

Industrial Joint Cross-Service Group (IJCSG)

Meeting Minutes of May 20, 2004

Mr. Michael Wynne, Acting Under Secretary of Defense for Acquisition, Technology and Logistics, chaired the meeting. The list of attendees is at Attachment 1.

The Chairman opened the ninth IJCSG meeting. The purpose of this meeting was to discuss the subgroups' interim capacity report conclusions. Mr. Wynne asked the members to consider if they needed to correct their approach to capacity analysis or did they need to focus on ensuring the Services provide the requested data in a usable format for this JCSG.

Mr. Berry then introduced the group's presentation (Attachment 2). RADM Klemm discussed the Ship Overhaul and Repair Subgroup data. He said in addition to data problems discussed at the last meeting, the Navy apparently rolled-up shipyard detachment information into their parent organizations. This data should be broken out so the group can look at detachments that use capacity at permanent locations. Additionally, RADM Klemm pointed out the significant amount of capacity at abandoned buildings at the big shipyards that was not being reported. This was biasing the maximum capacity data.

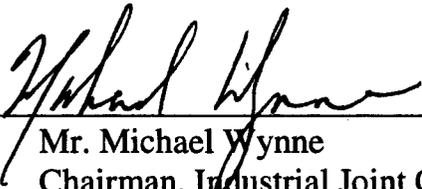
Mr. Wynne indicated that standard rules for each of the subgroups to proceed with further analysis should be established. The subgroup Chairs agreed that they would propose some common standards that treated all facilities fairly and equally while allowing for the appropriate consideration of small facilities with insignificant capacity. Mr. Wynne tasked Mr. Berry to coordinate this task.

Mr. Orr discussed the Maintenance subgroup's data, indicating they had similar problems regarding data requested of detachments as reported by the Ship Overhaul and Repair Subgroup. Mr. Wynne asked if the Maintenance subgroup was looking at Government Owned - Contractor Operated (GO-CO) facilities and asked if the Services desired GO-COs to be looked at in BRAC 2005. After a brief discussion, Mr. Wynne asked the subgroups to include GO-COs in their capacity analysis. If GO-CO capacity data was not reported, the Services were to provide it on all of their GO-CO's. Mr. Orr asked if there was further discussion on how the 50-50 rule (10 USC Sec. 2466) would be applied in BRAC. Mr. Wynne suggested the IJCSG would consider the impact of any recommendations on 50-50 as the last step in the JCSG process leading to recommendations for realignment and closure.

Mr. Motsek discussed the Munitions and Armaments data, indicating they experienced similar data inconsistencies as the other two subgroups. He pointed out that Lima Tank Plant was a GO-CO, but it had reported incomplete and erroneous data. Mr.

Wynne suggested that the subgroups determine a common approach to dealing with weekend usage of industrial activities.

Mr. Potochney indicated the ISG would discuss Principles and Policy Imperatives at the June 4, 2004, meeting. Mr. Wynne suggested they should be an agenda item for the IJCSG meeting on June 14, 2004, and asked Mr. Berry to coordinate comments on the Service-provided Principles and Policy Imperatives prior to the meeting. He also asked Mr. Potochney to provide a brief on COBRA inputs and outputs at the 14 June meeting.

Approved: 
Mr. Michael Wynne
Chairman, Industrial Joint Cross-Service Group

Attachments:

1. List of attendees
2. Interim Capacity Report

**Industrial JCSG Meeting
May 20, 2004**

Attendees

Members:

- Michael Wynne, Acting Undersecretary of Defense for Acquisition, Technology and Logistics
- Ron Orr, Principal Deputy Assistant Secretary of the Air Force (Installations, Environment & Logistics)
- Gray Motsek, Deputy G3, Support Operations, Army Material Command
- RADM Bill Klemm, Deputy Commander, Naval Sea Systems Command
- BGen Willie Williams, Director Logistics Plans and Policies, HQMC

Alternates:

- None

Others:

- Maj. Gen. Mary Saunders, Vice Director, Defense Logistics Agency
- RADM Mark Hugel, OPNAV
- Peter Potochney, Director OSD BRAC Office
- Jay Berry, OSD Maintenance Policy, Programs and Resources
- Mark VanGilst, HQ USAF/ILMM
- Steve Krum, NAVSEA
- COL Sarah Smith, OSD Maintenance Policy, Programs and Resources
- Brian Buzzell, OSD BRAC Office
- Catherine Schneider, DoDIG
- Maj. S. DuBois, HQMC
- LtCol Walt Eady, JCS/J4
- Willie Smith, HQ AFSC
- Tanya Robinson, USA
- Sal Culosi, OSDUSD (MPP&R)

Attachment 1



CLOSE HOLD

Interim Capacity Report of the Industrial Joint Cross Service Group

DCN: 11282

Draft Deliberative Document – For Discussion Purpose Only
Do Not Release Under FOIA



The Tasking

- For a Minimum of one site, for each sub group, calculate required capacity figures for:
 - Current capacity
 - Maximum potential capacity
 - Current Usage (including surge)
- Discussion of any problems including data quality.



Ship Overhaul and Repair

- Selected One Activity in each Function for a “Beta Test”
 - Depot - Pearl Harbor Naval Shipyard and IMF
 - Intermediate - Naval Submarine Support Facility, New London
- Data Inconsistencies (please see next two charts):
 - Maximum Capacity equals Total Capacity for most Commodities because of a misunderstanding on whether to include Expansion Capability in the Maximum Capacity data - Missing Data is being obtained
 - Inconsistencies: Current Usage higher than Total Capacity - Requested correction of the data



Maintenance Subgroup Capacity Analysis

- Completed initial review to identify possible “pretenders”
- Conducted a review of data within each question and are providing results for Service updates.
- New data problems (since last review):
 - Due to large disparities in responses to I-level square foot questions – considering rewriting and asking questions again.
 - Data needed to support potential realignment of I-level capabilities
- Reviewing data across questions to ensure if one question is answered then other selected questions should also be answered
- Conducting cross checks for capacity analysis
- Conducted BETA test of approach for capacity analysis: selected two Depots – Letterkenny Army and North Island Navy; selected one I-Level Holloman AFB



DEMILITARIZATION

- Problems:
 - Capacity data organized by MIDAS class
 - Beta test proved analysis is more viable and manageable if capacity data is collected by method of demilitarization (ob/od, melt-out, wash-out, incinerate, and reclaim).
- Solution:
 - Crafted the MVA question to capture data by capability (ob/od, melt-out, wash-out, incinerate, and reclaim) and capacity.