

DCN: 1717

***Commissioner  
Base Visit Book***



***Hill Air Force Base, UT  
Realignment Recommendations***

***7 June 2005***

**HILL AIR FORCE BASE, UT  
6 JUNE 2005**

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**DISTINGUISHED VISITOR  
ITINERARY FOR**



**2005 BRAC Commission  
Hill AFB Visit  
Commissioner Coyle  
Commissioner Hansen  
Commissioner Newton  
6 June 05**

**FINAL** as of: 6/4/2005 2:16 PM

**Monday 6 June 05**

*Uniform of the Day*

*Military: Short Sleeve Blue*

*Civilian: Business Casual*

**0600**

**Depart OO-ALC Headquarters for Grand America Hotel, DV Surrey**

- Maj Gen Kevin Sullivan, OO-ALC/CC
- Mr Don Cazel, OO-ALC/CD
- Col Neil McCasland, OO-ALC/CV
- Col Bob Beletic, 388FW/CC
- Col Al Hawley, 419FW/CV
- (Doug James, OO-ALC/CAG, Driver)

**0700**

**Travel to OO-ALC Headquarters, (Circle Drive)**

**DV Surrey**

1. Gen Newton
2. Mr Hansen
3. Mr Coyle
4. Maj Gen Sullivan
5. Mr Cazel
6. Col McCasland
7. Col Beletic
8. Col Hawley
9. Lt Col Art Beauchamp

0750

**Arrive at OO-ALC Headquarters, Air Room**

*(In Place at 0730) Executive Council, 388<sup>th</sup>/CC, 419<sup>th</sup>/CC, DDHU, DISA*

Maj Gen Kevin Sullivan	OO-ALC/CC
Mr Don Cazel	OO-ALC/CD
Brig Gen Bob McMahon	309 MWX/CC
Col Neil McCasland	OO-ALC/CV
Col Bob Belectic	388 FW/CC
Mr Jack Jones	OO-ALC/CCX
Mr Ernie Parada	84 CSW/CD
Mr Deryl Israel	OO-ALC/EN
Mr Scott Correll	OO-ALC/PK
Col Joe Sokol	75 ABW/CC
Col Larry Schaefer	508 ASW/CC
Col "Shof" Shofner	526 ICBMSW/CC
Col Al Hawley	419 FW/CV
Col Tyrone Stephens	DDHU
Mr C.J. Read	DISA
Col Jim Robinson	419FW/MSG/CC
Mr Jim Sutton	OO-ALC/XP
Mr Andy Flowers	OO-ALC/DP
Mr Carl Schweinfurth	OO-ALC/FM
Mr Tom Girz	84 MSUG/CD
Mr Marlene Wright	309 MXSG/CD
Mr Troy Tingey	Union President
Ms Jeanette Bonnell	OO-ALC/XPX-BRAC
Ms Debi Sandlund	OO-ALC/XPX-BRAC

**Congressional Staffers:** Bill Castle, Steve Petersen, Shaun Parkin

0800

**Hill AFB Mission Overview**

*Briefed by: Maj Gen Kevin Sullivan, OO-ALC/CC*

0850

**Travel to Bldg 1538, DV Surrey**

**DV Surrey #1 (Mr James-Driver)**

Gen Newton  
Mr Hansen  
Mr Coyle  
Maj Gen Sullivan  
Mr Cazel  
Brig Gen McMahon  
Col Belectic  
Mr Sutton  
Lt Col Beauchamp  
Ms Bonnell (Scribe)

**DV Surrey #2 (Military Driver)**

Col McCasland (Escort)  
Col Sokol  
Mr Castle  
Mr Petersen  
Mr Parkin  
Ms Sandlund (Scribe)

0855

**Tour SMIC (Strategic Missile Integration Center)**

- Briefing by Col "Shof" Shofner
- View LCC (Launch Control Capsule)
- View Missile Silo

0920

**Windshield Tour of MAMS Area, DV Surrey**

- IGLOOS (Hayman & Navy "Box Style")
- STAMP/STRAPP
- View 388FW Ramp
- View New C-130 Hangar
- A-10 Workload, Hangar 1
- View F/A-22 Hangar

0935

**Arrive at Bldg 507**

0935

**Lean Tour of Worldwide Landing Gear Facility**

1000

**Travel to Bldg 225, DV Surrey**

1005

**Lean Tour of F-16 CCIP Line and C-130 Workload**

1025

**Travel to Bldg 238, DV Surrey**

1030

**Lean Tour of F/A-22 & B-2 Composite Workloads**

1050

**Travel to Bldg 120, 388FW HQ**

- Met by Col Bob Beletic, 388FW/CC

1055

**388 FW Update & Tour**

- 388 FW Overview & UTTR Briefing (45 min)
- Hangar # 35, LANTIRN Repair Facility (15 min)
- Bldg # 295, Engine Shop (20 min)

**DV Surrey #1 (Mr James-Driver)**

Gen Newton  
Mr Hansen  
Mr Coyle  
Maj Gen Sullivan  
Mr Cazal  
Col Beletic  
Col Post  
Lt Col Beauchamp  
Ms Bonnell (Scribe)

**DV Surrey #2 (Military Driver)**

Col McCasland (Escort)  
Col Joe Sokol  
Mr Castle  
Mr Petersen  
Mr Parkin  
Ms Sandlund (Scribe)

1215

**419 FW Update & Tour (30 min)**

- 419 FW Overview
- Windshield Tour of 419 FW Compound

1250

**Travel to Outback Restaurant, DV Surrey**

**DV Surrey #1 (Mr James-Driver)**

Gen Newton  
Mr Hansen  
Mr Coyle  
Maj Gen Sullivan  
Mr Castle  
Mr Petersen  
Mr Parkin

1300

**Lunch with Utah Defense Alliance**

1430

**Media Event at Holiday Inn Express**

1500

**Travel to SLC Hotel, DV Surrey #1**

1500

**Travel to Hill Air Force Base Bldg 1102 for POV's, DV Surrey #2**

### ***Point of Contact for Salt Lake City***

**Lt Col Art Beauchamp Cell Phone: (253) 376-0658**

### ***Team Hill*** ***POINTS of CONTACT***

**Mr Jim Sutton, Director, OO-ALC Plans & Programs, (801) & DSN: 775-6234**

OO-ALC Commander's Action Group, Pat Mulstay – (801) & DSN: 777-5961, Cell: (801) 509-7927  
OO-ALC Commander's Action Group, Doug James – (801) & DSN: 777-5963, Cell: (801) 509-7926

***OO-ALC Protocol, Cindy Vigil & Aileen Stebly – (801) & DSN: 777-5565***

**Hill Command Post, 777-300718/9 or 777-0789  
OO-ALC Command Section, 777-5111  
Hill Base Ops, 777-1861**

**FOR OFFICIAL USE ONLY**

*Do not release the information contained in this itinerary, (whole or in part) to individuals outside of official Government agencies without permission of the Commander's Action Group, OO-ALC/CC*

**COMMISSIONER COYLE**

# MUEFMC

*Travel Itinerary from June 6 – June 10, 2005*

*Los Angeles, CA*

**June 5, Sunday:**

**1300-1538** Flight Delta # 715 from LA to Salt Lake

Hotel: Red Lion Salt Lake Downtown

**June 6, Monday:**

**AM visit** **HILL AFB**

**1400-1730** **Regional Hearing: Salt Palace Convention Center**

**2046-2143** Flight Delta #1437 from Salt Lake City to LA.

**COMMISSIONER JAMES V. HANSEN**

*Travel Itinerary from June 6 – June 10, 2005*

*Farmington, UT (Salt Lake City)*

**June 6, Monday:**

*Travel POV*

**AM visit      HILL AFB**

**1400-1730      Regional Hearing: Courthouse**

**COMMISSIONER LLOYD NEWTON**

#GQQVCD

*Travel Itinerary from June 6 – June 10, 2005*

*Hartford, CT*

**June 5, Sunday:**

1417-  
-1944

Flight: United #7822 from Hartford to Chicago  
Flight: United #6831 from Chicago to Salt Lake

Hotel: Red Lion (Downtown, approx 4 miles from Convention Center).  
<http://www.expedia.com/pub/agent.dll?qscr=dspv&flag=1&itid=&itdx=&itty=&from=f&foop=0&hwrq=&htid=546243&spsh=&spsi=&crti=4&nfla=1>

**June 6, Monday:**

AM visit

**HILL AFB**

1400-1730

**Regional Hearing: Courthouse**

Hotel: Red Lion

**June 7, Tuesday:**

0757-1159  
1320-1634

Flight: United #570 from Salt Lake City to Chicago (Business).  
Flight: United #556 from Chicago to Bradley (Business).

# DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

## BASE SUMMARY SHEET

### (Hill AFB, UT)

#### INSTALLATION MISSION

- Hill Air Force Base, which is bordered by the Wasatch Mountains on the east and overlooking the Great Salt Lake to the west is located in northern Utah and is home to many operational and support missions, with the Ogden Air Logistics Center (OO-ALC) serving as the host organization.
- The Center is the largest organization at Hill. Other wings at Hill include the 75<sup>th</sup> Air Base Wing, 84<sup>th</sup> Combat Containment Wing, 309<sup>th</sup> Maintenance Wing, 508<sup>th</sup> Aircraft Sustainment Wing, and the 526<sup>th</sup> Intercontinental Ballistic Missile Systems Wing. In addition, there are 20 tenant organizations that make Hill their home, to include two premier fighter wings—the 388<sup>th</sup> Fighter Wing and the 419<sup>th</sup> Fighter Wing (the largest Air Force Reserve unit in Utah).
- The Center provides worldwide engineering management for the F-16 Fighting Falcon, A-10 Thunderbolt, and Minuteman III and Peacekeeper Intercontinental Ballistic Missiles. The base also performs depot maintenance of F-16, A-10, and C-130 Hercules aircraft. Activities include ammunition test and evaluation, corrosion control, rebuilding damaged aircraft, software development and engineering, radar test and repair, aircraft robotics repair, metal processing, composite material manufacturing, and missile launch vehicle repair and assembly. Major directorates handle aircraft, commodities, technical and industrial support, space and command, control, communications and intelligence systems, personnel finance, contracting, logistics, and the silo-based ICBM program.
- The Center is the Air Force Center of Industrial and Technical Excellence (CITE) for low-observable (*'stealth'*) aircraft structural composite materials and provides support for the B-2 Spirit multi-role bomber.
- Major General Kevin J. Sullivan commands, the Ogden Air Logistics Center. He is also responsible for 75<sup>th</sup> Air Base Wing, 84<sup>th</sup> Combat Containment Wing, 309<sup>th</sup> Maintenance Wing, 508<sup>th</sup> Aircraft Sustainment Wing, and the 526<sup>th</sup> Intercontinental Ballistic Missile Systems Wing. His BIO is located in Section I.

## **DOD RECOMMENDATION**

- **Air Force Recommendations:**

- Receive six F-16s aircraft (block 40) from Cannon Air Force Base, NM.
- Move from Hill the 419<sup>th</sup> Fighter Wing F-16s (block 30) to the 482d Fighter Wing, Homestead Air Reserve Base, FL (six aircraft) and the 301<sup>st</sup> Fighter Wing, Naval Air Station Joint Reserve Base Fort Worth, TX (nine aircraft). The AFMC F-16s (four test aircraft) will remain in place at Hill.
- Receive Low Altitude Navigation and Targeting Infrared for Night (LANTIRN) pods from Edwards Air Force Base, CA, Mountain Home Air Force Base, ID, and Luke Air Force Base, AZ for the purposes of establishing a LANTIRN Centralized Intermediate Repair Facility (CIRF) at Hill.
- Receive F-110 engine intermediate maintenance from Carswell Air Reserve Station, TX and Nellis Air Force Base, NV for the purposes of establishing a CIRF for F-110 engines at Hill.

- **Joint Recommendations**

- Establish a Joint Centers for Fixed Wing Air Platform Research, Development and Acquisition, and Test and Evaluation (RDAT&E) at Wright-Patterson Air Force Base, OH by relocating fixed wing related air platform development and acquisition from Tinker Air Force Base, OK, Robins Air Force Base, GA and Hill.
- Move Weapons/Armaments In-Service Engineering Research, Development and Acquisition, and Test and Evaluation from Hill to Eglin Air Force Base, FL.
- Consolidate Civilian Personnel Offices (CPO) within each Service and the Defense Agencies; realign Hill by relocating the CPO to Randolph Air Force Base, TX.
- Consolidate select Service Installation Control Points (ICP) functions (budget/funding, contracting, cataloging, requisition control, weapons systems secondary item support, requirements determinations and integrated material management technical support) and transfer to DLA. In addition, this recommendation realigns or moves the procurement management and related support functions for the procurement of DLRs to DLA.
- Privatize Supply, Storage and Distribution on specific commodities: move Hill tire supply contracting function to DSC Columbus ICP. Further realign Hill by disestablishing storage and distribution functions for tires; packaged petroleum, oils and lubricants and compressed gases at Hill.

**DOD JUSTIFICATION**

- The Air Force distributed Reserve aircraft to Homestead Air Reserve Base to create an optimum sized squadron that supports the homeland defense Air Sovereignty Alert Mission. The remaining Reserve aircraft are distributed to the only remaining Reserve F-16 squadron at Naval Air Station Joint Reserve base Fort Worth. This laydown keeps the active/Air National Guard/Air Force Reserve force structure mix constant, Creating CIRF's for LANTIRN pods and F-110 engines establishes Hill as a maintenance workload center for these commodities. This recommendation complements other CIRF recommendation as part of an Air Force effort to standardize stateside and deployed intermediate-level maintenance and will increase maintenance productivity and support to the warfighter.
- Joint actions attempt to improve efficiency and greater jointness by consolidating select supply and distribution functions and inventories.

**COST CONSIDERATIONS DEVELOPED BY DOD**

- One-Time Costs: \$28.2 million
- Net Savings (Cost) during Implementation: \$ 8.2 million
- Annual Recurring Savings: \$ 8.1 million
- Return on Investment Year: Calendar Yr 2009 (payback expect in 4 yrs)
- Net Present Value over 20 Years: \$85.9 million

**MANPOWER IMPLICATIONS OF THIS RECOMMENDATION (EXCLUDES CONTRACTORS)**

<b>Baseline</b>	<u>Military</u>	<u>Civilian</u>	<u>Students</u>
Reductions	(13)	(447)	0
Realignments	291	24	0
<b>Total</b>	<b>278</b>	<b>(423)</b>	<b>0</b>

**MANPOWER IMPLICATIONS OF ALL RECOMMENDATIONS AFFECTING THIS INSTALLATION (INCLUDES ON-BASE CONTRACTORS AND STUDENTS)**

	<b>Out</b>		<b>In</b>		<b>Net Gain (Loss)</b>	
	<u>Military</u>	<u>Civilian</u>	<u>Military</u>	<u>Civilian</u>	<u>Military</u>	<u>Civilian</u>
This Recommendation	(13)	(447)	291	24	278	(423)
Other Recommendation(s)						
<b>Total</b>	<b>(13)</b>	<b>(447)</b>	<b>291</b>	<b>24</b>	<b>278</b>	<b>(423)</b>

## ENVIRONMENTAL CONSIDERATIONS

- There are potential impacts to the air quality; cultural, archeological, or tribal resources; land use constraints or sensitive resource areas; noise; waste management water resources; and wetlands that may need to be considered during the implementation of this recommendation. There are no anticipated impacts to dredging; marine mammals, resources, or sanctuaries; or threatened and endangered species or critical habitat. Impacts of costs include \$1.0M in costs for environmental compliance and waste management. These costs were included in the payback calculation. There are no anticipated impacts to the costs of environmental restoration. The aggregated environmental impact of all recommended BRAC actions affecting the installations in this recommendations have been reviewed. There are no known environmental impediments to the implementation of this recommendation.

## REPRESENTATION

Governor: Jon Huntsman, Jr. (R)  
Senators: Orrin G. Hatch (R); Robert Bennett (R)  
Representatives Rob Bishop (R-1<sup>st</sup>), Jim Matheson (D-2<sup>nd</sup>), Chris Cannon (R-3<sup>rd</sup>)

## ECONOMIC IMPACT

- Potential Employment Loss: 245 jobs (121 direct and 124 indirect)
- MSA Job Base: 701,532
- Percentage: less than 0.1 percent area employment
- Cumulative Economic Impact (Year-Year): 2006-2011 period

## MILITARY ISSUES

- TBD

## COMMUNITY CONCERNS/ISSUES

- TBD

## ITEMS OF SPECIAL EMPHASIS

- TBD

## Secretary of Defense Recommendation

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**Fighter**

Rank	Base	Fighter	Current / Future Mission	Condition of Infrastructure	Contingency, Mobilization, Future Forces	Cost of Ops / Manpower
1	Seymour Johnson AFB	83.24	77.95	89.63	80.45	85.03
2	Langley AFB	82.84	87.59	80.51	72.12	77.2
3	Eglin AFB	81.4	74.55	83.97	100	90.39
4	Hurlburt Field	77.43	76.75	84.64	48.05	87.18
5	MacDill AFB	75.6	70.48	78.78	85.77	76.56
6	Tyndall AFB	73.63	64.75	83.78	68	90.98
7	Shaw AFB	72.2	59.83	84.47	74.79	85.64
8	Edwards AFB	71.92	68.64	76.49	75.87	40.87
9	Moody AFB	70.8	57.19	82.55	79.47	91.37
10	Holloman AFB	69.82	60.27	81.84	62.59	75.23
11	Eielson AFB	69.09	58.65	80.9	81.32	16.54
12	Luke AFB	69.06	65.65	79.48	41.64	68.92
13	Nellis AFB	68.73	60.85	82.32	54.77	43.94
14	Hill AFB	68.02	56.88	76.08	83.39	77.82
15	Dover AFB	66.69	61.48	78.78	40.99	64.93
16	Kirtland AFB	66.44	55.39	78.12	67.96	69.56
17	Pope AFB	65.86	58.95	77.74	43.27	86.08
18	Patrick AFB	64.96	71.07	61.64	50.22	66.83
19	Charleston AFB	64.94	59.12	66.51	82.49	75.49
20	March ARB	64.84	68.31	71.06	27.89	45.41
21	Andrews AFB	64.83	63.23	67.83	65.5	41.74
22	Davis-Monthan AFB	63.83	50.51	79.71	57.21	71.89
23	Mountain Home AFB	63.01	48.16	75.17	79.54	68.58
24	Jacksonville IAP AGS	61.8	73.95	54.71	31.25	77.87
25	Barksdale AFB	61.49	43.76	71.35	97.29	80.79
26	Altus AFB	61.43	53.79	62.69	86.47	80.99
27	Little Rock AFB	60.78	46.05	71.32	78.03	88.12
28	McChord AFB	60.73	49.83	77.97	40.23	57.08
29	Fairchild AFB	60.32	43.09	74.35	77.86	73.99
30	Maxwell AFB	59.61	61.81	64.46	22.86	85.68
31	Homestead ARS	59.17	52.11	70.75	44.96	53.65
32	Robins AFB	59.13	47.51	66.23	76	87.45
33	Indian Springs AFS	59.11	60.96	62.87	38.84	43.94
34	Dyess AFB	58.96	40.51	76.07	68.18	77.64
35	Tinker AFB	58.47	49.29	62.76	75.96	85.8
36	Elmendorf AFB	58.35	37.02	78.71	84.41	8.86
37	Whiteman AFB	58.18	39.23	72.69	80.97	74.42
38	Beale AFB	58.1	48.35	67.63	67.18	42.78
39	Ellsworth AFB	58.06	38.76	74.01	74.92	81.32
40	Savannah IAP AGS	57.8	65.2	55.63	26	84.65
41	McGuire AFB	57.02	44.52	70.22	64.69	37.26
42	Minot AFB	56.64	39.53	71.88	67.9	73.42
43	McConnell AFB	56.47	47.44	68.32	44	75.83
44	Travis AFB	56.42	45.93	74.31	38.42	24.22
45	Sheppard AFB	56.26	53.87	62.12	37.03	80.04
46	Grand Forks AFB	55.88	38.31	72.05	63.79	79.09
47	Lackland AFB	55.79	46.6	63.36	60.98	78.33
48	McEntire AGS	55.74	59.4	55.01	34.56	85.19
49	Richmond IAP AGS	55.34	66.15	52.13	13.98	75.18

**Fighter**

Rank	Base	Fighter	Current / Future Mission	Condition of Infrastructure	Contingency, Mobilization, Future Forces	Cost of Ops / Manpower
50	Cannon AFB	55.22	39.54	74.41	43.06	73.61
51	Wright-Patterson AFB	54.48	42.76	62.01	72.32	74.09
52	Hickam AFB	53.47	41.69	68.03	60.32	1.12
53	Phoenix Sky Harbor IAP AGS	52.3	62.83	45.3	28.91	68.42
54	Keesler AFB	52.07	59.95	47.57	26.19	85.3
55	Martin State APT AGS	51.42	61.01	48.71	16.83	58.71
56	Reno-Tahoe IAP AGS	51.34	61.17	47.23	24.11	47.47
57	Andersen AFB	51.26	37.23	67.15	62.55	0
58	Carswell ARS, NAS Fort Worth Joint Reserve	51.01	53.16	52.93	27.68	72.7
59	Boise Air Terminal AGS	50.86	46.69	56.24	40.75	78.4
60	Dannelly Field AGS	50.66	56.99	48.57	21.36	85.51
61	Atlantic City IAP AGS	50.22	53.44	50.22	37.74	41.33
62	Salt Lake City IAP AGS	50.13	60.83	42.03	29.21	71.72
63	Columbus AFB	49.85	40.27	54.88	61.78	94.97
64	Buckley AFB	49.82	43.25	55.99	53.35	53.78
65	Klamath Falls IAP AGS	49.81	39.6	66.48	22.71	69.01
66	Willow Grove ARS, NAS Willow Grove Joint Reserve	49.69	45.93	63.23	13.27	39.74
67	Tucson IAP AGS	49.54	50.59	51.5	30.82	72.7
68	Randolph AFB	48.7	44.96	49.93	53.43	78.51
69	Westover ARB	48.41	38.05	55.37	66.96	49.23
70	Selfridge ANGB	48.07	35.89	63.74	40.5	42.51
71	Scott AFB	47.91	46.43	52.26	35.09	53.95
72	Channel Islands AGS	47.27	46.92	52.73	32.3	23.21
73	Offutt AFB	47.16	43.03	50.37	46.36	73.2
74	Peterson AFB	46.82	44.97	50.41	36.55	61.91
75	Forbes Field AGS	46.55	44.27	49.3	38.02	77.32
76	Vandenberg AFB	46.05	31.09	59.43	62.81	32.48
77	Portland IAP AGS	45.95	38.07	56.19	36.22	60.13
78	Will Rogers World APT AGS	45.61	49.61	40.65	38.01	84.8
79	NAS New Orleans ARS	45.54	46.23	49.96	17.2	72.63
80	Ellington Field AGS	45.39	37.87	50.14	56.27	61.2
80	Vance AFB	45.39	42.69	51.09	23.57	87.75
82	Grissom ARB	45.2	36.85	50.37	55.24	73.25
83	Stewart IAP AGS	45.15	38.24	57.05	37.85	3.65
84	New Castle County Airport AGS	44.4	57.19	36.9	15.9	47.53
85	Moffett Federal Field AGS	44.05	46.92	50.38	11.68	15.79

**Fighter**

<b>Rank</b>	<b>Base</b>	<b>Fighter</b>	<b>Current / Future Mission</b>	<b>Condition of Infrastructure</b>	<b>Contingency, Mobilization, Future Forces</b>	<b>Cost of Ops / Manpower</b>
86	Ewvra Sheppard AGS	43.4	50.03	39.16	23.11	73.39
87	Fresno Air Terminal AGS	43.09	46.13	47.02	11.93	46.99
88	Otis AGB	42.83	28.15	56	55.91	42.04
89	Rickenbacker IAP AGS	42.74	39.57	50.05	19.92	71.11
90	Key Field AGS	42.66	43.27	40.54	40.48	75.4
91	Laughlin AFB	42.63	36.05	42.54	62.97	84.09
92	Lincoln MAP AGS	42.55	43.82	43.39	25.95	71.2
93	Memphis IAP AGS	42.44	41.35	43.82	33.43	75.57
94	Hancock Field AGS	42.03	35.71	45.6	50.23	66.32
95	Barnes MPT AGS	42.02	38.75	48.16	30.19	47.17
96	Luis Munoz Marin IAP AGS	41.83	52.6	39.02	10.87	14.06
97	Rosecrans Memorial APT AGS	41.25	38.89	42.16	38.2	81.65
98	Quonset State APT AGS	41.1	37.12	48.34	29.47	40.59
98	Nashville IAP AGS	41.1	41.57	39.78	35.03	78.64
100	Jackson IAP AGS	40.91	36.79	44.29	34.93	84.66
101	Pease International Trade Port AGS	40.83	38.23	45.08	36.8	33.8
102	Burlington IAP AGS	40.79	41.33	42.88	25.52	57.07
103	Kulis AGS	40.76	41.31	48.96	12.36	8.01
104	Dobbins ARB	40.33	39.32	43.6	24.63	67.58
105	Cheyenne APT AGS	40.13	38	41	39.11	68.7
106	Bradley IAP AGS	40.1	38.08	47.75	16.75	43.06
107	Harrisburg IAP AGS	39.79	41.24	43.04	12.19	69.5
108	Sioux Gateway APT AGS	39.5	31.47	46.88	35.58	79.98
109	Birmingham IAP AGS	39.24	37.95	38.69	37.65	77.96
110	F. S. Gabreski APT AGS	38.63	35.33	48.26	16.07	29.52
110	Fort Smith Regional APT AGS	38.63	39.63	36.31	31.14	88.84
112	Joe Foss Field AGS	38.59	30.04	46.09	36.91	77.92
113	Charlotte/Douglas IAP AGS	38.49	38.36	42.07	13.38	81.48
114	Tulsa IAP AGS	38.41	36.83	41.33	22.9	81.03
115	Capital APT AGS	38.18	38.51	39.2	27.74	57.09
116	Niagara Falls IAP ARS	38.13	28.96	47.01	39.09	55.66
117	Great Falls IAP AGS	37.85	31.45	44.04	35.35	62.23
118	W. K. Kellogg APT AGS	37.6	27.31	46.76	40.73	62.57
119	Hulman Regional APT AGS	37.45	36.53	40.99	15.84	82.24
120	Hanscom AFB	37.29	40.55	40.84	10.54	25.42
121	McGee Tyson APT AGS	37.24	35.63	38.3	28.11	86.02

**Fighter**

Rank	Base	Fighter	Current / Future Mission	Condition of Infrastructure	Contingency, Mobilization, Future Forces	Cost of Ops / Manpower
122	Dane County Regional - Truax Field AGS	37.22	32.04	45.99	18.5	61.55
123	Toledo Express APT AGS	36.85	32.71	38.44	40.29	72.76
124	Louisville IAP AGS	36.56	35.55	37.78	25.76	78.1
125	Hector IAP AGS	36.11	30.93	42.85	22.75	72.6
126	Arnold AFS	35.94	30.95	33	57.62	89.61
127	Lambert - St. Louis IAP AGS	35.93	37.28	38.26	14.14	59.7
128	Springfield-Beckley MPT AGS	35.37	35.33	35.31	26.8	71.74
129	Gen Mitchell IAP ARS	34.5	28.03	41.52	28.83	59.94
130	Fort Wayne IAP AGS	34.49	32.75	37.92	16.99	79.17
131	Bangor IAP AGS	34.47	27.19	37.72	47.2	63.61
132	Greater Peoria Regional APT AGS	34.4	34.13	33.86	32.89	54.24
133	Pittsburgh IAP AGS	34.04	22.6	45.14	31.81	69.3
134	Schenectady County APT AGS	33.59	33.31	33.66	27.95	60.05
135	Gen Mitchell IAP AGS	33.55	28.03	38.62	31.48	59.38
136	Duluth IAP AGS	32.55	23.88	40.48	31.03	66.75
137	Des Moines IAP AGS	32.35	28.67	35.92	23.34	76.75
138	Pittsburgh IAP ARS	30.86	22.6	37.3	32.36	69.59
139	Minn/St Paul IAP ARS	30.25	18.73	41.24	33.25	47.69
140	Mansfield Lahm MAP AGS	29.24	26.31	31.69	21.36	74.01
141	Youngstown-Warren Regional APT ARS	28.84	19.56	35.83	31.21	73.97
142	Yeager APT AGS	28.68	26.99	27.78	27.03	81.12
143	Goodfellow AFB	8	0	5.51	36.4	82.66
144	Brooks City-Base	7.87	0	5.51	36.4	77.48
145	Malmstrom AFB	7.5	0	5.51	36.4	62.67
146	Francis E. Warren AFB	6.79	0	5.51	27.41	70.53
147	Schriever AFB	6.41	0	5.51	27.31	55.46
148	Rome Laboratory	5.55	0	5.51	16.8	63.1
149	Air Reserve Personnel Center (ARPC)	5.32	0	5.51	16.8	53.84
150	United States Air Force Academy	5.22	0	5.51	13.92	61.68
151	Cheyenne Mountain AFS	4.87	0	5.51	11.89	55.61
152	Bolling AFB	4.22	0	5.51	9.07	40.62
153	Onizuka AFS	3.72	0	5.51	10.08	16.85
154	Los Angeles AFB	3.08	0	5.51	1.94	23.81



# Hill AFB Overview

As of	30 Sep 2005	30 Sep 2011
Assigned Weapon System Type(s) (MDS)	F-16	F-16
Total PAA	76	76
# Flying Squadrons	3	3
Total Available Aircraft Parking spaces	102	102
Unused Aircraft Parking Spaces	26	26

Template used	F-16
Standard PAA per squadron	24



# Hill AFB

## Tenant Flying Units

	As of	30 Sep 2005	30 Sep 2011		
Tenant Flying Unit	Type AC (MDS)	# Aircraft	# Parking Spaces Unused	# Aircraft	# Parking Spaces Unused
AFMC Test	F-16	4	4	4	4
AFRC Fighter Wing	F-16	17	35	17	35



## Estimated Capacity After 2011

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Weapon System Type (MDS)	F/A-22	JSF	UCAS	ABL	E-10
Maximum Capacity	96	96	70	N/A	N/A

**Predicted F-16 Block 40 retirements (begin FY 14 in CAF plan) open base for new fighter mission; F/A-22, JSF or J-UCAS**



# Hill AFB Estimated Costs

<b>Major Construction</b>	<b>52.6</b>
<b>Minor Construction</b>	<b>0.0</b>
<b>Natural Infrastructure</b>	<b>2.7</b>
<b>Other procurement</b>	<b>4.5</b>
<b>Planning &amp; Design</b>	<b><u>5.3</u></b>
<b>Subtotal</b>	<b>65.1</b>
<b>Add Second Squadron</b>	
<b>Precluding Factor</b>	<b>None</b>
<b>Major Construction</b>	<b>52.7</b>
<b>Minor Construction</b>	<b>0.0</b>
<b>Natural Infrastructure</b>	<b>2.7</b>
<b>Other procurement</b>	<b>5.4</b>
<b>Planning &amp; Design</b>	<b><u>6.7</u></b>
<b>Subtotal</b>	<b><u>67.5</u></b>
<b>Total Cost for Two Squadrons</b>	<b>132.6</b>



**Hill AFB**

# ***Estimated Costs One Squadron***

<b>Add One Squadron</b>	
<b>Major Construction</b>	
<b>Acft Gen Maintenance Facilities</b>	<b>20.9</b>
<b>Small Maintenance Dock</b>	<b>12.0</b>
<b>Dormitories</b>	<b>11.7</b>
<b>Fuel/Test Cell Facility</b>	<b>4.5</b>
<b>Squadron Operations Facility</b>	<b>3.5</b>
<b>Subtotal</b>	<b>52.6</b>
<b>Minor Construction</b>	
<b>Subtotal</b>	<b>0.0</b>
<b>Communications</b>	<b>1.1</b>
<b>Ranges</b>	<b>3.4</b>
<b>Other procurement</b>	<b>4.5</b>
<b>Planning &amp; Design</b>	<b>5.3</b>
<b>TOTAL</b>	<b>62.4</b>



**Hill AFB**

# ***Estimated Costs 2<sup>nd</sup> Squadron***

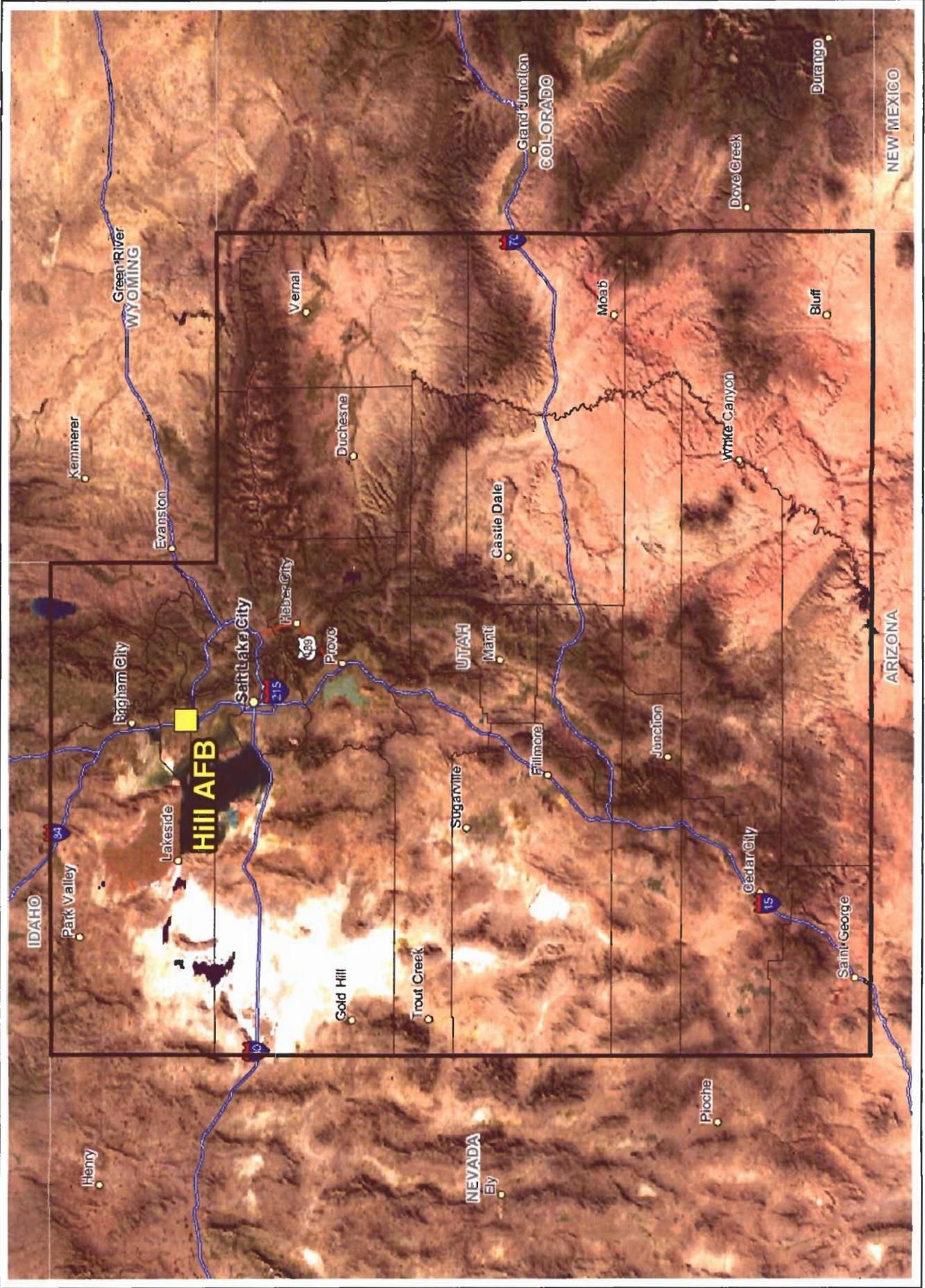
<b>Add One Squadron</b>	
<b>Major Construction</b>	
<b>Acft Gen Maintenance Facilities</b>	<b>17.7</b>
<b>Small Maintenance Dock</b>	<b>12.0</b>
<b>Dormitories</b>	<b>11.7</b>
<b>Fuel/Test Cell Facility</b>	<b>4.5</b>
<b>Squadron Operations Facility</b>	<b>3.5</b>
<b>Weapons Storage Igloo</b>	<b>1.2</b>
<b>Supple/SE Storage</b>	<b>2.1</b>
<b>Subtotal</b>	<b>52.7</b>
<b>Minor Construction</b>	
<b>Communications</b>	<b>2.0</b>
<b>Ranges</b>	<b>3.4</b>
<b>Other procurement</b>	<b>5.4</b>
<b>Planning &amp; Design</b>	<b>6.7</b>
<b>TOTAL</b>	<b>64.8</b>



# Hill AFB Natural Infrastructure

Natural Infrastructure	Exists (Y), Added (A), Precluding Factor (N)	Steps required to add capacity or reasons for precluding factor	Cost (\$M)
<b>Capacity Requirements to add one unit:</b>			
Air	Y		0.0
AICUZ	A	Increased local noise exposure	0.0
Surface Land Access	A	ERPs: cleanup, contamination, LUCs/RODs	2.35
Water Access	Y		0.0
Water Discharge	Y		0.0
Planning	A	EA, SPCC update	0.32
<b>Total Natural Infrastructure Capacity Cost</b>			<b>2.67</b>
<b>Capacity Requirements to add second unit:</b>			
Air	Y		0.0
AICUZ	A	Increased local noise exposure	0.0
Surface Land Access	A	ERPs: cleanup, contamination, LUCs/RODs	2.35
Water Access	Y		0.0
Water Discharge	Y		0.0
Planning	A	EA, SPCC update	0.32
<b>Total Natural Infrastructure Capacity Cost</b>			<b>2.67</b>

# Recommended Utah Base alignments and Closures



**Hill AFB Statistics**  
 Total Acres: 6,844    Total Personnel: 4,857  
 Acres Owned: 6,442    Mil: 4,440  
 Other: 0





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# Hill AFB - U.S. Air Force

 Installation Boundary

People QuickFacts	Davis County	Morgan County	Weber County	Salt Lake County	Utah
Population, 2003 estimate	255,597	7,518	205,827	924,247	2,351,467
Population, percent change, April 1, 2000 to July 1, 2003	6.9%	5.5%	4.7%	2.9%	5.3%
Population, 2000	238,994	7,129	196,533	898,387	2,233,169
Population, percent change, 1990 to 2000	27.2%	29.0%	24.1%	23.8%	29.6%
Persons under 5 years old, percent, 2000	9.8%	8.1%	9.0%	8.9%	9.4%
Persons under 18 years old, percent, 2000	35.1%	37.1%	31.0%	30.5%	32.2%
Persons 65 years old and over, percent, 2000	7.3%	8.7%	10.3%	8.1%	8.5%
Female persons, percent, 2000	49.8%	49.3%	49.8%	49.6%	49.9%
White persons, percent, 2000 (a)	92.3%	98.1%	87.7%	86.3%	89.2%
Black or African American persons, percent, 2000 (a)	1.1%	Z	1.4%	1.1%	0.8%
American Indian and Alaska Native persons, percent, 2000 (a)	0.6%	0.2%	0.8%	0.9%	1.3%
Asian persons, percent, 2000 (a)	1.5%	0.2%	1.3%	2.6%	1.7%
Native Hawaiian and Other Pacific Islander, percent, 2000 (a)	0.3%	0.0%	0.2%	1.2%	0.7%
Persons reporting some other race, percent, 2000 (a)	2.3%	0.4%	6.6%	5.4%	4.2%
Persons reporting two or more races, percent, 2000	2.0%	1.1%	2.1%	2.6%	2.1%
White persons, not of Hispanic/Latino origin, percent, 2000	89.8%	97.3%	82.8%	80.9%	85.3%
Persons of Hispanic or Latino origin, percent, 2000 (b)	5.4%	1.4%	12.6%	11.9%	9.0%
Living in same house in 1995 and 2000, pct age 5+, 2000	51.9%	60.8%	51.7%	50.0%	49.3%
Foreign born persons, percent, 2000	3.6%	2.7%	6.4%	10.4%	7.1%
Language other than English spoken at home, pct age 5+, 2000	7.6%	5.1%	12.6%	16.2%	12.5%
High school graduates, percent of persons age 25+, 2000	92.2%	92.6%	85.0%	86.8%	87.7%
Bachelor's degree or higher, pct of persons age 25+, 2000	28.8%	23.3%	19.9%	27.4%	26.1%
Persons with a disability, age 5+, 2000	26,939	777	29,551	131,045	298,686
Mean travel time to work (minutes), workers age 16+, 2000	22.4	26.3	21.6	22.5	21.3
Housing units, 2002	78,688	2,277	74,131	321,202	808,593
Homeownership rate, 2000	77.5%	88.3%	74.9%	69.0%	71.5%
Housing units in multi-unit structures, percent, 2000	16.8%	3.6%	19.7%	27.7%	22.0%
Median value of owner-occupied housing units, 2000	\$156,400	\$174,500	\$125,600	\$157,000	\$146,100
Households, 2000	71,201	2,046	65,698	295,141	701,281
Persons per household, 2000	3.31	3.48	2.95	3	3.13
Median household income, 1999	\$53,726	\$50,273	\$44,014	\$48,373	\$45,726
Per capita money income, 1999	\$19,506	\$17,684	\$18,246	\$20,190	\$18,185
Persons below poverty, percent, 1999	5.1%	5.2%	9.3%	8.0%	9.4%
<b>Business QuickFacts</b>	<b>Davis County</b>	<b>Morgan County</b>	<b>Weber County</b>	<b>Salt Lake County</b>	<b>Utah</b>
Private nonfarm establishments with paid employees, 2001	4,728	152	4,350	26,175	56,851
Private nonfarm employment, 2001	63,343	1,153	66,682	481,260	914,829
Private nonfarm employment, percent change 2000-2001	2.2%	8.7%	-5.2%	0.1%	-0.2%
Nonemployer establishments, 2000	14,146	481	9,681	55,595	135,794
Manufacturers shipments, 1997 (\$1000)	1,592,115	NA	5,242,373	10,012,161	24,014,379
Retail sales, 1997 (\$1000)	1,809,650	24,690	1,753,535	10,139,410	19,964,601
Retail sales per capita, 1997	\$7,970	\$3,575	\$9,620	\$12,046	\$9,666
Minority-owned firms, percent of total, 1997	5.2%	F	5.4%	5.7%	5.1%
Women-owned firms, percent of total, 1997	26.8%	F	27.0%	24.5%	24.8%
Housing units authorized by building permits, 2002	2,486	54	1,440	5,604	19,327
Federal funds and grants, 2002 (\$1000)	2,161,572	22,051	1,188,708	4,456,987	12,301,970
<b>Geography QuickFacts</b>	<b>Davis County</b>	<b>Morgan County</b>	<b>Weber County</b>	<b>Salt Lake County</b>	<b>Utah</b>
Land area, 2000 (square miles)	304	609	576	737	82,144
Persons per square mile, 2000	784.9	11.7	341.5	1,218.4	27.2
Metropolitan Area	Salt Lake City-Ogden, UT MSA	None	Salt Lake City-Ogden, UT MSA	Salt Lake City-Ogden, UT MSA	
FIPS Code	11	29	57	35	49
(a) Includes persons reporting only one race.		X: Not applicable			
(b) Hispanics may be of any race, so also are included in applicable race categories.		S: Suppressed; does not meet publication standards			
FN: Footnote on this item for this area in place of data		Z: Value greater than zero but less than half unit of measure shown			
NA: Not available		F: Fewer than 100 firms			
D: Suppressed to avoid disclosure of confidential information		Source: US Census Bureau State & County QuickFacts			

Ogden-Clearfield, UT MSA	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004
Unemployment Rates	3.8	3.7	3.4	4.0	3.8	3.7	4.4	5.4	6.0	5.4
Unemployment	7673	7787	7493	9039	8693	8554	10300	12734	14270	12977
Employment	194392	203307	210538	216795	222263	221060	222329	223131	224892	227449
Labor Force	202065	211094	218031	225834	230956	229614	232629	235865	239162	240426

Connecticut	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004
Unemployment Rates	3.5	3.5	3.2	3.7	3.6	3.4	4.4	5.7	5.7	5.2
Unemployment	35592	36146	33850	40691	40150	38213	50359	67203	67191	62961
Employment	979367	1004347	1034429	1061282	1080441	1095657	1103028	1107379	1121088	1140498
Labor Force	1014959	1040493	1068279	1101973	1120591	1133870	1153387	1174582	1188279	1203459

## Ogden-Clearfield, UT (36260)

Ogden-Clearfield is one of 361 Metropolitan Statistical Areas (MSAs) in the nation. Its 2003 population of 468,764 ranked 100th in the nation.

### PER CAPITA PERSONAL INCOME

In 2003 Ogden-Clearfield had a per capita personal income (PCPI) of \$25,681. This PCPI ranked 261st in the United States and was 82 percent of the national average, \$31,472. The 2003 PCPI reflected an increase of 1.3 percent from 2002. The 2002-2003 national change was 2.2 percent. In 1993 the PCPI of Ogden-Clearfield was \$17,298 and ranked 281st in the United States. The 1993-2003 average annual growth rate of PCPI was 4.0 percent. The average annual growth rate for the nation was 4.0 percent.

### TOTAL PERSONAL INCOME

In 2003 Ogden-Clearfield had a total personal income (TPI) of \$12,038,164. This TPI ranked 112th in the United States. In 1993 the TPI of Ogden-Clearfield was \$6,608,062 and ranked 125th in the United States. The 2003 TPI reflected an increase of 3.2 percent from 2002. The 2002-2003 national change was 3.2 percent. The 1993-2003 average annual growth rate of TPI was 6.2 percent. The average annual growth rate for the nation was 5.1 percent.

### COMPONENTS OF TOTAL PERSONAL INCOME

Total personal income includes net earnings by place of residence; dividends, interest, and rent; and personal current transfer receipts received by the residents of Ogden-Clearfield. In 2003 net earnings accounted for 75.0 percent of TPI (compared with 73.5 in 1993); dividends, interest, and rent were 14.3 percent (compared with 15.8 in 1993); and personal current transfer receipts were 10.7 percent (compared with 10.6 in 1993). From 2002 to 2003 net earnings increased 3.9 percent; dividends, interest, and rent decreased 2.1 percent; and personal current transfer receipts increased 5.9 percent. From 1993 to 2003 net earnings increased on average 6.4 percent each year; dividends, interest, and rent increased on average 5.1 percent; and personal current transfer receipts increased on average 6.3 percent.

### EARNINGS BY PLACE OF WORK

Earnings of persons employed in Ogden-Clearfield increased from \$7,819,443 in 2002 to \$8,240,786 in 2003, an increase of 5.4 percent. The 2002-2003 national change was 4.1 percent. The average annual growth rate from the 1993 estimate of \$4,497,322 to the 2003 estimate was 6.2 percent. The average annual growth rate for the nation was 5.3 percent.

*Note: All income estimates with the exception of PCPI are in thousands of dollars, not adjusted for inflation.*

Ogden-Clearfield, UT (36260)	2001	2002	2003
Total employment	236,698	240,387	243,772
Wage and salary employment	191,675	193,794	195,787
Proprietors employment	45,023	46,593	47,985
Farm proprietors employment	1965	1970	1970
Nonfarm proprietors employment 2/	43,058	44,623	46,015
Farm employment	2,661	2,559	2,630
Nonfarm employment	234,037	237,828	241,142
Private employment	185,263	186,853	190,239
Forestry, fishing, related activities, and other 3/	(D)	(D)	(D)
Mining	(D)	(D)	(D)
Utilities	363	366	355
Construction	16,719	15,974	16,301
Manufacturing	24,791	23,779	23,582
Wholesale trade	6,076 E	6,174	6,467
Retail trade	29,947	30,079	29,806
Transportation and warehousing	7,128 E	6,965	7,003
Information	3,371	(D)	3,127 E
Finance and insurance	10,220 E	10,757	11,364
Real estate and rental and leasing	8,773 E	9,197	9,477
Professional and technical services	10,845 E	11,275 E	11,707 E
Management of companies and enterprises	1,242 E	1,436 E	1,707 E
Administrative and waste services	11,031	11,748	11,828
Educational services	(D)	(D)	2,322 E
Health care and social assistance	19,282 E	19,932	20,661 E
Arts, entertainment, and recreation	5,015	5,100	5,124
Accommodation and food services	13,257	13,208	13,589
Other services, except public administration	13,480 E	14,200 E	14,577 E
Government and government enterprises	48,774	50,975	50,903
Federal, civilian	18,334	19,620	18,944
Military	6,873	7,417	7,769
State and local	23,567	23,938	24,190
State government	5,703	5,769	5,957
Local government	17,864	18,169	18,233

1. The estimates of employment for 2001-2003 are based on the 2002 North American Industry Classification System (NAICS).

2. Excludes limited partners.

3. "Other" consists of the number of jobs held by U.S. residents employed by international organizations and foreign embassies and consulates in the United States.

4. Broomfield County, CO, was created from parts of Adams, Boulder, Jefferson, and Weld counties effective November 15, 2001. Estimates for Broomfield county begin with 2002.

E The estimate shown here constitutes the major portion of the true estimate.

(D) Not shown to avoid disclosure of confidential information, but the estimates for this item are included in the totals.

(L) Less than 10 jobs, but the estimates for this item are included in the totals.

(N) Data not available for this year.

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# APPENDIX L

## BASE CLOSURES AND REALIGNMENTS BY STATE

### 1988, 1991, 1993, 1995

#### ALABAMA

1988	Alabama Army Ammunition Plant	CLOSE
1988	Coosa River Storage Annex	CLOSE
1991	Fort Rucker	REALIGN
1993	Naval Station Mobile	CLOSE
1993	Naval Reserve Center Gadsden	CLOSE
1993	Naval Reserve Center Montgomery	CLOSE
1993	Anniston Army Depot	REALIGN
1995	Fort McClellan	CLOSE
1995	Naval Reserve Center Huntsville	CLOSE

#### ALASKA

1995	Fort Greely	REALIGN
1995	Naval Air Facility Adak	CLOSE

#### ARKANSAS

1991	Eaker Air Force Base	CLOSE
1991	Fort Chaffee	CLOSE
1993	Naval Reserve Center Fayetteville	CLOSE
1993	Naval Reserve Center Fort Smith	CLOSE
1995	Fort Chaffee	CLOSE

#### ARIZONA

1988	Navajo Army Depot Activity	CLOSE
1991	Williams Air Force Base	CLOSE
1995	Williams Air Force Base	REDIRECT

#### CALIFORNIA

1988	George Air Force Base	CLOSE
1988	Hamilton Army Airfield	CLOSE
1988	Mather Air Force Base	CLOSE
1988	Naval Station San Francisco (Hunters Point)	REALIGN
1988	Norton Air Force Base	CLOSE
1988	Presidio of San Francisco	CLOSE
1988	Salton Sea Test Base, Imperial County	CLOSE
1991	Beale Air Force Base	REALIGN
1991	Castle Air Force Base	CLOSE
1991	Fort Ord	CLOSE
1991	Hunters Point Annex, San Francisco	CLOSE
1991	Integrated Combat Systems Test Facility San Diego	CLOSE
1991	Letterman Army Institute of Research Presidio of San Francisco	DISESTAB
1991	Fleet Combat Direction Systems Support Activity San Diego	REALIGN

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1991	March Air Force Base	REALIGN
1991	Mather Air Force Base	REDIRECT
1991	Naval Air Station Moffett Field	CLOSE
1991	Naval Electronic Systems Engineering Center San Diego	CLOSE
1991	Naval Electronic Systems Engineering Center Vallejo	CLOSE
1991	Naval Space Systems Activity Los Angeles	CLOSE
1991	Naval Station Long Beach	CLOSE
1991	Naval Weapons Center China Lake	REALIGN
1991	Pacific Missile Test Center Point Mugu	REALIGN
1991	Sacramento Army Depot	CLOSE
1991	Marine Corps Air Station Tustin	CLOSE
1993	Castle Air Force Base (B-52 Combat Crew Training redirected from Fairchild AFB to Barksdale AFB and KC-135 Combat Crew Training from Fairchild AFR to Altus AFB)	REDIRECT
1993	Data Processing Center Marine Corps Air Station El Toro	CLOSE
1993	Data Processing Center Naval Air Warfare Center, Weapons Division China Lake	CLOSE
1993	Data Processing Center Naval Air Warfare Center, Weapons Division Point Mugu	CLOSE
1993	Data Processing Center Naval Command Control & Ocean Surveillance Center San Diego	CLOSE
1993	Data Processing Center Navy Regional Data Automation Center San Francisco	CLOSE
1993	Defense Contract Management District West El Segundo	RELOCATE
1993	Defense Distribution Depot Oakland	DISESTAB
1993	Hunters Point Annex to Naval Station Treasure Island (Redirect to dispose of all property in any lawful manner, including outlease)	REDIRECT
1993	March Air Force Base	REALIGN
1993	Mare Island Naval Shipyard	CLOSE
1993	Marine Corps Air Station El Toro	CLOSE
1993	Marine Corps Air Station Tustin (Relocate MCAS Tustin helicopter assets to NAS North Island, NAS Miramar, or MCAS Camp Pendleton)	REDIRECT
1993	Marine Corps Data Processing Center Regional Automated Services Center Camp Pendleton	CLOSE
1993	Marine Corps Logistics Base Barstow	REALIGN
1993	Mather Air Force Base (940th Air Refueling Group redirected from McClellan AFB to Beale AFB)	REDIRECT
1993	Naval Air Station Alameda	CLOSE
1993	Naval Aviation Depot Alameda	CLOSE
1993	Naval Electronics Systems Engineering Center San Diego (Consolidate with Naval Electronics Systems Engineering Center Vallejo into available space in Air Force Plant #19, San Diego, vice new construction)	REDIRECT
1993	Naval Electronics Systems Engineering Center Vallajo (Consolidate with Naval Electronics Systems Center San Diego into available space in Air Force Plant #19, San Diego, vice new construction)	REDIRECT
1993	Naval Hospital Oakland	CLOSE
1993	Naval Station Treasure Island, San Francisco	CLOSE
1993	Naval Weapons Station Seal Beach	REALIGN

1993	Navy Data Processing Center Facilities Systems Office, Port Hueneme	CLOSE
1993	Navy Data Processing Center Fleet and Industrial Supply Center, San Diego	CLOSE
1993	Presidio of Monterey Annex	REALIGN
1993	Presidio of San Francisco (6th Army remains at the Presidio of San Francisco, CA instead of moving to Fort Carson, CO)	REDIRECT
1993	Naval Civil Engineering Laboratory, Port Hueneme	CLOSE
1993	Naval Facilities Engineering Command, Western Engineering Field Division, San Bruno	CLOSE
1993	Naval Reserve Center Pacific Grove	CLOSE
1993	Naval Training Center San Diego	CLOSE
1993	Planning, Estimating, Repair, and Alterations Center (Surface) Pacific San Francisco	DISESTAB
1993	Naval Public Works Center San Francisco	DISESTAB
1995	Oakland Army Base	CLOSE
1995	Naval Shipyard Long Beach	CLOSE
1995	McClellan Air Force Base	CLOSE
1995	Ontario International Airport Air Guard Station	CLOSE
1995	Defense Distribution Depot McClellan	DISESTAR
1995	Fort Hunter Liggett	REALIGN
1995	Sierra Army Depot	REALIGN
1995	Onizuka Air Station	REALIGN
1995	Branch U.S. Disciplinary Barracks	CLOSE
1995	East Fort Baker	CLOSE
1995	Rio Vista Army Reserve Center	CLOSE
1995	Fleet and Industrial Supply Center Oakland	CLOSE
1995	Naval Command, Control, and Ocean Surveillance Center, In-Service Engineering West Coast Division San Diego	DISESTAB
1995	Supervisor of Shipbuilding, Conversion, and Repair, USN, Long Beach	DISESTAB
1995	Naval Reserve Center Stockton	CLOSE
1995	Naval Reserve Center Santa Ana	CLOSE
1995	Naval Reserve Center Pomona	CLOSE
1995	Marine Corps Air Station El Toro	REDIRECT
1995	Marine Corps Air Station Tustin	REDIRECT
1995	Naval Air Station Alameda	REDIRECT
1995	Naval Recruiting District San Diego	REDIRECT
1995	Naval Training Center San Diego	REDIRECT
1995	Defense Contract Management District West, El Segundo	REDIRECT

#### COLORADO

1988	Bennett Army National Guard Facility, Arapahoe County	CLOSE
1988	Pueblo Army Depot	REALIGN
1991	Lowry Air Force Base	CLOSE
1993	Pueblo Army Depot (Redirects supply mission from Defense Distribution Depot Tooele, UT, to new location within the Defense Distribution Depot System.)	REDIRECT
1995	Fitzsimons Army Medical Center	CLOSE
1995	Lowry Air Force Base	REDIRECT

## CONNECTICUT

1988	Family Housing Ansonia 04	CLOSE
1988	Family Housing East Windsor 08	CLOSE
1988	Family Housing Fairfield 65	CLOSE
1988	Family Housing Manchester 25	CLOSE
1988	Family Housing Middletown 48	CLOSE
1988	Family Housing Milford 17	CLOSE
1988	Family Housing New Britain 74	CLOSE
1988	Family Housing Orange 15	CLOSE
1988	Family Housing Plainville 67	CLOSE
1988	Family Housing Portland 36	CLOSE
1988	Family Housing Westport 73	CLOSE
1988	Family Housing Shelton 74	CLOSE
1991	Naval Underwater Systems Center Detachment New London	REALIGN
1995	Stratford Army Engine Plant	CLOSE

## DISTRICT OF COLUMBIA

1991	U.S. Army Institute of Dental Research	DISESTAB
1991	Walter Reed Army Institute of Research (Microwave Bioeffects Research)	REALIGN
1993	Data Processing Center Bureau of Naval Personnel	CLOSE
1993	Data Processing Center Naval Computer & Telecommunications Station	CLOSE
1993	Naval Security Group Command (including Security Group Station and Security Group Detachment) Potomac	REALIGN
1993	Naval Electronic Security Systems Engineering Center	CLOSE
1995	Naval Recruiting Command Washington	REDIRECT
1995	Naval Security Group Detachment Potomac Washington	REDIRECT

## FLORIDA

1988	Cape St. George	CLOSE
1988	Naval Reserve Center (Coconut Grove) Miami	CLOSE
1991	MacDill Air Force Base, Tampa	REALIGN
1991	Naval Coastal Systems Center, Panama City	REALIGN
1993	Data Processing Center Naval Air Station Key West	CLOSE
1993	Data Processing Center Naval Air Station Mayport	CLOSE
1993	Data Processing Center Naval Computer & Telecommunications Station, Pensacola	CLOSE
1993	Homestead Air Force Base	REALIGN
1993	MacDill Air Force Base (Airfield to be operated by the Department of Commerce or another federal agency. Joint Communications Support Element stays at MacDill vice relocating to Charleston AFB.)	REDIRECT
1993	Naval Air Station Cecil Field	CLOSE
1993	Naval Aviation Depot Pensacola	CLOSE
1993	Naval Hospital Orlando	CLOSE
1993	Fleet and Industrial Supply Center (Naval Supply Center) Pensacola	DISESTAB
1993	Defense Distribution Depot Pensacola	DISESTAB
1993	Naval Training Center Orlando	CLOSE
1995	Naval Air Station Key West	REALIGN

1995	Eglin Air Force Base	REALIGN
1795	Big Coppett Key	CLOSE
1995	Naval Research Laboratory, Underwater Sound Reference Detachment, Orlando	DISESTAB
1995	Naval Air Station Cecil Field	REDIRECT
1995	Naval Aviation Depot Pensacola	REDIRECT
1795	Navy Nuclear Power Propulsion Training Center, Naval Training Center, Orlando	REDIRECT
1795	Naval Training Center Orlando	REDIRECT
1995	Homestead Air Force Base (301st Rescue Squadron)	REDIRECT
1795	Homestead Air Force Base (726th Air Control Squadron)	REDIRECT
1995	MacDill Air Force Base	REDIRECT
1995	Naval Research Laboratory, Underwater Sound Reference Detachment, Orlando	CLOSE

### GEORGIA

1793	Navy Data Processing Center Trident Refit Facility Kings Bay	CLOSE
1973	Naval Reserve Center Macon	CLOSE
1995	Defense Contract Management District South, Marietta	DISESTAB

### GUAM

1993	Naval Air Station Agana	CLOSE
1995	Ship Repair Facility	CLOSE
1795	Naval Activities	REALIGN
1995	Fleet and Industrial Supply Center	REALIGN
1995	Public Works	REALIGN
1995	Naval Air Station Agana	KEDIKECT

### HAWAII

1988	Kapalama Military Reservation Phase III	CLOSE
1791	Naval Air Facility Midway Island	REALIGN
1991	Naval Ocean Systems Center Detachment, Kanaohe	CLOSE
1993	Data Processing Center Naval Computer & Telecommunications Area Master Station, EASTPAC, Pearl Harbor	CLOSE
1793	Data Processing Center Naval Supply Center Pearl Harbor	CLOSE
1973	Naval Air Station Barbers Point	CLOSE
1973	Naval Air Facility Midway Island	CLOSE
1975	Naval Air Station Barbers Point	REDIRECT

### IOWA

1988	Fort Des Moines	CLOSE
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### IDAHO

1991	Mountain Home Air Force Base	REALIGN
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### ILLINOIS

1988	Chanute Air Force Base	CLOSE
1988	Fort Sheridan	CLOSE
1988	LJSARC Addison Housing	CLOSE
1788	Worth Family Housing	CLOSE

1991	Aramament, Munitions, and Chemical Command Rock Island Arsenal	REALIGN
1993	Chanute Air Force Base (Metals Technology and Aircraft Structural Maintenance training courses from Chanute AFB to Sheppard AFB redirected to NAS Memphis)	REDIRECT
1993	Defense Contract Management District Northcentral, Chicago	DISESTAB
1993	Naval Air Station Glenview	CLOSE
1993	O'Hare International Airport Air Force Reserve Station	CLOSE
1993	Rock Island Arsenal (AMCCOM remains at Rock Island, IL instead of moving to Redstone Arsenal, AL)	REDIRECT
1995	Savanna Army Depot Activity	CLOSE
1995	Chicago O'Hare International Airport Air Reserve Station	CLOSE

### INDIANA

1988	Indiana Army Ammunition Plant	CLOSE
1988	Jefferson Proving Ground	CLOSE
1991	Fort Benjamin Harrison, Indianapolis	CLOSE
1991	Grissom Air Force Base, Peru	CLOSE
1991	Naval Avionics Center, Indianapolis	REALIGN
1991	Naval Weapons Support Center, Crane	REALIGN
1993	Defense Information Technology Service Organization, Indianapolis Information Processing Center	CLOSE
1993	Navy/Marine Corps Reserve Center Fort Wayne	CLOSE
1993	Naval Reserve Center Terre Haute	CLOSE
1995	Naval Air Warfare Center, Aircraft Division, Indianapolis	CLOSE

### KANSAS

1993	Readiness Command Region Olathe (Region 18)	CLOSE
1993	Naval Reserve Center Hutchinson	CLOSE
1995	Naval Air Reserve Olathe	CLOSE

### KENTUCKY

1988	Lexington-Bluegrass Army Depot	CLOSE
1991	Naval Ordnance Station Louisville	REALIGN
1995	Naval Surface Warfare Center, Crane Division Detachment, Louisville	CLOSE

### LOUISIANA

1988	Naval Station Lake Charles	CLOSE
1988	New Orleans Military Ocean Terminal	CLOSE
1991	England Air Force Base	CLOSE
1991	Fort Polk	REALIGN
1993	Data Processing Center Naval Computer & Telecommunications Station, New Orleans	CLOSE
1993	Naval Reserve Center Monroe	CLOSE
1993	Naval Reserve Facility Alexandria	CLOSE
1993	Navy Data Processing Center Enlisted Personnel Management Center New Orleans	CLOSE
1995	Naval Biodynamics Laboratory New Orleans	CLOSE
1995	Naval Reserve Readiness Command New Orleans (Region 10)	CLOSE

## MAINE

1991	Loring Air Force Base, Caribou	CLOSE
1993	Data Processing Center Naval Air Station Brunswick	CLOSE

## MARYLAND

1988	Army Reserve Center Gaithersburg	CLOSE
1988	Former NIKE site at Aberdeen Proving Ground	CLOSE
1988	Fort Detrick	REALIGN
1988	Fort Holabird	REALIGN
1988	Fort Meade	REALIGN
1988	NIKE Washington-Baltimore	CLOSE
1991	U.S. Army Biomedical Research Development Laboratory, Fort Detrick	DISESTAB
1991	David Taylor Research Center Detachment Annapolis	REALIGN
1991	Fuze Development and Production (armament and missile-related) Harry Diamond Laboratories, Adelphi	REALIGN
1991	Naval Ordnance Station Indian Head	REALIGN
1991	Naval Surface Warfare Center Detachment, White Oak	REALIGN
1993	Data Processing Center Naval Air Warfare Center, Aircraft Division, Patuxent River	CLOSE
1993	Naval Electronic Systems Engineering Center St. Inigoes	CLOSE
1993	Naval Surface Warfare Center, Dahlgren White Oak Detachment, White Oak	DISESTAB
1993	Navy Radio Transmission Facility Annapolis	DISESTAB
1993	Sea Automated Data Systems Activity Indian Head	DISESTAB
1995	Fort Ritchie	CLOSE
1995	Naval Surface Warfare Center, Dahlgren Division Detachment, White Oak	CLOSE
1995	Fort Meade	REALIGN
1995	Concepts Analysis Agency	CLOSE
1995	Fort Holabird	CLOSE
1995	Publications Distribution Center, Baltimore	CLOSE
1995	Naval Medical Research Institute Bethesda	CLOSE
1995	Naval Surface Warfare Center, Carderock Division Detachment, Annapolis	CLOSE
1995	Tri-Service Project Reliance, Army Bio-Medical Research Laboratory, Fort Detrick	REDIRECT
1995	Investigations Control and Automation Directorate, Fort Holabird	RELOCATE

## MASSACHUSETTS

1988	Family Housing Bedford 85	CLOSE
1988	Family Housing Beverly 15	CLOSE
1988	Family Housing Burlington 84	CLOSE
1988	Family Housing Hull 36	CLOSE
1988	Family Housing Nahant 17	CLOSE
1988	Family Housing Randolph 55	CLOSE
1988	Family Housing Swansea 29	CLOSE
1988	Family Housing Topsfield 05	CLOSE
1988	Family Housing Wakefield 03	CLOSE
1988	Fort Devens	REALIGN
1988	Army Materials Technology Laboratory, Watertown	CLOSE
1991	Army Materials Technology Laboratory, Watertown	REDIRECT

1991	Fort Devens	CLOSE
1991	Naval Undersea Warfare Engineering Station Keyport	REALIGN
1993	Naval Reserve Center Chicopee	CLOSE
1993	Naval Reserve Center New Bedford	CLOSE
1993	Naval Reserve Center Pittsfield	CLOSE
1993	Naval Reserve Center Quincy	CLOSE
1993	Navy/Marine Corps Reserve Center Lawrence	CLOSE
1995	Naval Air Station South Weymouth	CLOSE
1995	Hingham Cohasset	CLOSE
1995	Sudbury Training Annex	CLOSE

### MICHIGAN

1988	Pontiac Storage Facility	CLOSE
1991	Ground Vehicle Propulsion Basic and Applied Research, Warren	REALIGN
1991	Wurtsmith Air Force Base	CLOSE
1993	Naval Air Facility Detroit	CLOSE
1993	Defense Logistics Agency Information Processing Center, Battle Creek	CLOSE
1993	K.I. Sawyer Air Force Base	CLOSE
1995	Detroit Arsenal	REALIGN
1995	Naval Reserve Center Cadillac	CLOSE
1995	Naval Air Facility Detroit	REDIRECT

### MISSOURI

1988	NIKE Kansas City 30	CLOSE
1988	St. Louis Area Support Center Wherry Housing	CLOSE
1991	Aviation Systems Command and Troop Command Support, St. Louis	REALIGN
1991	Richard-Gebaur Air Reserve Station	CLOSE
1993	Defense Information Technology Service Organization, Kansas City Information Processing Center	CLOSE
1993	Naval Reserve Center Joplin	CLOSE
1993	Naval Reserve Center St. Joseph	CLOSE
1995	Aviation-Troop Support Command	DISESTAB

### MONTANA

1993	Naval Reserve Center Great Falls	CLOSE
1993	Naval Reserve Center Missoula	CLOSE
1995	Malmstrom Air Force Base	REALIGN
1995	Fort Missoula	CLOSURE

### NEW HAMPSHIRE

1988	Pease Air Force Base	CLOSE
1993	Submarine Maintenance, Engineering, Planning, and Procurement Portsmouth	DISESTAB

### NEW JERSEY

1988	Fort Dix	REALIGN
1988	Fort Monmouth	REALIGN
1988	NIKE NY 54 Housing	CLOSE

1988	NIKE NY 60 Housing	CLOSE
1988	NIKE NY 79/80 Housing	CLOSE
1988	NIKE NY 73/94	CLOSE
1988	NIKE Philadelphia 41/43	CLOSE
1991	Electronic Technology Device Laboratory, Fort Monmouth	REALIGN
1991	Fort Dix	REALIGN
1991	Naval Air Engineering Center, Lakehurst	REALIGN
1991	Naval Air Propulsion Center, Trenton	REALIGN
1993	Fort Monmouth	REALIGN
1993	Naval Reserve Center Atlantic City	CLOSE
1993	Naval Reserve Center Perth Amboy	CLOSE
1993	Naval Air Warfare Center - Aircraft Division, Trenton	CLOSE
1995	Bayonne Military Ocean Terminal	CLOSE
1995	Fort Dix	REALIGN
1995	Camp Kilmer	CLOSE
1995	Camp Pedricktown	CLOSE
NEW MEXICO		
1988	Fort Wingate Ammunition Storage Depot	CLOSE
1991	Battlefield Environmental Effects Element of the Atmospheric Science Laboratory, White Sands Missile Range	REALIGN
1991	Naval Weapons Evaluation Facility Albuquerque	CLOSE
1993	Naval Weapons Evaluation Facility Albuquerque (retain as a tenant of the Air Force)	REDIRECT
NEWYORK		
1988	Dry Hill Family Housing	CLOSE
1988	Manhattan Beach Housing	CLOSE
1988	Naval Station New York (Brooklyn)	CLOSE
1988	NIKE NY 01 Housing	CLOSE
1988	NIKE NY 25 Housing	CLOSE
1988	NIKE NY 99 Housing	CLOSE
1993	Griffiss Air Force Base	REALIGN
1993	Naval Reserve Center Jamestown	CLOSE
1993	Naval Reserve Center Poughkeepsie	CLOSE
1993	Naval Station Staten Island	CLOSE
1993	Plattsburgh Air Force Base	CLOSE
1993	Readiness Command Region Scotia (Region 2)	CLOSE
1993	Department of Defense Family Housing and Family Housing Office, Niagara Falls	CLOSE
1995	Seneca Army Depot	CLOSE
1995	Roslyn Air Guard Station	CLOSE
1995	Griffiss Air Force Base (Airfield Support for 10th Infantry (Light) Division)	REDIRECT
1995	Griffiss Air Force Base (485th Engineering Installation Group)	REDIRECT
1995	Bellmore Logistics Activity	CLOSE
1995	Fort Totten	CLOSE
1995	Naval Reserve Center Staten Island	CLOSE
1995	Real-Time Digitally Controlled Analyzer Processor Activity, Buffalo	CLOSE

## NORTH CAROLINA

1993	Data Processing Center Marine Corps Air Station Cherry Point	CLOSE
1993	Marine Corps Data Processing Center Regional Automated Services Center Camp Lejeune	CLOSE
1995	Recreation Center #2, Fayetteville	CLOSE

## NORTH DAKOTA

1995	Grand Forks Air Force Base	REALIGN
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## OHIO

1991	Rickenbacker Air National Guard Base	CLOSE
1993	Defense Information Technology Service Organization, Columbus Annex Dayton	CLOSE
1993	Defense Information Technology Services Organization, Cleveland	CLOSE
1993	Gentile Air Force Station (Defense Electronics Supply Center), Dayton	CLOSE
1993	Newark Air Force Base	CLOSE
1993	Readiness Command Region Ravenna (Region 5)	CLOSE
1993	Rickenbacker Air National Guard Base (Retain 121st Air Refueling Wing and the 160th Air Refueling Group in a cantonment area at Rickenbacker ANGB instead of Wright-Patterson AFB, OH, and operate as tenants of the Rickenbacker Port Authority [RPA] on the RPA's airport)	REDIRECT
1995	Defense Contract Management Command International, Dayton	REALIGN
1995	Defense Distribution Depot Columbus	REALIGN

## OREGON

1988	Umatilla Army Depot	REALIGN
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## PENNSYLVANIA

1988	Coraopolis Family Housing Site 71	CLOSE
1988	Coraopolis Family Housing Site 72	CLOSE
1988	Irwin Support Detachment Annex	CLOSE
1988	Naval Hospital Philadelphia	CLOSE
1988	Pitt 02 Family Housing	CLOSE
1988	Pitt 03 Family Housing	CLOSE
1988	Pitt 25 Family Housing	CLOSE
1988	Pitt 37 Family Housing	CLOSE
1988	Pitt 42 Family Housing	CLOSE
1988	Pitt 43 Family Housing	CLOSE
1988	Pitt 52 Family Housing	CLOSE
1988	Tacony Warehouse	CLOSE
1991	Letterkenny Army Depot	REALIGN
1991	Naval Air Development Center Warminster	REALIGN
1991	Naval Station Philadelphia	CLOSE
1991	Philadelphia Naval Shipyard	CLOSE

1993	Defense Personnel Support Center, Philadelphia	RELOCATE
1993	Defense Contract Management District Midatlantic, Philadelphia	DISESTAB
1993	Defense Logistics Agency Clothing Factory, Philadelphia	CLOSE
1993	Defense Logistics Agency Information Processing Center, Philadelphia	CLOSE
1993	Naval/Marine Corps Air Facility (Joint Aviation Facility) Johnstown	CLOSE
1993	Letterkenny Army Depot (Systems Integration Management Activity-East remains at Letterkenny Army Depot vice Rock Island, IL)	KEDIRECT
1993	Naval Reserve Center Altoona	CLOSE
1993	Navy Data Processing Center Aviation Supply Office, Philadelphia	CLOSE
1993	Planning, Estimating, Repair, and Alterations Center (Surface) Atlantic (HQ), Philadelphia	CLOSE
1995	Fort Indiantown Gap	CLOSE
1995	Charles E. Kelly Support Center	REALIGN
1995	Letterkenny Army Depot	CLOSE
1995	Defense Distribution Depot Letterkenny	DISESTAB
1995	Defense Industrial Supply Center Philadelphia	DISESTAB
1995	Naval Shipyard, Norfolk Detachment, Philadelphia	KEDIRECT
1995	Naval Aviation Engineering Support Unit Philadelphia	CLOSE
1995	Naval Air Technical Services Facility Philadelphia	CLOSE
1995	Naval Air Warfare Center, Aircraft Division, Open Water Test Facility, Oreland	CLOSE
1995	Naval Command, Control, and Ocean Surveillance RDT&E Division Detachment, Warminster	CLOSE
1995	Naval Air Warfare Center, Aircraft Division, Warminster	CLOSE
PUERTO RICO		
1995	Fort Buchanan	REALIGN
RHODE ISLAND		
1988	Family Housing Davisville	CLOSE
1988	Family Housing North Smithfield 99	CLOSE
1991	Construction Battalion Center Davisville	CLOSE
1991	Trident Command and Control Systems Maintenance Activity, Newport	REALIGN
1993	Naval Education and Training Center, Newport	REALIGN
SOUTH CAROLINA		
1991	Myrtle Beach Air Force Base, Myrtle Beach	CLOSE
1993	Charleston Naval Shipyard	CLOSE
1993	Data Processing Center Naval Supply Center, Charleston	CLOSE
1993	Defense Distribution Depot Charleston	DISESTAB
1993	Naval Station Charleston	CLOSE
1993	Fleet and Industrial Supply Center (Naval Supply Center) Charleston	DISESTAB
1995	Naval Reserve Readiness Command Charleston	CLOSE
1995	Fleet and Industrial Supply Center Charleston	CLOSE

## TENNESSEE

1993	Naval Air Station Memphis	REALIGN
1993	Naval Reserve Center Kingsport	CLOSE
1993	Naval Reserve Center Memphis	CLOSE
1995	Defense Distribution Depot Memphis	CLOSE

## TEXAS

1988	Fort Bliss	REALIGN
1988	Naval Station Galveston	CLOSE
1991	Bergstrom Air Force Base	CLOSE
1991	Carswell Air Force Base	CLOSE
1991	Goodfellow Air Force Base	REALIGN
1991	Naval Air Station Chase Field	CLOSE
1993	Air Force Data Processing Center Computer Service Center, San Antonio	CLOSE
1993	Carswell Air Force Base (Fabrication function of the 436th Training Squadron redirected from Dyess AFB to Luke AFB; maintenance training function redirected from Dyess AFB to Hill AFB)	REDIRECT
1993	Data Processing Center Air Force Military Personnel Center, Randolph AFB	CLOSE
1993	Data Processing Center Navy Data Automation Facility, Corpus Christi	CLOSE
1993	Naval Air Station Dallas	CLOSE
1993	Naval Reserve Facility Midland	CLOSE
1993	Navy/Marine Corps Reserve Center Abilene	CLOSE
1973	Red River Army Depot	REALIGN
1995	Naval Reserve Center Laredo	CLOSE
1995	Bergstrom Air Reserve Base	CLOSE
1995	Reese Air Force Base	CLOSE
1995	Kelly Air Force Base	REALIGN
1995	Defense Distribution Depot San Antonio	DISESTAB
1995	Red River Army Depot	REALIGN
1995	Naval Air Station Corpus Christi	REALIGN

## UTAH

1988	Fort Douglas	CLOSE
1993	Defense Distribution Depot Tooele	DISESTAB
1993	Defense Logistics Agency Information Processing Center, Ogden	CLOSE
1993	Naval Reserve Center Ogden	CLOSE
1993	Tooele Army Depot	REALIGN
1995	Hill Air Force Base (Utah Training and Test Range)	REALIGN
1995	Defense Distribution Depot Ogden	CLOSE

## VIRGINIA

1988	Cameron Station	CLOSE
1988	Defense Mapping Agency (DMA) site, Herndon	CLOSE
1988	Manassas Family Housing	CLOSE
1988	NIKE Norfolk 85 Housing	CLOSE
1988	Woodbridge Housing Site	CLOSE
1991	Army Research Institute, Alexandria	REALIGN

1993	International Programs Office (Navy)	REALIGN
1993	Combined Civilian Personnel Office (Navy)	REALIGN
1993	Navy Regional Contracting Center	REALIGN
1993	Naval Criminal Investigative Service	REALIGN
1993	Naval Audit Agency	REALIGN
1993	Strategic Systems Programs Office (Navy)	REALIGN
1993	Office of Naval Research	REALIGN
1993	Office of the Deputy Chief of Staff (Installations & Logistics), U.S. Marine Corps	REALIGN
1993	Office of the Deputy Chief of Staff (Manpower & Reserve Affairs), U.S. Marine Corps	REALIGN
1993	Marine Corps Systems Command (Clarendon Office)	REALIGN
1995	Fort Pickett	CLOSE
1995	Naval Command, Control, and Ocean Surveillance Center, In-Service Engineering East Coast Detachment, Norfolk	CLOSE
1995	Naval Information Systems Management Center, Arlington	REALIGN
1995	Naval Management Systems Support Office, Chesapeake	DISESTAB
1995	Fort Lee	REALIGN
1995	Information Systems Software Center (ISSC)	CLOSE

#### WASHINGTON

1988	Midway Housing Site	CLOSE
1988	Naval Station Puget Sound (Sand Point)	CLOSE
1988	Youngs Lake Housing Site	CLOSE
1991	Naval Station Puget Sound (Sand Point)	CLOSE
1991	Naval Undersea Warfare Engineering Station Keyport	REALIGN
1993	Data Processing Center Naval Air Station Whidbey Island	CLOSE
1993	Data Processing Center Naval Supply Center Puget Sound	CLOSE
1993	Navy Data Processing Center Trident Refit Facility Bangor	CLOSE
1993	Planning, Estimating, Repair, and Alterations Center (CV), Bremerton	DISESTAB
1995	Naval Undersea Warfare Center Keyport	REALIGN
1995	Camp Bonneville	CLOSE
1995	Naval Sea Systems Command, Arlington	REDIRECT
1995	Office of Naval Research	REDIRECT
1995	Space and Naval Warfare Systems Command, Arlington	REDIRECT

#### WISCONSIN

1988	Sun Prairie Family Housing	CLOSE
1995	Naval Reserve Center Sheboygan	CLOSE

#### WEST VIRGINIA

1993	Naval Air Facility Martinsburg	CLOSE
1993	Naval Reserve Center Parkersburg	CLOSE

#### OTHER CLOSURES AND REALIGNMENTS

1991	Army Corps of Engineers	REALIGN
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## Hill Air Force Base Utah

### National Articles

#### Utah tapped, not slammed in Pentagon base restructuring

### Local Articles

Deadline for BRAC has Utahns scrambling

Hill's High Score Heartens Boosters

Governor Goes All Out for Cannon

Hill Not Out of the Woods Yet

A Day of Relief in Utah

A 'Banner Day' for Hill

Utah's bases flying high ; Mostly intact: Some Hill jobs aside; Pentagon spares the state's installations; Base boosters hope to gain jobs

### Editorial Articles

Earning Our Keep: Hill Air Force Base Don't Assume Politics Always Prevails

### National Articles

#### **Utah tapped, not slammed in Pentagon base restructuring**

Gannet News Service Inc.

Dennis Camire

May 14, 2005

WASHINGTON -- The Deseret Chemical Depot would close, costing 248 military and civilian jobs, under Pentagon recommendations announced Friday to close and realign military bases around the country.

An additional 198 jobs would be lost under force changes at Fort Douglas and Hill Air Force Base.

But those are the only hits for Utah under the Pentagon's recommendations for shuttering 33 major bases and realigning 29 more to save \$50 billion over the next two decades and modernize the military to fight terrorism and other threats.

In light of their previous concern about Hill being closed, the state's congressional delegation felt good about how the state fared.

"Overall, this is a good day for Utah," said Sen. Bob Bennett, R-Utah. "I congratulate the military and civilian personnel working at Utah's military facilities. They saved Hill by telling its story and helping the Air Force understand Hill's valuable contributions to the country's military efforts."

Sen. Orrin Hatch, R-Utah, said that overall, the recommendations were good news.

We have suffered some losses today, but this has definitely been a net positive for Utah," Hatch

said. "All told, it's one of the most positive outcomes we could have imagined."

Rep. Jim Matheson, D-Utah, said that the way the nation positions itself to protect the country has to evolve.

"The men and women at Hill have shown they can adapt to this modern military environment and I think that is the main reason the Pentagon wants to keep Hill AFB up and running," he said.

The Pentagon recommended that Deseret be closed because there is no additional chemical demilitarization work slated to go there after it completes the current workload in 2008. It also called for the transfer of its storage facilities to nearby Tooele Army Depot.

Matheson said the closure was not surprising.

"Losing jobs is never easy but I'm sure Tooele County will go to work on a plan for future economic opportunity in the area," he said.

The realignment proposed for Hill would cause the base to lose six F-16 aircraft already scheduled to retire within 10 years and gain six newer-model F-16s. The base would also lose positions in its civilian personnel office.

The Pentagon also recommended the disassembly of the 96th Regional Readiness Command at Fort Douglas in Salt Lake City as part of a wider transformation of the Army Reserves. The fort would get a newly created logistics unit, but would still end up short 53 jobs.

The Pentagon's Base Realignment and Closure, or BRAC, plan proposes consolidating about 387 reserve and National Guard installations into about 125, many to be located at or near active-duty bases. Changes to Reserve installations comprise the majority of the Pentagon's recommendations.

The Guard and reserves make up about 40 percent of the roughly 138,000 U.S. troops in Iraq struggling to quell an unexpectedly tenacious insurgency.

"Iraq clearly shows the active-duty forces cannot function without significant help from the Guard and reserves," said defense analyst Chris Hellman. "The Pentagon clearly wants to see the Guard and reserves more fully integrated into the active-duty forces."

The Pentagon's recommendations now go to a president-appointed commission. The nine-member panel will spend the summer holding hearings and making any necessary changes to the list before sending it to President Bush by Sept. 8.

This round -- the first since 1995 -- would close more major bases than any previous round. It would directly cause a net loss of about 18,000 civilian jobs, a relatively small amount compared with past rounds. That's in part because many of the about 180 installation closures involve tiny reserve centers that employ relatively few civilians.

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## Local Articles

### **Deadline for BRAC has Utahns scrambling**

*They'd like more time to prepare report about Hill*

Deseret Morning News

By Leigh Dethman

May 31, 2005

HILL AIR FORCE BASE — Developing a game plan for the Base Realignment and Closure Commission isn't easy.

There are just too many variables, too many reports and too little time.

As an expected June 6 public hearing with BRAC commissioners looms, the Utah Defense Alliance and members of the state's congressional delegation are busy preparing closing arguments in the case of Hill Air Force Base vs. base closure and realignment.

At the hearing, Hill backers will most likely tout the base's strengths, as well as pinpoint other possible missions that can be accommodated at Hill.

"A lot of it is not that we can't tell you, we just haven't zeroed in on it," said Rick Mayfield, executive director of the Utah Defense Alliance. "There are opportunities that we're still working on, a strategy on what to do and what to go after."

The delegation is trying to buy more time by possibly moving the June meeting to July.

Moving the date would accommodate the delegation's congressional voting duties and give Utah's installations a chance to see what other bases are pitching to BRAC.

Changing the date is unlikely, since the commission already changed the expected public hearing to June 6 from June 7. The hearing's time and place haven't been announced yet. Commissioners are expected to visit Hill before the public hearing.

Utah leaders are specifically interested in the plans of an Air Force base in New Mexico. Cannon Air Force Base is slated for closure, but base supporters there will not stand down without a fight, said Vickie McCall, president of the Utah Defense Alliance.

Hill stands to gain from Cannon's loss: The Pentagon recommended at least six of Cannon's F-16s be shipped to Hill. But if Cannon supporters can convince BRAC commissioners to remove the base from the closure list, Hill could be in trouble. Commissioners are expected to visit Cannon nearly three weeks after touring Hill.

"In fact, if Cannon stays open and they can make a case, they will probably come after our F-16s because they are going to claim they are the F-16 fighter base, and if they stay open, they have to justify their presence by expanding their mission and the number of aircraft they have, so we could be very vulnerable to Cannon," McCall said.

But that will only happen if BRAC changes the Pentagon's proposal. In four previous BRAC rounds starting in 1988, commissioners have accepted 85 percent of the Pentagon's recommendations for closure or consolidation.

If Cannon does close and the commission doesn't drastically change the Pentagon's recommendations, Hill's two fighter wings will unite.

The merger is a test case for the Pentagon's Future Total Force plan. Reserves from the 419th Fighter Wing would merge with the active-duty 388th Fighter Wing. This type of union is new for fighter units, said Col. Gary Batinich, commander of the 419th Fighter Wing, a reserve unit. Five other fighter units are also trying out similar unions.

"We're trying to be better, more efficient and more capable to meet what we perceive as the future threat," Batinich said. "The whole idea with transformation is we're moving the Air Force away from the Cold War threat. We're transforming it to be leaner and meaner and more efficient." Key to this transformation is consolidating fighter wings, each with 24 aircraft in its fleet. BRAC commissioners will play an important role in achieving this goal.

The Pentagon recommended that 15 of the F-16s currently assigned to the 419th be shipped to other units in Florida and Texas. By adding the six fighter jets from Cannon, the new 388th Fighter Wing would be at the Pentagon's goal of 24 aircraft per wing, Batinich said.

"We want to be something stronger, more combat capable," said Col. Robert Beletic, 388th Fighter Wing commander. "Obviously the whole purpose is to make our military more efficient . . . and we will be better stewards of our nation's taxpayer dollars."

The merger is expected to take place in the next year and a half. Both Beletic and Batinich said young pilots and mechanics from the 388th will benefit from the experience of the reserves of 419th.

"We actually had people accept airplanes here into this unit, and they were crew chiefs until the plane went to the boneyard, until it was retired," Batinich said. "That's pretty unique. If something goes wrong, they've seen it all before. We have a lot more experience."

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### **Hill's high score heartens boosters**

Deseret Morning News

Leigh Dethman and Lee Davidson

May 22, 2005

It seems **Hill Air Force Base's** chances weren't so bad after all.

After months of doom and gloom in preparation for the release of the Pentagon's list of proposed bases up for **realignment** or closure, an Air Force Base **Realignment** and Closure report shows Hill didn't have much to worry about.

The base ranked first in two of the eight categories the Air Force used to rank military value among its 154 facilities nationwide.

A computer-assisted analysis of Pentagon data by the Deseret Morning News shows that Hill's combined average score for all eight categories was 10th-highest among air bases. The Pentagon did not provide an overall military value score.

Still, by any Pentagon measurement, Hill was ranked with the elite among air bases for military value, and far higher than the 10 Air Force bases that were proposed for closure nationwide.

But it is Hill's ranking among bases' ability to host fighter missions that really has base backers excited. Hill ranked 14th out of 154 Air Force facilities.

"This is the best news of all," said Vickie McCall, president of the Utah

Defense Alliance. "We didn't anticipate we would be that highly ranked."

The high ranking could mean more fighter work for Hill in the future, such as weapons systems for the F-22 or the F-35 Joint Strike Fighter, McCall said.

The Pentagon evaluated all 154 Air Force facilities and their ability to host eight missions: fighter, bomber, tanker, airlift, special operations/combat search and rescue, command and control/covert operations, unmanned aerial vehicles and space operations.

Each mission was evaluated by a number of criteria, including cost, growth potential, quality of ranges and encroachment.

The Utah Test and Training Range likely boosted Hill's ranking in the fighter mission category, McCall said.

The range includes some 12,574 square miles of airspace, where F-16 pilots can train in air-to-air combat in a geographical match of the places U.S. troops are fighting today -- Iraq and Afghanistan.

"That is the most prime piece of real estate in the world," said Col. Gary Batanich, commander of Hill's 419th Fighter Wing. "It's priceless."

Current BRAC commissioner and former Utah Congressman Jim Hansen said the range is an asset the state can use to bring in more workload.

"The Utah Test and Training Range has a great potential for future aircraft, like the Joint Strike Fighter and the F-22," Hansen said in a recent BRAC commission meeting. Earlier this week, Hansen and three other commissioners recused themselves from decisions involving bases in states with which they are associated.

The Pentagon's rankings caught some by surprise.

Hill, a base known for its F-16s, was ranked No. 1 in military value to host a tanker mission. Oklahoma's Tinker Air Force Base, an air logistics center known for its tanker maintenance, came in fourth behind Hill.

"We don't have tankers, that's why I'm wondering if, in fact, it could be an error," McCall said. "What do they mean by that capacity to do tanker workload? That's not our mission."

Before the Pentagon's list of proposed bases to be realigned or closed was released, Utah Defense Alliance touted Hill's capacity to grow and accept new missions.

When asked if that possibility could have played a role in Hill's ranking in the tanker category, McCall said, "I don't know; we need to get into that."

Other rankings peg Hill at 16th in ability to host special operations/combat search and rescue, 17th in both unmanned aerial vehicles and bombers, 26th in bombers and 40th in the ability to host space operations among the 154 Air Force installations nationwide.

Base officials and McCall said it's too early to decipher what the rankings mean.

"Before we start jumping in and defending numbers, I think we have to have a clear understanding of what they are and what they mean and go from there," McCall said. "So I'm not ready to comment and say, 'Gosh this is this, we were number 4, 14, 1 or whatever.' Like I say, there is a huge question mark there when it says tankers. We don't know what that means, and

they certainly didn't give us tankers in the BRAC **realignment**."

More information could be released when BRAC commissioners visit Salt Lake City on June 7 for a public hearing.

"The regional hearings will provide the primary means for communities to educate the commissioners and their staff on their disagreements with the DoD base recommendations," said former Veterans Affairs Secretary Anthony Principi, chairman of the commission.

BRAC commissioners have until Sept. 8 to send their recommendations on base closures and **realignments** to the president for his consideration.

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### **Hansen recuses self from vote on Hill, says closure is unlikely**

The Salt Lake Tribune

Matthew D. LaPlante and Robert Gehrke

May 21, 2005

**Hill Air Force Base's** biggest advocate on a federal commission reviewing military base closures has recused himself from voting on matters directly involving Utah's military installations.

But Jim Hansen doesn't feel the commission will vote on his home state's bases anyway -- a sign that the former U.S. representative believes Beehive State installations are safe from a direct attack.

A vote of the full commission is required to add any installations to the Defense Department's recommended closure list, released last week.

"I doubt there will be a vote on Hill or any other base," Hansen said in an interview Friday.

Hansen does, however, plan to be the Base **Realignment** and Closure Commission's representative on a visit to Hill next week. He will follow that with a visit to Mountain Home Air Force Base in Idaho, which under the Pentagon's plan would lose upwards of 650 positions.

Representatives from the southwest Idaho community likely will be among those at a June 7 hearing in Salt Lake City, scheduled so that communities adversely affected by the Pentagon's plan can "educate the Commissioners and their staff on their disagreements with the Department of Defense base recommendations," Commission Chairman Anthony Principi said in a statement Thursday.

The regional hearing is among 16 scheduled to be held in June and July. The commission has until Sept. 8 to report its findings and suggestions to President Bush.

Rep. Rob Bishop said he was disappointed by the June 7 date, saying he had anticipated a meeting in mid-July.

"That's extremely tight for our staff to try to get everything ready," Bishop said.

Hansen's recusal does not necessarily prevent him from casting ballots that could indirectly affect Utah.

Bishop noted that some commissioners had questioned why New Mexico's Cannon Air Force Base should be closed.

Under the Pentagon's plan, six of Cannon's F-16 fighter jets would go to flying units at Hill, which in exchange would release some of its older jets to another base.

"If they take the 30s from Hill and don't bring the 40s we could really be in big trouble," said Bishop, referring to the jets by their numerical production block identifier. "Here once again is where Jim Hansen is going to play a key role in ensuring we're treated fairly."

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### **Governor Goes All Out For Cannon**

Miguel Navrot Journal Staff Writer

Albuquerque Journal

May 18, 2005

#### State Fighting To Keep Base Open Despite Kirtland Gains

Plans to assign three jet fighters now based at Cannon Air Force Base to the state Air National Guard are of little consolation to state officials, who vow to fight to keep Cannon open.

Under the Pentagon base-closing and **realignment** plan unveiled last week, three of the 60 F-16 Falcon fighter jets assigned to Cannon would transfer to the 150th Fighter Wing at Kirtland Air Force Base.

The 150th, nicknamed the "Tacos," deployed with some of its 15 jets last summer for a 30-day rotation to Iraq. Roughly 1,000 airmen are assigned to the 150th.

Gov. Bill Richardson said Tuesday he hasn't spoken with National Guard officials about the additional aircraft for the 150th.

"Look, our strategy is clear," Richardson said. "We want to preserve Cannon 100 percent, and we're not going to compromise, even through Kirtland has done very well."

**Realignment** plans offer mixed fortunes in New Mexico.

While the Air Force wants Cannon closed by 2011, Kirtland expects to grow by roughly 200 more jobs under **realignment** plans. That employment number could double to 400 with three new fighter jets for the 150th, Kirtland officials said last week.

State National Guard officials referred questions to Kirtland, where the 150th makes its home.

Kirtland commander Col. Henry Andrews said Tuesday that closure recommendations "are based on the need to conserve resources and improve operational efficiency through fleet consolidation."

Gov. Richardson said his office's "total focus" is convincing five of nine commissioners handling the massive base closure to keep Cannon operating.

"You can't play halfway," Richardson said, decriing any compromise. "You have to go all out."

The governor has met with three of the nine members of the Base **Realignment** and Closure commission, he said, but declined to reveal which ones.

Also Tuesday, the Pentagon continued to withhold details of the rationale behind its closure decisions.

Ten volumes of documents had initially been expected Monday, but the Defense Department is still deleting classified information from the paperwork, said spokesman Glenn Flood.

The military now hopes the paperwork will be ready by the end of the week, Flood said.

Advocates around the state want to review the Pentagon's paperwork, hoping to find errors in its decisions.

Delays, in turn, have caused some frustration.

"Clovis and communities across the country deserve to know how the Pentagon formulated its recommendations as soon as possible," Sen. Pete Domenici, R-N.M., said in a statement.

Sen. Jeff Bingaman, D-N.M., said he wished the Pentagon would be more forthcoming, "... but the fact is we are already working as a delegation to collect all the facts we will need to help us make a persuasive case."

The Pentagon's closure proposal first needs to be approved by the commission reviewing its findings, then by President Bush and finally by Congress.

Clovis could potentially be the hardest hit of any Air Force town in the nation -- losing an estimated 20 percent of its work force, or 4,780 direct and indirect jobs generated by the base. The closing would save the federal government an estimated \$2.7 billion over 20 years.

But other cities may also suffer.

Friday's announcement would remove most of the Army Research Laboratory's activities from White Sands Missile Range, about 175 jobs. Base advocates say the research laboratory handles several research programs and multi-year contracts valued at roughly \$250 million.

Sherman McCorkle of the state Military Base Planning Commission said relocating the Army Research Laboratory could strip tens of millions of dollars from the Las Cruces economy.

No precise figure was known Tuesday. "That's what we want to try to get our arms around," McCorkle said.

The Army Research Laboratory currently at White Sands would relocate to Aberdeen Proving Grounds in Maryland under the Pentagon's plans.

Where jets would go

The closure of Cannon Air Force Base, home to four squadrons of F-16 Falcon fighter jets, would scatter its assigned aircraft to other flying units around the nation.

Locations receiving Cannon's F-16s would include:

- \* Nine jets to Andrews Air Force Base, Md.
- \* Seven jets to Nellis Air Force Base, Nev.
- \* Six jets to **Hill Air Force Base**, Utah
- \* Three jets to Dane-Truax Air Guard Station, Wis.
- \* Three jets to Joe Foss Air Guard Station, S.D.
- \* Three jets to Kirtland Air Force Base, N.M.

Twenty-nine remaining F-16s assigned to Cannon would become backups.

-- Source: U.S. Air Force

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### **Hill not out of the woods yet**

Deseret Morning News

Leigh Dethman

May 17, 2005

Round one is over, but the fight remains.

**Hill Air Force Base** escaped the Pentagon's list of base closures and **realignments** with relatively little damage -- a proposed **realignment** could cause a net loss of 145 jobs. But **Hill** isn't safe yet. The Base **Realignment** and Closure Commission could add Utah's largest employer to the final list, due out in September.

Hill could avoid a potential blow by teaming up with Dugway Proving Ground to serve as key bases for homeland security.

"We're putting a strategy together, trying to decide how Utah can play in homeland security," said Vickie McCall, president of the Utah Defense Alliance. "We think that's going to be really big."

Dugway didn't make Defense Secretary Donald Rumsfeld's list. Utah's congressional delegation believes Dugway's mission will increase dramatically but that it will be funded through the Department of Homeland Security.

Ron Carbon, executive director of the 21st Century Partnership, said Hill and Dugway are perfect partners: Hill can provide the overhead structure and "the oversight to keep Dugway running," while Dugway continues work as the nation's premier military research and testing facility.

The Utah Test and Training Range separates the two military installations, and both could use that premier piece of land, Carbon said.

"Both of those are out there, and they are assets that are here in the United States," said Carbon, who leads a group lobbying to save Robins Air Force Base in Georgia. "The (Department of Defense) can control them, and there are very little restrictions in their use."

Rumsfeld on Monday defended his recommendation to close 33 major domestic bases and realign hundreds of others.

"Some asked why we're proposing any base closures during a time of war," Rumsfeld told the BRAC commission. "The answer is the changes are essential in helping us win the conflict."

Rumsfeld proposed closing 180 military installations from Maine to Hawaii, including 33 major bases.

Utah escaped Rumsfeld's list relatively unscathed.

"We are basically being held harmless," Gov. Jon Huntsman Jr. said.

Now it's up to former Utah congressman Jim Hansen and the BRAC commission. Hansen is one of nine commissioners who will review Rumsfeld's recommendations and ultimately decide which bases go and which bases stay.

This is the fifth round of military base closings, and in all five rounds Hill survived. Since 1988, the base has practically skated through the base closure process, with no major job losses. And during the 1995 round, the base flourished, adding more than 2,000 jobs.

Hansen told Rumsfeld Monday he expects this will be the last round of military base closures.

"I'm convinced this is your last bite of the apple," said Hansen, adding that the proposed closures and **realignments** would bring "a lot of pain for a lot of people."

"Certainly, it's the last bite of the apple during my watch," said Rumsfeld, who then added that the ever-changing needs of the military could cause another base-closure round in the future. "I would think it may happen again."

Hansen told the Deseret Morning News last week that he expects the commission to approve 60 percent to 70 percent of Rumsfeld's recommendations.

In past base-closure rounds, the commission approved about 85 percent of the defense secretary's recommendations.

"We will not rubber-stamp this list," Hansen said Friday, the day Rumsfeld's proposed list of base **realignments** and closures was released. "I guarantee there will be changes. If people think that it came from Mount Sinai and it's going to be in cement, it's not."

Huntsman said he is not at all worried about Hill's chances of being added to the BRAC list. "I'm not concerned at all about it being reversed," Huntsman said. "I think the BRAC commission is constructed in a way that it would almost have to be an impossibility."

To remove a base from the list takes only a simple majority on the commission. However, to add a base, seven out of the nine commissioners must vote in unison.

Hansen said Utah should not get too comfortable. Things happen. Changes are made. And just as in 1995, when Hill didn't make the initial BRAC list but was added by commissioners a few weeks later, Hill could still be at risk.

Commissioners later decided to keep Hill open but shut down two other Air Force air logistics centers during the '95 base-closure round.

"You gotta realize, contrary to what I've read in a few places, the commission does have a heck of a lot of clout. We can add or take away," Hansen told the Deseret Morning News. "There will be some changes in probably most of these bases; they may be miniscule and they may be large." Contributing: Associated Press.

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### **A day of relief in Utah**

Deseret Morning News editorial

May, 14 2005

To say the people of Utah heaved a sigh of relief Friday would be an understatement. They apparently sighed hard enough to blow a week's worth of rain clouds out of the state.

**Hill Air Force Base** has survived.

At least, it has survived the **Base Realignment** and Closure Commission, which issued its list of recommended closures early in the day Friday. The political process, of course, has yet to begin. And anything can happen once it does. Ultimately, Congress and the president must make the final decision on which bases close and which remain.

It's hard to forget what happened a decade ago when Hill survived a similar process only to be put in jeopardy when President Clinton, worried about base closures in politically powerful California and Texas, came up with the idea of "privatizing in place," which would have kept those bases open and operating as private facilities that contract with the government. It also would have removed much of the need for Hill.

But this is a new era. President Clinton, who ultimately failed to get his plan approved, no longer is in office. Representatives from states that are recommended to lose bases are likely to raise a lot of noise, but chances seem good that these recommendations will be approved.

That's more than good -- it's remarkable, given Utah's size and lack of clout. The recommendations would keep Hill, Dugway Proving Ground and the Tooele Army Depot alive. Only the Deseret Chemical Depot, the home to a chemical weapons destruction facility, was recommended for closure. But it already was scheduled to close once the weapons are all destroyed.

Much has been made of Hill's importance to the local economy, including its contribution of about \$4 billion annually and about 24,000 jobs. But perhaps just as important as this is its

psychological role. When the 388th Fighter Wing and the 4th and 421st Tactical Fighter Squadrons are deployed to hot spots around the world, it gives Utahns a sense of pride; a feeling that we all are contributing in some way to the cause of freedom.

On Friday, politicians were praising the workers at Hill for making the base efficient and necessary. The people, meanwhile, were looking to their political leaders with thanks for getting the word out -- leaders that include former Rep. Jim Hansen, who is a member of the closure commission. There are plenty of well-deserved plaudits to go around.

But the next few months will demand the best political skills of Utah's delegation to make sure the final vote in Congress reflects this recommendation.

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### **A 'banner day' for Hill**

Deseret Morning News

Jerry D. Spangler and Leigh Dethman

May 14, 2005

WASHINGTON -- Hundreds of communities across the nation mourned Black Friday, but in Utah the general feeling was one of relief.

Elsewhere, military installations learned the Department of Defense was recommending they be closed or downsized. But **Hill Air Force Base**, Utah's largest employer with more than 50,000 direct and indirect jobs, was largely spared by the Department of Defense, and cuts to other Utah bases were either small or were expected.

"Any time you lose even some jobs, you cannot be completely happy," said Sen. Orrin Hatch, R-Utah, but he nevertheless called it a "banner day."

Before closures or downsizings can take effect, the Defense Department's proposal must be approved or changed by a federal base-closing commission by Sept. 8, and then approved by Congress and President Bush in a process that will run into the fall.

The Pentagon proposes shutting about 180 military installations from Maine to Hawaii, including 33 major bases, triggering the first round of base closures in a decade -- and an intense struggle to save facilities viewed as the economic lifeblood of local communities.

Overall, Defense Secretary Donald Rumsfeld said his plan, which affects workers at 775 military bases, would save \$48.8 billion over 20 years while making the military more mobile and better suited for the global effort against terrorism.

Rumsfeld's proposal calls for a net loss of 26,187 military and civilian jobs, including personnel who would be moved home from overseas. Deseret Morning News graphic Utah bases and facilities Requires Adobe Acrobat.

The closures and downsizings would occur over six years, still subject to consideration by a commission that will look at the recommendations, starting in 2006. The only Utah base slated for closure is Deseret Chemical Depot, the site of the chemical weapons incinerator that was

scheduled to be shut down in 2012 anyway.

"Our current arrangements, designed for the Cold War, must give way to the new demands of the war against extremism and other evolving 21st-century challenges," Rumsfeld said in a written statement. Major closures

Gov. Jon Huntsman Jr. said Friday's events mark a beginning of potential economic growth in northern Utah.

"I hope that we wake up 20 years from now and see that we have a true center of excellence as it relates to aerospace design and engineering in northern Utah," he said. "But we all knew that the anchor for that possibility would be maintaining **Hill Air Force Base**, which gladly we got word on today."

By Hatch's count, when all the **realignments** and closures are considered, Utah will lose only about 145 total jobs.

Officially, the military puts the number of lost Utah jobs at 446.

"It was a great day for the state of Utah and all of America," said Vicki McCall, with the Utah Defense Alliance, who was in Washington, D.C., for Friday's announcement.

Folks in such states as Connecticut and Maine would disagree. They are among states that will lose thousands of jobs if the Base **Realignment** and Closure Commission approves the Defense Department's recommended list.

Among the major closures were Cannon Air Force Base in New Mexico, which would lose more than 2,700 jobs; the Naval Station in Ingleside, Texas, costing more than 2,100 jobs; and Fort McPherson in Georgia, costing nearly 4,200 jobs.

Hill actually could benefit from Cannon's closure. Under the recommendation, the 388th Fighter Wing at Hill would add six Block 40 F-16s from the Cannon fleet. Educating the brass

Utah's congressional delegation has been worried for months that Hill would again be on the Defense Department's closure list, just as it was 10 years ago when it took a massive lobbying effort in Utah and Washington to persuade BRAC to drop Hill from the list.

This time around, Utah officials and the delegation have been courting the nation's top military brass, "educating" them about Hill's importance to the military and touting its efficient work force.

"We did not have to gild the lily. We did not have to talk about things that weren't really there," said Sen. Bob Bennett, R-Utah.

Under the military's **realignment** plan, the base will lose missions related to 13 current military positions and 447 civilian positions. But it will pick up 291 military positions and 24 civilian positions from other bases being closed.

That leaves a net loss of 145 jobs at Hill, which has more than 23,000 civilian and military employees.

Hill also loses six of its older Block 30 F-16 fighter jets and the support personnel that go with them. But it gets six new Block 40 F-16s.

And that, the delegation agrees, is great news because the Air Force is signaling that Hill is no longer a facility for older, obsolete aircraft but will be on the cutting edge for state-of-the-art fighters. The Air Force has already announced a maintenance depot for the new FA-22 fighter, and the delegation is optimistic the new F-35 joint strike fighter will find a home there as well.

"The Air Force is viewing Hill as a long-term center for F-16s," Bennett said. "And that makes it easier for us to move forward with a plan to recruit private contractors. It says Hill is stable and they can make capital investments in Hill, knowing it is going to be here for a long, long time." An efficient work force

The Utah Legislature appropriated \$5.6 million to facilitate efforts to expand Hill's economic viability.

That, coupled with the Air Force vote of confidence, has the delegation giddy that the reduction in jobs at Hill is a momentary blip and that employment -- and the scope of missions at Hill -- will increase dramatically.

"It's a really bizarre feeling," said Rep. Rob Bishop, whose 1st Congressional District includes **Hill Air Force Base**, Dugway Proving Ground, Tooele Army Depot and Deseret Chemical Depot. "I feel like a kid at Christmas who opens his gifts and really likes them, and now I want more."

Added Bennett, "we will look back on 2005, 2006 and 2007 and the number of jobs that grew. Hill is lean and powerful and poised to grow."

The job of selling **Hill Air Force Base** has been ongoing since the last round of base closures almost a decade ago.

But in making the announcement, the delegation was quick to point out that it was the quality of Utah workers -- and their high efficiency scores-- that made the difference.

"They've been going through hell not knowing whether they have a job," McCall said. "Everything they do has value. Anytime you see someone in uniform or a civilian going to work on the base, you pat them on the back and say 'thank you' for whatever role they have to play."

In an Air Force ranking of its 154 air bases around the world, Hill ranked 14th best, according to Bennett's office.

"The quality work force, they are the ones that won the day for us," Bishop said.

Hatch agreed, saying the quality and efficiency of the work force is far better today than it was 10 years ago, and that made all the difference. "The work force pulled us through in every way," he said. Utah's surprises

Rep. Chris Cannon, R-Utah, who was in Utah and did not attend Friday's announcement, said the Pentagon's announcement validated what the delegation has been saying for years -- that Hill is too important to be considered for closure.

"I'm gratified to see that today's decision echoes that belief," he said in a prepared statement. "I want to thank the civilian and military workers that made our bases in Utah effective and viable. Our nation needs a military that can face challenges unimagined just a few decades ago, and Utah is going to be a vital part of that defense."

There were some surprises, the delegation said. They had pretty much resigned themselves to losing Tooele Army Depot or seeing its already diminished mission drastically reduced. Instead, TAD will likely see its role expanded as it absorbs the weapons "igloos" at Deseret as part of its conventional weapons-storage capabilities.

Malcolm Walden, BRAC transition coordinator at TAD, said unlike many others he was relatively confident the tiny depot would remain off the closure list.

What convinced Rumsfeld to keep TAD is probably "the fact that we were the Western depot, and you need to have one in the West," Walden said. "We are geographically well positioned, and I think it paid off for us. That was one of the things that I was counting on; that's why I felt optimistic and it came through."

A **realignment** at an Army Reserve regional command center at Fort Douglas caught the delegation off-guard. **Realignment** at the historic fort will result in 53 lost jobs.

Fort Douglas will also most likely be recast as one of six newly designated deployable war-fighting units, meaning that rather than serving an administrative function the base's personnel could end up serving anywhere in the world, Maj. Gen. Peter Cooke said Friday.

The closure of Deseret, which results in a loss of 186 military positions and 62 civilian ones, is seen as a positive turn of events. Not only was closure something that was anticipated over the coming years, but the earlier closure means that chemical weapons at other sites will not be shipped to Utah for disposal. Pivotal Dugway

What's not on the Pentagon's list is any changes to Dugway, one of the nation's premier military research and testing facilities. The delegation believes Dugway's mission will increase dramatically but that it will be funded through the Department of Homeland Security -- a change that takes it off the BRAC radar screen.

Former Utah Congressman Jim Hansen, one of nine BRAC commissioners, agreed that good things are coming to Dugway.

"If this were the business world, I'd buy stock in Dugway if I could," Hansen said.

Hansen and the eight other members of BRAC will now visit every base on Rumsfeld's list. The commission has until Sept. 8 to submit its final BRAC list to the president.

Home-state delegations will no doubt be lobbying intensely as the commission deliberates.

"There will be plenty of kicking and screaming and shouting to get (BRAC) to change the recommendations," Hatch said. "But I think the recommendations are likely to stick."

In four previous rounds of closures starting in 1988, commissions have accepted 85 percent of the Pentagon's recommendations for closure or consolidation.

And for the first time, Utah officials are breathing easy at the prospect.

"Friday the 13th was not such an unlucky day for Utah after all," said Rep. Jim Matheson, D-Utah. Contributing: David Hinckley.

**Utah's bases flying high ; Mostly intact: Some Hill jobs aside; Pentagon spares the state's installations; Base boosters hope to gain jobs**

The Salt Lake Tribune

Matthew D. LaPlante and Robert Gehrke

May 14, 2005

Utah's military base boosters wasted no time Friday taking advantage of their success.

Soon after learning the state's major military installations had survived a new round of base closures mostly intact, they were plotting to bring in new work from bases slated for shutdown.

Under the Pentagon's recommendations, released Friday morning, Utah would lose fewer than 200 jobs.

Members of the citizens' group Utah Defense Alliance say that puts the Beehive State in perfect position to gain employment overall. They have already pinpointed more than 4,000 jobs that may be brought to Utah and are hoping to bring more as the Pentagon repositions the playing field.

"We've identified all the jobs and we know exactly where they are at," said the group's president, Vickie McCall.

The closure list did include one Utah installation: Tooele's Deseret Chemical Depot. However, that operation, which employs about 1,500 people, already had been slated for closure by 2008 following the destruction of its stockpile of chemical munitions.

Overall, the Defense Department on Friday announced its intention to close more than 180 installations, though less than a fifth of those are considered "major bases" and only 14 were facilities employing more than 1,000 workers.

Many of the closures were Reserve complexes, recruiting centers and regional administrative offices employing less than 50 workers. Those missions are expected to be consolidated on larger bases, such as **Hill Air Force Base**, which currently employs more than 23,500 workers. Utah's Reserve center -- Fort Douglas in Salt Lake City -- is slated to lose 53 employees in the **realignment**.

Though the Pentagon's list is not the final word on base **realignment** -- a nine-member commission has four months to review it -- observers expect larger installations will immediately rush to pick up scores of yet-unassigned missions of smaller closing bases.

Within hours of the announcement, Utah Defense Alliance officials said they intended to submit a \$ 5.6 million purchase order for machinery to make Utah's military installations more attractive to defense planners. The money comes from an appropriation by the state Legislature.

The alliance believes the machinery will help Hill win additional work -- perhaps up to 700 jobs - - relinquished in past base closure rounds.

Alliance Director Rick Mayfield said his group will wait some time, however, before scavenging for missions from bases most recently slated for closure.

"We don't want to make political enemies," he said. "The dust needs time to settle."

Defense Secretary Donald Rumsfeld estimated adherence to the list would result in a 5 percent to 11 percent reduction in excess capacity. The Pentagon's list proposes the closure of 33 of the 425 major bases in the country -- about 8 percent.

That's substantially less than the 25 percent reduction he was proposing just months earlier.

Rumsfeld said in 2003 that he expected this round would be "the mother of all" base closures.

Many base communities were startled into action by such claims. In Oklahoma, for instance, voters agreed to purchase a \$ 50 million bond to pay to move homes that were considered to be encroaching on an installation's flight path.

Utah Rep. Rob Bishop said the impetus for Rumsfeld's doomsday projections wasn't important to him.

"I don't know if 25 percent is a bait and switch," Bishop said shortly after learning of Utah's status on the list. "I don't care, I'm so happy."

Indeed, glee seemed to be the order of the day.

"It is a banner day for the state of Utah," Gov. Jon Huntsman Jr. said. "It could have been just the reverse. We could have been talking about the loss of tens of thousands of jobs and billions of dollars into our economy. Instead, we're talking about not only holding the status quo with some very, very important military assets, but indeed building upon those."

State Rep. Stuart Adams, a Republican from Layton who represents the Hill area, credited the workforce at the base as the reason it avoided a major loss.

"We think we have the most educated, some of the hardest-working people with the greatest work ethic of any spot in the nation, probably any spot in the world," Adams said. "And if thanks were to be given, it's to those workers at **Hill Air Force base.**"

Former U.S. Rep. Jim Hansen, now a member of the commission that will study the Pentagon proposal and can make alterations, said he also was pleased to see Utah escaping any major losses. But the former Hill advocate noted past military recommendations have been altered dramatically by the panel. He cautioned that the list released Friday wasn't in any way final.

"Go celebrate," Hansen said, "but the other side of the coin is, it will change. I will guarantee that. . . . Don't put too much stock in what you got today."

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Tribune reporter Thomas Burr contributed to this report.

**Hill Air Force Base**

23,715 employees

Losses: 13 military and 447 civilian jobs

Gains: 291 military and 24 civilian jobs

Total immediate impact: 145 lost jobs

Hill was expected to survive -- supporters noted that redundancies that existed in the Air Force's maintenance depot system in the 1990s have since been reduced or eliminated. As expected, most jobs were left untouched, though the shuffling of some F-16 fighter jets, maintenance responsibilities for infrared targeted systems, and depot duties for some Navy aircraft engines initially will result in a net loss for the Ogden base. However, supporters expect up to 4,000 new jobs "when the dust settles."

### **Tooele Army Depot**

550 employees

Losses: none

Gains: none

Total Immediate Impact: None

Rep. Rob Bishop called Tooele's untouched status "a nice little surprise for us." The base had served as the maintenance center for much of the Army's wheeled vehicles until 1993, when that mission was moved. Redundancy -- Tooele was one of several Army munitions depots -- was thought to be a weakness. However, with the closing of more than a half-dozen other munitions centers and Army depots -- and the impending closure of next-door neighbor Deseret Chemical Depot -- Tooele looks in good shape to earn additional jobs.

### **Fort Douglas**

269 employees

Losses: 15 military and 38 civilian jobs

Gains: none

Total Immediate Impact: 53 lost jobs

About 6,500 reservists of the 96th Regional Readiness Command call Fort Douglas headquarters. By 2008, that will change. Under the Department of Defense's suggestions, the Army Reserve's 10-region command system will be centralized into four regions. Though Fort Douglas appears as if it will continue to be the drilling center for more than 2,500 reservists, it will no longer carry the initials HQ -- that designation will belong to Wisconsin's Fort McCoy.

**GRAPHIC:** Jump Page A6: Col. Joseph Sokol, vice commander of the 75th Base Wing at **Hill Air Force Base**, addresses reporters at a news conference Friday after the Department of Defense announced the decision on the nationwide closures of military bases. Utah's major military installations survived a new round of closures mostly intact. Under the Pentagon's recommendations, released Friday morning, Utah would lose less than 200 jobs.

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*Editorial Articles*

**Earning our keep ; Hill Air Force Base: Don't assume that politics always prevails**

Salt Lake Tribune

May 17, 2005

The recommendations on which military bases to close, reduce or reconfigure were made by politicians. So it would be disingenuous to be surprised that politics may have figured in the process.

But just in case anybody is feeling patronized by the Pentagon's recommendation to maintain **Hill Air Force Base** and other military installations in this reddest of the red states, consider the case of South Dakota.

Ellsworth Air Force Base is the second-largest employer in that small-population state, and the relative ability of then-Senate Democratic Leader Tom Daschle and Republican challenger John Thune to preserve the base was a major issue in the last election.

Thune won, in part on the promises made by Senate Majority Leader Bill Frist to pull out all the stops to protect the base. All the stops were apparently not enough.

Friday the Pentagon recommended that Ellsworth be closed. Its B-1 bomber fleet will, if the Base **Realignment** and Closure Commission goes along, be consolidated with birds of its feather at Dyess Air Force Base near Abilene, Texas.

Even though Texas, the president's home state, was the winner in that equation, the fact that Thune's status as a giant-killer wasn't enough to rescue Ellsworth from Donald Rumsfeld's ax suggests that mission and effectiveness at least held their own against political considerations.

In other words, Hill AFB can be seen to have earned its own preservation, not simply to have benefited from Utah's Republican-heavy status.

Whatever the reasons -- Utah's strong work ethic, an experienced and well-trained work force, able leadership or simply a mission that suits the desire for a lighter, faster-moving military -- Hill's primary mission of maintaining the nation's fleet of F-16 fighter jets was determined to be not only necessary but well-done.

The economic devastation that would have resulted from a recommendation to close or reduce Hill was therefore avoided, we may allow ourselves to believe, in part because of the area's skilled work force. A reason, if ever there was one, to stress the modernization of the state's educational system so that when this exercise happens again -- and it will happen again -- the result might be the same.

**Air Force Link**

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**MAJOR GENERAL KEVIN J. SULLIVAN**

Maj. Gen. Kevin J. Sullivan is Commander, Ogden Air Logistics Center, Hill Air Force Base, Utah. The center provides worldwide logistics management, engineering, supply, contracting and depot maintenance for a wide variety of aircraft and munitions related platforms. He is responsible for five wings, to include the 75th Air Base Wing, 84th Combat Sustainment Wing, 309th Maintenance Wing, 508th Aircraft Sustainment Wing and the 526th Intercontinental Ballistic Missile Systems Wing.

General Sullivan entered the Air Force and was commissioned through the Air Force ROTC program following graduation from the University of Connecticut in 1974. He has held various assignments with Tactical Air Command, Strategic Air Command, Pacific Air Forces, U.S. Air Forces in Europe, Air Force Materiel Command and Headquarters U.S. Air Force.

He has commanded an aircraft generation squadron, served as Vice Commander of the Air Armament Center, and in numerous other

maintenance and logistics assignments. Prior to his current assignment, General Sullivan was Director of Logistics Readiness, Office of the Deputy Chief of Staff for Installations and Logistics at Headquarters U.S. Air Force.

**EDUCATION**

1974 Bachelor of Science degree in business administration, University of Connecticut  
 1981 Squadron Officer School, Maxwell AFB, Ala.  
 1982 Master of Science degree in management and supervision, Central Michigan University  
 1988 Air Command and Staff College, Maxwell AFB, Ala.  
 1992 Air War College, Maxwell AFB, Ala.  
 1993 Defense Systems Management College, Fort Belvoir, Va.  
 1997 Executive Management Program, Pennsylvania State University  
 2003 The General Manager Program, Harvard Business School, Cambridge, Mass.

**ASSIGNMENTS**

1. February 1975 - November 1975, weapons loading officer, 23rd Munitions Maintenance Squadron, England AFB, La.
2. November 1975 - December 1978, officer in charge, munitions storage area, 23rd Munitions Maintenance Squadron, England AFB, La.
3. December 1976 - January 1978, Chief of Weapons Safety, 23rd Tactical Fighter Wing, England AFB, La.
4. January 1978 - June 1979, officer in charge, 90th Aircraft Maintenance Unit, 3rd Aircraft

[Download Hi-Res](#)**Bio Tools**[Printable bio](#)

Generation Squadron, Clark Air Base, Philippines

5. July 1979 - January 1980, maintenance supervisor, 3rd Aircraft Generation Squadron, Clark Air Base, Philippines

6. February 1980 - November 1980, officer in charge, Maintenance and Storage Branch, 319th Munitions Maintenance Squadron, Grand Forks AFB, N.D.

7. November 1980 - July 1981, munitions maintenance supervisor, 319th Munitions Maintenance Squadron, Grand Forks AFB, N.D.

8. July 1981 - April 1982, maintenance supervisor, 319th Organizational Maintenance Squadron, Grand Forks AFB, N.D.

9. April 1982 - April 1984, Manager, Aircraft Maintenance Programs and Requirements, Maintenance Management Division, Directorate of Maintenance and Supply, Office of the Deputy Chief of Staff for Logistics, Headquarters Strategic Air Command, Offutt AFB, Neb.

10. April 1984 - September 1984, executive officer, Office of the Deputy Chief of Staff for Logistics, Headquarters Strategic Air Command, Offutt AFB, Neb.

11. September 1984 - August 1987, aircraft maintenance officer, Maintenance Policy Division, Directorate of Logistics and Engineering, Headquarters U.S. Air Force, Washington, D.C.

12. August 1987 - June 1988, student, Air Command and Staff College, Maxwell AFB, Ala.

13. June 1988 - April 1989, maintenance supervisor, 86th Aircraft Generation Squadron, Ramstein AB, Germany

14. April 1989 - November 1989, Commander, 86th Equipment Maintenance Squadron, Ramstein AB, West Germany

15. November 1989 - June 1991, Commander, 86th Aircraft Generation Squadron, Ramstein AB, Germany

16. June 1991 - July 1992, student, Air War College, Maxwell AFB, Ala.

17. July 1992 - December 1993, Chief, Armament Division, Commodities Directorate, Ogden Air Logistics Center, Hill AFB, Utah

18. December 1993 - December 1995, Director, Aircraft Directorate, Ogden ALC, Hill AFB, Utah

19. January 1996 - August 1997, Inspector General, Headquarters Air Force Materiel Command, Wright-Patterson AFB, Ohio

20. August 1997 - July 1999, Director, Reconnaissance Systems Program Office, Aeronautical Systems Center, Wright-Patterson AFB, Ohio

21. July 1999 - May 2002, Vice Commander, Air Armament Center, Eglin AFB, Fla.

22. May 2002 - July 2003, Director of Logistics Readiness, Office of the Deputy Chief of Staff for Installations and Logistics, Headquarters U.S. Air Force, Washington, D.C.

23. July 2003 - present, Commander, Ogden Air Logistics Center, Hill AFB, Utah

#### **MAJOR AWARDS AND DECORATIONS**

Distinguished Service Medal

Legion of Merit with oak leaf cluster

Meritorious Service Medal with three oak leaf clusters

Air Force Commendation Medal

#### **EFFECTIVE DATES OF PROMOTION**

Second Lieutenant Sept. 10, 1974

First Lieutenant Sept. 10, 1976

Captain Sept. 10, 1978

Major May 1, 1985

Lieutenant Colonel June 1, 1989

Colonel Jan. 1, 1993

Brigadier General Feb. 1, 2000

Major General July 1, 2003

(Current as of April 2005)

**Location:** Hill Air Force Base

**Major Command:** Air Force Materiel Command

**Primary Weapon Systems:** F-16, Minuteman and Peacekeeper ICBMs, and Repair of C-130s

**Mission:**

The Ogden Air Logistics Center (ALC) is the host unit and largest organization at Hill AFB. Its workforce is recognized as experts in repair of the nation's intercontinental ballistic missiles; aircraft landing gear, wheels and brakes; munitions, aircraft software and information processing.

Hill AFB is home to two premier fighter wings -- the 388th Fighter Wing and the 419th Fighter Wing (Air Force Reserve) operating at Hill.

The Utah Test and Training Range (50 miles west of the base on 2,675 square miles of land) is used by all military services to fly more than 22,000 training sorties and more than 1,000 test sorties annually. It is used for testing munitions and propellants up to the most powerful ICBM rocket motors and non-nuclear explosive components. It is the largest special use airspace over land within the United States.

**The Ogden ALC missions:**

1. Provide worldwide engineering and logistics management for the F-16 "Fighting Falcon," the nation's largest fleet of fighter aircraft.
2. Maintain the F-16 and C-130 "Hercules". (\*\*Performed 1.6 million manhours of maintenance and modifications last year on more than 300 F-16s and 55 C-130s.)
3. Responsible for worldwide logistics management and maintenance for the nation's fleet of intercontinental ballistic missiles, including the Minuteman and Peacekeeper. (\*\*Analysis indicates it would take approximately \$1.2 billion to duplicate Hill's ICBM facilities.)
4. To overhaul and repair landing gear, brakes, struts and wheels for Air Force aircraft (70 percent of DOD's landing gear repair efforts) and all photographic and reconnaissance equipment. \*\*Analysis indicates it would take more than \$200 million to duplicate or relocate its world-class, fully automated landing gear facility.
5. Leading provider of rocket motors, small missiles, air munitions and guided bombs, photonics imaging and reconnaissance equipment, simulators and training devices, avionics, hydraulics and pneudraulics instruments and software. \*\*Analysis indicates it would take more than \$200 million to relocate or replicate the munitions facilities.

**Telephone Access:** All numbers listed are in the 801 area code.

Hill: DSN-777-XXXX or 775-XXXX; Comm-801-777-XXXX or 801-775-XXXX; From on base 7-XXXX or 5-XXXX; Operator ext. 1110.

**History:**

Hill AFB is bordered by the colorful Wasatch Mountains on the east and overlooks the Great Salt Lake to the west. The history of the base plays an important part in the annals of the U.S. Air Force.

The base traces its beginning to 1931. Successful operation of a temporary Air Corps depot in Salt Lake City to support airmail operations focused attention of top level officials in this area as a possible site for a permanent depot.

As a result, in July 1934, the Air Corps Materiel Division, now Headquarters Air Force Materiel Command, recommended that a depot be located in this area. Official ground breaking ceremonies for construction of permanent facilities on "Hill Field" occurred on 12 January 1940.

On 7 November 1940, Colonel Morris Berman, the first commanding officer of the Ogden Air Depot, activated command and in January 1941 the first civilian employee, the first enlisted man, and the second officer to take charge of supply operations arrived at Hill. From this humble beginning, depot strength grew to a World War II peak of 15,780 civilians and about 6,000 military personnel.

During World War II the depot was renowned for its repair and supply support of such aircraft as the B-17, B-24, B-26, P-40, P-47, A-20, the AT-11, and several widely used reciprocating engines.

In 1947, Hill ended its association with the Army (the Army Air Forces became the U.S. Air Force) and became an Air Force Base.

Hill AFB was named in honor of the late Major Ployer P. Hill on 1 December 1939. Major Hill died as a result of injuries received from the crash of the Boeing experimental aircraft Model 299 (a prototype of the B-17 long-range heavy bomber) at Wright Field, Dayton, Ohio. The crash took place in 1935, shortly after President Franklin Roosevelt had signed the Wilcox Bill into law, which first spelled out the need for a permanent Rocky Mountain Air Depot.

A monument to Major Hill stands near the South Gate visitor center and an exhibit honors him at the Hill Aerospace Museum. Hill Field was renamed Hill Air Force Base on 5 February 1948.

From just over 3,000 acres in 1939, Hill AFB has grown to encompass 6,698 acres in both Davis and Weber Counties, with management of an additional 962,076 acres throughout Northern Utah. Hill AFB is the one of the state's leading employers.

**NAME:** Hill Air Force Base **CITY:** Hill AFB **STATE:** UT **ZIP:** 84056

## OO - ALC Organizations

Fact Sheet

Command Section (801) 777-5111/DSN 777-5111

OO-ALC Strategic Plan [.mil only]

### Wings

75 ABW	75th Air Base Wing
84 CSW	84th Combat Sustainment Wing [.mil only]
309 MXW	309th Maintenance Wing [.mil only] Depot Maintenance Accounting and Production System [.mil only] (DMAPS) Software Engineering Division (MAS)
508 ASW	508th Aircraft Sustainment Wing
526 ICBMSW	526th Intercontinental Ballistic Missile Systems Wing

### Directorates / Primary Staff Organizations

EN	Engineering Directorate [.mil only]
FM	Financial Management [.mil only] Travel Reengineering [.mil only] Leave Web
PK	Contracting Directorate Design Engineering Support Program (DESP) AFMC Contracting Lab FARSite - Search the FAR and Supplements (ESC) Flexible Acquisition and Sustainment Tool (FAST)
649 CLSS	649th Combat Logistics Support Squadron
AE	Acquisition Excellence Directorate
BC	Small Business Office
CCX	Commander's Action Group
CCCB	Logistics Career Broadening Program [.mil only]
DPC	Civilian Personnel
IG	Inspector General
IT	Information Technology [.mil only]
JA	Staff Judge Advocate
LC	Mature and Proven Aircraft
LG	Logistics Management Directorate Foreign Disclosure Office JEDMICS System Technical Services Division (LGV)
LH	Space and C3I Directorate
PAQ	Palace Acquire Interns

SE Safety  
WM Air-to-Surface Munitions Directorate [.mil only]  
XP Plans and Programs Directorate [.mil only]  
Partnering & Business Development (XPXP)  
YP F-16 System Program Office [.mil only]  
YW Training Systems Management

## 75 ABW

7285 4th Street, Ste 115, Hill AFB UT 84056-5209

DSN: 777-7500 Commercial: (801) 777-7500

Fax: DSN 777-7510 Commercial: (801) 777-7510

**Commander: Colonel Sharon Dunbar**

**Vice Commander: Colonel Joseph Sokol, Jr.**

**Command Chief Master Sergeant: Chief Master Sergeant Franklin Smith**

**Mission:** Provide base operating support for the Ogden Air Logistics Center, the 388th and 419th Fighter Wings, and 25 tenant units. We deliver superior support anytime, anywhere while exceeding customer expectations for service, quality, timeliness and value.

**Org Chart** [.mil only]

### Links:

Wing Activities Council [.mil only]

Airmen Against Drinking and Driving [.mil only]

Early Bird

Headquarters, Air Force Personnel Center Home Page

Headquarters, Air Force Materiel Command Home Page [.mil only]

### Organizations

#### 75th Air Base Wing Staff:

75th Operations Support Squadron (75 OSS) [.mil only]

Weather and Forecasts (75 OSS/WX) [.mil only]

Command Post (75 ABW/CP)

Judge Advocate (75 ABW/JA) [.mil only]

75th Comptrollers Squadron (75 ABW/CPTS) [.mil only]

Chapel (75 ABW/HC)

Military Equal Opportunity (75 ABW/MEO)

Hill Aerospace Museum (75 ABW/MU)

Plans and Resources (75 ABW/XP) [.mil only]

#### 75th Civil Engineer Group (75 CEG) [.mil only]

75th Civil Engineer Operations Squadron (75 CES)

775th Civil Engineer Maintenance Squadron (775 CES)

Engineering Division (75 CEG/CEC)

EOD Division (75 CEG/CED)

Environmental Management Division (75 CEG/CEV)

Cultural Resources Program

Fire Protection Division (75 CEG/CEF)

Housing Division (75 CEG/CEH)

Range Support Division (75 CEG/CEU)

Resources Division (75 CEG/CER)

Readiness Division (75 CEG/CEX)

#### 75th Maintenance Group (75 MXG)

#### 75th Medical Group (75 MDG)

75th Medical Group Pharmacy

75th Aerospace Medicine Squadron (75 AMDS) [.mil only]

Health and Wellness Center

75th Dental Squadron (75 DS)

75th Medical Operations Squadron (75 MDOS)  
75th Medical Support Squadron (75 MDSS)

**75th Mission Support Group (75 MSG) [.mil only]**

75th Communications Squadron (75 CS) [.mil only]  
    COMSEC (75 CS/SCBS) [.mil only]  
    Enterprise Information Mgt (75 CS/SCSI) [.mil only]  
    Personal Wireless Communication Systems (PWCS) (75 CS/SCMEL) [.mil only]  
    Public Address Support (75 CS/SCMER) [.mil only]  
    Publishing Management (75 CS/SCSP)  
    Freedom of Information Act Office (75 CS/SCSRF)  
75th Logistics Readiness Squadron (75 LRS) [.mil only]  
75th Mission Support Squadron (75 MSS)  
    Airman Leadership School (75 MSS/DPN)  
    Education Services and Military Training (75 MSS/DPE)  
    Military Personnel Flight (75 MSS/DPM)  
    Manpower Office Flight (75 MSS/MOF) [.mil only]  
    Family Support Center (75 MSS/DPF)  
    Community Action Information Board Meeting Minutes  
    Retiree Activities Office (75 MSS/CVR)  
75th Security Forces Squadron (75 SFS)  
Services Division (75 MSG/SV)

## Tenant Organizations

29th Training System Squadron OL-AH (29 TSS/OL-AH) (no site)  
299th Range Control Squadron (299 RCS)  
367th Training Support Squadron (367 TRSS)  
372nd Recruiting Group (372RCG)  
372nd TRS DET 3 (372 TRS)  
388th Fighter Wing (388 FW)  
419th Fighter Wing (419 FW)  
84th Radar Evaluation Squadron (84 RADES)  
Air Force Office of Special Investigations (AFOSI Det 113) [mil only]  
Air Force Operational Test & Evaluation Center (AFOTEC Det 4/OL-HU)  
Advanced Composites Office [mil only] (AFRL)  
Document Automation & Production Service (DAPS)  
Defense Distribution Depot Hill (DDHU)  
Defense Non-Tactical Generator & Rail Equipment Center (DGRC)  
Defense Enterprise Computing Center (DECC) Ogden (DISA)  
Defense Reutilization and Marketing Service (DRMS)  
ACC Maintenance Readiness Training Center (MRTC)  
Materiel Systems Group, Ogden Software Development Activity (MSG)  
MSG/PIH Contracting Laboratory  
U.S. Army Medical Materiel Agency (USAMMA) Medical Maintenance Operations  
Division (MMOD-UT)  
Utah Test and Training Range (UTTR)