

Commissioner Base Visit Book

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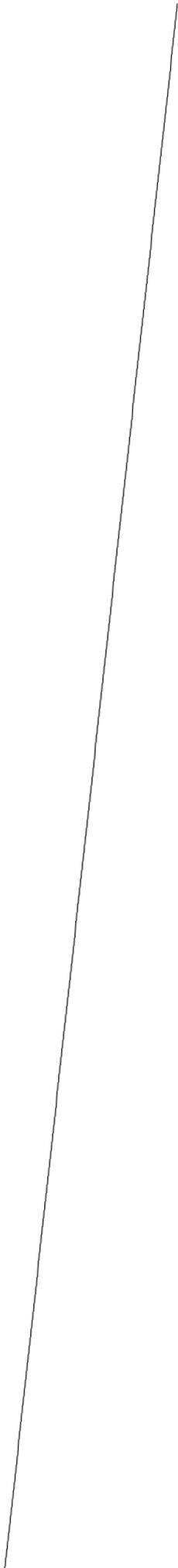
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DEFENSE DISTRIBUTION DEPOT COLUMBUS, OH

Commissioner Base Visit Book

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DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

SUMMARY SHEET

DEFENSE DISTRIBUTION DEPOT COLUMBUS (DDCO)

INSTALLATION MISSION

The Columbus Defense Distribution Depot receives, stores, and issues wholesale and retail material in support of DLA and the Military Services. It is a "stand-alone depot"--meaning that it is not located with maintenance or fleet support. It distributes a wide range of material to customers in many locations.

DOD RECOMMENDATION: Realign Defense Distribution Depot Columbus

- Designate the depot as a storage site for slow moving/war reserve material. Active material remaining at the depot at the time of the realignment will be attrited. Stock replenishment will be stored in optimum space within the distribution system.

DOD JUSTIFICATION

- Declining storage requirements and capacity estimates for FY 01.
- The Columbus depot ranked sixth of six in Military Value for stand-alone depots, however, it ranked first in the Installation Military Value Analysis. Keeping a depot open on an installation that will remain open allows DLA to maximize the use of shared overhead and optimize the use of retained DLA-operated facilities.
- The decision to realign rather than close the depot was based on the need for inactive storage capacity in the overall system and with the long-range intent of minimizing use of the site as storage requirements decline.

COST CONSIDERATIONS DEVELOPED BY DOD

- | | |
|--------------------------------------|------------------|
| • One-Time Cost: | \$ 7.9 million |
| • Net Savings During Implementation: | \$ 51.2 million |
| • Annual Recurring Savings: | \$ 11.6 million |
| • Break-Even Year: | 1997 (immediate) |
| • Net Present Value Over 20 Years: | \$ 161.0 million |

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MANPOWER IMPLICATIONS OF THIS ACTION (EXCLUDES CONTRACTORS)

	<u>Military</u>	<u>Civilian</u>	<u>Students</u>
Baseline			
Reductions	2	287	-
Realignments	0	76	-
Total	2	363	-

MANPOWER IMPLICATIONS OF ALL RECOMMENDATIONS AFFECTING THIS INSTALLATION (INCLUDES ON-BASE CONTRACTORS AND STUDENTS)

<u>Recommendation</u>	<u>Out</u>		<u>In</u>		<u>Net Gain (Loss)</u>	
	<u>Military</u>	<u>Civilian</u>	<u>Military</u>	<u>Civilian</u>	<u>Military</u>	<u>Civilian</u>
DCSC	0	358	0	0	0	(358)
Realign DDCO	2	363	0	0	(2)	(363)
TOTAL	2	721	0	0	(2)	(721)

ENVIRONMENTAL CONSIDERATIONS

- Environmental considerations do not prohibit this recommendation from being implemented.

REPRESENTATION

Senators: John Glenn
Mike DeWine
Representative: John Kasich
Governor: George V. Voinovich

ECONOMIC IMPACT

- Potential Employment Loss: 997 jobs (365 direct and 632 indirect)
- Columbus, OH MSA Job Base: 863,325 jobs
- Percentage: 0.1 percent decrease
- Cumulative Economic Impact (1994-2001): 0.1 percent decrease

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MILITARY ISSUES

- Relocation of current mission and attendant DLA support.
- Response time for surge requirements.

COMMUNITY CONCERNS/ISSUES

- Job loss.

ITEMS OF SPECIAL EMPHASIS

- Validation of costs associated with recommended action.

Marilyn Wasleski/Interagency Issues Team/04/12/95 11:07 AM



1995 DoD Recommendations and Justifications

Defense Distribution Depot Columbus, Ohio (DDCO)

Recommendation: Realign the Defense Distribution Depot Columbus, Ohio, and designate it as a storage site for slow moving/war reserve material. Active material remaining at DDCO at the time of realignment will be attrited. Stock replenishment will be stored in optimum space within the distribution system.

Justification: Defense Distribution Distribution Depot Columbus, is a Stand-Alone Depot that supports the two large east/west coast depots and is used primarily for storage capability and local area demand. The decision to realign the Columbus depot was based on storage requirements and capacity estimates for FY 01 and the need to comply with BRAC 95 Decision Rules. Columbus ranked sixth of six depots in military value for the Stand-Alone Depot category.

The other Stand-Alone Depots were not considered for realignment for the following reasons. The higher military value of both the Susquehanna (DDSC) and San Joaquin (DDJC) depots removed them from consideration for closure or realignment. The Richmond Depot (DDRV) was not selected for realignment because of the large amount of conforming hazardous material storage space, new construction and mechanization, and collocation with supply center, which has the best maintained facilities of any in DLA. Both the Ogden and Memphis distribution depots were selected for closure.

The decision to realign rather than close the Columbus depot was based on the need for inactive storage capacity in the overall system and with the long-range intent of minimizing use of this site as storage requirements decline. Moving highly active stock to San Joaquin and Susquehanna will allow DLA to take advantage of economies of scale from large distribution operations. The decision was also based on the further consideration that Columbus, the highest ranking DLA location in the Installation Military Value analysis, will remain open and most likely expand its operations, thereby allowing DLA to maximize the use of shared overhead and optimize the use of retained DLA-operated facilities. In addition, the Strategic Analysis of Integrated Logistics Systems (SAILS) model favored the retention of Columbus over either Ogden or Memphis. Realigning the Columbus depot is consistent with the DLA BRAC 95 Decision Rules and the Distribution Concept of Operations. Military judgment determined that it is in the best interest of DLA and DoD to realign DDCO.

Return on Investment: The total estimated one-time cost to implement this recommendation is \$7.9 million. The net of all costs and savings during the implementation period is a savings of \$51.2 million. Annual recurring savings after implementation are \$11.6 million with a return on investment expected in the first year. The net present value of the costs and savings over 20 years is a savings of \$161.0 million.

Impacts: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 997 jobs (365 direct jobs and 632 indirect jobs) over the 1996-to-2001 period in the Columbus, Ohio Metropolitan Statistical Area, which is 0.1 percent of the area's employment. The cumulative economic impact of all BRAC 95 recommendations and all prior-round BRAC actions in the area over the 1994-to-2001 period could result in a maximum potential decrease equal to 0.1 percent of employment in the area.

The Executive Group determined that the receiving community could absorb the additional forces, missions, and personnel proposed, and concluded that environmental considerations do not prohibit this recommendation from being implemented.







DLA BRAC 95 Detailed Analysis

DLA BRAC Categories

Command and Control

Contract Management Districts

DCMDN	Defense Contract Management District Northeast	Boston, MA
DCMDS	Defense Contract Management District South	Marietta, GA
DCMDW	Defense Contract Management District West	El Segundo, CA
DCMCI	Defense Contract Management Command International	Dayton, OH

Distribution Regions

DDRE	Defense Distribution Region East	New Cumberland, PA
DDRW	Defense Distribution Region West	Stockton, CA

Reutilization & Marketing Operations

DRMSE	Defense Reutilization & Marketing Service Operations East	Columbus, OH
DRMSW	Defense Reutilization & Marketing Service Operations West	Ogden, UT

Distribution Depots

Stand-Alone Depots

DDCO	Defense Depot Columbus	Columbus, OH
DDMT	Defense Depot Memphis	Memphis, TN
DDOU	Defense Depot Ogden	Ogden, UT
DDRV	Defense Depot Richmond	Richmond, VA
DDJC	Defense Depot San Joaquin	Tracy/Stockton, CA
DDSP	Defense Depot Susquehanna	New Cumberland-Mechanicsburg, PA

Collocated Depots

DDAA	Defense Depot Anniston	Anniston, AL
DDAG	Defense Depot Albany	Albany, GA
DDBC	Defense Depot Barstow	Barstow, CA
DDCN	Defense Depot Cherry Point	Cherry Point, NC
DDCT	Defense Depot Corpus Christi	Corpus Christi, TX
DDHU	Defense Depot Hill	Ogden, UT
DDJF	Defense Depot Jacksonville	Jacksonville, FL
DDL P	Defense Depot Letterkenny	Chambersburg, PA
DDMC	Defense Depot McClellan	Sacramento, CA
DDNV	Defense Depot Norfolk	Norfolk, VA
DDOO	Defense Depot Oklahoma City	Oklahoma City, OK
DDPW	Defense Depot Puget Sound	Puget Sound, WA
DDRT	Defense Depot Red River	Texarkana, TX
DDDC	Defense Depot San Diego	San Diego, CA
DDST	Defense Depot San Antonio	San Antonio, TX
DDTP	Defense Depot Tobyhanna	Tobyhanna, PA
DDWG	Defense Depot Warner Robins	Warner Robins, GA

Inventory Control Points

DCSC	Defense Construction Supply Center	Columbus, OH
DFSC	Defense Fuel Supply Center	Alexandria, VA
DGSC	Defense General Supply Center	Richmond, VA
DISC	Defense Industrial Supply Center	Philadelphia, PA
DPSC	Defense Personnel Support Center	Philadelphia, PA

Service/Support Activities

DLSC	Defense Logistics Services Center	Battle Creek, MI
DRMS	Defense Reutilization and Marketing Service	Battle Creek, MI
DSDC	DLA Systems Design Center	Columbus, OH



DLA BRAC 95

FACT SHEETS

DEFENSE DISTRIBUTION DEPOT COLUMBUS, OHIO (DDCO)

RECOMMENDATION:

Realign DDCO and designate it as a storage site for war reserve/slow moving materiel. Active material will be relocated to optimum storage locations within the DoD distribution system.

COSTS/SAVINGS:

One-Time Costs:	\$7.9M
Steady State:	\$11.6M (FY 98)
Net Present Value:	\$161.0M
Return on Investment Year:	Immediately (1997)
Start Year:	1996
End Year:	1997

RATIONALE FOR RECOMMENDATION:

DDCO was recommended for realignment rather than closure because of the need for inactive storage space for slow movers and War Reserve Materiel (WRM). The Columbus installation ranked 1 of 6 in installation Military Value and will remain open. Retaining DDCO allows DLA to maximize use of shared overhead and optimize use of retained DLA operated facilities. It also takes advantage of the synergy of a collocated ICP.

WHY OTHER STAND-ALONE DEPOTS WERE NOT SELECTED:

Both DDJC and DDSP ranked significantly higher in Military Value because of large storage and thruput capacities, close proximity to an APOE and WPOE, and the capability to support two MRCs. Richmond has the best facilities in DLA. DDRV has a large amount of conforming storage for hazardous material, new construction and mechanization, and is collocated with an ICP. DLA took advantage of realigning a depot collocated with an ICP to fully utilize the facility and share overhead on an installation that was remaining open. It would not be prudent to retain DDMT or DDOU, who are installation hosts, just to serve as a war reserve/slow moving materiel depot. Therefore, DDMT and DDOU were both selected for closure.

RISK ASSESSMENT:

Implementing all of the closure/realignment actions for distribution will leave DLA in a 21M ACF shortfall. However, both Navy and Air Force have offered additional storage space at their collocated locations to offset any deficit if necessary. In addition, DLA took some risks in the Storage Management Plan for inventory reductions; for remaining in some substandard facilities; and for increases in new requirements from European retrograde, out-to-in (materiel requiring inside storage space) and Army residual material at closing bases.

PERSONNEL IMPACTS:

Personnel Transferred
76 civilians to DDSP

Personnel Eliminated
287 civilians and 2 military = 289

PERSONNEL REDUCTION METHODOLOGY (COBRA)

Active stock will no longer be stored at DDCO. A caretaker staff of 50 personnel is adequate for operations and management of war reserve/slow-moving stock. If required during a contingency, additional temporary staffing can be furnished from other depots, temporary hires, or contractors.

MILITARY VALUE:

Military Value Ranking in Category (see charts at enclosure 1): 6 of 6

Installation Military Value: N/A

Military Value Point Distribution Methodology:

Points were assigned to the depots based on the certified data. In most cases, the "best" answer received the total points available, and the others received a proportion of the points based on the relationship of their answer to the "best" answer. Age of buildings (under Mission Suitability) was determined based on an average age of all buildings, normalized by the number of square feet in each. Building condition (also under Mission Suitability) was determined by comparing the Long Range Maintenance Planning data developed by the Navy Norfolk Public Works Center to the expected cyclic maintenance requirements of a new building, again, normalized by square footage.

SAILS RESULTS:

When DDCO is closed, the relative operating cost is \$265,407--three other stand-alone depots, San Joaquin, Ogden, and Memphis, show more savings in a single depot closure than does DDCO.

DISTRIBUTION SYSTEM STORAGE, WORKLOAD, AND PERSONNEL PROJECTIONS:

Reductions in storage capacity requirements, workload throughput, and personnel are shown below:

	<u>FY 92</u>	<u>FY 01</u>
Storage Capacity Requirement	788M ACF	452M ACF
Workload Throughput	44M	21M
Personnel	24,700	11,100

DDCO SPECIFIC WORKLOAD DATA:

Percent Support to Local Installation:	6.8%
Percent Support Worldwide:	78.8%
Storage Capacity (ACF):	28.643M
Occupied Cubic Feet:	23.281M
Excess Storage Capacity (ACF):	5.362M
Current Thruput Capacity (Issues, Receipts, and Eaches):	10,113
Maximum Thruput Capacity (Issues, Receipts, and Eaches) single 8-hour shift:	13,610
Maximum Thruput Capacity (Issues, Receipts, and Eaches) second 8-hour shift:	13,610

FACILITY DATA:

Facility Age Evaluation: 58.9 Years for stand alone
Facility Condition:
Ranked 5 of 6 for Stand-Alone Depots.

MILCON:

Convert operational area to 5M ACF of bulk storage. Estimated cost is \$1M.

TENANT IMPACTS:

DDCO is a tenant of the Defense Construction Supply Center (DCSC) the installation host. A large number of tenant activities and associated personnel are located on the DCSC complex. Besides DDCO there are several other large tenants (over 300 assigned personnel). These include the DLA Systems Design Center (605 people), a Defense Finance and Accounting Service Center (1,263 people), and the Defense Information Systems Agency (488 people). Overall, tenant personnel on the DCSC complex totals over 3,500 people.

ECONOMIC IMPACT:

<u>DDCO</u>	<u>DCSC</u>	Cumulative (All Svcs)
-365 Direct	-358 Direct	-9030 Jobs
-632 Indirect	-623 Indirect	-1.5%
-997 (0.1%)	-981 (0.1%)	

ENVIRONMENTAL IMPACT:

We reviewed all environmental conditions present on the installation. No outstanding environmental issues are present. The BRACEG concluded that the environmental considerations do not prohibit this recommendation from being implemented.

COMMUNITY IMPACT:

DLA conducted a comprehensive analysis of the ability of each DLA community to support additional mission and personnel. We collected community-specific data in infrastructure, cost of living, and quality of life areas. All data was provided by DLA activities located in the affected communities. All data was certified as being accurate by the DLA field activity commander. All recommended receiving communities were assessed assuming all new hires into the area would come from outside the area and that these new hires would all have dependents who would relocate in the area as well.

The Harrisburg, PA area stands to receive 398 additional personnel as a result of DLA's BRAC 95 recommendations (76 from DDCO, 87 from DDRT, 22 from Chambersburg (10 DDLP, 12 DSDC [This activity is a tenant of the Army at Letterkenny. It is our intent that the Army will relocate the DSDC personnel.]), 213 from Memphis (124 DDMT, 89 DDRE Memphis)). Analysis of the community data for the Harrisburg area indicates that it can absorb this increase to its population base.

MAP - (See enclosure 2.)

2 Encl

MILITARY VALUE BASE SPECIFIC INFORMATION
Stand-Alone Distribution Depots

Data Element	Military Value	DDSP		DDCO		DDRV	
		Response	Points Earned	Response	Points Earned	Response	Points Earned
I. Mission Scope 290 POINTS							
A. Current/Future Mission							
1. DoD Essentiality	25	Y	25	Y	25	Y	25
2. Other DoD Activity Performing Same Mission	25	N	25	N	25	N	25
B. Strategic Location Current & Future Mission							
I. % Workload Supporting							
a. Maintenance Activity	0	0.00	0	0.00	0	0.00	0
b. Other Local Installation	15	0.00	0	6.80	15	0.00	0
c. 100 Mile Customer	10	2.00	1	1.30	1	15.80	9
d. 300 Mile Customer	5	5.00	1	13.10	3	19.49	5
e. All others	70	93.00	69	78.80	58	64.71	48
C. Operational Readiness							
1. Over and above worldwide wartime/contingency role (CCP, ALOC) as specified in the Concepts of Operations	100	Y	100	N	0	N	0
2. Distance Depot to:							
a. Aerial POE	20	136.00	11	474.00	3	99.00	15
b. Water POE	20	178.00	7	535.00	2	89.00	14
TOTAL MISSION SCOPE	290		239		132		141

MILITARY VALUE BASE SPECIFIC INFORMATION

Stand-Alone Distribution Depots

Data Element	Military Value	DDSP		DDCO		DDRIV	
		Response	Points Earned	Response	Points Earned	Response	Points Earned
II. Mission Suitability 475 POINTS							
A. Facility Suitability							
1. Average Age of Facility	20	44.54 Yrs	5	58 Yrs	3	43 Yrs	5
2. Condition of Depot Facility & Satellite Storage	100	\$26.07/SF	58	\$15.22 SF	77	\$4.36/SF	92
3. % of Facilities							
a. Permanent	15	56.78	9	100.00	15	90.11	14
b. Semi-Permanent	0	43.22	0	0.00	0	8.77	0
c. Temporary	0	0.00	0	0.00	0	1.12	0
4. Unique Ops Facilities	10	Y	10	N	0	Y	10
5. Storage Capacity in ACF In 000's	150	69,572.00	134	28,643.00	55	27,284.00	53
6. Specialized Storage Facilities Hazardous in 000's	10	0.00	0	0.00	0	2,364.00	9
7. Thru-put Capacity (8-hr. Single Shift Current Manning, Workload Mix and Facilitation)	150	25,743.00	150	10,113.00	59	9,447.60	55
B. Location Suitability							
I. Distance From Depot							
a. Rail	0	13.00	0	9.00	0	0.00	0
b. Water	10	69.00	1	110.00	1	89.00	1
c. Surface	0	0.00	0	0.00	0	0.00	0
d. Air	10	12.00	2	2.00	10	99.00	0
TOTAL MISSION SUITABILITY	475		369		220		239

MILITARY VALUE BASE SPECIFIC INFORMATION

Stand-Alone Distribution Depots

		DDSP		DDCO		DDRV	
Data Element	Military Value	Response	Points Earned	Response	Points Earned	Response	Points Earned
III. Operational Efficiencies 100 POINTS							
A. Operating Costs							
1. BOS Costs Per Paid Equivalent	35	5,781.00	30	5,593.00	31	4,938.00	35
2. RPM Costs Per Square Foot	35	1.69	22	1.21	31	1.42	26
B. Transportation Costs							
1. Actual Second Destination Transportation Costs by Line for Off Base Issues	15	5.11	10	3.40	15	5.43	9
2. Actual Second Destination Transportation Costs by Ton for Off Base Issues	15	139.33	14	263.37	7	206.64	10
TOTAL OPERATIONAL EFFICIENCIES	100		76		84		80

MILITARY VALUE BASE SPECIFIC INFORMATION

Stand-Alone Distribution Depots

Data Element	Military Value	DDSP		DDCO		DDR	
		Response	Points Earned	Response	Points Earned	Response	Points Earned
IV. Expandability 135 POINTS							
A. Facility/Installation Expansion							
1. Excess Storage Capacity in Attainable Cubic Feet In 000's	85	10,338.00	44	5,362.00	23	2,311.00	10
2. Buildable Acres	25	303.00	8	0* See ICP	0	0* See ICP	0
3. Limitations on Expansion (Environmental, Historical, etc.)	5	No	5	No	5	No	5
B. Mobilization Expansion							
I. Surge Capability							
a. Single 8-hr Shift	10	62,395.00	9	13,610.00	2	17,113.00	3
b. Second 8-hr Shift	10	62,395.00	9	13,610.00	2	17,113.00	3
TOTAL EXPANDABILITY	135		75		32		21
TOTAL POINTS FOR STANDALONE DEPOTS	1000		759		468		481

MILITARY VALUE BASE SPECIFIC INFORMATION
Stand-Alone Distribution Depots

Data Element	Military Value	DDMT		DDOU		DDJC	
		Response	Points Earned	Response	Points Earned	Response	Points Earned
I. Mission Scope 290 POINTS							
A. Current/Future Mission							
1. DoD Essentiality	25	Y	25	Y	25	Y	25
2. Other DoD Activity Performing Same Mission	25	N	25	N	25	N	25
B. Strategic Location Current & Future Mission							
I. % Workload Supporting							
a. Maintenance Activity	0	0.00	0	0.00	0	0.00	0
b. Other Local Installation	15	0.00	0	3.60	8	0.16	0
c. 100 Mile Customer	10	0.22	0	1.90	1	17.00	10
d. 300 Mile Customer	5	6.88	2	0.00	0	0.87	0
e. All others	70	92.90	69	94.50	70	81.97	61
C. Operational Readiness							
1. Over and above worldwide wartime/contingency role (CCP, ALOC) as specified in the Concepts of Operations	100	N	0	N	0	Y	100
2. Distance Depot to:							
a. Aerial POE	20	671.00	2	727.00	2	75.00	20
b. Water POE	20	391.00	3	763.00	2	63.00	20
TOTAL MISSION SCOPE	290		126		133		261

MILITARY VALUE BASE SPECIFIC INFORMATION

Stand-Alone Distribution Depots

Data Element	Military Value	DDMT		DDOU		DDJC	
		Response	Points Earned	Response	Points Earned	Response	Points Earned
II. Mission Suitability 475 POINTS							
A. Facility Suitability							
1. Average Age of Facility	20	41 Yrs	6	48 Yrs	4	40 Yrs	6
2. Condition of Depot Facility & Satellite Storage	100	\$8.12/SF	87	\$7.82/SF	88	\$13.61/SF	78
3. % of Facilities							
a. Permanent	15	88.63	13	59.00	9	92.78	14
b. Semi-Permanent	0	9.59	0	41.00	0	7.22	0
c. Temporary	0	1.77	0	0.00	0	0.00	0
4. Unique Ops Facilities	10	Y	10	Y	10	Y	10
5. Storage Capacity in ACF In 000's	150	33,980.00	65	31,838.00	61	77,934.00	150
6. Specialized Storage Facilities	10	958.00	4	2,677.00	10	676.00	3
Hazardous in 000's							
7. Thru-put Capacity (8-hr. Single Shift Current Manning, Workload Mix and Facilitation)	150	10,805.00	63	8,684.00	51	17,376.20	101
B. Location Suitability							
I. Distance From Depot							
a. Rail	0	0.00	0	0.00	0	0.00	0
b. Water	10	10.00	10	718.00	0	10.00	10
c. Surface	0	0.00	0	0.00	0	0.00	0
d. Air	10	3.00	7	32.00	1	3.00	7
TOTAL MISSION SUITABILITY	475		265		234		379

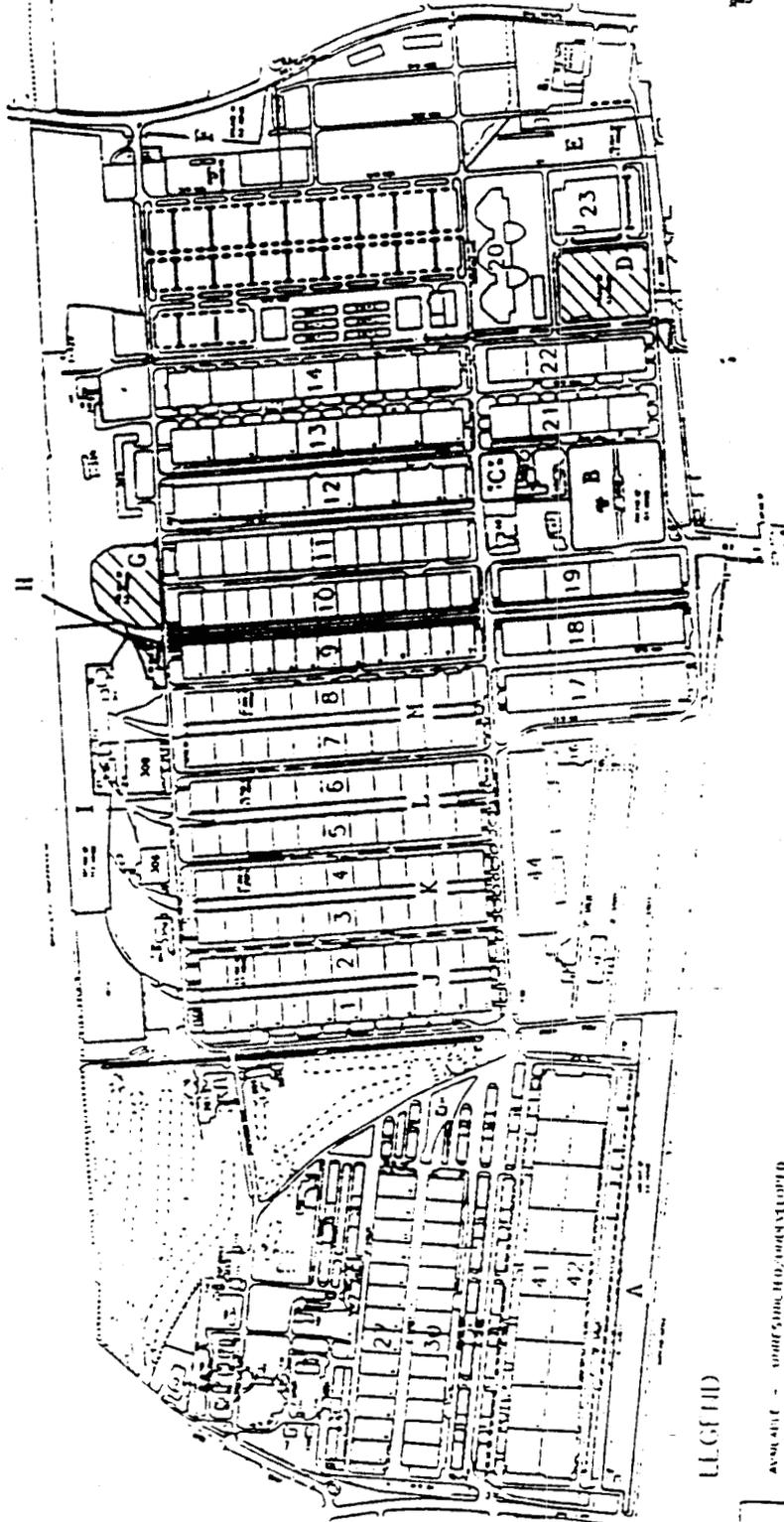
MILITARY VALUE BASE SPECIFIC INFORMATION

Stand-Alone Distribution Depots

		DDMT		DDOU		DDJC	
Data Element	Military Value	Response	Points Earned	Response	Points Earned	Response	Points Earned
III. Operational Efficiencies 100 POINTS							
A. Operating Costs							
1. BOS Costs Per Paid Equivalent	35	5,533.00	31	8,103.00	21	6,060.00	29
2. RPM Costs Per Square Foot	35	1.32	28	1.06	35	1.94	19
B. Transportation Costs							
1. Actual Second Destination Transportation Costs by Line for Off Base Issues	15	7.43	7	5.55	9	7.27	7
2. Actual Second Destination Transportation Costs by Ton for Off Base Issues	15	188.04	10	264.96	7	131.33	15
TOTAL OPERATIONAL EFFICIENCIES	100		76		72		70

MILITARY VALUE BASE SPECIFIC INFORMATION
Stand-Alone Distribution Depots

Data Element	Military Value	DDMT		DDOU		DDJC	
		Response	Points Earned	Response	Points Earned	Response	Points Earned
IV. Expandability 135 POINTS							
A. Facility/Installation Expansion							
1. Excess Storage Capacity in Attainable Cubic Feet In 000's	85	5,607.00	24	7,951.00	33	20,180.00	85
2. Buildable Acres	25	136.00	3	995.00	25	296.50	7
3. Limitations on Expansion (Environmental, Historical, etc.)	5	No	5	Yes Air	0	Yes Air	0
B. Mobilization Expansion							
I. Surge Capability							
a. Single 8-hr Shift	10	23,151.00	3	27,307.00	4	67,946.00	10
b. Second 8-hr Shift	10	23,151.00	3	27,307.00	4	67,946.00	10
TOTAL EXPANDABILITY	135		38		66		112
TOTAL POINTS FOR STANDALONE DEPOTS	1000		505		505		822



LEGEND

-  AVAILABLE - UNDEVELOPED
-  AVAILABLE - UNDER CONSTRUCTION

DCSC SITE MAP

AVAILABLE LAND IN ADDITION TO 20 ACRE BUILDING SITES

DATE	DESCRIPTION	BY	OFFICE
DEFENSE CONSTRUCTION SUPPLY CENTER FACILITIES DEVELOPMENT DIVISION COLUMBIA, OHIO 43210-5000			
DEFENSE CENTER SITE MAP			
SCALE: 1" = 300' - 0"		DATE: 11/08/81	



ECONOMIC IMPACT DATABASE

Installation: **DEFENSE DISTRIBUTION DEPOT COLUMBUS**

State: **Ohio**

Service: **DLA**

Report Note:

Comment:

Previous BRAC Actions: Year: **N/A**

Action: **UNAFFECTED**

Mil:

Civ:

Contr:

Train:

BRAC95 Inputs:

Current Base Pers.: ff:

Enl:

Civ:

Contr:

Train:

Action: **REALIGNING**

	1994	1995	1996	1997	1998	1999	2000	2001
Military Pers. Relocated (OUT)	0	0	0	0	0	0	0	0
Military Pers. Disestablished (OUT)	0	0	0	-2	0	0	0	0
Civilian Pers. Relocated (OUT)	0	0	-38	-38	0	0	0	0
Civilian Pers. Disestablished (OUT)	0	0	-143	-144	0	0	0	0
Contractor Personnel (OUT)	0	0	0	0	0	0	0	0
Military Training Status (OUT)	0	0	0	0	0	0	0	0
Military Personnel (IN)	0	0	0	0	0	0	0	0
Civilian Personnel (IN)	0	0	0	0	0	0	0	0
Contractor Personnel (IN)	0	0	0	0	0	0	0	0
Military Training Status (IN)	0	0	0	0	0	0	0	0

Economic Impact Data

Activity: DEFENSE DISTRIBUTION DEPOT COLUMBUS
Economic Area: Columbus, OH MSA

Impact of Proposed BRAC-95 Action at DEFENSE DISTRIBUTION DEPOT COLUMBUS:

Total Population of Columbus, OH MSA (1992):	1,394,100
Total Employment of Columbus, OH MSA, BEA (1992):	863,325
Total Personal Income of Columbus, OH MSA (1992 actual):	\$27,845,228,000
BRAC 95 Total Direct and Indirect Job Change:	(997)
BRAC 95 Potential Total Job Change Over Closure Period (% of 1992 Total Employment	(0.1%)

		1994	1995	1996	1997	1998	1999	2000	2001	Total
Relocated Jobs:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	(38)	(38)	0	0	0	0	(76)
Other Jobs:	MIL	0	0	0	(2)	0	0	0	0	(2)
	CIV	0	0	(143)	(144)	0	0	0	0	(287)

BRAC 95 Direct Job Change Summary at DEFENSE DISTRIBUTION DEPOT COLUMBUS:

MIL	0	0	0	(2)	0	0	0	0	0	(2)
CIV	0	0	(181)	(182)	0	0	0	0	0	(363)
TOT	0	0	(181)	(184)	0	0	0	0	0	(365)
Indirect Job Change:										(632)
Total Direct and Indirect Job Change:										(997)

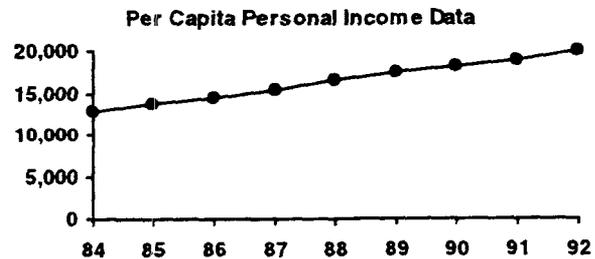
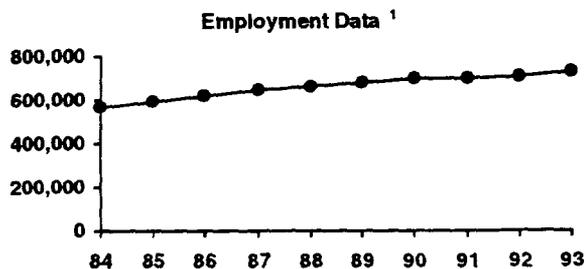
Other Pending BRAC Actions at DEFENSE DISTRIBUTION DEPOT COLUMBUS (Previous Rounds):

MIL	0	0	0	0	0	0	0	0	0	0
CIV	0	0	0	0	0	0	0	0	0	0

Columbus, OH MSA Profile:

Civilian Employment, BLS (1993): 719,438

Average Per Capita Income (1992): \$19,974



Annualized Change in Civilian Employment (1984-1993)

Employment: 16,576
 Percentage: 2.6%
 U.S. Average Change: 1.5%

Annualized Change in Per Capita Personal Income (1984-1992)

Dollars: \$877
 Percentage: 5.6%
 U.S. Average Change: 5.3%

Unemployment Rates for Columbus, OH MSA and the US (1984 - 1993):

	1984	1985	1986	1987	1988	1989	1990	1991	1992	1993
Local	7.8%	6.7%	6.1%	5.4%	4.9%	4.8%	4.4%	4.6%	5.3%	4.9%
U.S.	7.5%	7.2%	7.0%	6.2%	5.5%	5.3%	5.5%	6.7%	7.4%	6.8%

¹ Note: Bureau of Labor Statistics employment data for 1993, which has been adjusted to incorporate revised methodologies and 1993 Bureau of the Census metropolitan area definitions are not fully compatible with 1984 - 1992 data.

Economic Impact Data

Activity: DEFENSE DISTRIBUTION DEPOT COLUMBUS

Economic Area: Columbus, OH MSA

Cumulative BRAC Impacts Affecting Columbus, OH MSA:

Cumulative Total Direct and Indirect Job Change:	(1,181)
Potential Cumulative Total Job Change Over Closure Period (% of 1992 Total Employ	(0.1%)

		1994	1995	1996	1997	1998	1999	2000	2001	Total
Other Proposed BRAC 95 Direct Job Changes in Economic Area (Excluding DEFENSE DISTRIBUTION DEPOT COLUMBUS)										
Army:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	0	0	0	0
Navy:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	0	0	0	0
Air Force:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	0	0	0	0
Other:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	(358)	0	0	(358)

Other Pending Prior BRAC Direct Job Changes in Economic Area (Excluding DEFENSE DISTRIBUTION DEPOT COLUMBUS)

Army:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	0	0	0	0
Navy:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	0	0	0	0
Air Force:	MIL	0	0	(72)	0	0	0	0	0	(72)
	CIV	(230)	0	(1,635)	0	0	0	0	0	(1,865)
Other:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	0	0	0	0

Cumulative Direct Job Change in Columbus, OH MSA Statistical Area (Including DEFENSE DISTRIBUTION DEPOT COLUMBUS)

MIL	0	0	(72)	(2)	0	0	0	0	(74)
CIV	(230)	0	(1,816)	(182)	0	(358)	0	0	(2,586)
TOT	(230)	0	(1,888)	(184)	0	(358)	0	0	(2,660)

Cumulative Indirect Job Change:	39
Cumulative Total Direct and Indirect Job Change:	(1,181)

CLOSURE HISTORY - INSTALLATIONS IN OHIO

14-Mar-95

SVC	INSTALLATION NAME	ACTION YEAR	ACTION SOURCE	ACTION STATUS	ACTION SUMMARY	ACTION DETAIL
A	LIMA ARMY TANK PLANT	90	PRESS	ONGOING	PART INAC	1990 PRESS: Partial inactivation; scheduled FY 95
	RAVENNA ARMY AMMUNITION PLANT					
AF	CAMP PERRY AGS					
	GENTILE AFS	93	DBCRC	ONGOING	CLOSE/97	1993 DBCRC: Close (Scheduled 1997). In association with Defense Logistics Agency actions, close except for space required to operate the Defense Switching Network. Relocate the Mission of the Defense Electronics Supply Center to the Defense Construction Supply Center, Columbus, OH. (Note 93 Mil and 2805 Civ personnel from DESC move out.)
	MANSFIELD LAHM MAP AGS					
	NEWARK AFB	93	DBCRC	ONGOING	CLOSE/9-96	1993 DBCRC: Close Newark AFB, OH closes. Cost to close is \$31.3M with ROI of 8 years. Workload transfers to other depots or private sector. Personnel movement out: 92 Mil and 1679 Civ.

CLOSURE HISTORY - INSTALLATIONS IN OHIO

14-Mar-95

SVC	INSTALLATION NAME	ACTION YEAR	ACTION SOURCE	ACTION STATUS	ACTION SUMMARY	ACTION DETAIL
	RICKENBACKER AGB	91/93	DBCRC/DBCRC	ONGOING	REALIGN	<p>1991 DBCRC: Directed Closure. (Scheduled Sep 30, 1994). Transfer of the 160th Air Refueling Group and the 907th Tactical Airlift Group to Wright-Patterson AFB, OH. Consolidate the 4950th Test Wing from Wright- Patterson AFB with the Air Force Flight Test Center at Edwards AFB, CA.</p> <p>1993 DBCRC: Redirect Change 1991 recommendation from closure to realign. 121ARW (ANG) and 160ARG (ANG) remain in place in a separate cantonement area rather than move to Wright Patterson AFB, OH. The 907AG (AFRES) continues relocation to Wright Patterson AFB, OH. 4950 TW goes from Wright- Patterson to Edwards AFB, CA as directed by the 1991 Commission. Projected savings is \$11.7M. Rickenbacker Port Authority operates the airport and the ARC units become tenants.</p>
	SPRINGFIELD BECKLEY MAP AGS					
	TOLEDO EXPRESS APT AGS					

CLOSURE HISTORY - INSTALLATIONS IN OHIO

14-Mar-95

SVC	INSTALLATION NAME	ACTION YEAR	ACTION SOURCE	ACTION STATUS	ACTION SUMMARY	ACTION DETAIL
	WRIGHT-PATTERSON AFB	90/91/93	PR/DBCRC/DBCRC	ONGOING	REALGN	<p>1990 Press Release indicated realignment. No specifics given.</p> <p>1991 DBCRC: Directed the transfer of the 160th Air Refueling Group and the 907th Tactical Airlift Group to Wright-Patterson AFB from the Closing Rickenbacker Air Guard Base. Consolidate the 4950th Test Wing from Wright-Patterson AFB with the Air Force Flight Test Center at Edwards AFB, CA. Directed realigning environmental and occupational toxicology research from Fort Detrick, MD (USA) and biodynamics research from Fort Rucker, AL (USA) to be co-located with the Armstrong Medical Laboratory at Wright-Patterson AFB.</p> <p>1993 DBCRC: Redirects RESERVE force structure (121st Air Refueling Wing-ANG, and 160th Air Refueling Group-ANG) from Rickenbacker to stay in-place except for 907AG (AFRES). Total personnel loss of 522 Civ.</p>
	YOUNGSTOWN MAP ARS					
D	DEFENSE CONSTRUCTION SUPPLY CENTER					
	DEFENSE ELECTRONICS SUPPLY CENTER	93	DBCRC	COMPLETE	REALIGNDN	1993 DRCRC Accept DOD recommendation. Close DESC and relocate its mission to DCSC, Columbus, OH.
	DEFENSE FINANCE ACCOUNTING CENTER					
N	READINESS CMD REGION 5	93	DBCRC	ONGOING	CLOSE	1993 DBCRC: Recommended closure of Readiness Command Region 5 because its capacity is in excess of projected requirements.



Defense Distribution Depot Columbus, Ohio

COBRA REALIGNMENT SUMMARY (COBRA v5.08) - Page 1/2
 Data As Of 15:55 12/23/1994, Report Created 09:02 02/10/1995

Department : DLA
 Option Package : DEPOTM5
 Scenario File : C:\COBRA508\DEPOTM5.CBR
 Std Fctrs File : C:\COBRA508\DEPOTS.SFF

Starting Year : 1996
 Final Year : 1997
 ROI Year : Immediate

NPV in 2015(\$K): -160,952
 1-Time Cost(\$K): 7,926

Net Costs (\$K) Constant Dollars	1996						Total	Beyond
	1996	1997	1998	1999	2000	2001		
MilCon	1,000	0	0	0	0	0	1,000	0
Person	-2,064	-6,707	-9,311	-9,311	-9,311	-9,311	-46,017	-9,311
Overhd	-947	-2,097	-2,282	-2,282	-2,282	-2,282	-12,172	-2,282
Moving	2,400	2,401	0	0	0	0	4,801	0
Missio	0	0	0	0	0	0	0	0
Other	611	613	0	0	0	0	1,224	0
TOTAL	1,000	-5,790	-11,593	-11,593	-11,593	-11,593	-51,164	-11,593

	1996	1997	1998	1999	2000	2001	Total
POSITIONS ELIMINATED							
Off	0	2	0	0	0	0	2
Enl	0	0	0	0	0	0	0
Civ	143	144	0	0	0	0	287
TOT	143	146	0	0	0	0	289

	1996	1997	1998	1999	2000	2001	Total
POSITIONS REALIGNED							
Off	0	0	0	0	0	0	0
Enl	0	0	0	0	0	0	0
Stu	0	0	0	0	0	0	0
Civ	38	38	0	0	0	0	76
TOT	38	38	0	0	0	0	76

Summary:

 Realigns Columbus active workload (20%) to DDSP(Susquehanna). Use DDCO for slow moving and WRM storage. Personnel will move or reduce commensurate with workload activity. DDCO will operate as site in lieu of depot (disestablish).

COBRA REALIGNMENT SUMMARY (COBRA v5.08) - Page 2/2
 Data As Of 15:55 12/23/1994, Report Created 09:02 02/10/1995

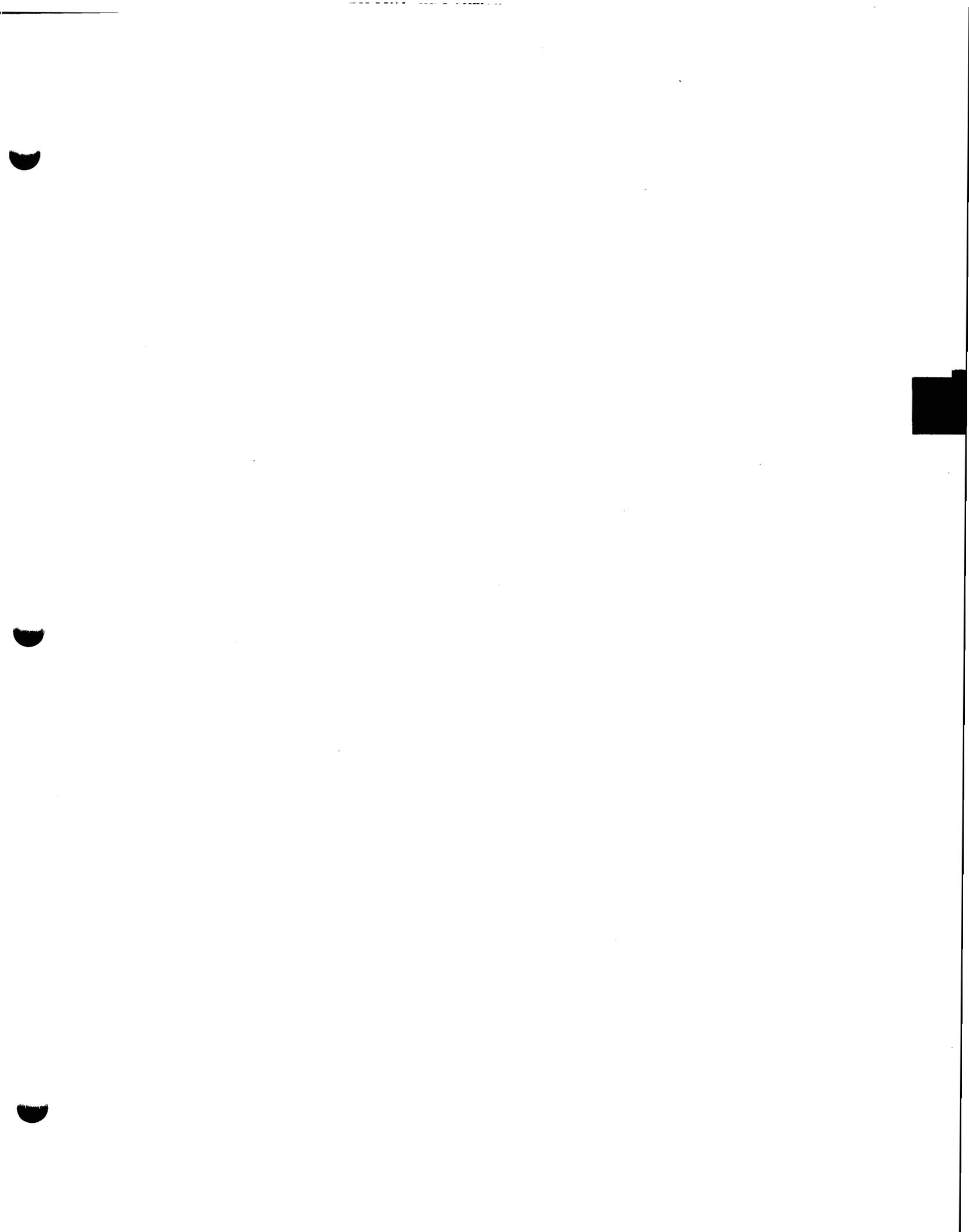
Department : DLA
 Option Package : DEPOTM5
 Scenario File : C:\COBRA508\DEPOTM5.CBR
 Std Fctrs File : C:\COBRA508\DEPOTS.SFF

Costs (\$K)	Constant Dollars						Total	Beyond
	1996	1997	1998	1999	2000	2001		
MilCon	1,000	0	0	0	0	0	1,000	0
Person	228	241	0	0	0	0	470	0
Overhd	713	1,120	935	935	935	935	5,573	935
Moving	2,400	2,401	0	0	0	0	4,801	0
Missio	0	0	0	0	0	0	0	0
Other	611	613	0	0	0	0	1,224	0
TOTAL	4,953	4,375	935	935	935	935	13,068	935

Savings (\$K)	Constant Dollars						Total	Beyond
	1996	1997	1998	1999	2000	2001		
MilCon	0	0	0	0	0	0	0	0
Person	2,292	6,948	9,311	9,311	9,311	9,311	46,486	9,311
Overhd	1,661	3,217	3,217	3,217	3,217	3,217	17,746	3,217
Moving	0	0	0	0	0	0	0	0
Missio	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0
TOTAL	3,953	10,165	12,528	12,528	12,528	12,528	64,232	12,528









MAP NO. 36

OHIO



Prepared By: Washington Headquarters Ser
Directorate for Information
Operations and Reports

DEFENSE DISTRIBUTION DEPOT LETTERKENNY, PA

Commissioner Base Visit Book

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DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

SUMMARY SHEET

DEFENSE DISTRIBUTION DEPOT LETTERKENNY (DDLDP)

INSTALLATION MISSION

The Letterkenny Defense Distribution Depot receives, stores, and issues wholesale and retail material in support of DLA and the Military Services. It is a collocated depot located on the same installation with an Army maintenance depot--Letterkenny Army Depot--its largest customer. Its primary mission is to provide rapid response to this customer.

DOD RECOMMENDATION: Disestablish Defense Distribution Depot Letterkenny

- Material remaining at the depot at the time of disestablishment will be relocated to the Defense Distribution Depot Anniston, Alabama and to optimum storage space within the DoD Distribution System.

DOD JUSTIFICATION

- The recommendation to disestablish the depot was driven by the Army recommendation to realign the Letterkenny Army Depot--its primary customer .
- The Distribution Concept of Operations states DLA's distribution system will support the size and configuration of the Defense Depot Maintenance System. Thus, if depot maintenance activities are disestablished, collocated depots will also be disestablished.
- Reduces infrastructure costs.
- Although in the military value analysis for collocated depots the depot rated 3 of 17, this value dropped significantly when the Army decided to realign its maintenance mission to Anniston Army Depot, Alabama.
- The depots other customers can be supported from nearby distribution depots.

COST CONSIDERATIONS DEVELOPED BY DOD

- | | |
|------------------------------------|-----------------|
| • One-Time Cost: | \$ 44.9 million |
| • Net Costs During Implementation: | \$ 21.2 million |
| • Annual Recurring Savings: | \$ 12.4 million |
| • Break-Even Year: | 2003 (3 years) |
| • Net Present Value Over 20 Years: | \$102.1 million |

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MANPOWER IMPLICATIONS OF THIS ACTION (EXCLUDES CONTRACTORS)

	<u>Military</u>	<u>Civilian</u>	<u>Students</u>
Baseline			
Reductions	4	174	-
Realignments	0	200	-
Total	4	374	-

MANPOWER IMPLICATIONS OF ALL RECOMMENDATIONS AFFECTING THIS INSTALLATION (INCLUDES ON-BASE CONTRACTORS AND STUDENTS)

<u>Recommendation</u>	<u>Out</u>		<u>In</u>		<u>Net Gain (Loss)</u>	
	<u>Military</u>	<u>Civilian</u>	<u>Military</u>	<u>Civilian</u>	<u>Military</u>	<u>Civilian</u>
Realign Army Depot	35	2,055	0	0	(35)	(2,055)
Disestablish DDLP	4	374	0	0	(4)	(374)
TOTAL	39	2,429	0	0	(39)	(2429)

ENVIRONMENTAL CONSIDERATIONS

- Environmental considerations do not prohibit this recommendation from being implemented.

REPRESENTATION

Senators: Arlen Specter
Rick Santorum
Representative: Bud Shuster
Governor: Tom Ridge

ECONOMIC IMPACT

- Potential Employment Loss: 748 jobs (378 direct and 370 indirect)
- Franklin County, PA MSA Job Base: 62,117 jobs
- Percentage: 1.2 percent decrease
- Cumulative Economic Impact (1994-2001): 8.5 percent decrease

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MILITARY ISSUES

- Relocation of current mission and attendant DLA support.

COMMUNITY CONCERNS/ISSUES

- Job loss.

ITEMS OF SPECIAL EMPHASIS

- Validation of costs associated with recommended action.

Marilyn Wasleski/Interagency IssuesTeam/04/12/95 10:26 AM



1995 DoD Recommendations and Justifications

Defense Distribution Depot Letterkenny, Pennsylvania (DDLP)

Recommendation: Disestablish the Defense Distribution Depot Letterkenny, Pennsylvania. Material remaining at DDLP at the time of disestablishment will be relocated to the Defense Distribution Depot Anniston, Alabama (DDAA) and to optimum storage space within the DoD Distribution System.

Justification: The Defense Distribution Depot Letterkenny is collocated with an Army maintenance depot, its largest customer. While Collocated Depots may support other nearby customers and provide limited world-wide distribution support, Letterkenny's primary function is to provide rapid response in support of the maintenance operation. The Distribution Concept of Operations states that DLA's distribution system will support the size and configuration of the Defense Depot Maintenance System. Thus, if depot maintenance activities are disestablished, Collocated Depots will also be disestablished.

The recommendation to disestablish the Letterkenny depot was driven by the Army recommendation to realign Letterkenny Army Depot, Letterkenny's primary customer, and the Agency's need to reduce infrastructure. The Letterkenny depot was rated 3 of 17 in the Collocated Depot military value matrix. However, that military value ranking was based on support to the maintenance missions. With the realignment of the Army's maintenance mission to the Anniston Army Depot that value decreases significantly. Other customers within the Letterkenny area can be supported from nearby distribution depots. Production and physical space requirements can also be met by fully utilizing other depots in the distribution system.

Disestablishing DDLP is consistent with both the DLA BRAC 95 Decision Rules and the Distribution Concept of Operations. Military judgment determined that it is in the best interest of DLA and DoD to disestablish DDLP.

Return on Investment: The total estimated one-time cost to implement this recommendation is \$44.9 million. The net of all costs and savings during the implementation period is a cost of \$21.2 million. Annual recurring savings after implementation are \$12.4 million with a return on investment expected in three years. The net present value of costs and savings over 20 years is a savings of \$102.1 million.

Impacts: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 748 jobs (378 direct jobs and 370 indirect jobs) over the 1996-to-2001 period in the Franklin County, Pennsylvania economic area, which is 1.2 percent of the area's employment. The cumulative economic impact of all BRAC 95 recommendations and all prior-round BRAC actions in the area over the 1994-to-2001 period could result in a maximum potential decrease equal to 8.5 percent of employment in the area.

The DLA Executive Group determined that receiving communities could absorb the additional forces, missions, and personnel proposed, and concluded that environmental considerations do not prohibit this recommendation from being implemented.





DLA BRAC 95 Detailed Analysis

DLA BRAC Categories

Command and Control

Contract Management Districts

DCMDN	Defense Contract Management District Northeast	Boston, MA
DCMDS	Defense Contract Management District South	Marietta, GA
DCMDW	Defense Contract Management District West	El Segundo, CA
DCMCI	Defense Contract Management Command International	Dayton, OH

Distribution Regions

DDRE	Defense Distribution Region East	New Cumberland, PA
DDRW	Defense Distribution Region West	Stockton, CA

Reutilization & Marketing Operations

DRMSE	Defense Reutilization & Marketing Service Operations East	Columbus, OH
DRMSW	Defense Reutilization & Marketing Service Operations West	Ogden, UT

Distribution Depots

Stand-Alone Depots

DDCO	Defense Depot Columbus	Columbus, OH
DDMT	Defense Depot Memphis	Memphis, TN
DDOU	Defense Depot Ogden	Ogden, UT
DDRV	Defense Depot Richmond	Richmond, VA
DDJC	Defense Depot San Joaquin	Tracy/Stockton, CA
DDSP	Defense Depot Susquehanna	New Cumberland-Mechanicsburg, PA

Collocated Depots

DDAA	Defense Depot Anniston	Anniston, AL
DDAG	Defense Depot Albany	Albany, GA
DDBC	Defense Depot Barstow	Barstow, CA
DDCN	Defense Depot Cherry Point	Cherry Point, NC
DDCT	Defense Depot Corpus Christi	Corpus Christi, TX
DDHU	Defense Depot Hill	Ogden, UT
DDJF	Defense Depot Jacksonville	Jacksonville, FL
DDLK	Defense Depot Letterkenny	Chambersburg, PA
DDMC	Defense Depot McClellan	Sacramento, CA
DDNV	Defense Depot Norfolk	Norfolk, VA
DDOO	Defense Depot Oklahoma City	Oklahoma City, OK
DDPW	Defense Depot Puget Sound	Puget Sound, WA
DDRT	Defense Depot Red River	Texarkana, TX
DDDC	Defense Depot San Diego	San Diego, CA
DDST	Defense Depot San Antonio	San Antonio, TX
DDTP	Defense Depot Tobyhanna	Tobyhanna, PA
DDWG	Defense Depot Warner Robins	Warner Robins, GA

Inventory Control Points

DCSC	Defense Construction Supply Center	Columbus, OH
DFSC	Defense Fuel Supply Center	Alexandria, VA
DGSC	Defense General Supply Center	Richmond, VA
DISC	Defense Industrial Supply Center	Philadelphia, PA
DPSC	Defense Personnel Support Center	Philadelphia, PA

Service/Support Activities

DLSC	Defense Logistics Services Center	Battle Creek, MI
DRMS	Defense Reutilization and Marketing Service	Battle Creek, MI
DSDC	DLA Systems Design Center	Columbus, OH



DLA BRAC 95

FACT SHEETS

DEFENSE DISTRIBUTION LETTERKENNY, PENNSYLVANIA (DDLK)

RECOMMENDATION:

Disestablish DDLK. Materials associated with the maintenance mission will be relocated to DDAA, Anniston, AL. Remainder of stock will be stored in optimum storage locations within the DoD distribution system.

COSTS/SAVINGS:

One-Time Costs:	\$44.9M
Steady State:	\$12.4M (FY 01)
Net Present Value:	\$102.1M
Return on Investment Year:	2003 (3 Years)
Start year:	1996
End Year:	2000

RATIONALE FOR RECOMMENDATION:

The collocated maintenance activity realigned to Anniston Army Depot Alabama. DLA followed the Army's lead. Other customers within the DDLK area can be supported from nearby distribution depots. There is sufficient storage and thruput capacity available at the depots not selected for closure. This action follows the BRAC 95 decision rule to reduce infrastructure.

WHY OTHER COLLOCATED DEPOTS WERE NOT SELECTED:

DLA has a commitment to the Services to maintain a distribution presence at fleet and maintenance depot sites for rapid response support. If the maintenance activity did not close or realign, the distribution depot did not close or realign.

RISK ASSESSMENT:

Implementing all of the for closure/realignment actions for distribution will leave DLA in a 21M ACF shortfall. However, both Navy and Air Force have offered additional storage space at their collocated locations to offset this deficit if necessary. In addition, DLA took some risks in the Storage Management Plan for inventory reductions; remaining in some substantial facilities; and increases in new requirements from European retrograde, out-to-in (materiel requiring inside storage space) and Army residual material at closing bases.

PERSONNEL IMPACTS:

Personnel Transferred:

190 civilians to DDAA, Anniston, AL
10 civilians to DDSP, New Cumberland, PA

Personnel Eliminated:

174 civilians and 4 military

PERSONNEL REDUCTION METHODOLOGY (COBRA):

POM reductions were taken first. Due to workload reductions, it is projected that only 40% of the indirect and 60-65% of the direct labor will be required to accommodate workload moving from a closed or disestablished depot. Manpower was reduced to these percentages and positions were then dispersed commensurate with the migrations of the workload.

MILITARY VALUE:

Military Value Ranking in Category (see charts at enclosure 1): 3 of 17

Installation Military Value: N/A

Military Value Point Distribution Methodology:

Points were assigned to the depots based on the certified data. In most cases, the "best" answer received the total points available, and the others received a proportion of the points based on the relationship of their answer to the "best" answer. Age of buildings (under Mission Suitability) was determined based on an average age of all buildings, normalized by the number of square feet in each. Building condition (also under Mission Suitability) was determined by comparing the Long Range Maintenance Planning data developed by the Navy Norfolk Public Works Center to the expected cyclic maintenance requirements of a new building, again, normalized by square footage.

SAILS RESULTS: N/A

DISTRIBUTION SYSTEM STORAGE, WORKLOAD, AND PERSONNEL PROJECTIONS:

Reductions in storage capacity requirements, workload throughput, and personnel are shown below:

	<u>FY 92</u>	<u>FY 01</u>
Storage Capacity Requirement	788M ACF	452M ACF
Workload Throughput	44M	21M
Personnel	24,700	11,100

DDLDP SPECIFIC WORKLOAD DATA:

Percent Support to Maintenance:	41.60%
Percent Support to local customers other than maintenance:	36.30%
Storage Capacity (ACF):	25.150M
Occupied Cubic Feet (OCF):	18.754M
Excess Storage Capacity:	6.396M
Current Thruput Capacity (Issues, Receipts, and Eaches) one 8-hour shift:	2,185
Maximum Thruput Capacity (Issues, Receipts, and Eaches) one 8-hour shift:	4,248
Maximum Thruput Capacity (Issues, Receipts, and Eaches) second 8-hour shift:	4,248

FACILITY DATA:

Facility Age Evaluation: 45.51 years
Facility Condition:
Ranked 15 of 17 in Collocated Depots.

MILCON:

Construct 36 acres of new reinforced concrete heavy vehicle hardstand at DDAA to replace the capacity lost at DDLDP. Estimated cost is \$15.6M.

ECONOMIC IMPACT:

-378 Direct	Cumulative: -5271 Jobs
<u>-370 Indirect</u>	-8.5%
-748 (-1.2%)	

ENVIRONMENTAL IMPACT:

We reviewed all environmental conditions present at the installation. No outstanding environmental issues are present. The EG concluded that environmental considerations do not prohibit this recommendation from being implemented.

COMMUNITY IMPACT:

DLA conducted a comprehensive analysis of the ability of each DLA community to support additional mission and personnel. We collected community-specific data in infrastructure, cost of living, and quality of life areas. All data was provided by DLA activities located in the affected communities. All data was certified as being accurate by the DLA field activity commander. All recommended receiving communities were assessed assuming all new hires into the area would come from outside the area and that these new hires would all have dependents who would relocate in the area as well.

The Anniston, AL area stands to receive 539 additional personnel as a result of DLA's BRAC 95 recommendations (190 from DDLP, 349 from DDRT). Analysis of the community data for the Anniston area indicates that it can absorb this increase to its population base.

The Harrisburg, PA area stands to receive 398 additional personnel as a result of DLA's BRAC 95 recommendations (22 from Chambersburg (10 DDLP, 12 DSDC [This activity is a tenant of the Army at Letterkenny. It is our intent that the Army will relocate the DSDC personnel.]), 213 from Memphis (124 DDMT, 89 DDRE Memphis), 87 from DDRT, 76 from DDCO). Analysis of the community data for the Harrisburg area indicates that it can absorb this increase to its population base.

MAP - (See enclosure 2.)

2 Encl

MILITARY VALUE BASE SPECIFIC INFORMATION

Collocated Distribution Depots

Data Element	MIL Value	DDPW		DDHU		DDMC		DDCT	
		Response	Points Earned						
I. Mission Scope 295 POINTS									
A. Current/Future Mission									
1. DoD Essentiality	65	YES	65	YES	65	YES	65	YES	65
2. Other DoD Activity Performing Same Mission	25	NO	25	NO	25	NO	25	NO	25
B. Strategic Location Current & Future Mission									
1. Percent Workload Supporting	100	7.00	9	38.40	51	62.00	83	71.57	95
a. Maintenance Activity	25	7.00	5	16.80	12	8.00	6	12.29	8
b. Local Installation	20	40.00	20	0.00	0	6.00	3	0.00	0
c. 100 Mile Customer	10	1.00	0	0.20	0	0.00	0	0.00	0
d. 300 Mile Customer	5	45.00	4	44.60	4	24.00	2	16.14	1
e. Worldwide Customer	25	NO	0	YES	25	NO	0	YES	25
2. Special Transportation - Stock									
C. Operational Readiness									
1. Distance Depot to:									
a. Aerial POE	10	764.00	5	717.00	6	56.00	10	1,246.00	2
b. Water POE	10	60.00	9	753.00	0	92.00	9	570.00	2
SUBTOTAL MISSION SCOPE	295		142		188		203		223

Data Element	MIL Value	DDPW		DDHU		DDMC		DDCT	
		Response	Points Earned	Response	Points Earned	Response	Points Earned	Response	Points Earned
II. Mission Suitability 445 POINTS									
A. Suitable Facility									
1. Average Age of Facility	20	48.83	4	31.67	9	33.98	8	33.81	8
2. Condition of Depot Facility & Satellite Storage	100	3.50	96	13.06	80	4.40	96	10.60	81
3. Percent of Facilities									
a. Permanent	15	100.00	15	69.62	10	99.96	15	93.91	14
b. Semi-Permanent	0	0.00	0	30.38	0	0.01	0	6.09	0
c. Temporary	0	0.00	0	0.00	0	0.03	0	0.00	0
4. Unique Ops Facilities	25	YES	25	YES	25	YES	25	YES	25
5. Storage Capacity in ACF In 000s	100	3,809.00	13	15,625.00	53	12,791.00	43	2,315.00	8
6. Specialized Storage Facilities In 000s									
a. Hazardous	25	0.00	0	69.00	1	239.00	5	21.00	0
b. Freeze/Chill	5	0.00	0	9.00	0	23.00	0	1.00	0
c. Hardstand	10	73.00	0	534,000.00	1	1,055,851.00	3	397,284.00	1
7. Thru-put Capacity (8-hr. Single Shift Current Manning, Workload Mix & Facilitization)	100	1,736.90	17	4,150.00	40	4,379.90	43	1,537.60	15
B. Location Suitability									
I. Distance From Depot									
a. Rail	15	0.00	15	0.00	15	22.00	0	17.00	3
b. Water	15	60.00	14	728.00	0	92.00	13	12.00	15
c. Surface	0	0.00	0	0.00	0	0.00	0	0.00	0
d. Air	15	60.00	4	22.00	11	9.00	13	19.90	11
SUBTOTAL MISSION SUITABILITY	445		203		245		264		181

Data Element	MIL Value	DDPW		DDHU		DDMC		DDCT	
		Response	Points Earned	Response	Points Earned	Response	Points Earned	Response	Points Earned
III. Operational Efficiencies 120 POINTS									
A. Operating Costs									
1. BOS Costs Per Paid Equivalent	45	6,910.00	8	10,888.00	5	9,415.00	6	1,791.00	31
2. RPM Costs Per Square Foot	45	2.05	23	4.13	0	2.01	23	1.71	26
B. Transportation Costs									
1. Actual Second Destination Transportation Costs by Line for Off Base Issues	15	3.74	11	0.63	14	3.30	11	3.26	11
2. Actual Second Destination Transportation Costs by Ton for Off Base Issues	15	46.36	13	17.57	14	91.24	12	222.57	7
SUBTOTAL OPERATIONAL EFFICIENCIES	120		55		33		52		75
IV. Expandability 140 POINTS									
A. Facility/Installation Expansion									
1. Excess Storage Capacity in Attainable Cubic Feet	90	1,207.00	11	2,435.00	22	4,023.00	36	439.00	4
2. Buildable Acres	25	0.00	0	20.00	0	7.30	0	130.00	2
3. Limitations on Expansion	5	NO	5	NO	5	YES	0	NO	5
B. Mobilization Expansion									
1. Surge Capability	10	5,924.00	2	28,360.00	8	6,940.00	2	2,978.00	1
a. Single 8-hr Shift	10	5,924.00	2	28,360.00	10	6,940.00	3	2,978.00	1
b. Second 8-hr Shift Authorized									
SUBTOTAL EXPANDABILITY	140		20		45		41		13
TOTAL POINTS-COLLOCATED DEPOTS	1000		420		511		560		492

MILITARY VALUE BASE SPECIFIC INFORMATION
Collocated Distribution Depots

Data Element	MIL Value	DDBC		DDDC		DDOO		DDST	
		Response	Points Earned						
I. Mission Scope 295 POINTS									
A. Current/Future Mission									
1. DoD Essentiality	65	YES	65	YES	65	YES	65	YES	65
2. Other DoD Activity Performing Same Mission	25	NO	25	NO	25	NO	25	NO	25
B. Strategic Location Current & Future Mission									
i. Percent Workload Supporting									
a. Maintenance Activity	100	25.00	33	14.03	19	44.00	59	36.00	48
b. Local Installation	25	30.00	21	21.88	15	24.00	17	6.00	4
c. 100 Mile Customer	20	15.00	8	38.07	19	3.00	2	1.00	1
d. 300 Mile Customer	10	20.00	4	3.64	1	7.00	1	0.76	0
e. Worldwide Customer	5	10.00	1	22.38	2	22.00	2	56.24	5
2. Special Transportation - Stock	25	YES	25	YES	25	NO	0	NO	0
C. Operational Readiness									
1. Distance Depot to:									
a. Aerial POE	10	422.00	7	513.00	7	1,122.00	3	1,651.00	0
b. Water POE	10	412.00	5	495.00	3	694.00	1	538.00	3
SUBTOTAL MISSION SCOPE	295		194		181		175		151

Data Element	MIL Value	DDBC		DDDC		DDOO		DDST	
		Response	Points Earned	Response	Points Earned	Response	Points Earned	Response	Points Earned
II. Mission Suitability 445 POINTS									
A. Suitable Facility									
1. Average Age of Facility	20	48.72	4	44.17	5	50.24	4	33.72	8
2. Condition of Depot Facility & Satellite Storage	100	9.30	86	9.50	85	3.80	96	6.81	92
3. Percent of Facilities									
a. Permanent	15	92.19	14	89.43	13	100.00	15	57.34	9
b. Semi-Permanent	0	5.01	0	9.16	0	0.00	0	42.66	0
c. Temporary	0	2.80	0	1.41	0	0.00	0	0.00	0
4. Unique Ops Facilities	25	YES	25	YES	25	YES	25	YES	25
5. Storage Capacity in ACF In 000s	100	9,633.00	33	14,975.00	51	18,595.00	63	26,318.00	89
6. Specialized Storage Facilities In 000s									
a. Hazardous	25	0.00	0	210.00	4	250.00	5	253.00	5
b. Freeze/Chill	5	0.00	0	537.00	3	4.00	0	4.00	0
c. Hardstand	10	1,793.00	0	421,000.00	1	793.00	0	1,667.00	0
7. Thru-put Capacity (8-hr. Single Shift Current Manning, Workload Mix & Facilitization)	100	419.90	4	7,965.90	78	5,976.00	58	5,215.00	51
B. Location Suitability									
I. Distance From Depot									
a. Rail	15	0.00	15	4.80	12	9.00	9	2.50	13
b. Water	15	132.00	12	5.00	15	105.00	13	192.00	11
c. Surface	0	0.00	0	0.00	0	0.00	0	0.00	0
d. Air	15	83.00	0	6.00	14	20.00	11	0.00	15
SUBTOTAL MISSION SUITABILITY	445		193		306		299		318

Data Element	MIL Value	DDBC		DDDC		DDOO		DDST	
		Response	Points Earned	Response	Points Earned	Response	Points Earned	Response	Points Earned
III. Operational Efficiencies 120 POINTS									
A. Operating Costs									
1. BOS Costs Per Paid Equivalent	45	4,838.00	12	9,782.00	6	4,058.00	14	5,802.00	10
2. RPM Costs Per Square Foot	45	0.83	36	1.37	30	0.92	35	1.57	28
B. Transportation Costs									
1. Actual Second Destination Transportation Costs by Line for Off Base Issues	15	12.88	0	3.61	11	4.34	10	3.74	11
2. Actual Second Destination Transportation Costs by Ton for Off Base Issues	15	17.47	14	63.98	13	395.66	0	145.88	9
SUBTOTAL OPERATIONAL EFFICIENCIES	120		62		60		59		58
IV. Expandability 140 POINTS									
A. Facility/Installation Expansion									
1. Excess Storage Capacity in Attainable Cubic Feet	90	5,032.00	45	4,748.00	42	1,941.00	17	8,472.00	75
2. Buildable Acres	25	296.00	4	0.00	0	0.00	0	146.00	2
3. Limitations on Expansion	5	YES	0	YES	0	NO	5	NO	5
a. Environmental									
b. Historical									
c. Other									
B. Mobilization Expansion									
1. Surge Capability									
a. Single 8-hr Shift	10	5,631.00	2	20,904.00	7	19,114.00	6	12,363.00	4
b. Second 8-hr Shift Authorized	10	5,631.00	2	20,904.00	8	18,814.00	7	12,363.00	5
SUBTOTAL EXPANDABILITY	140		53		57		35		91
TOTAL POINTS-COLLOCATED DEPOTS	1000		502		604		568		618

MILITARY VALUE BASE SPECIFIC INFORMATION
Collocated Distribution Depots

Data Element	MIL Value	DDRT		DDTP		DDLDP		DDJF	
		Response	Points Earned						
I. Mission Scope 295 POINTS									
A. Current/Future Mission									
1. DoD Essentiality	65	YES	65	YES	65	YES	65	YES	65
2. Other DoD Activity Performing Same Mission	25	NO	25	NO	25	NO	25	NO	25
B. Strategic Location Current & Future Mission									
1. Percent Workload Supporting	100	12.00	16	42.70	57	41.60	55	45.67	61
a. Maintenance Activity	25	8.00	6	7.50	5	36.30	25	2.50	2
b. Local Installation	20	0.00	0	7.20	4	0.00	0	6.51	3
c. 100 Mile Customer	10	50.00	10	7.70	2	0.00	0	1.00	0
d. 300 Mile Customer	5	30.00	3	34.90	3	22.10	2	44.32	4
e. Worldwide Customer	25	YES	25	YES	25	YES	25	YES	25
2. Special Transportation - Stock									
C. Operational Readiness									
1. Distance Depot to:									
a. Aerial POE	10	917.00	4	153.00	9	165.00	9	262.00	8
b. Water POE	10	368.00	5	100.00	9	217.00	7	561.00	3
SUBTOTAL MISSION SCOPE	295		159		204		213		196

Data Element	MIL Value	DDRT		DDTP		DDL P		DDJF	
		Response	Points Earned	Response	Points Earned	Response	Points Earned	Response	Points Earned
II. Mission Suitability 445 POINTS									
A. Suitable Facility									
1. Average Age of Facility	20	34.69	7	36.68	6	45.51	4	44.31	5
2. Condition of Depot Facility & Satellite Storage	100	3.20	96	13.51	80	13.30	80	11.70	81
3. Percent of Facilities									
a. Permanent	15	92.44	14	100.00	15	91.70	14	94.88	14
b. Semi-Permanent	0	7.56	0	0.00	0	8.30	0	5.12	0
c. Temporary	0	0.00	0	0.00	0	0.00	0	0.00	0
4. Unique Ops Facilities	25	YES	25	YES	25	YES	25	NO	0
5. Storage Capacity in ACF In 000s	100	23,007.00	78	16,862.00	57	25,150.00	85	4,936.00	17
6. Specialized Storage Facilities In 000s									
a. Hazardous	25	401.00	8	93.00	2	335.00	7	397.00	8
b. Freeze/Chill	5	100.00	1	635.00	3	0.00	0	45.00	0
c. Hardstand	10	886,473.00	2	968,000.00	3	2,617,000.00	7	242,000.00	1
7. Thru-put Capacity (8-hr. Single Shift Current Manning, Workload Mix & Facilitization)	100	4,257.50	41	1,904.80	19	2,185.00	21	3,533.00	34
B. Location Suitability									
I. Distance From Depot									
a. Rail	15	0.00	15	0.00	15	0.00	15	17.00	3
b. Water	15	286.00	9	96.00	13	217.00	11	15.00	15
c. Surface	0	0.00	0	0.00	0	0.00	0	0.00	0
d. Air	15	23.00	11	29.00	10	2.00	15	30.00	10
SUBTOTAL MISSION SUITABILITY	445		307		248		284		188

Data Element	MIL Value	DDRT		DDTP		DDL P		DDJF	
		Response	Points Earned	Response	Points Earned	Response	Points Earned	Response	Points Earned
III. Operational Efficiencies 120 POINTS									
A. Operating Costs									
1. BOS Costs Per Paid Equivalent	45	1,682.00	33	2,740.00	20	4,717.00	12	5,998.00	9
2. RPM Costs Per Square Foot	45	1.34	30	1.85	25	1.22	32	2.55	17
B. Transportation Costs									
1. Actual Second Destination Transportation Costs by Line for Off Base Issues	15	5.41	9	3.36	11	5.27	9	2.73	12
2. Actual Second Destination Transportation Costs by Ton for Off Base Issues	15	114.82	11	0.81	15	9.49	15	36.35	14
SUBTOTAL OPERATIONAL EFFICIENCIES	120		83		71		68		52
IV. Expandability 140 POINTS									
A. Facility/Installation Expansion									
1. Excess Storage Capacity in Attainable Cubic Feet	90	2,113.00	19	1,443.00	13	6,396.00	57	1,492.00	13
2. Buildable Acres	25	2,080.00	25	10.00	0	1,223.00	15	0.00	0
3. Limitations on Expansion	5	NO	5	NO	5	NO	5	NO	5
a. Environmental									
b. Historical									
c. Other									
B. Mobilization Expansion									
I. Surge Capability									
a. Single 8-hr Shift	10	11,004.00	3	4,498.00	1	4,248.00	1	7,324.00	2
b. Second 8-hr Shift Authorized	10	11,004.00	4	4,498.00	2	4,248.00	2	7,324.00	3
SUBTOTAL EXPANDABILITY	140		56		21		80		23
TOTAL POINTS-COLLOCATED DEPOTS	1000		605		544		645		459

MILITARY...

SPECIFIC INFORMATION

Allocated Distribution Depot

Data Element	DDWG		DDAA		DDCN		
	MIL Value	Response	Points Earned	Response	Points Earned	Response	Points Earned
I. Mission Scope 295 POINTS							
A. Current/Future Mission							
1. DoD Essentiality	65	YES	65	YES	65	YES	65
2. Other DoD Activity Performing Same Mission	25	NO	25	NO	25	NO	25
B. Strategic Location Current & Future Mission							
1. Percent Workload Supporting	100	31.90	43	75.00	100	44.00	59
a. Maintenance Activity	25	13.71	9	5.00	3	8.00	6
b. Local Installation	20	6.40	3	0.00	0	6.00	3
c. 100 Mile Customer	10	3.16	1	5.00	1	4.00	1
d. 300 Mile Customer	5	44.74	4	15.00	1	38.00	3
e. Worldwide Customer	25	YES	25	YES	25	NO	0
2. Special Transportation - Stock							
C. Operational Readiness							
1. Distance Depot to:							
a. Aerial POE	10	252.00	8	376.00	8	179.00	9
b. Water POE	10	167.00	8	343.00	5	179.00	8
SUBTOTAL MISSION SCOPE	295		191		233		179

Data Element	MIL Value	DDWG		DDAA		DDCN	
		Response	Points Earned	Response	Points Earned	Response	Points Earned
II. Mission Suitability 445 POINTS							
A. Suitable Facility							
1. Average Age of Facility	20	32.33	9	44.80	5	46.79	4
2. Condition of Depot Facility & Satellite Storage	100	5.80	92	9.70	85	10.91	81
3. Percent of Facilities							
a. Permanent	15	99.99	15	100.00	15	86.66	13
b. Semi-Permanent	0	0.01	0	0.00	0	13.34	0
c. Temporary	0	0.00	0	0.00	0	0.00	0
4. Unique Ops Facilities	25	YES	25	YES	25	NO	0
5. Storage Capacity in ACF In 000s	100	18,358.00	62	18,965.00	64	3,239.00	11
6. Specialized Storage Facilities In 000s							
a. Hazardous	25	231.00	5	544.00	11	0.00	0
b. Freeze/Chill	5	28.00	0	0.00	0	0.00	0
c. Hardstand	10	329,703.00	1	3,811,971.00	10	246,000.00	1
7. Thru-put Capacity (8-hr. Single Shift Current Manning, Workload Mix & Facilitization)	100	4,667.00	45	4,084.92	40	2,791.00	27
B. Location Suitability							
I. Distance From Depot							
a. Rail	15	0.00	15	0.00	15	0.00	15
b. Water	15	167.00	12	280.00	9	5.00	15
c. Surface	0	0.00	0	0.00	0	0.00	0
d. Air	15	0.00	15	11.00	13	16.00	12
SUBTOTAL MISSION SUITABILITY	445		296		292		179

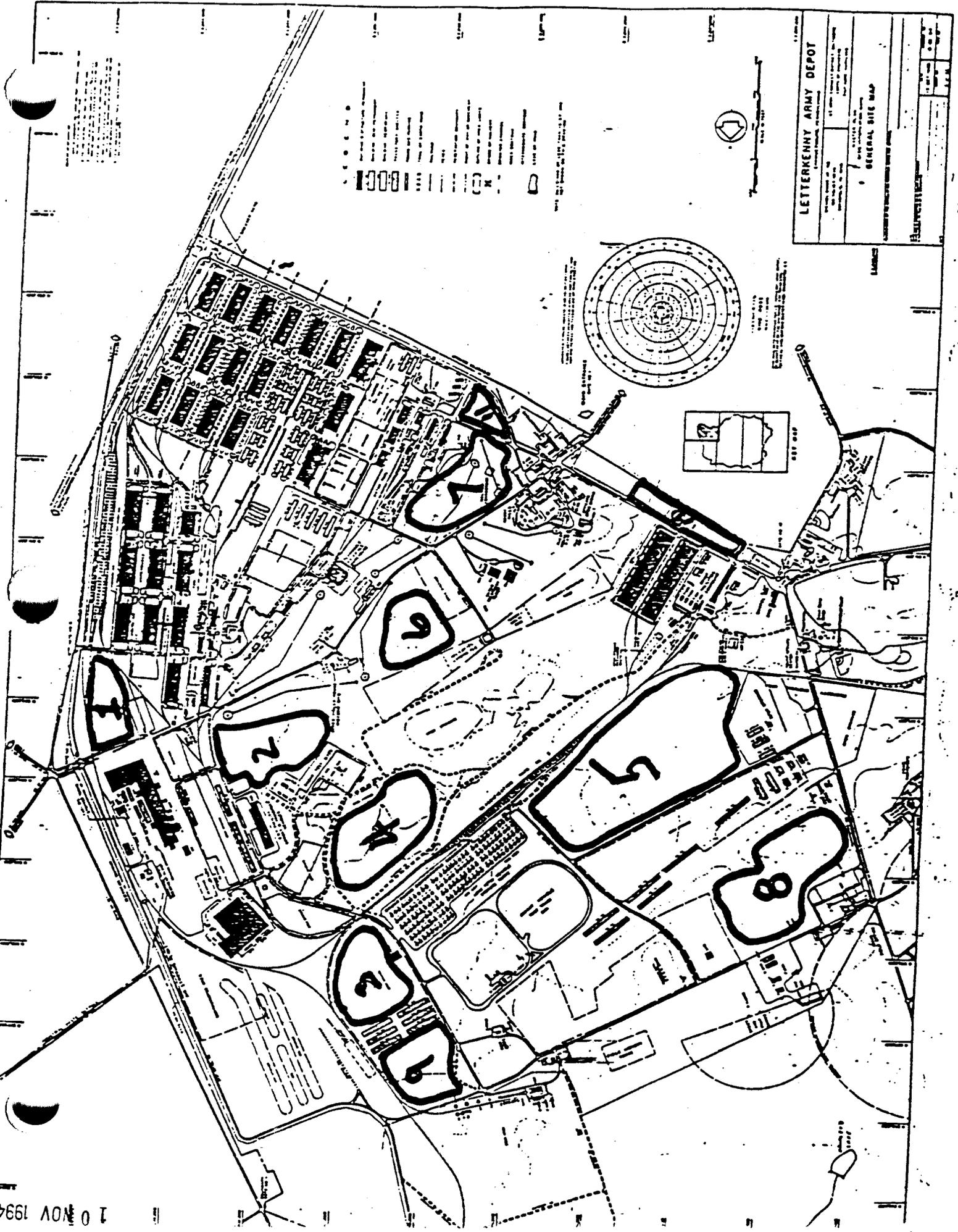
Data Element	MIL Value	DDWG		DDAA*		DDCN	
		Response	Points Earned	Response	Points Earned	Response	Points Earned
III. Operational Efficiencies 120 POINTS							
A. Operating Costs							
1. BOS Costs Per Paid Equivalent	45	3,927.00	14	3,872.00	14	3,633.00	15
2. RPM Costs Per Square Foot	45	1.63	27	1.38	30	1.85	25
B. Transportation Costs							
1. Actual Second Destination Transportation Costs by Line for Off Base Issues	15	5.25	9	10.31	3	0.59	14
2. Actual Second Destination Transportation Costs by Ton for Off Base Issues	15	95.31	11	17.45	14	24.00	14
SUBTOTAL OPERATIONAL EFFICIENCIES	120		61		61		68
IV. Expandability 140 POINTS							
A. Facility/Installation Expansion							
1. Excess Storage Capacity in Attainable Cubic Feet	90	4,432.00	39	6,787.00	60	799.00	7
2. Buildable Acres	25	436.00	5	1,468.00	18	0.00	0
3. Limitations on Expansion	5	NO	5	NO	5	NO	5
a. Environmental							
b. Historical							
c. Other							
B. Mobilization Expansion							
1. Surge Capability							
a. Single 8-hr Shift	10	7,659.00	2	5,635.00	2	3,534.00	1
b. Second 8-hr Shift Authorized	10	11,872.00	5	7,718.00	3	3,534.00	1
SUBTOTAL EXPANDABILITY	140		56		88		14
TOTAL POINTS-COLLOCATED DEPOTS	1000		604		674		440

Data Element	MIL Value	DDNV		DDAG	
		Response	Points Earned	Response	Points Earned
III. Operational Efficiencies 120 POINTS					
A. Operating Costs					
1. BOS Costs Per Paid Equivalent	45	4,295.00	13	1,237.00	45
2. RPM Costs Per Square Foot	45	2.03	23	0.01	45
B. Transportation Costs					
1. Actual Second Destination Transportation Costs by Line for Off Base Issues	15	5.46	9	0.00	15
2. Actual Second Destination Transportation Costs by Ton for Off Base Issues	15	204.80	7	0.00	15
SUBTOTAL OPERATIONAL EFFICIENCIES	120		52		120
IV. Expandability 140 POINTS					
A. Facility/Installation Expansion					
1. Excess Storage Capacity in Attainable Cubic Feet	90	10,135.00	90	6,634.00	59
2. Buildable Acres	25	0.00	0	0.00	0
3. Limitations on Expansion	5	NO	5	NO	5
a. Environmental					
b. Historical					
c. Other					
B. Mobilization Expansion					
1. Surge Capability					
a. Single 8-hr Shift	10	32,118.00	10	1,519.00	0
b. Second 8-hr Shift Authorized	10	22,598.00	9	1,517.00	1
SUBTOTAL EXPANDABILITY	140		114		65
TOTAL POINTS-COLLOCATED DEPOTS	1000		714		601

MILITARY VALUE BASE SPECIFIC INFORMATION
Collocated Distribution Depots

Data Element	MIL Value	DDNV		DDAG	
		Response	Points Earned	Response	Points Earned
I. Mission Scope 295 POINTS					
A. Current/Future Mission					
1. DoD Essentiality	65	YES	65	YES	65
2. Other DoD Activity Performing Same Mission	25	NO	25	NO	25
B. Strategic Location Current & Future Mission					
I. Percent Workload Supporting					
a. Maintenance Activity	100	17.00	23	20.00	27
b. Local Installation	25	31.00	21	15.00	10
c. 100 Mile Customer	20	10.00	5	0.00	0
d. 300 Mile Customer	10	5.00	1	18.00	4
e. Worldwide Customer	5	37.00	3	47.00	4
2. Special Transportation - Stock	25	NO	0	YES	25
C. Operational Readiness					
1. Distance Depot to:					
a. Aerial POE	10	0.00	10	302.00	8
b. Water POE	10	0.00	10	167.00	8
SUBTOTAL MISSION SCOPE	295		163		176

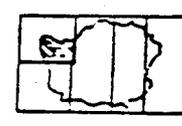
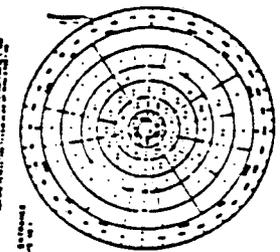
Data Element	MIL Value	DDNV		DDAG	
		Response	Points Earned	Response	Points Earned
II. Mission Suitability 445 POINTS					
A. Suitable Facility					
1. Average Age of Facility	20	45.63	4	40.49	6
2. Condition of Depot Facility & Satellite Storage	100	13.10	80	7.20	90
3. Percent of Facilities					
a. Permanent	15	87.58	13	100.00	15
b. Semi-Permanent	0	8.32	0	0.00	0
c. Temporary	0	4.10	0	0.00	0
4. Unique Ops Facilities	25	YES	25	N	0
5. Storage Capacity in ACF In 000s	100	29,512.00	100	15,442.00	52
6. Specialized Storage Facilities In 000s					
a. Hazardous	25	584.00	12	1,234.00	25
b. Freeze/Chill	5	984.00	5	0.00	0
c. Hardstand	10	336,000.00	1	1,183,000.00	3
7. Thru-put Capacity (8-hr. Single Shift Current Manning, Workload Mix & Facilitization	100	10,272.00	100	1,036.00	10
B. Location Suitability					
I. Distance From Depot					
a. Rail	15	0.00	15	0.00	15
b. Water	15	0.10	15	174.00	11
c. Surface	0	0.00	0	0.00	0
d. Air	15	0.00	15	11.00	13
SUBTOTAL MISSION SUITABILITY	445		385		240



LETTERKENNY ARMY DEPOT
 GENERAL SITE MAP

LEGEND

- 1. BUILDING
- 2. DRIVEWAY
- 3. PARKING LOT
- 4. FENCE
- 5. ROAD
- 6. RAILROAD
- 7. WATERWAY
- 8. POWER LINE
- 9. TELEPHONE LINE
- 10. GROUND ELEVATION
- 11. VEGETATION
- 12. UNDEVELOPED LAND
- 13. EXISTING UTILITY
- 14. PROPOSED UTILITY
- 15. PROPOSED DRIVEWAY
- 16. PROPOSED PARKING LOT
- 17. PROPOSED FENCE
- 18. PROPOSED ROAD
- 19. PROPOSED RAILROAD
- 20. PROPOSED WATERWAY
- 21. PROPOSED POWER LINE
- 22. PROPOSED TELEPHONE LINE



LETTERKENNY ARMY DEPOT
 GENERAL SITE MAP



ECONOMIC IMPACT DATABASE

Installation: **DEFENSE DISTRIBUTION DEPOT LETTERKENNY**

State: **Pennsylvania** Service: **DLA**

Report Note: Comment:

Previous BRAC Actions: Year: **93**

Action: **UNAFFECTED** Mil: Civ: Contr: Train:

BRAC95 Inputs:

Current Base Pers.: Off: Enl: Civ: Contr: Train:

Action: **CLOSING**

	1994	1995	1996	1997	1998	1999	2000	2001
Military Pers. Relocated (OUT)	0	0	0	0	0	0	0	0
Military Pers. Disestablished (OUT)	0	0	0	0	0	-2	-2	0
Civilian Pers. Relocated (OUT)	0	0	0	0	0	-105	-95	0
Civilian Pers. Disestablished (OUT)	0	0	0	0	0	-61	-113	0
Contractor Personnel (OUT)	0	0	0	0	0	0	0	0
Military Training Status (OUT)	0	0	0	0	0	0	0	0
Military Personnel (IN)	0	0	0	0	0	0	0	0
Civilian Personnel (IN)	0	0	0	0	0	0	0	0
Contractor Personnel (IN)	0	0	0	0	0	0	0	0
Military Training Status (IN)	0	0	0	0	0	0	0	0

Economic Impact Data

Activity: DEFENSE DISTRIBUTION DEPOT LETTERKENNY
Economic Area: Franklin County, PA

Impact of Proposed BRAC-95 Action at DEFENSE DISTRIBUTION DEPOT LETTERKENNY:

Total Population of Franklin County, PA (1992):	124,300
Total Employment of Franklin County, PA, BEA (1992):	62,117
Total Personal Income of Franklin County, PA (1992 actual):	\$2,208,872,000
BRAC 95 Total Direct and Indirect Job Change:	(748)
BRAC 95 Potential Total Job Change Over Closure Period (% of 1992 Total Employment	(1.2%)

		1994	1995	1996	1997	1998	1999	2000	2001	Total
Relocated Jobs:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	(105)	(95)	0	(200)
Other Jobs:	MIL	0	0	0	0	0	(2)	(2)	0	(4)
	CIV	0	0	0	0	0	(61)	(113)	0	(174)

BRAC 95 Direct Job Change Summary at DEFENSE DISTRIBUTION DEPOT LETTERKENNY:

MIL	0	0	0	0	0	(2)	(2)	0	(4)
CIV	0	0	0	0	0	(166)	(208)	0	(374)
TOT	0	0	0	0	0	(168)	(210)	0	(378)
Indirect Job Change:									(370)
Total Direct and Indirect Job Change:									(748)

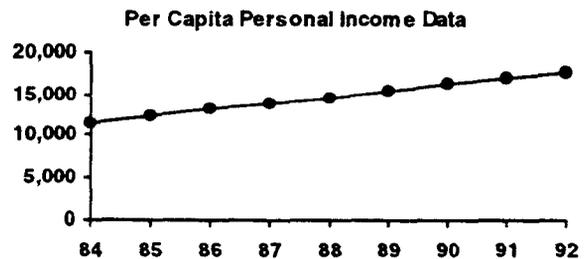
Other Pending BRAC Actions at DEFENSE DISTRIBUTION DEPOT LETTERKENNY (Previous Rounds):

MIL	0	0	0	0	0	0	0	0	0
CIV	0	0	0	0	0	0	0	0	0

Franklin County, PA Profile:

Civilian Employment, BLS (1993): 59,407

Average Per Capita Income (1992): \$17,771



Annualized Change in Civilian Employment (1984-1993) Annualized Change in Per Capita Personal Income (1984-1992)

Employment:	1,295	Dollars:	\$797
Percentage:	2.5%	Percentage:	5.7%
U.S. Average Change:	1.5%	U.S. Average Change:	5.3%

Unemployment Rates for Franklin County, PA and the US (1984 - 1993):

	1984	1985	1986	1987	1988	1989	1990	1991	1992	1993
Local	9.7%	7.0%	6.3%	4.7%	4.1%	3.6%	5.2%	6.6%	6.3%	5.8%
U.S.	7.5%	7.2%	7.0%	6.2%	5.5%	5.3%	5.5%	6.7%	7.4%	6.8%

¹ Note: Bureau of Labor Statistics employment data for 1993, which has been adjusted to incorporate revised methodologies and 1993 Bureau of the Census metropolitan area definitions are not fully compatible with 1984 - 1992 data.

Economic Impact Data

Activity: DEFENSE DISTRIBUTION DEPOT LETTERKEN

Economic Area: Franklin County, PA

Cumulative BRAC Impacts Affecting Franklin County, PA:

Cumulative Total Direct and Indirect Job Change:	(5,271)
Potential Cumulative Total Job Change Over Closure Period (% of 1992 Total Employ	(8.5%)

		1994	1995	1996	1997	1998	1999	2000	2001	Total
Other Proposed BRAC 95 Direct Job Changes in Economic Area (Excluding DEFENSE DISTRIBUTION DEPOT LETTERKENNY)										
Army:	MIL	0	0	0	(3)	(24)	(8)	0	0	(35)
	CIV	0	0	0	(556)	(710)	(789)	0	0	(2,055)
Navy:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	0	0	0	0
Air Force:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	0	0	0	0
Other:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	0	0	0	0

Other Pending Prior BRAC Direct Job Changes in Economic Area (Excluding DEFENSE DISTRIBUTION DEPOT LETTERKENNY)

Army:	MIL	0	(19)	(19)	0	0	0	0	0	(38)
	CIV	(112)	(93)	(60)	73	17	0	0	0	(175)
Navy:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	0	0	0	0
Air Force:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	0	0	0	0
Other:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	0	0	0	0

Cumulative Direct Job Change in Franklin County, PA Statistical Area (Including DEFENSE DISTRIBUTION DEPOT LETTERKENNY)

MIL	0	(19)	(19)	(3)	(24)	(10)	(2)	0	(77)
CIV	(112)	(93)	(60)	(483)	(693)	(955)	(208)	0	(2,604)
TOT	(112)	(112)	(79)	(486)	(717)	(965)	(210)	0	(2,681)

Cumulative Indirect Job Change:	(2,590)
Cumulative Total Direct and Indirect Job Change:	(5,271)

CLOSURE HISTORY - INSTALLATIONS IN PENNSYLVANIA

14-Mar-95

SVC	INSTALLATION NAME	ACTION YEAR	ACTION SOURCE	ACTION STATUS	ACTION SUMMARY	ACTION DETAIL
A	CARLISLE BARRACKS					
	CHARLES E. KELLY SUPPORT FACILITY					
	FORT INDIANTOWN GAP					
	LETTERKENNY ARMY DEPOT	88/91/93	DEFBRAC/DBCRC	ONGOING	REALGNDN	<p>1988 DEFBRAC: Supply and material-readiness missions realigned from Lexington-Bluegrass Army Depot, KY; completed FY 93</p> <p>1991 DBCRC: Realign Depot Systems Command with the Systems Integration Management Activity-East (SIMA-E) to Rock Island Arsenal, IL, and form the Industrial Operations Command (SIMA-E changed by 1993 Defense Base Closure Commission); scheduled FY 95</p> <p>1993 DBCRC: Tactical missile maintenance realigned from Anniston Army Depot, AL; Red River Army Depot, TX; NADEP Alameda, CA; NADEP Norfolk, VA; NWS Seal Beach, CA; MCLB Barstow, CA; and Ogden ALC, Hill AFB, UT; scheduled FY 94-95</p> <p>Retain Systems Integration Management Activity-East (Change to 1991 Defense Base Closure Commission recommendation)</p>
	NEW CUMBERLAND DEPOT					
	SCRANTON ARMY AMMUNITION PLANT	90	PRESS	ONGOING	LAYAWAY	<p>1990 PRESS: Layaway; scheduled FY 95</p>
	TACONY WAREHOUSE	88	DEFBRAC	ONGOING	CLOSE	<p>1988 DEFBRAC: Close; completed FY 92; pending disposal</p>
	TOBYHANNA ARMY DEPOT	88/93	DEFBRAC/DBCRC	ONGOING	REALGNUP	<p>1988 DEFBRAC: Communications-electronics mission realigned from Lexington-Bluegrass Army Depot, KY; scheduled FY 93-94</p> <p>1993 DBCRC: Maintenance and repair function of the Intelligence Material Management Center realigned from Vint Hill Farms, VA; scheduled FY 96</p>

CLOSURE HISTORY - INSTALLATIONS IN PENNSYLVANIA

14-Mar-95

SVC	INSTALLATION NAME	ACTION YEAR	ACTION SOURCE	ACTION STATUS	ACTION SUMMARY	ACTION DETAIL
AF						
	GREATER PITTSBURGH IAP AGS					
	HARRISBURG OLMSTED IAP AGS					
	WILLOW GROVE ARS					
D						
	DEFENSE CLOTHING FACTORY	93	DBCRC	COMPLETE	CLOSE	1993 DBCRC: Accept DoD recommendation to close.
	DEFENSE CONTRACT MANAGEMENT DISTRICT M	93	DBCRC	COMPLETE	CLOSE	1993 DBCRC: Accept DoD recommendation. Close DCMD Midatlantic, Philadelphia, PA, and relocate its mission to the remaining three DCMDs.
	DEFENSE DISTRIBUTION DEPOT LETTERKENNY	93	DBCRC	COMPLETE	REJECT	1993 DBCRC: Reject DoD recommendation to closed DDLP and relocate its mission to other DDDs. Maintain DDLP at the Chambersburg, PA, site to retain key support functions it provides Letterkenny Army Depot.
	DEFENSE INDUSTRIAL SUPPLY CENTER	93	DBCRC	COMPLETE	REJECT	1993 DBCRC: Reject DoD recommendation to close. Maintain DISC at ASO compound to realize the most cost-effective option.
	DEFENSE PERSONNEL SUPPORT CENTER					
	DEFENSE PERSONNEL SUPPORT CENTER	93	DBCRC	COMPLETE	CLOSE	1993 DBCRC: Reject DoD recommendation to close and move to New Cumberland. Close and move to ASO to realize best cost efficiencies.
N						
	NAS, WILLOW GROVE					
	NAV STA PHILADELPHIA	90/91	PRESS/DBCRC	ONGOING	CLOSE	1990 PRESS: DOD Secretary proposed NAVSTA Philadelphia as a closure in his 1990 press release. 1991 DBCRC: Recommended closing NAVSTA Philadelphia, reassigning its ships to other Atlantic Fleet Homeports and relocating the Naval Damage Control Training Center to NTC Great Lakes, IL.

CLOSURE HISTORY - INSTALLATIONS IN PENNSYLVANIA

14-Mar-95

SVC	INSTALLATION NAME	ACTION YEAR	ACTION SOURCE	ACTION STATUS	ACTION SUMMARY	ACTION DETAIL
	NAVAL AIR DEVELOPMENT CENTER	91	DBCRC	ONGOING	REALIGNDN	1991 DBCRC: Recommended realignment as part of the Aircraft Division, Naval Air Warfare Center.
	NAVAL HOSPITAL PHILADELPHIA	88	DEFBRAC	ONGOING	CLOSE	1988 DEFBRAC: BRAC1 recommended closing Naval Hospital Philadelphia because the existing facilities are unsafe and inadequate, and cannot be efficiently modernized. Retain the Naval Ship Systems Engineering Station, a hospital tenant, in the Philadelphia area.
	NAVY AVIATION SUPPLY OFFICE	93	DBCRC	CANCELLED	CLOSE	1993 DBCRC: Cancelled the OSD recommended closure of the ASO, Philadelphia, PA and relocation of needed personnel, equipment, and support to the Ship Parts Control Center (SPCC) Mechanicsburg, PA.
	NAVY SHIPS PARTS CONTROL CTR NRC ALTOONA	93	DBCRC	ONGOING	CLOSE	1993 DBCRC: Recommended closure of NRC Altoona, PA because its capacity is in excess of projected requirements.
	PERA (SURFACE) HQ, PHILADELPHIA	93	DBCRC	ONGOING	DISESTAB	1993 DBCRC: Directed the disestablishment of PERA Philadelphia and relocation of needed functions, personnel, equipment, and support to the Supervisor of Shipbuilding, Conversion and Repair, San Diego, CA, Portsmouth, VA and Newport News, VA.
	PHILADELPHIA NAVAL SHIPYARD	90/91	PRESS/DBCRC	ONGOING	CLOSE	1990 PRESS: DOD Secretary proposed NSY Philadelphia as a closure in his 1990 press release. 1991 DBCRC: Recommended closing and preserving the shipyard for emergent requirements. The propeller facility's Naval Inactive Ships Maintenance Facility and Naval Ship System Engineering Station will remain.



Defense Distribution Depot Letterkenny, PA

COBRA REALIGNMENT SUMMARY (COBRA v5.08) - Page 1/2
 Data As Of 20:35 12/23/1994, Report Created 09:29 02/10/1995

Department : DLA
 Option Package : DEPOTU3
 Scenario File : C:\COBRA508\DEPOTU3.CBR
 Std Fctrs File : C:\COBRA508\DEPOTS.SFF

Starting Year : 1996
 Final Year : 2000
 ROI Year : 2003 (3 Years)

NPV in 2015(\$K): -102,138
 1-Time Cost(\$K): 44,912

Net Costs (\$K)	Constant Dollars						Total	Beyond
	1996	1997	1998	1999	2000	2001		
MilCon	1,481	0	7,054	7,054	0	0	15,590	0
Person	0	0	0	-768	-3,602	-5,747	-10,116	-5,747
Overhd	211	159	119	852	-2,762	-6,603	-8,024	-6,603
Moving	0	0	243	8,713	9,064	0	18,021	0
Missio	0	0	0	0	0	0	0	0
Other	0	0	0	2,852	2,924	0	5,776	0
TOTAL	1,693	159	7,417	18,704	5,624	-12,350	21,246	-12,350

	1996	1997	1998	1999	2000	2001	Total
POSITIONS ELIMINATED							
Off	0	0	0	1	1	0	2
Enl	0	0	0	1	1	0	2
Civ	0	0	0	61	113	0	174
TOT	0	0	0	63	115	0	178

	1996	1997	1998	1999	2000	2001	Total
POSITIONS REALIGNED							
Off	0	0	0	0	0	0	0
Enl	0	0	0	0	0	0	0
Stu	0	0	0	0	0	0	0
Civ	0	0	0	105	95	0	200
TOT	0	0	0	105	95	0	200

Summary:

Close Letterkenny. Move maintenance workload and associated stocks to DDAA. Move other fast-moving stock to DDSP. Remaining material moves to Base X. Personnel will move commensurate with stock.

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COBRA REALIGNMENT SUMMARY (COBRA v5.08) - Page 2/2
 Data As Of 20:35 12/23/1994, Report Created 09:29 02/10/1995

Department : DLA
 Option Package : DEPOTU3
 Scenario File : C:\COBRA508\DEPOTU3.CBR
 Std Fctrs File : C:\COBRA508\DEPOTS.SFF

Costs (\$K) Constant Dollars	1996	1997	1998	1999	2000	2001	Total	Beyond
	----	----	----	----	----	----		
MilCon	1,481	0	7,054	7,054	0	0	15,590	0
Person	0	0	0	253	292	0	544	0
Overhd	211	159	119	2,398	3,205	729	6,821	729
Moving	0	0	243	8,713	9,064	0	18,021	0
Missio	0	0	0	0	0	0	0	0
Other	0	0	0	2,852	2,924	0	5,776	0
TOTAL	1,693	159	7,417	21,271	15,484	729	46,752	729

Savings (\$K) Constant Dollars	1996	1997	1998	1999	2000	2001	Total	Beyond
	----	----	----	----	----	----		
MilCon	0	0	0	0	0	0	0	0
Person	0	0	0	1,020	3,893	5,747	10,661	5,747
Overhd	0	0	0	1,547	5,966	7,332	14,845	7,332
Moving	0	0	0	0	0	0	0	0
Missio	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0
TOTAL	0	0	0	2,567	9,860	13,079	25,506	13,079



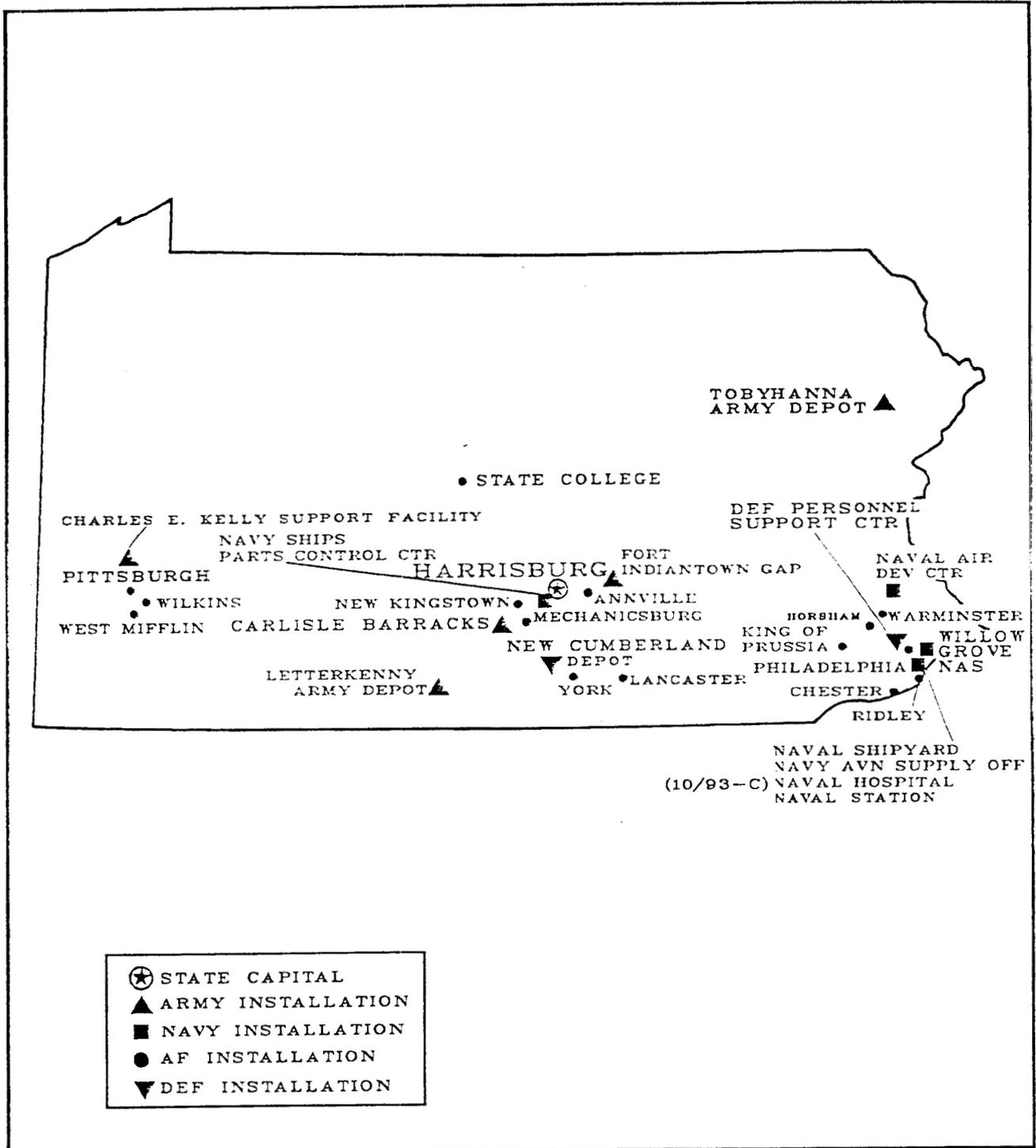






MAP NO. 39

PENNSYLVANIA



Prepared By: Washington Headquarters Services
Directorate for Information
Operations and Reports

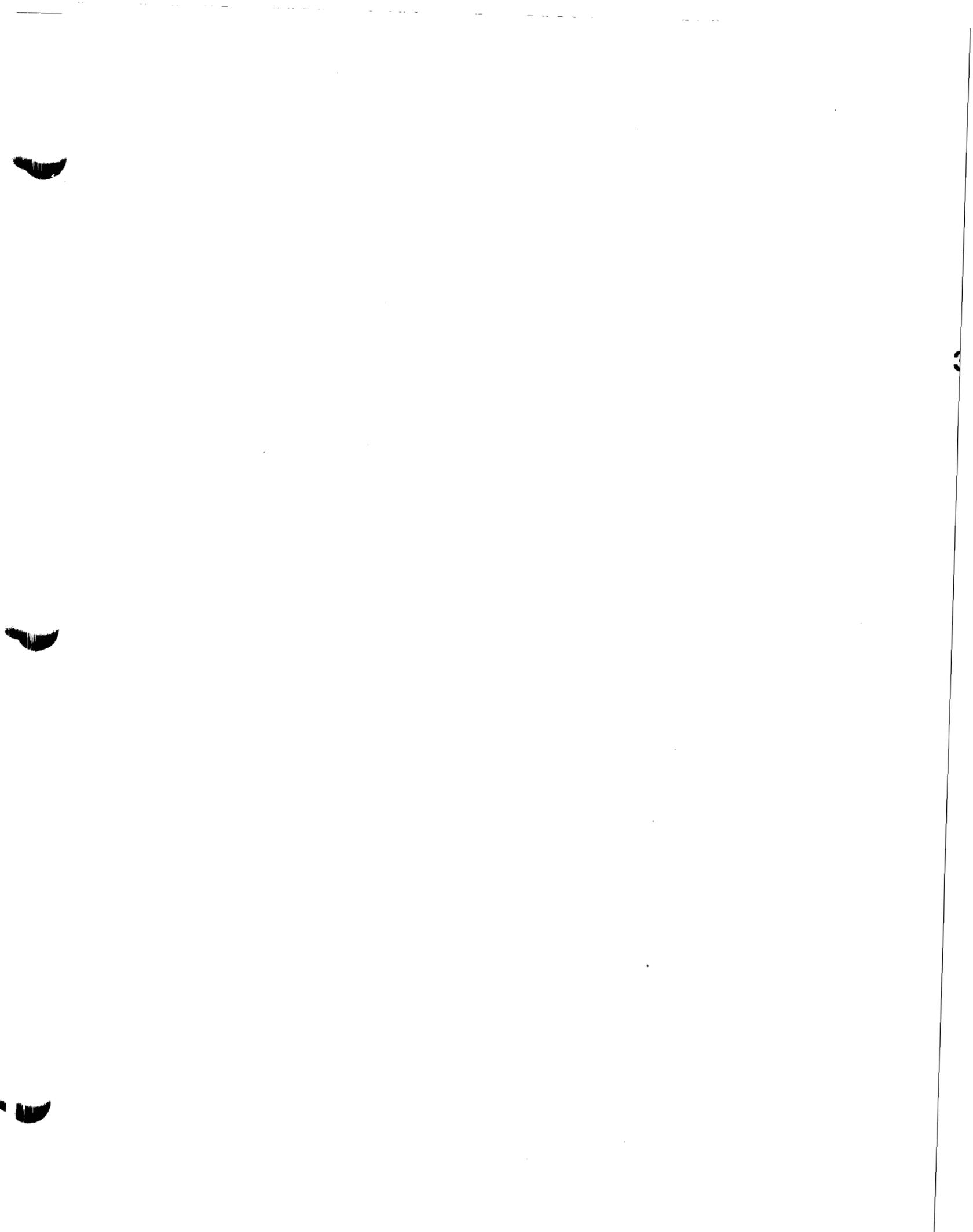
PENNSYLVANIA

FISCAL YEAR 1994

(DOLLARS IN THOUSANDS)

Personnel/Expenditures	Total	Army	Navy & Marine Corps	Air Force	Other Defense Activities		
I. Personnel - Total	120,592	61,169	35,687	12,641	11,095		
Active Duty Military	5,301	2,372	2,329	600	0		
Civilian	40,134	10,800	16,624	1,615	11,095		
Reserve & National Guard	75,157	47,997	16,734	10,426	0		
II. Expenditures - Total	\$5,406,159	\$1,825,994	\$2,331,093	\$498,569	\$750,503		
A. Payroll Outlays - Total	2,646,030	884,276	1,079,854	264,149	417,751		
Active Duty Military Pay	260,765	81,988	157,102	21,675	0		
Civilian Pay	1,551,437	375,417	716,017	42,252	417,751		
Reserve & National Guard Pay	261,364	193,322	25,226	42,816	0		
Retired Military Pay	572,464	233,549	181,509	157,406	0		
B. Prime Contracts Over \$25,000 Total	2,760,129	941,718	1,251,239	234,420	332,752		
Supply and Equipment Contracts	961,199	247,042	330,756	99,375	284,026		
RDT&E Contracts	757,703	417,602	227,603	84,507	27,991		
Service Contracts	891,314	158,002	662,827	49,352	21,133		
Construction Contracts	87,866	57,025	30,053	1,186	398-0		
Civil Function Contracts	62,047	62,047	0	0	0		
Major Locations of Expenditures	Expenditures			Major Locations of Personnel	Military and Civilian Personnel		
	Total	Payroll Outlays	Prime Contracts		Total	Active Duty Military	Civilian
Philadelphia	\$1,591,152	\$793,217	\$797,935	Philadelphia	17,289	1,401	15,888
West Mifflin	298,263	761	297,502	Mechanicsburg	6,025	122	5,903
Mechanicsburg	284,400	251,547	32,853	Tobyhanna	3,396	59	3,337
Pittsburgh	216,321	47,443	168,878	Letterkenny Army Dep	3,088	61	3,027
Letterkenny Army Dep	141,367	137,360	4,007	New Cumberland	2,568	229	2,400
Warminster	125,056	117,102	7,954	Warminster	2,143	82	2,061
Tobyhanna	124,316	124,271	45	Pittsburgh	1,802	449	1,353
Chambersburg	123,340	6,274	117,066	Indiantown Gap	1,782	112	1,670
Wilkins Township	115,768	0	115,768	Willow Grove	1,570	733	837
Horsham	100,643	3,334	97,509	Carlisle Barracks	1,254	710	544
Prime Contracts Over \$25,000 (Prior Three Years)	Total	Army	Navy & Marine Corps	Air Force	Other Defense Activities		
Fiscal Year 1993	\$2,968,230	\$1,024,442	\$1,283,504	\$266,493	\$393,791		
Fiscal Year 1992	3,064,717	1,457,558	901,077	288,686	417,396		
Fiscal Year 1991	2,948,522	1,119,353	1,115,975	266,042	446,152		
Top Five Contractors Receiving the Largest Dollar Volume of Prime Contract Awards in this State	Total Amount	Major Area of Work					
		FSC or Service Code Description	Amount				
1. WESTINGHOUSE ELECTRIC CORP	\$473,395	Operation/Govt-Owned Contractor-Operated R	\$297,126				
2. BOEING SKORSKY LHX PROGRAM OFF	304,599	RDTE/Aircraft-Advanced Development	304,599				
3. BOEING COMPANY THE	209,834	Maint & Repair of Eq/Aircraft Comps & Accy	97,138				
4. FMC CORPORATION	86,595	Guns, over 150 mm through 200 mm	86,554				
5. GENERAL ELECTRIC COMPANY	82,383	RDTE/Other Defense-Advanced Development	22,342				
Total of Above	\$1,156,806	(41.9% of total awards over \$25,000)					

Prepared by: Washington Headquarters Services
 Directorate for Information
 Operations and Reports



DEFENSE DISTRIBUTION DEPOT MEMPHIS, TN

Commissioner Base Visit Book

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DRAFT

DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

SUMMARY SHEET

DEFENSE DISTRIBUTION DEPOT MEMPHIS (DDMT)

INSTALLATION MISSION

The Memphis Defense Distribution Depot receives, stores, and issues wholesale and retail material in support of DLA and the Military Services. It is a "stand-alone depot"--meaning that it is not located with maintenance or fleet support. It distributes a wide range of material to customers in many locations.

DOD RECOMMENDATION: Close Defense Distribution Depot Memphis, Tennessee

- Material remaining at this depot at the time of closure will be relocated to optimum storage space within the DoD Distribution System. As a result of the closure, all DLA activity will cease at this location and the facility will be excess to DLA needs.

DOD JUSTIFICATION

- Declining storage requirements and capacity estimates for FY 01.
- Although Memphis tied for third place out of the six stand-alone depots in the military value analysis, the variance between third and sixth place was only 37 points. It ranked six out of six in the Installation Military Value Analysis. Closing Memphis allows DLA to close an entire installation thus having greater infrastructure cost savings.
- Sufficient throughput and storage capacity are available in the remaining depots to accommodate projected workload and storage requirements.

COST CONSIDERATIONS DEVELOPED BY DOD

- | | |
|--------------------------------------|-----------------|
| • One-Time Cost: | \$ 85.7 million |
| • Net Savings During Implementation: | \$ 14.8 million |
| • Annual Recurring Savings: | \$ 23.8 million |
| • Break-Even Year: | 2001 (3 years) |
| • Net Present Value Over 20 Years: | \$244.3 million |

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MANPOWER IMPLICATIONS OF THIS ACTION (EXCLUDES CONTRACTORS, INCLUDES TENANTS)

	<u>Military</u>	<u>Civilian</u>	<u>Students</u>
Baseline*			
Reductions	11	500	-
Realignments	12	764	-
Total	23	1264	-

*This figure includes 42 tenants (30 civilians and 12 military) that are being relocated within the Memphis area.

MANPOWER IMPLICATIONS OF ALL RECOMMENDATIONS AFFECTING THIS INSTALLATION (INCLUDES ON-BASE CONTRACTORS AND STUDENTS)

<u>Out</u>		<u>In</u>		<u>Net Gain (Loss)</u>	
<u>Military</u>	<u>Civilian</u>	<u>Military</u>	<u>Civilian</u>	<u>Military</u>	<u>Civilian</u>
11	1289	0	0	(11)	(1289)

ENVIRONMENTAL CONSIDERATIONS

- There are no environmental considerations which would prohibit this recommendation from being implemented.

REPRESENTATION

Senators: Bill Frist
Fred Thompson
Representative: Harold E. Ford
Governor: Don Sundquist

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ECONOMIC IMPACT

- Potential Employment Loss: 3,349 jobs (1,300 direct and 2,049 indirect)
- Memphis, Tennessee- Arkansas-Mississippi MSA Job Base: 604,166 jobs
- Percentage: 0.6 percent decrease
- Cumulative Economic Impact (1994-2001): 1.5 percent decrease

MILITARY ISSUES

- Response time for surge requirements.
- DLA support for central region if distribution depot closes.
- Relocation of current mission and attendant DLA support.

COMMUNITY CONCERNS/ISSUE

- Eighty percent of the employees are minorities--blue collar workforce.
- Single source for all women's clothing and uniform adornments.
- DLA has been transferring workload to other Defense Depots.
- Strategically located in the center of U.S.
- Excellent transportation HUB.
- Highly automated.
- Only mechanized freight consolidation center.
- Near FedEx with its premium service delivery program which allows items to be ordered as late as midnight for next day delivery.
- Can unitize B rations (only depot doing this during Operation Desert Storm).
- Facilities in excellent condition---average age 36 (50 years DOD average)

ITEMS OF SPECIAL EMPHASIS

- Hazardous storage relocation.
- Validation of costs associated with recommended action.

Marilyn Wasleski/Interagency Issues Team/04/12/95 10:22 AM



1995 DoD Recommendations and Justifications

Defense Distribution Depot Memphis, Tennessee (DDMT)

Recommendation: Close Defense Distribution Depot Memphis, Tennessee. Material remaining at DDMT at the time of closure will be relocated to optimum storage space within the DoD Distribution System. As a result of the closure of DDMT, all DLA activity will cease at this location and DDMT will be excess to DLA needs.

Justification: Defense Distribution Depot Memphis, is a Stand-Alone Depot that supports the two large east and west coast depots and is used primarily for storage capability and local area demand. It is also the host for the Memphis complex. The decision to close the Memphis depot was based on declining storage requirements and capacity estimates for FY 01 and on the need to reduce infrastructure within the Agency.

Memphis tied for third place out of the six Stand-Alone Depots in the military value analysis. The higher scores for the Susquehanna and San Joaquin distribution depots in this analysis removed them from further consideration for closure. The variance of only 37 points out of a possible 1,000 between the third and sixth place depots in the military value analysis for this category reinforced the importance of military judgment and compliance with the DLA BRAC 95 Decision Rules in the decision-making process.

A further consideration was the Agency's desire to minimize distribution infrastructure costs. Closure of an entire installation will allow DLA to reduce infrastructure significantly more than disestablishment of a tenant depot (DDCO at Columbus, OH, and DDRV at Richmond, VA). Memphis was rated six out of six in the Installation Military Value analysis. The Columbus installation ranked the highest. The facilities at Richmond are the best maintained of any in DLA. Both Columbus and Richmond take advantage of the synergy of a collocated Inventory Control Point. This closure action conforms to the Decision Rules to maximize the use of shared overhead and make optimum use of retained DLA-operated facilities, while closing an installation.

In addition, the Strategic Analysis of Integrated Logistics Systems (SAILS) model optimized system-wide costs for distribution when the Ogden and Memphis depots were the two Stand-Alone Depots chosen for closure. Sufficient throughput and storage capacity are available in the remaining depots to accommodate projected workload and storage requirements. Closing DDMT is consistent with the DLA BRAC 95 Decision Rules and the Distribution Concept of Operations. Therefore, military judgment determined that it is in the best interest of DLA and DoD to close DDMT.

Return on Investment: The total estimated one-time cost to implement this recommendation is \$85.7 million. The net of all costs and savings during the implementation period is a savings of \$14.8 million. Annual recurring savings after implementation are \$23.8 million with a return on investment expected in three years. The net present value of the costs and savings over 20 years is a savings of \$244.3 million.

Impacts: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 3,349 jobs (1,300 direct jobs and 2,049 indirect jobs) over the 1996-to-2001 period in the Memphis, Tennessee-Arkansas-Mississippi Metropolitan Statistical Area, which is 0.6 percent of the area's employment. The cumulative economic impact of all BRAC 95 recommendations and all prior-round BRAC actions in the area over the 1994-to-2001 period could result in a maximum potential decrease equal to 1.5 percent of employment in the area.

The Executive Group determined that receiving communities could absorb the additional forces, missions, and personnel proposed, and concluded that environmental considerations do not prohibit this recommendation from being implemented.





DLA BRAC 95 Detailed Analysis

DLA BRAC Categories

Command and Control

Contract Management Districts

DCMDN	Defense Contract Management District Northeast	Boston, MA
DCMDS	Defense Contract Management District South	Marietta, GA
DCMDW	Defense Contract Management District West	El Segundo, CA
DCMCI	Defense Contract Management Command International	Dayton, OH

Distribution Regions

DDRE	Defense Distribution Region East	New Cumberland, PA
DDRW	Defense Distribution Region West	Stockton, CA

Reutilization & Marketing Operations

DRMSE	Defense Reutilization & Marketing Service Operations East	Columbus, OH
DRMSW	Defense Reutilization & Marketing Service Operations West	Ogden, UT

Distribution Depots

Stand-Alone Depots

DDCO	Defense Depot Columbus	Columbus, OH
DDMT	Defense Depot Memphis	Memphis, TN
DDOU	Defense Depot Ogden	Ogden, UT
DDRIV	Defense Depot Richmond	Richmond, VA
DDJC	Defense Depot San Joaquin	Tracy/Stockton, CA
DDSP	Defense Depot Susquehanna	New Cumberland-Mechanicsburg, PA

Collocated Depots

DDAA	Defense Depot Anniston	Anniston, AL
DDAG	Defense Depot Albany	Albany, GA
DDBC	Defense Depot Barstow	Barstow, CA
DDCN	Defense Depot Cherry Point	Cherry Point, NC
DDCT	Defense Depot Corpus Christi	Corpus Christi, TX
DDHU	Defense Depot Hill	Ogden, UT
DDJF	Defense Depot Jacksonville	Jacksonville, FL
DDLK	Defense Depot Letterkenny	Chambersburg, PA
DDMC	Defense Depot McClellan	Sacramento, CA
DDNV	Defense Depot Norfolk	Norfolk, VA
DDOO	Defense Depot Oklahoma City	Oklahoma City, OK
DDPW	Defense Depot Puget Sound	Puget Sound, WA
DDRT	Defense Depot Red River	Texarkana, TX
DDDC	Defense Depot San Diego	San Diego, CA
DDST	Defense Depot San Antonio	San Antonio, TX
DDTP	Defense Depot Tobyhanna	Tobyhanna, PA
DDWG	Defense Depot Warner Robins	Warner Robins, GA

Inventory Control Points

DCSC	Defense Construction Supply Center	Columbus, OH
DFSC	Defense Fuel Supply Center	Alexandria, VA
DGSC	Defense General Supply Center	Richmond, VA
DISC	Defense Industrial Supply Center	Philadelphia, PA
DPSC	Defense Personnel Support Center	Philadelphia, PA

Service/Support Activities

DLSC	Defense Logistics Services Center	Battle Creek, MI
DRMS	Defense Reutilization and Marketing Service	Battle Creek, MI
DSDC	DLA Systems Design Center	Columbus, OH



DLA BRAC 95

FACT SHEETS

DEFENSE DISTRIBUTION DEPOT MEMPHIS, TENNESSEE (DDMT)

RECOMMENDATION:

Close DDMT. Workload and stock will be relocated to optimum storage locations within the DoD Distribution System.

COSTS/SAVINGS:

One-Time Costs:	85.7M
Steady State:	23.8M (FY 99)
Net Present Value:	244.4M
Return on Investment Year:	2001 (3 Years)
Start Year:	1996
End Year:	1998

RATIONALE FOR RECOMMENDATION:

This recommendation was based on declining storage and capacity requirements and the desire to minimize unneeded infrastructure to reduce distribution costs. Closing DDMT closes an entire installation. The SAILS model optimized distribution costs when DDMT and DDOU were the two depots selected for closure. DDMT tied for 3 of 6 in the Military Value Analysis and was 6 of 6 in the Installation Military Value Analysis. There are sufficient storage and thruput capacities available in the remaining depots to accommodate projected workload and storage requirements.

WHY OTHER STAND-ALONE DEPOTS WERE NOT SELECTED:

Columbus scored highest in Installation Military Value and Richmond has the best facilities in DLA, so both are remaining open. Both DDCO and DDRV are collocated with these ICPs and can maximize shared overhead and optimize use of retained DLA facilities. DDJC and DDSP's higher Military Value scores are attributable to large storage and thruput capacities and to their location near an APOE and a WPOE. In addition, both have the capability for contingency support of two MRCs and CCP and ALOC operations. These attributes removed them from consideration for closure.

RISK ASSESSMENT:

Implementing all of the closure/realignment actions for distribution will leave DLA in a 21M ACF shortfall. However, both Navy and Air Force have offered additional storage space at their collocated locations to offset this deficit if necessary. In addition, DLA took some risks in the Storage Management Plan for inventory reductions; for remaining in some substandard facilities; and for increases in new requirements from European retrograde, out-to-in (material requiring inside storage space) and Army residual material at closing bases.

PERSONNEL IMPACTS:

Personnel Transferred:

- 400 civilians to Depot X
- 124 civilians to DDSP (New Cumberland)
- 97 civilians to Battle Creek (NSO and DSDC)
- 24 civilians to DGSC (DIPEC)
- 89 civilians to HQ DDRE (New Cumberland)

Personnel Eliminated:

500 civilians and 11 military = 511

PERSONNEL REDUCTION METHODOLOGY (COBRA):

POM reductions were taken first. Due to workload reductions, it is projected that only 40% of the indirect and 60-65% of the direct labor will be required to accommodate workload moving from a closed or disestablished depot. Manpower was reduced to these percentages and positions were then dispersed commensurate with the migration of workload.

MILITARY VALUE:

Military Value Ranking in Category (see charts at enclosure 1): Tied for 3 of 6

Installation Military Value: 6 of 6

Military Value Point Distribution Methodology:

Points were assigned to the depots based on the certified data. In most cases, the "best" answer received the total points available, and the others received a proportion of the points based on the relationship of their answer to the "best" answer. Age of buildings (under Mission Suitability) was determined based on an average age of all buildings, normalized by the number of square feet in each. Building condition (also under Mission Suitability) was determined by comparing the Long Range Maintenance Planning data developed by the Navy Norfolk Public Works Center to the expected cyclic maintenance requirements of a new building, again, normalized by square footage.

SAILS RESULTS:

Closing the combination of DDMT and DDOU show the lowest relative operating cost for the remainder of the depot distribution system.

**DISTRIBUTION SYSTEM STORAGE, WORKLOAD AND PERSONNEL
PROJECTION:**

Reductions in storage capacity requirements, workload throughput, and personnel are shown below:

	<u>FY 92</u>	<u>FY 01</u>
Storage Capacity Requirements	788M ACF	452M ACF
Workload Throughput	44M	21M
Personnel	24,700	11,100

DDMT SPECIFIC WORKLOAD DATA:

Percent Support to Local Installation:	0%
Percent Support Worldwide:	92.90%
Storage Capacity (ACF):	33.980M
Occupied Cubic Feet (OCF):	28.373M
Excess Storage Capacity (ACF):	5.607M
Current Thruput Capacity (Issues, Receipts, Eaches) one 8-hour shift:	10,805
Maximum Thruput Capacity (Issues, Receipts, Eaches) one 9-hour shift:	23,151
Maximum Thruput Capacity (Issues, Receipts, Eaches) second 8-hour shift:	23,151

FACILITY DATA:

Facility Age Evaluation: 41.9 Years for stand alone
Facility Condition:
Ranked 3 of 6 in Stand-Alone Depots.

MILCON:

Planning estimate to account for renovating existing administrative space at a location to be determined for the tenants expected to remain in the Memphis area. An administrative space use rate of 130 square feet per person was used for the planning. Estimated cost is \$0.4M based on renovations to existing space.

TENANT IMPACTS:

All tenants required movement as listed below:

<u>ACTIVITY</u>	<u># OF PERSONNEL MOVING</u>		<u>NEW LOCATION</u>
	<u>CIV</u>	<u>MIL</u>	
DSDC	17	0	DRMS HQ, Battle Creek, MI
NSO	80	0	DRMS HQ, Battle Creek, MI
DGSC	24	0	DGSC, Richmond, VA
DDRE HQ	89	0	DDRE HQ, New Cumberland, PA
DRMS HQ	4	0	Base X (within a 25 mile radius)
DCSAO	1	0	Base X (within a 25 mile radius)
DLA Trade Sec	6	0	Base X (within a 25 mile radius)
DCMDS	2	0	Base X (within a 25 mile radius)
AAFES	10	0	Base X (within a 25 mile radius)
Army Med Dep	5	12	Base X (within a 25 mile radius)
CORPS OF ENGS	1	0	Base X (within a 25 mile radius)
GSA	1	0	Base X (within a 25 mile radius)

ECONOMIC IMPACT:

-1300 Direct (1,245 DLA, 55 Contractors)
-2049 Indirect CUMULATIVE: -9030 Jobs
-3349 (-0.6%) -1.5%

ENVIRONMENTAL IMPACT:

We reviewed all environmental conditions present at the installation. The installation has contaminated land and is listed on EPA's National Priorities List. The EG concluded that the environmental considerations do not prohibit this recommendation from being implemented.

COMMUNITY IMPACT:

DLA conducted a comprehensive analysis of the ability of each DLA community to support additional mission and personnel. We collected community-specific data in infrastructure, cost of living, and quality of life areas. All data was provided by DLA activities located in the affected communities. All data was certified as being accurate by the DLA field activity commander. All recommended receiving communities were assessed assuming all new hires into the area would come from outside the area and that these new hires would all have dependents who would relocate in the area as well.

The Harrisburg, PA area stands to receive 398 additional personnel as a result of DLA's BRAC 95 recommendations (213 from Memphis (124 DDMT, 89 DDRE Memphis), 87 from DDRT, 76 from DDCO, 22 from Chambersburg (10 DDLP, 12 DSDC) [This activity is a tenant of the Army at Letterkenny. It is our intent that the Army will relocate the DSDC personnel.]). Analysis of the community data for the Harrisburg area indicates that it can absorb this increase to its population base.

The Battle Creek, MI area stands to receive 97 additional personnel as a result of DLA's BRAC 95 recommendations (80 National Sales Office, 17 DSDC). Analysis of the community data for the Battle Creek area indicates that it can absorb this increase to its population base.

The Richmond, VA area stands to receive 359 additional personnel as result of DLA's BRAC 95 recommendations (24 from Memphis, 335 from DISC). Analysis of the community data for the Richmond area indicates that it can absorb this increase to its population base.

MAP - (See enclosure 2.)

2 Encl

MILITARY VALUE BASE SPECIFIC INFORMATION
Stand-Alone Distribution Depots

Data Element	Military Value	DDSP		DDCO		DDRV	
		Response	Points Earned	Response	Points Earned	Response	Points Earned
I. Mission Scope 290 POINTS							
A. Current/Future Mission							
1. DoD Essentiality	25	Y	25	Y	25	Y	25
2. Other DoD Activity Performing Same Mission	25	N	25	N	25	N	25
B. Strategic Location Current & Future Mission							
I. % Workload Supporting							
a. Maintenance Activity	0	0.00	0	0.00	0	0.00	0
b. Other Local Installation	15	0.00	0	6.80	15	0.00	0
c. 100 Mile Customer	10	2.00	1	1.30	1	15.80	9
d. 300 Mile Customer	5	5.00	1	13.10	3	19.49	5
e. All others	70	93.00	69	78.80	58	64.71	48
C. Operational Readiness							
1. Over and above worldwide wartime/contingency role (CCP, ALOC) as specified in the Concepts of Operations	100	Y	100	N	0	N	0
2. Distance Depot to:							
a. Aerial POE	20	136.00	11	474.00	3	99.00	15
b. Water POE	20	178.00	7	535.00	2	89.00	14
TOTAL MISSION SCOPE	290		239		132		141

MILITARY VALUE BASE SPECIFIC INFORMATION
Stand-Alone Distribution Depots

Data Element	Military Value	DDSP		DDCO		DDRV	
		Response	Points Earned	Response	Points Earned	Response	Points Earned
II. Mission Suitability 475 POINTS							
A. Facility Suitability							
1. Average Age of Facility	20	44.54 Yrs	5	58 Yrs	3	43 Yrs	5
2. Condition of Depot Facility & Satellite Storage	100	\$26.07/SF	58	\$15.22 SF	77	\$4.36/SF	92
3. % of Facilities							
a. Permanent	15	56.78	9	100.00	15	90.11	14
b. Semi-Permanent	0	43.22	0	0.00	0	8.77	0
c. Temporary	0	0.00	0	0.00	0	1.12	0
4. Unique Ops Facilities	10	Y	10	N	0	Y	10
5. Storage Capacity in ACF In 000's	150	69,572.00	134	28,643.00	55	27,284.00	53
6. Specialized Storage Facilities Hazardous in 000's	10	0.00	0	0.00	0	2,364.00	9
7. Thru-put Capacity (8-hr. Single Shift Current Manning, Workload Mix and Facilitation)	150	25,743.00	150	10,113.00	59	9,447.60	55
B. Location Suitability							
I. Distance From Depot							
a. Rail	0	13.00	0	9.00	0	0.00	0
b. Water	10	69.00	1	110.00	1	89.00	1
c. Surface	0	0.00	0	0.00	0	0.00	0
d. Air	10	12.00	2	2.00	10	99.00	0
TOTAL MISSION SUITABILITY	475		369		220		239

MILITARY VALUE BASE SPECIFIC INFORMATION
Stand-Alone Distribution Depots

Data Element	Military Value	DDSP		DDCO		DDRV	
		Response	Points Earned	Response	Points Earned	Response	Points Earned
III. Operational Efficiencies 100 POINTS							
A. Operating Costs							
1. BOS Costs Per Paid Equivalent	35	5,781.00	30	5,593.00	31	4,938.00	35
2. RPM Costs Per Square Foot	35	1.69	22	1.21	31	1.42	26
B. Transportation Costs							
1. Actual Second Destination Transportation Costs by Line for Off Base Issues	15	5.11	10	3.40	15	5.43	9
2. Actual Second Destination Transportation Costs by Ton for Off Base Issues	15	139.33	14	263.37	7	206.64	10
TOTAL OPERATIONAL EFFICIENCIES	100		76		84		80

MILITARY VALUE BASE SPECIFIC INFORMATION
Stand-Alone Distribution Depots

Data Element	Military Value	DDSP		DDCO		DDRIV	
		Response	Points Earned	Response	Points Earned	Response	Points Earned
IV. Expandability 135 POINTS							
A. Facility/Installation Expansion							
1. Excess Storage Capacity in Attainable Cubic Feet In 000's	85	10,338.00	44	5,362.00	23	2,311.00	10
2. Buildable Acres	25	303.00	8	0* See ICP	0	0* See ICP	0
3. Limitations on Expansion (Environmental, Historical, etc.)	5	No	5	No	5	No	5
B. Mobilization Expansion							
I. Surge Capability							
a. Single 8-hr Shift	10	62,395.00	9	13,610.00	2	17,113.00	3
b. Second 8-hr Shift	10	62,395.00	9	13,610.00	2	17,113.00	3
TOTAL EXPANDABILITY	135		75		32		21
TOTAL POINTS FOR STANDALONE DEPOTS	1000		759		468		481

MILITARY VALUE BASE SPECIFIC INFORMATION

Stand-Alone Distribution Depots

Data Element	Military Value	DDMT		DDOU		DDJC	
		Response	Points Earned	Response	Points Earned	Response	Points Earned
II. Mission Suitability 475 POINTS							
A. Facility Suitability							
1. Average Age of Facility	20	41 Yrs	6	48 Yrs	4	40 Yrs	6
2. Condition of Depot Facility & Satellite Storage	100	\$8.12/ SF	87	\$7.82/SF	88	\$13.61/SF	78
3. % of Facilities							
a. Permanent	15	88.63	13	59.00	9	92.78	14
b. Semi-Permanent	0	9.59	0	41.00	0	7.22	0
c. Temporary	0	1.77	0	0.00	0	0.00	0
4. Unique Ops Facilities	10	Y	10	Y	10	Y	10
5. Storage Capacity in ACF In 000's	150	33,980.00	65	31,838.00	61	77,934.00	150
6. Specialized Storage Facilities	10	958.00	4	2,677.00	10	676.00	3
Hazardous in 000's							
7. Thru-put Capacity (8-hr. Single Shift Current Manning, Workload Mix and Facilitation)	150	10,805.00	63	8,684.00	51	17,376.20	101
B. Location Suitability							
i. Distance From Depot							
a. Rail	0	0.00	0	0.00	0	0.00	0
b. Water	10	10.00	10	718.00	0	10.00	10
c. Surface	0	0.00	0	0.00	0	0.00	0
d. Air	10	3.00	7	32.00	1	3.00	7
TOTAL MISSION SUITABILITY	475		265		234		379

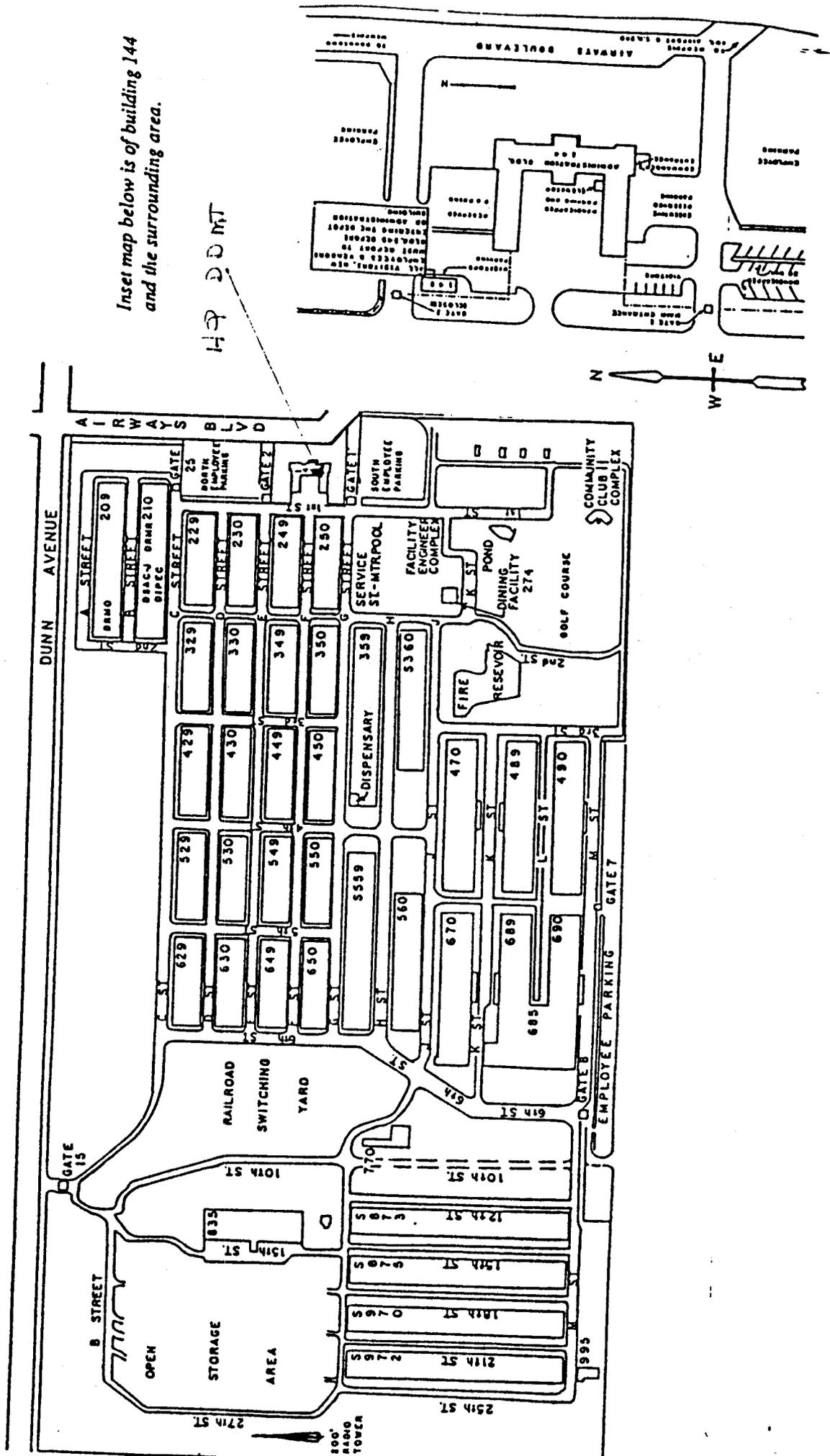
MILITARY VALUE BASE SPECIFIC INFORMATION
Stand-Alone Distribution Depots

Data Element	Military Value	DDMT		DDOU		DDJC	
		Response	Points Earned	Response	Points Earned	Response	Points Earned
III. Operational Efficiencies 100 POINTS							
A. Operating Costs							
1. BOS Costs Per Paid Equivalent	35	5,533.00	31	8,103.00	21	6,060.00	29
2. RPM Costs Per Square Foot	35	1.32	28	1.06	35	1.94	19
B. Transportation Costs							
1. Actual Second Destination Transportation Costs by Line for Off Base Issues	15	7.43	7	5.55	9	7.27	7
2. Actual Second Destination Transportation Costs by Ton for Off Base Issues	15	188.04	10	264.96	7	131.33	15
TOTAL OPERATIONAL EFFICIENCIES	100		76		72		70

MILITARY VALUE BASE SPECIFIC INFORMATION
Stand-Alone Distribution Depots

Data Element	Military Value	DDMT		DDOU		DDJC	
		Response	Points Earned	Response	Points Earned	Response	Points Earned
IV. Expandability 135 POINTS							
A. Facility/Installation Expansion							
1. Excess Storage Capacity in Attainable Cubic Feet In 000's	85	5,607.00	24	7,951.00	33	20,180.00	85
2. Buildable Acres	25	136.00	3	995.00	25	296.50	7
3. Limitations on Expansion (Environmental, Historical, etc.)	5	No	5	Yes Air	0	Yes Air	0
B. Mobilization Expansion							
I. Surge Capability							
a. Single 8-hr Shift	10	23,151.00	3	27,307.00	4	67,946.00	10
b. Second 8-hr Shift	10	23,151.00	3	27,307.00	4	67,946.00	10
TOTAL EXPANDABILITY	135		38		66		112
TOTAL POINTS FOR STANDALONE DEPOTS	1000		505		505		822

Defense Logistics Agency Memphis Map





ECONOMIC IMPACT DATABASE

Installation: **DEFENSE DISTRIBUTION DEPOT MEMPHIS**

State: **Tennessee**

Service: **DLA**

Report Note:

Comment:

Previous BRAC Actions:

Year: **N/A**

Action: **UNAFFECTED**

Mil:

Civ:

Contr:

Train:

BRAC95 Inputs:

Current Base Pers.:

Off:

Enl:

Civ:

Contr:

Train:

Action: **CLOSING**

	1994	1995	1996	1997	1998	1999	2000	2001
Military Pers. Relocated (OUT)	0	0	0	0	0	0	0	0
Military Pers. Disestablished (OUT)	0	0	-1	-5	-5	0	0	0
Civilian Pers. Relocated (OUT)	0	0	0	-200	-534	0	0	0
Civilian Pers. Disestablished (OUT)	0	0	-100	-200	-200	0	0	0
Contractor Personnel (OUT)	0	0	0	0	-55	0	0	0
Military Training Status (OUT)	0	0	0	0	0	0	0	0
Military Personnel (IN)	0	0	0	0	0	0	0	0
Civilian Personnel (IN)	0	0	0	0	0	0	0	0
Contractor Personnel (IN)	0	0	0	0	0	0	0	0
Military Training Status (IN)	0	0	0	0	0	0	0	0

Economic Impact Data

Activity: DEFENSE DISTRIBUTION DEPOT MEMPHIS

Economic Area: Memphis, TN-AR-MS MSA

Impact of Proposed BRAC-95 Action at DEFENSE DISTRIBUTION DEPOT MEMPHIS:

Total Population of Memphis, TN-AR-MS MSA (1992):	1,033,700
Total Employment of Memphis, TN-AR-MS MSA, BEA (1992):	604,166
Total Personal Income of Memphis, TN-AR-MS MSA (1992 actual):	\$20,176,939,000
BRAC 95 Total Direct and Indirect Job Change:	(3,349)
BRAC 95 Potential Total Job Change Over Closure Period (% of 1992 Total Employment)	(0.6%)

		1994	1995	1996	1997	1998	1999	2000	2001	Total
Relocated Jobs:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	(200)	(534)	0	0	0	(734)
Other Jobs:	MIL	0	0	(1)	(5)	(5)	0	0	0	(11)
	CIV	0	0	(100)	(200)	(255)	0	0	0	(555)

BRAC 95 Direct Job Change Summary at DEFENSE DISTRIBUTION DEPOT MEMPHIS:

MIL	0	0	(1)	(5)	(5)	0	0	0	(11)
CIV	0	0	(100)	(400)	(789)	0	0	0	(1,289)
TOT	0	0	(101)	(405)	(794)	0	0	0	(1,300)

Indirect Job Change: (2,049)
 Total Direct and Indirect Job Change: (3,349)

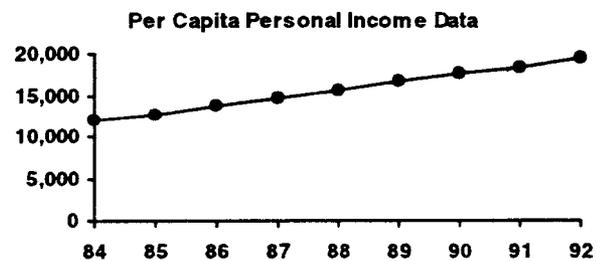
Other Pending BRAC Actions at DEFENSE DISTRIBUTION DEPOT MEMPHIS (Previous Rounds):

MIL	0	0	0	0	0	0	0	0	0
CIV	0	0	0	0	0	0	0	0	0

Memphis, TN-AR-MS MSA Profile:

Civilian Employment, BLS (1993): 458,613

Average Per Capita Income (1992): \$19,517



Annualized Change in Civilian Employment (1984-1993)

Annualized Change in Per Capita Personal Income (1984-1992)

Employment:	4.875	Dollars:	\$932
Percentage:	1.2%	Percentage:	6.2%
U.S. Average Change:	1.5%	U.S. Average Change:	5.3%

Unemployment Rates for Memphis, TN-AR-MS MSA and the US (1984 - 1993):

	<u>1984</u>	<u>1985</u>	<u>1986</u>	<u>1987</u>	<u>1988</u>	<u>1989</u>	<u>1990</u>	<u>1991</u>	<u>1992</u>	<u>1993</u>
Local	7.3%	6.7%	6.8%	5.8%	5.2%	4.7%	4.7%	5.8%	5.8%	5.4%
U.S.	7.5%	7.2%	7.0%	6.2%	5.5%	5.3%	5.5%	6.7%	7.4%	6.8%

1 Note: Bureau of Labor Statistics employment data for 1993, which has been adjusted to incorporate revised methodologies and 1993 Bureau of the Census metropolitan area definitions are not fully compatible with 1984 - 1992 data.

Economic Impact Data

Activity: DEFENSE DISTRIBUTION DEPOT MEMPHIS

Economic Area: Memphis, TN-AR-MS MSA

Cumulative BRAC Impacts Affecting Memphis, TN-AR-MS MSA:

Cumulative Total Direct and Indirect Job Change:	(9,030)
Potential Cumulative Total Job Change Over Closure Period (% of 1992 Total Employ	(1.5%)

		1994	1995	1996	1997	1998	1999	2000	2001	Total
Other Proposed BRAC 95 Direct Job Changes in Economic Area (Excluding DEFENSE DISTRIBUTION DEPOT MEMPHIS)										
Army:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	0	0	0	0
Navy:	MIL	0	0	0	216	0	16	1	0	233
	CIV	0	0	0	135	0	108	50	0	293
Air Force:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	0	0	0	0
Other:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	0	0	0	0

Other Pending Prior BRAC Direct Job Changes in Economic Area (Excluding DEFENSE DISTRIBUTION DEPOT MEMPHIS)

Army:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	0	0	0	0
Navy:	MIL	(377)	(113)	(1,776)	(4,390)	1,011	57	0	0	(5,588)
	CIV	(241)	10	(210)	(283)	1,113	45	0	0	434
Air Force:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	0	0	0	0
Other:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	0	0	0	0

Cumulative Direct Job Change in Memphis, TN-AR-MS MSA Statistical Area (Including DEFENSE DISTRIBUTION DEPOT MEMPHIS)

MIL	(377)	(113)	(1,777)	(4,179)	1,006	73	1	0	(5,366)
CIV	(241)	10	(310)	(548)	324	153	50	0	(562)
TOT	(618)	(103)	(2,087)	(4,727)	1,330	226	51	0	(5,928)

Cumulative Indirect Job Change: (3,102)

Cumulative Total Direct and Indirect Job Change: (9,030)

CLOSURE HISTORY - INSTALLATIONS IN TENNESSEE

14-Mar-95

SVC	INSTALLATION NAME	ACTION YEAR	ACTION SOURCE	ACTION STATUS	ACTION SUMMARY	ACTION DETAIL
A	HOLSTON ARMY AMMUNITION PLANT					
	MILAN ARMY AMMUNITION PLANT					
	VOLUNTEER ARMY AMMUNITION PLANT					
AF	ARNOLD AFB					
	MCGHEE TYSON AIRPORT AGS					
	MEMPHIS IAP AGS					
	NASHVILLE METROPOLITAN APT AG					
D	DEFENSE DEPOT MEMPHIS					
N	NAS MEMPHIS	93	DBCRC	ONGOING	REALIGN	1993 DBCRC: Directed the realignment of NAS Memphis by terminating the flying mission and relocating its reserve squadrons to Carswell AFB, TX and relocation of the Naval Air Technical Training Center to NAS Pensacola, FL. Bureau of Naval Personnel will be relocated to NAS Memphis.
	NAVAL HOSPITAL, MILLINGTON					
	NRC KINGSPORT	93	DBCRC	ONGOING	CLOSE	1993 DBCRC: Recommended closure of NRC Kingsport, TN because its capacity is in excess of projected requirements.
	NRC MEMPHIS	93	DBCRC	ONGOING	CLOSE	1993 DBCRC: Recommended closure of the NRC Memphis, TN because its capacity is in excess of projected requirements.



Defense Distribution Depot Memphis, TN

COBRA REALIGNMENT SUMMARY (COBRA v5.08) - Page 1/2
 Data As Of 19:47 12/23/1994, Report Created 13:50 02/09/1995

Department : DLA
 Option Package : DEPOT RNW
 Scenario File : C:\COBRA508\DEPOTRNW.CBR
 Std Fctrs File : C:\COBRA508\DEPOTS.SFF

Starting Year : 1996
 Final Year : 1998
 ROI Year : 2001 (3 Years)

NPV in 2015(\$K): -244,319
 1-Time Cost(\$K): 85,740

Net Costs (\$K) Constant Dollars	1996						1997		1998		1999		2000		2001		Total		Beyond	
	1996	1997	1998	1999	2000	2001	Total	Beyond	1996	1997	1998	1999	2000	2001	Total	Beyond				
MilCon	43	411	0	0	0	0	454	0												
Person	-1,439	-6,027	-12,208	-16,535	-16,535	-16,535	-69,279	-16,535												
Overhd	1,140	1,125	-701	-7,250	-7,250	-7,250	-20,186	-7,250												
Moving	5,436	10,940	16,624	0	0	0	33,000	0												
Missio	0	0	0	0	0	0	0	0												
Other	13,094	13,552	14,527	0	0	0	41,173	0												
TOTAL	18,274	20,000	18,242	-23,785	-23,785	-23,785	-14,838	-23,785												

	1996	1997	1998	1999	2000	2001	Total
POSITIONS ELIMINATED							
Off	1	3	3	0	0	0	7
Enl	0	2	2	0	0	0	4
Civ	100	200	200	0	0	0	500
TOT	101	205	205	0	0	0	511

	1996	1997	1998	1999	2000	2001	Total
POSITIONS REALIGNED							
Off	0	0	1	0	0	0	1
Enl	0	0	11	0	0	0	11
Stu	0	0	0	0	0	0	0
Civ	0	200	564	0	0	0	764
TOT	0	200	576	0	0	0	776

Summary:

Close DDMT. Move 20% of stock to DDSP. HAZ material and remainder of stock will move to Base X. Personnel will transfer commensurate with workload requirement. Remainder of personnel will be eliminated. Fifty percent of mission and support equipment will move to Base X. DDRE-MT HQ personnel will return to DDRE HQ at Susquehanna.

COBRA REALIGNMENT SUMMARY (COBRA v5.08) - Page 2/2
 Data As Of 19:47 12/23/1994, Report Created 13:50 02/09/1995

Department : DLA
 Option Package : DEPOT RNW
 Scenario File : C:\COBRA508\DEPOTRNW.CBR
 Std Fctrs File : C:\COBRA508\DEPOTS.SFF

Costs (\$K)	Constant Dollars						Total	Beyond
	1996	1997	1998	1999	2000	2001		
MilCon	43	411	0	0	0	0	454	0
Person	192	554	1,010	0	0	0	1,756	0
Overhd	1,581	3,678	7,944	3,279	3,279	3,279	23,039	3,279
Moving	5,436	10,940	16,624	0	0	0	33,000	0
Missio	0	0	0	0	0	0	0	0
Other	13,094	13,552	14,527	0	0	0	41,173	0
TOTAL	20,346	29,134	40,104	3,279	3,279	3,279	99,422	3,279

Savings (\$K)	Constant Dollars						Total	Beyond
	1996	1997	1998	1999	2000	2001		
MilCon	0	0	0	0	0	0	0	0
Person	1,631	6,582	13,218	16,535	16,535	16,535	71,034	16,535
Overhd	441	2,552	8,645	10,529	10,529	10,529	43,225	10,529
Moving	0	0	0	0	0	0	0	0
Missio	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0
TOTAL	2,072	9,134	21,862	27,064	27,064	27,064	114,260	27,064



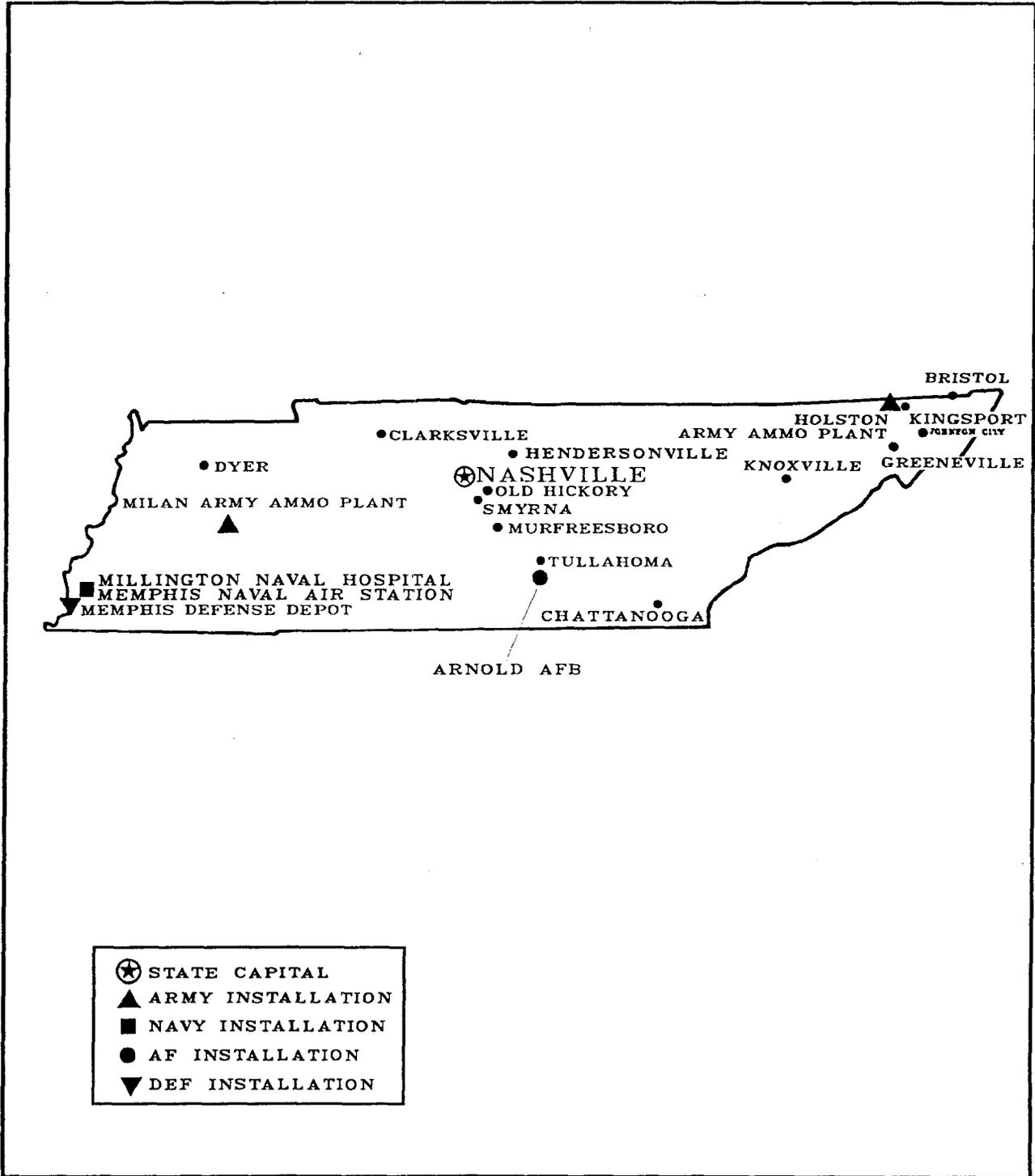






MAP NO. 43

TENNESSEE



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Operations and Reports

TENNESSEE

FISCAL YEAR 1994

(DOLLARS IN THOUSANDS)

Personnel/Expenditures	Total	Army	Navy & Marine Corps	Air Force	Other Defense Activities		
I. Personnel - Total	53,316	29,157	15,014	7,196	1,949		
Active Duty Military	7,264	412	6,301	551	0		
Civilian	5,260	2,385	904	1,022	1,949		
Reserve & National Guard	39,792	26,360	7,809	5,623	0		
II. Expenditures - Total	\$2,241,166	\$660,450	\$507,129	\$876,079	\$197,508		
A. Payroll Outlays - Total	1,068,382	388,356	375,516	236,623	67,887		
Active Duty Military Pay	202,959	14,371	170,188	18,400	0		
Civilian Pay	211,081	82,900	32,865	27,429	67,887		
Reserve & National Guard Pay	125,006	87,530	13,111	24,365	0		
Retired Military Pay	529,336	203,555	159,352	166,429	0		
B. Prime Contracts Over \$25,000 Total	1,172,784	272,094	131,613	639,456	129,621		
Supply and Equipment Contracts	244,843	4,441	85,233	33,261	121,908		
RDT&E Contracts	269,076	23,897	2,139	243,040	0		
Service Contracts	568,451	157,045	40,753	362,940	7,713		
Construction Contracts	22,098	18,395	3,488	215	0		
Civil Function Contracts	68,316	68,316	0	0	0		
Major Locations of Expenditures	Expenditures			Major Locations of Personnel	Military and Civilian Personnel		
	Total	Payroll Outlays	Prime Contracts		Total	Active Duty Military	Civilian
Memphis	\$594,329	\$181,208	\$413,121	Millington	6,703	5,788	915
Arnold AFB	279,848	9,868	269,980	Memphis	3,293	334	2,959
Millington	229,148	207,364	21,784	Nashville	1,391	439	952
Nashville	104,870	91,990	12,880	Knoxville	421	49	372
Clarksville	83,179	58,355	24,824	Arnold AFB	383	128	255
Bristol	70,856	5,188	65,668	Murfreesboro	166	161	5
Tullahoma	62,764	7,645	55,119	Chattanooga	98	37	61
Knoxville	60,607	39,445	21,162	Smyrna	89	0	89
Holston AAP	58,340	0	58,340	Kingsport	70	22	48
Chattanooga	37,323	22,753	14,570	Johnson City	55	35	20
Prime Contracts Over \$25,000 (Prior Three Years)	Total	Army	Navy & Marine Corps	Air Force	Other Defense Activities		
Fiscal Year 1993	\$937,326	\$240,429	\$136,105	\$484,792	\$76,000		
Fiscal Year 1992	1,262,110	507,638	115,150	495,620	143,702		
Fiscal Year 1991	2,058,601	348,734	98,643	1,340,025	271,199		
Top Five Contractors Receiving the Largest Dollar Volume of Prime Contract Awards in this State	Total Amount	Major Area of Work					
		FSC or Service Code Description	Amount				
1. FEDERAL EXPRESS CORPORATION	\$326,540	Passenger Air Charter Service	\$222,891				
2. VANADIUM ENTERPRISES CORP	118,208	RDTE/Other Research & Development-Mgmt & S	109,291				
3. SVERDRUP CORPORATION	77,436	RDTE/Other Research & Development-Mgmt & S	64,919				
4. RAYTHEON COMPANY	64,373	Guided Missile Components	45,912				
5. ARVIN INDUSTRIES INC	61,406	RDTE/Other Research & Development-Mgmt & S	61,406				
Total of Above	\$647,963	(55.2% of total awards over \$25,000)					

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Operations and Reports



DEFENSE DISTRIBUTION DEPOT OGDEN, UT

Commissioner Base Visit Book

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DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

SUMMARY SHEET

DEFENSE DISTRIBUTION DEPOT OGDEN, UTAH (DDOU)

INSTALLATION MISSION

The Ogden Defense Distribution Depot receives, stores, and issues wholesale and retail material in support of DLA and the Military Services. It is a "stand-alone depot"--meaning that it is not located with maintenance or fleet support. It distributes a wide range of material to customers in many locations.

DOD RECOMMENDATION: Close Defense Distribution Depot Ogden, Utah

- Close entire compound, except for a 36,000 square foot cantonment for Army Reserve personnel. Material remaining at the depot at the time of closure will be relocated to optimum storage within the DOD Distribution System. As a result of the closure, all DLA activity will cease at this location and the facility will be excess to DLA needs.

DOD JUSTIFICATION

- Declining storage requirements and capacity estimates for FY 01.
- Although Ogden tied for third place out of the six stand-alone depots in the military value analysis, the variance between third and sixth place was only 37 points. It ranked five out of six in the Installation Military Value Analysis. Closing Memphis allows DLA to close an entire installation thus having greater infrastructure cost savings.
- Sufficient throughput and storage capacity are available in the remaining depots to accommodate projected workload and storage requirements.

COST CONSIDERATIONS DEVELOPED BY DOD

- | | |
|------------------------------------|-----------------|
| • One-Time Cost: | \$110.8 million |
| • Net Costs During Implementation: | \$ 27.8 million |
| • Annual Recurring Savings: | \$ 21.3 million |
| • Break-Even Year: | 2003 (4 years) |
| • Net Present Value Over 20 Years: | \$180.9 million |

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MANPOWER IMPLICATIONS OF THIS ACTION (EXCLUDES CONTRACTORS, INCLUDES TENANTS)

	<u>Military</u>	<u>Civilian</u>	<u>Students</u>
Baseline			
Reductions	6	385	-
Realignments	9	1,645	-
Total*	15	2,030	-

*This figure includes 943 tenants (936 civilian and 7 military) that are being relocated within the Ogden area.

MANPOWER IMPLICATIONS OF ALL RECOMMENDATIONS AFFECTING THIS INSTALLATION (INCLUDES ON-BASE CONTRACTORS AND STUDENTS)

Out		In		Net Gain (Loss)	
<u>Military</u>	<u>Civilian</u>	<u>Military</u>	<u>Civilian</u>	<u>Military</u>	<u>Civilian</u>
8	1,105	0	0	(8)	(1,105)*

*This figure includes 11 contractor employees.

ENVIRONMENTAL CONSIDERATIONS

- Environmental considerations do not prohibit this recommendation from being implemented.

REPRESENTATION

Senators: Orrin G. Hatch
Robert Bennett
Representative: James V. Hansen
Governor: Mike Leavitt

ECONOMIC IMPACT

- Potential Employment Loss: 2,947 jobs (1,113 direct and 1,834 indirect)
- Salt Lake City-Ogden MSA Base: 659,000 jobs
- Percentage: 0.4 percent decrease
- Cumulative Economic Impact (1994-2001): 0.3 percent decrease

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MILITARY ISSUES

- Response time for surge requirements.
- DLA support for central region if distribution depot closes.
- Relocation of current mission and attendant DLA support.

COMMUNITY CONCERNS/ISSUES

- DLA states that because there is an over capacity in warehouses that it is necessary to close Ogden. Yet, DLA has submitted in its FY 1996 military construction budget a \$15 million project to construct a new warehouse at Tracy (Defense Depot San Joaquin). If DLA has such over capacity, why is it building a new warehouse?
- A 1993 Peat-Marwick study showed that Ogden is the most cost-effective depot in the DLA system. How did cost of operations factor into the decision to close Ogden?
- Where will Ogden's Deployable Medical Unit (DEPMEDS) workload be transferred?

ITEMS OF SPECIAL EMPHASIS

- Hazardous storage relocation.
- Validation of costs associated with recommended action.

Marilyn Wasleski/Interagency Issues Team/04/12/95 10:23 AM



1995 DoD Recommendations and Justifications

Defense Distribution Depot Ogden, Utah (DDOU)

Recommendation: Close Defense Distribution Depot Ogden, Utah, except for a 36,000 square foot cantonment for Army Reserve personnel. Material remaining at DDOU at the time of closure will be relocated to optimum storage space within the DoD Distribution System. As a result of the closure of DDOU, all DLA activity will cease at this location and DDOU will be excess to DLA needs.

Justification: The Defense Distribution Depot Ogden is a Stand-Alone Depot that supports the two large east and west coast depots and is used primarily for storage capability and local area demand. It is also the host for the Ogden complex. The decision to close the Ogden depot was based on declining storage requirements and capacity estimates for FY 01 and on the need to reduce infrastructure within the Agency.

Ogden tied for third place out of the six Stand-Alone Depots in the military value analysis. The higher scores for the Susquehanna and San Joaquin distribution depots in this analysis removed them from further consideration for closure. The variance of only 37 points out of a possible 1,000 between the third and sixth place depots in military value ranking for this category reinforced the importance of compliance with the DLA BRAC 95 Decision Rules and military judgment in the decision-making process.

A further consideration was DLA's desire to minimize distribution infrastructure costs. Closure of an entire installation will allow DLA to reduce infrastructure significantly more than disestablishment of a tenant depot (DDCO at Columbus, OH, and DDRV at Richmond, VA). The Ogden depot was rated five of six in the Military Value Installation analysis. The Columbus installation ranked the highest. The facilities at Richmond are the best maintained of any in DLA. Both Columbus and Richmond take advantage of the synergy of a collocated Inventory Control Point. This action conforms to the DLA Decision Rules to maximize the use of shared overhead and make optimum use of retained DLA-operated facilities while closing an installation.

In addition, the Strategic Analysis of Integrated Logistics Systems (SAILS) model optimized system-wide costs for Distribution when Ogden and Memphis were the two Stand-Alone Depots chosen for closure. Sufficient throughput and storage capacity are available in the remaining depots to accommodate projected workload. Closing the Ogden depot is consistent with the DLA BRAC 95 Decision Rules and the Distribution Concept of Operations. Military judgment determined that it is in the best interest of DLA and DoD to close DDOU.

Return on Investment: The total estimated one-time cost to implement this recommendation is \$110.8 million. The net of all costs and savings during the implementation period is a cost of \$27.8 million. Annual recurring savings after implementation are \$21.3 million with a return on investment expected in four years. The net present value of the costs and savings over 20 years is a savings of \$180.9 million.

Impacts: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 2,947 jobs (1,113 direct jobs and 1,834 indirect jobs) over the 1996-to-2001 period in the Salt Lake City-Ogden, Utah Metropolitan Statistical Area, which is 0.4 percent of the area's employment. The cumulative economic impact of all BRAC 95 recommendations and all prior-round BRAC actions in the area over the 1994-to-2001 period could result in a maximum potential decrease equal to 0.3 percent of the employment in the area.

The Executive Group determined that the receiving community could absorb the additional forces, missions, and personnel proposed and that environmental considerations do not prohibit this recommendation from being implemented.





DLA BRAC 95 Detailed Analysis

DLA BRAC Categories

Command and Control

Contract Management Districts

DCMDN	Defense Contract Management District Northeast	Boston, MA
DCMDS	Defense Contract Management District South	Marietta, GA
DCMDW	Defense Contract Management District West	El Segundo, CA
DCMCI	Defense Contract Management Command International	Dayton, OH

Distribution Regions

DDRE	Defense Distribution Region East	New Cumberland, PA
DDRW	Defense Distribution Region West	Stockton, CA

Reutilization & Marketing Operations

DRMSE	Defense Reutilization & Marketing Service Operations East	Columbus, OH
DRMSW	Defense Reutilization & Marketing Service Operations West	Ogden, UT

Distribution Depots

Stand-Alone Depots

DDCO	Defense Depot Columbus	Columbus, OH
DDMT	Defense Depot Memphis	Memphis, TN
DDOU	Defense Depot Ogden	Ogden, UT
DDRVA	Defense Depot Richmond	Richmond, VA
DDJC	Defense Depot San Joaquin	Tracy/Stockton, CA
DDSP	Defense Depot Susquehanna	New Cumberland-Mechanicsburg, PA

Collocated Depots

DDAA	Defense Depot Anniston	Anniston, AL
DDAG	Defense Depot Albany	Albany, GA
DDBC	Defense Depot Barstow	Barstow, CA
DDCN	Defense Depot Cherry Point	Cherry Point, NC
DDCT	Defense Depot Corpus Christi	Corpus Christi, TX
DDHU	Defense Depot Hill	Ogden, UT
DDJF	Defense Depot Jacksonville	Jacksonville, FL
DDLPA	Defense Depot Letterkenny	Chambersburg, PA
DDMC	Defense Depot McClellan	Sacramento, CA
DDNV	Defense Depot Norfolk	Norfolk, VA
DDOO	Defense Depot Oklahoma City	Oklahoma City, OK
DDPW	Defense Depot Puget Sound	Puget Sound, WA
DDRT	Defense Depot Red River	Texarkana, TX
DDSD	Defense Depot San Diego	San Diego, CA
DDST	Defense Depot San Antonio	San Antonio, TX
DDTP	Defense Depot Tobyhanna	Tobyhanna, PA
DDWG	Defense Depot Warner Robins	Warner Robins, GA

Inventory Control Points

DCSC	Defense Construction Supply Center	Columbus, OH
DFSC	Defense Fuel Supply Center	Alexandria, VA
DGSC	Defense General Supply Center	Richmond, VA
DISC	Defense Industrial Supply Center	Philadelphia, PA
DPSC	Defense Personnel Support Center	Philadelphia, PA

Service/Support Activities

DLSC	Defense Logistics Services Center	Battle Creek, MI
DRMS	Defense Reutilization and Marketing Service	Battle Creek, MI
DSDC	DLA Systems Design Center	Columbus, OH



DLA BRAC 95

FACT SHEETS

DEFENSE DISTRIBUTION DEPOT OGDEN, UTAH (DDOU)

RECOMMENDATION:

Close DDOU except for a 36,000 square foot cantonment for Army Reserve personnel. Stock will be relocated to optimum storage locations within DoD distribution system.

COSTS/SAVINGS:

One-Time Costs:	\$110.8M
Steady State:	\$21.3M (FY 00)
Net Present Value:	\$180.9M
Return on Investment Year	2003 (4 Years)
Start Year:	1996
Completion Year:	1999

RATIONALE FOR RECOMMENDATION:

The recommendation to close DDOU was based on declining storage and capacity requirements, and the desire to minimize unneeded infrastructure to reduce distribution costs. This action closes an entire installation. In addition, the SAILS model optimizes distribution costs when DDMT and DDOU are the two depots selected for closure. DDOU tied for 3 of 6 in the Military Value analysis and was 5 of 6 in the installation Military Value analysis. Sufficient storage and thruput capacity is available in the remaining depots to accommodate projected workload and storage requirements.

WHY OTHER STAND-ALONE DEPOTS WERE NOT SELECTED:

Columbus scored first in installation Military Value and Richmond has the best facilities in DLA, so both are remaining open. Both DDCO and DDRV are collocated with these ICPs and can maximize shared overhead and optimize use of retained DLA facilities. DDJC and DDSP's higher military value scores are attributable to large storage and thruput capacities, close proximity to APOE and WPOE capabilities for contingency support of two MRCs, and has CCP and ALOC operations. These factors removed them from consideration for closure.

RISK ASSESSMENT:

Implementing all of the closure/realignment actions for distribution will leave DLA in a 21M ACF shortfall. However, both Navy and Air Force have offered additional storage space at their collocated locations to offset this deficit if necessary. In addition, DLA took some risks in the Storage Management Plan for inventory reductions; by remaining in some substandard facilities; and for increases in new requirements from European retrograde, out-to-in (materiel requiring inside storage space) and Army residual material at closing bases.

PERSONNEL IMPACTS:

Personnel Transferred:

213 civilians to DDJC
213 civilians to Base X

Personnel Eliminated:

385 civilians and 6 military = 391

PERSONNEL REDUCTION METHODOLOGY (COBRA):

POM reductions were taken first. Due to workload reductions, it is projected that only 40% of the indirect and 60-65% of the direct labor will be required to accommodate workload moving from a closed or disestablished depot. Manpower was reduced to these percentages and positions were then dispersed commensurate with the migration of workload.

MILITARY VALUE:

Military Value Ranking in Category (see charts at enclosure 1): Tied for 3 of 6

Installation Military Value: 5 of 6

Military Value Point Distribution Methodology:

Points were assigned to the depots based on the certified data. In most cases, the "best" answer received the total points available, and the others received a proportion of the points based on the relationship of their answer to the "best" answer. Age of buildings (under Mission Suitability) was determined based on an average age of all buildings, normalized by the number of square feet in each. Building condition (also under Mission Suitability) was determined by comparing the Long Range Maintenance Planning data developed by the Navy Norfolk Public Works Center to the expected cyclic maintenance requirements of a new building, again, normalized by square footage.

SAILS RESULTS:

Closing the combination of DDOU and DDMT show the lowest relative operating cost for the remainder of the depot distribution systems.

DISTRIBUTION SYSTEM STORAGE, WORKLOAD, AND PERSONNEL PROJECTIONS:

Reductions in storage capacity requirements, workload throughput and personnel are shown below:

	<u>FY 92</u>	<u>FY 01</u>
Storage Capacity Requirement	788M ACF	452M ACF
Workload Throughput	44M	21M
Personnel	24,700	11,100

DDOU SPECIFIC WORKLOAD DATA:

Percent support to Local Installation:	3.6%
Percent support Worldwide:	94.5%
Storage Capacity (ACF):	31.838M
Occupied Cubic Feet (OCF):	23.887M
Excess Storage Capacity (ACF):	7.951M
Current Thruput Capacity (Issues, Receipts, and Eaches):	8,684
Maximum Thruput Capacity (Single 8-hour shift):	27,307
Maximum Thruput Capacity (Issues, Receipts, and Eaches) second 8-hour shift:	27,307

FACILITY DATA:

Facility Age Evaluation:	48.8
Facility Condition Evaluation:	
Ranked 2 of 6 in Stand-Alone Depots	

MILCON:

Reconfigure existing administrative space at DDRW for the tenants being relocated. Space for an additional 122 people will be provided. Estimated cost is \$3.5M based on renovations to existing space.

Planning estimate to account for renovating existing administrative space at a location to be determined for the tenants expected to remain in the Ogden area. An administrative space use rate of 130 square feet per person was used for the planning. Estimated cost is \$11.1M based on renovations to existing space.

Conversion of an existing flammable material storage warehouse to a hazardous material storage warehouse at DDJC for the hazardous material to be relocated from DDOU. Estimated cost is \$7.3M.

TENANT IMPACTS:

The recommendation to close DDOU required movement of all DDOU tenants as listed below:

<u>ACTIVITY</u>	<u># OF PERSONNEL MOVING</u>		<u>NEW LOCATION</u>
	<u>Civ</u>	<u>Mil</u>	
DCPSO	8	0	HQ DDRW, Stockton, CA
DRMS West	51	1	HQ DDRW, Stockton, CA
DRMS HQ	21	0	HQ DDRW, Stockton, CA
DSDC-H	66	1	HQ DDRW, Stockton, CA
DSDC-W	44	0	HQ DDRW, Stockton, CA
HQ DDRW	93	0	HQ DDRW, Stockton, CA
172nd Med Sup Bat	1	7	Base X (within a 25 mile radius)
DCSAO	1	0	Base X (within a 25 mile radius)
DCIS	9	0	Base X (within a 25 mile radius)
DPS	1	0	Base X (within a 25 mile radius)
IPC O	61	0	Base X (within a 25 mile radius)
IRS	844	0	Base X (within a 25 mile radius)
AAFES	1	0	Base X (within a 25 mile radius)
Utah Nat'l Guard	8	0	Base X (within a 25 mile radius)

ENVIRONMENTAL IMPACT:

We reviewed all environmental conditions present at the installation. The installation is in an area assigned by EPA as nonattainment for carbon monoxide. Twelfth Street, the main road leading into and out of the base, has vehicle miles traveled limitations (a 22% allowable increase from FY 90 - FY15). The BRACEG concluded that environmental considerations do not prohibit this recommendation from being implemented.

COMMUNITY IMPACT:

DLA conducted a comprehensive analysis of the ability of each DLA community to support additional mission and personnel. We collected community-specific data in infrastructure, cost of living, and quality of life areas. All data was provided by DLA activities located in the affected communities. All data was certified as being accurate by the DLA field activity commander. All recommended receiving communities were assessed assuming all new hires into the area would come from outside the area and that these new hires would all have dependents who would relocate in the area as well.

The San Joaquin County, CA area stands to receive 504 additional personnel as a result of DLA's BRAC 95 recommendations (498 from Ogden (213 DDOU, 111 DSDC Ogden, 93 DDRW Ogden, 52 DRMS Operations West Ogden, 21 DRMS Ogden, 8 DCPSO Ogden), 6 DDRW Texarkana). Analysis of the community data for the San Joaquin area indicates that it can absorb this increase to its population base.

MAP - (See enclosure 2.)

2 Encl

MILITARY VALUE BASE SPECIFIC INFORMATION
Stand-Alone Distribution Depots

Data Element	Military Value	DDSP		DDCO		DDRIV	
		Response	Points Earned	Response	Points Earned	Response	Points Earned
I. Mission Scope 290 POINTS							
A. Current/Future Mission							
1. DoD Essentiality	25	Y	25	Y	25	Y	25
2. Other DoD Activity Performing Same Mission	25	N	25	N	25	N	25
B. Strategic Location Current & Future Mission							
I. % Workload Supporting							
a. Maintenance Activity	0	0.00	0	0.00	0	0.00	0
b. Other Local Installation	15	0.00	0	6.80	15	0.00	0
c. 100 Mile Customer	10	2.00	1	1.30	1	15.80	9
d. 300 Mile Customer	5	5.00	1	13.10	3	19.49	5
e. All others	70	93.00	69	78.80	58	64.71	48
C. Operational Readiness							
1. Over and above worldwide wartime/contingency role (CCP, ALOC) as specified in the Concepts of Operations	100	Y	100	N	0	N	0
2. Distance Depot to:							
a. Aerial POE	20	136.00	11	474.00	3	99.00	15
b. Water POE	20	178.00	7	535.00	2	89.00	14
TOTAL MISSION SCOPE	290		239		132		141

MILITARY VALUE BASE SPECIFIC INFORMATION

Stand-Alone Distribution Depots

Data Element	Military Value	DDSP		DDCO		DDRV	
		Response	Points Earned	Response	Points Earned	Response	Points Earned
II. Mission Suitability 475 POINTS							
A. Facility Suitability							
1. Average Age of Facility	20	44.54 Yrs	5	58 Yrs	3	43 Yrs	5
2. Condition of Depot Facility & Satellite Storage	100	\$26.07/SF	58	\$15.22 SF	77	\$4.36/SF	92
3. % of Facilities							
a. Permanent	15	56.78	9	100.00	15	90.11	14
b. Semi-Permanent	0	43.22	0	0.00	0	8.77	0
c. Temporary	0	0.00	0	0.00	0	1.12	0
4. Unique Ops Facilities	10	Y	10	N	0	Y	10
5. Storage Capacity in ACF In 000's	150	69,572.00	134	28,643.00	55	27,284.00	53
6. Specialized Storage Facilities Hazardous in 000's	10	0.00	0	0.00	0	2,364.00	9
7. Thru-put Capacity (8-hr. Single Shift Current Manning, Workload Mix and Facilitation)	150	25,743.00	150	10,113.00	59	9,447.60	55
B. Location Suitability							
I. Distance From Depot							
a. Rail	0	13.00	0	9.00	0	0.00	0
b. Water	10	69.00	1	110.00	1	89.00	1
c. Surface	0	0.00	0	0.00	0	0.00	0
d. Air	10	12.00	2	2.00	10	99.00	0
TOTAL MISSION SUITABILITY	475		369		220		239

MILITARY VALUE BASE SPECIFIC INFORMATION							
Stand-Alone Distribution Depots							
Data Element	Military Value	DDSP		DDCO		DDRV	
		Response	Points Earned	Response	Points Earned	Response	Points Earned
III. Operational Efficiencies 100 POINTS							
A. Operating Costs							
1. BOS Costs Per Paid Equivalent	35	5,781.00	30	5,593.00	31	4,938.00	35
2. RPM Costs Per Square Foot	35	1.69	22	1.21	31	1.42	26
B. Transportation Costs							
1. Actual Second Destination Transportation Costs by Line for Off Base Issues	15	5.11	10	3.40	15	5.43	9
2. Actual Second Destination Transportation Costs by Ton for Off Base Issues	15	139.33	14	263.37	7	206.64	10
TOTAL OPERATIONAL EFFICIENCIES	100		76		84		80

MILITARY VALUE BASE SPECIFIC INFORMATION
Stand-Alone Distribution Depots

Data Element	Military Value	DDSP		DDCO		DDRIV	
		Response	Points Earned	Response	Points Earned	Response	Points Earned
IV. Expandability 135 POINTS							
A. Facility/Installation Expansion							
1. Excess Storage Capacity in Attainable Cubic Feet In 000's	85	10,338.00	44	5,362.00	23	2,311.00	10
2. Buildable Acres	25	303.00	8	0* See ICP	0	0* See ICP	0
3. Limitations on Expansion (Environmental, Historical, etc.)	5	No	5	No	5	No	5
B. Mobilization Expansion							
I. Surge Capability							
a. Single 8-hr Shift	10	62,395.00	9	13,610.00	2	17,113.00	3
b. Second 8-hr Shift	10	62,395.00	9	13,610.00	2	17,113.00	3
TOTAL EXPANDABILITY	135		75		32		21
TOTAL POINTS FOR STANDALONE DEPOTS	1000		759		468		481

MILITARY VALUE BASE SPECIFIC INFORMATION
Stand-Alone Distribution Depots

Data Element	Military Value	DDMT		DDOU		DDJC	
		Response	Points Earned	Response	Points Earned	Response	Points Earned
I. Mission Scope 290 POINTS							
A. Current/Future Mission							
1. DoD Essentiality	25	Y	25	Y	25	Y	25
2. Other DoD Activity Performing Same Mission	25	N	25	N	25	N	25
B. Strategic Location Current & Future Mission							
I. % Workload Supporting							
a. Maintenance Activity	0	0.00	0	0.00	0	0.00	0
b. Other Local Installation	15	0.00	0	3.60	8	0.16	0
c. 100 Mile Customer	10	0.22	0	1.90	1	17.00	10
d. 300 Mile Customer	5	6.88	2	0.00	0	0.87	0
e. All others	70	92.90	69	94.50	70	81.97	61
C. Operational Readiness							
I. Over and above worldwide wartime/contingency role (CCP, ALOC) as specified in the Concepts of Operations	100	N	0	N	0	Y	100
2. Distance Depot to:							
a. Aerial POE	20	671.00	2	727.00	2	75.00	20
b. Water POE	20	391.00	3	763.00	2	63.00	20
TOTAL MISSION SCOPE	290		126		133		261

MILITARY VALUE BASE SPECIFIC INFORMATION

Stand-Alone Distribution Depots

Data Element	Military Value	DDMT		DDOU		DDJC	
		Response	Points Earned	Response	Points Earned	Response	Points Earned
II. Mission Suitability 475 POINTS							
A. Facility Suitability							
1. Average Age of Facility	20	41 Yrs	6	48 Yrs	4	40 Yrs	6
2. Condition of Depot Facility & Satellite Storage	100	\$8.12/ SF	87	\$7.82/SF	88	\$13.61/SF	78
3. % of Facilities							
a. Permanent	15	88.63	13	59.00	9	92.78	14
b. Semi-Permanent	0	9.59	0	41.00	0	7.22	0
c. Temporary	0	1.77	0	0.00	0	0.00	0
4. Unique Ops Facilities	10	Y	10	Y	10	Y	10
5. Storage Capacity in ACF In 000's	150	33,980.00	65	31,838.00	61	77,934.00	150
6. Specialized Storage Facilities Hazardous in 000's	10	958.00	4	2,677.00	10	676.00	3
7. Thru-put Capacity (8-hr. Single Shift Current Manning, Workload Mix and Facilitation)	150	10,805.00	63	8,684.00	51	17,376.20	101
B. Location Suitability							
I. Distance From Depot							
a. Rail	0	0.00	0	0.00	0	0.00	0
b. Water	10	10.00	10	718.00	0	10.00	10
c. Surface	0	0.00	0	0.00	0	0.00	0
d. Air	10	3.00	7	32.00	1	3.00	7
TOTAL MISSION SUITABILITY	475		265		234		379

MILITARY VALUE BASE SPECIFIC INFORMATION
Stand-Alone Distribution Depots

Data Element	Military Value	DDMT		DDOU		DDJC	
		Response	Points Earned	Response	Points Earned	Response	Points Earned
III. Operational Efficiencies 100 POINTS							
A. Operating Costs							
1. BOS Costs Per Paid Equivalent	35	5,533.00	31	8,103.00	21	6,060.00	29
2. RPM Costs Per Square Foot	35	1.32	28	1.06	35	1.94	19
B. Transportation Costs							
1. Actual Second Destination Transportation Costs by Line for Off Base Issues	15	7.43	7	5.55	9	7.27	7
2. Actual Second Destination Transportation Costs by Ton for Off Base Issues	15	188.04	10	264.96	7	131.33	15
TOTAL OPERATIONAL EFFICIENCIES	100		76		72		70

MILITARY VALUE BASE SPECIFIC INFORMATION
Stand-Alone Distribution Depots

Data Element	Military Value	DDMT		DDOU		DDJC	
		Response	Points Earned	Response	Points Earned	Response	Points Earned
IV. Expandability 135 POINTS							
A. Facility/Installation Expansion							
1. Excess Storage Capacity in Attainable Cubic Feet In 000's	85	5,607.00	24	7,951.00	33	20,180.00	85
2. Buildable Acres	25	136.00	3	995.00	25	296.50	7
3. Limitations on Expansion (Environmental, Historical, etc.)	5	No	5	Yes Air	0	Yes Air	0
B. Mobilization Expansion							
1. Surge Capability	10						
a. Single 8-hr Shift	10	23,151.00	3	27,307.00	4	67,946.00	10
b. Second 8-hr Shift		23,151.00	3	27,307.00	4	67,946.00	10
TOTAL EXPANDABILITY	135		38		66		112
TOTAL POINTS FOR STANDALONE DEPOTS	1000		505		505		822



ECONOMIC IMPACT DATABASE

Installation: **DEFENSE DISTRIBUTION DEPOT OGDEN**

State: **Utah** Service: **DLA**

Report Note: Comment:

Previous BRAC Actions: Year: **N/A**

Action: **UNAFFECTED** Mil: Civ: Contr: Train:

BRAC95 Inputs:

Current Base Pers.: ff: Enl: Civ: Contr: Train:

Action: **CLOSING**

	1994	1995	1996	1997	1998	1999	2000	2001
Military Pers. Relocated (OUT)	0	0	0	0	-2	0	0	0
Military Pers. Disestablished (OUT)	0	0	0	-2	-2	-2	0	0
Civilian Pers. Relocated (OUT)	0	0	0	-47	-342	-320	0	0
Civilian Pers. Disestablished (OUT)	0	0	0	-202	-183	0	0	0
Contractor Personnel (OUT)	0	0	0	0	0	-11	0	0
Military Training Status (OUT)	0	0	0	0	0	0	0	0
Military Personnel (IN)	0	0	0	0	0	0	0	0
Civilian Personnel (IN)	0	0	0	0	0	0	0	0
Contractor Personnel (IN)	0	0	0	0	0	0	0	0
Military Training Status (IN)	0	0	0	0	0	0	0	0

Economic Impact Data

Activity: DEFENSE DISTRIBUTION DEPOT OGDEN

Economic Area: Salt Lake City-Ogden, UT MSA

Impact of Proposed BRAC-95 Action at DEFENSE DISTRIBUTION DEPOT OGDEN:

Total Population of Salt Lake City-Ogden, UT MSA (1992):	1,128,100
Total Employment of Salt Lake City-Ogden, UT MSA, BEA (1992):	659,460
Total Personal Income of Salt Lake City-Ogden, UT MSA (1992 actual):	\$19,025,222,000
BRAC 95 Total Direct and Indirect Job Change:	(2,947)
BRAC 95 Potential Total Job Change Over Closure Period (% of 1992 Total Employment)	(0.4%)

		1994	1995	1996	1997	1998	1999	2000	2001	Total	
Relocated Jobs:	MIL	0	0	0	0	(2)	0	0	0	(2)	
	CIV	0	0	0	(47)	(342)	(320)	0	0	(709)	
Other Jobs:	MIL	0	0	0	(2)	(2)	(2)	0	0	(6)	
	CIV	0	0	0	(202)	(183)	(11)	0	0	(396)	
BRAC 95 Direct Job Change Summary at DEFENSE DISTRIBUTION DEPOT OGDEN:											
	MIL	0	0	0	(2)	(4)	(2)	0	0	(8)	
	CIV	0	0	0	(249)	(525)	(331)	0	0	(1,105)	
	TOT	0	0	0	(251)	(529)	(333)	0	0	(1,113)	
										Indirect Job Change:	(1,834)
										Total Direct and Indirect Job Change:	(2,947)

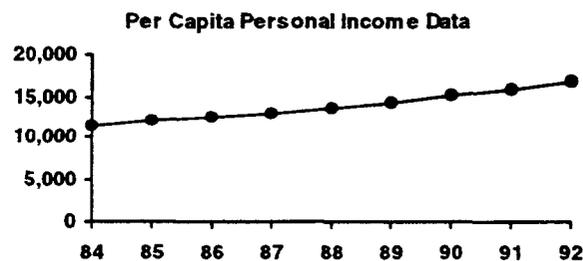
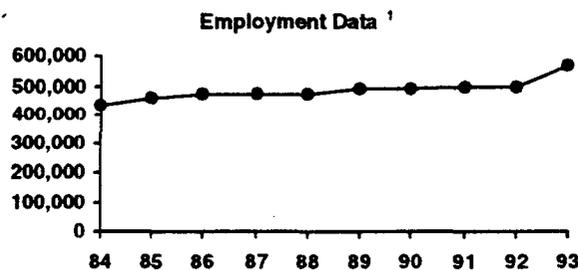
Other Pending BRAC Actions at DEFENSE DISTRIBUTION DEPOT OGDEN (Previous Rounds):

MIL	0	0	0	0	0	0	0	0	0	0
CIV	0	0	0	0	0	0	0	0	0	0

Salt Lake City-Ogden, UT MSA Profile:

Civilian Employment, BLS (1993): 566,518

Average Per Capita Income (1992): \$16,865



Annualized Change in Civilian Employment (1984-1993)

Annualized Change in Per Capita Personal Income (1984-1992)

Employment:	14.859	Dollars:	\$682
Percentage:	3.1%	Percentage:	5.0%
U.S. Average Change:	1.5%	U.S. Average Change:	5.3%

Unemployment Rates for Salt Lake City-Ogden, UT MSA and the US (1984 - 1993):

	1984	1985	1986	1987	1988	1989	1990	1991	1992	1993
Local	5.9%	5.3%	5.4%	5.7%	4.6%	4.5%	4.1%	4.6%	4.7%	3.6%
U.S.	7.5%	7.2%	7.0%	6.2%	5.5%	5.3%	5.5%	6.7%	7.4%	6.8%

1 Note: Bureau of Labor Statistics employment data for 1993, which has been adjusted to incorporate revised methodologies and 1993 Bureau of the Census metropolitan area definitions are not fully compatible with 1984 - 1992 data.

Economic Impact Data

Activity: DEFENSE DISTRIBUTION DEPOT OGDEN

Economic Area: Salt Lake City-Ogden, UT MSA

Cumulative BRAC Impacts Affecting Salt Lake City-Ogden, UT MSA:

Cumulative Total Direct and Indirect Job Change:	(2,026)
Potential Cumulative Total Job Change Over Closure Period (% of 1992 Total Employ	(0.3%)

		1994	1995	1996	1997	1998	1999	2000	2001	Total
Other Proposed BRAC 95 Direct Job Changes in Economic Area (Excluding DEFENSE DISTRIBUTION DEPOT OGDEN)										
Army:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	0	0	0	0
Navy:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	0	0	0	0
Air Force:	MIL	0	0	0	(254)	0	0	0	0	(254)
	CIV	0	0	0	(82)	0	0	0	0	(82)
Other:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	0	0	0	0

Other Pending Prior BRAC Direct Job Changes in Economic Area (Excluding DEFENSE DISTRIBUTION DEPOT OGDEN)

Army:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	0	0	0	0
Navy:	MIL	0	(10)	0	0	0	0	0	0	(10)
	CIV	0	0	0	0	0	0	0	0	0
Air Force:	MIL	4	251	0	0	0	0	0	0	255
	CIV	0	383	51	0	0	0	0	0	434
Other:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	0	0	0	0

Cumulative Direct Job Change in Salt Lake City-Ogden, UT MSA Statistical Area (Including DEFENSE DISTRIBUTION DEPOT OGDEN)

MIL	4	241	0	(256)	(4)	(2)	0	0	(17)
CIV	0	383	51	(331)	(525)	(331)	0	0	(753)
TOT	4	624	51	(587)	(529)	(333)	0	0	(770)

Cumulative Indirect Job Change:	(1.256)
Cumulative Total Direct and Indirect Job Change:	(2.026)

CLOSURE HISTORY - INSTALLATIONS IN UTAH

14-Mar-95

SVC	INSTALLATION NAME	ACTION YEAR	ACTION SOURCE	ACTION STATUS	ACTION SUMMARY	ACTION DETAIL
A						
	DUGWAY PROVING GROUND					
	STEVEN A. DOUGLAS RESERVE CENTER	88	DEFBRAC	COMPLETE	CLOSE	1988 DEFBRAC: Close, but retain Reserve Component activities on a portion of the installation; completed FY 92
	TOOELE ARMY DEPOT	88/93	DEFBRAC/DBCRC	ONGOING	REALGNDN	Realign Reserve Component Pay Input Station to Fort Carson, CO; unit inactivated FY 93 1988 DEFBRAC: Supply mission realigned from Pueblo Army Depot, CO (Changed to Red River Army Depot--the location determined by the Defense Logistics Agency--as directed 1993 Defense Base Closure Commission) 1993 DBCRC: Realign to a depot activity and place under the command and control of Red River Army Depot, TX; scheduled FY 97 Retain conventional ammunition storage and chemical demilitarization missions Realign wheeled vehicle maintenance to Red River Army Depot, TX and private sector; scheduled FY 94-97
AF						
	HILL AFB	90/93	PRESS/DBCRC	ONGOING	REALGNUP	1990 Press Release indicated realignment. No specifics given. 1993 DBCRC: Moves 436 TS maintenance and training function from Chanute closure (1988 action) to Hill AFB, UT. Also moves 9 optical instruments personnel to Hill from Closing Newark AFB, OH and moves the 485th Engineering Installation Group from Realigning Griffiss AFB, NY to Hill Net personnel gains are 420 Mil and 244 Civ.
	SALT LAKE CITY IAP AGS					

D

CLOSURE HISTORY - INSTALLATIONS IN UTAH

14-Mar-95

SVC	INSTALLATION NAME	ACTION YEAR	ACTION SOURCE	ACTION STATUS	ACTION SUMMARY	ACTION DETAIL
	DEFENSE DEPOT OGDEN					
	DEFENSE DISTRIBUTION DEPOT TOOEELE	93	DBCRC	COMPLETE	REJECT	1993 DBCRC: Reject DoD recommendation to close DDTU and relocate its mission to DD Red River, TX. Close DDTU and relocate to DDRT. Change the 1988 recommendation regarding Pueblo Army Depot, CO, as follows: instead of sending the supply mission to DDTU, relocate the mission to a location determined by the Defense Logistics Agency.
N	NRC OGDEN	93	DBCRC	ONGOING	CLOSE	1993 DBCRC: Recommended closure of NRC Ogden, UT because its capacity is in excess of projected requirements.



Defense Distribution Depot Ogden, UT

COBRA REALIGNMENT SUMMARY (COBRA v5.08) - Page 1/2
 Data As Of 21:15 12/23/1994, Report Created 13:43 02/09/1995

Department : DLA
 Option Package : DEPOTQNW
 Scenario File : C:\COBRA508\DEPOTQNW.CBR
 Std Fctrs File : C:\COBRA508\DEPOTS.SFF

Starting Year : 1996
 Final Year : 1999
 ROI Year : 2003 (4 Years)

NPV in 2015(\$K): -180,858
 1-Time Cost(\$K): 110,763

Net Costs (\$K) Constant Dollars	Constant Dollars						Total	Beyond
	1996	1997	1998	1999	2000	2001		
MilCon	2,085	12,699	7,161	0	0	0	21,945	0
Person	0	-2,882	-8,812	-12,007	-12,581	-12,581	-48,865	-12,581
Overhd	2,060	1,101	3,581	-5,906	-8,721	-8,721	-16,605	-8,721
Moving	3,121	4,879	10,969	9,415	0	0	28,384	0
Missio	0	0	0	0	0	0	0	0
Other	8,145	9,656	15,224	9,909	0	0	42,934	0
TOTAL	15,412	25,452	28,123	1,411	-21,302	-21,302	27,794	-21,302

POSITIONS ELIMINATED	Constant Dollars						Total	Beyond
	1996	1997	1998	1999	2000	2001		
Off	0	1	1	1	0	0	3	
Enl	0	1	1	1	0	0	3	
Civ	0	202	183	0	0	0	385	
TOT	0	204	185	2	0	0	391	

POSITIONS REALIGNED	Constant Dollars						Total	Beyond
	1996	1997	1998	1999	2000	2001		
Off	0	0	3	0	0	0	3	
Enl	0	0	6	0	0	0	6	
Stu	0	0	0	0	0	0	0	
Civ	0	0	1,279	366	0	0	1,645	
TOT	0	0	1,288	366	0	0	1,654	

Summary:

Close Ogden. Move 20% of stock to DDJC. Move remainder of stock to XDEPOT. Personnel will be eliminated or migrated commensurate with workload requirements. DDRW HQ personnel residing at DDOU will move to DDRW in Stockton, CA. Rehab of existing warehouse space at DDJC will provide hazardous storage.

Dep:
 Opt:
 Sce:
 Std:
 Cos:
 Mil:
 Per:
 Ove:
 Mov:
 Mis:
 Oth:
 TOT:
 Sav:
 Mil:
 Per:
 Ove:
 Mov:
 Mis:
 Oth:
 TOT:

COBRA REALIGNMENT SUMMARY (COBRA v5.08) - Page 2/2
 Data As Of 21:15 12/23/1994, Report Created 13:43 02/09/1995

Department : DLA
 Option Package : DEPOTQNW
 Scenario File : C:\COBRA508\DEPOTQNW.CBR
 Std Fctrs File : C:\COBRA508\DEPOTS.SFF

Costs (\$K)	Constant Dollars						Total	Beyond
	1996	1997	1998	1999	2000	2001		
MilCon	2,085	12,699	7,161	0	0	0	21,945	0
Person	0	397	723	545	12	12	1,689	12
Overhd	2,060	2,486	16,332	13,883	11,521	11,521	57,804	11,521
Moving	3,121	4,879	10,973	9,415	0	0	28,389	0
Missio	0	0	0	0	0	0	0	0
Other	9,345	9,656	15,224	9,909	0	0	44,134	0
TOTAL	16,612	30,117	50,413	33,753	11,533	11,533	153,961	11,533

Savings (\$K)	Constant Dollars						Total	Beyond
	1996	1997	1998	1999	2000	2001		
MilCon	0	0	0	0	0	0	0	0
Person	0	3,280	9,535	12,552	12,594	12,594	50,554	12,594
Overhd	0	1,385	12,751	19,789	20,242	20,242	74,409	20,242
Moving	0	0	4	0	0	0	4	0
Missio	0	0	0	0	0	0	0	0
Other	1,200	0	0	0	0	0	1,200	0
TOTAL	1,200	4,665	22,290	32,341	32,836	32,836	126,167	32,836



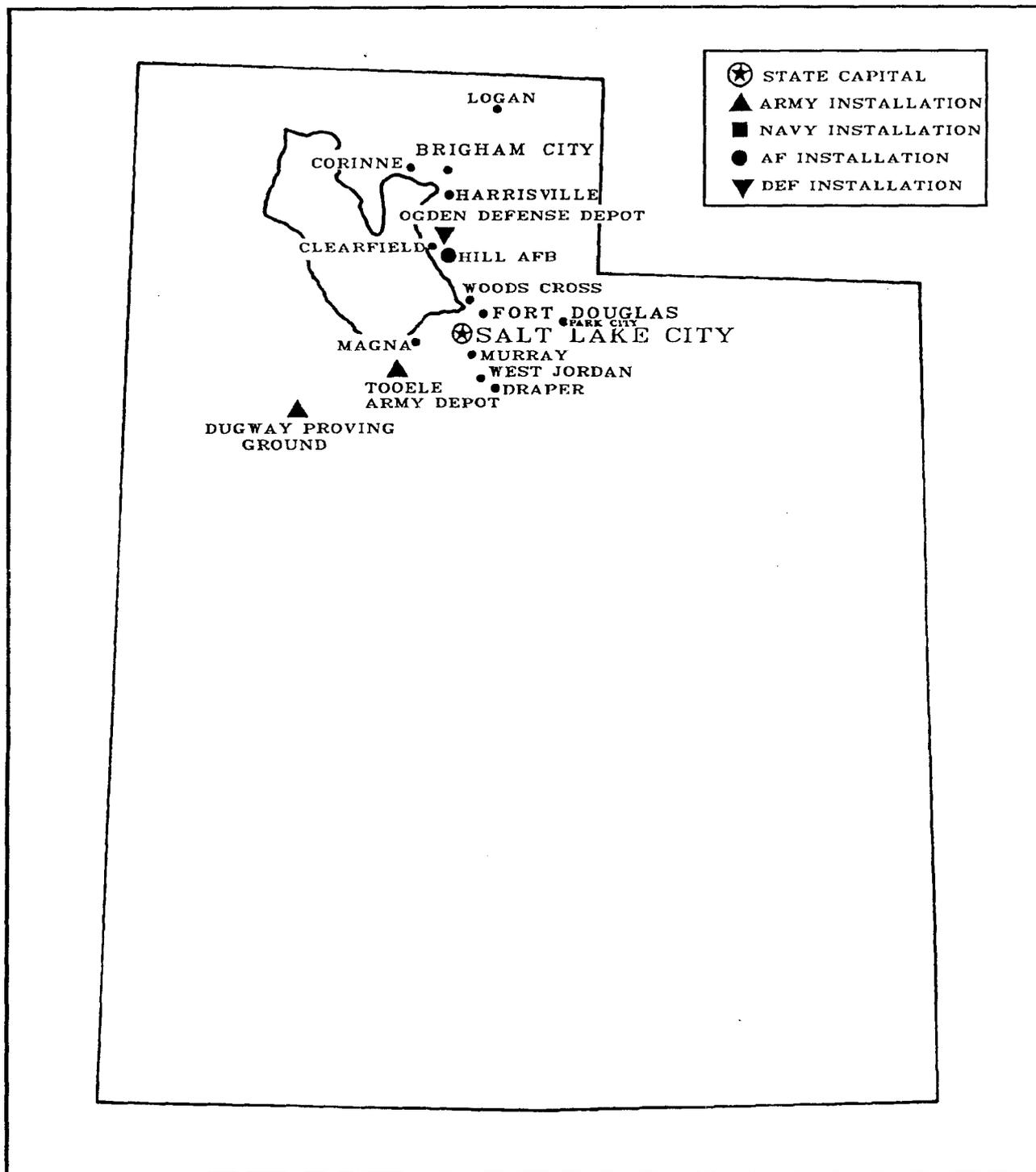






MAP NO. 45

UTAH



Prepared By: Washington Headquarters Services
Directorate for Information
Operations and Reports

UTAH

FISCAL YEAR 1994

(DOLLARS IN THOUSANDS)

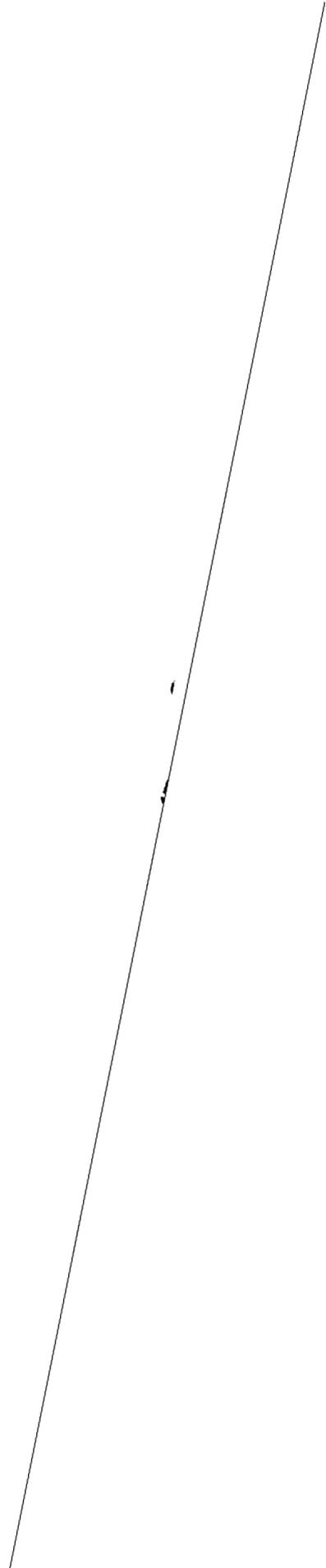
Personnel/Expenditures	Total	Army	Navy & Marine Corps	Air Force	Other Defense Activities
I. Personnel - Total	38,498	14,071	2,519	18,717	3,191
Active Duty Military	5,693	542	117	5,034	0
Civilian	15,451	2,937	63	9,260	3,191
Reserve & National Guard	17,354	10,592	2,339	4,423	0
II. Expenditures - Total	\$1,427,415	\$410,608	\$120,695	\$676,603	\$219,509
A. Payroll Outlays - Total	906,245	206,705	37,075	550,669	111,796
Active Duty Military Pay	151,998	18,152	4,006	129,840	0
Civilian Pay	532,307	100,578	2,768	317,165	111,796
Reserve & National Guard Pay	69,514	46,163	3,380	19,971	0
Retired Military Pay	152,426	41,812	26,921	83,693	0
B. Prime Contracts Over \$25,000 Total	521,170	203,903	83,620	125,934	107,713
Supply and Equipment Contracts	182,500	11,440	68,949	36,675	65,436
RDT&E Contracts	69,423	13,793	11,003	10,903	33,724
Service Contracts	238,485	150,595	3,668	76,809	7,413
Construction Contracts	27,848	25,161	0	1,547	1,140
Civil Function Contracts	2,914	2,914	0	0	0

Major Locations of Expenditures	Expenditures			Major Locations of Personnel	Military and Civilian Personnel		
	Total	Payroll Outlays	Prime Contracts		Total	Active Duty Military	Civilian
Hill AFB	\$558,614	\$448,615	\$109,999	Hill AFB	14,118	4,791	9,327
Tooele Army Depot	218,653	112,724	105,929	Tooele Army Depot	3,403	35	3,368
Salt Lake City	157,376	57,729	99,647	Ogden	1,038	158	880
Dugway	70,947	35,909	35,038	Dugway	773	163	610
Ogden	66,800	50,651	16,149	Salt Lake City	622	178	444
Brigham City	51,404	8,488	42,916	Draper	297	100	197
Logan	28,654	5,516	23,138	Fort Douglas	223	87	136
Park City	24,474	3,332	21,142	Brigham City	136	4	132
Draper	21,595	21,241	354	Magna	86	7	79
Woods Cross	20,844	749	20,095	West Jordan	76	0	76

Prime Contracts Over \$25,000 (Prior Three Years)	Total	Army	Navy & Marine Corps	Air Force	Other Defense Activities
Fiscal Year 1993	\$542,372	\$202,711	\$78,143	\$177,842	\$83,676
Fiscal Year 1992	615,900	225,313	76,611	164,572	149,404
Fiscal Year 1991	801,672	206,120	140,246	285,709	169,597

Top Five Contractors Receiving the Largest Dollar Volume of Prime Contract Awards in this State	Total Amount	Major Area of Work	
		FSC or Service Code Description	Amount
1. EG&G INC	\$81,354	Architect-Engineering Services	\$81,354
2. THIOKOL CORPORATION	42,916	Guided Missile Components	18,539
3. AMOCO CORPORATION	21,391	Liquid Propellants & Fuel, Petroleum Base	21,391
4. LUCAS INDUSTRIES PLC	21,142	Gas Turbines and Jet Engines, Acft & Comps	16,285
5. UTAH STATE UNIVERSITY	19,899	RDT&E/Other Defense-Advanced Development	18,079
Total of Above	\$186,702	(35.8% of total awards over \$25,000)	

Prepared by: Washington Headquarters Services
 Directorate for Information
 Operations and Reports



DEFENSE DISTRIBUTION DEPOT RED RIVER, TX

Commissioner Base Visit Book

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DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

SUMMARY SHEET

DEFENSE DISTRIBUTION DEPOT RED RIVER (DDRT)

INSTALLATION MISSION

The Red River Defense Distribution Depot receives, stores, and issues wholesale and retail material in support of DLA and the Military Services. Its primary mission is to provide rapid response to its largest customer--the Red River Army Depot--with which it is collocated.

DOD RECOMMENDATION: Disestablish the Defense Distribution Depot Red River, Texas

- Material remaining at the depot at the time of disestablishment will be relocated to the Defense Distribution Depot Anniston, Alabama and to optimum storage space within the DoD Distribution System.

DOD JUSTIFICATION

- The recommendation to disestablish the depot was driven by the Army recommendation to realign the Red River Army Depot--its primary customer (approximately 20% of it's mission).
- The Distribution Concept of Operations states DLA's distribution system will support the size and configuration of the Defense Depot Maintenance System. Thus, if depot maintenance activities are disestablished, collocated depots will also be disestablished.
- Reduces infrastructure costs.
- Although in the military value analysis for collocated depots the depot rated 5 of 17, this value dropped significantly when the Army decided to realign its maintenance mission to Anniston, Alabama.
- The depots other customers (approximately 80%) can be supported from nearby distribution depots.
- Production and physical space requirements can also be met by fully utilizing other depots in the distribution system.

COST CONSIDERATIONS DEVELOPED BY DOD

- | | |
|------------------------------------|-----------------|
| • One-Time Cost: | \$ 58.9 million |
| • Net Costs During Implementation: | \$ 0.8 million |
| • Annual Recurring Savings: | \$ 18.9 million |
| • Break-Even Year: | 2002 (2 years) |
| • Net Present Value Over 20 Years: | \$186.1 million |

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MANPOWER IMPLICATIONS OF THIS ACTION (EXCLUDES CONTRACTORS, INCLUDES TENANTS)

	<u>Military</u>	<u>Civilian</u>	<u>Students</u>
Baseline			
Reductions	1	378	-
Realignments	0	442	-
Total	1	820	-

MANPOWER IMPLICATIONS OF ALL RECOMMENDATIONS AFFECTING THIS INSTALLATION (INCLUDES ON-BASE CONTRACTORS AND STUDENTS)

<u>Recommendation</u>	<u>Out</u>		<u>In</u>		<u>Net Gain (Loss)</u>	
	<u>Military</u>	<u>Civilian</u>	<u>Military</u>	<u>Civilian</u>	<u>Military</u>	<u>Civilian</u>
Close Army Depot	14	2,887	0	0	(14)	(2,887)
Disestablish DDRT	1	820	0	0	(1)	(820)
TOTAL	15	3,707	0	0	(15)	(3,707)

ENVIRONMENTAL CONSIDERATIONS

- Environmental considerations do not prohibit the recommendation from being implemented.

REPRESENTATION

Senators: Phil Gramm, Kay Bailey Hutchison (Texas)
Dale Bumpers, David Pryor (Arkansas)
Representative: Jim Chapman (Texas), Jay Dickey (Arkansas)
Governor: George W. Bush, Jr. (Texas), Jim Guy Tucker (Arkansas)

ECONOMIC IMPACT

- Potential Employment Loss: 1602 jobs (821 direct and 781 indirect)
- Texarkana, Texas-Arkansas MSA Job Base: 59,794 jobs
- Percentage: 2.7 percent decrease
- Cumulative Economic Impact (1994-2001): 7.7 percent decrease

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MILITARY ISSUES

- DLA support for central region if distribution depot closes.
- Response time for surge requirements.
- Relocation of current mission and attendant DLA support.

COMMUNITY CONCERNS/ISSUES

- Central location. Centrally located to many Service training facilities.
- Provides over 50% CONUS installations with supply support.
- Modern facilities: Tracked Vehicle Complex (\$50 M), Distribution Operation Center (\$60M approximately 20% complete - will have when completed 680,000 sq. ft.).
- Able to expand.
- Anniston Army Depot has limited physical expansion capability.
- Assert that one-time cost for moving DLA stock was not considered in the BRAC analysis.
- Most of the jobs scheduled to come to Red River Defense Depot (and Army Depot) as a result of the closure of Tooele in BRAC 1993 never occurred. Approximately 240 Defense Depot jobs were scheduled to come. To date only those wanting to move under the priority placement program have come.
- Synergy between the Defense Depot, Army Maintenance Depot, and the Ammunition facility will be lost. Only place where these three types of facilities are collocated.

ITEMS OF SPECIAL EMPHASIS

- Validation of costs associated with recommended action.

Marilyn Wasleski/Interagency Issues Team/04/12/95 10:25 AM



1995 DoD Recommendations and Justifications

Defense Distribution Depot Red River, Texas (DDRT)

Recommendation: Disestablish the Defense Distribution Depot Red River, Texas. Material remaining at DDRT at the time of disestablishment will be relocated to the Defense Distribution Depot Anniston, Alabama, (DDAA) and to optimum storage space within the DoD Distribution System.

Justification: The Defense Distribution Depot Red River is collocated with an Army maintenance depot, its largest customer. While Collocated Depots may support other nearby customers and provide limited world-wide distribution support, Red River's primary function is to provide rapid response in support of the maintenance operation. The Distribution Concept of Operations states that DLA's distribution system will support the size and configuration of the Defense Depot Maintenance System. Thus, if depot maintenance activities are disestablished, Collocated Depots will also be disestablished.

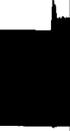
The recommendation to disestablish the Red River depot was driven by the Army recommendation to realign its Red River Army Depot, Red River's primary customer, and the Agency's need to reduce infrastructure. DDRT was rated 5 of 17 in the Collocated Depot military value matrix. However, that military value ranking was based on support to the maintenance missions. With the realignment of the Army's maintenance mission to Anniston, Alabama, that value decreases significantly. Other customers within the DDRT area can be supported from nearby distribution depots. Production and physical space requirements can also be met by fully utilizing other depots in the distribution system.

Disestablishing DDRT is consistent with both the DLA BRAC 95 Decision Rules and the Distribution Concept of Operations. Military judgment determined that it is in the best interest of DLA and DoD to disestablish DDRT.

Return on Investment: The total estimated one-time cost to implement this recommendation is \$58.9 million. The net of all costs and savings during the implementation period is a cost of \$0.8 million. Annual recurring savings after implementation are \$18.9 million with a return on investment expected in two years. The net present value of the costs and savings over 20 years is a savings of \$186.1 million.

Impacts: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 1,602 jobs (821 direct jobs and 781 indirect jobs) over the 1996-to-2001 period in the Texarkana, Texas-Arkansas Metropolitan Statistical Area, which is 2.7 percent of the area's employment. The cumulative economic impact of all BRAC 95 recommendations and all prior-round BRAC actions in the area over the 1994-to-2001 period could result in a maximum potential decrease equal to 7.7 percent of the employment in the area.

The DLA Executive Group determined that receiving communities could absorb the additional forces, missions, and personnel proposed, and concluded that environmental considerations do not prohibit this recommendation from being implemented.





DLA BRAC 95 Detailed Analysis

DLA BRAC Categories

Command and Control

Contract Management Districts

DCMDN	Defense Contract Management District Northeast	Boston, MA
DCMDS	Defense Contract Management District South	Marietta, GA
DCMDW	Defense Contract Management District West	El Segundo, CA
DCMCI	Defense Contract Management Command International	Dayton, OH

Distribution Regions

DDRE	Defense Distribution Region East	New Cumberland, PA
DDRW	Defense Distribution Region West	Stockton, CA

Reutilization & Marketing Operations

DRMSE	Defense Reutilization & Marketing Service Operations East	Columbus, OH
DRMSW	Defense Reutilization & Marketing Service Operations West	Ogden, UT

Distribution Depots

Stand-Alone Depots

DDCO	Defense Depot Columbus	Columbus, OH
DDMT	Defense Depot Memphis	Memphis, TN
DDOU	Defense Depot Ogden	Ogden, UT
DDRV	Defense Depot Richmond	Richmond, VA
DDJC	Defense Depot San Joaquin	Tracy/Stockton, CA
DDSP	Defense Depot Susquehanna	New Cumberland-Mechanicsburg, PA

Collocated Depots

DDAA	Defense Depot Anniston	Anniston, AL
DDAG	Defense Depot Albany	Albany, GA
DDBC	Defense Depot Barstow	Barstow, CA
DDCN	Defense Depot Cherry Point	Cherry Point, NC
DDCT	Defense Depot Corpus Christi	Corpus Christi, TX
DDHU	Defense Depot Hill	Ogden, UT
DDJF	Defense Depot Jacksonville	Jacksonville, FL
DDLK	Defense Depot Letterkenny	Chambersburg, PA
DDMC	Defense Depot McClellan	Sacramento, CA
DDNV	Defense Depot Norfolk	Norfolk, VA
DDOO	Defense Depot Oklahoma City	Oklahoma City, OK
DDPW	Defense Depot Puget Sound	Puget Sound, WA
DDRT	Defense Depot Red River	Texarkana, TX
DDDC	Defense Depot San Diego	San Diego, CA
DDST	Defense Depot San Antonio	San Antonio, TX
DDTP	Defense Depot Tobyhanna	Tobyhanna, PA
DDWG	Defense Depot Warner Robins	Warner Robins, GA

Inventory Control Points

DCSC	Defense Construction Supply Center	Columbus, OH
DFSC	Defense Fuel Supply Center	Alexandria, VA
DGSC	Defense General Supply Center	Richmond, VA
DISC	Defense Industrial Supply Center	Philadelphia, PA
DPSC	Defense Personnel Support Center	Philadelphia, PA

Service/Support Activities

DLSC	Defense Logistics Services Center	Battle Creek, MI
DRMS	Defense Reutilization and Marketing Service	Battle Creek, MI
DSDC	DLA Systems Design Center	Columbus, OH



DLA BRAC 95

FACT SHEETS

DEFENSE DISTRIBUTION DEPOT RED RIVER, TEXAS (DDRT)

RECOMMENDATION:

Disestablish DDRT. Materiel associated with the maintenance mission will be relocated to DDAA, Anniston, AL. Remainder of stock will be stored in optimum storage locations within the DoD distribution system.

COSTS/SAVINGS:

One-Time Costs:	\$58.9M
Steady State:	\$18.9M (FY 01)
Net Present Value:	\$186.1M
Return on Investment Year:	2002 (2 Years)
Start Year:	1996
End Year:	2000

RATIONALE FOR RECOMMENDATION:

The collocated maintenance depot realigned to Anniston Army Depot, AL. DLA followed the Army lead. Other customers within the area can be supported from nearby distribution depots. There is sufficient storage and thruput capacity available at the remaining depots not selected for closure to satisfy requirements and timeframes.

WHY OTHER COLLOCATED DEPOTS WERE NOT SELECTED:

DLA has a commitment to the Services to maintain a distribution depot at maintenance sites for rapid response support. If the maintenance activity did not close or realign, the collocated distribution depot did not close or realign.

RISK ASSESSMENT:

Implementing all of the closure/realignment actions for distribution will leave DLA in a 21M ACF shortfall. However, both Navy and Air Force have offered additional storage space at their collocated locations to offset this deficit if necessary. In addition, DLA took some risks in the Storage Management Plan for inventory reductions; for remaining in some substandard facilities; and for increases in new requirements from European retrograde, out-to-in (materiel requiring inside storage space) and Army residual material at closing bases.

PERSONNEL IMPACTS:

Personnel Transferred:

349 civilians to DDAA, Anniston, AL
87 civilians to DDSP, New Cumberland, PA
6 civilians to HQ DDRW, Stockton, CA

Personnel Eliminated:

378 civilians and 1 military = 379

PERSONNEL REDUCTION METHODOLOGY (COBRA):

POM reductions were taken first. Due to workload reductions, it is projected that only 40% of the indirect and 60-65% of the direct labor will be required to accommodate workload moving from a closed or disestablished depot. Manpower was reduced to these percentages and positions were then dispersed commensurate with the migrations of the workload.

MILITARY VALUE:

Military Value Ranking in Category (see charts at enclosure 1): 5 of 17

Installation Military Value: N/A

Military Value Point Distribution Methodology:

Points were assigned to the depots based on the certified data. In most cases, the "best" answer received the total points available, and the others received a proportion of the points based on the relationship of their answer to the "best" answer. Age of buildings (under Mission Suitability) was determined based on an average age of all buildings, normalized by the number of square feet in each. Building condition (also under Mission Suitability) was determined by comparing the Long Range Maintenance Planning data developed by the Navy Norfolk Public Works Center to the expected cyclic maintenance requirements of a new building, again, normalized by square footage.

SAILS RESULTS: N/A

DISTRIBUTION SYSTEM STORAGE, WORKLOAD, AND PERSONNEL PROJECTIONS:

Reductions in storage capacity requirements, workload throughput, and personnel are shown below:

	<u>FY 92</u>	<u>FY 01</u>
Storage Capacity Requirement	788M ACF	452M ACF
Workload Throughput	44M	21M
Personnel	24,700	11,100

DDRT SPECIFIC WORKLOAD DATA:

Percent Support to Maintenance:	12%
Percent Support to Local Customers (other than Maintenance):	8%
Storage Capacity (ACF):	23.007M
Occupied Storage Capacity (OCF):	20.894M
Excess Storage Capacity (ACF):	2.113M
Current Thruput Capacity (Issues, Receipts, and Eaches) one 8-hour shift:	4,258
Maximum Thruput Capacity (Issues, Receipts, and Eaches) one 8-hour shift:	11,004
Maximum Thruput Capacity (Issues, Receipts, and Eaches) second 8-hour shift:	11,004

FACILITY DATA:

Facility Age Evaluation: 34.69 years

Facility Condition:

Ranked tied for 1st with DDPW and DDOO of 17 in Collocated Depots.

MILCON:

Construct 44 acres of new reinforced concrete heavy vehicle hardstand at DDAA to replace the capacity lost a DDRT. Estimated cost is \$19M.

ECONOMIC IMPACT:

-821 Direct	Cumulative: -4583 Jobs
-781 Indirect	-7.7%
-1602 (-2.7%)	

ENVIRONMENTAL IMPACT:

We reviewed all environmental conditions present on the installation. No outstanding environmental issues are present. The EG concluded that environmental considerations do not prohibit this recommendation from being implemented.

COMMUNITY IMPACT:

DLA conducted a comprehensive analysis of the ability of each DLA community to support additional mission and personnel. We collected community-specific data in infrastructure, cost of living, and quality of life areas. All data was provided by DLA activities located in the affected communities. All data was certified as being accurate by the DLA field activity commander. All recommended receiving communities were assessed assuming all new hires into the area would come from outside the area and that these new hires would all have dependents who would relocate in the area as well.

The Anniston, AL area stands to receive 539 additional personnel as a result of DLA's BRAC 95 recommendations (349 from DDRT, 190 from DDLP). Analysis of the community data for the Anniston area indicates that it can absorb this increase to its population base.

The Harrisburg, PA area stands to receive 398 additional personnel as a result of DLA's BRAC 95 recommendations (87 from DDRT, 22 from Chambersburg (10 DDLP, 12 DSDC [This activity is a tenant of the Army at Letterkenny. It is our intent that the Army will relocate the DSDC personnel.]), 213 from Memphis (124 DDMT, 89 DDRE Memphis), 76 from DDCO). Analysis of the community data for the Harrisburg area indicates that it can absorb this increase to its population base.

MAP - (See Enclosure 2)

2 Encl

MILITARY VALUE BASE SPECIFIC INFORMATION
Collocated Distribution Depots

Data Element	MIL Value	DDPW		DDHU		DDMC		DDCT	
		Response	Points Earned						
I. Mission Scope 295 POINTS									
A. Current/Future Mission									
1. DoD Essentiality	65	YES	65	YES	65	YES	65	YES	65
2. Other DoD Activity Performing Same Mission	25	NO	25	NO	25	NO	25	NO	25
B. Strategic Location Current & Future Mission									
I. Percent Workload Supporting									
a. Maintenance Activity									
a. Maintenance Activity	100	7.00	9	38.40	51	62.00	83	71.57	95
b. Local Installation	25	7.00	5	16.80	12	8.00	6	12.29	8
c. 100 Mile Customer	20	40.00	20	0.00	0	6.00	3	0.00	0
d. 300 Mile Customer	10	1.00	0	0.20	0	0.00	0	0.00	0
e. Worldwide Customer	5	45.00	4	44.60	4	24.00	2	16.14	1
2. Special Transportation - Stock	25	NO	0	YES	25	NO	0	YES	25
C. Operational Readiness									
1. Distance Depot to:									
a. Aerial POE	10	764.00	5	717.00	6	56.00	10	1,246.00	2
b. Water POE	10	60.00	9	753.00	0	92.00	9	570.00	2
SUBTOTAL MISSION SCOPE	295		142		188		203		223

Data Element	MIL Value	DDPW		DDHU		DDMC		DDCT	
		Response	Points Earned	Response	Points Earned	Response	Points Earned	Response	Points Earned
II. Mission Suitability 445 POINTS									
A. Suitable Facility									
1. Average Age of Facility	20	48.83	4	31.67	9	33.98	8	33.81	8
2. Condition of Depot Facility & Satellite Storage	100	3.50	96	13.06	80	4.40	96	10.60	81
3. Percent of Facilities									
a. Permanent	15	100.00	15	69.62	10	99.96	15	93.91	14
b. Semi-Permanent	0	0.00	0	30.38	0	0.01	0	6.09	0
c. Temporary	0	0.00	0	0.00	0	0.03	0	0.00	0
4. Unique Ops Facilities	25	YES	25	YES	25	YES	25	YES	25
5. Storage Capacity in ACF In 000s	100	3,809.00	13	15,625.00	53	12,791.00	43	2,315.00	8
6. Specialized Storage Facilities In 000s									
a. Hazardous	25	0.00	0	69.00	1	239.00	5	21.00	0
b. Freeze/Chill	5	0.00	0	9.00	0	23.00	0	1.00	0
c. Hardstand	10	73.00	0	534,000.00	1	1,055,851.00	3	397,284.00	1
7. Thru-put Capacity (8-hr. Single Shift Current Manning, Workload Mix & Facilitization)	100	1,736.90	17	4,150.00	40	4,379.90	43	1,537.60	15
B. Location Suitability									
I. Distance From Depot									
a. Rail	15	0.00	15	0.00	15	22.00	0	17.00	3
b. Water	15	60.00	14	728.00	0	92.00	13	12.00	15
c. Surface	0	0.00	0	0.00	0	0.00	0	0.00	0
d. Air	15	60.00	4	22.00	11	9.00	13	19.90	11
SUBTOTAL MISSION SUITABILITY	445		203		245		264		181

MILITARY VALUE BASE SPECIFIC INFORMATION
Collocated Distribution Depots

Data Element	MIL Value	DDBC		DDDC		DDOO		DDST	
		Response	Points Earned						
I. Mission Scope 295 POINTS									
A. Current/Future Mission									
1. DoD Essentiality	65	YES	65	YES	65	YES	65	YES	65
2. Other DoD Activity Performing Same Mission	25	NO	25	NO	25	NO	25	NO	25
B. Strategic Location Current & Future Mission									
I. Percent Workload Supporting									
a. Maintenance Activity	100	25.00	33	14.03	19	44.00	59	36.00	48
b. Local Installation	25	30.00	21	21.88	15	24.00	17	6.00	4
c. 100 Mile Customer	20	15.00	8	38.07	19	3.00	2	1.00	1
d. 300 Mile Customer	10	20.00	4	3.64	1	7.00	1	0.76	0
e. Worldwide Customer	5	10.00	1	22.38	2	22.00	2	56.24	5
2. Special Transportation - Stock	25	YES	25	YES	25	NO	0	NO	0
C. Operational Readiness									
1. Distance Depot to:									
a. Aerial POE	10	422.00	7	513.00	7	1,122.00	3	1,651.00	0
b. Water POE	10	412.00	5	495.00	3	694.00	1	538.00	3
SUBTOTAL MISSION SCOPE	295		194		181		175		151

Data Element	MIL Value	DDBC		DDDC		DDOO		DDST	
		Response	Points Earned	Response	Points Earned	Response	Points Earned	Response	Points Earned
II. Mission Suitability 445 POINTS									
A. Suitable Facility									
1. Average Age of Facility	20	48.72	4	44.17	5	50.24	4	33.72	8
2. Condition of Depot Facility & Satellite Storage	100	9.30	86	9.50	85	3.80	96	6.81	92
3. Percent of Facilities									
a. Permanent	15	92.19	14	89.43	13	100.00	15	57.34	9
b. Semi-Permanent	0	5.01	0	9.16	0	0.00	0	42.66	0
c. Temporary	0	2.80	0	1.41	0	0.00	0	0.00	0
4. Unique Ops Facilities	25	YES	25	YES	25	YES	25	YES	25
5. Storage Capacity in ACF In 000s	100	9,633.00	33	14,975.00	51	18,595.00	63	26,318.00	89
6. Specialized Storage Facilities In 000s									
a. Hazardous	25	0.00	0	210.00	4	250.00	5	253.00	5
b. Freeze/Chill	5	0.00	0	537.00	3	4.00	0	4.00	0
c. Hardstand	10	1,793.00	0	421,000.00	1	793.00	0	1,667.00	0
7. Thru-put Capacity (8-hr. Single Shift Current Manning, Workload Mix & Facilitization)	100	419.90	4	7,965.90	78	5,976.00	58	5,215.00	51
B. Location Suitability									
I. Distance From Depot									
a. Rail	15	0.00	15	4.80	12	9.00	9	2.50	13
b. Water	15	132.00	12	5.00	15	105.00	13	192.00	11
c. Surface	0	0.00	0	0.00	0	0.00	0	0.00	0
d. Air	15	83.00	0	6.00	14	20.00	11	0.00	15
SUBTOTAL MISSION SUITABILITY	445		193		306		299		318

Data Element	MIL Value	DDBC		DDDC		DDOO		DDST	
		Response	Points Earned	Response	Points Earned	Response	Points Earned	Response	Points Earned
III. Operational Efficiencies 120 POINTS									
A. Operating Costs									
1. BOS Costs Per Paid Equivalent	45	4,838.00	12	9,782.00	6	4,058.00	14	5,802.00	10
2. RPM Costs Per Square Foot	45	0.83	36	1.37	30	0.92	35	1.57	28
B. Transportation Costs									
1. Actual Second Destination Transportation Costs by Line for Off Base Issues	15	12.88	0	3.61	11	4.34	10	3.74	11
2. Actual Second Destination Transportation Costs by Ton for Off Base Issues	15	17.47	14	63.98	13	395.66	0	145.88	9
SUBTOTAL OPERATIONAL EFFICIENCIES	120		62		60		59		58
IV. Expandability 140 POINTS									
A. Facility/Installation Expansion									
1. Excess Storage Capacity in Attainable Cubic Feet	90	5,032.00	45	4,748.00	42	1,941.00	17	8,472.00	75
2. Buildable Acres	25	296.00	4	0.00	0	0.00	0	146.00	2
3. Limitations on Expansion	5	YES	0	YES	0	NO	5	NO	5
B. Mobilization Expansion									
1. Surge Capability	10	5,631.00	2	20,904.00	7	19,114.00	6	12,363.00	4
a. Single 8-hr Shift	10	5,631.00	2	20,904.00	8	18,814.00	7	12,363.00	5
b. Second 8-hr Shift Authorized									
SUBTOTAL EXPANDABILITY	140		53		57		35		91
TOTAL POINTS-COLLOCATED DEPOTS	1000		502		604		568		618

MILITARY VALUE BASE SPECIFIC INFORMATION

Collocated Distribution Depots

Data Element	MIL Value	DDRT		DDTP		DDL P		DDJF	
		Response	Points Earned						
I. Mission Scope 295 POINTS									
A. Current/Future Mission									
1. DoD Essentiality	65	YES	65	YES	65	YES	65	YES	65
2. Other DoD Activity Performing Same Mission	25	NO	25	NO	25	NO	25	NO	25
B. Strategic Location Current & Future Mission									
1. Percent Workload Supporting									
a. Maintenance Activity	100	12.00	16	42.70	57	41.60	55	45.67	61
b. Local Installation	25	8.00	8	7.50	5	36.30	25	2.50	2
c. 100 Mile Customer	20	0.00	0	7.20	4	0.00	0	6.51	3
d. 300 Mile Customer	10	50.00	10	7.70	2	0.00	0	1.00	0
e. Worldwide Customer	5	30.00	3	34.90	3	22.10	2	44.32	4
2. Special Transportation - Stock	25	YES	25	YES	25	YES	25	YES	25
C. Operational Readiness									
1. Distance Depot to:									
a. Aerial POE	10	917.00	4	153.00	9	165.00	9	262.00	8
b. Water POE	10	368.00	5	100.00	9	217.00	7	561.00	3
SUBTOTAL MISSION SCOPE	295		159		204		213		196

Data Element	MIL Value	DDRT		DDTP		DDL P		DDJF	
		Response	Points Earned	Response	Points Earned	Response	Points Earned	Response	Points Earned
II. Mission Suitability 445 POINTS									
A. Suitable Facility									
1. Average Age of Facility	20	34.69	7	36.68	6	45.51	4	44.31	5
2. Condition of Depot Facility & Satellite Storage	100	3.20	96	13.51	80	13.30	80	11.70	81
3. Percent of Facilities									
a. Permanent	15	92.44	14	100.00	15	91.70	14	94.88	14
b. Semi-Permanent	0	7.56	0	0.00	0	8.30	0	5.12	0
c. Temporary	0	0.00	0	0.00	0	0.00	0	0.00	0
4. Unique Ops Facilities	25	YES	25	YES	25	YES	25	NO	0
5. Storage Capacity in ACF In 000s	100	23,007.00	78	16,862.00	57	25,150.00	85	4,936.00	17
6. Specialized Storage Facilities In 000s									
a. Hazardous	25	401.00	8	93.00	2	335.00	7	397.00	8
b. Freeze/Chill	5	100.00	1	635.00	3	0.00	0	45.00	0
c. Hardstand	10	886,473.00	2	968,000.00	3	2,617,000.00	7	242,000.00	1
7. Thru-put Capacity (8-hr. Single Shift Current Manning, Workload Mix & Facilitization)	100	4,257.50	41	1,904.80	19	2,185.00	21	3,533.00	34
B. Location Suitability									
I. Distance From Depot									
a. Rail	15	0.00	15	0.00	15	0.00	15	17.00	3
b. Water	15	286.00	9	96.00	13	217.00	11	15.00	15
c. Surface	0	0.00	0	0.00	0	0.00	0	0.00	0
d. Air	15	23.00	11	29.00	10	2.00	15	30.00	10
SUBTOTAL MISSION SUITABILITY	445		307		248		284		188

Data Element	MIL Value	DDRT		DDTP		DDL P		DDJF	
		Response	Points Earned	Response	Points Earned	Response	Points Earned	Response	Points Earned
III. Operational Efficiencies 120 POINTS									
A. Operating Costs									
1. BOS Costs Per Paid Equivalent	45	1,682.00	33	2,740.00	20	4,717.00	12	5,998.00	9
2. RPM Costs Per Square Foot	45	1.34	30	1.85	25	1.22	32	2.55	17
B. Transportation Costs									
1. Actual Second Destination Transportation Costs by Line for Off Base Issues	15	5.41	9	3.36	11	5.27	9	2.73	12
2. Actual Second Destination Transportation Costs by Ton for Off Base Issues	15	114.82	11	0.81	15	9.49	15	36.35	14
SUBTOTAL OPERATIONAL EFFICIENCIES	120		83		71		68		52
IV. Expandability 140 POINTS									
A. Facility/Installation Expansion									
1. Excess Storage Capacity in Attainable Cubic Feet	90	2,113.00	19	1,443.00	13	6,396.00	57	1,492.00	13
2. Buildable Acres	25	2,080.00	25	10.00	0	1,223.00	15	0.00	0
3. Limitations on Expansion	5	NO	5	NO	5	NO	5	NO	5
a. Environmental									
b. Historical									
c. Other									
B. Mobilization Expansion									
1. Surge Capability									
a. Single 8-hr Shift	10	11,004.00	3	4,498.00	1	4,248.00	1	7,324.00	2
b. Second 8-hr Shift Authorized	10	11,004.00	4	4,498.00	2	4,248.00	2	7,324.00	3
SUBTOTAL EXPANDABILITY	140		56		21		80		23
TOTAL POINTS-COLLOCATED DEPOTS	1000		605		544		645		459

MILITARY VALUE BASE SPECIFIC INFORMATION

Collocated Distribution Depots

Data Element	MIL Value	DDWG		DDAA		DDCN	
		Response	Points Earned	Response	Points Earned	Response	Points Earned
I. Mission Scope 295 POINTS							
A. Current/Future Mission							
1. DoD Essentiality	65	YES	65	YES	65	YES	65
2. Other DoD Activity Performing Same Mission	25	NO	25	NO	25	NO	25
B. Strategic Location Current & Future Mission							
I. Percent Workload Supporting							
a. Maintenance Activity	100	31.90	43	75.00	100	44.00	59
b. Local Installation	25	13.71	9	5.00	3	8.00	6
c. 100 Mile Customer	20	6.40	3	0.00	0	6.00	3
d. 300 Mile Customer	10	3.16	1	5.00	1	4.00	1
e. Worldwide Customer	5	44.74	4	15.00	1	38.00	3
2. Special Transportation - Stock	25	YES	25	YES	25	NO	0
C. Operational Readiness							
1. Distance Depot to:							
a. Aerial POE	10	252.00	8	376.00	8	179.00	9
b. Water POE	10	167.00	8	343.00	5	179.00	8
SUBTOTAL MISSION SCOPE	295		191		233		179

Data Element	MIL Value	DDWG		DDAA		DDCN	
		Response	Points Earned	Response	Points Earned	Response	Points Earned
II. Mission Suitability 445 POINTS							
A. Suitable Facility							
1. Average Age of Facility	20	32.33	9	44.80	5	46.79	4
2. Condition of Depot Facility & Satellite Storage	100	5.80	92	9.70	85	10.91	81
3. Percent of Facilities							
a. Permanent	15	99.99	15	100.00	15	86.66	13
b. Semi-Permanent	0	0.01	0	0.00	0	13.34	0
c. Temporary	0	0.00	0	0.00	0	0.00	0
4. Unique Ops Facilities	25	YES	25	YES	25	NO	0
5. Storage Capacity in ACF In 000s	100	18,358.00	62	18,965.00	64	3,239.00	11
6. Specialized Storage Facilities In 000s							
a. Hazardous	25	231.00	5	544.00	11	0.00	0
b. Freeze/Chill	5	28.00	0	0.00	0	0.00	0
c. Hardstand	10	329,703.00	1	3,811,971.00	10	246,000.00	1
7. Thru-put Capacity (8-hr. Single Shift Current Manning, Workload Mix & Facilitization)	100	4,667.00	45	4,084.92	40	2,791.00	27
B. Location Suitability							
I. Distance From Depot							
a. Rail	15	0.00	15	0.00	15	0.00	15
b. Water	15	167.00	12	280.00	9	5.00	15
c. Surface	0	0.00	0	0.00	0	0.00	0
d. Air	15	0.00	15	11.00	13	16.00	12
SUBTOTAL MISSION SUITABILITY	445		296		292		179

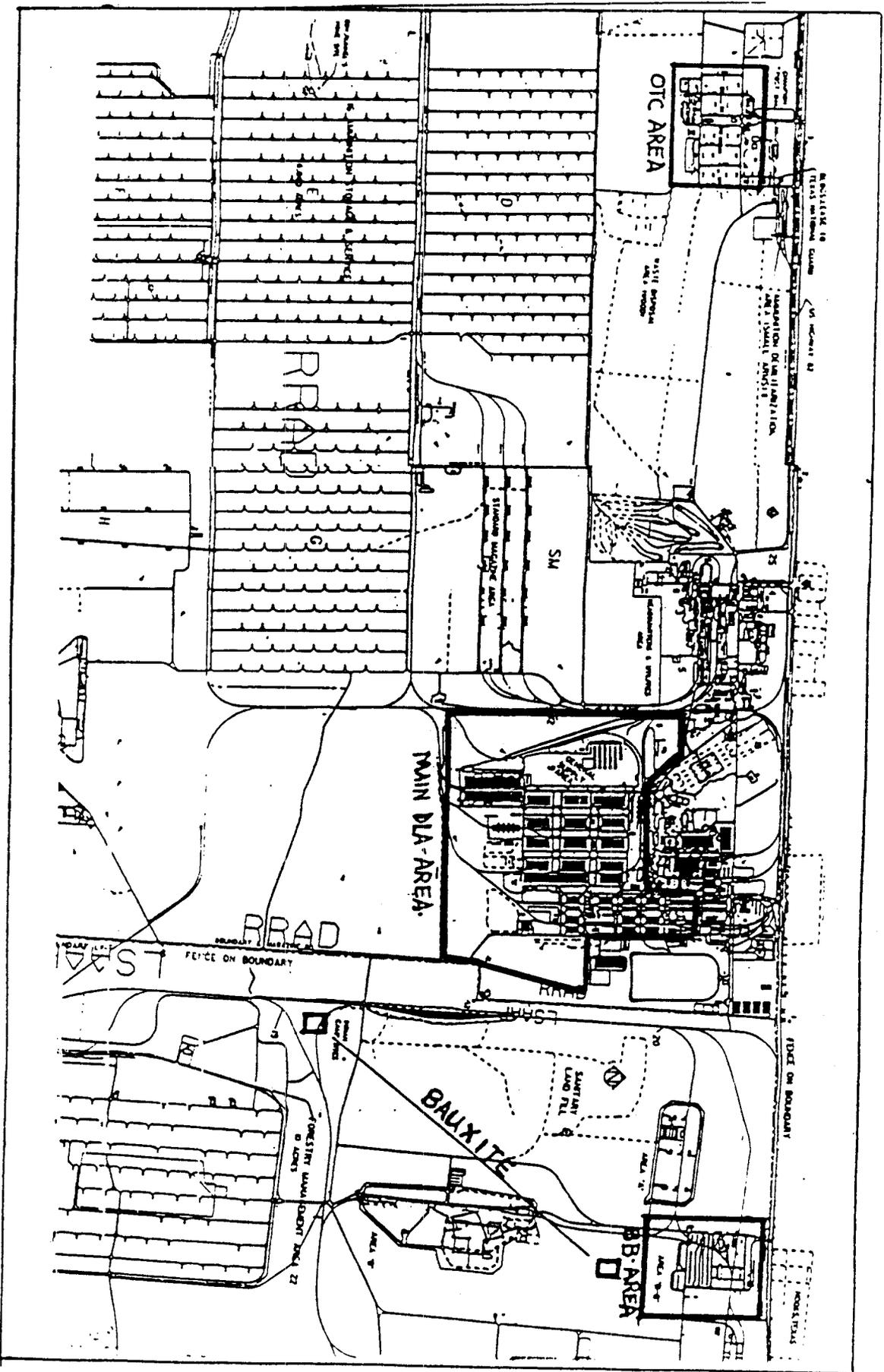
Data Element	MIL Value	DDWG		DDAA*		DDCN	
		Response	Points Earned	Response	Points Earned	Response	Points Earned
III. Operational Efficiencies 120 POINTS							
A. Operating Costs							
1. BOS Costs Per Paid Equivalent	45	3,927.00	14	3,872.00	14	3,633.00	15
2. RPM Costs Per Square Foot	45	1.63	27	1.38	30	1.85	25
B. Transportation Costs							
1. Actual Second Destination Transportation Costs by Line for Off Base Issues	15	5.25	9	10.31	3	0.59	14
2. Actual Second Destination Transportation Costs by Ton for Off Base Issues	15	95.31	11	17.45	14	24.00	14
SUBTOTAL OPERATIONAL EFFICIENCIES	120		61		61		68
IV. Expandability 140 POINTS							
A. Facility/Installation Expansion							
1. Excess Storage Capacity in Attainable Cubic Feet	90	4,432.00	39	6,787.00	60	799.00	7
2. Buildable Acres	25	436.00	5	1,468.00	18	0.00	0
3. Limitations on Expansion	5	NO	5	NO	5	NO	5
a. Environmental							
b. Historical							
c. Other							
B. Mobilization Expansion							
I. Surge Capability							
a. Single 8-hr Shift	10	7,659.00	2	5,635.00	2	3,534.00	1
b. Second 8-hr Shift Authorized	10	11,872.00	5	7,718.00	3	3,534.00	1
SUBTOTAL EXPANDABILITY	140		56		88		14
TOTAL POINTS-COLLOCATED DEPOTS	1000		604		674		440

Data Element	MIL Value	DDNV		DDAG	
		Response	Points Earned	Response	Points Earned
III. Operational Efficiencies 120 POINTS					
A. Operating Costs					
1. BOS Costs Per Paid Equivalent	45	4,295.00	13	1,237.00	45
2. RPM Costs Per Square Foot	45	2.03	23	0.01	45
B. Transportation Costs					
1. Actual Second Destination Transportation Costs by Line for Off Base Issues	15	5.46	9	0.00	15
2. Actual Second Destination Transportation Costs by Ton for Off Base Issues	15	204.80	7	0.00	15
SUBTOTAL OPERATIONAL EFFICIENCIES	120		52		120
IV. Expandability 140 POINTS					
A. Facility/Installation Expansion					
1. Excess Storage Capacity in Attainable Cubic Feet	90	10,135.00	90	6,634.00	59
2. Buildable Acres	25	0.00	0	0.00	0
3. Limitations on Expansion	5	NO	5	NO	5
a. Environmental					
b. Historical					
c. Other					
B. Mobilization Expansion					
1. Surge Capability					
a. Single 8-hr Shift	10	32,118.00	10	1,519.00	0
b. Second 8-hr Shift Authorized	10	22,598.00	9	1,517.00	1
SUBTOTAL EXPANDABILITY	140		114		65
TOTAL POINTS-COLLOCATED DEPOTS	1000		714		601

MILITARY VALUE BASE SPECIFIC INFORMATION
Collocated Distribution Depots

Data Element	MIL Value	DDNV		DDAG	
		Response	Points Earned	Response	Points Earned
I. Mission Scope 295 POINTS					
A. Current/Future Mission					
1. DoD Essentiality	65	YES	65	YES	65
2. Other DoD Activity Performing Same Mission	25	NO	25	NO	25
B. Strategic Location Current & Future Mission					
1. Percent Workload Supporting					
a. Maintenance Activity	100	17.00	23	20.00	27
b. Local Installation	25	31.00	21	15.00	10
c. 100 Mile Customer	20	10.00	5	0.00	0
d. 300 Mile Customer	10	5.00	1	18.00	4
e. Worldwide Customer	5	37.00	3	47.00	4
2. Special Transportation - Stock	25	NO	0	YES	25
C. Operational Readiness					
1. Distance Depot to:					
a. Aerial POE	10	0.00	10	302.00	8
b. Water POE	10	0.00	10	167.00	8
SUBTOTAL MISSION SCOPE	295		163		176

Data Element	MIL Value	DDNV		DDAG	
		Response	Points Earned	Response	Points Earned
II. Mission Suitability 445 POINTS					
A. Suitable Facility					
1. Average Age of Facility	20	45.63	4	40.49	6
2. Condition of Depot Facility & Satellite Storage	100	13.10	80	7.20	90
3. Percent of Facilities					
a. Permanent	15	87.58	13	100.00	15
b. Semi-Permanent	0	8.32	0	0.00	0
c. Temporary	0	4.10	0	0.00	0
4. Unique Ops Facilities	25	YES	25	N	0
5. Storage Capacity in ACF In 000s	100	29,512.00	100	15,442.00	52
6. Specialized Storage Facilities In 000s					
a. Hazardous	25	584.00	12	1,234.00	25
b. Freeze/Chill	5	984.00	5	0.00	0
c. Hardstand	10	336,000.00	1	1,183,000.00	3
7. Thru-put Capacity (8-hr. Single Shift Current Manning, Workload Mix & Facilitization)	100	10,272.00	100	1,036.00	10
B. Location Suitability					
I. Distance From Depot					
a. Rail	15	0.00	15	0.00	15
b. Water	15	0.10	15	174.00	11
c. Surface	0	0.00	0	0.00	0
d. Air	15	0.00	15	11.00	13
SUBTOTAL MISSION SUITABILITY	445		385		240

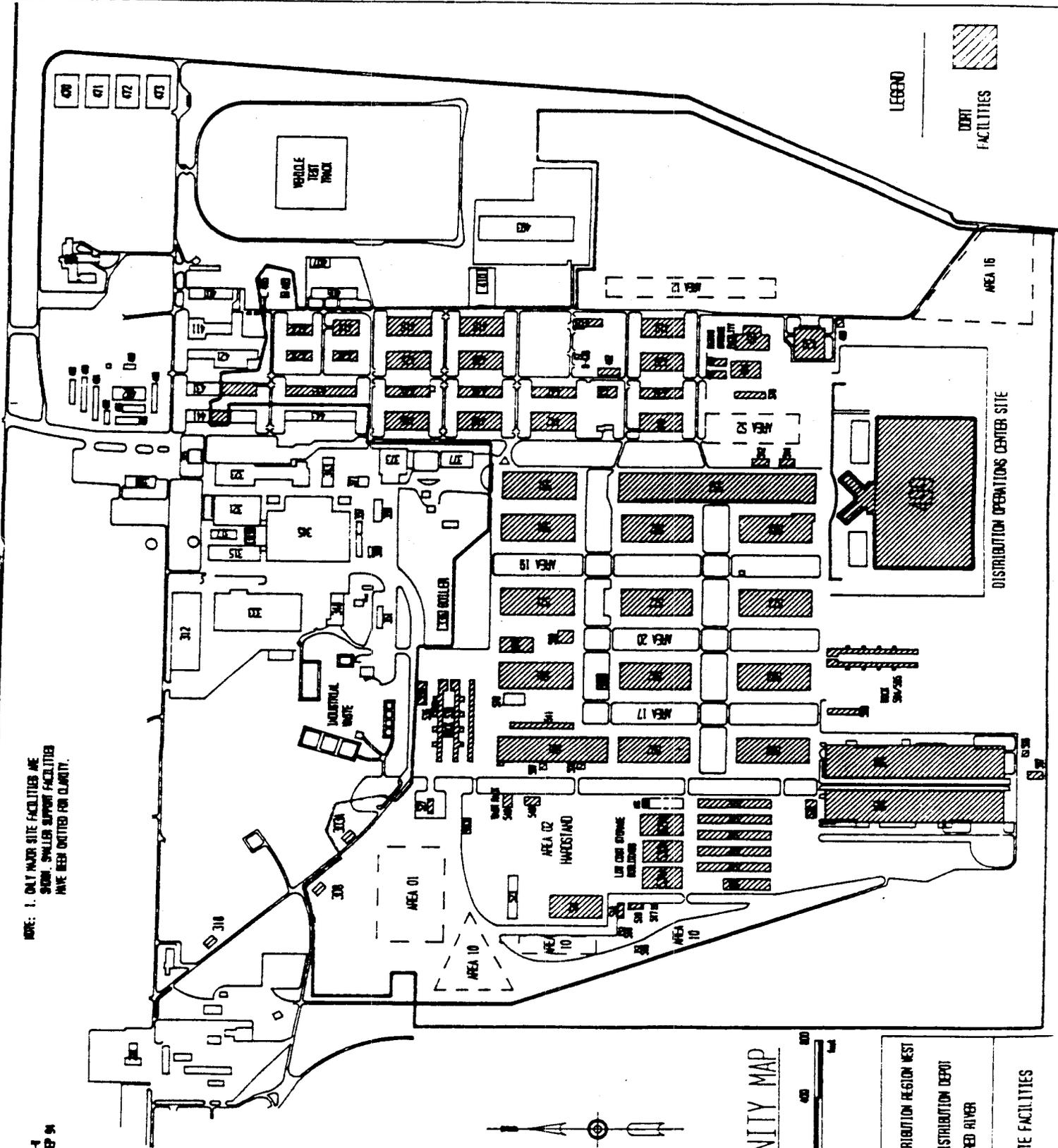


Red River Army Depot
(See next map for ODAT portion)

HWY 82

NOTE: 1. ONLY MAJOR SITE FACILITIES ARE SHOWN. SMALLER SUPPORT FACILITIES HAVE BEEN OMITTED FOR CLARITY.

HWY 4
28 SEP 94



VICINITY MAP



- DEFENSE DISTRIBUTION REGION WEST
- DEFENSE DISTRIBUTION DEPOSIT
- RED RIVER
- DORT SITE FACILITIES

LEGEND



DORT FACILITIES

DISTRIBUTION OPERATIONS CENTER SITE

AREA 16

AREA 10

AREA 02 HAZARDOUS

AREA 10

AREA 17

AREA 18

AREA 19

INDUSTRIAL WASTE

LEAD COLLIER

VEHICLE TEST TRACK

070

071

072

073

312

310

308

AREA 01

AREA 10



ECONOMIC IMPACT DATABASE

Installation: **DEFENSE DISTRIBUTION DEPOT RED RIVER**

State: **Texas**

Service: **DLA**

Report Note:

Comment:

Previous BRAC Actions:

Year: **93**

Action: **REALIGNING**

Mil: **1**

Civ: **236**

Contr: **0**

Train: **0**

BRAC95 Inputs:

Current Base Pers.:

ff: **1**

Enl: **0**

Civ: **814**

Contr: **0**

Train: **0**

Action: **CLOSING**

	1994	1995	1996	1997	1998	1999	2000	2001
Military Pers. Relocated (OUT)	0	0	0	0	0	0	0	0
Military Pers. Disestablished (OUT)	0	0	0	0	0	0	-1	0
Civilian Pers. Relocated (OUT)	0	0	0	0	0	-218	-224	0
Civilian Pers. Disestablished (OUT)	0	0	0	0	0	-188	-190	0
Contractor Personnel (OUT)	0	0	0	0	0	0	0	0
Military Training Status (OUT)	0	0	0	0	0	0	0	0
Military Personnel (IN)	0	0	0	0	0	0	0	0
Civilian Personnel (IN)	0	0	0	0	0	0	0	0
Contractor Personnel (IN)	0	0	0	0	0	0	0	0
Military Training Status (IN)	0	0	0	0	0	0	0	0

Economic Impact Data

Activity: DEFENSE DISTRIBUTION DEPOT RED RIVER

Economic Area: Texarkana, TX-Texarkana, AR MSA

Impact of Proposed BRAC-95 Action at DEFENSE DISTRIBUTION DEPOT RED RIVER:

Total Population of Texarkana, TX-Texarkana, AR MSA (1992):	120,900
Total Employment of Texarkana, TX-Texarkana, AR MSA, BEA (1992):	59,794
Total Personal Income of Texarkana, TX-Texarkana, AR MSA (1992 actual):	\$1,908,721,000
BRAC 95 Total Direct and Indirect Job Change:	(1,602)
BRAC 95 Potential Total Job Change Over Closure Period (% of 1992 Total Employment)	(2.7%)

		1994	1995	1996	1997	1998	1999	2000	2001	Total
Relocated Jobs:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	(218)	(224)	0	(442)
Other Jobs:	MIL	0	0	0	0	0	0	(1)	0	(1)
	CIV	0	0	0	0	0	(188)	(190)	0	(378)

BRAC 95 Direct Job Change Summary at DEFENSE DISTRIBUTION DEPOT RED RIVER:

MIL	0	0	0	0	0	0	0	(1)	0	(1)
CIV	0	0	0	0	0	0	(406)	(414)	0	(820)
TOT	0	0	0	0	0	0	(406)	(415)	0	(821)
Indirect Job Change:										(781)
Total Direct and Indirect Job Change:										(1,602)

Other Pending BRAC Actions at DEFENSE DISTRIBUTION DEPOT RED RIVER (Previous Rounds):

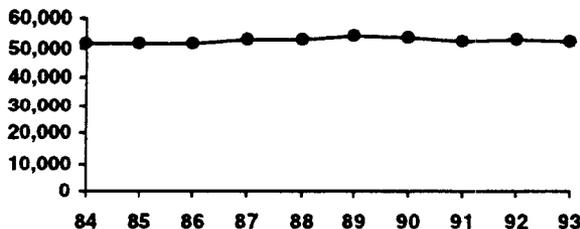
MIL	1	0	0	0	0	0	0	0	0	1
CIV	59	59	59	59	59	0	0	0	0	236

Texarkana, TX-Texarkana, AR MSA Profile:

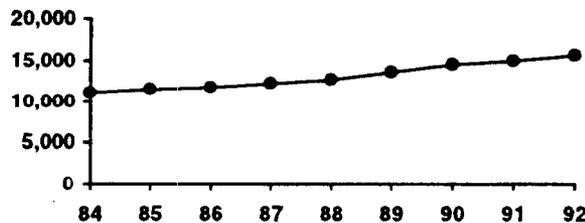
Civilian Employment, BLS (1993): 52,006

Average Per Capita Income (1992): \$15,784

Employment Data ¹



Per Capita Personal Income Data



Annualized Change in Civilian Employment (1984-1993)

Annualized Change in Per Capita Personal Income (1984-1992)

Employment:	67	Dollars:	\$591
Percentage:	0.1%	Percentage:	4.6%
U.S. Average Change:	1.5%	U.S. Average Change:	5.3%

Unemployment Rates for Texarkana, TX-Texarkana, AR MSA and the US (1984 - 1993):

	1984	1985	1986	1987	1988	1989	1990	1991	1992	1993
Local	7.2%	8.5%	9.1%	8.3%	8.0%	7.2%	6.4%	7.5%	8.1%	8.2%
U.S.	7.5%	7.2%	7.0%	6.2%	5.5%	5.3%	5.5%	6.7%	7.4%	6.8%

1 Note: Bureau of Labor Statistics employment data for 1993, which has been adjusted to incorporate revised methodologies and 1993 Bureau of the Census metropolitan area definitions are not fully compatible with 1984 - 1992 data.

Economic Impact Data

Activity: DEFENSE DISTRIBUTION DEPOT RED RIVER

Economic Area: Texarkana, TX-Texarkana, AR MSA

Cumulative BRAC Impacts Affecting Texarkana, TX-Texarkana, AR MSA:

Cumulative Total Direct and Indirect Job Change:	(4,583)
Potential Cumulative Total Job Change Over Closure Period (% of 1992 Total Employ	(7.7%)

		1994	1995	1996	1997	1998	1999	2000	2001	Total
Other Proposed BRAC 95 Direct Job Changes in Economic Area (Excluding DEFENSE DISTRIBUTION DEPOT RED RIVER)										
Army:	MIL	0	0	(2)	0	(5)	(7)	0	0	(14)
	CIV	0	0	0	(40)	(1,381)	(956)	0	0	(2,377)
Navy:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	0	0	0	0
Air Force:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	0	0	0	0
Other:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	0	0	0	0

Other Pending Prior BRAC Direct Job Changes in Economic Area (Excluding DEFENSE DISTRIBUTION DEPOT RED RIVER)

Army:	MIL	0	0	0	0	0	0	0	0	0
	CIV	123	103	102	102	39	39	0	0	508
Navy:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	0	0	0	0
Air Force:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	0	0	0	0
Other:	MIL	(1)	0	0	0	0	0	0	0	(1)
	CIV	(59)	(59)	(59)	(59)	0	0	0	0	(236)

Cumulative Direct Job Change in Texarkana, TX-Texarkana, AR MSA Statistical Area (Including DEFENSE DISTRIBUTION DEPOT RED RIVER)

MIL	0	0	(2)	0	(5)	(7)	(1)	0	(15)
CIV	123	103	102	62	(1,342)	(1,323)	(414)	0	(2,689)
TOT	123	103	100	62	(1,347)	(1,330)	(415)	0	(2,704)

Cumulative Indirect Job Change: (2,116)

Cumulative Total Direct and Indirect Job Change: (4,583)

CLOSURE HISTORY - INSTALLATIONS IN TEXAS

14-Mar-95

SVC	INSTALLATION NAME	ACTION YEAR	ACTION SOURCE	ACTION STATUS	ACTION SUMMARY	ACTION DETAIL
A	CAMP BULLIS					
	CORPUS CHRISTI ARMY DEPOT	93	DBCRC	ONGOING	REALGNUP	1993 DBCRC: Repair and maintenance capabilities for H-1 and H-60 helicopters realigned from NADEP Pensacola, FL; scheduled FY 95
	FORT BLISS	88	DEFBRAC	COMPLETE	REALGNDN	1988 DEFBRAC: Realign basic training to Fort Jackson, SC; completed FY 91
	FORT HOOD	90/91	PRESS/DBCRC	COMPLETE	REALGNUP	1990 PRESS: Inactivate 2nd Armored Division (one brigade left intact); completed FY 90
	FORT SAM HOUSTON	90/91	PRESS/DBCRC	COMPLETE	REALGNUP	1991 DBCRC: 5th Infantry Division (Mechanized) [redesignated 2nd Armored Division] realigned from Fort Polk, LA; completed FY 94
	LONE STAR ARMY AMMUNITION PLANT					1990 PRESS: Convert Health Services Command to a Medical Command (Canceled by Army)
	LONGHORN ARMY AMMUNITION PLANT	90	PRESS	ONGOING	LAYAWAY	1991 DBCRC: Trauma research realigned from Letterman Army Institute of Research, Presidio of San Francisco, CA (Change to 1988 SECDEF Commission recommendation); completed FY 93
						1990 PRESS: Layaway; scheduled FY 95

CLOSURE HISTORY - INSTALLATIONS IN TEXAS

14-Mar-95

SVC	INSTALLATION NAME	ACTION YEAR	ACTION SOURCE	ACTION STATUS	ACTION SUMMARY	ACTION DETAIL
	RED RIVER ARMY DEPOT	88/90/93	DEFBRAC/PR/DBCRC	ONGOING	REALGNUP	1988 DEFBRAC: Ammunition mission realigned from Pueblo Army Depot, CO; scheduled FY 92-94 1990 PRESS: Realign supply function (Changed by Public Law 101-510) 1993 DBCRC: Realign tactical missile maintenance to Letterkenny Army Depot, PA; scheduled FY 94-97 Wheeled vehicle maintenance realigned from Tooele Army Depot, UT; scheduled FY 94-97 Assume command and control of Tooele Depot Activity; scheduled FY 97

SAGINAW ARMY AIRCRAFT PLANT

AF

CLOSURE HISTORY - INSTALLATIONS IN TEXAS

14-Mar-95

SVC	INSTALLATION NAME	ACTION YEAR	ACTION SOURCE	ACTION STATUS	ACTION SUMMARY	ACTION DETAIL
	BERGSTROM AFB	90/91/93	PR/DBCRC/DBCRC	COMPLETE	REALIGN	<p>1990 Press Release indicated Closure.</p> <p>1991 DBCRC: CLOSED (Realigned) - retain Reserves. (Completed September 30, 1993) Directed retiring assigned RF-4s and deactivation of the 67th Tactical Reconnaissance Wing. Regional Corrosion Control Facility to remain if economical and the Air Force Reserve units to remain in a cantonment area if the base is converted to a civilian airport. Directed the 12 AF Headquarters, 12th Tactical Intelligence Squadron and the 602nd Tactical Air Control Squadron to relocate to Davis-Monthan AFB, AZ. Directed the 712th Air Support Operations Center Squadron be relocated to Fort Hood, TX (USA).</p> <p>1993 DBCRC: Commission did not accept DoD recommendation to relocate reserve forces from the cantonment area to Carswell AFB, TX. 704th Fighter Squadron (AFRES) and 924th Fighter Group (AFRES) will remain in cantonment area until at least the end of 1996. Close or relocate the Regional Corrosion Control Facility by September 30, 1994 unless civilian airport authority assumes responsibility for operating and maintaining that facility before that date.</p>
	BROOKS AFB	91	DBCRC	ONGOING	REALGNUP	<p>1991 DBCRC: Directed several realignments to Brooks AFB from U.S. Army Laboratories as follows; Laser bioeffects research from Letterman Army Institute of Research, Persidio of San Francisco, CA. Microwave bioeffects research from Walter Reed Institute of Research, Washington, D.C. Heat Physiology research from U.S. Army Institute of Environmental Medicine, Natick, MA.</p>

CLOSURE HISTORY - INSTALLATIONS IN TEXAS

14-Mar-95

SVC	INSTALLATION NAME	ACTION YEAR	ACTION SOURCE	ACTION STATUS	ACTION SUMMARY	ACTION DETAIL
	CARSWELL AFB	88/91/93	BRAC/DBCRC/DBCR	COMPLETE	REALIGN	<p>1988 DEFBRAC: Directed transfer of KC-135s from Closing Pease AFB, NH to Eaker, Wurtsmith, Fairchild, Plattsburg and Carswell AFB. (See 1991 DBCRC for other bases.)</p> <p>1991 DBCRC: CLOSED (Realigned) - retain Reserves - Convert to USNR Base. (Completed Sep 30, 1993) Directed transfer of assigned B-52s to Barksdale AFB, LA. Directed transfer of assigned KC-135s to the Air Reserve Component (in a cantonment area). Directed the transfer of the 436th Strategic Training Squadron to Dyess AFB, TX. Directed existing AFRES units remain in a cantonment area.</p> <p>1993 DBCRC: Changes transfer of 436TS fabrication function from Dyess to Luke AFB, AZ and the 436TS maintenance training function to Hill AFB, UT. Rest of the 436TS continues to move to Dyess AFB, TX. Also, Carswell will revert to Navy control with movement of Navy Reserve units from NAS Dallas, Detroit, Memphis and Cecil Field. (Net Navy Personnel movement into Carswell is 1487 Mil and 1493 Civ.)</p>
	DYESS AFB	91/93	DBCRC/DBCRC	ONGOING	REALGN	<p>1991 DBCRC: Directed relocating the 436th Strategic Training Squadron from Closing Carswell AFB, TX to Dyess AFB.</p> <p>1993 DBCRC: Not all functions of 436TW move. Some now go to Hill AFB, UT and some go to Luke AFB, AZ. Net loss of 23 Mil.</p>
	ELDORADO AFS					
	ELLINGTON FIELD AGS					
	GARLAND AGS					

CLOSURE HISTORY - INSTALLATIONS IN TEXAS

14-Mar-95

SVC	INSTALLATION NAME	ACTION YEAR	ACTION SOURCE	ACTION STATUS	ACTION SUMMARY	ACTION DETAIL
	GOODFELLOW AFB	88/91	DEFBRAC/DBCRC	ONGOING	REALGN	<p>1988 DEFBRAC: Directed realignment of 25 courses (including fire fighting, fire truck operation and maintenance, and fuel-inspection training) from Closing Chanute AFB, IL. Other technical training courses also realigned to Sheppard (52), Keesler (22), and Lowry (45) AFBs. (See 1991 DBCRC).</p> <p>1991 DBCRC: Directed that all technical training from Closing Lowry AFB, CO be redistributed to the remaining technical training centers or relocated to other locations. Directed the realignment of the fuels training from Goodfellow AFB to Sheppard AFB, TX and the realignment of the technical training fire course to Goodfellow AFB unless a satisfactory and cost-effective contract can be arranged.</p>
	KELLY AFB	93	DBCRC	ONGOING	REALIGN	<p>1993 DBCRC: Gained 15 support equipment maintenance personnel from Closing Newark AFB, OH.</p>
	LA PORTE AGS					
	LACKLAND AFB	93	DBCRC	ONGOING	RELIGNUP	<p>1993 DBCRC: Inter-American Air Forces Academy will be relocated from Homestead AFB, FL to Lackland for a net gain of 129 Mil and 22 Civ personnel.</p>
	LAUGHLIN AFB					
	RANDOLPH AFB	91	DBCRC	ONGOING	REALGNUP	<p>1991 DBCRC: Directed movement of 323rd Flying Training Wing from Closing Mather AFB to Randolph AFB rather than to Beale AFB as directed by 90 DEFBRAC.</p>
	REESE AFB					

CLOSURE HISTORY - INSTALLATIONS IN TEXAS

14-Mar-95

SVC	INSTALLATION NAME	ACTION YEAR	ACTION SOURCE	ACTION STATUS	ACTION SUMMARY	ACTION DETAIL
	SHEPPARD AFB	88/91/93	BRAC/DBCRC/DBCR	RCMD	REALGN	<p>1988 DEFBRAC: Directed relocation of 52 classes (including aircraft engine, propulsion, maintenance, and aircrew life-support training) from Closing Chanute AFB, IL to Sheppard AFB. Also relocated classes to Keesler (22), Goodfellow (25), and Lowry (45) AFBs. (See 1991 DBCRC).</p> <p>1991 DBCRC: Directed that all technical training from Closing Lowry AFB, CO be redistributed to the remaining technical training centers or relocated to other locations. Directed the realignment of the fuels training from Goodfellow AFB, TX to Sheppard AFB and the realignment of the technical training fire course to Goodfellow AFB unless a satisfactory and cost-effective contract can be arranged.</p> <p>1993 DBCRC: Redirect 1988 Chanute AFB closure directed class relocation; new recommendation moves 16 Metals Tech Non-Destructive Inspection and Aircraft Structural Maintenance training courses to Naval Air Station, Memphis, TN (rather than to Sheppard) and than move with them to NAS Pensacola, FL. Obviates \$17.5M in MILCON at Sheppard AFB, TX but will require \$16.4 MILCON at Pensacola.</p>
N	N/MRC ABILENE	93	DBCRC	ONGOING	CLOSE	<p>1993 DBCRC: Recommended closure of the Navy/Marine Corps Reserve Center at Abilene, TX because its capacity is excess to projected requirements.</p>
	NAS CHASE FIELD	90/91	PRESS/DBCRC	ONGOING	CLOSE	<p>1990 PRESS: DOD Secretary proposed NAS Chase Field as a closure in his 1990 press release.</p> <p>1991 DBCRC: Recommended closing the facility rather than closing and retaining it as an OLF.</p>

CLOSURE HISTORY - INSTALLATIONS IN TEXAS

14-Mar-95

SVC	INSTALLATION NAME	ACTION YEAR	ACTION SOURCE	ACTION STATUS	ACTION SUMMARY	ACTION DETAIL
	NAS DALLAS	93	DBCRC	ONGOING	CLOSE	1993 DBCRC: Directed the closure of NAS Dallas and relocation of its aircraft, personnel, equipment, and support to Carswell AFB, TX.
	NAS, CORPUS CHRISTI					
	NAS, KINGSVILLE					
	NAVAL HOSPITAL, CORPUS CHRISTI					
	NAVAL STATION GALVESTON	88	DEFBRAC	CLOSED	CLOSE	1988 DEFBRAC: Recommended stopping construction of the new Naval Station and closing the facility. Ships planned to be homeported there will be relocated to the new Naval Station at Ingleside, TX.
	NAVAL STATION INGLESIDE					
	NRF MIDLAND	93	DBCRC	ONGOING	CLOSE	1993 DBCRC: Recommended closure of NRF Midland, TX because its capacity is in excess of projected requirements.



Defense Distribution Depot, Red River, TX

COBRA REALIGNMENT SUMMARY (COBRA v5.08) - Page 1/2
 Data As Of 21:02 12/23/1994, Report Created 09:17 02/10/1995

Department : DLA
 Option Package : DEPOT 05
 Scenario File : C:\COBRA508\DEPOT05.CBR
 Std Fctrs File : C:\COBRA508\DEPOTS.SFF

Starting Year : 1996
 Final Year : 2000
 ROI Year : 2002 (2 Years)

NPV in 2015(\$K): -186,147
 1-Time Cost(\$K): 58,893

Net Costs (\$K)	Constant Dollars						Total	Beyond
	1996	1997	1998	1999	2000	2001		
MilCon	1,809	0	8,640	8,591	0	0	19,040	0
Person	0	0	0	-2,466	-8,561	-12,173	-23,201	-12,173
Overhd	170	127	95	590	-2,799	-6,688	-8,504	-6,688
Moving	0	0	2,796	9,634	9,747	0	22,177	0
Missio	0	0	0	0	0	0	0	0
Other	-20,098	0	3,363	4,001	4,014	0	-8,720	0
TOTAL	-18,119	127	14,895	20,349	2,400	-18,861	791	-18,861
	1996	1997	1998	1999	2000	2001	Total	
POSITIONS ELIMINATED								
Off	0	0	0	0	1	0	1	
Enl	0	0	0	0	0	0	0	
Civ	0	0	0	188	190	0	378	
TOT	0	0	0	188	191	0	379	
POSITIONS REALIGNED								
Off	0	0	0	0	0	0	0	
Enl	0	0	0	0	0	0	0	
Stu	0	0	0	0	0	0	0	
Civ	0	0	0	218	224	0	442	
TOT	0	0	0	218	224	0	442	

Summary:

 Close Red River. Move all workload associated with maintenance to DDAA.
 Move remaining workload as follows: active stock and associated personnel
 to DDJC, move remaining workload to Base X. No personnel transfers to
 Base X. Region personnel assigned to DDRT. Return to DDRW HQ in Stockton.

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COBRA REALIGNMENT SUMMARY (COBRA v5.08) - Page 2/2
 Data As Of 21:02 12/23/1994, Report Created 09:17 02/10/1995

Department : DLA
 Option Package : DEPOT 05
 Scenario File : C:\COBRA508\DEPOT05.CBR
 Std Fctrs File : C:\COBRA508\DEPOTS.SFF

Costs (\$K)	Constant Dollars						Total	Beyond
	1996	1997	1998	1999	2000	2001		
MilCon	1,809	0	8,640	8,591	0	0	19,040	0
Person	0	0	0	547	539	0	1,086	0
Overhd	170	127	95	3,555	4,828	2,418	11,194	2,418
Moving	0	0	2,796	9,634	9,747	0	22,177	0
Missio	0	0	0	0	0	0	0	0
Other	0	0	3,363	4,001	4,014	0	11,378	0
TOTAL	1,979	127	14,895	26,328	19,128	2,418	64,875	2,418

Savings (\$K)	Constant Dollars						Total	Beyond
	1996	1997	1998	1999	2000	2001		
MilCon	0	0	0	0	0	0	0	0
Person	0	0	0	3,014	9,100	12,173	24,288	12,173
Overhd	0	0	0	2,965	7,627	9,106	19,698	9,106
Moving	0	0	0	0	0	0	0	0
Missio	0	0	0	0	0	0	0	0
Other	20,098	0	0	0	0	0	20,098	0
TOTAL	20,098	0	0	5,979	16,727	21,279	64,084	21,279



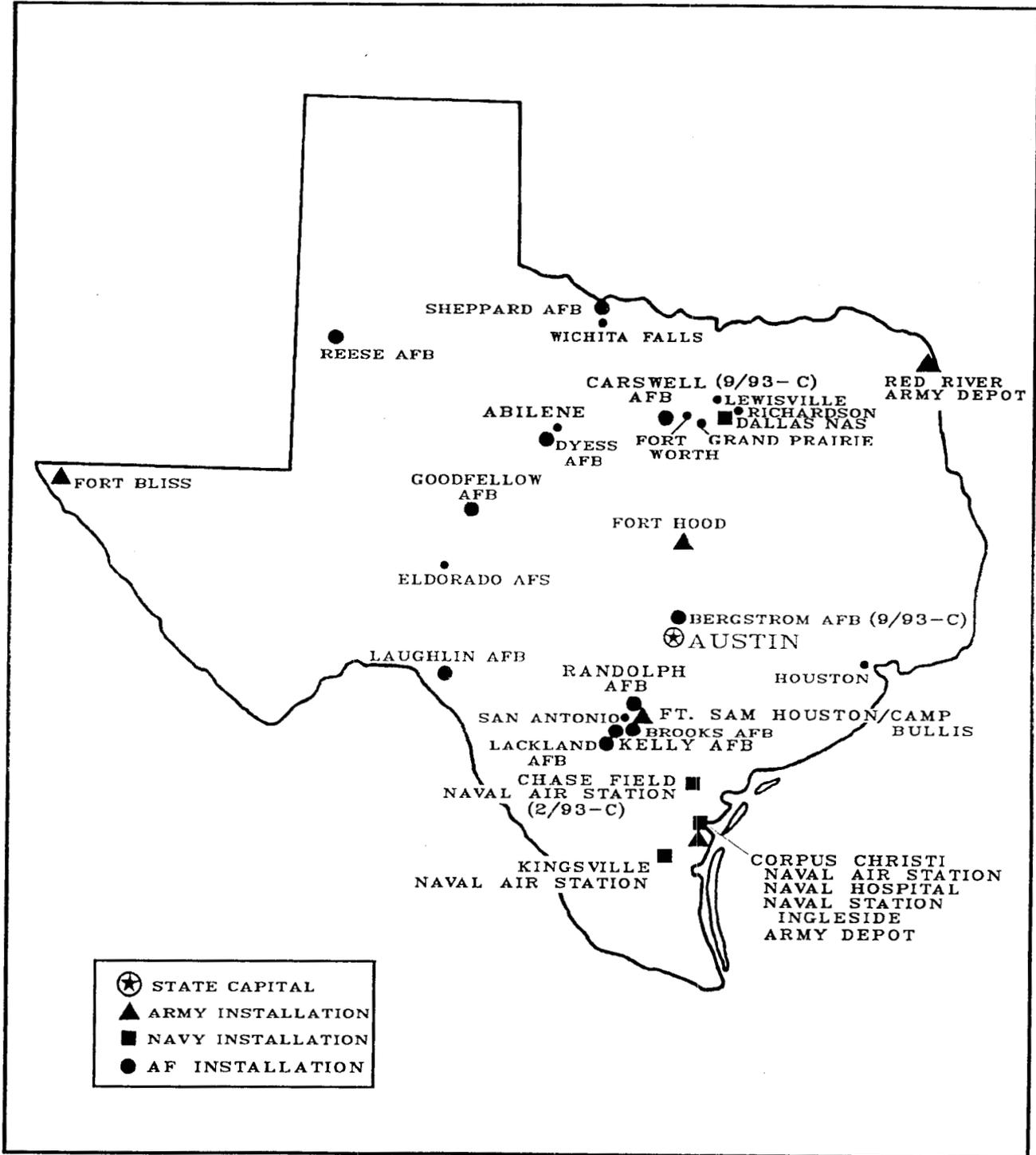






MAP NO. 44

TEXAS



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Directorate for Information
Operations and Reports

TEXAS

FISCAL YEAR 1994

(DOLLARS IN THOUSANDS)

Personnel/Expenditures	Total	Army	Navy & Marine Corps	Air Force	Other Defense Activities
I. Personnel - Total	271,840	142,401	34,473	88,230	6,736
Active Duty Military	102,544	53,953	6,076	42,515	0
Civilian	54,341	20,281	1,994	25,330	6,736
Reserve & National Guard	114,955	68,167	26,403	20,385	0
II. Expenditures - Total	\$15,346,504	\$5,587,481	\$2,641,691	\$5,806,517	\$1,310,815
A. Payroll Outlays - Total	7,201,074	3,088,752	710,561	3,183,886	217,875
Active Duty Military Pay	2,585,447	1,319,835	237,585	1,028,027	0
Civilian Pay	1,751,277	705,033	66,018	762,351	217,875
Reserve & National Guard Pay	243,639	150,266	30,949	62,424	0
Retired Military Pay	2,620,711	913,618	376,009	1,331,084	0
B. Prime Contracts Over \$25,000 Total	8,145,430	2,498,729	1,931,130	2,622,631	1,092,940
Supply and Equipment Contracts	3,458,801	498,379	543,614	1,376,686	1,040,122
RDT&E Contracts	1,744,152	675,217	840,598	217,862	10,475
Service Contracts	2,292,966	734,965	505,895	1,009,763	42,343
Construction Contracts	522,571	463,228	41,023	18,320	0
Civil Function Contracts	126,940	126,940	0	0	0

Major Locations of Expenditures	Expenditures			Major Locations of Personnel	Military and Civilian Personnel		
	Total	Payroll Outlays	Prime Contracts		Total	Active Duty Military	Civilian
Fort Worth	\$2,491,622	\$189,070	\$2,302,552	Fort Hood	33,695	29,552	4,143
San Antonio	2,271,483	1,630,004	641,479	Kelly AFB	19,317	4,650	14,667
Fort Hood	1,159,423	857,030	302,393	Fort Bliss	18,175	16,123	2,052
Dallas	939,598	136,735	802,863	Lackland AFB	16,437	13,464	2,973
Corpus Christi	614,491	274,702	339,789	Fort Sam Houston	12,514	8,640	3,874
Fort Bliss	608,710	488,367	120,343	Randolph AFB	8,025	5,165	2,860
Houston	451,397	108,447	342,950	Shep AFB/Wich Falls	7,998	6,519	1,479
Grand Prairie	390,250	23,033	367,217	Corpus Christi	6,019	1,852	4,167
Shep AFB/Wich Falls	383,887	204,525	179,362	Dyess AFB	5,490	5,043	447
Austin	370,752	146,817	223,935	Brooks AFB	3,390	1,798	1,592

Prime Contracts Over \$25,000 (Prior Three Years)	Total	Army	Navy & Marine Corps	Air Force	Other Defense Activities
Fiscal Year 1993	\$9,010,273	\$2,484,013	\$1,708,662	\$3,701,601	\$1,115,997
Fiscal Year 1992	8,671,793	2,695,313	1,454,931	3,311,311	1,210,238
Fiscal Year 1991	10,225,414	2,400,595	1,758,415	4,592,133	1,474,271

Top Five Contractors Receiving the Largest Dollar Volume of Prime Contract Awards in this State	Total Amount	Major Area of Work	
		FSC or Service Code Description	Amount
1. TEXTRON INC	\$984,510	RDTE/Aircraft-Engineering Development	\$643,829
2. LOCKHEED CORPORATION	713,483	Aircraft Fixed Wing	410,671
3. TEXAS INSTRUMENTS INCORPORATED	687,808	Guided Missile Components	165,219
4. GENERAL DYNAMICS CORPORATION	611,673	Aircraft Fixed Wing	614,049
5. LTV AEROSPACE AND DEFENSE CO	276,036	RDTE/Missile and Space Systems-Advanced De	211,690
Total of Above	\$3,273,510	(40.2% of total awards over \$25,000)	

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