DCN: 8061

CLOSE HOLD

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HSA 0114R
Co-locate TRANSCOM & Components at Scott AFB

Headquarters & Support Activities
Joint Cross-Service Group
1401 Wilson Blvd, Suite 400
Arlington, VA 22209
(703) 696-9448

HSA-JCSG-D-05-216

Candidate Recommendation #HSA-0114R

Candidate Recommendation: Realign Fort Eustis, VA, by relocating the Army Service Deployment and Distribution Command to Scott Air Force Base, IL, and consolidating it with the Air Force Air Mobility Command Headquarters and Transportation Command Headquarters at Scott Air Force Base, IL.

Realign Hoffman 2, a leased installation in Alexandria, VA, by relocating the US Army Service Deployment and Distribution Command to Scott Air Force Base, IL, and consolidating it with the Air Force Air Mobility Command Headquarters and Transportation Command Headquarters at Scott Air Force Base, IL.

Realign US Army Service Deployment and Distribution Command - Transportation Engineering Agency facility in Newport News, VA, by relocating US Army Service Deployment and Distribution Command – Transportation Engineering Agency to Scott Air Force Base, IL, and consolidating it with the Air Force Air Mobility Command Headquarters and Transportation Command Headquarters at Scott Air Force Base, IL.

Justification: Collocation of TRANSCOM and Service components will (1) co-locate activities with common functions and facilitate large-scale transformation proposed by the TRANSCOM Commander, and (2) reduce personnel to realize long-term savings. The realignment will also terminate leased space operations in the National Capital Region and near Norfolk, VA.

Payback: The total estimated one-time cost to the Department of Defense to implement this recommendation is $91.3 million. The net of all costs and savings to the Department during the implementation period is a savings of $402.7 million. Annual recurring savings to the Department after implementation are $111.0 million, with an immediate payback expected. The net present value of the costs and savings to the Department over 20 years is a savings of $1,451.6 million.

Impacts:

Economic Impact: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 1472 jobs (857 direct jobs and 615 indirect jobs) in the Washington-Arlington-Alexandria, DC-VA-MD-WV Metropolitan Division, which is less than 0.1 percent of economic area employment).

Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 1133 jobs(484 direct jobs and 649 indirect jobs) in the

Virginia Beach-Norfolk-Newport News, VA-NC Metropolitan Statistical Area, which is 0.12 percent of economic area employment.

Community Infrastructure: A review of community attributes indicates that although Scott AFB job growth rates have on occasion fallen just below the national growth rates, there are no issues that affect the ability of the infrastructure of the communities to support missions, forces, and personnel.

Environmental Impact: This recommendation has the potential to impact air quality at Scott AFB, which is in a non-attainment area for Ozone (8-hour), and Ozone maintenance (1 hour). an initial conformity analysis indicates that a conformity determination ay not be necessary. An air permit revision may be needed. Scott has a 79 acre historic district that may be impacted by future development. Scott uses safety waivers and exemptions to accomplish the mission. Additional operations may compound the need for safety waivers. Military Munitions Response Program sites exist on the installation and may represent a safety hazard for future development. Threatened and Endangered species and/or critical habitats exist on Scott and impact operations. Additional operations may further impact these species and/or habitat. The state requires a permit for the withdrawal of groundwater at Scott. Modification of the on-installation treatment works may be necessary. This recommendation has no impact on dredging; marine mammals/marine resources/marine sanctuaries; noise; waste management; or wetlands. This recommendation will require spending approximately $390K for environmental compliance activities at Scott. This cost was included in the payback calculation. This recommendation does not otherwise impact the costs of environmental restoration, waste management, and environmental compliance activities

Supporting Information Attachments:

Tab 1: Supporting Information
- a. Force Structure Capabilities
- b. Military Value Analysis
- c. Capacity Analysis Results

Tab 2: Criterion 6 – Economic Impact Report
Tab 3: Criterion 7 – Community Infrastructure
Tab 4: Criterion 8 – Environmental Impact Report
Tab 5: COBRA Reports

DEPARTMENT OF THE ARMY
DEPUTY CHIEF OF STAFF, G-8
700 ARMY PENTAGON
WASHINGTON DC 20310-0700
HSA-JCSG-D-05-216

REPLY TO
ATTENTION OF

DAPR-ZB

MEMORANDUM FOR CHAIRMAN, INFRASTRUCTURE STEERING GROUP (ISG)

SUBJECT: Headquarters and Support Activities Joint Cross-Service Group (HSA JCSG) Submission of Candidate Recommendations for BRAC 2005

1. Reference memorandum, Chairman ISG, 2 Dec 04, subject: Submittal of BRAC 2005 Candidate Recommendations.

2. The following candidate recommendations for HSA JCSG are enclosed:

HSA-0114, Relocate TRANSCOM and Service components (to Scott AFB, IL).

3. Any questions your staff may have pertaining to the HSA JCSG recommendations may be directed to COL Carla Coulson or COL Chris Philbrick at 696-9448 (ext 136 or ext 134).

Encl

DONALD C. TISON
Assistant Deputy Chief of Staff, G-8
Chairman Headquarters and
Support Activities JCSG

Coordination:

as modified 3/18/05
OSD Office of the General Counsel

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HSA-0114R: Co-Locate TRANSCOM and Service Component HQs

Candidate Recommendation (Summary): Realign Fort Eustis, VA, Hoffman 2, and TEA leased space in Newport News, VA, by relocating the Army Surface Deployment and Distribution Command to Scott Air Force Base, IL, and consolidating it with AF Air Mobility Command and TRANSCOM.

Justification

- ✓ Meets T.O. to consolidate or co-locate Service Component HQs w/COCOM HQs
- ✓ Reduces NCR footprint and eliminates 162,000 USF of leased space within DC Area
- ✓ Headquarters-level personnel reduction estimated at more than 19% (834 job positions)

Military Value

- ✓ Quantitative Military Value:
  - ✓Ft. Eustis: 0.8758
  - ✓TEA-Newport News: 0.305
  - ✓SDDC-Alexandria: 0.1620
  - ✓Scott AFB: 0.8467
- ✓ Military Judgment: Small Quantitative difference and less disruption to TRANSCOM favored Scott

Payback

- ✓ One Time Cost: $ 91.3M
- ✓ Net Implementation Savings: $ 402.7M
- ✓ Annual Recurring Savings: $ 111.0M
- ✓ Payback Period: Immediate
- ✓ NPV Savings: $ 1,451.6M

Impacts

- ✓ Criterion 6:
  - ✓DC area: -1472 jobs (857 direct, 615 indirect); <0.1%
  - ✓Norfolk area: -1133 jobs (484 direct, 649 indirect); 0.12%
- ✓ Criterion 7: No Issues
- ✓ Criterion 8: No Impediments

✓ Strategy
✓ COBRA
✓ Capacity Analysis / Data Verification
✓ Military Value Analysis / Data Verification
✓ JCSG/MilDep Recommended
✓ Criteria 6-8 Analysis
✓ De-conflicted w/JCSGs
✓ De-conflicted w/MilDeps

HSA-0114R
Realign US TRANSCOM and Service Components to Scott AFB, IL

Supporting Information

A. Competing Recommendations/ Force Structure Capabilities.
There are no known competing recommendations that affect this scenario.

Force Structure Capabilities: This recommendation has been constructed to accommodate the current and surge requirements. Since the manpower levels remain generally stable through FY 2011 within this Force & Infrastructure Category (F&IC) for all services, and end strength levels as reported in the 20-year Force structure plan remain relatively flat, it follows that this recommendation is consistent with the 20-Year Force Structure Plan.

B. **Military Value Results**.
Consolidating SDDC and SDDC-TEA at Scott AFB with TRANSCOM and AMC realizes more than a 19% headquarters-level personnel reduction (834 personnel) across the US military transportation organizations, and resulting efficiencies in military transportation capabilities. Concentrating US military transportation organizations is vital to realizing the full value of the total US Defense Transportation System (DTS). While Scott AFB has a slightly lower quantitative military value score (.8467) than Ft. Eustis (.8758), the numerical difference is really very small (0.029 on a scale of 0 to 1.000).

Consolidation of these commands at Scott AFB eliminates stand alone headquarters, eliminates two leased activities (one within the NCR), and consolidates Service Component Commands with the Combatant Command Headquarters – providing synergy and reduction of personnel. This offers qualitative military value benefits that overcome the slight difference in Military Value quantitative scores, and gives military decision-makers in one location full and integrated control of all military transportation modes and assets. Co-location of all these common and integrating activities will enhance the value of SDDC and SDDC-TEA, and creates greater military value via the concentration of all military transportation management in one location. Realignment of TRANSCOM and Service component commands will (1) eliminate personnel redundancies and excess infrastructure capacity, (2) increase military effectiveness by improved transportation efficiency, and (3) reduce the cost of military transportation operations.

Realignment of SDDC and SDDC-TEA creates military value that is not measured by the Major Administrative & Headquarters Joint Cross Service Group's existing military value model. The Military Value Model is a general tool that scores a limited number of background factors -- general measures of merit -- and does not attempt to measure specific issues like co-location and critical mass of defense transportation capability. Scott AFB is a better military location and center of gravity than Ft. Eustis, Alexandria, VA, or Newport, VA because of the synergy with defense transportation entities already located there, a fact not accounted for in the Military Value model and installation scores. It is the military judgment of the H&SA JCSG that SDDC and SDDC-TEA realignment to Scott AFB, IL delivers highest overall military value to the Department through increased management effectiveness of integrated defense transportation activities, the resulting military effectiveness of the total Defense Transportation System, and reduced cost of operations.

Major Administrative Headquarters
Quantitative Military Value Scores

Rank	NAME	Military Value
1	(I)Wright-Patterson AFB	0.919480763
2	(I)FORT BLISS	0.914361099
3	(I)FORT SAM HOUSTON	0.90778344
4	(I)Hurlburt Field	0.907562275
5	(I)Offutt AFB	0.902591941
6	(I)Peterson AFB	0.901898425
7	(I)Francis E. Warren AFB	0.899704192
8	(I)MacDill AFB	0.897408915
9	(I)Langley AFB	0.896942664
10	(I)Robins AFB	0.896696527
11	(I)Cannon AFB	0.895943612
12	(I)Shaw AFB	0.895749008
13	(I)FORT KNOX	0.895086914
14	(I)FORT SILL	0.893461006
15	(I)Fairchild AFB	0.893218738
16	(I)Sheppard AFB	0.892818129
17	(I)McChord AFB	0.89221306
18	(I)Kirtland AFB	0.892183563
19	(I)Eglin AFB	0.892081149
20	(I)Davis-Monthan AFB	0.891906765
21	(I)Charleston AFB	0.891866478
22	(I)Ellsworth AFB	0.890811128
23	(I)Barksdale AFB	0.888387482
24	(I)Nellis AFB	0.88828144
25	(I)Lackland AFB	0.886259269
26	(I)Hill AFB	0.885866783
27	(I)Malmstrom AFB	0.884678429
28	(I)Pope AFB	0.884105726
29	(I)Little Rock AFB	0.882952141
30	(I)Buckley AFB	0.882774932
31	(I)Tyndall AFB	0.882639706
32	(I)FORT JACKSON	0.882119602
33	(I)Minot AFB	0.880868552
34	(I)McConnell AFB	0.880529705
35	(I)Grand Forks AFB	0.880512906
36	(I)Columbus AFB	0.880228112
37	(I)Marine Corps Air Station Cherry Point	0.879934512
38	(I)Homestead ARS	0.878364594
39	(I)Keesler AFB	0.878018208
40	(I)Maxwell AFB	0.87785317
41	(I)Naval Weapons Station Charleston	0.876622757
42	(I)Tinker AFB	0.876578953
43	(I)FORT EUSTIS	0.87579221
44	(I)REDSTONE ARSENAL	0.874625395
45	(I)Andrews AFB	0.873961743
46	(I)Bolling AFB	0.873022955

47	(I)Patrick AFB	0.872382339
48	(I)FORT BELVOIR	0.872221749
49	(I)Randolph AFB	0.871382667
50	(I)Saufley Field	0.869892195
51	(I)Naval Air Station Jacksonville	0.868607224
52	(I)Naval Air Station Pensacola	0.868363166
53	(I)FORT RILEY	0.867397748
54	(I)Dyess AFB	0.866659873
55	(I)FORT DRUM	0.866306239
56	(I)Henderson Hall	0.866056575
57	(I)Washington Navy Yard	0.86344045
58	(I)Naval Support Activity Mechanicsburg	0.863315387
59	(I)FORT GORDON	0.86309103
60	(I)FORT BRAGG	0.863088455
61	(I)Marine Corps Base Quantico	0.86170885
62	(I)Marine Corps Base Camp Lejeune	0.861339595
63	(I)Naval Support Activity New Orleans, LA	0.861283267
64	(I)Joint Reserve Base New Orleans	0.860746054
65	(I)Hickam AFB	0.860479999
66	(I)FORT LEAVENWORTH	0.859833439
67	(I)Elmendorf AFB	0.858411085
68	(I)Naval Research Laboratory	0.858363266
69	(I)Anacostia Annex	0.858349967
70	(I)March ARB	0.857244573
71	(I)FORT RUCKER	0.856932168
72	(I)FORT BENNING	0.856490789
73	(I)FORT MYER	0.856408311
74	(I)Marine Corps Base Hawaii Kaneohe	0.85617526
75	(I)Vandenberg AFB	0.855890007
76	(I)Naval Station Norfolk	0.854323727
77	(I)FORT STEWART	0.853828244
78	(I)FORT LEE	0.853505154
79	(I)FORT LEONARD WOOD	0.853374318
80	(I)FORT DETRICK	0.853241864
81	(I)FORT CARSON	0.852689226
82	(I)Brooks City-Base	0.852041436
83	(I)Naval Station Pearl Harbor	0.851502557
84	(I)Naval Air Station Meridian	0.851237242
85	(I)FORT HOOD	0.850184677
86	(I)McGuire AFB	0.849568332
87	(I)Eielson AFB	0.849561743
88	(I)Marine Corps Air Station Beaufort	0.849408628
89	(I)FORT HUACHUCA	0.848444858
90	(I)Naval Air Station Corpus Christi	0.84773859
91	(I)Joint Reserve Base Fort Worth	0.847727773
92	(I)FORT MEADE	0.847671627
93	(I)Marine Corps Support Activity Kansas City	0.847441587
94	(I)Mountain Home AFB	0.846826527
95	(I)Scott AFB	0.846726271
96	(I)FORT MCNAIR	0.845638856
97	(I)ABERDEEN PROVING GROUND	0.844521332

98	(I)NAVSUPPACT DAHLGREN	0.842606823
99	(I)FORT LEWIS	0.842336701
100	(I)Marine Corps Air Station Miramar	0.841549665
101	(I)FORT MONROE	0.840816752
102	(I)Naval Air Station Brunswick	0.840504462
103	(I)National Naval Medical Center Bethesda	0.840266147
104	(I)ANGRC	0.839201083
105	(I)FORT MCPHERSON	0.83881625
106	(I)Naval Station San Diego	0.838693484
107	(I)FORT POLK	0.83864791
108	(I)Beale AFB	0.838593512
109	(I)FORT WAINWRIGHT	0.838466413
110	(I)Naval Station and Undersea Warfare Center Newport	0.836829847
111	(I)Luke AFB	0.83478821
112	(I)CARLISLE BARRACKS	0.834390532
113	(I)Naval Submarine Support Base Kings Bay	0.832732522
114	(I)Naval Air Station Whiting Field	0.829263194
115	(I)Naval Air Station Key West	0.829155458
116	(I)Arlington Service Center	0.828096447
117	(I)FORT RICHARDSON	0.827869577
118	(I)SCHOFIELD BARRACKS	0.825139972
119	(I)Potomac Annex, Washington DC	0.824377011
120	(I)NAVSUPPACT INDIAN HEAD	0.82389241
121	(I)Naval Support Activity Norfolk	0.82384283
122	(I)FORT SHAFTER	0.822419836
123	(I)NAVSTA ANNAPOLIS	0.821966462
124	(I)Naval Amphibious Base Coronado	0.821559274
125	(I)Marine Corps Base Hawaii Camp Smith	0.820220128
126	(I)Travis AFB	0.81768566
127	(I)Naval Air Station North Island	0.813405126
128	(I)Naval Support Activity Millington	0.812486765
129	(I)WALTER REED ARMY MEDICAL CENTER	0.804592688
130	(I)FORT MCCOY	0.798827944
131	(I)FORT MONMOUTH	0.793267286
132	(I)FORT GILLEM	0.792743337
133	(I)FORT HAMILTON	0.79203668
134	(I)FORT DIX	0.787257044
135	(I)Altus AFB	0.778147929
136	(I)Naval Air Station Whidbey Island	0.77783354
137	(I)Joint Reserve Base Willow Grove	0.774826492
138	(I)FORT A P HILL	0.773446733
139	(I)Seymour Johnson AFB	0.773260875
140	(I)Naval Air Station Patuxent River Webster Field	0.769918671
141	(I)Naval Station Everett	0.767341701
142	(I)Whiteman AFB	0.766865556
143	(I)Dover AFB	0.766672507
144	(I)Naval Air Engineering Station Lakehurst	0.766046722
145	(I)Marine Corps Base Camp Pendleton	0.761764894
146	(I)Naval Air Station Patuxent River	0.754266007
147	(I)FORT CAMPBELL	0.740852624
148	(I)Vance AFB	0.72434138

149	(I)Naval Submarine Base Bangor	0.722293434
150	(I)Naval Air Station Point Mugu	0.676213931
151	(A)AF Review Boards Agency	0.584863062
152	(A)CAA	0.584863062
153	(A)Navy CAF	0.553214022
154	(A)JCS CAF	0.553214022
155	(A)DIA CAF	0.553214022
156	(A)CO HQBN HQMC (Henderson Hall)	0.551155169
157	(AB)COMMARFORRES NSA NOLA, New Orleans LA	0.551155169
158	(AB)COMNAVAIRRESFOR NSA NOLA (sub of above)	0.551155169
159	(AB)COMNAVCRUITCMD	0.551155169
160	(AB)COMNAVCRUITCMD NSA NOLA (sub of above)	0.551155169
161	(A)COMNAVFACENGCOM	0.551155169
162	(AB)COMNAVRESFOR NSA NOLA	0.551155169
163	(A)MEDIA CTR WASHINGTON DC	0.551155169
164	(A)NAVAL DISTRICT WASH DC	0.551155169
165	(A)NAVAL LEGAL SERVICE OFFICE NORTH CENTRAL	0.551155169
166	(A)NCIS	0.551155169
167	(A)OCHR	0.551155169
168	(A)TRIAL SERVICE OFFICE NORTHEAST	0.551155169
169	(A)11th Wing	0.551155169
170	(A)AF Office of Special Investigations	0.551155169
171	(AB)USAF Recruiting Service (HQ AF Recruiting SVC)	0.551155169
172	(AB)USAF Reserve Command (USAFRES)	0.551155169
173	(A)6MLMC	0.551155169
174	(A)MDW	0.551155169
175	(A)PEO EIS(STAMIS)	0.551155169
176	(A)PEO Soldier	0.551155169
177	(AB)US Army Accessions Command HQ (USAAC)	0.551155169
178	(AB)US Army Cadet Cmd	0.551155169
179	(AB)US Army Recruiting Cmd	0.551155169
180	(AB)US Army Reserve Command (USARC)	0.551155169
181	(A)USA Force Mgmt Support Agency, HQ DA-GS	0.551155169
182	(AJ)FORSCOM	0.551155169
183	(AJ)PACOM PACAF	0.551155169
184	(AJ)PACOM USARPAC	0.551155169
185	(AJ)PACOM USPACFLT	0.551155169
186	(AJ)TRADOC	0.551155169
187	(A)NETC	0.549352991
188	(A)NETPDTC	0.542718903
189	(A)PWC WASH DC	0.519258296
190	(A)SAF/GC – General Counsel	0.45416175
191	(A)Wash HQ Services CAF	0.452090043
192	(A)HQMC	0.450032089
193	(A)DCAA	0.44077882
194	(A)Army CCF	0.418383049
195	(A)Air Force CAF	0.418383049
196	(A)CID-Belvoir	0.41701048
197	(A)Soldiers Magazine-Belvoir	0.41701048
198	(A)AUDSVC	0.416324196
199	(A)BUMED, WASH DC	0.416324196

200	(AB)COMMARFORCRUITCMD, Quantico, VA	0.416324196
201	(A)COMNAVNETSPAOPSCOM	0.416324196
202	(A)COMSC WASHINGTON DC	0.416324196
203	(A)DCMS	0.416324196
204	(A)JOINT WARFARE ANALYSIS CENTER	0.416324196
205	(A)MARINE CORPS INSTITUTE (NEW)	0.416324196
206	(A)NAVAL HISTORICAL CENTER	0.416324196
207	(A)NAVAL LEGAL SERVICES COMMAND	0.416324196
208	(A)NAVSEASYSCOM WASHINGTON NAVY YARD, DC	0.416324196
209	(A)NAVSISA MECHANICSBURG PA	0.416324196
210	(A)NAVSUPSYSCOM MECHANICSBURG PA	0.416324196
211	(A)NSWC HQ (AT WNY)	0.416324196
212	(A)AF Flight Standards Agency	0.416324196
213	(A)AF Legal Services Agency	0.416324196
214	(A)AF Medical Operations Agency	0.416324196
215	(A)AF Medical Support Agency	0.416324196
216	(A)AF Personnel Operations Agency	0.416324196
217	(A)AF/HC – Chaplain Service	0.416324196
218	(A)AF/SG – Surgeon General	0.416324196
219	(A)HQ Air National Guard (ANG)	0.416324196
220	(A)AFIP	0.416324196
221	(A)Army Evaluation Center	0.416324196
222	(A)BD CPAC -MA, NE Region	0.416324196
223	(A)Communications & Electronics Command (CECOM)	0.416324196
224	(A)Developmental Test Command	0.416324196
225	(A)Edgewood Chemical & Biological Center	0.416324196
226	(A)HQS USA MRMC (and subordinate commands)	0.416324196
227	(A)JMLFDC	0.416324196
228	(A)Program Mgr for Chemical Demilitarization	0.416324196
229	(A)U. S. Army Research Laboratory - HQ	0.416324196
230	(A)US Army Aberdeen Test Center	0.416324196
231	(A)US Army Ctr for Health Promotion and Preventative Medicine	0.416324196
232	(A)US Army Environmental Center	0.416324196
233	(A)US ARMY INFORMATION SYSTEMS ENGINEERING COMMAND	0.416324196
234	(A)US Army Materiel Systems Analysis Activity	0.416324196
235	(A)US Army Medical Research Institute for Chemical Defense	0.416324196
236	(A)US Army Research, Development and Engineering Command	0.416324196
237	(A)USA MMA	0.416324196
238	(A)USA SAC	0.416324196
239	(A)USAMMDA	0.416324196
240	(A)USAMRAA	0.416324196
241	(A)USAMRIID	0.416324196
242	(AB)HQ ARNG (Army Natl Guard)	0.416324196
243	(AB)HQ NGB (National Guard Bureau – overseeing Air Force and Army)	0.416324196
244	(A)DeCA	0.408305294
245	(A)DLA	0.394666515
246	(A)DISCO	0.385735039
247	(A)SAF/IA – International Affairs	0.383778619
248	(A)DTRA	0.382431181
249	(A)USALSA	0.38141608
250	(A)SPAWARSYSCEN, Charleston (NEW)	0.381182921

251	(A)ASA(M&RA)	0.379635464
252	(A)OCPA	0.367833738
253	(AJ)JFCOM/C4ISR Battle Center/JFL/JWC	0.355307166
254	(A)NAVAIR SYSCOM HQ	0.349796035
255	(A)Acquisition Support Center (ASC)	0.348908509
256	(A)Army Contracting Agency	0.346053857
257	(A)AFIS	0.339643881
258	(A)OEA	0.337272566
259	(A)ACSIM	0.336164222
260	(A)NAWC PATUXENT RIVER MD	0.329891071
261	(A)The Surgeon General Office (OTSG)	0.318143435
262	(A)NSA CAF	0.31725907
263	(A)ASA (I&E)	0.31030439
264	(A)AF/XO – Air and Space Operations	0.309149441
265	(A)AFCEE	0.308339187
266	(A)DHRA	0.304976372
267	(A)SDDC-TEA	0.304615918
268	(A)G-6	0.303944419
269	(A)DUSA	0.303915863
270	(A)AF-CIO – HAF Chief Information Officer	0.303814405
271	(A)SAF/US – Under Secretary of the AF	0.303378593
272	(AB)USAF Reserve Command Reserve Recruiting Service,	0.303348788
273	(A)ASA (FM&C)	0.303320962
274	(A)AF/XI – Warfighting Integration	0.303211635
275	(A)G-8	0.303008966
276	(A)DTSA	0.302983311
277	(A)Ofc of the JAG (OTJAG)	0.302781714
278	(A)AFSAA - AF Studies and Analysis Agency	0.302559236
279	(A)JSIMS	0.302557258
280	(A)OCAR	0.301758834
281	(A)DARPA	0.300994241
282	(A)PEO STRICOM	0.299564246
283	(AJ)SOUTHCOM HQ	0.297219607
284	(A)OASA (Alt)	0.289896554
285	(A)DOHA	0.286442918
286	(A)SAF/AA – Admin Asst to the Secretary	0.283636268
287	(A)G-3	0.280077014
288	(A)G-1	0.273104744
289	(A)PFPA	0.272758666
290	(A)SECNAV WASH DC	0.271528047
291	(A)AMC	0.270904084
292	(A)Office of the Admin Ass't to the Army (aka SAAA)	0.269733669
293	(A)WHS	0.267931028
294	(A)HQ IMA	0.26756462
295	(A)AF/IL – Installation and Logistics	0.266324458
296	(A)DCMA	0.251524838
297	(A)SAF/PA – Public Affairs	0.249945917
298	(A)SAF/SB – Small & Disadvantaged Business	0.249929828
299	(A)OSD	0.248902945
300	(A)CECOM (Acquisition Ctr)	0.236278578
301	(A)AF/JA – Judge Advocate General	0.23526602

302	(A)HQ SMDC	0.231178008
303	(A)HRC	0.23010293
304	(A)SAF/IE – Installations Environment and Logistics	0.222962096
305	(A)OPNAV	0.222169026
306	(A)SAF/AG – Auditor General	0.213986221
307	(A)DISA	0.212084105
308	(A)SAF/AQ - Acquisition	0.211658726
309	(A)NETCOM	0.202918938
310	(A)DISC4 JTRS JPO	0.184069078
311	(A)MDA	0.183576172
312	(A)NMCRS	0.169432688
313	(A)AF/HO - Historian	0.16910687
314	(A)AF News Agency/Army & AF Hometown News	0.168764507
315	(A)SAF/FM – Financial Management and Comptroller	0.168612504
316	(A)DLSA	0.168303118
317	(A)Army Audit Agency	0.16803101
318	(A)DPMO	0.168011404
319	(A)Army Research Office	0.167816489
320	(A)NAVIPO WASH DC	0.167462793
321	(A)COMMANDER, NAVY INSTALLATIONS	0.167445057
322	(A)DSCA	0.167302341
323	(A)JAG School	0.16678538
324	(A)NAV SSP (NEW)	0.163758557
325	(A)Navy Systems Management Activity (NSMA) - New	0.162036643
326	(A)SDDC (formerly MTMC)	0.162006075
327	(A)HQ ATEC	0.158342886
328	(A)Army-CSA	0.15725809
329	(A)CIFA	0.153265268
330	(A)AF/DP - Personnel	0.152919536
331	(A)DOD IG	0.150423157
332	(A)PEO Biological Defense	0.14999449
333	(A)DODEA	0.147186333
334	(A)TMA	0.142157764
335	(A)DSS	0.141364137
336	(A)OFFICE OF NAVAL RESEARCH	0.140058884
337	(A)DFAS	0.134502987

C. Capacity Analysis.

The table below summarizes the personnel numbers received through scenario data calls with the Services in examining the CDR USTRANSCOM's proposal.

Activity/Location, Employee Type	Personnel (start)	Personnel Reductions	Personnel Relocated	Contractors Start/ Remaining
TRANSCOM (Scott AFB)				500 / 400
- Military Officers	278	40	N/A	
- Military Enlisted	227	74	N/A	
- Civilians	363	47	N/A	
Air Mobility Command (Scott AFB)				594/475
- Military Officers	271	44	N/A	
- Military Enlisted	369	70	N/A	
- Civilians	365	64	N/A	
SDDC (Alexandria, VA)				325/262
- Military Officers	16	6	10	
- Military Enlisted	8	1	7	
- Civilians	508	124	384	
SDDC (Ft. Eustis, VA)				45/36
- Military Officers	15	3	12	
- Military Enlisted	5	0	5	
- Civilians	296	48	248	
SDDC-TEA (Newport News, VA)				9/7
- Military Officers	1	1	0	
- Military Enlisted	0	0	0	
- Civilians	104	19	85	
TOTALS	2826	541	751	1473/1180

This recommendation realizes the reduction of 541 military and civilian personnel, plus the reduction of 293 contractor positions, for a total personnel reduction of 834. Normal BRAC 7% personnel reductions were not levied on the activities due to the larger reductions proposed by the TRANSCOM commander. At Scott AFB, 558 positions are being eliminated. The influx of personnel to Scott AFB is 1056.

The required additional GSF for US TRANSCOM and all Service components (Administrative Space) (@ 200 GSF/person) is 99,600 GSF. Excess administrative space is not available at Scott AFB as the consolidation begins, but administrative space becomes available as TRANSCOM and Air Mobility Command job reductions take place. This will be used for arriving personnel, until their number exceeds available space. The influx of 1056 people at Scott AFB requires a total of 165,000 GSF new MILCON. In addition, TRANSCOM will consolidate all component transportation

command and control functions in a new Joint Operations Center, requiring an addition 60,000 GSF of new MILCON.

Scott AFB, IL capacity data shows the following for administrative space:

Installation	Current Capacity	Maximum Potential Capacity	Current Usage @ 200 GSF/ Person	Surge Capacity Requirement	Excess (Shortfall)	
					%	GSF
Scott AFB, IL	1,605,620	1,583,697	1,729,450	0	- 9%	(145,753)

Installation	Administrative Total Buildable Acres	Undetermined Use Total Buildable Acres	GSF vacant admin space
Scott AFB, IL	132.93	184.2	0

Capacity Analysis - Major Administrative and Headquarters

The Major Administrative and Headquarters (MAH) team is approaching its Capacity Analysis of Footprint of Administrative Space from two directions. The first is an analysis of administrative space on a targeted group of military installations. For each installation, total capacity of administrative space was measured and excess capacity calculated based on 160 Useable Square Feet (USF)/200 Gross Square Feet (GSF) per person (USF is converted to GSF by a 1.25 factor). Use of a single common standard is important to the analysis as it facilitates direct comparison of excess across the MILDEPs and the 4th Estate.

The following tables present the results of the analysis to date. The majority of the data comes from Capacity Data Call Question #303, and the Second Capacity Data Call.

The reported data indicate there is significant excess administrative space on military installations when compared against the space standards. This observation is dependent upon the correct reporting of personnel figures for the inventory of installations; and unless personnel information is obviously incorrect, we are using it as reported. Minor exception: Data provided in DOD Question 445 by Bolling AFB was adjusted downward (from 989,649 GSF to 396,192 GSF) in order to estimate the amount of space on the installation occupied by the Defense Intelligence Agency (DIA). DIA space was not reported to the HSA JCSG.

For the Navy, host installations reported for the listed Navy "fence lines". Current capacity data (DOD Question 303) included detailed data for multiple fence lines where applicable. Maximum potential capacity data (DOD Question 445) was mostly reported as a total by host installations.

Air Force Footprint (GSF)	Current Capacity	Maximum Potential Capacity	Current Usage @ 200 GSF/Person	Capacity Available to Surge	Surge Capacity Requirement	Excess (Shortfall)	
						%	GSF
Altus AFB	*311,211*	*223,169*	*83,000*	*140,169*	*0*	*63%*	*140,169*
Andrews AFB	905,839	900,419	857,400	43,019	1,000	5%	42,019
Barksdale AFB	540,603	547,428	332,800	214,628	0	39%	214,628
Beale AFB	278,374	278,374	201,600	76,774	0	28%	76,774
Bolling AFB	*396,192*	**396,192*	*253,200*	142,992	*0*	*36%*	*142,992*
Buckley AFB	134,386	134,386	97,000	37,386	0	28%	37,386
Cannon AFB	271,112	271,112	167,800	103,312	0	38%	103,312
Charleston AFB	368,549	365,072	166,114	198,958	0	54%	198,958
Columbus AFB	133,797	151,190	111,000	40,190	0	27%	40,190
Davis-Monthan AFB	571,112	567,882	394,600	173,282	0	31%	173,282
Dover AFB	354,753	352,497	180,600	171,897	0	49%	171,897
Dyess AFB	361,491	365,176	256,600	108,576	0	30%	108,576
Eglin AFB	910,946	947,186	646,200	300,986	0	32%	300,986
Eielson AFB	*406,839*	*381,778*	*54,400*	327,378	*0*	*86%*	*327,378*
Ellsworth AFB	368,759	368,511	178,400	190,111	0	52%	190,111
Elmendorf AFB	873,292	943,214	282,600	660,614	6,688	69%	653,926
Fairchild AFB	401,866	528,839	127,400	401,439	0	76%	401,439
Francis E. Warren AFB	*386,278*	*379,184*	*321,800*	57,384	*0*	*15%*	*57,384*
Grand Forks AFB	252,546	286,025	114,700	171,325	0	60%	171,325
Hickam AFB	884,602	923,137	532,000	391,137	0	42%	391,137
Hill AFB	1,524,351	1,387,922	1,393,600	-5,678	0	0%	(5,678)
Homestead ARS	138,197	54,535	103,000	-48,465	0	-89%	(48,465)
Hurlburt Field	507,779	510,645	636,400	-125,755	390	-25%	(126,145)
Keesler AFB	503,239	551,055	355,000	196,055	3,808	35%	192,247
Kirtland AFB	1,349,317	1,291,583	973,600	317,983	0	25%	317,983
Lackland AFB	1,029,886	955,492	623,200	332,292	0	35%	332,292
Langley AFB	1,344,101	1,446,500	1,062,800	383,700	0	27%	383,700
Little Rock AFB	341,834	398,706	180,200	218,506	0	55%	218,506
Luke AFB	355,540	409,514	200,200	209,314	0	51%	209,314
MacDill AFB	1,038,261	1,043,082	301,604	741,478	0	71%	741,478
Malmstrom AFB	261,350	254,889	126,600	128,289	0	50%	128,289
March ARB	230,876	245,353	204,600	40,753	0	17%	40,753
Maxwell AFB	1,570,293	1,627,284	1,001,800	625,484	0	38%	625,484
McChord AFB	415,301	435,263	176,600	258,663	0	59%	258,663
McConnell AFB	315,068	321,949	138,600	183,349	0	57%	183,349
McGuire AFB	486,530	529,410	360,000	169,410	600	32%	168,810
Minot AFB	353,199	363,507	165,600	197,907	0	54%	197,907
Mountain Home AFB	243,097	306,776	117,600	189,176	0	62%	189,176
Nellis AFB	481,032	488,387	271,400	216,987	0	44%	216,987
Offutt AFB	1,406,262	1,224,687	1,116,200	108,487	0	9%	108,487
Peterson AFB	*703,305*	*930,734*	*1,228,200*	-297,466	*0*	*-42%*	(297,466)
Pope AFB	246,577	292,518	103,800	188,718	0	65%	188,718
Randolph AFB	1,213,800	1,383,333	1,082,800	300,533	2,500	22%	298,033
Robins AFB	2,134,604	2,085,575	1,480,400	605,175	0	29%	605,175
Scott AFB	1,605,620	1,583,697	1,729,450	-145,753	0	-9%	(145,753)
Seymour Johnson AFB	332,118	296,646	200,600	96,046	0	32%	96,046
Shaw AFB	406,457	427,755	322,000	105,755	0	25%	105,755
Sheppard AFB	388,188	414,785	438,400	-23,615	8,500	-8%	(32,115)
Tinker AFB	1,356,851	1,470,771	1,614,000	-143,229	440	-10%	(143,669)
Travis AFB	602,121	691,825	249,000	442,825	0	64%	442,825
Tyndall AFB	478,485	491,562	419,800	71,762	0	15%	71,762
Vance AFB	135,437	126,898	38,400	88,498	0	70%	88,498
Vandenberg AFB	867,558	811,776	460,800	350,976	0	43%	350,976
Whiteman AFB	359,524	354,819	262,800	92,019	0	26%	92,019
Wright-Patterson AFB	2,906,839	2,859,314	718,000	2,141,314	0	75%	2,141,314
Totals/Averages	*36,745,544*	*37,379,318*	*25,216,268*	*12,163,050*	*23,926*	*32%*	*12,139,124*

* Data provided in DOD Question 445 was adjusted downward (from 989,649 GSF to 396,192 GSF) in order to estimate the amount of space on the installation occupied by the Defense Intelligence Agency (DIA). DIA space was not reported to the HSA JCSG because it is an intelligence activity. This action was taken to avoid overstating excess space.

Army Footprint (GSF)	Current Capacity	Maximum Potential Capacity	Current Usage @ 200 GSF/Person	Capacity Available to Surge	Surge Capacity Requirement	Excess (Shortfall)	
						%	GSF
ABERDEEN PROVING GROUND	2,286,016	2,454,648	1,340,200	1,114,448	2,276	45%	1,112,172
CARLISLE BARRACKS	131,557	131,768	48,800	82,968	0	63%	82,968
FORT A P HILL	98,040	98,040	34,800	63,240	14,565	50%	48,675
FORT BELVOIR	2,522,323	2,775,569	2,247,600	527,969	0	19%	527,969
FORT BENNING	1,350,297	1,464,866	733,800	731,066	0	50%	731,066
FORT BLISS	928,985	1,185,159	373,600	811,559	0	68%	811,559
FORT BRAGG	1,900,597	2,049,355	1,273,400	775,955	0	38%	775,955
FORT CAMPBELL	769,783	751,984	448,400	303,584	200	40%	303,384
FORT CARSON	627,728	775,459	475,200	300,259	0	39%	300,259
FORT DETRICK	450,030	424,911	484,100	-59,189	2,750	-15%	(61,939)
FORT DIX	268,075	276,412	137,600	138,812	0	50%	138,812
FORT DRUM	423,520	433,092	258,800	174,292	2,120	40%	172,172
FORT EUSTIS	800,577	810,224	490,600	319,624	0	39%	319,624
FORT GILLEM	409,042	422,576	173,600	248,976	0	59%	248,976
FORT GORDON	*31,443*	*491,298*	*211,800*	279,498	*600*	*57%*	*278,898*
FORT HAMILTON	*788*	*139,089*	*4,200*	134,889	*0*	*97%*	*134,889*
FORT HOOD	994,431	935,623	756,800	178,823	90,324	9%	88,499
FORT HUACHUCA	842,712	776,292	770,200	6,092	0	1%	6,092
FORT JACKSON	344,202	354,673	282,800	71,873	2,000	20%	69,873
FORT KNOX	1,237,377	1,239,098	611,200	627,898	0	51%	627,898
FORT LEAVENWORTH	517,382	547,813	318,200	229,613	0	42%	229,613
FORT LEE	579,760	608,418	403,000	205,418	1,000	34%	204,418
FORT LEONARD WOOD	1,109,387	927,058	774,000	153,058	0	17%	153,058
FORT LEWIS	2,533,747	2,707,224	1,215,400	1,491,824	0	55%	1,491,824
FORT MCCOY	325,097	355,072	187,400	167,672	0	47%	167,672
FORT MCNAIR	143,315	218,152	30,400	187,752	0	86%	187,752
FORT MCPHERSON	1,051,227	1,064,436	987,800	76,636	0	7%	76,636
FORT MEADE	897,361	930,938	614,200	316,738	0	34%	316,738
FORT MONMOUTH	1,332,773	1,282,835	864,600	418,235	675	33%	417,560
FORT MONROE	610,800	551,609	464,400	87,209	0	16%	87,209
FORT MYER	98,006	98,006	68,200	29,806	0	30%	29,806
FORT POLK	*0*	*1,571,550*	*0*	1,571,550	*0*	*100%*	*1,571,550*
FORT RICHARDSON	311,448	351,046	148,000	203,046	1,200	57%	201,846
FORT RILEY	1,398,790	1,387,503	723,200	664,303	12,800	47%	651,503
FORT RUCKER	*32,047*	*584,631*	*402,200*	182,431	*0*	*31%*	*182,431*
FORT SAM HOUSTON	1,825,386	1,789,545	834,400	955,145	9,100	53%	946,045
FORT SHAFTER	423,798	420,855	119,600	301,255	44,874	61%	256,381
FORT SILL	1,108,045	1,106,209	473,400	632,809	31,814	54%	600,995
FORT STEWART	523,072	520,574	400,200	120,374	5,500	22%	114,874
FORT WAINWRIGHT	198,086	202,236	18,800	183,436	0	91%	183,436
REDSTONE ARSENAL	2,334,917	2,366,341	1,701,200	665,141	13,406	28%	651,735
SCHOFIELD BARRACKS	*203,777*	*1,589,856*	*108,400*	1,481,456	*0*	*93%*	*1,481,456*
WALTER REED ARMY MEDICAL CENTER	*302*	*481,375*	*145,000*	336,375	*0*	*70%*	*336,375*
Totals/Averages	*33,707,689*	*39,653,418*	*22,159,500*	*17,493,918*	*235,204*	*44%*	*17,258,714*

Navy Footprint (GSF)	Current Capacity	Maximum Potential Capacity	Current Usage @ 200 GSF/Person	Capacity Available to Surge	Surge Capacity Requirement	Excess/(Shortfall)	
						%	GSF
Anacostia Annex	1,266,737	5,697,528	459,400	5,238,128	0	44%	2,532,528
Arlington Service Center	251,864	5,697,528	208,200	5,489,328	0	44%	2,532,528
NAVSTA ANNAPOLIS	431,329	5,697,528	175,800	5,521,728	0	44%	2,532,528
NAVSUPPACT DAHLGREN	207,255	5,697,528	129,200	5,568,328	0	44%	2,532,528
NAVSUPPACT INDIAN HEAD	576,305	5,697,528	232,800	5,464,728	0	44%	2,532,528
Potomac Annex, Washington DC	173,900	5,697,528	93,200	5,604,328	0	44%	2,532,528
Washington Navy Yard	2,423,314	5,697,528	1,866,400	3,831,128	0	44%	2,532,528
Naval District Washington (NDW) Total *	5,330,704	5,697,528	3,165,000	2,532,528	0	44%	2,532,528
Henderson Hall	*62,838*	*62,995*	*48,400*	14,595	*0*	*23%*	*14,595*
Joint Reserve Base Fort Worth	*260,781*	*210,442*	*183,800*	26,642	*4*	*13%*	*26,638*
Joint Reserve Base New Orleans	91,496	94,162	69,200	24,962	944	26%	24,018
Joint Reserve Base Willow Grove	80,169	109,441	50,800	58,641	0	54%	58,641
Marine Corps Air Station Beaufort	171,699	171,699	174,400	-2,701	0	-2%	(2,701)
Marine Corps Air Station Cherry Point	722,130	749,631	828,800	-79,169	1,200	-11%	(80,369)
Marine Corps Air Station Miramar	*422,384*	*399,138*	*436,000*	-36,862	*0*	*-9%*	*(36,862)*
Marine Corps Air Station Yuma	80,270	90,946	57,320	33,626	285	37%	33,341
Marine Corps Base Camp Lejeune	2,334,926	2,360,042	2,244,600	115,442	10,892	4%	104,550
Marine Corps Base Camp Pendleton	1,359,445	1,347,952	1,315,400	32,552	0	2%	32,552
Marine Corps Base Hawaii Camp Smith	*126,842*	*126,842*	*219,000*	-92,158	*0*	*-73%*	*(92,158)*
Marine Corps Base Hawaii Kaneohe	*492,060*	*492,060*	*259,800*	232,260	*0*	*47%*	*232,260*
MCB Hawaii Total *	*618,902*	*618,902*	*478,800*	140,102	*0*	*23%*	*140,102*
Marine Corps Base Quantico	*223,403*	*1,261,416*	*1,949,188*	-687,772	*4,800*	*-55%*	*(692,572)*
Marine Corps Support Activity Kansas City	120,658	120,658	91,400	29,258	0	24%	29,258
National Naval Medical Center Bethesda	*718,513*	*2,966,707*	*363,200*	2,603,507	*28*	*88%*	*2,603,479*
Naval Air Engineering Station Lakehurst	*169,617*	*232,559*	*82,400*	150,159	*0*	*65%*	*150,159*
Naval Air Station Brunswick	125,133	142,914	66,200	76,714	0	54%	76,714
Naval Air Station Corpus Christi	*502,757*	*483,325*	*1,110,200*	-626,875	*0*	*-130%*	*(626,875)*
Naval Air Station Jacksonville	514,042	584,404	330,000	254,404	0	44%	254,404
Naval Air Station Key West	110,946	129,910	81,600	48,310	1	37%	48,309
Naval Air Station Lemoore	173,518	161,481	96,400	65,081	0	40%	65,081
Naval Air Station Meridian	130,679	106,730	64,400	42,330	2,000	38%	40,330
Naval Air Station North Island	*1,767,026*	*1,767,026*	*1,608,200*	158,826	*10,066*	8%	148,760
Naval Amphibious Base Coronado	*17,637*	*17,637*	*88,800*	-71,163	*0*	-403%	(71,163)
Naval Air Station North Island Total *	*1,784,663*	*1,579,414*	*1,697,000*	-117,586	*10,066*	*-8%*	*(127,652)*
Naval Air Station Patuxent River	*710,883*	*710,883*	*1,050,600*	-339,717	*0*	*-48%*	*(339,717)*
Naval Air Station Patuxent River Webster Field	*312,538*	*312,538*	*441,200*	-128,662	*0*	*-41%*	*(128,662)*
Naval Air Station Patuxent River Total *	*1,023,421*	*1,214,027*	*1,491,800*	-277,773	*0*	*-23%*	*(277,773)*
Naval Air Station Pensacola	*955,290*	*955,290*	*475,600*	479,690	*6,800*	*50%*	*472,890*
Saufley Field	*334,148*	*334,148*	*135,400*	198,748	*0*	*59%*	*198,748*
Naval Air Station Pensacola Total	*1,190,427*	*1,198,632*	*611,000*	587,632	*6,800*	*48%*	*580,832*
CBC Port Hueneme	*515,719*	*515,719*	*488,400*	27,319	*0*	*5%*	*27,319*
Naval Air Station Point Mugu	*427,834*	*427,834*	*232,000*	195,834	*0*	*46%*	*195,834*
Naval Base Ventura County Total *	*943,553*	*929,523*	*720,400*	209,123	*0*	*22%*	*209,123*
Naval Air Station Whidbey Island	253,813	287,200	159,200	128,000	0	45%	128,000
Naval Air Station Whiting Field	*111,106*	*111,106*	*65,800*	45,306	*0*	*41%*	*45,306*
Naval Amphibious Base Little Creek	272,666	272,666	336,600	-63,934	0	-23%	(63,934)
Naval Research Laboratory	198,878	218,654	101,000	117,654	0	54%	117,654
Naval Station Everett	*76,502*	*89,601*	*228,400*	-138,799	*0*	*-155%*	*(138,799)*
Naval Station Mayport	209,711	209,711	202,400	7,311	0	3%	7,311
Naval Station Norfolk	*1,074,164*	*2,160,728*	*341,000*	1,819,728	*0*	*84%*	*1,819,728*
Naval Station Pearl Harbor	1,675,766	1,905,109	1,197,800	707,309	1,500	37%	705,809
Naval Station San Diego	1,497,856	1,364,733	1,253,400	111,333	6,460	8%	104,873
Naval Submarine Base Bangor	*376,172*	*450,900*	*878,100*	-427,200	*0*	*-95%*	*(427,200)*
Naval Support Activity Mechanicsburg	*1,496,170*	*2,722,911*	*971,400*	1,751,511	*0*	*64%*	*1,751,511*
Naval Support Activity Milington	*1,631,739*	*1,631,739*	*977,400*	654,339	*5,000*	*40%*	*649,339*
Naval Support Activity New Orleans, LA	427,582	839,656	346,600	493,056	0	59%	493,056
Naval Support Activity Norfolk	668,836	715,700	611,600	104,100	300	15%	103,800
Naval Weapons Station Charleston	297,324	349,869	377,800	-27,931	400	-8%	(28,331)

* Host installation reporting for the above listed Navy "fence lines". Current capacity data (DOD Question 303) included detailed data for multiple fence lines where applicable. Maximum potiential capacity data (DOD Question 445) was mostly reported as a total by host installations

D. Use of USAF Scenario Data Call (SDC) Response Concerning COBRA Costs/Savings.

The tables below show the USAF SDC response.

One-Time Unique Costs (On-Installation Infrastructure) – Gaining Installations
Table 6.1.3
Special Space

Infrastructure Item	Estimated Cost (Current $)	Time to Complete (Months)	Comments
System Furniture	$2,494,000	12	FY 09 expenditure
IT Costs	$88,000	12	FY 09 expenditure
Environmental Costs	$240,000	12	FY 06; NEPA Analysis
Environmental Costs	$50,000	12	FY 07; Air Conf. Analysis
Environmental Costs	$100,000	12	FY 07; Air Permit Revision
Joint Operations Center	$18,000,000	12	FY 08 expenditure

The MILCON items identified below were used as GSF requirements for the scenario, but did not use the Air Force-generated cost (the COBRA model was allowed to generate these costs based on internal data/algorithms):

SCREEN 7 (MILCON)

Base Name
Scott AFB, IL

FAC	FAC DESCRIPTION	UM	NEW MilCon (UM)		Rehab Con	Rehab Type		Total Cost ($K)
6100	General Administrative Building	SF	99,600					$20,035
1412	Aviation Operations Building (JOC)	SF	60,000					$13,041

Economic Impact Report

This report depicts the economic impact of the following Scenarios:

HSA-0114v3: TRANSCOM to Scott AFB

The data in this report is rolled up by Region of Influence

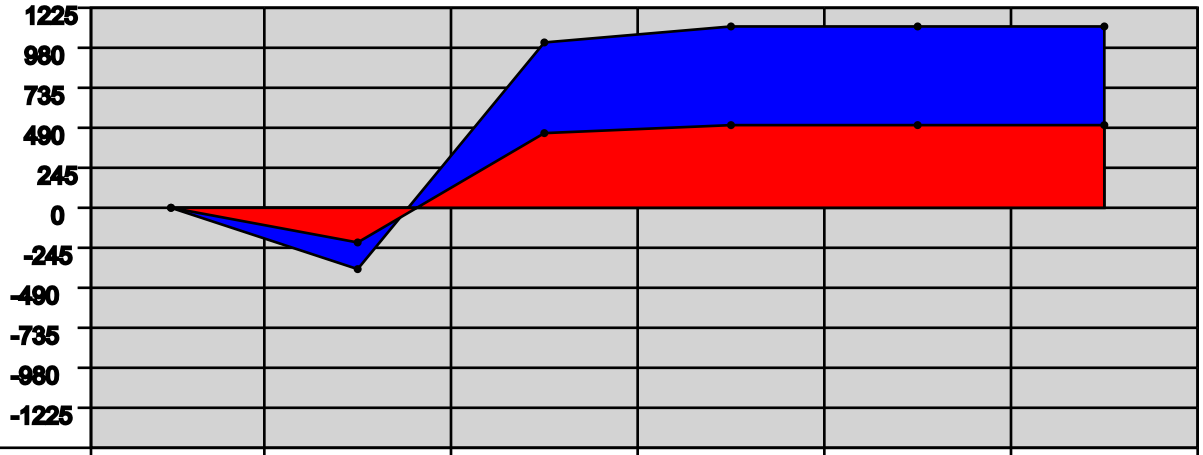
ECONOMIC IMPACT DATA

Scenario: All Selected (see title page)
Economic Region of Influence(ROI): St. Louis, MO-IL Metropolitan Statistical Area
Base: All Bases
Action: All Actions

Overall Economic Impact of Proposed BRAC-05 Action:

ROI Population (2002):	2,746,765
ROI Employment (2002):	1,668,793
Authorized Manpower (2005):	10,251
Authorized Manpower(2005) / ROI Employment(2002):	0.61%
Total Estimated Job Change:	1,116
Total Estimated Job Change / ROI Employment(2002):	0.07%

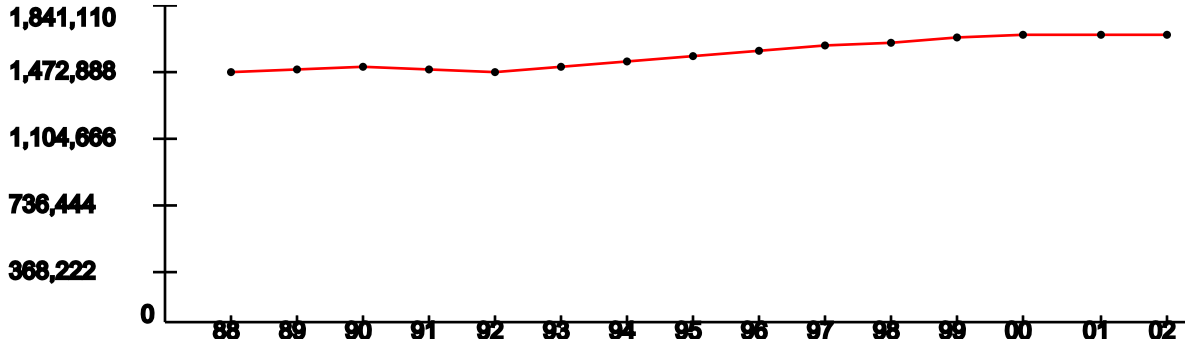
Cumulative Job Change (Gain/Loss) Over Time:



YEAR:	2006	2007	2008	2009	2010	2011
Direct Military:	0	-206	19	-22	0	0
Direct Civilian:	0	161	390	79	0	0
Direct Student:	0	0	0	0	0	0
Direct Contractor:	0	-162	256	-8	0	0
Cumulative Direct:	0	-207	458	507	507	507
Cum Indir/Induc:	0	-166	550	609	609	609
Cumulative Total:	0	-373	1008	1116	1116	1,116

St. Louis, MO-IL Metropolitan Statistical Area Trend Data

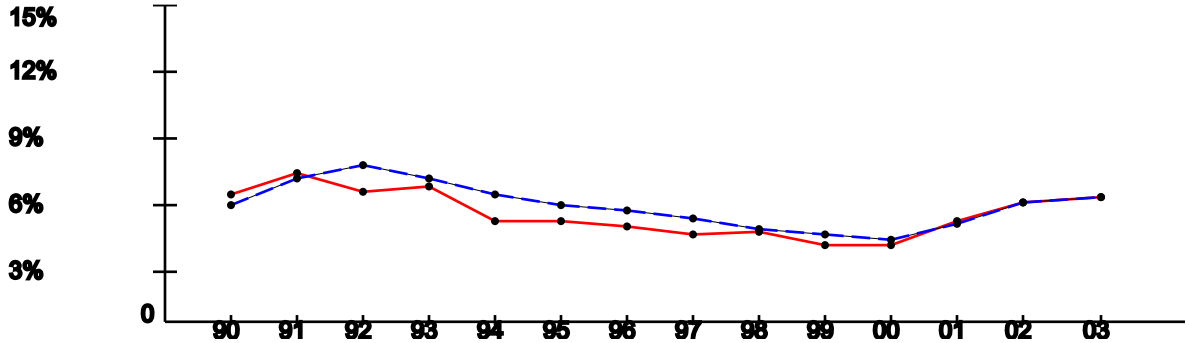
Employment Trend (1988-2002)



YEAR:	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002
Index:	1	1.02	1.03	1.01	1.01	1.03	1.05	1.07	1.09	1.11	1.13	1.14	1.15	1.15	1.15

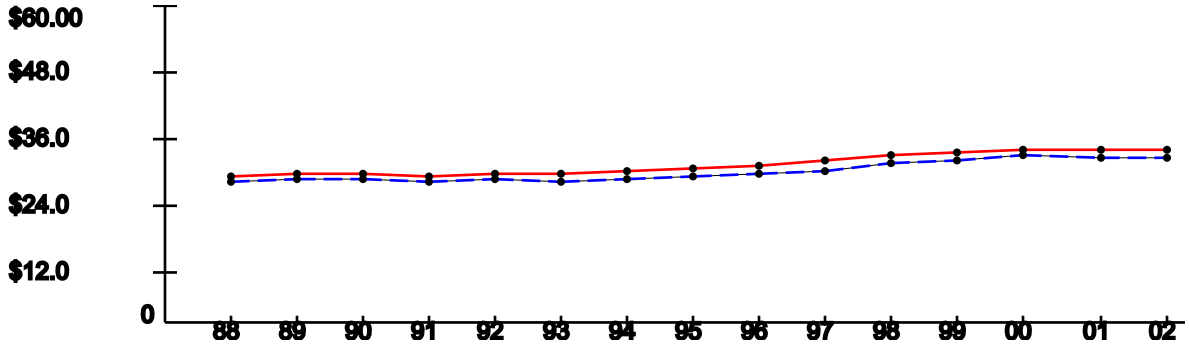
Represents the ROI's indexed employment change since 1988

Unemployment Percentage Trend (1990-2003)



YEAR:	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003
ROI:	6.14%	7.12%	6.3%	6.45%	4.88%	4.83%	4.63%	4.26%	4.39%	3.72%	3.77%	4.87%	5.77%	5.97%
USA:	5.6%	6.83%	7.5%	6.91%	6.09%	5.59%	5.4%	4.94%	4.51%	4.21%	3.99%	4.74%	5.79%	5.99%

Per Capita Income x $1,000 (1988-2002)



YEAR:	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002
ROI:	$28.24	$28.6	$28.49	$27.96	$28.67	$28.57	$29.2	$29.6	$29.94	$30.92	$32.17	$32.37	$33.22	$32.91	$33.12
USA:	$26.96	$27.48	$27.42	$26.87	$27.35	$27.18	$27.53	$27.86	$28.35	$29.04	$30.35	$30.86	$31.89	$31.72	$31.61

Note: National trend lines are dashed

As of: Wed Apr 06 12:49:32 EDT 2005

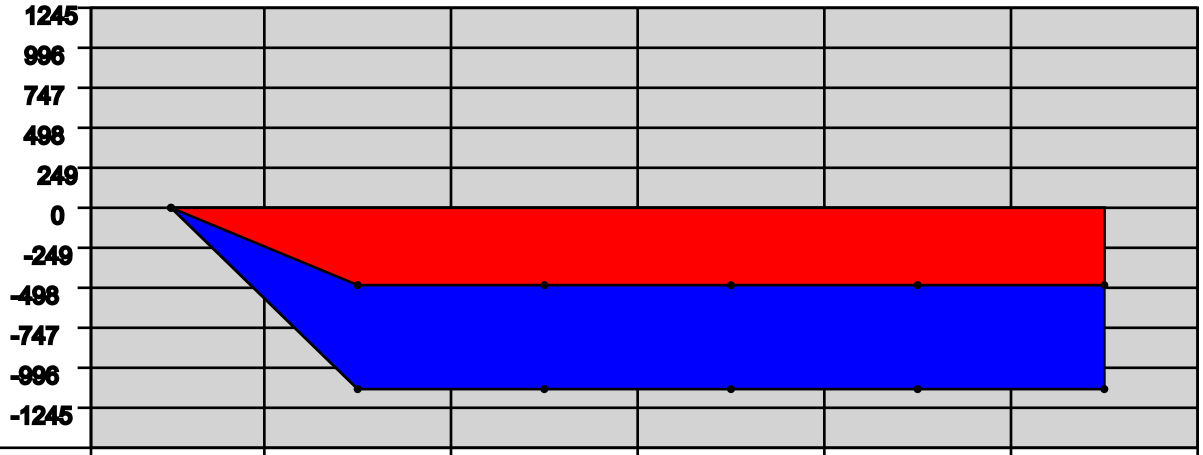
ECONOMIC IMPACT DATA

Scenario: All Selected (see title page)
Economic Region of Influence(ROI): Virginia Beach-Norfolk-Newport News, VA-NC Metropolitan Statistical Area
Base: All Bases
Action: All Actions

Overall Economic Impact of Proposed BRAC-05 Action:

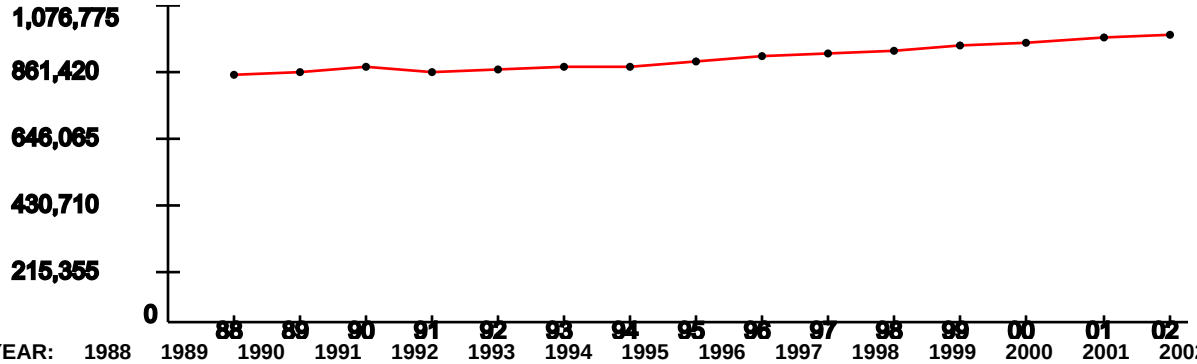
ROI Population (2002):	1,613,728
ROI Employment (2002):	978,888
Authorized Manpower (2005):	11,885
Authorized Manpower(2005) / ROI Employment(2002):	1.21%
Total Estimated Job Change:	-1,133
Total Estimated Job Change / ROI Employment(2002):	-0.12%

Cumulative Job Change (Gain/Loss) Over Time:



YEAR:	2006	2007	2008	2009	2010	2011
Direct Military:	0	-21	0	0	0	0
Direct Civilian:	0	-409	0	0	0	0
Direct Student:	0	0	0	0	0	0
Direct Contractor:	0	-54	0	0	0	0
Cumulative Direct:	0	-484	-484	-484	-484	-484
Cum Indir/Induc:	0	-649	-649	-649	-649	-649
Cumulative Total:	0	-1133	-1133	-1133	-1133	-1,133

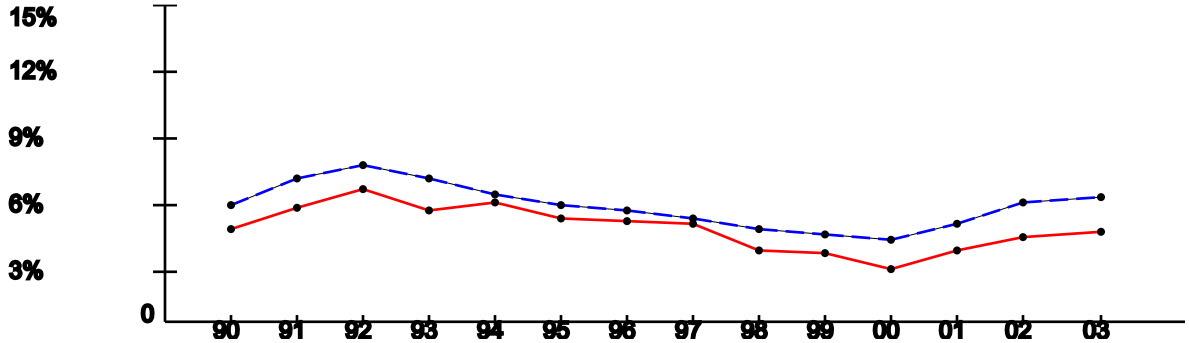
Employment Trend (1988-2002)



YEAR:	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002
Index:	1	1.02	1.03	1.02	1.03	1.04	1.04	1.06	1.08	1.09	1.11	1.12	1.14	1.15	1.17

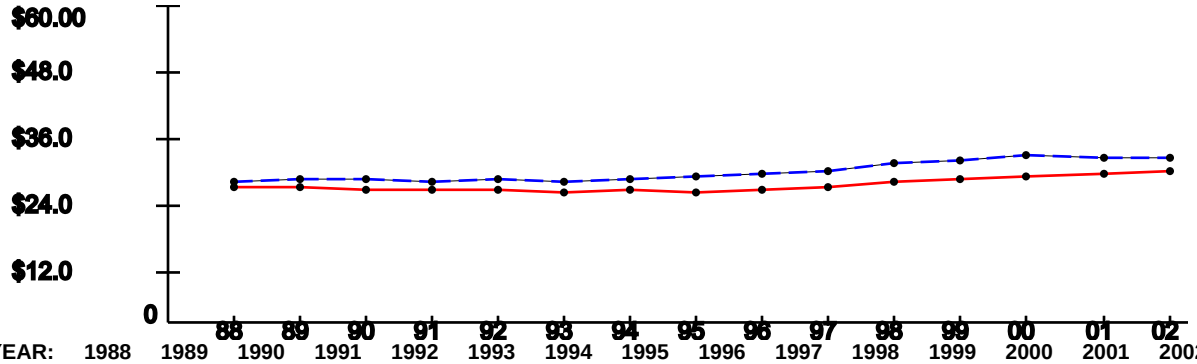
Represents the ROI's indexed employment change since 1988

Unemployment Percentage Trend (1990-2003)



YEAR:	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003
ROI:	4.55%	5.56%	6.34%	5.41%	5.75%	4.95%	4.85%	4.8%	3.45%	3.37%	2.62%	3.51%	4.18%	4.42%
USA:	5.6%	6.83%	7.5%	6.91%	6.09%	5.59%	5.4%	4.94%	4.51%	4.21%	3.99%	4.74%	5.79%	5.99%

Per Capita Income x $1,000 (1988-2002)



YEAR:	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002
ROI:	$25.9	$26.04	$25.47	$25.31	$25.43	$25.21	$25.31	$25.18	$25.65	$26.18	$27.12	$27.51	$28.16	$28.63	$29.01
USA:	$26.96	$27.48	$27.42	$26.87	$27.35	$27.18	$27.53	$27.86	$28.35	$29.04	$30.35	$30.86	$31.89	$31.72	$31.61

Note: National trend lines are dashed

As of: Wed Apr 06 12:49:32 EDT 2005

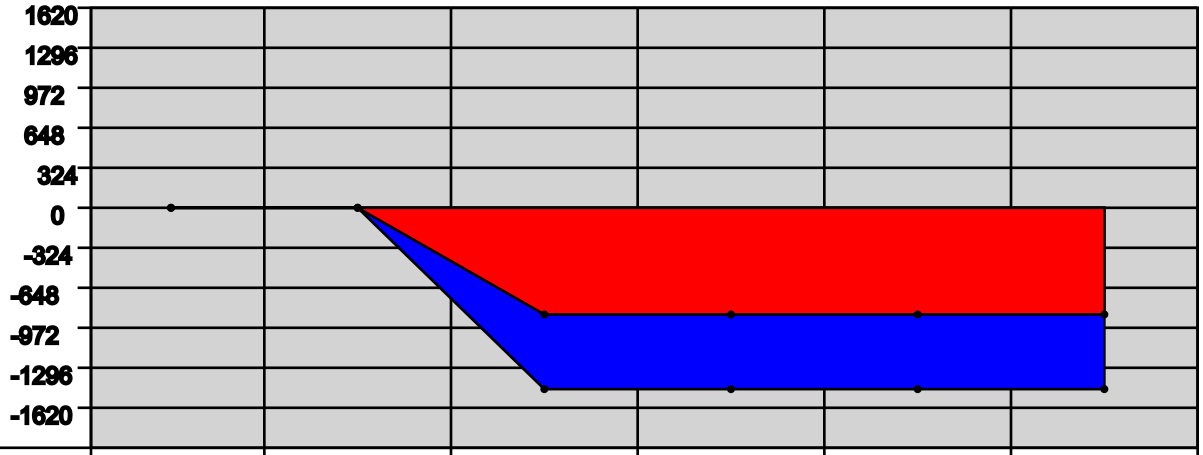
ECONOMIC IMPACT DATA

Scenario: All Selected (see title page)
Economic Region of Influence(ROI): Washington-Arlington-Alexandria, DC-VA-MD-WV Metropolitan Division
Base: All Bases
Action: All Actions

Overall Economic Impact of Proposed BRAC-05 Action:

ROI Population (2002):	3,895,337
ROI Employment (2002):	2,771,791
Authorized Manpower (2005):	1,648
Authorized Manpower(2005) / ROI Employment(2002):	0.06%
Total Estimated Job Change:	-1,472
Total Estimated Job Change / ROI Employment(2002):	-0.05%

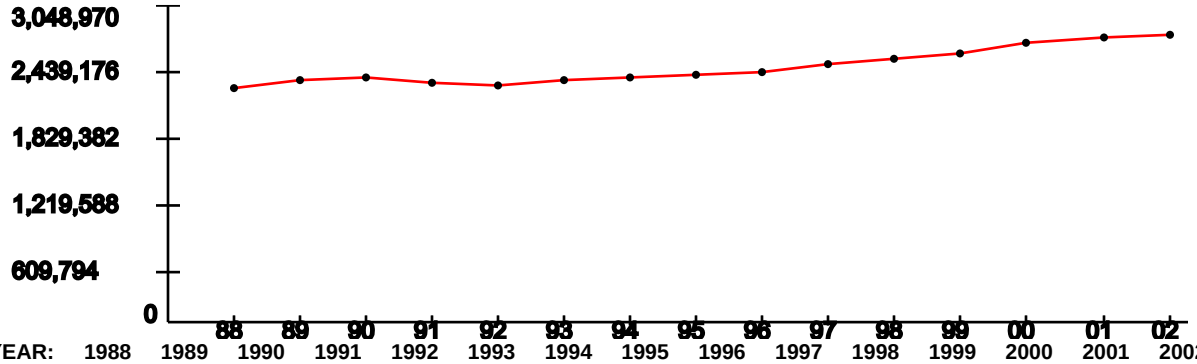
Cumulative Job Change (Gain/Loss) Over Time:



YEAR:	2006	2007	2008	2009	2010	2011
Direct Military:	0	0	-24	0	0	0
Direct Civilian:	0	0	-508	0	0	0
Direct Student:	0	0	0	0	0	0
Direct Contractor:	0	0	-325	0	0	0
Cumulative Direct:	0	0	-857	-857	-857	-857
Cum Indir/Induc:	0	0	-615	-615	-615	-615
Cumulative Total:	0	0	-1472	-1472	-1472	-1,472

Washington-Arlington-Alexandria, DC-VA-MD-WV Metropolitan Division Trend Data

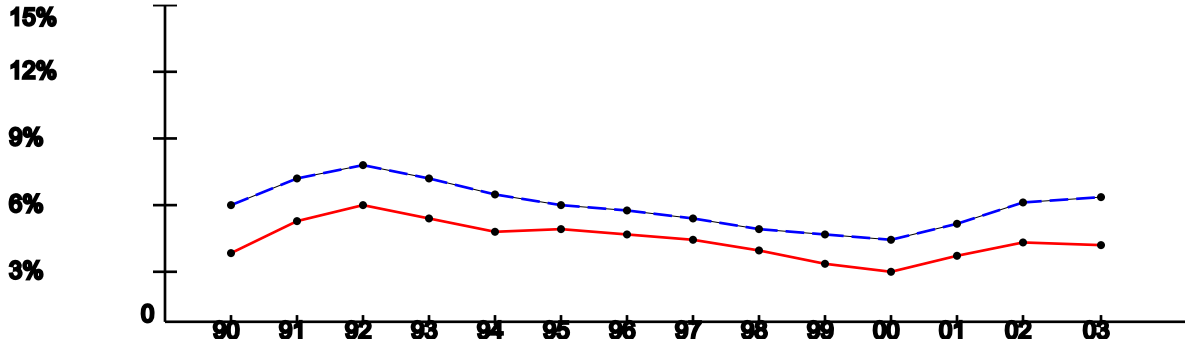
Employment Trend (1988-2002)



YEAR:	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002
Index:	1	1.03	1.04	1.02	1.01	1.03	1.04	1.06	1.07	1.1	1.12	1.15	1.2	1.22	1.23

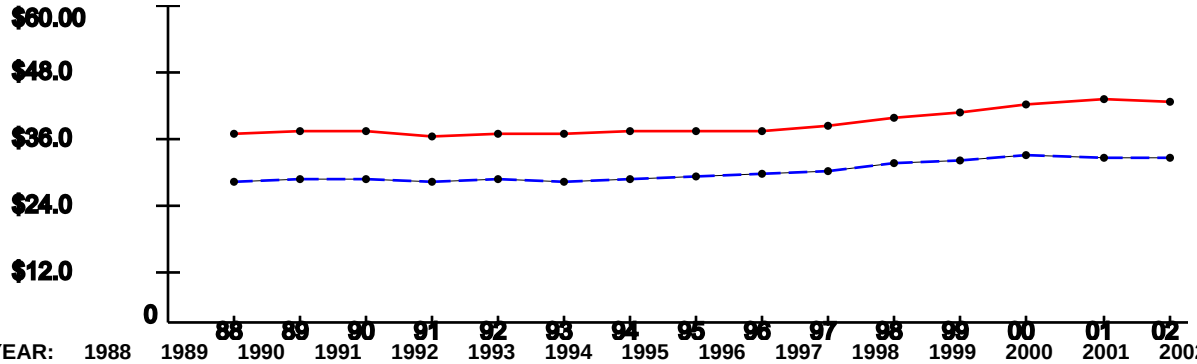
Represents the ROI's indexed employment change since 1988

Unemployment Percentage Trend (1990-2003)



YEAR:	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003
ROI:	3.42%	4.87%	5.6%	5%	4.4%	4.48%	4.23%	3.94%	3.47%	2.82%	2.53%	3.27%	3.89%	3.75%
USA:	5.6%	6.83%	7.5%	6.91%	6.09%	5.59%	5.4%	4.94%	4.51%	4.21%	3.99%	4.74%	5.79%	5.99%

Per Capita Income x $1,000 (1988-2002)



YEAR:	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002
ROI:	$35.91	$36.47	$36.33	$35.74	$36.05	$36.18	$36.42	$36.33	$36.47	$37.51	$38.94	$40.22	$41.65	$42.28	$42.06
USA:	$26.96	$27.48	$27.42	$26.87	$27.35	$27.18	$27.53	$27.86	$28.35	$29.04	$30.35	$30.86	$31.89	$31.72	$31.61

Note: National trend lines are dashed

Economic Impact Report

This report depicts the economic impact of the following Scenarios:

HSA-0114v3: TRANSCOM to Scott AFB

The data in this report is rolled up by Action

As of: Wed Apr 06 12:45:10 EDT 2005

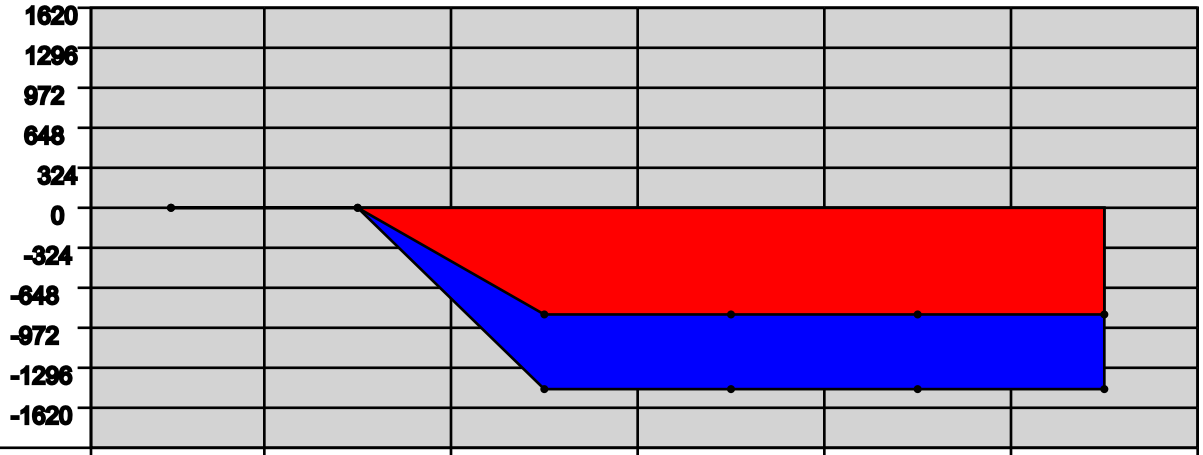
ECONOMIC IMPACT DATA

Scenario: TRANSCOM to Scott AFB
Economic Region of Influence(ROI): Washington-Arlington-Alexandria, DC-VA-MD-WV Metropolitan Division
Base: Hoffman 1 - Alexandria - VA
Action: Losing Leased Loc - SDDC from Hoffman

Overall Economic Impact of Proposed BRAC-05 Action:

ROI Population (2002):	3,895,337
ROI Employment (2002):	2,771,791
Authorized Manpower (2005):	1,648
Authorized Manpower(2005) / ROI Employment(2002):	0.06%
Total Estimated Job Change:	-1,472
Total Estimated Job Change / ROI Employment(2002):	-0.05%

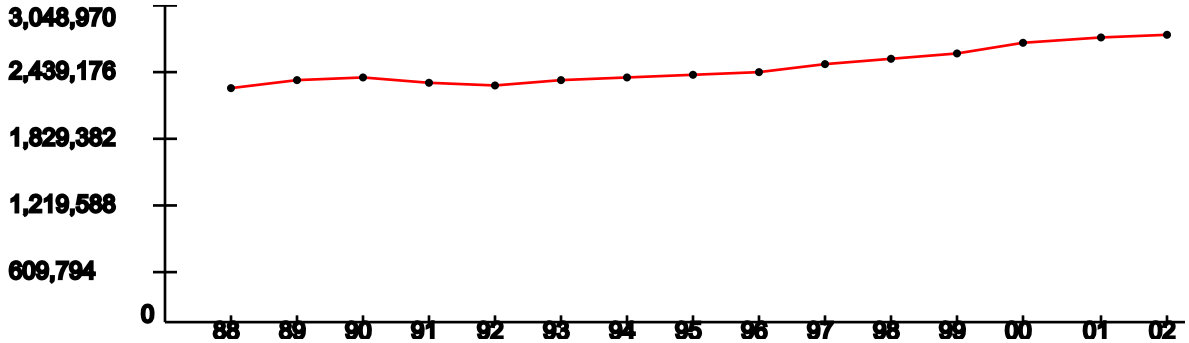
Cumulative Job Change (Gain/Loss) Over Time:



YEAR:	2006	2007	2008	2009	2010	2011
Direct Military:	0	0	-24	0	0	0
Direct Civilian:	0	0	-508	0	0	0
Direct Student:	0	0	0	0	0	0
Direct Contractor:	0	0	-325	0	0	0
Cumulative Direct:	0	0	-857	-857	-857	-857
Cum Indir/Induc:	0	0	-615	-615	-615	-615
Cumulative Total:	0	0	-1472	-1472	-1472	-1,472

Washington-Arlington-Alexandria, DC-VA-MD-WV Metropolitan Division Trend Data

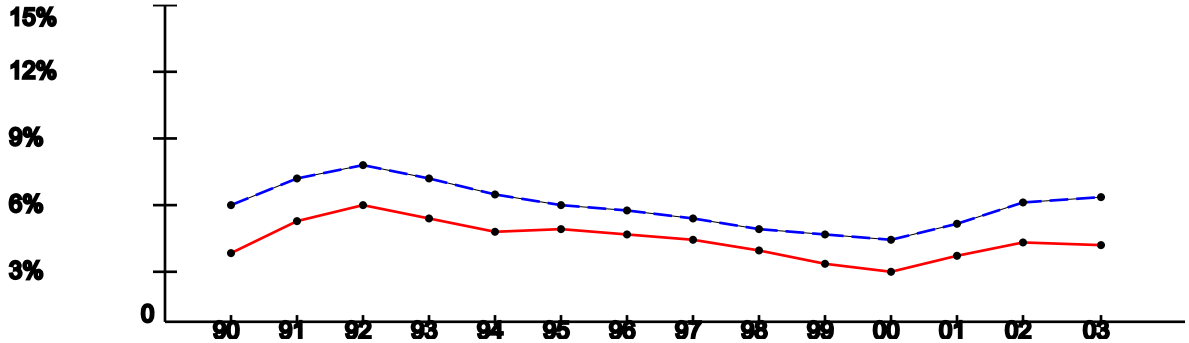
Employment Trend (1988-2002)



YEAR:	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002
Index:	1	1.03	1.04	1.02	1.01	1.03	1.04	1.06	1.07	1.1	1.12	1.15	1.2	1.22	1.23

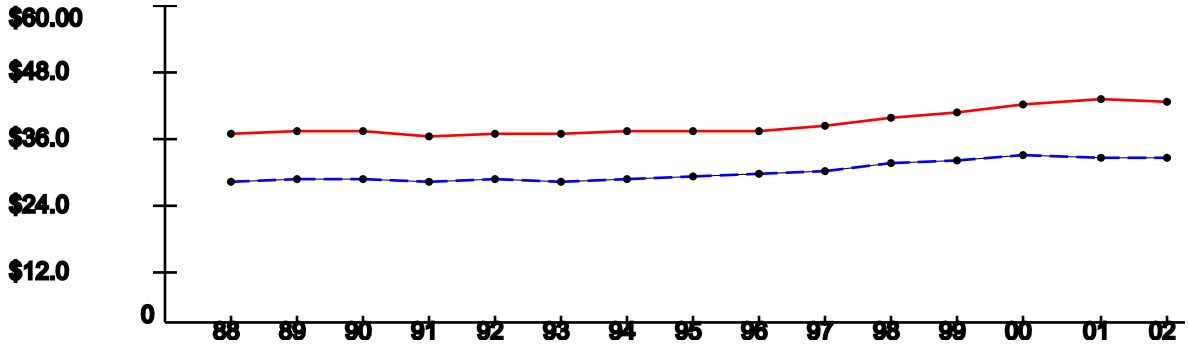
Represents the ROI's indexed employment change since 1988

Unemployment Percentage Trend (1990-2003)



YEAR:	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003
ROI:	3.42%	4.87%	5.6%	5%	4.4%	4.48%	4.23%	3.94%	3.47%	2.82%	2.53%	3.27%	3.89%	3.75%
USA:	5.6%	6.83%	7.5%	6.91%	6.09%	5.59%	5.4%	4.94%	4.51%	4.21%	3.99%	4.74%	5.79%	5.99%

Per Capita Income x $1,000 (1988-2002)



YEAR:	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002
ROI:	$35.91	$36.47	$36.33	$35.74	$36.05	$36.18	$36.42	$36.33	$36.47	$37.51	$38.94	$40.22	$41.65	$42.28	$42.06
USA:	$26.96	$27.48	$27.42	$26.87	$27.35	$27.18	$27.53	$27.86	$28.35	$29.04	$30.35	$30.86	$31.89	$31.72	$31.61

Note: National trend lines are dashed

As of: Wed Apr 06 12:45:10 EDT 2005

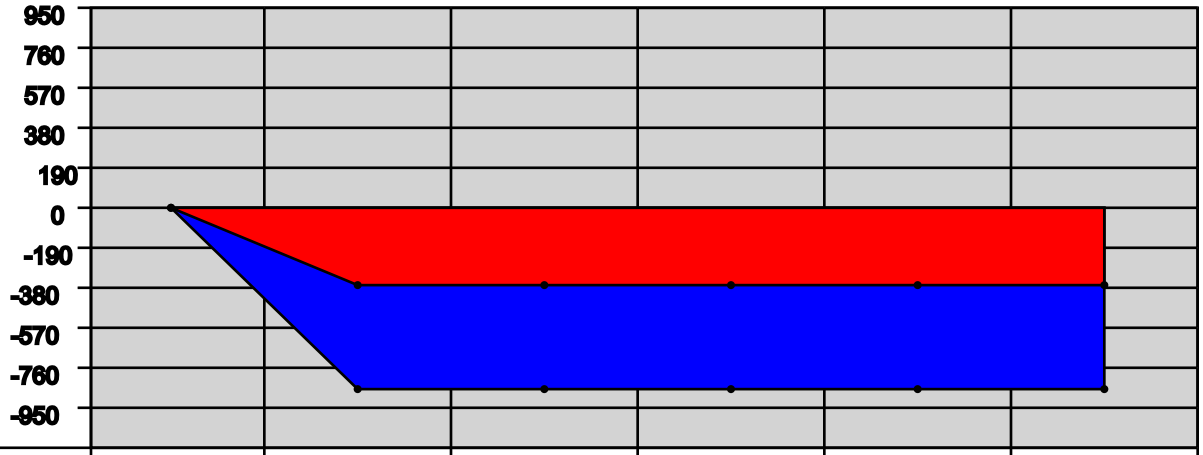
ECONOMIC IMPACT DATA

Scenario: TRANSCOM to Scott AFB
Economic Region of Influence(ROI): Virginia Beach-Norfolk-Newport News, VA-NC Metropolitan Statistical Area
Base: EUSTIS
Action: Losing Installation - SDDC from Ft. Eustis

Overall Economic Impact of Proposed BRAC-05 Action:

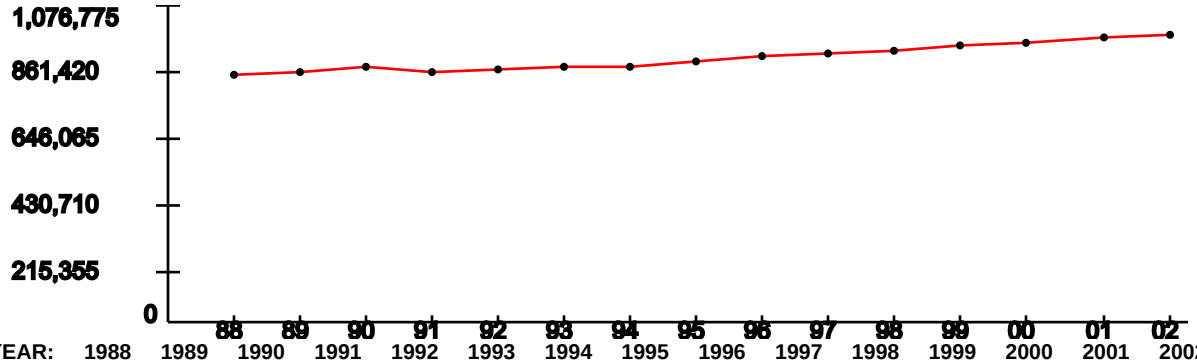
ROI Population (2002):	1,613,728
ROI Employment (2002):	978,888
Authorized Manpower (2005):	11,885
Authorized Manpower(2005) / ROI Employment(2002):	1.21%
Total Estimated Job Change:	-864
Total Estimated Job Change / ROI Employment(2002):	-0.09%

Cumulative Job Change (Gain/Loss) Over Time:



YEAR:	2006	2007	2008	2009	2010	2011
Direct Military:	0	-20	0	0	0	0
Direct Civilian:	0	-305	0	0	0	0
Direct Student:	0	0	0	0	0	0
Direct Contractor:	0	-45	0	0	0	0
Cumulative Direct:	0	-370	-370	-370	-370	-370
Cum Indir/Induc:	0	-494	-494	-494	-494	-494
Cumulative Total:	0	-864	-864	-864	-864	-864

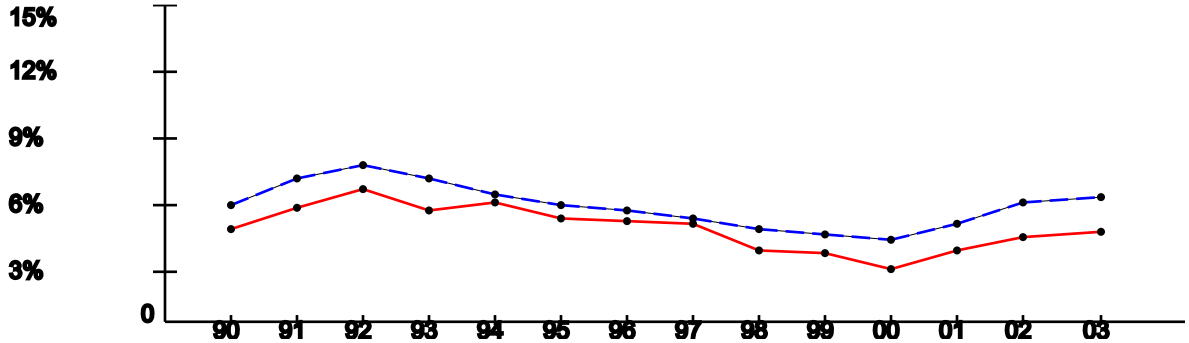
Employment Trend (1988-2002)



YEAR:	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002
Index:	1	1.02	1.03	1.02	1.03	1.04	1.04	1.06	1.08	1.09	1.11	1.12	1.14	1.15	1.17

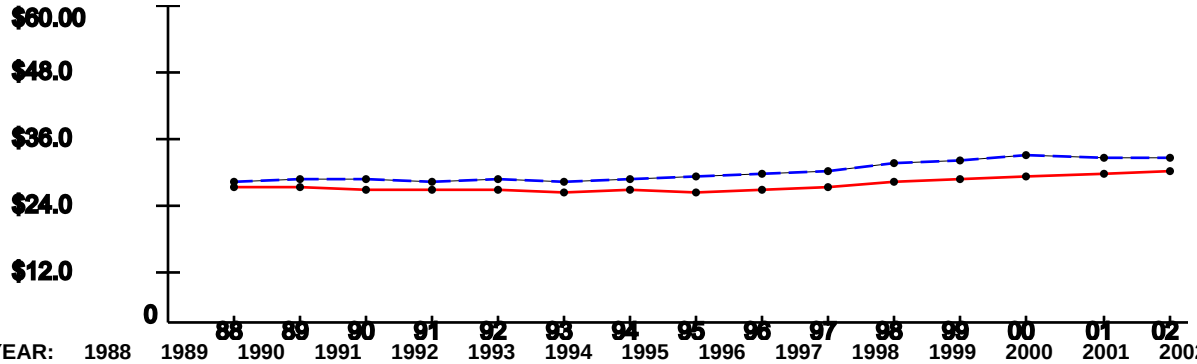
Represents the ROI's indexed employment change since 1988

Unemployment Percentage Trend (1990-2003)



YEAR:	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003
ROI:	4.55%	5.56%	6.34%	5.41%	5.75%	4.95%	4.85%	4.8%	3.45%	3.37%	2.62%	3.51%	4.18%	4.42%
USA:	5.6%	6.83%	7.5%	6.91%	6.09%	5.59%	5.4%	4.94%	4.51%	4.21%	3.99%	4.74%	5.79%	5.99%

Per Capita Income x $1,000 (1988-2002)



YEAR:	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002
ROI:	$25.9	$26.04	$25.47	$25.31	$25.43	$25.21	$25.31	$25.18	$25.65	$26.18	$27.12	$27.51	$28.16	$28.63	$29.01
USA:	$26.96	$27.48	$27.42	$26.87	$27.35	$27.18	$27.53	$27.86	$28.35	$29.04	$30.35	$30.86	$31.89	$31.72	$31.61

Note: National trend lines are dashed

As of: Wed Apr 06 12:45:10 EDT 2005

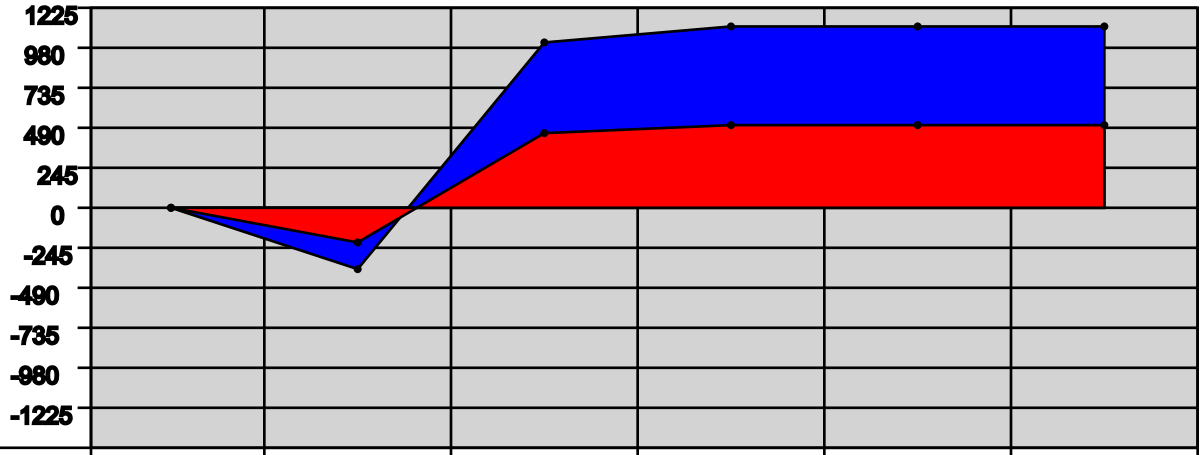
ECONOMIC IMPACT DATA

Scenario: TRANSCOM to Scott AFB
Economic Region of Influence(ROI): St. Louis, MO-IL Metropolitan Statistical Area
Base: Scott AFB
Action: Gaining Installation - Scott AFB

Overall Economic Impact of Proposed BRAC-05 Action:

ROI Population (2002):	2,746,765
ROI Employment (2002):	1,668,793
Authorized Manpower (2005):	10,251
Authorized Manpower(2005) / ROI Employment(2002):	0.61%
Total Estimated Job Change:	1,116
Total Estimated Job Change / ROI Employment(2002):	0.07%

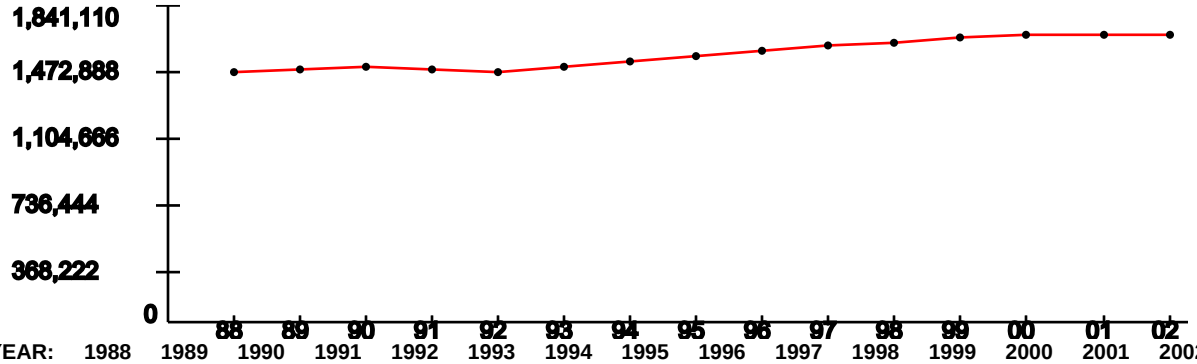
Cumulative Job Change (Gain/Loss) Over Time:



YEAR:	2006	2007	2008	2009	2010	2011
Direct Military:	0	-206	19	-22	0	0
Direct Civilian:	0	161	390	79	0	0
Direct Student:	0	0	0	0	0	0
Direct Contractor:	0	-162	256	-8	0	0
Cumulative Direct:	0	-207	458	507	507	507
Cum Indir/Induc:	0	-166	550	609	609	609
Cumulative Total:	0	-373	1008	1116	1116	1,116

St. Louis, MO-IL Metropolitan Statistical Area Trend Data

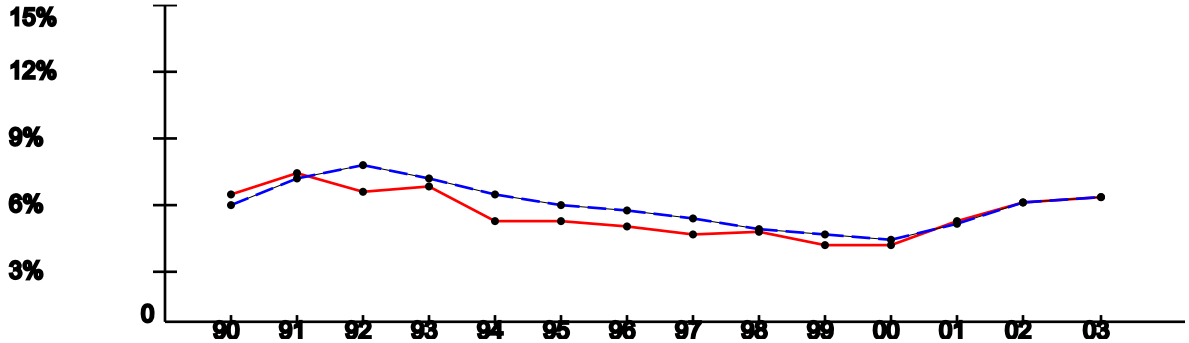
Employment Trend (1988-2002)



YEAR:	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002
Index:	1	1.02	1.03	1.01	1.01	1.03	1.05	1.07	1.09	1.11	1.13	1.14	1.15	1.15	1.15

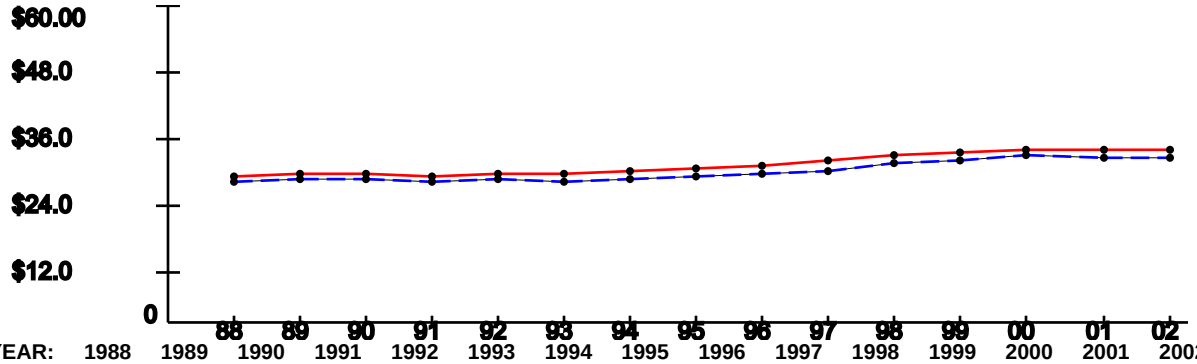
Represents the ROI's indexed employment change since 1988

Unemployment Percentage Trend (1990-2003)



YEAR:	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003
ROI:	6.14%	7.12%	6.3%	6.45%	4.88%	4.83%	4.63%	4.26%	4.39%	3.72%	3.77%	4.87%	5.77%	5.97%
USA:	5.6%	6.83%	7.5%	6.91%	6.09%	5.59%	5.4%	4.94%	4.51%	4.21%	3.99%	4.74%	5.79%	5.99%

Per Capita Income x $1,000 (1988-2002)



YEAR:	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002
ROI:	$28.24	$28.6	$28.49	$27.96	$28.67	$28.57	$29.2	$29.6	$29.94	$30.92	$32.17	$32.37	$33.22	$32.91	$33.12
USA:	$26.96	$27.48	$27.42	$26.87	$27.35	$27.18	$27.53	$27.86	$28.35	$29.04	$30.35	$30.86	$31.89	$31.72	$31.61

Note: National trend lines are dashed

As of: Wed Apr 06 12:45:10 EDT 2005

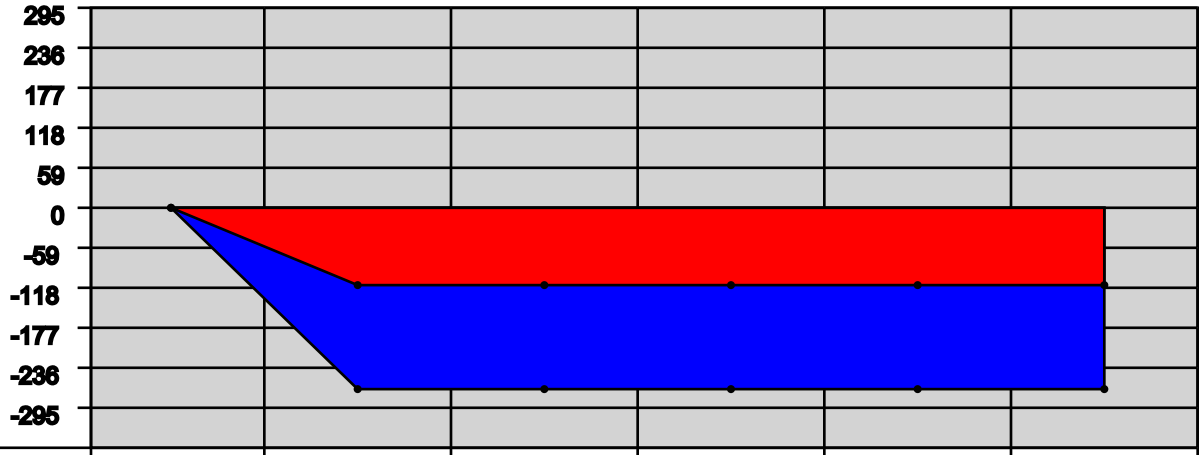
ECONOMIC IMPACT DATA

Scenario: TRANSCOM to Scott AFB
Economic Region of Influence(ROI): Virginia Beach-Norfolk-Newport News, VA-NC Metropolitan Statistical Area
Base: EUSTIS
Action: Losing Installation-SDDC-TEA (leased space)

Overall Economic Impact of Proposed BRAC-05 Action:

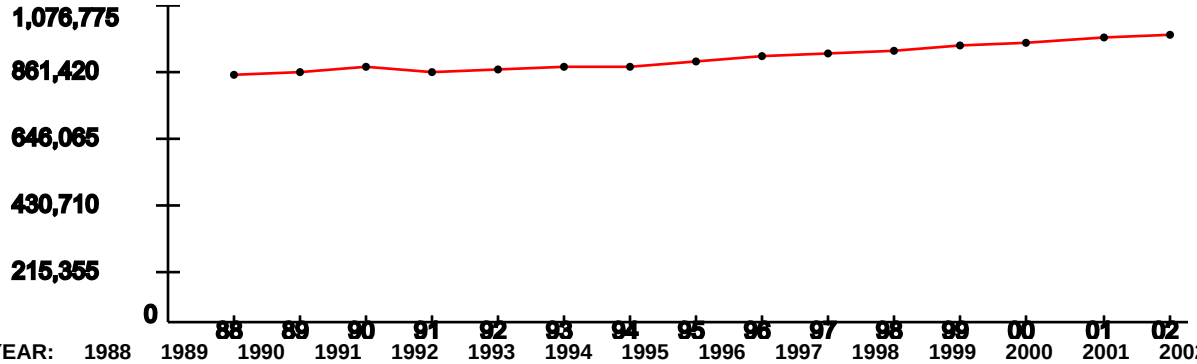
ROI Population (2002):	1,613,728
ROI Employment (2002):	978,888
Authorized Manpower (2005):	11,885
Authorized Manpower(2005) / ROI Employment(2002):	1.21%
Total Estimated Job Change:	-269
Total Estimated Job Change / ROI Employment(2002):	-0.03%

Cumulative Job Change (Gain/Loss) Over Time:



YEAR:	2006	2007	2008	2009	2010	2011
Direct Military:	0	-1	0	0	0	0
Direct Civilian:	0	-104	0	0	0	0
Direct Student:	0	0	0	0	0	0
Direct Contractor:	0	-9	0	0	0	0
Cumulative Direct:	0	-114	-114	-114	-114	-114
Cum Indir/Induc:	0	-155	-155	-155	-155	-155
Cumulative Total:	0	-269	-269	-269	-269	-269

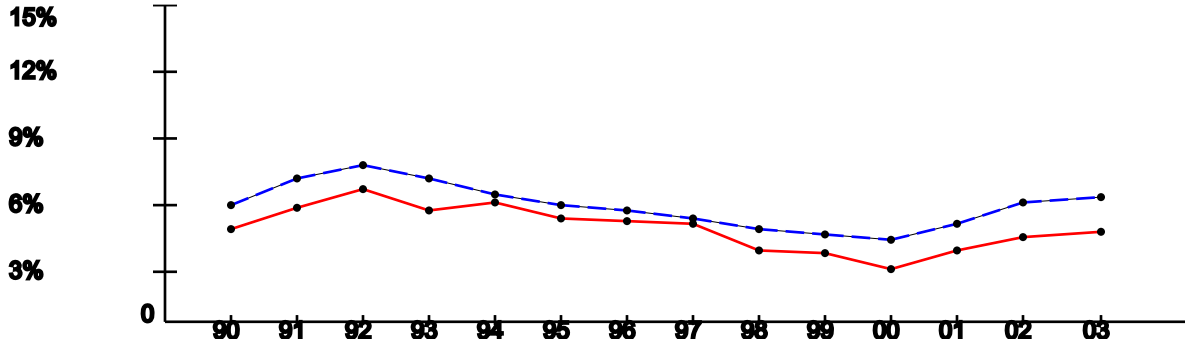
Employment Trend (1988-2002)



YEAR:	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002
Index:	1	1.02	1.03	1.02	1.03	1.04	1.04	1.06	1.08	1.09	1.11	1.12	1.14	1.15	1.17

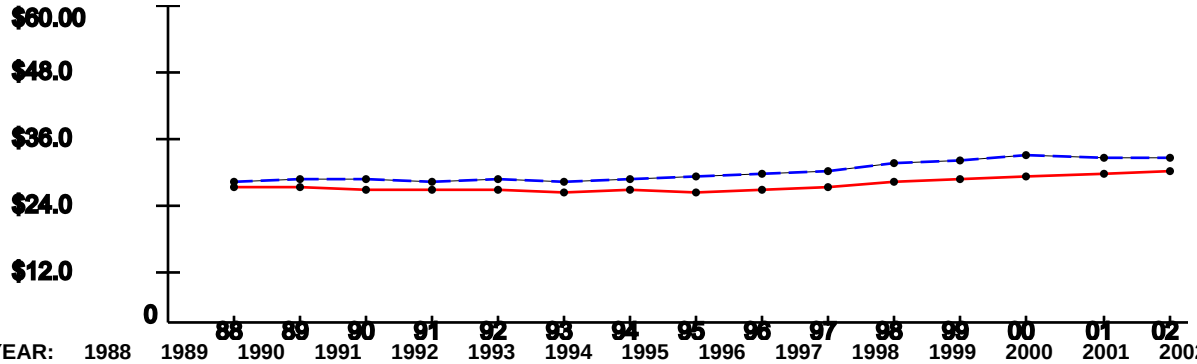
Represents the ROI's indexed employment change since 1988

Unemployment Percentage Trend (1990-2003)



YEAR:	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003
ROI:	4.55%	5.56%	6.34%	5.41%	5.75%	4.95%	4.85%	4.8%	3.45%	3.37%	2.62%	3.51%	4.18%	4.42%
USA:	5.6%	6.83%	7.5%	6.91%	6.09%	5.59%	5.4%	4.94%	4.51%	4.21%	3.99%	4.74%	5.79%	5.99%

Per Capita Income x $1,000 (1988-2002)



YEAR:	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002
ROI:	$25.9	$26.04	$25.47	$25.31	$25.43	$25.21	$25.31	$25.18	$25.65	$26.18	$27.12	$27.51	$28.16	$28.63	$29.01
USA:	$26.96	$27.48	$27.42	$26.87	$27.35	$27.18	$27.53	$27.86	$28.35	$29.04	$30.35	$30.86	$31.89	$31.72	$31.61

Note: National trend lines are dashed

FORT EUSTIS, VA

(Also, PROXY for SDDC-TEA, at Leased space in Newport News, VA)

Demographics

The following tables provide a short description of the area near the installation/activity. FORT EUSTIS is within Newport News, VA, the nearest city with a population of 100,000 or more. The nearest metropolitan statistical area (MSA) is

MSA	Population
Norfolk-VA Beach-Newport News MSA	1,569,541

The following entities comprise the military housing area (MHA):

County/City	Population
Gloucester	34780
Hampton	146437
James City	48102
Mathews	9207
Newport News	180150
Poquoson	11566
Williamsburg	11998
York	56297
Total	498,537

Child Care

This attribute captures the number of nationally accredited child-care centers within the local community: 15

Cost of Living

Cost of Living provides a relative measure of cost of living in the local community. General Schedule (GS) Locality Pay provides a relative scale to compare local salaries with government salaries and Basic Allowance for Housing (BAH) is an indicator of the local rental market. In-state tuition is an indicator of the support provided by the state for active duty family members to participate in higher-level education opportunities.

Median Household Income	(US Avg $41,994)	$42,448	Basis: MSA
Median House Value	(US Avg $119,600)	$110,100	
GS Locality Pay	("Rest of US" 10.9%)	10.9%	

O-3 with Dependents BAH Rate	$1,074	
In-state Tuition for Family Member	No	
In-state Tuition Continues if Member PCSs Out of State		

Education

This attribute defines the population in local school districts and identifies capacity. The pupil/teacher ratio, graduation rate, percentage of certified teachers and composite SAT I/ACT scores provide a relative quality indicator of education. This attribute also attempts to give communities credit for the potential intellectual capital they provide.

NOTE: "MFR" means a Memorandum For Record is on file at the installation/activity/agency to document problems in obtaining the required information. Reasons for not being able to obtain information may be that the school district refused to provide the information or the school district does not use or track the information.

If the installation/activity/agency has incomplete information from the local school system in order to accurately compute a score in this area, the number of school districts reporting information will be captured in addition to the computed answer.

		Basis
School District(s) Capacity	292,261	12 of 12 districts
Students Enrolled	275,446	12 of 12 districts
Average Pupil/Teacher Ratio	15.6:1	12 of 12 districts
High School Students Enrolled	76,159	12 of 12 districts
Average High School Graduation Rate (US Avg 67.3%)	87.4%	12 of 12 districts
Average Composite SAT I Score (US Avg 1026)	889	12 of 12 districts
Average ACT Score (US Avg 20.8)	11	12 of 12 districts
Available Graduate/PhD Programs	14	
Available Colleges and/or Universities	6	
Available Vocational and/or Technical Schools	11	

Employment

Unemployment and job growth rates provide a relative merit of job availability in the local community. National rates from the Bureau of Labor Statistics are also provided.

The unemployment rates for the last five-years:

	1999	2000	2001	2002	2003
Local Data	3.4%	2.6%	3.5%	4.2%	4.4%
National	4.2%	4.0%	4.7%	5.8%	6.0%
Basis:	MSA	MSA	MSA	MSA	MSA

The annual job growth rate for the last five-years:

	1999	2000	2001	2002	2003
Local Data	.1%	1.3%	1.0%	1.8%	1.9%
National	1.5%	2.4%	.03%	-.31%	.86%
Basis:	MSA	MSA	MSA	MSA	MSA

Housing

This attribute provides an indication of availability of housing, both sales and rental, in the local community. Note: according to the 2000 Census, Vacant Sale and Vacant Rental Units do not equal Total Vacant Housing Units; Total Vacant Housing Units may also include units that are vacant but not on the market for sale or rent.

Total Vacant Housing Units	41,676	Basis: MSA
Vacant Sale Units	7,856	
Vacant Rental Units	13,560	

Medical Providers

This attribute provides an indicator of availability of medical care for military and DoD civilians in the local community. The table reflects the raw number of physicians/beds and ratio of physicians/beds to population.

	# Physicians	# Beds	Population	
Local Community	3,599	2,936	1,569,541	Basis: MSA
Ratio	1:436	1:535		
National Ratio (2003)	1:421.2	1:373.7		

Safety/Crime

The local community's Uniform Crime Reports (UCR) Index for 2002 per 100,000 people and the national UCR based on information from the Federal Bureau of Investigation (FBI) for 2002:

Local UCR	4,479.0	Basis: MSA
National UCR	4,118.8	

Transportation

Distance to an airport shows convenience and availability of airline transportation. Public transportation shows potential for members and DoD civilians to use it to commute to/from work under normal circumstances and for leisure.

Distance from FORT EUSTIS to nearest commercial airport: 8.0 miles
Is FORT EUSTIS served by regularly scheduled public transportation? Yes

Utilities

This attribute identifies a local community's water and sewer systems' ability to receive 1,000 additional people.

Does the local community's water system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

Does the local community's sewer system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

DRAFT DELIBERATIVE DOCUMENT - FOR DISCUSSION PURPOSES ONLY - NOT RELEASABLE UNDER FOIA
This document may contain information protected from disclosure by public law, regulations or orders.

Scott AFB, IL

Demographics

The following tables provide a short description of the area near the installation/activity. Scott AFB is 19.2 miles from St. Louis, MO, the nearest city with a population of 100,000 or more. The nearest metropolitan statistical area (MSA) is

MSA	Population
St. Louis MO-IL MSA	2,603,607

The following entities comprise the military housing area (MHA):

County/City	Population
Clinton	35535
Madison	258941
Monroe	27619
St Clair	256082
Washington	15148
Total	593,325

Child Care

This attribute captures the number of nationally accredited child-care centers within the local community: 11

Cost of Living

Cost of Living provides a relative measure of cost of living in the local community. General Schedule (GS) Locality Pay provides a relative scale to compare local salaries with government salaries and Basic Allowance for Housing (BAH) is an indicator of the local rental market. In-state tuition is an indicator of the support provided by the state for active duty family members to participate in higher-level education opportunities.

Median Household Income	(US Avg $41,994)	$44,437	Basis: MSA
Median House Value	(US Avg $119,600)	$99,400	
GS Locality Pay	("Rest of US" 10.9%)	11.3%	
O-3 with Dependents BAH Rate		$1,182	
In-state Tuition for Family Member		Yes	
In-state Tuition Continues if Member PCSs Out of State		No	

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This document may contain information protected from disclosure by public law, regulations or orders.

Education

This attribute defines the population in local school districts and identifies capacity. The pupil/teacher ratio, graduation rate, percentage of certified teachers and composite SAT I/ACT scores provide a relative quality indicator of education. This attribute also attempts to give communities credit for the potential intellectual capital they provide.

NOTE: "MFR" means a Memorandum For Record is on file at the installation/activity/agency to document problems in obtaining the required information. Reasons for not being able to obtain information may be that the school district refused to provide the information or the school district does not use or track the information.

If the installation/activity/agency has incomplete information from the local school system in order to accurately compute a score in this area, the number of school districts reporting information will be captured in addition to the computed answer.

		Basis
School District(s) Capacity	127,479	65 of 65 districts
Students Enrolled	99,380	65 of 65 districts
Average Pupil/Teacher Ratio	21.2:1	65 of 65 districts
High School Students Enrolled	30,366	33 of 33 districts
Average High School Graduation Rate (US Avg 67.3%)	88.1%	33 of 33 districts
Average Composite SAT I Score (US Avg 1026)	1026	33 of 33 districts
Average ACT Score (US Avg 20.8)	20	30 of 33 districts
Available Graduate/PhD Programs	15	
Available Colleges and/or Universities	20	
Available Vocational and/or Technical Schools	7	

Employment

Unemployment and job growth rates provide a relative merit of job availability in the local community. National rates from the Bureau of Labor Statistics are also provided.

The unemployment rates for the last five-years:

	1999	2000	2001	2002	2003
Local Data	3.7%	3.7%	4.8%	5.7%	5.9%
National	4.2%	4.0%	4.7%	5.8%	6.0%
Basis:	MSA	MSA	MSA	MSA	MSA

The annual job growth rate for the last five-years:

	1999	2000	2001	2002	2003
Local Data	1.3%	.7%	- .9%	-1.2%	-1.1%
National	1.5%	2.4%	.03%	-.31%	.86%
Basis:	MSA	MSA	MSA	MSA	MSA

Housing

This attribute provides an indication of availability of housing, both sales and rental, in the local community. Note: according to the 2000 Census, Vacant Sale and Vacant Rental Units do not equal Total Vacant Housing Units; Total Vacant Housing Units may also include units that are vacant but not on the market for sale or rent.

Total Vacant Housing Units	80,496	Basis: MSA
Vacant Sale Units	14,128	
Vacant Rental Units	27,339	

Medical Providers

This attribute provides an indicator of availability of medical care for military and DoD civilians in the local community. The table reflects the raw number of physicians/beds and ratio of physicians/beds to population.

	# Physicians	# Beds	Population	
Local Community	7,458	8,627	2,603,607	Basis: 5 of 5 counties
Ratio	1:349	1:302		
National Ratio (2003)	1:421.2	1:373.7		

Safety/Crime

The local community's Uniform Crime Reports (UCR) Index for 2002 per 100,000 people and the national UCR based on information from the Federal Bureau of Investigation (FBI) for 2002:

Local UCR	4,016.4	Basis: 5 of 5 counties
National UCR	4,118.8	

Transportation

Distance to an airport shows convenience and availability of airline transportation. Public transportation shows potential for members and DoD civilians to use it to commute to/from work under normal circumstances and for leisure.

Distance from Scott AFB to nearest commercial airport: 39.0 miles
Is Scott AFB served by regularly scheduled public transportation? Yes

Utilities

This attribute identifies a local community's water and sewer systems' ability to receive 1,000 additional people.

Does the local community's water system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

Does the local community's sewer system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

DISA - Hoffman Building One - DSO, VA

[PROXY FOR HOFFMAN 2, SDDC LEASED LOCATION]

Demographics

The following tables provide a short description of the area near the installation/activity. Hoffman Building One - DSO is 7.18 miles from Washington, DC, the nearest city with a population of 100,000 or more. The nearest metropolitan statistical area (MSA) is

MSA	Population
Washington-Baltimore, DC-MD-VA-WV	7,608,070

The following entities comprise the military housing area (MHA):

County/City	Population
Alexandria	128283
Arlington	189453
Fairfax	969749
Falls Church	10377
Total	1,297,862

Child Care

This attribute captures the number of nationally accredited child-care centers within the local community: 164

Cost of Living

Cost of Living provides a relative measure of cost of living in the local community. General Schedule (GS) Locality Pay provides a relative scale to compare local salaries with government salaries and Basic Allowance for Housing (BAH) is an indicator of the local rental market. In-state tuition is an indicator of the support provided by the state for active duty family members to participate in higher-level education opportunities.

Median Household Income	(US Avg $41,994)	$57,291	Basis: MSA
Median House Value	(US Avg $119,600)	$161,600	
GS Locality Pay	("Rest of US" 10.9%)	14.6%	
O-3 with Dependents BAH Rate		$2,006	
In-state Tuition for Family Member		Yes	
In-state Tuition Continues if Member PCSs Out of State		No	

Education

This attribute defines the population in local school districts and identifies capacity. The pupil/teacher ratio, graduation rate, percentage of certified teachers and composite SAT I/ACT scores provide a relative quality indicator of education. This attribute also attempts to give communities credit for the potential intellectual capital they provide.

NOTE: "MFR" means a Memorandum For Record is on file at the installation/activity/agency to document problems in obtaining the required information. Reasons for not being able to obtain information may be that the school district refused to provide the information or the school district does not use or track the information.

If the installation/activity/agency has incomplete information from the local school system in order to accurately compute a score in this area, the number of school districts reporting information will be captured in addition to the computed answer.

		Basis
School District(s) Capacity	11,415	1 of 1 district
Students Enrolled	10,979	1 of 1 district
Average Pupil/Teacher Ratio	8.1:1	1 of 1 district
High School Students Enrolled	2,709	1 of 1 district
Average High School Graduation Rate (US Avg 67.3%)	92.0%	1 of 1 district
Average Composite SAT I Score (US Avg 1026)	988	1 of 1 district
Average ACT Score (US Avg 20.8)		1 of 1 district
Available Graduate/PhD Programs	42	
Available Colleges and/or Universities	161	
Available Vocational and/or Technical Schools	57	

Employment

Unemployment and job growth rates provide a relative merit of job availability in the local community. National rates from the Bureau of Labor Statistics are also provided.

The unemployment rates for the last five-years:

	1999	2000	2001	2002	2003
Local Data	2.6%	2.4%	3.1%	3.7%	3.5%
National	4.2%	4.0%	4.7%	5.8%	6.0%
Basis:	MSA	MSA	MSA	MSA	MSA

The annual job growth rate for the last five-years:

	1999	2000	2001	2002	2003
Local Data	3.3%	3.0%	1.4%	1.0%	1.0%
National	1.5%	2.4%	.03%	-.31%	.86%
Basis:	MSA	MSA	MSA	MSA	MSA

Housing

This attribute provides an indication of availability of housing, both sales and rental, in the local community. Note: according to the 2000 Census, Vacant Sale and Vacant Rental Units do not equal Total Vacant Housing Units; Total Vacant Housing Units may also include units that are vacant but not on the market for sale or rent.

Total Vacant Housing Units	171,798	Basis: MSA
Vacant Sale Units	32,444	
Vacant Rental Units	52,706	

Medical Providers

This attribute provides an indicator of availability of medical care for military and DoD civilians in the local community. The table reflects the raw number of physicians/beds and ratio of physicians/beds to population.

	# Physicians	# Beds	Population	
Local Community	15,463	8,767	7,608,070	Basis: MSA
Ratio	1:492	1:868		
National Ratio (2003)	1:421.2	1:373.7		

Safety/Crime

The local community's Uniform Crime Reports (UCR) Index for 2002 per 100,000 people and the national UCR based on information from the Federal Bureau of Investigation (FBI) for 2002:

Local UCR	4,047.1	Basis: MSA
National UCR	4,118.8	

Transportation

Distance to an airport shows convenience and availability of airline transportation. Public transportation shows potential for members and DoD civilians to use it to commute to/from work under normal circumstances and for leisure.

Distance from Hoffman Building One - DSO to nearest commercial airport: 5.5 miles
Is Hoffman Building One - DSO served by regularly scheduled public transportation?
Yes

Utilities

This attribute identifies a local community's water and sewer systems' ability to receive 1,000 additional people.

Does the local community's water system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

Does the local community's sewer system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

Summary of Cumulative Environmental Impacts - Criterion 8

Scenario ID: HSA-0114
Brief Description:
Co-locate TRANSCOM Components at Scott AFB and personnel realignment from Army Surface Deployment and Distribution Center (SDDC), Alexandria, VA; Fort Eustis, VA; and SDDC, TEA.

General Environmental Impacts	
Environmental Resource Area	**Scott**
Air Quality	Scott is in an area that is in nonattainment for ozone (8 hr, moderate) and maintenance for ozone (1 hr). An initial conformity analysis indicates that a conformity determination may not be necessary. An air permit revision may be needed.
Cultural/ Archeological/ Tribal Resources	Scott AFB has a 79-acre historic district that may be impacted by future development.
Dredging	No impact
Land Use Constraints/ Sensitive Resource Areas	The base uses safety waivers and exemptions to accomplish the mission. Additional operations may compound the need for safety waivers. Military Munitions Response Program sites exist on the installation and may represent a safety hazard for future development.
Marine Mammals/ Marine Resources/ Marine Sanctuaries	No impact
Noise	No increase in off-base noise is expected.
Threatened& Endangered Species/ Critical Habitat	T&E species and/or critical habitats exist and impact operations. Additional operations may further impact T&E species and/or critical habitats.
Waste Management	No impact
Water Resources	The state requires a permit for withdrawal of groundwater. Modification of on-installation treatment works may be necessary.
Wetlands	No impact

Impacts of Costs	
	Scott
Environmental Restoration	DERA money spent through FY03 ($K): 10425 Estimated CTC ($K): 167222 DO NOT ENTER IN COBRA
Waste Management	No impact
Environmental Compliance	FY06 NEPA $240K FY07 Conformity Analysis $50K FY07 Air Permit Revision $100K

SUMMARY OF SCENARIO ENVIRONMENTAL IMPACTS [TABS WORKING DRAFT]

SCENARIO #_550__ TITLE:_ HSA-0114 CO-LOCATE TRANSCOM COMPONENTS_

GENERAL DESCRIPTION: Realign TRANSCOM HQ and Service Component HQs by 1) relocating TRANSCOM-related elements at MSC (Washington Navy Yard) to Scott AFB, 2) relocating SDDC from Alexandria, VA and Ft Eustis to Scott AFB, 3) relocating SDDC TEA from leased space in Newport News, VA to Scott AFB, and 4) reducing staff of the consolidated organization at Scott AFB.

ANALYST ____ ***COL CRABTREE*** _____ ***DATE:*** __ ***3/9/05*** _____

Env Resource Area	*Losing* Installation Assessment Inst Name:___Ft Eustis, Hoffman Complex Leased, SDDC TEA _____	Analyst Comments (& data source(s) that drive assessment)
Air Quality	No Impact.	Environmental impact to losing sites is considered neutral or positive to all ten resource areas.
Cultural/ Archeological/Tribal Resources	No Impact.	
Dredg-ing	No Impact.	
Land Use Constraints/ Sensitive Resou	No Impact.	
Marine Mammals/Marine Resou	No Impact.	
Noise	No Impact.	
Threatened& Endangered Species/Critical	No Impact.	
Waste Management	No Impact.	
Water Resources	No Impact.	
Wetlands	No Impact.	

SUBJECT: SUMMARY OF SCENARIO ENVIRONMENTAL IMPACTS (CONTINUED); [TABS WORKING DRAFT]

SCENARIO #__*550*_____

IMPACTS OF COSTS

Env Resource Area	Gaining Installation Inst Name:___ Scott AFB ____	Losing Installation Inst Name:_ Ft Eustis, Hoffman Complex Leased, SDDC TEA _
Environmental Restoration*	N/A	None.
Waste Management	N/A	None.
Environmental Compliance	N/A	None.
COBRA Costs:	N/A	None.

COBRA REALIGNMENT SUMMARY REPORT (COBRA v6.09) - Page 1/2
Data As Of 4/1/2005 12:20:14 PM, Report Created 4/6/2005 8:03:34 AM

Department : Headquarters and Support JCSG
Scenario File : C:\Musser\HSA-0114-TRANSCOM Components to Scott-05-04-06\HSA-0114 TRANSCOM Components to Scott AFB.CBR
Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
Std Fctrs File : C:\Musser\COBRA 6.09 - 31 March 05\BRAC2005.SFF

Starting Year : 2006
Final Year : 2009
Payback Year : Immediate

NPV in 2025($K): -1,451,603
1-Time Cost($K): 91,279

Net Costs in 2005 Constant Dollars ($K)

	2006	2007	2008	2009	2010	2011	Total	Beyond
MilCon	13,406	16,451	3,419	0	0	0	33,276	0
Person	0	-12,232	-36,045	-44,293	-47,191	-47,191	-186,953	-47,191
Overhd	784	-225	-4,640	-5,186	-5,291	-5,291	-19,849	-5,291
Moving	0	7,783	16,868	2,485	0	0	27,137	0
Missio	0	-41,400	-55,200	-58,600	-58,600	-58,600	-272,400	-58,600
Other	240	210	14,087	1,449	60	60	16,106	60
TOTAL	14,430	-29,413	-61,511	-104,145	-111,022	-111,022	-402,683	-111,022

	2006	2007	2008	2009	2010	2011	Total
POSITIONS ELIMINATED							
Off	0	81	6	13	0	0	100
Enl	0	145	1	10	0	0	156
Civ	0	144	124	25	0	0	293
TOT	0	370	131	48	0	0	549
POSITIONS REALIGNED							
Off	0	12	10	0	0	0	22
Enl	0	5	7	0	0	0	12
Stu	0	0	0	0	0	0	0
Civ	0	248	384	85	0	0	717
TOT	0	265	401	85	0	0	751

Summary:

Realign US TRANSCOM and associated Service components, by co-locating US Army SDDC (Alexandria and Ft. Eustis, VA), and US Army SDDC-TEA (Newport News, VA) to Scott AFB, and consolidate them with USAF Air Mobility Command HQ and US TRANSCOM HQ.

COBRA REALIGNMENT SUMMARY REPORT (COBRA v6.09) - Page 2/2
Data As Of 4/1/2005 12:20:14 PM, Report Created 4/6/2005 8:03:34 AM

Department : Headquarters and Support JCSG
Scenario File : C:\Musser\HSA-0114-TRANSCOM Components to Scott-05-04-06\HSA-0114 TRANSCOM Components to Scott AFB.CBR
Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
Std Fctrs File : C:\Musser\COBRA 6.09 - 31 March 05\BRAC2005.SFF

Costs in 2005 Constant Dollars ($K)

	2006	2007	2008	2009	2010	2011	Total	Beyond
MilCon	13,406	16,451	3,419	0	0	0	33,276	0
Person	0	5,219	2,852	1,529	688	688	10,975	688
Overhd	784	905	1,844	1,975	1,870	1,870	9,247	1,870
Moving	0	7,842	16,921	2,485	0	0	27,248	0
Missio	0	0	0	0	0	0	0	0
Other	240	210	18,146	2,581	60	60	21,297	60
TOTAL	14,430	30,627	43,182	8,570	2,617	2,617	102,044	2,617

Savings in 2005 Constant Dollars ($K)

	2006	2007	2008	2009	2010	2011	Total	Beyond
MilCon	0	0	0	0	0	0	0	0
Person	0	17,451	38,897	45,822	47,879	47,879	197,928	47,879
Overhd	0	1,131	6,484	7,161	7,161	7,161	29,097	7,161
Moving	0	58	53	0	0	0	111	0
Missio	0	41,400	55,200	58,600	58,600	58,600	272,400	58,600
Other	0	0	4,059	1,131	0	0	5,190	0
TOTAL	0	60,040	104,693	112,715	113,640	113,640	504,727	113,640

TOTAL COBRA ONE-TIME COST REPORT (COBRA v6.09) - Page 1/5
Data As Of 4/1/2005 12:20:14 PM, Report Created 4/6/2005 8:03:34 AM

Department : Headquarters and Support JCSG
Scenario File : C:\Musser\HSA-0114-TRANSCOM Components to Scott-05-04-06\HSA-0114 TRANSCOM Components to Scott AFB.CBR
Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
Std Fctrs File : C:\Musser\COBRA 6.09 - 31 March 05\BRAC2005.SFF

(All values in 2005 Constant Dollars)

Category	Cost	Sub-Total
Construction		
Military Construction	33,276,154	
Total - Construction		33,276,154
Personnel		
Civilian RIF	5,404,027	
Civilian Early Retirement	999,933	
Eliminated Military PCS	1,671,527	
Unemployment	413,943	
Total - Personnel		8,489,431
Overhead		
Program Management Cost	1,222,872	
Support Contract Termination	0	
Mothball / Shutdown	45,450	
Total - Overhead		1,268,322
Moving		
Civilian Moving	24,212,446	
Civilian PPP	2,129,760	
Military Moving	167,537	
Freight	522,216	
Information Technologies	216,600	
One-Time Moving Costs	0	
Total - Moving		27,248,559
Other		
HAP / RSE	0	
Environmental Mitigation Costs	390,000	
Mission Contract Startup and Termination	0	
One-Time Unique Costs	20,606,930	
Total - Other		20,996,930
Total One-Time Costs		91,279,395
One-Time Savings		
Military Construction Cost Avoidances	0	
Military Moving	111,321	
One-Time Moving Savings	0	
Environmental Mitigation Savings	0	
One-Time Unique Savings	5,190,570	
Total One-Time Savings		5,301,891
Total Net One-Time Costs		85,977,503

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             COBRA ONE-TIME COST REPORT (COBRA v6.09) - Page 2/5
     Data As Of 4/1/2005 12:20:14 PM, Report Created 4/6/2005 8:03:34 AM

Department     : Headquarters and Support JCSG
Scenario File  : C:\Musser\HSA-0114-TRANSCOM Components to Scott-05-04-06\HSA-0114 TRANSCOM Components to
Scott AFB.CBR
Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
Std Fctrs File : C:\Musser\COBRA 6.09 - 31 March 05\BRAC2005.SFF

Base:  Alexandria / I-395 A, VA (HSA001)
(All values in 2005 Constant Dollars)

Category                                                  Cost       Sub-Total
--------                                                  ----       ---------
Construction
  Military Construction                                      0
Total - Construction                                                         0

Personnel
  Civilian RIF                                       1,779,863
  Civilian Early Retirement                            508,082
  Eliminated Military PCS                               66,864
  Unemployment                                         133,530
Total - Personnel                                                    2,488,339

Overhead

  Program Management Cost                                    0
  Support Contract Termination                               0
  Mothball / Shutdown                                        0
Total - Overhead                                                             0

Moving
  Civilian Moving                                   15,603,210
  Civilian PPP                                         887,400
  Military Moving                                       80,701
  Freight                                              280,239
  Information Technologies                              70,000
  One-Time Moving Costs                                      0
Total - Moving                                                      16,921,549

Other
  HAP / RSE                                                  0
  Environmental Mitigation Costs                             0
  Mission Contract Startup and Termination                   0
  One-Time Unique Costs                                 86,000
Total - Other                                                           86,000
-------------------------------------------------------------------------------
Total One-Time Costs                                                19,495,888
-------------------------------------------------------------------------------
One-Time Savings
  Military Construction Cost Avoidances                      0
  Military Moving                                       53,071
  One-Time Moving Savings                                    0
  Environmental Mitigation Savings                           0
  One-Time Unique Savings                            4,059,000
-------------------------------------------------------------------------------
Total One-Time Savings                                               4,112,071
-------------------------------------------------------------------------------
Total Net One-Time Costs                                            15,383,818
```

COBRA ONE-TIME COST REPORT (COBRA v6.09) - Page 3/5
Data As Of 4/1/2005 12:20:14 PM, Report Created 4/6/2005 8:03:34 AM

Department : Headquarters and Support JCSG
Scenario File : C:\Musser\HSA-0114-TRANSCOM Components to Scott-05-04-06\HSA-0114 TRANSCOM Components to Scott AFB.CBR
Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
Std Fctrs File : C:\Musser\COBRA 6.09 - 31 March 05\BRAC2005.SFF

Base: EUSTIS, VA (51281)
(All values in 2005 Constant Dollars)

Category	Cost	Sub-Total
Construction		
Military Construction	0	
Total - Construction		0
Personnel		
Civilian RIF	1,033,168	
Civilian Early Retirement	299,725	
Eliminated Military PCS	31,433	
Unemployment	80,118	
Total - Personnel		1,444,444
Overhead		
Program Management Cost	542,778	
Support Contract Termination	0	
Mothball / Shutdown	45,450	
Total - Overhead		588,228
Moving		
Civilian Moving	6,373,577	
Civilian PPP	425,952	
Military Moving	86,836	
Freight	183,787	
Information Technologies	44,600	
One-Time Moving Costs	0	
Total - Moving		7,114,752
Other		
HAP / RSE	0	
Environmental Mitigation Costs	0	
Mission Contract Startup and Termination	0	
One-Time Unique Costs	0	
Total - Other		0
Total One-Time Costs		9,147,424
One-Time Savings		
Military Construction Cost Avoidances	0	
Military Moving	58,250	
One-Time Moving Savings	0	
Environmental Mitigation Savings	0	
One-Time Unique Savings	0	
Total One-Time Savings		58,250
Total Net One-Time Costs		9,089,173

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             COBRA ONE-TIME COST REPORT (COBRA v6.09) - Page 4/5
     Data As Of 4/1/2005 12:20:14 PM, Report Created 4/6/2005 8:03:34 AM

Department     : Headquarters and Support JCSG
Scenario File  : C:\Musser\HSA-0114-TRANSCOM Components to Scott-05-04-06\HSA-0114 TRANSCOM Components to
Scott AFB.CBR
Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
Std Fctrs File : C:\Musser\COBRA 6.09 - 31 March 05\BRAC2005.SFF

Base:  Norfolk VA, VA (HSA014)
(All values in 2005 Constant Dollars)

Category                                                   Cost       Sub-Total
--------                                                   ----       ---------
Construction
  Military Construction                                       0
Total - Construction                                                          0

Personnel
  Civilian RIF                                          344,389
  Civilian Early Retirement                             107,901
  Eliminated Military PCS                                10,477
  Unemployment                                           26,706
Total - Personnel                                                       489,474

Overhead
  Program Management Cost                                     0
  Support Contract Termination                                0
  Mothball / Shutdown                                         0
Total - Overhead                                                              0

Moving
  Civilian Moving                                     2,235,660
  Civilian PPP                                          141,984
  Military Moving                                             0
  Freight                                                58,190
  Information Technologies                               14,000
  One-Time Moving Costs                                       0
Total - Moving                                                        2,449,833

Other
  HAP / RSE                                                   0
  Environmental Mitigation Costs                              0
  Mission Contract Startup and Termination                    0
  One-Time Unique Costs                                  26,930
Total - Other                                                            26,930
-------------------------------------------------------------------------------
Total One-Time Costs                                                  2,966,237
-------------------------------------------------------------------------------
One-Time Savings
  Military Construction Cost Avoidances                       0
  Military Moving                                             0
  One-Time Moving Savings                                     0
  Environmental Mitigation Savings                            0
  One-Time Unique Savings                             1,131,570
-------------------------------------------------------------------------------
Total One-Time Savings                                                1,131,570
-------------------------------------------------------------------------------
Total Net One-Time Costs                                              1,834,667
```

COBRA ONE-TIME COST REPORT (COBRA v6.09) - Page 5/5
Data As Of 4/1/2005 12:20:14 PM, Report Created 4/6/2005 8:03:34 AM

Department : Headquarters and Support JCSG
Scenario File : C:\Musser\HSA-0114-TRANSCOM Components to Scott-05-04-06\HSA-0114 TRANSCOM Components to Scott AFB.CBR
Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
Std Fctrs File : C:\Musser\COBRA 6.09 - 31 March 05\BRAC2005.SFF

Base: Scott AFB, IL (VDYD)
(All values in 2005 Constant Dollars)

Category	Cost	Sub-Total
Construction		
Military Construction	33,276,154	
Total - Construction		33,276,154
Personnel		
Civilian RIF	2,246,606	
Civilian Early Retirement	84,226	
Eliminated Military PCS	1,562,753	
Unemployment	173,589	
Total - Personnel		4,067,173
Overhead		
Program Management Cost	680,094	
Support Contract Termination	0	
Mothball / Shutdown	0	
Total - Overhead		680,094
Moving		
Civilian Moving	0	
Civilian PPP	674,424	
Military Moving	0	
Freight	0	
Information Technologies	88,000	
One-Time Moving Costs	0	
Total - Moving		762,424
Other		
HAP / RSE	0	
Environmental Mitigation Costs	390,000	
Mission Contract Startup and Termination	0	
One-Time Unique Costs	20,494,000	
Total - Other		20,884,000
Total One-Time Costs		59,669,845
One-Time Savings		
Military Construction Cost Avoidances	0	
Military Moving	0	
One-Time Moving Savings	0	
Environmental Mitigation Savings	0	
One-Time Unique Savings	0	
Total One-Time Savings		0
Total Net One-Time Costs		59,669,845

TOTAL COBRA REALIGNMENT DETAIL REPORT (COBRA v6.09) - Page 1/15
Data As Of 4/1/2005 12:20:14 PM, Report Created 4/6/2005 8:03:34 AM

Department : Headquarters and Support JCSG
Scenario File : C:\Musser\HSA-0114-TRANSCOM Components to Scott-05-04-06\HSA-0114 TRANSCOM Components to Scott AFB.CBR
Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
Std Fctrs File : C:\Musser\COBRA 6.09 - 31 March 05\BRAC2005.SFF

ONE-TIME COSTS -----($K)-----	2006	2007	2008	2009	2010	2011	Total
CONSTRUCTION							
MILCON	13,406	16,451	3,419	0	0	0	33,276
O&M							
CIV SALARY							
Civ RIF	0	3,107	1,780	517	0	0	5,404
Civ Retire	0	384	508	108	0	0	1,000
CIV MOVING							
Per Diem	0	576	927	196	0	0	1,698
POV Miles	0	36	55	12	0	0	103
Home Purch	0	2,872	8,846	1,029	0	0	12,747
HHG	0	1,070	1,672	365	0	0	3,106
Misc	0	206	333	70	0	0	609
House Hunt	0	454	722	154	0	0	1,331
PPP	0	1,065	887	177	0	0	2,130
RITA	0	1,160	3,047	409	0	0	4,617
FREIGHT							
Packing	0	14	22	4	0	0	40
Freight	0	170	258	54	0	0	482
Vehicles	0	0	0	0	0	0	0
Unemployment	0	240	133	40	0	0	414
OTHER							
Info Tech	0	133	70	14	0	0	217
Prog Manage	559	419	140	105	0	0	1,223
Supt Contrac	0	0	0	0	0	0	0
Mothball	0	45	0	0	0	0	45
1-Time Move	0	0	0	0	0	0	0
MIL PERSONNEL							
MIL MOVING							
Per Diem	0	4	3	0	0	0	7
POV Miles	0	3	3	0	0	0	6
HHG	0	63	57	0	0	0	121
Misc	0	17	17	0	0	0	34
OTHER							
Elim PCS	0	1,428	67	176	0	0	1,671
OTHER							
HAP / RSE	0	0	0	0	0	0	0
Environmental	240	150	0	0	0	0	390
Misn Contract	0	0	0	0	0	0	0
1-Time Other	0	0	18,086	2,521	0	0	20,607
TOTAL ONE-TIME	14,205	30,067	41,055	5,952	0	0	91,279

TOTAL COBRA REALIGNMENT DETAIL REPORT (COBRA v6.09) - Page 2/15
Data As Of 4/1/2005 12:20:14 PM, Report Created 4/6/2005 8:03:34 AM

Department : Headquarters and Support JCSG
Scenario File : C:\Musser\HSA-0114-TRANSCOM Components to Scott-05-04-06\HSA-0114 TRANSCOM Components to Scott AFB.CBR
Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
Std Fctrs File : C:\Musser\COBRA 6.09 - 31 March 05\BRAC2005.SFF

RECURRINGCOSTS -----($K)-----	2006	2007	2008	2009	2010	2011	Total	Beyond
O&M								
Sustainment	137	348	392	392	392	392	2,052	392
Recap	88	224	252	252	252	252	1,321	252
BOS	0	-131	1,060	1,226	1,226	1,226	4,606	1,226
Civ Salary	0	59	260	480	480	480	1,760	480
TRICARE	0	60	60	60	60	60	300	60
MIL PERSONNEL								
Off Salary	0	0	62	125	125	125	437	125
Enl Salary	0	0	41	82	82	82	288	82
House Allow	0	0	0	0	0	0	0	0
OTHER								
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	225	560	2,127	2,617	2,617	2,617	10,765	2,617
TOTAL COST	14,430	30,627	43,182	8,570	2,617	2,617	102,044	2,617

ONE-TIME SAVES -----($K)-----	2006	2007	2008	2009	2010	2011	Total
CONSTRUCTION							
MILCON	0	0	0	0	0	0	0
O&M							
1-Time Move	0	0	0	0	0	0	0
MIL PERSONNEL							
Mil Moving	0	58	53	0	0	0	111
OTHER							
Environmental	0	0	0	0	0	0	0
1-Time Other	0	0	4,059	1,131	0	0	5,190
TOTAL ONE-TIME	0	58	4,112	1,131	0	0	5,302

RECURRINGSAVES -----($K)-----	2006	2007	2008	2009	2010	2011	Total	Beyond
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	0	183	183	183	183	183	918	183
Recap	0	125	125	125	125	125	624	125
BOS	0	822	822	822	822	822	4,112	822
Civ Salary	0	4,798	14,624	19,717	20,549	20,549	80,238	20,549
MIL PERSONNEL								
Off Salary	0	5,061	10,498	11,685	12,497	12,497	52,238	12,497
Enl Salary	0	5,974	11,989	12,442	12,854	12,854	56,114	12,854
House Allow	0	1,618	1,786	1,978	1,978	1,978	9,338	1,978
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	41,400	55,200	58,600	58,600	58,600	272,400	58,600
Misc Recur	0	0	5,353	6,030	6,030	6,030	23,443	6,030
TOTAL RECUR	0	59,982	100,581	111,583	113,640	113,640	499,425	113,640
TOTAL SAVINGS	0	60,040	104,693	112,715	113,640	113,640	504,727	113,640

TOTAL COBRA REALIGNMENT DETAIL REPORT (COBRA v6.09) - Page 3/15
Data As Of 4/1/2005 12:20:14 PM, Report Created 4/6/2005 8:03:34 AM

Department : Headquarters and Support JCSG
Scenario File : C:\Musser\HSA-0114-TRANSCOM Components to Scott-05-04-06\HSA-0114 TRANSCOM Components to Scott AFB.CBR
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Std Fctrs File : C:\Musser\COBRA 6.09 - 31 March 05\BRAC2005.SFF

ONE-TIME NET -----($K)-----	2006	2007	2008	2009	2010	2011	Total
CONSTRUCTION							
MILCON	13,406	16,451	3,419	0	0	0	33,276
O&M							
Civ Retir/RIF	0	3,491	2,288	625	0	0	6,404
Civ Moving	0	7,622	16,771	2,471	0	0	26,864
Info Tech	0	133	70	14	0	0	217
Other	559	705	273	145	0	0	1,682
MIL PERSONNEL							
Mil Moving	0	1,457	94	176	0	0	1,728
OTHER							
HAP / RSE	0	0	0	0	0	0	0
Environmental	240	150	0	0	0	0	390
Misn Contract	0	0	0	0	0	0	0
1-Time Other	0	0	14,027	1,389	0	0	15,416
TOTAL ONE-TIME	14,205	30,009	36,943	4,821	0	0	85,587

RECURRING NET -----($K)-----	2006	2007	2008	2009	2010	2011	Total	Beyond
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	137	164	208	208	208	208	1,134	208
Recap	88	99	127	127	127	127	697	127
BOS	0	-953	237	403	403	403	494	403
Civ Salary	0	-4,738	-14,364	-19,237	-20,069	-20,069	-78,478	-20,069
TRICARE	0	60	60	60	60	60	300	60
MIL PERSONNEL								
Mil Salary	0	-11,035	-22,383	-23,920	-25,144	-25,144	-107,626	-25,144
House Allow	0	-1,618	-1,786	-1,978	-1,978	-1,978	-9,338	-1,978
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	-41,400	-55,200	-58,600	-58,600	-58,600	-272,400	-58,600
Misc Recur	0	0	-5,353	-6,030	-6,030	-6,030	-23,443	-6,030
TOTAL RECUR	225	-59,421	-98,454	-108,966	-111,022	-111,022	-488,660	-111,022
TOTAL NET COST	14,430	-29,413	-61,511	-104,145	-111,022	-111,022	-402,683	-111,022

COBRA REALIGNMENT DETAIL REPORT (COBRA v6.09) - Page 4/15
Data As Of 4/1/2005 12:20:14 PM, Report Created 4/6/2005 8:03:34 AM

Department : Headquarters and Support JCSG
Scenario File : C:\Musser\HSA-0114-TRANSCOM Components to Scott-05-04-06\HSA-0114 TRANSCOM Components to Scott AFB.CBR

Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
Std Fctrs File : C:\Musser\COBRA 6.09 - 31 March 05\BRAC2005.SFF

Base: Alexandria / I-395 A, VA (HSA001)

ONE-TIME COSTS -----($K)-----	2006	2007	2008	2009	2010	2011	Total
CONSTRUCTION							
MILCON	0	0	0	0	0	0	0
O&M							
CIV SALARY							
Civ RIFs	0	0	1,780	0	0	0	1,780
Civ Retire	0	0	508	0	0	0	508
CIV MOVING							
Per Diem	0	0	927	0	0	0	927
POV Miles	0	0	55	0	0	0	55
Home Purch	0	0	8,846	0	0	0	8,846
HHG	0	0	1,672	0	0	0	1,672
Misc	0	0	333	0	0	0	333
House Hunt	0	0	722	0	0	0	722
PPP	0	0	887	0	0	0	887
RITA	0	0	3,047	0	0	0	3,047
FREIGHT							
Packing	0	0	22	0	0	0	22
Freight	0	0	258	0	0	0	258
Vehicles	0	0	0	0	0	0	0
Unemployment	0	0	133	0	0	0	133
OTHER							
Info Tech	0	0	70	0	0	0	70
Prog Manage	0	0	0	0	0	0	0
Supt Contrac	0	0	0	0	0	0	0
Mothball	0	0	0	0	0	0	0
1-Time Move	0	0	0	0	0	0	0
MIL PERSONNEL							
MIL MOVING							
Per Diem	0	0	3	0	0	0	3
POV Miles	0	0	3	0	0	0	3
HHG	0	0	57	0	0	0	57
Misc	0	0	17	0	0	0	17
OTHER							
Elim PCS	0	0	67	0	0	0	67
OTHER							
HAP / RSE	0	0	0	0	0	0	0
Environmental	0	0	0	0	0	0	0
Misn Contract	0	0	0	0	0	0	0
1-Time Other	0	0	86	0	0	0	86
TOTAL ONE-TIME	0	0	19,496	0	0	0	19,496

COBRA REALIGNMENT DETAIL REPORT (COBRA v6.09) - Page 5/15
Data As Of 4/1/2005 12:20:14 PM, Report Created 4/6/2005 8:03:34 AM

Department : Headquarters and Support JCSG
Scenario File : C:\Musser\HSA-0114-TRANSCOM Components to Scott-05-04-06\HSA-0114 TRANSCOM Components to Scott AFB.CBR
Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
Std Fctrs File : C:\Musser\COBRA 6.09 - 31 March 05\BRAC2005.SFF

Base: Alexandria / I-395 A, VA (HSA001)

RECURRINGCOSTS -----($K)-----	2006	2007	2008	2009	2010	2011	Total	Beyond
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
TRICARE	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	0	0	0	0	0	0
TOTAL COSTS	0	0	19,496	0	0	0	19,496	0

ONE-TIME SAVES -----($K)-----	2006	2007	2008	2009	2010	2011	Total
CONSTRUCTION							
MILCON	0	0	0	0	0	0	0
O&M							
1-Time Move	0	0	0	0	0	0	0
MIL PERSONNEL							
Mil Moving	0	0	53	0	0	0	53
OTHER							
Environmental	0	0	0	0	0	0	0
1-Time Other	0	0	4,059	0	0	0	4,059
TOTAL ONE-TIME	0	0	4,112	0	0	0	4,112

RECURRINGSAVES -----($K)-----	2006	2007	2008	2009	2010	2011	Total	Beyond
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Civ Salary	0	0	4,261	8,523	8,523	8,523	29,829	8,523
MIL PERSONNEL								
Off Salary	0	0	375	750	750	750	2,624	750
Enl Salary	0	0	41	82	82	82	288	82
House Allow	0	0	333	333	333	333	1,331	333
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	12,600	12,600	12,600	12,600	50,400	12,600
Misc Recur	0	0	5,353	5,353	5,353	5,353	21,412	5,353
TOTAL RECUR	0	0	22,963	27,641	27,641	27,641	105,885	27,641
TOTAL SAVINGS	0	0	27,075	27,641	27,641	27,641	109,997	27,641

COBRA REALIGNMENT DETAIL REPORT (COBRA v6.09) - Page 6/15
Data As Of 4/1/2005 12:20:14 PM, Report Created 4/6/2005 8:03:34 AM

Department : Headquarters and Support JCSG
Scenario File : C:\Musser\HSA-0114-TRANSCOM Components to Scott-05-04-06\HSA-0114 TRANSCOM Components to Scott AFB.CBR
Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
Std Fctrs File : C:\Musser\COBRA 6.09 - 31 March 05\BRAC2005.SFF

Base: Alexandria / I-395 A, VA (HSA001)

ONE-TIME NET -----($K)-----	2006	2007	2008	2009	2010	2011	Total
CONSTRUCTION							
MILCON	0	0	0	0	0	0	0
O&M							
Civ Retir/RIF	0	0	2,288	0	0	0	2,288
Civ Moving	0	0	16,771	0	0	0	16,771
Info Tech	0	0	70	0	0	0	70
Other	0	0	133	0	0	0	133
MIL PERSONNEL							
Mil Moving	0	0	94	0	0	0	94
OTHER							
HAP / RSE	0	0	0	0	0	0	0
Environmental	0	0	0	0	0	0	0
Misn Contract	0	0	0	0	0	0	0
1-Time Other	0	0	-3,973	0	0	0	-3,973
TOTAL ONE-TIME	0	0	15,384	0	0	0	15,384

RECURRING NET -----($K)-----	2006	2007	2008	2009	2010	2011	Total	Beyond
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Civ Salary	0	0	-4,261	-8,523	-8,523	-8,523	-29,829	-8,523
TRICARE	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Mil Salary	0	0	-416	-832	-832	-832	-2,913	-832
House Allow	0	0	-333	-333	-333	-333	-1,331	-333
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	-12,600	-12,600	-12,600	-12,600	-50,400	-12,600
Misc Recur	0	0	-5,353	-5,353	-5,353	-5,353	-21,412	-5,353
TOTAL RECUR	0	0	-22,963	-27,641	-27,641	-27,641	-105,885	-27,641
TOTAL NET COST	0	0	-7,579	-27,641	-27,641	-27,641	-90,501	-27,641

COBRA REALIGNMENT DETAIL REPORT (COBRA v6.09) - Page 7/15
Data As Of 4/1/2005 12:20:14 PM, Report Created 4/6/2005 8:03:34 AM

Department : Headquarters and Support JCSG
Scenario File : C:\Musser\HSA-0114-TRANSCOM Components to Scott-05-04-06\HSA-0114 TRANSCOM Components to Scott AFB.CBR
Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
Std Fctrs File : C:\Musser\COBRA 6.09 - 31 March 05\BRAC2005.SFF

Base: EUSTIS, VA (51281)

ONE-TIME COSTS -----($K)-----	2006	2007	2008	2009	2010	2011	Total
CONSTRUCTION							
MILCON	0	0	0	0	0	0	0
O&M							
CIV SALARY							
Civ RIFs	0	1,033	0	0	0	0	1,033
Civ Retire	0	300	0	0	0	0	300
CIV MOVING							
Per Diem	0	576	0	0	0	0	576
POV Miles	0	36	0	0	0	0	36
Home Purch	0	2,872	0	0	0	0	2,872
HHG	0	1,070	0	0	0	0	1,070
Misc	0	206	0	0	0	0	206
House Hunt	0	454	0	0	0	0	454
PPP	0	426	0	0	0	0	426
RITA	0	1,160	0	0	0	0	1,160
FREIGHT							
Packing	0	14	0	0	0	0	14
Freight	0	170	0	0	0	0	170
Vehicles	0	0	0	0	0	0	0
Unemployment	0	80	0	0	0	0	80
OTHER							
Info Tech	0	45	0	0	0	0	45
Prog Manage	310	233	0	0	0	0	543
Supt Contrac	0	0	0	0	0	0	0
Mothball	0	45	0	0	0	0	45
1-Time Move	0	0	0	0	0	0	0
MIL PERSONNEL							
MIL MOVING							
Per Diem	0	4	0	0	0	0	4
POV Miles	0	3	0	0	0	0	3
HHG	0	63	0	0	0	0	63
Misc	0	17	0	0	0	0	17
OTHER							
Elim PCS	0	31	0	0	0	0	31
OTHER							
HAP / RSE	0	0	0	0	0	0	0
Environmental	0	0	0	0	0	0	0
Misn Contract	0	0	0	0	0	0	0
1-Time Other	0	0	0	0	0	0	0
TOTAL ONE-TIME	310	8,837	0	0	0	0	9,147

COBRA REALIGNMENT DETAIL REPORT (COBRA v6.09) - Page 8/15
Data As Of 4/1/2005 12:20:14 PM, Report Created 4/6/2005 8:03:34 AM

Department : Headquarters and Support JCSG
Scenario File : C:\Musser\HSA-0114-TRANSCOM Components to Scott-05-04-06\HSA-0114 TRANSCOM Components to Scott AFB.CBR
Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
Std Fctrs File : C:\Musser\COBRA 6.09 - 31 March 05\BRAC2005.SFF

Base: EUSTIS, VA (51281)

RECURRINGCOSTS -----($K)-----	2006	2007	2008	2009	2010	2011	Total	Beyond
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
TRICARE	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	0	0	0	0	0	0
TOTAL COSTS	310	8,837	0	0	0	0	9,147	0

ONE-TIME SAVES -----($K)-----	2006	2007	2008	2009	2010	2011	Total
CONSTRUCTION							
MILCON	0	0	0	0	0	0	0
O&M							
1-Time Move	0	0	0	0	0	0	0
MIL PERSONNEL							
Mil Moving	0	58	0	0	0	0	58
OTHER							
Environmental	0	0	0	0	0	0	0
1-Time Other	0	0	0	0	0	0	0
TOTAL ONE-TIME	0	58	0	0	0	0	58

RECURRINGSAVES -----($K)-----	2006	2007	2008	2009	2010	2011	Total	Beyond
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	0	183	183	183	183	183	918	183
Recap	0	125	125	125	125	125	624	125
BOS	0	822	822	822	822	822	4,112	822
Civ Salary	0	1,895	3,790	3,790	3,790	3,790	17,056	3,790
MIL PERSONNEL								
Off Salary	0	187	375	375	375	375	1,687	375
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	171	171	171	171	171	855	171
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	1,800	1,800	1,800	1,800	1,800	9,000	1,800
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	5,184	7,267	7,267	7,267	7,267	34,252	7,267
TOTAL SAVINGS	0	5,243	7,267	7,267	7,267	7,267	34,311	7,267

COBRA REALIGNMENT DETAIL REPORT (COBRA v6.09) - Page 9/15
Data As Of 4/1/2005 12:20:14 PM, Report Created 4/6/2005 8:03:34 AM

Department : Headquarters and Support JCSG
Scenario File : C:\Musser\HSA-0114-TRANSCOM Components to Scott-05-04-06\HSA-0114 TRANSCOM Components to Scott AFB.CBR
Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
Std Fctrs File : C:\Musser\COBRA 6.09 - 31 March 05\BRAC2005.SFF

Base: EUSTIS, VA (51281)

ONE-TIME NET -----($K)-----	2006	2007	2008	2009	2010	2011	Total
CONSTRUCTION							
MILCON	0	0	0	0	0	0	0
O&M							
Civ Retir/RIF	0	1,333	0	0	0	0	1,333
Civ Moving	0	6,983	0	0	0	0	6,983
Info Tech	0	45	0	0	0	0	45
Other	310	358	0	0	0	0	668
MIL PERSONNEL							
Mil Moving	0	60	0	0	0	0	60
OTHER							
HAP / RSE	0	0	0	0	0	0	0
Environmental	0	0	0	0	0	0	0
Misn Contract	0	0	0	0	0	0	0
1-Time Other	0	0	0	0	0	0	0
TOTAL ONE-TIME	310	8,779	0	0	0	0	9,089

RECURRING NET -----($K)-----	2006	2007	2008	2009	2010	2011	Total	Beyond
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	0	-183	-183	-183	-183	-183	-918	-183
Recap	0	-125	-125	-125	-125	-125	-624	-125
BOS	0	-822	-822	-822	-822	-822	-4,112	-822
Civ Salary	0	-1,895	-3,790	-3,790	-3,790	-3,790	-17,056	-3,790
TRICARE	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Mil Salary	0	-187	-375	-375	-375	-375	-1,687	-375
House Allow	0	-171	-171	-171	-171	-171	-855	-171
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	-1,800	-1,800	-1,800	-1,800	-1,800	-9,000	-1,800
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	-5,184	-7,267	-7,267	-7,267	-7,267	-34,252	-7,267
TOTAL NET COST	310	3,594	-7,267	-7,267	-7,267	-7,267	-25,163	-7,267

COBRA REALIGNMENT DETAIL REPORT (COBRA v6.09) - Page 10/15
Data As Of 4/1/2005 12:20:14 PM, Report Created 4/6/2005 8:03:34 AM

Department : Headquarters and Support JCSG
Scenario File : C:\Musser\HSA-0114-TRANSCOM Components to Scott-05-04-06\HSA-0114 TRANSCOM Components to Scott AFB.CBR
Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
Std Fctrs File : C:\Musser\COBRA 6.09 - 31 March 05\BRAC2005.SFF

Base: Norfolk VA, VA (HSA014)

ONE-TIME COSTS -----($K)-----	2006	2007	2008	2009	2010	2011	Total
CONSTRUCTION							
MILCON	0	0	0	0	0	0	0
O&M							
CIV SALARY							
Civ RIFs	0	0	0	344	0	0	344
Civ Retire	0	0	0	108	0	0	108
CIV MOVING							
Per Diem	0	0	0	196	0	0	196
POV Miles	0	0	0	12	0	0	12
Home Purch	0	0	0	1,029	0	0	1,029
HHG	0	0	0	365	0	0	365
Misc	0	0	0	70	0	0	70
House Hunt	0	0	0	154	0	0	154
PPP	0	0	0	142	0	0	142
RITA	0	0	0	409	0	0	409
FREIGHT							
Packing	0	0	0	4	0	0	4
Freight	0	0	0	54	0	0	54
Vehicles	0	0	0	0	0	0	0
Unemployment	0	0	0	27	0	0	27
OTHER							
Info Tech	0	0	0	14	0	0	14
Prog Manage	0	0	0	0	0	0	0
Supt Contrac	0	0	0	0	0	0	0
Mothball	0	0	0	0	0	0	0
1-Time Move	0	0	0	0	0	0	0
MIL PERSONNEL							
MIL MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
OTHER							
Elim PCS	0	0	0	10	0	0	10
OTHER							
HAP / RSE	0	0	0	0	0	0	0
Environmental	0	0	0	0	0	0	0
Misn Contract	0	0	0	0	0	0	0
1-Time Other	0	0	0	27	0	0	27
TOTAL ONE-TIME	0	0	0	2,966	0	0	2,966

COBRA REALIGNMENT DETAIL REPORT (COBRA v6.09) - Page 11/15
Data As Of 4/1/2005 12:20:14 PM, Report Created 4/6/2005 8:03:34 AM

Department : Headquarters and Support JCSG
Scenario File : C:\Musser\HSA-0114-TRANSCOM Components to Scott-05-04-06\HSA-0114 TRANSCOM Components to Scott AFB.CBR
Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
Std Fctrs File : C:\Musser\COBRA 6.09 - 31 March 05\BRAC2005.SFF

Base: Norfolk VA, VA (HSA014)

RECURRINGCOSTS -----($K)-----	2006	2007	2008	2009	2010	2011	Total	Beyond
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
TRICARE	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	0	0	0	0	0	0
TOTAL COSTS	0	0	0	2,966	0	0	2,966	0

ONE-TIME SAVES -----($K)-----	2006	2007	2008	2009	2010	2011	Total
CONSTRUCTION							
MILCON	0	0	0	0	0	0	0
O&M							
1-Time Move	0	0	0	0	0	0	0
MIL PERSONNEL							
Mil Moving	0	0	0	0	0	0	0
OTHER							
Environmental	0	0	0	0	0	0	0
1-Time Other	0	0	0	1,131	0	0	1,131
TOTAL ONE-TIME	0	0	0	1,131	0	0	1,131

RECURRINGSAVES -----($K)-----	2006	2007	2008	2009	2010	2011	Total	Beyond
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	632	1,263	1,263	3,158	1,263
MIL PERSONNEL								
Off Salary	0	0	0	62	125	125	312	125
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	13	13	13	41	13
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	400	400	400	1,200	400
Misc Recur	0	0	0	677	677	677	2,031	677
TOTAL RECUR	0	0	0	1,785	2,479	2,479	6,743	2,479
TOTAL SAVINGS	0	0	0	2,916	2,479	2,479	7,874	2,479

COBRA REALIGNMENT DETAIL REPORT (COBRA v6.09) - Page 12/15
Data As Of 4/1/2005 12:20:14 PM, Report Created 4/6/2005 8:03:34 AM

Department : Headquarters and Support JCSG
Scenario File : C:\Musser\HSA-0114-TRANSCOM Components to Scott-05-04-06\HSA-0114 TRANSCOM Components to Scott AFB.CBR
Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
Std Fctrs File : C:\Musser\COBRA 6.09 - 31 March 05\BRAC2005.SFF

Base: Norfolk VA, VA (HSA014)

ONE-TIME NET -----($K)-----	2006	2007	2008	2009	2010	2011	Total
CONSTRUCTION							
MILCON	0	0	0	0	0	0	0
O&M							
Civ Retir/RIF	0	0	0	452	0	0	452
Civ Moving	0	0	0	2,436	0	0	2,436
Info Tech	0	0	0	14	0	0	14
Other	0	0	0	27	0	0	27
MIL PERSONNEL							
Mil Moving	0	0	0	10	0	0	10
OTHER							
HAP / RSE	0	0	0	0	0	0	0
Environmental	0	0	0	0	0	0	0
Misn Contract	0	0	0	0	0	0	0
1-Time Other	0	0	0	-1,105	0	0	-1,105
TOTAL ONE-TIME	0	0	0	1,835	0	0	1,835

RECURRING NET -----($K)-----	2006	2007	2008	2009	2010	2011	Total	Beyond
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	-632	-1,263	-1,263	-3,158	-1,263
TRICARE	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Mil Salary	0	0	0	-62	-125	-125	-312	-125
House Allow	0	0	0	-13	-13	-13	-41	-13
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	-400	-400	-400	-1,200	-400
Misc Recur	0	0	0	-677	-677	-677	-2,031	-677
TOTAL RECUR	0	0	0	-1,785	-2,479	-2,479	-6,743	-2,479
TOTAL NET COST	0	0	0	50	-2,479	-2,479	-4,908	-2,479

COBRA REALIGNMENT DETAIL REPORT (COBRA v6.09) - Page 13/15
Data As Of 4/1/2005 12:20:14 PM, Report Created 4/6/2005 8:03:34 AM

Department : Headquarters and Support JCSG
Scenario File : C:\Musser\HSA-0114-TRANSCOM Components to Scott-05-04-06\HSA-0114 TRANSCOM Components to Scott AFB.CBR
Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
Std Fctrs File : C:\Musser\COBRA 6.09 - 31 March 05\BRAC2005.SFF

Base: Scott AFB, IL (VDYD)

ONE-TIME COSTS -----($K)-----	2006	2007	2008	2009	2010	2011	Total
CONSTRUCTION							
MILCON	13,406	16,451	3,419	0	0	0	33,276
O&M							
CIV SALARY							
Civ RIFs	0	2,074	0	173	0	0	2,247
Civ Retire	0	84	0	0	0	0	84
CIV MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
Home Purch	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
House Hunt	0	0	0	0	0	0	0
PPP	0	639	0	35	0	0	674
RITA	0	0	0	0	0	0	0
FREIGHT							
Packing	0	0	0	0	0	0	0
Freight	0	0	0	0	0	0	0
Vehicles	0	0	0	0	0	0	0
Unemployment	0	160	0	13	0	0	173
OTHER							
Info Tech	0	88	0	0	0	0	88
Prog Manage	249	186	140	105	0	0	680
Supt Contrac	0	0	0	0	0	0	0
Mothball	0	0	0	0	0	0	0
1-Time Move	0	0	0	0	0	0	0
MIL PERSONNEL							
MIL MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
OTHER							
Elim PCS	0	1,397	0	166	0	0	1,563
OTHER							
HAP / RSE	0	0	0	0	0	0	0
Environmental	240	150	0	0	0	0	390
Misn Contract	0	0	0	0	0	0	0
1-Time Other	0	0	18,000	2,494	0	0	20,494
TOTAL ONE-TIME	13,895	21,229	21,559	2,986	0	0	59,670

COBRA REALIGNMENT DETAIL REPORT (COBRA v6.09) - Page 14/15
Data As Of 4/1/2005 12:20:14 PM, Report Created 4/6/2005 8:03:34 AM

Department : Headquarters and Support JCSG
Scenario File : C:\Musser\HSA-0114-TRANSCOM Components to Scott-05-04-06\HSA-0114 TRANSCOM Components to Scott AFB.CBR
Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
Std Fctrs File : C:\Musser\COBRA 6.09 - 31 March 05\BRAC2005.SFF

Base: Scott AFB, IL (VDYD)

RECURRINGCOSTS -----($K)-----	2006	2007	2008	2009	2010	2011	Total	Beyond
O&M								
Sustainment	137	348	392	392	392	392	2,052	392
Recap	88	224	252	252	252	252	1,321	252
BOS	0	-131	1,060	1,226	1,226	1,226	4,606	1,226
Civ Salary	0	59	260	480	480	480	1,760	480
TRICARE	0	60	60	60	60	60	300	60
MIL PERSONNEL								
Off Salary	0	0	62	125	125	125	437	125
Enl Salary	0	0	41	82	82	82	288	82
House Allow	0	0	0	0	0	0	0	0
OTHER								
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	225	560	2,127	2,617	2,617	2,617	10,765	2,617
TOTAL COSTS	14,120	21,790	23,686	5,604	2,617	2,617	70,435	2,617

ONE-TIME SAVES -----($K)-----	2006	2007	2008	2009	2010	2011	Total
CONSTRUCTION							
MILCON	0	0	0	0	0	0	0
O&M							
1-Time Move	0	0	0	0	0	0	0
MIL PERSONNEL							
Mil Moving	0	0	0	0	0	0	0
OTHER							
Environmental	0	0	0	0	0	0	0
1-Time Other	0	0	0	0	0	0	0
TOTAL ONE-TIME	0	0	0	0	0	0	0

RECURRINGSAVES -----($K)-----	2006	2007	2008	2009	2010	2011	Total	Beyond
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Civ Salary	0	2,903	6,573	6,773	6,973	6,973	30,194	6,973
MIL PERSONNEL								
Off Salary	0	4,874	9,748	10,498	11,247	11,247	47,614	11,247
Enl Salary	0	5,974	11,948	12,360	12,772	12,772	55,825	12,772
House Allow	0	1,446	1,282	1,461	1,461	1,461	7,111	1,461
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	39,600	40,800	43,800	43,800	43,800	211,800	43,800
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	54,797	70,351	74,891	76,253	76,253	352,545	76,253
TOTAL SAVINGS	0	54,797	70,351	74,891	76,253	76,253	352,545	76,253

COBRA REALIGNMENT DETAIL REPORT (COBRA v6.09) - Page 15/15
Data As Of 4/1/2005 12:20:14 PM, Report Created 4/6/2005 8:03:34 AM

Department : Headquarters and Support JCSG
Scenario File : C:\Musser\HSA-0114-TRANSCOM Components to Scott-05-04-06\HSA-0114 TRANSCOM Components to Scott AFB.CBR
Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
Std Fctrs File : C:\Musser\COBRA 6.09 - 31 March 05\BRAC2005.SFF

Base: Scott AFB, IL (VDYD)

ONE-TIME NET -----($K)-----	2006	2007	2008	2009	2010	2011	Total
CONSTRUCTION							
MILCON	13,406	16,451	3,419	0	0	0	33,276
O&M							
Civ Retir/RIF	0	2,158	0	173	0	0	2,331
Civ Moving	0	639	0	35	0	0	674
Info Tech	0	88	0	0	0	0	88
Other	249	347	140	118	0	0	854
MIL PERSONNEL							
Mil Moving	0	1,397	0	166	0	0	1,563
OTHER							
HAP / RSE	0	0	0	0	0	0	0
Environmental	240	150	0	0	0	0	390
Misn Contract	0	0	0	0	0	0	0
1-Time Other	0	0	18,000	2,494	0	0	20,494
TOTAL ONE-TIME	13,895	21,229	21,559	2,986	0	0	59,670

RECURRING NET -----($K)-----	2006	2007	2008	2009	2010	2011	Total	Beyond
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	137	348	392	392	392	392	2,052	392
Recap	88	224	252	252	252	252	1,321	252
BOS	0	-131	1,060	1,226	1,226	1,226	4,606	1,226
Civ Salary	0	-2,843	-6,313	-6,292	-6,493	-6,493	-28,434	-6,493
TRICARE	0	60	60	60	60	60	300	60
MIL PERSONNEL								
Mil Salary	0	-10,848	-21,592	-22,650	-23,812	-23,812	-102,714	-23,812
House Allow	0	-1,446	-1,282	-1,461	-1,461	-1,461	-7,111	-1,461
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	-39,600	-40,800	-43,800	-43,800	-43,800	-211,800	-43,800
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	225	-54,237	-68,223	-72,273	-73,635	-73,635	-341,780	-73,635
TOTAL NET COST	14,120	-33,007	-46,665	-69,287	-73,635	-73,635	-282,110	-73,635

COBRA PERSONNEL/SF/SUSTAINMENT/RECAP/BOS DELTAS REPORT (COBRA v6.09)
Data As Of 4/1/2005 12:20:14 PM, Report Created 4/6/2005 8:03:34 AM

Department : Headquarters and Support JCSG
Scenario File : C:\Musser\HSA-0114-TRANSCOM Components to Scott-05-04-06\HSA-0114 TRANSCOM Components to Scott AFB.CBR
Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
Std Fctrs File : C:\Musser\COBRA 6.09 - 31 March 05\BRAC2005.SFF

Personnel

Base	Start*	Finish*	Change	%Change
Alexandria / I-395 A	532	0	-532	-100%
EUSTIS	11,631	11,306	-325	-3%
Norfolk VA	105	0	-105	-100%
Scott AFB	10,251	10,672	421	4%
TOTAL	22,519	21,978	-541	-2%

Square Footage

Base	Start	Finish	Change	%Change	Chg/Per
Alexandria / I-395 A	0	0	0	0%	0
EUSTIS	12,508,000	12,407,000	-101,000	-1%	311
Norfolk VA	0	0	0	0%	0
Scott AFB	3,615,000	3,774,600	159,600	4%	379
TOTAL	16,123,000	16,181,600	58,600	0%	-108

Base Operations Support (2005$)

Base	Start*	Finish*	Change	%Change	Chg/Per
Alexandria / I-395 A	0	0	0	0%	0
EUSTIS	51,900,853	51,078,436	-822,417	-2%	2,530
Norfolk VA	0	0	0	0%	0
Scott AFB	38,672,000	39,897,695	1,225,695	3%	2,911
TOTAL	90,572,853	90,976,131	403,278	0%	-745

Sustainment (2005$)

Base	Start	Finish	Change	%Change	Chg/Per
Alexandria / I-395 A	0	0	0	0%	0
EUSTIS	22,735,901	22,552,312	-183,588	-1%	565
Norfolk VA	0	0	0	0%	0
Scott AFB	22,611,496	23,003,314	391,818	2%	931
TOTAL	45,347,397	45,555,626	208,229	0%	-385

Recapitalization (2005$)

Base	Start	Finish	Change	%Change	Chg/Per
Alexandria / I-395 A	0	0	0	0%	0
EUSTIS	15,454,332	15,329,541	-124,791	-1%	384
Norfolk VA	0	0	0	0%	0
Scott AFB	16,883,634	17,135,937	252,302	1%	599
TOTAL	32,337,967	32,465,478	127,511	0%	-236

COBRA PERSONNEL/SF/SUSTAINMENT/RECAP/BOS DELTAS REPORT (COBRA v6.09) - Page 2
Data As Of 4/1/2005 12:20:14 PM, Report Created 4/6/2005 8:03:34 AM

Department : Headquarters and Support JCSG
Scenario File : C:\Musser\HSA-0114-TRANSCOM Components to Scott-05-04-06\HSA-0114 TRANSCOM Components to Scott AFB.CBR
Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
Std Fctrs File : C:\Musser\COBRA 6.09 - 31 March 05\BRAC2005.SFF

Sustain + Recap + BOS (2005$)

Base	Start	Finish	Change	%Change	Chg/Per
Alexandria / I-395 A	0	0	0	0%	0
EUSTIS	90,091,086	88,960,289	-1,130,797	-1%	3,479
Norfolk VA	0	0	0	0%	0
Scott AFB	78,167,130	80,036,946	1,869,816	2%	4,441
TOTAL	168,258,217	168,997,236	739,019	0%	-1,366

Plant Replacement Value (2005$)

Base	Start	Finish	Change	%Change	Chg/Per
Alexandria / I-395 A	0	0	0	0%	0
EUSTIS	1,591,796,220	1,578,942,733	-12,853,487	-1%	39,549
Norfolk VA	0	0	0	0%	0
Scott AFB	2,042,919,779	2,073,448,360	30,528,581	1%	72,514
TOTAL	3,634,715,999	3,652,391,093	17,675,094	0%	-32,671

* "Start" and "Finish" values for Personnel and BOS both include the Programmed Installation Population (non-BRAC) Changes, so that only changes attributable to the BRAC action are reflected in the "Change" columns of this report.

TOTAL COBRA MILITARY CONSTRUCTION ASSETS REPORT (COBRA v6.09)
Data As Of 4/1/2005 12:20:14 PM, Report Created 4/6/2005 8:03:34 AM

Department : Headquarters and Support JCSG
Scenario File : C:\Musser\HSA-0114-TRANSCOM Components to Scott-05-04-06\HSA-0114 TRANSCOM Components to Scott AFB.CBR
Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
Std Fctrs File : C:\Musser\COBRA 6.09 - 31 March 05\BRAC2005.SFF

All values in 2005 Constant Dollars

Base Name	Total MilCon*	Milcon Cost Avoidence	Total Net Costs
Alexandria / I-395 A	0	0	0
EUSTIS	0	0	0
Norfolk VA	0	0	0
Scott AFB	33,276,154	0	33,276,154
Totals:	33,276,154	0	33,276,154

* All MilCon Costs include Design, Site Preparation, Contingency Planning, and SIOH Costs where applicable.

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       COBRA MILITARY CONSTRUCTION ASSETS REPORT (COBRA v6.09) - Page 2
     Data As Of 4/1/2005 12:20:14 PM, Report Created 4/6/2005 8:03:34 AM

Department     : Headquarters and Support JCSG
Scenario File  : C:\Musser\HSA-0114-TRANSCOM Components to Scott-05-04-06\HSA-0114 TRANSCOM Components to
Scott AFB.CBR
Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
Std Fctrs File : C:\Musser\COBRA 6.09 - 31 March 05\BRAC2005.SFF

MilCon for Base: Scott AFB, IL (VDYD)

All values in 2005 Constant Dollars ($K)
                                                            New       New       Using Rehab        Rehab
Total
FAC  Title                                     UM      MilCon     Cost*      Rehab Type         Cost*
Cost*
---- ---------------------------------------- ---     ------     -----      ----- -------      -----     ----
-
6100 General Administrative Building           SF      99,600    20,035          0 Default          0
20,035
1412 Aviation Operations Building              SF      60,000    13,241          0 Default          0
13,241
-----------------------------------------------------------------------------------------------------------
-
                                                                                  Total Construction Cost:
33,276
                                                                                - Construction Cost Avoid:
0
                                                                               ---------------------------------------
-
                                                                                     Total Net Milcon Cost:
33,276

* All MilCon Costs include Design, Site Preparation, Contingency Planning, and SIOH Costs where applicable.
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COBRA NET PRESENT VALUES REPORT (COBRA v6.09)
Data As Of 4/1/2005 12:20:14 PM, Report Created 4/6/2005 8:03:34 AM

Department : Headquarters and Support JCSG
Scenario File : C:\Musser\HSA-0114-TRANSCOM Components to Scott-05-04-06\HSA-0114 TRANSCOM Components to Scott AFB.CBR
Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
Std Fctrs File : C:\Musser\COBRA 6.09 - 31 March 05\BRAC2005.SFF

Year	Cost($)	Adjusted Cost($)	NPV($)
2006	14,430,201	14,232,324	14,232,324
2007	-29,412,701	-28,219,235	-13,986,911
2008	-61,511,041	-57,407,719	-71,394,630
2009	-104,144,984	-94,550,201	-165,944,830
2010	-111,022,178	-98,048,449	-263,993,279
2011	-111,022,178	-95,377,868	-359,371,147
2012	-111,022,178	-92,780,027	-452,151,175
2013	-111,022,178	-90,252,945	-542,404,120
2014	-111,022,178	-87,794,694	-630,198,813
2015	-111,022,178	-85,403,398	-715,602,212
2016	-111,022,178	-83,077,236	-798,679,448
2017	-111,022,178	-80,814,432	-879,493,880
2018	-111,022,178	-78,613,260	-958,107,140
2019	-111,022,178	-76,472,043	-1,034,579,183
2020	-111,022,178	-74,389,147	-1,108,968,331
2021	-111,022,178	-72,362,984	-1,181,331,314
2022	-111,022,178	-70,392,007	-1,251,723,322
2023	-111,022,178	-68,474,715	-1,320,198,037
2024	-111,022,178	-66,609,645	-1,386,807,682
2025	-111,022,178	-64,795,375	-1,451,603,057

TOTAL COBRA PERSONNEL IMPACT REPORT (COBRA v6.09) - Page 1/5
Data As Of 4/1/2005 12:20:14 PM, Report Created 4/6/2005 8:03:34 AM

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Scenario File : C:\Musser\HSA-0114-TRANSCOM Components to Scott-05-04-06\HSA-0114 TRANSCOM Components to Scott AFB.CBR
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Std Fctrs File : C:\Musser\COBRA 6.09 - 31 March 05\BRAC2005.SFF

	Rate	2006	2007	2008	2009	2010	2011	Total
CIVILIAN POSITIONS REALIGNING OUT		0	248	384	85	0	0	717
Early Retirement*	8.10%	0	20	31	7	0	0	58
Regular Retirement*	1.67%	0	4	6	1	0	0	11
Civilian Turnover*	9.16%	0	23	35	8	0	0	66
Civs Not Moving (RIFs)*	6.00%	0	15	23	5	0	0	43
Civilians Moving (the remainder)		0	186	289	64	0	0	539
Civilian Positions Available		0	62	95	21	0	0	178
CIVILIAN POSITIONS ELIMINATED		0	144	124	25	0	0	293
Early Retirement	8.10%	0	12	10	2	0	0	24
Regular Retirement	1.67%	0	2	2	0	0	0	4
Civilian Turnover	9.16%	0	13	11	3	0	0	27
Civs Not Moving (RIFs)*	6.00%	0	8	7	1	0	0	16
Priority Placement#	39.97%	0	58	50	10	0	0	118
Civilians Available to Move		0	51	44	9	0	0	104
Civilians Moving		0	20	44	6	0	0	70
Civilian RIFs (the remainder)		0	31	0	3	0	0	34
CIVILIAN POSITIONS REALIGNING IN		0	248	384	85	0	0	717
Civilians Moving		0	206	333	70	0	0	609
New Civilians Hired		0	42	51	15	0	0	108
Other Civilian Additions		0	0	6	0	0	0	6
TOTAL CIVILIAN EARLY RETIREMENTS		0	32	41	9	0	0	82
TOTAL CIVILIAN RIFS		0	54	30	9	0	0	93
TOTAL CIVILIAN PRIORITY PLACEMENTS#		0	58	50	10	0	0	118
TOTAL CIVILIAN NEW HIRES		0	42	57	15	0	0	114

* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

Not all Priority Placements involve a Permanent Change of Station. The rate of PPP placements involving a PCS is 50.70%

COBRA PERSONNEL IMPACT REPORT (COBRA v6.09) - Page 2/5
Data As Of 4/1/2005 12:20:14 PM, Report Created 4/6/2005 8:03:34 AM

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Scenario File : C:\Musser\HSA-0114-TRANSCOM Components to Scott-05-04-06\HSA-0114 TRANSCOM Components to Scott AFB.CBR
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Std Fctrs File : C:\Musser\COBRA 6.09 - 31 March 05\BRAC2005.SFF

Base: Alexandria / I-395 A, VA (HSA001)	Rate	2006	2007	2008	2009	2010	2011	Total
CIVILIAN POSITIONS REALIGNING OUT		0	0	384	0	0	0	384
Early Retirement*	8.10%	0	0	31	0	0	0	31
Regular Retirement*	1.67%	0	0	6	0	0	0	6
Civilian Turnover*	9.16%	0	0	35	0	0	0	35
Civs Not Moving (RIFs)*	6.00%	0	0	23	0	0	0	23
Civilians Moving (the remainder)		0	0	289	0	0	0	289
Civilian Positions Available		0	0	95	0	0	0	95
CIVILIAN POSITIONS ELIMINATED		0	0	124	0	0	0	124
Early Retirement	8.10%	0	0	10	0	0	0	10
Regular Retirement	1.67%	0	0	2	0	0	0	2
Civilian Turnover	9.16%	0	0	11	0	0	0	11
Civs Not Moving (RIFs)*	6.00%	0	0	7	0	0	0	7
Priority Placement#	39.97%	0	0	50	0	0	0	50
Civilians Available to Move		0	0	44	0	0	0	44
Civilians Moving		0	0	44	0	0	0	44
Civilian RIFs (the remainder)		0	0	0	0	0	0	0
CIVILIAN POSITIONS REALIGNING IN		0	0	0	0	0	0	0
Civilians Moving		0	0	0	0	0	0	0
New Civilians Hired		0	0	0	0	0	0	0
Other Civilian Additions		0	0	0	0	0	0	0
TOTAL CIVILIAN EARLY RETIRMENTS		0	0	41	0	0	0	41
TOTAL CIVILIAN RIFS		0	0	30	0	0	0	30
TOTAL CIVILIAN PRIORITY PLACEMENTS#		0	0	50	0	0	0	50
TOTAL CIVILIAN NEW HIRES		0	0	0	0	0	0	0

* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

Not all Priority Placements involve a Permanent Change of Station. The rate of PPP placements involving a PCS is 50.70%

COBRA PERSONNEL IMPACT REPORT (COBRA v6.09) - Page 3/5
Data As Of 4/1/2005 12:20:14 PM, Report Created 4/6/2005 8:03:34 AM

Department : Headquarters and Support JCSG
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Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
Std Fctrs File : C:\Musser\COBRA 6.09 - 31 March 05\BRAC2005.SFF

Base: EUSTIS, VA (51281)	Rate	2006	2007	2008	2009	2010	2011	Total
CIVILIAN POSITIONS REALIGNING OUT		0	248	0	0	0	0	248
Early Retirement*	8.10%	0	20	0	0	0	0	20
Regular Retirement*	1.67%	0	4	0	0	0	0	4
Civilian Turnover*	9.16%	0	23	0	0	0	0	23
Civs Not Moving (RIFs)*	6.00%	0	15	0	0	0	0	15
Civilians Moving (the remainder)		0	186	0	0	0	0	186
Civilian Positions Available		0	62	0	0	0	0	62
CIVILIAN POSITIONS ELIMINATED		0	57	0	0	0	0	57
Early Retirement	8.10%	0	5	0	0	0	0	5
Regular Retirement	1.67%	0	1	0	0	0	0	1
Civilian Turnover	9.16%	0	5	0	0	0	0	5
Civs Not Moving (RIFs)*	6.00%	0	3	0	0	0	0	3
Priority Placement#	39.97%	0	23	0	0	0	0	23
Civilians Available to Move		0	20	0	0	0	0	20
Civilians Moving		0	20	0	0	0	0	20
Civilian RIFs (the remainder)		0	0	0	0	0	0	0
CIVILIAN POSITIONS REALIGNING IN		0	0	0	0	0	0	0
Civilians Moving		0	0	0	0	0	0	0
New Civilians Hired		0	0	0	0	0	0	0
Other Civilian Additions		0	0	0	0	0	0	0
TOTAL CIVILIAN EARLY RETIRMENTS		0	25	0	0	0	0	25
TOTAL CIVILIAN RIFS		0	18	0	0	0	0	18
TOTAL CIVILIAN PRIORITY PLACEMENTS#		0	23	0	0	0	0	23
TOTAL CIVILIAN NEW HIRES		0	0	0	0	0	0	0

* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

Not all Priority Placements involve a Permanent Change of Station. The rate of PPP placements involving a PCS is 50.70%

COBRA PERSONNEL IMPACT REPORT (COBRA v6.09) - Page 4/5
Data As Of 4/1/2005 12:20:14 PM, Report Created 4/6/2005 8:03:34 AM

Department : Headquarters and Support JCSG
Scenario File : C:\Musser\HSA-0114-TRANSCOM Components to Scott-05-04-06\HSA-0114 TRANSCOM Components to Scott AFB.CBR
Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
Std Fctrs File : C:\Musser\COBRA 6.09 - 31 March 05\BRAC2005.SFF

Base: Norfolk VA, VA (HSA014)	Rate	2006	2007	2008	2009	2010	2011	Total
CIVILIAN POSITIONS REALIGNING OUT		0	0	0	85	0	0	85
Early Retirement*	8.10%	0	0	0	7	0	0	7
Regular Retirement*	1.67%	0	0	0	1	0	0	1
Civilian Turnover*	9.16%	0	0	0	8	0	0	8
Civs Not Moving (RIFs)*	6.00%	0	0	0	5	0	0	5
Civilians Moving (the remainder)		0	0	0	64	0	0	64
Civilian Positions Available		0	0	0	21	0	0	21
CIVILIAN POSITIONS ELIMINATED		0	0	0	19	0	0	19
Early Retirement	8.10%	0	0	0	2	0	0	2
Regular Retirement	1.67%	0	0	0	0	0	0	0
Civilian Turnover	9.16%	0	0	0	2	0	0	2
Civs Not Moving (RIFs)*	6.00%	0	0	0	1	0	0	1
Priority Placement#	39.97%	0	0	0	8	0	0	8
Civilians Available to Move		0	0	0	6	0	0	6
Civilians Moving		0	0	0	6	0	0	6
Civilian RIFs (the remainder)		0	0	0	0	0	0	0
CIVILIAN POSITIONS REALIGNING IN		0	0	0	0	0	0	0
Civilians Moving		0	0	0	0	0	0	0
New Civilians Hired		0	0	0	0	0	0	0
Other Civilian Additions		0	0	0	0	0	0	0
TOTAL CIVILIAN EARLY RETIRMENTS		0	0	0	9	0	0	9
TOTAL CIVILIAN RIFS		0	0	0	6	0	0	6
TOTAL CIVILIAN PRIORITY PLACEMENTS#		0	0	0	8	0	0	8
TOTAL CIVILIAN NEW HIRES		0	0	0	0	0	0	0

* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

Not all Priority Placements involve a Permanent Change of Station. The rate of PPP placements involving a PCS is 50.70%

COBRA PERSONNEL IMPACT REPORT (COBRA v6.09) - Page 5/5
Data As Of 4/1/2005 12:20:14 PM, Report Created 4/6/2005 8:03:34 AM

Department : Headquarters and Support JCSG
Scenario File : C:\Musser\HSA-0114-TRANSCOM Components to Scott-05-04-06\HSA-0114 TRANSCOM Components to Scott AFB.CBR
Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
Std Fctrs File : C:\Musser\COBRA 6.09 - 31 March 05\BRAC2005.SFF

Base: Scott AFB, IL (VDYD)	Rate	2006	2007	2008	2009	2010	2011	Total
CIVILIAN POSITIONS REALIGNING OUT		0	0	0	0	0	0	0
Early Retirement*	8.10%	0	0	0	0	0	0	0
Regular Retirement*	1.67%	0	0	0	0	0	0	0
Civilian Turnover*	9.16%	0	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0	0
Civilians Moving (the remainder)		0	0	0	0	0	0	0
Civilian Positions Available		0	0	0	0	0	0	0
CIVILIAN POSITIONS ELIMINATED		0	87	0	6	0	0	93
Early Retirement	8.10%	0	7	0	0	0	0	7
Regular Retirement	1.67%	0	1	0	0	0	0	1
Civilian Turnover	9.16%	0	8	0	1	0	0	9
Civs Not Moving (RIFs)*	6.00%	0	5	0	0	0	0	5
Priority Placement#	39.97%	0	35	0	2	0	0	37
Civilians Available to Move		0	31	0	3	0	0	34
Civilians Moving		0	0	0	0	0	0	0
Civilian RIFs (the remainder)		0	31	0	3	0	0	34
CIVILIAN POSITIONS REALIGNING IN		0	248	384	85	0	0	717
Civilians Moving		0	206	333	70	0	0	609
New Civilians Hired		0	42	51	15	0	0	108
Other Civilian Additions		0	0	6	0	0	0	6
TOTAL CIVILIAN EARLY RETIRMENTS		0	7	0	0	0	0	7
TOTAL CIVILIAN RIFS		0	36	0	3	0	0	39
TOTAL CIVILIAN PRIORITY PLACEMENTS#		0	35	0	2	0	0	37
TOTAL CIVILIAN NEW HIRES		0	42	57	15	0	0	114

* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

Not all Priority Placements involve a Permanent Change of Station. The rate of PPP placements involving a PCS is 50.70%

COBRA PERSONNEL YEARLY PERCENTAGES REPORT (COBRA v6.09) - Page 1/2
Data As Of 4/1/2005 12:20:14 PM, Report Created 4/6/2005 8:03:34 AM

Department : Headquarters and Support JCSG
Scenario File : C:\Musser\HSA-0114-TRANSCOM Components to Scott-05-04-06\HSA-0114 TRANSCOM Components to Scott AFB.CBR
Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
Std Fctrs File : C:\Musser\COBRA 6.09 - 31 March 05\BRAC2005.SFF

Base: Alexandria / I-395 A, VA (HSA001)

Year	Pers Moved In/Added Total	Percent	MilCon TimePhase	Pers Moved Out/Eliminated Total	Percent	ShutDn TimePhase
2006	0	0.00%	66.67%	0	0.00%	0.00%
2007	0	0.00%	33.33%	0	0.00%	0.00%
2008	0	0.00%	0.00%	532	100.00%	100.00%
2009	0	0.00%	0.00%	0	0.00%	0.00%
2010	0	0.00%	0.00%	0	0.00%	0.00%
2011	0	0.00%	0.00%	0	0.00%	0.00%
TOTALS	0	0.00%	100.00%	532	100.00%	100.00%

Base: EUSTIS, VA (51281)

Year	Pers Moved In/Added Total	Percent	MilCon TimePhase	Pers Moved Out/Eliminated Total	Percent	ShutDn TimePhase
2006	0	0.00%	100.00%	0	0.00%	0.00%
2007	0	0.00%	0.00%	325	100.00%	100.00%
2008	0	0.00%	0.00%	0	0.00%	0.00%
2009	0	0.00%	0.00%	0	0.00%	0.00%
2010	0	0.00%	0.00%	0	0.00%	0.00%
2011	0	0.00%	0.00%	0	0.00%	0.00%
TOTALS	0	0.00%	100.00%	325	100.00%	100.00%

Base: Norfolk VA, VA (HSA014)

Year	Pers Moved In/Added Total	Percent	MilCon TimePhase	Pers Moved Out/Eliminated Total	Percent	ShutDn TimePhase
2006	0	0.00%	50.00%	0	0.00%	0.00%
2007	0	0.00%	25.00%	0	0.00%	0.00%
2008	0	0.00%	25.00%	0	0.00%	0.00%
2009	0	0.00%	0.00%	105	100.00%	100.00%
2010	0	0.00%	0.00%	0	0.00%	0.00%
2011	0	0.00%	0.00%	0	0.00%	0.00%
TOTALS	0	0.00%	100.00%	105	100.00%	100.00%

COBRA PERSONNEL YEARLY PERCENTAGES REPORT (COBRA v6.09) - Page 2/2
Data As Of 4/1/2005 12:20:14 PM, Report Created 4/6/2005 8:03:34 AM

Department : Headquarters and Support JCSG
Scenario File : C:\Musser\HSA-0114-TRANSCOM Components to Scott-05-04-06\HSA-0114 TRANSCOM Components to Scott AFB.CBR
Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
Std Fctrs File : C:\Musser\COBRA 6.09 - 31 March 05\BRAC2005.SFF

Base: Scott AFB, IL (VDYD)

Year	Pers Moved In/Added Total	Percent	MilCon TimePhase	Pers Moved Out/Eliminated Total	Percent	ShutDn TimePhase
2006	0	0.00%	34.91%	0	0.00%	0.00%
2007	265	34.91%	53.89%	310	91.72%	91.72%
2008	409	53.89%	11.20%	0	0.00%	0.00%
2009	85	11.20%	0.00%	28	8.28%	8.28%
2010	0	0.00%	0.00%	0	0.00%	0.00%
2011	0	0.00%	0.00%	0	0.00%	0.00%
TOTALS	759	100.00%	100.00%	338	100.00%	100.00%

COBRA TOTAL PERSONNEL SUMMARY REPORT (COBRA v6.09)
Data As Of 4/1/2005 12:20:14 PM, Report Created 4/6/2005 8:03:34 AM

Department : Headquarters and Support JCSG
Scenario File : C:\Musser\HSA-0114-TRANSCOM Components to Scott-05-04-06\HSA-0114 TRANSCOM Components to Scott AFB.CBR
Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
Std Fctrs File : C:\Musser\COBRA 6.09 - 31 March 05\BRAC2005.SFF

TOTAL SCENARIO POPULATION (FY 2005):

Officers	Enlisted	Students	Civilians
2,862	9,559	2,944	7,408

TOTAL PROGRAMMED INSTALLATION (NON-BRAC) CHANGES, ENTIRE SCENARIO:

	2006	2007	2008	2009	2010	2011	Total
Officers	-28	8	0	0	0	0	-20
Enlisted	-120	23	0	0	0	0	-97
Students	-103	-33	0	0	0	0	-136
Civilians	-1	0	0	0	0	0	-1
TOTAL	-252	-2	0	0	0	0	-254

TOTAL SCENARIO POPULATION (FY 2005, Prior to BRAC Action):

Officers	Enlisted	Students	Civilians
2,842	9,462	2,808	7,407

TOTAL PERSONNEL REALIGNMENTS, ENTIRE SCENARIO):

	2006	2007	2008	2009	2010	2011	Total
Officers	0	12	10	0	0	0	22
Enlisted	0	5	7	0	0	0	12
Students	0	0	0	0	0	0	0
Civilians	0	248	384	85	0	0	717
TOTAL	0	265	401	85	0	0	751

TOTAL SCENARIO POSITION CHANGES, ENTIRE SCENARIO:

	2006	2007	2008	2009	2010	2011	Total
Officers	0	-81	-5	-13	0	0	-99
Enlisted	0	-145	0	-10	0	0	-155
Civilians	0	-144	-118	-25	0	0	-287
TOTAL	0	-370	-123	-48	0	0	-541

TOTAL SCENARIO POPULATION (After BRAC Action):

Officers	Enlisted	Students	Civilians
2,743	9,307	2,808	7,120

COBRA PERSONNEL SUMMARY REPORT (COBRA v6.09) - Page 2
Data As Of 4/1/2005 12:20:14 PM, Report Created 4/6/2005 8:03:34 AM

Department : Headquarters and Support JCSG
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Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
Std Fctrs File : C:\Musser\COBRA 6.09 - 31 March 05\BRAC2005.SFF

PERSONNEL SUMMARY FOR: Alexandria / I-395 A, VA (HSA001)

BASE POPULATION (FY 2005, Prior to BRAC Action) FOR: Alexandria / I-395 A, VA (HSA001)

Officers	Enlisted	Students	Civilians
16	8	0	508

PERSONNEL REALIGNMENTS:
To Base: Scott AFB, IL (VDYD)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	10	0	0	0	10
Enlisted	0	0	7	0	0	0	7
Students	0	0	0	0	0	0	0
Civilians	0	0	384	0	0	0	384
TOTAL	0	0	401	0	0	0	401

TOTAL PERSONNEL REALIGNMENTS (Out of Alexandria / I-395 A, VA (HSA001)):

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	10	0	0	0	10
Enlisted	0	0	7	0	0	0	7
Students	0	0	0	0	0	0	0
Civilians	0	0	384	0	0	0	384
TOTAL	0	0	401	0	0	0	401

SCENARIO POSITION CHANGES FOR: Alexandria / I-395 A, VA (HSA001)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	-6	0	0	0	-6
Enlisted	0	0	-1	0	0	0	-1
Civilians	0	0	-124	0	0	0	-124
TOTAL	0	0	-131	0	0	0	-131

BASE POPULATION (After BRAC Action) FOR: Alexandria / I-395 A, VA (HSA001)

Officers	Enlisted	Students	Civilians
0	0	0	0

PERSONNEL SUMMARY FOR: EUSTIS, VA (51281)

BASE POPULATION (FY 2005):

Officers	Enlisted	Students	Civilians
880	5,499	2,937	2,569

PROGRAMMED INSTALLATION (NON-BRAC) CHANGES FOR: EUSTIS, VA (51281)

	2006	2007	2008	2009	2010	2011	Total
Officers	-28	8	0	0	0	0	-20
Enlisted	-120	23	0	0	0	0	-97
Students	-103	-33	0	0	0	0	-136
Civilians	-1	0	0	0	0	0	-1
TOTAL	-252	-2	0	0	0	0	-254

BASE POPULATION (Prior to BRAC Action) FOR: EUSTIS, VA (51281)

Officers	Enlisted	Students	Civilians
860	5,402	2,801	2,568

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            COBRA PERSONNEL SUMMARY REPORT (COBRA v6.09) - Page 3
     Data As Of 4/1/2005 12:20:14 PM, Report Created 4/6/2005 8:03:34 AM

Department     : Headquarters and Support JCSG
Scenario File  : C:\Musser\HSA-0114-TRANSCOM Components to Scott-05-04-06\HSA-0114 TRANSCOM Components to
Scott AFB.CBR
Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
Std Fctrs File : C:\Musser\COBRA 6.09 - 31 March 05\BRAC2005.SFF

PERSONNEL REALIGNMENTS:
To Base:  Scott AFB, IL (VDYD)
                    2006     2007     2008     2009     2010     2011    Total
                    ----     ----     ----     ----     ----     ----    -----
  Officers             0       12        0        0        0        0       12
  Enlisted             0        5        0        0        0        0        5
  Students             0        0        0        0        0        0        0
  Civilians            0      248        0        0        0        0      248
  TOTAL                0      265        0        0        0        0      265

TOTAL PERSONNEL REALIGNMENTS (Out of EUSTIS, VA (51281)):
                    2006     2007     2008     2009     2010     2011    Total
                    ----     ----     ----     ----     ----     ----    -----
  Officers             0       12        0        0        0        0       12
  Enlisted             0        5        0        0        0        0        5
  Students             0        0        0        0        0        0        0
  Civilians            0      248        0        0        0        0      248
  TOTAL                0      265        0        0        0        0      265

SCENARIO POSITION CHANGES FOR:  EUSTIS, VA (51281)
                    2006     2007     2008     2009     2010     2011    Total
                    ----     ----     ----     ----     ----     ----    -----
  Officers             0       -3        0        0        0        0       -3
  Enlisted             0        0        0        0        0        0        0
  Civilians            0      -57        0        0        0        0      -57
  TOTAL                0      -60        0        0        0        0      -60

BASE POPULATION (After BRAC Action) FOR:  EUSTIS, VA (51281)
  Officers              Enlisted              Students              Civilians
  ----------            ----------            ----------            ----------
         845                 5,397                 2,801                 2,263

PERSONNEL SUMMARY FOR:  Norfolk VA, VA (HSA014)

BASE POPULATION (FY 2005, Prior to BRAC Action) FOR:  Norfolk VA, VA (HSA014)
  Officers              Enlisted              Students              Civilians
  ----------            ----------            ----------            ----------
           1                     0                     0                   104

PERSONNEL REALIGNMENTS:
To Base:  Scott AFB, IL (VDYD)
                    2006     2007     2008     2009     2010     2011    Total
                    ----     ----     ----     ----     ----     ----    -----
  Officers             0        0        0        0        0        0        0
  Enlisted             0        0        0        0        0        0        0
  Students             0        0        0        0        0        0        0
  Civilians            0        0        0       85        0        0       85
  TOTAL                0        0        0       85        0        0       85

TOTAL PERSONNEL REALIGNMENTS (Out of Norfolk VA, VA (HSA014)):
                    2006     2007     2008     2009     2010     2011    Total
                    ----     ----     ----     ----     ----     ----    -----
  Officers             0        0        0        0        0        0        0
  Enlisted             0        0        0        0        0        0        0
  Students             0        0        0        0        0        0        0
  Civilians            0        0        0       85        0        0       85
  TOTAL                0        0        0       85        0        0       85

SCENARIO POSITION CHANGES FOR:  Norfolk VA, VA (HSA014)
                    2006     2007     2008     2009     2010     2011    Total
                    ----     ----     ----     ----     ----     ----    -----
  Officers             0        0        0       -1        0        0       -1
```

Enlisted	0	0	0	0	0	0	0
Civilians	0	0	0	-19	0	0	-19
TOTAL	0	0	0	-20	0	0	-20

COBRA PERSONNEL SUMMARY REPORT (COBRA v6.09) - Page 4
Data As Of 4/1/2005 12:20:14 PM, Report Created 4/6/2005 8:03:34 AM

Department : Headquarters and Support JCSG
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Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
Std Fctrs File : C:\Musser\COBRA 6.09 - 31 March 05\BRAC2005.SFF

BASE POPULATION (After BRAC Action) FOR: Norfolk VA, VA (HSA014)

Officers	Enlisted	Students	Civilians
0	0	0	0

PERSONNEL SUMMARY FOR: Scott AFB, IL (VDYD)

BASE POPULATION (FY 2005, Prior to BRAC Action) FOR: Scott AFB, IL (VDYD)

Officers	Enlisted	Students	Civilians
1,965	4,052	7	4,227

PERSONNEL REALIGNMENTS:
From Base: Alexandria / I-395 A, VA (HSA001)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	10	0	0	0	10
Enlisted	0	0	7	0	0	0	7
Students	0	0	0	0	0	0	0
Civilians	0	0	384	0	0	0	384
TOTAL	0	0	401	0	0	0	401

From Base: EUSTIS, VA (51281)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	12	0	0	0	0	12
Enlisted	0	5	0	0	0	0	5
Students	0	0	0	0	0	0	0
Civilians	0	248	0	0	0	0	248
TOTAL	0	265	0	0	0	0	265

From Base: Norfolk VA, VA (HSA014)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	0	0	85	0	0	85
TOTAL	0	0	0	85	0	0	85

TOTAL PERSONNEL REALIGNMENTS (Into Scott AFB, IL (VDYD)):

	2006	2007	2008	2009	2010	2011	Total
Officers	0	12	10	0	0	0	22
Enlisted	0	5	7	0	0	0	12
Students	0	0	0	0	0	0	0
Civilians	0	248	384	85	0	0	717
TOTAL	0	265	401	85	0	0	751

SCENARIO POSITION CHANGES FOR: Scott AFB, IL (VDYD)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	-78	1	-12	0	0	-89
Enlisted	0	-145	1	-10	0	0	-154
Civilians	0	-87	6	-6	0	0	-87
TOTAL	0	-310	8	-28	0	0	-330

BASE POPULATION (After BRAC Action) FOR: Scott AFB, IL (VDYD)

Officers	Enlisted	Students	Civilians
1,898	3,910	7	4,857

COBRA SUSTAINMENT/RECAP/BOS/HOUSING CHANGE REPORT (COBRA v6.09)
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Department : Headquarters and Support JCSG
Scenario File : C:\Musser\HSA-0114-TRANSCOM Components to Scott-05-04-06\HSA-0114 TRANSCOM Components to Scott AFB.CBR
Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
Std Fctrs File : C:\Musser\COBRA 6.09 - 31 March 05\BRAC2005.SFF

Net Change($K)	2006	2007	2008	2009	2010	2011	Total	Beyond
Sustain Change	137	164	208	208	208	208	1,134	208
Recap Change	88	99	127	127	127	127	697	127
BOS Change	0	-953	237	403	403	403	494	403
Housing Change	0	0	0	0	0	0	0	0
TOTAL CHANGES	225	-690	573	739	739	739	2,325	739

Alexandria / I-395 A, VA (HSA001)

Net Change($K)	2006	2007	2008	2009	2010	2011	Total	Beyond
Sustain Change	0	0	0	0	0	0	0	0
Recap Change	0	0	0	0	0	0	0	0
BOS Change	0	0	0	0	0	0	0	0
Housing Change	0	0	0	0	0	0	0	0
TOTAL CHANGES	0	0	0	0	0	0	0	0

EUSTIS, VA (51281)

Net Change($K)	2006	2007	2008	2009	2010	2011	Total	Beyond
Sustain Change	0	-183	-183	-183	-183	-183	-918	-183
Recap Change	0	-125	-125	-125	-125	-125	-624	-125
BOS Change	0	-822	-822	-822	-822	-822	-4,112	-822
Housing Change	0	0	0	0	0	0	0	0
TOTAL CHANGES	0	-1,131	-1,131	-1,131	-1,131	-1,131	-5,654	-1,131

Norfolk VA, VA (HSA014)

Net Change($K)	2006	2007	2008	2009	2010	2011	Total	Beyond
Sustain Change	0	0	0	0	0	0	0	0
Recap Change	0	0	0	0	0	0	0	0
BOS Change	0	0	0	0	0	0	0	0
Housing Change	0	0	0	0	0	0	0	0
TOTAL CHANGES	0	0	0	0	0	0	0	0

Scott AFB, IL (VDYD)

Net Change($K)	2006	2007	2008	2009	2010	2011	Total	Beyond
Sustain Change	137	348	392	392	392	392	2,052	392
Recap Change	88	224	252	252	252	252	1,321	252
BOS Change	0	-131	1,060	1,226	1,226	1,226	4,606	1,226
Housing Change	0	0	0	0	0	0	0	0
TOTAL CHANGES	225	441	1,704	1,870	1,870	1,870	7,979	1,870

COBRA INPUT DATA REPORT (COBRA v6.09)
Data As Of 4/1/2005 12:20:14 PM, Report Created 4/6/2005 8:03:34 AM

Department : Headquarters and Support JCSG
Scenario File : C:\Musser\HSA-0114-TRANSCOM Components to Scott-05-04-06\HSA-0114 TRANSCOM Components to Scott AFB.CBR
Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
Std Fctrs File : C:\Musser\COBRA 6.09 - 31 March 05\BRAC2005.SFF

INPUT SCREEN ONE - GENERAL SCENARIO INFORMATION

Model Year One : FY 2006
Model does Time-Phasing of Construction/Shutdown: Yes

Base Name, ST (Code)	Strategy:
Alexandria / I-395 A, VA (HSA001)	Realignment
EUSTIS, VA (51281)	Realignment
Norfolk VA, VA (HSA014)	Realignment
Scott AFB, IL (VDYD)	Realignment

INPUT SCREEN TWO - DISTANCE TABLE
(Only shows distances where personnel or equipment are moving)

Point A:	Point B:	Distance:
Alexandria / I-395 A, VA (HSA001)	Scott AFB, IL (VDYD)	831 mi
EUSTIS, VA (51281)	Scott AFB, IL (VDYD)	873 mi
Norfolk VA, VA (HSA014)	Scott AFB, IL (VDYD)	877 mi

INPUT SCREEN THREE - MOVEMENT TABLE

Transfers from Alexandria / I-395 A, VA (HSA001) to Scott AFB, IL (VDYD)

	2006	2007	2008	2009	2010	2011
Officer Positions:	0	0	10	0	0	0
Enlisted Positions:	0	0	7	0	0	0
Civilian Positions:	0	0	384	0	0	0
Student Positions:	0	0	0	0	0	0
NonVeh Missn Eqpt(tons):	0	0	0	0	0	0
Suppt Eqpt (tons):	0	0	142	0	0	0
Military Light Vehicles:	0	0	0	0	0	0
Heavy/Special Vehicles:	0	0	0	0	0	0

Transfers from EUSTIS, VA (51281) to Scott AFB, IL (VDYD)

	2006	2007	2008	2009	2010	2011
Officer Positions:	0	12	0	0	0	0
Enlisted Positions:	0	5	0	0	0	0
Civilian Positions:	0	248	0	0	0	0
Student Positions:	0	0	0	0	0	0
NonVeh Missn Eqpt(tons):	0	0	0	0	0	0
Suppt Eqpt (tons):	0	94	0	0	0	0
Military Light Vehicles:	0	0	0	0	0	0
Heavy/Special Vehicles:	0	0	0	0	0	0

COBRA INPUT DATA REPORT (COBRA v6.09) - Page 2
Data As Of 4/1/2005 12:20:14 PM, Report Created 4/6/2005 8:03:34 AM

Department : Headquarters and Support JCSG
Scenario File : C:\Musser\HSA-0114-TRANSCOM Components to Scott-05-04-06\HSA-0114 TRANSCOM Components to Scott AFB.CBR
Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
Std Fctrs File : C:\Musser\COBRA 6.09 - 31 March 05\BRAC2005.SFF

INPUT SCREEN THREE - MOVEMENT TABLE

Transfers from Norfolk VA, VA (HSA014) to Scott AFB, IL (VDYD)

	2006	2007	2008	2009	2010	2011
Officer Positions:	0	0	0	0	0	0
Enlisted Positions:	0	0	0	0	0	0
Civilian Positions:	0	0	0	85	0	0
Student Positions:	0	0	0	0	0	0
NonVeh Missn Eqpt(tons):	0	0	0	0	0	0
Suppt Eqpt (tons):	0	0	0	30	0	0
Military Light Vehicles:	0	0	0	0	0	0
Heavy/Special Vehicles:	0	0	0	0	0	0

INPUT SCREEN FOUR - STATIC BASE INFORMATION

Name: Alexandria / I-395 A, VA (HSA001)

Total Officer Employees:	16	Base Service (for BOS/Sust):			Army
Total Enlisted Employees:	8	Total Sustainment($K/Year):			0
Total Student Employees:	0	Sustain Payroll ($K/Year):			0
Total Civilian Employees:	508	BOS Non-Payroll ($K/Year):			0
Accomp Mil not Receiving BAH:	0.0%	BOS Payroll ($K/Year):			0
Officer Housing Units Avail:	0	Family Housing ($K/Year):			0
Enlisted Housing Units Avail:	0	Installation PRV($K):			0
Starting Facilities(KSF):	0	Svc/Agcy Recap Rate (Years):			0
Officer BAH ($/Month):	2,006	Homeowner Assistance Program:			No
Enlisted BAH ($/Month):	1,415				
Civ Locality Pay Factor:	1.147	TRICARE	In-Pat	Out-Pat	
Area Cost Factor:	1.02		Admits	Visits	Prescrip
Per Diem Rate ($/Day):	201	CostFactor	0.00	0.00	0.00
Freight Cost ($/Ton/Mile):	0.33	Actv MTF	0	0	0
Vehicle Cost ($/Lift/Mile):	4.84	Actv Purch	0	0	
Latitude:	38.856800	Retiree	0	0	0
Longitude:	-77.056300	Retiree65+	0	0	0

Name: EUSTIS, VA (51281)

Total Officer Employees:	880	Base Service (for BOS/Sust):			Navy
Total Enlisted Employees:	5,499	Total Sustainment($K/Year):			22,736
Total Student Employees:	2,937	Sustain Payroll ($K/Year):			0
Total Civilian Employees:	2,569	BOS Non-Payroll ($K/Year):			52,544
Accomp Mil not Receiving BAH:	0.0%	BOS Payroll ($K/Year):			60,879
Officer Housing Units Avail:	0	Family Housing ($K/Year):			0
Enlisted Housing Units Avail:	0	Installation PRV($K):			1,591,796
Starting Facilities(KSF):	12,508	Svc/Agcy Recap Rate (Years):			103
Officer BAH ($/Month):	1,074	Homeowner Assistance Program:			No
Enlisted BAH ($/Month):	815				
Civ Locality Pay Factor:	1.109	TRICARE	In-Pat	Out-Pat	
Area Cost Factor:	0.94		Admits	Visits	Prescrip
Per Diem Rate ($/Day):	142	CostFactor	5,140.92	65.00	46.84
Freight Cost ($/Ton/Mile):	0.33	Actv MTF	291	171,996	175,045
Vehicle Cost ($/Lift/Mile):	4.84	Actv Purch	491	13,801	
Latitude:	37.150000	Retiree	116	48,147	124,072
Longitude:	-76.583334	Retiree65+	10	8,298	69,026

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                COBRA INPUT DATA REPORT (COBRA v6.09) - Page 3
     Data As Of 4/1/2005 12:20:14 PM, Report Created 4/6/2005 8:03:34 AM

Department     : Headquarters and Support JCSG
Scenario File  : C:\Musser\HSA-0114-TRANSCOM Components to Scott-05-04-06\HSA-0114 TRANSCOM Components to
Scott AFB.CBR
Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
Std Fctrs File : C:\Musser\COBRA 6.09 - 31 March 05\BRAC2005.SFF


INPUT SCREEN FOUR - STATIC BASE INFORMATION

Name:  Norfolk VA, VA (HSA014)

Total Officer Employees:            1    Base Service (for BOS/Sust):     Army
Total Enlisted Employees:           0    Total Sustainment($K/Year):         0
Total Student Employees:            0    Sustain Payroll ($K/Year):          0
Total Civilian Employees:         104    BOS Non-Payroll ($K/Year):          0
Accomp Mil not Receiving BAH:     0.0%   BOS Payroll ($K/Year):              0
Officer Housing Units Avail:        0    Family Housing ($K/Year):           0
Enlisted Housing Units Avail:       0    Installation PRV($K):               0
Starting Facilities(KSF):           0    Svc/Agcy Recap Rate (Years):        0
Officer BAH ($/Month):          1,130    Homeowner Assistance Program:      No
Enlisted BAH ($/Month):           923
Civ Locality Pay Factor:        1.109    TRICARE      In-Pat  Out-Pat
Area Cost Factor:                0.94                 Admits   Visits Prescrip
Per Diem Rate ($/Day):            152    CostFactor     0.00     0.00     0.00
Freight Cost ($/Ton/Mile):       0.33    Actv MTF          0        0        0
Vehicle Cost ($/Lift/Mile):      4.84    Actv Purch        0        0
Latitude:                   36.848820    Retiree           0        0        0
Longitude:                 -76.465200    Retiree65+        0        0        0

Name:  Scott AFB, IL (VDYD)

Total Officer Employees:        1,965    Base Service (for BOS/Sust):Air Force
Total Enlisted Employees:       4,052    Total Sustainment($K/Year):    28,216
Total Student Employees:            7    Sustain Payroll ($K/Year):      5,604
Total Civilian Employees:       4,227    BOS Non-Payroll ($K/Year):     38,672
Accomp Mil not Receiving BAH:    33.9%   BOS Payroll ($K/Year):         36,761
Officer Housing Units Avail:        0    Family Housing ($K/Year):      10,493
Enlisted Housing Units Avail:       0    Installation PRV($K):       2,042,920
Starting Facilities(KSF):       3,615    Svc/Agcy Recap Rate (Years):      121
Officer BAH ($/Month):          1,182    Homeowner Assistance Program:      No
Enlisted BAH ($/Month):           844
Civ Locality Pay Factor:        1.113    TRICARE      In-Pat  Out-Pat
Area Cost Factor:                1.19                 Admits   Visits Prescrip
Per Diem Rate ($/Day):             86    CostFactor 7,663.46   107.32    21.19
Freight Cost ($/Ton/Mile):       0.46    Actv MTF        534  132,504  107,229
Vehicle Cost ($/Lift/Mile):      4.84    Actv Purch    1,114   33,269
Latitude:                   38.544410    Retiree         638   63,029  168,641
Longitude:                 -89.852540    Retiree65+      432   22,668  156,681
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                COBRA INPUT DATA REPORT (COBRA v6.09) - Page 4
     Data As Of 4/1/2005 12:20:14 PM, Report Created 4/6/2005 8:03:34 AM

Department     : Headquarters and Support JCSG
Scenario File  : C:\Musser\HSA-0114-TRANSCOM Components to Scott-05-04-06\HSA-0114 TRANSCOM Components to
Scott AFB.CBR
Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
Std Fctrs File : C:\Musser\COBRA 6.09 - 31 March 05\BRAC2005.SFF

INPUT SCREEN FIVE - DYNAMIC BASE INFORMATION

Name:  Alexandria / I-395 A, VA (HSA001)
                            2006     2007     2008     2009     2010     2011
                            ----     ----     ----     ----     ----     ----
1-Time Unique Cost ($K):       0        0       86        0        0        0
1-Time Unique Save ($K):       0        0    4,059        0        0        0
1-Time Moving Cost ($K):       0        0        0        0        0        0
1-Time Moving Save ($K):       0        0        0        0        0        0
Env Non-MilCon Reqd($K):       0        0        0        0        0        0
Activ Mission Cost ($K):       0        0        0        0        0        0
Activ Mission Save ($K):       0        0   12,600   12,600   12,600   12,600
Misn Contract Start($K):       0        0        0        0        0        0
Misn Contract Term ($K):       0        0        0        0        0        0
Supt Contract Term ($K):       0        0        0        0        0        0
Misc Recurring Cost($K):       0        0        0        0        0        0
Misc Recurring Save($K):       0        0    5,353    5,353    5,353    5,353
One-Time IT Costs ($K):        0        0        0        0        0        0
Construction Schedule(%):      0%       0%       0%       0%       0%       0%
Shutdown Schedule (%):         0%       0%       0%       0%       0%       0%

Misn Milcon Avoidnc($K):       0        0        0        0        0        0
Procurement Avoidnc($K):       0        0        0        0        0        0
MTF Closure Action:          None Fac ShDn(KSF):           0  FH ShDn:   0.000%

Name:  EUSTIS, VA (51281)
                            2006     2007     2008     2009     2010     2011
                            ----     ----     ----     ----     ----     ----
1-Time Unique Cost ($K):       0        0        0        0        0        0
1-Time Unique Save ($K):       0        0        0        0        0        0
1-Time Moving Cost ($K):       0        0        0        0        0        0
1-Time Moving Save ($K):       0        0        0        0        0        0
Env Non-MilCon Reqd($K):       0        0        0        0        0        0
Activ Mission Cost ($K):       0        0        0        0        0        0
Activ Mission Save ($K):       0    1,800    1,800    1,800    1,800    1,800
Misn Contract Start($K):       0        0        0        0        0        0
Misn Contract Term ($K):       0        0        0        0        0        0
Supt Contract Term ($K):       0        0        0        0        0        0
Misc Recurring Cost($K):       0        0        0        0        0        0
Misc Recurring Save($K):       0        0        0        0        0        0
One-Time IT Costs ($K):        0        0        0        0        0        0
Construction Schedule(%):      0%       0%       0%       0%       0%       0%
Shutdown Schedule (%):         0%       0%       0%       0%       0%       0%
Misn Milcon Avoidnc($K):       0        0        0        0        0        0
Procurement Avoidnc($K):       0        0        0        0        0        0

MTF Closure Action:          None Fac ShDn(KSF):         101  FH ShDn:   0.000%
```

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                COBRA INPUT DATA REPORT (COBRA v6.09) - Page 5
     Data As Of 4/1/2005 12:20:14 PM, Report Created 4/6/2005 8:03:34 AM

Department     : Headquarters and Support JCSG
Scenario File  : C:\Musser\HSA-0114-TRANSCOM Components to Scott-05-04-06\HSA-0114 TRANSCOM Components to
Scott AFB.CBR
Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
Std Fctrs File : C:\Musser\COBRA 6.09 - 31 March 05\BRAC2005.SFF

INPUT SCREEN FIVE - DYNAMIC BASE INFORMATION

Name:  Norfolk VA, VA (HSA014)
                            2006     2007     2008     2009     2010     2011
                            ----     ----     ----     ----     ----     ----
1-Time Unique Cost ($K):       0        0        0       27        0        0
1-Time Unique Save ($K):       0        0        0    1,131        0        0
1-Time Moving Cost ($K):       0        0        0        0        0        0
1-Time Moving Save ($K):       0        0        0        0        0        0
Env Non-MilCon Reqd($K):       0        0        0        0        0        0
Activ Mission Cost ($K):       0        0        0        0        0        0
Activ Mission Save ($K):       0        0        0      400      400      400
Misn Contract Start($K):       0        0        0        0        0        0
Misn Contract Term ($K):       0        0        0        0        0        0
Supt Contract Term ($K):       0        0        0        0        0        0
Misc Recurring Cost($K):       0        0        0        0        0        0
Misc Recurring Save($K):       0        0        0      677      677      677
One-Time IT Costs ($K):        0        0        0        0        0        0
Construction Schedule(%):      0%       0%       0%       0%       0%       0%
Shutdown Schedule (%):         0%       0%       0%       0%       0%       0%
Misn Milcon Avoidnc($K):       0        0        0        0        0        0
Procurement Avoidnc($K):       0        0        0        0        0        0
MTF Closure Action:         None Fac ShDn(KSF):           0  FH ShDn:   0.000%

Name:  Scott AFB, IL (VDYD)
                            2006     2007     2008     2009     2010     2011
                            ----     ----     ----     ----     ----     ----
1-Time Unique Cost ($K):       0        0   18,000    2,494        0        0
1-Time Unique Save ($K):       0        0        0        0        0        0
1-Time Moving Cost ($K):       0        0        0        0        0        0
1-Time Moving Save ($K):       0        0        0        0        0        0
Env Non-MilCon Reqd($K):     240      150        0        0        0        0
Activ Mission Cost ($K):       0        0        0        0        0        0
Activ Mission Save ($K):       0   39,600   40,800   43,800   43,800   43,800
Misn Contract Start($K):       0        0        0        0        0        0
Misn Contract Term ($K):       0        0        0        0        0        0
Supt Contract Term ($K):       0        0        0        0        0        0
Misc Recurring Cost($K):       0        0        0        0        0        0
Misc Recurring Save($K):       0        0        0        0        0        0
One-Time IT Costs ($K):        0       88        0        0        0        0
Construction Schedule(%):      0%       0%       0%       0%       0%       0%
Shutdown Schedule (%):         0%       0%       0%       0%       0%       0%
Misn Milcon Avoidnc($K):       0        0        0        0        0        0
Procurement Avoidnc($K):       0        0        0        0        0        0
MTF Closure Action:         None Fac ShDn(KSF):           0  FH ShDn:   0.000%
```

COBRA INPUT DATA REPORT (COBRA v6.09) - Page 6
Data As Of 4/1/2005 12:20:14 PM, Report Created 4/6/2005 8:03:34 AM

Department : Headquarters and Support JCSG
Scenario File : C:\Musser\HSA-0114-TRANSCOM Components to Scott-05-04-06\HSA-0114 TRANSCOM Components to Scott AFB.CBR
Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
Std Fctrs File : C:\Musser\COBRA 6.09 - 31 March 05\BRAC2005.SFF

INPUT SCREEN SIX - BASE PERSONNEL INFORMATION

Name: Alexandria / I-395 A, VA (HSA001)

	2006	2007	2008	2009	2010	2011
Off Scenario Change:	0	0	-6	0	0	0
Enl Scenario Change:	0	0	-1	0	0	0
Civ Scenario Change:	0	0	-124	0	0	0
Off Prog nonBRAC Change:	0	0	0	0	0	0
Enl Prog nonBRAC Change:	0	0	0	0	0	0
Civ Prog nonBRAC Change:	0	0	0	0	0	0
Stu Prog nonBRAC Change:	0	0	0	0	0	0
Prog FH Privatization:	0%	0%	0%	0%	0%	0%

INPUT SCREEN SIX - BASE PERSONNEL INFORMATION

Name: EUSTIS, VA (51281)

	2006	2007	2008	2009	2010	2011
Off Scenario Change:	0	-3	0	0	0	0
Enl Scenario Change:	0	0	0	0	0	0
Civ Scenario Change:	0	-57	0	0	0	0
Off Prog nonBRAC Change:	-28	8	0	0	0	0
Enl Prog nonBRAC Change:	-120	23	0	0	0	0
Civ Prog nonBRAC Change:	-1	0	0	0	0	0
Stu Prog nonBRAC Change:	-103	-33	0	0	0	0
Prog FH Privatization:	100%	0%	0%	0%	0%	0%

Name: Norfolk VA, VA (HSA014)

	2006	2007	2008	2009	2010	2011
Off Scenario Change:	0	0	0	-1	0	0
Enl Scenario Change:	0	0	0	0	0	0
Civ Scenario Change:	0	0	0	-19	0	0
Off Prog nonBRAC Change:	0	0	0	0	0	0
Enl Prog nonBRAC Change:	0	0	0	0	0	0
Civ Prog nonBRAC Change:	0	0	0	0	0	0
Stu Prog nonBRAC Change:	0	0	0	0	0	0
Prog FH Privatization:	0%	0%	0%	0%	0%	0%

Name: Scott AFB, IL (VDYD)

	2006	2007	2008	2009	2010	2011
Off Scenario Change:	0	-78	1	-12	0	0
Enl Scenario Change:	0	-145	1	-10	0	0
Civ Scenario Change:	0	-87	6	-6	0	0
Off Prog nonBRAC Change:	0	0	0	0	0	0
Enl Prog nonBRAC Change:	0	0	0	0	0	0
Civ Prog nonBRAC Change:	0	0	0	0	0	0
Stu Prog nonBRAC Change:	0	0	0	0	0	0
Prog FH Privatization:	100%	0%	0%	0%	0%	0%

```
                COBRA INPUT DATA REPORT (COBRA v6.09) - Page 7
     Data As Of 4/1/2005 12:20:14 PM, Report Created 4/6/2005 8:03:34 AM

Department     : Headquarters and Support JCSG
Scenario File  : C:\Musser\HSA-0114-TRANSCOM Components to Scott-05-04-06\HSA-0114 TRANSCOM Components to
Scott AFB.CBR
Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
Std Fctrs File : C:\Musser\COBRA 6.09 - 31 March 05\BRAC2005.SFF

INPUT SCREEN SEVEN - BASE MILITARY CONSTRUCTION INFORMATION

Name:  Scott AFB, IL (VDYD)

FAC  UM    New MilCon     Rehab MilCon    TotCost($K)   FPG Con CF  FPG Sust CF
---- --- ------------ -------------------- ----------- ------------ ------------
6100 SF        99,600           0 Default           0       138.78         2.52
1412 SF        60,000           0 Default           0       152.30         3.26

STANDARD FACTORS SCREEN ONE - PERSONNEL

SF File Descrip:
Perc Officers Accompanied:      72.00%   Priority Placement Program:     39.97%
Perc Enlisted Accompanied:      55.00%   PPP Actions Involving PCS:      50.70%
Officer Salary($/Year):    124,971.93    Civilian PCS Costs ($):     35,496.00
Enlisted Salary($/Year):    82,399.09    Home Sale Reimburse Rate:       10.00%
Civilian Salary($/Year):    59,959.18    Max Home Sale Reimburs($):  50,000.00
Avg Unemploy Cost($/Week):     272.90    Home Purch Reimburse Rate:       5.00%
Unemployment Eligibility(Weeks):   16    Max Home Purch Reimburs($): 25,000.00
Civilians Not Willing To Move:   6.00%   Civilian Homeowning Rate:       68.40%
Civilian Turnover Rate:          9.16%   HAP Home Value Reimburse Rate:  13.46%
Civilian Early Retire Rate:      8.10%   HAP Homeowner Receiving Rate:   18.44%
Civilian Regular Retire Rate:    1.67%   RSE Home Value Reimburse Rate:   0.00%
Civilian RIF Pay Factor:        86.32%   RSE Homeowner Receiving Rate:    0.00%
Civ Early Retire Pay Factor:    18.03%

STANDARD FACTORS SCREEN TWO - FACILITIES

                                       Army        Navy   Air Force     Marines
                                  ----------  ----------  ----------  ----------
Service Sustainment Rate              87.00%      93.00%      92.00%      97.00%
Unit Cost Adjustment (BOS)         10332.00     8879.00     3032.00     3904.00
Program Management Factor:      10.00    MilCon Site Prep Cost ($/SF):    0.74
Mothball (Close) ($/SF):         0.18    MilCon Contingency Plan Rate:    5.00%
Mothball (Deac/Realn) ($/SF):    0.45    MilCon Design Rate (Medical):   13.00%
Rehab vs. MilCon (Default):     47.00%   MilCon Design Rate (Other):      9.00%
Rehab vs. MilCon (Red):         64.00%   MilCon SIOH Rate:                6.00%
Rehab vs. MilCon (Amber):       29.00%   Discount Rate for NPV/Payback:   2.80%

STANDARD FACTORS SCREEN THREE - TRANSPORTATION

Material/Assigned Mil (Lb):       710    Storage-In-Transit ($/Pers):   373.76
HHG Per Off Accomp (Lb):    15,290.00    POV Reimburse($/Mile):           0.20
HHG Per Enl Accomp (Lb):     9,204.00    Air Transport ($/Pass Mile):     0.20
HHG Per Off Unaccomp (Lb):  13,712.00    IT Connect ($/Person):         200.00
HHG Per Enl Unaccomp (Lb):   6,960.00    Misc Exp($/Direct Employee): 1,000.00
HHG Per Civilian (Lb):      18,000.00    Avg Mil Tour Length (Months):   30.02
Total HHG Cost ($/100Lb):        8.78    One-Time Off PCS Cost($):   10,477.58
Equip Pack & Crate($/Ton):     180.67    One-Time Enl PCS Cost($):    3,998.52
```

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                COBRA INPUT DATA REPORT (COBRA v6.09) - Page 8
     Data As Of 4/1/2005 12:20:14 PM, Report Created 4/6/2005 8:03:34 AM

Department     : Headquarters and Support JCSG
Scenario File  : C:\Musser\HSA-0114-TRANSCOM Components to Scott-05-04-06\HSA-0114 TRANSCOM Components to
Scott AFB.CBR
Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
Std Fctrs File : C:\Musser\COBRA 6.09 - 31 March 05\BRAC2005.SFF

FOOTNOTES FOR SCREEN ONE
========================
Realign US TRANSCOM and associated Service components, by co-locating US Army SDDC (Alexandria
and Ft. Eustis, VA), and US Army SDDC-TEA (Newport News, VA) to Scott AFB, and consolidate them with
USAF Air Mobility Command HQ and US TRANSCOM HQ.

FOOTNOTES FOR SCREEN TWO
========================
Mileage from Alexandria, VA and to Scott AFB is based on DTOD Table of Distances.

Mileage from Newport News (TEA) to Scott AFB is based on DTOD Table of Distances.

FOOTNOTES FOR SCREEN THREE
==========================
Moving to Scott AFB:  US Army SDDC (Alexandria, Ft. Eustis); and US Army SDDC-TEA (Newport News,
VA).  (TRANSCOM HQ (AF) and Army TABS provided personnel numbers).

Number of personnel moving are based on TRANSCOM HQ-provided figures.

Support equipment tonnage based on JCSG BRAC standard of 710 lbs per person.

FOOTNOTES FOR SCREEN FOUR
=========================
Manually populated initial personnel numbers for leased space locations (SDDC-Alexandria, and
SDDC-TEA-Newport News, VA).  (Data was not provided in Installation static data.) (Personnel numbers
provided by Army SDC).

FOOTNOTES FOR SCREEN FIVE
=========================
Activity Mission Recurring Savings/Costs: based on reductions/increases in Contractor personnel (@$200K
per person per year).
Alexandria, VA           Savings-       $12,600K in 2008 and beyond.
Ft Eustis, VA    Savings-    $ 1,800K in 2007 and beyond.
TEA-N.News(Norfolk) Savings-    $   400K in 2009 and beyond.
Scott AFB:          Savings-    $39,600K in 2007; $40,800K in 2008;
$43,800K in 2009 and beyond.

Alexandria, VA  One-time Unique costs    ($86K):  Lease Restoration Costs
Alexandria, VA  One-time Unique Savings ($4059K):  AT/FP Cost Avoidance.
Alexandria, VA  Recurring Savings ($5353K-beginning 2008):  Lease avoidance savings.  (Army SDC).

Fort Eustis Facilities Shutdown: (101,000 SF) (provided by Army TABS)

TEA -Newport News (Norfolk (proxy)) One-time Unique costs: $27K in 2009 for lease restoration costs;
TEA -Newport News (Norfolk (proxy)) One-time Unique Savings:  $1,131K in 2009 for AT/FP cost
avoidance.

Scott AFB, One-time Unique Costs:   $18,000K for Joint Operations Center (JOC) Command and Control
Systems
Scott AFB, One-time Unique Costs:  $2494K Furniture Costs in 2009 (AF input).
Scott AFB, Environmental Costs: $240K NEPA in 2006; $150K in 2007 ($50K Air Conformity Analysis;
$100K Air Permit Revision). (AF input).
Scott AFB, One-Time IT Costs: In 2007: IT Infrastructure Costs: ($88.0K) Cabling costs.  (AF input).
```

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                COBRA INPUT DATA REPORT (COBRA v6.09) - Page 9
     Data As Of 4/1/2005 12:20:14 PM, Report Created 4/6/2005 8:03:34 AM

Department     : Headquarters and Support JCSG
Scenario File  : C:\Musser\HSA-0114-TRANSCOM Components to Scott-05-04-06\HSA-0114 TRANSCOM Components to
Scott AFB.CBR
Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
Std Fctrs File : C:\Musser\COBRA 6.09 - 31 March 05\BRAC2005.SFF

FOOTNOTES FOR SCREEN SIX
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Reductions/Increases  based on time-phased TRANSCOM HQ (AF) data.
Used Army SDC capacity and reduction data for SDDC locations. (Number of SDDC contractors provided
by TRANSCOM HQ).

AF BOS changes at Scott:  based on AF standard of 8% Military /  4% civilian (applied to net personnel
changes (Off/Enl/Civ) ).

Used 3% BOS reduction factor for Army-SDDC -Ft. Eustis.

FOOTNOTES FOR SCREEN SEVEN
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MILCON required at Scott AFB (99,600 SF), based on net plus up in personnel  (Scott AFB reductions plus
increased number of personnel from SDDC).  (uses 200 GSF per person). (Source:  TRANSCOM/AF
Personnel numbers;  JCSG standard of 200 SF per person).

MILCON required at Scott AFB for 60,000 SF, for Joint Operations Center.  (Source:  TRANSCOM (AF) )
```

COBRA ECONOMIC IMPACT REPORT (COBRA v6.09)
Data As Of 4/1/2005 12:20:14 PM, Report Created 4/6/2005 8:03:34 AM

Department : Headquarters and Support JCSG
Scenario File : C:\Musser\HSA-0114-TRANSCOM Components to Scott-05-04-06\HSA-0114 TRANSCOM Components to Scott AFB.CBR
Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
Std Fctrs File : C:\Musser\COBRA 6.09 - 31 March 05\BRAC2005.SFF

Alexandria / I-395 A, VA (HSA001)

	2006	2007	2008	2009	2010	2011	Total
Jobs Gained-Mil	0	0	0	0	0	0	0
Jobs Lost-Mil	0	0	24	0	0	0	24
NET CHANGE-Mil	0	0	-24	0	0	0	-24
Jobs Gained-Civ	0	0	0	0	0	0	0
Jobs Lost-Civ	0	0	508	0	0	0	508
NET CHANGE-Civ	0	0	-508	0	0	0	-508
Jobs Gained-Stu	0	0	0	0	0	0	0
Jobs Lost-Stu	0	0	0	0	0	0	0
NET CHANGE-Stu	0	0	0	0	0	0	0

EUSTIS, VA (51281)

	2006	2007	2008	2009	2010	2011	Total
Jobs Gained-Mil	0	0	0	0	0	0	0
Jobs Lost-Mil	0	20	0	0	0	0	20
NET CHANGE-Mil	0	-20	0	0	0	0	-20
Jobs Gained-Civ	0	0	0	0	0	0	0
Jobs Lost-Civ	0	305	0	0	0	0	305
NET CHANGE-Civ	0	-305	0	0	0	0	-305
Jobs Gained-Stu	0	0	0	0	0	0	0
Jobs Lost-Stu	0	0	0	0	0	0	0
NET CHANGE-Stu	0	0	0	0	0	0	0

Norfolk VA, VA (HSA014)

	2006	2007	2008	2009	2010	2011	Total
Jobs Gained-Mil	0	0	0	0	0	0	0
Jobs Lost-Mil	0	0	0	1	0	0	1
NET CHANGE-Mil	0	0	0	-1	0	0	-1
Jobs Gained-Civ	0	0	0	0	0	0	0
Jobs Lost-Civ	0	0	0	104	0	0	104
NET CHANGE-Civ	0	0	0	-104	0	0	-104
Jobs Gained-Stu	0	0	0	0	0	0	0
Jobs Lost-Stu	0	0	0	0	0	0	0
NET CHANGE-Stu	0	0	0	0	0	0	0

Scott AFB, IL (VDYD)

	2006	2007	2008	2009	2010	2011	Total
Jobs Gained-Mil	0	17	19	0	0	0	36
Jobs Lost-Mil	0	223	0	22	0	0	245
NET CHANGE-Mil	0	-206	19	-22	0	0	-209
Jobs Gained-Civ	0	248	390	85	0	0	723
Jobs Lost-Civ	0	87	0	6	0	0	93
NET CHANGE-Civ	0	161	390	79	0	0	630
Jobs Gained-Stu	0	0	0	0	0	0	0
Jobs Lost-Stu	0	0	0	0	0	0	0
NET CHANGE-Stu	0	0	0	0	0	0	0