



**DEPARTMENT OF THE ARMY**  
**OFFICE OF THE ASSISTANT SECRETARY**  
**INSTALLATIONS AND ENVIRONMENT**  
 110 ARMY PENTAGON  
 WASHINGTON DC 20310-0110

31 March 2005

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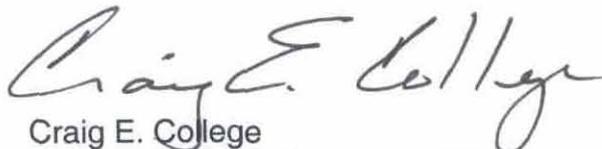
## MEMORANDUM FOR

Chairman, Education and Training Joint Cross Service Group (E&T JCSG)  
 Chairman, Headquarters and Support Joint Cross Service Group (HSA JCSG)  
 Chairman, Medical Joint Cross Service Group (MED JCSG)  
 Chairman, Technical Joint Cross Service Group (TECH JCSG)

SUBJECT: Integration of Fort Knox

1. TABS met with representatives of the E&T, HSA, MED and TECH JCSGs on 31 March to integrate the Candidate Recommendations (CRs) impacting Fort Knox (E&T-0063, HSA-0006, 0135, MED-0054, TECH-0035R, USA-0113 and USA-0243). It is our understanding that the JCSG representatives had no issues with the requested changes or updates. The results of the integration effort are attached.
2. The information in the attached memorandum contains data inputs for Army installations. These inputs have been certified by the appropriate certification authority, in accordance with our Internal Control Plan. The Army does not certify JCSG provided unit space and personnel requirements that are used within these CRs.
3. TABS will provide an updated integration sheet when final COBRA .CBR files have been received and analyzed. Request you make the required changes as outlined in the attached and provide TABS final CRs NLT 6 April 2005. POC for this action is COL Bill Tarantino at (703) 696-9529 or [William.Tarantino@us.army.mil](mailto:William.Tarantino@us.army.mil).

Encl as

  
 Craig E. College  
 Deputy Assistant Secretary of the Army  
 for Infrastructure Analysis

CF:

Office of the Secretary of Defense, Base Realignment and Closure Office (w/encls)  
 Chief, Mission Team, The Army Basing Study Group (TABS)

## MEMORANDUM FOR RECORD

31 March 2005

SUBJECT: Integration Analysis of Ft. Knox

1. Candidate recommendations that impact Ft. Knox and the stationing actions involved:

CR	CR Description	OFF	ENL	CIV	STD	TOT	Description
ET-0063	Maneuver Center	-259	-2597	-371	-7878	-11105	To Benning
ET-0063	Maneuver Center	-57	-620	-83	0	-760	BPR
HSA-0006	HRC to Knox	126	148	871	0	1145	ARPERCEN ST LOUIS
HSA-0006	HRC to Knox	1	16	26	0	43	EREC Indianapolis
HSA-0006	HRC to Knox	160	168	1278	0	1606	HOFFMAN LEASE
HSA-0006	HRC to Knox	-1	-6	-25	0	-32	BPR (Monroe)
USA-0113	Close Fort Monroe	54	22	185	14	275	MONROE
USA-0131	USAR C2, Southeast	12	18	13	0	43	Louisville USARC
USA-0243	Transform Ft. Knox	98	253	0	0	351	From BRAGG
USA-0243	Transform Ft. Knox	167	2118	0	0	2285	From GERMANY
USA-0243	Transform Ft. Knox	97	688	0	0	785	From KOREA
USA-0243	Transform Ft. Knox	48	130	27	0	205	From MCCOY
HSA-0135	Consolidated Corrections	-2	-96	-6	0	-104	To Leavenworth
HSA-0135	Consolidated Corrections	0	-4	-4	0	-8	BPR
MED-0054	Ft. Knox Hospital	-9	-25	0	0	-34	Base X
MED-0054	Ft. Knox Hospital	0	0	-50	0	-50	BPR
TECH-0035R	Army Land C4ISR Center	0	0	-10	0	-10	To ADELPHI
<b>Cumulative Population Change</b>		<b>435</b>	<b>213</b>	<b>1851</b>	<b>-7864</b>	<b>-5365</b>	

2. Cumulative MILCON Requirements: The change in personnel mix and types of units on Ft. Knox causes a change in necessary facility types. This requires MILCON of some facility types and shut-down of other types.

## DRAFT DELIBERATIVE DOCUMENT--FOR DISCUSSION PURPOSES ONLY--DO NOT RELEASE UNDER FOIA

- MILCON: The required MILCON for new units types at Ft. Knox is shown below:

FAC	FAC Description	UM	RQMT (000)	ET-0063	HSA-0006	USA-0113	HSA-0135	MED-0054	USA-0131	USA-0243	TECH-0035R
1711	General Purpose Instruction Building	SF	0	0	0	0	0	0	0	0	0
1712	Applied Instruction Building	SF	2	0	0	2	0	0	0	0	0
1713	Band Training Facility	SF	0	0	0	0	0	0	0	0	0
1717	Organizational Classroom	SF	0	0	0	0	0	0	0	0	0
2111	Aircraft Maintenance Hangar	SF	0	0	0	0	0	0	0	0	0
2141	Vehicle Maintenance Shop	SF	19	0	8	1	0	0	0	10	0
6100	General Administrative Building	SF	0	0	0	0	0	0	0	0	0
6101	Small Unit Headquarters Building	SF	0	0	0	0	0	0	0	0	0
6102	Large Unit Headquarters Building	SF	0	0	0	0	0	0	0	0	0
7210	Enlisted Unaccompanied Personnel Housing	SF	365	0	52	6	0	0	3	304	0
7213	Student Barracks	SF	0	0	0	0	0	0	0	0	0
7218	Recruit/Trainee Barracks	SF	0	0	0	0	0	0	0	0	0
7220	Dining Facility	SF	0	0	0	0	0	0	0	0	0
7240	Officer Unaccompanied Personnel Housing	SF	0	0	0	0	0	0	0	0	0
8521	Vehicle Parking, Surfaced	SY	0	0	0	0	0	0	0	0	0
<b>COMMUNITY FACILITIES</b>											
7361	Chapel Facility	SF	0	0	0	0	0	0	0	0	0
7349	Commissary	SF	0	0	0	0	0	0	0	0	0
7346	Exchange Sales Facility	SF	0	0	0	0	0	0	0	0	0
7421	Indoor Physical Fitness Facility	SF	0	0	0	0	0	0	0	0	0
7371	Nursery And Child Care Facility	SF	0	0	0	0	0	0	0	0	0
7417	Recreation Center	SF	0	0	0	0	0	0	0	0	0
5100	Medical Center/Hospital	SF	0	0	0	0	0	0	0	0	0
5400	Dental Facility	SF	0	0	0	0	0	0	0	0	0
<b>OTHER FACILITIES</b>											
1714	Armed Forces Reserve Center	SF	50	0	0	0	0	0	50	0	0

- Shut-down square footage. A total of 746,000 ft<sup>2</sup> of facilities are vacated. This amount is spread among the CRs that remove units from Ft. Knox (see part 4).

3. Capacity Impact. There are no issues with capacity at Ft. Knox.

4. Other Costs. The removal of 5,365 personnel from Ft. Knox results in a decrease of 256 personnel due to reduced workload for Base Operations functions. The distribution of these positions, as well as environmental costs and Facilities shut-down are shown below.

CR	CR Description	BASOPS OFF	BASOPS ENL	BASOPS CIV	Utilities Support	IT Costs	RCI Costs	Environmental	Shutdown SF (000)
ET-0063	Manuever Center	-20	-87	-144	\$ -	\$ -	\$ -	\$ -	731
HSA-0006	HRC to Knox	0	0	0	\$ 2,026,916	\$ -	\$ -	\$ 422,956	2
USA-0113	Close Fort Monroe	0	0	0	\$ 315,732	\$ -	\$ -	\$ 41,630	0
HSA-0135	Consolidated Corrections	0	-1	-1	\$ -	\$ -	\$ -	\$ -	7
MED-0054	Ft. Knox Hospital	0	-1	-1	\$ -	\$ -	\$ -	\$ -	5
USA-0131	USAR C2, Southeast	0	0	0	\$ 1,660,972	\$ -	\$ -	\$ 6,509	0
USA-0243	Transform Ft. Knox	0	0	0	\$ 10,644,060	\$ -	\$ -	\$ 548,905	0
TECH-0035R	Army Land C4ISR Center	0	0	0	\$ -	\$ -	\$ -	\$ -	1
<b>Total FT. KNOX Requirements</b>		<b>-20</b>	<b>-89</b>	<b>-147</b>	<b>\$ 14,647,680</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,020,000</b>	<b>746</b>

Note: The above listed CRs had a combined BASOPS personnel savings of 442 positions. Integration of cumulative impacts shows a savings of 256 positions.

5. Medical Issues. MJCSG needs to revisit MED-0054.

6. Scheduling Issues. There are no major scheduling issues at Ft. Knox. The organizations moving onto Ft. Knox are administrative units and some brigade units. Ft. Knox currently has 680,000 ft<sup>2</sup> of excess administrative space. The movement of units off of Ft. Knox should not impact the movement of units onto Ft. Knox.

7. Candidate Recommendation Adjustments. Stationing actions in HSA-0006 overlapped both USA-0113. This creates duplications in costs and savings so HSA-0006 was changed. In order to close an installation all of the personnel must be moved off of the installation (or eliminated), so the movements of personnel and equipment are included in the Army closure. The Business Process savings generated by the consolidations in HSA-0006 are included in that CR, but there are no movements from Ft. Monroe in that proposal. This allowed the two CRs to retain their integrity while dividing the costs and savings generated by each.

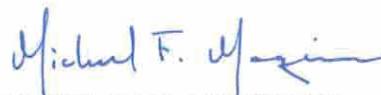
8. Integration Implementation Actions.

- Update one-time unique costs on screen 5 using the Utilities Support costs and RCI costs in part 4.
- Update the one-time IT costs on screen 5 using the IT costs in part 4.
- Update the Env non-MILCON costs on screen 5 using the Environmental costs in part 4.
- Update the personnel additions/eliminations on screen 6 by including the BASOPS positions added or eliminated. Use the personnel change shown in part 4. Note that the personnel additions or reductions shown in part 4 pertain **ONLY** to BASOPS positions. Any other additions or reductions due to consolidations or business process reviews need to also be included in their entirety.
- Update the MILCON on screen 7 using the data shown in part 2.
- **Update the footnotes** on screens 5, 6 & 7 to note that the values shown in those screens reflect the cumulative impacts at Ft. Knox.

9. Outstanding Issues. None.



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