



dcn: 9890



# Fort George G. Meade

*A Federal Campus Providing World Class Services*



**Colonel John W. Ives, Commanding**



# Agenda



- **Mission**
- **Tenant Activities**
- **Partnerships**
- **Maryland Congressional Delegation**
- **Environmental Impact**
- **Privatization Efforts**
- **Military Construction - Army**
- **Access Control**
- **Fort Meade Expansion Areas**
- **Fort Meade Value to DoD/DA**
- **Future Potential Tenant Activities**
- **Fort Meade Value to the Community**
- **Value of Fort Meade**



# *Our Mission*



**Provide Base Operations Support for facilities and infrastructure, quality of life and protective services in support of Department of Defense activities and Federal agencies.**

**“Fort Meade primarily supports intelligence, knowledge capital and information management organizations.”**

**In keeping with the Chief of Staff of the Army Vision –  
“Flagship installation supporting soldiers and families.”**



# *Our Vision*



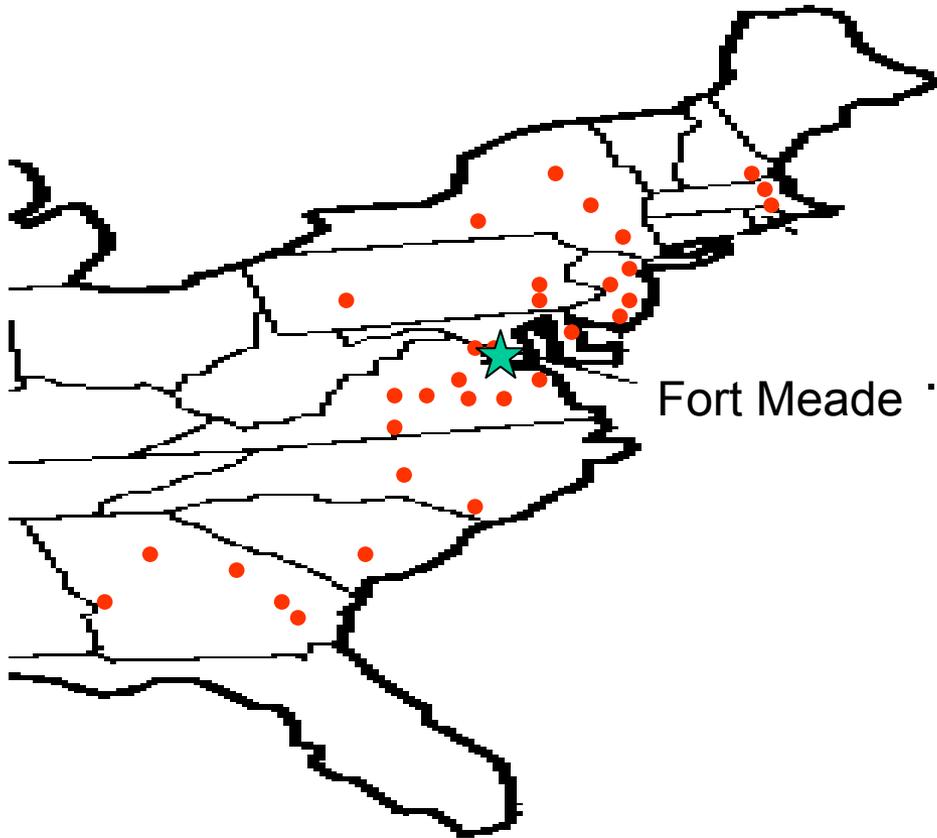
## **“A Federal Campus Providing World Class Services”**

***“Federal Campus”*: Fort Meade must use its limited land for DOD future expansion and development. Our proximity to Washington, D.C. makes the installation an ideal location for additional DOD agencies and facilities.**

***“World Class”*: A culture and commitment that constantly seeks to provide the highest standards possible.**



# Location

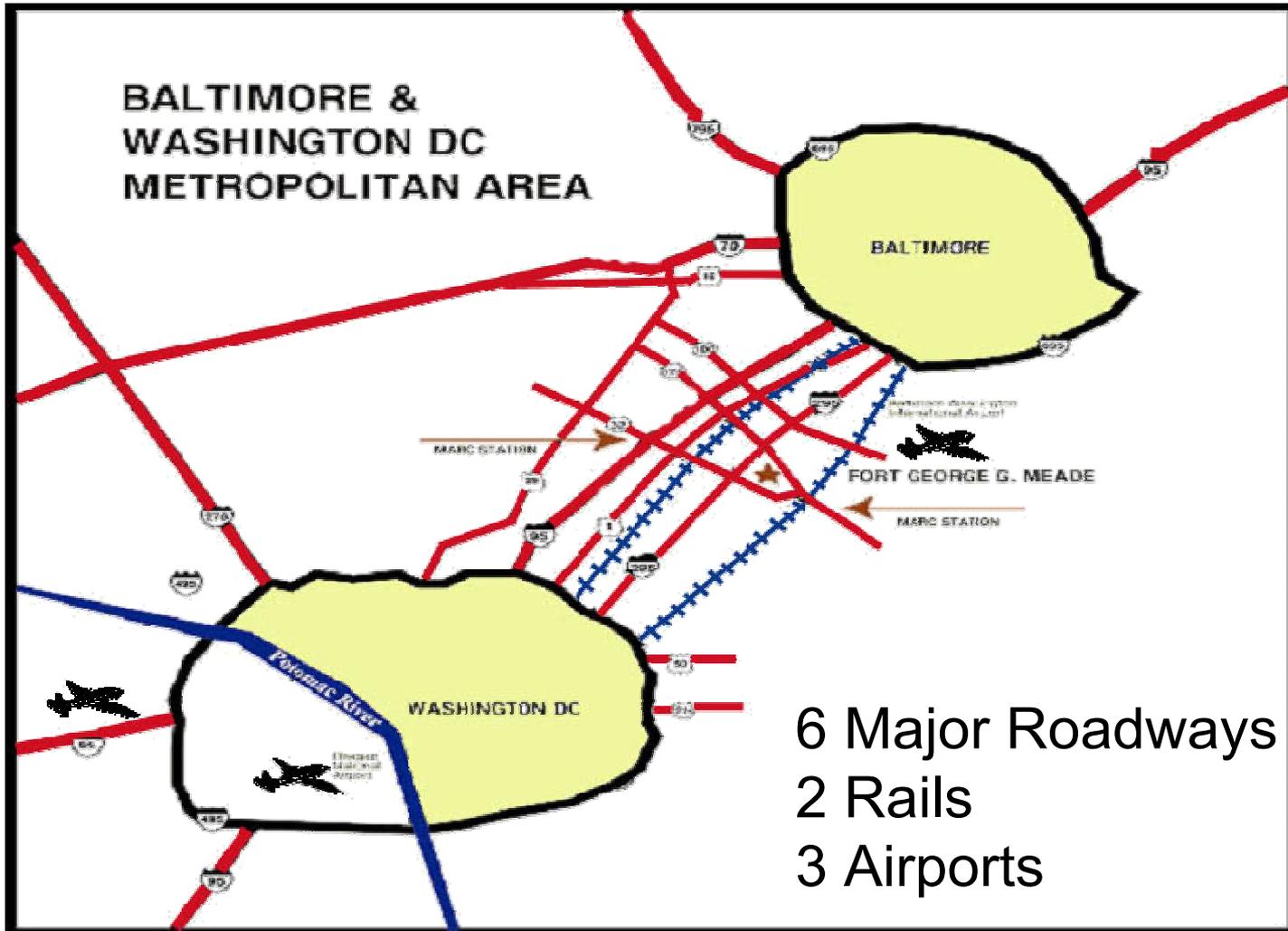


- **4<sup>th</sup> Largest Army installation in CONUS (workforce)**
- **Largest intelligence center**
- **Largest joint service installation**
- **Close to Washington**
- **Central to entire East Coast**

- Represents an Army installation

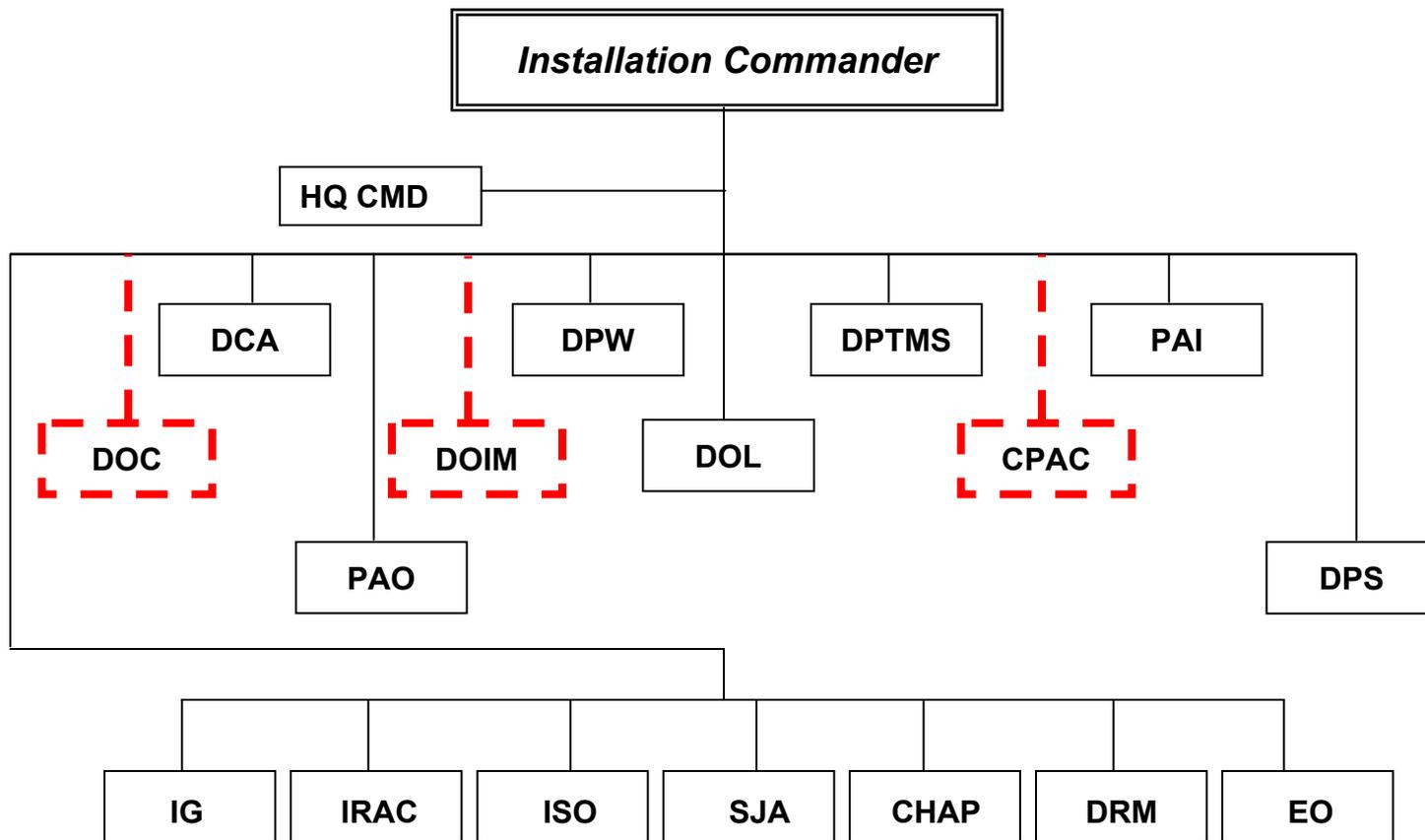


# Relevance by Location





# Headquarters, Fort Meade



--- Installation Direct Support Activities ---



# Fort Meade Facts



## On-post Personnel (incl NSA)

Total Military – AC and RC	12,961
Total Civilians – AF and NAF	18,808
Total Contractors	5,917

**Total Supported Population** 109,213

**Vehicles Entering FGGM Daily** 41,000

**Interservice Support Agreements** 99

**General Court-Martial Convening Authority for 60 units**

**Special Court-Martial Convening Authority for 11 units**

## Infrastructure

Total Acres 5,067

Roads (Miles) 64.8

Buildings Owned (s.f.) 4,862,723

## Utilities

## Miles of Line

Gas	48.1
Electrical power	59.5
Water	129.1
Sanitary	102.8
<b>Cell phone towers</b>	<b>0</b>



# Fort Meade Facts



## Schools (located on the installation)

<i>School</i>	<i>Student Pop.</i>	<i>%Mil</i>
Meade High	1,830	30
MacArthur Middle	1,067	40
Meade Middle	905	20
Pershing Hill ES	317	99
Manor View ES	504	99
West Meade ES	232	99
Meade Heights ES	598	25
<i>Total</i>	<i>5,453</i>	

## Child Care

CDC Capacity	572
Certified Childcare Homes Capacity	372
School Age Services Program	225
Middle School Program	85
<i>Total</i>	<i>1,254</i>
<b>EFMP</b> (Army, Navy and Air Force)	752



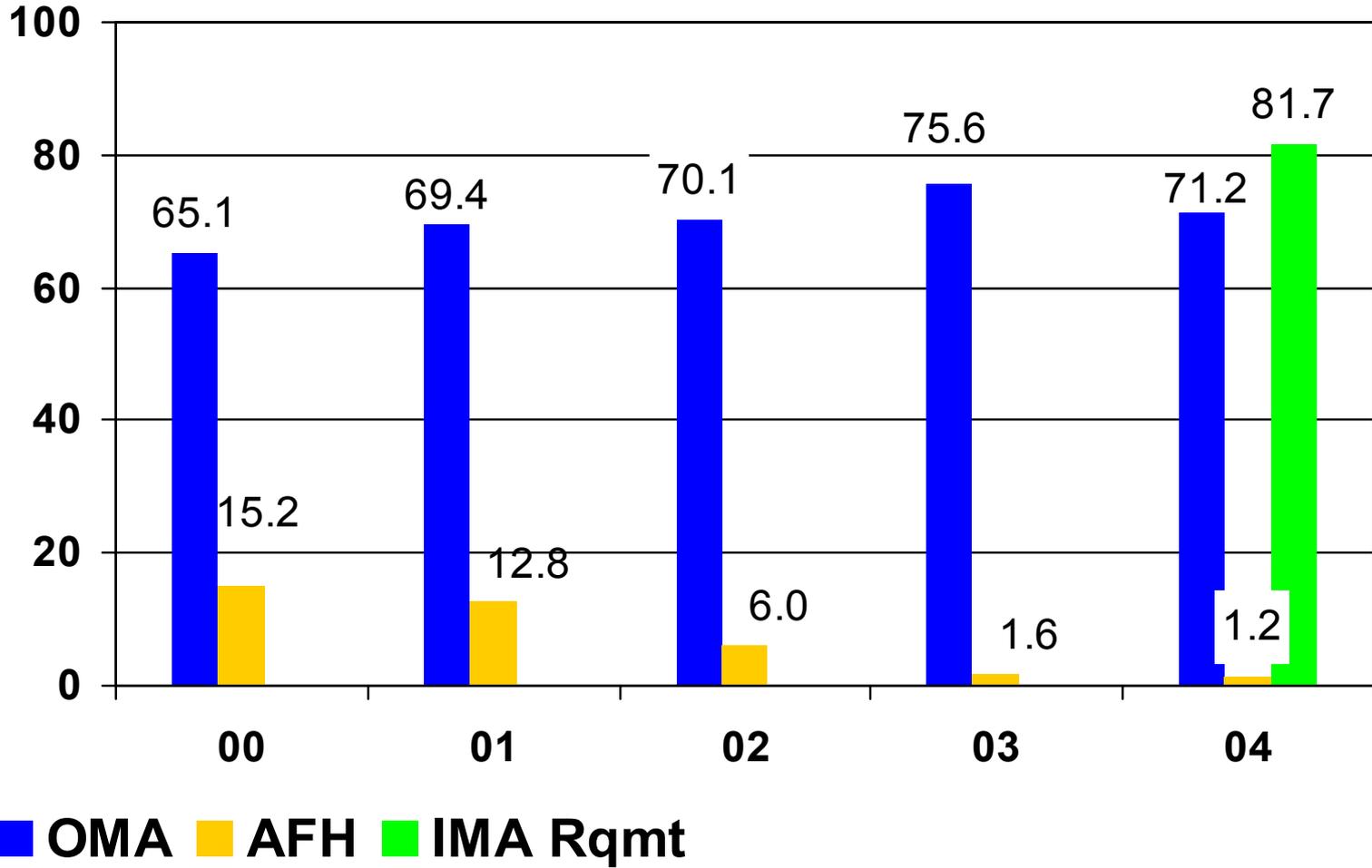
# Customer Base



<b>Total Active Military (includes NSA)</b>	<b>10,962</b>
<b>Reserve Component</b>	<b>1,999</b>
<b>Family Members</b>	<b>22,278</b>
<b>Civilian Employees (less NSA)</b>	<b>4,330</b>
<b>NSA Civilian Employees (unclassified)</b>	<b>14,000</b>
<b>NAF Employees</b>	<b>478</b>
<b>AAFES Employees</b>	<b>316</b>
<b>AAFES Concessions</b>	<b>64</b>
<b>Contractors (includes NSA)</b>	<b>5,917</b>
<b>Retirees and their families (local)</b>	<b>48,694</b>
<b>Sarah's House</b>	<b>175</b>
<b><i>TOTAL</i></b>	<b><i>109,213</i></b>



# Budget Trend





# *Relevance by Economic Impact*



<b>Total Workforce Salaries:</b>	<b>Civilian</b>	<b>\$1.1 billion</b>
	<b>Military</b>	<b>\$444 million</b>
<b>Contracts (excluding NSA):</b>		<b>\$20 million</b>
<b>Commissary (sales):</b>		<b>\$62 million</b>
<b>AAFES (sales) :</b>		<b>\$116 million</b>
<b>MWR (generated) :</b>		<b>\$9 million</b>
<b>Annual MILCON:</b>		<b>\$24 million</b>
<b>TDY Visitors: 8,000 - 10,000 people per month</b>		
<b>AACS Land Lease: 184 acres</b>		



# *Impact of Growth on the Local Community*



- **Increased Population** GREEN
- **Schools** AMBER
- **Transportation Systems** GREEN
- **Economic Impact** GREEN
- **Housing** GREEN
- **Communication** GREEN
- **Emergency Services** GREEN
- **Local Officials** GREEN



# Supporting Families Community Facilities



	Qty/ISR		Qty/ISR
Medical Clinic	1 A	Bowling (36 Lanes)	1 G
Fire Stations (3 Co)	1 G	Dining Facilities	3 A
Chapels	3 G	Community Club	1 G
Family Life Center	1 G	Public Schools	7 NR
Commissary	1 A	Tennis Courts	3 G
Library	1 G	Banks	1 NR
Post Office	1 G	Credit Unions	1 G
Fitness Centers	3 G	Burger King	1 R
Main PX	1 R	RV Camping (50 sp)	1 G
PX Annex	1 R		
Golf Courses - (18 Hole Championship)	2 G		

G = Green

R = Red

A = Amber

NR = Not Rated



# Supporting Families Community Facilities



	Qty/ISR		Qty/ISR
Stables (two barns)	1 NR	Education Center	1 A
Theater	1 G	ACS	1 G
Greenhouse	1 NR	Child Develop. Centers	3 G
Swimming Pools	3 G	Child & Youth Services	1 G
Fuel Stations	2 A	Auto Hobby Shop	1 G
Shopette	1 A	Wood Shop	1 G
Thrift Shop	1 NR	Framing Shop	1 G
Bow Range	1 NR	Outdoor Equip. Rental	1 G
RV Storage Lot	1 NR	Sports Fields (3 Lighted)	15 G
Kennel	1 G		

G = Green

R = Red

A = Amber

NR = Not Rated



# Supporting Families Community Facilities



	Qty/ISR		Qty/ISR
Paved Jogging Paths	2 NR	Auto Care Center	1 A
Cross Country Trail	1 NR	Military Clothing Sales	1 NR
Basketball Courts (outdoor)	2 A	Walking Path	1 NR
Phone Center	1 A	Cmnty.Play Grounds	2 G
Photo Lab	1 NR	Picnic Pavilions	4 NR
Red Cross	1 NR	ACAP	1 G
Park/Lake/Cottage (Recreational)	1 NR	Recycling Center	1 NR
		Fleet and Family Support Center	1 A

G = Green  
R = Red

A = Amber  
NR = Not Rated



# Supporting Families Housing



<b>Total Housing Units</b>	<b>5,364</b>
• Family Housing Units	2,531
• Bachelor Officers Quarters	32
• Senior Enlisted Bachelor Quarters	30
• Visiting Quarters	191
• Distinguished Visitors Quarters	7
• Army Lodging Units	54
• Jr. NCO Suites	88
• Barrack Spaces (1+1)	1,402
• Barrack Spaces (Gang Latrine)	1,029



# AR 5-9 Support Area

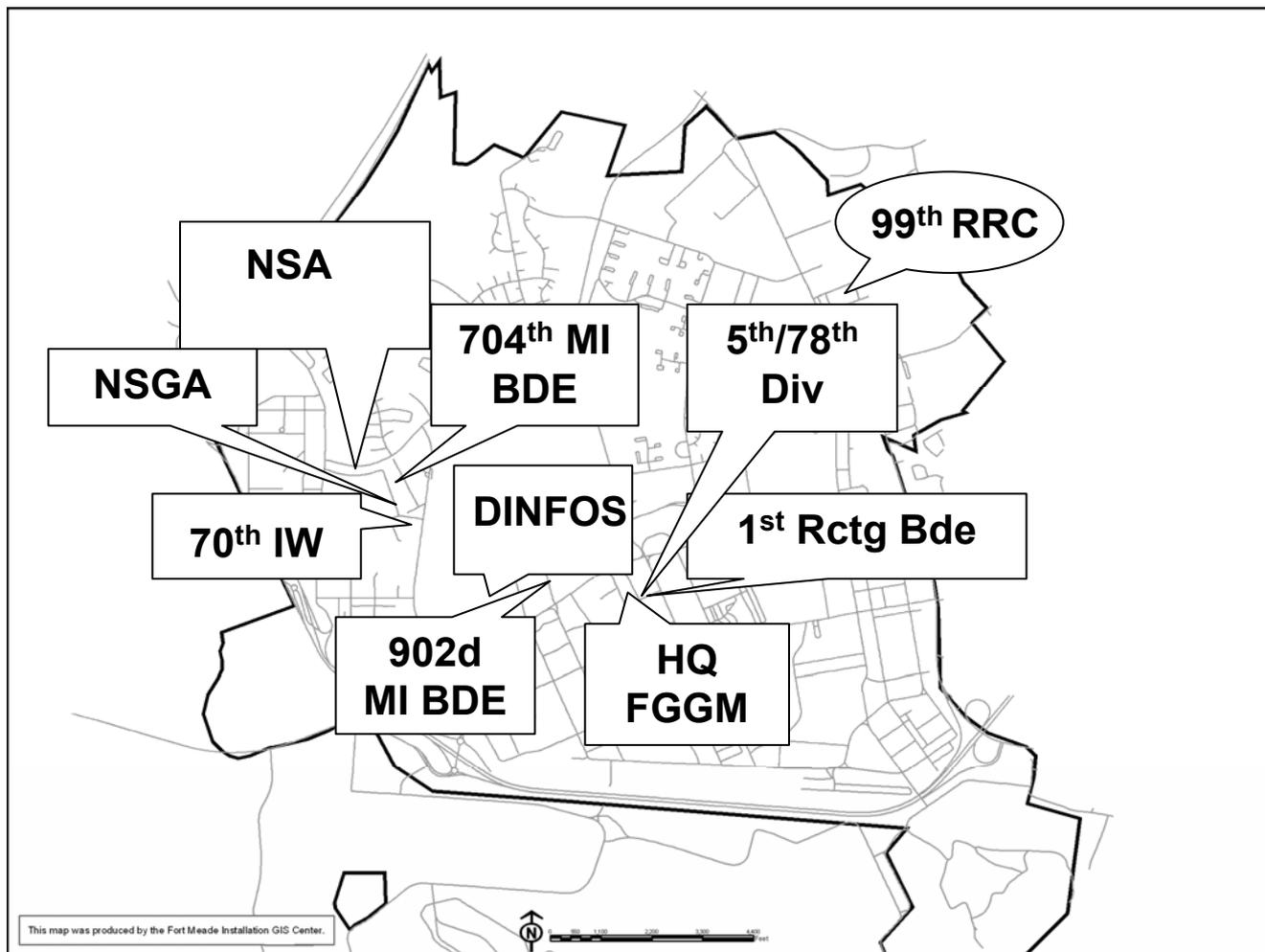


- Reserve Mobilization Support
- Unit Movement Support
- Casualty Assistance Support
- Airfield Arrival/Departure Control Group Support
- Training Aids Support Center
- Education Services Support
- Retirement Services Support
- 744<sup>th</sup> EOD Area of Operations





# Tenant Activities—Truly Joint





# Tenant Activities



Army	Authorized Strength
Co B, 1st Satellite Control Battaliion	64
Co B, 302d Signal Battalion	67
Forensic Toxicology Drug Testing Laboratory	72
Maryland Army National Guard	
US Army Audit Agency	75
US Army Center for Health Promotion & Preventive Medicine-North	38
US Army Central Personnel Security Clearance Facility	123
US Army Claims Service	96
US Army Corps of Engineers - Bay Area Office	43
US Army Field Band	160
US Army Public Affairs Center	18
US Army Test, Measurement, Diagnostic, Equipment Support Center - Central Maryland	10
1st US Army Recruiting Brigade (and Subordinate Units)	591
5th Brigade, 78th Division (TS) (and Subordinate Units)	124
55th Signal Company	192
99th Regional Readiness Cmd (RRC) (and Subordinate Units)	2108
704th Military Intelligence Brigade (and Subordinate Units)	1413
744th Ordnance Company (EOD)	34
902d Military Intelligence Brigade (and Subordinate Units)	959



# Tenant Activities



<b>Air Force</b>	<b>Authorized Strength</b>
70th Intelligence Wing (and Subordinate Units)	1932
<b>Navy/Marine</b>	<b>Authorized Strength</b>
HQs and Co B, Marine Support Battalion	218
Naval Security Group Activity	1354
<b>Department of Defense (DoD)</b>	<b>Authorized Strength</b>
National Security Agency / Central Security Service	27,495
Army, Air Force Exchange Service	411
Baltimore Military Entrance Processing Station	64
Defense Courier Service	81
Defense Commissary Activity/Fort Meade	209
Defense Information School (and Subordinate Units)	354
<b>Non-DoD Federal</b>	<b>Authorized Strength</b>
Environment Protection Agency, Science Center	285



# NSA Partnership

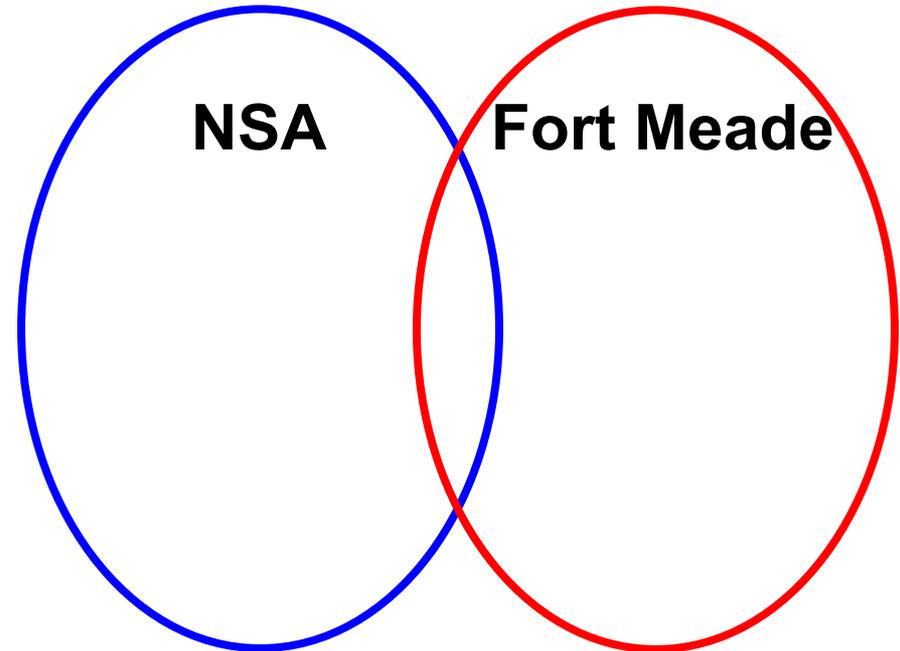


- **Partnership benefits**

- Mission
- Security
- Master Planning
- Resource sharing
- Services support (housing, MWR, etc.)
- Local community (schools)

- **Services provided to NSA**

- Infrastructure (Utilities)
- Housing/Billeting
- Personnel Services
- Fort Meade facilities
  - Airmen Leadership School
  - Language Schools





# Partnerships



- **Federal**
  - Co-Chair, Federal Executive Board--Baltimore Chapter
  - Law Enforcement Agencies Coordinating Committee
  - Small Business Administration
- **State**
  - Maryland Emergency Management Agency
  - MOA with State Highway Administration for emergency closure of state roads near FGGM



# Partnerships



## Local

- Fort Meade Alliance
- Greater Odenton Improvement Association
- Anne Arundel & Howard County Executive Offices
- Surrounding municipalities
- Anne Arundel County Public Schools
- Anne Arundel Economic Development Corporation
- Howard County Economic Development Authority
- Community Relations Council
- Anne Arundel Community College
- Sarah's House



# Partnerships



## Local (continued)

- MOA with AA County Fire Dept for mutual fire support (we send our trucks off-post and vice-versa)
- MOA with AA County Police for support of on-post county schools
- MOA with AA County EOC for 911 telephone support
- MOA with AA County Schools for mutual public affairs/public information support



# ***Business Partnerships***



## **Current**

- BWI Business Partnership
- West Anne Arundel County Chamber of Commerce
- Baltimore/Washington Corridor Chamber of Commerce

## **Future**

- Maryland Association of Counties
- Maryland Chamber of Commerce



# ***Adult Educational Partnership***



- ***Anne Arundel Community College (AACC)*** offers certificate/ associate degree programs
- ***University of Maryland, University College (UMUC)*** offers upper-level undergraduate and graduate studies
- ***Bowie State University (BSU)*** offers graduate studies
- ***Central Michigan University (CMU)*** offers graduate studies



# Maryland Congressional Delegation



Senator Paul Sarbanes  
Senator Barbara Mikulski

Congressman Wayne Gilchrest, District 1  
Congressman C.A. Dutch Ruppersberger, District 2  
Congressman Benjamin Cardin, District 3  
Congressman Albert Wynn, District 4  
Congressman Steny Hoyer, District 5  
Congressman Roscoe Bartlett, District 6  
Congressman Elijah Cummings, District 7  
Congressman Chris Van Hollen, District 8



# Maryland Delegation Congressional Committee Membership



- **Banking, Housing and Urban Affairs Committee**
- **Foreign Relations Committee**
- **Budget Committee**
- **Joint Economic Committee**
- **Health, Education, Labor and Pensions (HELP) Committee**
  - Subcommittee on Aging
- **Appropriations Committee**
  - Subcommittee on Water Resources and Environment
  - Subcommittee on Coast Guard and Maritime Transportation
- **Science Committee (3)**
  - Subcommittee on Environment, Technology and Standards (2)
  - Subcommittee on Energy
  - Subcommittee on Space and Aeronautics

(#) Number of Maryland Delegates on committee/subcommittee



# Maryland Delegation Congressional Committee Membership



- **Resources Committee**
  - Subcommittee on National Parks, Recreation and Public Lands
  - Subcommittee on Fisheries, Conservation, Wildlife and Oceans
- **Transportation and Infrastructure Committee (2)**
  - Subcommittee on Water Resources and Environment
  - Subcommittee on Coast Guard and Maritime Transportation
  - Subcommittee on Highways, Transit and Pipelines
  - Subcommittee on Railroads
- **Armed Services Committee (2)**
  - Subcommittee on Projection Forces
  - Subcommittee on Terrorism, Unconventional Threats and Capabilities

(#) Number of Maryland Delegates on committee/subcommittee



# Maryland Delegation Congressional Committee Membership



- **Homeland Security Committee**

  - Subcommittee on Infrastructure and Border Security

  - Subcommittee on Emergency Preparedness and Response

- **United States Helsinki Commission**

- **Energy and Commerce Committee**

  - Subcommittee on Energy and Air Quality

  - Subcommittee on Telecommunications and the Internet

  - Subcommittee on Environment and Hazardous Materials

- **House Appropriations Committee**

  - Subcommittee on Transportation, Treasury and General Government

  - Subcommittee on Labor, Health and Human Services and Education



# Maryland Delegation Congressional Committee Membership



- **Government Reform Committee (3)**

  - Subcommittee on Criminal Justice, Drug Policy and Human Resources

  - Subcommittee on Wellness and Human Rights

  - Subcommittee on Civil Service and Agency Organization

  - Subcommittee on Energy Policy, Natural Resources and Regulatory Affairs

  - Subcommittee on National Security, Emerging Threats and International Relations

- **Education and the Workforce Committee**

  - Subcommittee on 21st Century Competitiveness

  - Subcommittee on Education Reform

(#) Number of Maryland Delegates on committee/subcommittee



# Maryland Delegation Congressional Committee Membership



- **Permanent Select Committee on Intelligence**
  - Subcommittee on Human Intelligence, Analysis and Counterintelligence
  - Subcommittee on Intelligence Policy and National Security
  - Subcommittee on Technical and Tactical Intelligence
- **Ways and Means Committee**
  - Subcommittee on Social Security
  - Subcommittee on Human Resources
- **Committee on Small Business**
  - Subcommittee on Regulatory Reform and Oversight

***SO WHAT:* Successfully interwoven  
Mission, MILCON and Money!**



# Environmental

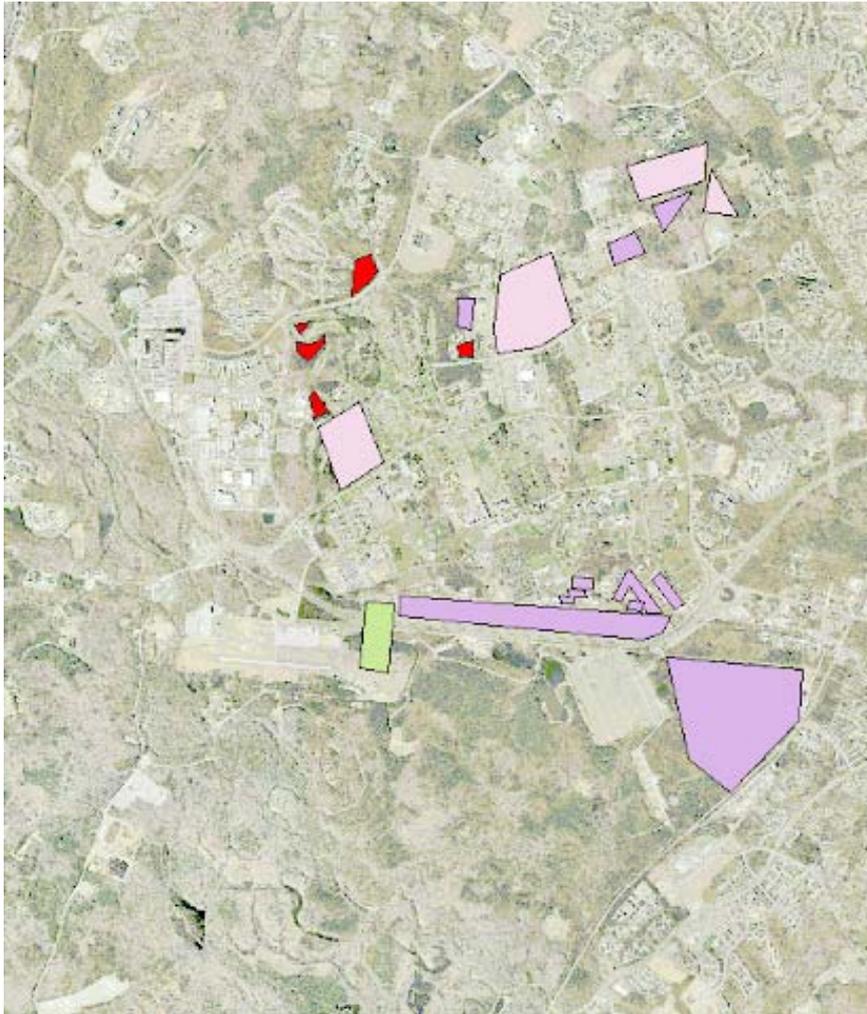


## ISR categories/ratings

<u>Compliance</u>	<u>Conservation</u>	<u>Restoration</u>	<u>Pollution Prevention</u>	<u>Foundation</u>
<b>C1</b> <b>C1</b>	<b>C1</b> <b>C1</b>	<b>C3</b> <b>NA</b>	<b>C2</b> <b>NA</b>	<b>C3</b> <b>C2</b>



# Contaminated Sites



**Dark Purple - Remedial Investigation sites**

**Green - DERA Funded Restoration Site**

**Red - Historical Dump Areas  
Suspected of Contamination**

**Light Purple - Historical Training Areas**

**Estimated Cost to Clean:  
\$11.5M**



# *Housing Privatization*



- **50 year contract signed with Picerne for \$3 Billion on 1 May 2002**
- **Expect to replace 3,000+ quarters within 10 years**
- **At 35 year mark: cycle replacement of quarters**
- **To date, 1,710 quarters have been renovated, 121 constructed and 380 demolished**



# *Gas and Electric Privatization*



- **29 April 2003: Contract signed**
- **December 2007: All gas & electric infrastructure replaced and underground**
- **December 2008: BGE owns, operates, and maintains both gas and electric distribution systems**



# *Water/Waste Water*



- **August 2003: DESC received 6 responses to the RFI**
- **December 2003: Draft RFP received at Fort Meade from DESC**
- **February 2004: RFP comments returned to DESC**
- **April 2004: Tentative RFP Issue Date**
- **November 2005: Tentative contract award date**
- **Anticipate by 2007: All water and waste water systems replaced or upgraded to modern standards**



# Military Construction



## Funded-under construction

Project Description	FY	Scope	Cost \$M
Child Development Center III	02	24,047	6.1
55th Signal Company Ops	02	21,821	5.4
SCIF	02	8,000	1.5

## Construction starts FY04

Project Description	FY	Scope	Cost \$M
USAR Center Ph 1 (MCAR)	04	104,716	20
Dining Facility	04	26,996	10



# Military Construction

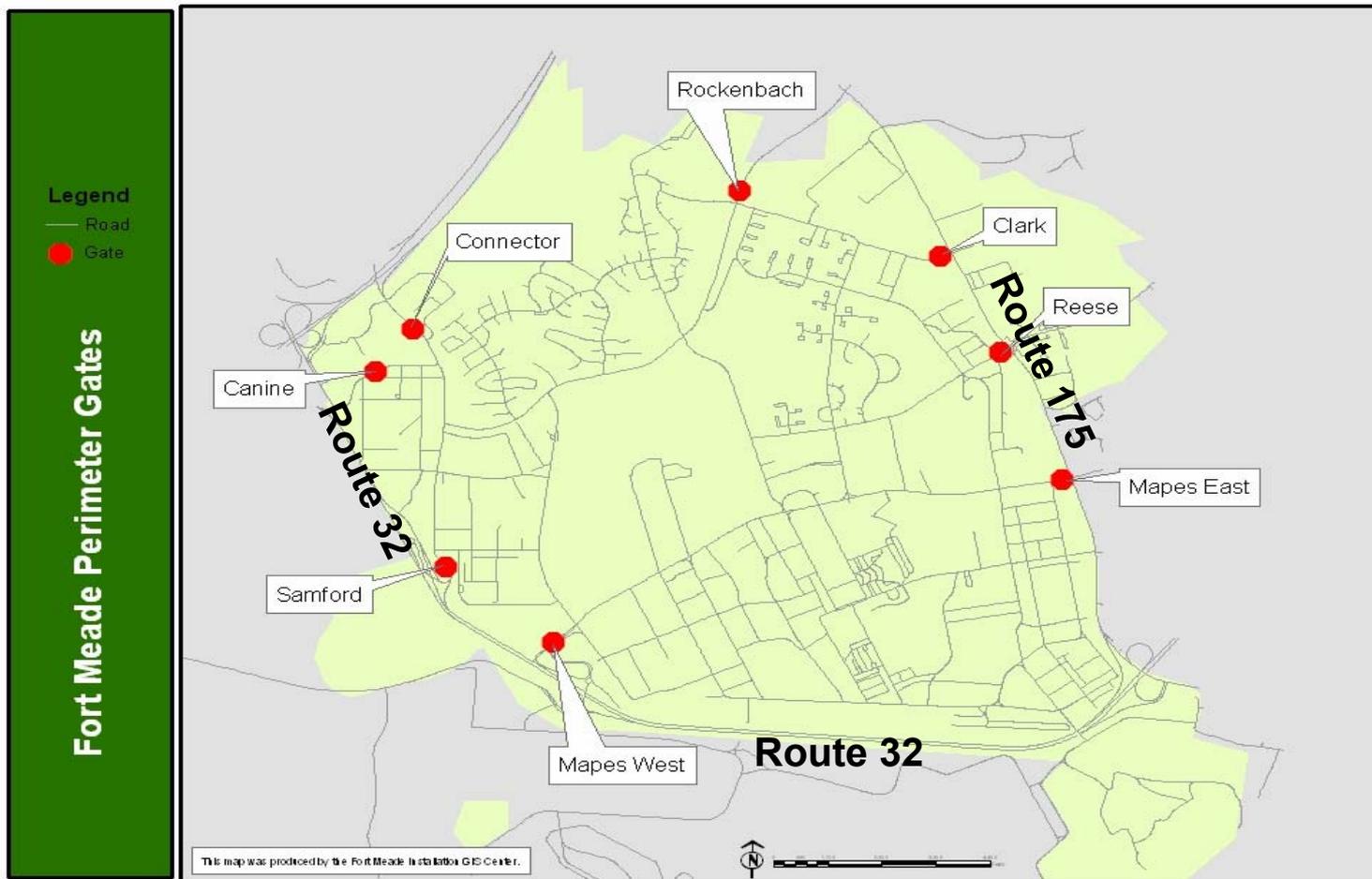


## In FYDP

Project Description	FY	Scope	Cost \$M
USAR Center Ph 2 (MCAR)	05	109,430	14
Barracks Complex Co. Ops BN HQ	07	23,972	7
Brigade HQ, Ph 1 (INSCOM)	07	203,007	56
Brigade HQ, Ph 2 (INSCOM)	08	168,025	56
Education Center	08	40,000	10
Replace NSA Complex Ph.1	08	110,483	20
USAF 70th IW HQ	08	62,300	17
Vehicle Maint Shop (USF-Band)	09	23,805	5
Consolidated Installation Storage	09	101,000	14

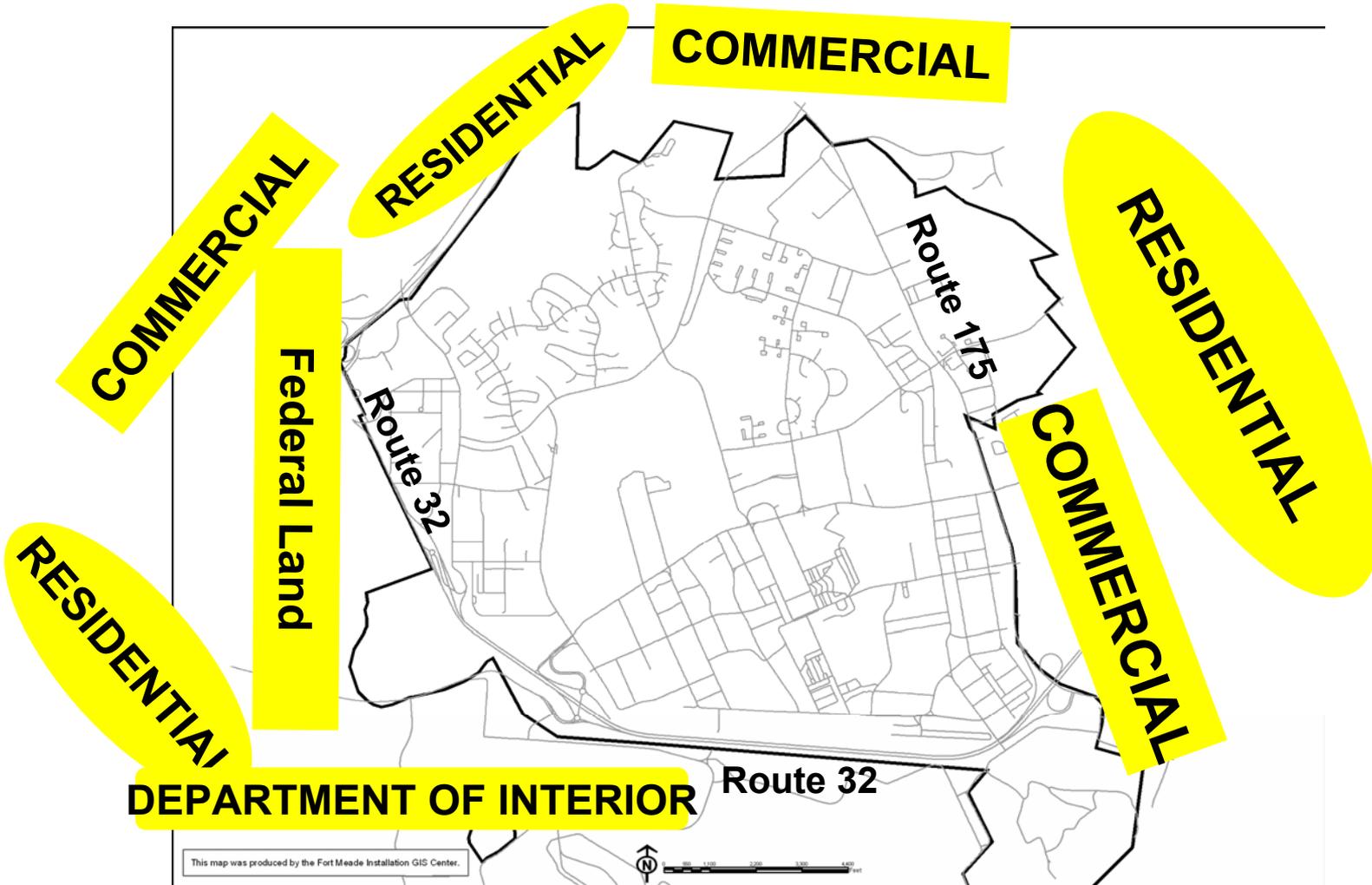


# Access Control Points





# Exterior Zoning Map





# Fort Meade Value



- ***Intelligence Center*** - NSA and other associated DoD and Federal organizations (70<sup>th</sup> Intelligence Wing, 902d and 704<sup>th</sup> Military Intelligence, Naval Support Group Activity)
- ***Location*** - Midway between Baltimore and D.C.
- ***Joint Service Partnerships***
  - Partnerships sharing resources, joint support services, personnel, master planning
  - Opportunities: combines support services that are duplicated in each service for efficiency (personnel processing – Start Right – family support programs)



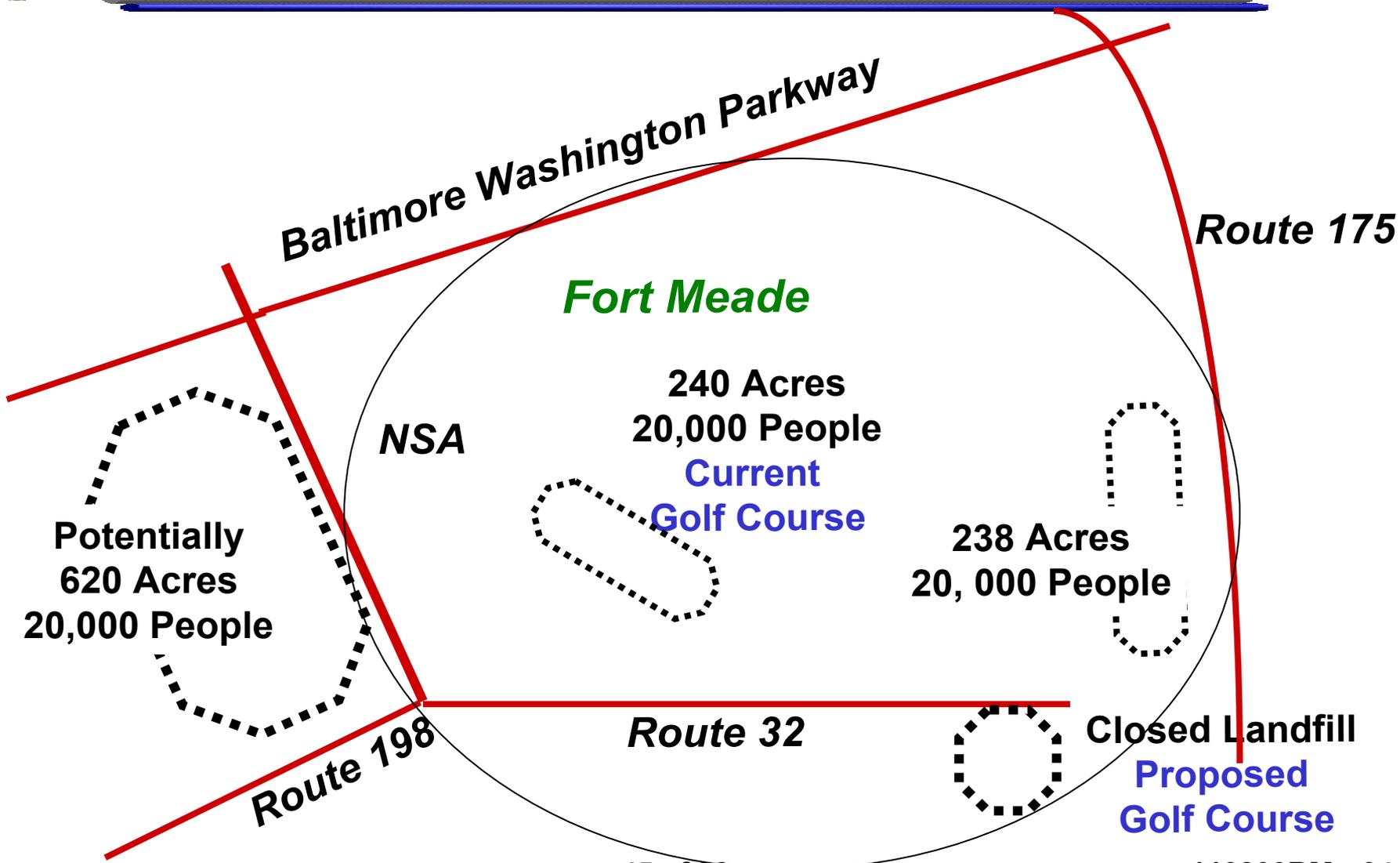
# Fort Meade Value



- ***Expansion capability***
  - Land available for construction
  - Privatization efforts – reduce costs to DoD/DA
- ***Future IT capabilities***
  - Fiber upgrades across the installation; 4GB capability
  - Active directory migration
  - Server Consolidation
  - Backup Army Enterprise System
  - Wireless Capabilities
  - Electronic file systems
  - Media Server



# Expansion Areas





# *Fort Meade Value*



## *Military Family Support*

- Residential Communities Initiative
- Exceptional Family Member Program (extremely large)
- Child Care (1 – NSA; 2 – Current; 1 – in progress)
- Education
- Utility Privatization - Systems totally replaced by 2008



# *Potential Tenant Activities*



- **Strategic-Level Intelligence Units/Agencies**
- **Senior-Level Education/Training Units/Agencies**
- **Communication and Information Units/Agencies**
- **Security Units/Agencies**
- **Headquarters**



# ***Non-compatible Organizations***



- **Large Troop Units**
- **Basic/Advanced Enlisted Schools**
- **Training of Foreign Nationals**
- **Combat Units**



# *Value of Fort Meade to Community*



- **NSA - #1 Employer in Maryland**
- **Fort Meade - #2 Employer in Maryland**
- **Land for development**
- **Partnerships/Mutual Support**



# BRAC DRAFT SELECTION CRITERIA



Military Value	Rating (Red, Amber, Green)	Remarks for A/R
<p>1. The current and future mission capabilities and the impact on operational readiness of the Department of Defense's total force, including the impact on joint warfighting, training, and readiness.</p>	<p><b>GREEN</b></p>	<p>Joint platform for strategic intel and warfighting for DOD. Tenant organizations critical to national defense. Ideal site for expansion for more agencies/military elements</p>
<p>2. The availability and condition of land, facilities and associated airspace (including training areas suitable for maneuver by ground, naval, or air forces throughout a diversity of climate and terrain areas and staging areas for the use of the Armed Forces in homeland defense missions) at both existing and potential receiving locations.</p>	<p><b>AMBER</b></p>	<p><u>Strengths:</u> Located near Washington DC, permanent facilities, land for expansion, privatization (utilities/ housing) and automation infrastructure</p> <p><u>Weaknesses:</u> Old infrastructure (to be replace by privatization in 5-years), maintenance facilities.</p>
<p>3. The ability to accommodate contingency, mobilization, and future total force requirements at both existing and potential receiving locations to support operations and training.</p>	<p><b>AMBER</b></p>	<p>Limited mission for Fort Meade</p>
<p>4. The cost of operations and the manpower implications.</p>	<p><b>AMBER</b></p>	<p>Fort Meade land is valuable to DOD because of proximity to Washington DC as well as its long term operating costs have been reduced by demo of WWII and new MCA projects</p>



# BRAC DRAFT SELECTION CRITERIA



Other Considerations	Rating (Red, Amber, Green)	Remarks for A/R
5. The extent and timing of potential costs and savings, including the number of years, beginning with the date of completion of the closure or realignment, for the savings to exceed the costs.	<b>RED</b>	Closure or reduction of Fort Meade would have a significant negative impact on DOD operations – now and in the future.
6. The economic impact on existing communities in the vicinity of military installations.	<b>GREEN</b>	NSA and Fort Meade = largest employers in Maryland. Over \$1.5 billion economic impact to local area.
7. The ability of both the existing and potential receiving communities' infrastructure to support forces, missions, and personnel.	<b>GREEN</b>	Existing local area can fully support additional military growth at Fort Meade. Political support is outstanding and highly cooperative. Impact on schools is a concern.
8. The environmental impact, including the impact of costs related to potential environmental restoration, waste management, and environmental compliance activities.	<b>RED</b>	Fort Meade is a National Priority List (NPL) site. While restoration efforts have been made huge progress, many millions would be required should the installation close.



# *Value of Fort Meade*



**"Fort Meade is a Federal Campus. It's the future of DOD installations." (Senator Paul Sarbanes)**

**By virtue of its joint uniqueness and proximity to Washington, D.C., Fort Meade is a *growth industry*, critical for use by all military services.**



# Maryland Delegation Congressional Interrelationships

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*An illustration of the interaction among the  
Maryland Congressional Delegation*

# Mission

**SARBANES**  
BANKING, HUD  
**FOREIGN REL**  
BUDGET  
JOINT ECON

**MIKULSKI**  
HELP  
APPROPRIATIONS  
**SCIENCE**  
**INTELLIGENCE**

**CARDIN**  
District 3  
Ways and Means  
**Homeland Sec**  
Helsinki Comm

**RUPPERSBERGER**  
District 2  
**Armed Services**  
**Govt Reform**  
**Intelligence**

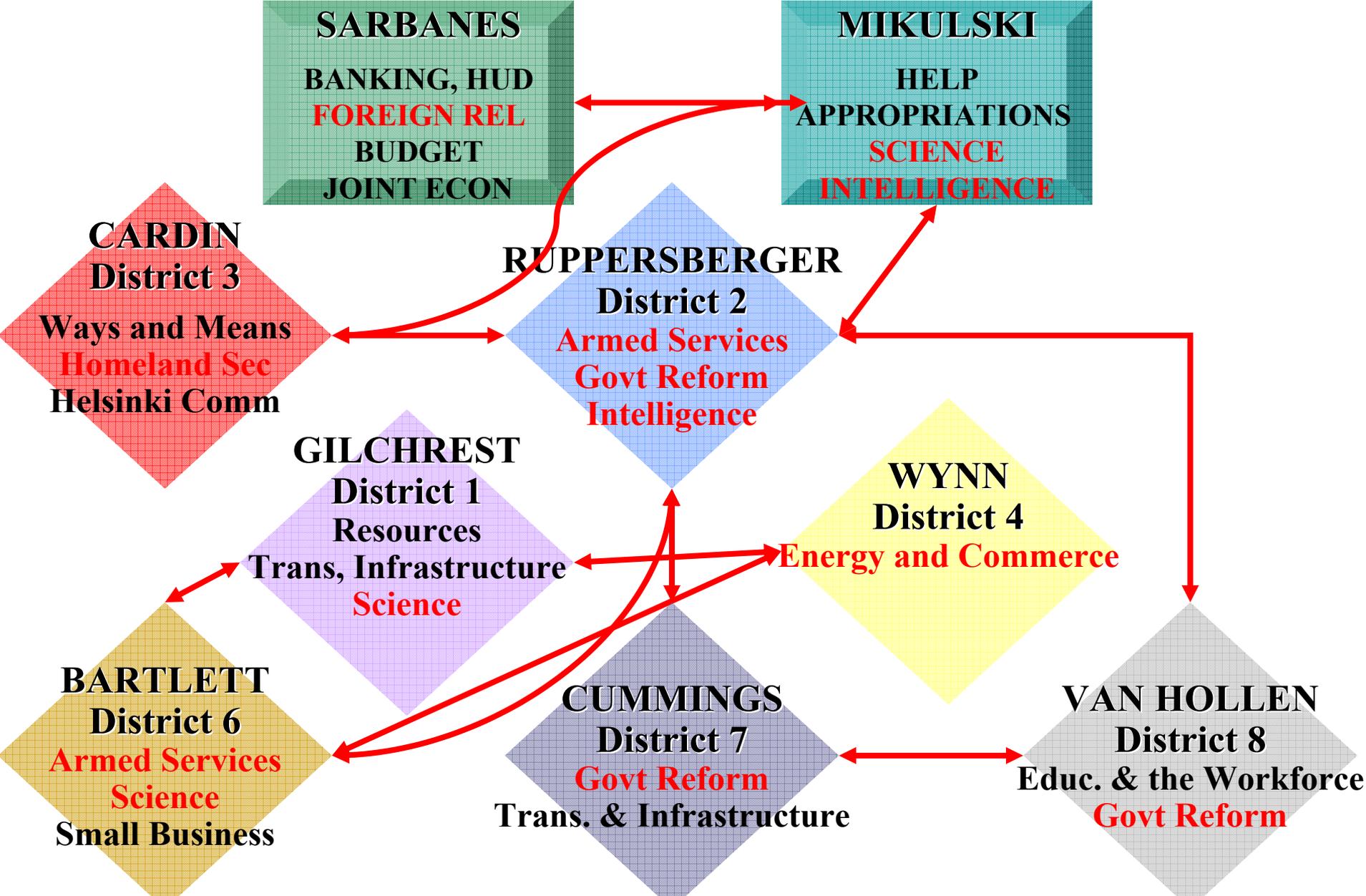
**GILCHREST**  
District 1  
Resources  
Trans, Infrastructure  
**Science**

**WYNN**  
District 4  
**Energy and Commerce**

**BARTLETT**  
District 6  
**Armed Services**  
**Science**  
Small Business

**CUMMINGS**  
District 7  
**Govt Reform**  
Trans. & Infrastructure

**VAN HOLLEN**  
District 8  
Educ. & the Workforce  
**Govt Reform**





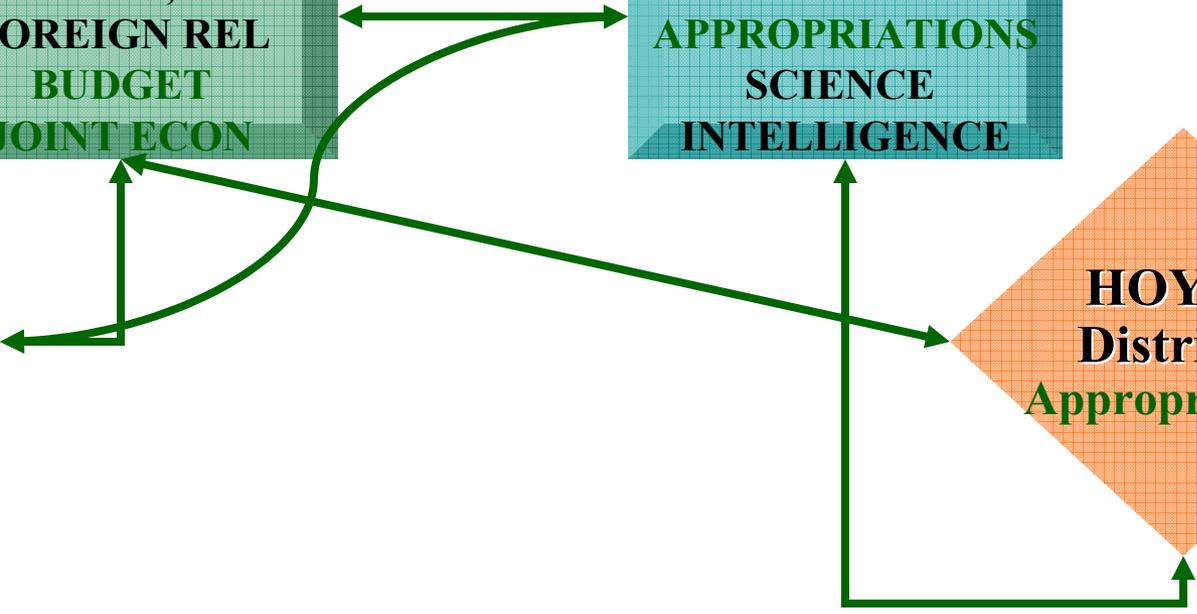
# Money

**SARBANES**  
BANKING, HUD  
FOREIGN REL  
BUDGET  
JOINT ECON

**MIKULSKI**  
HELP  
APPROPRIATIONS  
SCIENCE  
INTELLIGENCE

**CARDIN**  
District 3  
Ways and Means  
Homeland Sec  
Helsinki Comm

**HOYER**  
District 5  
Appropriations







# *Previous BRAC Actions*



## **1988**

- **Closed Tipton Army Airfield and transferred property to Anne Arundel County**
- **Closed Training Areas and transferred 8,900 acres to Department of Interior**
- **Closed Fort Holabird and transferred property to Baltimore City**

## **1991**

- **Realigned Defense Information School to Fort Meade**
- **Navy realigned from Pensacola, FL**
- **Air Force realigned from Lowry AFB**
- **Army realigned from Fort Benjamin Harrison, IN**



# ***PREVIOUS BRAC ACTIONS***



## **1993**

- **Kimbrough Army Community Hospital realigned as an Ambulatory Care Center**
- **Naval Security Group Activity realigned from Washington, D.C.**

## **1995**

- **Information Systems Software Command realigned from Fairfax, VA (Leased Space)**
- **Software Development Center - Washington realigned from Fairfax, VA (Leased Space)**
- **Defense Investigative Service (Now Defense Security Service) realigned from Linthicum, MD (Leased Space)**