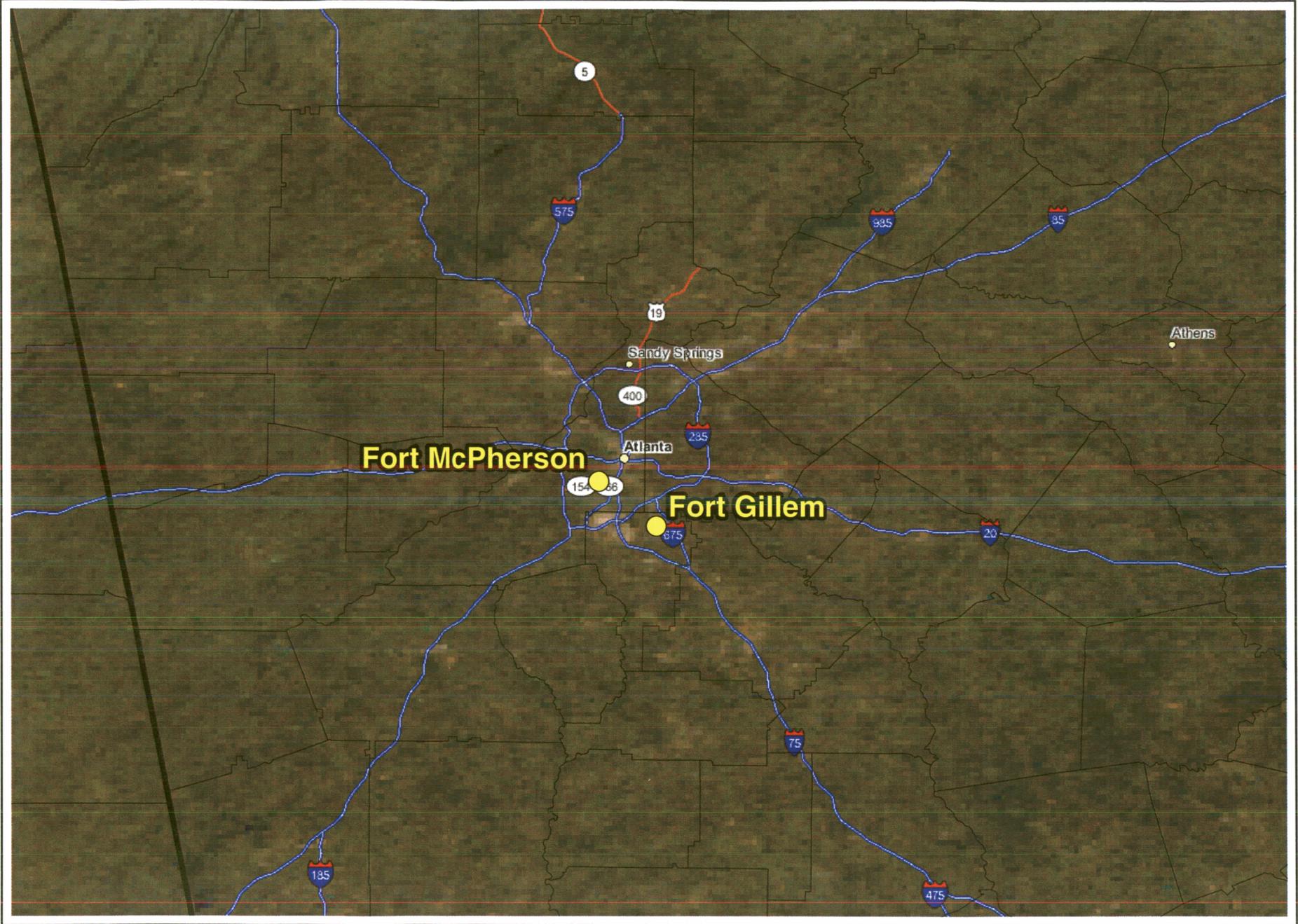
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Fort McPherson's nearest Army neighbor and sub-installation is Fort Gillem, located in nearby Forest Park. Fort Gillem is home station to First U.S. Army, U.S. Army Third Criminal Investigation Region, U.S. Army and Air Force Exchange Distribution Region and the U.S. Army Second Recruiting Brigade. Fort McPherson and Fort Gillem share common services and morale support activities, and host many other units and activities.



Recommended Georgia Base Realignments and Closures



Fort McPherson Statistics

Total Acres: 487 Total Personnel: 3,885
Acres Owned: 487 Mil: 1,131
 Civ: 1,805
 Other: 949

Fort Gillem Statistics

Total Acres: 1,531 Total Personnel: 3,818
Acres Owned: 1,474 Mil: 1,491
 Civ: 617
 Other: 1,710



Legend

-  Installation Boundary
-  Wetland Area
-  Flood Zone Area



IVT Overlay Layers Composite View for Fort McPherson 5 Mar 04



0 0.5 Miles

Deliberative Document - For Discussion Purposes Only
Do Not Release Under FOIA

Map Prepared in Support of the DoD Installation
Visualization Tool (IVT) Program



GEORGIA BASE CLOSURE HISTORY

GEORGIA		MIL	CIV
FORT MCPHERSON	Realign	(4)	(17)
NAS, ATLANTA	Realign	183	0
NAVAL SUBMARINE BASE, KINGS BAY	Realign	1884	2
DEF CONTRACT MGMT DISTRICT SOUTH	Close	(5)	(154)
DOBBINS ARB	Realign	139	52
FORT GORDON	Realign	94	0
NAS ATLANTA	Realign	319	7
ROBINS AFB	Realign	47	324



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Georgia Delegation urges Bush for BRAC data

May 26, 2005

Senators Saxby Chambliss and Johnny Isakson and members of the Georgia congressional delegation sent the below letter to President Bush regarding the release of BRAC data.

May 26, 2005

President George W. Bush
The White House
1600 Pennsylvania Avenue, NW
Washington, DC 20500

Dear President Bush:

We write to you to express our concerns with the integrity of the Base Realignment and Closure (BRAC) process. The confidence of the American public in the fairness of the process and the ultimate decisions that will be made to close or realign military installations relies on the accuracy of the data used by the various services, as well as the validity of the calculations and comparisons made using this data.

As members of the Georgia Congressional Delegation, it is imperative that we, the Governor, the communities affected by the BRAC process, and the BRAC Commission itself, have full access to all the data on which these decisions were based. To date, only limited and sketchy data has been made available. With the site visits already underway today in Georgia and regional hearings set to begin shortly, we feel that the Department of Defense is long overdue in meeting its requirements under the BRAC statute.

The BRAC statute requires that all information used in the decisions by the Secretary of Defense be made available not later than 7 days after the transmittal of the Secretary's list of recommended realignments and closures. We request that you immediately direct the Secretary to release all information, and further, strongly urge you to consider requesting a delay in moving forward with the BRAC process until it is confirmed that all information has been made available and given ample time to be reviewed.

Thank you for your attention to our letter. We are certain you will act in an appropriate manner.

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FOR IMMEDIATE RELEASE
Friday, May 13, 2005

Chambliss, Isakson Vow to Vigorously Defend Georgia Bases *List puts Georgia 2nd in the Nation for military gains*

WASHINGTON – U.S. Senators Saxby Chambliss, R-Ga., and Johnny Isakson, R-Ga., today said that of Defense Donald Rumsfeld's recommendation to close Naval Air Station Atlanta, Ft. McPherson, Ft. the Athens Naval Supply School will be met with strong opposition from Georgia's entire congressional delegation, Governor Sonny Perdue and Georgia communities. The four bases were included in the list of Defense's recommendations to the 2005 Base Realignment and Closure Commission for military bases to be closed or realigned nationwide.

The Senators pointed out that despite four Georgia bases being targeted for closure, the recommendation puts Georgia as the 2nd in the nation for net gains – nationwide. This means Georgia will stand to benefit from other closures and realignments from other states – including employment, missions, personnel and

"We will make the strongest possible case that these bases are vital to the national security of the United States," said Chambliss. **"We will do everything possible to impress upon the Commission that these bases make valuable contributions to the national security of the United States. Having fought through this process before, I know we have a fight on our hands, but as a team, the Governor, Johnny Isakson, our congressional delegation, community leaders and myself, we will make a compelling case based on the key criteria in defense of these bases."**

"Georgia has fought this battle before and we are well prepared to fight it again this time," said Isakson. **"These bases that are on the list are invaluable to our state and to our nation's military. We will waste no time in making a very strong case to the Commission that these bases should not be closed. Our state and community leaders have joined together to defend these installations. We will do everything in our power to save them."**

Chambliss and Isakson said the announcement making Georgia the 2nd net gainer in the country as a result was also significant in that it means the several Georgia bases would gain new missions and responsibilities. For example, the list recommends that Dobbins Air Reserve Base, Ft. Benning, Marine Corps Logistics Base Albany, Moody Air Force Base, Robbins Air Force Base, Submarine Base Kings Bay and Savannah International Airport Air Guard Station would all take on additional missions.

"While we have a fight on our hands to defend Georgia bases, I am pleased DOD has recognized Georgia by assigning Georgia additional missions," said Chambliss. **"This further validates the work Georgia bases contribute to the national security of the United States."**

"The overall impact of these recommendations is that Georgia has been recognized for being a major contributor to our national defense and our national security. We will make gains in employment, gains in missions, gains in personnel and gains in payroll," Isakson said.

The Senators said the announcement marks the beginning of a process that will last several months. The Base Realignment and Closure Commission, which was appointed by President Bush, will review the recommendations.

The review process will include congressional hearings, visits to the bases and their communities and public hearings. At the regional hearings, the Governor, Senators Chambliss and Isakson and community leaders will testify on behalf of the bases. By September 8, 2005, the Commission will make its final recommendations to President Bush. By November 2005, the President will make his final recommendation to the Congress for approval.

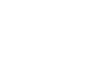
For more information, please **click here** to visit the Department of Defense BRAC website.

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PRESS CONT
Brenda Jones
(202)226-4673

**Rep. John Lewis Says Ft. McPherson
Plays Major Role in National Defense**

May 13, 2005 Today the Pentagon released a list of its recommendations for Army Base Realignment and Closure, also known as BRAC. Ft. McPherson, Ft. Gillem, and the Naval Air Station in Atlanta are on the BRAC list, along with four other installations in Georgia: the Naval Supply Corps School in Athens, the Peachtree Leases, and the U.S. Army Reserve Center in Columbus. Ft. McPherson is in the 5th District, represented by Congressman Lewis.

"I think there is still a need for Ft. McPherson," said Rep. Lewis this morning. "It plays a major role in our national defense. It is a very historic base with 40 of its buildings listed in the National Historic Registry. It has made a lasting contribution to the defense of our country since it was established in 1889. Even before I was a member of Congress, I had the opportunity to visit Ft. McPherson. I know the good work of the people there, and I support our troops who are protecting American interests around the world. They should not have to return from the front lines to find their base closed. The closing of Ft. McPherson will have a major impact on the economic vitality of Atlanta and the surrounding area."

The Pentagon's Detailed Assessment of the economic impact of Ft. McPherson's closure maintains the potential loss of 7,123 jobs. Added to the closure of Ft. Gillem and the Naval Air station, the Atlanta area stands to lose over 11,000 jobs.

The BRAC process is in keeping with the Bush Administration's sense that U.S. military forces should be trimmed to restructure the costs and deployment of military defense.

"Current [military] arrangements pretty much designed for the Cold War," said the Secretary of Defense Donald Rumsfeld yesterday, "must give way to the new demands of war against extremists."

Even though the list is shorter than expected, it still encompasses hundreds of thousands of jobs nationwide and job loss in almost every state in the nation.

####

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David Scott
 Representing Georgia's 13th District

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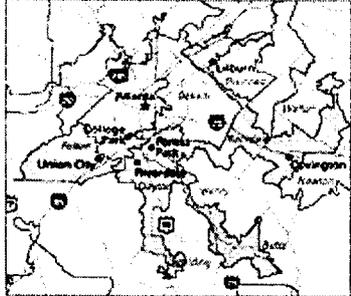
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DAVID'S SCHEDULE

Saturday, June 18, 2005
 Congressman Scott Gives Keynote Address at DeVry Keller Graduate School of Management
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13th DISTRICT



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Contact: [Rob Griner](#) (2)

Forts Gillem and McPherson Provide Critical Link for
Guest Column for the Atlanta Journal-Constitution, May 30, 2005

WASHINGTON, May 30 - Fort Gillem and Fort McPherson have extraordinary and unique military value for our defense and national security. These two bases provide critical links for our troops abroad and at home as we face difficult military needs today and in the future.



Congressman David Scott with local officials at Fort McPherson press conference.

In the wake of the recent announcement that Fort Gillem and Fort McPherson are on the list of base closures, two key factors critical to our national security and defense were ignored: We are not at peace and our military force is becoming overextended because of a lack of recruitment.

If we focus on the primary factor the Pentagon used for evaluating the bases — military value — the closure of Forts Gillem and McPherson would be a step backward in our recruitment effort, and would hurt homeland security.

Gillem and McPherson are ideally located to support the military's need for rapid deployment and strategic mobility. The forts are home to four major Army command headquarters that train, deploy, sustain and reconstitute combat-ready active and Reserve forces directly engaged in worldwide war on terrorism.

The proximity of these bases to Atlanta's Hartsfield-Jackson International Airport, as well as rail and ground transportation, ensures the strategic mobility needed in today's rapid pace of war. Closing these bases and moving our forces to remote bases in the United States would severely curtail this ability.

Gillem and McPherson are major components in the nation's ability to recruit and maintain a large and diverse military force. The backbone of which is the Army Reserve and National Guard units. The U.S. Army Reserve Command, which provides command and control for all Army Reserve forces.

In addition, the First U.S. Army ensures the training, mobilization, deployment, redeployment and reconstitution of Army Reserve and National Guard units in the eastern United States. The metro Atlanta area in terms of affordable housing, employment and world-class training facilities are important factors in our nation's ability to recruit and maintain Army Reserve and National Guard units.

The closing of these forts would further weaken our country's recruitment ability at a time when our military is overextended and is failing to meet recruiting deadlines.

Finally, the forts provide a critical link to federal and state agencies directly engaged in the war on terrorism.

security, homeland defense and domestic disaster relief operations. The U.S. Army Investigation Laboratory based at Gillem provides worldwide forensic laboratory training for the Department of Defense, Department of Justice and other authorized users.

Also, regional headquarters, including the Federal Emergency Management Agency, the Red Cross coordinate homeland security. The proximity of these services to major infrastructure is crucial to our nation's ability to respond to a terrorist threat or attack at home.

As a businessman, longtime elected official and supporter of the smart growth of this district, I understand the eagerness to highlight the economic benefits that development can bring in peaceful times.

But this is a time of war, and we cannot afford the cost to our military value if we shut down the links between the military and the community. The links between the military and the community, and McPherson, critical military links for the war abroad and the security efforts at home.

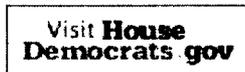
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Historic Fort McPherson on List

Web Editor: [Tracey Christensen](#)
Reported By: [Jon Shirek](#)
Last Modified: 5/13/2005 7:22:39 PM

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Jon Shirek Reports



Historic Fort McPherson, one of the nation's oldest military bases, is on the Pentagon chopping block in a move that could cost more than 4,000 jobs.

Vowing to fight to keep the base open, Gov. Sonny Perdue, two U.S. senators, a U.S. Congressman, Atlanta's mayor, and Fulton County Commission's chairwoman gathered outside the base Friday.

"This was not anything that we will accept without a vigorous defense of this historic and traditional installation that has contributed to national defense for many, many years and continues to contribute," said Gov. Perdue.

Fort McPherson is Atlanta's seventh largest employer. Its projected loss of 4,141 jobs is the most of any of the four bases slated for closure in Georgia.

"This is a great civilian infrastructure that contributes to overall national defense sitting here between Fort McPherson and Fort Gillem," said Perdue.

Fort Gillem, also on the Pentagon's hit list, is a satellite base of Fort McPherson. Gillem sits in nearby Forest Park and is Clayton County's third largest employer. Gillem houses the headquarters for the U.S. Army Recruiting Brigade and 1st U.S. Army.

Fort McPherson is home to three major headquarters – the U.S. Army Forces Command, 3rd U.S. Army and U.S. Army Reserve Command. Established in 1886, it has 40 buildings on the National Register of Historic Places.

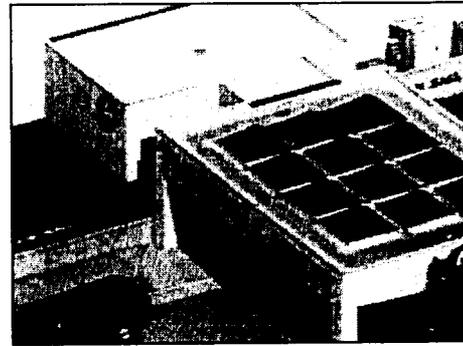
"Closing Fort McPherson is simply not one of the options that's acceptable to us as legislators nor to the military affairs committee nor to the support group that's worked very hard to make sure that we keep Fort McPherson open," said Sen. Saxby Chambliss.

"We were all a little shocked," said Dennis Maguire, whose restaurant is located in East Point, Ga. "It will hurt us, but at the same time, East Point is growing so fast, we don't solely depend on Fort McPherson, we don't solely depend on Delta, or South Fulton Medical. It's a combination of everything and more businesses will come and it will keep going."

Tom Salter, the leader of the Save Fort Mac and Fort Gillem Foundation, believes Metro Atlanta's economy will be able to absorb the losses if both bases close. "My biggest concern is the adverse impact on national security and on homeland defense," he said.



Gov. Perdue, shown outside Fort McPherson



The 1st U.S. Army is based at Fort Gillem.

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Atlanta Mayor Shirley Franklin said she was confident that both bases will survive. "I'm a fighter and I'm glad I have such a strong team in the governor, and the senators, and the congressmen," she said.

A federal base closing committee will consider the closings.

(The Associated Press contributed to this report).

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Closure Plan a Mixed Bag for State

Georgia Considered a Gainer in Realignment

POSTED: 11:11 am EDT May 13, 2005
 UPDATED: 3:55 pm EDT May 13, 2005

ATLANTA -- The bad news: four Georgia military bases are targeted for closure. The good news: the state stands to net more than 7,000 military jobs under the Pentagon's plan unveiled Friday.



While state leaders vowed to fight the planned shutdown of four bases in the Atlanta area and Athens, they were pleased to learn that Georgia looked to gain more troops and personnel than any other state except Maryland.

"You probably have

47 states that would change places with Georgia on this report," Rep. Jack Kingston, a Georgia Republican who sits on a panel that directs defense spending.

The bases slated for closure -- Fort McPherson in Atlanta, Fort Gillem in Forest Park, the Naval Air Station-Atlanta in Marietta and the Navy Supply Corps School in Athens -- are in urban or suburban areas of fast-growing north Georgia.

They were among 180 military installations recommended by the

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Pentagon in its latest round of base closures. Historically most bases on the list for closure end up being shut down; a Georgia loss would be the state's first.

Slated to Close
4 Ga. Bases on Pentagon Hit List

"We're not taking defeat as an option," pronounced Gov. Sonny Perdue, standing outside the gates of Fort McPherson and vowing the state would lobby hard to avoid being on the final closure list expected late this year.

Fort McPherson, Atlanta's seventh largest employer, would lose the most jobs of any base on Georgia's hit list -- 4,141 jobs. Even if all four bases were shuttered, though, Georgia would end up with 7,423 more defense jobs because of gains at other bases.

Among the winners are Fort Benning near Columbus with 9,839 new jobs -- the third largest gain for any base in the nation -- and Kings Bay Naval Submarine Base near St. Marys with 3,367 new personnel -- an increase of more than a third of its current 8,000 workforce.

"We were expecting some additions to our base, but this going to be just phenomenal," said St. Marys mayor Deborah Hase.

Georgia's state economist, Rajeev Dhawan of Georgia State University in Atlanta, has examined the impact of Georgia's 13 military installations and said closures would be a huge economic blow for the locals.

"It may turn out to be a wash" for the state, Dhawan said. "But it will be painful for those areas around the base. All the businesses that supply the base -- the local gas station, food vendors, all of that -- they will have a very tough time to deal with the closing."

His point hardly needed to be repeated to David Evans of Royal Trophy, less than a mile from Fort McPherson. His trophy shop is full of American flag cases and eagle designs, with about a third of the business coming from the base that locals call "Fort Mac."

"Cutting that much business is a very big deal. We're going to suffer," he said.

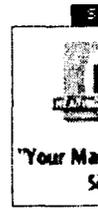
Fort McPherson is home to three major headquarters -- the U.S. Army Forces Command, 3rd U.S. Army and U.S. Army Reserve Command. Fort Gillem is a satellite of McPherson in nearby Forest Park, and it houses the headquarters for the U.S. Army Recruiting Brigade and 1st U.S. Army.

McPherson is one of the nation's oldest bases. First established in 1886, it became a permanent Army installation in 1889. Known for its on-base golf course, McPherson has 40 buildings on the National Register of Historic Places.

Gillem is Clayton County's third largest employer. Together McPherson and Gillem have military personnel numbering 2,771 and a civilian work force of 2,451 -- for a total annual payroll of \$512 million.

"The fight has just begun," said Rep. David Scott, a Democrat whose district includes Fort Gillem.

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In Marietta, the Naval Air Station-Atlanta is targeted for closure -- a loss of 1,274 military personnel and 224 civilian workers with a total payroll of \$48 million. However, the adjacent Dobbins Air Reserve Base, which currently has a workforce of about 1,000, will grow by 118 jobs.

Also on the plus side for the state, Robins Air Force Base near Warner Robins will have a net gain of 749 new jobs -- all contractors, and Moody Air Force Base near Valdosta, Ga., will net 575 -- all military.

No personnel changes were proposed for Fort Stewart near Savannah and Fort Gordon near Augusta.

Two other Georgia military installations, the Inspector/Instructor facility in Rome and the U.S. Army Reserve Center in Columbus, were also on the closure list. They each have nine military employees and no civilian employees.

Supporters of Athens' Navy Supply Corps School, which has a total of 513 personnel, said they were plotting their next move to try to get the school off the closure list.

"We certainly hold out some hope. It ain't over 'til it's over, but it may be close to being over. It doesn't look good right now," said Tom Chasteen, member of the Athens-Clark County Commission.

The proposed list will now be considered by a federal base closing commission. State politicians insisted Georgia would go all-out to persuade the commission that bases here should remain.

But already work has been done to consider new uses for the four bases if they were closed. The same community groups that lobbied to keep their bases off the list will now start mapping redevelopment strategies, said retired Brig. Gen. Philip Browning, head of the Georgia Military Affairs Coordinating Committee.

Browning said earlier this week that the closure round was so sweeping it would've been foolish to think Georgia could escape.

"We weren't naive; we thought we'd lose something," he said.

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Four Georgia bases recommended for closure

The Associated Press - WASHINGTON

Four Georgia military bases __ including three in the Atlanta metropolitan area __ are being recommended for closure by the Pentagon, The Associated Press has learned.

Fort McPherson in Atlanta, Fort Gillem in Forest Park, the Naval Air Station-Atlanta in Marietta and the Navy Supply Corps School in Athens were included on a nationwide list given to members of Congress and expected to be officially announced by Defense Secretary Donald H. Rumsfeld later Friday.

"We're disappointed. We think the community action group did a great job. ... We're prepared to challenge the recommendation," said Fred Bryant, deputy director, Georgia Military Affairs Coordinating Committee. "We don't know yet what were the key factors in the decision."

The four bases slated for closure in Georgia represented almost one-eighth of the total closures nationwide, yet the state actually stands to gain 7,423 defense jobs through gains at other bases. Fort Benning in Columbus would gain the most __ 9,839 jobs. Fort McPherson, which is Atlanta's seventh largest employer, would lose the most __ 4,141 jobs.

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Georgia's governor and U.S. Sens. Saxby Chambliss and Johnny Isakson were planning a news conference to react, followed by visits to the affected bases.

The proposed list will now be considered by a federal base closing commission. In four previous rounds of closures since 1988, past commissions have signed off on 85 percent of bases the Pentagon recommended for closure or consolidation.

Fort McPherson is home to three major headquarters _ the U.S. Army Forces Command, 3rd U.S. Army and U.S. Army Reserve Command. Fort Gillem is a satellite of McPherson in nearby Forst Park, and it houses the headquarters for the U.S. Army Recruiting Brigade and 1st U.S. Army.

McPherson is one of the nation's oldest bases. First established in 1886, it became a permanent Army installation in 1889. Known for its on-base golf course, McPherson has 40 buildings on the National Register of Historic Places.

Gillem is Clayton County's third largest employer. Together McPherson and Gillem have military personnel numbering 6,133 and a civilian workforce of 4,952 _ for a total annual payroll of \$512 million.

The Navy Supply Corps School in Athens is Georgia's smallest military installation, open since 1954. It's a training school and a support center for active duty personnel stationed at ROTC units and recruiting stations in northeast Georgia. It has a military population of 130, a civilian workforce of 193 and an annual payroll of \$8.7 million. Supporters of the often-forgotten training school insist it plays an important role for the military.

"We are the smallest base in Georgia, but we may be the most efficient," said Len Sapera of Athens, who lobbied for the base.

The Naval Air Station-Atlanta, in Marietta, has an annual payroll of \$48 million. It has 2,764 military personnel and a civilian work force of 140.

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The latest round of closures _ the first in 10 years _ is part of Rumsfeld's transformation of a military designed to confront the Soviet Union into one better positioned to protect against foreign terrorists and threats from Asia.

Only one Georgia installation _ Moody Air Force Base in Valdosta _ was targeted by the Pentagon in its previous three rounds of post-Cold War base closings. It was on the list in 1991 and 1993. In both cases, it was saved by a vote of the independent commission that passed final judgment on the Pentagon list.

Closures in 1988, 1991, 1993 and 1995 eliminated or realigned 451 installations across the country, including 97 major ones, resulted in a net savings to the government of about \$18 billion through 2001. The Pentagon projects recurring annual savings of \$7.3 billion from those four rounds combined.

By Sept. 8, this latest commission will have to submit its recommendations to the president, then must accept or reject the list in its entirety. Congress then has to accept or reject the report, also with no changes allowed.

One surviving base that had been speculated as a candidate for closure in the latest round was the Marine Corps Logistics Base in Albany. The base is one of the top employers in southwest Georgia, and its economic impact to the community tops \$1 billion annually.

"I could not be happier with the news, but I am not surprised," said Rep. Sanford Bishop, D-Ga. "We have worked hard and done well, but I have found that the exceptional job being done at MCLB speaks for itself."

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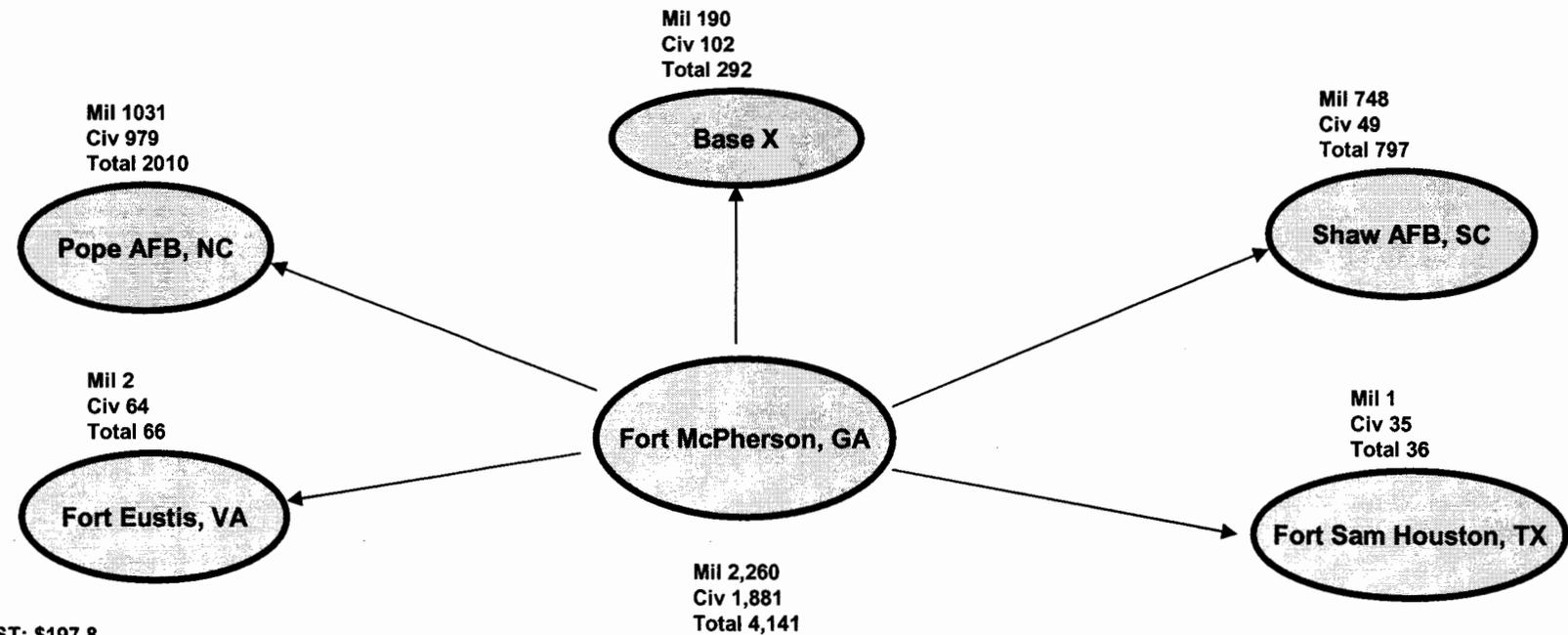
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Fort McPherson Close

Recommendation: Close Fort McPherson, GA. Relocate the Headquarters US Army Forces Command (FORSCOM), and the Headquarters US Army Reserve Command (USARC) to Pope Air Force Base, NC. Relocate the Headquarters 3rd US Army to Shaw Air Force Base, SC. Relocate the Installation Management Agency Southeastern Region Headquarters and the US Army Network Enterprise Technology Command (NETCOM) Southeastern Region Headquarters to Fort Eustis, VA. Relocate the Army Contracting Agency Southern Region Headquarters to Fort Sam Houston.



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Candidate # USA-0222R



Candidate Recommendation: Close Ft. McPherson, GA. Relocate the Headquarters US Army Forces Command (FORSCOM), and the Headquarters US Army Reserve Command (USARC) to Pope AFB, NC. Relocate the Headquarters 3rd US Army to Shaw AFB, SC. Relocate the Installation Management Agency's Southeastern Region Headquarters and the US Army Network Enterprise Technology Command (NETCOM) Southeastern Region Headquarters to Ft. Eustis, VA. Relocate the Army Contracting Agency Southern Region Headquarters to Ft. Sam Houston.

<u>Justification</u>	<u>Military Value</u>
<ul style="list-style-type: none"> ✓ Ft. McPherson has a Low Military Value ✓ Ft. McPherson is an administrative installation with limited flexibility to accept other missions ✓ Co-locates and consolidates Ft. McPherson HQs organizations with similar organizations at installations with greater capabilities 	<ul style="list-style-type: none"> ✓ Increases military value by moving from a lower ranked installation to higher ranked installations ✓ Ft. McPherson (51), Ft. Eustis (38), Ft. Sam Houston (43) ✓ HSA Major Admin HQs Military Value ranks Ft. McPherson 108th, Ft. Eustis 46th, Ft. Sam Houston 19th, Pope AFB 27th & Shaw AFB 86th
<u>Payback</u>	<u>Impacts</u>
<ul style="list-style-type: none"> ✓ One-Time Cost: \$197.8M ✓ Net Implementation Savings: \$111.4M ✓ Annual Recurring Savings: \$82.1M ✓ Payback Period: 2 Years ✓ NPV (Savings): \$895.2M 	<ul style="list-style-type: none"> ✓ Criterion 6 – Max potential reduction of 7,123 jobs (4,303 direct & 2,820 indirect) or -0.26% of the total ROI employment ✓ Criterion 7 – Of the 10 attributes evaluated only one decreases significantly (Medical when moving to Pope AFB) ✓ Criterion 8 –Close & remediate 4 operational ranges & groundwater contamination (McPherson)

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<input checked="" type="checkbox"/> COBRA	<input checked="" type="checkbox"/> Military Value Analysis / Data Verification	<input checked="" type="checkbox"/> Criteria 6-8 Analysis	<input checked="" type="checkbox"/> De-conflicted w/Services

Recommendation Supporting Information

23-Apr-05

Close Ft. McPherson

Competing Recommendations and Other Information:

This proposal encompasses two HSA candidate recommendations and a portion of one other. HSA-0128 moves the USARC HQs to Pope AFB and HSA-0124 moves FORSCOM HQs to the same installation. Further; HSA-0077 recommends relocating IMA Southeast Region to Ft. Eustis, ACA Southern Region to Ft. Sam Houston and NETCOM Southeast Region to Ft. Eustis, as part of a larger consolidation of Army Service Providing organizations. The Air Force is recommending the closure of Pope AFB and the turn-over of the property and facilities to Ft. Bragg (USAF-0221). The cost for the Army of assuming the operation of Pope is approximately \$11,797,742 per year in BOS, sustainment and recapitalization costs. The Air Force plans to leave some active and reserve component forces on Pope and will share in these costs. The Air Force portion of the costs are estimated at \$4,175,224 per year. The net costs to the Army (\$7,622,518 per year) are included in this recommendation.

Several other Service and DOD offices resident on Ft. McPherson are moved to Base X. These include, a Corps of Engineers South Atlantic District office, an Army Audit Agency office, a 3rd CIDC Region office, a JTF 6 office, an Army Veterinary unit, elements of the Army Logistics Management Agency, a military history detachment, the US Army Center for Health & Preventative Medicine, and several other Service and DOD units.

The closure of Ft. McPherson allows the Army to pursue transformational options by co-locating multi-location headquarters in single locations and co-locating institutional training, MTOE units, RDT&E organizations and other TDA units in large numbers on single installations to support force stabilization. This recommendation supports the BRAC objectives to retain the DoD installations with the most flexible capability to accept new missions, to co-locate common business functions with other agencies and to create multifunctional, multi-component and multi-Service installations that provide a better level of service at a reduced cost.

Force Structure Capabilities:

This recommendation ensures that the Department will retain necessary capabilities to support the Force Structure Plan. Army installations currently contain an overall excess of 1.72M square feet of excess administrative space. The closure of Ft. McPherson shuts down 1.06M square feet of administrative facilities and recommends the occupation of excess space at Ft. Sam Houston, Pope AFB and Shaw AFB. The totality of the candidate recommendations for administrative facilities retains sufficient capacity to ensure the Department has the capability to support the Force Structure Plan.

MVA Results:

Recommendation Supporting Information

23-Apr-05

Close Ft. McPherson

The closure of Ft. McPherson enhances the Army's military value by closing a single-purpose administrative installation with a low overall military value ranking (51st) and moving the Headquarters organizations to installations with more value to the Army and with greater flexibility than Ft. McPherson (see Army Military Value Table). Ft. Eustis ranks 38th in Army military value and provides the Army with power projection and joint logistics capabilities. Ft. Sam Houston ranks 43rd overall, but ranks 2nd in Army C2 and administrative capabilities and it is the Army's prime Medical training facility. The Army identifies Ft. Eustis and Ft. Sam Houston as more militarily valuable than Ft. McPherson.

The Air Force ranks both Pope AFB and Shaw AFB in its top 20 installations for fighter missions and airlift missions (see Air Force Military Value Table). Shaw AFB ranks 7th for fighter mission and 9th for airlift, Pope AFB ranks 17th for fighter and 6th for airlift. The Air Force has recommended the closure of Pope AFB, with the turn-over of the installation to the US Army. The installation will become part of Ft. Bragg, which the Army ranks 5th in its Military Value.

The Headquarters & Support Activities (HSA) JCSG identifies all four gaining installations as providing better environments for Major Administrative Headquarters Activities. The HSA JCSG ranks Ft. McPherson 108th out of 150 installations, Ft. Eustis ranks 46th, Ft. Sam Houston 19th, Pope AFB 27th and Shaw AFB 86th (see HSA Military Value Table). The gaining installations in this recommendation rank higher than Ft. McPherson across the 40 Army capabilities assessed in its military value model and also rank higher when considering the installation environments for hosting headquarters activities.

Capacity Analysis Results:

This recommendation makes use of the total Army excess in administrative facilities and buildable acres. While Ft. Eustis has no existing excess administrative space for HQs activities, it does have 496 buildable acres (excluding housing and training land). When considered in conjunction with US Army recommendations to move the Transportation school and the Aviation Logistics schools off of Ft. Eustis, an estimated 10 of the buildable acres are required for MILCON. Ft. Sam Houston currently has 766,000 excess sq. ft. of administrative space.

*** End of Report ***

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Department : Army
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\USA-0222R Close Ft. McPherson\USA-0222R Close Ft. McPherson-Criterion 5-COBRA\USA-0222R Close Ft. McPherson.CBR
 Option Pkg Name: Close Ft. McPherson (3)
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Starting Year : 2006
 Final Year : 2008
 Payback Year : 2010 (2 Years)

NPV in 2025(\$K): -895,205
 1-Time Cost(\$K): 197,750

Net Costs in 2005 Constant Dollars (\$K)

	2006	2007	2008	2009	2010	2011	Total	Beyond
MilCon	8,528	84,373	0	0	0	0	92,902	0
Person	0	25	-31,862	-76,173	-76,173	-76,173	-260,357	-76,173
Overhd	4,339	6,658	-12,820	-19,353	-19,353	-19,353	-59,884	-20,177
Moving	1,652	497	47,639	0	0	0	49,788	0
Missio	0	0	0	7,623	7,623	7,623	22,869	7,623
Other	18,328	59	6,638	4,987	6,638	6,638	43,288	6,638
TOTAL	32,847	91,612	9,595	-82,917	-81,266	-81,266	-111,393	-82,089

Net Costs in 2005 Constant Dollars (\$K)

	2006	2007	2008	2009	2010	2011	Total
POSITIONS ELIMINATED							
Off	0	0	46	0	0	0	46
Enl	0	0	242	0	0	0	242
Civ	0	0	652	0	0	0	652
TOT	0	0	940	0	0	0	940
POSITIONS REALIGNED							
Off	0	13	1,198	0	0	0	1,211
Enl	0	8	818	0	0	0	826
Stu	0	0	0	0	0	0	0
Civ	0	13	1,313	0	0	0	1,326
TOT	0	34	3,329	0	0	0	3,363

Summary:

USA-0222: Close Ft. McPherson, GA. Relocate the Headquarters US Army Forces Command (FORSCOM), and the Headquarters US Army Reserve Command to Pope AFB, NC. Relocate the Headquarters 3rd US Army to Shaw AFB, SC. Relocate the Installation Management Agency's Southeastern Region HQs and the NETCOM Southeastern Region HQs to Ft. Eustis, VA. Relocate the Army Contracting Agency Southern Region HQs to Ft. Sam Houston.

Several other Service and DOD offices resident on Ft. McPherson are moved to Base X. These include, a Corps of Engineers South Atlantic District office, an Army Audit Agency office, the 3rd CIDC Region office, a JTF 6 office, an Army veterinary unit, elements of the Army Logistics Management Agency, a military history detachment, the US Army Center for Health & Preventative Medicine, and several other small units.

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COBRA REALIGNMENT SUMMARY REPORT (COBRA v6.10) - Page 2/2

Data As Of 04/23/2005 1:16:37 PM, Report Created 04/23/2005 1:16:48 PM

Department : Army
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\USA-0222R Close Ft. McPherson\USA-0222R Close Ft. McPherson-Criterion 5-COBRA\USA-0222R Close Ft. McPherson.CBR
 Option Pkg Name: Close Ft. McPherson (3)
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

Costs in 2005 Constant Dollars (\$K)								
	2006	2007	2008	2009	2010	2011	Total	Beyond
	----	----	----	----	----	----	----	----
MilCon	8,528	84,373	0	0	0	0	92,902	0
Person	0	241	25,857	16,400	16,400	16,400	75,297	16,400
Overhd	8,123	10,538	17,048	11,714	11,714	11,714	70,852	11,714
Moving	1,652	564	53,964	0	0	0	56,180	0
Missio	0	0	0	11,798	11,798	11,798	35,394	11,798
Other	18,328	59	6,638	6,638	6,638	6,638	44,939	6,638
TOTAL	36,632	95,775	103,507	46,550	46,550	46,550	375,564	46,550

Savings in 2005 Constant Dollars (\$K)								
	2006	2007	2008	2009	2010	2011	Total	Beyond
	----	----	----	----	----	----	----	----
MilCon	0	0	0	0	0	0	0	0
Person	0	216	57,719	92,573	92,573	92,573	335,654	92,573
Overhd	3,784	3,880	29,869	31,068	31,068	31,068	130,735	31,891
Moving	0	67	6,325	0	0	0	6,392	0
Missio	0	0	0	4,175	4,175	4,175	12,525	4,175
Other	0	0	0	1,651	0	0	1,651	0
TOTAL	3,784	4,163	93,912	129,467	127,816	127,816	486,958	128,639

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 Criterion 5-COBRA White River Junction, VT.doc Page 3 of 82

Fort McPherson

BRAC 05 recommendations close Fort McPherson. This supports the Army objective of developing a portfolio of multi-functional installations matched to Army requirements, while eliminating excess capacity.

Incoming Activities

None.

Departing Activities

What: Relocate the US Army Forces Command (FORSCOM) to Pope AFB, NC.

Why: FORSCOM is relocated to a multi-functional installation with a large operational presence that is also capable of supporting several different missions.

What: Relocate the US Army Reserve Command (USARC) to Pope AFB, NC.

Why: USARC has operational relationships with FORSCOM and remains co-located with it.

What: Relocate the Third US Army to Shaw AFB, SC.

Why: Promotes joint operations by co-locating 3rd Army with the Air Force Component Command of CENTCOM.

What: Relocate the Army Contracting Agency (ACA) Southern Region to Ft. Sam Houston, TX.

Why: This relocation supports the consolidation of the Southern Region with the ACA Southern Hemisphere Region at Ft. Sam Houston.

What: Relocate the Installation Management Agency (IMA) Southeast Region Office and the Network Enterprise Technology Command (NETCOM) Southeast Region Office to Ft. Eustis, VA

Why: These relocations support the consolidation of the IMA Northeastern and Southeastern Region Offices into a single Eastern Region and the consolidation of the NETCOM Northeastern and Southeastern Region Offices into a single Eastern Region.

Other

What: Several offices, including a South Atlantic Corps of Engineers office, a 3rd Region CIDC Office, elements of LOGSA and other small Navy, Air Force and DoD offices.

Why: These small offices will be placed after the major BRAC movements in coordination with their agencies guidance.

Quantitative Results

Net Personnel Impacts ¹			MILCON
Military	Civilian	Student	Cost Estimate
-2,260	-1,881	0	\$ 0

Implementation Timeline: According to BRAC law, this action must be initiated within two years and completed within six years from the date the President transmits the report to Congress.

Internal Communications: (Fort McPherson Work Force)

- Ft. McPherson has played a long and storied role in the history of the US Army and it was a difficult decision to close it.
- Ft McPherson has made significant contributions to supporting the Army's missions; however the Army must now look to future requirements and develop an installation portfolio that can support and sustain its new force structure, and missions as the Army transforms to an expeditionary force.
- Each unit and activity transferred from Ft McPherson has been placed to enhance its operational or support capability through consolidations or co-locations.
- The result of these hard decisions is a basing configuration that better supports our transforming Army and saves money.
- The transformation objectives of the US Army seek to retain installations that are capable of accepting multiple missions.

External Communications: (Civilian community)

- Ft. McPherson has played a long and storied role in the history of the US Army and it was a difficult decision to close it.
- Ft McPherson has made significant contributions to supporting the Army's missions; however the Army must now look to future requirements and develop an installation portfolio that can support and sustain its new force structure, and missions as the Army transforms to an expeditionary force.
- The indirect economic impact of this closure (combined with that of Ft McPherson) is estimated at 7,000 jobs. The impact is mitigated by Ft. McPherson's proximity to Atlanta, with its robust economic development.
- The Army is committed to working with local communities as Ft McPherson closes to smooth the transition process.

¹ Based on FY03 ASIP data. Does not reflect any personnel changes resulting from standard programming and Command Plan actions since FY03.

Approving BRAC Recommendations - Statutory Steps:

- 16 May 05 SECDEF forwards Recommendations to BRAC Commission
- 08 Sept 05 BRAC Commission recommendations due to President
- 23 Sept 05 President approves/disapproves Commission recommendations
- 20 Oct 05 Commission resubmits recommendations (if initially rejected by President)
- 07 Nov 05 President submits final recommendations to Congress. Once submitted, the plan becomes final within 45 legislative days, unless Congress passes a joint resolution to block the entire package.

BRAC Recommendations impacting Ft. McPherson

- Close Ft. McPherson

**General Dan K. McNeill
Commanding General**

Forces Command



General Dan K. McNeill assumed command of United States Army Forces Command on May 7, 2004, following a tour of duty as its Deputy Commanding General and Chief of Staff.

He was commissioned as a second lieutenant of Infantry through the ROTC Program at North Carolina State University, where he graduated with a Bachelor of Science Degree in 1968. His formal education is consistent with that of a career infantry officer and includes graduation from the U.S. Army War College in 1989.

General McNeill has commanded airborne infantry units at the company, battalion, brigade and division levels. His service as a staff officer includes tours as an S3 or G3 at brigade, division, and corps levels. As a general officer, General McNeill has served in assignments as an Assistant Division Commander, Division Commander, Corps Chief of Staff, Deputy Corps Commander and Corps Commander. Tours in the Republic of Vietnam, Republic of Korea, Italy, Saudi Arabia/Iraq, Afghanistan, and numerous stateside posts have afforded General McNeill unique professional experiences and opportunities.

Duty in Operations JUST CAUSE, DESERT SHIELD/DESERT STORM, UPHOLD DEMOCRACY, and ENDURING FREEDOM has given General McNeill experience in joint and combined operations and warfighting. Before coming to United States Army Forces Command, he served as the Commanding General, XVIII Airborne Corps and Fort Bragg, and Commanding General, Combined/Joint Task Force-180.

Mr. Joseph H. Plunkett
Director, Southeast Region
Installation Management Agency



On 1 October 2002, Mr. Joseph H. Plunkett was named the Director of the Southeast Region, US Army Installation Management Agency. As Director of the Southeast Region, Mr. Plunkett oversees the operations of 20 Army installations located in eight states (Alabama, Florida, Georgia, Kentucky, Mississippi, North Carolina, South Carolina, and Tennessee) and Puerto Rico.

Prior to his current assignment, Mr. Plunkett served as the Assistant Deputy Chief of Staff, G1, responsible for personnel and installation management in US Army Forces Command – DOD's largest command – with more than 770,000 soldiers and 26,000 civilians.

Mr. Plunkett served as the Chief, Base Realignment and Closure Division, US Army Forces Command, from 1988 to 1998; Chief, Resource and Economic Analysis Branch, Directorate of Resource Management, Headquarters, US Army Forces Command, from 1988 to 1990; and Chief, Resource Analysis and Systems Division, Directorate of Resource Management, Headquarters, US Army Europe, from 1985 to 1988. He also held positions as operations research analyst and budget analyst at Headquarters, US Army Forces Command from 1977 to 1985. He held positions as a statistician and budget analyst with Headquarters, US Army Recruiting Command from 1973 to 1977. Mr. Plunkett served in the US Army from 1970 to 1973.

Mr. Plunkett earned a Bachelor of Science Degree in Business from the University of Alabama, Tuscaloosa, Alabama, and a Masters Degree in Management from Webster College, St. Louis, Missouri. He has attended the Office of Personnel Management's Executive Development Seminar and other management courses.

Mr. Plunkett has received numerous performance awards, including the Meritorious Civilian Service Award, Superior Civilian Service Award, and the Commander's Award for Civilian Service. Meritorious Civilian Service Award, Superior Civilian Service Award, and the Commander's Award for Civilian Service.

COLONEL Angela M. Manos
Garrison Commander
Forts McPherson and Gillem, GA



Colonel Angela M. Manos, a native of Houston, Texas, assumed command of United States Army Garrison, Fort McPherson, Georgia, June 25, 2003. She was commissioned through the Officers' Candidate School, Fort Benning, Georgia, in 1981 after serving 30 months as an enlisted soldier. She holds a Bachelor of Science Degree in Criminology from Georgia State University, a Master of Science Degree in Criminology from the University of Central Texas, a Master of Military Art and Science from the Command and General Staff College, a Master of Science in National Resources Strategy from the Industrial College of the Armed Forces and a Ph. D. in Higher Education from the University of Kansas.

Colonel Manos has served in various command and staff positions, to include: Platoon Leader, 410th MP Company, 720th MP Battalion, 89th MP Brigade, Fort Hood, Texas; III Corps Crime Prevention Officer, Fort Hood, Texas; Platoon Leader, 272nd MP Company and Adjutant, 95th MP Battalion, Mannheim, Germany; Commander, 66th MP Company, 95th MP Battalion; Chief, Illegal Drugs Branch and Chief, Analysis and Studies Branch, Intelligence and Analysis Division, United States Army Criminal Investigation Command, Fort Belvoir, Virginia; Army Fellow for the Office of the Secretary Defense, Pentagon; Operations Officer and Executive Officer, Combined Arms Command and Fort Leavenworth, Executive Services, Fort Leavenworth, Kansas; Women in the Army Action Officer, Headquarters Department of the Army, Deputy Chief of Staff for Personnel Strategic Planner for the Office of the Chief of Staff of the Army; Executive Officer and Deputy Division Provost Marshal, 10th MP Battalion, 10th Mountain Division (L), Fort Drum, New York; Assistant Executive Officer and Aide-de-camp to the Deputy Chief of Staff for Operations and Plans, The Pentagon, Washington, DC; Battalion Commander, 519th MP Battalion, Fort Polk, Louisiana; Senior Operations Officer/Current Operations Officer/Single Integrated Operational Plan Advisor, The Joint Staff, J-3 Operations Directorate, The National Military Command Center, The Pentagon, Washington, DC.

Her awards and decorations include the Legion of Merit, Defense Meritorious Service Medal, Meritorious Service Medal with 5 Oak Leaf Clusters, Joint Service Commendation Medal, Army Commendation Medal with 3 Oak Leaf Clusters, Army Achievement Medal with 4 Oak Leaf Clusters, Army Good Conduct Medal, National Defense Service Medal with Gold Star, Noncommissioned Officer Professional Development Ribbon, Army Service Ribbon, Army Overseas Ribbon, Military Outstanding Volunteer Service Medal, Mac Arthur Leadership Award, Secretary of Defense Staff Identification Badge, Joint Chiefs of Staff Identification Badge, Department of the Army Staff Identification Badge and Parachutist Badge.

Fort McPherson Base Closure Fact Sheet

Major Organizational Missions



U.S. Army Forces Command: FORSCOM is the Army component of the Joint Forces Command (JFCOM) and is the Army's largest major command. FORSCOM consists of more than 760,000 Active Army, U.S. Army Reserve and Army National Guard Soldiers. FORSCOM trains, mobilizes, deploys and sustains combat ready forces capable of responding rapidly to crises world-wide.

Third U.S. Army / U.S. Army Forces Central Command / Coalition Forces Land Component Command: Third U.S. Army, in its role as Army Central Command (ARCENT), is the Army component of the U.S. Central Command with Joint command responsibility for Southwest Asia and the Horn of Africa. Most recently, Third U.S. Army earned recognition in another command capacity, Coalition Forces Land Component Command (CFLCC), when it commanded the Coalition Ground Forces in planning and executing Operation Iraqi Freedom. Third U.S. Army/USARCENT is headquartered at Fort McPherson with a forward-deployed headquarters in Kuwait.

U.S. Army Reserve Command: Commands, controls and supports all Army Reserve troop units in the continental United States, except psychological operations, civil affairs and Special Forces units. Ensures the readiness of its forces and prepares over 2,000 Troop Program Units under its command to mobilize in support of military contingencies and the Global War on Terrorism (GWOT).

Southeast Region, Installation Management Agency: Provides equitable, effective and efficient management of Army installations in the Southeastern United States to support mission readiness and execution; enable the well-being of Soldiers, civilians and family members; improve infrastructure; and preserve the environment.

Lawrence Joel Army Health Clinic (Fiscal Year 2004)

- Provided 230,149 prescriptions (\$7 million)
- Provided 125,241 patient visits and diagnostic tests
- Fielded 116,320 appointment requests
- Maintained 31,937 medical records
- Provided \$7.3 million in TRICARE network purchased care
- TRICARE Prime enrollees
 - 9,554 (LJAHC)
 - 39,000 (Network)
 - 118,000 (Eligible)
 - Highest patient satisfaction scores in SERMC, top 5 percent in MEDCOM

Range Information

The range at Fort McPherson is 31 meters and serves small arms qualifications standards. The range is also used by our state and local police departments as well as the Transportation Safety Administration, the FBI, and Federal Marshals.

Issues With COBRA Analysis & Data

- It appears the cost of relocating Army facilities is underestimated. Building new Command and Control facilities with all communication requirements for Headquarters FORSCOM, USARC, First and Third U.S. Armies is not accurately accounted for in the DoD analysis. We believe the costs are closer to \$315 million.
- The cost of relocating the Defense Information Systems Agency (DISA) regional communications hub located at Fort McPherson is not accounted for in the DoD analysis. The current investment stands at \$1.1 billion. DISA chose Atlanta as the location for this hub because of the significant communications infrastructure available.
- The BRAC 1993 Commission cost analysis of closing Forts McPherson and Gillem differs significantly from the DoD BRAC 2005 cost analysis.
- Impact of civilian workforce expertise when the Command and Control Headquarters move from Atlanta to smaller rural areas at a time when the commands are all actively engaged in the Global War on Terrorism.
- Impact to operational capabilities will be incurred by moving to an area with only regional airport capability.
- Fort McPherson also borders East Point, Georgia, which is a Historically Underutilized Business Zone (HUB),
- Fort McPherson and Atlanta are both major communications hubs.

Items of Special Interest

- Will the relocation of the headquarters organizations from Fort McPherson create an unacceptable impact on the Army's training, recruitment and installation management?
No appreciable impact
- Will the preservation and caretaking of Fort McPherson's significant historic sites be an issue? *Historic District is composed of 41 Buildings that are each individually on the National Registrar of Historic Places. Stewardship requirements, preservation and maintenance of these facilities and the District is entrusted to the Army as part of a National Trust. .*
- Is there any concern that the Army will lose expertise that cannot be replaced as a result of this closure and relocations? *It is likely that a significant portion of personnel working in the headquarters organizations will choose not to relocate outside of the Atlanta metropolitan area*
- How significant will the cleanup of Fort McPherson be and is it doable? *Cleanup of Fort McPherson is doable at a total estimated cost of **\$19 million**. The dollar amount quoted in the Base Summary Sheet appears to have placed the decimal in the wrong place. The Annual Work Plans for Fort McPherson forecast **\$12 million** to complete onsite*

restoration of Underground Storage Tanks (UST), ground water contamination and onsite monitoring. Estimated cost of range site restoration at Fort McPherson is \$7 million.

Unique Transportation Synergy:

- Hartsfield Jackson International Airport: 9.11 miles and 19 minutes away
- Light and Heavy Rail Systems
- Three major interstates run through Atlanta
- Atlanta is a Hub for the Trucking Industry
- Metropolitan Atlanta Rapid Transit Authority (MARTA) Station: A MARTA station is directly across the street from Fort McPherson's front gate and provides both bus and light rail transit services throughout metropolitan Atlanta. The local MARTA transportation system results in low cost and low stress commuting for the high number of personnel who use it. MARTA also allows Fort McPherson to participate in the Federal government's clean air program by enabling employees to commute to work using mass transportation.
- In fiscal year 2004 Fort McPherson Transportation moved more than 29.5 million pounds of cargo, issued nearly 40,000 airline tickets, processed 2,600 rotator flight passengers, provided support to 48,500 Rest & Relaxation Soldiers, and provided 70 K-9 Kennels for Iraq at a total cost of \$1.98 million, all in support of the Global War on Terrorism.
- In fiscal year 2004, Fort McPherson supported 60 units, all elements of FORSCOM, 1st Army, 3rd Army, 81st RRC, 335th Sig, and many others, by transporting and redistributing equipment for deployment.
- In fiscal year 2004, Fort McPherson processed 4,230 in-bound household goods shipments and processed 4,180 out-bound household goods shipments.

Unique Communications Synergy:

- Fort McPherson and the Atlanta area have the required infrastructure to support a major communications hub for the Department of Defense. Over \$1 billion has been spent to upgrade these facilities to support the needs of all DoD installations within the Southeastern United States, which represents a significant part of DISA's worldwide communication system. This in depth infrastructure makes us a power projection platform for communications.
- The Defense Information Systems Network Video Service Global Hub connects to other DoD hubs in San Diego, California, Drainsville, Virginia, Pearl Harbor, Hawaii, and Vaihingen, Germany. The local hub provides support for over 10,000 annual video teleconferences around the world.
- The Classified DoD Transformation Wideband Communications Node is a project for increasing the bandwidth of the military networks around the globe. Fort McPherson has been upgraded to provide a major hub for the system.
- The Defense Red Switch is connected to Fort McPherson, Ga.; Offut AFB, Neb.; McDill Air Force Base, Fla.; and the Pentagon. This switch provides alternate switching and redundancy for direct secure communication between commanders and key staff.

- Automated Directory Assistance System connects to Forts Stewart, Bragg, Campbell, Drum, Irwin, Riley, Polk, Gillem, and Carson providing after-hours assistance. This system was put in place to reduce cost and provide for 24/7 support to the military services. This system is a primary means for Soldiers in the theater to place calls to families in the states.

Unique Educational Synergy: Produces educated, capable workforce

- | | | |
|--|---|--|
| <ul style="list-style-type: none"> • Georgia Tech • Georgia State University • Emory University • Clark Atlanta University • Morehouse College • Kennesaw State University • Clayton State University | <ul style="list-style-type: none"> • Southern Polytechnic State University • American Intercontinental University • DeVry Institute of Technology • Mercer University • Agnes Scott College • Morris Brown College • Brenau University | <ul style="list-style-type: none"> • Spelman College • West Georgia College • Life College • Oglethorpe College • Oxford College • Atlanta Christian College • Shorter College • University of Phoenix |
|--|---|--|

Unique Business Synergy:

- Coca Cola
- CNN
- Delta Airlines
- The Home Depot
- United Parcel Service

Spouse Employment Task Force

A significant synergy and impact on spousal employment has occurred in Atlanta due to the work of personnel at Fort McPherson in the founding of a Spouse Employment Task Force. Through this Task Force, post officials worked to educate state leaders in the area of employment compensation for military spouses who must leave employment in order to follow their military sponsor to the next duty station. The Governor of Georgia recently signed House Bill 404 into law in support of these spouses and it is being used as a model for other states.

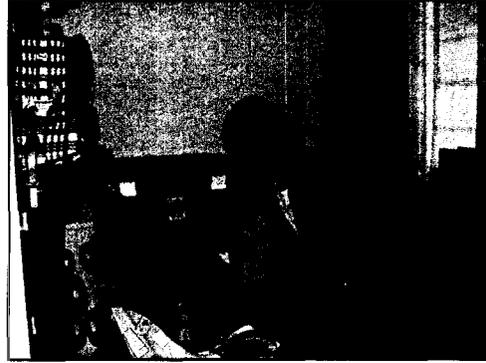
The Task Force has worked closely with The Home Depot Corporate Headquarters, located in Atlanta, in order to develop employment marketing and training materials aimed at the military market.

The Task Force efforts have resulted in a pilot program with the Georgia Department of Labor to increase community awareness of the tremendous pool of quality employees (in the greater metro area) coming from within the military family.

Spouse career and work opportunities hold a 53.1 percent dissatisfaction rate according to the 1st Quadrennial Quality of Life Review published in May of 2004. This dissatisfaction is not an issue in the Atlanta area.

Unique Partnerships with the Community:

- Fort McPherson provides more than 150 mentors for 9 metro Atlanta public schools
- Fort McPherson has Memorandums of Agreement (MOAs) with 12 area School Superintendents
- We actively participate in more than 50 special event activities with local schools annually
- In 2004, we had 982 individuals volunteer in the local communities, providing more than \$1.43 million worth of service
- The Army in Atlanta Museum is one of two Army museums in Greater Metro Atlanta. It is a unique educational forum for Civic Organizations and Schools. It provides more than 75 Living History tours annually. Additionally, USARC HQ's has both museum displays, artifacts and contains the Historical Archives for the United States Army Reserves.
- Partnership Advisory Council has initiated more than 400 initiatives since 1998
- General David A. Bramlett Character Bound Program promotes self confidence, character building, career exploration through team-based two-day event; 136 youth graduates and 70+ Soldier mentors since 1999
- Fort McPherson has Memorandums of Agreement with the Cities of Atlanta and East Point to be first responders and augment municipal capabilities dealing with emergency situations such as the release of hazardous materials (either biological or chemical).

**City of East Point, Georgia**

The communities surrounding both Fort McPherson and Fort Gillem have low per capita income, and suffer high unemployment rates. The unemployment rate for the City of East Point, which is outside Fort McPherson, is 8.7 percent. The National average is currently 5.1 percent. Both communities have high percentage minority populations. Loss of Fort McPherson to the City of East Point would result in an estimated negative economic impact of \$592.8 million to this already economically depressed, predominantly minority community.

Environmental Considerations

Note: Information in red was provided by the BRAC Commission.

- Closure of Fort McPherson will necessitate consultations with the State Historic Preservation Office. **Yes.** *The Garrison currently has a Memorandum of Understanding in place with the State Historic Preservation Office. In the event of closure, under NEPA Section 106 documentation, the State Historic Preservation Office would meet with impacted cities (Atlanta, Forest Park, East Point) to structure an agreement that would set restrictions and policies for continuing stewardship for these properties*
- Closure of operational ranges will likely necessitate clearance of munitions and remediation of any munitions constituents. The remediation costs (*estimated at \$7 million*) for these ranges may be significant and the time required for completing remediation is uncertain.

- Fort McPherson has contaminated water resources that will require restoration and/or monitoring. **Yes.** *Total cost of cleanup is estimated at \$12 million and projected out 10 years with most of outyears being in monitoring.*
- A new source review will be required at Fort Sam Houston.
- An Air Conformity determination and New Source Review and permitting effort will be required at Fort Eustis. *Ft McPherson maintains a Synthetic Minor air permit under Title V. Atlanta is a non-attainment zone. Fort Eustis works under an emergency permit.*
- A minor air permit revision may be necessary at Pope AFB.
- Significant mitigation measures to limit releases to impaired waterways may be required at Fort Sam Houston and Fort Eustis to reduce impacts to water quality and achieve U.S. EPA water quality standards.
- Construction at Pope AFB may have to occur on acreage already constrained by the Threatened and Endangered Species (TES) Act. This recommendation has the potential to impact wetlands at Pope AFB and Shaw AFB. This recommendation has no impact on dredging; marine mammals, resources, or sanctuaries; noise; threatened and endangered species or critical habitat; or waste management.
- This recommendation will require spending approximately \$2.5 million for environmental compliance activities. These costs were included in the payback calculation. *In fiscal year 2003 this figure was \$12.9 in the Annual Work Plan. Today the number is \$12 million. There is an additional \$7 million estimated for range cleanup for a total of \$19 million.*
- This recommendation does not otherwise impact the costs of environmental restoration, waste management, and environmental compliance activities. The aggregate environmental impact of all recommended BRAC actions affecting the installations in this recommendation has been reviewed. There are no known environmental impediments to implementation of this recommendation. *Environmental costs and impacts have been addressed in other areas of this fact sheet. Care should also be taken to factor in the stewardship of Historic properties and responsibilities of the National Trust.*
- The local Atlanta MARTA rail mass transit system impacts federal clean air efforts. **Yes.** *Fort McPherson has 539 Soldiers and civilian employees enrolled in the Federal Government Mass Transportation Program. This number does not include numerous contractors who also use mass transit.*
- The local area around Pope AFB will have to build significantly in order to house, transport, educate the increase number of personnel located there, where this infrastructure is already in existence in the Atlanta area

Political Representation

Governor:	Sonny Perdue
Senator:	Saxby Chambliss
Senator:	Johnny Isakson
Representative:	John Lewis
Representative:	David Scott

Community Concerns/Issues

A review of community attributes revealed no significant issues regarding the ability of the infrastructures of the local communities to support missions, forces, and personnel.

- Fort McPherson is the seventh largest employer in Atlanta.
- When moving from Fort McPherson to Pope AFB, the following local capability is improved: Cost of Living. The following local area capabilities are not as robust: Housing, Employment, Medical and Safety.
- When moving from Fort McPherson to Fort Eustis, the following local capabilities are improved: Cost of Living and Transportation. The following local area capabilities are not as robust: Housing, Education, and Medical Health. *It is believed that the cost of living in Atlanta is no greater than Fort Eustis.*
- When moving from Fort McPherson to Fort Sam Houston, the following local capability is improved: Cost of Living. The following local area capabilities are not as robust: Employment, Medical and Safety. *It is believed that the cost of living in Atlanta is no greater than Fort Sam Houston.*
- When moving from Fort McPherson to Shaw AFB, the following local capability is improved: Cost of Living. The following local area capabilities are not as robust: Housing, Education, Medical and Safety.
- Southeastern rural communities normally have extremely limited employment opportunities for military family members which dramatically impacts the stability, readiness, and satisfaction of military families, which then negatively impacts retention. More than 86 percent of military spouses are employed Army wide, with more than 68 percent working because they need dual incomes. The Atlanta area fosters long term economic and career stability which positively impacts military retention.
- The lack of local community support systems impacts readiness because military families today are highly educated, sophisticated and demand high quality employment opportunities as evidenced through the Army Family Action Process.
- Military members and their families at many installations must travel great distances to obtain specialized care. That is not the case at Fort McPherson.

- Fort McPherson provides reliable, accessible and dependable service to tremendous numbers of National Guard and Reserve families following the activation of their military member in all areas

Cost Considerations Developed by DoD

Note: These figures are disputed in the narrative that follows.

One-Time Costs:	\$197.8 million
Net Savings (Cost) During Implementation:	\$111.4 million
Annual Recurring Savings:	\$ 82.1 million
Return on Investment Year:	2 calendar years
Net Present Value Over 20 Years:	\$895.2 million

*It appears the cost considerations stated above are understated. Estimates for construction alone, of each of the major headquarters being built to support the missions being moved exceed the "one-time" costs being stated above. Cost of personnel moves, purchase of equipment, work stations, cost to establish and provide for the ability of the surrounding communities to support the infrastructure of travel, communications and connectivity required are not addressed in these numbers. Military construction alone, without infrastructure support, is **\$315 million**. DISA may go as high as **\$1.1 billion**.*

BRAC 1993 Analysis

The BRAC 1993 Commission studied Fort McPherson as a possible addition to the base closure list. The Commission used the COBRA model to develop cost estimates, return on investment, and break even year. The costs, although they did not include the costs of moving and relocating the Defense Information System Agency's communications equipment (\$1.1 billion) or relocating the USARC Headquarters, were significantly higher in 1993 dollars than the current DoD 2005 estimate. Model calculations were as follows:

One-Time Costs:	\$284.5 million
Return on Investment:	33 years
Break Even Year:	Year 39

Employment and Payroll

People	Fort McPherson	Fort Gillem	Off Post	Total
Active Duty Officers	521	139	13	673
Warrant Officers	42	8		50
Enlisted	766	251	168	1,185
Total Active Duty	1,329	398	181	1,908
Army Reserve	878	1,454	1,066	3,398
Civilians*	2,064	1,796	811	4,671
Other Agencies**				18,727
Army Retirees				16,789

Retirees – Other Services				19,632
Retiree Family Members				54,632
Active Duty and Civilian Family Members				16,448
TOTAL***	4,271	3,648	2,058	136,205

*Includes AAFES and NAF; **Totals based on FY 2003; ***Total paid personnel – Atlanta Metro area: 9,977

Money	Fort McPherson
Active Duty Payroll	\$106,835,210
Military Construction	\$48,400,000
Temporary Duty	\$14,583,664
Civilian Payroll	\$120,610,578
Tuition / Education	\$813,986
Local Contracts	\$301,612,740
TOTAL	\$592,856,178
School Impact Funds****	\$6,612

**** Total based on 2004 school year; 2005 totals should increase due to military connected student enrollment expansion.

Land Assets	Fort McPherson	Fort Gillem	Lake Allatoona
Building Space (sq. footage)	2,209,558	5,315,442	46,015
Family Quarters	102	10	N/A
Acreage	488	1,427	85*****

*****Land leased from the U.S. Army Corps of Engineers

DoD Recommendation and Justification

Recommendation	Justification
Close Fort McPherson GA (Atlanta Metro Area)	This closure allows the Army to employ excess capacities at installations that can accomplish more than administrative missions. The organization relocations in this recommendation also create multifunctional, multi-component and multi-Service installations that provide a better level of service at a reduced cost. The recommended relocations also retain or enhance vital linkages between the relocating organizations and other headquarters activities.
Relocate FORSCOM to Pope AFB NC	Will be co-located with a large concentration of operational forces.
Relocate USARC to Pope AFB NC	Has a mission relationship with FORSCOM that is enhanced by leaving the two co-located
Relocate HQ 3 rd U.S. Army to Shaw AFB SC	Collocated with the Air Force component command of CENTCOM
Relocate IMA SERO to Fort Eustis VA	IMA and NETCOM HQs move consolidates the Northeastern and Southeastern regions of these two commands into one Eastern Region at Fort Eustis
Relocate Army Network Enterprise Technology Command (NETCOM) SE Region HQ to Fort Eustis VA	See Above

Relocate Army Contracting Agency Southern Region HQ to Fort Sam Houston	Can consolidate with the ACA Southern Hemisphere Region HQs, and where it will co-locate with other Army service providing organizations
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Miscellaneous Information of Importance

- There are 102 Army Family Housing Quarters on Fort McPherson. Several of them are on the National Historical Register. This means that 98 percent of our families live in the local Atlanta metropolitan area.
- We have 91,053 combined Army retirees, retirees from other Services, and retiree family members in the greater Atlanta metropolitan area. These retirees rely on the facilities and services located at both Fort McPherson and Fort Gillem.
- Our 18-hole golf course is profitable and receives no appropriated funds support. Net income before depreciation in fiscal year 2004 was \$128,800. Additionally, the acreage of the golf course can be converted to a staging area at any time it is needed in the event of a national or regional emergency.

Directorate of Information Management Relocation Analysis

1) Communications circuits and physical infrastructure that provide world-wide connectivity for mission support all organization on Fort McPherson and Fort Gillem and 42 counties in Georgia.

The current investment at Fort McPherson for existing sensitive and classified circuits is **\$1.1 billion**. Estimated costs for recreating and rerouting these circuits to another location would exceed that amount.

One essential key point under the present configuration is that FORSCOM, First Army, Third Army and the U.S. Army Reserve Command are essentially located together. Closing Fort McPherson will require the Army to establish three new 24/7 communications facilities to satisfy the listed major commands communications mission.

If the Defense Information Systems Agency (DISA) regional communications hub has to be relocated, or if those capabilities are not relocated, then the annual recurring cost just to continue to man the facility will be \$750,000 per year – this does not include the cost of manpower required to provide security. In addition, that cost will be duplicated wherever HQ FORSCOM is relocated as they too will continue to have this mission support requirement of 24/7 operational support requiring two person integrity at all times (i.e. minimum of two people with Top Secret clearance on duty within the facility monitoring the equipment at all times).

The relocation of this infrastructure will generate a ripple effect on DoD installations and facilities in the entire Southeastern United States. This includes some of the key gaining installations which obtain their connectivity from Fort McPherson. Connectivity must be in place and maintained at all times. A new communications hub would need to be established and fully operational prior to shutting down the one at Fort McPherson. Equipment cannot

simply be moved from one place to another, it would have to be duplicated at its new location at a cost of **hundreds of millions of dollars.**

To recreate the DISA physical infrastructure requires a modification to the network architecture in place to maintain its current connectivity.

2) Cost of Local and Wide Area Network enclaves (equipment, support and services) which support user workstations, which provides NIPRNET /SIPRNET Data and Telecommunications to users for daily operational use: **\$48.5 million**

3) Connectivity between buildings to the installation's Area Distribution Nodes. This connectivity requirement will be needed at all 14 gaining installations Computation based on Army's Installation Information Infrastructure Modernization Program (I3MP). Estimated cost for all gaining installations; **\$56 million**

4) Cost of installation's telephone system switches, operators and help desk to include upgrades or expansion for all gaining installations; **\$3.5 million**