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# CLOSE HOLD

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**HSA-0077**  
**Consolidate and Co-locate**  
**USA Installation**  
**Management Agency and**  
**Other USA Service**  
**Providers**



Headquarters & Support Activities  
Joint Cross-Service Group  
1401 Wilson Blvd, Suite 400  
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**HSA-JCSG-D-05-084**

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# Candidate #HSA-0077: Consolidate and Co-locate USA Installation Management Agency and Other USA Service Providers



**Candidate Recommendation (Summary):** Realign 2 leased installations in Northern Virginia; Ft. McPherson; Ft. Monroe; Rock Island Arsenal; Ft. Eustis; and Ft. Buchanan, by relocating HQs and regional offices of the Army Contracting Agency, Army Installation Management Agency and Army NETCOM to Ft. Lee and Ft. Sam Houston. Realign 3 leased installations in Northern Virginia by relocating Army HR XXI office, Army Community and Family Support Center, and Army Family Liaison Office to Ft. Sam Houston. Realign Park Center IV by relocating Army Center for Substance Abuse to Ft. Knox.

## Justification

- ✓ Eliminates ~300,000 GSF of leased space within NCR.
- ✓ Consolidates IMA and NETCOM regions at two installations and co-locates related Activities; eliminates redundancy and enhances efficiency.
- ✓ Moves offices in leased space to AT/FP compliant locations.

## Military Value

- ✓ MV for Activities ranges from 236<sup>th</sup> to 296<sup>th</sup> of 324.
- ✓ Ft Lee: 93<sup>rd</sup> of 324.
- ✓ Ft. Knox: 12<sup>th</sup> of 324.
- ✓ Ft. Sam Houston: 3<sup>rd</sup> of 324.

## Payback

- ✓ One Time Cost: \$ 98.9M
- ✓ Net Implementation Savings: \$ 9.7M
- ✓ Annual Recurring Savings: \$ 29.2M
- ✓ Payback Period: 3 Years
- ✓ NPV (savings): \$277.4M

## Impacts

- ✓ Criterion 6: -95 to -1,968 jobs; <0.1% to .15%
- ✓ Criterion 7: No impediments
- ✓ Criterion 8: Issues but no impediments



REPLY TO  
ATTENTION OF

**DEPARTMENT OF THE ARMY**  
DEPUTY CHIEF OF STAFF, G-8  
700 ARMY PENTAGON  
WASHINGTON DC 20310-0700  
HSA-JCSG-D-05-084

DAPR-ZB

**17 FEB 2005**

MEMORANDUM FOR CHAIRMAN, INFRASTRUCTURE STEERING GROUP (ISG)

SUBJECT: Headquarters and Support Activities Joint Cross-Service Group (HSA JCSG)  
Submission of Candidate Recommendations for BRAC 2005

1. Reference memorandum, Chairman ISG, 2 Dec 04, subject: Submittal of BRAC 2005 Candidate Recommendations.
2. The following enclosed candidate recommendations for HSA JCSG have been reviewed by OSD General Counsel:

HSA-0077, Consolidate and Co-locate USA Installation Management Agency and Other USA Service Providers

3. Any questions your staff may have pertaining to the HSA JCSG recommendations may be directed to COL Carla Coulson or COL Chris Philbrick at 696-9448 (ext. 136, or ext 134).

Encl

DONALD C. TISON  
Assistant Deputy Chief of Staff, G-8  
Chairman Headquarters and  
Support Activities JCSG

Coordination:

OSD Office of the General Counsel 2/16/05

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## **Candidate Recommendation #HSA-0077**

**Candidate Recommendation:** Realign Fort McPherson, Georgia, as follows: relocate the Army Contracting Agency Southern Region headquarters to Fort Sam Houston, Texas, and consolidate it with the Army Contracting Agency Southern Hemisphere Region headquarters that is relocating from Fort Buchanan; relocate the Army Installation Management Agency Southeast Region headquarters to Fort Lee, Virginia, and consolidate it with the Army Installation Management Agency Northeast Region headquarters that is relocating from Fort Monroe to form the Army Installation Management Agency Eastern Region; relocate the Army NETCOM Southeast Region headquarters to Fort Lee, Virginia, and consolidate it with the Army NETCOM Northeast Region headquarters that is relocating from Fort Monroe to form the Army NETCOM Eastern Region.

Realign Fort Monroe, Virginia, by relocating the Army Contracting Agency Northern Region headquarters, the Army Installation Management Agency Northeast Region headquarters, and the Army NETCOM Northeast Region headquarters to Fort Lee, Virginia.

Realign the Zachary Taylor Building, a leased installation in Arlington, Virginia, by relocating the Army NETCOM headquarters and the Army Installation Management Agency headquarters to Fort Sam Houston, Texas.

Realign Rock Island Arsenal, Illinois, as follows: relocate the Army Installation Management Agency Northwest Region headquarters to Fort Sam Houston, Texas, and consolidate it with the Army Installation Management Agency Southwest Region headquarters to form the Army Installation Management Agency Western Region; relocate the Army NETCOM Northwest Region headquarters to Fort Sam Houston, Texas, and consolidate it with the Army NETCOM Southwest Region headquarters to form the Army NETCOM Western Region.

Realign Crystal Square 2, a leased installation in Arlington, Virginia, by relocating the Army HR XXI office to Fort Sam Houston, Texas.

Realign the Park Center IV Building, a leased installation in Falls Church, Virginia, by relocating the Army Center for Substance Abuse to Fort Knox, Kentucky.

Realign Seven Corners Corporate Center, a leased installation in Falls Church, Virginia, and 4700 King Street, a leased installation in Alexandria, Virginia, by relocating the Army Community and Family Support Center to Fort Sam Houston, Texas.

Realign Rosslyn Metro Center, a leased installation in Arlington, Virginia, by relocating the Army Family Liaison Office to Fort Sam Houston, Texas.

Realign Skyline Six, a leased installation in Falls Church, Virginia, by relocating the Army Contracting Agency headquarters to Fort Sam Houston, Texas.

Realign the Hoffman 1 Building, a leased installation in Alexandria, Virginia, by relocating the Army Contracting Agency E-Commerce Region headquarters to Fort Sam Houston, Texas.

Realign Fort Eustis, Virginia, by relocating the Army Contracting Agency Northern Contracting Center office to Fort Lee, Virginia.

Realign Fort Buchanan, Puerto Rico, by relocating the Army Contracting Agency Southern Hemisphere Region headquarters to Fort Sam Houston, Texas.

**Justification:** This candidate recommendation creates two new Installation Management Agency (IMA) regional offices by consolidating four regional offices into the IMA Eastern Region at Ft. Lee and the IMA Western Region at Ft. Sam Houston; it co-locates the IMA Headquarters with the IMA Western Region. This recommendation creates two new NETCOM regional offices by consolidating four regional offices into the NETCOM Eastern Region at Ft. Lee and the NETCOM Western Region at Ft. Sam Houston; it co-locates the NETCOM Headquarters with the NETCOM Western Region. The Army Contracting Agency (ACA) is relocating the ACA Southern Region office to Ft. Sam Houston where it will consolidate with the ACA Southern Hemisphere Region office that is relocating from Ft. Buchanan. The ACA Headquarters and ACA E-Commerce Region will co-locate with the ACA Southern Region at Ft. Sam Houston. Two other ACA offices will relocate from Fort Eustis and Fort Monroe in order to be co-located at Fort Lee. Finally, several other Army entities will relocate in order to co-locate with the aforementioned organizations at Fort Sam Houston: the Army Community and Family Support Center, the Army Family Liaison Office, and the Army HR XXI office. The Army Center for Substance Abuse is relocating to Fort Knox.

This candidate recommendation meets several important Department of Defense objectives with regard to future use of leased space, rationalization of the Department's presence within 100 miles of the Pentagon, consolidation of Headquarters operations at single locations, and enhanced security for DoD Activities. It co-locates the Headquarters of the Army's regional service providers that typically interact daily. In addition, the candidate recommendation enables the Army to consider the closure of two primarily administrative installations:

Forts Monroe and McPherson. It results in improvement in military value due to the shift from leased space to locations on military installations and from re-location of organizations from installations lying outside of the Army's portfolio of installations they intend to keep to installations with higher military value. The military value of the affected Army Activities ranges from 236<sup>th</sup> to 296<sup>th</sup> of 324 entities evaluated by the MAH military value model. Ft. Sam Houston is ranked 3<sup>rd</sup> out of 324; Ft. Knox is ranked 12<sup>th</sup>, and Ft. Lee is ranked 93<sup>rd</sup>.

Implementation will reduce the Department's reliance on leased space which has historically higher overall costs than government-owned space and generally does not meet Anti-terrorism Force Protection standards as prescribed in UFC 04-010-01. The recommendation eliminates approximately 300,000 Usable Square Feet (USF) of leased administrative space within the National Capital Region (NCR) by relocating 8 organizations to military installations that are farther than 100 miles from the Pentagon thereby providing dispersion of DoD Activities away from a dense concentration within the NCR. This, plus the immediate benefit of enhanced Force Protection afforded by locating service providers within a military installation fence-line, will provide immediate compliance with Force Protection Standards. Operational synergies and efficiencies gained by co-locating Headquarters and newly consolidated Regional offices will likely result in additional operational efficiency and/or personnel reductions in the future.

**Payback:** The total estimated one-time cost to the Department of Defense to implement this recommendation is \$98.9 million. The net of all costs and savings to the Department during the implementation period is a savings of \$9.7 million. Annual recurring savings to the Department after implementation are \$29.2 million, with a payback expected in 3 years. The net present value of the costs and savings to the Department over 20 years is a savings of \$277.4 million.

### **Impacts:**

**Economic Impact on Communities:** Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 1,968 jobs (1,138 direct jobs and 830 indirect jobs) over the 2006-2011 period in the Washington-Arlington-Alexandria, DC-VA-MD-WV Metropolitan Division economic area, which is less than 0.1 percent of economic area employment.

Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 1,511 jobs (633 direct jobs and 878 indirect jobs) over the 2006-2011 period in the Virginia Beach-Norfolk-Newport News VA-NC Metropolitan Statistical Area, which is 0.15 percent of economic area employment.

Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 187 jobs (102 direct jobs and 85 indirect jobs) over the 2006-2011 period in the Atlanta-Sandy Springs-Marietta, GA Metropolitan Statistical Area, which is less than 0.1 percent of economic area employment.

Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 132 jobs (71 direct jobs and 61 indirect jobs) over the 2006-2011 period in the Davenport-Moline-Rock Island, IA-IL Metropolitan Statistical Area, which is less than 0.1 percent of economic area employment.

Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 95 jobs (48 direct jobs and 47 indirect jobs) over the 2006-2011 period in the San Juan-Caguas-Guaynabo, PR Metropolitan Statistical Area, which is less than 0.1 percent of economic area employment.

**Community Infrastructure:** A review of community attributes indicates that Fort Lee lacks nationally-accredited child care facilities; the distance to nearest city (Richmond) is greater than 25 miles; and the distance to nearest commercial airport is greater than 25 miles. Additionally, Fort Sam Houston's Uniform Crime Report (UCR) index is slightly higher than the national average and Fort Knox lacks nationally-accredited child care facilities; has an unemployment rate that is higher than the national average; has a low ratio of physicians and hospital beds to population; distance to nearest city (Louisville) is greater than 25 miles; and distance to nearest commercial airport is greater than 25 miles. These issues do not impact the ability of the infrastructure of the communities to support missions, forces, and personnel.

**Environmental Impact:** This recommendation will impact air quality at Fort Sam Houston. Fort Sam Houston is an attainment area for all NAAQS, but operating permit for VOCs is projected to be exceeded. New Source Review permitting is required. Fort Sam Houston has 344 archeological sites and 895 historic properties listed, with no restrictions on operations and/or training. 4 non-local tribes assert interest in archeological/sacred sites. Fort Lee has 24 cultural/archeological sites and 3 historical properties listed, with some restrictions on training and/or operations reported. Additional operations may impact these resources and result in further restrictions on training or operations. Five Threatened Species exist on Fort Sam Houston: Golden Checked warbler, Black-capped vireo, Madla's cave meshweaver, Rhadine exilis, Rhadine infernalis. Restrictions preclude noise and smoke within 100 meters of Golden Checked warbler and Black-capped vireo, and 100 meter restrictions around cave openings for Madla's cave meshweaver, Rhadine exilis, and Rhadine infernalis. Additional operations may further impact threatened/endangered species leading to additional

restrictions on training or operations. Fort Lee has critical habitat for the Bald Eagle that restricts less than 3% of total land. Restrictions involve limited access to training range during mating season, and restrictions on vehicle traffic. Additional operations may further impact critical habitat leading to additional restrictions on training or operations. Three TES species exist on Fort Knox (Bald Eagle, Indiana Bat, and Grey Bat), but there are no restrictions on operations. Additional operations may impact species possibly leading to restrictions on training or operations. Fort Knox is located over the recharge zone of a sole-source aquifer, which may result in future regulatory limitations on training activities. Fort Sam Houston is located over or in the recharge zone of a sole-source aquifer, which may result in future regulatory limitations on training activities. Water quality is impaired by pollutant loadings. Current operations may contribute to impaired water quality. Significant mitigation measures to limit releases may be required to reduce impacts to water quality and achieve US EPA water quality standards. Wetlands already restrict operations at Fort Lee. Additional operations may impact wetlands, which may lead to further operations/training restrictions. This recommendation has no impact on dredging; land use constraints/sensitive resource areas; marine mammals, resources or sanctuaries; noise; or waste management. This recommendation will require spending approximately \$300,000 to complete necessary National Environmental Policy Act documentation at the receiving installations and \$100,000 for New Source Review and permitting at Fort Sam Houston. This cost was included in the payback calculation. This recommendation does not otherwise impact the costs of environmental restoration, waste management, and environmental compliance activities.

## **Supporting Information Attachments**

- Section 1 – Competing Recommendations / Force Structure Capabilities
- Section 2 – Military Value Results
- Section 3 – Capacity Analysis
- Section 4 – COBRA Results
- Section 5 – Economic Impact Report
- Section 6 – Installation Criterion 7 Profile
- Section 7 – Summary of Scenario Environmental Impacts

- **Military Value Analysis Results:** The military value of current locations occupied by ASA(M&RA), of which HRXII is a subactivity, is 0.3485 with a rank of 236 out of 324 total entities evaluated by the MAH military value model. The military value of Army Contracting Agency is 0.3089 with a relative ranking of 246. The military value of ACSIM, of which CFSC and IMA are subactivities, is 0.3022 with a relative ranking of 249. The military value of G-1, of which the Army Center for Substance Abuse and Family Liaison Office are subactivities, is 0.2559 with a relative ranking of 275. The military value of IMA-HQ is 0.2392 with a relative ranking of 281, and the military value of Netcom's current locations is 0.1810 with a relative ranking of 296.

The scenario selects a receiving location reflecting significant improvement in military value: Fort Sam Houston has a military value 0.9138 with a relative rank of 3 out of 324. Fort Knox has a military value 0.9042 with a relative rank of 12 out of 324, and Fort Lee has a military value 0.8621 with a relative rank of 93 out of 324.

MILITARY VALUE ANALYSIS RESULTS REPORTS, 02-07-05

HSA-0077 Consolidate and Co-locate USA IMA and Other USA Service Providers

Rank	Installation/Activity	Military Value
1	(I)FORT BLISS	0.9156
2	(I)Wright-Patterson AFB	0.9144
3	(I)FORT SAM HOUSTON	0.9138
4	(I)Offutt AFB	0.9120
5	(I)Peterson AFB	0.9119
6	(I)Francis E. Warren AFB	0.9080
7	(I)MacDill AFB	0.9076
8	(I)Robins AFB	0.9072
9	(I)Langley AFB	0.9069
10	(I)Shaw AFB	0.9064
11	(I)Cannon AFB	0.9052
12	(I)FORT KNOX	0.9042
13	(I)McChord AFB	0.9035
14	(I)Hurlburt Field	0.9033
15	(I)Fairchild AFB	0.9032
16	(I)FORT SILL	0.9031
17	(I)Charleston AFB	0.9027
18	(I)Sheppard AFB	0.9012
19	(I)Ellsworth AFB	0.8989
20	(I)Kirtland AFB	0.8989
21	(I)Davis-Monthan AFB	0.8983
22	(I) Nellis AFB	0.8972
23	(I)Eglin AFB	0.8971
24	(I)Lackland AFB	0.8966
25	(I)Hill AFB	0.8964
26	(I)Malmstrom AFB	0.8960
27	(I)Tyndall AFB	0.8946
28	(I)Buckley AFB	0.8943
29	(I)Pope AFB	0.8939
30	(I)Little Rock AFB	0.8929
31	(I)McConnell AFB	0.8928
32	(I)Minot AFB	0.8922
33	(I)Barksdale AFB	0.8919
34	(I)Grand Forks AFB	0.8917
35	(I)Columbus AFB	0.8911
36	(I)Homestead ARS	0.8909
37	(I)Keesler AFB	0.8907
38	(I)Maxwell AFB	0.8906
39	(I)Tinker AFB	0.8892
40	(I)Naval Weapons Station Charleston	0.8891
41	(I)Marine Corps Air Station Cherry Point	0.8867
42	(I)Bolling AFB	0.8864
43	(I)FORT EUSTIS	0.8853
44	(I)FORT BELVOIR	0.8848
45	(I)Randolph AFB	0.8846
46	(I)Saufley Field	0.8827
47	(I)Andrews AFB	0.8827
48	(I)REDSTONE ARSENAL	0.8821
49	(I)Naval Air Station Jacksonville	0.8818
50	(I)Henderson Hall	0.8803
51	(I)FORT RILEY	0.8801
52	(I)Washington Navy Yard	0.8780
53	(I)Naval Support Activity Mechanicsburg	0.8777
54	(I)Dyess AFB	0.8775
55	(I)Naval Air Station Pensacola	0.8762
56	(I)FORT BRAGG	0.8762
57	(I)Naval Support Activity New Orleans, LA	0.8758
58	(I)FORT GORDON	0.8758
59	(I)Hickam AFB	0.8754
60	(I)Joint Reserve Base Hawaii Kaneohe	0.8747
61	(I)Marine Corps Base Quantico	0.8744
62	(I)FORT DRUM	0.8741
63	(I)Marine Corps Base Camp Lejeune	0.8740
64	(I)FORT LEAVENWORTH	0.8739
65	(I)Anacostia Annex	0.8731
66	(I)Naval Research Laboratory	0.8730
67	(I)March ARB	0.8722
68	(I)Elmendorf AFB	0.8719
69	(I)FORT MYER	0.8718
70	(I)Marine Corps Base Hawaii Kaneohe	0.8716
71	(I)FORT RUCKER	0.8712
72	(I)FORT BENNING	0.8711
73	(I)FORT JACKSON	0.8704
74	(I)Naval Station Norfolk	0.8692
75	(I)FORT DETRICK	0.8686
76	(I)Naval Station Pearl Harbor	0.8674
77	(I)FORT STEWART	0.8670
78	(I)FORT LEONARD WOOD	0.8651
79	(I)FORT CARSON	0.8649
80	(I)Eielson AFB	0.8648
81	(I)FORT HOOD	0.8648

Rank	Installation/Activity	Military Value
82	(I)Brooks City-Base	0.8646
83	(I)FORT HUACHUCA	0.8644
84	(I)Joint Reserve Base Fort Worth	0.8637
85	(I)McGuire AFB	0.8636
86	(I)Vandenberg AFB	0.8635
87	(I)Marine Corps Support Activity Kansas City	0.8635
88	(I)FORT MEADE	0.8631
89	(I)Naval Air Station Meridian	0.8628
90	(I)Scott AFB	0.8623
91	(I)Mountain Home AFB	0.8623
92	(I)FORT MCNAIR	0.8621
93	(I)FORT LEE	0.8621
94	(I)Naval Air Station Corpus Christi	0.8621
95	(I)ABERDEEN PROVING GROUND	0.8602
96	(I)NAVSUPPACT DAHLGREN	0.8582
97	(I)Marine Corps Air Station Beaufort	0.8577
98	(I)National Naval Medical Center Bethesda	0.8574
99	(I)Naval Air Station Brunswick	0.8572
100	(I)Marine Corps Air Station Miramar	0.8569
101	(I)FORT MONROE	0.8568
102	(I)Naval Station San Diego	0.8560
103	(I)FORT MCPHERSON	0.8559
104	(I)Naval Station and Undersea Warfare Center Newport	0.8532
105	(I)CARLISLE BARRACKS	0.8521
106	(I)FORT LEWIS	0.8505
107	(I)Luke AFB	0.8504
108	(I)Naval Submarine Support Base Kings Bay	0.8502
109	(I)FORT WAINWRIGHT	0.8488
110	(I)Beale AFB	0.8476
111	(I)Naval Air Station Whiting Field	0.8469
112	(I)Arlington Service Center	0.8466
113	(I)FORT RICHARDSON	0.8461
114	(I)Naval Air Station Key West	0.8449
115	(I)SCHOFIELD BARRACKS	0.8439
116	(I)Potomac Annex, Washington DC	0.8432
117	(I)Naval Support Activity Norfolk	0.8424
118	(I)FORT SHAFTER	0.8414
119	(I)NAVSUPPACT INDIAN HEAD	0.8413
120	(I)NAVSTA ANNAPOLIS	0.8407
121	(I)Naval Amphibious Base Coronado	0.8407
122	(I)Marine Corps Base Hawaii Camp Smith	0.8396
123	(I)Travis AFB	0.8365
124	(I)Naval Air Station North Island	0.8331
125	(I)FORT POLK	0.8324
126	(I)Naval Support Activity Millington	0.8318
127	(I)WALTER REED ARMY MEDICAL CENTER	0.8256
128	(I)FORT MCCOY	0.8190
129	(I)FORT MONMOUTH	0.8149
130	(I)FORT HAMILTON	0.8149
131	(I)FORT GILLEM	0.8147
132	(I)FORT DIX	0.8095
133	(I)Altus AFB	0.8020
134	(I)Naval Air Station Whidbey Island	0.8013
135	(I)Joint Reserve Base Willow Grove	0.7983
136	(I)FORT A P HILL	0.7975
137	(I)Seymour Johnson AFB	0.7973
138	(I)Naval Air Station Patuxent River Webster Field	0.7946
139	(I)Naval Station Everett	0.7925
140	(I)Whiteman AFB	0.7917
141	(I)Dover AFB	0.7917
142	(I)Marine Corps Base Camp Pendleton	0.7875
143	(I)Naval Air Engineering Station Lakehurst	0.7794
144	(I)Naval Air Station Patuxent River	0.7774
145	(I)FORT CAMPBELL	0.7550
146	(I)Naval Submarine Base Bangor	0.7515
147	(I)Vance AFB	0.7476
148	(I)Naval Air Station Point Mugu	0.7113
149	(AB)COMNAVRESFOR NSA NOLA	0.5515
150	(A)CAA	0.5212
151	(A)AF Review Boards Agency	0.5212
152	(A)USA Force Mgmt Support Agency, HQ DA-GS	0.5058
153	(A)COMNAVFACENGCOM	0.4999
154	(A)AF Office of Special Investigations (AFOSI)	0.4958
155	(A)PEO Soldier	0.4940
156	(AJ)TRADOC	0.4937
157	(A)NCIS	0.4927
158	(A)PEO EIS(STAMIS)	0.4925
159	(A)NAVAL DISTRICT WASH DC	0.4924
160	(A)OCHR	0.4921
161	(AJ)FORSCOM	0.4919
162	(AJ)PACOM USPACFLT	0.4919

MILITARY VALUE ANALYSIS RESULTS REPORTS, 02-07-05

HSA-0077 Consolidate and Co-locate USA IMA and Other USA Service Providers

Rank	Installation/Activity	Military Value	Rank	Installation/Activity	Military Value
163	(AB)US Army Accessions Command HQ (USAAC)	0.4910	244	(A)NAVAIR SYSCOM HQ	0.3140
164	(AB)US Army Cadet Cmd	0.4910	245	(A)Acquisition Support Center (ASC)	0.3105
165	(A)MDW	0.4910	246	(A)Army Contracting Agency	0.3089
166	(AB)USAF Reserve Command (USAFRES)	0.4907	247	(A)OEA	0.3067
167	(AJ)PACOM USARPAC	0.4907	248	(A)AFIS	0.3023
168	(AB)US Army Recruiting Cmd	0.4906	249	(A)ACSIM *	0.3022
169	(AJ)PACOM PACAF	0.4906	250	(A)OSD	0.2988
170	(A)CO HQBN HQMC (Henderson Hall)	0.4905	251	(A)WHS	0.2985
171	(AB)COMMARFORRES NSA NOLA, New Orleans LA	0.4905	252	(A)The Surgeon General Office (OTSG)	0.2982
172	(AB)COMNAVAIRRESFOR NSA NOLA (sub of above)	0.4905	253	(A)OCAR	0.2940
173	(AB)COMNAVCRUITCMD	0.4905	254	(A)NAWC PATUXENT RIVER MD	0.2939
174	(AB)COMNAVCRUITCMD NSA NOLA (sub of above)	0.4905	255	(A)ASA (I&E)	0.2878
175	(A)MEDIA CTR WASHINGTON DC	0.4905	256	(A)AF/XO – Air and Space Operations	0.2857
176	(A)NAVAL LEGAL SERVICE OFFICE NORTH CENTRAL	0.4905	257	(A)G-8	0.2840
177	(A)TRIAL SERVICE OFFICE NORTHEAST	0.4905	258	(A)OASA (Ait)	0.2837
178	(A)11th Wing	0.4905	259	(A)ASA (FM&C)	0.2810
179	(AB)USAF Recruiting Service (HQ AF Recruiting SVC)	0.4905	260	(A)DHRA	0.2801
180	(A)6MLMC	0.4905	261	(A)SAF/US – Under Secretary of the AF	0.2786
181	(AB)US Army Reserve Command (USARC)	0.4905	262	(A)AF-CIO – HAF Chief Information Officer	0.2755
182	(A)PWC WASH DC	0.4621	263	(A)DARPA	0.2741
183	(A)HQMC	0.4444	264	(A)AF/XI – Warfighting Integration	0.2735
184	(A)NAVSEASYSYSCOM WASHINGTON NAVY YARD, DC	0.4427	265	(A)AFSAA – AF Studies and Analysis Agency	0.2728
185	(A)SAF/GC – General Counsel	0.4140	266	(A)DUSA	0.2720
186	(A)SAF/IA – International Affairs	0.4016	267	(A)G-6	0.2718
187	(A)DCAA	0.3939	268	(A)DTSA	0.2715
188	(A)HQ Air National Guard (ANG)	0.3806	269	(A)Ofc of the JAG (OTJAG)	0.2714
189	(AB)COMMARFORCRUITCMD, Quantico, VA	0.3805	270	(AB)USAF Reserve Command Reserve Recruiting Service,	0.2703
190	(A)AF/SG – Surgeon General	0.3746	271	(A)SOUTHCOM HQ	0.2699
191	(A)AF/HC – Chaplain Service	0.3736	272	(A)JSIMS	0.2693
192	(A)BUMED, WASH DC	0.3736	273	(A)PEO STRICOM	0.2666
193	(A)NAVSUPSYSCOM MECHANICSBURG PA	0.3734	274	(A)G-3	0.2646
194	(A)COMSC WASHINGTON DC	0.3721	275	(A)G-1 *	0.2559
195	(A)USA SAC	0.3721	276	(A)SAF/AA – Admin Asst to the Secretary	0.2548
196	(A)AUDSVC	0.3719	277	(A)Office of the Admin Asst to the Army (aka SAAA)	0.2505
197	(A)U. S. Army Research Laboratory - HQ	0.3718	278	(A)AF/IL – Installation and Logistics	0.2494
198	(A)HQS USA MRMCM (and subordinate commands)	0.3715	279	(A)AMC	0.2441
199	(A)CID-Belvoir	0.3715	280	(A)PFFA	0.2429
200	(A)Soldiers Magazine-Belvoir	0.3715	281	(A)HQ IMA	0.2392
201	(A)US Army Research, Development and Engineering Command	0.3714	282	(A)DCMA	0.2267
202	(A)Edgewood Chemical & Biological Center	0.3711	283	(A)SAF/PA – Public Affairs	0.2243
203	(A)NAVAL LEGAL SERVICES COMMAND	0.3709	284	(A)SAF/SB – Small & Disadvantaged Business	0.2239
204	(A)Army Evaluation Center	0.3709	285	(A)AF/JA – Judge Advocate General	0.2166
205	(A)COMNAVNETSPAOPSCOM	0.3709	286	(A)SAF/AQ – Acquisition	0.2125
206	(A)US Army Ctr for Health Promotion and Preventative Medicine	0.3706	287	(A)OPNAV	0.2124
207	(A)US Army Materiel Systems Analysis Activity	0.3706	288	(A)HQ SMDC	0.2118
208	(A)Developmental Test Command	0.3706	289	(A)CECOM (Acquisition Ctr)	0.2103
209	(A)NAVAL HISTORICAL CENTER	0.3706	290	(A)SAF/IE – Installations Environment and Logistics	0.2090
210	(A)DCMS	0.3705	291	(A)DISA	0.2067
211	(A)JOINT WARFARE ANALYSIS CENTER	0.3705	292	(A)NAV SSP (NEW)	0.2057
212	(A)MARINE CORPS INSTITUTE (NEW)	0.3705	293	(A)HRC	0.2051
213	(A)NAVSISA MECHANICSBURG PA	0.3705	294	(A)SAF/AG – Auditor General	0.1920
214	(A)NSWC HQ (AT WNY)	0.3705	295	(A)MDA	0.1835
215	(A)AF Flight Standards Agency	0.3705	296	(A)NETCOM	0.1810
216	(A)AF Legal Services Agency	0.3705	297	(A)DISC4 JTRS JPO	0.1668
217	(A)AF Medical Operations Agency	0.3705	298	(A)SAF/FM – Financial Management and Comptroller	0.1575
218	(A)AF Medical Support Agency	0.3705	299	(A)DSCA	0.1533
219	(A)AF Personnel Operations Agency	0.3705	300	(A)COMMANDER, NAVY INSTALLATIONS	0.1525
220	(A)AFIP	0.3705	301	(A)NMCRS	0.1512
221	(A)BD CPAC -MA, NE Region	0.3705	302	(A)NAVIPO WASH DC	0.1507
222	(A)Communications & Electronics Command (CECOM)	0.3705	303	(A)AF News Agency/Army & AF Hometown News	0.1506
223	(A)JMLFDC	0.3705	304	(A)AF/HO - Historian	0.1505
224	(A)Program Mgr for Chemical Demilitarization	0.3705	305	(A)DPMO	0.1502
225	(A)US Army Aberdeen Test Center	0.3705	306	(A)DLSA	0.1498
226	(A)US Army Environmental Center	0.3705	307	(A)Army Audit Agency	0.1495
227	(A)US ARMY INFORMATION SYSTEMS ENGINEERING COMMAND	0.3705	308	(A)Army Research Office	0.1494
228	(A)US Army Medical Research Institute for Chemical Defense	0.3705	309	(A)JAG School	0.1484
229	(A)USA MMA	0.3705	310	(A)OFFICE OF NAVAL RESEARCH	0.1464
230	(A)USAMMDA	0.3705	311	(A)Navy Systems Management Activity (NSMA) - New	0.1454
231	(A)USAMRAA	0.3705	312	(A)SDDC (formerly MTMC)	0.1442
232	(A)USAMRIID	0.3705	313	(A)HQ ATEC	0.1423
233	(AB)HQ ARNG (Army Natl Guard)	0.3705	314	(A)Army-CSA	0.1403
234	(AB)HQ NGB (National Guard Bureau – overseeing Air Force and Army)	0.3705	315	(A)DOD IG	0.1387
235	(A)DLA	0.3644	316	(A)AF/DP - Personnel	0.1369
236	(A)ASA(M&RA) *	0.3485	317	(A)CIFA	0.1368
237	(A)DeCA	0.3442	318	(A)PEO Biological Defense	0.1351
238	(A)DTRA	0.3433	319	(A)DODEA	0.1331
239	(A)USALSA	0.3395	320	(A)DSS1	0.1328
240	(A)SPAWARSYSCEN, Charleston (NEW)	0.3393	321	(A)TMA	0.1321
241	(A)SECNAV WASH DC	0.3365	322	(A)DSS	0.1306
242	(A)OCPA	0.3274	323	(A)DFAS	0.1210
243	(AJ)JFCOM/C4ISR Battle Center/JFL/JWC	0.3162	324	(A)DeCA-Regional Offices	0.1111

\* FOOTNOTES

Army G-1 - MV Score includes following activities:	Army Center for Substance Abuse; Army Family Liaison Office
ACSIM - MV Score includes following activities:	CFSC; IMA
ASA(M&RA) - MV Score includes following subactivity:	HRXXI

Army Footprint (GSF)	Current Capacity	Maximum Potential Capacity	Current Usage @ 200 GSF/Person	Capacity Available to Surge	Surge Capacity Requirement	Excess (Shortfall)	
						%	GSF
ABERDEEN PROVING GROUND	2,286,016	2,454,648	1,340,200	1,114,448	2,276	45%	1,112,172
CARLISLE BARRACKS	131,557	131,768	48,800	82,968	0	63%	82,968
FORT A P HILL	98,040	98,040	34,800	63,240	14,565	50%	48,675
FORT BELVOIR	2,522,323	2,775,569	2,247,600	527,969	0	19%	527,969
FORT BENNING	1,350,297	1,464,866	733,800	731,066	0	50%	731,066
FORT BLISS	928,985	1,185,159	373,600	811,559	0	68%	811,559
FORT BRAGG	1,900,597	2,049,355	1,273,400	775,955	0	38%	775,955
FORT CAMPBELL	769,783	751,984	448,400	303,584	200	40%	303,384
FORT CARSON	627,728	775,459	475,200	300,259	0	39%	300,259
FORT DETRICK	450,030	424,911	484,100	-59,189	2,750	-15%	(61,939)
FORT DIX	268,075	276,412	137,600	138,812	0	50%	138,812
FORT DRUM	423,520	433,092	258,800	174,292	2,120	40%	172,172
FORT EUSTIS	800,577	810,224	490,600	319,624	0	39%	319,624
FORT GILLEM	409,042	422,576	173,600	248,976	0	59%	248,976
<i>FORT GORDON</i>	<i>31,443</i>	<i>491,298</i>	<i>211,800</i>	<i>279,498</i>	<i>600</i>	<i>57%</i>	<i>278,898</i>
<i>FORT HAMILTON</i>	<i>788</i>	<i>139,089</i>	<i>4,200</i>	<i>134,889</i>	<i>0</i>	<i>97%</i>	<i>134,889</i>
FORT HOOD	994,431	935,623	756,800	178,823	90,324	9%	88,499
FORT HUACHUCA	842,712	776,292	770,200	6,092	0	1%	6,092
FORT JACKSON	344,202	354,673	282,800	71,873	2,000	20%	69,873
FORT KNOX	1,237,377	1,239,098	611,200	627,898	0	51%	627,898
FORT LEAVENWORTH	517,382	547,813	318,200	229,613	0	42%	229,613
FORT LEE	579,760	608,418	403,000	205,418	1,000	34%	204,418
FORT LEONARD WOOD	1,109,387	927,058	774,000	153,058	0	17%	153,058
FORT LEWIS	2,533,747	2,707,224	1,215,400	1,491,824	0	55%	1,491,824
FORT MCCOY	325,097	355,072	187,400	167,672	0	47%	167,672
FORT MCNAIR	143,315	218,152	30,400	187,752	0	86%	187,752
FORT MCPHERSON	1,051,227	1,064,436	987,800	76,636	0	7%	76,636
FORT MEADE	897,361	930,938	614,200	316,738	0	34%	316,738
FORT MONMOUTH	1,332,773	1,282,835	864,600	418,235	675	33%	417,560
FORT MONROE	610,800	551,609	464,400	87,209	0	16%	87,209
FORT MYER	98,006	98,006	68,200	29,806	0	30%	29,806
<i>FORT POLK</i>	<i>0</i>	<i>1,571,550</i>	<i>0</i>	<i>1,571,550</i>	<i>0</i>	<i>100%</i>	<i>1,571,550</i>
FORT RICHARDSON	311,448	351,046	148,000	203,046	1,200	57%	201,846
FORT RILEY	1,398,790	1,387,503	723,200	664,303	12,800	47%	651,503
<i>FORT RUCKER</i>	<i>32,047</i>	<i>584,631</i>	<i>402,200</i>	<i>182,431</i>	<i>0</i>	<i>31%</i>	<i>182,431</i>
FORT SAM HOUSTON	1,825,386	1,789,545	834,400	955,145	9,100	53%	946,045
FORT SHAFTER	423,798	420,855	119,600	301,255	44,874	61%	256,381
FORT SILL	1,108,045	1,106,209	473,400	632,809	31,814	54%	600,995
FORT STEWART	523,072	520,574	400,200	120,374	5,500	22%	114,874
FORT WAINWRIGHT	198,086	202,236	18,800	183,436	0	91%	183,436
REDSTONE ARSENAL	2,334,917	2,366,341	1,701,200	665,141	13,406	28%	651,735
SCHOFIELD BARRACKS	203,777	1,589,856	108,400	1,481,456	0	93%	1,481,456
WALTER REED ARMY MEDICAL CENTER	302	481,375	145,000	336,375	0	70%	336,375
<b>Totals/Averages</b>	<b>33,707,689</b>	<b>39,653,418</b>	<b>22,159,500</b>	<b>17,493,918</b>	<b>235,204</b>	<b>44%</b>	<b>17,258,714</b>

\*\*Note: Italic lines of data indicate potential data issues; the data provided reflects the best available at this time.  
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Air Force Footprint (GSF)	Current Capacity	Maximum Potential Capacity	Current Usage @ 200 GSF/Person	Capacity Available to Surge	Surge Capacity Requirement	Excess (Shortfall)	
						%	GSF
<i>Altus AFB</i>	311,211	223,169	83,000	140,169	0	63%	140,169
Andrews AFB	905,839	900,419	857,400	43,019	1,000	5%	42,019
Barksdale AFB	540,603	547,428	332,800	214,628	0	39%	214,628
Beale AFB	278,374	278,374	201,600	76,774	0	28%	76,774
<i>Bolling AFB</i>	396,192	*396,192	253,200	142,992	0	36%	142,992
Buckley AFB	134,386	134,386	97,000	37,386	0	28%	37,386
Cannon AFB	271,112	271,112	167,800	103,312	0	38%	103,312
Charleston AFB	368,549	365,072	166,114	198,958	0	54%	198,958
Columbus AFB	133,797	151,190	111,000	40,190	0	27%	40,190
Davis-Monthan AFB	571,112	567,882	394,600	173,282	0	31%	173,282
Dover AFB	354,753	352,497	180,600	171,897	0	49%	171,897
Dyess AFB	361,491	365,176	256,600	108,576	0	30%	108,576
Eglin AFB	910,946	947,186	646,200	300,986	0	32%	300,986
<i>Eielson AFB</i>	406,839	381,778	54,400	327,378	0	86%	327,378
Ellsworth AFB	368,759	368,511	178,400	190,111	0	52%	190,111
Elmendorf AFB	873,292	943,214	282,600	660,614	6,688	69%	653,926
Fairchild AFB	401,866	528,839	127,400	401,439	0	76%	401,439
<i>Francis E. Warren AFB</i>	386,278	379,184	321,800	57,384	0	15%	57,384
Grand Forks AFB	252,546	286,025	114,700	171,325	0	60%	171,325
Hickam AFB	884,602	923,137	532,000	391,137	0	42%	391,137
Hill AFB	1,524,351	1,387,922	1,393,600	-5,678	0	0%	(5,678)
Homestead ARS	138,197	54,535	103,000	-48,465	0	-89%	(48,465)
Hurlburt Field	507,779	510,645	636,400	-125,755	390	-25%	(126,145)
Keesler AFB	503,239	551,055	355,000	196,055	3,808	35%	192,247
Kirtland AFB	1,349,317	1,291,583	973,600	317,983	0	25%	317,983
Lackland AFB	1,029,886	955,492	623,200	332,292	0	35%	332,292
Langley AFB	1,344,101	1,446,500	1,062,800	383,700	0	27%	383,700
Little Rock AFB	341,834	398,706	180,200	218,506	0	55%	218,506
Luke AFB	355,540	409,514	200,200	209,314	0	51%	209,314
MacDill AFB	1,038,261	1,043,082	301,604	741,478	0	71%	741,478
Malmstrom AFB	261,350	254,889	126,600	128,289	0	50%	128,289
March ARB	230,876	245,353	204,600	40,753	0	17%	40,753
Maxwell AFB	1,570,293	1,627,284	1,001,800	625,484	0	38%	625,484
McChord AFB	415,301	435,263	176,600	258,663	0	59%	258,663
McConnell AFB	315,068	321,949	138,600	183,349	0	57%	183,349
McGuire AFB	486,530	529,410	360,000	169,410	600	32%	168,810
Minot AFB	353,199	363,507	165,600	197,907	0	54%	197,907
Mountain Home AFB	243,097	306,776	117,600	189,176	0	62%	189,176
Nellis AFB	481,032	488,387	271,400	216,987	0	44%	216,987
Offutt AFB	1,406,262	1,224,687	1,116,200	108,487	0	9%	108,487
<i>Peterson AFB</i>	703,305	930,734	1,228,200	-297,466	0	-42%	(297,466)
Pope AFB	246,577	292,518	103,800	188,718	0	65%	188,718
Randolph AFB	1,213,800	1,383,333	1,082,800	300,533	2,500	22%	298,033
Robins AFB	2,134,604	2,085,575	1,480,400	605,175	0	29%	605,175
Scott AFB	1,605,620	1,583,697	1,729,450	-145,753	0	-9%	(145,753)
Seymour Johnson AFB	332,118	296,646	200,600	96,046	0	32%	96,046
Shaw AFB	406,457	427,755	322,000	105,755	0	25%	105,755
Sheppard AFB	388,188	414,785	438,400	-23,615	8,500	-8%	(32,115)
Tinker AFB	1,356,851	1,470,771	1,614,000	-143,229	440	-10%	(143,669)
Travis AFB	602,121	691,825	249,000	442,825	0	64%	442,825
Tyndall AFB	478,485	491,562	419,800	71,762	0	15%	71,762
Vance AFB	135,437	126,898	38,400	88,498	0	70%	88,498

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<b>Air Force Footprint (GSF)</b>	<b>Current Capacity</b>	<b>Maximum Potential Capacity</b>	<b>Current Usage @ 200 GSF/Person</b>	<b>Capacity Available to Surge</b>	<b>Surge Capacity Requirement</b>	<b>Excess (Shortfall)</b>	
Vandenberg AFB	867,558	811,776	460,800	350,976	0	43%	350,976
Whiteman AFB	359,524	354,819	262,800	92,019	0	26%	92,019
Wright-Patterson AFB	2,906,839	2,859,314	718,000	2,141,314	0	75%	2,141,314
<i>Totals/Averages</i>	<i>36,745,544</i>	<i>37,379,318</i>	<i>25,216,268</i>	<i>12,163,050</i>	<i>23,926</i>	<i>32%</i>	<i>12,139,124</i>

\* Data provided in DOD Question 445 was adjusted downward (from 989,649 GSF to 396,192 GSF) in order to estimate the amount of space on the installation occupied by the Defense Intelligence Agency (DIA). DIA space was not reported to the HSA JCSG because it is an intelligence activity. This action was taken to avoid overstating excess space.

Navy Footprint (GSF)	Current Capacity	Maximum Potential Capacity	Current Usage @ 200 GSF/Person	Capacity Available to Surge	Surge Capacity Requirement	Excess/(Shortfall)	
						%	GSF
Anacostia Annex	1,266,737	5,697,528	459,400	5,238,128	0	44%	2,532,528
Arlington Service Center	251,864	5,697,528	208,200	5,489,328	0	44%	2,532,528
NAVSTA ANNAPOLIS	431,329	5,697,528	175,800	5,521,728	0	44%	2,532,528
NAVSUPPACT DAHLGREN	207,255	5,697,528	129,200	5,568,328	0	44%	2,532,528
NAVSUPPACT INDIAN HEAD	576,305	5,697,528	232,800	5,464,728	0	44%	2,532,528
Potomac Annex, Washington DC	173,900	5,697,528	93,200	5,604,328	0	44%	2,532,528
Washington Navy Yard	2,423,314	5,697,528	1,866,400	3,831,128	0	44%	2,532,528
<b>Naval District Washington (NDW) Total</b>	<b>5,330,704</b>	<b>5,697,528</b>	<b>3,165,000</b>	<b>2,532,528</b>	<b>0</b>	<b>44%</b>	<b>2,532,528</b>
<i>Henderson Hall</i>	<i>62,838</i>	<i>62,995</i>	<i>48,400</i>	<i>14,595</i>	<i>0</i>	<i>23%</i>	<i>14,595</i>
<i>Joint Reserve Base Fort Worth</i>	<i>260,781</i>	<i>210,442</i>	<i>183,800</i>	<i>26,642</i>	<i>4</i>	<i>13%</i>	<i>26,638</i>
<i>Joint Reserve Base New Orleans</i>	<i>91,496</i>	<i>94,162</i>	<i>69,200</i>	<i>24,962</i>	<i>944</i>	<i>26%</i>	<i>24,018</i>
<i>Joint Reserve Base Willow Grove</i>	<i>80,169</i>	<i>109,441</i>	<i>50,800</i>	<i>58,641</i>	<i>0</i>	<i>54%</i>	<i>58,641</i>
<i>Marine Corps Air Station Beaufort</i>	<i>171,699</i>	<i>171,699</i>	<i>174,400</i>	<i>-2,701</i>	<i>0</i>	<i>-2%</i>	<i>(2,701)</i>
<i>Marine Corps Air Station Cherry Point</i>	<i>722,130</i>	<i>749,631</i>	<i>828,800</i>	<i>-79,169</i>	<i>1,200</i>	<i>-11%</i>	<i>(80,369)</i>
<i>Marine Corps Air Station Miramar</i>	<i>422,384</i>	<i>399,138</i>	<i>436,000</i>	<i>-36,862</i>	<i>0</i>	<i>-9%</i>	<i>(36,862)</i>
<i>Marine Corps Air Station Yuma</i>	<i>80,270</i>	<i>90,946</i>	<i>57,320</i>	<i>33,626</i>	<i>285</i>	<i>37%</i>	<i>33,341</i>
<i>Marine Corps Base Camp Lejeune</i>	<i>2,334,926</i>	<i>2,360,042</i>	<i>2,244,600</i>	<i>115,442</i>	<i>10,892</i>	<i>4%</i>	<i>104,550</i>
<i>Marine Corps Base Camp Pendleton</i>	<i>1,359,445</i>	<i>1,347,952</i>	<i>1,315,400</i>	<i>32,552</i>	<i>0</i>	<i>2%</i>	<i>32,552</i>
<i>Marine Corps Base Hawaii Camp Smith</i>	<i>126,842</i>	<i>126,842</i>	<i>219,000</i>	<i>-92,158</i>	<i>0</i>	<i>-73%</i>	<i>(92,158)</i>
<i>Marine Corps Base Hawaii Kaneohe</i>	<i>492,060</i>	<i>492,060</i>	<i>259,800</i>	<i>232,260</i>	<i>0</i>	<i>47%</i>	<i>232,260</i>
<b>MCB Hawaii Total *</b>	<b>618,902</b>	<b>618,902</b>	<b>478,800</b>	<b>140,102</b>	<b>0</b>	<b>23%</b>	<b>140,102</b>
<i>Marine Corps Base Quantico</i>	<i>223,403</i>	<i>1,261,416</i>	<i>1,949,188</i>	<i>-687,772</i>	<i>4,800</i>	<i>-55%</i>	<i>(692,572)</i>
<i>Marine Corps Support Activity Kansas City</i>	<i>120,658</i>	<i>120,658</i>	<i>91,400</i>	<i>29,258</i>	<i>0</i>	<i>24%</i>	<i>29,258</i>
<i>National Naval Medical Center Bethesda</i>	<i>718,513</i>	<i>2,966,707</i>	<i>363,200</i>	<i>2,603,507</i>	<i>28</i>	<i>88%</i>	<i>2,603,479</i>
<i>Naval Air Engineering Station Lakehurst</i>	<i>169,617</i>	<i>232,559</i>	<i>82,400</i>	<i>150,159</i>	<i>0</i>	<i>65%</i>	<i>150,159</i>
<i>Naval Air Station Brunswick</i>	<i>125,133</i>	<i>142,914</i>	<i>66,200</i>	<i>76,714</i>	<i>0</i>	<i>54%</i>	<i>76,714</i>
<i>Naval Air Station Corpus Christi</i>	<i>502,757</i>	<i>483,325</i>	<i>1,110,200</i>	<i>-626,875</i>	<i>0</i>	<i>-130%</i>	<i>(626,875)</i>
<i>Naval Air Station Jacksonville</i>	<i>514,042</i>	<i>584,404</i>	<i>330,000</i>	<i>254,404</i>	<i>0</i>	<i>44%</i>	<i>254,404</i>
<i>Naval Air Station Key West</i>	<i>110,946</i>	<i>129,910</i>	<i>81,600</i>	<i>48,310</i>	<i>1</i>	<i>37%</i>	<i>48,309</i>
<i>Naval Air Station Lemoore</i>	<i>173,518</i>	<i>161,481</i>	<i>96,400</i>	<i>65,081</i>	<i>0</i>	<i>40%</i>	<i>65,081</i>
<i>Naval Air Station Meridian</i>	<i>130,679</i>	<i>106,730</i>	<i>64,400</i>	<i>42,330</i>	<i>2,000</i>	<i>38%</i>	<i>40,330</i>
<i>Naval Air Station North Island</i>	<i>1,767,026</i>	<i>1,767,026</i>	<i>1,608,200</i>	<i>158,826</i>	<i>10,066</i>	<i>8%</i>	<i>148,760</i>
<i>Naval Amphibious Base Coronado</i>	<i>17,637</i>	<i>17,637</i>	<i>88,800</i>	<i>-71,163</i>	<i>0</i>	<i>-403%</i>	<i>(71,163)</i>
<b>Naval Air Station North Island Total</b>	<b>1,784,663</b>	<b>1,579,414</b>	<b>1,697,000</b>	<b>-117,586</b>	<b>10,066</b>	<b>-8%</b>	<b>(127,652)</b>
<i>Naval Air Station Patuxent River</i>	<i>710,883</i>	<i>710,883</i>	<i>1,050,600</i>	<i>-339,717</i>	<i>0</i>	<i>-48%</i>	<i>(339,717)</i>
<i>Naval Air Station Patuxent River Webster Field</i>	<i>312,538</i>	<i>312,538</i>	<i>441,200</i>	<i>-128,662</i>	<i>0</i>	<i>-41%</i>	<i>(128,662)</i>
<b>Naval Air Station Patuxent River Total</b>	<b>1,023,421</b>	<b>1,214,027</b>	<b>1,491,800</b>	<b>-277,773</b>	<b>0</b>	<b>-23%</b>	<b>(277,773)</b>
<i>Naval Air Station Pensacola</i>	<i>955,290</i>	<i>955,290</i>	<i>475,600</i>	<i>479,690</i>	<i>6,800</i>	<i>50%</i>	<i>472,890</i>
<i>Saufley Field</i>	<i>334,148</i>	<i>334,148</i>	<i>135,400</i>	<i>198,748</i>	<i>0</i>	<i>59%</i>	<i>198,748</i>
<b>Naval Air Station Pensacola Total</b>	<b>1,190,427</b>	<b>1,198,632</b>	<b>611,000</b>	<b>587,632</b>	<b>6,800</b>	<b>48%</b>	<b>580,832</b>
<i>CBC Port Hueneme</i>	<i>515,719</i>	<i>515,719</i>	<i>488,400</i>	<i>27,319</i>	<i>0</i>	<i>5%</i>	<i>27,319</i>
<i>Naval Air Station Point Mugu</i>	<i>427,834</i>	<i>427,834</i>	<i>232,000</i>	<i>195,834</i>	<i>0</i>	<i>46%</i>	<i>195,834</i>

\*

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	Current Capacity	Maximum Potential Capacity	Current Usage @ 200 GSF/Person	Capacity Available to Surge	Surge Capacity Requirement	Excess/(Shortfall)	
<b>Navy Footprint (GSF)</b>							
<i>Naval Base Ventura County Total</i>	943,553	929,523	720,400	209,123	0	22%	209,123
Naval Air Station Whidbey Island	253,813	287,200	159,200	128,000	0	45%	128,000
<i>Naval Air Station Whiting Field</i>	111,106	111,106	65,800	45,306	0	41%	45,306
Naval Amphibious Base Little Creek	272,666	272,666	336,600	-63,934	0	-23%	(63,934)
Naval Research Laboratory	198,878	218,654	101,000	117,654	0	54%	117,654
<i>Naval Station Everett</i>	76,502	89,601	228,400	-138,799	0	-155%	(138,799)
Naval Station Mayport	209,711	209,711	202,400	7,311	0	3%	7,311
<i>Naval Station Norfolk</i>	1,074,164	2,160,728	341,000	1,819,728	0	84%	1,819,728
Naval Station Pearl Harbor	1,675,766	1,905,109	1,197,800	707,309	1,500	37%	705,809
Naval Station San Diego	1,497,856	1,364,733	1,253,400	111,333	6,460	8%	104,873
<i>Naval Submarine Base Bangor</i>	376,172	450,900	878,100	-427,200	0	-95%	(427,200)
<i>Naval Support Activity Mechanicsburg</i>	1,496,170	2,722,911	971,400	1,751,511	0	64%	1,751,511
<i>Naval Support Activity Milington</i>	1,631,739	1,631,739	977,400	654,339	5,000	40%	649,339
Naval Support Activity New Orleans, LA	427,582	839,656	346,600	493,056	0	59%	493,056
Naval Support Activity Norfolk	668,836	715,700	611,600	104,100	300	15%	103,800
Naval Weapons Station Charleston	297,324	349,869	377,800	-27,931	400	-8%	(28,331)

\* Host installation reporting for the above listed Navy "fence lines". Current capacity data (DOD Question 303) included detailed data for multiple fence lines where applicable. Maximum potential capacity data (DOD Question 445) was mostly reported as a total by host installations.

Target Activities - Inside DC Area: Footprint (GSF)	Current Capacity	Maximum Potential Capacity	Current Usage @ 200 GSF/Person	Capacity Available to Surge	Surge Capacity Requirement	Excess (Shortfall)	Current Capacity - USF converted to GSF @ 1.25 Factor	Maximum Potential Capacity	Current Usage @ 200 GSF/Person	Capacity Available to Surge	Surge Capacity Requirement	Excess (Shortfall)	Total Excess (Shortfall)	
	OWNED SPACE ON MILITARY INSTALLATIONS						LEASED SPACE							
AF Flight Standards Agency	38,190	38,190	27,200	10,990	0	29%	10,990	0	0	0	0	0	29%	10,990
AF Office of Special Investigations	259,224	259,224	24,600	234,624	0	91%	234,624	0	0	0	0	0	91%	234,624
AF Review Boards Agency	12,626	12,626	11,000	1,626	600	8%	1,026	0	0	0	0	0	8%	1,026
11th Wing	243,714	243,714	103,600	140,114	0	57%	140,114	0	0	0	0	0	57%	140,114
AF Legal Services Agency	9,640	9,640	43,000	(33,360)	0	-346%	(33,360)	0	0	0	0	0	-346%	(33,360)
AF Medical Operations Agency (Note 1)	14,802	14,802	79,000	(64,198)	0	-434%	(64,198)	0	0	0	0	0	0%	(64,198)
AF/HC - Chaplain Service	0	0	5,200	(5,200)	0	0%	(5,200)	0	0	0	0	0	0%	(5,200)
AF/SG - Surgeon General	65,085	65,085	46,600	18,485	0	28%	18,485	0	0	0	0	0	28%	18,485
AF MSA - Medical Support Agency (Note 1)	14,802	14,802	79,000	(64,198)	0	-434%	(64,198)	0	0	0	0	0	-434%	(64,198)
AF/DP - Personnel	0	0	0	0	0	0%	0	10,499	10,499	13,200	-2,701	0	-26%	(2,701)
AF Personnel Operations Agency	0	0	0	0	0	0%	0	6,065	6,065	8,400	-2,335	0	-38%	(2,335)
AF/HO - Historian	0	0	0	0	0	0%	0	750	750	800	-50	0	-7%	(50)
AF/IL - Installation and Logistics	0	0	0	0	0	0%	0	84,594	84,594	97,800	-13,206	0	-16%	(13,206)
AF/JA - Judge Advocate General	3,024	3,024	1,400	1,624	0	54%	1,624	36,469	36,469	22,400	14,069	0	39%	14,069
AF/RE - Air Force Reserve	0	0	0	0	0	0%	0	9,313	9,313	7,600	1,713	0	18%	1,713
AF/XI - Warfighting Integration	0	0	0	0	0	0%	0	21,400	21,400	23,600	-2,200	0	-10%	(2,200)
AF/XO - Air and Space Operations	0	0	0	0	0	0%	0	60,291	60,291	34,400	25,891	0	43%	25,891
AF-CIO - HAF Chief Information Officer	0	0	0	0	0	0%	0	0	0	0	0	0	0%	0
AFSAA - AF Studies and Analysis Agency	0	0	0	0	0	0%	0	39,951	39,951	40,400	-449	0	-1%	(449)
SAF/AA - Admin Asst to the Secretary	0	0	0	0	0	0%	0	18,156	18,156	21,800	-3,644	0	-20%	(3,644)
SAF/AG - Auditor General	0	0	0	0	0	0%	0	14,848	14,848	9,400	5,448	0	37%	5,448
SAF/AQ - Acquisition	0	0	0	0	0	0%	0	158,809	158,809	100,800	58,009	0	37%	58,009
SAF/FM - Financial Management and Comptroller	0	0	0	0	0	0%	0	14,808	14,808	17,200	-2,393	0	-16%	(2,393)
SAF/GC - General Counsel	0	0	0	0	0	0%	0	4,318	4,318	2,200	2,118	0	49%	2,118
SAF/IA - International Affairs	0	0	0	0	0	0%	0	30,846	30,846	36,200	-5,354	0	-17%	(5,354)
SAF/IE - Installations Environment and Logistics	0	0	0	0	0	0%	0	20,546	20,546	14,200	6,346	0	31%	6,346
SAF/PA - Public Affairs	0	0	0	0	0	0%	0	2,460	2,460	2,000	460	0	19%	460
SAF/SB - Small & Disadvantaged Business	0	0	0	0	0	0%	0	2,918	2,918	3,000	-83	0	-3%	(83)
SAF/US - Under Secretary of the AF	0	0	0	0	0	0%	0	16,653	16,653	17,600	-948	0	-6%	(948)
HQ Air National Guard (ANG)	116,698	116,698	118,800	(2,102)	0	-2%	(2,102)	0	0	0	0	0	-2%	(2,102)
Army Evaluation Center	58,521	58,521	45,200	13,321	0	23%	13,321	0	0	0	0	0	23%	13,321
Edgewood Chemical & Biological Center	336,612	336,612	167,200	169,412	0	50%	169,412	0	0	0	0	0	50%	169,412
Program Mgr for Chemical Demilitarization	60,291	60,291	35,000	25,291	0	42%	25,291	0	0	0	0	0	42%	25,291
US Army Aberdeen Test Center	139,743	139,743	99,800	39,943	0	29%	39,943	0	0	0	0	0	29%	39,943
US Army Ctr for Health Promotion and Preventative Medicine	188,454	188,454	143,600	44,854	0	24%	44,854	0	0	0	0	0	24%	44,854
US Army Environmental Center	123,189	123,189	108,600	14,589	0	12%	14,589	0	0	0	0	0	12%	14,589
US Army Materiel Systems Analysis Activity	98,878	98,878	58,800	40,078	0	-57%	(56,537)	0	0	0	0	0	-57%	(56,537)
US Army Medical Research Institute for Chemical Defense	328,686	328,686	160,800	167,886	63,828	32%	104,058	0	0	0	0	0	32%	104,058
US Army Research, Development & Engineering Command	105,083	105,083	52,600	52,483	4,212	46%	48,271	0	0	0	0	0	46%	48,271
Developmental Test Command	96,235	96,235	52,800	43,435	0	45%	43,435	0	0	0	0	0	45%	43,435
BD CPAC -MA, NE Region	14,897	14,897	6,800	8,097	0	54%	8,097	0	0	0	0	0	54%	8,097
U.S. Army Research Laboratory HQ (+ Adelphi)	623,514	623,514	449,200	174,314	0	28%	174,314	0	0	0	0	0	28%	174,314
Soldier's Magazine	4,558	4,558	600	3,958	0	87%	3,958	0	0	0	0	0	87%	3,958
PEO EIS (STAMIS)	52,156	52,156	36,800	15,356	0	29%	15,356	0	0	0	0	0	29%	15,356

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OWNED SPACE ON MILITARY INSTALLATIONS							LEASED SPACE							
AMC	231,119	231,119	329,800	(98,681)	0	-43%	(98,681)	0	0	0	0	0	-43%	(98,681)
Communications & Electronics Command (CECOM)	24,706	24,706	8,000	16,706	0	68%	16,706	0	0	0	0	0	68%	16,706
CAA	48,851	48,851	26,000	22,851	0	47%	22,851	0	0	0	0	0	47%	22,851
USA Force Mgmt Support Agency, HQ DA-GS	37,088	37,088	74,000	(36,912)	0	-100%	(36,912)	0	0	0	0	0	-100%	(36,912)
USA SAC	36,179	36,179	35,600	579	0	2%	579	0	0	0	0	0	2%	579
Acquisition Support Center (AAESA)	84,569	84,569	26,800	57,769	0	68%	57,769	0	0	0	0	0	68%	57,769
AFIP	302	302	145,000	(144,698)	0	-47977%	(144,698)	0	0	0	0	0	-47977%	(144,698)
HQS USA MRMC (and subordinate commands)	98,338	98,338	90,400	7,938	0	8%	7,938	0	0	0	0	0	8%	7,938
6MLMC	11,663	11,663	12,800	(1,137)	2,250	-29%	(3,387)	0	0	0	0	0	-29%	(3,387)
JMLFDC	19,407	19,407	30,600	(11,193)	0	-58%	(11,193)	0	0	0	0	0	-58%	(11,193)
USA MMA	33,831	33,831	43,000	(9,169)	0	-27%	(9,169)	0	0	0	0	0	-27%	(9,169)
USAMRAA	23,173	23,173	21,800	1,373	0	6%	1,373	0	0	0	0	0	6%	1,373
USAMMDA	12,762	12,762	9,200	3,562	0	28%	3,562	0	0	0	0	0	28%	3,562
USAMRIID	8,125	8,125	86,400	(78,275)	10,000	-1086%	(88,275)	0	0	0	0	0	-1086%	(88,275)
US ARMY INFO SYSTEMS ENGINEERING COMMAND	31,964	31,964	34,000	(2,036)	0	-6%	(2,036)	0	0	0	0	0	-6%	(2,036)
MDW	103,062	103,062	114,200	(11,138)	0	-11%	(11,138)	0	0	0	0	0	-11%	(11,138)
Office of the Admin Ass't to the Army (SAAA)	0	0	0	0	0	0%	0	302,413	302,413	77,400	225,013	0	74%	225,013
ACSIM	0	0	0	0	0	0%	0	97,300	97,300	10,800	86,500	0	89%	86,500
ASA (FM&C)	0	0	0	0	0	0%	0	18,723	18,723	10,800	7,923	0	42%	7,923
ASA (I&E)	0	0	0	0	0	0%	0	11,419	11,419	10,400	1,019	0	9%	1,019
ASA(M&RA)	0	0	0	0	0	0%	0	33,639	33,639	31,400	2,239	0	7%	2,239
G-1	0	0	0	0	0	0%	0	168,215	168,215	90,200	78,015	0	46%	78,015
G-3	0	0	0	0	0	0%	0	8,295	8,295	11,800	-3,505	0	-42%	(3,505)
DUSA	0	0	0	0	0	0%	0	2,738	2,738	2,200	538	0	20%	538
G-8	0	0	0	0	0	0%	0	27,183	27,183	23,800	3,383	0	12%	3,383
G-6	0	0	0	0	0	0%	0	563	563	1,600	-1,038	0	-184%	(1,038)
OASA (Alt)	0	0	0	0	0	0%	0	73,231	73,231	85,000	-11,769	0	-16%	(11,769)
OCPA	0	0	0	0	0	0%	0	24,168	24,168	10,000	14,168	0	59%	14,168
OCAR	0	0	0	0	0	0%	0	62,711	62,711	37,400	25,311	0	40%	25,311
Ofc of the JAG (OTJAG)	0	0	0	0	0	0%	0	33,625	33,625	25,400	8,225	0	24%	8,225
The Surgeon General Office (OTSG)	0	0	0	0	0	0%	0	68,290	68,290	87,000	-18,710	0	-27%	(18,710)
Army Audit Agency	21,060	21,060	31,200	(10,140)	0	-48%	(10,140)	29,676	29,676	19,200	10,476	0	35%	10,476
Army National Guard	0	0	0	0	0	0%	0	296,250	296,250	284,600	11,650	0	4%	11,650
USALSA (Army Legal Agency)	78,421	78,421	104,800	(26,379)	0	-34%	(26,379)	98,026	98,026	71,000	27,026	0	28%	27,026
HRC	0	0	0	0	0	0%	0	1,070,116	1,070,116	748,000	322,116	0	30%	322,116
CECOM (Acquisition Ctr)	0	0	0	0	0	0%	0	8,906	8,906	7,200	1,706	0	19%	1,706
HQ IMA	0	0	0	0	0	0%	0	114,894	114,894	70,800	44,094	0	38%	44,094
HQ SMDC	0	0	0	0	0	0%	0	34,421	34,421	32,200	2,221	0	6%	2,221
HQ ATEC	0	0	0	0	0	0%	0	115,129	115,129	98,600	16,529	0	14%	16,529
DISC4 JTRS JPO	0	0	0	0	0	0%	0	22,933	22,933	18,600	4,333	0	19%	4,333
SDDC (formerly MTMC)	0	0	0	0	0	0%	0	224,194	224,194	106,400	117,794	0	53%	117,794
PEO Biological Defense	0	0	0	0	0	0%	0	51,173	51,173	47,600	3,573	0	7%	3,573
Army Contracting Agency	1,775	1,775	2,200	(425)	0	-24%	(425)	55,600	55,600	34,400	21,200	0	38%	21,200
National Guard Bureau (NGB)	0	0	0	0	0	0%	0	227,684	227,684	130,400	97,284	0	43%	97,284

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OWNED SPACE ON MILITARY INSTALLATIONS							LEASED SPACE										
JAG School	0	0	0	0	0	0%	0	66,763	66,763	28,200	38,563	0	58%	38,563	58%	38,563	
Army Research Office	0	0	0	0	0	0%	0	37,443	37,443	27,800	9,643	0	26%	9,643	26%	9,643	
PEO STRICOM	0	0	0	0	0	0%	0	125,115	125,115	118,600	6,515	0	5%	6,515	5%	6,515	
JSIMS	0	0	0	0	0	0%	0	40,008	40,008	12,800	27,208	0	68%	27,208	68%	27,208	
RDECOM	0	0	0	0	0	0%	0	36,875	36,875	7,600	29,275	0	79%	29,275	79%	29,275	
COMSC WASHINGTON DC	143,540	143,540	85,400	58,140	0	41%	58,140	0	0	0	0	0	0%	0	41%	58,140	
NAVSEASCOM	638,665	638,665	720,600	(81,935)	0	-13%	(81,935)	0	0	0	0	0	0%	0	-13%	(81,935)	
MEDIA CTR WASHINGTON DC	115,586	115,586	31,800	83,786	0	72%	83,786	0	0	0	0	0	0%	0	72%	83,786	
NAVAIR SYSCOM HQ	47,501	47,501	76,400	(28,899)	0	-61%	(28,899)	17,000	17,000	2,800	14,200	0	84%	14,200	-23%	(14,699)	
CO HQBN HQMC (Henderson Hall)	1,384	1,384	48,400	(47,016)	0	-3397%	(47,016)	0	0	0	0	0	0%	0	-3397%	(47,016)	
HQMC (FOB-2)	172,580	172,580	181,600	(9,020)	0	-5%	(9,020)	0	0	0	0	0	0%	0	-5%	(9,020)	
AUDSVC	36,284	36,284	67,800	(31,516)	0	-87%	(31,516)	0	0	0	0	0	0%	0	-87%	(31,516)	
COMMANDER, NAVY INSTALLATIONS (CNI)	111	111	10,400	(10,289)	0	-9269%	(10,289)	53,913	53,913	42,400	11,513	0	21%	11,513	2%	1,224	
COMNAVFACECOM	108,699	108,699	73,200	35,499	0	33%	35,499	0	0	0	0	0	0%	0	33%	35,499	
COMNAVNETSPAOPSCOM	0	0	0	0	0	0%	0	0	0	0	0	0	0%	0	0%	0	
DCMS	16,011	16,011	13,800	2,211	0	14%	2,211	0	0	0	0	0	0%	0	14%	2,211	
JOINT WARFARE ANALYSIS CENTER	0	0	0	0	0	0%	0	0	0	0	0	0	0%	0	0%	0	
NAVAL DISTRICT WASH DC	63,540	63,540	54,600	8,940	0	14%	8,940	0	0	0	0	0	0%	0	14%	8,940	
NAVAL HISTORICAL CENTER	70,284	70,284	25,600	44,684	0	64%	44,684	0	0	0	0	0	0%	0	64%	44,684	
NAVAL LEGAL SERVICE OFFICE NORTH CENTRAL	10,033	10,033	4,800	5,233	0	52%	5,233	0	0	0	0	0	0%	0	52%	5,233	
NAVAL LEGAL SERVICES COMMAND	24,994	24,994	11,200	13,794	0	55%	13,794	0	0	0	0	0	0%	0	55%	13,794	
NAVIPO WASH DC	0	0	0	0	0	0%	0	47,500	47,500	0	47,500	0	0%	0	0%	0	
NCIS	159,274	159,274	172,000	(12,726)	0	-8%	(12,726)	0	0	0	0	0	0%	0	-8%	(12,726)	
OCHR	15,407	15,407	28,000	(12,593)	0	-82%	(12,593)	0	0	0	0	0	0%	0	-82%	(12,593)	
OFFICE OF NAVAL RESEARCH (CNR)	1,548	1,548	400	1,148	0	74%	1,148	256,828	256,828	38,200	218,628	0	85%	218,628	85%	219,776	
OPNAV	3,141	3,141	4,600	(1,459)	0	-46%	(1,459)	24,813	24,813	23,600	1,213	0	5%	1,213	-1%	(247)	
SECNAV WASH DC	152,663	152,663	106,600	46,063	0	30%	46,063	34,704	34,704	24,000	10,704	0	31%	10,704	30%	56,767	
TRIAL SERVICE OFFICE NORTHEAST	10,048	10,048	10	10,038	0	100%	10,038	0	0	0	0	0	0%	0	100%	10,038	
BUMED, WASH DC	173,900	173,900	93,200	80,700	0	46%	80,700	0	0	0	0	0	0%	0	46%	80,700	
NAVSISA, MECHANICSBURG PA	9,938	9,938	8,800	1,138	0	11%	1,138	0	0	0	0	0	0%	0	11%	1,138	
NAVSUPSYSCOM, MECHANICSBURG PA	0	0	0	0	0	0%	0	0	0	0	0	0	0%	0	0%	0	
NAWC PATUXENT RIVER MD	311,588	311,588	439,800	(128,212)	0	-41%	(128,212)	115,494	115,494	124,000	-8,506	0	-7%	(8,506)	-32%	(136,718)	
NSWC HS (AT WNY)	87,675	87,675	60,200	27,475	0	31%	27,475	0	0	0	0	0	0%	0	31%	27,475	
PWC WASH DC	42,339	42,339	26,600	15,739	0	37%	15,739	0	0	0	0	0	0%	0	37%	15,739	
MARINE CORPS INSTITUTE	79,438	79,438	37,600	41,838	0	53%	41,838	0	0	0	0	0	0%	0	53%	41,838	
NAVY IG	33,111	33,111	10,200	22,911	0	69%	22,911	0	0	0	0	0	0%	0	69%	22,911	
SPAWARSYSCEN, Charleston - new	118,350	118,350	53,800	64,550	0	55%	64,550	0	0	0	0	0	0%	0	55%	64,550	
WASHINGTON PLANNING CTR.	18,062	18,062	21,400	(3,338)	0	-18%	(3,338)	0	0	0	0	0	0%	0	-18%	(3,338)	
NAVSSP - new	103,281	103,281	87,400	15,881	0	15%	15,881	160,875	160,875	0	160,875	0	100%	160,875	67%	176,756	
NSMA (Leased)	0	0	0	0	0	0%	0	182,631	182,631	0	182,631	0	100%	182,631	100%	182,631	
DARPA	0	0	0	0	0	0%	0	84,453	84,453	50,200	34,253	0	41%	34,253	41%	34,253	
DeCA	166,388	166,388	87,400	78,988	0	47%	78,988	149,873	149,873	113,400	36,473	0	24%	36,473	37%	115,461	
DCAA	0	0	0	0	0	0%	0	586,265	586,265	380,600	205,665	0	35%	205,665	35%	205,665	

\*\*Note: Italic lines of data indicate potential data issues; the data provided reflects the best available at this time.  
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Target Activities - Inside DC Area: Footprint (GSF)	Current Capacity	Maximum Potential Capacity	Current Usage @ 200 GSF/Person	Capacity Available to Surge	Surge Capacity Requirement	Excess (Shortfall)	Current Capacity - USF converted to GSF @ 1.25 Factor	Maximum Potential Capacity	Current Usage @ 200 GSF/Person	Capacity Available to Surge	Surge Capacity Requirement	Excess (Shortfall)	Total Excess (Shortfall)			
	OWNED SPACE ON MILITARY INSTALLATIONS							LEASED SPACE								
DCMA	821,445	821,445	484,400	337,045	0	41%	337,045	907,746	907,746	678,200	229,546	0	25%	229,546	33%	566,591
DFAS	2,289,408	2,289,408	1,668,200	621,208	0	27%	621,208	2,542,244	2,542,244	1,730,400	811,844	0	32%	811,844	30%	1,433,052
DISA	1,208,209	1,208,209	822,200	386,009	0	32%	386,009	1,079,936	1,079,936	743,600	336,336	0	31%	336,336	32%	722,345
DLSA	0	0	0	0	0		0	21,359	21,359	11,800	9,559	0	45%	9,559	45%	9,559
DLA	3,744,155	3,744,155	2,916,200	827,955	0	22%	827,955	267,045	267,045	128,600	138,445	0	52%	138,445	24%	966,400
DSCA	61,363	61,363	16,600	44,763	0	73%	44,763	52,063	52,063	36,800	15,263	0	29%	15,263	53%	60,026
DSS	0	0	0	0	0	0%	0	171,609	171,609	135,600	36,009	0	21%	36,009	21%	36,009
DTRA	154,597	154,597	85,200	69,397	0	45%	69,397	108,745	108,745	120,200	-11,455	0	-11%	(11,455)	22%	57,942
MDA	381,264	381,264	286,000	95,264	0	25%	95,264	986,345	986,345	487,600	498,745	0	51%	498,745	43%	594,009
PPFA	0	0	0	0	0	0%	0	11,394	11,394	20,000	-8,606	0	-76%	(8,606)	-76%	(8,606)
AFIS	0	0	0	0	0	0%	0	58,360	58,360	62,000	-3,640	0	-6%	(3,640)	-6%	(3,640)
DPMO	0	0	0	0	0	0%	0	31,900	31,900	5,600	26,300	0	82%	26,300	82%	26,300
DTSA	0	0	0	0	0	0%	0	50,528	50,528	40,000	10,528	0	21%	10,528	21%	10,528
DHRA	0	0	0	0	0	0%	0	228,865	228,865	131,600	97,265	0	42%	97,265	42%	97,265
OEA	0	0	0	0	0	0%	0	11,361	11,361	6,400	4,961	0	44%	4,961	44%	4,961
TMA	0	0	0	0	0	0%	0	246,226	246,226	197,800	48,426	0	20%	48,426	20%	48,426
DODEA	0	0	0	0	0	0%	0	103,475	103,475	84,200	19,275	0	19%	19,275	19%	19,275
WHS	0	0	0	0	0	0%	0	133,155	133,155	60,800	72,355	0	54%	72,355	54%	72,355
DOD IG	0	0	0	0	0	0%	0	485,509	485,509	239,800	245,709	0	51%	245,709	51%	245,709
OSD	0	0	0	0	0	0%	0	567,165	567,165	283,200	283,965	0	50%	283,965	50%	283,965

Note 1: The Air Force Medical Operations Agency and the Air Force Medical Support Agency have merged since the original data calls were released. The data shown is replicate of the Medical Support Agency, which reflects the best data available at this time.

- **Capacity Analysis Results:** The initial Capacity Analysis of IMA’s facilities and other USA service providers included in this scenario was conducted by gathering data across CONUS. These results are summarized on the first table on the following page, which are taken from the Capacity Analysis Report. The Capacity Analysis Report includes data which compare the total space currently occupied by the Activity against what is required at an average space requirement of 200 GSF per person, used as a means to estimate the shortfall or excess of space which may currently exist, after accounting for surge requirements.

The scope of work undertaken by the HSA JCSG was generally limited to headquarters and administration facilities located within 100 miles of the Pentagon, unless otherwise specifically defined. The analysis was subsequently expanded to include other IMA and IMA-related support activities at various army installations in different parts of the country, as described above. The locations of the administrative spaces occupied by Army Activities considered in the analysis are summarized in Table 3 on following pages. Table 4 (Summary Movement Model), which is included on the last page, shows the specific current locations of these Activities to be moved under this scenario.

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**Table 3: MV Scoring Models**

ARMY - ACSIM										ATTRIBUTE 2			ATTRIBUTE 3		PERSONNEL COUNT									
DBASE DATE: 11/11/2004										METRIC 1	METRIC 2		METRIC 3	METRIC 1										
UPDATE STATUS	SOURCE	TYPE OF SPACE (OWNED/LEASED/TEMP)	SUBACTIVITY	BLDG NAME	STREET ADDRESS	CITY	STATE	ASSIGNED USF	ACTUAL OR CONVERTED GSF	OWNERSHIP TYPE OF SPACE	PORTFOLIO WEIGHTED VALUE	SINGLE or MULTIPLE LOCATION	TOTAL LEASED/TEMP SPACE	AT / FP TOTAL VALUE	AT / FP WEIGHTED VALUE	TOTAL PERS	CIVILIAN	TOTAL MIL	MIL EXEC	MIL MANA	MIL OTHER	MIL ENLIST	CONTR	OTHER
No Change	TABLE 462: USA Non-Odin	LEASED	ACSIM	Residential Towers	2511 Jefferson Davis Highway	Arlington	VA	DI		0.00	0.00	-	0.00	0.00	0	0	0	0	0	0	0	0	0	0
No Change	TABLE 462: USA Non-Odin	LEASED	Community & Family Support Center		4700 King Street	Alexandria	VA		67,029	83,786	0.00	0.00	86.1%	83,786	0.00	0.00	405	388	11	1	6	2	2	6
No Change	TABLE 462: USA Non-Odin	LEASED	Community & Family Support Center		Seven Corners Corporate Center	6245 Leesburg Pike, Suite 400	Falls Church	VA	10,811	13,514	0.00	0.00		13,514	0.80	0.11	30	30	0	0	0	0	0	0
									<b>77,840</b>	<b>97,300</b>	<b>0.00</b>	<b>0.86</b>	<b>97,300</b>	<b>0.11</b>	<b>0.11</b>	<b>435</b>	<b>418</b>	<b>11</b>	<b>1</b>	<b>6</b>	<b>2</b>	<b>2</b>	<b>6</b>	<b>0</b>

ARMY - Army Contracting Agency (ACA)										ATTRIBUTE 2			ATTRIBUTE 3		PERSONNEL COUNT										
DBASE DATE: 11/11/2004										METRIC 1	METRIC 2		METRIC 3	METRIC 1											
DATA UPDATE STATUS	SOURCE	TYPE OF SPACE (OWNED/LEASED/TEMP)	SUBACTIVITY	BLDG NAME	STREET ADDRESS	CITY	STATE	ASSIGNED USF	ACTUAL OR CONVERTED GSF	OWNERSHIP TYPE OF SPACE	PORTFOLIO WEIGHTED VALUE	SINGLE or MULTIPLE LOCATION	TOTAL LEASED/TEMP SPACE	AT / FP TOTAL VALUE	AT / FP WEIGHTED VALUE	TOTAL PERS	CIVILIAN	TOTAL MIL	MIL EXEC	MIL MANA	MIL OTHER	MIL ENLIST	CONTR	OTHER	
Unchanged	TBL 462 Non-ODIN (10-19-04)	LEASED	Army Contracting Agency	Hoffman 1	2461 Eisenhower Ave	Alexandria	VA		31,670	39,588	0.00	0.00	71.2%	39,588	0.00	0.00	95	61	0	0	0	0	0	12	22
Unchanged	TBL 462 Non-ODIN (10-19-04)	LEASED	Army Contracting Agency	Skyline VI	5109 Leesburg Pike	Falls Church	VA		12,810	16,013	0.00	0.00		16,013	0.00	0.00	77	60	7	0	7	0	0	7	3
									<b>44,480</b>	<b>55,600</b>	<b>0.00</b>	<b>0.71</b>	<b>55,600</b>	<b>0.00</b>	<b>0.00</b>	<b>172</b>	<b>121</b>	<b>7</b>	<b>0</b>	<b>7</b>	<b>0</b>	<b>0</b>	<b>19</b>	<b>25</b>	

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**ARMY - ASA (M&RA)**

DATA STATUS UPDATE	DBASE DATE 11/11/2004								ATTRIBUTE 2				ATTRIBUTE 3		PERSONNEL COUNT											
	SOURCE	TYPE OF SPACE (OWNED/LEASED/TEMP)	SUBACTIVITY	BLDG NAME	STREET ADDRESS	CITY	STATE	ASSIGNED USF	ACTUAL OR CONVERTED GSF	METRIC 1		METRIC 2		METRIC 3		METRIC 1		TOTAL PERS	CIVILIAN	MIL TOTAL	MIL EXEC	MIL MANA	MIL OTHER	MIL ENLIST	CONTR	OTHER
										OWNERSHIP TYPE OF SPACE	PORTFOLIO WEIGHTED VALUE	SINGLE or MULTIPLE LOCATION	TOTAL LEASED/TEMP SPACE	AT / FF TOTAL VALUE	AT / FF WEIGHTED VALUE											
Changed	TBL 462: USA Non-Odin	LEASED	Army Review Boards Agency (ARBA)	Crystal Mall 4	1941 Jefferson Davis Hwy	Arlington	VA	25,377	31,721	0.00	0.00	94.3%	31,721	0.80	0.75	114	82	28	0	15	2	11	4	0		
Changed	TBL 462: USA Non-Odin	LEASED	HRXXI	Crystal Square 2	1725 Jefferson Davis Hwy	Arlington	VA	1,534	1,918	0.00	0.00		1,918	0.80	0.05	10	10	0	0	0	0	0	0	0		
									26,911	33,639	0.00	0.94	33,639	0.80		124	92	28						4	0	

**ARMY - G-1**

DATA STATUS UPDATE									ATTRIBUTE 2				ATTRIBUTE 3		PERSONNEL COUNT											
	SOURCE	TYPE OF SPACE (OWNED/LEASED/TEMP)	SUBACTIVITY	BLDG NAME	STREET ADDRESS	CITY	STATE	ASSIGNED USF	ACTUAL OR CONVERTED GSF	METRIC 1		METRIC 2		METRIC 3		METRIC 1		TOTAL PERS	CIVILIAN	MIL TOTAL	MIL EXEC	MIL MANA	MIL OTHER	MIL ENLIST	CONTR	OTHER
										OWNERSHIP TYPE OF SPACE	PORTFOLIO WEIGHTED VALUE	SINGLE or MULTIPLE LOCATION	TOTAL LEASED/TEMP SPACE	AT / FF TOTAL VALUE	AT / FF WEIGHTED VALUE											
	TABLE 462 Non-Odin	LEASED	Army Center for Substance Abuse	Park Center Office	4501 Ford Avenue, Suite 320	Arlington	VA	6,221	7,776	0.00	0.00		7,776	0.80	0.04	68	12	5	1	1	0	3	17	34		
Changed (1)	TABLE 462 Non-Odin	LEASED	CPO	Hoffman 2	200 Stovall Street	Alexandria	VA	69,394	86,743	0.00	0.00	51.6%	86,743	0.00	0.00	257	206	0						51	257	
	TABLE 462 Non-Odin	LEASED	Army Research Institute	Taylor Bldg	2531 Jefferson Davis Hgw	Crystal City	VA	40,450	50,563	0.00	0.00		50,563	0.00	0.00	47	12						35			
	TABLE 462 Non-Odin	LEASED	Family Liason Office	Rosslyn Metro Center	1700 N. Moore St	Rosslyn	VA	11,688	14,610	0.00	0.00		14,610	0.80	0.07	6	2	0						4	0	
New	TABLE 462 Non-Odin	LEASED	Personnel Transformation	Hoffman 2	200 Stovall Street	Alexandria	VA	6,819	8,524	0.00	0.00		8,524	0.00	0.00	51	0	16						16	35	0
									134,572	168,215	0.00	0.52	168,215	0.11		429	232	21						142	291	

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**ARMY - Installations Management Agency (IMA HQ) \*Part of ACSIM\***

DATA UPDATE STATUS	DBASE DATE: 11/11/2004										ATTRIBUTE 2			ATTRIBUTE 3		PERSONNEL COUNT										
	SOURCE	TYPE OF SPACE (OWNED/LEASED/TEMP)	SUBACTIVITY	BLDG NAME	STREET ADDRESS	CITY	STATE	ASSIGNED USF	ACTUAL OR CONVERTED GSF	METRIC 1		METRIC 2		METRIC 3		METRIC 1		TOTAL PERS	CIVILIAN	TOTAL MIL	MIL EXEC	MIL MANA	MIL OTHER	MIL ENLIST	CONTR	OTHER
										OWNERSHIP TYPE OF SPACE	PORTFOLIO WEIGHTED VALUE	SINGLE or MULTIPLE LOCATION	TOTAL LEASED/TEMP SPACE	AT / FF TOTAL VALUE	AT / FF WEIGHTED VALUE											
No Change	TABLE 462 Non-ODIN (10-19-04)	LEASED	Installation Management Agency (IMA)	Zachary Taylor Bldg	2531 Crystal Drive	Arlington	VA	91,915	114,894	0.00	0.00	42.8%	114,894	0.00	0.00	354	189	25	1	12	2	10	135	5		
NEW	PEGGE MENCLE E-MAIL 1-25-05	OWNED	IMA - NE	Fort Monroe			VA	30,026		1.00	0.11			1.00	0.11	115	113	2	0	1	0	1	0	0		
NEW	PEGGE MENCLE E-MAIL 1-25-05	OWNED	IMA - SE	Fort McPherson			GA	68,063		1.00	0.25			1.00	0.25	109	107	2	0	1	0	1	0	0		
NEW	PEGGE MENCLE E-MAIL 1-25-05	OWNED	IMA - NW	Rock Island Arsenal			IL	36,397		1.00	0.14			1.00	0.14	106	104	2	0	1	0	1	0	0		
NEW	PEGGE MENCLE E-MAIL 1-25-05	OWNED	IMA - SW	Fort Sam Houston			TX	19,128		1.00	0.07			1.00	0.07	109	107	2	0	1	0	1	0	0		
									<b>91,915</b>	<b>268,508</b>	<b>0.57</b>	<b>0.43</b>	<b>114,894</b>	<b>0.57</b>	<b>793</b>	<b>620</b>	<b>33</b>	<b>1</b>	<b>16</b>	<b>2</b>	<b>14</b>	<b>135</b>	<b>5</b>			

**ARMY - NETCOM**

DATA STATUS UPDATE	DBASE DATE: 11/11/2004										ATTRIBUTE 2			ATTRIBUTE 3		PERSONNEL COUNT										
	SOURCE	TYPE OF SPACE (OWNED/LEASED/TEMP)	SEARCH / ORG NAME	BLDG NAME	STREET ADDRESS	CITY	STATE	ASSIGNED USF	ACTUAL OR CONVERTED GSF	METRIC 1		METRIC 2		METRIC 3		METRIC 1		TOTAL PERS	CIVILIAN	TOTAL MIL	MIL EXEC	MIL MANA	MIL OTHER	MIL ENLIST	CONTR	OTHER
										OWNERSHIP TYPE OF SPACE	PORTFOLIO WEIGHTED VALUE	SINGLE or MULTIPLE LOCATION	TOTAL LEASED/TEMP SPACE	AT / FF TOTAL VALUE	AT / FF WEIGHTED VALUE											
NEW	TABLE 462 Non-ODIN	LEASED	NETCOM	Zachary Taylor Bldg	2531 Jefferson Davis Hwy	Arlington	VA	31,733	39,666	0.00	0.00	82.9%	39,666	0	0	115	40	10	0	9	0	1	65	0		
NEW	TABLE 303 Non-ODIN	OWNED	NETCOM			Fort McPherson	VA	-		1.00	0.00	owned	1	0	DI											
NEW	TABLE 303 Non-ODIN	OWNED	NETCOM			Fort Monroe	VA	4,935		1.00	0.10	owned	1	0.103127792	DI											
NEW	TABLE 303 Non-ODIN	OWNED	NETCOM			Rock Island Arsenal	IL	3,252		1.00	0.07	owned	1	0.067957767	DI											
									<b>31,733</b>	<b>47,853</b>	<b>0.17</b>	<b>0.83</b>	<b>39,666</b>	<b>3</b>	<b>0.17</b>	<b>115</b>	<b>40</b>	<b>10</b>	<b>0</b>	<b>9</b>	<b>0</b>	<b>1</b>	<b>65</b>	<b>0</b>		

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Table 4: Summary Movement Model

	Service	G-1		ACSIM		ASA (M&RA)	ACSIM			IMA	ACA			ACA		USA NETCOM		NETCOM	Total GSF (Q303/Q445)	Vacant Admin Sp. (Q445)	Computer GSF (from Acreage)	Total GSF Available	Total GSF Required	GSF Excess /Shortfall	% Excess /Shortfall	GSF Moved Off	GSF Moved On	
		4501 Ford Ave., Arlington (Army Center Substance Abuse)	Roslyn Metro Center (Army Family Liaison)	4700 King St., Alexandria (CFSC)	8245 Leesburg Pike (CFSC)	Crystal Square 2 (HRXXI)	2531 Crystal Drive, Arlington (IMA)	Fort McPherson (IMA)	Fort Monroe (IMA) - NO DATA	Rock Island Arsenal (IMA) - NO DATA	Fort Monroe (ACA)	Fort Eustis (ACA) - NO DATA	5109 Leesburg Pike (ACA)	Hoffman 1 (ACA)	Fort McPherson (ACA)	Fort Monroe (NETCOM)	Fort McPherson (NETCOM) - NO DATA	Taylor Building (NETCOM)										Rock Island Arsenal (NETCOM) - NO DATA
<b>Reported</b>		7,776	14,610	83,786	13,514	1,918	114,894	68,063	0	0	13,724	0	16,013	39,588	6,913	4,935	0	39,666	0				425,400					
FORT EUSTIS	A																		810,224	0	5,976,000	5,978,000	0	5,976,000	100%	0	0	
FORT KNOX	A				1														1,239,098	72,016	5,012,000	5,084,016	6,000	5,078,016	100%	0	6,000	
FORT LEE	A	1	1	1	1	1	1	1		1	1	1							608,418	28,658	21,287,000	21,315,658	190,800	21,124,858	99%	0	190,800	
FORT MCPHERSON	A							-1						-1					1,064,436	0	56,000	56,000	0	56,000	100%	74,976	0	
FORT MONROE	A								-1		-1								551,609	0	1,299,200	1,299,200	0	1,299,200	100%	18,659	0	
FORT SAM HOUSTON	A								1				1	1					1,789,545	88,945	10,780,000	10,868,945	27,400	10,841,545	100%	0	27,400	
ROCK ISLAND ARSENAL	A																											
Crystal Square 2	L					-1													115,438	0							1,918	0
Hoffman 1 Building	L																		332,858	0							39,588	0
Park Center IV	L	-1																	111,655	0							7,776	0
Roslyn Center	L		-1																56,609	0							14,610	0
Seven Corners Corp Center	L				-1														13,514	0							13,514	0
Skyline Six	L																		182,074	0							16,013	0
Zachary Taylor Building	L						-1												580,746	0							154,560	0
4700 KING STREET	L				-1														83,786				0				83,786	0
Crosscheck																			116,420,717	2,412,319		2,108,282,603	224,200	2,108,058,403		425,400	224,200	

SCENARIO ERROR REPORT (COBRA v6.07)

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Department : HSA JCSG  
Scenario File : C:\Documents and Settings\thompsona\My Documents\temp\COBRA\IMA-ACA-NETCOM (HSA0077)\2005 02 11\Army Service Providers (Lee-SH-Knox).CBR  
Option Pkg Name: IMA-ACA-NETCOM Consolidations (Lee-SH-Knox)  
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SCENARIO DATA:

"HSA JCSG" is not a recognized Department.

**IMA-ACA-NETCOM Consolidations (HSA-0077)**

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COBRA REALIGNMENT SUMMARY REPORT (COBRA v6.07) - Page 1/2  
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11\Army Service Providers (Lee-SH-Knox).CBR  
Option Pkg Name: IMA-ACA-NETCOM Consolidations (Lee-SH-Knox)  
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Starting Year : 2006  
Final Year : 2008  
Payback Year : 2011 (3 Years)

NPV in 2025(\$K): -277,373  
1-Time Cost(\$K): 98,876

Net Costs in 2005 Constant Dollars (\$K)

	2006	2007	2008	2009	2010	2011	Total	Beyond
	----	----	----	----	----	----	----	-----
MilCon	6,127	16,947	0	0	0	0	23,074	0
Person	0	173	-3,432	-18,515	-18,515	-18,515	-58,804	-18,515
Overhd	1,627	1,856	2,555	-10,721	-10,721	-10,721	-26,125	-10,721
Moving	406	11,203	44,959	0	0	0	56,569	0
Missio	0	0	0	0	0	0	0	0
Other	4,480	64	283	-9,330	51	51	-4,399	51
<b>TOTAL</b>	<b>12,641</b>	<b>30,244</b>	<b>44,366</b>	<b>-38,566</b>	<b>-29,185</b>	<b>-29,185</b>	<b>-9,685</b>	<b>-29,185</b>

	2006	2007	2008	2009	2010	2011	Total
	----	----	----	----	----	----	-----
<b>POSITIONS ELIMINATED</b>							
Off	0	1	6	0	0	0	7
Enl	0	2	9	0	0	0	11
Civ	0	46	194	0	0	0	240
<b>TOT</b>	<b>0</b>	<b>49</b>	<b>209</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>258</b>

	2006	2007	2008	2009	2010	2011	Total
	----	----	----	----	----	----	-----
<b>POSITIONS REALIGNED</b>							
Off	0	9	41	0	0	0	50
Enl	0	4	21	0	0	0	25
Stu	0	0	0	0	0	0	0
Civ	0	339	1,354	0	0	0	1,693
<b>TOT</b>	<b>0</b>	<b>352</b>	<b>1,416</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,768</b>

Summary:

-----  
This proposal collocates the Installation Management Agency Regional and NETCOM Regional structures down to two installations from the existing four. It also consolidates the Army Contracting Agency Southern Region and Southern Hemisphere Region. Further, the proposal moves all Army Service Provider organizations in NCR leased space to Ft. Sam Houston. The consolidations and moves are shown in detail below with personnel strengths given by (OFF/ENL/CIV/CONT):

IMA HQs from Crystal City to Ft. Sam Houston (15/10/194/135)  
NETCOM Crystal City to Ft. Sam Houston (9/1/40/65)  
HR XXI from Crystal City to Ft. Sam Houston (0/0/10/0)  
ACA Headquarters from Bailey's Crossroads to Ft. Sam Houston (7/0/63/7)  
CFSC from Bailey's Crossroads to Ft. Sam Houston (9/2/418/6)  
Army Center for Substance Abuse from Bailey's Crossroads to Ft. Knox (2/3/46/17)  
The Family Liaison Office from Rosslyn, VA to Ft. Sam Houston (0/0/2/4)  
The ACA E-Commerce Region from the Hoffman Bldg. to Ft. Sam Houston (0/0/83/12)  
ACA Northern Contracting Center from Ft. Eustis to Ft. Lee  
ACA Northern Region from Ft. Monroe to Ft. Lee (this unit does not exist in the Army stationable package baseline. It did not form at Ft. Monroe until FY04. Since it is included in the data for FY05-FY11 at Ft. Monroe it was moved in this scenario)

IMA Southeastern Region from Ft. McPherson to Ft. Lee where it will be collocated with the IMA Northeastern Region coming to Ft. Lee from Ft. Monroe to form the IMA Eastern Region.

NETCOM Southeastern Region from Ft. McPherson to Ft. Lee where it will be collocated with the NETCOM Northeastern Region coming to Ft. Lee from Ft. Monroe to form the NETCOM Eastern Region.

IMA Northwestern Region from Rock Island Arsenal to Ft. Sam Houston where it will be collocated with the

IMA Southwestern Region already at Ft. Sam Houston to form the IMA Western Region.

NETCOM Northwestern Region from Rock Island Arsenal to Ft. Sam Houston where it will collocate with the NETCOM Southwestern Region already at Ft. Sam Houston to form the NETCOM Western Region.

ACA Southern Hemisphere Region from Ft. Buchanan to Ft. Sam Houston where it will consolidate with the ACA Southern Region coming from Ft. McPherson.

COBRA REALIGNMENT SUMMARY REPORT (COBRA v6.07) - Page 2/2  
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 11\Army Service Providers (Lee-SH-Knox).CBR  
 Option Pkg Name: IMA-ACA-NETCOM Consolidations (Lee-SH-Knox)  
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## Costs in 2005 Constant Dollars (\$K)

	2006	2007	2008	2009	2010	2011	Total	Beyond
	----	----	----	----	----	----	-----	-----
MilCon	6,127	16,947	0	0	0	0	23,074	0
Person	0	2,517	10,418	2,567	2,567	2,567	20,636	2,567
Overhd	1,627	2,202	4,318	3,412	3,412	3,412	18,384	3,412
Moving	406	11,247	45,165	0	0	0	56,818	0
Missio	0	0	0	0	0	0	0	0
Other	4,480	64	283	51	51	51	4,982	51
TOTAL	12,641	32,978	60,184	6,030	6,030	6,030	123,894	6,030

## Savings in 2005 Constant Dollars (\$K)

	2006	2007	2008	2009	2010	2011	Total	Beyond
	----	----	----	----	----	----	-----	-----
MilCon	0	0	0	0	0	0	0	0
Person	0	2,343	13,850	21,082	21,082	21,082	79,440	21,082
Overhd	0	346	1,763	14,133	14,133	14,133	44,509	14,133
Moving	0	44	205	0	0	0	249	0
Missio	0	0	0	0	0	0	0	0
Other	0	0	0	9,381	0	0	9,381	0
TOTAL	0	2,734	15,818	44,596	35,215	35,215	133,579	35,215

TOTAL COBRA ONE-TIME COST REPORT (COBRA v6.07) - Page 1/13  
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(All values in 2005 Constant Dollars)

Category	Cost	Sub-Total
-----	----	-----
Construction		
Military Construction	23,073,995	
Total - Construction		23,073,995
Personnel		
Civilian RIF	7,979,615	
Civilian Early Retirement	1,901,140	
Eliminated Military PCS	117,327	
Unemployment	609,787	
Total - Personnel		10,607,868
Overhead		
Program Management Cost	3,557,424	
Support Contract Termination	0	
Mothball / Shutdown	50,400	
Total - Overhead		3,607,824
Moving		
Civilian Moving	53,116,932	
Civilian PPP	1,739,304	
Military Moving	445,546	
Freight	827,673	
Information Technologies	688,600	
One-Time Moving Costs	0	
Total - Moving		56,818,056
Other		
HAP / RSE	287,918	
Environmental Mitigation Costs	400,000	
Mission Contract Startup and Termination	0	
One-Time Unique Costs	4,080,000	
Total - Other		4,767,918
-----		
Total One-Time Costs		98,875,662
-----		
One-Time Savings		
Military Construction Cost Avoidances	0	
Military Moving	249,370	
One-Time Moving Savings	0	
Environmental Mitigation Savings	0	
One-Time Unique Savings	9,381,000	
-----		
Total One-Time Savings		9,630,370
-----		
Total Net One-Time Costs		89,245,291

COBRA ONE-TIME COST REPORT (COBRA v6.07) - Page 2/13  
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Base: CRYSTAL CITY LEASE, VA (5102N)  
 (All values in 2005 Constant Dollars)

Category	Cost	Sub-Total
-----	----	-----
Construction		
Military Construction	0	
Total - Construction		0
Personnel		
Civilian RIF	889,932	
Civilian Early Retirement	247,845	
Eliminated Military PCS	0	
Unemployment	66,765	
Total - Personnel		1,204,541
Overhead		
Program Management Cost	0	
Support Contract Termination	0	
Mothball / Shutdown	0	
Total - Overhead		0
Moving		
Civilian Moving	9,558,589	
Civilian PPP	0	
Military Moving	220,443	
Freight	185,775	
Information Technologies	43,600	
One-Time Moving Costs	0	
Total - Moving		10,008,408
Other		
HAP / RSE	0	
Environmental Mitigation Costs	0	
Mission Contract Startup and Termination	0	
One-Time Unique Costs	0	
Total - Other		0
-----		
Total One-Time Costs		11,212,949
-----		
One-Time Savings		
Military Construction Cost Avoidances	0	
Military Moving	118,099	
One-Time Moving Savings	0	
Environmental Mitigation Savings	0	
One-Time Unique Savings	4,425,000	
-----		
Total One-Time Savings		4,543,099
-----		
Total Net One-Time Costs		6,669,850

COBRA ONE-TIME COST REPORT (COBRA v6.07) - Page 3/13  
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Base: BAILEY'S CROSSROADS, VA (5128L)  
 (All values in 2005 Constant Dollars)

Category	Cost	Sub-Total
-----	----	-----
Construction		
Military Construction	0	
Total - Construction		0
Personnel		
Civilian RIF	1,898,521	
Civilian Early Retirement	532,866	
Eliminated Military PCS	0	
Unemployment	142,432	
Total - Personnel		2,573,819
Overhead		
Program Management Cost	0	
Support Contract Termination	0	
Mothball / Shutdown	0	
Total - Overhead		0
Moving		
Civilian Moving	20,263,026	
Civilian PPP	0	
Military Moving	137,932	
Freight	258,137	
Information Technologies	83,600	
One-Time Moving Costs	0	
Total - Moving		20,742,695
Other		
HAP / RSE	0	
Environmental Mitigation Costs	0	
Mission Contract Startup and Termination	0	
One-Time Unique Costs	0	
Total - Other		0
-----		
Total One-Time Costs		23,316,514
-----		
One-Time Savings		
Military Construction Cost Avoidances	0	
Military Moving	83,380	
One-Time Moving Savings	0	
Environmental Mitigation Savings	0	
One-Time Unique Savings	3,424,000	
-----		
Total One-Time Savings		3,507,380
-----		
Total Net One-Time Costs		19,809,134

COBRA ONE-TIME COST REPORT (COBRA v6.07) - Page 4/13  
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 Option Pkg Name: IMA-ACA-NETCOM Consolidations (Lee-SH-Knox)  
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Base: HOFFMAN LEASE, VA (5101K)  
 (All values in 2005 Constant Dollars)

Category	Cost	Sub-Total
-----	----	-----
Construction		
Military Construction	0	
Total - Construction		0
Personnel		
Civilian RIF	296,644	
Civilian Early Retirement	74,353	
Eliminated Military PCS	0	
Unemployment	22,255	
Total - Personnel		393,252
Overhead		
Program Management Cost	0	
Support Contract Termination	0	
Mothball / Shutdown	0	
Total - Overhead		0
Moving		
Civilian Moving	3,290,647	
Civilian PPP	0	
Military Moving	0	
Freight	38,899	
Information Technologies	12,600	
One-Time Moving Costs	0	
Total - Moving		3,342,146
Other		
HAP / RSE	0	
Environmental Mitigation Costs	0	
Mission Contract Startup and Termination	0	
One-Time Unique Costs	0	
Total - Other		0
-----		
Total One-Time Costs		3,735,398
-----		
One-Time Savings		
Military Construction Cost Avoidances	0	
Military Moving	0	
One-Time Moving Savings	0	
Environmental Mitigation Savings	0	
One-Time Unique Savings	1,120,000	
-----		
Total One-Time Savings		1,120,000
-----		
Total Net One-Time Costs		2,615,398

COBRA ONE-TIME COST REPORT (COBRA v6.07) - Page 5/13  
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Base: MCPHERSON, GA (13049)  
 (All values in 2005 Constant Dollars)

Category	Cost	Sub-Total
-----	----	-----
Construction		
Military Construction	0	
Total - Construction		0
Personnel		
Civilian RIF	990,816	
Civilian Early Retirement	182,608	
Eliminated Military PCS	65,901	
Unemployment	75,667	
Total - Personnel		1,314,992
Overhead		
Program Management Cost	897,745	
Support Contract Termination	0	
Mothball / Shutdown	16,650	
Total - Overhead		914,395
Moving		
Civilian Moving	3,456,402	
Civilian PPP	638,928	
Military Moving	10,663	
Freight	52,673	
Information Technologies	20,400	
One-Time Moving Costs	0	
Total - Moving		4,179,065
Other		
HAP / RSE	0	
Environmental Mitigation Costs	0	
Mission Contract Startup and Termination	0	
One-Time Unique Costs	0	
Total - Other		0
-----		
Total One-Time Costs		6,408,453
-----		
One-Time Savings		
Military Construction Cost Avoidances	0	
Military Moving	7,385	
One-Time Moving Savings	0	
Environmental Mitigation Savings	0	
One-Time Unique Savings	0	
-----		
Total One-Time Savings		7,385
-----		
Total Net One-Time Costs		6,401,068

COBRA ONE-TIME COST REPORT (COBRA v6.07) - Page 6/13  
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Base: MONROE, VA (51585)  
 (All values in 2005 Constant Dollars)

Category	Cost	Sub-Total
-----	----	-----
Construction		
Military Construction	0	
Total - Construction		0
Personnel		
Civilian RIF	2,295,930	
Civilian Early Retirement	647,406	
Eliminated Military PCS	32,951	
Unemployment	178,040	
Total - Personnel		3,154,327
Overhead		
Program Management Cost	1,675,209	
Support Contract Termination	0	
Mothball / Shutdown	10,350	
Total - Overhead		1,685,559
Moving		
Civilian Moving	11,862,838	
Civilian PPP	390,456	
Military Moving	4,343	
Freight	209,088	
Information Technologies	94,200	
One-Time Moving Costs	0	
Total - Moving		12,560,926
Other		
HAP / RSE	0	
Environmental Mitigation Costs	0	
Mission Contract Startup and Termination	0	
One-Time Unique Costs	0	
Total - Other		0
-----		
Total One-Time Costs		17,400,811
-----		
One-Time Savings		
Military Construction Cost Avoidances	0	
Military Moving	5,786	
One-Time Moving Savings	0	
Environmental Mitigation Savings	0	
One-Time Unique Savings	0	
-----		
Total One-Time Savings		5,786
-----		
Total Net One-Time Costs		17,395,025

COBRA ONE-TIME COST REPORT (COBRA v6.07) - Page 7/13  
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Base: EUSTIS, VA (51281)  
 (All values in 2005 Constant Dollars)

Category	Cost	Sub-Total
-----	----	-----
Construction		
Military Construction	0	
Total - Construction		0
Personnel		
Civilian RIF	57,398	
Civilian Early Retirement	23,978	
Eliminated Military PCS	0	
Unemployment	4,451	
Total - Personnel		85,827
Overhead		
Program Management Cost	72,828	
Support Contract Termination	0	
Mothball / Shutdown	3,600	
Total - Overhead		76,428
Moving		
Civilian Moving	632,382	
Civilian PPP	0	
Military Moving	5,003	
Freight	11,987	
Information Technologies	5,400	
One-Time Moving Costs	0	
Total - Moving		654,772
Other		
HAP / RSE	0	
Environmental Mitigation Costs	0	
Mission Contract Startup and Termination	0	
One-Time Unique Costs	0	
Total - Other		0
-----		
Total One-Time Costs		817,027
-----		
One-Time Savings		
Military Construction Cost Avoidances	0	
Military Moving	8,376	
One-Time Moving Savings	0	
Environmental Mitigation Savings	0	
One-Time Unique Savings	0	
-----		
Total One-Time Savings		8,376
-----		
Total Net One-Time Costs		808,650

COBRA ONE-TIME COST REPORT (COBRA v6.07) - Page 8/13  
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Base: BUCHANAN, PR (RQ137)  
 (All values in 2005 Constant Dollars)

Category	Cost	Sub-Total
-----	----	-----
Construction		
Military Construction	0	
Total - Construction		0
Personnel		
Civilian RIF	115,417	
Civilian Early Retirement	48,215	
Eliminated Military PCS	3,998	
Unemployment	8,902	
Total - Personnel		176,533
Overhead		
Program Management Cost	451,401	
Support Contract Termination	0	
Mothball / Shutdown	8,100	
Total - Overhead		459,501
Moving		
Civilian Moving	1,889,856	
Civilian PPP	35,496	
Military Moving	59,402	
Freight	28,301	
Information Technologies	8,200	
One-Time Moving Costs	0	
Total - Moving		2,021,254
Other		
HAP / RSE	0	
Environmental Mitigation Costs	0	
Mission Contract Startup and Termination	0	
One-Time Unique Costs	0	
Total - Other		0
-----		
Total One-Time Costs		2,657,289
-----		
One-Time Savings		
Military Construction Cost Avoidances	0	
Military Moving	23,146	
One-Time Moving Savings	0	
Environmental Mitigation Savings	0	
One-Time Unique Savings	0	
-----		
Total One-Time Savings		23,146
-----		
Total Net One-Time Costs		2,634,142

COBRA ONE-TIME COST REPORT (COBRA v6.07) - Page 9/13  
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Base: ROCK ISLAND, IL (17755)  
 (All values in 2005 Constant Dollars)

Category	Cost	Sub-Total
-----	----	-----
Construction		
Military Construction	0	
Total - Construction		0
Personnel		
Civilian RIF	746,177	
Civilian Early Retirement	119,890	
Eliminated Military PCS	10,477	
Unemployment	57,863	
Total - Personnel		934,408
Overhead		
Program Management Cost	415,516	
Support Contract Termination	0	
Mothball / Shutdown	11,700	
Total - Overhead		427,216
Moving		
Civilian Moving	2,058,731	
Civilian PPP	461,448	
Military Moving	7,760	
Freight	40,196	
Information Technologies	14,200	
One-Time Moving Costs	0	
Total - Moving		2,582,334
Other		
HAP / RSE	221,766	
Environmental Mitigation Costs	0	
Mission Contract Startup and Termination	0	
One-Time Unique Costs	0	
Total - Other		221,766
-----		
Total One-Time Costs		4,165,724
-----		
One-Time Savings		
Military Construction Cost Avoidances	0	
Military Moving	3,197	
One-Time Moving Savings	0	
Environmental Mitigation Savings	0	
One-Time Unique Savings	0	
-----		
Total One-Time Savings		3,197
-----		
Total Net One-Time Costs		4,162,527

COBRA ONE-TIME COST REPORT (COBRA v6.07) - Page 10/13  
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Department : HSA JCSG  
 Scenario File : C:\Documents and Settings\thompsona\My Documents\temp\COBRA\IMA-ACA-NETCOM (HSA0077)\2005 02  
 11\Army Service Providers (Lee-SH-Knox).CBR  
 Option Pkg Name: IMA-ACA-NETCOM Consolidations (Lee-SH-Knox)  
 Std Fctrs File : \\Escalade\hsa\COBRA Workspace\COBRA 6.07 -- 9 Feb 05\BRAC2005.SFF

Base: SAM HOUSTON, TX (48399)  
 (All values in 2005 Constant Dollars)

Category	Cost	Sub-Total
-----	----	-----
Construction		
Military Construction	0	
Total - Construction		0
Personnel		
Civilian RIF	688,779	
Civilian Early Retirement	23,978	
Eliminated Military PCS	3,998	
Unemployment	53,412	
Total - Personnel		770,167
Overhead		
Program Management Cost	44,726	
Support Contract Termination	0	
Mothball / Shutdown	0	
Total - Overhead		44,726
Moving		
Civilian Moving	0	
Civilian PPP	212,976	
Military Moving	0	
Freight	0	
Information Technologies	236,000	
One-Time Moving Costs	0	
Total - Moving		448,976
Other		
HAP / RSE	66,152	
Environmental Mitigation Costs	200,000	
Mission Contract Startup and Termination	0	
One-Time Unique Costs	0	
Total - Other		266,152
-----		
Total One-Time Costs		1,530,022
-----		
One-Time Savings		
Military Construction Cost Avoidances	0	
Military Moving	0	
One-Time Moving Savings	0	
Environmental Mitigation Savings	0	
One-Time Unique Savings	0	
-----		
Total One-Time Savings		0
-----		
Total Net One-Time Costs		1,530,022

COBRA ONE-TIME COST REPORT (COBRA v6.07) - Page 11/13  
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Department : HSA JCSG  
 Scenario File : C:\Documents and Settings\thompsona\My Documents\temp\COBRA\IMA-ACA-NETCOM (HSA0077)\2005 02  
 11\Army Service Providers (Lee-SH-Knox).CBR  
 Option Pkg Name: IMA-ACA-NETCOM Consolidations (Lee-SH-Knox)  
 Std Fctrs File : \\Escalade\hsa\COBRA Workspace\COBRA 6.07 -- 9 Feb 05\BRAC2005.SFF

Base: LEE, VA (51484)  
 (All values in 2005 Constant Dollars)

Category	Cost	Sub-Total
-----	----	-----
Construction		
Military Construction	23,073,995	
Total - Construction		23,073,995
Personnel		
Civilian RIF	0	
Civilian Early Retirement	0	
Eliminated Military PCS	0	
Unemployment	0	
Total - Personnel		0
Overhead		
Program Management Cost	0	
Support Contract Termination	0	
Mothball / Shutdown	0	
Total - Overhead		0
Moving		
Civilian Moving	0	
Civilian PPP	0	
Military Moving	0	
Freight	0	
Information Technologies	170,000	
One-Time Moving Costs	0	
Total - Moving		170,000
Other		
HAP / RSE	0	
Environmental Mitigation Costs	100,000	
Mission Contract Startup and Termination	0	
One-Time Unique Costs	4,080,000	
Total - Other		4,180,000
-----		
Total One-Time Costs		27,423,995
-----		
One-Time Savings		
Military Construction Cost Avoidances	0	
Military Moving	0	
One-Time Moving Savings	0	
Environmental Mitigation Savings	0	
One-Time Unique Savings	0	
-----		
Total One-Time Savings		0
-----		
Total Net One-Time Costs		27,423,995

COBRA ONE-TIME COST REPORT (COBRA v6.07) - Page 12/13  
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 11\Army Service Providers (Lee-SH-Knox).CBR  
 Option Pkg Name: IMA-ACA-NETCOM Consolidations (Lee-SH-Knox)  
 Std Fctrs File : \\Escalade\hsa\COBRA Workspace\COBRA 6.07 -- 9 Feb 05\BRAC2005.SFF

Base: ROSSLYN LEASE, VA (510L1)  
 (All values in 2005 Constant Dollars)

Category	Cost	Sub-Total
-----	----	-----
Construction		
Military Construction	0	
Total - Construction		0
Personnel		
Civilian RIF	0	
Civilian Early Retirement	0	
Eliminated Military PCS	0	
Unemployment	0	
Total - Personnel		0
Overhead		
Program Management Cost	0	
Support Contract Termination	0	
Mothball / Shutdown	0	
Total - Overhead		0
Moving		
Civilian Moving	104,462	
Civilian PPP	0	
Military Moving	0	
Freight	2,617	
Information Technologies	400	
One-Time Moving Costs	0	
Total - Moving		107,479
Other		
HAP / RSE	0	
Environmental Mitigation Costs	0	
Mission Contract Startup and Termination	0	
One-Time Unique Costs	0	
Total - Other		0
-----		
Total One-Time Costs		107,479
-----		
One-Time Savings		
Military Construction Cost Avoidances	0	
Military Moving	0	
One-Time Moving Savings	0	
Environmental Mitigation Savings	0	
One-Time Unique Savings	412,000	
-----		
Total One-Time Savings		412,000
-----		
Total Net One-Time Costs		-304,521

COBRA ONE-TIME COST REPORT (COBRA v6.07) - Page 13/13  
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 11\Army Service Providers (Lee-SH-Knox).CBR  
 Option Pkg Name: IMA-ACA-NETCOM Consolidations (Lee-SH-Knox)  
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Base: KNOX, KY (21478)  
 (All values in 2005 Constant Dollars)

Category	Cost	Sub-Total
-----	----	-----
Construction		
Military Construction	0	
Total - Construction		0
Personnel		
Civilian RIF	0	
Civilian Early Retirement	0	
Eliminated Military PCS	0	
Unemployment	0	
Total - Personnel		0
Overhead		
Program Management Cost	0	
Support Contract Termination	0	
Mothball / Shutdown	0	
Total - Overhead		0
Moving		
Civilian Moving	0	
Civilian PPP	0	
Military Moving	0	
Freight	0	
Information Technologies	0	
One-Time Moving Costs	0	
Total - Moving		0
Other		
HAP / RSE	0	
Environmental Mitigation Costs	100,000	
Mission Contract Startup and Termination	0	
One-Time Unique Costs	0	
Total - Other		100,000
-----		
Total One-Time Costs		100,000
-----		
One-Time Savings		
Military Construction Cost Avoidances	0	
Military Moving	0	
One-Time Moving Savings	0	
Environmental Mitigation Savings	0	
One-Time Unique Savings	0	
-----		
Total One-Time Savings		0
-----		
Total Net One-Time Costs		100,000

TOTAL COBRA REALIGNMENT DETAIL REPORT (COBRA v6.07) - Page 1/39  
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Department : HSA JCSG  
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 11\Army Service Providers (Lee-SH-Knox).CBR  
 Option Pkg Name: IMA-ACA-NETCOM Consolidations (Lee-SH-Knox)  
 Std Fctrs File : \\Escalade\hsa\COBRA Workspace\COBRA 6.07 -- 9 Feb 05\BRAC2005.SFF

ONE-TIME COSTS	2006	2007	2008	2009	2010	2011	Total
-----(\$K)-----	----	----	----	----	----	----	-----
CONSTRUCTION							
MILCON	6,127	16,947	0	0	0	0	23,074
O&M							
CIV SALARY							
Civ RIF	0	1,631	6,348	0	0	0	7,980
Civ Retire	0	378	1,523	0	0	0	1,901
CIV MOVING							
Per Diem	0	1,075	4,310	0	0	0	5,385
POV Miles	0	48	194	0	0	0	242
Home Purch	0	5,226	21,009	0	0	0	26,235
HHG	0	1,139	4,570	0	0	0	5,710
Misc	0	267	1,071	0	0	0	1,338
House Hunt	0	766	3,071	0	0	0	3,837
PPP	0	355	1,384	0	0	0	1,739
RITA	0	2,067	8,303	0	0	0	10,370
FREIGHT							
Packing	0	17	71	0	0	0	88
Freight	0	147	593	0	0	0	739
Vehicles	0	0	0	0	0	0	0
Unemployment	0	125	485	0	0	0	610
OTHER							
Info Tech	406	56	227	0	0	0	689
Prog Manage	1,538	1,154	865	0	0	0	3,557
Supt Contract	0	0	0	0	0	0	0
Mothball	0	10	40	0	0	0	50
1-Time Move	0	0	0	0	0	0	0
MIL PERSONNEL							
MIL MOVING							
Per Diem	0	8	33	0	0	0	41
POV Miles	0	4	17	0	0	0	21
HHG	0	58	249	0	0	0	308
Misc	0	13	62	0	0	0	75
OTHER							
Elim PCS	0	18	99	0	0	0	117
OTHER							
HAP / RSE	0	56	232	0	0	0	288
Environmental	400	0	0	0	0	0	400
Misn Contract	0	0	0	0	0	0	0
1-Time Other	4,080	0	0	0	0	0	4,080
TOTAL ONE-TIME	12,551	31,566	54,758	0	0	0	98,876

TOTAL COBRA REALIGNMENT DETAIL REPORT (COBRA v6.07) - Page 2/39  
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Department : HSA JCSG  
 Scenario File : C:\Documents and Settings\thompsona\My Documents\temp\COBRA\IMA-ACA-NETCOM (HSA0077)\2005 02  
 11\Army Service Providers (Lee-SH-Knox).CBR  
 Option Pkg Name: IMA-ACA-NETCOM Consolidations (Lee-SH-Knox)  
 Std Fctrs File : \\Escalade\hsa\COBRA Workspace\COBRA 6.07 -- 9 Feb 05\BRAC2005.SFF

RECURRINGCOSTS	2006	2007	2008	2009	2010	2011	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
O&M								
Sustainment	48	241	241	241	241	241	1,256	241
Recap	41	205	205	205	205	205	1,069	205
BOS	0	592	2,965	2,965	2,965	2,965	12,452	2,965
Civ Salary	0	261	1,405	2,010	2,010	2,010	7,697	2,010
TRICARE	0	8	51	51	51	51	214	51
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	104	557	557	557	557	2,331	557
OTHER								
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	89	1,412	5,425	6,030	6,030	6,030	25,018	6,030
TOTAL COST	12,641	32,978	60,184	6,030	6,030	6,030	123,894	6,030
ONE-TIME SAVES	2006	2007	2008	2009	2010	2011	Total	
-----(\$K)-----	----	----	----	----	----	----	-----	
CONSTRUCTION								
MILCON	0	0	0	0	0	0	0	
O&M								
1-Time Move	0	0	0	0	0	0	0	
MIL PERSONNEL								
Mil Moving	0	44	205	0	0	0	249	
OTHER								
Environmental	0	0	0	0	0	0	0	
1-Time Other	0	0	0	9,381	0	0	9,381	
TOTAL ONE-TIME	0	44	205	9,381	0	0	9,630	
RECURRINGSAVES	2006	2007	2008	2009	2010	2011	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	0	36	185	185	185	185	777	185
Recap	0	35	178	178	178	178	748	178
BOS	0	275	1,400	1,400	1,400	1,400	5,873	1,400
Civ Salary	0	1,934	11,547	18,033	18,033	18,033	67,582	18,033
MIL PERSONNEL								
Off Salary	0	62	500	875	875	875	3,187	875
Enl Salary	0	82	535	906	906	906	3,337	906
House Allow	0	264	1,267	1,267	1,267	1,267	5,334	1,267
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	12,370	12,370	12,370	37,110	12,370
TOTAL RECUR	0	2,690	15,613	35,215	35,215	35,215	123,949	35,215
TOTAL SAVINGS	0	2,734	15,818	44,596	35,215	35,215	133,579	35,215

TOTAL COBRA REALIGNMENT DETAIL REPORT (COBRA v6.07) - Page 3/39  
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11\Army Service Providers (Lee-SH-Knox).CBR  
Option Pkg Name: IMA-ACA-NETCOM Consolidations (Lee-SH-Knox)  
Std Fctrs File : \\Escalade\hsa\COBRA Workspace\COBRA 6.07 -- 9 Feb 05\BRAC2005.SFF

ONE-TIME NET	2006	2007	2008	2009	2010	2011	Total	
-----(\$K)-----	----	----	----	----	----	----	-----	
CONSTRUCTION								
MILCON	6,127	16,947	0	0	0	0	23,074	
O&M								
Civ Retir/RIF	0	2,009	7,872	0	0	0	9,881	
Civ Moving	0	11,108	44,576	0	0	0	55,684	
Info Tech	406	56	227	0	0	0	689	
Other	1,538	1,288	1,391	0	0	0	4,218	
MIL PERSONNEL								
Mil Moving	0	57	256	0	0	0	313	
OTHER								
HAP / RSE	0	56	232	0	0	0	288	
Environmental	400	0	0	0	0	0	400	
Misn Contract	0	0	0	0	0	0	0	
1-Time Other	4,080	0	0	-9,381	0	0	-5,301	
TOTAL ONE-TIME	12,551	31,522	54,553	-9,381	0	0	88,845	
RECURRING NET	2006	2007	2008	2009	2010	2011	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	48	205	56	56	56	56	478	56
Recap	41	170	27	27	27	27	320	27
BOS	0	317	1,565	1,565	1,565	1,565	6,578	1,565
Civ Salary	0	-1,673	-10,141	-16,023	-16,023	-16,023	-59,885	-16,023
TRICARE	0	8	51	51	51	51	214	51
MIL PERSONNEL								
Mil Salary	0	-145	-1,035	-1,781	-1,781	-1,781	-6,524	-1,781
House Allow	0	-160	-711	-711	-711	-711	-3,003	-711
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	-12,370	-12,370	-12,370	-37,110	-12,370
TOTAL RECUR	89	-1,277	-10,187	-29,185	-29,185	-29,185	-98,931	-29,185
TOTAL NET COST	12,641	30,244	44,366	-38,566	-29,185	-29,185	-9,685	-29,185

COBRA REALIGNMENT DETAIL REPORT (COBRA v6.07) - Page 4/39  
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Department : HSA JCSG  
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 11\Army Service Providers (Lee-SH-Knox).CBR  
 Option Pkg Name: IMA-ACA-NETCOM Consolidations (Lee-SH-Knox)  
 Std Fctrs File : \\Escalade\hsa\COBRA Workspace\COBRA 6.07 -- 9 Feb 05\BRAC2005.SFF

Base: CRYSTAL CITY LEASE, VA (5102N)	2006	2007	2008	2009	2010	2011	Total
ONE-TIME COSTS	----	----	----	----	----	----	-----
-----(\$K)-----	----	----	----	----	----	----	-----
CONSTRUCTION							
MILCON	0	0	0	0	0	0	0
O&M							
CIV SALARY							
Civ RIFs	0	178	712	0	0	0	890
Civ Retire	0	49	198	0	0	0	248
CIV MOVING							
Per Diem	0	176	693	0	0	0	869
POV Miles	0	11	45	0	0	0	57
Home Purch	0	972	3,835	0	0	0	4,807
HHG	0	228	902	0	0	0	1,130
Misc	0	37	146	0	0	0	183
House Hunt	0	135	533	0	0	0	668
PPP	0	0	0	0	0	0	0
RITA	0	373	1,471	0	0	0	1,844
FREIGHT							
Packing	0	3	11	0	0	0	13
Freight	0	35	137	0	0	0	172
Vehicles	0	0	0	0	0	0	0
Unemployment	0	13	53	0	0	0	67
OTHER							
Info Tech	0	9	35	0	0	0	44
Prog Manage	0	0	0	0	0	0	0
Supt Contrac	0	0	0	0	0	0	0
Mothball	0	0	0	0	0	0	0
1-Time Move	0	0	0	0	0	0	0
MIL PERSONNEL							
MIL MOVING							
Per Diem	0	4	17	0	0	0	21
POV Miles	0	2	9	0	0	0	11
HHG	0	31	122	0	0	0	153
Misc	0	7	28	0	0	0	35
OTHER							
Elim PCS	0	0	0	0	0	0	0
OTHER							
HAP / RSE	0	0	0	0	0	0	0
Environmental	0	0	0	0	0	0	0
Misn Contract	0	0	0	0	0	0	0
1-Time Other	0	0	0	0	0	0	0
TOTAL ONE-TIME	0	2,264	8,948	0	0	0	11,213

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 11\Army Service Providers (Lee-SH-Knox).CBR  
 Option Pkg Name: IMA-ACA-NETCOM Consolidations (Lee-SH-Knox)  
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Base: CRYSTAL CITY LEASE, VA (5102N)								
RECURRINGCOSTS	2006	2007	2008	2009	2010	2011	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
TRICARE	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	0	0	0	0	0	0
TOTAL COSTS	0	2,264	8,948	0	0	0	11,213	0
ONE-TIME SAVES								
-----(\$K)-----	2006	2007	2008	2009	2010	2011	Total	
-----(\$K)-----	----	----	----	----	----	----	-----	
CONSTRUCTION								
MILCON	0	0	0	0	0	0	0	
O&M								
1-Time Move	0	0	0	0	0	0	0	
MIL PERSONNEL								
Mil Moving	0	24	94	0	0	0	118	
OTHER								
Environmental	0	0	0	0	0	0	0	
1-Time Other	0	0	0	4,425	0	0	4,425	
TOTAL ONE-TIME	0	24	94	4,425	0	0	4,543	
RECURRINGSAVES								
-----(\$K)-----	2006	2007	2008	2009	2010	2011	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	113	535	535	535	535	2,254	535
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	5,835	5,835	5,835	17,505	5,835
TOTAL RECUR	0	113	535	6,370	6,370	6,370	19,759	6,370
TOTAL SAVINGS	0	137	629	10,795	6,370	6,370	24,302	6,370

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 11\Army Service Providers (Lee-SH-Knox).CBR  
 Option Pkg Name: IMA-ACA-NETCOM Consolidations (Lee-SH-Knox)  
 Std Fctrs File : \\Escalade\hsa\COBRA Workspace\COBRA 6.07 -- 9 Feb 05\BRAC2005.SFF

Base: CRYSTAL CITY LEASE, VA (5102N)								
ONE-TIME NET	2006	2007	2008	2009	2010	2011	Total	
-----(\$K)-----	----	----	----	----	----	----	-----	
CONSTRUCTION								
MILCON	0	0	0	0	0	0	0	
O&M								
Civ Retir/RIF	0	227	910	0	0	0	1,138	
Civ Moving	0	1,970	7,774	0	0	0	9,744	
Info Tech	0	9	35	0	0	0	44	
Other	0	13	53	0	0	0	67	
MIL PERSONNEL								
Mil Moving	0	20	82	0	0	0	102	
OTHER								
HAP / RSE	0	0	0	0	0	0	0	
Environmental	0	0	0	0	0	0	0	
Misn Contract	0	0	0	0	0	0	0	
1-Time Other	0	0	0	-4,425	0	0	-4,425	
TOTAL ONE-TIME	0	2,240	8,854	-4,425	0	0	6,670	
RECURRING NET								
-----(\$K)-----	2006	2007	2008	2009	2010	2011	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
FAM HOUSE OPS								
O&M	0	0	0	0	0	0	0	0
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
TRICARE	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Mil Salary	0	0	0	0	0	0	0	0
House Allow	0	-113	-535	-535	-535	-535	-2,254	-535
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	-5,835	-5,835	-5,835	-17,505	-5,835
TOTAL RECUR	0	-113	-535	-6,370	-6,370	-6,370	-19,759	-6,370
TOTAL NET COST	0	2,127	8,319	-10,795	-6,370	-6,370	-13,089	-6,370

COBRA REALIGNMENT DETAIL REPORT (COBRA v6.07) - Page 7/39  
 Data As Of 02/11/05 9:06:29 AM, Report Created 02/11/05 9:08:55 AM

Department : HSA JCSG  
 Scenario File : C:\Documents and Settings\thompsona\My Documents\temp\COBRA\IMA-ACA-NETCOM (HSA0077)\2005 02  
 11\Army Service Providers (Lee-SH-Knox).CBR  
 Option Pkg Name: IMA-ACA-NETCOM Consolidations (Lee-SH-Knox)  
 Std Fctrs File : \\Escalade\hsa\COBRA Workspace\COBRA 6.07 -- 9 Feb 05\BRAC2005.SFF

Base: BAILEY'S CROSSROADS, VA (5128L)	2006	2007	2008	2009	2010	2011	Total
ONE-TIME COSTS	----	----	----	----	----	----	-----
-----(\$K)-----	----	----	----	----	----	----	-----
CONSTRUCTION							
MILCON	0	0	0	0	0	0	0
O&M							
CIV SALARY							
Civ RIFs	0	415	1,483	0	0	0	1,898
Civ Retire	0	111	421	0	0	0	533
CIV MOVING							
Per Diem	0	353	1,453	0	0	0	1,807
POV Miles	0	23	93	0	0	0	115
Home Purch	0	2,009	8,291	0	0	0	10,300
HHG	0	458	1,882	0	0	0	2,340
Misc	0	77	318	0	0	0	395
House Hunt	0	271	1,114	0	0	0	1,385
PPP	0	0	0	0	0	0	0
RITA	0	765	3,155	0	0	0	3,921
FREIGHT							
Packing	0	5	21	0	0	0	26
Freight	0	45	187	0	0	0	232
Vehicles	0	0	0	0	0	0	0
Unemployment	0	31	111	0	0	0	142
OTHER							
Info Tech	0	16	67	0	0	0	84
Prog Manage	0	0	0	0	0	0	0
Supt Contrac	0	0	0	0	0	0	0
Mothball	0	0	0	0	0	0	0
1-Time Move	0	0	0	0	0	0	0
MIL PERSONNEL							
MIL MOVING							
Per Diem	0	2	10	0	0	0	12
POV Miles	0	1	5	0	0	0	6
HHG	0	17	80	0	0	0	97
Misc	0	4	19	0	0	0	23
OTHER							
Elim PCS	0	0	0	0	0	0	0
OTHER							
HAP / RSE	0	0	0	0	0	0	0
Environmental	0	0	0	0	0	0	0
Misn Contract	0	0	0	0	0	0	0
1-Time Other	0	0	0	0	0	0	0
TOTAL ONE-TIME	0	4,605	18,711	0	0	0	23,316

COBRA REALIGNMENT DETAIL REPORT (COBRA v6.07) - Page 8/39  
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Department : HSA JCSG  
 Scenario File : C:\Documents and Settings\thompsona\My Documents\temp\COBRA\IMA-ACA-NETCOM (HSA0077)\2005 02  
 11\Army Service Providers (Lee-SH-Knox).CBR  
 Option Pkg Name: IMA-ACA-NETCOM Consolidations (Lee-SH-Knox)  
 Std Fctrs File : \\Escalade\hsa\COBRA Workspace\COBRA 6.07 -- 9 Feb 05\BRAC2005.SFF

Base: BAILEY'S CROSSROADS, VA (5128L)	2006	2007	2008	2009	2010	2011	Total	Beyond
RECURRINGCOSTS	2006	2007	2008	2009	2010	2011	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
TRICARE	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	0	0	0	0	0	0
TOTAL COSTS	0	4,605	18,711	0	0	0	23,316	0
ONE-TIME SAVES	2006	2007	2008	2009	2010	2011	Total	
-----(\$K)-----	----	----	----	----	----	----	-----	
CONSTRUCTION								
MILCON	0	0	0	0	0	0	0	
O&M								
1-Time Move	0	0	0	0	0	0	0	
MIL PERSONNEL								
Mil Moving	0	14	69	0	0	0	83	
OTHER								
Environmental	0	0	0	0	0	0	0	
1-Time Other	0	0	0	3,424	0	0	3,424	
TOTAL ONE-TIME	0	14	69	3,424	0	0	3,507	
RECURRINGSAVES	2006	2007	2008	2009	2010	2011	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	65	364	364	364	364	1,521	364
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	4,515	4,515	4,515	13,545	4,515
TOTAL RECUR	0	65	364	4,879	4,879	4,879	15,066	4,879
TOTAL SAVINGS	0	79	433	8,303	4,879	4,879	18,573	4,879

COBRA REALIGNMENT DETAIL REPORT (COBRA v6.07) - Page 9/39  
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Department : HSA JCSG  
 Scenario File : C:\Documents and Settings\thompsona\My Documents\temp\COBRA\IMA-ACA-NETCOM (HSA0077)\2005 02  
 11\Army Service Providers (Lee-SH-Knox).CBR  
 Option Pkg Name: IMA-ACA-NETCOM Consolidations (Lee-SH-Knox)  
 Std Fctrs File : \\Escalade\hsa\COBRA Workspace\COBRA 6.07 -- 9 Feb 05\BRAC2005.SFF

Base: BAILEY'S CROSSROADS, VA (5128L)	2006	2007	2008	2009	2010	2011	Total	
ONE-TIME NET	2006	2007	2008	2009	2010	2011	Total	
-----(\$K)-----	----	----	----	----	----	----	-----	
CONSTRUCTION								
MILCON	0	0	0	0	0	0	0	
O&M								
Civ Retir/RIF	0	527	1,904	0	0	0	2,431	
Civ Moving	0	4,007	16,514	0	0	0	20,521	
Info Tech	0	16	67	0	0	0	84	
Other	0	31	111	0	0	0	142	
MIL PERSONNEL								
Mil Moving	0	10	45	0	0	0	54	
OTHER								
HAP / RSE	0	0	0	0	0	0	0	
Environmental	0	0	0	0	0	0	0	
Misn Contract	0	0	0	0	0	0	0	
1-Time Other	0	0	0	-3,424	0	0	-3,424	
TOTAL ONE-TIME	0	4,591	18,642	-3,424	0	0	19,809	
RECURRING NET	2006	2007	2008	2009	2010	2011	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
TRICARE	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Mil Salary	0	0	0	0	0	0	0	0
House Allow	0	-65	-364	-364	-364	-364	-1,521	-364
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	-4,515	-4,515	-4,515	-13,545	-4,515
TOTAL RECUR	0	-65	-364	-4,879	-4,879	-4,879	-15,066	-4,879
TOTAL NET COST	0	4,526	18,278	-8,303	-4,879	-4,879	4,743	-4,879

COBRA REALIGNMENT DETAIL REPORT (COBRA v6.07) - Page 10/39  
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Department : HSA JCSG  
 Scenario File : C:\Documents and Settings\thompsona\My Documents\temp\COBRA\IMA-ACA-NETCOM (HSA0077)\2005 02  
 11\Army Service Providers (Lee-SH-Knox).CBR  
 Option Pkg Name: IMA-ACA-NETCOM Consolidations (Lee-SH-Knox)  
 Std Fctrs File : \\Escalade\hsa\COBRA Workspace\COBRA 6.07 -- 9 Feb 05\BRAC2005.SFF

Base: HOFFMAN LEASE, VA (5101k)	2006	2007	2008	2009	2010	2011	Total
ONE-TIME COSTS	----	----	----	----	----	----	-----
-----(\$K)-----							
CONSTRUCTION							
MILCON	0	0	0	0	0	0	0
O&M							
CIV SALARY							
Civ RIFs	0	59	237	0	0	0	297
Civ Retire	0	12	62	0	0	0	74
CIV MOVING							
Per Diem	0	62	237	0	0	0	299
POV Miles	0	4	15	0	0	0	19
Home Purch	0	341	1,313	0	0	0	1,655
HHG	0	80	309	0	0	0	389
Misc	0	13	50	0	0	0	63
House Hunt	0	47	183	0	0	0	230
PPP	0	0	0	0	0	0	0
RITA	0	131	504	0	0	0	635
FREIGHT							
Packing	0	1	3	0	0	0	4
Freight	0	7	28	0	0	0	35
Vehicles	0	0	0	0	0	0	0
Unemployment	0	4	18	0	0	0	22
OTHER							
Info Tech	0	3	10	0	0	0	13
Prog Manage	0	0	0	0	0	0	0
Supt Contrac	0	0	0	0	0	0	0
Mothball	0	0	0	0	0	0	0
1-Time Move	0	0	0	0	0	0	0
MIL PERSONNEL							
MIL MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
OTHER							
Elim PCS	0	0	0	0	0	0	0
OTHER							
HAP / RSE	0	0	0	0	0	0	0
Environmental	0	0	0	0	0	0	0
Misn Contract	0	0	0	0	0	0	0
1-Time Other	0	0	0	0	0	0	0
TOTAL ONE-TIME	0	766	2,969	0	0	0	3,735

COBRA REALIGNMENT DETAIL REPORT (COBRA v6.07) - Page 11/39  
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Department : HSA JCSG  
 Scenario File : C:\Documents and Settings\thompsona\My Documents\temp\COBRA\IMA-ACA-NETCOM (HSA0077)\2005 02  
 11\Army Service Providers (Lee-SH-Knox).CBR  
 Option Pkg Name: IMA-ACA-NETCOM Consolidations (Lee-SH-Knox)  
 Std Fctrs File : \\Escalade\hsa\COBRA Workspace\COBRA 6.07 -- 9 Feb 05\BRAC2005.SFF

Base: HOFFMAN LEASE, VA (5101K)	2006	2007	2008	2009	2010	2011	Total	Beyond
RECURRINGCOSTS	2006	2007	2008	2009	2010	2011	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
TRICARE	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	0	0	0	0	0	0
TOTAL COSTS	0	766	2,969	0	0	0	3,735	0
ONE-TIME SAVES	2006	2007	2008	2009	2010	2011	Total	
-----(\$K)-----	----	----	----	----	----	----	-----	
CONSTRUCTION								
MILCON	0	0	0	0	0	0	0	
O&M								
1-Time Move	0	0	0	0	0	0	0	
MIL PERSONNEL								
Mil Moving	0	0	0	0	0	0	0	
OTHER								
Environmental	0	0	0	0	0	0	0	
1-Time Other	0	0	0	1,120	0	0	1,120	
TOTAL ONE-TIME	0	0	0	1,120	0	0	1,120	
RECURRINGSAVES	2006	2007	2008	2009	2010	2011	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	1,476	1,476	1,476	4,428	1,476
TOTAL RECUR	0	0	0	1,476	1,476	1,476	4,428	1,476
TOTAL SAVINGS	0	0	0	2,596	1,476	1,476	5,548	1,476

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Department : HSA JCSG  
 Scenario File : C:\Documents and Settings\thompsona\My Documents\temp\COBRA\IMA-ACA-NETCOM (HSA0077)\2005 02  
 11\Army Service Providers (Lee-SH-Knox).CBR  
 Option Pkg Name: IMA-ACA-NETCOM Consolidations (Lee-SH-Knox)  
 Std Fctrs File : \\Escalade\hsa\COBRA Workspace\COBRA 6.07 -- 9 Feb 05\BRAC2005.SFF

Base: HOFFMAN LEASE, VA (5101K)								
ONE-TIME NET	2006	2007	2008	2009	2010	2011	Total	
-----(\$K)-----	----	----	----	----	----	----	-----	
CONSTRUCTION								
MILCON	0	0	0	0	0	0	0	
O&M								
Civ Retir/RIF	0	72	299	0	0	0	371	
Civ Moving	0	687	2,642	0	0	0	3,329	
Info Tech	0	3	10	0	0	0	13	
Other	0	4	18	0	0	0	22	
MIL PERSONNEL								
Mil Moving	0	0	0	0	0	0	0	
OTHER								
HAP / RSE	0	0	0	0	0	0	0	
Environmental	0	0	0	0	0	0	0	
Misn Contract	0	0	0	0	0	0	0	
1-Time Other	0	0	0	-1,120	0	0	-1,120	
TOTAL ONE-TIME	0	766	2,969	-1,120	0	0	2,615	
RECURRING NET								
-----(\$K)-----	2006	2007	2008	2009	2010	2011	Total	Beyond
	----	----	----	----	----	----	-----	-----
FAM HOUSE OPS								
O&M	0	0	0	0	0	0	0	0
Sustainment								
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
TRICARE								
MIL PERSONNEL	0	0	0	0	0	0	0	0
Mil Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	-1,476	-1,476	-1,476	-4,428	-1,476
TOTAL RECUR	0	0	0	-1,476	-1,476	-1,476	-4,428	-1,476
TOTAL NET COST	0	766	2,969	-2,596	-1,476	-1,476	-1,813	-1,476

COBRA REALIGNMENT DETAIL REPORT (COBRA v6.07) - Page 13/39  
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Department : HSA JCSG  
 Scenario File : C:\Documents and Settings\thompsona\My Documents\temp\COBRA\IMA-ACA-NETCOM (HSA0077)\2005 02  
 11\Army Service Providers (Lee-SH-Knox).CBR  
 Option Pkg Name: IMA-ACA-NETCOM Consolidations (Lee-SH-Knox)  
 Std Fctrs File : \\Escalade\hsa\COBRA Workspace\COBRA 6.07 -- 9 Feb 05\BRAC2005.SFF

Base: MCPHERSON, GA (13049)	2006	2007	2008	2009	2010	2011	Total
ONE-TIME COSTS	-----	-----	-----	-----	-----	-----	-----
-----(\$K)-----	-----	-----	-----	-----	-----	-----	-----
CONSTRUCTION							
MILCON	0	0	0	0	0	0	0
O&M							
CIV SALARY							
Civ RIFs	0	175	816	0	0	0	991
Civ Retire	0	36	146	0	0	0	183
CIV MOVING							
Per Diem	0	74	294	0	0	0	368
POV Miles	0	3	11	0	0	0	13
Home Purch	0	340	1,344	0	0	0	1,684
HHG	0	72	286	0	0	0	358
Misc	0	20	79	0	0	0	99
House Hunt	0	51	204	0	0	0	255
PPP	0	142	497	0	0	0	639
RITA	0	137	541	0	0	0	678
FREIGHT							
Packing	0	1	5	0	0	0	6
Freight	0	9	37	0	0	0	46
Vehicles	0	0	0	0	0	0	0
Unemployment	0	13	62	0	0	0	76
OTHER							
Info Tech	0	4	16	0	0	0	20
Prog Manage	388	291	218	0	0	0	898
Supt Contrac	0	0	0	0	0	0	0
Mothball	0	3	13	0	0	0	17
1-Time Move	0	0	0	0	0	0	0
MIL PERSONNEL							
MIL MOVING							
Per Diem	0	0	1	0	0	0	1
POV Miles	0	0	0	0	0	0	0
HHG	0	0	6	0	0	0	6
Misc	0	0	3	0	0	0	3
OTHER							
Elim PCS	0	14	51	0	0	0	66
OTHER							
HAP / RSE	0	0	0	0	0	0	0
Environmental	0	0	0	0	0	0	0
Misn Contract	0	0	0	0	0	0	0
1-Time Other	0	0	0	0	0	0	0
TOTAL ONE-TIME	388	1,388	4,632	0	0	0	6,408

COBRA REALIGNMENT DETAIL REPORT (COBRA v6.07) - Page 14/39  
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Department : HSA JCSG  
 Scenario File : C:\Documents and Settings\thompsona\My Documents\temp\COBRA\IMA-ACA-NETCOM (HSA0077)\2005 02  
 11\Army Service Providers (Lee-SH-Knox).CBR  
 Option Pkg Name: IMA-ACA-NETCOM Consolidations (Lee-SH-Knox)  
 Std Fctrs File : \\Escalade\hsa\COBRA Workspace\COBRA 6.07 -- 9 Feb 05\BRAC2005.SFF

Base: MCPHERSON, GA (13049)	2006	2007	2008	2009	2010	2011	Total	Beyond
RECURRINGCOSTS								
-----(\$K)-----	----	----	----	----	----	----	-----	-----
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
TRICARE	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	0	0	0	0	0	0
TOTAL COSTS	388	1,388	4,632	0	0	0	6,408	0
ONE-TIME SAVES	2006	2007	2008	2009	2010	2011	Total	
-----(\$K)-----	----	----	----	----	----	----	-----	
CONSTRUCTION								
MILCON	0	0	0	0	0	0	0	
O&M								
1-Time Move	0	0	0	0	0	0	0	
MIL PERSONNEL								
Mil Moving	0	0	7	0	0	0	7	
OTHER								
Environmental	0	0	0	0	0	0	0	
1-Time Other	0	0	0	0	0	0	0	
TOTAL ONE-TIME	0	0	7	0	0	0	7	
RECURRINGSAVES	2006	2007	2008	2009	2010	2011	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	0	9	46	46	46	46	193	46
Recap	0	6	32	32	32	32	133	32
BOS	0	58	294	294	294	294	1,236	294
Civ Salary	0	574	3,511	5,874	5,874	5,874	21,708	5,874
MIL PERSONNEL								
Off Salary	0	62	312	500	500	500	1,874	500
Enl Salary	0	41	288	494	494	494	1,813	494
House Allow	0	30	134	134	134	134	567	134
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	781	4,618	7,375	7,375	7,375	27,523	7,375
TOTAL SAVINGS	0	781	4,625	7,375	7,375	7,375	27,530	7,375

COBRA REALIGNMENT DETAIL REPORT (COBRA v6.07) - Page 15/39  
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Department : HSA JCSG  
 Scenario File : C:\Documents and Settings\thompsona\My Documents\temp\COBRA\IMA-ACA-NETCOM (HSA0077)\2005 02  
 11\Army Service Providers (Lee-SH-Knox).CBR  
 Option Pkg Name: IMA-ACA-NETCOM Consolidations (Lee-SH-Knox)  
 Std Fctrs File : \\Escalade\hsa\COBRA Workspace\COBRA 6.07 -- 9 Feb 05\BRAC2005.SFF

Base: MCPHERSON, GA (13049)	2006	2007	2008	2009	2010	2011	Total	
ONE-TIME NET								
-----(\$K)-----	----	----	----	----	----	----	-----	
CONSTRUCTION								
MILCON	0	0	0	0	0	0	0	
O&M								
Civ Retir/RIF	0	211	962	0	0	0	1,173	
Civ Moving	0	850	3,298	0	0	0	4,148	
Info Tech	0	4	16	0	0	0	20	
Other	388	308	294	0	0	0	990	
MIL PERSONNEL								
Mil Moving	0	14	55	0	0	0	69	
OTHER								
HAP / RSE	0	0	0	0	0	0	0	
Environmental	0	0	0	0	0	0	0	
Misn Contract	0	0	0	0	0	0	0	
1-Time Other	0	0	0	0	0	0	0	
TOTAL ONE-TIME	388	1,388	4,625	0	0	0	6,401	
RECURRING NET	2006	2007	2008	2009	2010	2011	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	0	-9	-46	-46	-46	-46	-193	-46
Recap	0	-6	-32	-32	-32	-32	-133	-32
BOS	0	-58	-294	-294	-294	-294	-1,236	-294
Civ Salary	0	-574	-3,511	-5,874	-5,874	-5,874	-21,708	-5,874
TRICARE	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Mil Salary	0	-104	-601	-994	-994	-994	-3,687	-994
House Allow	0	-30	-134	-134	-134	-134	-567	-134
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	-781	-4,618	-7,375	-7,375	-7,375	-27,523	-7,375
TOTAL NET COST	388	607	7	-7,375	-7,375	-7,375	-21,122	-7,375

COBRA REALIGNMENT DETAIL REPORT (COBRA v6.07) - Page 16/39  
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Department : HSA JCSG  
 Scenario File : C:\Documents and Settings\thompsona\My Documents\temp\COBRA\IMA-ACA-NETCOM (HSA0077)\2005 02  
 11\Army Service Providers (Lee-SH-Knox).CBR  
 Option Pkg Name: IMA-ACA-NETCOM Consolidations (Lee-SH-Knox)  
 Std Fctrs File : \\Escalade\hsa\COBRA Workspace\COBRA 6.07 -- 9 Feb 05\BRAC2005.SFF

Base: MONROE, VA (51585)	2006	2007	2008	2009	2010	2011	Total
ONE-TIME COSTS	-----	-----	-----	-----	-----	-----	-----
-----(\$K)-----							
CONSTRUCTION							
MILCON	0	0	0	0	0	0	0
O&M							
CIV SALARY							
Civ RIFs	0	459	1,837	0	0	0	2,296
Civ Retire	0	132	515	0	0	0	647
CIV MOVING							
Per Diem	0	295	1,177	0	0	0	1,472
POV Miles	0	1	5	0	0	0	6
Home Purch	0	1,160	4,629	0	0	0	5,789
HHG	0	167	667	0	0	0	834
Misc	0	94	375	0	0	0	469
House Hunt	0	176	702	0	0	0	879
PPP	0	71	319	0	0	0	390
RITA	0	483	1,929	0	0	0	2,412
FREIGHT							
Packing	0	6	23	0	0	0	29
Freight	0	36	144	0	0	0	180
Vehicles	0	0	0	0	0	0	0
Unemployment	0	36	142	0	0	0	178
OTHER							
Info Tech	0	19	75	0	0	0	94
Prog Manage	724	543	407	0	0	0	1,675
Supt Contrac	0	0	0	0	0	0	0
Mothball	0	2	8	0	0	0	10
1-Time Move	0	0	0	0	0	0	0
MIL PERSONNEL							
MIL MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
HHG	0	0	2	0	0	0	2
Misc	0	0	2	0	0	0	2
OTHER							
Elim PCS	0	4	29	0	0	0	33
OTHER							
HAP / RSE	0	0	0	0	0	0	0
Environmental	0	0	0	0	0	0	0
Misn Contract	0	0	0	0	0	0	0
1-Time Other	0	0	0	0	0	0	0
TOTAL ONE-TIME	724	3,685	12,991	0	0	0	17,401

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Department : HSA JCSG  
 Scenario File : C:\Documents and Settings\thompsona\My Documents\temp\COBRA\IMA-ACA-NETCOM (HSA0077)\2005 02  
 11\Army Service Providers (Lee-SH-Knox).CBR  
 Option Pkg Name: IMA-ACA-NETCOM Consolidations (Lee-SH-Knox)  
 Std Fctrs File : \\Escalade\hsa\COBRA Workspace\COBRA 6.07 -- 9 Feb 05\BRAC2005.SFF

Base: MONROE, VA (51585)	2006	2007	2008	2009	2010	2011	Total	Beyond
RECURRINGCOSTS								
-----(\$K)-----	----	----	----	----	----	----	-----	-----
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
TRICARE	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	0	0	0	0	0	0
TOTAL COSTS	724	3,685	12,991	0	0	0	17,401	0
ONE-TIME SAVES	2006	2007	2008	2009	2010	2011	Total	
-----(\$K)-----	----	----	----	----	----	----	-----	
CONSTRUCTION								
MILCON	0	0	0	0	0	0	0	
O&M								
1-Time Move	0	0	0	0	0	0	0	
MIL PERSONNEL								
Mil Moving	0	0	6	0	0	0	6	
OTHER								
Environmental	0	0	0	0	0	0	0	
1-Time Other	0	0	0	0	0	0	0	
TOTAL ONE-TIME	0	0	6	0	0	0	6	
RECURRINGSAVES	2006	2007	2008	2009	2010	2011	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	0	4	20	20	20	20	86	20
Recap	0	8	42	42	42	42	179	42
BOS	0	124	621	621	621	621	2,608	621
Civ Salary	0	366	2,261	3,790	3,790	3,790	13,997	3,790
MIL PERSONNEL								
Off Salary	0	0	125	250	250	250	875	250
Enl Salary	0	41	165	247	247	247	947	247
House Allow	0	10	55	55	55	55	230	55
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	553	3,290	5,027	5,027	5,027	18,923	5,027
TOTAL SAVINGS	0	553	3,296	5,027	5,027	5,027	18,928	5,027

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Department : HSA JCSG  
 Scenario File : C:\Documents and Settings\thompsona\My Documents\temp\COBRA\IMA-ACA-NETCOM (HSA0077)\2005 02  
 11\Army Service Providers (Lee-SH-Knox).CBR  
 Option Pkg Name: IMA-ACA-NETCOM Consolidations (Lee-SH-Knox)  
 Std Fctrs File : \\Escalade\hsa\COBRA Workspace\COBRA 6.07 -- 9 Feb 05\BRAC2005.SFF

Base: MONROE, VA (51585)	2006	2007	2008	2009	2010	2011	Total	
ONE-TIME NET	2006	2007	2008	2009	2010	2011	Total	
-----(\$K)-----	----	----	----	----	----	----	-----	
CONSTRUCTION								
MILCON	0	0	0	0	0	0	0	
O&M								
Civ Retir/RIF	0	591	2,352	0	0	0	2,943	
Civ Moving	0	2,490	9,972	0	0	0	12,462	
Info Tech	0	19	75	0	0	0	94	
Other	724	581	558	0	0	0	1,863	
MIL PERSONNEL								
Mil Moving	0	4	27	0	0	0	31	
OTHER								
HAP / RSE	0	0	0	0	0	0	0	
Environmental	0	0	0	0	0	0	0	
Misn Contract	0	0	0	0	0	0	0	
1-Time Other	0	0	0	0	0	0	0	
TOTAL ONE-TIME	724	3,685	12,985	0	0	0	17,395	
RECURRING NET	2006	2007	2008	2009	2010	2011	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	0	-4	-20	-20	-20	-20	-86	-20
Recap	0	-8	-42	-42	-42	-42	-179	-42
BOS	0	-124	-621	-621	-621	-621	-2,608	-621
Civ Salary	0	-366	-2,261	-3,790	-3,790	-3,790	-13,997	-3,790
TRICARE	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Mil Salary	0	-41	-290	-497	-497	-497	-1,822	-497
House Allow	0	-10	-55	-55	-55	-55	-230	-55
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	-553	-3,290	-5,027	-5,027	-5,027	-18,923	-5,027
TOTAL NET COST	724	3,132	9,695	-5,027	-5,027	-5,027	-1,528	-5,027

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Department : HSA JCSG  
 Scenario File : C:\Documents and Settings\thompsona\My Documents\temp\COBRA\IMA-ACA-NETCOM (HSA0077)\2005 02  
 11\Army Service Providers (Lee-SH-Knox).CBR  
 Option Pkg Name: IMA-ACA-NETCOM Consolidations (Lee-SH-Knox)  
 Std Fctrs File : \\Escalade\hsa\COBRA Workspace\COBRA 6.07 -- 9 Feb 05\BRAC2005.SFF

Base: EUSTIS, VA (51281)	2006	2007	2008	2009	2010	2011	Total
ONE-TIME COSTS	----	----	----	----	----	----	-----
-----(\$K)-----	----	----	----	----	----	----	-----
CONSTRUCTION							
MILCON	0	0	0	0	0	0	0
O&M							
CIV SALARY							
Civ RIFs	0	0	57	0	0	0	57
Civ Retire	0	0	24	0	0	0	24
CIV MOVING							
Per Diem	0	16	63	0	0	0	78
POV Miles	0	0	0	0	0	0	0
Home Purch	0	62	247	0	0	0	309
HHG	0	9	35	0	0	0	44
Misc	0	5	20	0	0	0	25
House Hunt	0	9	37	0	0	0	47
PPP	0	0	0	0	0	0	0
RITA	0	26	103	0	0	0	129
FREIGHT							
Packing	0	0	1	0	0	0	2
Freight	0	2	8	0	0	0	10
Vehicles	0	0	0	0	0	0	0
Unemployment	0	0	4	0	0	0	4
OTHER							
Info Tech	0	1	4	0	0	0	5
Prog Manage	31	24	18	0	0	0	73
Supt Contrac	0	0	0	0	0	0	0
Mothball	0	1	3	0	0	0	4
1-Time Move	0	0	0	0	0	0	0
MIL PERSONNEL							
MIL MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
HHG	0	0	3	0	0	0	3
Misc	0	0	2	0	0	0	2
OTHER							
Elim PCS	0	0	0	0	0	0	0
OTHER							
HAP / RSE	0	0	0	0	0	0	0
Environmental	0	0	0	0	0	0	0
Misn Contract	0	0	0	0	0	0	0
1-Time Other	0	0	0	0	0	0	0
TOTAL ONE-TIME	31	154	631	0	0	0	817

COBRA REALIGNMENT DETAIL REPORT (COBRA v6.07) - Page 20/39  
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Department : HSA JCSG  
 Scenario File : C:\Documents and Settings\thompsona\My Documents\temp\COBRA\IMA-ACA-NETCOM (HSA0077)\2005 02  
 11\Army Service Providers (Lee-SH-Knox).CBR  
 Option Pkg Name: IMA-ACA-NETCOM Consolidations (Lee-SH-Knox)  
 Std Fctrs File : \\Escalade\hsa\COBRA Workspace\COBRA 6.07 -- 9 Feb 05\BRAC2005.SFF

Base: EUSTIS, VA (51281)	2006	2007	2008	2009	2010	2011	Total	Beyond
RECURRINGCOSTS								
-----(\$K)-----	----	----	----	----	----	----	-----	-----
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
TRICARE	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	0	0	0	0	0	0
TOTAL COSTS	31	154	631	0	0	0	817	0
ONE-TIME SAVES	2006	2007	2008	2009	2010	2011	Total	
-----(\$K)-----	----	----	----	----	----	----	-----	
CONSTRUCTION								
MILCON	0	0	0	0	0	0	0	
O&M								
1-Time Move	0	0	0	0	0	0	0	
MIL PERSONNEL								
Mil Moving	0	0	8	0	0	0	8	
OTHER								
Environmental	0	0	0	0	0	0	0	
1-Time Other	0	0	0	0	0	0	0	
TOTAL ONE-TIME	0	0	8	0	0	0	8	
RECURRINGSAVES	2006	2007	2008	2009	2010	2011	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	0	3	14	14	14	14	61	14
Recap	0	2	10	10	10	10	41	10
BOS	0	14	78	78	78	78	326	78
Civ Salary	0	0	33	66	66	66	233	66
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	13	13	13	13	51	13
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	19	149	182	182	182	713	182
TOTAL SAVINGS	0	19	157	182	182	182	721	182

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Department : HSA JCSG  
 Scenario File : C:\Documents and Settings\thompsona\My Documents\temp\COBRA\IMA-ACA-NETCOM (HSA0077)\2005 02  
 11\Army Service Providers (Lee-SH-Knox).CBR  
 Option Pkg Name: IMA-ACA-NETCOM Consolidations (Lee-SH-Knox)  
 Std Fctrs File : \\Escalade\hsa\COBRA Workspace\COBRA 6.07 -- 9 Feb 05\BRAC2005.SFF

Base: EUSTIS, VA (51281)	2006	2007	2008	2009	2010	2011	Total	
ONE-TIME NET	2006	2007	2008	2009	2010	2011	Total	
-----(\$K)-----	----	----	----	----	----	----	-----	
CONSTRUCTION								
MILCON	0	0	0	0	0	0	0	
O&M								
Civ Retir/RIF	0	0	81	0	0	0	81	
Civ Moving	0	129	516	0	0	0	644	
Info Tech	0	1	4	0	0	0	5	
Other	31	24	25	0	0	0	81	
MIL PERSONNEL								
Mil Moving	0	0	-3	0	0	0	-3	
OTHER								
HAP / RSE	0	0	0	0	0	0	0	
Environmental	0	0	0	0	0	0	0	
Misn Contract	0	0	0	0	0	0	0	
1-Time Other	0	0	0	0	0	0	0	
TOTAL ONE-TIME	31	154	623	0	0	0	809	
RECURRING NET	2006	2007	2008	2009	2010	2011	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	0	-3	-14	-14	-14	-14	-61	-14
Recap	0	-2	-10	-10	-10	-10	-41	-10
BOS	0	-14	-78	-78	-78	-78	-326	-78
Civ Salary	0	0	-33	-66	-66	-66	-233	-66
TRICARE	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Mil Salary	0	0	0	0	0	0	0	0
House Allow	0	0	-13	-13	-13	-13	-51	-13
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	-19	-149	-182	-182	-182	-713	-182
TOTAL NET COST	31	135	474	-182	-182	-182	96	-182

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Department : HSA JCSG  
 Scenario File : C:\Documents and Settings\thompsona\My Documents\temp\COBRA\IMA-ACA-NETCOM (HSA0077)\2005 02  
 11\Army Service Providers (Lee-SH-Knox).CBR  
 Option Pkg Name: IMA-ACA-NETCOM Consolidations (Lee-SH-Knox)  
 Std Fctrs File : \\Escalade\hsa\COBRA Workspace\COBRA 6.07 -- 9 Feb 05\BRAC2005.SFF

Base: BUCHANAN, PR (RQ137)	2006	2007	2008	2009	2010	2011	Total
ONE-TIME COSTS	-----	-----	-----	-----	-----	-----	-----
-----(\$K)-----	-----	-----	-----	-----	-----	-----	-----
CONSTRUCTION							
MILCON	0	0	0	0	0	0	0
O&M							
CIV SALARY							
Civ RIFs	0	0	115	0	0	0	115
Civ Retire	0	12	36	0	0	0	48
CIV MOVING							
Per Diem	0	35	130	0	0	0	165
POV Miles	0	3	11	0	0	0	14
Home Purch	0	195	725	0	0	0	920
HHG	0	56	209	0	0	0	265
Misc	0	7	26	0	0	0	33
House Hunt	0	29	108	0	0	0	137
PPP	0	0	35	0	0	0	35
RITA	0	75	280	0	0	0	355
FREIGHT							
Packing	0	0	2	0	0	0	2
Freight	0	6	20	0	0	0	26
Vehicles	0	0	0	0	0	0	0
Unemployment	0	0	9	0	0	0	9
OTHER							
Info Tech	0	2	6	0	0	0	8
Prog Manage	195	146	110	0	0	0	451
Supt Contrac	0	0	0	0	0	0	0
Mothball	0	1	6	0	0	0	8
1-Time Move	0	0	0	0	0	0	0
MIL PERSONNEL							
MIL MOVING							
Per Diem	0	2	5	0	0	0	7
POV Miles	0	1	3	0	0	0	3
HHG	0	10	31	0	0	0	41
Misc	0	2	6	0	0	0	8
OTHER							
Elim PCS	0	0	4	0	0	0	4
OTHER							
HAP / RSE	0	0	0	0	0	0	0
Environmental	0	0	0	0	0	0	0
Misn Contract	0	0	0	0	0	0	0
1-Time Other	0	0	0	0	0	0	0
TOTAL ONE-TIME	195	584	1,878	0	0	0	2,657

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Department : HSA JCSG  
 Scenario File : C:\Documents and Settings\thompsona\My Documents\temp\COBRA\IMA-ACA-NETCOM (HSA0077)\2005 02  
 11\Army Service Providers (Lee-SH-Knox).CBR  
 Option Pkg Name: IMA-ACA-NETCOM Consolidations (Lee-SH-Knox)  
 Std Fctrs File : \\Escalade\hsa\COBRA Workspace\COBRA 6.07 -- 9 Feb 05\BRAC2005.SFF

Base: BUCHANAN, PR (RQ137)	2006	2007	2008	2009	2010	2011	Total	Beyond
RECURRINGCOSTS								
-----(\$K)-----	----	----	----	----	----	----	-----	-----
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
TRICARE	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	0	0	0	0	0	0
TOTAL COSTS	195	584	1,878	0	0	0	2,657	0
ONE-TIME SAVES	2006	2007	2008	2009	2010	2011	Total	
-----(\$K)-----	----	----	----	----	----	----	-----	
CONSTRUCTION								
MILCON	0	0	0	0	0	0	0	
O&M								
1-Time Move	0	0	0	0	0	0	0	
MIL PERSONNEL								
Mil Moving	0	6	17	0	0	0	23	
OTHER								
Environmental	0	0	0	0	0	0	0	
1-Time Other	0	0	0	0	0	0	0	
TOTAL ONE-TIME	0	6	17	0	0	0	23	
RECURRINGSAVES	2006	2007	2008	2009	2010	2011	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	0	9	47	47	47	47	196	47
Recap	0	10	50	50	50	50	210	50
BOS	0	22	112	112	112	112	469	112
Civ Salary	0	33	267	468	468	468	1,705	468
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	41	82	82	82	288	82
House Allow	0	46	157	157	157	157	676	157
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	120	674	916	916	916	3,544	916
TOTAL SAVINGS	0	126	692	916	916	916	3,567	916

COBRA REALIGNMENT DETAIL REPORT (COBRA v6.07) - Page 24/39  
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Department : HSA JCSG  
 Scenario File : C:\Documents and Settings\thompsona\My Documents\temp\COBRA\IMA-ACA-NETCOM (HSA0077)\2005 02  
 11\Army Service Providers (Lee-SH-Knox).CBR  
 Option Pkg Name: IMA-ACA-NETCOM Consolidations (Lee-SH-Knox)  
 Std Fctrs File : \\Escalade\hsa\COBRA Workspace\COBRA 6.07 -- 9 Feb 05\BRAC2005.SFF

Base: BUCHANAN, PR (RQ137)	2006	2007	2008	2009	2010	2011	Total	
ONE-TIME NET	2006	2007	2008	2009	2010	2011	Total	
-----(\$K)-----	----	----	----	----	----	----	-----	
CONSTRUCTION								
MILCON	0	0	0	0	0	0	0	
O&M								
Civ Retir/RIF	0	12	151	0	0	0	164	
Civ Moving	0	407	1,546	0	0	0	1,954	
Info Tech	0	2	6	0	0	0	8	
Other	195	148	125	0	0	0	468	
MIL PERSONNEL								
Mil Moving	0	9	31	0	0	0	40	
OTHER								
HAP / RSE	0	0	0	0	0	0	0	
Environmental	0	0	0	0	0	0	0	
Misn Contract	0	0	0	0	0	0	0	
1-Time Other	0	0	0	0	0	0	0	
TOTAL ONE-TIME	195	578	1,861	0	0	0	2,634	
RECURRING NET	2006	2007	2008	2009	2010	2011	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	0	-9	-47	-47	-47	-47	-196	-47
Recap	0	-10	-50	-50	-50	-50	-210	-50
BOS	0	-22	-112	-112	-112	-112	-469	-112
Civ Salary	0	-33	-267	-468	-468	-468	-1,705	-468
TRICARE	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Mil Salary	0	0	-41	-82	-82	-82	-288	-82
House Allow	0	-46	-157	-157	-157	-157	-676	-157
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	-120	-674	-916	-916	-916	-3,544	-916
TOTAL NET COST	195	458	1,186	-916	-916	-916	-909	-916

COBRA REALIGNMENT DETAIL REPORT (COBRA v6.07) - Page 25/39  
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Department : HSA JCSG  
 Scenario File : C:\Documents and Settings\thompsona\My Documents\temp\COBRA\IMA-ACA-NETCOM (HSA0077)\2005 02  
 11\Army Service Providers (Lee-SH-Knox).CBR  
 Option Pkg Name: IMA-ACA-NETCOM Consolidations (Lee-SH-Knox)  
 Std Fctrs File : \\Escalade\hsa\COBRA Workspace\COBRA 6.07 -- 9 Feb 05\BRAC2005.SFF

Base: ROCK ISLAND, IL (17755)	2006	2007	2008	2009	2010	2011	Total
ONE-TIME COSTS	-----	-----	-----	-----	-----	-----	-----
-----(\$K)-----							
CONSTRUCTION							
MILCON	0	0	0	0	0	0	0
O&M							
CIV SALARY							
Civ RIFs	0	172	574	0	0	0	746
Civ Retire	0	24	96	0	0	0	120
CIV MOVING							
Per Diem	0	64	252	0	0	0	316
POV Miles	0	3	12	0	0	0	15
Home Purch	0	145	572	0	0	0	717
HHG	0	68	268	0	0	0	336
Misc	0	14	55	0	0	0	69
House Hunt	0	46	182	0	0	0	228
PPP	0	106	355	0	0	0	461
RITA	0	76	300	0	0	0	377
FREIGHT							
Packing	0	1	3	0	0	0	4
Freight	0	7	29	0	0	0	36
Vehicles	0	0	0	0	0	0	0
Unemployment	0	13	44	0	0	0	58
OTHER							
Info Tech	0	3	11	0	0	0	14
Prog Manage	180	135	101	0	0	0	415
Supt Contrac	0	0	0	0	0	0	0
Mothball	0	2	9	0	0	0	12
1-Time Move	0	0	0	0	0	0	0
MIL PERSONNEL							
MIL MOVING							
Per Diem	0	0	1	0	0	0	1
POV Miles	0	0	0	0	0	0	0
HHG	0	0	4	0	0	0	4
Misc	0	0	2	0	0	0	2
OTHER							
Elim PCS	0	0	10	0	0	0	10
OTHER							
HAP / RSE	0	44	178	0	0	0	222
Environmental	0	0	0	0	0	0	0
Misn Contract	0	0	0	0	0	0	0
1-Time Other	0	0	0	0	0	0	0
TOTAL ONE-TIME	180	925	3,060	0	0	0	4,166

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Department : HSA JCSG  
 Scenario File : C:\Documents and Settings\thompsona\My Documents\temp\COBRA\IMA-ACA-NETCOM (HSA0077)\2005 02  
 11\Army Service Providers (Lee-SH-Knox).CBR  
 Option Pkg Name: IMA-ACA-NETCOM Consolidations (Lee-SH-Knox)  
 Std Fctrs File : \\Escalade\hsa\COBRA Workspace\COBRA 6.07 -- 9 Feb 05\BRAC2005.SFF

Base: ROCK ISLAND, IL (17755)	2006	2007	2008	2009	2010	2011	Total	Beyond
RECURRINGCOSTS								
-----(\$K)-----	----	----	----	----	----	----	-----	-----
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
TRICARE	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	0	0	0	0	0	0
TOTAL COSTS	180	925	3,060	0	0	0	4,166	0
ONE-TIME SAVES	2006	2007	2008	2009	2010	2011	Total	
-----(\$K)-----	----	----	----	----	----	----	-----	
CONSTRUCTION								
MILCON	0	0	0	0	0	0	0	
O&M								
1-Time Move	0	0	0	0	0	0	0	
MIL PERSONNEL								
Mil Moving	0	0	3	0	0	0	3	
OTHER								
Environmental	0	0	0	0	0	0	0	
1-Time Other	0	0	0	0	0	0	0	
TOTAL ONE-TIME	0	0	3	0	0	0	3	
RECURRINGSAVES	2006	2007	2008	2009	2010	2011	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	0	11	57	57	57	57	241	57
Recap	0	9	44	44	44	44	185	44
BOS	0	57	294	294	294	294	1,235	294
Civ Salary	0	399	2,427	4,056	4,056	4,056	14,994	4,056
MIL PERSONNEL								
Off Salary	0	0	62	125	125	125	437	125
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	9	9	9	9	35	9
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	476	2,894	4,586	4,586	4,586	17,129	4,586
TOTAL SAVINGS	0	476	2,897	4,586	4,586	4,586	17,132	4,586

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Department : HSA JCSG  
 Scenario File : C:\Documents and Settings\thompsona\My Documents\temp\COBRA\IMA-ACA-NETCOM (HSA0077)\2005 02  
 11\Army Service Providers (Lee-SH-Knox).CBR  
 Option Pkg Name: IMA-ACA-NETCOM Consolidations (Lee-SH-Knox)  
 Std Fctrs File : \\Escalade\hsa\COBRA Workspace\COBRA 6.07 -- 9 Feb 05\BRAC2005.SFF

Base: ROCK ISLAND, IL (17755)	2006	2007	2008	2009	2010	2011	Total	
ONE-TIME NET								
-----(\$K)-----	----	----	----	----	----	----	-----	
CONSTRUCTION								
MILCON	0	0	0	0	0	0	0	
O&M								
Civ Retir/RIF	0	196	670	0	0	0	866	
Civ Moving	0	532	2,028	0	0	0	2,560	
Info Tech	0	3	11	0	0	0	14	
Other	180	150	155	0	0	0	485	
MIL PERSONNEL								
Mil Moving	0	0	15	0	0	0	15	
OTHER								
HAP / RSE	0	44	178	0	0	0	222	
Environmental	0	0	0	0	0	0	0	
Misn Contract	0	0	0	0	0	0	0	
1-Time Other	0	0	0	0	0	0	0	
TOTAL ONE-TIME	180	925	3,057	0	0	0	4,162	
RECURRING NET	2006	2007	2008	2009	2010	2011	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	0	-11	-57	-57	-57	-57	-241	-57
Recap	0	-9	-44	-44	-44	-44	-185	-44
BOS	0	-57	-294	-294	-294	-294	-1,235	-294
Civ Salary	0	-399	-2,427	-4,056	-4,056	-4,056	-14,994	-4,056
TRICARE	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Mil Salary	0	0	-62	-125	-125	-125	-437	-125
House Allow	0	0	-9	-9	-9	-9	-35	-9
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	-476	-2,894	-4,586	-4,586	-4,586	-17,129	-4,586
TOTAL NET COST	180	449	163	-4,586	-4,586	-4,586	-12,966	-4,586

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Department : HSA JCSG  
 Scenario File : C:\Documents and Settings\thompsona\My Documents\temp\COBRA\IMA-ACA-NETCOM (HSA0077)\2005 02  
 11\Army Service Providers (Lee-SH-Knox).CBR  
 Option Pkg Name: IMA-ACA-NETCOM Consolidations (Lee-SH-Knox)  
 Std Fctrs File : \\Escalade\hsa\COBRA Workspace\COBRA 6.07 -- 9 Feb 05\BRAC2005.SFF

Base: SAM HOUSTON, TX (48399)	2006	2007	2008	2009	2010	2011	Total
ONE-TIME COSTS	-----	-----	-----	-----	-----	-----	-----
-----(\$K)-----							
CONSTRUCTION							
MILCON	0	0	0	0	0	0	0
O&M							
CIV SALARY							
Civ RIFs	0	172	516	0	0	0	689
Civ Retire	0	0	24	0	0	0	24
CIV MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
Home Purch	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
House Hunt	0	0	0	0	0	0	0
PPP	0	35	177	0	0	0	213
RITA	0	0	0	0	0	0	0
FREIGHT							
Packing	0	0	0	0	0	0	0
Freight	0	0	0	0	0	0	0
Vehicles	0	0	0	0	0	0	0
Unemployment	0	13	40	0	0	0	53
OTHER							
Info Tech	236	0	0	0	0	0	236
Prog Manage	19	14	11	0	0	0	45
Supt Contrac	0	0	0	0	0	0	0
Mothball	0	0	0	0	0	0	0
1-Time Move	0	0	0	0	0	0	0
MIL PERSONNEL							
MIL MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
OTHER							
Elim PCS	0	0	4	0	0	0	4
OTHER							
HAP / RSE	0	12	54	0	0	0	66
Environmental	200	0	0	0	0	0	200
Misn Contract	0	0	0	0	0	0	0
1-Time Other	0	0	0	0	0	0	0
TOTAL ONE-TIME	455	247	827	0	0	0	1,530

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Department : HSA JCSG  
 Scenario File : C:\Documents and Settings\thompsona\My Documents\temp\COBRA\IMA-ACA-NETCOM (HSA0077)\2005 02  
 11\Army Service Providers (Lee-SH-Knox).CBR  
 Option Pkg Name: IMA-ACA-NETCOM Consolidations (Lee-SH-Knox)  
 Std Fctrs File : \\Escalade\hsa\COBRA Workspace\COBRA 6.07 -- 9 Feb 05\BRAC2005.SFF

Base: SAM HOUSTON, TX (48399)	2006	2007	2008	2009	2010	2011	Total	Beyond
RECURRINGCOSTS	2006	2007	2008	2009	2010	2011	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	302	1,510	1,510	1,510	1,510	6,340	1,510
Civ Salary	0	0	0	0	0	0	0	0
TRICARE	0	8	41	41	41	41	171	41
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	104	547	547	547	547	2,292	547
OTHER								
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	414	2,097	2,097	2,097	2,097	8,804	2,097
TOTAL COSTS	455	662	2,924	2,097	2,097	2,097	10,334	2,097
ONE-TIME SAVES	2006	2007	2008	2009	2010	2011	Total	
-----(\$K)-----	----	----	----	----	----	----	-----	
CONSTRUCTION								
MILCON	0	0	0	0	0	0	0	
O&M								
1-Time Move	0	0	0	0	0	0	0	
MIL PERSONNEL								
Mil Moving	0	0	0	0	0	0	0	
OTHER								
Environmental	0	0	0	0	0	0	0	
1-Time Other	0	0	0	0	0	0	0	
TOTAL ONE-TIME	0	0	0	0	0	0	0	
RECURRINGSAVES	2006	2007	2008	2009	2010	2011	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Civ Salary	0	539	2,926	3,657	3,657	3,657	14,436	3,657
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	41	82	82	82	288	82
House Allow	0	0	0	0	0	0	0	0
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	539	2,967	3,739	3,739	3,739	14,724	3,739
TOTAL SAVINGS	0	539	2,967	3,739	3,739	3,739	14,724	3,739

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Department : HSA JCSG  
 Scenario File : C:\Documents and Settings\thompsona\My Documents\temp\COBRA\IMA-ACA-NETCOM (HSA0077)\2005 02  
 11\Army Service Providers (Lee-SH-Knox).CBR  
 Option Pkg Name: IMA-ACA-NETCOM Consolidations (Lee-SH-Knox)  
 Std Fctrs File : \\Escalade\hsa\COBRA Workspace\COBRA 6.07 -- 9 Feb 05\BRAC2005.SFF

Base: SAM HOUSTON, TX (48399)	2006	2007	2008	2009	2010	2011	Total	
ONE-TIME NET	2006	2007	2008	2009	2010	2011	Total	
-----(\$K)-----	----	----	----	----	----	----	-----	
CONSTRUCTION								
MILCON	0	0	0	0	0	0	0	
O&M								
Civ Retir/RIF	0	172	540	0	0	0	713	
Civ Moving	0	35	177	0	0	0	213	
Info Tech	236	0	0	0	0	0	236	
Other	19	28	51	0	0	0	98	
MIL PERSONNEL								
Mil Moving	0	0	4	0	0	0	4	
OTHER								
HAP / RSE	0	12	54	0	0	0	66	
Environmental	200	0	0	0	0	0	200	
Misn Contract	0	0	0	0	0	0	0	
1-Time Other	0	0	0	0	0	0	0	
TOTAL ONE-TIME	455	247	827	0	0	0	1,530	
RECURRING NET	2006	2007	2008	2009	2010	2011	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	302	1,510	1,510	1,510	1,510	6,340	1,510
Civ Salary	0	-539	-2,926	-3,657	-3,657	-3,657	-14,436	-3,657
TRICARE	0	8	41	41	41	41	171	41
MIL PERSONNEL								
Mil Salary	0	0	-41	-82	-82	-82	-288	-82
House Allow	0	104	547	547	547	547	2,292	547
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	-124	-869	-1,642	-1,642	-1,642	-5,920	-1,642
TOTAL NET COST	455	123	-42	-1,642	-1,642	-1,642	-4,390	-1,642

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Department : HSA JCSG  
 Scenario File : C:\Documents and Settings\thompsona\My Documents\temp\COBRA\IMA-ACA-NETCOM (HSA0077)\2005 02  
 11\Army Service Providers (Lee-SH-Knox).CBR  
 Option Pkg Name: IMA-ACA-NETCOM Consolidations (Lee-SH-Knox)  
 Std Fctrs File : \\Escalade\hsa\COBRA Workspace\COBRA 6.07 -- 9 Feb 05\BRAC2005.SFF

Base: LEE, VA (51484)	2006	2007	2008	2009	2010	2011	Total
ONE-TIME COSTS	----	----	----	----	----	----	-----
-----(\$K)-----							
CONSTRUCTION							
MILCON	6,127	16,947	0	0	0	0	23,074
O&M							
CIV SALARY							
Civ RIFs	0	0	0	0	0	0	0
Civ Retire	0	0	0	0	0	0	0
CIV MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
Home Purch	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
House Hunt	0	0	0	0	0	0	0
PPP	0	0	0	0	0	0	0
RITA	0	0	0	0	0	0	0
FREIGHT							
Packing	0	0	0	0	0	0	0
Freight	0	0	0	0	0	0	0
Vehicles	0	0	0	0	0	0	0
Unemployment	0	0	0	0	0	0	0
OTHER							
Info Tech	170	0	0	0	0	0	170
Prog Manage	0	0	0	0	0	0	0
Supt Contrac	0	0	0	0	0	0	0
Mothball	0	0	0	0	0	0	0
1-Time Move	0	0	0	0	0	0	0
MIL PERSONNEL							
MIL MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
OTHER							
Elim PCS	0	0	0	0	0	0	0
OTHER							
HAP / RSE	0	0	0	0	0	0	0
Environmental	100	0	0	0	0	0	100
Misn Contract	0	0	0	0	0	0	0
1-Time Other	4,080	0	0	0	0	0	4,080
TOTAL ONE-TIME	10,477	16,947	0	0	0	0	27,424

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Department : HSA JCSG  
 Scenario File : C:\Documents and Settings\thompsona\My Documents\temp\COBRA\IMA-ACA-NETCOM (HSA0077)\2005 02  
 11\Army Service Providers (Lee-SH-Knox).CBR  
 Option Pkg Name: IMA-ACA-NETCOM Consolidations (Lee-SH-Knox)  
 Std Fctrs File : \\Escalade\hsa\COBRA Workspace\COBRA 6.07 -- 9 Feb 05\BRAC2005.SFF

Base: LEE, VA (51484)	2006	2007	2008	2009	2010	2011	Total	Beyond
RECURRINGCOSTS								
-----(\$K)-----	----	----	----	----	----	----	-----	-----
O&M								
Sustainment	48	241	241	241	241	241	1,256	241
Recap	41	205	205	205	205	205	1,069	205
BOS	0	271	1,362	1,362	1,362	1,362	5,718	1,362
Civ Salary	0	261	1,405	2,010	2,010	2,010	7,697	2,010
TRICARE	0	0	11	11	11	11	43	11
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	89	980	3,225	3,830	3,830	3,830	15,782	3,830
TOTAL COSTS	10,566	17,926	3,225	3,830	3,830	3,830	43,206	3,830
ONE-TIME SAVES	2006	2007	2008	2009	2010	2011	Total	
-----(\$K)-----	----	----	----	----	----	----	-----	
CONSTRUCTION								
MILCON	0	0	0	0	0	0	0	
O&M								
1-Time Move	0	0	0	0	0	0	0	
MIL PERSONNEL								
Mil Moving	0	0	0	0	0	0	0	
OTHER								
Environmental	0	0	0	0	0	0	0	
1-Time Other	0	0	0	0	0	0	0	
TOTAL ONE-TIME	0	0	0	0	0	0	0	
RECURRINGSAVES	2006	2007	2008	2009	2010	2011	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Civ Salary	0	4	18	18	18	18	77	18
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	4	18	18	18	18	77	18
TOTAL SAVINGS	0	4	18	18	18	18	77	18

COBRA REALIGNMENT DETAIL REPORT (COBRA v6.07) - Page 33/39  
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Department : HSA JCSG  
 Scenario File : C:\Documents and Settings\thompsona\My Documents\temp\COBRA\IMA-ACA-NETCOM (HSA0077)\2005 02  
 11\Army Service Providers (Lee-SH-Knox).CBR  
 Option Pkg Name: IMA-ACA-NETCOM Consolidations (Lee-SH-Knox)  
 Std Fctrs File : \\Escalade\hsa\COBRA Workspace\COBRA 6.07 -- 9 Feb 05\BRAC2005.SFF

Base: LEE, VA (51484)	2006	2007	2008	2009	2010	2011	Total	
ONE-TIME NET								
-----(\$K)-----	----	----	----	----	----	----	-----	
CONSTRUCTION								
MILCON	6,127	16,947	0	0	0	0	23,074	
O&M								
Civ Retir/RIF	0	0	0	0	0	0	0	
Civ Moving	0	0	0	0	0	0	0	
Info Tech	170	0	0	0	0	0	170	
Other	0	0	0	0	0	0	0	
MIL PERSONNEL								
Mil Moving	0	0	0	0	0	0	0	
OTHER								
HAP / RSE	0	0	0	0	0	0	0	
Environmental	100	0	0	0	0	0	100	
Misn Contract	0	0	0	0	0	0	0	
1-Time Other	4,080	0	0	0	0	0	4,080	
TOTAL ONE-TIME	10,477	16,947	0	0	0	0	27,424	
RECURRING NET	2006	2007	2008	2009	2010	2011	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	48	241	241	241	241	241	1,256	241
Recap	41	205	205	205	205	205	1,069	205
BOS	0	271	1,362	1,362	1,362	1,362	5,718	1,362
Civ Salary	0	257	1,387	1,992	1,992	1,992	7,619	1,992
TRICARE	0	0	11	11	11	11	43	11
MIL PERSONNEL								
Mil Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	89	976	3,206	3,811	3,811	3,811	15,705	3,811
TOTAL NET COST	10,566	17,923	3,206	3,811	3,811	3,811	43,129	3,811

COBRA REALIGNMENT DETAIL REPORT (COBRA v6.07) - Page 34/39  
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Department : HSA JCSG  
 Scenario File : C:\Documents and Settings\thompsona\My Documents\temp\COBRA\IMA-ACA-NETCOM (HSA0077)\2005 02  
 11\Army Service Providers (Lee-SH-Knox).CBR  
 Option Pkg Name: IMA-ACA-NETCOM Consolidations (Lee-SH-Knox)  
 Std Fctrs File : \\Escalade\hsa\COBRA Workspace\COBRA 6.07 -- 9 Feb 05\BRAC2005.SFF

Base: ROSSLYN LEASE, VA (510L1)	2006	2007	2008	2009	2010	2011	Total
ONE-TIME COSTS	----	----	----	----	----	----	-----
-----(\$K)-----							
CONSTRUCTION							
MILCON	0	0	0	0	0	0	0
O&M							
CIV SALARY							
Civ RIFs	0	0	0	0	0	0	0
Civ Retire	0	0	0	0	0	0	0
CIV MOVING							
Per Diem	0	0	9	0	0	0	9
POV Miles	0	0	1	0	0	0	1
Home Purch	0	0	52	0	0	0	52
HHG	0	0	12	0	0	0	12
Misc	0	0	2	0	0	0	2
House Hunt	0	0	7	0	0	0	7
PPP	0	0	0	0	0	0	0
RITA	0	0	20	0	0	0	20
FREIGHT							
Packing	0	0	0	0	0	0	0
Freight	0	0	2	0	0	0	2
Vehicles	0	0	0	0	0	0	0
Unemployment	0	0	0	0	0	0	0
OTHER							
Info Tech	0	0	0	0	0	0	0
Prog Manage	0	0	0	0	0	0	0
Supt Contrac	0	0	0	0	0	0	0
Mothball	0	0	0	0	0	0	0
1-Time Move	0	0	0	0	0	0	0
MIL PERSONNEL							
MIL MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
OTHER							
Elim PCS	0	0	0	0	0	0	0
OTHER							
HAP / RSE	0	0	0	0	0	0	0
Environmental	0	0	0	0	0	0	0
Misn Contract	0	0	0	0	0	0	0
1-Time Other	0	0	0	0	0	0	0
TOTAL ONE-TIME	0	0	107	0	0	0	107

COBRA REALIGNMENT DETAIL REPORT (COBRA v6.07) - Page 35/39  
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Department : HSA JCSG  
 Scenario File : C:\Documents and Settings\thompsona\My Documents\temp\COBRA\IMA-ACA-NETCOM (HSA0077)\2005 02  
 11\Army Service Providers (Lee-SH-Knox).CBR  
 Option Pkg Name: IMA-ACA-NETCOM Consolidations (Lee-SH-Knox)  
 Std Fctrs File : \\Escalade\hsa\COBRA Workspace\COBRA 6.07 -- 9 Feb 05\BRAC2005.SFF

Base: ROSSLYN LEASE, VA (510L1)	2006	2007	2008	2009	2010	2011	Total	Beyond
RECURRINGCOSTS								
-----(\$K)-----	----	----	----	----	----	----	-----	-----
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
TRICARE	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	0	0	0	0	0	0
TOTAL COSTS	0	0	107	0	0	0	107	0
ONE-TIME SAVES	2006	2007	2008	2009	2010	2011	Total	
-----(\$K)-----	----	----	----	----	----	----	-----	
CONSTRUCTION								
MILCON	0	0	0	0	0	0	0	
O&M								
1-Time Move	0	0	0	0	0	0	0	
MIL PERSONNEL								
Mil Moving	0	0	0	0	0	0	0	
OTHER								
Environmental	0	0	0	0	0	0	0	
1-Time Other	0	0	0	412	0	0	412	
TOTAL ONE-TIME	0	0	0	412	0	0	412	
RECURRINGSAVES	2006	2007	2008	2009	2010	2011	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	544	544	544	1,632	544
TOTAL RECUR	0	0	0	544	544	544	1,632	544
TOTAL SAVINGS	0	0	0	956	544	544	2,044	544

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Department : HSA JCSG  
 Scenario File : C:\Documents and Settings\thompsona\My Documents\temp\COBRA\IMA-ACA-NETCOM (HSA0077)\2005 02  
 11\Army Service Providers (Lee-SH-Knox).CBR  
 Option Pkg Name: IMA-ACA-NETCOM Consolidations (Lee-SH-Knox)  
 Std Fctrs File : \\Escalade\hsa\COBRA Workspace\COBRA 6.07 -- 9 Feb 05\BRAC2005.SFF

Base: ROSSLYN LEASE, VA (510L1)								
ONE-TIME NET	2006	2007	2008	2009	2010	2011	Total	
-----(\$K)-----	----	----	----	----	----	----	-----	
CONSTRUCTION								
MILCON	0	0	0	0	0	0	0	
O&M								
Civ Retir/RIF	0	0	0	0	0	0	0	
Civ Moving	0	0	107	0	0	0	107	
Info Tech	0	0	0	0	0	0	0	
Other	0	0	0	0	0	0	0	
MIL PERSONNEL								
Mil Moving	0	0	0	0	0	0	0	
OTHER								
HAP / RSE	0	0	0	0	0	0	0	
Environmental	0	0	0	0	0	0	0	
Misn Contract	0	0	0	0	0	0	0	
1-Time Other	0	0	0	-412	0	0	-412	
TOTAL ONE-TIME	0	0	107	-412	0	0	-304	
RECURRING NET								
-----(\$K)-----	2006	2007	2008	2009	2010	2011	Total	Beyond
	----	----	----	----	----	----	-----	-----
FAM HOUSE OPS								
O&M	0	0	0	0	0	0	0	0
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
TRICARE	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Mil Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	-544	-544	-544	-1,632	-544
TOTAL RECUR	0	0	0	-544	-544	-544	-1,632	-544
TOTAL NET COST	0	0	107	-956	-544	-544	-1,936	-544

COBRA REALIGNMENT DETAIL REPORT (COBRA v6.07) - Page 37/39  
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Department : HSA JCSG  
 Scenario File : C:\Documents and Settings\thompsona\My Documents\temp\COBRA\IMA-ACA-NETCOM (HSA0077)\2005 02  
 11\Army Service Providers (Lee-SH-Knox).CBR  
 Option Pkg Name: IMA-ACA-NETCOM Consolidations (Lee-SH-Knox)  
 Std Fctrs File : \\Escalade\hsa\COBRA Workspace\COBRA 6.07 -- 9 Feb 05\BRAC2005.SFF

Base: KNOX, KY (21478)	2006	2007	2008	2009	2010	2011	Total
ONE-TIME COSTS	----	----	----	----	----	----	-----
-----(\$K)-----							
CONSTRUCTION							
MILCON	0	0	0	0	0	0	0
O&M							
CIV SALARY							
Civ RIFs	0	0	0	0	0	0	0
Civ Retire	0	0	0	0	0	0	0
CIV MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
Home Purch	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
House Hunt	0	0	0	0	0	0	0
PPP	0	0	0	0	0	0	0
RITA	0	0	0	0	0	0	0
FREIGHT							
Packing	0	0	0	0	0	0	0
Freight	0	0	0	0	0	0	0
Vehicles	0	0	0	0	0	0	0
Unemployment	0	0	0	0	0	0	0
OTHER							
Info Tech	0	0	0	0	0	0	0
Prog Manage	0	0	0	0	0	0	0
Supt Contrac	0	0	0	0	0	0	0
Mothball	0	0	0	0	0	0	0
1-Time Move	0	0	0	0	0	0	0
MIL PERSONNEL							
MIL MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
OTHER							
Elim PCS	0	0	0	0	0	0	0
OTHER							
HAP / RSE	0	0	0	0	0	0	0
Environmental	100	0	0	0	0	0	100
Misn Contract	0	0	0	0	0	0	0
1-Time Other	0	0	0	0	0	0	0
TOTAL ONE-TIME	100	0	0	0	0	0	100

COBRA REALIGNMENT DETAIL REPORT (COBRA v6.07) - Page 38/39  
 Data As Of 02/11/05 9:06:29 AM, Report Created 02/11/05 9:08:55 AM

Department : HSA JCSG  
 Scenario File : C:\Documents and Settings\thompsona\My Documents\temp\COBRA\IMA-ACA-NETCOM (HSA0077)\2005 02  
 11\Army Service Providers (Lee-SH-Knox).CBR  
 Option Pkg Name: IMA-ACA-NETCOM Consolidations (Lee-SH-Knox)  
 Std Fctrs File : \\Escalade\hsa\COBRA Workspace\COBRA 6.07 -- 9 Feb 05\BRAC2005.SFF

Base: KNOX, KY (21478)	2006	2007	2008	2009	2010	2011	Total	Beyond
RECURRINGCOSTS								
-----(\$K)-----	----	----	----	----	----	----	-----	-----
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	18	94	94	94	94	393	94
Civ Salary	0	0	0	0	0	0	0	0
TRICARE	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	10	10	10	10	39	10
OTHER								
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	18	103	103	103	103	432	103
TOTAL COSTS	100	18	103	103	103	103	532	103
ONE-TIME SAVES	2006	2007	2008	2009	2010	2011	Total	
-----(\$K)-----	----	----	----	----	----	----	-----	
CONSTRUCTION								
MILCON	0	0	0	0	0	0	0	
O&M								
1-Time Move	0	0	0	0	0	0	0	
MIL PERSONNEL								
Mil Moving	0	0	0	0	0	0	0	
OTHER								
Environmental	0	0	0	0	0	0	0	
1-Time Other	0	0	0	0	0	0	0	
TOTAL ONE-TIME	0	0	0	0	0	0	0	
RECURRINGSAVES	2006	2007	2008	2009	2010	2011	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Civ Salary	0	20	103	103	103	103	432	103
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	20	103	103	103	103	432	103
TOTAL SAVINGS	0	20	103	103	103	103	432	103

COBRA REALIGNMENT DETAIL REPORT (COBRA v6.07) - Page 39/39  
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Department : HSA JCSG  
 Scenario File : C:\Documents and Settings\thompsona\My Documents\temp\COBRA\IMA-ACA-NETCOM (HSA0077)\2005 02  
 11\Army Service Providers (Lee-SH-Knox).CBR  
 Option Pkg Name: IMA-ACA-NETCOM Consolidations (Lee-SH-Knox)  
 Std Fctrs File : \\Escalade\hsa\COBRA Workspace\COBRA 6.07 -- 9 Feb 05\BRAC2005.SFF

Base: KNOX, KY (21478)								
ONE-TIME NET	2006	2007	2008	2009	2010	2011	Total	
-----(\$K)-----	----	----	----	----	----	----	-----	
CONSTRUCTION								
MILCON	0	0	0	0	0	0	0	
O&M								
Civ Retir/RIF	0	0	0	0	0	0	0	
Civ Moving	0	0	0	0	0	0	0	
Info Tech	0	0	0	0	0	0	0	
Other	0	0	0	0	0	0	0	
MIL PERSONNEL								
Mil Moving	0	0	0	0	0	0	0	
OTHER								
HAP / RSE	0	0	0	0	0	0	0	
Environmental	100	0	0	0	0	0	100	
Misn Contract	0	0	0	0	0	0	0	
1-Time Other	0	0	0	0	0	0	0	
TOTAL ONE-TIME	100	0	0	0	0	0	100	
RECURRING NET								
-----(\$K)-----	2006	2007	2008	2009	2010	2011	Total	Beyond
	----	----	----	----	----	----	-----	-----
FAM HOUSE OPS								
O&M	0	0	0	0	0	0	0	0
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	18	94	94	94	94	393	94
Civ Salary	0	-20	-103	-103	-103	-103	-432	-103
TRICARE	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Mil Salary	0	0	0	0	0	0	0	0
House Allow	0	0	10	10	10	10	39	10
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	-2	0	0	0	0	0	0
TOTAL NET COST	100	-2	0	0	0	0	100	0

COBRA PERSONNEL/SF/SUSTAINMENT/RECAP/BOS DELTAS REPORT (COBRA v6.07)  
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Department : HSA JCSG  
Scenario File : C:\Documents and Settings\thompsona\My Documents\temp\COBRA\IMA-ACA-NETCOM (HSA0077)\2005 02  
11\Army Service Providers (Lee-SH-Knox).CBR  
Option Pkg Name: IMA-ACA-NETCOM Consolidations (Lee-SH-Knox)  
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Base	Personnel			
	Start*	Finish*	Change	%Change
CRYSTAL CITY LEASE	2,397	2,118	-279	-12%
BAILEY'S CROSSROADS	867	317	-550	-63%
HOFFMAN LEASE	2,633	2,550	-83	-3%
MCPHERSON	4,141	3,942	-199	-5%
MONROE	3,341	2,678	-663	-20%
EUSTIS	11,631	11,598	-33	0%
BUCHANAN	1,882	1,826	-56	-3%
ROCK ISLAND	5,552	5,419	-133	-2%
SAM HOUSTON	16,787	17,777	990	6%
LEE	10,379	11,101	722	7%
ROSSLYN LEASE	175	173	-2	-1%
KNOX	16,696	16,747	51	0%
TOTAL	76,481	76,246	-235	0%

Base	Square Footage				
	Start	Finish	Change	%Change	Chg/Per
CRYSTAL CITY LEASE	0	0	0	0%	0
BAILEY'S CROSSROADS	0	0	0	0%	0
HOFFMAN LEASE	0	0	0	0%	0
MCPHERSON	4,425,000	4,388,000	-37,000	-1%	186
MONROE	2,560,000	2,537,000	-23,000	-1%	35
EUSTIS	12,508,000	12,500,000	-8,000	0%	242
BUCHANAN	2,238,000	2,220,000	-18,000	-1%	321
ROCK ISLAND	6,750,000	6,724,000	-26,000	0%	195
SAM HOUSTON	16,209,000	16,209,000	0	0%	0
LEE	8,555,000	8,694,800	139,800	2%	194
ROSSLYN LEASE	0	0	0	0%	0
KNOX	17,773,000	17,773,000	0	0%	0
TOTAL	71,018,000	71,045,800	27,800	0%	-118

COBRA PERSONNEL/SF/SUSTAINMENT/RECAP/BOS DELTAS REPORT (COBRA v6.07) - Page 2  
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Base	Base Operations Support (2005\$)				
	Start*	Finish*	Change	%Change	Chg/Per
CRYSTAL CITY LEASE	0	0	0	0%	0
BAILEY'S CROSSROADS	0	0	0	0%	0
HOFFMAN LEASE	0	0	0	0%	0
MCPHERSON	21,417,520	21,123,035	-294,485	-1%	1,480
MONROE	12,806,950	12,185,944	-621,005	-5%	937
EUSTIS	51,942,885	51,864,840	-78,045	0%	2,365
BUCHANAN	24,361,281	24,249,587	-111,694	0%	1,994
ROCK ISLAND	35,157,696	34,863,314	-294,383	-1%	2,213
SAM HOUSTON	41,353,664	42,863,312	1,509,647	4%	1,525
LEE	39,062,003	40,423,732	1,361,729	3%	1,886
ROSSLYN LEASE	0	0	0	0%	0
KNOX	49,610,430	49,704,041	93,611	0%	1,835
TOTAL	275,712,430	277,277,805	1,565,375	1%	-6,661

Base	Sustainment (2005\$)				
	Start	Finish	Change	%Change	Chg/Per
CRYSTAL CITY LEASE	0	0	0	0%	0
BAILEY'S CROSSROADS	0	0	0	0%	0
HOFFMAN LEASE	0	0	0	0%	0
MCPHERSON	5,490,390	5,444,482	-45,908	-1%	231
MONROE	2,292,400	2,271,804	-20,596	-1%	31
EUSTIS	22,735,900	22,721,358	-14,542	0%	441
BUCHANAN	5,807,450	5,760,741	-46,709	-1%	834
ROCK ISLAND	14,943,150	14,885,591	-57,559	0%	433
SAM HOUSTON	13,430,750	13,430,750	0	0%	0
LEE	13,466,760	13,708,294	241,534	2%	334
ROSSLYN LEASE	0	0	0	0%	0
KNOX	43,378,310	43,378,310	0	0%	0
TOTAL	121,545,110	121,601,330	56,220	0%	-239

Base	Recapitalization (2005\$)				
	Start	Finish	Change	%Change	Chg/Per
CRYSTAL CITY LEASE	0	0	0	0%	0
BAILEY'S CROSSROADS	0	0	0	0%	0
HOFFMAN LEASE	0	0	0	0%	0
MCPHERSON	3,784,257	3,752,614	-31,642	-1%	159
MONROE	4,738,596	4,696,023	-42,573	-1%	64
EUSTIS	15,454,332	15,444,448	-9,884	0%	299
BUCHANAN	6,227,303	6,177,217	-50,085	-1%	894
ROCK ISLAND	11,451,213	11,407,105	-44,108	0%	332
SAM HOUSTON	18,212,378	18,212,378	0	0%	0
LEE	10,558,151	10,763,673	205,522	2%	285
ROSSLYN LEASE	0	0	0	0%	0
KNOX	31,550,941	31,550,941	0	0%	0
TOTAL	101,977,171	102,004,399	27,228	0%	-116

COBRA PERSONNEL/SF/SUSTAINMENT/RECAP/BOS DELTAS REPORT (COBRA v6.07) - Page 3  
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Base	Sustain + Recap + BOS (2005\$)				
	Start	Finish	Change	%Change	Chg/Per
CRYSTAL CITY LEASE	0	0	0	0%	0
BAILEY'S CROSSROADS	0	0	0	0%	0
HOFFMAN LEASE	0	0	0	0%	0
MCPHERSON	30,692,167	30,320,131	-372,036	-1%	1,869
MONROE	19,837,946	19,153,772	-684,174	-3%	1,032
EUSTIS	90,133,118	90,030,646	-102,472	0%	3,105
BUCHANAN	36,396,033	36,187,545	-208,488	-1%	3,723
ROCK ISLAND	61,552,060	61,156,010	-396,050	-1%	2,978
SAM HOUSTON	72,996,793	74,506,440	1,509,647	2%	1,525
LEE	63,086,914	64,895,699	1,808,785	3%	2,505
ROSSLYN LEASE	0	0	0	0%	0
KNOX	124,539,680	124,633,292	93,611	0%	1,835
TOTAL	499,234,711	500,883,535	1,648,823	0%	-7,016

Base	Plant Replacement Value (2005\$)				
	Start	Finish	Change	%Change	Chg/Per
CRYSTAL CITY LEASE	0	0	0	0%	0
BAILEY'S CROSSROADS	0	0	0	0%	0
HOFFMAN LEASE	0	0	0	0%	0
MCPHERSON	389,778,430	386,519,266	-3,259,164	-1%	16,378
MONROE	488,075,410	483,690,357	-4,385,052	-1%	6,614
EUSTIS	1,591,796,220	1,590,778,122	-1,018,098	0%	30,851
BUCHANAN	641,412,170	636,253,359	-5,158,811	-1%	92,122
ROCK ISLAND	1,179,474,940	1,174,931,777	-4,543,163	0%	34,159
SAM HOUSTON	1,875,874,990	1,875,874,990	0	0%	0
LEE	1,087,489,550	1,108,658,353	21,168,803	2%	29,320
ROSSLYN LEASE	0	0	0	0%	0
KNOX	3,249,746,900	3,249,746,900	0	0%	0
TOTAL	10,503,648,610	10,506,453,124	2,804,514	0%	-11,934

\* "Start" and "Finish" values for Personnel and BOS both include the Programmed Installation Population (non-BRAC) Changes, so that only changes attributable to the BRAC action are reflected in the "Change" columns of this report.

TOTAL COBRA MILITARY CONSTRUCTION ASSETS REPORT (COBRA v6.07)  
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Department : HSA JCSG  
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All values in 2005 Constant Dollars

Base Name	Total MilCon*	Milcon Cost Avoidance	Total Net Costs
-----	-----	-----	-----
CRYSTAL CITY LEASE	0	0	0
BAILEY'S CROSSROADS	0	0	0
HOFFMAN LEASE	0	0	0
MCPHERSON	0	0	0
MONROE	0	0	0
EUSTIS	0	0	0
BUCHANAN	0	0	0
ROCK ISLAND	0	0	0
SAM HOUSTON	0	0	0
LEE	23,073,995	0	23,073,995
ROSSLYN LEASE	0	0	0
KNOX	0	0	0
-----	-----	-----	-----
Totals:	23,073,995	0	23,073,995

\* All MilCon Costs include Design, Site Preparation, Contingency Planning, and SIOH Costs where applicable.

COBRA MILITARY CONSTRUCTION ASSETS REPORT (COBRA v6.07) - Page 2  
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MilCon for Base: LEE, VA (51484)

All values in 2005 Constant Dollars (\$K)

Total FAC Title Cost*	UM	New MilCon	New Cost*	Using Rehab Rehab Type	Rehab Cost*
-----	----	-----	-----	-----	-----
-					
6100 General Administrative Building 22,238	SF	139,800	22,238	0 Default	0
8521 Vehicle Parking, Surfaced 836	SY	16,000	836	0 Default	0
-----					
-					
23,074				Total Construction Cost:	
0				- Construction Cost Avoid:	
-				-----	
23,074				Total Net Milcon Cost:	

\* All MilCon Costs include Design, Site Preparation, Contingency Planning, and SIOH Costs where applicable.

COBRA NET PRESENT VALUES REPORT (COBRA v6.07)  
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 Option Pkg Name: IMA-ACA-NETCOM Consolidations (Lee-SH-Knox)  
 Std Fctrs File : \\Escalade\hsa\COBRA Workspace\COBRA 6.07 -- 9 Feb 05\BRAC2005.SFF

Year	Cost(\$)	Adjusted Cost(\$)	NPV(\$)
-----	-----	-----	-----
2006	12,640,734	12,446,226	12,446,226
2007	30,244,133	28,869,369	41,315,595
2008	44,365,676	41,055,753	82,371,348
2009	-38,566,015	-34,598,913	47,772,435
2010	-29,185,015	-25,383,317	22,389,118
2011	-29,185,015	-24,608,160	-2,219,041
2012	-29,185,015	-23,856,675	-26,075,716
2013	-29,185,015	-23,128,138	-49,203,854
2014	-29,185,015	-22,421,850	-71,625,704
2015	-29,185,015	-21,737,130	-93,362,835
2016	-29,185,015	-21,073,321	-114,436,155
2017	-29,185,015	-20,429,783	-134,865,938
2018	-29,185,015	-19,805,897	-154,671,835
2019	-29,185,015	-19,201,063	-173,872,898
2020	-29,185,015	-18,614,700	-192,487,599
2021	-29,185,015	-18,046,244	-210,533,842
2022	-29,185,015	-17,495,146	-228,028,989
2023	-29,185,015	-16,960,879	-244,989,868
2024	-29,185,015	-16,442,927	-261,432,794
2025	-29,185,015	-15,940,792	-277,373,586

TOTAL COBRA PERSONNEL IMPACT REPORT (COBRA v6.07) - Page 1/13  
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	Rate	2006	2007	2008	2009	2010	2011	Total
	----	----	----	----	----	----	----	----
CIVILIAN POSITIONS REALIGNING OUT		0	339	1,354	0	0	0	1,693
Early Retirement*	8.10%	0	28	109	0	0	0	137
Regular Retirement*	1.67%	0	5	22	0	0	0	27
Civilian Turnover*	9.16%	0	32	124	0	0	0	156
Civs Not Moving (RIFs)*	6.00%	0	20	81	0	0	0	101
Civilians Moving (the remainder)		0	254	1,018	0	0	0	1,272
Civilian Positions Available		0	85	336	0	0	0	421
CIVILIAN POSITIONS ELIMINATED		0	46	194	0	0	0	240
Early Retirement	8.10%	0	3	16	0	0	0	19
Regular Retirement	1.67%	0	0	3	0	0	0	3
Civilian Turnover	9.16%	0	4	17	0	0	0	21
Civs Not Moving (RIFs)*	6.00%	0	3	11	0	0	0	14
Priority Placement#	39.97%	0	18	77	0	0	0	95
Civilians Available to Move		0	18	70	0	0	0	88
Civilians Moving		0	13	53	0	0	0	66
Civilian RIFs (the remainder)		0	5	17	0	0	0	22
CIVILIAN POSITIONS REALIGNING IN		0	339	1,354	0	0	0	1,693
Civilians Moving		0	267	1,071	0	0	0	1,338
New Civilians Hired		0	72	283	0	0	0	355
Other Civilian Additions		0	5	18	0	0	0	23
TOTAL CIVILIAN EARLY RETIRMENTS		0	31	125	0	0	0	156
TOTAL CIVILIAN RIFS		0	28	109	0	0	0	137
TOTAL CIVILIAN PRIORITY PLACEMENTS#		0	18	77	0	0	0	95
TOTAL CIVILIAN NEW HIRES		0	77	301	0	0	0	378

\* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

# Not all Priority Placements involve a Permanent Change of Station. The rate of PPP placements involving a PCS is 50.70%

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Base: CRYSTAL CITY LEASE, VA (5102N)Rate	2006	2007	2008	2009	2010	2011	Total
CIVILIAN POSITIONS REALIGNING OUT	0	49	195	0	0	0	244
Early Retirement*	8.10%	0	4	16	0	0	20
Regular Retirement*	1.67%	0	1	3	0	0	4
Civilian Turnover*	9.16%	0	4	18	0	0	22
Civs Not Moving (RIFs)*	6.00%	0	3	12	0	0	15
Civilians Moving (the remainder)		0	37	146	0	0	183
Civilian Positions Available		0	12	49	0	0	61
CIVILIAN POSITIONS ELIMINATED	0	0	0	0	0	0	0
Early Retirement	8.10%	0	0	0	0	0	0
Regular Retirement	1.67%	0	0	0	0	0	0
Civilian Turnover	9.16%	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0
Priority Placement#	39.97%	0	0	0	0	0	0
Civilians Available to Move		0	0	0	0	0	0
Civilians Moving		0	0	0	0	0	0
Civilian RIFs (the remainder)		0	0	0	0	0	0
CIVILIAN POSITIONS REALIGNING IN	0	0	0	0	0	0	0
Civilians Moving		0	0	0	0	0	0
New Civilians Hired		0	0	0	0	0	0
Other Civilian Additions		0	0	0	0	0	0
TOTAL CIVILIAN EARLY RETIRMENTS		0	4	16	0	0	20
TOTAL CIVILIAN RIFS		0	3	12	0	0	15
TOTAL CIVILIAN PRIORITY PLACEMENTS#		0	0	0	0	0	0
TOTAL CIVILIAN NEW HIRES		0	0	0	0	0	0

\* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

# Not all Priority Placements involve a Permanent Change of Station. The rate of PPP placements involving a PCS is 50.70%

COBRA PERSONNEL IMPACT REPORT (COBRA v6.07) - Page 3/13  
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Base: BAILEY'S CROSSROADS, VA (5128L)	Rate	2006	2007	2008	2009	2010	2011	Total
CIVILIAN POSITIONS REALIGNING OUT		0	105	422	0	0	0	527
Early Retirement*	8.10%	0	9	34	0	0	0	43
Regular Retirement*	1.67%	0	2	7	0	0	0	9
Civilian Turnover*	9.16%	0	10	38	0	0	0	48
Civs Not Moving (RIFs)*	6.00%	0	7	25	0	0	0	32
Civilians Moving (the remainder)		0	77	318	0	0	0	395
Civilian Positions Available		0	28	104	0	0	0	132
CIVILIAN POSITIONS ELIMINATED		0	0	0	0	0	0	0
Early Retirement	8.10%	0	0	0	0	0	0	0
Regular Retirement	1.67%	0	0	0	0	0	0	0
Civilian Turnover	9.16%	0	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0	0
Priority Placement#	39.97%	0	0	0	0	0	0	0
Civilians Available to Move		0	0	0	0	0	0	0
Civilians Moving		0	0	0	0	0	0	0
Civilian RIFs (the remainder)		0	0	0	0	0	0	0
CIVILIAN POSITIONS REALIGNING IN		0	0	0	0	0	0	0
Civilians Moving		0	0	0	0	0	0	0
New Civilians Hired		0	0	0	0	0	0	0
Other Civilian Additions		0	0	0	0	0	0	0
TOTAL CIVILIAN EARLY RETIRMENTS		0	9	34	0	0	0	43
TOTAL CIVILIAN RIFS		0	7	25	0	0	0	32
TOTAL CIVILIAN PRIORITY PLACEMENTS#		0	0	0	0	0	0	0
TOTAL CIVILIAN NEW HIRES		0	0	0	0	0	0	0

\* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

# Not all Priority Placements involve a Permanent Change of Station. The rate of PPP placements involving a PCS is 50.70%

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Base: HOFFMAN LEASE, VA (5101K)Rate	2006	2007	2008	2009	2010	2011	Total
CIVILIAN POSITIONS REALIGNING OUT	0	17	66	0	0	0	83
Early Retirement*	8.10%	0	1	5	0	0	6
Regular Retirement*	1.67%	0	0	1	0	0	1
Civilian Turnover*	9.16%	0	2	6	0	0	8
Civs Not Moving (RIFs)*	6.00%	0	1	4	0	0	5
Civilians Moving (the remainder)		0	13	50	0	0	63
Civilian Positions Available		0	4	16	0	0	20
CIVILIAN POSITIONS ELIMINATED	0	0	0	0	0	0	0
Early Retirement	8.10%	0	0	0	0	0	0
Regular Retirement	1.67%	0	0	0	0	0	0
Civilian Turnover	9.16%	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0
Priority Placement#	39.97%	0	0	0	0	0	0
Civilians Available to Move		0	0	0	0	0	0
Civilians Moving		0	0	0	0	0	0
Civilian RIFs (the remainder)		0	0	0	0	0	0
CIVILIAN POSITIONS REALIGNING IN	0	0	0	0	0	0	0
Civilians Moving		0	0	0	0	0	0
New Civilians Hired		0	0	0	0	0	0
Other Civilian Additions		0	0	0	0	0	0
TOTAL CIVILIAN EARLY RETIRMENTS	0	1	5	0	0	0	6
TOTAL CIVILIAN RIFS	0	1	4	0	0	0	5
TOTAL CIVILIAN PRIORITY PLACEMENTS#	0	0	0	0	0	0	0
TOTAL CIVILIAN NEW HIRES	0	0	0	0	0	0	0

\* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

# Not all Priority Placements involve a Permanent Change of Station. The rate of PPP placements involving a PCS is 50.70%

COBRA PERSONNEL IMPACT REPORT (COBRA v6.07) - Page 5/13  
 Data As Of 02/11/05 9:06:29 AM, Report Created 02/11/05 9:08:55 AM

Department : HSA JCSG  
 Scenario File : C:\Documents and Settings\thompsona\My Documents\temp\COBRA\IMA-ACA-NETCOM (HSA0077)\2005 02  
 11\Army Service Providers (Lee-SH-Knox).CBR  
 Option Pkg Name: IMA-ACA-NETCOM Consolidations (Lee-SH-Knox)  
 Std Fctrs File : \\Escalade\hsa\COBRA Workspace\COBRA 6.07 -- 9 Feb 05\BRAC2005.SFF

Base: MCPHERSON, GA (13049)	Rate	2006	2007	2008	2009	2010	2011	Total
CIVILIAN POSITIONS REALIGNING OUT		0	20	79	0	0	0	99
Early Retirement*	8.10%	0	2	6	0	0	0	8
Regular Retirement*	1.67%	0	0	1	0	0	0	1
Civilian Turnover*	9.16%	0	2	8	0	0	0	10
Civs Not Moving (RIFs)*	6.00%	0	1	5	0	0	0	6
Civilians Moving (the remainder)		0	15	59	0	0	0	74
Civilian Positions Available		0	5	20	0	0	0	25
CIVILIAN POSITIONS ELIMINATED		0	17	70	0	0	0	87
Early Retirement	8.10%	0	1	6	0	0	0	7
Regular Retirement	1.67%	0	0	1	0	0	0	1
Civilian Turnover	9.16%	0	2	6	0	0	0	8
Civs Not Moving (RIFs)*	6.00%	0	1	4	0	0	0	5
Priority Placement#	39.97%	0	7	28	0	0	0	35
Civilians Available to Move		0	6	25	0	0	0	31
Civilians Moving		0	5	20	0	0	0	25
Civilian RIFs (the remainder)		0	1	5	0	0	0	6
CIVILIAN POSITIONS REALIGNING IN		0	0	0	0	0	0	0
Civilians Moving		0	0	0	0	0	0	0
New Civilians Hired		0	0	0	0	0	0	0
Other Civilian Additions		0	0	0	0	0	0	0
TOTAL CIVILIAN EARLY RETIRMENTS		0	3	12	0	0	0	15
TOTAL CIVILIAN RIFS		0	3	14	0	0	0	17
TOTAL CIVILIAN PRIORITY PLACEMENTS#		0	7	28	0	0	0	35
TOTAL CIVILIAN NEW HIRES		0	0	0	0	0	0	0

\* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

# Not all Priority Placements involve a Permanent Change of Station. The rate of PPP placements involving a PCS is 50.70%

COBRA PERSONNEL IMPACT REPORT (COBRA v6.07) - Page 6/13  
 Data As Of 02/11/05 9:06:29 AM, Report Created 02/11/05 9:08:55 AM

Department : HSA JCSG  
 Scenario File : C:\Documents and Settings\thompsona\My Documents\temp\COBRA\IMA-ACA-NETCOM (HSA0077)\2005 02  
 11\Army Service Providers (Lee-SH-Knox).CBR  
 Option Pkg Name: IMA-ACA-NETCOM Consolidations (Lee-SH-Knox)  
 Std Fctrs File : \\Escalade\hsa\COBRA Workspace\COBRA 6.07 -- 9 Feb 05\BRAC2005.SFF

Base: MONROE, VA (51585)	Rate	2006	2007	2008	2009	2010	2011	Total
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CIVILIAN POSITIONS REALIGNING OUT		0	120	479	0	0	0	599
Early Retirement*	8.10%	0	10	39	0	0	0	49
Regular Retirement*	1.67%	0	2	8	0	0	0	10
Civilian Turnover*	9.16%	0	11	44	0	0	0	55
Civs Not Moving (RIFs)*	6.00%	0	7	29	0	0	0	36
Civilians Moving (the remainder)		0	90	359	0	0	0	449
Civilian Positions Available		0	30	120	0	0	0	150
CIVILIAN POSITIONS ELIMINATED		0	11	46	0	0	0	57
Early Retirement	8.10%	0	1	4	0	0	0	5
Regular Retirement	1.67%	0	0	1	0	0	0	1
Civilian Turnover	9.16%	0	1	4	0	0	0	5
Civs Not Moving (RIFs)*	6.00%	0	1	3	0	0	0	4
Priority Placement#	39.97%	0	4	18	0	0	0	22
Civilians Available to Move		0	4	16	0	0	0	20
Civilians Moving		0	4	16	0	0	0	20
Civilian RIFs (the remainder)		0	0	0	0	0	0	0
CIVILIAN POSITIONS REALIGNING IN		0	0	0	0	0	0	0
Civilians Moving		0	0	0	0	0	0	0
New Civilians Hired		0	0	0	0	0	0	0
Other Civilian Additions		0	0	0	0	0	0	0
TOTAL CIVILIAN EARLY RETIRMENTS		0	11	43	0	0	0	54
TOTAL CIVILIAN RIFS		0	8	32	0	0	0	40
TOTAL CIVILIAN PRIORITY PLACEMENTS#		0	4	18	0	0	0	22
TOTAL CIVILIAN NEW HIRES		0	0	0	0	0	0	0

\* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

# Not all Priority Placements involve a Permanent Change of Station. The rate of PPP placements involving a PCS is 50.70%

COBRA PERSONNEL IMPACT REPORT (COBRA v6.07) - Page 7/13  
 Data As Of 02/11/05 9:06:29 AM, Report Created 02/11/05 9:08:55 AM

Department : HSA JCSG  
 Scenario File : C:\Documents and Settings\thompsona\My Documents\temp\COBRA\IMA-ACA-NETCOM (HSA0077)\2005 02  
 11\Army Service Providers (Lee-SH-Knox).CBR  
 Option Pkg Name: IMA-ACA-NETCOM Consolidations (Lee-SH-Knox)  
 Std Fctrs File : \\Escalade\hsa\COBRA Workspace\COBRA 6.07 -- 9 Feb 05\BRAC2005.SFF

Base: EUSTIS, VA (51281)	Rate	2006	2007	2008	2009	2010	2011	Total
CIVILIAN POSITIONS REALIGNING OUT		0	6	24	0	0	0	30
Early Retirement*	8.10%	0	0	2	0	0	0	2
Regular Retirement*	1.67%	0	0	0	0	0	0	0
Civilian Turnover*	9.16%	0	1	2	0	0	0	3
Civs Not Moving (RIFs)*	6.00%	0	0	1	0	0	0	1
Civilians Moving (the remainder)		0	5	19	0	0	0	24
Civilian Positions Available		0	1	5	0	0	0	6
CIVILIAN POSITIONS ELIMINATED		0	0	1	0	0	0	1
Early Retirement	8.10%	0	0	0	0	0	0	0
Regular Retirement	1.67%	0	0	0	0	0	0	0
Civilian Turnover	9.16%	0	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0	0
Priority Placement#	39.97%	0	0	0	0	0	0	0
Civilians Available to Move		0	0	1	0	0	0	1
Civilians Moving		0	0	1	0	0	0	1
Civilian RIFs (the remainder)		0	0	0	0	0	0	0
CIVILIAN POSITIONS REALIGNING IN		0	0	0	0	0	0	0
Civilians Moving		0	0	0	0	0	0	0
New Civilians Hired		0	0	0	0	0	0	0
Other Civilian Additions		0	0	0	0	0	0	0
TOTAL CIVILIAN EARLY RETIRMENTS		0	0	2	0	0	0	2
TOTAL CIVILIAN RIFS		0	0	1	0	0	0	1
TOTAL CIVILIAN PRIORITY PLACEMENTS#		0	0	0	0	0	0	0
TOTAL CIVILIAN NEW HIRES		0	0	0	0	0	0	0

\* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

# Not all Priority Placements involve a Permanent Change of Station. The rate of PPP placements involving a PCS is 50.70%

COBRA PERSONNEL IMPACT REPORT (COBRA v6.07) - Page 8/13  
 Data As Of 02/11/05 9:06:29 AM, Report Created 02/11/05 9:08:55 AM

Department : HSA JCSG  
 Scenario File : C:\Documents and Settings\thompsona\My Documents\temp\COBRA\IMA-ACA-NETCOM (HSA0077)\2005 02  
 11\Army Service Providers (Lee-SH-Knox).CBR  
 Option Pkg Name: IMA-ACA-NETCOM Consolidations (Lee-SH-Knox)  
 Std Fctrs File : \\Escalade\hsa\COBRA Workspace\COBRA 6.07 -- 9 Feb 05\BRAC2005.SFF

Base: BUCHANAN, PR (RQ137)	Rate	2006	2007	2008	2009	2010	2011	Total
CIVILIAN POSITIONS REALIGNING OUT		0	8	32	0	0	0	40
Early Retirement*	8.10%	0	1	3	0	0	0	4
Regular Retirement*	1.67%	0	0	1	0	0	0	1
Civilian Turnover*	9.16%	0	1	3	0	0	0	4
Civs Not Moving (RIFs)*	6.00%	0	0	2	0	0	0	2
Civilians Moving (the remainder)		0	6	23	0	0	0	29
Civilian Positions Available		0	2	9	0	0	0	11
CIVILIAN POSITIONS ELIMINATED		0	1	6	0	0	0	7
Early Retirement	8.10%	0	0	0	0	0	0	0
Regular Retirement	1.67%	0	0	0	0	0	0	0
Civilian Turnover	9.16%	0	0	1	0	0	0	1
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0	0
Priority Placement#	39.97%	0	0	2	0	0	0	2
Civilians Available to Move		0	1	3	0	0	0	4
Civilians Moving		0	1	3	0	0	0	4
Civilian RIFs (the remainder)		0	0	0	0	0	0	0
CIVILIAN POSITIONS REALIGNING IN		0	0	0	0	0	0	0
Civilians Moving		0	0	0	0	0	0	0
New Civilians Hired		0	0	0	0	0	0	0
Other Civilian Additions		0	0	0	0	0	0	0
TOTAL CIVILIAN EARLY RETIRMENTS		0	1	3	0	0	0	4
TOTAL CIVILIAN RIFS		0	0	2	0	0	0	2
TOTAL CIVILIAN PRIORITY PLACEMENTS#		0	0	2	0	0	0	2
TOTAL CIVILIAN NEW HIRES		0	0	0	0	0	0	0

\* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

# Not all Priority Placements involve a Permanent Change of Station. The rate of PPP placements involving a PCS is 50.70%

COBRA PERSONNEL IMPACT REPORT (COBRA v6.07) - Page 9/13  
 Data As Of 02/11/05 9:06:29 AM, Report Created 02/11/05 9:08:55 AM

Department : HSA JCSG  
 Scenario File : C:\Documents and Settings\thompsona\My Documents\temp\COBRA\IMA-ACA-NETCOM (HSA0077)\2005 02  
 11\Army Service Providers (Lee-SH-Knox).CBR  
 Option Pkg Name: IMA-ACA-NETCOM Consolidations (Lee-SH-Knox)  
 Std Fctrs File : \\Escalade\hsa\COBRA Workspace\COBRA 6.07 -- 9 Feb 05\BRAC2005.SFF

Base: ROCK ISLAND, IL (17755)	Rate	2006	2007	2008	2009	2010	2011	Total
CIVILIAN POSITIONS REALIGNING OUT		0	14	55	0	0	0	69
Early Retirement*	8.10%	0	1	4	0	0	0	5
Regular Retirement*	1.67%	0	0	1	0	0	0	1
Civilian Turnover*	9.16%	0	1	5	0	0	0	6
Civs Not Moving (RIFs)*	6.00%	0	1	3	0	0	0	4
Civilians Moving (the remainder)		0	11	42	0	0	0	53
Civilian Positions Available		0	3	13	0	0	0	16
CIVILIAN POSITIONS ELIMINATED		0	12	49	0	0	0	61
Early Retirement	8.10%	0	1	4	0	0	0	5
Regular Retirement	1.67%	0	0	1	0	0	0	1
Civilian Turnover	9.16%	0	1	4	0	0	0	5
Civs Not Moving (RIFs)*	6.00%	0	1	3	0	0	0	4
Priority Placement#	39.97%	0	5	20	0	0	0	25
Civilians Available to Move		0	4	17	0	0	0	21
Civilians Moving		0	3	13	0	0	0	16
Civilian RIFs (the remainder)		0	1	4	0	0	0	5
CIVILIAN POSITIONS REALIGNING IN		0	0	0	0	0	0	0
Civilians Moving		0	0	0	0	0	0	0
New Civilians Hired		0	0	0	0	0	0	0
Other Civilian Additions		0	0	0	0	0	0	0
TOTAL CIVILIAN EARLY RETIRMENTS		0	2	8	0	0	0	10
TOTAL CIVILIAN RIFS		0	3	10	0	0	0	13
TOTAL CIVILIAN PRIORITY PLACEMENTS#		0	5	20	0	0	0	25
TOTAL CIVILIAN NEW HIRES		0	0	0	0	0	0	0

\* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

# Not all Priority Placements involve a Permanent Change of Station. The rate of PPP placements involving a PCS is 50.70%

COBRA PERSONNEL IMPACT REPORT (COBRA v6.07) - Page 10/13  
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Department : HSA JCSG  
 Scenario File : C:\Documents and Settings\thompsona\My Documents\temp\COBRA\IMA-ACA-NETCOM (HSA0077)\2005 02  
 11\Army Service Providers (Lee-SH-Knox).CBR  
 Option Pkg Name: IMA-ACA-NETCOM Consolidations (Lee-SH-Knox)  
 Std Fctrs File : \\Escalade\hsa\COBRA Workspace\COBRA 6.07 -- 9 Feb 05\BRAC2005.SFF

Base: SAM HOUSTON, TX (48399)	Rate	2006	2007	2008	2009	2010	2011	Total
CIVILIAN POSITIONS REALIGNING OUT		0	0	0	0	0	0	0
Early Retirement*	8.10%	0	0	0	0	0	0	0
Regular Retirement*	1.67%	0	0	0	0	0	0	0
Civilian Turnover*	9.16%	0	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0	0
Civilians Moving (the remainder)		0	0	0	0	0	0	0
Civilian Positions Available		0	0	0	0	0	0	0
CIVILIAN POSITIONS ELIMINATED		0	5	22	0	0	0	27
Early Retirement	8.10%	0	0	2	0	0	0	2
Regular Retirement	1.67%	0	0	0	0	0	0	0
Civilian Turnover	9.16%	0	0	2	0	0	0	2
Civs Not Moving (RIFs)*	6.00%	0	0	1	0	0	0	1
Priority Placement#	39.97%	0	2	9	0	0	0	11
Civilians Available to Move		0	3	8	0	0	0	11
Civilians Moving		0	0	0	0	0	0	0
Civilian RIFs (the remainder)		0	3	8	0	0	0	11
CIVILIAN POSITIONS REALIGNING IN		0	191	763	0	0	0	954
Civilians Moving		0	149	597	0	0	0	746
New Civilians Hired		0	42	166	0	0	0	208
Other Civilian Additions		0	0	0	0	0	0	0
TOTAL CIVILIAN EARLY RETIRMENTS		0	0	2	0	0	0	2
TOTAL CIVILIAN RIFS		0	3	9	0	0	0	12
TOTAL CIVILIAN PRIORITY PLACEMENTS#		0	2	9	0	0	0	11
TOTAL CIVILIAN NEW HIRES		0	42	166	0	0	0	208

\* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

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COBRA PERSONNEL IMPACT REPORT (COBRA v6.07) - Page 11/13  
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Department : HSA JCSG  
 Scenario File : C:\Documents and Settings\thompsona\My Documents\temp\COBRA\IMA-ACA-NETCOM (HSA0077)\2005 02  
 11\Army Service Providers (Lee-SH-Knox).CBR  
 Option Pkg Name: IMA-ACA-NETCOM Consolidations (Lee-SH-Knox)  
 Std Fctrs File : \\Escalade\hsa\COBRA Workspace\COBRA 6.07 -- 9 Feb 05\BRAC2005.SFF

Base: LEE, VA (51484)	Rate	2006	2007	2008	2009	2010	2011	Total
CIVILIAN POSITIONS REALIGNING OUT		0	0	0	0	0	0	0
Early Retirement*	8.10%	0	0	0	0	0	0	0
Regular Retirement*	1.67%	0	0	0	0	0	0	0
Civilian Turnover*	9.16%	0	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0	0
Civilians Moving (the remainder)		0	0	0	0	0	0	0
Civilian Positions Available		0	0	0	0	0	0	0
CIVILIAN POSITIONS ELIMINATED		0	0	0	0	0	0	0
Early Retirement	8.10%	0	0	0	0	0	0	0
Regular Retirement	1.67%	0	0	0	0	0	0	0
Civilian Turnover	9.16%	0	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0	0
Priority Placement#	39.97%	0	0	0	0	0	0	0
Civilians Available to Move		0	0	0	0	0	0	0
Civilians Moving		0	0	0	0	0	0	0
Civilian RIFs (the remainder)		0	0	0	0	0	0	0
CIVILIAN POSITIONS REALIGNING IN		0	139	554	0	0	0	693
Civilians Moving		0	112	446	0	0	0	558
New Civilians Hired		0	27	108	0	0	0	135
Other Civilian Additions		0	5	18	0	0	0	23
TOTAL CIVILIAN EARLY RETIRMENTS		0	0	0	0	0	0	0
TOTAL CIVILIAN RIFS		0	0	0	0	0	0	0
TOTAL CIVILIAN PRIORITY PLACEMENTS#		0	0	0	0	0	0	0
TOTAL CIVILIAN NEW HIRES		0	32	126	0	0	0	158

\* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

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COBRA PERSONNEL IMPACT REPORT (COBRA v6.07) - Page 12/13  
 Data As Of 02/11/05 9:06:29 AM, Report Created 02/11/05 9:08:55 AM

Department : HSA JCSG  
 Scenario File : C:\Documents and Settings\thompsona\My Documents\temp\COBRA\IMA-ACA-NETCOM (HSA0077)\2005 02  
 11\Army Service Providers (Lee-SH-Knox).CBR  
 Option Pkg Name: IMA-ACA-NETCOM Consolidations (Lee-SH-Knox)  
 Std Fctrs File : \\Escalade\hsa\COBRA Workspace\COBRA 6.07 -- 9 Feb 05\BRAC2005.SFF

Base: ROSSLYN LEASE, VA (510L1)Rate	2006	2007	2008	2009	2010	2011	Total
CIVILIAN POSITIONS REALIGNING OUT	0	0	2	0	0	0	2
Early Retirement*	8.10%	0	0	0	0	0	0
Regular Retirement*	1.67%	0	0	0	0	0	0
Civilian Turnover*	9.16%	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0
Civilians Moving (the remainder)		0	2	0	0	0	2
Civilian Positions Available		0	0	0	0	0	0
CIVILIAN POSITIONS ELIMINATED	0	0	0	0	0	0	0
Early Retirement	8.10%	0	0	0	0	0	0
Regular Retirement	1.67%	0	0	0	0	0	0
Civilian Turnover	9.16%	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0
Priority Placement#	39.97%	0	0	0	0	0	0
Civilians Available to Move		0	0	0	0	0	0
Civilians Moving		0	0	0	0	0	0
Civilian RIFs (the remainder)		0	0	0	0	0	0
CIVILIAN POSITIONS REALIGNING IN	0	0	0	0	0	0	0
Civilians Moving		0	0	0	0	0	0
New Civilians Hired		0	0	0	0	0	0
Other Civilian Additions		0	0	0	0	0	0
TOTAL CIVILIAN EARLY RETIRMENTS		0	0	0	0	0	0
TOTAL CIVILIAN RIFS		0	0	0	0	0	0
TOTAL CIVILIAN PRIORITY PLACEMENTS#		0	0	0	0	0	0
TOTAL CIVILIAN NEW HIRES		0	0	0	0	0	0

\* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

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COBRA PERSONNEL IMPACT REPORT (COBRA v6.07) - Page 13/13  
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Department : HSA JCSG  
 Scenario File : C:\Documents and Settings\thompsona\My Documents\temp\COBRA\IMA-ACA-NETCOM (HSA0077)\2005 02  
 11\Army Service Providers (Lee-SH-Knox).CBR  
 Option Pkg Name: IMA-ACA-NETCOM Consolidations (Lee-SH-Knox)  
 Std Fctrs File : \\Escalade\hsa\COBRA Workspace\COBRA 6.07 -- 9 Feb 05\BRAC2005.SFF

Base: KNOX, KY (21478)	Rate	2006	2007	2008	2009	2010	2011	Total
CIVILIAN POSITIONS REALIGNING OUT		0	0	0	0	0	0	0
Early Retirement*	8.10%	0	0	0	0	0	0	0
Regular Retirement*	1.67%	0	0	0	0	0	0	0
Civilian Turnover*	9.16%	0	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0	0
Civilians Moving (the remainder)		0	0	0	0	0	0	0
Civilian Positions Available		0	0	0	0	0	0	0
CIVILIAN POSITIONS ELIMINATED		0	0	0	0	0	0	0
Early Retirement	8.10%	0	0	0	0	0	0	0
Regular Retirement	1.67%	0	0	0	0	0	0	0
Civilian Turnover	9.16%	0	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0	0
Priority Placement#	39.97%	0	0	0	0	0	0	0
Civilians Available to Move		0	0	0	0	0	0	0
Civilians Moving		0	0	0	0	0	0	0
Civilian RIFs (the remainder)		0	0	0	0	0	0	0
CIVILIAN POSITIONS REALIGNING IN		0	9	37	0	0	0	46
Civilians Moving		0	6	28	0	0	0	34
New Civilians Hired		0	3	9	0	0	0	12
Other Civilian Additions		0	0	0	0	0	0	0
TOTAL CIVILIAN EARLY RETIRMENTS		0	0	0	0	0	0	0
TOTAL CIVILIAN RIFS		0	0	0	0	0	0	0
TOTAL CIVILIAN PRIORITY PLACEMENTS#		0	0	0	0	0	0	0
TOTAL CIVILIAN NEW HIRES		0	3	9	0	0	0	12

\* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

# Not all Priority Placements involve a Permanent Change of Station. The rate of PPP placements involving a PCS is 50.70%

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 11\Army Service Providers (Lee-SH-Knox).CBR  
 Option Pkg Name: IMA-ACA-NETCOM Consolidations (Lee-SH-Knox)  
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Base: CRYSTAL CITY LEASE, VA (5102N)

Year	Pers Moved In/Added		MilCon TimePhase	Pers Moved Out/Eliminated		ShutDn TimePhase
	Total	Percent		Total	Percent	
2006	0	0.00%	66.67%	0	0.00%	0.00%
2007	0	0.00%	33.33%	56	20.07%	20.07%
2008	0	0.00%	0.00%	223	79.93%	79.93%
2009	0	0.00%	0.00%	0	0.00%	0.00%
2010	0	0.00%	0.00%	0	0.00%	0.00%
2011	0	0.00%	0.00%	0	0.00%	0.00%
TOTALS	0	0.00%	100.00%	279	100.00%	100.00%

Base: BAILEY'S CROSSROADS, VA (5128L)

Year	Pers Moved In/Added		MilCon TimePhase	Pers Moved Out/Eliminated		ShutDn TimePhase
	Total	Percent		Total	Percent	
2006	0	0.00%	66.67%	0	0.00%	0.00%
2007	0	0.00%	33.33%	109	19.82%	19.82%
2008	0	0.00%	0.00%	441	80.18%	80.18%
2009	0	0.00%	0.00%	0	0.00%	0.00%
2010	0	0.00%	0.00%	0	0.00%	0.00%
2011	0	0.00%	0.00%	0	0.00%	0.00%
TOTALS	0	0.00%	100.00%	550	100.00%	100.00%

Base: HOFFMAN LEASE, VA (5101K)

Year	Pers Moved In/Added		MilCon TimePhase	Pers Moved Out/Eliminated		ShutDn TimePhase
	Total	Percent		Total	Percent	
2006	0	0.00%	66.67%	0	0.00%	0.00%
2007	0	0.00%	33.33%	17	20.48%	20.48%
2008	0	0.00%	0.00%	66	79.52%	79.52%
2009	0	0.00%	0.00%	0	0.00%	0.00%
2010	0	0.00%	0.00%	0	0.00%	0.00%
2011	0	0.00%	0.00%	0	0.00%	0.00%
TOTALS	0	0.00%	100.00%	83	100.00%	100.00%

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 Option Pkg Name: IMA-ACA-NETCOM Consolidations (Lee-SH-Knox)  
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Base: MCPHERSON, GA (13049)

Year	Pers Moved In/Added		MilCon TimePhase	Pers Moved Out/Eliminated		ShutDn TimePhase
	Total	Percent		Total	Percent	
2006	0	0.00%	66.67%	0	0.00%	0.00%
2007	0	0.00%	33.33%	39	19.60%	19.60%
2008	0	0.00%	0.00%	160	80.40%	80.40%
2009	0	0.00%	0.00%	0	0.00%	0.00%
2010	0	0.00%	0.00%	0	0.00%	0.00%
2011	0	0.00%	0.00%	0	0.00%	0.00%
TOTALS	0	0.00%	100.00%	199	100.00%	100.00%

Base: MONROE, VA (51585)

Year	Pers Moved In/Added		MilCon TimePhase	Pers Moved Out/Eliminated		ShutDn TimePhase
	Total	Percent		Total	Percent	
2006	0	0.00%	66.67%	0	0.00%	0.00%
2007	0	0.00%	33.33%	132	19.91%	19.91%
2008	0	0.00%	0.00%	531	80.09%	80.09%
2009	0	0.00%	0.00%	0	0.00%	0.00%
2010	0	0.00%	0.00%	0	0.00%	0.00%
2011	0	0.00%	0.00%	0	0.00%	0.00%
TOTALS	0	0.00%	100.00%	663	100.00%	100.00%

Base: EUSTIS, VA (51281)

Year	Pers Moved In/Added		MilCon TimePhase	Pers Moved Out/Eliminated		ShutDn TimePhase
	Total	Percent		Total	Percent	
2006	0	0.00%	66.67%	0	0.00%	0.00%
2007	0	0.00%	33.33%	6	18.18%	18.18%
2008	0	0.00%	0.00%	27	81.82%	81.82%
2009	0	0.00%	0.00%	0	0.00%	0.00%
2010	0	0.00%	0.00%	0	0.00%	0.00%
2011	0	0.00%	0.00%	0	0.00%	0.00%
TOTALS	0	0.00%	100.00%	33	100.00%	100.00%

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Base: BUCHANAN, PR (RQ137)

Year	Pers Moved In/Added		MilCon TimePhase	Pers Moved Out/Eliminated		ShutDn TimePhase
	Total	Percent		Total	Percent	
2006	0	0.00%	66.67%	0	0.00%	0.00%
2007	0	0.00%	33.33%	11	19.64%	19.64%
2008	0	0.00%	0.00%	45	80.36%	80.36%
2009	0	0.00%	0.00%	0	0.00%	0.00%
2010	0	0.00%	0.00%	0	0.00%	0.00%
2011	0	0.00%	0.00%	0	0.00%	0.00%
TOTALS	0	0.00%	100.00%	56	100.00%	100.00%

Base: ROCK ISLAND, IL (17755)

Year	Pers Moved In/Added		MilCon TimePhase	Pers Moved Out/Eliminated		ShutDn TimePhase
	Total	Percent		Total	Percent	
2006	0	0.00%	66.67%	0	0.00%	0.00%
2007	0	0.00%	33.33%	26	19.55%	19.55%
2008	0	0.00%	0.00%	107	80.45%	80.45%
2009	0	0.00%	0.00%	0	0.00%	0.00%
2010	0	0.00%	0.00%	0	0.00%	0.00%
2011	0	0.00%	0.00%	0	0.00%	0.00%
TOTALS	0	0.00%	100.00%	133	100.00%	100.00%

Base: SAM HOUSTON, TX (48399)

Year	Pers Moved In/Added		MilCon TimePhase	Pers Moved Out/Eliminated		ShutDn TimePhase
	Total	Percent		Total	Percent	
2006	0	0.00%	19.94%	0	0.00%	0.00%
2007	203	19.94%	80.06%	5	17.86%	17.86%
2008	815	80.06%	0.00%	23	82.14%	82.14%
2009	0	0.00%	0.00%	0	0.00%	0.00%
2010	0	0.00%	0.00%	0	0.00%	0.00%
2011	0	0.00%	0.00%	0	0.00%	0.00%
TOTALS	1018	100.00%	100.00%	28	100.00%	100.00%

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Base: LEE, VA (51484)

Year	Pers Moved In/Added		MilCon TimePhase	Pers Moved Out/Eliminated		ShutDn TimePhase
	Total	Percent		Total	Percent	
2006	0	0.00%	19.94%	0	0.00%	16.67%
2007	144	19.94%	80.06%	0	0.00%	16.67%
2008	578	80.06%	0.00%	0	0.00%	16.67%
2009	0	0.00%	0.00%	0	0.00%	16.67%
2010	0	0.00%	0.00%	0	0.00%	16.67%
2011	0	0.00%	0.00%	0	0.00%	16.67%
TOTALS	722	100.00%	100.00%	0	0.00%	100.00%

Base: ROSSLYN LEASE, VA (510L1)

Year	Pers Moved In/Added		MilCon TimePhase	Pers Moved Out/Eliminated		ShutDn TimePhase
	Total	Percent		Total	Percent	
2006	0	0.00%	66.67%	0	0.00%	0.00%
2007	0	0.00%	33.33%	0	0.00%	0.00%
2008	0	0.00%	0.00%	2	100.00%	100.00%
2009	0	0.00%	0.00%	0	0.00%	0.00%
2010	0	0.00%	0.00%	0	0.00%	0.00%
2011	0	0.00%	0.00%	0	0.00%	0.00%
TOTALS	0	0.00%	100.00%	2	100.00%	100.00%

Base: KNOX, KY (21478)

Year	Pers Moved In/Added		MilCon TimePhase	Pers Moved Out/Eliminated		ShutDn TimePhase
	Total	Percent		Total	Percent	
2006	0	0.00%	19.61%	0	0.00%	16.67%
2007	10	19.61%	80.39%	0	0.00%	16.67%
2008	41	80.39%	0.00%	0	0.00%	16.67%
2009	0	0.00%	0.00%	0	0.00%	16.67%
2010	0	0.00%	0.00%	0	0.00%	16.67%
2011	0	0.00%	0.00%	0	0.00%	16.67%
TOTALS	51	100.00%	100.00%	0	0.00%	100.00%

COBRA PERSONNEL SUMMARY REPORT (COBRA v6.07)

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PERSONNEL SUMMARY FOR: CRYSTAL CITY LEASE, VA (5102N)

BASE POPULATION (FY 2005, Prior to BRAC Action) FOR: CRYSTAL CITY LEASE, VA (5102N)

Officers	Enlisted	Students	Civilians
581	227	0	1,589

PERSONNEL REALIGNMENTS:

To Base: SAM HOUSTON, TX (48399)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	5	19	0	0	0	24
Enlisted	0	2	9	0	0	0	11
Students	0	0	0	0	0	0	0
Civilians	0	49	195	0	0	0	244
TOTAL	0	56	223	0	0	0	279

TOTAL PERSONNEL REALIGNMENTS (Out of CRYSTAL CITY LEASE, VA (5102N)):

	2006	2007	2008	2009	2010	2011	Total
Officers	0	5	19	0	0	0	24
Enlisted	0	2	9	0	0	0	11
Students	0	0	0	0	0	0	0
Civilians	0	49	195	0	0	0	244
TOTAL	0	56	223	0	0	0	279

BASE POPULATION (After BRAC Action) FOR: CRYSTAL CITY LEASE, VA (5102N)

Officers	Enlisted	Students	Civilians
557	216	0	1,345

PERSONNEL SUMMARY FOR: BAILEY'S CROSSROADS, VA (5128L)

BASE POPULATION (FY 2005, Prior to BRAC Action) FOR: BAILEY'S CROSSROADS, VA (5128L)

Officers	Enlisted	Students	Civilians
172	16	0	679

PERSONNEL REALIGNMENTS:

To Base: SAM HOUSTON, TX (48399)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	3	13	0	0	0	16
Enlisted	0	0	2	0	0	0	2
Students	0	0	0	0	0	0	0
Civilians	0	96	385	0	0	0	481
TOTAL	0	99	400	0	0	0	499

To Base: KNOX, KY (21478)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	2	0	0	0	2
Enlisted	0	1	2	0	0	0	3
Students	0	0	0	0	0	0	0
Civilians	0	9	37	0	0	0	46
TOTAL	0	10	41	0	0	0	51

TOTAL PERSONNEL REALIGNMENTS (Out of BAILEY'S CROSSROADS, VA (5128L)):

	2006	2007	2008	2009	2010	2011	Total
Officers	0	3	15	0	0	0	18

Enlisted	0	1	4	0	0	0	5
Students	0	0	0	0	0	0	0
Civilians	0	105	422	0	0	0	527
TOTAL	0	109	441	0	0	0	550

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BASE POPULATION (After BRAC Action) FOR: BAILEY'S CROSSROADS, VA (5128L)

Officers	Enlisted	Students	Civilians
154	11	0	152

PERSONNEL SUMMARY FOR: HOFFMAN LEASE, VA (5101K)

BASE POPULATION (FY 2005, Prior to BRAC Action) FOR: HOFFMAN LEASE, VA (5101K)

Officers	Enlisted	Students	Civilians
317	296	0	2,020

PERSONNEL REALIGNMENTS:

To Base: SAM HOUSTON, TX (48399)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	17	66	0	0	0	83
TOTAL	0	17	66	0	0	0	83

TOTAL PERSONNEL REALIGNMENTS (Out of HOFFMAN LEASE, VA (5101K)):

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	17	66	0	0	0	83
TOTAL	0	17	66	0	0	0	83

BASE POPULATION (After BRAC Action) FOR: HOFFMAN LEASE, VA (5101K)

Officers	Enlisted	Students	Civilians
317	296	0	1,937

PERSONNEL SUMMARY FOR: MCPHERSON, GA (13049)

BASE POPULATION (FY 2005):

Officers	Enlisted	Students	Civilians
1,225	978	0	1,881

PROGRAMMED INSTALLATION (NON-BRAC) CHANGES FOR: MCPHERSON, GA (13049)

	2006	2007	2008	2009	2010	2011	Total
Officers	-2	0	0	0	0	0	-2
Enlisted	59	0	0	0	0	0	59
Students	0	0	0	0	0	0	0
Civilians	0	0	0	0	0	0	0
TOTAL	57	0	0	0	0	0	57

BASE POPULATION (Prior to BRAC Action) FOR: MCPHERSON, GA (13049)

Officers	Enlisted	Students	Civilians
1,223	1,037	0	1,881

PERSONNEL REALIGNMENTS:

To Base: SAM HOUSTON, TX (48399)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	1	0	0	0	1

Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	7	28	0	0	0	35
TOTAL	0	7	29	0	0	0	36

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To Base: LEE, VA (51484)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	2	0	0	0	2
Students	0	0	0	0	0	0	0
Civilians	0	13	51	0	0	0	64
TOTAL	0	13	53	0	0	0	66

TOTAL PERSONNEL REALIGNMENTS (Out of MCPHERSON, GA (13049)):

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	1	0	0	0	1
Enlisted	0	0	2	0	0	0	2
Students	0	0	0	0	0	0	0
Civilians	0	20	79	0	0	0	99
TOTAL	0	20	82	0	0	0	102

SCENARIO POSITION CHANGES FOR: MCPHERSON, GA (13049)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	-1	-3	0	0	0	-4
Enlisted	0	-1	-5	0	0	0	-6
Civilians	0	-17	-70	0	0	0	-87
TOTAL	0	-19	-78	0	0	0	-97

BASE POPULATION (After BRAC Action) FOR: MCPHERSON, GA (13049)

Officers	Enlisted	Students	Civilians
1,218	1,029	0	1,695

PERSONNEL SUMMARY FOR: MONROE, VA (51585)

BASE POPULATION (FY 2005, Prior to BRAC Action) FOR: MONROE, VA (51585)

Officers	Enlisted	Students	Civilians
696	677	20	1,948

PERSONNEL REALIGNMENTS:  
 To Base: LEE, VA (51484)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	1	0	0	0	1
Enlisted	0	0	1	0	0	0	1
Students	0	0	0	0	0	0	0
Civilians	0	120	479	0	0	0	599
TOTAL	0	120	481	0	0	0	601

TOTAL PERSONNEL REALIGNMENTS (Out of MONROE, VA (51585)):

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	1	0	0	0	1
Enlisted	0	0	1	0	0	0	1
Students	0	0	0	0	0	0	0
Civilians	0	120	479	0	0	0	599
TOTAL	0	120	481	0	0	0	601

SCENARIO POSITION CHANGES FOR: MONROE, VA (51585)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	-2	0	0	0	-2
Enlisted	0	-1	-2	0	0	0	-3

Civilians	0	-11	-46	0	0	0	-57
TOTAL	0	-12	-50	0	0	0	-62

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BASE POPULATION (After BRAC Action) FOR: MONROE, VA (51585)

Officers	Enlisted	Students	Civilians
693	673	20	1,292

PERSONNEL SUMMARY FOR: EUSTIS, VA (51281)

BASE POPULATION (FY 2005):

Officers	Enlisted	Students	Civilians
880	5,499	2,937	2,569

PROGRAMMED INSTALLATION (NON-BRAC) CHANGES FOR: EUSTIS, VA (51281)

	2006	2007	2008	2009	2010	2011	Total
Officers	-28	8	0	0	0	0	-20
Enlisted	-120	23	0	0	0	0	-97
Students	-103	-33	0	0	0	0	-136
Civilians	-1	0	0	0	0	0	-1
TOTAL	-252	-2	0	0	0	0	-254

BASE POPULATION (Prior to BRAC Action) FOR: EUSTIS, VA (51281)

Officers	Enlisted	Students	Civilians
860	5,402	2,801	2,568

PERSONNEL REALIGNMENTS:  
 To Base: LEE, VA (51484)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	2	0	0	0	2
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	6	24	0	0	0	30
TOTAL	0	6	26	0	0	0	32

TOTAL PERSONNEL REALIGNMENTS (Out of EUSTIS, VA (51281)):

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	2	0	0	0	2
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	6	24	0	0	0	30
TOTAL	0	6	26	0	0	0	32

SCENARIO POSITION CHANGES FOR: EUSTIS, VA (51281)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Civilians	0	0	-1	0	0	0	-1
TOTAL	0	0	-1	0	0	0	-1

BASE POPULATION (After BRAC Action) FOR: EUSTIS, VA (51281)

Officers	Enlisted	Students	Civilians
858	5,402	2,801	2,537

PERSONNEL SUMMARY FOR: BUCHANAN, PR (RQ137)

BASE POPULATION (FY 2005):

Officers  
-----  
140

Enlisted  
-----  
462

Students  
-----  
34

Civilians  
-----  
1,248

COBRA PERSONNEL SUMMARY REPORT (COBRA v6.07) - Page 5  
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Department : HSA JCSG  
 Scenario File : C:\Documents and Settings\thompsona\My Documents\temp\COBRA\IMA-ACA-NETCOM (HSA0077)\2005 02  
 11\Army Service Providers (Lee-SH-Knox).CBR  
 Option Pkg Name: IMA-ACA-NETCOM Consolidations (Lee-SH-Knox)  
 Std Fctrs File : \\Escalade\hsa\COBRA Workspace\COBRA 6.07 -- 9 Feb 05\BRAC2005.SFF

PROGRAMMED INSTALLATION (NON-BRAC) CHANGES FOR: BUCHANAN, PR (RQ137)							
	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	-2	0	0	0	0	0	-2
Civilians	0	0	0	0	0	0	0
TOTAL	-2	0	0	0	0	0	-2

BASE POPULATION (Prior to BRAC Action) FOR: BUCHANAN, PR (RQ137)			
Officers	Enlisted	Students	Civilians
140	462	32	1,248

PERSONNEL REALIGNMENTS:  
 To Base: SAM HOUSTON, TX (48399)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	1	3	0	0	0	4
Enlisted	0	1	3	0	0	0	4
Students	0	0	0	0	0	0	0
Civilians	0	8	32	0	0	0	40
TOTAL	0	10	38	0	0	0	48

TOTAL PERSONNEL REALIGNMENTS (Out of BUCHANAN, PR (RQ137)):

	2006	2007	2008	2009	2010	2011	Total
Officers	0	1	3	0	0	0	4
Enlisted	0	1	3	0	0	0	4
Students	0	0	0	0	0	0	0
Civilians	0	8	32	0	0	0	40
TOTAL	0	10	38	0	0	0	48

SCENARIO POSITION CHANGES FOR: BUCHANAN, PR (RQ137)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	-1	0	0	0	-1
Civilians	0	-1	-6	0	0	0	-7
TOTAL	0	-1	-7	0	0	0	-8

BASE POPULATION (After BRAC Action) FOR: BUCHANAN, PR (RQ137)

Officers	Enlisted	Students	Civilians
136	457	32	1,201

PERSONNEL SUMMARY FOR: ROCK ISLAND, IL (17755)

BASE POPULATION (FY 2005):

Officers	Enlisted	Students	Civilians
110	143	0	5,300

PROGRAMMED INSTALLATION (NON-BRAC) CHANGES FOR: ROCK ISLAND, IL (17755)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	0	0	0	0
Enlisted	1	0	0	0	0	0	1
Students	0	0	0	0	0	0	0
Civilians	0	0	-1	-1	0	0	-2
TOTAL	1	0	-1	-1	0	0	-1

BASE POPULATION (Prior to BRAC Action) FOR: ROCK ISLAND, IL (17755)

Officers	Enlisted	Students	Civilians
----- 110	----- 144	----- 0	----- 5,298

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 11\Army Service Providers (Lee-SH-Knox).CBR  
 Option Pkg Name: IMA-ACA-NETCOM Consolidations (Lee-SH-Knox)  
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PERSONNEL REALIGNMENTS:

To Base: SAM HOUSTON, TX (48399)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	2	0	0	0	2
Students	0	0	0	0	0	0	0
Civilians	0	14	55	0	0	0	69
TOTAL	0	14	57	0	0	0	71

TOTAL PERSONNEL REALIGNMENTS (Out of ROCK ISLAND, IL (17755)):

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	2	0	0	0	2
Students	0	0	0	0	0	0	0
Civilians	0	14	55	0	0	0	69
TOTAL	0	14	57	0	0	0	71

SCENARIO POSITION CHANGES FOR: ROCK ISLAND, IL (17755)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	-1	0	0	0	-1
Enlisted	0	0	0	0	0	0	0
Civilians	0	-12	-49	0	0	0	-61
TOTAL	0	-12	-50	0	0	0	-62

BASE POPULATION (After BRAC Action) FOR: ROCK ISLAND, IL (17755)

Officers	Enlisted	Students	Civilians
109	142	0	5,168

PERSONNEL SUMMARY FOR: SAM HOUSTON, TX (48399)

BASE POPULATION (FY 2005):

Officers	Enlisted	Students	Civilians
1,811	4,432	6,143	4,445

PROGRAMMED INSTALLATION (NON-BRAC) CHANGES FOR: SAM HOUSTON, TX (48399)

	2006	2007	2008	2009	2010	2011	Total
Officers	-1	0	0	0	0	0	-1
Enlisted	1	0	0	0	0	0	1
Students	-49	5	0	0	0	0	-44
Civilians	0	0	0	0	0	0	0
TOTAL	-49	5	0	0	0	0	-44

BASE POPULATION (Prior to BRAC Action) FOR: SAM HOUSTON, TX (48399)

Officers	Enlisted	Students	Civilians
1,810	4,433	6,099	4,445

PERSONNEL REALIGNMENTS:

From Base: CRYSTAL CITY LEASE, VA (5102N)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	5	19	0	0	0	24
Enlisted	0	2	9	0	0	0	11
Students	0	0	0	0	0	0	0
Civilians	0	49	195	0	0	0	244
TOTAL	0	56	223	0	0	0	279



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 11\Army Service Providers (Lee-SH-Knox).CBR  
 Option Pkg Name: IMA-ACA-NETCOM Consolidations (Lee-SH-Knox)  
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From Base: BAILEY'S CROSSROADS, VA (5128L)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	3	13	0	0	0	16
Enlisted	0	0	2	0	0	0	2
Students	0	0	0	0	0	0	0
Civilians	0	96	385	0	0	0	481
TOTAL	0	99	400	0	0	0	499

From Base: HOFFMAN LEASE, VA (5101K)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	17	66	0	0	0	83
TOTAL	0	17	66	0	0	0	83

From Base: MCPHERSON, GA (13049)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	1	0	0	0	1
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	7	28	0	0	0	35
TOTAL	0	7	29	0	0	0	36

From Base: BUCHANAN, PR (RQ137)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	1	3	0	0	0	4
Enlisted	0	1	3	0	0	0	4
Students	0	0	0	0	0	0	0
Civilians	0	8	32	0	0	0	40
TOTAL	0	10	38	0	0	0	48

From Base: ROCK ISLAND, IL (17755)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	2	0	0	0	2
Students	0	0	0	0	0	0	0
Civilians	0	14	55	0	0	0	69
TOTAL	0	14	57	0	0	0	71

From Base: ROSSLYN LEASE, VA (510L1)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	0	2	0	0	0	2
TOTAL	0	0	2	0	0	0	2

TOTAL PERSONNEL REALIGNMENTS (Into SAM HOUSTON, TX (48399)):

	2006	2007	2008	2009	2010	2011	Total
Officers	0	9	36	0	0	0	45
Enlisted	0	3	16	0	0	0	19
Students	0	0	0	0	0	0	0
Civilians	0	191	763	0	0	0	954

TOTAL	0	203	815	0	0	0	1,018
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 11\Army Service Providers (Lee-SH-Knox).CBR  
 Option Pkg Name: IMA-ACA-NETCOM Consolidations (Lee-SH-Knox)  
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SCENARIO POSITION CHANGES FOR: SAM HOUSTON, TX (48399)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	-1	0	0	0	-1
Civilians	0	-5	-22	0	0	0	-27
TOTAL	0	-5	-23	0	0	0	-28

BASE POPULATION (After BRAC Action) FOR: SAM HOUSTON, TX (48399)

Officers	Enlisted	Students	Civilians
1,855	4,451	6,099	5,372

PERSONNEL SUMMARY FOR: LEE, VA (51484)

BASE POPULATION (FY 2005):

Officers	Enlisted	Students	Civilians
540	2,225	5,682	2,105

PROGRAMMED INSTALLATION (NON-BRAC) CHANGES FOR: LEE, VA (51484)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	-274	120	0	0	0	0	-154
Civilians	-19	0	0	0	0	0	-19
TOTAL	-293	120	0	0	0	0	-173

BASE POPULATION (Prior to BRAC Action) FOR: LEE, VA (51484)

Officers	Enlisted	Students	Civilians
540	2,225	5,528	2,086

PERSONNEL REALIGNMENTS:

From Base: MCPHERSON, GA (13049)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	2	0	0	0	2
Students	0	0	0	0	0	0	0
Civilians	0	13	51	0	0	0	64
TOTAL	0	13	53	0	0	0	66

From Base: MONROE, VA (51585)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	1	0	0	0	1
Enlisted	0	0	1	0	0	0	1
Students	0	0	0	0	0	0	0
Civilians	0	120	479	0	0	0	599
TOTAL	0	120	481	0	0	0	601

From Base: EUSTIS, VA (51281)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	2	0	0	0	2
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	6	24	0	0	0	30
TOTAL	0	6	26	0	0	0	32



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 11\Army Service Providers (Lee-SH-Knox).CBR  
 Option Pkg Name: IMA-ACA-NETCOM Consolidations (Lee-SH-Knox)  
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TOTAL PERSONNEL REALIGNMENTS (Into LEE, VA (51484)):

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	3	0	0	0	3
Enlisted	0	0	3	0	0	0	3
Students	0	0	0	0	0	0	0
Civilians	0	139	554	0	0	0	693
TOTAL	0	139	560	0	0	0	699

SCENARIO POSITION CHANGES FOR: LEE, VA (51484)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Civilians	0	5	18	0	0	0	23
TOTAL	0	5	18	0	0	0	23

BASE POPULATION (After BRAC Action) FOR: LEE, VA (51484)

Officers	Enlisted	Students	Civilians
543	2,228	5,528	2,802

PERSONNEL SUMMARY FOR: ROSSLYN LEASE, VA (510L1)

BASE POPULATION (FY 2005, Prior to BRAC Action) FOR: ROSSLYN LEASE, VA (510L1)

Officers	Enlisted	Students	Civilians
77	10	0	88

PERSONNEL REALIGNMENTS:

To Base: SAM HOUSTON, TX (48399)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	0	2	0	0	0	2
TOTAL	0	0	2	0	0	0	2

TOTAL PERSONNEL REALIGNMENTS (Out of ROSSLYN LEASE, VA (510L1)):

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	0	2	0	0	0	2
TOTAL	0	0	2	0	0	0	2

BASE POPULATION (After BRAC Action) FOR: ROSSLYN LEASE, VA (510L1)

Officers	Enlisted	Students	Civilians
77	10	0	86

PERSONNEL SUMMARY FOR: KNOX, KY (21478)

BASE POPULATION (FY 2005):

Officers	Enlisted	Students	Civilians
830	4,993	8,119	2,995

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 Option Pkg Name: IMA-ACA-NETCOM Consolidations (Lee-SH-Knox)  
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PROGRAMMED INSTALLATION (NON-BRAC) CHANGES FOR: KNOX, KY (21478)							
	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	-339	98	0	0	0	0	-241
Civilians	0	0	0	0	0	0	0
TOTAL	-339	98	0	0	0	0	-241

BASE POPULATION (Prior to BRAC Action) FOR: KNOX, KY (21478)			
Officers	Enlisted	Students	Civilians
830	4,993	7,878	2,995

PERSONNEL REALIGNMENTS:  
 From Base: BAILEY'S CROSSROADS, VA (5128L)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	2	0	0	0	2
Enlisted	0	1	2	0	0	0	3
Students	0	0	0	0	0	0	0
Civilians	0	9	37	0	0	0	46
TOTAL	0	10	41	0	0	0	51

TOTAL PERSONNEL REALIGNMENTS (Into KNOX, KY (21478)):

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	2	0	0	0	2
Enlisted	0	1	2	0	0	0	3
Students	0	0	0	0	0	0	0
Civilians	0	9	37	0	0	0	46
TOTAL	0	10	41	0	0	0	51

BASE POPULATION (After BRAC Action) FOR: KNOX, KY (21478)

Officers	Enlisted	Students	Civilians
832	4,996	7,878	3,041

COBRA SUSTAINMENT/RECAP/BOS/HOUSING CHANGE REPORT (COBRA v6.07)  
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Scenario File : C:\Documents and Settings\thompsona\My Documents\temp\COBRA\IMA-ACA-NETCOM (HSA0077)\2005 02  
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Option Pkg Name: IMA-ACA-NETCOM Consolidations (Lee-SH-Knox)  
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Net Change(\$K)	2006	2007	2008	2009	2010	2011	Total	Beyond
Sustain Change	48	205	56	56	56	56	478	56
Recap Change	41	170	27	27	27	27	320	27
BOS Change	0	317	1,565	1,565	1,565	1,565	6,578	1,565
Housing Change	0	0	0	0	0	0	0	0
<b>TOTAL CHANGES</b>	<b>89</b>	<b>693</b>	<b>1,649</b>	<b>1,649</b>	<b>1,649</b>	<b>1,649</b>	<b>7,377</b>	<b>1,649</b>

CRYSTAL CITY LEASE, VA (5102N)								
Net Change(\$K)	2006	2007	2008	2009	2010	2011	Total	Beyond
Sustain Change	0	0	0	0	0	0	0	0
Recap Change	0	0	0	0	0	0	0	0
BOS Change	0	0	0	0	0	0	0	0
Housing Change	0	0	0	0	0	0	0	0
<b>TOTAL CHANGES</b>	<b>0</b>							

BAILEY'S CROSSROADS, VA (5128L)								
Net Change(\$K)	2006	2007	2008	2009	2010	2011	Total	Beyond
Sustain Change	0	0	0	0	0	0	0	0
Recap Change	0	0	0	0	0	0	0	0
BOS Change	0	0	0	0	0	0	0	0
Housing Change	0	0	0	0	0	0	0	0
<b>TOTAL CHANGES</b>	<b>0</b>							

HOFFMAN LEASE, VA (5101K)								
Net Change(\$K)	2006	2007	2008	2009	2010	2011	Total	Beyond
Sustain Change	0	0	0	0	0	0	0	0
Recap Change	0	0	0	0	0	0	0	0
BOS Change	0	0	0	0	0	0	0	0
Housing Change	0	0	0	0	0	0	0	0
<b>TOTAL CHANGES</b>	<b>0</b>							

MCPHERSON, GA (13049)								
Net Change(\$K)	2006	2007	2008	2009	2010	2011	Total	Beyond
Sustain Change	0	-9	-46	-46	-46	-46	-193	-46
Recap Change	0	-6	-32	-32	-32	-32	-133	-32
BOS Change	0	-58	-294	-294	-294	-294	-1,236	-294
Housing Change	0	0	0	0	0	0	0	0
<b>TOTAL CHANGES</b>	<b>0</b>	<b>-73</b>	<b>-372</b>	<b>-372</b>	<b>-372</b>	<b>-372</b>	<b>-1,561</b>	<b>-372</b>

COBRA SUSTAINMENT/RECAP/BOS/HOUSING CHANGE REPORT (COBRA v6.07) - Page 2  
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MONROE, VA (51585)								
Net Change(\$K)	2006	2007	2008	2009	2010	2011	Total	Beyond
Sustain Change	0	-4	-20	-20	-20	-20	-86	-20
Recap Change	0	-8	-42	-42	-42	-42	-179	-42
BOS Change	0	-124	-621	-621	-621	-621	-2,608	-621
Housing Change	0	0	0	0	0	0	0	0
<b>TOTAL CHANGES</b>	<b>0</b>	<b>-136</b>	<b>-684</b>	<b>-684</b>	<b>-684</b>	<b>-684</b>	<b>-2,873</b>	<b>-684</b>

EUSTIS, VA (51281)								
Net Change(\$K)	2006	2007	2008	2009	2010	2011	Total	Beyond
Sustain Change	0	-3	-14	-14	-14	-14	-61	-14
Recap Change	0	-2	-10	-10	-10	-10	-41	-10
BOS Change	0	-14	-78	-78	-78	-78	-326	-78
Housing Change	0	0	0	0	0	0	0	0
<b>TOTAL CHANGES</b>	<b>0</b>	<b>-19</b>	<b>-102</b>	<b>-102</b>	<b>-102</b>	<b>-102</b>	<b>-428</b>	<b>-102</b>

BUCHANAN, PR (RQ137)								
Net Change(\$K)	2006	2007	2008	2009	2010	2011	Total	Beyond
Sustain Change	0	-9	-47	-47	-47	-47	-196	-47
Recap Change	0	-10	-50	-50	-50	-50	-210	-50
BOS Change	0	-22	-112	-112	-112	-112	-469	-112
Housing Change	0	0	0	0	0	0	0	0
<b>TOTAL CHANGES</b>	<b>0</b>	<b>-41</b>	<b>-208</b>	<b>-208</b>	<b>-208</b>	<b>-208</b>	<b>-875</b>	<b>-208</b>

ROCK ISLAND, IL (17755)								
Net Change(\$K)	2006	2007	2008	2009	2010	2011	Total	Beyond
Sustain Change	0	-11	-57	-57	-57	-57	-241	-57
Recap Change	0	-9	-44	-44	-44	-44	-185	-44
BOS Change	0	-57	-294	-294	-294	-294	-1,235	-294
Housing Change	0	0	0	0	0	0	0	0
<b>TOTAL CHANGES</b>	<b>0</b>	<b>-77</b>	<b>-396</b>	<b>-396</b>	<b>-396</b>	<b>-396</b>	<b>-1,662</b>	<b>-396</b>

SAM HOUSTON, TX (48399)								
Net Change(\$K)	2006	2007	2008	2009	2010	2011	Total	Beyond
Sustain Change	0	0	0	0	0	0	0	0
Recap Change	0	0	0	0	0	0	0	0
BOS Change	0	302	1,510	1,510	1,510	1,510	6,340	1,510
Housing Change	0	0	0	0	0	0	0	0
<b>TOTAL CHANGES</b>	<b>0</b>	<b>302</b>	<b>1,510</b>	<b>1,510</b>	<b>1,510</b>	<b>1,510</b>	<b>6,340</b>	<b>1,510</b>

COBRA SUSTAINMENT/RECAP/BOS/HOUSING CHANGE REPORT (COBRA v6.07) - Page 3  
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Department : HSA JCSG  
 Scenario File : C:\Documents and Settings\thompsona\My Documents\temp\COBRA\IMA-ACA-NETCOM (HSA0077)\2005 02  
 11\Army Service Providers (Lee-SH-Knox).CBR  
 Option Pkg Name: IMA-ACA-NETCOM Consolidations (Lee-SH-Knox)  
 Std Fctrs File : \\Escalade\hsa\COBRA Workspace\COBRA 6.07 -- 9 Feb 05\BRAC2005.SFF

LEE, VA (51484)	2006	2007	2008	2009	2010	2011	Total	Beyond
Net Change(\$K)	----	----	----	----	----	----	----	-----
Sustain Change	48	241	241	241	241	241	1,256	241
Recap Change	41	205	205	205	205	205	1,069	205
BOS Change	0	271	1,362	1,362	1,362	1,362	5,718	1,362
Housing Change	0	0	0	0	0	0	0	0
TOTAL CHANGES	89	719	1,809	1,809	1,809	1,809	8,043	1,809

ROSSLYN LEASE, VA (510L1)	2006	2007	2008	2009	2010	2011	Total	Beyond
Net Change(\$K)	----	----	----	----	----	----	----	-----
Sustain Change	0	0	0	0	0	0	0	0
Recap Change	0	0	0	0	0	0	0	0
BOS Change	0	0	0	0	0	0	0	0
Housing Change	0	0	0	0	0	0	0	0
TOTAL CHANGES	0	0	0	0	0	0	0	0

KNOX, KY (21478)	2006	2007	2008	2009	2010	2011	Total	Beyond
Net Change(\$K)	----	----	----	----	----	----	----	-----
Sustain Change	0	0	0	0	0	0	0	0
Recap Change	0	0	0	0	0	0	0	0
BOS Change	0	18	94	94	94	94	393	94
Housing Change	0	0	0	0	0	0	0	0
TOTAL CHANGES	0	18	94	94	94	94	393	94

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 Option Pkg Name: IMA-ACA-NETCOM Consolidations (Lee-SH-Knox)  
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INPUT SCREEN ONE - GENERAL SCENARIO INFORMATION

Model Year One : FY 2006  
 Model does Time-Phasing of Construction/Shutdown: Yes

Base Name, ST (Code)	Strategy:
CRYSTAL CITY LEASE, VA (5102N)	Realignment
BAILEY'S CROSSROADS, VA (5128L)	Realignment
HOFFMAN LEASE, VA (5101K)	Realignment
MCPHERSON, GA (13049)	Realignment
MONROE, VA (51585)	Realignment
EUSTIS, VA (51281)	Realignment
BUCHANAN, PR (RQ137)	Realignment
ROCK ISLAND, IL (17755)	Realignment
SAM HOUSTON, TX (48399)	Realignment
LEE, VA (51484)	Realignment
ROSSLYN LEASE, VA (510L1)	Realignment
KNOX, KY (21478)	Realignment

INPUT SCREEN TWO - DISTANCE TABLE

(Only shows distances where personnel or equipment are moving)

Point A:	Point B:	Distance:
CRYSTAL CITY LEASE, VA (5102N)	SAM HOUSTON, TX (48399)	1,548 mi
BAILEY'S CROSSROADS, VA (5128L)	SAM HOUSTON, TX (48399)	1,544 mi
BAILEY'S CROSSROADS, VA (5128L)	KNOX, KY (21478)	596 mi
HOFFMAN LEASE, VA (5101K)	SAM HOUSTON, TX (48399)	1,548 mi
MCPHERSON, GA (13049)	SAM HOUSTON, TX (48399)	976 mi
MCPHERSON, GA (13049)	LEE, VA (51484)	527 mi
MONROE, VA (51585)	LEE, VA (51484)	67 mi
EUSTIS, VA (51281)	LEE, VA (51484)	67 mi

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 11\Army Service Providers (Lee-SH-Knox).CBR  
 Option Pkg Name: IMA-ACA-NETCOM Consolidations (Lee-SH-Knox)  
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INPUT SCREEN TWO - DISTANCE TABLE

Point A:	Point B:	Distance:
BUCHANAN, PR (RQ137)	SAM HOUSTON, TX (48399)	2,169 mi*
ROCK ISLAND, IL (17755)	SAM HOUSTON, TX (48399)	1,110 mi
SAM HOUSTON, TX (48399)	ROSSLYN LEASE, VA (510L1)	1,548 mi

\* Distance was calculated using Latitudes and Longitudes from Screen Four.

INPUT SCREEN THREE - MOVEMENT TABLE

Transfers from CRYSTAL CITY LEASE, VA (5102N) to SAM HOUSTON, TX (48399)

	2006	2007	2008	2009	2010	2011
Officer Positions:	0	5	19	0	0	0
Enlisted Positions:	0	2	9	0	0	0
Civilian Positions:	0	49	195	0	0	0
Student Positions:	0	0	0	0	0	0
NonVeh Missn Eqpt(tons):	0	0	0	0	0	0
Suppt Eqpt (tons):	0	15	59	0	0	0
Military Light Vehicles:	0	0	0	0	0	0
Heavy/Special Vehicles:	0	0	0	0	0	0

Transfers from BAILEY'S CROSSROADS, VA (5128L) to SAM HOUSTON, TX (48399)

	2006	2007	2008	2009	2010	2011
Officer Positions:	0	3	13	0	0	0
Enlisted Positions:	0	0	2	0	0	0
Civilian Positions:	0	96	385	0	0	0
Student Positions:	0	0	0	0	0	0
NonVeh Missn Eqpt(tons):	0	0	0	0	0	0
Suppt Eqpt (tons):	0	1	4	0	0	0
Military Light Vehicles:	0	0	0	0	0	0
Heavy/Special Vehicles:	0	0	0	0	0	0

Transfers from BAILEY'S CROSSROADS, VA (5128L) to KNOX, KY (21478)

	2006	2007	2008	2009	2010	2011
Officer Positions:	0	0	2	0	0	0
Enlisted Positions:	0	1	2	0	0	0
Civilian Positions:	0	9	37	0	0	0
Student Positions:	0	0	0	0	0	0
NonVeh Missn Eqpt(tons):	0	0	0	0	0	0
Suppt Eqpt (tons):	0	1	2	0	0	0
Military Light Vehicles:	0	0	0	0	0	0
Heavy/Special Vehicles:	0	0	0	0	0	0

Transfers from HOFFMAN LEASE, VA (5101K) to SAM HOUSTON, TX (48399)

	2006	2007	2008	2009	2010	2011
Officer Positions:	0	0	0	0	0	0
Enlisted Positions:	0	0	0	0	0	0
Civilian Positions:	0	17	66	0	0	0
Student Positions:	0	0	0	0	0	0
NonVeh Missn Eqpt(tons):	0	0	0	0	0	0

Suppt Eqpt (tons):	0	0	0	0	0	0
Military Light Vehicles:	0	0	0	0	0	0
Heavy/Special Vehicles:	0	0	0	0	0	0

COBRA INPUT DATA REPORT (COBRA v6.07) - Page 3  
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 Option Pkg Name: IMA-ACA-NETCOM Consolidations (Lee-SH-Knox)  
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## INPUT SCREEN THREE - MOVEMENT TABLE

Transfers from MCPHERSON, GA (13049) to SAM HOUSTON, TX (48399)

	2006	2007	2008	2009	2010	2011
	----	----	----	----	----	----
Officer Positions:	0	0	1	0	0	0
Enlisted Positions:	0	0	0	0	0	0
Civilian Positions:	0	7	28	0	0	0
Student Positions:	0	0	0	0	0	0
NonVeh Missn Eqpt(tons):	0	0	0	0	0	0
Suppt Eqpt (tons):	0	0	0	0	0	0
Military Light Vehicles:	0	0	0	0	0	0
Heavy/Special Vehicles:	0	0	0	0	0	0

Transfers from MCPHERSON, GA (13049) to LEE, VA (51484)

	2006	2007	2008	2009	2010	2011
	----	----	----	----	----	----
Officer Positions:	0	0	0	0	0	0
Enlisted Positions:	0	0	2	0	0	0
Civilian Positions:	0	13	51	0	0	0
Student Positions:	0	0	0	0	0	0
NonVeh Missn Eqpt(tons):	0	0	0	0	0	0
Suppt Eqpt (tons):	0	0	0	0	0	0
Military Light Vehicles:	0	0	0	0	0	0
Heavy/Special Vehicles:	0	0	0	0	0	0

Transfers from MONROE, VA (51585) to LEE, VA (51484)

	2006	2007	2008	2009	2010	2011
	----	----	----	----	----	----
Officer Positions:	0	0	1	0	0	0
Enlisted Positions:	0	0	1	0	0	0
Civilian Positions:	0	120	479	0	0	0
Student Positions:	0	0	0	0	0	0
NonVeh Missn Eqpt(tons):	0	0	0	0	0	0
Suppt Eqpt (tons):	0	0	0	0	0	0
Military Light Vehicles:	0	0	0	0	0	0
Heavy/Special Vehicles:	0	0	0	0	0	0

Transfers from EUSTIS, VA (51281) to LEE, VA (51484)

	2006	2007	2008	2009	2010	2011
	----	----	----	----	----	----
Officer Positions:	0	0	2	0	0	0
Enlisted Positions:	0	0	0	0	0	0
Civilian Positions:	0	6	24	0	0	0
Student Positions:	0	0	0	0	0	0
NonVeh Missn Eqpt(tons):	0	0	0	0	0	0
Suppt Eqpt (tons):	0	0	0	0	0	0
Military Light Vehicles:	0	0	0	0	0	0
Heavy/Special Vehicles:	0	0	0	0	0	0

COBRA INPUT DATA REPORT (COBRA v6.07) - Page 4  
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 11\Army Service Providers (Lee-SH-Knox).CBR  
 Option Pkg Name: IMA-ACA-NETCOM Consolidations (Lee-SH-Knox)  
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INPUT SCREEN THREE - MOVEMENT TABLE

Transfers from BUCHANAN, PR (RQ137) to SAM HOUSTON, TX (48399)

	2006	2007	2008	2009	2010	2011
Officer Positions:	0	1	3	0	0	0
Enlisted Positions:	0	1	3	0	0	0
Civilian Positions:	0	8	32	0	0	0
Student Positions:	0	0	0	0	0	0
NonVeh Missn Eqpt(tons):	0	0	0	0	0	0
Suppt Eqpt (tons):	0	0	0	0	0	0
Military Light Vehicles:	0	0	0	0	0	0
Heavy/Special Vehicles:	0	0	0	0	0	0

Transfers from ROCK ISLAND, IL (17755) to SAM HOUSTON, TX (48399)

	2006	2007	2008	2009	2010	2011
Officer Positions:	0	0	0	0	0	0
Enlisted Positions:	0	0	2	0	0	0
Civilian Positions:	0	14	55	0	0	0
Student Positions:	0	0	0	0	0	0
NonVeh Missn Eqpt(tons):	0	0	0	0	0	0
Suppt Eqpt (tons):	0	0	0	0	0	0
Military Light Vehicles:	0	0	0	0	0	0
Heavy/Special Vehicles:	0	0	0	0	0	0

Transfers from ROSSLYN LEASE, VA (510L1) to SAM HOUSTON, TX (48399)

	2006	2007	2008	2009	2010	2011
Officer Positions:	0	0	0	0	0	0
Enlisted Positions:	0	0	0	0	0	0
Civilian Positions:	0	0	2	0	0	0
Student Positions:	0	0	0	0	0	0
NonVeh Missn Eqpt(tons):	0	0	0	0	0	0
Suppt Eqpt (tons):	0	0	2	0	0	0
Military Light Vehicles:	0	0	0	0	0	0
Heavy/Special Vehicles:	0	0	0	0	0	0

INPUT SCREEN FOUR - STATIC BASE INFORMATION

Name: CRYSTAL CITY LEASE, VA (5102N)

Total Officer Employees:	581	Base Service (for BOS/Sust):	Army
Total Enlisted Employees:	227	Total Sustainment (\$K/Year):	0
Total Student Employees:	0	Sustain Payroll (\$K/Year):	0
Total Civilian Employees:	1,589	BOS Non-Payroll (\$K/Year):	0
Accomp Mil not Receiving BAH:	0.0%	BOS Payroll (\$K/Year):	0
Officer Housing Units Avail:	0	Family Housing (\$K/Year):	0
Enlisted Housing Units Avail:	0	Installation PRV(\$K):	0
Starting Facilities(KSF):	0	Svc/Agcy Recap Rate (Years):	103
Officer BAH (\$/Month):	2,006	Homeowner Assistance Program:	No
Enlisted BAH (\$/Month):	1,415		
Civ Locality Pay Factor:	1.147	TRICARE	In-Pat Out-Pat
Area Cost Factor:	1.02		Admits Visits Prescrip
Per Diem Rate (\$/Day):	201	CostFactor	0.00 0.00 0.00
Freight Cost (\$/Ton/Mile):	0.33	Actv MTF	0 0 0
Vehicle Cost (\$/Lift/Mile):	4.84	Actv Purch	0 0 0
Latitude:	0.000000	Retiree	0 0 0
Longitude:	0.000000	Retiree65+	0 0 0



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 11\Army Service Providers (Lee-SH-Knox).CBR  
 Option Pkg Name: IMA-ACA-NETCOM Consolidations (Lee-SH-Knox)  
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INPUT SCREEN FOUR - STATIC BASE INFORMATION

Name: BAILEY'S CROSSROADS, VA (5128L)

Total Officer Employees:	172	Base Service (for BOS/Sust):	Army
Total Enlisted Employees:	16	Total Sustainment(\$K/Year):	0
Total Student Employees:	0	Sustain Payroll (\$K/Year):	0
Total Civilian Employees:	679	BOS Non-Payroll (\$K/Year):	0
Accomp Mil not Receiving BAH:	0.0%	BOS Payroll (\$K/Year):	0
Officer Housing Units Avail:	0	Family Housing (\$K/Year):	0
Enlisted Housing Units Avail:	0	Installation PRV(\$K):	0
Starting Facilities(KSF):	0	Svc/Agcy Recap Rate (Years):	103
Officer BAH (\$/Month):	2,006	Homeowner Assistance Program:	No
Enlisted BAH (\$/Month):	1,415		
Civ Locality Pay Factor:	1.147	TRICARE	In-Pat Out-Pat
Area Cost Factor:	1.02		Admits Visits Prescrip
Per Diem Rate (\$/Day):	201	CostFactor	0.00 0.00 0.00
Freight Cost (\$/Ton/Mile):	0.33	Actv MTF	0 0 0
Vehicle Cost (\$/Lift/Mile):	4.84	Actv Purch	0 0 0
Latitude:	0.000000	Retiree	0 0 0
Longitude:	0.000000	Retiree65+	0 0 0

Name: HOFFMAN LEASE, VA (5101K)

Total Officer Employees:	317	Base Service (for BOS/Sust):	Army
Total Enlisted Employees:	296	Total Sustainment(\$K/Year):	0
Total Student Employees:	0	Sustain Payroll (\$K/Year):	0
Total Civilian Employees:	2,020	BOS Non-Payroll (\$K/Year):	0
Accomp Mil not Receiving BAH:	0.0%	BOS Payroll (\$K/Year):	0
Officer Housing Units Avail:	0	Family Housing (\$K/Year):	0
Enlisted Housing Units Avail:	0	Installation PRV(\$K):	0
Starting Facilities(KSF):	0	Svc/Agcy Recap Rate (Years):	103
Officer BAH (\$/Month):	2,006	Homeowner Assistance Program:	No
Enlisted BAH (\$/Month):	1,415		
Civ Locality Pay Factor:	1.147	TRICARE	In-Pat Out-Pat
Area Cost Factor:	1.02		Admits Visits Prescrip
Per Diem Rate (\$/Day):	201	CostFactor	0.00 0.00 0.00
Freight Cost (\$/Ton/Mile):	0.33	Actv MTF	0 0 0
Vehicle Cost (\$/Lift/Mile):	4.84	Actv Purch	0 0 0
Latitude:	0.000000	Retiree	0 0 0
Longitude:	0.000000	Retiree65+	0 0 0

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 Option Pkg Name: IMA-ACA-NETCOM Consolidations (Lee-SH-Knox)  
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## INPUT SCREEN FOUR - STATIC BASE INFORMATION

Name: MCPHERSON, GA (13049)

Total Officer Employees:	1,225	Base Service (for BOS/Sust):	Army
Total Enlisted Employees:	978	Total Sustainment(\$K/Year):	5,490
Total Student Employees:	0	Sustain Payroll (\$K/Year):	0
Total Civilian Employees:	1,881	BOS Non-Payroll (\$K/Year):	21,333
Accomp Mil not Receiving BAH:	4.0%	BOS Payroll (\$K/Year):	58,338
Officer Housing Units Avail:	4	Family Housing (\$K/Year):	0
Enlisted Housing Units Avail:	2	Installation PRV(\$K):	389,778
Starting Facilities(KSF):	4,425	Svc/Agcy Recap Rate (Years):	103
Officer BAH (\$/Month):	1,385	Homeowner Assistance Program:	No
Enlisted BAH (\$/Month):	1,129		
Civ Locality Pay Factor:	1.127	TRICARE	In-Pat Out-Pat
Area Cost Factor:	0.93		Admits Visits Prescrip
Per Diem Rate (\$/Day):	155	CostFactor	6,551.00 137.00 9.56
Freight Cost (\$/Ton/Mile):	0.33	Actv MTF	0 46,050 43,844
Vehicle Cost (\$/Lift/Mile):	4.84	Actv Purch	620 49,499
Latitude:	33.583330	Retiree	0 24,118 85,041
Longitude:	-84.350000	Retiree65+	0 566 86,660

Name: MONROE, VA (51585)

Total Officer Employees:	696	Base Service (for BOS/Sust):	Army
Total Enlisted Employees:	677	Total Sustainment(\$K/Year):	4,669
Total Student Employees:	20	Sustain Payroll (\$K/Year):	2,376
Total Civilian Employees:	1,948	BOS Non-Payroll (\$K/Year):	12,807
Accomp Mil not Receiving BAH:	4.0%	BOS Payroll (\$K/Year):	23,698
Officer Housing Units Avail:	11	Family Housing (\$K/Year):	1,148
Enlisted Housing Units Avail:	11	Installation PRV(\$K):	488,075
Starting Facilities(KSF):	2,560	Svc/Agcy Recap Rate (Years):	103
Officer BAH (\$/Month):	1,074	Homeowner Assistance Program:	No
Enlisted BAH (\$/Month):	815		
Civ Locality Pay Factor:	1.109	TRICARE	In-Pat Out-Pat
Area Cost Factor:	0.94		Admits Visits Prescrip
Per Diem Rate (\$/Day):	142	CostFactor	3,706.00 79.00 35.98
Freight Cost (\$/Ton/Mile):	0.33	Actv MTF	0 13,691 11,457
Vehicle Cost (\$/Lift/Mile):	4.84	Actv Purch	259 9,707
Latitude:	37.033330	Retiree	0 6,374 8,059
Longitude:	-76.300000	Retiree65+	0 589 3,903

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 Option Pkg Name: IMA-ACA-NETCOM Consolidations (Lee-SH-Knox)  
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## INPUT SCREEN FOUR - STATIC BASE INFORMATION

Name: EUSTIS, VA (51281)

Total Officer Employees:	880	Base Service (for BOS/Sust):	Army
Total Enlisted Employees:	5,499	Total Sustainment (\$K/Year):	22,736
Total Student Employees:	2,937	Sustain Payroll (\$K/Year):	0
Total Civilian Employees:	2,569	BOS Non-Payroll (\$K/Year):	52,544
Accomp Mil not Receiving BAH:	0.0%	BOS Payroll (\$K/Year):	60,879
Officer Housing Units Avail:	0	Family Housing (\$K/Year):	0
Enlisted Housing Units Avail:	0	Installation PRV(\$K):	1,591,796
Starting Facilities(KSF):	12,508	Svc/Agcy Recap Rate (Years):	103
Officer BAH (\$/Month):	1,074	Homeowner Assistance Program:	No
Enlisted BAH (\$/Month):	815		
Civ Locality Pay Factor:	1.109	TRICARE	In-Pat Out-Pat
Area Cost Factor:	0.94		Admits Visits Prescrip
Per Diem Rate (\$/Day):	142	CostFactor	4,097.00 65.00 46.84
Freight Cost (\$/Ton/Mile):	0.33	Actv MTF	291 171,996 175,045
Vehicle Cost (\$/Lift/Mile):	4.84	Actv Purch	491 13,801
Latitude:	37.150000	Retiree	116 48,147 124,072
Longitude:	-76.583330	Retiree65+	10 8,298 69,026

Name: BUCHANAN, PR (RQ137)

Total Officer Employees:	140	Base Service (for BOS/Sust):	Army
Total Enlisted Employees:	462	Total Sustainment (\$K/Year):	10,230
Total Student Employees:	34	Sustain Payroll (\$K/Year):	4,423
Total Civilian Employees:	1,248	BOS Non-Payroll (\$K/Year):	24,365
Accomp Mil not Receiving BAH:	6.0%	BOS Payroll (\$K/Year):	41,306
Officer Housing Units Avail:	37	Family Housing (\$K/Year):	924
Enlisted Housing Units Avail:	136	Installation PRV(\$K):	641,412
Starting Facilities(KSF):	2,238	Svc/Agcy Recap Rate (Years):	103
Officer BAH (\$/Month):	2,126	Homeowner Assistance Program:	No
Enlisted BAH (\$/Month):	1,686		
Civ Locality Pay Factor:	1.115	TRICARE	In-Pat Out-Pat
Area Cost Factor:	1.36		Admits Visits Prescrip
Per Diem Rate (\$/Day):	226	CostFactor	1,546.00 55.00 0.00
Freight Cost (\$/Ton/Mile):	0.33	Actv MTF	0 12,547 0
Vehicle Cost (\$/Lift/Mile):	4.84	Actv Purch	157 6,161
Latitude:	18.416670	Retiree	0 661 0
Longitude:	-66.133330	Retiree65+	0 52 0

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Department : HSA JCSG  
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 11\Army Service Providers (Lee-SH-Knox).CBR  
 Option Pkg Name: IMA-ACA-NETCOM Consolidations (Lee-SH-Knox)  
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## INPUT SCREEN FOUR - STATIC BASE INFORMATION

Name: ROCK ISLAND, IL (17755)

Total Officer Employees:	110	Base Service (for BOS/Sust):	Army
Total Enlisted Employees:	143	Total Sustainment(\$K/Year):	14,943
Total Student Employees:	0	Sustain Payroll (\$K/Year):	0
Total Civilian Employees:	5,300	BOS Non-Payroll (\$K/Year):	35,160
Accomp Mil not Receiving BAH:	41.0%	BOS Payroll (\$K/Year):	39,861
Officer Housing Units Avail:	1	Family Housing (\$K/Year):	251
Enlisted Housing Units Avail:	2	Installation PRV(\$K):	1,179,475
Starting Facilities(KSF):	6,750	Svc/Agcy Recap Rate (Years):	103
Officer BAH (\$/Month):	927	Homeowner Assistance Program:	Yes
Enlisted BAH (\$/Month):	734		
Civ Locality Pay Factor:	1.109	TRICARE	In-Pat Out-Pat
Area Cost Factor:	1.02		Admits Visits Prescrip
Per Diem Rate (\$/Day):	86	CostFactor	3,953.00 78.00 11.63
Freight Cost (\$/Ton/Mile):	0.33	Actv MTF	0 2,234 2,442
Vehicle Cost (\$/Lift/Mile):	4.84	Actv Purch	85 10,151
Latitude:	41.535560	Retiree	0 3,714 10,323
Longitude:	-90.568890	Retiree65+	0 362 15,249

Name: SAM HOUSTON, TX (48399)

Total Officer Employees:	1,811	Base Service (for BOS/Sust):	Army
Total Enlisted Employees:	4,432	Total Sustainment(\$K/Year):	26,860
Total Student Employees:	6,143	Sustain Payroll (\$K/Year):	13,429
Total Civilian Employees:	4,445	BOS Non-Payroll (\$K/Year):	41,421
Accomp Mil not Receiving BAH:	0.0%	BOS Payroll (\$K/Year):	74,839
Officer Housing Units Avail:	0	Family Housing (\$K/Year):	2,984
Enlisted Housing Units Avail:	0	Installation PRV(\$K):	1,875,875
Starting Facilities(KSF):	16,209	Svc/Agcy Recap Rate (Years):	103
Officer BAH (\$/Month):	1,138	Homeowner Assistance Program:	Yes
Enlisted BAH (\$/Month):	918		
Civ Locality Pay Factor:	1.109	TRICARE	In-Pat Out-Pat
Area Cost Factor:	0.90		Admits Visits Prescrip
Per Diem Rate (\$/Day):	138	CostFactor	6,622.00 108.00 40.69
Freight Cost (\$/Ton/Mile):	0.33	Actv MTF	1,684 356,929 242,118
Vehicle Cost (\$/Lift/Mile):	4.84	Actv Purch	369 5,927
Latitude:	29.450000	Retiree	3,502 256,093 408,419
Longitude:	-98.450000	Retiree65+	3,761 192,885 487,155

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Department : HSA JCSG  
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 11\Army Service Providers (Lee-SH-Knox).CBR  
 Option Pkg Name: IMA-ACA-NETCOM Consolidations (Lee-SH-Knox)  
 Std Fctrs File : \\Escalade\hsa\COBRA Workspace\COBRA 6.07 -- 9 Feb 05\BRAC2005.SFF

## INPUT SCREEN FOUR - STATIC BASE INFORMATION

Name: LEE, VA (51484)

Total Officer Employees:	540	Base Service (for BOS/Sust):	Army
Total Enlisted Employees:	2,225	Total Sustainment (\$K/Year):	16,844
Total Student Employees:	5,682	Sustain Payroll (\$K/Year):	3,377
Total Civilian Employees:	2,105	BOS Non-Payroll (\$K/Year):	39,388
Accomp Mil not Receiving BAH:	41.0%	BOS Payroll (\$K/Year):	34,542
Officer Housing Units Avail:	20	Family Housing (\$K/Year):	3,221
Enlisted Housing Units Avail:	69	Installation PRV(\$K):	1,087,489
Starting Facilities(KSF):	8,555	Svc/Agcy Recap Rate (Years):	103
Officer BAH (\$/Month):	946	Homeowner Assistance Program:	Yes
Enlisted BAH (\$/Month):	673		
Civ Locality Pay Factor:	1.122	TRICARE	In-Pat Out-Pat
Area Cost Factor:	0.94		Admits Visits Prescrip
Per Diem Rate (\$/Day):	104	CostFactor	4,658.00 103.00 29.75
Freight Cost (\$/Ton/Mile):	0.33	Actv MTF	0 123,936 117,922
Vehicle Cost (\$/Lift/Mile):	4.84	Actv Purch	959 29,988
Latitude:	37.216670	Retiree	0 19,855 78,244
Longitude:	-77.333330	Retiree65+	0 780 72,024

Name: ROSSLYN LEASE, VA (510L1)

Total Officer Employees:	77	Base Service (for BOS/Sust):	Army
Total Enlisted Employees:	10	Total Sustainment (\$K/Year):	0
Total Student Employees:	0	Sustain Payroll (\$K/Year):	0
Total Civilian Employees:	88	BOS Non-Payroll (\$K/Year):	0
Accomp Mil not Receiving BAH:	0.0%	BOS Payroll (\$K/Year):	0
Officer Housing Units Avail:	0	Family Housing (\$K/Year):	0
Enlisted Housing Units Avail:	0	Installation PRV(\$K):	0
Starting Facilities(KSF):	0	Svc/Agcy Recap Rate (Years):	103
Officer BAH (\$/Month):	2,006	Homeowner Assistance Program:	No
Enlisted BAH (\$/Month):	1,415		
Civ Locality Pay Factor:	1.147	TRICARE	In-Pat Out-Pat
Area Cost Factor:	1.02		Admits Visits Prescrip
Per Diem Rate (\$/Day):	201	CostFactor	0.00 0.00 0.00
Freight Cost (\$/Ton/Mile):	0.33	Actv MTF	0 0 0
Vehicle Cost (\$/Lift/Mile):	4.84	Actv Purch	0 0 0
Latitude:	0.000000	Retiree	0 0 0
Longitude:	0.000000	Retiree65+	0 0 0

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 11\Army Service Providers (Lee-SH-Knox).CBR  
 Option Pkg Name: IMA-ACA-NETCOM Consolidations (Lee-SH-Knox)  
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INPUT SCREEN FOUR - STATIC BASE INFORMATION

Name: KNOX, KY (21478)

Total Officer Employees:	830	Base Service (for BOS/Sust):	Army
Total Enlisted Employees:	4,993	Total Sustainment(\$K/Year):	43,378
Total Student Employees:	8,119	Sustain Payroll (\$K/Year):	0
Total Civilian Employees:	2,995	BOS Non-Payroll (\$K/Year):	50,053
Accomp Mil not Receiving BAH:	55.0%	BOS Payroll (\$K/Year):	129,526
Officer Housing Units Avail:	90	Family Housing (\$K/Year):	8,130
Enlisted Housing Units Avail:	494	Installation PRV(\$K):	3,249,747
Starting Facilities(KSF):	17,773	Svc/Agcy Recap Rate (Years):	103
Officer BAH (\$/Month):	811	Homeowner Assistance Program:	Yes
Enlisted BAH (\$/Month):	569		
Civ Locality Pay Factor:	1.109	TRICARE	In-Pat Out-Pat
Area Cost Factor:	1.05		Admits Visits Prescrip
Per Diem Rate (\$/Day):	86	CostFactor	5,546.00 116.00 48.91
Freight Cost (\$/Ton/Mile):	0.33	Actv MTF	1,743 240,019 249,704
Vehicle Cost (\$/Lift/Mile):	4.84	Actv Purch	438 9,539
Latitude:	37.916670	Retiree	368 67,023 217,331
Longitude:	-85.966670	Retiree65+	71 13,712 161,692

INPUT SCREEN FIVE - DYNAMIC BASE INFORMATION

Name: CRYSTAL CITY LEASE, VA (5102N)

	2006	2007	2008	2009	2010	2011
	----	----	----	----	----	----
1-Time Unique Cost (\$K):	0	0	0	0	0	0
1-Time Unique Save (\$K):	0	0	0	4,425	0	0
1-Time Moving Cost (\$K):	0	0	0	0	0	0
1-Time Moving Save (\$K):	0	0	0	0	0	0
Env Non-MilCon Reqd(\$K):	0	0	0	0	0	0
Activ Mission Cost (\$K):	0	0	0	0	0	0
Activ Mission Save (\$K):	0	0	0	0	0	0
Misn Contract Start(\$K):	0	0	0	0	0	0
Misn Contract Term (\$K):	0	0	0	0	0	0
Supt Contract Term (\$K):	0	0	0	0	0	0
Misc Recurring Cost(\$K):	0	0	0	0	0	0
Misc Recurring Save(\$K):	0	0	0	5,835	5,835	5,835
One-Time IT Costs (\$K):	0	0	0	0	0	0
Construction Schedule(%):	0%	0%	0%	0%	0%	0%
Shutdown Schedule (%):	0%	0%	0%	0%	0%	0%
Misn Milcon Avoidnc(\$K):	0	0	0	0	0	0
Procurement Avoidnc(\$K):	0	0	0	0	0	0
MTF Closure Action:	None	Fac	ShDn(KSF):	0	FH ShDn:	0.000%

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 11\Army Service Providers (Lee-SH-Knox).CBR  
 Option Pkg Name: IMA-ACA-NETCOM Consolidations (Lee-SH-Knox)  
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INPUT SCREEN FIVE - DYNAMIC BASE INFORMATION

Name:	BAILEY'S CROSSROADS, VA (5128L)					
	2006	2007	2008	2009	2010	2011
	----	----	----	----	----	----
1-Time Unique Cost (\$K):	0	0	0	0	0	0
1-Time Unique Save (\$K):	0	0	0	3,424	0	0
1-Time Moving Cost (\$K):	0	0	0	0	0	0
1-Time Moving Save (\$K):	0	0	0	0	0	0
Env Non-MilCon Regd(\$K):	0	0	0	0	0	0
Activ Mission Cost (\$K):	0	0	0	0	0	0
Activ Mission Save (\$K):	0	0	0	0	0	0
Misn Contract Start(\$K):	0	0	0	0	0	0
Misn Contract Term (\$K):	0	0	0	0	0	0
Supt Contract Term (\$K):	0	0	0	0	0	0
Misc Recurring Cost(\$K):	0	0	0	0	0	0
Misc Recurring Save(\$K):	0	0	0	4,515	4,515	4,515
One-Time IT Costs (\$K):	0	0	0	0	0	0
Construction Schedule(%):	0%	0%	0%	0%	0%	0%
Shutdown Schedule (%) :	0%	0%	0%	0%	0%	0%
Misn Milcon Avoidnc(\$K):	0	0	0	0	0	0
Procurement Avoidnc(\$K):	0	0	0	0	0	0
MTF Closure Action:	None Fac ShDn(KSF):			0	FH ShDn:	0.000%

Name:	HOFFMAN LEASE, VA (5101K)					
	2006	2007	2008	2009	2010	2011
	----	----	----	----	----	----
1-Time Unique Cost (\$K):	0	0	0	0	0	0
1-Time Unique Save (\$K):	0	0	0	1,120	0	0
1-Time Moving Cost (\$K):	0	0	0	0	0	0
1-Time Moving Save (\$K):	0	0	0	0	0	0
Env Non-MilCon Regd(\$K):	0	0	0	0	0	0
Activ Mission Cost (\$K):	0	0	0	0	0	0
Activ Mission Save (\$K):	0	0	0	0	0	0
Misn Contract Start(\$K):	0	0	0	0	0	0
Misn Contract Term (\$K):	0	0	0	0	0	0
Supt Contract Term (\$K):	0	0	0	0	0	0
Misc Recurring Cost(\$K):	0	0	0	0	0	0
Misc Recurring Save(\$K):	0	0	0	1,476	1,476	1,476
One-Time IT Costs (\$K):	0	0	0	0	0	0
Construction Schedule(%):	0%	0%	0%	0%	0%	0%
Shutdown Schedule (%) :	0%	0%	0%	0%	0%	0%
Misn Milcon Avoidnc(\$K):	0	0	0	0	0	0
Procurement Avoidnc(\$K):	0	0	0	0	0	0
MTF Closure Action:	None Fac ShDn(KSF):			0	FH ShDn:	0.000%

COBRA INPUT DATA REPORT (COBRA v6.07) - Page 12  
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Department : HSA JCSG  
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 11\Army Service Providers (Lee-SH-Knox).CBR  
 Option Pkg Name: IMA-ACA-NETCOM Consolidations (Lee-SH-Knox)  
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INPUT SCREEN FIVE - DYNAMIC BASE INFORMATION

Name: MCPHERSON, GA (13049)

	2006	2007	2008	2009	2010	2011
1-Time Unique Cost (\$K):	0	0	0	0	0	0
1-Time Unique Save (\$K):	0	0	0	0	0	0
1-Time Moving Cost (\$K):	0	0	0	0	0	0
1-Time Moving Save (\$K):	0	0	0	0	0	0
Env Non-MilCon Req(\$K):	0	0	0	0	0	0
Activ Mission Cost (\$K):	0	0	0	0	0	0
Activ Mission Save (\$K):	0	0	0	0	0	0
Misn Contract Start(\$K):	0	0	0	0	0	0
Misn Contract Term (\$K):	0	0	0	0	0	0
Supt Contract Term (\$K):	0	0	0	0	0	0
Misc Recurring Cost(\$K):	0	0	0	0	0	0
Misc Recurring Save(\$K):	0	0	0	0	0	0
One-Time IT Costs (\$K):	0	0	0	0	0	0
Construction Schedule(%):	0%	0%	0%	0%	0%	0%
Shutdown Schedule (%) :	0%	0%	0%	0%	0%	0%
Misn Milcon Avoidnc(\$K):	0	0	0	0	0	0
Procurement Avoidnc(\$K):	0	0	0	0	0	0
MTF Closure Action:	None Fac ShDn(KSF):			37	FH ShDn:	0.000%

Name: MONROE, VA (51585)

	2006	2007	2008	2009	2010	2011
1-Time Unique Cost (\$K):	0	0	0	0	0	0
1-Time Unique Save (\$K):	0	0	0	0	0	0
1-Time Moving Cost (\$K):	0	0	0	0	0	0
1-Time Moving Save (\$K):	0	0	0	0	0	0
Env Non-MilCon Req(\$K):	0	0	0	0	0	0
Activ Mission Cost (\$K):	0	0	0	0	0	0
Activ Mission Save (\$K):	0	0	0	0	0	0
Misn Contract Start(\$K):	0	0	0	0	0	0
Misn Contract Term (\$K):	0	0	0	0	0	0
Supt Contract Term (\$K):	0	0	0	0	0	0
Misc Recurring Cost(\$K):	0	0	0	0	0	0
Misc Recurring Save(\$K):	0	0	0	0	0	0
One-Time IT Costs (\$K):	0	0	0	0	0	0
Construction Schedule(%):	0%	0%	0%	0%	0%	0%
Shutdown Schedule (%) :	0%	0%	0%	0%	0%	0%
Misn Milcon Avoidnc(\$K):	0	0	0	0	0	0
Procurement Avoidnc(\$K):	0	0	0	0	0	0
MTF Closure Action:	None Fac ShDn(KSF):			23	FH ShDn:	0.000%

COBRA INPUT DATA REPORT (COBRA v6.07) - Page 13  
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 11\Army Service Providers (Lee-SH-Knox).CBR  
 Option Pkg Name: IMA-ACA-NETCOM Consolidations (Lee-SH-Knox)  
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INPUT SCREEN FIVE - DYNAMIC BASE INFORMATION

Name: EUSTIS, VA (51281)

	2006	2007	2008	2009	2010	2011
1-Time Unique Cost (\$K):	0	0	0	0	0	0
1-Time Unique Save (\$K):	0	0	0	0	0	0
1-Time Moving Cost (\$K):	0	0	0	0	0	0
1-Time Moving Save (\$K):	0	0	0	0	0	0
Env Non-MilCon Reqd(\$K):	0	0	0	0	0	0
Activ Mission Cost (\$K):	0	0	0	0	0	0
Activ Mission Save (\$K):	0	0	0	0	0	0
Misn Contract Start(\$K):	0	0	0	0	0	0
Misn Contract Term (\$K):	0	0	0	0	0	0
Supt Contract Term (\$K):	0	0	0	0	0	0
Misc Recurring Cost(\$K):	0	0	0	0	0	0
Misc Recurring Save(\$K):	0	0	0	0	0	0
One-Time IT Costs (\$K):	0	0	0	0	0	0
Construction Schedule(%):	0%	0%	0%	0%	0%	0%
Shutdown Schedule (%) :	0%	0%	0%	0%	0%	0%
Misn Milcon Avoidnc(\$K):	0	0	0	0	0	0
Procurement Avoidnc(\$K):	0	0	0	0	0	0
MTF Closure Action:	None Fac ShDn(KSF):			8	FH ShDn:	0.000%

Name: BUCHANAN, PR (RQ137)

	2006	2007	2008	2009	2010	2011
1-Time Unique Cost (\$K):	0	0	0	0	0	0
1-Time Unique Save (\$K):	0	0	0	0	0	0
1-Time Moving Cost (\$K):	0	0	0	0	0	0
1-Time Moving Save (\$K):	0	0	0	0	0	0
Env Non-MilCon Reqd(\$K):	0	0	0	0	0	0
Activ Mission Cost (\$K):	0	0	0	0	0	0
Activ Mission Save (\$K):	0	0	0	0	0	0
Misn Contract Start(\$K):	0	0	0	0	0	0
Misn Contract Term (\$K):	0	0	0	0	0	0
Supt Contract Term (\$K):	0	0	0	0	0	0
Misc Recurring Cost(\$K):	0	0	0	0	0	0
Misc Recurring Save(\$K):	0	0	0	0	0	0
One-Time IT Costs (\$K):	0	0	0	0	0	0
Construction Schedule(%):	0%	0%	0%	0%	0%	0%
Shutdown Schedule (%) :	0%	0%	0%	0%	0%	0%
Misn Milcon Avoidnc(\$K):	0	0	0	0	0	0
Procurement Avoidnc(\$K):	0	0	0	0	0	0
MTF Closure Action:	None Fac ShDn(KSF):			18	FH ShDn:	0.000%

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 11\Army Service Providers (Lee-SH-Knox).CBR  
 Option Pkg Name: IMA-ACA-NETCOM Consolidations (Lee-SH-Knox)  
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INPUT SCREEN FIVE - DYNAMIC BASE INFORMATION

Name: ROCK ISLAND, IL (17755)

	2006	2007	2008	2009	2010	2011
1-Time Unique Cost (\$K):	0	0	0	0	0	0
1-Time Unique Save (\$K):	0	0	0	0	0	0
1-Time Moving Cost (\$K):	0	0	0	0	0	0
1-Time Moving Save (\$K):	0	0	0	0	0	0
Env Non-MilCon Reqd(\$K):	0	0	0	0	0	0
Activ Mission Cost (\$K):	0	0	0	0	0	0
Activ Mission Save (\$K):	0	0	0	0	0	0
Misn Contract Start(\$K):	0	0	0	0	0	0
Misn Contract Term (\$K):	0	0	0	0	0	0
Supt Contract Term (\$K):	0	0	0	0	0	0
Misc Recurring Cost(\$K):	0	0	0	0	0	0
Misc Recurring Save(\$K):	0	0	0	0	0	0
One-Time IT Costs (\$K):	0	0	0	0	0	0
Construction Schedule(%):	0%	0%	0%	0%	0%	0%
Shutdown Schedule (%):	0%	0%	0%	0%	0%	0%
Misn Milcon Avoidnc(\$K):	0	0	0	0	0	0
Procurement Avoidnc(\$K):	0	0	0	0	0	0
MTF Closure Action:	None Fac ShDn(KSF):			26	FH ShDn:	0.000%

Name: SAM HOUSTON, TX (48399)

	2006	2007	2008	2009	2010	2011
1-Time Unique Cost (\$K):	0	0	0	0	0	0
1-Time Unique Save (\$K):	0	0	0	0	0	0
1-Time Moving Cost (\$K):	0	0	0	0	0	0
1-Time Moving Save (\$K):	0	0	0	0	0	0
Env Non-MilCon Reqd(\$K):	200	0	0	0	0	0
Activ Mission Cost (\$K):	0	0	0	0	0	0
Activ Mission Save (\$K):	0	0	0	0	0	0
Misn Contract Start(\$K):	0	0	0	0	0	0
Misn Contract Term (\$K):	0	0	0	0	0	0
Supt Contract Term (\$K):	0	0	0	0	0	0
Misc Recurring Cost(\$K):	0	0	0	0	0	0
Misc Recurring Save(\$K):	0	0	0	0	0	0
One-Time IT Costs (\$K):	236	0	0	0	0	0
Construction Schedule(%):	0%	0%	0%	0%	0%	0%
Shutdown Schedule (%):	0%	0%	0%	0%	0%	0%
Misn Milcon Avoidnc(\$K):	0	0	0	0	0	0
Procurement Avoidnc(\$K):	0	0	0	0	0	0
MTF Closure Action:	None Fac ShDn(KSF):			0	FH ShDn:	0.000%

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Department : HSA JCSG  
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 11\Army Service Providers (Lee-SH-Knox).CBR  
 Option Pkg Name: IMA-ACA-NETCOM Consolidations (Lee-SH-Knox)  
 Std Fctrs File : \\Escalade\hsa\COBRA Workspace\COBRA 6.07 -- 9 Feb 05\BRAC2005.SFF

INPUT SCREEN FIVE - DYNAMIC BASE INFORMATION

Name: LEE, VA (51484)

	2006	2007	2008	2009	2010	2011
1-Time Unique Cost (\$K):	4,080	0	0	0	0	0
1-Time Unique Save (\$K):	0	0	0	0	0	0
1-Time Moving Cost (\$K):	0	0	0	0	0	0
1-Time Moving Save (\$K):	0	0	0	0	0	0
Env Non-MilCon Reqd(\$K):	100	0	0	0	0	0
Activ Mission Cost (\$K):	0	0	0	0	0	0
Activ Mission Save (\$K):	0	0	0	0	0	0
Misn Contract Start(\$K):	0	0	0	0	0	0
Misn Contract Term (\$K):	0	0	0	0	0	0
Supt Contract Term (\$K):	0	0	0	0	0	0
Misc Recurring Cost(\$K):	0	0	0	0	0	0
Misc Recurring Save(\$K):	0	0	0	0	0	0
One-Time IT Costs (\$K):	170	0	0	0	0	0
Construction Schedule(%):	0%	0%	0%	0%	0%	0%
Shutdown Schedule (%) :	0%	0%	0%	0%	0%	0%
Misn Milcon Avoidnc(\$K):	0	0	0	0	0	0
Procurement Avoidnc(\$K):	0	0	0	0	0	0
MTF Closure Action:	None Fac ShDn(KSF):			0	FH ShDn:	0.000%

Name: ROSSLYN LEASE, VA (510L1)

	2006	2007	2008	2009	2010	2011
1-Time Unique Cost (\$K):	0	0	0	0	0	0
1-Time Unique Save (\$K):	0	0	0	412	0	0
1-Time Moving Cost (\$K):	0	0	0	0	0	0
1-Time Moving Save (\$K):	0	0	0	0	0	0
Env Non-MilCon Reqd(\$K):	0	0	0	0	0	0
Activ Mission Cost (\$K):	0	0	0	0	0	0
Activ Mission Save (\$K):	0	0	0	0	0	0
Misn Contract Start(\$K):	0	0	0	0	0	0
Misn Contract Term (\$K):	0	0	0	0	0	0
Supt Contract Term (\$K):	0	0	0	0	0	0
Misc Recurring Cost(\$K):	0	0	0	0	0	0
Misc Recurring Save(\$K):	0	0	0	544	544	544
One-Time IT Costs (\$K):	0	0	0	0	0	0
Construction Schedule(%):	0%	0%	0%	0%	0%	0%
Shutdown Schedule (%) :	0%	0%	0%	0%	0%	0%
Misn Milcon Avoidnc(\$K):	0	0	0	0	0	0
Procurement Avoidnc(\$K):	0	0	0	0	0	0
MTF Closure Action:	None Fac ShDn(KSF):			0	FH ShDn:	0.000%

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 Option Pkg Name: IMA-ACA-NETCOM Consolidations (Lee-SH-Knox)  
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INPUT SCREEN FIVE - DYNAMIC BASE INFORMATION

Name: KNOX, KY (21478)

	2006	2007	2008	2009	2010	2011
1-Time Unique Cost (\$K):	0	0	0	0	0	0
1-Time Unique Save (\$K):	0	0	0	0	0	0
1-Time Moving Cost (\$K):	0	0	0	0	0	0
1-Time Moving Save (\$K):	0	0	0	0	0	0
Env Non-MilCon Reqd(\$K):	100	0	0	0	0	0
Activ Mission Cost (\$K):	0	0	0	0	0	0
Activ Mission Save (\$K):	0	0	0	0	0	0
Misn Contract Start(\$K):	0	0	0	0	0	0
Misn Contract Term (\$K):	0	0	0	0	0	0
Supt Contract Term (\$K):	0	0	0	0	0	0
Misc Recurring Cost(\$K):	0	0	0	0	0	0
Misc Recurring Save(\$K):	0	0	0	0	0	0
One-Time IT Costs (\$K):	0	0	0	0	0	0
Construction Schedule(%):	0%	0%	0%	0%	0%	0%
Shutdown Schedule (%) :	0%	0%	0%	0%	0%	0%
Misn Milcon Avoidnc(\$K):	0	0	0	0	0	0
Procurement Avoidnc(\$K):	0	0	0	0	0	0
MTF Closure Action:	None Fac ShDn(KSF):			0	FH ShDn:	0.000%

INPUT SCREEN SIX - BASE PERSONNEL INFORMATION

Name: MCPHERSON, GA (13049)

	2006	2007	2008	2009	2010	2011
Off Scenario Change:	0	-1	-3	0	0	0
Enl Scenario Change:	0	-1	-5	0	0	0
Civ Scenario Change:	0	-17	-70	0	0	0
Off Prog nonBRAC Change:	-2	0	0	0	0	0
Enl Prog nonBRAC Change:	59	0	0	0	0	0
Civ Prog nonBRAC Change:	0	0	0	0	0	0
Stu Prog nonBRAC Change:	0	0	0	0	0	0
Prog FH Privatization:	0%	0%	0%	0%	0%	0%

Name: MONROE, VA (51585)

	2006	2007	2008	2009	2010	2011
Off Scenario Change:	0	0	-2	0	0	0
Enl Scenario Change:	0	-1	-2	0	0	0
Civ Scenario Change:	0	-11	-46	0	0	0
Off Prog nonBRAC Change:	0	0	0	0	0	0
Enl Prog nonBRAC Change:	0	0	0	0	0	0
Civ Prog nonBRAC Change:	0	0	0	0	0	0
Stu Prog nonBRAC Change:	0	0	0	0	0	0
Prog FH Privatization:	0%	0%	0%	0%	0%	0%

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## INPUT SCREEN SIX - BASE PERSONNEL INFORMATION

Name: EUSTIS, VA (51281)

	2006	2007	2008	2009	2010	2011
Off Scenario Change:	0	0	0	0	0	0
Enl Scenario Change:	0	0	0	0	0	0
Civ Scenario Change:	0	0	-1	0	0	0
Off Prog nonBRAC Change:	-28	8	0	0	0	0
Enl Prog nonBRAC Change:	-120	23	0	0	0	0
Civ Prog nonBRAC Change:	-1	0	0	0	0	0
Stu Prog nonBRAC Change:	-103	-33	0	0	0	0
Prog FH Privatization:	100%	0%	0%	0%	0%	0%

Name: BUCHANAN, PR (RQ137)

	2006	2007	2008	2009	2010	2011
Off Scenario Change:	0	0	0	0	0	0
Enl Scenario Change:	0	0	-1	0	0	0
Civ Scenario Change:	0	-1	-6	0	0	0
Off Prog nonBRAC Change:	0	0	0	0	0	0
Enl Prog nonBRAC Change:	0	0	0	0	0	0
Civ Prog nonBRAC Change:	0	0	0	0	0	0
Stu Prog nonBRAC Change:	-2	0	0	0	0	0
Prog FH Privatization:	0%	0%	0%	0%	0%	0%

Name: ROCK ISLAND, IL (17755)

	2006	2007	2008	2009	2010	2011
Off Scenario Change:	0	0	-1	0	0	0
Enl Scenario Change:	0	0	0	0	0	0
Civ Scenario Change:	0	-12	-49	0	0	0
Off Prog nonBRAC Change:	0	0	0	0	0	0
Enl Prog nonBRAC Change:	1	0	0	0	0	0
Civ Prog nonBRAC Change:	0	0	-1	-1	0	0
Stu Prog nonBRAC Change:	0	0	0	0	0	0
Prog FH Privatization:	0%	0%	0%	0%	0%	0%

Name: SAM HOUSTON, TX (48399)

	2006	2007	2008	2009	2010	2011
Off Scenario Change:	0	0	0	0	0	0
Enl Scenario Change:	0	0	-1	0	0	0
Civ Scenario Change:	0	-5	-22	0	0	0
Off Prog nonBRAC Change:	-1	0	0	0	0	0
Enl Prog nonBRAC Change:	1	0	0	0	0	0
Civ Prog nonBRAC Change:	0	0	0	0	0	0
Stu Prog nonBRAC Change:	-49	5	0	0	0	0
Prog FH Privatization:	100%	0%	0%	0%	0%	0%

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INPUT SCREEN SIX - BASE PERSONNEL INFORMATION

Name: LEE, VA (51484)

	2006	2007	2008	2009	2010	2011
Off Scenario Change:	0	0	0	0	0	0
Enl Scenario Change:	0	0	0	0	0	0
Civ Scenario Change:	0	5	18	0	0	0
Off Prog nonBRAC Change:	0	0	0	0	0	0
Enl Prog nonBRAC Change:	0	0	0	0	0	0
Civ Prog nonBRAC Change:	-19	0	0	0	0	0
Stu Prog nonBRAC Change:	-274	120	0	0	0	0
Prog FH Privatization:	0%	0%	0%	0%	0%	0%

Name: KNOX, KY (21478)

	2006	2007	2008	2009	2010	2011
Off Scenario Change:	0	0	0	0	0	0
Enl Scenario Change:	0	0	0	0	0	0
Civ Scenario Change:	0	0	0	0	0	0
Off Prog nonBRAC Change:	0	0	0	0	0	0
Enl Prog nonBRAC Change:	0	0	0	0	0	0
Civ Prog nonBRAC Change:	0	0	0	0	0	0
Stu Prog nonBRAC Change:	-339	98	0	0	0	0
Prog FH Privatization:	100%	0%	0%	0%	0%	0%

INPUT SCREEN SEVEN - BASE MILITARY CONSTRUCTION INFORMATION

Name: LEE, VA (51484)

FAC	UM	New MilCon	Rehab MilCon	TotCost(\$K)	FPG Con CF	FPG Sust CF
6100	SF	139,800	0 Default	0	138.78	2.52
8521	SY	16,000	0 Default	0	45.83	1.07

STANDARD FACTORS SCREEN ONE - PERSONNEL

SF File Descrip:

Perc Officers Accompanied:	72.00%	Priority Placement Program:	39.97%
Perc Enlisted Accompanied:	55.00%	PPP Actions Involving PCS:	50.70%
Officer Salary(\$/Year):	124,971.93	Civilian PCS Costs (\$):	35,496.00
Enlisted Salary(\$/Year):	82,399.09	Home Sale Reimburse Rate:	10.00%
Civilian Salary(\$/Year):	59,959.18	Max Home Sale Reimburs(\$):	50,000.00
Avg Unemploy Cost(\$/Week):	272.90	Home Purch Reimburse Rate:	5.00%
Unemployment Eligibility(Weeks):	16	Max Home Purch Reimburs(\$):	25,000.00
Civilians Not Willing To Move:	6.00%	Civilian Homeowning Rate:	68.40%
Civilian Turnover Rate:	9.16%	HAP Home Value Reimburse Rate:	13.46%
Civilian Early Retire Rate:	8.10%	HAP Homeowner Receiving Rate:	18.44%
Civilian Regular Retire Rate:	1.67%	RSE Home Value Reimburse Rate:	0.00%
Civilian RIF Pay Factor:	86.32%	RSE Homeowner Receiving Rate:	0.00%
Civ Early Retire Pay Factor:	18.03%		

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## STANDARD FACTORS SCREEN TWO - FACILITIES

	Army	Navy	Air Force	Marines
Service Sustainment Rate	87.00%	93.00%	92.00%	97.00%
Unit Cost Adjustment (BOS)	10332.00	8879.00	3032.00	3904.00
Program Management Factor:	10.00	MilCon Site Prep Cost (\$/SF):		0.74
Mothball (Close) (\$/SF):	0.18	MilCon Contingency Plan Rate:		5.00%
Mothball (Deac/Realn) (\$/SF):	0.45	MilCon Design Rate (Medical):		13.00%
Rehab vs. MilCon (Default):	47.00%	MilCon Design Rate (Other):		9.00%
Rehab vs. MilCon (Red):	64.00%	MilCon SIOH Rate:		6.00%
Rehab vs. MilCon (Amber):	29.00%	Discount Rate for NPV/Payback:		3.15%

## STANDARD FACTORS SCREEN THREE - TRANSPORTATION

Material/Assigned Mil (Lb):	710	Storage-In-Transit (\$/Pers):	373.76
HHG Per Off Accomp (Lb):	15,290.00	POV Reimburse(\$/Mile):	0.20
HHG Per Enl Accomp (Lb):	9,204.00	Air Transport (\$/Pass Mile):	0.20
HHG Per Off Unaccomp (Lb):	13,712.00	IT Connect (\$/Person):	200.00
HHG Per Enl Unaccomp (Lb):	6,960.00	Misc Exp(\$/Direct Employee):	1,000.00
HHG Per Civilian (Lb):	18,000.00	Avg Mil Tour Length (Months):	30.02
Total HHG Cost (\$/100Lb):	8.78	One-Time Off PCS Cost(\$):	10,477.58
Equip Pack & Crate(\$/Ton):	180.67	One-Time Enl PCS Cost(\$):	3,998.52

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## FOOTNOTES FOR SCREEN ONE

=====

This proposal collocates the Installation Management Agency Regional and NETCOM Regional structures down to two installations from the existing four. It also consolidates the Army Contracting Agency Southern Region and Southern Hemisphere Region. Further, the proposal moves all Army Service Provider organizations in NCR leased space to Ft. Sam Houston. The consolidations and moves are shown in detail below with personnel strengths given by (OFF/ENL/CIV/CONT):

IMA HQs from Crystal City to Ft. Sam Houston (15/10/194/135)  
NETCOM Crystal City to Ft. Sam Houston (9/1/40/65)  
HR XXI from Crystal City to Ft. Sam Houston (0/0/10/0)  
ACA Headquarters from Bailey's Crossroads to Ft. Sam Houston (7/0/63/7)  
CFSC from Bailey's Crossroads to Ft. Sam Houston (9/2/418/6)  
Army Center for Substance Abuse from Bailey's Crossroads to Ft. Knox (2/3/46/17)  
The Family Liaison Office from Rosslyn, VA to Ft. Sam Houston (0/0/2/4)  
The ACA E-Commerce Region from the Hoffman Bldg. to Ft. Sam Houston (0/0/83/12)  
ACA Northern Contracting Center from Ft. Eustis to Ft. Lee  
ACA Northern Region from Ft. Monroe to Ft. Lee (this unit does not exist in the Army stationable package baseline. It did not form at Ft. Monroe until FY04. Since it is included in the data for FY05-FY11 at Ft. Monroe it was moved in this scenario)

IMA Southeastern Region from Ft. McPherson to Ft. Lee where it will be collocated with the IMA Northeastern Region coming to Ft. Lee from Ft. Monroe to form the IMA Eastern Region.

NETCOM Southeastern Region from Ft. McPherson to Ft. Lee where it will be collocated with the NETCOM Northeastern Region coming to Ft. Lee from Ft. Monroe to form the NETCOM Eastern Region.

IMA Northwestern Region from Rock Island Arsenal to Ft. Sam Houston where it will be collocated with the IMA Southwestern Region already at Ft. Sam Houston to form the IMA Western Region.

NETCOM Northwestern Region from Rock Island Arsenal to Ft. Sam Houston where it will collocate with the NETCOM Southwestern Region already at Ft. Sam Houston to form the NETCOM Western Region.

ACA Southern Hemisphere Region from Ft. Buchanan to Ft. Sam Houston where it will consolidate with the ACA Southern Region coming from Ft. McPherson.

## FOOTNOTES FOR SCREEN THREE

=====

All moves are accomplished over FY07 and FY08. 20% of the personnel are moved in FY07 and 80% in FY08. All leases are assumed to be ending in FY08.

## CRYSTAL CITY to SAM HOUSTON

These positions moving are the IMA HQs, the NETCOM to support to IMA HQs and the HR XXI Office.

## BAILEY'S CROSSROADS to SAM HOUSTON

These positions moving are the ACA HQs and the Community & Family Support Center.

## BAILEY'S CROSSROADS to FT. KNOX

This is the Army Center for Substance Abuse Programs.

## HOFFMAN to SAM HOUSTON

These positions are the ACA E-Commerce Contracting Center.

## ROSSLYN to SAM HOUSTON

These two positions are the Family Liaison Office.

## MCPHERSON to LEE

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These positions are the IMA SE Region and the NETCOM SE Region. A manpower savings of 1 Off and 63 Civ positions is realized at the IMA SE Region due to the consolidation of the IMA SE and NE Regions and is taken prior to moving positions. Also, a savings of 5 Civ positions realized due to the NETCOM NE/SE consolidation and is taken prior to moving. These 69 positions are eliminated from Ft. McPherson on Screen 6.

#### MCPHERSON to SAM HOUSTON

These positions are the ACA Southern Region less 3 Off positions and 1 Civilian position due to the proposed consolidation of the ACA Southern and Southern Hemisphere Regions.

#### MONROE to LEE

These positions are the IMA NE Region, the NETCOM NE Region and the ACA Northern Region. A manpower savings of 1Enl and 44 Civilian positions is realized due to the IMA consolidation of the NE and SE Regions, and the savings is taken prior to the move. Also, the ACA Northern Region accounts for 505 Civilian spaces. These spaces are not in the TABS stationable packages because their UIC has a strength of 0 in ASIP for FY03 and FY04. However, the COBRA baseline does include these positions in its FY05-FY11 totals for Ft. Monroe and the Northern Region is currently on Ft. Monroe.

#### EUSTIS to LEE

These positions are the ACA Northern Contracting Center. They move with the Northern Region HQs.

#### BUCHANAN to SAM HOUSTON

These positions are the ACA Southern Hemisphere Regional HQs.

#### ROCK ISLAND to SAM HOUSTON

These positions are the IMA NW Region and the NETCOM NW Region less a manpower savings of 1 Enl and 56 Civilians for the IMA NW/SW consolidation and 5 Civilian spaces for the NETCOM NW/SW consolidation.

Per HSA direction, personal office equipment is to be moved for contract personnel. The COBRA model automatically moves 710 lbs per government employee, so this factor is applied to the number of contractors moving and the resulting tons of equipment are entered on Screen 3 as Support Tons. Contractors moving to Ft. Lee are as follows:

IMA HQs (Crystal City) - 135 equates to 48 tons  
NETCOM (Crystal City) - 65 equates to 23 tons  
HR XXI (Crystal City) - 9 equates to 3 tons  
ACA HQs (Bailey's Crossroads) - 7 equates to 3 tons  
CFSC (Bailey's Crossroads) - 6 equates to 2 tons  
Army Family Liaison Office (Rosslyn) - 4 equates to 2 tons

#### FOOTNOTES FOR SCREEN FIVE

=====

Ft. McPherson - the combination of moving IMA & NETCOM off and placing ACA Southern Hemisphere on, results in a net change of -7,000 sq. ft.

One-Time Unique Savings are for the cost avoidance associated with AT/FP improvements to the leased space. These savings in the NCR area are estimated at \$28.28 per GSF. This proposal eliminates 331,740 GSF of leased space and avoids a total of \$9,381,607 in AT/FP upgrade costs.

Recurring Savings are for lease costs. The lease cost avoidance for leases in NCR is computed to reflect current (FY04) market values for space in the DC area, GSA fees, WHS fees and a 15% PFFA Security Charge. NCR cost avoidance amounts to \$37.29 per GSF. Lease GSF and cost avoidance are as follows:

IMA HQs Crytsal City - 114,894 GSF = \$4,284,397 per year  
NETCOM Crystal City - 39,666 GSF = \$1,479,145

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HR XXI Crystal City - 1,918 GSF = \$71,522  
ACA HQs Bailey's Xrds - 16,013 GSF = \$597,125  
CFSC Bailey's Xrds - 97,300 GSF = \$3,628,317  
Ctr for Sub Abuse Bailey's Xrds - 7,776 GSF = \$289,967  
Family Liaison Ofc Rosslyn - 14,585 GSF = \$543,875  
ACA E-Comm Hoffman - 39,588 GSF = \$1,476,237

One-Time Unique Costs at Ft. Lee are for Utilities Support for MILCON. This totals \$4,080,005.

One-Time IT Costs at Ft. Lee amount to \$169,878 for the population increase of 699. This cost at Ft. Sam Houston is \$235,609 to support a net population increase of 1,008.

02/11/2005 (ENV Non-MILCON, 2006)

Ft Lee: NEPA (EA): \$K100

Ft Sam Houston:

-New source review and permitting: \$K100

-NEPA (EA): \$K100

Ft Knox

-NEPA (EA): \$K100

FOOTNOTES FOR SCREEN SIX

=====

MCPHERSON

Reductions include -1 OFF, -6 ENL and -18 CIV in BASOPS positions based upon a total population decrease at Ft. McPherson of 4 OFF, 2 ENL and 168 Civilians. Other reductions reflect -1 Off and -68 Civilians for the IMA and NETCOM consolidations and -2 Off and -1 Civilian for the ACA South consolidations.

MONROE

Reductions include -1 OFF, -3 ENL and -13 CIV in BASOPS positions based upon a total population decrease at Ft. McPherson of 1 OFF, 2 ENL and 138 Civilians. Note that the reduction in population is based upon what is on Ft. Monroe is of FY03. This is because the BASOPS estimating model is based upon FY03 installation populations. So, from the perspective of the model there is currently no BASOPS on Ft. Monroe to support the ACA Northern Region HQs (505 spaces in FY04). Other reductions reflect -1 Enl and -44 Civilians for the IMA consolidations.

EUSTIS

Reductions are for BASOPS positions. -1 Civilian position.

BUCHANAN

Reductions are for BASOPS positions.

ROCK ISLAND

Reductions reflect -1 Off and -56 Civilian positions due to the IMA consolidations and -5 Civilians for the NETCOM consolidations. The net population change at Rock Island (133 spaces) does not cause a reduction in BASOPS.

LEE

Increases are for BASOPS. Increases in population in FY07 and FY08 cause additional requirements for BASOPS.

SAM HOUSTON

Increases are for BASOPS. Increases in the Base population cause an additional requirement for 21 Civilians. In addition, the IMA Consolidation yields a savings of 1 Enl and 48 civilians.

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FOOTNOTES FOR SCREEN SEVEN

=====

The RPLANS Database indicates a requirement for 6,000 square feet of Officer Unaccompanied Personnel Housing (FAC 7240) at Ft. Sam Houston. The US Army does not construct these facilities within the US, so the requirements were deleted.

Per the RPLANS database, Ft. Lee has no excess administrative space, however, Ft. Sam Houston has 769,000 excess square feet.

Per HSA direction the requirement for Administrative space is being computed as 200 sq. ft. per person moving to the installation (including contractors). Ft. Lee has 699 personnel moving to the installation so 139,800 square feet of admin space was constructed.

959 government personnel and 229 contractors are moving to Ft. Sam Houston. So 237,600 square feet is required. This is easily met by the existing excess at Ft. Sam Houston.

The 68 (51 gov't & 17 contractors) moving to Ft. Knox generate a requirement for 13,800 SF of administrative space (per HSA direction of 200 SF per person). The Army RPLANS database indicates that Ft. Knox has a surplus of 680,000 SF of FAC 6100 (Administrative Space) so this requirement is easily met by existing space.

## COBRA ECONOMIC IMPACT REPORT (COBRA v6.07)

Data As Of 02/11/05 9:06:29 AM, Report Created 02/11/05 9:08:55 AM

Department : HSA JCSG  
 Scenario File : C:\Documents and Settings\thompsona\My Documents\temp\COBRA\IMA-ACA-NETCOM (HSA0077)\2005 02  
 11\Army Service Providers (Lee-SH-Knox).CBR  
 Option Pkg Name: IMA-ACA-NETCOM Consolidations (Lee-SH-Knox)  
 Std Fctrs File : \\Escalade\hsa\COBRA Workspace\COBRA 6.07 -- 9 Feb 05\BRAC2005.SFF

## CRYSTAL CITY LEASE, VA (5102N)

	2006	2007	2008	2009	2010	2011	Total
Jobs Gained-Mil	0	0	0	0	0	0	0
Jobs Lost-Mil	0	7	28	0	0	0	35
NET CHANGE-Mil	0	-7	-28	0	0	0	-35
Jobs Gained-Civ	0	0	0	0	0	0	0
Jobs Lost-Civ	0	49	195	0	0	0	244
NET CHANGE-Civ	0	-49	-195	0	0	0	-244
Jobs Gained-Stu	0	0	0	0	0	0	0
Jobs Lost-Stu	0	0	0	0	0	0	0
NET CHANGE-Stu	0	0	0	0	0	0	0

## BAILEY'S CROSSROADS, VA (5128L)

	2006	2007	2008	2009	2010	2011	Total
Jobs Gained-Mil	0	0	0	0	0	0	0
Jobs Lost-Mil	0	4	19	0	0	0	23
NET CHANGE-Mil	0	-4	-19	0	0	0	-23
Jobs Gained-Civ	0	0	0	0	0	0	0
Jobs Lost-Civ	0	105	422	0	0	0	527
NET CHANGE-Civ	0	-105	-422	0	0	0	-527
Jobs Gained-Stu	0	0	0	0	0	0	0
Jobs Lost-Stu	0	0	0	0	0	0	0
NET CHANGE-Stu	0	0	0	0	0	0	0

## HOFFMAN LEASE, VA (5101K)

	2006	2007	2008	2009	2010	2011	Total
Jobs Gained-Mil	0	0	0	0	0	0	0
Jobs Lost-Mil	0	0	0	0	0	0	0
NET CHANGE-Mil	0	0	0	0	0	0	0
Jobs Gained-Civ	0	0	0	0	0	0	0
Jobs Lost-Civ	0	17	66	0	0	0	83
NET CHANGE-Civ	0	-17	-66	0	0	0	-83
Jobs Gained-Stu	0	0	0	0	0	0	0
Jobs Lost-Stu	0	0	0	0	0	0	0
NET CHANGE-Stu	0	0	0	0	0	0	0

## MCPHERSON, GA (13049)

	2006	2007	2008	2009	2010	2011	Total
Jobs Gained-Mil	0	0	0	0	0	0	0
Jobs Lost-Mil	0	2	11	0	0	0	13
NET CHANGE-Mil	0	-2	-11	0	0	0	-13
Jobs Gained-Civ	0	0	0	0	0	0	0
Jobs Lost-Civ	0	37	149	0	0	0	186
NET CHANGE-Civ	0	-37	-149	0	0	0	-186
Jobs Gained-Stu	0	0	0	0	0	0	0
Jobs Lost-Stu	0	0	0	0	0	0	0
NET CHANGE-Stu	0	0	0	0	0	0	0

COBRA SUSTAINMENT/RECAP/BOS/HOUSING CHANGE REPORT (COBRA v6.07) - Page 2  
 Data As Of 02/11/05 9:06:29 AM, Report Created 02/11/05 9:08:55 AM

Department : HSA JCSG  
 Scenario File : C:\Documents and Settings\thompsona\My Documents\temp\COBRA\IMA-ACA-NETCOM (HSA0077)\2005 02  
 11\Army Service Providers (Lee-SH-Knox).CBR  
 Option Pkg Name: IMA-ACA-NETCOM Consolidations (Lee-SH-Knox)  
 Std Fctrs File : \\Escalade\hsa\COBRA Workspace\COBRA 6.07 -- 9 Feb 05\BRAC2005.SFF

## MONROE, VA (51585)

	2006	2007	2008	2009	2010	2011	Total
Jobs Gained-Mil	0	0	0	0	0	0	0
Jobs Lost-Mil	0	1	6	0	0	0	7
NET CHANGE-Mil	0	-1	-6	0	0	0	-7
Jobs Gained-Civ	0	0	0	0	0	0	0
Jobs Lost-Civ	0	131	525	0	0	0	656
NET CHANGE-Civ	0	-131	-525	0	0	0	-656
Jobs Gained-Stu	0	0	0	0	0	0	0
Jobs Lost-Stu	0	0	0	0	0	0	0
NET CHANGE-Stu	0	0	0	0	0	0	0

## EUSTIS, VA (51281)

	2006	2007	2008	2009	2010	2011	Total
Jobs Gained-Mil	0	0	0	0	0	0	0
Jobs Lost-Mil	0	0	2	0	0	0	2
NET CHANGE-Mil	0	0	-2	0	0	0	-2
Jobs Gained-Civ	0	0	0	0	0	0	0
Jobs Lost-Civ	0	6	25	0	0	0	31
NET CHANGE-Civ	0	-6	-25	0	0	0	-31
Jobs Gained-Stu	0	0	0	0	0	0	0
Jobs Lost-Stu	0	0	0	0	0	0	0
NET CHANGE-Stu	0	0	0	0	0	0	0

## BUCHANAN, PR (RQ137)

	2006	2007	2008	2009	2010	2011	Total
Jobs Gained-Mil	0	0	0	0	0	0	0
Jobs Lost-Mil	0	2	7	0	0	0	9
NET CHANGE-Mil	0	-2	-7	0	0	0	-9
Jobs Gained-Civ	0	0	0	0	0	0	0
Jobs Lost-Civ	0	9	38	0	0	0	47
NET CHANGE-Civ	0	-9	-38	0	0	0	-47
Jobs Gained-Stu	0	0	0	0	0	0	0
Jobs Lost-Stu	0	0	0	0	0	0	0
NET CHANGE-Stu	0	0	0	0	0	0	0

## ROCK ISLAND, IL (17755)

	2006	2007	2008	2009	2010	2011	Total
Jobs Gained-Mil	0	0	0	0	0	0	0
Jobs Lost-Mil	0	0	3	0	0	0	3
NET CHANGE-Mil	0	0	-3	0	0	0	-3
Jobs Gained-Civ	0	0	0	0	0	0	0
Jobs Lost-Civ	0	26	104	0	0	0	130
NET CHANGE-Civ	0	-26	-104	0	0	0	-130
Jobs Gained-Stu	0	0	0	0	0	0	0
Jobs Lost-Stu	0	0	0	0	0	0	0
NET CHANGE-Stu	0	0	0	0	0	0	0

COBRA SUSTAINMENT/RECAP/BOS/HOUSING CHANGE REPORT (COBRA v6.07) - Page 3  
 Data As Of 02/11/05 9:06:29 AM, Report Created 02/11/05 9:08:55 AM

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 11\Army Service Providers (Lee-SH-Knox).CBR  
 Option Pkg Name: IMA-ACA-NETCOM Consolidations (Lee-SH-Knox)  
 Std Fctrs File : \\Escalade\hsa\COBRA Workspace\COBRA 6.07 -- 9 Feb 05\BRAC2005.SFF

## SAM HOUSTON, TX (48399)

	2006	2007	2008	2009	2010	2011	Total
Jobs Gained-Mil	0	12	52	0	0	0	64
Jobs Lost-Mil	0	0	1	0	0	0	1
NET CHANGE-Mil	0	12	51	0	0	0	63
Jobs Gained-Civ	0	191	763	0	0	0	954
Jobs Lost-Civ	0	5	22	0	0	0	27
NET CHANGE-Civ	0	186	741	0	0	0	927
Jobs Gained-Stu	0	0	0	0	0	0	0
Jobs Lost-Stu	0	0	0	0	0	0	0
NET CHANGE-Stu	0	0	0	0	0	0	0

## LEE, VA (51484)

	2006	2007	2008	2009	2010	2011	Total
Jobs Gained-Mil	0	0	6	0	0	0	6
Jobs Lost-Mil	0	0	0	0	0	0	0
NET CHANGE-Mil	0	0	6	0	0	0	6
Jobs Gained-Civ	0	144	572	0	0	0	716
Jobs Lost-Civ	0	0	0	0	0	0	0
NET CHANGE-Civ	0	144	572	0	0	0	716
Jobs Gained-Stu	0	0	0	0	0	0	0
Jobs Lost-Stu	0	0	0	0	0	0	0
NET CHANGE-Stu	0	0	0	0	0	0	0

## ROSSLYN LEASE, VA (510L1)

	2006	2007	2008	2009	2010	2011	Total
Jobs Gained-Mil	0	0	0	0	0	0	0
Jobs Lost-Mil	0	0	0	0	0	0	0
NET CHANGE-Mil	0	0	0	0	0	0	0
Jobs Gained-Civ	0	0	0	0	0	0	0
Jobs Lost-Civ	0	0	2	0	0	0	2
NET CHANGE-Civ	0	0	-2	0	0	0	-2
Jobs Gained-Stu	0	0	0	0	0	0	0
Jobs Lost-Stu	0	0	0	0	0	0	0
NET CHANGE-Stu	0	0	0	0	0	0	0

## KNOX, KY (21478)

	2006	2007	2008	2009	2010	2011	Total
Jobs Gained-Mil	0	1	4	0	0	0	5
Jobs Lost-Mil	0	0	0	0	0	0	0
NET CHANGE-Mil	0	1	4	0	0	0	5
Jobs Gained-Civ	0	9	37	0	0	0	46
Jobs Lost-Civ	0	0	0	0	0	0	0
NET CHANGE-Civ	0	9	37	0	0	0	46
Jobs Gained-Stu	0	0	0	0	0	0	0
Jobs Lost-Stu	0	0	0	0	0	0	0
NET CHANGE-Stu	0	0	0	0	0	0	0



# Economic Impact Report

This report depicts the economic impact of the following Scenarios:

HSA-0077: MAH-HSA-0077 - Consolidate-Co-locate Installation Management Agencies and Army Service Providers

The data in this report is rolled up by Region of Influence

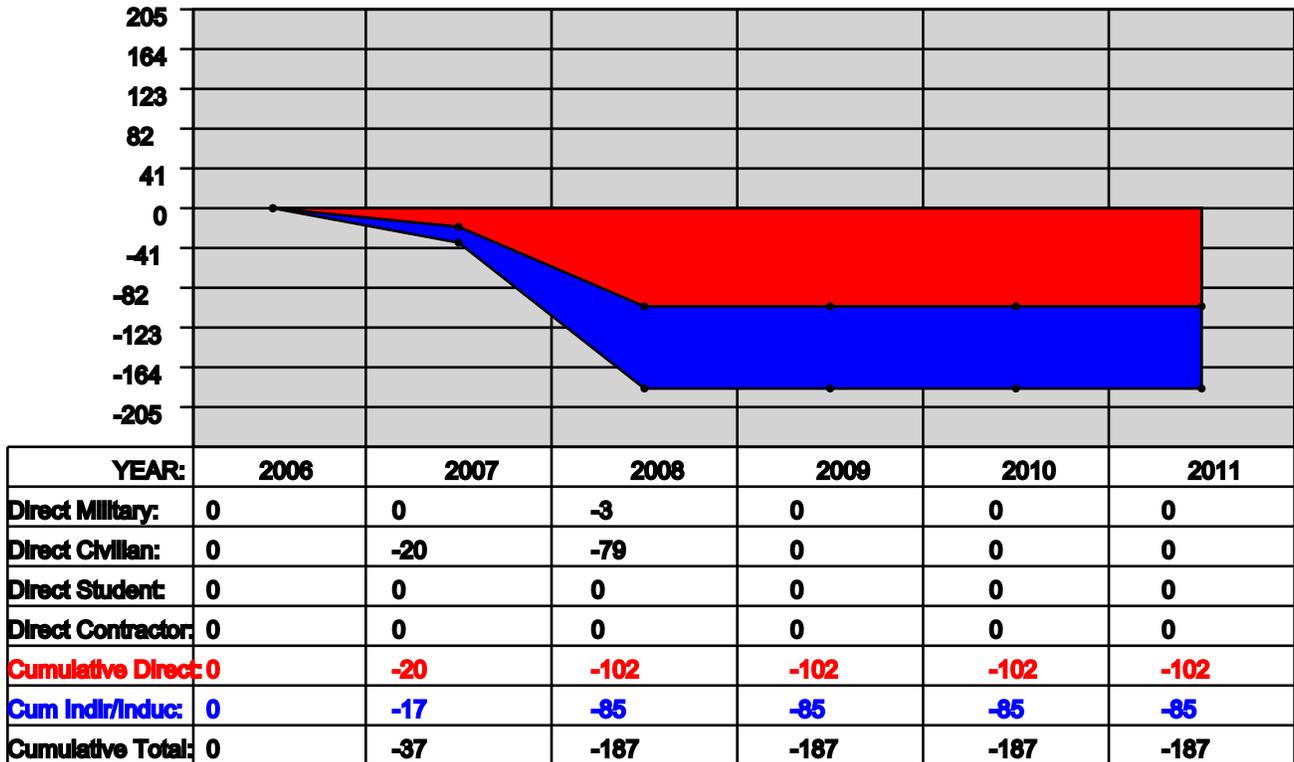
ECONOMIC IMPACT DATA

**Scenario:** All Selected (see title page)  
**Economic Region of Influence(ROI):** Atlanta-Sandy Springs-Marietta, GA Metropolitan Statistical Area  
**Base:** All Bases  
**Action:** All Actions

**Overall Economic Impact of Proposed BRAC-05 Action:**

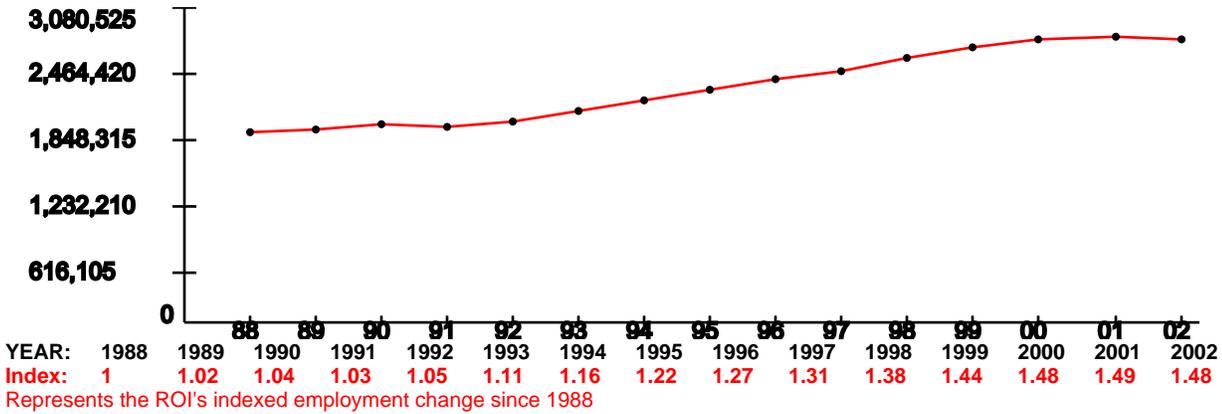
ROI Population (2002): 4,509,540  
 ROI Employment (2002): 2,777,548  
 Authorized Manpower (2005): 4,084  
 Authorized Manpower(2005) / ROI Employment(2002): 0.15%  
 Total Estimated Job Change: -187  
 Total Estimated Job Change / ROI Employment(2002): -0.01%

**Cumulative Job Change (Gain/Loss) Over Time:**

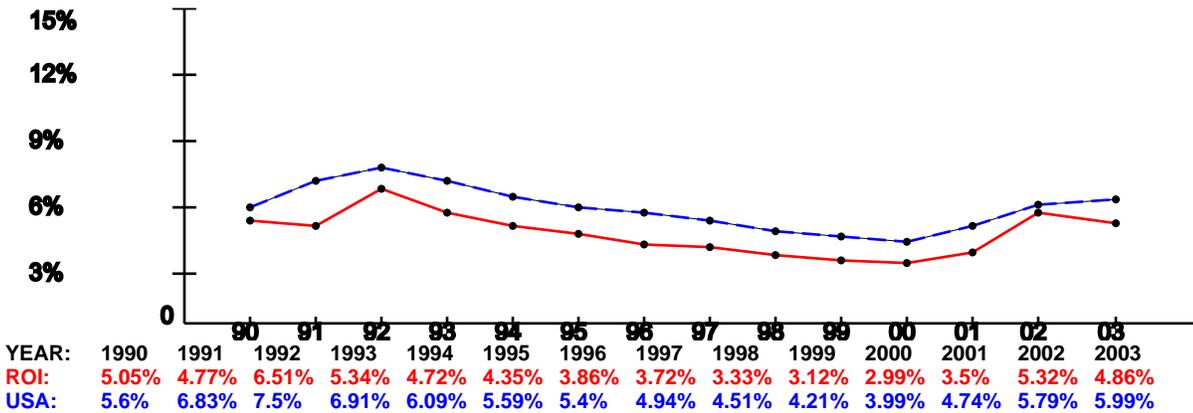


Atlanta-Sandy Springs-Marietta, GA Metropolitan Statistical Area Trend Data

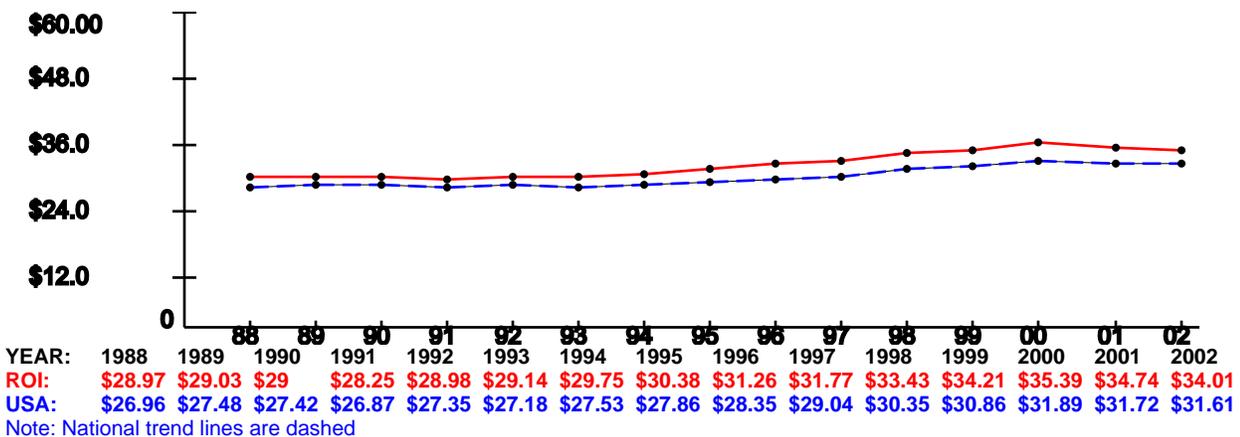
**Employment Trend (1988-2002)**



**Unemployment Percentage Trend (1990-2003)**



**Per Capita Income x \$1,000 (1988-2002)**



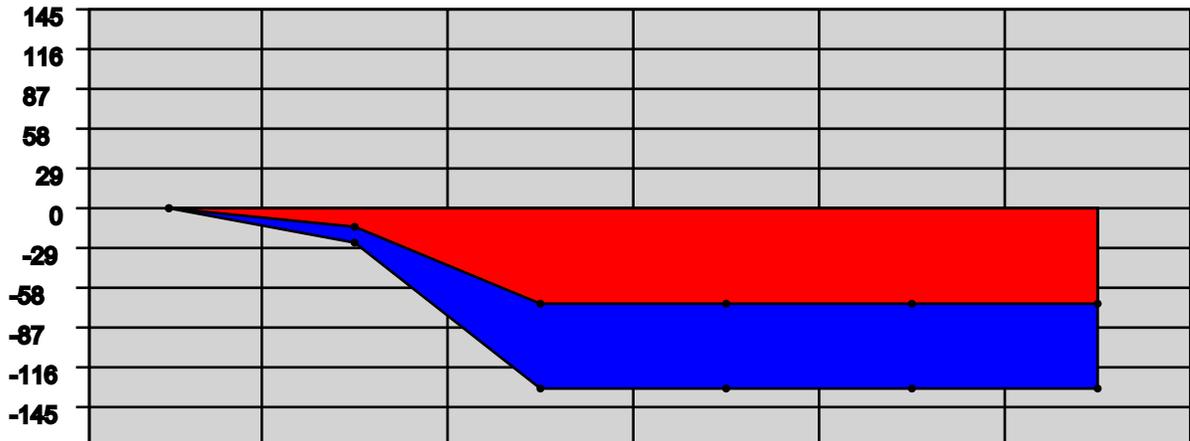
ECONOMIC IMPACT DATA

**Scenario:** All Selected (see title page)  
**Economic Region of Influence(ROI):** Davenport-Moline-Rock Island, IA-IL Metropolitan Statistical Area  
**Base:** All Bases  
**Action:** All Actions

Overall Economic Impact of Proposed BRAC-05 Action:

ROI Population (2002):	375,009
ROI Employment (2002):	229,053
Authorized Manpower (2005):	5,553
Authorized Manpower(2005) / ROI Employment(2002):	2.42%
Total Estimated Job Change:	-132
Total Estimated Job Change / ROI Employment(2002):	-0.06%

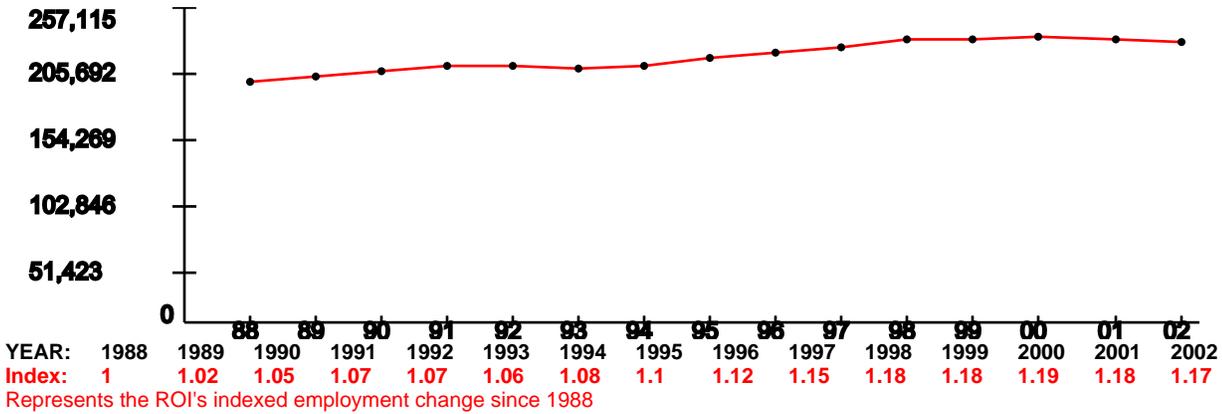
Cumulative Job Change (Gain/Loss) Over Time:



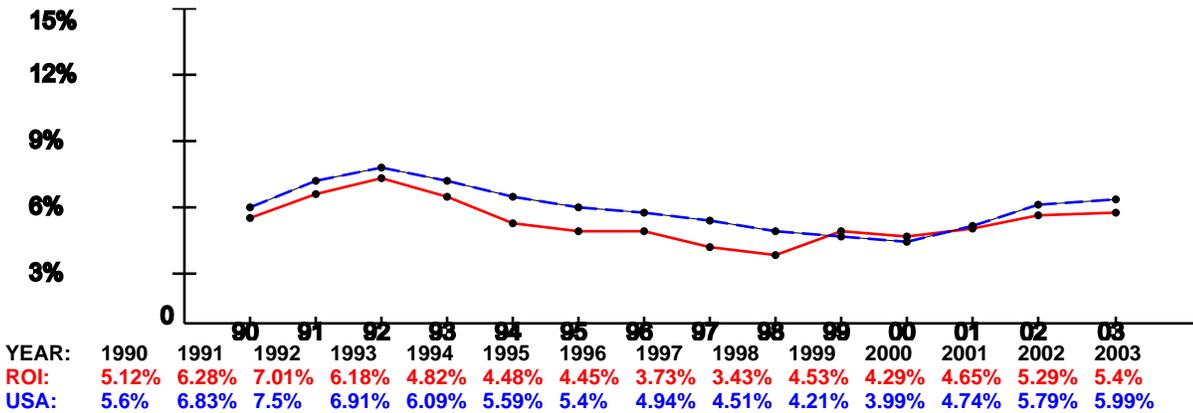
YEAR:	2006	2007	2008	2009	2010	2011
Direct Military:	0	0	-2	0	0	0
Direct Civilian:	0	-14	-55	0	0	0
Direct Student:	0	0	0	0	0	0
Direct Contractor:	0	0	0	0	0	0
<b>Cumulative Direct:</b>	<b>0</b>	<b>-14</b>	<b>-71</b>	<b>-71</b>	<b>-71</b>	<b>-71</b>
<b>Cum Indlr/Induc:</b>	<b>0</b>	<b>-12</b>	<b>-61</b>	<b>-61</b>	<b>-61</b>	<b>-61</b>
<b>Cumulative Total:</b>	<b>0</b>	<b>-26</b>	<b>-132</b>	<b>-132</b>	<b>-132</b>	<b>-132</b>

Davenport-Moline-Rock Island, IA-IL Metropolitan Statistical Area Trend Data

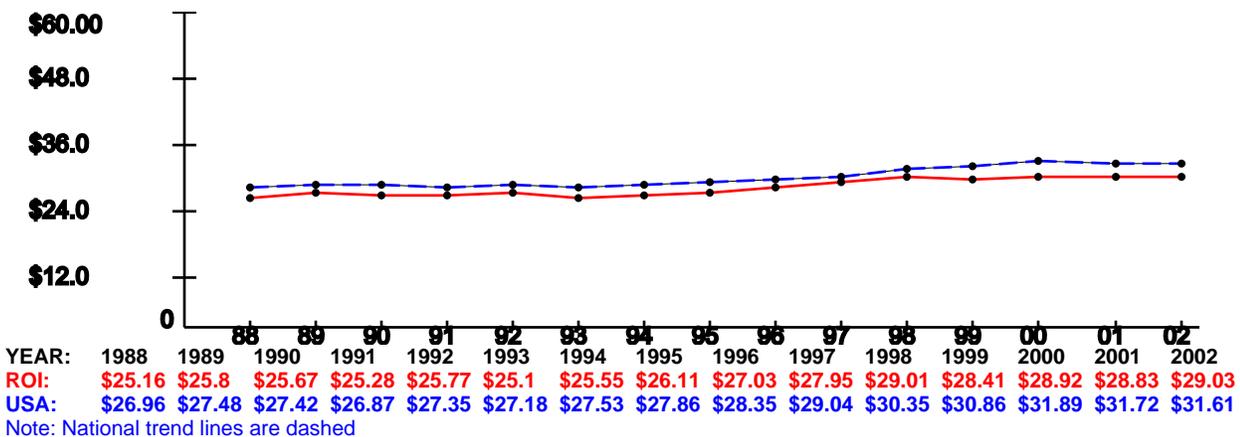
**Employment Trend (1988-2002)**



**Unemployment Percentage Trend (1990-2003)**



**Per Capita Income x \$1,000 (1988-2002)**



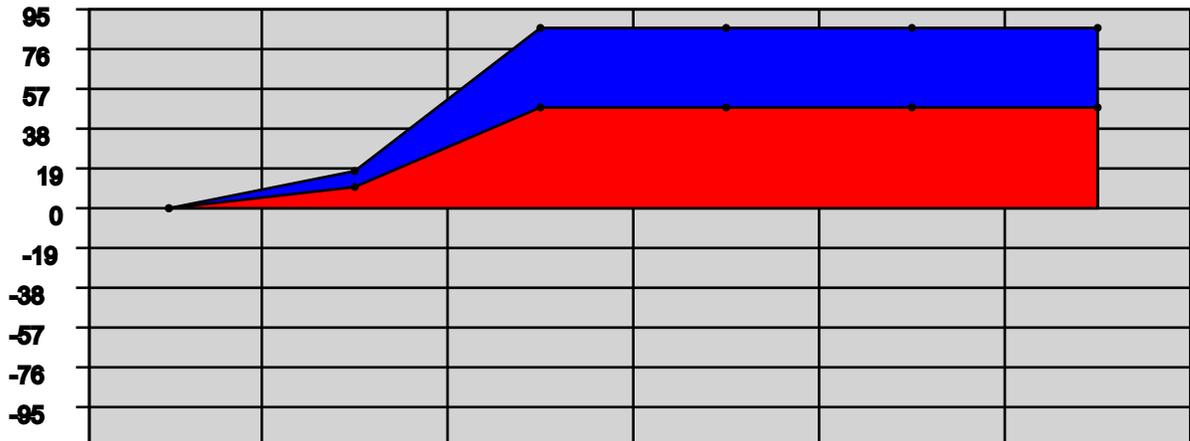
ECONOMIC IMPACT DATA

**Scenario:** All Selected (see title page)  
**Economic Region of Influence(ROI):** Elizabethtown, KY Metropolitan Statistical Area  
**Base:** All Bases  
**Action:** All Actions

**Overall Economic Impact of Proposed BRAC-05 Action:**

ROI Population (2002):	109,223
ROI Employment (2002):	65,926
Authorized Manpower (2005):	16,937
Authorized Manpower(2005) / ROI Employment(2002):	25.69%
Total Estimated Job Change:	89
Total Estimated Job Change / ROI Employment(2002):	0.13%

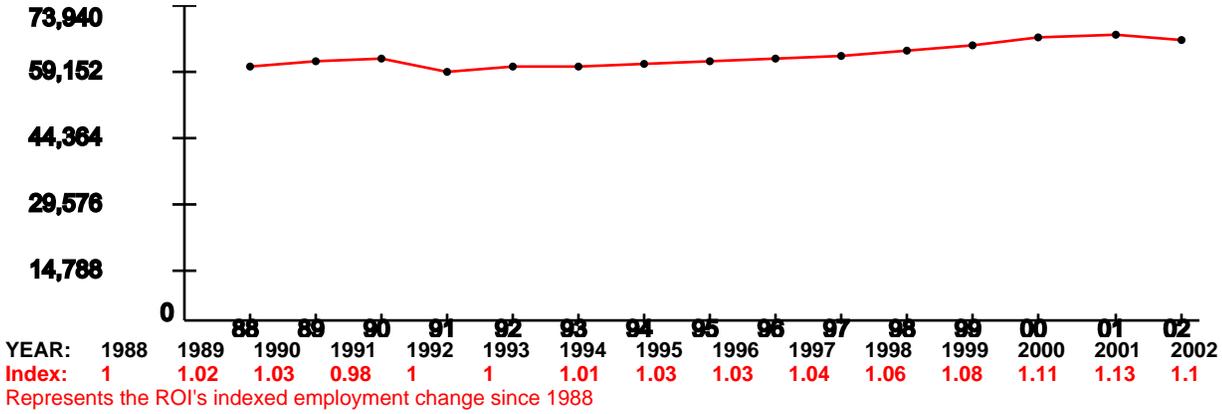
**Cumulative Job Change (Gain/Loss) Over Time:**



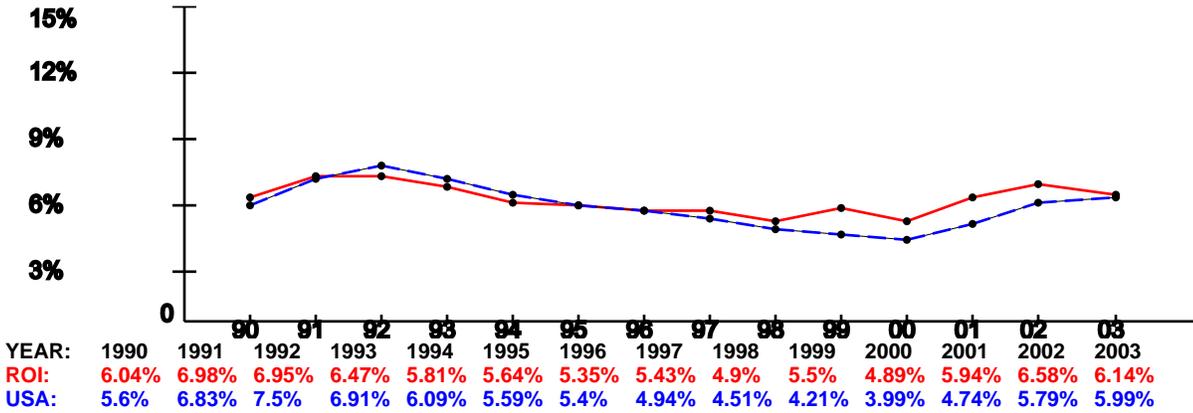
YEAR:	2006	2007	2008	2009	2010	2011
<b>Direct Military:</b>	0	1	4	0	0	0
<b>Direct Civilian:</b>	0	9	35	0	0	0
<b>Direct Student:</b>	0	0	0	0	0	0
<b>Direct Contractor:</b>	0	0	0	0	0	0
<b>Cumulative Direct:</b>	0	10	49	49	49	49
<b>Cum Indir/Induc:</b>	0	8	40	40	40	40
<b>Cumulative Total:</b>	0	18	89	89	89	89

Elizabethtown, KY Metropolitan Statistical Area Trend Data

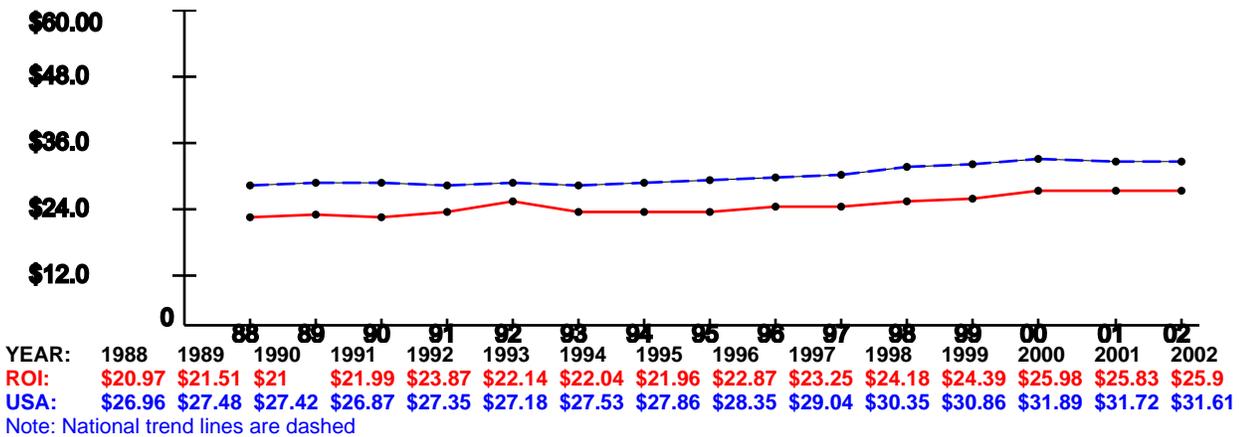
**Employment Trend (1988-2002)**



**Unemployment Percentage Trend (1990-2003)**



**Per Capita Income x \$1,000 (1988-2002)**



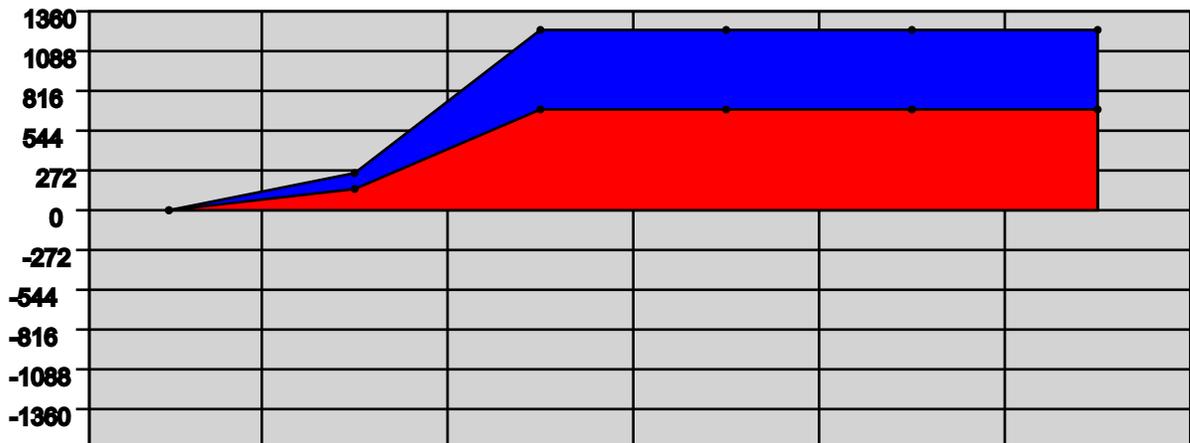
ECONOMIC IMPACT DATA

**Scenario:** All Selected (see title page)  
**Economic Region of Influence(ROI):** Richmond, VA Metropolitan Statistical Area  
**Base:** All Bases  
**Action:** All Actions

**Overall Economic Impact of Proposed BRAC-05 Action:**

ROI Population (2002):	1,124,538
ROI Employment (2002):	715,302
Authorized Manpower (2005):	10,552
Authorized Manpower(2005) / ROI Employment(2002):	1.48%
Total Estimated Job Change:	1,240
Total Estimated Job Change / ROI Employment(2002):	0.17%

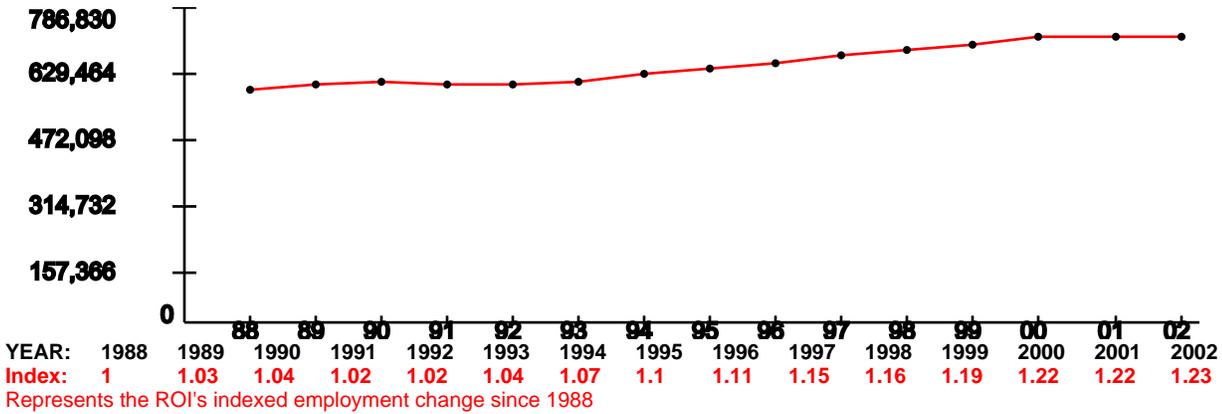
**Cumulative Job Change (Gain/Loss) Over Time:**



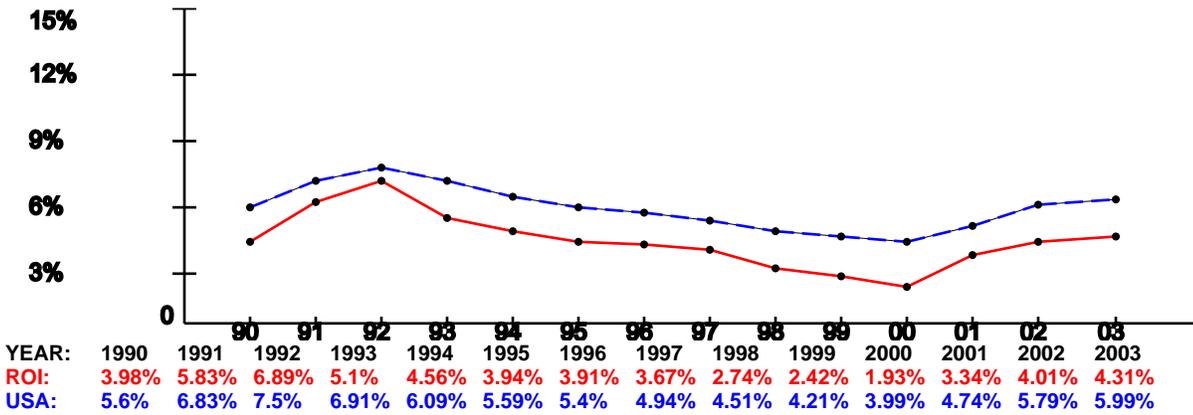
YEAR:	2006	2007	2008	2009	2010	2011
<b>Direct Military:</b>	0	0	6	0	0	0
<b>Direct Civilian:</b>	0	139	554	0	0	0
<b>Direct Student:</b>	0	0	0	0	0	0
<b>Direct Contractor:</b>	0	0	0	0	0	0
<b>Cumulative Direct:</b>	0	139	699	699	699	699
<b>Cum Indir/Induc:</b>	0	108	541	541	541	541
<b>Cumulative Total:</b>	0	247	1240	1240	1240	1,240

Richmond, VA Metropolitan Statistical Area Trend Data

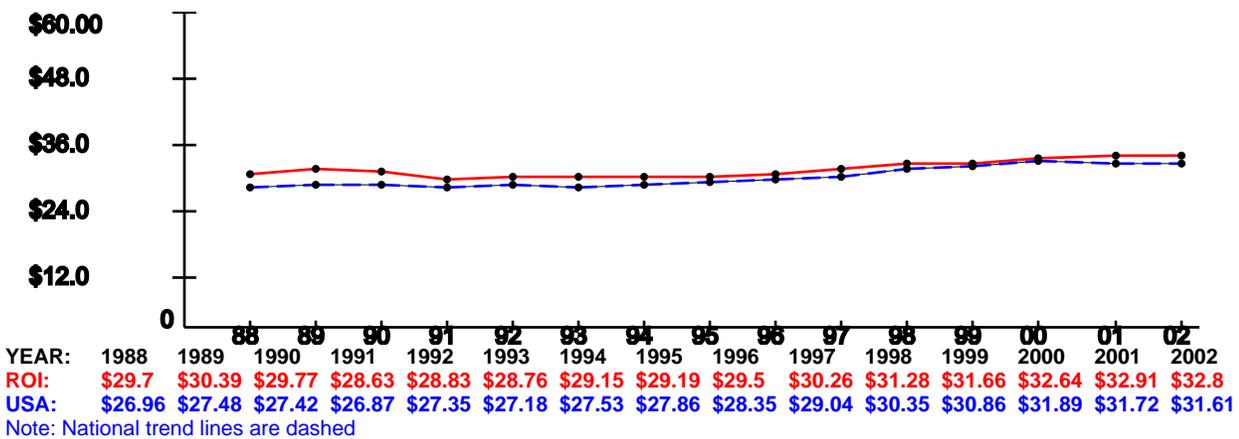
**Employment Trend (1988-2002)**



**Unemployment Percentage Trend (1990-2003)**



**Per Capita Income x \$1,000 (1988-2002)**



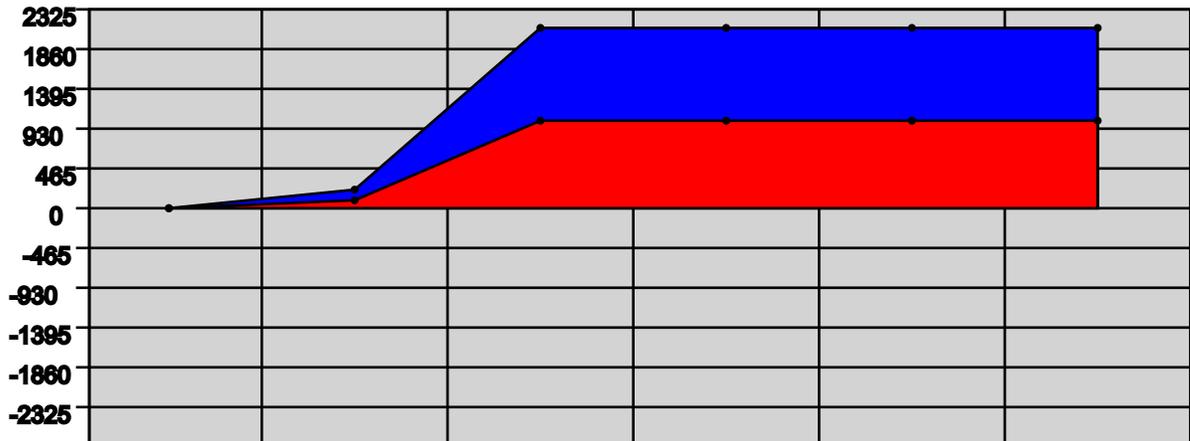
ECONOMIC IMPACT DATA

**Scenario:** All Selected (see title page)  
**Economic Region of Influence(ROI):** San Antonio, TX Metropolitan Statistical Area  
**Base:** All Bases  
**Action:** All Actions

**Overall Economic Impact of Proposed BRAC-05 Action:**

ROI Population (2002):	1,786,138
ROI Employment (2002):	1,009,217
Authorized Manpower (2005):	16,831
Authorized Manpower(2005) / ROI Employment(2002):	1.67%
Total Estimated Job Change:	2,115
Total Estimated Job Change / ROI Employment(2002):	0.21%

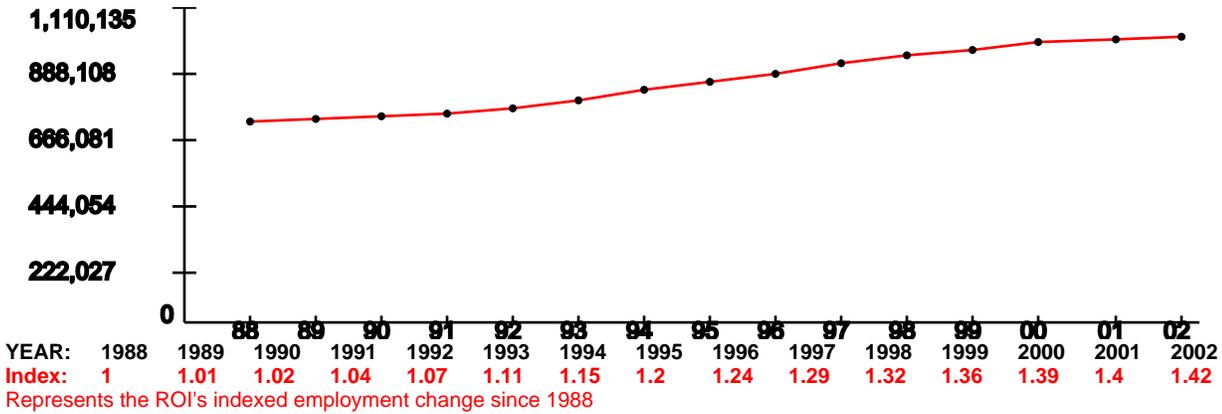
**Cumulative Job Change (Gain/Loss) Over Time:**



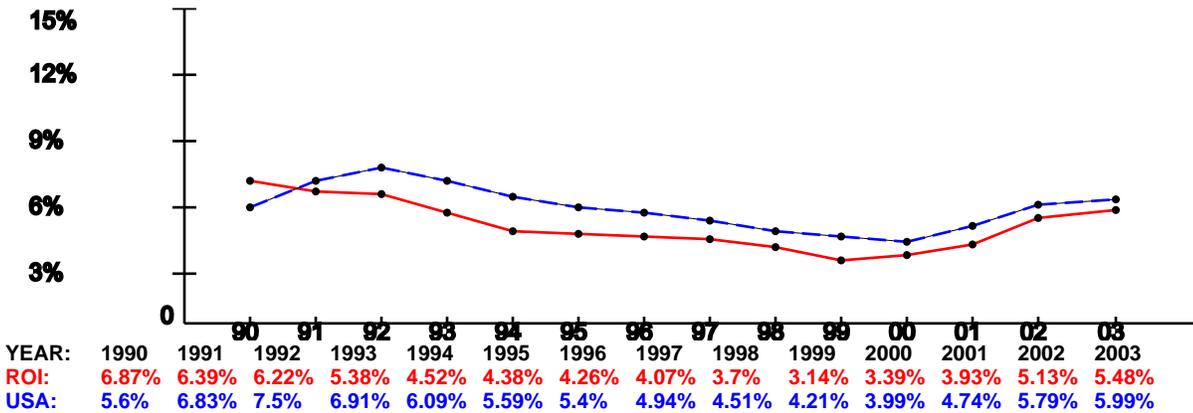
YEAR:	2006	2007	2008	2009	2010	2011
<b>Direct Military:</b>	0	12	154	0	0	0
<b>Direct Civilian:</b>	0	89	763	0	0	0
<b>Direct Student:</b>	0	0	0	0	0	0
<b>Direct Contractor:</b>	0	0	0	0	0	0
<b>Cumulative Direct:</b>	0	101	1018	1018	1018	1018
<b>Cum Indlr/Induc:</b>	0	110	1097	1097	1097	1097
<b>Cumulative Total:</b>	0	211	2115	2115	2115	2,115

San Antonio, TX Metropolitan Statistical Area Trend Data

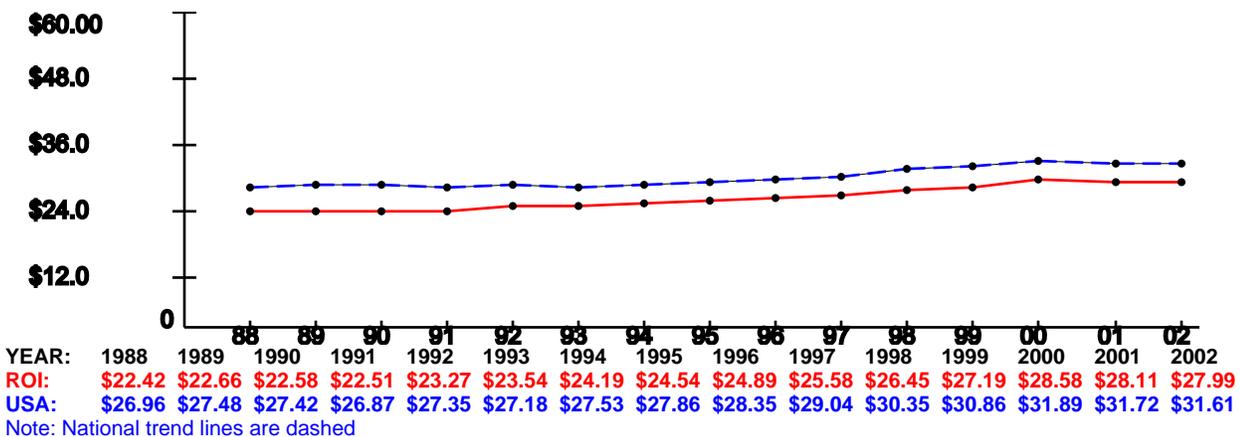
**Employment Trend (1988-2002)**



**Unemployment Percentage Trend (1990-2003)**



**Per Capita Income x \$1,000 (1988-2002)**



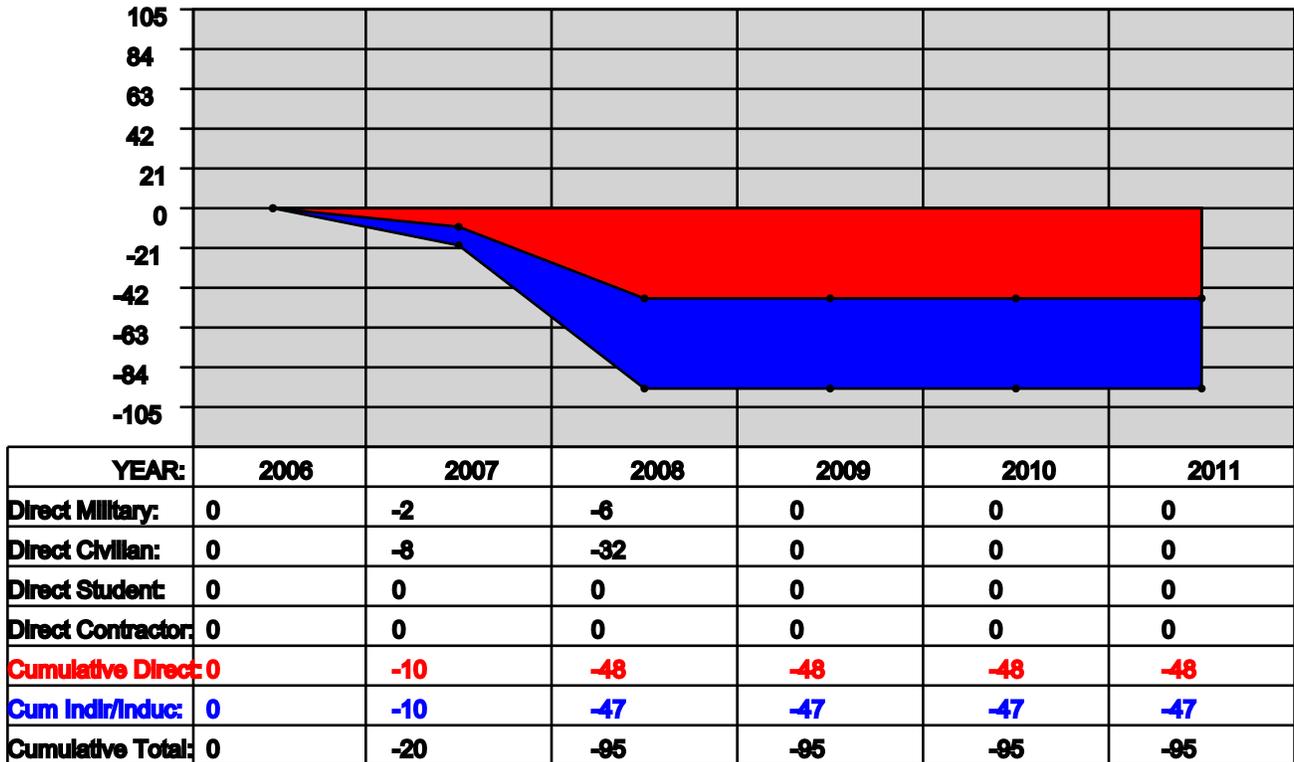
ECONOMIC IMPACT DATA

**Scenario:** All Selected (see title page)  
**Economic Region of Influence(ROI):** San Juan-Caguas-Guaynabo, PR Metropolitan Statistical Area  
**Base:** All Bases  
**Action:** All Actions

**Overall Economic Impact of Proposed BRAC-05 Action:**

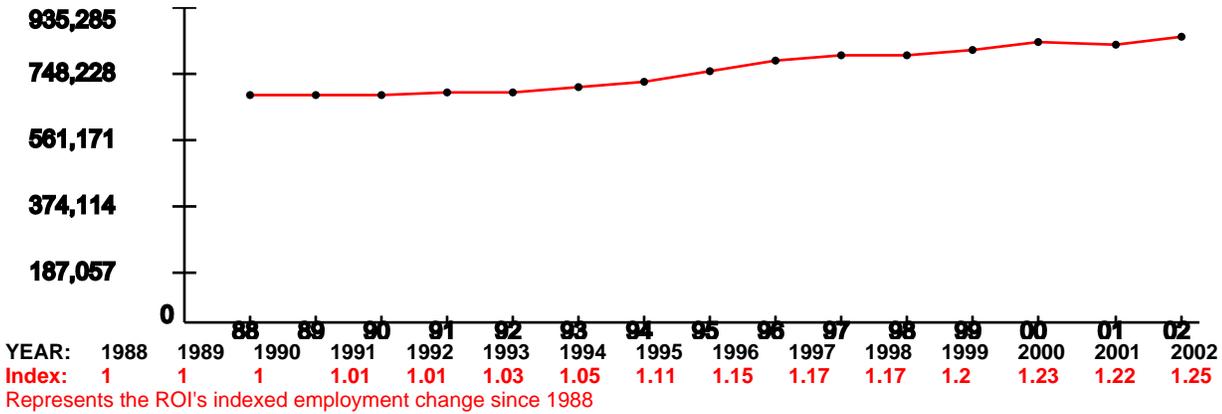
ROI Population (2002): 2,542,414  
 ROI Employment (2002): 850,261  
 Authorized Manpower (2005): 1,884  
 Authorized Manpower(2005) / ROI Employment(2002): 0.22%  
 Total Estimated Job Change: -95  
 Total Estimated Job Change / ROI Employment(2002): -0.01%

**Cumulative Job Change (Gain/Loss) Over Time:**

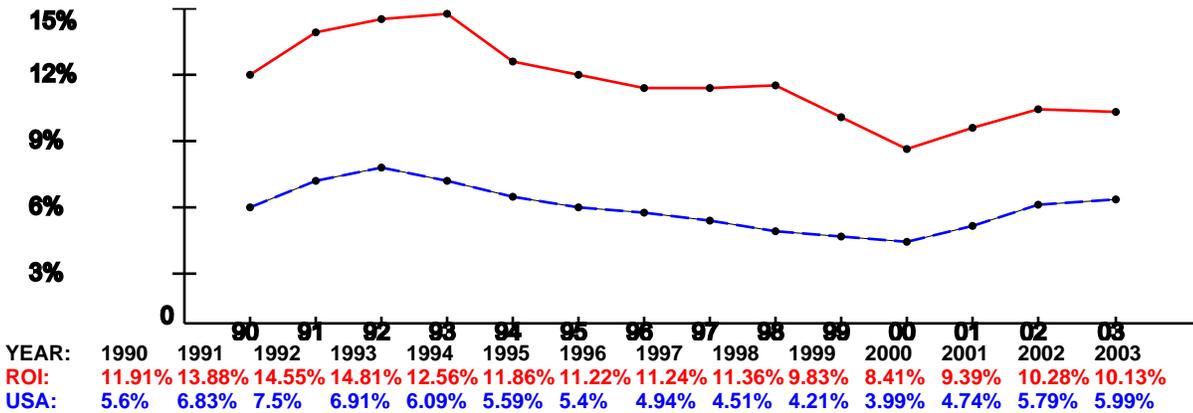


San Juan-Caguas-Guaynabo, PR Metropolitan Statistical Area Trend Data

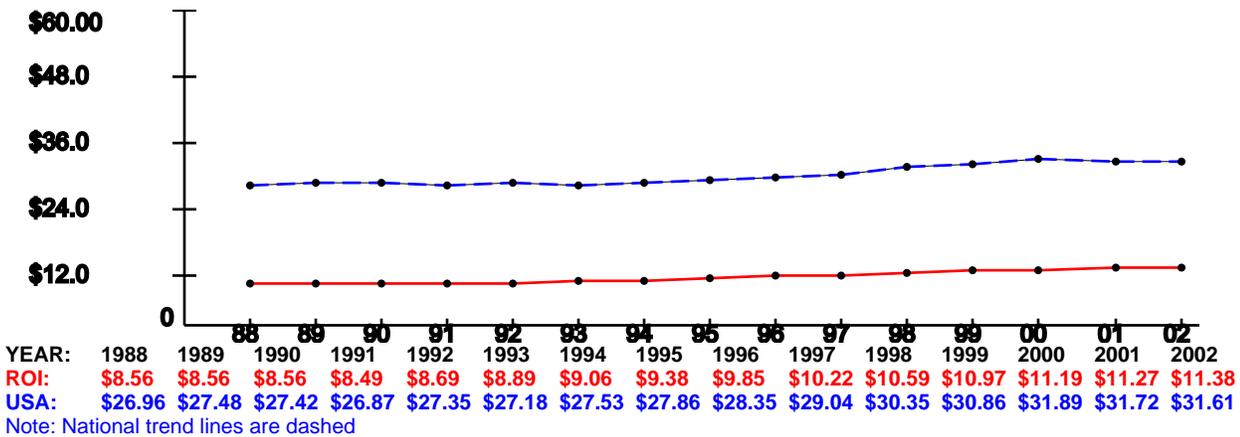
**Employment Trend (1988-2002)**



**Unemployment Percentage Trend (1990-2003)**



**Per Capita Income x \$1,000 (1988-2002)**



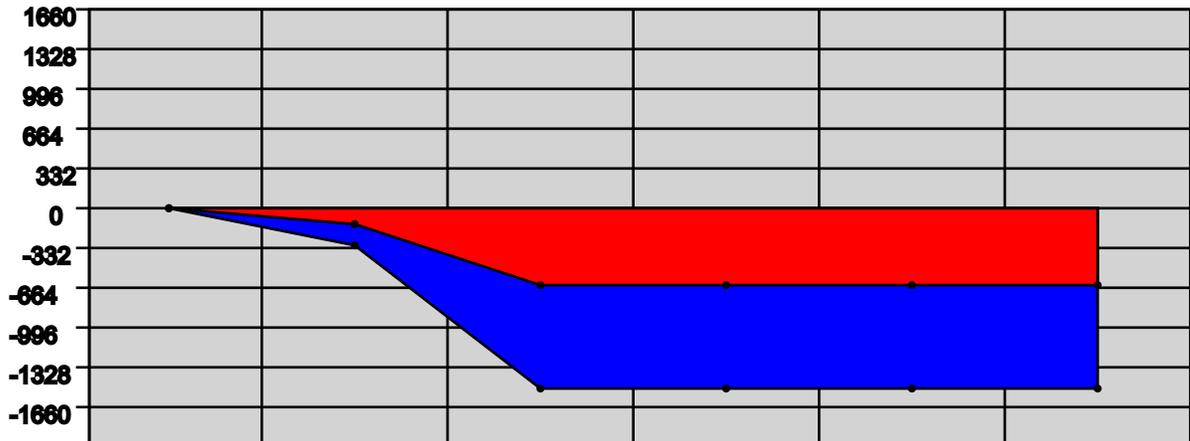
ECONOMIC IMPACT DATA

**Scenario:** All Selected (see title page)  
**Economic Region of Influence(ROI):** Virginia Beach-Norfolk-Newport News, VA-NC Metropolitan Statistical Area  
**Base:** All Bases  
**Action:** All Actions

**Overall Economic Impact of Proposed BRAC-05 Action:**

ROI Population (2002):	1,613,728
ROI Employment (2002):	978,888
Authorized Manpower (2005):	15,226
Authorized Manpower(2005) / ROI Employment(2002):	1.56%
Total Estimated Job Change:	-1,511
Total Estimated Job Change / ROI Employment(2002):	-0.15%

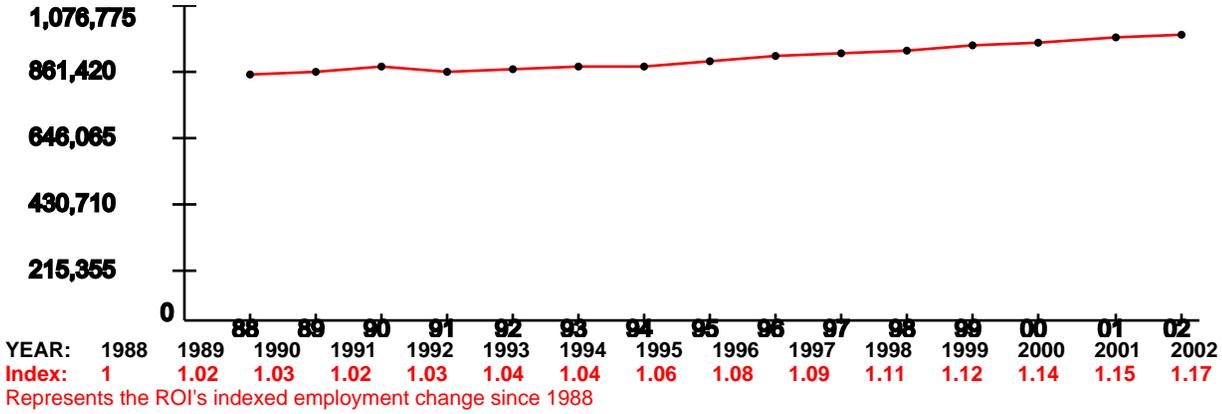
**Cumulative Job Change (Gain/Loss) Over Time:**



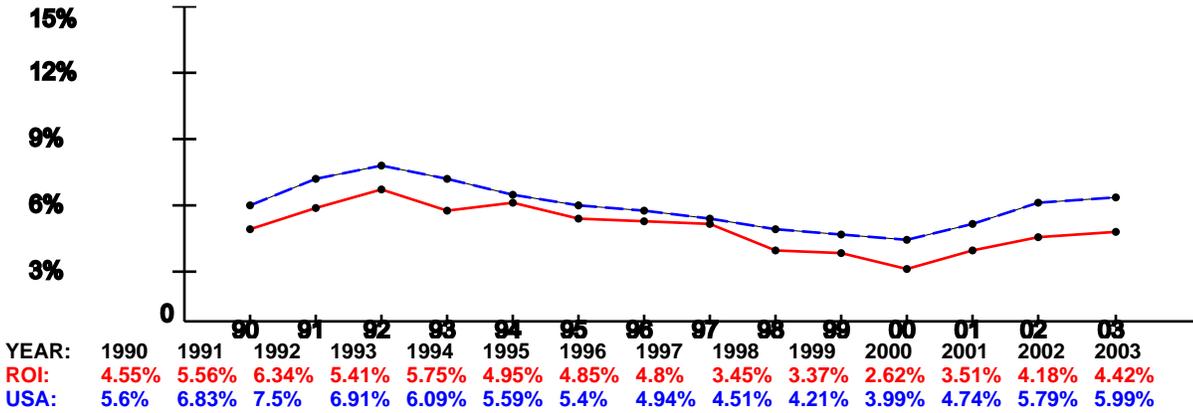
YEAR:	2006	2007	2008	2009	2010	2011
Direct Military:	0	0	-4	0	0	0
Direct Civilian:	0	-126	-503	0	0	0
Direct Student:	0	0	0	0	0	0
Direct Contractor:	0	0	0	0	0	0
<b>Cumulative Direct:</b>	<b>0</b>	<b>-126</b>	<b>-633</b>	<b>-633</b>	<b>-633</b>	<b>-633</b>
<b>Cum Indir/Induc:</b>	<b>0</b>	<b>-175</b>	<b>-878</b>	<b>-878</b>	<b>-878</b>	<b>-878</b>
<b>Cumulative Total:</b>	<b>0</b>	<b>-301</b>	<b>-1511</b>	<b>-1511</b>	<b>-1511</b>	<b>-1,511</b>

Virginia Beach-Norfolk-Newport News, VA-NC Metropolitan Statistical Area Trend Data

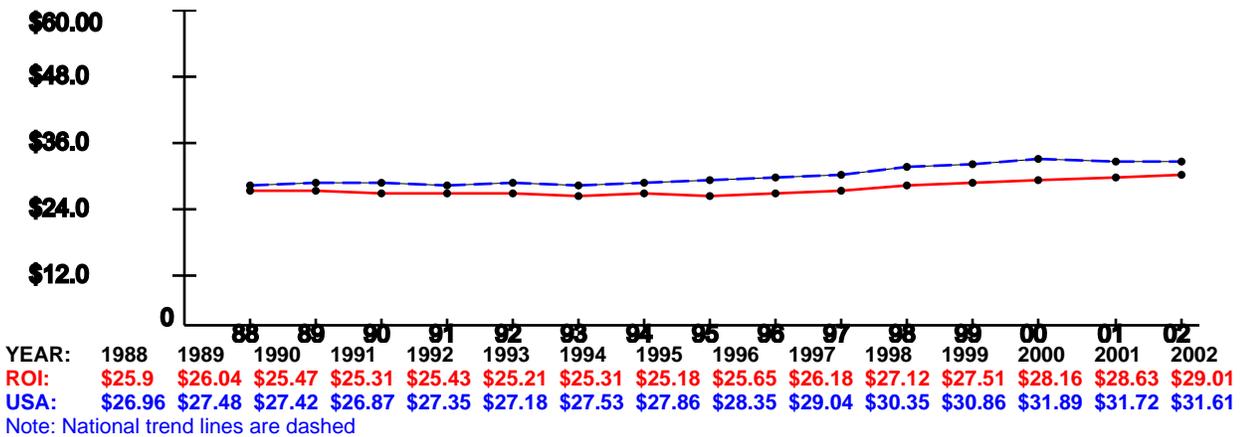
**Employment Trend (1988-2002)**



**Unemployment Percentage Trend (1990-2003)**



**Per Capita Income x \$1,000 (1988-2002)**



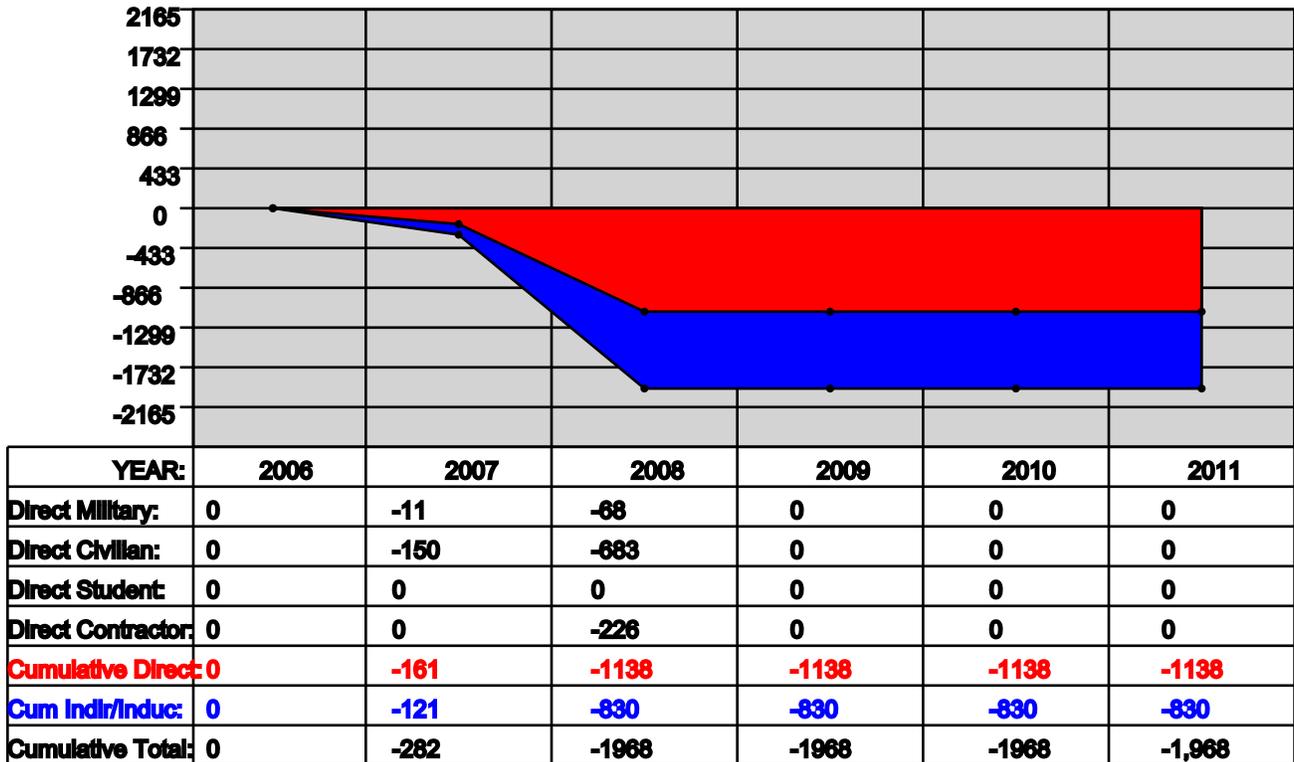
ECONOMIC IMPACT DATA

**Scenario:** All Selected (see title page)  
**Economic Region of Influence(ROI):** Washington-Arlington-Alexandria, DC-VA-MD-WV Metropolitan Division  
**Base:** All Bases  
**Action:** All Actions

**Overall Economic Impact of Proposed BRAC-05 Action:**

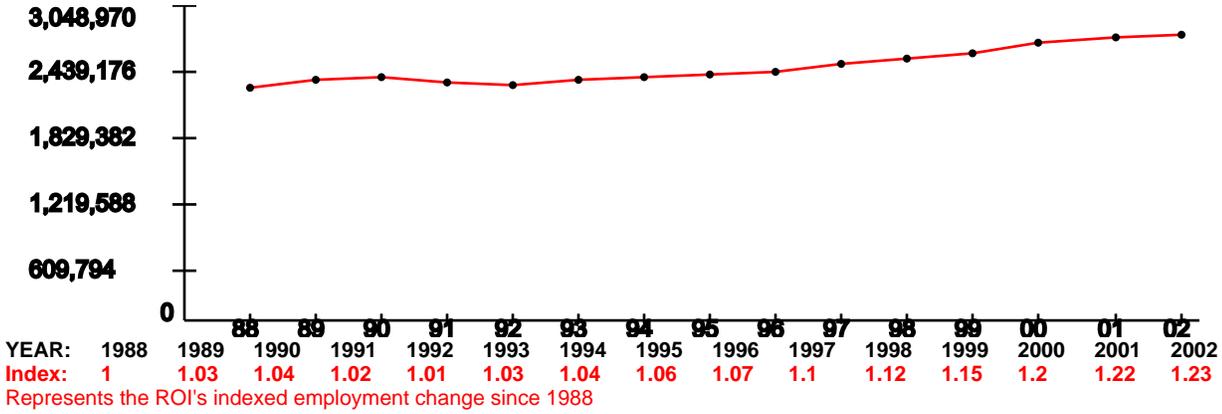
ROI Population (2002): 3,895,337  
 ROI Employment (2002): 2,771,791  
 Authorized Manpower (2005): 6,072  
 Authorized Manpower(2005) / ROI Employment(2002): 0.22%  
 Total Estimated Job Change: -1,968  
 Total Estimated Job Change / ROI Employment(2002): -0.07%

**Cumulative Job Change (Gain/Loss) Over Time:**

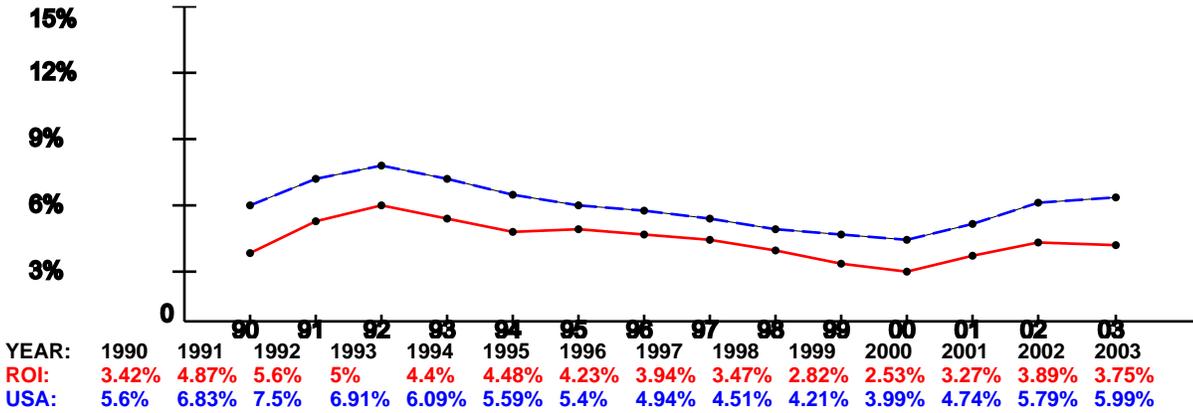


Washington-Arlington-Alexandria, DC-VA-MD-WV Metropolitan Division Trend Data

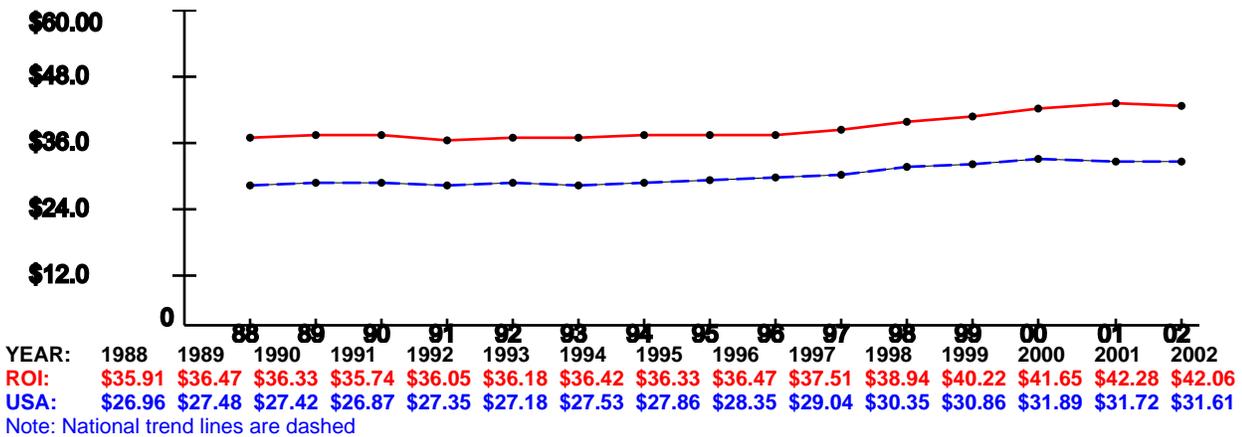
**Employment Trend (1988-2002)**



**Unemployment Percentage Trend (1990-2003)**



**Per Capita Income x \$1,000 (1988-2002)**



# Economic Impact Report

This report depicts the economic impact of the following Scenarios:

HSA-0077: MAH-HSA-0077 - Consolidate-Co-locate Installation Management Agencies and Army Service Providers

The data in this report is rolled up by Action

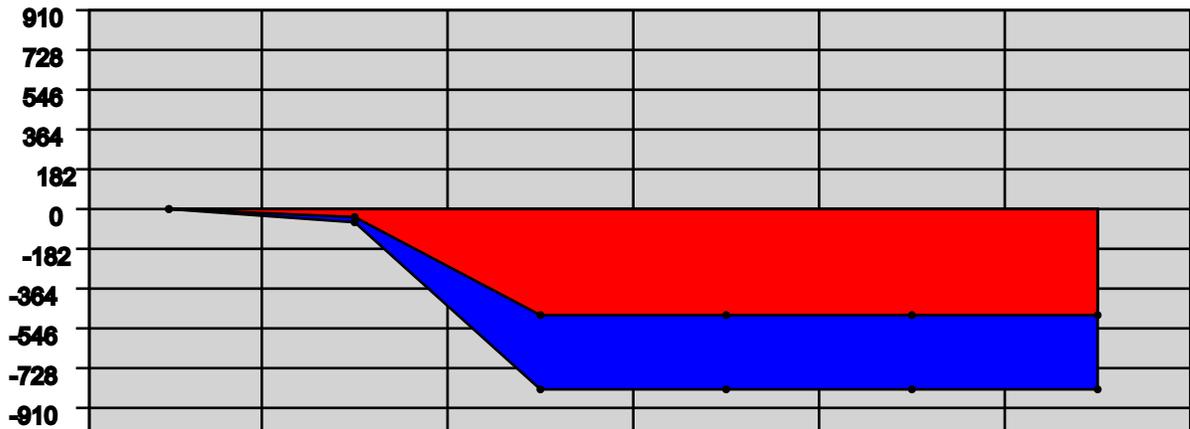
ECONOMIC IMPACT DATA

**Scenario:** MAH-HSA-0077 - Consolidate-Co-locate Installation Management Agencies and Army Service Providers  
**Economic Region of Influence(ROI):** Washington-Arlington-Alexandria, DC-VA-MD-WV Metropolitan Division  
**Base:** CRYSTAL CITY LEASE  
**Action:** HSA-0077 losing Crystal City Lease, VA

**Overall Economic Impact of Proposed BRAC-05 Action:**

ROI Population (2002):	3,895,337
ROI Employment (2002):	2,771,791
Authorized Manpower (2005):	2,397
Authorized Manpower(2005) / ROI Employment(2002):	0.09%
Total Estimated Job Change:	-830
Total Estimated Job Change / ROI Employment(2002):	-0.03%

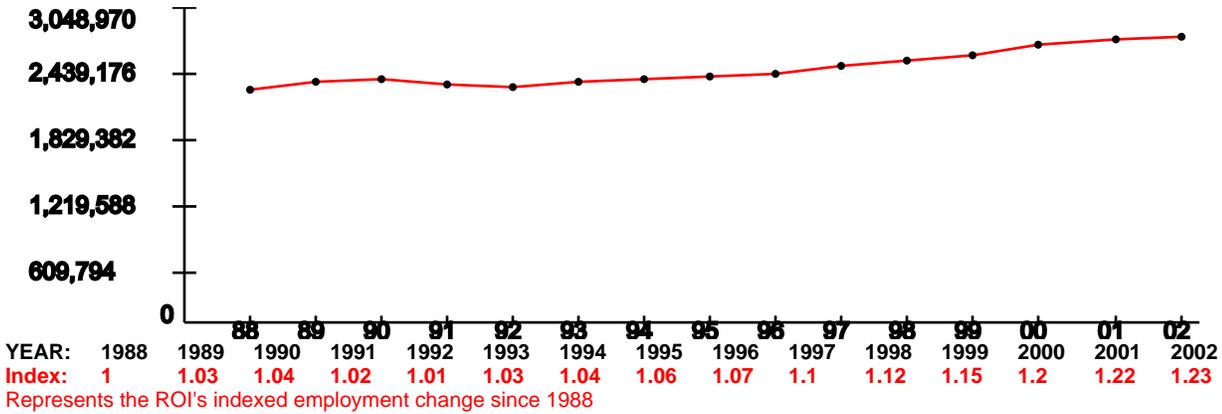
**Cumulative Job Change (Gain/Loss) Over Time:**



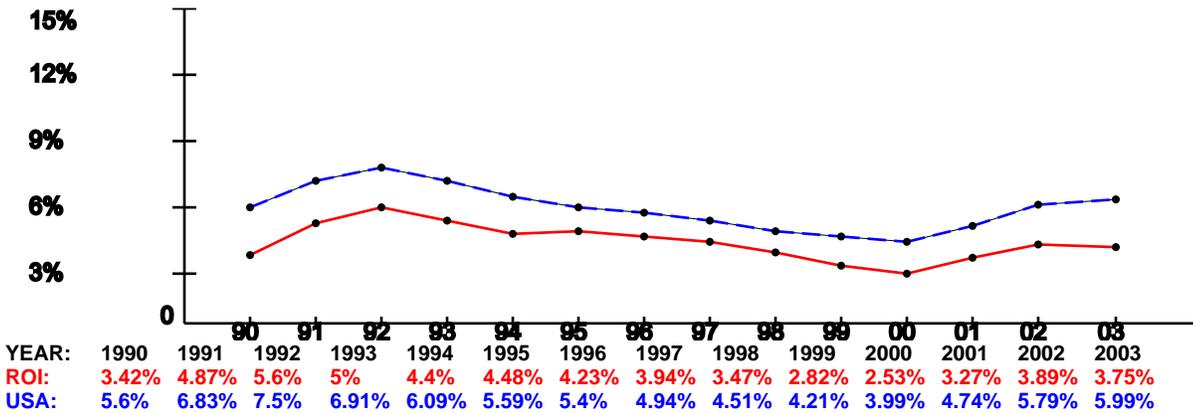
YEAR:	2006	2007	2008	2009	2010	2011
<b>Direct Military:</b>	0	-7	-49	0	0	0
<b>Direct Civilian:</b>	0	-28	-195	0	0	0
<b>Direct Student:</b>	0	0	0	0	0	0
<b>Direct Contractor:</b>	0	0	-209	0	0	0
<b>Cumulative Direct:</b>	0	-35	-488	-488	-488	-488
<b>Cum Indlr/Induc:</b>	0	-26	-342	-342	-342	-342
<b>Cumulative Total:</b>	0	-61	-830	-830	-830	-830

Washington-Arlington-Alexandria, DC-VA-MD-WV Metropolitan Division Trend Data

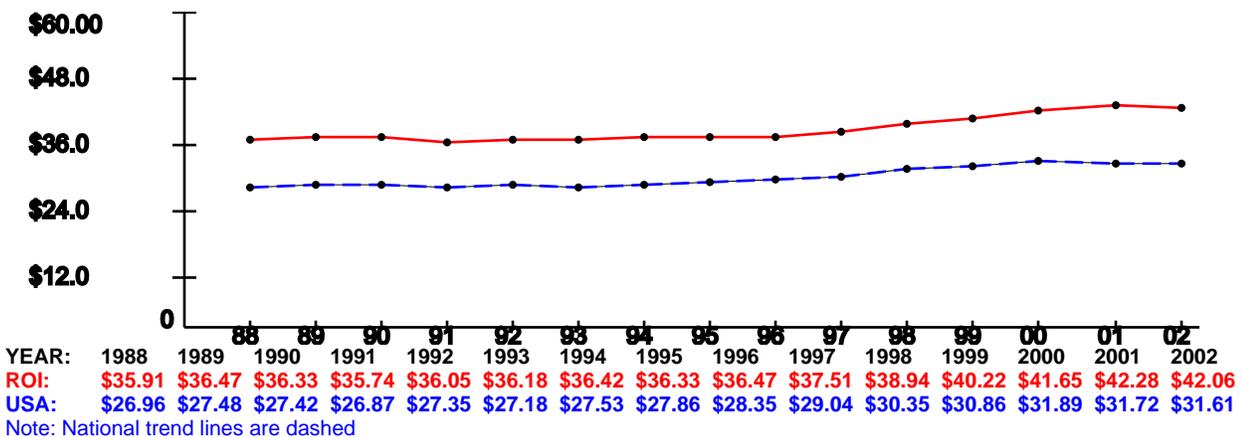
**Employment Trend (1988-2002)**



**Unemployment Percentage Trend (1990-2003)**



**Per Capita Income x \$1,000 (1988-2002)**



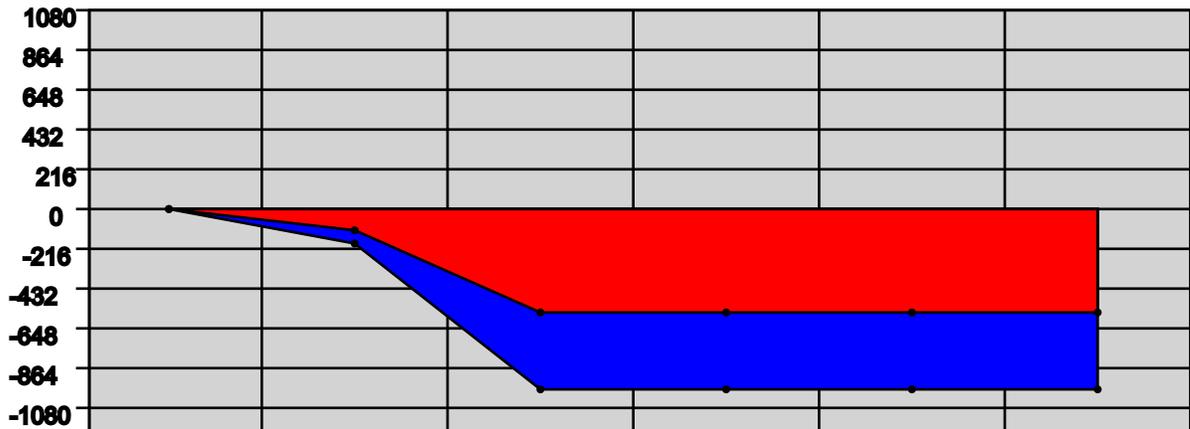
ECONOMIC IMPACT DATA

**Scenario:** MAH-HSA-0077 - Consolidate-Co-locate Installation Management Agencies and Army Service Providers  
**Economic Region of Influence(ROI):** Washington-Arlington-Alexandria, DC-VA-MD-WV Metropolitan Division  
**Base:** BAILEY'S CROSSROADS  
**Action:** HSA-0077 losing Bailey's Crossroads, VA

**Overall Economic Impact of Proposed BRAC-05 Action:**

ROI Population (2002):	3,895,337
ROI Employment (2002):	2,771,791
Authorized Manpower (2005):	867
Authorized Manpower(2005) / ROI Employment(2002):	0.03%
Total Estimated Job Change:	-982
Total Estimated Job Change / ROI Employment(2002):	-0.04%

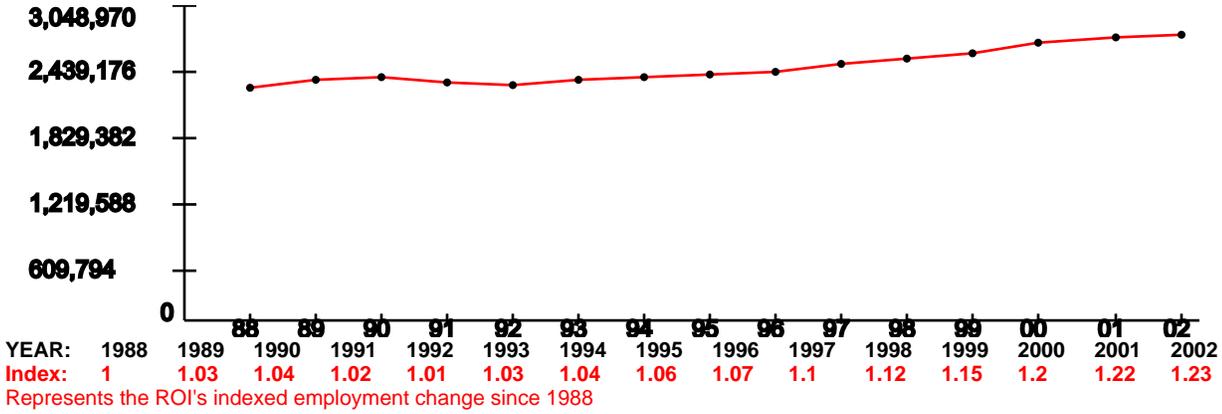
**Cumulative Job Change (Gain/Loss) Over Time:**



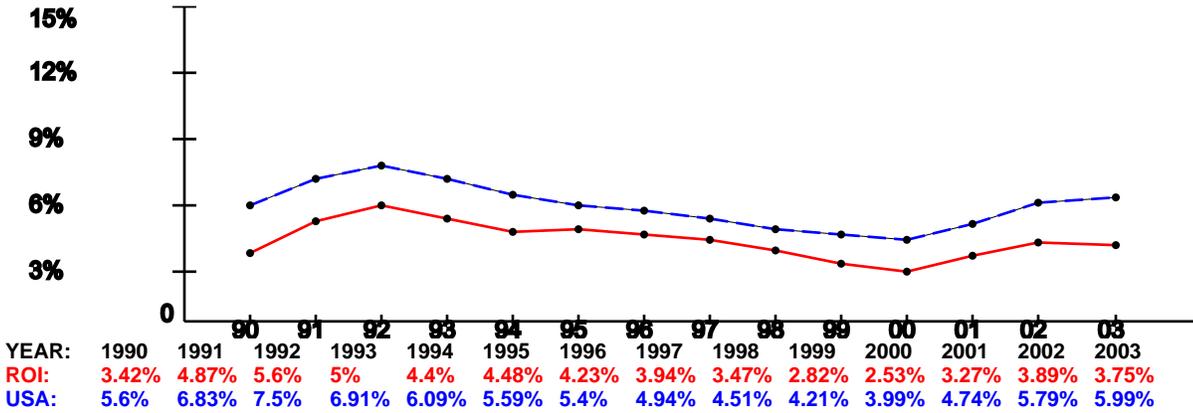
YEAR:	2006	2007	2008	2009	2010	2011
<b>Direct Military:</b>	0	-4	-19	0	0	0
<b>Direct Civilian:</b>	0	-105	-420	0	0	0
<b>Direct Student:</b>	0	0	0	0	0	0
<b>Direct Contractor:</b>	0	0	-13	0	0	0
<b>Cumulative Direct:</b>	0	-109	-561	-561	-561	-561
<b>Cum Indlr/Induc:</b>	0	-82	-421	-421	-421	-421
<b>Cumulative Total:</b>	0	-191	-982	-982	-982	-982

Washington-Arlington-Alexandria, DC-VA-MD-WV Metropolitan Division Trend Data

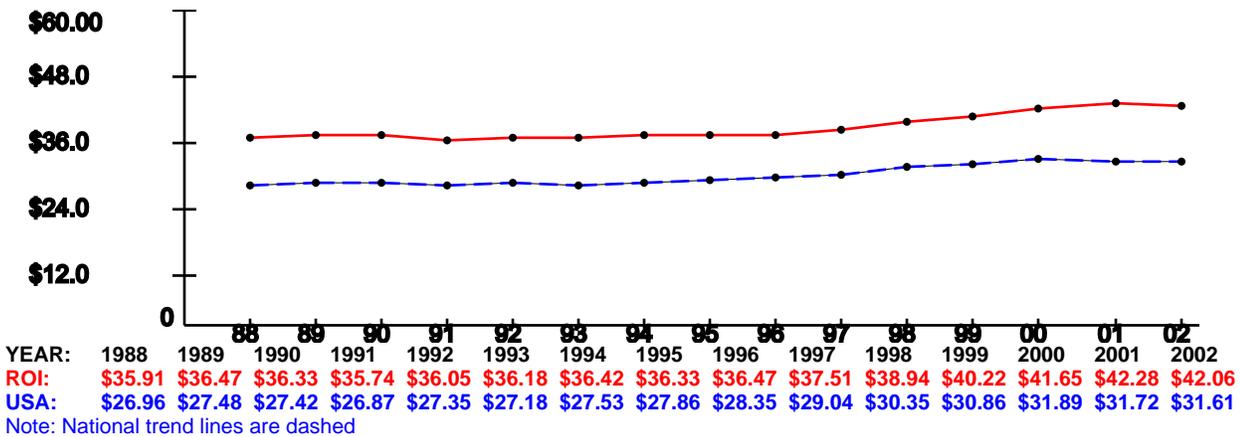
**Employment Trend (1988-2002)**



**Unemployment Percentage Trend (1990-2003)**



**Per Capita Income x \$1,000 (1988-2002)**



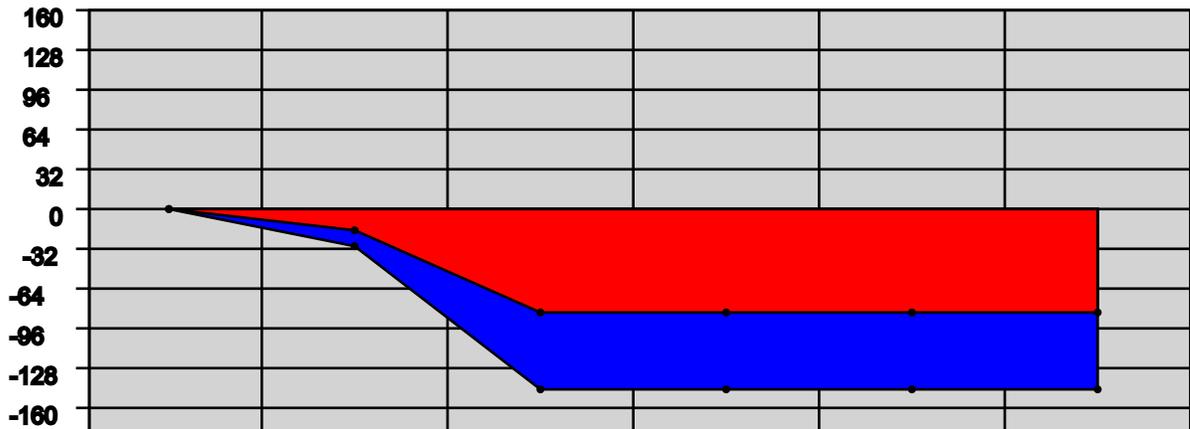
ECONOMIC IMPACT DATA

**Scenario:** MAH-HSA-0077 - Consolidate-Co-locate Installation Management Agencies and Army Service Providers  
**Economic Region of Influence(ROI):** Washington-Arlington-Alexandria, DC-VA-MD-WV Metropolitan Division  
**Base:** HOFFMAN LEASE  
**Action:** HSA-0077 losing Hoffman Lease, VA

**Overall Economic Impact of Proposed BRAC-05 Action:**

ROI Population (2002):	3,895,337
ROI Employment (2002):	2,771,791
Authorized Manpower (2005):	2,633
Authorized Manpower(2005) / ROI Employment(2002):	0.09%
Total Estimated Job Change:	-146
Total Estimated Job Change / ROI Employment(2002):	-0.01%

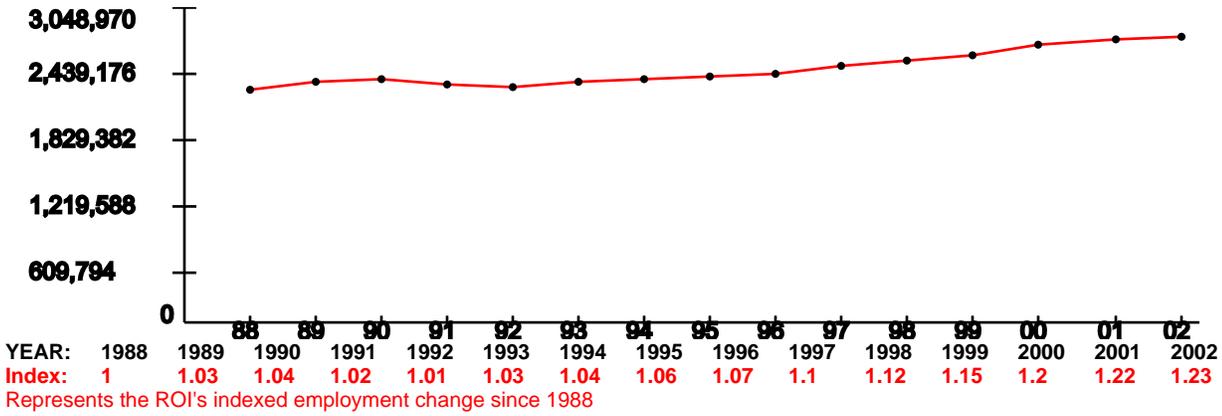
**Cumulative Job Change (Gain/Loss) Over Time:**



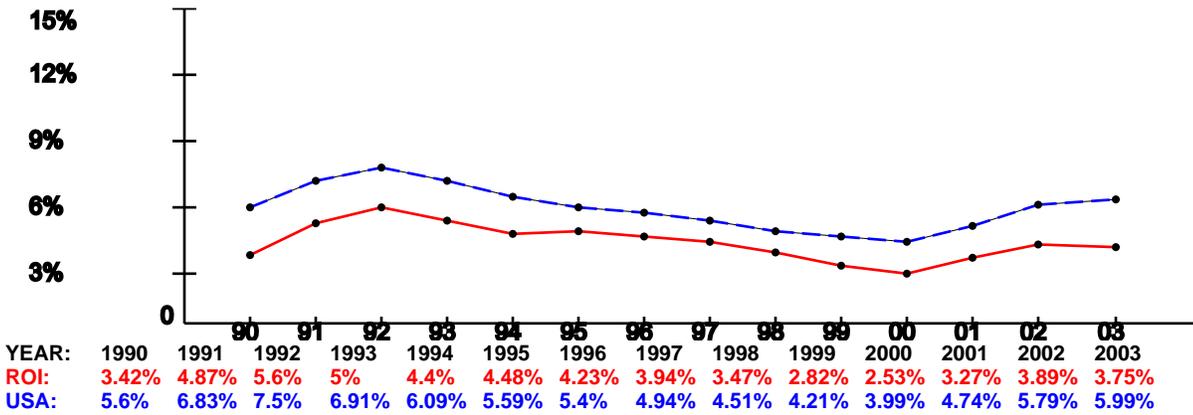
YEAR:	2006	2007	2008	2009	2010	2011
Direct Military:	0	0	0	0	0	0
Direct Civilian:	0	-17	-66	0	0	0
Direct Student:	0	0	0	0	0	0
Direct Contractor:	0	0	0	0	0	0
<b>Cumulative Direct:</b>	<b>0</b>	<b>-17</b>	<b>-83</b>	<b>-83</b>	<b>-83</b>	<b>-83</b>
<b>Cum Indlr/Induc:</b>	<b>0</b>	<b>-13</b>	<b>-63</b>	<b>-63</b>	<b>-63</b>	<b>-63</b>
<b>Cumulative Total:</b>	<b>0</b>	<b>-30</b>	<b>-146</b>	<b>-146</b>	<b>-146</b>	<b>-146</b>

Washington-Arlington-Alexandria, DC-VA-MD-WV Metropolitan Division Trend Data

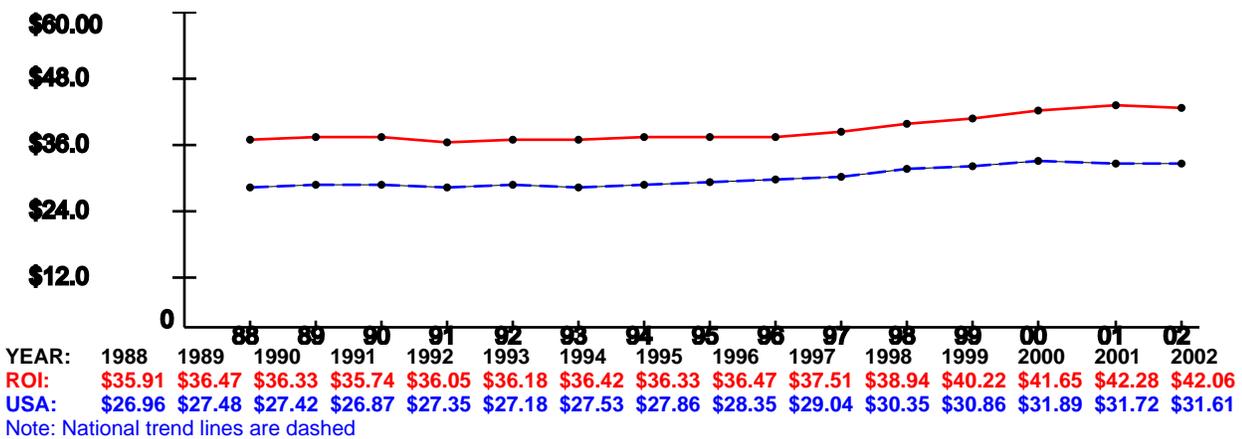
**Employment Trend (1988-2002)**



**Unemployment Percentage Trend (1990-2003)**



**Per Capita Income x \$1,000 (1988-2002)**



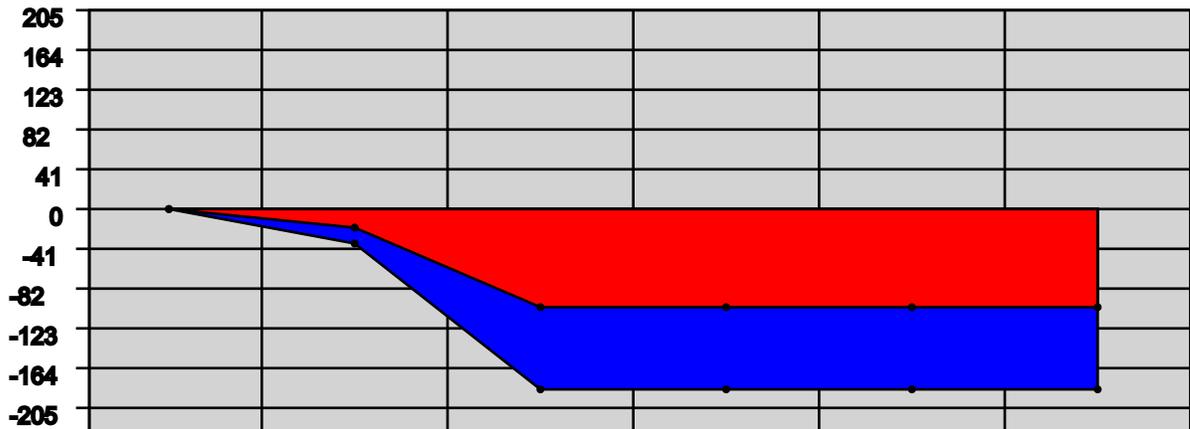
ECONOMIC IMPACT DATA

**Scenario:** MAH-HSA-0077 - Consolidate-Co-locate Installation Management Agencies and Army Service Providers  
**Economic Region of Influence(ROI):** Atlanta-Sandy Springs-Marietta, GA Metropolitan Statistical Area  
**Base:** MCPHERSON  
**Action:** HSA-0077 losing Fort McPherson

**Overall Economic Impact of Proposed BRAC-05 Action:**

ROI Population (2002): 4,509,540  
 ROI Employment (2002): 2,777,548  
 Authorized Manpower (2005): 4,084  
 Authorized Manpower(2005) / ROI Employment(2002): 0.15%  
 Total Estimated Job Change: -187  
 Total Estimated Job Change / ROI Employment(2002): -0.01%

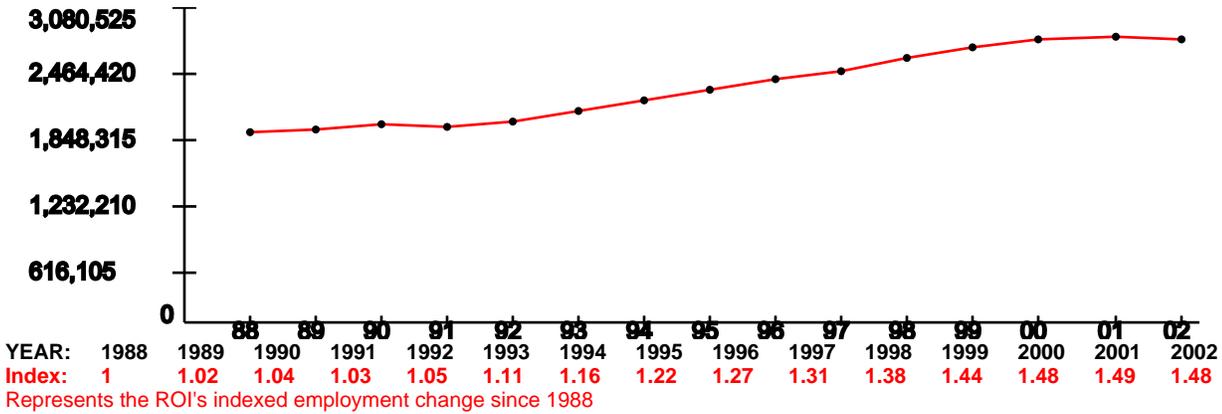
**Cumulative Job Change (Gain/Loss) Over Time:**



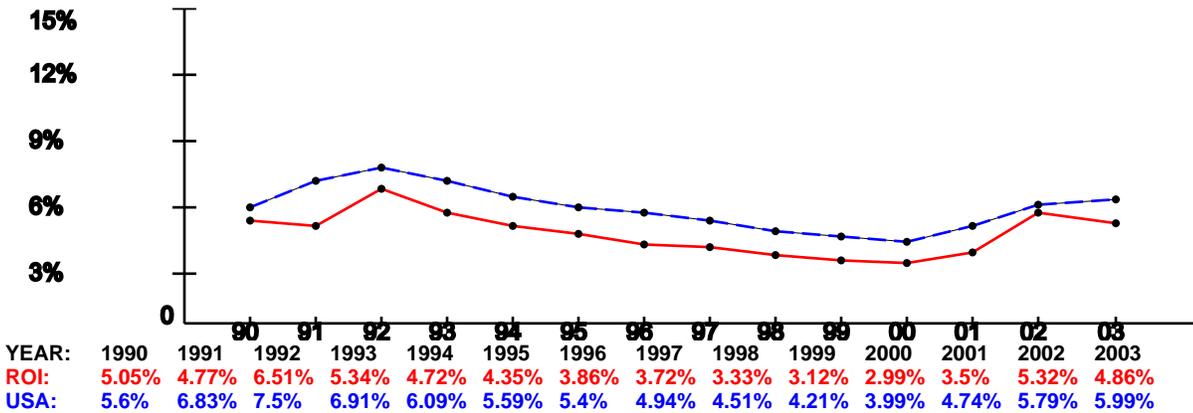
YEAR:	2006	2007	2008	2009	2010	2011
<b>Direct Military:</b>	0	0	-3	0	0	0
<b>Direct Civilian:</b>	0	-20	-79	0	0	0
<b>Direct Student:</b>	0	0	0	0	0	0
<b>Direct Contractor:</b>	0	0	0	0	0	0
<b>Cumulative Direct:</b>	0	-20	-102	-102	-102	-102
<b>Cum Indlr/Induc:</b>	0	-17	-85	-85	-85	-85
<b>Cumulative Total:</b>	0	-37	-187	-187	-187	-187

Atlanta-Sandy Springs-Marietta, GA Metropolitan Statistical Area Trend Data

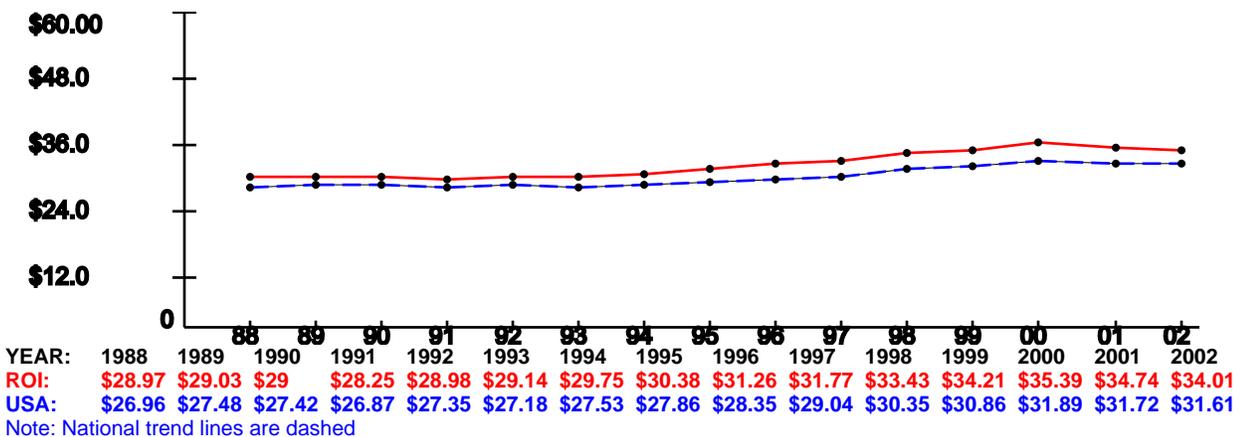
**Employment Trend (1988-2002)**



**Unemployment Percentage Trend (1990-2003)**



**Per Capita Income x \$1,000 (1988-2002)**



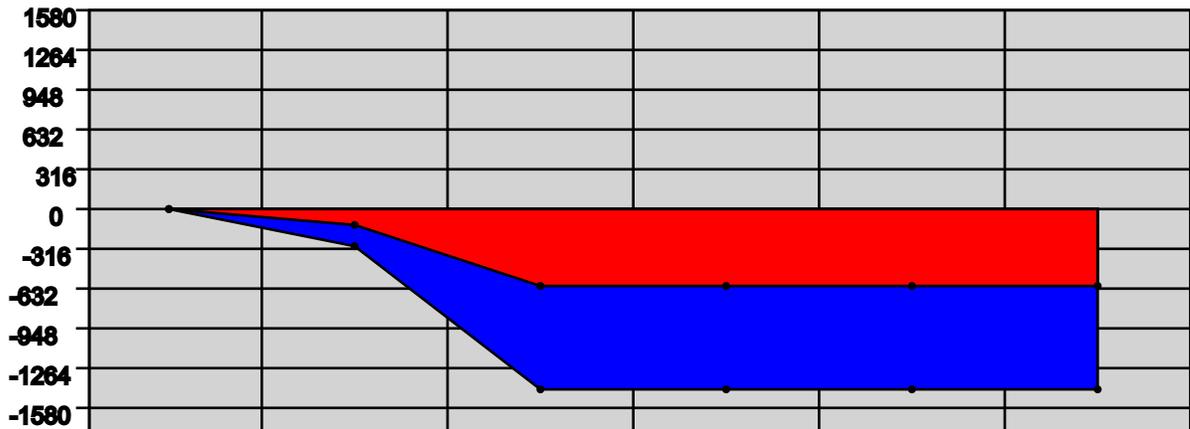
ECONOMIC IMPACT DATA

**Scenario:** MAH-HSA-0077 - Consolidate-Co-locate Installation Management Agencies and Army Service Providers  
**Economic Region of Influence(ROI):** Virginia Beach-Norfolk-Newport News, VA-NC Metropolitan Statistical Area  
**Base:** MONROE  
**Action:** HSA-0077 losing Fort Monroe

**Overall Economic Impact of Proposed BRAC-05 Action:**

ROI Population (2002):	1,613,728
ROI Employment (2002):	978,888
Authorized Manpower (2005):	3,341
Authorized Manpower(2005) / ROI Employment(2002):	0.34%
Total Estimated Job Change:	-1,436
Total Estimated Job Change / ROI Employment(2002):	-0.15%

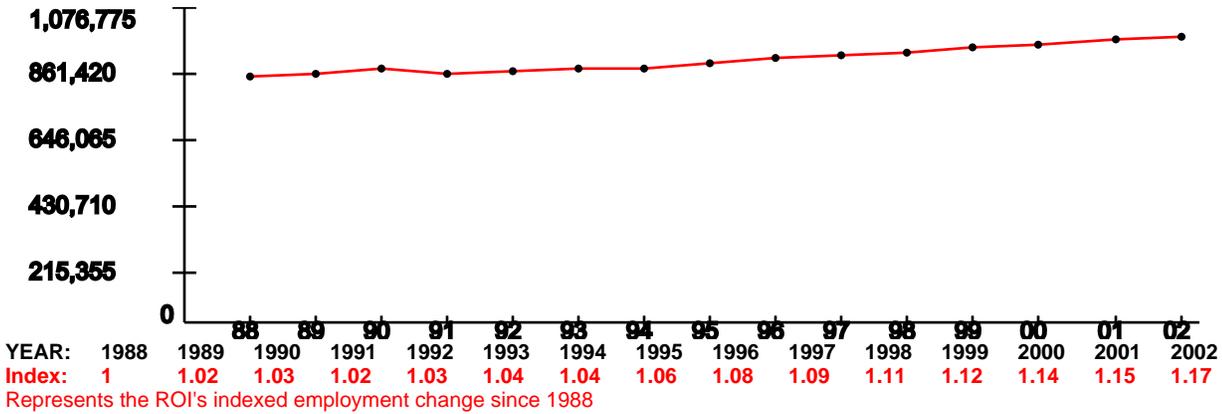
**Cumulative Job Change (Gain/Loss) Over Time:**



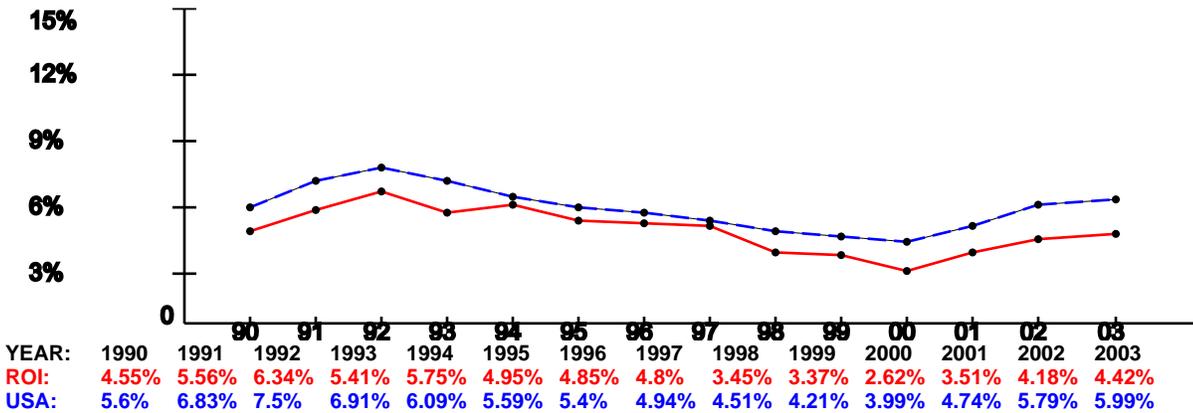
YEAR:	2006	2007	2008	2009	2010	2011
<b>Direct Military:</b>	0	0	-2	0	0	0
<b>Direct Civilian:</b>	0	-120	-479	0	0	0
<b>Direct Student:</b>	0	0	0	0	0	0
<b>Direct Contractor:</b>	0	0	0	0	0	0
<b>Cumulative Direct:</b>	0	-120	-601	-601	-601	-601
<b>Cum Indlr/Induc:</b>	0	-167	-835	-835	-835	-835
<b>Cumulative Total:</b>	0	-287	-1436	-1436	-1436	-1,436

Virginia Beach-Norfolk-Newport News, VA-NC Metropolitan Statistical Area Trend Data

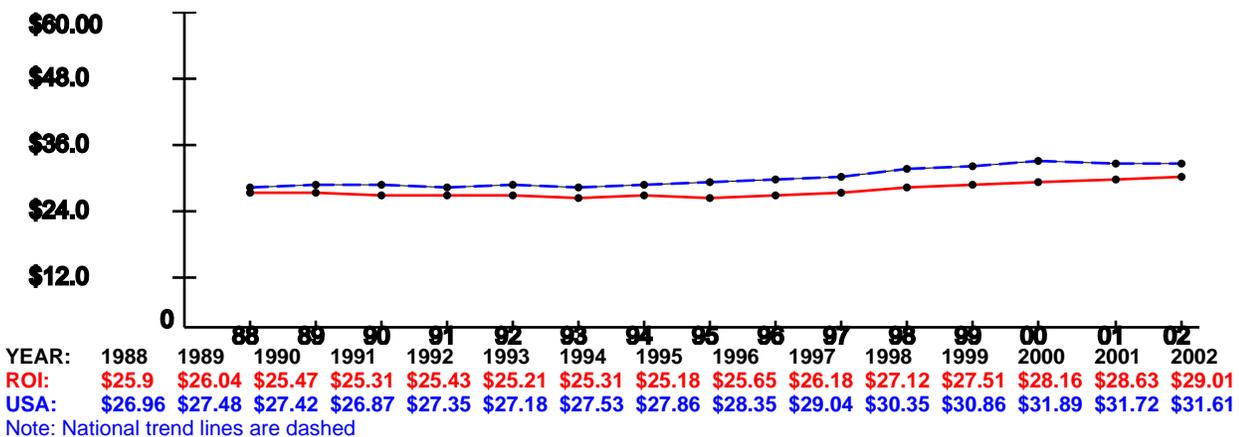
**Employment Trend (1988-2002)**



**Unemployment Percentage Trend (1990-2003)**



**Per Capita Income x \$1,000 (1988-2002)**



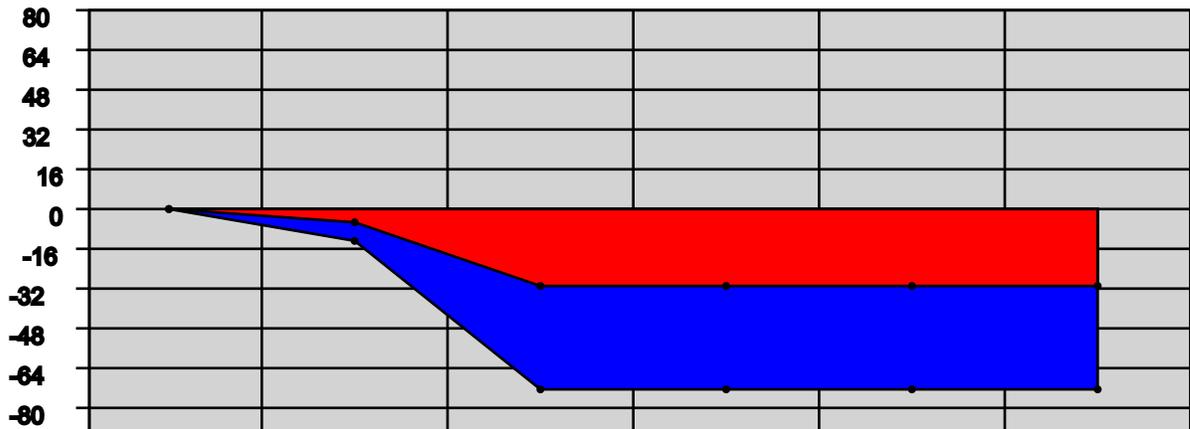
ECONOMIC IMPACT DATA

**Scenario:** MAH-HSA-0077 - Consolidate-Co-locate Installation Management Agencies and Army Service Providers  
**Economic Region of Influence(ROI):** Virginia Beach-Norfolk-Newport News, VA-NC Metropolitan Statistical Area  
**Base:** EUSTIS  
**Action:** HSA-0077 losing Fort Eustis

**Overall Economic Impact of Proposed BRAC-05 Action:**

ROI Population (2002):	1,613,728
ROI Employment (2002):	978,888
Authorized Manpower (2005):	11,885
Authorized Manpower(2005) / ROI Employment(2002):	1.21%
Total Estimated Job Change:	-76
Total Estimated Job Change / ROI Employment(2002):	-0.01%

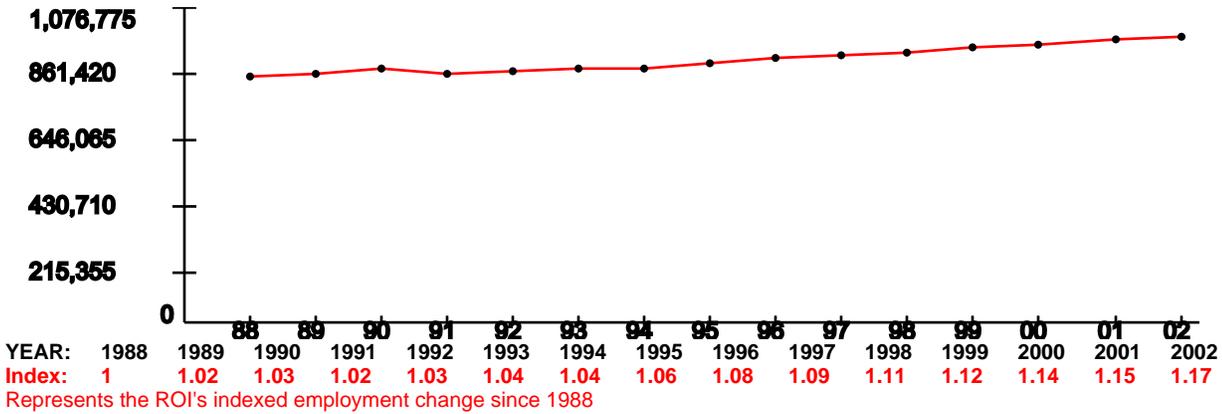
**Cumulative Job Change (Gain/Loss) Over Time:**



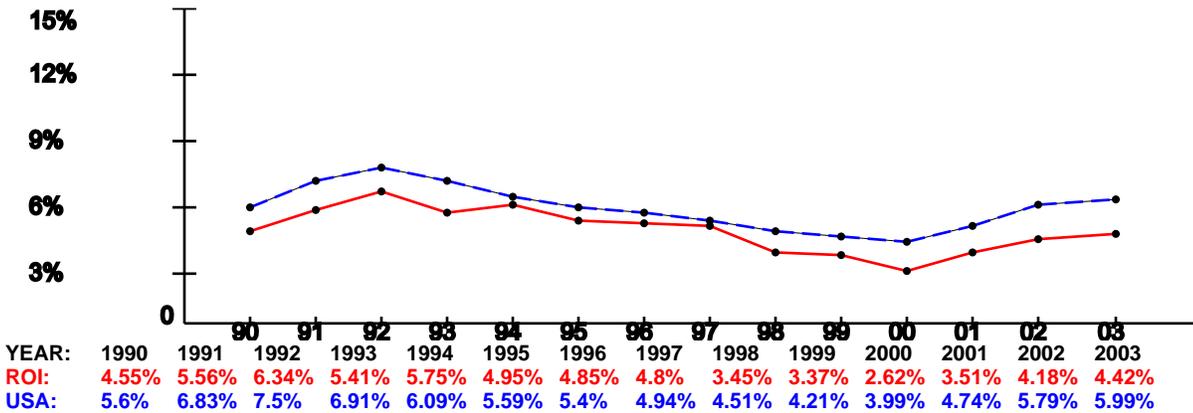
YEAR:	2006	2007	2008	2009	2010	2011
<b>Direct Military:</b>	0	0	-2	0	0	0
<b>Direct Civilian:</b>	0	-6	-24	0	0	0
<b>Direct Student:</b>	0	0	0	0	0	0
<b>Direct Contractor:</b>	0	0	0	0	0	0
<b>Cumulative Direct:</b>	0	-6	-32	-32	-32	-32
<b>Cum Indlr/Induc:</b>	0	-8	-44	-44	-44	-44
<b>Cumulative Total:</b>	0	-14	-76	-76	-76	-76

Virginia Beach-Norfolk-Newport News, VA-NC Metropolitan Statistical Area Trend Data

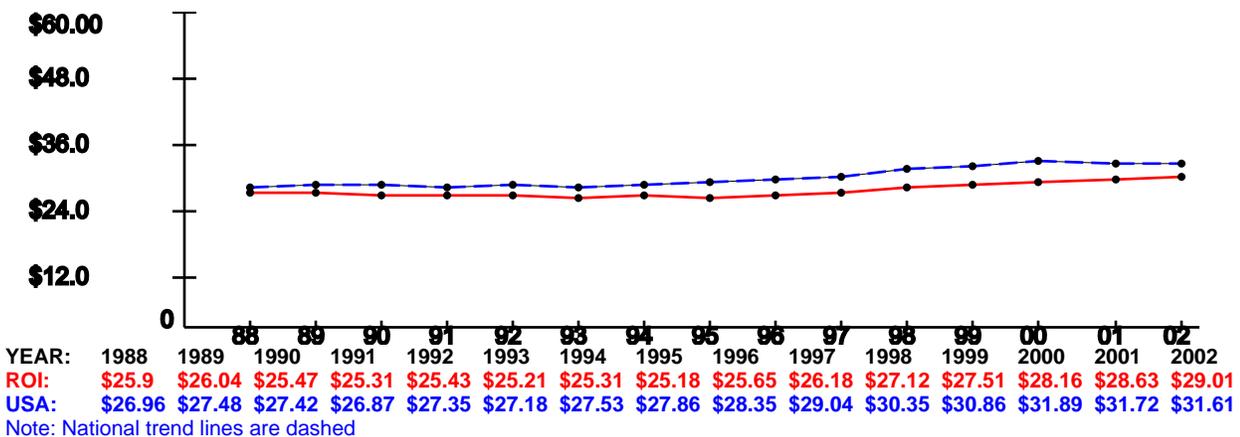
**Employment Trend (1988-2002)**



**Unemployment Percentage Trend (1990-2003)**



**Per Capita Income x \$1,000 (1988-2002)**



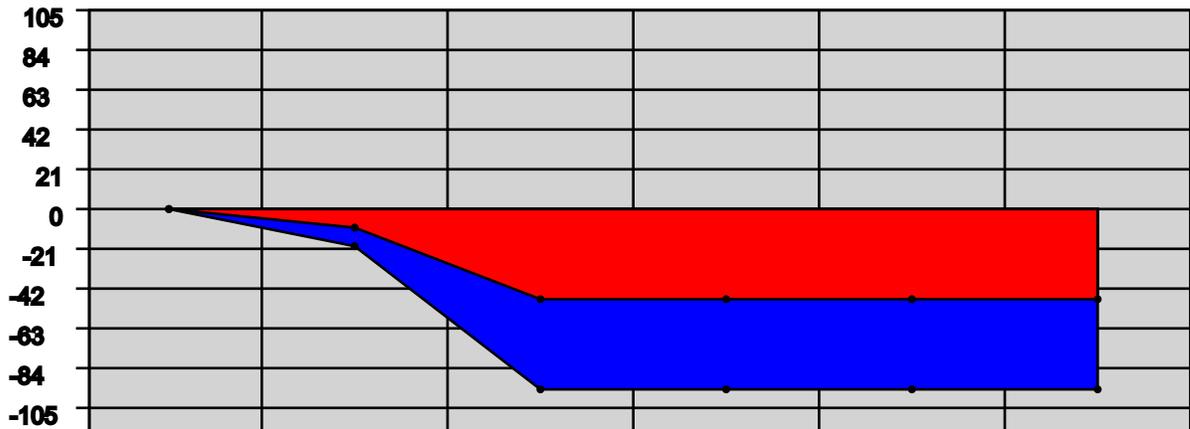
ECONOMIC IMPACT DATA

**Scenario:** MAH-HSA-0077 - Consolidate-Co-locate Installation Management Agencies and Army Service Providers  
**Economic Region of Influence(ROI):** San Juan-Caguas-Guaynabo, PR Metropolitan Statistical Area  
**Base:** BUCHANAN  
**Action:** HSA-0077 losing Fort Buchanan

**Overall Economic Impact of Proposed BRAC-05 Action:**

ROI Population (2002):	2,542,414
ROI Employment (2002):	850,261
Authorized Manpower (2005):	1,884
Authorized Manpower(2005) / ROI Employment(2002):	0.22%
Total Estimated Job Change:	-95
Total Estimated Job Change / ROI Employment(2002):	-0.01%

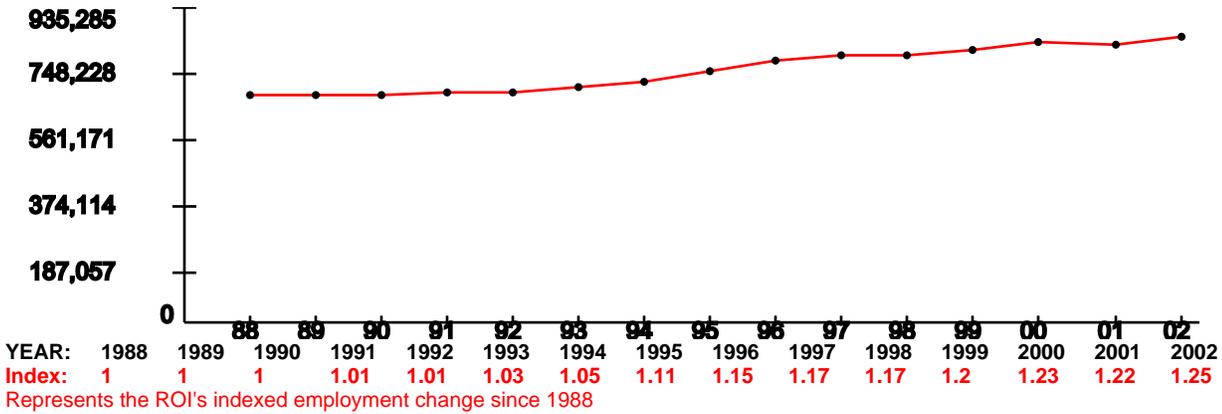
**Cumulative Job Change (Gain/Loss) Over Time:**



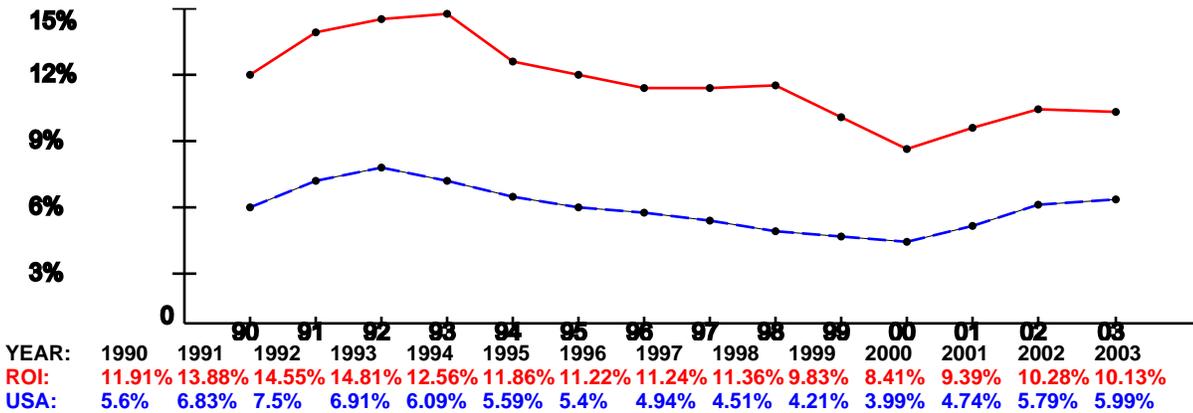
YEAR:	2006	2007	2008	2009	2010	2011
<b>Direct Military:</b>	0	-2	-6	0	0	0
<b>Direct Civilian:</b>	0	-8	-32	0	0	0
<b>Direct Student:</b>	0	0	0	0	0	0
<b>Direct Contractor:</b>	0	0	0	0	0	0
<b>Cumulative Direct:</b>	0	-10	-48	-48	-48	-48
<b>Cum Indlr/Induc:</b>	0	-10	-47	-47	-47	-47
<b>Cumulative Total:</b>	0	-20	-95	-95	-95	-95

San Juan-Caguas-Guaynabo, PR Metropolitan Statistical Area Trend Data

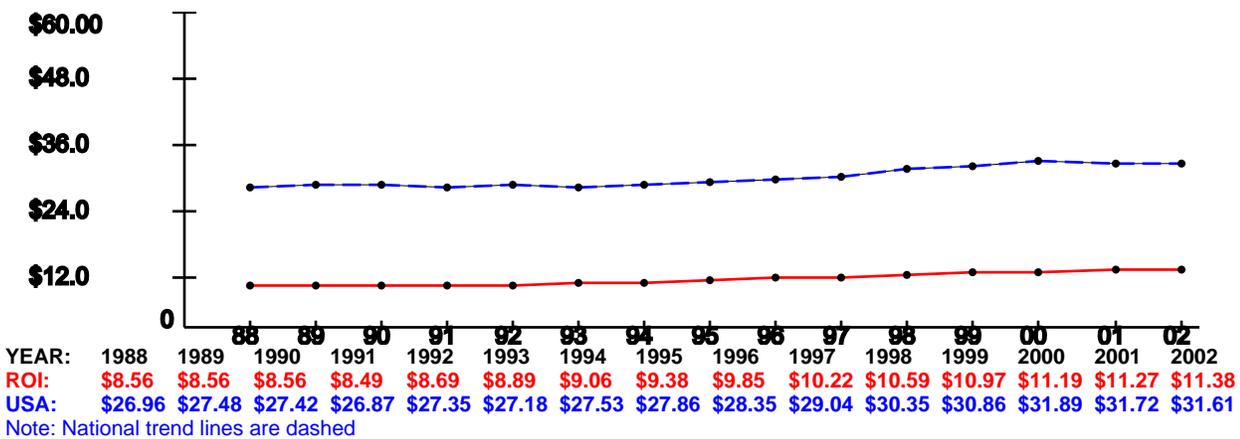
**Employment Trend (1988-2002)**



**Unemployment Percentage Trend (1990-2003)**



**Per Capita Income x \$1,000 (1988-2002)**



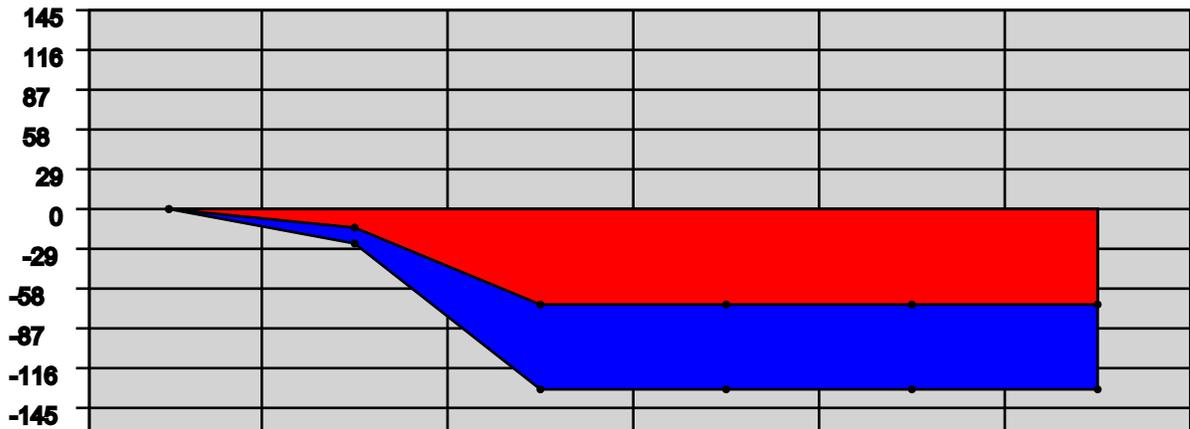
ECONOMIC IMPACT DATA

**Scenario:** MAH-HSA-0077 - Consolidate-Co-locate Installation Management Agencies and Army Service Providers  
**Economic Region of Influence(ROI):** Davenport-Moline-Rock Island, IA-IL Metropolitan Statistical Area  
**Base:** ROCK ISLAND  
**Action:** HSA-0077 losing Rock Island

**Overall Economic Impact of Proposed BRAC-05 Action:**

ROI Population (2002):	375,009
ROI Employment (2002):	229,053
Authorized Manpower (2005):	5,553
Authorized Manpower(2005) / ROI Employment(2002):	2.42%
Total Estimated Job Change:	-132
Total Estimated Job Change / ROI Employment(2002):	-0.06%

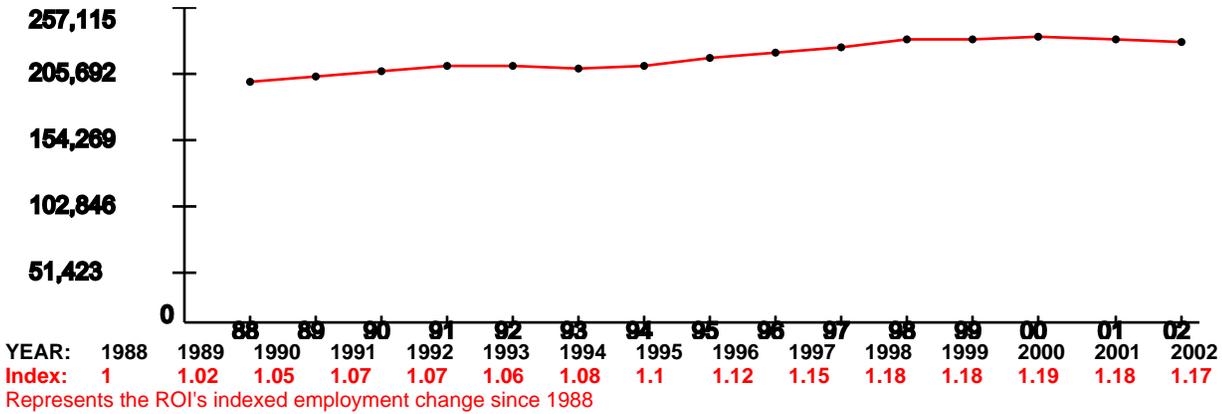
**Cumulative Job Change (Gain/Loss) Over Time:**



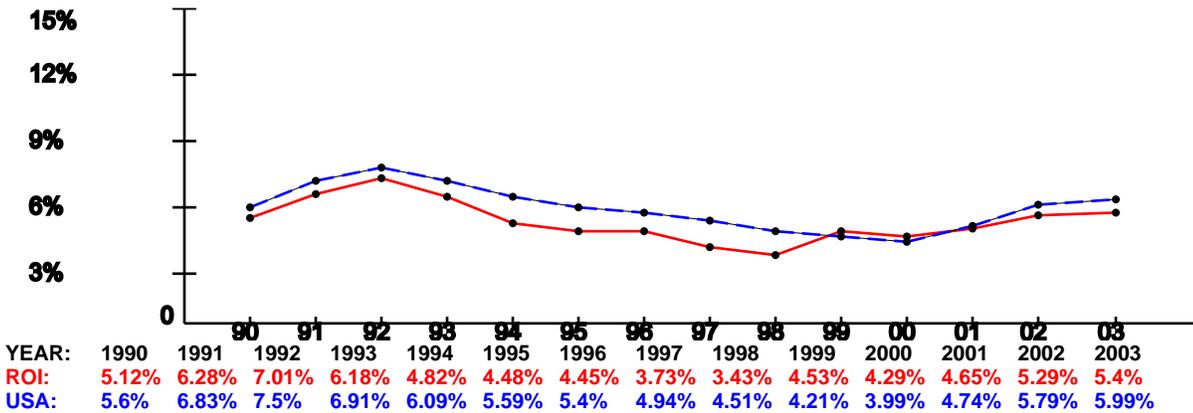
YEAR:	2006	2007	2008	2009	2010	2011
Direct Military:	0	0	-2	0	0	0
Direct Civilian:	0	-14	-55	0	0	0
Direct Student:	0	0	0	0	0	0
Direct Contractor:	0	0	0	0	0	0
<b>Cumulative Direct:</b>	<b>0</b>	<b>-14</b>	<b>-71</b>	<b>-71</b>	<b>-71</b>	<b>-71</b>
<b>Cum Indlr/Induc:</b>	<b>0</b>	<b>-12</b>	<b>-61</b>	<b>-61</b>	<b>-61</b>	<b>-61</b>
<b>Cumulative Total:</b>	<b>0</b>	<b>-26</b>	<b>-132</b>	<b>-132</b>	<b>-132</b>	<b>-132</b>

Davenport-Moline-Rock Island, IA-IL Metropolitan Statistical Area Trend Data

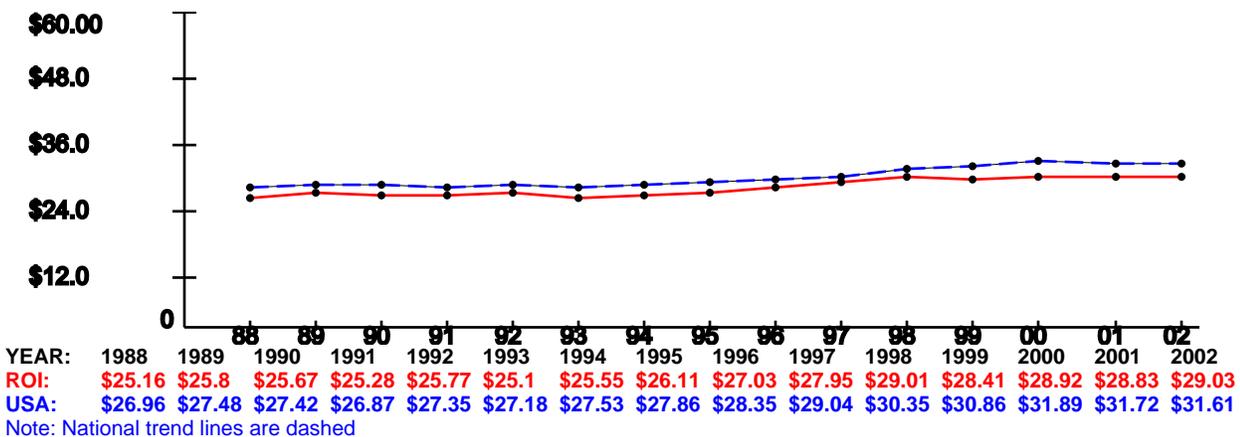
**Employment Trend (1988-2002)**



**Unemployment Percentage Trend (1990-2003)**



**Per Capita Income x \$1,000 (1988-2002)**



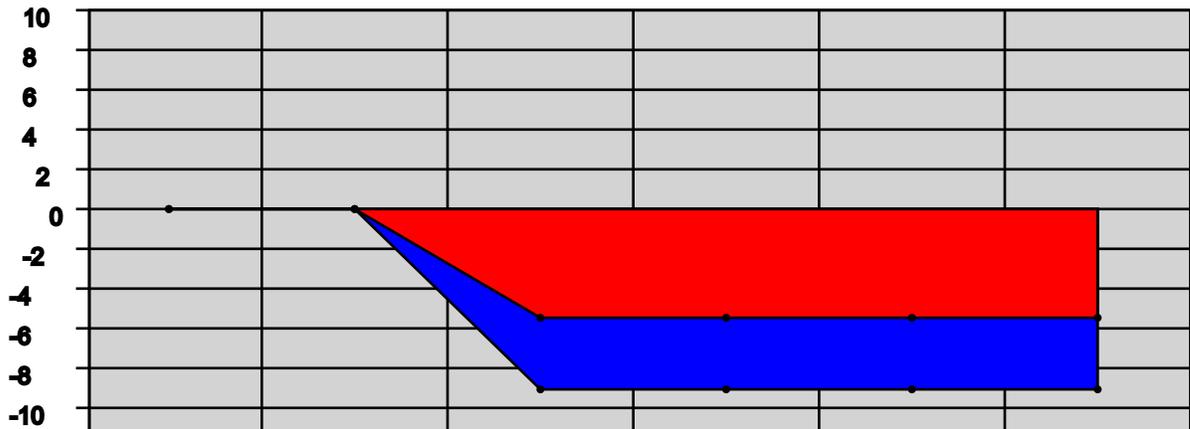
ECONOMIC IMPACT DATA

**Scenario:** MAH-HSA-0077 - Consolidate-Co-locate Installation Management Agencies and Army Service Providers  
**Economic Region of Influence(ROI):** Washington-Arlington-Alexandria, DC-VA-MD-WV Metropolitan Division  
**Base:** ROSSLYN LEASE  
**Action:** HSA-0077 losing Rosslyn Lease, VA

**Overall Economic Impact of Proposed BRAC-05 Action:**

ROI Population (2002): 3,895,337  
 ROI Employment (2002): 2,771,791  
 Authorized Manpower (2005): 175  
 Authorized Manpower(2005) / ROI Employment(2002): 0.01%  
 Total Estimated Job Change: -10  
 Total Estimated Job Change / ROI Employment(2002): -0%

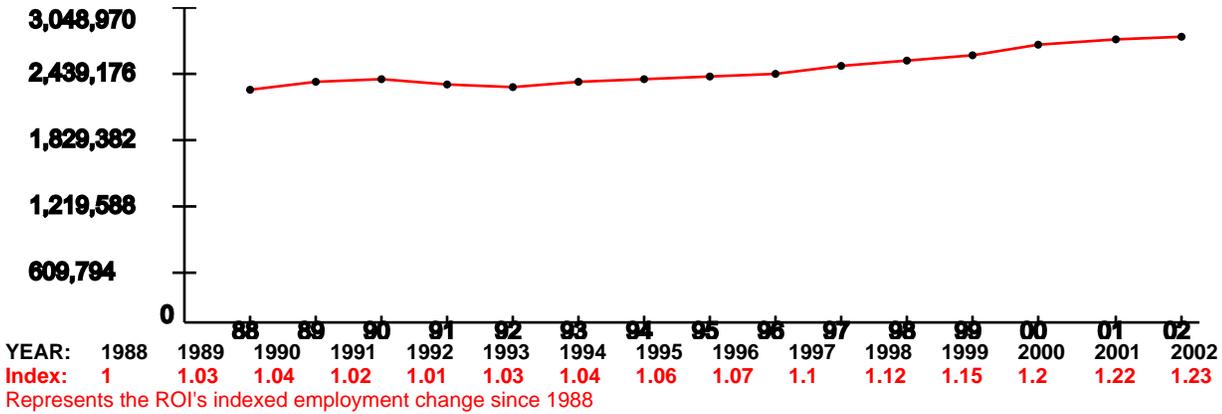
**Cumulative Job Change (Gain/Loss) Over Time:**



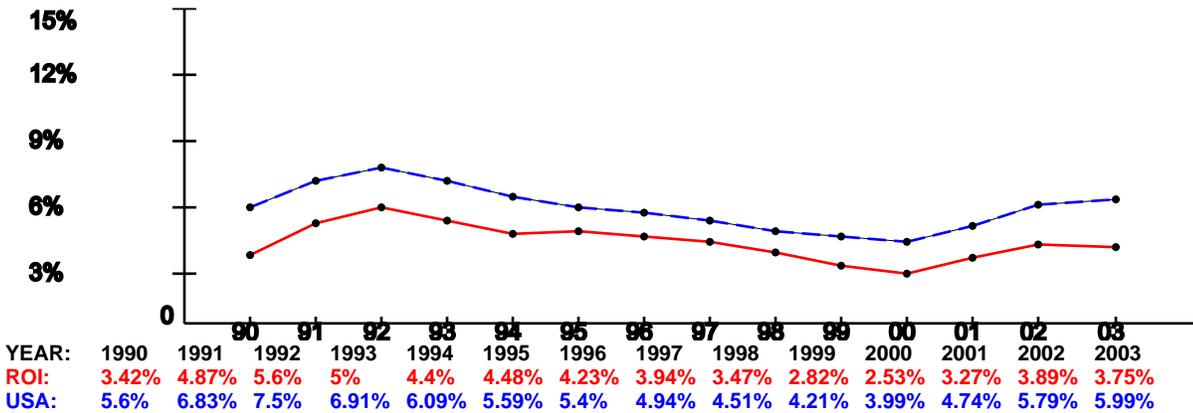
YEAR:	2006	2007	2008	2009	2010	2011
<b>Direct Military:</b>	0	0	0	0	0	0
<b>Direct Civilian:</b>	0	0	-2	0	0	0
<b>Direct Student:</b>	0	0	0	0	0	0
<b>Direct Contractor:</b>	0	0	-4	0	0	0
<b>Cumulative Direct:</b>	0	0	-6	-6	-6	-6
<b>Cum Indlr/Induc:</b>	0	0	-4	-4	-4	-4
<b>Cumulative Total:</b>	0	0	-10	-10	-10	-10

Washington-Arlington-Alexandria, DC-VA-MD-WV Metropolitan Division Trend Data

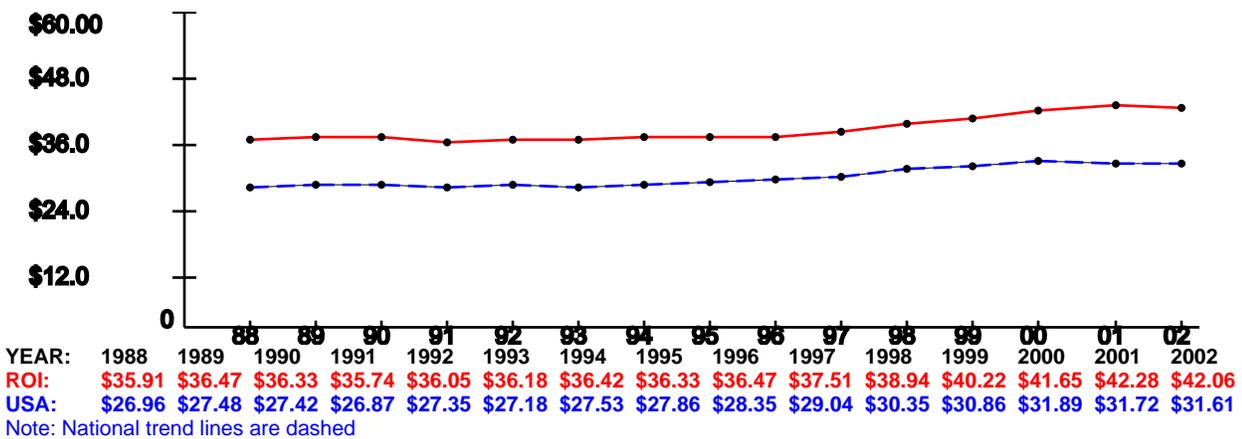
**Employment Trend (1988-2002)**



**Unemployment Percentage Trend (1990-2003)**



**Per Capita Income x \$1,000 (1988-2002)**



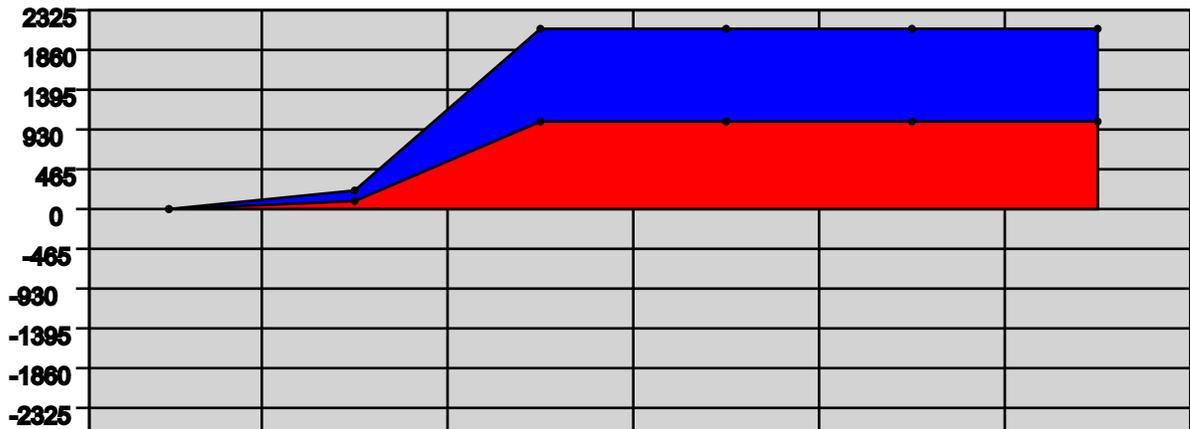
ECONOMIC IMPACT DATA

**Scenario:** MAH-HSA-0077 - Consolidate-Co-locate Installation Management Agencies and Army Service Providers  
**Economic Region of Influence(ROI):** San Antonio, TX Metropolitan Statistical Area  
**Base:** SAM HOUSTON  
**Action:** HSA-0077 gaining Fort Sam Houston, TX

**Overall Economic Impact of Proposed BRAC-05 Action:**

ROI Population (2002):	1,786,138
ROI Employment (2002):	1,009,217
Authorized Manpower (2005):	16,831
Authorized Manpower(2005) / ROI Employment(2002):	1.67%
Total Estimated Job Change:	2,115
Total Estimated Job Change / ROI Employment(2002):	0.21%

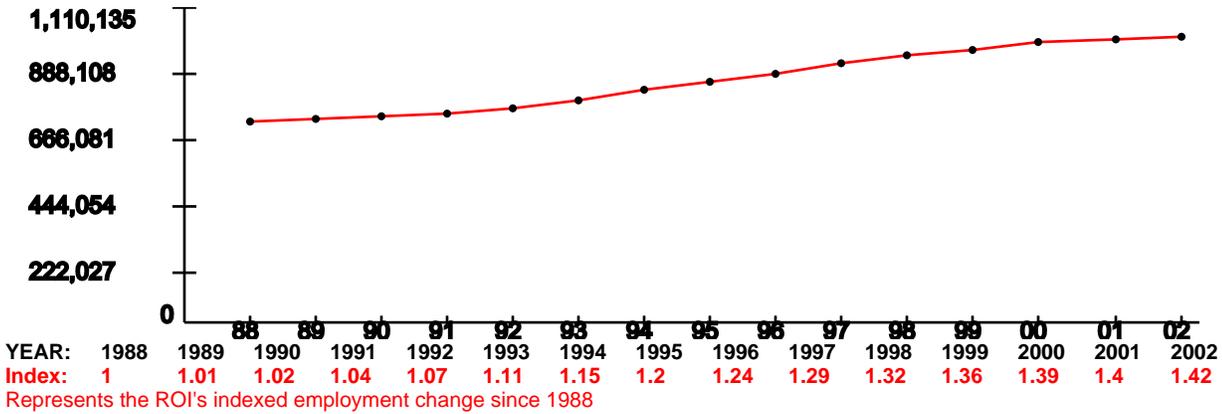
**Cumulative Job Change (Gain/Loss) Over Time:**



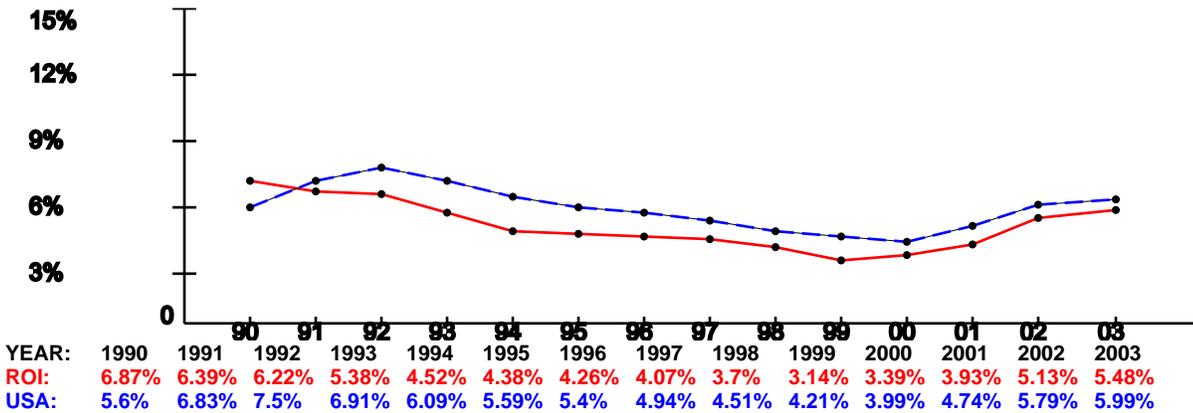
YEAR:	2006	2007	2008	2009	2010	2011
<b>Direct Military:</b>	0	12	154	0	0	0
<b>Direct Civilian:</b>	0	89	763	0	0	0
<b>Direct Student:</b>	0	0	0	0	0	0
<b>Direct Contractor:</b>	0	0	0	0	0	0
<b>Cumulative Direct:</b>	0	101	1018	1018	1018	1018
<b>Cum Indlr/Induc:</b>	0	110	1097	1097	1097	1097
<b>Cumulative Total:</b>	0	211	2115	2115	2115	2,115

San Antonio, TX Metropolitan Statistical Area Trend Data

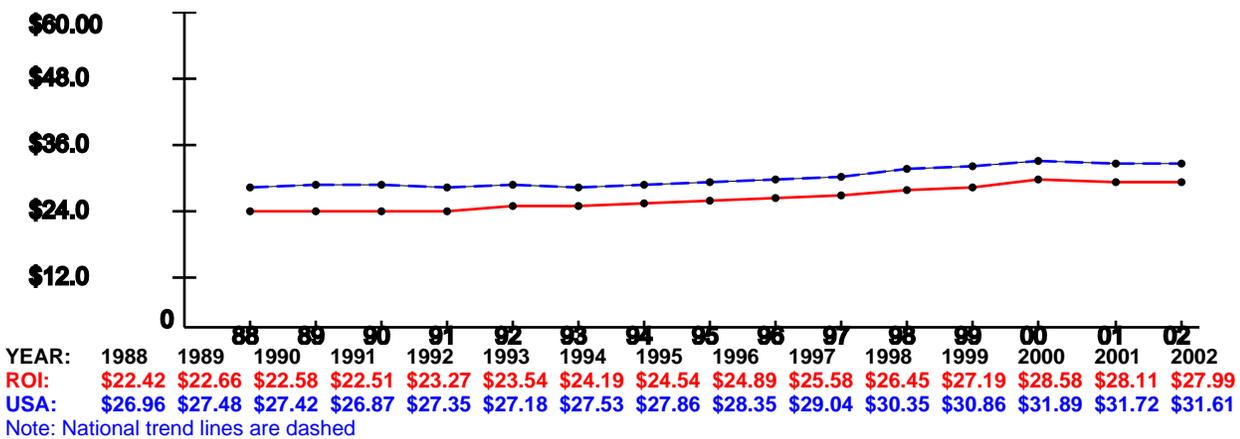
**Employment Trend (1988-2002)**



**Unemployment Percentage Trend (1990-2003)**



**Per Capita Income x \$1,000 (1988-2002)**



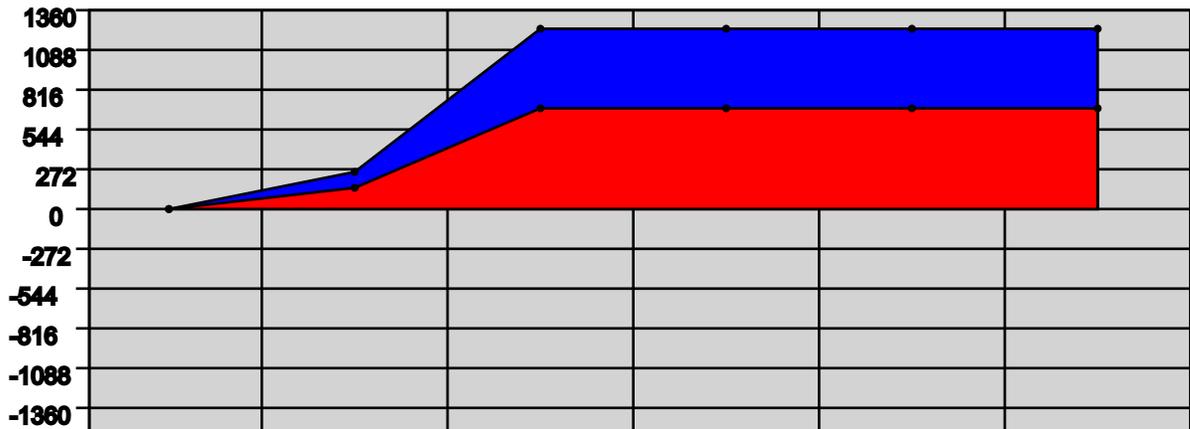
ECONOMIC IMPACT DATA

**Scenario:** MAH-HSA-0077 - Consolidate-Co-locate Installation Management Agencies and Army Service Providers  
**Economic Region of Influence(ROI):** Richmond, VA Metropolitan Statistical Area  
**Base:** LEE  
**Action:** HSA-0077 gaining Fort Lee, VA

**Overall Economic Impact of Proposed BRAC-05 Action:**

ROI Population (2002):	1,124,538
ROI Employment (2002):	715,302
Authorized Manpower (2005):	10,552
Authorized Manpower(2005) / ROI Employment(2002):	1.48%
Total Estimated Job Change:	1,240
Total Estimated Job Change / ROI Employment(2002):	0.17%

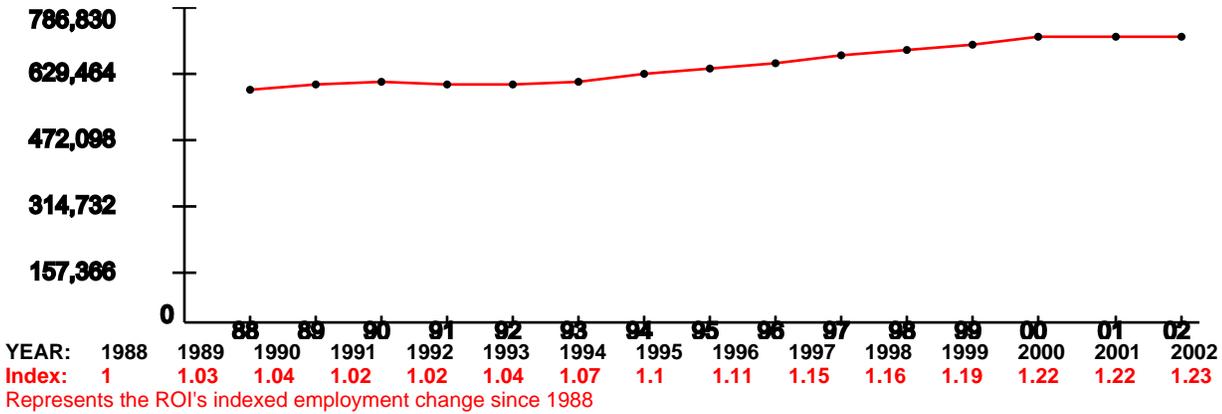
**Cumulative Job Change (Gain/Loss) Over Time:**



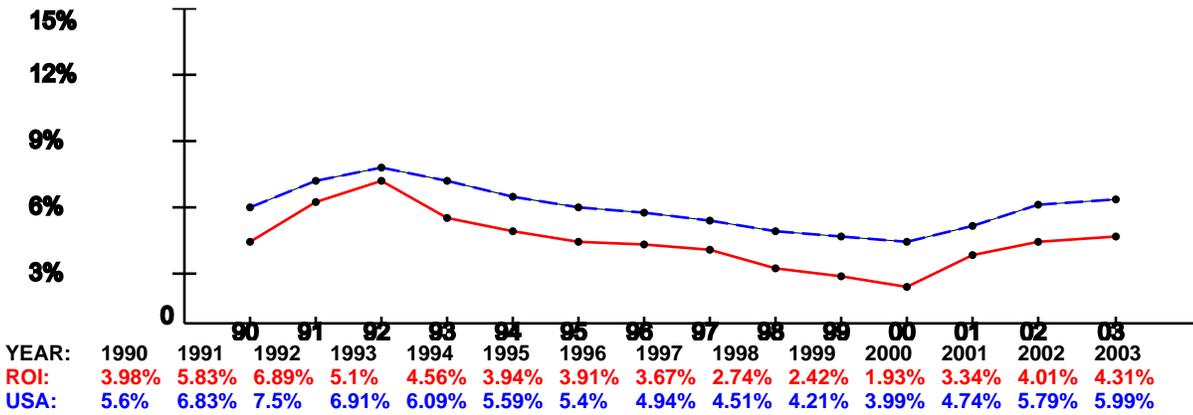
YEAR:	2006	2007	2008	2009	2010	2011
<b>Direct Military:</b>	0	0	6	0	0	0
<b>Direct Civilian:</b>	0	139	554	0	0	0
<b>Direct Student:</b>	0	0	0	0	0	0
<b>Direct Contractor:</b>	0	0	0	0	0	0
<b>Cumulative Direct:</b>	0	139	699	699	699	699
<b>Cum Indlr/Induc:</b>	0	108	541	541	541	541
<b>Cumulative Total:</b>	0	247	1240	1240	1240	1,240

Richmond, VA Metropolitan Statistical Area Trend Data

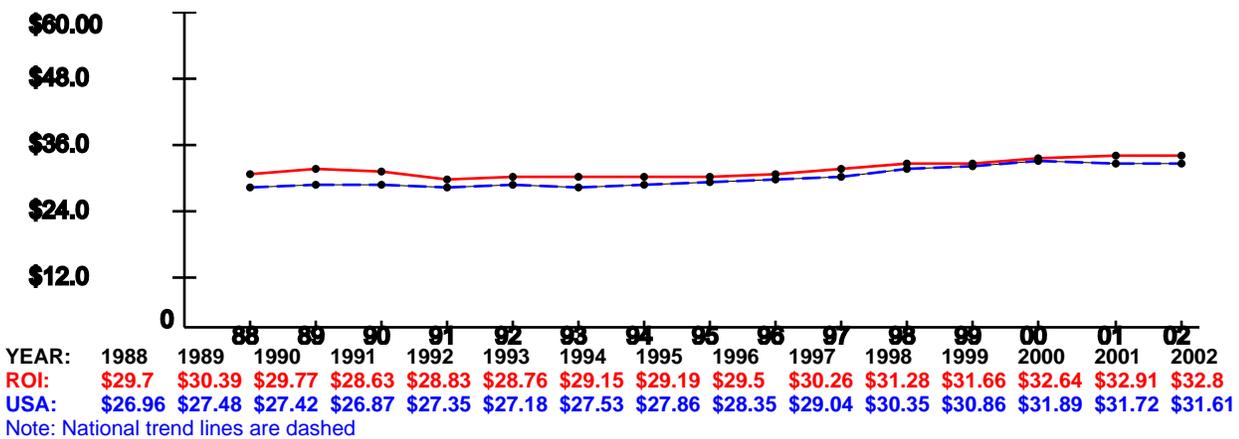
**Employment Trend (1988-2002)**



**Unemployment Percentage Trend (1990-2003)**



**Per Capita Income x \$1,000 (1988-2002)**



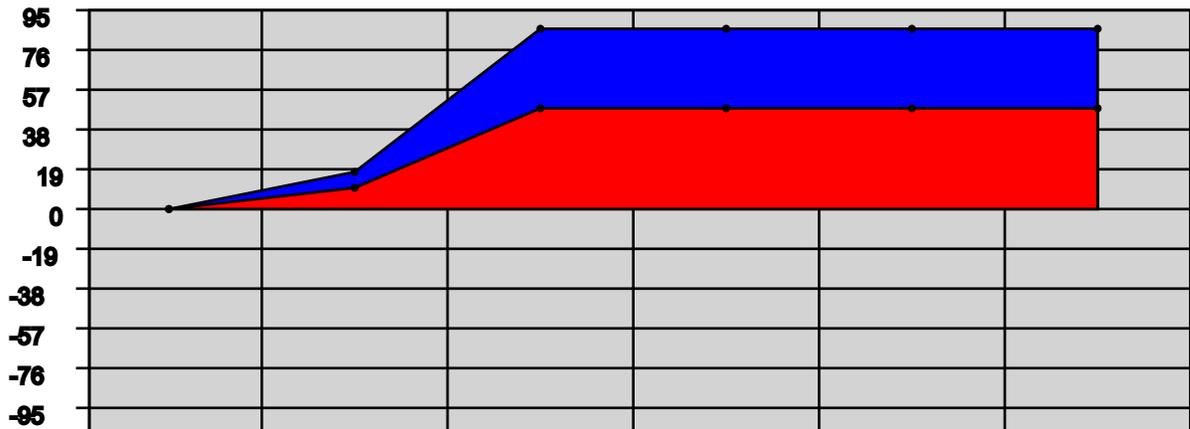
ECONOMIC IMPACT DATA

**Scenario:** MAH-HSA-0077 - Consolidate-Co-locate Installation Management Agencies and Army Service Providers  
**Economic Region of Influence(ROI):** Elizabethtown, KY Metropolitan Statistical Area  
**Base:** KNOX  
**Action:** Fort Knox - Gaining

**Overall Economic Impact of Proposed BRAC-05 Action:**

ROI Population (2002):	109,223
ROI Employment (2002):	65,926
Authorized Manpower (2005):	16,937
Authorized Manpower(2005) / ROI Employment(2002):	25.69%
Total Estimated Job Change:	89
Total Estimated Job Change / ROI Employment(2002):	0.13%

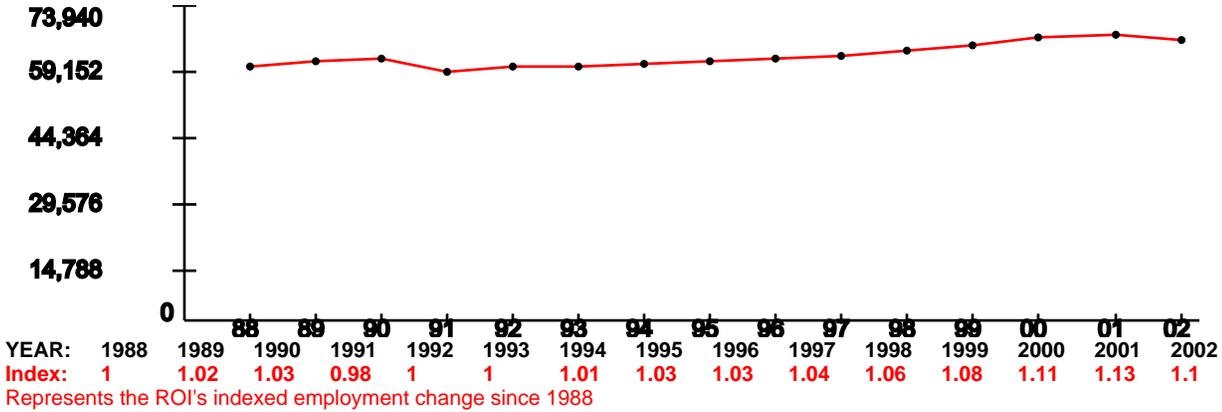
**Cumulative Job Change (Gain/Loss) Over Time:**



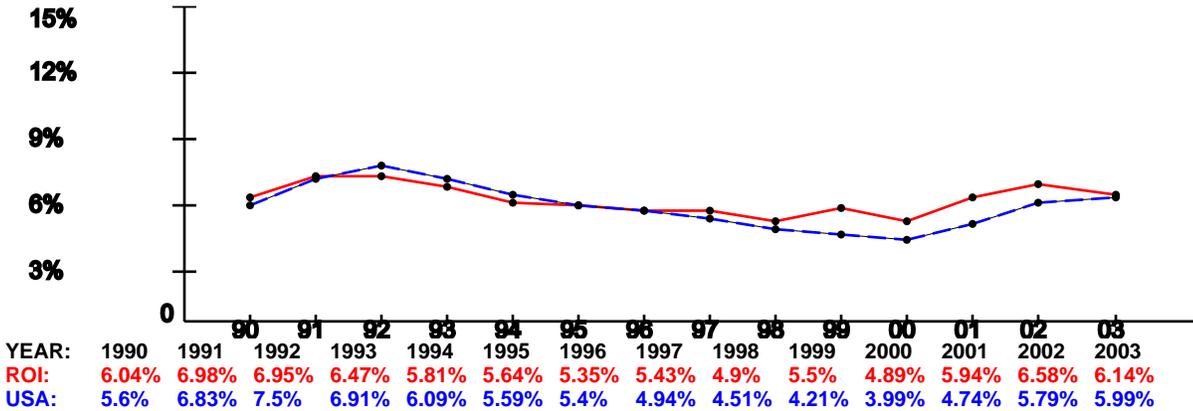
YEAR:	2006	2007	2008	2009	2010	2011
<b>Direct Military:</b>	0	1	4	0	0	0
<b>Direct Civilian:</b>	0	9	35	0	0	0
<b>Direct Student:</b>	0	0	0	0	0	0
<b>Direct Contractor:</b>	0	0	0	0	0	0
<b>Cumulative Direct:</b>	0	10	49	49	49	49
<b>Cum Indlr/Induc:</b>	0	8	40	40	40	40
<b>Cumulative Total:</b>	0	18	89	89	89	89

Elizabethtown, KY Metropolitan Statistical Area Trend Data

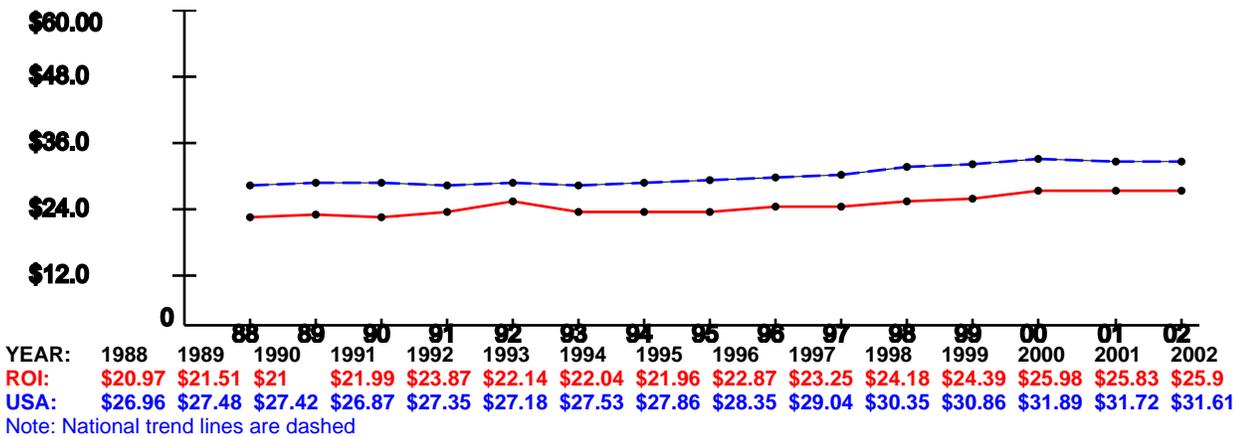
**Employment Trend (1988-2002)**



**Unemployment Percentage Trend (1990-2003)**



**Per Capita Income x \$1,000 (1988-2002)**



## **FORT LEE, VA**

(GAINING INSTALLATION)

### **Demographics**

The following tables provide a short description of the area near the installation/activity. FORT LEE is 30 miles from Richmond, VA, the nearest city with a population of 100,000 or more. The nearest metropolitan statistical area (MSA) is

MSA	Population
Richmond-Petersburg MSA	996,512

The following entities comprise the military housing area (MHA):

County/City	Population
Chesterfield	259903
Dinwiddie	24533
Nottoway	15725
Prince George's	33047
Total	333,208

### **Child Care**

This attribute captures the number of nationally accredited child-care centers within the local community: 0

### **Cost of Living**

Cost of Living provides a relative measure of cost of living in the local community. General Schedule (GS) Locality Pay provides a relative scale to compare local salaries with government salaries and Basic Allowance for Housing (BAH) is an indicator of the local rental market. In-state tuition is an indicator of the support provided by the state for active duty family members to participate in higher-level education opportunities.

Median Household Income	(US Avg \$41,994)	\$46,800	Basis: MSA
Median House Value	(US Avg \$119,600)	\$115,400	
GS Locality Pay	("Rest of US" 10.9%)	12.1%	
O-3 with Dependents BAH Rate		\$ 946	
In-state Tuition for Family Member		No	
In-state Tuition Continues if Member PCSs Out of State			

## Education

This attribute defines the population in local school districts and identifies capacity. The pupil/teacher ratio, graduation rate, percentage of certified teachers and composite SAT I/ACT scores provide a relative quality indicator of education. This attribute also attempts to give communities credit for the potential intellectual capital they provide.

NOTE: “MFR” means a Memorandum For Record is on file at the installation/activity/agency to document problems in obtaining the required information. Reasons for not being able to obtain information may be that the school district refused to provide the information or the school district does not use or track the information.

If the installation/activity/agency has incomplete information from the local school system in order to accurately compute a score in this area, the number of school districts reporting information will be captured in addition to the computed answer.

		Basis
School District(s) Capacity	81,823	7 of 7 districts
Students Enrolled	77,426	7 of 7 districts
Average Pupil/Teacher Ratio	20.3:1	7 of 7 districts
High School Students Enrolled	22,869	7 of 7 districts
Average High School Graduation Rate (US Avg 67.3%)	96.9%	7 of 7 districts
Average Composite SAT I Score (US Avg 1026)	1001	7 of 7 districts
Average ACT Score (US Avg 20.8)		7 of 7 districts
Available Graduate/PhD Programs	6	
Available Colleges and/or Universities	12	
Available Vocational and/or Technical Schools	6	

## Employment

Unemployment and job growth rates provide a relative merit of job availability in the local community. National rates from the Bureau of Labor Statistics are also provided.

The unemployment rates for the last five-years:

	1999	2000	2001	2002	2003
Local Data	2.4%	1.9%	3.3%	4.0%	4.3%
National	4.2%	4.0%	4.7%	5.8%	6.0%
Basis:	MSA	MSA	MSA	MSA	MSA

The annual job growth rate for the last five-years:

	1999	2000	2001	2002	2003
Local Data	2.2%	2.1%	.6%	- .8%	- .3%
National	1.5%	2.4%	.03%	-.31%	.86%
Basis:	MSA	MSA	MSA	MSA	MSA

## Housing

This attribute provides an indication of availability of housing, both sales and rental, in the local community. Note: according to the 2000 Census, Vacant Sale and Vacant Rental Units do not equal Total Vacant Housing Units; Total Vacant Housing Units may also include units that are vacant but not on the market for sale or rent.

Total Vacant Housing Units	22,673	Basis: MSA
Vacant Sale Units	4,900	
Vacant Rental Units	8,704	

## Medical Providers

This attribute provides an indicator of availability of medical care for military and DoD civilians in the local community. The table reflects the raw number of physicians/beds and ratio of physicians/beds to population.

	# Physicians	# Beds	Population	
Local Community	3,065	3,335	996,512	Basis: MSA
Ratio	1:325	1:299		
National Ratio (2003)	1:421.2	1:373.7		

## Safety/Crime

The local community's Uniform Crime Reports (UCR) Index for 2002 per 100,000 people and the national UCR based on information from the Federal Bureau of Investigation (FBI) for 2002:

Local UCR	4,548.0	Basis: MSA
National UCR	4,118.8	

## Transportation

Distance to an airport shows convenience and availability of airline transportation. Public transportation shows potential for members and DoD civilians to use it to commute to/from work under normal circumstances and for leisure.

Distance from FORT LEE to nearest commercial airport: 30.0 miles  
Is FORT LEE served by regularly scheduled public transportation?

## Utilities

This attribute identifies a local community's water and sewer systems' ability to receive 1,000 additional people.

Does the local community's water system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

Does the local community's sewer system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

## **FORT SAM HOUSTON, TX**

(GAINING INSTALLATION)

### **Demographics**

The following tables provide a short description of the area near the installation/activity. FORT SAM HOUSTON is within San Antonio, TX, the nearest city with a population of 100,000 or more. The nearest metropolitan statistical area (MSA) is

MSA	Population
San Antonio MSA	1,592,383

The following entities comprise the military housing area (MHA):

County/City	Population
Atascosa	38628
Bexar	1392931
Comal	78021
Guadalupe	89023
Kendall	23743
Medina	39304
Wilson	32408
<b>Total</b>	<b>1,694,058</b>

### **Child Care**

This attribute captures the number of nationally accredited child-care centers within the local community: 20

### **Cost of Living**

Cost of Living provides a relative measure of cost of living in the local community. General Schedule (GS) Locality Pay provides a relative scale to compare local salaries with government salaries and Basic Allowance for Housing (BAH) is an indicator of the local rental market. In-state tuition is an indicator of the support provided by the state for active duty family members to participate in higher-level education opportunities.

Median Household Income	(US Avg \$41,994)	\$39,140	Basis: MSA
Median House Value	(US Avg \$119,600)	\$77,100	
GS Locality Pay	("Rest of US" 10.9%)	10.9%	
O-3 with Dependents BAH Rate		\$1,138	
In-state Tuition for Family Member		Yes	
In-state Tuition Continues if Member PCSs Out of State			

## Education

This attribute defines the population in local school districts and identifies capacity. The pupil/teacher ratio, graduation rate, percentage of certified teachers and composite SAT I/ACT scores provide a relative quality indicator of education. This attribute also attempts to give communities credit for the potential intellectual capital they provide.

NOTE: “MFR” means a Memorandum For Record is on file at the installation/activity/agency to document problems in obtaining the required information. Reasons for not being able to obtain information may be that the school district refused to provide the information or the school district does not use or track the information.

If the installation/activity/agency has incomplete information from the local school system in order to accurately compute a score in this area, the number of school districts reporting information will be captured in addition to the computed answer.

		Basis
School District(s) Capacity	301,450	16 of 16 districts
Students Enrolled	270,614	16 of 16 districts
Average Pupil/Teacher Ratio	16.1:1	16 of 16 districts
High School Students Enrolled	78,376	16 of 16 districts
Average High School Graduation Rate (US Avg 67.3%)	86.7%	16 of 16 districts
Average Composite SAT I Score (US Avg 1026)	985	16 of 16 districts
Average ACT Score (US Avg 20.8)	21	16 of 16 districts
Available Graduate/PhD Programs	9	
Available Colleges and/or Universities	10	
Available Vocational and/or Technical Schools	16	

## Employment

Unemployment and job growth rates provide a relative merit of job availability in the local community. National rates from the Bureau of Labor Statistics are also provided.

The unemployment rates for the last five-years:

	1999	2000	2001	2002	2003
Local Data	3.1%	3.4%	4.0%	5.2%	5.5%
National	4.2%	4.0%	4.7%	5.8%	6.0%
Basis:	MSA	MSA	MSA	MSA	MSA

The annual job growth rate for the last five-years:

	1999	2000	2001	2002	2003
Local Data	2.1%	1.1%	.9%	.7%	1.9%
National	1.5%	2.4%	.03%	-.31%	.86%
Basis:	MSA	MSA	MSA	MSA	MSA

## Housing

This attribute provides an indication of availability of housing, both sales and rental, in the local community. Note: according to the 2000 Census, Vacant Sale and Vacant Rental Units do not equal Total Vacant Housing Units; Total Vacant Housing Units may also include units that are vacant but not on the market for sale or rent.

Total Vacant Housing Units	39,826	Basis: MSA
Vacant Sale Units	6,699	
Vacant Rental Units	15,650	

## Medical Providers

This attribute provides an indicator of availability of medical care for military and DoD civilians in the local community. The table reflects the raw number of physicians/beds and ratio of physicians/beds to population.

	# Physicians	# Beds	Population	
Local Community	4,405	3,995	1,592,383	Basis: MSA
Ratio	1:361	1:399		
National Ratio (2003)	1:421.2	1:373.7		

## Safety/Crime

The local community's Uniform Crime Reports (UCR) Index for 2002 per 100,000 people and the national UCR based on information from the Federal Bureau of Investigation (FBI) for 2002:

Local UCR	6,775.0	Basis: MSA
National UCR	4,118.8	

## Transportation

Distance to an airport shows convenience and availability of airline transportation. Public transportation shows potential for members and DoD civilians to use it to commute to/from work under normal circumstances and for leisure.

Distance from FORT SAM HOUSTON to nearest commercial airport: 8.0 miles  
Is FORT SAM HOUSTON served by regularly scheduled public transportation? No

## **Utilities**

This attribute identifies a local community's water and sewer systems' ability to receive 1,000 additional people.

Does the local community's water system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

Does the local community's sewer system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

## **FORT KNOX, KY**

[GAINING INSTALLATION]

### **Demographics**

The following tables provide a short description of the area near the installation/activity. FORT KNOX is 29.2 miles from Louisville, KY, the nearest city with a population of 100,000 or more. The nearest metropolitan statistical area (MSA) is

MSA	Population
Louisville, KY MSA	1,025,598

The following entities comprise the military housing area (MHA):

County/City	Population
Breckinridge	18648
Bullitt	61236
Hardin	94174
Meade	26349
<b>Total</b>	<b>200,407</b>

### **Child Care**

This attribute captures the number of nationally accredited child-care centers within the local community: 0

### **Cost of Living**

Cost of Living provides a relative measure of cost of living in the local community. General Schedule (GS) Locality Pay provides a relative scale to compare local salaries with government salaries and Basic Allowance for Housing (BAH) is an indicator of the local rental market. In-state tuition is an indicator of the support provided by the state for active duty family members to participate in higher-level education opportunities.

Median Household Income	(US Avg \$41,994)	\$39,222	Basis: 4 of 4 counties
Median House Value	(US Avg \$119,600)	\$90,860	
GS Locality Pay	("Rest of US" 10.9%)	10.9%	
O-3 with Dependents BAH Rate		\$ 811	
In-state Tuition for Family Member		Yes	
In-state Tuition Continues if Member PCSs Out of State			

## Education

This attribute defines the population in local school districts and identifies capacity. The pupil/teacher ratio, graduation rate, percentage of certified teachers and composite SAT I/ACT scores provide a relative quality indicator of education. This attribute also attempts to give communities credit for the potential intellectual capital they provide.

NOTE: “MFR” means a Memorandum For Record is on file at the installation/activity/agency to document problems in obtaining the required information. Reasons for not being able to obtain information may be that the school district refused to provide the information or the school district does not use or track the information.

If the installation/activity/agency has incomplete information from the local school system in order to accurately compute a score in this area, the number of school districts reporting information will be captured in addition to the computed answer.

		Basis
School District(s) Capacity	36,734	5 of 5 districts
Students Enrolled	33,876	5 of 5 districts
Average Pupil/Teacher Ratio	20.1:1	5 of 5 districts
High School Students Enrolled	9,255	5 of 5 districts
Average High School Graduation Rate (US Avg 67.3%)	96.8%	5 of 5 districts
Average Composite SAT I Score (US Avg 1026)	1115	5 of 5 districts
Average ACT Score (US Avg 20.8)	21	5 of 5 districts
Available Graduate/PhD Programs	13	
Available Colleges and/or Universities	29	
Available Vocational and/or Technical Schools	25	

## Employment

Unemployment and job growth rates provide a relative merit of job availability in the local community. National rates from the Bureau of Labor Statistics are also provided.

The unemployment rates for the last five-years:

	1999	2000	2001	2002	2003
Local Data	6.3%	4.4%	5.7%	6.3%	6.4%
National	4.2%	4.0%	4.7%	5.8%	6.0%
Basis:	4 of 4 counties				

The annual job growth rate for the last five-years:

	1999	2000	2001	2002	2003
Local Data	2.0%	2.6%	-3.3%	-2.8%	.6%
National	1.5%	2.4%	.03%	-.31%	.86%
Basis:	5 of 4 counties	5 of 4 counties	5 of 4 counties	4 of 4 counties	5 of 4 counties

## Housing

This attribute provides an indication of availability of housing, both sales and rental, in the local community. Note: according to the 2000 Census, Vacant Sale and Vacant Rental Units do not equal Total Vacant Housing Units; Total Vacant Housing Units may also include units that are vacant but not on the market for sale or rent.

Total Vacant Housing Units	7,554	Basis: 4 of 4 counties
Vacant Sale Units	1,276	
Vacant Rental Units	1,784	

## Medical Providers

This attribute provides an indicator of availability of medical care for military and DoD civilians in the local community. The table reflects the raw number of physicians/beds and ratio of physicians/beds to population.

	# Physicians	# Beds	Population	Basis: 4 of 4 counties
Local Community	226	313	200,407	
Ratio	1:887	1:640		
National Ratio (2003)	1:421.2	1:373.7		

## Safety/Crime

The local community's Uniform Crime Reports (UCR) Index for 2002 per 100,000 people and the national UCR based on information from the Federal Bureau of Investigation (FBI) for 2002:

Local UCR	2,903.0	Basis: 4 of 4 counties
National UCR	4,118.8	

## Transportation

Distance to an airport shows convenience and availability of airline transportation. Public transportation shows potential for members and DoD civilians to use it to commute to/from work under normal circumstances and for leisure.

Distance from FORT KNOX to nearest commercial airport: 30.7 miles  
Is FORT KNOX served by regularly scheduled public transportation? Yes

## Utilities

This attribute identifies a local community's water and sewer systems' ability to receive 1,000 additional people.

Does the local community's water system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

Does the local community's sewer system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

## **FORT BUCHANAN, PR**

[LOSING INSTALLATION]

### **Demographics**

The following tables provide a short description of the area near the installation/activity. FORT BUCHANAN is within Guaynabo, PR, the nearest city with a population of 100,000 or more. The nearest metropolitan statistical area (MSA) is

MSA	Population
San Juan-Bayamon MSA	1,967,627

The following entities comprise the military housing area (MHA):

County/City	Population
San Juan	434374
Total	434,374

### **Child Care**

This attribute captures the number of nationally accredited child-care centers within the local community: 2

### **Cost of Living**

Cost of Living provides a relative measure of cost of living in the local community. General Schedule (GS) Locality Pay provides a relative scale to compare local salaries with government salaries and Basic Allowance for Housing (BAH) is an indicator of the local rental market. In-state tuition is an indicator of the support provided by the state for active duty family members to participate in higher-level education opportunities.

Median Household Income	(US Avg \$41,994)	\$16,728	Basis: MSA
Median House Value	(US Avg \$119,600)	\$84,700	
GS Locality Pay	("Rest of US" 10.9%)	11.5%	
O-3 with Dependents BAH Rate		\$2,126	
In-state Tuition for Family Member		No	
In-state Tuition Continues if Member PCSs Out of State			

### **Education**

This attribute defines the population in local school districts and identifies capacity. The pupil/teacher ratio, graduation rate, percentage of certified teachers and composite SAT

I/ACT scores provide a relative quality indicator of education. This attribute also attempts to give communities credit for the potential intellectual capital they provide.

NOTE: “MFR” means a Memorandum For Record is on file at the installation/activity/agency to document problems in obtaining the required information. Reasons for not being able to obtain information may be that the school district refused to provide the information or the school district does not use or track the information.

If the installation/activity/agency has incomplete information from the local school system in order to accurately compute a score in this area, the number of school districts reporting information will be captured in addition to the computed answer.

		Basis
School District(s) Capacity	4,800	5 of 5 districts
Students Enrolled	6,160	5 of 5 districts
Average Pupil/Teacher Ratio	21.9:1	5 of 5 districts
High School Students Enrolled	613	1 of 1 district
Average High School Graduation Rate (US Avg 67.3%)	98.0%	1 of 1 district
Average Composite SAT I Score (US Avg 1026)	920	1 of 1 district
Average ACT Score (US Avg 20.8)		1 of 1 district
Available Graduate/PhD Programs	22	
Available Colleges and/or Universities	50	
Available Vocational and/or Technical Schools	57	

## Employment

Unemployment and job growth rates provide a relative merit of job availability in the local community. National rates from the Bureau of Labor Statistics are also provided.

The unemployment rates for the last five-years:

	1999	2000	2001	2002	2003
Local Data	.0%	.0%	.0%	.0%	.0%
National	4.2%	4.0%	4.7%	5.8%	6.0%
Basis:	MSA	MSA	MSA	MSA	MSA

The annual job growth rate for the last five-years:

	1999	2000	2001	2002	2003
Local Data	16.3%	.0%	.5%	-.3%	-.3%

National	1.5%	2.4%	.03%	-.31%	.86%
Basis:	MSA	MSA	MSA	MSA	MSA

## Housing

This attribute provides an indication of availability of housing, both sales and rental, in the local community. Note: according to the 2000 Census, Vacant Sale and Vacant Rental Units do not equal Total Vacant Housing Units; Total Vacant Housing Units may also include units that are vacant but not on the market for sale or rent.

Total Vacant Housing Units	77,710	Basis: MSA
Vacant Sale Units	10,340	
Vacant Rental Units	15,197	

## Medical Providers

This attribute provides an indicator of availability of medical care for military and DoD civilians in the local community. The table reflects the raw number of physicians/beds and ratio of physicians/beds to population.

	# Physicians	# Beds	Population	
Local Community			1,967,627	Basis: MSA
Ratio	1:	1:		
National Ratio (2003)	1:421.2	1:373.7		

## Safety/Crime

The local community's Uniform Crime Reports (UCR) Index for 2002 per 100,000 people and the national UCR based on information from the Federal Bureau of Investigation (FBI) for 2002:

Local UCR	2,353.0	Basis: MSA
National UCR	4,118.8	

## Transportation

Distance to an airport shows convenience and availability of airline transportation. Public transportation shows potential for members and DoD civilians to use it to commute to/from work under normal circumstances and for leisure.

Distance from FORT BUCHANAN to nearest commercial airport: 5.0 miles

Is FORT BUCHANAN served by regularly scheduled public transportation? Yes

## Utilities

This attribute identifies a local community's water and sewer systems' ability to receive 1,000 additional people.

Does the local community's water system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

Does the local community's sewer system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

## **FORT EUSTIS, VA**

(LOSING INSTALLATION)

### **Demographics**

The following tables provide a short description of the area near the installation/activity. FORT EUSTIS is within Newport News, VA, the nearest city with a population of 100,000 or more. The nearest metropolitan statistical area (MSA) is

MSA	Population
Norfolk-VA Beach-Newport News MSA	1,569,541

The following entities comprise the military housing area (MHA):

County/City	Population
Gloucester	34780
Hampton	146437
James City	48102
Mathews	9207
Newport News	180150
Poquoson	11566
Williamsburg	11998
York	56297
<b>Total</b>	<b>498,537</b>

### **Child Care**

This attribute captures the number of nationally accredited child-care centers within the local community: 15

### **Cost of Living**

Cost of Living provides a relative measure of cost of living in the local community. General Schedule (GS) Locality Pay provides a relative scale to compare local salaries with government salaries and Basic Allowance for Housing (BAH) is an indicator of the local rental market. In-state tuition is an indicator of the support provided by the state for active duty family members to participate in higher-level education opportunities.

Median Household Income	(US Avg \$41,994)	\$42,448	Basis: MSA
Median House Value	(US Avg \$119,600)	\$110,100	
GS Locality Pay	("Rest of US" 10.9%)	10.9%	
O-3 with Dependents BAH Rate		\$1,074	
In-state Tuition for Family Member		No	

In-state Tuition Continues if Member PCSs Out of State		
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## Education

This attribute defines the population in local school districts and identifies capacity. The pupil/teacher ratio, graduation rate, percentage of certified teachers and composite SAT I/ACT scores provide a relative quality indicator of education. This attribute also attempts to give communities credit for the potential intellectual capital they provide.

NOTE: “MFR” means a Memorandum For Record is on file at the installation/activity/agency to document problems in obtaining the required information. Reasons for not being able to obtain information may be that the school district refused to provide the information or the school district does not use or track the information.

If the installation/activity/agency has incomplete information from the local school system in order to accurately compute a score in this area, the number of school districts reporting information will be captured in addition to the computed answer.

		Basis
School District(s) Capacity	292,261	12 of 12 districts
Students Enrolled	275,446	12 of 12 districts
Average Pupil/Teacher Ratio	15.6:1	12 of 12 districts
High School Students Enrolled	76,159	12 of 12 districts
Average High School Graduation Rate (US Avg 67.3%)	87.4%	12 of 12 districts
Average Composite SAT I Score (US Avg 1026)	889	12 of 12 districts
Average ACT Score (US Avg 20.8)	11	12 of 12 districts
Available Graduate/PhD Programs	14	
Available Colleges and/or Universities	6	
Available Vocational and/or Technical Schools	11	

## Employment

Unemployment and job growth rates provide a relative merit of job availability in the local community. National rates from the Bureau of Labor Statistics are also provided.

The unemployment rates for the last five-years:

	1999	2000	2001	2002	2003
Local Data	3.4%	2.6%	3.5%	4.2%	4.4%
National	4.2%	4.0%	4.7%	5.8%	6.0%
Basis:	MSA	MSA	MSA	MSA	MSA

The annual job growth rate for the last five-years:

	1999	2000	2001	2002	2003
Local Data	.1%	1.3%	1.0%	1.8%	1.9%
National	1.5%	2.4%	.03%	-.31%	.86%
Basis:	MSA	MSA	MSA	MSA	MSA

## Housing

This attribute provides an indication of availability of housing, both sales and rental, in the local community. Note: according to the 2000 Census, Vacant Sale and Vacant Rental Units do not equal Total Vacant Housing Units; Total Vacant Housing Units may also include units that are vacant but not on the market for sale or rent.

Total Vacant Housing Units	41,676	Basis: MSA
Vacant Sale Units	7,856	
Vacant Rental Units	13,560	

## Medical Providers

This attribute provides an indicator of availability of medical care for military and DoD civilians in the local community. The table reflects the raw number of physicians/beds and ratio of physicians/beds to population.

	# Physicians	# Beds	Population	
Local Community	3,599	2,936	1,569,541	Basis: MSA
Ratio	1:436	1:535		
National Ratio (2003)	1:421.2	1:373.7		

## Safety/Crime

The local community's Uniform Crime Reports (UCR) Index for 2002 per 100,000 people and the national UCR based on information from the Federal Bureau of Investigation (FBI) for 2002:

Local UCR	4,479.0	Basis: MSA
National UCR	4,118.8	

## Transportation

Distance to an airport shows convenience and availability of airline transportation. Public transportation shows potential for members and DoD civilians to use it to commute to/from work under normal circumstances and for leisure.

Distance from FORT EUSTIS to nearest commercial airport: 8.0 miles  
Is FORT EUSTIS served by regularly scheduled public transportation? Yes

## **Utilities**

This attribute identifies a local community's water and sewer systems' ability to receive 1,000 additional people.

Does the local community's water system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

Does the local community's sewer system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

## **FORT MCPHERSON, GA**

(LOSING INSTALLATION)

### **Demographics**

The following tables provide a short description of the area near the installation/activity. FORT MCPHERSON is within Atlanta, GA, the nearest city with a population of 100,000 or more. The nearest metropolitan statistical area (MSA) is

MSA	Population
ATLANTA MSA	4,112,198

The following entities comprise the military housing area (MHA):

County/City	Population
Carroll	87268
Cherokee	141903
Clayton	236517
Cobb	607751
Dekalb	685865
Douglas	92174
Fayette	91263
Fulton	816006
Gwinett	588488
Henry	119341
Ogelthorpe	12635
Rockdale	70111
<b>Total</b>	<b>3,549,322</b>

### **Child Care**

This attribute captures the number of nationally accredited child-care centers within the local community: 96

### **Cost of Living**

Cost of Living provides a relative measure of cost of living in the local community. General Schedule (GS) Locality Pay provides a relative scale to compare local salaries with government salaries and Basic Allowance for Housing (BAH) is an indicator of the local rental market. In-state tuition is an indicator of the support provided by the state for active duty family members to participate in higher-level education opportunities.

Median Household Income	(US Avg \$41,994)	\$51,948	Basis: MSA
Median House Value	(US Avg \$119,600)	\$135,300	

GS Locality Pay (“Rest of US” 10.9%)	12.6%	
O-3 with Dependents BAH Rate	\$1,385	
In-state Tuition for Family Member	Yes	
In-state Tuition Continues if Member PCSs Out of State		

## Education

This attribute defines the population in local school districts and identifies capacity. The pupil/teacher ratio, graduation rate, percentage of certified teachers and composite SAT I/ACT scores provide a relative quality indicator of education. This attribute also attempts to give communities credit for the potential intellectual capital they provide.

NOTE: “MFR” means a Memorandum For Record is on file at the installation/activity/agency to document problems in obtaining the required information. Reasons for not being able to obtain information may be that the school district refused to provide the information or the school district does not use or track the information.

If the installation/activity/agency has incomplete information from the local school system in order to accurately compute a score in this area, the number of school districts reporting information will be captured in addition to the computed answer.

		Basis
School District(s) Capacity	149,188	10 of 10 districts
Students Enrolled	137,545	10 of 10 districts
Average Pupil/Teacher Ratio	15.3:1	10 of 10 districts
High School Students Enrolled	137,545	10 of 10 districts
Average High School Graduation Rate (US Avg 67.3%)	86.2%	10 of 10 districts
Average Composite SAT I Score (US Avg 1026)	1023	10 of 10 districts
Average ACT Score (US Avg 20.8)	26	10 of 10 districts
Available Graduate/PhD Programs	26.23	
Available Colleges and/or Universities	40.38	
Available Vocational and/or Technical Schools	25.24	

## Employment

Unemployment and job growth rates provide a relative merit of job availability in the local community. National rates from the Bureau of Labor Statistics are also provided.

The unemployment rates for the last five-years:

	1999	2000	2001	2002	2003
Local Data	3.1%	2.9%	3.5%	5.3%	4.9%
National	4.2%	4.0%	4.7%	5.8%	6.0%
Basis:	MSA	MSA	MSA	MSA	MSA

The annual job growth rate for the last five-years:

	1999	2000	2001	2002	2003
Local Data	3.0%	3.2%	-.4%	.2%	3.1%
National	1.5%	2.4%	.03%	-.31%	.86%
Basis:	MSA	MSA	MSA	MSA	MSA

## Housing

This attribute provides an indication of availability of housing, both sales and rental, in the local community. Note: according to the 2000 Census, Vacant Sale and Vacant Rental Units do not equal Total Vacant Housing Units; Total Vacant Housing Units may also include units that are vacant but not on the market for sale or rent.

Total Vacant Housing Units	84,697	Basis: MSA
Vacant Sale Units	20,964	
Vacant Rental Units	36,004	

## Medical Providers

This attribute provides an indicator of availability of medical care for military and DoD civilians in the local community. The table reflects the raw number of physicians/beds and ratio of physicians/beds to population.

	# Physicians	# Beds	Population	Basis: MSA
Local Community	9,916	7,749	4,112,198	
Ratio	1:415	1:531		
National Ratio (2003)	1:421.2	1:373.7		

## Safety/Crime

The local community's Uniform Crime Reports (UCR) Index for 2002 per 100,000 people and the national UCR based on information from the Federal Bureau of Investigation (FBI) for 2002:

Local UCR	4,638.0	Basis: MSA
National UCR	4,118.8	

## Transportation

Distance to an airport shows convenience and availability of airline transportation. Public transportation shows potential for members and DoD civilians to use it to commute to/from work under normal circumstances and for leisure.

Distance from FORT MCPHERSON to nearest commercial airport: 13.0 miles  
Is FORT MCPHERSON served by regularly scheduled public transportation? Yes

## **Utilities**

This attribute identifies a local community's water and sewer systems' ability to receive 1,000 additional people.

Does the local community's water system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

Does the local community's sewer system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

## **FORT MONROE, VA**

(LOSING INSTALLATION)

### **Demographics**

The following tables provide a short description of the area near the installation/activity. FORT MONROE is 8.4 miles from Hampton, VA, the nearest city with a population of 100,000 or more. The nearest metropolitan statistical area (MSA) is

MSA	Population
Norfolk-VA Beach-Newport News MSA	1,569,541

The following entities comprise the military housing area (MHA):

County/City	Population
Gloucester	34780
Hampton	146437
James City	48102
Mathews	9207
Newport News	180150
Poquoson	11566
Williamsburg	11998
York	56297
<b>Total</b>	<b>498,537</b>

### **Child Care**

This attribute captures the number of nationally accredited child-care centers within the local community: 1

### **Cost of Living**

Cost of Living provides a relative measure of cost of living in the local community. General Schedule (GS) Locality Pay provides a relative scale to compare local salaries with government salaries and Basic Allowance for Housing (BAH) is an indicator of the local rental market. In-state tuition is an indicator of the support provided by the state for active duty family members to participate in higher-level education opportunities.

Median Household Income	(US Avg \$41,994)	\$42,448	Basis: MSA
Median House Value	(US Avg \$119,600)	\$110,100	
GS Locality Pay	("Rest of US" 10.9%)	10.9%	
O-3 with Dependents BAH Rate		\$1,074	
In-state Tuition for Family Member		No	

In-state Tuition Continues if Member PCSs Out of State		
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## Education

This attribute defines the population in local school districts and identifies capacity. The pupil/teacher ratio, graduation rate, percentage of certified teachers and composite SAT I/ACT scores provide a relative quality indicator of education. This attribute also attempts to give communities credit for the potential intellectual capital they provide.

NOTE: “MFR” means a Memorandum For Record is on file at the installation/activity/agency to document problems in obtaining the required information. Reasons for not being able to obtain information may be that the school district refused to provide the information or the school district does not use or track the information.

If the installation/activity/agency has incomplete information from the local school system in order to accurately compute a score in this area, the number of school districts reporting information will be captured in addition to the computed answer.

		Basis
School District(s) Capacity	95,440	5 of 5 districts
Students Enrolled	87,900	5 of 5 districts
Average Pupil/Teacher Ratio	17.8:1	5 of 5 districts
High School Students Enrolled	23,482	5 of 5 districts
Average High School Graduation Rate (US Avg 67.3%)	97.0%	5 of 5 districts
Average Composite SAT I Score (US Avg 1026)	1032	5 of 5 districts
Average ACT Score (US Avg 20.8)	21	5 of 5 districts
Available Graduate/PhD Programs	14	
Available Colleges and/or Universities	6	
Available Vocational and/or Technical Schools	11	

## Employment

Unemployment and job growth rates provide a relative merit of job availability in the local community. National rates from the Bureau of Labor Statistics are also provided.

The unemployment rates for the last five-years:

	1999	2000	2001	2002	2003
Local Data	3.4%	2.6%	3.5%	4.2%	4.4%
National	4.2%	4.0%	4.7%	5.8%	6.0%
Basis:	MSA	MSA	MSA	MSA	MSA

The annual job growth rate for the last five-years:

	1999	2000	2001	2002	2003
Local Data	.1%	1.3%	1.0%	1.8%	1.9%
National	1.5%	2.4%	.03%	-.31%	.86%
Basis:	MSA	MSA	MSA	MSA	MSA

## Housing

This attribute provides an indication of availability of housing, both sales and rental, in the local community. Note: according to the 2000 Census, Vacant Sale and Vacant Rental Units do not equal Total Vacant Housing Units; Total Vacant Housing Units may also include units that are vacant but not on the market for sale or rent.

Total Vacant Housing Units	41,676	Basis: MSA
Vacant Sale Units	7,856	
Vacant Rental Units	13,560	

## Medical Providers

This attribute provides an indicator of availability of medical care for military and DoD civilians in the local community. The table reflects the raw number of physicians/beds and ratio of physicians/beds to population.

	# Physicians	# Beds	Population	
Local Community	3,599	2,936	1,569,541	Basis: MSA
Ratio	1:436	1:535		
National Ratio (2003)	1:421.2	1:373.7		

## Safety/Crime

The local community's Uniform Crime Reports (UCR) Index for 2002 per 100,000 people and the national UCR based on information from the Federal Bureau of Investigation (FBI) for 2002:

Local UCR	4,479.0	Basis: MSA
National UCR	4,118.8	

## Transportation

Distance to an airport shows convenience and availability of airline transportation. Public transportation shows potential for members and DoD civilians to use it to commute to/from work under normal circumstances and for leisure.

Distance from FORT MONROE to nearest commercial airport: 10.8 miles  
Is FORT MONROE served by regularly scheduled public transportation? No

## **Utilities**

This attribute identifies a local community's water and sewer systems' ability to receive 1,000 additional people.

Does the local community's water system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

Does the local community's sewer system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

## **ROCK ISLAND ARSENAL, IL**

(LOSING INSTALLATION)

### **Demographics**

The following tables provide a short description of the area near the installation/activity. ROCK ISLAND ARSENAL is within Davenport, IA, the nearest city with a population of 100,000 or more. The nearest metropolitan statistical area (MSA) is

MSA	Population
Davenport-Moline-Rock Island, IA-II MSA	359,062

The following entities comprise the military housing area (MHA):

County/City	Population
Rock Island	149374
Scott	5537
Total	154,911

### **Child Care**

This attribute captures the number of nationally accredited child-care centers within the local community: 12

### **Cost of Living**

Cost of Living provides a relative measure of cost of living in the local community. General Schedule (GS) Locality Pay provides a relative scale to compare local salaries with government salaries and Basic Allowance for Housing (BAH) is an indicator of the local rental market. In-state tuition is an indicator of the support provided by the state for active duty family members to participate in higher-level education opportunities.

Median Household Income	(US Avg \$41,994)	\$40,621	Basis: MSA
Median House Value	(US Avg \$119,600)	\$84,500	
GS Locality Pay	("Rest of US" 10.9%)	10.9%	
O-3 with Dependents BAH Rate		\$ 927	
In-state Tuition for Family Member		No	
In-state Tuition Continues if Member PCSs Out of State			

## Education

This attribute defines the population in local school districts and identifies capacity. The pupil/teacher ratio, graduation rate, percentage of certified teachers and composite SAT I/ACT scores provide a relative quality indicator of education. This attribute also attempts to give communities credit for the potential intellectual capital they provide.

NOTE: “MFR” means a Memorandum For Record is on file at the installation/activity/agency to document problems in obtaining the required information. Reasons for not being able to obtain information may be that the school district refused to provide the information or the school district does not use or track the information.

If the installation/activity/agency has incomplete information from the local school system in order to accurately compute a score in this area, the number of school districts reporting information will be captured in addition to the computed answer.

		Basis
School District(s) Capacity	49,367	6 of 6 districts
Students Enrolled	42,396	6 of 6 districts
Average Pupil/Teacher Ratio	17.1:1	6 of 6 districts
High School Students Enrolled	13,054	6 of 6 districts
Average High School Graduation Rate (US Avg 67.3%)	84.1%	6 of 6 districts
Average Composite SAT I Score (US Avg 1026)		6 of 6 districts
Average ACT Score (US Avg 20.8)	21	6 of 6 districts
Available Graduate/PhD Programs	5	
Available Colleges and/or Universities	8	
Available Vocational and/or Technical Schools	7	

## Employment

Unemployment and job growth rates provide a relative merit of job availability in the local community. National rates from the Bureau of Labor Statistics are also provided.

The unemployment rates for the last five-years:

	1999	2000	2001	2002	2003
Local Data	4.4%	4.2%	4.6%	5.2%	5.3%
National	4.2%	4.0%	4.7%	5.8%	6.0%
Basis:	MSA	MSA	MSA	MSA	MSA

The annual job growth rate for the last five-years:

	1999	2000	2001	2002	2003
Local Data	.6%	- .7%	- .9%	-1.4%	-1.1%
National	1.5%	2.4%	.03%	-.31%	.86%
Basis:	MSA	MSA	MSA	MSA	MSA

## Housing

This attribute provides an indication of availability of housing, both sales and rental, in the local community. Note: according to the 2000 Census, Vacant Sale and Vacant Rental Units do not equal Total Vacant Housing Units; Total Vacant Housing Units may also include units that are vacant but not on the market for sale or rent.

Total Vacant Housing Units	8,306	Basis: MSA
Vacant Sale Units	1,835	
Vacant Rental Units	3,164	

## Medical Providers

This attribute provides an indicator of availability of medical care for military and DoD civilians in the local community. The table reflects the raw number of physicians/beds and ratio of physicians/beds to population.

	# Physicians	# Beds	Population	
Local Community	670	1,156	359,062	Basis: 2 of 2 counties
Ratio	1:536	1:311		
National Ratio (2003)	1:421.2	1:373.7		

## Safety/Crime

The local community's Uniform Crime Reports (UCR) Index for 2002 per 100,000 people and the national UCR based on information from the Federal Bureau of Investigation (FBI) for 2002:

Local UCR	4,016.0	Basis: 2 of 2 counties
National UCR	4,118.8	

## Transportation

Distance to an airport shows convenience and availability of airline transportation. Public transportation shows potential for members and DoD civilians to use it to commute to/from work under normal circumstances and for leisure.

Distance from ROCK ISLAND ARSENAL to nearest commercial airport: 7.0 miles  
Is ROCK ISLAND ARSENAL served by regularly scheduled public transportation? Yes

## Utilities

This attribute identifies a local community's water and sewer systems' ability to receive 1,000 additional people.

Does the local community's water system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

Does the local community's sewer system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

## **DSS - Defense Security Service, VA**

(PROXY FOR LOSING LEASED LOCATIONS: Park Center 4, Alexandria, VA; 4700 King Street, Alexandria, VA].

### **Demographics**

The following tables provide a short description of the area near the installation/activity. Defense Security Service is 7 miles from Washington, DC, the nearest city with a population of 100,000 or more. The nearest metropolitan statistical area (MSA) is

MSA	Population
Washinbgton_Baltimore, DC-MD-VA-WV	7,608,070

The following entities comprise the military housing area (MHA):

County/City	Population
Alexandria City	128283
Total	128,283

### **Child Care**

This attribute captures the number of nationally accredited child-care centers within the local community: 17

### **Cost of Living**

Cost of Living provides a relative measure of cost of living in the local community. General Schedule (GS) Locality Pay provides a relative scale to compare local salaries with government salaries and Basic Allowance for Housing (BAH) is an indicator of the local rental market. In-state tuition is an indicator of the support provided by the state for active duty family members to participate in higher-level education opportunities.

Median Household Income (US Avg \$41,994)	\$57,291	Basis: MSA
Median House Value (US Avg \$119,600)	\$161,600	
GS Locality Pay ("Rest of US" 10.9%)	.1%	
O-3 with Dependents BAH Rate	\$2,006	
In-state Tuition for Family Member	Yes	
In-state Tuition Continues if Member PCSs Out of State	No	

## Education

This attribute defines the population in local school districts and identifies capacity. The pupil/teacher ratio, graduation rate, percentage of certified teachers and composite SAT I/ACT scores provide a relative quality indicator of education. This attribute also attempts to give communities credit for the potential intellectual capital they provide.

NOTE: “MFR” means a Memorandum For Record is on file at the installation/activity/agency to document problems in obtaining the required information. Reasons for not being able to obtain information may be that the school district refused to provide the information or the school district does not use or track the information.

If the installation/activity/agency has incomplete information from the local school system in order to accurately compute a score in this area, the number of school districts reporting information will be captured in addition to the computed answer.

		Basis
School District(s) Capacity	11,415	1 of 1 district
Students Enrolled	10,979	1 of 1 district
Average Pupil/Teacher Ratio	8.0:1	1 of 1 district
High School Students Enrolled	2,709	1 of 1 district
Average High School Graduation Rate (US Avg 67.3%)	92.0%	1 of 1 district
Average Composite SAT I Score (US Avg 1026)	988	1 of 1 district
Average ACT Score (US Avg 20.8)		1 of 1 district
Available Graduate/PhD Programs	13	
Available Colleges and/or Universities	7	
Available Vocational and/or Technical Schools	16	

## Employment

Unemployment and job growth rates provide a relative merit of job availability in the local community. National rates from the Bureau of Labor Statistics are also provided.

The unemployment rates for the last five-years:

	1999	2000	2001	2002	2003
Local Data	2.3%	1.5%	2.6%	3.3%	2.7%
National	4.2%	4.0%	4.7%	5.8%	6.0%
Basis:	1 of 1 county				

The annual job growth rate for the last five-years:

	1999	2000	2001	2002	2003
Local Data	1.4%	4.9%	.0%	-2.1%	1.4%
National	1.5%	2.4%	.03%	-.31%	.86%
Basis:	1 of 1 county				

## Housing

This attribute provides an indication of availability of housing, both sales and rental, in the local community. Note: according to the 2000 Census, Vacant Sale and Vacant Rental Units do not equal Total Vacant Housing Units; Total Vacant Housing Units may also include units that are vacant but not on the market for sale or rent.

Total Vacant Housing Units	171,798	Basis: MSA
Vacant Sale Units	32,444	
Vacant Rental Units	52,706	

## Medical Providers

This attribute provides an indicator of availability of medical care for military and DoD civilians in the local community. The table reflects the raw number of physicians/beds and ratio of physicians/beds to population.

	# Physicians	# Beds	Population	
Local Community	477	330	128,283	Basis: 1 of 1 county
Ratio	1:269	1:389		
National Ratio (2003)	1:421.2	1:373.7		

## Safety/Crime

The local community's Uniform Crime Reports (UCR) Index for 2002 per 100,000 people and the national UCR based on information from the Federal Bureau of Investigation (FBI) for 2002:

Local UCR	5,165.0	Basis: 1 of 1 county
National UCR	4,118.8	

## Transportation

Distance to an airport shows convenience and availability of airline transportation. Public transportation shows potential for members and DoD civilians to use it to commute to/from work under normal circumstances and for leisure.

Distance from Defense Security Service to nearest commercial airport: 5.0 miles  
Is Defense Security Service served by regularly scheduled public transportation? Yes

## Utilities

This attribute identifies a local community's water and sewer systems' ability to receive 1,000 additional people.

Does the local community's water system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

Does the local community's sewer system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

## **DLA - Business Systems Modernization, Crystal Plaza 5, ARLINGTON, VA, VA**

[PROXY FOR LOSING LEASED LOCATIONS: (1) CRYSTAL SQUARE 2, ARLINGTON; (2) ROSSLYN CENTER, ARLINGTON; (3) ZACHARY TAYLOR BUILDING., ARLINGTON, VA.

### **Demographics**

The following tables provide a short description of the area near the installation/activity. Business Systems Modernization, Crystal Plaza 5, ARLINGTON, VA is within Arlington, VA, the nearest city with a population of 100,000 or more. The nearest metropolitan statistical area (MSA) is

MSA	Population
Washington-Baltimore, DC--MD--VA--WV CMSA	7,608,070

The following entities comprise the military housing area (MHA):

County/City	Population
Arlington	189453
Total	189,453

### **Child Care**

This attribute captures the number of nationally accredited child-care centers within the local community: 7

### **Cost of Living**

Cost of Living provides a relative measure of cost of living in the local community. General Schedule (GS) Locality Pay provides a relative scale to compare local salaries with government salaries and Basic Allowance for Housing (BAH) is an indicator of the local rental market. In-state tuition is an indicator of the support provided by the state for active duty family members to participate in higher-level education opportunities.

Median Household Income	(US Avg \$41,994)	\$57,291	Basis: MSA
Median House Value	(US Avg \$119,600)	\$157,400	
GS Locality Pay	("Rest of US" 10.9%)	14.6%	
O-3 with Dependents BAH Rate		\$2,006	
In-state Tuition for Family Member		No	
In-state Tuition Continues if Member PCSs Out of State		No	

## Education

This attribute defines the population in local school districts and identifies capacity. The pupil/teacher ratio, graduation rate, percentage of certified teachers and composite SAT I/ACT scores provide a relative quality indicator of education. This attribute also attempts to give communities credit for the potential intellectual capital they provide.

NOTE: “MFR” means a Memorandum For Record is on file at the installation/activity/agency to document problems in obtaining the required information. Reasons for not being able to obtain information may be that the school district refused to provide the information or the school district does not use or track the information.

If the installation/activity/agency has incomplete information from the local school system in order to accurately compute a score in this area, the number of school districts reporting information will be captured in addition to the computed answer.

		Basis
School District(s) Capacity	19,461	1 of 1 district
Students Enrolled	18,839	1 of 1 district
Average Pupil/Teacher Ratio	19.5:1	1 of 1 district
High School Students Enrolled	5,389	1 of 1 district
Average High School Graduation Rate (US Avg 67.3%)	87.0%	1 of 1 district
Average Composite SAT I Score (US Avg 1026)	1079	1 of 1 district
Average ACT Score (US Avg 20.8)		1 of 1 district
Available Graduate/PhD Programs	7	
Available Colleges and/or Universities	3	
Available Vocational and/or Technical Schools	0	

## Employment

Unemployment and job growth rates provide a relative merit of job availability in the local community. National rates from the Bureau of Labor Statistics are also provided.

The unemployment rates for the last five-years:

	1999	2000	2001	2002	2003
Local Data	2.6%	2.4%	3.1%	3.7%	3.5%
National	4.2%	4.0%	4.7%	5.8%	6.0%
Basis:	MSA	MSA	MSA	MSA	MSA

The annual job growth rate for the last five-years:

	1999	2000	2001	2002	2003
Local Data	3.3%	3.0%	1.6%	.9%	1.0%
National	1.5%	2.4%	.03%	-.31%	.86%
Basis:	MSA	MSA	MSA	MSA	MSA

## Housing

This attribute provides an indication of availability of housing, both sales and rental, in the local community. Note: according to the 2000 Census, Vacant Sale and Vacant Rental Units do not equal Total Vacant Housing Units; Total Vacant Housing Units may also include units that are vacant but not on the market for sale or rent.

Total Vacant Housing Units	171,798	Basis: MSA
Vacant Sale Units	32,444	
Vacant Rental Units	52,706	

## Medical Providers

This attribute provides an indicator of availability of medical care for military and DoD civilians in the local community. The table reflects the raw number of physicians/beds and ratio of physicians/beds to population.

	# Physicians	# Beds	Population	Basis: MSA
Local Community	15,424	8,574	7,608,070	
Ratio	1:493	1:887		
National Ratio (2003)	1:421.2	1:373.7		

## Safety/Crime

The local community's Uniform Crime Reports (UCR) Index for 2002 per 100,000 people and the national UCR based on information from the Federal Bureau of Investigation (FBI) for 2002:

Local UCR	4,047.1	Basis: MSA
National UCR	4,118.8	

## Transportation

Distance to an airport shows convenience and availability of airline transportation. Public transportation shows potential for members and DoD civilians to use it to commute to/from work under normal circumstances and for leisure.

Distance from Business Systems Modernization, Crystal Plaza 5, ARLINGTON, VA to nearest commercial airport: 1.5 miles

Is Business Systems Modernization, Crystal Plaza 5, ARLINGTON, VA served by regularly scheduled public transportation? Yes

## **Utilities**

This attribute identifies a local community's water and sewer systems' ability to receive 1,000 additional people.

Does the local community's water system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

Does the local community's sewer system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

## **DISA - Hoffman Building One - DSO, VA**

(PROXY FOR LOSING LEASED LOCATION: HOFFMAN ONE, ALEXANDRIA, VA)

### **Demographics**

The following tables provide a short description of the area near the installation/activity. Hoffman Building One - DSO is 7.18 miles from Washington, DC, the nearest city with a population of 100,000 or more. The nearest metropolitan statistical area (MSA) is

MSA	Population
Washington-Baltimore, DC-MD-VA-WV	7,608,070

The following entities comprise the military housing area (MHA):

County/City	Population
Alexandria	128283
Arlington	189453
Fairfax	969749
Falls Church	10377
<b>Total</b>	<b>1,297,862</b>

### **Child Care**

This attribute captures the number of nationally accredited child-care centers within the local community: 164

### **Cost of Living**

Cost of Living provides a relative measure of cost of living in the local community. General Schedule (GS) Locality Pay provides a relative scale to compare local salaries with government salaries and Basic Allowance for Housing (BAH) is an indicator of the local rental market. In-state tuition is an indicator of the support provided by the state for active duty family members to participate in higher-level education opportunities.

Median Household Income (US Avg \$41,994)	\$57,291	Basis: MSA
Median House Value (US Avg \$119,600)	\$161,600	
GS Locality Pay (“Rest of US” 10.9%)	14.6%	
O-3 with Dependents BAH Rate	\$2,006	
In-state Tuition for Family Member	Yes	
In-state Tuition Continues if Member PCSs Out of State	No	

## Education

This attribute defines the population in local school districts and identifies capacity. The pupil/teacher ratio, graduation rate, percentage of certified teachers and composite SAT I/ACT scores provide a relative quality indicator of education. This attribute also attempts to give communities credit for the potential intellectual capital they provide.

NOTE: “MFR” means a Memorandum For Record is on file at the installation/activity/agency to document problems in obtaining the required information. Reasons for not being able to obtain information may be that the school district refused to provide the information or the school district does not use or track the information.

If the installation/activity/agency has incomplete information from the local school system in order to accurately compute a score in this area, the number of school districts reporting information will be captured in addition to the computed answer.

		Basis
School District(s) Capacity	11,415	1 of 1 district
Students Enrolled	10,979	1 of 1 district
Average Pupil/Teacher Ratio	8.1:1	1 of 1 district
High School Students Enrolled	2,709	1 of 1 district
Average High School Graduation Rate (US Avg 67.3%)	92.0%	1 of 1 district
Average Composite SAT I Score (US Avg 1026)	988	1 of 1 district
Average ACT Score (US Avg 20.8)		1 of 1 district
Available Graduate/PhD Programs	42	
Available Colleges and/or Universities	161	
Available Vocational and/or Technical Schools	57	

## Employment

Unemployment and job growth rates provide a relative merit of job availability in the local community. National rates from the Bureau of Labor Statistics are also provided.

The unemployment rates for the last five-years:

	1999	2000	2001	2002	2003
Local Data	2.6%	2.4%	3.1%	3.7%	3.5%
National	4.2%	4.0%	4.7%	5.8%	6.0%
Basis:	MSA	MSA	MSA	MSA	MSA

The annual job growth rate for the last five-years:

	1999	2000	2001	2002	2003
Local Data	3.3%	3.0%	1.4%	1.0%	1.0%
National	1.5%	2.4%	.03%	-.31%	.86%
Basis:	MSA	MSA	MSA	MSA	MSA

## Housing

This attribute provides an indication of availability of housing, both sales and rental, in the local community. Note: according to the 2000 Census, Vacant Sale and Vacant Rental Units do not equal Total Vacant Housing Units; Total Vacant Housing Units may also include units that are vacant but not on the market for sale or rent.

Total Vacant Housing Units	171,798	Basis: MSA
Vacant Sale Units	32,444	
Vacant Rental Units	52,706	

## Medical Providers

This attribute provides an indicator of availability of medical care for military and DoD civilians in the local community. The table reflects the raw number of physicians/beds and ratio of physicians/beds to population.

	# Physicians	# Beds	Population	
Local Community	15,463	8,767	7,608,070	Basis: MSA
Ratio	1:492	1:868		
National Ratio (2003)	1:421.2	1:373.7		

## Safety/Crime

The local community's Uniform Crime Reports (UCR) Index for 2002 per 100,000 people and the national UCR based on information from the Federal Bureau of Investigation (FBI) for 2002:

Local UCR	4,047.1	Basis: MSA
National UCR	4,118.8	

## Transportation

Distance to an airport shows convenience and availability of airline transportation. Public transportation shows potential for members and DoD civilians to use it to commute to/from work under normal circumstances and for leisure.

Distance from Hoffman Building One - DSO to nearest commercial airport: 5.5 miles  
Is Hoffman Building One - DSO served by regularly scheduled public transportation?  
Yes

## **Utilities**

This attribute identifies a local community's water and sewer systems' ability to receive 1,000 additional people.

Does the local community's water system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

Does the local community's sewer system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

## **DISA - 5600 Columbia Pike, VA**

(PROXY FOR LOSING LEASED LOCATION, SEVEN CORNERS CORPORATE CENTER, FALLS CHURCH, VA)

### **Demographics**

The following tables provide a short description of the area near the installation/activity. 5600 Columbia Pike is 5.5 miles from Alexandria, VA, the nearest city with a population of 100,000 or more. The nearest metropolitan statistical area (MSA) is

MSA	Population
Washington-Baltimore, DC-MD-VA-WV CMSA	7,608,070

The following entities comprise the military housing area (MHA):

County/City	Population
Alexandria	128283
Arlington	189453
Fairfax	969749
Falls Church	10377
<b>Total</b>	<b>1,297,862</b>

### **Child Care**

This attribute captures the number of nationally accredited child-care centers within the local community: 164

### **Cost of Living**

Cost of Living provides a relative measure of cost of living in the local community. General Schedule (GS) Locality Pay provides a relative scale to compare local salaries with government salaries and Basic Allowance for Housing (BAH) is an indicator of the local rental market. In-state tuition is an indicator of the support provided by the state for active duty family members to participate in higher-level education opportunities.

Median Household Income (US Avg \$41,994)	\$57,291	Basis: MSA
Median House Value (US Avg \$119,600)	\$161,600	
GS Locality Pay (“Rest of US” 10.9%)	14.6%	
O-3 with Dependents BAH Rate	\$2,006	
In-state Tuition for Family Member	Yes	
In-state Tuition Continues if Member PCSs Out of State	No	

## Education

This attribute defines the population in local school districts and identifies capacity. The pupil/teacher ratio, graduation rate, percentage of certified teachers and composite SAT I/ACT scores provide a relative quality indicator of education. This attribute also attempts to give communities credit for the potential intellectual capital they provide.

NOTE: “MFR” means a Memorandum For Record is on file at the installation/activity/agency to document problems in obtaining the required information. Reasons for not being able to obtain information may be that the school district refused to provide the information or the school district does not use or track the information.

If the installation/activity/agency has incomplete information from the local school system in order to accurately compute a score in this area, the number of school districts reporting information will be captured in addition to the computed answer.

		Basis
School District(s) Capacity	161,687	1 of 1 district
Students Enrolled	157,854	1 of 1 district
Average Pupil/Teacher Ratio	15.5:1	1 of 1 district
High School Students Enrolled	47,577	1 of 1 district
Average High School Graduation Rate (US Avg 67.3%)	98.1%	1 of 1 district
Average Composite SAT I Score (US Avg 1026)	1110	1 of 1 district
Average ACT Score (US Avg 20.8)	21	1 of 1 district
Available Graduate/PhD Programs	53	
Available Colleges and/or Universities	185	
Available Vocational and/or Technical Schools	55	

## Employment

Unemployment and job growth rates provide a relative merit of job availability in the local community. National rates from the Bureau of Labor Statistics are also provided.

The unemployment rates for the last five-years:

	1999	2000	2001	2002	2003
Local Data	2.6%	2.4%	3.1%	3.7%	3.5%
National	4.2%	4.0%	4.7%	5.8%	6.0%
Basis:	MSA	MSA	MSA	MSA	MSA

The annual job growth rate for the last five-years:

	1999	2000	2001	2002	2003
Local Data	3.3%	3.0%	1.4%	1.0%	1.0%
National	1.5%	2.4%	.03%	-.31%	.86%
Basis:	MSA	MSA	MSA	MSA	MSA

## Housing

This attribute provides an indication of availability of housing, both sales and rental, in the local community. Note: according to the 2000 Census, Vacant Sale and Vacant Rental Units do not equal Total Vacant Housing Units; Total Vacant Housing Units may also include units that are vacant but not on the market for sale or rent.

Total Vacant Housing Units	171,798	Basis: MSA
Vacant Sale Units	32,444	
Vacant Rental Units	52,706	

## Medical Providers

This attribute provides an indicator of availability of medical care for military and DoD civilians in the local community. The table reflects the raw number of physicians/beds and ratio of physicians/beds to population.

	# Physicians	# Beds	Population	Basis: MSA
Local Community	15,463	8,767	7,608,070	
Ratio	1:492	1:868		
National Ratio (2003)	1:421.2	1:373.7		

## Safety/Crime

The local community's Uniform Crime Reports (UCR) Index for 2002 per 100,000 people and the national UCR based on information from the Federal Bureau of Investigation (FBI) for 2002:

Local UCR	4,047.1	Basis: MSA
National UCR	4,118.8	

## Transportation

Distance to an airport shows convenience and availability of airline transportation. Public transportation shows potential for members and DoD civilians to use it to commute to/from work under normal circumstances and for leisure.

Distance from 5600 Columbia Pike to nearest commercial airport: 6.2 miles  
Is 5600 Columbia Pike served by regularly scheduled public transportation? Yes

## **Utilities**

This attribute identifies a local community's water and sewer systems' ability to receive 1,000 additional people.

Does the local community's water system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

Does the local community's sewer system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

## **DISA - Skyline Complex - Sky7, VA**

(PROXY FOR LOSING LEASED LOCATION, SKYLINE SIX, FALLS CHURCH)

### **Demographics**

The following tables provide a short description of the area near the installation/activity. Skyline Complex - Sky7 is 5.3 miles from Washington, DC, the nearest city with a population of 100,000 or more. The nearest metropolitan statistical area (MSA) is

MSA	Population
WASH-BALT-DC-MD-VA-WV	7,608,070

The following entities comprise the military housing area (MHA):

County/City	Population
Alexandria	129283
Arlington	189453
Fairfax	969749
Falls Church	10377
<b>Total</b>	<b>1,298,862</b>

### **Child Care**

This attribute captures the number of nationally accredited child-care centers within the local community: 164

### **Cost of Living**

Cost of Living provides a relative measure of cost of living in the local community. General Schedule (GS) Locality Pay provides a relative scale to compare local salaries with government salaries and Basic Allowance for Housing (BAH) is an indicator of the local rental market. In-state tuition is an indicator of the support provided by the state for active duty family members to participate in higher-level education opportunities.

Median Household Income	(US Avg \$41,994)	\$57,291	Basis: MSA
Median House Value	(US Avg \$119,600)	\$161,600	
GS Locality Pay	("Rest of US" 10.9%)	14.6%	
O-3 with Dependents BAH Rate		\$2,006	
In-state Tuition for Family Member		Yes	
In-state Tuition Continues if Member PCSs Out of State		No	

## Education

This attribute defines the population in local school districts and identifies capacity. The pupil/teacher ratio, graduation rate, percentage of certified teachers and composite SAT I/ACT scores provide a relative quality indicator of education. This attribute also attempts to give communities credit for the potential intellectual capital they provide.

NOTE: “MFR” means a Memorandum For Record is on file at the installation/activity/agency to document problems in obtaining the required information. Reasons for not being able to obtain information may be that the school district refused to provide the information or the school district does not use or track the information.

If the installation/activity/agency has incomplete information from the local school system in order to accurately compute a score in this area, the number of school districts reporting information will be captured in addition to the computed answer.

		Basis
School District(s) Capacity	1,611,687	1 of 1 district
Students Enrolled	157,854	1 of 1 district
Average Pupil/Teacher Ratio	15.5:1	1 of 1 district
High School Students Enrolled	47,577	1 of 1 district
Average High School Graduation Rate (US Avg 67.3%)	98.1%	1 of 1 district
Average Composite SAT I Score (US Avg 1026)	1110	1 of 1 district
Average ACT Score (US Avg 20.8)	21	1 of 1 district
Available Graduate/PhD Programs	60	
Available Colleges and/or Universities	185	
Available Vocational and/or Technical Schools	55	

## Employment

Unemployment and job growth rates provide a relative merit of job availability in the local community. National rates from the Bureau of Labor Statistics are also provided.

The unemployment rates for the last five-years:

	1999	2000	2001	2002	2003
Local Data	2.6%	2.4%	3.1%	3.7%	3.5%
National	4.2%	4.0%	4.7%	5.8%	6.0%
Basis:	MSA	MSA	MSA	MSA	MSA

The annual job growth rate for the last five-years:

	1999	2000	2001	2002	2003
Local Data	3.3%	3.0%	1.4%	1.0%	1.0%
National	1.5%	2.4%	.03%	-.31%	.86%
Basis:	MSA	MSA	MSA	MSA	MSA

## Housing

This attribute provides an indication of availability of housing, both sales and rental, in the local community. Note: according to the 2000 Census, Vacant Sale and Vacant Rental Units do not equal Total Vacant Housing Units; Total Vacant Housing Units may also include units that are vacant but not on the market for sale or rent.

Total Vacant Housing Units	171,798	Basis: MSA
Vacant Sale Units	32,444	
Vacant Rental Units	52,706	

## Medical Providers

This attribute provides an indicator of availability of medical care for military and DoD civilians in the local community. The table reflects the raw number of physicians/beds and ratio of physicians/beds to population.

	# Physicians	# Beds	Population	Basis: MSA
Local Community	15,463	8,767	7,608,070	
Ratio	1:492	1:868		
National Ratio (2003)	1:421.2	1:373.7		

## Safety/Crime

The local community's Uniform Crime Reports (UCR) Index for 2002 per 100,000 people and the national UCR based on information from the Federal Bureau of Investigation (FBI) for 2002:

Local UCR	4,047.1	Basis: MSA
National UCR	4,118.8	

## Transportation

Distance to an airport shows convenience and availability of airline transportation. Public transportation shows potential for members and DoD civilians to use it to commute to/from work under normal circumstances and for leisure.

Distance from Skyline Complex - Sky7 to nearest commercial airport: 5.4 miles  
Is Skyline Complex - Sky7 served by regularly scheduled public transportation? Yes

## Utilities

This attribute identifies a local community's water and sewer systems' ability to receive 1,000 additional people.

Does the local community's water system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

Does the local community's sewer system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

**SUMMARY OF SCENARIO ENVIRONMENTAL IMPACTS [TABS WORKING DRAFT]**

**SCENARIO #378 TITLE: HSA-0077 CONSOLIDATE/CO-LOCATE IMAS AND ASPs**

**General Description:** Realign the Crystal City, VA leased site by relocating the Installation Management Agency HQs, the NETCOM HQs, and the HR XXI Office to Ft. Sam Houston, TX. Realign the Bailey’s Crossroads, VA leased site by relocating the Army Contracting Agency HQs and the Community and Family Support Center to Ft. Sam Houston, TX and by relocating the Army Center for Substance Abuse to Ft. Knox. Realign the Rosslyn, VA leased site by relocating the Army Family Liaison Office to Ft. Sam Houston, TX. Realign the Hoffman Building, VA lease site by relocating the Army Contracting Agency E-Commerce Region HQs to Ft. Sam Houston, TX. Realign Ft. Eustis, VA by relocating the Army Contracting Agency Northern Contracting Office to Ft. Lee, VA. Realign Ft. Monroe, VA by relocating the Army Contracting Agency Northern Region HQs, the IMA Northeast Region HQs and the NETCOM Northeast Region to Ft. Lee, VA. Realign Ft. McPherson, GA by relocating the Army Southern Contracting Region HQs to Ft. Sam Houston, TX and by relocating the IMA Southeastern Region HQs and the NETCOM Southeast Region HQs to Ft. Lee, VA. Realign Rock Island Arsenal by relocating the IMA Northwest Region HQs and the NETCOM Northwest Region HQs to Ft. Sam Houston, TX. Realign Ft. Buchanan, PR by relocating the ACA Southern Hemisphere Region HQs to Ft. Sam Houston, TX.

Proposal Affects the following Army installations:

1. Ft Lee gains 722 personnel and construction of 139,800 SF MilCon.
2. Ft Sam Houston gains 990 personnel and construction of No MilCon.
3. Ft. Knox gains 51 personnel and construction of No MilCon.
4. Ft McPherson, Ft Monroe, Ft Buchanan, Rock Island Arsenal are realigned but not closed.
5. Crystal City Complex, Bailey’s Crossroads, Hoffman Complex, and Rosslyn Complex leased sites are realigned.

**ANALYST LILLIAN VALMORO**

**DATE: LAST UPDATED: 2/10/05**

Env Resource Area	#1 Gaining Installation Assessment Inst Name: <b>Fort Lee</b>	Analyst Comments (& data source(s) that drive assessment)
Air Quality	No Impact. In Attainment for all NAAQS.	#213 - All NAAQS in Attainment. #211 Emissions inventory shows no permit or major source limits projected to be exceeded (based on 7% incr in emissions at Ft Lee). #220 Synthetic Minor permit ISR2 - AQM adversely impacts mission
Cultural/Archeological/Tribal Resources	24 cultural/archeological sites and 3 historical properties listed, with some restrictions on training and/or operations reported.  Additional operations may impact these resources and result in further restrictions on training or operations.	#230, 232 - 24 arch resource sites, with restr on tng/operations; #233 - 100% surveyed; #234 - No tribes assert interest #235 - 3 historic properties listed #236 - Has programmatic agreement ISR2 - site restrictions impacting msn.
D r e d g i n g	No Impact	#226, 227, 228 – N/A
Land Use Constraints/Sensitive Resource Areas	No Impact	#30 - Buildable Acres - 1,982 acres available, 7 acres req’d (based on size of a Small Admin Organ) #201,254 - No new constraints. #256 - 1 SRA - no restr CERL Study – moderate encroachment projected
M a r i n e M a m m a l s	No Impact	#248, 249, 250, 252, 253 – N/A

Noise	No Impact. No new noise expected to be generated by this proposal.	#239 - 13 acres of Noise Zone 2, and 1 acre of Zone 3 extends outside installation, which is moderately encroached by development.
Threatened & Endangered Species/Critical Habitat	<p>Ft Lee has critical habitat for the Bald Eagle that restricts &lt;3% of total land. Restrictions involve limited access to training range during mating season, and restrictions on vehicle traffic.</p> <p>Additional operations may further impact critical habitat leading to additional restrictions on training or operations.</p>	<p>#260 - 1 habitat (Bald Eagle) affects 2.1% of land; restr to veh traffic near nests. (Limited access to training range during mating season; also a primary mgt zone must be maintained for 3 yrs after nest abandoned)</p> <p>#259, 261-264 - No TES/cand species</p> <p>#201 - 126 acres restr by crit habitat</p>
Waste Management	No Impact. New personnel do not need access to OB/OD area.	#269 Installation does not have a RCRA Subpart X permit.
Water Resources	No Impact.	<p>#276,278,279,293 - No restrictions</p> <p>ISR2 - WQM, WWQM msn impact reported</p> <p>IREM shows water infr can support 28,562 more people; prop adds 722.</p> <p>#291 -2 off-installation public owned production plants</p> <p>#297 - 1 off-installation dom ww treatment plt</p> <p>#282 - no industrial ww treatment plts</p>
Wetlands	Wetlands already restrict operations. Additional operations may impact wetlands, which may lead to further operations/training restrictions.	<p>#251 - No survey date</p> <p>#257 - No wetlands restrictions</p> <p>#201 - Wetlands restrict operations on 256.14 acres</p>

**SUBJECT: SUMMARY OF SCENARIO ENVIRONMENTAL IMPACTS (CONTINUED); [TABS WORKING DRAFT]**  
**SCENARIO #378 (HSA-0077)**

Env Resource Area	#2 <i>Gaining</i> Installation Assessment Inst Name: <b>Ft Sam Houston</b>	Analyst Comments (& data source(s) that drive assessment)
Air Quality	Impact Expected.  Ft Sam Houston is Attainment area for all NAAQS, but operating permit for VOCs is projected to be exceeded. New Source Review permitting required.	#213 – in attainment for all NAAQS. #211 - Permit threshold for VOCs projected to be exceeded. - (based on 6% increase of Ft McPherson emissions) #220 - Minor Operating Permit (natural minor) #218/ISR - No mission impact indicated.
Cultural/Archeological/ Tribal Resources	344 Archeological sites and 895 historic properties listed, with no restrictions on operations and/or training. 4 non-local tribes assert interest in archeological/sacred sites.	#230 – 344 Archeological sites w/ no restrictions (Camp Bullis); #232 high potential for arch sites; #231 - No Native peoples sites; #233, 80% surveyed; #234 - 4 non-local tribes assert interest, in formal consultation #235- 895 historic properties #236 - No programmatic. agreement ISR2 - No adverse impact to mission.
Dredging	No Impact.	#226, 227, 228 – N/A
Land Use Constraints/Sensitive Resources	No Impact.	#30 - Buildable Acres – 1,176 acres available, 0 req'd #201, 254, 256 - no restr. CERL Study – high encroachment projected
Marine Mammals/Marine Resources	No Impact.	#248, 249, 250, 252, 253 – N/A
Noise	No Impact.	#239 - No noise contours extend off-installation.
Threatened & Endangered Species/Critical Habitat	5 Threatened Species exist on installation: Golden Checked warbler, Black-capped vireo, Madla's cave meshweaver, Rhadine exilis, Rhadine infernalis. Restrictions preclude noise and smoke within 100 meters of Golden Checked warbler and Black-capped vireo, and 100 meter restrictions around cave openings for Madla's cave meshweaver, Rhadine exilis, and Rhadine infernalis.  Additional operations may further impact threatened / endangered species leading to additional restrictions on training or operations.	#259 - 5 Threatened Species, with impact to range areas. Species listed are Golden Checked warbler, Black-capped vireo, Madla's cave meshweaver, Rhadine exilis, Rhadine infernalis. #260 No critical habitat #261- 3 Bio opinions; 1 imposes restrictions on water pumped from Edwards aquifer 264 - No habitat restrictions, no proposed critical habitat #263 – No candidate species; ISR2 shows no impact.

<b>Waste Management</b>	No impact.	#269 – Has RCRA Subpart X OB/OD Permit, #265- Has RCRA (TSD) facility. #272 – Not a permitted solid waste disposal facility
<b>Water Resources</b>	<p>Installation is located over or in the recharge zone of sole-source aquifer, which may result in future regulatory limitations on training activities.</p> <p>Water quality is impaired by pollutant loadings. Current operations may contribute to impaired water quality. Significant mitigation measures to limit releases may be required to reduce impacts to water quality and achieve US EPA water quality standards.</p>	<p>#276- Located over recharge zone of sole-source aquifer</p> <p>#278 – Not subject to McCarren Amdmt</p> <p>#293 – Water use restrictions have been reported (2000, 2002) - water conservation</p> <p>#824/825 indicates adequate water avail</p> <p>IREM – potable water infr. can support approx 143,000 more people – 990 added</p> <p>#279 - Does discharge to imp waterway, but doesn't impair the waterway.</p> <p>#291 –3 on-installation water production plants</p> <p>#297 – 2 on site dom ww treatment plants; 1 off-installation public-owned plant.</p> <p>#282 – No industrial wastewater trmt plant</p>
<b>Wetlands</b>	No Impact.	<p>#251 - Survey dated 9/1999</p> <p>#257 – 1% of installation has restricted wetlands</p>

**SUBJECT: SUMMARY OF SCENARIO ENVIRONMENTAL IMPACTS (CONTINUED); [TABS WORKING DRAFT]**  
**SCENARIO #378 (HSA-0077)**

Env Resource Area	#3 <i>Gaining</i> Installation Assessment Inst Name: <b>Ft Knox</b>	Analyst Comments (& data source(s) that drive assessment)
Air Quality	No impact. Installation is in attainment area for all criteria pollutants.	#213 – Installation is in attainment area for all criteria pollutants. #211 - No major source thresholds projected to be exceeded #220 -Major operating permit (but no permit limits shown on #211) #218/ISR2 - No mission impact indicated.
Cultural/Archaeological/Tribal Resources	194 historic properties listed. 1 Native American tribe has asserted an interest in archeological sites.  No impact since no new construction is required.	#230-232 - No arch resources #233 - 32% surveyed; #234 - 1 tribe (Cherokee) asserts interest #235- 194 historic props #236 - No Programmatic Agreement ISR2 - No adverse impact to mission
Drudging	No impacts	#226, 227, 228 – N/A
Land Use Constraints/Sensitive Resource Areas	No impacts.	#30 - Buildable Acres – none req'd, 1321 acres available #201, 254- no restrictions. #256 - 1 SRA, restricts development on 1.3% of inst CERL Study – moderate encroachment projected
Marine Mammals/Marine Resources	No impacts	#248, 249, 250, 252, 253 – N/A
Noise	No impacts - no noise generated by this proposal.	#239 - 12609 acres of Noise Zone 2 and 3 extends off the installation, which is moderately encroached by development.
Threatened & Endangered Species/Critical Habitat	Three TES species exist on main installation (Bald Eagle, Indiana Bat, Grey Bat), with no restrictions to operations.  Additional operations may impact threatened / endangered species possibly leading to restrictions on training or operations	#259 – Three TES species identified on main installation (Bald Eagle, Indiana Bat, Grey Bat), w/ no restr. #260-264 - No habitat/candidate species ISR2 shows no impact.
Waste Management	No impacts - Incoming personnel do not need OB/OD area.	Q#269 – Installation does not have RCRA Subpart X permit

<b>Water Resources</b>	Installation / range is located over the recharge zone of a sole-source aquifer, which may result in future regulatory limitations on training activities.	#276 – over sole source aquifer #278, 279, 293 – No water restr IREM - infr can support 65K more people, 51 personnel are added #291 –2 on-installation govt owned production plants #297 – 1 on-installation dom ww treatment plt #282 – no industrial ww treatment plts
<b>Wetlands</b>	No impacts	#251 - Survey dated 11/1994 #257 - Wetlands restrict less than 3% of the range and less than 3% of the main installation.

**SUBJECT: SUMMARY OF SCENARIO ENVIRONMENTAL IMPACTS (CONTINUED); [TABS WORKING DRAFT]**  
**SCENARIO #378 (HSA-0077)**

Env Resource Area	<b>#1 Losing Installation Assessment</b> <b>Inst Name: Ft McPherson, Ft Monroe, Ft Buchanan, Rock Island Arsenal</b>	<b>Analyst Comments</b> (& data source(s) that drive assessment)
Air Quality	No impact	Impact to losing installation is considered neutral or positive to all 10 environmental resource areas.
Cultural/ Archeological Resources	No impact	
Drainage	No impact	
Land Use Constraints/Sensitive Resource Areas	No impact	
Marine Mammals/Marine Resources	No impact	
Noise	No impact	
Threatened & Endangered Species/Critical Habitat	No impact	
Waste Management	No impact	
Water Resources	No impact	
Wetlands	No impact	

**SUBJECT: SUMMARY OF SCENARIO ENVIRONMENTAL IMPACTS (CONTINUED); [TABS WORKING DRAFT]**  
**SCENARIO #378 (HSA-0077)**

Env Resource Area	<b>#2 <i>Losing</i> Installation Assessment</b> <b>Inst Name: Crystal City Complex, Bailey's Crossroads, Hoffman Complex, &amp; Rosslyn Complex</b>	<b>Analyst Comments</b> (& data source(s) that drive assessment)
Air Quality	No impact	Relocation of personnel away from leased sites has no environmental impact since bldg/facility owner is responsible for environmental compliance and impacts.
Cultural/ Archeological Resources	No impact	
Drainage	No impact	
Land Use Constraints/Sensitive Resource Areas	No impact	
Marine Mammals/Marine Resources	No impact	
Noise	No impact	
Threatened & Endangered Species/Critical Habitat	No impact	
Waste Management	No impact	
Water Resources	No impact	
Wetlands	No impact	

**SUBJECT: SUMMARY OF SCENARIO ENVIRONMENTAL IMPACTS (CONTINUED); [TABS WORKING DRAFT]**  
**SCENARIO #378 (HSA-0077)**

**IMPACTS OF COSTS**

Env Resource Area	Gaining Installation Inst Name: <b>Ft Lee, Ft. Sam Houston, Ft. Knox</b>	Losing Installation <b>INST NAME: Ft McPherson, Ft Monroe, Ft Buchanan, Rock Island Arsenal,. Crystal City Complex, Bailey's Crossroads, Hoffman Complex, &amp; Rosslyn Complex</b>
Environmental Restoration*	None	None.
Waste Management	None	None.
Environmental Compliance	<p><u>Ft. Lee:</u>                      -Evaluation of operational restrictions for jurisdictional wetlands - \$10K - \$200K                      -ESA Consultation (BA Prep) \$10K-\$100K                      -Endangered Species Management (includes monitoring) \$20K-\$2M                      -Realignment NEPA at gaining base - \$100K (EA) based on moving &lt;1000 pers</p> <p><u>Ft. Sam Houston:</u>                      -New Source Review and Permitting - \$100K-\$500K                      -Endangered Species Management (includes monitoring) \$20K-\$2M                      -Realignment NEPA at gaining base - \$100K (EA) based on moving &lt;1000 pers</p> <p><u>Ft Knox:</u>                      -Endangered Species Management (includes monitoring) \$20K-\$2M                      -NEPA (EA) based on moving &lt;1000 pers - \$100K</p>	None.
<b>COBRA Costs:</b>	<p><u>Ft. Lee:</u>                      - NEPA (EA) - \$100K</p> <p><u>Ft. Sam Houston:</u>                      -New Source Review and Permitting - \$100K                      - NEPA (EA) - \$100K</p> <p><u>Ft Knox:</u>                      -NEPA (EA) - \$100K</p>	None.

### **Other Environmental Considerations**

For those scenarios where the losing installation is leased property, the scenario proponent may assume, absent data to the contrary, that the owner of that property will continue to lease it for similar purposes, and as such, departing such leased location will not adversely impact the environment. Furthermore, the owner of the leased property will become responsible for all environmental restoration, waste management, and environmental compliance at the leased location upon termination of the lease, the scenario proponent may assume that the closure or realignment scenario will not result in costs related to environmental restoration, waste management, and environmental compliance, unless the lease expressly requires such activities before the lease may be terminated (in which case these costs should be included in the summary). Absent any such lease requirements, the scenario proponent need only request that a summary of Scenario Environmental Impacts be completed by the Military Department or DLA for the gaining installation.

Based on the above guidance, the following leased locations do not have a Criterion 8 report:

LOCATION NAME	CITY	STATE
4700 King Street	Alexandria	VA
Crystal Square 2	Arlington	VA
Hoffman One Bldg	Alexandria	VA
Park Center IV	Alexandria	VA
Rosslyn Metro Center	Arlington	VA
Seven Corners Corporate Center	Falls Church	VA
Skyline Six	Falls Church	VA
Zachary Taylor Bldg	Arlington	VA