DCN: 6563

# CLOSE HOLD

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# HSA 0114R
# Co-locate TRANSCOM & Components at Scott AFB


Headquarters & Support Activities
Joint Cross-Service Group
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Arlington, VA 22209
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## HSA-JCSG-D-05-216

# HSA-0114R: Co-Locate TRANSCOM and Service Component HQs

**Candidate Recommendation (Summary):** Realign Fort Eustis, VA, Hoffman 2, and TEA leased space in Newport News, VA, by relocating the Army Surface Deployment and Distribution Command to Scott Air Force Base, IL, and consolidating it with AF Air Mobility Command and TRANSCOM.

## Justification

- ✓ Meets T.O. to consolidate or co-locate Service Component HQs w/COCOM HQs
- ✓ Reduces NCR footprint and eliminates 162,000 USF of leased space within DC Area
- ✓ Headquarters-level personnel reduction estimated at more than 19% (834 job positions)

## Military Value

- ✓ Quantitative Military Value:
  - ✓Ft. Eustis: 0.8758
  - ✓TEA-Newport News: 0.305
  - ✓SDDC-Alexandria: 0.1620
  - ✓Scott AFB: 0.8467
- ✓ Military Judgment: Small Quantitative difference and less disruption to TRANSCOM favored Scott

## Payback

- ✓ One Time Cost: $ 91.3M
- ✓ Net Implementation Savings: $ 402.7M
- ✓ Annual Recurring Savings: $ 111.0M
- ✓ Payback Period: Immediate
- ✓ NPV Savings: $ 1,451.6M

## Impacts

- ✓ Criterion 6:
  - ✓DC area: -1472 jobs (857 direct, 615 indirect); <0.1%
  - ✓Norfolk area: -1133 jobs (484 direct, 649 indirect); 0.12%
- ✓ Criterion 7: No Issues
- ✓ Criterion 8: No Impediments

✓ Strategy
✓ COBRA
✓ Capacity Analysis / Data Verification
✓ Military Value Analysis / Data Verification
✓ JCSG/MilDep Recommended
✓ Criteria 6-8 Analysis
✓ De-conflicted w/JCSGs
✓ De-conflicted w/MilDeps

DEPARTMENT OF THE ARMY
DEPUTY CHIEF OF STAFF, G-8
700 ARMY PENTAGON
WASHINGTON DC 20310-0700
HSA-JCSG-D-05-216

REPLY TO
ATTENTION OF

DAPR-ZB

MEMORANDUM FOR CHAIRMAN, INFRASTRUCTURE STEERING GROUP (ISG)

SUBJECT: Headquarters and Support Activities Joint Cross-Service Group (HSA JCSG) Submission of Candidate Recommendations for BRAC 2005

1. Reference memorandum, Chairman ISG, 2 Dec 04, subject: Submittal of BRAC 2005 Candidate Recommendations.

2. The following candidate recommendations for HSA JCSG are enclosed:

HSA-0114, Relocate TRANSCOM and Service components (to Scott AFB, IL).

3. Any questions your staff may have pertaining to the HSA JCSG recommendations may be directed to COL Carla Coulson or COL Chris Philbrick at 696-9448 (ext 136 or ext 134).

Encl

DONALD C. TISON
Assistant Deputy Chief of Staff, G-8
Chairman Headquarters and
Support Activities JCSG

Coordination:

as modified 3/18/05
OSD Office of the General Counsel

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# Candidate Recommendation #HSA-0114R

**Candidate Recommendation:** Realign Fort Eustis, VA, by relocating the Army Service Deployment and Distribution Command to Scott Air Force Base, IL, and consolidating it with the Air Force Air Mobility Command Headquarters and Transportation Command Headquarters at Scott Air Force Base, IL.

Realign Hoffman 2, a leased installation in Alexandria, VA, by relocating the US Army Service Deployment and Distribution Command to Scott Air Force Base, IL, and consolidating it with the Air Force Air Mobility Command Headquarters and Transportation Command Headquarters at Scott Air Force Base, IL.

Realign US Army Service Deployment and Distribution Command - Transportation Engineering Agency facility in Newport News, VA, by relocating US Army Service Deployment and Distribution Command – Transportation Engineering Agency to Scott Air Force Base, IL, and consolidating it with the Air Force Air Mobility Command Headquarters and Transportation Command Headquarters at Scott Air Force Base, IL.

**Justification:** Collocation of TRANSCOM and Service components will (1) co-locate activities with common functions and facilitate large-scale transformation proposed by the TRANSCOM Commander, and (2) reduce personnel to realize long-term savings. The realignment will also terminate leased space operations in the National Capital Region and near Norfolk, VA.

**Payback:** The total estimated one-time cost to the Department of Defense to implement this recommendation is $91.3 million. The net of all costs and savings to the Department during the implementation period is a savings of $402.7 million. Annual recurring savings to the Department after implementation are $111.0 million, with an immediate payback expected. The net present value of the costs and savings to the Department over 20 years is a savings of $1,451.6 million.

**Impacts:**

**Economic Impact**: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 1472 jobs (857 direct jobs and 615 indirect jobs) in the Washington-Arlington-Alexandria, DC-VA-MD-WV Metropolitan Division, which is less than 0.1 percent of economic area employment).

Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 1133 jobs( 484 direct jobs and 649 indirect jobs) in the

Virginia Beach-Norfolk-Newport News, VA-NC Metropolitan Statistical Area, which is 0.12 percent of economic area employment.

**Community Infrastructure:** A review of community attributes indicates that although Scott AFB job growth rates have on occasion fallen just below the national growth rates, there are no issues that affect the ability of the infrastructure of the communities to support missions, forces, and personnel.

**Environmental Impact:** This recommendation has the potential to impact air quality at Scott AFB, which is in a non-attainment area for Ozone (8-hour), and Ozone maintenance (1 hour). an initial conformity analysis indicates that a conformity determination ay not be necessary. An air permit revision may be needed. Scott has a 79 acre historic district that may be impacted by future development. Scott uses safety waivers and exemptions to accomplish the mission. Additional operations may compound the need for safety waivers. Military Munitions Response Program sites exist on the installation and may represent a safety hazard for future development. Threatened and Endangered species and/or critical habitats exist on Scott and impact operations. Additional operations may further impact these species and/or habitat. The state requires a permit for the withdrawal of groundwater at Scott. Modification of the on-installation treatment works may be necessary. This recommendation has no impact on dredging; marine mammals/marine resources/marine sanctuaries; noise; waste management; or wetlands. This recommendation will require spending approximately $390K for environmental compliance activities at Scott. This cost was included in the payback calculation. This recommendation does not otherwise impact the costs of environmental restoration, waste management, and environmental compliance activities

Supporting Information Attachments:

Tab 1: Supporting Information
- a. Force Structure Capabilities
- b. Military Value Analysis
- c. Capacity Analysis Results

Tab 2: Criterion 6 – Economic Impact Report
Tab 3: Criterion 7 – Community Infrastructure
Tab 4: Criterion 8 – Environmental Impact Report
Tab 5: COBRA Reports

# HSA-0114R
# Realign US TRANSCOM and Service Components to Scott AFB, IL

## Supporting Information

**A. Competing Recommendations/ Force Structure Capabilities**.
There are no known competing recommendations that affect this scenario.

Force Structure Capabilities: This recommendation has been constructed to accommodate the current and surge requirements. Since the manpower levels remain generally stable through FY 2011 within this Force & Infrastructure Category (F&IC) for all services, and end strength levels as reported in the 20-year Force structure plan remain relatively flat, it follows that this recommendation is consistent with the 20-Year Force Structure Plan.

**B**. **Military Value Results**.
Consolidating SDDC and SDDC-TEA at Scott AFB with TRANSCOM and AMC realizes more than a 19% headquarters-level personnel reduction (834 personnel) across the US military transportation organizations, and resulting efficiencies in military transportation capabilities. Concentrating US military transportation organizations is vital to realizing the full value of the total US Defense Transportation System (DTS). While Scott AFB has a slightly lower quantitative military value score (.8467) than Ft. Eustis (.8758), the numerical difference is really very small (0.029 on a scale of 0 to 1.000).

Consolidation of these commands at Scott AFB eliminates stand alone headquarters, eliminates two leased activities (one within the NCR), and consolidates Service Component Commands with the Combatant Command Headquarters – providing synergy and reduction of personnel. This offers qualitative military value benefits that overcome the slight difference in Military Value quantitative scores, and gives military decision-makers in one location full and integrated control of all military transportation modes and assets. Co-location of all these common and integrating activities will enhance the value of SDDC and SDDC-TEA, and creates greater military value via the concentration of all military transportation management in one location. Realignment of TRANSCOM and Service component commands will (1) eliminate personnel redundancies and excess infrastructure capacity, (2) increase military effectiveness by improved transportation efficiency, and (3) reduce the cost of military transportation operations.

Realignment of SDDC and SDDC-TEA creates military value that is not measured by the Major Administrative & Headquarters Joint Cross Service Group's existing military value model. The Military Value Model is a general tool that scores a limited number of background factors -- general measures of merit -- and does not attempt to measure specific issues like co-location and critical mass of defense transportation capability. Scott AFB is a better military location and center of gravity than Ft. Eustis, Alexandria, VA, or Newport, VA because of the synergy with defense transportation entities already located there, a fact not accounted for in the Military Value model and installation scores. It is the military judgment of the H&SA JCSG that SDDC and SDDC-TEA realignment to Scott AFB, IL delivers highest overall military value to the Department through increased management effectiveness of integrated defense transportation activities, the resulting military effectiveness of the total Defense Transportation System, and reduced cost of operations.

# Major Administrative Headquarters
# Quantitative Military Value Scores

| Rank | NAME | Military Value |
|---|---|---|
| 1 | (I)Wright-Patterson AFB | 0.919480763 |
| 2 | (I)FORT BLISS | 0.914361099 |
| 3 | (I)FORT SAM HOUSTON | 0.90778344 |
| 4 | (I)Hurlburt Field | 0.907562275 |
| 5 | (I)Offutt AFB | 0.902591941 |
| 6 | (I)Peterson AFB | 0.901898425 |
| 7 | (I)Francis E. Warren AFB | 0.899704192 |
| 8 | (I)MacDill AFB | 0.897408915 |
| 9 | (I)Langley AFB | 0.896942664 |
| 10 | (I)Robins AFB | 0.896696527 |
| 11 | (I)Cannon AFB | 0.895943612 |
| 12 | (I)Shaw AFB | 0.895749008 |
| 13 | (I)FORT KNOX | 0.895086914 |
| 14 | (I)FORT SILL | 0.893461006 |
| 15 | (I)Fairchild AFB | 0.893218738 |
| 16 | (I)Sheppard AFB | 0.892818129 |
| 17 | (I)McChord AFB | 0.89221306 |
| 18 | (I)Kirtland AFB | 0.892183563 |
| 19 | (I)Eglin AFB | 0.892081149 |
| 20 | (I)Davis-Monthan AFB | 0.891906765 |
| 21 | (I)Charleston AFB | 0.891866478 |
| 22 | (I)Ellsworth AFB | 0.890811128 |
| 23 | (I)Barksdale AFB | 0.888387482 |
| 24 | (I)Nellis AFB | 0.88828144 |
| 25 | (I)Lackland AFB | 0.886259269 |
| 26 | (I)Hill AFB | 0.885866783 |
| 27 | (I)Malmstrom AFB | 0.884678429 |
| 28 | (I)Pope AFB | 0.884105726 |
| 29 | (I)Little Rock AFB | 0.882952141 |
| 30 | (I)Buckley AFB | 0.882774932 |
| 31 | (I)Tyndall AFB | 0.882639706 |
| 32 | (I)FORT JACKSON | 0.882119602 |
| 33 | (I)Minot AFB | 0.880868552 |
| 34 | (I)McConnell AFB | 0.880529705 |
| 35 | (I)Grand Forks AFB | 0.880512906 |
| 36 | (I)Columbus AFB | 0.880228112 |
| 37 | (I)Marine Corps Air Station Cherry Point | 0.879934512 |
| 38 | (I)Homestead ARS | 0.878364594 |
| 39 | (I)Keesler AFB | 0.878018208 |
| 40 | (I)Maxwell AFB | 0.87785317 |
| 41 | (I)Naval Weapons Station Charleston | 0.876622757 |
| 42 | (I)Tinker AFB | 0.876578953 |
| 43 | (I)FORT EUSTIS | 0.87579221 |
| 44 | (I)REDSTONE ARSENAL | 0.874625395 |
| 45 | (I)Andrews AFB | 0.873961743 |
| 46 | (I)Bolling AFB | 0.873022955 |

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|---|---|---|
| 47 | (I)Patrick AFB | 0.872382339 |
| 48 | (I)FORT BELVOIR | 0.872221749 |
| 49 | (I)Randolph AFB | 0.871382667 |
| 50 | (I)Saufley Field | 0.869892195 |
| 51 | (I)Naval Air Station Jacksonville | 0.868607224 |
| 52 | (I)Naval Air Station Pensacola | 0.868363166 |
| 53 | (I)FORT RILEY | 0.867397748 |
| 54 | (I)Dyess AFB | 0.866659873 |
| 55 | (I)FORT DRUM | 0.866306239 |
| 56 | (I)Henderson Hall | 0.866056575 |
| 57 | (I)Washington Navy Yard | 0.86344045 |
| 58 | (I)Naval Support Activity Mechanicsburg | 0.863315387 |
| 59 | (I)FORT GORDON | 0.86309103 |
| 60 | (I)FORT BRAGG | 0.863088455 |
| 61 | (I)Marine Corps Base Quantico | 0.86170885 |
| 62 | (I)Marine Corps Base Camp Lejeune | 0.861339595 |
| 63 | (I)Naval Support Activity New Orleans, LA | 0.861283267 |
| 64 | (I)Joint Reserve Base New Orleans | 0.860746054 |
| 65 | (I)Hickam AFB | 0.860479999 |
| 66 | (I)FORT LEAVENWORTH | 0.859833439 |
| 67 | (I)Elmendorf AFB | 0.858411085 |
| 68 | (I)Naval Research Laboratory | 0.858363266 |
| 69 | (I)Anacostia Annex | 0.858349967 |
| 70 | (I)March ARB | 0.857244573 |
| 71 | (I)FORT RUCKER | 0.856932168 |
| 72 | (I)FORT BENNING | 0.856490789 |
| 73 | (I)FORT MYER | 0.856408311 |
| 74 | (I)Marine Corps Base Hawaii Kaneohe | 0.85617526 |
| 75 | (I)Vandenberg AFB | 0.855890007 |
| 76 | (I)Naval Station Norfolk | 0.854323727 |
| 77 | (I)FORT STEWART | 0.853828244 |
| 78 | (I)FORT LEE | 0.853505154 |
| 79 | (I)FORT LEONARD WOOD | 0.853374318 |
| 80 | (I)FORT DETRICK | 0.853241864 |
| 81 | (I)FORT CARSON | 0.852689226 |
| 82 | (I)Brooks City-Base | 0.852041436 |
| 83 | (I)Naval Station Pearl Harbor | 0.851502557 |
| 84 | (I)Naval Air Station Meridian | 0.851237242 |
| 85 | (I)FORT HOOD | 0.850184677 |
| 86 | (I)McGuire AFB | 0.849568332 |
| 87 | (I)Eielson AFB | 0.849561743 |
| 88 | (I)Marine Corps Air Station Beaufort | 0.849408628 |
| 89 | (I)FORT HUACHUCA | 0.848444858 |
| 90 | (I)Naval Air Station Corpus Christi | 0.84773859 |
| 91 | (I)Joint Reserve Base Fort Worth | 0.847727773 |
| 92 | (I)FORT MEADE | 0.847671627 |
| 93 | (I)Marine Corps Support Activity Kansas City | 0.847441587 |
| 94 | (I)Mountain Home AFB | 0.846826527 |
| 95 | (I)Scott AFB | 0.846726271 |
| 96 | (I)FORT MCNAIR | 0.845638856 |
| 97 | (I)ABERDEEN PROVING GROUND | 0.844521332 |

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|---|---|---|
| 98 | (I)NAVSUPPACT DAHLGREN | 0.842606823 |
| 99 | (I)FORT LEWIS | 0.842336701 |
| 100 | (I)Marine Corps Air Station Miramar | 0.841549665 |
| 101 | (I)FORT MONROE | 0.840816752 |
| 102 | (I)Naval Air Station Brunswick | 0.840504462 |
| 103 | (I)National Naval Medical Center Bethesda | 0.840266147 |
| 104 | (I)ANGRC | 0.839201083 |
| 105 | (I)FORT MCPHERSON | 0.83881625 |
| 106 | (I)Naval Station San Diego | 0.838693484 |
| 107 | (I)FORT POLK | 0.83864791 |
| 108 | (I)Beale AFB | 0.838593512 |
| 109 | (I)FORT WAINWRIGHT | 0.838466413 |
| 110 | (I)Naval Station and Undersea Warfare Center Newport | 0.836829847 |
| 111 | (I)Luke AFB | 0.83478821 |
| 112 | (I)CARLISLE BARRACKS | 0.834390532 |
| 113 | (I)Naval Submarine Support Base Kings Bay | 0.832732522 |
| 114 | (I)Naval Air Station Whiting Field | 0.829263194 |
| 115 | (I)Naval Air Station Key West | 0.829155458 |
| 116 | (I)Arlington Service Center | 0.828096447 |
| 117 | (I)FORT RICHARDSON | 0.827869577 |
| 118 | (I)SCHOFIELD BARRACKS | 0.825139972 |
| 119 | (I)Potomac Annex, Washington DC | 0.824377011 |
| 120 | (I)NAVSUPPACT INDIAN HEAD | 0.82389241 |
| 121 | (I)Naval Support Activity Norfolk | 0.82384283 |
| 122 | (I)FORT SHAFTER | 0.822419836 |
| 123 | (I)NAVSTA ANNAPOLIS | 0.821966462 |
| 124 | (I)Naval Amphibious Base Coronado | 0.821559274 |
| 125 | (I)Marine Corps Base Hawaii Camp Smith | 0.820220128 |
| 126 | (I)Travis AFB | 0.81768566 |
| 127 | (I)Naval Air Station North Island | 0.813405126 |
| 128 | (I)Naval Support Activity Millington | 0.812486765 |
| 129 | (I)WALTER REED ARMY MEDICAL CENTER | 0.804592688 |
| 130 | (I)FORT MCCOY | 0.798827944 |
| 131 | (I)FORT MONMOUTH | 0.793267286 |
| 132 | (I)FORT GILLEM | 0.792743337 |
| 133 | (I)FORT HAMILTON | 0.79203668 |
| 134 | (I)FORT DIX | 0.787257044 |
| 135 | (I)Altus AFB | 0.778147929 |
| 136 | (I)Naval Air Station Whidbey Island | 0.77783354 |
| 137 | (I)Joint Reserve Base Willow Grove | 0.774826492 |
| 138 | (I)FORT A P HILL | 0.773446733 |
| 139 | (I)Seymour Johnson AFB | 0.773260875 |
| 140 | (I)Naval Air Station Patuxent River Webster Field | 0.769918671 |
| 141 | (I)Naval Station Everett | 0.767341701 |
| 142 | (I)Whiteman AFB | 0.766865556 |
| 143 | (I)Dover AFB | 0.766672507 |
| 144 | (I)Naval Air Engineering Station Lakehurst | 0.766046722 |
| 145 | (I)Marine Corps Base Camp Pendleton | 0.761764894 |
| 146 | (I)Naval Air Station Patuxent River | 0.754266007 |
| 147 | (I)FORT CAMPBELL | 0.740852624 |
| 148 | (I)Vance AFB | 0.72434138 |

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|---|---|---|
| 149 | (I)Naval Submarine Base Bangor | 0.722293434 |
| 150 | (I)Naval Air Station Point Mugu | 0.676213931 |
| 151 | (A)AF Review Boards Agency | 0.584863062 |
| 152 | (A)CAA | 0.584863062 |
| 153 | (A)Navy CAF | 0.553214022 |
| 154 | (A)JCS CAF | 0.553214022 |
| 155 | (A)DIA CAF | 0.553214022 |
| 156 | (A)CO HQBN HQMC (Henderson Hall) | 0.551155169 |
| 157 | (AB)COMMARFORRES NSA NOLA, New Orleans LA | 0.551155169 |
| 158 | (AB)COMNAVAIRRESFOR NSA NOLA (sub of above) | 0.551155169 |
| 159 | (AB)COMNAVCRUITCMD | 0.551155169 |
| 160 | (AB)COMNAVCRUITCMD NSA NOLA (sub of above) | 0.551155169 |
| 161 | (A)COMNAVFACENGCOM | 0.551155169 |
| 162 | (AB)COMNAVRESFOR NSA NOLA | 0.551155169 |
| 163 | (A)MEDIA CTR WASHINGTON DC | 0.551155169 |
| 164 | (A)NAVAL DISTRICT WASH DC | 0.551155169 |
| 165 | (A)NAVAL LEGAL SERVICE OFFICE NORTH CENTRAL | 0.551155169 |
| 166 | (A)NCIS | 0.551155169 |
| 167 | (A)OCHR | 0.551155169 |
| 168 | (A)TRIAL SERVICE OFFICE NORTHEAST | 0.551155169 |
| 169 | (A)11th Wing | 0.551155169 |
| 170 | (A)AF Office of Special Investigations | 0.551155169 |
| 171 | (AB)USAF Recruiting Service (HQ AF Recruiting SVC) | 0.551155169 |
| 172 | (AB)USAF Reserve Command (USAFRES) | 0.551155169 |
| 173 | (A)6MLMC | 0.551155169 |
| 174 | (A)MDW | 0.551155169 |
| 175 | (A)PEO EIS(STAMIS) | 0.551155169 |
| 176 | (A)PEO Soldier | 0.551155169 |
| 177 | (AB)US Army Accessions Command HQ (USAAC) | 0.551155169 |
| 178 | (AB)US Army Cadet Cmd | 0.551155169 |
| 179 | (AB)US Army Recruiting Cmd | 0.551155169 |
| 180 | (AB)US Army Reserve Command (USARC) | 0.551155169 |
| 181 | (A)USA Force Mgmt Support Agency, HQ DA-GS | 0.551155169 |
| 182 | (AJ)FORSCOM | 0.551155169 |
| 183 | (AJ)PACOM PACAF | 0.551155169 |
| 184 | (AJ)PACOM USARPAC | 0.551155169 |
| 185 | (AJ)PACOM USPACFLT | 0.551155169 |
| 186 | (AJ)TRADOC | 0.551155169 |
| 187 | (A)NETC | 0.549352991 |
| 188 | (A)NETPDTC | 0.542718903 |
| 189 | (A)PWC WASH DC | 0.519258296 |
| 190 | (A)SAF/GC – General Counsel | 0.45416175 |
| 191 | (A)Wash HQ Services CAF | 0.452090043 |
| 192 | (A)HQMC | 0.450032089 |
| 193 | (A)DCAA | 0.44077882 |
| 194 | (A)Army CCF | 0.418383049 |
| 195 | (A)Air Force CAF | 0.418383049 |
| 196 | (A)CID-Belvoir | 0.41701048 |
| 197 | (A)Soldiers Magazine-Belvoir | 0.41701048 |
| 198 | (A)AUDSVC | 0.416324196 |
| 199 | (A)BUMED, WASH DC | 0.416324196 |

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|---|---|---|
| 200 | (AB)COMMARFORCRUITCMD, Quantico, VA | 0.416324196 |
| 201 | (A)COMNAVNETSPAOPSCOM | 0.416324196 |
| 202 | (A)COMSC WASHINGTON DC | 0.416324196 |
| 203 | (A)DCMS | 0.416324196 |
| 204 | (A)JOINT WARFARE ANALYSIS CENTER | 0.416324196 |
| 205 | (A)MARINE CORPS INSTITUTE (NEW) | 0.416324196 |
| 206 | (A)NAVAL HISTORICAL CENTER | 0.416324196 |
| 207 | (A)NAVAL LEGAL SERVICES COMMAND | 0.416324196 |
| 208 | (A)NAVSEASYSCOM WASHINGTON NAVY YARD, DC | 0.416324196 |
| 209 | (A)NAVSISA MECHANICSBURG PA | 0.416324196 |
| 210 | (A)NAVSUPSYSCOM MECHANICSBURG PA | 0.416324196 |
| 211 | (A)NSWC HQ (AT WNY) | 0.416324196 |
| 212 | (A)AF Flight Standards Agency | 0.416324196 |
| 213 | (A)AF Legal Services Agency | 0.416324196 |
| 214 | (A)AF Medical Operations Agency | 0.416324196 |
| 215 | (A)AF Medical Support Agency | 0.416324196 |
| 216 | (A)AF Personnel Operations Agency | 0.416324196 |
| 217 | (A)AF/HC – Chaplain Service | 0.416324196 |
| 218 | (A)AF/SG – Surgeon General | 0.416324196 |
| 219 | (A)HQ Air National Guard (ANG) | 0.416324196 |
| 220 | (A)AFIP | 0.416324196 |
| 221 | (A)Army Evaluation Center | 0.416324196 |
| 222 | (A)BD CPAC -MA, NE Region | 0.416324196 |
| 223 | (A)Communications & Electronics Command (CECOM) | 0.416324196 |
| 224 | (A)Developmental Test Command | 0.416324196 |
| 225 | (A)Edgewood Chemical & Biological Center | 0.416324196 |
| 226 | (A)HQS USA MRMC (and subordinate commands) | 0.416324196 |
| 227 | (A)JMLFDC | 0.416324196 |
| 228 | (A)Program Mgr for Chemical Demilitarization | 0.416324196 |
| 229 | (A)U. S. Army Research Laboratory - HQ | 0.416324196 |
| 230 | (A)US Army Aberdeen Test Center | 0.416324196 |
| 231 | (A)US Army Ctr for Health Promotion and Preventative Medicine | 0.416324196 |
| 232 | (A)US Army Environmental Center | 0.416324196 |
| 233 | (A)US ARMY INFORMATION SYSTEMS ENGINEERING COMMAND | 0.416324196 |
| 234 | (A)US Army Materiel Systems Analysis Activity | 0.416324196 |
| 235 | (A)US Army Medical Research Institute for Chemical Defense | 0.416324196 |
| 236 | (A)US Army Research, Development and Engineering Command | 0.416324196 |
| 237 | (A)USA MMA | 0.416324196 |
| 238 | (A)USA SAC | 0.416324196 |
| 239 | (A)USAMMDA | 0.416324196 |
| 240 | (A)USAMRAA | 0.416324196 |
| 241 | (A)USAMRIID | 0.416324196 |
| 242 | (AB)HQ ARNG (Army Natl Guard) | 0.416324196 |
| 243 | (AB)HQ NGB (National Guard Bureau – overseeing Air Force and Army) | 0.416324196 |
| 244 | (A)DeCA | 0.408305294 |
| 245 | (A)DLA | 0.394666515 |
| 246 | (A)DISCO | 0.385735039 |
| 247 | (A)SAF/IA – International Affairs | 0.383778619 |
| 248 | (A)DTRA | 0.382431181 |
| 249 | (A)USALSA | 0.38141608 |
| 250 | (A)SPAWARSYSCEN, Charleston (NEW) | 0.381182921 |

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|---|---|---|
| 251 | (A)ASA(M&RA) | 0.379635464 |
| 252 | (A)OCPA | 0.367833738 |
| 253 | (AJ)JFCOM/C4ISR Battle Center/JFL/JWC | 0.355307166 |
| 254 | (A)NAVAIR SYSCOM HQ | 0.349796035 |
| 255 | (A)Acquisition Support Center (ASC) | 0.348908509 |
| 256 | (A)Army Contracting Agency | 0.346053857 |
| 257 | (A)AFIS | 0.339643881 |
| 258 | (A)OEA | 0.337272566 |
| 259 | (A)ACSIM | 0.336164222 |
| 260 | (A)NAWC PATUXENT RIVER MD | 0.329891071 |
| 261 | (A)The Surgeon General Office (OTSG) | 0.318143435 |
| 262 | (A)NSA CAF | 0.31725907 |
| 263 | (A)ASA (I&E) | 0.31030439 |
| 264 | (A)AF/XO – Air and Space Operations | 0.309149441 |
| 265 | (A)AFCEE | 0.308339187 |
| 266 | (A)DHRA | 0.304976372 |
| 267 | (A)SDDC-TEA | 0.304615918 |
| 268 | (A)G-6 | 0.303944419 |
| 269 | (A)DUSA | 0.303915863 |
| 270 | (A)AF-CIO – HAF Chief Information Officer | 0.303814405 |
| 271 | (A)SAF/US – Under Secretary of the AF | 0.303378593 |
| 272 | (AB)USAF Reserve Command Reserve Recruiting Service, | 0.303348788 |
| 273 | (A)ASA (FM&C) | 0.303320962 |
| 274 | (A)AF/XI – Warfighting Integration | 0.303211635 |
| 275 | (A)G-8 | 0.303008966 |
| 276 | (A)DTSA | 0.302983311 |
| 277 | (A)Ofc of the JAG (OTJAG) | 0.302781714 |
| 278 | (A)AFSAA - AF Studies and Analysis Agency | 0.302559236 |
| 279 | (A)JSIMS | 0.302557258 |
| 280 | (A)OCAR | 0.301758834 |
| 281 | (A)DARPA | 0.300994241 |
| 282 | (A)PEO STRICOM | 0.299564246 |
| 283 | (AJ)SOUTHCOM HQ | 0.297219607 |
| 284 | (A)OASA (Alt) | 0.289896554 |
| 285 | (A)DOHA | 0.286442918 |
| 286 | (A)SAF/AA – Admin Asst to the Secretary | 0.283636268 |
| 287 | (A)G-3 | 0.280077014 |
| 288 | (A)G-1 | 0.273104744 |
| 289 | (A)PFPA | 0.272758666 |
| 290 | (A)SECNAV WASH DC | 0.271528047 |
| 291 | (A)AMC | 0.270904084 |
| 292 | (A)Office of the Admin Ass't to the Army (aka SAAA) | 0.269733669 |
| 293 | (A)WHS | 0.267931028 |
| 294 | (A)HQ IMA | 0.26756462 |
| 295 | (A)AF/IL – Installation and Logistics | 0.266324458 |
| 296 | (A)DCMA | 0.251524838 |
| 297 | (A)SAF/PA – Public Affairs | 0.249945917 |
| 298 | (A)SAF/SB – Small & Disadvantaged Business | 0.249929828 |
| 299 | (A)OSD | 0.248902945 |
| 300 | (A)CECOM (Acquisition Ctr) | 0.236278578 |
| 301 | (A)AF/JA – Judge Advocate General | 0.23526602 |

| | | |
|---|---|---|
| 302 | (A)HQ SMDC | 0.231178008 |
| 303 | (A)HRC | 0.23010293 |
| 304 | (A)SAF/IE – Installations Environment and Logistics | 0.222962096 |
| 305 | (A)OPNAV | 0.222169026 |
| 306 | (A)SAF/AG – Auditor General | 0.213986221 |
| 307 | (A)DISA | 0.212084105 |
| 308 | (A)SAF/AQ - Acquisition | 0.211658726 |
| 309 | (A)NETCOM | 0.202918938 |
| 310 | (A)DISC4 JTRS JPO | 0.184069078 |
| 311 | (A)MDA | 0.183576172 |
| 312 | (A)NMCRS | 0.169432688 |
| 313 | (A)AF/HO - Historian | 0.16910687 |
| 314 | (A)AF News Agency/Army & AF Hometown News | 0.168764507 |
| 315 | (A)SAF/FM – Financial Management and Comptroller | 0.168612504 |
| 316 | (A)DLSA | 0.168303118 |
| 317 | (A)Army Audit Agency | 0.16803101 |
| 318 | (A)DPMO | 0.168011404 |
| 319 | (A)Army Research Office | 0.167816489 |
| 320 | (A)NAVIPO WASH DC | 0.167462793 |
| 321 | (A)COMMANDER, NAVY INSTALLATIONS | 0.167445057 |
| 322 | (A)DSCA | 0.167302341 |
| 323 | (A)JAG School | 0.16678538 |
| 324 | (A)NAV SSP (NEW) | 0.163758557 |
| 325 | (A)Navy Systems Management Activity (NSMA) - New | 0.162036643 |
| 326 | (A)SDDC (formerly MTMC) | 0.162006075 |
| 327 | (A)HQ ATEC | 0.158342886 |
| 328 | (A)Army-CSA | 0.15725809 |
| 329 | (A)CIFA | 0.153265268 |
| 330 | (A)AF/DP - Personnel | 0.152919536 |
| 331 | (A)DOD IG | 0.150423157 |
| 332 | (A)PEO Biological Defense | 0.14999449 |
| 333 | (A)DODEA | 0.147186333 |
| 334 | (A)TMA | 0.142157764 |
| 335 | (A)DSS | 0.141364137 |
| 336 | (A)OFFICE OF NAVAL RESEARCH | 0.140058884 |
| 337 | (A)DFAS | 0.134502987 |

## C. Capacity Analysis.

The table below summarizes the personnel numbers received through scenario data calls with the Services in examining the CDR USTRANSCOM's proposal.

| Activity/Location, Employee Type | Personnel (start) | Personnel Reductions | Personnel Relocated | Contractors Start/ Remaining |
|---|---|---|---|---|
| TRANSCOM (Scott AFB) | | | | 500 / 400 |
| - Military Officers | 278 | 40 | N/A | |
| - Military Enlisted | 227 | 74 | N/A | |
| - Civilians | 363 | 47 | N/A | |
| Air Mobility Command (Scott AFB) | | | | 594/475 |
| - Military Officers | 271 | 44 | N/A | |
| - Military Enlisted | 369 | 70 | N/A | |
| - Civilians | 365 | 64 | N/A | |
| SDDC (Alexandria, VA) | | | | 325/262 |
| - Military Officers | 16 | 6 | 10 | |
| - Military Enlisted | 8 | 1 | 7 | |
| - Civilians | 508 | 124 | 384 | |
| SDDC (Ft. Eustis, VA) | | | | 45/36 |
| - Military Officers | 15 | 3 | 12 | |
| - Military Enlisted | 5 | 0 | 5 | |
| - Civilians | 296 | 48 | 248 | |
| SDDC-TEA (Newport News, VA) | | | | 9/7 |
| - Military Officers | 1 | 1 | 0 | |
| - Military Enlisted | 0 | 0 | 0 | |
| - Civilians | 104 | 19 | 85 | |
| | | | | |
| TOTALS | 2826 | 541 | 751 | 1473/1180 |

This recommendation realizes the reduction of 541 military and civilian personnel, plus the reduction of 293 contractor positions, for a total personnel reduction of 834. Normal BRAC 7% personnel reductions were not levied on the activities due to the larger reductions proposed by the TRANSCOM commander. At Scott AFB, 558 positions are being eliminated. The influx of personnel to Scott AFB is 1056.

The required additional GSF for US TRANSCOM and all Service components (Administrative Space) (@ 200 GSF/person) is 99,600 GSF. Excess administrative space is not available at Scott AFB as the consolidation begins, but administrative space becomes available as TRANSCOM and Air Mobility Command job reductions take place. This will be used for arriving personnel, until their number exceeds available space. The influx of 1056 people at Scott AFB requires a total of 165,000 GSF new MILCON. In addition, TRANSCOM will consolidate all component transportation

command and control functions in a new Joint Operations Center, requiring an addition 60,000 GSF of new MILCON.

Scott AFB, IL capacity data shows the following for administrative space:

| Installation | Current Capacity | Maximum Potential Capacity | Current Usage @ 200 GSF/ Person | Surge Capacity Requirement | Excess (Shortfall) | |
|---|---|---|---|---|---|---|
| | | | | | % | GSF |
| Scott AFB, IL | 1,605,620 | 1,583,697 | 1,729,450 | 0 | - 9% | (145,753) |

| Installation | Administrative Total Buildable Acres | Undetermined Use Total Buildable Acres | GSF vacant admin space |
|---|---|---|---|
| Scott AFB, IL | 132.93 | 184.2 | 0 |

## Capacity Analysis - Major Administrative and Headquarters

The Major Administrative and Headquarters (MAH) team is approaching its Capacity Analysis of Footprint of Administrative Space from two directions. The first is an analysis of administrative space on a targeted group of military installations. For each installation, total capacity of administrative space was measured and excess capacity calculated based on 160 Useable Square Feet (USF)/200 Gross Square Feet (GSF) per person (USF is converted to GSF by a 1.25 factor). Use of a single common standard is important to the analysis as it facilitates direct comparison of excess across the MILDEPs and the 4$^{th}$ Estate.

The following tables present the results of the analysis to date. The majority of the data comes from Capacity Data Call Question #303, and the Second Capacity Data Call.

The reported data indicate there is significant excess administrative space on military installations when compared against the space standards. This observation is dependent upon the correct reporting of personnel figures for the inventory of installations; and unless personnel information is obviously incorrect, we are using it as reported. Minor exception: Data provided in DOD Question 445 by Bolling AFB was adjusted downward (from 989,649 GSF to 396,192 GSF) in order to estimate the amount of space on the installation occupied by the Defense Intelligence Agency (DIA). DIA space was not reported to the HSA JCSG.

For the Navy, host installations reported for the listed Navy "fence lines". Current capacity data (DOD Question 303) included detailed data for multiple fence lines where applicable. Maximum potential capacity data (DOD Question 445) was mostly reported as a total by host installations.

| Air Force Footprint (GSF) | Current Capacity | Maximum Potential Capacity | Current Usage @ 200 GSF/Person | Capacity Available to Surge | Surge Capacity Requirement | Excess (Shortfall) | |
|---|---|---|---|---|---|---|---|
| | | | | | | % | GSF |
| *Altus AFB* | *311,211* | *223,169* | *83,000* | *140,169* | *0* | *63%* | *140,169* |
| Andrews AFB | 905,839 | 900,419 | 857,400 | 43,019 | 1,000 | 5% | 42,019 |
| Barksdale AFB | 540,603 | 547,428 | 332,800 | 214,628 | 0 | 39% | 214,628 |
| Beale AFB | 278,374 | 278,374 | 201,600 | 76,774 | 0 | 28% | 76,774 |
| *Bolling AFB* | *396,192* | **396,192* | *253,200* | 142,992 | *0* | *36%* | *142,992* |
| Buckley AFB | 134,386 | 134,386 | 97,000 | 37,386 | 0 | 28% | 37,386 |
| Cannon AFB | 271,112 | 271,112 | 167,800 | 103,312 | 0 | 38% | 103,312 |
| Charleston AFB | 368,549 | 365,072 | 166,114 | 198,958 | 0 | 54% | 198,958 |
| Columbus AFB | 133,797 | 151,190 | 111,000 | 40,190 | 0 | 27% | 40,190 |
| Davis-Monthan AFB | 571,112 | 567,882 | 394,600 | 173,282 | 0 | 31% | 173,282 |
| Dover AFB | 354,753 | 352,497 | 180,600 | 171,897 | 0 | 49% | 171,897 |
| Dyess AFB | 361,491 | 365,176 | 256,600 | 108,576 | 0 | 30% | 108,576 |
| Eglin AFB | 910,946 | 947,186 | 646,200 | 300,986 | 0 | 32% | 300,986 |
| *Eielson AFB* | *406,839* | *381,778* | *54,400* | 327,378 | *0* | *86%* | *327,378* |
| Ellsworth AFB | 368,759 | 368,511 | 178,400 | 190,111 | 0 | 52% | 190,111 |
| Elmendorf AFB | 873,292 | 943,214 | 282,600 | 660,614 | 6,688 | 69% | 653,926 |
| Fairchild AFB | 401,866 | 528,839 | 127,400 | 401,439 | 0 | 76% | 401,439 |
| *Francis E. Warren AFB* | *386,278* | *379,184* | *321,800* | 57,384 | *0* | *15%* | *57,384* |
| Grand Forks AFB | 252,546 | 286,025 | 114,700 | 171,325 | 0 | 60% | 171,325 |
| Hickam AFB | 884,602 | 923,137 | 532,000 | 391,137 | 0 | 42% | 391,137 |
| Hill AFB | 1,524,351 | 1,387,922 | 1,393,600 | -5,678 | 0 | 0% | (5,678) |
| Homestead ARS | 138,197 | 54,535 | 103,000 | -48,465 | 0 | -89% | (48,465) |
| Hurlburt Field | 507,779 | 510,645 | 636,400 | -125,755 | 390 | -25% | (126,145) |
| Keesler AFB | 503,239 | 551,055 | 355,000 | 196,055 | 3,808 | 35% | 192,247 |
| Kirtland AFB | 1,349,317 | 1,291,583 | 973,600 | 317,983 | 0 | 25% | 317,983 |
| Lackland AFB | 1,029,886 | 955,492 | 623,200 | 332,292 | 0 | 35% | 332,292 |
| Langley AFB | 1,344,101 | 1,446,500 | 1,062,800 | 383,700 | 0 | 27% | 383,700 |
| Little Rock AFB | 341,834 | 398,706 | 180,200 | 218,506 | 0 | 55% | 218,506 |
| Luke AFB | 355,540 | 409,514 | 200,200 | 209,314 | 0 | 51% | 209,314 |
| MacDill AFB | 1,038,261 | 1,043,082 | 301,604 | 741,478 | 0 | 71% | 741,478 |
| Malmstrom AFB | 261,350 | 254,889 | 126,600 | 128,289 | 0 | 50% | 128,289 |
| March ARB | 230,876 | 245,353 | 204,600 | 40,753 | 0 | 17% | 40,753 |
| Maxwell AFB | 1,570,293 | 1,627,284 | 1,001,800 | 625,484 | 0 | 38% | 625,484 |
| McChord AFB | 415,301 | 435,263 | 176,600 | 258,663 | 0 | 59% | 258,663 |
| McConnell AFB | 315,068 | 321,949 | 138,600 | 183,349 | 0 | 57% | 183,349 |
| McGuire AFB | 486,530 | 529,410 | 360,000 | 169,410 | 600 | 32% | 168,810 |
| Minot AFB | 353,199 | 363,507 | 165,600 | 197,907 | 0 | 54% | 197,907 |
| Mountain Home AFB | 243,097 | 306,776 | 117,600 | 189,176 | 0 | 62% | 189,176 |
| Nellis AFB | 481,032 | 488,387 | 271,400 | 216,987 | 0 | 44% | 216,987 |
| Offutt AFB | 1,406,262 | 1,224,687 | 1,116,200 | 108,487 | 0 | 9% | 108,487 |
| *Peterson AFB* | *703,305* | *930,734* | *1,228,200* | -297,466 | *0* | *-42%* | (297,466) |
| Pope AFB | 246,577 | 292,518 | 103,800 | 188,718 | 0 | 65% | 188,718 |
| Randolph AFB | 1,213,800 | 1,383,333 | 1,082,800 | 300,533 | 2,500 | 22% | 298,033 |
| Robins AFB | 2,134,604 | 2,085,575 | 1,480,400 | 605,175 | 0 | 29% | 605,175 |
| Scott AFB | 1,605,620 | 1,583,697 | 1,729,450 | -145,753 | 0 | -9% | (145,753) |
| Seymour Johnson AFB | 332,118 | 296,646 | 200,600 | 96,046 | 0 | 32% | 96,046 |
| Shaw AFB | 406,457 | 427,755 | 322,000 | 105,755 | 0 | 25% | 105,755 |
| Sheppard AFB | 388,188 | 414,785 | 438,400 | -23,615 | 8,500 | -8% | (32,115) |
| Tinker AFB | 1,356,851 | 1,470,771 | 1,614,000 | -143,229 | 440 | -10% | (143,669) |
| Travis AFB | 602,121 | 691,825 | 249,000 | 442,825 | 0 | 64% | 442,825 |
| Tyndall AFB | 478,485 | 491,562 | 419,800 | 71,762 | 0 | 15% | 71,762 |
| Vance AFB | 135,437 | 126,898 | 38,400 | 88,498 | 0 | 70% | 88,498 |
| Vandenberg AFB | 867,558 | 811,776 | 460,800 | 350,976 | 0 | 43% | 350,976 |
| Whiteman AFB | 359,524 | 354,819 | 262,800 | 92,019 | 0 | 26% | 92,019 |
| Wright-Patterson AFB | 2,906,839 | 2,859,314 | 718,000 | 2,141,314 | 0 | 75% | 2,141,314 |
| ***Totals/Averages*** | *36,745,544* | *37,379,318* | *25,216,268* | *12,163,050* | *23,926* | *32%* | *12,139,124* |

* Data provided in DOD Question 445 was adjusted downward (from 989,649 GSF to 396,192 GSF) in order to estimate the amount of space on the installation occupied by the Defense Intelligence Agency (DIA). DIA space was not reported to the HSA JCSG because it is an intelligence activity. This action was taken to avoid overstating excess space.

| Army Footprint (GSF) | Current Capacity | Maximum Potential Capacity | Current Usage @ 200 GSF/Person | Capacity Available to Surge | Surge Capacity Requirement | Excess (Shortfall) | |
|---|---|---|---|---|---|---|---|
| | | | | | | % | GSF |
| ABERDEEN PROVING GROUND | 2,286,016 | 2,454,648 | 1,340,200 | 1,114,448 | 2,276 | 45% | 1,112,172 |
| CARLISLE BARRACKS | 131,557 | 131,768 | 48,800 | 82,968 | 0 | 63% | 82,968 |
| FORT A P HILL | 98,040 | 98,040 | 34,800 | 63,240 | 14,565 | 50% | 48,675 |
| FORT BELVOIR | 2,522,323 | 2,775,569 | 2,247,600 | 527,969 | 0 | 19% | 527,969 |
| FORT BENNING | 1,350,297 | 1,464,866 | 733,800 | 731,066 | 0 | 50% | 731,066 |
| FORT BLISS | 928,985 | 1,185,159 | 373,600 | 811,559 | 0 | 68% | 811,559 |
| FORT BRAGG | 1,900,597 | 2,049,355 | 1,273,400 | 775,955 | 0 | 38% | 775,955 |
| FORT CAMPBELL | 769,783 | 751,984 | 448,400 | 303,584 | 200 | 40% | 303,384 |
| FORT CARSON | 627,728 | 775,459 | 475,200 | 300,259 | 0 | 39% | 300,259 |
| FORT DETRICK | 450,030 | 424,911 | 484,100 | -59,189 | 2,750 | -15% | (61,939) |
| FORT DIX | 268,075 | 276,412 | 137,600 | 138,812 | 0 | 50% | 138,812 |
| FORT DRUM | 423,520 | 433,092 | 258,800 | 174,292 | 2,120 | 40% | 172,172 |
| FORT EUSTIS | 800,577 | 810,224 | 490,600 | 319,624 | 0 | 39% | 319,624 |
| FORT GILLEM | 409,042 | 422,576 | 173,600 | 248,976 | 0 | 59% | 248,976 |
| *FORT GORDON* | *31,443* | *491,298* | *211,800* | 279,498 | *600* | *57%* | *278,898* |
| *FORT HAMILTON* | *788* | *139,089* | *4,200* | 134,889 | *0* | *97%* | *134,889* |
| FORT HOOD | 994,431 | 935,623 | 756,800 | 178,823 | 90,324 | 9% | 88,499 |
| FORT HUACHUCA | 842,712 | 776,292 | 770,200 | 6,092 | 0 | 1% | 6,092 |
| FORT JACKSON | 344,202 | 354,673 | 282,800 | 71,873 | 2,000 | 20% | 69,873 |
| FORT KNOX | 1,237,377 | 1,239,098 | 611,200 | 627,898 | 0 | 51% | 627,898 |
| FORT LEAVENWORTH | 517,382 | 547,813 | 318,200 | 229,613 | 0 | 42% | 229,613 |
| FORT LEE | 579,760 | 608,418 | 403,000 | 205,418 | 1,000 | 34% | 204,418 |
| FORT LEONARD WOOD | 1,109,387 | 927,058 | 774,000 | 153,058 | 0 | 17% | 153,058 |
| FORT LEWIS | 2,533,747 | 2,707,224 | 1,215,400 | 1,491,824 | 0 | 55% | 1,491,824 |
| FORT MCCOY | 325,097 | 355,072 | 187,400 | 167,672 | 0 | 47% | 167,672 |
| FORT MCNAIR | 143,315 | 218,152 | 30,400 | 187,752 | 0 | 86% | 187,752 |
| FORT MCPHERSON | 1,051,227 | 1,064,436 | 987,800 | 76,636 | 0 | 7% | 76,636 |
| FORT MEADE | 897,361 | 930,938 | 614,200 | 316,738 | 0 | 34% | 316,738 |
| FORT MONMOUTH | 1,332,773 | 1,282,835 | 864,600 | 418,235 | 675 | 33% | 417,560 |
| FORT MONROE | 610,800 | 551,609 | 464,400 | 87,209 | 0 | 16% | 87,209 |
| FORT MYER | 98,006 | 98,006 | 68,200 | 29,806 | 0 | 30% | 29,806 |
| *FORT POLK* | *0* | *1,571,550* | *0* | 1,571,550 | *0* | *100%* | *1,571,550* |
| FORT RICHARDSON | 311,448 | 351,046 | 148,000 | 203,046 | 1,200 | 57% | 201,846 |
| FORT RILEY | 1,398,790 | 1,387,503 | 723,200 | 664,303 | 12,800 | 47% | 651,503 |
| *FORT RUCKER* | *32,047* | *584,631* | *402,200* | 182,431 | *0* | *31%* | *182,431* |
| FORT SAM HOUSTON | 1,825,386 | 1,789,545 | 834,400 | 955,145 | 9,100 | 53% | 946,045 |
| FORT SHAFTER | 423,798 | 420,855 | 119,600 | 301,255 | 44,874 | 61% | 256,381 |
| FORT SILL | 1,108,045 | 1,106,209 | 473,400 | 632,809 | 31,814 | 54% | 600,995 |
| FORT STEWART | 523,072 | 520,574 | 400,200 | 120,374 | 5,500 | 22% | 114,874 |
| FORT WAINWRIGHT | 198,086 | 202,236 | 18,800 | 183,436 | 0 | 91% | 183,436 |
| REDSTONE ARSENAL | 2,334,917 | 2,366,341 | 1,701,200 | 665,141 | 13,406 | 28% | 651,735 |
| *SCHOFIELD BARRACKS* | *203,777* | *1,589,856* | *108,400* | 1,481,456 | *0* | *93%* | *1,481,456* |
| *WALTER REED ARMY MEDICAL CENTER* | *302* | *481,375* | *145,000* | 336,375 | *0* | *70%* | *336,375* |
| ***Totals/Averages*** | *33,707,689* | *39,653,418* | *22,159,500* | *17,493,918* | *235,204* | *44%* | *17,258,714* |

| Navy Footprint (GSF) | Current Capacity | Maximum Potential Capacity | Current Usage @ 200 GSF/Person | Capacity Available to Surge | Surge Capacity Requirement | Excess/(Shortfall) | |
|---|---|---|---|---|---|---|---|
| | | | | | | % | GSF |
| | | | | | | | |
| Anacostia Annex | 1,266,737 | 5,697,528 | 459,400 | 5,238,128 | 0 | 44% | 2,532,528 |
| Arlington Service Center | 251,864 | 5,697,528 | 208,200 | 5,489,328 | 0 | 44% | 2,532,528 |
| NAVSTA ANNAPOLIS | 431,329 | 5,697,528 | 175,800 | 5,521,728 | 0 | 44% | 2,532,528 |
| NAVSUPPACT DAHLGREN | 207,255 | 5,697,528 | 129,200 | 5,568,328 | 0 | 44% | 2,532,528 |
| NAVSUPPACT INDIAN HEAD | 576,305 | 5,697,528 | 232,800 | 5,464,728 | 0 | 44% | 2,532,528 |
| Potomac Annex, Washington DC | 173,900 | 5,697,528 | 93,200 | 5,604,328 | 0 | 44% | 2,532,528 |
| Washington Navy Yard | 2,423,314 | 5,697,528 | 1,866,400 | 3,831,128 | 0 | 44% | 2,532,528 |
| **Naval District Washington (NDW) Total** * | 5,330,704 | 5,697,528 | 3,165,000 | 2,532,528 | 0 | 44% | 2,532,528 |
| | | | | | | | |
| *Henderson Hall* | *62,838* | *62,995* | *48,400* | 14,595 | *0* | *23%* | *14,595* |
| *Joint Reserve Base Fort Worth* | *260,781* | *210,442* | *183,800* | 26,642 | *4* | *13%* | *26,638* |
| Joint Reserve Base New Orleans | 91,496 | 94,162 | 69,200 | 24,962 | 944 | 26% | 24,018 |
| Joint Reserve Base Willow Grove | 80,169 | 109,441 | 50,800 | 58,641 | 0 | 54% | 58,641 |
| Marine Corps Air Station Beaufort | 171,699 | 171,699 | 174,400 | -2,701 | 0 | -2% | (2,701) |
| Marine Corps Air Station Cherry Point | 722,130 | 749,631 | 828,800 | -79,169 | 1,200 | -11% | (80,369) |
| *Marine Corps Air Station Miramar* | *422,384* | *399,138* | *436,000* | -36,862 | *0* | *-9%* | *(36,862)* |
| Marine Corps Air Station Yuma | 80,270 | 90,946 | 57,320 | 33,626 | 285 | 37% | 33,341 |
| Marine Corps Base Camp Lejeune | 2,334,926 | 2,360,042 | 2,244,600 | 115,442 | 10,892 | 4% | 104,550 |
| Marine Corps Base Camp Pendleton | 1,359,445 | 1,347,952 | 1,315,400 | 32,552 | 0 | 2% | 32,552 |
| | | | | | | | |
| *Marine Corps Base Hawaii Camp Smith* | *126,842* | *126,842* | *219,000* | -92,158 | *0* | *-73%* | *(92,158)* |
| *Marine Corps Base Hawaii Kaneohe* | *492,060* | *492,060* | *259,800* | 232,260 | *0* | *47%* | *232,260* |
| ***MCB Hawaii Total*** * | *618,902* | *618,902* | *478,800* | 140,102 | *0* | *23%* | *140,102* |
| | | | | | | | |
| *Marine Corps Base Quantico* | *223,403* | *1,261,416* | *1,949,188* | -687,772 | *4,800* | *-55%* | *(692,572)* |
| Marine Corps Support Activity Kansas City | 120,658 | 120,658 | 91,400 | 29,258 | 0 | 24% | 29,258 |
| *National Naval Medical Center Bethesda* | *718,513* | *2,966,707* | *363,200* | 2,603,507 | *28* | *88%* | *2,603,479* |
| *Naval Air Engineering Station Lakehurst* | *169,617* | *232,559* | *82,400* | 150,159 | *0* | *65%* | *150,159* |
| Naval Air Station Brunswick | 125,133 | 142,914 | 66,200 | 76,714 | 0 | 54% | 76,714 |
| *Naval Air Station Corpus Christi* | *502,757* | *483,325* | *1,110,200* | -626,875 | *0* | *-130%* | *(626,875)* |
| Naval Air Station Jacksonville | 514,042 | 584,404 | 330,000 | 254,404 | 0 | 44% | 254,404 |
| Naval Air Station Key West | 110,946 | 129,910 | 81,600 | 48,310 | 1 | 37% | 48,309 |
| Naval Air Station Lemoore | 173,518 | 161,481 | 96,400 | 65,081 | 0 | 40% | 65,081 |
| Naval Air Station Meridian | 130,679 | 106,730 | 64,400 | 42,330 | 2,000 | 38% | 40,330 |
| | | | | | | | |
| *Naval Air Station North Island* | *1,767,026* | *1,767,026* | *1,608,200* | 158,826 | *10,066* | 8% | 148,760 |
| *Naval Amphibious Base Coronado* | *17,637* | *17,637* | *88,800* | -71,163 | *0* | -403% | (71,163) |
| ***Naval Air Station North Island Total*** * | *1,784,663* | *1,579,414* | *1,697,000* | -117,586 | *10,066* | *-8%* | *(127,652)* |
| | | | | | | | |
| *Naval Air Station Patuxent River* | *710,883* | *710,883* | *1,050,600* | -339,717 | *0* | *-48%* | *(339,717)* |
| *Naval Air Station Patuxent River Webster Field* | *312,538* | *312,538* | *441,200* | -128,662 | *0* | *-41%* | *(128,662)* |
| ***Naval Air Station Patuxent River Total*** * | *1,023,421* | *1,214,027* | *1,491,800* | -277,773 | *0* | *-23%* | *(277,773)* |
| | | | | | | | |
| *Naval Air Station Pensacola* | *955,290* | *955,290* | *475,600* | 479,690 | *6,800* | *50%* | *472,890* |
| *Saufley Field* | *334,148* | *334,148* | *135,400* | 198,748 | *0* | *59%* | *198,748* |
| ***Naval Air Station Pensacola Total*** | *1,190,427* | *1,198,632* | *611,000* | 587,632 | *6,800* | *48%* | *580,832* |
| | | | | | | | |
| *CBC Port Hueneme* | *515,719* | *515,719* | *488,400* | 27,319 | *0* | *5%* | *27,319* |
| *Naval Air Station Point Mugu* | *427,834* | *427,834* | *232,000* | 195,834 | *0* | *46%* | *195,834* |
| ***Naval Base Ventura County Total*** * | *943,553* | *929,523* | *720,400* | 209,123 | *0* | *22%* | *209,123* |
| | | | | | | | |
| Naval Air Station Whidbey Island | 253,813 | 287,200 | 159,200 | 128,000 | 0 | 45% | 128,000 |
| *Naval Air Station Whiting Field* | *111,106* | *111,106* | *65,800* | 45,306 | *0* | *41%* | *45,306* |
| Naval Amphibious Base Little Creek | 272,666 | 272,666 | 336,600 | -63,934 | 0 | -23% | (63,934) |
| Naval Research Laboratory | 198,878 | 218,654 | 101,000 | 117,654 | 0 | 54% | 117,654 |
| *Naval Station Everett* | *76,502* | *89,601* | *228,400* | -138,799 | *0* | *-155%* | *(138,799)* |
| Naval Station Mayport | 209,711 | 209,711 | 202,400 | 7,311 | 0 | 3% | 7,311 |
| *Naval Station Norfolk* | *1,074,164* | *2,160,728* | *341,000* | 1,819,728 | *0* | *84%* | *1,819,728* |
| Naval Station Pearl Harbor | 1,675,766 | 1,905,109 | 1,197,800 | 707,309 | 1,500 | 37% | 705,809 |
| Naval Station San Diego | 1,497,856 | 1,364,733 | 1,253,400 | 111,333 | 6,460 | 8% | 104,873 |
| *Naval Submarine Base Bangor* | *376,172* | *450,900* | *878,100* | -427,200 | *0* | *-95%* | *(427,200)* |
| *Naval Support Activity Mechanicsburg* | *1,496,170* | *2,722,911* | *971,400* | 1,751,511 | *0* | *64%* | *1,751,511* |
| *Naval Support Activity Milington* | *1,631,739* | *1,631,739* | *977,400* | 654,339 | *5,000* | *40%* | *649,339* |
| Naval Support Activity New Orleans, LA | 427,582 | 839,656 | 346,600 | 493,056 | 0 | 59% | 493,056 |
| Naval Support Activity Norfolk | 668,836 | 715,700 | 611,600 | 104,100 | 300 | 15% | 103,800 |
| Naval Weapons Station Charleston | 297,324 | 349,869 | 377,800 | -27,931 | 400 | -8% | (28,331) |

* Host installation reporting for the above listed Navy "fence lines". Current capacity data (DOD Question 303) included detailed data for multiple fence lines where applicable. Maximum potiential capacity data (DOD Question 445) was mostly reported as a total by host installations

**D. Use of USAF Scenario Data Call (SDC) Response Concerning COBRA Costs/Savings.**

The tables below show the USAF SDC response.

**One-Time Unique Costs (On-Installation Infrastructure) – Gaining Installations**
**Table 6.1.3**
**Special Space**

| Infrastructure Item | Estimated Cost (Current $) | Time to Complete (Months) | Comments |
|---|---|---|---|
| System Furniture | $2,494,000 | 12 | FY 09 expenditure |
| IT Costs | $88,000 | 12 | FY 09 expenditure |
| Environmental Costs | $240,000 | 12 | FY 06; NEPA Analysis |
| Environmental Costs | $50,000 | 12 | FY 07; Air Conf. Analysis |
| Environmental Costs | $100,000 | 12 | FY 07; Air Permit Revision |
| Joint Operations Center | $18,000,000 | 12 | FY 08 expenditure |

The MILCON items identified below were used as GSF requirements for the scenario, but did not use the Air Force-generated cost (the COBRA model was allowed to generate these costs based on internal data/algorithms):

***SCREEN 7 (MILCON)***

**Base Name**
Scott AFB, IL

| FAC | FAC DESCRIPTION | UM | NEW MilCon (UM) | | Rehab Con | Rehab Type | | Total Cost ($K) |
|---|---|---|---|---|---|---|---|---|
| 6100 | General Administrative Building | SF | 99,600 | | | | | $20,035 |
| 1412 | Aviation Operations Building (JOC) | SF | 60,000 | | | | | $13,041 |

# HSA-0114R
# Realign US TRANSCOM and Service Components to Scott AFB, IL

## Supporting Information

**A. Competing Recommendations/ Force Structure Capabilities**.
There are no known competing recommendations that affect this scenario.

Force Structure Capabilities: This recommendation has been constructed to accommodate the current and surge requirements. Since the manpower levels remain generally stable through FY 2011 within this Force & Infrastructure Category (F&IC) for all services, and end strength levels as reported in the 20-year Force structure plan remain relatively flat, it follows that this recommendation is consistent with the 20-Year Force Structure Plan.

**B**. **Military Value Results**.
Consolidating SDDC and SDDC-TEA at Scott AFB with TRANSCOM and AMC realizes more than a 19% headquarters-level personnel reduction (834 personnel) across the US military transportation organizations, and resulting efficiencies in military transportation capabilities. Concentrating US military transportation organizations is vital to realizing the full value of the total US Defense Transportation System (DTS). While Scott AFB has a slightly lower quantitative military value score (.8467) than Ft. Eustis (.8758), the numerical difference is really very small (0.029 on a scale of 0 to 1.000).

Consolidation of these commands at Scott AFB eliminates stand alone headquarters, eliminates two leased activities (one within the NCR), and consolidates Service Component Commands with the Combatant Command Headquarters – providing synergy and reduction of personnel. This offers qualitative military value benefits that overcome the slight difference in Military Value quantitative scores, and gives military decision-makers in one location full and integrated control of all military transportation modes and assets. Co-location of all these common and integrating activities will enhance the value of SDDC and SDDC-TEA, and creates greater military value via the concentration of all military transportation management in one location. Realignment of TRANSCOM and Service component commands will (1) eliminate personnel redundancies and excess infrastructure capacity, (2) increase military effectiveness by improved transportation efficiency, and (3) reduce the cost of military transportation operations.

Realignment of SDDC and SDDC-TEA creates military value that is not measured by the Major Administrative & Headquarters Joint Cross Service Group's existing military value model. The Military Value Model is a general tool that scores a limited number of background factors -- general measures of merit -- and does not attempt to measure specific issues like co-location and critical mass of defense transportation capability. Scott AFB is a better military location and center of gravity than Ft. Eustis, Alexandria, VA, or Newport, VA because of the synergy with defense transportation entities already located there, a fact not accounted for in the Military Value model and installation scores. It is the military judgment of the H&SA JCSG that SDDC and SDDC-TEA realignment to Scott AFB, IL delivers highest overall military value to the Department through increased management effectiveness of integrated defense transportation activities, the resulting military effectiveness of the total Defense Transportation System, and reduced cost of operations.

# Major Administrative Headquarters
# Quantitative Military Value Scores

| Rank | NAME | Military Value |
|---|---|---|
| 1 | (I)Wright-Patterson AFB | 0.919480763 |
| 2 | (I)FORT BLISS | 0.914361099 |
| 3 | (I)FORT SAM HOUSTON | 0.90778344 |
| 4 | (I)Hurlburt Field | 0.907562275 |
| 5 | (I)Offutt AFB | 0.902591941 |
| 6 | (I)Peterson AFB | 0.901898425 |
| 7 | (I)Francis E. Warren AFB | 0.899704192 |
| 8 | (I)MacDill AFB | 0.897408915 |
| 9 | (I)Langley AFB | 0.896942664 |
| 10 | (I)Robins AFB | 0.896696527 |
| 11 | (I)Cannon AFB | 0.895943612 |
| 12 | (I)Shaw AFB | 0.895749008 |
| 13 | (I)FORT KNOX | 0.895086914 |
| 14 | (I)FORT SILL | 0.893461006 |
| 15 | (I)Fairchild AFB | 0.893218738 |
| 16 | (I)Sheppard AFB | 0.892818129 |
| 17 | (I)McChord AFB | 0.89221306 |
| 18 | (I)Kirtland AFB | 0.892183563 |
| 19 | (I)Eglin AFB | 0.892081149 |
| 20 | (I)Davis-Monthan AFB | 0.891906765 |
| 21 | (I)Charleston AFB | 0.891866478 |
| 22 | (I)Ellsworth AFB | 0.890811128 |
| 23 | (I)Barksdale AFB | 0.888387482 |
| 24 | (I)Nellis AFB | 0.88828144 |
| 25 | (I)Lackland AFB | 0.886259269 |
| 26 | (I)Hill AFB | 0.885866783 |
| 27 | (I)Malmstrom AFB | 0.884678429 |
| 28 | (I)Pope AFB | 0.884105726 |
| 29 | (I)Little Rock AFB | 0.882952141 |
| 30 | (I)Buckley AFB | 0.882774932 |
| 31 | (I)Tyndall AFB | 0.882639706 |
| 32 | (I)FORT JACKSON | 0.882119602 |
| 33 | (I)Minot AFB | 0.880868552 |
| 34 | (I)McConnell AFB | 0.880529705 |
| 35 | (I)Grand Forks AFB | 0.880512906 |
| 36 | (I)Columbus AFB | 0.880228112 |
| 37 | (I)Marine Corps Air Station Cherry Point | 0.879934512 |
| 38 | (I)Homestead ARS | 0.878364594 |
| 39 | (I)Keesler AFB | 0.878018208 |
| 40 | (I)Maxwell AFB | 0.87785317 |
| 41 | (I)Naval Weapons Station Charleston | 0.876622757 |
| 42 | (I)Tinker AFB | 0.876578953 |
| 43 | (I)FORT EUSTIS | 0.87579221 |
| 44 | (I)REDSTONE ARSENAL | 0.874625395 |
| 45 | (I)Andrews AFB | 0.873961743 |
| 46 | (I)Bolling AFB | 0.873022955 |

| | | |
|---|---|---|
| 47 | (I)Patrick AFB | 0.872382339 |
| 48 | (I)FORT BELVOIR | 0.872221749 |
| 49 | (I)Randolph AFB | 0.871382667 |
| 50 | (I)Saufley Field | 0.869892195 |
| 51 | (I)Naval Air Station Jacksonville | 0.868607224 |
| 52 | (I)Naval Air Station Pensacola | 0.868363166 |
| 53 | (I)FORT RILEY | 0.867397748 |
| 54 | (I)Dyess AFB | 0.866659873 |
| 55 | (I)FORT DRUM | 0.866306239 |
| 56 | (I)Henderson Hall | 0.866056575 |
| 57 | (I)Washington Navy Yard | 0.86344045 |
| 58 | (I)Naval Support Activity Mechanicsburg | 0.863315387 |
| 59 | (I)FORT GORDON | 0.86309103 |
| 60 | (I)FORT BRAGG | 0.863088455 |
| 61 | (I)Marine Corps Base Quantico | 0.86170885 |
| 62 | (I)Marine Corps Base Camp Lejeune | 0.861339595 |
| 63 | (I)Naval Support Activity New Orleans, LA | 0.861283267 |
| 64 | (I)Joint Reserve Base New Orleans | 0.860746054 |
| 65 | (I)Hickam AFB | 0.860479999 |
| 66 | (I)FORT LEAVENWORTH | 0.859833439 |
| 67 | (I)Elmendorf AFB | 0.858411085 |
| 68 | (I)Naval Research Laboratory | 0.858363266 |
| 69 | (I)Anacostia Annex | 0.858349967 |
| 70 | (I)March ARB | 0.857244573 |
| 71 | (I)FORT RUCKER | 0.856932168 |
| 72 | (I)FORT BENNING | 0.856490789 |
| 73 | (I)FORT MYER | 0.856408311 |
| 74 | (I)Marine Corps Base Hawaii Kaneohe | 0.85617526 |
| 75 | (I)Vandenberg AFB | 0.855890007 |
| 76 | (I)Naval Station Norfolk | 0.854323727 |
| 77 | (I)FORT STEWART | 0.853828244 |
| 78 | (I)FORT LEE | 0.853505154 |
| 79 | (I)FORT LEONARD WOOD | 0.853374318 |
| 80 | (I)FORT DETRICK | 0.853241864 |
| 81 | (I)FORT CARSON | 0.852689226 |
| 82 | (I)Brooks City-Base | 0.852041436 |
| 83 | (I)Naval Station Pearl Harbor | 0.851502557 |
| 84 | (I)Naval Air Station Meridian | 0.851237242 |
| 85 | (I)FORT HOOD | 0.850184677 |
| 86 | (I)McGuire AFB | 0.849568332 |
| 87 | (I)Eielson AFB | 0.849561743 |
| 88 | (I)Marine Corps Air Station Beaufort | 0.849408628 |
| 89 | (I)FORT HUACHUCA | 0.848444858 |
| 90 | (I)Naval Air Station Corpus Christi | 0.84773859 |
| 91 | (I)Joint Reserve Base Fort Worth | 0.847727773 |
| 92 | (I)FORT MEADE | 0.847671627 |
| 93 | (I)Marine Corps Support Activity Kansas City | 0.847441587 |
| 94 | (I)Mountain Home AFB | 0.846826527 |
| 95 | (I)Scott AFB | 0.846726271 |
| 96 | (I)FORT MCNAIR | 0.845638856 |
| 97 | (I)ABERDEEN PROVING GROUND | 0.844521332 |

| | | |
|---|---|---|
| 98 | (I)NAVSUPPACT DAHLGREN | 0.842606823 |
| 99 | (I)FORT LEWIS | 0.842336701 |
| 100 | (I)Marine Corps Air Station Miramar | 0.841549665 |
| 101 | (I)FORT MONROE | 0.840816752 |
| 102 | (I)Naval Air Station Brunswick | 0.840504462 |
| 103 | (I)National Naval Medical Center Bethesda | 0.840266147 |
| 104 | (I)ANGRC | 0.839201083 |
| 105 | (I)FORT MCPHERSON | 0.83881625 |
| 106 | (I)Naval Station San Diego | 0.838693484 |
| 107 | (I)FORT POLK | 0.83864791 |
| 108 | (I)Beale AFB | 0.838593512 |
| 109 | (I)FORT WAINWRIGHT | 0.838466413 |
| 110 | (I)Naval Station and Undersea Warfare Center Newport | 0.836829847 |
| 111 | (I)Luke AFB | 0.83478821 |
| 112 | (I)CARLISLE BARRACKS | 0.834390532 |
| 113 | (I)Naval Submarine Support Base Kings Bay | 0.832732522 |
| 114 | (I)Naval Air Station Whiting Field | 0.829263194 |
| 115 | (I)Naval Air Station Key West | 0.829155458 |
| 116 | (I)Arlington Service Center | 0.828096447 |
| 117 | (I)FORT RICHARDSON | 0.827869577 |
| 118 | (I)SCHOFIELD BARRACKS | 0.825139972 |
| 119 | (I)Potomac Annex, Washington DC | 0.824377011 |
| 120 | (I)NAVSUPPACT INDIAN HEAD | 0.82389241 |
| 121 | (I)Naval Support Activity Norfolk | 0.82384283 |
| 122 | (I)FORT SHAFTER | 0.822419836 |
| 123 | (I)NAVSTA ANNAPOLIS | 0.821966462 |
| 124 | (I)Naval Amphibious Base Coronado | 0.821559274 |
| 125 | (I)Marine Corps Base Hawaii Camp Smith | 0.820220128 |
| 126 | (I)Travis AFB | 0.81768566 |
| 127 | (I)Naval Air Station North Island | 0.813405126 |
| 128 | (I)Naval Support Activity Millington | 0.812486765 |
| 129 | (I)WALTER REED ARMY MEDICAL CENTER | 0.804592688 |
| 130 | (I)FORT MCCOY | 0.798827944 |
| 131 | (I)FORT MONMOUTH | 0.793267286 |
| 132 | (I)FORT GILLEM | 0.792743337 |
| 133 | (I)FORT HAMILTON | 0.79203668 |
| 134 | (I)FORT DIX | 0.787257044 |
| 135 | (I)Altus AFB | 0.778147929 |
| 136 | (I)Naval Air Station Whidbey Island | 0.77783354 |
| 137 | (I)Joint Reserve Base Willow Grove | 0.774826492 |
| 138 | (I)FORT A P HILL | 0.773446733 |
| 139 | (I)Seymour Johnson AFB | 0.773260875 |
| 140 | (I)Naval Air Station Patuxent River Webster Field | 0.769918671 |
| 141 | (I)Naval Station Everett | 0.767341701 |
| 142 | (I)Whiteman AFB | 0.766865556 |
| 143 | (I)Dover AFB | 0.766672507 |
| 144 | (I)Naval Air Engineering Station Lakehurst | 0.766046722 |
| 145 | (I)Marine Corps Base Camp Pendleton | 0.761764894 |
| 146 | (I)Naval Air Station Patuxent River | 0.754266007 |
| 147 | (I)FORT CAMPBELL | 0.740852624 |
| 148 | (I)Vance AFB | 0.72434138 |

| | | |
|---|---|---|
| 149 | (I)Naval Submarine Base Bangor | 0.722293434 |
| 150 | (I)Naval Air Station Point Mugu | 0.676213931 |
| 151 | (A)AF Review Boards Agency | 0.584863062 |
| 152 | (A)CAA | 0.584863062 |
| 153 | (A)Navy CAF | 0.553214022 |
| 154 | (A)JCS CAF | 0.553214022 |
| 155 | (A)DIA CAF | 0.553214022 |
| 156 | (A)CO HQBN HQMC (Henderson Hall) | 0.551155169 |
| 157 | (AB)COMMARFORRES NSA NOLA, New Orleans LA | 0.551155169 |
| 158 | (AB)COMNAVAIRRESFOR NSA NOLA (sub of above) | 0.551155169 |
| 159 | (AB)COMNAVCRUITCMD | 0.551155169 |
| 160 | (AB)COMNAVCRUITCMD NSA NOLA (sub of above) | 0.551155169 |
| 161 | (A)COMNAVFACENGCOM | 0.551155169 |
| 162 | (AB)COMNAVRESFOR NSA NOLA | 0.551155169 |
| 163 | (A)MEDIA CTR WASHINGTON DC | 0.551155169 |
| 164 | (A)NAVAL DISTRICT WASH DC | 0.551155169 |
| 165 | (A)NAVAL LEGAL SERVICE OFFICE NORTH CENTRAL | 0.551155169 |
| 166 | (A)NCIS | 0.551155169 |
| 167 | (A)OCHR | 0.551155169 |
| 168 | (A)TRIAL SERVICE OFFICE NORTHEAST | 0.551155169 |
| 169 | (A)11th Wing | 0.551155169 |
| 170 | (A)AF Office of Special Investigations | 0.551155169 |
| 171 | (AB)USAF Recruiting Service (HQ AF Recruiting SVC) | 0.551155169 |
| 172 | (AB)USAF Reserve Command (USAFRES) | 0.551155169 |
| 173 | (A)6MLMC | 0.551155169 |
| 174 | (A)MDW | 0.551155169 |
| 175 | (A)PEO EIS(STAMIS) | 0.551155169 |
| 176 | (A)PEO Soldier | 0.551155169 |
| 177 | (AB)US Army Accessions Command HQ (USAAC) | 0.551155169 |
| 178 | (AB)US Army Cadet Cmd | 0.551155169 |
| 179 | (AB)US Army Recruiting Cmd | 0.551155169 |
| 180 | (AB)US Army Reserve Command (USARC) | 0.551155169 |
| 181 | (A)USA Force Mgmt Support Agency, HQ DA-GS | 0.551155169 |
| 182 | (AJ)FORSCOM | 0.551155169 |
| 183 | (AJ)PACOM PACAF | 0.551155169 |
| 184 | (AJ)PACOM USARPAC | 0.551155169 |
| 185 | (AJ)PACOM USPACFLT | 0.551155169 |
| 186 | (AJ)TRADOC | 0.551155169 |
| 187 | (A)NETC | 0.549352991 |
| 188 | (A)NETPDTC | 0.542718903 |
| 189 | (A)PWC WASH DC | 0.519258296 |
| 190 | (A)SAF/GC – General Counsel | 0.45416175 |
| 191 | (A)Wash HQ Services CAF | 0.452090043 |
| 192 | (A)HQMC | 0.450032089 |
| 193 | (A)DCAA | 0.44077882 |
| 194 | (A)Army CCF | 0.418383049 |
| 195 | (A)Air Force CAF | 0.418383049 |
| 196 | (A)CID-Belvoir | 0.41701048 |
| 197 | (A)Soldiers Magazine-Belvoir | 0.41701048 |
| 198 | (A)AUDSVC | 0.416324196 |
| 199 | (A)BUMED, WASH DC | 0.416324196 |

| | | |
|---|---|---|
| 200 | (AB)COMMARFORCRUITCMD, Quantico, VA | 0.416324196 |
| 201 | (A)COMNAVNETSPAOPSCOM | 0.416324196 |
| 202 | (A)COMSC WASHINGTON DC | 0.416324196 |
| 203 | (A)DCMS | 0.416324196 |
| 204 | (A)JOINT WARFARE ANALYSIS CENTER | 0.416324196 |
| 205 | (A)MARINE CORPS INSTITUTE (NEW) | 0.416324196 |
| 206 | (A)NAVAL HISTORICAL CENTER | 0.416324196 |
| 207 | (A)NAVAL LEGAL SERVICES COMMAND | 0.416324196 |
| 208 | (A)NAVSEASYSCOM WASHINGTON NAVY YARD, DC | 0.416324196 |
| 209 | (A)NAVSISA MECHANICSBURG PA | 0.416324196 |
| 210 | (A)NAVSUPSYSCOM MECHANICSBURG PA | 0.416324196 |
| 211 | (A)NSWC HQ (AT WNY) | 0.416324196 |
| 212 | (A)AF Flight Standards Agency | 0.416324196 |
| 213 | (A)AF Legal Services Agency | 0.416324196 |
| 214 | (A)AF Medical Operations Agency | 0.416324196 |
| 215 | (A)AF Medical Support Agency | 0.416324196 |
| 216 | (A)AF Personnel Operations Agency | 0.416324196 |
| 217 | (A)AF/HC – Chaplain Service | 0.416324196 |
| 218 | (A)AF/SG – Surgeon General | 0.416324196 |
| 219 | (A)HQ Air National Guard (ANG) | 0.416324196 |
| 220 | (A)AFIP | 0.416324196 |
| 221 | (A)Army Evaluation Center | 0.416324196 |
| 222 | (A)BD CPAC -MA, NE Region | 0.416324196 |
| 223 | (A)Communications & Electronics Command (CECOM) | 0.416324196 |
| 224 | (A)Developmental Test Command | 0.416324196 |
| 225 | (A)Edgewood Chemical & Biological Center | 0.416324196 |
| 226 | (A)HQS USA MRMC (and subordinate commands) | 0.416324196 |
| 227 | (A)JMLFDC | 0.416324196 |
| 228 | (A)Program Mgr for Chemical Demilitarization | 0.416324196 |
| 229 | (A)U. S. Army Research Laboratory - HQ | 0.416324196 |
| 230 | (A)US Army Aberdeen Test Center | 0.416324196 |
| 231 | (A)US Army Ctr for Health Promotion and Preventative Medicine | 0.416324196 |
| 232 | (A)US Army Environmental Center | 0.416324196 |
| 233 | (A)US ARMY INFORMATION SYSTEMS ENGINEERING COMMAND | 0.416324196 |
| 234 | (A)US Army Materiel Systems Analysis Activity | 0.416324196 |
| 235 | (A)US Army Medical Research Institute for Chemical Defense | 0.416324196 |
| 236 | (A)US Army Research, Development and Engineering Command | 0.416324196 |
| 237 | (A)USA MMA | 0.416324196 |
| 238 | (A)USA SAC | 0.416324196 |
| 239 | (A)USAMMDA | 0.416324196 |
| 240 | (A)USAMRAA | 0.416324196 |
| 241 | (A)USAMRIID | 0.416324196 |
| 242 | (AB)HQ ARNG (Army Natl Guard) | 0.416324196 |
| 243 | (AB)HQ NGB (National Guard Bureau – overseeing Air Force and Army) | 0.416324196 |
| 244 | (A)DeCA | 0.408305294 |
| 245 | (A)DLA | 0.394666515 |
| 246 | (A)DISCO | 0.385735039 |
| 247 | (A)SAF/IA – International Affairs | 0.383778619 |
| 248 | (A)DTRA | 0.382431181 |
| 249 | (A)USALSA | 0.38141608 |
| 250 | (A)SPAWARSYSCEN, Charleston (NEW) | 0.381182921 |

| | | |
|---|---|---|
| 251 | (A)ASA(M&RA) | 0.379635464 |
| 252 | (A)OCPA | 0.367833738 |
| 253 | (AJ)JFCOM/C4ISR Battle Center/JFL/JWC | 0.355307166 |
| 254 | (A)NAVAIR SYSCOM HQ | 0.349796035 |
| 255 | (A)Acquisition Support Center (ASC) | 0.348908509 |
| 256 | (A)Army Contracting Agency | 0.346053857 |
| 257 | (A)AFIS | 0.339643881 |
| 258 | (A)OEA | 0.337272566 |
| 259 | (A)ACSIM | 0.336164222 |
| 260 | (A)NAWC PATUXENT RIVER MD | 0.329891071 |
| 261 | (A)The Surgeon General Office (OTSG) | 0.318143435 |
| 262 | (A)NSA CAF | 0.31725907 |
| 263 | (A)ASA (I&E) | 0.31030439 |
| 264 | (A)AF/XO – Air and Space Operations | 0.309149441 |
| 265 | (A)AFCEE | 0.308339187 |
| 266 | (A)DHRA | 0.304976372 |
| 267 | (A)SDDC-TEA | 0.304615918 |
| 268 | (A)G-6 | 0.303944419 |
| 269 | (A)DUSA | 0.303915863 |
| 270 | (A)AF-CIO – HAF Chief Information Officer | 0.303814405 |
| 271 | (A)SAF/US – Under Secretary of the AF | 0.303378593 |
| 272 | (AB)USAF Reserve Command Reserve Recruiting Service, | 0.303348788 |
| 273 | (A)ASA (FM&C) | 0.303320962 |
| 274 | (A)AF/XI – Warfighting Integration | 0.303211635 |
| 275 | (A)G-8 | 0.303008966 |
| 276 | (A)DTSA | 0.302983311 |
| 277 | (A)Ofc of the JAG (OTJAG) | 0.302781714 |
| 278 | (A)AFSAA - AF Studies and Analysis Agency | 0.302559236 |
| 279 | (A)JSIMS | 0.302557258 |
| 280 | (A)OCAR | 0.301758834 |
| 281 | (A)DARPA | 0.300994241 |
| 282 | (A)PEO STRICOM | 0.299564246 |
| 283 | (AJ)SOUTHCOM HQ | 0.297219607 |
| 284 | (A)OASA (Alt) | 0.289896554 |
| 285 | (A)DOHA | 0.286442918 |
| 286 | (A)SAF/AA – Admin Asst to the Secretary | 0.283636268 |
| 287 | (A)G-3 | 0.280077014 |
| 288 | (A)G-1 | 0.273104744 |
| 289 | (A)PFPA | 0.272758666 |
| 290 | (A)SECNAV WASH DC | 0.271528047 |
| 291 | (A)AMC | 0.270904084 |
| 292 | (A)Office of the Admin Ass't to the Army (aka SAAA) | 0.269733669 |
| 293 | (A)WHS | 0.267931028 |
| 294 | (A)HQ IMA | 0.26756462 |
| 295 | (A)AF/IL – Installation and Logistics | 0.266324458 |
| 296 | (A)DCMA | 0.251524838 |
| 297 | (A)SAF/PA – Public Affairs | 0.249945917 |
| 298 | (A)SAF/SB – Small & Disadvantaged Business | 0.249929828 |
| 299 | (A)OSD | 0.248902945 |
| 300 | (A)CECOM (Acquisition Ctr) | 0.236278578 |
| 301 | (A)AF/JA – Judge Advocate General | 0.23526602 |

| | | |
|---|---|---|
| 302 | (A)HQ SMDC | 0.231178008 |
| 303 | (A)HRC | 0.23010293 |
| 304 | (A)SAF/IE – Installations Environment and Logistics | 0.222962096 |
| 305 | (A)OPNAV | 0.222169026 |
| 306 | (A)SAF/AG – Auditor General | 0.213986221 |
| 307 | (A)DISA | 0.212084105 |
| 308 | (A)SAF/AQ - Acquisition | 0.211658726 |
| 309 | (A)NETCOM | 0.202918938 |
| 310 | (A)DISC4 JTRS JPO | 0.184069078 |
| 311 | (A)MDA | 0.183576172 |
| 312 | (A)NMCRS | 0.169432688 |
| 313 | (A)AF/HO - Historian | 0.16910687 |
| 314 | (A)AF News Agency/Army & AF Hometown News | 0.168764507 |
| 315 | (A)SAF/FM – Financial Management and Comptroller | 0.168612504 |
| 316 | (A)DLSA | 0.168303118 |
| 317 | (A)Army Audit Agency | 0.16803101 |
| 318 | (A)DPMO | 0.168011404 |
| 319 | (A)Army Research Office | 0.167816489 |
| 320 | (A)NAVIPO WASH DC | 0.167462793 |
| 321 | (A)COMMANDER, NAVY INSTALLATIONS | 0.167445057 |
| 322 | (A)DSCA | 0.167302341 |
| 323 | (A)JAG School | 0.16678538 |
| 324 | (A)NAV SSP (NEW) | 0.163758557 |
| 325 | (A)Navy Systems Management Activity (NSMA) - New | 0.162036643 |
| 326 | (A)SDDC (formerly MTMC) | 0.162006075 |
| 327 | (A)HQ ATEC | 0.158342886 |
| 328 | (A)Army-CSA | 0.15725809 |
| 329 | (A)CIFA | 0.153265268 |
| 330 | (A)AF/DP - Personnel | 0.152919536 |
| 331 | (A)DOD IG | 0.150423157 |
| 332 | (A)PEO Biological Defense | 0.14999449 |
| 333 | (A)DODEA | 0.147186333 |
| 334 | (A)TMA | 0.142157764 |
| 335 | (A)DSS | 0.141364137 |
| 336 | (A)OFFICE OF NAVAL RESEARCH | 0.140058884 |
| 337 | (A)DFAS | 0.134502987 |

## C. Capacity Analysis.

The table below summarizes the personnel numbers received through scenario data calls with the Services in examining the CDR USTRANSCOM's proposal.

| Activity/Location, Employee Type | Personnel (start) | Personnel Reductions | Personnel Relocated | Contractors Start/ Remaining |
|---|---|---|---|---|
| TRANSCOM (Scott AFB) | | | | 500 / 400 |
| - Military Officers | 278 | 40 | N/A | |
| - Military Enlisted | 227 | 74 | N/A | |
| - Civilians | 363 | 47 | N/A | |
| Air Mobility Command (Scott AFB) | | | | 594/475 |
| - Military Officers | 271 | 44 | N/A | |
| - Military Enlisted | 369 | 70 | N/A | |
| - Civilians | 365 | 64 | N/A | |
| SDDC (Alexandria, VA) | | | | 325/262 |
| - Military Officers | 16 | 6 | 10 | |
| - Military Enlisted | 8 | 1 | 7 | |
| - Civilians | 508 | 124 | 384 | |
| SDDC (Ft. Eustis, VA) | | | | 45/36 |
| - Military Officers | 15 | 3 | 12 | |
| - Military Enlisted | 5 | 0 | 5 | |
| - Civilians | 296 | 48 | 248 | |
| SDDC-TEA (Newport News, VA) | | | | 9/7 |
| - Military Officers | 1 | 1 | 0 | |
| - Military Enlisted | 0 | 0 | 0 | |
| - Civilians | 104 | 19 | 85 | |
| | | | | |
| TOTALS | 2826 | 541 | 751 | 1473/1180 |

This recommendation realizes the reduction of 541 military and civilian personnel, plus the reduction of 293 contractor positions, for a total personnel reduction of 834. Normal BRAC 7% personnel reductions were not levied on the activities due to the larger reductions proposed by the TRANSCOM commander. At Scott AFB, 558 positions are being eliminated. The influx of personnel to Scott AFB is 1056.

The required additional GSF for US TRANSCOM and all Service components (Administrative Space) (@ 200 GSF/person) is 99,600 GSF. Excess administrative space is not available at Scott AFB as the consolidation begins, but administrative space becomes available as TRANSCOM and Air Mobility Command job reductions take place. This will be used for arriving personnel, until their number exceeds available space. The influx of 1056 people at Scott AFB requires a total of 165,000 GSF new MILCON. In addition, TRANSCOM will consolidate all component transportation

command and control functions in a new Joint Operations Center, requiring an addition 60,000 GSF of new MILCON.

Scott AFB, IL capacity data shows the following for administrative space:

| Installation | Current Capacity | Maximum Potential Capacity | Current Usage @ 200 GSF/ Person | Surge Capacity Requirement | Excess (Shortfall) | |
|---|---|---|---|---|---|---|
| | | | | | % | GSF |
| Scott AFB, IL | 1,605,620 | 1,583,697 | 1,729,450 | 0 | - 9% | (145,753) |

| Installation | Administrative Total Buildable Acres | Undetermined Use Total Buildable Acres | GSF vacant admin space |
|---|---|---|---|
| Scott AFB, IL | 132.93 | 184.2 | 0 |

## Capacity Analysis - Major Administrative and Headquarters

The Major Administrative and Headquarters (MAH) team is approaching its Capacity Analysis of Footprint of Administrative Space from two directions. The first is an analysis of administrative space on a targeted group of military installations. For each installation, total capacity of administrative space was measured and excess capacity calculated based on 160 Useable Square Feet (USF)/200 Gross Square Feet (GSF) per person (USF is converted to GSF by a 1.25 factor). Use of a single common standard is important to the analysis as it facilitates direct comparison of excess across the MILDEPs and the 4$^{th}$ Estate.

The following tables present the results of the analysis to date. The majority of the data comes from Capacity Data Call Question #303, and the Second Capacity Data Call.

The reported data indicate there is significant excess administrative space on military installations when compared against the space standards. This observation is dependent upon the correct reporting of personnel figures for the inventory of installations; and unless personnel information is obviously incorrect, we are using it as reported. Minor exception: Data provided in DOD Question 445 by Bolling AFB was adjusted downward (from 989,649 GSF to 396,192 GSF) in order to estimate the amount of space on the installation occupied by the Defense Intelligence Agency (DIA). DIA space was not reported to the HSA JCSG.

For the Navy, host installations reported for the listed Navy "fence lines". Current capacity data (DOD Question 303) included detailed data for multiple fence lines where applicable. Maximum potential capacity data (DOD Question 445) was mostly reported as a total by host installations.

| Air Force Footprint (GSF) | Current Capacity | Maximum Potential Capacity | Current Usage @ 200 GSF/Person | Capacity Available to Surge | Surge Capacity Requirement | Excess (Shortfall) | |
|---|---|---|---|---|---|---|---|
| | | | | | | % | GSF |
| *Altus AFB* | *311,211* | *223,169* | *83,000* | *140,169* | *0* | *63%* | *140,169* |
| Andrews AFB | 905,839 | 900,419 | 857,400 | 43,019 | 1,000 | 5% | 42,019 |
| Barksdale AFB | 540,603 | 547,428 | 332,800 | 214,628 | 0 | 39% | 214,628 |
| Beale AFB | 278,374 | 278,374 | 201,600 | 76,774 | 0 | 28% | 76,774 |
| *Bolling AFB* | *396,192* | **396,192* | *253,200* | 142,992 | *0* | *36%* | *142,992* |
| Buckley AFB | 134,386 | 134,386 | 97,000 | 37,386 | 0 | 28% | 37,386 |
| Cannon AFB | 271,112 | 271,112 | 167,800 | 103,312 | 0 | 38% | 103,312 |
| Charleston AFB | 368,549 | 365,072 | 166,114 | 198,958 | 0 | 54% | 198,958 |
| Columbus AFB | 133,797 | 151,190 | 111,000 | 40,190 | 0 | 27% | 40,190 |
| Davis-Monthan AFB | 571,112 | 567,882 | 394,600 | 173,282 | 0 | 31% | 173,282 |
| Dover AFB | 354,753 | 352,497 | 180,600 | 171,897 | 0 | 49% | 171,897 |
| Dyess AFB | 361,491 | 365,176 | 256,600 | 108,576 | 0 | 30% | 108,576 |
| Eglin AFB | 910,946 | 947,186 | 646,200 | 300,986 | 0 | 32% | 300,986 |
| *Eielson AFB* | *406,839* | *381,778* | *54,400* | 327,378 | *0* | *86%* | *327,378* |
| Ellsworth AFB | 368,759 | 368,511 | 178,400 | 190,111 | 0 | 52% | 190,111 |
| Elmendorf AFB | 873,292 | 943,214 | 282,600 | 660,614 | 6,688 | 69% | 653,926 |
| Fairchild AFB | 401,866 | 528,839 | 127,400 | 401,439 | 0 | 76% | 401,439 |
| *Francis E. Warren AFB* | *386,278* | *379,184* | *321,800* | 57,384 | *0* | *15%* | *57,384* |
| Grand Forks AFB | 252,546 | 286,025 | 114,700 | 171,325 | 0 | 60% | 171,325 |
| Hickam AFB | 884,602 | 923,137 | 532,000 | 391,137 | 0 | 42% | 391,137 |
| Hill AFB | 1,524,351 | 1,387,922 | 1,393,600 | -5,678 | 0 | 0% | (5,678) |
| Homestead ARS | 138,197 | 54,535 | 103,000 | -48,465 | 0 | -89% | (48,465) |
| Hurlburt Field | 507,779 | 510,645 | 636,400 | -125,755 | 390 | -25% | (126,145) |
| Keesler AFB | 503,239 | 551,055 | 355,000 | 196,055 | 3,808 | 35% | 192,247 |
| Kirtland AFB | 1,349,317 | 1,291,583 | 973,600 | 317,983 | 0 | 25% | 317,983 |
| Lackland AFB | 1,029,886 | 955,492 | 623,200 | 332,292 | 0 | 35% | 332,292 |
| Langley AFB | 1,344,101 | 1,446,500 | 1,062,800 | 383,700 | 0 | 27% | 383,700 |
| Little Rock AFB | 341,834 | 398,706 | 180,200 | 218,506 | 0 | 55% | 218,506 |
| Luke AFB | 355,540 | 409,514 | 200,200 | 209,314 | 0 | 51% | 209,314 |
| MacDill AFB | 1,038,261 | 1,043,082 | 301,604 | 741,478 | 0 | 71% | 741,478 |
| Malmstrom AFB | 261,350 | 254,889 | 126,600 | 128,289 | 0 | 50% | 128,289 |
| March ARB | 230,876 | 245,353 | 204,600 | 40,753 | 0 | 17% | 40,753 |
| Maxwell AFB | 1,570,293 | 1,627,284 | 1,001,800 | 625,484 | 0 | 38% | 625,484 |
| McChord AFB | 415,301 | 435,263 | 176,600 | 258,663 | 0 | 59% | 258,663 |
| McConnell AFB | 315,068 | 321,949 | 138,600 | 183,349 | 0 | 57% | 183,349 |
| McGuire AFB | 486,530 | 529,410 | 360,000 | 169,410 | 600 | 32% | 168,810 |
| Minot AFB | 353,199 | 363,507 | 165,600 | 197,907 | 0 | 54% | 197,907 |
| Mountain Home AFB | 243,097 | 306,776 | 117,600 | 189,176 | 0 | 62% | 189,176 |
| Nellis AFB | 481,032 | 488,387 | 271,400 | 216,987 | 0 | 44% | 216,987 |
| Offutt AFB | 1,406,262 | 1,224,687 | 1,116,200 | 108,487 | 0 | 9% | 108,487 |
| *Peterson AFB* | *703,305* | *930,734* | *1,228,200* | -297,466 | *0* | *-42%* | (297,466) |
| Pope AFB | 246,577 | 292,518 | 103,800 | 188,718 | 0 | 65% | 188,718 |
| Randolph AFB | 1,213,800 | 1,383,333 | 1,082,800 | 300,533 | 2,500 | 22% | 298,033 |
| Robins AFB | 2,134,604 | 2,085,575 | 1,480,400 | 605,175 | 0 | 29% | 605,175 |
| Scott AFB | 1,605,620 | 1,583,697 | 1,729,450 | -145,753 | 0 | -9% | (145,753) |
| Seymour Johnson AFB | 332,118 | 296,646 | 200,600 | 96,046 | 0 | 32% | 96,046 |
| Shaw AFB | 406,457 | 427,755 | 322,000 | 105,755 | 0 | 25% | 105,755 |
| Sheppard AFB | 388,188 | 414,785 | 438,400 | -23,615 | 8,500 | -8% | (32,115) |
| Tinker AFB | 1,356,851 | 1,470,771 | 1,614,000 | -143,229 | 440 | -10% | (143,669) |
| Travis AFB | 602,121 | 691,825 | 249,000 | 442,825 | 0 | 64% | 442,825 |
| Tyndall AFB | 478,485 | 491,562 | 419,800 | 71,762 | 0 | 15% | 71,762 |
| Vance AFB | 135,437 | 126,898 | 38,400 | 88,498 | 0 | 70% | 88,498 |
| Vandenberg AFB | 867,558 | 811,776 | 460,800 | 350,976 | 0 | 43% | 350,976 |
| Whiteman AFB | 359,524 | 354,819 | 262,800 | 92,019 | 0 | 26% | 92,019 |
| Wright-Patterson AFB | 2,906,839 | 2,859,314 | 718,000 | 2,141,314 | 0 | 75% | 2,141,314 |
| ***Totals/Averages*** | *36,745,544* | *37,379,318* | *25,216,268* | *12,163,050* | *23,926* | *32%* | *12,139,124* |

* Data provided in DOD Question 445 was adjusted downward (from 989,649 GSF to 396,192 GSF) in order to estimate the amount of space on the installation occupied by the Defense Intelligence Agency (DIA). DIA space was not reported to the HSA JCSG because it is an intelligence activity. This action was taken to avoid overstating excess space.

| Army Footprint (GSF) | Current Capacity | Maximum Potential Capacity | Current Usage @ 200 GSF/Person | Capacity Available to Surge | Surge Capacity Requirement | Excess (Shortfall) | |
|---|---|---|---|---|---|---|---|
| | | | | | | % | GSF |
| ABERDEEN PROVING GROUND | 2,286,016 | 2,454,648 | 1,340,200 | 1,114,448 | 2,276 | 45% | 1,112,172 |
| CARLISLE BARRACKS | 131,557 | 131,768 | 48,800 | 82,968 | 0 | 63% | 82,968 |
| FORT A P HILL | 98,040 | 98,040 | 34,800 | 63,240 | 14,565 | 50% | 48,675 |
| FORT BELVOIR | 2,522,323 | 2,775,569 | 2,247,600 | 527,969 | 0 | 19% | 527,969 |
| FORT BENNING | 1,350,297 | 1,464,866 | 733,800 | 731,066 | 0 | 50% | 731,066 |
| FORT BLISS | 928,985 | 1,185,159 | 373,600 | 811,559 | 0 | 68% | 811,559 |
| FORT BRAGG | 1,900,597 | 2,049,355 | 1,273,400 | 775,955 | 0 | 38% | 775,955 |
| FORT CAMPBELL | 769,783 | 751,984 | 448,400 | 303,584 | 200 | 40% | 303,384 |
| FORT CARSON | 627,728 | 775,459 | 475,200 | 300,259 | 0 | 39% | 300,259 |
| FORT DETRICK | 450,030 | 424,911 | 484,100 | -59,189 | 2,750 | -15% | (61,939) |
| FORT DIX | 268,075 | 276,412 | 137,600 | 138,812 | 0 | 50% | 138,812 |
| FORT DRUM | 423,520 | 433,092 | 258,800 | 174,292 | 2,120 | 40% | 172,172 |
| FORT EUSTIS | 800,577 | 810,224 | 490,600 | 319,624 | 0 | 39% | 319,624 |
| FORT GILLEM | 409,042 | 422,576 | 173,600 | 248,976 | 0 | 59% | 248,976 |
| *FORT GORDON* | *31,443* | *491,298* | *211,800* | 279,498 | *600* | *57%* | *278,898* |
| *FORT HAMILTON* | *788* | *139,089* | *4,200* | 134,889 | *0* | *97%* | *134,889* |
| FORT HOOD | 994,431 | 935,623 | 756,800 | 178,823 | 90,324 | 9% | 88,499 |
| FORT HUACHUCA | 842,712 | 776,292 | 770,200 | 6,092 | 0 | 1% | 6,092 |
| FORT JACKSON | 344,202 | 354,673 | 282,800 | 71,873 | 2,000 | 20% | 69,873 |
| FORT KNOX | 1,237,377 | 1,239,098 | 611,200 | 627,898 | 0 | 51% | 627,898 |
| FORT LEAVENWORTH | 517,382 | 547,813 | 318,200 | 229,613 | 0 | 42% | 229,613 |
| FORT LEE | 579,760 | 608,418 | 403,000 | 205,418 | 1,000 | 34% | 204,418 |
| FORT LEONARD WOOD | 1,109,387 | 927,058 | 774,000 | 153,058 | 0 | 17% | 153,058 |
| FORT LEWIS | 2,533,747 | 2,707,224 | 1,215,400 | 1,491,824 | 0 | 55% | 1,491,824 |
| FORT MCCOY | 325,097 | 355,072 | 187,400 | 167,672 | 0 | 47% | 167,672 |
| FORT MCNAIR | 143,315 | 218,152 | 30,400 | 187,752 | 0 | 86% | 187,752 |
| FORT MCPHERSON | 1,051,227 | 1,064,436 | 987,800 | 76,636 | 0 | 7% | 76,636 |
| FORT MEADE | 897,361 | 930,938 | 614,200 | 316,738 | 0 | 34% | 316,738 |
| FORT MONMOUTH | 1,332,773 | 1,282,835 | 864,600 | 418,235 | 675 | 33% | 417,560 |
| FORT MONROE | 610,800 | 551,609 | 464,400 | 87,209 | 0 | 16% | 87,209 |
| FORT MYER | 98,006 | 98,006 | 68,200 | 29,806 | 0 | 30% | 29,806 |
| *FORT POLK* | *0* | *1,571,550* | *0* | 1,571,550 | *0* | *100%* | *1,571,550* |
| FORT RICHARDSON | 311,448 | 351,046 | 148,000 | 203,046 | 1,200 | 57% | 201,846 |
| FORT RILEY | 1,398,790 | 1,387,503 | 723,200 | 664,303 | 12,800 | 47% | 651,503 |
| *FORT RUCKER* | *32,047* | *584,631* | *402,200* | 182,431 | *0* | *31%* | *182,431* |
| FORT SAM HOUSTON | 1,825,386 | 1,789,545 | 834,400 | 955,145 | 9,100 | 53% | 946,045 |
| FORT SHAFTER | 423,798 | 420,855 | 119,600 | 301,255 | 44,874 | 61% | 256,381 |
| FORT SILL | 1,108,045 | 1,106,209 | 473,400 | 632,809 | 31,814 | 54% | 600,995 |
| FORT STEWART | 523,072 | 520,574 | 400,200 | 120,374 | 5,500 | 22% | 114,874 |
| FORT WAINWRIGHT | 198,086 | 202,236 | 18,800 | 183,436 | 0 | 91% | 183,436 |
| REDSTONE ARSENAL | 2,334,917 | 2,366,341 | 1,701,200 | 665,141 | 13,406 | 28% | 651,735 |
| *SCHOFIELD BARRACKS* | *203,777* | *1,589,856* | *108,400* | 1,481,456 | *0* | *93%* | *1,481,456* |
| *WALTER REED ARMY MEDICAL CENTER* | *302* | *481,375* | *145,000* | 336,375 | *0* | *70%* | *336,375* |
| ***Totals/Averages*** | *33,707,689* | *39,653,418* | *22,159,500* | *17,493,918* | *235,204* | *44%* | *17,258,714* |

| Navy Footprint (GSF) | Current Capacity | Maximum Potential Capacity | Current Usage @ 200 GSF/Person | Capacity Available to Surge | Surge Capacity Requirement | Excess/(Shortfall) | |
|---|---|---|---|---|---|---|---|
| | | | | | | % | GSF |
| | | | | | | | |
| Anacostia Annex | 1,266,737 | 5,697,528 | 459,400 | 5,238,128 | 0 | 44% | 2,532,528 |
| Arlington Service Center | 251,864 | 5,697,528 | 208,200 | 5,489,328 | 0 | 44% | 2,532,528 |
| NAVSTA ANNAPOLIS | 431,329 | 5,697,528 | 175,800 | 5,521,728 | 0 | 44% | 2,532,528 |
| NAVSUPPACT DAHLGREN | 207,255 | 5,697,528 | 129,200 | 5,568,328 | 0 | 44% | 2,532,528 |
| NAVSUPPACT INDIAN HEAD | 576,305 | 5,697,528 | 232,800 | 5,464,728 | 0 | 44% | 2,532,528 |
| Potomac Annex, Washington DC | 173,900 | 5,697,528 | 93,200 | 5,604,328 | 0 | 44% | 2,532,528 |
| Washington Navy Yard | 2,423,314 | 5,697,528 | 1,866,400 | 3,831,128 | 0 | 44% | 2,532,528 |
| **Naval District Washington (NDW) Total** * | 5,330,704 | 5,697,528 | 3,165,000 | 2,532,528 | 0 | 44% | 2,532,528 |
| | | | | | | | |
| *Henderson Hall* | *62,838* | *62,995* | *48,400* | 14,595 | *0* | *23%* | *14,595* |
| *Joint Reserve Base Fort Worth* | *260,781* | *210,442* | *183,800* | 26,642 | *4* | *13%* | *26,638* |
| Joint Reserve Base New Orleans | 91,496 | 94,162 | 69,200 | 24,962 | 944 | 26% | 24,018 |
| Joint Reserve Base Willow Grove | 80,169 | 109,441 | 50,800 | 58,641 | 0 | 54% | 58,641 |
| Marine Corps Air Station Beaufort | 171,699 | 171,699 | 174,400 | -2,701 | 0 | -2% | (2,701) |
| Marine Corps Air Station Cherry Point | 722,130 | 749,631 | 828,800 | -79,169 | 1,200 | -11% | (80,369) |
| *Marine Corps Air Station Miramar* | *422,384* | *399,138* | *436,000* | -36,862 | *0* | *-9%* | *(36,862)* |
| Marine Corps Air Station Yuma | 80,270 | 90,946 | 57,320 | 33,626 | 285 | 37% | 33,341 |
| Marine Corps Base Camp Lejeune | 2,334,926 | 2,360,042 | 2,244,600 | 115,442 | 10,892 | 4% | 104,550 |
| Marine Corps Base Camp Pendleton | 1,359,445 | 1,347,952 | 1,315,400 | 32,552 | 0 | 2% | 32,552 |
| | | | | | | | |
| *Marine Corps Base Hawaii Camp Smith* | *126,842* | *126,842* | *219,000* | -92,158 | *0* | *-73%* | *(92,158)* |
| *Marine Corps Base Hawaii Kaneohe* | *492,060* | *492,060* | *259,800* | 232,260 | *0* | *47%* | *232,260* |
| ***MCB Hawaii Total*** * | *618,902* | *618,902* | *478,800* | 140,102 | *0* | *23%* | *140,102* |
| | | | | | | | |
| *Marine Corps Base Quantico* | *223,403* | *1,261,416* | *1,949,188* | -687,772 | *4,800* | *-55%* | *(692,572)* |
| Marine Corps Support Activity Kansas City | 120,658 | 120,658 | 91,400 | 29,258 | 0 | 24% | 29,258 |
| *National Naval Medical Center Bethesda* | *718,513* | *2,966,707* | *363,200* | 2,603,507 | *28* | *88%* | *2,603,479* |
| *Naval Air Engineering Station Lakehurst* | *169,617* | *232,559* | *82,400* | 150,159 | *0* | *65%* | *150,159* |
| Naval Air Station Brunswick | 125,133 | 142,914 | 66,200 | 76,714 | 0 | 54% | 76,714 |
| *Naval Air Station Corpus Christi* | *502,757* | *483,325* | *1,110,200* | -626,875 | *0* | *-130%* | *(626,875)* |
| Naval Air Station Jacksonville | 514,042 | 584,404 | 330,000 | 254,404 | 0 | 44% | 254,404 |
| Naval Air Station Key West | 110,946 | 129,910 | 81,600 | 48,310 | 1 | 37% | 48,309 |
| Naval Air Station Lemoore | 173,518 | 161,481 | 96,400 | 65,081 | 0 | 40% | 65,081 |
| Naval Air Station Meridian | 130,679 | 106,730 | 64,400 | 42,330 | 2,000 | 38% | 40,330 |
| | | | | | | | |
| *Naval Air Station North Island* | *1,767,026* | *1,767,026* | *1,608,200* | 158,826 | *10,066* | 8% | 148,760 |
| *Naval Amphibious Base Coronado* | *17,637* | *17,637* | *88,800* | -71,163 | *0* | -403% | (71,163) |
| ***Naval Air Station North Island Total*** * | *1,784,663* | *1,579,414* | *1,697,000* | -117,586 | *10,066* | *-8%* | *(127,652)* |
| | | | | | | | |
| *Naval Air Station Patuxent River* | *710,883* | *710,883* | *1,050,600* | -339,717 | *0* | *-48%* | *(339,717)* |
| *Naval Air Station Patuxent River Webster Field* | *312,538* | *312,538* | *441,200* | -128,662 | *0* | *-41%* | *(128,662)* |
| ***Naval Air Station Patuxent River Total*** * | *1,023,421* | *1,214,027* | *1,491,800* | -277,773 | *0* | *-23%* | *(277,773)* |
| | | | | | | | |
| *Naval Air Station Pensacola* | *955,290* | *955,290* | *475,600* | 479,690 | *6,800* | *50%* | *472,890* |
| *Saufley Field* | *334,148* | *334,148* | *135,400* | 198,748 | *0* | *59%* | *198,748* |
| ***Naval Air Station Pensacola Total*** | *1,190,427* | *1,198,632* | *611,000* | 587,632 | *6,800* | *48%* | *580,832* |
| | | | | | | | |
| *CBC Port Hueneme* | *515,719* | *515,719* | *488,400* | 27,319 | *0* | *5%* | *27,319* |
| *Naval Air Station Point Mugu* | *427,834* | *427,834* | *232,000* | 195,834 | *0* | *46%* | *195,834* |
| ***Naval Base Ventura County Total*** * | *943,553* | *929,523* | *720,400* | 209,123 | *0* | *22%* | *209,123* |
| | | | | | | | |
| Naval Air Station Whidbey Island | 253,813 | 287,200 | 159,200 | 128,000 | 0 | 45% | 128,000 |
| *Naval Air Station Whiting Field* | *111,106* | *111,106* | *65,800* | 45,306 | *0* | *41%* | *45,306* |
| Naval Amphibious Base Little Creek | 272,666 | 272,666 | 336,600 | -63,934 | 0 | -23% | (63,934) |
| Naval Research Laboratory | 198,878 | 218,654 | 101,000 | 117,654 | 0 | 54% | 117,654 |
| *Naval Station Everett* | *76,502* | *89,601* | *228,400* | -138,799 | *0* | *-155%* | *(138,799)* |
| Naval Station Mayport | 209,711 | 209,711 | 202,400 | 7,311 | 0 | 3% | 7,311 |
| *Naval Station Norfolk* | *1,074,164* | *2,160,728* | *341,000* | 1,819,728 | *0* | *84%* | *1,819,728* |
| Naval Station Pearl Harbor | 1,675,766 | 1,905,109 | 1,197,800 | 707,309 | 1,500 | 37% | 705,809 |
| Naval Station San Diego | 1,497,856 | 1,364,733 | 1,253,400 | 111,333 | 6,460 | 8% | 104,873 |
| *Naval Submarine Base Bangor* | *376,172* | *450,900* | *878,100* | -427,200 | *0* | *-95%* | *(427,200)* |
| *Naval Support Activity Mechanicsburg* | *1,496,170* | *2,722,911* | *971,400* | 1,751,511 | *0* | *64%* | *1,751,511* |
| *Naval Support Activity Milington* | *1,631,739* | *1,631,739* | *977,400* | 654,339 | *5,000* | *40%* | *649,339* |
| Naval Support Activity New Orleans, LA | 427,582 | 839,656 | 346,600 | 493,056 | 0 | 59% | 493,056 |
| Naval Support Activity Norfolk | 668,836 | 715,700 | 611,600 | 104,100 | 300 | 15% | 103,800 |
| Naval Weapons Station Charleston | 297,324 | 349,869 | 377,800 | -27,931 | 400 | -8% | (28,331) |

* Host installation reporting for the above listed Navy "fence lines". Current capacity data (DOD Question 303) included detailed data for multiple fence lines where applicable. Maximum potiential capacity data (DOD Question 445) was mostly reported as a total by host installations

**D. Use of USAF Scenario Data Call (SDC) Response Concerning COBRA Costs/Savings.**

The tables below show the USAF SDC response.

**One-Time Unique Costs (On-Installation Infrastructure) – Gaining Installations**
**Table 6.1.3**
**Special Space**

| Infrastructure Item | Estimated Cost (Current $) | Time to Complete (Months) | Comments |
|---|---|---|---|
| System Furniture | $2,494,000 | 12 | FY 09 expenditure |
| IT Costs | $88,000 | 12 | FY 09 expenditure |
| Environmental Costs | $240,000 | 12 | FY 06; NEPA Analysis |
| Environmental Costs | $50,000 | 12 | FY 07; Air Conf. Analysis |
| Environmental Costs | $100,000 | 12 | FY 07; Air Permit Revision |
| Joint Operations Center | $18,000,000 | 12 | FY 08 expenditure |

The MILCON items identified below were used as GSF requirements for the scenario, but did not use the Air Force-generated cost (the COBRA model was allowed to generate these costs based on internal data/algorithms):

***SCREEN 7 (MILCON)***

**Base Name**
Scott AFB, IL

| FAC | FAC DESCRIPTION | UM | NEW MilCon (UM) | | Rehab Con | Rehab Type | | Total Cost ($K) |
|---|---|---|---|---|---|---|---|---|
| 6100 | General Administrative Building | SF | 99,600 | | | | | $20,035 |
| 1412 | Aviation Operations Building (JOC) | SF | 60,000 | | | | | $13,041 |

# Economic Impact Report

This report depicts the economic impact of the following Scenarios:

HSA-0114v3: TRANSCOM to Scott AFB

## The data in this report is rolled up by Region of Influence

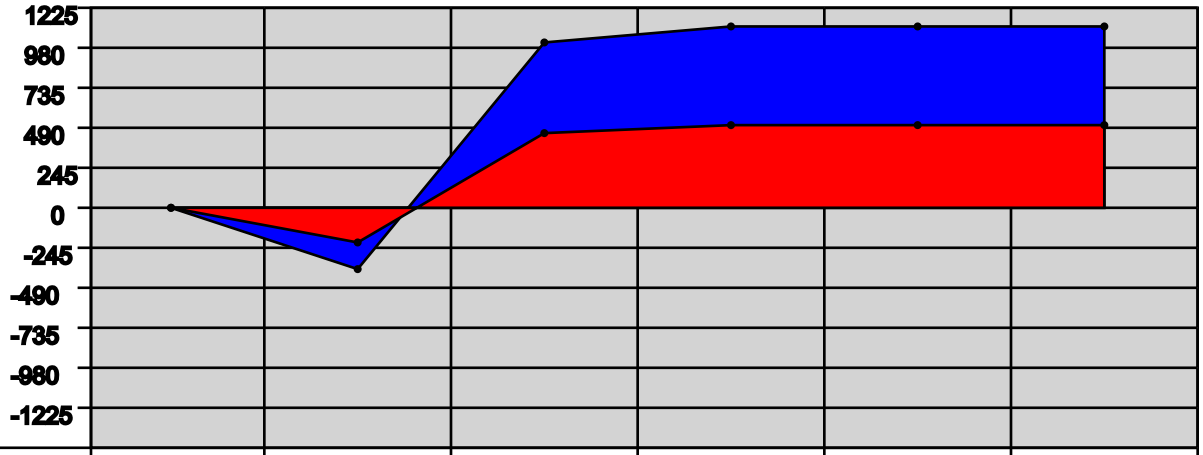
ECONOMIC IMPACT DATA

**Scenario:** All Selected (see title page)
**Economic Region of Influence(ROI):** St. Louis, MO-IL Metropolitan Statistical Area
**Base:** All Bases
**Action:** All Actions

**Overall Economic Impact of Proposed BRAC-05 Action:**

| | |
|---|---|
| **ROI Population (2002):** | 2,746,765 |
| **ROI Employment (2002):** | 1,668,793 |
| **Authorized Manpower (2005):** | 10,251 |
| **Authorized Manpower(2005) / ROI Employment(2002):** | 0.61% |
| **Total Estimated Job Change:** | 1,116 |
| **Total Estimated Job Change / ROI Employment(2002):** | 0.07% |

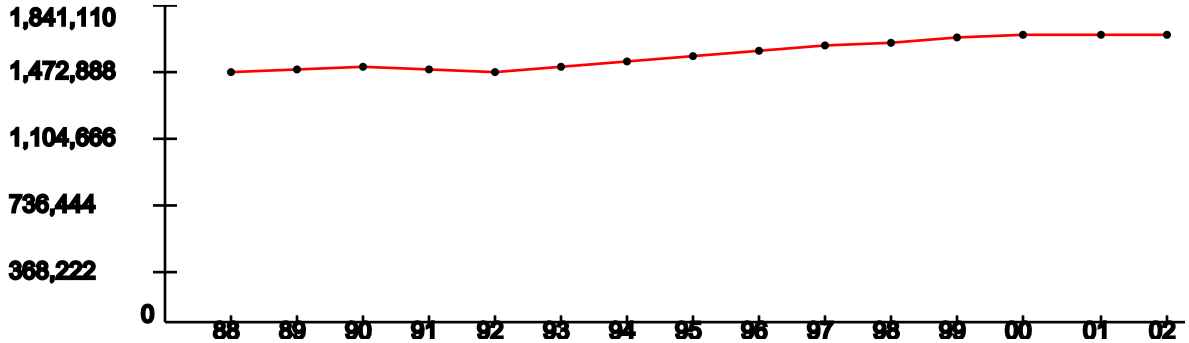
**Cumulative Job Change (Gain/Loss) Over Time:**




| YEAR: | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 |
|---|---|---|---|---|---|---|
| Direct Military: | 0 | -206 | 19 | -22 | 0 | 0 |
| Direct Civilian: | 0 | 161 | 390 | 79 | 0 | 0 |
| Direct Student: | 0 | 0 | 0 | 0 | 0 | 0 |
| Direct Contractor: | 0 | -162 | 256 | -8 | 0 | 0 |
| Cumulative Direct: | 0 | -207 | 458 | 507 | 507 | 507 |
| Cum Indir/Induc: | 0 | -166 | 550 | 609 | 609 | 609 |
| Cumulative Total: | 0 | -373 | 1008 | 1116 | 1116 | 1,116 |

St. Louis, MO-IL Metropolitan Statistical Area Trend Data

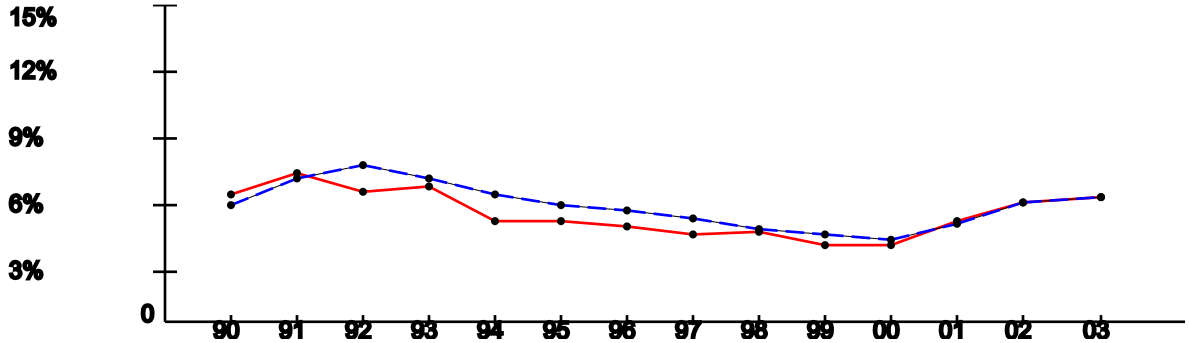
**Employment Trend (1988-2002)**




| YEAR: | 1988 | 1989 | 1990 | 1991 | 1992 | 1993 | 1994 | 1995 | 1996 | 1997 | 1998 | 1999 | 2000 | 2001 | 2002 |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Index: | 1 | 1.02 | 1.03 | 1.01 | 1.01 | 1.03 | 1.05 | 1.07 | 1.09 | 1.11 | 1.13 | 1.14 | 1.15 | 1.15 | 1.15 |

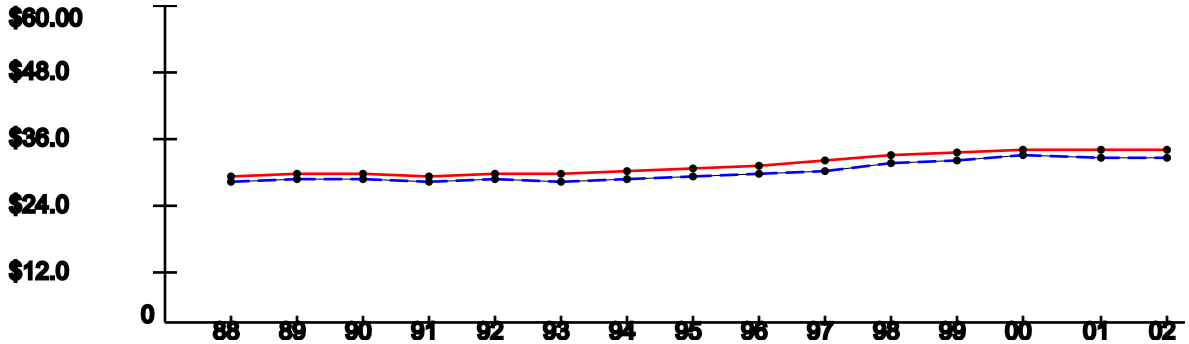
Represents the ROI's indexed employment change since 1988

**Unemployment Percentage Trend (1990-2003)**




| YEAR: | 1990 | 1991 | 1992 | 1993 | 1994 | 1995 | 1996 | 1997 | 1998 | 1999 | 2000 | 2001 | 2002 | 2003 |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| ROI: | 6.14% | 7.12% | 6.3% | 6.45% | 4.88% | 4.83% | 4.63% | 4.26% | 4.39% | 3.72% | 3.77% | 4.87% | 5.77% | 5.97% |
| USA: | 5.6% | 6.83% | 7.5% | 6.91% | 6.09% | 5.59% | 5.4% | 4.94% | 4.51% | 4.21% | 3.99% | 4.74% | 5.79% | 5.99% |

**Per Capita Income x $1,000 (1988-2002)**




| YEAR: | 1988 | 1989 | 1990 | 1991 | 1992 | 1993 | 1994 | 1995 | 1996 | 1997 | 1998 | 1999 | 2000 | 2001 | 2002 |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| ROI: | $28.24 | $28.6 | $28.49 | $27.96 | $28.67 | $28.57 | $29.2 | $29.6 | $29.94 | $30.92 | $32.17 | $32.37 | $33.22 | $32.91 | $33.12 |
| USA: | $26.96 | $27.48 | $27.42 | $26.87 | $27.35 | $27.18 | $27.53 | $27.86 | $28.35 | $29.04 | $30.35 | $30.86 | $31.89 | $31.72 | $31.61 |

Note: National trend lines are dashed

As of: Wed Apr 06 12:49:32 EDT 2005

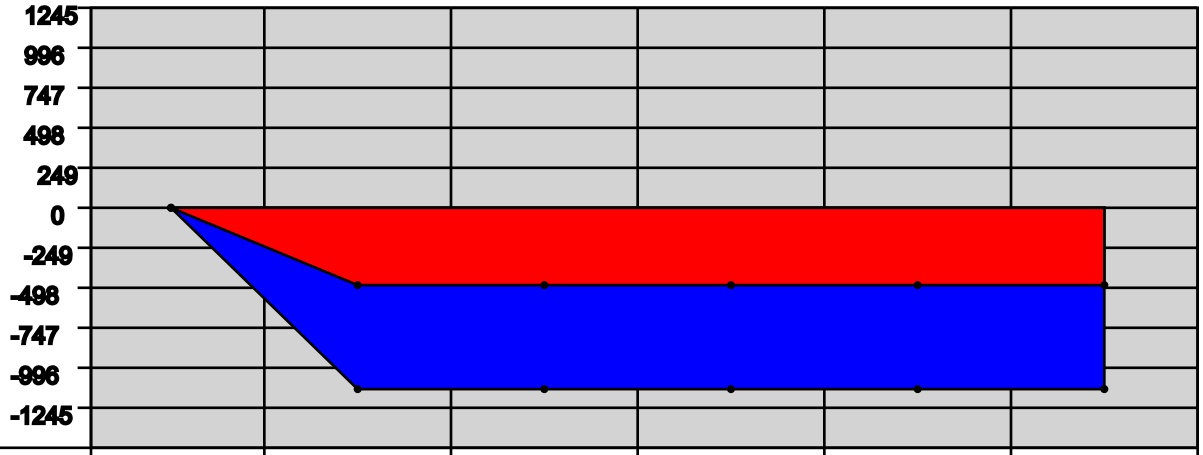
ECONOMIC IMPACT DATA

**Scenario:** All Selected (see title page)
**Economic Region of Influence(ROI):** Virginia Beach-Norfolk-Newport News, VA-NC Metropolitan Statistical Area
**Base:** All Bases
**Action:** All Actions

**Overall Economic Impact of Proposed BRAC-05 Action:**

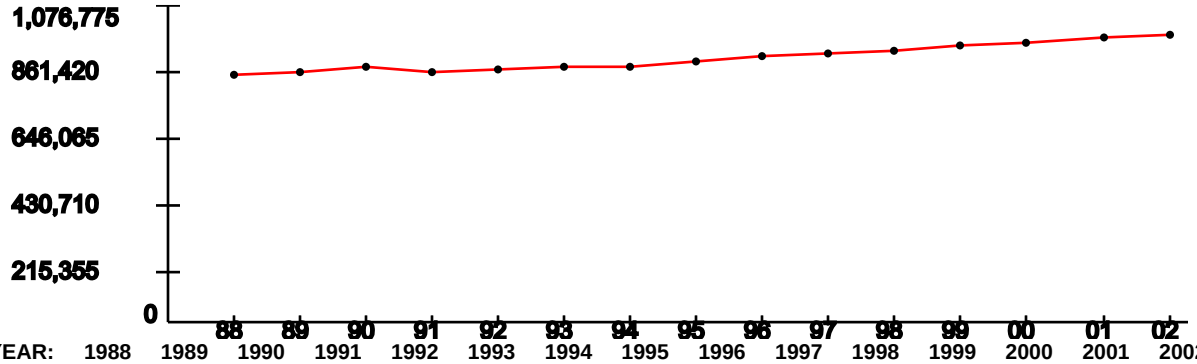
| | |
|---|---|
| **ROI Population (2002):** | 1,613,728 |
| **ROI Employment (2002):** | 978,888 |
| **Authorized Manpower (2005):** | 11,885 |
| **Authorized Manpower(2005) / ROI Employment(2002):** | 1.21% |
| **Total Estimated Job Change:** | -1,133 |
| **Total Estimated Job Change / ROI Employment(2002):** | -0.12% |

**Cumulative Job Change (Gain/Loss) Over Time:**




| YEAR: | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 |
|---|---|---|---|---|---|---|
| Direct Military: | 0 | -21 | 0 | 0 | 0 | 0 |
| Direct Civilian: | 0 | -409 | 0 | 0 | 0 | 0 |
| Direct Student: | 0 | 0 | 0 | 0 | 0 | 0 |
| Direct Contractor: | 0 | -54 | 0 | 0 | 0 | 0 |
| Cumulative Direct: | 0 | -484 | -484 | -484 | -484 | -484 |
| Cum Indir/Induc: | 0 | -649 | -649 | -649 | -649 | -649 |
| Cumulative Total: | 0 | -1133 | -1133 | -1133 | -1133 | -1,133 |

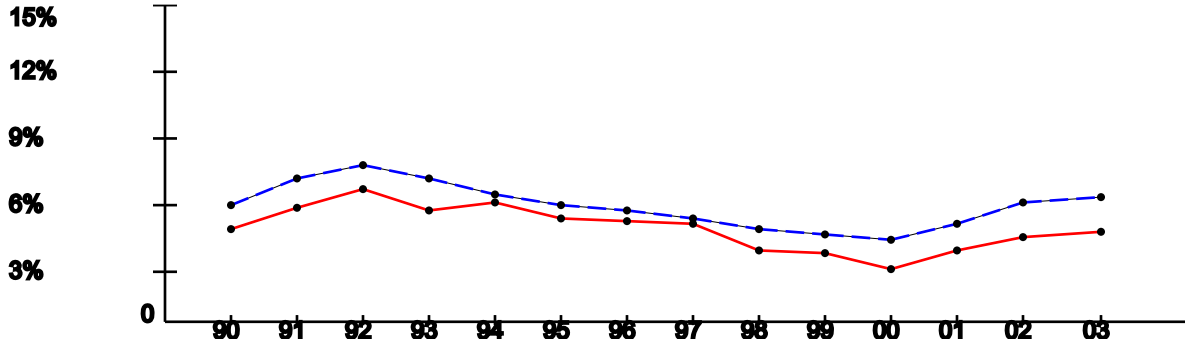
**Employment Trend (1988-2002)**




| YEAR: | 1988 | 1989 | 1990 | 1991 | 1992 | 1993 | 1994 | 1995 | 1996 | 1997 | 1998 | 1999 | 2000 | 2001 | 2002 |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Index: | 1 | 1.02 | 1.03 | 1.02 | 1.03 | 1.04 | 1.04 | 1.06 | 1.08 | 1.09 | 1.11 | 1.12 | 1.14 | 1.15 | 1.17 |

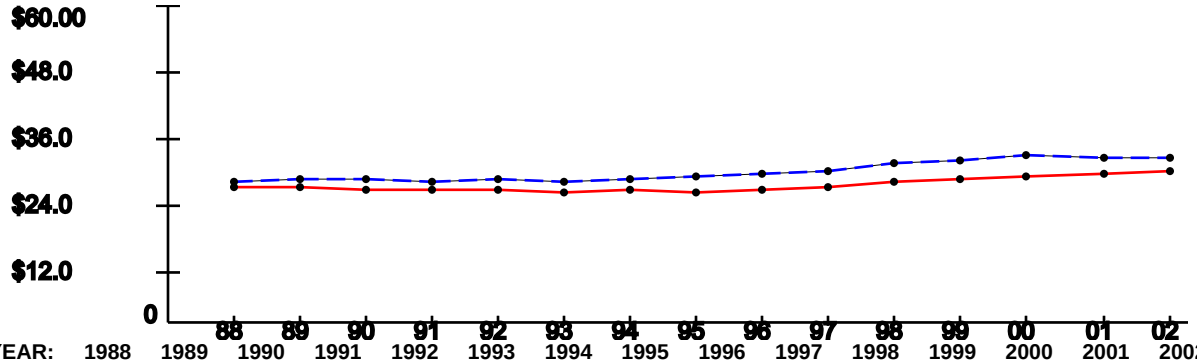
Represents the ROI's indexed employment change since 1988

**Unemployment Percentage Trend (1990-2003)**




| YEAR: | 1990 | 1991 | 1992 | 1993 | 1994 | 1995 | 1996 | 1997 | 1998 | 1999 | 2000 | 2001 | 2002 | 2003 |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| ROI: | 4.55% | 5.56% | 6.34% | 5.41% | 5.75% | 4.95% | 4.85% | 4.8% | 3.45% | 3.37% | 2.62% | 3.51% | 4.18% | 4.42% |
| USA: | 5.6% | 6.83% | 7.5% | 6.91% | 6.09% | 5.59% | 5.4% | 4.94% | 4.51% | 4.21% | 3.99% | 4.74% | 5.79% | 5.99% |

**Per Capita Income x $1,000 (1988-2002)**




| YEAR: | 1988 | 1989 | 1990 | 1991 | 1992 | 1993 | 1994 | 1995 | 1996 | 1997 | 1998 | 1999 | 2000 | 2001 | 2002 |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| ROI: | $25.9 | $26.04 | $25.47 | $25.31 | $25.43 | $25.21 | $25.31 | $25.18 | $25.65 | $26.18 | $27.12 | $27.51 | $28.16 | $28.63 | $29.01 |
| USA: | $26.96 | $27.48 | $27.42 | $26.87 | $27.35 | $27.18 | $27.53 | $27.86 | $28.35 | $29.04 | $30.35 | $30.86 | $31.89 | $31.72 | $31.61 |

Note: National trend lines are dashed

As of: Wed Apr 06 12:49:32 EDT 2005

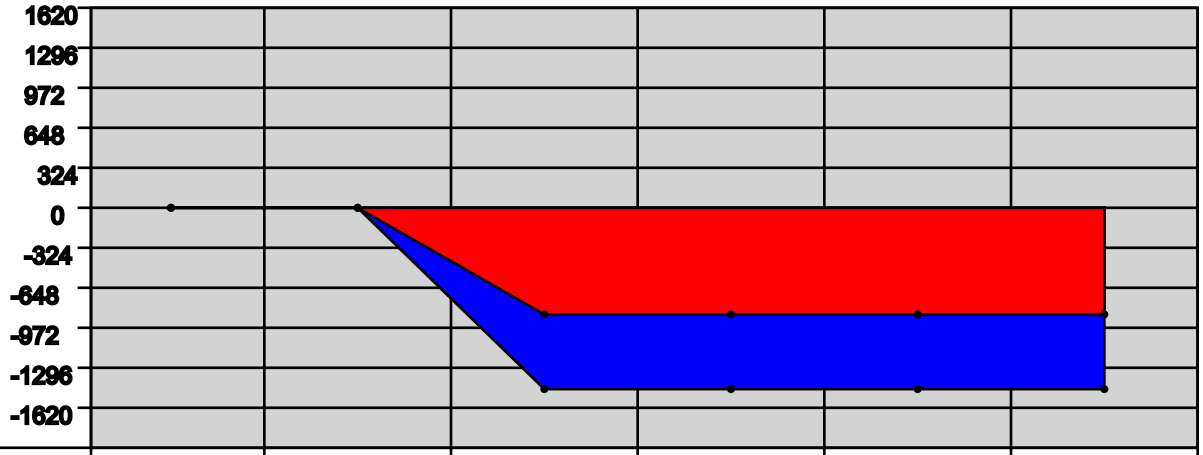
ECONOMIC IMPACT DATA

**Scenario:** All Selected (see title page)
**Economic Region of Influence(ROI):** Washington-Arlington-Alexandria, DC-VA-MD-WV Metropolitan Division
**Base:** All Bases
**Action:** All Actions

**Overall Economic Impact of Proposed BRAC-05 Action:**

| | |
|---|---|
| **ROI Population (2002):** | 3,895,337 |
| **ROI Employment (2002):** | 2,771,791 |
| **Authorized Manpower (2005):** | 1,648 |
| **Authorized Manpower(2005) / ROI Employment(2002):** | 0.06% |
| **Total Estimated Job Change:** | -1,472 |
| **Total Estimated Job Change / ROI Employment(2002):** | -0.05% |

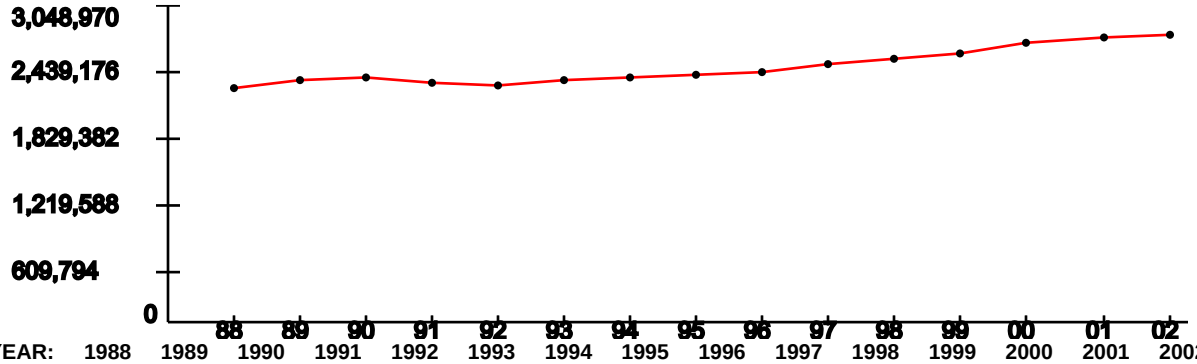
**Cumulative Job Change (Gain/Loss) Over Time:**




| YEAR: | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 |
|---|---|---|---|---|---|---|
| Direct Military: | 0 | 0 | -24 | 0 | 0 | 0 |
| Direct Civilian: | 0 | 0 | -508 | 0 | 0 | 0 |
| Direct Student: | 0 | 0 | 0 | 0 | 0 | 0 |
| Direct Contractor: | 0 | 0 | -325 | 0 | 0 | 0 |
| Cumulative Direct: | 0 | 0 | -857 | -857 | -857 | -857 |
| Cum Indir/Induc: | 0 | 0 | -615 | -615 | -615 | -615 |
| Cumulative Total: | 0 | 0 | -1472 | -1472 | -1472 | -1,472 |

Washington-Arlington-Alexandria, DC-VA-MD-WV Metropolitan Division Trend Data

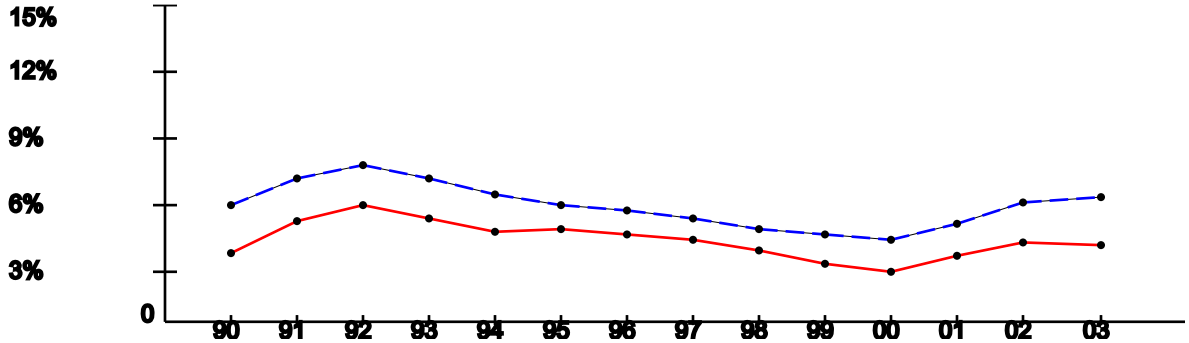
**Employment Trend (1988-2002)**




| YEAR: | 1988 | 1989 | 1990 | 1991 | 1992 | 1993 | 1994 | 1995 | 1996 | 1997 | 1998 | 1999 | 2000 | 2001 | 2002 |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Index: | 1 | 1.03 | 1.04 | 1.02 | 1.01 | 1.03 | 1.04 | 1.06 | 1.07 | 1.1 | 1.12 | 1.15 | 1.2 | 1.22 | 1.23 |

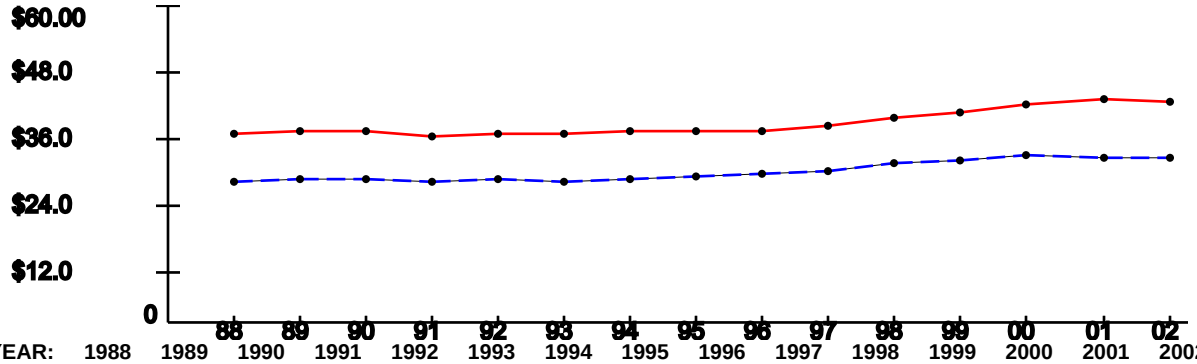
Represents the ROI's indexed employment change since 1988

**Unemployment Percentage Trend (1990-2003)**




| YEAR: | 1990 | 1991 | 1992 | 1993 | 1994 | 1995 | 1996 | 1997 | 1998 | 1999 | 2000 | 2001 | 2002 | 2003 |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| ROI: | 3.42% | 4.87% | 5.6% | 5% | 4.4% | 4.48% | 4.23% | 3.94% | 3.47% | 2.82% | 2.53% | 3.27% | 3.89% | 3.75% |
| USA: | 5.6% | 6.83% | 7.5% | 6.91% | 6.09% | 5.59% | 5.4% | 4.94% | 4.51% | 4.21% | 3.99% | 4.74% | 5.79% | 5.99% |

**Per Capita Income x $1,000 (1988-2002)**




| YEAR: | 1988 | 1989 | 1990 | 1991 | 1992 | 1993 | 1994 | 1995 | 1996 | 1997 | 1998 | 1999 | 2000 | 2001 | 2002 |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| ROI: | $35.91 | $36.47 | $36.33 | $35.74 | $36.05 | $36.18 | $36.42 | $36.33 | $36.47 | $37.51 | $38.94 | $40.22 | $41.65 | $42.28 | $42.06 |
| USA: | $26.96 | $27.48 | $27.42 | $26.87 | $27.35 | $27.18 | $27.53 | $27.86 | $28.35 | $29.04 | $30.35 | $30.86 | $31.89 | $31.72 | $31.61 |

Note: National trend lines are dashed

# Economic Impact Report

This report depicts the economic impact of the following Scenarios:

HSA-0114v3: TRANSCOM to Scott AFB

## The data in this report is rolled up by Action

As of: Wed Apr 06 12:45:10 EDT 2005

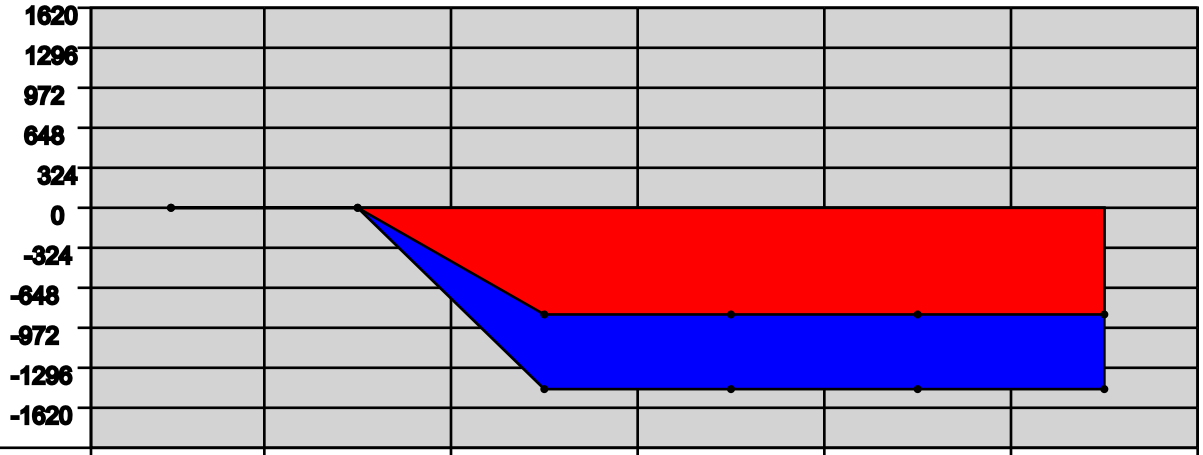
ECONOMIC IMPACT DATA

**Scenario:** TRANSCOM to Scott AFB
**Economic Region of Influence(ROI):** Washington-Arlington-Alexandria, DC-VA-MD-WV Metropolitan Division
**Base:** Hoffman 1 - Alexandria - VA
**Action:** Losing Leased Loc - SDDC from Hoffman

**Overall Economic Impact of Proposed BRAC-05 Action:**

| | |
|---|---|
| **ROI Population (2002):** | 3,895,337 |
| **ROI Employment (2002):** | 2,771,791 |
| **Authorized Manpower (2005):** | 1,648 |
| **Authorized Manpower(2005) / ROI Employment(2002):** | 0.06% |
| **Total Estimated Job Change:** | -1,472 |
| **Total Estimated Job Change / ROI Employment(2002):** | -0.05% |

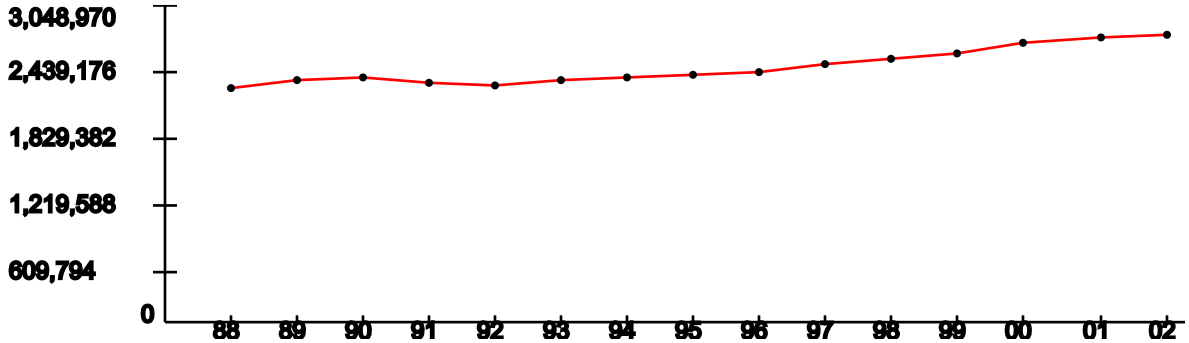
**Cumulative Job Change (Gain/Loss) Over Time:**




| YEAR: | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 |
|---|---|---|---|---|---|---|
| Direct Military: | 0 | 0 | -24 | 0 | 0 | 0 |
| Direct Civilian: | 0 | 0 | -508 | 0 | 0 | 0 |
| Direct Student: | 0 | 0 | 0 | 0 | 0 | 0 |
| Direct Contractor: | 0 | 0 | -325 | 0 | 0 | 0 |
| Cumulative Direct: | 0 | 0 | -857 | -857 | -857 | -857 |
| Cum Indir/Induc: | 0 | 0 | -615 | -615 | -615 | -615 |
| Cumulative Total: | 0 | 0 | -1472 | -1472 | -1472 | -1,472 |

Washington-Arlington-Alexandria, DC-VA-MD-WV Metropolitan Division Trend Data

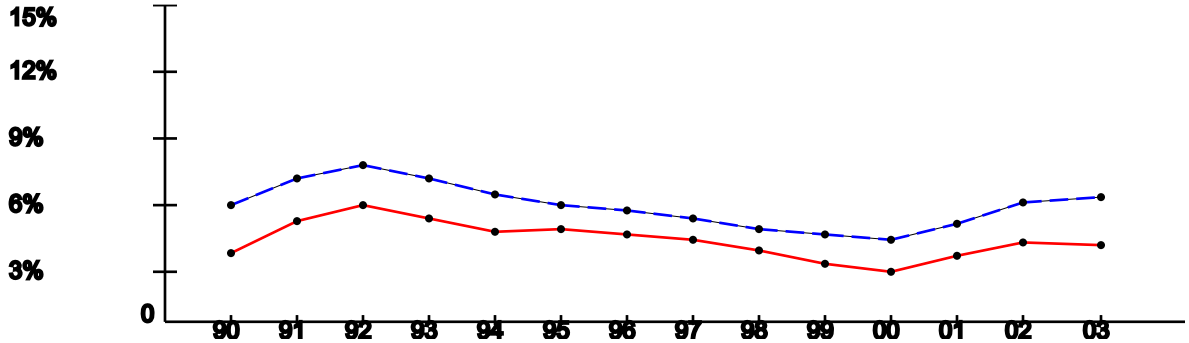
**Employment Trend (1988-2002)**




| YEAR: | 1988 | 1989 | 1990 | 1991 | 1992 | 1993 | 1994 | 1995 | 1996 | 1997 | 1998 | 1999 | 2000 | 2001 | 2002 |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Index: | 1 | 1.03 | 1.04 | 1.02 | 1.01 | 1.03 | 1.04 | 1.06 | 1.07 | 1.1 | 1.12 | 1.15 | 1.2 | 1.22 | 1.23 |

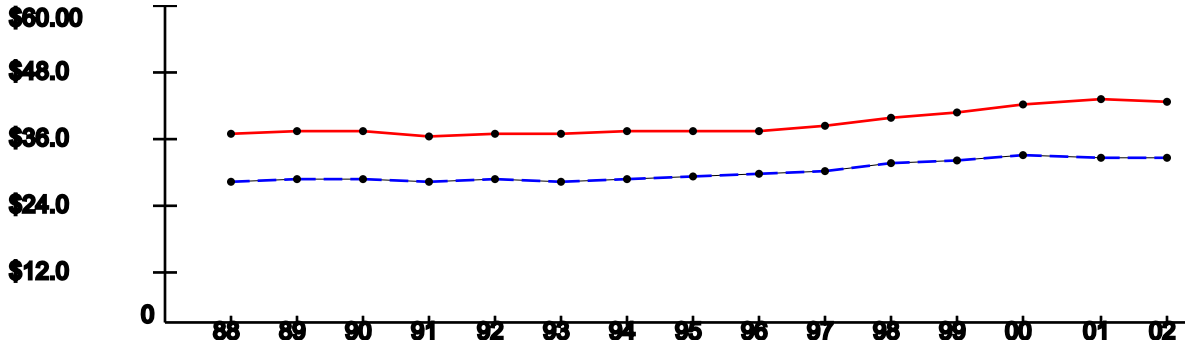
Represents the ROI's indexed employment change since 1988

**Unemployment Percentage Trend (1990-2003)**




| YEAR: | 1990 | 1991 | 1992 | 1993 | 1994 | 1995 | 1996 | 1997 | 1998 | 1999 | 2000 | 2001 | 2002 | 2003 |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| ROI: | 3.42% | 4.87% | 5.6% | 5% | 4.4% | 4.48% | 4.23% | 3.94% | 3.47% | 2.82% | 2.53% | 3.27% | 3.89% | 3.75% |
| USA: | 5.6% | 6.83% | 7.5% | 6.91% | 6.09% | 5.59% | 5.4% | 4.94% | 4.51% | 4.21% | 3.99% | 4.74% | 5.79% | 5.99% |

**Per Capita Income x $1,000 (1988-2002)**




| YEAR: | 1988 | 1989 | 1990 | 1991 | 1992 | 1993 | 1994 | 1995 | 1996 | 1997 | 1998 | 1999 | 2000 | 2001 | 2002 |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| ROI: | $35.91 | $36.47 | $36.33 | $35.74 | $36.05 | $36.18 | $36.42 | $36.33 | $36.47 | $37.51 | $38.94 | $40.22 | $41.65 | $42.28 | $42.06 |
| USA: | $26.96 | $27.48 | $27.42 | $26.87 | $27.35 | $27.18 | $27.53 | $27.86 | $28.35 | $29.04 | $30.35 | $30.86 | $31.89 | $31.72 | $31.61 |

Note: National trend lines are dashed

As of: Wed Apr 06 12:45:10 EDT 2005

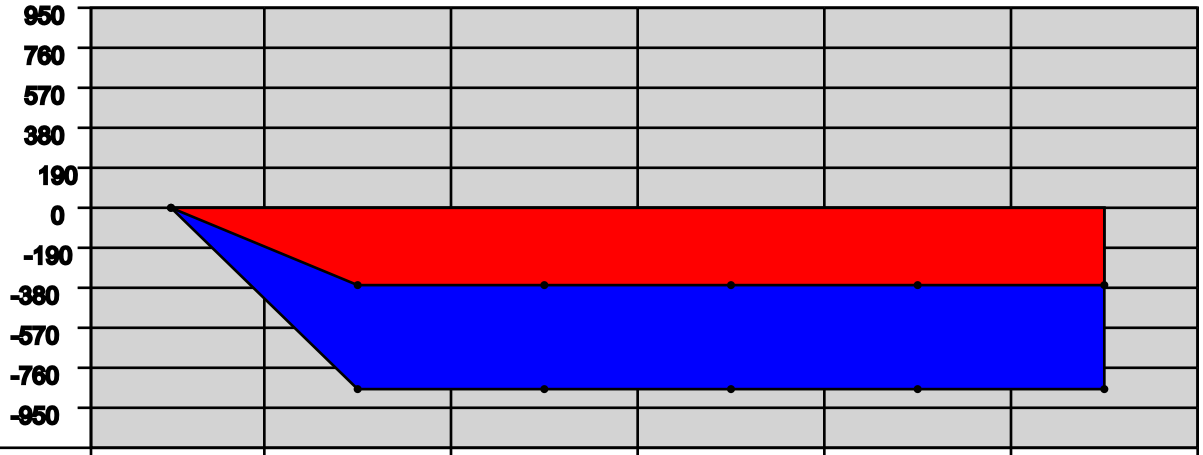
ECONOMIC IMPACT DATA

**Scenario:** TRANSCOM to Scott AFB
**Economic Region of Influence(ROI):** Virginia Beach-Norfolk-Newport News, VA-NC Metropolitan Statistical Area
**Base:** EUSTIS
**Action:** Losing Installation - SDDC from Ft. Eustis

**Overall Economic Impact of Proposed BRAC-05 Action:**

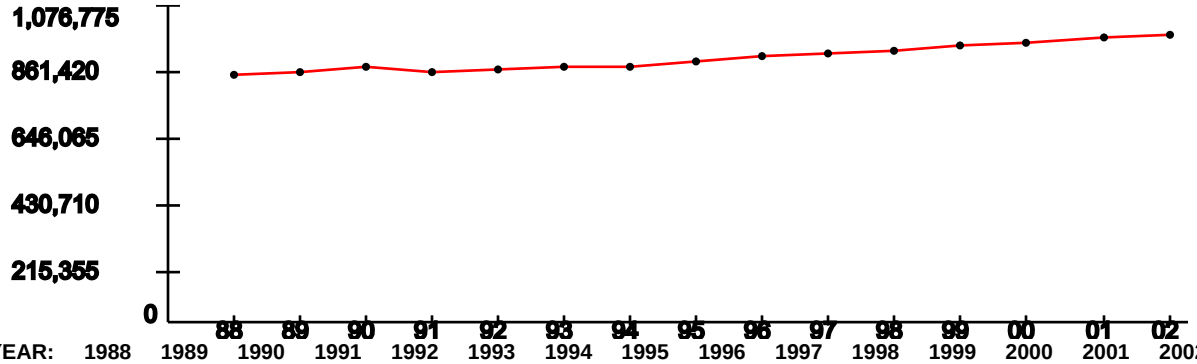
| | |
|---|---|
| **ROI Population (2002):** | 1,613,728 |
| **ROI Employment (2002):** | 978,888 |
| **Authorized Manpower (2005):** | 11,885 |
| **Authorized Manpower(2005) / ROI Employment(2002):** | 1.21% |
| **Total Estimated Job Change:** | -864 |
| **Total Estimated Job Change / ROI Employment(2002):** | -0.09% |

**Cumulative Job Change (Gain/Loss) Over Time:**




| YEAR: | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 |
|---|---|---|---|---|---|---|
| Direct Military: | 0 | -20 | 0 | 0 | 0 | 0 |
| Direct Civilian: | 0 | -305 | 0 | 0 | 0 | 0 |
| Direct Student: | 0 | 0 | 0 | 0 | 0 | 0 |
| Direct Contractor: | 0 | -45 | 0 | 0 | 0 | 0 |
| Cumulative Direct: | 0 | -370 | -370 | -370 | -370 | -370 |
| Cum Indir/Induc: | 0 | -494 | -494 | -494 | -494 | -494 |
| Cumulative Total: | 0 | -864 | -864 | -864 | -864 | -864 |

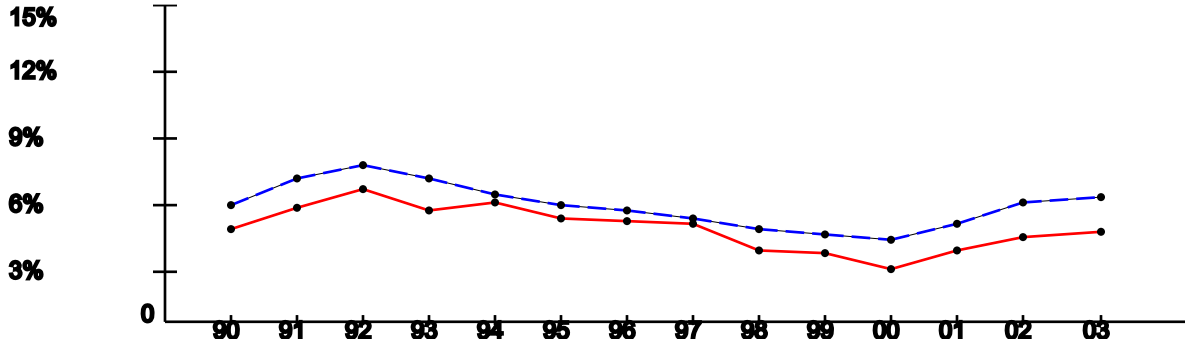
**Employment Trend (1988-2002)**




| YEAR: | 1988 | 1989 | 1990 | 1991 | 1992 | 1993 | 1994 | 1995 | 1996 | 1997 | 1998 | 1999 | 2000 | 2001 | 2002 |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Index: | 1 | 1.02 | 1.03 | 1.02 | 1.03 | 1.04 | 1.04 | 1.06 | 1.08 | 1.09 | 1.11 | 1.12 | 1.14 | 1.15 | 1.17 |

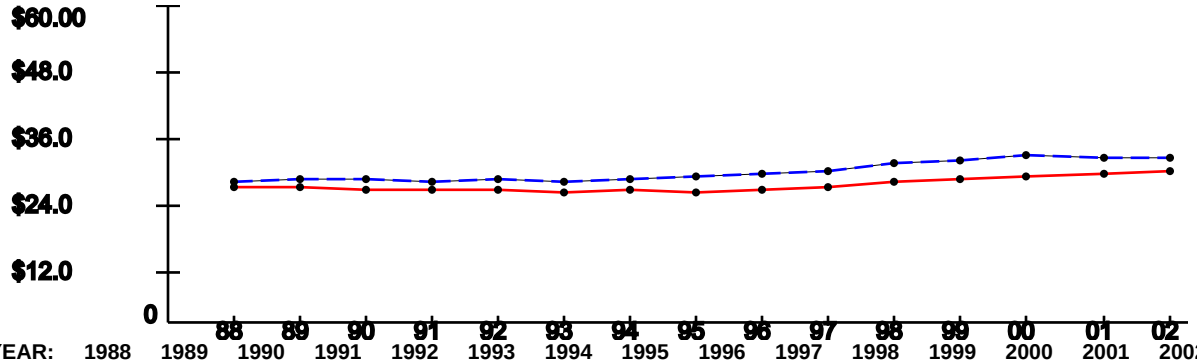
Represents the ROI's indexed employment change since 1988

**Unemployment Percentage Trend (1990-2003)**




| YEAR: | 1990 | 1991 | 1992 | 1993 | 1994 | 1995 | 1996 | 1997 | 1998 | 1999 | 2000 | 2001 | 2002 | 2003 |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| ROI: | 4.55% | 5.56% | 6.34% | 5.41% | 5.75% | 4.95% | 4.85% | 4.8% | 3.45% | 3.37% | 2.62% | 3.51% | 4.18% | 4.42% |
| USA: | 5.6% | 6.83% | 7.5% | 6.91% | 6.09% | 5.59% | 5.4% | 4.94% | 4.51% | 4.21% | 3.99% | 4.74% | 5.79% | 5.99% |

**Per Capita Income x $1,000 (1988-2002)**




| YEAR: | 1988 | 1989 | 1990 | 1991 | 1992 | 1993 | 1994 | 1995 | 1996 | 1997 | 1998 | 1999 | 2000 | 2001 | 2002 |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| ROI: | $25.9 | $26.04 | $25.47 | $25.31 | $25.43 | $25.21 | $25.31 | $25.18 | $25.65 | $26.18 | $27.12 | $27.51 | $28.16 | $28.63 | $29.01 |
| USA: | $26.96 | $27.48 | $27.42 | $26.87 | $27.35 | $27.18 | $27.53 | $27.86 | $28.35 | $29.04 | $30.35 | $30.86 | $31.89 | $31.72 | $31.61 |

Note: National trend lines are dashed

As of: Wed Apr 06 12:45:10 EDT 2005

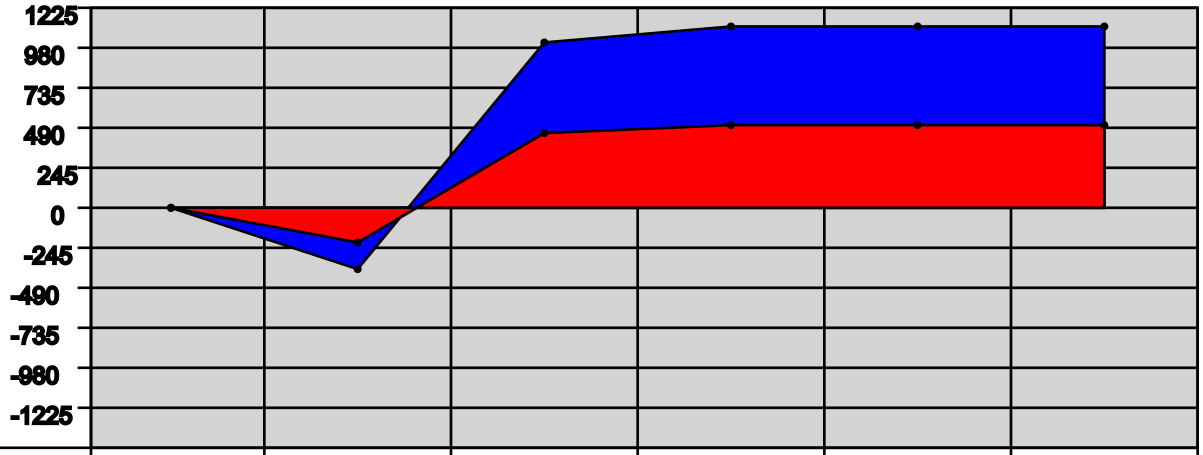
ECONOMIC IMPACT DATA

**Scenario:** TRANSCOM to Scott AFB
**Economic Region of Influence(ROI):** St. Louis, MO-IL Metropolitan Statistical Area
**Base:** Scott AFB
**Action:** Gaining Installation - Scott AFB

**Overall Economic Impact of Proposed BRAC-05 Action:**

| | |
|---|---|
| **ROI Population (2002):** | 2,746,765 |
| **ROI Employment (2002):** | 1,668,793 |
| **Authorized Manpower (2005):** | 10,251 |
| **Authorized Manpower(2005) / ROI Employment(2002):** | 0.61% |
| **Total Estimated Job Change:** | 1,116 |
| **Total Estimated Job Change / ROI Employment(2002):** | 0.07% |

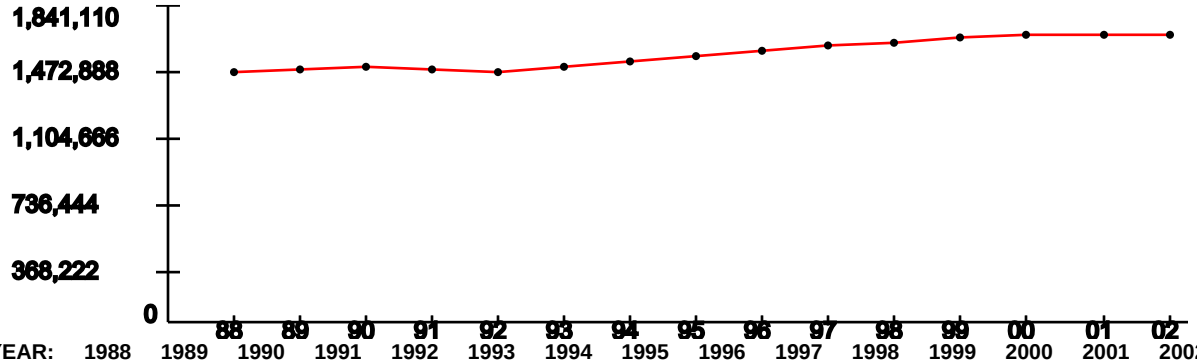
**Cumulative Job Change (Gain/Loss) Over Time:**




| YEAR: | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 |
|---|---|---|---|---|---|---|
| Direct Military: | 0 | -206 | 19 | -22 | 0 | 0 |
| Direct Civilian: | 0 | 161 | 390 | 79 | 0 | 0 |
| Direct Student: | 0 | 0 | 0 | 0 | 0 | 0 |
| Direct Contractor: | 0 | -162 | 256 | -8 | 0 | 0 |
| Cumulative Direct: | 0 | -207 | 458 | 507 | 507 | 507 |
| Cum Indir/Induc: | 0 | -166 | 550 | 609 | 609 | 609 |
| Cumulative Total: | 0 | -373 | 1008 | 1116 | 1116 | 1,116 |

St. Louis, MO-IL Metropolitan Statistical Area Trend Data

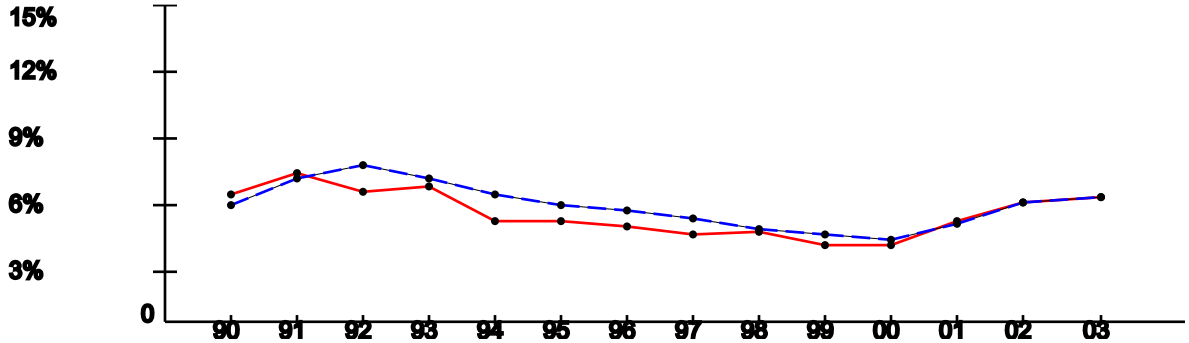
**Employment Trend (1988-2002)**




| YEAR: | 1988 | 1989 | 1990 | 1991 | 1992 | 1993 | 1994 | 1995 | 1996 | 1997 | 1998 | 1999 | 2000 | 2001 | 2002 |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Index: | 1 | 1.02 | 1.03 | 1.01 | 1.01 | 1.03 | 1.05 | 1.07 | 1.09 | 1.11 | 1.13 | 1.14 | 1.15 | 1.15 | 1.15 |

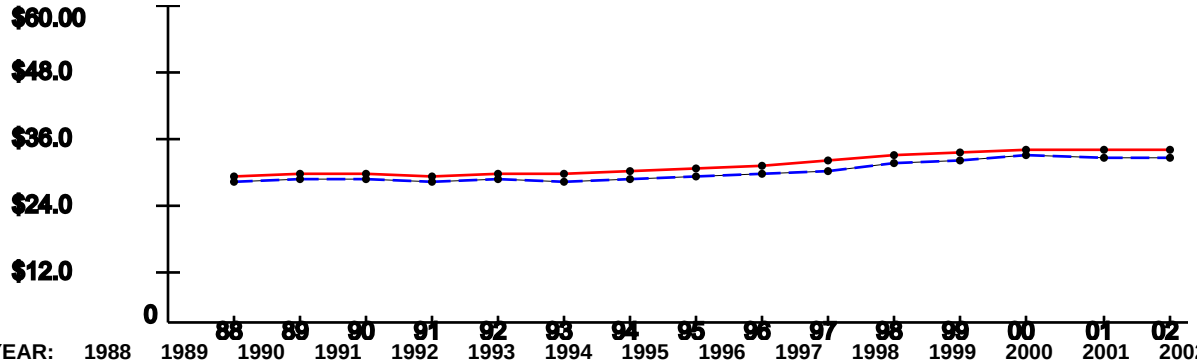
Represents the ROI's indexed employment change since 1988

**Unemployment Percentage Trend (1990-2003)**




| YEAR: | 1990 | 1991 | 1992 | 1993 | 1994 | 1995 | 1996 | 1997 | 1998 | 1999 | 2000 | 2001 | 2002 | 2003 |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| ROI: | 6.14% | 7.12% | 6.3% | 6.45% | 4.88% | 4.83% | 4.63% | 4.26% | 4.39% | 3.72% | 3.77% | 4.87% | 5.77% | 5.97% |
| USA: | 5.6% | 6.83% | 7.5% | 6.91% | 6.09% | 5.59% | 5.4% | 4.94% | 4.51% | 4.21% | 3.99% | 4.74% | 5.79% | 5.99% |

**Per Capita Income x $1,000 (1988-2002)**




| YEAR: | 1988 | 1989 | 1990 | 1991 | 1992 | 1993 | 1994 | 1995 | 1996 | 1997 | 1998 | 1999 | 2000 | 2001 | 2002 |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| ROI: | $28.24 | $28.6 | $28.49 | $27.96 | $28.67 | $28.57 | $29.2 | $29.6 | $29.94 | $30.92 | $32.17 | $32.37 | $33.22 | $32.91 | $33.12 |
| USA: | $26.96 | $27.48 | $27.42 | $26.87 | $27.35 | $27.18 | $27.53 | $27.86 | $28.35 | $29.04 | $30.35 | $30.86 | $31.89 | $31.72 | $31.61 |

Note: National trend lines are dashed

As of: Wed Apr 06 12:45:10 EDT 2005

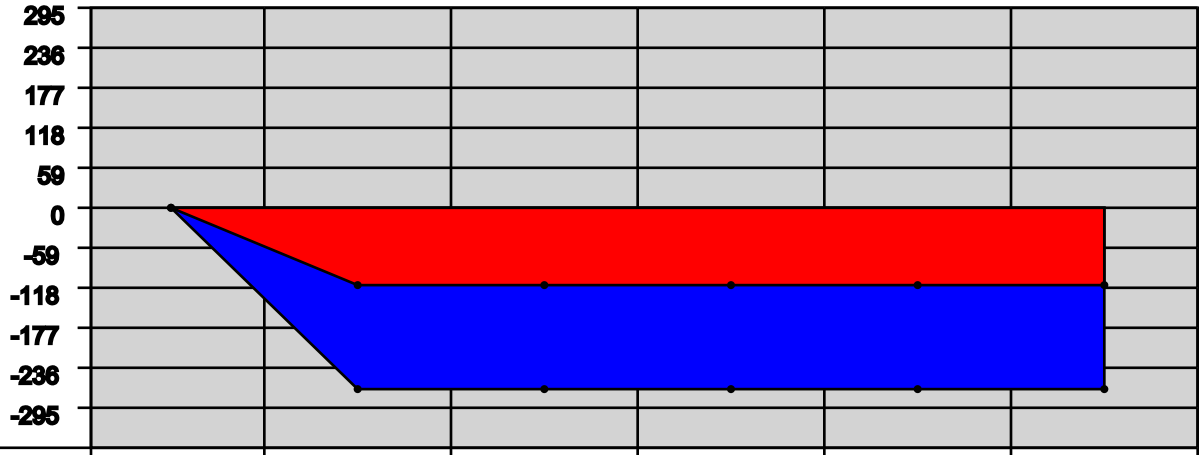
ECONOMIC IMPACT DATA

**Scenario:** TRANSCOM to Scott AFB
**Economic Region of Influence(ROI):** Virginia Beach-Norfolk-Newport News, VA-NC Metropolitan Statistical Area
**Base:** EUSTIS
**Action:** Losing Installation-SDDC-TEA (leased space)

**Overall Economic Impact of Proposed BRAC-05 Action:**

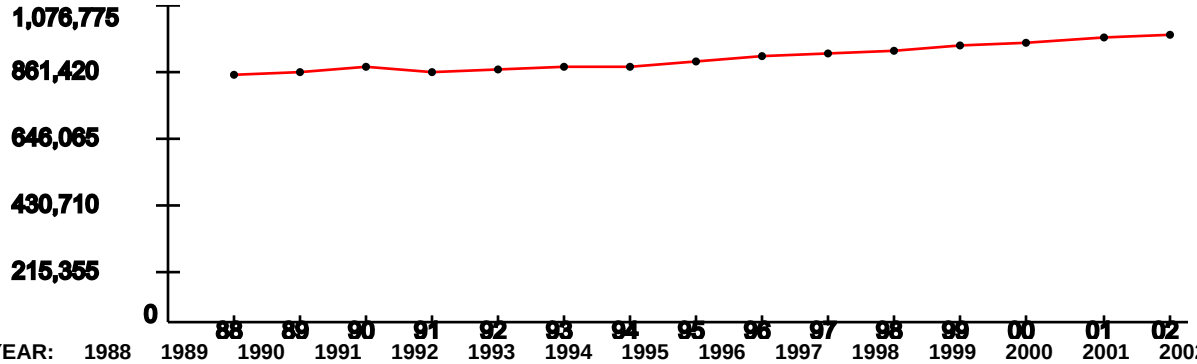
| | |
|---|---|
| **ROI Population (2002):** | 1,613,728 |
| **ROI Employment (2002):** | 978,888 |
| **Authorized Manpower (2005):** | 11,885 |
| **Authorized Manpower(2005) / ROI Employment(2002):** | 1.21% |
| **Total Estimated Job Change:** | -269 |
| **Total Estimated Job Change / ROI Employment(2002):** | -0.03% |

**Cumulative Job Change (Gain/Loss) Over Time:**




| YEAR: | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 |
|---|---|---|---|---|---|---|
| Direct Military: | 0 | -1 | 0 | 0 | 0 | 0 |
| Direct Civilian: | 0 | -104 | 0 | 0 | 0 | 0 |
| Direct Student: | 0 | 0 | 0 | 0 | 0 | 0 |
| Direct Contractor: | 0 | -9 | 0 | 0 | 0 | 0 |
| Cumulative Direct: | 0 | -114 | -114 | -114 | -114 | -114 |
| Cum Indir/Induc: | 0 | -155 | -155 | -155 | -155 | -155 |
| Cumulative Total: | 0 | -269 | -269 | -269 | -269 | -269 |

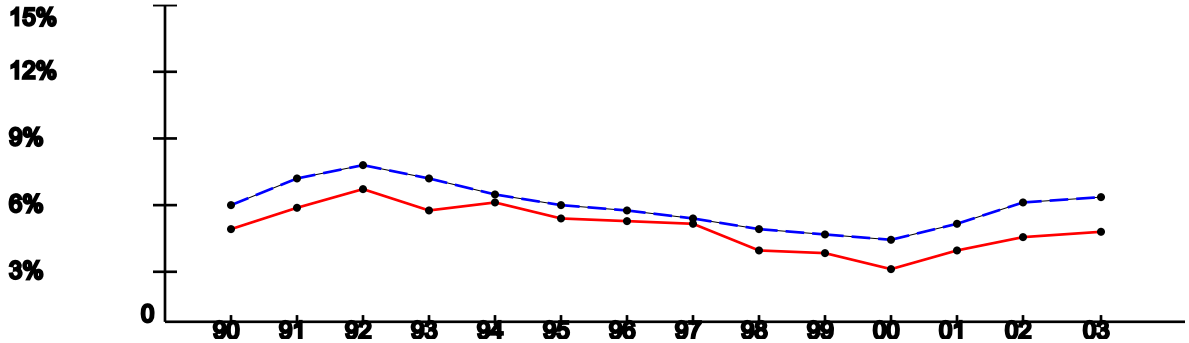
**Employment Trend (1988-2002)**




| YEAR: | 1988 | 1989 | 1990 | 1991 | 1992 | 1993 | 1994 | 1995 | 1996 | 1997 | 1998 | 1999 | 2000 | 2001 | 2002 |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Index: | 1 | 1.02 | 1.03 | 1.02 | 1.03 | 1.04 | 1.04 | 1.06 | 1.08 | 1.09 | 1.11 | 1.12 | 1.14 | 1.15 | 1.17 |

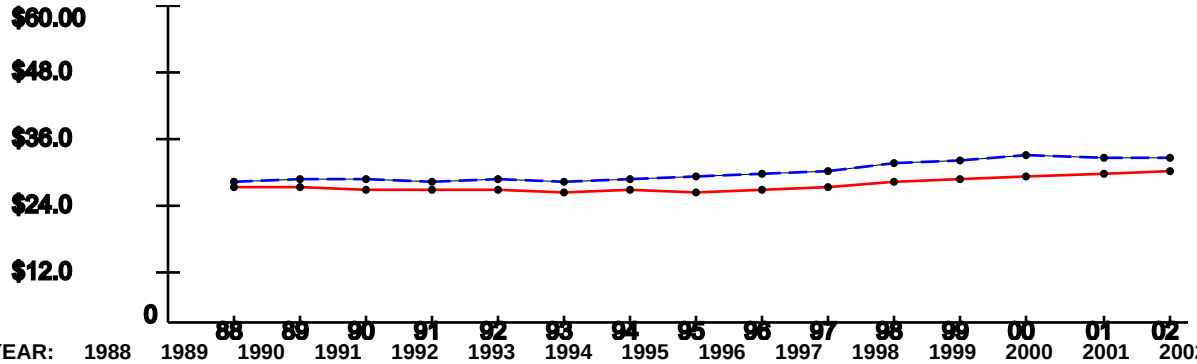
Represents the ROI's indexed employment change since 1988

**Unemployment Percentage Trend (1990-2003)**




| YEAR: | 1990 | 1991 | 1992 | 1993 | 1994 | 1995 | 1996 | 1997 | 1998 | 1999 | 2000 | 2001 | 2002 | 2003 |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| ROI: | 4.55% | 5.56% | 6.34% | 5.41% | 5.75% | 4.95% | 4.85% | 4.8% | 3.45% | 3.37% | 2.62% | 3.51% | 4.18% | 4.42% |
| USA: | 5.6% | 6.83% | 7.5% | 6.91% | 6.09% | 5.59% | 5.4% | 4.94% | 4.51% | 4.21% | 3.99% | 4.74% | 5.79% | 5.99% |

**Per Capita Income x $1,000 (1988-2002)**




| YEAR: | 1988 | 1989 | 1990 | 1991 | 1992 | 1993 | 1994 | 1995 | 1996 | 1997 | 1998 | 1999 | 2000 | 2001 | 2002 |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| ROI: | $25.9 | $26.04 | $25.47 | $25.31 | $25.43 | $25.21 | $25.31 | $25.18 | $25.65 | $26.18 | $27.12 | $27.51 | $28.16 | $28.63 | $29.01 |
| USA: | $26.96 | $27.48 | $27.42 | $26.87 | $27.35 | $27.18 | $27.53 | $27.86 | $28.35 | $29.04 | $30.35 | $30.86 | $31.89 | $31.72 | $31.61 |

Note: National trend lines are dashed

# *FORT EUSTIS, VA*

## (Also, PROXY for SDDC-TEA, at Leased space in Newport News, VA)

## Demographics

The following tables provide a short description of the area near the installation/activity. FORT EUSTIS is within Newport News, VA, the nearest city with a population of 100,000 or more. The nearest metropolitan statistical area (MSA) is

| MSA | Population |
|---|---|
| Norfolk-VA Beach-Newport News MSA | 1,569,541 |

The following entities comprise the military housing area (MHA):

| County/City | Population |
|---|---|
| Gloucester | 34780 |
| Hampton | 146437 |
| James City | 48102 |
| Mathews | 9207 |
| Newport News | 180150 |
| Poquoson | 11566 |
| Williamsburg | 11998 |
| York | 56297 |
| Total | 498,537 |

## Child Care

This attribute captures the number of nationally accredited child-care centers within the local community: 15

## Cost of Living

Cost of Living provides a relative measure of cost of living in the local community. General Schedule (GS) Locality Pay provides a relative scale to compare local salaries with government salaries and Basic Allowance for Housing (BAH) is an indicator of the local rental market. In-state tuition is an indicator of the support provided by the state for active duty family members to participate in higher-level education opportunities.

| | | | |
|---|---|---|---|
| Median Household Income | (US Avg $41,994) | $42,448 | Basis: MSA |
| Median House Value | (US Avg $119,600) | $110,100 | |
| GS Locality Pay | ("Rest of US" 10.9%) | 10.9% | |

| | | |
|---|---|---|
| O-3 with Dependents BAH Rate | $1,074 | |
| In-state Tuition for Family Member | No | |
| In-state Tuition Continues if Member PCSs Out of State | | |

## Education

This attribute defines the population in local school districts and identifies capacity. The pupil/teacher ratio, graduation rate, percentage of certified teachers and composite SAT I/ACT scores provide a relative quality indicator of education. This attribute also attempts to give communities credit for the potential intellectual capital they provide.

NOTE: "MFR" means a Memorandum For Record is on file at the installation/activity/agency to document problems in obtaining the required information. Reasons for not being able to obtain information may be that the school district refused to provide the information or the school district does not use or track the information.

If the installation/activity/agency has incomplete information from the local school system in order to accurately compute a score in this area, the number of school districts reporting information will be captured in addition to the computed answer.

| | | Basis |
|---|---|---|
| School District(s) Capacity | 292,261 | 12 of 12 districts |
| Students Enrolled | 275,446 | 12 of 12 districts |
| Average Pupil/Teacher Ratio | 15.6:1 | 12 of 12 districts |
| High School Students Enrolled | 76,159 | 12 of 12 districts |
| Average High School Graduation Rate (US Avg 67.3%) | 87.4% | 12 of 12 districts |
| Average Composite SAT I Score (US Avg 1026) | 889 | 12 of 12 districts |
| Average ACT Score (US Avg 20.8) | 11 | 12 of 12 districts |
| Available Graduate/PhD Programs | 14 | |
| Available Colleges and/or Universities | 6 | |
| Available Vocational and/or Technical Schools | 11 | |

## Employment

Unemployment and job growth rates provide a relative merit of job availability in the local community. National rates from the Bureau of Labor Statistics are also provided.

The unemployment rates for the last five-years:

| | 1999 | 2000 | 2001 | 2002 | 2003 |
|---|---|---|---|---|---|
| Local Data | 3.4% | 2.6% | 3.5% | 4.2% | 4.4% |
| National | 4.2% | 4.0% | 4.7% | 5.8% | 6.0% |
| Basis: | MSA | MSA | MSA | MSA | MSA |

The annual job growth rate for the last five-years:

| | 1999 | 2000 | 2001 | 2002 | 2003 |
|---|---|---|---|---|---|
| Local Data | .1% | 1.3% | 1.0% | 1.8% | 1.9% |
| National | 1.5% | 2.4% | .03% | -.31% | .86% |
| Basis: | MSA | MSA | MSA | MSA | MSA |

## Housing

This attribute provides an indication of availability of housing, both sales and rental, in the local community. Note: according to the 2000 Census, Vacant Sale and Vacant Rental Units do not equal Total Vacant Housing Units; Total Vacant Housing Units may also include units that are vacant but not on the market for sale or rent.

| | | |
|---|---|---|
| Total Vacant Housing Units | 41,676 | Basis: MSA |
| Vacant Sale Units | 7,856 | |
| Vacant Rental Units | 13,560 | |

## Medical Providers

This attribute provides an indicator of availability of medical care for military and DoD civilians in the local community. The table reflects the raw number of physicians/beds and ratio of physicians/beds to population.

| | # Physicians | # Beds | Population | |
|---|---|---|---|---|
| Local Community | 3,599 | 2,936 | 1,569,541 | Basis: MSA |
| Ratio | 1:436 | 1:535 | | |
| National Ratio (2003) | 1:421.2 | 1:373.7 | | |

## Safety/Crime

The local community's Uniform Crime Reports (UCR) Index for 2002 per 100,000 people and the national UCR based on information from the Federal Bureau of Investigation (FBI) for 2002:

| | | |
|---|---|---|
| Local UCR | 4,479.0 | Basis: MSA |
| National UCR | 4,118.8 | |

## Transportation

Distance to an airport shows convenience and availability of airline transportation. Public transportation shows potential for members and DoD civilians to use it to commute to/from work under normal circumstances and for leisure.

Distance from FORT EUSTIS to nearest commercial airport: 8.0 miles
Is FORT EUSTIS served by regularly scheduled public transportation? Yes

## Utilities

This attribute identifies a local community's water and sewer systems' ability to receive 1,000 additional people.

Does the local community's water system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

Does the local community's sewer system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

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# *Scott AFB, IL*

## Demographics

The following tables provide a short description of the area near the installation/activity. Scott AFB is 19.2 miles from St. Louis, MO, the nearest city with a population of 100,000 or more. The nearest metropolitan statistical area (MSA) is

| MSA | Population |
|---|---|
| St. Louis MO-IL MSA | 2,603,607 |

The following entities comprise the military housing area (MHA):

| County/City | Population |
|---|---|
| Clinton | 35535 |
| Madison | 258941 |
| Monroe | 27619 |
| St Clair | 256082 |
| Washington | 15148 |
| Total | 593,325 |

## Child Care

This attribute captures the number of nationally accredited child-care centers within the local community: 11

## Cost of Living

Cost of Living provides a relative measure of cost of living in the local community. General Schedule (GS) Locality Pay provides a relative scale to compare local salaries with government salaries and Basic Allowance for Housing (BAH) is an indicator of the local rental market. In-state tuition is an indicator of the support provided by the state for active duty family members to participate in higher-level education opportunities.

| | | | |
|---|---|---|---|
| Median Household Income | (US Avg $41,994) | $44,437 | Basis: MSA |
| Median House Value | (US Avg $119,600) | $99,400 | |
| GS Locality Pay | ("Rest of US" 10.9%) | 11.3% | |
| O-3 with Dependents BAH Rate | | $1,182 | |
| In-state Tuition for Family Member | | Yes | |
| In-state Tuition Continues if Member PCSs Out of State | | No | |

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## Education

This attribute defines the population in local school districts and identifies capacity. The pupil/teacher ratio, graduation rate, percentage of certified teachers and composite SAT I/ACT scores provide a relative quality indicator of education. This attribute also attempts to give communities credit for the potential intellectual capital they provide.

NOTE: "MFR" means a Memorandum For Record is on file at the installation/activity/agency to document problems in obtaining the required information. Reasons for not being able to obtain information may be that the school district refused to provide the information or the school district does not use or track the information.

If the installation/activity/agency has incomplete information from the local school system in order to accurately compute a score in this area, the number of school districts reporting information will be captured in addition to the computed answer.

| | | Basis |
|---|---|---|
| School District(s) Capacity | 127,479 | 65 of 65 districts |
| Students Enrolled | 99,380 | 65 of 65 districts |
| Average Pupil/Teacher Ratio | 21.2:1 | 65 of 65 districts |
| High School Students Enrolled | 30,366 | 33 of 33 districts |
| Average High School Graduation Rate (US Avg 67.3%) | 88.1% | 33 of 33 districts |
| Average Composite SAT I Score (US Avg 1026) | 1026 | 33 of 33 districts |
| Average ACT Score (US Avg 20.8) | 20 | 30 of 33 districts |
| Available Graduate/PhD Programs | 15 | |
| Available Colleges and/or Universities | 20 | |
| Available Vocational and/or Technical Schools | 7 | |

## Employment

Unemployment and job growth rates provide a relative merit of job availability in the local community. National rates from the Bureau of Labor Statistics are also provided.

The unemployment rates for the last five-years:

| | 1999 | 2000 | 2001 | 2002 | 2003 |
|---|---|---|---|---|---|
| Local Data | 3.7% | 3.7% | 4.8% | 5.7% | 5.9% |
| National | 4.2% | 4.0% | 4.7% | 5.8% | 6.0% |
| Basis: | MSA | MSA | MSA | MSA | MSA |

The annual job growth rate for the last five-years:

| | 1999 | 2000 | 2001 | 2002 | 2003 |
|---|---|---|---|---|---|
| Local Data | 1.3% | .7% | - .9% | -1.2% | -1.1% |
| National | 1.5% | 2.4% | .03% | -.31% | .86% |
| Basis: | MSA | MSA | MSA | MSA | MSA |

## Housing

This attribute provides an indication of availability of housing, both sales and rental, in the local community. Note: according to the 2000 Census, Vacant Sale and Vacant Rental Units do not equal Total Vacant Housing Units; Total Vacant Housing Units may also include units that are vacant but not on the market for sale or rent.

| | | |
|---|---|---|
| Total Vacant Housing Units | 80,496 | Basis: MSA |
| Vacant Sale Units | 14,128 | |
| Vacant Rental Units | 27,339 | |

## Medical Providers

This attribute provides an indicator of availability of medical care for military and DoD civilians in the local community. The table reflects the raw number of physicians/beds and ratio of physicians/beds to population.

| | # Physicians | # Beds | Population | |
|---|---|---|---|---|
| Local Community | 7,458 | 8,627 | 2,603,607 | Basis: 5 of 5 counties |
| Ratio | 1:349 | 1:302 | | |
| National Ratio (2003) | 1:421.2 | 1:373.7 | | |

## Safety/Crime

The local community's Uniform Crime Reports (UCR) Index for 2002 per 100,000 people and the national UCR based on information from the Federal Bureau of Investigation (FBI) for 2002:

| | | |
|---|---|---|
| Local UCR | 4,016.4 | Basis: 5 of 5 counties |
| National UCR | 4,118.8 | |

## Transportation

Distance to an airport shows convenience and availability of airline transportation. Public transportation shows potential for members and DoD civilians to use it to commute to/from work under normal circumstances and for leisure.

Distance from Scott AFB to nearest commercial airport: 39.0 miles
Is Scott AFB served by regularly scheduled public transportation? Yes

## Utilities

This attribute identifies a local community's water and sewer systems' ability to receive 1,000 additional people.

Does the local community's water system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

Does the local community's sewer system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

# *DISA - Hoffman Building One - DSO, VA*

[PROXY FOR HOFFMAN 2, SDDC LEASED LOCATION]

## Demographics

The following tables provide a short description of the area near the installation/activity. Hoffman Building One - DSO is 7.18 miles from Washington, DC, the nearest city with a population of 100,000 or more. The nearest metropolitan statistical area (MSA) is

| MSA | Population |
|---|---|
| Washington-Baltimore, DC-MD-VA-WV | 7,608,070 |

The following entities comprise the military housing area (MHA):

| County/City | Population |
|---|---|
| Alexandria | 128283 |
| Arlington | 189453 |
| Fairfax | 969749 |
| Falls Church | 10377 |
| Total | 1,297,862 |

## Child Care

This attribute captures the number of nationally accredited child-care centers within the local community: 164

## Cost of Living

Cost of Living provides a relative measure of cost of living in the local community. General Schedule (GS) Locality Pay provides a relative scale to compare local salaries with government salaries and Basic Allowance for Housing (BAH) is an indicator of the local rental market. In-state tuition is an indicator of the support provided by the state for active duty family members to participate in higher-level education opportunities.

| | | | |
|---|---|---|---|
| Median Household Income | (US Avg $41,994) | $57,291 | Basis: MSA |
| Median House Value | (US Avg $119,600) | $161,600 | |
| GS Locality Pay | ("Rest of US" 10.9%) | 14.6% | |
| O-3 with Dependents BAH Rate | | $2,006 | |
| In-state Tuition for Family Member | | Yes | |
| In-state Tuition Continues if Member PCSs Out of State | | No | |

## Education

This attribute defines the population in local school districts and identifies capacity. The pupil/teacher ratio, graduation rate, percentage of certified teachers and composite SAT I/ACT scores provide a relative quality indicator of education. This attribute also attempts to give communities credit for the potential intellectual capital they provide.

NOTE: "MFR" means a Memorandum For Record is on file at the installation/activity/agency to document problems in obtaining the required information. Reasons for not being able to obtain information may be that the school district refused to provide the information or the school district does not use or track the information.

If the installation/activity/agency has incomplete information from the local school system in order to accurately compute a score in this area, the number of school districts reporting information will be captured in addition to the computed answer.

| | | Basis |
|---|---|---|
| School District(s) Capacity | 11,415 | 1 of 1 district |
| Students Enrolled | 10,979 | 1 of 1 district |
| Average Pupil/Teacher Ratio | 8.1:1 | 1 of 1 district |
| High School Students Enrolled | 2,709 | 1 of 1 district |
| Average High School Graduation Rate (US Avg 67.3%) | 92.0% | 1 of 1 district |
| Average Composite SAT I Score (US Avg 1026) | 988 | 1 of 1 district |
| Average ACT Score (US Avg 20.8) | | 1 of 1 district |
| Available Graduate/PhD Programs | 42 | |
| Available Colleges and/or Universities | 161 | |
| Available Vocational and/or Technical Schools | 57 | |

## Employment

Unemployment and job growth rates provide a relative merit of job availability in the local community. National rates from the Bureau of Labor Statistics are also provided.

The unemployment rates for the last five-years:

| | 1999 | 2000 | 2001 | 2002 | 2003 |
|---|---|---|---|---|---|
| Local Data | 2.6% | 2.4% | 3.1% | 3.7% | 3.5% |
| National | 4.2% | 4.0% | 4.7% | 5.8% | 6.0% |
| Basis: | MSA | MSA | MSA | MSA | MSA |

The annual job growth rate for the last five-years:

| | 1999 | 2000 | 2001 | 2002 | 2003 |
|---|---|---|---|---|---|
| Local Data | 3.3% | 3.0% | 1.4% | 1.0% | 1.0% |
| National | 1.5% | 2.4% | .03% | -.31% | .86% |
| Basis: | MSA | MSA | MSA | MSA | MSA |

## Housing

This attribute provides an indication of availability of housing, both sales and rental, in the local community. Note: according to the 2000 Census, Vacant Sale and Vacant Rental Units do not equal Total Vacant Housing Units; Total Vacant Housing Units may also include units that are vacant but not on the market for sale or rent.

| | | |
|---|---|---|
| Total Vacant Housing Units | 171,798 | Basis: MSA |
| Vacant Sale Units | 32,444 | |
| Vacant Rental Units | 52,706 | |

## Medical Providers

This attribute provides an indicator of availability of medical care for military and DoD civilians in the local community. The table reflects the raw number of physicians/beds and ratio of physicians/beds to population.

| | # Physicians | # Beds | Population | |
|---|---|---|---|---|
| Local Community | 15,463 | 8,767 | 7,608,070 | Basis: MSA |
| Ratio | 1:492 | 1:868 | | |
| National Ratio (2003) | 1:421.2 | 1:373.7 | | |

## Safety/Crime

The local community's Uniform Crime Reports (UCR) Index for 2002 per 100,000 people and the national UCR based on information from the Federal Bureau of Investigation (FBI) for 2002:

| | | |
|---|---|---|
| Local UCR | 4,047.1 | Basis: MSA |
| National UCR | 4,118.8 | |

## Transportation

Distance to an airport shows convenience and availability of airline transportation. Public transportation shows potential for members and DoD civilians to use it to commute to/from work under normal circumstances and for leisure.

Distance from Hoffman Building One - DSO to nearest commercial airport: 5.5 miles
Is Hoffman Building One - DSO served by regularly scheduled public transportation?
Yes

## Utilities

This attribute identifies a local community's water and sewer systems' ability to receive 1,000 additional people.

Does the local community's water system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

Does the local community's sewer system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

# Summary of Cumulative Environmental Impacts - Criterion 8

Scenario ID: HSA-0114
Brief Description:
Co-locate TRANSCOM Components at Scott AFB and personnel realignment from Army Surface Deployment and Distribution Center (SDDC), Alexandria, VA; Fort Eustis, VA; and SDDC, TEA.

| General Environmental Impacts | |
|---|---|
| **Environmental Resource Area** | **Scott** |
| **Air Quality** | Scott is in an area that is in nonattainment for ozone (8 hr, moderate) and maintenance for ozone (1 hr). An initial conformity analysis indicates that a conformity determination may not be necessary. An air permit revision may be needed. |
| **Cultural/ Archeological/ Tribal Resources** | Scott AFB has a 79-acre historic district that may be impacted by future development. |
| **Dredging** | No impact |
| **Land Use Constraints/ Sensitive Resource Areas** | The base uses safety waivers and exemptions to accomplish the mission. Additional operations may compound the need for safety waivers. Military Munitions Response Program sites exist on the installation and may represent a safety hazard for future development. |
| **Marine Mammals/ Marine Resources/ Marine Sanctuaries** | No impact |
| **Noise** | No increase in off-base noise is expected. |
| **Threatened& Endangered Species/ Critical Habitat** | T&E species and/or critical habitats exist and impact operations. Additional operations may further impact T&E species and/or critical habitats. |
| **Waste Management** | No impact |
| **Water Resources** | The state requires a permit for withdrawal of groundwater. Modification of on-installation treatment works may be necessary. |
| **Wetlands** | No impact |

| **Impacts of Costs** | |
|---|---|
| | **Scott** |
| **Environmental Restoration** | DERA money spent through FY03 ($K): 10425<br>Estimated CTC ($K): 167222<br>DO NOT ENTER IN COBRA |
| **Waste Management** | No impact |
| **Environmental Compliance** | FY06 NEPA $240K<br>FY07 Conformity Analysis $50K<br>FY07 Air Permit Revision $100K |

**SUMMARY OF SCENARIO ENVIRONMENTAL IMPACTS [TABS WORKING DRAFT]**

**SCENARIO #_550__ TITLE:_ HSA-0114 CO-LOCATE TRANSCOM COMPONENTS_**

***GENERAL DESCRIPTION:*** Realign TRANSCOM HQ and Service Component HQs by 1) relocating TRANSCOM-related elements at MSC (Washington Navy Yard) to Scott AFB, 2) relocating SDDC from Alexandria, VA and Ft Eustis to Scott AFB, 3) relocating SDDC TEA from leased space in Newport News, VA to Scott AFB, and 4) reducing staff of the consolidated organization at Scott AFB.

***ANALYST*** ____ ***COL CRABTREE*** _____ ***DATE:*** __ ***3/9/05*** _____

| Env Resource Area | *Losing* Installation Assessment Inst Name:___Ft Eustis, Hoffman Complex Leased, SDDC TEA _____ | Analyst Comments (& data source(s) that drive assessment) |
|---|---|---|
| Air Quality | No Impact. | Environmental impact to losing sites is considered neutral or positive to all ten resource areas. |
| Cultural/ Archeological/Tribal Resources | No Impact. | |
| Dredg-ing | No Impact. | |
| Land Use Constraints/ Sensitive Resou | No Impact. | |
| Marine Mammals/Marine Resou | No Impact. | |
| Noise | No Impact. | |
| Threatened& Endangered Species/Critical | No Impact. | |
| Waste Management | No Impact. | |
| Water Resources | No Impact. | |
| Wetlands | No Impact. | |

**SUBJECT: SUMMARY OF SCENARIO ENVIRONMENTAL IMPACTS (CONTINUED); [TABS WORKING DRAFT]**

**SCENARIO #__*550*_____**

## *IMPACTS OF COSTS*

| Env Resource Area | Gaining Installation Inst Name:___ Scott AFB ____ | Losing Installation Inst Name:_ Ft Eustis, Hoffman Complex Leased, SDDC TEA _ |
|---|---|---|
| Environmental Restoration* | N/A | None. |
| Waste Management | N/A | None. |
| Environmental Compliance | N/A | None. |
| **COBRA Costs:** | N/A | None. |

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Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
Std Fctrs File : C:\Musser\COBRA 6.09 - 31 March 05\BRAC2005.SFF

Starting Year : 2006
Final Year : 2009
Payback Year : Immediate

NPV in 2025($K): -1,451,603
1-Time Cost($K): 91,279

Net Costs in 2005 Constant Dollars ($K)

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
|---|---|---|---|---|---|---|---|---|
| MilCon | 13,406 | 16,451 | 3,419 | 0 | 0 | 0 | 33,276 | 0 |
| Person | 0 | -12,232 | -36,045 | -44,293 | -47,191 | -47,191 | -186,953 | -47,191 |
| Overhd | 784 | -225 | -4,640 | -5,186 | -5,291 | -5,291 | -19,849 | -5,291 |
| Moving | 0 | 7,783 | 16,868 | 2,485 | 0 | 0 | 27,137 | 0 |
| Missio | 0 | -41,400 | -55,200 | -58,600 | -58,600 | -58,600 | -272,400 | -58,600 |
| Other | 240 | 210 | 14,087 | 1,449 | 60 | 60 | 16,106 | 60 |
| TOTAL | 14,430 | -29,413 | -61,511 | -104,145 | -111,022 | -111,022 | -402,683 | -111,022 |

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|---|---|---|---|---|---|---|---|
| POSITIONS ELIMINATED | | | | | | | |
| Off | 0 | 81 | 6 | 13 | 0 | 0 | 100 |
| Enl | 0 | 145 | 1 | 10 | 0 | 0 | 156 |
| Civ | 0 | 144 | 124 | 25 | 0 | 0 | 293 |
| TOT | 0 | 370 | 131 | 48 | 0 | 0 | 549 |
| POSITIONS REALIGNED | | | | | | | |
| Off | 0 | 12 | 10 | 0 | 0 | 0 | 22 |
| Enl | 0 | 5 | 7 | 0 | 0 | 0 | 12 |
| Stu | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civ | 0 | 248 | 384 | 85 | 0 | 0 | 717 |
| TOT | 0 | 265 | 401 | 85 | 0 | 0 | 751 |

Summary:
---
Realign US TRANSCOM and associated Service components, by co-locating US Army SDDC (Alexandria and Ft. Eustis, VA), and US Army SDDC-TEA (Newport News, VA) to Scott AFB, and consolidate them with USAF Air Mobility Command HQ and US TRANSCOM HQ.

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Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
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Costs in 2005 Constant Dollars ($K)

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
|---|---|---|---|---|---|---|---|---|
| MilCon | 13,406 | 16,451 | 3,419 | 0 | 0 | 0 | 33,276 | 0 |
| Person | 0 | 5,219 | 2,852 | 1,529 | 688 | 688 | 10,975 | 688 |
| Overhd | 784 | 905 | 1,844 | 1,975 | 1,870 | 1,870 | 9,247 | 1,870 |
| Moving | 0 | 7,842 | 16,921 | 2,485 | 0 | 0 | 27,248 | 0 |
| Missio | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Other | 240 | 210 | 18,146 | 2,581 | 60 | 60 | 21,297 | 60 |
| TOTAL | 14,430 | 30,627 | 43,182 | 8,570 | 2,617 | 2,617 | 102,044 | 2,617 |

Savings in 2005 Constant Dollars ($K)

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
|---|---|---|---|---|---|---|---|---|
| MilCon | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Person | 0 | 17,451 | 38,897 | 45,822 | 47,879 | 47,879 | 197,928 | 47,879 |
| Overhd | 0 | 1,131 | 6,484 | 7,161 | 7,161 | 7,161 | 29,097 | 7,161 |
| Moving | 0 | 58 | 53 | 0 | 0 | 0 | 111 | 0 |
| Missio | 0 | 41,400 | 55,200 | 58,600 | 58,600 | 58,600 | 272,400 | 58,600 |
| Other | 0 | 0 | 4,059 | 1,131 | 0 | 0 | 5,190 | 0 |
| TOTAL | 0 | 60,040 | 104,693 | 112,715 | 113,640 | 113,640 | 504,727 | 113,640 |

TOTAL COBRA ONE-TIME COST REPORT (COBRA v6.09) - Page 1/5
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(All values in 2005 Constant Dollars)

| Category | Cost | Sub-Total |
|---|---|---|
| Construction | | |
| Military Construction | 33,276,154 | |
| Total - Construction | | 33,276,154 |
| Personnel | | |
| Civilian RIF | 5,404,027 | |
| Civilian Early Retirement | 999,933 | |
| Eliminated Military PCS | 1,671,527 | |
| Unemployment | 413,943 | |
| Total - Personnel | | 8,489,431 |
| Overhead | | |
| Program Management Cost | 1,222,872 | |
| Support Contract Termination | 0 | |
| Mothball / Shutdown | 45,450 | |
| Total - Overhead | | 1,268,322 |
| Moving | | |
| Civilian Moving | 24,212,446 | |
| Civilian PPP | 2,129,760 | |
| Military Moving | 167,537 | |
| Freight | 522,216 | |
| Information Technologies | 216,600 | |
| One-Time Moving Costs | 0 | |
| Total - Moving | | 27,248,559 |
| Other | | |
| HAP / RSE | 0 | |
| Environmental Mitigation Costs | 390,000 | |
| Mission Contract Startup and Termination | 0 | |
| One-Time Unique Costs | 20,606,930 | |
| Total - Other | | 20,996,930 |
| Total One-Time Costs | | 91,279,395 |
| One-Time Savings | | |
| Military Construction Cost Avoidances | 0 | |
| Military Moving | 111,321 | |
| One-Time Moving Savings | 0 | |
| Environmental Mitigation Savings | 0 | |
| One-Time Unique Savings | 5,190,570 | |
| Total One-Time Savings | | 5,301,891 |
| Total Net One-Time Costs | | 85,977,503 |

```
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Base:  Alexandria / I-395 A, VA (HSA001)
(All values in 2005 Constant Dollars)

Category                                                  Cost       Sub-Total
--------                                                  ----       ---------
Construction
  Military Construction                                      0
Total - Construction                                                         0

Personnel
  Civilian RIF                                       1,779,863
  Civilian Early Retirement                            508,082
  Eliminated Military PCS                               66,864
  Unemployment                                         133,530
Total - Personnel                                                    2,488,339

Overhead

  Program Management Cost                                    0
  Support Contract Termination                               0
  Mothball / Shutdown                                        0
Total - Overhead                                                             0

Moving
  Civilian Moving                                   15,603,210
  Civilian PPP                                         887,400
  Military Moving                                       80,701
  Freight                                              280,239
  Information Technologies                              70,000
  One-Time Moving Costs                                      0
Total - Moving                                                      16,921,549

Other
  HAP / RSE                                                  0
  Environmental Mitigation Costs                             0
  Mission Contract Startup and Termination                   0
  One-Time Unique Costs                                 86,000
Total - Other                                                           86,000
-------------------------------------------------------------------------------
Total One-Time Costs                                                19,495,888
-------------------------------------------------------------------------------
One-Time Savings
  Military Construction Cost Avoidances                      0
  Military Moving                                       53,071
  One-Time Moving Savings                                    0
  Environmental Mitigation Savings                           0
  One-Time Unique Savings                            4,059,000
-------------------------------------------------------------------------------
Total One-Time Savings                                               4,112,071
-------------------------------------------------------------------------------
Total Net One-Time Costs                                            15,383,818
```

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Base: EUSTIS, VA (51281)
(All values in 2005 Constant Dollars)

| Category | Cost | Sub-Total |
|---|---|---|
| Construction | | |
| Military Construction | 0 | |
| Total - Construction | | 0 |
| Personnel | | |
| Civilian RIF | 1,033,168 | |
| Civilian Early Retirement | 299,725 | |
| Eliminated Military PCS | 31,433 | |
| Unemployment | 80,118 | |
| Total - Personnel | | 1,444,444 |
| Overhead | | |
| Program Management Cost | 542,778 | |
| Support Contract Termination | 0 | |
| Mothball / Shutdown | 45,450 | |
| Total - Overhead | | 588,228 |
| Moving | | |
| Civilian Moving | 6,373,577 | |
| Civilian PPP | 425,952 | |
| Military Moving | 86,836 | |
| Freight | 183,787 | |
| Information Technologies | 44,600 | |
| One-Time Moving Costs | 0 | |
| Total - Moving | | 7,114,752 |
| Other | | |
| HAP / RSE | 0 | |
| Environmental Mitigation Costs | 0 | |
| Mission Contract Startup and Termination | 0 | |
| One-Time Unique Costs | 0 | |
| Total - Other | | 0 |
| Total One-Time Costs | | 9,147,424 |
| One-Time Savings | | |
| Military Construction Cost Avoidances | 0 | |
| Military Moving | 58,250 | |
| One-Time Moving Savings | 0 | |
| Environmental Mitigation Savings | 0 | |
| One-Time Unique Savings | 0 | |
| Total One-Time Savings | | 58,250 |
| Total Net One-Time Costs | | 9,089,173 |

```
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Base:  Norfolk VA, VA (HSA014)
(All values in 2005 Constant Dollars)

Category                                                   Cost       Sub-Total
--------                                                   ----       ---------
Construction
  Military Construction                                       0
Total - Construction                                                          0

Personnel
  Civilian RIF                                          344,389
  Civilian Early Retirement                             107,901
  Eliminated Military PCS                                10,477
  Unemployment                                           26,706
Total - Personnel                                                       489,474

Overhead
  Program Management Cost                                     0
  Support Contract Termination                                0
  Mothball / Shutdown                                         0
Total - Overhead                                                              0

Moving
  Civilian Moving                                     2,235,660
  Civilian PPP                                          141,984
  Military Moving                                             0
  Freight                                                58,190
  Information Technologies                               14,000
  One-Time Moving Costs                                       0
Total - Moving                                                        2,449,833

Other
  HAP / RSE                                                   0
  Environmental Mitigation Costs                              0
  Mission Contract Startup and Termination                    0
  One-Time Unique Costs                                  26,930
Total - Other                                                            26,930
-------------------------------------------------------------------------------
Total One-Time Costs                                                  2,966,237
-------------------------------------------------------------------------------
One-Time Savings
  Military Construction Cost Avoidances                       0
  Military Moving                                             0
  One-Time Moving Savings                                     0
  Environmental Mitigation Savings                            0
  One-Time Unique Savings                             1,131,570
-------------------------------------------------------------------------------
Total One-Time Savings                                                1,131,570
-------------------------------------------------------------------------------
Total Net One-Time Costs                                              1,834,667
```

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Department : Headquarters and Support JCSG
Scenario File : C:\Musser\HSA-0114-TRANSCOM Components to Scott-05-04-06\HSA-0114 TRANSCOM Components to Scott AFB.CBR
Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
Std Fctrs File : C:\Musser\COBRA 6.09 - 31 March 05\BRAC2005.SFF

Base: Scott AFB, IL (VDYD)
(All values in 2005 Constant Dollars)

| Category | Cost | Sub-Total |
|---|---|---|
| Construction | | |
| Military Construction | 33,276,154 | |
| Total - Construction | | 33,276,154 |
| Personnel | | |
| Civilian RIF | 2,246,606 | |
| Civilian Early Retirement | 84,226 | |
| Eliminated Military PCS | 1,562,753 | |
| Unemployment | 173,589 | |
| Total - Personnel | | 4,067,173 |
| Overhead | | |
| Program Management Cost | 680,094 | |
| Support Contract Termination | 0 | |
| Mothball / Shutdown | 0 | |
| Total - Overhead | | 680,094 |
| Moving | | |
| Civilian Moving | 0 | |
| Civilian PPP | 674,424 | |
| Military Moving | 0 | |
| Freight | 0 | |
| Information Technologies | 88,000 | |
| One-Time Moving Costs | 0 | |
| Total - Moving | | 762,424 |
| Other | | |
| HAP / RSE | 0 | |
| Environmental Mitigation Costs | 390,000 | |
| Mission Contract Startup and Termination | 0 | |
| One-Time Unique Costs | 20,494,000 | |
| Total - Other | | 20,884,000 |
| Total One-Time Costs | | 59,669,845 |
| One-Time Savings | | |
| Military Construction Cost Avoidances | 0 | |
| Military Moving | 0 | |
| One-Time Moving Savings | 0 | |
| Environmental Mitigation Savings | 0 | |
| One-Time Unique Savings | 0 | |
| Total One-Time Savings | | 0 |
| Total Net One-Time Costs | | 59,669,845 |

TOTAL COBRA REALIGNMENT DETAIL REPORT (COBRA v6.09) - Page 1/15
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Department : Headquarters and Support JCSG
Scenario File : C:\Musser\HSA-0114-TRANSCOM Components to Scott-05-04-06\HSA-0114 TRANSCOM Components to Scott AFB.CBR
Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
Std Fctrs File : C:\Musser\COBRA 6.09 - 31 March 05\BRAC2005.SFF

| ONE-TIME COSTS -----($K)----- | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|---|---|---|---|---|---|---|---|
| CONSTRUCTION | | | | | | | |
| MILCON | 13,406 | 16,451 | 3,419 | 0 | 0 | 0 | 33,276 |
| O&M | | | | | | | |
| CIV SALARY | | | | | | | |
| Civ RIF | 0 | 3,107 | 1,780 | 517 | 0 | 0 | 5,404 |
| Civ Retire | 0 | 384 | 508 | 108 | 0 | 0 | 1,000 |
| CIV MOVING | | | | | | | |
| Per Diem | 0 | 576 | 927 | 196 | 0 | 0 | 1,698 |
| POV Miles | 0 | 36 | 55 | 12 | 0 | 0 | 103 |
| Home Purch | 0 | 2,872 | 8,846 | 1,029 | 0 | 0 | 12,747 |
| HHG | 0 | 1,070 | 1,672 | 365 | 0 | 0 | 3,106 |
| Misc | 0 | 206 | 333 | 70 | 0 | 0 | 609 |
| House Hunt | 0 | 454 | 722 | 154 | 0 | 0 | 1,331 |
| PPP | 0 | 1,065 | 887 | 177 | 0 | 0 | 2,130 |
| RITA | 0 | 1,160 | 3,047 | 409 | 0 | 0 | 4,617 |
| FREIGHT | | | | | | | |
| Packing | 0 | 14 | 22 | 4 | 0 | 0 | 40 |
| Freight | 0 | 170 | 258 | 54 | 0 | 0 | 482 |
| Vehicles | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Unemployment | 0 | 240 | 133 | 40 | 0 | 0 | 414 |
| OTHER | | | | | | | |
| Info Tech | 0 | 133 | 70 | 14 | 0 | 0 | 217 |
| Prog Manage | 559 | 419 | 140 | 105 | 0 | 0 | 1,223 |
| Supt Contrac | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Mothball | 0 | 45 | 0 | 0 | 0 | 0 | 45 |
| 1-Time Move | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| MIL PERSONNEL | | | | | | | |
| MIL MOVING | | | | | | | |
| Per Diem | 0 | 4 | 3 | 0 | 0 | 0 | 7 |
| POV Miles | 0 | 3 | 3 | 0 | 0 | 0 | 6 |
| HHG | 0 | 63 | 57 | 0 | 0 | 0 | 121 |
| Misc | 0 | 17 | 17 | 0 | 0 | 0 | 34 |
| OTHER | | | | | | | |
| Elim PCS | 0 | 1,428 | 67 | 176 | 0 | 0 | 1,671 |
| OTHER | | | | | | | |
| HAP / RSE | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Environmental | 240 | 150 | 0 | 0 | 0 | 0 | 390 |
| Misn Contract | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-Time Other | 0 | 0 | 18,086 | 2,521 | 0 | 0 | 20,607 |
| TOTAL ONE-TIME | 14,205 | 30,067 | 41,055 | 5,952 | 0 | 0 | 91,279 |

TOTAL COBRA REALIGNMENT DETAIL REPORT (COBRA v6.09) - Page 2/15
Data As Of 4/1/2005 12:20:14 PM, Report Created 4/6/2005 8:03:34 AM

Department : Headquarters and Support JCSG
Scenario File : C:\Musser\HSA-0114-TRANSCOM Components to Scott-05-04-06\HSA-0114 TRANSCOM Components to Scott AFB.CBR
Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
Std Fctrs File : C:\Musser\COBRA 6.09 - 31 March 05\BRAC2005.SFF

| RECURRINGCOSTS -----($K)----- | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
|---|---|---|---|---|---|---|---|---|
| O&M | | | | | | | | |
| Sustainment | 137 | 348 | 392 | 392 | 392 | 392 | 2,052 | 392 |
| Recap | 88 | 224 | 252 | 252 | 252 | 252 | 1,321 | 252 |
| BOS | 0 | -131 | 1,060 | 1,226 | 1,226 | 1,226 | 4,606 | 1,226 |
| Civ Salary | 0 | 59 | 260 | 480 | 480 | 480 | 1,760 | 480 |
| TRICARE | 0 | 60 | 60 | 60 | 60 | 60 | 300 | 60 |
| MIL PERSONNEL | | | | | | | | |
| Off Salary | 0 | 0 | 62 | 125 | 125 | 125 | 437 | 125 |
| Enl Salary | 0 | 0 | 41 | 82 | 82 | 82 | 288 | 82 |
| House Allow | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | | | | | | | | |
| Mission Activ | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Misc Recur | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL RECUR | 225 | 560 | 2,127 | 2,617 | 2,617 | 2,617 | 10,765 | 2,617 |
| TOTAL COST | 14,430 | 30,627 | 43,182 | 8,570 | 2,617 | 2,617 | 102,044 | 2,617 |

| ONE-TIME SAVES -----($K)----- | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|---|---|---|---|---|---|---|---|
| CONSTRUCTION | | | | | | | |
| MILCON | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| O&M | | | | | | | |
| 1-Time Move | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| MIL PERSONNEL | | | | | | | |
| Mil Moving | 0 | 58 | 53 | 0 | 0 | 0 | 111 |
| OTHER | | | | | | | |
| Environmental | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-Time Other | 0 | 0 | 4,059 | 1,131 | 0 | 0 | 5,190 |
| TOTAL ONE-TIME | 0 | 58 | 4,112 | 1,131 | 0 | 0 | 5,302 |

| RECURRINGSAVES -----($K)----- | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
|---|---|---|---|---|---|---|---|---|
| FAM HOUSE OPS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| O&M | | | | | | | | |
| Sustainment | 0 | 183 | 183 | 183 | 183 | 183 | 918 | 183 |
| Recap | 0 | 125 | 125 | 125 | 125 | 125 | 624 | 125 |
| BOS | 0 | 822 | 822 | 822 | 822 | 822 | 4,112 | 822 |
| Civ Salary | 0 | 4,798 | 14,624 | 19,717 | 20,549 | 20,549 | 80,238 | 20,549 |
| MIL PERSONNEL | | | | | | | | |
| Off Salary | 0 | 5,061 | 10,498 | 11,685 | 12,497 | 12,497 | 52,238 | 12,497 |
| Enl Salary | 0 | 5,974 | 11,989 | 12,442 | 12,854 | 12,854 | 56,114 | 12,854 |
| House Allow | 0 | 1,618 | 1,786 | 1,978 | 1,978 | 1,978 | 9,338 | 1,978 |
| OTHER | | | | | | | | |
| Procurement | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Mission Activ | 0 | 41,400 | 55,200 | 58,600 | 58,600 | 58,600 | 272,400 | 58,600 |
| Misc Recur | 0 | 0 | 5,353 | 6,030 | 6,030 | 6,030 | 23,443 | 6,030 |
| TOTAL RECUR | 0 | 59,982 | 100,581 | 111,583 | 113,640 | 113,640 | 499,425 | 113,640 |
| TOTAL SAVINGS | 0 | 60,040 | 104,693 | 112,715 | 113,640 | 113,640 | 504,727 | 113,640 |

TOTAL COBRA REALIGNMENT DETAIL REPORT (COBRA v6.09) - Page 3/15
Data As Of 4/1/2005 12:20:14 PM, Report Created 4/6/2005 8:03:34 AM

Department : Headquarters and Support JCSG
Scenario File : C:\Musser\HSA-0114-TRANSCOM Components to Scott-05-04-06\HSA-0114 TRANSCOM Components to Scott AFB.CBR
Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
Std Fctrs File : C:\Musser\COBRA 6.09 - 31 March 05\BRAC2005.SFF

| ONE-TIME NET -----($K)----- | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|---|---|---|---|---|---|---|---|
| CONSTRUCTION | | | | | | | |
| MILCON | 13,406 | 16,451 | 3,419 | 0 | 0 | 0 | 33,276 |
| O&M | | | | | | | |
| Civ Retir/RIF | 0 | 3,491 | 2,288 | 625 | 0 | 0 | 6,404 |
| Civ Moving | 0 | 7,622 | 16,771 | 2,471 | 0 | 0 | 26,864 |
| Info Tech | 0 | 133 | 70 | 14 | 0 | 0 | 217 |
| Other | 559 | 705 | 273 | 145 | 0 | 0 | 1,682 |
| MIL PERSONNEL | | | | | | | |
| Mil Moving | 0 | 1,457 | 94 | 176 | 0 | 0 | 1,728 |
| OTHER | | | | | | | |
| HAP / RSE | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Environmental | 240 | 150 | 0 | 0 | 0 | 0 | 390 |
| Misn Contract | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-Time Other | 0 | 0 | 14,027 | 1,389 | 0 | 0 | 15,416 |
| TOTAL ONE-TIME | 14,205 | 30,009 | 36,943 | 4,821 | 0 | 0 | 85,587 |

| RECURRING NET -----($K)----- | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
|---|---|---|---|---|---|---|---|---|
| FAM HOUSE OPS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| O&M | | | | | | | | |
| Sustainment | 137 | 164 | 208 | 208 | 208 | 208 | 1,134 | 208 |
| Recap | 88 | 99 | 127 | 127 | 127 | 127 | 697 | 127 |
| BOS | 0 | -953 | 237 | 403 | 403 | 403 | 494 | 403 |
| Civ Salary | 0 | -4,738 | -14,364 | -19,237 | -20,069 | -20,069 | -78,478 | -20,069 |
| TRICARE | 0 | 60 | 60 | 60 | 60 | 60 | 300 | 60 |
| MIL PERSONNEL | | | | | | | | |
| Mil Salary | 0 | -11,035 | -22,383 | -23,920 | -25,144 | -25,144 | -107,626 | -25,144 |
| House Allow | 0 | -1,618 | -1,786 | -1,978 | -1,978 | -1,978 | -9,338 | -1,978 |
| OTHER | | | | | | | | |
| Procurement | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Mission Activ | 0 | -41,400 | -55,200 | -58,600 | -58,600 | -58,600 | -272,400 | -58,600 |
| Misc Recur | 0 | 0 | -5,353 | -6,030 | -6,030 | -6,030 | -23,443 | -6,030 |
| TOTAL RECUR | 225 | -59,421 | -98,454 | -108,966 | -111,022 | -111,022 | -488,660 | -111,022 |
| TOTAL NET COST | 14,430 | -29,413 | -61,511 | -104,145 | -111,022 | -111,022 | -402,683 | -111,022 |

COBRA REALIGNMENT DETAIL REPORT (COBRA v6.09) - Page 4/15
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Department : Headquarters and Support JCSG
Scenario File : C:\Musser\HSA-0114-TRANSCOM Components to Scott-05-04-06\HSA-0114 TRANSCOM Components to Scott AFB.CBR

Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
Std Fctrs File : C:\Musser\COBRA 6.09 - 31 March 05\BRAC2005.SFF

Base: Alexandria / I-395 A, VA (HSA001)

| ONE-TIME COSTS -----($K)----- | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|---|---|---|---|---|---|---|---|
| CONSTRUCTION | | | | | | | |
| MILCON | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| O&M | | | | | | | |
| CIV SALARY | | | | | | | |
| Civ RIFs | 0 | 0 | 1,780 | 0 | 0 | 0 | 1,780 |
| Civ Retire | 0 | 0 | 508 | 0 | 0 | 0 | 508 |
| CIV MOVING | | | | | | | |
| Per Diem | 0 | 0 | 927 | 0 | 0 | 0 | 927 |
| POV Miles | 0 | 0 | 55 | 0 | 0 | 0 | 55 |
| Home Purch | 0 | 0 | 8,846 | 0 | 0 | 0 | 8,846 |
| HHG | 0 | 0 | 1,672 | 0 | 0 | 0 | 1,672 |
| Misc | 0 | 0 | 333 | 0 | 0 | 0 | 333 |
| House Hunt | 0 | 0 | 722 | 0 | 0 | 0 | 722 |
| PPP | 0 | 0 | 887 | 0 | 0 | 0 | 887 |
| RITA | 0 | 0 | 3,047 | 0 | 0 | 0 | 3,047 |
| FREIGHT | | | | | | | |
| Packing | 0 | 0 | 22 | 0 | 0 | 0 | 22 |
| Freight | 0 | 0 | 258 | 0 | 0 | 0 | 258 |
| Vehicles | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Unemployment | 0 | 0 | 133 | 0 | 0 | 0 | 133 |
| OTHER | | | | | | | |
| Info Tech | 0 | 0 | 70 | 0 | 0 | 0 | 70 |
| Prog Manage | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Supt Contrac | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Mothball | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-Time Move | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| MIL PERSONNEL | | | | | | | |
| MIL MOVING | | | | | | | |
| Per Diem | 0 | 0 | 3 | 0 | 0 | 0 | 3 |
| POV Miles | 0 | 0 | 3 | 0 | 0 | 0 | 3 |
| HHG | 0 | 0 | 57 | 0 | 0 | 0 | 57 |
| Misc | 0 | 0 | 17 | 0 | 0 | 0 | 17 |
| OTHER | | | | | | | |
| Elim PCS | 0 | 0 | 67 | 0 | 0 | 0 | 67 |
| OTHER | | | | | | | |
| HAP / RSE | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Environmental | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Misn Contract | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-Time Other | 0 | 0 | 86 | 0 | 0 | 0 | 86 |
| TOTAL ONE-TIME | 0 | 0 | 19,496 | 0 | 0 | 0 | 19,496 |

COBRA REALIGNMENT DETAIL REPORT (COBRA v6.09) - Page 5/15
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Department : Headquarters and Support JCSG
Scenario File : C:\Musser\HSA-0114-TRANSCOM Components to Scott-05-04-06\HSA-0114 TRANSCOM Components to Scott AFB.CBR
Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
Std Fctrs File : C:\Musser\COBRA 6.09 - 31 March 05\BRAC2005.SFF

Base: Alexandria / I-395 A, VA (HSA001)

| RECURRINGCOSTS -----($K)----- | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
|---|---|---|---|---|---|---|---|---|
| O&M | | | | | | | | |
| Sustainment | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Recap | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| BOS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civ Salary | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TRICARE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| MIL PERSONNEL | | | | | | | | |
| Off Salary | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Enl Salary | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| House Allow | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | | | | | | | | |
| Mission Activ | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Misc Recur | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL RECUR | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL COSTS | 0 | 0 | 19,496 | 0 | 0 | 0 | 19,496 | 0 |

| ONE-TIME SAVES -----($K)----- | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|---|---|---|---|---|---|---|---|
| CONSTRUCTION | | | | | | | |
| MILCON | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| O&M | | | | | | | |
| 1-Time Move | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| MIL PERSONNEL | | | | | | | |
| Mil Moving | 0 | 0 | 53 | 0 | 0 | 0 | 53 |
| OTHER | | | | | | | |
| Environmental | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-Time Other | 0 | 0 | 4,059 | 0 | 0 | 0 | 4,059 |
| TOTAL ONE-TIME | 0 | 0 | 4,112 | 0 | 0 | 0 | 4,112 |

| RECURRINGSAVES -----($K)----- | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
|---|---|---|---|---|---|---|---|---|
| FAM HOUSE OPS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| O&M | | | | | | | | |
| Sustainment | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Recap | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| BOS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civ Salary | 0 | 0 | 4,261 | 8,523 | 8,523 | 8,523 | 29,829 | 8,523 |
| MIL PERSONNEL | | | | | | | | |
| Off Salary | 0 | 0 | 375 | 750 | 750 | 750 | 2,624 | 750 |
| Enl Salary | 0 | 0 | 41 | 82 | 82 | 82 | 288 | 82 |
| House Allow | 0 | 0 | 333 | 333 | 333 | 333 | 1,331 | 333 |
| OTHER | | | | | | | | |
| Procurement | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Mission Activ | 0 | 0 | 12,600 | 12,600 | 12,600 | 12,600 | 50,400 | 12,600 |
| Misc Recur | 0 | 0 | 5,353 | 5,353 | 5,353 | 5,353 | 21,412 | 5,353 |
| TOTAL RECUR | 0 | 0 | 22,963 | 27,641 | 27,641 | 27,641 | 105,885 | 27,641 |
| TOTAL SAVINGS | 0 | 0 | 27,075 | 27,641 | 27,641 | 27,641 | 109,997 | 27,641 |

COBRA REALIGNMENT DETAIL REPORT (COBRA v6.09) - Page 6/15
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Department : Headquarters and Support JCSG
Scenario File : C:\Musser\HSA-0114-TRANSCOM Components to Scott-05-04-06\HSA-0114 TRANSCOM Components to Scott AFB.CBR
Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
Std Fctrs File : C:\Musser\COBRA 6.09 - 31 March 05\BRAC2005.SFF

Base: Alexandria / I-395 A, VA (HSA001)

| ONE-TIME NET -----($K)----- | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|---|---|---|---|---|---|---|---|
| CONSTRUCTION | | | | | | | |
| MILCON | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| O&M | | | | | | | |
| Civ Retir/RIF | 0 | 0 | 2,288 | 0 | 0 | 0 | 2,288 |
| Civ Moving | 0 | 0 | 16,771 | 0 | 0 | 0 | 16,771 |
| Info Tech | 0 | 0 | 70 | 0 | 0 | 0 | 70 |
| Other | 0 | 0 | 133 | 0 | 0 | 0 | 133 |
| MIL PERSONNEL | | | | | | | |
| Mil Moving | 0 | 0 | 94 | 0 | 0 | 0 | 94 |
| OTHER | | | | | | | |
| HAP / RSE | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Environmental | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Misn Contract | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-Time Other | 0 | 0 | -3,973 | 0 | 0 | 0 | -3,973 |
| TOTAL ONE-TIME | 0 | 0 | 15,384 | 0 | 0 | 0 | 15,384 |

| RECURRING NET -----($K)----- | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
|---|---|---|---|---|---|---|---|---|
| FAM HOUSE OPS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| O&M | | | | | | | | |
| Sustainment | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Recap | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| BOS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civ Salary | 0 | 0 | -4,261 | -8,523 | -8,523 | -8,523 | -29,829 | -8,523 |
| TRICARE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| MIL PERSONNEL | | | | | | | | |
| Mil Salary | 0 | 0 | -416 | -832 | -832 | -832 | -2,913 | -832 |
| House Allow | 0 | 0 | -333 | -333 | -333 | -333 | -1,331 | -333 |
| OTHER | | | | | | | | |
| Procurement | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Mission Activ | 0 | 0 | -12,600 | -12,600 | -12,600 | -12,600 | -50,400 | -12,600 |
| Misc Recur | 0 | 0 | -5,353 | -5,353 | -5,353 | -5,353 | -21,412 | -5,353 |
| TOTAL RECUR | 0 | 0 | -22,963 | -27,641 | -27,641 | -27,641 | -105,885 | -27,641 |
| TOTAL NET COST | 0 | 0 | -7,579 | -27,641 | -27,641 | -27,641 | -90,501 | -27,641 |

COBRA REALIGNMENT DETAIL REPORT (COBRA v6.09) - Page 7/15
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Department : Headquarters and Support JCSG
Scenario File : C:\Musser\HSA-0114-TRANSCOM Components to Scott-05-04-06\HSA-0114 TRANSCOM Components to Scott AFB.CBR
Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
Std Fctrs File : C:\Musser\COBRA 6.09 - 31 March 05\BRAC2005.SFF

Base: EUSTIS, VA (51281)

| ONE-TIME COSTS -----($K)----- | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|---|---|---|---|---|---|---|---|
| CONSTRUCTION | | | | | | | |
| MILCON | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| O&M | | | | | | | |
| CIV SALARY | | | | | | | |
| Civ RIFs | 0 | 1,033 | 0 | 0 | 0 | 0 | 1,033 |
| Civ Retire | 0 | 300 | 0 | 0 | 0 | 0 | 300 |
| CIV MOVING | | | | | | | |
| Per Diem | 0 | 576 | 0 | 0 | 0 | 0 | 576 |
| POV Miles | 0 | 36 | 0 | 0 | 0 | 0 | 36 |
| Home Purch | 0 | 2,872 | 0 | 0 | 0 | 0 | 2,872 |
| HHG | 0 | 1,070 | 0 | 0 | 0 | 0 | 1,070 |
| Misc | 0 | 206 | 0 | 0 | 0 | 0 | 206 |
| House Hunt | 0 | 454 | 0 | 0 | 0 | 0 | 454 |
| PPP | 0 | 426 | 0 | 0 | 0 | 0 | 426 |
| RITA | 0 | 1,160 | 0 | 0 | 0 | 0 | 1,160 |
| FREIGHT | | | | | | | |
| Packing | 0 | 14 | 0 | 0 | 0 | 0 | 14 |
| Freight | 0 | 170 | 0 | 0 | 0 | 0 | 170 |
| Vehicles | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Unemployment | 0 | 80 | 0 | 0 | 0 | 0 | 80 |
| OTHER | | | | | | | |
| Info Tech | 0 | 45 | 0 | 0 | 0 | 0 | 45 |
| Prog Manage | 310 | 233 | 0 | 0 | 0 | 0 | 543 |
| Supt Contrac | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Mothball | 0 | 45 | 0 | 0 | 0 | 0 | 45 |
| 1-Time Move | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| MIL PERSONNEL | | | | | | | |
| MIL MOVING | | | | | | | |
| Per Diem | 0 | 4 | 0 | 0 | 0 | 0 | 4 |
| POV Miles | 0 | 3 | 0 | 0 | 0 | 0 | 3 |
| HHG | 0 | 63 | 0 | 0 | 0 | 0 | 63 |
| Misc | 0 | 17 | 0 | 0 | 0 | 0 | 17 |
| OTHER | | | | | | | |
| Elim PCS | 0 | 31 | 0 | 0 | 0 | 0 | 31 |
| OTHER | | | | | | | |
| HAP / RSE | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Environmental | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Misn Contract | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-Time Other | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL ONE-TIME | 310 | 8,837 | 0 | 0 | 0 | 0 | 9,147 |

COBRA REALIGNMENT DETAIL REPORT (COBRA v6.09) - Page 8/15
Data As Of 4/1/2005 12:20:14 PM, Report Created 4/6/2005 8:03:34 AM

Department : Headquarters and Support JCSG
Scenario File : C:\Musser\HSA-0114-TRANSCOM Components to Scott-05-04-06\HSA-0114 TRANSCOM Components to Scott AFB.CBR
Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
Std Fctrs File : C:\Musser\COBRA 6.09 - 31 March 05\BRAC2005.SFF

Base: EUSTIS, VA (51281)

| RECURRINGCOSTS -----($K)----- | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
|---|---|---|---|---|---|---|---|---|
| O&M | | | | | | | | |
| Sustainment | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Recap | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| BOS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civ Salary | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TRICARE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| MIL PERSONNEL | | | | | | | | |
| Off Salary | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Enl Salary | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| House Allow | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | | | | | | | | |
| Mission Activ | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Misc Recur | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL RECUR | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL COSTS | 310 | 8,837 | 0 | 0 | 0 | 0 | 9,147 | 0 |

| ONE-TIME SAVES -----($K)----- | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|---|---|---|---|---|---|---|---|
| CONSTRUCTION | | | | | | | |
| MILCON | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| O&M | | | | | | | |
| 1-Time Move | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| MIL PERSONNEL | | | | | | | |
| Mil Moving | 0 | 58 | 0 | 0 | 0 | 0 | 58 |
| OTHER | | | | | | | |
| Environmental | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-Time Other | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL ONE-TIME | 0 | 58 | 0 | 0 | 0 | 0 | 58 |

| RECURRINGSAVES -----($K)----- | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
|---|---|---|---|---|---|---|---|---|
| FAM HOUSE OPS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| O&M | | | | | | | | |
| Sustainment | 0 | 183 | 183 | 183 | 183 | 183 | 918 | 183 |
| Recap | 0 | 125 | 125 | 125 | 125 | 125 | 624 | 125 |
| BOS | 0 | 822 | 822 | 822 | 822 | 822 | 4,112 | 822 |
| Civ Salary | 0 | 1,895 | 3,790 | 3,790 | 3,790 | 3,790 | 17,056 | 3,790 |
| MIL PERSONNEL | | | | | | | | |
| Off Salary | 0 | 187 | 375 | 375 | 375 | 375 | 1,687 | 375 |
| Enl Salary | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| House Allow | 0 | 171 | 171 | 171 | 171 | 171 | 855 | 171 |
| OTHER | | | | | | | | |
| Procurement | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Mission Activ | 0 | 1,800 | 1,800 | 1,800 | 1,800 | 1,800 | 9,000 | 1,800 |
| Misc Recur | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL RECUR | 0 | 5,184 | 7,267 | 7,267 | 7,267 | 7,267 | 34,252 | 7,267 |
| TOTAL SAVINGS | 0 | 5,243 | 7,267 | 7,267 | 7,267 | 7,267 | 34,311 | 7,267 |

COBRA REALIGNMENT DETAIL REPORT (COBRA v6.09) - Page 9/15
Data As Of 4/1/2005 12:20:14 PM, Report Created 4/6/2005 8:03:34 AM

Department : Headquarters and Support JCSG
Scenario File : C:\Musser\HSA-0114-TRANSCOM Components to Scott-05-04-06\HSA-0114 TRANSCOM Components to Scott AFB.CBR
Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
Std Fctrs File : C:\Musser\COBRA 6.09 - 31 March 05\BRAC2005.SFF

Base: EUSTIS, VA (51281)

| ONE-TIME NET -----($K)----- | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|---|---|---|---|---|---|---|---|
| CONSTRUCTION | | | | | | | |
| MILCON | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| O&M | | | | | | | |
| Civ Retir/RIF | 0 | 1,333 | 0 | 0 | 0 | 0 | 1,333 |
| Civ Moving | 0 | 6,983 | 0 | 0 | 0 | 0 | 6,983 |
| Info Tech | 0 | 45 | 0 | 0 | 0 | 0 | 45 |
| Other | 310 | 358 | 0 | 0 | 0 | 0 | 668 |
| MIL PERSONNEL | | | | | | | |
| Mil Moving | 0 | 60 | 0 | 0 | 0 | 0 | 60 |
| OTHER | | | | | | | |
| HAP / RSE | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Environmental | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Misn Contract | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-Time Other | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL ONE-TIME | 310 | 8,779 | 0 | 0 | 0 | 0 | 9,089 |

| RECURRING NET -----($K)----- | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
|---|---|---|---|---|---|---|---|---|
| FAM HOUSE OPS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| O&M | | | | | | | | |
| Sustainment | 0 | -183 | -183 | -183 | -183 | -183 | -918 | -183 |
| Recap | 0 | -125 | -125 | -125 | -125 | -125 | -624 | -125 |
| BOS | 0 | -822 | -822 | -822 | -822 | -822 | -4,112 | -822 |
| Civ Salary | 0 | -1,895 | -3,790 | -3,790 | -3,790 | -3,790 | -17,056 | -3,790 |
| TRICARE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| MIL PERSONNEL | | | | | | | | |
| Mil Salary | 0 | -187 | -375 | -375 | -375 | -375 | -1,687 | -375 |
| House Allow | 0 | -171 | -171 | -171 | -171 | -171 | -855 | -171 |
| OTHER | | | | | | | | |
| Procurement | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Mission Activ | 0 | -1,800 | -1,800 | -1,800 | -1,800 | -1,800 | -9,000 | -1,800 |
| Misc Recur | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL RECUR | 0 | -5,184 | -7,267 | -7,267 | -7,267 | -7,267 | -34,252 | -7,267 |
| TOTAL NET COST | 310 | 3,594 | -7,267 | -7,267 | -7,267 | -7,267 | -25,163 | -7,267 |

COBRA REALIGNMENT DETAIL REPORT (COBRA v6.09) - Page 10/15
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Department : Headquarters and Support JCSG
Scenario File : C:\Musser\HSA-0114-TRANSCOM Components to Scott-05-04-06\HSA-0114 TRANSCOM Components to Scott AFB.CBR
Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
Std Fctrs File : C:\Musser\COBRA 6.09 - 31 March 05\BRAC2005.SFF

Base: Norfolk VA, VA (HSA014)

| ONE-TIME COSTS -----($K)----- | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|---|---|---|---|---|---|---|---|
| CONSTRUCTION | | | | | | | |
| MILCON | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| O&M | | | | | | | |
| CIV SALARY | | | | | | | |
| Civ RIFs | 0 | 0 | 0 | 344 | 0 | 0 | 344 |
| Civ Retire | 0 | 0 | 0 | 108 | 0 | 0 | 108 |
| CIV MOVING | | | | | | | |
| Per Diem | 0 | 0 | 0 | 196 | 0 | 0 | 196 |
| POV Miles | 0 | 0 | 0 | 12 | 0 | 0 | 12 |
| Home Purch | 0 | 0 | 0 | 1,029 | 0 | 0 | 1,029 |
| HHG | 0 | 0 | 0 | 365 | 0 | 0 | 365 |
| Misc | 0 | 0 | 0 | 70 | 0 | 0 | 70 |
| House Hunt | 0 | 0 | 0 | 154 | 0 | 0 | 154 |
| PPP | 0 | 0 | 0 | 142 | 0 | 0 | 142 |
| RITA | 0 | 0 | 0 | 409 | 0 | 0 | 409 |
| FREIGHT | | | | | | | |
| Packing | 0 | 0 | 0 | 4 | 0 | 0 | 4 |
| Freight | 0 | 0 | 0 | 54 | 0 | 0 | 54 |
| Vehicles | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Unemployment | 0 | 0 | 0 | 27 | 0 | 0 | 27 |
| OTHER | | | | | | | |
| Info Tech | 0 | 0 | 0 | 14 | 0 | 0 | 14 |
| Prog Manage | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Supt Contrac | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Mothball | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-Time Move | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| MIL PERSONNEL | | | | | | | |
| MIL MOVING | | | | | | | |
| Per Diem | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| POV Miles | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| HHG | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Misc | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | | | | | | | |
| Elim PCS | 0 | 0 | 0 | 10 | 0 | 0 | 10 |
| OTHER | | | | | | | |
| HAP / RSE | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Environmental | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Misn Contract | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-Time Other | 0 | 0 | 0 | 27 | 0 | 0 | 27 |
| TOTAL ONE-TIME | 0 | 0 | 0 | 2,966 | 0 | 0 | 2,966 |

COBRA REALIGNMENT DETAIL REPORT (COBRA v6.09) - Page 11/15
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Department : Headquarters and Support JCSG
Scenario File : C:\Musser\HSA-0114-TRANSCOM Components to Scott-05-04-06\HSA-0114 TRANSCOM Components to Scott AFB.CBR
Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
Std Fctrs File : C:\Musser\COBRA 6.09 - 31 March 05\BRAC2005.SFF

Base: Norfolk VA, VA (HSA014)

| RECURRINGCOSTS -----($K)----- | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
|---|---|---|---|---|---|---|---|---|
| O&M | | | | | | | | |
| Sustainment | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Recap | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| BOS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civ Salary | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TRICARE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| MIL PERSONNEL | | | | | | | | |
| Off Salary | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Enl Salary | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| House Allow | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | | | | | | | | |
| Mission Activ | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Misc Recur | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL RECUR | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL COSTS | 0 | 0 | 0 | 2,966 | 0 | 0 | 2,966 | 0 |

| ONE-TIME SAVES -----($K)----- | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|---|---|---|---|---|---|---|---|
| CONSTRUCTION | | | | | | | |
| MILCON | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| O&M | | | | | | | |
| 1-Time Move | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| MIL PERSONNEL | | | | | | | |
| Mil Moving | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | | | | | | | |
| Environmental | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-Time Other | 0 | 0 | 0 | 1,131 | 0 | 0 | 1,131 |
| TOTAL ONE-TIME | 0 | 0 | 0 | 1,131 | 0 | 0 | 1,131 |

| RECURRINGSAVES -----($K)----- | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
|---|---|---|---|---|---|---|---|---|
| FAM HOUSE OPS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| O&M | | | | | | | | |
| Sustainment | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Recap | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| BOS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civ Salary | 0 | 0 | 0 | 632 | 1,263 | 1,263 | 3,158 | 1,263 |
| MIL PERSONNEL | | | | | | | | |
| Off Salary | 0 | 0 | 0 | 62 | 125 | 125 | 312 | 125 |
| Enl Salary | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| House Allow | 0 | 0 | 0 | 13 | 13 | 13 | 41 | 13 |
| OTHER | | | | | | | | |
| Procurement | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Mission Activ | 0 | 0 | 0 | 400 | 400 | 400 | 1,200 | 400 |
| Misc Recur | 0 | 0 | 0 | 677 | 677 | 677 | 2,031 | 677 |
| TOTAL RECUR | 0 | 0 | 0 | 1,785 | 2,479 | 2,479 | 6,743 | 2,479 |
| TOTAL SAVINGS | 0 | 0 | 0 | 2,916 | 2,479 | 2,479 | 7,874 | 2,479 |

COBRA REALIGNMENT DETAIL REPORT (COBRA v6.09) - Page 12/15
Data As Of 4/1/2005 12:20:14 PM, Report Created 4/6/2005 8:03:34 AM

Department : Headquarters and Support JCSG
Scenario File : C:\Musser\HSA-0114-TRANSCOM Components to Scott-05-04-06\HSA-0114 TRANSCOM Components to Scott AFB.CBR
Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
Std Fctrs File : C:\Musser\COBRA 6.09 - 31 March 05\BRAC2005.SFF

Base: Norfolk VA, VA (HSA014)

| ONE-TIME NET -----($K)----- | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|---|---|---|---|---|---|---|---|
| CONSTRUCTION | | | | | | | |
| MILCON | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| O&M | | | | | | | |
| Civ Retir/RIF | 0 | 0 | 0 | 452 | 0 | 0 | 452 |
| Civ Moving | 0 | 0 | 0 | 2,436 | 0 | 0 | 2,436 |
| Info Tech | 0 | 0 | 0 | 14 | 0 | 0 | 14 |
| Other | 0 | 0 | 0 | 27 | 0 | 0 | 27 |
| MIL PERSONNEL | | | | | | | |
| Mil Moving | 0 | 0 | 0 | 10 | 0 | 0 | 10 |
| OTHER | | | | | | | |
| HAP / RSE | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Environmental | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Misn Contract | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-Time Other | 0 | 0 | 0 | -1,105 | 0 | 0 | -1,105 |
| TOTAL ONE-TIME | 0 | 0 | 0 | 1,835 | 0 | 0 | 1,835 |

| RECURRING NET -----($K)----- | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
|---|---|---|---|---|---|---|---|---|
| FAM HOUSE OPS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| O&M | | | | | | | | |
| Sustainment | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Recap | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| BOS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civ Salary | 0 | 0 | 0 | -632 | -1,263 | -1,263 | -3,158 | -1,263 |
| TRICARE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| MIL PERSONNEL | | | | | | | | |
| Mil Salary | 0 | 0 | 0 | -62 | -125 | -125 | -312 | -125 |
| House Allow | 0 | 0 | 0 | -13 | -13 | -13 | -41 | -13 |
| OTHER | | | | | | | | |
| Procurement | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Mission Activ | 0 | 0 | 0 | -400 | -400 | -400 | -1,200 | -400 |
| Misc Recur | 0 | 0 | 0 | -677 | -677 | -677 | -2,031 | -677 |
| TOTAL RECUR | 0 | 0 | 0 | -1,785 | -2,479 | -2,479 | -6,743 | -2,479 |
| TOTAL NET COST | 0 | 0 | 0 | 50 | -2,479 | -2,479 | -4,908 | -2,479 |

COBRA REALIGNMENT DETAIL REPORT (COBRA v6.09) - Page 13/15
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Department : Headquarters and Support JCSG
Scenario File : C:\Musser\HSA-0114-TRANSCOM Components to Scott-05-04-06\HSA-0114 TRANSCOM Components to Scott AFB.CBR
Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
Std Fctrs File : C:\Musser\COBRA 6.09 - 31 March 05\BRAC2005.SFF

Base: Scott AFB, IL (VDYD)

| ONE-TIME COSTS -----($K)----- | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|---|---|---|---|---|---|---|---|
| CONSTRUCTION | | | | | | | |
| MILCON | 13,406 | 16,451 | 3,419 | 0 | 0 | 0 | 33,276 |
| O&M | | | | | | | |
| CIV SALARY | | | | | | | |
| Civ RIFs | 0 | 2,074 | 0 | 173 | 0 | 0 | 2,247 |
| Civ Retire | 0 | 84 | 0 | 0 | 0 | 0 | 84 |
| CIV MOVING | | | | | | | |
| Per Diem | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| POV Miles | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Home Purch | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| HHG | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Misc | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| House Hunt | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| PPP | 0 | 639 | 0 | 35 | 0 | 0 | 674 |
| RITA | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| FREIGHT | | | | | | | |
| Packing | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Freight | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Vehicles | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Unemployment | 0 | 160 | 0 | 13 | 0 | 0 | 173 |
| OTHER | | | | | | | |
| Info Tech | 0 | 88 | 0 | 0 | 0 | 0 | 88 |
| Prog Manage | 249 | 186 | 140 | 105 | 0 | 0 | 680 |
| Supt Contrac | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Mothball | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-Time Move | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| MIL PERSONNEL | | | | | | | |
| MIL MOVING | | | | | | | |
| Per Diem | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| POV Miles | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| HHG | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Misc | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | | | | | | | |
| Elim PCS | 0 | 1,397 | 0 | 166 | 0 | 0 | 1,563 |
| OTHER | | | | | | | |
| HAP / RSE | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Environmental | 240 | 150 | 0 | 0 | 0 | 0 | 390 |
| Misn Contract | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-Time Other | 0 | 0 | 18,000 | 2,494 | 0 | 0 | 20,494 |
| TOTAL ONE-TIME | 13,895 | 21,229 | 21,559 | 2,986 | 0 | 0 | 59,670 |

COBRA REALIGNMENT DETAIL REPORT (COBRA v6.09) - Page 14/15
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Department : Headquarters and Support JCSG
Scenario File : C:\Musser\HSA-0114-TRANSCOM Components to Scott-05-04-06\HSA-0114 TRANSCOM Components to Scott AFB.CBR
Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
Std Fctrs File : C:\Musser\COBRA 6.09 - 31 March 05\BRAC2005.SFF

Base: Scott AFB, IL (VDYD)

| RECURRINGCOSTS -----($K)----- | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
|---|---|---|---|---|---|---|---|---|
| O&M | | | | | | | | |
| Sustainment | 137 | 348 | 392 | 392 | 392 | 392 | 2,052 | 392 |
| Recap | 88 | 224 | 252 | 252 | 252 | 252 | 1,321 | 252 |
| BOS | 0 | -131 | 1,060 | 1,226 | 1,226 | 1,226 | 4,606 | 1,226 |
| Civ Salary | 0 | 59 | 260 | 480 | 480 | 480 | 1,760 | 480 |
| TRICARE | 0 | 60 | 60 | 60 | 60 | 60 | 300 | 60 |
| MIL PERSONNEL | | | | | | | | |
| Off Salary | 0 | 0 | 62 | 125 | 125 | 125 | 437 | 125 |
| Enl Salary | 0 | 0 | 41 | 82 | 82 | 82 | 288 | 82 |
| House Allow | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | | | | | | | | |
| Mission Activ | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Misc Recur | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL RECUR | 225 | 560 | 2,127 | 2,617 | 2,617 | 2,617 | 10,765 | 2,617 |
| TOTAL COSTS | 14,120 | 21,790 | 23,686 | 5,604 | 2,617 | 2,617 | 70,435 | 2,617 |

| ONE-TIME SAVES -----($K)----- | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|---|---|---|---|---|---|---|---|
| CONSTRUCTION | | | | | | | |
| MILCON | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| O&M | | | | | | | |
| 1-Time Move | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| MIL PERSONNEL | | | | | | | |
| Mil Moving | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | | | | | | | |
| Environmental | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-Time Other | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL ONE-TIME | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

| RECURRINGSAVES -----($K)----- | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
|---|---|---|---|---|---|---|---|---|
| FAM HOUSE OPS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| O&M | | | | | | | | |
| Sustainment | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Recap | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| BOS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civ Salary | 0 | 2,903 | 6,573 | 6,773 | 6,973 | 6,973 | 30,194 | 6,973 |
| MIL PERSONNEL | | | | | | | | |
| Off Salary | 0 | 4,874 | 9,748 | 10,498 | 11,247 | 11,247 | 47,614 | 11,247 |
| Enl Salary | 0 | 5,974 | 11,948 | 12,360 | 12,772 | 12,772 | 55,825 | 12,772 |
| House Allow | 0 | 1,446 | 1,282 | 1,461 | 1,461 | 1,461 | 7,111 | 1,461 |
| OTHER | | | | | | | | |
| Procurement | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Mission Activ | 0 | 39,600 | 40,800 | 43,800 | 43,800 | 43,800 | 211,800 | 43,800 |
| Misc Recur | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL RECUR | 0 | 54,797 | 70,351 | 74,891 | 76,253 | 76,253 | 352,545 | 76,253 |
| TOTAL SAVINGS | 0 | 54,797 | 70,351 | 74,891 | 76,253 | 76,253 | 352,545 | 76,253 |

COBRA REALIGNMENT DETAIL REPORT (COBRA v6.09) - Page 15/15
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Department : Headquarters and Support JCSG
Scenario File : C:\Musser\HSA-0114-TRANSCOM Components to Scott-05-04-06\HSA-0114 TRANSCOM Components to Scott AFB.CBR
Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
Std Fctrs File : C:\Musser\COBRA 6.09 - 31 March 05\BRAC2005.SFF

Base: Scott AFB, IL (VDYD)

| ONE-TIME NET -----($K)----- | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|---|---|---|---|---|---|---|---|
| CONSTRUCTION | | | | | | | |
| MILCON | 13,406 | 16,451 | 3,419 | 0 | 0 | 0 | 33,276 |
| O&M | | | | | | | |
| Civ Retir/RIF | 0 | 2,158 | 0 | 173 | 0 | 0 | 2,331 |
| Civ Moving | 0 | 639 | 0 | 35 | 0 | 0 | 674 |
| Info Tech | 0 | 88 | 0 | 0 | 0 | 0 | 88 |
| Other | 249 | 347 | 140 | 118 | 0 | 0 | 854 |
| MIL PERSONNEL | | | | | | | |
| Mil Moving | 0 | 1,397 | 0 | 166 | 0 | 0 | 1,563 |
| OTHER | | | | | | | |
| HAP / RSE | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Environmental | 240 | 150 | 0 | 0 | 0 | 0 | 390 |
| Misn Contract | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-Time Other | 0 | 0 | 18,000 | 2,494 | 0 | 0 | 20,494 |
| TOTAL ONE-TIME | 13,895 | 21,229 | 21,559 | 2,986 | 0 | 0 | 59,670 |

| RECURRING NET -----($K)----- | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
|---|---|---|---|---|---|---|---|---|
| FAM HOUSE OPS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| O&M | | | | | | | | |
| Sustainment | 137 | 348 | 392 | 392 | 392 | 392 | 2,052 | 392 |
| Recap | 88 | 224 | 252 | 252 | 252 | 252 | 1,321 | 252 |
| BOS | 0 | -131 | 1,060 | 1,226 | 1,226 | 1,226 | 4,606 | 1,226 |
| Civ Salary | 0 | -2,843 | -6,313 | -6,292 | -6,493 | -6,493 | -28,434 | -6,493 |
| TRICARE | 0 | 60 | 60 | 60 | 60 | 60 | 300 | 60 |
| MIL PERSONNEL | | | | | | | | |
| Mil Salary | 0 | -10,848 | -21,592 | -22,650 | -23,812 | -23,812 | -102,714 | -23,812 |
| House Allow | 0 | -1,446 | -1,282 | -1,461 | -1,461 | -1,461 | -7,111 | -1,461 |
| OTHER | | | | | | | | |
| Procurement | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Mission Activ | 0 | -39,600 | -40,800 | -43,800 | -43,800 | -43,800 | -211,800 | -43,800 |
| Misc Recur | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL RECUR | 225 | -54,237 | -68,223 | -72,273 | -73,635 | -73,635 | -341,780 | -73,635 |
| TOTAL NET COST | 14,120 | -33,007 | -46,665 | -69,287 | -73,635 | -73,635 | -282,110 | -73,635 |

COBRA PERSONNEL/SF/SUSTAINMENT/RECAP/BOS DELTAS REPORT (COBRA v6.09)
Data As Of 4/1/2005 12:20:14 PM, Report Created 4/6/2005 8:03:34 AM

Department : Headquarters and Support JCSG
Scenario File : C:\Musser\HSA-0114-TRANSCOM Components to Scott-05-04-06\HSA-0114 TRANSCOM Components to Scott AFB.CBR
Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
Std Fctrs File : C:\Musser\COBRA 6.09 - 31 March 05\BRAC2005.SFF

Personnel

| Base | Start* | Finish* | Change | %Change |
|---|---|---|---|---|
| Alexandria / I-395 A | 532 | 0 | -532 | -100% |
| EUSTIS | 11,631 | 11,306 | -325 | -3% |
| Norfolk VA | 105 | 0 | -105 | -100% |
| Scott AFB | 10,251 | 10,672 | 421 | 4% |
| TOTAL | 22,519 | 21,978 | -541 | -2% |

Square Footage

| Base | Start | Finish | Change | %Change | Chg/Per |
|---|---|---|---|---|---|
| Alexandria / I-395 A | 0 | 0 | 0 | 0% | 0 |
| EUSTIS | 12,508,000 | 12,407,000 | -101,000 | -1% | 311 |
| Norfolk VA | 0 | 0 | 0 | 0% | 0 |
| Scott AFB | 3,615,000 | 3,774,600 | 159,600 | 4% | 379 |
| TOTAL | 16,123,000 | 16,181,600 | 58,600 | 0% | -108 |

Base Operations Support (2005$)

| Base | Start* | Finish* | Change | %Change | Chg/Per |
|---|---|---|---|---|---|
| Alexandria / I-395 A | 0 | 0 | 0 | 0% | 0 |
| EUSTIS | 51,900,853 | 51,078,436 | -822,417 | -2% | 2,530 |
| Norfolk VA | 0 | 0 | 0 | 0% | 0 |
| Scott AFB | 38,672,000 | 39,897,695 | 1,225,695 | 3% | 2,911 |
| TOTAL | 90,572,853 | 90,976,131 | 403,278 | 0% | -745 |

Sustainment (2005$)

| Base | Start | Finish | Change | %Change | Chg/Per |
|---|---|---|---|---|---|
| Alexandria / I-395 A | 0 | 0 | 0 | 0% | 0 |
| EUSTIS | 22,735,901 | 22,552,312 | -183,588 | -1% | 565 |
| Norfolk VA | 0 | 0 | 0 | 0% | 0 |
| Scott AFB | 22,611,496 | 23,003,314 | 391,818 | 2% | 931 |
| TOTAL | 45,347,397 | 45,555,626 | 208,229 | 0% | -385 |

Recapitalization (2005$)

| Base | Start | Finish | Change | %Change | Chg/Per |
|---|---|---|---|---|---|
| Alexandria / I-395 A | 0 | 0 | 0 | 0% | 0 |
| EUSTIS | 15,454,332 | 15,329,541 | -124,791 | -1% | 384 |
| Norfolk VA | 0 | 0 | 0 | 0% | 0 |
| Scott AFB | 16,883,634 | 17,135,937 | 252,302 | 1% | 599 |
| TOTAL | 32,337,967 | 32,465,478 | 127,511 | 0% | -236 |

COBRA PERSONNEL/SF/SUSTAINMENT/RECAP/BOS DELTAS REPORT (COBRA v6.09) - Page 2
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Department : Headquarters and Support JCSG
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Sustain + Recap + BOS (2005$)

| Base | Start | Finish | Change | %Change | Chg/Per |
|---|---|---|---|---|---|
| Alexandria / I-395 A | 0 | 0 | 0 | 0% | 0 |
| EUSTIS | 90,091,086 | 88,960,289 | -1,130,797 | -1% | 3,479 |
| Norfolk VA | 0 | 0 | 0 | 0% | 0 |
| Scott AFB | 78,167,130 | 80,036,946 | 1,869,816 | 2% | 4,441 |
| TOTAL | 168,258,217 | 168,997,236 | 739,019 | 0% | -1,366 |

Plant Replacement Value (2005$)

| Base | Start | Finish | Change | %Change | Chg/Per |
|---|---|---|---|---|---|
| Alexandria / I-395 A | 0 | 0 | 0 | 0% | 0 |
| EUSTIS | 1,591,796,220 | 1,578,942,733 | -12,853,487 | -1% | 39,549 |
| Norfolk VA | 0 | 0 | 0 | 0% | 0 |
| Scott AFB | 2,042,919,779 | 2,073,448,360 | 30,528,581 | 1% | 72,514 |
| TOTAL | 3,634,715,999 | 3,652,391,093 | 17,675,094 | 0% | -32,671 |

* "Start" and "Finish" values for Personnel and BOS both include the Programmed Installation Population (non-BRAC) Changes, so that only changes attributable to the BRAC action are reflected in the "Change" columns of this report.

TOTAL COBRA MILITARY CONSTRUCTION ASSETS REPORT (COBRA v6.09)
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Department : Headquarters and Support JCSG
Scenario File : C:\Musser\HSA-0114-TRANSCOM Components to Scott-05-04-06\HSA-0114 TRANSCOM Components to Scott AFB.CBR
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All values in 2005 Constant Dollars

| Base Name | Total MilCon* | Milcon Cost Avoidence | Total Net Costs |
|---|---|---|---|
| Alexandria / I-395 A | 0 | 0 | 0 |
| EUSTIS | 0 | 0 | 0 |
| Norfolk VA | 0 | 0 | 0 |
| Scott AFB | 33,276,154 | 0 | 33,276,154 |
| Totals: | 33,276,154 | 0 | 33,276,154 |

* All MilCon Costs include Design, Site Preparation, Contingency Planning, and SIOH Costs where applicable.

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       COBRA MILITARY CONSTRUCTION ASSETS REPORT (COBRA v6.09) - Page 2
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Scott AFB.CBR
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MilCon for Base: Scott AFB, IL (VDYD)

All values in 2005 Constant Dollars ($K)
                                                            New       New       Using Rehab        Rehab
Total
FAC  Title                                     UM      MilCon     Cost*      Rehab Type         Cost*
Cost*
---- ---------------------------------------- ---     ------     -----      ----- -------      -----     ----
-
6100 General Administrative Building           SF      99,600    20,035          0 Default          0
20,035
1412 Aviation Operations Building              SF      60,000    13,241          0 Default          0
13,241
-----------------------------------------------------------------------------------------------------------
-
                                                                                  Total Construction Cost:
33,276
                                                                                - Construction Cost Avoid:
0
                                                                               ---------------------------------------
-
                                                                                     Total Net Milcon Cost:
33,276

* All MilCon Costs include Design, Site Preparation, Contingency Planning, and SIOH Costs where applicable.
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COBRA NET PRESENT VALUES REPORT (COBRA v6.09)
Data As Of 4/1/2005 12:20:14 PM, Report Created 4/6/2005 8:03:34 AM

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Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
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| Year | Cost($) | Adjusted Cost($) | NPV($) |
|---|---|---|---|
| 2006 | 14,430,201 | 14,232,324 | 14,232,324 |
| 2007 | -29,412,701 | -28,219,235 | -13,986,911 |
| 2008 | -61,511,041 | -57,407,719 | -71,394,630 |
| 2009 | -104,144,984 | -94,550,201 | -165,944,830 |
| 2010 | -111,022,178 | -98,048,449 | -263,993,279 |
| 2011 | -111,022,178 | -95,377,868 | -359,371,147 |
| 2012 | -111,022,178 | -92,780,027 | -452,151,175 |
| 2013 | -111,022,178 | -90,252,945 | -542,404,120 |
| 2014 | -111,022,178 | -87,794,694 | -630,198,813 |
| 2015 | -111,022,178 | -85,403,398 | -715,602,212 |
| 2016 | -111,022,178 | -83,077,236 | -798,679,448 |
| 2017 | -111,022,178 | -80,814,432 | -879,493,880 |
| 2018 | -111,022,178 | -78,613,260 | -958,107,140 |
| 2019 | -111,022,178 | -76,472,043 | -1,034,579,183 |
| 2020 | -111,022,178 | -74,389,147 | -1,108,968,331 |
| 2021 | -111,022,178 | -72,362,984 | -1,181,331,314 |
| 2022 | -111,022,178 | -70,392,007 | -1,251,723,322 |
| 2023 | -111,022,178 | -68,474,715 | -1,320,198,037 |
| 2024 | -111,022,178 | -66,609,645 | -1,386,807,682 |
| 2025 | -111,022,178 | -64,795,375 | -1,451,603,057 |

TOTAL COBRA PERSONNEL IMPACT REPORT (COBRA v6.09) - Page 1/5
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Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
Std Fctrs File : C:\Musser\COBRA 6.09 - 31 March 05\BRAC2005.SFF

| | Rate | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|---|---|---|---|---|---|---|---|---|
| CIVILIAN POSITIONS REALIGNING OUT | | 0 | 248 | 384 | 85 | 0 | 0 | 717 |
| Early Retirement* | 8.10% | 0 | 20 | 31 | 7 | 0 | 0 | 58 |
| Regular Retirement* | 1.67% | 0 | 4 | 6 | 1 | 0 | 0 | 11 |
| Civilian Turnover* | 9.16% | 0 | 23 | 35 | 8 | 0 | 0 | 66 |
| Civs Not Moving (RIFs)* | 6.00% | 0 | 15 | 23 | 5 | 0 | 0 | 43 |
| Civilians Moving (the remainder) | | 0 | 186 | 289 | 64 | 0 | 0 | 539 |
| Civilian Positions Available | | 0 | 62 | 95 | 21 | 0 | 0 | 178 |
| CIVILIAN POSITIONS ELIMINATED | | 0 | 144 | 124 | 25 | 0 | 0 | 293 |
| Early Retirement | 8.10% | 0 | 12 | 10 | 2 | 0 | 0 | 24 |
| Regular Retirement | 1.67% | 0 | 2 | 2 | 0 | 0 | 0 | 4 |
| Civilian Turnover | 9.16% | 0 | 13 | 11 | 3 | 0 | 0 | 27 |
| Civs Not Moving (RIFs)* | 6.00% | 0 | 8 | 7 | 1 | 0 | 0 | 16 |
| Priority Placement# | 39.97% | 0 | 58 | 50 | 10 | 0 | 0 | 118 |
| Civilians Available to Move | | 0 | 51 | 44 | 9 | 0 | 0 | 104 |
| Civilians Moving | | 0 | 20 | 44 | 6 | 0 | 0 | 70 |
| Civilian RIFs (the remainder) | | 0 | 31 | 0 | 3 | 0 | 0 | 34 |
| CIVILIAN POSITIONS REALIGNING IN | | 0 | 248 | 384 | 85 | 0 | 0 | 717 |
| Civilians Moving | | 0 | 206 | 333 | 70 | 0 | 0 | 609 |
| New Civilians Hired | | 0 | 42 | 51 | 15 | 0 | 0 | 108 |
| Other Civilian Additions | | 0 | 0 | 6 | 0 | 0 | 0 | 6 |
| TOTAL CIVILIAN EARLY RETIREMENTS | | 0 | 32 | 41 | 9 | 0 | 0 | 82 |
| TOTAL CIVILIAN RIFS | | 0 | 54 | 30 | 9 | 0 | 0 | 93 |
| TOTAL CIVILIAN PRIORITY PLACEMENTS# | | 0 | 58 | 50 | 10 | 0 | 0 | 118 |
| TOTAL CIVILIAN NEW HIRES | | 0 | 42 | 57 | 15 | 0 | 0 | 114 |

* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

# Not all Priority Placements involve a Permanent Change of Station. The rate of PPP placements involving a PCS is 50.70%

COBRA PERSONNEL IMPACT REPORT (COBRA v6.09) - Page 2/5
Data As Of 4/1/2005 12:20:14 PM, Report Created 4/6/2005 8:03:34 AM

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Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
Std Fctrs File : C:\Musser\COBRA 6.09 - 31 March 05\BRAC2005.SFF

| Base: Alexandria / I-395 A, VA (HSA001) | Rate | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|---|---|---|---|---|---|---|---|---|
| CIVILIAN POSITIONS REALIGNING OUT | | 0 | 0 | 384 | 0 | 0 | 0 | 384 |
| Early Retirement* | 8.10% | 0 | 0 | 31 | 0 | 0 | 0 | 31 |
| Regular Retirement* | 1.67% | 0 | 0 | 6 | 0 | 0 | 0 | 6 |
| Civilian Turnover* | 9.16% | 0 | 0 | 35 | 0 | 0 | 0 | 35 |
| Civs Not Moving (RIFs)* | 6.00% | 0 | 0 | 23 | 0 | 0 | 0 | 23 |
| Civilians Moving (the remainder) | | 0 | 0 | 289 | 0 | 0 | 0 | 289 |
| Civilian Positions Available | | 0 | 0 | 95 | 0 | 0 | 0 | 95 |
| CIVILIAN POSITIONS ELIMINATED | | 0 | 0 | 124 | 0 | 0 | 0 | 124 |
| Early Retirement | 8.10% | 0 | 0 | 10 | 0 | 0 | 0 | 10 |
| Regular Retirement | 1.67% | 0 | 0 | 2 | 0 | 0 | 0 | 2 |
| Civilian Turnover | 9.16% | 0 | 0 | 11 | 0 | 0 | 0 | 11 |
| Civs Not Moving (RIFs)* | 6.00% | 0 | 0 | 7 | 0 | 0 | 0 | 7 |
| Priority Placement# | 39.97% | 0 | 0 | 50 | 0 | 0 | 0 | 50 |
| Civilians Available to Move | | 0 | 0 | 44 | 0 | 0 | 0 | 44 |
| Civilians Moving | | 0 | 0 | 44 | 0 | 0 | 0 | 44 |
| Civilian RIFs (the remainder) | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| CIVILIAN POSITIONS REALIGNING IN | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civilians Moving | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| New Civilians Hired | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Other Civilian Additions | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL CIVILIAN EARLY RETIRMENTS | | 0 | 0 | 41 | 0 | 0 | 0 | 41 |
| TOTAL CIVILIAN RIFS | | 0 | 0 | 30 | 0 | 0 | 0 | 30 |
| TOTAL CIVILIAN PRIORITY PLACEMENTS# | | 0 | 0 | 50 | 0 | 0 | 0 | 50 |
| TOTAL CIVILIAN NEW HIRES | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

# Not all Priority Placements involve a Permanent Change of Station. The rate of PPP placements involving a PCS is 50.70%

COBRA PERSONNEL IMPACT REPORT (COBRA v6.09) - Page 3/5
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Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
Std Fctrs File : C:\Musser\COBRA 6.09 - 31 March 05\BRAC2005.SFF

| Base: EUSTIS, VA (51281) | Rate | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|---|---|---|---|---|---|---|---|---|
| CIVILIAN POSITIONS REALIGNING OUT | | 0 | 248 | 0 | 0 | 0 | 0 | 248 |
| Early Retirement* | 8.10% | 0 | 20 | 0 | 0 | 0 | 0 | 20 |
| Regular Retirement* | 1.67% | 0 | 4 | 0 | 0 | 0 | 0 | 4 |
| Civilian Turnover* | 9.16% | 0 | 23 | 0 | 0 | 0 | 0 | 23 |
| Civs Not Moving (RIFs)* | 6.00% | 0 | 15 | 0 | 0 | 0 | 0 | 15 |
| Civilians Moving (the remainder) | | 0 | 186 | 0 | 0 | 0 | 0 | 186 |
| Civilian Positions Available | | 0 | 62 | 0 | 0 | 0 | 0 | 62 |
| CIVILIAN POSITIONS ELIMINATED | | 0 | 57 | 0 | 0 | 0 | 0 | 57 |
| Early Retirement | 8.10% | 0 | 5 | 0 | 0 | 0 | 0 | 5 |
| Regular Retirement | 1.67% | 0 | 1 | 0 | 0 | 0 | 0 | 1 |
| Civilian Turnover | 9.16% | 0 | 5 | 0 | 0 | 0 | 0 | 5 |
| Civs Not Moving (RIFs)* | 6.00% | 0 | 3 | 0 | 0 | 0 | 0 | 3 |
| Priority Placement# | 39.97% | 0 | 23 | 0 | 0 | 0 | 0 | 23 |
| Civilians Available to Move | | 0 | 20 | 0 | 0 | 0 | 0 | 20 |
| Civilians Moving | | 0 | 20 | 0 | 0 | 0 | 0 | 20 |
| Civilian RIFs (the remainder) | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| CIVILIAN POSITIONS REALIGNING IN | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civilians Moving | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| New Civilians Hired | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Other Civilian Additions | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL CIVILIAN EARLY RETIRMENTS | | 0 | 25 | 0 | 0 | 0 | 0 | 25 |
| TOTAL CIVILIAN RIFS | | 0 | 18 | 0 | 0 | 0 | 0 | 18 |
| TOTAL CIVILIAN PRIORITY PLACEMENTS# | | 0 | 23 | 0 | 0 | 0 | 0 | 23 |
| TOTAL CIVILIAN NEW HIRES | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

# Not all Priority Placements involve a Permanent Change of Station. The rate of PPP placements involving a PCS is 50.70%

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Std Fctrs File : C:\Musser\COBRA 6.09 - 31 March 05\BRAC2005.SFF

| Base: Norfolk VA, VA (HSA014) | Rate | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|---|---|---|---|---|---|---|---|---|
| CIVILIAN POSITIONS REALIGNING OUT | | 0 | 0 | 0 | 85 | 0 | 0 | 85 |
| Early Retirement* | 8.10% | 0 | 0 | 0 | 7 | 0 | 0 | 7 |
| Regular Retirement* | 1.67% | 0 | 0 | 0 | 1 | 0 | 0 | 1 |
| Civilian Turnover* | 9.16% | 0 | 0 | 0 | 8 | 0 | 0 | 8 |
| Civs Not Moving (RIFs)* | 6.00% | 0 | 0 | 0 | 5 | 0 | 0 | 5 |
| Civilians Moving (the remainder) | | 0 | 0 | 0 | 64 | 0 | 0 | 64 |
| Civilian Positions Available | | 0 | 0 | 0 | 21 | 0 | 0 | 21 |
| CIVILIAN POSITIONS ELIMINATED | | 0 | 0 | 0 | 19 | 0 | 0 | 19 |
| Early Retirement | 8.10% | 0 | 0 | 0 | 2 | 0 | 0 | 2 |
| Regular Retirement | 1.67% | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civilian Turnover | 9.16% | 0 | 0 | 0 | 2 | 0 | 0 | 2 |
| Civs Not Moving (RIFs)* | 6.00% | 0 | 0 | 0 | 1 | 0 | 0 | 1 |
| Priority Placement# | 39.97% | 0 | 0 | 0 | 8 | 0 | 0 | 8 |
| Civilians Available to Move | | 0 | 0 | 0 | 6 | 0 | 0 | 6 |
| Civilians Moving | | 0 | 0 | 0 | 6 | 0 | 0 | 6 |
| Civilian RIFs (the remainder) | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| CIVILIAN POSITIONS REALIGNING IN | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civilians Moving | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| New Civilians Hired | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Other Civilian Additions | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL CIVILIAN EARLY RETIRMENTS | | 0 | 0 | 0 | 9 | 0 | 0 | 9 |
| TOTAL CIVILIAN RIFS | | 0 | 0 | 0 | 6 | 0 | 0 | 6 |
| TOTAL CIVILIAN PRIORITY PLACEMENTS# | | 0 | 0 | 0 | 8 | 0 | 0 | 8 |
| TOTAL CIVILIAN NEW HIRES | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

# Not all Priority Placements involve a Permanent Change of Station. The rate of PPP placements involving a PCS is 50.70%

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Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
Std Fctrs File : C:\Musser\COBRA 6.09 - 31 March 05\BRAC2005.SFF

| Base: Scott AFB, IL (VDYD) | Rate | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|---|---|---|---|---|---|---|---|---|
| CIVILIAN POSITIONS REALIGNING OUT | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Early Retirement* | 8.10% | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Regular Retirement* | 1.67% | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civilian Turnover* | 9.16% | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civs Not Moving (RIFs)* | 6.00% | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civilians Moving (the remainder) | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civilian Positions Available | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| CIVILIAN POSITIONS ELIMINATED | | 0 | 87 | 0 | 6 | 0 | 0 | 93 |
| Early Retirement | 8.10% | 0 | 7 | 0 | 0 | 0 | 0 | 7 |
| Regular Retirement | 1.67% | 0 | 1 | 0 | 0 | 0 | 0 | 1 |
| Civilian Turnover | 9.16% | 0 | 8 | 0 | 1 | 0 | 0 | 9 |
| Civs Not Moving (RIFs)* | 6.00% | 0 | 5 | 0 | 0 | 0 | 0 | 5 |
| Priority Placement# | 39.97% | 0 | 35 | 0 | 2 | 0 | 0 | 37 |
| Civilians Available to Move | | 0 | 31 | 0 | 3 | 0 | 0 | 34 |
| Civilians Moving | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civilian RIFs (the remainder) | | 0 | 31 | 0 | 3 | 0 | 0 | 34 |
| CIVILIAN POSITIONS REALIGNING IN | | 0 | 248 | 384 | 85 | 0 | 0 | 717 |
| Civilians Moving | | 0 | 206 | 333 | 70 | 0 | 0 | 609 |
| New Civilians Hired | | 0 | 42 | 51 | 15 | 0 | 0 | 108 |
| Other Civilian Additions | | 0 | 0 | 6 | 0 | 0 | 0 | 6 |
| TOTAL CIVILIAN EARLY RETIRMENTS | | 0 | 7 | 0 | 0 | 0 | 0 | 7 |
| TOTAL CIVILIAN RIFS | | 0 | 36 | 0 | 3 | 0 | 0 | 39 |
| TOTAL CIVILIAN PRIORITY PLACEMENTS# | | 0 | 35 | 0 | 2 | 0 | 0 | 37 |
| TOTAL CIVILIAN NEW HIRES | | 0 | 42 | 57 | 15 | 0 | 0 | 114 |

* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

# Not all Priority Placements involve a Permanent Change of Station. The rate of PPP placements involving a PCS is 50.70%

COBRA PERSONNEL YEARLY PERCENTAGES REPORT (COBRA v6.09) - Page 1/2
Data As Of 4/1/2005 12:20:14 PM, Report Created 4/6/2005 8:03:34 AM

Department : Headquarters and Support JCSG
Scenario File : C:\Musser\HSA-0114-TRANSCOM Components to Scott-05-04-06\HSA-0114 TRANSCOM Components to Scott AFB.CBR
Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
Std Fctrs File : C:\Musser\COBRA 6.09 - 31 March 05\BRAC2005.SFF

Base: Alexandria / I-395 A, VA (HSA001)

| Year | Pers Moved In/Added Total | Percent | MilCon TimePhase | Pers Moved Out/Eliminated Total | Percent | ShutDn TimePhase |
|---|---|---|---|---|---|---|
| 2006 | 0 | 0.00% | 66.67% | 0 | 0.00% | 0.00% |
| 2007 | 0 | 0.00% | 33.33% | 0 | 0.00% | 0.00% |
| 2008 | 0 | 0.00% | 0.00% | 532 | 100.00% | 100.00% |
| 2009 | 0 | 0.00% | 0.00% | 0 | 0.00% | 0.00% |
| 2010 | 0 | 0.00% | 0.00% | 0 | 0.00% | 0.00% |
| 2011 | 0 | 0.00% | 0.00% | 0 | 0.00% | 0.00% |
| TOTALS | 0 | 0.00% | 100.00% | 532 | 100.00% | 100.00% |

Base: EUSTIS, VA (51281)

| Year | Pers Moved In/Added Total | Percent | MilCon TimePhase | Pers Moved Out/Eliminated Total | Percent | ShutDn TimePhase |
|---|---|---|---|---|---|---|
| 2006 | 0 | 0.00% | 100.00% | 0 | 0.00% | 0.00% |
| 2007 | 0 | 0.00% | 0.00% | 325 | 100.00% | 100.00% |
| 2008 | 0 | 0.00% | 0.00% | 0 | 0.00% | 0.00% |
| 2009 | 0 | 0.00% | 0.00% | 0 | 0.00% | 0.00% |
| 2010 | 0 | 0.00% | 0.00% | 0 | 0.00% | 0.00% |
| 2011 | 0 | 0.00% | 0.00% | 0 | 0.00% | 0.00% |
| TOTALS | 0 | 0.00% | 100.00% | 325 | 100.00% | 100.00% |

Base: Norfolk VA, VA (HSA014)

| Year | Pers Moved In/Added Total | Percent | MilCon TimePhase | Pers Moved Out/Eliminated Total | Percent | ShutDn TimePhase |
|---|---|---|---|---|---|---|
| 2006 | 0 | 0.00% | 50.00% | 0 | 0.00% | 0.00% |
| 2007 | 0 | 0.00% | 25.00% | 0 | 0.00% | 0.00% |
| 2008 | 0 | 0.00% | 25.00% | 0 | 0.00% | 0.00% |
| 2009 | 0 | 0.00% | 0.00% | 105 | 100.00% | 100.00% |
| 2010 | 0 | 0.00% | 0.00% | 0 | 0.00% | 0.00% |
| 2011 | 0 | 0.00% | 0.00% | 0 | 0.00% | 0.00% |
| TOTALS | 0 | 0.00% | 100.00% | 105 | 100.00% | 100.00% |

COBRA PERSONNEL YEARLY PERCENTAGES REPORT (COBRA v6.09) - Page 2/2
Data As Of 4/1/2005 12:20:14 PM, Report Created 4/6/2005 8:03:34 AM

Department : Headquarters and Support JCSG
Scenario File : C:\Musser\HSA-0114-TRANSCOM Components to Scott-05-04-06\HSA-0114 TRANSCOM Components to Scott AFB.CBR
Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
Std Fctrs File : C:\Musser\COBRA 6.09 - 31 March 05\BRAC2005.SFF

Base: Scott AFB, IL (VDYD)

| Year | Pers Moved In/Added Total | Percent | MilCon TimePhase | Pers Moved Out/Eliminated Total | Percent | ShutDn TimePhase |
|---|---|---|---|---|---|---|
| 2006 | 0 | 0.00% | 34.91% | 0 | 0.00% | 0.00% |
| 2007 | 265 | 34.91% | 53.89% | 310 | 91.72% | 91.72% |
| 2008 | 409 | 53.89% | 11.20% | 0 | 0.00% | 0.00% |
| 2009 | 85 | 11.20% | 0.00% | 28 | 8.28% | 8.28% |
| 2010 | 0 | 0.00% | 0.00% | 0 | 0.00% | 0.00% |
| 2011 | 0 | 0.00% | 0.00% | 0 | 0.00% | 0.00% |
| TOTALS | 759 | 100.00% | 100.00% | 338 | 100.00% | 100.00% |

COBRA TOTAL PERSONNEL SUMMARY REPORT (COBRA v6.09)
Data As Of 4/1/2005 12:20:14 PM, Report Created 4/6/2005 8:03:34 AM

Department : Headquarters and Support JCSG
Scenario File : C:\Musser\HSA-0114-TRANSCOM Components to Scott-05-04-06\HSA-0114 TRANSCOM Components to Scott AFB.CBR
Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
Std Fctrs File : C:\Musser\COBRA 6.09 - 31 March 05\BRAC2005.SFF

TOTAL SCENARIO POPULATION (FY 2005):

| Officers | Enlisted | Students | Civilians |
|---|---|---|---|
| 2,862 | 9,559 | 2,944 | 7,408 |

TOTAL PROGRAMMED INSTALLATION (NON-BRAC) CHANGES, ENTIRE SCENARIO:

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|---|---|---|---|---|---|---|---|
| Officers | -28 | 8 | 0 | 0 | 0 | 0 | -20 |
| Enlisted | -120 | 23 | 0 | 0 | 0 | 0 | -97 |
| Students | -103 | -33 | 0 | 0 | 0 | 0 | -136 |
| Civilians | -1 | 0 | 0 | 0 | 0 | 0 | -1 |
| TOTAL | -252 | -2 | 0 | 0 | 0 | 0 | -254 |

TOTAL SCENARIO POPULATION (FY 2005, Prior to BRAC Action):

| Officers | Enlisted | Students | Civilians |
|---|---|---|---|
| 2,842 | 9,462 | 2,808 | 7,407 |

TOTAL PERSONNEL REALIGNMENTS, ENTIRE SCENARIO):

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|---|---|---|---|---|---|---|---|
| Officers | 0 | 12 | 10 | 0 | 0 | 0 | 22 |
| Enlisted | 0 | 5 | 7 | 0 | 0 | 0 | 12 |
| Students | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civilians | 0 | 248 | 384 | 85 | 0 | 0 | 717 |
| TOTAL | 0 | 265 | 401 | 85 | 0 | 0 | 751 |

TOTAL SCENARIO POSITION CHANGES, ENTIRE SCENARIO:

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|---|---|---|---|---|---|---|---|
| Officers | 0 | -81 | -5 | -13 | 0 | 0 | -99 |
| Enlisted | 0 | -145 | 0 | -10 | 0 | 0 | -155 |
| Civilians | 0 | -144 | -118 | -25 | 0 | 0 | -287 |
| TOTAL | 0 | -370 | -123 | -48 | 0 | 0 | -541 |

TOTAL SCENARIO POPULATION (After BRAC Action):

| Officers | Enlisted | Students | Civilians |
|---|---|---|---|
| 2,743 | 9,307 | 2,808 | 7,120 |

COBRA PERSONNEL SUMMARY REPORT (COBRA v6.09) - Page 2
Data As Of 4/1/2005 12:20:14 PM, Report Created 4/6/2005 8:03:34 AM

Department : Headquarters and Support JCSG
Scenario File : C:\Musser\HSA-0114-TRANSCOM Components to Scott-05-04-06\HSA-0114 TRANSCOM Components to Scott AFB.CBR
Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
Std Fctrs File : C:\Musser\COBRA 6.09 - 31 March 05\BRAC2005.SFF

PERSONNEL SUMMARY FOR: Alexandria / I-395 A, VA (HSA001)

BASE POPULATION (FY 2005, Prior to BRAC Action) FOR: Alexandria / I-395 A, VA (HSA001)

| Officers | Enlisted | Students | Civilians |
|---|---|---|---|
| 16 | 8 | 0 | 508 |

PERSONNEL REALIGNMENTS:
To Base: Scott AFB, IL (VDYD)

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|---|---|---|---|---|---|---|---|
| Officers | 0 | 0 | 10 | 0 | 0 | 0 | 10 |
| Enlisted | 0 | 0 | 7 | 0 | 0 | 0 | 7 |
| Students | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civilians | 0 | 0 | 384 | 0 | 0 | 0 | 384 |
| TOTAL | 0 | 0 | 401 | 0 | 0 | 0 | 401 |

TOTAL PERSONNEL REALIGNMENTS (Out of Alexandria / I-395 A, VA (HSA001)):

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|---|---|---|---|---|---|---|---|
| Officers | 0 | 0 | 10 | 0 | 0 | 0 | 10 |
| Enlisted | 0 | 0 | 7 | 0 | 0 | 0 | 7 |
| Students | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civilians | 0 | 0 | 384 | 0 | 0 | 0 | 384 |
| TOTAL | 0 | 0 | 401 | 0 | 0 | 0 | 401 |

SCENARIO POSITION CHANGES FOR: Alexandria / I-395 A, VA (HSA001)

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|---|---|---|---|---|---|---|---|
| Officers | 0 | 0 | -6 | 0 | 0 | 0 | -6 |
| Enlisted | 0 | 0 | -1 | 0 | 0 | 0 | -1 |
| Civilians | 0 | 0 | -124 | 0 | 0 | 0 | -124 |
| TOTAL | 0 | 0 | -131 | 0 | 0 | 0 | -131 |

BASE POPULATION (After BRAC Action) FOR: Alexandria / I-395 A, VA (HSA001)

| Officers | Enlisted | Students | Civilians |
|---|---|---|---|
| 0 | 0 | 0 | 0 |

PERSONNEL SUMMARY FOR: EUSTIS, VA (51281)

BASE POPULATION (FY 2005):

| Officers | Enlisted | Students | Civilians |
|---|---|---|---|
| 880 | 5,499 | 2,937 | 2,569 |

PROGRAMMED INSTALLATION (NON-BRAC) CHANGES FOR: EUSTIS, VA (51281)

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|---|---|---|---|---|---|---|---|
| Officers | -28 | 8 | 0 | 0 | 0 | 0 | -20 |
| Enlisted | -120 | 23 | 0 | 0 | 0 | 0 | -97 |
| Students | -103 | -33 | 0 | 0 | 0 | 0 | -136 |
| Civilians | -1 | 0 | 0 | 0 | 0 | 0 | -1 |
| TOTAL | -252 | -2 | 0 | 0 | 0 | 0 | -254 |

BASE POPULATION (Prior to BRAC Action) FOR: EUSTIS, VA (51281)

| Officers | Enlisted | Students | Civilians |
|---|---|---|---|
| 860 | 5,402 | 2,801 | 2,568 |

```
            COBRA PERSONNEL SUMMARY REPORT (COBRA v6.09) - Page 3
     Data As Of 4/1/2005 12:20:14 PM, Report Created 4/6/2005 8:03:34 AM

Department     : Headquarters and Support JCSG
Scenario File  : C:\Musser\HSA-0114-TRANSCOM Components to Scott-05-04-06\HSA-0114 TRANSCOM Components to
Scott AFB.CBR
Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
Std Fctrs File : C:\Musser\COBRA 6.09 - 31 March 05\BRAC2005.SFF

PERSONNEL REALIGNMENTS:
To Base:  Scott AFB, IL (VDYD)
                    2006     2007     2008     2009     2010     2011    Total
                    ----     ----     ----     ----     ----     ----    -----
  Officers             0       12        0        0        0        0       12
  Enlisted             0        5        0        0        0        0        5
  Students             0        0        0        0        0        0        0
  Civilians            0      248        0        0        0        0      248
  TOTAL                0      265        0        0        0        0      265

TOTAL PERSONNEL REALIGNMENTS (Out of EUSTIS, VA (51281)):
                    2006     2007     2008     2009     2010     2011    Total
                    ----     ----     ----     ----     ----     ----    -----
  Officers             0       12        0        0        0        0       12
  Enlisted             0        5        0        0        0        0        5
  Students             0        0        0        0        0        0        0
  Civilians            0      248        0        0        0        0      248
  TOTAL                0      265        0        0        0        0      265

SCENARIO POSITION CHANGES FOR:  EUSTIS, VA (51281)
                    2006     2007     2008     2009     2010     2011    Total
                    ----     ----     ----     ----     ----     ----    -----
  Officers             0       -3        0        0        0        0       -3
  Enlisted             0        0        0        0        0        0        0
  Civilians            0      -57        0        0        0        0      -57
  TOTAL                0      -60        0        0        0        0      -60

BASE POPULATION (After BRAC Action) FOR:  EUSTIS, VA (51281)
  Officers              Enlisted              Students              Civilians
  ----------            ----------            ----------            ----------
         845                 5,397                 2,801                 2,263

PERSONNEL SUMMARY FOR:  Norfolk VA, VA (HSA014)

BASE POPULATION (FY 2005, Prior to BRAC Action) FOR:  Norfolk VA, VA (HSA014)
  Officers              Enlisted              Students              Civilians
  ----------            ----------            ----------            ----------
           1                     0                     0                   104

PERSONNEL REALIGNMENTS:
To Base:  Scott AFB, IL (VDYD)
                    2006     2007     2008     2009     2010     2011    Total
                    ----     ----     ----     ----     ----     ----    -----
  Officers             0        0        0        0        0        0        0
  Enlisted             0        0        0        0        0        0        0
  Students             0        0        0        0        0        0        0
  Civilians            0        0        0       85        0        0       85
  TOTAL                0        0        0       85        0        0       85

TOTAL PERSONNEL REALIGNMENTS (Out of Norfolk VA, VA (HSA014)):
                    2006     2007     2008     2009     2010     2011    Total
                    ----     ----     ----     ----     ----     ----    -----
  Officers             0        0        0        0        0        0        0
  Enlisted             0        0        0        0        0        0        0
  Students             0        0        0        0        0        0        0
  Civilians            0        0        0       85        0        0       85
  TOTAL                0        0        0       85        0        0       85

SCENARIO POSITION CHANGES FOR:  Norfolk VA, VA (HSA014)
                    2006     2007     2008     2009     2010     2011    Total
                    ----     ----     ----     ----     ----     ----    -----
  Officers             0        0        0       -1        0        0       -1
```

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| Enlisted | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civilians | 0 | 0 | 0 | -19 | 0 | 0 | -19 |
| TOTAL | 0 | 0 | 0 | -20 | 0 | 0 | -20 |

COBRA PERSONNEL SUMMARY REPORT (COBRA v6.09) - Page 4
Data As Of 4/1/2005 12:20:14 PM, Report Created 4/6/2005 8:03:34 AM

Department : Headquarters and Support JCSG
Scenario File : C:\Musser\HSA-0114-TRANSCOM Components to Scott-05-04-06\HSA-0114 TRANSCOM Components to Scott AFB.CBR
Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
Std Fctrs File : C:\Musser\COBRA 6.09 - 31 March 05\BRAC2005.SFF

BASE POPULATION (After BRAC Action) FOR: Norfolk VA, VA (HSA014)

| Officers | Enlisted | Students | Civilians |
|---|---|---|---|
| 0 | 0 | 0 | 0 |

PERSONNEL SUMMARY FOR: Scott AFB, IL (VDYD)

BASE POPULATION (FY 2005, Prior to BRAC Action) FOR: Scott AFB, IL (VDYD)

| Officers | Enlisted | Students | Civilians |
|---|---|---|---|
| 1,965 | 4,052 | 7 | 4,227 |

PERSONNEL REALIGNMENTS:
From Base: Alexandria / I-395 A, VA (HSA001)

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|---|---|---|---|---|---|---|---|
| Officers | 0 | 0 | 10 | 0 | 0 | 0 | 10 |
| Enlisted | 0 | 0 | 7 | 0 | 0 | 0 | 7 |
| Students | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civilians | 0 | 0 | 384 | 0 | 0 | 0 | 384 |
| TOTAL | 0 | 0 | 401 | 0 | 0 | 0 | 401 |

From Base: EUSTIS, VA (51281)

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|---|---|---|---|---|---|---|---|
| Officers | 0 | 12 | 0 | 0 | 0 | 0 | 12 |
| Enlisted | 0 | 5 | 0 | 0 | 0 | 0 | 5 |
| Students | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civilians | 0 | 248 | 0 | 0 | 0 | 0 | 248 |
| TOTAL | 0 | 265 | 0 | 0 | 0 | 0 | 265 |

From Base: Norfolk VA, VA (HSA014)

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|---|---|---|---|---|---|---|---|
| Officers | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Enlisted | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Students | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civilians | 0 | 0 | 0 | 85 | 0 | 0 | 85 |
| TOTAL | 0 | 0 | 0 | 85 | 0 | 0 | 85 |

TOTAL PERSONNEL REALIGNMENTS (Into Scott AFB, IL (VDYD)):

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|---|---|---|---|---|---|---|---|
| Officers | 0 | 12 | 10 | 0 | 0 | 0 | 22 |
| Enlisted | 0 | 5 | 7 | 0 | 0 | 0 | 12 |
| Students | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civilians | 0 | 248 | 384 | 85 | 0 | 0 | 717 |
| TOTAL | 0 | 265 | 401 | 85 | 0 | 0 | 751 |

SCENARIO POSITION CHANGES FOR: Scott AFB, IL (VDYD)

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|---|---|---|---|---|---|---|---|
| Officers | 0 | -78 | 1 | -12 | 0 | 0 | -89 |
| Enlisted | 0 | -145 | 1 | -10 | 0 | 0 | -154 |
| Civilians | 0 | -87 | 6 | -6 | 0 | 0 | -87 |
| TOTAL | 0 | -310 | 8 | -28 | 0 | 0 | -330 |

BASE POPULATION (After BRAC Action) FOR: Scott AFB, IL (VDYD)

| Officers | Enlisted | Students | Civilians |
|---|---|---|---|
| 1,898 | 3,910 | 7 | 4,857 |

COBRA SUSTAINMENT/RECAP/BOS/HOUSING CHANGE REPORT (COBRA v6.09)
Data As Of 4/1/2005 12:20:14 PM, Report Created 4/6/2005 8:03:34 AM

Department : Headquarters and Support JCSG
Scenario File : C:\Musser\HSA-0114-TRANSCOM Components to Scott-05-04-06\HSA-0114 TRANSCOM Components to Scott AFB.CBR
Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
Std Fctrs File : C:\Musser\COBRA 6.09 - 31 March 05\BRAC2005.SFF

| Net Change($K) | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
|---|---|---|---|---|---|---|---|---|
| Sustain Change | 137 | 164 | 208 | 208 | 208 | 208 | 1,134 | 208 |
| Recap Change | 88 | 99 | 127 | 127 | 127 | 127 | 697 | 127 |
| BOS Change | 0 | -953 | 237 | 403 | 403 | 403 | 494 | 403 |
| Housing Change | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL CHANGES | 225 | -690 | 573 | 739 | 739 | 739 | 2,325 | 739 |

Alexandria / I-395 A, VA (HSA001)

| Net Change($K) | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
|---|---|---|---|---|---|---|---|---|
| Sustain Change | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Recap Change | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| BOS Change | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Housing Change | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL CHANGES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

EUSTIS, VA (51281)

| Net Change($K) | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
|---|---|---|---|---|---|---|---|---|
| Sustain Change | 0 | -183 | -183 | -183 | -183 | -183 | -918 | -183 |
| Recap Change | 0 | -125 | -125 | -125 | -125 | -125 | -624 | -125 |
| BOS Change | 0 | -822 | -822 | -822 | -822 | -822 | -4,112 | -822 |
| Housing Change | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL CHANGES | 0 | -1,131 | -1,131 | -1,131 | -1,131 | -1,131 | -5,654 | -1,131 |

Norfolk VA, VA (HSA014)

| Net Change($K) | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
|---|---|---|---|---|---|---|---|---|
| Sustain Change | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Recap Change | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| BOS Change | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Housing Change | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL CHANGES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

Scott AFB, IL (VDYD)

| Net Change($K) | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
|---|---|---|---|---|---|---|---|---|
| Sustain Change | 137 | 348 | 392 | 392 | 392 | 392 | 2,052 | 392 |
| Recap Change | 88 | 224 | 252 | 252 | 252 | 252 | 1,321 | 252 |
| BOS Change | 0 | -131 | 1,060 | 1,226 | 1,226 | 1,226 | 4,606 | 1,226 |
| Housing Change | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL CHANGES | 225 | 441 | 1,704 | 1,870 | 1,870 | 1,870 | 7,979 | 1,870 |

COBRA INPUT DATA REPORT (COBRA v6.09)
Data As Of 4/1/2005 12:20:14 PM, Report Created 4/6/2005 8:03:34 AM

Department : Headquarters and Support JCSG
Scenario File : C:\Musser\HSA-0114-TRANSCOM Components to Scott-05-04-06\HSA-0114 TRANSCOM Components to Scott AFB.CBR
Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
Std Fctrs File : C:\Musser\COBRA 6.09 - 31 March 05\BRAC2005.SFF

INPUT SCREEN ONE - GENERAL SCENARIO INFORMATION

Model Year One : FY 2006
Model does Time-Phasing of Construction/Shutdown: Yes

| Base Name, ST (Code) | Strategy: |
|---|---|
| Alexandria / I-395 A, VA (HSA001) | Realignment |
| EUSTIS, VA (51281) | Realignment |
| Norfolk VA, VA (HSA014) | Realignment |
| Scott AFB, IL (VDYD) | Realignment |

INPUT SCREEN TWO - DISTANCE TABLE
(Only shows distances where personnel or equipment are moving)

| Point A: | Point B: | Distance: |
|---|---|---|
| Alexandria / I-395 A, VA (HSA001) | Scott AFB, IL (VDYD) | 831 mi |
| EUSTIS, VA (51281) | Scott AFB, IL (VDYD) | 873 mi |
| Norfolk VA, VA (HSA014) | Scott AFB, IL (VDYD) | 877 mi |

INPUT SCREEN THREE - MOVEMENT TABLE

Transfers from Alexandria / I-395 A, VA (HSA001) to Scott AFB, IL (VDYD)

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 |
|---|---|---|---|---|---|---|
| Officer Positions: | 0 | 0 | 10 | 0 | 0 | 0 |
| Enlisted Positions: | 0 | 0 | 7 | 0 | 0 | 0 |
| Civilian Positions: | 0 | 0 | 384 | 0 | 0 | 0 |
| Student Positions: | 0 | 0 | 0 | 0 | 0 | 0 |
| NonVeh Missn Eqpt(tons): | 0 | 0 | 0 | 0 | 0 | 0 |
| Suppt Eqpt (tons): | 0 | 0 | 142 | 0 | 0 | 0 |
| Military Light Vehicles: | 0 | 0 | 0 | 0 | 0 | 0 |
| Heavy/Special Vehicles: | 0 | 0 | 0 | 0 | 0 | 0 |

Transfers from EUSTIS, VA (51281) to Scott AFB, IL (VDYD)

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 |
|---|---|---|---|---|---|---|
| Officer Positions: | 0 | 12 | 0 | 0 | 0 | 0 |
| Enlisted Positions: | 0 | 5 | 0 | 0 | 0 | 0 |
| Civilian Positions: | 0 | 248 | 0 | 0 | 0 | 0 |
| Student Positions: | 0 | 0 | 0 | 0 | 0 | 0 |
| NonVeh Missn Eqpt(tons): | 0 | 0 | 0 | 0 | 0 | 0 |
| Suppt Eqpt (tons): | 0 | 94 | 0 | 0 | 0 | 0 |
| Military Light Vehicles: | 0 | 0 | 0 | 0 | 0 | 0 |
| Heavy/Special Vehicles: | 0 | 0 | 0 | 0 | 0 | 0 |

COBRA INPUT DATA REPORT (COBRA v6.09) - Page 2
Data As Of 4/1/2005 12:20:14 PM, Report Created 4/6/2005 8:03:34 AM

Department : Headquarters and Support JCSG
Scenario File : C:\Musser\HSA-0114-TRANSCOM Components to Scott-05-04-06\HSA-0114 TRANSCOM Components to Scott AFB.CBR
Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
Std Fctrs File : C:\Musser\COBRA 6.09 - 31 March 05\BRAC2005.SFF

INPUT SCREEN THREE - MOVEMENT TABLE

Transfers from Norfolk VA, VA (HSA014) to Scott AFB, IL (VDYD)

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 |
|---|---|---|---|---|---|---|
| Officer Positions: | 0 | 0 | 0 | 0 | 0 | 0 |
| Enlisted Positions: | 0 | 0 | 0 | 0 | 0 | 0 |
| Civilian Positions: | 0 | 0 | 0 | 85 | 0 | 0 |
| Student Positions: | 0 | 0 | 0 | 0 | 0 | 0 |
| NonVeh Missn Eqpt(tons): | 0 | 0 | 0 | 0 | 0 | 0 |
| Suppt Eqpt (tons): | 0 | 0 | 0 | 30 | 0 | 0 |
| Military Light Vehicles: | 0 | 0 | 0 | 0 | 0 | 0 |
| Heavy/Special Vehicles: | 0 | 0 | 0 | 0 | 0 | 0 |

INPUT SCREEN FOUR - STATIC BASE INFORMATION

Name: Alexandria / I-395 A, VA (HSA001)

| | | | | | |
|---|---|---|---|---|---|
| Total Officer Employees: | 16 | Base Service (for BOS/Sust): | | | Army |
| Total Enlisted Employees: | 8 | Total Sustainment($K/Year): | | | 0 |
| Total Student Employees: | 0 | Sustain Payroll ($K/Year): | | | 0 |
| Total Civilian Employees: | 508 | BOS Non-Payroll ($K/Year): | | | 0 |
| Accomp Mil not Receiving BAH: | 0.0% | BOS Payroll ($K/Year): | | | 0 |
| Officer Housing Units Avail: | 0 | Family Housing ($K/Year): | | | 0 |
| Enlisted Housing Units Avail: | 0 | Installation PRV($K): | | | 0 |
| Starting Facilities(KSF): | 0 | Svc/Agcy Recap Rate (Years): | | | 0 |
| Officer BAH ($/Month): | 2,006 | Homeowner Assistance Program: | | | No |
| Enlisted BAH ($/Month): | 1,415 | | | | |
| Civ Locality Pay Factor: | 1.147 | TRICARE | In-Pat | Out-Pat | |
| Area Cost Factor: | 1.02 | | Admits | Visits | Prescrip |
| Per Diem Rate ($/Day): | 201 | CostFactor | 0.00 | 0.00 | 0.00 |
| Freight Cost ($/Ton/Mile): | 0.33 | Actv MTF | 0 | 0 | 0 |
| Vehicle Cost ($/Lift/Mile): | 4.84 | Actv Purch | 0 | 0 | |
| Latitude: | 38.856800 | Retiree | 0 | 0 | 0 |
| Longitude: | -77.056300 | Retiree65+ | 0 | 0 | 0 |

Name: EUSTIS, VA (51281)

| | | | | | |
|---|---|---|---|---|---|
| Total Officer Employees: | 880 | Base Service (for BOS/Sust): | | | Navy |
| Total Enlisted Employees: | 5,499 | Total Sustainment($K/Year): | | | 22,736 |
| Total Student Employees: | 2,937 | Sustain Payroll ($K/Year): | | | 0 |
| Total Civilian Employees: | 2,569 | BOS Non-Payroll ($K/Year): | | | 52,544 |
| Accomp Mil not Receiving BAH: | 0.0% | BOS Payroll ($K/Year): | | | 60,879 |
| Officer Housing Units Avail: | 0 | Family Housing ($K/Year): | | | 0 |
| Enlisted Housing Units Avail: | 0 | Installation PRV($K): | | | 1,591,796 |
| Starting Facilities(KSF): | 12,508 | Svc/Agcy Recap Rate (Years): | | | 103 |
| Officer BAH ($/Month): | 1,074 | Homeowner Assistance Program: | | | No |
| Enlisted BAH ($/Month): | 815 | | | | |
| Civ Locality Pay Factor: | 1.109 | TRICARE | In-Pat | Out-Pat | |
| Area Cost Factor: | 0.94 | | Admits | Visits | Prescrip |
| Per Diem Rate ($/Day): | 142 | CostFactor | 5,140.92 | 65.00 | 46.84 |
| Freight Cost ($/Ton/Mile): | 0.33 | Actv MTF | 291 | 171,996 | 175,045 |
| Vehicle Cost ($/Lift/Mile): | 4.84 | Actv Purch | 491 | 13,801 | |
| Latitude: | 37.150000 | Retiree | 116 | 48,147 | 124,072 |
| Longitude: | -76.583334 | Retiree65+ | 10 | 8,298 | 69,026 |

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                COBRA INPUT DATA REPORT (COBRA v6.09) - Page 3
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Department     : Headquarters and Support JCSG
Scenario File  : C:\Musser\HSA-0114-TRANSCOM Components to Scott-05-04-06\HSA-0114 TRANSCOM Components to
Scott AFB.CBR
Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
Std Fctrs File : C:\Musser\COBRA 6.09 - 31 March 05\BRAC2005.SFF


INPUT SCREEN FOUR - STATIC BASE INFORMATION

Name:  Norfolk VA, VA (HSA014)

Total Officer Employees:            1    Base Service (for BOS/Sust):     Army
Total Enlisted Employees:           0    Total Sustainment($K/Year):         0
Total Student Employees:            0    Sustain Payroll ($K/Year):          0
Total Civilian Employees:         104    BOS Non-Payroll ($K/Year):          0
Accomp Mil not Receiving BAH:     0.0%   BOS Payroll ($K/Year):              0
Officer Housing Units Avail:        0    Family Housing ($K/Year):           0
Enlisted Housing Units Avail:       0    Installation PRV($K):               0
Starting Facilities(KSF):           0    Svc/Agcy Recap Rate (Years):        0
Officer BAH ($/Month):          1,130    Homeowner Assistance Program:      No
Enlisted BAH ($/Month):           923
Civ Locality Pay Factor:        1.109    TRICARE      In-Pat  Out-Pat
Area Cost Factor:                0.94                 Admits   Visits Prescrip
Per Diem Rate ($/Day):            152    CostFactor     0.00     0.00     0.00
Freight Cost ($/Ton/Mile):       0.33    Actv MTF          0        0        0
Vehicle Cost ($/Lift/Mile):      4.84    Actv Purch        0        0
Latitude:                   36.848820    Retiree           0        0        0
Longitude:                 -76.465200    Retiree65+        0        0        0

Name:  Scott AFB, IL (VDYD)

Total Officer Employees:        1,965    Base Service (for BOS/Sust):Air Force
Total Enlisted Employees:       4,052    Total Sustainment($K/Year):    28,216
Total Student Employees:            7    Sustain Payroll ($K/Year):      5,604
Total Civilian Employees:       4,227    BOS Non-Payroll ($K/Year):     38,672
Accomp Mil not Receiving BAH:    33.9%   BOS Payroll ($K/Year):         36,761
Officer Housing Units Avail:        0    Family Housing ($K/Year):      10,493
Enlisted Housing Units Avail:       0    Installation PRV($K):       2,042,920
Starting Facilities(KSF):       3,615    Svc/Agcy Recap Rate (Years):      121
Officer BAH ($/Month):          1,182    Homeowner Assistance Program:      No
Enlisted BAH ($/Month):           844
Civ Locality Pay Factor:        1.113    TRICARE      In-Pat  Out-Pat
Area Cost Factor:                1.19                 Admits   Visits Prescrip
Per Diem Rate ($/Day):             86    CostFactor 7,663.46   107.32    21.19
Freight Cost ($/Ton/Mile):       0.46    Actv MTF        534  132,504  107,229
Vehicle Cost ($/Lift/Mile):      4.84    Actv Purch    1,114   33,269
Latitude:                   38.544410    Retiree         638   63,029  168,641
Longitude:                 -89.852540    Retiree65+      432   22,668  156,681
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                COBRA INPUT DATA REPORT (COBRA v6.09) - Page 4
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Department     : Headquarters and Support JCSG
Scenario File  : C:\Musser\HSA-0114-TRANSCOM Components to Scott-05-04-06\HSA-0114 TRANSCOM Components to
Scott AFB.CBR
Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
Std Fctrs File : C:\Musser\COBRA 6.09 - 31 March 05\BRAC2005.SFF

INPUT SCREEN FIVE - DYNAMIC BASE INFORMATION

Name:  Alexandria / I-395 A, VA (HSA001)
                            2006     2007     2008     2009     2010     2011
                            ----     ----     ----     ----     ----     ----
1-Time Unique Cost ($K):       0        0       86        0        0        0
1-Time Unique Save ($K):       0        0    4,059        0        0        0
1-Time Moving Cost ($K):       0        0        0        0        0        0
1-Time Moving Save ($K):       0        0        0        0        0        0
Env Non-MilCon Reqd($K):       0        0        0        0        0        0
Activ Mission Cost ($K):       0        0        0        0        0        0
Activ Mission Save ($K):       0        0   12,600   12,600   12,600   12,600
Misn Contract Start($K):       0        0        0        0        0        0
Misn Contract Term ($K):       0        0        0        0        0        0
Supt Contract Term ($K):       0        0        0        0        0        0
Misc Recurring Cost($K):       0        0        0        0        0        0
Misc Recurring Save($K):       0        0    5,353    5,353    5,353    5,353
One-Time IT Costs ($K):        0        0        0        0        0        0
Construction Schedule(%):      0%       0%       0%       0%       0%       0%
Shutdown Schedule (%):         0%       0%       0%       0%       0%       0%

Misn Milcon Avoidnc($K):       0        0        0        0        0        0
Procurement Avoidnc($K):       0        0        0        0        0        0
MTF Closure Action:          None Fac ShDn(KSF):           0  FH ShDn:   0.000%

Name:  EUSTIS, VA (51281)
                            2006     2007     2008     2009     2010     2011
                            ----     ----     ----     ----     ----     ----
1-Time Unique Cost ($K):       0        0        0        0        0        0
1-Time Unique Save ($K):       0        0        0        0        0        0
1-Time Moving Cost ($K):       0        0        0        0        0        0
1-Time Moving Save ($K):       0        0        0        0        0        0
Env Non-MilCon Reqd($K):       0        0        0        0        0        0
Activ Mission Cost ($K):       0        0        0        0        0        0
Activ Mission Save ($K):       0    1,800    1,800    1,800    1,800    1,800
Misn Contract Start($K):       0        0        0        0        0        0
Misn Contract Term ($K):       0        0        0        0        0        0
Supt Contract Term ($K):       0        0        0        0        0        0
Misc Recurring Cost($K):       0        0        0        0        0        0
Misc Recurring Save($K):       0        0        0        0        0        0
One-Time IT Costs ($K):        0        0        0        0        0        0
Construction Schedule(%):      0%       0%       0%       0%       0%       0%
Shutdown Schedule (%):         0%       0%       0%       0%       0%       0%
Misn Milcon Avoidnc($K):       0        0        0        0        0        0
Procurement Avoidnc($K):       0        0        0        0        0        0

MTF Closure Action:          None Fac ShDn(KSF):         101  FH ShDn:   0.000%
```

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Department     : Headquarters and Support JCSG
Scenario File  : C:\Musser\HSA-0114-TRANSCOM Components to Scott-05-04-06\HSA-0114 TRANSCOM Components to
Scott AFB.CBR
Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
Std Fctrs File : C:\Musser\COBRA 6.09 - 31 March 05\BRAC2005.SFF

INPUT SCREEN FIVE - DYNAMIC BASE INFORMATION

Name:  Norfolk VA, VA (HSA014)
                            2006     2007     2008     2009     2010     2011
                            ----     ----     ----     ----     ----     ----
1-Time Unique Cost ($K):       0        0        0       27        0        0
1-Time Unique Save ($K):       0        0        0    1,131        0        0
1-Time Moving Cost ($K):       0        0        0        0        0        0
1-Time Moving Save ($K):       0        0        0        0        0        0
Env Non-MilCon Reqd($K):       0        0        0        0        0        0
Activ Mission Cost ($K):       0        0        0        0        0        0
Activ Mission Save ($K):       0        0        0      400      400      400
Misn Contract Start($K):       0        0        0        0        0        0
Misn Contract Term ($K):       0        0        0        0        0        0
Supt Contract Term ($K):       0        0        0        0        0        0
Misc Recurring Cost($K):       0        0        0        0        0        0
Misc Recurring Save($K):       0        0        0      677      677      677
One-Time IT Costs ($K):        0        0        0        0        0        0
Construction Schedule(%):      0%       0%       0%       0%       0%       0%
Shutdown Schedule (%):         0%       0%       0%       0%       0%       0%
Misn Milcon Avoidnc($K):       0        0        0        0        0        0
Procurement Avoidnc($K):       0        0        0        0        0        0
MTF Closure Action:         None Fac ShDn(KSF):           0  FH ShDn:   0.000%

Name:  Scott AFB, IL (VDYD)
                            2006     2007     2008     2009     2010     2011
                            ----     ----     ----     ----     ----     ----
1-Time Unique Cost ($K):       0        0   18,000    2,494        0        0
1-Time Unique Save ($K):       0        0        0        0        0        0
1-Time Moving Cost ($K):       0        0        0        0        0        0
1-Time Moving Save ($K):       0        0        0        0        0        0
Env Non-MilCon Reqd($K):     240      150        0        0        0        0
Activ Mission Cost ($K):       0        0        0        0        0        0
Activ Mission Save ($K):       0   39,600   40,800   43,800   43,800   43,800
Misn Contract Start($K):       0        0        0        0        0        0
Misn Contract Term ($K):       0        0        0        0        0        0
Supt Contract Term ($K):       0        0        0        0        0        0
Misc Recurring Cost($K):       0        0        0        0        0        0
Misc Recurring Save($K):       0        0        0        0        0        0
One-Time IT Costs ($K):        0       88        0        0        0        0
Construction Schedule(%):      0%       0%       0%       0%       0%       0%
Shutdown Schedule (%):         0%       0%       0%       0%       0%       0%
Misn Milcon Avoidnc($K):       0        0        0        0        0        0
Procurement Avoidnc($K):       0        0        0        0        0        0
MTF Closure Action:         None Fac ShDn(KSF):           0  FH ShDn:   0.000%
```

COBRA INPUT DATA REPORT (COBRA v6.09) - Page 6
Data As Of 4/1/2005 12:20:14 PM, Report Created 4/6/2005 8:03:34 AM

Department : Headquarters and Support JCSG
Scenario File : C:\Musser\HSA-0114-TRANSCOM Components to Scott-05-04-06\HSA-0114 TRANSCOM Components to Scott AFB.CBR
Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
Std Fctrs File : C:\Musser\COBRA 6.09 - 31 March 05\BRAC2005.SFF

INPUT SCREEN SIX - BASE PERSONNEL INFORMATION

Name: Alexandria / I-395 A, VA (HSA001)

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 |
|---|---|---|---|---|---|---|
| Off Scenario Change: | 0 | 0 | -6 | 0 | 0 | 0 |
| Enl Scenario Change: | 0 | 0 | -1 | 0 | 0 | 0 |
| Civ Scenario Change: | 0 | 0 | -124 | 0 | 0 | 0 |
| Off Prog nonBRAC Change: | 0 | 0 | 0 | 0 | 0 | 0 |
| Enl Prog nonBRAC Change: | 0 | 0 | 0 | 0 | 0 | 0 |
| Civ Prog nonBRAC Change: | 0 | 0 | 0 | 0 | 0 | 0 |
| Stu Prog nonBRAC Change: | 0 | 0 | 0 | 0 | 0 | 0 |
| Prog FH Privatization: | 0% | 0% | 0% | 0% | 0% | 0% |

INPUT SCREEN SIX - BASE PERSONNEL INFORMATION

Name: EUSTIS, VA (51281)

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 |
|---|---|---|---|---|---|---|
| Off Scenario Change: | 0 | -3 | 0 | 0 | 0 | 0 |
| Enl Scenario Change: | 0 | 0 | 0 | 0 | 0 | 0 |
| Civ Scenario Change: | 0 | -57 | 0 | 0 | 0 | 0 |
| Off Prog nonBRAC Change: | -28 | 8 | 0 | 0 | 0 | 0 |
| Enl Prog nonBRAC Change: | -120 | 23 | 0 | 0 | 0 | 0 |
| Civ Prog nonBRAC Change: | -1 | 0 | 0 | 0 | 0 | 0 |
| Stu Prog nonBRAC Change: | -103 | -33 | 0 | 0 | 0 | 0 |
| Prog FH Privatization: | 100% | 0% | 0% | 0% | 0% | 0% |

Name: Norfolk VA, VA (HSA014)

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 |
|---|---|---|---|---|---|---|
| Off Scenario Change: | 0 | 0 | 0 | -1 | 0 | 0 |
| Enl Scenario Change: | 0 | 0 | 0 | 0 | 0 | 0 |
| Civ Scenario Change: | 0 | 0 | 0 | -19 | 0 | 0 |
| Off Prog nonBRAC Change: | 0 | 0 | 0 | 0 | 0 | 0 |
| Enl Prog nonBRAC Change: | 0 | 0 | 0 | 0 | 0 | 0 |
| Civ Prog nonBRAC Change: | 0 | 0 | 0 | 0 | 0 | 0 |
| Stu Prog nonBRAC Change: | 0 | 0 | 0 | 0 | 0 | 0 |
| Prog FH Privatization: | 0% | 0% | 0% | 0% | 0% | 0% |

Name: Scott AFB, IL (VDYD)

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 |
|---|---|---|---|---|---|---|
| Off Scenario Change: | 0 | -78 | 1 | -12 | 0 | 0 |
| Enl Scenario Change: | 0 | -145 | 1 | -10 | 0 | 0 |
| Civ Scenario Change: | 0 | -87 | 6 | -6 | 0 | 0 |
| Off Prog nonBRAC Change: | 0 | 0 | 0 | 0 | 0 | 0 |
| Enl Prog nonBRAC Change: | 0 | 0 | 0 | 0 | 0 | 0 |
| Civ Prog nonBRAC Change: | 0 | 0 | 0 | 0 | 0 | 0 |
| Stu Prog nonBRAC Change: | 0 | 0 | 0 | 0 | 0 | 0 |
| Prog FH Privatization: | 100% | 0% | 0% | 0% | 0% | 0% |

```
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Department     : Headquarters and Support JCSG
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Std Fctrs File : C:\Musser\COBRA 6.09 - 31 March 05\BRAC2005.SFF

INPUT SCREEN SEVEN - BASE MILITARY CONSTRUCTION INFORMATION

Name:  Scott AFB, IL (VDYD)

FAC  UM    New MilCon     Rehab MilCon    TotCost($K)   FPG Con CF  FPG Sust CF
---- --- ------------ -------------------- ----------- ------------ ------------
6100 SF        99,600           0 Default           0       138.78         2.52
1412 SF        60,000           0 Default           0       152.30         3.26

STANDARD FACTORS SCREEN ONE - PERSONNEL

SF File Descrip:
Perc Officers Accompanied:      72.00%   Priority Placement Program:     39.97%
Perc Enlisted Accompanied:      55.00%   PPP Actions Involving PCS:      50.70%
Officer Salary($/Year):    124,971.93    Civilian PCS Costs ($):     35,496.00
Enlisted Salary($/Year):    82,399.09    Home Sale Reimburse Rate:       10.00%
Civilian Salary($/Year):    59,959.18    Max Home Sale Reimburs($):  50,000.00
Avg Unemploy Cost($/Week):     272.90    Home Purch Reimburse Rate:       5.00%
Unemployment Eligibility(Weeks):   16    Max Home Purch Reimburs($): 25,000.00
Civilians Not Willing To Move:   6.00%   Civilian Homeowning Rate:       68.40%
Civilian Turnover Rate:          9.16%   HAP Home Value Reimburse Rate:  13.46%
Civilian Early Retire Rate:      8.10%   HAP Homeowner Receiving Rate:   18.44%
Civilian Regular Retire Rate:    1.67%   RSE Home Value Reimburse Rate:   0.00%
Civilian RIF Pay Factor:        86.32%   RSE Homeowner Receiving Rate:    0.00%
Civ Early Retire Pay Factor:    18.03%

STANDARD FACTORS SCREEN TWO - FACILITIES

                                       Army        Navy   Air Force     Marines
                                  ----------  ----------  ----------  ----------
Service Sustainment Rate              87.00%      93.00%      92.00%      97.00%
Unit Cost Adjustment (BOS)         10332.00     8879.00     3032.00     3904.00
Program Management Factor:      10.00    MilCon Site Prep Cost ($/SF):    0.74
Mothball (Close) ($/SF):         0.18    MilCon Contingency Plan Rate:    5.00%
Mothball (Deac/Realn) ($/SF):    0.45    MilCon Design Rate (Medical):   13.00%
Rehab vs. MilCon (Default):     47.00%   MilCon Design Rate (Other):      9.00%
Rehab vs. MilCon (Red):         64.00%   MilCon SIOH Rate:                6.00%
Rehab vs. MilCon (Amber):       29.00%   Discount Rate for NPV/Payback:   2.80%

STANDARD FACTORS SCREEN THREE - TRANSPORTATION

Material/Assigned Mil (Lb):       710    Storage-In-Transit ($/Pers):   373.76
HHG Per Off Accomp (Lb):    15,290.00    POV Reimburse($/Mile):           0.20
HHG Per Enl Accomp (Lb):     9,204.00    Air Transport ($/Pass Mile):     0.20
HHG Per Off Unaccomp (Lb):  13,712.00    IT Connect ($/Person):         200.00
HHG Per Enl Unaccomp (Lb):   6,960.00    Misc Exp($/Direct Employee): 1,000.00
HHG Per Civilian (Lb):      18,000.00    Avg Mil Tour Length (Months):   30.02
Total HHG Cost ($/100Lb):        8.78    One-Time Off PCS Cost($):   10,477.58
Equip Pack & Crate($/Ton):     180.67    One-Time Enl PCS Cost($):    3,998.52
```

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Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
Std Fctrs File : C:\Musser\COBRA 6.09 - 31 March 05\BRAC2005.SFF

FOOTNOTES FOR SCREEN ONE
========================
Realign US TRANSCOM and associated Service components, by co-locating US Army SDDC (Alexandria
and Ft. Eustis, VA), and US Army SDDC-TEA (Newport News, VA) to Scott AFB, and consolidate them with
USAF Air Mobility Command HQ and US TRANSCOM HQ.

FOOTNOTES FOR SCREEN TWO
========================
Mileage from Alexandria, VA and to Scott AFB is based on DTOD Table of Distances.

Mileage from Newport News (TEA) to Scott AFB is based on DTOD Table of Distances.

FOOTNOTES FOR SCREEN THREE
==========================
Moving to Scott AFB:  US Army SDDC (Alexandria, Ft. Eustis); and US Army SDDC-TEA (Newport News,
VA).  (TRANSCOM HQ (AF) and Army TABS provided personnel numbers).

Number of personnel moving are based on TRANSCOM HQ-provided figures.

Support equipment tonnage based on JCSG BRAC standard of 710 lbs per person.

FOOTNOTES FOR SCREEN FOUR
=========================
Manually populated initial personnel numbers for leased space locations (SDDC-Alexandria, and
SDDC-TEA-Newport News, VA).  (Data was not provided in Installation static data.) (Personnel numbers
provided by Army SDC).

FOOTNOTES FOR SCREEN FIVE
=========================
Activity Mission Recurring Savings/Costs: based on reductions/increases in Contractor personnel (@$200K
per person per year).
Alexandria, VA           Savings-       $12,600K in 2008 and beyond.
Ft Eustis, VA    Savings-    $ 1,800K in 2007 and beyond.
TEA-N.News(Norfolk) Savings-    $   400K in 2009 and beyond.
Scott AFB:          Savings-    $39,600K in 2007; $40,800K in 2008;
$43,800K in 2009 and beyond.

Alexandria, VA  One-time Unique costs    ($86K):  Lease Restoration Costs
Alexandria, VA  One-time Unique Savings ($4059K):  AT/FP Cost Avoidance.
Alexandria, VA  Recurring Savings ($5353K-beginning 2008):  Lease avoidance savings.  (Army SDC).

Fort Eustis Facilities Shutdown: (101,000 SF) (provided by Army TABS)

TEA -Newport News (Norfolk (proxy)) One-time Unique costs: $27K in 2009 for lease restoration costs;
TEA -Newport News (Norfolk (proxy)) One-time Unique Savings:  $1,131K in 2009 for AT/FP cost
avoidance.

Scott AFB, One-time Unique Costs:   $18,000K for Joint Operations Center (JOC) Command and Control
Systems
Scott AFB, One-time Unique Costs:  $2494K Furniture Costs in 2009 (AF input).
Scott AFB, Environmental Costs: $240K NEPA in 2006; $150K in 2007 ($50K Air Conformity Analysis;
$100K Air Permit Revision). (AF input).
Scott AFB, One-Time IT Costs: In 2007: IT Infrastructure Costs: ($88.0K) Cabling costs.  (AF input).
```

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Department     : Headquarters and Support JCSG
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Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
Std Fctrs File : C:\Musser\COBRA 6.09 - 31 March 05\BRAC2005.SFF

FOOTNOTES FOR SCREEN SIX
========================
Reductions/Increases  based on time-phased TRANSCOM HQ (AF) data.
Used Army SDC capacity and reduction data for SDDC locations. (Number of SDDC contractors provided
by TRANSCOM HQ).

AF BOS changes at Scott:  based on AF standard of 8% Military /  4% civilian (applied to net personnel
changes (Off/Enl/Civ) ).

Used 3% BOS reduction factor for Army-SDDC -Ft. Eustis.

FOOTNOTES FOR SCREEN SEVEN
==========================
MILCON required at Scott AFB (99,600 SF), based on net plus up in personnel  (Scott AFB reductions plus
increased number of personnel from SDDC).  (uses 200 GSF per person). (Source:  TRANSCOM/AF
Personnel numbers;  JCSG standard of 200 SF per person).

MILCON required at Scott AFB for 60,000 SF, for Joint Operations Center.  (Source:  TRANSCOM (AF) )
```

COBRA ECONOMIC IMPACT REPORT (COBRA v6.09)
Data As Of 4/1/2005 12:20:14 PM, Report Created 4/6/2005 8:03:34 AM

Department : Headquarters and Support JCSG
Scenario File : C:\Musser\HSA-0114-TRANSCOM Components to Scott-05-04-06\HSA-0114 TRANSCOM Components to Scott AFB.CBR
Option Pkg Name: HSA-0114 TRANSCOM Components to Scott AFB
Std Fctrs File : C:\Musser\COBRA 6.09 - 31 March 05\BRAC2005.SFF

Alexandria / I-395 A, VA (HSA001)

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|---|---|---|---|---|---|---|---|
| Jobs Gained-Mil | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Jobs Lost-Mil | 0 | 0 | 24 | 0 | 0 | 0 | 24 |
| NET CHANGE-Mil | 0 | 0 | -24 | 0 | 0 | 0 | -24 |
| Jobs Gained-Civ | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Jobs Lost-Civ | 0 | 0 | 508 | 0 | 0 | 0 | 508 |
| NET CHANGE-Civ | 0 | 0 | -508 | 0 | 0 | 0 | -508 |
| Jobs Gained-Stu | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Jobs Lost-Stu | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET CHANGE-Stu | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

EUSTIS, VA (51281)

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|---|---|---|---|---|---|---|---|
| Jobs Gained-Mil | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Jobs Lost-Mil | 0 | 20 | 0 | 0 | 0 | 0 | 20 |
| NET CHANGE-Mil | 0 | -20 | 0 | 0 | 0 | 0 | -20 |
| Jobs Gained-Civ | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Jobs Lost-Civ | 0 | 305 | 0 | 0 | 0 | 0 | 305 |
| NET CHANGE-Civ | 0 | -305 | 0 | 0 | 0 | 0 | -305 |
| Jobs Gained-Stu | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Jobs Lost-Stu | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET CHANGE-Stu | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

Norfolk VA, VA (HSA014)

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|---|---|---|---|---|---|---|---|
| Jobs Gained-Mil | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Jobs Lost-Mil | 0 | 0 | 0 | 1 | 0 | 0 | 1 |
| NET CHANGE-Mil | 0 | 0 | 0 | -1 | 0 | 0 | -1 |
| Jobs Gained-Civ | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Jobs Lost-Civ | 0 | 0 | 0 | 104 | 0 | 0 | 104 |
| NET CHANGE-Civ | 0 | 0 | 0 | -104 | 0 | 0 | -104 |
| Jobs Gained-Stu | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Jobs Lost-Stu | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET CHANGE-Stu | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

Scott AFB, IL (VDYD)

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|---|---|---|---|---|---|---|---|
| Jobs Gained-Mil | 0 | 17 | 19 | 0 | 0 | 0 | 36 |
| Jobs Lost-Mil | 0 | 223 | 0 | 22 | 0 | 0 | 245 |
| NET CHANGE-Mil | 0 | -206 | 19 | -22 | 0 | 0 | -209 |
| Jobs Gained-Civ | 0 | 248 | 390 | 85 | 0 | 0 | 723 |
| Jobs Lost-Civ | 0 | 87 | 0 | 6 | 0 | 0 | 93 |
| NET CHANGE-Civ | 0 | 161 | 390 | 79 | 0 | 0 | 630 |
| Jobs Gained-Stu | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Jobs Lost-Stu | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET CHANGE-Stu | 0 | 0 | 0 | 0 | 0 | 0 | 0 |