

BRAC 2005 Infrastructure Steering Group (ISG)

Meeting Minutes of February 4, 2005

The Acting Under Secretary of Defense (Acquisition, Technology, and Logistics), Mr. Michael W. Wynne chaired this meeting. The list of attendees is attached.

Mr. Peter Potochney, Director of OSD BRAC, opened the meeting by providing a process overview. He stated that the BRAC Red Team would hold its first meeting with the Industrial JCSG at 3:00 p.m. today. He also reminded the ISG that the IEC meeting is on Monday. He then proceeded to discuss the post May 16, 2005 actions, emphasizing the need for the JCSGs and Military Departments to retain sufficient staff to work with the BRAC Commission from May through September. Mr. Potochney then reviewed the ISG actions taken to date on 180 Candidate Recommendations and the numbers projected for future briefings to the ISG. As part of the review, the ISG discussed H&SA candidate recommendation 0050, which had been placed on hold at the previous ISG meeting. HSA-0050 proposed to realign Fort Shafter by relocating the USARPAC Headquarters and the Installation Management Agency to Pearl Harbor, enabling closure of Fort Shafter. Based on concerns from the Pacific Command Combatant Commander and the Army regarding future requirements of USARPAC, the ISG disapproved H&SA candidate recommendation 0050.

Following the discussion, Mr. Wynne briefed the Industrial JCSG's candidate recommendations IND-0037 and 0086 using the attached slides. The ISG approved these recommendations. The Navy noted that the savings associated with IND-0037 would likely be higher. With respect to IND-0086, the Navy asked whether it could operate at 1.5 shifts, which the Industrial JCSG used to calculate maximum capacity. The Industrial JCSG indicated that it could.

Using the attached slides, Mr. Don Tison, Chairman of H&SA JCSG, briefed the ISG on seven candidate recommendations. He noted that the candidate recommendations presented were based on the best available data, but there were data issues such as partial responses and inaccuracies that will be evaluated before final consideration by the Secretary. The ISG deliberated on each of the recommendations, focusing on the costs and savings as well as how the recommendations comport with the activities' missions and the capacity of receiving locations. The discussion resulted in the ISG approving H&SA candidate recommendations 0047, 0115, 0056, and 0041 with the following comments:

- H&SA 0047 will be modified to allow the Missile Defense Agency to have a small "command element" rather than a "HQ liaison office" in the National Capital Region.

- H&SA 0056 moves AF organizations from several leased locations to Andrews Air Force Base and has a more than 100-year payback period. The ISG noted that cost avoidances associated with force protection upgrades that the Department would ultimately have to make to the leased locations, although not appropriate COBRA costs, should be noted and explained in the justification for the recommendation so decision makers understand the broader financial implications.
- H&SA-0115 proposes locating medical activities in space that would become available upon the closure of the Uniformed Services University of Health Sciences (USUHS) (MED 0030). OGC reminded the ISG that there was a legal issue with the closure of USUHS, about which the DoD General Counsel had not yet opined, and expressed concern with the increasing reliance on the space that would become available with USUHS's closure. OGC explained that if the General Counsel concludes that USUHS cannot close, the space at USUHS would not be available, and therefore the groups should be prepared to consider alternate locations. The ISG Chair asked Medical JCSG Chair and counsel to fully explore the range of options regarding USUHS.

The ISG put H&SA candidate recommendations 0063, 0035 and 0120 on hold. For H&SA candidate recommendation 0063, the ISG directed H&SA to re-examine whether Military Sea Lift Command should be relocated to Fort Eustis. The Navy indicated they did not see the benefit of moving them to that location since only a small percentage of what they do involves the people at Eustis, especially considering the costs associated with their relocation. The ISG also wanted to review the candidate recommendation in conjunction with other H&SA candidate recommendations that involve moving activities to the Washington Navy Yard.

For candidate recommendation H&SA 0035, the ISG requested the Air Force ISG member to examine the operational impact of this and other candidate recommendations that relocate activities to Andrews Air Force Base. The Air Force ISG member agreed.

With respect to H&SA-0120, the ISG asked the H&SA JCSG to consider whether it would be better to relocate the Marine Corps Reserve Command with related operational units in Norfolk rather than to the Naval Air Station (NAS) Joint Reserve Base (JRB) New Orleans (Belle Chase).

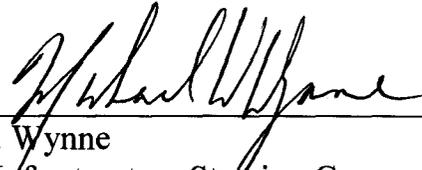
Following the H&SA presentation, Dr. Sega, Chair of the Technical JCSG, used the attached slides to brief one candidate recommendation (TECH-0040). Dr. Sega discussed the merits of collocated extramural research (work performed by universities and industry) program managers. After discussion of the ability of outside researchers to access the Defense Advanced Research Project Agency (DARPA) staff easily, the ISG put the recommendation on hold and asked the Technical JCSG to examine two options for candidate recommendation TECH 0040:

- Option 1: Go with the current candidate recommendation, but work with the Navy to ensure sufficient public access to DARPA on Anacostia.
- Option 2: Exclude DARPA from the current candidate recommendation.

The ISG also approved the Technical JCSG's request to examine moving the extramural researchers to space vacated by USUHS. The Technical JCSG will need to examine each of these options (options 1 and 2 and the move to space vacated by USUHS) and present a candidate recommendation that the TJCSG believes is the best option.

Using the attached slides, Dr. Craig College provided an informational briefing on the 32 Army candidate recommendations that the Army will present to the IEC for approval. The ISG members discussed the candidate recommendations, noting the need to carefully prepare recommendations involving reserve facilities.

The meeting concluded with the Air Force using the attached slides to provide an informational briefing on their overall strategy. The briefing included potential closures and realignments of active, guard and reserve bases. These closures and realignments have not been submitted to the IEC.

Approved: 

Michael W. Wynne

Chairman, Infrastructure Steering Group

Attachments:

1. List of Attendees
2. Briefing slides entitled "BRAC 2005 Briefing to the Infrastructure Steering Group February 4, 2005"
3. Read Ahead package dated January 31, 2005 used to facilitate meeting, which includes candidate recommendation and accompanying quad charts, and a compact disc with additional supporting information.
4. Read Ahead package dated February 3, 2005 used to facilitate meeting which includes: Briefing Slides titled "BRAC 2005 Briefing to the ISG dated February 4, 2005"; a summary of registered scenarios divided into 5 categories of Independent, Enabling, Conflicting, Deleted and Not Ready for Categorization; a summary of "New Conflicts Settled"; a categorization report of all scenarios and the Registered Scenario Report on compact disc.
5. "Air Force BRAC Update to the ISG" dated February 4, 2005.

**Infrastructure Steering Group Meeting
February 4, 2005**

Attendees

Members:

- Mr. Michael W. Wynne, Acting Under Secretary of Defense (Acquisition, Technology and Logistics)
- GEN Richard A. Cody, Vice Chief of Staff of the Army
- Mr. Philip W. Grone, Deputy Under Secretary of Defense (I&E)
- Hon Geoffrey Prosch, Assistant Secretary of the Army (I&E)
- Gen Michael Moseley, Vice Chief of Staff for the Air Force
- Ms. Anne R. Davis, Special Assistant to the Secretary of the Navy for BRAC
- Gen Peter Pace, Vice Chairman, Joint Chiefs of Staff
- Hon Nelson Gibbs, Assistant Secretary of the Air Force (IE)

Advisor:

- Mr. Raymond DuBois, Director, Administration and Management (DA&M)

Alternates:

- Lt Gen John Kelly, Deputy Commandant for Installations and Logistics for the Marine Corps for Gen William Nyland, Assistant Commandant of the Marine Corps.
- VADM Dan McCarthy, Director, Material Readiness and Logistics (OPNAV N4) for ADM John Nathman, Vice Chief of Naval Operations

Education and Training JCSG

- Mr. Michael Dominguez, Assistant Secretary of the Air Force for Manpower and Reserve Affairs for Mr. Charles S. Abell, Chairman, Education and Training JCSG
- Mr. Robert Howlett, Acting Executive Secretary for Education and Training JCSG

Headquarters and Support Activities JCSG

- Mr. Don Tison, Chairman, Headquarters and Support Activities JCSG
- COL Carla Coulson, Chief of Staff, Headquarters and Support Activities JCSG

Industrial JCSG

- Mr. Jay Berry, Executive Secretary to the Industrial JCSG
- Mr. Alan Beckett, Deputy Director Logistics, Office of the Air Force Deputy Chief of Staff for Logistics and Maintenance

- RADM Bill Klemm, Deputy Commander, Maintenance and Industrial and Depot Operations, Naval Sea Systems Command

Intelligence JCSG

- Ms. Deborah Dunie, Director, Analysis Office of the Deputy Under Secretary of Defense (Counterintelligence and Security) for Ms. Carol Haave, Chairman, Intelligence JCSG

Medical JCSG

- Lt Gen George Taylor, Chairman, Medical JCSG
- Col Mark Hamilton, Executive to the Air Force Surgeon General

Supply and Storage JCSG

- RADM Alan Thompson, Director, Supply, Ordnance and Logistics Operation Division for VADM Keith Lippert, Chairman, Supply and Storage JCSG
- Col Louis Neeley, Executive Secretary for Supply and Storage JCSG

Technical JCSG

- Dr. Ron Sega, Chairman, Technical JCSG
- Mr. Al Shaffer, Director, Plans and Systems, Office of the Director, Defense, Research and Engineering

Others:

- Dr. Craig College, Deputy Assistant Secretary of the Army (IA)
- Mr. Dennis Biddick, Chief of Staff for Deputy Assistant Secretary of the Navy (IS&A)
- Mr. Fred Pease, Deputy Assistant Secretary of the Air Force (B&IA)
- Maj Gen Gary Heckman, Assistant Deputy Chief of Staff of the Air Force
- MG Kenneth Hunzeker, Deputy Director, J-8, Joint Staff
- Ms. Deborah Culp, Program Director, Contract Management Directorate, Office of the Inspector General
- CAPT William Porter, Senior Military Assistant to the Under Secretary of Defense (AT&L)
- Mr. Peter Potochney, Director, OSD BRAC
- COL Robert Henderson, Military Deputy, OSD BRAC
- Mrs. Nicole D. Bayert, Associate General Counsel, Environment and Installations
- Mr. Andrew Porth, Assistant Director, OSD BRAC
- Ms. Ginger Rice, Assistant Director, OSD BRAC
- Ms. Laurel Glenn, Action Officer, OSD BRAC



BRAC 2005

Briefing to the
Infrastructure Steering Group

February 4, 2005

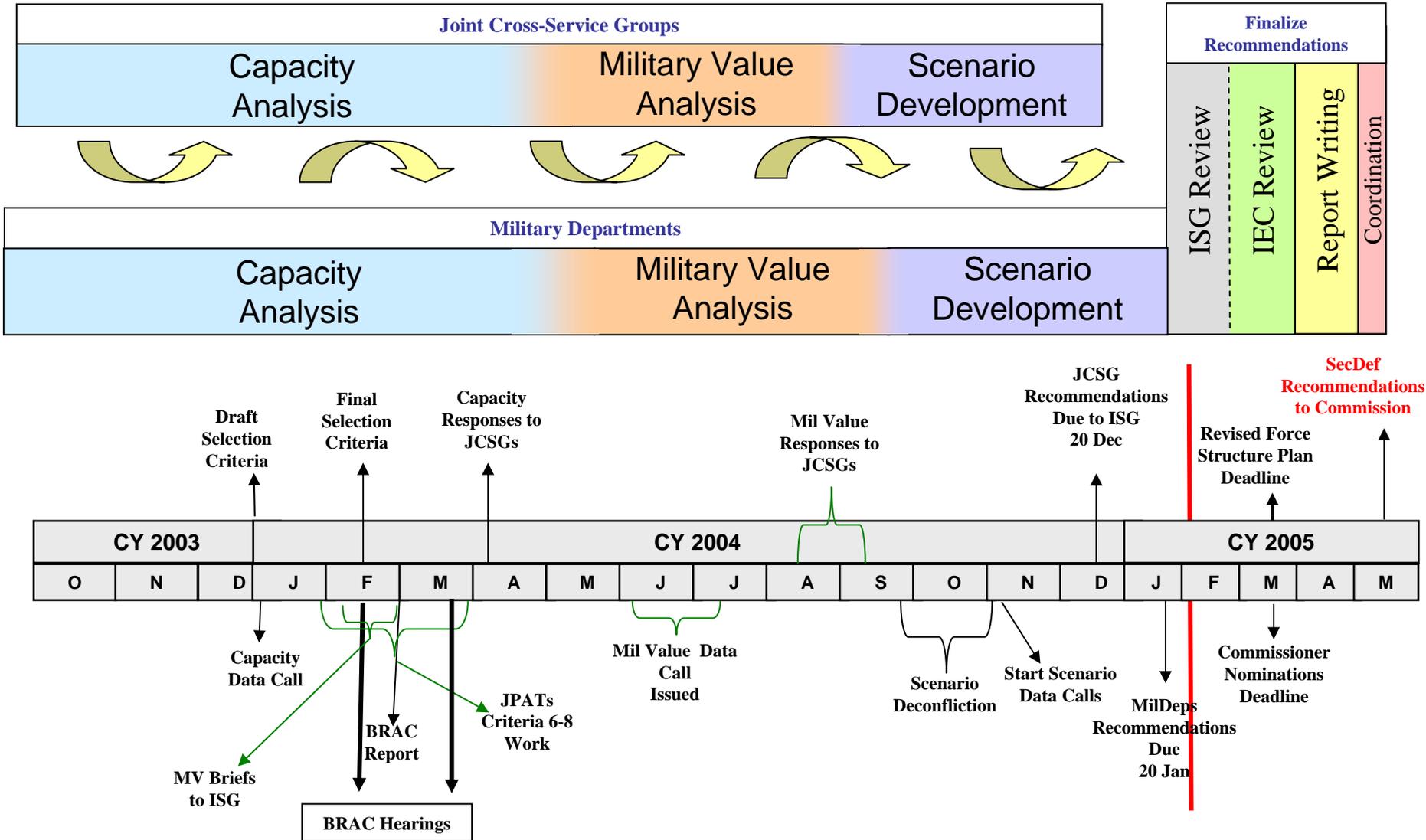


Purpose

- Process Overview
- Post 16 May 2005
- Summary of Conflict Review
- Candidate Recommendations
 - Summary of ISG Actions to date
 - Industrial (2)
 - Headquarters and Support Activities (7)
 - Technical (1)
 - USA (32)



Process Overview





Post 16 May 2005

- SecDef recommendations due May 16, 2005
- DoD BRAC effort does not end with
submittal of recommendations to the
Commission



Post 16 May 2005: Timeline

- Secretary transmits recommendations (NLT 16 May 2005)
 - Congressional Drop
 - Press Conference
- Commission Review (May – Sep)
 - Hearings – Senior Leaders testify: SECDEF, Chairman, Service Secretaries/Chiefs, others
 - Base Visits/Regional Hearings
- DoD Support to Commission (May – Sep)
 - Detailees
 - Financial, Administrative, *and Analytical*
- GAO reports on DoD's BRAC process (NLT 1 Jul)
- Commission reports its recommendations to President (NLT 8 Sep)
- President's "all or none" decision (NLT 23 Sep)
 - Commission provides report if President disapproved first report (NLT 20 Oct)
 - President's "all or none" decision of revised report (NLT 7 Nov)
- Congress either enacts a joint resolution disapproving the recommendations on an all or none basis or they take on the force/effect of law (+ 45 Legislative days)

Significant staff effort requires maintaining focus and resources



Summary of Conflict Review

- As of 21 Jan 05 - 977 Registered Scenarios
 - 0 New Conflicting Scenarios
 - 114 Old Conflicts Settled
 - 8 Not Ready for Categorization
 - 639 Independent
 - 41 Enabling
 - 175 Deleted



Candidate Recommendations

Projected Briefings to ISG (as of 3 Feb 05)

Group	Total	7 Jan	14 Jan	21 Jan	28 Jan	4 Feb	11 Feb	18 Feb (Paper)	25 Feb
E&T	21						11		10
H&SA	53	15/0/0		3/0/0	4/0/1	7	3	9	11
IND	42			10/0/0	5/0/0	2	4	2	19
INTEL	4								4
MED	17		8/0/0		1/0/0			3	5
S&S	7				1/0/0				6
TECH	11					1		3	7
ARMY	150				95/0/1	32	22		
DoN	57				38/0/0		4		15
USAF	60						15	25	20

Legend:

Approved – 180 / Disapproved – 0 / Hold – 2

Pending - 240



Industrial Joint Cross Service Group



Ship Repair # IND-0037

- Relocates the Navy Ship Intermediate-Level Maintenance Function consistent with Navy Candidate Recommendation DON-0033, which relocates SSNs from New London to Norfolk and Kings Bay
- Attached “Quad Chart” Provides Details



Candidate # IND-0037

Candidate Recommendation: Realign NAVSUBSUPPFAC NEW LONDON CT by relocating the intermediate submarine repair function to SIMA NORFOLK VA, NAVSHIPYD NORFOLK VA, and TRIREFFAC KINGS BAY GA

Justification

- ✓ Reduce excess capacity
- ✓ Mission Elimination
 - ✓ Enables DON-0033; if DON-0033 does not become a recommendation, this recommendation should be dropped.

Military Value

- ✓ SIMAs (13)
 - ✓ NAVSUBSUPPFAC NEW LONDON 8th
 - ✓ SIMA NORFOLK 4th
 - ✓ TRIREFFAC KINGS BAY 2nd
- ✓ Shipyards (9)
 - ✓ NAVSHIPYD NORFOLK 2nd

Payback

- ✓ One-time cost: \$40.57M
- ✓ Net implementation cost: \$57.83M
- ✓ Annual recurring savings: \$14.90M
- ✓ Payback time: 5 Years
- ✓ NPV (savings): \$87.58M

Impacts

- ✓ Criteria 6: -1,292 jobs (694 direct, 598 indirect); 0.77%
- ✓ Criteria 7: No issues
- ✓ Criteria 8: Air quality and water resources issues. No impediments

- ✓ Strategy
- ✓ Capacity Analysis / Data Verification
- ✓ JCSG/MilDep Recommended
- ✓ De-conflicted w/JCSGs
- ✓ COBRA
- ✓ Military Value Analysis / Data Verification
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/MilDeps



Candidate # IND-0086 – Lackland AFB

- Eliminates depot maintenance function at Lackland AFB based on strategy of minimizing sites and maximum capacity at 1.5 shifts
- Transfers the workload to Tobyhanna Army Depot (TYAD)
 - TYAD is DoD's Centers of Industrial and Technical Excellence for this type workload
 - Has the required capacity for workload
 - Eliminates of duplicate overhead structures caused by operating multiple depot maintenance activities
- Eliminates over 36.2 thousand square feet
- Annual facility sustainment and recapitalization savings of \$102.8K.



Candidate # IND-0086 – Lackland AFB

Candidate Recommendation: Realign Lackland Air Force Base, TX by relocating the depot maintenance of Computers, Crypto, Electronic Components (Non-Airborne), and Radio to Tobyhanna Army Depot, PA.

<p style="text-align: center;"><u>Justification</u></p>	<p style="text-align: center;"><u>Military Value</u></p>
<p style="text-align: center;"><u>Payback</u></p> <ul style="list-style-type: none"> ▪ One-time cost: \$9.72M ▪ Net implementation savings: \$125K ▪ Annual recurring savings: \$2.86M ▪ Payback time: 3 years ▪ NPV (savings): \$26.29M 	<p style="text-align: center;"><u>Impacts</u></p> <ul style="list-style-type: none"> ▪ Criteria 6: -376 Jobs (177 direct, 199 indirect); <0.1% ▪ Criteria 7: No issues ▪ Criteria 8: No impediments

✓ Strategy

✓ Capacity Analysis / Data Verification

✓ JCSG/MilDep Recommended

✓ De-conflicted w/JCSGs

✓ COBRA

✓ Military Value Analysis / Data Verification

✓ Criteria 6-8 Analysis

✓ De-conflicted w/MilDeps



Headquarters and Support Joint Cross Service Group



HSA JCSG

Geo-clusters & Functional

Correctional Facilities

Civilian Personnel Offices

Defense Agencies

Financial Management (7 Jan 05)

Military Personnel Centers (7 Jan 05)

Installation Management (14 of 15) (28 Jan 05)

Mobilization

Mobilization

Major Admin & HQ

Combatant Commands (3 of 4) (28 Jan 05)



Major Admin & HQ (7 of 16)

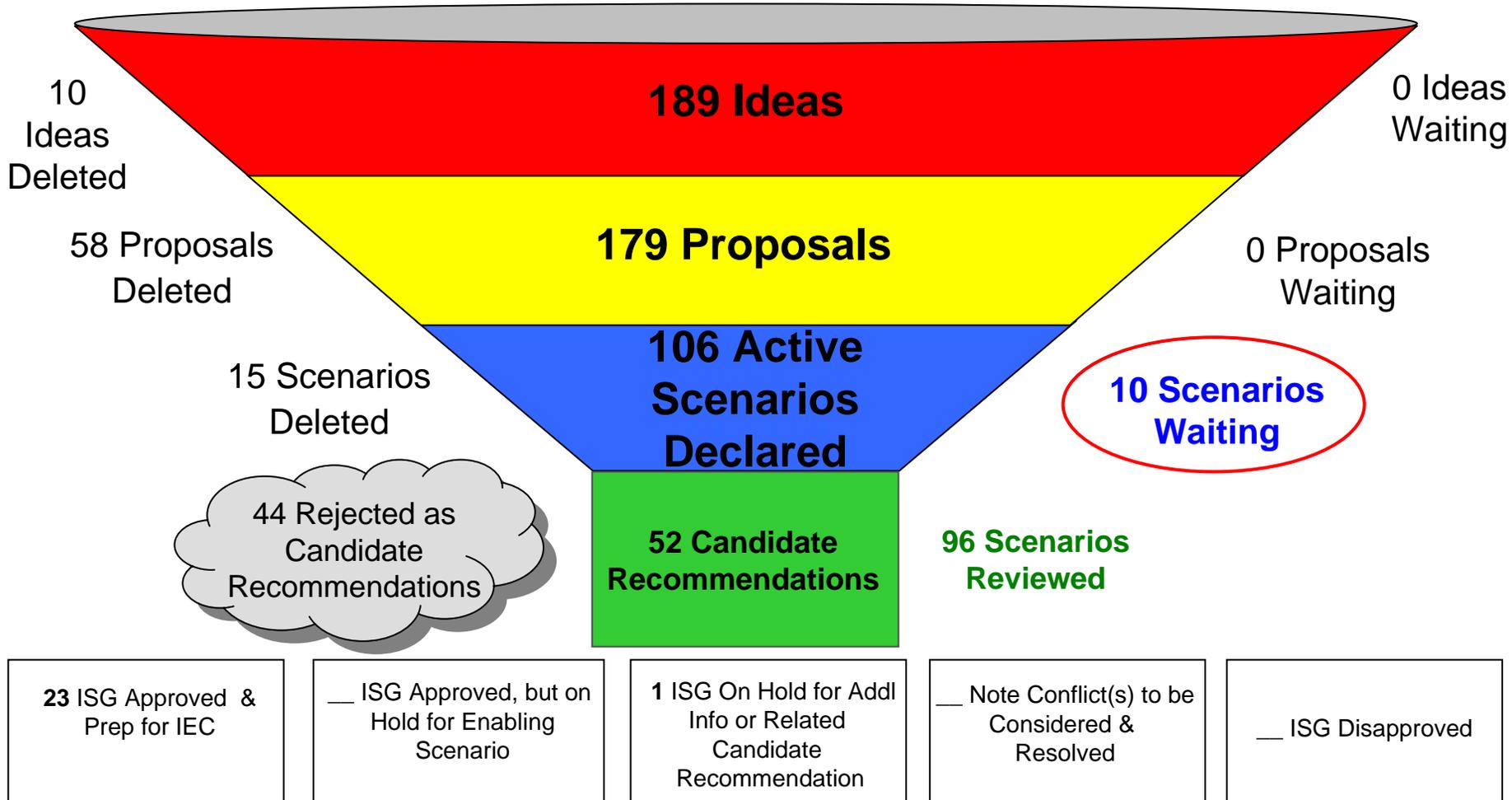


Reserve & Recruiting Commands (3 of 4)



Statistics

HSA JCSG Currently has:





Capacity Data Issues

- Recommendations with questionable data will not proceed to SECDEF without resolution
- Major Administrative and Headquarters Activities
 - Types of issues
 - Missing data
 - New entities
 - Partial responses to questions
 - Questionable quality
 - Each MILDEP and some 4th Estate affected—
memorandums issued

Request Return at Earliest Opportunity



Strategy – Rationalize Presence in the DC Area

- HSA-0018 Consolidate DFAS – 399 personnel
- HSA- 0006 Create Army HRC – 2177 personnel
- HSA- 0067 Relocate DCMA – 595 personnel
- HSA- 0092 Relocate AMC – 1656 personnel
- HSA -0065 Consolidate ATEC – 470 personnel (out of NCR, but remains w/in DC Area)
- HSA – 0047 Co-locate Missile and Space Defense Agencies at Huntsville – 3634 personnel
- HSA – 0063 Co-locate TRANSCOM Components – 1183 personnel

TOTAL to Date (direct, not including indirect or eliminations): 10,114 out of NCR; 9644 out of DC Area



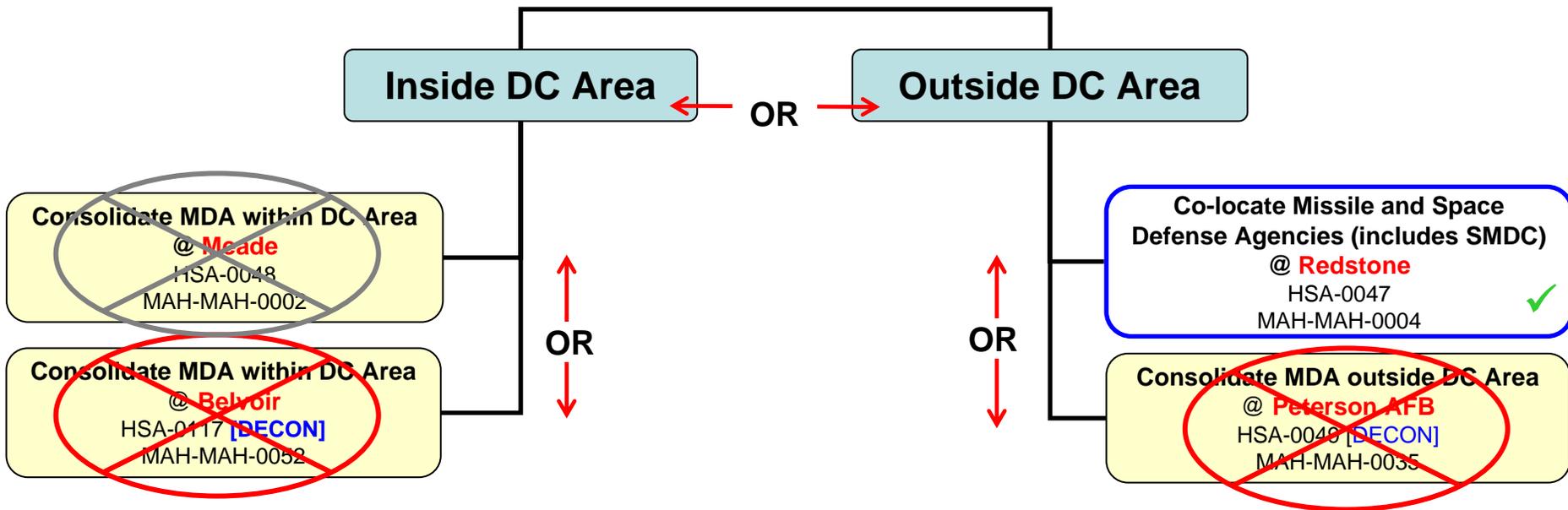
Strategy – Minimize Leased Space in the NCR

- About 8.4 M USF of leased space in the NCR (> 2 Pentagons)
 - HSA-0018 Consolidate DFAS – 102,979 USF
 - HSA-0006 Create Army HRC – 437,516 USF
 - HSA-0067 Relocate DCMA – 83,408 USF
 - HSA-0065 Consolidate ATEC – 83,000 USF
 - HSA-0047 Co-locate Missile and Space Defense Agencies – 168,000 USF
 - HSA-0063 Co-locate TRANSCOM Components – 162,000 USF
 - HSA-0115 Co-locate Medical Activities – 166,000 USF
 - HSA-0056 Co-locate AF Leased Locations – 190,000 USF
 - HSA-0035 Co-locate National Guard HQs – 296,000 USF

TOTAL to Date: 1,688,903 USF of leased space in NCR
(20.1%)



MDA/SMDC





Candidate #HSA-0047: Co-locate Missile and Space Defense Agencies at Huntsville

Candidate Recommendation (abbreviated): Close the Suffolk Building. Relocate HQ liaison office for MDA to leased space in Arlington, VA. Relocate remaining MDA functions to Redstone Arsenal, Huntsville, AL. Close the GMD Bradford and SMDC Buildings in Huntsville by relocating MDA to Redstone Arsenal. Realign FOB 2 by relocating MDA to Redstone Arsenal. Realign Crystal Square 2 by relocating MDA and HQ USA SMDC to Redstone Arsenal. Realign Crystal Mall 4 by relocating HQ USA SMDC to Redstone Arsenal.

Justification

- ✓ Consolidates MDA HQ and SMDC; eliminates redundancy and enhances efficiency.
- ✓ Eliminates 288,000 USF DoD-controlled leased space.
- ✓ Moves MDA and SMDC offices to an AT/FP compliant location.

Military Value

- ✓ MDA: 291st of 314
- ✓ SMDC: 284th of 314
- ✓ Redstone Arsenal: 48th of 314

Payback

- ✓ One Time Cost: \$304.3M
- ✓ Net Implementation Cost: \$107.1M
- ✓ Annual Recurring Savings: \$ 35.7M
- ✓ Payback Period: 5 Years
- ✓ NPV (savings): \$228.4M

Impacts

- ✓ Criterion 6: DC Area: -6,102 jobs (3,634 direct; 2,468 indirect), 0.22%; Baltimore-Towson: -9 jobs (5 direct; 4 indirect), <0.1%;
- ✓ Criterion 7: Housing and Graduate Education issues.
- ✓ Criterion 8: No impediments.

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification

- ✓ JCSG/MilDep Recommended
- ✓ Criteria 6-8 Analysis

- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps



TRANSCOM

Co-locate TRANSCOM Components
@ **Ft. Eustis**
HSA-0063
MAH-MAH-0013

✓

OR

Co-locate TRANSCOM Components
@ **Scott AFB**
HSA-0114 [DECON]
MAH-MAH-0048



HSA-0063: Co-locate TRANSCOM Components

Candidate Recommendation: Realign the Hoffman 2 Building, a leased installation in Alexandria, VA, by relocating the USA Surface Deployment and Distribution Command to Ft. Eustis, VA, and consolidating with other SDDC offices at Fort Eustis. Realign Washington Navy Yard by relocating the USN Military Sealift Command to Ft. Eustis, VA.

Justification

- ✓ Eliminates approximately 162,000 USF of leased space within the NCR.
- ✓ Frees up over 200,000 GSF at WNY for reuse for other Activities which need to remain in the NCR.
- ✓ Consolidates SDDC and co-locates related Activity; eliminates redundancy and enhances efficiency.
- ✓ Moves SDDC to an AT/FP compliant location.

Military Value

- ✓ COMSC: 193rd of 314
- ✓ SDDC: 306th of 314
- ✓ Ft. Eustis: 43rd of 314

Payback

- ✓ One Time Cost: \$87.7M
- ✓ Net Implementation Cost: \$74.3M
- ✓ Annual Recurring Savings: \$ 4.2M
- ✓ Payback Period: 32 Years
- ✓ NPV (cost): \$28.4M

Impacts

- ✓ Criterion 6: -2,059 jobs (1,183 direct, 876 indirect); less than 0.1%.
- ✓ Criterion 7: No issues.
- ✓ Criterion 8: Air quality and T&E species issues. No impediments.

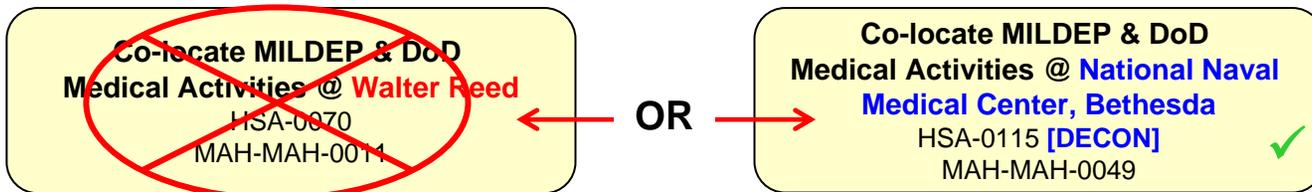
- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification

- ✓ JCSG/MilDep Recommended
- ✓ Criteria 6-8 Analysis

- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps



Medical Activities





Candidate #HSA-0115: Co-locate MILDEP and DoD Medical Activities

Candidate Recommendation (abbreviated): Close Skyline 1; relocate TMA to the National Naval Medical Center, Bethesda. Realign Skyline 4 and 5, by relocating TMA to Bethesda. Realign Skyline 6, by relocating TMA and Army Office of the Surgeon General (OTSG) to Bethesda. Realign the Hoffman 2 building, by relocating the OTSG to Bethesda. Realign Bolling AFB, by relocating the AF Medical Support Agency to Bethesda. Realign Potomac Annex, by relocating the BUMED to Bethesda.

Justification

- ✓ Eliminates approximately 166,000 USF of leased space within the NCR.
- ✓ Enables DON-0072, the closure of Potomac Annex.
- ✓ Enabled by MED-0030, provides vacant space.
- ✓ Co-location of organizations with like missions promotes “jointness” and creates opportunities for synergy.
- ✓ Moves TMA and OTSG to an AT/FP compliant location.

Military Value

- ✓ TMA: 312th of 314
- ✓ AF Med Sup Agency: 209th of 314
- ✓ OTSG: 248th of 314
- ✓ Bumed: 191st of 314
- ✓ NNMC: 97th of 314

Payback

- ✓ One Time Cost: \$51.5M
- ✓ Net Implementation Cost: \$29.4M
- ✓ Annual Recurring Savings: \$ 8.0M
- ✓ Payback Period: 6 Years
- ✓ NPV (savings): \$47.4M

Impacts

- ✓ Criterion 6: -3,159 Jobs (1,881 direct, 1,278 indirect); .11%
- ✓ Criterion 7: No issues
- ✓ Criterion 8: Air Quality issues, no impediments

- ✓ Strategy
- ✓ COBRA

- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification

- ✓ JCSG/MilDep Recommended
- ✓ Criteria 6-8 Analysis

- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps



Misc. AF leased space

Co-locate Misc. USAF Leased Locations

@ **Andrews AFB**

HSA-0056

MAH-MAH-0024



Candidate #HSA-0056: Co-locate Miscellaneous USAF Leased Locations



Candidate Recommendation(abbreviated): Close 1501 Wilson Blvd, 1560 Wilson Blvd, and Arlington Plaza and realign 1401 Wilson Blvd, 1815 N. Ft. Myer Dr., 1919 S. Eads St., Ballston Metro Center, Crystal Gateway 1, Crystal Gateway 2, Crystal Gateway 4, Crystal Gateway North, Crystal Plaza 5, Crystal Plaza 6, Crystal Square 2, Jefferson Plaza 2, the Nash Street building, and the Webb building, all leased installations in Arlington, Virginia by relocating components of the Headquarters Air Force to Andrews Air Force Base.

<u>Justification</u>	<u>Military Value</u>
<p><u>Payback</u></p> <ul style="list-style-type: none"> ✓ One Time Cost: \$46.5M ✓ Net Implementation Cost: \$36.7M ✓ Annual Recurring Savings: \$.7M ✓ Payback Period: 100+Yrs ✓ NPV (cost): \$27.3M 	<p><u>Impacts</u></p> <ul style="list-style-type: none"> ✓ Activities range from 184th to 310th of 314 ✓ Andrews AFB: 47th of 314 ✓ Criterion 6: No job reductions. ✓ Criterion 7: No issues. ✓ Criterion 8: Air quality and historic issues. No impediments.

- ✓ Strategy
- ✓ Capacity Analysis / Data Verification
- ✓ JCSG/MilDep Recommended
- ✓ De-conflicted w/JCSGs
- ✓ COBRA
- ✓ Military Value Analysis / Data Verification
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/MilDeps



National Guard HQs

**Co-locate National Guard HQs
(ARNGRC, NGB, ARNG and ANG)
@ **Andrews AFB**
HSA-0035 ✓
MAH-R&RC-0008**



Candidate # HSA-0035 Co-locate National Guard Headquarters

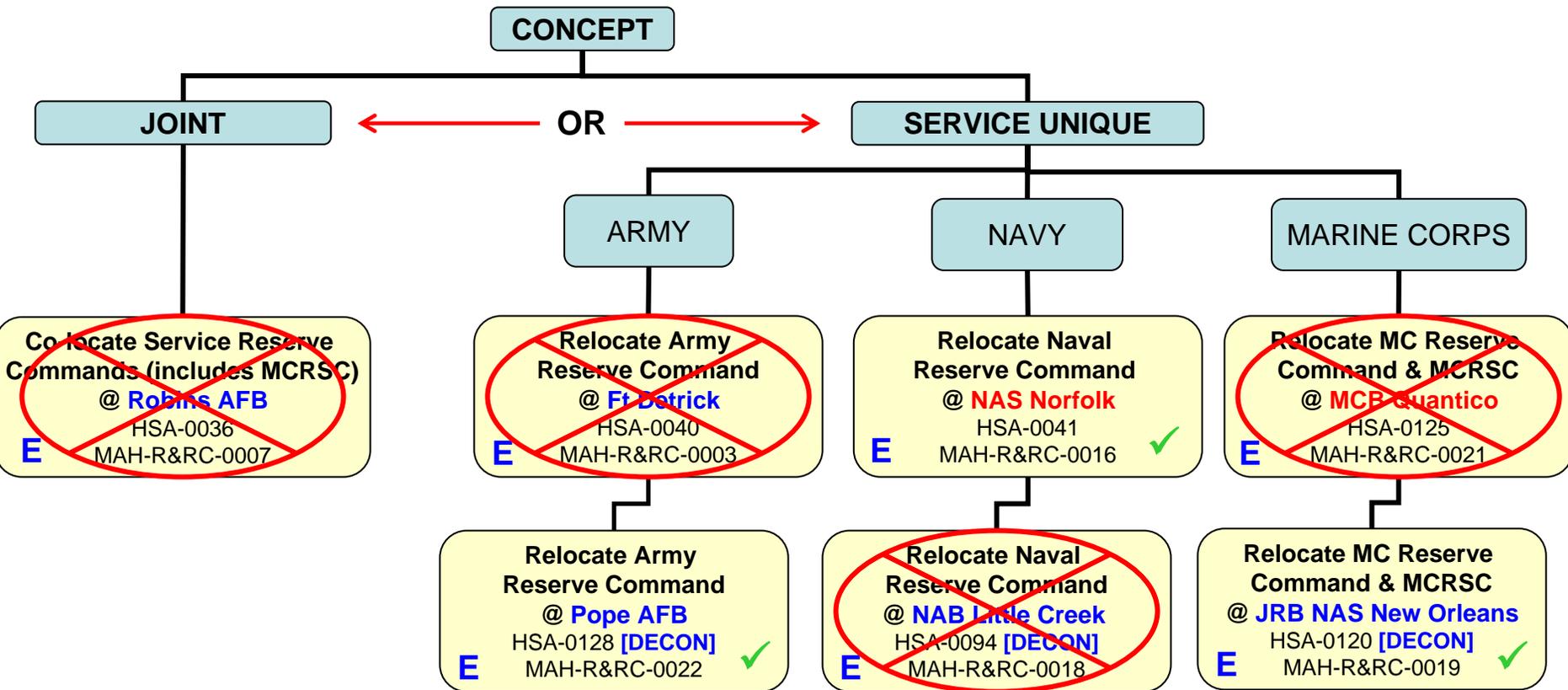
Candidate Recommendation: Close Jefferson Plaza 1, Arlington, VA. Relocate the National Guard Bureau, Army National Guard and Air National Guard Headquarters to Andrews Air Force Base, MD. Realign the Army National Guard Readiness Center at Arlington Hall, Arlington, VA, by relocating the Army National Guard Readiness Center to Andrews Air Force Base, MD.

<u>Justification</u>	<u>Military Value</u>
<ul style="list-style-type: none"> ✓ Enhances Joint Service interoperability ✓ Merge common support functions ✓ Frees up Army National Guard Readiness Center in Arlington, VA for reuse by DoD activities relocating from leased space 	<ul style="list-style-type: none"> ✓ ARNG/Arlington Hall 231st of 314 ✓ NG/JP-1 232nd of 314 ✓ ANG/JP-1 187th of 314 ✓ Andrews AFB 47th of 314
<u>Payback</u>	<u>Impacts</u>
<ul style="list-style-type: none"> ✓ One-Time Cost: \$172M ✓ Net Implementation Cost: \$180.8M ✓ Annual Recurring Cost: \$10M ✓ Payback Period: Never ✓ NPV Cost: \$257.3 	<ul style="list-style-type: none"> ✓ Criteria 6: No job reductions ✓ Criteria 7: No issues ✓ Criteria 8: Potential air quality, noise and water resources issues. No impediments

- ✓ Strategy
- ✓ Capacity Analysis / Data Verification
- ✓ JCSG/MilDep Recommended
- ✓ De-conflicted w/JCSGs
- ✓ COBRA
- ✓ Military Value Analysis / Data Verification
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/MilDeps



Reserve Commands





Candidate # HSA-0041 Relocate Navy Reserve Command

Candidate Recommendation: Realign Naval Support Activity New Orleans, LA, by relocating Navy Reserve Command to Naval Support Activity Norfolk, VA.

Justification

- ✓ Enhances Service Active and Reserve Component interoperability
- ✓ Merge common support functions
- ✓ Reduces administrative footprint by 4400 GSF
- ✓ Enables potential closure of NSA New Orleans (DoN-0158)

Military Value

- ✓ Navy Reserve Command, New Orleans 176th of 314
- ✓ NSA Norfolk 116th of 314
- ✓ Military judgment: Significant military value relocating Reserve Component with Active Component HQs. Follows Active Reserve Integration dictates. Scenario has HQ Navy support

Payback

- ✓ One Time Cost: \$23.7M
- ✓ Net Implementation Cost: \$6.9M
- ✓ Annual Recurring Savings: \$4.2M
- ✓ Payback Period: 3 years
- ✓ NPV Savings: \$33.3M

Impacts

- ✓ Criteria 6: -820 (471 direct, 349 indirect); -0.11%
- ✓ Criteria 7: NSA Norfolk’s average pupil/teacher ratio and proximity to airport (8 miles) mitigate child care and higher median household value. No impediments
- ✓ Criteria 8: No impediments.

- ✓ Strategy
- ✓ COBRA

- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification

- ✓ JCSG/MilDep Recommended
- ✓ Criteria 6-8 Analysis

- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDepts



Candidate # HSA-0120 Relocate Marine Corps Reserve Command and Marine Corps Reserve Support Command

Candidate Recommendation: Realign Naval Support Activity, New Orleans, LA, by relocating the Marine Corps Reserve Command to Joint Reserve Base Naval Air Station, New Orleans, LA. Realign Marine Corps Support Activity, Kansas City, MO, by relocating the Marine Corps Reserve Support Command element of Mobility Command to Joint Reserve Base Naval Air Station. New Orleans, LA.

<p style="text-align: center;"><u>Justification</u></p> <ul style="list-style-type: none"> ✓ Maintains Joint Service interoperability ✓ Merge common support functions ✓ Enables closure of NSA NOLA and MCSA Kansas City, MO (DoN-0157/158) 	<p style="text-align: center;"><u>Military Value</u></p> <ul style="list-style-type: none"> ✓ USMC Reserve Command, New Orleans 175th of 314 ✓ USMC Reserve Support Activity Cmd, K.C. 86th of 314 ✓ JRB Naval Air Station, New Orleans 60th of 314
<p style="text-align: center;"><u>Payback</u></p> <ul style="list-style-type: none"> ✓ One Time Cost: \$56.8M ✓ Net Implementation Cost: \$61.5M ✓ Annual Recurring Cost: \$1.6M ✓ Payback Period: Never ✓ NPV Cost: \$70.7M 	<p style="text-align: center;"><u>Impacts</u></p> <ul style="list-style-type: none"> ✓ Criteria 6: <ul style="list-style-type: none"> ✓ New Orleans -1419 (1054 direct, 748 indirect); -0.19% ✓ Kansas City -326 (189 direct, 137 indirect); Less than 0.1% ✓ Criteria 7: No issues ✓ Criteria 8: Potential impact to wastewater treatment plant and to wetlands, but no problem obtaining wetland permits.

- ✓ Strategy
- ✓ Capacity Analysis / Data Verification
- ✓ JCSG/MilDep Recommended
- ✓ De-conflicted w/JCSGs
- ✓ COBRA
- ✓ Military Value Analysis / Data Verification
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/MilDepts



Technical Joint Cross Service Group Candidate Recommendations

Feb 4, 2005

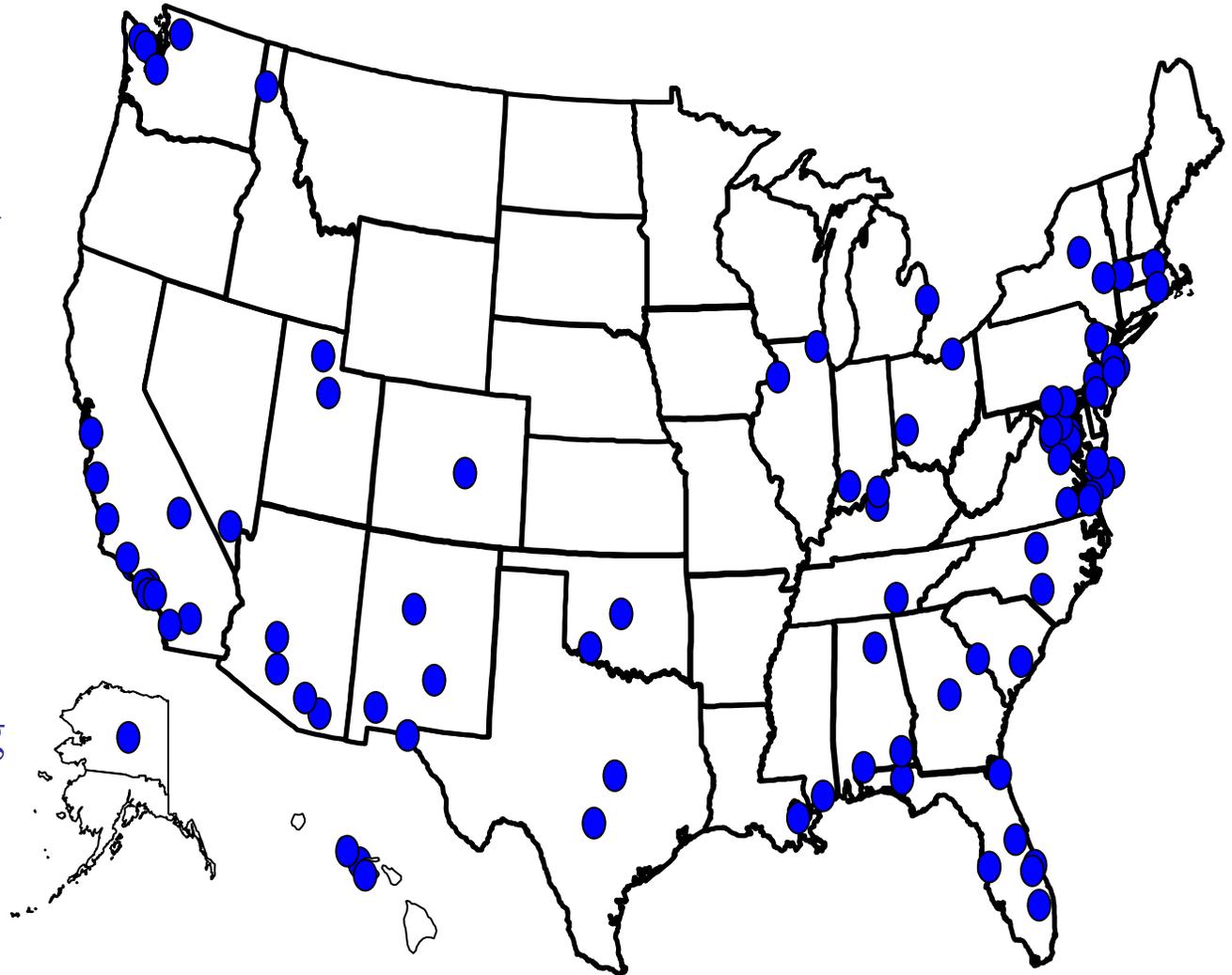
Dr. Ron Sega

Chairman, Technical Joint Cross Service Group



RDAT&E Facilities*

- 3 Functions
 - Research
 - Development & Acquisition
 - Test & Evaluation
- 173 Technical Facilities
- 157,315 FTEs
- ~ \$130B Annual Funding



*With greater than 30 Full time Equivalent personnel

TJCSG Transformational Framework



Combined C4ISR Integration Center

Land

Maritime

Air & Space

Combined Mission Center(s)

Land
Systems

Missile
Defense
Systems

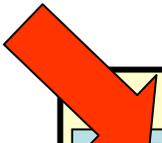
Maritime
Systems

Space
Systems

Airborne
Systems
Fixed & Rotary Wing

Combined Conventional Weapons
and/or Armaments Center(s)

Chem-Bio Defense Center



Sensors/Electronics
Information Systems
Materials & Processes
Power & Energy
Non-lethal

Combined Defense
Research
Laboratory

Human Systems
Autonomous Systems
Battlespace Environment
Biomedical



Scenario Families

Combined
Research Lab

Combined Mission Centers

FAMILY	SCENARIOS	ISG SCHEDULE
1. Extramural Research	40	4 Feb
2. Defense Research Lab	9, 34	18 Feb
3. Joint Battlespace “Lab”	20	11 Feb
4. Joint Chem-Bio	32	11 Feb
5. Ground Platform	13	18 Feb
6. Air Platform (Fixed)	6	25 Feb
7. Air Platform (Rotary)	5	25 Feb
8. Maritime Systems	31	18 Feb
9. Space Systems	9	18 Feb
10. Weapons Systems	2, 17, 18, 19, 28, 43, 44	25 Feb
11. Energetic Materials	18,19, 43	18 Feb
12. Guns and Ammo	17, 44	18 Feb
13. Combined C4ISR	8, 42, 47, 54	8 or 42 - 25 Feb 47 and 54 – 11 Feb

Tech-0040 Consolidate Extramural Research Program Managers to NAS Anacostia



Candidate Recommendation: Close the Office of Naval Research, Arlington, VA; the Air Force Office of Scientific Research, Arlington, VA; the Army Research Offices, Durham, NC, Fort Belvoir, VA, and Arlington, VA; and the Defense Advanced Research Project Agency, Arlington, VA. Relocate all functions to Anacostia Annex, Washington, DC. Realign the Defense Threat Reduction Agency Eisenhower Avenue facility, Alexandria, VA, by relocating the Extramural Research Program Management function to Anacostia Annex, Washington, DC.

<u>Justification</u>	<u>Military Value</u>
<ul style="list-style-type: none"> ■ Foster coordination among extramural research activities ■ Enhance force protection ■ Vacate Leased Space in National Capital Region ■ Form a major element of the Defense Research Laboratory 	<ul style="list-style-type: none"> ■ DARPA and ONR had higher quantitative MV scores than Anacostia, but both are in unprotected leased space . ■ Military judgment said quantitative scores high because of research managers co-location. ■ Anacostia provides highest overall MV because of enhanced force protection, accessibility to Pentagon and Capital Hill by metro, and quality of buildings.
<u>Payback</u>	<u>Impacts</u>
<ul style="list-style-type: none"> ■ One-time cost: \$104.5M ■ Net implementation savings: \$110.4M ■ Annual recurring savings: \$52.3M ■ Payback time: 1 year ■ NPV (savings): \$583.2M 	<ul style="list-style-type: none"> ■ Criteria 6: -191 jobs (121 direct, 70 indirect); < 0.1% ■ Criteria 7: No issues ■ Criteria 8: No impediments

- ✓ Strategy
- ✓ COBRA

- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification

- ✓ JCSG/MilDep Recommended
- ✓ Criteria 6-8 Analysis

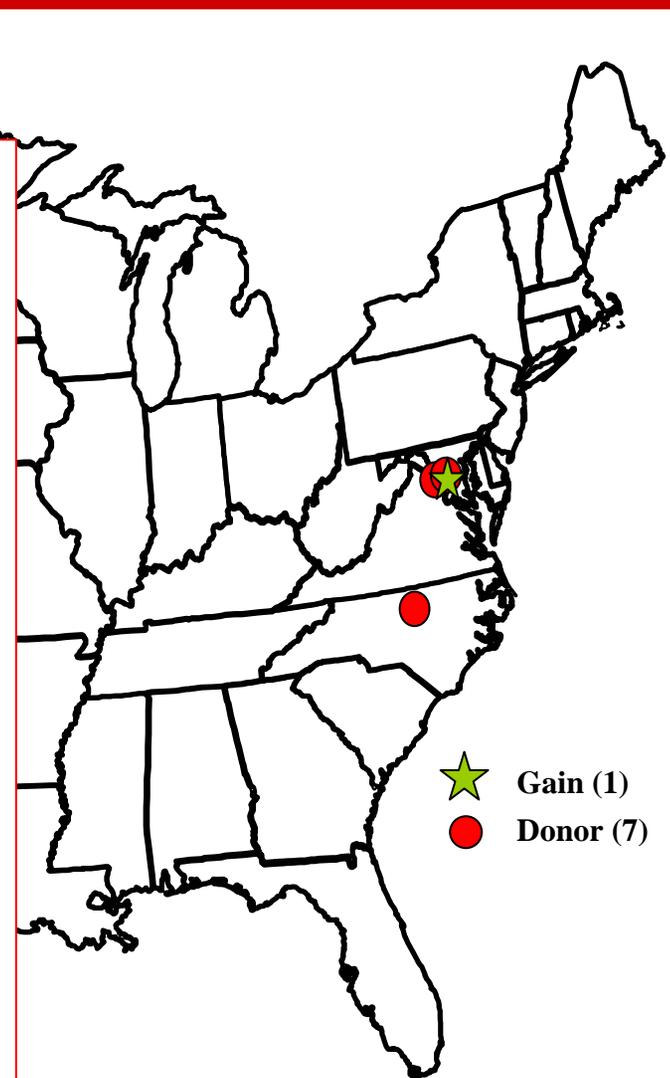
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

TECH 40 Consolidate Extramural Research Program Managers to NAS Anacostia



❑ Losing locations are:

- ❑ Army Research Office (Raleigh/Durham NC)
- ❑ Army Research Office (Ft. Belvoir)
- ❑ Army Research Office (Arlington)
- ❑ Office of Naval Research (Arlington)
- ❑ Air Force Office of Scientific Research (Arlington)
- ❑ Defense Advanced Research Projects Agency (Arlington)
- ❑ Extramural Managers Defense Threat Reduction Agency (Alexandria)



★ Gain (1)
● Donor (7)



TECH-0040 – Summary

- Co-locates research offices that consist predominantly of extramural research (contract with universities / industry)
 - Moves to Anacostia; Near Metro / Pentagon / Capital Hill
- Relocates 2207 billets out of leased space
- Eliminates 111 billets
- One of 3 recommendations that form the Defense Research Lab
 - Extramural Research Program Managers (TECH-0040)
 - Service and Agency Laboratories (Tech 009 or Tech 034)
 - Joint Battlespace Environments (Tech 020)



TECH-0040 – Wild Card

- Tech 040 (Extramural Research Program Managers) currently builds a new building at NAS Anacostia—and still pays back in 1 year
- Medical JCSG brought forward scenario on 28 Jan vacating 1.1M Square Feet in Bethesda
- Extramural Research Program Managers scenario only requires ~400,000 square feet
 - Could Relocate Extramural Research Managers Office to Bethesda, use only half of vacated space, and pay off in lesser time
 - Still need to run the option with proper time phasing to determine actual costs
 - Bethesda should meet all requirements of recommendation without incurring MILCON
 - TJCSG will finish exploration of option



Army Candidate Recommendations

Transforming Through Base Realignment and Closure

4/14/2005 2:03 PM

Dr. Craig College/craig.college @hqda.army.mil/703.696.9534



Agenda



- Review Candidate Recommendations
 - 24 Army only and Multi-Component
 - 8 Joint basing or co-location
- Review Cost Summary

Transforming Through Base Realignment and Closure

4/14/2005 2:03 PM

Dr. Craig College/craig.college @hqda.army.mil/703.696.9534



RC Military Value



Military Value is enhanced by replacing and consolidating outdated and encroached infrastructure

- Encroached properties
 - Inhibit effective training.
 - Increase vulnerability – poor AT/FP posture
- Aged facilities
 - Lack adequate IT infrastructure for effective C3
 - Are too small for larger current units/missions
 - Insufficient equipment supply areas
 - Maintenance bays crowded with supplies and repair parts
 - Inadequate classrooms and administrative areas

1950s and 60s
infrastructure does
not support a 21st
Century fighting force

Transforming Through Base Realignment and Closure

4/14/2005 2:03 PM

Dr. Craig College/craig.college @hqda.army.mil/703.696.9534

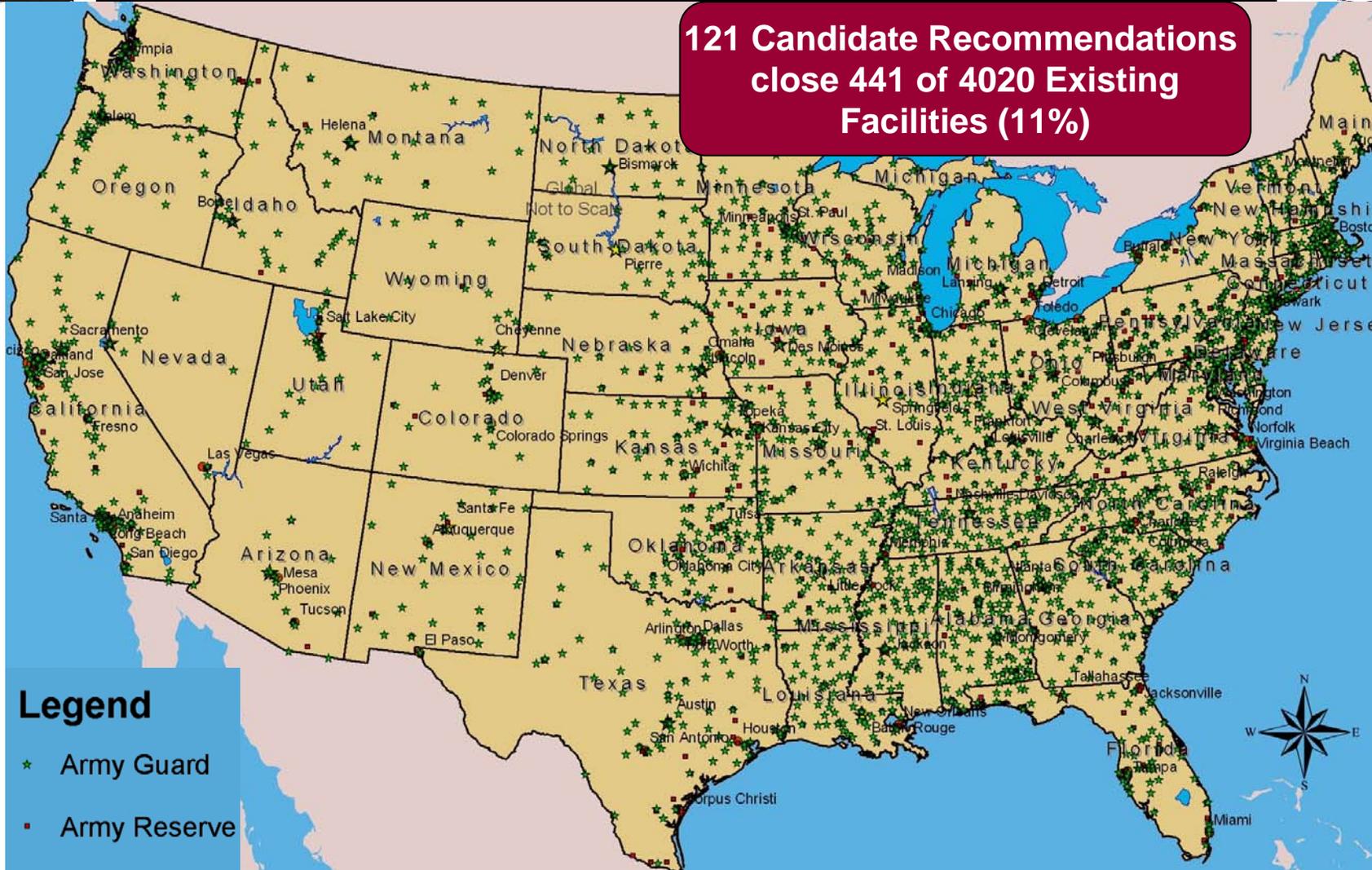


U.S. ARMY



Army Guard and Reserve Property

121 Candidate Recommendations close 441 of 4020 Existing Facilities (11%)



Legend

- ★ Army Guard
- Army Reserve

Transforming Through Base Realignment and Closure

4/14/2005 2:03 PM



PIMS # 108

Candidate # USA-0024



Candidate Recommendation: Close the Pennsylvania Army National Guard Armories in Lewisburg, Sunbury, and Berwick, Pennsylvania; close the US Army Reserve Centers in Lewisburg and Bloomsburg, Pennsylvania and their co-located organizational maintenance shops and re-locate units into a new consolidated Armed Forces Reserve Center with an organizational maintenance facility in the vicinity of Lewisburg / Bloomsburg, Pennsylvania, if the Army is able to acquire suitable land for the construction of the facilities.

Justification

- ✓ Multi component Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror/Force Protection / recruiting/retention

Military Value

- ✓ High Military Value - new Army operational efficiencies
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Improves maintenance support
- ✓ New training capability / increases training time
- ✓ Collocates combat and support units

Payback

- ✓ One-Time Cost: \$22.8M
- ✓ Net of Implementation Costs: \$15.1M
- ✓ Recurring Savings: \$1.8M
- ✓ Payback Period: 15 years
- ✓ NPV Savings: \$2.0M

Impacts

- ✓ Max potential reduction of 34 jobs (22 direct & 12 indirect) or 0.15 % of the total ROI employment
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues

- ✓ Strategy
- ✓ Capacity Analysis / Data Verification
- ✓ COBRA
- ✓ Military Value Analysis / Data Verification

- ✓ MilDep Recommended
- ✓ De-conflicted w/JCSGs
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/MilDeps



COBRA Summary



	1-Time Costs	NPV Savings	6 Year Costs	Recurring Savings
7 Active Component	4.6	-8.5	0.9	-1.0
121 Reserve Component	2.9	-0.5	1.9	-0.3
Total	7.5	-8.9	2.8	-1.3

Figures in \$Billions

To date

AC: 2 Closures, 12 Realignment

RC: 441 Closures, 88 Realignment

JCSGs

AC: ~17 Closures, ~19 Realignment

To Follow

AC: 3 Closures, 4 Realignment

RC: 44 Closures, ~ 52 Realignment

Transforming Through Base Realignment and Closure

4/14/2005 2:03 PM



Next Steps

- Next ISG meeting 11 Feb 05 (1030-1200)
 - Next IEC meeting 7 Feb 05 (1030-1115)
- Continuation of Candidate Recommendations



ACQUISITION
TECHNOLOGY
AND LOGISTICS

OFFICE OF THE UNDER SECRETARY OF DEFENSE
3000 DEFENSE PENTAGON
WASHINGTON, DC 20301-3000

JAN 31 2005

MEMORANDUM FOR INFRASTRUCTURE STEERING GROUP (ISG) MEMBERS

SUBJECT: Candidate Recommendations Packages for the February 4, 2005, ISG Meeting

The Infrastructure Steering Group will meet on February 4, 2005, at 10:30 a.m. in 3D-1019. This memorandum provides the candidate recommendation packages for consideration at this meeting. As prescribed in Acting USD (AT&L) memo of January 4, 2005, attachment 1 contains hard copies of the candidate recommendations and accompanying quad charts for the briefing. The disc at attachment 2 provides additional supporting documentation. This information has also been posted to the OSD AT&L portal. The briefing slides and conflict review information for this ISG meeting will be provided separately.

Please contact me at (703) 614-5356 if you have any questions or concerns.

A handwritten signature in black ink, appearing to read "Peter J. Potockney".

Peter J. Potockney
Director, Base Realignment and Closure
Office of the Deputy Undersecretary of Defense
(Installations and Environment)

Attachments:
As stated





Candidate # HSA-0035 Co-locate National Guard Headquarters

Candidate Recommendation: Close Jefferson Plaza 1, Arlington, VA. Relocate the National Guard Bureau, Army National Guard and Air National Guard Headquarters to Andrews Air Force Base, MD. Realign the Army National Guard Readiness Center at Arlington Hall, Arlington, VA, by relocating the Army National Guard Readiness Center to Andrews Air Force Base, MD.

<u>Justification</u>	<u>Military Value</u>
<ul style="list-style-type: none"> ✓ Enhances Joint Service interoperability ✓ Merge common support functions ✓ Frees up Army National Guard Readiness Center in Arlington, VA for reuse by DoD activities relocating from leased space 	<ul style="list-style-type: none"> ✓ ARNG/Arlington Hall 231st of 314 ✓ NG/JP-1 232nd of 314 ✓ ANG/JP-1 187th of 314 ✓ Andrews AFB 47th of 314
<u>Payback</u>	<u>Impacts</u>
<ul style="list-style-type: none"> ✓ One-Time Cost: \$172M ✓ Net Implementation Cost: \$180.8M ✓ Annual Recurring Cost: \$10M ✓ Payback Period: Never ✓ NPV Cost: \$257.3 	<ul style="list-style-type: none"> ✓ Criteria 6: No job reductions ✓ Criteria 7: No issues ✓ Criteria 8: Potential air quality, noise and water resources issues. No impediments

- ✓ Strategy
- ✓ Capacity Analysis / Data Verification
- ✓ JCSG/MilDep Recommended
- ✓ De-conflicted w/JCSGs
- ✓ COBRA
- ✓ Military Value Analysis / Data Verification
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/MilDeps

Candidate Recommendation HSA-0035

Candidate Recommendation: Close Jefferson Plaza-1, Arlington, VA. Relocate the National Guard Bureau, Army National Guard and Air National Guard Headquarters to Andrews Air Force Base, MD. Realign the Army National Guard Readiness Center at Arlington Hall, Arlington, VA, by relocating Army National Guard Readiness Center to Andrews AFB, MD.

Justification: The co-location of National Guard Headquarters elements to one site, Andrews Air Force Base, MD, will enhance Joint Service interoperability. Currently, the National Guard Headquarters entities are housed in three locations in metropolitan Washington, D.C., creating a disjointed hindrance to organizational and operational efficiency. By virtue of being located at one operating site, the Guard commands would significantly increase interaction between themselves for improved force enhancement. A positive result of the co-location would be a reduction (as yet to be determined) in force manning levels by eliminating duplicative staff and security force requirements. Various common support functions; i.e., administrative support, contracting and supply functions, would be merged, resulting in a decrease in staffing size. The recommendation eliminates 237,000 Usable Square Feet of leased administrative space within the Washington, D.C. area. Leased cost expenditures of \$11 million per year and Anti-terrorism/Force Protection costs will significantly decrease through the construction of new facilities on a military reservation. The one-time Anti-terrorism and Force Protection cost is \$8.3 million. Additionally, the Army National Guard Readiness Center in Arlington, VA would be available for reuse by other DoD activities relocating from leased space.

Payback: The total estimated one-time cost to the Department of Defense to implement this recommendation is \$172 million. The net of all costs and savings to the Department during the implementation period is a cost of \$180.8 million. Annual recurring costs to the Department after implementation are \$10 million with no payback expected. The net present value of the costs and savings to the Department over 20 years is a cost of \$257.3 million.

Impacts:

Economic Impact: Assuming no economic recovery, this recommendation will not result in any job reductions (direct or indirect) over the 2006-2011 period in the Washington-Arlington-Alexandria, DC-VA-MD-WV Metropolitan Division.

Community Infrastructure: A review of community attributes indicates no issues regarding the ability of the infrastructure of the communities to support missions, forces, and personnel.

Environmental Impact: This recommendation may impact air quality at Andrews. A preliminary conformity analysis shows that a conformity determination is not needed. An air permit revision may be needed. The base is located within 100 miles of Shenandoah National Park, a critical air quality region. This does not restrict operations. This scenario may impact a historic property at Andrews that is not in a historic district. This scenario may require building on constrained acreage at Andrews. The building acreage requirement is greater than the largest Administrative buildable parcel. Electromagnetic radiation and/or emissions constrain current military installation, range, or auxiliary field operations. Military Munitions Response Program sites exist on the installation and may represent a safety hazard for future development. The base uses safety waivers and exemptions to accomplish the mission. Additional operations may compound the need for safety waivers. The base cannot expand ESQD Arcs by ≥ 100 feet without a waiver, which may lower the safety of the base if operations are added. T&E species and/or critical habitats exist at Andrews but don't impact operations. Additional operations may impact T&E species and/or critical habitats. The state requires a permit for withdrawal of groundwater at Andrews. Additional operations may impact wetlands, which may restrict operations. This recommendation has no impact on dredging; marine mammals, resources, or sanctuaries; noise; or waste management. The approximately \$726K cost for National Environmental Policy Act documentation, an air conformity analysis, and an air permit revision at Andrews was included in the payback calculation. This recommendation does not otherwise impact the cost of environmental restoration, waste management, or environmental compliance activities.

Supporting Information:

Tab 1: Supporting Information

- a. Force Structure Capabilities
- b. Military Value Analysis
- c. Capacity Analysis Results

Tab 2: Criterion 6 – Economic Impact Report

Tab 3: Criterion 7 – Community Infrastructure

Tab 4: Criterion 8 – Environmental Impact Report

Tab 5: COBRA Reports



Candidate # HSA-0041 Relocate Navy Reserve Command

Candidate Recommendation: Realign Naval Support Activity New Orleans, LA, by relocating Navy Reserve Command to Naval Support Activity Norfolk, VA.

<u>Justification</u>	<u>Military Value</u>
<ul style="list-style-type: none"> ✓ Enhances Service Active and Reserve Component interoperability ✓ Merge common support functions ✓ Reduces administrative footprint by 4400 GSF ✓ Enables potential closure of NSA New Orleans (DoN-0158) 	<ul style="list-style-type: none"> ✓ Navy Reserve Command, New Orleans 176th of 314 ✓ NSA Norfolk 116th of 314 ✓ Military judgment: Significant military value relocating Reserve Component with Active Component HQs. Follows Active Reserve Integration dictates. Scenario has HQ Navy support
<u>Payback</u>	<u>Impacts</u>
<ul style="list-style-type: none"> ✓ One Time Cost: \$23.7M ✓ Net Implementation Cost: \$6.9M ✓ Annual Recurring Savings: \$4.2M ✓ Payback Period: 3 years ✓ NPV Savings: \$33.3M 	<ul style="list-style-type: none"> ✓ Criteria 6: -820 (471 direct, 349 indirect); -0.11% ✓ Criteria 7: NSA Norfolk’s average pupil/teacher ratio and proximity to airport (8 miles) mitigate child care and higher median household value. No impediments ✓ Criteria 8: No impediments

- ✓ Strategy
- ✓ COBRA

- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification

- ✓ JCSG/MilDep Recommended
- ✓ Criteria 6-8 Analysis

- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

Candidate Recommendation #HSA-0041

Candidate Recommendation: Realign Naval Support Activity, New Orleans, LA, by relocating the Navy Reserve Command to Naval Support Activity, Norfolk, VA.

Justification: The relocation of the United States Navy Reserve Command (comprised of Commander Navy Reserve Forces Command [COMNAVRESFORCOM], Commander Navy Reserve Forces [COMNAVRESFOR] and Commander Navy Air Reserve Forces [COMNAVAIRRESFOR]) to Naval Support Activity (NSA) Norfolk, VA will enhance internal Service Active and Reserve component interoperability. In FY04, the Navy implemented Active Reserve Integration (ARI), a plan that will result in a more effective, efficient and capable warfighting force. ARI redefines command relationships and responsibilities, creating an Additional Duty relationship between the Commander, Navy Reserve Force and Commander, U.S. Fleet Forces Command, emphasizing the vital role the reserve component plays in supporting the Fleet. By virtue of being located on the same base with its Active Component Headquarters, the command would significantly increase interaction between the two components as well as produce a reduction in force size by eliminating duplicative staff. Various common support functions; i.e., administrative support, contracting and supply functions, would be merged resulting in a, as yet to be determined, further decrease in staffing size.

Payback: The total estimated one-time cost to the Department of Defense to implement the recommendation is \$23.7 million. The net of all costs and savings to the Department during the implementation period is a cost of \$6.9 million. Annual recurring savings to the Department after implementation are \$4.2 million, with a payback expected in 3 years. The net present value of the costs and savings to the Department over 20 years is a savings of \$33.3 million.

Impacts:

Economic Impact: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 820 jobs (471 direct jobs and 349 indirect jobs) in the New Orleans-Metairie-Kenner, LA Metropolitan Statistical Area, which is 0.11% of economic area employment.

Community Infrastructure: A review of community attributes indicates the Norfolk, VA. area has fewer accredited child care centers, a slightly higher median household value, fewer vacant housing units for rent and a higher population per physician ratio. These issues are mitigated by Norfolk's better average pupil to teacher ratio, lower unemployment rate and more vacant housing units for sale.

None of these issues impede the ability of the infrastructure of the communities to support mission, forces and personnel.

Environmental Impact: This recommendation has no impact on air quality; cultural, archeological, or tribal resources; dredging; land use constraints or sensitive resource areas; marine mammals, resources, or sanctuaries; noise; threatened species or critical habitat; waste management; water resources; or wetlands. This recommendation does not impact the costs of environmental restoration, waste management, and environmental compliance activities.

Supporting Information Attachments:

Tab 1: Supporting Information

- a. Force Structure Capabilities
- b. Military Value Analysis
- c. Capacity Analysis Results

Tab 2: Criterion 6 – Economic Impact Report

Tab 3: Criterion 7 – Community Infrastructure

Tab 4: Criterion 8 – Environmental Impact Report

Tab 5: COBRA Reports



Candidate #HSA-0047: Co-locate Missile and Space Defense Agencies at Huntsville

Candidate Recommendation (abbreviated): Close the Suffolk Building. Relocate HQ liaison office for MDA to leased space in Arlington, VA. Relocate remaining MDA functions to Redstone Arsenal, Huntsville, AL. Close the GMD Bradford and SMDC Buildings in Huntsville by relocating MDA to Redstone Arsenal. Realign FOB 2 by relocating MDA to Redstone Arsenal. Realign Crystal Square 2 by relocating MDA and HQ USA SMDC to Redstone Arsenal. Realign Crystal Mall 4 by relocating HQ USA SMDC to Redstone Arsenal.

<u>Justification</u>	<u>Military Value</u>
<ul style="list-style-type: none"> ✓ Consolidates MDA HQ and SMDC; eliminates redundancy and enhances efficiency. ✓ Eliminates 288,000 USF DoD-controlled leased space. ✓ Moves MDA and SMDC offices to an AT/FP compliant location. 	<ul style="list-style-type: none"> ✓ MDA: 291st of 314 ✓ SMDC: 284th of 314 ✓ Redstone Arsenal: 48th of 314
<u>Payback</u>	<u>Impacts</u>
<ul style="list-style-type: none"> ✓ One Time Cost: \$304.3M ✓ Net Implementation Cost: \$107.1M ✓ Annual Recurring Savings: \$ 35.7M ✓ Payback Period: 5 Years ✓ NPV (savings): \$228.4M 	<ul style="list-style-type: none"> ✓ Criterion 6: DC Area: -6,102 jobs (3,634 direct; 2,468 indirect), 0.22%; Baltimore-Towson: -9 jobs (5 direct; 4 indirect), <0.1%; ✓ Criterion 7: Housing and Graduate Education issues. ✓ Criterion 8: No impediments.

✓ Strategy
✓ COBRA

✓ Capacity Analysis / Data Verification
✓ Military Value Analysis / Data Verification

✓ JCSG/MilDep Recommended
✓ Criteria 6-8 Analysis

✓ De-conflicted w/JCSGs
✓ De-conflicted w/MilDepts

Candidate Recommendation #HSA-0047

Candidate Recommendation: Close the Suffolk Building, a leased installation in Falls Church, Virginia. Relocate a Headquarters liaison office for the Missile Defense Agency to leased space in Arlington, Virginia. Relocate all other Missile Defense Agency functions to Redstone Arsenal, Alabama.

Close the GMD Bradford Building and the SMDC Building, leased installations in Huntsville, Alabama. Relocate all functions of the Missile Defense Agency to Redstone Arsenal, Alabama.

Realign Federal Office Building 2, Arlington, Virginia, by relocating all functions of the Missile Defense Agency to Redstone Arsenal, Alabama.

Realign Crystal Square 2, a leased installation in Arlington, Virginia, by relocating all functions of the Missile Defense Agency and the Headquarters component of the USA Space and Missile Defense Command to Redstone Arsenal, Alabama.

Realign Crystal Mall 4, a leased installation in Arlington, Virginia, by relocating the Headquarters component of the USA Space and Missile Defense Command to Redstone Arsenal, Alabama.

Justification: This recommendation meets several important Department of Defense objectives with regard to future use of leased space, rationalization of the Department's presence within 100 miles of the Pentagon, consolidation of Headquarters operations at single locations, and enhanced security for DoD Activities. Additionally, the scenario results in a significant improvement in military value due to the shift from primarily leased space to a location on a military installation. The military value of MDA based on its current portfolio of locations is 291 out of 314 entities evaluated by the MAH military value model, and SMDC's headquarters is 284 out of 314. Redstone Arsenal is ranked 48 out of 314.

Implementation will reduce the Department's reliance on leased space which has historically higher overall costs than government-owned space and generally does not meet Anti-terrorism Force Protection standards as prescribed in UFC 04-010-01. The recommendation eliminates 288,000 Usable Square Feet(USF) of leased administrative space. It also allows for the consolidation of MDA contractors with the appropriate MDA elements at Redstone Arsenal. The relocation of two headquarters activities to a military installation that is farther than 100 miles from

the Pentagon provides dispersion of DoD Activities away from a dense concentration within the National Capital Region. This, plus the immediate benefit of enhanced Force Protection afforded by a location within a military installation fence-line, will provide immediate compliance with Force Protection Standards. The vast majority of MDA's and SMDC's current leased locations are not compliant with current Force Protection Standards. This action provides a consolidation for MDA's DC Area headquarters and Huntsville locations, reducing the number of different buildings from twenty-one to two. Similarly, SMDC is consolidating its headquarters office with existing activities recently moved on to Redstone Arsenal.

Payback: The total estimated one-time cost to the Department of Defense to implement this recommendation is \$304.3 million. The net of all costs and savings to the Department during the implementation period is a cost of \$107.1 million. Annual recurring savings to the Department after implementation are \$35.7 million, with a payback expected in 5 years. The net present value of the costs and savings to the Department over 20 years is a savings of \$228.4 million.

Impacts:

Economic Impact: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 6,102 jobs (3,634 direct jobs and 2,468 indirect jobs) over the 2006-2011 period in the Washington-Arlington-Alexandria, DC-VA-MD-WV Metropolitan Division economic area, which is 0.22 percent of economic area employment.

Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 9 jobs (5 direct jobs and 4 indirect jobs) over the 2006-2011 period in the Baltimore-Towson, MD Metropolitan Division economic area, which is less than 0.1 percent of economic area employment.

Community Infrastructure: A review of the community attributes indicates relocation to Redstone Arsenal will result in fewer graduate and PhD education programs and available for-sale housing units. The department expects that the private market will respond for the increased need for certain community goods and services. These issues do not materially affect the ability of the infrastructure of the community to support missions, forces, and personnel.

Environmental Impact: This recommendation has no impact on air quality; cultural, archeological, or tribal resources; dredging; land use constraints or sensitive resource areas; marine mammals, resources or sanctuaries; noise; threatened and endangered species or critical habitat; waste management; water resources; or wetlands. This recommendation will require spending approximately \$400,000 to undertake an environmental assessment at the receiving location. This cost was included in the payback calculation. This recommendation does not otherwise impact the costs of environmental restoration, waste management, and other environmental compliance activities.

Supporting Information Attachments

- Section 1 – Competing Recommendations / Force Structure Capabilities
- Section 2 – Military Value Results
- Section 3 – Capacity Analysis
- Section 4 – COBRA Results
- Section 5 – Economic Impact Report
- Section 6 – Installation Criterion 7 Profile
- Section 7 – Summary of Scenario Environmental Impacts



Candidate #HSACR-0056: Co-locate Miscellaneous USAF Leased Locations

Candidate Recommendation(abbreviated): Close 1501 Wilson Blvd, 1560 Wilson Blvd, and Arlington Plaza and realign 1401 Wilson Blvd, 1815 N. Ft. Myer Dr., 1919 S. Eads St., Ballston Metro Center, Crystal Gateway 1, Crystal Gateway 2, Crystal Gateway 4, Crystal Gateway North, Crystal Plaza 5, Crystal Plaza 6, Crystal Square 2, Jefferson Plaza 2, the Nash Street building, and the Webb building, all leased installations in Arlington, Virginia by relocating components of the Headquarters Air Force to Andrews Air Force Base.

<u>Justification</u>	<u>Military Value</u>
<ul style="list-style-type: none"> ✓ Eliminates approximately 190,000 USF of leased space within the NCR. ✓ Co-location of organizations facilitates possible consolidation of common support functions. ✓ Moves USAF leased space to an AT/FP compliant location. 	<ul style="list-style-type: none"> ✓ Activities range from 184th to 310th of 314 ✓ Andrews AFB: 47th of 314
<u>Payback</u>	<u>Impacts</u>
<ul style="list-style-type: none"> ✓ One Time Cost: \$46.5M ✓ Net Implementation Cost: \$36.7M ✓ Annual Recurring Savings: \$.7M ✓ Payback Period: 100+ Years ✓ NPV (cost): \$27.3M 	<ul style="list-style-type: none"> ✓ Criterion 6: No job reductions. ✓ Criterion 7: No issues. ✓ Criterion 8: Air quality and historic issues. No impediments.

- ✓ Strategy
- ✓ Capacity Analysis / Data Verification
- ✓ JCSG/MilDep Recommended
- ✓ De-conflicted w/JCSGs
- ✓ COBRA
- ✓ Military Value Analysis / Data Verification
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/MilDeps

Candidate Recommendation #HSA-0056

Candidate Recommendation: Close 1501 Wilson Blvd, a leased installation in Arlington, Virginia. Relocate the Air Force-Judge Advocate General to Andrews Air Force Base, Maryland.

Close 1560 Wilson Blvd, a leased installation in Arlington, Virginia. Relocate the Secretary of the Air Force-Acquisition to Andrews Air Force Base, Maryland.

Close Arlington Plaza, a leased installation in Arlington, Virginia. Relocate the Secretary of the Air Force-Auditor General to Andrews Air Force Base, Maryland.

Realign 1401 Wilson Blvd, the Nash Street Building, and 1919 Eads Street, leased installations in Arlington, Virginia, by relocating Air Force-Operations to Andrews Air Force Base, Maryland.

Realign 1815 N. Ft. Myer Drive, a leased installation in Arlington, Virginia, by relocating Air Force-Operations, the Secretary of the Air Force-Administrative Assistant, and the Secretary of the Air Force-Auditor General to Andrews Air Force Base, Maryland.

Realign Ballston Metro Center, a leased installation in Arlington, Virginia, by relocating the Secretary of the Air Force-Public Affairs and the Secretary of the Air Force-Small Business to Andrews Air Force Base, Maryland.

Realign Crystal Gateway 1, a leased installation in Arlington, Virginia, by relocating Air Force-Personnel, Air Force-Installation and Logistics, Air Force-Operations, and Air Force-Personnel Operations to Andrews Air Force Base, Maryland.

Realign Crystal Gateway 2, Crystal Gateway 3, Crystal Gateway 4, and Jefferson Plaza 2, leased installations in Arlington, Virginia, by relocating Air Force-Installation and Logistics to Andrews Air Force Base, Maryland.

Realign Crystal Gateway North, a leased installation in Arlington, Virginia, by relocating Air Force-Installation and Logistics and the Secretary of the Air Force-Financial Management to Andrews Air Force Base, Maryland.

Realign Crystal Park 5 and Crystal Plaza 6, leased installations in Arlington, Virginia, by relocating the Secretary of the Air Force-Administrative Assistant to Andrews Air Force Base, Maryland.

Realign Crystal Plaza 5, a leased installation in Arlington, Virginia, by relocating the Air Force-Chief Information Officer and Air Force-Operations to Andrews Air Force Base, Maryland.

Realign Crystal Square 2, a leased installation in Arlington, Virginia, by relocating Air Force-Personnel and Air Force-Personnel Operations to Andrews Air Force Base, Maryland.

Realign the Webb building, a leased installation in Arlington, Virginia, by relocating Air Force-Personnel and the Secretary of the Air Force/General Counsel to Andrews Air Force Base, Maryland.

Justification: This recommendation meets two important Department of Defense (DoD) objectives with regard to future use of leased space and enhanced security for DoD Activities. Additionally, the recommendation results in a significant improvement in military value as a result of the movement from leased space to a military installation. The average military value of the noted components of Headquarters Air Force (HAF) based on current locations ranges from out 211th to 310th of 314 entities evaluated by the MAH military value model. Andrews Air Force Base is ranked 47th out of 314. Implementation will reduce the Department's reliance on leased space which has historically higher overall costs than government-owned space and generally does not meet Anti-terrorism Force Protection standards as prescribed in UFC 04-010-01. The recommendation eliminates 190,000 Usable Square Feet of leased administrative space within the NCR. This, plus the immediate benefit of enhanced Force Protection afforded by a location within a military installation fence-line, will provide HAF components with immediate compliance with Force Protection Standards. HAF's current leased locations are non-compliant with current Force Protection Standards.

Payback: The total estimated one-time cost to the Department of Defense to implement this recommendation is \$46.5 million. The net of all costs and savings to the Department during the implementation period is a cost of \$36.7 million. Annual recurring savings to the Department after implementation are \$0.7 million, with a payback expected in 100+ years. The net present value of the costs and savings to the Department over 20 years is a cost of \$27.3 million.

Impacts:

Economic Impact: This recommendation will not result in any job reductions (direct or indirect) over the 2006-2011 period in the Washington-Arlington-Alexandria, DC-VA-MD-WV Metropolitan Division.

Community Infrastructure: A review of community attributes indicates no issues regarding the ability of the infrastructure of the community to support missions, forces, and personnel.

Environmental Impact: This recommendation may impact air quality at Andrews. Andrews is located within 100 miles of Shenandoah National Park, a critical air quality region. An air conformity analysis is required. This recommendation may impact an historic property that is not in an historic district. This recommendation has no impact on dredging; marine mammals, resources or sanctuaries; noise; waste management; or water resources. This recommendation will require spending approximately \$240,000 to undertake an environmental assessment and an air conformity analysis at the receiving location. This cost was included in the payback calculation. This recommendation does not otherwise impact the costs of environmental restoration, waste management, and environmental compliance activities.

Supporting Information Attachments

- Section 1 – Competing Recommendations / Force Structure Capabilities
- Section 2 – Military Value Results
- Section 3 – Capacity Analysis
- Section 4 – COBRA Results
- Section 5 – Economic Impact Report
- Section 6 – Installation Criterion 7 Profile
- Section 7 – Summary of Scenario Environmental Impacts



#HSA-0063: Co-locate TRANSCOM Components

Candidate Recommendation: Realign the Hoffman 2 Building, a leased installation in Alexandria, VA, by relocating the USA Surface Deployment and Distribution Command to Ft. Eustis, VA and consolidating with other SDDC offices at Fort Eustis. Realign Washington Navy Yard by relocating the USN Military Sealift Command to Ft. Eustis, VA.

<u>Justification</u>	<u>Military Value</u>
<ul style="list-style-type: none"> ✓ Eliminates approximately 162,000 USF of leased space within the NCR. ✓ Frees up over 200,000 GSF at WNY for reuse for other Activities which need to remain in the NCR. ✓ Consolidates SDDC and co-locates related Activity; eliminates redundancy and enhances efficiency. ✓ Moves SDDC to an AT/FP compliant location. 	<ul style="list-style-type: none"> ✓ COMSC: 193rd of 314 ✓ SDDC: 306th of 314 ✓ Ft. Eustis: 43rd of 314
<u>Payback</u>	<u>Impacts</u>
<ul style="list-style-type: none"> ✓ One Time Cost: \$87.7M ✓ Net Implementation Cost: \$74.3M ✓ Annual Recurring Savings: \$ 4.2M ✓ Payback Period: 32 Years ✓ NPV (cost): \$28.4M 	<ul style="list-style-type: none"> ✓ Criterion 6: -2,059 jobs (1,183 direct, 876 indirect); less than 0.1%. ✓ Criterion 7: No issues. ✓ Criterion 8: Air quality and T&E species issues. No impediments.

- ✓ Strategy
- ✓ COBRA

- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification

- ✓ JCSG/MilDep Recommended
- ✓ Criteria 6-8 Analysis

- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

Candidate Recommendation #HSA-0063

Candidate Recommendation: Realign the Hoffman 2 Building, a leased installation in Alexandria, Virginia, by relocating the USA Surface Deployment and Distribution Command (SDDC) to Ft. Eustis, Virginia and consolidating with other SDDC offices at Fort Eustis. Realign Washington Navy Yard (WNY) by relocating the USN Military Sealift Command (COMSC) to Ft. Eustis, Virginia.

Justification: This candidate recommendation meets several important Department of Defense objectives with regard to future use of leased space, rationalization of the Department's presence within 100 miles of the Pentagon, consolidation of Headquarters operations at single locations, and enhanced security for DoD Activities. Additionally, the scenario results in improvement in military value in large part due to the shift from primarily leased space for SDDC to a location on a military installation. The military value of SDDC based on its current portfolio of locations is 306 out of 314 entities evaluated by the MAH military value model, and COMSC is 193 out of 314. Ft. Eustis is ranked 43 out of 314.

Implementation will reduce the Department's reliance on leased space which has historically higher overall costs than government-owned space and generally does not meet Anti-terrorism Force Protection standards as prescribed in UFC 04-010-01. The recommendation eliminates 162,000 Usable Square Feet(USF) of leased administrative space and frees up over 200,000 Gross Square Feet (GSF) of space at WNY for reuse by DoD Activities that currently occupy leased space and need to remain in the NCR. The relocation of two activities to a military installation that is farther than 100 miles from the Pentagon provides dispersion of DoD Activities away from a dense concentration within the National Capital Region. This, plus the immediate benefit of enhanced Force Protection for SDDC afforded by a location within a military installation fence-line, will provide immediate compliance with Force Protection Standards. SDDC's current leased location is not compliant with current Force Protection Standards. This action provides a consolidation for SDDC's DC Area operations with existing offices at Ft. Eustis. The co-location of SDDC and COMSC, service components of TRANSCOM, should provide opportunities for enhanced operational synergy.

Payback: The total estimated one-time cost to the Department of Defense to implement this recommendation is \$87.7 million. The net of all costs and savings to the Department during the implementation period is a cost of \$74.3 million. Annual recurring savings to the Department after implementation are \$4.2 million, with a payback expected in 32 years. The net present value of the costs and savings to the Department over 20 years is a cost of \$28.4 million.

Impacts:

Economic Impact: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 2,059 jobs (1,183 direct jobs and 876 indirect jobs) over the 2006-2011 period in the Washington-Arlington-Alexandria, DC-VA-MD-WV Metropolitan Division economic area, which is less than 0.1 percent of economic area employment.

Community Infrastructure Support Comparison Assessment: A review of community attributes indicates no issues regarding the ability of the infrastructure of the community to support missions, forces and personnel.

Environmental Impact: This recommendation may impact air quality at Fort Eustis. Fort Eustis is in a projected non-attainment area for Ozone (8hr.). Additional operations appear to remain within operating permit buffers. New Source Review and Air conformity Analysis will be required for new construction. Fort Eustis has a Federally listed species (Bald Eagle), that restricts operations on less than 4% of its land. This recommendation has no impact on cultural, archeological, or tribal resources; dredging; land use constraints or sensitive resource areas; marine mammals, resources, or sanctuaries; noise; waste management; water resources; or wetlands. This recommendation will require spending approximately \$550,000 to complete the necessary NEPA assessments and associated permits at the receiving location. This cost has been included in the payback calculation. This recommendation does not otherwise impact the costs of environmental restoration, waste management, and environmental compliance activities.

Supporting Information Attachments

- Section 1 – Competing Recommendations / Force Structure Capabilities
- Section 2 – Military Value Results
- Section 3 – Capacity Analysis
- Section 4 – COBRA Results
- Section 5 – Economic Impact Report
- Section 6 – Installation Criterion 7 Profile
- Section 7 – Summary of Scenario Environmental Impacts



Candidate #HSA-0115: Co-locate MILDEP and DoD Medical Activities

Candidate Recommendation (abbreviated): Close Skyline 1; relocate TMA to the National Naval Medical Center, Bethesda. Realign Skyline 4 and 5, by relocating TMA to Bethesda. Realign Skyline 6, by relocating TMA and Army Office of the Surgeon General(OTSG) to Bethesda. Realign the Hoffman 2 building, by relocating the OTSG to Bethesda. Realign Bolling AFB, by relocating the AF Medical Support Agency to Bethesda. Realign Potomac Annex, by relocating the BUMED to Bethesda.

<u>Justification</u>	<u>Military Value</u>
<p><u>Payback</u></p> <ul style="list-style-type: none"> ✓ One Time Cost: \$51.5M ✓ Net Implementation Cost: \$29.4M ✓ Annual Recurring Savings: \$ 8.0M ✓ Payback Period: 6 Years ✓ NPV (savings): \$47.4M 	<ul style="list-style-type: none"> ✓ TMA: 312th of 314 ✓ AF Med Sup Agency: 209th of 314 ✓ OTSG: 248th of 314 ✓ Bumed: 191st of 314 ✓ NNMC: 97th of 314 <p><u>Impacts</u></p> <ul style="list-style-type: none"> ✓ Criterion 6: -3,159 Jobs (1,881 direct, 1,278 indirect); .11% ✓ Criterion 7: No issues ✓ Criterion 8: Air Quality issues, no impediments

- ✓ Strategy
- ✓ Capacity Analysis / Data Verification
- ✓ JCSG/MilDep Recommended
- ✓ De-conflicted w/JCSGs
- ✓ COBRA
- ✓ Military Value Analysis / Data Verification
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/MilDeps

Candidate Recommendation #HSA-0115

Candidate Recommendation: Close Skyline 1, a leased installation in Falls Church, Virginia. Relocate the Tricare Management Agency to the National Naval Medical Center, Bethesda, Maryland.

Realign Skyline 4 and 5, leased installations in Falls Church, Virginia, by relocating the Tricare Management Agency to the National Naval Medical Center, Bethesda, Maryland.

Realign Skyline 6, a leased installation in Falls Church, Virginia, by relocating the Tricare Management Agency and the Army Office of the Surgeon General to the National Naval Medical Center, Bethesda, Maryland.

Realign the Hoffman 2 building, a leased location in Alexandria, Virginia, by relocating the Army Office of the Surgeon General to the National Naval Medical Center, Bethesda, Maryland.

Realign Bolling Air Force Base, Washington, DC, by relocating the Air Force Medical Support Agency to the National Naval Medical Center, Bethesda, Maryland.

Realign Potomac Annex, Washington, DC, by relocating the Navy Bureau of Medicine to the National Naval Medical Center, Bethesda, Maryland.

Justification: This recommendation meets important Department of Defense (DoD) objectives with regard to future use of leased space and enhanced security for DoD Activities. Further, by co-locating Activities with similar missions in a “Joint Campus”, this recommendation provides the potential to enhance interoperability and reduce total costs. Implementation will reduce the Department’s reliance on leased space which has historically higher overall costs than government-owned space and generally does not meet Anti-terrorism Force Protection standards as prescribed in UFC 04-010-01. The recommendation eliminates 166,000 Usable Square Feet of leased administrative space within the NCR. This, plus the immediate benefit of enhanced Force Protection afforded by a location within a military installation fence-line, will provide immediate compliance with Force Protection Standards for TMA and OTSG. Their current leased locations are non-compliant with current Force Protection Standards. Additionally, the military value evaluated by the MAH military value model indicates an improvement based on the ranking of the relocating activities vice NNMCM. TMA is ranked 312th out of 314; USAF Medical Support Agency is 209th out of 314; OTSG is 248th out of 314, and BUMED is 191st out of 314. NNMCM is ranked 97th out of 314.

Payback: The total estimated one-time cost to the Department of Defense to implement this recommendation is \$51.5 million. The net of all costs and savings to the Department during the implementation period is a cost of \$29.4 million. Annual recurring savings to the Department after implementation are \$8.0 million, with a payback expected in 6 years. The net present value of the costs and savings to the Department over 20 years is a savings of \$47.4 million.

Impacts:

Economic Impact: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 3,159 jobs (1,881 direct jobs and 1,278 indirect jobs) over the 2006-2011 time period in the Washington-Arlington-Alexandria, DC-VA-MD-WV Metropolitan Division economic area, which is .11 percent of economic area employment.

Community Infrastructure: A review of community attributes indicates no issues regarding the ability of the infrastructure of the community to support missions, forces, and personnel.

Environmental Impact: The National Naval Medical Center is in an area that is in moderate non-attainment for 1 hour Ozone and projected or proposed to be designated non-attainment for the 8 hour Ozone or PM 2.5 NAAQS. The installation is in a serious non-attainment for carbon monoxide and is subject to a CO maintenance plan. Credits may be available. A formal Conformity Determination may be required. The National Naval Medical Center also has a RCRA TSDF facility, but does not have an on-base solid waste disposal facility. This recommendation will have an impact on the solid waste generated, but expanding the scope of existing disposal contracts can absorb the increase. This recommendation has no impact on cultural, archeological, or tribal resources; dredging; land use constraints or sensitive resource areas; marine mammals, resources, or sanctuaries; noise; threatened and endangered species or critical habitat; water resources; or wetlands. This recommendation will require spending approximately \$500,000 to complete the necessary EIS environmental assessments at the receiving location. This cost has been included in the payback calculation. This recommendation does not otherwise impact the costs of environmental restoration, waste management, and environmental compliance activities.



Candidate # HSA-0120 Relocate Marine Corps Reserve Command and Marine Corps Reserve Support Command

Candidate Recommendation: Realign Naval Support Activity, New Orleans, LA by relocating the Marine Corps Reserve Command to Joint Reserve Base Naval Air Station, New Orleans, LA. Realign Marine Corps Support Activity, Kansas City, MO by relocating the Marine Corps Reserve Support Command element of Mobility Command to Joint Reserve Base Naval Air Station. New Orleans, LA.

<p style="text-align: center;"><u>Justification</u></p> <ul style="list-style-type: none"> ✓ Maintains Joint Service interoperability ✓ Merge common support functions ✓ Enables closure of NSA NOLA and MCSA Kansas City, MO (DoN-0157/158) 	<p style="text-align: center;"><u>Military Value</u></p> <ul style="list-style-type: none"> ✓ USMC Reserve Command, New Orleans 175th of 314 ✓ USMC Reserve Support Activity Cmd, K.C. 86th of 314 ✓ JRB Naval Air Station, New Orleans 60th of 314
<p style="text-align: center;"><u>Payback</u></p> <ul style="list-style-type: none"> ✓ One Time Cost: \$56.8M ✓ Net Implementation Cost: \$61.5M ✓ Annual Recurring Cost: \$1.6M ✓ Payback Period: Never ✓ NPV Cost: \$70.7M 	<p style="text-align: center;"><u>Impacts</u></p> <ul style="list-style-type: none"> ✓ Criteria 6: <ul style="list-style-type: none"> ✓ New Orleans -1419 (1054 direct, 748 indirect); -0.19% ✓ Kansas City -326 (189 direct, 137 indirect); Less than 0.1% ✓ Criteria 7: No issues ✓ Criteria 8: Potential impact to wastewater treatment plant and to wetlands, but no problem obtaining wetland permits

- ✓ Strategy
- ✓ Capacity Analysis / Data Verification
- ✓ JCSG/MilDep Recommended
- ✓ De-conflicted w/JCSGs
- ✓ COBRA
- ✓ Military Value Analysis / Data Verification
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/MilDeps

Candidate Recommendation #HSA-0120

Candidate Recommendation: Realign Naval Support Activity, New Orleans, LA by relocating Marine Corps Reserve Command to Joint Reserve Base Naval Air Station, New Orleans, LA. Realign Marine Corps Support Activity, Kansas City, MO by relocating Marine Corps Reserve Support Command element of Mobility Command to Joint Reserve Base Naval Air Station, New Orleans, LA.

Justification: The relocation of the United States Marine Corps Reserve Command and the Marine Corps Reserve Support Command (MCRSC) element of MOBCOM to Joint Reserve Base Naval Air Station New Orleans, LA (JRB NAS NOLA) will enhance Joint Service interoperability. The Navy is currently collecting data for their scenarios to close the two installations. The Air National Guard and Air Force Reserve each operate a Fighter Wing from JRB NAS NOLA. MCRSC is currently the only geographically separated element of the Marine Corps Reserve Command. By virtue of being located on the same base with its Headquarters, the command would significantly increase interaction and operational efficiency as well as produce a reduction in force size by eliminating duplicative staff. Various common support functions; i.e., administrative support, contracting and supply functions, would be merged resulting in a, as yet to be determined, further decrease in staffing size.

Payback: The total estimated one-time cost to the Department of Defense to implement the recommendation is \$56.8 million. The net of all costs and savings to the Department during the implementation period is a cost of \$61.5 million. Annual recurring costs to the Department after implementation is \$1.6 million, with no payback expected. The net present value of the costs and savings to the Department over 20 years is at a cost of \$70.7 million.

Impacts:

Economic Impact: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 326 jobs (189 direct jobs and 137 indirect jobs) in the Kansas City, MO-KS Metropolitan Statistical Area, which is less than 0.1% of economic area employment.

Community Infrastructure: A review of community attributes indicates that New Orleans has fewer accredited child care centers, fewer colleges with graduate programs, fewer vacant housing units for sale, and a higher Uniform Crime Index than Kansas City. These issues are mitigated by being closer to a major airport, and a lower population per physician ratio. Overall, these issues do not affect the ability of the infrastructure of the communities to support missions, forces, and personnel.

Environmental Impact: This recommendation has a potential to impact the Plaquemines Parish wastewater treatment plan due to the addition of more than 1000 employees to the population. This issue will need to be discussed with the Parish to ensure treatment capacity is adequate to handle the additional wastewater load. It is not expected to be a significant issue. This recommendation also has the potential to impact wetlands in New Orleans, but it is anticipated that appropriate permits will be available. This recommendation has no impact on air quality; cultural, archeological, or tribal resources; dredging; land use constraints or sensitive resource areas; marine mammals, resources, or sanctuaries; noise; threatened and endangered species or critical habitat; or water resources. This recommendation does not impact the costs of environmental restoration, waste management, and environmental compliance activities.

Supporting Information Attachments:

Tab 1: Supporting Information

- a. Force Structure Capabilities
- b. Military Value Analysis
- c. Capacity Analysis Results

Tab 2: Criterion 6 – Economic Impact Report

Tab 3: Criterion 7 – Community Infrastructure

Tab 4: Criterion 8 – Environmental Impact Report

Tab 5: COBRA Reports



Candidate # IND-0037

Candidate Recommendation: Realign NAVSUBSUPPFAC NEW LONDON CT by relocating the intermediate submarine repair function to SIMA NORFOLK VA, NAVSHIPYD NORFOLK VA, and TRIREFFAC KINGS BAY GA

<u>Justification</u>	<u>Military Value</u>
<p>✓ Reduce excess capacity</p> <p>✓ Mission Elimination</p> <p> ✓ Enables DON-0033; if DON-0033 does not become a recommendation, this recommendation should be dropped.</p>	<p>✓ SIMAs (13)</p> <p> ✓ NAVSUBSUPPFAC NEW LONDON 8th</p> <p> ✓ SIMA NORFOLK 4th</p> <p> ✓ TRIREFFAC KINGS BAY 2nd</p> <p>✓ Shipyards (9)</p> <p> ✓ NAVSHIPYD NORFOLK 2nd</p>
<u>Payback</u>	<u>Impacts</u>
<p>✓ One-time cost: \$40,565K</p> <p>✓ Net implementation cost: \$57,826K</p> <p>✓ Annual recurring savings: \$14,901K</p> <p>✓ Payback time: 5 Years</p> <p>✓ NPV (savings): \$87,575K</p>	<p>✓ Criteria 6: -1,292 jobs (694 direct, 598 indirect); 0.77%</p> <p>✓ Criteria 7: No issues</p> <p>✓ Criteria 8: Air quality and water resources issues. No impediments</p>

- ✓ Strategy
- ✓ COBRA

- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification

- ✓ JCSG/MilDep Recommended
- ✓ Criteria 6-8 Analysis

- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDepts

Candidate Recommendation # IND-0037

Candidate Recommendation: Realign NAVSUBSUPPFAC NEW LONDON CT by relocating the intermediate submarine repair function to SIMA NORFOLK VA, NAVSHIPYD NORFOLK VA, and TRIREFFAC KINGS BAY GA.

Justification: This recommendation supports mission elimination at NAVSUBSUPPFAC NEW LONDON CT and reduces excess ship repair capacity. This recommendation enables a corresponding Department of the Navy recommendation to move all submarines from their New London homeport to Norfolk, VA and Kings Bay, GA.

Payback: The total estimated one-time cost to the Department of Defense to implement this recommendation is \$40,565K. The net of all costs and savings to the Department during the implementation period is a cost of \$57,826K. Annual recurring savings to the Department after implementation are \$14,901K with a payback expected in five years. The net present value of the costs and savings to the Department over 20 years is a savings of \$87,575K.

Impacts:

Economic Impact: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 1,292 jobs (694 direct jobs and 598 indirect jobs) over the 2006-2011 period in the Norwich-New London, CT Metropolitan Statistical Area, which is 0.77 percent of economic area employment.

Community Infrastructure: A review of community attributes indicates no issues regarding the ability of the infrastructure of the communities to support missions, forces and personnel.

Environmental Impact:

This recommendation may impact air quality at Norfolk, VA. Norfolk is in maintenance for Ozone (1hr.) and marginal non-attainment for Ozone (8hr). An air conformity determination may be required. This recommendation may impact water resources at both Norfolk and Kings Bay. Norfolk reports possible impact from increased usage of water resources. Norfolk discharges to an impaired waterway. Groundwater and surface water contamination are reported. Kings Bay also reports groundwater contamination present. The state requires permits for groundwater withdrawal. Kings Bay indicates existing infrastructure will need upgrades to meet new demand. This recommendation has no impact on cultural, archeological, or tribal resources; dredging; land use constraints or sensitive resource areas; marine mammals, marine resources and marine sanctuaries; noise; threatened and endangered species and critical habitat; waste management; or wetlands. This recommendation requires waste management and environmental compliance actions with an estimated cost of \$18,449K during the

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implementation period, which includes \$9,947K for radiological surveys and removal of hazardous materials at New London and \$8,502K for upgrades to water and wastewater systems and hazardous waste disposal management at Kings Bay. These costs were included in the payback calculation. This recommendation does not otherwise impact the costs of environmental restoration, waste management, and environmental compliance activities.



Candidate # IND-0086 – Lackland AFB

Candidate Recommendation: Realign Lackland Air Force Base, TX by relocating the depot maintenance of Computers, Crypto, Electronic Components (Non-Airborne), and Radio to Tobyhanna Army Depot, PA. Disestablish any remaining depot maintenance capabilities at Lackland Air Force Base, TX.

<u>Justification</u>	<u>Military Value</u>
<ul style="list-style-type: none"> ▪ Supports depot maintenance function elimination at Lackland ▪ Minimizes sites using maximum capacity at 1.5 shifts. ▪ Eliminates 36.2K square feet ▪ Eliminates 30% of duplicate overhead ▪ Facilitates interservicing 	<ul style="list-style-type: none"> ▪ Computers: average increases from 38.68 to 38.73 ▪ Crypto: average increases from 55.16 to 78.46 ▪ Electrical Components (Non-Airborne): average increases from 40.79 to 59.31 ▪ Radio: average increases from 41.13 to 57.28 ▪ Other: subservient to other commodities because location specific
<u>Payback</u>	<u>Impacts</u>
<ul style="list-style-type: none"> ▪ One-time cost: \$9,721K ▪ Net implementation savings: \$125K ▪ Annual recurring savings: \$2,859K ▪ Payback time: 3 years ▪ NPV (savings): \$26,289K 	<ul style="list-style-type: none"> ▪ Criteria 6: -376 Jobs (177 direct, 199 indirect); <0.1% ▪ Criteria 7: No issues ▪ Criteria 8: No impediments

✓ Strategy
✓ COBRA

✓ Capacity Analysis / Data Verification
✓ Military Value Analysis / Data Verification

✓ JCSG/MilDep Recommended
✓ Criteria 6-8 Analysis

✓ De-conflicted w/JCSGs
✓ De-conflicted w/MilDepts

Candidate Recommendation # IND-0086

Recommendation: Realign Lackland Air Force Base, TX by relocating the depot maintenance of Computers, Crypto, Electronic Components (Non-Airborne), and Radio to Tobyhanna Army Depot, PA. Disestablish any remaining depot maintenance capabilities at Lackland Air Force Base, TX.

Justification: This recommendation supports depot maintenance function elimination at Lackland Air Force Base, TX and follows the strategy of minimizing sites using maximum capacity at 1.5 shifts. This recommendation eliminates over 36.2 thousand square feet of depot maintenance production space with annual facility sustainment and recapitalization savings of \$102.8K. Required capacity to support workloads and Core requirements for the Department of Defense (DoD) is relocated to DoD Centers of Industrial and Technical Excellence, thereby increasing the military value of depot maintenance performed at these sites. This recommendation decreases the cost of depot maintenance operations across DoD by consolidation and elimination of 30% of duplicate overhead structures required to operate multiple depot maintenance activities. Additionally, this recommendation supports transformation of DoD's depot maintenance operations by increasing the utilization of existing capacity by 150 percent while maintaining capability to support future force structure. Another benefit of this recommendation includes utilization of DOD capacity to facilitate performance of interservice workload.

Payback: The total estimated one time cost to the Department of Defense to implement this recommendation is \$9,721K. The net of all costs and savings to the Department during implementation period is a savings \$125K. Annual recurring savings to the Department after implementation are \$2,859K with payback expected in 3 years. The net present value of the costs and savings to the Department over 20 years is a savings of \$26,289K.

Impacts:

Economic Impact: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 376 jobs (177 direct jobs and 199 indirect jobs) over the 2006-2011 period in the San Antonio TX Metropolitan Statistical Area which is less than 0.1 percent of economic area employment.

Community Infrastructure: A review of community attributes indicates no issues regarding the ability of the infrastructure of the community to support missions, forces and personnel.

Environmental Impact: This recommendation has a potential to impact air quality at Tobyhanna. The increased personnel at Tobyhanna may push non-attainment status for 1-hour Ozone from moderate to severe. This recommendation has no impact on cultural, archeological, or tribal resources; dredging; land use constraints or sensitive resource areas; marine mammals, resources, or sanctuaries; noise; threatened and endangered species or

DRAFT

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critical habitat; waste management; water resources; or wetlands. This recommendation will require performing an air conformity analysis and National Environmental Policy Act documentation at the receiving location, at a cost of approximately \$1.05M. This cost was included in the payback calculation. This recommendation does otherwise not impact the costs of environmental restoration, waste management, and environmental compliance activities.

DRAFT

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#Tech-0040: Consolidate Extramural Research Program Managers

Candidate Recommendation: Close the Office of Naval Research, Arlington, VA; the Air Force Office of Scientific Research, Arlington, VA; the Army Research Offices, Durham, NC, Fort Belvoir, VA, and Arlington, VA; and the Defense Advanced Research Project Agency, Arlington, VA. Relocate all functions to Anacostia Annex, Washington, DC. Realign the Defense Threat Reduction Agency Eisenhower Avenue facility, Alexandria, VA, by relocating the Extramural Research Program Management function to Anacostia Annex, Washington, DC.

Justification

- Foster coordination among extramural research activities
- Enhance force protection

Military Value

- DARPA and ONR had higher quantitative MV scores than Anacostia.
- Military judgment indicated that the quantitative scores for these two locations were higher because of the research managers rather than the attributes of the location. Therefore it is the military judgment of the Technical JCSG that consolidating at Anacostia provides the highest overall MV to the Department.

Payback

- One-time cost: \$104.5M
- Net implementation savings: \$110.4M
- Annual recurring savings: \$52.3M
- Payback time: 1 year
- NPV (savings): \$583.2M

Impacts

- Criteria 6: -193 jobs (121 direct, 70 indirect); <0.1%
- Criteria 7: No issues
- Criteria 8: No impediments

- ✓ Strategy
- ✓ COBRA

- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification

- ✓ JCSG/MilDep Recommended
- ✓ Criteria 6-8 Analysis

- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDepts

Candidate Recommendation TECH 0040

Candidate Recommendation: Close the Office of Naval Research, Arlington, VA; the Air Force Office of Scientific Research, Arlington, VA; the Army Research Offices, Durham, NC, Fort Belvoir, VA, and Arlington, VA; and the Defense Advanced Research Project Agency, Arlington, VA. Relocate all functions to Anacostia Annex, Washington, DC. Realign the Defense Threat Reduction Agency Eisenhower Avenue facility, Alexandria, VA, by relocating the Extramural Research Program Management function to Anacostia Annex, Washington, DC.

Justification: The end state will be co-location of the named organizations at a single location in a single facility, or a cluster of facilities. This “Joint Center of Excellence” will foster additional coordination among the extramural research activities of OSD and the Military Departments. Further it will enhance the Force Protection posture of the organizations by relocating them from leased space onto a Military Base.

Payback: The total estimated one-time cost to the Department of Defense to implement this recommendation is \$104.458M . The net of all costs and savings to the Department during the implementation period is a savings of \$110.371M. Annual recurring savings to the Department after implementation are \$52.264M with a payback expected in 1 year. The net present value of the costs and savings to the Department over 20 years is a savings of \$583.185M.

Impacts:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 193 jobs (121 direct jobs and 70 indirect jobs) over the 2006-2011 period in the Durham NC Metropolitan Statistical Area economic area, which is less than 0.1 percent of economic area employment.

Community Infrastructure: A review of community attributes indicates no issues regarding the ability of the infrastructure of the communities to support missions, forces, and personnel.

Environmental Impact: Anacostia Annex has 32 unconstrained acres available for development out of 411 total acres. It has Explosive Safety Quantity Distance Arcs, some of which require safety waivers, and none with the potential for expansion. This recommendation has no impact on air quality; cultural,
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archeological, or tribal resources; dredging; marine mammals, resources, or sanctuaries; noise; threatened and endangered species or critical habitat; waste management; water resources; or wetlands. This recommendation will require an Environmental Impact Statement for Anacostia Annex. The approximately \$750K cost for this action was included in the payback calculation. This recommendation does not otherwise impact the costs of environmental restoration, waste management, and environmental compliance activities.



PIMS # 024

Candidate # USA-0017



Candidate Recommendation: Close the Arkansas Army National Guard Readiness Centers located in Jonesboro and Paragould; close the Arkansas Army National Guard Field Maintenance Site (FMS) located in Jonesboro; close the United States Army Reserve Center located in Jonesboro and relocate units into a new Armed Forces Reserve Center in Jonesboro, Arkansas, if the Army is able to acquire suitable land for the construction of the facilities.

<u>Justification</u>	<u>Military Value</u>
<ul style="list-style-type: none"> ✓ Multi Compo Reserve collocation ✓ Supports Readiness Processing and Home Station Mobilization ✓ Closes substandard / undersized facilities ✓ Eliminates leased property ✓ Enhances Anti Terror / Force Protection, recruiting / retention 	<ul style="list-style-type: none"> ✓ Improves operational efficiencies ✓ Enhances Homeland Security and Homeland Defense ✓ Enhances administrative and training capability
<u>Payback</u>	<u>Impacts</u>
<ul style="list-style-type: none"> ✓ One-Time Cost: \$18,611K ✓ Net of Implementation Costs: \$19,084K ✓ Recurring Costs: \$18K ✓ Payback Period: Never ✓ NPV Costs: \$18,406K 	<ul style="list-style-type: none"> ✓ Minimal economic impact ✓ Minimal community impact ✓ Low environmental impact / no significant issues

✓ Strategy	✓ Capacity Analysis / Data Verification	✓ MilDep Recommended	✓ De-conflicted w/JCSGs
✓ COBRA	✓ Military Value Analysis / Data Verification	✓ Criteria 6-8 Analysis	✓ De-conflicted w/MilDeps



BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation # USA-0017

25-Jan-05

Candidate Recommendation:

Close the Arkansas Army National Guard Readiness Centers located in Jonesboro and Paragould; close the Arkansas Army National Guard Field Maintenance Site (FMS) located in Jonesboro; close the United States Army Reserve Center located in Jonesboro and relocate units into a new Armed Forces Reserve Center in Jonesboro, Arkansas, if the Army is able to acquire suitable land for the construction of the facilities.

Justification:

Closes three Reserve Component (RC) training facilities and an Organizational Maintenance Site, collocating them in a new site in the Jonesboro area, with a joint-use facility including a multi-use building for classroom space or for use as a billeting facility during mobilization. The four existing facilities are currently at 121%, 223.6%, 338% and 80% capacity respectively. The proposed facility would include a multi-use building enhancing training, Soldier Readiness Processing (SRP), mobilization and deployment. Aggregating units improves opportunities for Multi-Compo (MC) training, promotion and assistance during mobilization and deployment. It also includes a Field Maintenance Site that would provide MC maintenance support, enhancing equipment readiness. New facility will comply with all Anti Terror/Force Protection (AT/FP) requirements.

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is \$ 18,611 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a cost of \$ 19,084 thousand. Annual recurring cost to the Department after implementation are \$ 18 thousand with a payback of Never years (). The net present value of the costs and savings to the Department over 20 years is a cost of \$ 18,406 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction/increase of 0 jobs (0 direct and 0 indirect jobs) over the 2006 – 2011 period in the Jonesboro, AR metropolitan area, which is 0 percent of economic area employment.

B. Local Area Impact:

There will be a minimal impact to the community since the Reserve Component units

Candidate Recommendation # USA-0017

25-Jan-05

participating in this action will remain within a local driving distance from their current location. Members of these Reserve Component units are already part of the local community and their residency status will not change. Armed Forces Reserve Centers require minimal community infrastructure to support their activities.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

**** End of Report ****



PIMS # 108

Candidate # USA-0024



Candidate Recommendation: Close the Pennsylvania Army National Guard Armories in Lewisburg, Sunbury, and Berwick, Pennsylvania; close the US Army Reserve Centers in Lewisburg and Bloomsburg, Pennsylvania and their co-located organizational maintenance shops and re-locate units into a new consolidated Armed Forces Reserve Center with an organizational maintenance facility in the vicinity of Lewisburg / Bloomsburg, Pennsylvania, if the Army is able to acquire suitable land for the construction of the facilities.

<u>Justification</u>	<u>Military Value</u>
<p><u>Payback</u></p> <ul style="list-style-type: none"> ✓ One-Time Cost: \$22,750K ✓ Net of Implementation Costs: \$15,135K ✓ Recurring Savings: \$1,806K ✓ Payback Period: 15 years ✓ NPV Savings: \$2,039K 	<p><u>Impacts</u></p> <ul style="list-style-type: none"> ✓ High Military Value - new Army operational efficiencies ✓ Enhances Homeland Security and Homeland Defense ✓ Improves maintenance support ✓ New training capability / increases training time ✓ Collocates combat and support units ✓ Max potential reduction of 34 jobs (22 direct & 12 indirect) or 0.15 % of the total ROI employment ✓ Minimal community impact ✓ Low environmental risk / no significant issues

✓ Strategy	✓ Capacity Analysis / Data Verification	✓ MilDep Recommended	✓ De-conflicted w/JCSGs
✓ COBRA	✓ Military Value Analysis / Data Verification	✓ Criteria 6-8 Analysis	✓ De-conflicted w/MilDeps



BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation #USA-0024

20-Jan-05

Candidate Recommendation:

Close the Pennsylvania Army National Guard Armories in Lewisburg, Sunbury, and Berwick, Pennsylvania; close the US Army Reserve Centers in Lewisburg and Bloomsburg, Pennsylvania and their co-located organizational maintenance shops and re-locate units into a new consolidated Armed Forces Reserve Center with an organizational maintenance facility in the vicinity of Lewisburg / Bloomsburg, Pennsylvania, if the Army is able to acquire suitable land for the construction of the facilities.

Justification:

Closes two US Army Reserve Centers (USARC), three Pennsylvania Army National Guard (PAARNG) armories and constructs a new Armed Forces Reserve Center (AFRC) in the Lewisburg/Bloomsburg PA area. The Lewisburg, Sunbury and Berwick ARNG Readiness Center facilities are rated "Amber" on the Installation Status Report (ISR). The Army Reserve Centers and Organizational Maintenance Shops in Bloomsburg and Lewisburg are rated "Red" on the ISR. All of these facilities have significant encroachment issues, which prevent them from meeting Anti Terror/Force Protection (AT/FP) requirements. New facility will meet unit requirements and provides enhanced capability to execute home station mobilization and soldier readiness processing. Locates all units in a modern facility equipped with distance learning classrooms and video teleconference capabilities that greatly enhances distributed learning and professional skills / sustainment training. These same technologies also increase the ability to support homeland security / domestic response capabilities. Mission maintenance activities and equipment readiness will improve by co-locating maintenance functions in the new facility. Relocating these units to a modern facility greatly enhances the units' ability to attract, recruit and retain members of the Guard and Reserve.

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is \$ 22,750 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a cost of \$ 15,135 thousand. Annual recurring savings to the Department after implementation are \$ 1,806 thousand with a payback of 15 years (2023). The net present value of the costs and savings to the Department over 20 years is a savings of \$ 2,039 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation

Candidate Recommendation #USA-0024

20-Jan-05

could result in a maximum potential reduction of 34 jobs (22 direct and 12 indirect jobs) over the 2006 – 2011 period in the Lewisburg, PA metropolitan area, which is less than 0.1 percent of economic area employment.

B. Local Area Impact:

There will be a minimal impact to the community since the Reserve Component units participating in this action will remain within a local driving distance from their current location. Members of these Reserve Component units are already part of the local community and their residency status will not change. Armed Forces Reserve Centers require minimal community infrastructure to support their activities.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

*** End of Report ***



PIMS # 190

Candidate # USA-0027



Candidate Recommendation: Close Indiana Army Guard Armories: Boswell, Attica, Delphi, Remington, Monticello, and Darlington; close Army Reserve Center Lafayette, Indiana and relocate units to a new Armed Forces Reserve Center on the site of the existing Indiana Army Guard Armory (18B75) Lafayette, Indiana, if the State of Indiana provides the real property at no cost to the United States.

<p><u>Justification</u></p> <ul style="list-style-type: none"> ✓ Multi Compo Reserve collocation ✓ Supports Readiness Processing and Home Station Mobilization ✓ Closes substandard / undersized facilities ✓ Enhances Anti Terror / Force Protection, recruiting / retention 	<p><u>Military Value</u></p> <ul style="list-style-type: none"> ✓ High Military Value – New Army Capability ✓ Enhances Homeland Security and Homeland Defense ✓ Increases training time and effectiveness ✓ Combines units in one location ✓ Eliminates encroachment 										
<p><u>Payback</u></p> <table style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 60%;">✓ One-Time Cost:</td> <td style="text-align: right;">\$23,539K</td> </tr> <tr> <td>✓ Net of Implementation Costs:</td> <td style="text-align: right;">\$23,743K</td> </tr> <tr> <td>✓ Recurring Savings:</td> <td style="text-align: right;">\$102K</td> </tr> <tr> <td>✓ Payback Yrs /Break Even Yr:</td> <td style="text-align: right;">100 years</td> </tr> <tr> <td>✓ NPV Costs:</td> <td style="text-align: right;">\$21,757K</td> </tr> </table>	✓ One-Time Cost:	\$23,539K	✓ Net of Implementation Costs:	\$23,743K	✓ Recurring Savings:	\$102K	✓ Payback Yrs /Break Even Yr:	100 years	✓ NPV Costs:	\$21,757K	<p><u>Impacts</u></p> <ul style="list-style-type: none"> ✓ Minimal economic impact ✓ Minimal community impact ✓ Low environmental risk / no significant issues
✓ One-Time Cost:	\$23,539K										
✓ Net of Implementation Costs:	\$23,743K										
✓ Recurring Savings:	\$102K										
✓ Payback Yrs /Break Even Yr:	100 years										
✓ NPV Costs:	\$21,757K										

✓ Strategy	✓ Capacity Analysis / Data Verification	✓ MilDep Recommended	✓ De-conflicted w/JCSGs
✓ COBRA	✓ Military Value Analysis / Data Verification	✓ Criteria 6-8 Analysis	✓ De-conflicted w/MilDeps



BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation # USA-0027

28-Jan-05

Candidate Recommendation:

Close Indiana Army Guard Armories: Boswell, Attica, Delphi, Remington, Monticello, and Darlington; close Army Reserve Center Lafayette, Indiana and relocate units to a new Armed Forces Reserve Center on the site of the existing Indiana Army Guard Armory (18B75) Lafayette, Indiana, if the State of Indiana provides the real property at no cost to the United States.

Justification:

Close 6 Army National Guard (ARNG) Armories (Boswell, Attica, Delphi, Remington, Monticello, and Darlington) and 1 US Army Reserve (USAR) Center (Lafayette USARC). All of the existing facilities are over 30 years old and require extensive refurbishment and/or expansion in order to meet current standards. Proposal adds/alters existing INARNG facility in Lafayette, Indiana. Co-locates Enhanced Brigade (BDE) units, Infantry (IN), Field Artillery (FA), Air Defense (AD), Air Assault, Medical (MED), Petroleum Oil Lubricant (POL), Area Support (SPT), and Corps Support units in one location, creating new training opportunities, synergies, and cross-functional career development opportunities. New Armed Forces Reserve Center (AFRC) will include: limited billeting, accommodate broadband Internet and Secret Internet Protocol (SIPERNET). It will also provide for ability to conduct Home Station Soldier Readiness Processing / Mobilization/ Demobilization (SRP/MOB/DEMOB). Anti Terror/Force Protection (AT/FP) posture will be enhanced, as facility will comply with all force protection requirements.

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is \$ 23,539 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a cost of \$ 23,743 thousand. Annual recurring savings to the Department after implementation are \$ 102 thousand with a payback of 100 years (2108). The net present value of the costs and savings to the Department over 20 years is a cost of \$ 21,757 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction/increase of 0 jobs (0 direct and 0 indirect jobs) over the 2006 – 2011 period in the Lafayette, IN metropolitan area, which is 0 percent of economic area employment.

Candidate Recommendation # USA-0027

28-Jan-05

B. Local Area Impact:

There will be a minimal impact to the community since the Reserve Component units participating in this action will remain within a local driving distance from their current location. Members of these Reserve Component units are already part of the local community and their residency status will not change. Armed Forces Reserve Centers require minimal community infrastructure to support their activities.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

*** End of Report ***



PIMS # 198

Candidate # USA-0030



Candidate Recommendation: Close the Nebraska Army National Guard Armories in Grand Island, Crete, and Hastings Nebraska; close the Army Reserve Center in Hastings, Nebraska, and re-locate units into a new Armed Forces Reserve Center on the Greenleaf Training Site in Nebraska.

<p style="text-align: center;"><u>Justification</u></p> <ul style="list-style-type: none"> ✓ Multi component Reserve collocation ✓ Supports Readiness Processing and Home Station Mobilization ✓ Closes substandard / undersized facilities ✓ Enhances Anti Terror/Force Protection, recruiting / retention 	<p style="text-align: center;"><u>Military Value</u></p> <ul style="list-style-type: none"> ✓ Maximizes training associations / effectiveness ✓ Enhances Homeland Security and Homeland Defense ✓ Improves operational efficiencies ✓ Combines combat and support units in one location
<p style="text-align: center;"><u>Payback</u></p> <ul style="list-style-type: none"> ✓ One-Time Cost: \$10,719K ✓ Net of Implementation Savings: \$1,657K ✓ Recurring Savings: \$2,818K ✓ Payback Period: 3 years ✓ NPV Savings: \$27,326K 	<p style="text-align: center;"><u>Impacts</u></p> <ul style="list-style-type: none"> ✓ Max potential reduction of 47 jobs (31 direct & 16 indirect) or - 0.02 % of the total ROI employment ✓ Minimal community impact ✓ Low environmental risk / no significant issues

✓ Strategy	✓ Capacity Analysis / Data Verification	✓ MilDep Recommended	✓ De-conflicted w/JCSGs
✓ COBRA	✓ Military Value Analysis / Data Verification	✓ Criteria 6-8 Analysis	✓ De-conflicted w/MilDeps



BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation # USA-0030

19-Jan-05

Candidate Recommendation:

Close the Nebraska Army National Guard Armories in Grand Island, Crete, and Hastings Nebraska; close the Army Reserve Center in Hastings, Nebraska and re-locate units into a new Armed Forces Reserve Center on the Greenlief Training Site in Nebraska.

Justification:

Relocates Nebraska Army National Guard (NEARNG) units currently located in the Grand Island, Crete and Hastings Readiness Centers with US Army Reserve (USAR) units relocating from the Hastings USAR Center to a new Armed Forces Reserve Center (AFRC) on the Greenlief Training Site near Hastings, Nebraska. This relocation places these units at a training site which includes 3,188 maneuver acres, 15 basic weapons marksmanship ranges and Engaged Skills Trainer Systems. This proposal will allow for Home Station (HS) Soldier Readiness Processing / Mobilization (SRP/ MOB) and Demobilization (DEMOB). The Hastings, Grand island and Crete Readiness Centers are 50, 49 and 42 years old respectively. All three facilities are rated "Red" in the Installation Status Report. The Hastings Army Reserve Center is 62 years old and is rated "Amber". Anti Terror/Force Protection (AT/FP) requirements can not be met at any of these Guard Readiness Centers due to site restrictions. AT/FP requirements can only be met at the Hastings Army Reserve Center at substantial costs. Greenlief Training Site currently operates a Unit Training Equipment Site (UTES) and a Filed Maintenance Shop (FMS) which enhances maintenance operations, improves equipment readiness and saves travel time to disparate location thus increasing training time.

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is \$ 10,719 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a savings of \$ 1,657 thousand. Annual recurring savings to the Department after implementation are \$ 2,818 thousand with a payback of 3 years (2011). The net present value of the costs and savings to the Department over 20 years is a savings of \$ 27,326 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 47 jobs (31 direct and 16 indirect jobs) over the 2006 – 2011 period in the Lincoln, Nebraska metropolitan area, which is -0.02 percent of

Candidate Recommendation # USA-0030

19-Jan-05

economic area employment.

B. Local Area Impact:

There will be a minimal impact to the community since the Reserve Component units participating in this action will remain within a local driving distance from their current location. Members of these Reserve Component units are already part of the local community and their residency status will not change. Armed Forces Reserve Centers require minimal community infrastructure to support their activities.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

*** End of Report ***



PIMS # 26

Candidate # USA-0056



Candidate Recommendation: Close the Arkansas Army National Guard Readiness Center in Arkadelphia and consolidate facilities into an Armed Forces Reserve Center in Arkadelphia, if the State of Arkansas provides suitable land for the construction of the addition to the current USARC facility at no cost to the United States.

<p style="text-align: center;"><u>Justification</u></p> <ul style="list-style-type: none"> ✓ Multi component Reserve collocation ✓ Supports Readiness Processing and Home Station Mobilization ✓ Closes substandard / undersized facilities / eliminates lease ✓ Enhances Anti Terror / Force Protection, recruiting / retention 	<p style="text-align: center;"><u>Military Value</u></p> <ul style="list-style-type: none"> ✓ New Army Capability – collocates combat and support units ✓ Enhances Homeland Security and Homeland Defense ✓ Increases training time and effectiveness ✓ Maximizes training associations ✓ Improves functional effectiveness
<p style="text-align: center;"><u>Payback</u></p> <ul style="list-style-type: none"> ✓ One-Time Cost: \$4,289K ✓ Net of Implementation Costs: \$4,234K ✓ Recurring Savings: \$28K ✓ Payback Period: 100+ years ✓ NPV Costs: \$3,792K 	<p style="text-align: center;"><u>Impacts</u></p> <ul style="list-style-type: none"> ✓ Criterion 6 – Max potential reduction of 0 jobs (0 direct & 0 indirect) or 0.0% of the economic area employment ✓ Criterion 7 - Minimal community impact ✓ Criterion 8 - no significant issues

✓ Strategy	✓ Capacity Analysis / Data Verification	✓ MilDep Recommended	✓ De-conflicted w/JCSGs
✓ COBRA	✓ Military Value Analysis / Data Verification	✓ Criteria 6-8 Analysis	✓ De-conflicted w/MilDeps



BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation #USA-0056

24-Jan-05

Candidate Recommendation:

Close the Arkansas Army National Guard Readiness Center in Arkadelphia and relocate units into an existing US Army Reserve Center facility in Arkadelphia and establish an Armed Forces Reserve Center if the State of Arkansas provides at no cost to the United States suitable land for the construction of the facility.

Justification:

Propose closing the Arkadelphia Readiness Center, Arkansas Army National Guard (ARARNG) and add/altering the Arkadelphia US Army Reserve Center (USARC) to accommodate the ARARNG. The Readiness Center is 64 years old and encroached in downtown Arkadelphia. Provides enhanced facilities and mutual support for training, mobilization and deployment operations. Leverages an existing facility. Creates new training synergy between USAR engineer detachment (EN DET) and ARARNG infantry detachment (IN DET) units. Co-location also creates new cross-functional career development opportunities. Adequate acreage exists at Arkadelphia USARC site to expand and meet all Anti Terror/Force Protection (AT/FP) requirements. Collocation will greatly facilitate Soldier Readiness Processing (SRP), mobilization, demobilization (DEMOB), unit training, and enhances maintenance posture.

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is \$ 4,289 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a cost of \$ 4,234 thousand. Annual recurring savings to the Department after implementation are \$ 28 thousand with a payback of 100+ years (2108). The net present value of the costs and savings to the Department over 20 years is a cost of \$ 3,792 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction/increase of 0 jobs over the 2006 – 2011 period in the greater Clark County/Arkadelphia metropolitan area, which is 0 percent of economic area employment.

B. Local Area Impact:

There will be a minimal impact to the community since the Reserve Component units

Candidate Recommendation #USA-0056

24-Jan-05

participating in this action will remain within a local driving distance from their current location. Members of these Reserve Component units are already part of the local community and their residency status will not change. Armed Forces Reserve Centers require minimal community infrastructure to support their activities.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

**** End of Report ****



PIMS # 150

Candidate # USA-0075



Candidate Recommendation: Close Kentucky Army National Guard Readiness Center, the Kentucky Army National Guard Organizational Maintenance Shop #12, the Paducah Memorial USARC and the Paducah #2 USARC. Relocate units to an Armed Forces Reserve Center and Field Maintenance Shop on a 12.5 acre parcel adjacent to the Paducah Airport, if the State of Kentucky provides the real property at no cost to the United States.

<p style="text-align: center;"><u>Justification</u></p> <ul style="list-style-type: none"> ✓ Multi Compo Reserve collocation ✓ Supports Readiness Processing and Home Station Mobilization ✓ Terminates lease / closes substandard / undersized facilities ✓ Enhances Anti Terror / Force Protection, recruiting / retention 	<p style="text-align: center;"><u>Military Value</u></p> <ul style="list-style-type: none"> ✓ Enhances Homeland Security and Homeland Defense ✓ Improves operational efficiencies ✓ Improves functional effectiveness
<p style="text-align: center;"><u>Payback</u></p> <ul style="list-style-type: none"> ✓ One-Time Cost: \$18,510K ✓ Net of Implementation Costs: \$7,192K ✓ Recurring Savings: \$2,608K ✓ Payback Period: 7 years ✓ NPV Savings: \$16,960K 	<p style="text-align: center;"><u>Impacts</u></p> <ul style="list-style-type: none"> ✓ Minimal economic impact – max potential reduction of 48 jobs (31 direct and 17 indirect) or less than .25% of the total ROI employment. ✓ Minimal community impact ✓ Low environmental risk / no significant issues

✓ Strategy	✓ Capacity Analysis / Data Verification	✓ MilDep Recommended	✓ De-conflicted w/JCSGs
✓ COBRA	✓ Military Value Analysis / Data Verification	✓ Criteria 6-8 Analysis	✓ De-conflicted w/MilDeps



BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation #USA-0075

18-Jan-05

Candidate Recommendation:

Close Kentucky Army National Guard Readiness Center located in Paducah, Kentucky; close Kentucky Army National Guard Organizational Maintenance Shop #12 (located in Paducah, Kentucky); close two United States Army Reserve Centers (Paducah Memorial USARC and Paducah #2 USARC) located in Paducah, Kentucky and relocate units to an Armed Forces Reserve Center and Field Maintenance Shop on a 12.5 acre parcel adjacent to the Paducah Airport, if the State of Kentucky provides the real property at no cost to the United States.

Justification:

Relocates Kentucky Army National Guard (KYARNG) and US Army Reserve (USAR) units from 45-50 years old facilities and consolidates them onto a single location (new 350 soldier Tier I, Phase I Armed Forces Reserve Center (AFRC) in Paducah, KY. Results in increased efficiency of use due to the shared common space. Allows for rapid deployment due to desired site being located adjacent the Paducah Airport, which can accommodate C-130 aircraft. Will allow for enhanced Soldier Readiness processing/Mobilization/Demobilization SRP/MOB/DEMOB capability. Field Maintenance Site (FMS) will allow for higher-level maintenance thereby improving equipment readiness, enhanced individual training through distance learning and rapid deployment. Could serve as staging area for Homeland Defense (HLD) and would support Federal Emergency Management Agency (FEMA) during disaster response. Will comply with all Anti Terror/Force Protection (AT/FP) requirements. Kentucky will provide land at no cost.

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is \$ 18,510 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a cost of \$ 7,192 thousand. Annual recurring savings to the Department after implementation are \$ 2,608 thousand with a payback of 7 years (2015). The net present value of the costs and savings to the Department over 20 years is a savings of \$ 16,960 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 48 jobs (31 direct and 17 indirect jobs) over the 2006 – 2011 period in the Mount Sterling, KY metropolitan area, which is -.25% of economic area employment.

Candidate Recommendation #USA-0075

18-Jan-05

B. Local Area Impact:

There will be a minimal impact to the community since the Reserve Component units participating in this action will remain within a local driving distance from their current location. Members of these Reserve Component units are already part of the local community and their residency status will not change. Armed Forces Reserve Centers require minimal community infrastructure to support their activities.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

*** End of Report ***



PIMS # 228

Candidate # USA-0083



Candidate Recommendation: Close Illinois Army Guard Armories: Cairo, Carbondale; close Army Reserve Center Marion and relocate units to a new Armed Forces Reserve Center in Carbondale, Illinois, if the Army is able to acquire suitable land for the construction of the facilities .

<p style="text-align: center;"><u>Justification</u></p> <ul style="list-style-type: none"> ✓ Multi component Reserve collocation ✓ Supports Readiness Processing and Home Station Mobilization ✓ Closes substandard / undersized facilities ✓ Enhances Anti Terror / Force Protection, recruiting / retention 	<p style="text-align: center;"><u>Military Value</u></p> <ul style="list-style-type: none"> ✓ High Military Value – operational efficiencies ✓ Enhances Homeland Security and Homeland Defense ✓ Increases training time and effectiveness ✓ Combines combat support /service support units
<p style="text-align: center;"><u>Payback</u></p> <ul style="list-style-type: none"> ✓ One-Time Cost: \$16,532K ✓ Net of Implementation Costs: \$3,805K ✓ Recurring Savings: \$2,931K ✓ Payback Period: 5 years ✓ NPV Savings: \$23,161K 	<p style="text-align: center;"><u>Impacts</u></p> <ul style="list-style-type: none"> ✓ Max potential reduction of 49 jobs (32 direct & 17 indirect) or 0.13 % of the total ROI employment ✓ Minimal community impact ✓ Low environmental risk / no significant issues

✓ Strategy	✓ Capacity Analysis / Data Verification	✓ MilDep Recommended	✓ De-conflicted w/JCSGs
✓ COBRA	✓ Military Value Analysis / Data Verification	✓ Criteria 6-8 Analysis	✓ De-conflicted w/MilDeps



BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation #USA-0083

24-Jan-05

Candidate Recommendation:

Close Illinois Army Guard Armories: Cairo, Carbondale; close Army Reserve Center Marion and relocate units to a new Armed Forces Reserve Center in Carbondale, Illinois, if the Army is able to acquire suitable land for the construction of the facilities.

Justification:

Close Cairo and Carbondale Illinois Army National Guard (ILARNG) Centers (RED on Installation Status Report - ISR) and Marion US Army Reserve (USAR_ Center (RED on ISR) and construct a new Armed Forces Reserve Center (AFRC) in the Carbondale area. All are 42 yrs old and none of the current facilities meet Anti Terror/Force Protection (AT/FP) and lack Privately Owned Vehicle (POV) and military parking capability. New Center will be built on donated land (by community), which will save \$2.5M. This land is located within 30 minutes of the new Sparta Training Area. Co-locating Transportation (TC), Signal (SC), Adjutant General (AG), and Personnel Battalion (BN) units facilitate Soldier Readiness Processing/mobilization/post mobilization activities, create new cross-functional career development opportunities, and new training synergy. Also provide better capacity for Homeland Defense. Classroom and Video Teleconference learning enhancements will increase individual and soldier readiness. AT/FP posture will be enhanced, as facility will comply with all force protection requirements. Community will donate the land for this facility.

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is \$ 16,532 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a cost of \$ 3,805 thousand. Annual recurring savings to the Department after implementation are \$ 2,931 thousand with a payback of 5 years (2013). The net present value of the costs and savings to the Department over 20 years is a savings of \$ 23,161 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 49 jobs (32 direct and 17 indirect jobs) over the 2006 – 2011 period in the Carbondale, IL micropolitan area, which is -0.13 percent of economic area employment.

B. Local Area Impact:

There will be a minimal impact to the community since the Reserve Component units

Candidate Recommendation #USA-0083

24-Jan-05

participating in this action will remain within a local driving distance from their current location. Members of these Reserve Component units are already part of the local community and their residency status will not change. Armed Forces Reserve Centers require minimal community infrastructure to support their activities.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

**** End of Report ****



PIMS # 229

Candidate # USA-0084



Candidate Recommendation: Close Illinois Army Guard Armories: Mt. Vernon (17B75), (17B73) and Salem (17C65); close Army Reserve Centers: Centralia and Fairfield and relocate units to a new Armed Forces Reserve Center in Mt. Vernon, Illinois.

<p style="text-align: center;"><u>Justification</u></p> <ul style="list-style-type: none"> ✓ Multi-compo Reserve collocation ✓ Supports Readiness Processing and Home Station Mobilization ✓ Eliminates lease /closes substandard / undersized facilities ✓ Enhances Anti Terror / Force Protection / recruiting / retention 	<p style="text-align: center;"><u>Military Value</u></p> <ul style="list-style-type: none"> ✓ New Army capability – maximizes training associations ✓ Enhances Homeland Security and Homeland Defense ✓ Increases training time and effectiveness ✓ Combines combat and support units in one location
<p style="text-align: center;"><u>Payback</u></p> <ul style="list-style-type: none"> ✓ One-Time Cost: \$15,308K ✓ Net of Implementation Costs: \$15,010K ✓ Recurring Savings: \$158K ✓ Payback Period: 100 years ✓ NPV Costs: \$12,891K 	<p style="text-align: center;"><u>Impacts</u></p> <ul style="list-style-type: none"> ✓ Minimal economic impact ✓ Minimal community impact ✓ Low environmental risk / no significant issues

✓ Strategy	✓ Capacity Analysis / Data Verification	✓ MilDep Recommended	✓ De-conflicted w/JCSGs
✓ COBRA	✓ Military Value Analysis / Data Verification	✓ Criteria 6-8 Analysis	✓ De-conflicted w/MilDepts



BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation #USA-0084

20-Jan-05

Candidate Recommendation:

Close Illinois Army Guard Armories Mt. Vernon (17B75), (17B73) and Salem (17C65); close Army Reserve Centers Centralia and Fairfield and relocate units to a new Armed Forces Reserve Center in Mt. Vernon, Illinois, if the State of Illinois provides suitable land for construction of the facilities at no cost to the United States.

Justification:

Close the Salem and 2 Mt Vernon Army National Guard (ARNG) Armories (terminate a lease on Mt Vernon Medical unit armory) and the Centralia and Fairfield USARCs. All these facilities are over 50 years old, require extensive refurbishing, and are rated Amber or Red on the Installation Status Report (ISR). Construct a new Armed Forces Reserve Center (AFRC) on 25-acre parcel donated by the city of Mt Vernon. Co-locates Field Artillery (FA), Adjutant General (AG) and Medical (MED) units in one location, creating new training opportunities and synergies. Enhances Mobilization (MOB) due to dental unit co-location. Improves MED training and improved MED facilities. New facility will provide for ability to conduct Home Station Soldier Readiness Processing/Mobilization/Demobilization (SRP/MOB/DEMOB). Classrooms and video telenconference (VTC) enhance individual soldier readiness. AFRC provides capability to support Homeland Defense (HLD) potential missions. Anti Terror/Force Protection (AT/FP) posture will be enhanced, as facility will comply with all force protection requirements.

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is \$ 15,308 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a cost of \$ 15,010 thousand. Annual recurring savings to the Department after implementation are \$ 158 thousand with a payback of 100 years (2108). The net present value of the costs and savings to the Department over 20 years is a cost of \$ 12,891 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction/increase of 0 jobs (0 direct and 0 indirect jobs) over the 2006 – 2011 period in the Jefferson County metropolitan area, which is 0 percent of economic area employment.

B. Local Area Impact:

Candidate Recommendation #USA-0084

20-Jan-05

There will be a minimal impact to the community since the Reserve Component units participating in this action will remain within a local driving distance from their current location. Members of these Reserve Component units are already part of the local community and their residency status will not change. Armed Forces Reserve Centers require minimal community infrastructure to support their activities.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

**** End of Report ****



PIMS # 270

Candidate # USA-0085



Candidate Recommendation: Close the Minnesota Army National Guard Armory Faribault, Minnesota; close the US Army Reserve Center Faribault, Minnesota and re-locate units into a new Armed Forces Reserve Center at Faribault Industrial Park, if the State of Minnesota provides the real property at no cost to the United States.

<p><u>Justification</u></p> <ul style="list-style-type: none"> ✓ Multi component Reserve collocation ✓ Supports Readiness Processing and Home Station Mobilization ✓ Eliminates encroachment ✓ Closes substandard / undersized facilities ✓ Enhances Anti Terror / Force Protection, recruiting / retention 	<p><u>Military Value</u></p> <ul style="list-style-type: none"> ✓ High Military Value – new Army capability ✓ Enhances Homeland Security and Homeland Defense ✓ Increases training time and effectiveness ✓ Combines combat and support units in one location ✓ Maximizes training associations
<p><u>Payback</u></p> <ul style="list-style-type: none"> ✓ One-Time Cost: \$9,022K ✓ Net of Implementation Costs: \$9,007K ✓ Recurring Savings: \$53K ✓ Payback Period: 100+ years ✓ NPV Costs: \$8,121K 	<p><u>Impacts</u></p> <ul style="list-style-type: none"> ✓ Minimal economic impact ✓ Minimal community impact ✓ Low environmental risk / no significant issues

✓ Strategy	✓ Capacity Analysis / Data Verification	✓ MilDep Recommended	✓ De-conflicted w/JCSGs
✓ COBRA	✓ Military Value Analysis / Data Verification	✓ Criteria 6-8 Analysis	✓ De-conflicted w/MilDeps



BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation #USA-0085

20-Jan-05

Candidate Recommendation:

Close the Minnesota Army National Guard Armory Faribault, Minnesota; close the the US Army Reserve Center Faribault, Minnesota and re-locate units into a new Armed Forces Reserve Center at Faribault Industrial Park, if the State of Minnesota provides the real property at no cost to the United States.

Justification:

Minnesota Army National Guard (MNARNG) and the US Army Reserve (USAR) will close their facilities (1 ea) and relocate affected units into a new Armed Forces Reserve Center (AFRC) in Faribault Industrial Park. These facilities are encroached, old, do not meet Anti Terror/Force Protection (AT/FP) standards, and are coded Amber or RED on Installation Status Report (ISR). Co-locates infantry (IN) and maintenance (MAINT) units creating new training coordination, synergy, and cross-functional career development opportunities. New Armed Forces Reserve Center (AFRC) will support coordination/liaison with local/state/national agencies for emergency response and would facilitate service members Soldier Readiness Processing (SRP), mobilization and post-mobilization activities. The proximity to Camp Ripley Training Center would allow for weapons qualification, maneuver training, bivouac sites and Nuclear/Biological/Chemical (NBC) training. AT/FP posture will be enhanced, as facility will comply with all force protection requirements.

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is \$ 9,022 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a cost of \$ 9,007 thousand. Annual recurring savings to the Department after implementation are \$ 53 thousand with a payback of 100+ years (2108). The net present value of the costs and savings to the Department over 20 years is a cost of \$ 8,121 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction/increase of 0 jobs (0 direct and 0 indirect jobs) over the 2006 – 2011 period in the Faribault County, MN metropolitan area, which is 0 percent of economic area employment.

B. Local Area Impact:

There will be a minimal impact to the community since the Reserve Component units

Candidate Recommendation #USA-0085

20-Jan-05

participating in this action will remain within a local driving distance from their current location. Members of these Reserve Component units are already part of the local community and their residency status will not change. Armed Forces Reserve Centers require minimal community infrastructure to support their activities.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

**** End of Report ****



PIMS # 027

Candidate # USA-0088



Candidate Recommendation: Close the Missouri Army National Guard Readiness Center in Kirksville, Missouri, and the US Army Reserve Centers in Greentop, Missouri, Garner, Iowa, Topeka, Kansas and Washington, Kansas and relocate units to a new Armed Forces Reserve Center in Kirksville, Missouri, if the Army is able to acquire suitable land for the construction of the facilities.

<p><u>Justification</u></p> <ul style="list-style-type: none"> ✓ Multi-Component Reserve collocation ✓ Supports Readiness Processing and Home Station Mobilization ✓ Eliminates leased property/ closes substandard /undersized facilities ✓ Enhances Anti Terror / Force Protection / recruiting / retention 	<p><u>Military Value</u></p> <ul style="list-style-type: none"> ✓ High Military Value-Enhanced operations ✓ Enhances Homeland Security and Homeland Defense ✓ Combines combat support units in one location
<p><u>Payback</u></p> <ul style="list-style-type: none"> ✓ One-Time Cost: \$8,795K ✓ Net of Implementation Costs: \$2,783K ✓ Recurring Savings: \$1,505K ✓ Payback Period: 6 Years ✓ NPV Savings: \$11,125K 	<p><u>Impacts</u></p> <ul style="list-style-type: none"> ✓ Minimal economic impact – max. potential reduction of 17 jobs (11 direct and 6 indirect) or less than 0.1% of the total ROI employment. ✓ Minimal community impact ✓ Low environmental impact risk/ no significant issues

✓ Strategy	✓ Capacity Analysis / Data Verification	✓ MilDep Recommended	✓ De-conflicted w/JCSGs
✓ COBRA	✓ Military Value Analysis / Data Verification	✓ Criteria 6-8 Analysis	✓ De-conflicted w/MilDeps



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Candidate Recommendation #USA-0088

24-Jan-05

Candidate Recommendation:

Close the Missouri Army National Guard Readiness Center in Kirksville, Missouri, and the US Army Reserve Centers in Greentop, Missouri, Garner, Iowa, Topeka, Kansas and Washington, Kansas and relocate units to a new Armed Forces Reserve Center in Kirksville, Missouri, if the Army is able to acquire suitable land for the construction of the facilities.

Justification:

Closes the Missouri Army National Guard (MOARNG) Kirksville facilities, and the Army Reserve Center in Greentop to establish a new multi-component Armed Forces Reserve Center. Both Kirksville Army National Guard (ARNG) Readiness Center facilities are rated "Red" on the Installation Status Report (ISR). The Army Reserve Center in Greentop is rated "Green" on the ISR, but it is a leased facility. None of these facilities currently meet Anti Terror / Force Protection (AT/FP) requirements and the Greentop facility has no arms room to store the unit's weapons. New facility will meet unit requirements and provides enhanced capability to execute home station mobilization and soldier readiness processing. Locates all units in a modern facility equipped with distance learning classrooms and video teleconference capabilities that greatly enhances distributed learning and professional skills / sustainment training. These same technologies also increase the ability to support homeland security / domestic response capabilities. Mission maintenance activities and equipment readiness will improve by co-locating maintenance functions in the new facility. Relocating these units to a modern facility greatly enhances the units' ability to attract, recruit and retain members of the Guard and Reserve.

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is \$ 8,795 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a cost of \$ 2,783 thousand. Annual recurring savings to the Department after implementation are \$ 1,505 thousand with a payback of 6 years (2014). The net present value of the costs and savings to the Department over 20 years is a savings of \$ 11,126 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 17 jobs (11 direct and 6 indirect jobs) over the 2006 – 2011 period in the Kirksville, MO Micropolitan Statistical Area, which is 0.1

Candidate Recommendation #USA-0088

24-Jan-05

percent of economic area employment.

B. Local Area Impact:

There will be a minimal impact to the community since the Reserve Component units participating in this action will remain within a local driving distance from their current location. Members of these Reserve Component units are already part of the local community and their residency status will not change. Armed Forces Reserve Centers require minimal community infrastructure to support their activities.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

*** End of Report ***



PIMS # 099

Candidate # USA-0093



Candidate Recommendation: Close Army National Guard Readiness Centers located in Henryetta, Okemah, Stilwell, Muskogee, and Pryor, Oklahoma, and the Ashworth United States Army Reserve Center located in Muskogee, Oklahoma and re-locate units into a new Armed Forces Reserve Center in Muskogee, Oklahoma, if the Army is able to acquire suitable land for the construction of the facilities.

<p style="text-align: center;"><u>Justification</u></p> <ul style="list-style-type: none"> ✓ Multi-Component Reserve collocation ✓ Supports Readiness Processing and Home Station Mobilization ✓ Closes substandard / undersized facilities ✓ Enhances Anti Terror / Force Protection, recruiting / retention 	<p style="text-align: center;"><u>Military Value</u></p> <ul style="list-style-type: none"> ✓ High Military Value – New Multi Component Capability ✓ Enhances Homeland Security and Homeland Defense ✓ Improves operational efficiencies
<p style="text-align: center;"><u>Payback</u></p> <ul style="list-style-type: none"> ✓ One-Time Cost: \$11,201K ✓ Net of Implementation Costs: \$4,152K ✓ Recurring Savings: \$1,647K ✓ Payback Period: 7 Years ✓ NPV Savings: \$11,096K 	<p style="text-align: center;"><u>Impacts</u></p> <ul style="list-style-type: none"> ✓ Max potential reduction of 25 jobs (16 direct & 9 indirect) or 0.06% of the total ROI employment ✓ Minimal community impact ✓ Low environmental risk / no significant issues

✓ Strategy	✓ Capacity Analysis / Data Verification	✓ MilDep Recommended	✓ De-conflicted w/JCSGs
✓ COBRA	✓ Military Value Analysis / Data Verification	Criteria 6-8 Analysis	✓ De-conflicted w/MilDepts



BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation #USA-0024

20-Jan-05

Candidate Recommendation:

Close the Pennsylvania Army National Guard Armories in Lewisburg, Sunbury, and Berwick, Pennsylvania; close the US Army Reserve Centers in Lewisburg and Bloomsburg, Pennsylvania and their co-located organizational maintenance shops and re-locate units into a new consolidated Armed Forces Reserve Center with an organizational maintenance facility in the vicinity of Lewisburg / Bloomsburg, Pennsylvania, if the Army is able to acquire suitable land for the construction of the facilities.

Justification:

Closes two US Army Reserve Centers (USARC), three Pennsylvania Army National Guard (PAARNG) armories and constructs a new Armed Forces Reserve Center (AFRC) in the Lewisburg/Bloomsburg PA area. The Lewisburg, Sunbury and Berwick ARNG Readiness Center facilities are rated "Amber" on the Installation Status Report (ISR). The Army Reserve Centers and Organizational Maintenance Shops in Bloomsburg and Lewisburg are rated "Red" on the ISR. All of these facilities have significant encroachment issues, which prevent them from meeting Anti Terror/Force Protection (AT/FP) requirements. New facility will meet unit requirements and provides enhanced capability to execute home station mobilization and soldier readiness processing. Locates all units in a modern facility equipped with distance learning classrooms and video teleconference capabilities that greatly enhances distributed learning and professional skills / sustainment training. These same technologies also increase the ability to support homeland security / domestic response capabilities. Mission maintenance activities and equipment readiness will improve by co-locating maintenance functions in the new facility. Relocating these units to a modern facility greatly enhances the units' ability to attract, recruit and retain members of the Guard and Reserve.

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is \$ 22,750 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a cost of \$ 15,135 thousand. Annual recurring savings to the Department after implementation are \$ 1,806 thousand with a payback of 15 years (2023). The net present value of the costs and savings to the Department over 20 years is a savings of \$ 2,039 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation

Candidate Recommendation #USA-0024

20-Jan-05

could result in a maximum potential reduction of 34 jobs (22 direct and 12 indirect jobs) over the 2006 – 2011 period in the Lewisburg, PA metropolitan area, which is less than 0.1 percent of economic area employment.

B. Local Area Impact:

There will be a minimal impact to the community since the Reserve Component units participating in this action will remain within a local driving distance from their current location. Members of these Reserve Component units are already part of the local community and their residency status will not change. Armed Forces Reserve Centers require minimal community infrastructure to support their activities.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

*** End of Report ***



PIMS # 211

Candidate # USA-0094



Candidate Recommendation: Close the Pennsylvania Army National Guard Armory in Williamsport, Pennsylvania; close the Army Reserve Center and its organizational maintenance shop in Williamsport, Pennsylvania and re-locate units into a new Armed Forces Reserve Center with an organizational maintenance, training and support facility in the vicinity of Williamsport, Pennsylvania, if the Army is able to acquire land suitable for the construction of the facility.

<p><u>Justification</u></p> <ul style="list-style-type: none"> ✓ Multi Compo Reserve collocation ✓ Supports Readiness Processing and Home Station Mobilization ✓ Closes substandard / undersized facilities ✓ Enhances Anti Terror / Force Protection / recruiting / retention 	<p><u>Military Value</u></p> <ul style="list-style-type: none"> ✓ New Army capability ✓ Enhances Homeland Security and Homeland Defense ✓ Improves operational efficiencies ✓ Increases functional effectiveness
<p><u>Payback</u></p> <ul style="list-style-type: none"> ✓ One-Time Cost: \$12,597K ✓ Net of Implementation Costs: \$12,310K ✓ Recurring Savings: \$132K ✓ Payback Period: 100+ Years ✓ NPV Costs: \$10,591K 	<p><u>Impacts</u></p> <ul style="list-style-type: none"> ✓ Minimal economic impact: Maximum potential reduction of 0 jobs or -0.0 percent ✓ Minimal community impact ✓ Low environmental impact / no significant issues

✓ Strategy	✓ Capacity Analysis / Data Verification	✓ MilDep Recommended	✓ De-conflicted w/JCSGs
✓ COBRA	✓ Military Value Analysis / Data Verification	✓ Criteria 6-8 Analysis	✓ De-conflicted w/MilDeps



BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation # USA-0094

27-Jan-05

Candidate Recommendation:

Close the Pennsylvania Army National Guard Armory in Williamsport, Pennsylvania; close the Army Reserve Center and its organizational maintenance shop (OMS) in Williamsport, Pennsylvania and re-locate units into a new Armed Forces Reserve Center with an organizational maintenance, training and support facility in the vicinity of Williamsport, Pennsylvania, if the Army is able to acquire land suitable for the construction of the facility.

Justification:

Closes the Pennsylvania Army National Guard (PAARNG) Williamsport facility, the 99th Regional Readiness Command (RRC) Lycoming facility and constructs a new facility in a rural site outside Williamsport with access to I80. Pulls an Infantry Company, a Tank Company and a Quartermaster Battalion Headquarters (QM BN HQ) together. Both Williamsport Army National Guard (ARNG) Readiness Center facilities are rated "Red" on the Installation Status Report (ISR). The Army Reserve Center and Organizational Maintenance Shop in Williamsport are rated "Amber" on the ISR. New facility will meet unit requirements and provides enhanced capability to execute home station mobilization and soldier readiness processing. Locates all units in a modern facility equipped with distance learning classrooms and video teleconference capabilities that greatly enhances distributed learning and professional skills / sustainment training. These same technologies also increase the ability to support homeland security / domestic response capabilities. Mission maintenance activities and equipment readiness will improve by co-locating maintenance functions in the new facility. Relocating these units to a modern facility greatly enhances the units' ability to attract, recruit and retain members of the Guard and Reserve.

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is \$ 12,597 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a cost of \$ 12,310 thousand. Annual recurring savings to the Department after implementation are \$ 132 thousand with a payback of 100+ years (2108). The net present value of the costs and savings to the Department over 20 years is a cost of \$ 10,591 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction/increase of 0 jobs (0 direct and 0 indirect jobs)

Candidate Recommendation # USA-0094

27-Jan-05

over the 2006 – 2011 period in the Williamsport, PA metropolitan area, which is 0 percent of economic area employment.

B. Local Area Impact:

There will be a minimal impact to the community since the Reserve Component units participating in this action will remain within a local driving distance from their current location. Members of these Reserve Component units are already part of the local community and their residency status will not change. Armed Forces Reserve Centers require minimal community infrastructure to support their activities.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

**** End of Report ****



PIMS # 227

Candidate # USA-0097



Candidate Recommendation: Close Puerto Rico Army National Guard Readiness Center Mayaguez; realign US Army Reserve Center Ramey, Aguadilla, Puerto Rico and relocate units into a new, and consolidated Armed Forces Reserve Center in Mayaguez Puerto Rico if the Army is able to acquire suitable land.

<p><u>Justification</u></p> <ul style="list-style-type: none"> ✓ Multi Compo Reserve collocation ✓ Supports Readiness Processing and Home Station Mobilization ✓ Enhances Anti Terror/Force Protection, recruiting/retention 	<p><u>Military Value</u></p> <ul style="list-style-type: none"> ✓ Enhances equipment readiness. ✓ Enhances Homeland Security and Homeland Defense ✓ Improves operational efficiencies ✓ Increases training time
<p><u>Payback</u></p> <ul style="list-style-type: none"> ✓ One-Time Cost: \$14,358K ✓ Net of Implementation Costs: \$13,145K ✓ Annual Recurring Saving: \$386K ✓ Payback Period: 100+ Years ✓ NPV Costs: \$9,038K 	<p><u>Impacts</u></p> <ul style="list-style-type: none"> ✓ Minimal economic impact ✓ Minimal community impact ✓ Low environmental impact / no significant issues

✓ Strategy	✓ Capacity Analysis / Data Verification	✓ MilDep Recommended	✓ De-conflicted w/JCSGs
✓ COBRA	✓ Military Value Analysis / Data Verification	✓ Criteria 6-8 Analysis	✓ De-conflicted w/MilDeps



BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation #USA-0097

20-Jan-05

Candidate Recommendation:

Close Puerto Rico Army National Guard Readiness Center Mayaguez; realign US Army Reserve Center Ramey, Aguadilla, Puerto Rico by re-locating the 249th QM Company. Relocate all units from closed or realigned centers into a new Armed Forces Reserve Center in Mayaguez, Puerto Rico if the Army is able to acquire suitable land.

Justification:

Close 40 yr old Puerto Rico Army National Guard (PRARNG) Center Mayaguez, which suffers from urban encroachment, traffic limitations and inadequate administration, training, storage and maintenance space. Realign USAR Ramey (rated RED on the Installation Status Report (ISR) and construct a new center vicinity of Mayaguez, Puerto Rico. This co-locates Infantry (IN) and Quartermaster (QM) units creating new training synergy and opportunities. Ramey has an approved Military Construction Army Reserve (MCAR) project under design. Optimizes facility utilization rates. Consolidation enhances Anti Terror/Force Protection (AT/FP) and mobilization (MOB) capability. Offers multi component training opportunities. Equipment readiness will improve by estimated 20% through round trip travel time reduction from current location to the Equipment Concentration Site (ECS). More maintenance time will be available thereby increasing equipment readiness and soldier skills. (Ramey has an approved MCAR project under design.)

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is \$ 14,358 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a cost of \$ 13,145 thousand. Annual recurring savings to the Department after implementation are \$ 386 thousand with a payback of 100+ years (2108). The net present value of the costs and savings to the Department over 20 years is a cost of \$ 9,038 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction/increase of 0 jobs (0 direct and 0 indirect jobs) over the 2006 – 2011 period in the Mayaguez Puerto Rico metropolitan area, which is 0 percent of economic area employment.

B. Local Area Impact:

There will be a minimal impact to the community since the Reserve Component units

Candidate Recommendation #USA-0097

20-Jan-05

participating in this action will remain within a local driving distance from their current location. Members of these Reserve Component units are already part of the local community and their residency status will not change. Armed Forces Reserve Centers require minimal community infrastructure to support their activities.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

**** End of Report ****



PIMS # 249

Candidate # USA-0100



Candidate Recommendation: Close Texas Army National Guard Readiness Centers located in Lufkin and Nacogdoches; close the United States Army Reserve Center Lufkin, Texas and re-locate the units into a new Armed Forces Reserve Center in Lufkin, Texas, if the Army is able to acquire suitable land for the construction of the facilities.

<p><u>Justification</u></p> <ul style="list-style-type: none"> ✓ Multi component Reserve collocation ✓ Supports Readiness Processing and Home Station Mobilization ✓ Closes substandard / undersized facilities ✓ Enhances Anti Terror / Force Protection, recruiting / retention 	<p><u>Military Value</u></p> <ul style="list-style-type: none"> ✓ Establishes Army interoperability ✓ Enhances Homeland Security and Homeland Defense ✓ Improves operational efficiencies ✓ Eliminates leased space
<p><u>Payback</u></p> <ul style="list-style-type: none"> ✓ One-Time Cost: \$9,561K ✓ Net of Implementation Costs: \$6,075K ✓ Recurring Savings: \$813K ✓ Payback Period: 14 Years ✓ NPV Savings: \$1,623K 	<p><u>Impacts</u></p> <ul style="list-style-type: none"> ✓ Max potential reduction of 16 jobs (10 direct & 6 indirect) or less than 0.1 % of the total ROI employment ✓ Minimal community impact ✓ Low environmental impact / no significant issues

✓ Strategy	✓ Capacity Analysis / Data Verification	✓ MilDep Recommended	✓ De-conflicted w/JCSGs
✓ COBRA	✓ Military Value Analysis / Data Verification	Criteria 6-8 Analysis	✓ De-conflicted w/MilDeps



BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation #USA-0100

20-Jan-05

Candidate Recommendation:

Close Texas Army National Guard Readiness Centers located in Lufkin and Nacogdoches; close the United States Army Reserve Center Lufkin, Texas and re-locate the units into a new Armed Forces Reserve Center in Lufkin, Texas, if the Army is able to acquire suitable land for the construction of the facilities.

Justification:

Close 2 Texas Army National Guard (TXARNG) Armories, terminate lease of 1 US Army Reserve Center (USARC) (leased). Current facilities are overutilized (2 at over 240%), do not meet Anti Terror/Force Protection (AT/FP), require extensive modernization and expansion to meet requirements, and are rated Amber on the Installation Report (ISR). Build a 57,600 sq ft Armed Forces Reserve Center (AFRC) in vicinity of Lufkin, TX, location to be determined but coordination begun (estimated cost is \$100K for 10 acres). By co-locating a 155 Self-Propelled Artillery units with a chemical unit (that has Mechanized Smoke capability) creates new training synergy and cross-functional career development opportunities. New AFRC with multi-use buildings, messing, training, and limited billeting facilities, will provide the ability to conduct Home Station Soldier Readiness Processing (SRP) /Mobilization/Demobilization activities. Anti Terror/Force Protection (AT/FP) posture will be enhanced, as facility will comply with all force protection requirements.

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is \$ 9,561 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a cost of \$ 6,075 thousand. Annual recurring savings to the Department after implementation are \$ 813 thousand with a payback of 14 years (2022). The net present value of the costs and savings to the Department over 20 years is a savings of \$ 1,623 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 16 jobs (10 direct and 6 indirect jobs) over the 2006 – 2011 period in the Fort Worth-Arlington, TX metropolitan statistical area, which is less than 0.1 percent of economic area employment.

B. Local Area Impact:

There will be a minimal impact to the community since the Reserve Component units

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participating in this action will remain within a local driving distance from their current location. Members of these Reserve Component units are already part of the local community and their residency status will not change. Armed Forces Reserve Centers require minimal community infrastructure to support their activities.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

**** End of Report ****



U.S. ARMY

PIMS # 253

Candidate # USA-0103



Candidate Recommendation: Close Texas Army National Guard Readiness Centers located in Athens, Tyler, Henderson, Kilgore, Marshall, and Corsicana, Texas; close the Texas Army National Guard Field Maintenance Shop located in Marshall, Texas; close United States Army Reserve Centers located in Tyler and Marshall, Texas and relocate units into a new Armed Forces Reserve Center in Tyler, Texas, if the Army is able to acquire suitable land for the construction of the facilities.

<p style="text-align: center;"><u>Justification</u></p> <ul style="list-style-type: none"> ✓ Multi compo Reserve collocation ✓ Supports Readiness Processing and Home Station Mobilization ✓ Closes substandard / undersized facilities ✓ Enhances Anti Terror / Force Protection, recruiting / retention 	<p style="text-align: center;"><u>Military Value</u></p> <ul style="list-style-type: none"> ✓ Establishes joint interoperability ✓ Enhances Homeland Security and Homeland Defense ✓ Improves operational efficiencies ✓ Eliminates leased space
<p style="text-align: center;"><u>Payback</u></p> <ul style="list-style-type: none"> ✓ One-Time Cost: \$29,134K ✓ Net of Implementation Costs: \$24,646K ✓ Recurring Savings: \$1,125K ✓ Payback Period: 54 Years ✓ NPV Costs: \$13,279K 	<p style="text-align: center;"><u>Impacts</u></p> <ul style="list-style-type: none"> ✓ Minimal economic impact – max potential reduction of 25 jobs (16 direct and 9 indirect) or less that 0.02% of the total ROI employment. ✓ Minimal community impact ✓ Low environmental impact / no significant issues

✓ Strategy	✓ Capacity Analysis / Data Verification	✓ MilDep Recommended	✓ De-conflicted w/JCSGs
✓ COBRA	✓ Military Value Analysis / Data Verification	✓ Criteria 6-8 Analysis	✓ De-conflicted w/MilDeps



BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation #USA-0103

20-Jan-05

Candidate Recommendation:

Close Texas Army National Guard Readiness Centers located in Athens, Tyler, Henderson, Kilgore, Marshall, and Corsicana, Texas; close the Texas Army National Guard Field Maintenance Shop located in Marshall, Texas; close United States Army Reserve Centers located in Tyler and Marshall, Texas and relocate units into a new Armed Forces Reserve Center in Tyler, Texas, if the Army is able to acquire suitable land for the construction of the facilities.

Justification:

Current facilities are overutilized ranging from 134% to 413%, range in age from 41-50 yrs old, encroachment/ acreage constraints prohibit expansion, and do not meet current Anti Terror / Force Protection (AT/FP) requirements. Though 7 of the facilities are GREEN on the Installation Status Report (ISR), they require addition/alteration to meet current requirements. Build a 152,700 sq ft facility in vicinity of Tyler, TX. Estimated cost is \$135K for 13.5 acres. Tyler USARC is scheduled to be replaced FY 08 Military Construction (MILCON) @ \$7.256M. New Armed Forces Reserve Center (AFRC) includes two 7300 sq ft multi use facility - classroom, training space or for billeting, that will provide the ability to execute Home Station Soldier Readiness Processing / Mobilization / Demobilization (SRP/MOB/DEMOB). Co-locates armor, infantry, cavalry, quartermaster and engineer units creating opportunities for new training synergies and cross-functional career development opportunities. Multi use facility can be used in event of emergency or to support Homeland Defense (HLD). Improves equipment readiness by providing new maintenance facilities that meet unit requirements. AT/FP posture will be enhanced, as facility will comply with all force protection requirements.

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is \$ 29,134 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a cost of \$ 24,646 thousand. Annual recurring savings to the Department after implementation are \$ 1,125 thousand with a payback of 54 years (2062). The net present value of the costs and savings to the Department over 20 years is a cost of \$ 13,279 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 25 jobs (16 direct and 9 indirect jobs) over

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the 2006 – 2011 period in the Tyler, TX metropolitan statistical area, which is less than 0.1 percent of economic area employment.

B. Local Area Impact:

There will be a minimal impact to the community since the Reserve Component units participating in this action will remain within a local driving distance from their current location. Members of these Reserve Component units are already part of the local community and their residency status will not change. Armed Forces Reserve Centers require minimal community infrastructure to support their activities.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

**** End of Report ****