



PIMS # 064

Candidate # USA-0105



Candidate Recommendation: Close Army Reserve Center, Courcelle Brothers and associated Organizational Maintenance Shop Rutland Vermont; close Army Reserve Army Maintenance Support Activity Rutland Vermont; close Vermont Army Guard Armory: Rutland and re-locate units to a new Armed Forces Reserve Center and organizational Maintenance Shop in Rutland Vermont area.

<p><u>Justification</u></p> <ul style="list-style-type: none"> ✓ Multi compo Reserve collocation ✓ Supports Readiness Processing and Home Station Mobilization ✓ Closes substandard / undersized facilities ✓ Enhances Anti Terror / Force Protection, recruiting / retention 	<p><u>Military Value</u></p> <ul style="list-style-type: none"> ✓ High Military Value – New Army Capability ✓ Enhances Homeland Security and Homeland Defense ✓ Improves operational efficiencies ✓ New maintenance capability
<p><u>Payback</u></p> <ul style="list-style-type: none"> ✓ One-Time Cost: \$37,066K ✓ Net of Implementation Costs: \$34,751K ✓ Recurring Savings: \$792K ✓ Payback Period: 100+ years ✓ NPV Costs: \$25,996K 	<p><u>Impacts</u></p> <ul style="list-style-type: none"> ✓ Minimal economic impact ✓ Minimal community impact ✓ Low environmental risk / no significant issues

✓ Strategy	✓ Capacity Analysis / Data Verification	✓ MilDep Recommended	✓ De-conflicted w/JCSGs
✓ COBRA	✓ Military Value Analysis / Data Verification	✓ Criteria 6-8 Analysis	✓ De-conflicted w/MilDeps



BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation #USA-0105

20-Jan-05

Candidate Recommendation:

Close Army Reserve Center, Courcelle Brothers and associated Organizational Maintenance Shop, Rutland, Vermont; close Army Reserve Army Maintenance Support Activity, Rutland, Vermont; close Vermont Army Guard Armory, Rutland and re-locate units to a new Armed Forces Reserve Center and organizational Maintenance Shop in Rutland, Vermont area.

Justification:

This proposal moves units from Installation Status Report (ISR) RED facilities ranging in age from 30-75 years old and creates a 600 personnel Tier II, Phase III Interagency Training, Maintenance and Support site in the vicinity of Rutland, VT. Avoids extensive renovation and expansion costs required to meet minimum standards. Terminates \$68K annual lease (shortly due to increase to \$164K annual lease) to pay for improvements required to meet minimum Army Maintenance Support Activity (AMSA) standards and which in turn will increase to \$227.9K in two years in addition to increases in yearly maintenance costs. Current facilities do not meet Anti Terror/Force Protection (AT/FP) or space requirements. Expansion is impossible due to urban location/encroachment. New facility will improve mobilization, readiness, training and maintenance operations. Will have a positive impact on readiness and deployment. New proposed location would provide joint training space for engineer construction, combat, and armor units. Video teleconference (VTC)/distance learning capability would enhance readiness. Major co-located maintenance facilities will increase equipment readiness and training. Proposed complex would include elements of Federal Emergency Management Agency Continuity of Operations (FEMA COOP) at great cost savings. The proposed location offers advantages in on site fueling, on site maneuver training area, which increases training time. It also includes limited billeting for Trainee/Transfer/Medical Holdover (TTH) personnel. Home station Mobilization (MO) and Soldier Readiness Processing (SRP) potential. New site will fully comply with all AT/FP requirements.

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is \$ 37,066 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a cost of \$ 34,751 thousand. Annual recurring savings to the Department after implementation are \$ 792 thousand with a payback of 100 years (2108). The net present value of the costs and savings to the Department over 20 years is a cost of \$ 25,996 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

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20-Jan-05

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction/increase of 0 jobs (0 direct and 0 indirect jobs) over the 2006 – 2011 period in the Rutland County metropolitan area, which is 0 percent of economic area employment.

B. Local Area Impact:

There will be a minimal impact to the community since the Reserve Component units participating in this action will remain within a local driving distance from their current location. Members of these Reserve Component units are already part of the local community and their residency status will not change. Armed Forces Reserve Centers require minimal community infrastructure to support their activities.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

*** End of Report ***



PIMS # 212

Candidate # USA-0106



Candidate Recommendation: Close West Virginia Army National Guard Armory in Spencer, West Virginia; close Bias USAR Center, Huntington, West Virginia; close US Army Reserve SSG Roy Kuhl Center and Maintenance Facility in Ripley and re-locate units into a new Armed Forces Reserve Center in the vicinity of Ripley, West Virginia, if the State of West Virginia provides the real property at not cost to the United States.

<p style="text-align: center;"><u>Justification</u></p> <ul style="list-style-type: none"> ✓ Multi Component Reserve collocation ✓ Supports Readiness Processing and Home Station Mobilization ✓ Closes substandard / undersized facilities ✓ Enhances Anti Terror / Force Protection, recruiting / retention 	<p style="text-align: center;"><u>Military Value</u></p> <ul style="list-style-type: none"> ✓ Improves operational efficiencies ✓ Enhances Homeland Security and Homeland Defense ✓ New training capability - enhances training ✓ Combines combat and support units in one location
<p style="text-align: center;"><u>Payback</u></p> <ul style="list-style-type: none"> ✓ One-Time Cost: \$8,789K ✓ Net of Implementation Costs: \$8,222K ✓ Recurring Savings: \$176K ✓ Payback Period: 100+ Years ✓ NPV Costs: \$6,246K 	<p style="text-align: center;"><u>Impacts</u></p> <ul style="list-style-type: none"> ✓ Minimal economic impact: maximum potential local reduction of 1 job (1 direct and 0 indirect jobs) or -.03 percent ✓ Minimal community impact ✓ Low environmental risk / no significant issues

✓ Strategy	✓ Capacity Analysis / Data Verification	✓ MilDep Recommended	✓ De-conflicted w/JCSGs
✓ COBRA	✓ Military Value Analysis / Data Verification	✓ Criteria 6-8 Analysis	✓ De-conflicted w/MilDeps



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Candidate Recommendation #USA-0106

20-Jan-05

Candidate Recommendation:

Close West Virginia Army National Guard Armory in Spencer, West Virginia; close Bias USAR Center, Huntington, West Virginia; close US Army Reserve SSG Roy Kuhl Center and Maintenance Facility in Ripley and re-locate units into a new Armed Forces Reserve Center in the vicinity of Ripley, West Virginia, if the State of West Virginia provides the real property at not cost to the United States.

Justification:

Proposal moves units from over 42 years old facilities (rated Amber and Red on the Installation Status Report -ISR) to a new Armed Forces Reserve Center (AFRC) located on property acquired by the West Virginia Army National Guard (WVARNG) in the Ripley, WV area. New facility will enable units to quickly react to emergency operations, conduct Soldier Readiness Processing (SRP), perform individual soldier training, and small unit tactics on site. It will also include a multi-purpose building. Anti Terror/Force Protection (AT/FP) posture will be enhanced, as facility will comply with all force protection requirements. Provides enhanced facilities and mutual support for training, mobilization and deployment operations. Creates new training synergy between USAR and WVARNG units. Co-location with Us Army Reserve Maintenance Facility will improve equipment readiness. The new facility/property (approx 25 acres) will be located on property acquired by the WVARNG.

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is \$ 8,789 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a cost of \$ 8,222 thousand. Annual recurring savings to the Department after implementation are \$ 176 thousand with a payback of 100 years (2108). The net present value of the costs and savings to the Department over 20 years is a cost of \$ 6,246 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 1 job (1 direct and 0 indirect jobs) over the 2006 – 2011 period in the Ripley, WV metropolitan area which is -0.03 percent of economic area employment.

B. Local Area Impact:

There will be a minimal impact to the community since the Reserve Component units

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20-Jan-05

participating in this action will remain within a local driving distance from their current location. Members of these Reserve Component units are already part of the local community and their residency status will not change. Armed Forces Reserve Centers require minimal community infrastructure to support their activities.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

**** End of Report ****



PIMS # 213

Candidate # USA-0107



Candidate Recommendation: Close the West Virginia Army National Guard Armory Fairmont; close the US Army Reserve Center Colburn and its supporting Maintenance Shop and re-locate units into a new Armed Forces Reserve Center in the vicinity of Fairmont, West Virginia, if the State of West Virginia provides the real property at no cost to the United States.

<p style="text-align: center;"><u>Justification</u></p> <ul style="list-style-type: none"> ✓ Multi-component Reserve collocation ✓ Supports Readiness Processing and Home Station Mobilization ✓ Closes substandard / undersized facilities ✓ Enhances Anti Terror / Force Protection, recruiting / retention 	<p style="text-align: center;"><u>Military Value</u></p> <ul style="list-style-type: none"> ✓ Improves operational efficiencies ✓ Enhances Homeland Security and Homeland Defense ✓ Enhances maintenance capability / equipment readiness ✓ Combines combat and support units in one location
<p style="text-align: center;"><u>Payback</u></p> <ul style="list-style-type: none"> ✓ One-Time Cost: \$9,510K ✓ Net of Implementation Savings: \$24,362K ✓ Recurring Savings: \$7,575K ✓ Payback Period: Immediate ✓ NPV Savings: \$92,479K 	<p style="text-align: center;"><u>Impacts</u></p> <ul style="list-style-type: none"> ✓ Minimal economic impact – maximum potential reduction of 135 jobs (88 direct and 47 indirect) or .51% of the total ROI employment ✓ Minimal community impact ✓ Low environmental risk / no significant issues

✓ Strategy	✓ Capacity Analysis / Data Verification	✓ MilDep Recommended	✓ De-conflicted w/JCSGs
✓ COBRA	✓ Military Value Analysis / Data Verification	✓ Criteria 6-8 Analysis	✓ De-conflicted w/MilDeps



BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation #USA-0107

20-Jan-05

Candidate Recommendation:

Close the West Virginia Army National Guard Armory Fairmont; close the US Army Reserve Center Colburn and its supporting Maintenance Shop and re-locate units into a new Armed Forces Reserve Center in the vicinity of Fairmont, West Virginia, if the State of West Virginia provides the real property at no cost to the United States.

Justification:

Relocates units from over 40 year old facilities that are Amber and Red on the Installation Status Report (ISR). Due to building condition the US Army Reserve (USAR) is currently looking for leased space. Urban encroachment prohibits expansion and ability to Anti Terror/Force Protection (AT/FP). New Armed Forces Reserve Center (AFRC) will be located on property acquired by West Virginia Army National Guard (WVARNG) in the Fairmont, WV metro area with readily access to the Interstate Highway System. It will enhance AT/FP posture, as facility will comply with all force protection requirements. State of the art conferencing and distance learning capabilities will support soldier's education/training and combined with limited billeting facilities and indoor range (weapons simulator), will provide for ability to conduct Home Station Soldier Readiness Processing/Mobilization/Demobilization (SRP/MOB/DEMOB) activities. Creates new training synergy between USAR and WVARNG units.

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is \$ 9,510 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a savings of \$ 24,362 thousand. Annual recurring savings to the Department after implementation are \$ 7,575 thousand with a payback of 0.0 years (2008). The net present value of the costs and savings to the Department over 20 years is a savings of \$ 92,479 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 135 jobs (88 direct and 47 indirect jobs) over the 2006 – 2011 period in the Fairmont, WV Micropolitan statistical area, which is -0.51 percent of economic area employment.

B. Local Area Impact:

There will be a minimal impact to the community since the Reserve Component units

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20-Jan-05

participating in this action will remain within a local driving distance from their current location. Members of these Reserve Component units are already part of the local community and their residency status will not change. Armed Forces Reserve Centers require minimal community infrastructure to support their activities.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

**** End of Report ****



PIMS # 223

Candidate # USA-0108



Candidate Recommendation: Close the West Virginia Army National Guard Armory Elkins; close the US Army Reserve Center Beverly and its supporting Maintenance Shop and re-locate units into a new Armed Forces Reserve Center in the vicinity of Elkins, West Virginia, if the Army is able to acquire land suitable for the construction of the facilities.

<p style="text-align: center;"><u>Justification</u></p> <ul style="list-style-type: none"> ✓ Single service Reserve collocation ✓ Supports Readiness Processing and Home Station Mobilization ✓ Closes substandard / undersized facilities ✓ Enhances Anti Terror / Force Protection, recruiting / retention 	<p style="text-align: center;"><u>Military Value</u></p> <ul style="list-style-type: none"> ✓ Improves operational efficiencies ✓ Enhances Homeland Security and Homeland Defense ✓ Enhances maintenance capability / equipment readiness ✓ Combines combat and support units in one location
<p style="text-align: center;"><u>Payback</u></p> <ul style="list-style-type: none"> ✓ One-Time Cost: \$11,352K ✓ Net of Implementation Costs: \$12,147K ✓ Recurring Costs: \$132K ✓ Payback Period: Never ✓ NPV Costs: \$12,816K 	<p style="text-align: center;"><u>Impacts</u></p> <ul style="list-style-type: none"> ✓ Minimal economic impact ✓ Minimal community impact ✓ Low environmental risk / no significant issues

✓ Strategy	✓ Capacity Analysis / Data Verification	✓ MilDep Recommended	✓ De-conflicted w/JCSGs
✓ COBRA	✓ Military Value Analysis / Data Verification	✓ Criteria 6-8 Analysis	✓ De-conflicted w/MilDeps



BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation # USA-0108

17-Jan-05

Candidate Recommendation:

Close the West Virginia Army National Guard Armory Elkins; close the US Army Reserve Center Beverly and its supporting Maintenance Shop and re-locate units into a new Armed Forces Reserve Center in the vicinity of Elkins, West Virginia, if the Army is able to acquire land suitable for the construction of the facilities.

Justification:

Closes 1 US Army Reserve Center (USARC) (Beverly) and 1 West Virginia Army National Guard (WVANG) Armory (Elkins) (9 and 38 years old, both are Installation Status Report (ISR) rated Amber) move units to new Armed Forces Reserve Center (AFRC) in vicinity of Elkins, WV area (near a major transportation corridor). New facility will be operated and maintained by the WVANG. Training time will increase by 25% due to access and availability of green space around facility to conduct training (Common Task Testing (CTT) and moderate field training). Facility will include an indoor range (weapons simulator) and a Field Artillery Simulation System. It will be capable of 24/7 Soldier Readiness Processing (SRP) processing, will meet all Anti Terror/Force Protection (AT/FP) requirements, and allow for expansion. State of the art conferencing and distance learning capability will support education and training, plus will enhance Home Station Mobilization/Demobilization (MOB/DEMOB). Co-locates combat and combat service support units creating training new training synergies and cross-functional career development opportunities. Co-locating with USAR Maintenance Shop will improve equipment readiness. New facility will be on property acquired by WVANG.

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is \$ 11,352 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a cost of \$ 12,147 thousand. Annual recurring cost to the Department after implementation are \$ 132 thousand with a payback of Never years (). The net present value of the costs and savings to the Department over 20 years is a cost of \$ 12,816 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction/increase of 0 jobs (0 direct and 0 indirect jobs) over the 2006 – 2011 period in the Elkins, WV economic area, which is 0 percent of

Candidate Recommendation # USA-0108

17-Jan-05

economic area employment.

B. Local Area Impact:

There will be a minimal impact to the community since the Reserve Component units participating in this action will remain within a local driving distance from their current location. Members of these Reserve Component units are already part of the local community and their residency status will not change. Armed Forces Reserve Centers require minimal community infrastructure to support their activities.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. As required by law, the Army will work with the community, State and Federal environmental agencies to mitigate any minor environmental impacts.

**** End of Report ****



PIMS # 199

Candidate # USA-0109



Candidate Recommendation: Close the Nebraska Army National Guard Armories in Fairbury and Falls City, Nebraska; Realign the Nebraska Army National Guard Armory in Beatrice, by relocating Troop C, 1-167th Cavalry; Close the US Army Reserve Center in Wymore, Nebraska. Relocate units into a new Armed Forces Reserve Center with an organizational maintenance facility in the vicinity of Beatrice, Nebraska, if the State of Nebraska provides at no cost to the United States the real property required for the construction of the facility.

<p style="text-align: center;"><u>Justification</u></p> <ul style="list-style-type: none"> ✓ Multi-Component Reserve collocation ✓ Supports Readiness Processing and Home Station Mobilization ✓ Eliminates lease / closes substandard / undersized facilities ✓ Enhances Anti Terror / Force Protection, recruiting / retention 	<p style="text-align: center;"><u>Military Value</u></p> <ul style="list-style-type: none"> ✓ New Army capability – maximizes training associations ✓ Enhances Homeland Security and Homeland Defense ✓ Increases training time and effectiveness ✓ Combines combat and support units in one location
<p style="text-align: center;"><u>Payback</u></p> <ul style="list-style-type: none"> ✓ One-Time Cost: \$8,200K ✓ Net of Implementation Costs: \$8,597K ✓ Recurring Costs: \$44K ✓ Payback Period: Never ✓ NPV Costs: \$8,586K 	<p style="text-align: center;"><u>Impacts</u></p> <ul style="list-style-type: none"> ✓ Minimal economic impact ✓ Minimal community impact ✓ Low environmental risk / no significant issues

✓ Strategy	✓ Capacity Analysis / Data Verification	✓ MilDep Recommended	✓ De-conflicted w/JCSGs
✓ COBRA	✓ Military Value Analysis / Data Verification	✓ Criteria 6-8 Analysis	✓ De-conflicted w/MilDeps



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Candidate Recommendation #USA-0109

24-Jan-05

Candidate Recommendation:

Close the Nebraska Army National Guard Armories in Fairbury and Falls City, Nebraska; Realign the Nebraska Army National Guard Armory in Beatrice, by relocating Troop C, 1-167th Cavalry; Close the US Army Reserve Center in Wymore, Nebraska. Relocate units into a new Armed Forces Reserve Center with an organizational maintenance facility in the vicinity of Beatrice, Nebraska, if the State of Nebraska provides at no cost to the United States the real property required for the construction of the facility.

Justification:

Relocates Army Reserve's personnel from a leased facility to a new Armed Forces Reserve Center to be constructed in Beatrice, NE. The new location property will be obtained through a no-cost lease from the City of Beatrice or through a property donation. This relocation stations all units in Beatrice at a facility rated "Green" on the Installation Status Report (ISR). This relocation places the units in Kearney within a one and a half hour drive of the Greenleaf Training Site, which offers 3,188 acres of maneuver training area and 15 basic weapons marksmanship ranges. This proposal will provide the ability to execute Home Station (HS) Soldier Readiness Processing / Mobilization / Demobilization (SRP/ MOB and DEMOB). The Wymore Army Reserve Center is a leased property. The Beatrice Readiness Center is rated "Red" on the ISR, and the Fairbury and Falls City Readiness Centers are rated "Amber" on the ISR. It is impossible to meet Anti Terror / Force Protection (AT/FP) requirements at the Fairbury Readiness Center due to site restrictions. AT/FP requirements may be met at the other two Readiness Centers and the USAR Center, but at significant costs. This proposal also places the units closer to the Greenleaf Field Maintenance Shop (FMS) which enhances maintenance operations, improves equipment readiness and saves travel time to disparate location thus increasing training time. Locates all units in a modern facility equipped with distance learning classrooms and video teleconference capabilities that greatly enhances distributed learning and professional skills / sustainment training. These same technologies also increase the ability to support homeland security / domestic response capabilities. Relocating these units to a modern facility greatly enhances the units' ability to attract, recruit and retain members of the Guard and Reserve.

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is \$ 8,200 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a cost of \$ 8,597 thousand. Annual recurring cost to the Department after implementation are \$ 44 thousand with a payback of Never years (). The net present value of the costs and savings to the Department over 20 years is a cost of \$ 8,586 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal

Candidate Recommendation #USA-0109

24-Jan-05

organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction/increase of 0 jobs (0 direct and 0 indirect jobs) over the 2006 – 2011 period in the Gage County, NE metropolitan area, which is 0 percent of economic area employment.

B. Local Area Impact:

There will be a minimal impact to the community since the Reserve Component units participating in this action will remain within a local driving distance from their current location. Members of these Reserve Component units are already part of the local community and their residency status will not change. Armed Forces Reserve Centers require minimal community infrastructure to support their activities.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

*** End of Report ***



PIMS # 089

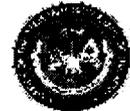
Candidate # USA-0114



Candidate Recommendation: Close SFC Minoru Kunieda Army Reserve Center, close the Hawaii Army National Guard Armories in Keaau and Honokaa, and relocate units into a new AFRC on Keaukaha Military Reservation, if the State of Hawaii provides suitable land for the construction of the facilities at no cost to the US.

<p><u>Justification</u></p> <ul style="list-style-type: none"> ✓ Multi Compo Reserve collocation ✓ Supports Readiness Processing and Home Station Mobilization ✓ Closes substandard / undersized facilities ✓ Enhances Anti Terror/Force Protection / recruiting/retention 	<p><u>Military Value</u></p> <ul style="list-style-type: none"> ✓ High Military Value - new Army capability ✓ Enhances Homeland Security and Homeland Defense ✓ Improves functional operations ✓ New training capability / increases training time ✓ Enhances Homeland Security and Homeland Defense
<p><u>Payback</u></p> <ul style="list-style-type: none"> ✓ One-Time Cost: \$56,044K ✓ Net of Implementation Costs: \$59,749K ✓ Recurring Costs: \$602K ✓ Payback Period: Never ✓ NPV Costs: \$62,640K 	<p><u>Impacts</u></p> <ul style="list-style-type: none"> ✓ Minimal economic impact ✓ Minimal community impact ✓ Low environmental risk / no significant issues

✓ Strategy	✓ Capacity Analysis / Data Verification (On going)	✓ MILDEP Recommended	✓ De-conflicted w/JCSGs
✓ COBRA	✓ Military Value Analysis / Data Verification (On going)	✓ Criteria 6-8 Analysis	✓ De-conflicted w/MilDeps



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Candidate Recommendation #USA-0114

20-Jan-05

Candidate Recommendation:

Close SFC Minoru Kunieda Army Reserve Center, close the Hawaii Army National Guard Armories in Keaau and Honokaa, and relocate units into a new AFRC on Keaukaha Military Reservation, if the State of Hawaii provides suitable land for the construction of the facilities at no cost to the US.

Justification:

Closes one US Army Reserve (USAR) center, two Hawaii army National Guard (HIARNG) centers and realigns onto the proposed Keaukaha Joint Military Center (KJMC). Sufficient capacity exists at the KJMC for this project. The State of Hawaii will make land available at no cost, avoiding procurement costs of \$12m. This proposal represents the centerpiece of an attempt by the HIARNG and the 9th Regional Readiness Command (RRC) to form a partnership integrating mission support requirements and enhancing interoperability. US Marine Corps (USMC) requirements are also built into the proposal (by expanding the existing Known Distance (KD) range for use by snipers). The Hawaiian master plan also includes provisions to accommodate Federal and State Homeland Security and Veteran's services. Establishes a Home Station Mobilization capability that does not currently exist. Creates joint training capabilities. Anti Terror/Force Protection (AT/FP) posture will be enhanced, as facility will comply with all requirements.

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is \$ 56,044 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a cost of \$ 59,749 thousand. Annual recurring cost to the Department after implementation are \$ 602 thousand with a payback of Never years (Never). The net present value of the costs and savings to the Department over 20 years is a cost of \$ 62,640 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction/increase of 0 jobs (0 direct and 0 indirect jobs) over the 2006 – 2011 period in the Hilo County metropolitan area, which is 0 percent of economic area employment.

B. Local Area Impact:

There will be a minimal impact to the community since the Reserve Component units

Candidate Recommendation #USA-0114

20-Jan-05

participating in this action will remain within a local driving distance from their current location. Members of these Reserve Component units are already part of the local community and their residency status will not change. Armed Forces Reserve Centers require minimal community infrastructure to support their activities.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment (Phase II preliminary Assessment/Site Investigation) will be performed by the State of Hawaii early in implementation process along with necessary facility environmental baseline surveys. Recommended action can proceed after assessments have been completed and a determination is made by the Army that suitable land is available. The Army will work the community, state and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

**** End of Report ****



PIMS # 265

Candidate # USA-0155



Candidate Recommendation: Close Ohio ANG Armories located in Howey, Sullivan, Newark, Westerville and Oxford. Close the Fort Hayes and Whitehall Army Reserve Centers. Realign Rickenbacker Air National Guard Base Armory (Building 943) by relocating the Regional Training Institute. Relocate National Guard and Army Reserve units from closed and realigned centers into a new Armed Forces Reserve Center and maintenance facility on Defense Supply Center Columbus, Ohio.

<u>Justification</u>	<u>Military Value</u>
<p><u>Payback</u></p> <ul style="list-style-type: none"> ✓ One-Time Cost: \$111,106K ✓ Net of Implementation Costs: \$110,445K ✓ Recurring Savings: \$568K ✓ Payback Period: 100+ Years ✓ NPV Costs: \$100,388K 	<p><u>Impacts</u></p> <ul style="list-style-type: none"> ✓ High Military Value – New Army Capability ✓ Enhances Homeland Security and Homeland Defense ✓ Improves operational efficiencies ✓ Minimal economic impact – max potential reduction of 17 jobs (12 direct and 5 indirect) which is 0% of the total ROI employment. ✓ Minimal community impact ✓ Low environmental impact / no significant issues

✓ Strategy	✓ Capacity Analysis / Data Verification	✓ MilDep Recommended	✓ De-conflicted w/JCSGs
✓ COBRA	✓ Military Value Analysis / Data Verification	✓ Criteria 6-8 Analysis	✓ De-conflicted w/MilDeps



BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation # USA-0155

27-Jan-05

Candidate Recommendation:

Close Ohio ANG Armories located in Howey, Sullivan, Newark, Westerville and Oxford. Close the Fort Hayes and Whitehall Army Reserve Centers. Realign Rickenbacker Air National Guard Base Armory (Building 943) by relocating the Regional Training Institute. Relocate National Guard and Army Reserve units from closed and realigned centers into a new Armed Forces Reserve Center and maintenance facility on Defense Supply Center Columbus, Ohio.

Justification:

Consolidates Reserve Component facilities onto DOD installation. Most of these facilities are landlocked and rated RED on the Installation Status Report (ISR). Proposes to construct an Armed Forces Reserve Center (AFRC), US Property and Fiscal Office (USPFO) Warehouse, Regional training Institute, and Combined Support Maintenance Shop on Defense Supply Center Columbus (DSCC) OH, an Army property licensed to Defense Logistics Agency. DSCC has identified sufficient appropriate space for construction. The consolidation will greatly enhance Command, Control, and joint training opportunities for the three Brigade Headquarters included. Co-locating units with the Combined Support Maintenance Shop will enhance maintenance operations and equipment readiness. Inclusion of Medical units will allow and facilitate Soldier Readiness Processing (SRP)/mobilization(MOB)/demobilization(DEMOB) and other contingency operations. New facility will provide for ability to conduct Home Station SRP/MOB/DEMOB, comply with Anti Terror/Force Protection (AT/FP) requirements, and have direct access to: rail, interstate highway, and major airport facilities.

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is \$ 111,106 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a cost of \$ 110,445 thousand. Annual recurring savings to the Department after implementation are \$ 568 thousand with a payback of 100 years (2108). The net present value of the costs and savings to the Department over 20 years is a cost of \$ 100,388 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 17 jobs (12 direct and 5 indirect jobs) over

Candidate Recommendation # USA-0155

27-Jan-05

the 2006 – 2011 period in the Columbus, OH metropolitan statistical area, which is 0.0 percent of economic area employment.

B. Local Area Impact:

There will be a minimal impact to the community since the Reserve Component units participating in this action will remain within a local driving distance from their current location. Members of these Reserve Component units are already part of the local community and their residency status will not change. Armed Forces Reserve Centers require minimal community infrastructure to support their activities.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

**** End of Report ****



PIMS # 221

Candidate # USA-0170



Candidate Recommendation: Close the West Virginia Army National Guard Armory in Morgantown and relocate units to a new Center in Morgantown, West Virginia, if the State of West Virginia provides the real property at no cost to the United States.

<p style="text-align: center;"><u>Justification</u></p> <ul style="list-style-type: none"> ✓ Supports Readiness Processing and Home Station Mobilization ✓ Closes substandard / undersized facilities ✓ Enhances Anti Terror / Force Protection, recruiting / retention 	<p style="text-align: center;"><u>Military Value</u></p> <ul style="list-style-type: none"> ✓ Enhances Homeland Security and Homeland Defense ✓ Improves operational efficiencies ✓ Enhances training 										
<p style="text-align: center;"><u>Payback</u></p> <table border="0"> <tr> <td>✓ One-Time Cost:</td> <td style="text-align: right;">\$14,531K</td> </tr> <tr> <td>✓ Net of Implementation Costs:</td> <td style="text-align: right;">\$15,895K</td> </tr> <tr> <td>✓ Recurring Costs:</td> <td style="text-align: right;">\$251K</td> </tr> <tr> <td>✓ Payback Period:</td> <td style="text-align: right;">Never</td> </tr> <tr> <td>✓ NPV Costs:</td> <td style="text-align: right;">\$17,493K</td> </tr> </table>	✓ One-Time Cost:	\$14,531K	✓ Net of Implementation Costs:	\$15,895K	✓ Recurring Costs:	\$251K	✓ Payback Period:	Never	✓ NPV Costs:	\$17,493K	<p style="text-align: center;"><u>Impacts</u></p> <ul style="list-style-type: none"> ✓ Minimal economic impact ✓ Minimal community impact ✓ Low environmental risk / no significant issues
✓ One-Time Cost:	\$14,531K										
✓ Net of Implementation Costs:	\$15,895K										
✓ Recurring Costs:	\$251K										
✓ Payback Period:	Never										
✓ NPV Costs:	\$17,493K										

✓ Strategy	✓ Capacity Analysis / Data Verification	✓ MilDep Recommended	✓ De-conflicted w/JCSGs
✓ COBRA	✓ Military Value Analysis / Data Verification	✓ Criteria 6-8 Analysis	✓ De-conflicted w/MilDeps



BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation #USA-0170

20-Jan-05

Candidate Recommendation:

Close the West Virginia Army National Guard Armory in Morgantown and re-locate units to a new Center in Morgantown, West Virginia, if the State of West Virginia provides the real property at no cost to the United States.

Justification:

West Virginia Army National Guard (WVARNG) units from old and encroached facilities into a new center to be constructed in property acquired by WVARNG with access to major transportation corridors in the Morgantown metro area. Proposed site is located within secured and fenced Morgantown Airport complex, ensuring that Anti Terror/Force Protection (AT/FP) requirements are met. New facility will include multi-purpose room, secure communications, Soldier Readiness Processing (SRP) facilities, and will enable the conduct of individual soldier training, small unit tactics, and Home Station Mobilization/Demobilization (MOB/DEMOB) activities. New facility will be on 50 acres of property acquired by the WVARNG.

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is \$ 14,531 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a cost of \$ 15,895 thousand. Annual recurring cost to the Department after implementation are \$ 251 thousand with a payback of Never years (). The net present value of the costs and savings to the Department over 20 years is a cost of \$ 17,493 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction/increase of 0 jobs (0 direct and 0 indirect jobs) over the 2006 – 2011 period in the Morgantown, WV metropolitan area, which is 0 percent of economic area employment.

B. Local Area Impact:

There will be a minimal impact to the community since the Reserve Component units participating in this action will remain within a local driving distance from their current location. Members of these Reserve Component units are already part of the local community and their residency status will not change. Armed Forces Reserve Centers require minimal community infrastructure to support their activities.

Candidate Recommendation #USA-0170

20-Jan-05

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

**** End of Report ****



PIMS # 091

Candidate # USA-0196



Candidate Recommendation: Close Oklahoma Army National Guard Readiness Centers located in Enid, Alva, Woodward, Blackwell, Cherokee, and Watonga, Oklahoma; close the Oklahoma Army National Guard Field Maintenance Shop located in Enid, Oklahoma; close the Robbins United States Army Reserve Center located in Enid, Oklahoma and re-locate units into a new Armed Forces Reserve Center and Consolidated Field Maintenance Shop on property located on Vance Air Force Base, Oklahoma.

<p><u>Justification</u></p> <ul style="list-style-type: none"> ✓ Multi Service Reserve collocation ✓ Supports Readiness Processing and Home Station Mobilization ✓ Closes substandard / undersized facilities ✓ Enhances Anti Terror / Force Protection, recruiting / retention 	<p><u>Military Value</u></p> <ul style="list-style-type: none"> ✓ High Military Value – New Joint Capability ✓ Enhances Homeland Security and Homeland Defense ✓ Establishes joint interoperability ✓ Improves operational efficiencies 										
<p><u>Payback</u></p> <table style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 60%;">✓ One-Time Cost:</td> <td style="text-align: right;">\$8,652K</td> </tr> <tr> <td>✓ Net of Implementation Costs:</td> <td style="text-align: right;">\$6,262K</td> </tr> <tr> <td>✓ Annual Recurring Savings:</td> <td style="text-align: right;">\$622K</td> </tr> <tr> <td>✓ Payback Period:</td> <td style="text-align: right;">18 Years</td> </tr> <tr> <td>✓ NPV Costs:</td> <td style="text-align: right;">\$274K</td> </tr> </table>	✓ One-Time Cost:	\$8,652K	✓ Net of Implementation Costs:	\$6,262K	✓ Annual Recurring Savings:	\$622K	✓ Payback Period:	18 Years	✓ NPV Costs:	\$274K	<p><u>Impacts</u></p> <ul style="list-style-type: none"> ✓ Minimal economic impact ✓ Minimal community impact ✓ Low environmental impact/no significant issues ✓ USA proposal on AF Installation
✓ One-Time Cost:	\$8,652K										
✓ Net of Implementation Costs:	\$6,262K										
✓ Annual Recurring Savings:	\$622K										
✓ Payback Period:	18 Years										
✓ NPV Costs:	\$274K										

✓ Strategy	✓ Capacity Analysis / Data Verification	✓ MilDep Recommended	✓ De-conflicted w/JCSGs
✓ COBRA	✓ Military Value Analysis / Data Verification	Criteria 6-8 Analysis	✓ De-conflicted w/MilDepts



BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation # USA-0196

27-Jan-05

Candidate Recommendation:

Close Oklahoma Army National Guard Readiness Centers located in Enid, Alva, Woodward, Blackwell, Cherokee, and Watonga, Oklahoma; close the Oklahoma Army National Guard Field Maintenance Shop located in Enid, Oklahoma; close the Robbins United States Army Reserve Center located in Enid, Oklahoma and re-locate units into a new Armed Forces Reserve Center and Consolidated Field Maintenance Shop on property located on Vance Air Force Base, Oklahoma.

Justification:

Relocates Oklahoma Army National Guard (OKARNG), US Army Reserve (USAR), and Field Maintenance Shop (FMS) from facilities that are over 28 years old and moves them to a new Armed Forces Reserve Center (AFRC) on the Enid, OK area or on Vance Air Force Base (AFB). Reunites B Company 1st Battalion 179th Infantry and reunites 1345th Transportation Company. Creates training synergy by collocating the Trans-heavy Field Artillery Headquarters Battery with a Truck Company (CO) and a Truck CO(-). Co-location with FMS will enhance maintenance operations, improve equipment readiness, and saves travel time. Anti Terror/Force Protection (AT/FP) posture will be enhanced, as facility will comply with all force protection requirements. Collocation will greatly facilitate mobilization, Soldier Readiness Processing (SRP), unit training, and enhances maintenance posture.

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is \$ 8,652 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a cost of \$ 6,262 thousand. Annual recurring savings to the Department after implementation are \$ 622 thousand with a payback of 18 years (2026). The net present value of the costs and savings to the Department over 20 years is a cost of \$ 274 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction/increase of 0 jobs (0 direct and 0 indirect jobs) over the 2006 – 2011 period in Garfield County, which is 0 percent of economic area employment.

B. Local Area Impact:

There will be a minimal impact to the community since the Reserve Component units

Candidate Recommendation # USA-0196

27-Jan-05

participating in this action will remain within a local driving distance from their current location. Members of these Reserve Component units are already part of the local community and their residency status will not change. Armed Forces Reserve Centers require minimal community infrastructure to support their activities.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

**** End of Report ****



U.S. ARMY

PIMS # 194

Candidate # USA-0198



Candidate Recommendation: Close the Ohio Army National Guard Armories in Mansfield and Ashland, OH, the SSG Roy Clifton Scouten Army Reserve Center in Mansfield, OH and the Parrott Army Reserve Center in Kenton, OH and relocate all units into a new AFRC at Mansfield Air National Guard Base located at Mansfield-Lahm Airport.

<u>Justification</u>	<u>Military Value</u>
<ul style="list-style-type: none"> ✓ Multi service Reserve collocation ✓ Supports Readiness Processing and Home Station Mobilization ✓ Closes substandard / undersized facilities ✓ Enhances Anti Terror/Force Protection / recruiting/retention 	<ul style="list-style-type: none"> ✓ High Military Value – joint stationing ✓ Enhances Homeland Security and Homeland Defense ✓ New joint operational efficiencies ✓ Improves functional operations ✓ New training capability / increases training time
<u>Payback</u>	<u>Impacts</u>
<ul style="list-style-type: none"> ✓ One-Time Cost: \$11,424K ✓ Net of Implementation Costs: \$7,665K ✓ Recurring Savings: \$893K ✓ Payback Period: 16 Years ✓ NPV Savings: \$839K 	<ul style="list-style-type: none"> ✓ Minimal economic impact – max potential reduction of 20 jobs (10 direct and 10 indirect) or -0.03% of the total ROI employment. ✓ Minimal community impact ✓ Low environmental risk / no significant issues ✓ USA proposal on AF Installation

✓ Strategy	✓ Capacity Analysis / Data Verification	✓ MilDep Recommended	✓ De-conflicted w/JCSGs
✓ COBRA	✓ Military Value Analysis / Data Verification	✓ Criteria 6-8 Analysis	✓ De-conflicted w/MilDeps



BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation # USA-0198

27-Jan-05

Candidate Recommendation:

Close the Ohio Army National Guard Armories in Mansfield and Ashland, OH, the SSG Roy Clifton Scouten Army Reserve Center in Mansfield, OH and the Parrott Army Reserve Center in Kenton, OH and relocate all units into a new AFRC at Mansfield Air National Guard Base located at Mansfield-Lahm Airport.

Justification:

This recommendation closes two Army National Guard (ARNG) facilities (Ashland and Mansfield) and one US Army Reserve (USAR) facility (Mansfield) for a total of seven buildings averaging over 50 years in age, landlocked and rated RED on the Installation Status Report. These facilities are under sized and inadequate inhibiting operational effectiveness. Relocating units to a new Armed Forces Reserve Center at Mansfield Air National Guard Base located at Mansfield-Lahm Airport creates new joint training opportunities for over 400 soldiers. Co-location of units in an up to date modern facility substantially enhances mobilization, soldier readiness processing and demobilization capabilities and the location at the Air Base enhances deployability. The co-location of an Army Reserve Fire Fighting unit with an Air Guard Crash and Rescue unit provides valuable cross training opportunities and increases operational opportunities. Soldier access to Base support facilities such as commissary and PX increases morale, recruiting and retention. The location of this facility at the Air Base will enhance the Anti Terror / Force Protection posture thereby providing an increased and effective level of protection to personnel and equipment.

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is \$ 11,424 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a cost of \$ 7,665 thousand. Annual recurring savings to the Department after implementation are \$ 893 thousand with a payback of 16 years (2024). The net present value of the costs and savings to the Department over 20 years is a savings of \$ 839 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction/increase of 20 jobs (10 direct and 10 indirect jobs) over the 2006 – 2011 period in the Mansfield, OH metropolitan statistical area, which is -0.03 percent of economic area employment.

Candidate Recommendation # USA-0198

27-Jan-05

B. Local Area Impact:

There will be a minimal impact to the community since the Reserve Component units participating in this action will remain within a local driving distance from their current location. Members of these Reserve Component units are already part of the local community and their residency status will not change. Armed Forces Reserve Centers require minimal community infrastructure to support their activities.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

**** End of Report ****



U.S. ARMY

PIMS # 255

Candidate # USA-0199



Candidate Recommendation: Close the Ohio Army National Guard Readiness Center and the United States Army Reserve Center located in Springfield; close the Marine Corps Reserve Center located in Dayton, Ohio and relocate reserve component units into a new Armed Forces Reserve Center and consolidated FMS on the Springfield ANG Base, Springfield, Ohio.

<p style="text-align: center;"><u>Justification</u></p> <ul style="list-style-type: none"> ✓ Multi service Reserve collocation ✓ Supports Readiness Processing and Home Station Mobilization ✓ Closes substandard / undersized facilities ✓ Enhances Anti Terror / Force Protection, recruiting / retention 	<p style="text-align: center;"><u>Military Value</u></p> <ul style="list-style-type: none"> ✓ High Military Value – New Joint Capability ✓ Enhances Homeland Security and Homeland Defense ✓ Establishes joint interoperability ✓ Improves operational efficiencies
<p style="text-align: center;"><u>Payback</u></p> <ul style="list-style-type: none"> ✓ One-Time Cost: \$11,983K ✓ Net of Implementation Cost: \$12,079K ✓ Recurring Savings: \$37K ✓ Payback Period: 100+ Years ✓ NPV Costs: \$11,211K 	<p style="text-align: center;"><u>Impacts</u></p> <ul style="list-style-type: none"> ✓ Minimal economic impact ✓ Minimal community impact ✓ Low environmental impact / no significant issues ✓ Joint USA and DON proposal on AF Installation

✓ Strategy	✓ Capacity Analysis / Data Verification	✓ MilDep Recommended	✓ De-conflicted w/JCSGs
✓ COBRA	✓ Military Value Analysis / Data Verification	✓ Criteria 6-8 Analysis	✓ De-conflicted w/MilDeps



BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation # USA-0199

27-Jan-05

Candidate Recommendation:

Close the Ohio Army National Guard Readiness Center and the United States Army Reserve Center located in Springfield; close the Marine Corps Reserve Center located in Dayton, Ohio and relocate Army and Marine Corps reserve component units into a new Armed Forces Reserve Center and consolidated Field Maintenance Shop on the Springfield Air National Guard Base, Springfield, Ohio.

Justification:

Closes 1 Ohio Army National Guard (OHARNG) Armory, 1 US Army Reserve Center (USARC), 1 US Marine Corps Reserve Center (USMCR) comprising 3 installations consisting of 8 buildings; average age 40 yrs, land locked and severely deficient in space. Two are Installation Status Report (ISR) RED and one is AMBER. Proposes building a consolidated Armed Forces Reserve Center (AFRC) and maintenance facility on Springfield Air National Guard Base. Continuous coordination has occurred between all components and service. Co-locates 38th Infantry Division (ID) units with Transportation (TC), Medical (MED) Hospital Unit Base (HUB), Combat Support (CS), US Marine Corps Reserve, Military Police Company and Mortuary Affairs units. Facilitates joint training and operations and creates new joint training synergy between OHARNG and USMCR. New maintenance capabilities will enhance equipment readiness and maintenance operations. Location next to an Air National Guard (ANG) Base enhances all units' deployability. New facility will provide for ability to conduct Home Station Soldier Readiness Processing/Mobilization/Demobilization (SRP/MOB/DEMOB). Creates new joint training opportunities and synergies with Air National Guard (ANG). Anti Terror/Force Protection (AT/FP) posture will be enhanced, as facility will comply with all force protection requirements.

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is \$ 11,983 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a cost of \$ 12,079 thousand. Annual recurring savings to the Department after implementation are \$ 37 thousand with a payback of 100 years (2108). The net present value of the costs and savings to the Department over 20 years is a cost of \$ 11,211 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation

Candidate Recommendation # USA-0199

27-Jan-05

could result in a maximum potential reduction/increase of 0 jobs (0 direct and 0 indirect jobs) over the 2006 – 2011 period in the Springfield, OH metropolitan area, which is 0 percent of economic area employment.

B. Local Area Impact:

There will be a minimal impact to the community since the Reserve Component units participating in this action will remain within a local driving distance from their current location. Members of these Reserve Component units are already part of the local community and their residency status will not change. Armed Forces Reserve Centers require minimal community infrastructure to support their activities.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

*** End of Report ***



PIMS # 258

Candidate # USA-201



Candidate Recommendation: Close Texas Army National Guard Readiness Centers located in Abilene, Coleman and, Snyder; close the Texas Army National Guard Field Maintenance Shop located in Abilene; close the Grimes United States Army Reserve Center located in Abilene, Texas and relocate units into an Armed Forces Reserve Center on Dyess Air Force Base.

<u>Justification</u>	<u>Military Value</u>
<ul style="list-style-type: none"> ✓ Multi service Reserve collocation ✓ Supports Readiness Processing and Home Station Mobilization ✓ Closes substandard / undersized facilities ✓ Enhances Anti Terror / Force Protection, recruiting / retention 	<ul style="list-style-type: none"> ✓ Establishes joint interoperability ✓ Improves operational efficiencies ✓ Enhances Homeland Security and Homeland Defense
<u>Payback</u>	<u>Impacts</u>
<ul style="list-style-type: none"> ✓ One-Time Cost: \$29,346K ✓ Net of Implementation Costs: \$30,716K ✓ Recurring Costs: \$183K ✓ Payback Period: Never ✓ NPV Costs: \$31,042K 	<ul style="list-style-type: none"> ✓ Minimal economic impact ✓ Minimal community impact ✓ Low environmental impact/no significant issues ✓ USA proposal on AF Installation

✓ Strategy	✓ Capacity Analysis / Data Verification	✓ MilDep Recommended	✓ De-conflicted w/JCSGs
✓ COBRA	✓ Military Value Analysis / Data Verification	✓ Criteria 6-8 Analysis	✓ De-conflicted w/MilDeps



BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation # USA-0201

27-Jan-05

Candidate Recommendation:

Close Texas Army National Guard Readiness Centers located in Abilene, Coleman and, Snyder; close the Texas Army National Guard Field Maintenance Shop located in Abilene; close the Grimes United States Army Reserve Center located in Abilene, Texas and relocate units into an Armed Forces Reserve Center on Dyess Air Force Base.

Justification:

Closes 5 (4 Army National Guard (ARNG) (2 leased) and 1 US Army Reserve (USAR) over utilized facilities ranging in age from 46-49 yrs old. Construct an addition/alteration to expand the size of the US Marine Corps Reserve (USMCR) Center on Dyess Air Force Base (AFB) to an approximately 143K sq ft facility and include an Field Maintenance Shop (FMS), an Army Maintenance Support Activity (AMSA) sub shop and one 7300 sq ft multi use facility (classroom, training, billets). Coordination has already begun.

Co-locates armor, civil affairs, multiple engineer units, USMCR maintenance, Field Maintenance Activity (FMA) and AMSA sub shop. New joint training associations/capabilities and synergies will be created. Maintenance functions will facilitate maintenance operations and enhance equipment readiness. Units will gain an increase in training time and have opportunities for multi echelon collective training. New Armed Forces Reserve Center (AFRC) will provide for Home Station SRP/MOB/DEMOB activities. Location on a US Air Force Base will improve deployment capability. Anti Terror / Force Protection (AT/FP) posture will be enhanced, as facility will comply with all force protection requirements and will be located inside Dyess AFB.

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is \$ 29,346 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a cost of \$ 30,716 thousand. Annual recurring cost to the Department after implementation are \$ 183 thousand with a payback of Never years (0.0). The net present value of the costs and savings to the Department over 20 years is a cost of \$ 31,042 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction/increase of 0 jobs (0 direct and 0 indirect jobs) over the 2006 – 2011 period in the Abilene, TX metropolitan area, which is 0 percent of

Candidate Recommendation # USA-0201

27-Jan-05

economic area employment.

B. Local Area Impact:

There will be a minimal impact to the community since the Reserve Component units participating in this action will remain within a local driving distance from their current location. Members of these Reserve Component units are already part of the local community and their residency status will not change. Armed Forces Reserve Centers require minimal community infrastructure to support their activities.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

*** End of Report ***



PIMS # 266

Candidate # USA-0203



Candidate Recommendation: Close the Indiana Army National Guard Armories in Brazil, Rockville, Terre Haute; close the Organizational Maintenance Shop #8 in Brazil; close the Organizational Maintenance Shop #8A Annex in Brazil; close the United States Marine Corps Reserve Center Terre Haute and relocate units into a new Armed Forces Reserve Center on/or adjacent to Hulman Regional Air National Guard Base, Indiana, if the State of Indiana provides the real property at no cost to the United States.

<u>Justification</u>	<u>Military Value</u>
<ul style="list-style-type: none"> ✓ Multi service Reserve collocation ✓ Supports Readiness Processing and Home Station Mobilization ✓ Eliminates lease / closes substandard / undersized facilities ✓ Enhances Anti Terror / Force Protection, recruiting / retention 	<ul style="list-style-type: none"> ✓ High Military Value – new Joint Capability ✓ Enhances Homeland Security and Homeland Defense ✓ Increases training time and effectiveness ✓ Enhances maintenance capability
<u>Payback</u>	<u>Impacts</u>
<ul style="list-style-type: none"> ✓ One-Time Cost: \$16,749K ✓ Net of Implementation Costs: \$4,591K ✓ Recurring Savings: \$2,788K ✓ Payback Period: 6 Years ✓ NPV Savings: \$21,093K 	<ul style="list-style-type: none"> ✓ Minimal economic impact – max potential reduction of 41 jobs (31 direct and 10 indirect) which is 0.05% of the total ROI employment ✓ Minimal community impact ✓ Low environmental risk / no significant issues ✓ Joint USA and DON proposal that supports DON-0092

✓ Strategy	✓ Capacity Analysis / Data Verification	✓ MilDep Recommended	✓ De-conflicted w/JCSGs
✓ COBRA	✓ Military Value Analysis / Data Verification	✓ Criteria 6-8 Analysis	✓ De-conflicted w/MilDeps



BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation # USA-0203

27-Jan-05

Candidate Recommendation:

Close the Indiana Army National Guard Armories in Brazil, Rockville, Terre Haute; close the Organizational Maintenance Shop #8 in Brazil; close the Organizational Maintenance Shop #8A Annex in Brazil; close the United States Marine Corps Reserve Center Terre Haute and relocate units into a new Armed Forces Reserve Center on/or adjacent to Hulman Regional Air National Guard Base, Indiana, if the State of Indiana provides the real property at no cost to the United States.

Justification:

This recommendation closes five Army National Guard (ARNG) facilities and one US Marine Corps Reserve (USMCR) facility. Most of them are rated Installation Status Report (ISR) Amber or Red and require extensive refurbishment and/or expansion to meet minimum standards. Constructs a new joint facility and combined Field Maintenance Site (FMS) adjacent to Hulman Regional Air National Guard Base. Proposes to acquire adjacent property and expand the Air National Guard (ANG) Base footprint. New facility will comply with Anti Terror/Force Protection (AT/FP) requirements and benefit from Hulman ANG AT/FP measures. Maintenance Readiness will improve as a result of elimination of the inefficiencies associated with splitting the maintenance activity between Brazil and Terre Haute. Creates new joint training synergy between Indiana Army National Guard (INARNG) and USMCR units. Collocation will greatly facilitate mobilization, Soldier Readiness Processing (SRP), unit training, and enhances maintenance posture.

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is \$ 16,749 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a cost of \$ 4,591 thousand. Annual recurring savings to the Department after implementation are \$ 2,788 thousand with a payback of 6 years (2014). The net present value of the costs and savings to the Department over 20 years is a savings of \$ 21,093 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 41 jobs (31 direct and 10 indirect jobs) over the 2006 – 2011 period in the Terre Haute, IN metropolitan statistical area, which is -0.05 percent of economic area employment.

Candidate Recommendation # USA-0203

27-Jan-05

B. Local Area Impact:

There will be a minimal impact to the community since the Reserve Component units participating in this action will remain within a local driving distance from their current location. Members of these Reserve Component units are already part of the local community and their residency status will not change. Armed Forces Reserve Centers require minimal community infrastructure to support their activities.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

**** End of Report ****



PIMS # 011

Candidate # USA-0207



Candidate Recommendation: Close Mann Hall and Area Support Maintenance Shop #80 and Walker Army Reserve Centers in Spokane; close the Washington Army National Guard Center and Organizational Maintenance Shop at Geiger Field, WA; close the Navy/Marine Corps Reserve Center, Spokane Washington and re-locate units into a new consolidated Armed Forces Reserve Center with an Organizational Maintenance Facility at Fairchild AFB.

<p style="text-align: center;"><u>Justification</u></p> <ul style="list-style-type: none"> ✓ Multi service Reserve collocation ✓ Supports Readiness Processing and Home Station Mobilization ✓ Closes substandard / undersized facilities ✓ Enhances Anti Terror / Force Protection, recruiting /retention 	<p style="text-align: center;"><u>Military Value</u></p> <ul style="list-style-type: none"> ✓ High Military Value – New Joint Capability ✓ Enhances Homeland Security and Homeland Defense ✓ Increases training time by 25% ✓ Combines combat and support units in one location 										
<p style="text-align: center;"><u>Payback</u></p> <table border="0"> <tr> <td>✓ One-Time Cost:</td> <td style="text-align: right;">\$22,901K</td> </tr> <tr> <td>✓ Net of Implementation Costs:</td> <td style="text-align: right;">\$22,925K</td> </tr> <tr> <td>✓ Recurring Savings:</td> <td style="text-align: right;">\$116K</td> </tr> <tr> <td>✓ Payback Period:</td> <td style="text-align: right;">100 years</td> </tr> <tr> <td>✓ NPV Costs:</td> <td style="text-align: right;">\$20,852K</td> </tr> </table>	✓ One-Time Cost:	\$22,901K	✓ Net of Implementation Costs:	\$22,925K	✓ Recurring Savings:	\$116K	✓ Payback Period:	100 years	✓ NPV Costs:	\$20,852K	<p style="text-align: center;"><u>Impacts</u></p> <ul style="list-style-type: none"> ✓ Minimal economic impact ✓ Minimal community impact ✓ Low environmental risk / no significant issues ✓ Joint USA and DON proposal that supports DON- 0094
✓ One-Time Cost:	\$22,901K										
✓ Net of Implementation Costs:	\$22,925K										
✓ Recurring Savings:	\$116K										
✓ Payback Period:	100 years										
✓ NPV Costs:	\$20,852K										

✓ Strategy	✓ Capacity Analysis / Data Verification	✓ MilDep Recommended	✓ De-conflicted w/JCSGs
✓ COBRA	✓ Military Value Analysis / Data Verification	Criteria 6-8 Analysis	✓ De-conflicted w/MilDepts



BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation # USA-0207

27-Jan-05

Candidate Recommendation:

Close Mann Hall and Area Support Maintenance Shop #80 and Walker Army Reserve Centers in Spokane; close the Washington Army National Guard Center and Organizational Maintenance Shop at Geiger Field, WA; close the Navy/Marine Corps Reserve Center, Spokane Washington and re-locate units into a new consolidated Armed Forces Reserve Center with an Organizational Maintenance Facility at Fairchild AFB.

Justification:

This recommendation closes three Army Reserve facilities, one Army National Guard facility and an Organizational Maintenance Shop averaging over 32 years in age and relocates units to a new Armed Forces Reserve Center (AFRC) on Fairchild Air Force Base, Spokane, WA. The combined population of soldiers and civilians is over 1000 and encompasses multiple units, which are operationally hindered by the size of the current facilities. Co-locating these units and the maintenance activity in new facilities will directly contribute to improving unit readiness, increase operational effectiveness and training capability and increase equipment readiness. Co-location of Army Reserve, Washington Army National Guard (WAARNG), and United States Marine Corps Reserve (USMCR) units on an Air Force installation facilitates joint training and creates new synergies. This new facility will enhance Soldier Readiness Processing / Mobilization / Demobilization (SRP/MOB/DEMOB) by the access to new, modern communication capabilities, the establishment of a permanent building/location for a Deployment Medical (DEPMED) set and access to billeting. Co-location on an Air Force Base enhances deployment capability. Existing soldiers services such as commissary and PX will have a positive impact on soldier's morale and improve recruiting and retention. The new facility will fully comply with Anti Terror/Force Protection (AT/FP) requirements.

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is \$ 22,901 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a cost of \$ 22,925 thousand. Annual recurring savings to the Department after implementation are \$ 116 thousand with a payback of 100 years (2108). The net present value of the costs and savings to the Department over 20 years is a cost of \$ 20,852 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation

Candidate Recommendation # USA-0207

27-Jan-05

could result in a maximum potential reduction/increase of 0 jobs (0 direct and 0 indirect jobs) over the 2006 – 2011 period in the Spokane, WA MSA, which is 0 percent of economic area employment.

B. Local Area Impact:

There will be a minimal impact to the community since the Reserve Component units participating in this action will remain within a local driving distance from their current location. Members of these Reserve Component units are already part of the local community and their residency status will not change. Armed Forces Reserve Centers require minimal community infrastructure to support their activities.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

*** End of Report ***



PIMS # 096

Candidate # USA-0215



Candidate Recommendation: Close the Jenkins Armed Forces Reserve Center located in Albuquerque, New Mexico and re-locate the units into a new Armed Forces Reserve Center on Kirtland Air Force Base.

<p style="text-align: center;"><u>Justification</u></p> <ul style="list-style-type: none"> ✓ Multi service Reserve collocation ✓ Supports Readiness Processing and Home Station Mobilization ✓ Closes substandard / undersized facilities ✓ Enhances Anti Terror / Force Protection, recruiting / retention 	<p style="text-align: center;"><u>Military Value</u></p> <ul style="list-style-type: none"> ✓ High Military Value – New Joint Capability ✓ Enhances Homeland Security and Homeland Defense ✓ Establishes joint interoperability ✓ Improves operational efficiencies
<p style="text-align: center;"><u>Payback</u></p> <ul style="list-style-type: none"> ✓ One-Time Cost: \$14,618K ✓ Net of Implementation Costs: \$1,124K ✓ Recurring Savings: \$3,069K ✓ Payback Period: 4 Years ✓ NPV Savings: \$26,974K 	<p style="text-align: center;"><u>Impacts</u></p> <ul style="list-style-type: none"> ✓ Minimal economic impact –maximum potential reduction of 65 jobs(36 direct and 29 indirect) or -0.01 percent ✓ Minimal community impact ✓ Low environmental impact / no significant issues ✓ USA proposal on AF installation

✓ Strategy	✓ Capacity Analysis / Data Verification	✓ MilDep Recommended	✓ De-conflicted w/JCSGs
✓ COBRA	✓ Military Value Analysis / Data Verification	✓ Criteria 6-8 Analysis	✓ De-conflicted w/MilDeps



BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation # USA-0215

27-Jan-05

Candidate Recommendation:

Close the Jenkins Armed Forces Reserve Center located in Albuquerque, New Mexico and re-locate the units into a new Armed Forces Reserve Center on Kirtland Air Force Base.

Justification:

Close the Jenkins Armed Forces reserve Center (AFRC) in Albuquerque. Construct a new 74K square feet (sf) facility with a 7K sf multi-use building on Kirtland Air Force Base (AFB). Replaces current inadequately designed facility with an appropriate facility located on Federal property, inside the perimeter fence of an installation (Kirkland AFB) that will fully comply with all Anti Terror/Force Protection (AT/FP) standards. New facility will include limited billeting capabilities in support of mobilization, demobilization and will provide for SRP, messing, and training of units.

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is \$ 14,618 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a cost of \$ 1,124 thousand. Annual recurring savings to the Department after implementation are \$ 3,069 thousand with a payback of 4 years (2012). The net present value of the costs and savings to the Department over 20 years is a savings of \$ 26,974 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction 65 jobs (36 direct and 29 indirect jobs) over the 2006 – 2011 period in the Albuquerque, NM metropolitan area, which is less than 0.1 percent of economic area employment.

B. Local Area Impact:

There will be a minimal impact to the community since the Reserve Component units participating in this action will remain within a local driving distance from their current location. Members of these Reserve Component units are already part of the local community and their residency status will not change. Armed Forces Reserve Centers require minimal community infrastructure to support their activities.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal.

Candidate Recommendation # USA-0215

27-Jan-05

The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

**** End of Report ****



PIMS # 205

Candidate # USA-0216



Candidate Recommendation: Close the US Army Reserve Center and take out the Missouri Army National Guard Center on Jefferson Barracks, Missouri; close the Navy and Marine Corps Reserve Center in Bridgeton, Missouri, and re-locate units into a new consolidated Armed Forces Reserve Center on Jefferson Barracks, Missouri, if the Army is able to acquire suitable land for the construction of the facilities.

<p style="text-align: center;"><u>Justification</u></p> <ul style="list-style-type: none"> ✓ Multi service Reserve collocation ✓ Supports Readiness Processing and Home Station Mobilization ✓ Closes substandard / undersized facilities ✓ Enhances Anti Terror / Force Protection, recruiting / retention ✓ Co-locates reserve units on a reserve installation 	<p style="text-align: center;"><u>Military Value</u></p> <ul style="list-style-type: none"> ✓ High Military Value – New Joint Capability ✓ Enhances Homeland Security and Homeland Defense ✓ Increases training time and effectiveness ✓ Combines units in one location ✓ Maximizes training associations
<p style="text-align: center;"><u>Payback</u></p> <ul style="list-style-type: none"> ✓ One-Time Cost: \$20,386K ✓ Net of Implementation Savings: \$7,782K ✓ Recurring Saving: \$6,470K ✓ Payback Period: 1 Year ✓ NPV Savings: \$67,168K 	<p style="text-align: center;"><u>Impacts</u></p> <ul style="list-style-type: none"> ✓ Minimal economic impact – max potential reduction of 121 jobs (67 direct and 54 indirect) which is 0.01% of the total ROI employment. ✓ Minimal community impact ✓ Low environmental risk / no significant issues ✓ Joint USA and DON proposal that supports DON-0096 on AF Installation

✓ Strategy	✓ Capacity Analysis / Data Verification	✓ MilDep Recommended	✓ De-conflicted w/JCSGs
✓ COBRA	✓ Military Value Analysis / Data Verification	Criteria 6-8 Analysis	✓ De-conflicted w/MilDeps



BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation # USA-0216

27-Jan-05

Candidate Recommendation:

Close the US Army Reserve Center and take out the Missouri Army National Guard Center on Jefferson Barracks, Missouri; close the Navy and Marine Corps Reserve Center in Bridgeton, Missouri, and re-locate units into a new consolidated Armed Forces Reserve Center on Jefferson Barracks, Missouri, if the Army is able to acquire suitable land for the construction of the facilities.

Justification:

Close Missouri Army National Guard (MOARNG) and USAR centers in Jefferson Barracks and relocate Marine Forces Reserve from Navy and Marine Corps Reserve center at Brington, MO. These facilities are rated Amber and Red in Installation Status Report (ISR). Move these units to a new AFRC on Jefferson Barracks. This new AFRC will be within 30 minutes travel time from Weldon Springs Training Area. The Navy wants to close their Lambert center and move into AFRC on Jefferson Barracks. This site is adequate in size to support the proposed construction of a JAFRC and has additional land available for future expansion. New facility will enable units to conduct member readiness processing (SRP) mobilization, and post mobilization activities. New JAFRC will benefit from existing Anti Terror/Force Protection (AT/FP) measures to include a full time security force. Creates new joint training synergy between USAR, MOARNG, and USMCR units. Provides enhanced facilities and mutual support for training, mobilization and deployment operations.

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is \$ 20,386 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a savings of \$ 7,782 thousand. Annual recurring savings to the Department after implementation are \$ 6,470 thousand with a payback of 1 years (2010). The net present value of the costs and savings to the Department over 20 years is a savings of \$ 67,168 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 121 jobs (67 direct and 54 indirect jobs) over the 2006 – 2011 period in the St. Louis, MO-IL metropolitan statistical area, which is -0.01 percent of economic area employment.

B. Local Area Impact:

Candidate Recommendation # USA-0216

27-Jan-05

There will be a minimal impact to the community since the Reserve Component units participating in this action will remain within a local driving distance from their current location. Members of these Reserve Component units are already part of the local community and their residency status will not change. Armed Forces Reserve Centers require minimal community infrastructure to support their activities.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

**** End of Report ****



PIMS # 244

Candidate # USA-0220



Candidate Recommendation: Close the Wyoming Army Guard Joint Forces Headquarters Cheyenne, the Army Guard Armory Raper, the Army Guard Field Maintenance Shop #4, the Army Guard Armory Thermopolis and relocate units to a new Armed Forces Reserve Center and a Maintenance Operations Facility on Warren Air Force Base, Wyoming.

<p style="text-align: center;"><u>Justification</u></p> <ul style="list-style-type: none"> ✓ Multi Service Reserve collocation ✓ Collocates reserve units on an Air Force installation ✓ Supports Readiness Processing and Mobilization ✓ Closes substandard / undersized facilities ✓ Enhances Anti Terror / Force Protection, recruiting / retention 	<p style="text-align: center;"><u>Military Value</u></p> <ul style="list-style-type: none"> ✓ High Military Value – New Joint Capability ✓ Transformational – Joint State headquarters /w Air Force ✓ Increases training time and effectiveness ✓ Combines combat and support units in one location ✓ Joint training between Navy Reserve and Army Guard
<p style="text-align: center;"><u>Payback</u></p> <ul style="list-style-type: none"> ✓ One-Time Cost: \$30,519K ✓ Net Implementation Cost: \$17,347K ✓ Annual Recurring Saving: \$3,064K ✓ Payback Period: 11 Years ✓ NPV (saving): \$11,414K 	<p style="text-align: center;"><u>Impacts</u></p> <ul style="list-style-type: none"> ✓ Minimal economic impact – max potential reduction of 53 jobs (37 direct and 16 indirect) or 0.1% of the total ROI employment. ✓ Minimal community impact ✓ Low environmental impact / no significant issues ✓ USA proposal on AF installation

- ✓ Strategy
- ✓ Capacity Analysis / Data Verification
- ✓ JCSG Recommended
- ✓ De-conflicted w/JCSGs
- ✓ COBRA
- ✓ Military Value Analysis / Data Verification
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/Services



BRAC 2005 - TABS Proposal Information Management System (PIMS)

Candidate Recommendation # USA-0220

27-Jan-05

Candidate Recommendation:

Close the Wyoming Army Guard Joint Forces Headquarters Cheyenne, the Army Guard Armory Raper, the Army Guard Field Maintenance Shop #4, the Army Guard Armory Thermopolis and relocate units to a new Armed Forces Reserve Center and a Maintenance Operations Facility on Warren Air Force Base, Wyoming.

Justification:

Close Wyoming Army National Guard (WYARNG) Raper (federal land licensed to the WYARNG) and Thermopolis Readiness Centers, Joint Forces Headquarters (JFHQ) in Cheyenne and Organizational Maintenance Shop (OMS) # 4. Move units and activities into a new combined JFHQ and Armed Forces Reserve Center / Organizational Maintenance Shop (AFRC/OMS), and the WY State Emergency Operations Center/ Northern Command (EOC/NORTHCOM) on Warren Air Force Base. Consolidates all WY National Guard units that are in the Cheyenne vicinity into one facility. ARNG JFHQ on USAF Base will meet all Anti Terror/Force Protection (AT/FP) requirements. State EOC NORTHCOM facility would support Homeland Defense (HLD) missions, as would the command/control/communication/computer/intelligence (C4I) of the JFHQ. Creates new joint training synergy between USNR and WYARNG units. New facility will provide for ability to conduct Home Station Soldier Readiness Processing / Mobilization / Demobilization (SRP/MOB/DEMOB). AT/FP posture will be enhanced, as facility will comply with all force protection requirements.

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is \$ 30,519 thousand. The net of all costs and savings to the Department of Defense during the implementation period is a cost of \$ 17,347 thousand. Annual recurring savings to the Department after implementation are \$ 3,064 thousand with a payback of 11 years (2019). The net present value of the costs and savings to the Department over 20 years is a savings of \$ 11,414 thousand.

Impact On Other Government Agencies:

This candidate recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Impacts:

A. Economic Impact:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 53 jobs (37 direct and 16 indirect jobs) over the 2006 – 2011 period in the Cheyenne, WY metropolitan statistical area, which is 0.1 percent of economic area employment (percentage determined by consolidating losses in

Candidate Recommendation # USA-0220

27-Jan-05

EIT).

B. Local Area Impact:

There will be a minimal impact to the community since the Reserve Component units participating in this action will remain within a local driving distance from their current location. Members of these Reserve Component units are already part of the local community and their residency status will not change. Armed Forces Reserve Centers require minimal community infrastructure to support their activities.

C. Environmental Impact:

A preliminary environmental impact assessment was performed for this specific proposal. The assessment addressed the following environmental resource areas: 1) Compliance; 2) Restoration; and, 3) Waste Management. It was determined that there would be minimal environmental impacts on these resource areas caused by this action. A formal and more comprehensive assessment will be performed early in the implementation process along with the necessary facility environmental baseline surveys. The Army will work with community, State and Federal environmental agencies to satisfy applicable legal requirements associated with environmental impacts.

*** End of Report ***



ACQUISITION,
TECHNOLOGY
AND LOGISTICS

THE UNDER SECRETARY OF DEFENSE

3010 DEFENSE PENTAGON
WASHINGTON, DC 20301-3010

FEB 3 2005

MEMORANDUM FOR INFRASTRUCTURE STEERING GROUP (ISG) MEMBERS CHAIRS, JOINT CROSS SERVICE GROUPS (JCSG)

SUBJECT: Read Ahead Material for the February 4, 2005, ISG Meeting

The Infrastructure Steering Group will meet on February 4, 2005, at 10:30 a.m. in 3D-1019. The meeting's primary focus will be on candidate recommendations submitted by the Industrial, Headquarters and Support Activities, and Technical JCSGs as well as the Department of Army. There are 42 candidate recommendations on the agenda. Other agenda items include the standard process overview, a summary of the January 28th IEC meeting, and a brief conflict resolution update.

For your advance preparation, I am attaching the briefing slides and conflict review information. Details on the candidate recommendations were provided earlier in the week.

There are 977 scenarios registered in the tracking tool as of January 21, 2004. A summary of scenarios registered, broken out by category, is at TAB 1. Categorization of all scenarios and the Registered Scenario report are on a disc at TAB 2.

A handwritten signature in black ink, appearing to read "Michael W. Wynne".

Michael W. Wynne
Acting USD (Acquisition, Technology & Logistics)
Chairman, Infrastructure Steering Group

Attachment:
As stated





BRAC 2005

Briefing to the
Infrastructure Steering Group

February 4, 2005

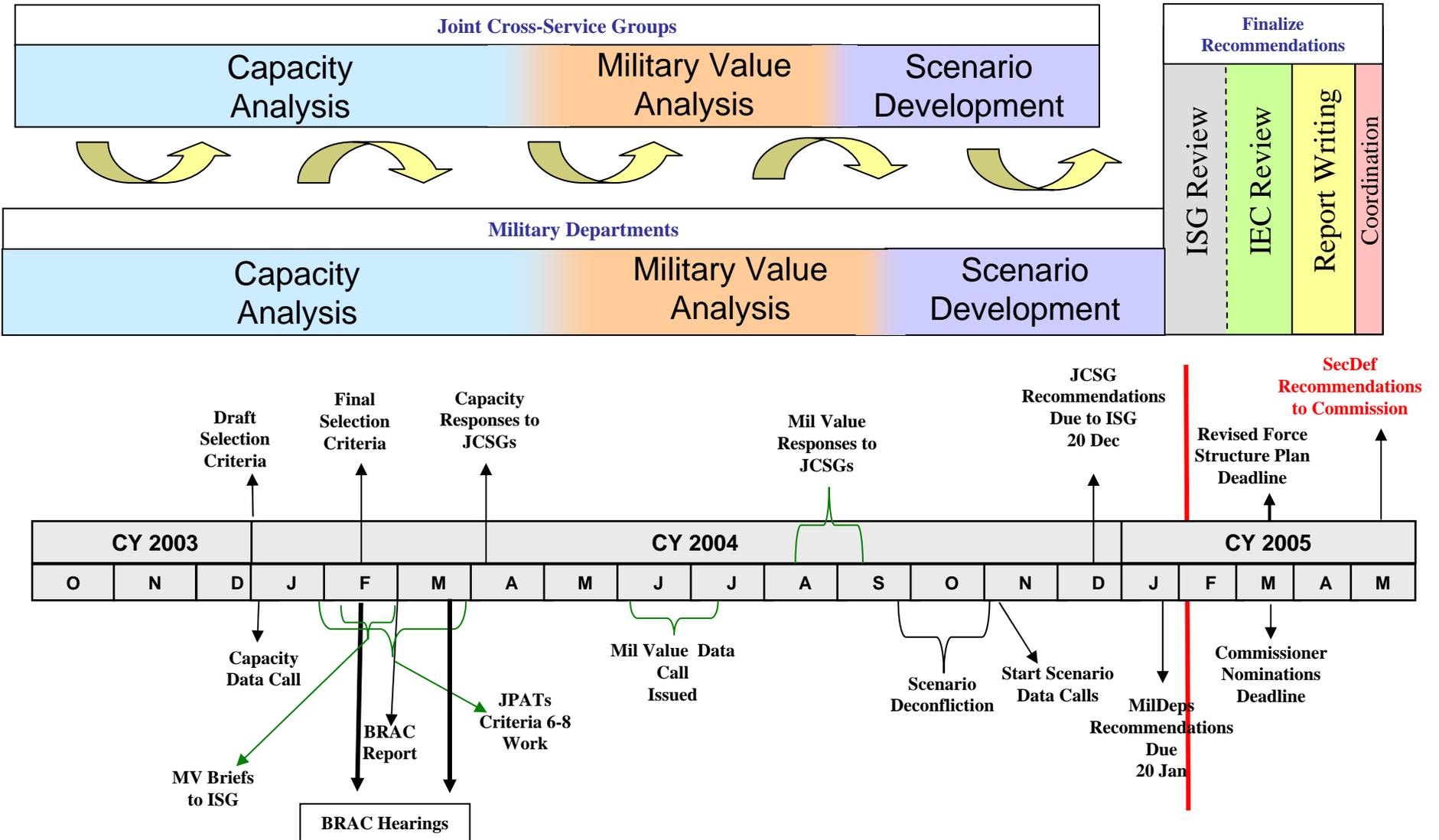


Purpose

- Process Overview
- Post 16 May 2005
- Summary of Conflict Review
- Candidate Recommendations
 - Summary of ISG Actions to date
 - Industrial (2)
 - Headquarters and Support Activities (7)
 - Technical (1)
 - USA (32)



Process Overview





Post 16 May 2005

- SecDef recommendations due May 16, 2005
- DoD BRAC effort does not end with submittal of recommendations to the Commission



Post 16 May 2005: Timeline

- Secretary transmits recommendations (NLT 16 May 2005)
 - Congressional Drop
 - Press Conference
- Commission Review (May – Sep)
 - Hearings – Senior Leaders testify: SECDEF, Chairman, Service Secretaries/Chiefs, others
 - Base Visits/Regional Hearings
- DoD Support to Commission (May – Sep)
 - Detailees
 - Financial, Administrative, *and Analytical*
- GAO reports on DoD’s BRAC process (NLT 1 Jul)
- Commission reports its recommendations to President (NLT 8 Sep)
- President’s “all or none” decision (NLT 23 Sep)
 - Commission provides report if President disapproved first report (NLT 20 Oct)
 - President’s “all or none” decision of revised report (NLT 7 Nov)
- Congress either enacts a joint resolution disapproving the recommendations on an all or none basis or they take on the force/effect of law (+ 45 Legislative days)

Significant staff effort requires maintaining focus and resources



Summary of Conflict Review

- As of 21 Jan 05 - 977 Registered Scenarios
 - 0 New Conflicting Scenarios
 - 114 Old Conflicts Settled
 - 8 Not Ready for Categorization
 - 639 Independent
 - 41 Enabling
 - 175 Deleted



Candidate Recommendations

Projected Briefings to ISG (as of 31 Jan)

Group	Total	7 Jan	14 Jan	21 Jan	28 Jan	4 Feb	11 Feb	18 Feb (Paper)	25 Feb
E&T	24						7	4	13
H&SA	53	16/0/0		3/0/0	4/0/1	7	3	9	10
IND	42			10/0/0	5/0/0	2	3	2	20
INTEL	4								4
MED	19		8/0/0		1/0/0			5	5
S&S	7				1/0/0				6
TECH	11					1		3	7
ARMY	150				95/0/1	32	22		
DoN	57				38/0/0		4		15
USAF	60						15	25	20

Legend:

Approved – 181 / Disapproved – 0 / Hold – 2

Pending - 244



Industrial Joint Cross Service Group



Ship Repair # IND-0037

- Relocates the Navy Ship Intermediate-Level Maintenance Function consistent with Navy Candidate Recommendation DON-0033, which relocates SSNs from New London to Norfolk and Kings Bay
- Attached “Quad Chart” Provides Details



Candidate # IND-0037

Candidate Recommendation: Realign NAVSUBSUPPFAC NEW LONDON CT by relocating the intermediate submarine repair function to SIMA NORFOLK VA, NAVSHIPYD NORFOLK VA, and TRIREFFAC KINGS BAY GA

<u>Justification</u>	<u>Military Value</u>
<p><u>Payback</u></p> <ul style="list-style-type: none"> ✓ One-time cost: \$40.57M ✓ Net implementation cost: \$57.83M ✓ Annual recurring savings: \$14.90M ✓ Payback time: 5 Years ✓ NPV (savings): \$87.58M 	<p><u>Impacts</u></p> <ul style="list-style-type: none"> ✓ Criteria 6: -1,292 jobs (694 direct, 598 indirect); 0.77% ✓ Criteria 7: No issues ✓ Criteria 8: Air quality and water resources issues. No impediments

- ✓ Strategy
- ✓ Capacity Analysis / Data Verification
- ✓ JCSG/MilDep Recommended
- ✓ De-conflicted w/JCSGs
- ✓ COBRA
- ✓ Military Value Analysis / Data Verification
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/MilDeps



Candidate # IND-0086 – Lackland AFB

- Eliminates depot maintenance function at Lackland AFB based on strategy of minimizing sites and maximum capacity at 1.5 shifts
- Transfers the workload to Tobyhanna Army Depot (TYAD)
 - TYAD is DoD's Centers of Industrial and Technical Excellence for this type workload
 - Has the required capacity for workload
 - Eliminates of duplicate overhead structures caused by operating multiple depot maintenance activities
- Eliminates over 36.2 thousand square feet
- Annual facility sustainment and recapitalization savings of \$102.8K.



Candidate # IND-0086 – Lackland AFB

Candidate Recommendation: Realign Lackland Air Force Base, TX by relocating the depot maintenance of Computers, Crypto, Electronic Components (Non-Airborne), and Radio to Tobyhanna Army Depot, PA.

<u>Justification</u>	<u>Military Value</u>																
<ul style="list-style-type: none"> ▪ Supports depot maintenance function elimination at Lackland ▪ Minimizes sites using maximum capacity at 1.5 shifts. ▪ Eliminates 36.2K square feet ▪ Eliminates 30% of duplicate overhead ▪ Facilitates interservicing 	<ul style="list-style-type: none"> ▪ Computers: average increases from 38.68 to 38.73 ▪ Crypto: average increases from 55.16 to 78.46 ▪ Electrical Components (Non-Airborne): average increases from 40.79 to 59.31 ▪ Radio: average increases from 41.13 to 57.28 ▪ Other: not considered relevant, other is primary miscellaneous/general support to the base and is location specific 																
<table border="0"> <thead> <tr> <th colspan="2" data-bbox="170 1435 1003 1469"><u>Payback</u></th> </tr> </thead> <tbody> <tr> <td data-bbox="170 1469 787 1502">▪ One-time cost:</td> <td data-bbox="787 1469 1003 1502">\$9.72M</td> </tr> <tr> <td data-bbox="170 1502 787 1534">▪ Net implementation savings:</td> <td data-bbox="787 1502 1003 1534">\$125K</td> </tr> <tr> <td data-bbox="170 1534 787 1567">▪ Annual recurring savings:</td> <td data-bbox="787 1534 1003 1567">\$2.86M</td> </tr> <tr> <td data-bbox="170 1567 787 1599">▪ Payback time:</td> <td data-bbox="787 1567 1003 1599">3 years</td> </tr> <tr> <td data-bbox="170 1599 787 1599">▪ NPV (savings):</td> <td data-bbox="787 1599 1003 1599">\$26.29M</td> </tr> </tbody> </table>	<u>Payback</u>		▪ One-time cost:	\$9.72M	▪ Net implementation savings:	\$125K	▪ Annual recurring savings:	\$2.86M	▪ Payback time:	3 years	▪ NPV (savings):	\$26.29M	<table border="0"> <thead> <tr> <th data-bbox="1003 1435 1955 1469"><u>Impacts</u></th> </tr> </thead> <tbody> <tr> <td data-bbox="1003 1469 1955 1502">▪ Criteria 6: -376 Jobs (177 direct, 199 indirect); <0.1%</td> </tr> <tr> <td data-bbox="1003 1502 1955 1534">▪ Criteria 7: No issues</td> </tr> <tr> <td data-bbox="1003 1534 1955 1599">▪ Criteria 8: No impediments</td> </tr> </tbody> </table>	<u>Impacts</u>	▪ Criteria 6: -376 Jobs (177 direct, 199 indirect); <0.1%	▪ Criteria 7: No issues	▪ Criteria 8: No impediments
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▪ Criteria 7: No issues																	
▪ Criteria 8: No impediments																	

✓ Strategy

✓ Capacity Analysis / Data Verification

✓ JCSG/MilDep Recommended

✓ De-conflicted w/JCSGs

✓ COBRA

✓ Military Value Analysis / Data Verification

✓ Criteria 6-8 Analysis

✓ De-conflicted w/MilDepts



Headquarters and Support Joint Cross Service Group



HSA JCSG

Geo-clusters & Functional

Correctional Facilities

Civilian Personnel Offices

Defense Agencies

Financial Management (7 Jan 05)

Military Personnel Centers (7 Jan 05)

Installation Management (14 of 15) (28 Jan 05)

Mobilization

Mobilization

Major Admin & HQ

Combatant Commands (3 of 4) (28 Jan 05)



Major Admin & HQ (7 of 16)

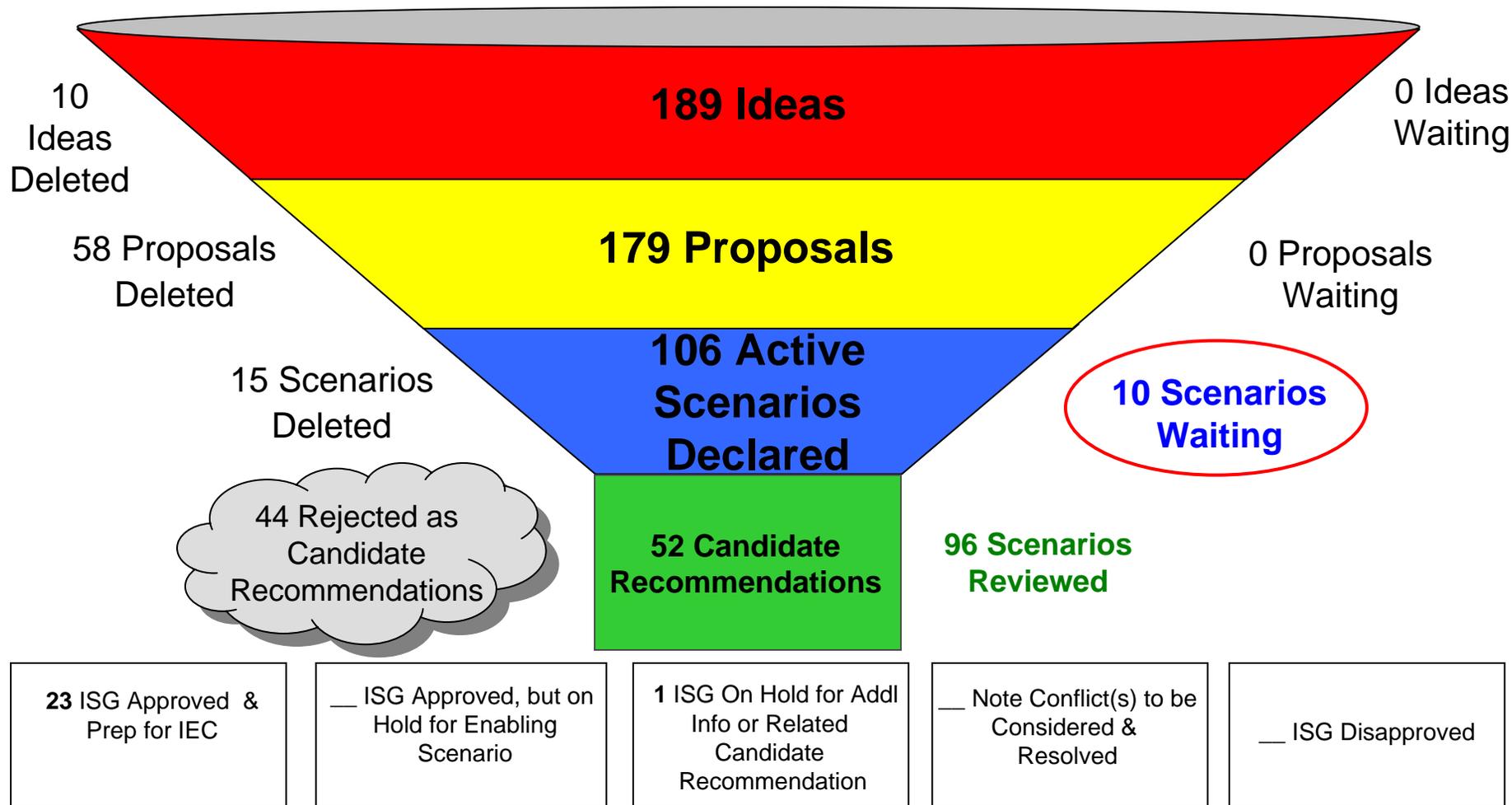


Reserve & Recruiting Commands (3 of 4)



Statistics

HSA JCSG Currently has:





Strategy – Rationalize Presence in the DC Area

- HSA-0018 Consolidate DFAS – 399 personnel
- HSA- 0006 Create Army HRC – 2177 personnel
- HSA- 0067 Relocate DCMA – 595 personnel
- HSA- 0092 Relocate AMC – 1656 personnel
- HSA -0065 Consolidate ATEC – 470 personnel (out of NCR, but remains w/in DC Area)
- HSA – 0047 Co-locate Missile and Space Defense Agencies at Huntsville – 3634 personnel
- HSA – 0063 Co-locate TRANSCOM Components – 1183 personnel

TOTAL to Date (direct, not including indirect or eliminations): 10,114 out of NCR; 9644 out of DC Area



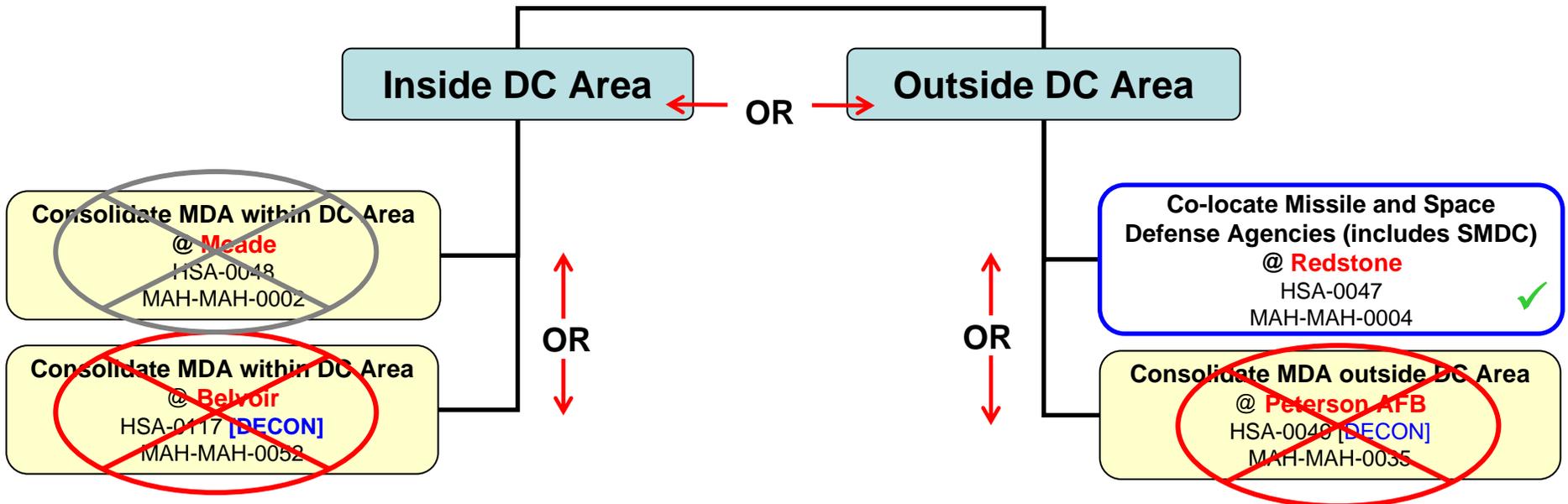
Strategy – Minimize Leased Space in the NCR

- About 8.4 M USF of leased space in the NCR (> 2 Pentagons)
 - HSA-0018 Consolidate DFAS – 102,979 USF
 - HSA-0006 Create Army HRC – 437,516 USF
 - HSA-0067 Relocate DCMA – 83,408 USF
 - HSA-0065 Consolidate ATEC – 83,000 USF
 - HSA-0047 Co-locate Missile and Space Defense Agencies – 288,000 USF
 - HSA-0063 Co-locate TRANSCOM Components – 162,000 USF
 - HSA-0115 Co-locate Medical Activities – 166,000 USF
 - HSA-0056 Co-locate AF Leased Locations – 190,000 USF
 - HSA-0035 Co-locate National Guard HQs – 296,000 USF

TOTAL to Date: 1,808,903 USF of leased space in NCR
(21.5%)



MDA





Candidate #HSA-0047: Co-locate Missile and Space Defense Agencies at Huntsville

DRAFT

Candidate Recommendation (abbreviated): Close the Suffolk Building. Relocate HQ liaison office for MDA to leased space in Arlington, VA. Relocate remaining MDA functions to Redstone Arsenal, Huntsville, AL. Close the GMD Bradford and SMDC Buildings in Huntsville by relocating MDA to Redstone Arsenal. Realign FOB 2 by relocating MDA to Redstone Arsenal. Realign Crystal Square 2 by relocating MDA and HQ USA SMDC to Redstone Arsenal. Realign Crystal Mall 4 by relocating HQ USA SMDC to Redstone Arsenal.

Justification

- ✓ Consolidates MDA HQ and SMDC; eliminates redundancy and enhances efficiency.
- ✓ Eliminates 288,000 USF DoD-controlled leased space.
- ✓ Moves MDA and SMDC offices to an AT/FP compliant location.

Military Value

- ✓ MDA: 291st of 314
- ✓ SMDC: 284th of 314
- ✓ Redstone Arsenal: 48th of 314

Payback

- ✓ One Time Cost: \$304.3M
- ✓ Net Implementation Cost: \$107.1M
- ✓ Annual Recurring Savings: \$ 35.7M
- ✓ Payback Period: 5 Years
- ✓ NPV (savings): \$228.4M

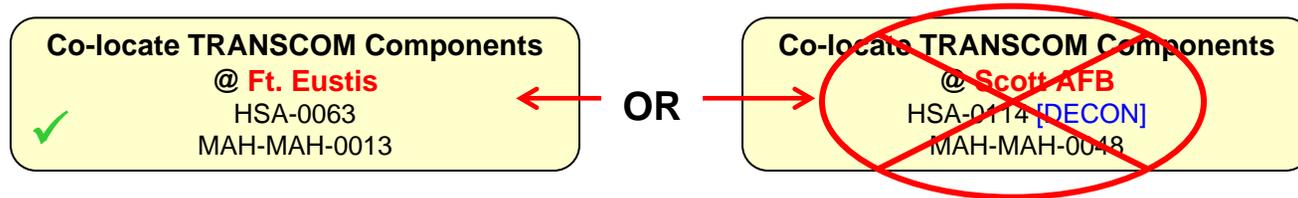
Impacts

- ✓ Criterion 6: DC Area: -6,102 jobs (3,634 direct; 2,468 indirect), 0.22%; Baltimore-Towson: -9 jobs (5 direct; 4 indirect), <0.1%;
- ✓ Criterion 7: Housing and Graduate Education issues.
- ✓ Criterion 8: No impediments.

- ✓ Strategy
- ✓ Capacity Analysis / Data Verification
- ✓ JCSG/MilDep Recommended
- ✓ De-conflicted w/JCSGs
- ✓ COBRA
- ✓ Military Value Analysis / Data Verification
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/MilDepts



TRANSCOM





Candidate #HSA-0063: Co-locate TRANSCOM Components

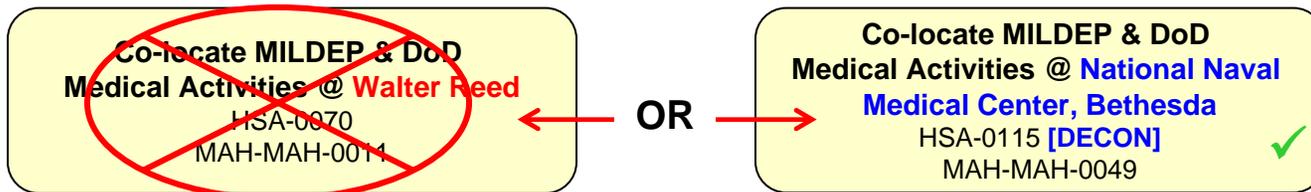
Candidate Recommendation: Realign the Hoffman 2 Building, a leased installation in Alexandria, VA, by relocating the USA Surface Deployment and Distribution Command to Ft. Eustis, VA, and consolidating with other SDDC offices at Fort Eustis. Realign Washington Navy Yard by relocating the USN Military Sealift Command to Ft. Eustis, VA.

<u>Justification</u>	<u>Military Value</u>
<ul style="list-style-type: none"> ✓ Eliminates approximately 162,000 USF of leased space within the NCR. ✓ Frees up over 200,000 GSF at WNY for reuse for other Activities which need to remain in the NCR. ✓ Consolidates SDDC and co-locates related Activity; eliminates redundancy and enhances efficiency. ✓ Moves SDDC to an AT/FP compliant location. 	<ul style="list-style-type: none"> ✓ COMSC: 193rd of 314 ✓ SDDC: 306th of 314 ✓ Ft. Eustis: 43rd of 314
<u>Payback</u>	<u>Impacts</u>
<ul style="list-style-type: none"> ✓ One Time Cost: \$87.7M ✓ Net Implementation Cost: \$74.3M ✓ Annual Recurring Savings: \$ 4.2M ✓ Payback Period: 32 Years ✓ NPV (cost): \$28.4M 	<ul style="list-style-type: none"> ✓ Criterion 6: -2,059 jobs (1,183 direct, 876 indirect); less than 0.1%. ✓ Criterion 7: No issues. ✓ Criterion 8: Air quality and T&E species issues. No impediments.

- | | | | |
|------------|---|---------------------------|---------------------------|
| ✓ Strategy | ✓ Capacity Analysis / Data Verification | ✓ JCSG/MilDep Recommended | ✓ De-conflicted w/JCSGs |
| ✓ COBRA | ✓ Military Value Analysis / Data Verification | ✓ Criteria 6-8 Analysis | ✓ De-conflicted w/MilDeps |



Medical Activities





Candidate #HSA-0115: Co-locate MILDEP and DoD Medical Activities

DRAFT

Candidate Recommendation (abbreviated): Close Skyline 1; relocate TMA to the National Naval Medical Center, Bethesda. Realign Skyline 4 and 5, by relocating TMA to Bethesda. Realign Skyline 6, by relocating TMA and Army Office of the Surgeon General (OTSG) to Bethesda. Realign the Hoffman 2 building, by relocating the OTSG to Bethesda. Realign Bolling AFB, by relocating the AF Medical Support Agency to Bethesda. Realign Potomac Annex, by relocating the BUMED to Bethesda.

<u>Justification</u>	<u>Military Value</u>
<ul style="list-style-type: none"> ✓ Eliminates approximately 166,000 USF of leased space within the NCR. ✓ Enables DON-0072, the closure of Potomac Annex. ✓ Enabled by MED-0030, provides vacant space. ✓ Co-location of organizations with like missions promotes “jointness” and creates opportunities for synergy. ✓ Moves TMA and OTSG to an AT/FP compliant location. 	<ul style="list-style-type: none"> ✓ TMA: 312th of 314 ✓ AF Med Sup Agency: 209th of 314 ✓ OTSG: 248th of 314 ✓ Bumed: 191st of 314 ✓ NNMC: 97th of 314
<u>Payback</u>	<u>Impacts</u>
<ul style="list-style-type: none"> ✓ One Time Cost: \$51.5M ✓ Net Implementation Cost: \$29.4M ✓ Annual Recurring Savings: \$ 8.0M ✓ Payback Period: 6 Years ✓ NPV (savings): \$47.4M 	<ul style="list-style-type: none"> ✓ Criterion 6: -3,159 Jobs (1,881 direct, 1,278 indirect); .11% ✓ Criterion 7: No issues ✓ Criterion 8: Air Quality issues, no impediments

- ✓ Strategy
- ✓ Capacity Analysis / Data Verification
- ✓ JCSG/MilDep Recommended
- ✓ De-conflicted w/JCSGs
- ✓ COBRA
- ✓ Military Value Analysis / Data Verification
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/MilDeps



Misc. AF leased space

Co-locate Misc. USAF Leased Locations
✓ @ **Andrews AFB**
HSA-0056
MAH-MAH-0024

DRAFT



Candidate #HSA-0056: Co-locate Miscellaneous USAF Leased Locations

Candidate Recommendation(abbreviated): Close 1501 Wilson Blvd, 1560 Wilson Blvd, and Arlington Plaza and realign 1401 Wilson Blvd, 1815 N. Ft. Myer Dr., 1919 S. Eads St., Ballston Metro Center, Crystal Gateway 1, Crystal Gateway 2, Crystal Gateway 4, Crystal Gateway North, Crystal Plaza 5, Crystal Plaza 6, Crystal Square 2, Jefferson Plaza 2, the Nash Street building, and the Webb building, all leased installations in Arlington, Virginia by relocating components of the Headquarters Air Force to Andrews Air Force Base.

Justification

- ✓ Eliminates approximately 190,000 USF of leased space within the NCR.
- ✓ Co-location of organizations facilitates possible consolidation of common support functions.
- ✓ Moves USAF leased space to an AT/FP compliant location.

Military Value

- ✓ Activities range from 184th to 310th of 314
- ✓ Andrews AFB: 47th of 314

Payback

- ✓ One Time Cost: \$46.5M
- ✓ Net Implementation Cost: \$36.7M
- ✓ Annual Recurring Savings: \$.7M
- ✓ Payback Period: 100+Yrs
- ✓ NPV (cost): \$27.3M

Impacts

- ✓ Criterion 6: No job reductions.
- ✓ Criterion 7: No issues.
- ✓ Criterion 8: Air quality and historic issues. No impediments.

- | | | | |
|------------|---|---------------------------|---------------------------|
| ✓ Strategy | ✓ Capacity Analysis / Data Verification | ✓ JCSG/MilDep Recommended | ✓ De-conflicted w/JCSGs |
| ✓ COBRA | ✓ Military Value Analysis / Data Verification | ✓ Criteria 6-8 Analysis | ✓ De-conflicted w/MilDeps |



National Guard HQs

**Co-locate National Guard HQs
(ARNGRC, NGB, ARNG and ANG)
@ Andrews AFB
HSA-0035
MAH-R&RC-0008** ✓



Candidate # HSA-0035 Co-locate National Guard Headquarters

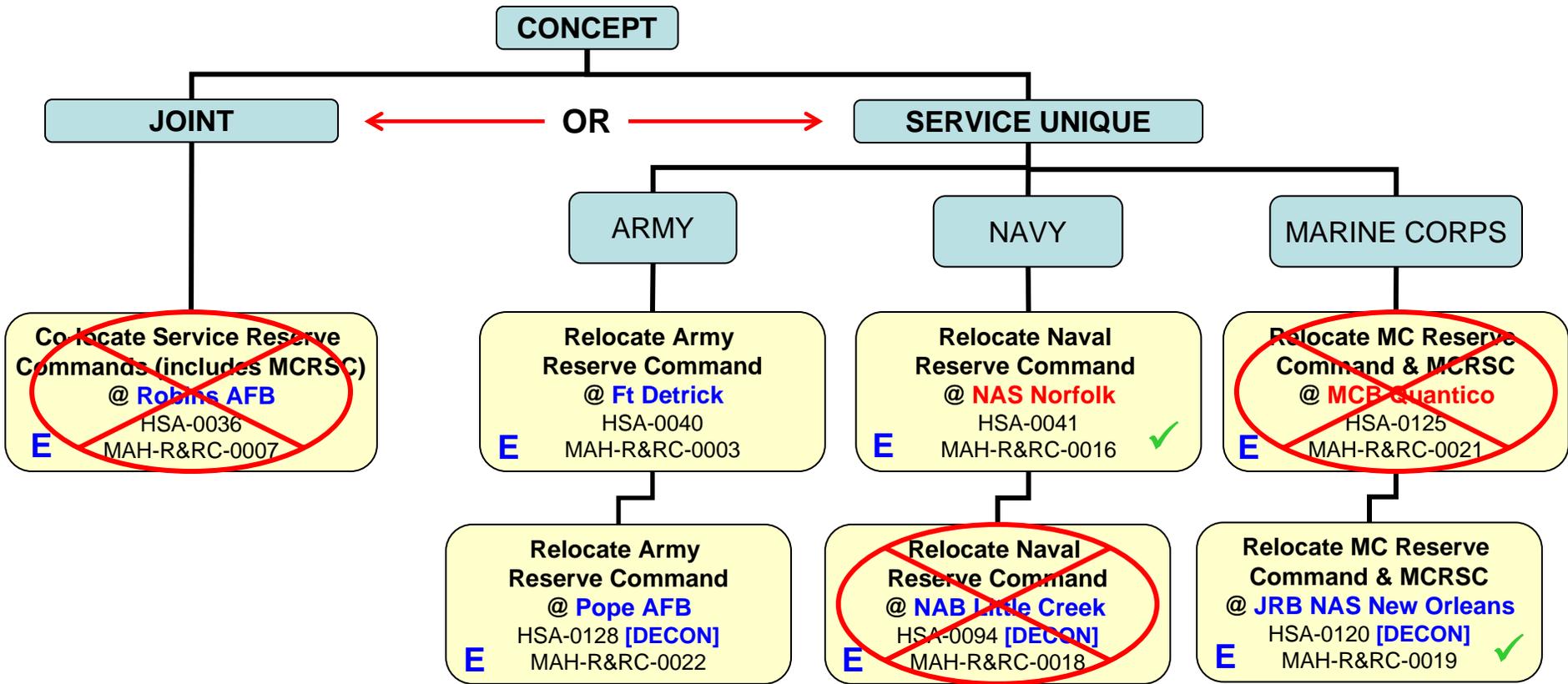
Candidate Recommendation: Close Jefferson Plaza 1, Arlington, VA. Relocate the National Guard Bureau, Army National Guard and Air National Guard Headquarters to Andrews Air Force Base, MD. Realign the Army National Guard Readiness Center at Arlington Hall, Arlington, VA, by relocating the Army National Guard Readiness Center to Andrews Air Force Base, MD.

<u>Justification</u>	<u>Military Value</u>
<ul style="list-style-type: none"> ✓ Enhances Joint Service interoperability ✓ Merge common support functions ✓ Frees up Army National Guard Readiness Center in Arlington, VA for reuse by DoD activities relocating from leased space 	<ul style="list-style-type: none"> ✓ ARNG/Arlington Hall 231st of 314 ✓ NG/JP-1 232nd of 314 ✓ ANG/JP-1 187th of 314 ✓ Andrews AFB 47th of 314
<u>Payback</u>	<u>Impacts</u>
<ul style="list-style-type: none"> ✓ One-Time Cost: \$172M ✓ Net Implementation Cost: \$180.8M ✓ Annual Recurring Cost: \$10M ✓ Payback Period: Never ✓ NPV Cost: \$257.3 	<ul style="list-style-type: none"> ✓ Criteria 6: No job reductions ✓ Criteria 7: No issues ✓ Criteria 8: Potential air quality, noise and water resources issues. No impediments

- ✓ Strategy
- ✓ Capacity Analysis / Data Verification
- ✓ JCSG/MilDep Recommended
- ✓ De-conflicted w/JCSGs
- ✓ COBRA
- ✓ Military Value Analysis / Data Verification
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/MilDepts



Reserve Commands





Candidate # HSA-0041 Relocate Navy Reserve Command

Candidate Recommendation: Realign Naval Support Activity New Orleans, LA, by relocating Navy Reserve Command to Naval Support Activity Norfolk, VA.

<u>Justification</u>	<u>Military Value</u>
<ul style="list-style-type: none"> ✓ Enhances Service Active and Reserve Component interoperability ✓ Merge common support functions ✓ Reduces administrative footprint by 4400 GSF ✓ Enables potential closure of NSA New Orleans (DoN-0158) 	<ul style="list-style-type: none"> ✓ Navy Reserve Command, New Orleans 176th of 314 ✓ NSA Norfolk 116th of 314 ✓ Military judgment: Significant military value relocating Reserve Component with Active Component HQs. Follows Active Reserve Integration dictates. Scenario has HQ Navy support
<u>Payback</u>	<u>Impacts</u>
<ul style="list-style-type: none"> ✓ One Time Cost: \$23.7M ✓ Net Implementation Cost: \$6.9M ✓ Annual Recurring Savings: \$4.2M ✓ Payback Period: 3 years ✓ NPV Savings: \$33.3M 	<ul style="list-style-type: none"> ✓ Criteria 6: -820 (471 direct, 349 indirect); -0.11% ✓ Criteria 7: NSA Norfolk’s average pupil/teacher ratio and proximity to airport (8 miles) mitigate child care and higher median household value. No impediments ✓ Criteria 8: No impediments.

- ✓ Strategy
- ✓ Capacity Analysis / Data Verification
- ✓ JCSG/MilDep Recommended
- ✓ De-conflicted w/JCSGs
- ✓ COBRA
- ✓ Military Value Analysis / Data Verification
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/MilDepts

DRAFT



Candidate # HSA-0120 Relocate Marine Corps Reserve Command and Marine Corps Reserve Support Command

Candidate Recommendation: Realign Naval Support Activity, New Orleans, LA, by relocating the Marine Corps Reserve Command to Joint Reserve Base Naval Air Station, New Orleans, LA. Realign Marine Corps Support Activity, Kansas City, MO, by relocating the Marine Corps Reserve Support Command element of Mobility Command to Joint Reserve Base Naval Air Station. New Orleans, LA.

<p style="text-align: center;"><u>Justification</u></p> <ul style="list-style-type: none"> ✓ Maintains Joint Service interoperability ✓ Merge common support functions ✓ Enables closure of NSA NOLA and MCSA Kansas City, MO (DoN-0157/158) 	<p style="text-align: center;"><u>Military Value</u></p> <ul style="list-style-type: none"> ✓ USMC Reserve Command, New Orleans 175th of 314 ✓ USMC Reserve Support Activity Cmd, K.C. 86th of 314 ✓ JRB Naval Air Station, New Orleans 60th of 314
<p style="text-align: center;"><u>Payback</u></p> <ul style="list-style-type: none"> ✓ One Time Cost: \$56.8M ✓ Net Implementation Cost: \$61.5M ✓ Annual Recurring Cost: \$1.6M ✓ Payback Period: Never ✓ NPV Cost: \$70.7M 	<p style="text-align: center;"><u>Impacts</u></p> <ul style="list-style-type: none"> ✓ Criteria 6: <ul style="list-style-type: none"> ✓ New Orleans -1419 (1054 direct, 748 indirect); -0.19% ✓ Kansas City -326 (189 direct, 137 indirect); < 0.1% ✓ Criteria 7: No issues ✓ Criteria 8: Potential impact to wastewater treatment plant and to wetlands, but no problem obtaining wetland permits.

- ✓ Strategy
- ✓ Capacity Analysis / Data Verification
- ✓ JCSG/MilDep Recommended
- ✓ De-conflicted w/JCSGs
- ✓ COBRA
- ✓ Military Value Analysis / Data Verification
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/MilDepts



Technical Joint Cross Service Group Candidate Recommendations

Feb 4, 2005

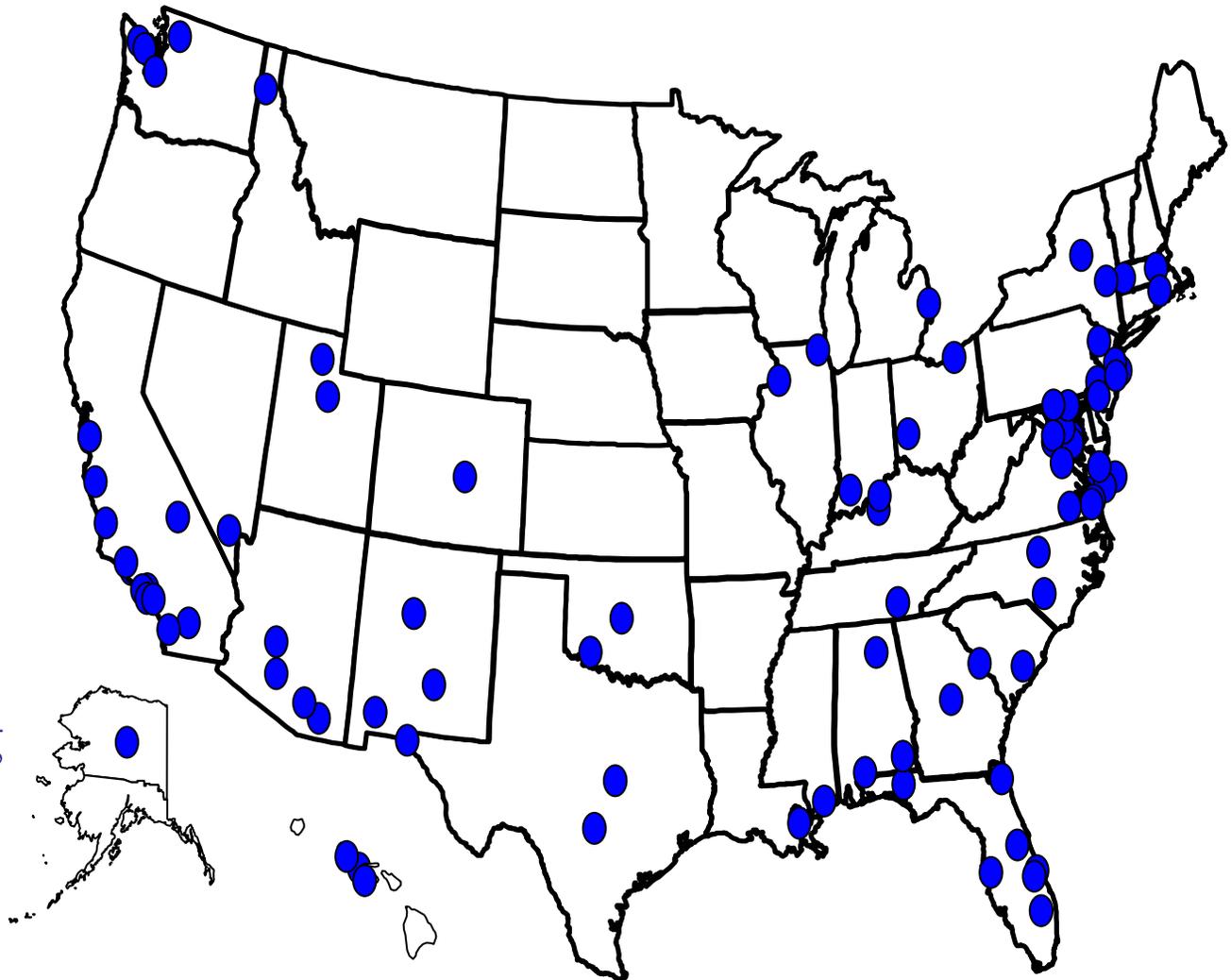
Dr. Ron Sega

Chairman, Technical Joint Cross Service Group



RDAT&E Facilities*

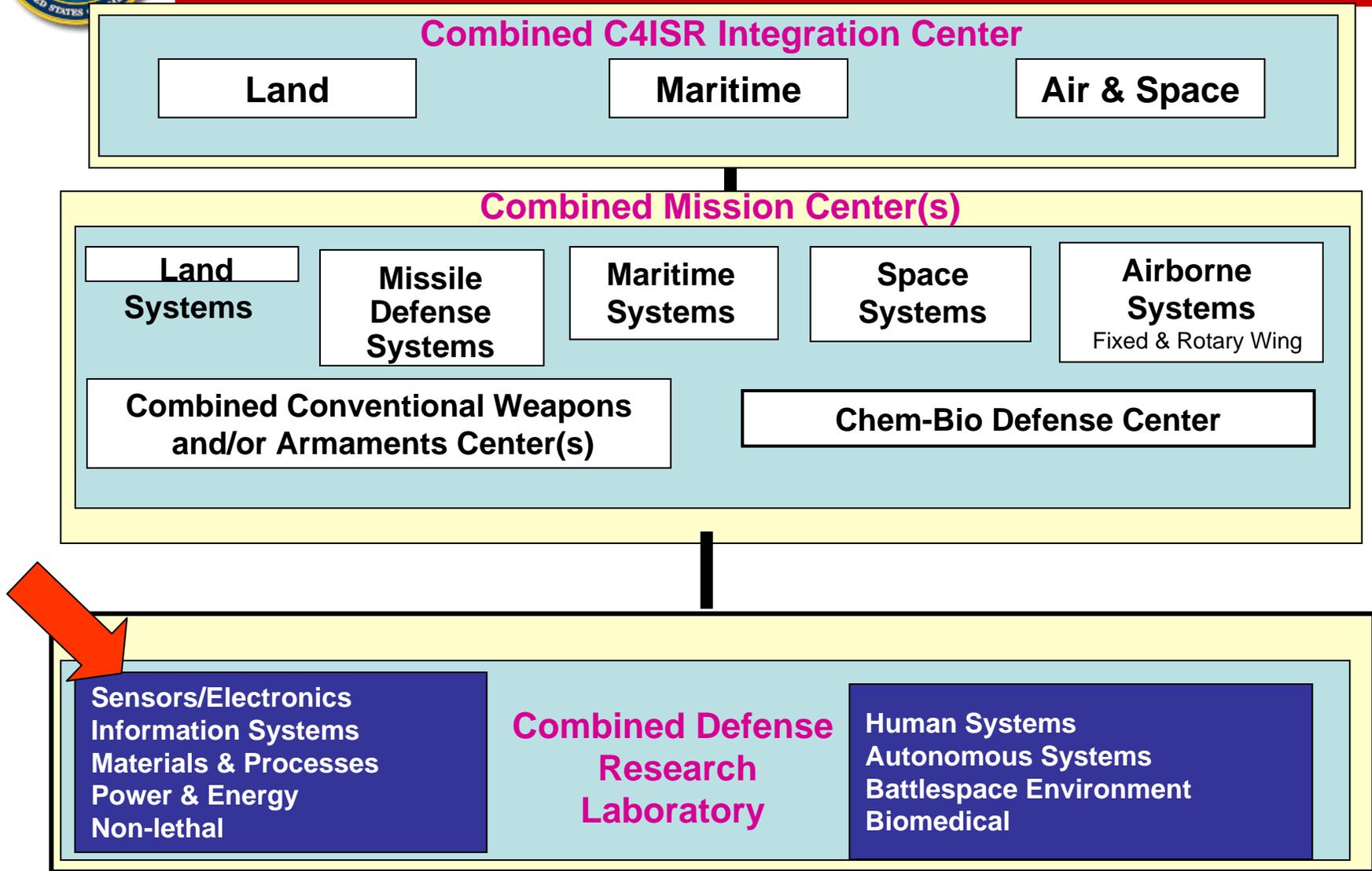
- 3 Functions
 - Research
 - Development & Acquisition
 - Test & Evaluation
- 173 Technical Facilities
- 157,315 FTEs
- ~ \$130B Annual Funding



*With greater than 30 Full time Equivalent personnel



TJCSG Transformational Framework **DRAFT**





Scenario Families

	FAMILY	SCENARIOS	ISG SCHEDULE
Combined Research Lab	1. Extramural Research	40	4 Feb
	2. Defense Research Lab	9, 34	18 Feb
	3. Joint Battlespace “Lab”	20	11 Feb
Combined Mission Centers	4. Joint Chem-Bio	32	11 Feb
	5. Ground Platform	13	18 Feb
	6. Air Platform (Fixed)	6	25 Feb
	7. Air Platform (Rotary)	5	25 Feb
	8. Maritime Systems	31	18 Feb
	9. Space Systems	9	18 Feb
	10. Weapons Systems	2, 17, 18, 19, 28, 43, 44	25 Feb
	11. Energetic Materials	18,19, 43	18 Feb
	12. Guns and Ammo	17, 44	18 Feb
	13. Combined C4ISR	8, 42, 47, 54	8 or 42 - 25 Feb 47 and 54 – 11 Feb



Tech-0040 Consolidate Extramural Research Program Managers to NAS Anacostia **DRAFT**

Candidate Recommendation: Close the Office of Naval Research, Arlington, VA; the Air Force Office of Scientific Research, Arlington, VA; the Army Research Offices, Durham, NC, Fort Belvoir, VA, and Arlington, VA; and the Defense Advanced Research Project Agency, Arlington, VA. Relocate all functions to Anacostia Annex, Washington, DC. Realign the Defense Threat Reduction Agency Eisenhower Avenue facility, Alexandria, VA, by relocating the Extramural Research Program Management function to Anacostia Annex, Washington, DC.

<u>Justification</u>	<u>Military Value</u>
<ul style="list-style-type: none"> ■ Foster coordination among extramural research activities ■ Enhance force protection ■ Vacate Leased Space in National Capital Region ■ Form a major element of the Defense Research Laboratory 	<ul style="list-style-type: none"> ■ DARPA and ONR had higher quantitative MV scores than Anacostia, but both are in unprotected leased space . ■ Military judgment said quantitative scores high because of research managers co-location. ■ Anacostia provides highest overall MV because of enhanced force protection, accessibility to Pentagon and Capital Hill by metro, and quality of buildings.
<u>Payback</u>	<u>Impacts</u>
<ul style="list-style-type: none"> ■ One-time cost: \$104.5M ■ Net implementation savings: \$110.4M ■ Annual recurring savings: \$52.3M ■ Payback time: 1 year ■ NPV (savings): \$583.2M 	<ul style="list-style-type: none"> ■ Criteria 6: -191 jobs (121 direct, 70 indirect); < 0.1% ■ Criteria 7: No issues ■ Criteria 8: No impediments

- ✓ Strategy
- ✓ Capacity Analysis / Data Verification
- ✓ JCSG/MilDep Recommended
- ✓ De-conflicted w/JCSGs
- ✓ COBRA
- ✓ Military Value Analysis / Data Verification
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/MilDeps

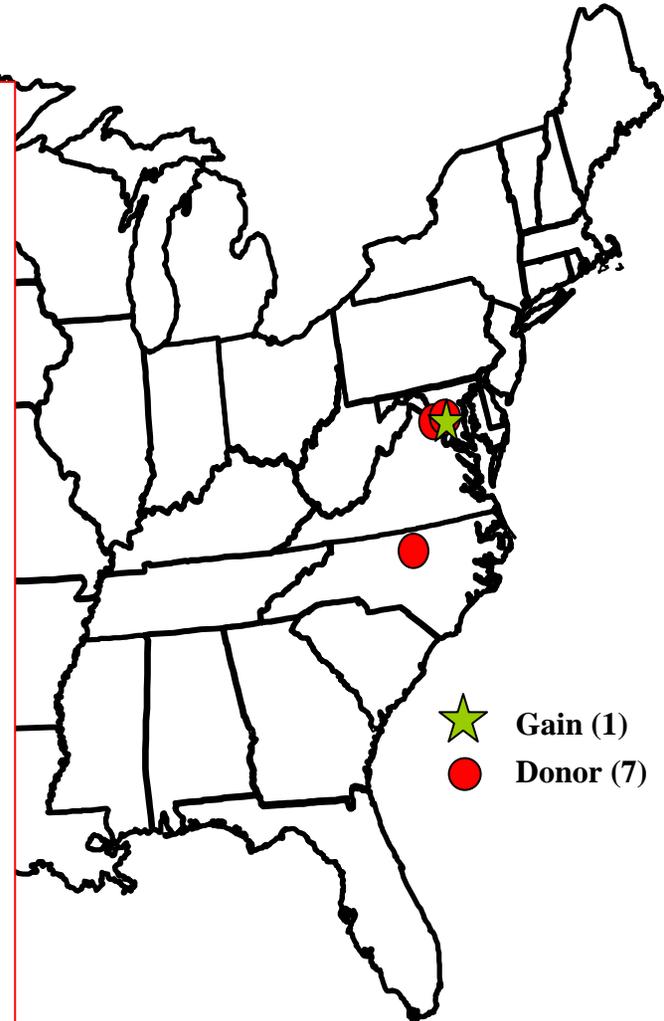


TECH 40 Consolidate Extramural Research Program Managers to NAS Anacostia

DRAFT

❑ Losing locations are:

- ❑ Army Research Office (Raleigh/Durham NC)**
- ❑ Army Research Office (Ft. Belvoir)**
- ❑ Army Research Office (Arlington)**
- ❑ Office of Naval Research (Arlington)**
- ❑ Air Force Office of Scientific Research (Arlington)**
- ❑ Defense Advanced Research Projects Agency (Arlington)**
- ❑ Extramural Managers Defense Threat Reduction Agency (Alexandria)**



★ Gain (1)
● Donor (7)



TECH-0040 – Summary

- Co-locates research offices that consist predominantly of extramural research (contract with universities / industry)
 - Moves to Anacostia; Near Metro / Pentagon / Capital Hill
- Relocates 2207 billets out of leased space
- Eliminates 111 billets
- One of 3 recommendations that form the Defense Research Lab
 - Extramural Research Program Managers (TECH-0040)
 - Service and Agency Laboratories (Tech 009 or Tech 034)
 - Joint Battlespace Environments (Tech 020)



TECH-0040 – Wild Card

- Tech 040 (Extramural Research Program Managers) currently builds a new building at NAS Anacostia—and still pays back in 1 year
- Medical JCSG brought forward scenario on 28 Jan vacating 1.1M Square Feet in Bethesda
- Extramural Research Program Managers scenario only requires ~400,000 square feet
 - Could Relocate Extramural Research Managers Office to Bethesda, use only half of vacated space, and pay off in lesser time
 - Still need to run the option with proper time phasing to determine actual costs
 - Bethesda should meet all requirements of recommendation without incurring MILCON
 - TJCSG will finish exploration of option



Army Candidate Recommendations

Transforming Through Base Realignment and Closure

2/3/2005 11:53 AM



Agenda



- Review Candidate Recommendations
 - 24 Army only and Multi-Component
 - 8 Joint basing or co-location
- Review Cost Summary

Transforming Through Base Realignment and Closure

2/3/2005 11:53 AM



RC Military Value



Military Value is enhanced by replacing and consolidating outdated and encroached infrastructure

- Encroached properties
 - Inhibit effective training.
 - Increase vulnerability – poor AT/FP posture
- Aged facilities
 - Lack adequate IT infrastructure for effective C3
 - Are too small for larger current units/missions
 - Insufficient equipment supply areas
 - Maintenance bays crowded with supplies and repair parts
 - Inadequate classrooms and administrative areas

1950s and 60s
infrastructure does
not support a 21st
Century fighting force

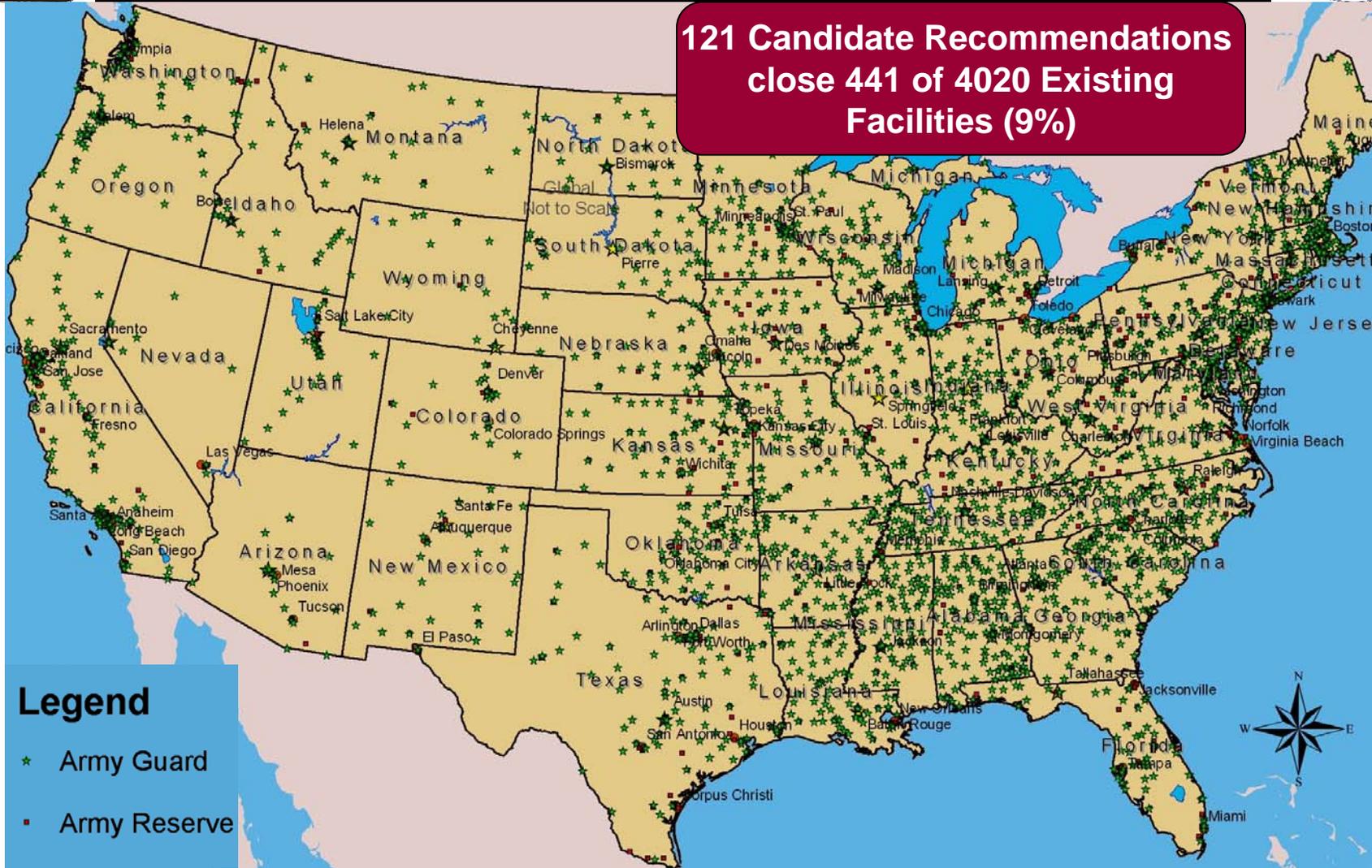
Transforming Through Base Realignment and Closure

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Army Guard and Reserve Property

**121 Candidate Recommendations
close 441 of 4020 Existing
Facilities (9%)**



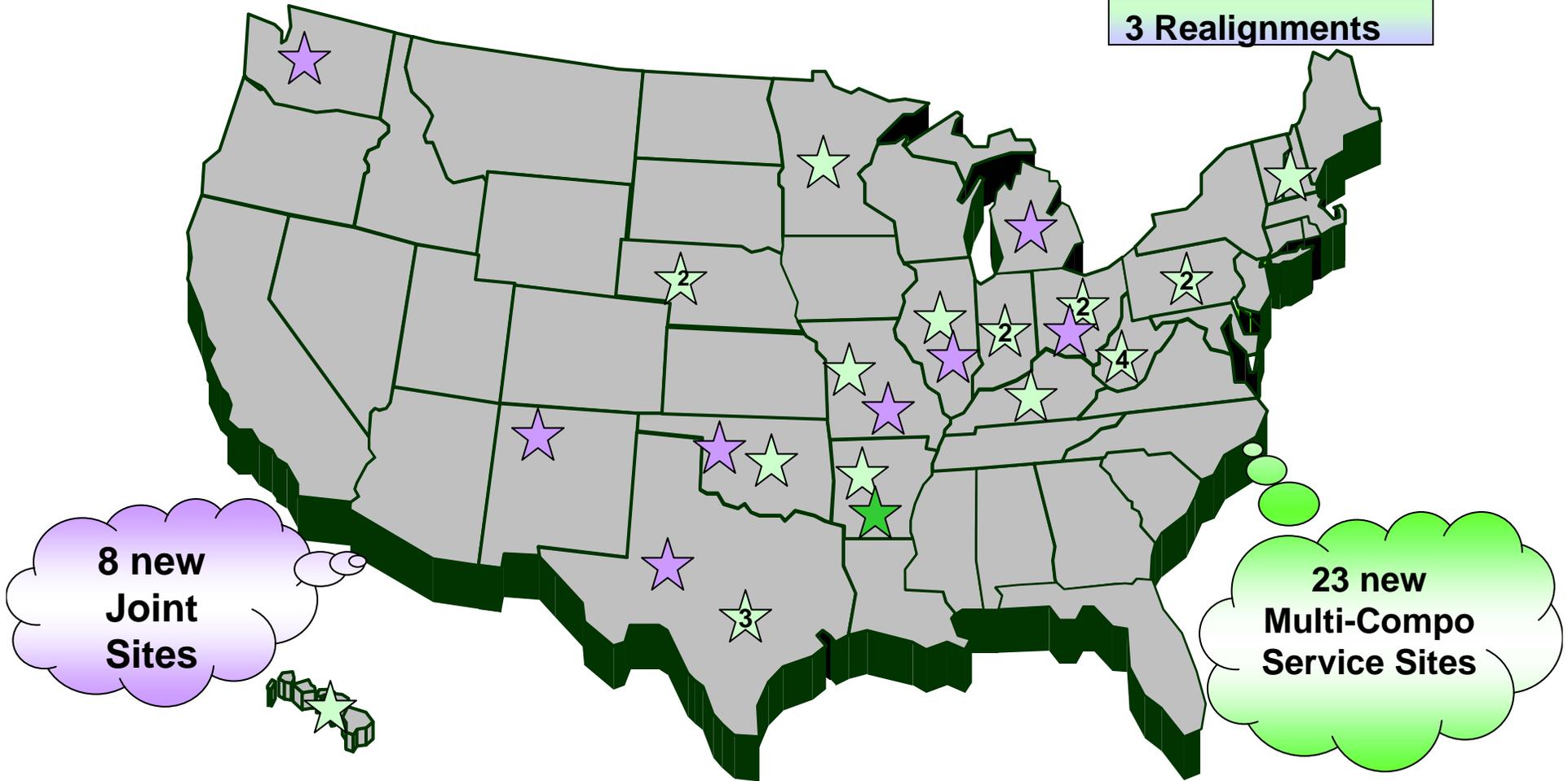
Transforming Through Base Realignment and Closure

2/3/2005 11:53 AM



Reserve Component Candidate Recommendations

114 Closures
3 Realignments



Transforming Through Base Realignment and Closure

2/3/2005 11:53 AM



PIMS # 108

Candidate # USA-0024



Candidate Recommendation: Close the Pennsylvania Army National Guard Armories in Lewisburg, Sunbury, and Berwick, Pennsylvania; close the US Army Reserve Centers in Lewisburg and Bloomsburg, Pennsylvania and their co-located organizational maintenance shops and re-locate units into a new consolidated Armed Forces Reserve Center with an organizational maintenance facility in the vicinity of Lewisburg / Bloomsburg, Pennsylvania, if the Army is able to acquire suitable land for the construction of the facilities.

<p style="text-align: center;"><u>Justification</u></p> <ul style="list-style-type: none"> ✓ Multi component Reserve collocation ✓ Supports Readiness Processing and Home Station Mobilization ✓ Closes substandard / undersized facilities ✓ Enhances Anti Terror/Force Protection / recruiting/retention 	<p style="text-align: center;"><u>Military Value</u></p> <ul style="list-style-type: none"> ✓ High Military Value - new Army operational efficiencies ✓ Enhances Homeland Security and Homeland Defense ✓ Improves maintenance support ✓ New training capability / increases training time ✓ Collocates combat and support units 										
<p style="text-align: center;"><u>Payback</u></p> <table border="0"> <tr> <td>✓ One-Time Cost:</td> <td style="text-align: right;">\$22.8M</td> </tr> <tr> <td>✓ Net of Implementation Costs:</td> <td style="text-align: right;">\$15.1M</td> </tr> <tr> <td>✓ Recurring Savings:</td> <td style="text-align: right;">\$1.8M</td> </tr> <tr> <td>✓ Payback Period:</td> <td style="text-align: right;">15 years</td> </tr> <tr> <td>✓ NPV Savings:</td> <td style="text-align: right;">\$2.0M</td> </tr> </table>	✓ One-Time Cost:	\$22.8M	✓ Net of Implementation Costs:	\$15.1M	✓ Recurring Savings:	\$1.8M	✓ Payback Period:	15 years	✓ NPV Savings:	\$2.0M	<p style="text-align: center;"><u>Impacts</u></p> <ul style="list-style-type: none"> ✓ Max potential reduction of 34 jobs (22 direct & 12 indirect) or 0.15 % of the total ROI employment ✓ Minimal community impact ✓ Low environmental risk / no significant issues
✓ One-Time Cost:	\$22.8M										
✓ Net of Implementation Costs:	\$15.1M										
✓ Recurring Savings:	\$1.8M										
✓ Payback Period:	15 years										
✓ NPV Savings:	\$2.0M										

- ✓ Strategy
- ✓ Capacity Analysis / Data Verification
- ✓ COBRA
- ✓ Military Value Analysis / Data Verification

- ✓ MilDep Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDepS



COBRA Summary

	1-Time Costs	NPV Savings	6 Year Costs	Recurring Savings
7 Active Component	4.6	-8.5	0.9	-1.0
121 Reserve Component	2.9	-0.5	1.9	-0.3
Total	7.5	-8.9	2.8	-1.3

Figures in \$Billions

To date

AC: 2 Closures, 12 Realignment

RC: 441 Closures, 88 Realignment

JCSGs

AC: ~17 Closures, ~19 Realignment

To Follow

AC: 3 Closures, 4 Realignment

RC: 44 Closures, ~ 52 Realignment

Transforming Through Base Realignment and Closure



Next Steps

- Next ISG meeting 11 Feb 05 (1030-1200)
 - Next IEC meeting 7 Feb 05 (1030-1115)
- Continuation of Candidate Recommendations



Scenarios Registered (Scenarios as of 21 Jan 05) DAS Review on 02 Feb 05

	Total	Not Ready	Indep	Enabling	Conflict	Deleted
Army	219	1	123	0	62	33
Navy	170	1	157	0	1	11
Air Force	110	5	69	0	6	30
Ed & Training	58	0	30	1	20	7
H&SA	126	1	86	2	17	20
Industrial	125	0	72	34	0	19
Intel	11	0	4	0	4	3
Medical	56	0	44	4	0	8
Supply & Storage	46	0	18	0	3	25
Technical	56	0	36	0	1	19
Total	977	8	639	41	114	175

Headquarters U.S. Air Force

Integrity - Service - Excellence

Air Force BRAC Update to ISG



4 Feb 05

**Fred Pease
DAS, B&IA**

U.S. AIR FORCE



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Air Force Installations



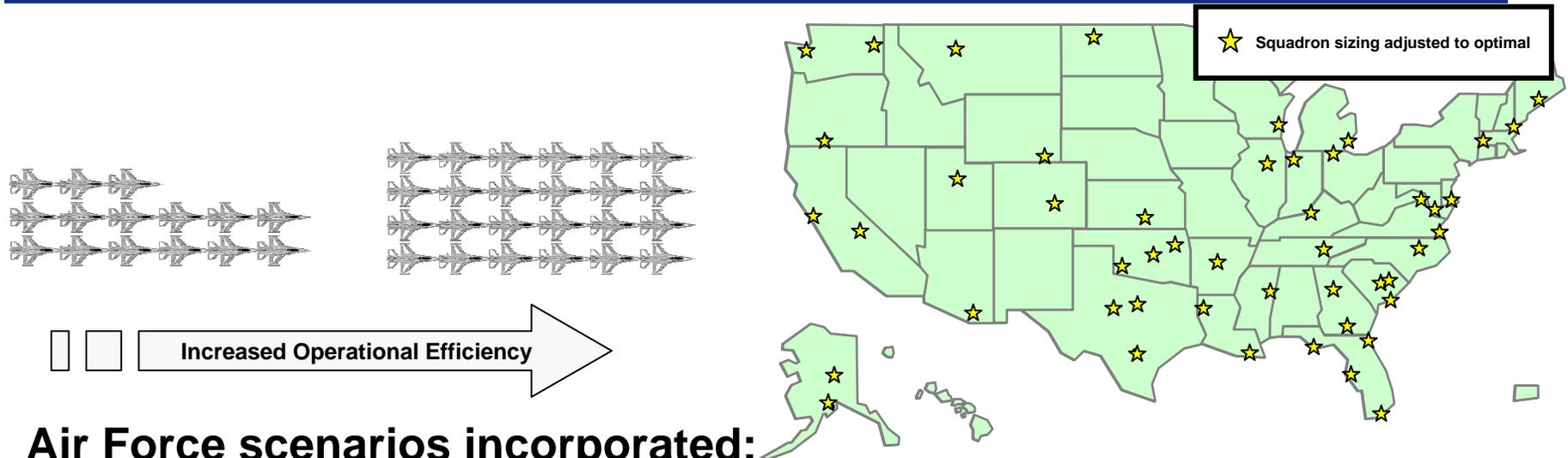
Map Not To Scale

Integrity - Service - Excellence



Transforming the Air Force

Optimal Squadron Sizing



■ Air Force scenarios incorporated:

■ Optimal Squadron Sizing

- Adjustments made to provide more efficient operational units (e.g. Fighter increased from 15 to 24 Primary Aircraft Authorization)

■ Active / ARC Mix

- Balances of the mix were made to support both “Tails” and Manpower requirements through numerous Active / ARC “Associations”

■ Crew ratio increase (e.g. F-16 ratio increases from 1.25 to 1.5)

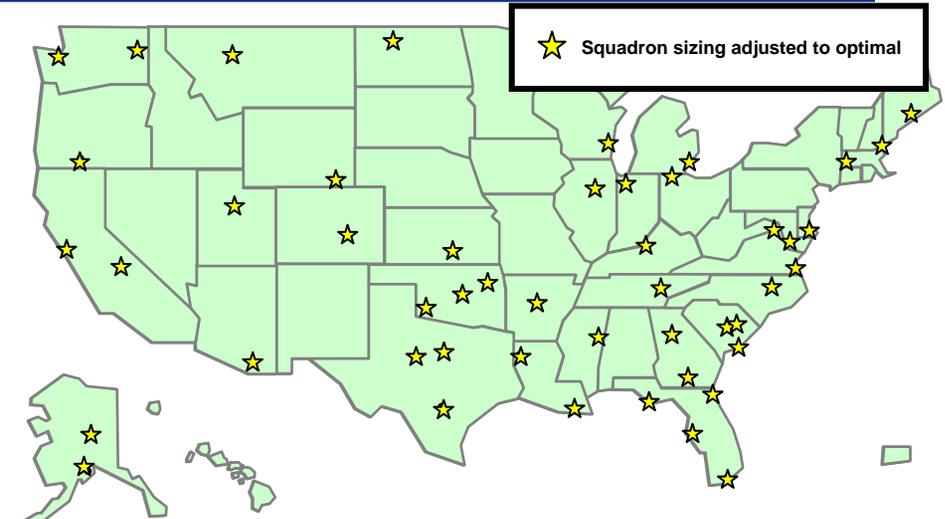
- Combined with static ANG manpower puts increased focus on Active/ARC mix



Transforming the Air Force

Crew ratio increase

Aircraft	Type	Current Crew Ratio	Future AD / Blend
Block 40 and higher	F-16	1.25	1.5

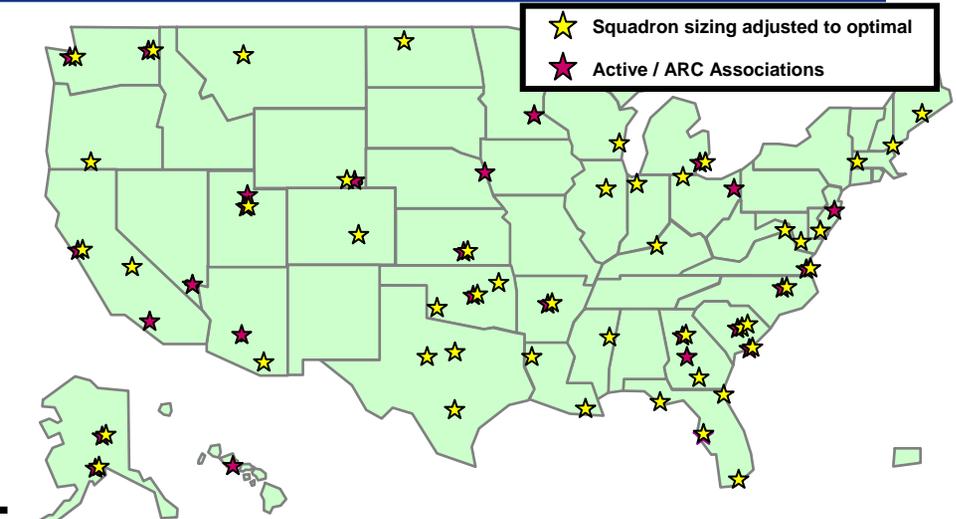
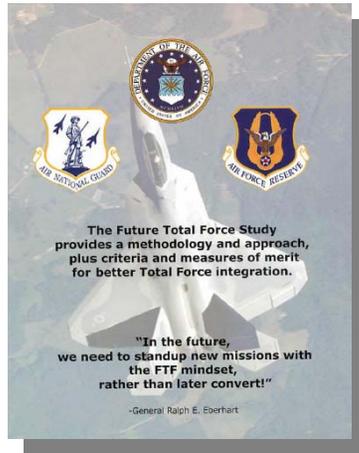


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Transforming the Air Force

Active / ARC Mix



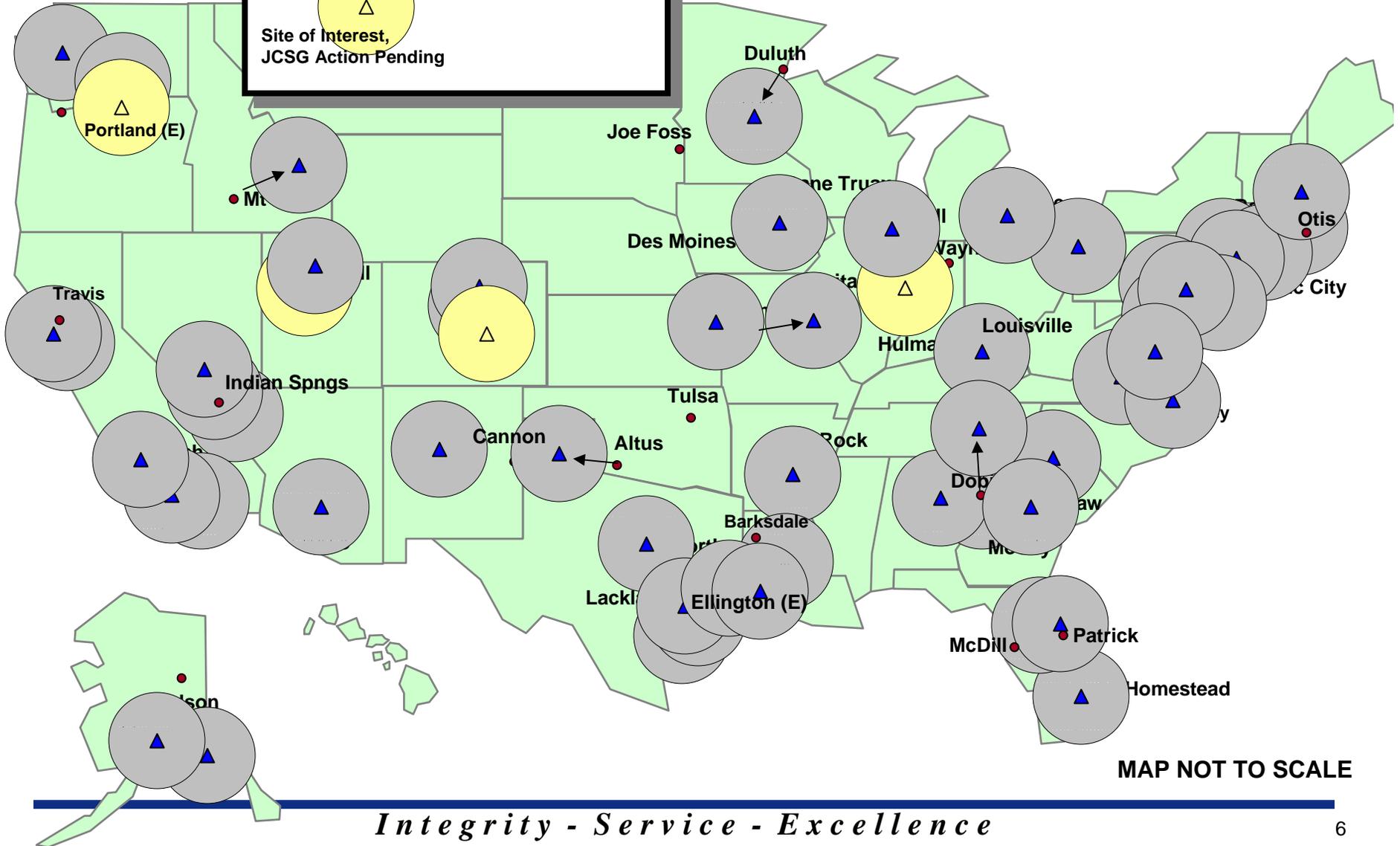
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Homeland Security Air Sovereignty

LEGEND

- Site of Interest (Blue triangle in grey circle)
- Site Provides Coverage for... (Red dot with arrow)
- Site of Interest, JCSG Action Pending (Yellow circle with triangle)

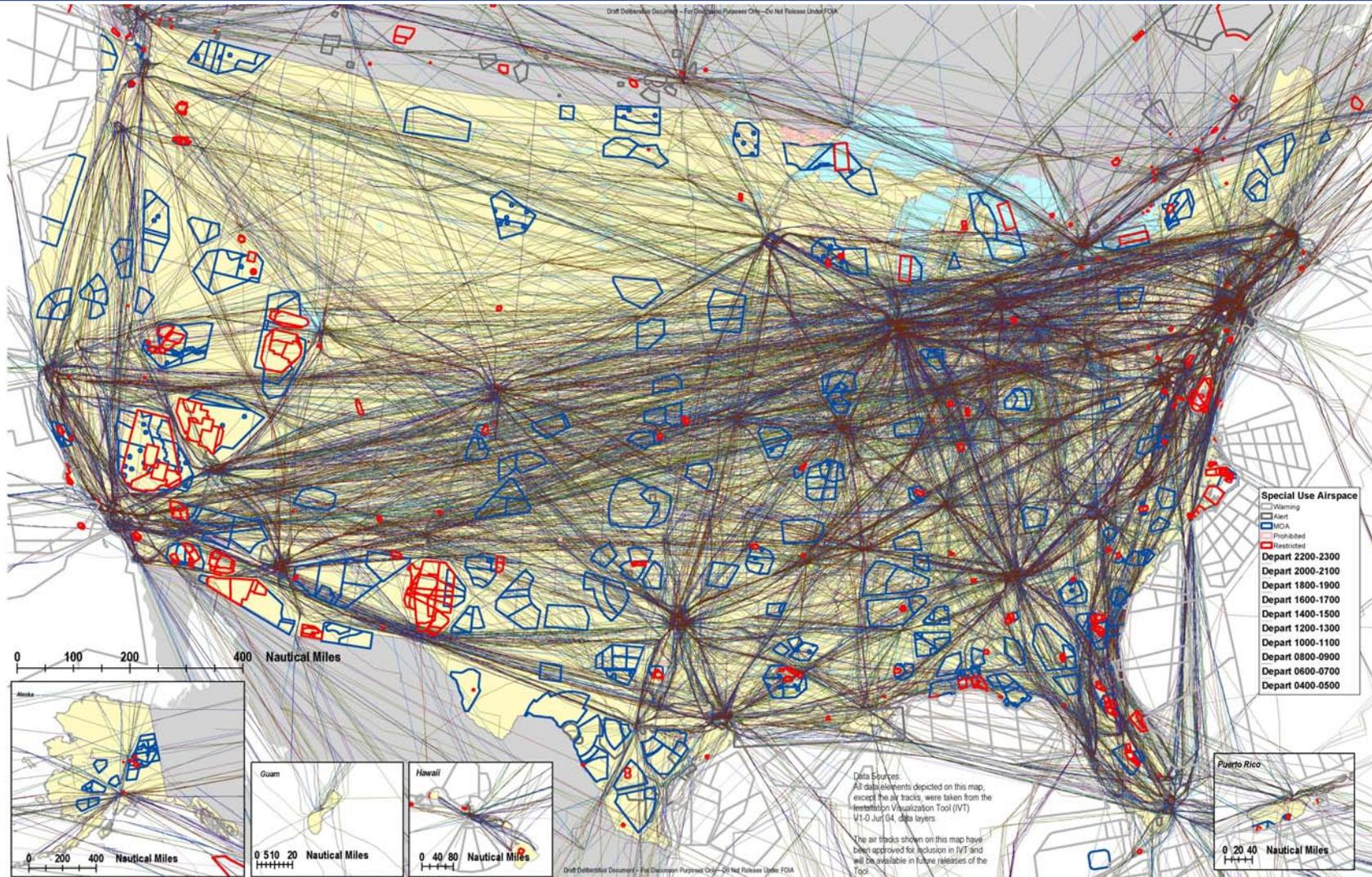


MAP NOT TO SCALE



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Airspace Considerations



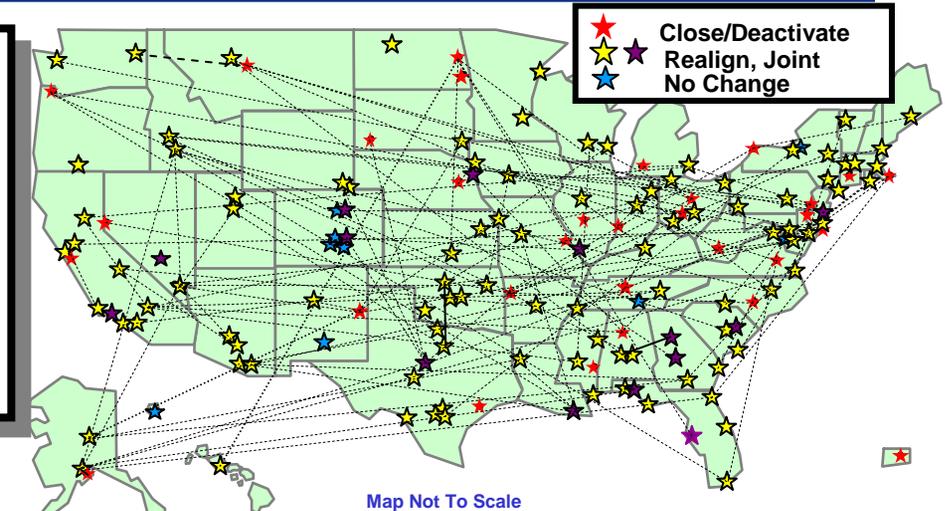
Integrity - Service - Excellence



Air Force Laydown Interwoven Solution

Proposed Air Force BRAC Actions

Active Installations impacted	44 (63%)
ARC Installation impacted	72 (86%)
AF Installations Impacted	116 (75%)



- Air Force scenarios incorporated:
 - Optimal Squadron Sizing
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AF recommendations represent a complex, interwoven and interdependent family of scenarios



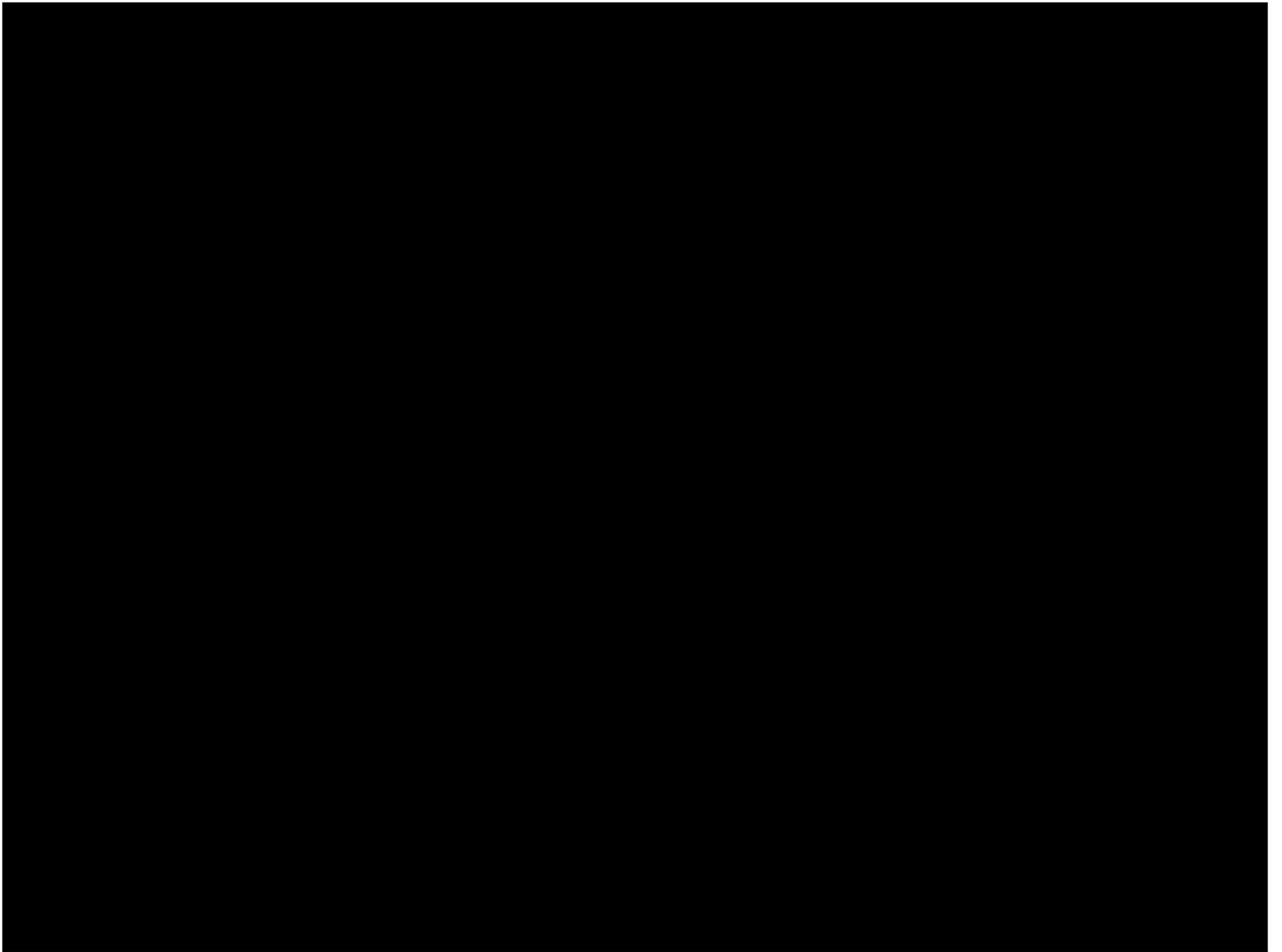
BRAC Closures and Realignment

Historical Context

<u>1988</u>	<u>1991</u>	<u>1993</u>	<u>1995</u>	<u>2005</u>
Chanute (A) George (A) Mather (A) Norton (A) Pease (A)	Bergstrom (A) Carswell (A) Castle (A) Eaker (A) England (A) Grissom (A) Loring (A) Lowry (A) MacDill (A) Myrtle Beach (A) Richards/Gebaur (A) Rickenbacker (R) Williams (A) Wurtsmith (A)	Gentile (R) Griffis (A) Homestead (A) K.I. Sawyer (A) March (A) Newark (R) O'Hare (R) Plattsburgh (A)	Bergstrom (G) Eglin (A) Grand Forks (A) Hill (A) Kelly (A) Malmstrom (A) McClellan (A) Onizuka (A) Ontario AGS (G) REDCAP (A) Reese (A) Roslyn AGS (G)	Birmingham (G) Bradley (G) Cannon (A) Capital (G) Duluth (G) Ellington (G) Ellsworth (A) Ft. Smith (G) Grand Forks (A) Great Falls (G) Hancock (G) Hulman (G) Hector (G) Key Field (G) Kulis (G/R) Lambert (G) Lincoln (R) Luis-Munoz (G) Mansfield (G) Nashville (G) New Castle (G) Niagara (G/R) Onizuka (A) Otis (G) Pope (A) Portland (G/R) Reno (G) Richmond (G) Springfield (G) W.K. Kellog (G) Willow Gr. (G/R) Yeager (G)

(A): Active base; (R): Reserve base; (G): Air National Guard Base

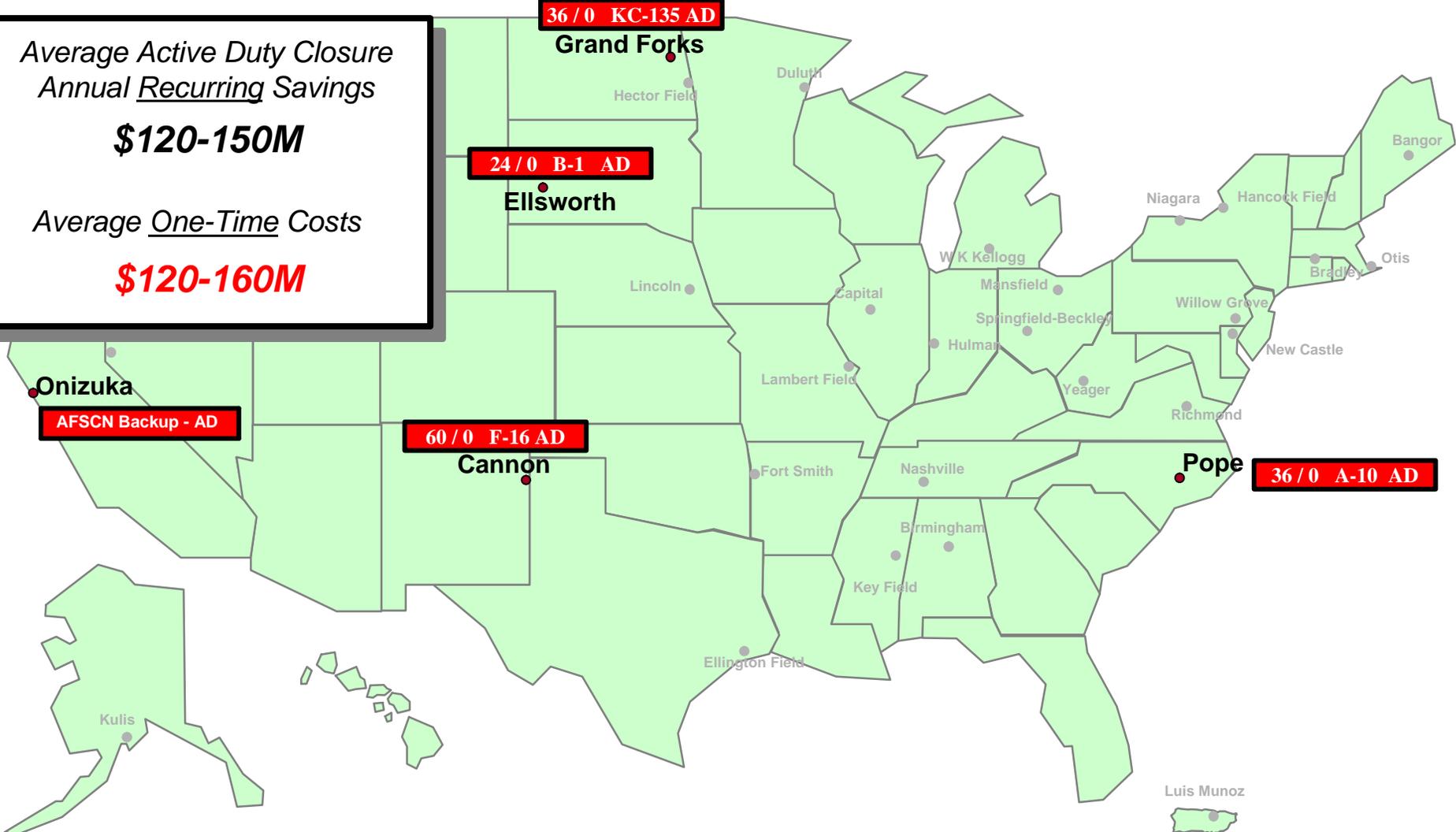
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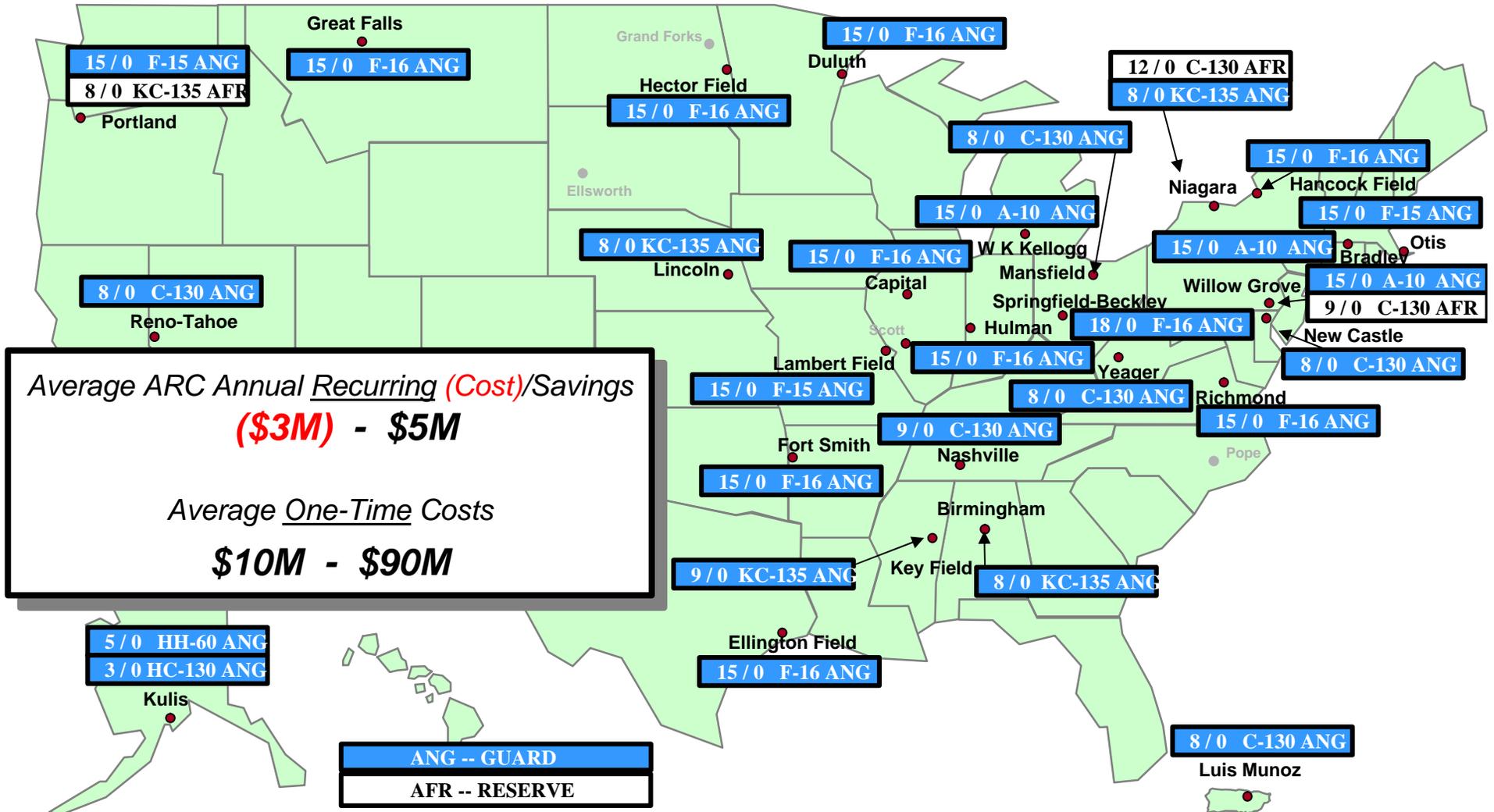
Air Force Candidate Active Duty Closures

Average Active Duty Closure
Annual Recurring Savings
\$120-150M
Average One-Time Costs
\$120-160M



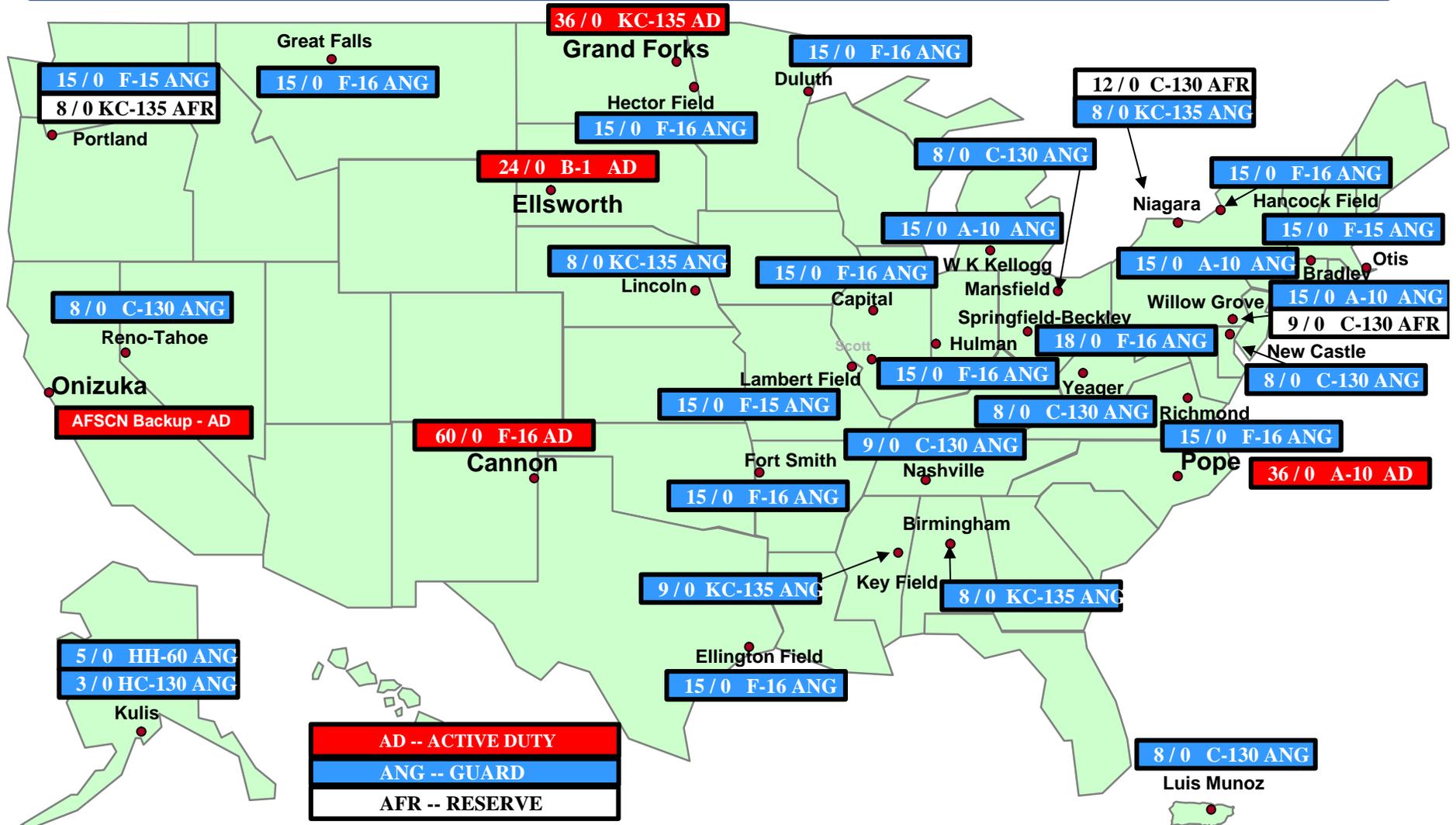


Air Force Candidate ANG and AFR Closures





Air Force Candidate Closures





Air Force Candidate Closures

